Part 9

Minister for Police; Road Safety

Summary of Portfolio Appropriations

Agency	2016-17 Budget \$'000	2016-17 Estimated Actual '000	2017-18 Budget Estimate '000
Western Australia Police			
 Delivery of Services 	1,298,409	1,308,495	1,336,527
 Capital Appropriation 	44,001	53,531	29,451
Total	1,342,410	1,362,026	1,365,978
GRAND TOTAL			
 Delivery of Services 	1,298,409	1,308,495	1,336,527
 Capital Appropriation 	44,001	53,531	29,451
Total	1,342,410	1,362,026	1,365,978

Division 15 Western Australia Police

Part 9 Minister for Police; Road Safety

Appropriations, Expenses and Cash Assets

	2015-16 Actual ^(a) \$'000	2016-17 Budget ^(a) \$'000	2016-17 Estimated Actual ^(a) \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
DELIVERY OF SERVICES Item 23 Net amount appropriated to deliver services ^(b)	1,221,276	1,293,587	1,303,670	1,331,702	1,333,375	1,335,308	1,350,286
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	4,704	4,822	4,825	4,825	4,825	4,825	4,825
Total appropriations provided to deliver services	1,225,980	1,298,409	1,308,495	1,336,527	1,338,200	1,340,133	1,355,111
CAPITAL Item 97 Capital Appropriation	44,632	44,001	53,531	29,451	17,177	7,067	6,600
TOTAL APPROPRIATIONS	1,270,612	1,342,410	1,362,026	1,365,978	1,355,377	1,347,200	1,361,711
EXPENSES Total Cost of Services Net Cost of Services ^(c) Adjusted Total Cost of Services ^(d)	1,437,469 1,269,516 1,350,602	1,513,835 1,350,910 1,406,451	1,549,808 1,390,405 1,429,933	1,528,238 1,349,958 1,462,360	1,452,733 1,283,467 1,438,321	1,452,177 1,287,461 1,440,174	1,466,631 1,302,793 1,454,535
CASH ASSETS ^(e)	149,374	87,808	78,432	72,203	154,739	235,142	314,843

(a) The 2015-16 Actual, 2016-17 Budget and the 2016-17 Estimated Actual financial data have been recast for comparative purposes due to Machinery of Government changes to amalgamate the Western Australia Police with the Road Safety Commission on 1 July 2017.

(b) The Western Australia Police net amount appropriated to deliver services from the 2016-17 Estimated Actual onwards includes the transfer of appropriation for staff reallocated from the Department of Finance to various agencies in response to changes to government procurement policy.

(c) Represents Total Cost of Services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(d) Adjusted Total Cost of Services excludes Road Trauma Trust Account grants for road safety initiatives delivered by other entities. These grants are considered on an annual basis and contribute to variability in the Total Cost of Services recorded from 2017-18 to 2020-21. For further detail, please see the Total Cost of Services - Reconciliation Table.

(e) As at 30 June each financial year.

Spending Changes

Recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since the publication of the 2016-17 Pre-election Financial Projections Statement on 9 February 2017, are outlined below:

	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Election Commitments					
24 Hour Police Stations	-	-	1,776	1,803	1,830
CCTV Mandurah War Memorial	-	-	350	-	-
Local Projects Local Jobs Grants	-	454	-	-	-
Meth Border Force	-	13,346	21,788	21,377	20,644
Regional Enforcement Unit	-	2,544	5,202	5,332	5,465
Road Trauma Trust Account - Increased Roadside Alcohol and Drug Testing	-	1,183	854	864	875

	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Road Trauma Trust Account					
Alcohol Interlocks Implementation	-	1,165	-	-	-
Coalfields Highway	-	2,565	-	-	-
Community Education Program	-	7,000	-	-	-
Community Grants	-	360	360	360	360
Cranbrook Vehicle Rest Area	-	1,200	-	-	-
Crash Blood Legislation	-	211	225	240	254
Electronic School Zone Sign Project	-	4.000	4,000	4,000	4,000
Enhanced Speed Enforcement Administration Costs (Department of		,	,	,	,
Transport)	-	2,409	2,499	-	-
Impaired Driving Alcohol and Drugs	-	580	682	785	889
Metropolitan Intersection Crash Program	-	10,000		-	-
Road Safety Information Centre	-	1,000	-	-	-
Run-Off Road Crashes Road Improvements	-	18,000	-	-	-
Safer Vehicles Policy, Crash Testing and Data	-	225	225	225	225
Speed Camera Replacement Program	-	855	769	-	-
Strategy, Policy and Research	-	518	-	-	-
Wheatbelt Safety Review - Great Eastern Highway/Great Southern					
Highway	-	1,250	-	-	-
Wheatbelt Safety Review - Toodyay Road	-	17,200	-	-	-
Other		,			
2017-18 Tariffs, Fees and Charges	-	463	463	463	463
Additional Accommodation - Dumas House	-	42	42	43	44
Additional Staff for Australian Criminal Intelligence Commission	-	158	161	162	165
Australia-New Zealand Counter-Terrorism Committee Drill Exercise and					
Training Consumables	-	160	160	160	160
Community Safety Network/Regional Radio Network	-	7,694	7,865	8,015	8.232
Freeze Salaries and Allowances Tribunal Determined Salaries	-	(73)	(146)	(220)	(296)
Information and Communications Technology Optimisation Program	-	3,000	3,000	3,000	3,000
Non-Government Human Services Sector Indexation Adjustment	-	(10)	(10)	(10)	(11)
Police Radio Network - Commonwealth Legislated Radio Frequency Change	-	1,000	1,120	1.180	155
Reflowing Salaries Expense	-	(19,178)	4.554	6.052	12.916
Regional Incentive Scheme	-	1.262	2,500	2,500	2.500
Regional Workers Incentives Allowance Payments	-	(408)	(473)	(569)	2,212
Revision to Indexation for Non-Salary Expenses	-	(3,321)	(6,446)	(9,489)	(12,520)
Salaries - Roe 8 Construction Site	2,307	-			-
South West Leavers Transport Services.	, - , - , -	200	200	200	200

Significant Issues Impacting the Agency

- The crime environment is complex and changing. In order to respond to that challenge, Western Australia Police continues to identify and focus on priority areas. These priorities include:
 - the disruption of the supply of methamphetamine and other drugs entering Western Australia and reducing the distribution in the community;
 - maintaining counter terrorism preparedness in alignment with the national agenda; and
 - focusing traffic enforcement effort on driver behaviour that contributes to fatal and serious crashes, particularly in regional Western Australia.
- Offenders often target the more vulnerable groups within a community. The challenge for Western Australia Police is to develop a clearer focus on victims and those at risk of further harm in order to identify and better support vulnerable communities in an effort to improve resilience, and reduce re-victimisation. This creates an understanding of deeper social issues and implementation mechanisms to remove the barriers to reporting, so as to reduce further harm and re-victimisation in areas such as family violence, child abuse and mental health.
- A significant challenge for Western Australia Police is ensuring that its extensive assets and infrastructure keep pace with the delivery of an agile, efficient and innovative policing service. Areas of priority include:
 - improving connectivity through radio network upgrades;
 - the modernisation and replacement of ageing facilities and assets; and
 - the refresh of technology and systems for continuity of services and to enable improved cyber security.

