



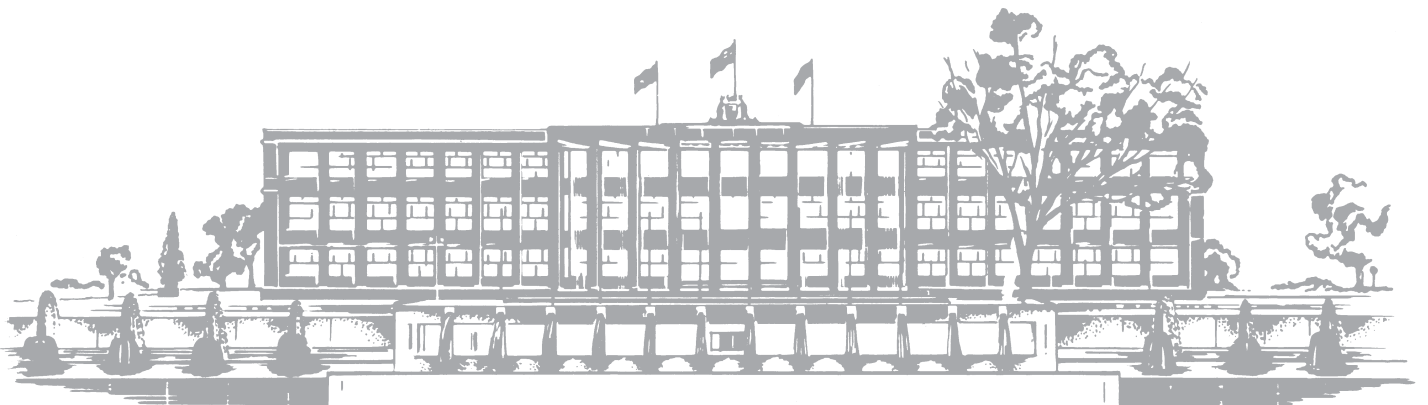
# **2002-03 BUDGET**

## **BUDGET STATEMENTS**

**Budget Paper No.2**

**Volume 1**

**PRESENTED TO THE LEGISLATIVE ASSEMBLY  
ON 16 MAY 2002**



2002–03 Budget Statements  
**(Budget Paper No. 2 Volume 1)**  
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# BUDGET 2002-03

## BUDGET STATEMENTS

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# A GUIDE FOR READERS

## INTRODUCTION

This *Guide* summarises the current status of the Government's recent financial management initiatives and includes a brief outline of the structure and content of Budget Paper No. 2.

## FINANCIAL REFORM

### Accrual Appropriations

The 2002-03 Budget has again been developed and presented to reflect accrual appropriations. Accrual appropriations recognise the full annual cost of outputs, including expenses such as depreciation and leave entitlements, which are incurred in the year of appropriation but paid in a later year. Funding for the employer contributions to superannuation is also included in the appropriation to Departments. The accrual output based management initiative enables agencies to align all their financial management processes - planning, resourcing, monitoring and reporting - on a consistent basis. Appropriating on an accrual basis provides a better fit to the accrual accounting and management environment than the previous cash-based regime and encourages managers to keep and use accrual accounts for enhanced resource management purposes.

In addition to the full cost information, the budget papers clearly disclose that there are three distinct types of appropriation, namely for the purchase of outputs; grants, subsidies and transfer payments to third parties; and a capital contribution to expand the asset base of an agency. Over the forward estimates period, the capital contribution across all agencies is expected to reduce as depreciation credits to the holding account become the primary source of funding for asset replacement. The reduction in capital appropriation amount does not necessarily mean a reduction in an agency's overall capital works program.

The State Budget continues to be presented on the basis of information relating to government desired outcomes and outputs. The focus on desired outcomes has been emphasised through the inclusion of a table linking government strategic objectives to desired outcomes. To enhance the disclosure of performance information, the budget papers also include key effectiveness indicators linked to outcomes. These indicators provide information on the extent to which outcomes have been achieved through the funding and production of agreed outputs. Due to space limitations, the budget papers contain only key effectiveness indicators. Readers are encouraged to refer to agency annual reports for more information regarding effectiveness.

Agency information reported in the Budget Statements continues to form the basis of Resource Agreements. For the 2002-03 Budget, parties to the Resource Agreement are the Minister, as purchaser of outputs on behalf of the Government; the agency Chief Executive Officer, as the output provider and accountable officer; and the Treasurer, as representative of the funder and owner. In the case of statutory authorities, a representative of the accountable authority (usually the chairperson) is also required to sign the agreement. These agreements provide a mechanism for the formal endorsement of budget decisions regarding desired outcomes, outputs to be purchased, and the Government's ownership interest as reflected in the agency projected financial plan. The agreement provides an accountability framework for resource allocation decisions.

Responsibility for the identification of government desired outcomes and specification of relevant outputs rests properly with agencies and Ministers. The refining of agency output structures is a continuous improvement process and recognises that flexibility to meet changing circumstances is a key component of output based management.

As part of its responsibilities, the Department of Treasury and Finance continues to provide ongoing advice and assistance to agencies, and issues guidelines and other publications as appropriate. To assist with the most recent budget reforms, Treasury and Finance released a publication titled *Accrual Appropriations and Capital User Charge – A User Manual* in June 2001. An updated edition of this publication will be released in electronic format in the new financial year.

### Capital User Charge

In reporting the cost of outputs, the 2002-03 Budget includes the impact of a capital user charge. Capital employed by agencies has an opportunity cost in that these funds could be spent on other government priorities. The cost of the capital employed is also a significant element of the full cost of the outputs provided by agencies which, until the introduction of the capital user charge, had not been explicitly reflected. A capital charging arrangement allows measurement of the full cost of agency outputs, as well as enhancement of the management of agency capital.

## Future Developments

A review of the *Financial Administration and Audit Act* has been carried out by the Department of Treasury and Finance. The purpose of this review was to ascertain the changes necessary so that the legislation better reflects the current financial management and accountability framework. A report on the findings of this review is currently with the Government. To complement this review, a detailed examination of the supporting Regulations and Treasurer's Instructions will be conducted in 2002-03.

Further work to enhance the usefulness of the existing performance based regime, known as output based management, is also underway.

## ENHANCEMENTS TO BUDGET PAPER NO. 2

New to the budget papers this year is a table demonstrating the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs. This is intended to enhance consideration of resourcing issues against whole-of-government outcomes and priorities, many of which extend beyond the boundaries of individual agencies.

The budget paper retains the column of information titled '2001-02 Budget', which was inserted to allow for a comparison between the Budget Estimate and the Estimated Actual for 2001-02. This additional column was introduced in 2001-02 on a recommendation by the Public Accounts Committee in its report titled *State Budget Estimates Information and Process in the Legislative Assembly*.

In 2002-03 agencies will continue to be funded by credits to the holding account for estimated increases in leave liability. However, as from 1 July 2002 an estimated decrease in leave liability will generally be funded from credits in the holding account (if any) or through the output, rather than the capital, appropriation. This change to funding arrangements has required an adjustment for some agencies to information reported in the capital contribution table.

The Output Measures table has been renamed 'Output Performance Measures' and continues to report on the quantity, quality, timeliness and cost, re-named 'cost (efficiency)', of each output. In accordance with the Government Financial Responsibility Act, FTEs are included for the budget year and the two preceding years within the Output Performance Measures table.

To maintain consistency with Machinery of Government reforms and Parliamentary Standing Orders, agency information is reported by Part and Portfolio. To assist readers, a summary of relevant agencies is reported at the beginning of each portfolio.

In addition to the portfolio based content page, the budget paper contains an alphabetical index to enable readers to quickly locate budget information for particular agencies. An index of agencies with administered transactions has also been included for the first time to assist readers. As in the preceding year, the 2002-03 Budget Paper No. 2 is published in three volumes. The Budget Papers are also, once again, available on the Internet at <http://budget.treasury.wa.gov.au>

The 'administered transactions' information contained in the Budget Statements has been rationalised. Previously, administered financial statements plus details of the administered transactions (revenue and expenses) were presented separately. This year, the administered financial statements continue to be included in the Budget Statements but renamed as schedules to be consistent with Accounting Standards. The tables containing details of administered transactions have been deleted for those agencies where they do not materially add any further information to that already provided in the administered financial schedules.

## FURTHER INFORMATION AND FEEDBACK

Further assistance in understanding the budget papers is available in the Reader's Guide to the 2002-03 Budget Papers which is published along with the budget documents.

If readers require further clarification on any aspects of Budget Paper format or would like to provide feedback, please contact the Financial Policy Division of the Department of Treasury and Finance.



## STRUCTURE AND CONTENT OF BUDGET PAPER NO. 2

### Chapter 1, Consolidated Fund Expenditure Estimates

The Consolidated Fund Expenditure Estimates present, in summary form, details of appropriations as required by the Standing Orders of the Legislative Assembly.

### Chapter 2, Net Appropriation Determinations

This chapter contains summary details of net appropriation revenue by agency for the six year period 2000-01 to 2005-06. The estimated net appropriation revenues are to be retained by agencies in accordance with section 23A of the *Financial Administration and Audit Act*.

### Chapter 3, Agency Information in Support of the Estimates

The financial information in this chapter is for each agency and relates to the six year period from 2000-01 to 2005-06.

Agency information in support of the estimates is presented on a portfolio basis. A summary of portfolio appropriations for the purchase of outputs; administered grants, subsidies and other transfer payments; and capital contribution is provided for 2001-02 (Budget), 2001-02 (Estimated Actual) and 2002-03 (Budget Estimate).

The information for each Consolidated Fund agency is structured as follows:

#### *Agency Level Information*

- **Appropriation and Forward Estimates** provides details of controlled funding to be provided to the agency for the purchase of outputs; administered grants, subsidies and transfer payments; capital contributions; appropriations to Trust Funds; and standing appropriations made under other statutes. The amount shown for purchase of outputs is net of retained revenues.
- **Mission** is a statement of purpose or an agency's reason for existence, that is, the chief role that an organisation is to perform.
- **Significant Issues and Trends** are factors that have or are likely to have a material impact on an agency's effectiveness and efficiency.
- **Major Policy Decisions** describes the significant policy decisions impacting on the agency's statement of financial performance since the last Budget on 13 September 2001, and includes amounts for these initiatives.
- **Output and Appropriation Summary** provides details on the purchase of outputs; administered grants, subsidies and transfer payments; and capital contribution to meet equity needs. Aggregate information is also disclosed. The purchase of outputs is reported on a total cost of outputs basis, with operating revenues deducted to arrive at the net cost of outputs. This amount is reconciled to the appropriation provided to purchase outputs by adjusting (where appropriate) for movements in cash balances and other accrual items.
- **Resource Agreement** indicates that the outcome, output and financial information are the subject of a signed agreement between the relevant parties.

#### *Output Level Information – Outcomes, Outputs and Performance Information*

- The **Relationship to Government Strategic Objectives** demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.
- The **Outcome** is the desired effect or impact on the community or target clients of the output(s).
- **Key Effectiveness Indicators** are disclosed, providing information on the extent to which outcomes have been achieved through the funding and production of agreed outputs.
- The **Output Title** is listed.

- **Output Description** is a concise statement providing an explanation of the services being delivered, the method of delivery and identification of client groups. Outputs are described in terms of what they are, not what they are for, and may be of a tangible nature such as number of student places or nursing home bed days, or of an intangible nature such as policy advice to Ministers. The description also encompasses how the output contributes to achievement of the outcome.
- **Net Cost of Output** information is provided for 2002-03 (Budget Estimate) and the two prior years. This information reflects the full accrual cost of the output, adjusted for any operating revenues such as fees and charges for services provided. The net cost of output figure is then reconciled (where appropriate) for movements in cash balances and other accrual items, to arrive at the amount of the appropriation that relates to each output.
- **Output Performance Measures** of *quantity, quality, timeliness and cost (efficiency)* are required for each output (2000-01 Actual, 2001-02 Budget and Estimated Actual, and 2002-03 Target). The *quantity* measures describe outputs in terms of how much or how many units are planned to be produced. *Quality* measures usually reflect service standards based on customer needs and include the dimensions of accuracy, completeness, accessibility and acceptability. The *timeliness* measures provide parameters for how often or within what time frame outputs are to be produced. *Cost (efficiency)* measures reflect the full accrual cost of producing each output. An important focus is the cost per unit of output, which forms the basis of the efficiency indicators. Details of *Full Time Equivalents* are provided for each output.
- **Major Achievements for 2001-02** describes major projects, initiatives, etc. within each output that commenced or were completed during that financial year.
- **Major Initiatives for 2002-03** outlines significant initiatives, within each output, expected to be undertaken during the budget year.
- **Capital Works Program** details the agency's planned capital works program for 2002-03 and provides financial information against Works in Progress, Completed Works and New Works for 2001-02 and 2002-03.
- **Capital Contribution** information is presented on the capital contribution required to meet an agency's equity needs. The total cost of an agency's capital works program plus working capital requirements is adjusted for other sources of funding to derive the capital contribution. Reductions in leave liability that are not funded from credits in the agency's holding account will be funded through output rather than capital appropriations as from 1 July 2002.

#### *Financial Statements*

A Statement of Financial Performance, Statement of Financial Position, and Statement of Cash Flows, is presented for the controlled activities of each agency. These statements show Actual for 2000-2001, Budget and Estimated Actual for 2001-02, and estimates for the four year period from 2002-03 to 2005-06.

The format of the controlled financial statements generally follows that of the statements provided in annual reports of agencies and the underlying information is produced under the Australian Accounting Standards and Concepts. The financial data is reported on an accrual accounting basis and takes into account non-cash transactions such as depreciation, revenue received in advance, receivables and payables.

- **Statement of Financial Performance** provides information on the previous financial years actuals and budget, and estimated agency revenue and expenses, which includes cash and non-cash transactions. In this statement, operating expenses are summed to give the *total cost of services*, which is then adjusted for operating revenues to arrive at *net cost of services*. The difference between *net cost of services* and *total revenues from government* is the *change in equity resulting from operations* (also known as the operating surplus or deficit).
- **Statement of Financial Position** is the 'balance sheet'. It provides information on the previous financial years actuals, and budget forecast on assets and liabilities of the agency, the difference between total assets and total liabilities providing the 'equity' of the agency.
- **Statement of Cash Flows** details the previous financial year's actuals and the forecast movement of cash, that is, all cash inflows and outflows for the agency. Cashflows are classified as resulting from government, operating, investing and financing activities. The bottom line of this statement is the 'cash assets (on hand) at the end of the reporting period'.
- **Reconciliation of Net Cost of Services to Net Cash from Operating Activities** statement reconciles the net cost of services figure on the controlled statement of financial performance to the net cash from operating activities figure on the controlled statement of cash flows by adjusting for non-cash items and movements in assets and liabilities.

### *Administered Financial Schedules*

Schedules of administered expenses and revenues, assets and liabilities, and payments and receipts disclose summary details of transactions, and assets and liabilities administered by agencies on behalf of government.

### *Details of Controlled Grants and Subsidies*

This section provides details on the composition of annual expenses on grants and subsidies listed in the statement of financial performance for the agency.

### *Details of the Administered Transactions Expenditure*

This table details administered transactions expenses for the agency where it materially adds further information to that already provided in the administered financial schedules.

### *Details of the Administered Transactions Revenue*

In cases where agencies collect revenue which is paid to the Consolidated Fund rather than retained, details of administered transactions revenues are shown for the agency where it materially adds further information to that already provided in the administered financial schedules.

### *Trust Account Details*

This section applies to those agencies that are responsible for administering transactions against Trust Accounts established for specific purposes, eg. the Western Australian Family Foundation Trust Account which is administered by the Department for Community Development.

### *Net Appropriation Determination*

The determination describes those monies that may be received and retained by the agency, in accordance with Section 23A of the *Financial Administration and Audit Act*, and applied to the agency's outputs as specified in the Budget Statements.

### *Non Consolidated Fund Agencies*

Agencies which do not receive appropriations from the Consolidated Fund, but which are planning or undertaking a capital works program are reported in the agency section of the Budget Statements. Relevant details include the agencies capital works program and the funding sources.

## **NOTES**

The following style conventions have been used in this budget paper:

- Figures in tables and text have been rounded. Discrepancies in tables between totals and sums of components are due to rounding. Percentage changes in all tables are based on the underlying unrounded amounts and not the rounded amounts.
- Unless otherwise stated a negative sign indicates a deficit while no sign indicates a surplus.
- The shading within tables is intended to draw the reader's attention to the 2002-03 Budget Estimate.
- The following notations are used:

-	Nil
\$m	\$ million
\$'000	\$ thousand
na	Not available

# **CHAPTER 1**

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## **CONSOLIDATED FUND EXPENDITURE ESTIMATES**

**CHAPTER 1****CONSOLIDATED FUND EXPENDITURE ESTIMATES <sup>(a)</sup>**

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<b>PART 1 – PARLIAMENT</b>			
41 V1	1		Parliament
			– Legislative Council
		1	Net amount appropriated to purchase outputs .....
			Salaries and Allowances Act 1975 .....
			– Legislative Assembly
		2	Net amount appropriated to purchase outputs .....
			Salaries and Allowances Act 1975 .....
			– Joint House Committee
		3	Net amount appropriated to purchase outputs .....
		119	Capital Contribution .....
			Total .....
61 V1	2		Parliamentary Commissioner for Administrative Investigations
		4	– Net amount appropriated to purchase outputs .....
			– Parliamentary Commissioner Act 1971 .....
		120	– Capital Contribution .....
			Total .....
<b>TOTAL – PART 1 .....</b>			
<b>PART 2 – PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS</b>			
75 V1	3		Premier and Cabinet
		5	– Net amount appropriated to purchase outputs .....
		6	– Administered Grants, Subsidies and Other Transfer Payments .....
			– Capital Contribution .....
			– Salaries and Allowances Act 1975 .....
			Total .....
104 V1	4		Royal Commission Into Whether There Has Been Any Corrupt or Criminal Conduct by Western Australian Police Officers
		7	– Net amount appropriated to purchase outputs .....
			Total .....
111 V1	5		Anti-Corruption Commission
		8	– Net amount appropriated to purchase outputs .....
		121	– Capital Contribution .....
			Total .....
120 V1	6		Governor's Establishment
		9	– Net amount appropriated to purchase outputs .....
		122	– Capital Contribution .....
			– Governor's Establishment Act 1992 .....
			– Salaries and Allowances Act 1975 .....
			Total .....
128 V1	7		Office of the Public Sector Standards Commissioner
		10	– Net amount appropriated to purchase outputs .....
		123	– Capital Contribution .....
			– Salaries and Allowances Act 1975 .....
			Total .....
141 V1	8		Salaries and Allowances Tribunal
		11	– Net amount appropriated to purchase outputs .....
			– Capital Contribution .....
			Total .....
<b>TOTAL – PART 2 .....</b>			

2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
1,715	1,818	1,818	1,784	1,799	1,843	1,831
5,760	5,640	5,767	5,767	5,767	5,767	5,767
2,474	2,896	2,896	3,063	3,041	3,185	3,159
9,747	9,480	9,757	9,757	9,757	9,757	9,757
10,514	11,393	10,743	12,081	12,648	12,881	12,985
3,077	1,724	1,724	2,795	1,020	90	110
33,287	32,951	32,705	35,247	34,032	33,523	33,609
2,464	2,339	2,339	2,471	2,477	2,530	2,594
301	305	305	305	305	305	305
50	50	50	92	100	83	72
2,815	2,694	2,694	2,868	2,882	2,918	2,971
36,102	35,645	35,399	38,115	36,914	36,441	36,580
95,279	94,206	94,877	101,781	104,326	105,065	107,385
250	9,750	3,250	5,000	5,000	10,000	-
2,766	2,294	2,294	-	-	-	-
500	500	500	500	500	500	500
98,795	106,750	100,921	107,281	109,826	115,565	107,885
-	5,000	9,900	15,200	2,800	-	-
-	5,000	9,900	15,200	2,800	-	-
11,309	11,284	11,280	9,832	9,899	9,799	9,950
400	422	422	480	380	169	700
11,709	11,706	11,702	10,312	10,279	9,968	10,650
1,839	1,821	1,821	2,026	1,953	1,988	2,009
232	270	270	1,325	605	205	-
936	1,091	1,091	1,119	1,163	1,163	1,166
118	141	143	146	146	146	146
3,125	3,323	3,325	4,616	3,867	3,502	3,321
2,479	2,545	2,446	2,580	2,782	2,865	2,942
65	70	70	431	-	-	-
224	232	390	232	232	232	232
2,768	2,847	2,906	3,243	3,014	3,097	3,174
423	362	363	374	364	365	370
-	6	6	-	-	-	-
423	368	369	374	364	365	370
116,820	129,994	129,123	141,026	130,150	132,497	125,400

**CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) <sup>(a)</sup>**

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			<b>PART 3 – DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY</b>
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		13	– Dampier Port Authority.....
		14	– Electricity Corporation.....
		15	– Forest Products Commission.....
		16	– Water Corporation of Western Australia.....
		17	– Western Australian Government Railways Commission .....
		18	– Western Australian Land Authority .....
		19	– Albany Port Authority.....
		20	– First Home Owners’ Assistance .....
		21	– GST Administration Costs .....
		22	– HIH Insurance Rescue Package.....
		23	– Midland Redevelopment Authority .....
		24	– On Road Diesel Subsidies .....
		25	– Pensioner Concession Assistance.....
		26	– Provision for Unfunded Liabilities in the Government Insurance Fund.....
		27	– Rail Access Regulator.....
		28	– Refund of Past Years Revenue Collections - Public Corporations .....
		29	– Refund of Past Years Revenue Collections - All Other.....
		30	– State Housing Commission – Aboriginal Communities Strategic Investment Program .....
		31	– State Housing Commission – Essential Services Maintenance Program.....
		32	– State Housing Commission – Matching Funding and Pensioner Rentals.....
		33	– State Housing Commission – Subsidies for Housing .....
		34	– Water Corporation of Western Australia.....
		35	– Western Australia Building Management Authority Interest .....
		36	– All Other Grants, Subsidies and Transfer Payments .....
		124	– Forest Products Commission.....
		125	– Fremantle Port Authority .....
		126	– State Housing Commission .....
		127	– Western Australian Building Management Authority .....
		128	– Western Australian Government Railways Commission .....
		129	– Western Australian Land Authority .....
			– Gold Corporation .....
			– Forest Products Commission.....
			– Fuel Suppliers Licencing Act 1997 .....
			– National Rail Network Funding Grant .....
			– Payments to the Government Employees Superannuation Board for the West State Super Scheme .....
			– Refund of Past Years Revenue Collections - Broome Port Authority .....
			– Capital Contribution.....
			– Salaries and Allowances Act 1975 .....
			– Financial Agreement Act 1995-Interest .....
			– Gold Corporation Act 1987.....
			– Judges’ Salaries and Pension Act 1950.....
			– Loan (Financial Agreement) Act 1991 – Interest .....
			– Loan (Financial Agreement) Act 1991 - Loan Guarantee Fees .....
			– Parliamentary Superannuation Act 1970.....
			– State Superannuation Act 2000 .....
			– Unclaimed Money Act 1990 .....
			– Western Australian Treasury Corporation Act 1986 - Interest .....
			– Western Australian Treasury Corporation Act 1986 - Loan Guarantee Fees .....
			– Financial Agreement Act 1995 - Sinking Fund.....
			– Loan (Financial Agreement) Act 1991 – Capital Repayments .....
			– Western Australian Treasury Corporation Act 1986 – Capital Repayments .....
			Total .....

2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
36,859	42,908	39,220	40,035	40,248	41,669	42,651
-	-	-	520	520	520	520
22,387	32,131	31,670	31,244	32,078	33,024	34,051
-	500	500	1,570	1,300	1,070	1,070
225,967	238,781	237,604	257,890	272,204	278,788	294,105
39,747	49,843	49,843	46,499	50,172	52,454	54,341
16,283	23,114	23,190	27,245	19,951	6,665	6,665
-	173	173	173	173	173	173
114,502	130,500	204,000	112,300	122,300	125,200	127,700
97,800	51,200	51,100	55,200	56,500	57,800	59,300
-	3,000	200	1,000	600	600	600
350	300	300	250	200	-	-
3,200	3,250	4,000	4,090	4,182	4,276	4,372
27,454	33,505	33,505	34,354	35,223	36,115	37,029
10,000	8,300	8,300	6,660	4,896	3,537	3,537
-	1,200	1,200	776	640	640	640
-	-	345	600	100	100	100
6,433	5,411	9,100	5,111	5,111	5,111	5,111
3,000	4,832	4,832	2,788	2,788	2,782	2,782
4,050	3,823	4,233	3,763	3,764	3,754	3,754
2,500	3,300	3,300	5,000	10,000	10,000	10,000
3,480	3,480	3,480	3,480	3,480	3,480	3,480
-	400	400	1,000	1,400	-	-
-	-	-	10,142	8,935	7,742	6,391
3,420	4,348	5,930	3,332	3,442	4,871	4,871
-	-	-	1,287	1,289	1,291	1,291
72	4,042	4,039	221	219	215	211
-	15,180	15,180	15,000	-	-	-
-	-	-	7,066	7,289	7,559	7,559
-	80,100	100,947	125,837	103,143	15,546	19,057
-	15,000	15,000	5,000	5,000	5,000	3,500
245	-	-	-	-	-	-
-	1,285	1,285	-	-	-	-
21,398	-	-	-	-	-	-
-	18,000	18,000	-	-	-	-
167,276	16,838	18,338	-	-	-	-
-	52	-	-	-	-	-
1,240	1,461	1,461	-	-	-	-
327	799	799	799	799	799	799
10,107	1,412	1,412	428	290	1	1
46	62	62	64	64	64	64
2,775	3,050	3,050	3,157	3,267	3,381	3,500
21,897	22,191	22,123	20,396	20,496	19,645	18,269
626	680	680	658	636	610	586
10,990	4,005	11,525	6,467	6,467	16,554	6,755
382,777	401,204	401,169	417,793	427,682	437,843	448,283
115	400	186	450	500	500	500
64,491	72,358	54,348	67,485	70,542	85,611	102,027
1,237	1,027	1,034	960	955	952	952
12,299	16,207	16,207	70	8,020	-	-
10,380	11,421	11,421	11,678	11,940	12,208	12,483
76,161	2,886	90,000	-	-	-	-
1,401,891	1,333,959	1,504,691	1,339,838	1,348,805	1,288,150	1,329,080



**CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) <sup>(a)</sup>**

Page Vol	Division	Item	Details
<b>PART 3 – DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY</b> (continued)			
180 V1	10	37 130	Office of the Auditor General – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Financial Administration and Audit Act 1985 .....
			Total .....
192 V1	11	38 131	Office of Energy – Net amount appropriated to purchase outputs ..... – Administered Grants, Subsidies and Other Transfer Payments..... – Capital Contribution..... – Salaries and Allowances Act 1975 .....
			Total .....
208 V1	12	39 132	Perth International Centre for Application of Solar Energy – Net amount appropriated to purchase outputs ..... – Capital Contribution.....
			Total .....
<b>TOTAL – PART 3</b> .....			
<b>PART 4 – MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MIDWEST, WHEATBELT AND GREAT SOUTHERN</b>			
225 V1	13	40 41	Agriculture – Net amount appropriated to purchase outputs ..... – Administered Grants, Subsidies and Other Transfer Payments..... – Capital Contribution..... – Salaries and Allowances Act 1975 .....
			Total .....
257 V1	14	42	Agriculture Protection Board – Net amount appropriated to purchase outputs ..... – Agriculture and Related Resources Protection Act 1976 .....
			Total .....
268 V1	15	43	Rural Business Development Corporation – Net amount appropriated to purchase outputs .....
			Total .....
277 V1	16	44 133	Fisheries – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Salaries and Allowances Act 1975 .....
			Total .....
302 V1	17	45 134	Mid West Development Commission – Net amount appropriated to purchase outputs ..... – Capital Contribution.....
			Total .....
317 V1	18	46 135	Wheatbelt Development Commission – Net amount appropriated to purchase outputs ..... – Capital Contribution.....
			Total .....
328 V1	19	47 136	Great Southern Development Commission – Net amount appropriated to purchase outputs ..... – Capital Contribution .....
			Total .....
<b>TOTAL – PART 4</b> .....			

2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
7,515	7,560	7,525	7,682	7,862	8,292	8,157
434	379	379	29	132	133	52
180	145	180	180	180	180	180
8,129	8,084	8,084	7,891	8,174	8,605	8,389
14,657	15,515	15,359	13,067	13,495	12,268	12,098
1,555	-	-	-	-	-	-
208	247	247	74	47	68	44
152	159	159	159	159	159	159
16,572	15,921	15,765	13,300	13,701	12,495	12,301
981	787	840	754	-	-	-
-	24	24	24	-	-	-
981	811	864	778	-	-	-
1,427,573	1,358,775	1,529,404	1,361,807	1,370,680	1,309,250	1,349,770
150,491	130,292	130,264	126,932	120,964	121,199	123,059
9,934	1,178	1,178	1,178	1,178	1,178	1,178
7,484	4,250	4,250	-	-	-	-
150	150	150	150	150	150	150
168,059	135,870	135,842	128,260	122,292	122,527	124,387
1,983	1,774	1,774	1,704	1,638	1,590	1,561
512	512	512	512	512	512	512
2,495	2,286	2,286	2,216	2,150	2,102	2,073
176	160	159	158	158	158	158
176	160	159	158	158	158	158
20,002	21,248	21,090	20,934	21,816	22,827	23,295
2,863	4,769	4,769	2,951	7,425	7,680	779
110	110	110	110	110	110	110
22,975	26,127	25,969	23,995	29,351	30,617	24,184
3,182	1,481	1,480	1,306	1,548	1,497	1,357
1,964	30	30	30	30	30	31
5,146	1,511	1,510	1,336	1,578	1,527	1,388
1,300	1,249	1,221	1,278	1,343	1,390	1,367
300	45	45	19	7	-	-
1,600	1,294	1,266	1,297	1,350	1,390	1,367
1,974	1,657	1,653	1,592	2,201	1,576	1,941
14	30	30	20	322	4,365	8,135
1,988	1,687	1,683	1,612	2,523	5,941	10,076
202,439	168,935	168,715	158,874	159,402	164,262	163,633

**CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) <sup>(a)</sup>**

Page Vol	Division	Item	Details
<b>PART 5 – MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE</b>			
345 V1	20		Housing and Works
		48	– Net amount appropriated to purchase outputs .....
		49	– Administered Grants, Subsidies and Other Transfer Payments .....
		137	– Capital Contribution.....
			– Salaries and Allowances Act 1975 .....
			Total .....
365 V1	21		State Supply Commission
		50	– Net amount appropriated to purchase outputs .....
		138	– Capital Contribution.....
			Total .....
378 V1	22		Local Government and Regional Development
		51	– Net amount appropriated to purchase outputs .....
		52	– Administered Grants, Subsidies and Other Transfer Payments .....
			– Capital Contribution.....
			– Salaries and Allowances Act 1975 .....
			Total .....
398 V1	23		Kimberley Development Commission
		53	– Net amount appropriated to purchase outputs .....
			– Capital Contribution.....
			Total .....
409 V1	24		Pilbara Development Commission
		54	– Net amount appropriated to purchase outputs .....
		139	– Capital Contribution.....
			Total .....
421 V1	25		Gascoyne Development Commission
		55	– Net amount appropriated to purchase outputs .....
		140	– Capital Contribution.....
			Total .....
<b>TOTAL – PART 5 .....</b>			
<b>PART 6 – MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION; TRAINING</b>			
437 V2	26		Consumer and Employment Protection
		56	– Net amount appropriated to purchase outputs .....
			– Administered Grants, Subsidies and Other Transfer Payments .....
		141	– Capital Contribution.....
			– Salaries and Allowances Act 1975 .....
			Total .....
458 V2			Commissioner of Workplace Agreements.....
			– Net amount appropriated to purchase outputs .....
			– Capital Contribution.....
			Total .....

2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
22,996	22,811	23,043	23,214	19,754	20,562	23,550
911	6,849	1,154	50,197	77,472	-	-
26,064	4,114	4,114	1,246	586	586	5,100
122	124	124	126	128	128	128
50,093	33,898	28,435	74,783	97,940	21,276	28,778
36,573	1,501	1,492	1,514	1,439	1,470	1,547
25	15	15	36	-	19	42
36,598	1,516	1,507	1,550	1,439	1,489	1,589
25,003	39,869	30,676	38,583	34,164	29,103	14,397
2,543	2,800	2,800	2,800	3,230	300	250
104	85	85	-	-	-	-
146	138	138	138	138	138	138
27,796	42,892	33,699	41,521	37,532	29,541	14,785
1,605	1,430	1,425	1,423	1,436	1,462	1,489
29	30	30	-	14	-	-
1,634	1,460	1,455	1,423	1,450	1,462	1,489
2,256	2,341	2,339	1,761	1,443	1,473	1,503
30	30	30	50	45	-	-
2,286	2,371	2,369	1,811	1,488	1,473	1,503
1,397	2,761	1,309	3,335	3,061	1,190	1,214
620	25	25	25	40	-	-
2,017	2,786	1,334	3,360	3,101	1,190	1,214
120,424	84,923	68,799	124,448	142,950	56,431	49,358
41,549	37,603	38,223	42,857	44,165	45,341	46,239
1,710	-	27	-	-	-	-
720	3,213	2,613	1,956	1,071	1,203	-
221	118	118	118	118	118	118
44,200	40,934	40,981	44,931	45,354	46,662	46,357
2,589	1,654	1,654	-	-	-	-
159	-	-	-	-	-	-
2,748	1,654	1,654	-	-	-	-

**CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) <sup>(a)</sup>**

Page Vol	Division	Item	Details
			<b>PART 6 – MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION; TRAINING (continued)</b>
465 V2	27	57 142	Registrar, Western Australian Industrial Relations Commission – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Salaries and Allowances Act 1975 ..... Total .....
475 V2	28	58	Training – Net amount appropriated to purchase outputs ..... – Salaries and Allowances Act 1975 ..... Total .....
<b>TOTAL – PART 6</b> .....			
			<b>PART 7 – ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST</b>
495 V2	29	59 143	Justice – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Children's Court of Western Australia Act 1988..... – Criminal Injuries Compensation Act 1985..... – District Court of Western Australia Act 1969 ..... – Judges' Salaries and Pensions Act 1950 ..... – Solicitor General Act 1969..... – Suitor's Fund Act 1964..... – Salaries and Allowances Act 1975 ..... Total .....
534 V2	30	60 144	Commissioner for Equal Opportunity – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Salaries and Allowances Act 1975 ..... Total .....
545 V2	31	61 145	Law Reform Commission – Net amount appropriated to purchase outputs ..... – Capital Contribution..... Total .....
553 V2	32	62 146	Office of the Director of Public Prosecutions – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Salaries and Allowances Act 1975 ..... Total .....
564 V2	33	63	Office of the Information Commissioner – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Freedom of Information Act 1992..... Total .....
573 V2	34	64	Office of the Inspector of Custodial Services – Net amount appropriated to purchase outputs ..... – Salaries and Allowances Act 1975 ..... Total .....

2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
7,611	7,814	7,811	8,454	8,701	9,062	9,242
40	150	150	150	320	150	150
99	109	109	109	109	109	109
7,750	8,073	8,070	8,713	9,130	9,321	9,501
300,734	326,082	316,262	324,299	327,979	317,139	312,904
192	192	192	192	192	192	192
300,926	326,274	316,454	324,491	328,171	317,331	313,096
355,624	376,935	367,159	378,135	382,655	373,314	368,954
417,199	441,743	444,208	459,661	469,775	481,447	489,490
31,845	31,340	31,340	7,250	8,400	7,150	3,416
220	218	223	231	233	232	232
13,265	15,220	15,220	15,690	17,058	17,058	17,058
5,237	5,300	5,425	5,598	5,645	5,624	5,624
4,219	4,600	4,685	4,802	4,834	4,820	4,820
229	228	228	228	228	228	228
10	30	30	30	30	30	30
11,842	12,157	12,357	12,630	12,705	12,671	12,671
484,066	510,836	513,716	506,120	518,908	529,260	533,569
1,978	1,885	1,853	1,842	1,926	1,977	2,026
51	53	53	32	49	31	61
128	128	128	128	128	128	128
2,157	2,066	2,034	2,002	2,103	2,136	2,215
865	841	832	819	831	847	863
20	10	10	1	1	1	1
885	851	842	820	832	848	864
10,770	11,155	11,153	11,842	12,125	12,298	12,565
206	257	257	102	48	-	-
547	496	496	510	510	510	510
11,523	11,908	11,906	12,454	12,683	12,808	13,075
1,223	1,044	1,044	1,031	994	1,026	1,054
25	25	25	-	-	30	30
185	151	151	151	151	151	151
1,433	1,220	1,220	1,182	1,145	1,207	1,235
1,391	1,228	1,228	1,255	1,220	1,226	1,257
-	167	167	167	167	167	167
1,391	1,395	1,395	1,422	1,387	1,393	1,424

**CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) <sup>(a)</sup>**

Page Vol	Division	Item	Details
<b>PART 7 – ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST (continued)</b>			
581 V2	35	65 147	Western Australian Electoral Commission – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Electoral Act 1907 ..... – Industrial Relations Act 1979..... Total .....
595 V2	36	66 148	Peel Development Commission – Net amount appropriated to purchase outputs ..... – Capital Contribution..... Total .....
606 V2	37	67 149	South West Development Commission – Net amount appropriated to purchase outputs ..... – Capital Contribution..... Total .....
<b>TOTAL – PART 7 .....</b>			
<b>PART 8 – MINISTER FOR THE ENVIRONMENT AND HERITAGE</b>			
621 V2	38	68 150	Conservation and Land Management – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Salaries and Allowances Act 1975 ..... Total .....
643 V2	39	69 151	Botanic Gardens and Parks Authority – Net amount appropriated to purchase outputs ..... – Capital Contribution..... Total .....
655 V2	40	70	Environmental Protection – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Salaries and Allowances Act 1975 ..... Total .....
675 V2	41	71 152	Office of Water Regulation – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Salaries and Allowances Act 1975 ..... Total .....
687 V2	42	72 153	Swan River Trust – Net amount appropriated to purchase outputs ..... – Capital Contribution..... Total .....
700 V2	43	73 154	Water and Rivers Commission – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Salaries and Allowances Act 1975 ..... Total .....
721 V2	44	74 155	Zoological Gardens Board – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Salaries and Allowances Act 1975 ..... Total .....

2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
13,025	2,383	2,483	5,986	2,589	15,620	4,194
7	26	26	171	371	-	-
198	198	235	235	235	235	235
56	56	56	56	56	56	56
13,286	2,663	2,800	6,448	3,251	15,911	4,485
2,041	1,708	1,705	1,646	1,764	1,279	1,298
30	30	30	50	50	-	-
2,071	1,738	1,735	1,696	1,814	1,279	1,298
3,944	5,491	5,491	4,309	3,529	5,991	3,703
4,640	807	807	806	851	848	848
8,584	6,298	6,298	5,115	4,380	6,839	4,551
525,396	538,975	541,946	537,259	546,503	571,681	562,716
79,137	102,255	95,908	111,725	113,312	118,820	112,277
15,124	7,365	7,365	3,836	1,616	2,316	323
193	173	173	173	173	173	173
94,454	109,793	103,446	115,734	115,101	121,309	112,773
7,974	7,816	8,184	7,941	10,915	13,091	11,111
7,688	-	-	4,150	2,792	842	42
15,662	7,816	8,184	12,091	13,707	13,933	11,153
23,445	25,277	25,381	21,612	24,846	24,486	22,383
800	800	800	-	-	-	-
155	155	-	-	-	-	-
24,400	26,232	26,181	21,612	24,846	24,486	22,383
2,972	3,190	2,881	3,045	3,149	3,186	3,230
75	55	55	37	11	-	39
116	116	116	116	116	116	116
3,163	3,361	3,052	3,198	3,276	3,302	3,385
5,314	5,189	5,139	5,079	5,197	5,581	5,701
88	68	68	8	8	8	8
5,402	5,257	5,207	5,087	5,205	5,589	5,709
52,153	55,585	47,235	47,715	45,681	46,207	45,126
945	2,700	2,700	1,900	1,400	2,500	2,500
140	140	140	140	140	140	140
53,238	58,425	50,075	49,755	47,221	48,847	47,766
6,554	7,418	7,338	7,541	7,828	8,193	8,652
600	640	640	670	680	1,700	1,700
130	131	130	130	130	130	130
7,284	8,189	8,108	8,341	8,638	10,023	10,482



**CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) <sup>(a)</sup>**

Page Vol	Division	Item	Details
<b>PART 8 – MINISTER FOR THE ENVIRONMENT AND HERITAGE (continued)</b>			
734 V2	45	75	Heritage Council of Western Australia – Net amount appropriated to purchase outputs ..... – Capital Contribution..... Total .....
744 V2	46	76 156	National Trust of Australia (WA) – Net amount appropriated to purchase outputs ..... – Capital Contribution..... Total .....
<b>TOTAL – PART 8 .....</b>			
<b>PART 9 – MINISTER FOR POLICE AND EMERGENCY SERVICES; MINISTER ASSISTING THE MINISTER FOR PLANNING AND INFRASTRUCTURE</b>			
757 V2	47	77 157	Police Service – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Salaries and Allowances Act 1975 .....
782 V2	48	78 79 158	Total ..... Fire and Emergency Services Authority of Western Australia – Net amount appropriated to purchase outputs ..... – Administered Grants, Subsidies and Other Transfer Payments..... – Capital Contribution..... – Fire Brigades Act 1942 .....
<b>TOTAL – PART 9 .....</b>			
<b>PART 10 – MINISTER FOR PLANNING AND INFRASTRUCTURE</b>			
801 V2	49	80 81 82 159	Planning and Infrastructure – Net amount appropriated to purchase outputs ..... – Administered Grants, Subsidies and Other Transfer Payments..... – Western Australian Coastal Shipping Commission..... – Capital Contribution..... – Salaries and Allowances Act 1975 .....
824 V2	50	83 160	Total ..... Land Administration – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Transfer of Land Act 1893 .....
843 V2	51	84 161	– Salaries and Allowances Act 1975 .....
870 V2	52	85 162	Total ..... Main Roads – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Road Traffic Act 1974 .....
<b>TOTAL – PART 10 .....</b>			

2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
3,323	3,404	3,416	3,308	3,410	3,312	3,467
-	-	-	-	22	1,000	1,300
3,323	3,404	3,416	3,308	3,432	4,312	4,767
702	5,515	2,967	4,639	1,161	1,126	1,079
1,370	382	382	343	356	339	354
2,072	5,897	3,349	4,982	1,517	1,465	1,433
208,998	228,374	211,018	224,108	222,943	233,266	219,851
460,721	488,365	492,657	528,246	555,797	579,562	597,903
68,631	25,988	25,988	24,633	42,189	32,270	25,838
1,495	1,475	1,475	1,475	1,475	1,475	1,475
530,847	515,828	520,120	554,354	599,461	613,307	625,216
27,466	18,674	18,638	19,060	19,396	20,248	21,741
1	1	1	1	1	1	1
2,324	1,431	1,410	350	350	350	450
16,216	17,336	17,436	17,833	18,447	19,134	20,153
46,007	37,442	37,485	37,244	38,194	39,733	42,345
576,854	553,270	557,605	591,598	637,655	653,040	667,561
366,954	388,964	387,029	377,321	409,690	453,641	498,870
-	1,500	1,500	1,000	-	-	-
6,019	6,350	6,350	5,850	6,400	6,400	6,400
81,968	13,451	17,351	18,747	22,557	15,455	16,483
342	360	211	211	211	211	211
455,283	410,625	412,441	403,129	438,858	475,707	521,964
39,805	33,818	33,802	37,751	38,365	37,622	38,669
6,807	4,991	11,514	1,550	8,099	400	400
-	-	18	-	-	-	-
311	249	249	249	249	249	249
46,923	39,058	45,583	39,550	46,713	38,271	39,318
264,288	228,796	226,758	237,982	219,754	217,399	206,633
119,969	140,414	148,882	66,810	102,485	68,598	66,484
237,835	251,156	251,055	262,622	276,025	287,358	301,491
622,092	620,366	626,695	567,414	598,264	573,355	574,608
22,629	14,395	14,611	18,255	18,221	18,058	18,265
400	6,361	6,361	105	-	-	-
-	-	149	149	149	149	149
23,029	20,756	21,121	18,509	18,370	18,207	18,414

**CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) <sup>(a)</sup>**

Page Vol	Division	Item	Details
<b>PART 10 – MINISTER FOR PLANNING AND INFRASTRUCTURE (continued)</b>			
896 V2	53	86 163	Western Australian Planning Commission – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Metropolitan Region Improvement Tax Act 1959 ..... – Town Planning and Development Act 1928..... Total .....
<b>TOTAL – PART 10 .....</b>			
<b>PART 11 – MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS</b>			
915 V3	54	87 88 164	Industry and Technology – Net amount appropriated to purchase outputs ..... – Administered Grants, Subsidies and Other Transfer Payments ..... – Capital Contribution..... – Salaries and Allowances Act 1975 ..... Total .....
937 V3	55	89 90 165	Mineral and Petroleum Resources – Net amount appropriated to purchase outputs ..... – Administered Grants, Subsidies and Other Transfer Payments ..... – Capital Contribution..... – Petroleum (Submerged Lands) Act 1982 ..... – Salaries and Allowances Act 1975 ..... Total .....
967 V3	56	91	Minerals and Energy Research Institute of Western Australia – Net amount appropriated to purchase outputs ..... Total .....
976 V3	57	92 93 166	Western Australian Tourism Commission – Net amount appropriated to purchase outputs ..... – Rottnest Island Authority ..... – Capital Contribution..... Total .....
1006 V3	58	94 167	Small Business Development Corporation – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Small Business Guarantees Act 1984..... Total .....
<b>TOTAL – PART 11 .....</b>			
<b>PART 12 – MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS</b>			
1019 V3	59	95 168	Education – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Salaries and Allowances Act 1975 ..... Total .....
1041 V3	60	96 169	Country High School Hostels Authority – Net amount appropriated to purchase outputs ..... – Capital Contribution..... Total .....

2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
33,773	37,786	37,784	38,167	40,242	42,611	45,295
19,000	7,000	7,000	5,000	5,000	5,000	5,000
36,198	39,000	39,000	40,500	43,000	46,000	49,500
905	831	908	821	811	811	811
89,876	84,617	84,692	84,488	89,053	94,422	100,606
1,237,203	1,175,422	1,190,532	1,113,090	1,191,258	1,199,962	1,254,910
50,140	51,026	53,691	55,051	51,819	49,614	51,446
29,955	86,951	80,082	32,898	6,350	-	-
11,336	10,015	8,885	3,216	2,533	2,014	1,614
152	174	174	174	174	174	174
91,583	148,166	142,832	91,339	60,876	51,802	53,234
65,563	70,700	68,474	66,422	64,476	65,199	70,616
13,304	19,899	14,699	12,769	10,069	7,069	7,069
1,639	4,055	3,657	3,595	2,295	695	3,420
15,364	14,400	14,700	14,800	9,600	5,900	4,100
350	350	350	354	354	354	354
96,220	109,404	101,880	97,940	86,794	79,217	85,559
907	875	875	882	901	905	911
907	875	875	882	901	905	911
32,895	31,994	32,403	33,333	34,720	33,096	32,832
2,067	1,732	1,732	1,727	1,715	1,700	1,700
2,531	482	482	27	35	1,515	-
37,493	34,208	34,617	35,087	36,470	36,311	34,532
8,909	8,366	8,345	8,617	8,443	8,531	8,724
50	120	120	196	97	313	184
-	250	-	250	250	250	250
8,959	8,736	8,465	9,063	8,790	9,094	9,158
235,162	301,389	288,669	234,311	193,831	177,329	183,394
1,843,149	1,925,449	1,882,352	1,990,725	2,069,852	2,116,586	2,166,524
84,267	88,961	88,961	86,036	74,029	86,631	92,048
212	212	212	212	212	212	212
1,927,628	2,014,622	1,971,525	2,076,973	2,144,093	2,203,429	2,258,784
5,051	5,149	4,937	5,318	5,547	5,723	5,802
1,447	453	291	371	310	333	325
6,498	5,602	5,228	5,689	5,857	6,056	6,127

**CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) <sup>(a)</sup>**

Page Vol	Division	Item	Details
<b>PART 12 – MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS (continued)</b>			
1050 V3	61	97 170	Curriculum Council – Net amount appropriated to purchase outputs ..... – Capital Contribution..... Total .....
1062 V3	62	98 99	Education Services – Net amount appropriated to purchase outputs ..... – Administered Grants, Subsidies and Other Transfer Payments ..... – Capital Contribution..... – Salaries and Allowances Act 1975 ..... Total .....
1077 V3	63	100	Recreation Camps and Reserves Board – Net amount appropriated to purchase outputs ..... – Capital Contribution..... Total .....
1086 V3	64	101 102	Sport and Recreation – Net amount appropriated to purchase outputs ..... – Contribution to Community Sporting and Recreation Facilities Fund ..... – Capital Contribution..... – Lotteries Commission Act 1990..... – Salaries and Allowances Act 1975 ..... Total .....
1099 V3	65	103	Western Australian Sports Centre Trust – Net amount appropriated to purchase outputs ..... – Capital Contribution..... Total .....
1109 V3	66	104 171	Indigenous Affairs – Net amount appropriated to purchase outputs ..... – Capital Contribution..... – Salaries and Allowances Act 1975 ..... Total .....
<b>TOTAL – PART 12 .....</b>			
<b>PART 13 – MINISTER FOR COMMUNITY DEVELOPMENT, WOMEN'S INTERESTS, SENIORS AND YOUTH; DISABILITY SERVICES; CULTURE AND THE ARTS</b>			
1125 V3	67	105 106 172	Community Development – Net amount appropriated to purchase outputs ..... – Contribution to Western Australian Family Foundation Trust Account..... – Capital Contribution..... – Salaries and Allowances Act 1975 ..... Total .....
1154 V3	68	107 173	Disability Services Commission – Net amount appropriated to purchase outputs ..... – Administered Grants, Subsidies and Other Transfer Payments ..... – Capital Contribution..... – Salaries and Allowances Act 1975 ..... Total .....

2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
8,830	8,955	8,954	10,034	10,414	10,943	11,124
118	1,136	1,136	1,509	1,079	579	79
8,948	10,091	10,090	11,543	11,493	11,522	11,203
10,424	9,300	9,300	11,078	12,911	14,468	16,063
151,230	169,038	169,038	175,577	192,193	209,414	232,419
11	50	50	-	-	-	-
140	140	140	140	140	140	140
161,805	178,528	178,528	186,795	205,244	224,022	248,622
2,333	1,993	2,507	2,640	2,457	2,362	2,362
142	105	105	-	-	-	-
2,475	2,098	2,612	2,640	2,457	2,362	2,362
9,401	14,145	14,065	13,031	16,351	15,983	12,103
7,750	9,000	5,050	12,700	8,750	9,250	9,250
450	150	150	-	1,070	200	200
8,984	8,900	8,900	9,000	9,000	9,000	9,000
135	135	135	135	135	135	135
26,720	32,330	28,300	34,866	35,306	34,568	30,688
13,583	12,498	13,160	13,278	13,115	13,348	13,590
6,261	1,336	2,044	-	300	890	900
19,844	13,834	15,204	13,278	13,415	14,238	14,490
19,041	17,121	17,111	17,154	17,666	18,125	18,512
-	630	630	100	42	687	687
160	160	160	160	160	160	160
19,201	17,911	17,901	17,414	17,868	18,972	19,359
2,173,119	2,275,016	2,229,388	2,349,198	2,435,733	2,515,169	2,591,635
160,536	171,925	170,010	176,083	176,541	177,488	181,397
560	560	560	560	560	560	560
4,566	4,817	4,817	736	3,563	4,984	6,537
189	189	189	189	189	189	189
165,851	177,491	175,576	177,568	180,853	183,221	188,683
166,693	182,974	182,758	194,774	205,516	216,197	220,820
-	1,000	1,000	-	-	-	-
557	620	620	1,781	3,855	3,377	4,261
159	159	159	159	159	159	159
167,409	184,753	184,537	196,714	209,530	219,733	225,240

**CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) <sup>(a)</sup>**

Page Vol	Division	Item	Details
<b>PART 13 – MINISTER FOR COMMUNITY DEVELOPMENT, WOMEN'S INTERESTS, SENIORS AND YOUTH; DISABILITY SERVICES; CULTURE AND THE ARTS (continued)</b>			
1173 V3	69		Culture and the Arts
		108	– Net amount appropriated to purchase outputs .....
		109	– Art Gallery of Western Australia .....
		110	– Library Board of Western Australia .....
		111	– Perth Theatre Trust.....
		112	– Western Australian Museum.....
			– Administered Grants, Subsidies and Other Transfer Payments .....
		174	– Capital Contribution.....
		175	– Art Gallery of Western Australia .....
		176	– Library Board of Western Australia .....
		177	– Perth Theatre Trust.....
		178	– Western Australian Museum.....
			– Lotteries Commission Act 1990.....
			– Salaries and Allowances Act 1975 .....
			Total .....
<b>TOTAL – PART 13 .....</b>			
<b>PART 14 – MINISTER FOR HEALTH</b>			
1203 V3	70		Health
		113	– Net amount appropriated to purchase outputs .....
		114	– Contribution to Hospital Fund.....
		115	– Office of Health Review .....
		179	– Capital Contribution.....
			– Lotteries Commission Act 1990.....
			– Tobacco Control Act 1990 .....
			– Salaries and Allowances Act 1975 .....
			Total .....
<b>TOTAL – PART 14 .....</b>			
<b>PART 15 – MINISTER FOR RACING AND GAMING; GOVERNMENT ENTERPRISES; GOLDFIELDS-ESPERANCE</b>			
1247 V3	71		Racing, Gaming and Liquor
		116	– Net amount appropriated to purchase outputs .....
		117	– Administered Grants, Subsidies and Other Transfer Payments .....
			– Capital Contribution.....
			– Liquor Licensing Act 1988 .....
			– Salaries and Allowances Act 1975 .....
			Total .....
1271 V3	72		Goldfields–Esperance Development Commission
		118	– Net amount appropriated to purchase outputs .....
			– Capital Contribution.....
			Total .....
<b>TOTAL – PART 15 .....</b>			

2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
56,760	64,342	62,956	78,316	108,196	104,792	105,867
3,620	3,814	3,814	3,623	-	-	-
15,426	14,564	14,564	14,839	-	-	-
2,896	1,489	1,489	1,227	-	-	-
4,692	6,569	6,569	4,437	-	-	-
600	-	-	-	-	-	-
583	2,588	2,588	3,144	9,689	5,506	19,066
903	910	910	910	-	-	-
9,287	10,352	9,452	3,548	-	-	-
1,250	500	500	500	-	-	-
1,610	1,800	800	2,500	-	-	-
8,984	8,900	8,900	9,000	9,000	9,000	9,000
490	490	490	538	548	558	568
107,101	116,318	113,032	122,582	127,433	119,856	134,501
440,361	478,562	473,145	496,864	517,816	522,810	548,424
233,050	261,402	262,858	281,737	292,095	301,778	308,093
1,812,042	1,868,241	1,949,061	2,027,197	2,092,229	2,171,772	2,265,885
900	983	983	1,009	1,036	1,059	1,083
104,005	101,578	89,282	38,389	70,364	69,584	69,584
72,163	67,400	70,272	71,810	73,030	74,120	75,240
15,721	16,114	16,114	16,517	16,930	17,336	17,726
630	630	630	630	630	630	630
2,238,511	2,316,348	2,389,200	2,437,289	2,546,314	2,636,279	2,738,241
2,238,511	2,316,348	2,389,200	2,437,289	2,546,314	2,636,279	2,738,241
2,041	2,465	2,322	2,465	2,787	2,949	3,059
53,831	61,600	62,600	65,500	66,900	67,700	68,600
456	454	454	-	22	-	-
10,117	10,100	10,100	2,700	3,000	3,300	3,100
119	119	119	119	119	119	119
66,564	74,738	75,595	70,784	72,828	74,068	74,878
1,411	1,577	1,555	1,527	1,542	1,571	1,354
310	-	-	-	-	32	-
1,721	1,577	1,555	1,527	1,542	1,603	1,354
68,285	76,315	77,150	72,311	74,370	75,671	76,232



**CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) <sup>(a)</sup>**

Page Vol	Division	Item	Details
<hr/>			
<b>GRAND TOTAL .....</b>			
<hr/>			
Total Appropriation Bill No.1 – Recurrent Services .....			
Total Appropriation Bill No.2 – Capital Purposes .....			
Authorised by Other Statutes			
– Recurrent Services .....			
– Capital Purposes.....			
– Financing.....			
Total Authorised by Other Statutes .....			
<hr/>			
<b>GRAND TOTAL .....</b>			
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- (a) The 2000-01 actuals and 2001-02 budget and estimated actuals have been adjusted, where necessary, to be on a comparable basis with 2002-03 budget estimates.

2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>9,962,871</b>	<b>10,098,878</b>	<b>10,257,252</b>	<b>10,258,433</b>	<b>10,589,174</b>	<b>10,657,402</b>	<b>10,936,659</b>
8,241,580	8,449,776	8,503,989	8,767,393	9,015,612	9,179,406	9,413,992
719,513	616,247	727,297	449,253	495,702	360,570	371,015
874,036	908,044	901,155	985,499	989,577	1,059,486	1,094,847
105,063	97,183	97,183	44,540	68,323	45,732	44,322
22,679	27,628	27,628	11,748	19,960	12,208	12,483
1,001,778	1,032,855	1,025,966	1,041,787	1,077,860	1,117,426	1,151,652
<b>9,962,871</b>	<b>10,098,878</b>	<b>10,257,252</b>	<b>10,258,433</b>	<b>10,589,174</b>	<b>10,657,402</b>	<b>10,936,659</b>

## **CHAPTER 2**

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### **NET APPROPRIATION DETERMINATIONS**

## NET APPROPRIATION DETERMINATIONS

	2000-01	2001-02	2001-02	2002-03	2003-04	2004-05	2005-06
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>PART 1 - PARLIAMENT</b>							
PARLIAMENT							
Legislative Council:							
GST input credits .....	38	61	61	61	61	61	61
Services and Refunds .....	-	2	-	-	-	-	-
Legislative Assembly:							
GST input credits .....	42	85	85	85	85	85	85
Sale of Publications and Other Revenue ..	13	10	10	10	10	10	18
Joint House Committee:							
GST input credits .....	477	475	475	468	475	475	475
Stationery Supplies and Other Revenue..	6	78	15	15	15	15	15
PARLIAMENTARY COMMISSIONER FOR ADMINISTRATIVE INVESTIGATIONS							
Indian Ocean Territories Program .....	7	6	6	6	6	6	6
GST input credits .....	54	56	56	56	56	56	56
Other Receipts.....	14	17	17	24	25	25	25
<b>PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS</b>							
PREMIER AND CABINET							
GST input credits .....	5,175	2,500	6,239	4,783	4,901	4,617	4,589
State Law Publisher .....	2,823	2,749	3,000	2,900	2,900	2,900	2,900
Other Revenue .....	6,434	961	4,416	1,820	1,805	1,805	1,805
ROYAL COMMISSION INTO WHETHER THERE HAS BEEN ANY CORRUPT OR CRIMINAL CONDUCT BY WESTERN AUSTRALIAN POLICE OFFICES							
Government Vehicle Scheme.....	-	-	-	3	3	-	-
GOVERNOR'S ESTABLISHMENT							
Ballroom Hire .....	19	20	20	20	20	20	20
GST input credits .....	59	63	63	63	63	63	63
OFFICE OF THE PUBLIC SECTOR STANDARDS COMMISSIONER							
GST input credits .....	83	84	140	112	70	69	76
Other Revenue .....	379	36	150	96	96	96	96
SALARIES AND ALLOWANCES TRIBUNAL							
Other Revenue .....	2	2	2	3	3	3	3
GST Input Credit .....	-	1	13	15	15	15	15

## NET APPROPRIATION DETERMINATIONS (CONTINUED)

	2000-01	2001-02	2001-02	2002-03	2003-04	2004-05	2005-06
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
<b>PART 3 - DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY</b>							
TREASURY AND FINANCE							
GST input credits .....	959	6,830	4,785	800	800	800	820
GST receipts on sales .....	8,608	5,208	6,244	104	104	104	104
Land Tax Liability Enquiry Fees.....	1,404	2,000	2,400	2,520	2,520	2,520	2,520
State Fleet Revenue.....	54,610	-	-	-	-	-	-
Executive Vehicle Scheme .....	40	35	44	44	44	44	44
Other Revenue.....	6,451	5,899	483	676	735	741	741
OFFICE OF THE AUDITOR GENERAL							
Audit Fees .....	3,122	2,793	2,793	2,959	3,018	3,079	3,140
GST input credits .....	164	100	139	102	98	104	110
GST receipts on sales .....	229	279	279	296	302	308	302
Other Revenue.....	154	20	120	20	20	20	20
OFFICE OF ENERGY							
Electrical and Gas licensing services .....	1,778	1,563	1,436	-	-	-	-
Gas Trading and Distribution Licenses ..	-	23	23	39	43	43	43
Contributions to Energy Efficiency Awards.....	44	20	-	-	-	-	-
Revenues from Commonwealth for Renewable Energy Initiatives .....	915	5,700	3,900	3,000	3,000	3,000	3,000
GST Input Credits .....	142	280	280	500	500	510	510
Other Revenue.....	467	-	74	-	-	-	-
<b>PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID- WEST, WHEATBELT AND GREAT SOUTHERN</b>							
AGRICULTURE							
Proceeds from Direct Mail Services.....	60	86	86	44	49	49	49
Proceeds from Land Management Services .....	177	110	110	120	120	120	120
Proceeds from Animal Health Services..	1,682	2,067	1,639	2,084	2,083	2,083	2,184
Proceeds from Seed Quality Services.....	432	1,016	1,016	1,074	1,079	1,084	1,084
Proceeds from Research Support Unit Operations .....	3,531	3,199	3,069	3,352	3,352	3,352	3,352
Proceeds from Services to Industry.....	21,726	18,230	22,506	18,481	19,165	19,074	19,064
Commonwealth Specific Purpose Programs:.....	28,364	31,939	30,095	30,572	27,929	20,529	20,529
Proceeds from Consultancy Services .....	145	365	365	300	300	300	300
Proceeds from Sale of Intellectual or Genetic Property.....	1,291	900	900	950	1,000	1,000	1,000
Services to the Agricultural Produce Commission.....	1,655	1,533	1,229	1,447	1,412	1,409	1,409
Services to the Rural Business Development Corporation .....	12,619	23,642	20,257	11,078	3,162	158	158

## NET APPROPRIATION DETERMINATIONS (CONTINUED)

	2000-01	2001-02	2001-02	2002-03	2003-04	2004-05	2005-06
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
<b>AGRICULTURE (continued)</b>							
Services to the Agriculture Protection							
Board .....	19,258	4,566	6,662	5,132	4,758	4,558	4,558
Industry and Market Development .....	281	232	232	14	14	14	14
Agriculture Protection .....	1,080	1,847	1,847	1,184	1,096	1,110	1,133
Sustainable Rural Development .....	1,224	418	418	400	400	400	400
Miscellaneous Revenue (includes the							
revenues from asset sales) .....	1,473	1,973	1,973	1,315	1,309	1,309	1,309
GST Input Credits from ATO .....	5,700	7,281	7,281	6,797	6,147	6,147	6,147
GST Receipts on Sales .....	2,832	5,917	5,917	3,193	3,222	3,222	3,222
<b>FISHERIES</b>							
GST input credits .....	1,494	2,000	2,000	2,000	2,000	2,000	2,000
GST receipts on sales .....	418	328	328	328	328	328	328
Sundry Revenue .....	38	35	30	30	30	30	30
<b>PART 5 – MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE</b>							
<b>HOUSING AND WORKS</b>							
Executive Vehicle Scheme .....	2	2	2	2	2	2	2
Grants and Subsidies .....	698	-	-	-	-	-	-
Provision of Contract Services .....	14,065	13,727	13,569	16,388	16,979	17,194	17,283
GST input credits .....	2,354	1,657	1,657	348	100	106	106
GST receipt on sales .....	39,639	28,075	28,075	27,898	27,898	27,898	27,898
Other .....	83	120	120	125	1,085	331	331
<b>LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT</b>							
Executive Vehicle Scheme and other							
miscellaneous revenues .....	118	8	8	8	8	8	8
Funds provided by the Commonwealth..	1,334	1,348	1,348	548	548	548	548
GST input credits .....	228	236	236	149	150	150	150
Indian Ocean Territories Program .....	200	196	196	196	196	196	196
Westlink Satellite Communication							
Service .....	857	527	527	527	527	520	520
<b>PART 6 – MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION; TRAINING</b>							
<b>CONSUMER AND EMPLOYMENT PROTECTION</b>							
Bill of Sale .....	18	12	14	12	13	13	13
Business Names Certificates .....	28	40	30	41	42	43	43
Business Names Data .....	-	20	-	20	21	21	21
Business Names Searches .....	894	750	1,019	767	784	802	802
Corporate Fees .....	112	100	128	102	105	107	107
Departmental – Miscellaneous .....	599	209	640	336	332	385	385
Education Kit for Landlords .....	11	14	18	14	15	15	15

## NET APPROPRIATION DETERMINATIONS (CONTINUED)

	2000-01	2001-02	2001-02	2002-03	2003-04	2004-05	2005-06
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>CONSUMER AND EMPLOYMENT PROTECTION (continued)</b>							
Federal Investigation and Advisory Service .....	265	265	199	265	265	265	265
GST input credits .....	1,400	1,426	1,677	1,431	1,432	1,435	1,435
GST receipts on sales .....	74	309	93	307	308	310	310
Licences and other regulatory fees .....	770	461	1,014	3,189	3,328	2,729	2,695
Indian Ocean Territories.....	137	100	97	102	105	107	107
Recoups from Rental Accommodation Fund.....	1,328	1,632	1,498	1,669	1,706	1,745	1,745
Register of Encumbered Vehicles (REVS) .....	1,524	1,674	1,897	1,712	1,750	1,790	1,790
Registration Fees for Office of Censorship .....	129	120	-	-	-	-	-
Real Estate and Business Agents Supervisory Board and the Settlement Agents Supervisory Board.....	4,841	5,067	4,104	5,181	5,298	5,417	5,417
Retail Trading Hours Exemptions .....	-	80	-	80	80	80	80
Trade Measurement.....	201	202	253	213	217	222	222
<b>REGISTRAR, WESTERN AUSTRALIAN INDUSTRIAL RELATIONS COMMISSION</b>							
Service Charges, Transcript and Award Sales and Other Revenue .....	151	79	79	79	79	79	79
Fee for service – Australian Industrial Registry .....	242	-	246	246	-	-	-
GST input credits .....	164	312	320	290	342	308	308
GST receipts on sales .....	28	3	20	8	3	3	3
<b>TRAINING</b>							
Proceeds from Commercial Activities of Institutions.....	10,364	12,796	16,082	9,817	10,289	10,697	10,637
Proceeds from Departmental Business Units .....	353	478	895	491	484	503	500
Proceeds from other 'Miscellaneous' Revenue .....	2,329	1,301	2,044	1,227	1,317	1,369	1,362
Commonwealth Specific Purpose Programs:							
Aboriginal Programs .....	3,278	3,700	3,846	3,766	3,800	3,850	3,900
Adult Migrant Education Programs....	619	673	673	673	673	673	673
Employment Related Programs .....	657	1,300	1,191	1,200	1,200	1,200	1,200
Vocational Education and Training .....	70,151	83,592	75,645	82,500	87,586	92,534	89,384
Vocational Education and Training Capital Program.....	15,268	16,670	15,863	21,263	19,865	18,576	19,829
GST input credits .....	6,165	7,224	7,224	9,533	8,826	8,514	8,170
GST receipts on sales .....	582	959	959	784	823	846	836

## NET APPROPRIATION DETERMINATIONS (CONTINUED)

	2000-01	2001-02	2001-02	2002-03	2003-04	2004-05	2005-06
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST</b>							
<b>JUSTICE</b>							
Proceeds from Supreme Court Fees .....	1,855	1,770	3,673	4,855	4,905	4,905	4,905
Proceeds from District Court Fees .....	1,579	1,840	2,064	2,800	2,850	2,850	2,850
Proceeds from Sheriffs & Bailiffs Fees..	95	246	194	200	200	200	200
Proceeds from Tribunal Fees.....	74	80	155	82	82	82	82
Proceeds from Magistrate Court Fees ....	13,445	11,228	14,054	14,521	14,721	14,721	14,721
Proceeds from Indian Ocean Territories Fees.....	277	300	300	300	300	300	300
Proceeds from Registrar Generals Fees..	3,363	3,336	3,336	3,525	3,525	3,525	3,525
Proceeds from Personal Prisoners Services .....	5,023	3,100	3,100	3,100	3,100	3,100	3,100
Proceeds from Sale of Prisoner Goods...	1,729	1,100	1,100	1,410	1,410	1,410	1,410
Proceeds from Public Trustee Fees .....	5,208	5,551	5,551	5,911	5,911	5,911	5,911
Proceeds from Surplus Public Trust Common Fund.....	2,335	2,368	2,368	2,368	2,368	2,368	2,368
Proceeds from Legal Services Fees.....	2,604	2,000	2,000	2,000	2,000	2,000	2,000
Proceeds from Workers Comp Tribunal recoveries.....	259	150	150	150	150	150	150
Proceeds from Recovery of Legal costs .	300	300	300	300	300	300	300
Proceeds from Recoup of Residential Tenancies payments.....	639	450	1,033	1,000	1,000	1,000	1,000
Proceeds from Recoup of Workers Compensation payments.....	2,818	385	1,535	1,537	1,537	1,537	1,537
Proceeds from Recovery of criminal injuries award .....	725	700	557	557	557	557	557
Proceeds from other department revenue .....	1,228	335	805	805	823	817	728
Proceeds from Auctioneers Licences .....	135	100	130	130	130	130	130
Family Law Court .....	8,863	7,910	9,590	9,200	9,200	9,200	9,200
Schools Assistance .....	130	130	130	130	130	130	130
Public Advocate .....	9	7	7	7	7	7	7
Other Commonwealth Grants.....	1,773	-	185	185	185	185	185
GST Input Credits .....	18,574	1,474	18,788	18,704	18,704	18,704	18,704
GST Receipt on Sales.....	100	100	100	100	100	100	100
<b>COMMISSIONER FOR EQUAL OPPORTUNITY</b>							
Proceeds from the provision of Community Education Services .....	128	110	110	110	110	110	110
GST input credits .....	50	62	62	62	62	62	62
GST receipts on sales .....	9	10	10	10	10	10	10



## NET APPROPRIATION DETERMINATIONS (CONTINUED)

	2000-01	2001-02	2001-02	2002-03	2003-04	2004-05	2005-06
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
<b>OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS</b>							
Executive Vehicle Scheme .....	25	20	20	20	20	20	20
Confiscation Account .....	-	391	391	690	690	690	690
Grants and Subsidies – Dept of Justice ..	188	-	-	-	-	-	-
Miscellaneous Revenue .....	4	2	2	2	2	2	2
GST input credits .....	311	280	280	280	280	280	280
GST receipts on sales .....	28	2	2	2	2	2	2
<b>OFFICE OF THE INFORMATION COMMISSIONER</b>							
Executive Vehicle Scheme .....	4	4	4	4	4	4	4
GST input credits .....	20	12	12	12	12	12	12
Other receipts .....	1	-	-	-	-	-	-
<b>OFFICE OF THE INSPECTOR OF CUSTODIAL SERVICES</b>							
GST Input credits .....	10	42	42	42	42	42	42
Executive Vehicle Scheme .....	2	2	2	2	2	2	2
<b>WESTERN AUSTRALIAN ELECTORAL COMMISSION</b>							
Extraneous Election .....	66	20	92	20	20	20	20
Sale of Rolls and Maps .....	16	20	19	20	20	20	20
Local Government Recoups .....	928	2,000	1,889	-	2,000	-	2,500
Head Office Relocation .....	104	-	-	-	-	-	-
Sundries .....	91	3	43	3	3	3	3
GST input credits .....	506	80	80	150	80	80	80
<b>PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE</b>							
<b>CONSERVATION AND LAND MANAGEMENT</b>							
Apiary site rentals .....	103	100	100	100	100	100	100
Commissions .....	9	10	10	10	10	10	10
Communication site fees .....	233	80	112	120	120	120	120
Forest leases .....	28	28	43	45	45	45	45
GST input credits .....	1,103	1,000	1,500	1,500	1,500	1,500	1,500
GST receipts on sales .....	6,084	6,000	3,500	3,500	3,500	3,500	3,500
Proceeds from contract of sale of forest produces - sections 88(1)(b) and 92(2) Conservation and Land Management Act .....	55,299	-	-	-	-	-	-
Proceeds from the disposal of equipment and non-real property .....	445	300	300	300	300	300	300
Proceeds from sale of real property .....	1,596	-	-	-	-	-	-
Timber Inspection Fees .....	34	-	-	-	-	-	-
Wildlife fees .....	99	100	100	100	100	100	100

## NET APPROPRIATION DETERMINATIONS (CONTINUED)

	2000-01	2001-02	2001-02	2002-03	2003-04	2004-05	2005-06
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
<b>ENVIRONMENTAL PROTECTION</b>							
Grants from Industries.....	3,574	3,311	2,894	2,002	485	430	430
GST Input Credits .....	1,010	1,077	1,053	1,080	1,080	1,080	1,080
GST receipts from sales .....	116	123	147	120	120	120	120
Other User Charges .....	850	434	134	34	34	34	34
Waste Management Recycling Fund.....	5,210	4,620	4,767	4,483	4,400	4,000	4,000
Waste Management WA .....	67	2,600	550	150	2,600		0
<b>OFFICE OF WATER REGULATION</b>							
Licence Application Fees .....	643	1	1	1	1	1	1
Proceeds from Industry – WA WIA.....	20	-	-	20	-	-	-
GST input credits .....	151	374	374	356	356	356	356
Other Revenue.....	58	-	130	31	-	-	-
<b>PART 9 - MINISTER FOR POLICE AND EMERGENCY SERVICES; MINISTER ASSISTING THE MINISTER FOR PLANNING AND INFRASTRUCTURE</b>							
<b>POLICE SERVICE</b>							
Licences.....	2,838	3,984	3,984	3,332	3,243	3,242	3,242
Departmental .....	13,725	11,007	11,693	12,442	10,791	10,159	10,159
Commonwealth .....	985	731	755	1,100	644	764	644
GST input credits .....	12,621	11,012	11,012	9,676	10,835	9,523	9,523
GST receipts on sales .....	1,002	1,513	1,513	1,355	1,394	1,388	1,388
<b>PART 10 - MINISTER FOR PLANNING AND INFRASTRUCTURE</b>							
<b>PLANNING AND INFRASTRUCTURE</b>							
<b>Services to the Western Australian</b>							
Planning Commission.....	2,887	3,111	3,474	4,707	5,028	5,349	5,670
Indian Ocean Territories Program.....	60	60	65	70	70	70	70
Other Revenue .....	163	20	33	16	16	16	16
Boat Registration Fees.....	5,000	5,542	5,542	5,693	5,693	5,693	5,693
Jetty Licences .....	249	220	243	333	333	333	333
Multi-Rider Fares .....	29,726	33,183	33,183	33,400	33,400	33,400	33,400
Cash Fares .....	33,145	34,243	34,243	36,900	36,900	36,900	36,900
Marine Examinations .....	99	5	5	5	5	5	5
GST input credits .....	34,122	33,767	13,593	13,593	13,593	13,593	13,593
GST receipts on sales .....	10,116	10,533	4,022	4,022	4,022	4,022	4,022
<b>LAND ADMINISTRATION</b>							
Land Titles Management Services .....	35,575	38,813	44,289	42,604	42,604	42,604	43,505
Sales of Maps and Plans .....	1,479	1,400	1,726	1,388	1,388	1,388	1,388
<b>Remote Sensing Satellite Imagery</b>							
Services .....	491	623	623	484	484	484	484
Rental Properties .....	991	990	990	990	990	990	990

**NET APPROPRIATION DETERMINATIONS (CONTINUED)**

	2000-01	2001-02	2001-02	2002-03	2003-04	2004-05	2005-06
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>LAND ADMINISTRATION</b>							
(continued)							
Government Vehicle Scheme .....	46	25	48	50	50	50	50
Other proceeds and recoups .....	51	578	329	166	170	170	171
GST input credits .....	947	4,355	165	150	150	150	150
GST receipts on sales .....	2,219	4,355	4,540	4,393	5,296	5,296	5,296
Pastoral Leases .....	769	784	784	784	784	784	784
Land Claims Mapping Unit .....	405	410	600	700	700	700	700
Valuation and Property Information Services .....	4,938	6,766	8,060	5,037	4,489	8,020	5,185
<b>TRANSPORT</b>							
Special Series Number Plates .....	5,223	5,925	5,703	5,842	5,842	5,842	5,842
Temporary Permits .....	437	263	277	286	286	286	286
Motor Vehicles .....	10,326	11,546	9,634	11,465	11,465	11,465	11,465
Motor Drivers .....	4,479	4,347	4,000	4,142	4,198	4,198	4,198
Proof of Age Card .....	43	41	55	56	56	56	56
Recoups for Services Provided .....	6,323	5,550	6,600	6,650	6,650	6,650	6,650
Other .....	-	-	80	81	81	81	81
GST input credits .....	-	-	20,766	20,800	20,800	20,800	20,800
GST Receipts on Sales .....	-	-	6,340	6,400	6,400	6,400	6,400
<b>PART 11 - MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS</b>							
<b>MINERAL AND PETROLEUM RESOURCES</b>							
Dangerous Goods and Explosives Regulations .....	956	1,012	1,012	1,038	1,038	1,038	1,038
Departmental fees and charges .....	1,652	1,596	1,671	1,638	1,638	1,638	1,638
GST .....	6,110	6,006	6,006	5,374	5,131	5,190	5,190
Other Revenue .....	565	35	35	35	35	35	35
Petroleum Permits and Licences .....	5,672	4,100	5,750	4,750	4,750	4,750	4,750
Prospecting, Exploration and Other Mining Licences .....	2,640	4,100	3,000	3,275	3,275	3,275	3,275
Scientific Investigative and Advisory Services .....	5,093	5,807	5,807	5,997	6,253	6,251	6,250
<b>PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS</b>							
<b>EDUCATION</b>							
Departmental							
Fees - Senior Colleges .....	2,566	2,400	2,400	2,400	2,400	2,400	2,400
Fees - Agricultural Colleges .....	2,258	2,540	2,540	2,571	2,571	2,571	2,571
Fees - Swimming Classes .....	-	1,143	1,143	1,143	1,143	1,143	1,143
Fees - Other .....	425	505	505	4,189	7,840	7,940	7,801
Farm School Revenue .....	1,592	2,500	2,500	2,500	2,500	2,500	2,500

## NET APPROPRIATION DETERMINATIONS (CONTINUED)

	2000-01	2001-02	2001-02	2002-03	2003-04	2004-05	2005-06
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
<b>EDUCATION (continued)</b>							
<b>Departmental</b>							
SGIC Workers' Compensation							
Refunds.....	2,468	-	-	-	-	-	-
<b>Physical Education Camp Schools</b>							
Revenue .....	1,341	1,386	1,386	1,402	1,402	1,402	1,402
<b>Recoveries and Refunds – Teachers</b>							
Salaries .....	1,350	900	900	900	900	900	900
Refunds - Workers Compensation.....	851	900	901	901	901	901	901
Refunds - Other .....	4,570	1,987	1,986	1,996	2,296	2,486	2,486
Revenue - Other Capital .....	2,693	4,000	4,000	-	-	-	-
<b>Commonwealth</b>							
Schools Assistance .....	154,007	151,949	151,939	152,456	155,795	161,096	161,096
Special Projects .....	6,412	2,483	2,483	2,983	2,983	2,983	2,983
Aboriginal Education.....	8,552	8,844	8,844	9,212	9,212	9,212	9,212
Indian Ocean Territories.....	5,932	6,665	6,665	7,100	7,100	7,100	7,100
<b>Contributions</b>							
Commonwealth Schools Capital							
Program .....	22,588	22,891	22,901	23,000	23,000	23,000	23,000
GST input credits .....	27,656	12,190	39,709	36,774	37,875	39,546	39,934
GST receipts on sales .....	967	-	-	-	-	-	-
<b>EDUCATION SERVICES</b>							
Registration Fees .....	21	44	44	44	44	44	44
<b>Aboriginal Education and Training</b>							
Council .....	502	325	172	325	325	325	325
<b>Borrowings from WA Treasury</b>							
Corporation.....	36,500	36,500	36,500	26,500	26,500	26,500	26,500
Interest Repayments .....	2,721	6,840	3,245	4,250	5,040	5,790	6,290
Principal Repayments.....	5,301	7,801	8,226	11,314	12,714	13,800	14,900
Miscellaneous revenue .....	122	120	32	20	20	20	20
GST input credits .....	14,829	14,850	13,122	13,226	13,221	13,221	13,221
<b>Commonwealth Specific Purpose</b>							
Program The Millennium Indigenous							
Teacher Scholarship Program.....	-	200	241	100	100	100	100
GST Receipts .....	14	15	31	26	39	40	40
<b>RECREATION CAMPS AND RESERVES BOARD</b>							
<b>Accommodation and Recreation</b>							
Programs.....	1,629	1,650	1,650	1,844	1,842	1,841	1,841
GST input credits .....	23	209	196	181	175	178	178
GST receipts on sales .....	176	152	165	184	184	184	184
<b>SPORT AND RECREATION</b>							
<b>Sport Participation Services to the</b>							
Commonwealth .....	796	-	770	620	620	-	-
<b>Sport Development Services to</b>							
Industry Bodies .....	131	45	45	45	45	45	45
Other Revenue.....	1,228	83	506	83	83	83	83
GST input credits .....	615	995	979	1,039	992	1,018	878
GST receipts on sales .....	333	11	132	75	75	13	13

## NET APPROPRIATION DETERMINATIONS (CONTINUED)

	2000-01	2001-02	2001-02	2002-03	2003-04	2004-05	2005-06
	Actual	Budget	Estimated Actual	Budget Estimate	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>INDIGENOUS AFFAIRS</b>							
GST input credits .....	1,003	877	1,057	841	870	1,027	1,027
Other receipts .....	193	100	100	100	100	100	100
Commonwealth grants.....	55	-	-	-	-	-	-
<b>PART 13 - MINISTER FOR COMMUNITY DEVELOPMENT, WOMEN'S INTERESTS, SENIORS AND YOUTH; DISABILITY SERVICES; CULTURE AND THE ARTS</b>							
<b>COMMUNITY DEVELOPMENT</b>							
Departmental Services .....	3,008	1,984	1,429	1,412	1,412	1,412	1,412
Children's Services .....	250	380	380	380	380	380	380
Family Law Court of Western Australia	1,190	1,190	1,190	1,190	1,190	1,190	1,190
GST input credits .....	8,628	8,400	8,320	8,320	8,320	8,320	8,320
GST receipts on sales .....	85	-	80	80	80	80	80
Christmas/Cocos Island .....	112	-	-	-	-	-	-
Supported Accommodation Assistance Program .....	14,694	15,202	15,202	15,696	16,088	16,490	16,490
Unattached Refugee Children.....	35	16	16	16	16	16	16
Centenary of Federation .....	250	-	-	-	-	-	-
Youth grants .....	-	120	120	80	80	80	80
Aboriginal and Torres Strait Islander Employment Strategy .....	36	-	-	-	-	-	-
Aboriginal Child Care Training.....	40	39	39	39	39	39	39
Domestic Violence Partnerships.....	194	-	-	-	-	-	-
Promotional Initiatives .....	5	-	-	-	-	-	-
<b>CULTURE AND THE ARTS</b>							
Rental income from Kings Street Art Centre .....	31	30	40	40	40	40	40
Return of investments – Arts Venture Capital .....	33	32	30	-	-	-	-
GST input credits .....	4,661	4,859	6,284	6,060	6,465	6,465	6,465
GST receipts on sales .....	1,254	1,425	1,000	1,020	1,030	1,030	1,030
<b>PART 14 – MINISTER FOR HEALTH</b>							
<b>HEALTH</b>							
Health Statistics Branch .....	64	10	10	10	10	10	10
Environmental Health Services .....	1,350	838	840	846	855	863	872
Community Support Services.....	977	1,263	1,270	1,276	1,288	1,301	1,314
Health Promotion Services .....	506	670	670	677	683	690	697
Miscellaneous Services .....	1,434	830	830	838	847	855	864
Drug Abuse Strategy Services.....	302	75	300	300	300	300	300
GST Input Credits .....	35,384	37,153	44,727	44,726	45,700	45,700	45,700
GST Receipts on Sales .....	750	790	720	720	740	740	740
Services provided on behalf of the Commonwealth.....	89,906	102,731	106,703	108,389	103,014	103,309	103,309

## NET APPROPRIATION DETERMINATIONS (CONTINUED)

	2000-01	2001-02	2001-02	2002-03	2003-04	2004-05	2005-06
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>PART 15 - MINISTER FOR RACING AND GAMING; GOVERNMENT ENTERPRISES; GOLDFIELDS-ESPERANCE</b>							
RACING, GAMING AND LIQUOR							
Services to the Racing and Gaming							
Industries .....	2,957	2,929	2,822	3,003	3,078	3,078	3,078
Indian Ocean Territories Program.....	177	197	197	202	207	207	207
Liquor Fees Revenue.....	1,433	1,350	1,421	1,450	1,450	1,450	1,450
Other Revenue.....	7	2	16	2	2	2	2
GST input credits .....	190	355	135	360	373	373	373
<b>TOTALS</b>	<b>1,261,346</b>	<b>1,136,610</b>	<b>1,194,270</b>	<b>1,162,955</b>	<b>1,167,198</b>	<b>1,165,682</b>	<b>1,166,073</b>

## **CHAPTER 3**

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### **AGENCY INFORMATION IN SUPPORT OF THE ESTIMATES**

#### **Part 1 – Part 5**

# PARLIAMENT

## PART 1 - PARLIAMENT

### DIVISION 1

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Legislative Council</b>							
Item 1 Net amount appropriated to purchase outputs.....	1,715	1,818	1,818	<b>1,784</b>	1,799	1,843	1,831
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975 .....	5,760	5,640	5,767	<b>5,767</b>	5,767	5,767	5,767
Total appropriations provided to purchase outputs .....	7,475	7,458	7,585	<b>7,551</b>	7,566	7,610	7,598
<b>Legislative Assembly</b>							
Item 2 Net amount appropriated to purchase outputs.....	2,474	2,896	2,896	<b>3,063</b>	3,041	3,185	3,159
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975 .....	9,747	9,480	9,757	<b>9,757</b>	9,757	9,757	9,757
Total appropriations provided to purchase outputs .....	12,221	12,376	12,653	<b>12,820</b>	12,798	12,942	12,916
<b>Joint House Committee</b>							
Item 3 Net amount appropriated to purchase outputs.....	10,514	11,393	10,743	<b>12,081</b>	12,648	12,881	12,985
Total appropriations provided to purchase outputs .....	10,514	11,393	10,743	<b>12,081</b>	12,648	12,881	12,985
Total Purchase of Outputs .....	30,210	31,227	30,981	<b>32,452</b>	33,012	33,433	33,499
<b>CAPITAL</b>							
<b>Joint House Committee</b>							
Item 119 Capital Contribution .....	3,077	1,724	1,724	<b>2,795</b>	1,020	90	110
Total Capital Contribution	3,077	1,724	1,724	<b>2,795</b>	1,020	90	110
<b>GRAND TOTAL.....</b>	<b>33,287</b>	<b>32,951</b>	<b>32,705</b>	<b>35,247</b>	<b>34,032</b>	<b>33,523</b>	<b>33,609</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.



# LEGISLATIVE COUNCIL

## PART 1 - PARLIAMENT

### DIVISION 1

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 1 Net amount appropriated to purchase outputs.....</b>	1,715	1,818	1,818	<b>1,784</b>	1,799	1,843	1,831
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	5,760	5,640	5,767	<b>5,767</b>	5,767	5,767	5,767
<b>Total appropriations provided to purchase outputs.....</b>	7,475	7,458	7,585	<b>7,551</b>	7,566	7,610	7,598

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To provide professional, advisory and administrative support to the President, Ministers, Members and Officers of the Legislative Council and its Committees.*

#### OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b> Administrative and Procedural Support to the Legislative Council, its Members and Committees.....	11,829	12,454	12,626	12,468			
<b>Total Cost of Outputs.....</b>	11,829	12,454	12,626	12,468	12,625	12,769	12,908
<i>Less Operating revenues.....</i>	3,488	4,200	4,000	4,400	4,600	4,700	4,800
<b>Net Cost of Outputs.....</b>	8,341	8,254	8,626	8,068	8,025	8,069	8,108
<b>Adjustments <sup>(b)</sup>.....</b>	(866)	(796)	(1,041)	(517)	(459)	(459)	(510)
<b>Appropriations provided to purchase Outputs.....</b>	7,475	7,458	7,585	7,551	7,566	7,610	7,598
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS.....</b>	7,475	7,458	7,585	7,551	7,566	7,610	7,598

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**

**Outcome: The effective, independent and apolitical provision of procedural and administrative support to the members of the Legislative Council and its committees**

**Output 1: Administrative and Procedural Support to the Legislative Council, its Members and Committees.**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	11,829	12,454	12,626	12,468	
Less Operating Revenue <sup>(b)</sup> .....	3,488	4,200	4,000	4,400	
Net Cost of Output .....	8,341	8,254	8,626	8,068	
Adjustments <sup>(c)</sup> .....	(866)	(796)	(1,041)	(517)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>7,475</b>	<b>7,458</b>	<b>7,585</b>	<b>7,551</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	6,684	6,579	6,579	6,601	6,574	6,647	6,708
Superannuation .....	1,081	885	777	742	747	737	737
Accommodation .....	160	140	140	140	140	140	150
Depreciation .....	56	50	50	50	50	50	-
Administration .....	3,847	4,800	5,080	4,935	5,114	5,195	5,313
Net loss on disposal of non-current assets .....	1	-	-	-	-	-	-
<b>TOTAL COST OF SERVICES</b> .....	11,829	12,454	12,626	12,468	12,625	12,769	12,908
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	3,488	4,200	4,000	4,400	4,600	4,700	4,800
<b>Total Revenues from Ordinary Activities</b> .....	3,488	4,200	4,000	4,400	4,600	4,700	4,800
<b>NET COST OF SERVICES</b> .....	8,341	8,254	8,626	8,068	8,025	8,069	8,108
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	7,292	7,458	7,585	7,551	7,566	7,610	7,598
Liabilities assumed by the Treasurer .....	1,081	785	550	510	510	500	500
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	8,373	8,243	8,135	8,061	8,076	8,110	8,098
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	32	(11)	(491)	(7)	51	41	(10)
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	32	(11)	(491)	(7)	51	41	(10)

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 26, 27 and 27 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	307	42	42	47	52	57	57
Receivables.....	18	-	-	-	-	-	-
Amounts receivable for outputs <sup>(a)</sup> .....	-	50	-	-	-	-	-
Prepayments .....	28	-	-	-	10	10	-
<b>Total current assets.....</b>	<b>353</b>	<b>92</b>	<b>42</b>	<b>47</b>	<b>62</b>	<b>67</b>	<b>57</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	50	100	150	200	200
Plant, equipment and vehicles.....	216	166	166	116	66	16	16
Other.....	18	18	18	18	18	18	18
<b>Total non-current assets.....</b>	<b>234</b>	<b>184</b>	<b>234</b>	<b>234</b>	<b>234</b>	<b>234</b>	<b>234</b>
<b>TOTAL ASSETS .....</b>	<b>587</b>	<b>276</b>	<b>276</b>	<b>281</b>	<b>296</b>	<b>301</b>	<b>291</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	34	229	229	221	205	189	189
Provision for employee entitlements.....	213	180	198	208	193	178	178
Accrued Salaries.....	31	31	31	36	41	46	46
<b>Total current liabilities .....</b>	<b>278</b>	<b>440</b>	<b>458</b>	<b>465</b>	<b>439</b>	<b>413</b>	<b>413</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	118	79	118	123	113	103	103
<b>Total non-current liabilities .....</b>	<b>118</b>	<b>79</b>	<b>118</b>	<b>123</b>	<b>113</b>	<b>103</b>	<b>103</b>
<b>TOTAL LIABILITIES .....</b>	<b>396</b>	<b>519</b>	<b>576</b>	<b>588</b>	<b>552</b>	<b>516</b>	<b>516</b>
<b>EQUITY</b>							
Accumulated surplus/(deficit).....	191	(243)	(300)	(307)	(256)	(215)	(225)
<b>Total equity .....</b>	<b>191</b>	<b>(243)</b>	<b>(300)</b>	<b>(307)</b>	<b>(256)</b>	<b>(215)</b>	<b>(225)</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>587</b>	<b>276</b>	<b>276</b>	<b>281</b>	<b>296</b>	<b>301</b>	<b>291</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	7,292	7,408	7,535	7,501	7,516	7,560	7,598
<b>Net cash provided by government .....</b>	<b>7,292</b>	<b>7,408</b>	<b>7,535</b>	<b>7,501</b>	<b>7,516</b>	<b>7,560</b>	<b>7,598</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(6,406)	(6,589)	(6,589)	(6,581)	(6,594)	(6,667)	(6,708)
Superannuation .....	-	(100)	(227)	(232)	(237)	(237)	(237)
Supplies and services.....	(238)	-	-	-	-	-	-
Accommodation .....	(170)	(140)	(140)	(140)	(140)	(140)	(150)
Administration.....	(387)	(844)	(844)	(543)	(540)	(511)	(503)
Goods and Services Tax .....	(53)	(61)	(61)	(61)	(61)	(61)	(61)
<b>Receipts</b>							
Goods and Services Tax .....	38	61	61	61	61	61	61
<b>Net cash from operating activities .....</b>	<b>(7,216)</b>	<b>(7,673)</b>	<b>(7,800)</b>	<b>(7,496)</b>	<b>(7,511)</b>	<b>(7,555)</b>	<b>(7,598)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>76</b>	<b>(265)</b>	<b>(265)</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>-</b>
Cash assets at the beginning of the reporting period .....	231	307	307	42	47	52	57
<b>Cash assets at the end of the reporting period .....</b>	<b>307</b>	<b>42</b>	<b>42</b>	<b>47</b>	<b>52</b>	<b>57</b>	<b>57</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	8,626	8,068	8,025	8,069	8,108
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(50)	(50)	(50)	(50)	-
(Increase)/decrease in salaries and related costs .....	(15)	(20)	20	20	-
(Increase)/decrease in accounts payable .....	(195)	8	16	16	-
Increase/(decrease) in accounts receivable .....	(28)	-	-	-	-
Increase/(decrease) in prepayments .....	-	-	10	-	(10)
Other accrued expenditure .....	(550)	(510)	(510)	(500)	(500)
<b>Net Cash from Operating Activities .....</b>	<b>8,519</b>	<b>8,006</b>	<b>8,021</b>	<b>8,055</b>	<b>8,098</b>

## NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Services and Refunds .....	-	2	-	-
GST input credits .....	38	61	61	61
<b>TOTAL .....</b>	<b>38</b>	<b>63</b>	<b>61</b>	<b>61</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

# LEGISLATIVE ASSEMBLY

## PART 1 - PARLIAMENT

### DIVISION 1

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 2 Net amount appropriated to purchase outputs.....</b>	2,474	2,896	2,896	<b>3,063</b>	3,041	3,185	3,159
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	9,747	9,480	9,757	<b>9,757</b>	9,757	9,757	9,757
<b>Total appropriations provided to purchase outputs.....</b>	12,221	12,376	12,653	<b>12,820</b>	12,798	12,942	12,916

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To provide effective, efficient and professional support to the Assembly, its Committees and individual Members.*

#### OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b> Administrative and Procedural Support to the Legislative Assembly, its Members and Committees.....	19,453	21,173	21,160	21,200			
<b>Total Cost of Outputs.....</b>	19,453	21,173	21,160	21,200	21,527	21,738	21,850
<i>Less Operating revenues.....</i>	5,865	7,010	6,610	7,410	7,710	7,910	8,010
<b>Net Cost of Outputs.....</b>	13,588	14,163	14,550	13,790	13,817	13,828	13,840
<b>Adjustments <sup>(b)</sup>.....</b>	(1,367)	(1,787)	(1,897)	(970)	(1,019)	(886)	(924)
<b>Appropriations provided to purchase Outputs.....</b>	12,221	12,376	12,653	12,820	12,798	12,942	12,916
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS.....</b>	12,221	12,376	12,653	12,820	12,798	12,942	12,916

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**

**Outcome: Professional, procedural and administrative support to the members of the Legislative Assembly and its committees.**

**Output 1: Administrative and Procedural Support to the Legislative Assembly, its Members and Committees.**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	19,453	21,173	21,160	21,200	
Less Operating Revenue <sup>(b)</sup> .....	5,865	7,010	6,610	7,410	
Net Cost of Output .....	13,588	14,163	14,550	13,790	
Adjustments <sup>(c)</sup> .....	(1,367)	(1,787)	(1,897)	(970)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>12,221</b>	<b>12,376</b>	<b>12,653</b>	<b>12,820</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.



## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	10,488	10,454	10,454	10,451	10,483	10,840	10,881
Superannuation .....	1,929	1,900	1,497	1,397	1,407	1,317	1,317
Depreciation .....	83	60	60	60	50	50	-
Administration.....	6,953	8,759	9,149	9,292	9,587	9,531	9,652
<b>TOTAL COST OF SERVICES.....</b>	<b>19,453</b>	<b>21,173</b>	<b>21,160</b>	<b>21,200</b>	<b>21,527</b>	<b>21,738</b>	<b>21,850</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	5,843	7,000	6,600	7,400	7,700	7,900	8,000
Net Profit on disposal of non-current assets.....	1	-	-	-	-	-	-
Other Revenue.....	21	10	10	10	10	10	10
<b>Total Revenues from Ordinary Activities.....</b>	<b>5,865</b>	<b>7,010</b>	<b>6,610</b>	<b>7,410</b>	<b>7,710</b>	<b>7,910</b>	<b>8,010</b>
<b>NET COST OF SERVICES.....</b>	<b>13,588</b>	<b>14,163</b>	<b>14,550</b>	<b>13,790</b>	<b>13,817</b>	<b>13,828</b>	<b>13,840</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	11,861	12,376	12,653	12,820	12,798	12,942	12,916
Liabilities assumed by the Treasurer.....	1,929	1,780	1,100	990	990	900	900
<b>TOTAL REVENUES FROM GOVERNMENT.....</b>	<b>13,790</b>	<b>14,156</b>	<b>13,753</b>	<b>13,810</b>	<b>13,788</b>	<b>13,842</b>	<b>13,816</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS.....</b>	<b>202</b>	<b>(7)</b>	<b>(797)</b>	<b>20</b>	<b>(29)</b>	<b>14</b>	<b>(24)</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS.....</b>	<b>202</b>	<b>(7)</b>	<b>(797)</b>	<b>20</b>	<b>(29)</b>	<b>14</b>	<b>(24)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 27, 28 and 28 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	632	40	40	44	48	62	62
Receivables.....	20	12	20	20	20	20	10
Inventories.....	36	49	46	51	41	41	31
Amounts receivable for outputs <sup>(a)</sup> .....	-	60	-	-	-	-	-
Prepayments.....	14	3	14	14	14	14	10
Total current assets.....	702	164	120	129	123	137	113
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	60	120	170	220	220
Plant, equipment and vehicles.....	228	169	168	108	58	8	8
Other.....	72	71	72	72	72	72	72
Total non-current assets.....	300	240	300	300	300	300	300
<b>TOTAL ASSETS</b> .....	1,002	404	420	429	423	437	413
<b>CURRENT LIABILITIES</b>							
Payables.....	47	260	260	254	267	267	267
Provision for employee entitlements.....	151	225	155	145	151	151	151
Accrued Salaries.....	30	28	28	30	32	32	32
Total current liabilities.....	228	513	443	429	450	450	450
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	190	119	190	193	195	195	195
Total non-current liabilities.....	190	119	190	193	195	195	195
<b>TOTAL LIABILITIES</b> .....	418	632	633	622	645	645	645
<b>EQUITY</b>							
Accumulated surplus/(deficit).....	584	(228)	(213)	(193)	(222)	(208)	(232)
<b>Total equity</b> .....	584	(228)	(213)	(193)	(222)	(208)	(232)
<b>TOTAL LIABILITIES AND EQUITY</b> .....	1,002	404	420	429	423	437	413

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	11,861	12,316	12,593	12,760	12,748	12,892	12,916
<b>Net cash provided by government .....</b>	<b>11,861</b>	<b>12,316</b>	<b>12,593</b>	<b>12,760</b>	<b>12,748</b>	<b>12,892</b>	<b>12,916</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(10,482)	(10,458)	(10,458)	(10,456)	(10,473)	(10,840)	(10,881)
Superannuation .....	-	(120)	(397)	(407)	(417)	(417)	(417)
Supplies and services .....	-	-	-	(85)	(55)	(100)	-
Administration .....	(1,240)	(2,340)	(2,340)	(1,818)	(1,809)	(1,531)	(1,638)
Goods and Services Tax .....	(54)	(85)	(85)	(85)	(85)	(85)	(83)
<b>Receipts</b>							
Goods and Services Tax .....	42	85	85	85	85	85	85
Other .....	13	10	10	10	10	10	18
<b>Net cash from operating activities .....</b>	<b>(11,721)</b>	<b>(12,908)</b>	<b>(13,185)</b>	<b>(12,756)</b>	<b>(12,744)</b>	<b>(12,878)</b>	<b>(12,916)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Proceeds from sale of non-current assets .....	1	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>141</b>	<b>(592)</b>	<b>(592)</b>	<b>4</b>	<b>4</b>	<b>14</b>	<b>-</b>
Cash assets at the beginning of the reporting period .....	491	632	632	40	44	48	62
<b>Cash assets at the end of the reporting period .....</b>	<b>632</b>	<b>40</b>	<b>40</b>	<b>44</b>	<b>48</b>	<b>62</b>	<b>62</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	14,550	13,790	13,817	13,828	13,840
<b>Adjustment for non-cash items:</b>					
Depreciation.....	(60)	(60)	(50)	(50)	-
(Increase)/decrease in salaries and related costs.....	(2)	5	(10)	-	-
Increase/(decrease) in accounts receivable.....	10	5	(10)	-	(20)
(Increase)/decrease in accounts payable.....	(213)	6	(13)	-	-
Increase/(decrease) in prepayments.....	-	-	-	-	(4)
Other accrued expenditure .....	(1100)	(990)	(990)	(900)	(900)
<b>Net Cash from Operating Activities.....</b>	<b>13,185</b>	<b>12,756</b>	<b>12,744</b>	<b>12,878</b>	<b>12,916</b>

## NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Sale of Publications and Other Revenue.....	13	10	10	10
GST input credits .....	42	85	85	85
<b>TOTAL.....</b>	<b>55</b>	<b>95</b>	<b>95</b>	<b>95</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## JOINT HOUSE COMMITTEE <sup>(a)</sup> PARLIAMENTARY SERVICES DEPARTMENT

### PART 1 - PARLIAMENT

#### DIVISION 1

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(b)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 3 Net amount appropriated to purchase outputs.....</b>	10,514	11,393	10,743	<b>12,081</b>	12,648	12,881	12,985
Total appropriations provided to purchase outputs.....	10,514	11,393	10,743	<b>12,081</b>	12,648	12,881	12,985
<b>CAPITAL</b>							
<b>Item 119 Capital Contribution .....</b>	3,077	1,724	1,724	<b>2,795</b>	1,020	90	110
<b>GRAND TOTAL.....</b>	<b>13,591</b>	<b>13,117</b>	<b>12,467</b>	<b>14,876</b>	<b>13,668</b>	<b>12,971</b>	<b>13,095</b>

- (a) Following a review during 1997-98 of the support areas of Parliament an amalgamation resulted of the joint functions of the Joint House Committee, the Joint Printing Committee and the Joint Library Committee. Operationally, the combined Department will be referred to as Parliamentary Services, however, for the purposes of budgetary appropriations, until amendments are enacted to the *Financial Administration and Audit Act (1985)* the name of Joint House Committee will need to be utilised in Budget Statements.
- (b) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To ensure the provision of an appropriate environment and ancillary services to Members of Parliament, Chamber Departments, Parliamentary staff and other users.*

#### MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Members Laptops .....	240	250	260	270

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Parliamentary Administrative and Support Services .....	10,930	11,391	10,986	12,114			
<b>Total Cost of Outputs</b> .....	10,930	11,391	10,986	12,114	12,488	12,890	12,994
<i>Less Operating revenues</i> .....	22	35	35	35	35	35	35
<b>Net Cost of Outputs</b> .....	10,908	11,356	10,951	12,079	12,453	12,855	12,959
Adjustments <sup>(b)</sup> .....	(394)	37	(208)	2	195	26	26
<b>Appropriations provided to purchase Outputs</b> .....	10,514	11,393	10,743	12,081	12,648	12,881	12,985
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs</b> <sup>(c)</sup> .....	3,077	1,724	1,724	2,795	1,020	90	110
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	13,591	13,117	12,467	14,876	13,668	12,971	13,095

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**

**Outcome: Professional and effective support services to facilitate the operations of the Western Australian Legislature.**

**Output 1: Parliamentary Administrative and Support Services.**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output .....	10,930	11,391	10,986	12,114	
<i>Less Operating Revenue</i> <sup>(b)</sup> .....	22	35	35	35	
Net Cost of Output .....	10,908	11,356	10,951	12,079	
Adjustments <sup>(c)</sup> .....	(394)	37	(208)	2	
<b>Appropriation for purchase of Output 1</b> .....	10,514	11,393	10,743	12,081	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

## CAPITAL WORKS PROGRAM

The Parliamentary Services Department capital works program for 2002-03 is \$4.16 million. These funds will be used primarily for:

- Additions to the northern elevation of Parliament House.
- Parliament House stonework emergency repairs.
- Completion of the relocation of the Parliamentary library.
- Continuation of building refurbishment and upgrades.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Computer Hardware and Software - 2001-02 Program .....	618	525	525	93
Information and Communication Systems - Information Management Plan - Implementation .....	941	741	149	200
TV Facilities in Members' Offices .....	49	20	20	29
Building Refurbishment and Upgrade - Airconditioning of Offices .....	300	252	-	48
Carpet Replacement.....	750	500	250	250
Office Curtains Replacement.....	350	162	50	188
Office Furniture Replacement .....	700	642	90	58
Relocate Parliamentary Library .....	250	35	35	215
Security System Upgrade.....	80	30	10	30
<b>COMPLETED WORKS</b>				
Building Refurbishment and Upgrade - Committee Rooms - Relocation.....	1,000	1,000	772	-
Emergency generator .....	150	150	119	-
Facilities Management and Upgrade.....	129	129	102	-
Computer Hardware and Software - 2000-01 Program .....	212	212	29	-
Furniture and Equipment - 2000-01 Program - Joint Printing Committee .....	151	151	74	-
Information and Communication Systems - CD ROM Network Upgrade .....	21	21	21	-
<b>NEW WORKS</b>				
Building Refurbishment and Upgrade - Additions to North Elevation of Parliament House.....	2,450	-	-	1,860
Parliament House Stonework Emergency Repairs.....	980	-	-	450
Relocate Members Accommodation .....	250	-	-	250
Computer Hardware and Software - 2002-03 Program .....	754	-	-	289
Information and Communication Systems - Annunciator System .....	34	-	-	34
Information Technology Cabling Network Upgrade.....	45	-	-	41
TV Captioning .....	60	-	-	60
Video Editing Facilities .....	25	-	-	25
Voice Recognition Technology .....	40	-	-	40
	11,359	4,570	2,246	4,160

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	3,007	2,911	2,246	4,160	1,685	920	580
	3,007	2,911	2,246	4,160	1,685	920	580
<b>LESS</b>							
Internal Funds and Balances.....	(70)	1,187	522	665	-	-	-
Holding Account <sup>(b)</sup> .....	-	-	-	700	665	830	470
<b>Capital Contribution.....</b>	3,077	1,724	1,724	2,795	1,020	90	110

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

**FINANCIAL STATEMENTS****STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	3,998	4,244	4,406	4,542	4,631	4,630	4,687
Superannuation .....	405	400	400	410	410	410	410
Supplies and services.....	2,304	1,975	1,857	2,452	2,605	2,785	2,882
Accommodation .....	1,345	1,110	1,177	1,211	1,186	1,297	1,328
Capital User Charge.....	-	1,907	1,907	2,189	2,286	2,298	2,309
Depreciation .....	920	1,350	700	910	960	960	860
Administration.....	177	187	64	90	85	80	75
Net loss on disposal of non-current assets .....	8	-	-	-	-	-	-
Other expenses.....	169	218	475	310	325	430	443
<b>TOTAL COST OF SERVICES.....</b>	9,326	11,391	10,986	12,114	12,488	12,890	12,994
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	22	20	20	20	20	20	20
Other Revenue.....	-	15	15	15	15	15	15
<b>Total Revenues from Ordinary Activities.....</b>	22	35	35	35	35	35	35
<b>NET COST OF SERVICES.....</b>	9,304	11,356	10,951	12,079	12,453	12,855	12,959
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	10,662	11,393	10,743	12,081	12,648	12,881	12,985
Liabilities assumed by the Treasurer.....	405	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	11,067	11,393	10,743	12,081	12,648	12,881	12,985
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	1,763	37	(208)	2	195	26	26

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 89, 94 and 95 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.



**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	2,196	171	1,052	333	339	345	371
Receivables.....	92	89	89	89	89	89	89
Amounts receivable for outputs <sup>(a)</sup> .....	-	1,350	700	665	830	470	-
Prepayments .....	74	60	60	60	60	60	60
Total current assets .....	2,362	1,670	1,901	1,147	1,318	964	520
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	-	245	519	1,009	1,869
Land and Buildings.....	20,100	22,040	21,009	24,244	24,604	24,874	24,884
Plant, equipment and vehicles.....	1,950	1,687	2,487	2,562	2,902	2,617	2,327
Other.....	342	342	342	342	367	342	342
Total non-current assets.....	22,392	24,069	23,838	27,393	28,392	28,842	29,422
<b>TOTAL ASSETS</b> .....	24,754	25,739	25,739	28,540	29,710	29,806	29,942
<b>CURRENT LIABILITIES</b>							
Payables.....	940	108	408	428	403	378	378
Provision for employee entitlements.....	374	589	329	318	293	268	268
Accrued Salaries.....	111	101	101	111	121	131	131
Total current liabilities .....	1,425	798	838	857	817	777	777
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	374	333	333	318	313	308	308
Total non-current liabilities .....	374	333	333	318	313	308	308
<b>TOTAL LIABILITIES</b> .....	1,799	1,131	1,171	1,175	1,130	1,085	1,085
<b>EQUITY</b>							
Contributed Equity .....	-	1,724	1,724	4,519	5,539	5,629	5,739
Accumulated surplus/(deficit).....	6,444	6,137	6,333	6,335	6,530	6,556	6,582
Asset revaluation reserve .....	16,511	16,747	16,511	16,511	16,511	16,536	16,536
<b>Total equity</b> .....	22,955	24,608	24,568	27,365	28,580	28,721	28,857
<b>TOTAL LIABILITIES AND EQUITY</b> .....	24,754	25,739	25,739	28,540	29,710	29,806	29,942

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	7,585	10,043	10,043	11,171	11,544	11,921	12,125
Capital Contribution .....	3,077	1,724	1,724	2,795	1,020	90	110
Holding Account .....	-	-	-	700	665	830	470
<b>Net cash provided by government .....</b>	<b>10,662</b>	<b>11,767</b>	<b>11,767</b>	<b>14,666</b>	<b>13,229</b>	<b>12,841</b>	<b>12,705</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(4,163)	(4,254)	(4,445)	(4,558)	(4,651)	(4,650)	(4,687)
Superannuation .....	-	(400)	(400)	(410)	(410)	(410)	(410)
Supplies and services .....	(2,413)	(2,020)	(2,299)	(1,992)	(2,135)	(2,971)	(2,971)
Accommodation .....	(1,223)	(1,240)	(1,290)	(1,666)	(1,906)	(1,201)	(1,232)
Administration .....	(210)	(220)	(125)	(85)	(70)	(75)	(80)
Capital User Charge.....	-	(1,907)	(1,907)	(2,189)	(2,286)	(2,298)	(2,309)
Goods and Services Tax .....	(566)	(475)	(475)	(468)	(475)	(475)	(475)
Other.....	(145)	(100)	(240)	(280)	(95)	(325)	(425)
<b>Receipts</b>							
Goods and Services Tax .....	477	475	475	468	475	475	475
Other.....	6	15	15	15	15	15	15
<b>Net cash from operating activities .....</b>	<b>(8,237)</b>	<b>(10,126)</b>	<b>(10,691)</b>	<b>(11,165)</b>	<b>(11,538)</b>	<b>(11,915)</b>	<b>(12,099)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(1,494)	(3,666)	(2,220)	(4,220)	(1,685)	(920)	(580)
<b>Net cash from investing activities .....</b>	<b>(1,494)</b>	<b>(3,666)</b>	<b>(2,220)</b>	<b>(4,220)</b>	<b>(1,685)</b>	<b>(920)</b>	<b>(580)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>931</b>	<b>(2,025)</b>	<b>(1,144)</b>	<b>(719)</b>	<b>6</b>	<b>6</b>	<b>26</b>
Cash assets at the beginning of the reporting period .....	1,265	2,196	2,196	1,052	333	339	345
<b>Cash assets at the end of the reporting period .....</b>	<b>2,196</b>	<b>171</b>	<b>1,052</b>	<b>333</b>	<b>339</b>	<b>345</b>	<b>371</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

### Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	10,951	12,079	12,453	12,855	12,959
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(700)	(910)	(960)	(960)	(860)
(Increase)/decrease in salaries and related costs .....	96	16	20	20	-
Increase/(decrease) in accounts receivable .....	(3)	-	-	-	-
(Increase)/decrease in accounts payable .....	532	(20)	25	25	-
Increase/(decrease) in prepayments .....	(14)	-	-	-	-
Other accrued expenditure .....	(171)	-	-	(25)	-
<b>Net Cash from Operating Activities</b> .....	10,691	11,165	11,538	11,915	12,099

### NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Proceeds from Stationery Supplies and Other Revenue .....	6	78	15	15
GST input credits .....	477	475	475	468
<b>TOTAL</b> .....	483	553	490	483

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

# PARLIAMENTARY COMMISSIONER FOR ADMINISTRATIVE INVESTIGATIONS

## PART 1 - PARLIAMENT

### DIVISION 2

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 4 Net amount appropriated to purchase outputs.....</b>	2,464	2,339	2,339	<b>2,471</b>	2,477	2,530	2,594
<b>Amount Authorised by Other Statutes Parliamentary Commissioner Act 1971 ....</b>	301	305	305	<b>305</b>	305	305	305
Total appropriations provided to purchase outputs.....	2,765	2,644	2,644	<b>2,776</b>	2,782	2,835	2,899
<b>CAPITAL</b>							
<b>Item 120 Capital Contribution .....</b>	50	50	50	<b>92</b>	100	83	72
<b>GRAND TOTAL.....</b>	<b>2,815</b>	<b>2,694</b>	<b>2,694</b>	<b>2,868</b>	<b>2,882</b>	<b>2,918</b>	<b>2,971</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To assist the Parliament of Western Australia to be confident that the public sector of the State is accountable for, and is improving the standard of, administrative decision-making, practices and conduct.*

#### SIGNIFICANT ISSUES AND TRENDS

- It is expected that the number of complaints to be received in 2002-03 will be similar to the record numbers that have been received in the past four years.
- The average time taken to finalise complaints continues to be a significant issue.
- There is an ongoing need for public sector agencies to develop effective internal complaint-handling systems.
- The Royal Commission into whether there has been any corrupt or criminal conduct by Western Australian police officers will require a commitment of resources that would otherwise be devoted to complaint handling.
- An outreach program will be developed to raise awareness of the Office of the Parliamentary Commissioner for Administrative Investigations (the Office) in Aboriginal communities.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Additional Operational Funding .....	100	100	100	100
Shared Services for Accountability Agencies.....	-	(50)	(50)	(50)

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Police Service and Railway Special Constables .....	1,411	1,271	1,285	1,351			
<b>Output 2:</b>							
Other Public Sector Organisations.....	1,376	1,397	1,411	1,482			
<b>Output 3:</b>							
Telecommunications Interception Audit.....	44	41	36	43			
<b>Total Cost of Outputs</b> .....	2,831	2,709	2,732	2,876	2,873	2,916	2,980
<i>Less Operating revenues</i> .....	104	65	88	100	91	81	81
<b>Net Cost of Outputs</b> .....	2,727	2,644	2,644	2,776	2,782	2,835	2,899
Adjustments <sup>(b)</sup> .....	38	-	-	-	-	-	-
<b>Appropriations provided to purchase Outputs</b> .....	2,765	2,644	2,644	2,776	2,782	2,835	2,899
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs</b> <sup>(c)</sup> .....	50	50	50	92	100	83	72
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	2,815	2,694	2,694	2,868	2,882	2,918	2,971

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Honest, accountable and inclusive government	The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct.	Police Service and Railway Special Constables
		Other Public Sector Organisations
		Telecommunications Interception Audit

**Outcome: The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct.**

**Key Effectiveness Indicator <sup>(a)</sup>**

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Percentage of allegations finalised where complainants received some form of assistance .....	43	55	59	60

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Police Service and Railway Special Constables**

Provide an effective and efficient system of investigating, and reviewing the adequacy of internal investigations of, complaints about the Western Australia Police Service and railway special constables.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output .....	1,411	1,271	1,285	1,351	
Less Operating Revenue <sup>(b)</sup> .....	52	32	43	50	
Net Cost of Output .....	1,359	1,239	1,242	1,301	
Adjustments <sup>(c)</sup> .....	23	-	-	-	
<b>Appropriation for purchase of Output 1 .....</b>	<b>1,382</b>	<b>1,239</b>	<b>1,242</b>	<b>1,301</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Allegations finalised.....	2,113	2,200	2,400	2,200	
<b>Quality</b>					
Matters judged by external reviewer to have been handled satisfactorily.....	na	80%	na	na	Measure under review.
<b>Timeliness</b>					
Average time taken to finalise (days) .....	148	150	170	160	
Allegations finalised within three months .....	50%	55%	42%	45%	
<b>Cost (Efficiency)</b>					
Average cost per allegation finalised .....	\$668	\$578	\$535	\$614	
<b>Full Time Equivalents (FTEs)</b>	15	14	14	14	

**Major Achievements For 2001-02**

- Extension of liaison arrangements with the Western Australia Police Service to further improve the completion times and quality of police internal investigations.
- Reports on 'Random Breath Testing Statistics' and 'Operation Safe Trains' were tabled in Parliament.
- Increased efficiency of review processes resulted in improved completion times and as a result, the number of cases on hand at 30 June 2002 will be significantly less than at 1 July 2001.

**Major Initiatives For 2002-03**

- Focus on further improvement of liaison arrangements with police, including a program of visits to police district offices.
- Continue to develop investigation program so that significant issues of accountability and process are highlighted.
- Continue to focus on improving the efficiency of the Office's review processes.
- In conjunction with the Commissioner for Railways, review the approach of the Western Australian Government Railways Commission to policing matters.

**Outcome: The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Percentage of allegations finalised where the complainant received some form of assistance .....	62	65	40	65	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Other Public Sector Organisations**

Provide an effective and efficient system of investigating complaints about public sector organisations other than the Western Australia Police Service and railway special constables.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,376	1,397	1,411	1,482	
Less Operating Revenue <sup>(b)</sup> .....	52	33	45	50	
Net Cost of Output .....	1,324	1,364	1,366	1,432	
Adjustments <sup>(c)</sup> .....	23	-	-	-	
<b>Appropriation for purchase of Output 2 .....</b>	<b>1,347</b>	<b>1,364</b>	<b>1,366</b>	<b>1,432</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Allegations finalised.....	1,732	1,700	2,050	1,900	Concerted effort in 2001-02 to close old cases.
<b>Quality</b>					
Matters judged by external reviewer to have been handled satisfactorily.....	na	80%	na	na	Measure under review.
<b>Timeliness</b>					
Allegations finalised within three months .....	77%	75%	68%	70%	
Average time taken to finalise (days) .....	72	80	90	90	Closure of old cases has increased average time taken.
<b>Cost (Efficiency)</b>					
Average cost per allegation finalised.....	\$795	\$822	\$688	\$780	
<b>Full Time Equivalents (FTEs)</b>	14	14	14	14	

**Major Achievements For 2001-02**

- Produced and launched a Complaint Services Directory which is designed to assist the Western Australian public with a range of complaint issues.
- Completed the second survey of complaint handling in the Western Australian Public Sector.
- The Office is on track to exceed the target for finalising complaints in 2001-02, with the result that the number of cases on hand at 30 June 2002 will be significantly less than the number carried forward on 1 July 2001.

**Major Initiatives For 2002-03**

- The Office will focus on further developing its investigative skills and processes so that investigations conducted are of the highest standard.
- The Office will target and seek to improve liaison arrangements and working relationships with agencies.



**Outcome: The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
To be developed .....					

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Telecommunications Interception Audit**

Perform the duties of Principal Inspector and Inspectors under the *Telecommunications (Interception) Western Australia Act 1996*.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	44	41	36	43	
Less Operating Revenue <sup>(b)</sup> .....	-	-	-	-	
Net Cost of Output .....	44	41	36	43	
Adjustments <sup>(c)</sup> .....	(8)	-	-	-	
<b>Appropriation for purchase of Output 3 .....</b>	<b>36</b>	<b>41</b>	<b>36</b>	<b>43</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Audit reports required by legislation .....	1	2	2	2	
<b>Quality</b>					
Ombudsman satisfied with inspection reports and draft ministerial reports.....	100%	100%	100%	100%	
<b>Timeliness</b>					
Statutory time limits met .....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Total cost of function .....	\$44,499	\$41,000	\$36,000	\$43,000	
<b>Full Time Equivalents (FTEs)</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	

**Major Achievements For 2001-02**

- Successful implementation of inspection program and reporting to Ministers.

**Major Initiatives For 2002-03**

- Maintenance of inspection program.

**CAPITAL WORKS PROGRAM**

Capital expenditure relates to the systematic replacement of information technology hardware, software, office equipment and furniture.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Computer Hardware and Software - 2001-02 Program .....	53	53	53	-
<b>NEW WORKS</b>				
Computer Hardware and Software - 2002-03 Program .....	62	-	-	62
Furniture and Equipment - 2002-03 Program .....	30	-	-	30
	145	53	53	92

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	66	50	53	92	100	83	72
	66	50	53	92	100	83	72
<b>LESS</b>							
Internal Funds and Balances .....	16	-	3	-	-	-	-
<b>Capital Contribution .....</b>	50	50	50	92	100	83	72

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	2,043	1,846	1,846	1,962	1,953	1,998	2,038
Superannuation .....	171	183	153	156	160	164	164
Supplies and services .....	347	238	238	242	248	247	265
Accommodation .....	126	283	313	332	341	341	341
Capital User Charge .....	-	-	-	-	5	13	19
Depreciation .....	59	72	72	87	80	72	72
Administration .....	82	-	-	-	-	-	-
Other expenses .....	-	87	110	97	86	81	81
<b>TOTAL COST OF SERVICES .....</b>	<b>2,828</b>	<b>2,709</b>	<b>2,732</b>	<b>2,876</b>	<b>2,873</b>	<b>2,916</b>	<b>2,980</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	89	65	71	76	81	81	81
Net Profit on disposal of non-current assets .....	3	-	-	-	-	-	-
Grants and subsidies .....	7	-	-	-	-	-	-
Other Revenue .....	5	-	17	24	10	-	-
<b>Total Revenues from Ordinary Activities .....</b>	<b>104</b>	<b>65</b>	<b>88</b>	<b>100</b>	<b>91</b>	<b>81</b>	<b>81</b>
<b>NET COST OF SERVICES .....</b>	<b>2,724</b>	<b>2,644</b>	<b>2,644</b>	<b>2,776</b>	<b>2,782</b>	<b>2,835</b>	<b>2,899</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	2,541	2,626	2,626	2,776	2,782	2,835	2,899
Liabilities assumed by the Treasurer .....	171	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>2,712</b>	<b>2,626</b>	<b>2,626</b>	<b>2,776</b>	<b>2,782</b>	<b>2,835</b>	<b>2,899</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(12)</b>	<b>(18)</b>	<b>(18)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>(12)</b>	<b>(18)</b>	<b>(18)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 30, 29 and 29 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	322	328	328	332	312	240	244
Receivables.....	2	2	2	2	2	2	2
Total current assets.....	324	330	330	334	314	242	246
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	72	72	159	239	311	383
Plant, equipment and vehicles.....	175	51	153	158	178	189	189
Other.....	-	102	-	-	-	-	-
Total non-current assets.....	175	225	225	317	417	500	572
<b>TOTAL ASSETS</b> .....	499	555	555	651	731	742	818
<b>CURRENT LIABILITIES</b>							
Payables.....	33	22	50	50	52	50	48
Provision for employee entitlements.....	335	335	335	335	335	335	335
Accrued Salaries.....	50	57	57	63	70	-	6
Other.....	-	-	-	-	-	29	58
Total current liabilities .....	418	414	442	448	457	414	447
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	208	190	190	188	159	130	101
Total non-current liabilities .....	208	190	190	188	159	130	101
<b>TOTAL LIABILITIES</b> .....	626	604	632	636	616	544	548
<b>EQUITY</b>							
Contributed Equity .....	-	68	68	160	260	343	415
Accumulated surplus/(deficit).....	(132)	(122)	(150)	(150)	(150)	(150)	(150)
Asset revaluation reserve .....	5	5	5	5	5	5	5
<b>Total equity</b> .....	(127)	(49)	(77)	15	115	198	270
<b>TOTAL LIABILITIES AND EQUITY</b> .....	499	555	555	651	731	742	818

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	2,491	2,554	2,554	2,689	2,702	2,763	2,827
Capital Contribution .....	50	68	68	92	100	83	72
<b>Net cash provided by government .....</b>	<b>2,541</b>	<b>2,622</b>	<b>2,622</b>	<b>2,781</b>	<b>2,802</b>	<b>2,846</b>	<b>2,899</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(1,989)	(1,855)	(1,857)	(1,958)	(1,975)	(2,097)	(2,061)
Superannuation .....	-	(183)	(153)	(156)	(160)	(164)	(164)
Supplies and services .....	(347)	(155)	(155)	(171)	(170)	(170)	(188)
Accommodation .....	(110)	(283)	(313)	(332)	(341)	(341)	(341)
Capital User Charge.....	-	-	-	-	(5)	(13)	(19)
Goods and Services Tax .....	(55)	(56)	(56)	(56)	(56)	(56)	(56)
Other.....	(1)	(113)	(111)	(98)	(87)	(56)	(56)
<b>Receipts</b>							
User charges and fees .....	7	6	6	6	6	6	6
Goods and Services Tax .....	54	56	56	56	56	56	56
Grants and Subsidies .....	7	-	-	-	-	-	-
Other.....	7	17	17	24	10	-	-
<b>Net cash from operating activities .....</b>	<b>(2,427)</b>	<b>(2,566)</b>	<b>(2,566)</b>	<b>(2,685)</b>	<b>(2,722)</b>	<b>(2,835)</b>	<b>(2,823)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(167)	(50)	(50)	(92)	(100)	(83)	(72)
<b>Net cash from investing activities .....</b>	<b>(167)</b>	<b>(50)</b>	<b>(50)</b>	<b>(92)</b>	<b>(100)</b>	<b>(83)</b>	<b>(72)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(53)</b>	<b>6</b>	<b>6</b>	<b>4</b>	<b>(20)</b>	<b>(72)</b>	<b>4</b>
Cash assets at the beginning of the reporting period .....	375	322	322	328	332	312	240
<b>Cash assets at the end of the reporting period .....</b>	<b>322</b>	<b>328</b>	<b>328</b>	<b>332</b>	<b>312</b>	<b>240</b>	<b>244</b>

**NOTE TO THE CONTROLLED CASH FLOW STATEMENT**

**Reconciliation of Net Cost of Services to Net Cash from Operating Activities**

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	<b>2,644</b>	<b>2,776</b>	<b>2,782</b>	<b>2,835</b>	<b>2,899</b>
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(72)	(87)	(80)	(72)	(72)
(Increase)/decrease in salaries and related costs .....	11	(4)	22	99	23
(Increase)/decrease in accounts payable .....	(17)	-	(2)	2	2
Increase/(decrease) in other liabilities .....	-	-	-	(29)	(29)
<b>Net Cash from Operating Activities .....</b>	<b>2,566</b>	<b>2,685</b>	<b>2,722</b>	<b>2,835</b>	<b>2,823</b>

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Agency:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Indian Ocean Territories Program .....	7	6	6	6
GST Input Credits .....	54	56	56	56
Other Receipts .....	14	17	17	24
<b>TOTAL.....</b>	<b>75</b>	<b>79</b>	<b>79</b>	<b>86</b>

The moneys received and retained are to be applied to the Agency's outputs as specified in the Budget Statements.

