

Part 22

Minister for Transport; Planning; Lands

Summary of Portfolio Appropriations

Agency	2016-17 Budget \$'000	2016-17 Estimated Actual '000	2017-18 Budget Estimate '000
Transport			
– Delivery of Services	61,161	57,757	65,096
– Administered Grants, Subsidies and Other Transfer Payments	100	100	100
– Capital Appropriation	16,107	16,107	19,037
Total	77,368	73,964	84,233
Commissioner of Main Roads			
– Delivery of Services	937,533	923,910	896,877
– Capital Appropriation	251,453	307,721	316,371
Total	1,188,986	1,231,631	1,213,248
Public Transport Authority of Western Australia			
– Delivery of Services	359	359	359
– Capital Appropriation	576,384	576,384	190,431
Total	576,743	576,743	190,790
Western Australian Planning Commission			
– Delivery of Services	103,998	101,997	100,508
– Capital Appropriation	6,000	6,000	5,504
Total	109,998	107,997	106,012
Western Australian Land Information Authority			
– Delivery of Services	31,366	31,591	31,773
Total	31,366	31,591	31,773
GRAND TOTAL			
– Delivery of Services	1,134,417	1,115,614	1,094,613
– Administered Grants, Subsidies and Other Transfer Payments	100	100	100
– Capital Appropriation	849,944	906,212	531,343
Total.....	1,984,461	2,021,926	1,626,056

Division 41 Transport

Part 22 Minister for Transport; Planning; Lands

Appropriations, Expenses and Cash Assets

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 80 Net amount appropriated to deliver services	38,974	59,904	56,500	63,839	51,095	63,774	59,325
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	1,215	1,257	1,257	1,257	1,257	1,257	1,257
Total appropriations provided to deliver services.....	40,189	61,161	57,757	65,096	52,352	65,031	60,582
ADMINISTERED TRANSACTIONS							
Item 81 Western Australian Coastal Shipping Commission.....	100	100	100	100	100	100	100
CAPITAL							
Item 126 Capital Appropriation.....	10,134	16,107	16,107	19,037	15,239	19,291	18,146
TOTAL APPROPRIATIONS	50,423	77,368	73,964	84,233	67,691	84,422	78,828
EXPENSES							
Total Cost of Services.....	381,010	394,302	409,420	414,299	396,062	402,482	401,471
Net Cost of Services (a)	47,057	57,742	76,132	81,010	66,062	66,073	61,624
CASH ASSETS (b)	75,508	96,265	70,110	84,812	109,217	144,864	182,995

(a) Represents Total Cost of Services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

Spending Changes

Recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since the publication of the 2016-17 Pre-election Financial Projections Statement on 9 February 2017, are outlined below:

	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Election Commitments					
Broome Boat Harbour Planning.....	-	500	500	-	-
Broome Boating Facilities Upgrade	-	5,230	4,500	-	-
Fremantle Container Rail Service Subsidy Increase	(600)	713	2,616	2,997	3,479
Local Projects Local Jobs.....	124	449	1,860	-	-
Outer Harbour Planning	-	1,000	1,500	1,500	2,000
Planning for the Upgrade of Bremer Bay Boat Harbour.....	-	-	250	-	-
Trial of Subsidised Perth - Derby Regular Public Transport Air Services.....	-	-	1,000	-	-
Western Australian Bicycle Network - Principal Shared Path Program.....	-	-	-	12,660	20,000
Western Australian Bicycle Network and Bike Boulevards (Safe Active Streets) Grant Programs.....	(1,876)	1,876	3,000	5,340	5,340

	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Other					
2017-18 Tariffs, Fees and Charges	-	3,495	1,749	(2,343)	(2,230)
Revision to Indexation for Non-Salary Expenses	-	(231)	(344)	(432)	(343)
Broome Cruise Ship Strategy	-	250	-	-	-
Busselton Margaret River Regional Airport	(500)	500	-	-	-
East Perth Multi-Modal Transport Initiatives	-	2,131	-	-	-
Freeze Salaries and Allowances Tribunal Determined Salaries	-	(19)	(38)	(57)	(77)
Geraldton Airport Runway Pavement Renewal	-	4,900	1,600	-	-
Information Technology Services for					
Department of Planning, Lands and Heritage	-	364	331	331	331
Maintenance and Operational Requirements at Two Rocks Marina	-	2,400	-	-	-
On-demand Transport					
Funding of Regulatory Activities	-	(67)	(265)	3,878	2,679
Taxi Plate Owners Hardship Fund Administration	-	700	-	-	-
Road Trauma Trust Account Funding - Enhanced Speed Enforcement					
Administration Costs	-	2,409	2,499	-	-
Saving in 140 William Street Accommodation Costs	-	(129)	(131)	(132)	(133)

Significant Issues Impacting the Agency

- Western Australia's taxi and charter industry, consistent with national and international trends, has been faced with a range of challenges in recent years. Technological advances, changing customer expectations and the emergence of new competitors are driving a need for reform.

In March 2017, the State Government announced its intention to deliver a new direction for taxi and charter reform as a matter of priority. In 2017-18 new legislation bringing the taxi and charter industries under a single umbrella will be introduced. The legislation will set the minimum standards of safety required of drivers, vehicles and booking services operating within the taxi and charter industry and establish a chain of accountability for that safety.

- Recently Perth, along with other capital cities within Australia, has experienced a plateauing of cycling participation. In Perth, this has progressed to a strong decline in 2015-16 with the cycling data on the Principal Shared Path (PSP) network near the central business district showing an 8% decline in weekday trips and 9% for weekend trips. This trend appears to be continuing with recent count data and a participation survey for 2016-17 showing further declines.

The Government's increased investment in cycling infrastructure will attract more cyclists by providing safe and connected network in Perth. Additional funding will result in \$20 million funding for the PSP expansion program by 2019-20, \$3 million per annum for the Bike Boulevards (Safe Active Streets) program and \$5 million per annum for the Perth and Regional Bike Network Grants program in each of 2019-20 and 2020-21.

These infrastructure investments will support the increased use of cycling as a mode of transport.

- Demand for coastal infrastructure continues to grow with the ongoing need for new or improved facilities in both metropolitan and regional locations. To ensure this demand is met, the Department is focusing on a number of initiatives including:
 - Stage 3 of the Transforming Bunbury's Waterfront Project;
 - Broome Boating Facilities Upgrade Project;
 - replacement of Jetties B and C at Hillarys Boat Harbour;
 - construction of a public jetty in the Swan River on the Burswood Peninsula;
 - Broome Boat Harbour and Bremer Bay Boat Harbour planning; and
 - asset replacement works to improve structures at Two Rocks Marina.

- A significant proportion of metropolitan container movements occur on arterial roads between the key freight precinct of Kewdale/Forrestfield and the Port of Fremantle. In order to reduce the impact of an increasing freight task on metropolitan roads, the State Government is committed to increasing the volume of freight on rail. Road transport operates at a lower cost than rail transport, but does not take into account the negative externalities associated with heavy vehicle movements such as congestion, noise and pollution. An increase in the existing Fremantle Container Rail Subsidy will incentivise the use of rail transport, decreasing the number of heavy vehicle movements on metropolitan roads.
- The State Government has identified the need to develop a new whole of port master plan for the Port of Fremantle to define the long-term development vision, and the planning framework to support it. A Port of Fremantle master planning exercise will be undertaken, commencing with a 'clean slate' approach with extensive community and key stakeholder engagement.
- The Western Australian community continues to demand convenient access to the Department's information and transactions. Initiatives completed in 2016-17 and planned for 2017-18 include:
 - providing customers with partnered service arrangements for vehicle inspections and over the counter transactions;
 - strengthening governance and compliance programs through the use of advanced risk intelligence systems;
 - adding a range of marine transactions and the ability to make fleet renewals catering to the corporate sector through DoTDirect;
 - continued relationships with vendor partners to improve the functionality of the customer contact centre and its associated applications;
 - the ongoing review of vehicle licensing and inspection services which has led to a number of significant efficiencies for customers including the medical assessments reform;
 - the roll out of mobile tablets for practical driving assessments to all metropolitan centres in the 2017-18 financial year; and
 - free Wi-Fi at all Driver and Vehicle Service centres to allow customers to engage with the new digital displays incorporated in the customer flow systems and drive greater uptake of the digital services on offer.

Resource Agreement

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

Outcomes, Services and Key Performance Information

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goals	Desired Outcomes	Services
Future Jobs and Skills: Grow and diversify the economy, create jobs and support skills development.	Integrated transport systems that facilitate economic development.	1. Strategic Transport Policy and Integrated Planning
Strong Communities: Safe communities and supported families.	Vehicles and road users that meet established vehicle standards and driver competencies to deliver safe vehicles and safe drivers.	2. Driver and Vehicle Services
Better Places: A quality environment with liveable and affordable communities and vibrant regions.	An accessible and safe transport system.	3. Coastal Infrastructure 4. Marine Safety 5. On-demand Transport

Service Summary

Expense	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual \$'000	Budget \$'000	Estimated Actual \$'000	Budget Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000
1. Strategic Transport Policy and Integrated Planning	60,199	71,769	62,673	81,842	70,412	79,357	79,257
2. Driver and Vehicle Services	198,470	201,749	203,431	202,800	205,449	208,218	207,643
3. Coastal Infrastructure.....	67,861	63,886	64,353	70,608	67,437	61,014	61,791
4. Marine Safety.....	28,946	28,094	27,929	27,079	25,147	25,291	25,328
5. On-demand Transport.....	25,534	28,804	51,034	31,970	27,617	28,602	27,452
Total Cost of Services	381,010	394,302	409,420	414,299	396,062	402,482	401,471

Outcomes and Key Effectiveness Indicators ^(a)

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Outcome: Integrated transport systems that facilitate economic development:					
Percentage of containerised freight transported via rail in relation to total metropolitan container movements to and from the Port of Fremantle	14.6%	15.5%	14.7%	15.8%	
Percentage of regional Local Government Areas (LGAs) that have access to regular public transport air services between the LGA and Perth.....	93.5%	93.5%	93.5%	93.5%	
Outcome: Vehicles and road users that meet established vehicle standards and driver competencies to deliver safe vehicles and safe drivers:					
Percentage of vehicle examinations completed in accordance with the Australian Design Rules (Safe Vehicles).....	92.3%	100%	93%	100%	
Percentage of driver licences issued that comply with the Graduated Driver Training and Licensing System (Safe Drivers).....	98.5%	100%	96.5%	100%	
Percentage of driver's licence cards issued within 21 days of completed application.....	100%	100%	100%	100%	
Outcome: An accessible and safe transport system:					
Percentage by which, the waiting time standard, for metropolitan area taxis, is met.....	95.7%	91%	91.8%	91%	
Percentage of time maritime infrastructure is fit for purpose when required.....	99.1%	99.7%	99.8%	99.7%	
Rate of reported incidents (accidents) on the water per 100 commercial vessels surveyed.....	3.4	4.2	4.3	4.4	
Rate of reported incidents (accidents) on the water per 10,000 registered recreational vessels.....	11.5	9.6	11.9	11.1	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Strategic Transport Policy and Integrated Planning

This service contributes towards the provision of leadership for strategic transport management, development and protection of economic nodes and networks through the provision of a range of services, including:

- analysis, planning and implementation of urban infrastructure projects and models to manage future travel demands;
- strategic policy development which supports the achievement of sustainable, effective and practical solutions for Western Australian transport networks and addresses capacity issues;
- policy advice and strategic transport solutions to Government;
- representation and negotiation, on behalf of the State Government, at national level transport-related forums to produce positive outcomes that promote and protect Western Australian interests;
- program management and delivery of major intermodal infrastructure planning and development activities that assists in economic development;
- quality assurance and assessment of the return on investment for Government funds in transport projects; and
- monitoring industry and public demand-growth to provide best practice transport channels and access which alleviates environmental impacts.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	60,199	71,769	62,673	81,842	1
Less Income.....	60,730	58,449	59,693	63,093	
Net Cost of Service.....	(531)	13,320	2,980	18,749	
Employees (Full Time Equivalents).....	107	103	104	114	
Efficiency Indicators					
Average Cost per Policy Hour for Strategic Transport Policy Development	\$96	\$106	\$108	\$111	
Average Cost per Planning Hour for Integrated Transport Planning Development.....	\$116	\$115	\$123	\$129	

Explanation of Significant Movements

(Notes)

1. The \$19.2 million increase in Total Cost of Service between the 2016-17 Estimated Actual and the 2017-18 Budget Target is primarily explained by changes in grant expenses. This includes the deferral of a \$10 million grant towards the Busselton Margaret River Regional Airport expansion project (from 2016-17 to 2017-18), the provision of a \$4.9 million Royalties for Regions funded grant towards works at Geraldton Regional Airport, and \$2.1 million in grants towards investment in intermodal transport initiatives in East Perth.

2. Driver and Vehicle Services

This service contributes towards the provision of safe, accessible, sustainable and efficient transport services and systems through the provision of driver licensing and vehicle registration services for:

- setting motor vehicle standards in accordance with national and State Government requirements, examining motor vehicles for compliance with those standards and registering and transferring compliant motor vehicles;
- setting standards and requirements for the issue of a driver's licence, in accordance with State Government legislation and national identity and security and privacy policies;
- assessing driver competency, issuing and renewing driver licences in accordance with national and State Government requirements and driver competency standards;
- securing and maintaining a database of registered vehicles and drivers, and managing vehicle identification numbers, to support the enforcement of road traffic and other relevant laws;
- collecting revenue on behalf of Government; and
- informing and educating road users about driver licensing, vehicle registration and related requirements.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	198,470	201,749	203,431	202,800	
Less Income.....	204,259	201,100	200,976	201,052	
Net Cost of Service.....	(5,789)	649	2,455	1,748	
Employees (Full Time Equivalents).....	972	1,003	1,006	968	
Efficiency Indicators					
Average Cost per Vehicle and Driver Transaction	\$18	\$18	\$18	\$18	
Average Cost per Vehicle Inspection Performed by Vehicle Examination Centres.....	\$288	\$251	\$248	\$272	
Average Cost per Vehicle Inspection Delivered Through Authorised Inspection Stations.....	\$121	\$106	\$111	\$116	
Average Cost per Driver Assessment.....	\$97	\$96	\$109	\$106	

3. Coastal Infrastructure

This service contributes towards the Department's outcome of an accessible and safe transport system through a range of coastal infrastructure services, including:

- planning, building and managing new and existing land and water-based maritime facilities;
- the provision of coastal engineering advice and solutions for new and existing land and water based maritime facilities; and
- the provision of oceanographic, hydrographic, cartographic and geographic information.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	67,861	63,886	64,353	70,608	
Less Income.....	39,250	40,986	44,789	42,398	
Net Cost of Service.....	28,611	22,900	19,564	28,210	
Employees (Full Time Equivalents).....	107	101	101	112	
Efficiency Indicator					
Average Cost per Day per Maritime Infrastructure Asset Managed.....	\$79	\$78	\$78	\$81	

4. Marine Safety

This service contributes towards the safe and sustainable use of navigable waters through the provision of a range of marine safety regulatory and education services, including:

- regulation and administration of marine industry service and safety standards, including on water compliance patrols;
- licensing of recreational vessels, marine safety education, navigational services and aids in accordance with relevant legislation; and
- marine protection through provision of a pollution response team.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service.....	\$'000 28,946	\$'000 28,094	\$'000 27,929	\$'000 27,079	
Less Income.....	27,189	23,146	23,238	22,491	
Net Cost of Service.....	1,757	4,948	4,691	4,588	
Employees (Full Time Equivalents).....	123	112	112	125	
Efficiency Indicators					
Average Survey Cost per Commercial Vessel.....	\$2,513	\$2,066	\$2,386	\$2,322	
Average Cost per Private Recreational Vessel Registration.....	\$107	\$127	\$137	\$150	
Cost to Maintain Marine Pollution Response Preparedness per Registered Vessel.....	\$23	\$31	\$31	\$30	

5. On-demand Transport

This service contributes towards the provision of safe, accessible and sustainable personal on-demand transport services and systems through the provision of services for:

- setting and monitoring standards for on-demand transport vehicles;
- testing and registration of new taxi drivers entering the industry;
- administering subsidies for taxi users, student and pensioner travel schemes; and
- investigating complaints from on-demand transport patrons, operators and drivers.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service.....	\$'000 25,534	\$'000 28,804	\$'000 51,034	\$'000 31,970	1
Less Income.....	2,525	12,879	4,592	4,255	
Net Cost of Service.....	23,009	15,925	46,442	27,715	
Employees (Full Time Equivalents).....	60	55	55	59	
Efficiency Indicator					
Cost of Regulation per Taxi Plate Administered.....	\$4,046	\$2,031	\$1,939	\$2,141	

Explanation of Significant Movements

(Notes)

1. The higher Total Cost of Service in the 2016-17 Estimated Actual is a result of the Transition Assistance Package for taxi plate owners, which was approved after the release of the 2016-17 Budget.

Asset Investment Program

The Department's Asset Investment Program for 2017-18 is \$33.3 million. Major projects include:

Exmouth Boat Harbour Upgrade

This \$18.3 million Royalties for Regions (RfR) funded project has extended the existing service wharf and includes a heavy lift and hardstand area capable of accommodating crane loads. The project also includes upgrades to services such as fire fighting and electrical, raising of the southern breakwater, the relocation of trawler pens to provide for the service wharf extension, road upgrades and improved water side access to facilities.

Perth Stadium Precinct Jetty - Burswood Park

This \$5 million project will provide a new, multi-purpose public jetty on the Swan River to service the new Perth Stadium precinct in Burswood. Construction commenced in April 2017 with the establishment of the landside passenger congregation area with further packages of work to construct the floating jetty and landscaping. This project is expected to be completed in time for the stadium opening in early 2018.

Transforming Bunbury's Waterfront - Stage 2 (Jetty Road)

This \$9.9 million RfR funded project is part of Stage 2 of the Transforming Bunbury's Waterfront initiative. Upgrades to the Jetty Road causeway will provide the enabling infrastructure for installation of new boat pens in future Stages 3a and 3b of the project. The works involve the reconstruction of the rock revetments, reconstruction of the access road including new parking bays, multi-use pathways, drainage, feature landscaping, public toilets, lighting and services upgrades. Design is underway with works due to commence in early 2018 and be completed in 2019.

Maritime Facilities Program

This program comprises asset replacement and additional public maritime infrastructure throughout the State to meet current and future boating demands. Significant projects planned to be undertaken in 2017-18 include upgrading road access in the southern area of Beadon Creek Maritime Facility in Onslow, commencing the replacement of Jetties B & C in Hillarys Boat Harbour and installation of additional floating pens in Two Rocks Marina.

Driver and Vehicle Services Reform Program

This program of works is to modernise driver and vehicle services information systems by implementing new technology that increases access to the Department's services and constrains the cost of fees and charges to the community. This program also enhances licensing centre facilities to improve customer service as well as meeting government accommodation standards for the Department's employees.

Information and Communications Infrastructure

This is a program for ongoing maintenance of information and communications infrastructure and applications for the Department as well as shared projects on behalf of the Department of Planning, Lands and Heritage including asset upgrade and replacement of data storage, networks, servers, communications hardware and corporate information systems.

On-demand Transport Business System Enhancement

This \$7.1 million project is approved to develop a full scope of system enhancement necessary to support the regulatory functions expected of the Department under a fully reformed on-demand transport industry. The funding has been allocated over three years from 2017-18, with the expectation of project completion by 2019-20. The project will enhance and corporately align the business systems needed for the annual authorisation and oversight of on-demand transport booking and dispatch services, vehicles, drivers and the ongoing education, enforcement and audit of all players in the safety chain of accountability.

	Estimated Total Cost	Estimated Expenditure to 30-6-17	2016-17 Estimated Expenditure	2017-18 Budget Estimate	2018-19 Forward Estimate	2019-20 Forward Estimate	2020-21 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
WORKS IN PROGRESS							
Coastal Infrastructure							
Perth Stadium Precinct Jetty - Burswood Park.....	5,000	500	500	4,500	-	-	-
Transforming Bunbury's Waterfront - Stage 2 (Jetty Road) (a).....	9,879	100	100	2,000	7,779	-	-
COMPLETED WORKS							
Coastal Infrastructure							
Exmouth Boat Harbour (a).....	18,291	18,291	13,266	-	-	-	-
Maritime Facilities - 2016-17 Program.....	8,659	8,659	8,659	-	-	-	-
Corporate - Accommodation and Refurbishment							
2016-17 Program.....	424	424	424	-	-	-	-
Driver and Vehicle Services							
Driver and Vehicle Services Reform - 2016-17 Program.....	5,989	5,989	5,989	-	-	-	-
Information and Communications Infrastructure							
2016-17 Program.....	5,371	5,371	5,371	-	-	-	-
Marine Safety							
Marine Oil Pollution Response Equipment							
Enhancement/Replacement - 2016-17 Program.....	200	200	200	-	-	-	-
Navigational Aids - 2016-17 Program.....	453	453	453	-	-	-	-
Vessel Replacement - 2016-17 Program.....	506	506	506	-	-	-	-
Minor Works - 2016-17 Program.....	22	22	22	-	-	-	-
NEW WORKS							
Coastal Infrastructure - Maritime Facilities Program							
2017-18 Program.....	10,803	-	-	10,803	-	-	-
2018-19 Program.....	4,400	-	-	-	4,400	-	-
2019-20 Program.....	9,896	-	-	-	-	9,896	-
2020-21 Program.....	8,844	-	-	-	-	-	8,844
Corporate - Accommodation and Refurbishment							
2017-18 Program.....	576	-	-	576	-	-	-
2018-19 Program.....	260	-	-	-	260	-	-
2019-20 Program.....	853	-	-	-	-	853	-
2020-21 Program.....	742	-	-	-	-	-	742
Driver and Vehicle Services							
Reform Program							
2017-18 Program.....	4,863	-	-	4,863	-	-	-
2018-19 Program.....	3,500	-	-	-	3,500	-	-
2019-20 Program.....	2,151	-	-	-	-	2,151	-
2020-21 Program.....	2,150	-	-	-	-	-	2,150
Information and Communications Infrastructure							
2017-18 Program.....	6,207	-	-	6,207	-	-	-
2018-19 Program.....	6,000	-	-	-	6,000	-	-
2019-20 Program.....	5,000	-	-	-	-	5,000	-
2020-21 Program.....	4,374	-	-	-	-	-	4,374
Marine Safety							
Marine Oil Pollution Response Equipment							
Enhancement/Replacement Program							
2017-18 Program.....	200	-	-	200	-	-	-
2018-19 Program.....	200	-	-	-	200	-	-
2019-20 Program.....	200	-	-	-	-	200	-
2020-21 Program.....	200	-	-	-	-	-	200
Navigational Aids Program							
2017-18 Program.....	250	-	-	250	-	-	-
2018-19 Program.....	515	-	-	-	515	-	-
2019-20 Program.....	721	-	-	-	-	721	-
2020-21 Program.....	854	-	-	-	-	-	854
Vessel Replacement							
2017-18 Program.....	470	-	-	470	-	-	-
2018-19 Program.....	580	-	-	-	580	-	-
2019-20 Program.....	580	-	-	-	-	580	-
2020-21 Program.....	580	-	-	-	-	-	580
Minor Works							
2017-18 Program.....	88	-	-	88	-	-	-
2018-19 Program.....	281	-	-	-	281	-	-
2019-20 Program.....	334	-	-	-	-	334	-
2020-21 Program.....	402	-	-	-	-	-	402
On-demand Transport Business System Enhancement.....	7,140	-	-	3,390	1,710	2,040	-
Total Cost of Asset Investment Program.....	139,008	40,515	35,490	33,347	25,225	21,775	18,146

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-17 \$'000	2016-17 Estimated Expenditure \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
FUNDED BY							
Capital Appropriation			16,107	19,037	15,239	19,291	18,146
Internal Funds and Balances.....			4,432	6,445	2,207	2,484	-
Other			1,832	5,865	-	-	-
Drawdowns from Royalties for Regions Fund ^(b)			13,119	2,000	7,779	-	-
Total Funding			35,490	33,347	25,225	21,775	18,146

(a) Funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

Financial Statements

Income Statement

Expenses

The movement in the Total Cost of Services is primarily explained by changes to grant expenditure, such as:

- the deferral of a \$10 million grant towards the Busselton Margaret River Regional Airport project from 2016-17 to 2017-18; and
- approval of new grants, such as the Transition Assistance Package for taxi plate owners (predominately expended in 2016-17), and specific grants to be provided to local government authorities under the Recreational Boating Facilities Scheme (to the Shire of Broome) and Regional Airport Development Scheme (to the City of Greater Geraldton).

