Minister for State Development; Jobs and Trade

Minister for Tourism; Defence Issues

Minister for Commerce and Industrial Relations; Asian Engagement

Minister for Innovation and ICT; Science

## **Summary of Portfolio Appropriations**

Part 3

Agency	2016-17 Budget \$'000	2016-17 Estimated Actual '000	2017-18 Budget Estimate '000
Jobs, Tourism, Science and Innovation			
- Delivery of Services	145,712	145,127	157,907
Administered Grants, Subsidies and Other Transfer Payments	17,782	17,471	21,983
Capital Appropriation	150	150	150
Total	163,644	162,748	180,040
GRAND TOTAL			
- Delivery of Services	145,712	145,127	157,907
Administered Grants, Subsidies and Other Transfer Payments	17,782	17,471	21,983
- Capital Appropriation	150	150	150
Total	163,644	162,748	180,040

## Division 7 Jobs, Tourism, Science and Innovation

Part 3 Minister for State Development; Jobs and Trade

Minister for Tourism; Defence Issues

Minister for Commerce and Industrial Relations; Asian Engagement

Minister for Innovation and ICT; Science

## Appropriations, Expenses and Cash Assets (a)

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
DELIVERY OF SERVICES Item 9 Net amount appropriated to deliver services (b)	129,032	144,488	143,903	156,931	145,908	147,815	146,773
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	1,205	1,224	1,224	976	976	976	976_
Total appropriations provided to deliver services	130,237	145,712	145,127	157,907	146,884	148,791	147,749
ADMINISTERED TRANSACTIONS Item 10 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	17,575	17,782	17,471	21,983	22,236	22,494	22,759
CAPITAL Item 90 Capital Appropriation	150	150	150	150	150	150	150
TOTAL APPROPRIATIONS	147,962	163,644	162,748	180,040	169,270	171,435	170,658
EXPENSES Total Cost of Services Net Cost of Services (c)  CASH ASSETS (d)	156,293 149,345 34,516	187,227 180,289 24,995	184,472 177,829 30,005	188,696 180,364 29,028	183,556 177,540 27,941	179,413 173,695 27,054	171,769 166,521 26,506

<sup>(</sup>a) The 2015-16 Actual, 2016-17 Budget and 2016-17 Estimated Actual financial data has been recast for comparative purposes due to Machinery of Government changes to amalgamate the Department of State Development, WA Tourism Commission (Tourism WA), transfer of the Innovation function from the Department of Finance and the Office of the Government Chief Information Officer, transfer of the Industry Development function from the Department of Commerce, transfer of International Education from the Department of Education Services and transfer of Overseas Offices and the Office of Science from the Department of the Premier and Cabinet on 1 July 2017.

<sup>(</sup>b) The Department's net amount appropriated to deliver services from the 2016-17 Estimated Actual onwards includes the transfer of appropriation for staff reallocated from the Department of Finance to various agencies in response to changes to government procurement policy.

<sup>(</sup>c) Represents Total Cost of Services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

<sup>(</sup>d) As at 30 June each financial year.

## **Spending Changes**

Recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since the publication of the 2016-17 Pre-election Financial Projections Statement on 9 February 2017, are outlined below:

	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Election Commitments					
Annual Asian Dialogue Conference - Trade and Investment (a)	-	200	200	200	200
Collie Futures Fund	-	1,000	4,000	5,000	5,000
Develop Serviced Land at Shots and Kemerton	-	· -	5,267	5,245	· -
Event Tourism Baseline Funding	-	5,963	3,911	17,692	22,892
Ferguson Valley Wellington Forest Marketing	-	300	-	-	-
Industry Development - Provision for an Industry Participation Plan					
Advisory Service (a)	-	1,018	1,040	1,066	1,093
International Education Strategy	-	-	500	500	500
Minninup Pool Tourist Caravan Park	-	200	300	-	-
New Industries Fund	-	6,746	3,500	3,500	3,000
Office of Defence West	-	-	104	107	109
Promote Western Australia in Asia - Education and Mining Expertise (a)	-	300	300	300	300
Science Industry Fellowships (a)	-	-	300	300	300
Science, Technology, Engineering and Mathematics Advisory Panel (a)	-	250	250	250	250
Study and Site Preparation Plans for a Tech Park in the Northern Suburbs	-	-	200	300	-
Swan Valley Strategy (a)	-	200	200	200	200
The Asian Business House (a)	-	-	250	250	250
Tourism Destination Marketing Baseline Funding	-	-	10,184	13,113	13,205
Other					
2017-18 Streamlined Budget Process Incentive Funding	-	317	-	-	-
Australia China Natural Gas Technology Partnership Fund					
Program Extension (Externally Funded)	430	430	430	429	-
Bunbury to Albany Gas Pipeline - Cessation of Project	-	(3,000)	(1,000)	-	-
Freeze Salaries and Allowances Tribunal Determined Salaries	-	(15)	(29)	(45)	(60)
Return of Surplus Accommodation Appropriations	(989)	(929)	(891)	(763)	-
Revision to Indexation for Non-Salary Expenses	-	-	(331)	(450)	(572)