## Part 2

### Premier; Minister for Public Sector Management; Federal Affairs; Science; Citizenship and Multicultural Interests

#### SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
75	Premier and Cabinet			
	– Purchase of Outputs .....	94,706	95,377	<b>102,281</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	9,750	3,250	<b>5,000</b>
	– Capital Contribution .....	2,294	2,294	—
	Total .....	106,750	100,921	<b>107,281</b>
104	Royal Commission into whether there has been any Corrupt or Criminal Conduct by Western Australian Police Officers			
	– Purchase of Outputs .....	5,000	9,900	<b>15,200</b>
	Total .....	5,000	9,900	<b>15,200</b>
111	Anti-Corruption Commission			
	– Purchase of Outputs .....	11,284	11,280	<b>9,832</b>
	– Capital Contribution .....	422	422	<b>480</b>
	Total .....	11,706	11,702	<b>10,312</b>
120	Governor's Establishment			
	– Purchase of Outputs .....	3,053	3,055	<b>3,291</b>
	– Capital Contribution .....	270	270	<b>1,325</b>
	Total .....	3,323	3,325	<b>4,616</b>
128	Office of the Public Sector Standards Commissioner			
	– Purchase of Outputs .....	2,777	2,836	<b>2,812</b>
	– Capital Contribution .....	70	70	<b>431</b>
	Total .....	2,847	2,906	<b>3,243</b>
141	Salaries and Allowances Tribunal			
	– Purchase of Outputs .....	362	363	<b>374</b>
	– Capital Contribution .....	6	6	—
	Total .....	368	369	<b>374</b>
	GRAND TOTAL			
	– Purchase of Outputs .....	117,182	122,811	<b>133,790</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	9,750	3,250	<b>5,000</b>
	– Capital Contribution .....	3,062	3,062	<b>2,236</b>
	Total .....	129,994	129,123	<b>141,026</b>

## PREMIER AND CABINET

### PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS

#### DIVISION 3

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a) (b)</sup> \$'000	2001-02 Budget <sup>(b)</sup> \$'000	2001-02 Estimated Actual <sup>(b)</sup> \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 5 Net amount appropriated to purchase outputs.....</b>	95,279	94,206	94,877	<b>101,781</b>	104,326	105,065	107,385
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975 .....</b>	500	500	500	<b>500</b>	500	500	500
Total appropriations provided to purchase outputs .....	95,779	94,706	95,377	<b>102,281</b>	104,826	105,565	107,885
<b>ADMINISTERED GRANTS, SUBSIDIES AND OTHER TRANSFER PAYMENTS</b>							
<b>Item 6 Amount provided for Administered Grants, Subsidies and Other Transfer Payments .....</b>	250	9,750	3,250	<b>5,000</b>	5,000	10,000	-
<b>CAPITAL</b>							
<b>Capital Contribution .....</b>	2,766	2,294	2,294	-	-	-	-
<b>GRAND TOTAL.....</b>	98,795	106,750	100,921	<b>107,281</b>	109,826	115,565	107,885

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjusted for output 9, Science and Innovation for comparability.

#### MISSION

*To ensure the Premier's requirements and those of Cabinet are met.*

#### SIGNIFICANT ISSUES AND TRENDS

- Implementation of the Machinery of Government reforms continues to require the commitment of significant resources. The review of statutory authorities is due for completion in June 2002, and legislative changes arising from the review will be progressed in 2002-03.
- A significant proportion of the public sector workforce is approaching retirement age, and the Western Australian population as a whole is aging. Attracting and retaining skilled young people to the public sector is critical for the continued delivery of services to the Western Australian community.
- Globalisation and the emergence of a knowledge-based economy are driving a transformation of the nature and structure of the world economy. The Government's Innovate Western Australia policy seeks to build a more diversified economy with expanded opportunities in areas that will grow rapidly in the global knowledge economy.
- The Wand Report recommended new approaches for handling native title claims based on Government's policy of negotiation in preference to litigation. The Technical Taskforce identified strategies to reduce the backlog of mineral tenement applications including legislative amendments and heritage agreements. These recommendations and strategies are being addressed.



## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Community Crime Prevention – community security program .....	1,000	1,000	1,000	1,000
Government Media Office.....	605	605	605	605
Ministerial Policy and Regional Officers.....	820	820	820	820
Native Title Unit – additional operational funding .....	2,579	5,604	8,754	6,854
Parliament Electorate Offices – additional operational funding.....	420	620	820	1,023
Parity and wages policy.....	137	278	286	290
Strategic Management Unit.....	200	200	200	200

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Support for the Premier as Head of Government .....	12,337	9,890	10,086	9,889			
<b>Output 2:</b>							
Management of matters of State .....	58,716	50,504	57,305	47,644			
<b>Output 3:</b>							
Support for the Premier as Minister for Public Sector Management .....	5,094	7,554	6,899	6,923			
<b>Output 4:</b>							
Management of policy .....	9,414	9,600	10,145	10,368			
<b>Output 5:</b>							
Parliamentary, statutory and legislative publishing services .....	2,830	3,300	3,306	3,006			
<b>Output 6:</b>							
Constitutional Centre.....	1,112	1,358	968	974			
<b>Output 7:</b>							
Multicultural Issues .....	4,186	2,462	2,715	2,775			
<b>Output 8:</b>							
Native Title.....	1,895	3,066	4,399	6,455			
<b>Output 9:</b>							
Science and Innovation <sup>(d)</sup> .....	8,757	21,125	17,120	28,904			
<b>Total Cost of Outputs.....</b>	<b>104,341</b>	<b>108,859</b>	<b>112,943</b>	<b>116,938</b>	<b>111,756</b>	<b>111,771</b>	<b>113,411</b>
<i>Less Operating revenues .....</i>	<i>10,425</i>	<i>4,641</i>	<i>7,479</i>	<i>5,374</i>	<i>5,344</i>	<i>5,354</i>	<i>5,351</i>
<b>Net Cost of Outputs.....</b>	<b>93,916</b>	<b>104,218</b>	<b>105,464</b>	<b>111,564</b>	<b>106,412</b>	<b>106,417</b>	<b>108,060</b>
 Adjustments <sup>(b)</sup> .....	 1,863	 (9,512)	 (10,087)	 (9,283)	 (1,586)	 (852)	 (175)
<b>Appropriations provided to purchase Outputs .....</b>	<b>95,779</b>	<b>94,706</b>	<b>95,377</b>	<b>102,281</b>	<b>104,826</b>	<b>105,565</b>	<b>107,885</b>

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
<b>Appropriation for Administered Grants, Subsidies and Other Transfer Payments...</b>	250	9,750	3,250	5,000	5,000	10,000	-
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	2,766	2,294	2,294	-	-	-	-
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	98,795	106,750	100,921	107,281	109,826	115,565	107,885

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.
- (d) Adjusted for output 9, Science and Innovation for comparability.

## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate government strategic objectives and the agency level desired outcomes and outputs.

Government Strategic Objectives	Desired Outcome(s)	Output(s)
Honest, accountable and inclusive government  Sound financial management	The Premier's requirements and those of Cabinet are met.	Support for the Premier as Head of Government
		Management of matters of State
		Support for the Premier as Minister for Public Sector Management
		Management of policy
		Parliamentary, statutory and legislative publishing services
		Constitutional Centre
		Multicultural Issues
		Native Title
		Science and Innovation

**Outcome: The Premier's requirements and those of Cabinet are met.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Well above expectations .....	7%	7%	7%	7%	
Above expectations .....	14%	21%	21%	28%	
Met expectations .....	54%	58%	58%	51%	
Below expectations .....	4%	0%	0%	0%	
Well below expectations .....	0%	0%	0%	0%	
Did not respond .....	21%	14%	14%	14%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Support for the Premier as Head of Government**

The Department provides administrative support and advice responsive to the Premier's requirements as Head of Government. This output also includes the promotion of Western Australia's interests overseas and communicating Government policies and activities.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output .....	12,337	9,890	10,086	9,889	
Less Operating Revenue <sup>(b)</sup> .....	774	55	191	49	
Net Cost of Output .....	11,563	9,835	9,895	9,840	
Adjustments <sup>(c)</sup> .....	209	(422)	(489)	(58)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>11,772</b>	<b>9,413</b>	<b>9,406</b>	<b>9,782</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Overseas agencies supported .....	4	4	3	3	Korean Office closed
Office supported .....	1	1	1	1	
Media and communication clients serviced .....	16	14	14	14	
<b>Quality</b>					
Premier's Office satisfaction with quality of support provided .....	4.0	4.0	4.0	4.1	(a)
Client satisfaction with quality of media and communication services .....	3.5	3.6	3.5	3.6	(a)
<b>Timeliness</b>					
Premier's Office satisfaction with timeliness of support provided .....	3.0	3.5	3.5	3.6	(a)
Client satisfaction with timeliness of media and communication services .....	3.4	3.5	3.5	3.6	(a)

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Cost (Efficiency)</b>					
Average cost per overseas agency supported...	\$1,013,540	\$1,033,340	\$1,377,535	\$1,239,360	
Average cost per office supported .....	\$3,403,360	\$3,429,547	\$3,295,711	\$3,364,733	
Average media and communication cost per client.....	\$209,350	\$166,249	\$189,826	\$200,462	
<b>Full Time Equivalents (FTEs)</b>	72	60	67	73	

- (a) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from standard survey instrument issued to the Premier's Office and to all Ministerial offices.

### **Major Achievements For 2001-02**

- Agreement was secured with Emirates Airlines to fly non-stop Dubai-Perth from August 2002 providing substantial flow-on effects for the Western Australia economy.
- The Inquiry into the Response by Government Agencies to Complaints of Family Violence and Child Abuse in Aboriginal Communities (the Gordon Inquiry) was established in January 2002 and is scheduled to report by 31 July 2002.
- The Strategic Direction Report of the Physical Activity Taskforce was endorsed by Cabinet in November 2001 and implementation commenced.
- A draft Code of Conduct for Members of Parliament was developed for consideration by Parliament.
- The North Asia Office provided support for the Governor, Lieutenant General John Sanderson's visit to Tokyo and Kobe, and a series of exchange visits with the Hyogo Prefectural Government during the 20th anniversary year of the West Australia-Hyogo sister state relationship.
- The North Asia Office supported the Western Australian presence at the International Industrial Fair 2001 Kobe.
- The European Office provided support for visits to the UK and Europe by the Premier, Deputy Premier, Minister for Planning and Infrastructure and Minister for State Development. The Premier was a keynote speaker at the Offshore Europe 2001 oil and gas conference.
- The European Office represented Western Australia at the Gas Commercialisation and GTL Conferences in London and the Nickel and Stainless Steel Conference at Manchester.

### **Major Initiatives For 2002-03**

- The European Office is promoting a business mission by the Norwegian Oil and Gas Industry Association to Western Australia in June 2002, and will represent Western Australia at the Offshore Northern Seas 2002 Oil and Gas Conference in Norway in August 2002. The Minister for State Development is to provide the keynote address.
- The Western Australian food and agri-industry will be promoted as an investment opportunity at relevant conferences and events, and the European Office will continue to support the Western Australian presence at major fairs and exhibitions.

**Outcome: The Premier's requirements and those of Cabinet are met.**

**Output 2: Management of matters of State**

The Department provides a range of services on behalf of the Premier including support for the functions of Executive Government; administration of entitlements for Members of Parliament; and support for Ministerial Offices and the Leaders of the Opposition Parties. This output also includes the corporate services function provided to the Anti-Corruption Commission; Governor's Establishment; the Office of the Public Sector Standards Commissioner; the Parliamentary Commissioner for Administrative Investigations; and the Department of Treasury and Finance.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	58,716	50,504	57,305	47,644	
Less Operating Revenue <sup>(b)</sup> .....	3,990	416	2,565	413	
Net Cost of Output .....	54,726	50,088	54,740	47,231	
Adjustments <sup>(c)</sup> .....	620	(4,081)	(7,461)	(224)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>55,346</b>	<b>46,007</b>	<b>47,279</b>	<b>47,007</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Ministerial Offices supported (including the Leaders of the Opposition) .....	16	15	15	15	
Members of Parliament provided with entitlements .....	91	91	91	91	
Executive Government Services provided .....	245	273	275	266	
Responses provided to the public on behalf of the Premier .....	17,818	15,400	26,300	18,000	Major issues during 2001-02 elicited unusually high level of public response.
<b>Quality</b>					
Ministerial Office satisfaction with quality of service provided.....	3.2	3.5	3.3	3.5	(a)
Members of Parliament satisfaction with quality of service provided .....	2.9	3.0	3.0	3.1	(a)
Client satisfaction with quality of Executive Government and correspondence services provided.....	3.3	3.5	3.4	3.5	(a)
<b>Timeliness</b>					
Ministerial Office satisfaction with timeliness of service provided .....	3.1	3.5	3.3	3.5	(a)
Members of Parliament satisfaction with timeliness of service provided .....	2.9	3.0	3.0	3.1	(a)
Client satisfaction with timeliness of Executive Government and correspondence services provided.....	3.3	3.5	3.3	3.5	(a)

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Cost (Efficiency)</b>					
Average operating cost per Ministerial Office (including the Leaders of the Opposition).....	\$1,412,918	\$1,406,409	\$1,468,470	\$1,386,995	
Average cost of administration per Ministerial Office (including the Leaders of the Opposition).....	\$290,983	\$352,141	\$297,212	\$330,178	Air charter costs less than that budgeted in 2001-02.
Average entitlement cost per Member of Parliament.....	\$179,883	\$194,649	\$206,418	\$182,154	(b)
Average cost of administration per Member of Parliament.....	\$1,039	\$932	\$1413	\$858	(b)
Average cost per Executive Government Service.....	\$15,772	\$14,299	\$15,834	\$13,450	
Average cost per response provided to the public on behalf of the Premier.....	\$37	\$45	\$31	\$34	Marginal cost increase anticipated due to reduced number of responses estimated for 2003-03.
Support provided to Inquiries and Community Service Obligations.....	\$3,927,278	\$979,590	\$5,893,433	\$334,596	KEMH Inquiry included in 2001-02.
Corporate services provided to external agencies .....	\$928,670	\$757,817	\$844,759	\$702,349	
<b>Full Time Equivalents (FTEs)</b>	458	431	461	442	

- (a) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from standard survey instrument issued to the Premier's Office and to all Ministerial offices.
- (b) Cost indicators for Members of Parliament have been revised to identify and more accurately report Members' entitlements and the department's administrative expenses. Prior year measures have been recalculated on the same basis to provide comparative values.

### Major Achievements For 2001-02

- Support was provided to the Premier, Ministers, Office of the Leader of the Opposition, Office of the Leader of the Second Party in Opposition, Parliamentary Office holders and all other Members of Parliament including the swearing in of the 4th Gallop Ministry, and establishment and fit out of office accommodation for the Leader of the Second Party in Opposition.
- The Department responded to a significantly greater number of inquiries (26,400 compared with 17,800 in 2000-01) generated by public response to issues arising from the new Government's legislative program and policy initiatives.
- Arrangements were made for the visit to Western Australia from 14 to 16 October 2001 by the newly elected Governor of Hyogo Prefecture, Japan, His Excellency Mr Toshizo Ido.
- The Department liaised with relevant departments and agencies to ensure effective coordination of arrangements for visits by the Premier to Singapore and the People's Republic of China from 28 June to 8 July 2001 and to the United Arab Emirates and the United Kingdom from 30 August to 9 September 2001.
- Arrangements were made for the first official visit to Western Australia by Their Excellencies the Governor-General and Mrs Hollingworth from 20 to 23 September 2001, including a State Reception for approximately 360 community representatives.
- The Premier hosted a reception in February 2002 in appreciation of the contribution made to the New South Wales Christmas 2001 Bush Fire Emergency by personnel from the Fire & Emergency Services Authority of Western Australia, the Department of Conservation and Land Management and the Forest Products Commission.
- A review of the interested persons register was carried out and will result in greater representation of women, youth, aboriginals and people from culturally and linguistically diverse backgrounds on Government boards and committees.
- Following the election in February 2001, changes to electorate office accommodation were arranged for twenty-two new and sitting Members of Parliament.

- The Department coordinated the recommendations for 1,010 Western Australians to be awarded the Centenary Medal, honouring persons who have made a significant contribution to Australian society or government, and centenarians who have lived through the 100 years of federation.

### Major Initiatives For 2002-03

- In conjunction with the City of Perth, the Department will coordinate arrangements for a welcome home event in September-October 2002 for Western Australian members of the Commonwealth Games Team.
- The Department will coordinate arrangements for the Premier's overseas visits, including a planned visit to Sarawak in September 2002.
- An on-line Boards and Committees information and registration system will be made available to the public.

**Outcome: The Premier's requirements and those of Cabinet are met.**

### Output 3: Support for the Premier as Minister for Public Sector Management

The Department provides advice, assistance and support to the Minister for Public Sector Management and the public sector on a range of public sector management matters, including:

- functions under the *Public Sector Management Act*, including as the employer of Chief Executive Officers (CEOs) and manager of the Senior Executive Service (SES);
- quality human resource management and change, including redeployment and recruitment programs;
- whole of Government reporting on public sector workforce demographics, trends and management issues; and
- support for organisational restructuring following the Machinery of Government review and promotion of whole-of-government management improvement strategies and special projects.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	5,094	7,554	6,899	6,923	
Less Operating Revenue <sup>(b)</sup> .....	1,342	726	771	1,075	
Net Cost of Output .....	3,752	6,828	6,128	5,848	
Adjustments <sup>(c)</sup> .....	882	(653)	41	(79)	
<b>Appropriation for purchase of Output 3 .....</b>	<b>4,634</b>	<b>6,175</b>	<b>6,169</b>	<b>5,769</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Senior Executive Service members managed (including CEOs).....	423	380	396	370	<sup>(b)</sup>
Publications provided for the public sector.....	38	36	36	36	
Public Sector Management recruitment and redeployment services .....	1,117	1,275	540	540	<sup>(c)</sup>
Provision of information (hours) .....		1,150	1,450	1,800	Additional FTEs allocated to activity for 2002-03.
Policy co-ordination and review (hours).....		1,700	2,500	2,600	Additional FTEs allocated to activity for 2002-03.
Policy development (hours).....		1,400	1,850	2,000	Additional FTEs allocated to activity for 2002-03.
Project management (hours).....		7,600	8,700	8,800	Additional FTEs allocated to activity for 2002-03.

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quality</b>					
Premier's Office satisfaction with quality of support as employer of public sector CEOs and Manager of the SES .....	5.0	5.0	5.0	5.0	(a)
User satisfaction with quality of publications provided for the public sector .....		83%	85%	85%	No survey conducted in 2000-01.
Agency satisfaction with quality of Public Sector Management recruitment and redeployment services .....	3.3	3.5	3.4	3.5	(a)
<b>Timeliness</b>					
Premier's Office satisfaction with timeliness of support as employer of public sector CEOs and manager of the SES .....	5.0	5.0	5.0	5.0	(a)
Publications produced within required timeframe .....	100%	100%	100%	100%	
Agency satisfaction with timeliness of Public Sector Management recruitment and redeployment services .....	3.3	3.5	3.4	3.5	(a)
<b>Cost (Efficiency)</b>					
Average cost per Senior Executive Service member (including CEOs) .....	\$3,337	\$4,240	\$3,995	\$3,720	(b)
Average cost per publication issued for the public sector .....	\$40,136	\$49,598	\$43,590	\$39,388	
Average cost per Public Sector Management recruitment and redeployment service .....	\$1,726	\$1,618	\$2,888	\$3,709	(c)
Average cost per hour of provision of information .....		\$65	\$96	\$73	
Average cost per hour of policy co-ordination and review .....		\$70	\$163	\$149	
Average cost per hour of policy development ..		\$107	\$131	\$113	
Average cost per hour of project management ..		\$151	\$63	\$55	
Copyright administered on behalf of government .....		\$600,000	\$600,692	\$600,000	
Grants excluded .....			\$250,000	\$300,000	
<b>Full Time Equivalents (FTEs)</b>	45	50	50	51	

(a) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from standard survey instrument issued to the Premier's Office and to all Agency Chief Executives.

(b) Includes all SES members and CEO positions.

(c) The composition of this measure has been changed consistent with changes to the redeployment process. A significant component of this measure for previous years, the number of registered redeployees, has been replaced by the number of clients provided with strategic services. This change has resulted in a significant reduction in the total quantity of services provided, and an increase in the average cost per service. As it is not possible to derive prior year values since the data used for the present measure is not available for previous periods, average cost values for 2000-01 actual and 2001-02 budget cannot be compared to 2001-02 outturn and 2002-03 target values.

### Major Achievements For 2001-02

- The Department implemented a system for public sector agencies to register redeployees on-line.
- Biannual entry-level recruitment testing for hearing-impaired applicants using Auslan translators was instigated, and more appropriate testing arrangements were introduced for people with other disabilities, including alternative formats for sight-impaired people.
- An agreement with the Commonwealth was negotiated for partial funding for up to 40 indigenous trainees.
- A major review of the content and administration of Premier's Circulars was completed reducing the number of extant Circulars by more than 1,100.
- Significant advice was provided to the Minister for Public Sector Management, other Ministers and Directors General on matters relating to implementation of the Machinery of Government recommendations.



- Support was provided for the Strategic Management Council, comprising the Directors General and chaired by the Premier. The Council, established in December 2001 meets on a regular basis.
- Processes associated with SES recruitment were reviewed consistent with the Government's commitment to reduce the size of the Senior Executive Service, and enhance mobility across the sector.

#### **Major Initiatives For 2002-03**

- A single web based entry portal for redeployment, public service notices and entry-level recruitment will be developed.
- The Department will coordinate the implementation of Machinery of Government reforms including the review of statutory authorities, government boards and committees and corporate services functions.
- The Department will continue to support the joint research project with the Centre for Labour Market Research to identify the implications of an ageing population on public sector recruitment and retention, and will develop a paper on phased retirement scheme options for the public sector.
- Existing policy guidelines covering matters such as performance indicators, customer focus, reporting, accountability and corporate governance will be reviewed and updated.

**Outcome: The Premier's requirements and those of Cabinet are met.**

#### **Output 4: Management of policy**

The Department provides advice to and co-ordination for the Premier and Cabinet on key policy matters to ensure an effective government- wide perspective in the following areas:

- Citizens & Civics;
- Crime Prevention;
- Economic Policy;
- Environmental Policy;
- Federal, Constitutional & Territories;
- Regional Policy;
- Social Policy; and
- Sustainability.

The Policy Office also provides support to Cabinet Standing Committees. The Cabinet Standing Committees have endorsed terms-of-reference which include overseeing Cabinet decision-making and advising Cabinet on the impact of Government policies and decisions on Western Australian communities. The Standing Committees' key priorities include developing policies, which include social and environmental, as well as economic and regional objectives.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	9,414	9,600	10,145	10,368	
Less Operating Revenue <sup>(b)</sup> .....	581	493	689	842	
Net Cost of Output .....	8,833	9,107	9,456	9,526	
Adjustments <sup>(c)</sup> .....	(775)	(1,228)	(1,036)	(68)	
<b>Appropriation for purchase of Output 4 .....</b>	<b>8,058</b>	<b>7,879</b>	<b>8,420</b>	<b>9,458</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Provision of information (hours) .....	16,007	13,000	26,000	26,000	(a)
Policy co-ordination and review (hours) .....	20,707	19,000	23,500	23,500	(a)
Policy development (hours) .....	17,478	11,000	29,100	29,100	(a)
Project management (hours) .....	13,847	6,000	14,900	14,900	(a)
Graffiti removals initiated by Task Force .....	18,467	16,500	7,600	-	Graffiti removal activity ceased and has been taken over by local government and community groups.
<b>Quality</b>					
Premier's Office satisfaction with quality of services provided .....	5.0	5.0	5.0	5.0	(b)
Ministerial Office satisfaction with quality of services provided .....	2.9	3.3	3.3	3.5	(b)
<b>Timeliness</b>					
Premier's Office satisfaction with timeliness of services provided .....	4.0	4.0	4.0	4.0	(b)
Ministerial Office satisfaction with timeliness of services provided .....	2.6	3.3	3.3	3.5	(b)
<b>Cost (Efficiency)</b>					
Average cost per hour of provision of information .....	\$62	\$90	\$75	\$72	(a)
Average cost per hour of policy co-ordination and review .....	\$88	\$149	\$85	\$78	(a)
Average cost per hour of policy development ..	\$114	\$188	\$78	\$77	(a)
Average cost per hour of project management ..	\$136	\$103	\$70	\$61	(a)
Average cost per graffiti removal .....	\$43	\$50	\$39	-	Graffiti removal activity ceased and has been taken over by local government and community groups.
Value of grants excluded .....	\$3,503,670	\$2,093,000	\$2,603,508	\$3,518,000	
<b>Full Time Equivalents (FTEs)</b>	50	60	62	66	

- (a) FTEs allocated to this output increased as forecast in the 2001-02 budget statements. The effect of the additional FTE hours available is evident in the increased output hours shown for 2001-02 and 2002-03.
- (b) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from standard survey instrument issued to the Premier's Office and to all Ministerial offices.

**Major Achievements For 2001-02**

- The Department examined issues of escalating public liability insurance and provided advice to Cabinet.
- The Department provided comprehensive advice to the Premier and a State delegation for negotiations with the Commonwealth on Western Australia's marine industrial capability.
- The Department coordinated and prepared briefings for the Premier on issues of national significance discussed at Leaders' Forums and the Council of Australian Governments including human cloning, foot and mouth disease, salinity and water quality, and energy policy
- The Department coordinated and prepared briefings for the Premier on issues discussed at the National Summit on Transnational Crime and Terrorism.
- The Department oversaw the drafting instructions for legislative changes to the *Regional Development Commissions Act 1994*, to provide for delegated powers to Regional Ministers.
- The Department was responsible for providing drafting instructions to the Parliamentary Counsel on the Regional Investment Fund bill.
- A program of Regional Investment Tours was instituted. The decision by Australian Renewable Fuels Pty Ltd to construct a \$12 million biodiesel plant in regional Western Australia was a direct result of this initiative.

- The Department instituted a Regional Impact Analysis process for all Cabinet submissions.
- A new framework for future relationships with indigenous peoples was facilitated leading to the statement “A New and Just Relationship with the Indigenous People of Western Australia”.
- The Department convened a committee to provide a whole of Government response to the Homelessness Taskforce.
- The Department convened a whole-of-government committee to review the findings of the Poverty Taskforce and set new directions for tackling poverty.
- The Department coordinated Government’s response to the Salinity Taskforce Review. The Government has adopted new strategic directions for salinity management in Western Australia based on an improved understanding of salinity.
- Current early childhood intervention strategies and services were reviewed, and a framework developed for a multi-disciplinary, coordinated community approach to provision of services.
- A consultation paper was prepared to generate information to assist with the development of the State Sustainability Strategy. Public awareness of sustainability issues was raised through an exhibit staged in co-operation with the Western Australian Museum.
- The Citizens and Civics Unit was established in July 2001 to develop citizens and civics policy, strategy and initiatives to strengthen democracy.
- The publication, ‘Consulting Citizens: A Resource Guide’ was launched in April 2002, to assist government agencies and other organisations in undertaking community consultation. The publication was one of the outcomes of a Consultations Forum held in November 2001 and attended by approximately 250 people.
- The Office of Crime Prevention was established on 1 October 2001 and commenced a review of crime prevention structures and strategies across the state.

#### ***Major Initiatives For 2002-03***

- The draft State Sustainability Strategy will be released for public comment prior to submission to Cabinet.
- A State Crime Prevention Strategy is to be developed for Cabinet consideration.
- A State Strategic Plan, setting directions for State Government and its agencies to meet the needs of the Western Australian community will be prepared in conjunction with the Strategic Management Council.
- A State position on a national cooperative scheme to ban human cloning and regulate Assisted Reproductive Technology will be formulated enabling the State to enact complementary legislation.
- The Department will assist in formulating a regional policy statement to provide a framework for the sustainable economic, environmental and social development of regional Western Australia.
- A Government Citizenship policy and strategy will be developed for Cabinet consideration.

**Outcome: The Premier's requirements and those of Cabinet are met.**

**Output 5: Parliamentary, statutory and legislative publishing services**

Through the State Law Publisher, the Department provides a secure, confidential and time critical printing and publishing service to meet the needs of Parliament and Government.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	2,830	3,300	3,306	3,006	
Less Operating Revenue <sup>(b)</sup> .....	2,855	2,811	3,102	2,940	
Net Cost of Output .....	(25)	489	204	66	
Adjustments <sup>(c)</sup> .....	440	(474)	(191)	(11)	
<b>Appropriation for purchase of Output 5 .....</b>	<b>415</b>	<b>15</b>	<b>13</b>	<b>55</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Printing images produced.....	12,147,319	12,500,000	12,500,000	12,000,000	
Publications sold .....	407,335	400,000	400,000	390,000	
<b>Quality</b>					
Client satisfaction with quality of service provided.....	92%	92%	92%	92%	(a)
<b>Timeliness</b>					
Parliamentary documents produced on time ....	99.7%	100%	100%	100%	(a)
<b>Cost (Efficiency)</b>					
Average cost per printing image produced .....	\$0.12	\$0.15	\$0.11	\$0.10	
Average cost per publication sold.....	\$3.28	\$3.69	\$4.96	\$4.63	
<b>Full Time Equivalents (FTEs)</b>	<b>29</b>	<b>29</b>	<b>29</b>	<b>28</b>	

(a) Client satisfaction measure obtained from independent survey of State Law Publisher clients.

**Major Achievements For 2001-02**

- The reprints program fostered jointly with the Parliamentary Counsel's Office will result in a further 150 titles of legislation being consolidated and reprinted for the financial year. This project will continue until all Western Australian legislation titles have been reprinted.
- A 'tabled papers' database system was developed and implemented. An electronic version of all papers tabled in the Parliament will be required for lodgement into the database. Annual Reports for 2001 are currently available from the system and it is anticipated that other documents will become available over the next year.
- A database of Royal Commission and Government Inquiry Reports was developed and made available on the State Law Publisher's public web site. Free access is provided to a number of Royal Commission and various other Government Inquiry reports.

**Major Initiatives For 2002-03**

- The Western Australian Industrial Gazette will be made available on-line. The service will provide access via the State Law Publisher web site to an archive of Industrial Gazettes and Indexes back to January 1996, and to current Gazettes published.
- A comprehensive legislation and ancillary products pricing survey will be conducted. The survey of all Australian States and the Northern Territory will provide comparative information and benchmark data to assist with the determination of fees and charges.

**Outcome: The Premier's requirements and those of Cabinet are met.**

**Output 6: Constitutional Centre**

The Government is committed to helping educate the community on the Western Australian and Commonwealth Constitutions, and the Federal system of government through the provision of exhibitions and programs at the Constitutional Centre.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,112	1,358	968	974	
Less Operating Revenue <sup>(b)</sup> .....	90	25	48	34	
Net Cost of Output .....	1,022	1,333	920	940	
Adjustments <sup>(c)</sup> .....	284	(292)	120	(6)	
<b>Appropriation for purchase of Output 6 .....</b>	<b>1,306</b>	<b>1,041</b>	<b>1,040</b>	<b>934</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Customers of the Constitutional Centre.....	53,021	55,000	55,000	60,000	
<b>Quality</b>					
Customer satisfaction with the Constitutional Centre programs .....	4.6	4.6	4.6	4.7 <sup>(a)</sup>	
<b>Timeliness</b>					
Customer satisfaction with timeliness of services provided .....	4.6	4.6	4.6	4.7 <sup>(a)</sup>	
<b>Cost (Efficiency)</b>					
Average cost per customer of the Constitutional Centre.....	\$21	\$25	\$18	\$16	
<b>Full Time Equivalents (FTEs)</b>	<b>6</b>	<b>6</b>	<b>5</b>	<b>6</b>	

(a) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from survey forms issued to all visitors to the centre.

**Major Achievements For 2001-02**

- An outreach program for regional and remote areas was established. The program employed travelling exhibitions, Internet programs, and extension of the Schools Constitutional Convention to regional areas.
- New interactive programs have been developed and installed in the Western Australian Constitution Room.
- In conjunction with Celebrate Western Australia, the City of Perth, Government House and a number of community bodies, the Constitutional Centre co-ordinated an event to celebrate Proclamation Day.

**Major Initiatives For 2002-03**

- A series of new exhibitions, interactives, outreach and education programs will be developed looking at Western Australia as a whole and on a regional basis.
- The programs for Proclamation Day will be expanded and new initiatives developed to incorporate Foundation Day into a Western Australia Week format.
- The Department will co-ordinate the State celebrations of the 175th anniversary of European settlement and the 100th anniversary of Parliament in 2004.

**Outcome: The Premier's requirements and those of Cabinet are met.**

**Output 7: Multicultural Issues**

The Department provides services to Government and the community by promoting and supporting multiculturalism and cultural diversity in Western Australia.

The key objectives are:

- building a community in which cultural diversity is valued and regarded as a key ingredient to the State's well being;
- achieving equitable access by people from diverse backgrounds to culturally appropriate services that meet their needs; and
- empowering ethnic communities to optimise their contribution to social, cultural and economic life in Western Australia.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	4,186	2,462	2,715	2,775	
Less Operating Revenue <sup>(b)</sup> .....	793	90	98	3	
Net Cost of Output .....	3,393	2,372	2,617	2,772	
Adjustments <sup>(c)</sup> .....	(668)	(33)	(282)	(14)	
<b>Appropriation for purchase of Output 7 .....</b>	<b>2,725</b>	<b>2,339</b>	<b>2,335</b>	<b>2,758</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Routine policy advice .....	808	700	744	800	
Strategic policy advice .....	28	18	18	18	
Publications issued .....	27	15	18	18	
Promotional programs and major events coordinated .....	28	14	14	14	
Grants administered.....	134	98	349	200	A large number of small grants were administered in 2001-02.
<b>Quality</b>					
Premier's satisfaction with policy advice (strategic and routine) .....	4.3	4.3	4.3	4.4	(a)
Stakeholder satisfaction with advice.....	96%	75%	75%	75%	(b)
Stakeholder satisfaction with publications issued.....	94%	75%	75%	75%	(b)
Stakeholder satisfaction with promotional programs and major events .....	94%	75%	75%	75%	(b)
Stakeholder satisfaction with grants administration .....	100%	75%	75%	75%	(b)
<b>Timeliness</b>					
Policy advice provided by required date.....	96%	96%	96%	96%	(b)
Publications issued within agreed timeframes .	90%	90%	90%	90%	(b)
Promotional programs and major events co- ordinated within agreed timeframes.....	90%	90%	90%	90%	(b)
Grants administered within agreed timeframes	100%	100%	100%	100%	(b)
<b>Cost (Efficiency)</b>					
Cost per unit of routine policy advice.....	\$380	\$690	\$712	\$558	(c)
Cost per unit of strategic policy advice.....	\$17,016	\$18,484	\$25,786	\$27,566	(c)
Average cost of publications .....	\$13,044	\$22,983	\$17,517	\$19,017	(c)
Average cost of promotional programs and major events .....	\$49,364	\$43,092	\$49,645	\$59,315	(c)
Average cost of administration per grant/sponsorship administered.....	\$1,844	\$2,454	\$724	\$997	(c)
Value of grants administered .....	\$1,420,780	\$458,000	\$458,000	\$460,000	
<b>Full Time Equivalents (FTEs)</b>	20	19	24	26	

- (a) The Premier's satisfaction with services provided is now assessed using the department's standard instrument where values range from 1 (well below expectations) to 5 (well above expectations). Results for 2000-01 and 2001-02 budget have been recalculated to provide comparisons.
- (b) Client satisfaction measures obtained from independent survey of clients.
- (c) During 2001-02, resources were reallocated against performance indicators. The 2000-01 actual and 2001-02 budget cost indicators are based on information supplied by the Office of Multicultural Interests prior to transfer to this department. The department does not have the data to enable recalculation of the values reported for 2000-01 actual and 2001-02 budget, therefore, the values reported for 2001-02 estimated and 2002-03 target are generally not comparable to prior years.

**Major Achievements For 2001-02**

- The Department commenced work on an Anti-Racism Strategy to be developed and implemented over three years. A Steering Committee, chaired by the Premier was established, and a community attitudinal survey to obtain input to the strategy was commenced.
- Seminars on racism, culture and religion were conducted to raise awareness of, and develop recommendations for addressing racism.
- The Department developed and coordinated the Minister for Citizenship and Multicultural Interests' Ambassadors Awards.

- Support was provided to the community and other Government agencies through the provision of additional sites on Online Western Australia Multicultural Communities, educational activities, events management, and grants programs.
- A new focus, which included greater public participation, was developed for Harmony Day.

### Major Initiatives For 2002-03

- Development and implementation of the Anti-Racism Strategy will be continued.
- A new Multicultural Policy will be developed and implemented.
- The Department will place an increased emphasis on community education and awareness raising about multiculturalism and related issues.

**Outcome: The Premier's requirements and those of Cabinet are met.**

### Output 8: Native Title

The Department provides services to the Minister and Cabinet on Native Title matters including:

- preparation of policy advice;
- coordination of negotiations on native title claims; and
- coordination of Government's handling of projects and initiatives affected by the *Native Title Act*.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,895	3,066	4,399	6,455	
Less Operating Revenue <sup>(b)</sup> .....	-	25	15	12	
Net Cost of Output .....	1,895	3,041	4,384	6,443	
Adjustments <sup>(c)</sup> .....	(549)	(272)	1,263	(1)	
<b>Appropriation for purchase of Output 8 .....</b>	<b>1,346</b>	<b>2,769</b>	<b>5,647</b>	<b>6,442</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Provision of information (hours) .....		2,600	2,500	4,000	(b)
Policy coordination and review (hours) .....		1,900	3,100	5,500	(b)
Policy development (hours) .....		1,900	4,600	6,500	(b)
Project management (hours) .....		4,000	2,300	4,000	(b)
<b>Quality</b>					
Minister's Office satisfaction with quality of services provided .....		3.5	3.5	3.6	(c)
<b>Timeliness</b>					
Minister's Office satisfaction with timeliness of services provided .....		3.5	3.5	3.6	(c)



	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Cost (Efficiency)</b>					
Average cost per hour of provision of information .....		\$122	\$270	\$91	(d)
Average cost per hour of policy co-ordination and review .....		\$126	\$316	\$96	(d)
Average cost per hour of policy development .		\$120	\$183	\$70	(d)
Average cost per hour of project management		\$120	\$381	\$119	(d)
Value of grants excluded .....		\$1,802,000	\$1,025,000	\$4,627,000	
<b>Full Time Equivalents (FTEs)</b>	0	10	10	19	

- (a) Output established 1 July 2001. Prior to 1 July 2001, the function was undertaken as part of output 4, Management of Policy.
- (b) Output hours estimated for 2002-03 show the effect of nine additional FTEs allocated to this output.
- (c) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from standard survey instrument issued to the Premier's Office.
- (d) This output received additional funding by way of a Section 25 transfer during 2001-02 to meet specific operational expenses. The effect of the additional expenditure is shown by substantially increased cost per hour when compared to 2001-02 budget. As additional operational expenses incurred in 2001-02 were primarily non-salary, increased FTEs and higher output hours estimated for 2002-03 lead to the significant reduction shown in average hourly cost.

### **Major Achievements For 2001-02**

- Determinations of native title for the Tjurabalan and Karajarri native title claims were recognised by the Federal Court.
- The Department developed responses to the Review of the Native Title Claims Process in Western Australia (the Wand Report) and the final report of the Technical Taskforce on Mineral Tenement and Land Title Applications for submission to Cabinet.
- The Department progressed the implementation of a range of initiatives agreed during the negotiation of the Tjurabalan native title claim. These included the transfer of Aboriginal Land Trust Reserves and development of an Indigenous Land Use Agreement regarding public access to the portion of the Canning Stock Route that is in the Tjurabalan claim area.
- The Office of Native Title was created to co-ordinate the handling of native title matters across Government.

### **Major Initiatives For 2002-03**

- Opportunities for determinations of native title will continue to be pursued.
- The Government's responses to the Wand Report and the final report of the Technical Taskforce on Mineral Tenement and Land Title Applications will be implemented.
- The Office of Native Title will establish clear processes and protocols to enhance the co-ordination of native title matters across Government.

**Outcome: The Premier's requirements and those of Cabinet are met.****Output 9: Science and Innovation**

The Office of Science and Innovation assists the Premier as Minister for Science and will provide both policy advice and oversee program implementation.

The office will also oversee the implementation of the Innovate Western Australia objectives including:

- raising awareness of innovation as a driver of economic and technological change;
- strengthening and improving the education and research capacity of the state; and
- maximising commercialisation of ideas by building links between industry and research.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	8,757	21,125	17,120	28,904	Grant funding carried forward from 2001-02, plus effect of rescheduled Innovate WA funding commitments.
Less Operating Revenue <sup>(b)</sup> .....	-	-	-	6	
Net Cost of Output .....	8,757	21,125	17,120	28,898	
Adjustments <sup>(c)</sup> .....	1,420	(2,057)	(2,052)	(8,822)	
<b>Appropriation for purchase of Output 9 <sup>(d)</sup> ....</b>	<b>10,177</b>	<b>19,068</b>	<b>15,068</b>	<b>20,076</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(d) Output established 1 July 2002. Functions previously undertaken by the Department of Industry and Technology.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Number of councils supported.....	2	1	1	1	(a)
Number of financial assistance applications evaluated.....	53	82	82	85	(a)
Number of programs & projects managed .....	3	5	5	6	(a)
Number of grants administered .....	56	70	70	107	(a)
<b>Quality</b>					
Premier and Science Council's satisfaction with quality of support provided.....				3.5	(b)
<b>Timeliness</b>					
Premier and Science Council's satisfaction with timeliness of support provided.....				3.5	(b)

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Cost (Efficiency)</b>					
Average cost of support provided to councils..	\$155,497	\$184,944	\$183,744	\$325,906	(c)
Average cost per evaluation of financial assistance applications .....	\$5,030	\$1,933	\$1,921	\$3,221	(c)
Average cost per program/project managed ....	\$145,130	\$51,784	\$51,448	\$76,045	(c)
Average cost of administration per grant .....	\$4,125	\$1,963	\$1,950	\$2,315	(c)
Value of grants excluded .....	\$7,513,000	\$20,384,000	\$16,384,000	\$27,600,000	(c)
<b>Full Time Equivalents (FTEs)</b>	14	11	10	14	

- (a) Function transferred to the Department of the Premier and Cabinet effective 1 July 2002. Interim output measures developed will be reviewed during 2002-03. The comparative numeric values have been provided by officers currently managing these functions since no prior comparative measures were available.
- (b) Satisfaction with services provided by the output will be assessed using the department's standard instrument where values range from 1 (well below expectations) to 5 (well above expectations).
- (c) Comparative cost measures have been compiled from salary, contingency and grant information provided by the Department of Industry and Technology, numeric estimates provided by officers being transferred, and estimates for rent, outgoings and corporate services using the Department of the Premier and Cabinet standard charges. Differences in the methods of cost allocation, and the requirement to estimate prior year resource and numeric allocations limits reliability of the cost comparisons provided.

### Major Achievements For 2001-02

- The Premier's Science Council was established, and support provided to its working groups.
- The Science Council undertook a review of State Government research and development activities and a report was provided to the Premier in February 2002.
- Research centres supported by the Centres of Excellence program were successful in attracting more than \$20 million in Commonwealth research and infrastructure grants.
- The State Government supported bids under the Commonwealth's Major National Research Fund Program, Biotechnology Centres of Excellence Program and to the Australian Research Council.
- The Strategic Research Fund for the Marine Environment (SRFME), a joint venture between the Western Australian government and the CSIRO, awarded ten scholarships to postgraduate university students to conduct research into the unique Western Australian marine environment. As part of its contribution, CSIRO significantly expanded its Western Australia-marine research capability by relocating research personnel.
- Potential sites for the International Square Kilometre Array (SKA) Radiotelescope project were identified and the project secured Major National Research Funding from the Federal government in co-operation with other states.

### Major Initiatives For 2002-03

- The Government will begin to implement recommendations from the review of State Government research and development activities.
- A number of new programs, funded from the Innovate Western Australia budget, will be introduced.
- The Centres of Excellence program will provide major funding support to applicants for Commonwealth Cooperative Research Centres, Australian Research Council Grants Programs and for the establishment of new Centres of Excellence.
- The Strategic Research Fund for the Marine Environment will allocate Collaborative Research Funding of \$2 million over three years to local marine research organisations to conduct important research and enhance local capability.
- Funding proposals will be developed for the SKA project, and an international site workshop will be hosted in Western Australia in June 2003.

**CAPITAL WORKS PROGRAM**

Capital expenditure for the Department mainly relates to its asset replacement program and the fitout costs associated with Parliamentary electorate offices.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Asset Replacement / Upgrade -				
Cabinet Services Refurbishment .....	800	113	-	687
Computer Hardware and Software -				
2001-02 Program .....	586	569	569	17
Electorate Offices Equipment Upgrade -				
2001-02 Program (Additional) .....	800	600	600	200
Electorate Office Fitouts .....	1,000	800	800	200
Native Title Agreements - Infrastructure -				
1999-2003 Program .....	3,820	2,170	1,802	1,650
Office Equipment and Furniture .....	45	15	15	15
<b>COMPLETED WORKS</b>				
Asset Replacement / Upgrade -				
Electorate Offices Equipment Upgrade -				
1999-00 Program .....	200	200	43	-
2000-01 Program .....	200	200	200	-
2001-02 Program .....	200	200	200	-
Partitioning and Accommodation -				
1998-99 Program .....	162	162	90	-
1999-00 Program .....	200	200	200	-
2000-01 Program .....	250	250	250	-
2001-02 Program .....	250	250	250	-
<b>NEW WORKS</b>				
Asset Replacement / Upgrade -				
Computer Hardware and Software -				
2002-03 Program .....	550	-	-	550
Electorate Offices Equipment Upgrade -				
2002-03 Program .....	200	-	-	200
Office of Science Innovate WA .....	20,000	-	-	5,000
Partitioning and Accommodation -				
2002-03 Program .....	250	-	-	250
	29,513	5,729	5,019	8,769

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	1,028	5,019	5,019	8,769	6,715	12,086	1,820
	1,028	5,019	5,019	8,769	6,715	12,086	1,820
LESS							
Funding included in output appropriations <sup>(b)</sup> ..	-	1,150	1,150	6,650	5,000	10,000	-
Holding Account <sup>(c)</sup> .....	-	-	-	1,360	1,715	2,086	1,820
Internal Funds and Balances .....	(1,738)	1,575	1,575	759	-	-	-
<b>Capital Contribution .....</b>	2,766	2,294	2,294	-	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	42,416	33,631	37,932	35,183	36,513	34,928	35,797
Superannuation .....	4,093	3,710	4,028	4,167	4,327	4,137	4,257
Grants and subsidies <sup>(b)</sup> .....	6,214	5,046	4,743	36,820	26,717	27,519	24,535
Supplies and services .....	29,938	33,379	37,624	29,310	32,724	33,413	36,878
Accommodation .....	10,491	8,624	8,607	8,600	8,700	8,900	9,000
Capital User Charge.....	-	540	540	319	277	293	363
Depreciation .....	2,201	2,804	2,349	2,539	2,498	2,581	2,581
Administration.....	162	-	-	-	-	-	-
Net loss on disposal of non-current assets .....	69	-	-	-	-	-	-
<b>TOTAL COST OF SERVICES</b> .....	<b>95,584</b>	<b>87,734</b>	<b>95,823</b>	<b>116,938</b>	<b>111,756</b>	<b>111,771</b>	<b>113,411</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	4,751	4,112	4,386	4,313	4,283	4,293	4,290
Grants and subsidies .....	667	-	-	-	-	-	-
Other Revenue .....	5,007	529	3,093	1,061	1,061	1,061	1,061
<b>Total Revenues from Ordinary Activities</b> .....	<b>10,425</b>	<b>4,641</b>	<b>7,479</b>	<b>5,374</b>	<b>5,344</b>	<b>5,354</b>	<b>5,351</b>
<b>NET COST OF SERVICES</b> .....	<b>85,159</b>	<b>83,093</b>	<b>88,344</b>	<b>111,564</b>	<b>106,412</b>	<b>106,417</b>	<b>108,060</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	82,552	75,638	80,309	102,281	104,826	105,565	107,885
Liabilities assumed by the Treasurer.....	4,093	1,016	1,016	1,033	1,054	1,050	1,050
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	<b>86,645</b>	<b>76,654</b>	<b>81,325</b>	<b>103,314</b>	<b>105,880</b>	<b>106,615</b>	<b>108,935</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	<b>1,486</b>	<b>(6,439)</b>	<b>(7,019)</b>	<b>(8,250)</b>	<b>(532)</b>	<b>198</b>	<b>875</b>
Change in Equity arising from transfer of assets/liabilities .....	(14,621)	-	-	8,830	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	<b>(13,135)</b>	<b>(6,439)</b>	<b>(7,019)</b>	<b>580</b>	<b>(532)</b>	<b>198</b>	<b>875</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 694, 718 and 725 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	9,440	3,169	2,899	2,735	2,153	909	914
Receivables.....	1,380	646	615	596	611	586	586
Inventories.....	205	191	191	191	191	191	191
Amounts receivable for outputs <sup>(a)</sup> .....	-	4,998	1,360	1,715	2,763	1,820	-
Prepayments .....	2,623	548	548	568	553	561	561
<b>Total current assets</b> .....	<b>13,648</b>	<b>9,552</b>	<b>5,613</b>	<b>5,805</b>	<b>6,271</b>	<b>4,067</b>	<b>2,252</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	3,638	4,820	5,417	6,178	8,759
Plant, equipment and vehicles.....	3,121	4,112	4,298	3,902	3,702	3,944	4,192
Other.....	871	1,667	928	1,064	776	38	-
<b>Total non-current assets</b> .....	<b>3,992</b>	<b>5,779</b>	<b>8,864</b>	<b>9,786</b>	<b>9,895</b>	<b>10,160</b>	<b>12,951</b>
<b>TOTAL ASSETS</b> .....	<b>17,640</b>	<b>15,331</b>	<b>14,477</b>	<b>15,591</b>	<b>16,166</b>	<b>14,227</b>	<b>15,203</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	1,941	865	1,220	1,245	1,230	1,260	1,237
Provision for employee entitlements.....	5,469	7,050	7,050	7,148	7,596	6,996	6,996
Interest-bearing liabilities (Borrowings) .....	-	58	-	-	-	-	-
Accrued Salaries.....	731	803	803	933	1,193	-	125
Other.....	64	32	67	89	89	89	89
<b>Total current liabilities</b> .....	<b>8,205</b>	<b>8,808</b>	<b>9,140</b>	<b>9,415</b>	<b>10,108</b>	<b>8,345</b>	<b>8,447</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	1,320	1,947	1,947	2,207	2,621	2,544	2,543
<b>Total non-current liabilities</b> .....	<b>1,320</b>	<b>1,947</b>	<b>1,947</b>	<b>2,207</b>	<b>2,621</b>	<b>2,544</b>	<b>2,543</b>
<b>TOTAL LIABILITIES</b> .....	<b>9,525</b>	<b>10,755</b>	<b>11,087</b>	<b>11,622</b>	<b>12,729</b>	<b>10,889</b>	<b>10,990</b>
<b>EQUITY</b>							
Contributed Equity .....	-	2,294	2,294	2,294	2,294	2,294	2,294
Accumulated surplus/(deficit).....	7,247	1,414	228	808	276	474	1,349
Asset revaluation reserve .....	868	868	868	867	867	570	570
<b>Total equity</b> .....	<b>8,115</b>	<b>4,576</b>	<b>3,390</b>	<b>3,969</b>	<b>3,437</b>	<b>3,338</b>	<b>4,213</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>17,640</b>	<b>15,331</b>	<b>14,477</b>	<b>15,591</b>	<b>16,166</b>	<b>14,227</b>	<b>15,203</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	79,761	70,640	75,311	99,384	101,466	102,985	105,305
Capital Contribution .....	2,791	2,294	2,294	-	-	-	-
Holding Account (a) .....	-	-	-	1,360	1,715	2,763	1,820
<b>Net cash provided by government .....</b>	<b>82,552</b>	<b>72,934</b>	<b>77,605</b>	<b>100,744</b>	<b>103,181</b>	<b>105,748</b>	<b>107,125</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(43,854)	(31,424)	(35,428)	(34,695)	(35,391)	(36,798)	(35,673)
Superannuation .....	-	(2,694)	(3,012)	(3,134)	(3,273)	(3,087)	(3,207)
Supplies and services .....	(29,873)	(31,364)	(36,077)	(28,634)	(32,080)	(33,042)	(37,227)
Grants and subsidies .....	(6,214)	(5,046)	(4,743)	(36,820)	(26,717)	(27,519)	(24,535)
Accommodation .....	(10,614)	(8,254)	(8,607)	(8,600)	(8,700)	(8,900)	(9,000)
Administration.....	(150)	-	-	-	-	-	-
Capital User Charge.....	-	(540)	(540)	(319)	(277)	(293)	(363)
Goods and Services Tax .....	(5,653)	(5,418)	(5,230)	(4,699)	(4,921)	(4,589)	(4,589)
Other.....	(27)	-	-	-	-	-	-
<b>Receipts</b>							
User charges and fees .....	4,089	3,715	3,729	3,659	3,644	3,644	3,644
Goods and Services Tax .....	5,175	5,472	5,580	4,723	4,901	4,617	4,589
Grants and subsidies .....	671	-	-	-	-	-	-
Other.....	4,497	592	3,686	1,061	1,061	1,061	1,061
<b>Net cash from operating activities .....</b>	<b>(81,953)</b>	<b>(74,961)</b>	<b>(80,642)</b>	<b>(107,458)</b>	<b>(101,753)</b>	<b>(104,906)</b>	<b>(105,300)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(2,407)	(4,552)	(3,504)	(2,280)	(2,010)	(2,086)	(1,820)
Proceeds from sale of non-current assets .....	16	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(2,391)</b>	<b>(4,552)</b>	<b>(3,504)</b>	<b>(2,280)</b>	<b>(2,010)</b>	<b>(2,086)</b>	<b>(1,820)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings.....	(22)	-	-	-	-	-	-
<b>Net cash from financing activities .....</b>	<b>(22)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(1,814)</b>	<b>(6,579)</b>	<b>(6,541)</b>	<b>(8,994)</b>	<b>(582)</b>	<b>(1,244)</b>	<b>5</b>
Cash assets at the beginning of the reporting period .....	25,936	9,748	9,440	2,899	2,735	2,153	909
Net cash transferred to/from other agencies.....	(14,682)	-	-	8,830	-	-	-
<b>Cash assets at the end of the reporting period .....</b>	<b>9,440</b>	<b>3,169</b>	<b>2,899</b>	<b>2,735</b>	<b>2,153</b>	<b>909</b>	<b>914</b>

(a) The holding account 2004-05 includes leave liability provision of \$0.7 million.



## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	88,344	111,564	106,412	106,417	108,060
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(2,349)	(2,539)	(2,498)	(2,581)	(2,581)
Superannuation .....	(1,016)	(1,033)	(1,054)	(1,050)	(1,050)
(Increase)/decrease in salaries and related costs .....	(2,505)	(488)	(1,122)	1,870	(124)
Increase/(decrease) in accounts receivable .....	(592)	5	(5)	3	-
(Increase)/decrease in accounts payable .....	624	(47)	15	(30)	23
Increase/(decrease) in prepayments .....	(1,507)	20	(15)	8	-
Other accrued expenditure .....	(357)	(24)	20	269	972
<b>Net Cash from Operating Activities .....</b>	<b>80,642</b>	<b>107,458</b>	<b>101,753</b>	<b>104,906</b>	<b>105,300</b>

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Salaries and Allowances .....	54	768	416	-	-	-	-
Grants and subsidies .....	-	-	-	5,000	5,000	10,000	-
Supplies and services .....	327	8,758	1,771	-	-	-	-
Accommodation .....	5	-	169	-	-	-	-
Depreciation .....	7	51	26	-	-	-	-
Transfer of Assets/Liabilities .....	20,088	(20,084)	-	726	-	-	-
<b>TOTAL ADMINISTERED EXPENSES <sup>(a)</sup> ..</b>	<b>20,481</b>	<b>(10,507)</b>	<b>2,382</b>	<b>5,726</b>	<b>5,000</b>	<b>10,000</b>	<b>-</b>
<b>REVENUES</b>							
Other Revenue .....	-	-	1	-	-	-	-
Appropriations .....	250	9,750	3,250	5,000	5,000	10,000	-
Transfer of Assets/Liabilities .....	14,098	-	-	-	-	-	-
<b>TOTAL ADMINISTERED REVENUES ....</b>	<b>14,348</b>	<b>9,750</b>	<b>3,251</b>	<b>5,000</b>	<b>5,000</b>	<b>10,000</b>	<b>-</b>

(a) Further information in the table 'Details of the Administered Transactions Expenses'.

## SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ADMINISTERED CURRENT ASSETS</b>							
Cash.....	-	-	572	-	-	-	-
Receivables.....	-	-	60	-	-	-	-
<b>Total Administered Current Assets .....</b>	-	-	632	-	-	-	-
<b>ADMINISTERED NON-CURRENT ASSETS</b>							
Plant, equipment and vehicles.....	152	100	126	-	-	-	-
<b>Total Administered Non-Current Assets .....</b>	152	100	126	-	-	-	-
<b>TOTAL ADMINISTERED ASSETS .....</b>	152	100	758	-	-	-	-
<b>ADMINISTERED CURRENT LIABILITIES</b>							
Payables.....	262	-	-	-	-	-	-
Provision for employee entitlements.....	25	-	25	-	-	-	-
Accrued Salaries.....	8	-	7	-	-	-	-
<b>Total Administered Current Liabilities .....</b>	295	-	32	-	-	-	-
<b>TOTAL ADMINISTERED LIABILITIES..</b>	295	-	32	-	-	-	-

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Salaries and allowances .....	(18)	(800)	(420)	(7)	-	-	-
Supplies and services .....	(145)	(8,950)	(2,019)	(25)	-	-	-
Grants and subsidies .....	-	-	-	(5,000)	(5,000)	(10,000)	-
Accommodation .....	(3)	-	(170)	-	-	-	-
Goods and Services Tax .....	-	(895)	(719)	-	-	-	-
Transfer of Assets/Liabilities .....	14,159	-	-	(600)	-	-	-
<b>Investing Activities</b>							
Purchase of non-current assets .....	(14,243)	-	(10)	-	-	-	-
<b>TOTAL ADMINISTERED CASH OUTFLOWS .....</b>	<b>(250)</b>	<b>(10,645)</b>	<b>(3,338)</b>	<b>(5,632)</b>	<b>(5,000)</b>	<b>(10,000)</b>	<b>-</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Goods and Services Tax .....	-	895	659	60	-	-	-
Other .....	-	-	1	-	-	-	-
Appropriations .....	250	9,750	3,250	5,000	5,000	10,000	-
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	<b>250</b>	<b>10,645</b>	<b>3,910</b>	<b>5,060</b>	<b>5,000</b>	<b>10,000</b>	<b>-</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>-</b>	<b>-</b>	<b>572</b>	<b>(572)</b>	<b>-</b>	<b>-</b>	<b>-</b>

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Public Sector Management .....	278	250	250	300	300	300	300
Citizens and Civics .....	366	228	320	320	320	320	320
Australian Prospectors & Miners Hall of Fame	2,500	-	-	-	-	-	-
Graffiti Program .....	116	87	86	-	-	-	-
Office of Crime Prevention .....	797	1,835	2,198	3,198	3,198	3,198	3,198
Multicultural Interests .....	1,055	458	458	460	462	464	464
Community Grants .....	542	386	406	315	317	317	233
Native Title Agreements .....	560	1,802	1,025	4,627	5,550	6,350	4,450
Science and Innovation .....	-	-	-	27,600	16,570	16,570	15,570
<b>TOTAL</b>	<b>6,214</b>	<b>5,046</b>	<b>4,743</b>	<b>36,820</b>	<b>26,717</b>	<b>27,519</b>	<b>24,535</b>

**DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
OTHER STATE SERVICES							
Royal Commission into Finance Broking							
Industries .....	393	4,750	2,382	726	-	-	-
Royal Commission Police Services .....	-	5,000	-	-	-	-	-
Office of Science and Innovation - Innovate WA .....	-	-	-	5,000	5,000	10,000	-
Barrack Square Redevelopment.....	20,088	-	-	-	-	-	-
<b>TOTAL</b>	<b>20,481</b>	<b>9,750</b>	<b>2,382</b>	<b>5,726</b>	<b>5,000</b>	<b>10,000</b>	<b>-</b>

**DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
OTHER							
Royal Commission into Finance Broking .....	250	4,750	3,251	-	-	-	-
Royal Commission Police Services .....	-	5,000	-	-	-	-	-
Office of Science and Innovation - Innovate WA .....	-	-	-	5,000	5,000	10,000	-
Barrack Square Redevelopment.....	14,098	-	-	-	-	-	-
<b>TOTAL</b>	<b>14,348</b>	<b>9,750</b>	<b>3,251</b>	<b>5,000</b>	<b>5,000</b>	<b>10,000</b>	<b>-</b>

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
State Law Publisher .....	2,823	2,749	3,000	2,900
Other Revenue.....	6,434	961	4,416	1,820
GST input credits .....	5,175	2,500	6,239	4,783
<b>TOTAL.....</b>	<b>14,432</b>	<b>6,210</b>	<b>13,655</b>	<b>9,503</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

# ROYAL COMMISSION INTO WHETHER THERE HAS BEEN ANY CORRUPT OR CRIMINAL CONDUCT BY WESTERN AUSTRALIAN POLICE OFFICERS

## PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS

### DIVISION 4

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
Item 7 Net amount appropriated to purchase outputs.....	-	5,000	9,900	<b>15,200</b>	2,800	-	-
Total appropriations provided to purchase outputs .....	-	5,000	9,900	<b>15,200</b>	2,800	-	-

#### MISSION

*To inquire into and report on whether there has been since 1 January 1985 any corrupt or criminal conduct by Western Australian police officers.*

#### SIGNIFICANT ISSUES AND TRENDS

- Investigations into the conduct of officers within the Western Australian Police Service has commenced.
- Commence hearings into allegations of corruption or criminal activity.

#### MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Additional Operational Costs .....	5,200	2,800	-	-

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b> Reporting on whether there has been since 1 January 1985 corrupt or criminal conduct by any Western Australian police officer and recommending necessary or desirable statutory or procedural changes for investigations or dealing with, preventing or exposing corrupt or criminal conduct by any Western Australian police officer.....	-	5,000	9,900	15,200			
<b>Total Cost of Outputs</b> .....	-	5,000	9,900	15,200	2,806	-	-
<i>Less Operating revenues</i> .....	-	-	-	3	3	-	-
<b>Net Cost of Outputs</b> .....	-	5,000	9,900	15,197	2,803	-	-
Adjustments .....	-	-	-	3	(3)	-	-
<b>Appropriations provided to purchase Outputs</b> .....	-	5,000	9,900	15,200	2,800	-	-
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	-	5,000	9,900	15,200	2,800	-	-

## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Executive Director, and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Honest, accountable and inclusive government	Increased public confidence in the Western Australian Police Service	Reporting on whether there has been since 1 January 1985 corrupt or criminal conduct by any Western Australian police officer and recommending necessary or desirable statutory or procedural changes for investigations or dealing with, preventing or exposing corrupt or criminal conduct by any Western Australian police officer.

**Outcome: Increased public confidence in the Western Australian Police Service**

**Output 1: Reporting on whether there has been since 1 January 1985 corrupt or criminal conduct by any Western Australian police officer and recommending necessary or desirable statutory or procedural changes for investigations or dealing with, preventing or exposing corrupt or criminal conduct by any Western Australian police officer.**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	-	5,000	9,900	15,200	2002-03 will be the first full year of operation
Less Operating Revenue <sup>(a)</sup> .....	-	-	-	3	
Net Cost of Output .....	-	5,000	9,900	15,197	
Adjustments .....	-	-	-	3	
Appropriation for purchase of Output 1 .....	-	5,000	9,900	15,200	

(a) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

**Major Achievements For 2001-02**

- Commencement of hearings and investigations into the conduct of Western Australian Police Officers.

**Major Initiatives For 2002-03**

- Continuance of hearings and investigations into the conduct of the Western Australian Police Officers.

**FINANCIAL STATEMENTS**

**STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	-	3,200	3,200	9,200	1,706	-	-
Supplies and services .....	-	500	5,400	5,100	1,000	-	-
Accommodation .....	-	200	200	900	100	-	-
Other expenses .....	-	1,100	1,100	-	-	-	-
<b>TOTAL COST OF SERVICES .....</b>	-	5,000	9,900	15,200	2,806	-	-
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	-	-	-	3	3	-	-
<b>Total Revenues from Ordinary Activities .....</b>	-	-	-	3	3	-	-
<b>NET COST OF SERVICES .....</b>	-	5,000	9,900	15,197	2,803	-	-
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations .....	-	5,000	9,900	15,200	2,800	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	-	5,000	9,900	15,200	2,800	-	-
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	-	-	-	3	(3)	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	-	-	-	3	(3)	-	-

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 0, 30 and 90 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.



**STATEMENT OF FINANCIAL POSITION  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	-	310	310	348	-	-	-
Total current assets.....	-	310	310	348	-	-	-
<b>TOTAL ASSETS</b> .....	-	310	310	348	-	-	-
<b>CURRENT LIABILITIES</b>							
Accrued Salaries.....	-	210	210	245	-	-	-
Other.....	-	100	100	100	-	-	-
Total current liabilities .....	-	310	310	345	-	-	-
<b>TOTAL LIABILITIES</b> .....	-	310	310	345	-	-	-
<b>EQUITY</b>							
Accumulated surplus/(deficit).....	-	-	-	3	-	-	-
<b>Total equity</b> .....	-	-	-	3	-	-	-
<b>TOTAL LIABILITIES AND EQUITY</b> .....	-	310	310	348	-	-	-

**STATEMENT OF CASH FLOWS  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	-	5,000	9,900	15,200	2,800	-	-
<b>Net cash provided by government .....</b>	<b>-</b>	<b>5,000</b>	<b>9,900</b>	<b>15,200</b>	<b>2,800</b>	<b>-</b>	<b>-</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	-	(2,990)	(2,990)	(9,165)	(1,945)	-	-
Other.....	-	(1,700)	(6,600)	(6,000)	(1,206)	-	-
<b>Receipts</b>							
User charges and fees .....	-	-	-	3	3	-	-
<b>Net cash from operating activities .....</b>	<b>-</b>	<b>(4,690)</b>	<b>(9,590)</b>	<b>(15,162)</b>	<b>(3,148)</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>-</b>	<b>310</b>	<b>310</b>	<b>38</b>	<b>(348)</b>	<b>-</b>	<b>-</b>
Cash assets at the beginning of the reporting period .....	-	-	-	310	348	-	-
<b>Cash assets at the end of the reporting period .....</b>	<b>-</b>	<b>310</b>	<b>310</b>	<b>348</b>	<b>-</b>	<b>-</b>	<b>-</b>

**NOTE TO THE CONTROLLED CASH FLOW STATEMENT**

**Reconciliation of Net Cost of Services to Net Cash from Operating Activities**

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	<b>9,900</b>	<b>15,197</b>	<b>2,803</b>	<b>-</b>	<b>-</b>
<b>Adjustment for non-cash items:</b>					
(Increase)/decrease in salaries and related costs.....	(210)	(35)	245	-	-
Other accrued expenditure .....	(100)	-	100	-	-
<b>Net Cash from Operating Activities .....</b>	<b>9,590</b>	<b>15,162</b>	<b>3,148</b>	<b>-</b>	<b>-</b>

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Government Vehicle Scheme .....	-	-	-	3
TOTAL.....	-	-	-	3

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## ANTI-CORRUPTION COMMISSION

### PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS

#### DIVISION 5

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 8 Net amount appropriated to purchase outputs.....</b>	11,309	11,284	11,280	<b>9,832</b>	9,899	9,799	9,950
Total appropriations provided to purchase outputs.....	11,309	11,284	11,280	<b>9,832</b>	9,899	9,799	9,950
<b>CAPITAL</b>							
<b>Item 121 Capital Contribution .....</b>	400	422	422	<b>480</b>	380	169	700
<b>GRAND TOTAL.....</b>	11,709	11,706	11,702	<b>10,312</b>	10,279	9,968	10,650

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To expose corruption by holders of Western Australian public office in order to provide the community with better public services and administration.*

#### SIGNIFICANT ISSUES AND TRENDS

- The Royal Commission into whether there has been any corrupt or criminal conduct by Western Australian Police Officers will heighten public awareness of corruption issues and is expected to increase the total number of matters reported to the Anti- Corruption Commission.
- The Anti-Corruption Commission is providing considerable support to the Royal Commission through the provision of substantial reports and other information on corruption matters it has addressed and which are of interest to the Royal Commission.
- Comprehensive electronic surveillance and telecommunication interception services are being used increasingly to gather more compelling evidence of serious misconduct. The Commission's technical services will be accessed by the Royal Commission as appropriate.
- Total number of complaints continue to increase but the proportion relating to Police is beginning to decline slightly. It is not known if this trend will continue.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Revisions to service delivery .....	(1,250)	(1,250)	(1,250)	(1,250)

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Assessments, investigations, reviews and audits of external investigations.....	9,202	12,211	11,695	11,279			
<b>Total Cost of Outputs.....</b>	9,202	12,211	11,695	11,279	11,715	11,897	10,801
<i>Less Operating revenues .....</i>	520	437	437	370	340	292	172
<b>Net Cost of Outputs.....</b>	8,682	11,774	11,258	10,909	11,375	11,605	10,629
Adjustments <sup>(b)</sup> .....	2,627	(490)	22	(1,077)	(1,476)	(1,806)	(679)
<b>Appropriations provided to purchase Outputs.....</b>	11,309	11,284	11,280	9,832	9,899	9,799	9,950
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	400	422	422	480	380	169	700
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	11,709	11,706	11,702	10,312	10,279	9,968	10,650

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, the Chairperson and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and output.

Government Strategic Objective	Desired Outcome	Output
Honest, accountable and inclusive government	Allegations of corruption, criminal or serious improper conduct are effectively addressed.	Assessments, investigations, reviews and audits of external investigations.

**Outcome: Allegations of corruption, criminal or serious improper conduct are effectively addressed.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Conclusions drawn in investigations reports that are substantially accepted by the Commission.....	na	na	85%	85%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Assessments, investigations, reviews and audits of external investigations.**

Reports and advice are provided to individuals and/or authorities as appropriate. These relate to: assessments and investigations into allegations received, or initiated by the Commission, about corrupt, criminal or serious improper conduct by public officers; the review of investigations conducted by other organisations (to ensure effective outcomes); and the promotion of public administration policies and practices to minimise serious misconduct by public officers.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	9,202	12,211	11,695	11,279	
Less Operating Revenue <sup>(b)</sup> .....	520	437	437	370	
Net Cost of Output .....	8,682	11,774	11,258	10,909	
Adjustments <sup>(c)</sup> .....	2,627	(490)	22	(1,077)	Increased use of internal funds for service delivery
<b>Appropriation for purchase of Output 1 .....</b>	<b>11,309</b>	<b>11,284</b>	<b>11,280</b>	<b>9,832</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Allegations assessed .....	75	70	105	110	
Reviews completed .....	267	260	310	340	
Matters under investigation .....	17	18	14	15	
Audits completed .....	3	5	12	16	
<b>Quality</b>					
Assessment reports accepted first time by the Commission .....	83%	90%	80%	85%	
Review reports accepted first time by the Commission .....	93%	90%	85%	90%	
Investigation reports accepted first time by the Commission .....	83%	90%	85%	90%	
Audit reports accepted first time by the Commission .....	100%	90%	75%	80%	
<b>Timeliness</b>					
Assessed allegations completed within the Commission's agreed timeframes .....	80%	85%	90%	85%	
Reviews completed within 30 days of the investigation report being received by the Commission .....	80%	85%	80%	85%	
Investigations finalised within the Commission's agreed timeframe .....	80%	85%	90%	90%	
Audits completed within 60 days of commencement .....	80%	80%	80%	85%	
<b>Cost (Efficiency)</b>					
Average annual cost per allegations assessed ..	\$41,716	\$52,390	\$37,870	\$34,862	Higher volumes leading to lower costs.
Average annual cost per reviews completed ....	\$2,068	\$2,348	\$4,527	\$3,981	
Average annual cost per matter under investigation .....	\$324,668	\$439,601	\$434,386	\$391,005	
Average annual cost per audits completed .....	\$613	\$4,080	\$19,492	\$14,099	
<b>Full Time Equivalents (FTEs)</b>	75	85	78	85	

**Major Achievements For 2001-02**

- Enhancement of the Anti- Corruption Commission's pro-active investigation approach and the application of the Commission's electronic surveillance capability, led to a number of public officers being charged and convicted on serious criminal/corruption matters.
- Implementation of more effective and efficient investigation management procedures resulted in a higher number of operational matters being concluded, without compromising quality.
- A number of comprehensive audits of investigations conducted by other agencies were completed, which ensured a continuing high standard of inquiry into matters of corruption and serious improper conduct.
- The implementation of full telecommunication interception capabilities amply demonstrated the value of this facility to achieve more effective and decisive investigation outcomes.
- Provision of substantial, preliminary support to the Royal Commission into whether there has been any corrupt or criminal conduct by Western Australian Police Officers.

**Major Initiatives For 2002-03**

- Focus on analysing investigation outcomes to develop approaches for addressing public sector-wide corruption issues and enhance operational strategic investigations and management services.
- Implementation of strategies to broaden the application of pro-active approaches to addressing corruption, in particular the expansion of intelligence gathering capabilities across the public sector.
- Provision of ongoing support and assistance to the Royal Commission into whether there has been any corrupt or criminal conduct by Western Australian Police Officers.
- Full operational utilisation of the Commission's electronic surveillance resources.

**CAPITAL WORKS PROGRAM**

Commission's capital works program provides for the replacement of computers and operational equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Computer Hardware and Software - 2001-02 Program .....	196	196	196	-
Operational Equipment Replacement - 2001-02 Program .....	226	226	226	-
<b>NEW WORKS</b>				
Computer Hardware and Software - 2002-03 Program .....	100	-	-	100
Operational Equipment Replacement - 2002-03 Program .....	450	-	-	450
	972	422	422	550

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	400	422	422	550	650	452	700
<b>Working capital requirement</b>	400	422	422	550	650	452	700
<b>LESS</b>							
Holding Account <sup>(b)</sup> .....	-	-	-	70	270	283	-
<b>Capital Contribution .....</b>	400	422	422	480	380	169	700

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.



## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	4,969	5,502	5,292	5,245	5,425	5,472	4,674
Superannuation .....	410	643	643	650	650	650	650
Supplies and services .....	1,932	3,278	2,942	2,506	2,750	2,922	2,625
Accommodation .....	574	1,062	1,082	1,210	1,283	1,341	1,400
Capital User Charge .....	-	641	641	669	606	502	442
Depreciation .....	668	860	860	799	751	750	750
Administration .....	83	225	235	200	250	260	260
Net loss on disposal of non-current assets .....	7	-	-	-	-	-	-
<b>TOTAL COST OF SERVICES</b> .....	8,643	12,211	11,695	11,279	11,715	11,897	10,801
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	170	142	142	145	145	147	147
Grants and subsidies .....	45	-	-	-	-	-	-
Interest .....	275	270	270	200	170	120	-
Other Revenue .....	30	25	25	25	25	25	25
<b>Total Revenues from Ordinary Activities</b> .....	520	437	437	370	340	292	172
<b>NET COST OF SERVICES</b> .....	8,123	11,774	11,258	10,909	11,375	11,605	10,629
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	9,947	11,284	11,280	9,832	9,899	9,799	9,950
Liabilities assumed by the Treasurer .....	410	72	72	66	63	59	59
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	10,357	11,356	11,352	9,898	9,962	9,858	10,009
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	2,234	(418)	94	(1,011)	(1,413)	(1,747)	(620)
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	2,234	(418)	94	(1,011)	(1,413)	(1,747)	(620)

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 75, 78 and 85 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	6,160	4,500	5,228	4,097	2,619	620	-
Receivables.....	103	144	144	184	224	223	223
Amounts receivable for outputs <sup>(a)</sup> .....	-	80	70	270	283	-	-
Prepayments .....	31	45	45	60	60	60	60
Total current assets.....	6,294	4,769	5,487	4,611	3,186	903	283
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	949	959	1,492	1,960	2,710	3,460
Plant, equipment and vehicles.....	1,025	1,746	1,656	1,697	1,875	2,094	2,343
Other.....	1,837	1,791	1,771	1,481	1,201	936	636
Total non-current assets.....	2,862	4,486	4,386	4,670	5,036	5,740	6,439
<b>TOTAL ASSETS</b> .....	9,156	9,255	9,873	9,281	8,222	6,643	6,722
<b>CURRENT LIABILITIES</b>							
Payables.....	192	200	200	210	220	219	218
Provision for employee entitlements.....	476	502	508	546	546	545	544
Accrued Salaries.....	102	125	125	50	45	45	45
Total current liabilities .....	770	827	833	806	811	809	807
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	280	414	418	384	353	354	355
Total non-current liabilities .....	280	414	418	384	353	354	355
<b>TOTAL LIABILITIES</b> .....	1,050	1,241	1,251	1,190	1,164	1,163	1,162
<b>EQUITY</b>							
Contributed Equity .....	-	422	422	902	1,282	1,451	2,151
Accumulated surplus/(deficit).....	8,106	7,592	8,200	7,189	5,776	4,029	3,409
<b>Total equity</b> .....	8,106	8,014	8,622	8,091	7,058	5,480	5,560
<b>TOTAL LIABILITIES AND EQUITY</b> .....	9,156	9,255	9,873	9,281	8,222	6,643	6,722

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	9,547	10,255	10,251	9,029	9,148	9,049	9,200
Capital Contribution .....	400	422	422	480	380	169	700
Holding Account .....	-	-	-	70	270	283	-
<b>Net cash provided by government .....</b>	<b>9,947</b>	<b>10,677</b>	<b>10,673</b>	<b>9,579</b>	<b>9,798</b>	<b>9,501</b>	<b>9,900</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(4,832)	(5,327)	(5,107)	(5,316)	(5,460)	(5,472)	(4,674)
Superannuation .....	-	(571)	(571)	(584)	(587)	(592)	(592)
Supplies and services .....	(1,774)	(3,156)	(2,754)	(2,366)	(2,595)	(2,775)	(2,478)
Accommodation .....	(630)	(1,062)	(1,062)	(1,210)	(1,283)	(1,341)	(1,400)
Administration .....	(83)	(225)	(225)	(200)	(250)	(260)	(260)
Capital User Charge.....	-	(641)	(641)	(669)	(606)	(502)	(442)
Goods and Services Tax .....	(339)	(410)	(410)	(400)	(430)	(496)	(496)
<b>Receipts</b>							
Interest .....	275	270	270	200	170	120	-
Goods and Services Tax .....	242	370	370	360	390	497	497
Grants and subsidies .....	45	-	-	-	-	-	-
Other.....	21	25	25	25	25	25	25
<b>Net cash from operating activities .....</b>	<b>(7,075)</b>	<b>(10,727)</b>	<b>(10,105)</b>	<b>(10,160)</b>	<b>(10,626)</b>	<b>(10,796)</b>	<b>(9,820)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(1,354)	(1,610)	(1,500)	(550)	(650)	(704)	(700)
Proceeds from sale of non-current assets .....	6	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(1,348)</b>	<b>(1,610)</b>	<b>(1,500)</b>	<b>(550)</b>	<b>(650)</b>	<b>(704)</b>	<b>(700)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>1,524</b>	<b>(1,660)</b>	<b>(932)</b>	<b>(1,131)</b>	<b>(1,478)</b>	<b>(1,999)</b>	<b>(620)</b>
Cash assets at the beginning of the reporting period .....	4,636	6,160	6,160	5,228	4,097	2,619	620
<b>Cash assets at the end of the reporting period .....</b>	<b>6,160</b>	<b>4,500</b>	<b>5,228</b>	<b>4,097</b>	<b>2,619</b>	<b>620</b>	<b>-</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	11,258	10,909	11,375	11,605	10,629
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(860)	(799)	(751)	(750)	(750)
Superannuation liabilities assumed by the Treasurer .....	(72)	(66)	(63)	(59)	(59)
(Increase)/decrease in salaries and related costs .....	(193)	71	36	-	-
Increase/(decrease) in accounts receivable .....	41	40	40	(1)	-
(Increase)/decrease in accounts payable .....	(8)	(10)	(10)	1	1
Increase/(decrease) in prepayments .....	14	15	-	-	-
Other accrued expenditure .....	(75)	-	(1)	-	(1)
<b>Net Cash from Operating Activities</b> .....	10,105	10,160	10,626	10,796	9,820

## ANTI-CORRUPTION COMMISSION

### PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS

#### DIVISION 5

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 8 Net amount appropriated to purchase outputs.....</b>	11,309	11,284	11,280	<b>9,832</b>	9,899	9,799	9,950
Total appropriations provided to purchase outputs.....	11,309	11,284	11,280	<b>9,832</b>	9,899	9,799	9,950
<b>CAPITAL</b>							
<b>Item 121 Capital Contribution .....</b>	400	422	422	<b>480</b>	380	169	700
<b>GRAND TOTAL.....</b>	11,709	11,706	11,702	<b>10,312</b>	10,279	9,968	10,650

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To expose corruption by holders of Western Australian public office in order to provide the community with better public services and administration.*

#### SIGNIFICANT ISSUES AND TRENDS

- The Royal Commission into whether there has been any corrupt or criminal conduct by Western Australian Police Officers will heighten public awareness of corruption issues and is expected to increase the total number of matters reported to the Anti- Corruption Commission.
- The Anti-Corruption Commission is providing considerable support to the Royal Commission through the provision of substantial reports and other information on corruption matters it has addressed and which are of interest to the Royal Commission.
- Comprehensive electronic surveillance and telecommunication interception services are being used increasingly to gather more compelling evidence of serious misconduct. The Commission's technical services will be accessed by the Royal Commission as appropriate.
- Total number of complaints continue to increase but the proportion relating to Police is beginning to decline slightly. It is not known if this trend will continue.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Revisions to service delivery .....	(1,250)	(1,250)	(1,250)	(1,250)

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Assessments, investigations, reviews and audits of external investigations.....	9,202	12,211	11,695	11,279			
<b>Total Cost of Outputs.....</b>	9,202	12,211	11,695	11,279	11,715	11,897	10,801
<i>Less Operating revenues .....</i>	520	437	437	370	340	292	172
<b>Net Cost of Outputs.....</b>	8,682	11,774	11,258	10,909	11,375	11,605	10,629
Adjustments <sup>(b)</sup> .....	2,627	(490)	22	(1,077)	(1,476)	(1,806)	(679)
<b>Appropriations provided to purchase Outputs.....</b>	11,309	11,284	11,280	9,832	9,899	9,799	9,950
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	400	422	422	480	380	169	700
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	11,709	11,706	11,702	10,312	10,279	9,968	10,650

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, the Chairperson and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and output.

Government Strategic Objective	Desired Outcome	Output
Honest, accountable and inclusive government	Allegations of corruption, criminal or serious improper conduct are effectively addressed.	Assessments, investigations, reviews and audits of external investigations.

**Outcome: Allegations of corruption, criminal or serious improper conduct are effectively addressed.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Conclusions drawn in investigations reports that are substantially accepted by the Commission.....	na	na	85%	85%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Assessments, investigations, reviews and audits of external investigations.**

Reports and advice are provided to individuals and/or authorities as appropriate. These relate to: assessments and investigations into allegations received, or initiated by the Commission, about corrupt, criminal or serious improper conduct by public officers; the review of investigations conducted by other organisations (to ensure effective outcomes); and the promotion of public administration policies and practices to minimise serious misconduct by public officers.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	9,202	12,211	11,695	11,279	
Less Operating Revenue <sup>(b)</sup> .....	520	437	437	370	
Net Cost of Output .....	8,682	11,774	11,258	10,909	
Adjustments <sup>(c)</sup> .....	2,627	(490)	22	(1,077)	Increased use of internal funds for service delivery
<b>Appropriation for purchase of Output 1 .....</b>	<b>11,309</b>	<b>11,284</b>	<b>11,280</b>	<b>9,832</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Allegations assessed .....	75	70	105	110	
Reviews completed .....	267	260	310	340	
Matters under investigation .....	17	18	14	15	
Audits completed .....	3	5	12	16	
<b>Quality</b>					
Assessment reports accepted first time by the Commission .....	83%	90%	80%	85%	
Review reports accepted first time by the Commission .....	93%	90%	85%	90%	
Investigation reports accepted first time by the Commission .....	83%	90%	85%	90%	
Audit reports accepted first time by the Commission .....	100%	90%	75%	80%	
<b>Timeliness</b>					
Assessed allegations completed within the Commission's agreed timeframes .....	80%	85%	90%	85%	
Reviews completed within 30 days of the investigation report being received by the Commission .....	80%	85%	80%	85%	
Investigations finalised within the Commission's agreed timeframe .....	80%	85%	90%	90%	
Audits completed within 60 days of commencement .....	80%	80%	80%	85%	
<b>Cost (Efficiency)</b>					
Average annual cost per allegations assessed ..	\$41,716	\$52,390	\$37,870	\$34,862	Higher volumes leading to lower costs.
Average annual cost per reviews completed ....	\$2,068	\$2,348	\$4,527	\$3,981	
Average annual cost per matter under investigation .....	\$324,668	\$439,601	\$434,386	\$391,005	
Average annual cost per audits completed .....	\$613	\$4,080	\$19,492	\$14,099	
<b>Full Time Equivalents (FTEs)</b>	75	85	78	85	

**Major Achievements For 2001-02**

- Enhancement of the Anti- Corruption Commission's pro-active investigation approach and the application of the Commission's electronic surveillance capability, led to a number of public officers being charged and convicted on serious criminal/corruption matters.
- Implementation of more effective and efficient investigation management procedures resulted in a higher number of operational matters being concluded, without compromising quality.
- A number of comprehensive audits of investigations conducted by other agencies were completed, which ensured a continuing high standard of inquiry into matters of corruption and serious improper conduct.
- The implementation of full telecommunication interception capabilities amply demonstrated the value of this facility to achieve more effective and decisive investigation outcomes.
- Provision of substantial, preliminary support to the Royal Commission into whether there has been any corrupt or criminal conduct by Western Australian Police Officers.



**Major Initiatives For 2002-03**

- Focus on analysing investigation outcomes to develop approaches for addressing public sector-wide corruption issues and enhance operational strategic investigations and management services.
- Implementation of strategies to broaden the application of pro-active approaches to addressing corruption, in particular the expansion of intelligence gathering capabilities across the public sector.
- Provision of ongoing support and assistance to the Royal Commission into whether there has been any corrupt or criminal conduct by Western Australian Police Officers.
- Full operational utilisation of the Commission's electronic surveillance resources.

**CAPITAL WORKS PROGRAM**

Commission's capital works program provides for the replacement of computers and operational equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Computer Hardware and Software - 2001-02 Program .....	196	196	196	-
Operational Equipment Replacement - 2001-02 Program .....	226	226	226	-
<b>NEW WORKS</b>				
Computer Hardware and Software - 2002-03 Program .....	100	-	-	100
Operational Equipment Replacement - 2002-03 Program .....	450	-	-	450
	972	422	422	550

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	400	422	422	550	650	452	700
<b>Working capital requirement</b>	400	422	422	550	650	452	700
<b>LESS</b>							
Holding Account <sup>(b)</sup> .....	-	-	-	70	270	283	-
<b>Capital Contribution .....</b>	400	422	422	480	380	169	700

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<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	4,969	5,502	5,292	5,245	5,425	5,472	4,674
Superannuation .....	410	643	643	650	650	650	650
Supplies and services .....	1,932	3,278	2,942	2,506	2,750	2,922	2,625
Accommodation .....	574	1,062	1,082	1,210	1,283	1,341	1,400
Capital User Charge .....	-	641	641	669	606	502	442
Depreciation .....	668	860	860	799	751	750	750
Administration .....	83	225	235	200	250	260	260
Net loss on disposal of non-current assets .....	7	-	-	-	-	-	-
<b>TOTAL COST OF SERVICES</b> .....	8,643	12,211	11,695	11,279	11,715	11,897	10,801
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	170	142	142	145	145	147	147
Grants and subsidies .....	45	-	-	-	-	-	-
Interest .....	275	270	270	200	170	120	-
Other Revenue .....	30	25	25	25	25	25	25
<b>Total Revenues from Ordinary Activities</b> .....	520	437	437	370	340	292	172
<b>NET COST OF SERVICES</b> .....	8,123	11,774	11,258	10,909	11,375	11,605	10,629
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Appropriations <sup>(c)</sup> .....	9,947	11,284	11,280	9,832	9,899	9,799	9,950
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<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	10,357	11,356	11,352	9,898	9,962	9,858	10,009
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<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	2,234	(418)	94	(1,011)	(1,413)	(1,747)	(620)

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**(Controlled)**

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<b>CURRENT ASSETS</b>							
Cash.....	6,160	4,500	5,228	4,097	2,619	620	-
Receivables.....	103	144	144	184	224	223	223
Amounts receivable for outputs <sup>(a)</sup> .....	-	80	70	270	283	-	-
Prepayments .....	31	45	45	60	60	60	60
Total current assets.....	6,294	4,769	5,487	4,611	3,186	903	283
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	949	959	1,492	1,960	2,710	3,460
Plant, equipment and vehicles.....	1,025	1,746	1,656	1,697	1,875	2,094	2,343
Other.....	1,837	1,791	1,771	1,481	1,201	936	636
Total non-current assets.....	2,862	4,486	4,386	4,670	5,036	5,740	6,439
<b>TOTAL ASSETS</b> .....	9,156	9,255	9,873	9,281	8,222	6,643	6,722
<b>CURRENT LIABILITIES</b>							
Payables.....	192	200	200	210	220	219	218
Provision for employee entitlements.....	476	502	508	546	546	545	544
Accrued Salaries.....	102	125	125	50	45	45	45
Total current liabilities .....	770	827	833	806	811	809	807
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	280	414	418	384	353	354	355
Total non-current liabilities .....	280	414	418	384	353	354	355
<b>TOTAL LIABILITIES</b> .....	1,050	1,241	1,251	1,190	1,164	1,163	1,162
<b>EQUITY</b>							
Contributed Equity .....	-	422	422	902	1,282	1,451	2,151
Accumulated surplus/(deficit).....	8,106	7,592	8,200	7,189	5,776	4,029	3,409
<b>Total equity</b> .....	8,106	8,014	8,622	8,091	7,058	5,480	5,560
<b>TOTAL LIABILITIES AND EQUITY</b> .....	9,156	9,255	9,873	9,281	8,222	6,643	6,722

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	9,547	10,255	10,251	9,029	9,148	9,049	9,200
Capital Contribution .....	400	422	422	480	380	169	700
Holding Account .....	-	-	-	70	270	283	-
<b>Net cash provided by government .....</b>	<b>9,947</b>	<b>10,677</b>	<b>10,673</b>	<b>9,579</b>	<b>9,798</b>	<b>9,501</b>	<b>9,900</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(4,832)	(5,327)	(5,107)	(5,316)	(5,460)	(5,472)	(4,674)
Superannuation .....	-	(571)	(571)	(584)	(587)	(592)	(592)
Supplies and services .....	(1,774)	(3,156)	(2,754)	(2,366)	(2,595)	(2,775)	(2,478)
Accommodation .....	(630)	(1,062)	(1,062)	(1,210)	(1,283)	(1,341)	(1,400)
Administration .....	(83)	(225)	(225)	(200)	(250)	(260)	(260)
Capital User Charge.....	-	(641)	(641)	(669)	(606)	(502)	(442)
Goods and Services Tax .....	(339)	(410)	(410)	(400)	(430)	(496)	(496)
<b>Receipts</b>							
Interest .....	275	270	270	200	170	120	-
Goods and Services Tax .....	242	370	370	360	390	497	497
Grants and subsidies .....	45	-	-	-	-	-	-
Other .....	21	25	25	25	25	25	25
<b>Net cash from operating activities .....</b>	<b>(7,075)</b>	<b>(10,727)</b>	<b>(10,105)</b>	<b>(10,160)</b>	<b>(10,626)</b>	<b>(10,796)</b>	<b>(9,820)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(1,354)	(1,610)	(1,500)	(550)	(650)	(704)	(700)
Proceeds from sale of non-current assets .....	6	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(1,348)</b>	<b>(1,610)</b>	<b>(1,500)</b>	<b>(550)</b>	<b>(650)</b>	<b>(704)</b>	<b>(700)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>1,524</b>	<b>(1,660)</b>	<b>(932)</b>	<b>(1,131)</b>	<b>(1,478)</b>	<b>(1,999)</b>	<b>(620)</b>
Cash assets at the beginning of the reporting period .....	4,636	6,160	6,160	5,228	4,097	2,619	620
<b>Cash assets at the end of the reporting period .....</b>	<b>6,160</b>	<b>4,500</b>	<b>5,228</b>	<b>4,097</b>	<b>2,619</b>	<b>620</b>	<b>-</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	11,258	10,909	11,375	11,605	10,629
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(860)	(799)	(751)	(750)	(750)
Superannuation liabilities assumed by the Treasurer .....	(72)	(66)	(63)	(59)	(59)
(Increase)/decrease in salaries and related costs .....	(193)	71	36	-	-
Increase/(decrease) in accounts receivable .....	41	40	40	(1)	-
(Increase)/decrease in accounts payable .....	(8)	(10)	(10)	1	1
Increase/(decrease) in prepayments .....	14	15	-	-	-
Other accrued expenditure .....	(75)	-	(1)	-	(1)
<b>Net Cash from Operating Activities</b> .....	10,105	10,160	10,626	10,796	9,820

## GOVERNOR'S ESTABLISHMENT

### PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS

#### DIVISION 6

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 9 Net amount appropriated to purchase outputs.....</b>	1,839	1,821	1,821	<b>2,026</b>	1,953	1,988	2,009
<b>Amount Authorised by Other Statutes</b>							
- Governor's Establishment Act 1992 .....	936	1,091	1,091	<b>1,119</b>	1,163	1,163	1,166
- Salaries and Allowances Act 1975 .....	118	141	143	<b>146</b>	146	146	146
Total appropriations provided to purchase outputs .....	2,893	3,053	3,055	<b>3,291</b>	3,262	3,297	3,321
<b>CAPITAL</b>							
<b>Item 122 Capital Contribution .....</b>	232	270	270	<b>1,325</b>	605	205	-
<b>GRAND TOTAL.....</b>	3,125	3,323	3,325	<b>4,616</b>	3,867	3,502	3,321

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To provide effective support to the Governor and effective management of the Governor's Establishment. The objectives are to ensure the Governor's requirements as representative of the Crown are met and to support the conservation and development of the Domain as a significant heritage asset.*

#### SIGNIFICANT ISSUES AND TRENDS

- Ongoing implementation of the Conservation Management Plan to preserve Government House as a heritage asset.

#### MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Parity and wages policy.....	11	18	18	19

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Effective support to the Governor.....	564	834	836	855			
<b>Output 2:</b>							
Management of the Governor's Establishment	2,026	2,499	2,499	2,433			
<b>Total Cost of Outputs .....</b>	<b>2,590</b>	<b>3,333</b>	<b>3,335</b>	<b>3,288</b>	<b>3,266</b>	<b>3,301</b>	<b>3,325</b>
<i>Less Operating revenues .....</i>	<i>65</i>	<i>55</i>	<i>55</i>	<i>60</i>	<i>60</i>	<i>60</i>	<i>60</i>
<b>Net Cost of Outputs .....</b>	<b>2,525</b>	<b>3,278</b>	<b>3,280</b>	<b>3,228</b>	<b>3,206</b>	<b>3,241</b>	<b>3,265</b>
Adjustments <sup>(b)</sup> .....	368	(225)	(225)	63	56	56	56
<b>Appropriations provided to purchase Outputs .....</b>	<b>2,893</b>	<b>3,053</b>	<b>3,055</b>	<b>3,291</b>	<b>3,262</b>	<b>3,297</b>	<b>3,321</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>232</b>	<b>270</b>	<b>270</b>	<b>1,325</b>	<b>605</b>	<b>205</b>	<b>-</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>3,125</b>	<b>3,323</b>	<b>3,325</b>	<b>4,616</b>	<b>3,867</b>	<b>3,502</b>	<b>3,321</b>

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

**Output 1: Effective support to the Governor**

Support the Governor in performing the constitutional, statutory, official, ceremonial, community and civic duties associated with the Governor's role.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	564	834	836	855	
<i>Less Operating Revenue <sup>(b)</sup> .....</i>	<i>14</i>	<i>14</i>	<i>14</i>	<i>15</i>	
Net Cost of Output .....	550	820	822	840	
Adjustments <sup>(c)</sup> .....	68	(50)	(50)	16	
<b>Appropriation for purchase of Output 1 <sup>(d)</sup> ...</b>	<b>618</b>	<b>770</b>	<b>772</b>	<b>856</b>	

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.
- (b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.
- (c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (d) The Full Time Equivalents (FTEs) employed in this output during 2001-02 was 7 and is estimated to be 7 for the 2002-03 Budget.

**Major Achievements For 2001-02**

- Hosted official functions relating to the Centenary of Federation events.
- Provided official hospitality and accommodation for the first official visit to Western Australia by the new Governor-General.
- Represented Western Australia in Kobe, Japan to mark the twentieth anniversary in September 2001 of the sister-state relationship between Western Australia and Hyogo.

**Major Initiatives For 2002-03**

- Provide official hospitality for visits by Diplomatic, Consular and other dignitaries.
- Undertake official visits to selected regional areas of Western Australia.

**Outcome: Support the Governor and management of the Governor's Establishment.**

**Output 2: Management of the Governor's Establishment**

Effectively manage the financial and administrative requirements of the Establishment including capital works program, heritage building management, planning and coordinating official visits, and provision of hospitality on behalf of the State.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	2,026	2,499	2,499	2,433	
Less Operating Revenue <sup>(b)</sup> .....	51	41	41	45	
Net Cost of Output .....	1,975	2,458	2,458	2,388	
Adjustments <sup>(c)</sup> .....	300	(175)	(175)	47	
<b>Appropriation for purchase of Output 2 <sup>(d)</sup> ...</b>	<b>2,275</b>	<b>2,283</b>	<b>2,283</b>	<b>2,435</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(d) The Full Time Equivalents (FTEs) employed in this output during 2001-02 was 19 and is estimated to be 19 for the 2002-03 Budget.

**Major Achievements For 2001-02**

- Urgent maintenance works for the 'Lodge' at Government House.
- Ongoing landscape works for garden areas in accordance with the Gardens Master Plan.

**Major Initiatives For 2002-03**

- Upgrade the computer server for the Government House network.
- Urgent restoration works for "concrete cancer" in the cellar roof and courtyard.
- Commence design concept review for stage one of the Ballroom refurbishment.



**CAPITAL WORKS PROGRAM**

Works completed in 2001-2002 include the urgent maintenance works for the Lodge building.

New works commencing in 2002-2003 consists of restoration and refurbishment of the cellars and roof. In additional work will commence on the upper floor, refurbishment of the State Rooms.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Government House Restoration and Refurbishment -				
1998-99 Program .....	1,170	1,170	130	-
Electrical and Hot Water Systems .....	250	250	140	-
<b>NEW WORKS</b>				
Government House Restoration and Refurbishment -				
Cellars and Roof Refurbishment .....	710	-	-	710
Upper Floor Refurbishment - State Rooms .....	800	-	-	800
	2,930	1,420	270	1,510

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	232	270	270	1,510	800	400	100
	232	270	270	1,510	800	400	100
<b>LESS</b>							
Holding Account <sup>(b)</sup> .....	-	-	-	185	195	195	100
<b>Capital Contribution .....</b>	232	270	270	1,325	605	205	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Drawdown from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	1,146	1,167	1,169	1,302	1,266	1,268	1,271
Superannuation .....	82	110	110	120	120	121	121
Cost of Goods Sold .....	-	32	32	-	-	-	-
Supplies and services .....	694	900	900	639	590	590	607
Capital User Charge .....	-	746	746	859	912	933	937
Depreciation .....	279	185	185	195	195	195	195
Administration .....	-	108	108	88	98	98	98
Other expenses .....	221	85	85	85	85	96	96
<b>TOTAL COST OF SERVICES .....</b>	<b>2,422</b>	<b>3,333</b>	<b>3,335</b>	<b>3,288</b>	<b>3,266</b>	<b>3,301</b>	<b>3,325</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	63	35	35	40	40	40	40
Other Revenue .....	19	20	20	20	20	20	20
<b>Total Revenues from Ordinary Activities .....</b>	<b>82</b>	<b>55</b>	<b>55</b>	<b>60</b>	<b>60</b>	<b>60</b>	<b>60</b>
<b>NET COST OF SERVICES .....</b>	<b>2,340</b>	<b>3,278</b>	<b>3,280</b>	<b>3,228</b>	<b>3,206</b>	<b>3,241</b>	<b>3,265</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	2,041	3,053	3,055	3,291	3,262	3,297	3,321
Liabilities assumed by the Treasurer .....	82	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>2,123</b>	<b>3,053</b>	<b>3,055</b>	<b>3,291</b>	<b>3,262</b>	<b>3,297</b>	<b>3,321</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(217)</b>	<b>(225)</b>	<b>(225)</b>	<b>63</b>	<b>56</b>	<b>56</b>	<b>56</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>(217)</b>	<b>(225)</b>	<b>(225)</b>	<b>63</b>	<b>56</b>	<b>56</b>	<b>56</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 26, 26 and 26 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	448	437	439	443	407	371	335
Receivables.....	6	-	-	-	-	-	-
Amounts receivable for outputs <sup>(a)</sup> .....	-	216	185	195	195	100	-
Total current assets.....	454	653	624	638	602	471	335
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	31	141	141	236	431
Land and Buildings.....	7,465	8,161	8,161	9,503	10,135	9,967	9,799
Plant, equipment and vehicles.....	167	187	187	216	245	274	303
Other.....	701	698	698	712	726	1,140	1,255
Total non-current assets.....	8,333	9,046	9,077	10,572	11,247	11,617	11,788
<b>TOTAL ASSETS</b> .....	8,787	9,699	9,701	11,210	11,849	12,088	12,123
<b>CURRENT LIABILITIES</b>							
Payables.....	138	10	12	12	12	11	10
Provision for employee entitlements.....	225	249	249	347	347	347	346
Accrued Salaries.....	29	32	32	43	21	-	-
Total current liabilities .....	392	291	293	402	380	358	356
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	62	60	60	72	72	72	53
Total non-current liabilities .....	62	60	60	72	72	72	53
<b>TOTAL LIABILITIES</b> .....	454	351	353	474	452	430	409
<b>EQUITY</b>							
Contributed Equity .....	-	270	270	1,595	2,200	2,405	2,405
Accumulated surplus/(deficit).....	147	3	892	955	1,011	1,067	1,123
Asset revaluation reserve .....	8,186	9,075	8,186	8,186	8,186	8,186	8,186
<b>Total equity</b> .....	8,333	9,348	9,348	10,736	11,397	11,658	11,714
<b>TOTAL LIABILITIES AND EQUITY</b> .....	8,787	9,699	9,701	11,210	11,849	12,088	12,123

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	1,809	2,837	2,839	2,986	3,067	3,102	3,126
Capital Contribution .....	232	270	270	1,325	605	205	-
Holding Account .....	-	-	-	185	195	195	100
<b>Net cash provided by government .....</b>	<b>2,041</b>	<b>3,107</b>	<b>3,109</b>	<b>4,496</b>	<b>3,867</b>	<b>3,502</b>	<b>3,226</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(1,119)	(1,132)	(1,134)	(1,181)	(1,288)	(1,289)	(1,291)
Superannuation .....	-	(110)	(110)	(120)	(120)	(121)	(121)
Supplies and services.....	(654)	(487)	(487)	(452)	(403)	(402)	(420)
Accommodation .....	-	(221)	(221)	-	-	-	-
Administration.....	-	(300)	(300)	(310)	(310)	(310)	(310)
Capital User Charge.....	-	(746)	(746)	(859)	(912)	(933)	(937)
Goods and Services Tax .....	(61)	(63)	(63)	(63)	(63)	(63)	(63)
Other.....	(138)	(82)	(82)	(10)	(20)	(33)	(33)
<b>Receipts</b>							
Goods and Services Tax .....	59	63	63	63	63	63	63
Other.....	19	20	20	20	20	20	20
<b>Net cash from operating activities .....</b>	<b>(1,894)</b>	<b>(3,058)</b>	<b>(3,060)</b>	<b>(2,912)</b>	<b>(3,033)</b>	<b>(3,068)</b>	<b>(3,092)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(12)	(45)	(45)	(1,580)	(870)	(470)	(170)
<b>Net cash from investing activities .....</b>	<b>(12)</b>	<b>(45)</b>	<b>(45)</b>	<b>(1,580)</b>	<b>(870)</b>	<b>(470)</b>	<b>(170)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>135</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>(36)</b>	<b>(36)</b>	<b>(36)</b>
Cash assets at the beginning of the reporting period .....	300	433	435	439	443	407	371
<b>Cash assets at the end of the reporting period .....</b>	<b>435</b>	<b>437</b>	<b>439</b>	<b>443</b>	<b>407</b>	<b>371</b>	<b>335</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	3,280	3,228	3,206	3,241	3,265
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(185)	(195)	(195)	(195)	(195)
(Increase)/decrease in salaries and related costs .....	(33)	(121)	22	21	20
(Increase)/decrease in accounts payable .....	(2)	-	-	1	1
<b>Net Cash from Operating Activities</b> .....	3,060	2,912	3,033	3,068	3,091

## NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Ballroom Hire .....	19	20	20	20
GST input credits .....	59	63	63	63
<b>TOTAL</b> .....	78	83	83	83

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## OFFICE OF THE PUBLIC SECTOR STANDARDS COMMISSIONER

### PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS

#### DIVISION 7

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 10 Net amount appropriated to purchase outputs.....</b>	2,479	2,545	2,446	<b>2,580</b>	2,782	2,865	2,942
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	224	232	390	<b>232</b>	232	232	232
Total appropriations provided to purchase outputs.....	2,703	2,777	2,836	<b>2,812</b>	3,014	3,097	3,174
<b>CAPITAL</b>							
<b>Item 123 Capital Contribution .....</b>	65	70	70	<b>431</b>	-	-	-
<b>GRAND TOTAL.....</b>	<b>2,768</b>	<b>2,847</b>	<b>2,906</b>	<b>3,243</b>	<b>3,014</b>	<b>3,097</b>	<b>3,174</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*Through monitoring compliance, reporting and assisting public sector bodies, enable the Commissioner to meet Parliament's need for independent and impartial opinion about merit, equity and probity in the WA public sector.*

#### SIGNIFICANT ISSUES AND TRENDS

- The revised Western Australian Public Sector Code of Ethics, resulting from a comprehensive review of the Code, operated from March 1 2002. This will increase awareness about ethical rights and responsibilities, with particular emphasis on ethical leadership in the Public Sector. Employing authorities are expected to review their codes of conduct to ensure that they are consistent with the Code of Ethics. Increased awareness about ethical rights and responsibilities may result in an increase in the number of complaints about alleged non-compliance with the ethical codes.
- The *Whistleblowers Protection Act 2002*, will place responsibility on the Commissioner for Public Sector Standards to monitor compliance with the Act (when proclaimed). The Commissioner, in addition to being a proper authority for the purposes of the Act, has a role to assist public sector bodies and officers to comply with the Act, to develop a code of conduct to be complied with by a person to whom a disclosure of public interest information is provided, and to prepare guidelines on internal procedures relating to the functions of a person who receives public interest information.
- The implementation of the machinery of government reforms will decrease the workload in providing nominations of suitable persons for vacant CEO positions.
- The *Equal Opportunity Act* has been amended to cover sexual orientation and gender history. Once proclaimed, public authorities will be required to ensure discrimination on those grounds does not occur in employment in their organisation.
- The Government Equity and Diversity Plan requires public sector agencies to develop objectives for improving the diversity in their workforce. Monitoring of this achievement of these objectives will commence in 2003.

**MAJOR POLICY DECISIONS**

Details of major policy decisions impacting on the Office of the Public Sector Standards Commissioner since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Shared Corporate Services Savings .....	-	(50)	(50)	(50)

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Compliance monitoring and assistance.....	1,574	1,822	1,778	1,655			
<b>Output 2:</b>							
Equal Employment Opportunity (EEO) - Advice, Assistance and Evaluation .....	930	961	1,018	938			
<b>Output 3:</b>							
Independent Chief Executive Officer Selection and Reappointment Advice.....	454	275	368	319			
<b>Total Cost of Outputs.....</b>	<b>2,958</b>	<b>3,058</b>	<b>3,164</b>	<b>2,912</b>	<b>3,130</b>	<b>3,135</b>	<b>3,295</b>
<i>Less Operating revenues .....</i>	<i>324</i>	<i>100</i>	<i>214</i>	<i>161</i>	<i>162</i>	<i>163</i>	<i>164</i>
<b>Net Cost of Outputs .....</b>	<b>2,634</b>	<b>2,958</b>	<b>2,950</b>	<b>2,751</b>	<b>2,968</b>	<b>2,972</b>	<b>3,131</b>
Adjustments <sup>(b)</sup> .....	69	(181)	(114)	61	46	125	43
<b>Appropriations provided to purchase Outputs .....</b>	<b>2,703</b>	<b>2,777</b>	<b>2,836</b>	<b>2,812</b>	<b>3,014</b>	<b>3,097</b>	<b>3,174</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>65</b>	<b>70</b>	<b>70</b>	<b>431</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>2,768</b>	<b>2,847</b>	<b>2,906</b>	<b>3,243</b>	<b>3,014</b>	<b>3,097</b>	<b>3,174</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Honest, accountable and inclusive government	The Public Sector is accountable for achieving established standards of: merit, equity and probity in human resource management, and conduct and integrity	Compliance monitoring and assistance
		Equal Employment Opportunity (EEO) - Advice, Assistance and Evaluation
		Independent Chief Executive Officer Selection and Reappointment Advice

### Outcome: The Public Sector is accountable for achieving established standards of: merit, equity and probity in human resource management, and conduct and integrity

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Human resource management practitioners satisfied about the effectiveness of the Standards .....	N/A	70%	75%	75%	
Human resource management practitioners satisfied about the provision of guidance to assist and develop codes of conduct.....	N/A	65%	60%	70%	
Percentage of substantiated allegations about non-compliance to the general principles and ethical codes, per the number of allegations received by the Commissioner's office <sup>(b)</sup> .....	N/A	N/A	N/A	5%	
Human resource management practitioners satisfied about the effectiveness of the breach Regulations. ....	N/A	65%	70%	70%	
Human resource management practitioners satisfied that the Code of Ethics provides adequate guidance to ethical decision making.....	N/A	60%	65%	70%	
Percentage of substantiated breaches of the Recruitment, Selection and Appointment Standard referred to the Commissioner's Office per the number of advertised vacancies filled in the sector. <sup>(b)</sup> .....	N/A	N/A	N/A	5%	

(a) More details of effectiveness indicators in annual report.

(b) These are new indicators for which no estimates have previously been provided. They will be measured for the first time in the 2002-03 year.



**Output 1: Compliance monitoring and assistance**

This involves the evaluation and modification of Standards, monitoring of compliance and reporting on compliance to Parliament.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,574	1,822	1,778	1,655	
Less Operating Revenue <sup>(b)</sup> .....	50	40	39	41	
Net Cost of Output .....	1,524	1,782	1,739	1,614	
Adjustments <sup>(c)</sup> .....	69	(115)	(67)	36	
<b>Appropriation for purchase of Output 1 .....</b>	<b>1,593</b>	<b>1,667</b>	<b>1,672</b>	<b>1,650</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Total complaints, breaches, reviews, inquiries and consultations <sup>(a)</sup> .....	1,652	2,700	1,700	1,750	
<b>Quality</b>					
Satisfaction with the standards and ethical code and the assistance provided by the Office <sup>(b)</sup> .....	N/A	N/A	65%	70%	
<b>Timeliness</b>					
Compliance Audits completed within the specified audit plan <sup>(b)</sup> .....	N/A	N/A	N/A	80%	
Complaints completed within target time frame.....	80%	90%	90%	N/A	
<b>Cost (Efficiency)</b>					
Average cost per complaint, breach, review and inquiry.....	953	\$675	\$1,046	\$946	
<b>Full Time Equivalents (FTEs)</b>	<b>12</b>	<b>15</b>	<b>12</b>	<b>15</b>	

(a) The target figures estimated included the number of people who would attend presentations. The actual figure did not include those attending, only the number of presentations. The figure for 2002-03 takes into account the number of presentations and not the actual number of people who attend.

(b) These are new measures for which no estimates had previously been provided.

**Major Achievements For 2001-02**

- Implemented the revised Public Sector Standards in Human Resource Management and the new Public Sector Management (Examination and Review Procedures) 2001. To support the changes, a state-wide awareness program about the Standards and breach Regulations consisting of 35 seminars and workshops which commenced in 2001-02, was completed.
- Completed a comprehensive review of the Western Australian Public Sector Code of Ethics. This was the first review of the Code since it was implemented in July 1996. To support the changes, an awareness program for those responsible for the Code's implementation was undertaken. This has been supported by comprehensive documentation about the interpretation and application of the Code of Ethics, which is available on the OPSSC website. Ethical leadership was highlighted as an important issue during the review. The Commissioner suggested to the Minister for Public Sector Management that consideration be given to ethical leadership becoming part of performance agreements.
- Completed a review of the compliance audit program. The new program, to be implemented on July 1 2002, will be better aligned to determine the extent of compliance or non-compliance by Public Sector bodies and employees with the general principles (ss 8 and 9 of the Act), the Western Australian Public Sector Code of Ethics, agency-specific codes of conduct, and the Public Sector Standards in Human Resource Management.

**Major Initiatives For 2002-03**

- Undertake a review of the *Public Sector Management (Examination and Review Procedures) Regulations 2001*.
- Commence implementation of the Commissioner's responsibility as specified in the *Whistleblowers Protection Bill 2002*, should it be passed by the Parliament.
- Commence a program of assisting Public Sector bodies to review their codes of conduct to be consistent with revised Code of Ethics, which operated from March 1, 2002.
- Commence implementation of the new compliance audit program.
- Provide further encouragement and assistance to those government boards and committees who have yet to develop codes of conduct.
- Establish an integrated database that will enable easy analysis to identify areas of risk or non-compliance, and streamlined reporting.

**Outcome: The Public Sector is accountable for achieving established standards of: merit, equity and probity in human resource management, and conduct and integrity****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Improvement of position of women in the public sector (over five years).....	+5.6%	Maintain Current Level	+5.9%	+3.8%	Percentage increase is levelling off.
Improvement of position of Indigenous staff in public sector (over five years).....	N/A	+0.1%	+0.3%	+0.4%	See footnote <sup>(b)</sup> .
Improvement of position of people with disabilities in public sector (over five years).	N/A	+0.1%	+1.0%	+1.0%	See footnote <sup>(b)</sup> .
Improvement of position of people from culturally diverse backgrounds in the public sector (over five years) .....	N/A	+0.1%	0	+0.1%	See footnote <sup>(b)</sup> .

(a) More details of effectiveness indicators in annual report.

(b) For the key effectiveness indicator for indigenous staff, people with disabilities and people from culturally diverse backgrounds, the increase for each year will be based on the improvement since 2000-2001 due to improved sample size in that year which allowed more accurate estimates. The comparison year will remain at 2000-2001 for five years when a rolling five year comparison will commence again.

**Output 2: Equal Employment Opportunity (EEO) - Advice, Assistance and Evaluation**

Assessment of public authority compliance with Part IX of the *Equal Opportunity Act* in order to achieve a more diverse workforce within all public authorities. This is achieved through the provision of advice and assistance to public authorities, evaluation of the effectiveness of EEO Management Plans, receipt of annual EEO reports from public authorities and reports and recommendations to the Minister.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	930	961	1,018	938	
Less Operating Revenue <sup>(b)</sup> .....	68	53	68	53	
Net Cost of Output .....	862	908	950	885	
Adjustments <sup>(c)</sup> .....	-	(55)	(38)	20	
<b>Appropriation for purchase of Output 2 .....</b>	<b>862</b>	<b>853</b>	<b>912</b>	<b>905</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Public Authorities assisted and reported on.....	272	295	300	288	
<b>Quality</b>					
Satisfaction of training participants .....	90%	75%	70%	75%	
Satisfaction of agency corporate executives with feedback provided in effectiveness review (evaluation) .....	75%	75%	95%	75%	
<b>Timeliness</b>					
Timeframes between request for assistance and response .....	1 work day	3 work days	1 work day	3 work days	Enquires have become more complex due to implementation of Government's new Equity and Diversity Plan.
Timeframes between receipt of annual reports and distribution of analysis .....	10 weeks	10 weeks	10 weeks	10 weeks	
<b>Cost (Efficiency)</b>					
Average cost per public authority .....	\$3,419	\$3,258	\$3,393	\$3,257	
<b>Full Time Equivalents (FTEs)</b>	<b>10</b>	<b>11</b>	<b>10</b>	<b>11</b>	

**Major Achievements For 2001-02**

- Development of an Equity and Diversity Plan for the public sector setting performance objectives for all EEO groups for 2003 and 2005.
- Implementation of the public sector 'Equity and Diversity Plan' through seminars and production of guidelines for development of agency objectives and strategies.
- Distribution of publication on innovative recruitment to achieve improved diversity in the public sector in consultation with key stakeholders published jointly with the CEO Diversity Forum.
- Launch of publication Insights Strategies for Success: Indigenous and Non-Indigenous People on Work.
- Development of a training program on managing diversity designed to meet the competencies for Manage Diversity, an accredited course in the national Public Services Training Package.
- Provision of reports to large local government authorities benchmarking the demographic profile against the local government sector.
- Piloted revised Australian Bureau of Statistics indicators of cultural diversity with several agencies and included diversity group indicators in MOIR.

**Major Initiatives For 2002-03**

- Provide revised form of reporting back to public sector agencies on their progress in achieving objectives as part of the implementation of the Equity and Diversity Plan and provide progress reports to each ministerial portfolio.
- Develop a publication for managers of staff with disabilities to be published jointly with the CEO Diversity Forum.
- Develop an Indigenous Employment and Career Development Strategy to support the Equity and Diversity Plan.
- Develop sector wide strategy for local government.
- Development of an electronic training course for managers of Indigenous staff.

**Outcome: The Public Sector is accountable for achieving established standards of: merit, equity and probity in human resource management, and conduct and integrity**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Percentage of Commissioner's nominations accepted by Minister for Public Sector Management <sup>(b)</sup> .....	96%	100%	87.5%	100%	

(a) More details of effectiveness indicators in annual report.

(b) A new indicator developed as a better measure of performance.

**Output 3: Independent Chief Executive Officer Selection and Reappointment Advice**

Provide independent advice to the Minister about reappointment and persons suitable to be considered for vacant Chief Executive Officer positions by using objective, fair and comprehensive processes.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	454	275	368	319	
Less Operating Revenue <sup>(b)</sup> .....	206	7	107	67	
Net Cost of Output .....	248	268	261	252	
Adjustments <sup>(c)</sup> .....	-	(11)	(9)	5	
<b>Appropriation for purchase of Output 3 .....</b>	<b>248</b>	<b>257</b>	<b>252</b>	<b>257</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Positions for which advice was provided to Minister .....	14	7	8	7	
<b>Quality</b>					
Commissioner's acceptance that the processes conducted by the Office meet all the requirements for a merit process .....	100%	100%	100%	100%	
<b>Timeliness</b>					
Average time to complete Commissioner's responsibilities.....	10 weeks	10 weeks	14 weeks	10 weeks	The increase is due to the availability of panel members.
<b>Cost (Efficiency)</b>					
Average cost per chief executive officer selection.....	\$32,429	\$39,286	\$46,000	\$45,571	
<b>Full Time Equivalents (FTEs)</b>	3	3	3	3	

**Major Achievements For 2001-02**

- The Commissioner's nomination of persons suitable for appointment to vacant positions was accepted in 87.5% of positions.

**Major Initiatives For 2002-03**

- Advertising processes will be reviewed to determine if further efficiencies can be achieved.

**CAPITAL WORKS PROGRAM**

The Office of the Public Sector Standards Commissioner capital works program mainly relates to the replacement of existing assets within the Office. In addition, in 2002-03 funding has been provided for the possible relocation of the office.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Furniture and Office Equipment -				
2000-01 Program .....	36	36	13	-
2001-02 Program .....	21	21	21	-
Replacement of Computing Equipment				
2000-01 Program .....	52	52	12	-
2001-02 Program .....	99	99	99	-
<b>NEW WORKS</b>				
Furniture and Office Equipment -				
2002-03 Program .....	25	-	-	25
Partitioning and Accommodation				
Office Relocation .....	426	-	-	426
Replacement of Computing Equipment				
2002-03 Program .....	64	-	-	64
Records Management Upgrade .....	1	-	-	1
	724	208	145	516

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	40	95	145	516	93	110	164
	40	95	145	516	93	110	164
LESS							
Holding Account <sup>(b)</sup> .....	-	-	-	85	93	110	164
Internal Funds and Balances .....	(25)	25	25	-	-	-	-
Other .....	-	-	50	-	-	-	-
<b>Capital Contribution .....</b>	65	70	70	431	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	1,838	1,999	2,034	1,967	2,173	2,157	2,273
Superannuation .....	124	206	206	206	212	212	212
Supplies and services .....	695	322	294	147	124	107	117
Accommodation .....	209	287	257	263	270	280	280
Capital User Charge .....	-	-	-	31	35	45	48
Depreciation .....	77	90	85	158	170	172	187
Administration .....	-	-	101	60	60	60	60
Net loss on disposal of non-current assets .....	15	-	-	-	-	-	-
Other expenses .....	-	154	187	80	86	102	118
<b>TOTAL COST OF SERVICES .....</b>	<b>2,958</b>	<b>3,058</b>	<b>3,164</b>	<b>2,912</b>	<b>3,130</b>	<b>3,135</b>	<b>3,295</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	79	64	64	65	66	67	68
Other Revenue .....	245	36	150	96	96	96	96
<b>Total Revenues from Ordinary Activities .....</b>	<b>324</b>	<b>100</b>	<b>214</b>	<b>161</b>	<b>162</b>	<b>163</b>	<b>164</b>
<b>NET COST OF SERVICES .....</b>	<b>2,634</b>	<b>2,958</b>	<b>2,950</b>	<b>2,751</b>	<b>2,968</b>	<b>2,972</b>	<b>3,131</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	2,592	2,777	2,836	2,812	3,014	3,097	3,174
Liabilities assumed by the Treasurer .....	124	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>2,716</b>	<b>2,777</b>	<b>2,836</b>	<b>2,812</b>	<b>3,014</b>	<b>3,097</b>	<b>3,174</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>82</b>	<b>(181)</b>	<b>(114)</b>	<b>61</b>	<b>46</b>	<b>125</b>	<b>43</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>82</b>	<b>(181)</b>	<b>(114)</b>	<b>61</b>	<b>46</b>	<b>125</b>	<b>43</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 25, 25 and 29 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	544	124	337	402	469	525	573
Receivables.....	66	7	66	64	61	61	62
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	85	93	110	164	-
Total current assets.....	610	131	488	559	640	750	635
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	184	-	81	314	505	876
Plant, equipment and vehicles.....	179	148	239	214	180	161	181
Other.....	-	-	-	383	340	297	254
Total non-current assets.....	179	332	239	678	834	963	1,311
<b>TOTAL ASSETS</b> .....	789	463	727	1,237	1,474	1,713	1,946
<b>CURRENT LIABILITIES</b>							
Payables.....	66	28	67	66	66	66	64
Provision for employee entitlements.....	382	467	307	305	487	661	844
Interest-bearing liabilities (Borrowings) .....	300	-	300	300	300	300	300
Accrued Salaries.....	36	44	47	51	69	-	8
Total current liabilities .....	784	539	721	722	922	1,027	1,216
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	61	70	106	123	114	123	124
Total non-current liabilities .....	61	70	106	123	114	123	124
<b>TOTAL LIABILITIES</b> .....	845	609	827	845	1,036	1,150	1,340
<b>EQUITY</b>							
Contributed Equity .....	-	70	70	501	501	501	501
Accumulated surplus/(deficit).....	(56)	(216)	(170)	(109)	(63)	62	105
<b>Total equity</b> .....	(56)	(146)	(100)	392	438	563	606
<b>TOTAL LIABILITIES AND EQUITY</b> .....	789	463	727	1,237	1,474	1,713	1,946

(a) Reflects implementation of accrual appropriations as from 1 July 2001.



**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	2,502	2,593	2,751	2,638	2,671	2,742	2,803
Capital Contribution .....	90	70	70	431	-	-	-
Holding Account .....	-	-	-	85	93	110	164
<b>Net cash provided by government .....</b>	<b>2,592</b>	<b>2,663</b>	<b>2,821</b>	<b>3,154</b>	<b>2,764</b>	<b>2,852</b>	<b>2,967</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(1,730)	(1,897)	(2,054)	(1,948)	(1,982)	(2,043)	(2,081)
Superannuation .....	-	(206)	(206)	(206)	(212)	(212)	(212)
Supplies and services.....	(705)	(323)	(294)	(147)	(124)	(107)	(117)
Accommodation .....	(209)	(287)	(257)	(263)	(270)	(280)	(282)
Administration.....	-	-	(101)	(60)	(60)	(60)	(60)
Capital User Charge.....	-	-	-	(31)	(35)	(45)	(48)
Goods and Services Tax .....	(88)	(86)	(138)	(111)	(67)	(69)	(77)
Other.....	-	(90)	(123)	(15)	(20)	(35)	(50)
<b>Receipts</b>							
Goods and Services Tax .....	83	84	140	112	70	69	76
Other.....	379	36	150	96	96	96	96
<b>Net cash from operating activities .....</b>	<b>(2,270)</b>	<b>(2,769)</b>	<b>(2,883)</b>	<b>(2,573)</b>	<b>(2,604)</b>	<b>(2,686)</b>	<b>(2,755)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(61)	(70)	(145)	(516)	(93)	(110)	(164)
<b>Net cash from investing activities .....</b>	<b>(61)</b>	<b>(70)</b>	<b>(145)</b>	<b>(516)</b>	<b>(93)</b>	<b>(110)</b>	<b>(164)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>261</b>	<b>(176)</b>	<b>(207)</b>	<b>65</b>	<b>67</b>	<b>56</b>	<b>48</b>
Cash assets at the beginning of the reporting period .....	170	300	544	337	402	469	525
Net cash transferred to/from other agencies.....	113	-	-	-	-	-	-
<b>Cash assets at the end of the reporting period .....</b>	<b>544</b>	<b>124</b>	<b>337</b>	<b>402</b>	<b>469</b>	<b>525</b>	<b>573</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	2,950	2,751	2,968	2,972	3,131
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(85)	(158)	(170)	(172)	(187)
(Increase)/decrease in salaries and related costs .....	19	(19)	(191)	(114)	(192)
Increase/(decrease) in accounts receivable .....	-	(2)	(3)	-	1
(Increase)/decrease in accounts payable .....	(1)	1	-	-	2
<b>Net Cash from Operating Activities</b>	2,883	2,573	2,604	2,686	2,755

## NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
GST input credits .....	83	84	140	112
Other Revenue .....	379	36	150	96
<b>TOTAL</b> .....	462	120	290	208

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## SALARIES AND ALLOWANCES TRIBUNAL

### PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS

#### DIVISION 8

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 11 Net amount appropriated to purchase outputs.....</b>	423	362	363	<b>374</b>	364	365	370
Total appropriations provided to purchase outputs.....	423	362	363	<b>374</b>	364	365	370
<b>CAPITAL</b>							
<b>Capital Contribution.....</b>	-	6	6	-	-	-	-
<b>GRAND TOTAL.....</b>	<b>423</b>	<b>368</b>	<b>369</b>	<b>374</b>	<b>364</b>	<b>365</b>	<b>370</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To ensure the requirements of the Salaries and Allowances Act 1975 are met.*

#### SIGNIFICANT ISSUES AND TRENDS

- A number of the amendments to the *Parliamentary Superannuation Act 1970* and the *Salaries and Allowances Act 1975*, that placed significant additional jurisdiction on the Tribunal in late 2000, still require inquiry and determination.
- The electoral distribution will impact on the Tribunal, requiring an extensive review of entitlements for Members of Parliament.
- As the implementation of the Machinery of Government Taskforce recommendations progresses, a review addressing the method of determining Special Division remuneration will be undertaken.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Support Services to the Salaries and Allowances Tribunal.....	374	372	365	388			
<b>Total Cost of Outputs.....</b>	<b>374</b>	<b>372</b>	<b>365</b>	<b>388</b>	<b>387</b>	<b>379</b>	<b>390</b>
<i>Less Operating revenues.....</i>	<i>5</i>	<i>3</i>	<i>5</i>	<i>5</i>	<i>5</i>	<i>5</i>	<i>5</i>
<b>Net Cost of Outputs.....</b>	<b>369</b>	<b>369</b>	<b>360</b>	<b>383</b>	<b>382</b>	<b>374</b>	<b>385</b>
Adjustments <sup>(b)</sup> .....	54	(7)	3	(9)	(18)	(9)	(15)
<b>Appropriations provided to purchase Outputs.....</b>	<b>423</b>	<b>362</b>	<b>363</b>	<b>374</b>	<b>364</b>	<b>365</b>	<b>370</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup>.....</b>	<b>-</b>	<b>6</b>	<b>6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS.....</b>	<b>423</b>	<b>368</b>	<b>369</b>	<b>374</b>	<b>364</b>	<b>365</b>	<b>370</b>

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Executive Officer, and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and output.

Government Strategic Objective	Desired Outcome	Output
Sound financial management	A fair and equitable system of remuneration for the Governor, Members of Parliament, Senior Government Officers, Judicial and Magisterial Officers and superannuation benefits for Members of Parliament.	Support Services to the Salaries and Allowances Tribunal.

**Outcome: A fair and equitable system of remuneration for the Governor, Members of Parliament, Senior Government Officers, Judicial and Magisterial Officers and superannuation benefits for Members of Parliament.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The extent to which the Salaries and Allowances Tribunal is satisfied with the support services provided. ....	100%	100%	100%	100%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Support Services to the Salaries and Allowances Tribunal**

Determine the remuneration paid or provided to holders of ministerial, parliamentary and certain other public offices, and determine matters relating to the superannuation of Members of Parliament. Report on remuneration to be paid or provided to members of the Judiciary and Magistracy. Provide advice on remuneration for Government boards and committees.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	374	372	365	388	Anticipated increase in consultancy costs due to review of the Parliamentary Superannuation Scheme (\$37,000)
Less Operating Revenue <sup>(b)</sup> .....	5	3	5	5	
Net Cost of Output .....	369	369	360	383	
Adjustments <sup>(c)</sup> .....	54	(7)	3	(9)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>423</b>	<b>362</b>	<b>363</b>	<b>374</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations, which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Determinations .....	6	6	13	6	Additional determinations in 2001-02 due to reviews conducted pursuant to the Parliamentary Superannuation Scheme and Machinery of Government changes.
<b>Quality</b>					
Tribunal satisfaction with quality of service provided.....	100%	100%	100%	100%	
<b>Timeliness</b>					
Completed within statutory requirements.....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost per determination.....	\$57,666	\$62,000	\$28,077	\$64,650	Salary reviews planned for 2001-02 have been deferred until 2002-03.
<b>Full Time Equivalents (FTEs)</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	

**Major Achievements For 2001-02**

- Determinations performed in accordance with the *Salaries and Allowances Act 1975*.
- Further determinations issued following the transfer of Parliamentary superannuation legislation to the Tribunal.