- There are deeper social issues within the community that contribute towards people being offenders and victims. Combating the fundamental factors that contribute towards crime requires a multi-layered response. Western Australia Police is committed to the development of partnerships in order to identify and address these issues, including engaging with the community and developing inter-agency and other partnerships at all levels, such as the local and national family violence forums and working with multicultural communities. Frontline policing teams continue to work in districts to target high-risk juveniles, support elders and engage local services, such as schools.
- In order to respond within a constantly changing and complex crime environment, Western Australia Police's challenge is to ensure that it has an adaptive, trained and responsive workforce. This is achieved by focusing on the management, planning, attraction, retention, diversity and structure of its workforce.
- The expanse of the metropolitan and regional road network presents challenges. Road safety is an important priority and shared responsibility for Government and the community. The State is guided by its Towards Zero strategy, which is focused on improving results in priority crash types causing the most harm. The key responses are focused on:
 - reducing the number of people killed and seriously injured at intersections;
 - single vehicle run-off road crashes due to impaired driving and speeding; and
 - addressing crashes involving vulnerable road users such as motorcyclists, cyclists and pedestrians.

Education, enforcement, vehicle and road engineering and speed management responses are utilised in a safe system approach for road safety improvement, informed by evidence and monitored through data collection and analysis.

Resource Agreement

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

Outcomes, Services and Key Performance Information

The Outcomes, Services and Key Performance Information reflect the amalgamation of the Western Australia Police and the Road Safety Commission due to Machinery of Government changes on 1 July 2017. Where practical, the 2015-16 Actual, 2016-17 Budget and 2016-17 Estimated Actual have been recast for comparative purposes.

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Strong Communities: Safe communities and supported families.	Contribute to community safety and security.	 Metropolitan Policing Services Regional and Remote Policing Services Specialist Policing Services
	Improve coordination and community awareness of road safety in Western Australia.	4. Road Safety Commission

Service Summary

Expense	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Metropolitan Policing Services Regional and Remote Policing Services Specialist Policing Services Road Safety Commission ^(a)	531,821 380,486 426,276 98,886	553,910 396,216 444,706 119,003	560,119 390,490 462,719 136,480	572,253 398,950 472,743 84,292	566,769 395,127 468,214 22,623	567,827 395,864 469,087 19,399	573,484 399,808 473,760 19,579
Total Cost of Services	1,437,469	1,513,835	1,549,808	1,528,238	1,452,733	1,452,177	1,466,631

(a) Road safety projects and programs delivered by the Western Australia Police and funded via the Road Trauma Trust Account have been eliminated from Service 4 - Road Safety Commission. Service 4 comprises external grants expenditure to other entities and the operational costs of the Road Safety Commission. Road safety projects funded via the Road Trauma Trust Account and delivered by the Western Australia Police are included in Service 3.

Total Cost of Services – Reconciliation Table

Expense	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Total Cost of Services Less:	1,437,469	1,513,835	1,549,808	1,528,238	1,452,733	1,452,177	1,466,631
Road Trauma Trust Account Grants to Other Entities ^(a)	86,867	107,384	119,875	65,878	14,412	12,003	12,096
Adjusted Total Cost of Services	1,350,602	1,406,451	1,429,933	1,462,360	1,438,321	1,440,174	1,454,535

(a) The Western Australia Police distribute Road Trauma Trust Account grants to other State Government agencies, local governments and non-government organisations. These grants are included in Service 4 in the Service Summary Table.

Outcomes and Key Effectiveness Indicators (a)

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Outcome: Contribute to community safety and security:					<u> </u>
Rate of offences against the person (excluding family violence-related offences) per 100,000 people ^(b)	854.3	810	845.7	810	
Rate of offences against property (excluding family violence-related offences) per 100,000 people ^(c)	6,858.7	6,200	6,315.4	6,200	
Percentage of sworn police officer hours available for frontline policing duties	73.6%	75%	74.2%	75%	
Percentage of priority one and two incidents in the metropolitan area responded to within 12 minutes	78.2%	80%	81.6%	80%	
Percentage of priority three incidents in the metropolitan area responded to within 60 minutes	82.8%	80%	82.6%	80%	
Percentage of family and domestic-related incidents where an offender was processed for an offence against the person within seven days	72.3%	75%	78.7%	75%	
Percentage of offences against the person investigations finalised within 60 days	86%	85%	87.6%	85%	
Percentage of offences against property investigations finalised within 30 days	89.5%	90%	90.1%	90%	
Percentage of traffic law enforcement contacts made by police officers that target 'Category A' offences ^(d)	97.7%	90%	97.9%	90%	
The percentage of the community who were 'satisfied' or 'very satisfied' with the service received during their most recent contact with police	84.8%	82%	80.8%	82%	
The percentage of the community who 'agreed' or 'strongly agreed' that they have confidence in police	82.2%	85%	82.3%	85%	
Outcome: Improve coordination and community awareness of road safety in Western Australia:					
Effectiveness of road safety awareness campaigns	79%	70%	70%	70%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) This Key Effectiveness Indicator (KEI) has been amended to: Rate of offences against the person (excluding family violence-related offences) per 100,000 people. This amendment does not affect the calculation of this KEI.

(c) This KEI has been amended to: Rate of offences against property (excluding family violence-related offences) per 100,000 people. This amendment does affect the calculation of this KEI resulting in a reduction in the rate of offences per 100,000 persons. The 2015-16 Actual and 2016-17 Estimated Actual have been recast for comparative purposes.

(d) 'Category A' offences include: driving under the influence of alcohol/drugs, careless/dangerous/reckless driving, non-speed camera speeding offences, no authority to drive/unlicensed vehicle, use of mobile phones whilst driving, and non-wearing of seatbelts/restraints/helmets.