<sup>(</sup>a) Existing agency spending has been reprioritised to meet some or all of the costs of this commitment.

## Significant Issues Impacting the Agency

- The Department was formed on 1 July 2017 as part of the Government's Machinery of Government changes. The Department comprises of the former Department of State Development, the Industry Development division from the former Department of Commerce, WA Tourism Commission (Tourism WA), and the former Office of Science. It also has responsibility for international education, defence, innovation, Asian engagement and the operation of the State Government's international trade offices.
- The Western Australian economy continues its transition after a decade of extraordinary investment in the resources sector. This transition has contributed to a fall in total employment within the State in 2016, the first decline over a calendar year since 1991. Job prospects improved in the first half of 2017, with a recovery in full-time employment a positive sign.
- The Government is securing the State's long-term energy needs by ensuring LNG exporters also make gas available in the domestic market. In 2016-17, the Department developed new monitoring arrangements for the North West Shelf project companies and undertook negotiations on domestic gas commitments with a number of LNG exporters and project developers. The local market is currently well supplied as a result of contractual commitments between LNG exporters and the Government to make gas available.
- Funding certainty and security for the tourism industry has been achieved with an investment of \$425 million in Destination Marketing and Event Tourism over five years which will enable the Department to plan and activate marketing and event strategies over the longer term.
- Qantas has announced Perth as its new Australian hub for non-stop flights to and from London, beginning in March 2018. This repositions Perth as Australia's western gateway for travellers from Europe. Economic analysis shows potential visitor expenditure from the new service would be up to \$36.4 million per annum. Marketing activity

will be focussed on encouraging stopovers in Perth and dispersal to regional areas. Qantas will consider additional, non-stop routes from Paris and Frankfurt depending on the success of the London route.

- The development of the 60,000-seater Perth Stadium will allow Perth to attract major sporting and entertainment events of a much larger scale than it is currently able to host, and also better capitalise on existing events such as Australian Football League (AFL) games. Tourism WA has secured a Chelsea Football Club match for 2018, game two of the National Rugby League's (NRL) State of Origin Series and a Bledisloe Cup for 2019. Together, these events are conservatively expected to attract 45,000 visitors and deliver \$45 million into the Western Australian economy.
- In May 2017, the Government announced the establishment of the Office of Defence West (Defence West), which works to facilitate, promote and attract new business to the range of specialised manufacturing support services primarily based at the Australian Marine Complex at Henderson. Defence West's role also includes promoting Western Australia's defence sector capability and capacity to deliver the nation's future shipbuilding and submarine programs. The 2017-18 Budget reflects the bringing forward of funding so that Defence West can actively pursue defence contracts this financial year.
- The Government has established a Science, Technology, Engineering and Mathematics (STEM) Advisory Panel chaired by the Chief Scientist. The panel, made up of industry experts, researchers and educators, will develop a State STEM Strategy (the Strategy). The Strategy will map Western Australia's STEM workforce, highlighting strengths and gaps in skills and expertise, and identify STEM growth industries.
- The Department continues to ensure that land and infrastructure is available for future project development, such as Tianqi's lithium processing project at Kwinana. This is achieved, in part, by creating and managing strategic industrial areas throughout Western Australia that are suitable for new industrial activities and supporting multi-user access to strategic infrastructure such as ports and rail.
- The 2017-18 Budget provides for the establishment of an Industry Participation Advisory Service to provide advice and
  assistance in particular to Western Australian small and medium-sized businesses to increase their opportunities to
  compete for Government contracts and to create increased employment opportunities in both regional and metropolitan
  areas.
- The Department has been able to reallocate and reprioritise \$2.75 million of existing project funding over four years to
  fund election commitments promoting Western Australian industry into Asia, including an Asian Business House and
  an annual Asian trade and investment conference.

## **Resource Agreement**

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister for State Development; Jobs and Trade, Minister for Tourism; Defence Issues, Minister for Commerce and Industrial Relations; Asian Engagement, Minister for Innovation and ICT; Science, the Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

The relationship of Ministers to services is shown below.