**Major Initiatives For 2002-03**

- Ongoing reviews and determination relating to Parliamentary superannuation.
- Review of electorate allowances and other provisions to Parliamentarians particularly as a result of electoral redistribution.
- Examination of Special Division and Prescribed Office holders' remuneration levels.

**CAPITAL WORKS PROGRAM**

The Salaries and Allowances Tribunal will spend \$6,000 in 2002-2003 to replace office equipment and a computer.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Asset Replacement Program 2001-02 Program .....	6	6	6	-
<b>NEW WORKS</b>				
Asset Replacement Program 2002-03 Program .....	6	-	-	6
	12	6	6	6

**CAPITAL CONTRIBUTION**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	-	6	6	6	6	6	6
	-	6	6	6	6	6	6
<b>LESS</b>							
Holding Account <sup>(a)</sup> .....	-	-	-	6	6	6	6
<b>Capital Contribution .....</b>	-	6	6	-	-	-	-

(a) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	231	188	201	200	208	200	209
Supplies and services .....	11	-	-	-	-	-	-
Superannuation .....	-	17	18	16	17	17	17
Consultancies expense .....	-	10	56	93	83	83	83
Supplies and services .....	43	-	-	-	-	-	-
Accommodation .....	52	48	55	50	52	52	52
Capital User Charge .....	-	4	5	6	6	6	5
Depreciation .....	9	3	10	9	7	7	6
Other expenses .....	-	102	20	14	14	14	18
<b>TOTAL COST OF SERVICES .....</b>	<b>346</b>	<b>372</b>	<b>365</b>	<b>388</b>	<b>387</b>	<b>379</b>	<b>390</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	3	1	3	2	2	2	2
Other Revenue .....	2	2	2	3	3	3	3
<b>Total Revenues from Ordinary Activities .....</b>	<b>5</b>	<b>3</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>NET COST OF SERVICES .....</b>	<b>341</b>	<b>369</b>	<b>360</b>	<b>383</b>	<b>382</b>	<b>374</b>	<b>385</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	397	362	363	374	364	365	370
Liabilities assumed by the Treasurer .....	-	-	12	11	11	11	11
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>397</b>	<b>362</b>	<b>375</b>	<b>385</b>	<b>375</b>	<b>376</b>	<b>381</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>56</b>	<b>(7)</b>	<b>15</b>	<b>2</b>	<b>(7)</b>	<b>2</b>	<b>(4)</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>56</b>	<b>(7)</b>	<b>15</b>	<b>2</b>	<b>(7)</b>	<b>2</b>	<b>(4)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 2, 2 and 2 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	70	64	105	108	103	97	96
Receivables.....	1	1	2	2	2	2	2
Amounts receivable for outputs <sup>(a)</sup> .....	-	6	6	6	6	6	-
Prepayments .....	1	1	1	1	1	1	1
<b>Total current assets</b> .....	<b>72</b>	<b>72</b>	<b>114</b>	<b>117</b>	<b>112</b>	<b>106</b>	<b>99</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	-	13	16	21	31
Plant, equipment and vehicles.....	17	22	12	11	9	9	7
<b>Total non-current assets</b> .....	<b>17</b>	<b>22</b>	<b>12</b>	<b>24</b>	<b>25</b>	<b>30</b>	<b>38</b>
<b>TOTAL ASSETS</b> .....	<b>89</b>	<b>94</b>	<b>126</b>	<b>141</b>	<b>137</b>	<b>136</b>	<b>137</b>
<b>CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	30	34	44	53	55	58	60
Accrued Salaries.....	3	4	4	6	7	-	1
<b>Total current liabilities</b> .....	<b>33</b>	<b>38</b>	<b>48</b>	<b>59</b>	<b>62</b>	<b>58</b>	<b>61</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	4	4	5	7	7	8	10
<b>Total non-current liabilities</b> .....	<b>4</b>	<b>4</b>	<b>5</b>	<b>7</b>	<b>7</b>	<b>8</b>	<b>10</b>
<b>TOTAL LIABILITIES</b> .....	<b>37</b>	<b>42</b>	<b>53</b>	<b>66</b>	<b>69</b>	<b>66</b>	<b>71</b>
<b>EQUITY</b>							
Contributed Equity .....	-	6	6	6	6	6	6
Accumulated surplus/(deficit).....	52	46	67	69	62	64	60
<b>Total equity</b> .....	<b>52</b>	<b>52</b>	<b>73</b>	<b>75</b>	<b>68</b>	<b>70</b>	<b>66</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>89</b>	<b>94</b>	<b>126</b>	<b>141</b>	<b>137</b>	<b>136</b>	<b>137</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.



**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	397	356	357	355	355	354	360
Capital Contribution .....	-	6	6	-	-	-	-
Holding Account .....	-	-	-	6	6	6	6
<b>Net cash provided by government .....</b>	<b>397</b>	<b>362</b>	<b>363</b>	<b>361</b>	<b>361</b>	<b>360</b>	<b>366</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(261)	(184)	(184)	(188)	(205)	(204)	(202)
Superannuation .....	-	(17)	(6)	(5)	(5)	(6)	(6)
Supplies and services .....	(52)	(10)	(53)	(91)	(81)	(81)	(81)
Accommodation .....	(52)	(48)	(55)	(50)	(52)	(52)	(52)
Capital User Charge.....	-	(4)	(5)	(6)	(6)	(6)	(5)
Goods and Services Tax .....	(9)	-	(13)	(16)	(15)	(15)	(15)
Other.....	-	(101)	(20)	(14)	(14)	(14)	(18)
<b>Receipts</b>							
Goods and Services Tax .....	8	-	13	15	15	15	15
Other.....	2	2	1	3	3	3	3
<b>Net cash from operating activities .....</b>	<b>(364)</b>	<b>(362)</b>	<b>(322)</b>	<b>(352)</b>	<b>(360)</b>	<b>(360)</b>	<b>(361)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(4)	(6)	(6)	(6)	(6)	(6)	(6)
<b>Net cash from investing activities .....</b>	<b>(4)</b>	<b>(6)</b>	<b>(6)</b>	<b>(6)</b>	<b>(6)</b>	<b>(6)</b>	<b>(6)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>29</b>	<b>(6)</b>	<b>35</b>	<b>3</b>	<b>(5)</b>	<b>(6)</b>	<b>(1)</b>
Cash assets at the beginning of the reporting period .....	41	70	70	105	108	103	97
<b>Cash assets at the end of the reporting period .....</b>	<b>70</b>	<b>64</b>	<b>105</b>	<b>108</b>	<b>103</b>	<b>97</b>	<b>96</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	360	383	382	374	385
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(10)	(9)	(7)	(7)	(6)
Superannuation liabilities assumed by the Treasurer .....	(12)	(11)	(12)	(10)	(12)
(Increase)/decrease in salaries and related costs .....	(16)	(13)	(3)	3	(6)
Increase/(decrease) in accounts receivable .....	-	2	-	-	-
<b>Net Cash from Operating Activities</b>	322	352	360	360	361

## NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Other revenue .....	2	2	2	3
GST input credits .....	-	1	13	15
<b>TOTAL</b> .....	2	3	15	18

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## Part 3

### Deputy Premier; Treasurer; Minister for Energy

#### SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
151	Treasury and Finance			
	– Purchase of Outputs .....	43,707	40,019	<b>40,834</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	1,288,791	1,463,211	<b>1,299,004</b>
	– Capital Contribution .....	1,461	1,461	—
	Total .....	1,333,959	1,504,691	<b>1,339,838</b>
180	Office of the Auditor General			
	– Purchase of Outputs .....	7,705	7,705	<b>7,862</b>
	– Capital Contribution .....	379	379	<b>29</b>
	Total .....	8,084	8,084	<b>7,891</b>
190	WA Independent Gas Pipelines Access Regulator	...	...	...
191	Western Australian Treasury Corporation	...	...	...
192	Office of Energy			
	– Purchase of Outputs .....	15,674	15,518	<b>13,226</b>
	– Capital Contribution .....	247	247	<b>74</b>
	Total .....	15,921	15,765	<b>13,300</b>
208	Perth International Centre for Application of Solar Energy			
	– Purchase of Outputs .....	787	840	<b>754</b>
	– Capital Contribution .....	24	24	<b>24</b>
	Total .....	811	864	<b>778</b>
	Western Power Corporation	...	...	...
	GRAND TOTAL			
	– Purchase of Outputs .....	67,873	64,082	<b>62,676</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	1,288,791	1,463,211	<b>1,299,004</b>
	– Capital Contribution .....	2,111	2,111	<b>127</b>
	Total .....	1,358,775	1,529,404	<b>1,361,807</b>

# TREASURY AND FINANCE

## PART 3 - DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY

### DIVISION 9

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS <sup>(b)</sup></b>							
Item 12 Net amount appropriated to purchase outputs.....	36,859	42,908	39,220	<b>40,035</b>	40,248	41,669	42,651
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	327	799	799	<b>799</b>	799	799	799
Total appropriations provided to purchase outputs.....	37,186	43,707	40,019	<b>40,834</b>	41,047	42,468	43,450
<b>ADMINISTERED</b>							
<i>Community Service Obligations</i>							
Item 13 Dampier Port Authority.....	-	-	-	<b>520</b>	520	520	520
Item 14 Electricity Corporation.....	22,387	32,131	31,670	<b>31,244</b>	32,078	33,024	34,051
Item 15 Forest Products Commission.....	-	500	500	<b>1,570</b>	1,300	1,070	1,070
Item 16 Water Corporation of Western Australia.....	225,967	238,781	237,604	<b>257,890</b>	272,204	278,788	294,105
Item 17 Western Australian Government Railways Commission.....	39,747	49,843	49,843	<b>46,499</b>	50,172	52,454	54,341
Item 18 Western Australian Land Authority.....	16,283	23,114	23,190	<b>27,245</b>	19,951	6,665	6,665
Gold Corporation.....	245	-	-	<b>-</b>	-	-	-
<i>Grants, Subsidies and other Transfer Payments</i>							
Item 19 Albany Port Authority.....	-	173	173	<b>173</b>	173	173	173
Item 20 First Home Owners' Assistance.....	114,502	130,500	204,000	<b>112,300</b>	122,300	125,200	127,700
Item 21 GST Administration Costs.....	97,800	51,200	51,100	<b>55,200</b>	56,500	57,800	59,300
Item 22 HIH Insurance Rescue Package.....	-	3,000	200	<b>1,000</b>	600	600	600
Item 23 Midland Redevelopment Authority.....	350	300	300	<b>250</b>	200	-	-
Item 24 On Road Diesel Subsidies.....	3,200	3,250	4,000	<b>4,090</b>	4,182	4,276	4,372
Item 25 Pensioner Concession Assistance....	27,454	33,505	33,505	<b>34,354</b>	35,223	36,115	37,029
Item 26 Provision for Unfunded Liabilities in the Government Insurance Fund.....	10,000	8,300	8,300	<b>6,660</b>	4,896	3,537	3,537
Item 27 Rail Access Regulator.....	-	1,200	1,200	<b>776</b>	640	640	640
Item 28 Refund of Past Years Revenue Collections - Public Corporations.....	-	-	345	<b>600</b>	100	100	100
Item 29 Refund of Past Years Revenue Collections - All Other.....	6,433	5,411	9,100	<b>5,111</b>	5,111	5,111	5,111
Item 30 State Housing Commission - Aboriginal Communities Strategic Investment Program.....	3,000	4,832	4,832	<b>2,788</b>	2,788	2,782	2,782
Item 31 State Housing Commission - Essential Services Maintenance Program.....	4,050	3,823	4,233	<b>3,763</b>	3,764	3,754	3,754
Item 32 State Housing Commission - Matching Funding and Pensioner Rentals.....	2,500	3,300	3,300	<b>5,000</b>	10,000	10,000	10,000
Item 33 State Housing Commission - Subsidies for Housing.....	3,480	3,480	3,480	<b>3,480</b>	3,480	3,480	3,480
Item 34 Water Corporation of Western Australia.....	-	400	400	<b>1,000</b>	1,400	-	-
Item 35 Western Australian Building Management Authority Interest <sup>(c)</sup> .....	-	-	-	<b>10,142</b>	8,935	7,742	6,391
Item 36 All Other Grants, Subsidies and Transfer Payments.....	3,420	4,348	5,930	<b>3,332</b>	3,442	4,871	4,871
Forest Products Commission.....	-	1,285	1,285	<b>-</b>	-	-	-
Fuel Suppliers Licencing Act 1997.....	21,398	-	-	<b>-</b>	-	-	-
National Rail Network Funding Grant.....	-	18,000	18,000	<b>-</b>	-	-	-

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Payments to the Government Employees Superannuation Board for the West State Super Scheme <sup>(d)</sup> .....</b>	167,276	16,838	18,338	-	-	-	-
<b>Refund of Past Years Revenue Collections - Broome Port Authority .....</b>	-	52	-	-	-	-	-
<i>Authorised by Other Statutes</i>							
<b>Financial Agreement Act 1995 - Interest .....</b>	10,107	1,412	1,412	<b>428</b>	290	1	1
<b>Gold Corporation Act 1987 .....</b>	46	62	62	<b>64</b>	64	64	64
<b>Judges' Salaries and Pensions Act 1950 .....</b>	2,775	3,050	3,050	<b>3,157</b>	3,267	3,381	3,500
<b>Loan (Financial Agreement Act) 1991</b>							
- Interest .....	21,897	22,191	22,123	<b>20,396</b>	20,496	19,645	18,269
- Loan Guarantee Fees .....	626	680	680	<b>658</b>	636	610	586
<b>Parliamentary Superannuation Act 1970 ....</b>	10,990	4,005	11,525	<b>6,467</b>	6,467	16,554	6,755
<b>State Superannuation Act 2000 .....</b>	382,777	401,204	401,169	<b>417,793</b>	427,682	437,843	448,283
<b>Unclaimed Money Act 1990 .....</b>	115	400	186	<b>450</b>	500	500	500
<b>Western Australian Treasury Corporation Act 1986</b>							
- Interest .....	64,491	72,358	54,348	<b>67,485</b>	70,542	85,611	102,027
- Loan Guarantee Fees .....	1,237	1,027	1,034	<b>960</b>	955	952	952
Total Administered .....	1,264,553	1,143,955	1,210,417	<b>1,132,845</b>	1,170,858	1,203,863	1,241,529
<b>CAPITAL</b>							
<b>Capital Contribution .....</b>	1,240	1,461	1,461	-	-	-	-
<b>ADMINISTERED CAPITAL</b>							
<i>Government Equity Contributions</i>							
<b>Item 124 Forest Products Commission .....</b>	-	-	-	<b>1,287</b>	1,289	1,291	1,291
<b>Item 125 Fremantle Port Authority .....</b>	72	4,042	4,039	<b>221</b>	219	215	211
<b>Item 126 State Housing Commission .....</b>	-	15,180	15,180	<b>15,000</b>	-	-	-
<b>Item 127 Western Australian Building Management Authority <sup>(c)</sup> .....</b>	-	-	-	<b>7,066</b>	7,289	7,559	7,559
<b>Item 128 Western Australian Government Railways Commission .....</b>	-	80,100	100,947	<b>125,837</b>	103,143	15,546	19,057
<b>Item 129 Western Australian Land Authority .....</b>	-	15,000	15,000	<b>5,000</b>	5,000	5,000	3,500
<i>Authorised by Other Statutes</i>							
<b>Financial Agreement Act - Sinking Fund ....</b>	12,299	16,207	16,207	<b>70</b>	8,020	-	-
<b>Loan (Financial Agreement) Act 1991 - Capital Repayments .....</b>	10,380	11,421	11,421	<b>11,678</b>	11,940	12,208	12,483
<b>Western Australian Treasury Corporation Act 1986 - Capital Repayments .....</b>	76,161	2,886	90,000	-	-	-	-
Total Capital Contribution .....	100,152	146,297	254,255	<b>166,159</b>	136,900	41,819	44,101
<b>GRAND TOTAL .....</b>	1,401,891	1,333,959	1,504,691	<b>1,339,838</b>	1,348,805	1,288,150	1,329,080

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Amounts for 2000-01 and 2001-02 have been reconstructed for comparability purposes to reflect the transfers of the Commercial Property Branch to the Department of Housing and Works and the Land Valuation Tribunal to the Department of Planning and Infrastructure.
- (c) The functions of the Western Australian Building Management Authority (WABMA) are being transferred to the Department of Housing and Works (DHW) as part of ongoing Machinery of Government changes in 2002-03. For legal reasons, loans held by WABMA cannot be transferred to DHW. The Consolidated Fund provides appropriation support for the interest and capital repayments associated with this debt.
- (d) Concurrent funding of the West State Super Scheme for Consolidated Fund supported agencies was arranged through Treasury and Finance until 30 June 2001. It is now arranged by individual agencies through their output appropriations. The appropriation in 2001-02 represents the cash payment for the last month of 2000-01.

## MISSION

*To provide quality economic and financial advice and financial management, and to administer revenue laws fairly and equitably.*

## SIGNIFICANT ISSUES AND TRENDS

Major economic and financial management issues and trends facing the State over the next few years include the following:

### Economic outlook

- The Western Australian economy weathered the global downturn and the aftermath of the terrorist attacks in the United States on 11 September remarkably well. Consequently, economic growth in 2001-02 has been stronger than estimated. This has been driven largely by a greater than expected rebound in business investment (from the North West Shelf expansion and a number of smaller resource projects) and a substantial increase in dwelling investment.
- Economic growth is expected to ease, though it will remain strong through 2002-03. Business investment is set to remain high and a rebound in external markets is expected to offset a slowdown in domestic dwelling investment.
- Maintaining and promoting a thorough understanding of the Western Australian economy, the drivers of, and constraints on, growth and development in the State's key international markets will be necessary to underpin economic and financial policy advice to government.

### Financial management

- The State is seeking to maintain a triple-a credit rating. Financial policies are applied, consistent with this objective. Importantly, maintenance of strong public sector finances will ensure growth in debt remains sustainable and supports the future provision of infrastructure. Robust operating surpluses across the forward estimates assist in this task.
- There is a need to consolidate the financial management reforms implemented over the past five years with a view to improving the usefulness and relevance of the vast amount of information, both financial and non-financial, which is now available. This will be done in a manner that is suitable to government, its agencies and users of such information.
- A comprehensive review of the *Financial Administration and Audit Act 1985* has found that, in many aspects, it needs updating to be consistent with modern financial management practices. New legislation is being proposed for drafting in the latter half of 2002 with subsequent implementation during 2003-04.
- Opportunities for the private sector to become more involved in the provision of certain public sector infrastructure and associated services continue to be explored. Principles and guidelines have been developed to ensure that value for money is achieved where the Western Australian Government pursues a form of public-private partnerships.

### Commonwealth-State relations

- The State is pursuing reforms in the provision of Commonwealth grants to Western Australia. Three separate approaches are being followed:
  - Western Australia, together with New South Wales and Victoria, has commissioned an independent review of the application of the principle of horizontal fiscal equalisation by the Commonwealth Grants Commission. That review is due to be completed towards the end of 2001-02;
  - separately, the State is actively participating in the Grants Commission's own major review of relativities which are used by the Commonwealth Government to distribute untied general purpose funds to the States. The Government believes that it is receiving an unfair allocation of these monies under current Grants Commission methodologies; and
  - Western Australia has led other States and Territories in seeking reform to the terms and conditions of the provision of specific purpose payments (in areas such as health, education, environment and community services) from the Commonwealth. The pursuit of this reform is ongoing but will be important with the renegotiation of major agreements in the areas of disability services, public housing and public health services over the next twelve months.

### Public utilities

- High quality and reliable utility services at reasonable cost are fundamental to people's day-to-day lives and prosperity and, as business inputs, to the competitiveness of business across the State. The Government is therefore committed to implementing measures to improve the efficiency and effectiveness of utilities industries, and is currently focusing on the energy sector through the Electricity Reform Task Force and the Gas Retail Deregulation Project Steering Committee.
- The unique character of utility industries requires a carefully designed and up-to-date regulatory framework to ensure efficiency in service provision and that the commercial interests of suppliers are appropriately balanced with those of customers and broader social and environmental objectives. In an effort to improve the regulatory framework, the Government is establishing a single economic regulator for the water, rail, gas and electricity industries.

### Competition reform

- The State is completing its obligations under national competition policy agreements with the Commonwealth. This involves reviews of anti-competitive provisions in all statutes, the extension of competitive neutrality provisions across government business operations, and reforms in areas of energy, transport and water.

### Revenue laws administration

- Changes in taxes collected, grants administered and policy settings arising from both the outcomes of the Business Tax Review and ongoing review of revenue laws. This will require business processes to adapt to accommodate such changes.
- Ongoing need to reduce compliance costs for persons when seeking to meet their State taxation obligations and to access grants to which they may be entitled. Business processes of the Office of State Revenue should continually be examined to ascertain whether compliance costs for customers can be reduced. Ongoing improvements to payment facilities, including developing appropriate interface channels that recognise advances in electronic commerce and electronic banking practices are underway. The identification and development of electronic commerce opportunities, particularly in the government to business area, are also being explored in relation to other tax lines and subsidy payment areas.
- An increasing focus in relation to education and taxpayer awareness programs, particularly to support self-assessment regimes. The need to ensure that taxpayers are well informed in relation to their obligations is paramount where a greater reliance is being placed in relation to certain tax lines on self-assessment. Complementing this is a continuing effort to ensure the timeliness of communications with taxpayers. It will include a continuation of the strategy whereby an effort is made to resolve taxpayer issues in the first instance over the telephone and ensuring that emerging communication channels, such as e-mail, are appropriately incorporated into the revenue law administration regime.
- Monitoring the level of tax evasion and avoidance in the community through the use of appropriate compliance strategies. Where avoidance is detected, proposals for countervailing legislation will be prepared for the consideration of government. Associated with this are initiatives aimed at improving data quality. This is particularly important in relation to the issue of land tax assessments where such assessments are issued on the basis of data gathered by the Office of State Revenue, rather than self-assessed by the taxpayers. Continuing improvement in this area is likely to result in the more timely and accurate issue of assessment notices to liable landowners in the State.
- Implementing the *Taxation Administration Act*, subject to its passage by the Parliament, including communicating those changes to the community and making changes to processes to accommodate the new regime.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Revenue Collection Initiative .....	904	813	830	920
Land Tax Residential Exemptions .....	373	-	-	-
Parity and wages policy .....	43	147	212	215

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS <sup>(b)</sup></b>							
<b>Output 1:</b> Economic Management and Advisory Services .....	4,947	7,534	6,174	5,854			
<b>Output 2:</b> Financial Management and Advisory Services .....	21,055	18,409	16,456	15,303			
<b>Output 3:</b> Land and Financial Taxes assessment and collection .....	11,622	11,939	12,071	11,394			
<b>Output 4:</b> Pay-roll Tax assessment and collection .....	6,036	6,876	6,217	7,270			
<b>Output 5:</b> Stamp Duties assessment and collection .....	8,688	9,196	9,577	9,714			
<b>Output 6:</b> Payment of grants and subsidies to eligible members of the community .....	2,555	2,764	2,083	2,028			
<b>Total Cost of Outputs .....</b>	<b>54,903</b>	<b>56,718</b>	<b>52,578</b>	<b>51,563</b>	<b>51,425</b>	<b>51,817</b>	<b>53,089</b>
<i>Less Operating revenues .....</i>	<i>8,519</i>	<i>10,618</i>	<i>10,027</i>	<i>10,240</i>	<i>10,299</i>	<i>10,305</i>	<i>10,305</i>
<b>Net Cost of Outputs .....</b>	<b>46,384</b>	<b>46,100</b>	<b>42,551</b>	<b>41,323</b>	<b>41,126</b>	<b>41,512</b>	<b>42,784</b>
<b>Adjustments <sup>(c)</sup> .....</b>	<b>(9,198)</b>	<b>(2,393)</b>	<b>(2,532)</b>	<b>(489)</b>	<b>(79)</b>	<b>956</b>	<b>666</b>
<b>Appropriations provided to purchase Outputs .....</b>	<b>37,186</b>	<b>43,707</b>	<b>40,019</b>	<b>40,834</b>	<b>41,047</b>	<b>42,468</b>	<b>43,450</b>
<b>ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS</b>							
<b>Appropriation for Administered Grants, Subsidies and Transfer Payments .....</b>	<b>1,264,553</b>	<b>1,143,955</b>	<b>1,210,417</b>	<b>1,132,845</b>	<b>1,170,858</b>	<b>1,203,863</b>	<b>1,241,529</b>
<b>CAPITAL</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(d)</sup> .....</b>	<b>1,240</b>	<b>1,461</b>	<b>1,461</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Administered Capital Appropriations .....</b>	<b>98,912</b>	<b>144,836</b>	<b>252,794</b>	<b>166,159</b>	<b>136,900</b>	<b>41,819</b>	<b>44,101</b>
<b>Total Capital .....</b>	<b>100,152</b>	<b>146,297</b>	<b>254,255</b>	<b>166,159</b>	<b>136,900</b>	<b>41,819</b>	<b>44,101</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>1,401,891</b>	<b>1,333,959</b>	<b>1,504,691</b>	<b>1,339,838</b>	<b>1,348,805</b>	<b>1,288,150</b>	<b>1,329,080</b>

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.
- (b) Amounts for 2000-01 and 2001-02 have been reconstructed for comparability purposes to reflect the transfers of the Commercial Property Branch to the Department of Housing and Works and the Land Valuation Tribunal to the Department of Planning and Infrastructure.
- (c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (d) Supporting details are disclosed in the Capital Contribution Statement.



## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Treasurer and the Under Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Sound financial management	An effective framework for development of a strong competitive economy.	Economic Management and Advisory Services
	An effective framework for resourcing public services.	Financial Management and Advisory Services
	Revenue raised to fund the operations of Government and the payment of grants and subsidies to the community.	Land and Financial Taxes assessment and collection
		Pay-roll Tax assessment and collection
		Stamp Duties assessment and collection
		Payment of grants and subsidies to eligible members of the community

### Outcome: An effective framework for development of a strong competitive economy.

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Proportion of clients believe that Treasury has been effective/very effective in helping to promote a more competitive Western Australian economy. ....	60%	65%	65%	65%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 1: Economic Management and Advisory Services

Provision of management and advisory services to government to enable it to promote a strong competitive economy.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	4,947	7,534	6,174	5,854	
Less Operating Revenue <sup>(b)</sup> .....	8	506	34	18	
Net Cost of Output .....	4,939	7,028	6,140	5,836	
Adjustments <sup>(c)</sup> .....	(644)	(538)	95	(507)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>4,295</b>	<b>6,490</b>	<b>6,235</b>	<b>5,329</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target <sup>(a)</sup>
<b>Quantity</b>					
Administrative advice.....	865	731	753	725	
Coordination and consultation (hours).....	10,365	13,157	14,149	14,474	
Ongoing Advisory .....	70	42	29	24	
Projects.....	-	3	1	-	
Reports .....	105	101	117	93	
<b>Quality</b>					
Proportion of clients who believe that the economic management and advisory services provided by Treasury are efficient and effective in meeting the desired outcomes.....	72%	75%	75%	75%	
<b>Timeliness</b>					
Proportion of clients who believe that Treasury's economic management and advisory services have been provided in a timely manner to assist them in decision making and meeting required timelines .....	73%	70%	70%	70%	
<b>Cost (Efficiency)</b>					
Average cost per unit of administrative advice	\$1,603	\$2,906	\$1,620	\$1,992	
Average cost per hour of coordination and consultation .....	\$197.40	\$168.58	\$190.83	\$157.50	
Average cost per unit of ongoing advisory .....	\$9,114	\$19,452	\$13,207	\$29,167	
Average cost per project .....	-	\$88,000	\$368,000	-	
Average cost per report .....	\$8,343	\$20,901	\$12,846	\$15,385	
<b>Full Time Equivalents (FTEs)</b>	38	39	38	39	

(a) The allocation of costs and measures to outputs was revised during the year resulting in some significant variances.

**Major Achievements For 2001-02****Economic management**

- Publication of discussion papers on a range of economic and financial issues (such as salinity management, the economic structure of Western Australia and the use of multiplier analysis in project evaluations) was expanded during the year as part of an objective to contribute to better understanding of the Western Australian economy.
- Led a comprehensive review of State business taxes. This review was aimed at improving the efficiency, equity and simplicity of the State's taxation system. The review involved consultation through a broadly based reference group.
- Participated with other States and Territories in discussions with the Commonwealth on GST administration and policy issues, including development of a final performance agreement with the Australian Taxation Office on administration of the GST.

**Commonwealth-State financial relations**

- Led development of a new strategic framework for State Government agencies for the negotiation of Specific Purpose Payments (SPPs) with the Commonwealth, and the development of specifications for a greatly enhanced national database on SPPs to assist in reforming SPP agreements.
- Developed Western Australia's input to the Review of Commonwealth-State Funding by economists Ross Garnaut and Vince FitzGerald (sponsored by New South Wales, Victoria and Western Australia). This included drafting of the Western Australian submission to the review and substantial contributions to the review discussion paper and reports.
- Coordinated and prepared several Western Australian submissions (in consultation with a range of State Government agencies) to the Commonwealth Grants Commission as part of the Commission's latest major review of the methods it uses for allocating grants between the States and Territories (reporting in February 2004).

**Commercial policy**

- Resourced and provided policy advice to the newly established portfolio of Government Enterprises.
- Contributed to the introduction of a National Income Tax Equivalent Regime (NTER). The NTER will apply to government-owned entities. It will advance competitive neutrality between those entities and their privately owned competitors, through the uniform application of income tax laws.

**National competition policy**

- Coordinated and oversaw the progress of National Competition Policy (NCP) reforms with particular attention to 'hotspots' to minimise risk to payments to Western Australia and risks of outcomes not in the community's best interests.
- Published new legislation review guidelines that improve the practical application of the public interest test to ensure that more emphasis is placed on the impacts on social and environmental objectives and better consideration is given to regional development.
- Submitted the State's annual progress report in implementing National Competition Policy to the National Competition Council, which advises the Commonwealth Government on State eligibility for competition policy payments.

**Public utilities**

- Made a significant contribution in the Government's Electricity Reform Task Force, which is to make recommendations to the Government on measures to improve the competitiveness of the electricity industry, including the structural reform of Western Power and the development of an Electricity Access Code.
- Contributed to the Gas Retail Deregulation Project Steering Group, which is promoting competition and choice in the gas industry to deliver savings to users.
- Provided advice on the regulatory framework for competition and access arrangements in utilities sectors, including the appointment of the independent Gas Access Regulator, Dr Ken Michael, as the acting Rail Access Regulator. This is the first step towards establishing the Economic Regulation Authority, which is a pre-election commitment and a key machinery of government recommendation.

**Major Initiatives For 2002-03**

- Work with other States and Territories to protect and promote the State's interest in GST policy, administration and revenues.
- As part of the Commonwealth Grants Commission's major review of the methods it uses for allocating grants between the States and Territories, coordinate a week-long visit by the Commission to Western Australia, participate in national conferences, and prepare further State submissions (in consultation with a wide range of State Government agencies).

- Participate in the renegotiation of some of the largest SPP agreements between the Commonwealth and the States – the Disability Services Agreement, the Australian Health Care Agreement and the Commonwealth-State Housing Agreement. Use these negotiations to demonstrate to the Commonwealth by practical example the inefficiencies and need for reform in SPP agreements generally.
- Continue to coordinate and promote the implementation of national competition policy, where it is in the public interest, by means which include:
  - overseeing the completion of outstanding NCP commitments with particular emphasis on minimising risks to payments to Western Australia and the risk of outcomes not in the community's best interests; and
  - ensuring efficient implementation of legislative reforms through means such as the *Acts Amendment and Repeal (Competition Policy) Bill 2002*.
- Continue to progress reform of utility markets through contributing to the finalisation of the Electricity Reform Task Force report to government, and recommendations to government by the Gas Retail Deregulation Project Steering Committee.
- Coordinate the drafting of legislation to establish the Economic Regulation Authority, which is expected to be introduced into Parliament later this year.
- Continue to promote greater understanding of the Western Australian economy, and the international markets to which it is linked, through the publication of discussion papers and presentations on contemporary economic issues.

#### Outcome: An effective framework for resourcing public services.

##### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The proportion of clients who believe that the output based approach developed by Treasury has been effective/very effective in helping them to better judge the government's financial performance. ....	70%	75%	75%	75%	

(a) More details of effectiveness indicators are provided in the annual report.

#### Output 2: Financial Management and Advisory Services

Provision of management and advisory services to government to enable it to acquire and allocate resources to public services.

	2000-01 Actual <sup>(a)(b)</sup> \$'000	2001-02 Budget <sup>(b)</sup> \$'000	2001-02 Estimated Actual <sup>(b)</sup> \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	21,055	18,409	16,456	15,303	
Less Operating Revenue <sup>(c)</sup> .....	29	1,483	538	438	
Net Cost of Output .....	21,026	16,926	15,918	14,865	
Adjustments <sup>(d)</sup> .....	(6,723)	(2,807)	(2,236)	(902)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>14,303</b>	<b>14,119</b>	<b>13,682</b>	<b>13,963</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Amounts for 2000-01 and 2001-02 have been reconstructed for comparability purposes to reflect the transfer of the Commercial Property Branch to the Department of Housing and Works.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target <sup>(a)</sup>
<b>Quantity</b>					
Administrative advice.....	888	956	650	671	
Coordination and consultation (hours).....	58,782	54,050	39,398	50,500	
Ongoing advisory .....	104	83	46	47	
Projects.....	7	7	13	14	
Reports .....	175	122	89	91	
<b>Quality</b>					
Proportion of clients who believe that the financial management and advisory services provided by Treasury are efficient and effective in meeting the desired outcomes. ...	72%	75%	75%	75%	
<b>Timeliness</b>					
Proportion of clients who believe that Treasury's financial management and advisory services have been provided in a timely manner to assist them in decision making and meeting required timelines. ....	73%	70%	70%	70%	
<b>Cost (Efficiency)</b>					
Average cost per administrative advice .....	\$2,231	\$4,477	\$2,434	\$2,627	
Average cost per hour of coordination and consultation .....	\$230.34	\$107.75	\$171.71	\$125.87	
Average cost per unit of ongoing advisory .....	\$8,404	\$21,807	\$27,522	\$29,000	
Average cost per project.....	\$157,429	\$242,143	\$28,154	\$21,500	
Average cost per report .....	\$20,331	\$39,344	\$72,775	\$60,648	
<b>Full Time Equivalents (FTEs)</b>	128	131	132	128	

(a) The allocation of costs and measures to outputs was revised during the year resulting in some significant variances.

**Major Achievements For 2001-02****Financial Management Improvements**

- The 2001-02 Budget included, for the first time, the introduction of accrual appropriations and the capital user charge. The Department consulted widely with government agencies on the impact of these measures.
- Significant machinery of government changes were implemented and accommodated in the 2001-02 Budget.
- The Department managed the production of two State budgets in 2001-02. This involved coordination of information flows and decision making with respect to all agencies of government. Completion of this work twice in one year was a considerable achievement.
- The Treasury Information Management System (TIMS) was introduced. This system provides the vehicle for collection and management of budget and financial information for the whole of government, with installation at around 150 sites and a much larger number of users. Considerable performance and stability difficulties were experienced with this implementation. The Department undertook an implementation review. Working together, the Department, agencies and the vendor have made considerable improvements to performance and stability, which have assisted in developing the 2002-03 Budget. Work continues on further enhancements to performance and functionality.

- Completed a comprehensive review of the *Financial Administration and Audit Act* for consideration by government.
- Updated the *Treasurer's Instructions* and model agency financial statements to reflect new and amended accounting standards applicable for the 2002 annual reporting period.
- Progressed the review of output based management in consultation with government agencies and commenced the development of an outcomes hierarchy to link agency level outcomes and outputs to government's strategic objectives.
- Improved financial management and reporting by enhancing central accounting systems to facilitate machinery of government changes, accrual appropriations and capital user charge.

### **Commercial Financing Issues**

- Assisted in the preparation of the Government's publication, *Public Private Partnerships in Western Australia - Principles and Guidelines*, for release, public comment and feedback. The publication outlines the Government's proposed policy and approach to adopting public private partnerships.
- Completed the termination of the vehicle fleet leasing transaction, bringing fleet financing back under government control. As a consequence, the Department set up (under delegation from the State Supply Commission) and commenced operating the State Fleet vehicle financing and leasing operation.
- Assisted the Perth Urban Rail Development project investigate various private financing options for the procurement of railcars and associated infrastructure for the \$1.2 billion project. This work concluded that private financing of the project did not provide value for money to the State and a decision was made to fund the procurement of railcars by government debt finance.

### **Major Initiatives For 2002-03**

- The Department is assisting in the development of legislative amendments to implement machinery of government changes flowing from the Hicks Committee report of 2001.
- Assist government in undertaking a detailed program of functional reviews across agency activities to ensure funding continues to be allocated to higher priority areas of government and reflects the strategic directions of government.
- Progress the drafting of new legislation to replace the *Financial Administration and Audit Act* in a consultative manner involving parliamentary committees and government agencies. Associated with this, a comprehensive review of the *Treasurer's Instructions* will be undertaken with a view to improving their relevance to modern financial management practices and ensuring consistency with the proposed new financial management legislation.
- Review performance measurement obligations with the aim of achieving complete alignment between measures contained in the Budget Statements and annual reports of government agencies. In doing so, relevance to directions in performance reporting, such as triple bottom line and sustainability, will be recognised.
- Continue to provide assistance to the Perth Urban Rail Development project as various procurement packages of work to deliver the infrastructure requirements of the project are developed.
- Provide assistance to government agencies with respect to the implementation of the principles and guidelines for public private partnerships (PPPs).
- Further releases of TIMS are planned for 2002-03. These releases are designed to improve performance and existing functionality. Further, the TIMS budget paper module is planned for implementation. This module was delayed for a 2002-03 release because of the performance difficulties experienced with the initial implementation of TIMS.

**Outcome: Revenue raised to fund the operations of Government and the payment of grants and subsidies to the community.**

**Output 3: Land and Financial Taxes assessment and collection**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	11,622	11,939	12,071	11,394	
Less Operating Revenue <sup>(b)</sup> .....	7,782	7,800	8,217	8,391	
Net Cost of Output .....	3,840	4,139	3,854	3,003	
Adjustments <sup>(c)</sup> .....	1,197	941	14	815	
<b>Appropriation for purchase of Output 3 .....</b>	<b>5,037</b>	<b>5,080</b>	<b>3,868</b>	<b>3,818</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Determinations .....	199,495	200,000	200,000	150,000	
<b>Quality</b>					
Amendments to determinations .....	25,724	20,000	22,000	16,500	
<b>Timeliness</b>					
Revenue collected as a proportion of revenue raised .....	94%	98%	99%	99%	
Proportion of assessments issued (by January of the year of assessment) .....	99%	98%	99%	95%	
<b>Cost (Efficiency)</b>					
Average cost of administration (per determination).....	\$58.26	\$59.69	\$60.36	\$75.96	
<b>Full Time Equivalents (FTEs)</b>	<b>59</b>	<b>59</b>	<b>59</b>	<b>61</b>	

(a) The effectiveness indicators for the Department in achieving this outcome are measured by the accuracy and uniformity of the determinations provided and the extent to which revenue that should be collected is collected.

**Major Achievements For 2001-02**

- Further improved the administration of the land and financial taxes schemes by:
  - reviewing and commencing a project to develop and implement an internet based system to provide electronic advice to the conveyancing industry on the land tax liability of properties being sold;
  - improving taxpayer services through shorter telephone service response times and by ensuring officers have access to all relevant information by enhancing internal communication systems;
  - overseeing the abolition of financial institutions duty;
  - supporting the introduction of the *Taxation Administration Bill 2001* and associated legislation into the Parliament. The *Taxation Administration Bill* provides common administrative requirements for the four major taxes administered by the Office of State Revenue. Assistance was also provided in the conduct of the Business Tax Review of State taxes to improve the efficiency, equity and simplicity of the State's taxation system; and
  - commencing a special project to audit the land tax database through matching and investigating external data sources, resulting in additional land tax revenue being raised.

**Major Initiatives For 2002-03**

- Continued improvement of the land and financial taxes schemes by:
  - developing and implementing an internet based system to provide electronic advice to the conveyancing industry on the land tax liability of properties being sold; and
  - reviewing, developing and implementing internet based facilities to allow taxpayers to lodge exemption and other application forms electronically, and enhancing the efficiency and timeliness of the system that updates land ownership records, by using discrete incremental updates of sales information instead of large bulk data loads to identify and extract relevant land sales transactions provided by the Department of Land Administration.

**Outcome: Revenue raised to fund the operations of Government and the payment of grants and subsidies to the community.**

**Output 4: Pay-roll Tax assessment and collection**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	6,036	6,876	6,217	7,270	
Less Operating Revenue <sup>(b)</sup> .....	534	59	119	197	
Net Cost of Output .....	5,502	6,817	6,098	7,073	
Adjustments <sup>(c)</sup> .....	(210)	104	9	94	
<b>Appropriation for purchase of Output 4 .....</b>	<b>5,292</b>	<b>6,921</b>	<b>6,107</b>	<b>7,167</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.



**Output Performance Measures <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Determinations .....	75,816	77,000	76,498	78,000	
<b>Quality</b>					
Percentage of self-assessments found to be correct.....	98%	97%	97%	97%	
<b>Timeliness</b>					
Proportion of assessments paid by the due date	92%	97%	94%	97%	
Proportion of revenue collected (in year of assessment).....	99.53%	99%	99%	99%	
<b>Cost (Efficiency)</b>					
Average cost of administration (per determination).....	\$79.61	\$89.30	\$81.27	\$93.21	
<b>Full Time Equivalents (FTEs)</b>	85	85	85	89	

(a) The effectiveness indicators for the Department in achieving this outcome are measured by the accuracy and uniformity of the self-assessments provided and the extent to which revenue that should be collected is collected.

**Major Achievements For 2001-02**

- Further improved the administration of the pay-roll tax scheme by:
  - developing a marketing strategy to encourage taxpayers to participate in the Office of State Revenue's Revenue On-line system, to lodge returns on the internet and make payment for those returns by direct debit to the taxpayer's nominated bank account;
  - a major restructure of the Compliance Division to provide a better career path for investigation personnel. The restructure was necessary to reduce the incidence of a drain of experienced investigation staff leaving the Department to take up opportunities in other departments and private enterprise, due to the lack of advancement opportunities within the area; and
  - continuing the review for alternative methods of lodging and paying returns and other assessments to improve efficiency to customers.

**Major Initiatives For 2002-03**

- Continued improvement of the pay-roll tax scheme by:
  - enhancing the Office of State Revenue's Revenue On-line system to provide a more comprehensive service to more pay-roll tax taxpayers;
  - examining the impact of introducing a self-assessment regime as a primary strategy for tax administration;
  - enhancing the education and awareness program to facilitate higher levels of taxpayer understanding and compliance objectives; and
  - planning the design and implementation of remote access to our computer systems to support compliance officers and other departmental officers who may be required to carry out departmental duties outside of the Department for periods of several days or more.

**Outcome: Revenue raised to fund the operations of Government and the payment of grants and subsidies to the community.**

**Output 5: Stamp Duties assessment and collection**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output .....	8,688	9,196	9,577	9,714	
Less Operating Revenue <sup>(b)</sup> .....	166	770	1,119	1,196	
Net Cost of Output .....	8,522	8,426	8,458	8,518	
Adjustments <sup>(c)</sup> .....	(1,302)	160	(19)	4	
<b>Appropriation for purchase of Output 5 .....</b>	<b>7,220</b>	<b>8,586</b>	<b>8,439</b>	<b>8,522</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Determinations .....	519,567	530,000	522,900	533,500	
<b>Quality</b>					
Objections allowed .....	225	230	213	215	
<b>Timeliness</b>					
Proportion of assessments paid by the due date	97.5%	97%	93.87%	94%	
<b>Cost (Efficiency)</b>					
Average cost of administration (per determination).....	\$16.72	\$17.35	\$18.32	\$18.21	
<b>Full Time Equivalents (FTEs)</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>104</b>	

(a) The effectiveness indicators for the Department in achieving this outcome are measured by the accuracy and uniformity of the determinations provided and the extent to which revenue that should be collected is collected.

**Major Achievements For 2001-02**

- Further improved the administration of the stamp duty scheme by:
  - improving taxpayer services through shorter telephone service response times and by ensuring officers have access to all relevant information by enhancing internal communication systems;
  - continuing self-development of staff through the partnership with the University of Western Australia in respect of the Graduate Diploma in Taxation Studies course that focuses on stamp duty matters;
  - chairing the stamp duty compliance inter-departmental working group, identifying changes in indirect ownership of property via companies and trusts; and
  - conducting a comprehensive review of the stamp duties returns process to identify risks and potential control improvement strategies.

**Major Initiatives For 2002-03**

- Continued improvement of the stamp duty scheme by:
  - developing and implementing, as appropriate, electronic facilities to allow customers to 'self-assess' and pay taxes and duties electronically;
  - examining the impact of introducing a self-assessment regime as a primary strategy for tax administration;
  - publishing the Stamp Duty Information Requirements booklet on the public web site to provide a better information source to clients; and
  - ensuring regular and timely information is supplied to regional areas that undertake stamp duty assessing on behalf of the Office of State Revenue.

**Outcome: Revenue raised to fund the operations of Government and the payment of grants and subsidies to the community.**

**Output 6: Payment of grants and subsidies to eligible members of the community**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	2,555	2,764	2,083	2,028	
Less Operating Revenue <sup>(b)</sup> .....	-	-	-	-	
Net Cost of Output .....	2,555	2,764	2,083	2,028	
Adjustments <sup>(c)</sup> .....	(1,516)	(253)	(395)	7	
<b>Appropriation for purchase of Output 6 .....</b>	<b>1,039</b>	<b>2,511</b>	<b>1,688</b>	<b>2,035</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Diesel and FHOG investigations .....	358	400	410	450	
Diesel fuel subsidy payments processed .....	463	-	480	500	
First Home Owner Grant (FHOG) scheme claims processed .....	19,094	19,500	24,000	16,500	
Local authority claims settled/processed .....	1,148	1,300	1,200	1,300	
<b>Quality</b>					
Accuracy of diesel fuel subsidy claims .....	100%	100%	100%	100%	
FHOG scheme claims paid correctly .....	100%	100%	100%	100%	
Local Authority rebate claims paid correctly...	100%	100%	100%	100%	
<b>Timeliness</b>					
Turn around time for diesel fuel subsidy payments and the issue of certificates on application .....	-	-	1-2 days	1-2 days	
FHOG scheme claims processed by the due date .....	100%	100%	99.97%	100%	
<b>Cost (Efficiency)</b>					
Average cost per diesel and FHOG scheme investigation .....	\$671	\$671	\$680	\$675	
Average cost per diesel fuel payment processed .....	\$111.80	-	\$70.27	\$94.23	
Average cost per FHOG claim .....	\$111.80	\$119.98	\$70.27	\$94.23	
Average cost per local authority rebate claim..	\$111.80	\$119.98	\$70.27	\$94.23	
<b>Full Time Equivalents (FTEs)</b>	16	16	16	16	

(a) The effectiveness indicators for the Department in achieving this outcome are measured by the extent to which entitlement that should be paid are paid.

**Major Achievements For 2001-02**

- Further improved the administration of grant and subsidy schemes by:
  - continuing the development with the other States and Territories of a user-friendly First Home Owner Grant computer system that has enabled all States and Territories to process and distribute payment of the \$7,000 grant to eligible applicants through a common (shared) system. This was augmented by providing on-site training programs, user manuals and support to all approved financial institutions' staff in regard to the First Home Owner Grant legislation to ensure the legislation is correctly administered and continuing development and the addition to the web site for members of the public to obtain information and determine their eligibility in regard to the First Home Owner Grant scheme;
  - finalising the legislation necessary to support payment of the additional \$7000 grant announced by the Prime Minister to apply from 9 March 2001 until 31 December 2001. This was followed by successfully modifying the First Home Owner Grant system to accommodate introduction of the Commonwealth's additional \$3,000 grant that was announced to operate from 1 January 2002 until 30 June 2002;
  - implementing an audit program to ensure that the payment of grants had been made correctly to eligible first home owners under the First Home Owner Grant scheme by utilising internal data sources and inspection activities; and
  - completing development of the pensioner rebate computer system to process claims for reimbursement from 1 July 2001 in respect of pro-rata claims, and claims for self-funded retirees, as a result of a change to legislation that became effective from 1 July 2001.

**Major Initiatives For 2002-03**

- Continued improvement of the administration of the grants and subsidies schemes by:
  - continuing to liaise with other States and Territories to ensure consistent policies and practices wherever possible are applied to the administration of the First Home Owner Grant scheme in order that the applicants are dealt with on a consistent basis; and
  - redeveloping the pensioner rebate computer system to form part of the Office of State Revenue's core Revenue Collection Information System to enable annual reviews of pensioner land ownership, occupancy and entitlements to be provided to local government and thereby replace the current triennial checking system. The redevelopment will also enable data matching processes with other agencies to be accessed on-line to establish a pensioner's eligibility for concessions under the pensioner rebate scheme.

**CAPITAL WORKS PROGRAM**

The Department of Treasury and Finance planned expenditure program for 2002-03 totals \$1.077 million.

The capital works program consists of funds for the replacement of computer hardware and software and office equipment in accordance with the agency's asset replacement program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Asset Replacement Program				
Capital and Asset Replacement .....	1,550	400	400	200
<b>COMPLETED WORKS</b>				
Buildings - Minor Works				
2001-02 Program .....	440	440	440	-
Computing and Office Equipment -				
1999-00 Program .....	142	142	24	-
2001-02 Program .....	711	711	711	-
Software Development				
Redevelop Electronic Advice of Sale System with Internet .....	350	350	350	-
Treasury Information Management System .....	2,880	2,880	798	-
<b>NEW WORKS</b>				
Computing and Office Equipment -				
2002-03 Program .....	805	-	-	805
Revenue Collection Initiative .....	144	-	-	72
	7,022	4,923	2,723	1,077

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	2,707	2,283	2,283	1,077	1,350	1,050	1,372
	2,707	2,283	2,283	1,077	1,350	1,050	1,372
<b>LESS</b>							
Holding Account <sup>(b)</sup> .....	-	-	-	822	1,350	1,050	1,372
Internal Funds and Balances .....	1,467	822	822	255	-	-	-
<b>Capital Contribution <sup>(c)</sup> .....</b>	1,240	1,461	1,461	-	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

(c) Amounts for 2000-01 and 2001-02 have been reconstructed for comparability purposes to reflect the transfer of the Commercial Property Branch to the Department of Housing and Works.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual <sup>(a)</sup> \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(b)</sup> .....	23,618	24,720	24,919	25,675	25,550	25,133	26,329
Superannuation .....	2,493	3,131	2,951	3,089	3,117	3,117	3,117
Grants and subsidies .....	50	52	-	-	-	-	-
Supplies and services .....	56,036	25,641	15,064	13,990	13,691	13,823	13,546
Accommodation .....	10,974	3,781	3,694	3,888	3,990	4,061	4,130
Capital User Charge .....	-	9,887	5,700	1,335	1,338	1,399	1,489
Depreciation .....	4,332	4,570	3,875	2,819	2,783	2,783	2,783
Administration .....	6,940	595	255	200	200	200	200
Net loss on disposal of non-current assets .....	26	-	-	-	-	-	-
Other expenses .....	4,370	1,122	2,298	567	756	1,301	1,495
<b>TOTAL COST OF SERVICES .....</b>	<b>108,839</b>	<b>73,499</b>	<b>58,756</b>	<b>51,563</b>	<b>51,425</b>	<b>51,817</b>	<b>53,089</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	64,548	9,984	9,500	9,520	9,520	9,520	9,520
Grants and subsidies .....	-	72	-	-	-	-	-
Other Revenue .....	598	5,862	527	720	779	785	785
<b>Total Revenues from Ordinary Activities .....</b>	<b>65,146</b>	<b>15,918</b>	<b>10,027</b>	<b>10,240</b>	<b>10,299</b>	<b>10,305</b>	<b>10,305</b>
<b>NET COST OF SERVICES .....</b>	<b>43,693</b>	<b>57,581</b>	<b>48,729</b>	<b>41,323</b>	<b>41,126</b>	<b>41,512</b>	<b>42,784</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	36,806	54,791	47,496	40,834	41,047	42,468	43,450
Liabilities assumed by the Treasurer .....	2,493	320	320	320	320	320	320
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>39,299</b>	<b>55,111</b>	<b>47,816</b>	<b>41,154</b>	<b>41,367</b>	<b>42,788</b>	<b>43,770</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(4,394)</b>	<b>(2,470)</b>	<b>(913)</b>	<b>(169)</b>	<b>241</b>	<b>1,276</b>	<b>986</b>
Change in Equity arising from transfer of assets/liabilities .....	-	4,010	(103,432)	-	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>(4,394)</b>	<b>1,540</b>	<b>(104,345)</b>	<b>(169)</b>	<b>241</b>	<b>1,276</b>	<b>986</b>

(a) The Commercial Property Branch and the Land Valuation Tribunal were transferred to the Department of Housing and Works and the Department of Planning and Infrastructure respectively with effect from 1 February 2002.

(b) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 426, 430 and 437 respectively.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual <sup>(a)</sup> \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	12,263	9,682	6,037	4,598	4,385	5,228	5,640
Restricted cash.....	-	-	762	883	969	-	98
Receivables.....	2,029	339	36	72	108	144	190
Inventories.....	209	-	-	-	-	-	-
Amounts receivable for outputs <sup>(b)</sup> .....	-	2,648	822	1,350	1,050	1,372	-
Prepayments.....	281	279	272	291	293	294	295
<b>Total current assets.....</b>	<b>14,782</b>	<b>12,948</b>	<b>7,929</b>	<b>7,194</b>	<b>6,805</b>	<b>7,038</b>	<b>6,223</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(b)</sup> .....	-	2,009	2,170	3,729	5,554	7,057	9,932
Land and Buildings.....	105,550	105,111	-	-	-	-	-
Plant, equipment and vehicles.....	2,121	3,735	4,551	5,238	5,990	6,235	6,446
Other.....	13,058	10,414	10,156	8,504	6,852	5,408	4,320
<b>Total non-current assets.....</b>	<b>120,729</b>	<b>121,269</b>	<b>16,877</b>	<b>17,471</b>	<b>18,396</b>	<b>18,700</b>	<b>20,698</b>
<b>TOTAL ASSETS.....</b>	<b>135,511</b>	<b>134,217</b>	<b>24,806</b>	<b>24,665</b>	<b>25,201</b>	<b>25,738</b>	<b>26,921</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	2,825	911	436	286	315	315	325
Provision for employee entitlements.....	4,767	4,353	4,854	4,670	4,732	4,794	4,795
Interest-bearing liabilities (Borrowings).....	6,000	-	-	-	-	-	-
Accrued Salaries.....	528	579	569	657	831	-	95
Other.....	50	-	50	50	50	50	50
<b>Total current liabilities.....</b>	<b>14,170</b>	<b>5,843</b>	<b>5,909</b>	<b>5,663</b>	<b>5,928</b>	<b>5,159</b>	<b>5,265</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	2,125	2,369	2,125	2,399	2,429	2,459	2,550
<b>Total non-current liabilities.....</b>	<b>2,125</b>	<b>2,369</b>	<b>2,125</b>	<b>2,399</b>	<b>2,429</b>	<b>2,459</b>	<b>2,550</b>
<b>TOTAL LIABILITIES.....</b>	<b>16,295</b>	<b>8,212</b>	<b>8,034</b>	<b>8,062</b>	<b>8,357</b>	<b>7,618</b>	<b>7,815</b>
<b>EQUITY</b>							
Contributed Equity.....	-	3,300	1,901	1,901	1,901	1,901	1,901
Accumulated surplus/(deficit).....	77,119	80,262	(27,226)	(27,395)	(27,154)	(25,878)	(24,892)
Asset revaluation reserve.....	42,097	42,443	42,097	42,097	42,097	42,097	42,097
<b>Total equity.....</b>	<b>119,216</b>	<b>126,005</b>	<b>16,772</b>	<b>16,603</b>	<b>16,844</b>	<b>18,120</b>	<b>19,106</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>135,511</b>	<b>134,217</b>	<b>24,806</b>	<b>24,665</b>	<b>25,201</b>	<b>25,738</b>	<b>26,921</b>

- (a) The Commercial Property Branch and the Land Valuation Tribunal were transferred to the Department of Housing and Works and the Department of Planning and Infrastructure respectively with effect from 1 February 2002.
- (a) Reflects implementation of accrual appropriations as from 1 July 2001.



**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual <sup>(a)</sup> \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	34,424	50,134	43,534	37,925	38,172	39,593	40,575
Capital Contribution .....	2,382	3,300	1,901	-	-	-	-
Holding Account .....	-	-	-	822	1,350	1,050	1,372
<b>Net cash provided by government .....</b>	<b>36,806</b>	<b>53,434</b>	<b>45,435</b>	<b>38,747</b>	<b>39,522</b>	<b>40,643</b>	<b>41,947</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(23,374)	(24,774)	(24,790)	(25,497)	(25,284)	(25,872)	(26,142)
Superannuation .....	-	(2,811)	(2,631)	(2,769)	(2,797)	(2,797)	(2,797)
Supplies and services .....	(7,912)	(17,566)	(8,009)	(7,182)	(6,845)	(6,957)	(7,064)
Grants and subsidies .....	(50)	(67)	-	-	-	-	-
Accommodation .....	(11,706)	(3,781)	(3,687)	(3,907)	(3,992)	(4,062)	(4,130)
Administration.....	-	(595)	(255)	(200)	(200)	(200)	(200)
Capital User Charge.....	-	(9,887)	(5,700)	(1,335)	(1,338)	(1,399)	(1,489)
Goods and Services Tax .....	(14,472)	(12,129)	(11,065)	(940)	(940)	(940)	(970)
Other.....	(50,922)	(863)	(2,277)	(1,302)	(1,106)	(1,701)	(1,502)
<b>Receipts</b>							
Regulatory fees and fines.....	-	72	-	-	-	-	-
User charges and fees .....	61,670	2,035	2,400	2,520	2,520	2,520	2,520
Goods and Services Tax .....	9,567	12,038	11,029	904	904	904	924
Other.....	835	5,827	527	720	779	785	785
<b>Net cash from operating activities .....</b>	<b>(36,364)</b>	<b>(52,501)</b>	<b>(44,458)</b>	<b>(38,988)</b>	<b>(38,299)</b>	<b>(39,719)</b>	<b>(40,065)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(2,505)	(3,295)	(1,896)	(1,077)	(1,350)	(1,050)	(1,372)
Proceeds from sale of non-current assets .....	5	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(2,500)</b>	<b>(3,295)</b>	<b>(1,896)</b>	<b>(1,077)</b>	<b>(1,350)</b>	<b>(1,050)</b>	<b>(1,372)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Proceeds from borrowings .....	2,500	-	-	-	-	-	-
<b>Net cash from financing activities .....</b>	<b>2,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>442</b>	<b>(2,362)</b>	<b>(919)</b>	<b>(1,318)</b>	<b>(127)</b>	<b>(126)</b>	<b>510</b>
Cash assets at the beginning of the reporting period .....	11,821	12,044	12,263	6,799	5,481	5,354	5,228
Net cash transferred to/from other agencies.....	-	-	(4,545)	-	-	-	-
<b>Cash assets at the end of the reporting period .....</b>	<b>12,263</b>	<b>9,682</b>	<b>6,799</b>	<b>5,481</b>	<b>5,354</b>	<b>5,228</b>	<b>5,738</b>

(a) The Commercial Property Branch and the Land Valuation Tribunal were transferred to the Department of Housing and Works and the Department of Planning and Infrastructure respectively with effect from 1 February 2002.

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	48,729	41,323	41,126	41,512	42,784
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(3,875)	(2,819)	(2,783)	(2,783)	(2,783)
Superannuation liabilities assumed by the Treasurer .....	(320)	(320)	(320)	(320)	(320)
(Increase)/decrease in salaries and related costs .....	(128)	(178)	(266)	739	(187)
(Increase)/decrease in accounts payable .....	2,389	150	(29)	-	(10)
Increase/(decrease) in accounts receivable .....	(1993)	36	36	36	46
Increase/(decrease) in inventories .....	(209)	-	-	-	-
Increase/(decrease) in prepayments .....	(8)	19	2	1	1
Other accrued revenue .....					
Other accrued expenditure .....	(127)	777	533	534	534
<b>Net Cash from Operating Activities</b> .....	44,458	38,988	38,299	39,719	40,065

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Superannuation	668,754	498,739	492,282	440,112	447,965	455,844	464,188
Interest	123,507	124,785	108,293	115,537	121,954	131,077	148,407
Appropriations	7,596,884	8,556,726	8,546,952	8,985,317	9,212,062	9,406,917	9,657,429
Grants, subsidies and transfers	803,348	822,081	897,965	780,391	826,641	862,431	866,090
Other expenses	173,507	229,600	212,304	41,646	43,954	46,497	48,635
Net assets transferred out	-	-	4,696	-	-	-	-
Net liabilities transferred in	113,242	-	-	-	-	-	-
<b>TOTAL ADMINISTERED EXPENSES <sup>(a)</sup>..</b>	<b>9,479,242</b>	<b>10,231,931</b>	<b>10,262,492</b>	<b>10,363,003</b>	<b>10,652,576</b>	<b>10,902,766</b>	<b>11,184,749</b>
<b>REVENUE</b>							
Taxation	2,388,509	2,345,800	2,513,975	2,734,803	2,885,001	3,037,102	3,107,328
Commonwealth grants	3,227,663	3,558,929	3,631,580	3,626,428	3,696,545	3,866,495	4,052,757
Government enterprises	-	-	-	-	-	-	-
- dividends	813,031	421,902	410,968	379,324	438,957	472,955	481,173
- income tax - Tax Equivalent Regime	357,542	225,676	213,334	219,824	245,861	263,600	281,694
- wholesale sales tax - Tax Equivalent Regime	1,783	-	105	-	-	-	-
- local government rates - Tax Equivalent Regime	7,101	7,148	6,528	7,888	8,218	8,009	8,119
Revenue received from agencies	2,344,197	2,391,311	2,363,770	2,355,605	2,334,416	2,399,148	2,447,938
Capital user charge	-	680,028	647,311	675,722	698,433	736,715	776,043
Interest	90,079	93,891	78,715	69,979	67,612	54,196	54,194
Loan guarantee fees	12,505	12,275	13,710	15,148	15,480	15,654	15,714
Pension recoups	37,731	39,804	46,264	46,619	47,206	47,610	48,266
Other revenue	179,614	357,062	342,089	171,593	175,087	178,389	187,298
Net assets transferred in	21,152	700	700	700	700	21,594	700
<b>TOTAL ADMINISTERED REVENUE.....</b>	<b>9,480,907</b>	<b>10,134,526</b>	<b>10,269,049</b>	<b>10,303,633</b>	<b>10,613,516</b>	<b>11,101,467</b>	<b>11,461,224</b>

(a) Further information in the table 'Details of the Administered Transactions Expenses'.

## SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ADMINISTERED CURRENT ASSETS</b>							
Cash resources	1,132,990	946,327	692,469	759,731	761,604	775,397	977,868
Investments	50,000	42,250	42,250	42,250	42,625	42,625	42,625
Treasurer's advances	10,450	10,711	16,096	11,496	11,096	10,796	10,796
Taxation receivable	53,573	36,969	94,047	53,573	53,573	53,573	53,573
Interest receivable	12,795	9,846	12,795	12,795	12,795	12,795	12,795
Pension recoups receivable	2,297	2,335	6,202	10,286	14,508	18,656	22,809
Loan guarantee fees receivable	2,390	2,390	2,390	2,390	2,390	2,390	2,390
Government enterprises	-	-	-	-	-	-	-
- dividends receivable	81,162	92,418	99,616	98,907	101,493	108,295	108,417
- income tax - Tax Equivalent Regime receivable	110,938	84,545	75,759	60,991	74,073	78,613	83,381
- wholesale sales tax - Tax Equivalent Regime receivable	-	-	-	-	-	-	-
- local government rates Tax Equivalent Regime receivable	2,480	1,654	2,551	2,611	2,671	2,731	2,791
Capital User Charge receivable	-	-	-	-	-	2	4
Revenue received from agencies receivable	3,187	-	5,899	9,569	15,089	21,949	28,669
Other receivables	608	859	13,000	13,000	13,000	13,000	13,000
<b>Total Administered Current Assets .....</b>	<b>1,462,870</b>	<b>1,230,304</b>	<b>1,063,074</b>	<b>1,077,599</b>	<b>1,104,917</b>	<b>1,140,822</b>	<b>1,359,118</b>
<b>ADMINISTERED NON-CURRENT ASSETS</b>							
Investments	122,230	100,000	100,000	110,000	110,000	95,000	80,000
Capital ledgers	211,361	191,533	191,097	171,716	182,881	165,782	150,608
Equity injections in agencies	55,848	679,404	798,016	1,291,635	1,855,520	2,261,653	2,676,821
Other financial assets	290	290	898	886	677	470	263
Non-financial assets	32,500	51,230	-	-	-	-	-
<b>Total Administered Non-Current Assets .....</b>	<b>422,229</b>	<b>1,022,457</b>	<b>1,090,011</b>	<b>1,574,237</b>	<b>2,149,078</b>	<b>2,522,905</b>	<b>2,907,692</b>
<b>TOTAL ADMINISTERED ASSETS .....</b>	<b>1,885,099</b>	<b>2,252,761</b>	<b>2,153,085</b>	<b>2,651,836</b>	<b>3,253,995</b>	<b>3,663,727</b>	<b>4,266,810</b>
<b>ADMINISTERED CURRENT LIABILITIES</b>							
Borrowings	102,930	99,129	151,363	131,589	122,434	46,967	9,217
Superannuation	497,540	425,142	427,417	437,416	457,778	458,538	458,538
Interest payable	19,563	25,126	18,623	18,603	18,593	18,593	18,593
Appropriations payable	-	77,857	142,440	108,171	134,545	132,391	132,391
Trust account liabilities	969,622	883,593	798,139	878,763	881,533	768,362	757,677
Other payables	11,533	10,116	7,259	4,991	3,638	2,678	1,718
<b>Total Administered Current Liabilities .....</b>	<b>1,601,188</b>	<b>1,520,963</b>	<b>1,545,241</b>	<b>1,579,533</b>	<b>1,618,521</b>	<b>1,427,529</b>	<b>1,378,134</b>
<b>ADMINISTERED NON-CURRENT LIABILITIES</b>							
Borrowings	718,238	785,597	648,143	818,065	1,091,899	1,155,158	1,180,425
Superannuation	4,510,198	4,641,005	4,638,521	4,641,218	4,631,404	4,628,711	4,634,362
Appropriations payable	-	364,704	285,705	641,845	983,556	1,327,597	1,675,266
Other payables	50,790	41,202	31,472	26,542	23,042	20,458	17,874
<b>Total Administered Non-Current Liabilities</b>	<b>5,279,226</b>	<b>5,832,508</b>	<b>5,603,841</b>	<b>6,127,670</b>	<b>6,729,901</b>	<b>7,131,924</b>	<b>7,507,927</b>
<b>TOTAL ADMINISTERED LIABILITIES..</b>	<b>6,880,414</b>	<b>7,353,471</b>	<b>7,149,082</b>	<b>7,707,203</b>	<b>8,348,422</b>	<b>8,559,453</b>	<b>8,886,061</b>

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Appropriations	(7,590,529)	(8,112,712)	(8,117,181)	(8,520,850)	(8,735,648)	(8,930,327)	(9,177,211)
Grants, subsidies and transfers	(803,550)	(830,381)	(905,665)	(787,551)	(831,494)	(865,968)	(869,627)
Superannuation	(563,818)	(425,097)	(434,082)	(427,417)	(437,416)	(457,778)	(458,538)
Interest	(130,327)	(126,140)	(109,233)	(115,557)	(121,964)	(131,077)	(148,407)
Other payments	(132,814)	(81,849)	(64,589)	(2,545)	(2,583)	(2,718)	(2,694)
<b>Financing Activities</b>							
Net change in Treasurer's Advance	(713)	(261)	2,354	4,600	400	300	-
Repayment of borrowings	(287,068)	(84,950)	(23,556)	(11,678)	(20,091)	(12,208)	(12,483)
Accrual appropriations receivable paid to agencies	-	(1,453)	(1,453)	(142,440)	(108,171)	(134,545)	(132,391)
Capital ledgers advanced to agencies	-	-	-	-	(30,000)	-	-
Net movement in trust account balances and all other financing transactions	67,036	(271,360)	(173,147)	70,624	2,395	(113,171)	(10,685)
<b>Investing Activities</b>							
Equity contribution payments.....	(72)	(643,556)	(742,168)	(493,619)	(563,885)	(406,133)	(415,168)
Purchase of non-current assets.....	-	(22,000)	-	-	-	-	-
<b>TOTAL ADMINISTERED CASH OUTFLOWS .....</b>	<b>(9,441,855)</b>	<b>(10,599,759)</b>	<b>(10,568,720)</b>	<b>(10,426,433)</b>	<b>(10,848,457)</b>	<b>(11,053,625)</b>	<b>(11,227,204)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Taxation	2,394,186	2,355,800	2,473,501	2,775,277	2,885,001	3,037,102	3,107,328
Commonwealth grants	3,227,663	3,524,442	3,596,494	3,587,327	3,655,174	3,822,716	4,006,816
Interest	89,533	96,840	78,715	69,979	67,612	54,196	54,194
Government enterprises	-	-	-	-	-	-	-
- dividends	914,876	406,770	392,514	380,033	436,371	466,153	481,051
- income tax - Tax Equivalent Regime	355,434	243,967	248,513	234,592	232,779	259,060	276,926
- wholesale sales tax - Tax Equivalent Regime	3,216	-	105	-	-	-	-
- local government rates Tax Equivalent Regime	3,179	7,138	6,457	7,828	8,158	7,949	8,059
Receipts from other agencies	2,308,484	2,391,311	2,360,276	2,351,791	2,328,946	2,392,338	2,441,268
Capital user charge	-	680,028	647,311	675,722	698,433	736,713	776,041
Loan guarantee fees	12,414	12,275	13,710	15,148	15,480	15,654	15,714
Pension recoups	38,023	39,705	42,359	42,535	42,984	43,462	44,113
Other receipts	145,383	242,464	212,130	171,556	175,087	178,382	187,291
<b>Financing Activities</b>							
Proceeds of borrowings	105,980	-	1,894	161,826	284,770	-	-
Capital ledgers repaid by agencies	22,619	19,828	20,264	19,381	18,835	17,099	15,174
Other receipts	73,319	245,549	31,644	-	-	15,000	15,000
Net cash transfers in	21,152	700	(2,985)	700	700	21,594	700
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	<b>9,715,461</b>	<b>10,266,817</b>	<b>10,122,902</b>	<b>10,493,695</b>	<b>10,850,330</b>	<b>11,067,418</b>	<b>11,429,675</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS.....</b>	<b>273,606</b>	<b>(332,942)</b>	<b>(445,818)</b>	<b>67,262</b>	<b>1,873</b>	<b>13,793</b>	<b>202,471</b>

**DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Superannuation	668,754	498,739	492,282	440,112	447,965	455,844	464,188
Interest	123,507	124,785	108,293	115,537	121,954	131,077	148,407
Appropriations for:							
Outputs	5,872,659	7,431,182	7,446,269	7,783,390	7,995,718	8,226,563	8,425,393
Salaries and allowances	36,023	36,026	37,161	37,300	37,378	37,344	37,344
Community Service Obligations							
Dampier Port Authority	-	-	-	520	520	520	520
Electricity Corporation	28,742	32,131	31,669	31,243	32,078	33,024	34,051
Forest Products Commission	-	500	500	1,570	1,300	1,070	1,070
Gold Corporation	245	-	-	-	-	-	-
Water Corporation of Western Australia	225,967	238,781	237,604	257,890	272,204	278,788	294,105
Western Australian Government Railways							
Commission	39,747	49,843	49,843	46,499	50,172	52,454	54,341
Western Australian Land Authority	16,283	23,114	23,190	27,245	19,951	6,665	6,665
Other appropriations <sup>(a)</sup>	1,377,218	744,849	720,716	799,660	802,741	770,489	803,940
<b>GRANTS, SUBSIDIES AND TRANSFERS</b>							
Acts of Grace	35	-	-	-	-	-	-
Albany Port Authority	-	173	173	173	173	173	173
Anzac Day Trust	250	270	270	270	270	270	270
Broome Port Authority	-	52	52	-	-	-	-
First home owners scheme	114,502	130,500	204,000	112,300	122,300	125,200	127,700
Forest Products Commission	-	1,285	1,285	-	-	-	-
Fuel Suppliers Licensing Scheme	21,398	-	-	-	-	-	-
GST administration	97,800	51,200	51,100	55,200	56,500	57,800	59,300
HIH Insurance	-	3,000	200	1,000	600	600	600
Incidentals	1	11	11	11	11	11	11
Inner City Living Rebate Scheme	20	20	20	20	20	20	20
Loan Management Fees	-	1	1	1	1	1	1
Local Government Financial Assistance Grants	89,202	92,773	92,773	96,140	99,534	103,137	103,137
Local Government Road Funding	62,954	65,474	65,474	67,851	70,246	72,789	72,789
Losses on Indemnities Under the Housing Loan							
Guarantee Act	21	190	190	190	185	185	185
Midland Redevelopment Authority	350	300	300	250	200	-	-
National rail network funding	-	18,000	18,000	-	-	-	-
Non-Government Schools	338,753	341,916	341,916	368,185	400,023	425,633	425,633
On Road Diesel Subsidies	3,200	3,250	4,000	4,090	4,182	4,276	4,372
Pensioner concession assistance	29,521	33,505	33,505	34,354	35,223	36,115	37,029
Provision for unfunded liabilities in the							
Government Insurance Fund	7,731	-	-	-	43	-	-
Public Swimming Pools - Operating Costs							
Subsidy	346	300	300	300	300	300	300
Rail Access Regulator	-	1,200	1,200	776	640	640	640
Rebates to Community Banks	34	-	10	45	45	45	45
Refund of Past Year's Revenue Collections	6,433	5,411	9,100	5,111	5,111	5,111	5,111
Reimbursement of Stamp Duties Under Vehicle							
Fleet Funding Facility	534	850	56	-	-	-	-
Seniors Rebates	20	30	11	-	-	-	-
Stamp Duty Concessions on Farming Properties	108	100	145	150	150	150	150
State Housing Commission - Aboriginal							
Communities Strategic Investment Program	3,000	4,832	4,832	2,788	2,788	2,782	2,782
State Housing Commission - Essential Services							
Maintenance Program	4,050	3,823	4,233	3,763	3,764	3,754	3,754
State Housing Commission - Matching Funds							
and Pensioner Rentals	2,500	3,300	3,300	5,000	10,000	10,000	10,000
State Housing Commission - Subsidies for							
Housing	3,480	3,480	3,480	3,480	3,480	3,480	3,480
Water Corporation	-	400	400	1,000	1,400	-	-
Western Australian Building Management							
Authority - Interest	-	-	-	10,142	8,935	7,742	6,391
Other	17,105	56,735	57,628	7,801	517	2,217	2,217

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>OTHER</b>							
Accommodation expense	69,374	73,439	56,172	-	-	-	-
Dividends written off	18,000	-	-	-	-	-	-
Motor vehicle fleet costs	58,228	-	-	-	-	-	-
Retrospective Commonwealth Mirror Tax liability	-	112,629	112,629	-	-	-	-
Other	27,885	43,534	43,503	41,646	43,954	46,497	48,635
<b>NET ASSETS TRANSFERRED OUT</b>							
Department of Housing and Works	-	-	4,696	-	-	-	-
<b>NET LIABILITIES TRANSFERRED IN</b>							
Department of Justice - Superannuation	102,631	-	-	-	-	-	-
Gas Corporation - Superannuation	10,611	-	-	-	-	-	-
<b>TOTAL</b>	<b>9,479,242</b>	<b>10,231,931</b>	<b>10,262,492</b>	<b>10,363,003</b>	<b>10,652,576</b>	<b>10,902,766</b>	<b>11,184,749</b>

#### DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Taxation</b>							
Stamp duty - insurance	155,881	159,000	179,000	230,500	240,100	249,700	260,300
Stamp duty - mortgages	74,671	78,500	85,500	89,500	94,500	99,500	105,000
Stamp duty - motor vehicles	161,129	170,500	173,000	214,400	222,700	232,200	241,800
Stamp duty - conveyancing and transfers	549,179	518,700	668,584	650,443	693,015	728,907	765,696
Stamp duty - shares and marketable securities	54,394	9,500	8,500	7,500	8,000	8,500	9,000
Stamp duty - other financial and capital transactions	6,125	6,000	6,000	6,000	6,000	6,000	6,000
Stamp duty - rental business	23,360	24,550	24,550	25,532	27,005	28,478	29,951
Stamp duty - other	11,623	15,985	15,984	16,484	17,483	18,482	19,481
Payroll tax	850,785	896,158	896,158	1,006,572	1,065,112	1,127,902	1,193,590
Financial institutions duty	137,997	12,437	15,721	-	-	-	-
Debits tax	99,840	99,102	97,110	97,110	97,110	97,110	8,093
Betting tax	42,708	44,000	44,000	45,500	46,500	48,000	49,000
Land tax	184,675	237,920	225,821	265,701	283,148	302,590	324,025
Metropolitan Region Improvement Tax	36,142	38,961	38,961	40,460	42,957	45,954	49,451
Commonwealth - Mirror taxes	-	34,487	35,086	39,101	41,371	43,779	45,941
<b>Total Taxation</b>	<b>2,388,509</b>	<b>2,345,800</b>	<b>2,513,975</b>	<b>2,734,803</b>	<b>2,885,001</b>	<b>3,037,102</b>	<b>3,107,328</b>
<b>Commonwealth grants</b>							
Goods and Services	2,587,640	2,823,200	2,874,200	2,938,300	2,970,500	3,108,300	3,269,100
Compensation (Companies Regulation)	14,024	14,753	14,753	15,210	15,530	15,840	15,840
Competition Reform Payment	45,453	70,600	71,052	72,600	74,800	76,900	79,100
Debt Redemption Assistance	9,639	3,300	3,300	3,100	3,100	3,100	23,600
First Home Owners Grant Scheme	-	12,400	48,000	-	-	-	-
Franchise Fee Safety Net Revenue (fuel)	43,447	-	-	-	-	-	-
Franchise Fee Safety Net Revenue (liquor)	13,124	-	-	-	-	-	-
Franchise Fee Safety Net Revenue (tobacco)	7,155	-	-	-	-	-	-
Local Government (Financial Assistance Grants)	89,202	92,773	92,773	96,140	99,534	103,137	103,137
Local Government (Road Funding)	62,954	65,474	65,474	67,851	70,246	72,789	72,789
Mirror taxes	-	34,487	35,086	39,101	41,371	43,779	45,941
National Rail Network Funding Grant	-	18,000	18,000	-	-	-	-
Non-government Schools	338,753	341,916	341,916	368,185	400,023	425,633	425,633
Pensioner Concession Assistance	14,378	14,900	14,900	15,500	16,000	16,600	17,200
RFA Forest Industry Structural Adjustment Program (FISAP)	-	15,000	-	10,000	5,000	-	-
Other	1,894	52,126	52,126	441	441	417	417
<b>Total Commonwealth</b>	<b>3,227,663</b>	<b>3,558,929</b>	<b>3,631,580</b>	<b>3,626,428</b>	<b>3,696,545</b>	<b>3,866,495</b>	<b>4,052,757</b>

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<i>Government Enterprises Dividends</i>							
Albany Port Authority	-	-	-	-	321	460	596
Broome Port Authority	-	144	144	101	169	237	237
Bunbury Port Authority	959	2,181	1,472	1,795	2,077	2,393	2,447
Country Housing Authority	-	18	18	18	18	18	18
Dampier Port Authority	35	162	162	180	220	716	716
Electricity Corporation	94,096	102,319	122,567	117,690	118,663	123,275	117,130
Esperance Port Authority	412	1,022	1,835	1,563	1,854	2,155	2,605
Forest Products Commission	1,668	3,784	-	2,481	5,906	8,365	8,347
Fremantle Port Authority	1,032	3,936	4,349	3,734	4,224	4,110	3,855
Gas Corporation	439,743	-	-	-	-	-	-
Geraldton Port Authority	16	207	207	340	309	296	296
Gold Corporation	-	1,648	1,648	2,652	4,121	5,295	5,295
Port Hedland Port Authority	103	1,211	948	1,617	2,385	2,451	2,833
R&I Holdings	2,404	-	-	-	-	-	-
Water Corporation	240,753	285,549	256,897	236,910	280,109	298,493	313,493
Western Australian Government Railways Commission	18,213	-	-	-	-	-	-
Western Australian Land Authority	9,000	6,952	6,952	6,000	13,000	21,500	20,300
Western Australian Treasury Corporation	4,597	12,769	13,769	4,243	5,581	3,191	3,005
<b>Total Dividends</b>	<b>813,031</b>	<b>421,902</b>	<b>410,968</b>	<b>379,324</b>	<b>438,957</b>	<b>472,955</b>	<b>481,173</b>
<i>Income Tax - Tax Equivalent Regime</i>							
Albany Port Authority	211	120	-	-	275	394	510
Broome Port Authority	47	159	118	187	239	292	292
Bunbury Port Authority	1,010	1,221	1,221	1,502	1,743	2,014	2,014
Bunbury Water Board	1,096	747	747	815	838	849	833
Busselton Water Board	-	130	130	130	130	130	130
Dampier Port Authority	171	139	139	154	188	613	613
Electricity Corporation	87,379	85,026	83,269	79,662	79,792	81,412	94,387
Esperance Port Authority	673	1,082	398	706	844	994	1,469
Forest Products Commission	2,063	2,610	403	-	140	563	600
Fremantle Port Authority	6,378	4,360	4,360	4,020	4,354	4,203	4,416
Gas Corporation	130,944	-	-	-	-	-	-
Geraldton Port Authority	589	204	62	175	147	135	135
Port Hedland Port Authority	136	924	700	600	1,400	1,900	2,000
Water Corporation	116,736	122,193	115,611	126,420	146,926	157,127	164,914
Western Australian Land Authority	4,863	3,444	2,859	2,895	6,566	10,828	7,534
Western Australian Treasury Corporation	5,246	3,317	3,317	2,558	2,279	2,146	1,847
<b>Total Income Tax - Tax Equivalent Regime</b>	<b>357,542</b>	<b>225,676</b>	<b>213,334</b>	<b>219,824</b>	<b>245,861</b>	<b>263,600</b>	<b>281,694</b>
<i>Wholesale Sales Tax - Tax Equivalent Regime</i>							
Albany Port Authority	1	-	-	-	-	-	-
Bunbury Port Authority	4	-	-	-	-	-	-
Bunbury Water Board	3	-	-	-	-	-	-
Dampier Port Authority	20	-	-	-	-	-	-
Electricity Corporation	802	-	-	-	-	-	-
Esperance Port Authority	1	-	-	-	-	-	-
Gas Corporation	169	-	-	-	-	-	-
Geraldton Port Authority	3	-	-	-	-	-	-
Insurance Commission of Western Australia	79	-	-	-	-	-	-
Port Hedland Port Authority	3	-	-	-	-	-	-
Subiaco Redevelopment Authority	2	-	-	-	-	-	-
Water Corporation	686	-	105	-	-	-	-
Western Australian Government Railways Commission	3	-	-	-	-	-	-
Western Australian Land Authority	7	-	-	-	-	-	-
<b>Total Wholesale Sales Tax - Tax Equivalent Regime</b>	<b>1,783</b>	<b>-</b>	<b>105</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<i>Local Government Rates Tax Equivalent Regime</i>							
Albany Port Authority	60	-	61	60	60	60	60
Broome Port Authority	4	4	4	4	4	4	4
Bunbury Port Authority	104	109	123	112	116	119	119
Dampier Port Authority	10	12	12	12	12	13	13
Esperance Port Authority	75	75	80	80	80	80	80
Fremantle Port Authority	295	310	310	412	431	453	475
Geraldton Port Authority	114	140	140	140	140	140	140
Port Hedland Port Authority	96	93	164	164	164	164	164

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Electricity Corporation	3,629	2,905	3,005	3,028	3,051	3,075	3,100
Water Corporation	1,600	2,500	1,700	2,500	2,500	2,500	2,563
Western Australian Land Authority	1,114	1,000	929	1,376	1,660	1,401	1,401
<b>Total Local Government Rates Tax Equivalent Regime</b>	<b>7,101</b>	<b>7,148</b>	<b>6,528</b>	<b>7,888</b>	<b>8,218</b>	<b>8,009</b>	<b>8,119</b>
<i>Other Revenue</i>							
Consolidated Fund Revenue Received From Agencies	2,344,197	2,391,311	2,363,770	2,355,605	2,334,416	2,399,148	2,447,938
Capital User Charge	-	680,028	647,311	675,722	698,433	736,715	776,043
Interest	90,079	93,891	78,715	69,979	67,612	54,196	54,194
Loan guarantee fees	12,505	12,275	13,710	15,148	15,480	15,654	15,714
Pension Recoups	37,731	39,804	46,264	46,619	47,206	47,610	48,266
Consolidated Fund (superannuation reimbursement)	-	149,359	149,359	156,818	160,344	164,010	168,930
Motor vehicle fleet - revenue	59,174	-	-	-	-	-	-
Office lease rentals	69,374	73,439	60,868	-	-	-	-
Retrospective Commonwealth Mirror Tax revenue	-	112,629	112,629	-	-	-	-
Other	51,066	21,635	19,233	14,775	14,743	14,379	18,368
<b>Total other revenue</b>	<b>2,664,126</b>	<b>3,574,371</b>	<b>3,491,859</b>	<b>3,334,666</b>	<b>3,338,234</b>	<b>3,431,712</b>	<b>3,529,453</b>
<i>Net assets transferred in</i>							
AlintaGas - residual cash balance from sale	3,721	-	-	-	-	-	-
AlintaGas - cash in support of superannuation liability assumed by the Treasurer	10,611	-	-	-	-	-	-
Subiaco Redevelopment Authority wind-up	-	-	-	-	-	20,894	-
Westrail - compensation for settlement of Westrail Freight employee superannuation transfers	6,067	-	-	-	-	-	-
Other	753	700	700	700	700	700	700
<b>Total net assets transferred in</b>	<b>21,152</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>21,594</b>	<b>700</b>
<b>TOTAL</b>	<b>9,480,907</b>	<b>10,134,526</b>	<b>10,269,049</b>	<b>10,303,633</b>	<b>10,613,516</b>	<b>11,101,467</b>	<b>11,461,224</b>

#### NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
State Fleet revenues.....	54,610	-	-	-
Revenues from the Executive Vehicle Scheme.....	40	35	44	44
GST input credits .....	959	6,830	4,785	800
GST receipts on sales .....	8,608	5,208	6,244	104
Land Tax Liability Enquiry Fee.....	1,404	2,000	2,400	2,520
Other receipts .....	6,451	5,899	483	676
<b>TOTAL.....</b>	<b>72,072</b>	<b>19,972</b>	<b>13,956</b>	<b>4,144</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.



## OFFICE OF THE AUDITOR GENERAL

### PART 3 - DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY

#### DIVISION 10

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 37 Net amount appropriated to purchase outputs.....</b>	7,515	7,560	7,525	<b>7,682</b>	7,862	8,292	8,157
<b>Amount Authorised by Other Statutes - Financial Administration and Audit Act 1985.....</b>	180	145	180	<b>180</b>	180	180	180
Total appropriations provided to purchase outputs.....	7,695	7,705	7,705	<b>7,862</b>	8,042	8,472	8,337
<b>CAPITAL</b>							
<b>Item 130 Capital Contribution .....</b>	434	379	379	<b>29</b>	132	133	52
<b>GRAND TOTAL.....</b>	<b>8,129</b>	<b>8,084</b>	<b>8,084</b>	<b>7,891</b>	<b>8,174</b>	<b>8,605</b>	<b>8,389</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To enable the Auditor General to serve the public interest by communicating to Parliament independent and impartial information regarding public sector accountability and performance.*

#### SIGNIFICANT ISSUES AND TRENDS

##### Government Influences

- Structural changes to the Western Australian Public Service as a result of the Review of the Machinery of Government (MOG) will affect both the number and complexity of audits undertaken as a result of restructuring and amalgamation of agencies. From an audit perspective the amalgamations will pose particular challenges as a result of the different computer systems in place, the different locations of the combined agencies, and 'blurred' lines of accountability and/or responsibility during the initial stages of amalgamations.
- Proposed changes to the *Financial Administration and Audit Act (FAAA) 1985* and the proposed establishment of a separate Audit Act are likely to have a significant impact on the operations of the Office.
- As a result of government and organisational reform, and the ongoing exploration of public-private partnerships, government agencies are continuing to introduce complex contracting arrangements with the private sector to deliver services or acquire assets. Such contracts may involve financing and leasing, sharing of future revenues, transferring of ownership of assets and other complex legal arrangements. These contracts are likely to significantly impact the financial reporting of agencies and the management of associated business risks.
- The introduction of 'whistleblower' legislation (Public Interest Disclosure) will increase the number of queries directed to the Auditor General, and may create a significant increase in the workload associated with the handling of public queries.

## External Influences

- There is greater community expectation on the Auditor General to identify and report any instances where government fails to meet community demands. Community interest is reflected in the continuing flow of enquiries, complaints and requests from Members of Parliament, government agencies and the general public for the Office to investigate a range of performance and accountability issues.
- New applications of information technology continue to require auditors to adapt their skills and processes. Internal and external transactions, workflows and data storage are increasingly being computerised, and more information, which can be used for accountability purposes, is becoming available on websites. Keeping our staff equipped with up to date computers, software and systems is a key factor in meeting this challenge.
- The advent of new standards for reporting financial performance, including the eXtensible Business Reporting Language (XBRL), will provide the Office with both challenges and opportunities over the next couple of years as the potential for these standards is investigated.
- Demand for skilled and experienced professional staff, both in public and private sectors, has created difficulties for the Office retaining current staff and recruiting new staff. High staff turnover in recent years has led to increased recruitment and training costs.

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Performance Auditing .....	11,247	10,348	10,496	10,812			
<b>Total Cost of Outputs .....</b>	11,247	10,348	10,496	10,812	11,103	11,668	11,569
<i>Less Operating revenues .....</i>	3,113	2,829	2,929	2,995	3,054	3,115	3,176
<b>Net Cost of Outputs .....</b>	8,134	7,519	7,567	7,817	8,049	8,553	8,393
Adjustments <sup>(b)</sup> .....	(439)	186	138	45	(7)	(81)	(56)
<b>Appropriations provided to purchase Outputs .....</b>	7,695	7,705	7,705	7,862	8,042	8,472	8,337
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	434	379	379	29	132	133	52
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	8,129	8,084	8,084	7,891	8,174	8,605	8,389

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Honest, accountable and inclusive government.	An informed Parliament on public sector accountability and performance.	Performance Auditing.

### Outcome: An informed Parliament on public sector accountability and performance.

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Agreement in Parliamentary survey that the Office of the Auditor General is effective in achieving its desired outcome of informing Parliament on public sector accountability and performance <sup>(b)</sup> .....	83%	-	83%	85%	
Agreement in Parliamentary survey that reports dealt with matters of significance to Parliament.....	80%	85%	80%	85%	
Agreement in Parliamentary survey of a useful or better performance by the Auditor General in respect to reports and services to Parliament.....	78%	80%	75%	80%	

(a) More details of effectiveness indicators are provided in the annual report.

(b) This effectiveness indicator has been included in the Budget Papers for the first time, as a result there is no 2001-02 Budget figure. A new question was included in the 2001 survey which sought direct feedback from Members of Parliament on how effective they believed the Office was in achieving its stated Outcome. This question replaces a similar one which only indirectly addressed the Outcome.

### Output 1: Performance Auditing

The Auditor General is responsible for undertaking the external audit of the Western Australian public sector. This is done through audits of controls, financial statements and performance indicators, examinations of efficiency and effectiveness and the tabling of reports to Parliament.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	11,247	10,348	10,496	10,812	
Less Operating Revenue <sup>(b)</sup> .....	3,113	2,829	2,929	2,995	
Net Cost of Output .....	8,134	7,519	7,567	7,817	
Adjustments <sup>(c)</sup> .....	(439)	186	138	45	
<b>Appropriation for purchase of Output 1 .....</b>	<b>7,695</b>	<b>7,705</b>	<b>7,705</b>	<b>7,862</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Matters of significance reported in Parliament (These are incorporated in approximately 10 reports each year).....	101	100	120	100	It is expected that 12 reports will be tabled for 2001-02, compared to the more normal 10 during 2002-03.
Audits - Major.....	50	50	50	50	
Audits – Other <sup>(a)</sup> .....	228	220	224	215	
<b>Quality</b>					
Agreement in Parliamentary survey that the matters of significance reported clearly communicate issues .....	69%	85%	77%	80%	
Audit opinions consistent with standards.....	100%	100%	100%	100%	
<b>Timeliness</b>					
Agreement in Parliamentary survey that the matters of significance reported are timely ...	67%	70%	68%	75%	
Percentage of audit opinions issued within statutory deadlines .....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost per matter of significance.....	\$38,418	\$36,220	\$30,613	\$38,211	
Average cost per major audit.....	\$95,768	\$86,095	\$88,691	\$90,039	
Average cost per other audit <sup>(a)</sup> .....	\$11,309	\$11,007	\$10,660	\$11,576	
<b>Full Time Equivalents (FTEs)</b>	97	99	96	99	

(a) Other audits includes both the 'other' and 'smaller' audit categories that were reported separately last year. The 2001-02 Budget figure for 'Average cost per other audit' has been adjusted accordingly.

**Major Achievements For 2001-02**

- Five performance examination reports were tabled during the first half of the financial year. The reports focussed on:
  - stroke management in Western Australia;
  - facilities management of government property and buildings;
  - complaints management in the Western Australian Public Sector;
  - the management of deliberate self-harm in young people; and
  - consortium IT contracting in the Western Australian Public Sector.

It is intended to table a further two reports by June 30, 2002.

- Two public sector performance reports were tabled in Parliament incorporating the results of legislative compliance and financial and management control audits. These reports covered subjects as diverse as: the administration of Warrants of Execution by the Sheriff's Office; internet and network security; the appointment and use of contract staff; and the Perth Convention and Exhibition Centre. It is intended to table a further report by June 30, 2002.
- One report on attest audit results has been tabled in Parliament. The report primarily reported on financial statement and performance indicator audits for departments, statutory authorities and other bodies under the FAAA with June 30 reporting dates. It is planned to table a second report focussing on the Tertiary Education sector (whose agencies have a 31 December reporting date) before June 30, 2002.
- The reports above identify over 100 Matters of Significance covering a wide range of subjects and issues.
- Audited the financial statements, controls and performance indicators of:
  - 48 government departments;
  - 186 statutory authorities and corporate bodies;
  - 38 requests, subsidiary and cemetery audits; and
  - the Treasurer's Annual Statements and the Consolidated Financial Statements for the whole government sector.

- Of the above, the audits of agencies comprising 80% of the State's assets were completed within eight weeks of the receipt of the financial statements and performance indicators. This contributed to providing agencies and Parliament with timely and hence more meaningful reports.
- All opinions were completed within statutory deadlines.
- A new computerised audit methodology, introduced during the previous year, was used for the first time on all audits in the 2002 audit cycle.

### **Major Initiatives For 2002-03**

- Table in Parliament, at least six performance examination reports on matters of significance covering key areas of performance and accountability.
- Table in Parliament at least two public sector performance reports during the year. These reports will contain the results of small performance examinations, control and compliance audits and follow-up of reviews undertaken in previous years.
- Table in Parliament two reports on the results of financial statement and performance indicator audits undertaken during the year. The first volume will focus on those agencies with a June 30 reporting date, while the second volume will include agencies from the Tertiary Education sector which have a December 31 reporting date.
- Audit the financial statements, controls and performance indicators of approximately:
  - 39 government departments (including 23 departments of State);
  - 187 statutory authorities and corporate bodies;
  - 37 requests, subsidiary and cemetery audits; and
  - the Treasurer's Annual Statements and the Consolidated Financial Statements.

(Note: the restructuring of the WA Public Service as a result of the June 2001 recommendations of the Machinery of Government Taskforce will affect the number of government departments and agencies to be audited compared to previous years.)

- Complete the audit of agencies representing 80% of the State's assets, within eight weeks of the signing of the financial statements by the Accountable Officer.
- Complete all opinions within statutory deadlines.

### **CAPITAL WORKS PROGRAM**

The Office's capital works program provides for the ongoing replacement of computers and office equipment, and maintaining network hardware and software at a level appropriate to the technology currently in use in the public sector.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Computer Hardware and Software - Asset Replacement Program.....	1,352	1,352	379	-
<b>NEW WORKS</b>				
Computer Hardware and Software - Asset Replacement Program.....	408	-	-	408
	1,760	1,352	379	408

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
<b>Total Cost of Capital Works Program.....</b>	434	379	379	408	487	463	446
	434	379	379	408	487	463	446
LESS							
Holding Account <sup>(b)</sup> .....	-	-	-	379	355	330	394
<b>Capital Contribution.....</b>	434	379	379	29	132	133	52

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	5,508	5,829	5,560	5,917	6,079	6,399	6,644
Superannuation .....	542	579	579	605	629	664	664
Supplies and services .....	3,593	2,727	2,872	2,790	2,851	2,922	2,948
Accommodation .....	549	645	644	688	737	792	731
Capital User Charge .....	-	39	39	52	60	67	69
Depreciation .....	327	379	379	355	330	394	71
Administration .....	713	150	407	390	402	414	426
Net loss on disposal of non-current assets .....	55	-	-	-	-	-	-
Other expenses .....	31	-	16	15	15	16	16
<b>TOTAL COST OF SERVICES .....</b>	<b>11,318</b>	<b>10,348</b>	<b>10,496</b>	<b>10,812</b>	<b>11,103</b>	<b>11,668</b>	<b>11,569</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	2,998	2,809	2,809	2,975	3,034	3,095	3,156
Other Revenue .....	115	20	120	20	20	20	20
<b>Total Revenues from Ordinary Activities .....</b>	<b>3,113</b>	<b>2,829</b>	<b>2,929</b>	<b>2,995</b>	<b>3,054</b>	<b>3,115</b>	<b>3,176</b>
<b>NET COST OF SERVICES .....</b>	<b>8,205</b>	<b>7,519</b>	<b>7,567</b>	<b>7,817</b>	<b>8,049</b>	<b>8,553</b>	<b>8,393</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	7,224	7,705	7,705	7,862	8,042	8,472	8,337
Liabilities assumed by the Treasurer .....	542	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>7,766</b>	<b>7,705</b>	<b>7,705</b>	<b>7,862</b>	<b>8,042</b>	<b>8,472</b>	<b>8,337</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(439)</b>	<b>186</b>	<b>138</b>	<b>45</b>	<b>(7)</b>	<b>(81)</b>	<b>(56)</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>(439)</b>	<b>186</b>	<b>138</b>	<b>45</b>	<b>(7)</b>	<b>(81)</b>	<b>(56)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 97, 96 and 99 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	156	230	239	325	368	72	37
Receivables.....	757	573	729	721	723	724	726
Amounts receivable for outputs <sup>(a)</sup> .....	-	379	379	355	-	-	-
Prepayments .....	59	-	-	-	-	-	-
Total current assets.....	972	1,182	1,347	1,401	1,091	796	763
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	-	-	330	394	71
Plant, equipment and vehicles.....	580	596	596	663	833	902	1,277
Other.....	41	27	27	13	-	-	-
Total non-current assets.....	621	623	623	676	1,163	1,296	1,348
<b>TOTAL ASSETS</b> .....	1,593	1,805	1,970	2,077	2,254	2,092	2,111
<b>CURRENT LIABILITIES</b>							
Payables.....	137	215	183	183	183	183	183
Provision for employee entitlements.....	423	423	423	423	423	423	423
Accrued Salaries.....	316	23	129	162	214	-	23
Total current liabilities .....	876	661	735	768	820	606	629
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	625	625	625	625	625	625	625
Total non-current liabilities .....	625	625	625	625	625	625	625
<b>TOTAL LIABILITIES</b> .....	1,501	1,286	1,360	1,393	1,445	1,231	1,254
<b>EQUITY</b>							
Contributed Equity .....	-	379	379	408	540	673	725
Accumulated surplus/(deficit).....	92	140	231	276	269	188	132
<b>Total equity</b> .....	92	519	610	684	809	861	857
<b>TOTAL LIABILITIES AND EQUITY</b> .....	1,593	1,805	1,970	2,077	2,254	2,092	2,111

(a) Reflects implementation of accrual appropriations as from 1 July 2001.



**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	6,790	7,326	7,326	7,507	7,712	8,078	8,266
Capital Contribution .....	434	379	379	29	132	133	52
Holding Account .....	-	-	-	379	355	330	394
<b>Net cash provided by government .....</b>	<b>7,224</b>	<b>7,705</b>	<b>7,705</b>	<b>7,915</b>	<b>8,199</b>	<b>8,541</b>	<b>8,712</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(5,990)	(5,939)	(5,564)	(5,884)	(6,027)	(6,613)	(6,621)
Superannuation .....	-	(579)	(579)	(605)	(629)	(664)	(664)
Supplies and services .....	(3,680)	(2,832)	(2,909)	(2,790)	(2,851)	(2,922)	(2,948)
Accommodation .....	(526)	(568)	(671)	(688)	(738)	(792)	(730)
Administration .....	(228)	(135)	(392)	(374)	(386)	(398)	(410)
Capital User Charge.....	-	(39)	(39)	(52)	(60)	(67)	(69)
Goods and Services Tax .....	(438)	(352)	(404)	(390)	(402)	(413)	(414)
Other.....	(30)	-	(16)	(15)	(14)	(16)	(17)
<b>Receipts</b>							
User charges and fees .....	3,122	2,793	2,793	2,959	3,018	3,079	3,140
Goods and Services Tax .....	393	379	418	398	400	412	412
Other.....	154	20	120	20	20	20	20
<b>Net cash from operating activities .....</b>	<b>(7,223)</b>	<b>(7,252)</b>	<b>(7,243)</b>	<b>(7,421)</b>	<b>(7,669)</b>	<b>(8,374)</b>	<b>(8,301)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(349)	(379)	(379)	(408)	(487)	(463)	(446)
<b>Net cash from investing activities .....</b>	<b>(349)</b>	<b>(379)</b>	<b>(379)</b>	<b>(408)</b>	<b>(487)</b>	<b>(463)</b>	<b>(446)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(348)</b>	<b>74</b>	<b>83</b>	<b>86</b>	<b>43</b>	<b>(296)</b>	<b>(35)</b>
Cash assets at the beginning of the reporting period .....	504	156	156	239	325	368	72
<b>Cash assets at the end of the reporting period .....</b>	<b>156</b>	<b>230</b>	<b>239</b>	<b>325</b>	<b>368</b>	<b>72</b>	<b>37</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	7,567	7,817	8,049	8,553	8,393
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(379)	(355)	(330)	(394)	(71)
(Increase)/decrease in salaries and related costs .....	187	(33)	(52)	214	(23)
Increase/(decrease) in accounts receivable .....	(28)	(8)	2	1	2
(Increase)/decrease in accounts payable .....	(46)	-	-	-	-
(Increase)/decrease in prepayments .....	(59)	-	-	-	-
Other accrued expenditure .....	1	-	-	-	-
<b>Net Cash from Operating Activities</b> .....	7,243	7,421	7,669	8,374	8,301

## NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Office:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Audit Fees .....	3,122	2,793	2,793	2,959
GST input credits .....	164	100	139	102
GST receipts on sales .....	229	279	279	296
Other Revenue .....	154	20	120	20
<b>TOTAL</b> .....	3,669	3,192	3,331	3,377

The moneys received and retained are to be applied to the Office's outputs as specified in the Budget Statements.

## WA INDEPENDENT GAS PIPELINES ACCESS REGULATOR

### CAPITAL WORKS PROGRAM

The agency's planned capital works expenditure is primarily for the replacement of office equipment, furniture and information technology equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Office Equipment Replacement - 2001-02 Program .....	8	8	8	-
Office Refurbishment - 2001-02 Program .....	70	70	70	-
Computer Hardware and Software Replacement - 2001-02 Program .....	23	23	23	-
<b>NEW WORKS</b>				
Computer Hardware and Software Replacement - 2002-03 Program .....	23	-	-	23
	124	101	101	23

### CAPITAL CONTRIBUTION

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	7	101	101	23	47	73	55
	7	101	101	23	47	73	55
<b>LESS</b>							
Internal Funds and Balances .....	7	101	101	23	47	73	55
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

## WESTERN AUSTRALIAN TREASURY CORPORATION

### CAPITAL WORKS PROGRAM

The Western Australian Treasury Corporation's capital works program in 2002-03 is \$1.3 million, which will be used to fund upgrades to information technology hardware and software.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Computer Hardware/Software -				
2000-01 Program .....	3,097	3,097	407	-
2001-02 Program .....	387	387	387	-
<b>NEW WORKS</b>				
Computer Hardware/Software -				
2002-03 Program .....	1,254	-	-	1,254
	4,738	3,484	794	1,254

### CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	2,725	4,787	794	1,254	430	450	475
	2,725	4,787	794	1,254	430	450	475
<b>LESS</b>							
Internal Funds and Balances .....	2,725	4,787	794	1,254	430	450	475
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

## OFFICE OF ENERGY

### PART 3 - DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY

#### DIVISION 11

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 38 Net amount appropriated to purchase outputs.....</b>	14,657	15,515	15,359	<b>13,067</b>	13,495	12,268	12,098
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	152	159	159	<b>159</b>	159	159	159
Total appropriations provided to purchase outputs.....	14,809	15,674	15,518	<b>13,226</b>	13,654	12,427	12,257
<b>ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS</b>							
<b>Amount provided for Administered Grants, Subsidies and Other Transfer Payments...</b>	1,555	-	-	-	-	-	-
<b>CAPITAL</b>							
<b>Item 131 Capital Contribution .....</b>	208	247	247	<b>74</b>	47	68	44
<b>GRAND TOTAL.....</b>	<b>16,572</b>	<b>15,921</b>	<b>15,765</b>	<b>13,300</b>	<b>13,701</b>	<b>12,495</b>	<b>12,301</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To promote conditions that enable the energy needs of the Western Australian community to be met efficiently and economically.*

#### SIGNIFICANT ISSUES AND TRENDS

- The Electricity Reform Task Force is to provide, in August 2002, detailed recommendations regarding the design of an electricity market to be established in Western Australia, the extent and phasing of the disaggregation of Western Power, a Western Australian Electricity Code, other regulatory issues and arrangements for full retail contestability in electricity.
- The electricity reform process has as its objective, sustainable lower electricity prices for all customers while maintaining the uniform tariff for residential and small business customers and adequate reliability, security, quality and safety of electricity supply. Consideration is also to be given to encouraging market penetration of sustainable/renewable energy solutions. Western Power is to conduct competitive power procurement for new and additional generating capacity to meet projected demand for the South West Interconnected System.
- The competitive power procurement process for supply of power to Western Power in its larger regional systems is aimed at reducing the cost of generation in those systems and thereby reducing losses made by Western Power in the provision of power under the State's uniform tariff policy.
- Retrospective undergrounding of electricity distribution wires conducted under the State Underground Power Program is delivering increased reliability and security of power supply coupled with improved urban amenity. Round three of that program is to commence in 2002-03.

- Western Power is obliged under law to provide third party access to its transmission and distribution capacity. There are three key electricity access issues:
  - the present access level of 2,000 MegaWatt hour (MWh) per year is to fall to 300MWh per year on 1 January 2003. This will open the market to a wide range of larger commercial and business users. Access is not expected to be available at least until 2005 to open the market to typical householders using less than about 5MWh per year;
  - earlier access to Western Power's wires is being provided for renewable energy. This level is presently 50MWh per year; and
  - private suppliers of electricity need Western Power to offer ancillary services under reasonable terms. These services include stand by generation and energy balancing.
- The potential for tidal energy in the coastal areas of the North West has not yet been exploited. An independent scoping study was released in March 2002 for supply to the town of Derby. Submissions for funding support for a larger scheme have been made to the Federal Government.
- The Sustainable Energy Development Office (SEDO) was established in November 2001 within the Office of Energy and is operating to a strategic plan devised with wide public consultation. SEDO's budget for 2002-03 is \$4.0 million.
- The State Government is developing a sustainability strategy in which sustainable energy is expected to play an expanding role.
- Commonwealth initiatives to support renewable energy impact on the electricity industry in Western Australia. These initiatives include the requirement on electricity retailers to source an increasing component of electricity from renewable sources. Continuing diesel excise on public power station usage are available for 50 percent capital grants to renewable projects, but conditions exclude usage for grid connected schemes.
- The gas industry in Western Australia is now essentially fully in the private sector with gas distributors and retailers licensed under the *Energy Coordination Act 1994*. The State is committed to removal of legal impediments to full retail contestability (FRC) in gas from 1 July 2002, and needs to ensure that the regulatory framework and market arrangements established for this purpose are effective and efficient. The Minister for Energy has convened the Gas Retail Deregulation Project Steering Group from July 2001 to assist in devising and implementing arrangements for gas FRC.
- Opening up of the gas retail market to residential users requires consumer dispute resolution mechanisms, through industry and/or legislation, to be in place.
- Australian jurisdictions, through the Council of Australian Governments, have agreed to an energy policy framework that will guide energy policy decision-making, and established the Ministerial Council on Energy. The latter council has commissioned various tasks through its Standing Committee of Officials and working groups. These tasks include oversight of an independent strategic review of energy market directions being conducted by a four-person expert panel.
- Jurisdictions, through the National Gas Pipeline Advisory Committee, consider and implement amendments to enhance the operation of the Gas Pipelines Access Law and the National Third Party Access Code for Natural Gas Pipelines ("the Code"). The State supports a national review of the Code on completion of approval of the first round of access arrangements in Western Australia.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Additional Funding for Electricity Reform.....	1,000	1,000	250	-

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Energy Policy, Information and Regulatory Services .....	10,592	13,161	11,055	6,407			
<b>Output 2:</b>							
Grant and Community Programs Management .....	7,694	12,053	12,417	9,992			
<b>Total Cost of Outputs .....</b>	<b>18,286</b>	<b>25,214</b>	<b>23,472</b>	<b>16,399</b>	<b>16,673</b>	<b>15,372</b>	<b>15,292</b>
<i>Less Operating revenues .....</i>	<i>3,695</i>	<i>7,622</i>	<i>5,802</i>	<i>3,159</i>	<i>3,163</i>	<i>3,163</i>	<i>3,163</i>
<b>Net Cost of Outputs .....</b>	<b>14,591</b>	<b>17,592</b>	<b>17,670</b>	<b>13,240</b>	<b>13,510</b>	<b>12,209</b>	<b>12,129</b>
Adjustments <sup>(b)</sup> .....	218	(1,918)	(2,152)	(14)	144	218	128
<b>Appropriations provided to purchase Outputs .....</b>	<b>14,809</b>	<b>15,674</b>	<b>15,518</b>	<b>13,226</b>	<b>13,654</b>	<b>12,427</b>	<b>12,257</b>
<b>ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS</b>							
<b>Appropriation for Administered Grants, Subsidies and Transfer Payments .....</b>	<b>1,555</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>208</b>	<b>247</b>	<b>247</b>	<b>74</b>	<b>47</b>	<b>68</b>	<b>44</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>16,572</b>	<b>15,921</b>	<b>15,765</b>	<b>13,300</b>	<b>13,701</b>	<b>12,495</b>	<b>12,301</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Coordinator of Energy and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and outputs.

Government Strategic Objective	Desired Outcome	Outputs
A valued and protected environment	The Western Australian community and energy users benefit from Government's energy policy, regulatory framework and grants programs.	Energy policy, information and regulatory services
		Grant and community programs management

**Outcome: The Western Australian community and energy users benefit from Government's energy policy, regulatory framework and grants programs.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Minister for Energy's assessment of the extent that the delivery of energy policy, information and regulatory services contributes to the achievement of the outcome (1=not a significant extent, 5=a very significant extent) .....	n/a	3	3	3	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Energy Policy, Information and Regulatory Services**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	10,592	13,161	11,055	6,407	Reassignment of the Technical and Safety Division (TSD) to the Department of Consumer and Employment Protection (DoCEP) reduces this Office's expenditure. Reassignment of TSD to DoCEP reduces revenues attributable to regulatory activity in the Office.
Less Operating Revenue <sup>(b)</sup> .....	2,493	1,922	1,902	159	
Net Cost of Output .....	8,099	11,239	9,153	6,248	
Adjustments <sup>(c)</sup> .....	218	(556)	(1,152)	(14)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>8,317</b>	<b>10,683</b>	<b>8,001</b>	<b>6,234</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.



**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Energy policy implementation projects .....	14	21	20	25	
Regulatory actions (approvals, authorisations, inspections, licences, court/disciplinary proceedings) .....	33,500	34,300	33,000	8	Reassignment of TSD to DoCEP reduces the regulatory activity of this Office.
Incidents of policy and other advice to the Minister for Energy and Government .....	1,156	1,220	1,200	1,200	
Incidents of industry and community information provision .....	10,000	12,000	12,500	12,000	
<b>Quality</b>					
Minister for Energy's satisfaction with policy implementation projects.....	n/a	75%	75%	75%	
Minister for Energy's satisfaction with policy and other advice provided.....	n/a	75%	75%	75%	
Industry and community satisfaction with information provided .....	98%	75%	75%	75%	
<b>Timeliness</b>					
Minister for Energy's satisfaction with timeliness of energy policy implementation projects .....	n/a	75%	75%	75%	
Regulatory actions completed where required within statutory timeframes .....	100%	95%	95%	95%	
Policy and other advice provided to the Minister for Energy within requested timeframes .....	n/a	90%	90%	90%	
Industry and community satisfaction with timeliness of information services and products .....	95%	75%	75%	75%	
<b>Cost (Efficiency)</b>					
Average cost per energy policy implementation projects.....	\$218,000	\$276,700	\$240,000	\$150,446	Some major long-term projects are being finalised in 2002-03, with resultant reduction in funds allocated to them in that year.
Average cost per regulatory action .....	\$100	\$103	\$103	\$5,480	Low cost license processing functions of TSD are being reassigned to DoCEP but Regulatory licensing of commercial energy supply is being retained at OOE.
Average cost per policy and other advice provided to the Minister for Energy and Government .....	\$1,799	\$1,801	\$1,086	\$1,101	
Average cost per incident of industry and community information .....	\$211	\$135	\$123	\$107	
<b>Full Time Equivalents (FTEs)</b>	77	80	75	35	

**Major Achievements For 2001-02**

- The Gas Retail Deregulation Project Steering Group and working groups were convened to consider and propose the business and legislative arrangements that industry and Government are to establish to support full retail contestability in gas. Interim market rules were devised and implemented to support the deregulation from 1 January 2002 of consumers using one terajoule a year or more of natural gas. A considerable number of commercial and business customers have changed supplier or renegotiated contracts at lower prices since that date.
- The Office successfully supported the State's involvement at the national level in the Australia and New Zealand Minerals and Energy Council, the Energy Markets Group, the Gas Policy Forum, the Greenhouse Energy Group, the National Gas Pipelines Advisory Committee and other groups dealing with standards and safety issues.

- The Office assisted the Minister with the establishment of the Ministerial Council on Energy and the four-member expert panel conducting the independent strategic review at the national level of energy market directions. The Office is chairing a working group at the national level dealing with long-term energy supply and security scenarios.
- The Office contributed to the State's submissions to the Gas Pipelines Access Regulator on a number of proposed access arrangements.
- The Mid West Power Procurement Process was finalised with a Power Purchase Agreement signed in August 2001 between Western Power and Statewest Power Pty Ltd. Significant benefits will flow to Western Power (around \$1 million per annum over the life of the agreement).
- In August 2001 the Government established the Electricity Reform Task Force to develop detailed recommendations regarding the design of the electricity market to be established in Western Australia, the extent and phasing of the disaggregation of Western Power, a Western Australian Electricity Code and other regulatory issues and arrangements for full retail contestability. The Coordinator of Energy is the State's representative on the Electricity Reform Task Force. The Office provides a range of technical, executive officer support, funding and administrative services to the Task Force.
- Access levels to Western Power's interconnected wires networks were lowered to 2000 MWh in July 2001. The triennial review of the regime and pricing for access to Western Power's electricity networks was completed for the South West Interconnected Network in January 2002 and for the North West Interconnected Network and the Regional Non-interconnected Networks in March 2002.
- To facilitate private suppliers of electricity generated from renewable sources to supply to contestable customers, the Office, in consultation with stakeholders, progressed with Western Power improved arrangements for energy balancing and part supply. The Regulations were amended as required in December 2001.
- Public power procurement by Western Power is being scrutinised by an Independent Person, Mr Bill Heron, reporting directly to the Minister. The Office provided support to the independent person and advice to the Minister on policy issues.
- In September 2001, the fourth 'Energy in Western Australia Conference', the State's premier energy conference, was organised and conducted by the Office in association with the Australian Institute of Energy.
- The Sustainable Energy Development Office (SEDO) was established in November 2001. Public consultation was conducted to finalise a strategic plan that has been approved by the Minister.
- A new Energy Smart campaign was conducted by SEDO, in partnership with appliance retailers, to raise public awareness of the environmental benefit and the potential for saving money through wiser use of energy. Independent advice on home energy use continued through the Home Energy Line telephone service.
- An Energy Smart Government program has been devised by SEDO for Government's consideration for implementation from 2002-03.
- Policy advice has been provided to support adoption of renewable energy, energy efficiency and appropriate Greenhouse gas abatement measures. The design of a solar heater subsidy package was adopted by the Minister and administered by SEDO within the agreed funding parameters.

### **Major Initiatives For 2002-03**

- The Electricity Reform Task Force is to submit its final recommendations to the Minister for Energy by August 2002. The Office will provide advice and support to implement those recommendations accepted by the Government, including the development and implementation of appropriate legislation to disaggregate Western Power's businesses, establish appropriate market arrangements/rules and implement a Western Australian Electricity Code and appropriate licensing regime.
- Western Power is to call for bids in the first stage of its public power procurement process. The Office will support the oversight of that process by the Independent Person and advise the Minister on policy issues related to the process.

- The Aboriginal and Remote Communities Power Supply Project will be progressed for three remote Indigenous communities in the Kimberley that are piloting this program.
- Completion of negotiations for Power Purchase Agreements for the supply of power to Western Power in Exmouth and assistance to Western Power in implementing contract agreements for Esperance and the Mid West will be undertaken under the auspices of the Regional Power Procurement Steering Committee.
- Formation of a Regional Energy Supply Committee to develop and implement a connection policy for the regional systems of Western Power.
- The further opening of access to Western Power's interconnected wires network to sites taking more than 300MWh average load per annum will occur on 1 January 2003. The design of systems and regulatory arrangements to support that increment in contestable customers will be developed in consultation with stakeholders.
- Support will be provided for the State's involvement with other participating jurisdictions on energy matters needing to be addressed at a national level. Policy advice will be provided on the priority tasks of the Ministerial Council on Energy and on the independent strategic review of energy market directions being overseen by that Council.
- Advice will be provided on the gas pipeline access arrangements submitted under the Code in Western Australia. The Office will also make submissions to the Gas Pipelines Access Regulator in relation to Government policy and other issues concerning the Regulator's draft decisions on access arrangements and the legal challenges on the Regulator's draft decisions.
- The Office will administer the review of the *Gas Pipelines Access (Western Australian) Act 1998* that is to be initiated after 1 November 2002 in accordance with the review provisions of the Act.
- The Gas Retail Deregulation Project will continue with full industry involvement through the steering group and working groups to develop and implement market rules and a regime to deliver full retail contestability in the Western Australian gas market in practical terms as soon as feasible.
- The Office will seek interest from the private sector to build, own and operate gas distribution infrastructure in regional towns of Western Australia not presently serviced by reticulated natural gas or liquid petroleum gas.
- The fifth 'Energy in Western Australia Conference' will be organised by the Office for Perth in February 2003.
- Policy advice will be provided by the Office and SEDO on adoption of renewable energy, energy efficiency and appropriate Greenhouse gas abatement measures, and in particular on:
  - developing the sustainable energy industry in Western Australia;
  - national and State Greenhouse and sustainability strategies; and
  - sustainable energy use by the community, business and government sectors.
- Draft legislation will be developed to enable compatible functions of the Perth International Centre for the Application of Solar Energy to be incorporated into SEDO.
- A whole of government approach to sustainable energy use, including reporting requirements, will be implemented by SEDO as the Energy Smart Government program.

**Outcome: The WA community and energy users benefit from government's energy policy, regulatory framework and grants programs.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Minister for Energy's satisfaction with administration of grant and community programs (1= not satisfied, 5= very satisfied)	n/a	3	3	3	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Grant and community programs management**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	7,694	12,053	12,417	9,992	Reduction is estimated in the scale of grants under Commonwealth programs. Reduction reflects estimated reduced scale of grants under Commonwealth grants programs and therefore reduced funding being provided.
Less Operating Revenue <sup>(b)</sup> .....	1,202	5,700	3,900	3,000	
Net Cost of Output .....	6,492	6,353	8,517	6,992	
Adjustments <sup>(c)</sup> .....	-	(1,362)	(1,000)	-	
<b>Appropriation for purchase of Output 2 .....</b>	<b>6,492</b>	<b>4,991</b>	<b>7,517</b>	<b>6,992</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Transfer payments paid .....	4	3	2	3	
Grants approved .....	148	310	298	300	
Grant applications administered .....	133	275	310	300	
Community program implementations managed .....	8	12	12	12	
<b>Quality</b>					
Satisfaction of the relevant Board with the administration of grants .....	85%	75%	75%	75%	
Satisfaction of key stakeholders with management of community programs.....	81%	75%	75%	75%	
<b>Timeliness</b>					
Average time for processing grant applications	1 week	2 weeks	2 weeks	2 weeks	
<b>Cost (Efficiency)</b>					
Average value per transfer payments/.....	\$1,445,750	\$1,113,333	\$1,670,000	\$1,641,000	Reduction in scale of grants in Commonwealth programs.
Average value per grants .....	\$9,248	\$26,753	\$26,577	\$13,193	
Average cost per grant applications administered .....	\$2,442	\$845	\$2,900	\$2,778	
Average cost per community program managed .....	\$27,243	\$15,583	\$21,500	\$23,167	
<b>Full Time Equivalents (FTEs)</b>	<b>7</b>	<b>10</b>	<b>9</b>	<b>10</b>	

**Major Achievements For 2001-02**

- Round One of the State Underground Power Program, Major Residential Projects, was completed. The Round Two is underway and will see a further 16,000 households converted to underground power, bringing the total number of homes in the metropolitan area serviced by underground power to 30 percent.
- An incentive scheme for promoting the greater use of solar hot water systems, especially gas-boosted systems, was developed and implemented by SEDO.
- Expanded rebate programs for renewable energy Remote Area Power Systems (RAPS) were developed and implemented by SEDO for businesses, households and Indigenous communities in remote areas.

**Major Initiatives For 200--03**

- Local authorities within Western Australia will be invited to participate in Round Three of the State Underground Power Program.
- Rebates will continue to be provided for solar hot water systems. The rebate program will be reviewed by SEDO after a year of operation and will be amended if appropriate.
- With support from the Commonwealth, rebates will be provided through SEDO for installation of renewable energy power supplies to replace diesel electricity generation in homes, businesses and communities outside the major electricity supply grids in this state. An industry development program to support the capabilities of local industry to supply and service these installations will be developed.

**CAPITAL WORKS PROGRAM**

The Office's capital works program, consists of the replacement of computing equipment, office equipment and furniture. In accordance with the Office capital investment plan and depreciation policy, computing equipment are budgeted to be replaced after three years, other office equipment after five years and furniture as required.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Computer Hardware and Software Replacement -				
2000-01 Program .....	175	175	8	-
2001-02 Program .....	247	247	247	-
<b>NEW WORKS</b>				
Computer Hardware and Software Replacement -				
2002-03 Program .....	143	-	-	143
	565	422	255	143

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	314	247	255	143	117	162	140
	314	247	255	143	117	162	140
LESS							
Holding Account <sup>(b)</sup> .....	-	-	-	69	70	94	96
Internal Funds and Balances.....	106	-	8	-	-	-	-
<b>Capital Contribution.....</b>	208	247	247	74	47	68	44

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

**FINANCIAL STATEMENTS****STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	5,057	6,163	5,973	2,489	3,125	2,930	2,920
Superannuation .....	397	699	699	370	385	400	415
Grants and subsidies <sup>(b)</sup> .....	7,358	11,494	9,660	8,881	8,898	8,638	8,638
Supplies and services .....	3,206	5,649	6,025	4,119	3,721	2,836	2,732
Accommodation .....	550	900	900	450	450	450	450
Capital User Charge .....	-	55	55	-	4	23	42
Depreciation .....	154	254	160	90	90	95	95
Net loss on disposal of non-current assets .....	5	-	-	-	-	-	-
Other expenses .....	268	-	-	-	-	-	-
<b>TOTAL COST OF SERVICES .....</b>	<b>16,995</b>	<b>25,214</b>	<b>23,472</b>	<b>16,399</b>	<b>16,673</b>	<b>15,372</b>	<b>15,292</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	218	218	218	120	120	120	120
Regulatory Fees and Fines .....	1,778	1,610	1,610	39	43	43	43
Grants and subsidies .....	1,267	5,720	3,900	3,000	3,000	3,000	3,000
Other Revenue .....	432	74	74	-	-	-	-
<b>Total Revenues from Ordinary Activities .....</b>	<b>3,695</b>	<b>7,622</b>	<b>5,802</b>	<b>3,159</b>	<b>3,163</b>	<b>3,163</b>	<b>3,163</b>
<b>NET COST OF SERVICES .....</b>	<b>13,300</b>	<b>17,592</b>	<b>17,670</b>	<b>13,240</b>	<b>13,510</b>	<b>12,209</b>	<b>12,129</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	14,322	15,674	15,518	13,226	13,654	12,427	12,257
Liabilities assumed by the Treasurer .....	397	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>14,719</b>	<b>15,674</b>	<b>15,518</b>	<b>13,226</b>	<b>13,654</b>	<b>12,427</b>	<b>12,257</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>1,419</b>	<b>(1,918)</b>	<b>(2,152)</b>	<b>(14)</b>	<b>144</b>	<b>218</b>	<b>128</b>
Change in Equity arising from transfer of assets/liabilities .....	-	-	-	223	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>1,419</b>	<b>(1,918)</b>	<b>(2,152)</b>	<b>209</b>	<b>144</b>	<b>218</b>	<b>128</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 84, 84 and 45 respectively.