Income

The fluctuation in income from grants and subsidies is primarily explained by the provision of funding to the Department for specific, one-off projects such as the Perth Stadium Precinct Jetty project (which is funded by a grant from Burswood Park Board).

Statement of Financial Position

Changes to restricted cash have, in the past, primarily been attributable to the Perth Parking Licensing Account (PPLA) and Taxi Industry Development Account (TIDA). In 2016-17 a significant proportion of the restricted cash balance associated with TIDA was drawn down to fund the Transition Assistance Package. In the future, changes to restricted cash will mainly be attributable to the collection and allocation of PPLA funds. These funds will be allocated to projects that encourage a balanced transport system within the Perth Parking Management Area, subject to approval by the State Government.

Statement of Cashflows

The movement in receipts between regulatory fees and fines and taxation on the Statement of Cashflows is due to some motor vehicle fees which were previously shown as taxation now being recorded as regulatory fees and fines.

INCOME STATEMENT ^(a)
(Controlled)

	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	138,381	140,481	139,094	139,891	141,573	143,806	145,777
Grants and subsidies ^(c)	86,877	101,759	115,615	118,672	101,572	105,480	105,778
Supplies and services.....	73,194	84,160	73,757	79,419	76,156	73,737	71,820
Accommodation.....	22,637	22,642	23,743	23,826	24,261	24,536	24,758
Depreciation and amortisation.....	20,697	17,914	22,374	22,367	22,368	22,657	22,695
Other expenses.....	39,224	27,346	34,837	30,124	30,132	32,266	30,643
TOTAL COST OF SERVICES	381,010	394,302	409,420	414,299	396,062	402,482	401,471
Income							
Sale of goods and services.....	21,946	22,956	22,956	23,583	23,701	23,826	23,939
Regulatory fees and fines.....	213,313	215,372	206,422	205,075	209,086	215,008	217,892
Grants and subsidies.....	9,885	8,301	9,345	16,288	8,637	8,478	8,478
Taxation.....	56,568	57,881	57,881	57,553	59,537	59,637	59,637
Other revenue.....	32,241	32,050	36,684	30,790	29,039	29,460	29,901
Total Income	333,953	336,560	333,288	333,289	330,000	336,409	339,847
NET COST OF SERVICES	47,057	57,742	76,132	81,010	66,062	66,073	61,624
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	40,189	61,161	57,757	65,096	52,352	65,031	60,582
Resources received free of charge.....	2,272	1,989	1,989	1,989	1,989	1,989	1,989
Royalties for Regions Fund:							
Regional Community Services Fund.....	29,275	34,270	32,519	44,964	42,184	34,334	34,334
Regional Infrastructure and Headworks Fund.....	5,953	5,065	4,277	707	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	77,689	102,485	96,542	112,756	96,525	101,354	96,905
SURPLUS/(DEFICIENCY) FOR THE PERIOD	30,632	44,743	20,410	31,746	30,463	35,281	35,281

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents for 2015-16 Actual, 2016-17 Estimated Actual and 2017-18 Budget Estimate are 1,369, 1,378 and 1,378 respectively. In some cases the figures for 2015-16 and 2016-17 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
Australian Maritime Safety Authority.....	445	460	460	600	250	-	-
Aviation (Public Air Route) Subsidies	551	600	500	500	1,500	500	500
Bicycle Boulevards (Safe Active Streets)							
Program.....	1,812	-	1,124	4,876	3,000	3,000	3,000
CBD Transport Plan.....	3,301	2,250	2,550	2,250	2,250	2,250	2,250
Coastal Projects and Zone Management.....	1,057	1,057	757	757	1,057	1,057	1,057
Community Police.....	1,322	1,300	1,300	1,300	1,300	1,300	1,300
Country Age Pension Fuel Card Scheme	24,934	30,904	30,904	30,986	30,923	30,891	30,891
East Perth Multi Modal Transport Initiatives.....	-	-	-	2,131	-	-	-
Emergency Vehicle Insurance.....	101	120	120	120	120	120	120
Fare Subsidies (Pensioners).....	1,407	1,474	1,474	1,589	1,589	1,589	1,589
Fremantle Port Rail Service	3,005	3,144	2,544	3,640	5,250	5,250	5,250
Jurien Bay to Cervantes Trail.....	-	1,180	1,180	-	-	-	-
Local Projects Local Jobs.....	-	-	124	449	1,860	-	-
Marine Communications	642	662	662	670	670	670	670
Multi-purpose Taxi - Vehicle Modification Grant.....	75	345	345	345	345	345	345
National Transport Reforms	300	308	308	300	300	300	300
On-demand Transport Reform - Transition							
Assistance Package.....	-	-	24,000	3,674	329	486	486
Other Grants and Subsidies.....	726	267	319	299	279	279	279
Port of Wyndham	2,768	1,988	1,988	1,988	1,988	1,988	1,988
Public Transport Authority - CAT Bus Services.....	14,889	15,292	15,292	15,292	15,292	15,292	15,292
Rail Safety	2,578	-	-	-	-	-	-
Recreational Boat Facilities.....	4,091	4,262	4,385	7,355	6,000	1,500	1,500
Regional Airport Development Scheme	2,014	15,405	4,438	17,185	3,904	1,937	1,935
Student Fare Concessions	1,340	1,356	1,356	1,241	1,241	1,241	1,241
Taxi User Co-payment (Previously Lifting							
Subsidy).....	2,187	1,959	1,959	1,959	1,959	1,959	1,959
Taxi User Subsidy Scheme	8,765	8,826	8,826	8,826	8,826	8,826	8,826
Western Australian Bicycle Network.....	8,567	8,600	8,600	10,340	11,340	24,700	25,000
Yarloop Rail Platform.....	-	-	100	-	-	-	-
TOTAL	86,877	101,759	115,615	118,672	101,572	105,480	105,778

**STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)**

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	25,055	40,217	31,201	19,248	13,171	8,940	7,267
Restricted cash	50,453	55,692	38,553	65,208	95,334	134,856	174,119
Receivables	8,257	11,631	8,257	8,257	8,257	8,257	8,257
Other.....	4,627	3,381	4,627	4,627	4,627	4,627	4,627
Total current assets	88,392	110,921	82,638	97,340	121,389	156,680	194,270
NON-CURRENT ASSETS							
Holding account receivables.....	201,068	216,582	216,582	236,457	256,332	276,495	296,696
Property, plant and equipment.....	442,886	477,366	456,783	468,544	472,182	472,081	468,313
Intangibles	27,079	20,731	26,298	25,517	24,736	23,955	23,174
Restricted cash	-	356	356	356	712	1,068	1,609
Total non-current assets	671,033	715,035	700,019	730,874	753,962	773,599	789,792
TOTAL ASSETS	759,425	825,956	782,657	828,214	875,351	930,279	984,062
CURRENT LIABILITIES							
Employee provisions	24,505	26,568	22,893	22,893	22,893	22,893	22,893
Payables	12,190	9,677	12,190	12,190	12,190	12,190	12,190
Other.....	6,695	7,282	6,740	6,784	7,140	7,496	7,852
Total current liabilities	43,390	43,527	41,823	41,867	42,223	42,579	42,935
NON-CURRENT LIABILITIES							
Employee provisions	6,367	6,108	6,367	6,367	6,367	6,367	6,367
Other.....	86	83	86	86	86	86	86
Total non-current liabilities	6,453	6,191	6,453	6,453	6,453	6,453	6,453
TOTAL LIABILITIES.....	49,843	49,718	48,276	48,320	48,676	49,032	49,388
EQUITY							
Contributed equity	479,825	490,635	484,214	497,981	514,299	533,590	551,736
Accumulated surplus/(deficit).....	227,455	278,131	247,865	279,611	310,074	345,355	380,636
Reserves.....	2,302	7,472	2,302	2,302	2,302	2,302	2,302
Total equity	709,582	776,238	734,381	779,894	826,675	881,247	934,674
TOTAL LIABILITIES AND EQUITY	759,425	825,956	782,657	828,214	875,351	930,279	984,062

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	24,675	45,647	42,243	45,221	32,477	44,868	40,381
Capital appropriation.....	10,134	16,107	16,107	19,037	15,239	19,291	18,146
Royalties for Regions Fund:							
Regional Community Services Fund.....	29,275	34,270	32,519	44,964	42,184	34,334	34,334
Regional Infrastructure and Headworks Fund.....	12,019	16,640	17,396	2,707	7,779	-	-
Receipts paid into Consolidated Account.....	(2,039)	-	(881)	-	(6,700)	-	-
Net cash provided by State Government.....	74,064	112,664	107,384	111,929	90,979	98,493	92,861
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(142,892)	(140,125)	(140,350)	(139,535)	(141,217)	(143,450)	(145,421)
Grants and subsidies.....	(86,277)	(101,759)	(115,615)	(118,672)	(101,572)	(105,480)	(105,778)
Supplies and services.....	(70,002)	(80,338)	(69,935)	(75,623)	(72,341)	(69,910)	(67,981)
Accommodation.....	(22,699)	(22,642)	(23,743)	(23,826)	(24,261)	(24,536)	(24,758)
Other payments.....	(63,444)	(55,885)	(63,044)	(58,637)	(58,664)	(60,810)	(59,199)
Receipts ^(b)							
Regulatory fees and fines.....	172,096	170,300	206,111	204,763	209,086	215,008	217,892
Grants and subsidies.....	10,731	8,301	9,345	16,288	8,637	8,478	8,478
Sale of goods and services.....	22,164	22,956	22,956	23,583	23,701	23,826	23,939
Taxation ^(c)	97,937	102,642	57,881	57,553	59,537	59,637	59,637
GST receipts.....	23,743	26,706	26,706	26,706	26,706	26,706	26,706
Other receipts.....	33,192	32,050	36,684	30,790	29,039	29,460	29,901
Net cash from operating activities.....	(25,451)	(37,794)	(53,004)	(56,610)	(41,349)	(41,071)	(36,584)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(24,095)	(32,629)	(35,490)	(33,347)	(25,225)	(21,775)	(18,146)
Proceeds from sale of non-current assets.....	131	-	-	-	-	-	-
Net cash from investing activities.....	(23,964)	(32,629)	(35,490)	(33,347)	(25,225)	(21,775)	(18,146)
NET INCREASE/(DECREASE) IN CASH HELD.....							
	24,649	42,241	18,890	21,972	24,405	35,647	38,131
Cash assets at the beginning of the reporting period.....	90,555	74,447	75,508	70,110	84,812	109,217	144,864
Net cash transferred to/from other agencies.....	(39,696)	(20,423)	(24,288)	(7,270)	-	-	-
Cash assets at the end of the reporting period.....	75,508	96,265	70,110	84,812	109,217	144,864	182,995

(a) Full audited financial statements are published in the agency's Annual Report.

(b) A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of some cash receipts by the Department. Refer to the Net Appropriation Determination table below for further information. Other receipts are retained under the authority of other relevant Acts of Parliament.

(c) Some motor vehicle fees which were shown as taxation in the 2016-17 Budget Papers have now been grouped under regulatory fees and fines.

NET APPROPRIATION DETERMINATION ^(a)

	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
Regulatory Fees and Fines							
Motor Driver Licence Fees.....	48,181	47,735	47,735	46,286	48,857	52,311	50,679
Motor Driver Application and Other Fees.....	15,751	16,148	16,146	15,628	15,822	16,018	16,217
Motor Vehicle Recording Fee.....	59,558	55,884	55,884	59,355	59,651	59,950	60,249
Other Driver and Vehicle Services Fees.....	6,394	6,672	6,664	6,743	7,038	7,079	7,109
Motor Vehicle Plate Fees.....	14,615	16,717	16,717	15,356	15,432	15,508	15,585
Motor Vehicle Inspection Fees.....	12,807	14,221	14,221	13,337	13,403	13,470	13,538
Motor Vehicle Transfer Fees.....	10,480	10,504	10,504	10,213	10,264	10,315	10,367
Omnibus Licence Fees.....	1,388	1,364	2,283	2,548	2,612	1,887	5,268
Taxi Licence Fees.....	8,524	10,266	1,690	1,482	1,526	3,586	3,586
Boat Registration Fees.....	17,707	17,667	18,385	19,030	19,088	19,145	19,201
Other Marine Safety Fees.....	1,264	1,950	1,232	1,180	1,174	1,174	1,175
Jetty Licences and Coastal Facility Fees.....	11,665	15,235	13,952	12,972	13,433	13,769	14,113
West Australia Photo Card.....	705	698	698	633	786	796	805
Rail Safety Fees.....	3,879	-	-	-	-	-	-
Grants and Subsidies							
Grants and Contributions Received.....	10,731	8,301	9,345	16,288	8,637	8,478	8,478
Sale of Goods and Services							
Sales of Goods and Services.....	22,164	22,956	22,956	23,583	23,701	23,826	23,939
Taxation							
Perth Parking Levy.....	57,115	57,881	57,881	57,553	59,537	59,637	59,637
GST Receipts							
GST Input Credits.....	16,854	18,825	18,825	18,825	18,825	18,825	18,825
GST Receipts on Sales.....	6,889	7,881	7,881	7,881	7,881	7,881	7,881
Other Receipts							
Rents and Leases.....	16,160	15,733	15,409	16,801	17,221	17,651	18,092
Service Delivery Agreement.....	4,879	4,642	4,642	3,740	1,967	1,967	1,967
Interest Revenue.....	1,598	1,424	748	373	296	296	296
Other Revenue.....	10,555	10,251	15,885	9,876	9,555	9,546	9,546
TOTAL	359,863	362,955	359,683	359,683	356,706	363,115	366,553

(a) The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

DETAILS OF ADMINISTERED TRANSACTIONS

	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
INCOME							
Taxation							
Motor Vehicle Licence Fees.....	831,148	862,526	842,741	873,661	911,536	951,125	992,510
Fines							
Speed and Red Light Fines.....	89,765	91,244	82,271	98,435	91,444	86,987	86,281
Final Demand Fees.....	2,173	2,000	2,000	2,000	2,000	2,000	2,000
Plate and Transfer Infringements.....	8,954	8,527	8,527	8,305	8,304	8,304	8,304
Other Fines.....	22,392	31,232	31,232	23,028	23,028	23,028	23,028
Other							
Firearm Licence Fees.....	4,043	4,099	4,099	4,203	4,308	4,416	4,416
Dealer Plates Annual Fees.....	121	112	112	-	-	-	-
Off Road Vehicle Fees.....	58	61	57	58	58	59	59
Collection of Interstate Licence Fees.....	2,971	3,070	3,070	1,773	-	-	-
Appropriation.....	100	100	100	100	100	100	100
TOTAL ADMINISTERED INCOME	961,725	1,002,971	974,209	1,011,563	1,040,778	1,076,019	1,116,698
EXPENSES							
Statutory Authorities							
Western Australian Coastal Shipping Commission.....	100	100	100	100	100	100	100
Other							
Payments to Consolidated Account.....	864,793	908,500	888,712	911,196	949,175	988,873	1,030,258
Payment to Road Trauma Trust Fund.....	93,807	91,244	82,270	98,436	91,445	86,987	86,281
Payment to Off Road Vehicle Trust Account....	54	57	57	58	58	59	59
All Other Expenses.....	2,971	3,070	3,070	1,773	-	-	-
TOTAL ADMINISTERED EXPENSES	961,725	1,002,971	974,209	1,011,563	1,040,778	1,076,019	1,116,698

Division 42 Commissioner of Main Roads

Part 22 Minister for Transport; Planning; Lands

Appropriations, Expenses and Cash Assets

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 82 Net amount appropriated to deliver services	291,195	318,199	321,199	331,154	327,869	361,205	384,334
Amount Authorised by Other Statutes							
- Road Traffic Act 1974	585,042	618,909	602,286	565,298	681,299	757,110	798,127
- Salaries and Allowances Act 1975	402	425	425	425	425	425	425
Total appropriations provided to deliver services	876,639	937,533	923,910	896,877	1,009,593	1,118,740	1,182,886
CAPITAL							
Capital Appropriation	41,420	-	61,045	-	-	55,623	40,496
Road Traffic Act 1974	252,753	251,453	246,676	316,371	238,421	202,375	202,983
TOTAL APPROPRIATIONS	1,170,812	1,188,986	1,231,631	1,213,248	1,248,014	1,376,738	1,426,365
EXPENSES							
Adjusted Total Cost of Services ^(a)	1,460,593	1,683,427	1,488,333	1,967,665	1,587,804	1,385,901	1,221,665
Adjusted Net Cost of Services ^(b)	405,466	904,358	979,186	734,934	612,173	923,463	1,103,488
CASH ASSETS ^(c)	460,207	393,791	270,518	385,098	307,382	276,137	258,154

- (a) Adjusted Total Cost of Services excludes non-cash adjustments and local government network adjustments, and includes road works capitalised to infrastructure. This accounts for the difference between the figure in the Income Statement and that shown in this table and the Service Summary. Refer to the Total Cost of Services Reconciliation table.
- (b) Represents Total Cost of Services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

Spending Changes

Recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since the publication of the 2016-17 Pre-election Financial Projections Statement on 9 February 2017, are outlined below:

	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Election Commitments					
Bassendean Road Improvements	-	100	-	-	-
Bidyadanga Road - Sealing	-	2,000	2,000	-	-
Collie Preston Roads - Upgrades Over Multiple Local Roads	-	-	15,000	-	-
Erindale Road - Intersection Upgrades on Boya Road	-	750	-	-	-
Intersection Upgrades - Paget Street/South Street, Hampton Road/Scott Street and South Terrace/Little Lefroy Lane	-	650	-	-	-
Lightning Park Access Roads ^(a)	-	-	3,000	-	-
Marmion Avenue Duplication	23,000	-	-	-	-
Nicholson Road - Improvements to Roundabout Flow at Yale Road and Garden Street	-	-	500	-	-
Scarborough Beach Road - Intersection Upgrades at Main Street, Brady Street and Green Street	-	500	2,500	-	-
Stephenson Avenue - Scarborough Beach Road to Mitchell Freeway	-	1,000	3,000	15,000	41,000
Town of Vincent Pedestrian Crossings	600	-	-	-	-
Walter Road - Intersection Upgrade at Wellington Road	-	-	1,000	-	-

	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Other					
Agency Expenditure Review Savings - Reallocation from Recurrent to Capital.....	-	14,198	(1,903)	3,905	3,905
East Perth Multi-Modal Transport Initiatives.....	-	1,700	-	-	-
Freeze Salaries and Allowances Tribunal Determined Salaries	-	(6)	(13)	(19)	(26)
Grants Adjustment - Legislative Council Disallowance Motion	-	(10,300)	(9,800)	(9,800)	(9,800)
Increase Western Australia Natural Disaster Relief and Recovery Arrangements Grants.....	15,300	87,900	30,000	30,000	30,000
Maintenance and Depreciation.....	-	-	-	14,150	37,250
Motor Vehicle Licence Fees Adjustment.....	-	(20,248)	(14,542)	(8,280)	33,105
Perth Freight Link - Finalisation.....	84,100	-	-	(15,124)	(15,000)
Revision to Indexation for Non-Salary Expenses	-	(5,240)	(10,545)	(15,893)	(21,216)
Square Kilometre Array - Road Access	-	10,000	12,000	4,000	3,000
Swan River Pedestrian Bridge.....	-	35,176	-	-	-

(a) Existing agency spending has been reprioritised to meet some or all of the costs of this commitment.

Significant Issues Impacting the Agency

- The strength of Main Roads' strategic direction 'Keeping WA Moving' is its design to drive beyond the traditional three to five year planning horizon. Keeping WA Moving prepares Main Roads to be well positioned to respond in a fast changing world. It sets a direction for 10, 20 and even 30 years in the future, recognising that Main Roads needs to prepare now.

Keeping WA Moving helps Main Roads to achieve its aspiration "to provide world class outcomes for the customer through a safe, reliable and sustainable road-based transport system". Part of achieving this is being aware of what is happening across the world and positioning Main Roads to take advantage of new and emerging opportunities as they evolve.

- The number of people that are killed or seriously injured whilst travelling on the State's road network continues to be a significant concern and is not acceptable. Achieving road safety benefits from infrastructure investment programs and continuing to address the disproportionate number of deaths and injuries occurring on regional and remote roads remains a significant issue and a priority for Main Roads.
- As Western Australia's population continues to grow, Infrastructure Australia predicts congestion will cost the State \$16 billion a year in lost productivity by 2031. There is no single solution to the traffic congestion challenge and Main Roads' Congestion Management Program focuses on multiple strategies and projects to address this issue. Together with the Department of Transport and the Public Transport Authority, Main Roads will continue to implement congestion management measures to improve transport movement for Western Australia.
- Regional freight movements are forecast to increase from current levels by 100% and the metropolitan freight task is expected to grow by 3.8 billion tonne kms per annum by 2031. It is generally agreed that there has been a plateau of growth in productivity around heavy vehicles, which can potentially be addressed through new technologies. The opportunity to explore this issue further as the economy grows to improve freight efficiency to ports will continue to be an issue in both metropolitan and rural areas.
- Autonomous and connected vehicles, ride sharing and electric vehicles will contribute to a safer and more efficient transport system. Main Roads is working closely with others across Australia and internationally, seeking to understand the possibilities and implications for the road network and the broader integrated land transport system of these innovative technologies. The difficulty associated with predicting when a critical mass of the new technology being available and adopted is a significant issue for urban and transport planners internationally.
- The identification of new skills and capabilities required by the road sector to meet future growth and needs is not yet fully understood as these new technologies mature and evolve. Research is required at the national level to enable road agencies to work collaboratively across the road sector and with all levels of educational institutions to ensure mid to long-term strategic workforce planning needs are identified and addressed.
- Road pavements and bridges are increasingly exceeding the cost effectiveness of maintenance works whereby extensive asset rehabilitation or replacement is required. Considerable post-war construction activity around 60 to 70 years ago means that, inevitably, many road assets are reaching the end of their design lives.

- Bridges are crucial pieces of infrastructure that are diverse in terms of purpose, form and configuration. Managing in excess of 1,150 individual bridge assets presents a challenge of maintaining levels of service and ensuring route continuity, especially for freight. In 10 years, over 40% of the State's timber bridges will be more than 80 years old. Given the design life of these assets is between 40 and 60 years, the State has maintained them exceedingly well. However, this cannot continue indefinitely and investigation into different funding options and strategies is underway.
- There is a growing call for open data that can be freely used, re-used and redistributed by anyone. Main Roads is providing public access to its vast and varied resource of data with the aim of contributing to enhanced economic and social benefits. Making data discoverable and more broadly available creates significant opportunities to explore and develop transport-related products and services for Main Roads' customers.
- When measured by replacement value, infrastructure damaged by declared events, mainly flooding, continues to rise. Main Roads works with the Office of Emergency Management to support local government authorities with repairs and restoration activities under the Western Australian Natural Disaster Relief and Recovery Arrangements. Whilst this is an increasing issue, particularly for Main Roads' regional offices, it is a service that greatly benefits local governments and regional road customers.