Responsible Minister	Services
Minister for State Development; Jobs and Trade	Development of Industry Sectors and Facilitate Investment
Minister for Defence Issues	
Minister for Commerce and Industrial Relations; Asian Engagement	
Minister for Innovation and ICT; Science	
Minister for Tourism	2. Destination Marketing
	3. Event Tourism
	4. Tourism Destination Development

## **Outcomes, Services and Key Performance Information**

The Outcomes, Services and Key Performance Information reflect the amalgamation of the Department of State Development, Tourism WA and components from the Departments of Commerce and the Premier and Cabinet due to Machinery of Government changes on 1 July 2017. Where practical, the 2015-16 Actual, 2016-17 Budget and 2016-17 Estimated Actual has been recast for comparative purposes.

## **Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Future Jobs and Skills: Grow and diversify the economy, create jobs and support skills development.	Provide leadership in the development of Western Australian industry sectors to grow the economy and create jobs.	Development of Industry Sectors and Facilitate Investment
	Increased competitiveness and viability of the Western Australia Tourism industry.	Destination Marketing     Event Tourism     Tourism Destination Development

## **Service Summary**

Expense	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Development of Industry Sectors and Facilitate Investment	71,140 45,789 27,524 11,840 156,293	94,072 44,742 32,448 15,965	92,181 49,044 29,101 14,146	88,898 45,620 39,999 14,179	89,782 44,995 39,997 8,782 183,556	87,378 44,990 39,997 7,048 179,413	79,736 44,988 39,997 7,048 171,769

## Outcomes and Key Effectiveness Indicators (a)

	2015-16	2016-17	2016-17 Estimated	2017-18 Budget	Note
	Actual	Budget	Actual	Target	
Outcome: Provide leadership in the development of Western Australian industry sectors to grow the economy and create jobs:					
Extent to which agreed milestones for projects where the Department is the lead agency are achieved within the reporting period	74%	85%	74%	85%	
Extent to which State Agreement proponents comply with their reporting obligations and meet the Agreement objectives	98%	95%	93%	95%	
Outcome: Increased competitiveness and viability of the Western Australia Tourism industry:					
Total dollar amount spent by visitors in Western Australia	\$9 billion	\$9.3 billion	\$10 billion	\$10.3 billion	
Percentage of visitors whose expectations were met or exceeded upon visiting Western Australia	98%	90%	99%	90%	
Value of cooperative marketing funds provided by the tourism industry	\$6.9 million	\$6 million	\$8.7 million	\$6.5 million	1
Direct economic impact of major events sponsorship (b)	33.2 million	\$55 million	\$56.8 million	\$50 million	
Direct media impact of major events sponsorship (b)\$	139.4 million	\$125 million	\$156 million	\$140 million	2

- (a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.
- (b) Effectiveness indicators in relation to economic and media impact of events include the measurement of events where the level of sponsorship is deemed significant or where the event is expected to generate a significant impact. It is not practical or economically feasible to measure the impact of all sponsored events.

#### **Explanation of Significant Movements**

#### (Notes)

- 1. The 2017-18 Budget Target is lower than the 2016-17 Estimated Actual as there has been consolidation and increased competition of tourism trade partners. The indication is that some partners may commit at a lesser rate or are unable to match funding in cash, plus there are a number of agreements for 2017-18 yet to be negotiated.
- 2. Events only with a sponsorship value of \$500,000 or more are included in this measure. The number of events meeting this criteria dropped from 11 in 2016-17 to an estimated nine in 2017-18.

#### Services and Key Efficiency Indicators

#### 1. Development of industry sectors and facilitate investment

Benefits the Western Australian community by facilitating private sector investment and strategic public infrastructure in the State and promoting Western Australia as a source of internationally competitive products and services.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 71,140 5,006	\$'000 94,072 4,500	\$'000 92,181 3,967	\$'000 88,898 5,185	
Net Cost of Service	66,134	89,572	88,214	83,713	
Employees (Full Time Equivalents) (a)	190	193	181	191	
Efficiency Indicators (b) Average Cost per Project Facilitated (c) (d)	465,000 2,168,000	491,500 4,267,600	477,000 1,683,000	n/a n/a	

- (a) Full Time Equivalents reported for 2015-16 Actual, 2016-17 Budget and 2016-17 Estimated Actual have been re-cast on an estimated basis to include comparative Machinery of Government changes.
- (b) Efficiency Indicators for the new agency are under review and will be developed in 2017-18.
- (c) Efficiency Indicators for the 2015-16 Actual, 2016-17 Budget and 2016-17 Estimated Actual are the indicators for the previous Department of State Development only. Efficiency Indicators appropriate to this service, for the new Department of Jobs, Tourism, Science and Innovation will be developed and recommended for inclusion in the 2018-19 Budget.
- (d) The Efficiency Indicators used by the previous Department of State Development do not appropriately reflect the operational outcomes for this service in the new Department of Jobs, Tourism, Science and Innovation. Consequently, no performance indicators have been included in the 2017-18 Budget Target, pending a review and approval of new indicators in time for the 2018-19 Budget process.