(b) Refer Details of Controlled Grant and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	2,570	542	377	173	209	106	51
Restricted cash.....	-	274	462	307	285	295	257
Receivables.....	221	232	583	421	421	421	421
Amounts receivable for outputs <sup>(a)</sup> .....	-	355	69	70	94	96	96
Prepayments .....	-	-	30	142	46	122	198
<b>Total current assets</b> .....	<b>2,791</b>	<b>1,403</b>	<b>1,521</b>	<b>1,113</b>	<b>1,055</b>	<b>1,040</b>	<b>1,023</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	156	85	81	140	149
Receivables.....	-	182	-	-	-	-	-
Plant, equipment and vehicles.....	254	247	341	394	421	488	533
<b>Total non-current assets</b> .....	<b>254</b>	<b>429</b>	<b>497</b>	<b>479</b>	<b>502</b>	<b>628</b>	<b>682</b>
<b>TOTAL ASSETS</b> .....	<b>3,045</b>	<b>1,832</b>	<b>2,018</b>	<b>1,592</b>	<b>1,557</b>	<b>1,668</b>	<b>1,705</b>
<b>CURRENT LIABILITIES</b>							
Superannuation .....	-	200	182	182	182	182	182
Payables.....	87	226	638	580	304	179	24
Provision for employee entitlements.....	698	671	671	360	340	380	390
Accrued Salaries.....	128	140	150	50	110	-	10
<b>Total current liabilities</b> .....	<b>913</b>	<b>1,237</b>	<b>1,641</b>	<b>1,172</b>	<b>936</b>	<b>741</b>	<b>606</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	390	540	540	300	310	330	330
<b>Total non-current liabilities</b> .....	<b>390</b>	<b>540</b>	<b>540</b>	<b>300</b>	<b>310</b>	<b>330</b>	<b>330</b>
<b>TOTAL LIABILITIES</b> .....	<b>1,303</b>	<b>1,777</b>	<b>2,181</b>	<b>1,472</b>	<b>1,246</b>	<b>1,071</b>	<b>936</b>
<b>EQUITY</b>							
Contributed Equity .....	-	247	247	321	368	436	480
Accumulated surplus/(deficit).....	1,742	(192)	(410)	(201)	(57)	161	289
<b>Total equity</b> .....	<b>1,742</b>	<b>55</b>	<b>(163)</b>	<b>120</b>	<b>311</b>	<b>597</b>	<b>769</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>3,045</b>	<b>1,832</b>	<b>2,018</b>	<b>1,592</b>	<b>1,557</b>	<b>1,668</b>	<b>1,705</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	14,114	15,319	15,293	13,136	13,564	12,272	12,152
Capital Contribution .....	208	247	247	74	47	68	44
Holding Account .....	-	-	-	69	70	94	96
<b>Net cash provided by government .....</b>	<b>14,322</b>	<b>15,566</b>	<b>15,540</b>	<b>13,279</b>	<b>13,681</b>	<b>12,434</b>	<b>12,292</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(4,987)	(5,900)	(5,886)	(3,140)	(3,075)	(2,980)	(2,900)
Superannuation .....	-	(699)	(699)	(370)	(385)	(400)	(415)
Supplies and services .....	(2,971)	(5,338)	(5,257)	(3,478)	(3,781)	(2,917)	(2,843)
Grants and subsidies .....	(7,358)	(11,476)	(9,660)	(8,881)	(8,898)	(8,638)	(8,638)
Accommodation .....	(537)	(900)	(900)	(450)	(450)	(450)	(450)
Capital User Charge.....	-	(55)	(55)	-	(4)	(23)	(42)
Goods and Services Tax .....	(235)	(280)	(280)	(500)	(500)	(510)	(510)
Other.....	(222)	-	-	-	-	-	-
<b>Receipts</b>							
Regulatory fees and fines.....	1,778	1,586	1,459	39	43	43	43
Goods and Services Tax .....	142	280	280	500	500	510	510
Grants and subsidies .....	1,136	5,700	3,900	3,000	3,000	3,000	3,000
Other.....	290	20	74	-	-	-	-
<b>Net cash from operating activities .....</b>	<b>(12,964)</b>	<b>(17,062)</b>	<b>(17,024)</b>	<b>(13,280)</b>	<b>(13,550)</b>	<b>(12,365)</b>	<b>(12,245)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(149)	(247)	(247)	(143)	(117)	(162)	(140)
<b>Net cash from investing activities .....</b>	<b>(149)</b>	<b>(247)</b>	<b>(247)</b>	<b>(143)</b>	<b>(117)</b>	<b>(162)</b>	<b>(140)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>1,209</b>	<b>(1,743)</b>	<b>(1,731)</b>	<b>(144)</b>	<b>14</b>	<b>(93)</b>	<b>(93)</b>
Cash assets at the beginning of the reporting period .....	1,361	2,559	2,570	839	480	494	401
Net cash transferred to/from other agencies.....	-	-	-	(215)	-	-	-
<b>Cash assets at the end of the reporting period .....</b>	<b>2,570</b>	<b>816</b>	<b>839</b>	<b>480</b>	<b>494</b>	<b>401</b>	<b>308</b>



## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	17,670	13,240	13,510	12,209	12,129
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(160)	(90)	(90)	(95)	(95)
(Increase)/decrease in salaries and related costs .....	(129)	122	(50)	50	(20)
Increase/(decrease) in accounts receivable .....	362	(162)	-	-	-
(Increase)/decrease in accounts payable .....	(551)	58	276	125	155
Increase/(decrease) in prepayments .....	30	112	(96)	76	76
Increase/(decrease) in other liabilities .....	(182)	-	-	-	-
Other accrued expenditure .....	(16)	-	-	-	-
<b>Net Cash from Operating Activities</b> .....	17,024	13,280	13,550	12,365	12,245

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Superannuation .....	394	-	-	-	-	-	-
Supplies and services .....	269	-	52	-	-	-	-
Receipts paid into Consolidated Fund .....	1,555	-	-	-	-	-	-
Transfer of Assets/Liabilities .....	3,544	4,360	3,917	-	-	-	-
<b>TOTAL ADMINISTERED EXPENSES <sup>(a)</sup> ..</b>	5,762	4,360	3,969	-	-	-	-
<b>REVENUES</b>							
Interest .....	72	-	29	30	30	30	30
Other Revenue .....	168	-	23	-	-	-	-
Appropriations .....	1,555	-	-	-	-	-	-
Transfer of Assets/Liabilities .....	8,327	-	-	-	-	-	-
<b>TOTAL ADMINISTERED REVENUES ....</b>	10,122	-	52	30	30	30	30

(a) Further information in the table 'Details of the Administered Transactions Expenses'.

## SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ADMINISTERED CURRENT ASSETS</b>							
Cash.....	709	-	709	739	769	799	829
Receivables.....	22	-	-	-	-	-	-
<b>Total Administered Current Assets .....</b>	<b>731</b>	<b>-</b>	<b>709</b>	<b>739</b>	<b>769</b>	<b>799</b>	<b>829</b>
<b>ADMINISTERED NON-CURRENT ASSETS</b>							
Land and Buildings.....	3,917	-	-	-	-	-	-
<b>Total Administered Non-Current Assets .....</b>	<b>3,917</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL ADMINISTERED ASSETS .....</b>	<b>4,648</b>	<b>-</b>	<b>709</b>	<b>739</b>	<b>769</b>	<b>799</b>	<b>829</b>
<b>ADMINISTERED CURRENT LIABILITIES</b>							
Superannuation .....	-	-	94	94	94	94	94
Payables.....	288	-	-	-	-	-	-
<b>TOTAL ADMINISTERED LIABILITIES..</b>	<b>288</b>	<b>-</b>	<b>94</b>	<b>94</b>	<b>94</b>	<b>94</b>	<b>94</b>

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Superannuation .....	(300)	-	-	-	-	-	-
Supplies and services .....	(290)	(100)	(52)	-	-	-	-
Cash Flow Transfers .....	(5,205)	(631)	-	-	-	-	-
Transfer of Assets/Liabilities .....	4,709	-	-	-	-	-	-
<b>TOTAL ADMINISTERED CASH OUTFLOWS .....</b>	<b>(1,086)</b>	<b>(731)</b>	<b>(52)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Interest .....	72	-	29	30	30	30	30
Goods and Services Tax .....	-	22	23	-	-	-	-
Other .....	168	-	-	-	-	-	-
Appropriations .....	1,555	-	-	-	-	-	-
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	<b>1,795</b>	<b>22</b>	<b>52</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>30</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>709</b>	<b>(709)</b>	<b>-</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>30</b>

**DETAILS OF CONTROLLED GRANTS AND SUBSIDIES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
State's contribution to the Underground Power Project.....	5,823	3,340	3,340	4,813	4,813	4,813	4,813
Financing Efficient Energy Use Program .....	234	728	728	385	385	385	385
Remote Area Power Systems Rebate Scheme (includes State's contribution to Remote Regional Power Generation Program) .....	586	490	410	500	485	-	-
Alternative Energy Development Board Trust Account Grants .....	153	250	320	200	200	200	200
Commonwealth Specific Purpose Renewable Energy Funds - Remote Regional Power Generation Program.....	-	5,251	3,900	2,040	2,475	2,700	2,700
Commonwealth Specific Purpose Renewable Energy Funds – Photo Voltaic Rebate Program .....	519	850	650	233	-	-	-
Solar Hot Water Heater Incentive Scheme .....	-	475	202	600	475	475	475
National Gas Pipelines Advisory Committee - State's contribution .....	43	110	110	110	65	65	65
<b>TOTAL</b>	<b>7,358</b>	<b>11,494</b>	<b>9,660</b>	<b>8,881</b>	<b>8,898</b>	<b>8,638</b>	<b>8,638</b>

**DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>OTHER STATE SERVICES</b>							
Transfer payments to Department of Treasury and Finance on behalf of the Office of Gas Access Regulation .....	1,555	-	-	-	-	-	-
Payments made from residual Gas Corporation funds administered.....	-	-	52	-	-	-	-
Transfer of land asset to Minister for Lands ....	-	3,917	3,917	-	-	-	-
<b>TOTAL</b>	<b>1,555</b>	<b>3,917</b>	<b>3,969</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>TAXATION</b>							
GST receipts from the ATO .....	-	-	23	-	-	-	-
<b>OTHER</b>							
Appropriation to repay Treasurer's Advance on behalf of OffGAR .....	1,555	-	-	-	-	-	-
Interest to Gas Corporation Administered Bank Accounts.....	-	-	29	-	-	-	-
<b>TOTAL</b>	<b>1,555</b>	<b>-</b>	<b>52</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**TRUST ACCOUNT DETAILS****Alternative Energy Development Board Trust Account.**

The Alternative Energy Development Board Trust Account is utilised for the purpose of funding the operations of the Alternative Energy Development Board, including the funding of renewable energy and energy efficiency demonstration and educational projects.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Opening Balance .....	315	319	349	204
Receipts:				
Appropriations.....	250	250	250	250
	565	569	599	454
Payments .....	216	325	395	375
CLOSING BALANCE.....	349	244	204	79

**Commonwealth Funded Initiatives and Programs Trust Account.**

To hold funds provided by the Commonwealth Government for the purpose of providing rebates under various programs undertaken in partnership with the Office of Energy and for the purpose of conducting any other programs that assist the implementation of energy efficiency initiatives throughout Western Australia.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Opening Balance .....	-	673	673	111
Receipts:				
Other .....	1,379	5,700	3,900	3,000
	1,379	6,373	4,573	3,111
Payments .....	706	6,373	4,462	2,883
CLOSING BALANCE.....	673	-	111	228

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Office:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Electrical and gas licensing services.....	1,778	1,563	1,436	-
Contributions towards WA Energy Efficiency Awards .....	44	20	-	-
Gas trading and distribution licenses .....	-	23	23	39
Other .....	467	-	74	-
GST input credits .....	142	280	280	500
Revenues from Commonwealth for Renewable Energy Initiatives.....	915	5,700	3,900	3,000
TOTAL.....	3,346	7,586	5,713	3,539

The moneys received and retained are to be applied to the Office outputs as specified in the Budget Statements.

## PERTH INTERNATIONAL CENTRE FOR APPLICATION OF SOLAR ENERGY

### PART 3 - DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY

#### DIVISION 12

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 39 Net amount appropriated to purchase outputs.....</b>	981	787	840	<b>754</b>	-	-	-
Total appropriations provided to purchase outputs.....	981	787	840	<b>754</b>	-	-	-
<b>CAPITAL</b>							
<b>Item 132 Capital Contribution .....</b>	-	24	24	<b>24</b>	-	-	-
<b>GRAND TOTAL.....</b>	981	811	864	<b>778</b>	-	-	-

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*The Authority's mission is to be the international centre for the promotion, application and transfer of renewable energy in developing countries.*

*Perth International Centre for Application of Solar Energy (CASE) promotes the application of solar energy technology in developing countries in collaboration with the United Nations Industrial Development Organisation (UNIDO), and encourages the development of the solar energy industry within the State and in Australia.*

*The Centre's objectives are:*

- *to be recognised in the international community as a leader in the promotion, application and transfer of renewable energy technology in developing countries;*
- *to facilitate international collaboration to further the application of renewable energy technology;*
- *to advocate and support policy measures which ensure the adoption of renewable energy technology;*
- *to advance the growth of the renewable energy industry through cooperative commercial projects and marketing activities;*
- *to assist in the development and provision of products and systems that incorporate renewable energy and support projects and industry; and*
- *to design, market and deliver education and training programs in the application of appropriate renewable energy.*

**SIGNIFICANT ISSUES AND TRENDS**

- Government has signalled its intention to wind-up the activities of CASE with some of the CASE functions being absorbed into the Sustainable Energy Development Office (SEDO) during 2002-03.
- The Kyoto Protocol and targets established for greenhouse gas abatement will continue to be a significant issue. The alignment of Australia with the position of the USA and the failure to ratify targets will be an ongoing issue within the region and elsewhere.
- The Australian Government Mandatory Renewable Energy Target (MRET) will complete its second year of operation and there will be pressure to increase targets as part of a review of the process.
- The mitigation of greenhouse gas emissions continues to be an important issue for the economy of Western Australia.
- Reduced funding within, and cessation of, a number of Australian Greenhouse Office programs will impact on Australian industry.
- Sustainability is becoming an increasingly important issue. The Western Australian Government is developing a sustainability policy, and there is an increasing focus on sustainability within the International community, multilateral and bilateral funding agencies. This will provide opportunities for the Western Australian environment and sustainable energy industry.
- The Australian Government is developing an export strategy for renewable energy technologies with the first target market at South America.
- The State Government has identified the local renewable energy industry as a potential area of growth.
- The Renewable Remote Power Generation Program (RRPGP), Remote Area Power program and Renewable Energy Water pumping will provide short-term opportunities for increased renewable energy activity within the State and in the short term.
- Increased commercial use of wind power and biomass is likely to occur in Western Australia.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Promotion, development and application of solar energy .....	2,088	1,633	1,853	1,217			
<b>Total Cost of Outputs</b> .....	2,088	1,633	1,853	1,217	-	-	-
<i>Less Operating revenues</i> .....	934	797	881	547	-	-	-
<b>Net Cost of Outputs</b> .....	1,154	836	972	670	-	-	-
Adjustments <sup>(b)</sup> .....	(173)	(49)	(132)	84	-	-	-
<b>Appropriations provided to purchase Outputs</b> .....	981	787	840	754	-	-	-
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup></b> .....	-	24	24	24	-	-	-
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	981	811	864	778	-	-	-

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Managing Director, the Chairperson and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate government strategic objective and the agency level desired outcome and output.

Government Strategic Objective	Desired Outcome	Output
A valued and protected environment	The development of the solar energy industry in Australia and in developing countries	Promotion, development and application of solar energy

**Outcome: The development of the solar energy industry in Australia and in developing countries****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Stakeholder satisfaction with the Centre's achieving its objectives.....	89%	90%	90%	90%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Promotion, development and application of solar energy**

CASE aims to achieve this outcome through the following:

- Assisting developing countries in developing sustainable energy technology.
- Encouraging the development of sustainable energy technologies within Australia.
- Cooperating with the private sector in managing and participating in projects involving sustainable energy technology in developing countries.
- Identifying market opportunities for Australian involvement in international projects.
- Promoting the use of sustainable energy to assist communities in developing countries to improve their economic and industrial development.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	2,088	1,633	1,853	1,217	Reduced project activities in view of winding up action.
Less Operating Revenue <sup>(b)</sup> .....	934	797	881	547	
Net Cost of Output .....	1,154	836	972	670	
Adjustments <sup>(c)</sup> .....	(173)	(49)	(132)	84	
<b>Appropriation for purchase of Output 1 .....</b>	<b>981</b>	<b>787</b>	<b>840</b>	<b>754</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.



**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Energy system projects installed or initiated ...	6	4	4	4	Reduced project activities in view of winding up action.
Hours of professional services rendered .....	2,835	1,955	2,600	1,700	
Industry services information and communication delivered.....	1,505	1,500	1,500	1,000	
<b>Quality</b>					
Energy system projects installed or initiated meeting quality control requirements.....	100%	100%	100%	100%	
Client satisfaction with professional services rendered .....	96%	98%	98%	98%	
Client satisfaction with industry services information and communication delivered....	79%	80%	80%	80%	
<b>Timeliness</b>					
Energy system projects installed or initiated according to project schedule.....	100%	100%	100%	100%	
Professional services rendered within agreed timeframe.....	100%	100%	100%	100%	
Industry services information and communication delivered within agreed timeframe.....	72%	75%	75%	75%	
<b>Cost (Efficiency)</b>					
Average cost per energy system project installed or initiated .....	\$254,814	\$300,100	\$334,900	\$207,800	Smaller Projects
Average cost per hour of professional services rendered .....	\$161	\$166	\$156	\$180	
Average cost per industry services information and communication delivered .....	\$68	\$72	\$72	\$80	
<b>Full Time Equivalents (FTEs)</b>	10	10	10	7	

**Major Achievements For 2001-02****Energy systems projects**

- Completed the supply, installation and commissioning of a Solar Hybrid power system for Mulu National Park, Sarawak, Malaysia.
- Contracted to install a stand-alone solar power system to power a wildlife ranger building on Lakei Island, Malaysia.
- Prepared a final business plan for a non-grid electrification program in South Africa and are awaiting full approval from the South African Government to proceed with the project.
- Obtained funding approval for a project to showcase Australia/Western Australian renewable energy technology and expertise for rural applications in Danang Province, Vietnam. Site identification and system design has commenced.
- Completed the monitoring phase of the Household Biogas Digesters/Activities Implemented Jointly project in Vietnam in association with the Research and Support Centre for Agriculture and Rural Development (RESCARD) to verify greenhouse gas savings.
- In association with RESCARD, prepared a draft proposal to obtain international funding for expansion of the household biogas digester project.
- The Landfill Resource Recovery facility at Makassar, South Sulawesi that had been developed during CASE's earlier activities implemented jointly pilot project, was officially opened.

- Memorandum of Understanding (MOU) was signed between CASE and the Municipality of Bekasi, West Java, which will lead to the development of commercial opportunities for both CASE and the Western Australian renewable energy industry.
- CASE signed MOUs with two Filipino organisations, the Environmental Education Network of the Philippines (EENP) and the Institute of Climate, Energy and Environment (ICEE) for a collaborative partnership on the Technical and General Cooperation for the Development and Implementation of the Renewable Energy Projects in the Philippines.

### **Professional services**

- Completed and submitted to the Provincial Electricity Authority (PEA) the final report for the Feasibility Study on Renewable Energy for Island Electrification in Thailand. In conjunction with this report, CASE and the PEA jointly conducted a stakeholder's seminar.
- Commenced a study on Thai village electrification as a sub-consultant to the PEA. The project will involve an initial pilot at the sites and offer the opportunity for Australian Industry to be involved with Thai counterpart organisations.
- Acting as a subcontractor of Snowy Mountain Engineering Corporation, completed the Technical Assistance on Rural Electrification and Rural Strengthening Project in the Philippines for the Asian Development Bank.
- Signed a Memorandum of Cooperation with the Government of Sarawak in Malaysia to promote the use of renewable energy power systems in off-grid areas. This memorandum has enabled CASE to carry out a survey of remote government buildings in Sarawak for their State Planning Unit (SPU) and Government Department Stakeholders. A proposal has been accepted in principle by the SPU and representatives of the Government Department Stakeholders.
- Supported a study tour to Australia as part of a United Nations Development Program (UNDP) project of technical assistance to the Philippines to improve the awareness of renewable energy technologies and applications and to study government strategies and programs that support the uptake of renewable energy technology in Australia. Numerous site visits to Western Australian businesses were undertaken.
- Supported a study tour to Australia and New Zealand of Indian delegates representing the Non-Conventional Energy Development Agency (NEDA). CASE and NEDA have an MOU for technical cooperation for the development implementation of a rural electrification project in Uttar Pradesh.

### **Industry services**

- Assisted Midland TAFE in preparing a proposal to supply and install a solar/wind/diesel hybrid power system on their campus to be funded under an educational grant program. This system will be used as a training tool for new courses in renewable energy technologies that will be developed. Funding has been granted with the project due to commence in the coming months.
- Continued to provide industry support and responds to various information requests in addition to Board and panel membership.
- CASE continues to represent industry on a number of Boards and Panels, these include:
  - the Electrical Systems Export Council established by Senator Nick Minchin;
  - the Western Australian Government Alternative Energy Development Board;
  - the Australian Indonesian Business Council (WA Branch);
  - the Sustainable Energy Industry Association (SEIA Australia);
  - the Managing Director of CASE was invited to join an advisory committee for the Household Greenhouse Action Consortium of the Australian Greenhouse Office (AGO); and
  - Australian Representative on the International Energy Agency (IEA), Photovoltaic Power Systems task IX, PV deployment in developing countries.

**Major Initiatives For 2002-03**

- The Government's decision to windup CASE may impact on some of these planned initiatives.

**Energy systems**

- Complete the system installation of Australian renewable energy technology for the showcase project in the Central Vietnamese province of Danang. Monitoring will continue late into 2003.
- Secure funding for RESCARD to undertake expansion of the household biogas digester project in Vietnam with installation of at least 1,000 digesters in rural provinces of Vietnam.
- Complete installation and commissioning of solar power system into ranger building at Lakei Island, Malaysia.
- Expand on the outcomes of our existing Indonesian Landfill Resource and Recovery projects by determining the economics of converting landfill gas into a marketable energy product.
- Implement the pilot/study stage of the One Teacher Schools Program the aim of which is to develop a renewable energy system for remote schools in Indonesia to meet their needs.
- Determine the feasibility of Remote Power Generation in Western Australia, using Fuel Cell Electrical Generators powered by bio-methanol with the aim of completing a feasibility study and applying for funding to build and test a demonstration plant.
- Develop other commercial project opportunities in association with Western Australian industry.

**Professional services**

- Complete the survey of remote government buildings in Sarawak and report findings to the State Planning Unit and Government Department stakeholders.
- Complete Thai village electrification study and identify opportunities for Western Australian industry to be involved with Thai counterpart organisations.
- Commence Global Environment Facility funded Rural Electrification project in association with the Indian agency NEDA in Uttar Pradesh.
- Initiate the electrification of remote villages in the government awarded franchise area in South Africa.
- Be awarded and successfully implement proposed studies and consultancies developed in 2002-2003.

**Industry services**

- Provide relevant market related information to industry.
- Continue to support the Sustainable Energy Industry Association (SEIA) Western Australia and Associated Taskforces.
- Increase the portfolio of professional services provided to industry.
- Further develop new markets for Western Australian and Australian renewable energy technologies in the Asia Pacific region and the South Africa.
- Increase presentations at selected major industry conferences and exhibitions.
- Assist in developing export and market opportunities for the broader Sustainable Energy Systems Industry.

- Assist investment in the sustainable energy industry through promotion, networking and establishing alliances.
- Continue representation on a number of relevant industry Boards and Panels.

### CAPITAL WORKS PROGRAM

CASE's capital works program provides for the replacement of computers and office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Computer and Office Equipment Replacement 2001-02 Program .....	24	24	24	-
<b>NEW WORKS</b>				
Computer and Office Equipment Replacement 2002-03 Program .....	24	-	-	24
	48	24	24	24

### CAPITAL CONTRIBUTION

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	-	24	24	24	-	-	-
	-	24	24	24	-	-	-
<b>Capital Contribution .....</b>	-	24	24	24	-	-	-

(a) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	587	610	654	431	-	-	-
Superannuation .....	55	56	60	40	-	-	-
Cost of Goods Sold .....	803	634	684	388	-	-	-
Supplies and services .....	143	130	163	138	-	-	-
Accommodation .....	49	60	69	62	-	-	-
Capital User Charge .....	-	19	40	18	-	-	-
Depreciation .....	62	55	55	33	-	-	-
Administration .....	201	69	123	107	-	-	-
Doubtful Debts .....	15	-	-	-	-	-	-
Other expenses .....	153	-	-	-	-	-	-
<b>TOTAL COST OF SERVICES .....</b>	<b>2,068</b>	<b>1,633</b>	<b>1,848</b>	<b>1,217</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	509	758	786	520	-	-	-
Grants and subsidies .....	346	5	34	-	-	-	-
Interest .....	34	20	22	9	-	-	-
Other Revenue .....	45	14	39	18	-	-	-
<b>Total Revenues from Ordinary Activities .....</b>	<b>934</b>	<b>797</b>	<b>881</b>	<b>547</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET COST OF SERVICES .....</b>	<b>1,134</b>	<b>836</b>	<b>967</b>	<b>670</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	882	787	840	754	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>882</b>	<b>787</b>	<b>840</b>	<b>754</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(252)</b>	<b>(49)</b>	<b>(127)</b>	<b>84</b>	<b>-</b>	<b>-</b>	<b>-</b>
Change in Equity arising from transfer of assets/liabilities .....	-	-	-	(74)	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>(252)</b>	<b>(49)</b>	<b>(127)</b>	<b>10</b>	<b>-</b>	<b>-</b>	<b>-</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 10, 10 and 7 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	316	316	399	-	-	-	-
Restricted cash.....	-	95	-	-	-	-	-
Receivables.....	359	298	115	-	-	-	-
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	24	-	-	-	-
Prepayments .....	10	16	-	-	-	-	-
Other.....	2	-	-	-	-	-	-
<b>Total current assets</b> .....	<b>687</b>	<b>725</b>	<b>538</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	60	75	-	-	-	-
Plant, equipment and vehicles.....	64	84	36	-	-	-	-
<b>Total non-current assets</b> .....	<b>64</b>	<b>144</b>	<b>111</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL ASSETS</b> .....	<b>751</b>	<b>869</b>	<b>649</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CURRENT LIABILITIES</b>							
Superannuation.....	6	-	-	-	-	-	-
Payables.....	85	504	220	-	-	-	-
Provision for employee entitlements.....	30	30	98	-	-	-	-
Accrued Salaries.....	26	11	14	-	-	-	-
Other.....	463	73	191	-	-	-	-
<b>Total current liabilities</b> .....	<b>610</b>	<b>618</b>	<b>523</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	24	29	-	-	-	-	-
Other.....	-	-	112	-	-	-	-
<b>Total non-current liabilities</b> .....	<b>24</b>	<b>29</b>	<b>112</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b> .....	<b>634</b>	<b>647</b>	<b>635</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>EQUITY</b>							
Contributed Equity .....	-	24	24	-	-	-	-
Accumulated surplus/(deficit).....	117	198	(10)	-	-	-	-
<b>Total equity</b> .....	<b>117</b>	<b>222</b>	<b>14</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>751</b>	<b>869</b>	<b>649</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	882	727	741	703	-	-	-
Capital Contribution .....	-	24	24	24	-	-	-
Holding Account .....	-	-	-	44	-	-	-
<b>Net cash provided by government .....</b>	<b>882</b>	<b>751</b>	<b>765</b>	<b>771</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(700)	(610)	(637)	(558)	-	-	-
Superannuation .....	(55)	(56)	(60)	(45)	-	-	-
Supplies and services .....	(143)	(130)	(160)	(140)	-	-	-
Accommodation .....	(74)	(60)	(64)	(62)	-	-	-
Administration .....	(62)	(69)	(128)	(107)	-	-	-
Capital User Charge.....	-	(19)	(40)	(18)	-	-	-
Goods and Services Tax .....	(40)	(40)	(30)	(30)	-	-	-
Other.....	(817)	(622)	(432)	(672)	-	-	-
<b>Receipts</b>							
User charges and fees .....	637	809	777	418	-	-	-
Interest.....	34	20	22	9	-	-	-
Goods and Services Tax .....	41	41	20	41	-	-	-
Grants and subsidies .....	346	5	34	-	-	-	-
Other.....	41	4	40	18	-	-	-
<b>Net cash from operating activities .....</b>	<b>(792)</b>	<b>(727)</b>	<b>(658)</b>	<b>(1,146)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(11)	(24)	(24)	(24)	-	-	-
<b>Net cash from investing activities .....</b>	<b>(11)</b>	<b>(24)</b>	<b>(24)</b>	<b>(24)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>79</b>	<b>-</b>	<b>83</b>	<b>(399)</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash assets at the beginning of the reporting period .....	237	411	316	399	-	-	-
<b>Cash assets at the end of the reporting period .....</b>	<b>316</b>	<b>411</b>	<b>399</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**NOTE TO THE CONTROLLED CASH FLOW STATEMENT****Reconciliation of Net Cost of Services to Net Cash from Operating Activities**

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	967	670	-	-	-
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(55)	(33)	-	-	-
(Increase)/decrease in salaries and related costs .....	(26)	112	-	-	-
Increase/(decrease) in accounts receivable .....	(244)	(115)	-	-	-
(Increase)/decrease in accounts payable .....	(135)	220	-	-	-
Increase/(decrease) in prepayments .....	(10)	-	-	-	-
(Increase)/decrease in other liabilities .....	161	305	-	-	-
Other accrued expenditure .....	-	(13)	-	-	-
<b>Net Cash from Operating Activities</b> .....	658	1,146	-	-	-



## WESTERN POWER

### CAPITAL WORKS PROGRAM

Within the limits of available funds, Western Power's Capital Expenditure Program for the period 2002-03 to 2005-06 has been developed recognising the need to maintain quality and reliability of supply, to provide increased capacity to serve existing customers and to pursue new business opportunities that will contribute to future growth. The capital expenditure program, which totals \$444 million, represents a major stimulus for economic growth throughout the state.

Work is progressing on the new Cockburn 1 power station. This project, which is scheduled to be completed before the 2004 summer, will enable Western Power to replace old generating plant at Kwinana Power Station with 240 MW of high efficiency combined cycle gas plant. Other generation expenditures support the achievement of efficiency, reliability and environmental targets.

Transmission expenditure focuses on infrastructure required to ensure the reliability of the network. Significant major works include: a new Pinjar - Cataby - Eneabba 132 kV line designed to meet load growth in the North Country area, and new lines, a terminal and switchyard planned for the Waterloo - Busselton area will provide needed capacity in the South West of the State. Other transmission expenditure provides for the construction of new lines and substations and upgrades and enhancements to existing lines, substations, protection systems and communications facilities throughout the South West Interconnected System.

Expenditure within the Distribution segment of the business similarly focuses on maintaining reliability and quality of supply through ongoing enhancement and upgrading of the system. Meeting customer demand for new facilities is also a key element of the distribution capital works program.

The State Undergrounding Project continues during 2002-03. This project, which involves undergrounding of the existing aerial distribution system in both country and metropolitan areas, is being carried out by Western Power in conjunction with the State and Local Governments.

Western Power remains committed to the use of renewable and sustainable energy technology to address environmental concerns and meet government renewable energy targets. Funds have been provided for the demonstration Integrated Wood Processing Plant at Narrogin.

Within the isolated Regional and Pilbara systems the focus remains on continuity of supply and system reinforcement. Expenditure within the isolated Regional system also allows for the progressive connection of facilities, as they become available through the Regional Power Procurement process.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Customer Service - New Connections, Meters, Alterations - 2001-02 Program .....	93,351	93,351	93,351	-
Customer Service - Undergrounding Project - 2001-02 Program .....	23,299	23,299	23,299	-
Emerging Business 2001-02 Program .....	13,452	13,452	13,452	-
Generation - Other Generation - 2001-02 Program .....	103,006	103,006	103,006	-
Non Interconnected System and Other Works - 2001-02 Program .....	12,328	12,328	12,328	-
Other Works 2001-02 Program .....	28,413	28,413	28,413	-
Transmission - Other Transmission - 2001-02 Program .....	56,788	56,788	56,788	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>NEW WORKS</b>				
Customer Service - New Connections, Meters, Alterations - 2002-03 Program .....	96,502	-	-	96,502
Customer Service - Undergrounding Project - 2002-03 Program .....	19,005	-	-	19,005
Emerging Business 2002-03 Program .....	35,930	-	-	35,930
Generation - Other Generation - 2002-03 Program .....	167,503	-	-	167,503
Non Interconnected System and Other Works - 2002-03 Program .....	12,335	-	-	12,335
Other Works 2002-03 Program .....	26,261	-	-	26,261
Transmission - Other Transmission - 2002-03 Program .....	86,738	-	-	86,738
	774,911	330,637	330,637	444,274

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	270,637	386,000	330,637	444,274	342,581	300,006	285,520
	270,637	386,000	330,637	444,274	342,581	300,006	285,520
LESS							
Borrowings .....	-	10,000	43,796	159,000	15,900	-	-
Internal Funds and Balances .....	270,637	376,000	286,841	285,274	326,681	300,006	285,520
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

## Part 4

### Minister for Agriculture, Forestry and Fisheries; The Mid-West, Wheatbelt and Great Southern

#### SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
225	Agriculture			
	– Purchase of Outputs .....	130,442	130,414	<b>127,082</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	1,178	1,178	<b>1,178</b>
	– Capital Contribution .....	4,250	4,250	—
	Total .....	135,870	135,842	<b>128,260</b>
257	Agriculture Protection Board			
	– Purchase of Outputs .....	2,286	2,286	<b>2,216</b>
	Total .....	2,286	2,286	<b>2,216</b>
266	Meat Industry Authority	...	...	...
267	Perth Market Authority	...	...	...
268	Rural Business Development Corporation			
	– Purchase of Outputs .....	160	159	<b>158</b>
	Total .....	160	159	<b>158</b>
277	Fisheries			
	– Purchase of Outputs .....	21,358	21,200	<b>21,044</b>
	– Capital Contribution .....	4,769	4,769	<b>2,951</b>
	Total .....	26,127	25,969	<b>23,995</b>

**Part 4****Minister for Agriculture, Forestry and Fisheries; The Mid-West, Wheatbelt and Great Southern — *continued*****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
301	Forest Products Commission	...	...	...
302	Mid West Development Commission			
	– Purchase of Outputs .....	1,481	1,480	<b>1,306</b>
	– Capital Contribution .....	30	30	<b>30</b>
	Total .....	1,511	1,510	<b>1,336</b>
317	Wheatbelt Development Commission			
	– Purchase of Outputs .....	1,249	1,221	<b>1,278</b>
	– Capital Contribution .....	45	45	<b>19</b>
	Total .....	1,294	1,266	<b>1,297</b>
328	Great Southern Development Commission			
	– Purchase of Outputs .....	1,657	1,653	<b>1,592</b>
	– Capital Contribution .....	30	30	<b>20</b>
	Total .....	1,687	1,683	<b>1,612</b>
	<b>GRAND TOTAL</b>			
	– Purchase of Outputs .....	158,633	158,413	<b>154,676</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	1,178	1,178	<b>1,178</b>
	– Capital Contribution .....	9,124	9,124	<b>3,020</b>
	Total .....	168,935	168,715	<b>158,874</b>

## AGRICULTURE

### PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MIDWEST, WHEATBELT AND GREAT SOUTHERN

#### DIVISION 13

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 40 Net amount appropriated to purchase outputs.....</b>	150,491	130,292	130,264	<b>126,932</b>	120,964	121,199	123,059
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	150	150	150	<b>150</b>	150	150	150
Total appropriations provided to purchase outputs.....	150,641	130,442	130,414	<b>127,082</b>	121,114	121,349	123,209
<b>ADMINISTERED GRANTS, SUBSIDIES AND OTHER TRANSFER PAYMENTS</b>							
<b>Item 41 Amount provided for Administered Grants, Subsidies and Other Transfer Payments .....</b>	9,934	1,178	1,178	<b>1,178</b>	1,178	1,178	1,178
<b>CAPITAL</b>							
<b>Capital Contribution <sup>(b)</sup> .....</b>	7,484	4,250	4,250	-	-	-	-
<b>GRAND TOTAL.....</b>	168,059	135,870	135,842	<b>128,260</b>	122,292	122,527	124,387

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years. This amount has also been adjusted in relation to the transfer of then majority of the Agriculture Protection Board appropriation to the Department of Agriculture.
- (b) From 2002-03 onwards the State Government contribution towards the Capital Works Program is sourced from the holding account (see page 25). Holding account contributions within the forward estimates includes \$4.25 million in 2002-03 for replacement of equipment and regional accommodation and \$15.98 million over 2004-05 to 2005-06 towards either the redevelopment of the South Perth Headquarters or transfer of the associated functions to a new site.

#### MISSION

*The Department of Agriculture will accelerate the success of agriculture, food and fibre industries through innovations in production, distribution, processing, marketing, biosecurity and the stewardship of our natural resources.*

#### SIGNIFICANT ISSUES AND TRENDS

##### Industry and market development

- Agriculture is a significant contributor to Gross State Product (GSP). In 2000-01, the Agriculture and fisheries industry produced \$5.1 billion worth of product. If the direct flow-on effects to other sectors such as manufacturing, retail trade, food service, finance and insurance are included, then the agriculture and fisheries industry contributed approximately \$6.5 billion to GSP (9%).
- Of all the crop varieties grown in Western Australia, 80% are varieties developed by the Research and Development (R&D) activities of the Department.
- Since 1993-94, agricultural production has increased 51% (\$1.6 billion) and exports of raw agricultural produce has increased 35% (\$1 billion) over the same period.

- The key measure of productivity between States - Total Factor Productivity (TFP) indicates that Western Australia has been a clear leader for the past decade. TFP has increased 33% between the past two decades with Queensland increasing 20%, New South Wales 16% and Victoria at minus 3%.
- The food industry is a major exporter, with approximately 12% of the total value of all Western Australia's exports in 2000-01 being food products.
- Western Australia currently exports approximately 80% of production and represents:
  - 40% of Australia's grain exports;
  - 25% of Australia's wool clip and supplies 10% of the world's apparel wool;
  - 31% of Australia's vegetable exports;
  - 30% of Australia's plum, peach and nectarine exports and more than 60% of Australia's strawberry exports; and
  - 60% of live animal exports.
- Employment in the food and beverage-manufacturing sector represents 20% of Western Australia's total manufacturing employment. It is the second highest employer of all Western Australia's manufacturing industries.
- The level of new insect pests in farming systems has continued to rise and negatively impact on agricultural production. For example, damage to canola crops from diamondback moths in 2000 and 2001 is likely to inhibit further expansion of this crop in the northern agricultural regions in 2002-03.
- Farm performance expressed as rate of return on capital has declined over the past five years, declining from 12.2% per annum for broadacre farmers to a probable negative in 2000-01, however in 2001-02 the rate of return has recovered strongly. As a result, there will be ongoing and increasing competition for access to agricultural resources. Industries and businesses that can provide high returns on capital applied will use land in the future. Change in land use will continue into the future, with profitable industries continuing to grow at the expense of less profitable industries.
- World population growth is stabilising and forward predictions for total food demand are significantly less than previously estimated. However, consumption trends are changing as world economic growth continues. As incomes rise from subsistence levels, consumption behaviour changes from traditional staples to alternatives. For example, in Asia we are seeing a trend away from rice to wheat and an increased consumption of red meat.
- Markets have increasingly become international. The food business is dominated by a few players in the food manufacturing and retailing sector and their focus is on global supply. Supply chain competition is now replacing business competition. Industries that survive will have efficient structures, vertically and horizontally, be tightly coupled to the market and meeting consumer demands for safe, quality, clean and reliable products.
- Industries will compete internationally as supply chains. This will require industries to take on board all elements of production and marketing and put in place processes to ensure all stages of the supply chain operate efficiently. Economies of scale are very large in agriculture and unless the agricultural industries can achieve economies of scale in production through to the market, their competitiveness will decline.
- Environmental awareness and perceptions are having a significant impact on markets. The growth of the organic food sector is one result of this concern. Global warming is a significant driver and will have an ever-increasing impact on agriculture. In addition, issues such as environmental sustainability and animal welfare will also be important. The ability to assure food is safe and clean will be essential.

### **Sustainable rural development**

- Agriculture across the world is changing rapidly and farmers continue to need support to manage these changes. Farmer capacity in strategic learning areas such as farm business development, strategic planning, financial management, supply chain management and sustainable production needs to be strengthened so that farm businesses can be managed in a viable/cost effective and sustainable way.
- Due to increasing diversification, governance arrangements in the rangelands need to include a wider group of land users in addition to traditional pastoralists. Issues of long term planning, range condition indicators, coordinated regulation across the range of land uses and future tenure arrangements will need to be considered.

- Salinity is a major environmental issue facing agriculture and remains a critical area for investment. Over the next five years there will be major public funding from both the State and Commonwealth to manage the impacts of salinity on agriculture, the environment, water supplies and rural infrastructure. The implementation of the Framework for Decision-Making on Investment of Funds on Salinity Management in Western Australia will provide a strategically targeted application of resources to salinity management. The recognition of the lack of management practice options to manage salinity highlights the need for research and has resulted in the formation of a Cooperative Research Centre (CRC) for Plant-based Management of Dryland Salinity.
- Sediment and nutrient export from agricultural land have significant environmental impacts on streams and wetlands. Fertiliser use and surface water management will need incorporation into land management practices.
- Globally there is increased interest in the use of Environmental Management Systems (EMS) for agricultural management. In some cases an EMS may be required for access to specialty markets. A national framework for EMS will be released in July 2002.
- As measurable and agreed targets define sustainable use of natural resources more explicitly, areas where significant land use change is required will be highlighted. Government measures will be needed that appropriately support landscape adjustment to meet emerging scenarios for sustainable land use. For example, systematic assessment of land capability and development of use options compatible with this capability will need greater emphasis.
- Climate change will impact on most aspects of society. The impacts on agricultural production could be severe with higher temperatures and reduced rainfall changing production patterns and land use. Agriculture is responsible for almost 30% of the State's greenhouse gas emissions and new technologies and adoption of efficient practices are leading to some reductions. Agriculture has an important role in carbon sequestration and renewable energy sources. However, should greenhouse policy focus on reducing agricultural emissions, it could be expected that adverse impacts would occur on both production and profitability with the livestock industries appearing most vulnerable.

### **Agriculture protection**

- The threat of incursion of serious plant and animal pests and diseases and weeds will continue as a result of greater population mobility and increased international and interstate trade. Heightened public awareness and strengthened community commitment to biosecurity of the State's biological resources will be essential if the risk of incursions of serious exotic plant and animal pests and diseases and weeds is to be adequately mitigated.
- The significant economic and social impacts of such serious animal diseases as Foot and Mouth Disease (FMD), Bovine Spongiform Encephalopathy (BSE) and Nipah virus will drive greater community expectation that susceptible animal industries and governments will work proactively to ensure that adequate prevention and preparedness measures are in place. Similar community expectations will emerge regarding the protection of natural resources from ingress of weeds, impact of non-native animals and diseases to which native flora and fauna are susceptible.
- Under the international Sanitary and Phytosanitary (SPS) Agreement there will be an ongoing need to scientifically justify both international and domestic import quarantine measures. The generation of rigorous survey data to demonstrate freedom of Western Australia from specific pests, diseases and weeds will be increasingly important in order to gain access for the State's produce to premium international markets.
- Efficient, effective biosecurity risk mitigation will rely on close integration of biosecurity measures at international, national, state and farm levels. Management of biological risks to agriculture, the environment and other community resources will increasingly be managed as a 'biosecurity continuum' including integrated assessment of biosecurity threats, quarantine, surveillance and diagnosis, emergency response, containment and eradication, through to protection of product safety and quality.
- The continued evolution in the diversity of plant and animal industries, products and markets, plus greater interface of agriculture with semi-rural lifestyle properties will drive the need for ongoing adjustment of biosecurity strategies and resource levels. Similar pressures will drive cross-government consideration of ways to improve biosecurity of the natural environment, and the general community.
- Increasing recognition that prevention is more cost-effective than eradication and control of established infestations will continue to drive development of national, state and industry-level prevention strategies, contingency plans for

responding to major pest and disease incursions, and establishment of guidelines for determining cost-sharing for incursion response and eradication programs.

- The application of modern information management, communication, global positioning, remote sensing, auto-detection and identification and tracing technology will be increasingly important to the assurance of product quality and safety, maintenance of animal and plant health and sustenance of the natural environment. All agricultural industries will need to be early adopters of best-practice technology and management if they are to maintain competitiveness in premium markets.
- Modernisation of regulatory mechanisms, including the most appropriate interface of national and State legislation and regulations, and efficient industry and community consultation processes will be essential for the State's biosecurity regulatory system to keep pace with rapid biological, technological, market and community developments. Integration of legislation, more responsive regulatory processes, and adoption of co-regulatory schemes will be essential to the cost-effective regulation for plant and animal health, product integrity and natural resource protection.
- Downward international and domestic trends in community resourcing of traditional agriculture protection services will continue the shift away from operational control activities toward Statewide prevention and preparedness strategies, and programs with either high public good or market failure characteristics. Industry sectors and individual landholders will have to take increased responsibility for either funding or implementing pest and disease control measures where they are in a position to directly capture the benefits of such investment, or to effectively manage the biosecurity risks.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Wages Parity .....	357	724	796	858
Revisions to Service Delivery.....	(2,000)	(4,000)	(4,000)	(4,000)



## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Industry and market development.....	95,642	90,017	89,574	86,515			
<b>Output 2:</b>							
Sustainable rural development.....	62,962	68,184	65,607	59,176			
<b>Output 3:</b>							
Agriculture protection .....	56,467	51,662	51,655	51,114			
<b>Output 4:</b>							
Services provided to Rural Business Development Corporation of Western Australia .....	12,603	23,642	23,642	10,920			
<b>Total Cost of Outputs</b> .....	227,674	233,505	230,478	207,725	188,728	179,990	182,127
<i>Less Operating revenues <sup>(b)</sup></i> .....	83,580	95,024	95,024	78,483	68,164	57,485	57,599
<b>Net Cost of Outputs</b> .....	144,094	138,481	135,454	129,242	120,564	122,505	124,528
Adjustments <sup>(c)</sup> .....	6,547	(8,039)	(5,040)	(2,160)	550	(1,156)	(1,319)
<b>Appropriations provided to purchase Outputs</b> .....	150,641	130,442	130,414	127,082	121,114	121,349	123,209
<b>ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS</b>							
<b>Appropriation for Administered Grants, Subsidies and Transfer Payments</b> .....	9,934	1,178	1,178	1,178	1,178	1,178	1,178
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(d)</sup></b> .....	7,484	4,250	4,250	-	-	-	-
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	168,059	135,870	135,842	128,260	122,292	122,527	124,387

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years. This amount has also been adjusted in relation to the transfer of the majority of the Agriculture Protection Board appropriation to the Department of Agriculture.

(b) Operating revenue for 2000-01 has been adjusted for comparability in relation to the transfer of the majority of Agriculture Protection Board appropriation to the Department of Agriculture.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(d) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General, and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objectives and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcomes	Outputs
<ul style="list-style-type: none"> <li>A Growing and Diversified Economy.</li> </ul>	<ul style="list-style-type: none"> <li>Increased market competitiveness and profitability of agri-industry.</li> </ul>	<ul style="list-style-type: none"> <li>Industry and Market Development.</li> </ul>
<ul style="list-style-type: none"> <li>A Valued and Protected Environment.</li> </ul>	<ul style="list-style-type: none"> <li>Improved ecological sustainable development of agri-industry.</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable rural development.</li> </ul>
<ul style="list-style-type: none"> <li>Strong and Vibrant Regions</li> </ul>	<ul style="list-style-type: none"> <li>Protection of the productive resource base.</li> </ul>	<ul style="list-style-type: none"> <li>Agriculture Protection.</li> </ul>

### Outcome: Increased market competitiveness and profitability of agri-industry

#### 1. Effectiveness Indicator - Total Factor Productivity

Total Factor Productivity (TFP) <sup>(a)</sup> growth in Western Australian broadacre agriculture continues to remain the highest among all Australian States. From 1988-89 to 1999-00, average annual TFP growth is estimated at 5.87% compared to that of 4.34% for Australia as a whole. Actual and projected TFP index values (with the base year of 1987-88=100%) are presented in the table below.

The high rate of productivity improvement is largely attributable to the domination of grain production in the State's agriculture sector. From the early nineteen nineties, the expansion of pulses and oilseeds area and production, and the decline in wool prices have biased the cropping-mix in Western Australian agriculture towards grain (cereals plus pulses and oilseeds) production. Adverse seasons in 2000-01 and 2001-02 are expected to severely impact on TFP.

#### Key Effectiveness Indicator <sup>(b)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Australia .....	122.17	120.6	135	150	Variation is marginal and due to the expected crop loss in 2001-02 seasonal variability.
Western Australia .....	134.93	132.39	165	180	

(a) TFP is defined as the ratio of outputs and inputs quantity indexes. It is calculated using 'Tornqvist indexes' to aggregate diverse groups of outputs and inputs. TFP growth over a period is measured by averaging simple annual percentage changes in TFP indexes. TFP growth provides an indicative measure of improvements brought about by changes in technical efficiency and better production methods in agriculture.

(b) More details of effectiveness indicators are provided in the annual report.

## 2. Effectiveness Indicator – Gross Value of Production

Gross value of production (GVAP) is a good determinant of the health of the agricultural sector. It has been proven by many research studies across the world that the outputs of agricultural sectors are significantly influenced by research and development organisations like the Department of Agriculture. As can be seen from the following table, the GVAP of Western Australia's agricultural sector has progressively risen over the past ten years. Even with the impact of seasonal and price variations, the GVAP has continued to grow strongly. The work of the Department of Agriculture is a significant contributor to this strong growth.

### Key Effectiveness Indicator <sup>(a)</sup>

Year	1994/95	1995/96	1996/97	1997/98	1998/99	1999/00	2000-01	2001-02	2002/03 Target
\$ Million	3,169	3,511	3,801	4,055	4,276	4,734	4,347	5,112	5,200

(a) more details of effectiveness indicators are provided in the annual report.

## 3. Effectiveness Indicator – Uptake of Grain Varieties

The Department of Agriculture, Western Australia is the main provider of new varieties for the dominant export crops grown in Western Australia (eg. wheat, lupins and barley). The market share of department-developed varieties highlights the effectiveness of the breeding programs for Western Australian conditions.

The table below shows that despite a particularly difficult growing season, there has been an overall increase in the market share of department-bred crop varieties. All crops (excluding field peas) show over 80% inclusion of Department of Agriculture lines. In total there has been an increase from 76% in 2000 to 79.5% in 2001.

In terms of hectares planted there has been a general trend of fewer hectares under the pulse and oilseed crops. Despite this the area of Western Australia bred field peas has increased substantially on the 2000 figure. For cereals there has been a general increase in Western Australian lines, led particularly by a 5% increase in wheat. Over 55% of the wheat area planted is to the varieties Carnamah, Westonia and Calingiri (all released within the last five years).

### Key Effectiveness Indicator <sup>(a)</sup>

Season and variety	% of WA crop area sown to crop varieties developed by Agriculture WA	Season hectares planted	Total area planted to crop varieties developed by Agriculture WA
<b>2000</b>			
Wheat	78.1	4,622,000	3,609,782
Barley	86.6	1,048,000	907,568
Oats	93.8	192,000	180,096
Lupins	99.8	982,000	980,036
Field peas	0.4	89,000	356
Chickpeas	92.9	65,000	60,385
Canola	0.6	564,000	3,384
TOTAL	76%	7,574,000	5,741,607
<b>2001</b>			
Wheat	83.3	4,365,694	3,637,626
Barley	87.9	1,049,084	922,597
Oats	89.8	217,167	194,961
Lupins	90.0	897,523	807,701
Field peas	2.4	64,884	1,540
Chickpeas	95.4	20,532	19,594
Canola	0	408,684	0
TOTAL	79.5%	7,023,568	5,584,019

Source: Co-operative Bulk Handling delivery data.

(a) more details on effectiveness indicators are provided in the annual report.

## Output 1: Industry and market development

Generation, integration and application of knowledge which together with appropriate industry policy increases the international competitiveness and market opportunities for State agriculture, food and fibre industries.

- This output contributes to increased profitability and competitiveness of agri-industry by providing agri-industry with leading edge science and innovation in the following areas:
  - Research and Development of new plant and animal products;
  - Research and Development of new farming techniques and practices;
  - Facilitation of strategic alliances with other countries;

- Encouragement of investment attraction and provision of market intelligence;
- Provision of key information and support for the development of new industries; and
- Development of key industry policy.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	95,642	90,017	89,574	86,515	Major variations relate to reduced funding of Dairy Assistance Package and Departmental saving strategies
Less Operating Revenue <sup>(b)</sup> .....	23,369	21,588	21,588	21,096	
Net Cost of Output .....	72,273	68,429	67,986	65,419	
Adjustments <sup>(c)</sup> .....	8,497	1,076	1,504	(2,094)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>80,770</b>	<b>69,505</b>	<b>69,490</b>	<b>63,325</b>	

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02. This amount has also been adjusted in relation to the transfer of the majority of the Agriculture Protection Board appropriation to the Department of Agriculture.
- (b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge. Operating revenue for 2000-01 has been adjusted for comparability in relation to the transfer of the majority of Agriculture Protection Boards appropriation to the Department of Agriculture.
- (c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity <sup>(a)</sup></b>					
Estimated person hours involved in research and industry development for the grains sector .....	751,000	740,668	746,686	674,012	Combination of productivity increase and a movement of activity towards less intense human activity.
Estimated person hours involved in research and industry development for the horticulture sector .....	291,580	276,318	286,425	258,763	
Estimated person hours involved in research and industry development for the meat, dairy and other animal products sector .....	232,300	214,902	214,045	202,212	
Estimated person hours involved in research and industry development for the wool sector .....	180,540	177,760	179,035	167,841	Combination of productivity increase and a movement of activity towards less intense human activity.
Estimated person hours involved in investment attraction and market intelligence and development.....	59,280	58,713	56,514	53,923	
<b>Quality</b>					
Funding from sources other than State Government .....	\$21 million	\$18 million	\$18 million	\$19 million	
<b>Timeliness</b>					
Percentage of research and industry development milestones achieved within time parameters .....	90%	90%	90%	92%	

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Cost (Efficiency)</b>					
Average hourly cost per person involved in research and industry development for the grains sector.....	\$60.56	\$60.77	\$59.98	\$63.62	General cost increases and specific increases in operational activity in some cases.
Average hourly cost per person involved in research and industry development for the horticulture sector.....	\$58.90	\$61.90	\$59.42	\$63.53	General cost increases and specific increases in operational activity in some cases.
Average hourly cost per person involved in research and industry development for the meat, dairy and other animal products sector	\$80.94	\$62.83	\$62.77	\$64.18	General cost increases and specific increases in operational activity in some cases.
Average hourly cost per person involved in research and industry development for the wool sector .....	\$59.07	\$60.77	\$60.04	\$63.71	General cost increases and specific increases in operational activity in some cases.
Average hourly cost per person involved in investment attraction and market development .....	\$59.39	\$61.33	\$63.40	\$65.46	
<b>Full Time Equivalents (FTEs)</b>	750	684	715	696	

- (a) The above measures are focused on inputs due to the previous output based structure proving less effective. As systems develop, output based measures will be implemented.

### Major Achievements For 2001-02

- The Department made significant progress in the development of markets, strategic alliances and investment opportunities, including:
  - The development of Government and private sector strategic alliances in Egypt, Kuwait, UAE, Jordan and Saudi Arabia;
  - Western Australia recorded a record high in livestock exports with the strongest increase to the Middle East;
  - Achieving important changes to the Egyptian import regulations that resulted in an increase in meat exports;
  - The development of new export markets for Western Australia sandalwood, flour, beef, fruit and vegetables in Taiwan as a result of the Focus Taiwan country promotion. The Department was awarded with 2001 Premier's Award in the Economic Development Category for Focus Taiwan;
  - The establishment of the state's first frozen Udon noodle manufacturer, which will have a total investment in excess of \$7 Million;
  - Hosting the first Australia/China Dairy Conference with 30 visiting Chinese dairy companies;
  - Conducting investment seminars for over 300 dairy and pig producers in Europe, particularly in the Netherlands, Denmark and the UK, and a seminar in Japan for 40 agricultural producers and food processors to attract farming expertise and capital into Western Australia;
  - Hosting the 9th Australian- Indonesian Council Meeting on Food and Agribusiness cooperation that brought some 130 Indonesian representative from industry and government to Perth. This meeting will be utilised to develop close linkages between Western Australia businesses and Indonesian businesses, particularly to develop export markets in meat and livestock and seed potatoes; and
  - Establishment of the Innovation Desk to foster and support the development of new innovative ideas within the agricultural, food and fibre industry.
- The development of a Biodiesel Initiative has opened up prospects for fast-track development of a rural-based sustainable energy industry in Western Australia. This proposal will now be used as the basis for seeking commercial partners to implement this initiative, and allow the opportunity for significant diversification of the oilseed industry in Western Australia.

- For the first time in Australia, a model has been developed to understand the epidemiology of the canola disease blackleg and to provide growers improved disease management information. The model utilises information generated from across Australia and has received support from international partners such as the European oilseed research institutes (INRA and CETIOM in France, Rothamsted Experimental Station in the United Kingdom and IPG in Poland).
- The signing of an Intellectual Property conditional access agreement with Biorex Health Limited positions Western Australian lupin growers as the preferred suppliers of lupin feedstock to deliver high quality protein isolates to the health industry. This agreement lays the foundation for lupin value adding industry in the state with the opportunity to build a processing plant in Western Australia.
- Major molecular biotechnology breakthroughs include the discovery of the location of the gene controlling pre-harvest sprouting in a molecular genetic marker doubled haploid population in barley. Genes controlling both kernel discolouration and black point in barley have also been identified.
- New acid soil/ aluminium tolerant barley lines have yielded 30-50% higher than Stirling in trial programs over the last two years. A program of transferring the trait to well-adapted Western Australian malting lines is being undertaken and has the potential to add \$10 million to the barley industry each year.
- Five new grain varieties (4 wheats and a field pea) were released in 2001. This included the release of two wheats with herbicide tolerance and developed in partnership with BASF. Two new wheat varieties with excellent yield and disease tolerance were also released, with one likely to have widespread adaptation across Western Australia. The breeding and development projects continue to undertake leading edge research with the incorporation of disease resistance such as Fusarium and Anthracnose into lupin lines, and molecular marker pre-screening of donor plants prior to doubled haploid production in wheat and barley.
- The Rite Nitrogen Slide Rule for barley gives greater profit to farmers from the production of barley with the optimal protein level. The slide rule estimates the nitrogen needed by a barley crop to meet target protein specifications for the malting and shochu industries. The slide rule is a collation and interpretation of field data from 10 years of research conducted by the Department of Agriculture.
- Technology for inter-row spraying of crops continues to be developed. Many grain legume crops appear well suited to being grown on wider row spacing, thus allowing the use of different management tools in the inter-row. There has been encouraging local and national interest in the development of this technology, and it is likely to be very compatible with recent advances in precision agriculture and tramline farming.
- Substantial technical input and spatial mapping for the Exceptional Circumstances Assistance Packages was undertaken. Yield predictions based on the STIN model proved invaluable for predicting the impact of the 2001 dry season. Greater rigour in yield analysis was introduced to the case through the removal of climate variability and technology trend from historical yield data ('detrended' yields).
- *Dawmor*, a potato variety developed in Western Australia, is now grown extensively for crisp export due to higher yields and excellent processing and travel quality. Crisp exports now account for around 10,000 tonnes. Western Australia exports 38% of Australia's fresh potatoes exports.
- The Department facilitated the importation of over 60 new grape varieties and clones from the eastern states into Western Australia. It is essential that Western Australian growers have access to the latest and best quality planting material to ensure their international competitiveness.
- Measurement of pasture growth rate and the availability of feed for grazing animals is being developed using satellite based technology. This technology gives the variation in pasture over the paddock, as well as how the amount and growth rate of pasture varies during the season. A prototype system has been trialed by 53 farmers from Badgingarra through to Esperance. The images of pasture growth rate and availability have been delivered to producers via the internet. Further development of the system is being undertaken to improve its accuracy and availability. The system will allow producers to strategically manage stock numbers and wool quality.
- A prototype system has been trialed for monthly measurement of wool quality. The 'measure as you grow' system allows wool producers to tactically control the availability of feed so that the quality of wool can be changed and managed to meet a pre-determined fibre diameter and staple strength. This prototype system demonstrates for the first time the ability of wool producers to cost effectively manage the quality of fibre produced.

- The Western Australia Department of Agriculture has become a core partner in the Australian Sheep Industry Co-operative Research Centre (CRC). Key aims of this CRC are to understand the genetic and physiological relationships that are potentially in conflict in producing both high production of quality wool and high production of quality meat. In addition the CRC will investigate novel techniques for sheep worm control such as using fungus that kills worms on the pasture.
- The Department initially developed the interest of Britain's Marks and Spencer in fine end autumn shorn wool. Two million pounds worth of product (particularly women's knitwear and socks) has so far been produced from Western Australian fine end wool and sold at retail in London.
- In September and March the Wool Service Desk undertakes a Production Forecast Survey of wool producers. This is the most robust survey of its type conducted in Australia. The recent surveys have highlighted the impact of good meat and crop prices relative to wool production as a factor in keeping Merino sheep numbers low. This has resulted in 2001 in the lowest Western Australian wool production for decades. The increasing prices for wool in the last six months has been reflected in the most recent survey of producers who intend to increase Merino sheep numbers and increase wool production.
- Improved pastures based on a new variety of French serradella have led to a revolution in pastures renovation. French serradella is an annual species that can send its roots down to two metres. It is a highly productive plant that can be used as an adjunct to other annuals. Current research using the highly successful soft seeded Cadiz variety has identified some hard seeded lines. Being much easier to harvest and process than the hard seeded Yellow serradellas, establishment costs will be much lower and will lead to wide scale adoption. Seed is being increased for selection in 2003.
- Developing nutritional and management strategies to reduce the level of ammonia gas build-up in ships used in the live cattle trade is a collaborative project between the Department of Agriculture and Murdoch University, with funds from Meat and Livestock Australia (LiveCorp). Reducing ammonia levels on ships means a better environment for animals and stockmen. Preliminary results from the nutritional and management investigations were presented to a Live Export Forum in Fremantle in 2001 with exporters accepting findings that adding gypsum to the sawdust used on ships significantly lowers production of ammonia gas.
- The Department continued to support research into mortalities in the live export trade aimed at ensuring high standards of animal welfare from farm-gate to final destination. In 2001, the death rate for sheep was at the low level of 1.31 per cent, and the rate for cattle was 0.22 per cent.
- The Sustainable Grazing Systems Research Team has demonstrated to livestock producers that kikuyu grass is capable of increasing stocking rate and profitability, while at the same time reducing groundwater recharge when compared to an annual pasture. The team has also collected sufficient data to inform farmers in the higher than 600 mm rainfall zone of Western Australia how to best design tree/pasture systems that meet both their production and sustainability goals.
- The Department of Agriculture has continued to provide information on Genetically Modified (GM) technologies, and respond to public concerns about potential application of these technologies in Western Australia. As part of the commitment to the general public, an information kit on GM technology has been collated to improve the understanding of GM technology and to start a public consultation process. The information kit was disseminated to stakeholders involved in the agricultural industry in Western Australia inviting public comments. In addition, a recent report on the 'International Market trends for Genetically Modified Organisms' was published by the Department of Agriculture, in February 2002. The report analysed the GM global situation and particularly the GM technology in grains from a market perspective and assessed the potential impacts on the Western Australia grains industry and export markets.

#### **Major Initiatives For 2002-03**

- Establish a clear market focus through strategic alliances with agriculture, food and fibre industries. Emphasis will be on helping agriculture, food and fibre industries to better understand their markets and the potential they offer and helping agriculture, food and fibre industries target key markets. For example:
  - Promotion of trade and investment opportunities in the Western Australian pig industry. Several studies have confirmed that Western Australia can become a major pork exporter because of our competitive cost of production, low disease status, good access to Asian markets and a good climate for pig production;

- Expansion of the State's dairy industry. The dairy industry in Western Australia has been through a time of change with pricing structures being deregulated. The opportunities that will result include a shift to more productive farms that will offer milk at world parity prices. There is also rationalisation taking place in the processing sector that will result in new processing facilities being built in the next few years. This will result in a new range of products becoming available for new markets. Increased milk supply is a major issue including the opportunity for additional grain based dairy production. Industry strategies will be developed to double the current size of the industry;
  - Expansion of the agriceuticals industry. The pharmaceutical and nutraceutical products market is valued at \$US 30 billion and is growing at 6% per year. A large number of these products are derived from agricultural produce which combined with the Department's Research and development capacity, provides an opportunity for it to lead the development of this industry in the State. The Department will continue to work with international pharmaceutical companies to identify opportunities in this area;
  - Asian market development by undertaking Focus South Korea to develop strong bilateral business linkages between Western Australia and South Korean businesses to develop trade and investment opportunities; and
  - Middle East market development. Establishment of a Western Australian representative within the West Australian Dubai office. Development of market opportunities for fresh products and processed food through the improvement of logistical facilities and services between Western Australia and the Gulf countries. This is also seen as an opportunity to gain better access to the European market.
- Food Industry Initiative - Implementation of a range of development activities to increase the value and strategic position of the State's food industry. These activities will include investment attraction, facilitation of innovation, ensuring food integrity, trade facilitation, providing market intelligence and developing strategic alliances.
  - Continue to work with Producers, Rural businesses and communities, Local, State and Federal Governments to develop strategies, which will alleviate the negative effects of adverse seasonal conditions. Emphasis will be on:
    - negotiating with the Federal Government to improve the exceptional circumstance funding formula;
    - investigate the feasibility of establishing a multi-peril crop insurance scheme; and
    - increasing support to producers in the areas of whole of farm management, technical information and long range forecasting.
  - Use research, development and extension to enhance the productivity of agriculture, food and fibre industries. Emphasis will be on the:
    - development and evaluation of new varieties - three varieties are planned to be released in 2002-03;
    - participate in the National Wheat Breeding Program with Grains Research Development Corporation (GRDC), Queensland Department of Primary Industry and New South Wales agriculture. This will enable Western Australia to remain at the forefront of wheat breeding to improve yield and quality characteristics;
    - evaluation of alternative dryland dairy production systems;
    - research and development of new management systems to increase productivity in horticultural exports;
    - evaluation of new technology solutions for use by agriculture, food and fibre industries;
    - development of integrated disease management packages to help producers maximise their control of diseases;
    - utilisation of the latest developments in communication technology to enhance the provision of critical information to producers; and
    - research and development of new techniques for controlling parasites in livestock.

### **Outcome: Improved ecological sustainable development of agri-industry**

A recent survey of farmers by Market Equity found that the most common farm practices adopted in the agricultural region are regular monitoring of pasture/vegetation, management of crop rotations to minimise degradation, and preserve or enhance areas of conservation value. Over 70% of farmers surveyed reported to be using these practices.

The survey also found that in the Pastoral region, the most common practices were formal monitoring of vegetation/pasture condition (83%), permanent control methods on stock water supplies (67%) and excluding stock from areas impacted by degradation (66%). In addition, a significant increase in the efforts of pastoralist to preserve or enhance areas of conservation value was noted.

The Department continues to promote the use of farm planning. The following table demonstrates the adoption of farm planning over time. This positive trend suggests that an increasing number of primary producers are planning the use of their natural resources and businesses



**Key Effectiveness Indicator** <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Western Australian farmers who have a farm plan .....	80%	85%	80%	80%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Sustainable rural development**

Generation, integration and application of knowledge which together with appropriate investment, policy and regulation develops the capacity of rural communities and industries to profit from environmentally responsible agriculture.

This output contributes to the ecological sustainable development of agri-industry in a number of ways, but essentially the Department aims to manage the risks to production by preventing the decline in the productive capacity of our natural resources and minimising offsite impacts of agriculture such as stream sedimentation, nutrient contamination and rising water tables.

Sustainable use of our natural resources is inextricably linked to productivity and profitability and therefore has to be part of business and management decisions that are made at the paddock level by farmers every day. Influence is highly dependent on knowledge of, and credible participation in rural networks. The Department through its long established connection with rural people and its fostering of networks such as the Landcare movement is still the best placed agency to do this.

For sustainable land management, farmers must receive holistic sustainable land management and production advice. Increasingly, advice on sustainable land management is being incorporated into farming systems advice and the Department because of its skills and knowledge is uniquely placed to lead this through R&D and farming systems.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	62,962	68,184	65,607	59,176	Variation relates to reduction in adverse season funding and Departmental saving strategies.
Less Operating Revenue <sup>(b)</sup> .....	29,628	33,118	33,118	30,274	
Net Cost of Output .....	33,334	35,066	32,489	28,902	
Adjustments <sup>(c)</sup> .....	6,894	(5,803)	(3,232)	(3,217)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>40,228</b>	<b>29,263</b>	<b>29,257</b>	<b>25,685</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02. This amount has also been adjusted in relation to the transfer of the majority of the Agriculture Protection Board appropriation to the Department of Agriculture.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge. Operating revenue for 2000-01 has been adjusted for comparability in relation to the transfer of the majority of Agriculture Protection Boards appropriation to the Department of Agriculture.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Number of estimated person hours involved in salinity and Natural Resource Management..	387,082	275,162	276,483	242,825	Part of the work relating to salinity and NRM is undertaken as part of the hectares assessed for risks etc. More work is directed towards risk assessment.
Number of estimated person hours involved in rural capacity building programs .....	105,767	80,456	87,879	77,181	Combination of increase in productivity and reduction in activity.
Number of estimated person hours involved in resource protection - land clearing and drainage regulation .....	36,299	34,976	33,867	29,744	
Number of estimated person hours involved in natural resource condition analysis and strategic direction .....	120,474	60,123	61,895	54,360	Combination of increase in productivity and reduction in activity.
Number of estimated person hours involved in rangelands management.....	84,401	74,573	73,573	64,616	Combination of increase in productivity and reduction in activity.
Hectares assessed for risks, options and impacts .....	N/A	2.5 million	2.7 million	2.8 million	
<b>Quality</b>					
Land clearing and drainage assessments involving comprehensive property inspections.....	77%	70%	80%	75%	
Customers who feel that attendance at a Department initiated events improved their understanding of natural resource management issues .....	N/A	N/A	N/A	60%	Extension of NRM issues and concepts is a focus of the SRD Program
The proportion of WA Rangelands monitoring sites showing improvements or stabilisation.	85%	N/A	85%	85%	
<b>Timeliness</b>					
Regulatory assessments (land clearing and drainage) completed within 90-day statutory period.....	99%	98%	99%	98%	
<b>Cost (Efficiency)</b>					
Average hourly cost of persons involved in salinity and Natural Resource Management..	\$50.46	\$68.50	\$68.12	\$67.90	
Average hourly cost of persons involved in rural capacity building programs .....	\$46.41	\$85.50	\$80.03	\$93.65	Programs are becoming more complex and hence more expensive.
Average hourly cost of persons involved in resource protection - land clearing and drainage regulation .....	\$47.31	\$52.50	\$52.18	\$51.51	
Average hourly cost of persons involved in natural resource condition analysis and strategic direction .....	\$50.17	\$64.50	\$62.80	\$63.58	
Average hourly cost of persons involved in rangelands management.....	\$75.38	\$84.50	\$81.72	\$85.40	
Average cost per hectare assessed for risks, options and impacts .....	N/A	\$2.34	\$0.92	\$0.77	
Value of Landcare grants administered .....	\$20.7 million	\$17.0 million	\$17 million	\$14 million	
Value of Adverse Season and Exceptional Circumstances grants administered.....	\$3.7 million	\$6.1 million	\$6.1 million	\$1.0 million	
Value of Farmbis grants administered .....	N/A	\$1.5 million	\$2.5 million	\$7.8 million	
<b>Full Time Equivalents (FTEs)</b>	394	362	355	323	

**Major Achievements For 2001-02**

- Due to the drought conditions of mid 2001, following on from the 2000 drought, the Department coordinated and developed three successful Exceptional Circumstances (EC) funding submissions to the Commonwealth. Nearly \$12.3 million dollars was provided as interest rate subsidies to farmers in 2001-02 as a result of EC declarations.
- To further assist drought affected farmers, direct assistance was provided by the State to farmers under the 'Adverse Season Conditions in the Agricultural Sector' package. Total assistance of \$6.4 million was provided to assist farmers with livestock agistment and transport, livestock feedlots and feed, pasture replanting, soil testing, and water supply and cartage. This includes \$168,000 provided to increase Rural Financial Counsellor support and \$114,000 was also provided for agricultural consultants to help farmers plan for the future.
- Through the Farm Business Development Unit the following Commonwealth funds have been attracted to the farming sector and the department - \$20 million for Farmbis, \$50 million for Exceptional Circumstances funding and \$30 million through the Natural Heritage Trust over three years.
- The Multi-Peril Crop Insurance (MCPI) project commenced in August 2001 with the establishment of a Ministerial Task Force. The Task Force was asked to thoroughly investigate if multi-peril crop insurance could operate on a voluntary and commercially viable basis for Western Australian farmers and investigated a number of alternative methods in its first year. Major achievements to date include completion of a background study into problems faced by MPCPI schemes around the world, and analysis of historical Western Australian wheat data showing traditional MPCPI schemes would not attract insurers in the absence of government intervention. Studies into the practicality of index contract products such as weather derivatives that are already commercially available has commenced.
- In keeping with a focus on economic development, the Department's presence in farm business management has been strengthened through the appointment of several new regional economists. This increases the department's ability to provide regional intelligence on farm business performance and to assist in strategic and tactical planning for farm businesses, regional industry and departmental delivery of services. They also assist in internal Program resource allocation through analysis of the triple bottom line benefits and costs of project activities. Their capacity building role includes improving the business management skills of farmers and also helping staff to deliver their research, development and extension in farm business terms.
- An socio-economic atlas was compiled for each shire in the Central Agricultural Region.
- Over 8200 people visited Avondale Discovery Farm which promotes agriculture and sustainable land management practices to the urban community. Additional to this 120 teachers have been educated in landcare and agriculture in partnership with the Department of Education.
- Salinity information kits were developed for schools under the Rural Towns Program.
- An 'Invest for Success' manual was produced in the South west to aid diversification, skill development and increase agricultural investment.
- Learning events, management field days and property planning seminars were conducted through the Small Property Planning Project in the Swan Canning area.

**Salinity Management**

- The state-wide approach to managing salinity continued resulting in:
  - commencement of the CRC for Plant-based Management of Dryland Salinity in July 2001;
  - Rapid Catchment Appraisal providing information on salinity risk and management options was completed on 2.7 million hectares;
  - hydrological investigations were done in 23 towns assessing the risks from rising groundwater and options for management;
  - detailed economic studies of the impacts of salinity were done for six rural towns showing that roads were the highest value infrastructure effected;
  - development of an integrated Natural Resource Management (NRM) website (the Environment website for the department) covering issues including salinity, water management, catchment support, the Rural Towns Program and farm forestry and revegetation;
  - development of an extensive set of Farmnotes on salinity management options for land managers;

- development of a set of performance indicators to measure the success of salinity strategies. This includes the evaluation of viable salinity management options through detailed economic and environmental analysis and consideration of social factors;
- Land Monitor data was transferred to State Government agencies for open use in all aspects of land management and infrastructure planning and development; and
- approximately 1000 representative bores have been selected from a possible 6000 for long term monitoring of saline groundwater tables. Additional bores are planned for those farming system zones, which are not adequately represented. The monitoring of groundwater levels is expected to continue for several decades.

### **Environmentally Responsible Agriculture**

- Advances have been made on the development of a framework for Environmentally Responsible Agriculture (ERA) as part of an initiative to improve environmental management of agricultural enterprises. Work has commenced in the development of NRM targets in partnership with Regional NRM groups. This involves developing a process for target setting that ensure good community consultation and a thorough and scientifically rigorous process is applied. In addition, geographic zones have been identified and, in combination with industry environmental impacts, will provide the basis for risk assessment and standard setting. Environmental Management Systems (EMS) are a tool for managers to address environmental impacts of an enterprise or organisation and have the potential for achieving broader environmental outcomes. As part of the framework for ERA a case study was completed that investigated EMS development and adoption with the Margaret River Wine Industry Association.

### **Rangeland management**

- A reassessment of rangeland monitoring sites has progressed. At the regional level, the Kimberley has shown slight improvement. In the Southern Rangelands there is widespread improvement for many of the vegetation attributes recorded.
- Commenced rangeland survey for the western Nullarbor.
- Timely advice was provided to pastoralists in response to dry conditions being experienced in the West Gascoyne including newsletter articles focused on seasonal outlook and drought management, provision of real time Normalised Different Vegetation Index property images and advice conveyed to lessees during lease inspections, training courses and field days focused on the preparedness of lessees to manage a dry season.
- A Total Grazing Management Fieldguide for pastoralists was published which summarises technology specification and supporting management practices developed during the 3 year project.

### **Gascoyne-Murchison Strategy**

- 57 properties participated in a regional financial and production benchmarking initiative.
- Integrated quality and environmental management systems were developed for pilot properties using SQF 1000CM: environmental issues and management plans built into a Quality Assurance system. ISO 14001 systems were developed for two pilot properties.
- Two whole properties and parts of three others were adjusted through the voluntary lease adjustment program.
- Completion of the first climate forecasting research targeted at the Gascoyne Murchison area and provision of an on-line tool for providing forecasts of upcoming north-west cloudband activity.
- The Outback Resource Atlas was launched in early July 2001 which is an IT based land use planning information product which assists in a strategic audit of resources in Southern Rangelands.

### **Land use and soils**

- The agricultural south west of the state has been divided into zones, within each of which the farming system is relatively homogeneous. These zones will be used widely as a context for setting research and extension, economic analysis and grant applications.
- An environmental audit of the South West irrigation area and irrigation practices was completed to form the basis for future best management practice development.

- Completion of the AGMAPS Land Profiler prototype for the Shires of Waroona, Harvey and Dardanup to improve the extension of land resource and capability information.
- Nutrient management research was conducted to assess new technologies for South West farming systems plus ensure compliance with Alkloam release and use.
- Soil landscape mapping was completed for the agricultural areas.

#### ***Major Initiatives For 2002-03***

- Under current and proposed EC declarations it is expected that \$8.0 million in interest subsidies will be paid to farmers during 2002-03.
- The Department will continue to support the MCPI Task Force to investigate proposals for a commercially viable product for Western Australia grain producers. The Task Force will extend its investigation into insurance linkages with index contracts that may offer possibilities for enhanced peril cover at commercially viable rates for farmers.
- A research project will investigate the rural productivity gains from agriculture taking into account both economic and environmental benefits. Also farming systems models that aid priority setting for research will be updated to include environmental impacts of agriculture.
- An online Graduate Certificate course in Regional Agricultural Development Planning will be provided through the Institute for Regional Development at the University of Western Australia.

#### **Salinity management**

- Completion of further research projects under the CRC for Plant-based Management of Dryland Salinity.
- Development of viable salinity management options especially those for the productive use of saltland.
- Completion of hydrological investigations of another nine rural towns.
- Completion of the Rapid Catchment Analysis process over 5 million hectares.
- Development of a regionally-based extension strategy for salinity.
- Targeted groundwater monitoring.
- Implementation of the state's investment framework to provide a strategic analysis of the state's investment priorities in salinity.
- Initiation of catchment demonstrations and engineering evaluations.

#### **Rangeland management**

- Undertake R&D into production and resource impact of more intensive grazing production systems including monitoring systems to aid decision-making by managers and government.
- Undertake an integrated land use planning project for the Lower Gascoyne sub-catchment which includes both economic development and land use planning.
- Review the predictive capability of at least nine seasonal forecasting systems for the Gascoyne-Murchison area and develop better tools for extension of seasonal forecasts.

## Land Use and Soils

- Development of the AGMAPS Land Profiler for a minimum of 5 other regions.
- In the South West region best practice land management (BMP) technical information will be drafted or published for flood irrigation, AGMAPS South West Irrigation, fertiliser use on the Scott River plain, horticulture in the Myalup Horticulture Precinct and land management for dairy farming systems.
- The Warren-Blackwood diversification project will commence in cooperation with local government and other state departments.
- Sustainability report cards will be developed for South West farming systems.
- Outstanding soil landscape surveys will be published.
- Attribution of the land resource information database will continue.

## Outcome: Protection of the productive resource base

Key output areas are acting to protect the productive resource base of Western Australian agriculture. Areas include activities that prevent or ensure early detection of incursions by exotic pests, diseases and other biological and chemical threats.

A certain frequency of incursions is inevitable, to which the response is to remove or minimise the risk of spread or damage. Removal of properties from quarantine signifies the effective local eradication or management of a pest or chemical threat. Aggregate statistics appear in the table below.

Identifications of notifiable animal diseases decreased in 2000-01. For pest interceptions by interstate and international barrier quarantine, sampling indicates successful exclusion of insect pests, plant diseases and weeds. For quarantine releases, footrot eradication and chemical residue data was included to demonstrate effectiveness.

### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Identifications of notifiable animal diseases ....	93	90	85	80	
Interceptions of significant pests .....	26	N/A	110	120	
Interceptions of significant diseases .....	0	N/A	2	5	
Interceptions of significant weeds .....	133	N/A	180	200	
Removal of properties from quarantine .....	96	100	95	100	

(a) More details of effectiveness indicators are provided in the annual report.

## Output 3: Agriculture protection

Generation, integration and application of knowledge, policy and regulation to ensure the agriculture and related resources are protected and that safety and quality standards are upheld.

- This output contributes to the protection of our productive resource base through:
  - Maintenance of effective barrier quarantine and protection requirements to minimise the risk of introducing new pests and diseases and to maintain market access;
  - Operation of effective surveillance programs to ensure early detection and diagnosis of incursions, define the status for market access and justify quarantine barriers;
  - Ongoing capability to undertake emergency responses to incursions and outbreaks of high priority animal and plant pests and diseases;
  - Delivery of effective management programs that target specified pests and diseases; and

- Achievement of a high level of awareness of key threats to agricultural industries and an increased participation by industry members in the management of risk.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	56,467	51,662	51,655	51,114	The total cost of output for 2000-01 includes funding for the one-off Locust Eradication Program.
Less Operating Revenue <sup>(b)</sup> .....	17,980	16,676	16,676	16,193	
Net Cost of Output .....	38,487	34,986	34,979	34,921	
Adjustments <sup>(c)</sup> .....	(8,844)	(3,312)	(3,312)	3,151	
<b>Appropriation for purchase of Output 3 .....</b>	<b>29,643</b>	<b>31,674</b>	<b>31,667</b>	<b>38,072</b>	

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02. This amount has also been adjusted in relation to the transfer of the majority of the Agriculture Protection Board appropriation to the Department of Agriculture.
- (b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge. Operating revenue for 2000-01 has been adjusted for comparability in relation to the transfer of the majority of Agriculture Protection Boards appropriation to the Department of Agriculture.
- (c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Diagnostic samples processed (animal and plant disease and plant pest) .....	22,050	24,000	28,954	25,000	
Import freight consignments cleared and export consignments certified .....	73,211	74,600	75,649	76,000	
Passengers subject to quarantine procedure .....	2,250,987	2,296,000	2,139,500	2,150,000	
Properties where Department control/eradication activities are undertaken for animal and plant pest diseases .....	1,917	1,000	1,800	1,850	
Property contacts for animal pests and plant pests and diseases (inspection, advice, audit) .....	31,058	22,000	30,500	31,000	
Property management plans for animal disease .....	385	385	833	810	
<b>Quality</b>					
Infected properties released from animal disease quarantine .....	52%	55%	56%	60%	
Emergency incident responses using a prepared contingency plan .....	100%	100%	100%	100%	
<b>Timeliness</b>					
Customers satisfied with Department's response time to industry problems .....	67%	75%	75%	75%	
<b>Cost (Efficiency)</b>					
Average cost per diagnostic samples processed (animal and plant disease and plant pest) .....	\$294	\$298	\$252	\$280	Same level of infrastructure and costs for less samples processed, hence a marginal increase in cost per sample.
Average cost per freight consignment cleared or certified .....	\$193	\$202	\$187	\$180	General productivity improvements.
Average cost per passenger quarantine checking cost .....	\$2.10	\$2.14	\$2.55	\$2.78	

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Average cost per property contact for Department control/eradication activities for animal pests and plant pests and diseases .....	\$2,371	\$2,892	\$1,604	\$1,550	
Average cost property contact for animal pests and plant pests and diseases (inspection, advice and audit).....	\$544	\$642	\$456	\$452	
Average cost per property management plan for animal disease .....	\$25,193	\$19,467	\$9,559	\$9,320	General productivity improvements.
<b>Full Time Equivalents (FTEs)</b>	560	538	538	534	

### Major Achievements For 2001-02

- In line with the Machinery of Government review recommendations, the majority of Agriculture Protection Board's appropriation was transferred to the Department of Agriculture. This has improved the efficiency and flexibility of agriculture protection services in responding to the diverse biosecurity risks to agriculture, environment and community.
- The Department was awarded the 2001 Premier's Award for Excellence in Public Sector Management for the application of innovative technology and management to the response to the 2000-01 locust outbreak. The Department's emergency management arrangements were again successfully applied to manage the 2001-02 locust outbreak, which necessitated control across 150,000 hectares in seven eastern grainbelt shires.
- The major development phase of the Client and Resource Information System has been completed and the system is being rolled out for application across the Department for all client, property and natural resource based services. This state-of-the-art agricultural emergency information system has been offered at no charge to all departments participating in the Western Australia Land Information System, and to agriculture agencies in all other States/Territories.
- The State joined all other States/Territories, the Commonwealth and all major animal industries in signing the national Deed of Agreement for Cost Sharing of Emergency Animal Diseases. This agreement will determine the procedures, roles and responsibilities of all parties when a response to an emergency animal disease is necessary. Significant financial contributions were made to national eradication programs for red imported fire ants, branched broomrape, Newcastle disease of poultry and black sikatoga of bananas.
- As part of a coordinated national response, improved risk management measures for foot and mouth disease, Bovine Spongiform Encephalopathy (BSE) and other serious exotic animal diseases were implemented. The State Exotic Animal Diseases Emergency Management Plan and associated preparedness measures have been upgraded. Promotion of farm biosecurity measures to producers, and cross-government, industry and media awareness and training exercises have been conducted. Additional specialist staff training has been undertaken, building on the experience gained by six staff who assisted with the United Kingdom's foot and mouth disease outbreak.
- A strong biosecurity partnership has been developed with grain, livestock, horticulture and bee industries under the GrainGuard, StockGuard, HortGuard and BeeGuard initiative. Industry biosecurity plans have been developed for all major agricultural industries.
- The Department continued to cost-effectively deliver international quarantine and export services for the Commonwealth government. Implementation of dramatically expanded Australian Quarantine and Inspection Service measures against foot and mouth disease and other biosecurity risks has almost doubled the number of officers delivering international quarantine services.



- Cabinet has approved drafting of the *Agriculture Management Bill* and the review with industry of all existing regulations completed. Reviews of the *Plant Pests and Diseases (Eradication Funds) Act* and the *Cattle Industry Compensation Act* were completed, including consideration of the establishment of a Johne's disease compensation mechanism for the sheep and goat industries.
- State freedom was maintained for serious pests and diseases and weeds such as tuberculosis, liver fluke, Johne's disease, Queensland fruitfly, codling moth, apple scab, branched broomrape, black sikatoga of bananas and red imported fire ants. National monitoring targets for chemical residues and serious pests and diseases have been met.
- Improved progress against serious weeds was made via the launch of the State Weed Plan, strengthened compliance programs for declared plants with increased focus on absentee landholders, community-based weed management initiatives, contributions made to several national biocontrol programs for serious weeds, and a review of pastoral area declared plants. An expanded skeleton weed eradication program was implemented, with increased weed searching leading to a 21% increase in the number of quarantined properties, and an 89% increase in the infested area. Funding of development of innovative weed auto-detection technology has resulted in a local technological breakthrough with international potential.
- The independent review of the health concerns of former employees of the Agriculture Protection Board involved with weed control programs in the Kimberley during 1975-85 should be completed.
- State regulations and permit requirements were developed to manage the risk posed by those exotic bird species previously regulated under the National Exotic Bird Registration Scheme (NEBRS) until January 2002 by Environment Australia. Operations of the cross-department Committee for the Introduction and Keeping of Animals (CIKA) were revised to provide a more consistent, efficient and technically sound regulatory framework for management of all applications to import non-native animals.
- The centenary of the contribution of the State Barrier Fence to the exclusion of damaging animal pests from the agricultural region was celebrated. A major program was continued in order to exclude and eradicate any incursions of starlings, a bird pest of agricultural, environmental and social significance.
- Rabbit and fox management activities were shifted to baiting risk assessment and approval processes, enabling more resources to be applied to the early detection and control of recent incursions of exotic animal pests. Feral donkey eradication, feral goat management and wild dog control programs continued to deliver significant benefits to the pastoral cattle and sheep industries.
- An improved 1080-risk assessment and approval process, private sector distribution of new, easy-to-use 1080 poison bait products, and a process for safe management of strychnine availability for wild dog control was implemented. A work instruction based operational methodology was applied to all high priority regulatory risks to improve the consistency and effectiveness of regulatory operations.

### **Major Initiatives For 2002-03**

- The *Agriculture Management Bill* and legislation to amend or replace both the *Plant Pests and Diseases (Eradication Funds) Act* and *Cattle Industry Compensation Act* will be introduced into Parliament and all Regulations supporting the Agriculture Management Bill will be drafted.
- Cost-effective industry biosecurity measures will be implemented in partnership with all major industries under the GrainGuard, HortGuard, StockGuard and BeeGuard initiatives with costs borne appropriately by Government and industry. Industry consultation on biosecurity matters will be based around the biosecurity plans, and biosecurity plans will be integrated into broader industry development plans as they are developed.
- The State's plant and animal industries will continue to benefit from national biosecurity risk management implemented through the State's membership of Animal Health Australia and Plant Health Australia, the Primary Industry Standing Committee and Natural Resource Management Standing Committee.
- Further harmonisation of international and domestic quarantine policy and regulation will be achieved through improved national consideration of the State's area freedom status and regional differences in biosecurity risk status. Science-based review of domestic quarantine protocols will ensure an appropriate level of protection to the State, without imposing inappropriate restrictions on trade.

- Development of all major components of the Client and Resource Information System will be completed. The system will be in general use across the Department for all client, property and natural resource based services.
- Western Australia will participate in a national simulation exercise to test preparedness to respond to a major outbreak of an emergency animal disease. Identified improvements needed for the State's preparedness, emergency response and recovery arrangements for emergency animal diseases will be implemented.
- Improved livestock identification and traceback and vendor declaration arrangements will improve the State's ability to both respond to emergency animal diseases and demonstrate to premium export markets the State's outstanding animal health status.
- State freedom will be maintained for serious pests and diseases and weeds through effective quarantine, awareness, diagnosis and response processes. Effective monitoring systems for serious pests and diseases will be maintained and appropriate eradication and control programs rapidly implemented as necessary.
- Biosecurity awareness strategies will be targeted at key industry and community groups in order to achieve a measurable increase in awareness and participation in minimising biosecurity risks to agriculture and related resources. Extension activities will focus on landholder recognition of responsibilities for farm biosecurity and control of regulated pests and diseases, and access to practical management methods.
- Implementation of specific State Weed Plan strategies will be initiated. A revised Skeleton Weed Eradication Program developed in close partnership with the grains industry will be implemented.
- Animal pest management programs will continue to apply best-practice methodology to cost-effectively minimise risks to both agriculture and natural resources. Private sector manufacture, distribution and retail supply of animal pest bait products will be implemented.

#### **Outcome: Improved ecologically sustainable development of agri-industry**

##### **Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The extent which recipients were satisfied with the way schemes are administered .....	94%	83%	86%	86%	

(a) More details of effectiveness indicators are provided in the annual report.

#### **Output 4: Services provided to Rural Business Development Corporation of Western Australia**

Provision of contractual services to the Rural Business Development Corporation to assist farmers to enhance their skills, leading to improved sustainable long term profitability and better capacity to deal with risks inherent in farming.

This output contributes to the ecological sustainable development of agri-industry in a number of ways, but essentially the Department aims to manage the risks to production by preventing the decline in the productive capacity of our natural resources and minimising offsite impacts of agriculture such as stream sedimentation, nutrient contamination and rising water tables. This can only be achieved under a situation where industry profitability is at least maintained. Therefore, a key focus is to assist farmers to enhance their skills through training and leadership programs, which will lead to sustainable long term profitability and a better capacity to deal with risks.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	12,603	23,642	23,642	10,920	Reduction relates to the finalisation of the one off commonwealth funding for the Exception Circumstances Program.
Less Operating Revenue <sup>(b)</sup> .....	12,603	23,642	23,642	10,920	
Net Cost of Output .....	-	-	-	-	
Adjustments <sup>(c)</sup> .....	-	-	-	-	
Appropriation for purchase of Output 4 .....	-	-	-	-	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Grants advanced .....	5,095	950	1,150	380	FarmBis 1998 and South Coast Productivity schemes closed and all residual payments made by 30 June 2002
Applications for grants .....	4,431	427	880	220	FarmBis 1998 and South Coast Productivity schemes closed 30 June 2002. No more funding rounds for Gascoyne Murchison Scheme. All applications received in 2002-03 are for Exceptional Circumstances interest rate subsidy support
<b>Quality</b>					
Extent to which recipients were satisfied with the way schemes are administered .....	94%	86%	86%	86%	
<b>Timeliness</b>					
Average turnaround time to consider applications for support (days) - Farm Business Planning Grants .....	28	N/A	N/A	N/A	FarmBis 1998 Scheme closed 30 June 2001.
Average turnaround time to consider applications for support (days) - South Coast Productivity Grants .....	39	37	37	N/A	Scheme closed 21 Sept 2001 with monitoring up to June 2002.
Average turnaround time to consider applications for support (days) - Progress Rural Grants .....	30	N/A	N/A	N/A	Scheme closed March 2001.
Average turnaround time to consider applications for support (days) - EC Centrelink Certificate .....	1	1	1	1	Certificates issued on day of request.
Average turnaround time to consider applications for support (days) - EC Interest Subsidy .....	18	19	19	19	New Scheme commenced February 2001.
Average turnaround time to consider applications for support (days) - Farmer Training .....	1	N/A	N/A	N/A	FarmBis 1998 Scheme closed 30 June 2001

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Cost (Efficiency)</b>					
Average amount of each grant advanced (excluding Adverse Seasonal Conditions Assistance scheme).....	\$2,019	\$23,644	\$19,150	\$27,211	The average Exceptional Circumstances interest rate subsidy support payment is greater than that for other schemes.
Administrative expenditure per application approved or rejected .....	\$523	\$2,623	\$1,840	\$2,636	Lower cost schemes have discontinued.

### CAPITAL WORKS PROGRAM

An upgrade of the Geraldton Regional Office has recently been completed, including an extension of its research, laboratory and office accommodation. This project completes the agency's regional program of establishing centres of excellence across the state. Projects completed under this program include Albany, Bunbury, Katanning, Kalgoorlie, Manjimup, Merredin, Narrogin, Northam, and Three Springs.

The agency has recently completed a consolidation of its metropolitan staff on the South Perth site, with a number of CBD and metropolitan leases being terminated.

The Pinjarra and Harvey offices have recently been closed with a new consolidated District Office being established at Waroona.

Feasibility studies and option reviews for a new centralised metropolitan research and administrative facility to replace the aging South Perth facilities have progressed in detail. While a decision on the preferred development option is still pending, a provisional allocation of Consolidated Funding of \$15.98 million has been included within the forward estimates. Additional funding for the project is being sourced by the agency through its property disposal program, where assets that are surplus to the agency's need are being identified and progressed for sale.

A number of minor Regional Accommodation projects are in the planning phase, including projects at Jerramungup, Wongan Hills, Vasse, Esperance and the Frank Wise Institute of Tropical Agriculture. A state wide review of Chemical Storage and Handling, Practices and Procedures is nearing completion, the resulting capital works which is yet to be ascertained, will be funded from the Regional Accommodation Program.

Allocated Capital Equipment funding will allow the replacement of aging equipment and the purchase of new research equipment for selected metropolitan and regional centres.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Community Agriculture Centres				
Bunbury Agriculture WA Centre .....	1,331	1,252	-	79
Regional Accommodation .....	5,786	3,677	650	2,109
Regional Accommodation - Planning .....	1,362	1,269	100	93
South Perth Planning .....	500	370	154	80
Capital Equipment Replacement Program				
Externally Funded Replacement Program.....	2,306	888	888	1,418
1999-00 Program .....	281	106	31	175
Capital Works Planning - 2000-01 .....	250	50	50	200

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Food and Fibre Focus .....	100	100	8	-
Community Agriculture Centres				
Relocation of Transportable Offices .....	401	401	35	-
Geraldton Regional Office .....	4,415	4,415	2,462	-
Katanning Agriculture WA Centre .....	6,000	6,000	13	-
Manjimup Agriculture WA Centre .....	2,722	2,722	12	-
Merredin Agriculture WA Centre - Stage 1 .....	1,710	1,710	74	-
Northam Agriculture WA Centre - Development Module 1 .....	6,000	6,000	193	-
Capital Equipment Replacement Program				
2000-01 Program .....	1,150	1,150	123	-
2001-02 Program .....	449	449	449	-
Information Technology Network Upgrade - Stage 2 .....	1,100	1,100	216	-
<b>NEW WORKS</b>				
Capital Equipment Replacement Program				
2002-03 Program .....	3,224	-	-	1,801
Initial Planning for new Headquarter Facility .....	1,000	-	-	1,000
Capital Equipment Replacement Program				
Capital Works Planning - 2002-03 .....	250	-	-	250
	40,337	31,659	5,458	7,205

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	8,373	5,734	5,458	7,205	8,533	22,007	7,897
	8,373	5,734	5,458	7,205	8,533	22,007	7,897
LESS							
Holding Account <sup>(b)</sup> .....	-	-	-	4,250	4,500	12,283	7,897
Internal Funds and Balances .....	889	1,484	1,208	2,955	4,033	9,724	-
<b>Capital Contribution .....</b>	7,484	4,250	4,250	-	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	85,394	83,394	83,267	79,356	80,599	83,748	86,517
Superannuation .....	8,099	8,100	8,100	8,865	9,163	9,470	9,470
Grants and subsidies <sup>(b)</sup> .....	32,725	58,342	58,342	32,662	24,726	18,245	18,225
Supplies and services .....	70,246	54,522	51,622	60,667	49,499	44,786	44,526
Accommodation .....	2,168	-	-	-	-	-	-
Borrowing costs .....	13	-	-	-	-	-	-
Capital User Charge .....	-	11,454	11,454	10,765	10,886	10,874	10,849
Depreciation .....	11,406	11,700	11,700	11,223	10,643	9,572	8,869
Net loss on disposal of non-current assets .....	408	500	500	500	500	500	500
Other expenses .....	5,782	5,493	5,493	3,687	2,712	2,795	3,171
<b>TOTAL COST OF SERVICES .....</b>	<b>216,241</b>	<b>233,505</b>	<b>230,478</b>	<b>207,725</b>	<b>188,728</b>	<b>179,990</b>	<b>182,127</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	8,658	8,404	8,404	7,751	7,711	7,980	8,117
Regulatory Fees and Fines .....	831	900	900	900	900	900	900
Net Profit on disposal of non-current assets .....	72	112	112	109	109	109	109
Grants and subsidies .....	49,877	54,909	54,909	51,045	49,009	41,695	41,669
Interest .....	564	640	640	201	202	204	204
Service Delivery Agreement .....	33,517	27,608	27,608	16,052	7,762	4,558	4,558
Other Revenue .....	5,815	2,451	2,451	2,425	2,471	2,039	2,042
<b>Total Revenues from Ordinary Activities .....</b>	<b>99,334</b>	<b>95,024</b>	<b>95,024</b>	<b>78,483</b>	<b>68,164</b>	<b>57,485</b>	<b>57,599</b>
<b>NET COST OF SERVICES .....</b>	<b>116,907</b>	<b>138,481</b>	<b>135,454</b>	<b>129,242</b>	<b>120,564</b>	<b>122,505</b>	<b>124,528</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	108,512	130,442	130,414	127,082	121,114	121,349	123,209
Liabilities assumed by the Treasurer .....	8,102	859	859	940	972	1,004	1,004
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>116,614</b>	<b>131,300</b>	<b>131,272</b>	<b>128,023</b>	<b>122,086</b>	<b>122,353</b>	<b>124,213</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(293)</b>	<b>(7,181)</b>	<b>(4,182)</b>	<b>(1,219)</b>	<b>1,522</b>	<b>(152)</b>	<b>(315)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 1704, 1608 and 1553 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	29,906	19,487	22,486	24,573	24,411	16,830	15,026
Receivables.....	5,645	5,813	3,706	3,706	3,706	3,706	3,706
Inventories.....	2,027	1,500	1,264	1,264	1,264	1,264	1,264
Interest receivable.....	44	-	-	-	-	-	-
Amounts receivable for outputs <sup>(a)</sup> .....	-	2,769	4,364	4,500	12,283	7,897	-
Prepayments.....	346	130	158	158	158	158	158
Total current assets.....	37,968	29,699	31,978	34,201	41,822	29,855	20,154
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	9,045	7,450	14,173	12,533	14,208	23,777
Land and Buildings.....	103,411	117,743	103,180	96,021	89,848	95,308	97,978
Investments.....	457	254	457	457	457	457	457
Plant, equipment and vehicles.....	20,479	19,202	14,727	10,126	8,484	6,346	3,315
Other.....	4,079	-	4,079	5,970	7,120	13,638	14,516
Total non-current assets.....	128,426	146,244	129,893	126,747	118,442	129,957	140,043
<b>TOTAL ASSETS</b> .....	166,394	175,943	161,871	160,948	160,264	159,812	160,197
<b>CURRENT LIABILITIES</b>							
Payables.....	7,035	2,022	2,524	2,524	2,524	2,524	2,524
Provision for employee entitlements.....	12,921	10,304	13,448	12,489	11,891	11,782	12,273
Accrued Salaries.....	1,904	1,264	1,262	1,362	1,368	1,368	1,368
Other.....	502	13,512	950	2,364	950	950	950
Total current liabilities.....	22,362	27,102	18,184	18,739	16,733	16,624	17,115
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	8,324	7,136	7,911	7,652	7,452	7,261	7,470
Total non-current liabilities.....	8,324	7,136	7,911	7,652	7,452	7,261	7,470
<b>TOTAL LIABILITIES</b> .....	30,686	34,238	26,095	26,391	24,185	23,885	24,585
<b>EQUITY</b>							
Contributed Equity.....	-	4,250	4,250	4,250	4,250	4,250	4,250
Accumulated surplus/(deficit).....	35,617	23,355	31,435	30,216	31,738	31,586	31,271
Asset revaluation reserve.....	100,091	114,100	100,091	100,091	100,091	100,091	100,091
<b>Total equity</b> .....	135,708	141,705	135,776	134,557	136,079	135,927	135,612
<b>TOTAL LIABILITIES AND EQUITY</b> .....	166,394	175,943	161,871	160,948	160,264	159,812	160,197

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	101,028	118,627	118,599	115,860	110,471	111,777	113,640
Capital Contribution .....	7,484	4,250	4,250	-	-	-	-
Holding Account .....	-	-	-	4,364	4,500	12,283	7,897
<b>Net cash provided by government .....</b>	<b>108,512</b>	<b>122,877</b>	<b>122,849</b>	<b>120,224</b>	<b>114,971</b>	<b>124,060</b>	<b>121,537</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(88,008)	(83,525)	(83,398)	(80,474)	(81,391)	(84,048)	(85,817)
Superannuation .....	-	(7,241)	(7,241)	(7,925)	(8,191)	(8,466)	(8,466)
Supplies and services .....	(43,035)	(49,976)	(47,387)	(44,919)	(41,092)	(35,759)	(35,499)
Grants and subsidies .....	(32,303)	(51,350)	(51,350)	(29,702)	(24,688)	(20,271)	(20,251)
Borrowing costs .....	(13)	-	-	-	-	-	-
Accommodation .....	(2,058)	(2,000)	(2,000)	-	-	-	-
Capital User Charge .....	-	(11,454)	(11,454)	(10,765)	(10,886)	(10,874)	(10,849)
Goods and Services Tax .....	(12,975)	(14,436)	(14,436)	(9,990)	(9,369)	(9,369)	(9,369)
Other .....	(22,653)	(12,500)	(12,500)	(20,155)	(11,745)	(8,969)	(9,345)
<b>Receipts</b>							
Regulatory fees and fines .....	834	5,518	5,518	5,210	5,090	4,659	4,662
User charges and fees .....	8,205	31,377	3,769	5,080	5,187	5,467	5,604
Interest .....	605	600	600	160	180	170	170
Goods and Services Tax .....	11,720	13,198	13,198	9,990	9,369	9,369	9,369
Grants and subsidies .....	48,668	54,598	54,909	51,045	49,009	41,695	41,669
Service Delivery Agreement .....	33,517	-	27,608	16,052	7,762	4,558	4,558
<b>Net cash from operating activities .....</b>	<b>(97,496)</b>	<b>(127,191)</b>	<b>(124,164)</b>	<b>(116,393)</b>	<b>(110,765)</b>	<b>(111,838)</b>	<b>(113,564)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(10,098)	(6,405)	(6,405)	(7,205)	(6,952)	(20,103)	(10,077)
Proceeds from sale of non-current assets .....	241	300	300	5,461	2,584	300	300
<b>Net cash from investing activities .....</b>	<b>(9,857)</b>	<b>(6,105)</b>	<b>(6,105)</b>	<b>(1,744)</b>	<b>(4,368)</b>	<b>(19,803)</b>	<b>(9,777)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>1,159</b>	<b>(10,419)</b>	<b>(7,420)</b>	<b>2,087</b>	<b>(162)</b>	<b>(7,581)</b>	<b>(1,804)</b>
Cash assets at the beginning of the reporting period .....	28,747	29,906	29,906	22,486	24,573	24,411	16,830
<b>Cash assets at the end of the reporting period .....</b>	<b>29,906</b>	<b>19,487</b>	<b>22,486</b>	<b>24,573</b>	<b>24,411</b>	<b>16,830</b>	<b>15,026</b>



## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	135,454	129,242	120,564	122,505	124,528
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(11,700)	(11,223)	(10,643)	(9,572)	(8,869)
Superannuation liabilities assumed by the Treasurer .....	(859)	(940)	(972)	(1,004)	(1,004)
Profit/(loss) on sale of assets .....	(388)	(391)	(391)	(391)	(391)
Increase/(decrease) in accounts receivable .....	(1,939)	-	-	-	-
Increase/(decrease) in inventories .....	(763)	-	-	-	-
Increase/(decrease) in prepayments .....	(188)	-	-	-	-
(Increase)/decrease in salaries and related costs .....	528	1,118	792	300	(700)
(Increase)/decrease in accounts payable .....	4,511	-	-	-	-
(Increase)/decrease in other liabilities .....	(448)	(1,414)	1,414	-	-
Other accrued expenditure .....	(44)	1	1	-	-
<b>Net Cash from Operating Activities</b> .....	124,164	116,393	110,765	111,838	113,564

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Grants and subsidies .....	8,756	-	-	-	-	-	-
Borrowing costs .....	726	603	603	590	590	590	590
Other expenses .....	17	-	-	-	-	-	-
<b>TOTAL ADMINISTERED EXPENSES <sup>(a)</sup> ..</b>	9,499	603	603	590	590	590	590
<b>REVENUES</b>							
Appropriations .....	9,934	1,178	1,178	1,178	1,178	1,178	1,178
<b>TOTAL ADMINISTERED REVENUES ....</b>	9,934	1,178	1,178	1,178	1,178	1,178	1,178

(a) Further information in the table 'Details of the Administered Transactions Expenses'.

## SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ADMINISTERED CURRENT ASSETS</b>							
Cash .....	37	37	25	25	25	25	25
Prepayments .....	29	29	-	-	-	-	-
<b>Total Administered Current Assets .....</b>	<b>66</b>	<b>66</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>
<b>TOTAL ADMINISTERED ASSETS .....</b>	<b>66</b>	<b>66</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>
<b>ADMINISTERED CURRENT LIABILITIES</b>							
Payables .....	177	-	-	-	-	-	-
Interest-bearing liabilities (Borrowings) .....	8,307	7,802	7,868	7,280	6,692	6,104	5,516
Other .....	-	177	-	-	-	-	-
<b>Total Administered Current Liabilities .....</b>	<b>8,484</b>	<b>7,979</b>	<b>7,868</b>	<b>7,280</b>	<b>6,692</b>	<b>6,104</b>	<b>5,516</b>
<b>TOTAL ADMINISTERED LIABILITIES..</b>	<b>8,484</b>	<b>7,979</b>	<b>7,868</b>	<b>7,280</b>	<b>6,692</b>	<b>6,104</b>	<b>5,516</b>

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Grants and subsidies .....	(8,756)	-	-	-	-	-	-
Borrowing costs .....	(726)	(602)	(602)	(590)	(590)	(590)	(590)
Other .....	(112)	-	-	-	-	-	-
<b>Financing Activities</b>							
Repayment of borrowings .....	(327)	(588)	(588)	(588)	(588)	(588)	(588)
<b>TOTAL ADMINISTERED CASH OUTFLOWS .....</b>	<b>(9,921)</b>	<b>(1,190)</b>	<b>(1,190)</b>	<b>(1,178)</b>	<b>(1,178)</b>	<b>(1,178)</b>	<b>(1,178)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Appropriations .....	9,934	1,178	1,178	1,178	1,178	1,178	1,178
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	<b>9,934</b>	<b>1,178</b>	<b>1,178</b>	<b>1,178</b>	<b>1,178</b>	<b>1,178</b>	<b>1,178</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>13</b>	<b>(12)</b>	<b>(12)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DETAILS OF CONTROLLED GRANTS AND SUBSIDIES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Research grant allocations .....	28,101	51,462	51,462	26,982	21,046	14,765	14,745
Compensations .....	117	580	580	580	580	580	580
Subsidies .....	3,516	4,800	4,800	3,500	1,500	1,300	1,300
Scholarships .....	298	400	400	400	400	400	400
Other .....	693	1,100	1,100	1,200	1,200	1,200	1,200
<b>TOTAL</b>	<b>32,725</b>	<b>58,342</b>	<b>58,342</b>	<b>32,662</b>	<b>24,726</b>	<b>18,245</b>	<b>18,225</b>

**DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>GRANTS TO CHARITABLE AND OTHER PUBLIC BODIES</b>							
Grants, subsidies and transfer payments .....	8,757	-	-	-	-	-	-
<b>OTHER STATE SERVICES</b>							
Interest and Instalments (Debt Servicing costs of the Western Australian Meat Commission which was wound up with effect from 3 March 1995) .....	743	603	603	590	590	590	590
Other							
<b>TOTAL</b>	<b>9,500</b>	<b>603</b>	<b>603</b>	<b>590</b>	<b>590</b>	<b>590</b>	<b>590</b>

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Proceeds from Direct mail Services.....	60	86	86	44
Proceeds from Land Management Services.....	177	110	110	120
Proceeds from Animal Health Services.....	1,682	2,067	1,639	2,084
Proceeds from Seed Quality Services.....	432	1,016	1,016	1,074
Proceeds from Research Support Unit Operations.....	3,531	3,199	3,069	3,352
Proceeds from Services to Industry.....	21,726	18,230	22,506	18,481
Commonwealth Specific Purpose Programs:				
Australian Quarantine Inspection Services.....	4,605	6,100	7,400	4,400
Agricultural Research Projects.....	470	531	306	150
National Heritage Trust.....	22,939	20,781	19,096	15,022
Tuberculosis Freedom Assurance Program.....	350	960	620	1,000
Proceeds from Consultancy Services.....	145	365	365	300
Proceeds from the Sale of Intellectual or Genetic Property.....	1,291	900	900	950
Proceeds from Services Contracted by:				
Rural Adjustment and Finance Corporation.....	12,619	23,642	20,257	11,078
Agriculture Protection Board.....	19,258	4,566	6,662	5,132
Industry and Market Development.....	281	232	232	14
Industry Protection.....	1,080	1,847	1,847	1,184
Miscellaneous Revenue.....	1,473	1,973	1,973	1,315
GST Input Credits.....	5,700	7,281	7,281	6,797
GST Receipts on Sales.....	2,832	5,917	5,917	3,193
Sustainable Rural Development.....	1,224	418	418	400
Agricultural Produce Commission.....	1,655	1,533	1,229	1,447
FarmBis.....	-	3,567	2,673	10,000
<b>TOTAL.....</b>	<b>103,530</b>	<b>105,321</b>	<b>105,602</b>	<b>87,537</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## AGRICULTURE PROTECTION BOARD

### PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MIDWEST, WHEATBELT AND GREAT SOUTHERN

#### DIVISION 14

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 42 Net amount appropriated to purchase outputs.....</b>	1,983	1,774	1,774	<b>1,704</b>	1,638	1,590	1,561
<b>Amount Authorised by Other Statutes - Agriculture and Related Resources Protection Act 1976 .....</b>	512	512	512	<b>512</b>	512	512	512
<b>Total appropriations provided to purchase outputs.....</b>	2,495	2,286	2,286	<b>2,216</b>	2,150	2,102	2,073

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years. This amount has also been adjusted in relation to the transfer of the majority of the appropriation to the Department of Agriculture in 2001-02 and the forward estimate years.

#### MISSION

*To assist the agricultural industries to be competitive and sustainable by protecting themselves from the impacts of pests, diseases and associated threats.*

#### SIGNIFICANT ISSUES AND TRENDS

- The threat of incursion of serious plant and animal pests and diseases and weeds will continue as a result of greater population mobility and increased international and interstate trade. Heightened public awareness and strengthened community commitment to biosecurity of the State's biological resources will be essential if the risk of incursions of serious exotic plant and animal pests and diseases and weeds is to be adequately mitigated.
- The significant economic and social impacts of such serious animal diseases as foot and mouth disease (FMD), bovine spongiform encephalopathy (BSE) and Nipah virus will drive greater community expectation that susceptible animal industries and governments will work proactively to ensure that adequate prevention and preparedness measures are in place. Similar community expectations will emerge regarding the protection of natural resources from ingress of weeds, impact of non-native animals and diseases to which native flora and fauna are susceptible.
- Under the international Sanitary and Phytosanitary (SPS) Agreement there will be an ongoing need to scientifically justify both international and domestic import quarantine measures. The generation of rigorous survey data to demonstrate freedom of Western Australia from specific pests, diseases and weeds will be increasingly important in order to gain access for the State's produce to premium international markets.
- Efficient, effective biosecurity risk mitigation will rely on close integration of biosecurity measures at international, national, state and farm levels. Management of biological risks to agriculture, the environment and other community resources will increasingly be managed as a 'biosecurity continuum' including integrated assessment of biosecurity threats, quarantine, surveillance and diagnosis, emergency response, containment and eradication, through to protection of product safety and quality.

- The continued evolution in the diversity of plant and animal industries, products and markets, plus greater interface of agriculture with semi-rural lifestyle properties will drive the need for ongoing adjustment of biosecurity strategies and resource levels. Similar pressures will drive cross-government consideration of ways to improve biosecurity of the natural environment, and the general community.
- Increasing recognition that prevention is more cost-effective than eradication and control of established infestations will continue to drive development of national, state and industry-level prevention strategies, contingency plans for responding to major pest and disease incursions, and establishment of guidelines for determining cost-sharing for incursion response and eradication programs.
- The application of modern information management, communication, global positioning, remote sensing, auto-detection and identification and tracing technology will be increasingly important to the assurance of product quality and safety, maintenance of animal and plant health and sustenance of the natural environment. All agricultural industries will need to be early adopters of best-practice technology and management if they are to maintain competitiveness in premium markets.
- Modernisation of regulatory mechanisms, including the most appropriate interface of national and State legislation and regulations, and efficient industry and community consultation processes will be essential for the State's biosecurity regulatory system to keep pace with rapid biological, technological, market and community developments. Integration of legislation, more responsive regulatory processes, and adoption of co-regulatory schemes will be essential to the cost-effective regulation for plant and animal health, product integrity and natural resource protection.
- Downward international and domestic trends in community resourcing of traditional agriculture protection services will continue the shift away from operational control activities toward Statewide prevention and preparedness strategies and programs with either high public good or market failure characteristics. Industry sectors and individual landholders will have to take increased responsibility for either funding or implementing pest and disease control measures where they are in a position to directly capture the benefits of such investment, or to effectively manage the biosecurity risks.

#### OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Agriculture Resource Protection.....	21,458	17,012	17,012	17,361			
<b>Total Cost of Outputs.....</b>	21,458	17,012	17,012	17,361	17,297	17,250	17,221
<i>Less Operating revenues <sup>(b)</sup>.....</i>	18,030	14,317	14,317	14,196	14,578	14,789	14,789
<b>Net Cost of Outputs.....</b>	3,428	2,695	2,695	3,165	2,719	2,461	2,432
<b>Adjustments <sup>(c)</sup></b>	(933)	(409)	(409)	(949)	(569)	(359)	(359)
<b>Appropriations provided to purchase Outputs.....</b>	2,495	2,286	2,286	2,216	2,150	2,102	2,073
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS.....</b>	2,495	2,286	2,286	2,216	2,150	2,102	2,073

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years. This amount has also been adjusted in relation to the transfer of the majority of the appropriation to the Department of Agriculture in 2001-02 and the forward estimate years.
- (b) Operating revenues for 2000-01 has been adjusted for comparability in relation to the transfer of the majority of the appropriation to the Department of Agriculture.
- (c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, a Representative of the Accountable Authority and the Treasurer.

## OUTCOMES, OUTPUT AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objectives and the agency level desired outcome and output.

Government Strategic Objectives	Desired Outcome	Output
1. A Growing and Diversified Economy. 2. A Valued and Protected Environment. 3. Strong and Vibrant Regions.	Protection of the productive resource base.	Agriculture resource protection

### Outcome: Protection of the productive resource base.

Key output areas are acting to protect the productive resource base of Western Australian agriculture. Areas include activities that prevent or ensure early detection of incursions by exotic pests, diseases and other biological and chemical threats. A certain frequency of incursions is inevitable, to which the response is to remove or minimise the risk of spread or damage. Removal of properties from quarantine signifies the effective local eradication or management of a pest or chemical threat. Aggregate statistics appear in the table below.

### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Proportion of inspected properties with new infestations of declared animal pests and plant pests & diseases .....	2.5%	2.5%	2.5%	2.5%	
Proportion of inspected properties with infestations of declared animal pests and plant pests & diseases .....	75%	70%	70%	70%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 1: Agriculture Resource Protection

Providing protection for agriculture and related resources through the prevention, eradication and control of specified plant and animal pests.

This output contributes to the protection of our productive resource base through:

- Maintenance of effective barrier quarantine and protection requirements to minimise the risk of introducing new pests and diseases and to maintain market access;
- Operation of effective surveillance programs to ensure early detection and diagnosis of incursions, define the status for market access and justify quarantine barriers;
- Ongoing capability to undertake emergency responses to incursions and outbreaks of high priority animal and plant pests and diseases;
- Delivery of effective management programs that target specified pests and diseases; and
- Achievement of a high level of awareness of key threats to agricultural industries and an increased participation by industry members in the management of risk.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	21,458	17,012	17,012	17,361	
Less Operating Revenue <sup>(b)</sup> .....	18,030	14,317	14,317	14,196	
Net Cost of Output .....	3,428	2,695	2,695	3,165	
Adjustments <sup>(c)</sup> .....	(933)	(409)	(409)	(949)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>2,495</b>	<b>2,286</b>	<b>2,286</b>	<b>2,216</b>	

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02. This amount has also been adjusted in relation to the transfer of the majority of the appropriation to the Department of Agriculture in 2001-02 and the forward estimate years.
- (b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge. Operating revenue in 2000-01 has been adjusted in relation to the transfer of the majority of the appropriation to the Department of Agriculture.
- (c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Number of properties where agency control/eradication activities are undertaken for animal and plant pests and diseases.....	1,917	1,600	1,800	1,850	
Number of property contacts for animal pests and plant pests & diseases (inspection, advice, audit) .....	31,058	30,000	30,500	31,000	
<b>Quality</b>					
Customers who perceive agency to be a leader in agriculture protection.....	67%	80%	80%	80%	
<b>Timeliness</b>					
Average period (days) since last property contact - agricultural .....	1,646	1,300	1,400	1,450	
<b>Cost (Efficiency)</b>					
Cost per property contact for agency control/eradication activities for animal pests and plant pests and diseases.....	\$2,371	\$1,807	\$1,721	\$1,595	
Cost per property contact for animal pests and plant pests and diseases (inspection, advice and audit) .....	\$544	\$471	\$456	\$465	



**Major Achievements For 2001-02**

- In line with the Machinery of Government review recommendations, the operations of the Agriculture Protection Board were integrated with the Department of Agriculture to form a single agricultural protection program managed by the Department of Agriculture. Therefore, the trends and achievements normally applicable to the Board are reported under the Budget Statements of the Department of Agriculture (Output 3).
- Legal issues with the appointment and operation of the Regional Advisory Committees (RAC), Zone Control Authorities (ZCA) and Board were rectified by dissolution of all RACs, nominations and appointments to ZCAs and subsequent Board appointments under section 5(2)(c) of the *Agriculture Protection Board Act 1950*.
- The Board worked with the Department of Agriculture to ensure effective implementation of the Department's new consultation process designed to achieve efficient, integrated consultation at a district level on all relevant industry development, sustainability and biosecurity issues. ZCAs will meet in association with the Department's broader consultation forum.

**Major Initiatives For 2002-03**

Under a new integrated structure with the Department of Agriculture, the following initiatives will be undertaken:

- The *Agriculture Management Bill* and legislation to amend or replace both the *Plant Pests and Diseases (Eradication Funds) Act* and *Cattle Industry Compensation Act* will be introduced into Parliament and all Regulations supporting the *Agriculture Management Bill* will be drafted;
- Cost-effective industry biosecurity measures will be implemented in partnership with all major industries under the GrainGuard, HortGuard, StockGuard and BeeGuard initiatives with costs borne appropriately by Government and industry. Industry consultation on biosecurity matters will be based around the biosecurity plans, and biosecurity plans will be integrated into broader industry development plans as they are developed;
- The State's plant and animal industries will continue to benefit from national biosecurity risk management implemented through the State's membership of Animal Health Australia and Plant Health Australia, the Primary Industry Standing Committee and Natural Resource Management Standing Committee;
- Further harmonisation of international and domestic quarantine policy and regulation will be achieved through improved national consideration of the State's area freedom status and regional differences in biosecurity risk status. Science-based review of domestic quarantine protocols will ensure an appropriate level of protection to the State, without imposing inappropriate restrictions on trade;
- Development of all major components of the Client and Resource Information System will be completed. The system will be in general use across the Department for all client, property and natural resource based services;
- Western Australia will participate in a national simulation exercise to test preparedness to respond to a major outbreak of an emergency animal disease. Identified improvements needed for the State's preparedness, emergency response and recovery arrangements for emergency animal diseases will be implemented;
- Improved livestock identification and traceback and vendor declaration arrangements will improve the State's ability to both respond to emergency animal diseases and demonstrate to premium export markets the State's outstanding animal health status;
- State freedom will be maintained for serious pests and diseases and weeds through effective quarantine, awareness, diagnosis and response processes. Effective monitoring systems for serious pests and diseases will be maintained and appropriate eradication and control programs rapidly implemented as necessary;
- Biosecurity awareness strategies will be targeted at key industry and community groups in order to achieve a measurable increase in awareness and participation in minimising biosecurity risks to agriculture and related resources. Extension activities will focus on landholder recognition of responsibilities for farm biosecurity and control of regulated pests and diseases, and access to practical management methods;

- Implementation of specific State Weed Plan strategies will be initiated. A revised Skeleton Weed Eradication Program developed in close partnership with the grains industry will be implemented; and
- Animal pest management programs will continue to apply best-practice methodology to cost-effectively minimise risks to both agriculture and natural resources. Private sector manufacture, distribution and retail supply of animal pest bait products will be implemented.

## FINANCIAL STATEMENTS

### STATEMENT OF FINANCIAL PERFORMANCE (Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	6,004	6,200	6,200	6,400	6,600	6,800	6,800
Superannuation .....	16	29	29	33	35	36	36
Grants and subsidies <sup>(b)</sup> .....	8	-	-	-	-	-	-
Supplies and services .....	9,698	3,340	3,340	3,380	3,625	3,826	3,826
Accommodation .....	35	40	40	40	45	45	45
Capital User Charge .....	-	1,208	1,208	1,160	1,115	1,086	1,057
Depreciation .....	653	536	536	511	488	468	468
Net loss on disposal of non-current assets .....	24	20	20	-	-	-	-
Other expenses .....	3,705	5,639	5,639	5,837	5,389	4,989	4,989
<b>TOTAL COST OF SERVICES .....</b>	<b>20,143</b>	<b>17,012</b>	<b>17,012</b>	<b>17,361</b>	<b>17,297</b>	<b>17,250</b>	<b>17,221</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	87	11,240	11,240	11,118	11,502	11,712	11,712
Regulatory Fees and Fines .....	1,624	3,037	3,037	3,058	3,071	3,072	3,072
Net Profit on disposal of non-current assets .....	2	-	-	-	-	-	-
Grants and subsidies .....	29	-	-	-	-	-	-
Interest .....	64	40	40	20	5	5	5
Other Revenue .....	60	-	-	-	-	-	-
<b>Total Revenues from Ordinary Activities .....</b>	<b>1,866</b>	<b>14,317</b>	<b>14,317</b>	<b>14,196</b>	<b>14,578</b>	<b>14,789</b>	<b>14,789</b>
<b>NET COST OF SERVICES .....</b>	<b>18,277</b>	<b>2,695</b>	<b>2,695</b>	<b>3,165</b>	<b>2,719</b>	<b>2,461</b>	<b>2,432</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	16,675	2,286	2,286	2,216	2,150	2,102	2,073
Liabilities assumed by the Treasurer .....	16	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>16,691</b>	<b>2,286</b>	<b>2,286</b>	<b>2,216</b>	<b>2,150</b>	<b>2,102</b>	<b>2,073</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(1,586)</b>	<b>(409)</b>	<b>(409)</b>	<b>(949)</b>	<b>(569)</b>	<b>(359)</b>	<b>(359)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 0, 0 and 0 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation. The majority of the appropriation was transferred to the Department of Agriculture from 2001-02 onwards.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	3,307	3,177	3,177	2,230	1,661	1,302	943
Receivables.....	326	300	301	301	301	301	301
Inventories.....	1,063	600	766	766	766	766	766
Interest receivable.....	4	4	4	2	2	2	2
Prepayments .....	10	-	10	10	10	10	10
Total current assets.....	4,710	4,081	4,258	3,309	2,740	2,381	2,022
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	537	537	1,048	1,536	2,004	2,472
Land and Buildings.....	5,988	5,173	5,837	5,696	5,546	5,396	5,246
Plant, equipment and vehicles.....	924	651	650	491	325	170	15
Other.....	4,653	4,794	4,541	4,330	4,158	3,995	3,832
Total non-current assets.....	11,565	11,155	11,565	11,565	11,565	11,565	11,565
<b>TOTAL ASSETS</b> .....	16,275	15,236	15,823	14,874	14,305	13,946	13,587
<b>CURRENT LIABILITIES</b>							
Payables.....	388	200	344	344	344	344	344
Provision for employee entitlements.....	24	7	25	25	25	25	25
Accrued Salaries.....	-	1	-	-	-	-	-
Other.....	2	137	2	2	2	2	2
Total current liabilities .....	414	345	371	371	371	371	371
<b>NON-CURRENT LIABILITIES</b>							
Total non-current liabilities .....	-	-	-	-	-	-	-
<b>TOTAL LIABILITIES</b> .....	414	345	371	371	371	371	371
<b>EQUITY</b>							
Accumulated surplus/(deficit).....	9,565	9,259	9,156	8,207	7,638	7,279	6,920
Asset revaluation reserve .....	6,296	5,632	6,296	6,296	6,296	6,296	6,296
<b>Total equity</b> .....	15,861	14,891	15,452	14,503	13,934	13,575	13,216
<b>TOTAL LIABILITIES AND EQUITY</b> .....	16,275	15,236	15,823	14,874	14,305	13,946	13,587

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations <sup>(a)</sup> .....	16,675	1,749	1,749	1,705	1,662	1,634	1,605
<b>Net cash provided by government .....</b>	<b>16,675</b>	<b>1,749</b>	<b>1,749</b>	<b>1,705</b>	<b>1,662</b>	<b>1,634</b>	<b>1,605</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(6,005)	(900)	(900)	(1,250)	(1,360)	(1,530)	(1,530)
Superannuation .....	-	(29)	(29)	(33)	(35)	(36)	(36)
Supplies and services .....	(10,270)	(2,225)	(2,225)	(1,775)	(2,040)	(2,035)	(2,035)
Grants and subsidies .....	(8)	-	-	-	-	-	-
Accommodation .....	(18)	-	-	-	-	-	-
Capital User Charge .....	-	(1,208)	(1,208)	(1,160)	(1,115)	(1,086)	(1,057)
Other .....	(4,867)	(824)	(824)	(1,514)	(757)	(383)	(383)
<b>Receipts</b>							
Regulatory fees and fines .....	1,633	3,000	3,000	3,045	3,053	3,044	3,044
User charges and fees .....	694	272	272	20	20	30	30
Interest .....	64	35	35	15	3	3	3
Grants and subsidies .....	29	-	-	-	-	-	-
<b>Net cash from operating activities .....</b>	<b>(18,748)</b>	<b>(1,879)</b>	<b>(1,879)</b>	<b>(2,652)</b>	<b>(2,231)</b>	<b>(1,993)</b>	<b>(1,964)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(207)	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(207)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(2,280)</b>	<b>(130)</b>	<b>(130)</b>	<b>(947)</b>	<b>(569)</b>	<b>(359)</b>	<b>(359)</b>
Cash assets at the beginning of the reporting period .....	5,586	3,307	3,307	3,177	2,230	1,661	1,302
<b>Cash assets at the end of the reporting period .....</b>	<b>3,307</b>	<b>3,177</b>	<b>3,177</b>	<b>2,230</b>	<b>1,661</b>	<b>1,302</b>	<b>943</b>

(a) The majority of the appropriation was transferred to the Department of Agriculture from 2001-02 onwards.

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	2,695	3,165	2,719	2,461	2,432
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(536)	(511)	(488)	(468)	(468)
Increase/(decrease) in accounts receivable .....	(25)	-	-	-	-
Increase/(decrease) in interest available .....	-	(2)	-	-	-
Increase/(decrease) in inventories .....	(297)	-	-	-	-
(Increase)/decrease in salaries and related costs .....	(1)	-	-	-	-
(Increase)/decrease in accounts payable .....	44	-	-	-	-
Other accrued expenditure .....	(1)	-	-	-	-
<b>Net Cash from Operating Activities</b> .....	1,879	2,652	2,231	1,993	1,964

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Research Grant Allocations .....	8	-	-	-	-	-	-
<b>TOTAL</b>	<b>8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## AGRICULTURE PROTECTION BOARD

### PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MIDWEST, WHEATBELT AND GREAT SOUTHERN

#### DIVISION 14

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 42 Net amount appropriated to purchase outputs.....</b>	1,983	1,774	1,774	<b>1,704</b>	1,638	1,590	1,561
<b>Amount Authorised by Other Statutes - Agriculture and Related Resources Protection Act 1976 .....</b>	512	512	512	<b>512</b>	512	512	512
<b>Total appropriations provided to purchase outputs.....</b>	2,495	2,286	2,286	<b>2,216</b>	2,150	2,102	2,073

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years. This amount has also been adjusted in relation to the transfer of the majority of the appropriation to the Department of Agriculture in 2001-02 and the forward estimate years.