Services and Key Efficiency Indicators

1. Metropolitan Policing Services

General policing services provided by districts within the metropolitan region including: crime prevention, maintaining public order, and responding to and investigating criminal and general incidents.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 531,821 12,704	\$'000 553,910 13,571	\$'000 560,119 12,345	\$'000 572,253 12,157	
Net Cost of Service	519,117	540,339	547,774	560,096	
Employees (Full Time Equivalents)	3,722	3,817	3,880	3,923	
Efficiency Indicator Average Cost of Metropolitan Policing Services per Person in the Perth Metropolitan Area	\$266	\$267	\$277	\$280	

2. Regional and Remote Policing Services

General policing services provided by districts within regional Western Australia including: crime prevention, maintaining public order, and responding to and investigating criminal and general incidents.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 380,486 15,101	\$'000 396,216 17,956	\$'000 390,490 15,094	\$'000 398,950 14,865	
Net Cost of Service	365,385	378,260	375,396	384,085	
Employees (Full Time Equivalents)	1,960	2,011	1,962	1,985	
Efficiency Indicator Average Cost of Regional and Remote Policing Services per Person in Regional Western Australia	\$702	\$718	\$727	\$750	

3. Specialist Policing Services

Specialist policing services include: major crime, serious and organised crime, sex crime, commercial crime, licensing enforcement, forensic, intelligence, traffic enforcement, and counter terrorism and emergency response.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 426,276 24,707	\$'000 444,706 20,822	\$'000 462,719 25,564	\$'000 472,743 26,605	
Net Cost of Service	401,569	423,884	437,155	446,138	
Employees (Full Time Equivalents)	2,564	2,631	2,752	2,783	
Efficiency Indicator Average Cost of Specialist Services per Person in Western Australia	\$168	\$169	\$181	\$184	

4. Road Safety Commission

The objective of this program is to improve coordination and community awareness of road safety in Western Australia.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 98,886 115,441	\$'000 119,003 110,576	\$'000 136,480 106,400	\$'000 84,292 124,653	1
Net Cost of Service	(16,555)	8,427	30,080	(40,361)	
Employees (Full Time Equivalents)	19	28	20	28	3
Efficiency Indicators Percentage of Road Safety Commission Projects Completed on Time Percentage of Road Safety Commission Projects Completed on Budget	92% 100%	90% 95%	90% 95%	90% 95%	

Explanation of Significant Movements

(Notes)

- 1. The increase in Total Cost of Service from the 2016-17 Budget to the 2016-17 Estimated Actual is primarily due to the carryover of \$14 million for regional road projects and \$2.6 million for the installation of Electronic School Zone Signs. The decrease in Total Cost of Service from the 2016-17 Estimated Actual to the 2017-18 Budget Target is primarily due to one-off funding provided in 2016-17 for various road projects and one-off carryover funding of \$16.6 million provided in 2016-17.
- 2. The increase in Income between the 2016-17 Estimated Actual and the 2017-18 Budget Target reflects higher anticipated traffic infringement revenue from additional red light and speed cameras.
- 3. The Road Safety Commission was a standalone agency from 1 July 2015 to 30 June 2017. A significant number of positions were not substantively filled until the second half of 2016-17, resulting in a lower level of Full Time Equivalent employees for the 2016-17 Estimated Actual compared to the 2016-17 Budget.

Asset Investment Program

To support the delivery of services by the Western Australia Police, the planned Asset Investment Program (AIP) for 2017-18 is \$68.1 million. Major projects include:

- Information and Communications Technology (ICT) Optimisation Program Western Australia Police relies heavily on its ICT to deliver services across Western Australia. This includes crucial core infrastructure that underpins '000' call taking, incident tasking and response, radio communications and information services. A rolling program of \$10 million per annum (\$7 million capital investment and \$3 million capital expense) has been allocated to replace critical ICT infrastructure.
- Capel Police Station Capital funding of \$8 million has been allocated towards the construction of a new police facility in Capel. The cost of the project includes land acquisition, planning and construction. The new facility, which will service the Collie-Preston District, is expected to be open to the public in July 2020.
- Meth Border Force Western Australia has the second highest rate of methamphetamine use in Australia. The new mobile Meth Border Force will target drug transit routes and known methamphetamine houses to reduce the supply of methamphetamine into Western Australia. Capital funding of \$5 million in 2017-18 has been allocated to fit-out a new deployment centre and for specialist vehicles and equipment including a mobile x-ray truck.
- Speed Camera Replacement Program Capital funding of \$7.5 million in 2017-18 has been allocated to implement a scheduled procurement and replacement program, funded from the Road Trauma Trust Account. Fifteen red-light and speed cameras, 13 mobile speed cameras and five fixed speed cameras will be replaced over the next two years including installation, testing, gazettal and calibration of the new equipment.
- Police Radio Network: Commonwealth Legislated Radio Frequency Change The Australian Communications and Media Authority has changed the radio frequency range for all Government radio communications. Royalties for Regions funding of \$3.7 million in 2017-18, which includes \$2.7 million for capital investment and \$1 million for capital expense, has been allocated to update 47 analogue sites to maintain radio communication across the Kimberley, Pilbara, Mid West-Gascoyne and Goldfields districts.

The figures in the AIP table include project spending relating to asset investment activities only and exclude related recurrent project expenditure reflected in the Income Statement.