#### 2. Destination Marketing

In partnership with the tourism and travel industry, Regional Tourism Organisations, Perth Convention Bureau, Western Australian Indigenous Tourism Operators Council and Tourism Australia, the Department promotes Western Australia as a desirable holiday destination in core intrastate, interstate and international markets and undertakes marketing strategies that maximise the economic benefit to the State.

		_	_		
	2015-16	2016-17	2016-17 Estimated	2017-18 Budget	Note
	Actual	Budget	Actual	Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	45,789	44,742	49,044	45,620	
Less Income	762	427	948	949	
<del>-</del>					
Net Cost of Service	45,027	44,315	48,096	44,671	
Employees (Full Time Equivalents)	50	50	54	54	
Efficiency Indicator Tourism Destination Development Administrative Costs as a Proportion of Total Cost of Services Allocated to Destination Marketing	29%	28%	23%	25%	1

#### **Explanation of Significant Movements**

(Notes)

1. The decrease in the efficiency indicator between the 2016-17 Budget and the 2016-17 Estimated Actual is due to an increase in the Destination Marketing activity budget without a proportional increase in administration costs.

#### 3. Event Tourism

The Department develops, attracts and supports events that generate social and economic benefit to the State, and market Western Australia nationally and internationally.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 27,524 103	\$'000 32,448 560	\$'000 29,101 161	\$'000 39,999 162	1
Net Cost of Service	27,421	31,888	28,940	39,837	
Employees (Full Time Equivalents)	23	23	21	22	
Efficiency Indicator Event Tourism Administrative Costs as a Proportion of Total Cost of Services Allocated to Event Tourism	15%	16%	14%	11%	2

#### **Explanation of Significant Movements**

(Notes)

- 1. The increase between the 2015-16 Actual and the 2016-17 Budget target is mainly due to an underspend in 2015-16 in events funded through the Royalties for Regions (RfR) program, the redirection of uncommitted funds to the Destination Marketing service area in 2015-16 and additional funding provided in 2016-17 for Perth Stadium events marketing. The decrease between the 2016-17 Budget and the 2016-17 Estimated Actual is largely due to the redirection of uncommitted funds to the Destination Marketing service area, the transfer of the Events Marketing function to Destination Marketing, a reduction in expense limit for events funded through the RfR program and a reduction in the level of corporate overheads allocated to Event Tourism. The increase between the 2016-17 Estimated Actual and the 2017-18 Budget Target is the result of the Government's commitment to set Event Tourism baseline funding at \$40 million per annum for five years.
- 2. The decrease between the 2016-17 Budget and the 2016-17 Estimated Actual is due to a decrease in total administrative costs largely from salary savings and a reduction in the level of corporate overheads allocated to Event Tourism. The decrease between the 2016-17 Estimated Actual and the 2017-18 Budget Target is the result of an uplift to Event Tourism funding without a proportional increase in the level of administration costs.

## 4. Tourism Destination Development

This service focuses on tourism supply side issues; working across government and industry to determine the needs of destinations in terms of access, accommodation, attractions and amenities; and facilitating the filling of gaps through private or public investment and policy settings.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 11,840 1,077	\$'000 15,965 1,451	\$'000 14,146 1,567	\$'000 14,179 2,036	1
Net Cost of Service	10,763	14,514	12,579	12,143	
Employees (Full Time Equivalents)	25	25	24	24	
Efficiency Indicator Tourism Destination Development Administrative Costs as a Proportion of Total Cost of Services Allocated to Tourism Destination Development	39%	33%	35%	36%	2

#### **Explanation of Significant Movements**

(Notes)

- 1. The increase between the 2015-16 Actual and the 2016-17 Budget is mainly due to an increase in the RfR-funded Caravan and Camping program, the deferral of 2015-16 expenditure to future years for the Tourism Demand Driver Infrastructure program funded by the Commonwealth Government and an increase to corporate overheads allocated to Tourism Destination Development. The decrease between the 2016-17 Budget and the 2016-17 Estimated Actual is the result of the deferral of Caravan and Camping expenditure to 2017-18.
- 2. The decrease between the 2015-16 Actual and the 2016-17 Budget is due to a higher level of expenditure in 2016-17 without a proportional increase in administration overheads.