Resource Agreement

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

Outcomes, Services and Key Performance Information

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goals	Desired Outcomes	Services
Future Jobs and Skills: Grow and diversify the economy, create jobs and support skills development.	Facilitate economic and regional development.	1. Infrastructure for State Development
Better Places: A quality environment with liveable and affordable communities and vibrant regions.	Reliable and efficient movement of people and goods.	2. Road System Management 3. Road Efficiency Improvements
	A well maintained road network.	4. Road Network Maintenance
Strong Communities: Safe communities and supported families.	A safe road environment.	5. Road Safety
	Improved community access and roadside amenity.	6. Infrastructure for Community Access

Service Summary (Adjusted Total Cost of Services)

Expense	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual \$'000	Budget \$'000	Estimated Actual \$'000	Budget Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000
1. Infrastructure for State Development	124,299	470,905	387,121	713,667	474,854	309,274	255,272
2. Road System Management	115,711	158,649	133,965	209,189	187,076	190,773	173,221
3. Road Efficiency Improvements	555,520	525,787	339,565	416,960	349,517	255,337	128,947
4. Road Network Maintenance	404,132	343,046	398,365	438,460	452,822	513,560	567,905
5. Road Safety	231,656	179,816	209,794	162,081	84,670	100,785	80,909
6. Infrastructure for Community Access.....	29,275	5,224	19,523	27,308	38,865	16,172	15,411
Total Cost of Services	1,460,593	1,683,427	1,488,333	1,967,665	1,587,804	1,385,901	1,221,665

Total Cost of Services - Reconciliation Table (Adjusted to Income Statement)

Expense	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual \$'000	Budget \$'000	Estimated Actual \$'000	Budget Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000
Adjusted Total Cost of Services.....	1,460,593	1,683,427	1,488,333	1,967,665	1,587,804	1,385,901	1,221,665
Non-cash Adjustments							
Road Infrastructure Depreciation ^(a)	340,308	371,314	371,314	384,711	378,871	402,475	402,475
Road Transfers and Retirements ^(b)	101,582	89,666	89,666	41,709	34,431	12,983	12,983
Local Government Network Adjustments							
State Road Funds to Local Government							
Agreement ^(c)	167,709	172,380	162,642	183,917	181,623	189,936	198,627
Major Works on Local Government Roads ^(d) ..	30,569	105,235	120,457	64,267	38,500	45,000	44,000
Natural Disaster Expenditure on Local							
Government Roads ^(e)	32,257	10,000	45,869	99,620	42,000	42,000	42,000
Road Infrastructure Capital Works ^(f)	(1,017,989)	(1,229,267)	(979,336)	(1,467,505)	(989,050)	(736,146)	(542,256)
Total Cost of Services	1,115,029	1,202,755	1,298,945	1,274,384	1,274,179	1,342,149	1,379,494

(a) Road Infrastructure Depreciation for 2015-16 onwards includes capitalisation of reseals.

(b) Road Transfers and Retirements reflect retired non-current fixed assets expense and expenditure related to non-current fixed assets transferred to local authorities, both of which are non-cash transactions.

(c) State Road Funds to Local Government Agreement estimates from 2018-19 onwards are indicative. The current Agreement expired at the end of 2015-16, however funding levels have been set for 2016-17 and 2017-18.

(d) Major Works on Local Government Roads include the Mandurah Traffic Bridge, Marmion Avenue works and an allocation for Stephenson Avenue.

(e) Natural Disaster Expenditure on Local Government Roads estimates reflect a base notional allocation, which is updated when actual natural disaster event expenditure is recouped.

(f) Road Infrastructure Capital Works reflects road works expenditure capitalised to infrastructure which has been removed from the Income Statement in accordance with Australian Accounting Standard AASB 1055.

Outcomes and Key Effectiveness Indicators ^(a)

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Outcome: Facilitate economic and regional development:					
Return on construction expenditure	4.2	4.5	3.2	2.7	1
Outcome: Reliable and efficient movement of people and goods:					
Community satisfaction.....	91%	90%	90%	90%	
Road network permitted for use by heavy freight vehicles					
B-Doubles 27.5m	98%	96%	97%	96%	
Double road trains 27.5m	97%	96%	97%	96%	
Double road trains 36.5m	80%	78%	80%	78%	
Triple road trains 53.5m.....	45%	44%	45%	44%	
Network configuration - roads.....	91%	90%	90%	90%	
Network configuration - bridges					
Strength	90%	90%	90%	91%	
Width	96%	96%	96%	96%	
Outcome: A well maintained road network:					
Smooth travel exposure	n/a	97%	97%	n/a	2
Community satisfaction with road maintenance	88%	90%	90%	90%	
Preventative maintenance indicator.....	87%	85%	85%	85%	
Outcome: A safe road environment:					
Community satisfaction with road safety.....	91%	90%	90%	90%	
Blackspot location indicator.....	9.10	8.55	8.43	8.26	
Outcome: Improved community access and roadside amenity:					
Percentage of the year that 100% of Main Roads' State road network is available.....	87%	95%	97%	95%	
Community satisfaction with cycleways and pedestrian facilities.....	83%	90%	87%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

- Return on construction expenditure is lower than expected for the 2016-17 Estimated Actual due to expenditure on larger projects being lower than expected, with a lower target for 2017-18 also due to lower expenditure expected on the higher rated Benefit Cost Ratio projects.
- The smooth travel exposure indicator is measured every other year, therefore there is no indicator available for 2015-16 or 2017-18.

Services and Key Efficiency Indicators

1. Infrastructure for State Development

The objective of this program is to expand the road network in accordance with Government transport and land use strategies that will facilitate the economic and regional development of the State. These works are mostly aimed at increasing the capacity of the road network through the addition of new links, which include town bypasses.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	124,299	470,905	387,121	713,667	1,2
Less Income.....	264,715	254,707	135,440	586,471	3
Net Cost of Service.....	(140,416)	216,198	251,681	127,196	
Employees (Full Time Equivalents).....	130	130	130	115	
Efficiency Indicators					
Percentage of Projects Completed on Time.....	100%	90%	100%	90%	
Percentage of Projects Completed on Budget.....	100%	90%	100%	90%	

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Service between the 2015-16 Actual and the 2016-17 Budget is due mainly to works on the Swan Valley Bypass and the Tonkin Highway grade separation projects.
2. The movement in Total Cost of Service between the 2016-17 Budget, 2016-17 Estimated Actual and 2017-18 Budget Target years are mainly due to the works program of the Swan Valley Bypass project.
3. Income for the 2015-16 Actual was mainly due to the receipt of Commonwealth infrastructure grants in advance in recognition of Western Australia’s low 2017-18 GST share that will be used against this program. Funding fluctuates with Commonwealth funding approvals.

2. Road System Management

The objective of this program is to optimise real time management of the network, provide traveller information and support delivery of projects. Works include activities of the traffic operation centre, heavy vehicle operation activities, metropolitan and regional road asset management, road user and customer services, emergency telephones, street lighting, intelligent transport systems, traffic signals and road advisory services to the community.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	115,711	158,649	133,965	209,189	1
Less Income.....	8,478	5,647	11,137	15,348	
Net Cost of Service.....	107,233	153,002	122,828	193,841	
Employees (Full Time Equivalents).....	566	571	562	571	
Efficiency Indicator					
Average Cost of Network Management per Million Vehicle Kilometres Travelled.....	\$5,358	\$5,578	\$5,350	\$5,300	

Explanation of Significant Movements

(Notes)

1. The increased works budgeted for in the 2016-17 year have been delayed until 2017-18; areas covered include network operations and monitoring traffic flows on the network.

3. Road Efficiency Improvements

The objective of this program is to improve the efficiency, capacity and utilisation of the existing road network. Improvements include providing a road of improved standard through geometric improvements, road widening, bridge strengthening and intersection improvements including roundabouts and interchanges.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	555,520	525,787	339,565	416,960	1,2
Less Income.....	508,898	339,513	112,608	407,060	3
Net Cost of Service.....	46,622	186,274	226,957	9,900	
Employees (Full Time Equivalents).....	93	93	93	93	
Efficiency Indicators					
Percentage of Projects Completed on Time.....	100%	90%	85%	90%	
Percentage of Projects Completed on Budget.....	97%	90%	100%	90%	

Explanation of Significant Movements

(Notes)

1. The reduction between the 2016-17 Budget and the 2016-17 Estimated Actual is mainly due to the reduction in works on the Perth Freight Link.
2. The increase between the 2016-17 Estimated Actual and the 2017-18 Budget Target is mainly due to works on the Armadale Road duplication, Bow River Bridge and the Wyndham Spur.
3. Income increase in both the 2015-16 Actual and 2017-18 Budget Target years is mainly due to the receipt of Commonwealth infrastructure grants in advance in recognition of Western Australia's low 2017-18 GST share.

4. Road Network Maintenance

The objective of this program is to maintain the existing road and bridge network by maximising asset life and minimising whole of life costs. Works include routine maintenance (crack patching, patching of potholes, control of declared plants and weeds, graffiti removal and litter collections), periodic maintenance (repairs to pavements, culverts and bridge decks, sealing and re-sealing of road surfaces and replacing line markings), rehabilitation works where the primary reason for the works is due to pavement failure and managing and administering various Integrated Service Arrangements.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	404,132	343,046	398,365	438,460	1
Less Income.....	129,009	51,578	115,022	112,738	2
Net Cost of Service.....	275,123	291,468	283,343	325,722	
Employees (Full Time Equivalents).....	146	146	146	146	
Efficiency Indicator					
Average Cost of Road Network Maintenance per Lane Kilometre of Network.....	\$7,518	\$6,750	\$7,000	\$7,250	

Explanation of Significant Movements

(Notes)

1. The Total Cost of Service movements within the Road Network Maintenance program are due mainly to third party works.
2. The income movements within the Road Network Maintenance program are due mainly to third party works.

5. Road Safety

The objective of this program is to reduce the road fatality rate to be the lowest in Australia, minimise road factors contributing to road trauma and reduce the serious crash injury rate. Works undertaken have safety as the foremost factor and include the State and national Black Spot programs and various projects that improve safety on the existing road network including passing lanes.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	231,656	179,816	209,794	162,081	1,2
Less Income.....	119,965	124,524	129,523	86,097	2
Net Cost of Service.....	111,691	55,292	80,271	75,984	
Employees (Full Time Equivalents).....	50	50	50	50	
Efficiency Indicators					
Percentage of Projects Completed on Time.....	91%	90%	95%	90%	
Percentage of Projects Completed on Budget.....	98%	90%	92%	90%	

Explanation of Significant Movements

(Notes)

1. The reduction in Total Cost of Service between the 2015-16 Actual and 2016-17 Budget was mainly due to advanced works on the Guildford Road/Tonkin Highway intersection and Marmion Avenue/Mullaloo Drive works.
2. The reduction in the Total Cost of Service and income for the 2017-18 Budget Target is mainly due to Road Trauma Trust Account funded works.

6. Infrastructure for Community Access

The objective of this program is to provide infrastructure that will improve personal mobility and community access, including increasing the quality of access where appropriate, providing levels of access commensurate with community expectations and meeting minimal levels of appropriate access. Works include providing access to remote communities, pedestrian facilities, cyclist facilities, vulnerable road users' facilities, road user amenities, public transport integration and improvements such as new bridges to address flood closures.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	29,275	5,224	19,523	27,308	1
Less Income.....	24,062	3,100	5,417	25,017	
Net Cost of Service.....	5,213	2,124	14,106	2,291	
Employees (Full Time Equivalents).....	28	28	28	28	
Efficiency Indicators					
Percentage of Projects Completed on Time.....	91%	90%	100%	90%	
Percentage of Projects Completed on Budget.....	100%	90%	100%	90%	

Explanation of Significant Movements

(Notes)

1. The increase between the 2016-17 Budget and the 2016-17 Estimated Actual is mainly due to works on the Gibb River Road.

Asset Investment Program

Investment in the road network to enhance and expand the existing asset is critical for Main Roads to deliver services that benefit the community and respond to current and future levels of demand. An integrated transport network makes provision for freight, commercial and passenger vehicles as well as providing mobility access and active transport options including cyclist and pedestrian facilities. In addition, Main Roads actively co-ordinates and consults with the Department of Transport and the Public Transport Authority to deliver multi-modal transport solutions that support a progressive and developing city and State.

For 2017-18, significant election commitments relating to major Capital Road Infrastructure works are discussed below.

Karratha - Tom Price Road

The first stage of sealing the remaining 155 km section of the Karratha-Tom Price Road will improve access between the two regional centres and provide better driving conditions for tourists and mining operations. This will reduce the journey from Karratha to Tom Price by 60 kms, equating to an hour of travel time compared to the current low standard, unsealed road.

Reid Highway, Altone Road to West Swan Road - Construction of a Dual Carriageway

Reid Highway is a strategic east-west route for industry and commuters traversing Perth's northern suburbs. The 4 km section between Altone Road and West Swan Road is the final remaining single carriageway section on the entire length of Reid Highway. Widening this section of road will ease congestion, improve travel times and enhance safety. A new shared path will also improve cyclist and pedestrian access to the Swan Valley.

Roe Highway and Kalamunda Road, Grade Separated Intersection

This intersection is one of the last remaining signalised intersections on Roe Highway. The scope of work involves lowering Roe Highway under Kalamunda Road. The outcomes of this project will be reduced congestion and enhanced safety for all road users. It will also allow more efficient, reliable movement of freight on Perth's primary orbital route.

Wanneroo Road and Ocean Reef Road, Grade Separated Intersection

This intersection has been recognised for many years as a critical point on the regional road network for freight and general traffic. This intersection is the seventh most congested intersection in Perth and both roads carry very high volumes of traffic. Grade separating this intersection will improve traffic flow and ease congestion as well as improve safety for all road users.

Armadale Road Bridge (North Lake Road)

Construction of the bridge will connect North Lake Road and Armadale Road and include north facing on and off ramps to Kwinana Freeway. This project will reduce congestion, enhance safety and improve access to the Cockburn Central Train Station. It will also complement additional investment in the surrounding area including the widening of Armadale Road between Anstey Road and Tapper Road and the Kwinana Freeway northbound between Russell Road and Roe Highway, supporting continued residential and commercial expansion in Cockburn and Armadale.

Smart Freeways - Kwinana Freeway

Smart Freeway technology will be used for the first time to create an additional lane using the emergency lanes from Canning Highway to the Narrows Bridge, enabling lanes to be opened and closed in response to congestion and incidents, while safely managing traffic flow at all times. The project will be complemented by coordinated ramp signals from Farrington Road to Cranford Avenue to improve merging and reduce stop-start traffic conditions.

Kwinana Freeway Northbound Widening, Russell Road to Roe Highway

Kwinana Freeway northbound south of Roe Highway is currently two lanes and experiences a high level of congestion, particularly in the morning peak. This project involves widening the Freeway to provide a third lane from Russell Road to Roe Highway. It will reduce travel times, improve safety and address congestion for road users in Perth's southern suburbs.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-17 \$'000	2016-17 Estimated Expenditure \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
WORKS IN PROGRESS							
Armada Road - Anstey Road to Tapper Road.....	145,000	4,413	4,186	55,587	82,500	2,500	-
Bussell Highway							
Margaret River Perimeter Road (a).....	47,583	14,000	7,442	33,583	-	-	-
Vasse to Newtown.....	21,211	20,561	4,259	650	-	-	-
Coalfields Highway - Wellington Dam Turn-off and Roelands Hill Dual Lanes (c).....	25,214	22,649	3,314	2,565	-	-	-
Coolgardie - Esperance Highway - Esperance Port Access.....	117,520	116,543	800	977	-	-	-
Dampier Highway - Balmoral Road to Burrup Peninsula Road (Stages 2-6) - Construct Second Carriageway.....	108,488	108,196	500	292	-	-	-
Election Commitments							
Wanneroo Road - Ocean Reef Road Grade Separation.....	64,800	7,000	7,000	10,000	12,000	26,000	9,800
Wanneroo Road Duplication Stage 3 - Joondalup Drive to Flynn Drive.....	31,000	5,000	5,000	11,000	15,000	-	-
Gibb River Road - Derby - Gibb River - Wyndham Improve Formation and Gravel (a).....	106,981	56,304	3,153	7,809	8,043	8,240	8,530
Great Eastern Highway							
Bilgoman Road to Mundaring.....	34,600	24,555	24,264	10,045	-	-	-
Passing Lanes (a) (c).....	42,036	13,506	12,012	28,530	-	-	-
Great Northern Highway							
Muchea to Wubin Stage 2 (a).....	347,241	130,380	34,748	211,903	4,958	-	-
Bindi Bindi Curves.....	40,000	39,577	735	423	-	-	-
Kwinana Freeway - Access to Murdoch Activity Centre.....	112,500	12,500	12,500	20,000	80,000	-	-
Mitchell Freeway - Burns Beach Road to Hester Avenue.....	216,488	211,571	104,812	4,917	-	-	-
National Highway Upgrade Program.....	40,441	30,823	23,463	9,618	-	-	-
New Lord Street - Reid Highway to Gngara Road Duplication.....	49,000	16,366	15,850	32,634	-	-	-
North West Coastal Highway - Minglya to Barradale.....	106,115	92,690	4,587	13,425	-	-	-
Northern Australia Roads and Beef Roads Programs - Great Northern Highway							
Bow River Bridge Replacement (a).....	38,500	1,000	1,000	22,000	15,500	-	-
Maggie's Jump Up (a).....	25,800	1,000	1,000	22,000	2,800	-	-
Wyndham Spur Road Upgrade Stage 2 (a).....	30,340	510	510	29,830	-	-	-
Ord River - Halls Creek to Warmun (a).....	15,640	1,000	1,000	6,000	8,640	-	-
NorthLink WA							
Swan Valley Bypass.....	787,700	146,359	70,700	423,370	214,254	3,717	-
Tonkin Highway Grade Separations.....	231,200	115,284	90,035	115,916	-	-	-
Onslow Road - Post Construction Upgrade.....	67,480	19,285	10,074	37,195	11,000	-	-
Reseal Capitalisation Program.....	543,706	126,405	65,905	64,087	66,394	68,050	70,430
Road Safety Commission							
LED School Zone Lights.....	51,935	35,935	14,662	4,000	4,000	4,000	4,000
Run-off Crashes on Regional Roads.....	135,968	117,968	25,263	18,000	-	-	-
Urban Intersection Crash Sites.....	57,366	47,366	15,487	10,000	-	-	-
Wheatbelt Highway Safety Review Program.....	6,250	5,000	5,000	1,250	-	-	-
Safer Roads and Bridges Program.....	449,793	211,594	22,891	33,250	34,247	36,955	38,250
South Western Highway - Donnybrook to Greenbushes.....	25,782	8,422	4,270	69	-	2,610	14,681
Toodyay Road - Roland Road East to Toodyay (c).....	21,000	3,800	3,424	17,200	-	-	-
Traffic Congestion Management Program.....	30,842	23,842	10,666	7,000	-	-	-
Various Roads - Caravan and Camping Program Action Plan (a).....	5,497	4,697	947	800	-	-	-
COMPLETED WORKS							
Albany Highway - Passing Lanes (c).....	19,181	19,181	7,418	-	-	-	-
Albany Ring Road Planning.....	2,801	2,801	128	-	-	-	-
Aubin Grove Train Station Precinct.....	30,000	30,000	16,949	-	-	-	-
Brand Highway - Greenough River Bridge.....	11,915	11,915	206	-	-	-	-
Bridges Renewal Program							
Bridge Replacement - South Western Highway, Collie River Bridge.....	16,540	16,540	4,226	-	-	-	-
South Western Highway Beenyup Brook.....	3,400	3,400	1,800	-	-	-	-
Buildings and Equipment - 2016-17 Program.....	15,323	15,323	15,323	-	-	-	-
Capitalised Operational Costs - 2016-17 Program.....	89,767	89,767	89,767	-	-	-	-
Charles Street Bus Bridge.....	32,107	32,107	27,506	-	-	-	-
Goldfields Highway - Wiluna to Meekatharra.....	21,892	21,892	499	-	-	-	-
Great Eastern Highway - Walgoolan to Coolgardie Upgrade and Widening.....	33,500	33,500	2,841	-	-	-	-
Kwinana Freeway - Roe Highway to Russell Road Widening Southbound.....	54,564	54,564	7,569	-	-	-	-
Marble Bar Road - Fortescue River Crossing Road Bridge (a).....	12,660	12,660	2,732	-	-	-	-
Minor Works (includes Black Spot and Urgent Minor Works) - 2016-17 Program.....	62,606	62,606	62,606	-	-	-	-
Mitchell Freeway - Hepburn Avenue to Hodges Drive.....	24,723	24,723	1,854	-	-	-	-
Narrogin Link Road - Northam-Cranbrook Road.....	7,543	7,543	584	-	-	-	-
Perth - Bunbury Highway - Bunbury Port Access Road Stage 2 - Construct and Seal including Bridges.....	39,272	39,272	512	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-17 \$'000	2016-17 Estimated Expenditure \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Perth Freight Link							
Section 1: Roe 8 Highway - Kwinana Freeway to Stock Road.....	78,992	78,992	56,272	-	-	-	-
Section 2: Roe Highway to High Street.....	20,875	20,875	1,000	-	-	-	-
Section 4: Heavy Vehicle User Charge.....	3,987	3,987	1,628	-	-	-	-
Queen Victoria Street - Fremantle Traffic Bridge							
Replacement - Planning, Design and Maintenance Works	20,484	20,484	1,883	-	-	-	-
Reid Highway							
Duffy Road to Erindale Road Dual Carriageway.....	40,568	40,568	3,552	-	-	-	-
Malaga Drive Intersection Grade Separation.....	35,077	35,077	3,422	-	-	-	-
Road Safety Commission ^(c)							
Albany Highway (Arthur River).....	7,000	7,000	7,000	-	-	-	-
Albany Highway (Harold Road).....	3,200	3,200	3,200	-	-	-	-
Road Safety Commission Projects.....	10,000	10,000	10,000	-	-	-	-
Roe Highway							
Berkshire Road Grade Separation.....	58,088	58,088	8,600	-	-	-	-
Tonkin Highway to Welshpool Road, Upgrade	41,000	41,000	23,800	-	-	-	-
South Coast Highway - Pfeiffer Road to Cheynes Beach Road ^(c)							
	5,000	5,000	5,000	-	-	-	-
NEW WORKS							
Buildings and Equipment							
2017-18 Program.....	21,342	-	-	21,342	-	-	-
2018-19 Program.....	17,855	-	-	-	17,855	-	-
2019-20 Program.....	18,963	-	-	-	-	18,963	-
2020-21 Program.....	19,625	-	-	-	-	-	19,625
Capitalised Operational Costs							
2017-18 Program.....	71,351	-	-	71,351	-	-	-
2018-19 Program.....	73,581	-	-	-	73,581	-	-
2019-20 Program.....	76,807	-	-	-	-	76,807	-
2020-21 Program.....	79,500	-	-	-	-	-	79,500
Department of Transport - Principal Shared Path Program....	32,660	-	-	-	-	12,660	20,000
Election Commitments							
Albany Ring Road Planning ^(a)	35,000	-	-	1,000	4,000	15,000	15,000
Armadale Road Bridge - North Lake Road Flyover	237,000	-	-	7,000	34,000	102,000	94,000
Bunbury Outer Ring Road - Planning for Stages 2 and 3 ^(a)	12,500	-	-	3,500	9,000	-	-
Coolgardie-Esperance Highway - Widening, Overlay and Reconstruction ^(a)	8,000	-	-	1,000	4,000	3,000	-
Great Eastern Highway - Anzac Drive to Gatacre Drive							
Dualling ^(a)	14,000	-	-	2,000	12,000	-	-
Karratha-Tom Price Road - Extend Current Sealing ^(a)	50,000	-	-	1,000	6,000	30,000	13,000
Leach Highway - Carrington Street to Stirling Highway	118,000	-	-	1,000	7,000	55,000	55,000
Outback Way - Seal Priority Sections ^(a)	33,000	-	-	-	23,000	10,000	-
Reid Highway - Altone Road to West Swan Road							
Construction of Dual Carriageway.....	70,000	-	-	500	1,200	41,500	26,800
Roe Highway - Kalamunda Road - Grade Separated Interchange							
	86,000	-	-	500	4,000	63,000	18,500
South Coast Highway - Upgrade between Albany and Jerramungup - Stage 1 ^(a)							
	30,000	-	-	1,000	5,000	24,000	-
Wanneroo Road - Joondalup Drive - Grade Separated Interchange							
	50,000	-	-	10,000	40,000	-	-
Kwinana Freeway							
Manning Road - On-ramp Construction	35,000	-	-	3,000	18,000	14,000	-
Russell Road to Roe Highway - Widening Northbound Lanes.....	49,000	-	-	3,000	46,000	-	-
Smart Freeways - Roe Highway to Narrows Bridge	47,000	-	-	3,000	14,000	30,000	-
Minor Works (includes Black Spot and Urgent Minor Works)							
2017-18 Program.....	43,437	-	-	43,437	-	-	-
2018-19 Program.....	48,058	-	-	-	48,058	-	-
2019-20 Program.....	44,834	-	-	-	-	44,834	-
2020-21 Program.....	35,740	-	-	-	-	-	35,740
Mitchell Freeway - Cedric Street to Vincent Street Southbound Widening							
	40,000	-	-	5,000	24,000	11,000	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-17 \$'000	2016-17 Estimated Expenditure \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Northern Australia Roads and Beef Roads Programs							
Marble Bar Road - Coongan Gorge Realignment ^(a)	54,480	-	-	18,150	20,020	16,310	-
Regional Road Safety Program.....	44,200	-	-	800	8,000	16,000	19,400
Total Cost of Asset Investment Program.....	6,595,015	2,598,166	979,336	1,467,505	989,050	736,146	542,256
FUNDED BY							
Capital Appropriation			307,721	316,371	238,421	257,998	243,479
Asset Sales.....			11,815	2,000	2,000	2,000	2,000
Commonwealth Grants			199,465	966,780	481,319	247,299	104,319
Drawdowns from the Holding Account.....			60,606	67,617	75,054	80,123	93,393
Internal Funds and Balances.....			159,116	(8,273)	60,860	63,426	36,240
Other			229,057	-	62,847	-	34,825
Drawdowns from Royalties for Regions Fund ^(b)			11,556	123,010	68,549	85,300	28,000
Total Funding.....			979,336	1,467,505	989,050	736,146	542,256

(a) Funded from the Royalties for Regions Fund (wholly or in part).