FORMS PERIA INFORMET Feat and Equipment Pluchases - New and Replacement 140 98 72 42 7 7 7 Pietra and Equipment Pluchases - New and Replacement 160 98 72 42 7		Estimated Total Cost \$'000	Estimated Expenditure to 30-6-17 \$'000		2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
CCTV Cameras for Homs								
Fleet and Equipment Registance Program 2015-2018 18,647 12,117 6,416 6,530 - - Community Safety Network - Regional Radio Network 54,562 47,246 9,345 6,843 473 - Community Safety Network - Regional Radio Network 31,682 27,972 7,339 3,890 - - C1 Infrastructure Regional Radio Network 2,938 1,438 1,438 1,500 - - C2 Core Business Systems - Development 2011-2014 36,662 5,564 5,631 5,860 3,550 - - Program 2015-16 to 2015-18 11,661 6,251 5,031 5,860 3,550 - - Disolar Folice Station 5,755 3,755 3,462 2,000 - - - Disolar Folice Station 5,546 4,581 1,806 1,036 -		4.40		70	10			
Information Technology (11) Infrastructure Community Step Network - Registreme Tengram ¹⁰ (11) Infrastructure Registreme Tengram ¹⁰ (12) Core Business Systeme - Development 2011-2015. 56,679 33,879 4,329 1,700 -						-	-	-
Community Safety Network - Regional Radio Network Regional Radio Network Reglacement Program ²⁰		10,047	12,117	0,410	0,000	-	-	-
ICT Infrastructure Replacement and Continuity 31,862 27,972 7,339 3,890 - - - ICT Core Business Systems - Development 2011-2015 35,673 33,979 4,822 1,700 - - - Additions and Alterations to Existing Facilities 2,38 1,438 1,500 - - - Police Facilities Major Returbinemt and Upgrade 5,861 6,251 5,031 5,880 3,550 - - Accommodation Infrastructure Upgrades 36,467 30,510 18,012 4,881 1,116 - - Accommodation Infrastructure Upgrades 36,467 30,510 18,012 4,881 1,116 - - - Corbuston Central Police Station 18,178 16,628 4,067 1,550 - </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
2013-2015	Replacement Program (a)	54,562	47,246	9,345	6,843	473	-	-
LCT Core Business Systems - Development 2011-2015. 35,679 33,979 4,822 1,700 - - Police Facilities Main for to Existing Facilities 1,438 1,438 1,438 1,500 - - Additions and Alterations to Existing Facilities 5,795 3,795 3,620 2,000 - - - Accommodation Infrastructure Upgrades 56,447 30,510 16,012 4,611 - - Balayiar Police Station 5,546 4,508 1,960 1,038 - - - Outpardes 7,844 4,120 1,074 3,794 - - - - Variation Station 18,178 16,628 4,067 1,550 -								
State-wide CCTV Network. 2,938 1,438 1,438 1,500 - - - Additions and Alterations to Existing Facilities 2,938 1,438 1,638 1,500 - - Police Facilities 5,641 6,251 5,031 5,880 3,550 - - Becommodation Infrastment Jugrade 5,646 4,508 1,960 1,038 - - Belguira Pholice Station 5,546 4,508 1,960 1,038 - - Cockture Contral Police Station 16,178 16,628 4,067 1,550 - - Police Station Ligrade Program 2015-2018 7,914 4,120 1,074 3,794 - - - Casodial Facilities Ubgrade Program 2015-2018 7,914 4,120 1,075 - <td></td> <td></td> <td>,</td> <td></td> <td></td> <td>-</td> <td>-</td> <td>-</td>			,			-	-	-
Police Facilities Main Relations to Existing Facilities Additions and Alterations to Existing Facilities Police Facilities Main Relationsmith 5,785 3,795 3,482 2,000 - - Westratia Square Accommodation 5,785 3,795 3,482 2,000 - - - Desist Deficies Station 5,546 4,500 1,560 1,560 - - - Construction Infrastructure Upgrades 18,178 16,628 4,067 1,550 - - - Construction Upgrade Program 2015-2018. 7,914 4,120 1,074 3,744 - - - Road Trauma Trust Account Expansion of Autometed Trafic Enforcement Strategy 6,472 4,687 3,562 7,533 4,574 -						-	-	-
Police Facilities May Refurbishment and Upgrade 5,681 6,251 5,031 5,880 3,550 - - Westralia Square Accommodation 5,795 3,795 3,462 2,000 - - - Dost to Police Station 5,564 4,504 1,900 1,900 1,900 -		2,000	1,100	1,100	1,000			
Program 2015-16 to 2016-19. 15.681 6.251 5.031 5.860 - - Bost to Police Resources 36.487 30,510 18,012 2,000 - - - Accommodation Infrastructure Upgrades 36.487 30,510 18,012 4,861 1,116 - - - New and Replacement Police Facilities 16,628 4,067 1,550 - - - Cackodal socialities Upgrade Program 2015-2018 10,096 7,648 4,511 2,448 - - - Read Traitm Task Account 15,669 3,562 7,533 4,574 - <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>								
Westralia Square Accommodation 5,795 3,795 3,462 2,000 - - - Balajuar Police Station 5,795 3,795 3,612 4,861 1,116 - - Cockbur Contral Police Station 18,178 16,628 4,067 1,550 - - Cockbur Contral Police Station 18,178 16,628 4,067 1,550 - - Custodial Pacificies Upgrade Program 2015-2018 7,914 4,120 1,074 3,794 - - Read Taum Trust Account Replacement Program 2015-2018 10,096 7,648 4,511 2,448 - - Expansion of Automated Traffic Enforcement Strategy 6,472 4,687 3,562 7,533 4,574 - - - Til Infrastructure Core Business Systems Tranche 2 Computer Aided Dispatch (CAD) System 14,665 14,665 5,692 - - - - - New works Fleet and Equipment Replacement Program 2018-2021 21,600 - 7,200 7,200 7,200								
Boost to Police Resources 36.487 30,510 18,012 4,861 1,116 - - Balajuar Police Station 5,546 4,508 1,960 1,038 - - - New and Replacement Police Station 18,178 16,628 4,067 1,550 - - - Police Station Upgrade Program 2015-2018 7,914 4,120 1,074 3,794 -						3,550	-	-
Accommodation Infrastructure Upgrades 36,487 30,510 18,012 4,861 1,116 - - New and Replacement Police Facilities 5,546 4,508 1,960 1,038 - - - New and Replacement Police Facilities 16,178 16,628 4,067 1,550 - - - Custodial Facilities Upgrade Program 2015-2018 7,914 4,120 1,074 3,794 -		5,795	3,795	3,462	2,000	-	-	-