## **Asset Investment Program**

The Department's Asset Investment Program of \$1.55 million in 2017-18, includes the Southern Precinct project in addition to asset replacement projects for tourism marketing assets, information technology (IT) equipment and motor vehicles in overseas offices.

The Southern Precinct project has an allocation of \$700,000 for environmental remediation work at Henderson to support the Australian Marine Complex and the industries that operate within the facility.

		Estimated Expenditure to 30-6-17 \$'000		2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
WORKS IN PROGRESS							
Information and Communication Technology Replacement Perth Office	77	27	15	15	15	20	
Overseas Offices		50	10	45	30	25	45
Other Works - Southern Precinct		1,165	723	700	-	-	-
COMPLETED WORKS							
Information and Communication Technology Replacement			400				
Replacement of Multi-function Devices - Perth Office  IT Development and Other Infrastructure	100	100	100	-	-	-	-
2016-17 Asset Replacement Program	309	309	309	_	_	_	_
Regional Tourism Marketing - Regional Films 2016-17		806	806	_	_	_	_
Motor Vehicle Replacement - 2016-17 Program		110	110	-	-	-	-
NEW WORKS							
IT Development and Other Infrastructure							
Asset Replacement							
2017-18 Program		-	-	625	-	-	-
2018-19 Program		-	-	-	625	1.026	-
2019-20 Program 2020-21 Program		-		-	_	1,036	625
Motor Vehicle Replacement	023	_	-	_	_	_	023
2017-18 Program	165	-	-	165	_	-	-
2019-20 Program		-	-	-	-	65	-
2020-21 Program	65	-	-	-	-	-	65
Total Cost of Asset Investment Program	6,668	2,567	2,073	1,550	670	1,146	735
FUNDED BY							
Capital Appropriation			150	150	150	150	150
Drawdowns from the Holding Account			710	700	520	585	585
Internal Funds and Balances			723	700	-	411	-
Drawdowns from Royalties for Regions Fund (a)			490	-	-	-	
Total Funding			2,073	1,550	670	1,146	735

<sup>(</sup>a) Regional Infrastructure and Headworks Fund.

#### **Financial Statements**

The 2015-16 Actual, 2016-17 Budget and 2016-17 Estimated Actual financial data has been recast for comparative purposes due to Machinery of Government changes to amalgamate the Department of State Development, Tourism WA, transfer of the Innovation function from the Department of Finance and the Office of the Government Chief Information Officer, transfer of the Industry Development function from the Department of Commerce, transfer of International Education from the Department of Education Services and transfer of Overseas Offices and the Office of Science from the Department of the Premier and Cabinet on 1 July 2017.

# INCOME STATEMENT (a) (Controlled)

	2015-16	2016-17	2016-17 Estimated	2017-18 Budget	2018-19 Forward	2019-20 Forward	2020-21 Forward
	Actual \$'000	Budget \$'000	Actual \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits (b)	41.040	42,371	44,287	43,222	42.148	41.440	41.928
Grants and subsidies (c)	26,069	41,254	35,816	37,961	30,180	30,170	27,885
Supplies and services	75,726	91,575	89,827	93,897	98,260	96,295	90,349
Accommodation	6,680	6,776	6,334	6,891	6,352	6,507	6,612
Depreciation and amortisation	1,065	1,081	1,072	1,040	1,011	1,006	1,000
Other expenses	5,713	4,170	7,136	5,685	5,605	3,995	3,995
TOTAL COST OF SERVICES	156,293	187,227	184,472	188,696	183,556	179,413	171,769
Income							
Sale of goods and services	1,859	1,792	1,792	1,961	1,961	1,961	1,961
Grants and subsidies	1,502	1,388	1,641	2,295	1,901	1,901	1,901
Other revenue		3,758	3,210	4,076	4,055	3,757	3,287
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Total Income	6,948	6,938	6,643	8,332	6,016	5,718	5,248
NET COST OF SERVICES	149,345	180,289	177,829	180,364	177,540	173,695	166,521
INCOME FROM STATE GOVERNMENT							
Service appropriations	130,237	145,712	145,127	157,907	146,884	148,791	147,749
Resources received free of charge	1,530	1,624	1,794	1,644	1,644	1,644	1,644
Royalties for Regions Fund:							
Regional Community Services Fund	19,862	27,020	27,799	19,550	22,757	17,547	16,770
Regional Infrastructure and Headworks							
Fund	-	3,000	3,000	-	5,267	5,245	-
TOTAL INCOME FROM STATE							
GOVERNMENT	151.629	177,356	177,720	179,101	176,552	173.227	166,163
SURPLUS/(DEFICIENCY) FOR THE	- ,	,	, = -	-, -	- ,	-,	,
PERIOD	2,284	(2,933)	(109)	(1,263)	(988)	(468)	(358)
I LINOU	2,204	(2,955)	(109)	(1,203)	(300)	(400)	(336)