#### MISSION

*To assist the agricultural industries to be competitive and sustainable by protecting themselves from the impacts of pests, diseases and associated threats.*

#### SIGNIFICANT ISSUES AND TRENDS

- The threat of incursion of serious plant and animal pests and diseases and weeds will continue as a result of greater population mobility and increased international and interstate trade. Heightened public awareness and strengthened community commitment to biosecurity of the State's biological resources will be essential if the risk of incursions of serious exotic plant and animal pests and diseases and weeds is to be adequately mitigated.
- The significant economic and social impacts of such serious animal diseases as foot and mouth disease (FMD), bovine spongiform encephalopathy (BSE) and Nipah virus will drive greater community expectation that susceptible animal industries and governments will work proactively to ensure that adequate prevention and preparedness measures are in place. Similar community expectations will emerge regarding the protection of natural resources from ingress of weeds, impact of non-native animals and diseases to which native flora and fauna are susceptible.
- Under the international Sanitary and Phytosanitary (SPS) Agreement there will be an ongoing need to scientifically justify both international and domestic import quarantine measures. The generation of rigorous survey data to demonstrate freedom of Western Australia from specific pests, diseases and weeds will be increasingly important in order to gain access for the State's produce to premium international markets.
- Efficient, effective biosecurity risk mitigation will rely on close integration of biosecurity measures at international, national, state and farm levels. Management of biological risks to agriculture, the environment and other community resources will increasingly be managed as a 'biosecurity continuum' including integrated assessment of biosecurity threats, quarantine, surveillance and diagnosis, emergency response, containment and eradication, through to protection of product safety and quality.

- The continued evolution in the diversity of plant and animal industries, products and markets, plus greater interface of agriculture with semi-rural lifestyle properties will drive the need for ongoing adjustment of biosecurity strategies and resource levels. Similar pressures will drive cross-government consideration of ways to improve biosecurity of the natural environment, and the general community.
- Increasing recognition that prevention is more cost-effective than eradication and control of established infestations will continue to drive development of national, state and industry-level prevention strategies, contingency plans for responding to major pest and disease incursions, and establishment of guidelines for determining cost-sharing for incursion response and eradication programs.
- The application of modern information management, communication, global positioning, remote sensing, auto-detection and identification and tracing technology will be increasingly important to the assurance of product quality and safety, maintenance of animal and plant health and sustenance of the natural environment. All agricultural industries will need to be early adopters of best-practice technology and management if they are to maintain competitiveness in premium markets.
- Modernisation of regulatory mechanisms, including the most appropriate interface of national and State legislation and regulations, and efficient industry and community consultation processes will be essential for the State's biosecurity regulatory system to keep pace with rapid biological, technological, market and community developments. Integration of legislation, more responsive regulatory processes, and adoption of co-regulatory schemes will be essential to the cost-effective regulation for plant and animal health, product integrity and natural resource protection.
- Downward international and domestic trends in community resourcing of traditional agriculture protection services will continue the shift away from operational control activities toward Statewide prevention and preparedness strategies and programs with either high public good or market failure characteristics. Industry sectors and individual landholders will have to take increased responsibility for either funding or implementing pest and disease control measures where they are in a position to directly capture the benefits of such investment, or to effectively manage the biosecurity risks.

#### OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Agriculture Resource Protection.....	21,458	17,012	17,012	17,361			
<b>Total Cost of Outputs.....</b>	21,458	17,012	17,012	17,361	17,297	17,250	17,221
<i>Less Operating revenues <sup>(b)</sup>.....</i>	18,030	14,317	14,317	14,196	14,578	14,789	14,789
<b>Net Cost of Outputs.....</b>	3,428	2,695	2,695	3,165	2,719	2,461	2,432
<b>Adjustments <sup>(c)</sup></b>	(933)	(409)	(409)	(949)	(569)	(359)	(359)
<b>Appropriations provided to purchase Outputs.....</b>	2,495	2,286	2,286	2,216	2,150	2,102	2,073
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS.....</b>	2,495	2,286	2,286	2,216	2,150	2,102	2,073

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years. This amount has also been adjusted in relation to the transfer of the majority of the appropriation to the Department of Agriculture in 2001-02 and the forward estimate years.
- (b) Operating revenues for 2000-01 has been adjusted for comparability in relation to the transfer of the majority of the appropriation to the Department of Agriculture.
- (c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, a Representative of the Accountable Authority and the Treasurer.

## OUTCOMES, OUTPUT AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objectives and the agency level desired outcome and output.

Government Strategic Objectives	Desired Outcome	Output
1. A Growing and Diversified Economy. 2. A Valued and Protected Environment. 3. Strong and Vibrant Regions.	Protection of the productive resource base.	Agriculture resource protection

### Outcome: Protection of the productive resource base.

Key output areas are acting to protect the productive resource base of Western Australian agriculture. Areas include activities that prevent or ensure early detection of incursions by exotic pests, diseases and other biological and chemical threats. A certain frequency of incursions is inevitable, to which the response is to remove or minimise the risk of spread or damage. Removal of properties from quarantine signifies the effective local eradication or management of a pest or chemical threat. Aggregate statistics appear in the table below.

### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Proportion of inspected properties with new infestations of declared animal pests and plant pests & diseases .....	2.5%	2.5%	2.5%	2.5%	
Proportion of inspected properties with infestations of declared animal pests and plant pests & diseases .....	75%	70%	70%	70%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 1: Agriculture Resource Protection

Providing protection for agriculture and related resources through the prevention, eradication and control of specified plant and animal pests.

This output contributes to the protection of our productive resource base through:

- Maintenance of effective barrier quarantine and protection requirements to minimise the risk of introducing new pests and diseases and to maintain market access;
- Operation of effective surveillance programs to ensure early detection and diagnosis of incursions, define the status for market access and justify quarantine barriers;
- Ongoing capability to undertake emergency responses to incursions and outbreaks of high priority animal and plant pests and diseases;
- Delivery of effective management programs that target specified pests and diseases; and
- Achievement of a high level of awareness of key threats to agricultural industries and an increased participation by industry members in the management of risk.



	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	21,458	17,012	17,012	17,361	
Less Operating Revenue <sup>(b)</sup> .....	18,030	14,317	14,317	14,196	
Net Cost of Output .....	3,428	2,695	2,695	3,165	
Adjustments <sup>(c)</sup> .....	(933)	(409)	(409)	(949)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>2,495</b>	<b>2,286</b>	<b>2,286</b>	<b>2,216</b>	

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02. This amount has also been adjusted in relation to the transfer of the majority of the appropriation to the Department of Agriculture in 2001-02 and the forward estimate years.
- (b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge. Operating revenue in 2000-01 has been adjusted in relation to the transfer of the majority of the appropriation to the Department of Agriculture.
- (c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Number of properties where agency control/eradication activities are undertaken for animal and plant pests and diseases.....	1,917	1,600	1,800	1,850	
Number of property contacts for animal pests and plant pests & diseases (inspection, advice, audit) .....	31,058	30,000	30,500	31,000	
<b>Quality</b>					
Customers who perceive agency to be a leader in agriculture protection.....	67%	80%	80%	80%	
<b>Timeliness</b>					
Average period (days) since last property contact - agricultural .....	1,646	1,300	1,400	1,450	
<b>Cost (Efficiency)</b>					
Cost per property contact for agency control/eradication activities for animal pests and plant pests and diseases.....	\$2,371	\$1,807	\$1,721	\$1,595	
Cost per property contact for animal pests and plant pests and diseases (inspection, advice and audit) .....	\$544	\$471	\$456	\$465	

**Major Achievements For 2001-02**

- In line with the Machinery of Government review recommendations, the operations of the Agriculture Protection Board were integrated with the Department of Agriculture to form a single agricultural protection program managed by the Department of Agriculture. Therefore, the trends and achievements normally applicable to the Board are reported under the Budget Statements of the Department of Agriculture (Output 3).
- Legal issues with the appointment and operation of the Regional Advisory Committees (RAC), Zone Control Authorities (ZCA) and Board were rectified by dissolution of all RACs, nominations and appointments to ZCAs and subsequent Board appointments under section 5(2)(c) of the *Agriculture Protection Board Act 1950*.
- The Board worked with the Department of Agriculture to ensure effective implementation of the Department's new consultation process designed to achieve efficient, integrated consultation at a district level on all relevant industry development, sustainability and biosecurity issues. ZCAs will meet in association with the Department's broader consultation forum.

**Major Initiatives For 2002-03**

Under a new integrated structure with the Department of Agriculture, the following initiatives will be undertaken:

- The *Agriculture Management Bill* and legislation to amend or replace both the *Plant Pests and Diseases (Eradication Funds) Act* and *Cattle Industry Compensation Act* will be introduced into Parliament and all Regulations supporting the *Agriculture Management Bill* will be drafted;
- Cost-effective industry biosecurity measures will be implemented in partnership with all major industries under the GrainGuard, HortGuard, StockGuard and BeeGuard initiatives with costs borne appropriately by Government and industry. Industry consultation on biosecurity matters will be based around the biosecurity plans, and biosecurity plans will be integrated into broader industry development plans as they are developed;
- The State's plant and animal industries will continue to benefit from national biosecurity risk management implemented through the State's membership of Animal Health Australia and Plant Health Australia, the Primary Industry Standing Committee and Natural Resource Management Standing Committee;
- Further harmonisation of international and domestic quarantine policy and regulation will be achieved through improved national consideration of the State's area freedom status and regional differences in biosecurity risk status. Science-based review of domestic quarantine protocols will ensure an appropriate level of protection to the State, without imposing inappropriate restrictions on trade;
- Development of all major components of the Client and Resource Information System will be completed. The system will be in general use across the Department for all client, property and natural resource based services;
- Western Australia will participate in a national simulation exercise to test preparedness to respond to a major outbreak of an emergency animal disease. Identified improvements needed for the State's preparedness, emergency response and recovery arrangements for emergency animal diseases will be implemented;
- Improved livestock identification and traceback and vendor declaration arrangements will improve the State's ability to both respond to emergency animal diseases and demonstrate to premium export markets the State's outstanding animal health status;
- State freedom will be maintained for serious pests and diseases and weeds through effective quarantine, awareness, diagnosis and response processes. Effective monitoring systems for serious pests and diseases will be maintained and appropriate eradication and control programs rapidly implemented as necessary;
- Biosecurity awareness strategies will be targeted at key industry and community groups in order to achieve a measurable increase in awareness and participation in minimising biosecurity risks to agriculture and related resources. Extension activities will focus on landholder recognition of responsibilities for farm biosecurity and control of regulated pests and diseases, and access to practical management methods;

- Implementation of specific State Weed Plan strategies will be initiated. A revised Skeleton Weed Eradication Program developed in close partnership with the grains industry will be implemented; and
- Animal pest management programs will continue to apply best-practice methodology to cost-effectively minimise risks to both agriculture and natural resources. Private sector manufacture, distribution and retail supply of animal pest bait products will be implemented.

## FINANCIAL STATEMENTS

### STATEMENT OF FINANCIAL PERFORMANCE (Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	6,004	6,200	6,200	6,400	6,600	6,800	6,800
Superannuation .....	16	29	29	33	35	36	36
Grants and subsidies <sup>(b)</sup> .....	8	-	-	-	-	-	-
Supplies and services .....	9,698	3,340	3,340	3,380	3,625	3,826	3,826
Accommodation .....	35	40	40	40	45	45	45
Capital User Charge .....	-	1,208	1,208	1,160	1,115	1,086	1,057
Depreciation .....	653	536	536	511	488	468	468
Net loss on disposal of non-current assets .....	24	20	20	-	-	-	-
Other expenses .....	3,705	5,639	5,639	5,837	5,389	4,989	4,989
<b>TOTAL COST OF SERVICES .....</b>	<b>20,143</b>	<b>17,012</b>	<b>17,012</b>	<b>17,361</b>	<b>17,297</b>	<b>17,250</b>	<b>17,221</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	87	11,240	11,240	11,118	11,502	11,712	11,712
Regulatory Fees and Fines .....	1,624	3,037	3,037	3,058	3,071	3,072	3,072
Net Profit on disposal of non-current assets .....	2	-	-	-	-	-	-
Grants and subsidies .....	29	-	-	-	-	-	-
Interest .....	64	40	40	20	5	5	5
Other Revenue .....	60	-	-	-	-	-	-
<b>Total Revenues from Ordinary Activities .....</b>	<b>1,866</b>	<b>14,317</b>	<b>14,317</b>	<b>14,196</b>	<b>14,578</b>	<b>14,789</b>	<b>14,789</b>
<b>NET COST OF SERVICES .....</b>	<b>18,277</b>	<b>2,695</b>	<b>2,695</b>	<b>3,165</b>	<b>2,719</b>	<b>2,461</b>	<b>2,432</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	16,675	2,286	2,286	2,216	2,150	2,102	2,073
Liabilities assumed by the Treasurer .....	16	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>16,691</b>	<b>2,286</b>	<b>2,286</b>	<b>2,216</b>	<b>2,150</b>	<b>2,102</b>	<b>2,073</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(1,586)</b>	<b>(409)</b>	<b>(409)</b>	<b>(949)</b>	<b>(569)</b>	<b>(359)</b>	<b>(359)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 0, 0 and 0 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation. The majority of the appropriation was transferred to the Department of Agriculture from 2001-02 onwards.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	3,307	3,177	3,177	2,230	1,661	1,302	943
Receivables.....	326	300	301	301	301	301	301
Inventories.....	1,063	600	766	766	766	766	766
Interest receivable.....	4	4	4	2	2	2	2
Prepayments .....	10	-	10	10	10	10	10
Total current assets.....	4,710	4,081	4,258	3,309	2,740	2,381	2,022
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	537	537	1,048	1,536	2,004	2,472
Land and Buildings.....	5,988	5,173	5,837	5,696	5,546	5,396	5,246
Plant, equipment and vehicles.....	924	651	650	491	325	170	15
Other.....	4,653	4,794	4,541	4,330	4,158	3,995	3,832
Total non-current assets.....	11,565	11,155	11,565	11,565	11,565	11,565	11,565
<b>TOTAL ASSETS</b> .....	16,275	15,236	15,823	14,874	14,305	13,946	13,587
<b>CURRENT LIABILITIES</b>							
Payables.....	388	200	344	344	344	344	344
Provision for employee entitlements.....	24	7	25	25	25	25	25
Accrued Salaries.....	-	1	-	-	-	-	-
Other.....	2	137	2	2	2	2	2
Total current liabilities .....	414	345	371	371	371	371	371
<b>NON-CURRENT LIABILITIES</b>							
Total non-current liabilities .....	-	-	-	-	-	-	-
<b>TOTAL LIABILITIES</b> .....	414	345	371	371	371	371	371
<b>EQUITY</b>							
Accumulated surplus/(deficit).....	9,565	9,259	9,156	8,207	7,638	7,279	6,920
Asset revaluation reserve .....	6,296	5,632	6,296	6,296	6,296	6,296	6,296
<b>Total equity</b> .....	15,861	14,891	15,452	14,503	13,934	13,575	13,216
<b>TOTAL LIABILITIES AND EQUITY</b> .....	16,275	15,236	15,823	14,874	14,305	13,946	13,587

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations <sup>(a)</sup> .....	16,675	1,749	1,749	1,705	1,662	1,634	1,605
<b>Net cash provided by government .....</b>	<b>16,675</b>	<b>1,749</b>	<b>1,749</b>	<b>1,705</b>	<b>1,662</b>	<b>1,634</b>	<b>1,605</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(6,005)	(900)	(900)	(1,250)	(1,360)	(1,530)	(1,530)
Superannuation .....	-	(29)	(29)	(33)	(35)	(36)	(36)
Supplies and services .....	(10,270)	(2,225)	(2,225)	(1,775)	(2,040)	(2,035)	(2,035)
Grants and subsidies .....	(8)	-	-	-	-	-	-
Accommodation .....	(18)	-	-	-	-	-	-
Capital User Charge .....	-	(1,208)	(1,208)	(1,160)	(1,115)	(1,086)	(1,057)
Other .....	(4,867)	(824)	(824)	(1,514)	(757)	(383)	(383)
<b>Receipts</b>							
Regulatory fees and fines .....	1,633	3,000	3,000	3,045	3,053	3,044	3,044
User charges and fees .....	694	272	272	20	20	30	30
Interest .....	64	35	35	15	3	3	3
Grants and subsidies .....	29	-	-	-	-	-	-
<b>Net cash from operating activities .....</b>	<b>(18,748)</b>	<b>(1,879)</b>	<b>(1,879)</b>	<b>(2,652)</b>	<b>(2,231)</b>	<b>(1,993)</b>	<b>(1,964)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(207)	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(207)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(2,280)</b>	<b>(130)</b>	<b>(130)</b>	<b>(947)</b>	<b>(569)</b>	<b>(359)</b>	<b>(359)</b>
Cash assets at the beginning of the reporting period .....	5,586	3,307	3,307	3,177	2,230	1,661	1,302
<b>Cash assets at the end of the reporting period .....</b>	<b>3,307</b>	<b>3,177</b>	<b>3,177</b>	<b>2,230</b>	<b>1,661</b>	<b>1,302</b>	<b>943</b>

(a) The majority of the appropriation was transferred to the Department of Agriculture from 2001-02 onwards.

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	2,695	3,165	2,719	2,461	2,432
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(536)	(511)	(488)	(468)	(468)
Increase/(decrease) in accounts receivable .....	(25)	-	-	-	-
Increase/(decrease) in interest available .....	-	(2)	-	-	-
Increase/(decrease) in inventories .....	(297)	-	-	-	-
(Increase)/decrease in salaries and related costs .....	(1)	-	-	-	-
(Increase)/decrease in accounts payable .....	44	-	-	-	-
Other accrued expenditure .....	(1)	-	-	-	-
<b>Net Cash from Operating Activities .....</b>	<b>1,879</b>	<b>2,652</b>	<b>2,231</b>	<b>1,993</b>	<b>1,964</b>

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Research Grant Allocations .....	8	-	-	-	-	-	-
<b>TOTAL</b>	<b>8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## WESTERN AUSTRALIAN MEAT INDUSTRY AUTHORITY

### CAPITAL WORKS PROGRAM

The Western Australian Meat Industry Authority is developing a proposal to relocate the Midland Saleyards. Costs in 2002-03 are associated with feasibility, planning and due diligence in relation to existing landholdings, and will be funded through asset sales. Development of the project will be subject to the outcomes of these studies.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>NEW WORKS</b>				
Saleyards Redevelopment.....	200	-	-	200
	200	-	-	200

### CAPITAL CONTRIBUTION

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	-	-	-	200	-	-	-
	-	-	-	200	-	-	-
<b>LESS</b>							
Asset Sales .....				200			
<b>Capital Contribution.....</b>	-	-	-	-	-	-	-

## PERTH MARKET AUTHORITY

### CAPITAL WORKS PROGRAM

The long-term objective of the Perth Market Authority is to develop a world class facility that facilitates the marketing of a broad range of primary produce in Western Australia. To achieve this objective the Authority is expanding and improving facilities to achieve the optimum utilisation of the 51 hectare Market City site. Negotiations are currently in hand with several prospective tenants seeking purpose built facilities. Funds have been allocated in anticipation of these projects proceeding in 2002-03.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
New Purpose Built Facilities - MR3 .....	815	815	800	-
Rebuild Warehouse W2.....	1,208	1,208	1,055	-
Expansion of Existing Purpose Built Facilities.....	300	300	300	-
Maintenance of Capital Nature - 2001-02 Program .....	180	180	180	-
Mezzanine Office Extension CTA - 2001-02 Program .....	130	130	130	-
<b>NEW WORKS</b>				
Tenancy Works - 2002-03 Program .....	50	-	-	50
Maintenance of Capital Nature - 2002-03 Program .....	100	-	-	100
Mezzanine Office Extension CTA - 2002-03 Program .....	70	-	-	70
New Purpose Built Facilities 2002-03 Program .....	2,500	-	-	2,500
Sundry - 2002-03 Program .....	60	-	-	60
	5,413	2,633	2,465	2,780

### CAPITAL CONTRIBUTION

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	1,435	3,442	2,465	2,780	2,905	2,920	2,940
	1,435	3,442	2,465	2,780	2,905	2,920	2,940
<b>LESS</b>							
Borrowings .....	556	-	-	1,500	1,560	1,560	1,560
Internal Funds and Balances .....	879	3,442	2,465	1,280	1,345	1,360	1,380
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-



## RURAL BUSINESS DEVELOPMENT CORPORATION

### PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MIDWEST, WHEATBELT AND GREAT SOUTHERN

#### DIVISION 15

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 43 Net amount appropriated to purchase outputs.....</b>	176	160	159	<b>158</b>	158	158	158
Total appropriations provided to purchase outputs .....	176	160	159	<b>158</b>	158	158	158

#### MISSION

*Develop and administer innovative and cost effective assistance measures to benefit Western Australian Rural Industries.*

#### SIGNIFICANT ISSUES AND TRENDS

- The Rural Business Development Corporation has a service agreement with the Department of Agriculture for the delivery of outputs through the Sustainable Rural Development Program. In turn, the Rural Business Development Corporation's Board has contributed to the establishment of strategic directions of the Sustainable Rural Development Program.
- The Machinery of Government Taskforce report has recommended that the Rural Business Development Corporation be integrated fully into the Department of Agriculture. Legislative change has yet to occur.
- The Commonwealth Government approved two new applications (in relation to the droughts of 2000 and 2001) for Interest Subsidies for farmers under the Exceptional Circumstance (EC) provisions of the Rural Adjustment Scheme. Interest rate subsidies are available for two years to eligible farmers within the defined boundaries of the declaration areas. The State is considering an appeal on another area which was declined in April 2002.
- Farmers in declared areas are eligible to apply to Centrelink for EC Relief Payments or Austudy/Youth Allowance for up to two years. In addition, farmers in areas included in submissions for EC were eligible to access Ex-gratia income support payments through Centrelink for up to six months or until EC was declared. To enable eligible farmers to access Centrelink benefits, a certificate of location of farm enterprise is required from the Rural Business Development Corporation.
- Climate models are predicting another drier than average start to the season. Indications are that the coming season, particularly for the eastern and northern wheatbelt is likely to be below average in rainfall. Given the poor returns for farmers in the preceding two years, another drought could trigger a further EC event.
- The FarmBis 1998 program ceased on 30 June 2001 and all commitments were advanced by 31 December 2001. The Department of Agriculture administers the new FarmBis 2 program.
- The South Coast Productivity Grant scheme was fully subscribed, with a large number of applications submitted for the last funding round. Although an application was made to the Federal Government to extend the time frame, this is no longer required. Monitoring of the results will continue.
- The Gascoyne Murchison Strategy (GMS) has agreement in principle from the Federal Government to be extended for a further two years.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Farm business development.....	12,782	28,270	19,712	11,670			
<b>Total Cost of Outputs.....</b>	12,782	28,270	19,712	11,670	3,709	226	226
<i>Less Operating revenues .....</i>	2,160	15,271	11,726	11,125	3,179	155	155
<b>Net Cost of Outputs.....</b>	10,622	12,999	7,986	545	530	71	71
Adjustments <sup>(a)</sup> .....	(10,446)	(12,839)	(7,827)	(387)	(372)	87	87
<b>Appropriations provided to purchase Outputs .....</b>	176	160	159	158	158	158	158
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	176	160	159	158	158	158	158

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

**OUTCOME, OUTPUT AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and output.

Government Strategic Objective	Desired Outcome	Output
A valued and protected environment	Improved ecologically sustainable development of agri-industry.	Farm business development

**Outcome: Improved ecologically sustainable development of agri-industry.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The extent to which recipients were satisfied with the way schemes are administered .....	94%	86%	86%	86%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Farm business development**

Assist farmers to enhance their skills, leading to improved sustainable long term profitability and better capacity to deal with risks inherent in farming.

This output contributes to the ecological sustainable development of agri-industry in a number of ways, but essentially the Department aims to manage the risks to production by preventing the decline in the productive capacity of our natural resources and minimising offsite impacts of agriculture such as stream sedimentation, nutrient contamination and rising water tables. This can only be achieved under a situation where industry profitability is at least maintained. Therefore, a key focus is to assist farmers to enhance their skills through training and leadership programs, which will lead to sustainable long term profitability and a better capacity to deal with risks.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	12,782	28,270	19,712	11,670	Variation relates to the grants and subsidies in relation to (a) the Exceptional Circumstances packaging declines in 02-03 by \$4.4m. (b) the cessation of other Commonwealth supported activities.
Less Operating Revenue <sup>(a)</sup> .....	2,160	15,271	11,726	11,125	
Net Cost of Output .....	10,622	12,999	7,986	545	
Adjustments <sup>(b)</sup> .....	(10,446)	(12,839)	(7,827)	(387)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>176</b>	<b>160</b>	<b>159</b>	<b>158</b>	

(a) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Grants advanced .....	5,095	950	1,150	380	FarmBis 1998 (closed June 2001) and South Coast Productivity schemes closed and all residual payments for both schemes made by 30 June 2002.
Applications for grants .....	4,431	427	880	220	
<b>Quality</b>					
Extent to which recipients were satisfied with the way schemes are administered .....	94%	86%	86%	86%	
<b>Timeliness</b>					
Average turnaround time to consider applications for support (days) - Farm Business Planning Grants .....	28	N/A	N/A	N/A	FarmBis 1998 scheme closed 30 June 2001.
Average turnaround time to consider applications for support (days) - South Coast Productivity Grants .....	39	37	37	N/A	Scheme closed 21 Sept 2001 with monitoring up to June 2002.
Average turnaround time to consider applications for support (days) - Progress Rural Grants .....	30	N/A	N/A	N/A	Scheme closed March 2001.

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Average turnaround time to consider applications for support (days) - EC Centrelink Certificate .....	1	1	1	1	Certificates issued on day of request.
Average turnaround time to consider applications for support (days) - EC Interest Subsidy .....	18	19	19	19	New Scheme commenced February 2001.
Average turnaround time to consider applications for support (days) - Farmer Training .....	1	N/A	N/A	N/A	FarmBis 1998 Scheme closed 30 June 2001.
<b>Cost (Efficiency)</b>					
Average amount of each grant advanced (excluding Adverse Seasonal Conditions Assistance Scheme) .....	\$2,019	\$23,644	\$14,082	\$27,211	The average EC interest rate subsidy support payment is greater than that for other schemes.
Administrative expenditure per application approved or rejected .....	\$523	\$2,885	\$1,840	\$6,045	Lower cost schemes have discontinued.
Total amount of Adverse Seasonal Conditions Assistance grant paid to the Department of Agriculture .....	N/A	\$4.6 million	\$1.6 million	N/A	Fewer applications than anticipated due to arrival of rains, which reduced the need for support for livestock maintenance.

### Major Achievements For 2001-02

- The Commonwealth approved two new declarations for EC interest rate subsidy support during 2001-02.
- The EC interest rate subsidies program continued with support for the South Eastern declaration as well as for two new declarations (in relation to the droughts of 2000 and 2001) for the northern and eastern wheatbelt farmers. Year 1 payments to farmers in the February 2001 South East declared area have concluded with total grants of \$10.8 million to 263 farm businesses, at an average \$40,929 from 390 applicants. It is anticipated that total interest rate subsidy expenditure for 2000-01 will be \$12.3 million.
- It is estimated that during 2001-02 a total of 250 'initial' Exceptional Circumstances Certificates, 2385 'continuation' Certificates, 183 transfer Certificates - from Ex gratia to EC, and 270 Ex-gratia certificates will be issued by the Rural Business Development Corporation to eligible farmers to access Centrelink benefits.
- Funding of \$1.56 million was provided to 285 farmers under Adverse Seasonal Conditions in the Agricultural Sector -Livestock Management Support Scheme. This assisted farmers in the grainbelt effected by the recent dry season
- Grant payments under the FarmBis 1998 scheme ceased at 31 December 2001 with approved assistance totalling \$0.7 million for 2000-01. In the three years of the program \$6.5 million had been advanced to more than 9,000 farmers assisting them to attend farm business training and develop farm business plans.
- Funding support was provided to farmers under the South Coast Regional Initiative to be used to improve farm productivity, profitability and sustainability on the South Coast. Two of the six funding rounds, over the three-year term of the South Coast Productivity Grant Scheme, were completed in 2001-02. The approved funding of \$1.8 million was provided to 185 applicants for farm-based productivity improvement projects in the South Coast region. The Scheme, which is now closed, funded \$3 million for various land rehabilitation and diversification measures since it commenced February 1999.
- The GMS has an agreement in principle from the Federal Government to be extended a further two years. With the completing of funding rounds under the Industry and Business Development Grants program, the GMS is now managing the disbursement and auditing of grants to over 60% of the eligible businesses operating from the GMS area.

- Gascoyne Murchison Strategy funding of \$0.8 million will be disbursed to approved recipients to implement business plans that improve productivity, profitability and sustainability. Auditing of on-ground works has been carried out on 13 properties this year. Fifty seven properties have participated in the financial counselling and benchmarking/business review program that was established based on recommendations of the 2001-02 mid-term review. One lease adjustment was brokered resulting in 358,984 hectares adjusted for pastoral and conservation landuses. Another recommendation for lease adjustment of a 257,000 ha is being considered.

#### ***Major Initiatives For 2002-03***

- Interest Rate Subsidy support under the existing EC program will be continued for farmers in each of the three declaration areas; February 2001, August 2001 and March 2002. Farmers are eligible for two years of support. It is anticipated that total interest rate subsidy expenditure for 2002-03 will be \$8 million.
- Exceptional Circumstances Centrelink 'continuing' and ex-gratia certificates will continue be issued in each half of the year to eligible farmers.
- Through the GMS a series of business review workshops will be conducted for participants in the financial counselling and business review program.
- The sunset date for disbursement of funding under the first three rounds of the Gascoyne Murchison Strategy Industry and Business Development Grant program will expire in 2002-03.
- The Natural Resource Adjustment Scheme, developed to assist landholders who are unable to clear land due to restrictions imposed by the Commissioner of Soil and Land Conservation, will continue to assist approved applicants in a range of support measures. It is anticipated that all previously approved support will be finalised during the year with grants totalling \$0.4 million provided.
- Advice will be provided to Government on the implementation of the Machinery of Government Taskforce recommendation that the Rural Business Development Corporation be integrated fully into the Department of Agriculture.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	1,237	719	737	763	492	138	142
Superannuation .....	4	3	4	4	4	4	4
Grants and subsidies <sup>(b)</sup> .....	10,463	27,038	18,092	10,340	2,943	-	-
Supplies and services .....	906	331	725	423	165	26	22
Accommodation .....	14	-	-	-	-	-	-
Borrowing costs .....	7	-	-	-	-	-	-
Depreciation .....	35	24	30	20	5	5	5
Other expenses .....	116	155	124	120	100	53	53
<b>TOTAL COST OF SERVICES</b> .....	12,782	28,270	19,712	11,670	3,709	226	226
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	32	25	32	32	15	15	15
Grants and subsidies .....	825	14,848	11,255	10,911	3,004	-	-
Interest .....	1,283	378	399	173	160	140	140
Other Revenue .....	20	20	40	9	-	-	-
<b>Total Revenues from Ordinary Activities</b> .....	2,160	15,271	11,726	11,125	3,179	155	155
<b>NET COST OF SERVICES</b> .....	10,622	12,999	7,986	545	530	71	71
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	176	160	159	158	158	158	158
Liabilities assumed by the Treasurer .....	4	3	4	4	4	4	4
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	180	163	163	162	162	162	162
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	(10,442)	(12,836)	(7,823)	(383)	(368)	91	91
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	(10,442)	(12,836)	(7,823)	(383)	(368)	91	91

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 0, 0 and 0 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	15,148	1,850	6,863	6,458	5,407	5,513	5,623
Investments.....	-	200	-	-	-	-	-
Receivables.....	118	-	-	-	-	-	-
Interest receivable.....	229	100	100	15	-	-	-
Total current assets.....	15,495	2,150	6,963	6,473	5,407	5,513	5,623
<b>NON-CURRENT ASSETS</b>							
Plant, equipment and vehicles.....	61	38	38	18	27	22	17
Total non-current assets.....	61	38	38	18	27	22	17
<b>TOTAL ASSETS</b> .....	15,556	2,188	7,001	6,491	5,434	5,535	5,640
<b>CURRENT LIABILITIES</b>							
Payables.....	530	500	500	474	-	-	-
Interest-bearing liabilities (Borrowings) .....	47	-	47	47	-	-	-
Interest payable.....	39	-	39	38	-	-	-
Other.....	954	400	252	152	22	32	46
Total current liabilities .....	1,570	900	838	711	22	32	46
<b>TOTAL LIABILITIES</b> .....	1,570	900	838	711	22	32	46
<b>EQUITY</b>							
Accumulated surplus/(deficit).....	13,939	1,241	6,116	5,733	5,365	5,456	5,547
Asset revaluation reserve .....	47	47	47	47	47	47	47
<b>Total equity</b> .....	13,986	1,288	6,163	5,780	5,412	5,503	5,594
<b>TOTAL LIABILITIES AND EQUITY</b> .....	15,556	2,188	7,001	6,491	5,434	5,535	5,640

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	176	160	159	158	158	158	158
<b>Net cash provided by government .....</b>	<b>176</b>	<b>160</b>	<b>159</b>	<b>158</b>	<b>158</b>	<b>158</b>	<b>158</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(1,237)	(719)	(737)	(763)	(492)	(138)	(142)
Supplies and services.....	(797)	(316)	(712)	(408)	(118)	(26)	(18)
Grants and subsidies .....	(9,543)	(27,816)	(18,870)	(10,435)	(3,648)	(3)	(3)
Accommodation .....	(14)	-	-	-	-	-	-
Other.....	-	(170)	(138)	(135)	(69)	(25)	(25)
<b>Receipts</b>							
User charges and fees .....	192	20	40	9	-	-	-
Interest.....	1,283	696	717	258	175	140	140
Grants and subsidies .....	836	14,848	11,255	10,911	3,004	-	-
<b>Net cash from operating activities .....</b>	<b>(9,280)</b>	<b>(13,457)</b>	<b>(8,445)</b>	<b>(563)</b>	<b>(1,148)</b>	<b>(52)</b>	<b>(48)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	-	-	-	-	(14)	-	-
Proceeds from sale of non-current assets .....	4	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(14)</b>	<b>-</b>	<b>-</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings.....	-	-	-	-	(47)	-	-
<b>Net cash from financing activities .....</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(47)</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(9,100)</b>	<b>(13,297)</b>	<b>(8,286)</b>	<b>(405)</b>	<b>(1,051)</b>	<b>106</b>	<b>110</b>
Cash assets at the beginning of the reporting period .....	24,249	15,147	15,148	6,863	6,458	5,407	5,513
<b>Cash assets at the end of the reporting period .....</b>	<b>15,148</b>	<b>1,850</b>	<b>6,863</b>	<b>6,458</b>	<b>5,407</b>	<b>5,513</b>	<b>5,623</b>



## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	7,986	545	530	71	71
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(30)	(20)	(5)	(5)	(5)
Superannuation liabilities assumed by the Treasurer .....	(4)	(4)	(4)	(4)	(4)
Increase/(decrease) in accounts receivable .....	(118)	-	-	-	-
Increase/(decrease) in interest receivable .....	(129)	(85)	(15)	-	-
(Increase)/decrease in accounts payable .....	30	26	474	-	-
(Increase)/decrease in interest payable .....	-	1	38	-	-
(Increase)/decrease in other liabilities .....	702	100	177	(10)	(14)
Other accrued expenditure .....	8	-	(47)	-	-
<b>Net Cash from Operating Activities</b> .....	8,445	563	1,148	52	48

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Adverse Seasonal Conditions Assistance Scheme .....	-	4,600	1,560	-	-	-	-
Rural Adjustment Scheme .....	377	-	-	-	-	-	-
Exceptional Circumstances .....	4,026	16,185	12,349	7,987	1,780	-	-
FarmBis Scheme .....	2,516	800	679	-	-	-	-
Natural Resource Adjustment Scheme .....	106	524	22	453	-	-	-
Progress Rural .....	1,513	620	580	-	-	-	-
Ovine Johnes .....	-	135	135	-	-	-	-
South Coast Regional Strategy .....	907	1,572	1,500	-	-	-	-
Gascoyne Murchison Strategy .....	1,003	2,602	1,267	1,900	1,163	-	-
Pastoral Welfare Livestock .....	14	-	-	-	-	-	-
<b>TOTAL</b>	<b>10,463</b>	<b>27,038</b>	<b>18,092</b>	<b>10,340</b>	<b>2,943</b>	<b>-</b>	<b>-</b>

## FISHERIES

### PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MIDWEST, WHEATBELT AND GREAT SOUTHERN

#### DIVISION 16

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 44 Net amount appropriated to purchase outputs.....</b>	20,002	21,248	21,090	<b>20,934</b>	21,816	22,827	23,295
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	110	110	110	<b>110</b>	110	110	110
Total appropriations provided to purchase outputs.....	20,112	21,358	21,200	<b>21,044</b>	21,926	22,937	23,405
<b>CAPITAL</b>							
<b>Item 133 Capital Contribution .....</b>	2,863	4,769	4,769	<b>2,951</b>	7,425	7,680	779
<b>GRAND TOTAL.....</b>	<b>22,975</b>	<b>26,127</b>	<b>25,969</b>	<b>23,995</b>	<b>29,351</b>	<b>30,617</b>	<b>24,184</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*Partnered by our clients and the community, we will facilitate the conservation, development and allocation of the fish and other living aquatic resources of Western Australia for the benefit of present and future generations.*

#### SIGNIFICANT ISSUES AND TRENDS

- Increasing public requirement for accountability in respect to the maintenance of biodiversity and the ecologically sustainable use of the marine environment.
- Passive users demanding more involvement in the management of fisheries and other marine resources.
- Increased pressures for holistic and integrated management of fish stocks and development of management strategies that accommodate the management needs of all stakeholders.
- Population growth, coastal development, improved access to coastal waters and fishing technology, together with a growing recreational fishing sector, are placing additional pressure on inshore fish stocks and the marine environment.
- Increased pressure for integrated marine planning given on-going development in areas such as pearling and aquaculture and charter fishing.
- Increased community expectations for new marine reserves, and the level of services delivered in them and existing reserves.
- Implementation of the Commonwealth's Oceans Policy has generated direct involvement of the Commonwealth in day-to-day planning and management of the marine environment through the development of regional marine parks.
- The direct involvement of the Commonwealth in environmental protection and biodiversity conservation through export control measures and environmental approval processes.

- Indigenous fishing issues and the development of law in respect to native title is highlighting the need for the continued development of an Aboriginal fishing strategy and targeted aquaculture development.
- The development of high quality recreational fisheries and low-impact eco-tourism experiences is generating significant community interest and tourism potential in some regions.
- The increasing demand for access to offshore fish stocks by the recreational sector has seen the development of a significant licensed charter fishing sector.
- Increased demand for more visible fisheries compliance presence, especially in the regional centres, focusing on recreational fishing.
- Development and incorporation of Ecologically Sustainable Development (ESD) processes and protocols into the management arrangements for the major commercial fisheries, including the Western Rock Lobster, Shark Bay Prawn, Shark Bay Scallop and Exmouth Gulf Prawn fisheries for audit at both State and Commonwealth level.
- Continued demand from the commercial sector continues for more direct involvement in fisheries management and more formal recognition of its security of access. This is driven both by the increasing goodwill value of licences and demands from other stakeholders for resource reallocation.
- Trend towards using more 'real time' catch surveys aboard industry fishing vessels for both sustainability and catch value optimisation in the major prawn trawl fisheries including the Shark Bay Prawn and Exmouth Gulf Prawn fisheries.
- Continued strong emphasis on the development of aquaculture industries as the demand for high-quality seafood continues to grow, while the harvest of wild capture fisheries worldwide is generally at maximum sustainable levels.
- Need to continue to pursue opportunities in developing markets, including those in Europe and America in the face of past instability in the State's traditional seafood export markets.
- The need to maintain barrier control to ensure Australia's disease free status in face of new World Trade Organisation rules.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Parity and wages policy.....	122	236	232	235

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Management of the State's Commercial Fisheries.....	25,010	24,874	24,187	25,207			
<b>Output 2:</b>							
Management of the State's Recreational Fisheries.....	10,610	11,189	11,343	11,208			
<b>Output 3:</b>							
Development and promotion of the State's Aquaculture Industry .....	7,844	7,986	8,159	8,124			
<b>Output 4:</b>							
Management and Conservation of Fish and Fish Habitat .....	3,100	2,689	2,891	2,693			
<b>Total Cost of Outputs .....</b>	<b>46,564</b>	<b>46,738</b>	<b>46,580</b>	<b>47,232</b>	<b>48,108</b>	<b>49,307</b>	<b>49,775</b>
<i>Less Operating revenues .....</i>	<i>22,291</i>	<i>25,169</i>	<i>25,169</i>	<i>26,081</i>	<i>26,184</i>	<i>26,490</i>	<i>26,490</i>
<b>Net Cost of Outputs .....</b>	<b>24,273</b>	<b>21,569</b>	<b>21,411</b>	<b>21,151</b>	<b>21,924</b>	<b>22,817</b>	<b>23,285</b>
Adjustments <sup>(b)</sup> .....	(4,161)	(211)	(211)	(107)	2	120	120
<b>Appropriations provided to purchase Outputs .....</b>	<b>20,112</b>	<b>21,358</b>	<b>21,200</b>	<b>21,044</b>	<b>21,926</b>	<b>22,937</b>	<b>23,405</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>2,863</b>	<b>4,769</b>	<b>4,769</b>	<b>2,951</b>	<b>7,425</b>	<b>7,680</b>	<b>779</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>22,975</b>	<b>26,127</b>	<b>25,969</b>	<b>23,995</b>	<b>29,351</b>	<b>30,617</b>	<b>24,184</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objectives and the agency level desired outcomes and outputs.

Government Strategic Objectives	Desired Outcome(s)	Output(s)
A growing and diversified economy	Conservation and sustainable development of the State's fish resources.	Management of the State's Commercial Fisheries
Strong and vibrant regions		Management of the State's Recreational Fisheries
A valued and protected environment		Development and promotion of the State's Aquaculture Industry
		Management and Conservation of Fish and Fish Habitat

### Outcome: Conservation and sustainable development of the State's fish resources.

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The satisfaction rating of the broader community with the Department's management of commercial fishing .....	81%	90%	85%	90%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 1: Management of the State's Commercial Fisheries

Management of the State's commercial fisheries on behalf of the community by providing advice; collecting and analysing data; undertaking research; developing, implementing and managing strategies, policies and plans; and enforcing regulations, management plans and related legislation for commercial fishing.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	25,010	24,874	24,187	25,207	
Less Operating Revenue <sup>(b)</sup> .....	14,055	17,336	17,136	17,556	
Net Cost of Output .....	10,955	7,538	7,051	7,651	
Adjustments <sup>(c)</sup> .....	(2,235)	(112)	(110)	(58)	
Appropriation for purchase of Output 1 .....	8,720	7,426	6,941	7,593	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Estimated hours for Community Education and Compliance .....	76,396	115,659	96,250	82,800	
Estimated hours for Management .....	53,466	47,000	62,400	59,200	
Estimated hours for Research .....	73,963	96,000	89,000	94,000	
<b>Quality</b>					
Fish stocks identified as being at risk or vulnerable through exploitation .....	4	4	4	4	
Managed Fisheries in which stock assessment have been completed .....	70%	75%	70%	75%	
<b>Timeliness</b>					
Commercial fishing boat notifications sent out on time .....	100%	100%	60%	100%	Delays resulted from finalisation of issues associated with unitisation in the Western Rock Lobster Fishery.
Commercial Fishing boat notifications sent out on time - Managed Fishery .....	49%	100%	67%	100%	Delay in renewals results from negotiations required under cost recovery initiative.
<b>Cost (Efficiency)</b>					
Average cost per hour for Community Education and Compliance .....	\$99	\$82	\$98	\$123	
Average cost per hour for Management .....	\$187	\$162	\$111	\$128	
Average cost per hour for Research .....	\$101	\$81	\$88	\$79	
<b>Full Time Equivalents (FTEs)</b>	179	199	201	196	

- (a) Costs per hour include an allocation of departmental support costs.  
(b) The hourly rate for management costs includes funding of industry bodies and fisheries adjustments scheme expenditure.  
(c) Direct hours budgeted in 2002-03 reflect impact of recently introduced industrial relations policy.  
(d) Activity in research impacted by variations in externally funded projects.

**Major Achievements For 2001-02**

- Implementation of unitisation in the West Coast Rock Lobster Fishery as part of a strategic approach to developing a more efficient management system.
- Proposals developed and presented to stakeholders on an alternate composition and membership selection process for the Rock Lobster Industry Advisory Committee (RLIAC).
- Development of a process to provide management recommendations for the State's wetline fishery sector.
- Completion and submission of Ecological Sustainability reports to Environment Australia for the Western Rock Lobster, Shark Bay Prawn and Scallop, Exmouth Prawn and Abalone Fisheries.
- Completion of ongoing requirements necessary to maintain certification of the West Coast Rock Lobster Fishery by the Marine Stewardship Council.
- Continuation of the staged implementation of by-catch reduction devices (BRDs) in the State's trawl fisheries.
- Gazettal of a management plan for the South Coast Estuarine Fishery (commencing July 2002) and implementation of a second voluntary Fisheries Adjustment Scheme.
- Implementation of the Vessel Monitoring System (VMS) in the Exmouth Gulf, Nickol Bay and Onslow Prawn Fisheries.
- Implementation of legislation to support the catch sharing framework of the Barramundi Accord and to provide for transferability in the Kimberley Gillnet and Barramundi Fishery.

- Establishment of the Mackerel Independent Advisory Panel and development and publication of recommended arrangements for management of the state's mackerel fishery.
- Determination of fishery capacity for the Northern Demersal Scalefish Fishery and implementation of an increase in unit allocations for the fishery.
- Development of a discussion paper on future directions for the Kimberley Prawn Fishery.
- Development of a framework for management of the South West Beach Seine Fishery and the West Coast Deep Sea Crab fisheries.
- Development of a paper on management directions for the South Coast Deep Sea Crab and South Coast Rock Lobster fisheries.
- Establishment of a working group to consider future directions for the demersal gillnet and longline fisheries.
- Publication of a review of and directions for management of the inshore crab resources of the west coast.
- Implementation of licensing arrangements to introduce transferability and to prevent licence splitting in the Nickol Bay/Onslow Prawn Fishery.
- Ministerial approval to implement a range of changes to the South West Trawl Fishery, including transferability in Zones A and D and introduction of the VMS in 2003.
- Development of management arrangements for the west coast estuaries.
- Industry agreement on a new Management Advisory Committee framework for the Shark Bay Prawn and Scallop and Exmouth Gulf Prawn Fisheries.
- Contribute to the development of a strategy for the integrated management and sustainable use of Western Australia's coastal fish resources by all sectors and transparent decision-making processes for the allocation of fish resources among user groups.
- Formation of a new Management Advisory Committee to cover all hook and net-based shark fisheries.
- Completed National Competition Policy (NCP) review of general fisheries legislation and rock lobster processing.
- **Major Initiatives For 2002-03**
- Development of processes to implement the outcomes of the NCP review within the required timeframes.
- Completion of Ecological Sustainability reports to Environment Australia for all minor fisheries with an export component.
- Review outcomes from work related to integrated fisheries management and principles for fisheries resource allocation and management.
- Implementation of a process to develop management recommendations for the wetline fisheries, with emphasis on the west coast in 2002-03.
- Implementation of managed fishery arrangements for mackerel.
- Finalisation of directions for sustainable management of the demersal gillnet and longline fisheries.
- Completion of a review of RLIAC composition and membership appointment processes.
- Completion of ongoing Marine Stewardship Council certification requirements for the West Coast Rock Lobster Fishery.

- Launch of a portal website for the West Coast Rock Lobster Fishery.
- Development of fisheries management decision rules in the context of ESD for the West Coast Rock Lobster Fishery.
- Commence an examination of the economic return from the West Coast Rock Lobster Fishery.
- Adoption of a policy to allow for the development of rock lobster aquaculture.
- Implementation of the necessary changes to allow Commercial Fishing Licences (CFLs) to be issued in the form of a plastic card with the option of an extended period of validity (i.e. greater than 12 months).
- Implementation of the VMS in the South West Trawl Fishery.
- Implementation of new management arrangements for the South West Beach Seine Fishery and the West Coast Deep Sea Crab Fishery.
- Implementation of new management arrangements for the west coast estuaries.
- Development of management arrangements for the South Coast Deep Sea Crab and South Coast Rock Lobster fisheries.
- Completion of a review of the 375 boat unit provision in the trawl fisheries and development of new boat replacement arrangements for the trawl fisheries.
- Completion of a review of the Kimberley Prawn Fishery and development of an implementation process for any changes to management arrangements.
- Development and implementation of an amendment to the West Coast Purse Seine Fishery to provide for individual transferable quota and a comprehensive management framework for small pelagic fish on the west coast.
- Development and implementation of a management plan for trawling on the south coast.
- Development and implementation of revised management arrangements for the mud crab and beche-de-mer fisheries.
- Full implementation of BRDs and development of by-catch action plans for all northern trawl fisheries.
- Implementation of a new Management Advisory Committee structure for the Shark Bay Prawn and Scallop and Exmouth Gulf Prawn Fisheries.

**Outcome: Conservation and sustainable development of the State's fish resources.**

***Key Effectiveness Indicator*** <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-3 Target
The satisfaction rating of the broader community with the Department's management of recreational fishing.....	87%	90%	87%	90%	

(a) More details of effectiveness indicators are provided in the annual report.



### Output 2: Management of the State's Recreational Fisheries

Management of the State's recreational fisheries on behalf of the community by providing advice; collecting and analysing data; undertaking research, developing, implementing and managing strategies, policies and plans; and enforcing regulations, management plans and related legislation for recreational fishing.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	10,610	11,189	11,343	11,208	Increases in some recreational licence fees and impact of charter boat licencing.
Less Operating Revenue <sup>(b)</sup> .....	2,965	2,627	2,727	3,405	
Net Cost of Output .....	7,645	8,562	8,616	7,803	
Adjustments <sup>(c)</sup> .....	(948)	(51)	(51)	(25)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>6,697</b>	<b>8,511</b>	<b>8,565</b>	<b>7,778</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity <sup>(a)</sup></b>					
Estimated hours for Community Education and Compliance .....	44,487	60,373	48,850	56,700	
Estimated hours for Management .....	15,766	19,000	16,000	10,400	
Estimated hours for Research <sup>(b)</sup> .....	46,664	43,000	57,500	48,000	
<b>Quality</b>					
Fish stocks identified as being at risk or vulnerable through exploitation. ....	2	2	2	2	
<b>Timeliness</b>					
Recreational fishing projects completed on time .....	100%	100%	100%	100%	
<b>Cost (Efficiency) <sup>(c)</sup></b>					
Average cost per hour for Community Education and Compliance .....	\$93	\$97	\$104	\$110	
Average cost per hour for Management .....	\$120	\$91	\$93	\$118	
Average cost per hour for Research .....	\$98	\$83	\$83	\$78	
<b>Full Time Equivalents (FTEs)</b>	<b>94</b>	<b>95</b>	<b>95</b>	<b>98</b>	

(a) Direct hours budgeted in 2002-03 reflect impact of recently introduced industrial relations policy.

(b) Activity in research impacted by variations in externally funded projects.

(c) Costs per hour include an allocation of departmental support costs.

***Major Achievements For 2001-02***

- The review of recreational fisheries management on a regional basis continued with the completion of the Gascoyne and West Coast Recreational Fishing Working Group reports and their presentation to the Minister.
- Implementation of management for the fishing and aquatic eco-tour industry and the finalisation of licensing arrangements to ensure sustainable development.
- Implementation of new management arrangements for the barramundi fishery.
- The management of licensed recreational fisheries for abalone, rock lobster and marron was reviewed.
- Negotiations with the Commonwealth on fishery management strategies for highly migratory species such as billfish and tuna continued.
- Community consultation through the State and Regional Recreational Fishing Advisory Committees, Recfishwest and fishery management working group processes continued.
- Support was provided for the successful operation of the Volunteer Fisheries Liaison Officer program.
- Regional compliance, communication and community education strategies were implemented.
- Research continues with the development of a recruitment index for key southern finfish species including herring, tailor, and whiting.
- Research continues into the biology and stock assessment model for black snapper (blue lined emperor) and Spanish mackerel.
- Monitoring of rebuild of pink snapper stocks in Shark Bay continued.
- Contribute to the development of a strategy for the integrated management and sustainable use of Western Australia's coastal fish resources by all sectors and transparent decision-making processes for the allocation of fish resources among user groups.
- Improved licensing service implemented through internet and phone applications and payments.

***Major Initiatives For 2002-03***

- Implement the Minister's decisions regarding the Gascoyne and West Coast regional reviews.
- Commencement of regional planning processes for the Pilbara/Kimberley and South Coast bioregions.
- Continuation of a program of regional catch and effort surveys with commencement of a survey on the South Coast.
- Review outcomes from work related to integrated fisheries management and on principles for fisheries resource allocation and management.
- Review and finalisation of long term strategies for the management of Shark Bay's inner gulf pink snapper stocks.
- Review community consultation structure for recreational fisheries and integrated fisheries management.
- Implementation of review findings for management of the abalone fishery.
- Finalise research reports on recreational catch surveys for Gascoyne and Pilbara bio-regions.
- Review logbook data of aquatic fishing tour operations.
- Develop licence transfer and variation policy for aquatic charter fishery and assist in development of industry code of conduct.

- Commencement of major review to develop long term management strategies for the marron fishery.
- Review trout stocking program and development of management policy for translocation and stocking.
- Review of annual operational plan and fishery performance for rock lobster, abalone, and marron.

**Outcome: Conservation and sustainable development of the State's fish resources.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Level of satisfaction in the broader community with the Department's management and development of pearling and aquaculture activities .....	85%	90%	85%	90%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Development and promotion of the State's Aquaculture Industry**

The Department fosters and promotes the development of sustainable Western Australian aquaculture (including pearl production) by providing policy advice; establishing appropriate infrastructure; facilitating provision of research; and the development, implementation and management of strategies, policies, plans and regulations for the aquaculture industry.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	7,844	7,986	8,159	8,124	
Less Operating Revenue <sup>(b)</sup> .....	4,773	4,817	4,892	4,664	
Net Cost of Output .....	3,071	3,169	3,267	3,460	
Adjustments <sup>(c)</sup> .....	(701)	(36)	(37)	(18)	
<b>Appropriation for purchase of Output 3 .....</b>	<b>2,370</b>	<b>3,133</b>	<b>3,230</b>	<b>3,442</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity <sup>(a)</sup></b>					
Estimated hours for aquaculture Community					
Education and Compliance .....	5,257	13,950	13,450	12,300	
Estimated hours for aquaculture Management.....	15,508	17,000	17,800	18,300	
Estimated hours for aquaculture Research.....	30,963	25,000	30,500	23,800	
Estimated hours for pearling Community					
Education and Compliance .....	11,185	18,000	13,500	12,800	
Estimated hours for pearling Management .....	4,602	6,000	4,700	4,600	
Estimated hours for pearling Research .....	5,731	7,000	5,300	7,200	

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quality</b>					
Level of satisfaction in the broader community with the Department's management and development of pearling and aquaculture activities .....	85%	90%	85%	90%	
<b>Timeliness</b>					
Aquaculture renewal notifications sent out on time.....	100%	100%	100%	100%	
Pearling renewal notifications sent out on time.....	100%	100%	100%	100%	
<b>Cost (Efficiency)<sup>(b)</sup></b>					
Average cost per hour for aquaculture Community Education and Compliance .....	\$98	\$99	\$98	\$124	
Average cost per hour for aquaculture Management .....	\$112	\$101	\$100	\$97	
Average cost per hour for aquaculture Research <sup>(c)</sup> .....	\$105	\$81	\$88	\$86	
Average cost per hour for pearling Community Education and Compliance .....	\$120	\$99	\$112	\$125	
Average cost per hour for pearling Management .....	\$95	\$81	\$92	\$113	
Average cost per hour for pearling Research...	\$99	\$85	\$82	\$92	
<b>Full Time Equivalents (FTEs)</b>	64	67	66	65	

(a) Direct hours budgeted in 2002-03 reflect impact of recently introduced industrial relations policy.

(b) Costs per hour include an allocation of departmental support costs.

(c) Activity in research impacted by variations in externally funded projects.

### Major Achievements For 2001-02

- Completed site identification projects for abalone and marine finfish aquaculture.
- The creation of an Aquaculture Environmental Management Officer position to provide a role in the preliminary environmental assessment of aquaculture proposals; develop and implement initiatives, policies, guidelines and legislation aimed at assisting the aquaculture industry to ensure that proposals are being undertaken in an environmentally sustainable manner; and actively promote the use of ecologically sustainable aquaculture practices.
- Completion of a review of all non-Pinctada maxima pearling licences in coastal waters of Western Australia to ensure effective use of the sites.
- Commenced an Expression of Interest process for the identification of prospective prawn farming sites in the Dampier Peninsula.
- Commenced investigation into issuing longer term aquaculture licences to facilitate industry investment potential.
- Provided aquaculturalists with the opportunity to apply for aquaculture leases under the *Fish Resources Management Act 1994*.
- Developed a draft process for the transfer of the all-male hybrid yabby technology to assist in industry development.
- Completed the National Competition Policy (NCP) review of the *Pearling Act 1990*.
- Completed the fishing component of the Ecologically Sustainable Development (ESD) assessment of the pearl fishery.

**Major Initiatives For 2002-03**

- Release details of the location and specifications of a number of land based sites for abalone and marine finfish aquaculture.
- Appoint an Aquaculture Environmental Management Officer to provide a role in the preliminary environmental assessment of aquaculture proposals; develop and implement initiatives, policies, guidelines and legislation aimed at assisting the aquaculture industry to ensure that proposals are being undertaken in an environmentally sustainable manner; and actively promote the use of ecologically sustainable aquaculture practices.
- Establish an Inland Saline Aquaculture Reference group with government and industry representation to provide coordination and leadership to the development of this sector.
- Undertake a review of aquaculture legislation in Australia to ensure that the legislation applying in Western Australia is best practice.
- Prepare a new five year strategic development plan for the government's investment into the development of aquaculture.
- Implement a lease application and assessment process, for aquaculture activities in coastal waters.
- Finalise policy position on issuing longer term aquaculture licences to facilitate industry investment potential.
- Complete Expression of Interest process for the identification of proponents prepared to investigate the development of prospective prawn farming sites in the Dampier Peninsula.
- Transfer of the all-male hybrid yabby technology to assist in industry development.
- Progress a number of major research projects including marron genetic improvement, production techniques for Greenlip abalone and development of environmentally friendly aquaculture feeds.
- Implement the outcome of the NCP review of the *Pearling Act 1990*.
- Prepare a new Pearling Bill and associated legislation for consideration by Parliament to ensure the most effective and efficient management of the pearling industry.

**Outcome: Conservation and sustainable development of the State's fish resources.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Level of general community satisfaction with the Department's conservation of fish habitat.....	82%	90%	82%	90%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 4: Management and Conservation of Fish and Fish Habitat**

The Department safeguards the State's wild fish habitat by providing advice; monitoring the status and use of fish habitat resources; undertaking research; fostering community awareness of fish habitat requirements; and developing, implementing, managing and enforcing appropriate strategies, policies, plans and regulations.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	3,100	2,689	2,891	2,693	
Less Operating Revenue <sup>(b)</sup> .....	498	389	414	456	
Net Cost of Output .....	2,602	2,300	2,477	2,237	
Adjustments <sup>(c)</sup> .....	(277)	(12)	(13)	(6)	
<b>Appropriation for purchase of Output 4 .....</b>	<b>2,325</b>	<b>2,288</b>	<b>2,464</b>	<b>2,231</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target <sup>(a)</sup>	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity <sup>(b)</sup></b>					
Estimated Hours for Community Education and Compliance .....	6,630	4,992	9,000	5,400	
Estimated Hours for Management .....	14,759	19,000	17,500	15,200	
Estimated hours for research .....	5,832	3,000	3,000	1,400	
<b>Quality</b>					
Level of community satisfaction with the Department's conservation of fish habitat .....	82%	90%	82%	90%	
<b>Timeliness</b>					
New or revised fish habitat management plans completed on time .....	100%	100%	100%	100%	
Fish Habitat research projects completed on schedule .....	100%	100%	100%	100%	
Revised fish habitat regulations completed on schedule .....	100%	100%	100%	100%	
<b>Cost (Efficiency) <sup>(c)</sup></b>					
Average cost per hour for Community Education and Compliance .....	\$104	\$125	\$83	\$108	
Average cost per hour for Management .....	\$121	\$97	\$108	\$126	
Average cost per hour for Research <sup>(d)</sup> .....	\$107	\$74	\$85	\$139	
<b>Full Time Equivalents (FTEs)</b>	<b>24</b>	<b>21</b>	<b>23</b>	<b>19</b>	

(a) The 2002-2003 allocation includes an amount of \$250,000 to be used to meet the costs of marine pest incursion.

(b) Direct hours budgeted in 2002-03 reflect impact of recently introduced industrial relations policy.

(c) Costs per hour include an allocation of departmental support costs.

(d) Activity in research impacted by variations in externally funded projects.

**Major Achievements For 2001-02**

- Released a Draft Plan of Management for the proposed Miaboolya Beach Fish Habitat Protection Area near Carnarvon.
- Called for expressions of interest from people wishing to develop a sustainable tourism industry at the Abrolhos Islands in consultation with the Abrolhos Island Management Committee (AIMAC).
- Established a licence system for fishermen's camps at the Abrolhos Islands.
- Established an additional ten environmentally sensitive moorings in the Abrolhos Island Fish Habitat Protection Area with the assistance of funding from the National Heritage Trust (NHT).
- Constructed a new jetty for Departmental operations at Rat Island at the Abrolhos Islands.
- Erected a series of interpretative signs to assist visitors to the Abrolhos Islands with the assistance of NHT funding.
- Conducted a public workshop to consider the impact of human activities on the Abrolhos Islands and prepared a subsequent report and recommendations.
- Established a Fish Habitat Protection Area at Cottesloe Reef in consultation with the Cottesloe Marine Protection Group, the Town of Cottesloe and Town of Mosman Park.
- Established a Fish Habitat Protection Area at Lancelin Island in cooperation with the Western Australia Marine Conservation Society.
- Assisted the West Australia Museum undertake archaeological studies at famous heritage sites at the Abrolhos Islands.
- The draft Bycatch Action Plan for the Shark Bay Prawn Trawl Fishery was released for public comment. Bycatch reduction devices are being phased into use in the Shark Bay fleet during the season.
- Discussion papers on the translocation of barramundi and trout released for public comment.
- Participated in the planning processes associated with the establishment of the proposed marine reserves at Jurien, Dampier Archipelago and the Monte Bello Islands. Management proposals for the Cottesloe Reef Habitat Protection Area and Jurien Bay and Monte Bellos Marine Reserves were reviewed and submissions prepared as a contribution to Marine Protected Areas planning.
- Participated in the deliberations of the National Introduced Marine Pest Coordination Committee and assisted in the development of mechanisms to protect the environment from marine pests.
- Processed 49 applications to translocate aquatic organisms into and within Western Australia and set conditions to protect the environment.
- Developed a reporting framework relating to Environmentally Sustainable Development (ESD) in the Western Australia fishing industry.
- Released the final guidelines for the establishment of Fish Habitat Protection Areas in Western Australia.
- Legislated to protect coral from over exploitation by recreational fishers.
- Through the Minister for Fisheries, provided 12 Fishcare Western Australia grants to community groups and manage the National Fisheries Action Program on behalf of the Commonwealth.

**Major Initiatives For 2002-03**

- Consider options for a future management structure at the Abrolhos Islands with the AIMAC.
- Introduce a system of leases to provide formal tenure for people occupying sites at the Abrolhos Islands.
- Introduce a system of uniform building regulations for use at the Abrolhos Islands.
- Release a draft Land Management Plan for the Abrolhos Islands.
- Consider applications from people wishing to establish environmentally sensitive tourism operations at the Abrolhos Islands and make recommendations to the Minister in conjunction with AIMAC.
- Continue to consult with the Fish and Fish Habitat Protection Reference Committee in respect to key issues, progress of projects and the future direction of the Fish and Fish Habitat Protection Program.
- Release policies for the translocation of trout and barramundi in Western Australia.
- Release and implement the Shark Bay Prawn Trawl Fishery Bycatch Action Plan.
- Prepare draft Bycatch Action Plans for the Abrolhos and Shark Bay Scallop trawl fisheries, Onslow and Nickol Bay prawn trawl fisheries, Pilbara fish trawl fishery and an environmental management plan for the West Coast Rock Lobster Fishery.
- Ensure that the operations of the commercial fishing, recreational fishing, pearling and aquaculture industries are properly considered during the planning stage of the proposals to develop marine parks at Jurien, Dampier Archipelago and the Monte Bello Islands.
- Release draft Fisheries Environmental Management Review for the Pilbara/Kimberley Region.
- Establish a Reference Group to advise the Director about the conservation of freshwater native fish.
- Release a management plan for the protection of native fish in the rivers and streams of the South West of Western Australia in conjunction with Murdoch University and other stakeholders.
- Implement the National Carp Management Strategy as it applies to Western Australia.
- Work with the National Introduced Marine Pest Coordinating Committee to manage marine pest incursion in Western Australia and Australia generally.
- Extend the fish habitat protection measures at the Quobba reserve near Carnarvon.
- Release a policy paper on the management of recreational coral fishing.
- Establish the Miaboolya Beach Fish Habitat Protection Area.
- Release draft assessment reports on the environmental effects of the Shark Bay Prawn Trawl fishery, Shark Bay Scallop Trawl fishery, Shark Bay Snapper fishery, Exmouth Prawn Trawl fishery, Western Australia abalone fishery, Western Australia rock lobster fishery and the pearling industry.
- Continue to support community stewardship of the aquatic environment through Fishcare Western Australia.
- Continue to provide advice about the impact of developments on the aquatic environment through the Environmental Protection Authority and Department of Mineral and Petroleum Resources approval processes.
- Continue to assess the environmental impact of proposals to translocate aquatic organisms in Western Australia and set conditions to protect the environment.



## CAPITAL WORKS PROGRAM

The capital works program for the 2002-2003 financial year includes projects totalling \$5.5 million. The program is funded by an appropriation of \$2.9 million in the current budget, a draw of \$1.3 million from the holding account and previously appropriated amounts which have been carried forward.

- Significant Projects being progressed in 2002-2003 include:
  - The new fisheries research facility; and
  - Enhancements to facilities on the Abrolhos Islands.

The capital works program also funds the replacement programs and upgrades for operating plant and equipment, small boats and computer hardware and software.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Abrolhos Islands Program				
2001-02 Program .....	2,240	720	720	1,015
Communication Equipment .....	273	188	28	42
Fish Habitat .....	130	40	40	40
Hillarys Research Facility .....	15,000	1,275	1,275	1,275
Large Vessels -				
Large Vessel Replacement - McLaughlan .....	2,244	1,229	1,229	100
Recreational Initiatives .....	718	518	110	100
<b>COMPLETED WORKS</b>				
Abrolhos Islands Program				
2000-01 Program .....	90	90	83	-
Computing Hardware and Software -				
2000-01 Program .....	615	615	68	-
2001-02 Program .....	488	488	488	-
Fitout, Furniture and Office Equipment -				
2000-01 Program .....	741	741	165	-
2001-02 Program .....	700	700	700	-
Information Systems Development -				
2000-01 Program .....	1,469	1,469	1,103	-
2001-02 Program .....	1,128	1,128	1,128	-
Large Vessels -				
Flinders Research Vessel - Replacement .....	3,531	3,531	554	-
Operational Equipment -				
2000-01 Program .....	240	240	53	-
2001-02 Program .....	173	173	173	-
Regional Aquaculture				
1999-00 Program .....	120	120	27	-
2000-01 Program .....	103	103	91	-
2001-02 Program .....	252	252	252	-
Aquaculture R & D Ponds/ Pools/ Cages .....	190	190	29	-
Small Boats, Outboards and Trailers -				
2000-01 Program .....	1,077	1,077	300	-
2001-02 Program .....	336	336	336	-
Special Purpose Vehicles .....	30	30	30	-
<b>NEW WORKS</b>				
Computing Hardware and Software -				
2002-03 Program .....	578	-	-	578
Fitout, Furniture and Office Equipment -				
2002-03 Program .....	220	-	-	220
Information Systems Development -				
2002-03 Program .....	990	-	-	990
Operational Equipment -				
2002-03 Program .....	255	-	-	255
Regional Aquaculture				
Aquaculture Upgrades .....	455	-	-	455
Small Boats, Outboards and Trailers -				
2002-03 Program .....	470	-	-	470
	34,856	15,253	8,982	5,540

**CAPITAL CONTRIBUTION**

The Departmental forward estimates demonstrate continued sound financial management with the cost of planned services matching revenues in all outyears.

The Department has leave management policies in place which should enable the achieved projection of no growth in liabilities for employee entitlements.

Accounts receivable continue to reduce as the Fisheries Adjustment Schemes in the prawn fishery in Shark Bay comes to an end.

The capital works program will ensure that the Department has appropriate levels of infrastructure to enable the efficient and effective delivery of planned services.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	5,441	8,976	8,982	5,540	9,510	8,518	1,708
	5,441	8,976	8,982	5,540	9,510	8,518	1,708
LESS							
Holding Account <sup>(b)</sup> .....	-	-	-	1,324	1,575	838	929
Asset Sales .....	100	115	550	765	110	-	-
Internal Funds and Balances .....	2,478	4,092	3,663	500	400	-	-
<b>Capital Contribution .....</b>	2,863	4,769	4,769	2,951	7,425	7,680	779

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	18,578	18,631	18,631	19,107	19,823	20,317	20,320
Superannuation .....	1,564	1,790	1,790	1,845	1,900	1,900	1,900
Grants and subsidies <sup>(b)</sup> .....	3,380	3,500	3,500	3,500	3,500	3,500	3,500
Consultancies expense .....	-	560	545	560	560	560	560
Supplies and services .....	8,272	6,220	6,765	5,981	6,023	6,259	6,329
Accommodation .....	1,773	1,890	1,890	1,750	1,860	1,860	1,860
Borrowing costs .....	340	210	210	54	10	-	-
Capital User Charge .....	-	2,150	2,022	2,249	2,843	3,467	3,539
Depreciation .....	2,265	3,105	3,105	3,177	3,236	3,236	3,236
Administration .....	5,629	6,164	6,164	6,691	6,526	7,076	7,234
Doubtful Debts .....	83	-	-	-	-	-	-
Fisheries Adjustment Scheme .....	1,249	500	500	500	500	500	500
Other expenses .....	1,558	2,018	1,458	1,818	1,327	632	797
<b>TOTAL COST OF SERVICES</b> .....	<b>44,691</b>	<b>46,738</b>	<b>46,580</b>	<b>47,232</b>	<b>48,108</b>	<b>49,307</b>	<b>49,775</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	1,018	310	310	360	410	460	460
Regulatory Fees and Fines .....	15,892	18,636	18,636	18,812	19,096	19,346	19,346
Net Profit on disposal of non-current assets .....	28	30	30	345	40	40	40
Grants and subsidies .....	3,620	4,714	4,714	4,076	4,076	4,076	4,076
Interest .....	727	650	650	550	550	550	550
Other Revenue .....	1,006	829	829	1,938	2,012	2,018	2,018
<b>Total Revenues from Ordinary Activities</b> .....	<b>22,291</b>	<b>25,169</b>	<b>25,169</b>	<b>26,081</b>	<b>26,184</b>	<b>26,490</b>	<b>26,490</b>
<b>NET COST OF SERVICES</b> .....	<b>22,400</b>	<b>21,569</b>	<b>21,411</b>	<b>21,151</b>	<b>21,924</b>	<b>22,817</b>	<b>23,285</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	17,272	21,358	21,200	21,044	21,926	22,937	23,405
Liabilities assumed by the Treasurer .....	1,564	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	<b>18,836</b>	<b>21,358</b>	<b>21,200</b>	<b>21,044</b>	<b>21,926</b>	<b>22,937</b>	<b>23,405</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	<b>(3,564)</b>	<b>(211)</b>	<b>(211)</b>	<b>(107)</b>	<b>2</b>	<b>120</b>	<b>120</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	<b>(3,564)</b>	<b>(211)</b>	<b>(211)</b>	<b>(107)</b>	<b>2</b>	<b>120</b>	<b>120</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 361, 385 and 378 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	8,120	8,305	7,709	7,239	7,146	7,055	6,964
Receivables.....	2,067	1,854	2,127	2,024	522	510	498
Amounts receivable for outputs <sup>(a)</sup> .....	-	3,105	1,324	1,575	838	929	-
Prepayments .....	111	176	111	111	111	111	111
Total current assets.....	10,298	13,440	11,271	10,949	8,617	8,605	7,573
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	1,781	3,383	5,781	8,088	11,324
Land and Buildings.....	7,260	9,644	8,454	9,648	14,567	22,036	22,060
Receivables.....	3,000	1,397	1,395	-	-	-	-
Plant, equipment and vehicles.....	3,394	4,652	4,234	4,387	6,091	4,822	3,420
Other.....	6,228	7,072	6,268	6,431	5,777	5,082	5,155
Total non-current assets.....	19,882	22,765	22,132	23,849	32,216	40,028	41,959
<b>TOTAL ASSETS</b> .....	30,180	36,205	33,403	34,798	40,833	48,633	49,532
<b>CURRENT LIABILITIES</b>							
Payables.....	983	495	983	983	983	983	983
Provision for employee entitlements.....	2,185	1,926	2,185	2,185	2,185	2,185	2,185
Interest-bearing liabilities (Borrowings) .....	1,214	1,274	1,274	1,382	-	-	-
Interest payable.....	304	281	183	10	-	-	-
Finance leases.....	19	51	19	19	19	19	19
Accrued Salaries.....	410	398	410	410	410	410	410
Other.....	19	-	19	19	19	19	19
Total current liabilities .....	5,134	4,425	5,073	5,008	3,616	3,616	3,616
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	1,677	1,247	1,677	1,677	1,677	1,677	1,677
Interest-bearing liabilities (Borrowings) .....	2,656	1,382	1,382	-	-	-	-
Other.....	2	-	2	-	-	-	-
Total non-current liabilities .....	4,335	2,629	3,061	1,677	1,677	1,677	1,677
<b>TOTAL LIABILITIES</b> .....	9,469	7,054	8,134	6,685	5,293	5,293	5,293
<b>EQUITY</b>							
Contributed Equity .....	-	4,769	4,769	7,720	15,145	22,825	23,604
Accumulated surplus/(deficit).....	15,990	18,219	15,779	15,672	15,674	15,794	15,914
Asset revaluation reserve .....	4,721	6,163	4,721	4,721	4,721	4,721	4,721
<b>Total equity</b> .....	20,711	29,151	25,269	28,113	35,540	43,340	44,239
<b>TOTAL LIABILITIES AND EQUITY</b> .....	30,180	36,205	33,403	34,798	40,833	48,633	49,532

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	14,409	18,253	18,095	17,867	18,690	19,701	20,169
Capital Contribution .....	2,863	4,769	4,769	2,951	7,425	7,680	779
Holding Account .....	-	-	-	1,324	1,575	838	929
<b>Net cash provided by government .....</b>	<b>17,272</b>	<b>23,022</b>	<b>22,864</b>	<b>22,142</b>	<b>27,690</b>	<b>28,219</b>	<b>21,877</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(17,858)	(18,631)	(18,631)	(19,107)	(19,823)	(20,317)	(20,320)
Superannuation .....	-	(1,790)	(1,790)	(1,845)	(1,900)	(1,900)	(1,900)
Supplies and services .....	(7,710)	(6,795)	(7,325)	(6,591)	(6,634)	(6,664)	(6,734)
Grants and subsidies .....	(3,380)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)
Borrowing costs.....	(443)	(331)	(331)	(227)	(118)	-	-
Accommodation .....	(2,330)	(2,380)	(2,380)	(2,240)	(2,350)	(2,350)	(2,350)
Administration .....	(4,753)	(6,027)	(6,027)	(6,798)	(7,958)	(6,646)	(6,804)
Fisheries Adjustment Scheme.....	(1,249)	(500)	(500)	(500)	(500)	(500)	(500)
Capital User Charge.....	-	(2,150)	(2,022)	(2,249)	(2,843)	(3,467)	(3,539)
Goods and Services Tax .....	(2,225)	(2,466)	(2,466)	(2,328)	(2,328)	(2,328)	(2,328)
Other.....	(170)	(1,392)	(832)	(1,155)	(729)	(720)	(885)
<b>Receipts</b>							
Fisheries License Fees .....	16,728	18,636	18,636	18,865	20,492	19,258	19,258
User charges and fees .....	55	190	190	240	290	340	340
Interest .....	727	650	650	550	550	550	550
Goods and Services Tax .....	1,912	2,328	2,328	2,328	2,328	2,328	2,328
Grants and subsidies .....	3,620	4,714	4,714	4,076	4,076	4,076	4,076
Other.....	-	829	829	1,988	2,118	2,118	2,118
<b>Net cash from operating activities .....</b>	<b>(17,076)</b>	<b>(18,615)</b>	<b>(18,457)</b>	<b>(18,493)</b>	<b>(18,829)</b>	<b>(19,722)</b>	<b>(20,190)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(4,905)	(5,179)	(5,179)	(4,690)	(9,110)	(8,628)	(1,818)
Proceeds from sale of non-current assets .....	89	30	30	345	40	40	40
<b>Net cash from investing activities .....</b>	<b>(4,816)</b>	<b>(5,149)</b>	<b>(5,149)</b>	<b>(4,345)</b>	<b>(9,070)</b>	<b>(8,588)</b>	<b>(1,778)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings.....	(1,228)	(1,214)	(1,214)	(1,274)	(1,384)	-	-
Other payments for financing activities .....	(30)	-	-	-	-	-	-
Other proceeds from financing activities .....	1,315	1,545	1,545	1,500	1,500	-	-
<b>Net cash from financing activities .....</b>	<b>57</b>	<b>331</b>	<b>331</b>	<b>226</b>	<b>116</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(4,563)</b>	<b>(411)</b>	<b>(411)</b>	<b>(470)</b>	<b>(93)</b>	<b>(91)</b>	<b>(91)</b>
Cash assets at the beginning of the reporting period .....	12,683	8,716	8,120	7,709	7,239	7,146	7,055
<b>Cash assets at the end of the reporting period .....</b>	<b>8,120</b>	<b>8,305</b>	<b>7,709</b>	<b>7,239</b>	<b>7,146</b>	<b>7,055</b>	<b>6,964</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	21,411	21,151	21,924	22,817	23,285
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(3,105)	(3,177)	(3,236)	(3,236)	(3,236)
Increase/(decrease) in accounts receivable .....	-	-	-	(12)	(12)
Profit/(loss) on sale of assets .....	30	345	40	40	40
Other accrued expenditure .....	121	174	101	113	113
<b>Net Cash from Operating Activities</b> .....	18,457	18,493	18,829	19,722	20,190

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Grants and subsidies .....	110	-	220	184	-	-	-
Receipts paid into Consolidated Fund .....	-	40	35	35	35	35	35
<b>TOTAL ADMINISTERED EXPENSES <sup>(a)</sup> ..</b>	110	40	255	219	35	35	35
<b>REVENUES</b>							
Grants and subsidies .....	322	-	-	-	-	-	-
Other Revenue .....	-	40	35	35	35	35	35
<b>TOTAL ADMINISTERED REVENUES ....</b>	322	40	35	35	35	35	35

(a) Further information in the table 'Details of the Administered Transactions Expenses'.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ADMINISTERED CURRENT ASSETS</b>							
Restricted cash.....	404	-	184	-	-	-	-
<b>Total Administered Current Assets .....</b>	<b>404</b>	<b>-</b>	<b>184</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL ADMINISTERED ASSETS .....</b>	<b>404</b>	<b>-</b>	<b>184</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Grants and subsidies .....	(110)	-	(220)	(184)	-	-	-
Receipts paid into Consolidated Fund .....	-	(40)	(35)	(35)	(35)	(35)	(35)
<b>TOTAL ADMINISTERED CASH OUTFLOWS .....</b>	<b>(110)</b>	<b>(40)</b>	<b>(255)</b>	<b>(219)</b>	<b>(35)</b>	<b>(35)</b>	<b>(35)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Grants and subsidies .....	322	-	-	-	-	-	-
Infringement Notices .....	-	40	35	35	35	35	35
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	<b>322</b>	<b>40</b>	<b>35</b>	<b>35</b>	<b>35</b>	<b>35</b>	<b>35</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>212</b>	<b>-</b>	<b>(220)</b>	<b>(184)</b>	<b>-</b>	<b>-</b>	<b>-</b>

[illegible]

**TRUST ACCOUNT DETAILS****Recreational Fishing Trust Account**

The Recreational Fishing Trust Account was established under the *Fish Resources Management Act* on 1st October 1995. It is utilised to fund the management of Recreational Fishing activities.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Opening Balance .....	10	10	10	10
Receipts:				
Appropriations.....	6,031	6,205	7,318	7,425
Other .....	1,727	2,000	2,000	2,300
	7,768	8,215	9,328	9,735
Payments .....	7,758	8,205	9,318	9,725
CLOSING BALANCE.....	10	10	10	10

**Fisheries Research and Development Trust Account**

The Consolidated Fund Estimates for Fisheries WA provide for a contribution to the Fisheries Research and Development Fund.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Opening Balance .....	9,518	6,141	6,141	5,917
Receipts:				
Appropriations.....	11,241	11,548	15,438	14,103
Other .....	16,403	17,787	18,305	19,290
	37,162	35,476	39,884	39,310
Payments .....	31,021	29,335	33,967	33,470
CLOSING BALANCE.....	6,141	6,141	5,917	5,840



### Fisheries Adjustment Schemes Trust Account

The Fisheries Adjustment Schemes Trust Account was established under the *Fisheries Adjustment Scheme Act*. It is mainly utilised to fund the payment of compensation agreed under the Fisheries Adjustment Scheme.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Opening Balance .....	2,478	824	824	1,074
Receipts:				
Appropriations.....	-	500	500	500
Other .....	1,316	1,518	1,545	1,500
	3,794	2,842	2,869	3,074
Payments .....	2,970	2,842	1,795	2,000
CLOSING BALANCE.....	824	-	1,074	1,074

### NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
GST input credits .....	1,494	2,000	2,000	2,000
GST receipts on sales .....	418	328	328	328
Sundry revenue.....	38	35	30	30
TOTAL.....	1,950	2,363	2,358	2,358

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## FOREST PRODUCTS COMMISSION

### CAPITAL WORKS PROGRAM

The Forest Products Commission will be investing \$5.57 million in Plantation Timber Development in 2002-2003.

This investment provides direct support for the State's Greenhouse Strategy, Sustainability Strategy and Salinity Strategy. The benefits of such a program are not limited to yields from timber production but provide a range of benefits which are forecasted to have direct economic, social and regional benefits to the State.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Regional Forest Agreement - Forest Enhancement Program .....	2,497	1,767	500	500
<b>COMPLETED WORKS</b>				
Computers, plant and equipment and office equipment .....	318	318	318	-
Plantation Development – 2002 Planting Program .....	5,500	5,500	5,500	-
Salinity Action Plan - Maritime Pine Expansion – 1999-01 Program .....	10,017	10,017	220	-
<b>NEW WORKS</b>				
Computers, plant and equipment and office equipment .....	1,460	-	-	350
Plantation Development - 2003 Planting Program .....	21,350	-	-	5,570
	41,142	17,602	6,538	6,420

### CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget <sup>(a)</sup> \$'000	2001-02 Estimated Actual <sup>(a)</sup> \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	4,015	1,886	6,538	6,420	5,790	5,590	5,740
	4,015	1,886	6,538	6,420	5,790	5,590	5,740
<b>LESS</b>							
Borrowings .....	-	-	5,500	5,120	5,200	5,220	5,360
Specific Contributions .....	-	500	500	500	230	-	-
Internal Funds and Balances .....	4,015	1,386	538	800	360	370	380
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

## MID WEST DEVELOPMENT COMMISSION

### PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MIDWEST, WHEATBELT AND GREAT SOUTHERN

#### DIVISION 17

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 45 Net amount appropriated to purchase outputs <sup>(b)</sup></b> .....	3,182	1,481	1,480	<b>1,306</b>	1,548	1,497	1,357
Total appropriations provided to purchase outputs .....	3,182	1,481	1,480	<b>1,306</b>	1,548	1,497	1,357
<b>CAPITAL</b>							
<b>Item 134 Capital Contribution <sup>(b)</sup></b> .....	1,964	30	30	<b>30</b>	30	30	31
<b>GRAND TOTAL</b> .....	5,146	1,511	1,510	<b>1,336</b>	1,578	1,527	1,388

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) The split between appropriation and capital contribution for 2000-01 has been adjusted to reflect the expensing of capital works for the Batavia Coast Marina Redevelopment project in the years that the work occurred. This adjustment is for output comparison purposes only and is not reflected on the financial statements.

#### MISSION

*To enhance the quality of life for the people in the Mid West by identifying and promoting opportunities to develop the region's economic potential.*

#### SIGNIFICANT ISSUES AND TRENDS

- The Mid West region is a major exporter of primary products and its growth prospects are affected by world commodity prices and seasonal conditions. This has forced all sectors to become more innovative and to more rigorously investigate diversification and value-adding opportunities. The cyclical nature of the agricultural/pastoral sectors continues to have an impact on regional prosperity. While wool prices have shown an encouraging upward trend, significant work continues to be undertaken to identify and support the establishment of new enterprise opportunities throughout the rangelands.
- The population of many inland agricultural communities is declining and ageing while those in the mining/pastoral area tend to fluctuate in line with commodity prices. The lack of opportunities in these areas has seen a loss of rural youth and has contributed to the relative high unemployment rates amongst youth and the Aboriginal community.
- The mining industry continues to make a strong contribution to regional growth, employment and export income. The region needs to capture more local community benefit from this sector by developing alternative strategies to overcome the impacts of fly in/fly out operations and to better service this sector from local and regional businesses.
- Tourism is growing but needs a fully coordinated and integrated marketing approach to fully realise its potential.
- The continued development of the region's strategic infrastructure, including telecommunications, is vital to strengthen the region's competitive advantages, support new enterprise opportunities and encourage the establishment of major resource processing industries. The latter in particular has the potential to provide a stimulus for significant growth and employment opportunities.
- Government policy on service delivery to regional communities and whole of government implementation of regional policy has significant impacts on regional communities and development.

**MAJOR POLICY DECISIONS**

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Geraldton Universities Centre .....	77	280	201	34

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Information and Advice.....	582	620	663	654			
<b>Output 2:</b>							
Investment Facilitation .....	544	524	723	862			
<b>Output 3:</b>							
Infrastructure and Services Development in the Mid West <sup>(b)</sup> .....	1,662	1,259	1,055	800			
<b>Total Cost of Outputs</b> .....	2,788	2,403	2,441	2,316	2,255	2,109	1,569
<i>Less Operating revenues</i> .....	383	532	721	922	628	608	208
<b>Net Cost of Outputs</b> .....	2,405	1,871	1,720	1,394	1,627	1,501	1,361
Adjustments <sup>(c)</sup> .....	777	(390)	(240)	(88)	(79)	(4)	(4)
<b>Appropriations provided to purchase Outputs</b> .....	3,182	1,481	1,480	1,306	1,548	1,497	1,357
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(d)</sup></b> .....	1,964	30	30	30	30	30	31
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	5,146	1,511	1,510	1,336	1,578	1,527	1,388

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) The cost of Output 3 - Infrastructure and Services Development in the Mid West for 2000-01 has been adjusted to reflect the expensing of capital works for the Batavia Coast Marina Redevelopment project in the years that the work occurred. These adjustments are for output comparison purposes only and are not reflected on the financial statements.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(d) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, the Chairperson and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Strong and vibrant regions	An environment conducive to the balanced economic and social development of the Mid West region.	Information and Advice
		Investment Facilitation
		Infrastructure and Services Development in the Mid West

**Outcome: An environment conducive to the balanced economic and social development of the Mid West region.**

### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Clients agreeing that the Commission contributed to the development of a new business opportunity – (by survey) .....	36%	30%	35%	40%	
Clients agreeing that the Commission contributed to more trade activity – (by survey) .....	19%	15%	15%	20%	
Clients agreeing that the Commission reduced obstacles to economic growth and employment – (by survey) .....	28%	25%	25%	30%	
Clients agreeing that the Commission contributed to the retention of staff and/or expansion of employment opportunities – (by survey) .....	14%	15%	15%	20%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Information and Advice**

To contribute to economic growth and employment by developing strategic partnerships between government, business, and the community, providing a central point of coordination and contact and by raising awareness of the Mid West region.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	582	620	663	654	
Less Operating Revenue <sup>(b)</sup> .....	136	127	190	214	
Net Cost of Output .....	446	493	473	440	
Adjustments <sup>(c)</sup> .....	8	(34)	6	(29)	Rollover funds from 2001-02 used in 2002-03.
<b>Appropriation for purchase of Output 1 .....</b>	<b>454</b>	<b>459</b>	<b>479</b>	<b>411</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Client visits.....	248	200	200	220	
Client contacts.....	2,501	2,500	2,500	2,500	
<b>Quality</b>					
Level of overall service – (by survey) (Rated good or better) .....	86%	80%	80%	85%	
<b>Timeliness</b>					
Efficient in handling initial contact – (by survey) (Rated good or better) .....	87%	80%	80%	85%	
<b>Cost (Efficiency)</b>					
Average cost per client visit .....	\$1,174	\$1,550	\$1,658	\$1,486	2002-03 unit cost is estimated to reduce due to an expected 10% increase in client visits.
Average cost per client inquiry .....	\$116	\$124	\$132	\$131	
<b>Full Time Equivalents (FTEs)</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	

**Major Achievements For 2001-02**

- Administered the first round of the State Government's new Regional Development Scheme and allocated funding to a variety of regional projects which will contribute to the economic and social development of the Mid West.
- Assisted the establishment in Geraldton of a \$1.4 million memorial to the HMAS Sydney II.
- Assisted a number of Mid West companies based in Mount Magnet and Geraldton to secure sub-contract work on the sealing of the Mt Magnet to Leinster road project.
- Initiated, with the Mid West Chamber of Commerce and Industry and the Business Enterprise Centre, an Excellence in Customer Service education and training program to address the issue of poor customer service skills identified in the Buy Local study.
- Conducted a Heads of Government Forum to facilitate information exchange and improve coordination amongst government agencies in the greater Geraldton area.
- Initiated (Yamaji) Indigenous representation on major tourism development committees including:
  - the Government and Industry Liaison Committee for Indigenous Tourism (GILCIT);
  - the Geraldton Greenough Region Joint Tourism Committee (local government); and
  - the Central West College of TAFE, Hospitality/Tourism Industry Advisory Committee.
- Produced a case study report, in conjunction with the Department of Planning and Infrastructure, on the modes of transport for fuel into and within the Mid West region. The report will provide a basis for possible recommendations to the Minister for Planning and Infrastructure regarding the comparative efficiencies and safety of road, rail and sea transport for fuel.
- Incorporated a database of Mid West mines into the Commission's website with a facility for mining companies to update their own details.
- Supported community and economic development initiatives throughout the region including:
  - implementation of an action plan developed through the Coorow Business - Retention and Expansion Program; and
  - the establishment of the Valley Ideas Social Tourism, Agriculture and Scenery (VISTAS) initiative in Chapman Valley.
- Supported a coordinated regional response to the dry season experienced in the north eastern sector agricultural area. This included participation in a visit to the Eyre Peninsula in South Australia to learn from that region's successful response to similar circumstances in the early 1990's.

**Major Initiatives For 2002-03**

- Work with the Northern Agricultural Region Taskforce to develop and implement a strategy designed to improve the sustainability of farming enterprises and local communities.
- Implement a Business Retention and Expansion Program for the greater Geraldton area to identify and address key industry concerns and impediments to tourism development.
- Facilitate Aboriginal economic development by:
  - coordinating development of the Yamaji Heritage Trail;
  - assisting the Geraldton Streetwork Aboriginal Corporation develop Gunnado Farm as an Indigenous tourism operation; and
  - assisting the Yamaji Language Centre expand Yamaji News to become a statewide Indigenous newspaper.

- As a follow-up to the successful 1999 forum, hold a second Mid West Youth Forum to gain youth input into the development of the region.
- Enhance regional service delivery and coordination by developing a database of major initiatives planned by government organisations within the Mid West region.
- Seek to maximise local business participation in proposed infrastructure developments including:
  - construction of the Southern Transport Corridor;
  - Geraldton Foreshore Redevelopment project;
  - Broadwater Resort; and
  - Geraldton Port Enhancement project.
- Promote and participate in the Excellence in Customer Service project.
- Work with the United Livestock Producers of Australia to move their structure into a cooperative to gain stronger membership and improve financial returns to growers.
- Establish a Mid West Community Foundation to build and support regional and community capacity.
- Investigate the potential to establish a community development revitalisation unit in the Mid West.

**Outcome: An environment conducive to the balanced economic and social development of the Mid West region.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness measures associated with this outcome are the same as those provided under Output 1.					

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Investment Facilitation**

To assist business to be successful and to create a business environment within the Mid West region that has a diverse economic base and is attractive to investors.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	544	524	723	862	Primarily 2001-02 Regional Development Scheme (RDS) funded projects extending into 2002-03. Reduction in external funding for Trade Facilitation Unit.
Less Operating Revenue <sup>(b)</sup> .....	156	133	412	338	
Net Cost of Output .....	388	391	311	524	Rollover funds from 2001-02 used in 2002-03.
Adjustments <sup>(c)</sup> .....	49	(38)	34	(29)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>437</b>	<b>353</b>	<b>345</b>	<b>495</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.



**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Projects undertaken relating to investment facilitation.....	15	12	15	15	
<b>Quality</b>					
Clients agreeing that the Commission makes a positive contribution to economic development – (by survey).....	85%	80%	80%	85%	
<b>Timeliness</b>					
Investment related strategic objectives completed on time .....	64%	70%	70%	75%	
<b>Cost (Efficiency)</b>					
Average cost per project.....	\$36,298	\$43,667	\$48,200	\$57,467	Regional Development Scheme funding has enabled larger projects to be initiated.
<b>Full Time Equivalents (FTEs)</b>	5	5	5	5	

**Major Achievements For 2001-02**

- Worked with the Central West College of TAFE and the Western Australian Department of Training to secure a site for a proposed \$10 million Marine Centre of Excellence.
- Secured funding from the State Government's new Regional Development Scheme for a number of projects including:
  - the preparation of architectural drawings for the research component of the proposed Marine Centre of Excellence;
  - a feasibility study for the interpretive component of the proposed Marine Centre of Excellence. A community based working group was established to progress the project;
  - a feasibility study into the establishment of lupin processing facilities in the Mid West; and
  - a feasibility study into biodiesel production in the Mid West.
- Secured \$243,000 from Federal and State sources for the implementation of the Gascoyne Murchison Tourism Pathways Plan and appointed a project coordinator.
- Conducted a supply chain and marketing study for rainbow trout with the Wheatbelt and Great Southern Development Commissions to guide industry development.
- Facilitated a joint venture between a Mid West pastoral company and a Japanese supermarket chain for the establishment of a Wagu beef farm within the region and export of Wagu beef to Japan.
- Led the formation of the United Livestock Producers of Australia (ULPA), which is a coordinated group of primary industry growers now exporting Damara sheep, goats and other livestock.
- Assisted the ULPA to secure funding for a feasibility study into the establishment of a feedlot in the Mid West.
- Worked with the Geraldton Port Authority to obtain in-principle agreement for ships with container handling capacity to call into Geraldton.

**Major Initiatives For 2002-03**

- Conduct financial feasibility studies into lupin processing and biodiesel production and, depending on the findings, facilitate investment for the development of these projects in the Mid West.
- Host a workshop for the international astronomy community on the Square Kilometre Array Radio Telescope project. This is part of a program aimed at attracting the \$1 billion project to the Mid West.
- Secure funding for the construction of the \$3 million research component of the Marine Centre of Excellence.
- Undertake a feasibility study into the interpretive component of the Marine Centre of Excellence.
- Facilitate development of new export industries in the Mid West including:
  - dry red chilli for export to Japan; and
  - seed potato for export to Indonesia.
- Develop a campaign to attract cruise ships to Geraldton.
- Facilitate the establishment of a large boat slipway and ship servicing precinct at the Port of Geraldton.
- Continue to work with the Geraldton Port Authority to increase container shipping services through the Port of Geraldton.
- Assist the United Livestock Producers of Australia to conduct a feasibility study into the establishment of a feedlot in the Mid West and seek potential investors.
- As a catalyst for increasing exports from the Mid West, establish a new contract with Austrade for the Commission to provide enhanced TradeStart services.

**Outcome: An environment conducive to the balanced economic and social development of the Mid West region.**

**Key Effectiveness Indicator <sup>(a)</sup>**

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness measures associated with this outcome are the same as those provided under output 1.				

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Infrastructure and Services Development in the Mid West**

To assist the development of infrastructure and services to support business and to have a future directions and long term economic development strategies in place for the Mid West.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output <sup>(b)</sup> .....	1,662	1,259	1,055	800	Reflects reduction in Capital User Charge with transfer of Museum building to WA Museum. Revenue increase reflects Commonwealth grant for Mid West Online project.
Less Operating Revenue <sup>(c)</sup> .....	91	272	119	370	
Net Cost of Output .....	1,571	987	936	430	2001-02 includes expensing of 2000-01 prepayment to Landcorp.
Adjustments <sup>(d)</sup> .....	720	(318)	(280)	(30)	
<b>Appropriation for purchase of Output 3 .....</b>	<b>2,291</b>	<b>669</b>	<b>656</b>	<b>400</b>	

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.  
 (b) Amounts for 2000-01 have been adjusted to reflect the expensing of capital works for the Batavia Coast Marina Redevelopment project in the years that the work occurred. These adjustments are for output comparison purposes only and are not reflected on the financial statements.  
 (c) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.  
 (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Projects undertaken relating to infrastructure and services development .....	16	12	15	15	
<b>Quality</b>					
Clients agreeing that the Commission makes a positive contribution to economic development – (by survey) .....	85%	80%	80%	85%	
<b>Timeliness</b>					
Infrastructure and services development strategic objectives completed on time .....	67%	70%	70%	75%	
<b>Cost (Efficiency)</b>					
Average cost per project .....	\$103,875	\$104,917	\$70,333	\$53,333	Transfer of Museum building to WA Museum reduces Capital User Charge to nil (\$267,000 in 2001-02).
<b>Full Time Equivalents (FTEs)</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	

***Major Achievements For 2001-02***

- The Geraldton University Access Group, a sub-committee of the Commission's Board was successful in:
  - attracting \$135,000 from the Commonwealth Higher Education Innovation Program to investigate models of delivery for regional university education in the Mid West;
  - lobbying for, and subsequently obtaining, 20 fully funded university places for Geraldton;
  - establishing the Geraldton Universities Centre offering courses from the University of Western Australia, Curtin University of Technology and Edith Cowan University;
  - retaining 49 tertiary students in the Mid West who were previously unable to study locally; and
  - obtaining a pledge from the Federal government for \$1 million in capital funding in 2004 for a purpose built tertiary education facility.
- Worked with the City of Geraldton and other major groups to produce a draft master plan for redevelopment of the Geraldton foreshore. This project provides consideration for other major development projects including the Port Enhancement Project, the Southern Transport Corridor and the proposed Marine Centre of Excellence.
- Completed the Kalbarri Interpretive Centre Stage Two Study and passed ownership to the local community.
- Initiated a comparative study of Western Australian industrial estates to provide major industrial project proponents with objective data on the comparative advantages of establishing projects at Oakajee and Narngulu.
- In partnership with the Mid West Regional Mineral Study Implementation Group, initiated a Mine Servicing and fly-in/fly-out study for the Mid West region to assess the potential of Geraldton and other Mid West centres to develop as a regional gateway/mine service centre.
- Established a Commission office in Mount Magnet to service the Murchison area.
- Commenced work on the Mid West On-line project, a Commonwealth funded \$377,000 project which is developing an Internet portal for the Mid West region. A Geraldton based company was awarded the tender for the portal's development.
- Continued to work with the Regional Based Alternatives Sub-Committee of the Gascoyne Murchison Strategy to identify and progress diversification opportunities for pastoralists. This included the development of the Outback Resource Atlas and the identification of water resources suitable for intensive agricultural activities.

***Major Initiatives For 2002-03***

- Work with the Shire of Greenough to attract pilot training to the region, based at the Geraldton Airport.
- Implement an action plan from the mine service study to develop Geraldton as a service centre and a fly-in/fly-out base for the Mid West mining sector.
- Work with local government and other interest groups to support the preparation of individual Murchison community economic development plans as well as a Murchison Community Economic Development Plan.
- Assist the Geraldton Yacht Club secure a new site and identify funding for its proposed relocation.
- Work with all interest groups to expedite the completion of the sealing of Indian Ocean Drive.
- Supporting the establishment and operation of the Geraldton Universities Centre through the provision of funding totalling \$592,000 over four years.
- Officially launch the Mid West Internet portal 'Ocean2Outback.'
- Facilitate local business participation in all infrastructure development including the construction of the Southern Transport Corridor, the Broadwater Resort and continuing involvement in the Geraldton Port Enhancement project.

### CAPITAL WORKS PROGRAM

The Mid West Development Commission's capital works program for 2002-03 comprises \$30,000 to continue the Commission's asset replacement program for computers and office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Geraldton Regional Museum - Batavia Project .....	6,809	6,809	219	-
Computer and Office Equipment Replacement - 2000-01 Program .....	15	15	8	-
2001-02 Program .....	30	30	30	-
<b>NEW WORKS</b>				
Computer and Office Equipment Replacement - 2002-03 Program .....	30	-	-	30
	6,884	6,854	257	30

### CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	3,009	257	257	30	30	30	31
	3,009	257	257	30	30	30	31
<b>LESS</b>							
Internal Funds and Balances .....	(196)	227	227	-	-	-	-
Funding included in output appropriations <sup>(b) (c)</sup> .....	1,241	-	-	-	-	-	-
<b>Capital Contribution .....</b>	1,964	30	30	30	30	30	31

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Amounts for 2000-01 have been adjusted to reflect the expensing of capital works for the Batavia Coast Marina Redevelopment project in the years that the work occurred. These adjustments are for output comparison purposes only and are not reflected on the financial statements.

**FINANCIAL STATEMENTS****STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	791	820	801	778	795	816	840
Superannuation .....	70	87	79	93	93	95	98
Grants and subsidies <sup>(b)</sup> .....	50	58	271	500	673	594	34
Supplies and services .....	1,012	752	606	750	492	388	389
Accommodation .....	118	128	128	128	128	128	128
Capital User Charge .....	-	267	267	-	-	-	-
Depreciation .....	25	23	23	23	27	30	30
Administration <sup>(c)</sup> .....	19	36	34	30	32	39	32
Other expenses .....	6,101	232	232	14	15	19	18
<b>TOTAL COST OF SERVICES .....</b>	<b>8,186</b>	<b>2,403</b>	<b>2,441</b>	<b>2,316</b>	<b>2,255</b>	<b>2,109</b>	<b>1,569</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(d)</sup> .....	10	10	10	10	11	11	11
Grants and subsidies .....	351	504	693	881	586	566	166
Rent .....	14	16	16	16	16	16	16
Other Revenue .....	8	2	2	15	15	15	15
<b>Total Revenues from Ordinary Activities .....</b>	<b>383</b>	<b>532</b>	<b>721</b>	<b>922</b>	<b>628</b>	<b>608</b>	<b>208</b>
<b>NET COST OF SERVICES .....</b>	<b>7,803</b>	<b>1,871</b>	<b>1,720</b>	<b>1,394</b>	<b>1,627</b>	<b>1,501</b>	<b>1,361</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(e)</sup> .....	4,428	1,481	1,480	1,306	1,548	1,497	1,357
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>4,428</b>	<b>1,481</b>	<b>1,480</b>	<b>1,306</b>	<b>1,548</b>	<b>1,497</b>	<b>1,357</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(3,375)</b>	<b>(390)</b>	<b>(240)</b>	<b>(88)</b>	<b>(79)</b>	<b>(4)</b>	<b>(4)</b>
Change in Equity arising from transfer of assets/liabilities .....	-	(6,810)	(6,810)	-	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>(3,375)</b>	<b>(7,200)</b>	<b>(7,050)</b>	<b>(88)</b>	<b>(79)</b>	<b>(4)</b>	<b>(4)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 14, 14 and 14 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Other expenses for 2000-01 includes expensing \$6,070,507 for the redevelopment of the Batavia Coast Marina. This expenditure occurred in prior financial years but was expensed in 2000-01 following a change in accounting treatment.

(d) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(e) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	82	41	41	23	53	32	41
Restricted cash.....	963	-	152	94	2	2	2
Receivables.....	656	25	25	25	25	25	25
Prepayments .....	48	48	48	48	48	48	48
Total current assets.....	1,749	114	266	190	128	107	116
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	23	23	46	73	103	133
Land and Buildings.....	6,591	-	-	-	-	-	-
Plant, equipment and vehicles.....	99	42	43	50	53	53	54
Inventories .....	530	530	530	530	530	530	530
Total non-current assets.....	7,220	595	596	626	656	686	717
<b>TOTAL ASSETS</b> .....	8,969	709	862	816	784	793	833
<b>CURRENT LIABILITIES</b>							
Superannuation .....	1	-	1	1	1	1	1
Payables.....	154	40	32	32	32	32	32
Provision for employee entitlements.....	72	72	72	72	72	72	72
Interest-bearing liabilities (Borrowings) .....	953	-	-	-	-	-	-
Accrued Salaries.....	16	17	18	20	27	-	3
Other.....	33	-	-	-	-	-	-
Total current liabilities .....	1,229	129	123	125	132	105	108
<b>NON-CURRENT LIABILITIES</b>							
Superannuation .....	59	68	69	79	89	99	109
Provision for employee entitlements.....	37	37	46	46	46	46	46
Interest-bearing liabilities (Borrowings) .....	960	960	960	960	960	960	960
Total non-current liabilities .....	1,056	1,065	1,075	1,085	1,095	1,105	1,115
<b>TOTAL LIABILITIES</b> .....	2,285	1,194	1,198	1,210	1,227	1,210	1,223
<b>EQUITY</b>							
Contributed Equity .....	-	30	30	60	90	120	151
Accumulated surplus/(deficit).....	6,684	(515)	(366)	(454)	(533)	(537)	(541)
<b>Total equity</b> .....	6,684	(485)	(336)	(394)	(443)	(417)	(390)
<b>TOTAL LIABILITIES AND EQUITY</b> .....	8,969	709	862	816	784	793	833

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	1,223	1,458	1,457	1,283	1,521	1,467	1,327
Capital Contribution .....	3,205	30	30	30	30	30	31
<b>Net cash provided by government .....</b>	<b>4,428</b>	<b>1,488</b>	<b>1,487</b>	<b>1,313</b>	<b>1,551</b>	<b>1,497</b>	<b>1,358</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(775)	(820)	(792)	(776)	(788)	(843)	(837)
Superannuation .....	(72)	(77)	(69)	(83)	(83)	(85)	(88)
Supplies and services .....	(1,715)	(809)	(670)	(750)	(492)	(388)	(389)
Grants and subsidies .....	(32)	(58)	(271)	(500)	(673)	(594)	(34)
Accommodation .....	(118)	(128)	(128)	(128)	(128)	(128)	(128)
Administration .....	(17)	(36)	(34)	(30)	(32)	(39)	(32)
Capital User Charge.....	-	(267)	(267)	-	-	-	-
Goods and Services Tax .....	(241)	(154)	(143)	(170)	(132)	(112)	(56)
Other.....	-	(6)	(6)	(4)	(4)	(8)	(7)
<b>Receipts</b>							
User charges and fees .....	-	2	2	15	15	15	15
Goods and Services Tax .....	239	153	142	170	132	112	56
Grants and subsidies .....	306	549	738	881	586	566	166
Other.....	19	16	16	16	16	16	16
<b>Net cash from operating activities .....</b>	<b>(2,406)</b>	<b>(1,635)</b>	<b>(1,482)</b>	<b>(1,359)</b>	<b>(1,583)</b>	<b>(1,488)</b>	<b>(1,318)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(1,768)	(257)	(257)	(30)	(30)	(30)	(31)
Proceeds from sale of non-current assets .....	1,862	353	353	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>94</b>	<b>96</b>	<b>96</b>	<b>(30)</b>	<b>(30)</b>	<b>(30)</b>	<b>(31)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings.....	(1,262)	(953)	(953)	-	-	-	-
<b>Net cash from financing activities .....</b>	<b>(1,262)</b>	<b>(953)</b>	<b>(953)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>854</b>	<b>(1,004)</b>	<b>(852)</b>	<b>(76)</b>	<b>(62)</b>	<b>(21)</b>	<b>9</b>
Cash assets at the beginning of the reporting period .....	191	1,045	1,045	193	117	55	34
<b>Cash assets at the end of the reporting period .....</b>	<b>1,045</b>	<b>41</b>	<b>193</b>	<b>117</b>	<b>55</b>	<b>34</b>	<b>43</b>



## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	1,720	1,394	1,627	1,501	1,361
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(23)	(23)	(27)	(30)	(30)
(Increase)/decrease in salaries and related costs .....	(21)	(12)	(17)	17	(13)
Increase/(decrease) in accounts receivable .....	(631)	-	-	-	-
(Increase)/decrease in accounts payable .....	122	-	-	-	-
(Increase)/decrease in other liabilities .....	33	-	-	-	-
Exclude movement in accounts receivable relating to investing activities .....	353	-	-	-	-
Exclude movement in accounts payable relating to investing activities .....	(71)	-	-	-	-
<b>Net Cash from Operating Activities</b> .....	1,482	1,359	1,583	1,488	1,318

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Shire of Mt Magnet - Murchison Indigenous Initiatives Officer .....	30	-	8	-	-	-	-
Larry Lobster Festival .....	2	-	-	-	-	-	-
Curtin University - Social Impact Modelling...	10	-	-	-	-	-	-
City of Geraldton - Geraldton Economic Summit .....	3	-	-	-	-	-	-
City of Geraldton - Cruising Geraldton Project	3	-	-	-	-	-	-
City of Geraldton - Production of Feature for TV Program .....	1	-	-	-	-	-	-
Regional Co-operative Research Projects .....	1	58	24	34	-	-	-
Department of Mineral and Petroleum Resources - Geraldton Service Centre Study	-	-	12	-	-	-	-
Regional Development Scheme Grants .....	-	-	227	389	393	393	-
Geraldton Universities Centre .....	-	-	-	77	280	201	34
<b>TOTAL</b>	<b>50</b>	<b>58</b>	<b>271</b>	<b>500</b>	<b>673</b>	<b>594</b>	<b>34</b>

## WHEATBELT DEVELOPMENT COMMISSION

### PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MIDWEST, WHEATBELT AND GREAT SOUTHERN

#### DIVISION 18

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 46 Net amount appropriated to purchase outputs.....</b>	1,300	1,249	1,221	<b>1,278</b>	1,343	1,390	1,367
Total appropriations provided to purchase outputs.....	1,300	1,249	1,221	<b>1,278</b>	1,343	1,390	1,367
<b>CAPITAL</b>							
<b>Item 135 Capital Contribution .....</b>	300	45	45	<b>19</b>	7	-	-
<b>GRAND TOTAL.....</b>	<b>1,600</b>	<b>1,294</b>	<b>1,266</b>	<b>1,297</b>	<b>1,350</b>	<b>1,390</b>	<b>1,367</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*The benefits from sustainable development, consistent with the expectations of the regional community flow to the people of the Wheatbelt.*

#### SIGNIFICANT ISSUES AND TRENDS

- The population of the Wheatbelt region continues its pattern of steady growth and redistribution. Many areas close to the metropolitan area and along the coast north of Perth are experiencing sustained and significant growth patterns, which places pressure on infrastructure and service providers. Many larger sub-regional centres are experiencing modest growth, and some smaller communities continue to lose population as economic restructuring continues.
- Agriculture, particularly wheat production, remains the dominant industry in the region. Seasonal and international market conditions dictate the returns to the industry. Seasonal conditions looked extremely bleak for much of the region in the early part of last year, but timely rain resulted in a fair to good season for much of the region. Some isolated parts experienced an extremely poor season, although reasonably buoyant commodity prices, favourable exchange rates and low interest rates have cushioned the economic impact. Economic diversification and natural resource management remain key issues in agriculture. Alternative crops, tree oils and deep-rooted perennial fodder crops are being more widely embraced as opportunities to reduce the risks associated with a narrow production focus.
- Mining continues to be a major contributor to the regional economy. It too, is subject to the vagaries of international markets. Some major projects have been scaled down and others expanded significantly in the last year.
- Service delivery and infrastructure provision remains a regional priority. Community facilities such as banks and Telecentres continue to expand as traditional service providers withdraw to areas of higher population density. Mobile telephone coverage continues to expand.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Information and Promotion Services .....	649	677	1,130	1,439			
<b>Output 2:</b>							
Facilitation Services .....	836	862	686	787			
<b>Total Cost of Outputs .....</b>	<b>1,485</b>	<b>1,539</b>	<b>1,816</b>	<b>2,226</b>	<b>2,112</b>	<b>1,969</b>	<b>1,457</b>
<i>Less Operating revenues .....</i>	<i>149</i>	<i>134</i>	<i>481</i>	<i>926</i>	<i>765</i>	<i>499</i>	<i>99</i>
<b>Net Cost of Outputs .....</b>	<b>1,336</b>	<b>1,405</b>	<b>1,335</b>	<b>1,300</b>	<b>1,347</b>	<b>1,470</b>	<b>1,358</b>
Adjustments <sup>(b)</sup> .....	(36)	(156)	(114)	(22)	(4)	(80)	9
<b>Appropriations provided to purchase Outputs .....</b>	<b>1,300</b>	<b>1,249</b>	<b>1,221</b>	<b>1,278</b>	<b>1,343</b>	<b>1,390</b>	<b>1,367</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>300</b>	<b>45</b>	<b>45</b>	<b>19</b>	<b>7</b>	<b>-</b>	<b>-</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>1,600</b>	<b>1,294</b>	<b>1,266</b>	<b>1,297</b>	<b>1,350</b>	<b>1,390</b>	<b>1,367</b>

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, the Chairperson and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Strong and vibrant regions	The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt.	Information and Promotion Services
		Facilitation Services

**Outcome: The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Satisfaction survey - that the Commission is achieving its outcome - sample size.....	148	160	150	160	
Strongly Agree .....	21%	21%	21%	21%	
Agree .....	56%	57%	57%	59%	
Neither agree or disagree .....	7%	7%	7%	8%	
Disagree.....	3%	3%	3%	2%	
Strongly Disagree .....	1%	0%	0%	0%	
Don't know .....	12%	12%	12%	10%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Information and Promotion Services**

Information and Promotion services is the gathering, storing and value adding of information based around the needs of the Agency's clients and the development of initiatives to promote opportunities for the region itself, and the Commission.

The following activities are related to this output and are the result of the Commission's strategic planning work:

- Identify and promote the comparative advantages of the region.
- Promote diversification of the business and industry base.
- Provide information and advice to enable existing and future business and industry operators to access potential markets.
- Promote the market potential of the region.
- Provide information on the range and standards of service available and how they can be accessed.
- Monitor the standards of services to confirm that they are consistent with industry and community needs.
- Consult and advise external stakeholders on the communication strategy for the region.
- Consult and advise with regional communities for optimal communication techniques and strategies.
- Raise the profile of the region and the Wheatbelt Development Commission both internally and externally.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	649	677	1,130	1,439	Expanded Experience IT! project.
Less Operating Revenue <sup>(b)</sup> .....	73	59	337	706	External funding towards the development of the Experience IT! project.
Net Cost of Output .....	576	618	793	733	
Adjustments <sup>(c)</sup> .....	(18)	(67)	(62)	(14)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>558</b>	<b>551</b>	<b>731</b>	<b>719</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Hours of regional development service .....	8,644	8,700	9,815	11,320	Increased hours reflect the development of the Experience IT! project. Regional Development Scheme has enabled the funding of additional projects.
Program of grants conveyed .....	na	1	17	20	
<b>Quality</b>					
Degree to which clients judge that the Commission has achieved its outcomes (survey).....	86%	80%	80%	80%	
<b>Timeliness</b>					
Agreed timeframes are met to the satisfaction of clients .....	77%	75%	75%	75%	
<b>Cost (Efficiency)</b>					
Average cost per hour of regional development service .....	\$75.08	\$75.51	\$83.87	\$100.58	Increased unit cost reflects development of the Experience IT! project.
Average cost per program of grants conveyed.	na	\$20,000	\$18,059	\$15,000	
<b>Full Time Equivalents (FTEs)</b>	<b>6</b>	<b>6</b>	<b>8</b>	<b>8</b>	

### Major Achievements For 2001-02

- The Commission is undertaking a study to examine the impact of the impending completion of the Indian Ocean Drive between Lancelin and Cervantes. The completion of this road will open a direct link between Perth and the central coast. A significant increase in traffic is expected. The study will assess the immediate economic impact, the anticipated population increase and the expected growth in demand for services and infrastructure in the region.
- A study into the expected impact of significant development projects in the Avon Valley was completed. The study concentrated on four real and potential developments that will have a major impact on the region, and modelled the resultant demand for services. The model has proven highly successful and is being applied elsewhere.
- The Commission administered the inaugural round of the 'Wheatbelt Regional Development Scheme', which involves funding for regional development projects. The Scheme is part of the government's Regional Investment Fund and was over subscribed by a factor of four, indicating significant pent-up demand for project development.

**Major Initiatives For 2002-03**

- In partnership with a wide range of regional stakeholders, the Commission will attempt to develop a comprehensive marketing strategy for the region. The strategy will attempt to identify the marketing effort already undertaken by a range of industries and build a framework in which synergies and gaps can be identified. The project is expected to take several months to complete and will rely on building new relationships with a range of stakeholders.
- The Commission will deliver the 'Experience IT!' project designed to showcase cutting edge information technology and applications to regional communities and industry groups.

**Outcome: The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness measure associated with this outcome is the same as that provided under output 1.....					

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Facilitation Services**

Facilitation Services consist of assistance, support and encouragement provided to the Commission's clients, based around identified regional opportunities.

The following activities are related to this output and are the result of the Commission's strategic planning work:

- Facilitate the upgrading of industry infrastructure.
- Encourage the development of new industries.
- Facilitate intensification, expansion and diversification of existing industries.
- Enable planning and provision of services and infrastructure to be a catalyst for economic development.
- Facilitate the removal of constraints to build on comparative advantages and capitalise on market potential and opportunities.
- Facilitate access to services through existing and new providers.
- Encourage service providers to deliver relevant services of an appropriate standard.
- Establish effective and objective community based mechanisms for infrastructure planning.
- Integrate the strategic planning activities of the different service providers in the region.
- Enhance/expand community and the Wheatbelt Development Commission's capacity to access and utilise information.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	836	862	686	787	
Less Operating Revenue <sup>(b)</sup> .....	76	75	144	220	
Net Cost of Output .....	760	787	542	567	
Adjustments <sup>(c)</sup> .....	(18)	(89)	(52)	(8)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>742</b>	<b>698</b>	<b>490</b>	<b>559</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Hours of regional development service .....	7,660	8,070	5,827	6,280	Regional Development Scheme has enabled the funding of additional projects.
Program of grants conveyed .....	na	1	7	10	
<b>Quality</b>					
Degree to which clients judge that the Commission has achieved its outcome (survey).....	86%	80%	80%	80%	
<b>Timeliness</b>					
Agreed timeframes are met to the satisfaction of clients .....	77%	75%	75%	75%	
<b>Cost (Efficiency)</b>					
Average cost per hour of regional development service .....	\$109.14	\$98.51	\$103.95	\$93.51	Shift in allocation of overheads resulting from Experience IT! project. Regional Development Scheme funding has enabled larger projects to be carried out.
Average cost of program of grants conveyed...	na	\$67,000	\$11,428	\$20,000	
<b>Full Time Equivalents (FTEs)</b>	<b>7</b>	<b>7</b>	<b>6</b>	<b>6</b>	

### Major Achievements For 2001-02

- The Commission has assisted with the formation and development of a 'Regional Branding Group' which has launched the regional brand 'Heartlands Country' as a banner with which to market a range of regional products and services.
- The Commission has been appointed as lead agency for the Avon Industrial Park. This has lead to a higher profile for the ongoing issue of electricity availability at the park, which is now gaining momentum at a government level.
- In concert with the Great Southern and Mid West Development Commissions, the Wheatbelt Development Commission has undertaken a comprehensive marketing analysis to assist with the development of an inland saline aquaculture industry.
- The Commission facilitated a tourism development project based around the Dryandra Woodlands in the Central South. The project entailed the undertaking of a range of initiatives to integrate the development of nature-based tourism in the region.
- In partnership with the Shire of Chittering, the Commission undertook an economic development strategy to guide the development of the Chittering Valley.

**Major Initiatives For 2002-03**

- The Commission will undertake a range of activities associated with investment attraction and retention. These will include development of comprehensive 'Investment Briefs' designed to attract inward investment to specific industry opportunities, and economic development and investment retention strategies for several sub-regional areas based on particular comparative advantages.
- The Cervantes Keys jetty was completed in 2000 in time for the lobster-fishing season. The next stage of the project is to develop the land-based component to provide for lobster receiveal and processing, which will be further developed in 2002-03.

**CAPITAL WORKS PROGRAM**

The Commission's capital works program includes the continuation of the 'Experience IT!' project with \$112,000 being planned to be spent in 2002-03. In addition the capital works program also includes \$60,000 for the replacement of computer, communications and office equipment in 2002-03.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Experience IT! .....	417	299	260	112
<b>COMPLETED WORKS</b>				
Computer and Office Replacement - 2001- 02 Program .....	45	45	45	-
<b>NEW WORKS</b>				
Computer and Office Replacement - 2002 - 03 Program .....	60	-	-	60
	522	344	305	172

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	72	305	305	172	54	45	63
	72	305	305	172	54	45	63
<b>LESS</b>							
Holding Account <sup>(b)</sup> .....	-	-	-	41	41	45	63
Internal Funds and Balances .....	(228)	260	260	112	6	-	-
<b>Capital Contribution .....</b>	300	45	45	19	7	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.



## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	669	717	737	742	782	754	733
Superannuation .....	54	65	65	68	71	68	64
Grants and subsidies <sup>(b)</sup> .....	176	87	387	500	470	470	70
Consultancies expense .....	25	12	28	32	11	12	12
Supplies and services .....	276	323	289	356	352	321	310
Accommodation .....	80	71	73	186	109	74	74
Capital User Charge .....	-	23	23	21	21	18	15
Depreciation .....	46	68	41	79	93	94	47
Administration .....	135	173	173	242	203	158	132
Net loss on disposal of non-current assets .....	5	-	-	-	-	-	-
<b>TOTAL COST OF SERVICES</b> .....	1,466	1,539	1,816	2,226	2,112	1,969	1,457
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	11	9	9	140	43	9	9
Net Profit on disposal of non-current assets .....	-	-	2	-	-	-	-
Grants and subsidies .....	83	70	400	655	530	470	70
Other Revenue .....	55	55	70	131	192	20	20
<b>Total Revenues from Ordinary Activities</b> .....	149	134	481	926	765	499	99
<b>NET COST OF SERVICES</b> .....	1,317	1,405	1,335	1,300	1,347	1,470	1,358
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	1,517	1,238	1,210	1,278	1,343	1,390	1,367
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	1,517	1,238	1,210	1,278	1,343	1,390	1,367
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	200	(167)	(125)	(22)	(4)	(80)	9
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	200	(167)	(125)	(22)	(4)	(80)	9

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 13, 14 and 14 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	119	54	73	53	65	89	102
Restricted cash.....	265	46	210	97	102	-	-
Receivables.....	36	4	4	4	4	4	4
Prepayments .....	21	21	21	21	19	8	5
Total current assets.....	441	125	308	175	190	101	111
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	68	41	79	139	203	202
Plant, equipment and vehicles.....	81	183	82	174	129	80	96
Prepayments .....	46	26	32	15	3	-	-
Total non-current assets.....	127	277	155	268	271	283	298
<b>TOTAL ASSETS</b> .....	568	402	463	443	461	384	409
<b>CURRENT LIABILITIES</b>							
Superannuation .....	2	5	5	5	5	5	5
Payables.....	31	33	28	28	28	28	28
Provision for employee entitlements.....	92	91	119	96	122	125	141
Accrued Salaries.....	26	16	16	16	16	16	16
Other.....	35	-	-	-	-	-	-
Total current liabilities .....	186	145	168	145	171	174	190
<b>NON-CURRENT LIABILITIES</b>							
Superannuation .....	6	6	7	7	7	8	9
Provision for employee entitlements.....	42	23	23	29	18	17	16
Total non-current liabilities .....	48	29	30	36	25	25	25
<b>TOTAL LIABILITIES</b> .....	234	174	198	181	196	199	215
<b>EQUITY</b>							
Contributed Equity .....	-	56	56	75	82	82	82
Accumulated surplus/(deficit).....	334	172	209	187	183	103	112
<b>Total equity</b> .....	334	228	265	262	265	185	194
<b>TOTAL LIABILITIES AND EQUITY</b> .....	568	402	463	443	461	384	409

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	1,217	1,170	1,169	1,199	1,242	1,281	1,305
Capital Contribution .....	300	56	56	19	7	-	-
Holding Account .....	-	-	-	41	41	45	63
<b>Net cash provided by government .....</b>	<b>1,517</b>	<b>1,226</b>	<b>1,225</b>	<b>1,259</b>	<b>1,290</b>	<b>1,326</b>	<b>1,368</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(624)	(711)	(727)	(748)	(756)	(741)	(706)
Superannuation .....	(57)	(63)	(62)	(67)	(70)	(67)	(63)
Supplies and services .....	(286)	(332)	(332)	(358)	(361)	(332)	(321)
Grants and subsidies .....	(176)	(87)	(387)	(500)	(470)	(470)	(70)
Accommodation .....	(74)	(58)	(60)	(75)	(70)	(61)	(73)
Administration.....	(154)	(166)	(140)	(233)	(194)	(148)	(122)
Capital User Charge.....	-	(23)	(23)	(21)	(21)	(18)	(15)
Goods and Services Tax .....	(69)	(65)	(65)	(65)	(65)	(65)	(65)
<b>Receipts</b>							
User charges and fees .....	-	-	-	6	7	-	-
Goods and Services Tax .....	65	65	65	65	65	65	65
Grants and subsidies .....	81	70	400	655	530	470	70
Other.....	34	30	45	119	180	8	8
<b>Net cash from operating activities .....</b>	<b>(1,260)</b>	<b>(1,340)</b>	<b>(1,286)</b>	<b>(1,222)</b>	<b>(1,225)</b>	<b>(1,359)</b>	<b>(1,292)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(36)	(170)	(42)	(170)	(48)	(45)	(63)
Purchase of investments .....	(65)	-	-	-	-	-	-
Proceeds from sale of non-current assets .....	-	-	2	-	-	-	-
Proceeds from sale of investments.....	15	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(86)</b>	<b>(170)</b>	<b>(40)</b>	<b>(170)</b>	<b>(48)</b>	<b>(45)</b>	<b>(63)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>171</b>	<b>(284)</b>	<b>(101)</b>	<b>(133)</b>	<b>17</b>	<b>(78)</b>	<b>13</b>
Cash assets at the beginning of the reporting period .....	213	384	384	283	150	167	89
<b>Cash assets at the end of the reporting period .....</b>	<b>384</b>	<b>100</b>	<b>283</b>	<b>150</b>	<b>167</b>	<b>89</b>	<b>102</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	1,335	1,300	1,347	1,470	1,358
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(41)	(79)	(93)	(94)	(47)
(Increase)/decrease in salaries and related costs .....	(2)	17	(15)	(3)	(16)
Increase/(decrease) in accounts receivable .....	(32)	-	-	-	-
(Increase)/decrease in accounts payable .....	3	-	-	-	-
Increase/(decrease) in prepayments .....	(14)	(17)	(14)	(14)	(3)
(Increase)/decrease in other liabilities .....	35	-	-	-	-
Other accrued revenue .....	2	1	-	-	-
<b>Net Cash from Operating Activities .....</b>	<b>1,286</b>	<b>1,222</b>	<b>1,225</b>	<b>1,359</b>	<b>1,292</b>

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Yarra Yarra Catchment Management Group ...	20	-	-	-	-	-	-
Regional Branding Group .....	10	-	-	-	-	-	-
Avon Community Development Foundation ...	10	-	-	-	-	-	-
Regional Initiatives Fund Program .....	56	17	17	-	-	-	-
Department of Agriculture - Impact of Salinity	10	-	-	-	-	-	-
Department of Transport - Cervantes Keys							
Project .....	20	-	-	-	-	-	-
University of Western Australia - Salt Lake							
Biota Research .....	50	-	-	-	-	-	-
Regional Development Scheme .....	-	70	370	430	400	400	-
Other .....	-	-	-	70	70	70	70
<b>TOTAL</b>	<b>176</b>	<b>87</b>	<b>387</b>	<b>500</b>	<b>470</b>	<b>470</b>	<b>70</b>

## GREAT SOUTHERN DEVELOPMENT COMMISSION

### PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MIDWEST, WHEATBELT AND GREAT SOUTHERN

#### DIVISION 19

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 47 Net amount appropriated to purchase outputs.....</b>	1,974	1,657	1,653	<b>1,592</b>	2,201	1,576	1,941
Total appropriations provided to purchase outputs.....	1,974	1,657	1,653	<b>1,592</b>	2,201	1,576	1,941
<b>CAPITAL</b>							
<b>Item 136 Capital Contribution .....</b>	14	30	30	<b>20</b>	322	4,365	8,135
<b>GRAND TOTAL.....</b>	<b>1,988</b>	<b>1,687</b>	<b>1,683</b>	<b>1,612</b>	<b>2,523</b>	<b>5,941</b>	<b>10,076</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To build partnerships in regional prosperity by planning, coordinating and promoting sustainable development.*

#### SIGNIFICANT ISSUES AND TRENDS

- Although the Great Southern region received some rain in 2001, the region continues to be effected by adverse seasonal conditions, which is impacting negatively upon primary producers, small towns and major regional centres. These adverse conditions have resulted in major structural adjustments being experienced in the social and economic fabric of the region.
- Major new road infrastructure is required to meet the transport needs of the plantation timber industry, increased grain exports and population expansion of the region's coastal areas. The relatively new plantation industry is expected to provide a major stimulus to the economy.
- Increasing maturity of the region's tourism industry is reflected in new developments and improvements in accommodation, attractions and support services and tourism industry products. Significant tourism projects emerging include Kodja Place - a joint settler/Noongar Interpretive Centre; the Lily at Borden; Malleefowl Interpretive Centre at Ongerup and the redevelopment of Whaleworld.
- Uptake in telecommunication technology and advances to business practices are expected to have a beneficial impact in sustaining and developing the region.
- Access to energy, including gas, to assist in supporting industry development is a priority for the region.
- Salinity, soil acidity and land degradation generally continue to challenge the region's natural resource managers.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b> Leadership in Regional and Community Development .....	397	250	650	562			
<b>Output 2:</b> Supporting and Facilitating Business and Enterprise Development .....	1,260	1,298	1,032	931			
<b>Output 3:</b> Facilitate Regional Infrastructure .....	636	648	860	800			
<b>Output 4:</b> Support Natural Resource Management .....	105	250	300	250			
<b>Total Cost of Outputs</b> .....	2,398	2,446	2,842	2,543	3,129	2,626	2,591
<i>Less Operating revenues</i> .....	612	550	950	932	932	1,072	672
<b>Net Cost of Outputs</b> .....	1,786	1,896	1,892	1,611	2,197	1,554	1,919
Adjustments <sup>(b)</sup> .....	188	(239)	(239)	(19)	4	22	22
<b>Appropriations provided to purchase Outputs</b> .....	1,974	1,657	1,653	1,592	2,201	1,576	1,941
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs</b> <sup>(c)</sup> .....	14	30	30	20	322	4,365	8,135
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	1,988	1,687	1,683	1,612	2,523	5,941	10,076

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, the Chairperson and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Strong and vibrant regions.	Market oriented sustainable economic development that will ensure better career opportunities and quality of life for the people of the Great Southern.	Leadership in Regional and Community Development
		Supporting and Facilitating Business and Enterprise Development
		Facilitate Regional Infrastructure
		Support Natural Resource Management

### Outcome: Market oriented sustainable economic development that will ensure better career opportunities and quality of life for the people of the Great Southern

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Favourable responses from a minimum of 70% of clients from Client Survey.....	70%	72%	72%	74%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 1: Leadership in Regional and Community Development

Supporting initiatives that aim to build the capacity of regional and rural communities to respond to needs and opportunities for sustainable development.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	397	250	650	562	
Less Operating Revenue <sup>(b)</sup> .....	-	-	400	400	
Net Cost of Output .....	397	250	250	162	
Adjustments <sup>(c)</sup> .....	-	-	-	8	
Appropriation for purchase of Output 1 .....	397	250	250	170	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity <sup>(a)</sup></b>					
Promotional Packages .....	7	na	na	na	
Presentations .....	39	na	na	na	
Workshops.....	15	na	na	na	
Projects undertaken <sup>(b)</sup> .....	na	5	25	20	
<b>Quality</b>					
Very effective or effective client rating .....	70%	72%	72%	74%	
<b>Timeliness</b>					
Completed Strategic Plan objectives .....	80%	80%	80%	85%	
<b>Cost (Efficiency) <sup>(a)</sup></b>					
Average cost per promotional package.....	\$16,214	na	na	na	
Average cost per presentation.....	\$2,183	na	na	na	
Average cost per workshop .....	\$13,242	na	na	na	
Average cost per project <sup>(b)</sup> .....	n/a	\$50,000	\$26,000	\$28,100	
<b>Full Time Equivalents (FTEs)</b>	2	2	2	2	

(a) Quantity and cost measures have been revised by the Commission, following the development of a Strategic Plan in 2001-02. Where comparable data is not available or a measure has been discontinued, 'na' is shown.