Balajura Police Station 5,546 4,508 1,960 1,038 - - New and Replacement Police Facilities 18,178 16,628 4,067 1,550 - - Police Station Upgrad Program 2015-2018 7,914 4,120 1,074 3,744 - - Police Station Upgrad Program 2015-2018 10,096 7,648 4,511 2,448 - - Road Trauma Trust Account Expansion of Automated Traffic Enforcement Strategy 6,472 4,697 3,562 1,775 - - - Tilnfrastructure Core Business Systems Tranche 2 Computer Aided Dispatch (CAD) System 14,665 14,665 5,892 - - - - Police Facilities Police Station 6,041 1,191 - - - - - Numdiong Police Station 6,041 6,041 1,191 - - - - - - - - - - - - - - - - -		36,487	30,510	18,012	4,861	1,116	-	-
New and Replacement Police Facilities 18,178 16,628 4,067 1,550 - - - Upgrades Custodial Facilities Upgrade Program 2015-2018 7,914 4,120 1,074 3,794 -					· ·	-	-	-
Upgrades 7,914 4,120 1,074 3,794 - - Police Station Upgrade Program 2015-2018 10,096 7,648 4,511 2,448 - - Road Trauma Tust Account Expansion of Automated Traffic Enforcement Strategy 6,472 4,697 3,552 1,775 - - - Speed Camera Replacement Program 15,669 3,562 7,533 4,574 - - - COMPLETED WORKS If Infrastructure Core Business Systems Tranche 2 Computer Aided Dispatch (CAD) System 14,665 14,665 5,892 - <td>New and Replacement Police Facilities</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	New and Replacement Police Facilities							
Custodial Facilities Upgrade Program 2015-2018		18,178	16,628	4,067	1,550	-	-	-
Police Station Upgrade Program 2015-2018 10.096 7,648 4,511 2,448 - - Road Trauma Tust Account Expansion of Automated Traffic Enforcement Strategy 6,472 4,697 3,952 1,775 - - - Speed Camera Replacement Program 15,669 3,562 3,562 7,533 4,574 - - COMPLETED WORKS I'I Infrastructure Core Business Systems Tranche 2 Computer Aided Dispatch (CAD) System 14,665 14,665 5,892 - <td></td> <td>7 01/</td> <td>4 1 2 0</td> <td>1 074</td> <td>3 704</td> <td></td> <td>_</td> <td>_</td>		7 01/	4 1 2 0	1 074	3 704		_	_
Road Trauma Trust Account Expansion of Automated Traffic Enforcement Strategy 6.472 4.697 3.952 1.775 . . Speed Camera Replacement Program 15,669 3.562 3.562 7.533 4.574 . COMELETED WORKS I'Infrastructure Core Business Systems Tranche 2 Computer Aided Dispatch (CAD) System 14,665 14,665 5,892 . . . Police Facilities Arradate Countouse and Police Complex New and Replacement Police Facilities . <			,	,	· ·	-	-	-
Speed Camera Replacement Program 15,669 3,562 7,533 4,574 - COMPLETED WORKS ITInfrastructure Core Business Systems Tranche 2 Computer Aided Dispatch (CAD) System 14,665 14,665 5,892 - </td <td></td> <td>10,000</td> <td>1,010</td> <td>1,011</td> <td>2,110</td> <td></td> <td></td> <td></td>		10,000	1,010	1,011	2,110			
COMPLETED WORKS I'l Infrastructure Core Business Systems Tranche 2 - </td <td></td> <td></td> <td></td> <td>3,952</td> <td>1,775</td> <td>-</td> <td>-</td> <td>-</td>				3,952	1,775	-	-	-
IT Infrastructure Core Business Systems Tranche 2	Speed Camera Replacement Program	15,669	3,562	3,562	7,533	4,574	-	-
IT Infrastructure Core Business Systems Tranche 2								
Computer Aided Dispatch (CAD) System. 14,665 14,665 5,892 - <								
Police Facilities Armadale Courthouse and Police Complex Planning and Land Acquisition 5,200 5,200 167 - - - Mundiging Police Station 6,041 6,041 1,191 - - - - NEW WORKS Fleet and Equipment Purchases - New and Replacement Fleet and Equipment Replacement Program 2018-2021 21,600 - - 7,200 7,200 7,200 7,000 1,050 </td <td></td> <td>14,665</td> <td>14,665</td> <td>5,892</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>		14,665	14,665	5,892	-	-	-	-
Armadale Courthouse and Police Complex 5,200 5,200 167 - - - New WorkS Fleet and Equipment Purchases - New and Replacement - <td></td> <td>,</td> <td></td> <td>,</td> <td></td> <td></td> <td></td> <td></td>		,		,				
Planning and Land Acquisition 5,200 5,200 167 -								
Mundijong Police Station 6,041 6,041 1,191 - - - - NEW WORKS Fleet and Equipment Purchases - New and Replacement Program 2018-2021 21,600 - - 7,200 7,000 <td></td> <td>E 200</td> <td>F 200</td> <td>167</td> <td></td> <td></td> <td></td> <td></td>		E 200	F 200	167				
New WORKS Fleet and Equipment Purchases - New and Replacement 21,600 - - 7,200 7,200 7,200 Infrastructure Criminal Organisations Control Bill 2011 - IT Systems 757 - 757 - - - - 7,200 7,000						-	-	-
Fleet and Equipment Purchases - New and Replacement 21,600 - - 7,200 7,200 7,200 Infrastructure Criminal Organisations Control Bill 2011 - IT Systems		0,011	0,011	.,				
Fleet and Équipment Replacement Program 2018-2021								
IT Infrastructure 757 757 757 700 Criminal Organisations Control Bill 2011 - IT Systems 757 7000 7,000 7,000 Police Facilities 28,000 7,000 7,000 7,000 7,000 7,000 Police Facilities 1,050 7,000 7,000 7,000 7,000 7,000 Additions and Alterations to Existing Facilities 1,050 1,050 - - - Election Commitments 24 Hour Police Stations 300 - 300 - - Meth Border Force 6,378 - 5,000 911 467 - Armadale Courthouse and Police Complex 73,752 - - 5,229 11,975 24,168 Election Commitment - Capel Police Station (a) 8,000 - - 4,000 4,000 - Upgrades Custocial Facilities Upgrade Program 2018-2021 7,920 - - 2,640 2,640 2,640 Police Station Upgrade Program 2018-2021 11,880 - - 3,960 3,960 3,960 Police Station Setat Program </td <td></td> <td>04 000</td> <td></td> <td></td> <td></td> <td>7 000</td> <td>7 000</td> <td>7 000</td>		04 000				7 000	7 000	7 000
Criminal Organisations Control Bill 2011 - IT Systems 757 - 757 - <td></td> <td>21,600</td> <td>-</td> <td>-</td> <td>-</td> <td>7,200</td> <td>7,200</td> <td>7,200</td>		21,600	-	-	-	7,200	7,200	7,200
ICT Optimisation Program 28,000 - - 7,000 7,000 7,000 7,000 Police Facilities Additions and Alterations to Existing Facilities Election Commitments -		757	-	-	757	-	-	-