<sup>(</sup>a) Full audited financial statements are published in the agency's Annual Report.

<sup>(</sup>b) The Full Time Equivalents for 2015-16 Actual, 2016-17 Estimated Actual and 2017-18 Budget Estimate are 288, 280 and 291 respectively. In some cases the figures for 2015-16 and 2016-17 may differ from previously published figures due to changes in calculation methodology.

<sup>(</sup>c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

## **DETAILS OF CONTROLLED GRANTS AND SUBSIDIES**

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Australia China Natural Gas Technology							
Partnership Fund	258	-	-	-	-	-	-
Caravan and Camping Grants	2,164	4,549	1,685	1,202	-	-	-
Demand Driver Infrastructure Grants	962	1,388	1,386	1,757	-	-	-
Gorgon Gas CO2 Injection Project	-	100	100	100	100	100	100
Industry Development Grants							
IFSP Government Procurement and							
METRONET (a)	1.095	1.409	1,231	800	800	800	800
Medical Research Centre Fund	110	110	110	110	110	110	110
Oil and Gas Resources Centre	-						
National Energy Resources Australia	_	150	200	250	275	_	_
Other	-	1,749	-	-	_	-	-
Innovation Grants	-	, -	2,051	6,746	3,500	3,500	3,000
Office of Science			,	,	.,	-,	-,
International Centre for Radio Astronomy							
Research	3,000	6,000	6,000	6,500	3,950	5,050	5,000
Other Grants	317	3,694	3,392	932	4,037	3,095	1,360
Pawsey Super Computing Centre	_	4.100	4,100	4.203	4.308	4.415	4,415
SciTech Discovery Centre	8.300	8.500	8,500	8,600	8.600	8.600	8.600
Western Australian Marine Science Institute	3.000	1,950	1,950	2,050	2,000	2,000	2,000
Onslow Social Infrastructure Projects	-,	,	,	,	,	,	,
Macedon	3,005	1,955	1,620	335	_	-	-
Wheatstone	1,819	2,100	1,610	703	200	200	200
Wheatstone Post-end Construction Projects	,	1,500	- 1,515	1,500	1.500	1.500	1,500
Other Industry Grants and Contributions	915	800	719	900	800	800	800
Regional Visitor Centre Grants	1.124	1.200	1.162	1.273	_	-	-
- <u> </u>	.,	- ,_ 30	.,	.,,			
TOTAL	26,069	41,254	35,816	37,961	30,180	30,170	27,885

<sup>(</sup>a) IFSP: Industry Facilitation and Support Program.