(b) Regional Development Scheme projects are expected to commence from 2001-02

**Major Achievements For 2001-02**

- Contributed as a founding member of the Southern Regional Inter-agency Taskforce (SRIT) and worked in partnership with other agencies, local government and the community, to co-ordinate support for rural communities adversely affected by the seasonal crisis.
- Assisted local authorities to use the planning document for the central Great Southern Heritage Trail project in applications under State or Commonwealth tourism programs.
- Worked with project partners to promote regional branding initiatives with the aim of achieving greater market share for local products.
- Launched the Great Southern robotics projects involving 80 children from local high schools, the University of Western Australia and the Department of Education.
- Developed a coordinated suite of marketing materials to promote the Commission to targeted clients and groups.

**Major Initiatives For 2002-03**

- Administer funding under the Regional Development Scheme.
- Continue the Commission's association with the Great Southern Area Consultative Committee as a best practice model of Commonwealth and State relations in regional development.
- Facilitate the co-ordination of the region's marketing initiatives across key industry sectors through a Regional Marketing Network and support the strategic planning and development of the region through involvement in the lower Great Southern Planning Strategy.
- Promote trade and product diversification through the creation of a Products and Trade position, with the Great Southern Regional Marketing Association.
- Continue the Commission's innovative robotics project in regional schools including programming skills and industry applications.



- Undertake a range of regional investment, promotion and leadership projects.
- Support the 2029 Committee projects which assist community members under the age of 35 to become actively involved in the future direction of the Great Southern region.
- Implement the Telstra mentoring project.

**Outcome: Market oriented sustainable economic development that will ensure better career opportunities and quality of life for the people of the Great Southern**

**Key Effectiveness Indicator <sup>(a)</sup>**

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness measure associated with this outcome is the same as that provided under output 1.....				

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Supporting and Facilitating Business and Enterprise Development**

Broadening the region's economic base through industry partnerships, value-adding activities, encouragement of investment and knowledge intensive industries.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,260	1,298	1,032	931	
Less Operating Revenue <sup>(b)</sup> .....	410	354	450	332	
Net Cost of Output .....	850	944	582	599	
Adjustments <sup>(c)</sup> .....	79	(114)	(114)	(9)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>929</b>	<b>830</b>	<b>468</b>	<b>590</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Projects undertaken .....	15	15	15	15	
<b>Quality</b>					
Very effective or effective client rating .....	70%	72%	72%	74%	
<b>Timeliness</b>					
Strategic Plan objectives completed .....	80%	80%	80%	85%	
<b>Cost (Efficiency)</b>					
Average cost per project .....	\$84,000	\$86,533	\$68,800	\$62,067	
<b>Full Time Equivalents (FTEs)</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	

**Major Achievements For 2001-02**

- Completed the Light Industry Mentoring Project and assisted a number of local businesses to enhance their business capabilities.
- Worked with the Malleefowl Centre project at Ongerup to complete a business plan in readiness for construction of the Centre.
- Sponsored a number of events promoting the region's wine and food industries.
- Completed a major feasibility study which indicated strong potential for the establishment of a regional call centre.
- Worked collaboratively with the Western Australian Tourism Commission to develop priority tourism products and infrastructure in the region.
- Completed a feasibility study for a specialised milk powder processing plant.

**Major Initiatives For 2002-03**

- Use the results of the dairy processing study as a tool for attracting industry investment to the Great Southern.
- Undertake a study to determine the feasibility of a wine interpretive centre in the region using funds sourced from the Commonwealth.
- Promote and develop culinary tourism through partnering regional promotions.
- In partnership with local Business Enterprise Centres, undertake a trial coaching program for inland businesses in the declared Exceptional Circumstances area.
- Continue to broaden the scope of contract work and market share of the light industry cluster and extend the light industry mentoring model to other sectors and sub-regions.
- Through the Commission's TradeStart program, continue to provide maximum opportunities for regional business to export their products.
- Continue work with a range of primary producer groups to develop export focused agricultural processing facilities in the region.

**Outcome: Market oriented sustainable economic development that will ensure better career opportunities and quality of life for the people of the Great Southern****Key Effectiveness Indicator <sup>(a)</sup>**

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness measure associated with this outcome is the same as that provided under output 1.				

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Facilitate Regional Infrastructure**

Developing the capital infrastructure needed to maximise the region's potential.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	636	648	860	800	
Less Operating Revenue <sup>(b)</sup> .....	202	196	100	200	
Net Cost of Output .....	434	452	760	600	
Adjustments <sup>(c)</sup> .....	82	(115)	(115)	(9)	
<b>Appropriation for purchase of Output 3 .....</b>	<b>516</b>	<b>337</b>	<b>645</b>	<b>591</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Projects undertaken .....	27	20	20	15	
<b>Quality</b>					
Very effective or effective client rating .....	70%	72%	72%	74%	
<b>Timeliness</b>					
Percentage of Strategic Plan objectives completed .....	80%	80%	80%	85%	
<b>Cost (Efficiency)</b>					
Average cost per project .....	\$23,555	\$32,400	\$43,000	\$53,333	Large capital work projects commenced from 2001-2002
<b>Full Time Equivalents (FTEs)</b>	4	4	4	4	

**Major Achievements For 2001-02**

- Continued to support the extension of the Dampier to Bunbury natural gas pipeline to the south coast, with the aim of securing a plentiful source of competitively priced energy.
- Finalised assistance to the Shire of Kojonup for the completion of the Kodja Place Tourist Visitor Centre and assisted the Kojonup Aboriginal Corporation to fit-out the Centre.
- Provided a capital works payment to the University of Western Australia for the UWA Albany Centre to assist the Centre to re-locate to new premises.
- Continued to work with the Timber Industry Roads Evaluation Study (TIRES) and timber industry groups on planning infrastructure initiatives.
- Completed civil engineering and environmental investigations into the Whaleworld cluster of the Vancouver Waterways project.

**Major Initiatives For 2002-03**

- Work with an infrastructure service provider to address power supply shortages, which are constraining new industry development in rural areas of the Great Southern.
- Examine rail as an option for the shipment of containers from the Great Southern to Fremantle Port.
- Accelerate the development of new regional telecommunications infrastructure through voicenetWA.
- Commence detailed planning for the Small Boat Harbour in conjunction with the City of Albany and the jetty at the Whaleworld cluster under the Vancouver Waterways Project.
- Investigate with local government, state government and commonwealth agencies the development of three separate community resource centres, which will also have a function in co-locating a range of services.
- In partnership with a community development organisation, local government, state and federal agencies establish a significant joint venture housing project in the eastern part of the region.
- Continue work with a major agricultural processor, local government, and state and federal agencies in the development of a pilot project concerned with infrastructure preservation and a desalinated water supply.
- Maintain existing capital infrastructure, and develop a sustainable model for future regional livestock saleyards.

**Outcome: Market oriented sustainable economic development that will ensure better career opportunities and quality of life for the people of the Great Southern**

**Key Effectiveness Indicator <sup>(a)</sup>**

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness measure associated with this outcome is the same as that provided under output 1.				

(a) More details of effectiveness indicators are provided in the annual report.

**Output 4: Support Natural Resource Management**

Promoting and supporting best practice natural resource management in the region through strategic partnerships.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	105	250	300	250	
Less Operating Revenue <sup>(b)</sup> .....	-	-	-	-	
Net Cost of Output .....	105	250	300	250	
Adjustments <sup>(c)</sup> .....	27	(10)	(10)	(9)	
<b>Appropriation for purchase of Output 4 .....</b>	<b>132</b>	<b>240</b>	<b>290</b>	<b>241</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Clients .....	251	n/a	n/a	n/a	
Projects undertaken .....	n/a	5	5	5	
<b>Quality</b>					
Very effective or effective client rating .....	70%	72%	72%	74%	
<b>Timeliness</b>					
Percentage of Strategic Plan objectives completed .....	80%	80%	80%	85%	
<b>Cost (Efficiency)</b>					
Average cost per client contact .....	\$418	n/a	n/a	n/a	
Average cost per project .....	n/a	\$50,000	\$60,000	\$50,000	
<b>Full Time Equivalents (FTEs)</b>	1	1	2	2	

- (a) Quantity and cost measures have been revised by the Commission, following the development of a Strategic Plan in 2001-02. n/a is indicated where comparable data is not available or a measure has been discontinued.

**Major Achievements For 2001-02**

- Established a Centre of Excellence in Natural Resource Management (NRM) in partnership with other agencies.
- Undertook an analysis of the market and cost structures for inland aquaculture for the trout species.
- Developed a natural resource management medal award for recognising and rewarding NRM champions and best practice in NRM.

**Major Initiatives For 2002-03**

- Conduct a range of natural resource management projects through the newly established Centre of Excellence in Natural Resource Management.
- With other agencies, regional communities and other groups, support NRM initiatives and projects in the region.
- Partner with the community and other agencies to support the Fitzgerald Biosphere Marketing Association - a flagship for rural renewal and enterprise development in the sub-region.
- Work with local authorities and other stakeholders on a comprehensive planning and land use strategy for the Stirling Range National Park region.

**CAPITAL WORKS PROGRAM**

The Great Southern Development Commission's capital works program totals \$316,000 in 2002-03. These funds will be spent on expanding and refurbishing the Albany University Centre, upgrading jetties and other infrastructure to support the boating and tourism industry and replacement of computers and office equipment .

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Community Facilities				
Albany University Centre .....	800	450	200	150
Vancouver Waterways Project				
Infrastructure Projects.....	954	210	203	114
<b>COMPLETED WORKS</b>				
Computer and Office Equipment Replacement -				
2000-01 Program .....	30	30	16	-
2001-02 Program .....	30	30	30	-
Community Facilities				
Community Resource Centres .....	380	380	40	-
<b>NEW WORKS</b>				
Computer and Office Equipment Replacement -				
2002-03 Program .....	30	-	-	30
Asset replacement program .....	150	-	-	22
	2,374	1,100	489	316

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	511	489	489	316	1,185	4,397	8,168
	511	489	489	316	1,185	4,397	8,168
LESS							
Funding included in output appropriations <sup>(b)</sup> ..	663	293	293	264	830	-	-
Internal Funds and Balances .....	(166)	166	166	2	3	2	3
Holding Account <sup>(c)</sup> .....	-	-	-	30	30	30	30
<b>Capital Contribution .....</b>	14	30	30	20	322	4,365	8,135

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	825	943	943	976	1,055	1,081	1,102
Superannuation .....	70	70	70	75	80	85	85
Grants and subsidies <sup>(b)</sup> .....	776	752	1,152	770	1,170	525	125
Consultancies expense .....	216	-	-	-	-	-	-
Supplies and services .....	212	367	367	420	512	444	449
Accommodation .....	90	87	87	95	98	101	101
Capital User Charge .....	-	48	48	31	44	220	559
Depreciation .....	29	30	30	30	30	30	30
Other expenses .....	132	149	145	146	140	140	140
<b>TOTAL COST OF SERVICES .....</b>	<b>2,350</b>	<b>2,446</b>	<b>2,842</b>	<b>2,543</b>	<b>3,129</b>	<b>2,626</b>	<b>2,591</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	42	10	10	12	12	12	12
Grants and subsidies .....	476	420	820	820	820	940	540
Interest .....	5	-	-	-	-	-	-
Rent .....	12	-	-	-	-	-	-
Other Revenue .....	77	120	120	100	100	120	120
<b>Total Revenues from Ordinary Activities .....</b>	<b>612</b>	<b>550</b>	<b>950</b>	<b>932</b>	<b>932</b>	<b>1,072</b>	<b>672</b>
<b>NET COST OF SERVICES .....</b>	<b>1,738</b>	<b>1,896</b>	<b>1,892</b>	<b>1,611</b>	<b>2,197</b>	<b>1,554</b>	<b>1,919</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	1,841	1,657	1,653	1,592	2,201	1,576	1,941
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>1,841</b>	<b>1,657</b>	<b>1,653</b>	<b>1,592</b>	<b>2,201</b>	<b>1,576</b>	<b>1,941</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>103</b>	<b>(239)</b>	<b>(239)</b>	<b>(19)</b>	<b>4</b>	<b>22</b>	<b>22</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>103</b>	<b>(239)</b>	<b>(239)</b>	<b>(19)</b>	<b>4</b>	<b>22</b>	<b>22</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 11, 12 and 12 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	71	472	434	398	385	389	393
Restricted cash.....	669	-	11	11	11	11	11
Receivables.....	94	164	164	184	204	224	244
Other assets .....	2	-	-	-	-	-	-
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	30	30	30	30	30
<b>Total current assets</b> .....	<b>836</b>	<b>636</b>	<b>639</b>	<b>623</b>	<b>630</b>	<b>654</b>	<b>678</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	104	74	89	104	119	134
Plant, equipment and vehicles.....	52	69	95	115	135	155	175
Other Infrastructure .....	-	-	-	-	302	4,647	12,762
<b>Total non-current assets</b> .....	<b>52</b>	<b>173</b>	<b>169</b>	<b>204</b>	<b>541</b>	<b>4,921</b>	<b>13,071</b>
<b>TOTAL ASSETS</b> .....	<b>888</b>	<b>809</b>	<b>808</b>	<b>827</b>	<b>1,171</b>	<b>5,575</b>	<b>13,749</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	5	52	55	55	55	55	55
Provision for employee entitlements.....	139	121	208	216	224	232	240
Accrued Salaries.....	22	24	24	27	30	32	34
<b>Total current liabilities</b> .....	<b>166</b>	<b>197</b>	<b>287</b>	<b>298</b>	<b>309</b>	<b>319</b>	<b>329</b>
<b>NON-CURRENT LIABILITIES</b>							
Superannuation .....	68	66	71	73	75	77	79
Provision for employee entitlements.....	53	52	58	63	68	73	78
<b>Total non-current liabilities</b> .....	<b>121</b>	<b>118</b>	<b>129</b>	<b>136</b>	<b>143</b>	<b>150</b>	<b>157</b>
<b>TOTAL LIABILITIES</b> .....	<b>287</b>	<b>315</b>	<b>416</b>	<b>434</b>	<b>452</b>	<b>469</b>	<b>486</b>
<b>EQUITY</b>							
Contributed Equity .....	-	30	30	50	372	4,737	12,872
Accumulated surplus/(deficit).....	601	464	362	343	347	369	391
<b>Total equity</b> .....	<b>601</b>	<b>494</b>	<b>392</b>	<b>393</b>	<b>719</b>	<b>5,106</b>	<b>13,263</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>888</b>	<b>809</b>	<b>808</b>	<b>827</b>	<b>1,171</b>	<b>5,575</b>	<b>13,749</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.



**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	1,164	1,553	1,549	1,547	2,156	1,531	1,896
Capital Contribution .....	677	30	30	20	322	4,365	8,135
Holding Account .....	-	-	-	30	30	30	30
<b>Net cash provided by government .....</b>	<b>1,841</b>	<b>1,583</b>	<b>1,579</b>	<b>1,597</b>	<b>2,508</b>	<b>5,926</b>	<b>10,061</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(731)	(867)	(867)	(960)	(1,039)	(1,066)	(1,087)
Superannuation .....	(72)	(68)	(68)	(73)	(78)	(83)	(83)
Supplies and services .....	(459)	(361)	(361)	(416)	(503)	(436)	(441)
Grants and subsidies .....	(776)	(752)	(1,152)	(770)	(1,170)	(525)	(125)
Accommodation .....	(81)	(87)	(87)	(95)	(98)	(101)	(101)
Capital User Charge.....	-	(48)	(48)	(31)	(44)	(220)	(559)
Goods and Services Tax .....	(23)	(48)	(48)	(48)	(48)	(48)	(48)
Other.....	(82)	(93)	(89)	(142)	(139)	(136)	(136)
<b>Receipts</b>							
Interest.....	5	-	-	-	-	-	-
Goods and Services Tax .....	21	48	48	48	48	48	48
Grants and subsidies .....	476	420	820	820	820	940	540
Other.....	12	50	50	84	82	100	100
<b>Net cash from operating activities .....</b>	<b>(1,710)</b>	<b>(1,806)</b>	<b>(1,802)</b>	<b>(1,583)</b>	<b>(2,169)</b>	<b>(1,527)</b>	<b>(1,892)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(13)	(46)	(73)	(50)	(352)	(4,395)	(8,165)
<b>Net cash from investing activities .....</b>	<b>(13)</b>	<b>(46)</b>	<b>(73)</b>	<b>(50)</b>	<b>(352)</b>	<b>(4,395)</b>	<b>(8,165)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>118</b>	<b>(269)</b>	<b>(296)</b>	<b>(36)</b>	<b>(13)</b>	<b>4</b>	<b>4</b>
Cash assets at the beginning of the reporting period .....	622	741	740	444	408	395	399
<b>Cash assets at the end of the reporting period .....</b>	<b>740</b>	<b>472</b>	<b>444</b>	<b>408</b>	<b>395</b>	<b>399</b>	<b>403</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	1,892	1,611	2,197	1,554	1,919
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(30)	(30)	(30)	(30)	(30)
Increase/(decrease) in accounts receivable .....	(2)	-	-	-	-
Increase/(decrease) in other assets .....	70	20	20	20	20
(Increase)/decrease in salaries and related costs .....	(76)	(16)	(16)	(15)	(15)
(Increase)/decrease in accounts payable .....	(50)	-	-	-	-
(Increase)/decrease in other liabilities .....	(2)	(2)	(2)	(2)	(2)
<b>Net Cash from Operating Activities</b> .....	1,802	1,583	2,169	1,527	1,892

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Regional Investment Fund .....	73	-	-	-	-	-	-
Kodja Place Visitor Centre .....	140	-	-	-	-	-	-
Community Resource Centres .....	-	135	135	-	-	-	-
Regional Development Scheme .....	-	-	400	400	400	400	-
Albany University Centre .....	250	200	200	150	200	-	-
Vancouver Waterways .....	7	203	203	114	570	-	-
Other .....	306	214	214	106	-	125	125
<b>TOTAL</b>	<b>776</b>	<b>752</b>	<b>1,152</b>	<b>770</b>	<b>1,170</b>	<b>525</b>	<b>125</b>

## Part 5

### Minister for Housing and Works; Local Government and Regional Development; the Kimberley, Pilbara and Gascoyne

#### SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
345	Housing and Works			
	– Purchase of Outputs .....	22,935	23,167	<b>23,340</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	6,849	1,154	<b>50,197</b>
	– Capital Contribution .....	4,114	4,114	<b>1,246</b>
	Total .....	33,898	28,435	<b>74,783</b>
361	Country Housing Authority	...	...	...
362	Government Employees' Housing Authority	...	...	...
363	State Housing Commission	...	...	...
365	State Supply Commission			
	– Purchase of Outputs .....	1,501	1,492	<b>1,514</b>
	– Capital Contribution .....	15	15	<b>36</b>
	Total .....	1,516	1,507	<b>1,550</b>
378	Local Government and Regional Development			
	– Purchase of Outputs .....	40,007	30,814	<b>38,721</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	2,800	2,800	<b>2,800</b>
	– Capital Contribution .....	85	85	—
	Total .....	42,892	33,699	<b>41,521</b>

## HOUSING AND WORKS

### PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

#### DIVISION 20

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a) (b)</sup> \$'000	2001-02 Budget <sup>(b)</sup> \$'000	2001-02 Estimated Actual <sup>(b)</sup> \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 48 Net amount appropriated to purchase outputs.....</b>	22,996	22,811	23,043	<b>23,214</b>	19,754	20,562	23,550
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	122	124	124	<b>126</b>	128	128	128
Total appropriations provided to purchase outputs.....	23,118	22,935	23,167	<b>23,340</b>	19,882	20,690	23,678
<b>ADMINISTERED GRANTS, SUBSIDIES AND OTHER TRANSFER PAYMENTS</b>							
<b>Item 49 Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....</b>	911	6,849	1,154	<b>50,197</b>	77,472	-	-
<b>CAPITAL</b>							
<b>Item 137 Capital Contribution.....</b>	26,064	4,114	4,114	<b>1,246</b>	586	586	5,100
<b>GRAND TOTAL.....</b>	<b>50,093</b>	<b>33,898</b>	<b>28,435</b>	<b>74,783</b>	<b>97,940</b>	<b>21,276</b>	<b>28,778</b>

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Amounts for 2000-01 and 2001-02 have been reconstructed for comparability purposes to reflect the amalgamation of the former Government Projects Office, part of the former Department of Contract and Management Services, the Western Australian Building Management Authority and the transfer of the Commercial Property Branch from the Department of Treasury and Finance, in accordance with the Machinery of Government recommendations.

#### MISSION

*Responding to the hopes of all Western Australians for their housing and construction needs.*

#### SIGNIFICANT ISSUES AND TRENDS

- Prior to the Machinery of Government reforms, the various activities of government in managing its assets and construction projects had become increasingly fragmented. Many projects were being sponsored, funded and managed by different government agencies. The new Department of Housing and Works (DHW) will give a renewed and strong focus in the 'public works' and housing functions of government.
- Agency accountability for asset and property management has identified the need for DHW to be able to provide expert independent advice to Government, Treasury and Finance, and agencies on property matters including disposal.
- The Machinery of Government review will continue to have an impact on the Government's office accommodation portfolio as the new Departments look to co-locate operations around the State.
- There will be an increase in the delivery of works and services by State and regional resources as technical requirements and service delivery contracts increase in scope and magnitude.
- There is an increasing demand from the community to apply sustainability principles to the built environment. This will involve improvements in 'green architecture', energy efficiency, waste reduction and recycling.

- Suppliers have expressed the need for consistent procurement procedures across all agencies for their works contracts. DHW will continue to play a pivotal role in liaising with various industry bodies and agencies to ensure a fair and consistent approach in works contracting, across affected government agencies.
- E-commerce provides substantial benefits to the traditional commercial practices of the construction industry. This will increase demands on DHW technology and infrastructure to deliver rapid, secure and easy access to online information and services.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Code of Conduct for the Western Australian building industry .....	125	125	125	125
Fremantle Prison restoration program .....	-	-	670	670
Parity and wages policy .....	41	75	69	70

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget <sup>(a)</sup> \$'000	2001-02 Estimated Actual <sup>(a)</sup> \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<i>Output 1:</i>							
Delivery and management of Government projects, properties and office accommodation.....	38,324	42,719	42,519	42,622			
<b>Total Cost of Outputs</b> .....	38,324	42,719	42,519	42,622	39,279	39,534	42,197
<i>Less Operating revenues</i> .....	14,155	14,469	14,311	16,685	18,277	17,697	17,786
<b>Net Cost of Outputs</b> .....	24,169	28,250	28,208	25,937	21,002	21,837	24,411
Adjustments <sup>(b)</sup> .....	(1,051)	(5,315)	(5,041)	(2,597)	(1,120)	(1,147)	(733)
<b>Appropriations provided to purchase Outputs</b> .....	23,118	22,935	23,167	23,340	19,882	20,690	23,678
<b>ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS</b>							
<b>Appropriation for Administered Grants, Subsidies and Transfer Payments</b> .....	911	6,849	1,154	50,197	77,472	-	-
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs</b> <sup>(c)</sup> .....	26,064	4,114	4,114	1,246	586	586	5,100
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	50,093	33,898	28,435	74,783	97,940	21,276	28,778

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years. In addition, amounts for 2000-01 and 2001-02 have been reconstructed for comparability purposes to reflect the implementation of the Machinery of Government recommendations.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and output.

Government Strategic Objective	Desired Outcome	Output
Honest, accountable and inclusive government.	Value for money in the delivery and management of Government projects, properties and office accommodation.	Delivery and management of Government projects, properties and office accommodation.

**Outcome: Value for money in the delivery and management of Government projects, properties and office accommodation.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The Minister's and client satisfaction that services, in relation to the delivery and management of government projects, properties and office accommodation, provide value for money. ....	69%	75%	75%	75%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Delivery and management of Government projects, properties and office accommodation**

Management services for the planning and delivery of public buildings and infrastructure assets; leasing and coordination of Government's office accommodation portfolio; and the on-going management of government properties; ensuring probity, integrity, management of risk and the achievement of value for money outcomes. Includes policy development and advice to Government in relation to the building and construction industry.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget <sup>(a)</sup> \$'000	2001-02 Estimated Actual <sup>(a)</sup> \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	38,324	42,719	42,519	42,622	
Less Operating Revenue <sup>(b)</sup> .....	14,155	14,469	14,311	16,685	
Net Cost of Output .....	24,169	28,250	28,208	25,937	
Adjustments <sup>(c)</sup> .....	(1,051)	(5,315)	(5,041)	(2,597)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>23,118</b>	<b>22,935</b>	<b>23,167</b>	<b>23,340</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations, which came into effect in 2001-02. In addition, amounts for 2000-01 and 2001-02 have been reconstructed for comparability purposes to reflect the implementation of the Machinery of Government recommendations.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Promotional programs and major events managed .....	5	6	6	-	Centenary of Federation project completed in 2001-02.
Grants managed .....	201	201	201	-	Centenary of Federation project completed in 2001-02.
Number of special projects managed .....	8	8	8	11	
Value of capital works projects managed through head office .....	\$359 million	\$290 million	\$290 million	\$298 million	
Value of client agency works programs managed .....	\$448 million	\$370 million	\$370 million	\$378 million	
Precincts managed .....	6	5	5	5	
Value of minor works and maintenance services managed through regional offices ...	\$45.2 million	\$42.5 million	\$42.5 million	\$40 million	
Value of minor works and maintenance services managed through head office .....	\$77.6 million	\$79.3 million	\$79.3 million	\$71.5 million	DHW (Western Property) has yet to receive a delegation from the State Supply Commission to continue developing property service contracts for agencies.
					Some large agencies are choosing to conduct their Building Condition inspections every second year rather than annually.
Value of goods and services contracts developed through regional offices .....	\$5.04 million	\$5.2 million	\$5.2 million	\$5.2 million	
Number of office buildings managed .....	na	na	na	22	Not measured in 2000-01 and 2001-02.
Number of commercial leases administered on behalf of Departments .....	na	na	na	441	Not measured in 2000-01 and 2001-02.
<b>Quality</b>					
Promotional programs and major events completed to stakeholders' satisfaction .....	100%	75%	75%	-	Centenary of Federation project completed in 2001-02.
Grants managed within committee guidelines .	100%	100%	100%	-	Centenary of Federation project completed in 2001-02.
Degree of satisfaction with special projects managed .....	na	70%	70%	70%	Not measured in 2000-01.
Client satisfaction with advice and support for the delivery of capital works projects through head office .....	89%	80%	80%	80%	
Client satisfaction with advice and asset planning services for their capital works and maintenance programs .....	75%	80%	80%	80%	
Minister's satisfaction with the management of Fremantle Prison. (Maximum of seven) ..	6	> 5	> 5	> 5	
Client satisfaction with the delivery of minor works and maintenance services through regional offices .....	91%	85%	85%	85%	
Client satisfaction with the delivery of minor works and maintenance services through head office .....	90%	80%	80%	85%	
Client satisfaction with goods and services contract development through regional offices .....	92%	85%	85%	85%	
Client satisfaction with the management of the office building they occupy .....	na	na	na	80%	Not measured in 2000-01 and 2001-02.
Client satisfaction with the administration of leases on their behalf .....	na	na	na	80%	Not measured in 2000-01 and 2001-02.
<b>Timeliness</b>					
Promotional programs and major events delivered within agreed timeframes .....	100%	100%	100%	-	Centenary of Federation project completed in 2001-02.
Grants delivered and acquitted within agreed timeframes .....	39	201	201	-	Centenary of Federation project completed in 2001-02.
Degree of client satisfaction with timeliness of special projects managed .....	na	70%	70%	70%	Not measured in 2000-01.

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Capital works projects managed through head office that are delivered within the timeframes agreed with clients .....	99%	90%	90%	95%	
Works program reports delivered within the timeframes agreed with clients .....	100%	90%	90%	95%	
Management status reports for precincts delivered within the agreed timeframe.....	100%	90%	90%	95%	
Client satisfaction with the timeliness of delivery of minor works and maintenance services through regional offices .....	89%	85%	85%	85%	
Client satisfaction with the timeliness of delivery of minor works and maintenance services through head office .....	90%	90%	90%	90%	
Client satisfaction with the timeliness of goods and services contract development through regional offices .....	88%	85%	85%	85%	
Client satisfaction with the timeliness in responding to building management issues...	na	na	na	80%	Not measured in 2000-01 and 2001-02.
Client satisfaction with the timeliness of delivery of new office leases.....	na	na	na	80%	Not measured in 2000-01 and 2001-02.
<b>Cost (Efficiency)</b>					
Average cost per promotional program/major event .....	\$142,787	\$94,910	\$94,910	-	Centenary of Federation project completed in 2001-02.
Average cost per grant managed.....	\$2,626	\$554	\$544	-	Centenary of Federation project completed in 2001-02.
Average cost per special project .....	\$232,889	\$577,125	\$924,750	\$448,545	
Cost as a percentage of the value of capital works projects managed through head office .....	1.80%	1.90%	1.86%	1.98%	
Overall cost of management of capital works projects through head office.....	\$6,479,561	\$5,467,300	\$5,382,439	\$5,893,908	
Cost as a percentage of the value of client agency works programs managed.....	0.54%	0.52%	0.52%	0.51%	
Overall cost of management of client agency works programs .....	\$2,401,749	\$1,918,300	\$1,919,096	\$1,912,173	
Average cost per precinct managed .....	\$158,312	\$228,993	\$201,503	\$294,730	Rise in average cost is due to additional expenses associated with operating Fremantle Prison tours from January 2002, pending completion and implementation of a strategic master planning project.
Cost as a percentage of the value of minor works and maintenance services managed through regional offices .....	18.1%	17.0%	17.1%	17.9%	
Overall cost of management of minor works and maintenance services through regional offices .....	\$8,188,884	\$7,220,400	\$7,250,344	\$7,143,416	
Cost as a percentage of the value of minor works and maintenance services managed through head office .....	3.02%	2.79%	2.69%	6.27%	Services are being developed to manage breakdown repairs through the Western Property framework. Services were not carried out internally in 2000-01 and 2001-02.
Overall cost of management of minor works and maintenance services through head office.....	\$2,343,504	\$2,212,875	\$2,129,519	\$4,483,140	Services were not carried out internally in 2000-01 and 2001-02.
Cost as a percentage of the value of goods and services contracts developed through regional offices .....	16.7%	15.4%	15.5%	15.3%	
Overall cost of goods and services contract development through regional offices.....	\$840,432	\$802,300	\$805,594	\$793,713	
Cost per building managed .....	na	na	na	\$670,277	Not measured in 2000-01 and 2001-02.
Cost per lease administered .....	na	na	na	\$2,816	Not measured in 2000-01 and 2001-02.
<b>Full Time Equivalents (FTEs)</b>	186	190	190	186	



**Major Achievements For 2001-02**

- All commercial parties to the Perth Convention and Exhibition Centre project signed an agreement in November 2001. The construction of the Centre commenced in December 2001 and it is anticipated that completion will be 30 months from construction commencement.
- DHW continued to manage a number of major property adaptive reuse projects.
- Planned and coordinated the accommodation moves for several Departments that emanated from the Machinery of Government review.
- Obtained Cabinet endorsement for all building works procured under the *Public Works Act 1902* to be managed by DHW (except where delegation exists).
- Following the creation of the Department of Housing and Works, the housing procurement and the works procurement functions were amalgamated.
- Expanded the 'Percent for Art' Scheme to include many civil engineering projects.
- The rate of growth of goods and services contracting in regional Western Australia continued to increase as regional agencies developed a better understanding and appreciation of DHW's broader contracting role and expertise beyond the built environment.
- Extended the use of Online Contract Management to apply to selected Regional Services projects.
- Western Property as a new contract arrangement to deliver Facilities Management services to government departments was given approval to commence services from 1 July 2002.
- The tourist operation at Fremantle Prison was successfully transitioned in-house at the conclusion of the private sector operator's lease in January 2002. This is an interim measure pending the outcomes of a strategic planning project that will consider future directions for the next ten years.
- Prepared drafting instructions for 'security of payment' legislation to guarantee payment to contractors and subcontractors for works performed.
- Completed the calendar of State and National Centenary of Federation events.
- Launched the Aboriginal Heritage Procedures Manual and made available online, allowing for improved management of aboriginal heritage issues that may be impacted upon by government projects.
- Applied Sustainability principles to the built environment in works contracts, including recycling, waste reduction and energy efficiency.
- Introduced a new Builders Pre-Qualification Scheme in January 2002 to reduce the cost of tendering and to give building contractors an indication of where they stand before they go to the effort and expense of tendering.
- Evaluated the outcomes from the pilot study of the performance reporting system for consultants and contractors and incorporated the system into most major contracts.

**Major Initiatives For 2002-03**

- Undertake a review of the office accommodation portfolio owned and managed by DHW.
- Undertake a review of the existing benchmarks for office accommodation.
- Pursue viable outcomes for major projects.
- Manage the Perth Convention and Exhibition Centre Project Agreement including the State's payments, the first tranche of which is due after July 1st 2002, and the second on July 1st 2003.
- DHW to consult extensively with affected agencies in developing the implementation strategy for the Machinery of Government reforms relating to the public works functions of Government being consolidated within DHW.
- Implement efficiency measures within the housing and works delivery functions of the new DHW.
- Western Property will be launched on 1 July 2002. It will be expanded into a state-wide service that encompasses all areas of maintenance managed by DHW. On-line quoting using the Government Electronic Market (GEM) will be developed as a feature of the Western Property arrangement.
- A master planning project will be completed to provide an integrated framework that can be used as a guide in setting realistic priorities for future use and development of Fremantle Prison over the next 10 years.
- Amend the *Public Works Act 1902* to merge the Western Australian Building Management Authority and the Minister for Works into a single corporate entity for public works procurement.
- Introduce a new *Housing Act* to merge the housing activities of the State Housing Commission, Government Employees Housing Authority and Country Housing Authority into a new Western Australian Housing Authority.
- Implement reforms to the *Architects Act*, following the review of the previous Act (*Architects Act 1921*).
- DHW will continue to play a pivotal role in liaising with various industry bodies to ensure a fair and consistent approach in works contracting, across affected government agencies, with the development of a 'Government Works Policy'.
- Progress 'security of payment' legislation for the WA building and construction industry.
- Support the Code of Practice for the Western Australia Building and Construction Industry with enhanced DHW tender and contract management processes.
- DHW will apply Ecologically Sustainable Development (ESD) principles to the built environment works contracts including implementing the outcomes of the planned State Sustainability Strategy.

## CAPITAL WORKS PROGRAM

The 2002-03 budget includes the planning, development and construction of significant capital works projects on behalf of the government and government agencies. These include:

- Construction of the Perth Convention and Exhibition Centre, with expenditure of \$47.5 million in 2002-03.
- Completion of the Fremantle Waterfront project, including the Maritime Museum.
- Continuation of the development of adaptive reuse for Government owned properties, which become redundant.
- An allocation of \$1.839 million in 2002-03 for the ongoing upgrading of the multi-tenanted office buildings under the control of the Department of Housing and Works.
- Expenditure of \$400,000 for an ongoing program to assist agencies in the development and management of heritage asset portfolios and to undertake planning and minor works for assets that do not have a clearly defined service delivery function or owner.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Fremantle Waterfront .....	36,512	34,999	16,028	1,513
<b>COMPLETED WORKS</b>				
Buildings - Minor Works -				
2001-02 Program .....	1,399	1,399	1,399	-
Computer and Office Equipment Replacement -				
2001-02 Program .....	25	25	25	-
Contribution to Rockingham City -				
Landscaping and Engineering Services .....	2,000	2,000	600	-
Heritage and Conservation Planning and Works -				
1999-00 Program .....	371	371	55	-
2001-02 Program .....	500	500	500	-
Land Development and Disposal -				
1999-00 Program .....	1,738	1,738	144	-
2000-01 Program .....	649	649	56	-
2001-02 Program .....	623	623	623	-
Project Planning -				
1998-99 Program .....	300	300	291	-
<b>NEW WORKS</b>				
Buildings - Minor Works -				
2002-03 Program .....	1,839	-	-	1,839
Computer and Office Equipment Replacement -				
2002-03 Program .....	25	-	-	25
Perth Convention and Exhibition Centre .....	121,974	-	-	47,550
Heritage and Conservation Planning and Works -				
2002-03 Program .....	400	-	-	400
Land Development and Disposal -				
2002-03 Program .....	596	-	-	596
	168,951	42,604	19,721	51,923

**CAPITAL CONTRIBUTION**

It is noted that the Department's Statement of Financial Performance is currently showing operating deficits for 2002-03 and the out years, however they are reducing in magnitude. This reflects the transfer of the works functions and related revenue projections from the Western Australian Building Management Authority and the former Department of Contract and Management Services. As part of the amalgamation and rationalisation process of the new Department the operations are expected to return to a surplus position in due course.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	17,132	19,721	19,721	51,923	77,385	3,531	9,145
	17,132	19,721	19,721	51,923	77,385	3,531	9,145
LESS							
Specific Contributions .....	170	16	16	-	-	-	-
Funding included in administered appropriations .....	911	-	-	47,550	74,424	-	-
Internal Funds and Balances .....	(10,363)	15,091	15,091	863	-	-	-
Funding included in output appropriations <sup>(b)</sup> ..	350	500	500	2,239	2,350	2,920	4,020
Holding Account <sup>(c)</sup> .....	-	-	-	25	25	25	25
<b>Capital Contribution .....</b>	<b>26,064</b>	<b>4,114</b>	<b>4,114</b>	<b>1,246</b>	<b>586</b>	<b>586</b>	<b>5,100</b>

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations, which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from the Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget <sup>(a)</sup> \$'000	2001-02 Estimated Actual <sup>(a) (b)</sup> \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(c)</sup> .....	9,962	10,437	10,763	12,083	11,824	11,901	12,202
Superannuation .....	1,107	1,074	1,087	1,162	1,181	1,186	1,186
Grants and subsidies <sup>(d)</sup> .....	523	200	200	-	-	-	-
Supplies and services .....	10,288	7,173	12,972	15,216	12,444	13,509	15,699
Accommodation .....	1,632	1,799	1,757	1,691	2,201	1,502	1,522
Capital User Charge .....	-	3,056	7,243	10,488	9,642	9,598	9,750
Depreciation .....	526	325	1,020	1,982	1,987	1,838	1,838
Other expenses .....	228	-	-	-	-	-	-
<b>TOTAL COST OF SERVICES</b> .....	<b>24,266</b>	<b>24,064</b>	<b>35,042</b>	<b>42,622</b>	<b>39,279</b>	<b>39,534</b>	<b>42,197</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(e)</sup> .....	12,331	14,349	14,191	16,560	17,151	17,366	17,455
Net Profit on disposal of non-current assets .....	-	-	-	-	41	-	-
Grants and subsidies .....	523	-	-	-	-	-	-
Rent .....	348	-	-	-	-	-	-
Other Revenue .....	953	120	120	125	1,085	331	331
<b>Total Revenues from Ordinary Activities</b> .....	<b>14,155</b>	<b>14,469</b>	<b>14,311</b>	<b>16,685</b>	<b>18,277</b>	<b>17,697</b>	<b>17,786</b>
<b>NET COST OF SERVICES</b> .....	<b>10,111</b>	<b>9,595</b>	<b>20,731</b>	<b>25,937</b>	<b>21,002</b>	<b>21,837</b>	<b>24,411</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(f)</sup> .....	29,043	8,631	15,690	23,340	19,882	20,690	23,678
Liabilities assumed by the Treasurer .....	1,107	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	<b>30,150</b>	<b>8,631</b>	<b>15,690</b>	<b>23,340</b>	<b>19,882</b>	<b>20,690</b>	<b>23,678</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	<b>20,039</b>	<b>(964)</b>	<b>(5,041)</b>	<b>(2,597)</b>	<b>(1,120)</b>	<b>(1,147)</b>	<b>(733)</b>
Change in Equity arising from transfer of assets/liabilities .....	-	-	104,825	(31,418)	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	<b>20,039</b>	<b>(964)</b>	<b>99,784</b>	<b>(34,015)</b>	<b>(1,120)</b>	<b>(1,147)</b>	<b>(733)</b>

(a) Amounts for 2000-01 and 2001-02 have been reconstructed for comparability purposes to reflect the amalgamation of the former Government Projects Office, the Western Australian Building Management Authority and part of the former Department of Contract and Management Services in accordance with the Machinery of Government recommendations.

(b) The Commercial Property Branch was transferred from the Department of Treasury and Finance with effect from 1 February 2002.

(c) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 186, 190 and 186 respectively.

(d) Relates to grants made under the Centenary of Federation celebrations.

(e) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(f) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget <sup>(a)</sup> \$'000	2001-02 Estimated Actual <sup>(a) (b)</sup> \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	22,631	8,625	7,745	6,188	5,823	5,154	4,313
Receivables.....	3,230	1,997	2,422	2,714	2,702	2,704	2,706
Amounts receivable for outputs <sup>(c)</sup> .....	-	25	25	25	25	25	25
Prepayments .....	134	8	134	134	134	134	134
<b>Total current assets.....</b>	<b>25,995</b>	<b>10,655</b>	<b>10,326</b>	<b>9,061</b>	<b>8,684</b>	<b>8,017</b>	<b>7,178</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(c)</sup> .....	-	303	1,968	3,925	5,887	7,700	9,513
Land and Buildings.....	17,733	13,908	118,132	116,406	114,485	112,757	116,129
Plant, equipment and vehicles.....	1,014	901	645	423	198	122	46
Other.....	13,899	31,418	31,418	-	-	-	-
<b>Total non-current assets.....</b>	<b>32,646</b>	<b>46,530</b>	<b>152,163</b>	<b>120,754</b>	<b>120,570</b>	<b>120,579</b>	<b>125,688</b>
<b>TOTAL ASSETS.....</b>	<b>58,641</b>	<b>57,185</b>	<b>162,489</b>	<b>129,815</b>	<b>129,254</b>	<b>128,596</b>	<b>132,866</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	395	1,450	471	466	539	542	545
Provision for employee entitlements.....	1,551	1,392	1,407	1,341	1,241	1,141	1,041
Accrued Salaries.....	283	210	270	270	270	270	270
Other.....	631	61	631	797	797	797	797
<b>Total current liabilities .....</b>	<b>2,860</b>	<b>3,113</b>	<b>2,779</b>	<b>2,874</b>	<b>2,847</b>	<b>2,750</b>	<b>2,653</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	888	991	919	919	919	919	919
<b>Total non-current liabilities .....</b>	<b>888</b>	<b>991</b>	<b>919</b>	<b>919</b>	<b>919</b>	<b>919</b>	<b>919</b>
<b>TOTAL LIABILITIES .....</b>	<b>3,748</b>	<b>4,104</b>	<b>3,698</b>	<b>3,793</b>	<b>3,766</b>	<b>3,669</b>	<b>3,572</b>
<b>EQUITY</b>							
Contributed Equity .....	-	2,715	4,114	5,360	5,946	6,532	11,632
Accumulated surplus/(deficit).....	51,382	47,466	151,166	117,151	116,031	114,884	114,151
Asset revaluation reserve .....	3,511	2,900	3,511	3,511	3,511	3,511	3,511
<b>Total equity .....</b>	<b>54,893</b>	<b>53,081</b>	<b>158,791</b>	<b>126,022</b>	<b>125,488</b>	<b>124,927</b>	<b>129,294</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>58,641</b>	<b>57,185</b>	<b>162,489</b>	<b>129,815</b>	<b>129,254</b>	<b>128,596</b>	<b>132,866</b>

- (a) Amounts for 2000-01 and 2001-02 have been reconstructed for comparability purposes to reflect the amalgamation of the former Government Projects Office, the Western Australian Building Management Authority and part of the former Department of Contract and Management Services in accordance with the Machinery of Government recommendations.
- (b) The Commercial Property Branch was transferred from the Department of Treasury and Finance with effect from 1 February 2002.
- (c) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget <sup>(a)</sup> \$'000	2001-02 Estimated Actual <sup>(a) (b)</sup> \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	4,778	8,611	14,975	21,358	17,895	18,852	21,840
Capital Contribution .....	24,265	2,715	4,114	1,246	586	586	5,100
Holding Account .....	-	-	-	25	25	25	25
<b>Net cash provided by government .....</b>	<b>29,043</b>	<b>11,326</b>	<b>19,089</b>	<b>22,629</b>	<b>18,506</b>	<b>19,463</b>	<b>26,965</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(10,163)	(11,302)	(11,628)	(12,164)	(11,939)	(12,016)	(12,317)
Superannuation .....	-	(1,074)	(1,087)	(1,162)	(1,181)	(1,186)	(1,186)
Supplies and services .....	(8,558)	(7,572)	(13,368)	(14,246)	(12,195)	(13,329)	(15,519)
Grants and subsidies .....	(523)	(200)	(200)	-	-	-	-
Accommodation .....	(2,099)	(1,799)	(1,757)	(1,691)	(2,201)	(1,502)	(1,522)
Capital User Charge.....	-	(3,056)	(7,243)	(10,488)	(9,642)	(9,598)	(9,750)
Goods and Services Tax .....	(43,524)	(29,609)	(29,609)	(28,122)	(27,986)	(28,007)	(28,007)
<b>Receipts</b>							
User charges and fees .....	14,065	13,727	13,569	16,388	16,979	17,194	17,283
Goods and Services Tax .....	41,993	29,732	29,732	28,246	27,998	28,004	28,004
Grants and subsidies .....	698	-	-	-	-	-	-
Other.....	85	122	122	127	1,087	333	333
<b>Net cash from operating activities .....</b>	<b>(8,026)</b>	<b>(11,031)</b>	<b>(21,469)</b>	<b>(23,112)</b>	<b>(19,080)</b>	<b>(20,107)</b>	<b>(22,681)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(13,478)	(15,773)	(16,104)	(1,074)	(25)	(25)	(5,125)
Proceeds from sale of non-current assets .....	-	4,308	3,598	-	234	-	-
<b>Net cash from investing activities .....</b>	<b>(13,478)</b>	<b>(11,465)</b>	<b>(12,506)</b>	<b>(1,074)</b>	<b>209</b>	<b>(25)</b>	<b>(5,125)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>7,539</b>	<b>(11,170)</b>	<b>(14,886)</b>	<b>(1,557)</b>	<b>(365)</b>	<b>(669)</b>	<b>(841)</b>
Cash assets at the beginning of the reporting period .....	15,092	19,795	22,631	7,745	6,188	5,823	5,154
<b>Cash assets at the end of the reporting period .....</b>	<b>22,631</b>	<b>8,625</b>	<b>7,745</b>	<b>6,188</b>	<b>5,823</b>	<b>5,154</b>	<b>4,313</b>

- (a) Amounts for 2000-01 and 2001-02 have been reconstructed for comparability purposes to reflect the amalgamation of the former Government Projects Office, the Western Australian Building Management Authority and part of the former Department of Contract and Management Services in accordance with the Machinery of Government recommendations.
- (b) The Commercial Property Branch was transferred from the Department of Treasury and Finance with effect from 1 February 2002.

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	20,731	25,937	21,002	21,837	24,411
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(1,020)	(1,982)	(1,987)	(1,838)	(1,838)
(Increase)/decrease in salaries and related costs .....	(235)	(75)	100	100	100
Increase/(decrease) in accounts receivable .....	(808)	292	(12)	2	2
(Increase)/decrease in accounts payable .....	(76)	5	(73)	(3)	(3)
Profit/(loss) on sale of assets .....	-	-	41	-	-
Other accrued expenditure .....	2,877	(1,065)	9	9	9
<b>Net Cash from Operating Activities</b> .....	21,469	23,112	19,080	20,107	22,681

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Grants and subsidies .....	477	8,460	1,754	28,327	43,242	-	-
Supplies and services .....	388,248	288,300	288,300	293,088	298,887	298,887	298,887
Accommodation .....	-	-	17,267	75,642	77,911	87,500	87,500
<b>TOTAL ADMINISTERED EXPENSES <sup>(a)</sup> ..</b>	388,725	296,760	307,321	397,057	420,040	386,387	386,387
<b>REVENUES</b>							
User charges and fees .....	388,578	288,300	288,300	293,088	298,887	298,887	298,887
Rent .....	-	-	12,571	75,642	77,911	87,500	87,500
Other Revenue .....	-	-	-	-	2,000	-	-
Appropriations .....	911	6,849	1,154	50,197	77,472	-	-
Transfer of Assets/Liabilities .....	-	-	-	300	-	-	-
<b>TOTAL ADMINISTERED REVENUES ....</b>	389,489	295,149	302,025	419,227	456,270	386,387	386,387

(a) Further information is provided in the table 'Details of the Administered Transactions Expenses'.



## SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ADMINISTERED CURRENT ASSETS</b>							
Cash.....	9,204	11,325	9,075	9,075	11,075	11,075	11,075
Receivables.....	19,183	24,677	19,791	19,791	19,791	19,791	19,791
<b>Total Administered Current Assets .....</b>	<b>28,387</b>	<b>36,002</b>	<b>28,866</b>	<b>28,866</b>	<b>30,866</b>	<b>30,866</b>	<b>30,866</b>
<b>ADMINISTERED NON-CURRENT ASSETS</b>							
Land and Buildings.....	6,416	6,416	38,281	38,281	38,281	38,281	38,281
Other.....	-	-	-	21,870	56,100	56,100	56,100
<b>Total Administered Non-Current Assets .....</b>	<b>6,416</b>	<b>6,416</b>	<b>38,281</b>	<b>60,151</b>	<b>94,381</b>	<b>94,381</b>	<b>94,381</b>
<b>TOTAL ADMINISTERED ASSETS .....</b>	<b>34,803</b>	<b>42,418</b>	<b>67,147</b>	<b>89,017</b>	<b>125,247</b>	<b>125,247</b>	<b>125,247</b>
<b>ADMINISTERED CURRENT LIABILITIES</b>							
Payables.....	58	28,085	14	14	14	14	14
Borrowings – Treasurers Advance.....	-	-	8,000	8,000	8,000	8,000	8,000
Finance leases .....	-	-	3,133	3,133	3,133	3,133	3,133
Other.....	25,687	10,590	26,594	26,594	26,594	26,594	26,594
<b>Total Administered Current Liabilities .....</b>	<b>25,745</b>	<b>38,675</b>	<b>37,741</b>	<b>37,741</b>	<b>37,741</b>	<b>37,741</b>	<b>37,741</b>
<b>ADMINISTERED NON-CURRENT LIABILITIES</b>							
Finance leases .....	-	-	10,689	10,689	10,689	10,689	10,689
<b>Total Administered Non-Current Liabilities .....</b>	<b>-</b>	<b>-</b>	<b>10,689</b>	<b>10,689</b>	<b>10,689</b>	<b>10,689</b>	<b>10,689</b>
<b>TOTAL ADMINISTERED LIABILITIES..</b>	<b>25,745</b>	<b>38,675</b>	<b>48,430</b>	<b>48,430</b>	<b>48,430</b>	<b>48,430</b>	<b>48,430</b>

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Supplies and services .....	(410,468)	(288,300)	(288,300)	(293,088)	(298,887)	(298,887)	(298,887)
Grants and subsidies .....	(422)	(8,460)	(1,754)	(50,197)	(77,472)	-	-
Accommodation .....	-	-	(17,267)	(75,642)	(77,911)	(87,500)	(87,500)
Transfer of Assets/Liabilities .....	-	-	-	7,725	-	-	-
<b>Financing Activities</b>							
Repayment of borrowings .....	-	-	(3,000)	-	-	-	-
<b>TOTAL ADMINISTERED CASH OUTFLOWS .....</b>	<b>(410,890)</b>	<b>(296,760)</b>	<b>(310,321)</b>	<b>(411,202)</b>	<b>(454,270)</b>	<b>(386,387)</b>	<b>(386,387)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
User charges and fees .....	406,033	288,300	288,300	293,088	298,887	298,887	298,887
Other .....	4	-	17,932	75,642	79,911	87,500	87,500
Appropriations .....	911	6,849	1,154	50,197	77,472	-	-
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	<b>406,948</b>	<b>295,149</b>	<b>307,386</b>	<b>418,927</b>	<b>456,270</b>	<b>386,387</b>	<b>386,387</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>(3,942)</b>	<b>(1,611)</b>	<b>(2,335)</b>	<b>7,725</b>	<b>2,000</b>	<b>-</b>	<b>-</b>

**DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>GRANTS TO CHARITABLE AND OTHER PUBLIC BODIES</b>							
Contribution to Rockingham City - Landscaping and engineering services .....	248	600	600	-	-	-	-
City of Melville - land sales .....	229	7,860	1,154	2,647	3,048	-	-
<b>OTHER STATE SERVICES</b>							
Perth Convention and Exhibition Centre .....	-	-	-	25,680	40,194	-	-
Supplies and Services .....	388,248	288,300	288,300	293,088	298,887	298,887	298,887
Accommodation .....	-	-	17,267	75,642	77,911	87,500	87,500
<b>TOTAL</b>	<b>388,725</b>	<b>296,760</b>	<b>307,321</b>	<b>397,057</b>	<b>420,040</b>	<b>386,387</b>	<b>386,387</b>

**DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>OTHER</b>							
User charges and fees .....	388,578	288,300	288,300	293,088	298,887	298,887	298,887
Other revenue .....	-	-	12,571	75,642	79,911	87,500	87,500
Appropriations .....	911	6,849	1,154	50,197	77,472	-	-
Transfer of Assets and Liabilities .....	-	-	-	300	-	-	-
<b>TOTAL</b>	<b>389,489</b>	<b>295,149</b>	<b>302,025</b>	<b>419,227</b>	<b>456,270</b>	<b>386,387</b>	<b>386,387</b>

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Provision of Contract Services .....	14,065	13,727	13,569	16,388
Grants and Subsidies .....	698	-	-	-
Executive Vehicle Scheme .....	2	2	2	2
Other .....	83	120	120	125
GST Input Credits .....	2,354	1,657	1,657	348
GST receipts on sales .....	39,639	28,075	28,075	27,898
<b>TOTAL</b> .....	<b>56,841</b>	<b>43,581</b>	<b>43,423</b>	<b>44,761</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## COUNTRY HOUSING AUTHORITY

### CAPITAL WORKS PROGRAM

It is estimated that the Country Housing Authority will approve loans totalling \$13.3 million during 2002-03. \$9.4 million of that approval will be advanced during the financial year.

The balance of \$3.9 million approved will be advanced in 2003-04 to finalise the 2002-03 program. This follows the same pattern expected in the 2001-02 program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Advances for Country Housing - 2001-02 Program .....	13,333	9,380	9,380	3,953
<b>COMPLETED WORKS</b>				
Advances for Country Housing - 2000-01 Program .....	10,986	10,986	3,620	-
<b>NEW WORKS</b>				
Advances for Country Housing - 2002-03 Program .....	13,333	-	-	9,380
	37,652	20,366	13,000	13,333

### CAPITAL CONTRIBUTION

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	10,000	15,953	13,000	13,333	13,333	13,333	13,333
	10,000	15,953	13,000	13,333	13,333	13,333	13,333
<b>LESS</b>							
Borrowings .....	-	13,755	10,759	11,619	11,025	10,431	9,754
Other .....	10,000	2,198	2,241	1,714	2,308	2,902	3,579
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

## GOVERNMENT EMPLOYEES' HOUSING AUTHORITY

### CAPITAL WORKS PROGRAM

The Government Employees' Housing Authority's (GEHA) capital works expenditure in 2002-03 will be \$2.2 million. Funds will be targeted to areas with the greatest need for new government employees' housing, particularly those regional and remote areas where housing from the private rental market is not available.

GEHA is currently in the process of finalising a new strategic plan that will set new funding directions for the coming years. At this stage, the 2002-03 and out years capital works program is based on levels that can be sustained solely by sales of properties surplus to government requirements and to tenants in occupation.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Construction and Purchase of Accommodation - 2002-03 Program .....	2,178	-	-	2,178
<b>COMPLETED WORKS</b>				
Construction and Purchase of Accommodation - 2001-02 Program .....	2,424	2,424	2,424	-
	4,602	2,424	2,424	2,178

### CAPITAL CONTRIBUTION

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	8,014	2,301	2,424	2,178	2,804 <sup>(a)</sup>	2,115 <sup>(a)</sup>	(a)
	8,014	2,301	2,424	2,178	2,804	2,115	-
<b>LESS</b>							
Asset Sales .....	8,014	2,301	2,424	2,178	2,804	2,115	-
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

(a) Due to the implementation of a new business plan and internal re-prioritisation of anticipated capital works, these figures are subject to revision and an accurate estimate of capital expenditure for 2005-06 is not available.

## STATE HOUSING COMMISSION

### CAPITAL WORKS PROGRAM

The 2002-03 Budget will deliver programs equivalent to the high levels of the previous year, with construction and refurbishment commencements in excess of 1,500 units.

Aboriginal Housing expenditure will increase over that of 2001-02 with commencements of 109 units, 31 higher than the previous year. It should be noted that more than 50% of expenditure on Aboriginal Housing and Infrastructure in 2002-03 will be sourced from the State Government, reflecting growing priorities in this area.

The highly acclaimed New Living Program, which seeks to lift amenity levels of traditional welfare housing suburbs will continue at record levels with projected sales of 517 units, and refurbishment of 345 units in 2002-03. This program will make a strong counter cyclical contribution to employment in the construction industry in Western Australia as activity in this sector recedes following the recent housing boom.

The commitment of extensive resources to refurbishment of public rental stock, through this and other refurbishment programs, has been maintained allowing the rental waiting list to remain stable over the past three years.

Loans to homebuyers on low to moderate incomes, disabled and Aboriginal households will exceed 5,000 in 2002-03 through the KeyStart, Goodstart and Access schemes.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Aboriginal Housing – (Urban/Village Construction) -				
2001-02 Program .....	14,896	14,896	14,896	-
Other Aboriginal Housing Capital Works -				
2001-02 Program .....	21,200	21,200	21,200	-
Administration and Interest -				
2001-02 Program .....	2,592	2,592	2,592	-
Community Housing -				
2001-02 Program .....	8,240	8,240	8,240	-
Computer Hardware and Software -				
2001-02 Program .....	1,151	1,151	1,151	-
Construction and Purchase of Houses -				
2001-02 Program .....	105,070	105,070	105,070	-
Crisis Accommodation -				
2001-02 Program .....	4,135	4,135	4,135	-
Estate Improvement Land Redevelopment -				
2001-02 Program .....	9,451	9,451	9,451	-
Land -				
Acquisition -				
2001-02 Program .....	23,787	23,787	23,787	-
Development -				
2001-02 Program .....	34,868	34,868	34,868	-
Holding Costs -				
2001-02 Program .....	2,467	2,467	2,467	-
Redevelopment -				
2001-02 Program .....	3,201	3,201	3,201	-
Loans to Homebuyers -				
Goodstart Scheme -				
2001-02 Program .....	13,858	13,858	13,858	-
Keystart Scheme -				
2001-02 Program .....	426,349	426,349	426,349	-
Minor Works -				
2001-02 Program .....	2,369	2,369	2,369	-
Offices and Shops -				
2001-02 Program .....	300	300	300	-
Other -				
2001-02 Program .....	132	132	132	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>NEW WORKS</b>				
Aboriginal Housing – (Urban/Village Construction) -				
2002-03 Program .....	17,322	-	-	17,322
Other Aboriginal Housing Capital Works -				
2002-03 Program .....	19,188	-	-	19,188
Administration and Interest -				
2002-03 Program .....	2,680	-	-	2,680
Community Housing -				
2002-03 Program .....	6,285	-	-	6,285
Computer Hardware and Software -				
2002-03 Program .....	1,176	-	-	1,176
Construction and Purchase of Houses -				
2002-03 Program .....	80,451	-	-	80,451
Crisis Accommodation -				
2002-03 Program .....	3,895	-	-	3,895
Estate Improvement Land Redevelopment -				
2002-03 Program .....	5,442	-	-	5,442
Land -				
Acquisition -				
2002-03 Program .....	23,272	-	-	23,272
Development -				
2002-03 Program .....	34,273	-	-	34,273
Holding Costs -				
2002-03 Program .....	2,523	-	-	2,523
Redevelopment -				
2002-03 Program .....	3,835	-	-	3,835
Loans to Homebuyers -				
Goodstart Scheme -				
2002-03 Program .....	11,812	-	-	11,812
Keystart Scheme -				
2002-03 Program .....	518,945	-	-	518,945
Minor Works -				
2002-03 Program .....	3,128	-	-	3,128
Offices and Shops -				
2002-03 Program .....	50	-	-	50
Other -				
2002-03 Program .....	145	-	-	145
	1,408,488	674,066	674,066	734,422

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	757,333	649,130	674,066	734,422	636,499	664,286	659,764
	757,333	649,130	674,066	734,422	636,499	664,286	659,764
LESS							
Asset Sales .....	164,087	139,288	137,898	134,583	150,045	146,715	146,000
Borrowings .....	14,500	10,000	19,287	16,713	7,000	-	-
Commonwealth Grants .....	107,080	106,316	106,749	105,558	104,804	104,056	103,315
Specific Contributions .....	13,280	30,315	30,725	30,031	20,052	27,016	27,016
Other .....	458,386	363,211	379,407	447,537	354,598	386,499	383,433
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

## STATE SUPPLY COMMISSION

### PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

#### DIVISION 21

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 50 Net amount appropriated to purchase outputs.....</b>	36,573	1,501	1,492	<b>1,514</b>	1,439	1,470	1,547
Total appropriations provided to purchase outputs.....	36,573	1,501	1,492	<b>1,514</b>	1,439	1,470	1,547
<b>CAPITAL</b>							
<b>Item 138 Capital Contribution .....</b>	25	15	15	<b>36</b>	-	19	42
<b>GRAND TOTAL.....</b>	36,598	1,516	1,507	<b>1,550</b>	1,439	1,489	1,589

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To promote Buying Wisely policies in the public sector through the adoption of good practice.*

#### SIGNIFICANT ISSUES AND TRENDS

- Government spent a total of \$5.1 billion on goods and services, construction and building related services in 2001-02.
- The Commission will continue to address the Government's commitment to open and transparent contracting.
- The Commission will focus on ensuring that agencies understand and comply with the revised Buy Local Policy. This will ensure that the opportunities for small businesses and regional businesses to win government work is maximised. Consideration of the revised policy by government is anticipated by mid 2002.
- As changes in technology rapidly occur in the procurement arena, the Commission will ensure compliance with the Government's supply policies.
- A new policy is to be developed and implemented to address the Government's commitment to sustainability through its procurement processes.
- In view of changes in Commonwealth tax laws and the vehicle markets which adversely impacted the Matrix vehicle leasing transaction, the transaction was terminated and the financing and leasing of government vehicles was brought back under direct government control.



# **OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Supply policies and guidelines and policy advice .....	788	767	1,000	782			
<b>Output 2:</b>							
Compliance and risk management assessment reports .....	552	547	700	547			
<b>Output 3:</b>							
Complaints management service .....	237	231	300	234			
<b>Output 4:</b>							
Management of the funding and leasing of the State's vehicle fleet .....	20,150	69,346	121,637	119,452			
<b>Total Cost of Outputs .....</b>	<b>21,727</b>	<b>70,891</b>	<b>123,637</b>	<b>121,015</b>	<b>70,707</b>	<b>41,499</b>	<b>41,850</b>
<i>Less Operating revenues .....</i>	<i>64</i>	<i>47,754</i>	<i>98,385</i>	<i>113,251</i>	<i>70,451</i>	<i>46,848</i>	<i>46,956</i>
<b>Net Cost of Outputs .....</b>	<b>21,663</b>	<b>23,137</b>	<b>25,252</b>	<b>7,764</b>	<b>256</b>	<b>(5,349)</b>	<b>(5,106)</b>
Adjustments <sup>(b)</sup> .....	14,910	(21,636)	(23,760)	(6,250)	1,183	6,819	6,653
<b>Appropriations provided to purchase Outputs .....</b>	<b>36,573</b>	<b>1,501</b>	<b>1,492</b>	<b>1,514</b>	<b>1,439</b>	<b>1,470</b>	<b>1,547</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>25</b>	<b>15</b>	<b>15</b>	<b>36</b>	<b>-</b>	<b>19</b>	<b>42</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>36,598</b>	<b>1,516</b>	<b>1,507</b>	<b>1,550</b>	<b>1,439</b>	<b>1,489</b>	<b>1,589</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Acting Chief Executive Officer and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and outputs.

Government Strategic Objective	Desired Outcome	Outputs
Sound financial management	A policy framework for the supply of goods and services and the disposal of goods.	Supply policies and guidelines and policy advice
		Compliance and risk management assessment reports
		Complaints management service
		Management of the funding and leasing of the State's vehicle fleet

**Outcome: A policy framework for the supply of goods and services and the disposal of goods.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The extent to which Public Authorities comply with the purchasing and disposal framework	n/a	99%	100%	100%	

- (a) More details of effectiveness indicators are provided in the annual report. The effectiveness of the supply and disposal framework is demonstrated by the extent to which Public Authorities comply with the purchasing and disposal framework, and the extend of substantiated complaints received, relative to the number of tenders awarded. These show the Commission's policy objectives of accountability, transparency, open and effective competition and the maximisation of opportunities for local business have been achieved.

**Output 1: Supply policies and guidelines and policy advice**

Provision of policy advice and to develop, implement, maintain and review effective policies and guidelines for the supply of goods and services and for disposal of goods.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	788	767	1,000	782	
Less Operating Revenue <sup>(b)</sup> .....	32	22	32	25	
Net Cost of Output .....	756	745	968	757	
Adjustments <sup>(c)</sup> .....	30	-	(222)	-	Cash carryovers from delayed projects
<b>Appropriation for purchase of Output 1 .....</b>	<b>786</b>	<b>745</b>	<b>746</b>	<b>757</b>	

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.  
 (b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.  
 (c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Policy advice, hours of consultation and preparation.....	7,500	7,500	7,500	7,500	
Policy development and review hours of research, development, consultation and implementation .....	5,000	5,000	5,000	5,000	
<b>Quality</b>					
Ministerial satisfaction expressed in terms of policies provided to and endorsed by the Minister .....	100%	100%	100%	100%	
<b>Timeliness</b>					
Policy advice within agreed time frames .....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost per hour of policy development and advice.....	\$63	\$62	\$80	\$63	
<b>Full Time Equivalents (FTEs)</b>	6	6	6	6	

**Major Achievements For 2001-02**

- Community consultation on the Buy Local Policy has been completed. Consideration of the revised policy by Government is anticipated by mid 2002.
- A revised 'Sponsorship in Government' guideline was issued in September 2001. Workshops and extensive public authority consultations were undertaken to implement the Guidelines.
- A revised 'Contract Process' guideline was issued in February 2002.

**Major Initiatives For 2002-03**

- Raise awareness of supply policies through a series of awareness sessions with government agencies.
- Raise awareness of the Buy Local Policy through a series of awareness sessions with government agencies and suppliers.
- Develop and implement a Transparency Policy for government contracts.
- Develop and implement a Sustainability Policy into government procurement.

**Outcome: A policy framework for the supply of goods and services and the disposal of goods.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The extent to which Public Authorities comply with the purchasing and disposal framework	n/a	99%	100%	100%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Compliance and risk management assessment reports**

The assessment of public authority's compliance with Supply Policies, and Risk Management Reviews of public authorities contracting capabilities.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	552	547	700	547	
Less Operating Revenue <sup>(b)</sup> .....	22	15	22	17	
Net Cost of Output .....	530	532	678	530	
Adjustments <sup>(c)</sup> .....	21	-	(155)	-	Cash carryovers from delayed projects
<b>Appropriation for purchase of Output 2 .....</b>	<b>551</b>	<b>532</b>	<b>523</b>	<b>530</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Hours spent undertaking risk management and compliance assessments.....	8,885	8,885	8,885	8,885	
<b>Quality</b>					
Public Authorities that on review have been found to comply with the conditions of their granted partial exemption. ....	100%	100%	100%	100%	
<b>Timeliness</b>					
Successful completion within agreed timeframes of scheduled risk management and compliance reviews.....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost per hour for risk management and compliance reviews.....	\$62	\$62	\$79	\$62	
<b>Full Time Equivalents (FTEs)</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	

**Major Achievements For 2001-02**

- The State Supply Commission's Health Check program was continued with two health checks undertaken in 2001-02. Health Check 3 reviewed the application of the Buy Local Policy and Health Check 4 assessed the performance of public authorities in undertaking purchasing and contracting of information technology across 14 public authorities.
- The Risk Management, Competencies and Compliance Framework was implemented. More than 80 public authorities were reviewed using this Framework.
- Public authorities have been briefed on compliance with State Supply Commission supply policies. The major focus of the individual briefings was on the public authority's partial exemption level and their current contracting processes.
- Internal processes have been realigned on the basis of specific advisory services including supplier complaints handling, Buy Local and supply policy advice. Public authorities have been provided with personalised feedback following Risk Management Reviews and Health Checks.

**Major Initiatives For 2002-03**

- Continuation of the Health Check Program to monitor Public Authorities compliance with supply policies.
- Continuation of the Risk Management, Competencies and Compliance Framework to assess Public Authorities delegated level of purchasing.

**Outcome: A policy framework for the supply of goods and services and the disposal of goods.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The extent to which Public Authorities comply with the purchasing and disposal framework	n/a	99%	100%	100%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Complaints management service**

The management of an independent supplier complaint process, to enhance accountability and public confidence in public authority procurement.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	237	231	300	234	
Less Operating Revenue <sup>(b)</sup> .....	10	7	10	7	
Net Cost of Output .....	227	224	290	227	
Adjustments <sup>(c)</sup> .....	9	-	(67)	-	Cash carryovers from delayed projects
Appropriation for purchase of Output 3 .....	236	224	223	227	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Complaints/Concerns requiring formal review	20	20	20	20	
Complaints/Concerns not requiring formal review .....	30	30	30	30	
<b>Quality</b>					
Public Authority acceptance of recommendations .....	91%	95%	95%	100%	
<b>Timeliness</b>					
Complaint/Concern Review completed within 45 working days .....	86%	85%	85%	100%	
<b>Cost (Efficiency)</b>					
Average cost of Complaints/Concerns requiring formal review .....	\$9,462	\$9,240	\$12,000	\$9,378	
Average cost of Complaints/Concerns not requiring formal review .....	\$1,577	\$1,540	\$2,000	\$1,563	
<b>Full Time Equivalents (FTEs)</b>	2	2	2	2	

**Major Achievements For 2001-02**

- The State Supply Commission provided an independent complaint review process for suppliers in relation to government purchasing and contracting for goods and services. This included supplier complaints regarding the application of the Buy Local Policy.
- The State Supply Commission conducted complaint handling awareness sessions for public authorities.
- Suppliers have been advised of the State Supply Commission's complaint handling process. Briefings were held in both the metropolitan and regional areas.

**Major Initiatives For 2002-03**

- Continuation of the State Supply Commission's Complaints Handling Process.

**Outcome: A policy framework for the supply of goods and services and the disposal of goods.**

**Key Effectiveness Indicator**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
State Fleet is a new operation hence the effectiveness measure associated with this output is currently being developed in 2002-03 .....	n/a	n/a	n/a	n/a	

**Output 4: Management of the funding and leasing of the State's vehicle fleet**

Management of the funding and leasing of the State's vehicle fleet.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	20,150 <sup>(d)</sup>	69,346	121,637	119,452	The total cost of output and operating revenue figures for 2001-02 Estimated Actual and 2002-03 Budget Estimate are significantly higher than previous figures due to the treatment of vehicle 'bailment' rights that arose from the termination of the previous fleet leasing transaction in November 2001. This impact is transitory, and will fall away as former Matrix vehicles reach the end of their lease terms and are replaced by Government owned vehicles.
Less Operating Revenue <sup>(b)</sup> .....	-	47,710	98,321	113,202	
Net Cost of Output .....	20,150	21,636	23,316	6,250	
Adjustments <sup>(c)</sup> .....	14,850	(21,636)	(23,316)	(6,250)	
<b>Appropriation for purchase of Output 4 .....</b>	<b>35,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(d) In 2000-01, the total cost of output relates to limited costs incurred by the State Supply Commission in that year. The leasing costs of vehicles were reported under the Department of Treasury and Finance for 2000-01. The combined total cost of the output was \$67.2 million.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Leased vehicles <sup>(a)</sup> .....	8,915	8,900	8,800	8,800	
<b>Quality</b>					
State Fleet is a new operation hence the Quality measure is currently being developed in 2002-03 .....	n/a	n/a	n/a	n/a	New operation
Achieve a seamless transition from the old to the new financial arrangement .....	-	1	1	-	Transition completed
<b>Timeliness</b>					
Timing requirements for wholesale financing obligations are met.....	-	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost of leased vehicle <sup>(b)</sup> .....	\$2,260 <sup>(c)</sup>	\$7,792	\$13,822	\$13,574	
<b>Full Time Equivalents (FTEs)</b>	0	3	3	3	

(a) Number of leased vehicles are determined by client agencies.

(b) The objective is for the operations to be financially viable over time. Operational losses are anticipated in 2001-02 and 2002-03 following the termination of the previous fleet leasing transaction. The substantially higher figures for 2001-02 Estimated Actual and 2002-03 Target result from an increase in total cost of the output due to the treatment of vehicle 'bailment' rights that arose from the termination of the previous fleet leasing transaction in November 2001. The increased costs are substantially offset by increased revenue arising from these rights. When the average cost is adjusted for the increased revenue, the estimated average cost per leased vehicle is \$8,069 in 2001-02 and \$5,957 in 2002-03.

(c) The 2000-01 average cost of a leased vehicle only relates to limited costs incurred by the State Supply Commission in that year. Leasing costs of vehicles were reported under the Department of Treasury and Finance for 2000-01, the combined average cost of a leased vehicle for 2000-01 was \$7,537.

**Major Achievements For 2001-02**

- Completed the termination of the Matrix fleet leasing transaction, bringing fleet financing back under Government control.
- Set up and commenced operating (under a delegation arrangement with the Department of Treasury and Finance) the State Fleet vehicle financing and leasing operation.
- Played a major role (through State Fleet) in a Department of Industry and Technology contract that introduced competition for market share between two vehicle auctioneers.

**Major Initiatives For 2002-03**

- Continue (through the delegation arrangement with the Department of Treasury and Finance) the development of State Fleet as a commercially viable business operation.
- Participate in a review by the Department of Industry and Technology of a range of fleet related contracts.

**CAPITAL WORKS PROGRAM**

The Commission's planned capital works expenditure is primarily for the replacement of computer hardware, computer software and office equipment to support the delivery of the agency's outputs.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Computer Hardware and Software - 2000-03 Program .....	62	30	15	32
Office Equipment - 2000-03 Program .....	20	10	-	10
<b>COMPLETED WORKS</b>				
Office Relocation.....	45	45	25	-
	127	85	40	42

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	25	40	40	42	-	31	42
	25	40	40	42	-	31	42
LESS							
Holding Account <sup>(b)</sup> .....	-	-	-	6	-	12	-
Internal Funds and Balances .....	-	25	25	-	-	-	-
<b>Capital Contribution.....</b>	25	15	15	36	-	19	42

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.



## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	710	944	944	946	957	964	984
Superannuation .....	65	99	99	101	103	104	104
Consultancies expense .....	-	76	76	77	78	89	89
Supplies and services .....	377	178	15,412	157	102	111	111
Accommodation .....	124	120	111	124	128	132	132
Borrowing costs .....	152	10,600	10,100	11,600	11,000	11,000	11,000
Capital User Charge .....	-	51	51	54	55	54	54
Depreciation .....	62	45,357	22,954	33,334	30,394	26,903	27,059
Administration .....	20,000	13,400	18,316	1,400	1,400	1,400	1,400
Motor Vehicle Fleet Expense .....	-	-	55,234	73,123	26,432	683	801
Other expenses .....	129	66	340	99	58	59	116
<b>TOTAL COST OF SERVICES .....</b>	<b>21,619</b>	<b>70,891</b>	<b>123,637</b>	<b>121,015</b>	<b>70,707</b>	<b>41,499</b>	<b>41,850</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	41	44	64	49	49	49	49
Net Profit on disposal of non-current assets .....	-	222	510	-	-	-	-
Interest .....	23	-	1,000	-	-	-	-
Rent .....	-	47,488	46,173	46,173	46,173	46,173	46,173
Other Revenue .....	-	-	50,638	67,029	24,229	626	734
<b>Total Revenues from Ordinary Activities .....</b>	<b>64</b>	<b>47,754</b>	<b>98,385</b>	<b>113,251</b>	<b>70,451</b>	<b>46,848</b>	<b>46,956</b>
<b>NET COST OF SERVICES .....</b>	<b>21,555</b>	<b>23,137</b>	<b>25,252</b>	<b>7,764</b>	<b>256</b>	<b>(5,349)</b>	<b>(5,106)</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	36,426	1,501	1,492	1,514	1,439	1,470	1,547
Liabilities assumed by the Treasurer .....	65	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>36,491</b>	<b>1,501</b>	<b>1,492</b>	<b>1,514</b>	<b>1,439</b>	<b>1,470</b>	<b>1,547</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>14,936</b>	<b>(21,636)</b>	<b>(23,760)</b>	<b>(6,250)</b>	<b>1,183</b>	<b>6,819</b>	<b>6,653</b>
Change in Equity arising from transfer of assets/liabilities .....	-	(4,010)	(1,781)	-	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>14,936</b>	<b>(25,646)</b>	<b>(25,541)</b>	<b>(6,250)</b>	<b>1,183</b>	<b>6,819</b>	<b>6,653</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 12, 15 and 15 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	39,457	1,369	1,867	1,513	2,338	1,494	1,241
Investments.....	150,000	71,295	82,928	30,403	1,294	894	531
Receivables.....	712	1,789	21,894	21,896	21,897	21,898	21,899
Inventories.....	-	209	-	-	-	-	-
Interest receivable.....	22	-	50	50	50	50	50
Amounts receivable for outputs <sup>(a)</sup> .....	-	6	6	-	12	-	-
Prepayments.....	34	35	34	34	35	36	37
Other.....	6	-	6	6	6	6	6
<b>Total current assets.....</b>	<b>190,231</b>	<b>74,703</b>	<b>106,785</b>	<b>53,902</b>	<b>25,632</b>	<b>24,378</b>	<b>23,764</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	-	6	-	6	12
Investments.....	-	27,952	30,403	1,294	894	531	-
Plant, equipment and vehicles.....	6,613	102,797	100,945	172,198	200,465	206,945	213,397
<b>Total non-current assets.....</b>	<b>6,613</b>	<b>130,749</b>	<b>131,348</b>	<b>173,498</b>	<b>201,359</b>	<b>207,482</b>	<b>213,409</b>
<b>TOTAL ASSETS.....</b>	<b>196,844</b>	<b>205,452</b>	<b>238,133</b>	<b>227,400</b>	<b>226,991</b>	<b>231,860</b>	<b>237,173</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	36	40	18,036	18,037	18,041	18,035	18,029
Provision for employee entitlements.....	164	169	164	164	164	164	164
Interest-bearing liabilities (Borrowings).....	27,000	65,366	76,000	71,478	69,881	67,919	66,542
Interest payable.....	4,128	-	2,000	2,000	2,000	2,000	2,000
Accrued Salaries.....	45	13	4	4	4	4	4
Other.....	13	43	1,997	1,999	2,000	1,999	2,000
<b>Total current liabilities.....</b>	<b>31,386</b>	<b>65,631</b>	<b>98,201</b>	<b>93,682</b>	<b>92,090</b>	<b>90,121</b>	<b>88,739</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	5	-	5	5	5	5	5
Interest-bearing liabilities (Borrowings).....	150,000	150,000	150,000	150,000	150,000	150,000	150,000
<b>Total non-current liabilities.....</b>	<b>150,005</b>	<b>150,000</b>	<b>150,005</b>	<b>150,005</b>	<b>150,005</b>	<b>150,005</b>	<b>150,005</b>
<b>TOTAL LIABILITIES.....</b>	<b>181,391</b>	<b>215,631</b>	<b>248,206</b>	<b>243,687</b>	<b>242,095</b>	<b>240,126</b>	<b>238,744</b>
<b>EQUITY</b>							
Contributed Equity.....	-	15	15	51	51	70	112
Accumulated surplus/(deficit).....	15,453	(10,194)	(10,088)	(16,338)	(15,155)	(8,336)	(1,683)
<b>Total equity.....</b>	<b>15,453</b>	<b>(10,179)</b>	<b>(10,073)</b>	<b>(16,287)</b>	<b>(15,104)</b>	<b>(8,266)</b>	<b>(1,571)</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>196,844</b>	<b>205,452</b>	<b>238,133</b>	<b>227,400</b>	<b>226,991</b>	<b>231,860</b>	<b>237,173</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	36,401	1,495	1,486	1,508	1,433	1,464	1,541
Capital Contribution .....	25	15	15	36	-	19	42
Holding Account .....	-	-	-	6	-	12	-
<b>Net cash provided by government .....</b>	<b>36,426</b>	<b>1,510</b>	<b>1,501</b>	<b>1,550</b>	<b>1,433</b>	<b>1,495</b>	<b>1,583</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(914)	(900)	(900)	(909)	(915)	(935)	(935)
Superannuation .....	-	(99)	(101)	(103)	(104)	(104)	(104)
Supplies and services .....	(377)	(241)	(20,085)	(6,335)	(2,427)	(291)	(358)
Borrowing costs .....	-	(16,600)	(10,100)	(11,600)	(11,000)	(11,000)	(11,000)
Accommodation .....	(124)	(110)	(101)	(113)	(116)	(120)	(124)
Administration .....	(20,000)	(13,400)	(22,444)	(1,400)	(1,400)	(1,400)	(1,400)
Capital User Charge .....	-	(51)	(51)	(54)	(55)	(54)	(54)
Goods and Services Tax .....	(783)	(45)	(19,606)	(19,048)	(19,045)	(19,045)	(19,047)
Other .....	(158)	(96)	(341)	(84)	(26)	(35)	(48)
<b>Receipts</b>							
User charges and fees .....	65	47,492	46,177	46,176	46,176	46,176	46,176
Interest .....	-	23	1,000	1	1	1	1
Goods and Services Tax .....	7	753	19,042	19,051	19,050	19,051	19,050
Other .....	65	-	-	-	-	-	-
<b>Net cash from operating activities .....</b>	<b>(22,219)</b>	<b>16,726</b>	<b>(7,510)</b>	<b>25,582</b>	<b>30,139</b>	<b>32,244</b>	<b>32,157</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(6,651)	(108,886)	(109,478)	(105,774)	(105,732)	(105,763)	(105,774)
Purchase of investments .....	(150,000)	(65,000)	(65,738)	-	-	-	-
Proceeds from sale of non-current assets .....	-	1,383	3,178	15,791	52,353	72,516	72,424
Proceeds from sale of investments .....	-	81,941	91,457	67,029	24,229	626	734
<b>Net cash from investing activities .....</b>	<b>(156,651)</b>	<b>(90,562)</b>	<b>(80,581)</b>	<b>(22,954)</b>	<b>(29,150)</b>	<b>(32,621)</b>	<b>(32,616)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings .....	-	(103,418)	(532,000)	(110,264)	(107,329)	(107,694)	(107,109)
Proceeds from borrowings .....	177,000	137,656	581,000	105,732	105,732	105,732	105,732
Other proceeds from financing activities .....	3,976	-	-	-	-	-	-
<b>Net cash from financing activities .....</b>	<b>180,976</b>	<b>34,238</b>	<b>49,000</b>	<b>(4,532)</b>	<b>(1,597)</b>	<b>(1,962)</b>	<b>(1,377)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>38,532</b>	<b>(38,088)</b>	<b>(37,590)</b>	<b>(354)</b>	<b>825</b>	<b>(844)</b>	<b>(253)</b>
Cash assets at the beginning of the reporting period .....	925	39,457	39,457	1,867	1,513	2,338	1,494
<b>Cash assets at the end of the reporting period .....</b>	<b>39,457</b>	<b>1,369</b>	<b>1,867</b>	<b>1,513</b>	<b>2,338</b>	<b>1,494</b>	<b>1,241</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	25,252	7,764	256	(5,349)	(5,106)
<b>Adjustment for non-cash items:</b>					
Extraordinary Items.....	(1,781)	-	-	-	-
Depreciation.....	(22,954)	(33,334)	(30,394)	(26,903)	(27,059)
(Increase)/decrease in salaries and related costs.....	41	-	-	-	-
Increase/(decrease) in accounts receivable.....	21,182	2	1	1	1
Increase/(decrease) in interest receivable.....	28	-	-	-	-
(Increase)/decrease in accounts payable.....	(18,000)	(1)	(4)	6	6
(Increase)/decrease in interest payable.....	2,128	-	-	-	-
(Increase)/decrease in other liabilities.....	(1,984)	(2)	(1)	1	(1)
Increase/(decrease) in prepayments.....	-	-	1	1	1
Profit/(loss) on sale of assets.....	510	-	-	-	-
Other accrued revenue.....	3,562	-	-	-	-
Other accrued expenditure.....	(474)	(11)	2	(1)	1
<b>Net Cash from Operating Activities</b>	7,510	(25,582)	(30,139)	(32,244)	(32,157)

## LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT

### PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

#### DIVISION 22

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 51 Net amount appropriated to purchase outputs.....</b>	25,003	39,869	30,676	<b>38,583</b>	34,164	29,103	14,397
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975 .....</b>	146	138	138	<b>138</b>	138	138	138
Total appropriations provided to purchase outputs .....	25,149	40,007	30,814	<b>38,721</b>	34,302	29,241	14,535
<b>ADMINISTERED GRANTS, SUBSIDIES AND OTHER TRANSFER PAYMENTS</b>							
<b>Item 52 Amount provided for Administered Grants, Subsidies and Other Transfer Payments .....</b>	2,543	2,800	2,800	<b>2,800</b>	3,230	300	250
<b>CAPITAL</b>							
<b>Capital Contribution .....</b>	104	85	85	-	-	-	-
<b>GRAND TOTAL.....</b>	27,796	42,892	33,699	<b>41,521</b>	37,532	29,541	14,785

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To enhance the development and capacity of communities through good government, economic growth and social well being.*

#### SIGNIFICANT ISSUES AND TRENDS

- Recent establishment of a national Regional Development Council of relevant Commonwealth, State and Territory Ministers.
- Building on whole-of-government approaches to regional development will be critical in assisting regional communities to meet their economic, social and environmental aims and aspirations.
- Regional communities require access to, and equity in the delivery of private and public sector information and services if they are to take advantage of new opportunities and benefit from economic growth.
- Strong public and private investment is critical to the sustained economic development of regional Western Australia.
- The development of strategic infrastructure for the delivery of services to Perth and regional Western Australia to support the State's enterprises and communities will continue to be critical for sustained economic growth.
- Local Governments should continue to consider opportunities to increase their efficiency and effectiveness through issues such as resource sharing with neighbouring local governments.
- Building strong partnerships with the Regional Development Commissions and assisting them to make grant payments.

- Continuation of the distribution (over a four year period) of the State's \$75 million grant funding for Regional Investments.
- The establishment of a tribunal to deal with problems in local government will be progressed.

### MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Reinstatement of grant funding for Regional Investments deferred from 2001-02 .....	9,500	-	-	-
Community Leadership Program transferred from the Department of Agriculture.....	250	250	250	250

### OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Development of policy advice to Government	3,582	3,203	3,208	2,926			
<b>Output 2:</b>							
Support for regional and local communities ....	16,736	39,304	29,891	33,981			
<b>Output 3:</b>							
Compliance, monitoring and advisory services	2,834	3,237	3,470	3,237			
<b>Total Cost of Outputs .....</b>	<b>23,152</b>	<b>45,744</b>	<b>36,569</b>	<b>40,144</b>	<b>35,738</b>	<b>30,385</b>	<b>15,679</b>
<i>Less Operating revenues .....</i>	<i>2,779</i>	<i>2,168</i>	<i>2,168</i>	<i>1,368</i>	<i>1,368</i>	<i>1,361</i>	<i>1,361</i>
<b>Net Cost of Outputs .....</b>	<b>20,373</b>	<b>43,576</b>	<b>34,401</b>	<b>38,776</b>	<b>34,370</b>	<b>29,024</b>	<b>14,318</b>
Adjustments <sup>(b)</sup> .....	4,776	(3,569)	(3,587)	(55)	(68)	217	217
<b>Appropriations provided to purchase Outputs .....</b>	<b>25,149</b>	<b>40,007</b>	<b>30,814</b>	<b>38,721</b>	<b>34,302</b>	<b>29,241</b>	<b>14,535</b>
<b>ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS</b>							
<b>Appropriation for Administered Grants, Subsidies and Transfer Payments.....</b>	<b>2,543</b>	<b>2,800</b>	<b>2,800</b>	<b>2,800</b>	<b>3,230</b>	<b>300</b>	<b>250</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>104</b>	<b>85</b>	<b>85</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>27,796</b>	<b>42,892</b>	<b>33,699</b>	<b>41,521</b>	<b>37,532</b>	<b>29,541</b>	<b>14,785</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Acting Director General, and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objectives and the agency level desired outcome and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A growing and diversified economy. Strong and vibrant regions. Safe, healthy and supportive communities.	To enhance the development and capacity of communities through good government, economic growth and social well being.	Development of policy advice to Government.
		Support for regional and local communities.
		Compliance, monitoring and advisory services.

**Outcome: To enhance the development and capacity of communities through good government, economic growth and social well being.**

### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Ministerial office satisfaction with policy and legislative advice. ....	na	na	na	3 <sup>(b)</sup>	New measure for 2002-03.

(a) More details of effectiveness indicators are provided in the annual report.

(b) Value point along a continuum that ranges from one (well below expectations) to five (well above expectations) obtained from survey of the Minister's office.

### Output 1: Development of policy advice to Government

Review, develop and implement policy and legislation. Research and provide data to ensure stakeholders have access to information which facilitates their strategic and operational needs.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	3,582	3,203	3,208	2,926	
Less Operating Revenue <sup>(b)</sup> .....	75	29	29	29	
Net Cost of Output .....	3,507	3,174	3,179	2,897	
Adjustments <sup>(c)</sup> .....	768	(721)	(720)	(4)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>4,275</b>	<b>2,453</b>	<b>2,459</b>	<b>2,893</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Written advice requiring Minister's attention...	na	3,950	3,950	4,000	New measure for 2002-03.
Legislative amendments drafted .....	na	8	8	5	New measure for 2002-03.
<b>Quality</b>					
Minister's satisfaction with the quality of service delivered from the department. ....	na	na	na	3 <sup>(a)</sup>	New measure for 2002-03.
<b>Timeliness</b>					
Minister's satisfaction with the timeliness of the service delivered from the department ....	na	na	na	3 <sup>(a)</sup>	New measure for 2002-03.
<b>Cost (Efficiency)</b>					
Average cost per piece of written advice requiring Minister's attention .....	na	\$768	\$768	\$693	New measure for 2002-03
Average cost of legislative amendments drafted .....	na	\$21,700	\$21,700	\$30,400	New measure for 2002-03
<b>Full Time Equivalents (FTEs)</b>	22	18	18	18	

(a) Value point along a continuum that ranges from one (well below expectations) to five (well above expectations) obtained from survey of Minister's office.

**Major Achievements For 2001-02**

- Reviewed the financial reporting requirements for local government and produced a revised framework for reporting to make more meaningful information available for decision making.
- Commenced a comprehensive review of the *Dog Act 1976* and associated dog regulations.
- Introduced regulations to:
  - place restrictions for an initial period of 12 months on certain breeds of dogs considered to be dangerous; and
  - require isolation fencing around pools installed after November 2001 and, appropriate barriers for pools built before 1992.
- Introduced to the Parliament the *Animal Welfare Bill*.
- Co-ordinated a multi-agency working group to report on the threats posed by sharks and provided recommendations to minimise risks.
- Commenced a review of the *Local Government Grants Act 1978*.
- Undertook a review of the statutory authority status of the nine Regional Development Commissions as part of Machinery of Government reforms.
- Co-ordinated the development of a framework for a partnership agreements between State and Local Government.
- Commenced preparation of a Regional Policy Statement for the State Government.
- Provided key information to regional communities through the Regional Prices Index, updated CommunityWise tool kit and other publications.
- Prepared strategy papers on water, telecommunications, power and planning for the Cabinet Standing Committee on Regional Policy.



**Major Initiatives For 2002-03**

- Facilitate the implementation of the partnership agreement between State and Local Government.
- Complete the review of *Local Government Grants Act 1978* and amend legislation if required.
- Research and produce the Regional Indicators project report.
- Introduce a Third Amendment Bill for the *Local Government Act 1995*.
- Prepare regulations and Codes of Practice to support new Animal Welfare legislation (dependent on the passage of the Bill through Parliament).
- Draft and introduce a bill to make substantial amendments to the *Dog Act 1976* and update the Dog Regulations 1976.
- Review the Local Government Grants Commission's methodology and make amendments as necessary.
- Release a report identifying comparative indicators of Local Government performance over a five year time series.
- Amend the *Local Government (Miscellaneous Provision) Act 1960* to introduce a new framework for building surveyor qualifications and provisions to enable local governments to deal with illegal building structures.
- Finalise policy positions for a new Building Act and continue the drafting process.
- Finalise the Regional Policy Statement for the State Government.
- In association with other agencies develop implementation strategies on water, power, telecommunications and planning for regional Western Australia.

**Outcome: To enhance the development and capacity of communities through good government, economic growth and social well being.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Client satisfaction with information and services. ....	na	na	na	75%	New measure for 2002-03 <sup>(b)</sup> .

(a) More details of effectiveness indicators are provided in the annual report.

(b) Percentage of respondents who are either satisfied or very satisfied with the information and service provided by the Department.

**Output 2: Support for regional and local communities**

Support and develop initiatives that provide communities and organisations with the necessary infrastructure including skills, resources, networks and information to facilitate their development.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	16,736	39,304	29,891	33,981	Grant funding for Regional Investments.
Less Operating Revenue <sup>(b)</sup> .....	2,415	1,892	1,892	1,092	
Net Cost of Output .....	14,321	37,412	27,999	32,889	
Adjustments <sup>(c)</sup> .....	2,939	(1,765)	(1,785)	(46)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>17,260</b>	<b>35,647</b>	<b>26,214</b>	<b>32,843</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Advice and information provided to clients.....	na	31,000	32,500	33,000	
Applications for financial assistance evaluated.....	na	440	440	395	
Local governments assessed for financial assistance.....	na	144	144	144	
Satellite receiving sites installed and supported.....	na	245	227	235	
Applications funded for financial assistance....	na	95	95	100	
<b>Quality</b>					
Survey results of client satisfaction with the level of quality of service delivered by the Department.....	na	na	na	75% <sup>(a)</sup>	
<b>Timeliness</b>					
Client satisfaction with the Department's response time for dealing with service delivery and other issues.....	na	na	na	75% <sup>(a)</sup>	
<b>Cost (Efficiency)</b>					
Average cost per advice and information provided to clients.....	na	\$53	\$52	\$49	The amount stated in 2001-02 includes setup and implementation costs associated with increased responsibility for grants in 2001-02.
Average cost per application evaluated .....	na	\$8,125	\$9,334	\$6,687	
Average cost per local government assessed. ...	na	\$7,806	\$7,806	\$7,806	
Average internal cost per satellite site supported.....	na	\$7,681	\$8,250	\$9,950	
Average grant approved for local and regional communities.....	na	\$327,158	\$222,084	\$262,680	Increase in grants allocated in 2002-03.
<b>Full Time Equivalents (FTEs)</b>	<b>53</b>	<b>45</b>	<b>45</b>	<b>48</b>	

(a) Percentage of respondents who are either satisfied or very satisfied with the information and services provided by the Department.

***Major Achievements For 2001-02***

- Provided community planning and facilitation support directly to over 40 regional communities.
- Developed and piloted a comprehensive triple bottom line audit for regional communities.
- Provided grants to assist regional economic and community development.
- Developed supporting documentation (including information for applicants) on the Western Australian Regional Initiatives Scheme and Regional Infrastructure Funding Program.
- Provided \$15.9 million grant funding for Regional Investments.
- Provided recommendations to the Commonwealth Government on the allocation of their financial assistance grants and road funding grants for local governments in Western Australia totalling \$159 million.
- Approved grants of approximately \$1 million to local government and Aboriginal communities to improve community security and safety.
- Conducted the Western Australian Community Leadership Workshop.
- Prepared and released key economic information for regional communities and potential investors.
- Improved telecommunications access for regional and remote communities through, Western Australian Telecentre Network, Mobile Interactive Telecommunications Environment (MITE), Western Australia Visually Online (WAVOL) and the Telecentre Access Point (TAPS) program.

***Major Initiatives For 2002-03***

- Develop new leadership and capacity building initiatives and integrate activities from existing programs.
- Develop and implement the Western Australian Community Leadership Plan.
- Work in partnership with Regional Development Commissions to develop and promote investment tours to regional areas.
- Improve access to telecommunications throughout Western Australia through the provision of additional telecentres, MITE and TAPS.
- Pilot a scheme for assisting local governments with internal operational problems. This will be conducted in conjunction with Western Australian Local Government Association and Local Government Managers Australia.
- Allocate financial assistance grants and local road grants to 144 local governments.
- Allocate funds through the Regional Investment Fund to support the construction of regional infrastructure and assist cross-regional projects.
- Provide support for major initiatives and events as part of the Year of the Outback.
- Implement a three-year departmental plan to assist the development of indigenous communities especially with regard to local government services and facilities.

**Outcome: To enhance the development and capacity of communities through good government, economic growth and social well being.**

**Key Effectiveness Indicator <sup>(a)</sup>**

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Conclusions drawn from Departmental investigations are substantially accepted by the appropriate authority.....	na	na	80%	New measure for 2002-03.

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Compliance, monitoring and advisory services**

Supports compliance and understanding of administered legislation and assists with the administration of statutory bodies and committees.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	2,834	3,237	3,470	3,237	
Less Operating Revenue <sup>(b)</sup> .....	289	247	247	247	
Net Cost of Output .....	2,545	2,990	3,223	2,990	
Adjustments <sup>(c)</sup> .....	1,069	(1,083)	(1,082)	(5)	
<b>Appropriation for purchase of Output 3 .....</b>	<b>3,614</b>	<b>1,907</b>	<b>2,141</b>	<b>2,985</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Building appeals.....	na	300	300	300	
Telephone inquiries dealt with.....	na	22,000	19,500	20,000	
Inquires and investigations.....	na	115	111	115	
Items of Departmental correspondence (advice) prepared.....	na	4,500	9,500	9,000	
Local governments monitored.....	na	144	144	144	
Applications for boundary change processed. .	na	40	40	40	
<b>Quality</b>					
Ministerial office satisfaction with the quality of building appeal recommendations .....	na	na	na	4 <sup>(a)</sup>	
Ministerial office satisfaction with the quality of inquiry and investigation reports .....	na	na	na	4 <sup>(a)</sup>	
Ministerial office satisfaction with the quality of boundary changes reports .....	na	na	na	4 <sup>(a)</sup>	
<b>Timeliness</b>					
Ministerial office satisfaction with the timeliness of inquiry and investigation reports .....	na	na	na	3 <sup>(a)</sup>	
Ministerial office satisfaction with the timeliness of boundary changes reports .....	na	na	na	3 <sup>(a)</sup>	
Ministerial office satisfaction with the timeliness of building appeal recommendations.....	na	na	na	3 <sup>(a)</sup>	
<b>Cost (Efficiency)</b>					
Average cost per building appeal.....	na	\$752	\$752	\$753	
Average cost per telephone inquiry. ....	na	\$20	\$23	\$22	
Average cost per inquiry and investigation.....	na	\$5,208	\$7,422	\$5,208	South Perth inquiry completed in 2001-02
Average cost per item of correspondence (advice) prepared.....	na	\$165	\$78	\$83	
Average cost of monitoring each local government.....	na	\$5,988	\$5,988	\$5,988	
Average cost per dealing with an application for boundary change.....	na	\$9,004	\$9,004	\$9,004	
<b>Full Time Equivalents (FTEs)</b>	30	27	27	27	

(a) Value point along a continuum that ranges from 1 (well below expectations) to 5 (well above expectations) obtained from survey of the Minister's office.

**Major Achievements For 2001-02**

- Undertook a major inquiry into the City of South Perth.
- Developed guidelines to assist local governments to review the methods of valuation used to rate rural and non-rural land.
- Completed a major review of the functioning and effectiveness of the private swimming pool inspection process.
- Released a report outlining appropriate complaints handling processes for local government.
- Undertake a review of the Metropolitan and Fremantle Cemeteries Boards as part of the Machinery of Government reforms.

**Major Initiatives For 2002-03**

- Review the provisions of the *Local Government Act 1995* relating to inquiries into local government.
- Move toward the establishment of a local government tribunal to assess complaints about individual elected members.

- Undertake an attitude and perception survey of all local government councillors and Chief Executive Officers to provide benchmark information to support the development of the sector.
- Conduct a series of seminars throughout the State to assist local governments implement appropriate complaint handling processes.
- Develop and implement a Mayors' and Presidents' Support Program to assist those elected to the position for the first time.
- Review of the *Caravan Park and Camping Grounds Act 1995*.

### CAPITAL WORKS PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Regional Community Resource Centres Assistance Program .....	7,330	2,400	2,343	2,000
<b>COMPLETED WORKS</b>				
Community Facilities Grants Program .....	4,000	4,000	4	-
Computer and Office Equipment Replacement - 2001-02 Program .....	85	85	85	-
<b>NEW WORKS</b>				
Computer and Office Equipment Replacement - 2002-03 Program .....	32	-	-	32
	11,447	6,485	2,432	2,032

### CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	104	2,432	2,432	2,032	2,962	-	-
	104	2,432	2,432	2,032	2,962	-	-
<b>LESS</b>							
Holding Account <sup>(b)</sup> .....	-	-	-	32	32	-	-
Other .....	-	2,000	2,000	2,000	2,930	-	-
Internal Funds and Balances .....	-	347	347	-	-	-	-
<b>Capital Contribution .....</b>	104	85	85	-	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(b)</sup> .....	5,017	5,252	5,458	5,458	5,530	5,546	5,653
Superannuation .....	597	474	474	478	478	478	478
Grants and subsidies <sup>(c)</sup> .....	11,418	33,997	24,497	28,208	23,708	18,423	3,423
Supplies and services .....	3,960	4,051	4,142	3,870	3,886	3,874	3,874
Accommodation .....	79	79	79	79	79	79	79
Capital User Charge .....	-	723	712	559	548	547	558
Depreciation .....	93	78	78	88	78	75	75
Other expenses .....	1,204	1,090	1,129	1,404	1,431	1,363	1,539
<b>TOTAL COST OF SERVICES .....</b>	<b>22,368</b>	<b>45,744</b>	<b>36,569</b>	<b>40,144</b>	<b>35,738</b>	<b>30,385</b>	<b>15,679</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(d)</sup> .....	945	602	602	602	602	595	595
Interest .....	11	14	14	14	14	14	14
Other Revenue .....	1,823	1,552	1,552	752	752	752	752
<b>Total Revenues from Ordinary Activities .....</b>	<b>2,779</b>	<b>2,168</b>	<b>2,168</b>	<b>1,368</b>	<b>1,368</b>	<b>1,361</b>	<b>1,361</b>
<b>NET COST OF SERVICES .....</b>	<b>19,589</b>	<b>43,576</b>	<b>34,401</b>	<b>38,776</b>	<b>34,370</b>	<b>29,024</b>	<b>14,318</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(e)</sup> .....	23,689	39,956	30,763	38,721	34,302	29,241	14,535
Receipts paid into Consolidated Fund .....	(315)	(53)	(53)	(53)	(85)	(85)	(85)
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>23,374</b>	<b>39,903</b>	<b>30,710</b>	<b>38,668</b>	<b>34,217</b>	<b>29,156</b>	<b>14,450</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>3,785</b>	<b>(3,673)</b>	<b>(3,691)</b>	<b>(108)</b>	<b>(153)</b>	<b>132</b>	<b>132</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>3,785</b>	<b>(3,673)</b>	<b>(3,691)</b>	<b>(108)</b>	<b>(153)</b>	<b>132</b>	<b>132</b>

- (a) Amounts for 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the former Department of Local Government with parts of the former Department of Contract and Management Services and the Department of Commerce and Trade in accordance with Machinery of Government recommendations
- (b) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 105, 90 and 93 respectively.
- (c) Refer Details of Controlled Grants and Subsidies table for further information.
- (d) Includes resources received free of charge. This treatment may differ from the agency's annual report.
- (e) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	11,045	6,098	6,089	5,144	4,248	3,852	3,456
Receivables.....	80	81	82	84	89	94	99
Amounts receivable for outputs <sup>(b)</sup> .....	-	32	32	32	-	-	-
Prepayments .....	35	34	35	35	35	35	35
<b>Total current assets</b> .....	<b>11,160</b>	<b>6,245</b>	<b>6,238</b>	<b>5,295</b>	<b>4,372</b>	<b>3,981</b>	<b>3,590</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(b)</sup> .....	-	46	46	105	183	258	333
Plant, equipment and vehicles.....	289	305	305	249	203	128	53
Loans and Advances.....	907	1,561	1,561	2,122	2,651	2,965	3,279
Other.....	443	795	795	1,095	1,395	1,695	1,995
<b>Total non-current assets</b> .....	<b>1,639</b>	<b>2,707</b>	<b>2,707</b>	<b>3,571</b>	<b>4,432</b>	<b>5,046</b>	<b>5,660</b>
<b>TOTAL ASSETS</b> .....	<b>12,799</b>	<b>8,952</b>	<b>8,945</b>	<b>8,866</b>	<b>8,804</b>	<b>9,027</b>	<b>9,250</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	393	231	279	294	362	430	498
Provision for employee entitlements.....	963	784	913	916	916	916	916
Monies in trust.....	-	12	-	-	-	-	-
Accrued Salaries.....	190	191	191	202	225	248	271
Other.....	148	-	12	12	12	12	12
<b>Total current liabilities</b> .....	<b>1,694</b>	<b>1,218</b>	<b>1,395</b>	<b>1,424</b>	<b>1,515</b>	<b>1,606</b>	<b>1,697</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	512	505	512	512	512	512	512
<b>Total non-current liabilities</b> .....	<b>512</b>	<b>505</b>	<b>512</b>	<b>512</b>	<b>512</b>	<b>512</b>	<b>512</b>
<b>TOTAL LIABILITIES</b> .....	<b>2,206</b>	<b>1,723</b>	<b>1,907</b>	<b>1,936</b>	<b>2,027</b>	<b>2,118</b>	<b>2,209</b>
<b>EQUITY</b>							
Contributed Equity .....	-	136	136	136	136	136	136
Accumulated surplus/(deficit).....	10,593	7,093	6,902	6,794	6,641	6,773	6,905
<b>Total equity</b> .....	<b>10,593</b>	<b>7,229</b>	<b>7,038</b>	<b>6,930</b>	<b>6,777</b>	<b>6,909</b>	<b>7,041</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>12,799</b>	<b>8,952</b>	<b>8,945</b>	<b>8,866</b>	<b>8,804</b>	<b>9,027</b>	<b>9,250</b>

- (a) Amounts for 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the former Department of Local Government with parts of the former Department of Contract and Management Services and the Department of Commerce and Trade in accordance with Machinery of Government recommendations
- (b) Reflects implementation of accrual appropriations as from 1 July 2001.



**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	23,689	39,878	30,685	38,630	34,224	29,166	14,460
Capital Contribution .....	-	136	136	-	-	-	-
Holding Account .....	-	-	-	32	32	-	-
Receipts paid into Consolidated Fund .....	(315)	(53)	(53)	(53)	(85)	(85)	(85)
<b>Net cash provided by government .....</b>	<b>23,374</b>	<b>39,961</b>	<b>30,768</b>	<b>38,609</b>	<b>34,171</b>	<b>29,081</b>	<b>14,375</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(4,288)	(5,302)	(5,508)	(5,444)	(5,507)	(5,523)	(5,630)
Superannuation .....	-	(474)	(474)	(478)	(478)	(478)	(478)
Supplies and services .....	(4,084)	(4,095)	(4,168)	(3,870)	(3,886)	(3,789)	(3,789)
Grants and subsidies .....	(12,110)	(33,997)	(24,497)	(28,208)	(23,708)	(18,508)	(3,508)
Accommodation .....	(79)	(79)	(79)	(79)	(79)	(79)	(79)
Capital User Charge.....	-	(723)	(712)	(559)	(548)	(547)	(558)
Goods and Services Tax .....	(228)	(236)	(236)	(149)	(150)	(150)	(150)
Other.....	(1,425)	(994)	(1,033)	(1,316)	(1,293)	(1,225)	(1,401)
<b>Receipts</b>							
User charges and fees .....	857	527	527	527	527	520	520
Interest.....	11	14	14	14	14	14	14
Goods and Services Tax .....	228	236	236	149	150	150	150
Other.....	1,652	1,552	1,552	752	752	752	752
<b>Net cash from operating activities .....</b>	<b>(19,466)</b>	<b>(43,571)</b>	<b>(34,378)</b>	<b>(38,661)</b>	<b>(34,206)</b>	<b>(28,863)</b>	<b>(14,157)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(104)	(785)	(785)	(332)	(332)	(300)	(300)
Purchase of investments .....	-	(600)	(600)	(600)	(600)	(385)	(385)
Proceeds from sale of investments.....	-	39	39	39	71	71	71
<b>Net cash from investing activities .....</b>	<b>(104)</b>	<b>(1,346)</b>	<b>(1,346)</b>	<b>(893)</b>	<b>(861)</b>	<b>(614)</b>	<b>(614)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Other payments for financing activities .....	(910)	-	-	-	-	-	-
Other proceeds from financing activities .....	318	-	-	-	-	-	-
<b>Net cash from financing activities .....</b>	<b>(592)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>3,212</b>	<b>(4,956)</b>	<b>(4,956)</b>	<b>(945)</b>	<b>(896)</b>	<b>(396)</b>	<b>(396)</b>
Cash assets at the beginning of the reporting period .....	7,833	11,054	11,045	6,089	5,144	4,248	3,852
<b>Cash assets at the end of the reporting period .....</b>	<b>11,045</b>	<b>6,098</b>	<b>6,089</b>	<b>5,144</b>	<b>4,248</b>	<b>3,852</b>	<b>3,456</b>

(a) Amounts for 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the former Department of Local Government with parts of the former Department of Contract and Management Services and the Department of Commerce and Trade in accordance with Machinery of Government recommendations

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	34,401	38,776	34,370	29,024	14,318
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(78)	(88)	(78)	(75)	(75)
(Increase)/decrease in salaries and related costs .....	49	(14)	(23)	(23)	(23)
(Increase)/decrease in accounts payable .....	114	(13)	(63)	(63)	(63)
Increase/(decrease) in prepayments .....	1	-	-	-	-
Other accrued expenditure .....	(109)	-	-	-	-
<b>Net Cash from Operating Activities .....</b>	<b>34,378</b>	<b>38,661</b>	<b>34,206</b>	<b>28,863</b>	<b>14,157</b>

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Grants and subsidies .....	2,209	3,143	3,143	2,800	3,230	300	250
<b>TOTAL ADMINISTERED EXPENSES <sup>(a)</sup> ..</b>	<b>2,209</b>	<b>3,143</b>	<b>3,143</b>	<b>2,800</b>	<b>3,230</b>	<b>300</b>	<b>250</b>
<b>REVENUES</b>							
Appropriations .....	2,543	2,800	2,800	2,800	3,230	300	250
<b>TOTAL ADMINISTERED REVENUES ....</b>	<b>2,543</b>	<b>2,800</b>	<b>2,800</b>	<b>2,800</b>	<b>3,230</b>	<b>300</b>	<b>250</b>

(a) Further information in the table 'Details of the Administered Transactions Expenses'.

## SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ADMINISTERED CURRENT ASSETS</b>							
Cash.....	343	-	-	-	-	-	-
<b>Total Administered Current Assets .....</b>	<b>343</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL ADMINISTERED ASSETS .....</b>	<b>343</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ADMINISTERED CURRENT LIABILITIES</b>							
Payables.....	9	-	9	9	9	9	9
<b>Total Administered Current Liabilities .....</b>	<b>9</b>	<b>-</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>
<b>TOTAL ADMINISTERED LIABILITIES..</b>	<b>9</b>	<b>-</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Grants and subsidies .....	(2,423)	(3,143)	(3,143)	(2,800)	(3,230)	(300)	(250)
Goods and Services Tax .....	(215)	-	-	-	-	-	-
<b>TOTAL ADMINISTERED CASH OUTFLOWS.....</b>	<b>(2,638)</b>	<b>(3,143)</b>	<b>(3,143)</b>	<b>(2,800)</b>	<b>(3,230)</b>	<b>(300)</b>	<b>(250)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Goods and Services Tax .....	215	-	-	-	-	-	-
Appropriations.....	2,143	2,800	2,800	2,800	3,230	300	250
Capital Contribution .....	400	-	-	-	-	-	-
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	<b>2,758</b>	<b>2,800</b>	<b>2,800</b>	<b>2,800</b>	<b>3,230</b>	<b>300</b>	<b>250</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>120</b>	<b>(343)</b>	<b>(343)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DETAILS OF CONTROLLED GRANTS AND SUBSIDIES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Grant funding for Regional Investments.....	-	25,000	15,900	24,100	20,000	15,000	-
Financial Support to Local Governments .....	3,486	1,902	1,902	633	633	633	633
Regional Development Grant Schemes .....	7,932	7,095	6,695	3,475	3,075	2,790	2,790
<b>TOTAL</b>	<b>11,418</b>	<b>33,997</b>	<b>24,497</b>	<b>28,208</b>	<b>23,708</b>	<b>18,423</b>	<b>3,423</b>

**DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>GRANTS TO CHARITABLE AND OTHER PUBLIC BODIES</b>							
Community Facilities Grants Program .....	1,009	-	-	-	-	-	-
Royal Society for the Prevention of Cruelty to Animals .....	480	250	250	250	250	250	-
Funding for the Cockburn Inquiry .....	663	500	500	500	-	-	-
Norseman Community Facility.....	-	50	50	50	50	50	-
Community Resource Centres - Regional Collocation Scheme.....	57	2,343	2,343	2,000	2,930	-	-
Other Grants .....	-	-	-	-	-	-	250
<b>TOTAL</b>	<b>2,209</b>	<b>3,143</b>	<b>3,143</b>	<b>2,800</b>	<b>3,230</b>	<b>300</b>	<b>250</b>

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to *Section 23A of the Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Executive Vehicle Scheme and other miscellaneous revenue .....	118	8	8	8
GST input credits .....	228	236	236	149
Indian Oceans Territories Program .....	200	196	196	196
Westlink Satellite Communication Service - user charges & fees .....	857	527	527	527
Funds provided by the Commonwealth Government.....	1,334	1,348	1,348	548
<b>TOTAL.....</b>	<b>2,737</b>	<b>2,315</b>	<b>2,315</b>	<b>1,428</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## FREMANTLE CEMETERY BOARD

### CAPITAL WORKS PROGRAM

The Fremantle Cemetery Board's proposed capital works program includes the construction of a 400 crypt mausoleum and the development of a new cemetery records software program.

Other new works include the establishment of a new bore and power supply, plant and equipment purchases, grounds beautification works and furnishings for the Condolence Lounges in the Crematorium Complex.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Computer and Office Equipment				
2001-02 Program .....	300	100	100	200
Other Works				
Boundary Wall Construction .....	457	57	-	400
<b>COMPLETED WORKS</b>				
Crypt Development				
Construction .....	1,725	1,725	1,500	-
Fixtures and Fittings				
2001-02 Program .....	20	20	20	-
Grounds Improvements				
2001-02 Program .....	50	50	50	-
Plant and Equipment -				
2001-02 Program .....	40	40	40	-
Water Supply				
2001-02 Program .....	30	30	30	-
<b>NEW WORKS</b>				
Mausoleum Construction .....	4,000	-	-	4,000
Administration Building				
Tuckpointing .....	20	-	-	20
Boundary Fencing Replacement				
2002-03 Program .....	20	-	-	20
Calming Statutory Purchases				
2002-03 Program .....	15	-	-	15
Crematorium				
Lounge Furniture .....	15	-	-	15
Fixtures and Fittings				
2002-03 Program .....	30	-	-	30
Grounds Improvements				
2002-03 Program .....	60	-	-	60
Lawn Grave Construction				
2002-03 Program .....	20	-	-	20
Monumental Grave Enhancement Program				
2002-03 Program .....	20	-	-	20
Other Works				
Granite Book of Remembrance .....	20	-	-	20
Lake Development .....	420	-	-	420
Management and Records Information System .....	150	-	-	150
Memorial Garden Development .....	100	-	-	50
Plant and Equipment -				
2002-03 Program .....	70	-	-	70
Water Supply				
2002-03 Program .....	25	-	-	25
	7,622	2,022	1,740	5,535

**CAPITAL CONTRIBUTION**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
<b>Total Cost of Capital Works Program.....</b>	318	2,740	1,740	5,535	490	500	1,570
	318	2,740	1,740	5,535	490	500	1,570
LESS							
Other .....	318	240	240	1,535	490	500	1,570
Borrowings.....	-	2,500	1,500	4,000	-	-	-
<b>Capital Contribution.....</b>	-	-	-	-	-	-	-

## METROPOLITAN CEMETERIES BOARD

### CAPITAL WORKS PROGRAM

The Metropolitan Cemeteries Board administers cemeteries at Karrakatta, Pinnaroo, Midland and Guildford and is currently developing the Rockingham Regional Memorial Park site at Baldivis.

In addition to on-going expenditure on road works, reticulation and water supply, major projects included in the Board's 2002-03 capital works program are as follows :

- Karrakatta - The Board is budgeting for the costs of the planning for the construction of the 3rd Stage of its Mausoleum construction program at Karrakatta. The Mausoleum is scheduled to be completed in 2003-04 at an estimated total cost of \$2.9 million. The Board is intending to complete the development of its Client Records System software and enhance its customer service through the continued expansion of its Internet facilities during the year at an estimated cost of \$792,000.
- Midland and Guildford (Swan Districts) - Provision has been made for the planning and the first part of the construction of a Mausoleum at Guildford which is scheduled to be completed at an estimated total cost of \$1.1million.
- Rockingham Regional Memorial Park (Baldivis) - Development of infrastructure at this new site is being undertaken on a staged basis with the removal of further sand overburden. During 2002-03 it is intended to expend \$300,000 in preparation for the provision of burial facilities from 2004-05 onwards.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Baldivis Cemetery Development .....	1,466	466	466	300
Cemetery Renewal - Karrakatta.....	2,300	100	100	-
Computing and Office Equipment - 1999-00 Program .....	3,286	164	164	792
Plant and Equipment -				
Karrakatta .....	1,249	627	627	187
Midland .....	204	25	25	-
Pinnaroo .....	425	34	34	76
Minor Works				
2000-01 Program .....	715	300	300	415
Roadworks -				
2000-01 Program .....	1,503	342	342	-
<b>COMPLETED WORKS</b>				
Computing and Office Equipment - 1998-99 Program .....	180	180	90	-
Chapel and Crematorium Complex - Pinnaroo .....	4,752	4,752	2,002	-
Midland Landscaping / Infrastructure.....	344	94	94	-
<b>NEW WORKS</b>				
Kiosk Refurbishment - Karrakatta.....	150	-	-	150
Swan Districts Mausoleum .....	1,122	-	-	546
Mausoleum Stages 3 & 4 - Karrakatta .....	2,889	-	-	1,408
Plant and Equipment -				
Guildford .....	61	-	-	27
	20,646	7,084	4,244	3,901

**CAPITAL CONTRIBUTION**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
<b>Total Cost of Capital Works Program.....</b>	2,942	6,405	4,244	3,901	4,002	1,415	1,560
	2,942	6,405	4,244	3,901	4,002	1,415	1,560
LESS							
Internal Funds and Balances.....	2,942	6,405	4,244	3,901	4,002	1,415	1,560
<b>Capital Contribution.....</b>	-	-	-	-	-	-	-



## KIMBERLEY DEVELOPMENT COMMISSION

### PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

#### DIVISION 23

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 53 Net amount appropriated to purchase outputs.....</b>	1,605	1,430	1,425	<b>1,423</b>	1,436	1,462	1,489
Total appropriations provided to purchase outputs.....	1,605	1,430	1,425	<b>1,423</b>	1,436	1,462	1,489
<b>CAPITAL</b>							
<b>Capital Contribution.....</b>	29	30	30	-	14	-	-
<b>GRAND TOTAL.....</b>	1,634	1,460	1,455	<b>1,423</b>	1,450	1,462	1,489

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To develop the Kimberley for the future of its people. We will strive for excellence and innovation in our products, advisory and decision making processes. Our greatest resource is people, particularly our Board and staff who provide our corporate intelligence and determine our reputation and vitality.*

#### SIGNIFICANT ISSUES AND TRENDS

- Increased diversification of the region's economy leading to industry development initiatives that in turn increase the value of production for regional stakeholders.
- Transport infrastructure development, route and service consolidation are critical to ensuring industry and community viability.
- Co-ordination of regional social infrastructure projects optimizes regional involvement and provides a sound basis for the development of more vibrant communities.
- Maximising sustainable regional opportunities by balancing the development needs of industry, community and environment.
- A regional focus is developing to maximize indigenous equity participation in sustainable commercial projects.
- Development of partnerships that maximize external stakeholder contributions and leverage to priority regional projects.
- Fostering communications infrastructure improvement that support priority industries and community needs.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Policies, strategies, plans and regional promotion .....	614	760	952	856			
<b>Output 2:</b>							
Industry and infrastructure identification, coordination and development .....	1,092	1,351	1,554	1,285			
<b>Total Cost of Outputs .....</b>	<b>1,706</b>	<b>2,111</b>	<b>2,506</b>	<b>2,141</b>	<b>2,182</b>	<b>2,164</b>	<b>1,809</b>
<i>Less Operating revenues .....</i>	<i>264</i>	<i>299</i>	<i>699</i>	<i>653</i>	<i>653</i>	<i>653</i>	<i>253</i>
<b>Net Cost of Outputs .....</b>	<b>1,442</b>	<b>1,812</b>	<b>1,807</b>	<b>1,488</b>	<b>1,529</b>	<b>1,511</b>	<b>1,556</b>
Adjustments <sup>(b)</sup> .....	163	(382)	(382)	(65)	(93)	(49)	(67)
<b>Appropriations provided to purchase Outputs .....</b>	<b>1,605</b>	<b>1,430</b>	<b>1,425</b>	<b>1,423</b>	<b>1,436</b>	<b>1,462</b>	<b>1,489</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>29</b>	<b>30</b>	<b>30</b>	<b>-</b>	<b>14</b>	<b>-</b>	<b>-</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>1,634</b>	<b>1,460</b>	<b>1,455</b>	<b>1,423</b>	<b>1,450</b>	<b>1,462</b>	<b>1,489</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, the Chairperson and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Strong and vibrant regions	An environment conducive to the balanced economic and social development of the Kimberley region.	Policies, strategies, plans and regional promotion
		Industry and infrastructure identification, co-ordination and development

**Outcome: An environment conducive to the balanced economic and social development of the Kimberley region.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Delivers effective activities in assisting economic and social development .....	85%	90%	90%	90%	
Makes a positive contribution to economic and social development in the Kimberley .....	85%	90%	90%	90%	
Provides a reliable source of information and advice .....	88%	90%	90%	90%	
Is an accessible source of information and advice .....	88%	90%	90%	90%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Policies, strategies, plans and regional promotion**

The Commission will provide effective regional development policies, strategies together with accurate and accessible information on the region to facilitate and support the economic and social development of the region.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	614	760	952	856	Reduction primarily due to the payments of outstanding grants by the Commission.
Less Operating Revenue <sup>(b)</sup> .....	95	107	266	261	
Net Cost of Output .....	519	653	686	595	
Adjustments <sup>(c)</sup> .....	59	(138)	(145)	(26)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>578</b>	<b>515</b>	<b>541</b>	<b>569</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Total Project Hours .....	3,366	4,176	4,408	4,516	
<b>Quality</b>					
Favourable response from survey of key clients .....	76%	90%	90%	90%	
<b>Timeliness</b>					
Favourable response from survey of key clients .....	76%	90%	90%	90%	
<b>Cost (Efficiency)</b>					
Average cost per project hour.....	\$182	\$182	\$216	\$190	
<b>Full Time Equivalents (FTEs)</b>	<b>3</b>	<b>4</b>	<b>4</b>	<b>4</b>	

**Major Achievements For 2001-02**

- Developed partnerships with Local and Commonwealth Government, focused on common, practical initiatives including service retention, local tourism promotion, provision of community services and infrastructure and promotion of development options.
- Participated in major regional planning initiatives including, Waterbank Structure Plan, Lake Argyle Structure Plan, Tanami East Kimberley Mineral Study, Ord Stage Two infrastructure study and Broome Boat Harbour.
- Finalised the West Kimberley Accommodation Needs Study.
- Promotion of practical investment attraction strategies.
- Distribution of focused information and statistics on the regional economy, demography and industry. (Kimberley Economic Perspective, July 2001).
- Sustained support to partnering with regional initiatives from industry and community groups, including, Chambers of Commerce, Kimberley Primary Industry Association, Ord Valley Muster.
- Published a comprehensive Regional Input Output Table research project.
- Published comprehensive data on the Aboriginal Component of the regional economy.

**Major Initiatives For 2002-03**

- Lead in the development of comprehensive regional marketing plans with key industry and community partners.
- Lead the planning and development of the Savannah Way Tourism concept.
- Participate in major regional planning initiatives including Tanami East Kimberley Minerals Study, Ord Stage Two Infrastructure Study, Lake Argyle Structure Plan and the Lower Fitzroy Management Strategy.
- Provide coordinated involvement with other regional stakeholders to the Commonwealth Government Kimberley Sustainable Region Plan.
- Maximise the opportunities for Government industry and community to secure leverage funding for practical, priority regional projects.
- Focus regional input to the planning for retention and expansion of regional air services.
- Provide leadership in the development of publications that promote regional investment opportunities, particularly to assist tourism, primary industry and indigenous businesses.
- Review and reprint the Kimberley Economic Development strategy.
- Support the initiation and development of regional events and events coordination.
- Promotion of regional opportunities in the mining, oil and gas sectors and other primary industry with emphasis upon Kimberley labour market and infrastructure development.
- Distribution of focused information and statistics outlining the regional economy, demography and industry, relevant to the needs of external investors and regional stakeholders.

**Outcome: An environment conducive to the balanced economic and social development of the Kimberley region.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The Effectiveness measure associated with this Output is the same as that provided under Output 1.....					