Additions and Alterations to Existing Facilities Election Commitments 24 Hour Police Stations 1,050 - - Extra Opening Hours at Police Stations 300 - - Meth Border Force 6,378 - 5,000 911 467 New and Replacement Police Facilities - - - - - Armadale Courthouse and Police Complex 73,752 - - 5,229 11,975 24,168 Election Commitment - Capel Police Station (a) 8,000 - - 4,000 4,000 - Upgrades Custodial Facilities Upgrade Program 2018-2021 7,920 - - 2,640 2,640 2,640 Police Station Upgrade Program 2018-2021 11,880 - - 3,960 3,960 3,960 Police Radio Network - - 2,650 4,760 2,395 - Commonwealth Legislated Radio Frequency Change (a) 9,805 - 2,650 4,760 2,395 - Total Cost of Asset Investment Program 461,014 230,475 82,313 68,141 45,413 <td></td> <td></td> <td>-</td> <td>-</td> <td></td> <td>7,000</td> <td>7,000</td> <td>7,000</td>			-	-		7,000	7,000	7,000
Election Commitments 1,050 - - 1,050 - - - 24 Hour Police Stations 300 - - 300 - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
24 Hour Police Stations								
Extra Opening Hours at Police Stations 300 - - 300 -<		1 050	_	_	1 050		_	_
Meth Border Force. 6,378 - 5,000 911 467 - New and Replacement Police Facilities 73,752 - - 5,229 11,975 24,168 Armadale Courthouse and Police Complex. 73,752 - - 5,229 11,975 24,168 Election Commitment - Capel Police Station (a) 8,000 - - - 4,000 4,000 - Upgrades Custodial Facilities Upgrade Program 2018-2021 7,920 - - - 2,640 2,640 2,640 2,640 Police Station Upgrade Program 2018-2021 11,880 - - - 3,960 <			-	-		-	-	-
New and Replacement Police Facilities Armadale Courthouse and Police Complex 73,752 - - 5,229 11,975 24,168 Election Commitment - Capel Police Station ^(a) 8,000 - - 4,000 4,000 - Upgrades Custodial Facilities Upgrade Program 2018-2021 7,920 - - 2,640 2,640 2,640 Police Station Upgrade Program 2018-2021 11,880 - - 3,960 3,960 3,960 Police Radio Network - - 2,650 4,760 2,395 - Common wealth Legislated Radio Frequency Change ^(a) 9,805 - 2,650 4,760 2,395 - Total Cost of Asset Investment Program 461,014 230,475 82,313 68,141 45,413 39,637 44,968 FUNDED BY - - 53,531 29,451 17,177 7,067 6,600 Funding Included in Department of Treasury - - 5,229 11,975 24,168 Internal Funds and Balances - - 5,229 11,975 24,168 Other <td></td> <td></td> <td>-</td> <td>-</td> <td></td> <td>911</td> <td>467</td> <td>-</td>			-	-		911	467	-
Election Commitment - Capel Police Station ^(a) 8,000 - - 4,000 4,000 - Upgrades Custodial Facilities Upgrade Program 2018-2021 7,920 - - 2,640 2,640 2,640 Police Station Upgrade Program 2018-2021 11,880 - - - 3,960 3,960 3,960 Police Radio Network Commonwealth Legislated Radio Frequency Change ^(a) 9,805 - - 2,650 4,760 2,395 - Total Cost of Asset Investment Program 461,014 230,475 82,313 68,141 45,413 39,637 44,968 FUNDED BY	New and Replacement Police Facilities							
Upgrades Custodial Facilities Upgrade Program 2018-2021			-	-	-			24,168
Custodial Facilities Upgrade Program 2018-2021 7,920 - - 2,640 2,640 2,640 Police Station Upgrade Program 2018-2021 11,880 - - 3,960 3,960 3,960 Police Radio Network - - 2,650 4,760 2,395 - Commonwealth Legislated Radio Frequency Change (a) 9,805 - 2,650 4,760 2,395 - Total Cost of Asset Investment Program	· · · ·	8,000	-	-	-	4,000	4,000	-
Police Station Upgrade Program 2018-2021		7 920	-		_	2 640	2 640	2 640
Police Radio Network Commonwealth Legislated Radio Frequency Change (a) 9,805 - 2,650 4,760 2,395 - Total Cost of Asset Investment Program			-	-	-	,		
Total Cost of Asset Investment Program	Police Radio Network					,		/
FUNDED BY Capital Appropriation Drawdowns from the Holding Account Funding Included in Department of Treasury Administered Item Internal Funds and Balances Other Drawdowns from Royalties for Regions Fund (b)	Commonwealth Legislated Radio Frequency Change (a)	9,805	-	-	2,650	4,760	2,395	-
FUNDED BY Capital Appropriation Drawdowns from the Holding Account Funding Included in Department of Treasury Administered Item Internal Funds and Balances Other Drawdowns from Royalties for Regions Fund (b)	Total Cost of Asset Investment Program	461.014	230 475	82,313	68,141	45,413	39.637	44.968
Capital Appropriation 53,531 29,451 17,177 7,067 6,600 Drawdowns from the Holding Account 7,856 13,530 14,200 14,200 14,200 Funding Included in Department of Treasury - - 5,229 11,975 24,168 Internal Funds and Balances 5,040 6,359 (5,000) - - Other 7,514 9,308 4,574 - - Drawdowns from Royalties for Regions Fund ^(b) 8,372 9,493 9,233 6,395 -		,	_00,110	02,010	,		00,001	,000
Drawdowns from the Holding Account 7,856 13,530 14,200 14,200 14,200 Funding Included in Department of Treasury - - 5,229 11,975 24,168 Internal Funds and Balances 5,040 6,359 (5,000) - - Other 7,514 9,308 4,574 - - Drawdowns from Royalties for Regions Fund ^(b) 8,372 9,493 9,233 6,395 -						, = ·		
Funding Included in Department of Treasury - - 5,229 11,975 24,168 Internal Funds and Balances 5,040 6,359 (5,000) - - Other 7,514 9,308 4,574 - - Drawdowns from Royalties for Regions Fund ^(b) 8,372 9,493 9,233 6,395 -								,
Administered Item - - 5,229 11,975 24,168 Internal Funds and Balances 5,040 6,359 (5,000) - - Other - 7,514 9,308 4,574 - - Drawdowns from Royalties for Regions Fund ^(b) - - - - -	Ŭ			7,856	13,530	14,200	14,200	14,∠00
Internal Funds and Balances					-	5.229	11.975	24.168
Other 7,514 9,308 4,574 - - Drawdowns from Royalties for Regions Fund ^(b) 8,372 9,493 9,233 6,395 -				5,040	6,359		-	,
	Other					4,574	-	-
Total Funding 82,313 68,141 45,413 39,637 44,968	Drawdowns from Royalties for Regions Fund ^(b)			8,372	9,493	9,233	6,395	-
I otal Funding 82,313 68,141 45,413 39,637 44,968	Total Funding			00.040	00.444	45 440	00.007	44.000
	rotai Funding			82,313	08,141	45,413	39,637	44,968