## STATEMENT OF FINANCIAL POSITION (a) (Controlled)

	2015-16	2016-17	2016-17 Estimated	2017-18 Budget	2018-19 Forward	2019-20 Forward	2020-21 Forward
	Actual \$'000	Budget \$'000	Actual \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
CURRENT ASSETS							
Cash assets	23,210	19,700	25,318	25,680	25,092	24,703	24,703
Restricted cash	11,306	5,215	4,607	3,184	2,597	2,007	1,459
Holding account receivablesReceivables	475 2,463	475 2,311	475 2,150	512 2,150	546 2,150	580 2,150	608 2,150
Other	5,652	4,276	5,837	5,855	8,020	6,267	6,473
Total current assets	43,106	31,977	38,387	37,381	38,405	35,707	35,393
NON-CURRENT ASSETS							
Holding account receivables	7,295	7.540	7,590	7,625	8.097	8.499	8,901
Property, plant and equipment	41,970	43,437	42.676	43,535	43.616	43.874	43.721
Intangibles	768	452	1.008	1,008	1,008	1,008	1.008
Restricted cash	-	80	80	164	252	344	344
Other	11,473	8,493	9,335	10,477	7,619	6,923	6,233
Total non-current assets	61,506	60,002	60,689	62,809	60,592	60,648	60,207
TOTAL ASSETS	104,612	91,979	99,076	100,190	98,997	96,355	95,600
CURRENT LIABILITIES							
Employee provisions	7,747	7,891	7,799	7,507	7,507	7,507	7,507
Payables	4,220	3,115	3,391	3,216	3,041	2,866	2,691
Other	,	1,204	899	986	1,077	1,259	1,259
Total current liabilities	12,854	12,210	12,089	11,709	11,625	11,632	11,457
NON-CURRENT LIABILITIES							
Employee provisions	1,623	1.673	1.609	1,756	1.756	1.756	1.756
Other		874	897	897	897	897	897
Total non-current liabilities	2,520	2,547	2,506	2,653	2,653	2,653	2,653
TOTAL LIABILITIES	15,374	14,757	14,595	14,362	14,278	14,285	14,110
FOURTY							
EQUITY Contributed equity	122 010	122 604	120 604	76.055	75.024	70 750	70 504
Contributed equity  Accumulated surplus/(deficit) (b)	133,818 (55,721)	132,691 (66,485)	130,681 (57,236)	76,055 (1,263)	75,934 (2,251)	73,753 (2,719)	73,531 (3,077)
Reserves	, , ,	11,016	11,036	11,036	11,036	11,036	11,036
Total equity	89,238	77,222	84,481	85,828	84,719	82,070	81,490
_	·	·	·			·	
TOTAL LIABILITIES AND EQUITY	104,612	91,979	99,076	100,190	98,997	96,355	95,600

<sup>(</sup>a) Full audited financial statements are published in the agency's Annual Report.
(b) The Accumulated deficit 2016-17 Estimated Actual of \$57.2 million is recognised as Contributed equity from 2017-18 onwards to acknowledge the transfer of functions to the new Department of Jobs, Tourism, Science and Innovation.

# STATEMENT OF CASHFLOWS (a) (Controlled)

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Estimate	2018-19 Forward Estimate	2019-20 Forward Estimate	2020-21 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	129,391	144,862	144,277	156,851	145,858	147,770	146,734
Capital appropriation	150	150	150	150	150	150	150
Holding account drawdowns	475	710	710	700	520	585	585
Royalties for Regions Fund:  Country Local Government Fund	_	3,000	_	_	_	_	_
Regional Community Services Fund	20,112	27,020	31,289	19,550	22,757	17,547	16,770
Regional Infrastructure and Headworks							
Fund	-	-	-	-	5,267	5,245	-
Net cash provided by State Government	150,128	175,742	176,426	177,251	174,552	171,297	164,239
CASHFLOWS FROM OPERATING ACTIVITIES Payments							
Employee benefits	(42,421)	(42,288)	(44,204)	(43,135)	(42,057)	(41,258)	(41,928)
Grants and subsidies	(26,280)	(41,264)	(35,816)	(37,961)	(30,180)	(30,170)	(27,885)
Supplies and services	(54,540)	(64,959)	(61,675)	(65,325)	(67,842)	(63,471)	(57,416)
Accommodation	(6,789)	(6,506)	(6,064)	(6,621)	(6,082)	(6,237)	(6,362)
Other payments	(33,852)	(36,875)	(35,834)	(39,064)	(40,376)	(40,447)	(40,536)
Receipts (b)	. ===	4 000					
Grants and subsidies	1,560	1,388	1,641 1,792	2,295	1 061	1 061	- 1,961
Sale of goods and servicesGST receipts	1,832 7,326	1,792 7,348	7,348	1,961 6,247	1,961 5,792	1,961 4,827	4,827
Other receipts		3,758	2,970	3,836	3,815	3,757	3,287
Net cash from operating activities	(149,555)	(177,606)	(169,842)	(177,767)	(174,969)	(171,038)	(164,052)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,714)	(1,583)	(2,073)	(1,550)	(670)	(1,146)	(735)
Proceeds from sale of non-current assets	31	-	-				
Other receipts	583	-	-	860	1,032	3,032	1,032
Net cash from investing activities	(1,100)	(1,583)	(2,073)	(690)	362	1,886	297
CASHFLOWS FROM FINANCING ACTIVITIES							
Other payments	-	-	-	(860)	(1,032)	(3,032)	(1,032)
Net cash from financing activities		-	-	(860)	(1,032)	(3,032)	(1,032)
NET INCREASE/(DECREASE) IN CASH							
HELD	(527)	(3,447)	(4,511)	(2,066)	(1,087)	(887)	(548)
Cash assets at the beginning of the reporting							
period	35,043	28,442	34,516	30,005	29,028	27,941	27,054
Net cash transferred to/from other agencies	-	-	-	1,089	-	-	-
Cash assets at the end of the reporting	24 540	24.005	20.005	20.020	27.044	27.054	20 500
period	34,516	24,995	30,005	29,028	27,941	27,054	26,506

<sup>(</sup>a) Full audited financial statements are published in the agency's Annual Report.