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Industry and infrastructure identification, coordination and development**

The Commission will identify, coordinate and promote through its major strategies, the establishment, improvement and diversification of the region's infrastructure, industries and enterprises.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,092	1,351	1,554	1,285	Decrease reflecting a reduced level of grants paid out by the Commission in 2002-03. A once-off grant towards the Community Resource Centre project is also expected to be paid in 2001-02.
Less Operating Revenue <sup>(b)</sup> .....	169	192	433	392	
Net Cost of Output .....	923	1,159	1,121	893	
Adjustments <sup>(c)</sup> .....	104	(244)	(237)	(39)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>1,027</b>	<b>915</b>	<b>884</b>	<b>854</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					Decrease primarily due to the completion of a number of projects by the end of 2001-02.
Total Project Hours .....	5,973	7,420	7,192	6,774	
<b>Quality</b>					
Favourable response from survey of key clients .....	67%	90%	90%	90%	
<b>Timeliness</b>					
Favourable response from survey of key clients .....	67%	90%	90%	90%	
<b>Cost (Efficiency)</b>					
Average cost per project hour.....	\$183	\$182	\$216	\$190	
<b>Full Time Equivalents (FTEs)</b>	<b>6</b>	<b>7</b>	<b>7</b>	<b>7</b>	

***Major Achievements For 2001-02***

- Supported regional and sub-regional transport initiatives.
- Supported practical industry development and investment initiatives through Local and State Governments and regional organizations.
- Provided continued support to the Regional Business Awards.
- Continued providing support to start up exporters through Commission staff acting as Austrade Export Advisers and contact officers.
- Promoted and supported the development of a regional aquaculture industry including the Kimberley Aquaculture Research Project.
- Supported development of mining, and oil and gas industries across the region.
- Contributed towards the strategic development of indigenous leadership and enterprise.
- Provided continuity for delivery of E-Commerce seminars, Regional Sponsored Migration Scheme and a Regional Information Service.
- Provided regional leadership in the development and retention of regional air services including input to state aviation policy matters affecting services to regional areas and the establishment of the North West Airservices Taskforce.
- Evaluated expanded service options to further secure the future of the Coastal Shipping Service.
- Provided support for the development of facilities at regional ports.
- Enhanced the levels of service and security of the region's postal services.
- Supported regional telecentres and communications technology providers.
- Participated as a partner in the development of the Broome boat Harbour Study.
- Provided leadership for the region to engage with Qantas and Airnorth as well as other air service providers to restore pre-September 2001 levels of air services to the region.

***Major Initiatives For 2002-03***

- Support a range of regional and sub-regional transport initiatives focused on the needs of business and community sectors.
- Sustained support in the delivery of E-Commerce seminars, the Regional Sponsored Migration Scheme, Austrade Tradestart and a Regional Information Service.
- Support, and with partners develop, practical and sustainable industry development and investment initiatives through local, State and Federal Government and regional organizations.
- Promote and support the development of a regional aquaculture industry including leading the Kimberley Aquaculture Research Project.
- Sustained support for projects that promote indigenous commercial development outcomes, particularly in aquaculture, tourism, pastoral and mining sectors.
- Focus public sector grant support to priority regional projects providing sustainable industry, enterprise and infrastructure outcomes.

- Sustain coordinated regional leadership in the development and retention of regional air services through the Strategic Aviation Committee and the Kimberley Aviation Tourism Development Committee.
- Provide regional leadership to further secure the future operation and expansion of the Coastal Shipping Service.
- Support regional initiatives to develop priority regional infrastructure including ports, airports, regional highways as well as social infrastructure such as Community Resource Centres.
- Support the continued development of regional telecentres and communications.

### CAPITAL WORKS PROGRAM

The Kimberley Development Commission's capital works program for 2002-03 totals \$25,000 to continue the Commission's asset replacement program for computer hardware, software and office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Computer and Office Equipment Replacement - 2001-02 Program .....	30	30	30	-
<b>NEW WORKS</b>				
Computer and Office Equipment Replacement - 2002-03 Program .....	25	-	-	25
	55	30	30	25

### CAPITAL CONTRIBUTION

Current assets are expected to reduce over the outyears due to a gradual reduction in cash resources as a result of grant payments and finalisation of projects.

Non current assets are represented by computer hardware, software and plant and equipment. Fluctuation will also occur here in line with useful asset life.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	79	30	30	25	65	20	20
<b>LESS</b>	79	30	30	25	65	20	20
Internal Funds and Balances .....	50	-	-	-	-	-	-
Holding Account <sup>(b)</sup> .....	-	-	-	25	51	20	20
<b>Capital Contribution .....</b>	29	30	30	-	14	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

**FINANCIAL STATEMENTS****STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	837	1,070	1,070	1,051	1,069	1,036	1,068
Superannuation .....	44	53	53	54	54	54	54
Grants and subsidies <sup>(b)</sup> .....	253	410	810	460	460	460	60
Consultancies expense .....	23	-	-	-	-	-	-
Supplies and services .....	360	480	477	491	516	536	536
Accommodation .....	87	22	22	23	23	23	23
Capital User Charge .....	-	38	36	19	14	9	4
Depreciation .....	38	36	36	40	40	40	40
Administration .....	10	-	-	-	-	-	-
Other expenses .....	7	2	2	3	6	6	24
<b>TOTAL COST OF SERVICES</b> .....	1,659	2,111	2,506	2,141	2,182	2,164	1,809
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	10	9	9	9	9	9	9
Grants and subsidies .....	229	255	655	610	610	610	210
Other Revenue .....	25	35	35	34	34	34	34
<b>Total Revenues from Ordinary Activities</b> .....	264	299	699	653	653	653	253
<b>NET COST OF SERVICES</b> .....	1,395	1,812	1,807	1,488	1,529	1,511	1,556
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	1,458	1,430	1,425	1,423	1,436	1,462	1,489
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	1,458	1,430	1,425	1,423	1,436	1,462	1,489
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	63	(382)	(382)	(65)	(93)	(49)	(67)
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	63	(382)	(382)	(65)	(93)	(49)	(67)

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 9, 11 and 11 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.



**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	545	268	270	208	126	81	18
Restricted cash.....	150	-	-	-	-	-	-
Receivables.....	12	11	9	9	9	9	9
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	25	58	20	20	20
Prepayments .....	3	10	10	12	12	12	12
<b>Total current assets</b> .....	<b>710</b>	<b>289</b>	<b>314</b>	<b>287</b>	<b>167</b>	<b>122</b>	<b>59</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	39	14	-	20	40	60
Plant, equipment and vehicles.....	104	106	106	88	95	57	19
Other.....	14	13	12	13	11	9	7
<b>Total non-current assets</b> .....	<b>118</b>	<b>158</b>	<b>132</b>	<b>101</b>	<b>126</b>	<b>106</b>	<b>86</b>
<b>TOTAL ASSETS</b> .....	<b>828</b>	<b>447</b>	<b>446</b>	<b>388</b>	<b>293</b>	<b>228</b>	<b>145</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	60	24	24	24	24	24	24
Provision for employee entitlements.....	102	85	85	98	90	81	72
Accrued Salaries.....	16	17	19	22	22	22	22
<b>Total current liabilities</b> .....	<b>178</b>	<b>126</b>	<b>128</b>	<b>144</b>	<b>136</b>	<b>127</b>	<b>118</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	35	42	42	33	25	18	11
<b>Total non-current liabilities</b> .....	<b>35</b>	<b>42</b>	<b>42</b>	<b>33</b>	<b>25</b>	<b>18</b>	<b>11</b>
<b>TOTAL LIABILITIES</b> .....	<b>213</b>	<b>168</b>	<b>170</b>	<b>177</b>	<b>161</b>	<b>145</b>	<b>129</b>
<b>EQUITY</b>							
Contributed Equity .....	-	30	30	30	44	44	44
Accumulated surplus/(deficit).....	615	249	246	181	88	39	(28)
<b>Total equity</b> .....	<b>615</b>	<b>279</b>	<b>276</b>	<b>211</b>	<b>132</b>	<b>83</b>	<b>16</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>828</b>	<b>447</b>	<b>446</b>	<b>388</b>	<b>293</b>	<b>228</b>	<b>145</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	1,429	1,391	1,386	1,379	1,396	1,422	1,449
Capital Contribution .....	29	30	30	-	14	-	-
Holding Account .....	-	-	-	25	58	20	20
<b>Net cash provided by government .....</b>	<b>1,458</b>	<b>1,421</b>	<b>1,416</b>	<b>1,404</b>	<b>1,468</b>	<b>1,442</b>	<b>1,469</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(527)	(693)	(693)	(675)	(716)	(683)	(715)
Superannuation .....	(44)	(53)	(53)	(54)	(54)	(54)	(54)
Supplies and services .....	(626)	(869)	(866)	(832)	(839)	(859)	(859)
Grants and subsidies .....	(253)	(410)	(810)	(460)	(460)	(460)	(60)
Accommodation .....	(87)	(22)	(22)	(23)	(23)	(23)	(23)
Administration.....	(10)	-	-	-	-	-	-
Capital User Charge.....	-	(38)	(36)	(19)	(14)	(9)	(4)
Goods and Services Tax .....	(70)	(60)	(60)	(62)	(64)	(64)	(64)
Other.....	(1)	(21)	(21)	(22)	(23)	(23)	(41)
<b>Receipts</b>							
Goods and Services Tax .....	70	60	60	62	64	64	64
Grants and subsidies .....	229	255	655	610	610	610	210
Other.....	38	35	35	34	34	34	34
<b>Net cash from operating activities .....</b>	<b>(1,281)</b>	<b>(1,816)</b>	<b>(1,811)</b>	<b>(1,441)</b>	<b>(1,485)</b>	<b>(1,467)</b>	<b>(1,512)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(79)	(30)	(30)	(25)	(65)	(20)	(20)
<b>Net cash from investing activities .....</b>	<b>(79)</b>	<b>(30)</b>	<b>(30)</b>	<b>(25)</b>	<b>(65)</b>	<b>(20)</b>	<b>(20)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>98</b>	<b>(425)</b>	<b>(425)</b>	<b>(62)</b>	<b>(82)</b>	<b>(45)</b>	<b>(63)</b>
Cash assets at the beginning of the reporting period .....	597	693	695	270	208	126	81
<b>Cash assets at the end of the reporting period .....</b>	<b>695</b>	<b>268</b>	<b>270</b>	<b>208</b>	<b>126</b>	<b>81</b>	<b>18</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	1,807	1,488	1,529	1,511	1,556
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(36)	(40)	(40)	(40)	(40)
(Increase)/decrease in salaries and related costs .....	7	(7)	16	16	16
Increase/(decrease) in accounts receivable .....	(3)	-	-	-	-
Increase/(decrease) in accounts payable .....	36	-	-	-	-
Increase/(decrease) in prepayments .....	7	2	-	-	-
Other accrued expenditure .....	(7)	(2)	(20)	(20)	(20)
<b>Net Cash from Operating Activities</b> .....	1,811	1,441	1,485	1,467	1,512

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Balgo Airstrip .....	-	25	25	-	-	-	-
Beagle Bay Airstrip .....	-	25	-	-	-	-	-
Community Resource Centre .....	-	150	150	-	-	-	-
Department of Resources Development -East Kimberley Tanami Minerals Study .....	10	-	-	-	-	-	-
Department of Resources Development - Evaluation Infrastructure Ord Stage 2 .....	15	-	-	-	-	-	-
Diocese Broome - Restoration Beagle Bay Church .....	9	-	-	-	-	-	-
Shire of Halls Creek - Halls Creek Telecentre ..	64	-	-	-	-	-	-
Kimberley Business Magazine .....	6	-	-	-	-	-	-
Live Cattle Exports .....	-	10	-	-	-	-	-
Mirima Aboriginal Corporation - Kimberley Interpreting Service .....	14	-	-	-	-	-	-
Tourism Marketing Regional Air Services .....	15	-	-	-	-	-	-
Transport - Broome Small Boat harbour .....	10	-	-	-	-	-	-
Transport - North West Airservices Taskforce ..	25	-	-	-	-	-	-
Wyndham Infrastructure Planning Study .....	-	15	15	-	-	-	-
Transport - Regional Air Services Pilbara Kimberley Air Services .....	10	-	-	-	-	-	-
Business Enterprise Centre Broome - 2001 Business Awards .....	15	-	-	-	-	-	-
Kimberley Regional Development Scheme .....	-	-	400	400	400	400	-
Mowanjum Artists Spirit of The Wandjina Aboriginal Corporation .....	-	-	20	-	-	-	-
Broome Port Authority - Evaluation of Current and Future Operations .....	-	-	18	-	-	-	-
Kimberley Aquaculture Aboriginal Corporation .....	-	-	20	-	-	-	-
Australian Indigenous Leadership Centre .....	-	-	20	-	-	-	-
Kimberley Aquaculture Project .....	-	-	30	-	-	-	-
Other Grants above \$5,000 .....	-	50	35	30	30	30	30
Other Grants \$5,000 and below .....	60	135	62	30	30	30	30
Shire of Wyndham East Kimberley - Lake Argyle Development Node Structure Plan .....	-	-	15	-	-	-	-
<b>TOTAL</b>	<b>253</b>	<b>410</b>	<b>810</b>	<b>460</b>	<b>460</b>	<b>460</b>	<b>60</b>

## PILBARA DEVELOPMENT COMMISSION

### PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

#### DIVISION 24

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 54 Net amount appropriated to purchase outputs.....</b>	2,256	2,341	2,339	<b>1,761</b>	1,443	1,473	1,503
Total appropriations provided to purchase outputs.....	2,256	2,341	2,339	<b>1,761</b>	1,443	1,473	1,503
<b>CAPITAL</b>							
<b>Item 139 Capital Contribution .....</b>	30	30	30	<b>50</b>	45	-	-
<b>GRAND TOTAL.....</b>	<b>2,286</b>	<b>2,371</b>	<b>2,369</b>	<b>1,811</b>	1,488	1,473	1,503

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To help achieve regional growth and prosperity in the Pilbara. We seek to add value to the economic opportunities and quality of life and support and enhance the natural environment of the Pilbara Region.*

#### SIGNIFICANT ISSUES AND TRENDS

- The construction of Woodside Energy's expansion of the North West Shelf Joint Venture and the potential for a number of petrochemical projects to be based on the Burrup Peninsula has continued to place considerable pressure on the supply of housing and government services in the Karratha/Dampier Area.
- The expansion of the energy sector combined the development of potential magnesium, vanadium and iron ore projects will provide a number of opportunities for the region's small business sector. It is important that the region's small business sector is able to capitalise on such opportunities.
- The Pilbara still requires substantial upgrades to telecommunication infrastructure to ensure the region's communities and in particular remote towns and Aboriginal communities have the same access to telecommunications services as the metropolitan area. Provision of Internet, e-commerce, mobile telephony, telehealth, video-conferencing and computer-aided learning services to the region are of vital importance for the future development of the region.
- Improvements in the services provided by State and local government agencies, particularly in the areas of health, housing, education and aged care is required to attract and retain residents in the Pilbara.
- The tourism industry continues to grow as a contributor to the Pilbara economy. The opening of the Karijini Visitor Centre has provided a focal point for the promotion of Karijini National Park as a major tourism destination. Once completed, the Karratha-Tom Price Road will allow far greater access to the key tourist attractions of the Pilbara.
- Opportunities for Aboriginal economic development continue to grow through the development of projects such as the Karijini Visitor Centre and the provision of telecommunications infrastructure services to remote Aboriginal communities.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Business and Industry Development.....	3,565	771	770	771			
<b>Output 2:</b>							
Infrastructure and Service Identification and Coordination.....	692	2,504	2,902	1,179			
<b>Output 3:</b>							
Regional Promotion and Information Services .....	296	425	426	425			
<b>Total Cost of Outputs.....</b>	<b>4,553</b>	<b>3,700</b>	<b>4,098</b>	<b>2,375</b>	<b>2,084</b>	<b>2,087</b>	<b>1,717</b>
<i>Less Operating revenues.....</i>	<i>867</i>	<i>666</i>	<i>1,066</i>	<i>616</i>	<i>616</i>	<i>616</i>	<i>216</i>
<b>Net Cost of Outputs.....</b>	<b>3,686</b>	<b>3,034</b>	<b>3,032</b>	<b>1,759</b>	<b>1,468</b>	<b>1,471</b>	<b>1,501</b>
Adjustments <sup>(b)</sup> .....	(1,430)	(693)	(693)	2	(25)	2	2
<b>Appropriations provided to purchase Outputs.....</b>	<b>2,256</b>	<b>2,341</b>	<b>2,339</b>	<b>1,761</b>	<b>1,443</b>	<b>1,473</b>	<b>1,503</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup>.....</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>50</b>	<b>45</b>	<b>-</b>	<b>-</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS.....</b>	<b>2,286</b>	<b>2,371</b>	<b>2,369</b>	<b>1,811</b>	<b>1,488</b>	<b>1,473</b>	<b>1,503</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, the Chairperson, and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Strong and vibrant regions	Enhancement of the Pilbara Region's economic and social development.	Business and Industry Development
		Infrastructure and Service Identification and Coordination
		Regional Promotion and Information Services

**Outcome: Enhancement of the Pilbara Region's economic and social development.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Customers satisfied that the PDC is effective in meeting its service objectives (survey) .....	77%	77%	77%	80%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Business and Industry Development**

Encourage business and industry development through identification and coordination of projects.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	3,565	771	770	771	
Less Operating Revenue <sup>(b)</sup> .....	175	77	80	23	
Net Cost of Output .....	3,390	694	690	748	
Adjustments <sup>(c)</sup> .....	(1,797)	(100)	(100)	1	
<b>Appropriation for purchase of Output 1 .....</b>	<b>1,593</b>	<b>594</b>	<b>590</b>	<b>749</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Projects undertaken .....	18	20	19	20	
<b>Quality</b>					
Board satisfaction with quality of service.....	89%	80%	80%	85%	
<b>Timeliness</b>					
Projects completed or strategic objectives met within agreed timeframes.....	84%	82%	82%	82%	
<b>Cost (Efficiency)</b>					
Average cost per project .....	\$198,055	\$38,550	\$40,526	\$38,550	
<b>Full Time Equivalents (FTEs)</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	

**Major Achievements For 2001-02**

- Started the development of a four year strategic plan for Onslow in conjunction with the Shire of Ashburton and the Onslow Community.
- Continued to facilitate the development of a single Internet gateway known as the Pilbara Internet Portal for the region.
- Successfully obtained funding for a study to determine the feasibility of a Pilbara Regional Art Gallery.
- In conjunction with the Royal Flying Doctor Service initiated trials of satellite Internet connections for community nursing posts at Mugarinya, Marble Bar and Nullagine communities.
- Commenced the development of a Marble Bar Community Plan in conjunction with the Marble Bar community.
- Developed an Internet assistance program for the region and assisted Bloodwood Tree Association in obtaining funding to develop an Indigenous Internet Roadshow.
- Completed the Cargill Salt aquaculture trials in conjunction with the Department of Fisheries.
- Monitored and increased the awareness of the costs of living in the Pilbara region through the Pilbara Price Surveillance Scheme.
- Organised the completion and opening of the Karijini Visitor's Centre in the Karijini National Park.

**Major Initiatives For 2002-03**

- Develop the Pilbara Internet Portal to allow small businesses in the Pilbara region to access the benefits offered by e-commerce.
- Initiate a 'buy local' strategy aimed at mining companies that have operations based in the Pilbara.
- Develop a cohesive and interactive Pilbara Aboriginal Arts Network.
- Progress the findings of the feasibility study into the Pilbara Regional Art Gallery.
- Finalise the development of the Marble Bar Community Plan.
- Along with the Shire of Ashburton oversee a coordinated response to the future development of Onslow.

**Outcome: Enhancement of the Pilbara Region's economic and social development.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Customers are satisfied that the PDC is effective in meeting its service objectives (survey).....	74%	77%	77%	77%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Infrastructure and Service Identification and Coordination**

Identify infrastructure needs and coordinate the removal of impediments to achieve delivery of service.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	692	2,504	2,902	1,179	The expected completion of the majority of work for the Onslow Sea Wall and the finalisation of the delivery of Telecommunication Infrastructure in 2001-2002.
Less Operating Revenue <sup>(b)</sup> .....	581	521	926	573	
Net Cost of Output .....	111	1,983	1,976	606	
Adjustments <sup>(c)</sup> .....	262	(593)	(593)	1	
<b>Appropriation for purchase of Output 2 .....</b>	<b>373</b>	<b>1,390</b>	<b>1,383</b>	<b>607</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Projects undertaken .....	18	25	27	25	
<b>Quality</b>					
Boards satisfaction with quality of service .....	88%	80%	80%	80%	
<b>Timeliness</b>					
Projects completed or strategic objectives met within agreed timeframes.....	81%	80%	80%	80%	
<b>Cost (Efficiency)</b>					
Average cost per project.....	\$38,444	\$100,160	\$107,481	\$47,160	The expected completion of the majority of work for the Onslow Sea Wall and the finalisation of the delivery of Telecommunication Infrastructure in 2001-2002.
<b>Full Time Equivalents (FTEs)</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	

**Major Achievements For 2001-02**

- Promoted the construction of the Karratha-Tom Price Road and the sealing of the Marble Bar Road to Great Northern Highway as important regional development priorities.
- Undertook a demand assessment study of an aerodrome to service both the Karijini National Park and the Township of Tom Price.
- Progressed the Dampier Archipelago Recreation Terminal project by providing funding support for the project's assessment study.
- Provided assistance to the Coastal Facilitator program.
- Worked with Aboriginal community groups, Telstra Country Wide and the Department of Training in developing a certified training course for installation and maintenance of telecommunications, video conferencing and computer equipment in remote communities.



- Chaired the Nickol Bay Accommodation and Associated Issues Taskforce which indicated that accommodation issues in Karratha are arising from the potential construction of new resource projects.
- Worked with the Shire of Ashburton, Department of Planning and Infrastructure and the Onslow community in progressing the construction of the Onslow Seawall. The Commission agreed to fund further investigative works on options for the Seawall.
- Assisted in the establishment of telecentres at Marble Bar, Nullagine and Roebourne in conjunction with the Telecentre Support Unit.
- Continued to work with Telstra in estimating the financial cost of extending CDMA mobile telephone coverage along National Highway 1 in the Pilbara.
- Assisted the Roebourne community in identifying sites for a Youth Precinct and Community Resource Centre and assisting the Shire of Roebourne and the community in organising consultations with key stakeholders.

### **Major Initiatives For 2002-03**

- Progress the construction of the Onslow Sea Wall in consultation with the Shire of Ashburton and the Onslow community.
- Continue to chair the Nickol Bay Accommodation and Associated Issues Taskforce to ensure accommodation issues associated with development of the Burrup Peninsula are appropriately managed.
- Utilising Networking the Nation Funding improve telecommunications infrastructure of remote Aboriginal communities in the Western Desert.
- Complete community consultation with the Roebourne community and key stakeholders regarding the commencement of a Roebourne Enhancement Scheme.
- Organise a Registered Training Organisation to deliver certified training to Aboriginal communities in the installation and maintenance of telecommunications, video conferencing and computer equipment.
- Progress the development of Modular Interactive Telecommunications Environments at Mugarinya and Jigalong.
- Work with Telstra Country Wide to increase mobile telephone coverage in the Pilbara region.
- Work towards the completion of an infrastructure audit of the Pilbara in conjunction with Local Government Authorities in the region.
- Progress Collocation projects located at Mugarinya, Nullagine, Newman and Roebourne.
- Support the Town of Port Hedland via the Main Street Program in the revitalization of the Port area and town centre.
- Further the concept of a marine safe haven for the Dampier Archipelago with regional stakeholders.

### **Outcome: Enhancement of the Pilbara Region's economic and social development.**

#### **Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Customers satisfied that the PDC is effective in meeting its service objectives (survey) .....	83%	77%	77%	80%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Regional Promotion and Information Services**

Raise awareness of the advantages of both living in and visiting the Pilbara Region through the provision and promotion of accurate and accessible information.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	296	425	426	425	
Less Operating Revenue <sup>(b)</sup> .....	111	68	60	20	
Net Cost of Output .....	185	357	366	405	
Adjustments <sup>(c)</sup> .....	105	-	-	-	
<b>Appropriation for purchase of Output 3 .....</b>	<b>290</b>	<b>357</b>	<b>366</b>	<b>405</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Projects undertaken .....	15	15	14	15	
<b>Quality</b>					
Board satisfaction with quality of service.....	89%	80%	80%	85%	
<b>Timeliness</b>					
Projects completed or strategic objectives met within agreed timeframes.....	88%	85%	85%	85%	
<b>Cost (Efficiency)</b>					
Average cost per project .....	\$19,733	\$28,333	\$30,428	\$28,333	
<b>Full Time Equivalents (FTEs)</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	

**Major Achievements For 2001-02**

- Sponsored an Internet road show throughout the Pilbara in conjunction with BHP Billiton Iron Ore and the Office of Information and Communications.
- Produced and circulated the 'Pilbara Insight' newsletter.
- Hosted the 'Living and Working in the Pilbara' seminar for teachers transferring to the Pilbara to provide them with an insight into the attractions and facilities of the region.
- Updated the Pilbara Resources Register.
- Promoted the Pilbara's economic activities and the Pilbara as a place to visit or live, at the Perth Royal Show.
- Organised the Seniors Online Seminar held at Pundulmurra Campus of TAFE in Port Hedland.

**Major Initiatives For 2002-03**

- Host the Pilbara 'Natural Advantages' Conference and update the Pilbara Regional Profile (1995) in time for the Pilbara 'Natural Advantages Conference'.
- Host the 'Living and Working in the Pilbara' seminar for teachers who are considering relocating to teach in the Pilbara.
- Trial a series of 'Parents On-line Seminars' for the communities of Port Hedland, South Hedland, Newman and Tom Price.
- Produce the 'Pilbara Insight' Newsletter to promote the Commission's activities and achievements.
- Host proposed Regional Investment Tours.

**CAPITAL WORKS PROGRAM**

An amount of \$350,000 has been provided in 2002-03 for the completion of the Onslow Sea Wall. The Commission also receives an allocation of \$80,000 for the ongoing replacement of computers and office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Onslow Sea Wall .....	1,300	950	950	350
<b>COMPLETED WORKS</b>				
Computer and Office Equipment Replacement - 2001-02 .....	30	30	30	-
<b>NEW WORKS</b>				
Computer and Office Equipment Replacement - 2002-03 Program .....	80	-	-	80
	1,410	980	980	430

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	2,800	980	980	430	80	-	-
	2,800	980	980	430	80	-	-
<b>LESS</b>							
Internal Funds and Balances .....	2,161	-	-	-	-	-	-
Funding included in output appropriations <sup>(b)</sup> ..	609	950	950	350	-	-	-
Holding Account <sup>(c)</sup> .....	-	-	-	30	35	-	-
<b>Capital Contribution .....</b>	30	30	30	50	45	-	-

- (a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.  
 (b) Capital works expensed through the Statement of Financial Performance.  
 (c) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	638	699	699	705	710	721	736
Superannuation .....	57	59	59	59	65	65	65
Grants and subsidies <sup>(b)</sup> .....	181	1,832	2,232	752	403	403	3
Supplies and services .....	461	401	520	438	507	498	550
Accommodation .....	131	126	126	126	126	126	126
Capital User Charge .....	-	23	23	23	25	26	26
Depreciation .....	21	30	30	35	40	40	40
Administration .....	52	-	-	-	-	-	-
Net loss on disposal of non-current assets .....	2	-	-	-	-	-	-
Other expenses .....	2,886	530	409	237	208	208	171
<b>TOTAL COST OF SERVICES</b> .....	<b>4,429</b>	<b>3,700</b>	<b>4,098</b>	<b>2,375</b>	<b>2,084</b>	<b>2,087</b>	<b>1,717</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	9	5	5	5	5	5	5
Grants and subsidies .....	778	640	1,040	590	590	590	190
Other Revenue .....	80	21	21	21	21	21	21
<b>Total Revenues from Ordinary Activities</b> .....	<b>867</b>	<b>666</b>	<b>1,066</b>	<b>616</b>	<b>616</b>	<b>616</b>	<b>216</b>
<b>NET COST OF SERVICES</b> .....	<b>3,562</b>	<b>3,034</b>	<b>3,032</b>	<b>1,759</b>	<b>1,468</b>	<b>1,471</b>	<b>1,501</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	2,043	2,341	2,339	1,761	1,443	1,473	1,503
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	<b>2,043</b>	<b>2,341</b>	<b>2,339</b>	<b>1,761</b>	<b>1,443</b>	<b>1,473</b>	<b>1,503</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	<b>(1,519)</b>	<b>(693)</b>	<b>(693)</b>	<b>2</b>	<b>(25)</b>	<b>2</b>	<b>2</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	<b>(1,519)</b>	<b>(693)</b>	<b>(693)</b>	<b>2</b>	<b>(25)</b>	<b>2</b>	<b>2</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 10, 10 and 10 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	330	24	133	135	110	112	114
Restricted cash.....	608	-	178	178	178	178	178
Receivables.....	136	19	76	76	76	76	76
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	30	35	-	-	-
Prepayments .....	5	4	5	5	5	5	5
Total current assets .....	1,079	47	422	429	369	371	373
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	30	-	-	43	86	129
Plant, equipment and vehicles.....	62	42	62	107	147	107	67
Total non-current assets.....	62	72	62	107	190	193	196
<b>TOTAL ASSETS</b> .....	1,141	119	484	536	559	564	569
<b>CURRENT LIABILITIES</b>							
Payables.....	25	26	31	31	31	31	31
Provision for employee entitlements.....	94	40	94	94	94	94	94
Accrued Salaries.....	13	2	13	13	13	13	13
Other.....	-	68	-	-	-	-	-
Total current liabilities .....	132	136	138	138	138	138	138
<b>NON-CURRENT LIABILITIES</b>							
Superannuation .....	67	-	67	67	67	67	67
Provision for employee entitlements.....	29	32	29	29	32	35	38
Total non-current liabilities .....	96	32	96	96	99	102	105
<b>TOTAL LIABILITIES</b> .....	228	168	234	234	237	240	243
<b>EQUITY</b>							
Contributed Equity .....	-	30	30	80	125	125	125
Accumulated surplus/(deficit).....	913	(79)	220	222	197	199	201
<b>Total equity</b> .....	913	(49)	250	302	322	324	326
<b>TOTAL LIABILITIES AND EQUITY</b> .....	1,141	119	484	536	559	564	569

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	1,404	2,311	2,309	1,726	1,400	1,430	1,460
Capital Contribution .....	639	30	30	50	45	-	-
Holding Account .....	-	-	-	30	35	-	-
<b>Net cash provided by government .....</b>	<b>2,043</b>	<b>2,341</b>	<b>2,339</b>	<b>1,806</b>	<b>1,480</b>	<b>1,430</b>	<b>1,460</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(614)	(709)	(709)	(705)	(707)	(718)	(733)
Superannuation .....	(57)	(59)	(59)	(59)	(65)	(65)	(65)
Supplies and services .....	(454)	(376)	(497)	(443)	(516)	(507)	(559)
Grants and subsidies .....	(174)	(1,832)	(2,232)	(752)	(402)	(402)	(2)
Accommodation .....	(131)	(126)	(126)	(126)	(126)	(126)	(126)
Administration.....	(52)	-	-	-	-	-	-
Capital User Charge.....	-	(23)	(23)	(23)	(25)	(26)	(26)
Goods and Services Tax .....	(348)	(63)	(63)	(63)	(65)	(65)	(65)
Other.....	(3,278)	(464)	(341)	(227)	(195)	(195)	(158)
<b>Receipts</b>							
Goods and Services Tax .....	258	58	58	63	65	65	65
Grants and subsidies .....	734	640	1,040	590	590	590	190
Other.....	79	16	16	21	21	21	21
<b>Net cash from operating activities .....</b>	<b>(4,037)</b>	<b>(2,938)</b>	<b>(2,936)</b>	<b>(1,724)</b>	<b>(1,425)</b>	<b>(1,428)</b>	<b>(1,458)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(41)	(30)	(30)	(80)	(80)	-	-
<b>Net cash from investing activities .....</b>	<b>(41)</b>	<b>(30)</b>	<b>(30)</b>	<b>(80)</b>	<b>(80)</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(2,035)</b>	<b>(627)</b>	<b>(627)</b>	<b>2</b>	<b>(25)</b>	<b>2</b>	<b>2</b>
Cash assets at the beginning of the reporting period.....	2,973	651	938	311	313	288	290
<b>Cash assets at the end of the reporting period .....</b>	<b>938</b>	<b>24</b>	<b>311</b>	<b>313</b>	<b>288</b>	<b>290</b>	<b>292</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	3,032	1,759	1,468	1,471	1,501
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(30)	(35)	(40)	(40)	(40)
(Increase)/decrease in salaries and related costs .....	-	-	(3)	(3)	(3)
Increase/(decrease) in accounts receivable .....	(60)	-	-	-	-
(Increase)/decrease in accounts payable .....	(6)	-	-	-	-
<b>Net Cash from Operating Activities</b> .....	2,936	1,724	1,425	1,428	1,458

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Networking the Nation .....	30	880	880	-	-	-	-
Other .....	1	2	2	2	3	3	3
Regional Development Scheme .....	-	-	400	400	400	400	-
Fire Management Plan .....	50	-	-	-	-	-	-
Regional Initiatives Fund .....	70	-	-	-	-	-	-
Cattleyards .....	30	-	-	-	-	-	-
Onslow Sea Wall .....	-	950	950	350	-	-	-
<b>TOTAL</b>	<b>181</b>	<b>1,832</b>	<b>2,232</b>	<b>752</b>	<b>403</b>	<b>403</b>	<b>3</b>

## GASCOYNE DEVELOPMENT COMMISSION

### PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

#### DIVISION 25

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 55 Net amount appropriated to purchase outputs.....</b>	1,397	2,761	1,309	<b>3,335</b>	3,061	1,190	1,214
Total appropriations provided to purchase outputs.....	1,397	2,761	1,309	<b>3,335</b>	3,061	1,190	1,214
<b>CAPITAL</b>							
<b>Item 140 Capital Contribution .....</b>	620	25	25	<b>25</b>	40	-	-
<b>GRAND TOTAL.....</b>	<b>2,017</b>	<b>2,786</b>	<b>1,334</b>	<b>3,360</b>	<b>3,101</b>	<b>1,190</b>	<b>1,214</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To achieve an environment conducive to the balanced economic and social development of the Gascoyne Region by working with the communities of the Gascoyne Region in facilitating sustainable development, anticipating opportunities and advocating for the needs of the region.*

#### SIGNIFICANT ISSUES AND TRENDS

- Investigation of major investment opportunities in the Gascoyne and assistance towards the development of plans to facilitate capital attraction.
- Continue to promote the use of a regional marketing brand to better identify the uniqueness of the region and its products.
- Support the promotion of the Gascoyne region as Australia's premier eco/environmental and adventure destination.
- Continue the support of population retention and growth in the region by assisting economic, residential and recreational development with supporting social and economic infrastructure.
- Maintain a key role in ensuring sustainable air services to the Region with the development of an agreed strategy to link Gascoyne businesses and air service providers to support economic and social development.
- Continue to manage the design and building phase of the Piyarli Yardi Aboriginal Heritage and Cultural Centre in Carnarvon, whilst overseeing the development of a training strategy to ensure opportunities are maximised for the local Aboriginal community. The Centre will be multi-functional incorporating indigenous tourism, education and learning, business development, Aboriginal heritage, cultural maintenance and practice.



**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Policies, Strategies and Plans .....	439	345	843	180			
<b>Output 2:</b>							
Industry and Enterprise Development .....	605	1,133	1,166	593			
<b>Output 3:</b>							
Infrastructure Identification and Co-ordination .....	477	2,569	1,013	3,141			
<b>Output 4:</b>							
Regional Promotion.....	270	616	519	322			
<b>Total Cost of Outputs.....</b>	<b>1,791</b>	<b>4,663</b>	<b>3,541</b>	<b>4,236</b>	<b>3,974</b>	<b>2,198</b>	<b>1,822</b>
<i>Less Operating revenues .....</i>	<i>376</i>	<i>380</i>	<i>780</i>	<i>804</i>	<i>828</i>	<i>828</i>	<i>428</i>
<b>Net Cost of Outputs.....</b>	<b>1,415</b>	<b>4,283</b>	<b>2,761</b>	<b>3,432</b>	<b>3,146</b>	<b>1,370</b>	<b>1,394</b>
<b>Adjustments <sup>(b)</sup> .....</b>	<b>(18)</b>	<b>(1,522)</b>	<b>(1,452)</b>	<b>(97)</b>	<b>(85)</b>	<b>(180)</b>	<b>(180)</b>
<b>Appropriations provided to purchase Outputs.....</b>	<b>1,397</b>	<b>2,761</b>	<b>1,309</b>	<b>3,335</b>	<b>3,061</b>	<b>1,190</b>	<b>1,214</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>620</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>40</b>	<b>-</b>	<b>-</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>2,017</b>	<b>2,786</b>	<b>1,334</b>	<b>3,360</b>	<b>3,101</b>	<b>1,190</b>	<b>1,214</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, the Chairperson and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Strong and vibrant regions.	An environment conducive to the balanced economic and social development of the Gascoyne region.	Policies, Strategies and Plans.
		Industry and Enterprise Development.
		Infrastructure Identification and Co-ordination.
		Regional Promotion.

**Outcome: An environment conducive to the balanced economic and social development of the Gascoyne region.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Customer agreement that the Gascoyne Development Commission achieves the objectives of the output.....	79%	75%	80%	80%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Policies, Strategies and Plans**

To develop policies, plans, strategies and position statements on key development issues and facilitate their implementation.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	439	345	843	180	A shift in emphasis towards Output 3, particularly regarding the Piyarli Yardi Aboriginal Heritage and Cultural Centre.
Less Operating Revenue <sup>(b)</sup> .....	97	53	203	113	
Net Cost of Output .....	342	292	640	67	
Adjustments <sup>(c)</sup> .....	(9)	(8)	(378)	(14)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>333</b>	<b>284</b>	<b>262</b>	<b>53</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Projects undertaken .....	22	10	10	10	
<b>Quality</b>					
Positive contribution to achieving mission .....	79%	85%	80%	80%	
<b>Timeliness</b>					
Strategic objectives completed on time .....	84%	85%	85%	85%	
<b>Cost (Efficiency)</b>					
Average cost per project .....	\$19,955	\$34,500	\$84,300	\$18,000	Decrease reflecting a shift in emphasis towards Output 3.
<b>Full Time Equivalents (FTEs)</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>1</b>	

**Major Achievements For 2001-02**

- Continued activity concerning air services to address the inadequacies of current air services to the region.
- Assessed aged care accommodation needs in the Gascoyne.
- In partnership with the Department of Agriculture, commenced an initiative to assess development alternatives for horticulture within the Lower Gascoyne catchment.

**Major Initiatives For 2002-03**

- Work with the Shire and Health services to facilitate the development of quality aged accommodation in the Gascoyne to assist in the retention of population.
- Maintain a key role in ensuring sustainable air services to the region with the development of an agreed strategy to link Gascoyne businesses and air service providers to support economic and social development.
- Assess options for the attraction and retention of businesses in the Gascoyne.

**Outcome: An environment conducive to the balanced economic and social development of the Gascoyne region.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Customer agreement that the Gascoyne Development Commission achieves the objectives of the output.....	76%	65%	75%	75%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Industry and Enterprise Development**

To facilitate greater unity and cohesion within the business community and encourage new business investment that is environmentally sustainable.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	605	1,133	1,166	593	A shift in emphasis towards Output 3, particularly regarding the Piyarli Yardi Aboriginal Heritage and Cultural Centre.
Less Operating Revenue <sup>(b)</sup> .....	135	175	280	369	
Net Cost of Output .....	470	958	886	224	
Adjustments <sup>(c)</sup> .....	(11)	(28)	(523)	(43)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>459</b>	<b>930</b>	<b>363</b>	<b>181</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Projects undertaken .....	22	24	25	15	Decrease primarily reflecting a shift in resources to concentrate on major projects under Output 3.
<b>Quality</b>					
Positive contribution to achieving mission .....	76%	85%	80%	80%	
<b>Timeliness</b>					
Strategic objectives completed on time .....	84%	85%	85%	85%	
<b>Cost (Efficiency)</b>					
Average cost per project .....	\$27,500	\$47,208	\$46,640	\$39,533	
<b>Full Time Equivalents (FTEs)</b>	3	3	3	5	

**Major Achievements For 2001-02**

- Continued to provide input into the Midwest Gascoyne Area Consultative Committee on employment, education and training issues and needs in the Gascoyne.
- Expansion of professional guidance, support and assistance for Aboriginal people within the Gascoyne region to further develop enterprise concepts and establish stronger and workable links within the training arena for Aboriginal people.
- In conjunction with the tourism industry of the region, adopted the 'Outback Coast' regional brand for regional marketing.

**Major Initiatives For 2002-03**

- Develop appropriate land use planning frameworks for the future development of horticulture within the Lower Gascoyne catchment.
- Coordinate the improvement of transport infrastructure to assist economic development in the Gascoyne.
- Work to address disproportionate input costs to industry within the Gascoyne, with the goal of providing an environment conducive to business growth and expansion in the region.
- Assess water availability and land suitability for crop development external to the existing horticultural precinct.
- Support the improvement of communication networks and systems in the region.

**Outcome: An environment conducive to the balanced economic and social development of the Gascoyne region.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Customer agreement that the Gascoyne Development Commission achieves the objectives of the output.....	76%	70%	75%	75%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Infrastructure Identification and Co-ordination**

To identify and coordinate key economic, social and cultural infrastructure that will generate business growth as well as improve the quality of life for residents.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	477	2,569	1,013	3,141	Construction phase of the Piyarli Yardi Aboriginal Heritage and Cultural Centre.
Less Operating Revenue <sup>(b)</sup> .....	84	57	172	121	
Net Cost of Output .....	393	2,512	841	3,020	
Adjustments <sup>(c)</sup> .....	7	(1,471)	(319)	(16)	
<b>Appropriation for purchase of Output 3 .....</b>	<b>400</b>	<b>1,041</b>	<b>522</b>	<b>3,004</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Projects undertaken .....	13	14	9	8	
<b>Quality</b>					
Positive contribution to achieving mission .....	76%	85%	80%	80%	
<b>Timeliness</b>					
Strategic objectives completed on time .....	84%	85%	85%	85%	
<b>Cost (Efficiency)</b>					
Average cost per project .....	\$36,692	\$183,500	\$112,600	\$392,625	Construction phase of the Piyarli Yardi Aboriginal Heritage and Cultural Centre.
<b>Full Time Equivalents (FTEs)</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	

### Major Achievements For 2001-02

- Progressed in planning the development of the Piyarli Yardi Aboriginal Heritage and Cultural Centre, the Shark Bay World Heritage Interpretative Centre and Civic Precinct to be located in Denham.

### Major Initiatives For 2002-03

- Continue the lead role of the Commission in assisting the Piyarli Yardi Aboriginal Cultural Centre Board with both the construction phase of the project and the aligned training strategy and skill acquisition program for persons involved in this project.
- Work alongside the Shire of Shark Bay to progress development of the Shark Bay World Heritage Interpretative Centre and Civic Precinct to be located in Denham.
- Contribute to the construction of a storm surge barrier to protect the south Carnarvon residential district.

**Outcome: An environment conducive to the balanced economic and social development of the Gascoyne region.**

### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Customer agreement that the Gascoyne Development Commission achieves the objectives of the output.....	80%	70%	85%	85%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 4: Regional Promotion

To promote the region as the 'Outback Coast' with many investment opportunities, a quality lifestyle and pristine environment.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	270	616	519	322	A shift in emphasis towards Output 3, particularly regarding the Piyarli Yardi Aboriginal Heritage and Cultural Centre.
Less Operating Revenue <sup>(b)</sup> .....	60	95	125	201	
Net Cost of Output .....	210	521	394	121	
Adjustments <sup>(c)</sup> .....	(5)	(15)	(232)	(24)	
<b>Appropriation for purchase of Output 4 .....</b>	<b>205</b>	<b>506</b>	<b>162</b>	<b>97</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Projects undertaken .....	5	12	12	10	
<b>Quality</b>					
Positive contribution to achieving mission .....	80%	85%	85%	85%	
<b>Timeliness</b>					
Strategic objectives completed on time .....	84%	85%	85%	85%	
<b>Cost (Efficiency)</b>					
Average cost per project .....	\$54,000	\$51,300	\$43,250	\$32,200	Decrease reflecting a shift in emphasis towards Output 3.
<b>Full Time Equivalents (FTEs)</b>	2	2	2	2	

**Major Achievements For 2001-02**

- Continued identification of impediments to business growth and the promotion of local identity.
- Support of the Outback Coast branding initiative to develop a tourism marketing plan for 'Australia's Outback Coast - Where the Outback Meets the Reef' and to position the region as Australia's premium eco/environmental and adventure destination.
- Carnarvon will host a major event with the National Farmers Federation Conference to be held in May. The Commission is playing a coordinating role to ensure maximum exposure for the region during this event.

**Major Initiatives For 2002-03**

- Investigation of major investment opportunities in the Gascoyne and assistance towards the development of plans to facilitate capital attraction.
- Continue to promote the use of a regional marketing brand to better identify the uniqueness of the region and its products.
- Continue to support the Gascoyne Tourism Association.
- Support the promotion of the Gascoyne region as Australia's premier eco/environmental and adventure destination.

## CAPITAL WORKS PROGRAM

The Commission will continue its lead role in assisting the Piyarli Yardi Aboriginal Cultural Centre Board with both the construction phase of the project and the aligned training strategy and skill acquisition program for persons involved in this project.

The \$4.2 million Centre will be multifunctional including indigenous tourism, education and learning, business development, Aboriginal heritage, cultural maintenance and practice.

The Commission will continue its contribution to the construction of the Carnarvon Storm Surge Barrier to reduce the impact of flooding and improve the protection of the community.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Aboriginal and Heritage Cultural Centre .....	4,230	1,013	830	1,486
Carnarvon Storm Surge Barrier .....	1,051	500	454	551
<b>COMPLETED WORKS</b>				
Asset Replacement				
2001-02 Program .....	25	25	25	-
<b>NEW WORKS</b>				
Asset Replacement				
2002-03 Program .....	25	-	-	25
	5,331	1,538	1,309	2,062

## CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	124	2,757	1,309	2,062	1,771	40	40
	124	2,757	1,309	2,062	1,771	40	40
<b>LESS</b>							
Funding included in output appropriations <sup>(b)</sup> ..	-	1,448	-	2,037	1,731	-	-
Internal Funds and Balances .....	(496)	1,284	1,284	-	-	-	-
Holding Account <sup>(c)</sup> .....	-	-	-	-	-	40	40
<b>Capital Contribution .....</b>	620	25	25	25	40	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.



## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	564	470	470	547	575	592	604
Superannuation .....	52	33	33	34	35	35	35
Grants and subsidies <sup>(b)</sup> .....	337	2,538	1,490	2,541	2,238	442	42
Supplies and services .....	499	1,135	981	731	730	737	737
Accommodation .....	88	85	165	165	175	175	175
Capital User Charge .....	-	77	77	23	18	9	-
Depreciation .....	23	37	37	38	39	44	49
Administration .....	95	115	115	81	86	86	86
Other expenses .....	9	173	173	76	78	78	94
<b>TOTAL COST OF SERVICES .....</b>	<b>1,667</b>	<b>4,663</b>	<b>3,541</b>	<b>4,236</b>	<b>3,974</b>	<b>2,198</b>	<b>1,822</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	8	10	10	11	11	11	11
Grants and subsidies .....	313	334	734	756	779	779	379
Rent .....	36	36	36	37	38	38	38
Other Revenue .....	19	-	-	-	-	-	-
<b>Total Revenues from Ordinary Activities .....</b>	<b>376</b>	<b>380</b>	<b>780</b>	<b>804</b>	<b>828</b>	<b>828</b>	<b>428</b>
<b>NET COST OF SERVICES .....</b>	<b>1,291</b>	<b>4,283</b>	<b>2,761</b>	<b>3,432</b>	<b>3,146</b>	<b>1,370</b>	<b>1,394</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	1,798	2,761	1,309	3,335	3,061	1,190	1,214
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>1,798</b>	<b>2,761</b>	<b>1,309</b>	<b>3,335</b>	<b>3,061</b>	<b>1,190</b>	<b>1,214</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>507</b>	<b>(1,522)</b>	<b>(1,452)</b>	<b>(97)</b>	<b>(85)</b>	<b>(180)</b>	<b>(180)</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>507</b>	<b>(1,522)</b>	<b>(1,452)</b>	<b>(97)</b>	<b>(85)</b>	<b>(180)</b>	<b>(180)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 10, 10 and 11 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	1,838	338	541	491	442	292	142
Receivables.....	50	31	73	73	73	73	73
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	-	-	40	40	40
Prepayments .....	-	-	-	5	10	15	20
<b>Total current assets</b> .....	<b>1,888</b>	<b>369</b>	<b>614</b>	<b>569</b>	<b>565</b>	<b>420</b>	<b>275</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	38	38	78	78	83	93
Plant, equipment and vehicles.....	88	51	80	67	68	64	55
<b>Total non-current assets</b> .....	<b>88</b>	<b>89</b>	<b>118</b>	<b>145</b>	<b>146</b>	<b>147</b>	<b>148</b>
<b>TOTAL ASSETS</b> .....	<b>1,976</b>	<b>458</b>	<b>732</b>	<b>714</b>	<b>711</b>	<b>567</b>	<b>423</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	29	53	143	195	236	271	306
Provision for employee entitlements.....	58	146	125	130	132	132	132
Accrued Salaries.....	-	4	1	1	1	1	1
Other.....	12	-	3	3	3	3	3
<b>Total current liabilities</b> .....	<b>99</b>	<b>203</b>	<b>272</b>	<b>329</b>	<b>372</b>	<b>407</b>	<b>442</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	11	-	21	18	17	18	19
<b>Total non-current liabilities</b> .....	<b>11</b>	<b>-</b>	<b>21</b>	<b>18</b>	<b>17</b>	<b>18</b>	<b>19</b>
<b>TOTAL LIABILITIES</b> .....	<b>110</b>	<b>203</b>	<b>293</b>	<b>347</b>	<b>389</b>	<b>425</b>	<b>461</b>
<b>EQUITY</b>							
Contributed Equity .....	-	25	25	50	90	90	90
Accumulated surplus/(deficit).....	1,866	230	414	317	232	52	(128)
<b>Total equity</b> .....	<b>1,866</b>	<b>255</b>	<b>439</b>	<b>367</b>	<b>322</b>	<b>142</b>	<b>(38)</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>1,976</b>	<b>458</b>	<b>732</b>	<b>714</b>	<b>711</b>	<b>567</b>	<b>423</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	1,178	2,723	1,271	3,295	3,021	1,145	1,164
Capital Contribution .....	620	25	25	25	40	-	-
Holding Account .....	-	-	-	-	-	40	40
<b>Net cash provided by government .....</b>	<b>1,798</b>	<b>2,748</b>	<b>1,296</b>	<b>3,320</b>	<b>3,061</b>	<b>1,185</b>	<b>1,204</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(665)	(473)	(467)	(545)	(574)	(591)	(603)
Superannuation .....	(52)	(33)	(33)	(34)	(35)	(35)	(35)
Supplies and services .....	(571)	(1,114)	(960)	(814)	(826)	(838)	(838)
Grants and subsidies .....	(337)	(2,538)	(1,490)	(2,541)	(2,238)	(442)	(42)
Accommodation .....	(88)	(85)	(207)	(165)	(175)	(176)	(176)
Administration.....	(45)	(88)	(88)	(16)	(21)	(21)	(21)
Capital User Charge.....	-	(77)	(77)	(23)	(18)	(9)	-
Goods and Services Tax .....	(80)	(111)	(57)	(50)	(50)	(50)	(50)
Other.....	-	(4)	(4)	-	-	-	(16)
<b>Receipts</b>							
Goods and Services Tax .....	70	50	60	50	50	50	50
Grants and subsidies .....	334	334	734	756	779	779	379
Other.....	57	36	36	37	38	38	38
<b>Net cash from operating activities .....</b>	<b>(1,377)</b>	<b>(4,103)</b>	<b>(2,553)</b>	<b>(3,345)</b>	<b>(3,070)</b>	<b>(1,295)</b>	<b>(1,314)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(32)	(40)	(40)	(25)	(40)	(40)	(40)
<b>Net cash from investing activities .....</b>	<b>(32)</b>	<b>(40)</b>	<b>(40)</b>	<b>(25)</b>	<b>(40)</b>	<b>(40)</b>	<b>(40)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>389</b>	<b>(1,395)</b>	<b>(1,297)</b>	<b>(50)</b>	<b>(49)</b>	<b>(150)</b>	<b>(150)</b>
Cash assets at the beginning of the reporting period .....	1,449	1,733	1,838	541	491	442	292
<b>Cash assets at the end of the reporting period .....</b>	<b>1,838</b>	<b>338</b>	<b>541</b>	<b>491</b>	<b>442</b>	<b>292</b>	<b>142</b>

# NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	2,761	3,432	3,146	1,370	1,394
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(37)	(38)	(39)	(44)	(49)
(Increase)/decrease in salaries and related costs .....	(78)	(2)	(1)	(1)	(1)
Increase/(decrease) in accounts receivable .....	23	-	-	-	-
(Increase)/decrease in accounts payable .....	(123)	(52)	(41)	(35)	(35)
(Increase)/decrease in prepayments .....	-	5	5	5	5
(Increase)/decrease in other liabilities .....	9	-	-	-	-
Other accrued expenditure .....	(2)	-	-	-	-
<b>Net Cash from Operating Activities .....</b>	<b>2,553</b>	<b>3,345</b>	<b>3,070</b>	<b>1,295</b>	<b>1,314</b>

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Grants to Government Agencies .....	51	-	21	121	120	120	21
Grants to Community Groups .....	5	50	5	5	5	5	5
Grants to private organisations .....	176	-	180	378	215	215	16
Aboriginal Heritage and Cultural Centre .....	59	1,950	830	1,486	1,898	102	-
Canarvon Storm Surge Barrier .....	46	538	454	551	-	-	-
<b>TOTAL</b>	<b>337</b>	<b>2,538</b>	<b>1,490</b>	<b>2,541</b>	<b>2,238</b>	<b>442</b>	<b>42</b>

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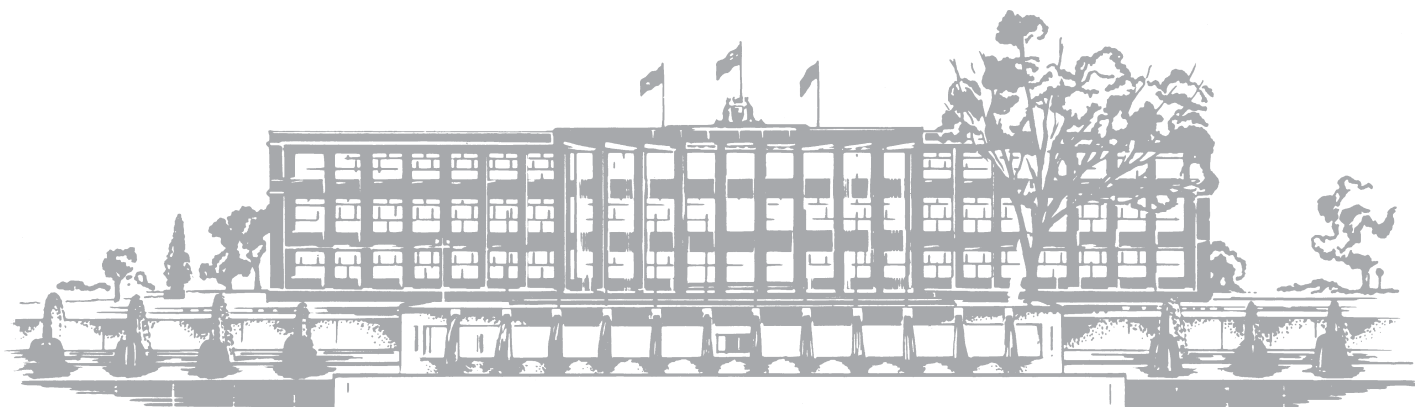
# **2002- 03 BUDGET**

## **BUDGET STATEMENTS**

**Budget Paper No.2**

**Volume 2**

**PRESENTED TO THE LEGISLATIVE ASSEMBLY  
ON 16 MAY 2002**



2002–03 Budget Statements  
**(Budget Paper No. 2 Volume 2)**  
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# BUDGET 2002-03

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# **AGENCY INFORMATION IN SUPPORT OF THE ESTIMATES**

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## Part 6

### Minister for Consumer and Employment Protection; Training

#### SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
437	Consumer and Employment Protection			
	– Purchase of Outputs .....	37,721	38,341	<b>42,975</b>
	– Administered Grants, Subsidies and Other Transfer Payments	—	27	—
	– Capital Contribution .....	3,213	2,613	<b>1,956</b>
	Total .....	40,934	40,981	<b>44,931</b>
458	Commissioner of Workplace Agreements			
	– Purchase of Outputs .....	1,654	1,654	—
	Total .....	1,654	1,654	—
465	Registrar, Western Australian Industrial Relations Commission			
	– Purchase of Outputs .....	7,923	7,920	<b>8,563</b>
	– Capital Contribution .....	150	150	<b>150</b>
	Total .....	8,073	8,070	<b>8,713</b>
475	Training			
	– Purchase of Outputs .....	326,274	316,454	<b>324,491</b>
	Total .....	326,274	316,454	<b>324,491</b>
	<b>GRAND TOTAL</b>			
	– Purchase of Outputs .....	373,572	364,369	<b>376,029</b>
	– Administered Grants, Subsidies and Other Transfer Payments	—	27	—
	– Capital Contribution .....	3,363	2,763	<b>2,106</b>
	Total .....	376,935	367,159	<b>378,135</b>

## CONSUMER AND EMPLOYMENT PROTECTION

### PART 6 - MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION; TRAINING

#### DIVISION 26

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
Item 56 Net amount appropriated to purchase outputs.....	41,549	37,603	38,223	<b>42,857</b>	44,165	45,341	46,239
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	221	118	118	<b>118</b>	118	118	118
Total appropriations provided to purchase outputs.....	41,770	37,721	38,341	<b>42,975</b>	44,283	45,459	46,357
<b>ADMINISTERED GRANTS, SUBSIDIES AND OTHER TRANSFER PAYMENTS</b>							
Amount provided for Administered Grants, Subsidies and Other Transfer Payments...	1,710	-	27	-	-	-	-
<b>CAPITAL</b>							
Item 141 Capital Contribution .....	720	3,213	2,613	<b>1,956</b>	1,071	1,203	-
GRAND TOTAL.....	44,200	40,934	40,981	<b>44,931</b>	45,354	46,662	46,357

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To create an employment and trading environment that protects consumers and workers.*

#### SIGNIFICANT ISSUES AND TRENDS

In the context of the Machinery of Government recommendations, statutory authorities, boards and advisory committees in the Consumer and Employment Protection portfolio are under review. Review processes will largely be completed by the end of 2001-02. Implementation of the recommendations of the reviews during 2002-03 may result in significant changes to the current structures and functions of the boards and committees.

Issues relating to the formation of the Department of Consumer and Employment Protection (DOCEP) will continue to be addressed during 2002-03. In addition to including the Technical and Safety Division, formerly of the Office of Energy, and support for the Plumbers Licensing Board and the Hairdressers Registration Board in the Department, significant accommodation and managerial policy issues will be resolved.

## Consumer Protection

- The Temby Royal Commission of inquiry into the finance broking industry provided a report to the Government on 21 December 2001. On 19 February 2002, the Minister for Consumer and Employment Protection announced the Government's intention to implement the recommendations of the Royal Commission and repeal the *Finance Brokers Control Act 1975*. Repeal of the Act will result in the abolition of the Finance Brokers Supervisory Board.
- During 2001-02 Consumer Protection undertook a Zero Based Assessment to ascertain the nature and the levels of services that are required in order to satisfy customer and stakeholder needs. A Zero Based Assessment is a process to review community expectations and requirements of consumer protection activities within Western Australia. The outcomes and recommendations of the Assessment will be examined and, if approved by Government, may result in significant changes to Consumer Protection's current structure and functions.
- The Department continues to be responsible for the regulation of petrol pricing issues in Western Australia in a complex, and often combative, landscape with a proposal to cap retail prices in major country centres expected to be a significant issue in the coming 12 months. An increasing use of sanctions for non-compliance with legislative requirements is also anticipated.

## WorkSafe

- Strategies implemented since the *Occupational Safety and Health Act 1984* were introduced in Western Australia in 1988 have had a significant impact. The most recent work-related injury and disease statistics show the long-term downward trend continuing. Between 1994-95 and 1999-00 (the most recent year for which confirmed data is available) Western Australia recorded a reduction in lost time injury and disease frequency rates of 27.3 per cent. The total rate of improvement since the *Occupational Safety and Health Act* came into effect in 1988-89 is 45 per cent.
- A significant development in the effectiveness of safety and health programs is expected to be achieved in the final quarter of 2002 through the integration of the Technical and Safety Division of the Office of Energy and the WorkSafe Division.
- Electricians continue to take unacceptable risks while working on live parts or in the proximity of uninsulated live parts. Following completion of an inquiry requested by the Minister for Energy and consultation with affected parties, regulations are expected to be introduced in 2002-03 to improve the safety of such working environments.

## Labour Relations

- Implementation of the Government's labour relations reforms will lead to:
  - the abolition of Workplace Agreements;
  - a move toward new employer employee agreements;
  - the introduction of new agreement-making processes; and
  - the modernisation of awards in the public and private sectors.
- It will be essential to provide information and advice regarding the significant legislative reforms, to assist employers and employees to understand and comply with the new legislative requirements.
- The changing labour relations environment will require programs aimed at ensuring compliance with the new legislative obligations, awards and agreements.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Continuation of funding for Supervisors and Liquidators appointed to Grubb Finance, Global Finance and Knightsbridge Finance .....	2,000	-	-	-
Removal of provision for Parenting Leave for public sector parents .....	-	-	(3,200)	(3,200)
Revisions to service delivery .....	(1,500)	-	-	-



**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Consumer Protection and Business Regulation Services .....	25,101	32,960	33,823	31,127			
<b>Output 2:</b>							
Occupational Safety and Health Services .....	14,497	13,055	13,044	12,743			
<b>Output 3:</b>							
Energy Safety and Quality Services <sup>(b)</sup> .....	-	-	-	4,801			
<b>Output 4:</b>							
Labour Relations Services .....	9,065	8,257	8,225	8,374			
<b>Total Cost of Outputs</b> .....	48,663	54,272	55,092	57,045	58,643	59,322	60,186
<i>Less Operating revenues</i> .....	11,309	11,287	11,487	14,080	14,366	14,049	14,015
<b>Net Cost of Outputs</b> .....	37,354	42,985	43,605	42,965	44,277	45,273	46,171
Adjustments <sup>(c)</sup> .....	4,416	(5,264)	(5,264)	10	6	186	186
<b>Appropriations provided to purchase Outputs</b> .....	41,770	37,721	38,341	42,975	44,283	45,459	46,357
<b>ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS</b>							
<b>Appropriation for Administered Grants, Subsidies and Transfer Payments</b> .....	1,710	-	27	-	-	-	-
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(d)</sup></b> .....	720	3,213	2,613	1,956	1,071	1,203	-
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	44,200	40,934	40,981	44,931	45,354	46,662	46,357

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Responsibility for this function was transferred from the Office of Energy effective from 2002-03.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(d) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Acting Director General, and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcomes	Outputs
Safe, healthy and supportive communities	Consumers have access to a fair and competitive marketplace.	Consumer Protection and Business Regulation Services
	A community in which workplaces are operated in a safe and healthy manner, and in which energy related safety and quality standards are met.	Occupational Safety and Health Services
		Energy Safety and Quality Services
	A Western Australian labour relations environment that balances the rights and obligations of employees and employers.	Labour Relations Services

### Outcome: Consumers have access to a fair and competitive marketplace.

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The extent to which consumers believe they are well informed about their rights and responsibilities.....	67%	70%	60%	70%	The true variation may not be as great as presented due to a sampling error of +/-5% at the 95% confidence level.
The extent to which consumers believe businesses generally act fairly toward consumers.....	68%	70%	74%	70%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 1: Consumer Protection and Business Regulation Services

The provision of consumer protection advice, information, education and business regulation services.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	25,101	32,960	33,823	31,127	
Less Operating Revenue <sup>(b)</sup> .....	9,409	9,945	10,145	10,673	
Net Cost of Output .....	15,692	23,015	23,678	20,454	
Adjustments <sup>(c)</sup> .....	3,925	(5,262)	(5,062)	76	
<b>Appropriation for purchase of Output 1 .....</b>	<b>19,617</b>	<b>17,753</b>	<b>18,616</b>	<b>20,530</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Advice services.....	793,361	791,333	808,685	819,505	A reduction in the need for Ministerial briefings is anticipated for 2002-03
Regulation services.....	706,747	934,600	894,372	884,353	
Services to and on behalf of Government.....	6,710	8,888	9,588	7,479	
Information and education services provided to the community .....	7,795,574	7,709,185	29,810,114	29,584,565	
Special Investigation .....	1	1	1	1	
Direct support to Boards.....	1	1	1	1	
<b>Quality</b>					
Advice services meeting quality standards .....	90%	see note <sup>(a)</sup>	see note <sup>(b)</sup>	85%	For 2002-03 Consumer Protection has adopted a performance framework that is based on higher level measures requiring standardised target levels
Regulation services meeting quality standards .....	92%	see note <sup>(a)</sup>	see note <sup>(b)</sup>	85%	
Services to and on behalf of Government meeting quality standards .....	90%	90%	100%	85%	
Information and education services meeting quality standards .....	95%	see note <sup>(a)</sup>	see note <sup>(b)</sup>	85%	
<b>Timeliness</b>					
Advice services meeting required timeliness standards.....	91%	85%	90%	85%	For 2002-03 Consumer Protection has adopted a performance framework that is based on higher level measures requiring standardised target levels
Regulation services meeting required timeliness standards.....	82%	85%	93%	85%	
Services to and on behalf of Government meeting required timeliness standards .....	80%	85%	86%	85%	
Information and education services meeting required response and turnaround times.....	98%	90%	95%	85%	
<b>Cost (Efficiency)</b>					
Average cost per advice service.....	\$5.72	\$7.29	\$7.68	\$7.34	
Average cost per regulation service.....	\$15.13	\$19.45	\$17.47	\$17.12	
Average cost per service to and on behalf of Government .....	\$663	\$481	\$604	\$750	
Average cost per information and education service.....	\$0.16	\$0.19	\$0.06	\$0.06	
Cost of Special Investigation .....	\$3,717,561	\$2,652,739	\$3,698,445	\$2,000,000	
Cost of Direct support to Boards .....	\$465,941	\$600,000	\$600,000	\$610,000	
<b>Full Time Equivalents (FTEs)</b>	261	302	305	328	

(a) Under review.

(b) Not measured.

### **Major Achievements For 2001-02**

- Consumer Protection launched the Government's Consumer Justice Strategy during December 2001. Various initiatives in the Consumer Justice Strategy were implemented throughout the year.
- An inaugural Consumer Conference was held on 6 December 2001. Several national and international speakers made presentations at the Conference, which focussed on consumer credit issues and attracted a range of attendees from both the private and government sectors.
- Throughout the year, Consumer Protection responded to various significant issues, including the following:
  - The Temby Royal Commission of inquiry into the finance broking industry. Consumer Protection responded to summons from the Royal Commission by providing large numbers of files and documents. Consumer protection staff also appeared before the Commission as witnesses;
  - The collapse of HIH Insurance Group. Consumer Protection coordinated and implemented the Government's response to this issue. The response included a report to Parliament in September 2001 and approval to examine opportunities for legislative change; and
  - Regulation of the petroleum industry in Western Australia. Consumer Protection implemented several initiatives including, the commencement of the '50/50' legislation allowing fuel retailers whose contracts with their suppliers have been entered into, renewed or otherwise amended since 10 February 2002 to purchase up to 50% of their fuel supplies from an alternative supplier of their choice; a requirement for country fuel retailers who report prices to FuelWatch to display price boards; and a substantial increase in penalties for breaches of the *Petroleum Products Pricing Act*.
- A review of the regulatory framework that affects small business included an extensive review of Consumer Protection's foundation legislation, the *Consumer Affairs Act 1971* and the *Fair Trading Act 1987*.
- During 2001-02, Consumer Protection took on the role of protecting consumers from unlicensed motor vehicle dealers. Specific resources, including three full time staff, were assigned to investigate and sanction unlicensed persons regularly selling motor vehicles.
- Consumer Protection worked with relevant stakeholders to develop codes of conduct, including a code of conduct for the finance broking industry, which was gazetted during December 2001, and the development of a code for Land Valuers.
- A significant review of product safety orders has identified overlap between various orders and other legislation. Revised regulations and orders provide greater clarity, minimise duplication, seek consistency with other jurisdictions and meet current Australian Standards.
- A comprehensive training program to enhance the skill level of compliance staff was implemented. During 2001-02, 27 compliance staff obtained a nationally recognised Certificate IV in Government Statutory Investigation and Enforcement.
- Community information initiatives included product safety brochures regarding trampolines, blind cords and domestic furniture; real estate seminars for homebuyers in conjunction with REBA; and an information booklet to assist seniors which included finance and investment issues in conjunction with the Office of Seniors Interests.

### **Major Initiatives For 2002-03**

- The recommendation of the Temby Royal Commission of inquiry into the finance broking industry to repeal the *Finance Brokers Control Act 1975* will be implemented leading to abolition of the Finance Brokers Supervisory Board. The findings of the Temby Royal Commission as they apply to other statutory authorities will be examined and reforms implemented as appropriate.
- Priority initiatives to enhance the consumer protection regulatory framework will include:
  - implementing fuel price regulation, such as retail price capping for regional WA and setting maximum wholesale prices for fuels other than petroleum;
  - facilitating the passage through Parliament of the motor vehicle repairers legislation;
  - establishing a working group to review the commercial tenancy legislation;

- reviewing charitable collections legislation;
  - reviewing weights and measures legislation; and
  - addressing identified deficiencies in the existing *Associations Incorporation Act (1987)*.
- Improvements in business systems and processes to be undertaken during 2002-03 include:
    - establishment of a new Occupational Licensing System;
    - progression of the DOCEP e-business interface;
    - a weights and measures data base which will enable the identification of priority areas for compliance programs;
    - a product safety web site to assist enquiries from consumers and traders about all current product safety orders and regulations; and
    - the early detection of flawed practices within the marketplace through regular reviews of named traders, licensing and retail data bases.

**Outcome: A community in which workplaces are operated in a safe and healthy manner, and in which energy related safety and quality standards are met.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Extent to which workplaces meet occupational safety and health criteria in priority areas. ....	80%	100%	80%	80%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Occupational Safety and Health Services**

The provision of occupational safety and health information, education and regulation services.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	14,497	13,055	13,044	12,743	
Less Operating Revenue <sup>(b)</sup> .....	1,363	769	769	778	
Net Cost of Output .....	13,134	12,286	12,275	11,965	
Adjustments <sup>(c)</sup> .....	59	(57)	(57)	(85)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>13,193</b>	<b>12,229</b>	<b>12,218</b>	<b>11,880</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Units of occupational safety and health investigations.....	12,563	15,000	16,308	15,000	
Information and education services provided to the community.....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	520,000	
<b>Quality</b>					
Investigation decisions overturned on appeal ..	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	0.5%	
Information and education services meeting quality standards.....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	85%	
<b>Timeliness</b>					
Average days to complete an occupational safety and health investigation.....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	8 days	
Information and education services meeting required response and turnaround times.....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	85%	
<b>Cost (Efficiency)</b>					
Average cost per occupational safety and health investigation unit.....	\$866	\$644	\$622	\$624	
Average cost per information and education service.....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	\$6.49	
<b>Full Time Equivalents (FTEs)</b>	157	153	155	162	

(a) Following a comprehensive review of the agency's output structure and the development of new performance measures effective from 2002-03, comparable figures for 2000-01 and 2001-02 are not available.

**Major Achievements For 2001-02**

- In March 2002, a two-day conference, Work Safe 2002 and Beyond, held in Western Australia provided a focal point for a reinvigorated commitment to occupational safety and health. The Conference shared knowledge and information to enable Western Australia to address key safety and health issues and provided the most recent information on emerging and current work safety issues.
- WorkSafe inspectors continued to emphasise the enforcement of the *Occupational Safety and Health Act 1984*. The total number of improvement notices and prohibition notices issued across all industries under the jurisdiction of the Act increased by 128% during the last seven years, from 4,036 in 1994-95 to 9,203 in 2000-01. Special emphasis was given to the stated regulatory priority areas: work at heights, young workers, demolition, manual handling, hazardous substances, forklifts and electricity.
- The commitment to ensure compliance with the fatigue management strategy for commercial vehicle drivers continued, with additional funding provided from the Road Trauma Trust Fund to target this area. Two additional inspectors are being recruited to promote improved compliance. The innovative approach to managing fatigue in Western Australia is attracting widespread interest.
- The ThinkSafe 2002 campaign was launched with a focus on motivating employers, particularly small businesses, to manage occupational safety and health hazards. The campaign built upon the results of baseline research conducted in 2001 and was jointly funded by the Workers Compensation and Rehabilitation Commission and WorkSafe.
- The WorkSafe SmartMove online interactive program for Western Australian secondary students undertaking work experience was revised and substantially updated to ensure its continuing relevance. The program is designed to provide basic occupational safety and health knowledge and skills to secondary school students entering the workplace for the first time. The program is used extensively in schools to prepare students for the world of work.

**Major Initiatives For 2002-03**

- Recommendations arising out of the review of the *Occupational Safety and Health Act 1984* are expected to have significant implications for the regulation of occupational safety and health in Western Australia, commencing 2002-03.
- Education and enforcement activity will focus on proactive targeting of industries based on the presence of priority hazards. WorkSafe will focus primarily on improving performance in the revised priority areas of:
  - work at heights;
  - slips, trips and falls;
  - manual handling (lifting);
  - electricity;
  - forklifts;
  - hazardous substances; and
  - new and young workers.
- Amendments to Part Four of the *Occupational Safety and Health Regulations 1996* will take effect from 1 July 2002. A review of Part Six of the *Regulations* is planned for 2002-03.
- Following national agreement, and based on national model regulations, the *Occupational Safety and Health Regulations 1996* will be amended to implement a ban on the use of chrysotile (white asbestos) and other forms of asbestos by December 2003.
- Nationally agreed Workplace Inspection competencies will be introduced to WorkSafe in 2002-03 as part of an increased emphasis on training and skills development.

**Outcome: A community in which workplaces are operated in a safe and healthy manner, and in which energy related safety and quality standards are met.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Number of electricity caused accidents per million population.....	see note <sup>(b)</sup>	see note <sup>(b)</sup>	see note <sup>(b)</sup>	Nil	see note <sup>(c)</sup>
Number of gas caused accidents per million population.....	see note <sup>(b)</sup>	see note <sup>(b)</sup>	see note <sup>(b)</sup>	Nil	see note <sup>(c)</sup>
The extent to which electricity supply meets quality benchmarks.....	see note <sup>(b)</sup>	see note <sup>(b)</sup>	see note <sup>(b)</sup>	95%	
The extent to which gas supply meets quality benchmarks.....	see note <sup>(b)</sup>	see note <sup>(b)</sup>	see note <sup>(b)</sup>	100%	

(a) More details of effectiveness indicators are provided in the annual report.

(b) Following the transfer of this function from the Office of Energy, new effectiveness indicators were developed effective from 2002-03. Comparable figures for 2000-01 and 2001-02 are not available.

(c) Where a nil target is presented, the target represents the desired trend for the community.

**Output 3: Energy Safety and Quality Services**

The provision of energy safety and quality information, education and regulation services.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget <sup>(a)</sup> \$'000	2001-02 Estimated Actual <sup>(a)</sup> \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	-	-	-	4,801	Function transferred from the Office of Energy
Less Operating Revenue <sup>(b)</sup> .....	-	-	-	2,319	
Net Cost of Output .....	-	-	-	2,482	
Adjustments.....	-	-	-	-	
<b>Appropriation for purchase of Output 3 .....</b>	-	-	-	2,482	

(a) Responsibility for this function was transferred from the Office of Energy effective from 2002-03.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Energy technical and safety regulation services provided .....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	14,000	
Information and education services provided to the community .....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	35,000	
<b>Quality</b>					
Energy technical and safety regulation services meeting quality standards.....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	85%	
Information and education services meeting quality standards.....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	85%	
<b>Timeliness</b>					
Energy technical and safety regulation services meeting timeliness standards.....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	85%	
Information and education services meeting required response and turnaround times.....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	85%	
<b>Cost (Efficiency)</b>					
Average cost per energy technical and safety regulation service.....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	\$291.50	
Average cost per information and education service.....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	\$20.57	
<b>Full Time Equivalents (FTEs)</b>	-	-	-	46	

(a) Following the transfer of this function from the Office of Energy, new performance measures were developed effective from 2002-03. Comparable figures for 2000-01 and 2001-02 are not available.



**Major Achievements For 2001-02**

- Improved technical and safety regulatory regimes which focus on the required outcomes to safeguard members of the community from the activities of the electricity and gas supply industries have been implemented. The regimes are an important component of a smoothly functioning and competitive energy sector. The regimes include development of the technical and safety regulatory framework for electricity supply which was substantially completed and introduced during 2001-02. The Government intends that regular compliance audits of each supplier's approval arrangements be conducted.
- Regulations for the electricity supply industries covering community safety, worker safety, quality of electricity supplied and meter accuracy for small use consumers have been implemented.

**Major Initiatives For 2002-03**

- The regulations which cover the general safety requirements for electrical work within *Electricity Regulations 1947* will be reviewed during 2002-03. These regulations define the standards of work practices for safe electrical work and require updating.
- Following further consultation with industry stakeholders, recommendations will be prepared for the Minister regarding regulations for the licensing of electricians and electrical contractors and related safety matters.

**Outcome: A Western Australian labour relations environment that balances the rights and obligations of employees and employers.****Key Effectiveness Indicator**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The extent to which employers believe that the labour relations environment balances the rights and obligations of employers and employees.....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	70%	
The extent to which employees believe that the labour relations environment balances the rights and obligations of employees and employers .....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	70%	

(a) Following a comprehensive review of the agency's output structure, new effectiveness indicators were developed effective from 2002-03. Comparable figures for 2000-01 and 2002-03 are not available.

**Output 4: Labour Relations Services**

The provision of labour relations advice, information, education and compliance services.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	9,065	8,257	8,225	8,374	
Less Operating Revenue <sup>(b)</sup> .....	537	573	573	310	
Net Cost of Output .....	8,528	7,684	7,652	8,064	
Adjustments <sup>(c)</sup> .....	432	55	(145)	19	
<b>Appropriation for purchase of Output 4 .....</b>	<b>8,960</b>	<b>7,739</b>	<b>7,507</b>	<b>8,083</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Enquiries answered by Wageline.....	138,813	152,000	132,027	155,000	
Compliance actions .....	733	850	1,431	1,200	
Services to and on behalf of Government .....	43,330 hrs	38,051 hrs	39,060 hrs	40,290 hrs	
Units of information and education provided to the community .....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	262,750	
<b>Quality</b>					
Wageline services meeting quality standards ..	92%	90%	90%	80%	Revised measure for 2002-03
Compliance actions meeting quality standards	90%	80%	85%	85%	
Services to and on behalf of Government meeting quality standards .....	95%	95%	95%	85%	Revised measure for 2002-03
Information and education services meeting quality standards .....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	85%	
<b>Timeliness</b>					
Wageline services meeting required timeliness standards .....	69%	90%	90%	80%	
Compliance actions meeting required timeliness standards .....	83%	70%	70%	70%	
Services to and on behalf of Government meeting required timeliness standards .....	100%	100%	98%	85%	Revised measure for 2002-03
Information and education services meeting required response and turnaround times .....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	85%	
<b>Cost (Efficiency)</b>					
Average cost per Wageline service .....	\$8.93	\$8.80	\$10.63	\$8.99	
Average cost per compliance action .....	\$2,147.54	\$2,001.76	\$1,710.13	\$2,159.98	
Average cost per hour of service to and on behalf of Government .....	\$82.27	\$77.56	\$72.94	\$65.44	
Average cost per information and education service .....	see note <sup>(a)</sup>	see note <sup>(a)</sup>	see note <sup>(a)</sup>	\$6.66	
<b>Full Time Equivalents (FTEs)</b>	95	96	88	88	

(a) Following a comprehensive review of the agency's output structure and the development of new performance measures effective from 2002-03, comparable figures for 2000-01 and 2001-02 are not available.

**Major Achievements For 2001-02**

- Throughout 2001-02 Labour Relations provided comprehensive advice to the Minister on the development of the *Labour Relations Reform Bill 2002*, and prepared the second reading speech, explanatory memorandum and detailed committee notes for the Bill. A strategy to provide information and advice to employers and employees on the new laws was developed to assist them in understanding and meeting their rights and obligations.
- Initiatives aimed at improving employment practices included working with relevant stakeholders to develop, publish and disseminate the new Call Centre Code of Practice and the Building Industry Code of Practice. Additionally, Labour Relations coordinated preliminary community consultation for establishing improved minimum conditions of employment and minimum wages for trainees.
- Community information and education programs included developing, publishing and promoting a new information booklet for employers, "Creating Carer Friendly Workplaces", to help employers assist employees who are balancing carer responsibilities with paid employment. Also, as part of improved internet based services, annual and sick leave calculators have been included on the Labour Relations web site. This allows clients to estimate entitlements without the need to contact Wageline.
- During October 2001 a proactive consultation program including visits to employer and employee associations by officers from Labour Relations was commenced. Organisations visited included: the Chamber of Commerce & Industry of Western Australia, Australian Hotels Association, Restaurant and Catering Association, Transport Workers Union, Western Australian Council of State School Organisations, Civil Service Association, Australian Mines and Metals Association, Unions WA and other individual unions.

- The restoration of compliance services (Inspectors) in Geraldton, Karratha, Kalgoorlie, Bunbury and Albany, in addition to the existing education role of staff, has resulted in significant improvements to services in regional Western Australia. Regional Compliance and Education officers assist employees and employers to resolve alleged breaches of State and Federal industrial awards and labour laws. Support staff in Bunbury and Kalgoorlie have also been trained as enquiry officers allowing them to respond directly to more complex enquiries.
- Targeted campaigns in both the Hotel and Tavern, and the Restaurant and Café industries are ensuring that employers maintain correct time and wages records. These campaigns have resulted in the rectification of monetary breaches of \$120,860 (860 employees) and \$162,836 (491 employees) respectively in each of these industries, with the restaurant campaign only half complete.
- The Building Industry and Special Projects Inspectorate of Labour Relations has responded to contentious issues being raised in the building industry. The response has included:
  - undertaking 52 random inspections of subcontractors working on 10 major metropolitan building sites. Only one breach of the award was discovered;
  - providing 10 seminars to the Western Australia Police Service regarding the law on union right of entry;
  - contributing to the Government's submission to the Cole Royal Commission into the building and construction industry; and
  - undertaking investigations into 11 formal complaints.
- A compliance and education campaign of the plastering industry was also undertaken, involving the mailing out of information kits to 173 employers. The campaign provided information to employers about the difference between an employee and subcontractor. Random inspections to date have resulted in 10 employers having their time and wages records inspected.
- Services to Government included the development and implementation of the wages and parity policy for the public sector and coordination of the policy's introduction in the public sector through collective arrangements. Additionally, Labour Relations reviewed and provided advice to Government on the application of redeployment and redundancy provisions in the public sector.
- A review, and update where appropriate, of existing labour relations policies against the Government's reform agenda was undertaken. A part of the reform process included the development of broad principles for the modernisation of public and private sector awards. This achievement will be reinforced by a strategy for the overall review of state awards to be progressed during 2002-03 in line with the proposed legislative changes to the *Industrial Relations Act 1979*.

### **Major Initiatives For 2002-03**

- Labour Relations will implement initiatives to underpin the Government's labour relations reforms, including:
  - implementing new industrial relations legislation;
  - integrating the new laws into labour relations policies and practices; and
  - implementing a major communication strategy to provide information and advice to employers and employees on the new laws.
- A program to coordinate the implementation of the labour relations reforms within the public sector will include:
  - the introduction of wages and parity policy through collective agreements;
  - changes to the labour relations legislative framework; and
  - policies relating to the Government's labour relations reform agenda.
- Targeted education and compliance campaigns to ensure reasonable compliance with awards and industrial laws will continue to be conducted by Labour Relations. Industries likely to be targeted include retail-trading, transport, pastoral, horticultural, plumbers, furniture trades and pest control.

### CAPITAL WORKS PROGRAM

The capital works program for the Department of Consumer and Employment Protection in 2002-03 provides for the ongoing replacement of computer equipment and the continuation of the programs commenced in 2001-02.

The new capital projects include upgrading of corporate technology and the commencement of the Online Services project. The Online Services project will meet the growing demand for the agency's customer base in the provision of an electronic service delivery.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Accommodation for new staff .....	1,470	1,194	1,194	276
Business Systems Development and Enhancement .....	2,070	200	200	550
Computer Hardware and Software -				
2000-01 Program .....	298	272	150	26
2001-02 Program .....	1,621	855	480	766
Corporate Technology Infrastructure.....	648	100	100	223
Minor Equipment Purchases.....	951	291	291	311
Technology Infrastructure for New Staff.....	386	236	236	98
<b>COMPLETED WORKS</b>				
Main Switchboard Replacement.....	80	80	80	-
Scientific and Office Equipment -				
2001-02 Program .....	10	10	10	-
<b>NEW WORKS</b>				
Computer Hardware and Software -				
2002-03 Program .....	493	-	-	493
Online Services .....	1,540	-	-	963
Scientific and Office Equipment -				
2002-03 Program .....	10	-	-	10
	9,577	3,238	2,741	3,716

### CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	720	3,341	2,741	3,716	2,405	2,080	830
<b>Working Capital requirement</b>							
Leave Liability .....	-	70	170	-	-	-	-
	720	3,411	2,911	3,716	2,405	2,080	830
<b>LESS</b>							
Funding included in output appropriations <sup>(b)</sup> ..	-	37	37	37	37	21	-
Holding Account <sup>(c)</sup> .....	-	-	-	1,543	1,297	856	830
Internal Funds and Balances.....	-	161	261	180	-	-	-
<b>Capital Contribution.....</b>	720	3,213	2,613	1,956	1,071	1,203	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	26,308	28,089	27,789	32,194	33,821	34,125	34,761
Superannuation .....	2,710	2,581	2,556	3,064	3,235	3,251	3,251
Grants and subsidies <sup>(b)</sup> .....	323	299	299	297	309	325	325
Supplies and services .....	14,958	15,543	16,869	14,024	12,664	12,168	12,134
Accommodation .....	2,148	3,143	3,118	2,627	3,326	3,634	3,634
Capital User Charge .....	-	540	384	302	403	508	578
Depreciation .....	1,148	1,543	1,543	1,930	2,152	2,361	2,361
Administration .....	409	1,935	1,935	1,992	2,118	2,282	2,282
Other expenses .....	351	599	599	615	615	668	860
<b>TOTAL COST OF SERVICES .....</b>	<b>48,355</b>	<b>54,272</b>	<b>55,092</b>	<b>57,045</b>	<b>58,643</b>	<b>59,322</b>	<b>60,186</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	7,155	7,658	7,658	7,903	7,967	8,185	8,185
Regulatory Fees and Fines .....	3,808	3,286	3,486	6,082	6,284	5,749	5,715
Other Revenue .....	346	343	343	95	115	115	115
<b>Total Revenues from Ordinary Activities .....</b>	<b>11,309</b>	<b>11,287</b>	<b>11,487</b>	<b>14,080</b>	<b>14,366</b>	<b>14,049</b>	<b>14,015</b>
<b>NET COST OF SERVICES .....</b>	<b>37,046</b>	<b>42,985</b>	<b>43,605</b>	<b>42,965</b>	<b>44,277</b>	<b>45,273</b>	<b>46,171</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	38,279	37,721	38,341	42,975	44,283	45,459	46,357
Liabilities assumed by the Treasurer .....	2,692	85	85	85	85	85	85
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>40,971</b>	<b>37,806</b>	<b>38,426</b>	<b>43,060</b>	<b>44,368</b>	<b>45,544</b>	<b>46,442</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>3,925</b>	<b>(5,179)</b>	<b>(5,179)</b>	<b>95</b>	<b>91</b>	<b>271</b>	<b>271</b>
Change in Equity arising from transfer of assets/liabilities .....	(742)	-	-	(689)	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>3,183</b>	<b>(5,179)</b>	<b>(5,179)</b>	<b>(594)</b>	<b>91</b>	<b>271</b>	<b>271</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 513, 548 and 624 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	6,030	2,659	3,081	3,360	3,567	3,153	2,739
Restricted cash.....	16	63	16	81	81	81	81
Receivables.....	875	859	777	939	889	1,089	1,289
Amounts receivable for outputs <sup>(a)</sup> .....	-	1,543	1,543	1,297	856	830	830
Prepayments .....	563	687	563	563	563	563	563
<b>Total current assets</b> .....	<b>7,484</b>	<b>5,811</b>	<b>5,980</b>	<b>6,240</b>	<b>5,956</b>	<b>5,716</b>	<b>5,502</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	-	647	1,943	3,474	5,005
Plant, equipment and vehicles.....	3,782	5,475	4,682	6,431	6,647	6,345	4,814
<b>Total non-current assets</b> .....	<b>3,782</b>	<b>5,475</b>	<b>4,682</b>	<b>7,078</b>	<b>8,590</b>	<b>9,819</b>	<b>9,819</b>
<b>TOTAL ASSETS</b> .....	<b>11,266</b>	<b>11,286</b>	<b>10,662</b>	<b>13,318</b>	<b>14,546</b>	<b>15,535</b>	<b>15,321</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	869	843	1,442	1,232	1,362	821	280
Provision for employee entitlements.....	2,259	3,484	3,634	4,155	4,133	4,133	4,133
Finance leases .....	2	2	2	2	2	2	2
Accrued Salaries.....	581	639	641	818	824	880	936
Other.....	16	-	16	44	44	44	44
<b>Total current liabilities</b> .....	<b>3,727</b>	<b>4,968</b>	<b>5,735</b>	<b>6,251</b>	<b>6,365</b>	<b>5,880</b>	<b>5,395</b>
<b>NON-CURRENT LIABILITIES</b>							
Superannuation .....	-	-	-	445	445	445	445
Provision for employee entitlements.....	2,307	1,767	2,259	2,592	2,544	2,544	2,544
Finance leases .....	1	-	1	1	1	1	1
<b>Total non-current liabilities</b> .....	<b>2,308</b>	<b>1,767</b>	<b>2,260</b>	<b>3,038</b>	<b>2,990</b>	<b>2,990</b>	<b>2,990</b>
<b>TOTAL LIABILITIES</b> .....	<b>6,035</b>	<b>6,735</b>	<b>7,995</b>	<b>9,289</b>	<b>9,355</b>	<b>8,870</b>	<b>8,385</b>
<b>EQUITY</b>							
Contributed Equity .....	-	3,213	2,613	4,569	5,640	6,843	6,843
Accumulated surplus/(deficit).....	5,231	1,338	52	(542)	(451)	(180)	91
Asset revaluation reserve .....	-	-	2	2	2	2	2
<b>Total equity</b> .....	<b>5,231</b>	<b>4,551</b>	<b>2,667</b>	<b>4,029</b>	<b>5,191</b>	<b>6,665</b>	<b>6,936</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>11,266</b>	<b>11,286</b>	<b>10,662</b>	<b>13,318</b>	<b>14,546</b>	<b>15,535</b>	<b>15,321</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	37,559	36,178	36,798	41,031	42,131	43,098	43,996
Capital Contribution .....	720	3,213	2,613	1,956	1,071	1,203	-
Holding Account .....	-	-	-	1,543	1,297	856	830
<b>Net cash provided by government .....</b>	<b>38,279</b>	<b>39,391</b>	<b>39,411</b>	<b>44,530</b>	<b>44,499</b>	<b>45,157</b>	<b>44,826</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(25,218)	(28,125)	(27,825)	(32,249)	(33,863)	(34,097)	(34,733)
Superannuation .....	(18)	(2,408)	(2,383)	(3,004)	(3,155)	(3,171)	(3,171)
Supplies and services .....	(14,795)	(15,371)	(16,697)	(13,613)	(12,502)	(12,874)	(12,840)
Grants and subsidies .....	(323)	(299)	(299)	(297)	(309)	(325)	(325)
Accommodation .....	(2,236)	(3,777)	(3,752)	(3,265)	(3,944)	(4,252)	(4,252)
Administration.....	(308)	(1,172)	(1,172)	(1,210)	(1,318)	(1,512)	(1,512)
Capital User Charge.....	-	(540)	(384)	(302)	(403)	(508)	(578)
Goods and Services Tax .....	(1,577)	(1,775)	(1,775)	(1,778)	(1,780)	(1,785)	(1,785)
Other.....	(153)	(480)	(480)	(451)	(451)	(474)	(666)
<b>Receipts</b>							
Regulatory fees and fines.....	3,640	3,399	3,564	6,195	6,397	5,912	5,878
User charges and fees .....	7,011	7,242	7,242	7,403	7,559	7,724	7,724
Goods and Services Tax .....	1,474	1,735	1,770	1,738	1,740	1,745	1,745
Other.....	206	105	105	105	105	105	105
<b>Net cash from operating activities .....</b>	<b>(32,297)</b>	<b>(41,466)</b>	<b>(42,086)</b>	<b>(40,728)</b>	<b>(41,924)</b>	<b>(43,512)</b>	<b>(44,410)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(1,149)	(3,043)	(2,443)	(3,679)	(2,368)	(2,059)	(830)
<b>Net cash from investing activities .....</b>	<b>(1,149)</b>	<b>(3,043)</b>	<b>(2,443)</b>	<b>(3,679)</b>	<b>(2,368)</b>	<b>(2,059)</b>	<b>(830)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>4,833</b>	<b>(5,118)</b>	<b>(5,118)</b>	<b>123</b>	<b>207</b>	<b>(414)</b>	<b>(414)</b>
Cash assets at the beginning of the reporting period .....	1,213	7,840	6,046	3,097	3,441	3,648	3,234
Net cash transferred to/from other agencies.....	-	-	2,169	221	-	-	-
<b>Cash assets at the end of the reporting period .....</b>	<b>6,046</b>	<b>2,722</b>	<b>3,097</b>	<b>3,441</b>	<b>3,648</b>	<b>3,234</b>	<b>2,820</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	43,605	42,965	44,277	45,273	46,171
<b>Adjustment for non-cash items:</b>					
Extraordinary items.....	2,169	910	-	-	-
Depreciation.....	(1,543)	(1,930)	(2,152)	(2,361)	(2,361)
Superannuation liabilities assumed by the Treasurer.....	(85)	(85)	(85)	(85)	(85)
(Increase)/decrease in salaries and related costs.....	(1,387)	(1,476)	64	(56)	(56)
Increase/(decrease) in accounts receivable.....	(98)	162	(50)	200	200
(Increase)/decrease in accounts payable.....	(573)	210	(130)	541	541
(Increase)/decrease in other liabilities.....	(2)	(28)	-	-	-
<b>Net Cash from Operating Activities.....</b>	<b>42,086</b>	<b>40,728</b>	<b>41,924</b>	<b>43,512</b>	<b>44,410</b>

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Rental Accommodation Fund – Bonds repaid	18,783	19,143	19,143	19,526	19,917	20,315	20,315
Grants and subsidies .....	644	1,030	6,030	1,551	1,572	1,593	1,593
Administration.....	1,983	2,023	2,023	2,063	2,104	2,146	2,146
Other expenses.....	713	-	27	-	-	-	-
Receipts paid into Consolidated Fund .....	5,345	6,522	4,539	4,247	4,380	4,516	4,516
<b>TOTAL ADMINISTERED EXPENSES <sup>(a)</sup>..</b>	<b>27,468</b>	<b>28,718</b>	<b>31,762</b>	<b>27,387</b>	<b>27,973</b>	<b>28,570</b>	<b>28,570</b>
<b>REVENUES</b>							
Rental Accommodation Fund – Bonds received	21,530	21,961	21,961	22,400	22,848	23,305	23,305
Regulatory Fees and Fines.....	5,345	6,522	4,539	4,247	4,380	4,516	4,516
Interest.....	3,751	3,826	3,826	3,903	3,981	4,060	4,060
Appropriations.....	1,710	-	27	-	-	-	-
<b>TOTAL ADMINISTERED REVENUES ....</b>	<b>32,336</b>	<b>32,309</b>	<b>30,353</b>	<b>30,550</b>	<b>31,209</b>	<b>31,881</b>	<b>31,881</b>

(a) Further information in the table 'Details of the Administered Transactions Expenses'.



## SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ADMINISTERED CURRENT ASSETS</b>							
Cash.....	1,412	-	-	-	-	-	-
Restricted cash.....	35,842	39,448	34,417	37,579	40,815	44,125	47,435
<b>Total Administered Current Assets .....</b>	<b>37,254</b>	<b>39,448</b>	<b>34,417</b>	<b>37,579</b>	<b>40,815</b>	<b>44,125</b>	<b>47,435</b>
<b>TOTAL ADMINISTERED ASSETS .....</b>	<b>37,254</b>	<b>39,448</b>	<b>34,417</b>	<b>37,579</b>	<b>40,815</b>	<b>44,125</b>	<b>47,435</b>
<b>ADMINISTERED CURRENT LIABILITIES</b>							
Payables.....	16	-	-	-	-	-	-
Monies in trust.....	36,907	31,316	31,300	34,173	37,104	40,093	43,082
<b>Total Administered Current Liabilities .....</b>	<b>36,923</b>	<b>31,316</b>	<b>31,300</b>	<b>34,173</b>	<b>37,104</b>	<b>40,093</b>	<b>43,082</b>
<b>TOTAL ADMINISTERED LIABILITIES..</b>	<b>36,923</b>	<b>31,316</b>	<b>31,300</b>	<b>34,173</b>	<b>37,104</b>	<b>40,093</b>	<b>43,082</b>

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Grants and subsidies .....	(644)	(1,030)	(6,030)	(1,551)	(1,572)	(1,593)	(1,593)
Administration.....	(1,983)	(2,023)	(2,023)	(2,064)	(2,104)	(2,147)	(2,147)
Rental Accommodation Fund – bonds repaid .	(18,783)	(19,143)	(19,143)	(19,526)	(19,917)	(20,315)	(20,315)
Other.....	(713)	-	(27)	-	-	-	-
Receipts paid into Consolidated Fund .....	(5,491)	(6,538)	(4,555)	(4,247)	(4,380)	(4,516)	(4,516)
<b>TOTAL ADMINISTERED CASH OUTFLOWS.....</b>	<b>(27,614)</b>	<b>(28,734)</b>	<b>(31,778)</b>	<b>(27,388)</b>	<b>(27,973)</b>	<b>(28,571)</b>	<b>(28,571)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Regulatory fees and fines.....	5,345	6,522	4,539	4,247	4,380	4,516	4,516
Interest.....	3,751	3,826	3,826	3,903	3,981	4,060	4,060
Rental Accommodation Fund – bonds received.....	21,530	21,961	21,961	22,400	22,848	23,305	23,305
Appropriations.....	1,710	-	27	-	-	-	-
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	<b>32,336</b>	<b>32,309</b>	<b>30,353</b>	<b>30,550</b>	<b>31,209</b>	<b>31,881</b>	<b>31,881</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>4,722</b>	<b>3,575</b>	<b>(1,425)</b>	<b>3,162</b>	<b>3,236</b>	<b>3,310</b>	<b>3,310</b>

**DETAILS OF CONTROLLED GRANTS AND SUBSIDIES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Asbestos Disease Society .....	83	83	83	83	83	83	83
Tri-partite .....	60	60	60	60	60	60	60
Consumer Credit Legal Service (WA) Inc.....	100	50	50	50	50	50	50
Providers of consumer advice.....	20	46	46	44	56	72	72
Farmsafe.....	60	60	60	60	60	60	60
Ministerial Council on Consumer Affairs							
<b>TOTAL</b>	<b>323</b>	<b>299</b>	<b>299</b>	<b>297</b>	<b>309</b>	<b>325</b>	<b>325</b>

**DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>GRANTS TO CHARITABLE AND OTHER PUBLIC BODIES</b>							
Rental Accommodation Fund - Grants .....	644	1,030	6,030	1,551	1,572	1,593	1,593
Redundancy payments .....	713	-	-	-	-	-	-
Unpaid wages for MAES Ltd .....	-	-	27	-	-	-	-
<b>OTHER STATE SERVICES</b>							
Rental Accommodation Fund - Bonds repaid..	18,783	19,143	19,143	19,526	19,917	20,315	20,315
Rental Accommodation Fund - Recoup of administration costs .....	1,983	2,023	2,023	2,063	2,104	2,146	2,146
Receipts paid into Consolidated Fund .....	5,345	6,522	4,539	4,247	4,380	4,516	4,516
<b>TOTAL</b>	<b>27,468</b>	<b>28,718</b>	<b>31,762</b>	<b>27,387</b>	<b>27,973</b>	<b>28,570</b>	<b>28,570</b>

**DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>TAXATION</b>							
Business Names Registrations .....	4,201	5,642	3,400	3,272	3,405	3,541	3,541
Other Registration Fees .....	80	102	123	123	123	123	123
Credit Providers.....	387	266	268	266	266	266	266
Employment Agents .....	39	30	46	44	44	44	44
Finance Brokers.....	36	20	43	20	20	20	20
Land Valuers .....	4	72	3	77	77	77	77
Motor Vehicle Dealers.....	388	307	487	356	356	356	356
Travel Agents .....	210	83	169	89	89	89	89
<b>OTHER</b>							
Rental Accommodation Fund - Bonds received .....	21,530	21,961	21,961	22,400	22,848	23,305	23,305
Rental Accommodation Fund - Interest .....	3,751	3,826	3,826	3,903	3,981	4,060	4,060
Appropriation for redundancy payments .....	1,710	-	-	-	-	-	-
Appropriation for unpaid wages for MAES Ltd .....	-	-	27	-	-	-	-
<b>TOTAL</b>	<b>32,336</b>	<b>32,309</b>	<b>30,353</b>	<b>30,550</b>	<b>31,209</b>	<b>31,881</b>	<b>31,881</b>

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Bill of Sale.....	18	12	14	12
Business Names Certificates.....	28	40	30	41
Business Names Data .....	-	20	-	20
Business Names Searches.....	894	750	1,019	767
Corporate Fees.....	112	100	128	102
Departmental - Miscellaneous .....	599	209	640	336
Education kit for landlords .....	11	14	18	14
Federal investigation and advisory service .....	265	265	199	265
GST Input Tax Credits .....	1,400	1,426	1,677	1,431
GST receipts on sales .....	74	309	93	307
Licenses and other regulatory fees.....	770	461	1,014	3,189
Proceeds from services provided to the Commonwealth in respect of Indian Ocean Territories .....	137	100	97	102
Recoups from the Rental Accommodation Fund .....	1,328	1,632	1,498	1,669
Register of Encumbered Vehicles (REVS).....	1,524	1,674	1,897	1,712
Registration Fees for Office of Censorship.....	129	120	-	-
Reimbursement from the Real Estate and Business Agents Supervisory Board and the Settlement Agents Supervisory Board.....	4,841	5,067	4,104	5,181
Retail Trading Hours exemptions.....	-	80	-	80
Trade Measurement .....	201	202	253	213
<b>TOTAL.....</b>	<b>12,331</b>	<b>12,481</b>	<b>12,681</b>	<b>15,441</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## COMMISSIONER OF WORKPLACE AGREEMENTS

### PART 6 - MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION; TRAINING

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
Net amount appropriated to purchase outputs .....	2,589	1,654	1,654	-	-	-	-
Total appropriations provided to purchase outputs .....	2,589	1,654	1,654	-	-	-	-
<b>CAPITAL</b>							
Capital Contribution .....	159	-	-	-	-	-	-
<b>GRAND TOTAL</b> .....	2,748	1,654	1,654	-	-	-	-

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To facilitate and process applications from parties to register workplace agreements.*

#### SIGNIFICANT ISSUES AND TRENDS

- There has been a significant downward trend in the use of workplace agreements measured in terms of the number of agreements lodged and registered and employee/employer parties involved.
- The *Labour Relations Reform Bill 2002* is currently before Parliament and will abolish the *Workplace Agreements Act 1993*, including all remaining functions of the Office of the Commissioner of Workplace Agreements.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Registration of Workplace Agreements.....	2,351	1,820	1,590	230			
<b>Output 2:</b>							
Statistical and Other Information.....	87	-	-	-			
<b>Total Cost of Outputs.....</b>	<b>2,438</b>	<b>1,820</b>	<b>1,590</b>	<b>230</b>	-	-	-
<i>Less Operating revenues .....</i>	<i>116</i>	<i>60</i>	<i>60</i>	<i>-</i>	-	-	-
<b>Net Cost of Outputs.....</b>	<b>2,322</b>	<b>1,760</b>	<b>1,530</b>	<b>230</b>	-	-	-
Adjustments <sup>(b)</sup> .....	267	(106)	124	(230)	-	-	-
<b>Appropriations provided to purchase Outputs.....</b>	<b>2,589</b>	<b>1,654</b>	<b>1,654</b>	<b>-</b>	-	-	-
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs.....</b>	<b>159</b>	<b>-</b>	<b>-</b>	<b>-</b>	-	-	-
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>2,748</b>	<b>1,654</b>	<b>1,654</b>	<b>-</b>	-	-	-

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Acting Commissioner of Workplace Agreements, and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**

**Outcome: Flexibility of employment arrangements specific to workplaces which have the force and protection of law.**

**Key Effectiveness Indicator**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Overall customer satisfaction .....	na	na	na	na	Due to the imminent closure of the Office it was not considered in the public interest to undertake a survey of customer satisfaction

**Output 1: Registration of Workplace Agreements**

The registration of valid workplace agreements and an assessment of the parties' understanding of, and wish to establish and register, an agreement.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	2,351	1,820	1,590	230	Anticipated closure of Office during 2002-03
Less Operating Revenue <sup>(b)</sup> .....	116	60	60	-	
Net Cost of Output .....	2,235	1,760	1,530	230	
Adjustments <sup>(c)</sup> .....	267	(106)	124	(230)	
Appropriation for purchase of Output 1 .....	2,502	1,654	1,654	-	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Parties to lodge agreements .....	168,069	35,000	120,885	15,000	The service will be discontinued once the <i>Labour Relations Reform</i> legislation is enacted
<b>Quality</b>					
Advice provided that assisted in the understanding of the registration process .....	na	na	na	na	Due to the imminent closure of the Office it was not considered in the public interest to undertake a survey of customer satisfaction
<b>Timeliness</b>					
Average time in calendar days to an agreement .....	28 days	24 days	24 days	24 days	
<b>Cost (Efficiency)</b>					
Average cost of information service per party .	\$13.99	\$52.00	\$13.15	\$15.33	The service will be discontinued once the <i>Labour Relations Reform</i> legislation is enacted
<b>Full Time Equivalents (FTEs)</b>	23	12	12	3	

**Major Achievements For 2001-02**

- Significantly reduced administration costs of operating the Office.

**Major Initiatives For 2002-03**

- Management of the closure of the Office of the Commissioner of Workplace Agreements and transition to the Employer-Employee Agreement system following repeal of the existing legislation.

**Output 2: Statistical and Other Information**

Statistical and other information about workplace agreements prepared for the Minister and the community.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	87	-	-	-	This activity was discontinued during 2000-01
Less Operating Revenue .....	-	-	-	-	
Net Cost of Output .....	87	-	-	-	
Adjustments.....	-	-	-	-	
Appropriation for purchase of Output 2 .....	87	-	-	-	

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Parties to information services.....	947	-	-	-	This activity was discontinued during 2000-01
<b>Quality</b>					
Satisfaction with the information services .....	na	-	-	-	
<b>Timeliness</b>					
Service is produced in 2 weeks of request .....	na	-	-	-	
<b>Cost (Efficiency)</b>					
Total cost of information service per party .....	\$91.87	-	-	-	

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	1,474	770	649	121	-	-	-
Superannuation .....	133	72	63	9	-	-	-
Supplies and services .....	756	824	817	100	-	-	-
Depreciation .....	75	154	61	-	-	-	-
<b>TOTAL COST OF SERVICES .....</b>	<b>2,438</b>	<b>1,820</b>	<b>1,590</b>	<b>230</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	116	60	60	-	-	-	-
<b>Total Revenues from Ordinary Activities .....</b>	<b>116</b>	<b>60</b>	<b>60</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET COST OF SERVICES .....</b>	<b>2,322</b>	<b>1,760</b>	<b>1,530</b>	<b>230</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	2,673	1,654	1,654	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>2,673</b>	<b>1,654</b>	<b>1,654</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>351</b>	<b>(106)</b>	<b>124</b>	<b>(230)</b>	<b>-</b>	<b>-</b>	<b>-</b>
Change in Equity arising from transfer of assets/liabilities .....	-	-	-	466	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>351</b>	<b>(106)</b>	<b>124</b>	<b>236</b>	<b>-</b>	<b>-</b>	<b>-</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 23, 12 and 3 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.



**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	113	7	340	-	-	-	-
Receivables.....	11	5	12	-	-	-	-
Amounts receivable for outputs <sup>(a)</sup> .....	-	154	154	-	-	-	-
Prepayments .....	-	5	-	-	-	-	-
Total current assets.....	124	171	506	-	-	-	-
<b>NON-CURRENT ASSETS</b>							
Plant, equipment and vehicles.....	198	320	137	-	-	-	-
Total non-current assets.....	198	320	137	-	-	-	-
<b>TOTAL ASSETS</b> .....	322	491	643	-	-	-	-
<b>CURRENT LIABILITIES</b>							
Payables.....	7	102	16	-	-	-	-
Provision for employee entitlements.....	198	188	198	-	-	-	-
Interest-bearing liabilities (Borrowings) .....	-	138	-	-	-	-	-
Accrued Salaries.....	21	36	21	-	-	-	-
Other.....	28	-	28	-	-	-	-
Total current liabilities .....	254	464	263	-	-	-	-
<b>NON-CURRENT LIABILITIES</b>							
Superannuation .....	257	925	445	-	-	-	-
Provision for employee entitlements.....	171	79	171	-	-	-	-
Total non-current liabilities .....	428	1,004	616	-	-	-	-
<b>TOTAL LIABILITIES</b> .....	682	1,468	879	-	-	-	-
<b>EQUITY</b>							
Accumulated surplus/(deficit).....	(360)	(977)	(236)	-	-	-	-
<b>Total equity</b> .....	(360)	(977)	(236)	-	-	-	-
<b>TOTAL LIABILITIES AND EQUITY</b> .....	322	491	643	-	-	-	-

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	2,514	1,500	1,500	-	-	-	-
Capital Contribution .....	159	-	-	-	-	-	-
<b>Net cash provided by government .....</b>	<b>2,673</b>	<b>1,500</b>	<b>1,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(1,813)	(770)	(649)	(121)	-	-	-
Superannuation .....	(133)	(72)	(63)	(9)	-	-	-
Supplies and services .....	(628)	(661)	(561)	(100)	-	-	-
Goods and Services Tax .....	(3)	(54)	(54)	-	-	-	-
<b>Receipts</b>							
Goods and Services Tax .....	1	54	54	-	-	-	-
<b>Net cash from operating activities .....</b>	<b>(2,576)</b>	<b>(1,503)</b>	<b>(1,273)</b>	<b>(230)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>97</b>	<b>(3)</b>	<b>227</b>	<b>(230)</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash assets at the beginning of the reporting period .....	16	10	113	340	-	-	-
Net cash transferred to/from other agencies.....	-	-	-	(110)	-	-	-
<b>Cash assets at the end of the reporting period .....</b>	<b>113</b>	<b>7</b>	<b>340</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**NOTE TO THE CONTROLLED CASH FLOW STATEMENT**

**Reconciliation of Net Cost of Services to Net Cash from Operating Activities**

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	<b>1,530</b>	<b>230</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(61)	-	-	-	-
(Increase)/decrease in salaries and related costs.....	(188)	-	-	-	-
Increase/(decrease) in accounts receivable .....	1	-	-	-	-
(Increase)/decrease in accounts payable .....	(9)	-	-	-	-
<b>Net Cash from Operating Activities .....</b>	<b>1,273</b>	<b>230</b>	<b>-</b>	<b>-</b>	<b>-</b>

## REGISTRAR, WESTERN AUSTRALIAN INDUSTRIAL RELATIONS COMMISSION

### PART 6 - MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION; TRAINING

#### DIVISION 27

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
Item 57 Net amount appropriated to purchase outputs.....	7,611	7,814	7,811	<b>8,454</b>	8,701	9,062	9,242
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	99	109	109	<b>109</b>	109	109	109
Total appropriations provided to purchase outputs.....	7,710	7,923	7,920	<b>8,563</b>	8,810	9,171	9,351
<b>CAPITAL</b>							
Item 142 Capital Contribution .....	40	150	150	<b>150</b>	320	150	150
GRAND TOTAL.....	7,750	8,073	8,070	<b>8,713</b>	9,130	9,321	9,501

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To support the Western Australian Industrial Relations Commission to provide our community with a means of preventing and resolving conflict in respect to industrial matters.*

#### SIGNIFICANT ISSUES AND TRENDS

- Continue to explore ways and processes of reducing the registry time dealing with unfair dismissal applications. Registrars conduct preliminary meetings which resolve around 80% of matters in this process. New legislation presently before Parliament offers an opportunity to improve arrangements.
- Matters before the industrial magistrate seem to have become more complex resulting in more time and resources needed to resolve some matters. The pre trial arrangements and new Registry processes introduced by the magistrate are working well.
- New industrial relations legislation is expected this fiscal year and its introduction will affect all operations. A new system of individual employment agreements is expected to increase the overall level of activity and, in anticipation, the staffing and system requirements are being worked up to a state of readiness. In addition the Commission is expected to have more and a wider range of work, as well as several new processes delegated to the Registrars.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Services to the Western Australian Industrial Relations Commission and Industrial Magistrates Court .....	3,500	3,528	3,771	4,298			
<b>Output 2:</b>							
Conciliation and Arbitration by the Western Australian Industrial Relations Commission.	4,454	4,491	4,491	4,530			
<b>Total Cost of Outputs</b> .....	7,954	8,019	8,262	8,828	8,830	9,275	9,455
<i>Less Operating revenues</i> .....	356	119	365	365	118	121	121
<b>Net Cost of Outputs</b> .....	7,598	7,900	7,897	8,463	8,712	9,154	9,334
Adjustments <sup>(b)</sup> .....	112	23	23	100	98	17	17
<b>Appropriations provided to purchase Outputs</b> .....	7,710	7,923	7,920	8,563	8,810	9,171	9,351
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs</b> <sup>(c)</sup> .....	40	150	150	150	320	150	150
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	7,750	8,073	8,070	8,713	9,130	9,321	9,501

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is expected to be the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A growing and diversified economy	Employers, employees and unions have a means of resolving industrial relations matters.	Services to the Western Australian Industrial Relations Commission and Industrial Magistrates Court
	A process for the prevention and resolution of industrial relations conflict	Conciliation and Arbitration by the Western Australian Industrial Relations Commission

**Outcome: Employers, employees and unions have a means of resolving industrial relations matters.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Responsiveness to client needs.....	90%	90%	90%	90%	Introduction of Employer Employee Agreements
Registration and Recording of Applications....	\$929/Appln	\$954/Appln	\$1,019/Appln	\$597/Appln	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Services to the Western Australian Industrial Relations Commission and Industrial Magistrates Court**

To provide effective and efficient support to the Western Australian Industrial Relations Commission which allows that tribunal to provide the community with an efficient means of preventing or resolving industrial relations matters.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	3,500	3,528	3,771	4,298	Additional costs associated with Employer Employee Agreement functions
Less Operating Revenue <sup>(b)</sup> .....	356	97	365	365	
Net Cost of Output .....	3,144	3,431	3,406	3,933	
Adjustments <sup>(c)</sup> .....	370	55	77	204	
<b>Appropriation for purchase of Output 1 .....</b>	<b>3,514</b>	<b>3,486</b>	<b>3,483</b>	<b>4,137</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					Introduction of Employer Employee Agreements
Applications received .....	3,768	3,700	3,700	7,200	
<b>Quality</b>					
Files returned for corrective action .....	1%	1%	1%	1%	
<b>Timeliness</b>					
Extent to which services are provided within time standards.....	99%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost per application received .....	\$929	\$954	\$1,019	\$597	
<b>Full Time Equivalents (FTEs)</b>	<b>43</b>	<b>43</b>	<b>45</b>	<b>50</b>	

**Major Achievements For 2001-02**

- Improved support to the Industrial Magistrate's Court through changes to staffing arrangements, the use of pre-trial conferences and changes to procedures.
- Installed video conferencing facilities for the use of the Commission and Industrial Magistrate's Court to improve services to applicants and respondents who live in remote areas of Western Australia, and in some cases allow access to Commission services without the need for the parties to travel long distances.
- Deployed on-screen manuals and other information to staff. This expands the available online knowledge base for staff who use such information for client services. As a consequence, the efficiency of information from counter or telephone staff to our client base is improved.

**Major Initiatives For 2002-03**

- New legislation is expected to introduce a registration system for individual employment agreements, which will require more systems and increased knowledge from staff.
- The current Case Management system is at the end of its life cycle. In house resources are being used to re-build the current system such that it will be able to accommodate the expected volumes of data associated with the Employer Employee Agreements.
- Work is proceeding to increase services and information available electronically.

**Outcome: A process for the prevention and resolution of industrial relations conflict****Output 2: Conciliation and Arbitration by the Western Australian Industrial Relations Commission**

To provide a process for dealing with the prevention and resolution of conflict in respect of industrial matters, the mutual rights of employers and employees, the rights and duties of organisations of employers and employees and related matters. The Commission is an Affiliated Body of the Department and serviced by the Department. The Commission is financially dependent on the Department but not subject to its operational control.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	4,454	4,491	4,491	4,530	
Less Operating Revenue <sup>(b)</sup> .....	-	22	-	-	
Net Cost of Output .....	4,454	4,469	4,491	4,530	
Adjustments <sup>(c)</sup> .....	(258)	(32)	(54)	(104)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>4,196</b>	<b>4,437</b>	<b>4,437</b>	<b>4,426</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**CAPITAL WORKS PROGRAM**

The Department of the Registrar, Western Australian Industrial Relations Commission's planned capital works expenditure in 2002-03 is for the upgrade and replacement of computer hardware and software to support the implementation of new technology, improved communication services and the delivery of the agency's outputs.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Computer Hardware and Software– 2001-02 program .....	150	150	150	-
<b>NEW WORKS</b>				
Computer Hardware and Software– 2002-03 Program .....	250	-	-	150
	400	150	150	150

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	149	150	150	150	320	150	150
	149	150	150	150	320	150	150
<b>LESS</b>							
Internal Funds and Balances .....	109	-	-	-	-	-	-
<b>Capital Contribution .....</b>	40	150	150	150	320	150	150

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	4,654	4,544	4,731	5,068	4,992	5,336	5,237
Superannuation .....	598	624	496	505	505	505	505
Supplies and services .....	1,335	1,435	1,465	1,645	1,642	1,720	1,999
Accommodation .....	1,218	1,376	1,519	1,503	1,503	1,503	1,503
Depreciation .....	149	40	40	85	163	180	180
Other expenses .....	-	-	11	22	25	31	31
<b>TOTAL COST OF SERVICES</b> .....	7,954	8,019	8,262	8,828	8,830	9,275	9,455
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	356	119	365	365	118	121	121
<b>Total Revenues from Ordinary Activities</b> .....	356	119	365	365	118	121	121
<b>NET COST OF SERVICES</b> .....	7,598	7,900	7,897	8,463	8,712	9,154	9,334
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	6,878	7,923	7,920	8,563	8,810	9,171	9,351
Liabilities assumed by the Treasurer .....	598	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	7,476	7,923	7,920	8,563	8,810	9,171	9,351
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	(122)	23	23	100	98	17	17
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	(122)	23	23	100	98	17	17

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 70, 72 and 77 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.



**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	219	235	122	139	157	107	143
Restricted cash.....	-	-	114	114	114	-	-
Receivables.....	103	43	103	103	103	103	103
Amounts receivable for outputs <sup>(a)</sup> .....	-	69	-	-	-	-	-
Prepayments .....	99	100	100	101	101	101	101
Total current assets .....	421	447	439	457	475	311	347
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	69	154	317	677	1,037
Plant, equipment and vehicles.....	196	265	307	373	531	502	473
Other.....	17	21	16	15	14	13	12
Total non-current assets.....	213	286	392	542	862	1,192	1,522
<b>TOTAL ASSETS</b> .....	634	733	831	999	1,337	1,503	1,869
<b>CURRENT LIABILITIES</b>							
Payables.....	8	-	8	8	8	8	8
Provision for employee entitlements.....	1,596	1,599	1,610	1,521	1,433	1,613	1,793
Accrued Salaries.....	98	121	121	144	167	-	14
Other.....	103	71	75	74	74	60	65
Total current liabilities .....	1,805	1,791	1,814	1,747	1,682	1,681	1,880
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	253	245	268	253	238	238	238
Total non-current liabilities .....	253	245	268	253	238	238	238
<b>TOTAL LIABILITIES</b> .....	2,058	2,036	2,082	2,000	1,920	1,919	2,118
<b>EQUITY</b>							
Contributed Equity .....	-	150	150	300	620	770	920
Accumulated surplus/(deficit).....	(1,424)	(1,453)	(1,401)	(1,301)	(1,203)	(1,186)	(1,169)
<b>Total equity</b> .....	(1,424)	(1,303)	(1,251)	(1,001)	(583)	(416)	(249)
<b>TOTAL LIABILITIES AND EQUITY</b> .....	634	733	831	999	1,337	1,503	1,869

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	6,838	7,854	7,851	8,478	8,647	8,811	8,991
Capital Contribution .....	40	150	150	150	320	150	150
<b>Net cash provided by government .....</b>	<b>6,878</b>	<b>8,004</b>	<b>8,001</b>	<b>8,628</b>	<b>8,967</b>	<b>8,961</b>	<b>9,141</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(4,507)	(4,440)	(4,627)	(5,097)	(5,031)	(5,294)	(5,195)
Superannuation .....	-	(624)	(496)	(505)	(505)	(505)	(505)
Supplies and services .....	(1,165)	(1,457)	(1,498)	(1,639)	(1,621)	(1,685)	(1,764)
Accommodation .....	(1,291)	(1,395)	(1,538)	(1,523)	(1,526)	(1,539)	(1,539)
Goods and Services Tax .....	(282)	(315)	(340)	(298)	(345)	(311)	(311)
Other.....	(227)	-	-	(22)	(25)	(31)	(31)
<b>Receipts</b>							
Regulatory fees and fines.....	67	-	-	-	-	-	-
User charges and fees .....	326	79	325	325	79	79	79
Goods and Services Tax .....	192	315	340	298	345	311	311
<b>Net cash from operating activities .....</b>	<b>(6,887)</b>	<b>(7,837)</b>	<b>(7,834)</b>	<b>(8,461)</b>	<b>(8,629)</b>	<b>(8,975)</b>	<b>(8,955)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(149)	(150)	(150)	(150)	(320)	(150)	(150)
<b>Net cash from investing activities .....</b>	<b>(149)</b>	<b>(150)</b>	<b>(150)</b>	<b>(150)</b>	<b>(320)</b>	<b>(150)</b>	<b>(150)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(158)</b>	<b>17</b>	<b>17</b>	<b>17</b>	<b>18</b>	<b>(164)</b>	<b>36</b>
Cash assets at the beginning of the reporting period .....	377	218	219	236	253	271	107
<b>Cash assets at the end of the reporting period .....</b>	<b>219</b>	<b>235</b>	<b>236</b>	<b>253</b>	<b>271</b>	<b>107</b>	<b>143</b>

**NOTE TO THE CONTROLLED CASH FLOW STATEMENT**

**Reconciliation of Net Cost of Services to Net Cash from Operating Activities**

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	<b>7,897</b>	<b>8,463</b>	<b>8,712</b>	<b>9,154</b>	<b>9,334</b>
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(40)	(85)	(163)	(180)	(180)
Increase/(decrease) in prepayments .....	1	1	-	-	-
(Increase)/decrease in salaries and related costs .....	(52)	81	80	(13)	(194)
(Increase)/decrease in other liabilities .....	28	1	-	14	(5)
<b>Net Cash from Operating Activities .....</b>	<b>7,834</b>	<b>8,461</b>	<b>8,629</b>	<b>8,975</b>	<b>8,955</b>

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Receipts paid into Consolidated Fund .....	7	3	3	3	3	3	3
<b>TOTAL ADMINISTERED EXPENSES .....</b>	<b>7</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>REVENUES</b>							
Industrial Magistrate's Fines .....	9	3	3	3	3	3	3
<b>TOTAL ADMINISTERED REVENUES <sup>(a)</sup>.</b>	<b>9</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

## SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ADMINISTERED CURRENT ASSETS</b>							
Receivables.....	6	4	6	6	6	6	6
<b>TOTAL ADMINISTERED ASSETS .....</b>	<b>6</b>	<b>4</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual	2001-02 Budget	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Receipts paid into Consolidated Fund .....	(7)	(3)	(3)	(3)	(3)	(3)	(3)
<b>TOTAL ADMINISTERED CASH OUTFLOWS.....</b>	(7)	(3)	(3)	(3)	(3)	(3)	(3)
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
User charges and fees .....	7	3	3	3	3	3	3
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	7	3	3	3	3	3	3
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	-	-	-	-	-	-	-

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Service charges, transcript and Award sales and other revenue .....	151	79	79	79
Fee for service Australian Industrial Registry.....	242	-	246	246
GST input credits .....	164	312	320	290
GST receipts on sales .....	28	3	20	8
<b>TOTAL.....</b>	<b>585</b>	<b>394</b>	<b>665</b>	<b>623</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## TRAINING

### PART 6 - MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION; TRAINING

#### DIVISION 28

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 58 Net amount appropriated to purchase outputs <sup>(b)</sup> .....</b>	300,734	326,082	316,262	<b>324,299</b>	327,979	317,139	312,904
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975 .....</b>	192	192	192	<b>192</b>	192	192	192
<b>Total appropriations provided to purchase outputs .....</b>	300,926	326,274	316,454	<b>324,491</b>	328,171	317,331	313,096

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) With the introduction of accrual appropriations, monies allocated for the Department for capital purposes are now included in the net amount appropriated to purchase outputs for all years.

#### MISSION

*Strategically manage, develop, and grow the State's investment in the employment and training of Western Australians.*

#### SIGNIFICANT ISSUES AND TRENDS

- Demand for Vocational Education and Training (VET) continues to increase due to a variety of factors including:
  - increased workforce demand for new and higher skill levels due to ongoing structural changes in the labour market, including developments in information technology, globalisation of markets and the move to knowledge based industries;
  - increase in resource development activities;
  - increase in VET enrolments as a result of the Awareness in Marketing of TAFE program as the preferred option for further study and training;
  - a significant increase in the national and State population;
  - workforce growth, including a rise in the proportion of the population within the workforce; and
  - introduction of a variety of training products has increased participation rates, allowing for more coverage and increasing the proportion of the workforce with VET qualifications from 57% to 82%.
- The Western Australian economy has been very resilient in the face of a downturn in global economic activity. However, this strong economic growth has not led to a significant increase in employment in the State, with employers instead favouring overtime and increased productivity rather than new recruitment. Nevertheless, a range of recent economic and business indicators point to a favourable employment outlook for the State over 2002. BIS Shrapnel, Econtech and Access Economics forecast that Western Australia's growth in employment and gross state product will outperform the national average over the medium term.
- Western Australia continues to have the highest labour force participation rate of any State, a sign of continuing confidence in job prospects. Over the past 12 months, Western Australia recorded the strongest employment growth in the following industry sectors: personal/other services; accommodation/cafes/restaurants; retail/wholesale trade and health/community services. According to the latest Australian Bureau of Statistics Australian Business Expectations survey, over the next 12 months, the best employment prospects will be in retail, mining, property/business services and manufacturing.

- Western Australia's full time youth unemployment rate fell to 20.6% in March 2002, the lowest in Australia. The youth total unemployment to population ratio declined to 9.3% in March. This means that 9.3% of teenagers in Western Australia were unemployed and looking for full-time or part-time work in March 2002.
- A comprehensive review of the training sector, completed in December 2001, resulted in the endorsement by the Government of a number of changes designed to enhance the TAFE system in Western Australia. The planned changes include: amalgamation of the Eastern Pilbara and West Pilbara Colleges; amalgamation of South East Metropolitan College, Midland College and the Balga campus of West Coast College; and the \$2 million funding commitment to support teaching, learning and assessment.
- The planned introduction of a Local Area Planning model will allow for responsiveness to local need and further increase opportunities for individuals and organisations to have input into training and employment strategies relevant to their region.
- International marketing faces the challenge of instability as a result of recent world events. This may create both opportunities and difficulties in developing markets. For example, the events of September 11 may encourage potential students to consider alternatives to studying in North America and Europe.
- The Overseas Qualifications Unit and the Independent Assessment Service are influenced by Federal Government policies on immigration and as such throughput will be affected by changes in migration numbers.
- The demand for services from Government to meet the requirements of individuals and specific learner groups continues to grow. Learning solutions enabled by the use of technology are required to provide more effective options as well as increasing levels of information and computer literacy for the wider community.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Management of Regional Forest Agreement Workers Assistance Package (reflects under spending in 2001-02) .....	12,000	-	-	-
Additional State funding required to meet Commonwealth ANTA obligations.....	-	9,300	12,200	12,200
College Amalgamations and TAFE College Realignment.....	-	(2,000)	(3,500)	(3,500)
Management of Regional Forest Agreement Workers Assistance Package (transfer of \$7 million to DOIT for 2003-04 for Business Exits Program) .....	(10,000)	3,000	-	-
Shared Corporate Services (Department of Training/Education).....	(500)	(1,000)	(1,000)	(1,000)
Reappropriation of proceeds from sale of Carine Campus.....	-	3,750	3,750	-
Shared TAFE Services.....	-	(2,000)	(2,000)	(2,000)
Response to purchase of training activity for Tuart and Canning College .....	100	1,900	-	-

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Vocational education and training services.....	382,309	411,120	404,347	409,746			
<b>Output 2:</b>							
Employment programs .....	29,832	46,509	34,509	37,802			
<b>Total Cost of Outputs.....</b>	<b>412,141</b>	<b>457,629</b>	<b>438,856</b>	<b>447,548</b>	<b>448,198</b>	<b>444,680</b>	<b>437,580</b>
<i>Less Operating revenues .....</i>	<i>103,206</i>	<i>121,810</i>	<i>115,667</i>	<i>122,413</i>	<i>127,243</i>	<i>131,052</i>	<i>129,214</i>
<b>Net Cost of Outputs.....</b>	<b>308,935</b>	<b>335,819</b>	<b>323,189</b>	<b>325,135</b>	<b>320,955</b>	<b>313,628</b>	<b>308,366</b>
Adjustments <sup>(b)</sup> .....	(8,009)	(9,545)	(6,735)	(644)	7,216	3,703	4,730
<b>Appropriations provided to purchase Outputs .....</b>	<b>300,926</b>	<b>326,274</b>	<b>316,454</b>	<b>324,491</b>	<b>328,171</b>	<b>317,331</b>	<b>313,096</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>300,926</b>	<b>326,274</b>	<b>316,454</b>	<b>324,491</b>	<b>328,171</b>	<b>317,331</b>	<b>313,096</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
An educated and skilled future for all Western Australians	Maximise training and employment opportunities for Western Australians.	Vocational education and training services
		Employment programs

### Outcome: Maximise training and employment opportunities for Western Australians.

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Graduate achieved or partly achieved main reason for undertaking the course .....	79.5%	80%	77%	80%	

(a) More details of effectiveness indicators are provided in the annual report.