(b) Regional Infrastructure and Headworks Fund.

(c) Funded from the Road Trauma Trust Account.

Financial Statements

Income Statement

Expenses

Total Cost of Services as per the Income Statement differs from the adjusted Total Cost of Services as per the Service Summary table. The latter includes capitalised road works expenditure and excludes several expense groupings including road infrastructure depreciation, State road funds provided for works on local government roads, natural disaster funding applied to local roads, road transfers to local governments and road retirements. These expense groupings have been excluded to provide a clearer picture of the cost of works undertaken on the State road network. Refer to the Total Cost of Services reconciliation table for more details.

Income

The movement between years in the sale of goods and services is mainly due to changes in the level of works to be carried out on non-Main Roads assets (local government network, minor works for other Government agencies) which have been requested by others.

The majority of grants and subsidies income comes from the Commonwealth Government and fluctuates according to its contribution to the Asset Investment Program in each particular year.

Other revenue includes road assets transferred to the State from third parties, including local government.

Statement of Financial Position

Restricted cash is mainly attributable to the Commonwealth Government's infrastructure grants received in recognition of Western Australia's low 2017-18 GST share.

Statement of Cashflows

The Statement of Cashflows generally reflects movements as per the Income Statement with timing of actual payments being the major difference.

INCOME STATEMENT ^(a)
(Controlled)

	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	64,735	76,364	69,737	77,464	76,273	77,543	78,736
Grants and subsidies ^(c)	188,925	175,514	248,101	222,605	196,093	159,733	159,733
Supplies and services	380,337	497,345	433,092	506,947	546,729	636,398	654,908
Accommodation	16,203	16,351	20,351	20,855	21,155	21,612	21,804
Depreciation and amortisation	345,779	374,706	374,706	384,711	378,871	413,425	430,875
Other expenses	119,050	62,475	152,958	61,802	55,058	33,438	33,438
TOTAL COST OF SERVICES	1,115,029	1,202,755	1,298,945	1,274,384	1,274,179	1,342,149	1,379,494
Income							
Sale of goods and services	118,803	54,288	98,301	115,866	37,415	46,115	46,415
Grants and subsidies	884,261	780,221	405,602	1,192,450	592,274	358,254	215,274
Other revenue	64,063	27,136	32,544	24,315	32,317	14,317	14,317
Total Income	1,067,127	861,645	536,447	1,332,631	662,006	418,686	276,006
NET COST OF SERVICES	47,902	341,110	762,498	(58,247)	612,173	923,463	1,103,488
INCOME FROM STATE GOVERNMENT							
Service appropriations	876,639	937,533	923,910	896,877	1,009,593	1,118,740	1,182,886
Resources received free of charge	1,337	2,700	2,700	2,700	2,700	2,700	2,700
Royalties for Regions Fund:							
Regional Community Services Fund	302	520	276	14,309	41,513	9,476	3,276
Regional Infrastructure and Headworks Fund	-	-	-	-	10,000	-	-
TOTAL INCOME FROM STATE GOVERNMENT	878,278	940,753	926,886	913,886	1,063,806	1,130,916	1,188,862
SURPLUS/(DEFICIENCY) FOR THE PERIOD	830,376	599,643	164,388	972,133	451,633	207,453	85,374

(a) Full audited financial statements are published in the agency's Annual Report.

(d) The Full Time Equivalents for 2015-16 Actual, 2016-17 Estimated Actual and 2017-18 Budget Estimate are 1,013, 1,009 and 1,003 respectively. In some cases the figures for 2015-16 and 2016-17 may differ from previously published figures due to changes in calculation methodology.

(e) Refer to the Details of Controlled Grants and Subsidies table below for further information.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
Aglime Routes	-	-	-	-	10,000	-	-
Department of Transport Cycling Grants	-	-	-	-	3,000	5,340	5,340
Election Commitments	-	-	23,600	3,500	18,500	-	-
Local Government Commodity Freight Routes ..	-	-	-	-	10,000	-	-
Local Road Grants and Subsidies	143,694	118,809	130,567	118,685	112,093	111,893	111,893
Other	10,763	500	1,860	800	500	500	500
Road Assets Transferred	2,211	46,205	46,205	-	-	-	-
Western Australia Natural Disaster Relief and Recovery Arrangements Funding Applied to the Local Government Road Network	32,257	10,000	45,869	99,620	42,000	42,000	42,000
TOTAL	188,925	175,514	248,101	222,605	196,093	159,733	159,733

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS							
Cash assets	83,452	313,969	87,499	151,991	171,094	223,447	241,702
Restricted cash	376,755	79,822	183,019	233,107	136,288	52,690	16,452
Holding account receivables	60,606	67,617	67,617	75,054	83,081	92,206	101,076
Receivables	66,898	50,717	66,226	65,554	64,882	64,210	63,538
Other	29,510	24,127	29,510	29,510	29,510	29,510	29,510
Assets held for sale	7,439	7,150	7,439	7,439	7,439	7,439	7,439
Total current assets	624,660	543,402	441,310	562,655	492,294	469,502	459,717
NON-CURRENT ASSETS							
Holding account receivables	1,927,246	2,177,617	2,177,617	2,431,423	2,671,361	2,939,888	3,212,850
Property, plant and equipment	45,024,217	46,946,477	46,161,728	48,007,292	49,506,026	50,730,911	51,744,456
Intangibles	14,480	11,461	11,438	9,263	7,087	5,113	3,139
Other	119,173	96,724	118,040	118,520	118,301	117,410	116,519
Total non-current assets	47,085,116	49,232,279	48,468,823	50,566,498	52,302,775	53,793,322	55,076,964
TOTAL ASSETS	47,709,776	49,775,681	48,910,133	51,129,153	52,795,069	54,262,824	55,536,681
CURRENT LIABILITIES							
Employee provisions	27,267	28,458	27,267	27,267	27,267	27,267	27,267
Payables	15,980	12,329	17,033	18,086	19,139	20,192	21,245
Other	276,230	311,438	278,129	280,028	281,927	283,826	285,725
Total current liabilities	319,477	352,225	322,429	325,381	328,333	331,285	334,237
NON-CURRENT LIABILITIES							
Employee provisions	4,861	4,443	4,861	4,861	4,861	4,861	4,861
Other	25	26	25	25	25	25	25
Total non-current liabilities	4,886	4,469	4,886	4,886	4,886	4,886	4,886
TOTAL LIABILITIES	324,363	356,694	327,315	330,267	333,219	336,171	339,123
EQUITY							
Contributed equity	4,258,912	4,503,601	4,542,296	4,981,677	5,288,647	5,631,945	5,903,424
Accumulated surplus/(deficit)	13,539,870	14,153,363	13,704,258	14,676,391	15,128,024	15,335,477	15,420,851
Reserves	29,586,631	30,762,023	30,336,264	31,140,818	32,045,179	32,959,231	33,873,283
Total equity	47,385,413	49,418,987	48,582,818	50,798,886	52,461,850	53,926,653	55,197,558
TOTAL LIABILITIES AND EQUITY	47,709,776	49,775,681	48,910,133	51,129,153	52,795,069	54,262,824	55,536,681

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	587,682	619,545	605,922	568,017	686,574	760,965	807,661
Capital appropriation.....	294,173	251,453	307,721	316,371	238,421	257,998	243,479
Holding account drawdowns.....	54,063	60,606	60,606	67,617	75,054	80,123	93,393
Royalties for Regions Fund:							
Regional Community Services Fund.....	2,280	1,492	1,248	14,309	41,513	9,476	3,276
Regional Infrastructure and Headworks Fund.....	8,800	25,713	10,584	123,010	78,549	85,300	28,000
Net cash provided by State Government.....	946,998	958,809	986,081	1,089,324	1,120,111	1,193,862	1,175,809
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(65,529)	(76,364)	(72,782)	(77,464)	(76,273)	(77,543)	(78,736)
Grants and subsidies.....	(180,653)	(159,474)	(211,164)	(222,605)	(196,093)	(159,733)	(159,733)
Supplies and services.....	(373,917)	(443,930)	(433,094)	(500,893)	(540,610)	(630,279)	(648,789)
Accommodation.....	(16,461)	(16,351)	(17,639)	(20,855)	(21,155)	(21,612)	(21,804)
Other payments.....	(162,294)	(121,223)	(159,519)	(167,603)	(168,202)	(168,030)	(168,030)
Receipts							
Grants and subsidies.....	880,149	780,221	405,602	1,192,450	592,274	358,254	215,274
Sale of goods and services.....	100,323	55,230	118,901	116,808	38,357	47,057	47,357
GST receipts.....	153,678	101,700	146,328	146,808	146,808	146,808	146,808
Other receipts.....	17,461	13,795	15,118	24,115	14,117	14,117	14,117
Net cash from operating activities.....	352,757	133,604	(208,249)	490,761	(210,777)	(490,961)	(653,536)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(1,024,445)	(1,245,192)	(979,336)	(1,467,505)	(989,050)	(736,146)	(542,256)
Proceeds from sale of non-current assets.....	3,228	14,500	11,815	2,000	2,000	2,000	2,000
Net cash from investing activities.....	(1,021,217)	(1,230,692)	(967,521)	(1,465,505)	(987,050)	(734,146)	(540,256)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(5,766)	(766)	-	-	-	-	-
Net cash from financing activities.....	(5,766)	(766)	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD.....	272,772	(139,045)	(189,689)	114,580	(77,716)	(31,245)	(17,983)
Cash assets at the beginning of the reporting period.....	282,017	532,836	460,207	270,518	385,098	307,382	276,137
Net cash transferred to/from other agencies....	(94,582)	-	-	-	-	-	-
Cash assets at the end of the reporting period.....	460,207	393,791	270,518	385,098	307,382	276,137	258,154

(a) Full audited financial statements are published in the agency's Annual Report.

DETAILS OF ADMINISTERED TRANSACTIONS

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
INCOME							
Taxation							
Permits - Oversize Vehicles and Loads.....	6,644	7,832	6,221	8,008	8,184	8,360	8,600
TOTAL ADMINISTERED INCOME	6,644	7,832	6,221	8,008	8,184	8,360	8,600
EXPENSES							
Grants to Charitable and Other Public Bodies							
Receipts Paid into the Consolidated Account.....	6,644	7,832	6,221	8,008	8,184	8,360	8,600
TOTAL ADMINISTERED EXPENSES	6,644	7,832	6,221	8,008	8,184	8,360	8,600

Division 43 Public Transport Authority of
Western Australia

Part 22 Minister for Transport; Planning; Lands

Appropriations, Expenses and Cash Assets

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
DELIVERY OF SERVICES							
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	359	359	359	359	359	359	359
Total appropriations provided to deliver services.....	359	359	359	359	359	359	359
CAPITAL							
Item 127 Capital Appropriation.....	112,296	576,384	576,384	190,431	479,678	651,000	809,406
TOTAL APPROPRIATIONS	112,655	576,743	576,743	190,790	480,037	651,359	809,765
EXPENSES							
Total Cost of Services.....	1,369,198	1,430,290	1,442,122	1,502,151	1,506,790	1,546,369	1,662,485
Net Cost of Services ^(a)	1,107,180	1,145,682	1,166,138	1,209,786	1,234,776	1,267,666	1,365,941
CASH ASSETS ^(b)	150,259	496,133	309,659	88,965	76,036	74,478	74,478

(a) Represents Total Cost of Services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

Spending Changes

Recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since the publication of the 2016-17 Pre-election Financial Projections Statement on 9 February 2017, are outlined below:

	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Election Commitments					
Additional Bus Services	-	2,000	2,050	2,101	2,154
Increasing the use of Public Transport	-	500	-	-	-
Other					
Agency Expenditure Review Savings Measure.....	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)
Electricity Adjustment.....	(1,487)	(940)	(231)	(398)	(224)
Externally Funded Services and Works.....	(1,710)	5,355	-	-	-
Forrestfield-Airport Link Operating Costs.....	-	-	5,011	15,851	41,049
Freeze Salaries and Allowances Tribunal Determined Salaries	-	(5)	(11)	(16)	(22)
Fuel Adjustment.....	(374)	(956)	(1,249)	(1,462)	(1,083)
Interest Adjustment	-	4,226	10,190	12,401	11,274
Kenwick Depot Land Acquisition - Interest Expenses	-	799	842	604	340
Perth Stadium - Jetty Funding.....	500	4,500	-	-	-
Perth Stadium Transport - East Perth Traffic and Access	-	1,700	-	-	-
Regional Workers Incentive Allowance Payments	(2)	(2)	(3)	(4)	(4)
RiskCover Contribution and Mesothelioma Claims Adjustments	(1,865)	(464)	(687)	(963)	(505)
SmartRider System Asset Replacement and Technology Update					
Operating Costs.....	-	146	334	287	290
Transperth Urban Passenger Rail "At Grade" Crossing Improvement					
Interest Expenses	-	39	151	242	313

Significant Issues Impacting the Agency

- Total patronage on Perth's public transport system declined by 3% in 2016-17. This decline contrasts with the previous 13 years of continuous growth between 2000 and 2013. For this financial year the Authority has forecast a further decline in patronage of 0.6%. This Budget seeks to arrest this decline and to grow patronage by making public transport more attractive and by creating new jobs and wealth for the State.
- The Government's METRONET vision will transform Perth's public transport network. This Budget provides funding for the construction of the Forrestfield-Airport Link, the Thornlie Line Extension, the Yanchep Rail Extension, the removal of the Denny Avenue level crossing, existing train station upgrades and for the procurement of an additional 102 rail cars. In addition the Budget provides planning funding for rail lines, new and existing train station upgrades, improved signalling and level crossing removal.
- The Forrestfield-Airport Link is the number one priority of the METRONET vision. Three new stations will be built as part of the new rail link: Belmont Station, Airport Central Station and Forrestfield Station. The Forrestfield-Airport Link will provide affordable, efficient and quick access to the airport and eastern foothills and is closely aligned with Perth Airport's redevelopment plans to consolidate the domestic and international airport terminals. Completion is expected in late 2020.
- The Authority is planning for the introduction of new technology across the urban passenger network and its train fleet to enable increased train service frequency. This new technology will replace life-expired systems with an integrated contemporary system solution before their obsolescence impacts the safe and reliable provision of public transport services and improve the resilience of train operations.
- In 2018 the new Perth Stadium (the Stadium) will commence operations. The challenges associated with an estimated 35,000 people using rail public transport and more than 14,000 people using bus public transport are unprecedented in Western Australia. The provision of reliable public transport is essential to the efficient operations of the Stadium, the many events that the Stadium will host, the community's satisfaction rating of the Stadium and the economic benefits that these events will generate for Western Australia. The Authority will implement new operating plans for the additional train and bus services necessary to service each event. These plans will need to accommodate the regular (non-event) commuter requirements during these events, some of which will be in peak commuting times such as Friday evenings.
- With a fleet of over 1,600 Transperth and Transregional buses, the Authority needs to ensure that buses are safe, efficient and reliable. The Authority does this by staying abreast of new technologies, by maintaining rigorous maintenance standards and through a rolling bus replacement program. In 2017-18 the Authority will purchase 117 new environmentally friendly Euro 6 buses.
- The Authority recognises that passengers are entitled to feel comfortable and safe in using bus, rail and ferry services. To ensure this the Authority maintains a team of highly trained and effective security and customer service personnel. Additionally the Authority ensures that all infrastructure and rolling stock have adequate lighting and are monitored by CCTV cameras.
- Safe access to the Authority's many stations and busports is critical. The Authority ensures that appropriate systems, processes, resources (particularly customer service and security staff) and communications are in place to safely guide and control regular patronage and further tailors these to meet specific needs of the very large crowds that result from special events such as the football and concerts. The Authority also recognises that some passengers are particularly vulnerable to slips, trips and falls in using the many escalators that provide access and egress for railway stations and busports. To help safeguard these passengers the Authority has increased the presence of customer service personnel at escalators and embarked on a series of marketing campaigns to educate elderly passengers on better options to use, such as lifts, or guidance on the safe usage of escalators.
- Transperth passengers' first experience in accessing Transperth's fully integrated bus, train and ferry public transport system, is via the Authority's ticketing system, SmartRider. The SmartRider card and ticketing system has been operational since 2007 and has been highly successful due to its simplicity and quick transaction times. Whilst not readily obvious to passengers, the technology is dated. This Budget provides nearly \$34 million to replace the existing SmartRider ticketing system. The new system will take advantage of new technologies which will allow the use of credit and debit cards and smartphone functionalities which will enhance accessibility to services.
- The provision of safe and cost-effective public transport services to regional Western Australia remains a priority for Government. Despite experiencing a marginal decline in inter-regional patronage, over 400,000 trips were made on Transwa services in 2016-17. Accordingly, the Authority continues to invest in Transwa services and to look for opportunities to enhance the services. From July 1 2017, the AvonLink train service will revert to its original pattern of one return service per weekday following an unsuccessful trial of a significantly expanded timetable. The 2017-18 Budget provides \$32 million to purchase a new Australind rail car and upgrade the Yarloop, Cookernup and North Dandalup train stations.

Resource Agreement

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

Outcomes, Services and Key Performance Information

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Better Places: A quality environment with liveable and affordable communities and vibrant regions.	Accessible, reliable and safe public transport system.	1. Metropolitan and Regional Passenger Services 2. Country Passenger Rail and Road Coach Services 3. Regional School Bus Services
	Protection of the long-term functionality of the rail corridor and railway infrastructure.	4. Rail Corridor and Residual Freight Issues Management

Service Summary

Expense	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual \$'000	Budget \$'000	Estimated Actual \$'000	Budget Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000
1. Metropolitan and Regional Passenger Services	1,014,634	1,065,913	1,083,680	1,142,632	1,176,801	1,222,047	1,354,364
2. Country Passenger Rail and Road Coach Services	47,389	50,280	49,920	49,314	48,973	50,699	51,258
3. Regional School Bus Services.....	127,866	130,774	129,098	129,755	126,957	131,326	132,152
4. Rail Corridor and Residual Freight Issues Management	179,309	183,323	179,424	180,450	154,059	142,297	124,711
Total Cost of Services	1,369,198	1,430,290	1,442,122	1,502,151	1,506,790	1,546,369	1,662,485

Outcomes and Key Effectiveness Indicators ^(a)

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Outcome: Accessible, reliable and safe public transport system:					
Use of public transport - passengers per service kilometre:					
Metropolitan Bus Services.....	1.23	1.22	1.18	1.14	
Metropolitan Train Services.....	3.21	3.16	2.88	2.86	
Metropolitan Ferry Services.....	13.21	13.07	13.93	13.82	
Regional Bus Services.....	0.71	0.72	0.59	0.55	
Country Passenger Rail Services.....	0.21	0.20	0.20	0.19	
Country Passenger Road Coach Services.....	0.06	0.06	0.05	0.05	
Accessible Public Transport:					
The proportion of street addresses within the Perth Public Transport Area which are within 500 metres of a Transperth stop providing an acceptable level of service.....					
	85%	85%	85%	85%	
Metropolitan and regional passenger services reliability:					
Bus services within four minutes of scheduled time.....					
	85%	85%	84%	85%	
Train arriving within four minutes of scheduled time.....					
	95%	95%	96%	95%	
Ferries arriving within three minutes of scheduled time.....					
	98%	96%	96%	96%	
Country passenger rail and road coach services reliability:					
Prospector arriving within 15 minutes of scheduled time.....					
	48%	80%	35%	80%	1
Australind arriving within 10 minutes of scheduled time.....					
	94%	90%	90%	90%	
MerredinLink arriving within 10 minutes of scheduled time.....					
	62%	95%	60%	90%	1
AvonLink arriving within 10 minutes of scheduled time.....					
	83%	95%	70%	90%	1
Road Coaches arriving within 10 minutes of scheduled time.....					
	98%	95%	96%	95%	
School bus services reliability:					
Satisfaction with School Bus availability at arrival/departure time.....					
	-	-	-	99%	2
Drop off no less than 10 minutes before the school starts and pick up within 10 minutes of school ending.....					
	98%	98%	99%	-	2
Level of overall customer satisfaction - customer satisfaction index:					
Metropolitan Bus Services.....					
	89%	83%	89%	87%	
Metropolitan Train Services.....					
	92%	90%	94%	92%	
Metropolitan Ferry Services.....					
	95%	98%	99%	98%	
Country Passenger Rail and Road Coach Services.....					
	91%	92%	92%	92%	
Customer perception of safety - independent external surveys:					
Train station - Daytime.....					
	99%	96%	98%	96%	
On-board train - Daytime.....					
	98%	97%	98%	97%	
Train station - Night-time.....					
	76%	69%	73%	70%	
On-board train - Night-time.....					
	79%	75%	81%	75%	
Bus station - Daytime.....					
	97%	97%	98%	97%	
On-board bus - Daytime.....					
	99%	99%	99%	99%	
Bus station - Night-time.....					
	76%	73%	75%	74%	
On-board bus - Night-time.....					
	84%	81%	83%	83%	
Level of notifiable safety occurrences - notifiable occurrences:					
Category A Occurrences per million passenger boardings.....					
	0.10	0.23	0.30	0.33	3
Category A Occurrences per million train kilometres.....					
	0.28	0.70	0.82	0.87	3
Category B Occurrences per million passenger boardings.....					
	12.04	10.75	15.05	16.46	4
Category B Occurrences per million train kilometres.....					
	35.47	32.56	41.42	43.34	4
Regional school bus services: notifiable occurrences (accidents) reported each school year.....					
	13	19	18	19	
Outcome: Protection of the long-term functionality of the rail corridor and railway infrastructure:					
Number of lease breaches.....					
	nil	nil	nil	nil	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

- The increase in the 2017-18 Budget Target for the Prospector, MerredinLink and AvonLink reliability over the 2016-17 Estimated Actual is due to significant improvements in speed capabilities following the completion of maintenance work by Arc Infrastructure (formerly known as Brookfield Rail) between Moondyne and Jumperkine, which has caused significant delays in previous years. The target for the MerredinLink and AvonLink has been reduced from 95% to 90% to reflect ongoing minor works and increased freight movements on the line.
- From the start of the 2017 school year the Authority transferred the vehicle inspection of 'orange' school buses to the Department of Transport. As the Authority's staff who undertook these inspections also carried out sampling of school bus arrivals and departures, this Key Effectiveness Indicator was replaced with an alternative indicator - "Satisfaction with School Bus availability at arrival/departure time" - which is produced from parent/school feedback via a designated webpage.

3. The 2017-18 Budget Target for notifiable safety occurrences is based on the average annual number of occurrences over the last five years. For the 2016-17 Estimated Actual, most notifiable occurrences relate to public behaviour on the Authority's network which is beyond the Authority's control, and there was a notable increase in these occurrences in 2016-17.
4. The increase in the 2016-17 Estimated Actual compared to the 2016-17 Budget is due to an increase in the occurrences of incidents including slips, trips and falls, trespass, and level crossing occurrences.