(a) Funded from the Royalties for Regions Fund.(b) Regional Infrastructure and Headworks Fund.

Financial Statements

The 2015-16 Actual, 2016-17 Budget and the 2016-17 Estimated Actual financial data have been recast for comparative purposes due to Machinery of Government changes to amalgamate the Western Australia Police with the Road Safety Commission on 1 July 2017.

Income Statement

Expenses

The Income Statement shows a decrease in the Total Cost of Services of \$21.6 million (1.4%) in 2017-18 compared to the 2016-17 Estimated Actual. This decrease is mainly attributable to one-off projects for road safety amounting to \$52.2 million, offset by funding provided to the Western Australia Police mainly for the Meth Border Force and the additional employee program.

Income

Total own source revenue is expected to increase by \$18.9 million (11.8%) in 2017-18 compared to the 2016-17 Estimated Actual. This is largely attributable to the expectation that more infringement revenue will be generated from the operation of additional speed cameras.

Statement of Financial Position

Total assets is increasing over the forward estimates period as the allocation of grants for road safety programs from the Road Trauma Trust Account is yet to be determined.

Statement of Cashflows

The net decrease in cash held of \$6.2 million in 2017-18 compared to the 2016-17 Estimated Actual is mainly due to a reduction in capital appropriation.

INCOME STATEMENT ^(a) (Controlled)

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 555	\$ 000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,009,987	1.051.091	1,056,544	1,076,290	1,092,850	1,112,923	1,137,225
Grants and subsidies ^(c)	91,252	115.714	127,279	73,230	16.073	13,253	13,346
Supplies and services	168,679	154,075	163,668	168,457	144,585	135,661	129,365
Accommodation	51,457	61,416	61,998	67,630	69,414	65,826	65,088
Depreciation and amortisation	53,171	64,112	64,112	66,398	66,974	66,974	66,974
	,	· ·	,	,			
Other expenses	62,923	67,427	76,207	76,233	62,837	57,540	54,633
TOTAL COST OF SERVICES	1,437,469	1,513,835	1,549,808	1,528,238	1,452,733	1,452,177	1,466,631
Income							
Sale of goods and services	1,349	4,224	4,224	4,224	4,224	4,224	4,224
Regulatory fees and fines	17,782	17,625	17,625	18,088	18,088	18,088	18,088
Grants and subsidies	4,523	2,729	4,333	3,275	911	911	911
Road Trauma Trust Account revenue	109,647	108,076	103,696	121,950	114,343	108,771	107,889
Other revenue		30,271	29,525	30,743	31,700	32.722	32,726
	.,				.,	,	0_,0
Total Income	167,953	162,925	159,403	178,280	169,266	164,716	163,838
	107,900	102,925	159,405	170,200	109,200	104,710	103,030
	4 000 540	4 050 040	4 000 405	4 0 40 0 50	4 000 407	4 007 404	4 000 700
NET COST OF SERVICES	1,269,516	1,350,910	1,390,405	1,349,958	1,283,467	1,287,461	1,302,793
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,225,980	1,298,409	1,308,495	1,336,527	1,338,200	1,340,133	1,355,111
Resources received free of charge	7,024	4,264	4,264	4,264	4,264	4,264	4,264
Royalties for Regions Fund:							
Regional Community Services Fund	3,956	5,306	4,742	15,950	18,899	19,239	18,564
Regional Infrastructure and Headworks							
Fund	6,319	9,722	9,511	2,114	-	-	-
Other appropriations	-	-	-	-	11	25	352
TOTAL INCOME FROM STATE							
GOVERNMENT	1 243 279	1,317,701	1,327,012	1,358,855	1,361,374	1,363,661	1,378,291
	1,240,210	1,017,701	1,021,012	1,000,000	1,001,074	1,000,001	1,010,201
SURPLUS/(DEFICIENCY) FOR THE	(00.007)					70.000	
PERIOD	(26,237)	(33,209)	(63,393)	8,897	77,907	76,200	75,498

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents for 2015-16 Actual, 2016-17 Estimated Actual and 2017-18 Budget Estimate are 8,265, 8,614 and 8,719 respectively. In some cases the figures for 2015-16 and 2016-17 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
CCTV Network Infrastructure Fund CCTV Mandurah War Memorial Fund Community Safety and Crime Prevention	-	3,000	2,855	2,145	- 350	-	-
Partnership Fund Countering Violent Extremism Intervention	927	1,250	1,091	1,409	1,250	1,250	1,250
Process Fund	-	80	80	80	-	-	-
Emergency Alert Phase 4	-	-	-	642	61	-	-
Infrastructure Funding to PCYC	3,367	4,000	3,378	2,622	-	-	-
Local Projects Local Jobs Grants	-	-	-	454	-	-	-
Other Grants	91	-	-	-	-	-	-
Road Safety Initiatives	86,867	107,384	119,875	65,878	14,412	12,003	12,096
TOTAL	91,252	115,714	127,279	73,230	16,073	13,253	13,346

STATEMENT OF FINANCIAL POSITION (a) (Controlled)

	2015-16	2016-17	2016-17 Estimated	2017-18 Budget	2018-19 Forward	2019-20 Forward	2020-21 Forward
	Actual \$'000	Budget \$'000	Actual \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
CURRENT ASSETS							
Cash assets Restricted cash - Road Trauma Trust	48,222	39,448	39,668	23,934	28,061	27,188	27,188
Account	95,444	36,692	30,046	35,348	109,554	186,627	262,998
Restricted cash - other Holding account receivables	5,708 7,856	7,465 6,530	4,515 13,530	4,515 14,200	4,515 14,200	4,515 14,200	4,515 7,200
Receivables	6,617	7,581	6,617	6,617	6,617	6,617	6,617
Other	10,651	19,959	10,651	10,651	10,651	10,651	10,651
Assets held for sale	1,917	-	-		-	-	
Total current assets	176,415	117,675	105,027	95,265	173,598	249,798	319,169
NON-CURRENT ASSETS							
Holding account receivables	406,722	464,304	457,304	509,502	562,276	615,050	674,824
Property, plant and equipment	955,025	990,527	960,889	973,546	964,646	954,544	949,773
Intangibles Restricted cash	72,500	61,144 4,203	64,583 4,203	53,669 8,406	41,008 12,609	23,773 16,812	6,538 20,142
	-	4,203	4,203	0,400	12,009	10,012	20,142
Total non-current assets	1,434,247	1,520,178	1,486,979	1,545,123	1,580,539	1,610,179	1,651,277
TOTAL ASSETS	1,610,662	1,637,853	1,592,006	1,640,388	1,754,137	1,859,977	1,970,446
CURRENT LIABILITIES							
Employee provisions	154,655	155,230	154,655	154,655	154,655	154,655	154,655
Payables	4,558	15,360	4,558	4,558	4,558	4,558	4,558
Other	26,250	11,594	30,453	34,656	38,859	43,062	47,265
Total current liabilities	185,463	182,184	189,666	193,869	198,072	202,275	206,478
NON-CURRENT LIABILITIES							
Employee provisions	61,641	51,281	61,641	61,641	61,641	61,641	61,641
Other	54	55	54	54	54	54	54
Total non-current liabilities	61,695	51,336	61,695	61,695	61,695	61,695	61,695
TOTAL LIABILITIES	247,158	233,520	251,361	255,564	259,767	263,970	268,173
EQUITY Contributed equity	751,106	815,642	791,640	1,004,878	1,036,517	1,061,954	1,092,722
Accumulated surplus/(deficit) ^(b)	241,349	189,135	177,956	8,897	86,804	163,004	238,502
Reserves	,	399,556	371,049	371,049	371,049	371,049	371,049
Total equity	1,363.504	1,404,333	1,340,645	1,384,824	1,494,370	1,596,007	1,702,273
			, ,, -, -			, -,	. , -
TOTAL LIABILITIES AND EQUITY	1,610,662	1,637,853	1,592,006	1,640,388	1,754,137	1,859,977	1,970,446
	.,,	.,,,	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,,	.,,	.,,	.,