<sup>(</sup>b) A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of some cash receipts by the Department. Refer to the Net Appropriation Determination table below for further information. Other receipts are retained under the authority of other relevant Acts of Parliament.

## NET APPROPRIATION DETERMINATION (a)

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Grants and Subsidies Commonwealth Grants - National Water NPP Revenue - Delivery of Tourism	-	-	255	438	-	-	-
Demand Driver Infrastructure  ONIC Funding Transferred from	1,020	1,388	1,386	1,757	-	-	-
Department of Planning Other Grants	540 -	-	-	100	- -	-	-
Sale of Goods and Services Industry Development Revenue	1,832	1,792	1,792	1,961	1,961	1,961	1,961
GST Receipts GST Receipts	7,326	7,348	7,348	6,247	5,792	4,827	4,827
Other Receipts Interest Receipts Revenue - Other	293 1,612	250 1,569	250 1,809	250 1,436	250 1,422	250 1,365	250 1,324
Onslow Community Development Funds Receipts	1,012	1,509	1,609	1,430	1,422	1,500	1,524
Gorgon CO2 Gas Injection Project Australia China Natural Gas Technology	100	100	100	100	100	100	100
Partnership External Contributions Overseas Offices Revenue	1,042 120	100	430 100	430 120	430 113	429 113	- 113
LNG 18 - Final AcquittalInnovator of the Year - Private Sector	-	-	281	-	-	-	-
Contribution Miscellaneous Receipts	200 342	239	-	-	-	-	
TOTAL	14,327	14,286	13,751	14,339	11,568	10,545	10,075

<sup>(</sup>a) The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

## **DETAILS OF ADMINISTERED TRANSACTIONS**

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
INCOME							
Other							
Appropriations	17,575	17,782	17,471	21,983	22,236	22,494	22,759
Onslow Social and Critical Infrastructure Funds (Wheatstone)	32,985	64,973	64,367	93,044	36,751	500	-
Commonwealth Scientific and Industrial Research Organisation Loan	747	704	688	677	645	645	645
Loan Discount Unwinding Millennium Chemicals	189	217	189	189	189	189	189
-							
TOTAL ADMINISTERED INCOME	51,496	83,676	82,715	115,893	59,821	23,828	23,593
EXPENSES							
Grants to Charitable and Other Public Bodies							
Qantas Hub Infrastructure Onslow Social and Critical Infrastructure	-	-	-	2,800	2,800	2,800	2,800
Funds	32,985	64,973	64,397	93,044	36,751	500	-
Payments to Consolidated Account Interest Received on CSIRO Loan (a)	142	158	158	147	136	136	136
Statutory Authorities Pilbara Ports Authority							
Burrup Port Infrastructure Subsidy Water Corporation	7,839	7,775	8,035	9,102	9,102	9,102	9,102
Burrup Water System Subsidy	9,596	10,007	9,836	10,081	10,334	10,592	10,857
TOTAL ADMINISTEDED EVDENOES	50.500	00.050	00.040	445 474	50.400	00.400	00.005
TOTAL ADMINISTERED EXPENSES	50,562	83,859	83,342	115,174	59,123	23,130	22,895

<sup>(</sup>a) CSIRO: Commonwealth Scientific and Industrial Research Organisation

## **Agency Special Purpose Account Details**

## **AUSTRALIA-CHINA NATURAL GAS TECHNOLOGY PARTNERSHIP FUND**

Account Purpose: The purpose of the fund is to deliver a practical demonstration of the desire of Australia and China to establish genuine and long-term partnerships across the energy sector. It is intended to deliver positive outcomes relevant to the natural gas sector, including LNG, through activities including training and education programs, partnerships, workshops and research. The fund was originally planned to conclude in 2015-16 but following success of the program it has now been extended for a further four years, to end in 2020-21, funded by existing reserves supplemented by additional contributions from the fund's Chinese partners.

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000
Opening Balance	3,532	2,805	2,447	1,421
Receipts: Appropriations Other	300 848	- -	- 199	430
	4,680	2,805	2,646	1,851
Payments	2,233	1,809	1,225	814
CLOSING BALANCE	2,447	996	1,421	1,037