Services and Key Efficiency Indicators

1. Metropolitan and Regional Passenger Services

Provision of customer focused, safe and cost effective passenger transport to the Metropolitan area and regional towns.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	1,014,634	1,065,913	1,083,680	1,142,632	1
Less Income.....	224,363	239,918	229,882	240,229	
Net Cost of Service.....	790,271	825,995	853,798	902,403	
Employees (Full Time Equivalents).....	1,384	1,440	1,404	1,534	
Efficiency Indicators					
Average Cost per Passenger Kilometre:					
Transperth Bus Operations.....	\$1.11	\$1.18	\$1.19	\$1.27	
Transperth Train Operations.....	\$0.51	\$0.50	\$0.56	\$0.58	
Transperth Ferry Operations.....	\$1.34	\$1.01	\$1.29	\$1.52	2
Average Cost per 1,000 Place Kilometres:					
Regional Bus Services.....	\$74.07	\$92.93	\$81.68	\$76.52	

Explanation of Significant Movements

(Notes)

1. The Total Cost of Service in the 2017-18 Budget Target increased by \$59 million (5.4%) from the 2016-17 Estimated Actual due to:
 - increased interest expense (\$15.4 million);
 - escalation of bus contract costs (\$12.9 million);
 - increased depreciation (\$12.6 million);
 - additional operating costs to service Perth Stadium special events (\$9.2 million);
 - a one-off savings reduction in 2016-17 (\$6.5 million);
 - escalation of contractor costs (\$5.4 million);
 - transfer from School Bus Services (Service 3) to Transperth/Transregional bus services (Service 1) (\$4.3 million);
 - escalation of labour costs (\$4.2 million);
 - expensing of assets transferred to local government (\$2.1 million) in 2017-18;
 - additional bus services (\$2 million);
 - increased fuel expense (\$1.9 million);
 - increased electricity expense (\$1.6 million);
 - a 2016-17 decrease in RiskCover contributions (\$1.4 million);
 - a one-off expense for remediation of Perth City Link works funded by an insurance receipt (\$1.2 million); and
 - a one-off investment in 2017-18 to encourage increased use of public transport (\$0.5 million).

This was offset by a decrease in expenditure due to:

- Agency Expenditure Review savings measures (\$10.1 million);
 - the 2012-13 Budget efficiency dividend (\$7 million);
 - reduced external works undertaken for third parties (\$4 million); and
 - the workforce renewal policy (\$1.1 million).
2. The Average Cost Per Passenger Kilometre for Transperth Ferry Operations in the 2017-18 Budget Target increases to \$1.52 (17.8%) due to increased operating costs combined with a (1.6%) decrease in passenger kilometres as the result of a forecast normalisation of patronage after the spike in 2016-17 associated with the opening of Elizabeth Quay.

2. Country Passenger Rail and Road Coach Services

Provision of customer focused, safe and cost effective passenger transport to regional communities.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	47,389	50,280	49,920	49,314	1
Less Income.....	11,155	12,266	11,395	10,733	
Net Cost of Service.....	36,234	38,014	38,525	38,581	
Employees (Full Time Equivalents).....	136	128	135	134	
Efficiency Indicators					
Average Cost per Passenger Kilometre:					
Transwa Rail.....	\$0.47	\$0.52	\$0.54	\$0.53	
Transwa Road Coaches.....	\$0.26	\$0.26	\$0.27	\$0.30	2

Explanation of Significant Movements

(Notes)

1. The Total Cost of Service in the 2017-18 Budget Target decreased by \$0.6 million (-1.2%) from the 2016-17 Estimated Actual due to the following:
- increased depreciation (\$0.4 million);
 - increased fuel expense (\$0.3 million);
 - increased contractor cost (\$0.2 million); and
 - increased electricity expense (\$0.2 million);
- This was offset by decreases in the following:
- Agency Expenditure Review savings measures (\$0.8 million);
 - cessation of Enhanced AvonLink services funded by Royalties for Regions (\$0.6 million);
 - other savings (\$0.2 million); and
 - reduction in interest expenses (\$0.1 million).
2. The increase of 11% (to \$0.30) between the 2016-17 Estimated Actual and 2017-18 Budget Target Average Cost per Kilometre for Transwa Road Coaches is due to increased depreciation charges from the new road coach fleet.

3. Regional School Bus Services

Provision of regional school bus transport to Western Australian school students.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service.....	\$'000 127,866	\$'000 130,774	\$'000 129,098	\$'000 129,755	1
Less Income.....	6,770	5,265	5,265	5,265	
Net Cost of Service.....	121,096	125,509	123,833	124,490	
Employees (Full Time Equivalents).....	42	37	35	36	
Efficiency Indicator Average Cost per Contracted Kilometre: School Bus Services	\$3.76	\$3.77	\$3.75	\$3.75	

Explanation of Significant Movements

(Notes)

1. The Total Cost of Service in the 2017-18 Budget Target increased by \$0.7 million (0.5%) from the 2016-17 Estimated Actual due to the following:

- escalation of bus contract costs (\$4.3 million); and
- increased fuel expense (\$0.6 million).

This was offset by decreased expenditure due to a transfer from School Bus Services (Service 3) to Transperth/Transregional bus services (Service 1) (\$4.3 million).

4. Rail Corridor and Residual Freight Issues Management ^(a)

Managing the rail freight corridor and infrastructure leased to the private sector and associated freight transport issues.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service.....	\$'000 179,309	\$'000 183,323	\$'000 179,424	\$'000 180,450	1
Less Income.....	19,730	27,159	29,442	36,138	
Net Cost of Service.....	159,579	156,164	149,982	144,312	
Employees (Full Time Equivalents).....	21	24	27	25	
Efficiency Indicator Total Cost of Managing the Rail Freight Corridor and Residual Freight Issues	\$179,309	\$183,323	\$179,424	\$180,451	

(a) Under the terms and conditions of the Railway Infrastructure Lease, an independent inspection of the Railway Infrastructure is carried out every five years.

Explanation of Significant Movements

(Notes)

1. The Total Cost of Service in the 2017-18 Budget Target increased by \$1 million (0.6%) from the 2016-17 Estimated Actual due to:

- a one-off contractor cost (\$9.4 million) in 2017-18 for the Nicholson Road grade separation project; and
- increased interest expense (\$1 million).

This was offset by reduced expenditure reflecting:

- decreased depreciation (\$6.9 million);
- other savings measures(\$1.4 million);
- the 2012-13 Budget efficiency dividend (\$0.7 million); and
- the workforce renewal policy savings measure (\$0.3 million).

Asset Investment Program

METRONET - Yanchep Rail Extension

The Authority will invest \$440.8 million over the period 2017-18 to 2020-21 (and a further \$79.4 million in 2021-22) to extend the northern suburbs rail line to Yanchep. The cost includes the construction of three new stations at Yanchep, Eglington and Alkimos, with bus interchanges and park and ride facilities.

METRONET – Thornlie Line Extension

An additional \$423 million will be spent between 2017-18 and 2020-21 (and a further \$112.8 million in 2021-22) to extend the Thornlie rail line to Cockburn. This includes the construction of two new stations at Nicholson Road and Ranford Road, with park and ride facilities and bus interchanges.

METRONET - Railcar Acquisition

An additional \$322.7 million will be spent between 2017-18 and 2020-21 (and a further \$185.5 million beyond the forward estimates period) to procure new Transperth railcars. In total, 102 railcars will be procured to provide for METRONET Stage 1 projects (with funding for planning and construction provided in this Budget) plus spare capacity for when railcars are out of service due to maintenance. The new railcars will be six-car sets, which provide additional passenger capacity compared to the three-car sets currently in operation.

METRONET - Rail Line Planning

The Authority will spend \$22.1 million across 2017-18 and 2018-19 to undertake planning for the Morley-Ellenbrook rail line and extension of the Armadale line to Byford.

METRONET - Level Crossing Removal Program

The Authority will spend \$70 million over the period 2017-18 to 2019-20 to remove the rail level crossing at Denny Avenue (Kelmescott), and to plan for the future removal of level crossings at Caledonian Avenue (Maylands), Oats Street (Carlisle) and Wharf Street (Queens Park).

METRONET - New Stations and Existing Station Upgrades

An additional \$54.2 million will be spent over the forward estimates period (and a further \$47.1 million beyond 2020-21) on new and existing train stations. Planning will be undertaken for a new station on the Mandurah line at Karnup and for the relocation of the Midland station to the Midland town centre. The Authority will acquire land for the future extension of the Midland line to Bellevue and undertake planning for the Bellevue station. Existing stations will be upgraded to improve disability access, CCTV, lighting, station access and pathways.

METRONET - Automatic Train Control Planning

The Authority will spend \$7.4 million across 2017-18 and 2018-19 to undertake planning and project definition for a future investment in an Automatic Train Control (ATC) system. An ATC system would replace the existing Transperth rail network signalling system and allow increased service frequencies to meet rail demand forecast under long term transport planning.

Australind Train Service - Rail Future Fund

An additional \$32 million will be spent over the period 2017-18 to 2020-21 to purchase a new Australind railcar and upgrade the Yarloop, Cookernup and North Dandalup train stations on the Bunbury rail line. The stations upgrades include construction of high level platforms and improved disability access.

Mandurah Train Station Car Park

An amount of \$16.1 million will be spent across 2018-19 and 2019-20 to construct a multi-story car park at Mandurah train station, subject to the confirmation of a matching funding contribution from the Commonwealth Government.

Rail to Kemerton Industrial Park

The Authority will spend \$10 million across 2019-20 and 2020-21 for planning, land acquisition and as a contribution towards the construction of a rail link from the existing Bunbury freight line to Kemerton Industrial Park.

SmartRider System Asset Replacement and Technology Update

The Authority will spend \$33.8 million over the period 2017-18 to 2019-20 to replace SmartRider system assets and update the technology used by the system. The updated system will introduce the ability to pay with credit and debit cards and smartphones when boarding.

Transperth Urban Passenger Rail “At Grade” Crossing Improvement Project

The Authority will spend \$23.2 million to improve level crossings on the Fremantle, Midland and Armadale rail lines. This includes \$10.1 million from an existing provision for level crossing upgrades. The works will improve safety, reduce traffic delays and upgrade pedestrian crossings to comply with Commonwealth disability standards under the *Disability and Discrimination Act 1992*.

Mount Claremont Bus Depot Acquisition

An amount of \$7.8 million will be invested in a new bus depot in Mount Claremont. The new depot will be used for the Claremont Transperth bus contract area. The cost will be met from within the Authority’s existing Asset Investment Program.

Transperth Ferry Acquisition

The Authority will spend \$2.6 million to acquire a new Transperth ferry. The new ferry will replace the older of the two existing ferries, which will provide spare capacity. The cost will be met from within the Authority’s existing Asset Investment Program.

Perth Stadium Transport Project

Work continues on the \$360 million transport package to service the new Perth Stadium. An additional \$26.2 million will be spent in 2017-18 to meet increased costs for the Swan River Pedestrian Bridge, including those associated with the bridge steel fabrication, the establishment of a construction lay down area and the Nelson Avenue Special Events Bus Stands. It is estimated that \$83.4 million will be expended in 2017-18.

METRONET - Forrestfield-Airport Link

The Forrestfield-Airport Link is the number one priority of the METRONET vision. Three new stations will be built as part of the new rail link: Belmont Station, Airport Central Station and Forrestfield Station. As part of this \$1.9 billion project, the Authority will spend \$86.2 million to upgrade the Bayswater train station and to improve the surrounding road network. In 2017-18, an estimated \$406.5 million will be expended on civil works and tunnel boring.

Radio System Replacement

The Authority will invest a total of \$119.8 million to replace the obsolete analogue radio system used by the Authority to operate its passenger rail services with a modern digital radio system capable of serving the Authority’s foreseeable needs over the next twenty years. In 2017-18, an estimated \$19.1 million will be expended on the contract award process and design and early works.

Future Urban Railcar Procurement

The total cost of Future Urban Railcar Procurement has been increased by \$25 million in 2016-17, reflecting increased land purchase costs. Under this project, 30 new B-Series railcars will be delivered over a three year period commencing in 2017 at a cost of \$122.7 million. A further \$90 million is allocated to relocating Arc Infrastructure (formerly known as Brookfield Rail) to a new maintenance facility, allowing the Authority to take over the strategically placed Bellevue facility and \$11 million is allocated to upgrading the Nowergup and Bellevue facilities to assist with the increased operational demands of the new railcars. It is anticipated that \$103.3 million will be expended in 2017-18.

	Estimated Total Cost	Estimated Expenditure to 30-6-17	2016-17 Estimated Expenditure	2017-18 Budget Estimate	2018-19 Forward Estimate	2019-20 Forward Estimate	2020-21 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
WORKS IN PROGRESS							
Bus Infrastructure Program							
Bus Depot Acquisition	7,850	5,872	3,622	1,978	-	-	-
Bus Priority Projects	18,976	16,480	404	2,496	-	-	-
Elizabeth Quay Bus Station - Fire Suppression	1,277	985	985	292	-	-	-
Northbridge Bus Layover	10,839	7,138	5,427	3,701	-	-	-
Bus Replacement Program							
Bus Acquisition Program for Additional Bus Service							
Kilometres	71,246	63,640	15,175	7,606	-	-	-
Bus Replacement Program	312,904	220,851	38,709	49,805	42,248	-	-
Regional Bus Acquisition	68,507	56,552	6,100	4,028	5,953	1,974	-
Replacement of 32 Central Area Transit Buses	18,268	13,936	5,988	4,332	-	-	-
Road Coach Replacement Program ^(a)	16,279	14,455	5,363	1,824	-	-	-
Common Infrastructure Program - Minor Capital Works							
Program In Progress	22,145	20,422	2,932	1,723	-	-	-
Major Projects							
Aubin Grove Station	71,997	65,156	28,857	6,841	-	-	-
Edgewater Multi-Storey Car Park	25,415	22,080	11,115	3,335	-	-	-
Extension of the Northern Suburbs Railway to Butler	190,515	189,195	1,574	1,320	-	-	-
METRONET - Forrestfield-Airport Link	1,861,000	431,303	276,895	406,479	462,133	409,462	151,623
Perth City Link	576,469	566,527	6,744	9,942	-	-	-
Perth Stadium Transport Project	359,968	276,527	100,890	83,441	-	-	-
Operational Business Support Systems Program							
Business Support Upgrades In Progress	50,266	33,886	7,836	12,654	3,726	-	-
CCTV Systems Program	23,500	259	259	5,841	5,400	4,000	4,000
Passenger Information Network Systems Upgrade	2,633	2,572	507	61	-	-	-
Radio Systems Replacement	119,800	3,908	2,468	19,106	30,000	42,000	20,400
Train Control Remote Terminal Unit 5 Year Life Extension	6,683	378	208	3,828	498	1,979	-
Parking Facilities Program - Parking Facilities In Progress	14,275	9,284	284	2,015	1,611	1,365	-
Rail Infrastructure Program							
Escalator Replacements	23,100	4,767	4,345	9,434	8,899	-	-
Rail Infrastructure In Progress	188,839	84,268	11,006	32,531	15,763	32,330	5,449
Resilience Package	52,460	30,251	5,990	15,263	3,146	1,611	1,483
Transperth Urban Passenger Rail 'At Grade' Crossing Improvement Project	23,246	570	570	4,860	7,894	4,399	4,478
Rail Stations Program - Rail Station Upgrades In Progress	11,055	8,941	1,265	2,114	-	-	-
Railcar Program							
Future Urban Railcar Procurement	223,715	101,668	65,059	103,310	18,737	-	-
Purchase of 22 Railcars	244,880	244,865	923	15	-	-	-
COMPLETED WORKS							
Bus Replacement Program - Green Cat Buses and							
Bus Depot Upgrades	5,137	5,137	448	-	-	-	-
Freight Program							
Kewdale Freight Terminal Power Supply Upgrade	2,754	2,754	2,087	-	-	-	-
Land Purchase Oldbury	2,598	2,598	2,598	-	-	-	-
Parking Facilities Program - Completed	2,074	2,074	1,760	-	-	-	-
Rail Infrastructure Program - Completed	16,958	16,958	529	-	-	-	-
Rail Stations Program - East Perth Station Upgrade	14,730	14,730	12,370	-	-	-	-
NEW WORKS							
Bus Infrastructure Program							
Mount Claremont Bus Depot Acquisition	7,846	-	-	3,616	4,230	-	-
SmartRider System Asset Replacement and Technology Update	33,821	-	-	6,928	22,510	4,383	-
New Bus Replacement Program	579,519	-	-	-	-	47,566	65,278
Common Infrastructure Program - Minor Capital Works							
Program New Works	14,300	-	-	3,800	3,500	3,500	3,500
METRONET							
Automatic Train Control - Planning	7,400	-	-	4,200	3,200	-	-
Level Crossing Removal Program	70,000	-	-	1,000	35,000	34,000	-
Rail Line Planning	22,099	-	-	10,000	12,099	-	-
New Stations and Existing Station Upgrades	101,301	-	-	4,000	28,339	10,769	11,049
Railcar Acquisition	508,199	-	-	1,023	48,282	107,689	165,733
Thornlie Line Extension	535,797	-	-	8,000	110,000	155,000	150,000
Yanchep Rail Extension	520,170	-	-	30,690	104,960	161,533	143,634
Operational Business Support Systems Program							
Business Support Upgrades - 2018-19 to 2020-21	7,732	-	-	-	2,200	4,100	1,432

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-17 \$'000	2016-17 Estimated Expenditure \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Other Election Commitments							
Contribution to Rail to Kemerton Industrial Park ^(a)	10,000	-	-	-	-	5,000	5,000
Mandurah Station - New Parking Bays ^(a)	16,085	-	-	-	2,624	13,461	-
Rail Futures Fund (Australind Railcar Replacement) ^(a)	30,000	-	-	-	3,000	15,000	12,000
Upgrade to Cookernup and North Dandalup Train Stations and Completion of Yarloop ^(a)	2,000	-	-	600	1,000	400	-
Parking Facilities Program - Parking Facilities New Works	6,000	-	-	-	-	-	2,000
Rail Infrastructure Program							
Rail Infrastructure New Works.....	263,378	-	-	1,750	1,750	1,750	61,095
Rail Stations Program New Works.....	10,500	-	-	-	10,500	-	-
Vessel Replacement Program - Transperth Ferry							
Acquisition	2,604	-	-	1,042	1,562	-	-
Total Cost of Asset Investment Program.....	7,411,109	2,540,987	631,292	876,824	1,000,764	1,063,271	808,154
Loan and Other Repayments.....			113,065	113,040	137,798	182,009	338,990
Total.....	7,411,109	2,540,987	744,357	989,864	1,138,562	1,245,280	1,147,144
FUNDED BY							
Capital Appropriation			576,384	181,431	454,678	516,100	81,506
Asset Sales.....			749	-	-	-	-
Borrowings.....			176,375	397,780	530,539	446,485	215,119
Drawdowns from the Holding Account.....			48,121	72,134	108,792	113,934	105,619
Internal Funds and Balances.....			-189,806	229,622	2,479	-	-
Other			29,675	8,616	10,450	-	-
Drawdowns from Royalties for Regions Fund ^(b)			4,536	600	6,624	33,861	17,000
Funding Included in Department of Treasury							
New Perth Stadium			98,323	90,681	-	-	-
Capital Appropriation - Other.....			-	-	-	34,900	69,900
Capital Appropriation - Sourced from Commonwealth (METRONET and Related Projects)			-	9,000	25,000	100,000	658,000
Total Funding.....			744,357	989,864	1,138,562	1,245,280	1,147,144

(a) Funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

Financial Statements

Income Statement

Expenses

The Total Cost of Services in the 2017-18 Budget Estimate increased by \$60 million (4.2%) from the 2016-17 Estimated Actual. The net increase is mainly due to:

- escalation of Transperth, Transregional and school bus contract costs (\$17.2 million);
- increased interest expense on borrowings for asset investment (\$16.3 million);
- a one-off expense in 2017-18 for the construction of the Nicholson Road grade separation (\$9.4 million);
- additional operating costs for Perth Stadium special events (\$9.2 million);
- escalation of contractor costs (\$7.1 million);
- a one-off savings reduction in 2016-17 (\$6.5 million);
- increased depreciation expense (\$6.1 million);
- escalation of labour costs (\$4.3 million);
- increased fuel expense (\$2.8 million);
- expensing of assets transferred to local government (\$2.1 million);
- additional bus services (\$2 million);
- increased electricity expense (\$1.8 million);
- a decrease in 2016-17 RiskCover contributions (\$1.4 million);
- a one-off expense for remediation of Perth City Link funded by insurance proceeds (\$1.2 million); and
- promotional expenses to increase the use of Public Transport (\$0.5 million).

This is offset by a decrease in expenditure as result of:

- Agency Expenditure Review savings measures (\$10.8 million);
- the 2012-13 Budget efficiency dividend (\$7.5 million);
- other savings measures (\$4.7 million);
- reduced external works undertaken for third parties (\$4 million); and
- cessation of Enhanced AvonLink services (\$0.6 million).

Income

The Total Income in the 2017-18 Budget Estimate increased by \$16.4 million from the 2016-17 Estimated Actual. This increase is mainly attributable to:

- an increase in Transperth fare revenue and a decrease in Transwa fare revenue (\$12.3 million);
- a one-off payment due from LandCorp (\$10.4 million) for the Claremont Redevelopment project in 2017-18;
- an increase in funding for the Perth Stadium jetty (\$4 million);
- a one-off receipt for Perth Stadium traffic and access improvements in East Perth (\$1.7 million);
- funding for the new Claremont car park fit-out (\$0.3 million); and
- an increase in rent revenue (\$0.3 million).

This is offset by:

- decreased interest revenue on the Commonwealth contribution to Forrestfield-Airport Link (\$6.6 million);
- a reduction in funding for external works undertaken for third parties (\$4 million);
- a one-off insurance receipt for the fire damage at the Elizabeth Quay bus station in 2016-17 (\$1.3 million); and
- a one-off receipt for the disposal of road coaches in 2016-17 (\$0.7 million).

Statement of Financial Position

The total equity in the 2017-18 Budget Estimate decreases by \$101.1 million from the 2016-17 Estimated Actual. This comprises a projected increase in total assets of \$178.1 million and an increase in total liabilities of \$279.2 million, reflecting the impact of the depreciation associated with the Authority's assets. The Authority's statement shows accumulated deficits across the forward estimates period as accrual appropriation is not being provided to fund depreciation. It has been determined that there is no need to provide the significant accrual appropriation that would be required to fund depreciation.

Statement of Cashflows

Capital appropriation has decreased by \$386 million from the 2016-17 Estimated Actual, largely reflecting the receipt in 2016-17 of \$490 million in funding from the Commonwealth Government for the Forrestfield-Airport Link project.