(a) Full audited financial statements are published in the agency's Annual Report.
(b) The Accumulated surplus 2016-17 Estimated Actual of \$178 million is recognised as Contributed equity from 2017-18 onwards to acknowledge the transfer of functions to the new Western Australia Police.

STATEMENT OF CASHFLOWS (a) (Controlled)

		1	r				
	2015-16	2016-17	2016-17 Estimated	2017-18 Budget	2018-19 Forward	2019-20 Forward	2020-21 Forward
	Actual \$'000	Budget \$'000	Actual \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations Capital appropriation Administered equity contribution ^(b)	44,632	1,234,297 44,001	1,244,383 53,531	1,270,129 29,451	1,271,226 17,177 5,229	1,273,159 7,067 11,975	1,288,137 6,600 24,168
Holding account drawdowns Royalties for Regions Fund:		7,856	7,856	13,530	14,200	14,200	14,200
Regional Community Services Fund Regional Infrastructure and Headworks	3,956	5,306	4,742	15,950	18,899	19,239	18,564
Fund Receipts paid into Consolidated Account Administered appropriations	-	18,567 - -	17,883 (560) -	11,607 (3,662) -	9,233 - 11	6,395 - 25	- - 352
Net cash provided by State Government	1,237,952	1,310,027	1,327,835	1,337,005	1,335,975	1,332,060	1,352,021
CASHFLOWS FROM OPERATING ACTIVITIES Payments							
Employee benefits Grants and subsidies Supplies and services	(88,495)	(1,046,888) (115,764) (150,996)	(1,052,341) (127,329) (160,589)	(1,072,087) (73,230) (161,003)	(1,088,647) (16,073) (137,074)	(1,108,720) (13,253) (128,014)	(1,133,022) (13,346) (121,707)
Accommodation	(55,343)	(61,416) (92,491)	(61,998) (101,271)	(67,630) (105,757)	(69,414) (92,453)	(65,826) (87,332)	(65,088) (84,436)
Receipts ^(c) Regulatory fees and fines	17,706	17,625	17,625	18,088	18,088	18,088	18,088
Grants and subsidies Sale of goods and services GST receipts	4,589 1,272	2,729 4,224 29,911	4,333 4,224 29,911	3,275 4,224 29,911	911 4,224 29,911	911 4,224 29,911	911 4,224 29,911
Road Trauma Trust Account receipts Other receipts	109,647	108,076 26,659	103,696 25,913	121,950 27,166	114,343 28,158	108,771 29,220	107,889 29,224
Net cash from operating activities	(1,213,124)	(1,278,331)	(1,317,826)	(1,275,093)	(1,208,026)	(1,212,020)	(1,227,352)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets Proceeds from sale of non-current assets	(-))	(76,331) -	(82,313) 1,362	(68,141) -	(45,413) -	(39,637)	(44,968) -
Net cash from investing activities	(90,520)	(76,331)	(80,951)	(68,141)	(45,413)	(39,637)	(44,968)
NET INCREASE/(DECREASE) IN CASH HELD	(65,692)	(44,635)	(70,942)	(6,229)	82,536	80,403	79,701
Cash assets at the beginning of the reporting period	215,066	132,443	149,374	78,432	72,203	154,739	235,142
Cash assets at the end of the reporting period	149,374	87,808	78,432	72,203	154,739	235,142	314,843

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Reflects funding provisioned in Treasury Administered for the construction and associated project costs for a new Armadale Courthouse and Police Complex. The provision will be released to the Western Australia Police upon Government approval of a project definition plan.

(c) A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of some cash receipts by the Western Australia Police. Refer to the Net Appropriation Determination table below for further information. Other receipts are retained under the authority of other relevant Acts of Parliament.

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Regulatory Fees and Fines							
Licenses	9,717	10,190	10,190	10,653	10,653	10,653	10,653
Departmental	7,989	7,435	7,435	7,435	7,435	7,435	7,435
Grants and Subsidies			-				
Departmental	2,625	546	2,150	2,604	400	400	400
Commonwealth - Other	1,964	2,183	2,183	671	511	511	511
Sale of Goods and Services							
Departmental	1,272	4,224	4,224	4,224	4,224	4,224	4,224
GST Receipts							
GST Input Credits	32,573	27,523	27,523	27,523	27,523	27,523	27,523
GST Receipt on Sales	4,530	2,388	2,388	2,388	2,388	2,388	2,388
Other Receipts							
Departmental	22,809	21,738	20,992	22,555	23,769	24,790	24,791
Commonwealth - Other	2,155	2,421	2,421	2,111	1,889	1,930	1,933
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TOTAL	85,634	78,648	79,506	80,164	78,792	79,854	79,858

NET APPROPRIATION DETERMINATION (a)

(a) The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

DETAILS OF ADMINISTERED TRANSACTIONS

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
INCOME Fines Firearms Licensing Infringements Minor Infringement Penalties	52 489	200 360	100 710	100 710	100 710	100 710	100 710
Other Sale of Lost, Stolen and Forfeited Property	1,481	450	600	600	600	600	600
TOTAL ADMINISTERED INCOME	2,022	1,010	1,410	1,410	1,410	1,410	1,410
EXPENSES Other Receipts Paid into the Consolidated Account All Other Expenses	1,285 737	760 250	1,160 250	1,160 250	1,160 250	1,160 250	1,160 250
TOTAL ADMINISTERED EXPENSES	2,022	1,010	1,410	1,410	1,410	1,410	1,410