INCOME STATEMENT ^(a)

(Controlled)

	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	167,494	167,602	183,993	188,433	197,074	210,119	217,215
Grants and subsidies ^(c)	491,581	528,982	516,519	540,072	548,275	560,265	561,647
Supplies and services.....	233,323	237,738	225,791	229,921	201,144	202,974	218,505
Accommodation.....	28,352	30,158	28,874	30,974	33,266	34,567	38,604
Depreciation and amortisation.....	337,578	345,169	375,976	382,011	381,465	374,329	445,476
Borrowing expenses.....	83,508	94,629	87,874	104,148	118,957	137,067	153,291
Other expenses.....	27,362	26,012	23,095	26,592	26,609	27,048	27,747
TOTAL COST OF SERVICES	1,369,198	1,430,290	1,442,122	1,502,151	1,506,790	1,546,369	1,662,485
Income							
Sale of goods and services.....	195,714	203,272	185,322	197,581	204,856	211,510	229,301
Regulatory fees and fines.....	4,249	3,940	3,940	3,940	3,940	3,940	3,940
Grants and subsidies.....	14,893	23,024	21,766	37,915	15,307	15,307	15,307
Other revenue.....	47,162	54,372	64,956	52,929	47,911	47,946	47,996
Total Income	262,018	284,608	275,984	292,365	272,014	278,703	296,544
NET COST OF SERVICES	1,107,180	1,145,682	1,166,138	1,209,786	1,234,776	1,267,666	1,365,941
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	359	359	359	359	359	359	359
Resources received free of charge.....	856	-	-	-	-	-	-
Royalties for Regions Fund:							
Regional Community Services Fund.....	14	15	13	13	13	13	13
Regional Infrastructure and Headworks Fund.....	2,225	2,037	2,037	-	-	-	-
Operating subsidy.....	776,829	806,180	798,772	838,550	858,405	898,431	925,559
TOTAL INCOME FROM STATE GOVERNMENT	780,283	808,591	801,181	838,922	858,777	898,803	925,931
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(326,897)	(337,091)	(364,957)	(370,864)	(375,999)	(368,863)	(440,010)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents for 2015-16 Actual, 2016-17 Estimated Actual and 2017-18 Budget Estimate are 1,583, 1,601 and 1,729 respectively. In some cases the figures for 2015-16 and 2016-17 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
Local Government.....	812	-	-	-	-	-	-
Metropolitan and Regional Town Services:							
Bus Operators.....	353,491	390,603	377,600	397,331	406,879	414,246	414,281
Ferry Services.....	1,042	926	1,782	1,520	1,539	1,559	1,559
Regional Bus Services.....	16,358	17,333	16,529	16,906	17,286	17,718	17,718
Regional School Bus Services:							
Conveyance Allowance.....	2,300	2,271	2,271	2,292	2,312	2,333	2,356
School Bus Services.....	117,578	117,849	118,337	122,023	120,259	124,409	125,733
TOTAL	491,581	528,982	516,519	540,072	548,275	560,265	561,647

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS							
Cash assets	132,671	93,836	86,572	74,017	61,088	59,530	59,530
Restricted cash	14,628	399,885	220,127	11,988	11,988	11,988	11,988
Holding account receivables	64,232	61,125	64,232	64,232	64,232	71,200	85,417
Receivables	33,050	25,006	33,050	33,050	33,050	33,050	33,050
Other	32,240	34,589	33,683	32,240	32,240	32,240	32,240
Total current assets	276,821	614,441	437,664	215,527	202,598	208,008	222,225
NON-CURRENT ASSETS							
Holding account receivables	784,761	723,636	736,640	664,506	555,714	434,812	314,976
Property, plant and equipment	7,135,502	6,854,267	7,426,053	7,916,049	8,534,763	9,221,699	9,590,077
Intangibles	10,798	12,369	10,265	4,232	4,817	6,823	1,123
Restricted cash	2,960	2,412	2,960	2,960	2,960	2,960	2,960
Other	5,600	11,600	11,600	-	-	-	-
Total non-current assets	7,939,621	7,604,284	8,187,518	8,587,747	9,098,254	9,666,294	9,909,136
TOTAL ASSETS	8,216,442	8,218,725	8,625,182	8,803,274	9,300,852	9,874,302	10,131,361
CURRENT LIABILITIES							
Employee provisions	32,666	32,416	32,666	32,666	32,666	32,666	32,666
Payables	59,850	4,202	59,850	59,850	59,850	59,850	59,850
Other	183,661	234,209	183,561	200,121	238,829	246,197	233,548
Total current liabilities	276,177	270,827	276,077	292,637	331,345	338,713	326,064
NON-CURRENT LIABILITIES							
Employee provisions	7,102	7,232	7,102	7,102	7,102	7,102	7,102
Borrowings	1,981,003	2,023,716	2,014,313	2,282,393	2,636,426	2,891,976	2,944,954
Other	188,476	186,225	183,871	178,405	172,939	167,473	162,007
Total non-current liabilities	2,176,581	2,217,173	2,205,286	2,467,900	2,816,467	3,066,551	3,114,063
TOTAL LIABILITIES	2,452,758	2,488,000	2,481,363	2,760,537	3,147,812	3,405,264	3,440,127
EQUITY							
Contributed equity	3,710,548	4,508,276	4,455,640	4,725,422	5,211,724	5,896,585	6,558,791
Accumulated surplus/(deficit)	(1,051,169)	(1,395,259)	(1,416,126)	(1,786,990)	(2,162,989)	(2,531,852)	(2,971,862)
Reserves	3,104,305	2,617,708	3,104,305	3,104,305	3,104,305	3,104,305	3,104,305
Total equity	5,763,684	5,730,725	6,143,819	6,042,737	6,153,040	6,469,038	6,691,234
TOTAL LIABILITIES AND EQUITY	8,216,442	8,218,725	8,625,182	8,803,274	9,300,852	9,874,302	10,131,361

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	359	359	359	359	359	359	359
Operating subsidy	776,829	806,180	798,772	838,550	858,405	898,431	925,559
Capital appropriation.....	112,296	576,384	576,384	190,431	479,678	651,000	809,406
Holding account drawdowns.....	61,125	64,232	48,121	72,134	108,792	113,934	105,619
Royalties for Regions Fund:							
Regional Community Services Fund.....	14	15	13	13	13	13	13
Regional Infrastructure and Headworks Fund.....	12,307	6,567	6,573	600	6,624	33,861	17,000
Receipts paid into Consolidated Account.....	-	-	-	-	-	-	(164,200)
Other.....	90,687	162,625	104,323	92,481	-	-	-
Net cash provided by State Government.....	1,053,617	1,616,362	1,534,545	1,194,568	1,453,871	1,697,598	1,693,756
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(166,621)	(166,741)	(183,132)	(188,433)	(197,074)	(211,677)	(217,215)
Grants and subsidies.....	(500,464)	(528,983)	(516,520)	(540,073)	(548,275)	(560,265)	(561,647)
Supplies and services.....	(222,012)	(238,216)	(225,078)	(227,149)	(201,144)	(202,974)	(218,505)
Accommodation.....	(25,995)	(30,154)	(28,870)	(30,970)	(33,266)	(34,567)	(38,604)
Other payments.....	(234,516)	(241,574)	(231,902)	(282,557)	(320,951)	(376,630)	(393,553)
Receipts							
Regulatory fees and fines.....	3,956	3,940	3,940	3,940	3,940	3,940	3,940
Grants and subsidies.....	14,893	23,024	21,766	37,915	15,307	15,307	15,307
Sale of goods and services.....	196,836	203,272	185,322	197,581	204,856	211,510	229,301
GST receipts.....	117,959	121,308	121,308	152,192	175,385	212,515	212,515
Other receipts.....	45,054	48,157	57,298	48,906	42,445	42,480	42,530
Net cash from operating activities.....	(770,910)	(805,967)	(795,868)	(828,648)	(858,777)	(900,361)	(925,931)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(554,944)	(571,745)	(631,292)	(876,824)	(1,000,764)	(1,063,271)	(808,154)
Proceeds from sale of non-current assets.....	7,810	749	749	-	-	-	-
Net cash from investing activities.....	(547,134)	(570,996)	(630,543)	(876,824)	(1,000,764)	(1,063,271)	(808,154)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(154,621)	(163,065)	(193,065)	(163,040)	(187,798)	(232,009)	(174,790)
Other payments.....	(5,600)	(6,000)	(6,000)	(1,800)	-	-	-
Proceeds from borrowings.....	395,000	288,959	226,375	447,780	580,539	496,485	215,119
Net cash from financing activities.....	234,779	119,894	27,310	282,940	392,741	264,476	40,329
NET INCREASE/(DECREASE) IN CASH HELD.....	(29,648)	359,293	135,444	(227,964)	(12,929)	(1,558)	-
Cash assets at the beginning of the reporting period.....	140,211	116,417	150,259	309,659	88,965	76,036	74,478
Net cash transferred to/from other agencies.....	39,696	20,423	23,956	7,270	-	-	-
Cash assets at the end of the reporting period.....	150,259	496,133	309,659	88,965	76,036	74,478	74,478

(a) Full audited financial statements are published in the agency's Annual Report.

Fremantle Port Authority

Part 22

Minister for Transport; Planning; Lands

Asset Investment Program

The Authority's Asset Investment Program for 2017-18 to 2020-21 totals \$240.5 million. Major approved projects planned or underway include:

- Kwinana Bulk Terminal (KBT) - \$22.1 million (2017-18) and \$19.3 million (2018-19 to 2019-20) will be spent on the replacement and upgrade of assets at the KBT to facilitate the ongoing import, export and storage of bulk materials for customers. Additional loading/unloading capacity will also be required to maintain berth utilisation at an acceptable level;
- Kwinana Bulk Jetty (KBJ) - the projected growth of the export and import of bulk commodities at KBJ requires an additional spend of \$7.2 million (2017-18) and \$46.2 million (2018-19) on improved product handling infrastructure and equipment. This investment will improve the utilisation of the jetty;
- Land Acquisition North Quay - this project is to secure land for port operations in the Inner Harbour. \$20.4 million (2017-18) and \$5 million (2018-19) will be spent on land that is needed to supplement land requirements for port-related purposes and to provide a buffer zone for port activities;
- Upgrade of Fremantle Inner Harbour berths - \$19.9 million (2019-20 to 2020-21) will be spent on continuing upgrades to certain berths in the Inner Harbour to accommodate larger vessels and to allow for heavy duty use; and
- Fremantle Waterfront Implementation Plan including the commercial precinct - the objective of this project is to undertake the works and provide the services associated with the developments and land uses identified in the Fremantle Waterfront Masterplan for the western end of Victoria Quay. Expenditure of \$15.2 million (2018-19 to 2020-21) is subject to Fremantle Port being able to secure private sector interest in the development through a planned Expressions of Interest process.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-17 \$'000	2016-17 Estimated Expenditure \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
WORKS IN PROGRESS							
Fremantle Waterfront Project							
Commercial Precinct Access and Services.....	4,279	1,329	-	-	2,950	-	-
Inner Harbour							
Deepening of the Inner Harbour Stage 1	107,655	97,415	-	-	-	-	10,240
Overseas Passenger Terminal	5,400	1,234	-	1,266	2,900	-	-
Replacement of Trucks.....	634	284	-	-	350	-	-
Shore Tension Mooring System.....	4,650	4,225	315	425	-	-	-
Underwater Rock Mound.....	2,800	531	531	2,269	-	-	-
North Quay							
Berth Upgrades - Western Stage.....	79,213	69,522	-	-	-	9,691	-
Environmental Improvement Program.....	3,840	2,890	100	450	300	-	200
Outer Harbour							
Kwinana Bulk Jetty							
Fire Fighting Foam System.....	4,433	933	590	3,500	-	-	-
Replace/Upgrade Transformer and Switchgear.....	4,000	200	200	3,800	-	-	-
Kwinana Bulk Terminal							
Civil and Mechanical Assets Upgrade	4,573	2,235	-	2,338	-	-	-
Dust Control and Roadworks	2,386	1,386	-	1,000	-	-	-
Infrastructure, Equipment Replacement and Upgrade.....	39,514	9,914	1,000	6,000	19,000	300	-
Upgrade Rail Infrastructure and Replacement of Other Plant.....	601	301	100	300	-	-	-
Plant and Equipment							
Replace Specialised Plant	385	285	-	100	-	-	-
Placement of Navigational Aids.....	5,427	1,767	350	700	750	700	750
Rous Head - Seawall Construction and Rous Head							
Extension - Stage 2.....	52,025	50,919	182	1,106	-	-	-
Victoria Quay - Fremantle Waterfront Implementation Plan.....	16,226	3,953	-	-	3,000	3,273	6,000

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-17 \$'000	2016-17 Estimated Expenditure \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
COMPLETED WORKS							
Fremantle Port - Inner and Outer Harbour							
Upgrade of Electrical Metering System - Stage 2.....	1,423	1,423	425	-	-	-	-
Minor Works - 2016-17 Program	3,000	3,000	3,000	-	-	-	-
North Quay - Upgrade of High Voltage Substations.....	4,930	4,930	10	-	-	-	-
Plant and Equipment - Mobile Truck Mounted Capstans.....	450	450	250	-	-	-	-
Victoria Quay - Berth E - Upgrade Fendering	11,499	11,499	666	-	-	-	-
NEW WORKS							
Fremantle Port - Inner and Outer Harbour							
Security Upgrades Stage 2.....	5,850	-	-	1,950	1,950	1,950	-
Water Minimisation (Environmental)	3,900	-	-	-	1,500	1,500	900
Inner Harbour							
Access to Versacold Site.....	2,000	-	-	-	-	-	2,000
Provision of Alternative Vehicular Access.....	1,000	-	-	-	-	1,000	-
Replacement of Mechanical Plant.....	490	-	-	490	-	-	-
Minor Works							
2017-18 Program	3,000	-	-	3,000	-	-	-
2018-19 Program	3,000	-	-	-	3,000	-	-
2019-20 Program	5,000	-	-	-	-	5,000	-
2020-21 Program	5,000	-	-	-	-	-	5,000
North Quay							
Berth - Heavy Duty Pad.....	7,900	-	-	7,900	-	-	-
Emergency Warning and Intercommunication System.....	1,500	-	-	1,500	-	-	-
Land Acquisitions	25,400	-	-	20,400	5,000	-	-
Outer Harbour							
Kwinana Bulk Jetty							
Bulk Handling Plant and Equipment	14,000	-	-	2,000	12,000	-	-
Export-Import Infrastructure.....	39,480	-	-	5,232	34,248	-	-
Kwinana Bulk Terminal							
Bulk Handling Equipment.....	12,000	-	-	12,000	-	-	-
Replacement of Front End Loaders.....	1,500	-	-	1,500	-	-	-
Plant and Equipment - Replace Floating Plant.....	15,000	-	-	7,500	-	-	-
Victoria Quay							
Motor Vehicle Decking.....	15,900	-	-	-	5,900	10,000	-
Replacement Workshop and Fire Station.....	2,372	-	-	-	-	-	2,372
Total Cost of Asset Investment Program.....	523,635	270,625	7,719	86,726	92,848	33,414	27,462
FUNDED BY							
Borrowings.....			4,000	29,000	62,250	5,500	-
Internal Funds and Balances.....			3,669	57,676	30,548	27,864	27,412
Other			50	50	50	50	50
Total Funding.....			7,719	86,726	92,848	33,414	27,462

Kimberley Ports Authority

Part 22

Minister for Transport; Planning; Lands

Asset Investment Program

The Authority's 2017-18 Asset Investment Program of \$1.5 million is for minor works.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-17 \$'000	2016-17 Estimated Expenditure \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
COMPLETED WORKS							
Major Port Infrastructure							
Land Development	105	105	105	-	-	-	-
Waste Water Servicing Works	435	435	435	-	-	-	-
Wharf Essential Works - Electrical Upgrade	729	729	729	-	-	-	-
Wharf Extension of Life	24,358	24,358	9,306	-	-	-	-
Minor Works - 2016-17 Program	1,292	1,292	1,292	-	-	-	-
NEW WORKS							
Minor Works							
2017-18 Program	1,496	-	-	1,496	-	-	-
2018-19 Program	1,575	-	-	-	1,575	-	-
2019-20 Program	1,575	-	-	-	-	1,575	-
2020-21 Program	1,575	-	-	-	-	-	1,575
Total Cost of Asset Investment Program.....	33,140	26,919	11,867	1,496	1,575	1,575	1,575
FUNDED BY							
Internal Funds and Balances.....			11,867	1,496	1,575	1,575	1,575
Total Funding.....			11,867	1,496	1,575	1,575	1,575

Mid West Ports Authority

Part 22

Minister for Transport; Planning; Lands

Asset Investment Program

The Authority's Asset Investment Program for 2017-18 is \$10.3 million. Planned projects include:

- \$5.3 million to finalise comprehensive rehabilitation works to the Berth 3 extension and Berth 4 structures. These works will remediate the degradation to elements of the structures to ensure continued future use; and
- \$5 million for minor works, which in 2017-18 will be applied to upgrading the Port's services and civil infrastructure, security, environmental systems and equipment replacement.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-17 \$'000	2016-17 Estimated Expenditure \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
WORKS IN PROGRESS							
Comprehensive Rehabilitation Works to Berth 3 Extension and Berth 4 Structures.....	7,906	2,640	2,640	5,266	-	-	-
COMPLETED WORKS							
Information Technology Software Upgrade.....	2,500	2,500	117	-	-	-	-
Miscellaneous Works							
Additional 2014-15 Program.....	3,719	3,719	1,678	-	-	-	-
2015-16 Program.....	4,264	4,264	2,384	-	-	-	-
2016-17 Program.....	5,462	5,462	5,462	-	-	-	-
Replacement of CV03 and CV04 Gallery Structure.....	1,730	1,730	1,730	-	-	-	-
Replacement of Ship Loader 04 Electrical Distribution and Control Systems.....	5,233	5,233	2,919	-	-	-	-
NEW WORKS							
Miscellaneous Works							
2017-18 Program.....	5,000	-	-	5,000	-	-	-
2018-19 Program.....	5,000	-	-	-	5,000	-	-
2019-20 Program.....	5,000	-	-	-	-	5,000	-
2020-21 Program.....	5,500	-	-	-	-	-	5,500
Total Cost of Asset Investment Program.....	51,314	25,548	16,930	10,266	5,000	5,000	5,500
FUNDED BY							
Borrowings.....			4,679	5,266	-	-	-
Internal Funds and Balances.....			12,251	5,000	5,000	5,000	5,500
Total Funding.....			16,930	10,266	5,000	5,000	5,500

Pilbara Ports Authority

Part 22 Minister for Transport; Planning; Lands

Asset Investment Program

The Authority's 2017-18 Asset Investment Program totals \$82.1 million for minor works, construction of port infrastructure at the Port of Ashburton and capital projects funded by the Port Improvement Rate (PIR) at the Port of Port Hedland. The PIR was established to fund critical capital improvement necessary to sustain the long-term operation and development of the Port of Port Hedland.

In 2017-18, \$16.9 million will be spent on the Berth 3 Deck Replacement project, which will maintain operations at the Port of Port Hedland, facilitating the export of salt and import of fuels.

The Authority has had to delay the development of facilities required to manage and operate the Chevron developed Port of Ashburton as a result of delays being experienced by Chevron. Handover of the shipping channel and navigation aids to the Authority is expected to occur during 2017-18. Earthworks will commence in 2017-18 and will allow future development of multi-user port infrastructure on port vested land, including an administration building, gatehouse, power facilities and water facilities.

Following the handover of the Port of Ashburton, the Authority will be required to develop and maintain capital infrastructure, with a minor works allocation of \$5.4 million over the forward estimates period which will provide for the development of services at the Port of Ashburton.

The overall minor works program (excluding the Port of Ashburton) (\$11.6 million in 2017-18 and \$49.1 million over the forward estimates period) provides for upgrades to safety, information and communications technology, electrical and other equipment and infrastructure. It also provides for the replacement of mobile plant and office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-17 \$'000	2016-17 Estimated Expenditure \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
WORKS IN PROGRESS							
Port of Ashburton - Port Infrastructure Construction Project.....	32,400	7,448	7,000	8,500	16,452	-	-
Port of Port Hedland - Port Improvement Rate							
Channel Marker Replacement Program.....	40,492	5,104	-	7,800	27,588	-	-
Channel Risk Optimisation Project.....	121,100	1,200	1,200	12,200	107,700	-	-
Integrated Marine Operations Centre.....	70,691	24,324	22,849	25,101	21,266	-	-
COMPLETED WORKS							
Minor Works - 2016-17 Program.....	19,592	19,592	19,592	-	-	-	-
NEW WORKS							
Minor Works							
2017-18 Program.....	11,605	-	-	11,605	-	-	-
2018-19 Program.....	14,429	-	-	-	14,429	-	-
2019-20 Program.....	17,325	-	-	-	-	17,325	-
2020-21 Program.....	17,325	-	-	-	-	-	17,325
Port of Ashburton - Minor Works	5,388	-	-	-	2,034	2,302	1,052
Port of Port Hedland - Berth 3 Deck Replacement.....	33,800	-	-	16,900	16,900	-	-
Total Cost of Asset Investment Program.....	384,147	57,668	50,641	82,106	206,369	19,627	18,377
FUNDED BY							
Internal Funds and Balances.....			19,592	28,505	33,363	19,627	18,377
Other			31,049	53,601	173,006	-	-
Total Funding.....			50,641	82,106	206,369	19,627	18,377

Southern Ports Authority

Part 22 Minister for Transport; Planning; Lands

Asset Investment Program

The Authority's 2017-18 Asset Investment Program of \$15.4 million includes:

- \$9.2 million across three ports for the replacement of plant and equipment, improvements to port infrastructure and other civil works; and
- \$6.3 million for road upgrades at the Port of Esperance.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-17 \$'000	2016-17 Estimated Expenditure \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
WORKS IN PROGRESS							
Port of Esperance - Port Road Upgrades	11,240	4,990	3,000	6,250	-	-	-
COMPLETED WORKS							
Port of Albany - Minor Works - 2016-17 Program	1,000	1,000	1,000	-	-	-	-
Port of Bunbury							
Minor Works - 2016-17 Program.....	3,850	3,850	3,850	-	-	-	-
Port Road Upgrades.....	1,950	1,950	1,393	-	-	-	-
Port of Esperance							
Minor Works - 2016-17 Program.....	6,200	6,200	6,200	-	-	-	-
Berth Hardstand Upgrades.....	1,300	1,300	1,300	-	-	-	-
NEW WORKS							
Port of Albany - Minor Works							
2017-18 Program.....	1,000	-	-	1,000	-	-	-
2018-19 Program.....	1,000	-	-	-	1,000	-	-
Port of Bunbury							
Minor Works							
2017-18 Program.....	3,000	-	-	3,000	-	-	-
2018-19 Program.....	3,000	-	-	-	3,000	-	-
Land - Purchases of Freehold Land.....	3,587	-	-	-	3,587	-	-
Port of Esperance - Minor Works							
2017-18 Program.....	5,182	-	-	5,182	-	-	-
2018-19 Program.....	4,750	-	-	-	4,750	-	-
Southern Ports Authority - Minor Works							
2019-20 Program.....	8,750	-	-	-	-	8,750	-
2020-21 Program.....	9,000	-	-	-	-	-	9,000
Total Cost of Asset Investment Program.....	64,809	19,290	16,743	15,432	12,337	8,750	9,000
FUNDED BY							
Internal Funds and Balances.....			16,743	15,432	12,337	8,750	9,000
Total Funding.....			16,743	15,432	12,337	8,750	9,000

Metropolitan Redevelopment Authority

Part 22 Minister for Transport; Planning; Lands

Asset Investment Program

The Authority will continue to transform and redefine key areas, including the delivery of major redevelopment projects, across the Perth metropolitan region.

In 2017-18, the Authority will invest:

- \$56.8 million to continue delivery of the Perth City Link project, including completing Yagan Square, creating a new King Street connection between Wellington and Roe Street and finalising subdivision works to support land sales;
- \$27 million to continue infrastructure and public domain works for the Waterbank precinct in East Perth;
- \$10.2 million to support planning, development and private investment in Armadale, Kelmscott and Wungong, through administration of developer contribution schemes; and
- \$5.7 million to cover final payments for the Elizabeth Quay project.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-17 \$'000	2016-17 Estimated Expenditure \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
WORKS IN PROGRESS							
Armadale Redevelopment Area							
Armadale and Kelmscott Redevelopment Works	79,257	19,954	3,308	5,068	674	6,415	3,701
Wungong Urban Project	237,930	13,058	1,762	5,115	12,986	10,332	10,740
Central Perth Redevelopment Area							
Elizabeth Quay Redevelopment Works.....	418,992	409,502	18,110	5,708	904	1,039	1,839
Perth City Link Redevelopment Works.....	219,385	109,132	40,097	56,820	19,637	3,428	3,397
Riverside Redevelopment Works.....	146,639	94,172	8,518	26,964	11,942	10,077	2,341
Midland Redevelopment Area - Redevelopment Works.....	45,955	42,341	7,007	1,881	1,378	-	355
Minor Asset Purchases	17,030	10,941	2,196	641	296	955	500
Subiaco Redevelopment Area - Redevelopment Works.....	65,011	64,720	466	191	-	100	-
Total Cost of Asset Investment Program.....	1,230,199	763,820	81,464	102,388	47,817	32,346	22,873
FUNDED BY							
Funding Included in Department of Treasury							
Administered Item			-	-	-	2,420	-
Borrowings.....			58,032	86,766	33,320	14,955	6,655
Internal Funds and Balances.....			16,870	6,041	5,497	(3,392)	4,011
Other			6,562	9,581	9,000	18,363	12,207
Total Funding.....			81,464	102,388	47,817	32,346	22,873

Division 44 Western Australian Planning Commission

Part 22 Minister for Transport; Planning; Lands

Appropriations, Expenses and Cash Assets

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 83 Net amount appropriated to deliver services	9,133	6,038	6,038	5,936	5,848	5,849	5,850
Amount Authorised by Other Statutes - Metropolitan Region Improvement Tax Act 1959	97,897	97,960	95,959	94,572	99,879	102,377	104,937
Total appropriations provided to deliver services	107,030	103,998	101,997	100,508	105,727	108,226	110,787
CAPITAL							
Item 128 Capital Appropriation	18,290	6,000	6,000	5,504	5,400	5,400	5,400
TOTAL APPROPRIATIONS	125,320	109,998	107,997	106,012	111,127	113,626	116,187
EXPENSES							
Total Cost of Services	130,913	49,329	48,069	50,514	49,645	49,997	50,392
Net Cost of Services ^(a)	78,710	12,617	11,357	19,995	16,885	19,750	20,567
CASH ASSETS ^(b)	301,332	369,625	370,720	425,532	499,294	552,523	607,492

(a) Represents Total Cost of Services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

Spending Changes

Recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since the publication of the 2016-17 Pre-election Financial Projections Statement on 9 February 2017, are outlined below:

	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Election Commitments					
Plan for Bunbury: Bunbury Development Committee ^(a)	-	100	100	100	100
Other					
2017-18 Streamlined Budget Process Incentive Funding	-	55	-	-	-
2017-18 Tariffs, Fees and Charges	-	(3,317)	(3,425)	(3,511)	(3,599)
Adjustment to Depreciation Expense	-	500	300	300	300
Revision to Indexation for Non-Salary Expenses	-	-	(133)	(188)	(244)

(a) Existing agency spending has been reprioritised to meet some or all of the costs of this commitment.

Significant Issues Impacting the Agency

Plan for Bunbury: Bunbury Development Committee

- The Department of Planning, Lands and Heritage (the Department), on behalf of the Commission will assist in the formation and operation of the Bunbury Development Committee. This committee will be formed to fulfil a key election commitment and will work collaboratively with the South West Development Commission to help guide the development of the Greater Bunbury region, including the Bunbury Waterfront, Withers, Glen Iris and community infrastructure.

Design WA

- Design WA will ensure good design is at the centre of all development in Western Australia. Produced in collaboration with the Office of the Government Architect, and with comprehensive industry consultation, Design WA will be an integrated policy suite for planning and design of the built environment. In 2017-18 the development of house, neighbourhood and precinct design policies is a priority and will become important tools for Western Australian towns and cities, especially for land use considerations around METRONET stations.

Bushfire Regulations

- The Department, on behalf of the Commission, is undertaking a staged review of the Planning in Bushfire Prone Areas Guidelines which is likely to result in further review of the guidelines, State Planning Policy 3.7: Planning in Bushfire Prone Areas and the 'Planning and Development (Local Planning Schemes) Amendment Regulations 2015' in 2017-18.

Ascot Kilns

- The Ascot Kilns Local Development Plan and Design Guidelines set out a framework for the redevelopment of the Kilns site, recognising the importance of the site's history and character. Community and stakeholder engagement informed the preparation of the plan which is expected to be advertised for public comment and assessed by the City of Belmont. The plan will progress the site to a 'planning ready' state in preparation for future development, and conservation and interpretation of the site's heritage structures.

Land Acquisition

- The Commission will continue with its strategic land acquisition program including the prioritisation of outstanding Bush Forever sites still in private ownership and finalising the land assembly of sites for METRONET.

Bentley-Curtin Specialised Activity Centre Structure Plan

- The structure plan will provide strategic guidance for further planning and development of the Bentley-Curtin Specialised Activity Centre. Consideration of public submissions on a draft version will lead to a final plan being considered by the Commission.

Resource Agreement

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

Outcomes, Services and Key Performance Information

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Better Places: A quality environment with liveable and affordable communities and vibrant regions.	An efficient and effective planning system that promotes sustainable use and development of land in Western Australia.	1. Statutory Planning 2. Strategic Planning 3. Asset Management

Service Summary

Expense	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual \$'000	Budget \$'000	Estimated Actual \$'000	Budget Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000
1. Statutory Planning.....	14,732	15,154	15,154	14,202	13,957	14,057	14,167
2. Strategic Planning.....	8,842	8,078	6,818	10,691	10,507	10,581	10,665
3. Asset Management ^(a)	107,339	26,097	26,097	25,621	25,181	25,359	25,560
Total Cost of Services	130,913	49,329	48,069	50,514	49,645	49,997	50,392

(a) The 2015-16 Actual of \$107.3 million includes revaluation decrement for land of \$44.3 million and impairment loss for land of \$33.4 million. These expenditures are not budgeted in the 2016-17 Budget and across the forward estimates.

Outcomes and Key Effectiveness Indicators ^(a)

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Outcome: An efficient and effective planning system that promotes sustainable use and development of land in Western Australia:					
The proportion of residential land in the metropolitan area that is capable of multiple dwellings within 400 metres and 800 metres of the Capital City, a Strategic Metropolitan Centre, or a Train Station:					
400 metres	35.9%	36%	35.8%	36%	
800 metres	28.8%	30%	29%	30%	
The proportion of residential land that is zoned R40 and above that is within 400 metres of a Major Regional Centre.....					
	61.8%	64%	63.3%	64%	
The percentage of Subdivision Applications determined within the statutory timeframe.....					
	81%	80%	72.8%	80%	1
The percentage of Development Applications determined within the statutory timeframe.....					
	77%	70%	64.9%	70%	1
The percentage of finalised appeals (excluding Development Assessment Panels) that are not upheld on review by the State Administrative Tribunal.....					
	98.6%	95%	96.2%	95%	
Vacancy rate of residential properties available for rent.....					
	8%	4%	7.1%	8%	2
Vacancy rate of commercial properties available for rent.....					
	n/a	8%	6.9%	8%	3

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The decrease between the 2015-16 Actual and the 2016-17 Estimated Actual is due to the number of subdivision and development applications that required additional information from the applicant for which agreements for extensions of time were not sought with the applicant.
2. The increase in vacancy rate in the 2016-17 Estimated Actual of 7.1% and the 2017-18 Budget Target of 8% as compared to the 2016-17 Budget of 4% is attributable to a weak residential property market.
3. Data for this new key effectiveness indicator was not available for the 2015-16 Actual.

Services and Key Efficiency Indicators**1. Statutory Planning ^(a)**

Utilisation of statutory, consultative, legislative, regulatory reform and coordination processes that facilitate the implementation of creative and innovative strategic regional and local plans and policies.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	14,732	15,154	15,154	14,202	
Less Income.....	14,108	14,662	14,662	11,941	1
Net Cost of Service.....	624	492	492	2,261	
Efficiency Indicator					
Average Cost per Statutory Application.....	\$2,387	\$2,701	\$2,701	\$2,896	

(a) The Staff undertaking the Commission's activities under a Service Delivery Agreement are employed by the Department and appear as Full Time Equivalents in the Department's Budget.

Explanation of Significant Movements

(Notes)

1. The decrease in income between the 2016-17 Budget of \$14.7 million and the 2017-18 Budget Target of \$11.9 million is due to an anticipated reduction in the number of planning applications received.

2. Strategic Planning ^(a)

The development and advancement of planning strategies, policies and information systems that guide the State's long-term urban settlement, industrial and economic development, and the management of the environment, in ways that reflect the aspirations of the Western Australian community for a high quality of life.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service.....	\$'000 8,842	\$'000 8,078	\$'000 6,818	\$'000 10,691	1
Less Income.....	3,011	3,566	3,566	3,238	
Net Cost of Service.....	5,831	4,512	3,252	7,453	
Efficiency Indicator					
Average Cost per Hour for Strategic Planning.....	\$176.31	\$161.91	\$144.74	\$156.59	2

(a) The Staff undertaking the Commission's activities under a Service Delivery Agreement are employed by the Department and appear as Full Time Equivalents in the Department's Budget.

Explanation of Significant Movements

(Notes)

1. Deferral of a number of strategic projects from 2016-17 to 2017-18 resulted in a lower Total Cost of Services in the 2016-17 Estimated Actual of \$6.8 million and a higher cost in the 2017-18 Budget Target of \$10.7 million.
2. Deferral of a number of strategic projects from 2016-17 to 2017-18 and increase in the staff and contractor hours resulted in a lower Average Cost per Hour for Strategic Planning in the 2016-17 Estimated Actual of \$144.74. Complexity and duration of projects undertaken can have a bearing on the Average Cost per Hour for Strategic Planning.

3. Asset Management ^(a)

The acquisition, management and disposal of properties reserved under the Metropolitan, Peel and Greater Bunbury Region Schemes for primary and other regional roads, parks and recreation and regional open space areas, special uses including planning control areas and improvement plans and major land development projects.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service.....	\$'000 107,339	\$'000 26,097	\$'000 26,097	\$'000 25,621	1
Less Income.....	28,545	18,484	18,484	15,340	2
Net Cost of Service.....	78,794	7,613	7,613	10,281	
Efficiency Indicators					
Average Cost of Service for the Management of Whiteman Park per Visitor.....	\$6.70	\$7.26	\$7.03	\$6.60	
Average Cost of Service for the Management of Residential and Commercial Properties per Property.....	\$18,308	\$19,656	\$19,191	\$18,779	
Average Cost of Service for the Management of Reserved Land (Excluding Whiteman Park and Residential and Commercial Properties) per Hectare Managed.....	\$414.48	\$553.21	\$552.77	\$461.16	3

(a) The Staff undertaking the Commission's activities under a Service Delivery Agreement are employed by the Department and appear as Full Time Equivalents in the Department's Budget.

Explanation of Significant Movements

(Notes)

1. The 2015-16 Actual of \$107.3 million includes revaluation decrement for land of \$44.3 million and impairment loss for land of \$33.4 million. These expenditures are not budgeted in the 2016-17 Budget, 2016-17 Estimated Actual and 2017-18 Budget Target.
2. The decrease in income between the 2016-17 Budget of \$18.5 million and the 2017-18 Budget Target of \$15.3 million is due to forecast decreases to both rent revenue and profit on disposal of land.
3. The decrease in Average Cost of Service for the Management of Reserved Land (Excluding Whiteman Park and Residential and Commercial Properties) per Hectare Managed between the 2016-17 Budget of \$553.21 and the 2017-18 Budget Target of \$461.16 is mainly due to anticipated lower parks maintenance expenditure and remediation costs for contaminated sites.

Asset Investment Program

The Commission's 2017-18 Asset Investment Program of \$44.8 million includes the acquisition of land reserved under the Metropolitan, Peel and Greater Bunbury Region Schemes and development of facilities on reserved land.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-17 \$'000	2016-17 Estimated Expenditure \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
WORKS IN PROGRESS							
Buildings/Infrastructure	22,675	8,933	400	1,950	1,300	1,300	1,300
Other Minor Equipment	3,967	2,409	137	140	143	147	151
COMPLETED WORKS							
Acquisition of Land - 2016-17 Program	41,186	41,186	41,186	-	-	-	-
Regional Land Acquisitions - 2016-17 Program	1,625	1,625	1,625	-	-	-	-
NEW WORKS							
Acquisition of Land							
2017-18 Program	33,536	-	-	33,536	-	-	-
2018-19 Program	29,402	-	-	-	29,402	-	-
2019-20 Program	40,000	-	-	-	-	40,000	-
2020-21 Program	40,000	-	-	-	-	-	40,000
Regional Land Acquisitions							
2017-18 Program	9,175	-	-	9,175	-	-	-
2018-19 Program	5,831	-	-	-	5,831	-	-
2019-20 Program	5,400	-	-	-	-	5,400	-
2020-21 Program	5,400	-	-	-	-	-	5,400
Total Cost of Asset Investment Program.....	238,197	54,153	43,348	44,801	36,676	46,847	46,851
FUNDED BY							
Capital Appropriation			6,000	5,504	5,400	5,400	5,400
Asset Sales			20,000	15,000	18,500	5,000	5,000
Internal Funds and Balances			17,348	24,297	12,776	36,447	36,451
Total Funding.....			43,348	44,801	36,676	46,847	46,851

Financial Statements

Income Statement

Expenses

Deferral of a number of strategic projects from 2016-17 to 2017-18 resulted in a lower Total Cost of Services of \$48.1 million in the 2016-17 Estimated Actual and a higher Total Cost of Services of \$50.5 million in the 2017-18 Budget Estimate as compared to the 2016-17 Budget of \$49.3 million.

Income

The decrease in income of \$6.2 million between the 2016-17 Budget of \$36.7 million and the 2017-18 Budget Estimate of \$30.5 million is due to lower than anticipated rent revenue, profit on disposal of land and statutory fees and charges revenue.

The decrease in the service appropriation in the 2016-17 Estimated Actual of \$102 million and the 2017-18 Budget Estimate of \$100.5 million as compared to the 2016-17 Budget of \$104 million is attributable to lower Metropolitan Region Improvement Tax collection.

Statement of Financial Position

The lower property, plant and equipment assets in the 2016-17 Estimated Actual of \$536.8 million as compared to the 2016-17 Budget of \$642 million is due to land revaluation decrement and impairment loss.

Statement of Cashflows

The continuous increase in cash assets over the 2016-17 Budget and across the forward estimates from \$425.5 million in the 2017-18 Budget Estimate to \$607.5 million in the 2020-21 Forward Estimate is due to the forecast surpluses generated from the Metropolitan Region Improvement Account in each year.

INCOME STATEMENT ^(a)
(Controlled)

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Grants and subsidies ^(b)	7,617	300	300	300	300	300	300
Supplies and services	566	450	450	450	553	506	563
Accommodation	72	-	-	-	-	-	-
Depreciation and amortisation	36,760	3,500	3,500	3,500	3,600	3,600	3,600
Other expenses	85,898	45,079	43,819	46,264	45,192	45,591	45,929
TOTAL COST OF SERVICES	130,913	49,329	48,069	50,514	49,645	49,997	50,392
Income							
Sale of goods and services	12,824	13,362	13,362	10,379	10,608	10,873	11,139
Other revenue ^(c)	39,379	23,350	23,350	20,140	22,152	19,374	18,686
Total Income	52,203	36,712	36,712	30,519	32,760	30,247	29,825
NET COST OF SERVICES	78,710	12,617	11,357	19,995	16,885	19,750	20,567
INCOME FROM STATE GOVERNMENT							
Service appropriations	107,030	103,998	101,997	100,508	105,727	108,226	110,787
Resources received free of charge	304	450	450	450	450	450	450
TOTAL INCOME FROM STATE GOVERNMENT	107,334	104,448	102,447	100,958	106,177	108,676	111,237
SURPLUS/(DEFICIENCY) FOR THE PERIOD	28,624	91,831	91,090	80,963	89,292	88,926	90,670

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(c) Other revenue in the 2015-16 Actual includes a technical adjustment of \$6.5 million from the 2014-15 Service Delivery Agreement with the then Department of Planning.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Araluen Botanic Park ^(a)	1,000	-	-	-	-	-	-
Lloyd Street Underpass	4,500	-	-	-	-	-	-
Strategic Assessment of the Perth and Peel Regions	1,817	-	-	-	-	-	-
Strategic Transport Evaluation Model	300	300	300	300	300	300	300
TOTAL	7,617	300	300	300	300	300	300

(a) Araluen Botanic Park grant is included in the Service Delivery Agreement with the Department in the 2016-17 Budget, 2016-17 Estimated Actual and 2017-18 Budget Estimate.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS							
Cash assets	300,498	366,802	369,886	424,698	498,460	551,689	606,658
Restricted cash	834	2,823	834	834	834	834	834
Receivables	5,426	2,497	5,426	5,426	5,426	5,426	5,396
Other.....	49,785	27,969	49,785	49,785	49,785	49,785	49,785
Assets held for sale.....	7,105	2,766	7,105	7,105	7,105	7,105	7,105
Total current assets	363,648	402,857	433,036	487,848	561,610	614,839	669,778
NON-CURRENT ASSETS							
Holding account receivables.....	4,739	5,119	5,119	5,499	5,879	6,259	6,639
Property, plant and equipment.....	514,841	641,966	536,763	568,038	588,588	629,305	670,056
Intangibles	23,821	17,940	23,821	23,821	23,821	23,821	23,821
Total non-current assets	543,401	665,025	565,703	597,358	618,288	659,385	700,516
TOTAL ASSETS	907,049	1,067,882	998,739	1,085,206	1,179,898	1,274,224	1,370,294
CURRENT LIABILITIES							
Payables.....	2,470	22	2,470	2,470	2,470	2,470	2,470
Other.....	23,125	25,434	23,125	23,125	23,125	23,125	23,125
Total current liabilities	25,595	25,456	25,595	25,595	25,595	25,595	25,595
TOTAL LIABILITIES.....	25,595	25,456	25,595	25,595	25,595	25,595	25,595
EQUITY							
Contributed equity	9,643	14,890	10,243	15,747	21,147	26,547	31,947
Accumulated surplus/(deficit).....	882,193	1,040,337	973,283	1,054,246	1,143,538	1,232,464	1,323,134
Reserves.....	38,306	35,886	38,306	38,306	38,306	38,306	38,306
Other.....	(48,688)	(48,687)	(48,688)	(48,688)	(48,688)	(48,688)	(48,688)
Total equity	881,454	1,042,426	973,144	1,059,611	1,154,303	1,248,629	1,344,699
TOTAL LIABILITIES AND EQUITY	907,049	1,067,882	998,739	1,085,206	1,179,898	1,274,224	1,370,294

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	106,650	103,618	101,617	100,128	105,347	107,846	110,407
Capital appropriation.....	18,290	6,000	6,000	5,504	5,400	5,400	5,400
Net cash provided by State Government.....	124,940	109,618	107,617	105,632	110,747	113,246	115,807
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Grants and subsidies.....	(7,617)	(300)	(300)	(300)	(300)	(300)	(300)
Supplies and services.....	(188)	-	-	-	(103)	(56)	(113)
Accommodation.....	(70)	-	-	-	-	-	-
Other payments.....	(53,701)	(48,383)	(47,123)	(49,568)	(48,496)	(48,891)	(49,229)
Receipts							
Sale of goods and services.....	12,904	13,362	13,362	10,379	10,608	10,873	11,139
GST receipts.....	6,693	3,330	3,330	3,330	3,330	3,330	3,330
Other receipts.....	17,786	15,850	15,850	15,140	16,152	16,874	16,186
Net cash from operating activities.....	(24,193)	(16,141)	(14,881)	(21,019)	(18,809)	(18,170)	(18,987)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(106,933)	(42,823)	(43,348)	(44,801)	(36,676)	(46,847)	(46,851)
Proceeds from sale of non-current assets.....	31,110	20,000	20,000	15,000	18,500	5,000	5,000
Net cash from investing activities.....	(75,823)	(22,823)	(23,348)	(29,801)	(18,176)	(41,847)	(41,851)
NET INCREASE/(DECREASE) IN CASH HELD.....							
	24,924	70,654	69,388	54,812	73,762	53,229	54,969
Cash assets at the beginning of the reporting period.....	276,408	298,971	301,332	370,720	425,532	499,294	552,523
Cash assets at the end of the reporting period.....	301,332	369,625	370,720	425,532	499,294	552,523	607,492

(a) Full audited financial statements are published in the agency's Annual Report.

Agency Special Purpose Account Details

METROPOLITAN REGION IMPROVEMENT ACCOUNT

Account Purpose: This account was established in December 1959 under the *Metropolitan Region Improvement Tax Act 1959* to provide funds for the Commission to manage the Metropolitan Region Scheme.

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000
Opening Balance.....	262,185	285,149	293,052	348,340
Receipts:				
Appropriations.....	97,897	97,960	95,959	94,572
Other.....	56,481	36,215	27,557	30,306
	416,563	419,324	416,568	473,218
Payments.....	123,511	64,483	68,228	63,585
CLOSING BALANCE.....	293,052	354,841	348,340	409,633

Western Australian Land Authority

Part 22 Minister for Transport; Planning; Lands

Asset Investment Program

The Western Australian Land Authority (LandCorp) is the State Government's land and property development agency.

A key objective for LandCorp is to realise the potential of land and infrastructure development for all Western Australians. This is achieved by delivering diversity and choice in housing across new and revitalised residential and economic centres throughout the State. Areas of responsibility include the identification, design and delivery of a range of strategic and complex precinct scale developments and of priority State Government projects. Where possible, LandCorp partners with the private sector to share skill sets, to stimulate the economy and generate employment opportunities.

The planned Asset Investment Program over the forward estimates of \$912.9 million is targeted towards achieving project milestones (such as securing key approvals to enable future land releases, or actual land release to the market) to meet the needs of communities throughout Western Australia. Major projects include:

- \$143.2 million will be invested in the Economic and Employment Lands program. This program provides land and infrastructure for strategic, special and general industries throughout the State to facilitate economic growth, business investment, sector diversification and employment. There are a number of significant projects within this program including: Western Trade Coast (comprising of the Kwinana Industrial Area, the Australian Marine Complex, Latitude 32 Industry Zone and Rockingham Industrial Zone), Meridian Park (Neerabup), Crossroad Industrial Estate (Forrestdale) and Anketell (Karratha).
- \$413.5 million will be invested in the Metropolitan program to provide land for commercial investment in centres of activity, urban renewal and infill projects throughout Perth. The program enables people to invest in new homes in master planned estates which integrate town centres, business and residential land within one location. Major projects in the Metropolitan program include: Cockburn Central West, Cockburn Coast Redevelopment, Alkimos City Centre, Claremont North East Redevelopment, Jolimont Redevelopment, Murdoch Activity Centre and Shenton Park Health Campus Redevelopment. Also within the Metropolitan program:
 - \$34.7 million will be used for the Ocean Reef development. In 2017-18, works will begin on the Ocean Reef Marina election commitment, that will deliver a marina at Ocean Reef including a family beach, breakwaters, boat ramps, trailer parking, lookout point and fishing access. The marina will encompass up to 12,000 square metres of retail and commercial space, 1,000 residences, more than 550 boat pens and eight hectares of public open space, including play areas and landscaped boardwalks. Provision will also be made for sea rescue facilities and a helipad.
- \$356.2 million will be invested through the Regional program to create land to meet the needs of regional Western Australia and span the residential, industrial and commercial property sectors of local communities. Projects in the Regional program include the McLarty Explosives Reserve, Port Hedland Spoilbank Marina, Port Hedland Former Hospital Site Remediation, Pilbara Cities, Broome, Bunbury and Albany Middleton Beach. Also within the Regional program:
 - \$45.2 million will be used for the continuation of works on the Peel Business Park, Nambeelup (PBPN) election commitment. PBPN will be an industrial precinct comprising 1,000 hectares of land in Nambeelup for agricultural and industrial businesses; and
 - \$4.3 million will be used for the development of a business case for the remaining stage of the Transforming Bunbury's Waterfront project, consistent with the Government's election commitment.

There is also targeted investment in a number of communities through the Regional Development Assistance program to meet the residential and industrial land needs of local economies encouraging growth and attracting private investment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-17 \$'000	2016-17 Estimated Expenditure \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
WORKS IN PROGRESS							
Development of Land							
Economic and Employment Land Program							
Industry and Infrastructure Acquisition and Development ...	1,144,488	1,001,308	19,822	40,957	31,888	32,961	37,374
Metropolitan Program							
Perth and Peel Land Acquisition and Development	1,455,467	1,076,649	71,218	85,795	114,271	111,393	67,359
Regional Program							
Election Commitment - Peel Business Park,							
Nambeelup ^(a)	45,211	2,000	2,000	8,186	28,425	6,600	-
Regional Land Acquisition and Development	1,735,454	1,538,687	50,849	59,376	92,702	30,510	14,179
NEW WORKS							
Development of Land							
Metropolitan Program							
Election Commitment - Ocean Reef Marina	34,676	-	-	200	200	6,822	27,454
Regional Program							
Election Commitments							
Transforming Bunbury's Waterfront - Stage 3 ^(a)	4,250	-	-	1,750	2,500	-	-
Port Hedland Spoilbank Marina	112,000	-	-	-	41,300	20,000	50,700
Total Cost of Asset Investment Program.....	4,531,546	3,618,644	143,889	196,264	311,286	208,286	197,066
FUNDED BY							
Funding Included in Department of Treasury							
Administered Item			-	-	40,000	6,522	27,154
Asset Sales.....			20,000	-	-	-	-
Borrowings.....			90,771	56,707	86,757	55,582	19,911
Internal Funds and Balances.....			(2,817)	115,780	136,243	119,299	99,019
Drawdowns from Royalties for Regions Fund ^{(b) (c)}			35,935	23,777	48,286	26,883	50,982
Total Funding.....			143,889	196,264	311,286	208,286	197,066

(a) Funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

(c) Country Local Government Fund.

Division 45 Western Australian Land Information Authority

Part 22 Minister for Transport; Planning; Lands

Appropriations, Expenses and Cash Assets

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 84 Net amount appropriated to deliver services	29,216	31,029	31,029	31,436	31,793	31,869	31,556
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	328	337	337	337	337	337	337
- Transfer of Land Act 1893	35	-	225	-	-	-	-
Total appropriations provided to deliver services.....	29,579	31,366	31,591	31,773	32,130	32,206	31,893
TOTAL APPROPRIATIONS	29,579	31,366	31,591	31,773	32,130	32,206	31,893
EXPENSES							
Total Cost of Services.....	152,820	141,314	136,647	144,717	133,484	132,367	133,088
Net Cost of Services ^(a)	23,334	5,703	5,256	18,483	(6,102)	(29,964)	(27,785)
CASH ASSETS ^(b)	8,854	68,081	12,033	11,259	10,008	10,840	9,533

(a) Represents Total Cost of Services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

Spending Changes

Recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since the publication of the 2016-17 Pre-election Financial Projections Statement on 9 February 2017, are outlined below:

	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
2016-17 Estimated Outturn ^(a) ^(c)	(17,491)	(953)	-	-	-
Freeze Salaries and Allowances Tribunal Determined Salaries	-	(10)	(19)	(28)	(28)
Revision to Indexation for Non-Salary Expenses	-	(97)	(189)	(288)	(392)
Strategic Development Plan (2017-18 to 2020-21) ^(b) ^(c)	349	13,173	3,739	(4,329)	(7,525)

(a) The reduction in expenditure in 2016-17 resulted from expenditure containment strategies put in place in response to decreasing revenue expectations as a consequence of the continued softening of the property market and the impact on land titles management activity.

(b) The change in expenditure results from the implementation of a new business operating model as part of the agency's internal reform program and the subsequent savings expected to be realised across the forward estimates.

(c) These changes exclude National Tax Equivalent Regime and dividends.

Significant Issues Impacting the Agency

- The Western Australian Land Information Authority (Landgate) is progressing strata title reform to support more housing options for Western Australia's growing population. Cabinet has approved drafting of the Strata Titles Bill and Community Titles Bill that comprise these reforms and Landgate is working with the Parliamentary Counsel's Office to complete the Bills in 2018. Landgate is also working to deliver changes to business systems and processes impacted by the legislative changes and will continue an education campaign to keep industry and the general public informed of the changes to the legislation.
- With the State economy experiencing significant financial challenges, the Government continues to implement measures to contain expenditure and ensure the most efficient and effective delivery of services. Further, the softening of the economy and subdued property market in Western Australia has impacted Landgate's revenue outlook. In response to the difficult trading conditions, Landgate will continue to manage expenditure and improve efficiency and effectiveness by completing system, process and structural reforms through its business improvement program. In addition, Landgate will seek to grow and diversify its revenue streams through its investments and commercial activities to ensure it delivers increasing financial returns to the State.
- The land registry sector is experiencing disruptive changes as it moves from manual, paper based process to electronic conveyancing and, in some jurisdictions, privatised service delivery. Several states are moving to outsource their land registry functions through concession models, with two, New South Wales and South Australia, already having done so. Landgate's subsidiary company Advara will continue to seek opportunities to provide its new land registry platform (NLR™) in other jurisdictions, as they transition to a digital and automated processing environment.
- Landgate's SPUR (our location and innovative hub) capability will continue to lead implementation of the State Government's Open Data Policy. The policy looks to improve the management and use of the public sector's data assets, improving public sector efficiency by reducing duplication, cutting costs and facilitating data driven business enterprises to broaden Western Australia's economic diversity. Western Australia's open data portal, www.data.wa.gov.au, contains hundreds of public sector datasets and is enabled by Landgate's Shared Location Information Platform which provides access to an array of government location based data. Landgate will continue to collaborate across government to drive greater data sharing through www.data.wa.gov.au providing the tools, support and encouragement to assist other agencies to comply with the policy and deliver benefits to the State.
- This year, an independent review of Landgate's enabling legislation, the *Land Information Authority Act 2006* is being undertaken. The review will assess the effectiveness of Landgate's operations over the last five years and provide recommendations for its future. The review report is due to be tabled in Parliament by November 2017 and the recommendations will inform Landgate's future activities and strategic direction.

Outcomes, Services and Key Performance Information

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goals	Desired Outcomes	Services
Sustainable Finances: Responsible financial management and better service delivery.	The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land.	1. Land Information
	Independent valuations support government's collection of rates and taxes and management of property assets.	2. Valuations
Future Jobs and Skills: Grow and diversify the economy, create jobs and support skills development.	Coordinated capture and access to the State's location information.	3. Access to Government Location Information

Service Summary ^(a)

Expense	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual \$'000	Budget \$'000	Estimated Actual \$'000	Budget Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000
1. Land Information	114,891	106,739	94,851	99,276	92,333	91,016	91,928
2. Valuations	30,560	27,897	34,115	36,745	32,738	32,949	33,036
3. Access to Government Location Information ...	7,369	6,678	7,681	8,696	8,413	8,402	8,124
Total Cost of Services	152,820	141,314	136,647	144,717	133,484	132,367	133,088

(a) The above Service Summary reflects Landgate as a single entity and does not include Landgate consolidated with its subsidiary Advara Limited of which Landgate owns 78%. It is expected financial forward estimates will be available for the Consolidated Landgate Group during the 2017-18 Mid-year Review.

Outcomes and Key Effectiveness Indicators ^(a)

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Outcome: The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land:					
The extent to which the currency and relevance of the Land Information Databases meet the needs of the Western Australian community	99%	100%	52%	100%	1
Claims against registered interests as a result of fraud, negligence or errors, settled by the Crown.....	nil	nil	nil	nil	
Outcome: Independent valuations support government's collection of rates and taxes and management of property assets:					
International standards for accuracy and uniformity of rating and taxing values are met:					
Median Ratio Test:					
Gross Rental Value	91.96%	>92.5%	92%	>92.5%	
Unimproved Value.....	91.58%	>92.5%	91.95%	>92.5%	
Coefficient of Dispersion:					
Gross Rental Value	4.6%	<7%	3.98%	<7%	
Unimproved Value.....	4.89%	<15%	6.32%	<15%	
Adjustments of rating and taxing values as a result of objections and appeals as a percentage of total values in force	0.02%	<0.2%	<0.02%	<0.2%	
Outcome: Coordinated capture and access to the State's location information:					
Overall satisfaction with the capture of, access to and useability of Government Location Information.....	71%	80%	72%	80%	2
Strategic Capture:					
Percentage increase in the number of requests submitted by agencies (manually and on-line) requesting data capture through the Capture WA Program.....	56%	5%	-15%	-4%	3
Enhanced Access:					
Percentage increase in the total volume of data delivered (pages viewed) through Shared Location Information Platform (SLIP) ^(b)	100%	10%	-7%	16%	4
Percentage increase in the number of datasets available through SLIP	12%	5%	5%	10%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The 2015-16 Actual forms the base year for the revised Outcome Based Management measurement methodology and hence is reported as 100% for this key effectiveness indicator.

Explanation of Significant Movements

(Notes)

- The extent to which the currency and relevance of the Land Information Databases meet the needs of the Western Australian community is below the 2016-17 Budget as a result of the low levels of property related activity and reduced customer demand for some products.
- The overall satisfaction with the capture of, access to and useability of Government Location Information is below the 2016-17 Budget largely as a result of the change in technology affecting customer satisfaction. However, it is understood that customer sentiment is changing and the 2017-18 Budget Target will be met.
- The number of requests submitted by agencies (manually and on-line) requesting data capture through the Capture WA program has fallen during 2016-17 when compared to the 2015-16 Actual as a result of lower project activity. It is expected that the demand for data capture in 2017-18 will experience a small reduction relative to 2016-17 levels due to new investment in public infrastructure in Western Australia.
- The total volume of data delivered (pages viewed) through SLIP has declined in 2016-17 when compared to the 2015-16 Actual due to the change in technology resulting in negative growth. Customer usage data is currently showing increases in consumption due to the establishment of the new platform. This trend is expected to continue in the 2017-18 Budget Target resulting in an expected growth in the volume of data delivered.

Services and Key Efficiency Indicators

1. Land Information

Information about land ownership, land boundaries and geographic features is collected, recorded and made available for use by government, business and the community.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	114,891	106,739	94,851	99,276	1
Less Income.....	110,607	112,201	109,159	110,434	
Net Cost of Service.....	4,284	(5,462)	(14,308)	(11,158)	
Employees (Full Time Equivalents).....	400	379	379	361	2
Efficiency Indicators					
Average Cost per Land Registration Action.....	\$40.51	\$39.59	\$34.63	\$37.99	3
Average Cost per Land Information Action.....	\$23.36	\$24.24	\$31.55	\$33.67	3

Explanation of Significant Movements

(Notes)

- The decrease in the Total Cost of Service from the 2015-16 Actual to the 2016-17 Estimated Actual has resulted from the agency transitioning to a new business operating model as part of the internal reform program and expenditure containment strategies in response to decreasing revenue expectations. The increase in the Total Cost of Service in the 2017-18 Budget Target is a consequence of higher costs associated with cloud based services in lieu of costs of in-house application development and expenditure related to the continuing transition to a new business operating model.
- Automation of registration processes will allow Landgate to reduce its overall Full Time Equivalent numbers relative to the 2015-16 Actual.
- The 2016-17 Estimated Actual and 2017-18 Budget Target Average Cost per Land Information Action and 2017-18 Budget Target Average Cost per Land Registration Action are expected to increase as a consequence of the agency continuing its transition to a new business operating model as part of the internal reform program.

2. Valuations

An impartial valuation and property consultancy service.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	30,560	27,897	34,115	36,745	1
Less Income.....	18,367	23,410	22,024	15,800	2
Net Cost of Service.....	12,193	4,487	12,091	20,945	
Employees (Full Time Equivalents).....	205	204	204	179	3
Efficiency Indicator					
Average Cost per Valuation.....	\$18.12	\$14.53	\$17.38	\$25.55	2

Explanation of Significant Movements

(Notes)

- The increase in the Total Cost of Service in the 2017-18 Budget Target and 2016-17 Estimated Actual has resulted from the agency transitioning to a new business operating model as part of the internal reform program. From 2018-19, Total Cost of Service is expected to reduce as completion of the reform program leads to the realisation of savings.
- The nature of the Gross Rental Value General Metropolitan Triennial Program (Metropolitan Revaluation Program) causes fluctuations in income and the Average Cost per Valuation. The 2017-18 year is the first year of the triennial program and hence attracts the lowest level of income and activity compared to the 2016-17 year, which was the final year of the previous triennial program.
- Improved efficiency in valuation processes will allow Landgate to reduce its Full Time Equivalents from the 2016-17 Estimated Actual.

3. Access to Government Location Information

Effective access to land and location information can be demonstrated by improved data capture, access and useability of location information.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service.....	\$'000 7,369	\$'000 6,678	\$'000 7,681	\$'000 8,696	1
Less Income.....	512	-	208	-	
Net Cost of Service.....	6,857	6,678	7,473	8,696	
Employees (Full Time Equivalents).....	17	16	16	16	
Efficiency Indicators					
Average Cost of Coordinating the Capture WA Program per Request for Capture.....	\$3,584	\$3,558	\$5,042	\$5,930	2
Average Cost per Pages Viewed of Information Delivered through SLIP.....	\$0.53	\$0.55	\$0.57	\$0.55	

Explanation of Significant Movements

(Notes)

1. The 2016-17 Estimated Actual and 2017-18 Budget Target Total Cost of Service is higher than the 2016-17 Budget as a result of the agency transitioning to a new business operating model as part of the internal reform program.
2. The 2016-17 Estimated Actual and 2017-18 Budget Target Average Cost of Coordinating the Capture WA Program per Request for Capture is higher than the 2016-17 Budget as a result of a decrease in the number of requests received and increase in costs as a consequence of the agency transitioning to a new business operating model resulting in a higher average cost of program delivery.

Asset Investment Program

In 2017-18 the Asset Investment Program will total \$15.6 million. This will ensure that services are increasingly delivered in an online environment where sharing and integration of information across agencies, industry and academia continues to be developed. The investment also supports the reform of the *Strata Titles Act 1985*, Landgate's innovation program and the mandatory reporting to the Australian Taxation Office of a National Register of Foreign Ownership of Land Titles, which is funded by the Commonwealth Government.

The investment in newer technologies seeks to provide service delivery efficiencies and to support the business including automation opportunities using digital data. This includes the redevelopment of core service delivery and supporting systems using new technologies, cloud services and software as a service where possible.

The increased efficiency in delivering products and services in the future will also generate new revenue opportunities and continue to optimise the Government's land information asset.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-17 \$'000	2016-17 Estimated Expenditure \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2016-17 Program.....	3,273	3,273	3,273	-	-	-	-
Business Reform Initiatives - 2016-17 Program.....	11,580	11,580	11,580	-	-	-	-
Location Infrastructure - 2016-17 Program.....	1,400	1,400	1,400	-	-	-	-
Products and Services - 2016-17 Program.....	2,872	2,872	2,872	-	-	-	-
NEW WORKS							
Asset Replacement							
2017-18 Program.....	1,080	-	-	1,080	-	-	-
2018-19 Program.....	1,160	-	-	-	1,160	-	-
2019-20 Program.....	2,080	-	-	-	-	2,080	-
2020-21 Program.....	2,480	-	-	-	-	-	2,480
Business Reform Initiatives							
2017-18 Program.....	11,475	-	-	11,475	-	-	-
2018-19 Program.....	10,900	-	-	-	10,900	-	-
2019-20 Program.....	6,460	-	-	-	-	6,460	-
2020-21 Program.....	7,812	-	-	-	-	-	7,812
Location Infrastructure							
2017-18 Program.....	1,671	-	-	1,671	-	-	-
2018-19 Program.....	1,768	-	-	-	1,768	-	-
2019-20 Program.....	1,637	-	-	-	-	1,637	-
2020-21 Program.....	1,438	-	-	-	-	-	1,438
Products and Services							
2017-18 Program.....	1,418	-	-	1,418	-	-	-
2018-19 Program.....	438	-	-	-	438	-	-
2019-20 Program.....	1,044	-	-	-	-	1,044	-
2020-21 Program.....	360	-	-	-	-	-	360
Total Cost of Asset Investment Program.....	72,346	19,125	19,125	15,644	14,266	11,221	12,090
FUNDED BY							
Commonwealth Grants.....			1,149	-	-	-	-
Drawdowns from the Holding Account.....			5,774	4,666	3,804	5,212	5,909
Internal Funds and Balances.....			12,202	10,978	10,462	6,009	6,181
Total Funding.....			19,125	15,644	14,266	11,221	12,090

Financial Statements

Income Statement

Expenses

The 2017-18 Budget Estimate Total Cost of Services of \$144.7 million is \$8.1 million (5.9%) higher than the 2016-17 Estimated Actual. This is mainly a result of contract related costs for the finalisation of the internal reform program and higher costs associated with cloud based services in lieu of costs of in-house application development and onsite storage hardware.

Income

Total income in the 2017-18 Budget Estimate is \$5.2 million or 3.9% lower than the 2016-17 Estimated Actual due largely to a one-off \$7.3 million gain on dilution of Landgate's investment recognised in 2016-17 following a recent capital raising by Property Exchange Australia (PEXA Ltd), in which Landgate did not participate. Also, the cyclical nature of the Metropolitan Revaluation Program causes fluctuations in income, with 2017-18 being the first year of the triennial cycle resulting in the lowest level of revenue for valuation activity.

Statement of Financial Position

Equity is expected to increase by \$4.2 million in the 2017-18 Budget Estimate. This results from a reduction of \$4.7 million in liabilities and \$0.4 million in total assets.

The decrease in liabilities is due largely to the ongoing repayment of the Midland building finance lease liability, whilst the reduction in assets relates mainly to the lower level of receivables as a consequence of the cyclical nature of the Metropolitan Revaluation Program.

Statement of Cashflows

The 2017-18 Budget Estimate closing cash assets balance of \$11.3 million is \$0.8 million lower than the 2016-17 Estimated Actual. The cash assets reported in the Statement of Cashflows represents the cash balance held by the agency.

Operating receipts are higher than the 2016-17 Estimated Actual mainly due to receipts for 2016-17, the third and final year of the triennial Metropolitan Revaluation Program, being received in 2017-18. Payments for supplies and services are higher than the 2016-17 Estimated Actual as a result of contract related costs for the finalisation of the internal reform program and costs associated with cloud-based services.

Payments for investing activities in the 2017-18 Budget Estimate is higher than the 2016-17 Estimated Actual as a result of cash invested in higher yielding facilities.

INCOME STATEMENT ^{(a) (b)}
(Controlled)

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	86,536	72,100	68,996	70,174	64,341	64,763	65,023
Grants and subsidies ^(d)	109	16	109	109	109	109	110
Supplies and services	31,693	34,066	32,865	38,308	39,558	38,795	39,089
Accommodation	4,057	3,936	4,094	5,175	3,761	3,893	3,920
Depreciation and amortisation	11,481	16,356	12,739	14,578	14,875	14,432	14,779
Other expenses.....	18,944	14,840	17,844	16,373	10,840	10,375	10,167
TOTAL COST OF SERVICES	152,820	141,314	136,647	144,717	133,484	132,367	133,088
Income							
Sale of goods and services.....	123,692	131,684	118,908	120,762	129,771	140,923	139,327
Grants and subsidies.....	98	-	2,036	766	150	150	150
Other revenue.....	5,696	3,927	10,447	4,706	9,665	21,258	21,396
Total Income.....	129,486	135,611	131,391	126,234	139,586	162,331	160,873
NET COST OF SERVICES	23,334	5,703	5,256	18,483	(6,102)	(29,964)	(27,785)
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	29,579	31,366	31,591	31,773	32,130	32,206	31,893
Resources received free of charge	412	700	700	420	440	460	480
Royalties for Regions Fund: Regional Community Services Fund	112	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	30,103	32,066	32,291	32,193	32,570	32,666	32,373
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	6,769	26,363	27,035	13,710	38,672	62,630	60,158
Income tax benefit/(expense)	(2,408)	(7,902)	(8,110)	(4,113)	(11,602)	(18,789)	(18,047)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER INCOME TAX EQUIVALENTS	4,361	18,461	18,925	9,597	27,070	43,841	42,111

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statements should be read according to the note provided under the Service Summary table.

(c) The Full Time Equivalents for 2015-16 Actual, 2016-17 Estimated Actual and 2017-18 Budget Estimate are 622, 599 and 556 respectively. In some cases the figures for 2015-16 and 2016-17 may differ from previously published figures due to changes in calculation methodology.

(d) Refer to the Details of Controlled Grants and Subsidies table below for further information.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Land Surveyors Licensing Board ^(a)	24	16	29	29	29	29	30
Other Grants and Subsidies	85	-	80	80	80	80	80
TOTAL	109	16	109	109	109	109	110

(a) This amount represents a grant paid by Landgate to the Land Surveyors Licensing Board (the Board). The Board is an affiliated body but is not subject to the operational control of Landgate and reports to Parliament separately.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS							
Cash assets ^(b)	8,847	67,832	11,778	10,760	9,287	9,894	8,361
Restricted cash	7	7	7	7	7	7	7
Holding account receivables	5,774	5,676	4,666	3,804	5,212	5,909	14,043
Receivables	9,953	20,826	23,011	10,141	13,989	24,487	10,471
Other	31,452	3,864	22,802	18,118	27,791	18,165	18,213
Total current assets	56,033	98,205	62,264	42,830	56,286	58,462	51,095
NON-CURRENT ASSETS							
Holding account receivables	22,465	22,727	23,737	25,320	25,587	24,981	15,892
Property, plant and equipment	49,619	48,458	47,482	44,890	43,379	43,444	44,230
Intangibles	37,789	42,660	43,780	47,490	49,540	48,029	46,844
Restricted cash	-	242	248	492	714	939	1,165
Other	81,430	42,997	82,890	98,933	105,435	133,896	168,982
Total non-current assets	191,303	157,084	198,137	217,125	224,655	251,289	277,113
TOTAL ASSETS	247,336	255,289	260,401	259,955	280,941	309,751	328,208
CURRENT LIABILITIES							
Employee provisions	12,865	9,616	12,136	11,156	11,156	11,156	11,156
Payables	1,477	981	1,541	1,343	1,728	2,065	2,039
Other	12,838	10,424	13,244	13,571	13,939	14,716	10,637
Total current liabilities	27,180	21,021	26,921	26,070	26,823	27,937	23,832
NON-CURRENT LIABILITIES							
Employee provisions	3,421	3,893	3,421	3,421	3,421	3,421	3,421
Finance Lease	15,857	13,624	12,348	8,535	4,392	-	-
Other	194	186	186	186	186	186	3,030
Total non-current liabilities	19,472	17,703	15,955	12,142	7,999	3,607	6,451
TOTAL LIABILITIES	46,652	38,724	42,876	38,212	34,822	31,544	30,283
EQUITY							
Contributed equity	76,816	76,277	74,397	67,773	63,785	50,684	26,477
Accumulated surplus/(deficit)	107,192	122,992	126,117	135,714	162,784	206,625	248,736
Reserves	16,676	17,296	17,011	18,256	19,550	20,898	22,712
Total equity	200,684	216,565	217,525	221,743	246,119	278,207	297,925
TOTAL LIABILITIES AND EQUITY	247,336	255,289	260,401	259,955	280,941	309,751	328,208

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Cash assets are lower than the 2016-17 Budget due to the reclassification from 'Cash' to financial investments which are reported as 'Other' current and non-current assets.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2015-16	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	24,302	25,428	25,653	26,386	26,651	26,903	26,939
Holding account drawdowns.....	4,072	5,774	5,774	4,666	3,804	5,212	5,909
Royalties for Regions Fund:							
Regional Community Services Fund.....	205	1,095	5	-	-	-	-
Tax equivalent regime.....	(534)	(8,283)	(8,182)	(5,930)	(9,832)	(13,800)	(13,601)
Dividend to Government.....	(5,120)	(510)	(1,309)	(6,624)	(3,988)	(13,101)	(24,207)
Net cash provided by State Government.....	22,925	23,504	21,941	18,498	16,635	5,214	(4,960)
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(90,022)	(72,649)	(69,628)	(71,163)	(64,336)	(64,268)	(64,778)
Grants and subsidies.....	(104)	(16)	(109)	(109)	(109)	(109)	(110)
Supplies and services.....	(31,297)	(34,065)	(32,845)	(38,288)	(39,538)	(38,775)	(39,047)
Accommodation.....	(4,253)	(3,936)	(4,094)	(5,175)	(3,761)	(3,893)	(3,920)
Other payments.....	(17,617)	(17,379)	(16,490)	(17,770)	(16,899)	(15,998)	(15,867)
Receipts							
Grants and subsidies ^(b)	1,750	-	1,750	-	-	-	-
Sale of goods and services.....	121,098	128,070	115,078	131,497	119,325	140,224	150,262
GST receipts.....	5,810	6,544	7,098	7,175	6,499	6,083	6,180
Other receipts.....	4,049	3,927	3,113	4,706	5,012	5,718	6,415
Net cash from operating activities.....	(10,586)	10,496	3,873	10,873	6,193	28,982	39,135
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(16,403)	(19,453)	(19,125)	(15,644)	(14,266)	(11,221)	(12,090)
Other payments.....	(84,984)	-	-	(10,992)	(6,000)	(18,000)	(19,000)
Proceeds from sale of non-current assets.....	3	-	-	-	-	-	-
Other receipts.....	78,957	-	-	-	-	-	-
Net cash from investing activities.....	(22,427)	(19,453)	(19,125)	(26,636)	(20,266)	(29,221)	(31,090)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other payments.....	(3,152)	(3,230)	(3,510)	(3,509)	(3,813)	(4,143)	(4,392)
Net cash from financing activities.....	(3,152)	(3,230)	(3,510)	(3,509)	(3,813)	(4,143)	(4,392)
NET INCREASE/(DECREASE) IN CASH HELD.....	(13,240)	11,317	3,179	(774)	(1,251)	832	(1,307)
Cash assets at the beginning of the reporting period.....	22,094	57,859	8,854	12,033	11,259	10,008	10,840
Net cash transferred to/from other agencies.....	-	(1,095)	-	-	-	-	-
Cash assets at the end of the reporting period ^(c).....	8,854	68,081	12,033	11,259	10,008	10,840	9,533

(a) Full audited financial statements are published in the agency's Annual Report.

(b) This represents funding received from the Commonwealth government to fund the development of systems to support the capture and mandatory reporting of information relating to the foreign ownership of land titles to the Australian Taxation Office.

(c) Cash assets are lower than the 2016-17 Budget due to the reclassification from 'Cash' to financial investments which are reported as 'Other' current and non-current assets.