#### Output 1: Vocational education and training services

The strategic management of the investment of government resources in the State VET system, including the planning, purchasing and monitoring of VET services.

The objective of the Department is to identify and meet industry, regional and community training needs and priorities.

In line with the strategic directions and policies of the State and Commonwealth Governments and through extensive consultative processes and targeted research studies, an annual State Training Strategy is developed to ensure that the needs of Western Australian clients - employers and students are met.

The Department funds training delivered by Registered Training Organisations (RTOs), which are monitored for quality, compliance and agreed outcomes. The quality of training services and outcomes are monitored through client surveys and other means to identify strategic areas for improvement and trends over time.

The role of the Department is to ensure that training services are efficiently and effectively deployed to provide appropriate training and skills for all clients within the State.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	382,309	411,120	404,347	409,746	
Less Operating Revenue <sup>(b)</sup> .....	101,348	115,720	113,917	118,989	
Net Cost of Output .....	280,961	295,400	290,430	290,757	
Adjustments <sup>(c)</sup> .....	(7,288)	(8,396)	(5,920)	(580)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>273,673</b>	<b>287,004</b>	<b>284,510</b>	<b>290,177</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.



**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Student Curriculum Hours (SCH) delivered – Apprentices/Trainees <sup>(a) (b)</sup> .....	4,500,000	5,000,000	4,200,000	5,000,000	
SCH delivered – Other students <sup>(a)</sup> .....	20,600,000	19,800,000	21,100,000	20,700,000	
Participation rate (15-64 year olds) <sup>(c)</sup> .....	9.4%	9.6%	9.8%	9.8%	
<b>Quality</b>					
Successful training completions - Module Load Completion Rate (MLCR) – Other students <sup>(d)</sup> .....	68.8%	69%	69%	69%	
Employers feedback on relevance of skills and knowledge – Apprentices/Trainees <sup>(e)</sup> .....	71.8%	80%	56%	-	
Employers feedback on relevance of skills and knowledge – Other students <sup>(e)</sup> .....	69.6%	71%	65%	-	
Student satisfaction – Apprentices/Trainees <sup>(f)</sup> .....	82.9%	84%	87%	85%	
Student satisfaction – Other students <sup>(f)</sup> .....	79.3%	80%	87%	85%	
Successful training completions - (MLCR) – Apprentices/Trainees <sup>(e)</sup> .....	78.9%	80%	79%	80%	
<b>Timeliness</b>					
College Delivery and Performance Agreements issued .....	November	November	November	November	
<b>Cost (Efficiency)</b>					
Average cost per SCH – Apprentices/Trainees <sup>(g)</sup> .....	\$16.65	\$17.63	\$16.82	\$16.75	
Average cost per SCH – Other students <sup>(h)</sup> .....	\$14.92	\$15.75	\$15.82	\$15.75	
<b>Full Time Equivalents (FTEs)</b>	317	324	334	334	

- (a) These performance measures are adjusted for Invalid Module Enrolments (IME) and calculated from calendar year data. The 2001-02 estimate assumes the same IME rate as for 2000, ie 2.8%. The target for 2002-03 assumes an IME rate of 3%.
- (b) It is estimated that between 19,000 and 20,000 apprentices/trainees will be in training at any point in time during the course of the year.
- (c) The participation rate is the proportion of Western Australians aged 15-64 years enrolled in VET courses funded by the Department of Training. It is a measure of the Department's responsiveness in meeting industry and community needs for a highly skilled workforce.
- (d) Successful training completions, or MLCR, is the sum of SCH for successfully completed modules expressed as a proportion of total SCH across all module enrolments, for which a definite outcome could be expected. Historically, students undertaking an apprenticeship/traineeship where their studies are linked to an employment contract, have higher MLCR than other award course students.
- (e) The percentage is based on those employers responding 'agree/strongly agree' in response to the question 'the vocational education and training system is providing graduates with skills appropriate to employers needs' in the national Survey of Employer Views. In the 2001-02 budget papers, the figure for Apprentices/Trainees from the 1999 survey was incorrectly reported at 79% and the target for 2000-01 of 80% was over-estimated as a result. Notwithstanding this, the Department will take steps to address the significant decline in employer ratings of satisfaction across the board. As no survey was undertaken in 2000, figures for 2000-01 are based upon the 1999 survey. Similarly, there are no targets set for 2002-03 as the next national survey will not take place until 2003.
- (f) A student satisfaction survey is undertaken across the State, including apprentices and trainees, annually with 11,912 respondents in 2001 from a population of over 50,000 students. The percentages represent those apprentices/trainees or other students responding satisfied/very satisfied to the question "how satisfied are you overall with your course of study". Further information on survey results is presented in the Department's annual report. Caution should be used in comparing information across the survey years due to changes in survey methodologies and populations. In addition, the 2001 Students Satisfaction Survey returned a significantly lower response rate than recorded in previous years (21% in 2001 compared to 35% in 2000). Results from this survey generally will have a higher standard error than results from previous surveys, particularly for disaggregated data populations.
- (g) The average cost per SCH is calculated by dividing the total expenditure for publicly funded VET by the total SCH. The total expenditure includes costs associated with labour market, regional and community analyses; policy research and development; and delivery profiling and contracts purchasing, quality monitoring and support services.
- (h) The average cost per SCH (apprentices and trainees) is similar to the formula outlined in (g) above. However, there are an additional number of services/costs for apprentices/trainees including: the training records system which involves the collection, monitoring and central administration of reporting of employment contracts; and travel costs.

**Major Achievements For 2001-02**

- During 2001, 25.3 million adjusted student curriculum hours were delivered.
- The review of the college funding model was commenced.
- The State received an additional \$8.75 million (for the financial year) in growth funding from the Commonwealth under the new ANTA agreement, which was matched by the State Government.
- The portion of training funded under the State Training Profile that is delivered through Training Packages was increased from 21% to 35%.
- Development of the Information Age: A Training and Employment Strategy, which provides the commitment to ensure Information and Communications Technology (ICT) skills development opportunities are commensurate with positioning WA in the information economy. The objectives of the strategy are to provide a skilled workforce for industry, respond to the computer literacy and fluency needs of the community and provide online employment sector related services.
- A \$1 million First Click fund was established to increase computer literacy among the 400,000 Western Australians who have no computing or Internet skills. The First Click Program includes free learning resource materials and grants for community-based not-for-profit organisations. Seventy-four community-based not-for-profit organisations were funded throughout the State, targeting 6,000 participants and more than 1,300 free learning resource packages were distributed.
- The Science and Technology Innovation Strategy continues to enhance the science and technology capacity of the VET sector through its competitively allocated funding program. In 2001-02 almost \$1 million was awarded to seven projects that demonstrated the capacity to improve the position of the VET sector in delivering training in science and technology.
- The Skilling WA Program allocated \$1 million for training programs to assist workers to gain new employment related skills across metropolitan and regional Western Australia in a range of industry areas, for example aged care, safety in the mining industry, dental assisting, telecommunications, welding and road transport safety.
- A consultative based study identifying existing and emerging training and employment needs for the next three to five years was carried out on the South West region. The study focussed on employment, skill trends, infrastructure developments, emerging industries and demographic factors impacting upon future training and employment needs in the South West.
- A major evaluation of the Curriculum Services Support Network was undertaken in 2001. Recommendations from the evaluation include the refunding of the network for the next two years and the establishment of the Teaching, Learning and Assessment Strategy Group.
- During 2001, 171 RTOs were monitored for compliance with the Australian Recognition Framework and Departmental contractual requirements.
- The Graded Assessment Pilot program was expanded to include a wider range of industry areas and qualifications. The program was supported by extensive professional development delivered across the State. In November 2001 the program progressed to staged implementation across the study areas of Community Services, Information Technology, Hospitality, Business Services and General Construction.
- The development of a framework for shared services across the TAFE network was commenced with the preparation of a high level Business Plan. A Shared Services Steering Committee was formed and met regularly. Work is continuing to prepare a Detailed Business Case and engage a network of shared services practitioners.
- TAFE International continued its marketing effort with major activities to develop markets in Africa, Europe, the Persian Gulf and South America.

- The Overseas Qualifications Unit facilitated programs for bringing overseas trained teachers into the Western Australian VET system, in partnership with the WA Department of Education and Murdoch University. As a result, 65 experienced teachers entered the education system.
- Learning resources for the vocational education and training sector in online, television and print formats were developed to facilitate equity of opportunity and access to materials for learner groups with different needs.
- Online catalogues, enrolments and payments were produced and made available to all TAFE Colleges, allowing prospective students the ability to apply for admission, review application outcomes, gain timely access to current course information and to enrol and pay online.
- The development of a Client Internet Service was commenced and will continue in 2002-03.
- The Universal Access Audit Tool is being used to implement a statewide audit program that will provide a strategic approach to improving access to TAFE infrastructure, especially for people with a disability. Audit reporting will be ongoing.
- Research was undertaken into: innovation and flexibility in training packages; literacy and numeracy support in vocational courses; the implications of the ageing TAFE workforce in Western Australia; principles and priorities of public funding; VET Participation rates; part-time delivery; and attrition in apprenticeships and traineeships.
- Ministerially endorsed Intellectual Property management guidelines were prepared and distributed to Western Australian TAFE Colleges.
- The Training Forum 2002 was held over two days. This initiative featured workshops, keynote addresses and other professional development activities and was attended by approximately 400 delegates.
- The Department has implemented the Capital Infrastructure Technology Fund, valued at \$7 million. Of that, \$2.8 million has been allocated to TAFE Colleges for equipment and new technology for training delivery. Procurement of PCs, data projectors and Notebooks (\$1.7 million) for use by students and lecturers is underway and \$2.5 million has been allocated for networking infrastructure for the TAFE sector.

#### **Major Initiatives For 2002-03**

- Deliver 25.7 million student curriculum hours (adjusted) during 2002.
- Progressive implementation of the recommendations from the Review of the WA Training Sector.
- Ongoing consultations with community groups, Industry Training Councils, local businesses, training providers, and Government agencies will feed into the State Training Strategy, reflecting current and emerging training and employment priorities for the state.
- Develop learning opportunities involved in the facilitation of greater access to technology-related skills training, including further development of the ICT Strategy, which incorporates the Technology Training Institute and the First Click computer literacy initiative.
- \$1 million has been allocated to the First Click Program in 2002-03 to provide grants to community-based not-for-profit organisations for initiatives to increase computer literacy.
- Funding of \$1 million will be allocated to the Science and Technology Innovation Strategy, which will administer funds through competitive processes to innovative projects that contribute to enhancing the science and technology capacity of the VET sector.
- Planned introduction of an Integrated Local Area Planning model, which includes consultation and collaboration with local community, business groups and government agencies. The model aims to give regional stakeholders an active role in determining the future training and employment requirements of their region.
- The Overseas Qualifications Unit will develop a register of Skills Assessors that will improve service delivery of skills recognition by providing information on costs, timeframes and contact information to clients and training providers in online and traditional formats.

- New product development is currently being undertaken with a new Foundation Studies course being added to TAFE International's offerings, together with Diplomas of Mass Communications, Information Technology and Commerce being packaged with university studies.
- Collaborative arrangements are being developed to link with a number of US educational institutions, the North Melbourne Institute of TAFE and the University of Southern Queensland to develop student recruitment, student exchange programs and internships between Australia and the United States.
- Develop and support a student Identity Management Service tailored to the needs of the TAFE colleges. The service will facilitate the secure provision of online courses and academic results management across the Western Australian VET system.
- Maximise learning options for all learner groups through the efficient and effective development of an enhanced range of cross-media learning materials, initially through the introduction of digital television production equipment to meet industry standards.
- Facilitate, in collaboration with TAFE colleges, an expansion of full time award course and part time short course online enrolment and payment options to improve customer service and streamline business processes.

**Outcome: Maximise training and employment opportunities for Western Australians.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
People assisted into employment, education and training .....	11,217	12,000	12,000	12,000	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Employment programs**

The development, promotion, coordination and strategic management of employment services.

- The role of the Department is to improve the employment environment in Western Australia through initiatives that assist job seekers, industry and the community. Initiatives include:
  - The placement of 13 Regional Employment Coordinators who work with regional communities through over 150 regional committees to provide localised knowledge and increase employment opportunities for the region;
  - Fifty community-based projects that assist job-seekers into employment, education or training, by providing advice, resume preparation, interview skills, work experience and job placement assistance;
  - Specific assistance to school leavers through the School Leaver Program;
  - Employment related assistance to disadvantaged groups such as youth at risk and mature aged job-seekers;
  - A system (Group Training Schemes) by which apprentices/trainees are registered to a central body and placed in employment with participating employers on a rotational basis;
  - Management of the Aboriginal Economic and Development Officer program; involving the funding of 10 officers providing localised, economic development, employment and training services relating to Indigenous matters, to communities across Western Australia; and
  - Management of the Regional Forest Agreement Workers Assistance Package to assists workers in the native forest hardwood timber industry directly affected by the Government's new forest policy.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	29,832	46,509	34,509	37,802	
Less Operating Revenue <sup>(b)</sup> .....	1,858	6,090	1,750	3,424	
Net Cost of Output .....	27,974	40,419	32,759	34,378	
Adjustments <sup>(c)</sup> .....	(721)	(1,149)	(815)	(64)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>27,253</b>	<b>39,270</b>	<b>31,944</b>	<b>34,314</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
People assisted through employment strategies <sup>(a)</sup> .....	36,253	36,000	36,551	45,000	Broadening of services to clients and expansion of School Leaver Support.
People supported in apprenticeships and traineeships <sup>(b)</sup> .....	18,213	19,000	20,000	19,000	
People assisted through Regional Forest Workers Assistance Package <sup>(c)</sup> .....	na	1,000	500	600	
<b>Quality <sup>(d)</sup></b>					
Under review .....	-	-	-	-	A comprehensive review of the labour market program was undertaken during the year (see below).
<b>Timeliness</b>					
Labour market programs are funded annually at commencement of financial year .....	Yes	Yes	Yes	Yes	
<b>Cost (Efficiency)</b>					
Average cost per person assisted through employment strategies <sup>(e)</sup> .....	\$626	\$474	\$477	\$336	Reduction due to expected expansion of services.
Average cost per person supported in apprenticeships and traineeships .....	\$391	\$370	\$334	\$352	
Average cost per person assisted through Regional Forest Workers Assistance Package .....	na	\$22,412	\$20,823	\$26,667	Workers are entitled to top up redundancy of \$19,000 and a further \$10,000 in other assistance. Workers are expected to make claims closer to the maximum threshold of \$29,000 in 2002-03.
<b>Full Time Equivalents (FTEs)</b>	94	117	114	114	

(a) This figure is a combined count from all employment programs and activities and may include people who receive assistance from more than one of the services offered. The aim of Employment Strategies is to maximise employment opportunities for Western Australians by creating more employment opportunities for clients and assisting them to become more employable. Those who are not placed directly into employment, education, and training continue to be provided assistance to minimise the likelihood of becoming long term unemployed.

(b) This is an estimated point in time figure for 30 June 2002.

(c) The Department will manage the Regional Forest Agreement Workers Assistance Package from 2001-02 to 2004-05. Government made available a total of \$22.412 million towards this initiative in 2001-02, \$12 million of which was deferred to 2002-03. The package assists workers in the native forest hardwood timber industry directly affected by the Government's new forest policy and includes redundancy payments, relocation allowances, reskilling and retraining initiatives. The 1,000 budget figure for 2001-2002 refers to the total number of people that would be eligible for assistance over the life of the program with 500 estimated to have been helped in 2001-02 and a further 400 targeted for assistance in 2002-03.

(d) An appropriate quality measure is still to be developed in this output. For information on quality measures associated with apprenticeship and traineeship training see Output 1.

(e) Costs are affected by the insourcing of the administration of the apprenticeship and traineeship system in 2001.

### ***Major Achievements For 2001-02***

- A review of labour market programs was completed by the Department and was presented to the Minister. The report recommends a new direction for employment programs in Western Australia which is consistent with three of the Government's strategic objectives (ie. Strong and Vibrant Regions, A Growing and Diversified Economy and a Skilled Future for all Western Australians). It involves a significant shift in focus from the delivery of employment placement programs to the development of essential regionally based services designed to assist individuals develop employability and entrepreneurial skills.
- The State Employment Assistance Strategy provided assistance to approximately 36,500 job seekers, of which 12,000 were assisted into employment, education or training.
- In response to industry need, the administration of the apprenticeship and traineeship system returned to the Department as a core function on 1 November 2001 and is now managed by the newly established Apprenticeship/Traineeship Support Network. The Network delivers a range of services to approximately 7,000 employers of approximately 19,000 apprentices and trainees.
- The number of apprenticeship and traineeships remained stable, with approximately 12,000 apprentice and trainee commencements for the year. Approximately 120 new traineeship courses were established across most industries to provide job-seekers with wider opportunities.
- Youth employment was given greater emphasis by increasing the focus on youth participation in traineeships through the State Youth Training and Employment Pathways Strategy. Priority in traineeships was given to young people up to the age of 19, and training targeted to meet their needs in moving from school to work.
- The Priority Access Initiative, that aims to use Government contracting and procurement policy to increase apprenticeships and traineeships for young Western Australians, successfully registered 860 employers.
- The School Leaver Program was expanded to include all state government schools. A model for the non-government sector was trialed with 15 schools in the metropolitan region.
- Under the Landcare Initiative, which aims to continue providing opportunities for people in regional areas and expand school-base traineeships, there were over 50 traineeship opportunities created. Half of these were in regional areas.
- The Regional Forest Agreement Workers Assistance Package (WAP) assisted approximately 500 workers in the native forest hardwood timber industry directly affected by the Government's new forest policy. This assistance related to redundancy top-ups, retraining, relocation, mortgage and rent assistance.
- The Department undertook a range of other programs during the year to provide employment assistance to job-seekers and generate employment and training opportunities. Examples include the:
  - Mature Employment Program which assisted approximately 4,800 mature age jobseekers gain access to employment, education and training as part of the Profit From Experience Initiative;
  - Career Restart program which provided Joblink agencies with \$500,000 to provide rapid response assistance to approximately 950 workers affected by eight large-scale redundancies;
  - Small Business Smart Business Strategy, established to increase the participation of small business in training, which distributed approximately 6,000 redeemable training coupons worth \$200 to small businesses throughout the State; and
  - Enterprising Options program provided \$500,000 for twelve initiatives aiming to create employment opportunities in industry sectors and regional areas in Western Australia that are considered a high-priority.
- Making It Happen: Improving Training and Employment Opportunities for Indigenous Western Australian's 2000-2005 was launched and established the Making It Happen in WA Committee. The Committee will assist the Department to implement the plan and advise on emerging issues.
- Expanded the Aboriginal School-Based Traineeship Program to 260 places. This school to work transition initiative targets Indigenous youth. The program, a joint initiative between the Department, the Aboriginal and Torres Strait Islander Commission and the Department of Education, aims to increase Indigenous students school retention rates, provide them with exposure to the workplace, and provide the option of a Certificate II level traineeship while they complete their Western Australian Certificate of Education.

- Successfully managed the Indigenous Career Development Program, a new joint initiative between the Department of Training, Premier and Cabinet and Indigenous Affairs. The program, which is designed to facilitate development opportunities for Indigenous public servants at middle management level, attracted 73 participants from 26 agencies.
- The International Employment Futures Conference - Working Visions 2001 was held during November 2001. The conference focus was how employment is evolving globally and what this means for Western Australia.
- On-line services were expanded through the enhancement of Departmental websites. These included: the Get Access program, which features comprehensive careers and employment information and which attracted approximately 470,000 hits during 2001-02, representing an increase of fifty percent over the previous financial year; Regional Access, which provided an online point of access to regional services for young people and extended the community involvement aspect from the Joblink to the network of 92 Telecentres; and the Apprenticeship and Traineeship website, to improve information dissemination and increase marketing opportunities to prospective apprentices and trainees.
- A four hour series of career profiling programs titled "Jobs, Jobs, Jobs" and eight half hour news-style career television programs titled Pathways, were produced and broadcast in 2001 throughout metropolitan and regional areas with positive feedback.

### ***Major Initiatives For 2002-03***

- Subject to Ministerial endorsement, the findings of the review of employment will be used to develop regionally based services in partnership with Western Australian communities. These will assist individuals develop employability and entrepreneurial skills and support the development of new and emerging industries, resulting in growth and diversification of the State's regional economy.
- The State Employment Assistance Strategy will provide assistance to over 45,000 job seekers, of which approximately 12,000 will be placed into employment and education or training.
- Redefine the role of the Department's Regional Employment Coordinators to one of stimulating regional employment growth, by engaging the community in employment issues, improving access to employment/training related information and by creating synergies between employment and training stakeholders across the regions.
- Establish a single point of communication in each region of the State for all employment-related matters.
- Increase the number of apprenticeships and traineeships, with apprentice and trainee commencements of 12,500 of which, one third will be in rural and remote areas.
- It is forecast that over 600 new employers will register under the Priority Access Initiative, with up to one third in regional areas. This will include the development of partnerships with the private sector to increase the number of apprenticeships and traineeships in the tourism and hospitality industries and expansion of the range of traineeships available to Indigenous people in rural and remote communities in the areas of construction, community housing management, and community services and infrastructure.
- Further develop the School Leaver Program which assists school leavers who are unable to secure employment, education or training placements once they have left school. The number of students surveyed, to evaluate the effectiveness of the program. will be increased from 45,000 to 50,000.
- Establish and coordinate a cross-agency working party to develop the Western Australian Aboriginal Health Worker Training and Employment Strategy, which aims to define health worker standards and increase the employment of health workers within State funded health services.
- Work in partnership with the Aboriginal and Torres Strait Islander Commission to develop an Indigenous vocational education and training guide for community development employment program organisations across the State. The guide will assist organisations to understand the complexities of the VET system and will be particularly useful to those applying for RTO status.
- Promotion of topical television resources to support employment and vocational programs for mature age career changers as well as school leavers. In addition a modular approach will be developed to facilitate usage of materials to enhance teaching and learning.

## CAPITAL WORKS PROGRAM

The following program of major capital works, including planned new major works, will support the delivery of vocational education and training services:

- **Central TAFE Redevelopment:** Commencement of program of works to upgrade current infrastructure across the portfolio to improve learning outcomes. The project will cost \$15.395 million and is due for completion in 2006-07, with \$550,000 to be expended in 2002-03.
- **Central TAFE – E-Central land acquisition:** The consolidation of site acquisition for E-Central campus at East Perth will cost \$2 million. The project will be completed in 2003-04.
- **Central West College Geraldton - Training Vessel:** A new training vessel is to be procured to replace the 'Lady TAFE' for Central West College. The vessel will support the cray fishing, long line tuna fishing and aquaculture industry. It will also act as a dive platform, sea search and rescue vessel and will be designed to provide universal access. The project will be completed late 2002 at a cost of \$1.3 million.
- **Central West College Geraldton - Marine Industry Education Training and Research Centre:** The total estimated cost of the project is \$4.73 million and will be completed in 2003-04 (\$1.025 million allocated in 2002-03). The project will provide training and research to support current and future needs in the Mid West/Gascoyne fishing aquaculture industry.
- **Challenger TAFE WA Centre for Maritime Studies:** The current facilities in Fremantle will be extended at a cost of \$6.5 million. The project is to be completed in 2004 with \$600,000 to be expended in 2002-03.
- **Great Southern TAFE Albany: Agriculture land care:** Facilities are to be upgraded as planned to support emerging agriculture and land care issues throughout the Great Southern region with \$250,000 will be allocated in 2002-03. The total cost of the upgrade will be \$750,000. In addition, the student canteen at the Albany campus will be refurbished in 2002-03 at a total cost of \$500,000.
- **Northern Suburbs Hospitality Centre:** A new Hospitality Centre is to be provided that will offer a seamless pathway from school through to advanced training. The project is to be completed by 2003-04, with \$2.75 million to be expended in 2002-03.
- **Pilbara College of TAFE - Roebourne Workshop:** The existing Roebourne Workshops will be refurbished and existing workshop facilities extended for the Roebourne community. The project is to be completed in 2003-04 at a cost of \$400,000 (\$50,000 allocated for 2002-03).
- **South West Regional College of TAFE - Margaret River Wine Centre:** A site has been approved for the new Centre for Wine Excellence at Margaret River. The Department is working with the Department of Education, Curtin University and Edith Cowan University to establish a centre for vocational education and training, higher learning and research to support the wine industry. The total project contributions are \$5 million from the Department of Training and \$3 million from the universities. \$1.67 million will be expended on this project in 2002-03.
- **Swan TAFE:** Student services are to be upgraded, including the refurbishment of the Bentley TAFE cafeteria and Balga parking and entrance at a cost of \$500,000 in 2002-03. A site at the Midland Railways has been earmarked for the future headquarters for the College.
- **West Coast College:** The Carine Campus site is to be prepared for sale at a cost of \$1 million to facilitate the sale of the site (\$550,000 in 2002-03). The 2002-03 realignment of the Joondalup site is part of the Education precinct created by the Police Academy and Edith Cowan University. The cost of the realignment is \$1.2 million.



	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
New Buildings and Additions at TAFE Colleges and Centres - Central TAFE				
Photography Relocation - Central TAFE .....	200	80	80	120
New Buildings and Additions at TAFE Colleges and Centres - Central West College -				
Geraldton - Marine and Fishing Centre .....	4,730	45	45	1,025
New Buildings and Additions at TAFE Colleges and Centres - Challenger TAFE				
Henderson Maritime .....	4,000	46	-	-
Fremantle Stage 1 - Maritime .....	6,500	206	-	600
Murdoch Stage 4A - Environmental Sciences .....	5,400	4,700	4,083	700
New Buildings and Additions at TAFE Colleges and Centres - Pilbara College				
Pundulmurra -				
Upgrade existing facilities .....	610	110	110	300
New Buildings and Additions at TAFE Colleges and Centres - South West Regional College -				
Margaret River Campus .....	5,000	160	141	1,670
Other Projects -				
Disability Services Program -				
2000-01 - 2002-03 Program .....	1,570	895	684	675
Minor Works -				
2000-01 - 2002-03 Program .....	4,495	2,995	1,525	1,500
Project Initiation Planning -				
2000-01 - 2002-03 Program .....	580	420	278	160
Systemwide Upgrades of Roofing and Plant -				
2000-01 - 2002-03 Program .....	2,145	1,590	974	555
WA Academy of Performing Arts -				
Stage 1 .....	7,900	5,675	3,510	2,225
<b>COMPLETED WORKS</b>				
New Buildings and Additions at TAFE Colleges and Centres - Central West College -				
Geraldton Manufacturing Workshop .....	8,200	8,200	1,219	-
New Buildings and Additions at TAFE Colleges and Centres - Challenger TAFE				
Fremantle - E Tech. Centre .....	793	793	294	-
Murray House .....	280	280	280	-
Peel Stage 2 .....	8,362	8,362	79	-
New Buildings and Additions at TAFE Colleges and Centres - Great Southern Regional College -				
Katanning New Campus Stage 1 .....	2,206	2,206	296	-
Wet Trade Facilities .....	250	250	250	-
New Buildings and Additions at TAFE Colleges and Centres - Kimberley College -				
Broome Stage 2 .....	1,900	1,900	205	-
Other Projects -				
Land Acquisition - CMC - Alexander Gallery .....	3,250	3,250	3,250	-
Land Acquisition - Mandurah .....	323	323	35	-
Ngaanyatjarra Training Facility .....	100	100	100	-
Plant and Equipment -				
2001-02 Program .....	9,618	9,618	8,875	-
Skills Centres -				
2000-01 Program .....	434	434	292	-
2001-02 Program .....	2,000	2,000	2,000	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>NEW WORKS</b>				
New Buildings and Additions at TAFE Colleges and Centres - Central TAFE				
Perth Campus - Redevelopment Stage 1 .....	15,395	-	-	550
New Buildings and Additions at TAFE Colleges and Centres - Central West College -				
Training Vessel.....	1,300	-	-	1,300
New Buildings and Additions at TAFE Colleges and Centres - Great Southern Regional College -				
Albany - Agriculture and Landcare .....	750	-	-	250
Canteen - Student Services .....	500	-	-	500
New Buildings and Additions at TAFE Colleges and Centres - Kimberley College -				
Office Accommodation - Halls Creek.....	120	-	-	120
New Buildings and Additions at TAFE Colleges and Centres - Pilbara College				
Workshop Building - Roebourne Campus .....	400	-	-	50
New Buildings and Additions at TAFE Colleges and Centres - Swan TAFE -				
Parking and Entrance Upgrade - Balga Campus .....	200	-	-	200
Addition to Cafeteria - Bentley Campus .....	300	-	-	300
New Buildings and Additions at TAFE Colleges and Centres - West Coast College -				
Preparation of Carine Campus site for sale .....	1,000	-	-	550
Joondalup Site Realignment with Education Precinct.....	1,200	-	-	1,200
Other Projects -				
DT - Hospitality Centre .....	5,500	-	-	2,750
Land Acquisition - E Central .....	2,000	-	-	1,500
Plant and Equipment -				
2002-03 Program .....	8,823	-	-	8,273
Skills Centres -				
2002-03 Program .....	2,000	-	-	2,000
	120,334	54,638	28,605	29,073

## CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	24,829	29,262	28,605	29,073	31,425	30,136	27,639
	24,829	29,262	28,605	29,073	31,425	30,136	27,639
<b>LESS</b>							
Commonwealth Grants .....	15,269	16,670	15,863	21,263	19,865	18,576	19,829
Internal Funds and Balances .....	1,750	4,022	4,172	-	-	-	-
Funding included in output appropriations <sup>(b)</sup> ..	7,810	8,570	8,570	7,810	11,560	11,560	7,810
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	27,120	25,835	24,216	25,724	26,984	27,843	28,279
Superannuation .....	2,486	2,602	2,319	2,638	2,724	2,884	2,875
Cost of Goods Sold .....	610	-	-	-	-	-	-
Grants and subsidies <sup>(b)</sup> .....	276,437	385,362	369,512	380,523	378,792	372,901	364,929
Supplies and services .....	28,505	32,721	32,319	27,831	28,348	29,006	29,006
Accommodation .....	3,962	4,186	4,123	4,634	4,739	4,852	4,852
Capital User Charge .....	-	2,586	2,966	2,683	2,959	3,409	3,760
Depreciation .....	2,917	3,010	3,143	3,203	3,328	3,455	3,546
Other expenses .....	2,032	1,327	258	312	324	330	333
<b>TOTAL COST OF SERVICES .....</b>	<b>344,069</b>	<b>457,629</b>	<b>438,856</b>	<b>447,548</b>	<b>448,198</b>	<b>444,680</b>	<b>437,580</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	11,571	11,948	11,392	11,480	11,570	11,661	11,660
Net Profit on disposal of non-current assets .....	55	-	-	-	-	-	-
Grants and subsidies .....	90,124	108,161	101,758	108,395	113,125	116,834	114,987
Interest .....	783	600	592	604	604	604	604
Other Revenue .....	673	1,101	1,925	1,934	1,944	1,953	1,963
<b>Total Revenues from Ordinary Activities .....</b>	<b>103,206</b>	<b>121,810</b>	<b>115,667</b>	<b>122,413</b>	<b>127,243</b>	<b>131,052</b>	<b>129,214</b>
<b>NET COST OF SERVICES .....</b>	<b>240,863</b>	<b>335,819</b>	<b>323,189</b>	<b>325,135</b>	<b>320,955</b>	<b>313,628</b>	<b>308,366</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	243,348	326,274	316,454	324,491	328,171	317,331	313,096
Liabilities assumed by the Treasurer .....	2,486	239	168	168	168	168	168
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>245,834</b>	<b>326,513</b>	<b>316,622</b>	<b>324,659</b>	<b>328,339</b>	<b>317,499</b>	<b>313,264</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>4,971</b>	<b>(9,306)</b>	<b>(6,567)</b>	<b>(476)</b>	<b>7,384</b>	<b>3,871</b>	<b>4,898</b>
Change in Equity arising from transfer of assets/liabilities .....	(7,636)	-	-	-	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>(2,665)</b>	<b>(9,306)</b>	<b>(6,567)</b>	<b>(476)</b>	<b>7,384</b>	<b>3,871</b>	<b>4,898</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 411, 448 and 448 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	23,787	20,625	11,086	8,365	13,312	12,030	12,993
Restricted cash.....	7,475	-	11,544	11,800	11,800	11,800	11,800
Receivables.....	5,809	2,277	5,784	5,784	5,784	5,784	5,783
Inventories.....	237	230	237	237	237	237	237
Amounts receivable for outputs <sup>(a)</sup> .....	-	2,065	-	1,144	1,144	1,144	1,144
Prepayments.....	3,158	3,247	3,157	3,157	3,157	3,157	3,157
<b>Total current assets.....</b>	<b>40,466</b>	<b>28,444</b>	<b>31,808</b>	<b>30,487</b>	<b>35,434</b>	<b>34,152</b>	<b>35,114</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	2,065	4,402	7,068	9,729	12,392
Land and Buildings.....	8,408	8,067	8,068	7,727	7,386	7,045	6,704
Plant, equipment and vehicles.....	4,825	5,304	5,273	4,614	4,881	5,069	4,218
Other.....	117	117	117	117	317	2,517	5,067
<b>Total non-current assets.....</b>	<b>13,350</b>	<b>13,488</b>	<b>15,523</b>	<b>16,860</b>	<b>19,652</b>	<b>24,360</b>	<b>28,381</b>
<b>TOTAL ASSETS.....</b>	<b>53,816</b>	<b>41,932</b>	<b>47,331</b>	<b>47,347</b>	<b>55,086</b>	<b>58,512</b>	<b>63,495</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	4,898	5,456	4,885	4,885	4,885	4,885	4,885
Provision for employee entitlements.....	3,589	3,731	3,774	4,089	4,232	4,496	4,481
Accrued Salaries.....	575	563	541	660	797	-	105
Other.....	3,084	295	3,084	3,084	3,084	3,084	3,084
<b>Total current liabilities.....</b>	<b>12,146</b>	<b>10,045</b>	<b>12,284</b>	<b>12,718</b>	<b>12,998</b>	<b>12,465</b>	<b>12,555</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	1,332	1,040	1,276	1,334	1,409	1,497	1,492
<b>Total non-current liabilities.....</b>	<b>1,332</b>	<b>1,040</b>	<b>1,276</b>	<b>1,334</b>	<b>1,409</b>	<b>1,497</b>	<b>1,492</b>
<b>TOTAL LIABILITIES.....</b>	<b>13,478</b>	<b>11,085</b>	<b>13,560</b>	<b>14,052</b>	<b>14,407</b>	<b>13,962</b>	<b>14,047</b>
<b>EQUITY</b>							
Accumulated surplus/(deficit).....	29,565	19,265	22,998	22,522	29,906	33,777	38,675
Asset revaluation reserve.....	10,773	11,582	10,773	10,773	10,773	10,773	10,773
<b>Total equity.....</b>	<b>40,338</b>	<b>30,847</b>	<b>33,771</b>	<b>33,295</b>	<b>40,679</b>	<b>44,550</b>	<b>49,448</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>53,816</b>	<b>41,932</b>	<b>47,331</b>	<b>47,347</b>	<b>55,086</b>	<b>58,512</b>	<b>63,495</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	235,538	322,756	312,936	321,010	324,361	313,526	309,291
Capital Contribution .....	7,810	-	-	-	-	-	-
Holding Account .....	-	1,453	1,453	-	1,144	1,144	1,144
<b>Net cash provided by government .....</b>	<b>243,348</b>	<b>324,209</b>	<b>314,389</b>	<b>321,010</b>	<b>325,505</b>	<b>314,670</b>	<b>310,435</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(26,093)	(23,859)	(23,459)	(24,526)	(25,899)	(27,511)	(27,420)
Superannuation .....	-	(2,363)	(2,151)	(2,470)	(2,556)	(2,716)	(2,707)
Supplies and services .....	(29,622)	(33,570)	(32,367)	(28,024)	(28,566)	(29,267)	(29,262)
Grants and subsidies .....	(279,685)	(385,362)	(369,512)	(380,523)	(378,792)	(372,901)	(364,929)
Accommodation .....	(3,973)	(3,812)	(4,123)	(4,634)	(4,739)	(4,852)	(4,852)
Administration.....	-	-	(139)	(40)	(41)	(42)	(42)
Capital User Charge.....	-	(2,586)	(2,966)	(2,683)	(2,959)	(3,409)	(3,760)
Goods and Services Tax .....	(7,821)	(8,183)	(9,228)	(9,313)	(8,093)	(8,183)	(7,750)
Other.....	(1,616)	(1,573)	(309)	(315)	(323)	(330)	(337)
<b>Receipts</b>							
User charges and fees .....	11,365	11,398	10,919	11,007	11,097	11,188	11,187
Interest .....	802	600	592	604	604	604	604
Goods and Services Tax .....	6,818	8,183	10,228	10,314	9,093	9,183	8,750
Grants and subsidies .....	90,102	108,161	101,758	108,395	113,125	116,834	114,987
Other.....	679	351	925	934	944	953	963
<b>Net cash from operating activities .....</b>	<b>(239,044)</b>	<b>(332,615)</b>	<b>(319,832)</b>	<b>(321,274)</b>	<b>(317,105)</b>	<b>(310,449)</b>	<b>(304,568)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(3,648)	(2,994)	(3,289)	(2,201)	(3,453)	(5,503)	(4,904)
Proceeds from sale of non-current assets .....	372	750	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(3,276)</b>	<b>(2,244)</b>	<b>(3,289)</b>	<b>(2,201)</b>	<b>(3,453)</b>	<b>(5,503)</b>	<b>(4,904)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>1,028</b>	<b>(10,650)</b>	<b>(8,632)</b>	<b>(2,465)</b>	<b>4,947</b>	<b>(1,282)</b>	<b>963</b>
Cash assets at the beginning of the reporting period .....	32,023	31,275	31,262	22,630	20,165	25,112	23,830
Net cash transferred to/from other agencies.....	(1,789)	-	-	-	-	-	-
<b>Cash assets at the end of the reporting period .....</b>	<b>31,262</b>	<b>20,625</b>	<b>22,630</b>	<b>20,165</b>	<b>25,112</b>	<b>23,830</b>	<b>24,793</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

### Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	323,189	325,135	320,955	313,628	308,366
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(3,143)	(3,203)	(3,328)	(3,455)	(3,546)
Superannuation liabilities assumed by the Treasurer .....	(168)	(168)	(168)	(168)	(168)
Increase/(decrease) in accounts receivable .....	(25)	-	-	-	(1)
Increase/(decrease) in prepayments .....	(1)	-	-	-	-
(Increase)/decrease in salaries and related costs .....	(95)	(492)	(355)	445	(85)
Other accrued expenditure .....	75	2	1	(1)	2
<b>Net Cash from Operating Activities</b> .....	<b>319,832</b>	<b>321,274</b>	<b>317,105</b>	<b>310,449</b>	<b>304,568</b>

### DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Contracts and agreements for delivery of Training and Employment services (a) .....	276,437	385,362	369,512	380,523	378,792	372,901	364,929
<b>TOTAL</b>	<b>276,437</b>	<b>385,362</b>	<b>369,512</b>	<b>380,523</b>	<b>378,792</b>	<b>372,901</b>	<b>364,929</b>

(a) The increase in grants expenditure in 2001-02 and for the remainder of the estimates is as a result of the new ANTA agreement, Regional Forest Agreement Workers Assistance Package and the introduction of the Capital User Charge and accrual appropriations.

### NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Proceeds from Commercial Activities of Institutions .....	10,364	12,796	16,082	9,817
Proceeds from Departmental Business Units .....	353	478	895	491
Proceeds from other 'Miscellaneous' Revenue .....	2,329	1,301	2,044	1,227
Commonwealth Specific Purpose Programs				
Aboriginal Programs .....	3,278	3,700	3,846	3,766
Adult Migrant Education Programs .....	619	673	673	673
Employment Related Programs .....	657	1,300	1,191	1,200
Vocational Education and Training .....	70,151	83,592	75,645	82,500
Vocational Education and Training Capital Program .....	15,269	16,670	15,863	21,263
GST input credits .....	6,165	7,224	7,224	9,533
GST receipts on sales .....	582	959	959	784
<b>TOTAL</b> .....	<b>109,766</b>	<b>128,693</b>	<b>124,422</b>	<b>131,254</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## Part 7

### Attorney General; Minister for Justice and Legal Affairs; Electoral Affairs; Peel and the South West

#### SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
495	Justice			
	– Purchase of Outputs .....	479,496	482,376	<b>498,870</b>
	– Capital Contribution .....	31,340	31,340	<b>7,250</b>
	Total .....	510,836	513,716	<b>506,120</b>
534	Commissioner for Equal Opportunity			
	– Purchase of Outputs .....	2,013	1,981	<b>1,970</b>
	– Capital Contribution .....	53	53	<b>32</b>
	Total .....	2,066	2,034	<b>2,002</b>
545	Law Reform Commission			
	– Purchase of Outputs .....	841	832	<b>819</b>
	– Capital Contribution .....	10	10	<b>1</b>
	Total .....	851	842	<b>820</b>
553	Office of the Director of Public Prosecutions			
	– Purchase of Outputs .....	11,651	11,649	<b>12,352</b>
	– Capital Contribution .....	257	257	<b>102</b>
	Total .....	11,908	11,906	<b>12,454</b>
564	Office of the Information Commissioner			
	– Purchase of Outputs .....	1,195	1,195	<b>1,182</b>
	– Capital Contribution .....	25	25	<b>—</b>
	Total .....	1,220	1,220	<b>1,182</b>

## COMMISSIONER FOR EQUAL OPPORTUNITY

### PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST

#### DIVISION 30

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 60 Net amount appropriated to purchase outputs.....</b>	1,978	1,885	1,853	<b>1,842</b>	1,926	1,977	2,026
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	128	128	128	<b>128</b>	128	128	128
Total appropriations provided to purchase outputs.....	2,106	2,013	1,981	<b>1,970</b>	2,054	2,105	2,154
<b>CAPITAL</b>							
<b>Item 144 Capital Contribution .....</b>	51	53	53	<b>32</b>	49	31	61
<b>GRAND TOTAL.....</b>	<b>2,157</b>	<b>2,066</b>	<b>2,034</b>	<b>2,002</b>	<b>2,103</b>	<b>2,136</b>	<b>2,215</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To ensure that people in the Western Australian community are treated on their merits, free from assumptions based on prejudice and unlawful discrimination.*

#### SIGNIFICANT ISSUES AND TRENDS

- The *Acts Amendment (Lesbian and Gay Law Reform) Bill 2002* that amends the *Western Australian Equal Opportunity Act 1984* to make discrimination on the ground of sexual orientation unlawful is awaiting proclamation. This will result in a coordinated community education strategy to inform employers, employees, service providers and individuals of their rights and responsibilities regarding sexual orientation.
- Disseminating information to the people of Western Australia, through grassroots organisations, about their rights and the means of redress offered by the *Equal Opportunity Act 1984*.

#### MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Revisions to service delivery .....	(25)	(25)	(25)	(25)
Parity and wages policy .....	6	13	13	14



**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Provision of information and advice regarding equal opportunity and human rights.....	1,304	1,208	1,170	1,134			
<b>Output 2:</b>							
Avenue of redress for unlawful discrimination and unreasonable treatment .....	1,127	1,033	1,040	1,072			
<b>Total Cost of Outputs .....</b>	<b>2,431</b>	<b>2,241</b>	<b>2,210</b>	<b>2,206</b>	<b>2,333</b>	<b>2,297</b>	<b>2,364</b>
<i>Less Operating revenues .....</i>	<i>219</i>	<i>204</i>	<i>204</i>	<i>204</i>	<i>204</i>	<i>204</i>	<i>204</i>
<b>Net Cost of Outputs .....</b>	<b>2,212</b>	<b>2,037</b>	<b>2,006</b>	<b>2,002</b>	<b>2,129</b>	<b>2,093</b>	<b>2,160</b>
Adjustments <sup>(b)</sup> .....	(106)	(24)	(25)	(32)	(75)	12	(6)
<b>Appropriations provided to purchase Outputs .....</b>	<b>2,106</b>	<b>2,013</b>	<b>1,981</b>	<b>1,970</b>	<b>2,054</b>	<b>2,105</b>	<b>2,154</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>51</b>	<b>53</b>	<b>53</b>	<b>32</b>	<b>49</b>	<b>31</b>	<b>61</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>2,157</b>	<b>2,066</b>	<b>2,034</b>	<b>2,002</b>	<b>2,103</b>	<b>2,136</b>	<b>2,215</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcome, output and financial information is expected to be the subject of a Resource Agreement signed by the Attorney General, the Acting Commissioner and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and outputs.

Government Strategic Objective	Desired Outcome	Output(s)
Honest, accountable and inclusive government	The people of Western Australia are provided with information and advice about equal opportunity and human rights issues, and have accessible avenues of redress under relevant legislation.	Provision of information and advice regarding equal opportunity and human rights Avenue of redress for unlawful discrimination and unreasonable treatment

**Outcome: The people of Western Australia are provided with information and advice about equal opportunity and human rights issues, and have accessible avenues of redress under relevant legislation**

### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Community awareness of the Act and belief it is of benefit.....	81%	81%	81%	81%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 1: Provision of information and advice regarding equal opportunity and human rights

Dissemination of relevant and appropriate information on the *Equal Opportunity Act 1984*, other relevant laws and human rights issues generally, provision of accurate advice on equal opportunity matters, and the identification of discriminatory policies and practices.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,304	1,208	1,170	1,134	
Less Operating Revenue <sup>(b)</sup> .....	144	162	162	162	
Net Cost of Output .....	1,160	1,046	1,008	972	
Adjustments <sup>(c)</sup> .....	(47)	(14)	(12)	(15)	
Appropriation for purchase of Output 1 .....	1,113	1,032	996	957	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Presentations delivered .....	195	170	170	170	2000-01 represents a peak in growth of policy advice associated with the <i>Acts Amendment (Lesbian and Gay Law Reform) Bill 2002</i> .
Publications distributed .....	13	12	8	8	
Enquiries answered .....	13,969	14,000	20,000	20,000	
Provision of reviews and advice .....	233	210	1,250	250	
<b>Quality</b>					
Participants satisfied with presentations .....	92%	90%	90%	90%	
Enquiries answered and not referred to other agencies .....	91%	85%	85%	85%	
Clients who found publications useful .....	79%	80%	80%	80%	
Community support for the Equal Opportunity Act .....	78%	78%	78%	78%	
<b>Timeliness</b>					
Policy advice completed within two weeks .....	89%	80%	70%	70%	
Written enquiries completed within four weeks .....	76%	70%	60%	60%	
Length of presentations met expectations of participants .....	81%	75%	75%	75%	
Average number of publications produced and distributed quarterly .....	3.25	3	2	2	
<b>Cost (Efficiency)</b>					
Average cost per presentation .....	\$2,600	\$2,676	\$2,671	\$2,547	2000-01 represents a peak in growth of policy advice associated with the <i>Acts Amendment (Lesbian and Gay Law Reform) Bill 2002</i> .
Average cost per publication .....	\$13,385	\$13,750	\$18,000	\$18,000	
Average cost per enquiry .....	\$25.55	\$22.00	\$16.30	\$15.55	
Average cost per review and advice .....	\$1,142	\$1,333	\$197	\$984	
<b>Full Time Equivalents (FTEs)</b>	13	13	13	12	

**Major Achievements For 2001-02**

- Chaired the Gender Identity Working Party that developed recommendations relating to the proposed inclusion of gender identity as a ground of unlawful discrimination.
- Responded to a 400% increase in Ministerial Correspondence which was completed within a four week period during 2001-02.
- Publication of 'Discrimination and Your Rights' was produced and translated into three languages for the communities on Christmas and Cocos Island, including Cocos Malay, Chinese Mandarin and Malaysian.
- Release of Mature Employment in the Western Australian Public Sector – a guide to recruitment, retention, training and promotion procedures for mature workers developed in conjunction with other key public sector agencies.
- The number of requests from organisations for tailored training has increased from 64 in 2000-01 to 81 in 2001-02.
- Developed and presented 17 tailored training sessions on anti-racism to all metropolitan divisions for the Department of Housing and Works.

**Major Initiatives For 2002-03**

- Consultation, formulation and implementation of a rights based education strategy, on all grounds of unlawful discrimination, for metropolitan, regional and rural Western Australia.
- Formulation and implementation of a community education strategy to inform people of their rights and responsibilities relating to sexual orientation.
- Conduct community consultations on racial and religious vilification.

**Outcome: The people of Western Australia are provided with information and advice about equal opportunity and human rights issues, and have accessible avenues of redress under relevant legislation**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Proportion of complainants and respondents who believe that the Act is a good way to resolve acts of discrimination .....	72%	70%	70%	70%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Avenue of redress for unlawful discrimination and unreasonable treatment**

Investigating and attempting to conciliate complaints that fall within the jurisdiction of the *Equal Opportunity Act 1984* and other legislation administered by the Commissioner, and providing assistance to complainants referred to the Equal Opportunity Tribunal.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,127	1,033	1,040	1,072	
Less Operating Revenue <sup>(b)</sup> .....	75	42	42	42	
Net Cost of Output .....	1,052	991	998	1,030	
Adjustments <sup>(c)</sup> .....	(59)	(10)	(13)	(17)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>993</b>	<b>981</b>	<b>985</b>	<b>1,013</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Provision of legal assistance.....	37	35	55	40	Reflects an increase in the number of complaints that are not conciliated and referred to the Equal Opportunity Tribunal.
Complaints handled.....	789	760	850	800	
<b>Quality</b>					
Clients who believed they were treated impartially .....	76%	70%	70%	70%	
Cases settled before hearing by the Equal Opportunity Tribunal.....	73%	65%	80%	80%	
<b>Timeliness</b>					
Clients satisfied with the time taken to finalise their complaints .....	49%	50%	50%	50%	Reflects an increase in the number of cases handled by Legal Officers at the Equal Opportunity Tribunal.
Average time to finalise cases .....	11.7 months	11 months	8 months	11 months	
<b>Cost (Efficiency)</b>					
Average cost per case referred to the Equal Opportunity Tribunal.....	\$7,270	\$6,686	\$4,382	\$6,400	
Average cost per complaint .....	\$1,088	\$1,051	\$940	\$1,020	
<b>Full Time Equivalents (FTEs)</b>	10	10	10	9	

**Major Achievements For 2001-02**

- The number of matters referred to the Equal Opportunity Tribunal has increased from 18 in 2000-01 to 26 in 2001-02.
- Coordinated the drafting of the *Acts Amendment (Lesbian and Gay Law Reform) Bill 2002* and its passage through Parliament.
- Maintained levels of satisfaction with complaint handling processes despite an increase in the number of complaints handled and staff turnover during 2001-02.

**Major Initiatives For 2002-03**

- Review, evaluate and implement cost effective means of handling enquiries and complaints.
- Review the level and nature of legal assistance provided to complainants under section 93 of the *Equal Opportunity Act 1984*.

**CAPITAL WORKS PROGRAM**

The Commission's estimated capital works expenditure reflects an information technology replacement program, and includes the development of web technologies to enhance service delivery and the maintenance of databases for presentations and complaint handling.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Computer Hardware and Software - 2001-02 Program .....	37	37	37	-
Furniture and Office Equipment - 2001-02 Program .....	16	16	16	-
<b>NEW WORKS</b>				
Computer Hardware and Software - 2002-03 Program .....	57	-	-	57
	110	53	53	57

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	51	53	53	57	77	62	95
	51	53	53	57	77	62	95
<b>LESS</b>							
Holding Account <sup>(b)</sup> .....	-	-	-	25	28	31	34
<b>Capital Contribution .....</b>	51	53	53	32	49	31	61

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	1,449	1,341	1,335	1,323	1,387	1,344	1,411
Superannuation .....	131	134	141	137	142	145	146
Supplies and services .....	416	178	178	189	179	174	188
Accommodation .....	343	313	313	323	384	384	384
Depreciation .....	21	57	25	28	31	34	38
Administration .....	-	94	94	94	94	91	36
Other expenses .....	62	124	124	112	116	125	161
<b>TOTAL COST OF SERVICES .....</b>	<b>2,422</b>	<b>2,241</b>	<b>2,210</b>	<b>2,206</b>	<b>2,333</b>	<b>2,297</b>	<b>2,364</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	181	94	94	94	94	94	94
Grants and subsidies .....	34	-	-	-	-	-	-
Other Revenue .....	4	110	110	110	110	110	110
<b>Total Revenues from Ordinary Activities .....</b>	<b>219</b>	<b>204</b>	<b>204</b>	<b>204</b>	<b>204</b>	<b>204</b>	<b>204</b>
<b>NET COST OF SERVICES .....</b>	<b>2,203</b>	<b>2,037</b>	<b>2,006</b>	<b>2,002</b>	<b>2,129</b>	<b>2,093</b>	<b>2,160</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	1,852	2,013	1,981	1,970	2,054	2,105	2,154
Liabilities assumed by the Treasurer .....	131	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>1,983</b>	<b>2,013</b>	<b>1,981</b>	<b>1,970</b>	<b>2,054</b>	<b>2,105</b>	<b>2,154</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(220)</b>	<b>(24)</b>	<b>(25)</b>	<b>(32)</b>	<b>(75)</b>	<b>12</b>	<b>(6)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 23, 23 and 21 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	157	133	133	108	50	14	8
Receivables.....	32	14	32	32	32	32	32
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	25	28	31	34	34
Prepayments .....	36	20	36	36	36	36	36
<b>Total current assets</b> .....	<b>225</b>	<b>167</b>	<b>226</b>	<b>204</b>	<b>149</b>	<b>116</b>	<b>110</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	57	-	-	-	-	4
Plant, equipment and vehicles.....	68	89	96	125	171	199	256
<b>Total non-current assets</b> .....	<b>68</b>	<b>146</b>	<b>96</b>	<b>125</b>	<b>171</b>	<b>199</b>	<b>260</b>
<b>TOTAL ASSETS</b> .....	<b>293</b>	<b>313</b>	<b>322</b>	<b>329</b>	<b>320</b>	<b>315</b>	<b>370</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	60	32	60	60	60	60	60
Provision for employee entitlements.....	287	287	287	287	287	287	287
Accrued Salaries.....	29	29	30	37	54	6	6
Other.....	1	5	1	1	1	1	1
<b>Total current liabilities</b> .....	<b>377</b>	<b>353</b>	<b>378</b>	<b>385</b>	<b>402</b>	<b>354</b>	<b>354</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	163	115	163	163	163	163	163
<b>Total non-current liabilities</b> .....	<b>163</b>	<b>115</b>	<b>163</b>	<b>163</b>	<b>163</b>	<b>163</b>	<b>163</b>
<b>TOTAL LIABILITIES</b> .....	<b>540</b>	<b>468</b>	<b>541</b>	<b>548</b>	<b>565</b>	<b>517</b>	<b>517</b>
<b>EQUITY</b>							
Contributed Equity .....	-	53	53	85	134	165	226
Accumulated surplus/(deficit).....	(247)	(208)	(272)	(304)	(379)	(367)	(373)
<b>Total equity</b> .....	<b>(247)</b>	<b>(155)</b>	<b>(219)</b>	<b>(219)</b>	<b>(245)</b>	<b>(202)</b>	<b>(147)</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>293</b>	<b>313</b>	<b>322</b>	<b>329</b>	<b>320</b>	<b>315</b>	<b>370</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.



**STATEMENT OF CASH FLOWS  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	1,801	1,956	1,956	1,942	2,023	2,071	2,116
Capital Contribution .....	51	53	53	32	49	31	61
Holding Account .....	-	-	-	25	28	31	34
<b>Net cash provided by government .....</b>	<b>1,852</b>	<b>2,009</b>	<b>2,009</b>	<b>1,999</b>	<b>2,100</b>	<b>2,133</b>	<b>2,211</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(1,285)	(1,340)	(1,334)	(1,316)	(1,370)	(1,392)	(1,411)
Superannuation .....	-	(134)	(141)	(137)	(142)	(145)	(146)
Supplies and services .....	(330)	(178)	(178)	(184)	(179)	(171)	(130)
Accommodation .....	(343)	(319)	(319)	(329)	(390)	(390)	(390)
Goods and Services Tax .....	(79)	(72)	(72)	(72)	(72)	(72)	(72)
Other.....	(50)	(118)	(118)	(111)	(110)	(119)	(155)
<b>Receipts</b>							
User charges and fees .....	91	110	110	110	110	110	110
Goods and Services Tax .....	59	72	72	72	72	72	72
Grants and subsidies .....	34	-	-	-	-	-	-
Other.....	3	-	-	-	-	-	-
<b>Net cash from operating activities .....</b>	<b>(1,900)</b>	<b>(1,979)</b>	<b>(1,980)</b>	<b>(1,967)</b>	<b>(2,081)</b>	<b>(2,107)</b>	<b>(2,122)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(18)	(53)	(53)	(57)	(77)	(62)	(95)
<b>Net cash from investing activities .....</b>	<b>(18)</b>	<b>(53)</b>	<b>(53)</b>	<b>(57)</b>	<b>(77)</b>	<b>(62)</b>	<b>(95)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(66)</b>	<b>(23)</b>	<b>(24)</b>	<b>(25)</b>	<b>(58)</b>	<b>(36)</b>	<b>(6)</b>
Cash assets at the beginning of the reporting period .....	223	156	157	133	108	50	14
<b>Cash assets at the end of the reporting period .....</b>	<b>157</b>	<b>133</b>	<b>133</b>	<b>108</b>	<b>50</b>	<b>14</b>	<b>8</b>

**NOTE TO THE CONTROLLED CASH FLOW STATEMENT**

**Reconciliation of Net Cost of Services to Net Cash from Operating Activities**

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	<b>2,006</b>	<b>2,002</b>	<b>2,129</b>	<b>2,093</b>	<b>2,160</b>
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(25)	(28)	(31)	(34)	(38)
(Increase)/decrease in salaries and related costs.....	(1)	(7)	(17)	48	-
<b>Net Cash from Operating Activities .....</b>	<b>1,980</b>	<b>1,967</b>	<b>2,081</b>	<b>2,107</b>	<b>2,122</b>

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Commission:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Proceeds from the provision of Community Education Services.....	128	110	110	110
GST input credits .....	50	62	62	62
GST receipts on sales .....	9	10	10	10
<b>TOTAL.....</b>	<b>187</b>	<b>182</b>	<b>182</b>	<b>182</b>

The moneys received and retained are to be applied to the Commission's outputs as specified in the Budget Statements.

## LAW REFORM COMMISSION

### PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST

#### DIVISION 31

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 61 Net amount appropriated to purchase outputs.....</b>	865	841	832	<b>819</b>	831	847	863
Total appropriations provided to purchase outputs.....	865	841	832	<b>819</b>	831	847	863
<b>CAPITAL</b>							
<b>Item 145 Capital Contribution .....</b>	20	10	10	<b>1</b>	1	1	1
<b>GRAND TOTAL.....</b>	<b>885</b>	<b>851</b>	<b>842</b>	<b>820</b>	<b>832</b>	<b>848</b>	<b>864</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To assist in keeping the law up to date and relevant to the needs of society by making recommendations for the reform of areas of law referred to it by the Attorney General.*

#### SIGNIFICANT ISSUES AND TRENDS

- In keeping with the Attorney General's commitment to implement the vast bulk of its outstanding reports, the Law Reform Commission carried out an audit of all its previous reports and presented its 30<sup>th</sup> Anniversary Reform Implementation Report to the Attorney General for his consideration in December 2001. The published version of the report will be released shortly as part of the Commission's 30<sup>th</sup> Anniversary celebrations.
- The State Government's policy to work in partnership with Indigenous people to design and implement programs for developing practical solutions to problems is reflected in the Commission's current reference on Aboriginal customary laws. In January 2002, the Commission appointed an Indigenous project manager and during April 2002 candidates for an Indigenous Research Reference Group will be selected. Once the Indigenous Research Reference Group and the project team are appointed extensive culturally appropriate consultations with Aboriginal communities will commence.
- In recognition of the State Government's intention to reform the law and procedures pertaining to the review of administrative decisions, the Law Reform Commission is conducting a reference on judicial review of administrative decisions. A thorough research exercise was completed in November 2001 and the Commission is now in the process of drafting its findings. It is envisaged that a final report will be complete by the end of the 2001-02 financial year.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Publications on Law Reform .....	889	1,300	966	1,521			
<b>Total Cost of Outputs .....</b>	<b>889</b>	<b>1,300</b>	<b>966</b>	<b>1,521</b>	<b>1,034</b>	<b>1,040</b>	<b>1,056</b>
<i>Less Operating revenues .....</i>	<i>219</i>	<i>160</i>	<i>160</i>	<i>160</i>	<i>165</i>	<i>165</i>	<i>165</i>
<b>Net Cost of Outputs .....</b>	<b>670</b>	<b>1,140</b>	<b>806</b>	<b>1,361</b>	<b>869</b>	<b>875</b>	<b>891</b>
Adjustments <sup>(b)</sup> .....	195	(299)	26	(542)	(38)	(28)	(28)
<b>Appropriations provided to purchase Outputs .....</b>	<b>865</b>	<b>841</b>	<b>832</b>	<b>819</b>	<b>831</b>	<b>847</b>	<b>863</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>20</b>	<b>10</b>	<b>10</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>885</b>	<b>851</b>	<b>842</b>	<b>820</b>	<b>832</b>	<b>848</b>	<b>864</b>

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is expected to be the subject of a Resource Agreement signed by the Minister, the Executive Officer, and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and output.

Government Strategic Objective	Desired Outcome	Output
Honest, accountable and inclusive government	Law kept up to date and relevant to the needs of society.	Publications on Law Reform

**Outcome: Law kept up to date and relevant to the needs of society.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Satisfaction Reported from Community					
Contacts .....	90%	90%	90%	90%	
Publication Satisfaction Reported.....	90%	90%	90%	90%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Publications on Law Reform**

On receipt of references from the Attorney General to review particular areas of law the Commission examines current law and practice, consults widely, issues discussion papers for public comment and prepares reports making recommendations for reform.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	889	1,300	966	1,521	
Less Operating Revenue <sup>(b)</sup> .....	219	160	160	160	
Net Cost of Output .....	670	1,140	806	1,361	
Adjustments <sup>(c)</sup> .....	195	(299)	26	(542)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>865</b>	<b>841</b>	<b>832</b>	<b>819</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Total Community Contacts.....	16,132	15,000	15,000	18,200	
Total Publications.....	3	6	6	7	
<b>Quality</b>					
Satisfaction Reported from Community					
Contacts .....	90%	90%	90%	90%	
Publication Satisfaction Reported.....	90%	90%	90%	90%	
<b>Timeliness</b>					
Provide Community Contacts Within					
Timeframes .....	90%	90%	90%	90%	
Reports Predetermined Timeframes .....	90%	90%	90%	90%	
<b>Cost (Efficiency)</b>					
Cost per Contact.....	\$17.70	\$17.50	\$9.80	\$10.30	
Cost per publication.....	\$201,000	\$172,900	\$136,500	\$190,500	
<b>Full Time Equivalents (FTEs)</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	

**Major Achievements For 2001-02**

- The Commission's 30th Anniversary Reform Implementation Report was completed and presented to the Attorney General in December 2001. The Report documents a thorough audit exercise which identifies past reports that are still outstanding and which require legislative change. The result is an extremely comprehensive research document, which prioritises outstanding matters for any future legislative reform agendas. The report will be published shortly and be available for purchase following an official launch.
- The Commission appointed an Indigenous project manager to manage the Aboriginal Customary Laws Reference. The Commission expects to receive advice from the project manager on the most appropriate tenderers to be appointed to other positions within the project team.
- The Commission has published and distributed its first discussion paper on contempt in the face of the court. Several significant submissions have been received from various interested parties, with discussions being held with judges, magistrates, the State Coroner and other members of the legal fraternity. The second discussion paper on contempt by publication has been published and will be distributed shortly following an official launch of the paper. The third and final discussion paper on contempt by disobedience to the orders of the court is currently in draft form and will be published shortly.
- The Commission made a saving of approximately \$9,000 by publishing its annual report on its web-site only and by down loading and printing off any hard copies required. The Commission will continue to publish its annual report in this format in the future.
- The Commission was required to move from its Westralia Square premises due to the expiry of its lease. Although the move was unforeseen and has resulted in the Commission having to expend funds on matters not previously budgeted for, the Commission has secured new premises with a lease commitment that is less than the previous lease.
- From July 2001 to February 2002, the Commission's web-site had over 123,000 visits and staff took over 5,000 phone calls from the general public and interested parties, many of whom expressed concerns about legal issues and problems with the legal system. The high level of interest generated by the Commission's web-site, indicates that the Commission has produced publications that are considered relevant to the needs of society.
- The Commission has revised the number of hard copy publications it will produce in the future and instead will make use of CD-ROM technology wherever possible. The increased use of CD-ROM technology will have significant savings for the Commission, as CD's cost approximately \$1.50 each to produce, whereas printed copies can cost on average around \$8.50 each to produce.

**Major Initiatives For 2002-03**

- Extensive research on the Commission's Aboriginal Customary Law reference will continue during 2002-03. The Commission will continue to hold numerous public meetings and thorough consultations with all Aboriginal communities throughout the State to encourage frank discussion and informative submissions. It is anticipated that the Commission will produce all reference findings in a culturally appropriate and user-friendly format. This may require the Commission to utilise other more visual or aural media, as well as the usual print media.

**CAPITAL WORKS PROGRAM**

The Law Reform Commission's capital works expenditure for 2002-03 of \$10,000 is related to the purchase and replacement of office equipment and computers.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Computer and Equipment Purchases 2001-02 .....	10	10	10	-
<b>NEW WORKS</b>				
Computer and Equipment Purchases 2002-03 .....	10	-	-	10
	20	10	10	10

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	20	10	10	10	10	10	10
	20	10	10	10	10	10	10
<b>LESS</b>							
Holding Account <sup>(b)</sup> .....	-	-	-	9	9	9	9
<b>Capital Contribution .....</b>	20	10	10	1	1	1	1

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	217	228	228	237	242	249	254
Superannuation .....	20	21	21	21	22	22	22
Supplies and services .....	352	670	345	690	471	485	498
Accommodation .....	42	68	68	68	68	68	68
Capital User Charge.....	-	50	54	34	11	8	6
Depreciation .....	35	22	9	9	9	9	9
Administration.....	-	155	155	160	165	165	165
Net loss on disposal of non-current assets .....	128	-	-	-	-	-	-
Other expenses.....	49	86	86	302	46	34	34
<b>TOTAL COST OF SERVICES .....</b>	<b>843</b>	<b>1,300</b>	<b>966</b>	<b>1,521</b>	<b>1,034</b>	<b>1,040</b>	<b>1,056</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	215	160	160	160	165	165	165
Other Revenue.....	4	-	-	-	-	-	-
<b>Total Revenues from Ordinary Activities.....</b>	<b>219</b>	<b>160</b>	<b>160</b>	<b>160</b>	<b>165</b>	<b>165</b>	<b>165</b>
<b>NET COST OF SERVICES.....</b>	<b>624</b>	<b>1,140</b>	<b>806</b>	<b>1,361</b>	<b>869</b>	<b>875</b>	<b>891</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	778	841	832	819	831	847	863
Liabilities assumed by the Treasurer.....	20	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>798</b>	<b>841</b>	<b>832</b>	<b>819</b>	<b>831</b>	<b>847</b>	<b>863</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>174</b>	<b>(299)</b>	<b>26</b>	<b>(472)</b>	<b>(38)</b>	<b>(28)</b>	<b>(28)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 5, 5 and 5 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.



**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	564	255	590	116	78	50	22
Receivables.....	10	1	10	10	10	10	10
Inventories.....	74	77	74	5	5	5	5
Amounts receivable for outputs <sup>(a)</sup> .....	-	10	9	9	9	9	9
Prepayments .....	5	1	5	5	5	5	5
Total current assets .....	653	344	688	145	107	79	51
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	12	-	1	1	1	1
Plant, equipment and vehicles.....	39	37	40	41	42	43	44
Other.....	-	120	-	-	-	-	-
Total non-current assets.....	39	169	40	42	43	44	45
<b>TOTAL ASSETS</b> .....	692	513	728	187	150	123	96
<b>CURRENT LIABILITIES</b>							
Payables.....	10	15	10	10	10	10	10
Provision for employee entitlements.....	5	10	5	6	6	6	6
Accrued Salaries.....	5	6	5	4	4	4	4
Total current liabilities .....	20	31	20	20	20	20	20
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	13	6	13	13	13	13	13
Total non-current liabilities .....	13	6	13	13	13	13	13
<b>TOTAL LIABILITIES</b> .....	33	37	33	33	33	33	33
<b>EQUITY</b>							
Contributed Equity .....	-	10	10	11	12	13	14
Accumulated surplus/(deficit).....	659	466	685	143	105	77	49
<b>Total equity</b> .....	659	476	695	154	117	90	63
<b>TOTAL LIABILITIES AND EQUITY</b> .....	692	513	728	187	150	123	96

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	778	819	823	809	822	838	854
Capital Contribution .....	-	10	10	1	1	1	1
Holding Account .....	-	-	-	9	9	9	9
<b>Net cash provided by government .....</b>	<b>778</b>	<b>829</b>	<b>833</b>	<b>819</b>	<b>832</b>	<b>848</b>	<b>864</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(209)	(228)	(228)	(237)	(242)	(249)	(254)
Superannuation .....	-	(21)	(21)	(21)	(22)	(22)	(22)
Supplies and services .....	(140)	(670)	(345)	(690)	(471)	(485)	(498)
Accommodation .....	(42)	(68)	(68)	(68)	(68)	(68)	(68)
Capital User Charge.....	-	(50)	(54)	(34)	(11)	(8)	(6)
Goods and Services Tax .....	(22)	-	-	-	-	-	-
Other.....	(57)	(86)	(86)	(233)	(46)	(34)	(34)
<b>Receipts</b>							
User charges and fees .....	-	5	5	-	-	-	-
Goods and Services Tax .....	20	-	-	-	-	-	-
<b>Net cash from operating activities .....</b>	<b>(450)</b>	<b>(1,118)</b>	<b>(797)</b>	<b>(1,283)</b>	<b>(860)</b>	<b>(866)</b>	<b>(882)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(30)	(10)	(10)	(10)	(10)	(10)	(10)
Proceeds from sale of non-current assets .....	10	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(20)</b>	<b>(10)</b>	<b>(10)</b>	<b>(10)</b>	<b>(10)</b>	<b>(10)</b>	<b>(10)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>308</b>	<b>(299)</b>	<b>26</b>	<b>(474)</b>	<b>(38)</b>	<b>(28)</b>	<b>(28)</b>
Cash assets at the beginning of the reporting period .....	256	554	564	590	116	78	50
<b>Cash assets at the end of the reporting period .....</b>	<b>564</b>	<b>255</b>	<b>590</b>	<b>116</b>	<b>78</b>	<b>50</b>	<b>22</b>

**NOTE TO THE CONTROLLED CASH FLOW STATEMENT**

**Reconciliation of Net Cost of Services to Net Cash from Operating Activities**

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	<b>806</b>	<b>1,361</b>	<b>869</b>	<b>875</b>	<b>891</b>
<b>Adjustment for non-cash items:</b>					
Depreciation.....	(9)	(9)	(9)	(9)	(9)
Increase/(decrease) in inventories .....	-	(69)	-	-	-
<b>Net Cash from Operating Activities .....</b>	<b>797</b>	<b>1,283</b>	<b>860</b>	<b>866</b>	<b>882</b>

## OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

### PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST

#### DIVISION 32

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
Item 62 Net amount appropriated to purchase outputs.....	10,770	11,155	11,153	<b>11,842</b>	12,125	12,298	12,565
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	547	496	496	<b>510</b>	510	510	510
Total appropriations provided to purchase outputs.....	11,317	11,651	11,649	<b>12,352</b>	12,635	12,808	13,075
<b>CAPITAL</b>							
Item 146 Capital Contribution .....	206	257	257	<b>102</b>	48	-	-
GRAND TOTAL.....	11,523	11,908	11,906	<b>12,454</b>	12,683	12,808	13,075

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To provide the people of Western Australia with an independent and effective criminal prosecution service which is both fair and just.*

#### SIGNIFICANT ISSUES AND TRENDS

- The continuing issue for the Office of the Director of Public Prosecutions (DPP) is the requirement to provide the State with an independent and fair prosecution service whilst at the same time working in cooperation with other justice agencies to improve the overall effectiveness of the criminal justice system.
- The provision of an effective prosecution service is being achieved in an environment generally subject to workload increases.
- During 2002-03 the DPP will continue to work closely with the WA Police Service on the practical implementation and application of the *Criminal Property Confiscation Act 2000*.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Criminal Prosecutions .....	12,345	13,005	13,003	13,305			
<b>Output 2:</b>							
Confiscation of Assets .....	-	-	-	690			
<b>Total Cost of Outputs .....</b>	<b>12,345</b>	<b>13,005</b>	<b>13,003</b>	<b>13,995</b>	<b>14,262</b>	<b>14,368</b>	<b>14,582</b>
<i>Less Operating revenues .....</i>	<i>979</i>	<i>1,355</i>	<i>1,355</i>	<i>1,654</i>	<i>1,654</i>	<i>1,654</i>	<i>1,654</i>
<b>Net Cost of Outputs .....</b>	<b>11,366</b>	<b>11,650</b>	<b>11,648</b>	<b>12,341</b>	<b>12,608</b>	<b>12,714</b>	<b>12,928</b>
Adjustments <sup>(b)</sup> .....	(49)	1	1	11	27	94	147
<b>Appropriations provided to purchase Outputs .....</b>	<b>11,317</b>	<b>11,651</b>	<b>11,649</b>	<b>12,352</b>	<b>12,635</b>	<b>12,808</b>	<b>13,075</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>206</b>	<b>257</b>	<b>257</b>	<b>102</b>	<b>48</b>	<b>-</b>	<b>-</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>11,523</b>	<b>11,908</b>	<b>11,906</b>	<b>12,454</b>	<b>12,683</b>	<b>12,808</b>	<b>13,075</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is expected to be the subject of a Resource Agreement signed by the Attorney General, the Director of Public Prosecutions and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and outputs.

Government Strategic Objective	Desired Outcome	Outputs
Safe, healthy and supportive communities	A fair and independent criminal prosecution service for the State of Western Australia.	Criminal Prosecutions
		Confiscation of Assets

**Outcome: A fair and independent criminal prosecution service for the State of Western Australia.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Proving a Case to Answer.....	98.4%	98%	98%	98%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Criminal Prosecutions**

The DPP conducts prosecutions against people accused of serious breaches of the State's criminal laws. These prosecutions are principally conducted on indictments in the Supreme and District Courts sitting at Perth and also in major country locations. Prosecutions are conducted on behalf of the State, independently of external influences and in accordance with the law and a published statement of the DPP's prosecution policy and guidelines.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	12,345	13,005	13,003	13,305	\$391,000 transferred to Output 2 in 2002-03.
Less Operating Revenue <sup>(b)</sup> .....	979	1,355	1,355	964	
Net Cost of Output .....	11,366	11,650	11,648	12,341	
Adjustments <sup>(c)</sup> .....	(49)	1	1	11	
<b>Appropriation for purchase of Output 1 .....</b>	<b>11,317</b>	<b>11,651</b>	<b>11,649</b>	<b>12,352</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Criminal Prosecutions (new committals).....	2,776	2,800	2,650	2,800	
<b>Quality</b>					
Satisfying the Court that the accused person has a case to answer.....	98.4%	98%	98%	98%	
<b>Timeliness</b>					
Filing of indictments 5 days before the first appearance of the accused.....	50.3%	65%	54%	65%	
<b>Cost (Efficiency)</b>					
Average cost per criminal prosecution .....	\$4,447	\$4,645	\$4,907	\$4,752	2001-02 Includes expenses incurred under confiscation of assets.
<b>Full Time Equivalents (FTEs)</b>	<b>117</b>	<b>117</b>	<b>117</b>	<b>117</b>	

**Outcome: A fair and independent criminal prosecution service for the State of Western Australia.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Percentage of contested objections to the confiscation of frozen property dismissed.	na	na	na	95%	New indicator for 2002-03.

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Confiscation of Assets**

The DPP will act effectively to institute and conduct proceedings in a just and fair manner to confiscate property acquired as a result of criminal activity, property used for criminal activity and property of a declared drug trafficker.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	na	na	na	690	New output for 2002-03.
Less Operating Revenue <sup>(a)</sup> .....	na	na	na	690	
Net Cost of Output .....	na	na	na	-	
Adjustments .....	na	na	na	-	
Appropriation for purchase of Output 2 .....	na	na	na	-	

(a) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Number of freezing notices issued.....	na	na	na	85	New output for 2002-03.
Number of freezing orders issued.....	na	na	na	3	New output for 2002-03.
<b>Quality</b>					
Percentage of successful DPP applications for freezing orders .....	na	na	na	95%	New output for 2002-03.
Percentage of contested objection to the confiscation of frozen property dismissed ....	na	na	na	75%	New output for 2002-03.
<b>Timeliness</b>					
Percentage of advice provided to the Asset Investigation Unit of the Police Service in relation to the contents of draft freezing notices and draft applications for freezing notices within the agreed timeframe, and within one working day upon receipt of an urgent request .....	na	na	na	98%	New output for 2002-03.
<b>Cost (Efficiency)</b>					
Average cost per freezing notice/order application .....	na	na	na	\$7,841	New output for 2002-03.

**Supplementary information on Quantity, Quality and Effectiveness**

	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>			
Number of objections to the confiscation of assets.....	na	120	New output for 2002-03.
Number of persons to be examined.....	na	20	New output for 2002-03.

**CAPITAL WORKS PROGRAM**

The DPP's capital works program in 2002-03 and outyears relates entirely to the ongoing replacement of computing and office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Computer and Office Equipment Replacement - 2001-02 Program .....	263	263	263	-
<b>NEW WORKS</b>				
Computer and Office Equipment Replacement - 2002-03 Program .....	200	-	-	200
	463	263	263	200

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	226	263	263	200	200	200	200
	226	263	263	200	200	200	200
<b>LESS</b>							
Holding Account <sup>(b)</sup> .....	-	-	-	98	152	200	200
Internal Funds and Balances .....	20	6	6	-	-	-	-
<b>Capital Contribution .....</b>	206	257	257	102	48	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	6,822	7,458	7,458	8,198	8,357	8,492	8,652
Superannuation .....	627	645	645	688	702	702	702
Supplies and services .....	1,912	500	498	500	500	551	658
Accommodation .....	1,224	1,340	1,340	1,340	1,340	1,340	1,340
Depreciation .....	165	237	237	260	277	277	277
Administration .....	-	718	718	877	864	842	842
Witness expenses .....	829	992	992	992	992	992	992
Legal Briefing expenses .....	644	697	697	697	697	697	697
Net loss on disposal of non-current assets .....	1	-	-	-	-	-	-
Other expenses .....	121	418	418	443	533	475	422
<b>TOTAL COST OF SERVICES .....</b>	<b>12,345</b>	<b>13,005</b>	<b>13,003</b>	<b>13,995</b>	<b>14,262</b>	<b>14,368</b>	<b>14,582</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	734	940	940	940	940	940	940
Grants and subsidies .....	188	-	-	-	-	-	-
Other Revenue .....	57	415	415	714	714	714	714
<b>Total Revenues from Ordinary Activities .....</b>	<b>979</b>	<b>1,355</b>	<b>1,355</b>	<b>1,654</b>	<b>1,654</b>	<b>1,654</b>	<b>1,654</b>
<b>NET COST OF SERVICES .....</b>	<b>11,366</b>	<b>11,650</b>	<b>11,648</b>	<b>12,341</b>	<b>12,608</b>	<b>12,714</b>	<b>12,928</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	10,731	11,651	11,649	12,352	12,635	12,808	13,075
Liabilities assumed by the Treasurer .....	616	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>11,347</b>	<b>11,651</b>	<b>11,649</b>	<b>12,352</b>	<b>12,635</b>	<b>12,808</b>	<b>13,075</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(19)</b>	<b>1</b>	<b>1</b>	<b>11</b>	<b>27</b>	<b>94</b>	<b>147</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>(19)</b>	<b>1</b>	<b>1</b>	<b>11</b>	<b>27</b>	<b>94</b>	<b>147</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 117 for each.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.



**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	526	254	530	571	615	615	615
Receivables.....	53	70	53	53	53	-	-
Amounts receivable for outputs <sup>(a)</sup> .....	-	237	237	399	524	601	678
Prepayments .....	96	25	96	96	96	166	236
<b>Total current assets.....</b>	<b>675</b>	<b>586</b>	<b>916</b>	<b>1,119</b>	<b>1,288</b>	<b>1,382</b>	<b>1,529</b>
<b>NON-CURRENT ASSETS</b>							
Plant, equipment and vehicles.....	385	394	424	383	325	325	325
Other.....	109	90	90	71	52	52	52
<b>Total non-current assets.....</b>	<b>494</b>	<b>484</b>	<b>514</b>	<b>454</b>	<b>377</b>	<b>377</b>	<b>377</b>
<b>TOTAL ASSETS.....</b>	<b>1,169</b>	<b>1,070</b>	<b>1,430</b>	<b>1,573</b>	<b>1,665</b>	<b>1,759</b>	<b>1,906</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	206	150	206	206	206	206	206
Provision for employee entitlements.....	937	975	937	937	937	937	937
Accrued Salaries.....	100	161	103	133	150	150	150
<b>Total current liabilities .....</b>	<b>1,243</b>	<b>1,286</b>	<b>1,246</b>	<b>1,276</b>	<b>1,293</b>	<b>1,293</b>	<b>1,293</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	718	685	718	718	718	718	718
<b>Total non-current liabilities .....</b>	<b>718</b>	<b>685</b>	<b>718</b>	<b>718</b>	<b>718</b>	<b>718</b>	<b>718</b>
<b>TOTAL LIABILITIES .....</b>	<b>1,961</b>	<b>1,971</b>	<b>1,964</b>	<b>1,994</b>	<b>2,011</b>	<b>2,011</b>	<b>2,011</b>
<b>EQUITY</b>							
Contributed Equity .....	-	257	257	359	407	407	407
Accumulated surplus/(deficit).....	(792)	(1,158)	(791)	(780)	(753)	(659)	(512)
<b>Total equity .....</b>	<b>(792)</b>	<b>(901)</b>	<b>(534)</b>	<b>(421)</b>	<b>(346)</b>	<b>(252)</b>	<b>(105)</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>1,169</b>	<b>1,070</b>	<b>1,430</b>	<b>1,573</b>	<b>1,665</b>	<b>1,759</b>	<b>1,906</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	10,525	11,414	11,412	12,092	12,358	12,531	12,798
Capital Contribution .....	206	257	257	102	48	-	-
Holding Account .....	-	-	-	98	152	200	200
<b>Net cash provided by government .....</b>	<b>10,731</b>	<b>11,671</b>	<b>11,669</b>	<b>12,292</b>	<b>12,558</b>	<b>12,731</b>	<b>12,998</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(6,834)	(7,465)	(7,465)	(8,178)	(8,350)	(8,485)	(8,645)
Superannuation .....	(11)	(645)	(645)	(688)	(702)	(702)	(702)
Supplies and services .....	(1,822)	(500)	(498)	(500)	(500)	(579)	(686)
Accommodation .....	(1,224)	(1,340)	(1,340)	(1,340)	(1,340)	(1,340)	(1,340)
Administration .....	-	-	-	(312)	(312)	(290)	(290)
Witness expenses .....	-	(992)	(992)	(992)	(992)	(992)	(992)
Legal briefing expenses .....	-	(697)	(697)	(697)	(697)	(697)	(697)
Goods and Services Tax .....	(364)	(280)	(280)	(280)	(280)	(280)	(280)
Other.....	(799)	(186)	(186)	(58)	(135)	(160)	(160)
<b>Receipts</b>							
Goods and Services Tax .....	311	280	280	280	280	280	280
Grants and subsidies .....	188	-	-	-	-	-	-
Other.....	57	415	415	714	714	714	714
<b>Net cash from operating activities .....</b>	<b>(10,498)</b>	<b>(11,410)</b>	<b>(11,408)</b>	<b>(12,051)</b>	<b>(12,314)</b>	<b>(12,531)</b>	<b>(12,798)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(184)	(257)	(257)	(200)	(200)	(200)	(200)
<b>Net cash from investing activities .....</b>	<b>(184)</b>	<b>(257)</b>	<b>(257)</b>	<b>(200)</b>	<b>(200)</b>	<b>(200)</b>	<b>(200)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>49</b>	<b>4</b>	<b>4</b>	<b>41</b>	<b>44</b>	<b>-</b>	<b>-</b>
Cash assets at the beginning of the reporting period .....	477	250	526	530	571	615	615
<b>Cash assets at the end of the reporting period .....</b>	<b>526</b>	<b>254</b>	<b>530</b>	<b>571</b>	<b>615</b>	<b>615</b>	<b>615</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	11,648	12,341	12,608	12,714	12,928
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(237)	(260)	(277)	(277)	(277)
(Increase)/decrease in salaries and related costs .....	(3)	(30)	(17)	-	-
Increase/(decrease) in accounts receivable .....	-	-	-	(53)	-
Increase/(decrease) in prepayments .....	-	-	-	70	70
Other accrued expenditure .....	-	-	-	77	77
<b>Net Cash from Operating Activities</b> .....	11,408	12,051	12,314	12,531	12,798

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Receipts paid into Consolidated Fund .....	285	100	310	100	100	100	100
<b>TOTAL ADMINISTERED EXPENSES <sup>(a)</sup> ..</b>	285	100	310	100	100	100	100
<b>REVENUES</b>							
Other Revenue .....	988	100	310	100	100	100	100
<b>TOTAL ADMINISTERED REVENUES ....</b>	988	100	310	100	100	100	100

(a) Further information in the table 'Schedule of Administered Payments and Receipts'.

## SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ADMINISTERED CURRENT ASSETS</b>							
Cash.....	417	-	-	-	-	-	-
<b>Total Administered Current Assets .....</b>	<b>417</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL ADMINISTERED ASSETS .....</b>	<b>417</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Receipts paid into Consolidated Fund .....	(296)	(100)	(310)	(100)	(100)	(100)	(100)
Receipts paid into Confiscation Account .....	(417)	(1,000)	(1,100)	(1,100)	(1,100)	(1,100)	(1,100)
<b>TOTAL ADMINISTERED CASH OUTFLOWS.....</b>	<b>(713)</b>	<b>(1,100)</b>	<b>(1,410)</b>	<b>(1,200)</b>	<b>(1,200)</b>	<b>(1,200)</b>	<b>(1,200)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Proceeds of Crime .....	702	1,100	1,410	1,200	1,200	1,200	1,200
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	<b>702</b>	<b>1,100</b>	<b>1,410</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>(11)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**TRUST ACCOUNT DETAILS****Confiscation Account**Proceeds of the *Criminal Property Confiscation Act 2000*

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Opening Balance .....	-	417	417	767
Receipts:				
Appropriations.....	-	-	-	-
Other .....	417	1,000	1,100	1,100
	417	1,417	1,517	1,867
Payments .....	-	-	750	750
CLOSING BALANCE.....	417	1,417	767	1,117

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Employee contributions to the Executive Vehicle Scheme.....	25	20	20	20
Confiscation Account .....	-	391	391	690
Grants and Subsidies – Drug Court and District Court Revenue .....	188	-	-	-
GST receipts on sales .....	4	2	2	2
GST input credits .....	311	280	280	280
Miscellaneous Legal Revenue .....	28	2	2	2
TOTAL.....	556	695	695	994

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## OFFICE OF THE INFORMATION COMMISSIONER

### PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST

#### DIVISION 33

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
Item 63 Net amount appropriated to purchase outputs.....	1,223	1,044	1,044	<b>1,031</b>	994	1,026	1,054
Amount Authorised by Other Statutes - Freedom of Information Act 1992.....	185	151	151	<b>151</b>	151	151	151
Total appropriations provided to purchase outputs.....	1,408	1,195	1,195	<b>1,182</b>	1,145	1,177	1,205
<b>CAPITAL</b>							
Capital Contribution.....	25	25	25	-	-	30	30
<b>GRAND TOTAL.....</b>	<b>1,433</b>	<b>1,220</b>	<b>1,220</b>	<b>1,182</b>	<b>1,145</b>	<b>1,207</b>	<b>1,235</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To promote public understanding and confidence in the decision making of government agencies through access to relevant information.*

#### SIGNIFICANT ISSUES AND TRENDS

- Applications under the *Freedom of Information Act 1992* increased by 10% last year and this reflects a continual high interest by the public in exercising their rights to apply for documents when they consider it necessary.
- Procedures and processes are subject to ongoing review and changes where possible, to expedite the resolution of complaints in a timely manner, while observing legal requirements and the rights of all parties.
- Decisions and interpretations by the Information Commissioner on external review are assisting the application of the Act and its processes.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Resolution of complaints .....	881	908	908	882			
<b>Output 2:</b>							
Freedom of information advice and awareness .....	386	400	400	389			
<b>Total Cost of Outputs .....</b>	<b>1,267</b>	<b>1,308</b>	<b>1,308</b>	<b>1,271</b>	<b>1,245</b>	<b>1,253</b>	<b>1,296</b>
<i>Less Operating revenues .....</i>	<i>48</i>	<i>59</i>	<i>59</i>	<i>59</i>	<i>59</i>	<i>59</i>	<i>59</i>
<b>Net Cost of Outputs .....</b>	<b>1,219</b>	<b>1,249</b>	<b>1,249</b>	<b>1,212</b>	<b>1,186</b>	<b>1,194</b>	<b>1,237</b>
Adjustments <sup>(b)</sup> .....	189	(54)	(54)	(30)	(41)	(17)	(32)
<b>Appropriations provided to purchase Outputs .....</b>	<b>1,408</b>	<b>1,195</b>	<b>1,195</b>	<b>1,182</b>	<b>1,145</b>	<b>1,177</b>	<b>1,205</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>-</b>	<b>-</b>	<b>30</b>	<b>30</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>1,433</b>	<b>1,220</b>	<b>1,220</b>	<b>1,182</b>	<b>1,145</b>	<b>1,207</b>	<b>1,235</b>

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is expected to be the subject of a Resource Agreement signed by the Minister, the Information Commissioner, and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome	Outputs
Honest, accountable and inclusive government	Access to documents and observance of processes in accordance with the <i>Freedom of Information Act</i> .	Resolution of complaints
		Freedom of information advice and awareness

**Outcome: Access to documents and observance of processes in accordance with the *Freedom of Information Act*.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Participants satisfied with complaint resolution and external review processes adopted by the Information Commissioner ...	92%	90%	90%	90%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Resolution of complaints**

Provides an independent review and complaint resolution process which resolves cases in a timely manner and balances the competing needs and expectations of applicants, agencies and Parliament within legislative requirements prescribed by the *Freedom of Information Act 1992*.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	881	908	908	882	
Less Operating Revenue <sup>(b)</sup> .....	34	41	41	41	
Net Cost of Output .....	847	867	867	841	
Adjustments <sup>(c)</sup> .....	133	(38)	(38)	(21)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>980</b>	<b>829</b>	<b>829</b>	<b>820</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Complaints and external reviews resolved.....	189	190	190	190	
<b>Quality</b>					
Applications for external review resolved by conciliation .....	61%	70%	70%	70%	
<b>Timeliness</b>					
Average days taken to finalise each complaint and external review.....	38	35	22	20	Reduction in timeframes due to ongoing review of, and changes in procedures and processes.
<b>Cost (Efficiency)</b>					
Average cost per complaint and external review resolved.....	\$4,661	\$4,779	\$4,779	\$4,642	
<b>Full Time Equivalents (FTEs)</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	



**Major Achievements For 2001-02**

- Continued high level of satisfaction from participants involved in the external review process.
- Reduction in the time taken to resolve complaints.

**Major Initiatives For 2002-03**

- Continued emphasis on finalising matters as soon as possible within legislative and procedural requirements.

**Outcome: Access to documents and observance of processes in accordance with the *Freedom of Information Act*.****Output 2: Freedom of information advice and awareness**

Provide objective advice and information to members of the public and staff of agencies to assist in the proper lodgement and processing of applications under the *Freedom of Information Act 1992*. Propose initiatives to enhance administrative efficiency in agencies when dealing with applications received.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	386	400	400	389	
Less Operating Revenue <sup>(b)</sup> .....	14	18	18	18	
Net Cost of Output .....	372	382	382	371	
Adjustments <sup>(c)</sup> .....	56	(16)	(16)	(9)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>428</b>	<b>366</b>	<b>366</b>	<b>362</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Applications lodged <sup>(a)</sup> .....	6,509	6,700	6,700	6,700	
<b>Quality</b>					
Participants satisfied with information and advice provided .....	<sup>(b)</sup>	98%	98%	<sup>(b)</sup>	
<b>Timeliness</b>					
Response time to telephone enquiries.....	same day	same day	same day	same day	
Response time to written enquiries.....	two days	two days	two days	two days	
<b>Cost (Efficiency)</b>					
Average cost per application lodged.....	\$59.30	\$59.70	\$59.70	\$58.06	
<b>Full Time Equivalents (FTEs)</b>	3	3	3	3	

(a) Applications lodged encompasses the number of applications received and dealt with by agencies and the average cost of information, advice and other services provided by the office across all those applications.

(b) Since the commencement of the FOI Act surveys have been administered annually to all state and local government agencies. The trend has indicated a consistently high level of satisfaction with the advisory services provided by the office, so in order to reduce the burden on agencies the survey is now conducted biennially.

**Major Achievements For 2001-02**

- Publication of guides on the interpretation of exemption clauses, based on practical experience and rulings in formal decisions.

**Major Initiatives For 2002-03**

- Office support systems and communications mechanisms, such as e-mail and the internet, will be enhanced and utilised to the fullest extent possible.

**CAPITAL WORKS PROGRAM**

The Office's planned capital works expenditure is primarily for the replacement of computer hardware and software to support the delivery of the agency's outputs.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Computer and Office Equipment Replacement -				
2000-01 Program .....	21	21	1	-
2001-02 Program .....	25	25	25	-
<b>NEW WORKS</b>				
Computer and Office Equipment Replacement -				
2002-03 Program .....	25	-	-	25
	71	46	26	25

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	20	26	26	25	25	30	30
	20	26	26	25	25	30	30
<b>LESS</b>							
Internal Funds and Balances .....	(5)	1	1	-	-	-	-
Holding Account <sup>(b)</sup> .....	-	-	-	25	25	-	-
<b>Capital Contribution .....</b>	25	25	25	-	-	30	30

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	929	832	832	813	815	814	849
Superannuation .....	179	101	101	102	107	111	111
Supplies and services .....	198	122	122	123	90	90	90
Accommodation .....	75	140	140	153	184	184	189
Depreciation .....	31	35	35	28	25	30	30
Other expenses .....	34	78	78	52	24	24	27
<b>TOTAL COST OF SERVICES</b> .....	1,446	1,308	1,308	1,271	1,245	1,253	1,296
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	43	55	55	55	55	55	55
Other Revenue .....	5	4	4	4	4	4	4
<b>Total Revenues from Ordinary Activities</b> .....	48	59	59	59	59	59	59
<b>NET COST OF SERVICES</b> .....	1,398	1,249	1,249	1,212	1,186	1,194	1,237
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	1,223	1,195	1,195	1,182	1,145	1,177	1,205
Liabilities assumed by the Treasurer .....	179	36	36	29	31	33	33
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	1,402	1,231	1,231	1,211	1,176	1,210	1,238
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	4	(18)	(18)	(1)	(10)	16	1

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 11, 11 and 11 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	46	28	28	30	32	29	16
Receivables.....	10	10	10	10	10	10	10
Amounts receivable for outputs <sup>(a)</sup> .....	-	25	25	25	-	-	-
Prepayments .....	15	15	15	15	15	15	15
<b>Total current assets</b> .....	<b>71</b>	<b>78</b>	<b>78</b>	<b>80</b>	<b>57</b>	<b>54</b>	<b>41</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	10	10	13	38	68	98
Plant, equipment and vehicles.....	45	35	35	32	32	32	32
<b>Total non-current assets</b> .....	<b>45</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>70</b>	<b>100</b>	<b>130</b>
<b>TOTAL ASSETS</b> .....	<b>116</b>	<b>123</b>	<b>123</b>	<b>125</b>	<b>127</b>	<b>154</b>	<b>171</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	22	22	22	22	22	22	22
Provision for employee entitlements.....	60	60	60	60	60	60	60
Accrued Salaries.....	18	18	18	21	33	14	-
<b>Total current liabilities</b> .....	<b>100</b>	<b>100</b>	<b>100</b>	<b>103</b>	<b>115</b>	<b>96</b>	<b>82</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	57	57	57	57	57	57	57
<b>Total non-current liabilities</b> .....	<b>57</b>	<b>57</b>	<b>57</b>	<b>57</b>	<b>57</b>	<b>57</b>	<b>57</b>
<b>TOTAL LIABILITIES</b> .....	<b>157</b>	<b>157</b>	<b>157</b>	<b>160</b>	<b>172</b>	<b>153</b>	<b>139</b>
<b>EQUITY</b>							
Contributed Equity .....	-	25	25	25	25	55	85
Accumulated surplus/(deficit).....	(41)	(59)	(59)	(60)	(70)	(54)	(53)
<b>Total equity</b> .....	<b>(41)</b>	<b>(34)</b>	<b>(34)</b>	<b>(35)</b>	<b>(45)</b>	<b>1</b>	<b>32</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>116</b>	<b>123</b>	<b>123</b>	<b>125</b>	<b>127</b>	<b>154</b>	<b>171</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	1,198	1,160	1,160	1,154	1,120	1,147	1,175
Capital Contribution .....	25	25	25	-	-	30	30
Holding Account .....	-	-	-	25	25	-	-
<b>Net cash provided by government .....</b>	<b>1,223</b>	<b>1,185</b>	<b>1,185</b>	<b>1,179</b>	<b>1,145</b>	<b>1,177</b>	<b>1,205</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(964)	(832)	(832)	(810)	(803)	(833)	(863)
Superannuation .....	-	(65)	(65)	(73)	(46)	(48)	(48)
Supplies and services .....	(155)	(122)	(122)	(122)	(122)	(122)	(122)
Accommodation .....	(75)	(78)	(78)	(78)	(98)	(98)	(98)
Goods and Services Tax .....	(30)	(22)	(22)	(22)	(22)	(22)	(22)
Other.....	(40)	(75)	(75)	(63)	(43)	(43)	(51)
<b>Receipts</b>							
Goods and Services Tax .....	20	12	12	12	12	12	12
Other.....	5	4	4	4	4	4	4
<b>Net cash from operating activities .....</b>	<b>(1,239)</b>	<b>(1,178)</b>	<b>(1,178)</b>	<b>(1,152)</b>	<b>(1,118)</b>	<b>(1,150)</b>	<b>(1,188)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(17)	(25)	(25)	(25)	(25)	(30)	(30)
<b>Net cash from investing activities .....</b>	<b>(17)</b>	<b>(25)</b>	<b>(25)</b>	<b>(25)</b>	<b>(25)</b>	<b>(30)</b>	<b>(30)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(33)</b>	<b>(18)</b>	<b>(18)</b>	<b>2</b>	<b>2</b>	<b>(3)</b>	<b>(13)</b>
Cash assets at the beginning of the reporting period .....	79	46	46	28	30	32	29
<b>Cash assets at the end of the reporting period .....</b>	<b>46</b>	<b>28</b>	<b>28</b>	<b>30</b>	<b>32</b>	<b>29</b>	<b>16</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

### Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	1,249	1,212	1,186	1,194	1,237
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(35)	(28)	(25)	(30)	(30)
(Increase)/decrease in salaries and related costs .....	-	(3)	(12)	19	14
Superannuation liabilities assumed by the Treasurer .....	(36)	(29)	(31)	(33)	(33)
<b>Net Cash from Operating Activities</b> .....	1,178	1,152	1,118	1,150	1,188

### NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
GST input credits .....	20	12	12	12
Revenues from the Executive Vehicle Scheme .....	4	4	4	4
Other Revenue .....	1	-	-	-
<b>TOTAL</b> .....	25	16	16	16

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## OFFICE OF THE INSPECTOR OF CUSTODIAL SERVICES

### PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST

#### DIVISION 34

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 64 Net amount appropriated to purchase outputs.....</b>	1,391	1,228	1,228	<b>1,255</b>	1,220	1,226	1,257
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975 .....</b>	-	167	167	<b>167</b>	167	167	167
<b>Total appropriations provided to purchase outputs .....</b>	1,391	1,395	1,395	<b>1,422</b>	1,387	1,393	1,424

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To provide the people of Western Australia with an independent and effective prison inspection and review service which is fair and just, and evaluates the extent to which the objectives of imprisonment are being achieved.*

#### SIGNIFICANT ISSUES AND TRENDS

- The 2001-02 financial year is the first fully operational period for the Office of the Inspector of Custodial Services. This is the first opportunity to gauge the cost of service delivery.
- The responsibility for the Official Prison Visitors' Scheme was transferred from the Department of Justice with effect from 1 July 2001. The Scheme is in the process of being substantially upgraded. Visitors have been trained by the Office as to the discharge of their roles. The visitors' activities are coordinated with the inspection activities and are resulting in both outcomes being more effective.
- The jurisdiction of the Office currently extends to adult prisons (public and private), court custody and prisoner transportation, as well as those Police lock-ups where operation has been contracted out to the private sector. Extensions to the Office's current jurisdiction are under consideration.
- The Minister has endorsed a proposal to expand the jurisdiction of the Office to take on responsibility for inspecting Juvenile Detention Centres. This requires a minor amendment to the relevant legislation and is likely to commence in the 2002-03 financial year. Additional resources will not be sought in the first operational year, but in subsequent years the impost of the additional workload will be evaluated and submitted as a business case for funding, if necessary.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Prison Inspection and Review.....	1,399	1,397	1,397	1,433			
<b>Total Cost of Outputs.....</b>	<b>1,399</b>	<b>1,397</b>	<b>1,397</b>	<b>1,433</b>	<b>1,406</b>	<b>1,416</b>	<b>1,447</b>
<i>Less Operating revenues .....</i>	<i>8</i>	<i>7</i>	<i>7</i>	<i>7</i>	<i>7</i>	<i>7</i>	<i>7</i>
<b>Net Cost of Outputs.....</b>	<b>1,391</b>	<b>1,390</b>	<b>1,390</b>	<b>1,426</b>	<b>1,399</b>	<b>1,409</b>	<b>1,440</b>
Adjustments <sup>(b)</sup> .....	-	5	5	(4)	(12)	(16)	(16)
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>1,391</b>	<b>1,395</b>	<b>1,395</b>	<b>1,422</b>	<b>1,387</b>	<b>1,393</b>	<b>1,424</b>

- (a) Appropriation amount for 2000\_01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is expected to be the subject of a Resource Agreement signed by the Minister, the Inspector of Custodial Services and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and output.

Government Strategic Objective	Desired Outcome	Output
Safe, healthy and supportive communities	A fair and independent prison inspection service which provides for the regular and ongoing evaluation of the treatment and conditions of prisoners	Prison Inspection and Review



**Outcome: A fair and independent prison inspection service which provides for the regular and ongoing evaluation of the treatment and conditions of prisoners**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The extent to which the Department of Justice accepts and/or implements recommendations of the Office's prison inspection and review reports, as set out in individual reports .....	n/a	60%	60%	60%	
The changes and improvements to the State's prison system, as logged through follow-up short inspections and/or full inspections during the period of the inspection cycle .....	n/a	60%	60%	60%	
The extent and frequency of discussions about, and acceptance of, the Office's inspection reports by the Community Development and Justice Committee of the Legislative Assembly.....	n/a	n/a	To be developed	To be developed	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Prison Inspection and Review**

Inspection of prisons, court custody centres and prescribed lock ups, coordination of the Official Prison Visitors' Scheme and review of custodial services.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,399	1,397	1,397	1,433	
Less Operating Revenue <sup>(b)</sup> .....	8	7	7	7	
Net Cost of Output .....	1,391	1,390	1,390	1,426	
Adjustments <sup>(c)</sup> .....	-	5	5	(4)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>1,391</b>	<b>1,395</b>	<b>1,395</b>	<b>1,422</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual <sup>(a)</sup>	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Inspection reports and thematic review of prison services major report.....	n/a	9.5	7.5	7.5	
Official Prison Visitors' Scheme (OPVS) reports.....	n/a	50	50	50	
<b>Quality</b>					
Parliament acceptance of inspection and thematic review reports.....	n/a	100%	100%	100%	
Minister's acceptance of OPVS reports.....	n/a	100%	100%	100%	
<b>Timeliness</b>					
Inspection reports completed within six months of inspection.....	n/a	80%	80%	80%	
OPVS reports are lodged within 45 days of being received by the Office.....	n/a	80%	80%	80%	
<b>Cost (Efficiency)</b>					
Cost per inspection report.....	n/a	\$138,840	\$176,000	\$180,650	
Cost per OPVS report.....	n/a	\$1,560	\$1,560	\$1,560	
<b>Full Time Equivalents (FTEs)</b>	0	10	11	11	

(a) Output Measures were developed during the 2001-02 budget process, with 2001-02 being the first fully operational year for the Office.

**Major Achievements For 2001-02**

- Recruitment of new Official Visitors and integration of their activities with the principal inspection role of the Office.
- Productive secondment arrangements for career development purposes between the Department of Justice, the Department of Indigenous Affairs and the Aboriginal and Torres Strait Islander Commission.
- Determination by the Office to research and develop discussion papers on a range of prison service issues (other than thematic reports intended for Parliament).
- Commencement of a thematic review of prisoner safety practices, which is approximately 50 per cent complete. The review is being undertaken by an academic, who is usually based in the United Kingdom.
- Publication and lodgement of seven reports in Parliament.
- Regular liaison visits of each prison conducted by inspection officers.
- Six full inspections of prisons conducted. Two follow-up inspections performed. Two court custody centres inspected.
- Approval by the Minister to establish an oversight committee to consider the future of prison health services.
- An increase in the frequency of meetings of the Community Consultative Committee at the request of the Community Consultative Council (demonstrating the active participation of its members).
- Hosting of visits by the Director General of Custodial Services of New South Wales and the Director of Review and Monitoring Services in Victoria who attended Western Australia to observe the methodology of the Office.
- Co-sponsoring of the International Corrections and Prisons Association for the Advancement of Prisons Correction (ICPA) 3rd annual conference held in Perth during October and November 2001. This is an international not-for-profit association incorporated in Canada.
- Two expert inspectors from the United Kingdom attracted to participate in complex Western Australian inspections.

**Major Initiatives For 2002-03**

- To complete the projected baseline prison inspections.
- To re-inspect previously inspected prisons to report upon the progress made to implement action plans.
- To progress arrangements currently under consideration by Government to expand the jurisdiction of the Office to cover Juvenile Detention Centres.

**FINANCIAL STATEMENTS**

**STATEMENT OF FINANCIAL PERFORMANCE**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005_06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	561	782	782	800	818	824	841
Superannuation .....	27	65	65	66	69	69	69
Supplies and services .....	324	286	286	291	264	279	279
Accommodation .....	289	110	110	114	115	116	116
Depreciation .....	3	10	10	10	12	-	-
Administration .....	119	144	144	152	128	128	142
<b>TOTAL COST OF SERVICES</b> .....	1,323	1,397	1,397	1,433	1,406	1,416	1,447
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	6	5	5	5	5	5	5
Other Revenue .....	2	2	2	2	2	2	2
<b>Total Revenues from Ordinary Activities</b> .....	8	7	7	7	7	7	7
<b>NET COST OF SERVICES</b> .....	1,315	1,390	1,390	1,426	1,399	1,409	1,440
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	1,176	1,395	1,395	1,422	1,387	1,393	1,424
Liabilities assumed by the Treasurer .....	8	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	1,184	1,395	1,395	1,422	1,387	1,393	1,424
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	(131)	5	5	(4)	(12)	(16)	(16)

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 0, 11 and 11 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	116	116	116	106	86	62	38
Receivables.....	41	57	57	69	82	92	102
Total current assets.....	157	173	173	175	168	154	140
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	10	10	20	32	32	32
Plant, equipment and vehicles.....	32	22	22	12	-	-	-
Total non-current assets.....	32	32	32	32	32	32	32
<b>TOTAL ASSETS</b> .....	189	205	205	207	200	186	172
<b>CURRENT LIABILITIES</b>							
Payables.....	44	44	44	46	48	50	52
Provision for employee entitlements.....	134	134	134	134	134	134	134
Accrued Salaries.....	18	29	29	33	36	36	36
Total current liabilities .....	196	207	207	213	218	220	222
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	51	51	51	51	51	51	51
Total non-current liabilities .....	51	51	51	51	51	51	51
<b>TOTAL LIABILITIES</b> .....	247	258	258	264	269	271	273
<b>EQUITY</b>							
Accumulated surplus/(deficit).....	(58)	(53)	(53)	(57)	(69)	(85)	(101)
<b>Total equity</b> .....	(58)	(53)	(53)	(57)	(69)	(85)	(101)
<b>TOTAL LIABILITIES AND EQUITY</b> .....	189	205	205	207	200	186	172

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	1,176	1,385	1,385	1,412	1,375	1,393	1,424
<b>Net cash provided by government .....</b>	<b>1,176</b>	<b>1,385</b>	<b>1,385</b>	<b>1,412</b>	<b>1,375</b>	<b>1,393</b>	<b>1,424</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(510)	(782)	(782)	(800)	(818)	(824)	(841)
Superannuation .....	(19)	(65)	(65)	(66)	(69)	(69)	(69)
Supplies and services .....	(286)	(286)	(286)	(291)	(263)	(278)	(278)
Accommodation .....	(287)	(110)	(110)	(114)	(115)	(116)	(116)
Administration .....	(115)	(144)	(144)	(152)	(129)	(129)	(143)
Goods and Services Tax .....	(41)	(42)	(42)	(43)	(45)	(45)	(45)
<b>Receipts</b>							
Goods and Services Tax .....	10	42	42	42	42	42	42
Other .....	2	2	2	2	2	2	2
<b>Net cash from operating activities .....</b>	<b>(1,246)</b>	<b>(1,385)</b>	<b>(1,385)</b>	<b>(1,422)</b>	<b>(1,395)</b>	<b>(1,417)</b>	<b>(1,448)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(35)	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(35)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(105)</b>	<b>-</b>	<b>-</b>	<b>(10)</b>	<b>(20)</b>	<b>(24)</b>	<b>(24)</b>
Cash assets at the beginning of the reporting period .....	77	116	116	116	106	86	62
Net cash transferred to/from other agencies .....	144	-	-	-	-	-	-
<b>Cash assets at the end of the reporting period .....</b>	<b>116</b>	<b>116</b>	<b>116</b>	<b>106</b>	<b>86</b>	<b>62</b>	<b>38</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	1,390	1,426	1,399	1,409	1,440
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(10)	(10)	(12)	-	-
(Increase)/decrease in salaries and related costs .....	(11)	(4)	(3)	-	-
Increase/(decrease) in accounts receivable .....	16	12	13	10	10
(Increase)/decrease in accounts payable .....	-	(2)	(2)	(2)	(2)
<b>Net Cash from Operating Activities</b> .....	1,385	1,422	1,395	1,417	1,448

## NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
GST Input Credits .....	10	42	42	42
Executive Vehicle Scheme .....	2	2	2	2
<b>TOTAL</b> .....	12	44	44	44

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## WESTERN AUSTRALIAN ELECTORAL COMMISSION

### PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST

#### DIVISION 35

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 65 Net amount appropriated to purchase outputs.....</b>	13,025	2,383	2,483	<b>5,986</b>	2,589	15,620	4,194
<b>Amount Authorised by Other Statutes</b>							
- Electoral Act 1907 .....	198	198	235	<b>235</b>	235	235	235
- Industrial Relations Act 1979 .....	56	56	56	<b>56</b>	56	56	56
Total appropriations provided to purchase outputs.....	13,279	2,637	2,774	<b>6,277</b>	2,880	15,911	4,485
<b>CAPITAL</b>							
<b>Item 147 Capital Contribution .....</b>	7	26	26	<b>171</b>	371	-	-
<b>GRAND TOTAL.....</b>	<b>13,286</b>	<b>2,663</b>	<b>2,800</b>	<b>6,448</b>	<b>3,251</b>	<b>15,911</b>	<b>4,485</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*The agency's mission is to conduct elections, maintain the electoral roll and raise public awareness of electoral matters.*

#### SIGNIFICANT ISSUES AND TRENDS

- The Commission is committed to the improvement of the effectiveness and efficiency of electoral procedures through the use of appropriate information technology and other innovative procedures.
- There is a continuing need to ensure a greater awareness among electors of the electoral system in order that they exercise their entitlement to vote in an effective manner.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Community Electoral Education.....	494	401	512	491			
<b>Output 2:</b>							
Management of Electoral Roll.....	2,338	2,420	2,412	2,377			
<b>Output 3:</b>							
Management of Parliamentary Elections .....	9,215	1,246	953	753			
<b>Output 4:</b>							
Management of Non-Parliamentary Elections .	2,100	725	1,052	2,783			
<b>Total Cost of Outputs.....</b>	<b>14,147</b>	<b>4,792</b>	<b>4,929</b>	<b>6,404</b>	<b>5,028</b>	<b>16,059</b>	<b>7,133</b>
<i>Less Operating revenues .....</i>	<i>3,230</i>	<i>2,103</i>	<i>2,103</i>	<i>103</i>	<i>2,103</i>	<i>103</i>	<i>2,603</i>
<b>Net Cost of Outputs.....</b>	<b>10,917</b>	<b>2,689</b>	<b>2,826</b>	<b>6,301</b>	<b>2,925</b>	<b>15,956</b>	<b>4,530</b>
<b>Adjustments <sup>(b)</sup> .....</b>	<b>2,362</b>	<b>(52)</b>	<b>(52)</b>	<b>(24)</b>	<b>(45)</b>	<b>(45)</b>	<b>(45)</b>
<b>Appropriations provided to purchase Outputs .....</b>	<b>13,279</b>	<b>2,637</b>	<b>2,774</b>	<b>6,277</b>	<b>2,880</b>	<b>15,911</b>	<b>4,485</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>7</b>	<b>26</b>	<b>26</b>	<b>171</b>	<b>371</b>	<b>-</b>	<b>-</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>13,286</b>	<b>2,663</b>	<b>2,800</b>	<b>6,448</b>	<b>3,251</b>	<b>15,911</b>	<b>4,485</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is expected to be the subject of a Resource Agreement signed by the Minister, the Electoral Commissioner and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and outputs.

Government Strategic Objective	Desired Outcome	Outputs
Honest, accountable and inclusive government	All electors are able to participate in impartial, effective and democratic elections or referenda conducted by the Commission.	Community Electoral Education
		Management of Electoral Roll
		Management of Parliamentary Elections
		Management of Non-Parliamentary Elections



**Outcome: All electors are able to participate in impartial, effective and democratic elections or referenda conducted by the Commission.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Percentage of customers describing service as Good or Excellent .....	99.3%	99%	99%	99%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Community Electoral Education**

Provide comprehensive and effective elector education services to the community.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output .....	494	401	512	491	Purchase of displays in 2001-02
Less Operating Revenue <sup>(b)</sup> .....	76	8	21	6	
Net Cost of Output .....	418	393	491	485	
Adjustments <sup>(c)</sup> .....	47	(6)	22	(2)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>465</b>	<b>387</b>	<b>513</b>	<b>483</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Electoral Education Centre Customers .....	30,374	33,000	22,000	28,000	Did not operate stand at the Perth Royal Show in 2001-02.
<b>Quality</b>					
Customers describing service as Good or Excellent .....	99.3%	99%	99%	99%	
<b>Timeliness</b>					
Customers able to be accommodated within a nominated school term .....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost per customer of providing this service .....	\$16.26	\$12.15	\$23.27	\$17.54	
<b>Full Time Equivalents (FTEs)</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	

**Major Achievements For 2001-02**

- Upgraded and developed touch screen and static displays to reflect the changes in the Western Australian Parliament since the recent State Election.
- Upgraded Federal display to reflect the extra representation in the House of Representatives for Western Australia.

**Major Initiatives For 2002-03**

- Further upgrade of Local Government, ATSIC and Women in Parliament static displays.
- Increase school participation in electoral education.

**Outcome: All electors are able to participate in impartial, effective and democratic elections or referenda conducted by the Commission.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Unexplained variation between State and Commonwealth rolls.....	0.008%	0.008%	0.008%	0.008%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Management of Electoral Roll**

Maintain personal and location details for eligible electors on State and Local Government electoral rolls and produce extracts of roll data for external customers.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	2,338	2,420	2,412	2,377	
Less Operating Revenue <sup>(b)</sup> .....	397	62	123	48	
Net Cost of Output .....	1,941	2,358	2,289	2,329	
Adjustments <sup>(c)</sup> .....	234	(5)	110	(12)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>2,175</b>	<b>2,353</b>	<b>2,399</b>	<b>2,317</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Enrolment transactions processed.....	703,367	450,000	430,700	450,000	
Roll extracts produced for external customers.	5,425	2,000	8,500	8,000	
<b>Quality</b>					
Unexplained variation between the State and Commonwealth rolls, expressed as a percentage of the roll .....	0.008%	0.008%	0.005%	0.008%	
<b>Timeliness</b>					
Average time to process transaction data.....	67/hr	68/hr	67/hr	67/hr	
<b>Cost (Efficiency)</b>					
Average cost per roll transaction .....	\$2.02	\$3.22	\$3.35	\$3.17	
Average cost per roll preparation and production.....	\$169	\$484	\$114	\$119	
<b>Full Time Equivalents (FTEs)</b>	10	10	10	10	

**Major Achievements For 2001-02**

- Implemented an internet enrolment checking facility that will enable the public to check their enrolment on-line.
- Improved roll production facilities for electoral customers.
- Improved roll accuracy by introduction of electronic audit mechanisms.

**Major Initiatives For 2002-03**

- Provide support for the State Electoral Boundary redistribution.

**Outcome: All electors are able to participate in impartial, effective and democratic elections or referenda conducted by the Commission.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Extent to which eligible electors have voted....	92.25%	na	86.32%	na	No Parliamentary election expected in 2002-03. 1 By-Election in 2001-02.
Average satisfaction rate of electors .....	95.65%	na	na	na	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Management of Parliamentary Elections**

Ensure Parliamentary elections are conducted in a timely manner with complete impartiality, independence and efficiency.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	9,215	1,246	953	753	No State General Election in 2001-02 or 2002-03
Less Operating Revenue <sup>(b)</sup> .....	407	17	154	13	
Net Cost of Output .....	8,808	1,229	799	740	
Adjustments <sup>(c)</sup> .....	105	(7)	49	(5)	
<b>Appropriation for purchase of Output 3 .....</b>	<b>8,913</b>	<b>1,222</b>	<b>848</b>	<b>735</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Electors on the roll.....	1,206,736	1,220,000	1,216,390	1,218,000	No by-election in 2002-03
Electors on the roll (By-Election) <sup>(a)</sup> .....	23,723	na	12,447	na	
<b>Quality</b>					
Reviews that meet specified standards .....	na	100%	100%	100%	
Electors describing this service as satisfactory or better .....	100%	na	100%	na	
<b>Timeliness</b>					
Reviews completed within specified timeframe.....	100%	100%	100%	100%	
Elections completed within specified timeframe.....	100%	na	100%	na	
<b>Cost (Efficiency)</b>					
Average fixed cost per elector of maintaining election systems.....	\$0.66	\$1.02	\$0.70	\$0.62	
Average cost per elector of managing general election <sup>(b)</sup> .....	\$6.89	na	na	na	
Average cost per elector of managing By-Election.....	\$4.20	na	\$8.03	na	
<b>Full Time Equivalents (FTEs)</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	

(a) Nedlands By-Election conducted in 2000-01 and Merredin By-Election conducted in 2001-02.

(b) State General Election conducted every four years.

**Major Achievements For 2001-02**

- Developed enhancements to the Election Management System.
- Conducted Merredin By-Election.

**Major Initiatives For 2002-03**

- Seek to refine and enhance the Election Management System.
- Review procedures for the Legislative Council count.

**Outcome: All electors are able to participate in impartial, effective and democratic elections or referenda conducted by the Commission.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Average client satisfaction rate in respect to Local Government elections .....	78%	85%	80%	85%	
Average client satisfaction rate in respect to Union elections .....	82%	85%	85%	85%	
The extent to which eligible electors have participated in extraneous elections (in person) .....	9.2%	10%	10%	10%	
Average client satisfaction rate in respect to extraneous elections .....	93.6%	90%	90%	90%	
The extent to which eligible electors have participated in Local Government postal elections .....	38%	40%	51%	40%	
The extent to which eligible electors have participated in union postal elections .....	30%	30%	30%	30%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 4: Management of Non-Parliamentary Elections**

Ensure elections for Local Government and other non-parliamentary elections are conducted in a timely manner with complete impartiality, independence and efficiency.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output .....	2,100	725	1,052	2,783	Local Government biennial elections
Less Operating Revenue <sup>(b)</sup> .....	2,350	2,016	1,805	36	Less recoup from Local Government Authorities – biennial elections
Net Cost of Output .....	(250)	(1,291)	(753)	2,747	
Adjustments <sup>(c)</sup> .....	1,976	(34)	(233)	(5)	
<b>Appropriation for purchase of Output 4 .....</b>	<b>1,726</b>	<b>(1,325)</b>	<b>(986)</b>	<b>2,742</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Electors on the roll.....	1,206,736	1,220,000	1,216,390	1,218,000	Biennial Local Government Elections in 2002-03
Eligible electors in Local Government postal elections.....	885,123	na	121,000	900,000	
Union elections conducted.....	18	18	12	10	
Statutory elections conducted.....	18	18	21	16	
<b>Quality</b>					
Average satisfaction rate of Local Government customers .....	72%	85%	75%	85%	
Average satisfaction rate of union customers ..	82%	90%	85%	90%	
Average satisfaction rate of statutory customers.....	93%	85%	85%	85%	
<b>Timeliness</b>					
Elections completed within specified timeframe.....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average fixed costs per elector of maintaining system.....	\$0.29	\$0.55	\$0.58	\$0.58	
Average costs per elector of conducting Local Government elections .....	\$1.92	na	\$1.90	\$2.22	
Average costs per election of conducting union elections.....	\$1,081	\$1,200	\$4,083	\$5,600	
Average costs per election of conducting statutory elections.....	\$1,732	\$2,000	\$2,667	\$1,188	
<b>Full Time Equivalents (FTEs)</b>	4	4	4	4	

**Major Achievements For 2001-02**

- Expanded customer base by conducting elections for organisations not previously catered for.

**Major Initiatives For 2002-03**

- Conduct biennial postal elections for local government authorities.

**CAPITAL WORKS PROGRAM**

The Electoral Commission's planned capital works expenditure for 2002-03 provides for ongoing asset and computer replacement programs.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>NEW WORKS</b>				
Asset Replacement Program.....	50	-	-	50
Computer Hardware and Software Replacement .....	250	-	-	250
	300	-	-	300

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	-	-	-	300	500	-	-
<b>Working capital requirement</b>							
Leave Liability .....	-	26	26	-	-	-	-
Loan Repayments .....	7	-	-	-	-	-	-
	7	26	26	300	500	-	-
<b>LESS</b>							
Holding Account <sup>(b)</sup> .....	-	-	-	129	129	-	-
<b>Capital Contribution .....</b>	7	26	26	171	371	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	2,426	1,648	1,685	1,724	1,799	1,803	1,837
Superannuation .....	295	209	209	213	213	213	213
Supplies and services .....	10,390	2,139	2,239	3,324	2,131	13,097	4,138
Accommodation .....	678	437	437	474	474	474	474
Capital User Charge .....	-	110	110	176	175	175	174
Depreciation .....	209	129	129	129	129	129	129
Other expenses .....	55	120	120	364	107	168	168
<b>TOTAL COST OF SERVICES .....</b>	<b>14,053</b>	<b>4,792</b>	<b>4,929</b>	<b>6,404</b>	<b>5,028</b>	<b>16,059</b>	<b>7,133</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	3,230	2,103	2,103	103	2,103	103	2,603
Regulatory Fees and Fines .....	235	-	-	-	-	-	-
<b>Total Revenues from Ordinary Activities .....</b>	<b>3,465</b>	<b>2,103</b>	<b>2,103</b>	<b>103</b>	<b>2,103</b>	<b>103</b>	<b>2,603</b>
<b>NET COST OF SERVICES .....</b>	<b>10,588</b>	<b>2,689</b>	<b>2,826</b>	<b>6,301</b>	<b>2,925</b>	<b>15,956</b>	<b>4,530</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	12,590	2,637	2,774	6,277	2,880	15,911	4,485
Receipts paid into Consolidated Fund .....	(235)	-	-	-	-	-	-
Liabilities assumed by the Treasurer .....	295	27	27	31	31	31	31
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>12,650</b>	<b>2,664</b>	<b>2,801</b>	<b>6,308</b>	<b>2,911</b>	<b>15,942</b>	<b>4,516</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>2,062</b>	<b>(25)</b>	<b>(25)</b>	<b>7</b>	<b>(14)</b>	<b>(14)</b>	<b>(14)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 21, 21 and 21 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.



**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	712	863	1,520	3,127	3,113	3,099	3,085
Restricted cash.....	-	657	-	-	-	-	-
Receivables.....	1,496	536	1,457	1,463	1,457	1,451	1,445
Amounts receivable for outputs <sup>(a)</sup> .....	-	129	129	129	-	-	-
Prepayments .....	-	26	-	-	-	-	-
<b>Total current assets</b> .....	<b>2,208</b>	<b>2,211</b>	<b>3,106</b>	<b>4,719</b>	<b>4,570</b>	<b>4,550</b>	<b>4,530</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	-	-	163	326	489
Plant, equipment and vehicles.....	636	507	507	678	1,049	920	791
<b>Total non-current assets</b> .....	<b>636</b>	<b>507</b>	<b>507</b>	<b>678</b>	<b>1,212</b>	<b>1,246</b>	<b>1,280</b>
<b>TOTAL ASSETS</b> .....	<b>2,844</b>	<b>2,718</b>	<b>3,613</b>	<b>5,397</b>	<b>5,782</b>	<b>5,796</b>	<b>5,810</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	175	117	169	175	169	163	157
Provision for employee entitlements.....	228	168	168	168	222	276	330
Interest-bearing liabilities (Borrowings) .....	-	800	800	2,400	2,400	2,400	2,400
Accrued Salaries.....	48	48	48	48	48	48	48
<b>Total current liabilities</b> .....	<b>451</b>	<b>1,133</b>	<b>1,185</b>	<b>2,791</b>	<b>2,839</b>	<b>2,887</b>	<b>2,935</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	184	218	218	218	198	178	158
<b>Total non-current liabilities</b> .....	<b>184</b>	<b>218</b>	<b>218</b>	<b>218</b>	<b>198</b>	<b>178</b>	<b>158</b>
<b>TOTAL LIABILITIES</b> .....	<b>635</b>	<b>1,351</b>	<b>1,403</b>	<b>3,009</b>	<b>3,037</b>	<b>3,065</b>	<b>3,093</b>
<b>EQUITY</b>							
Contributed Equity .....	-	26	26	197	568	568	568
Accumulated surplus/(deficit).....	2,209	1,341	2,184	2,191	2,177	2,163	2,149
<b>Total equity</b> .....	<b>2,209</b>	<b>1,367</b>	<b>2,210</b>	<b>2,388</b>	<b>2,745</b>	<b>2,731</b>	<b>2,717</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>2,844</b>	<b>2,718</b>	<b>3,613</b>	<b>5,397</b>	<b>5,782</b>	<b>5,796</b>	<b>5,810</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	12,590	2,508	2,645	6,148	2,717	15,748	4,322
Capital Contribution .....	-	26	26	171	371	-	-
Holding Account .....	-	-	-	129	129	-	-
Receipts paid into Consolidated Fund .....	(235)	-	-	-	-	-	-
<b>Net cash provided by government .....</b>	<b>12,355</b>	<b>2,534</b>	<b>2,671</b>	<b>6,448</b>	<b>3,217</b>	<b>15,748</b>	<b>4,322</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(2,322)	(1,648)	(1,685)	(1,724)	(1,765)	(1,769)	(1,803)
Superannuation .....	-	(182)	(182)	(182)	(182)	(182)	(182)
Supplies and services .....	(9,892)	(2,088)	(2,188)	(3,490)	(2,021)	(13,021)	(4,062)
Accommodation .....	(678)	(437)	(437)	(474)	(474)	(474)	(474)
Capital User Charge.....	-	(110)	(110)	(176)	(175)	(175)	(174)
Goods and Services Tax .....	(618)	(80)	(80)	(156)	(74)	(74)	(74)
Other.....	-	(104)	(104)	(132)	(163)	(190)	(190)
<b>Receipts</b>							
Regulatory fees and fines.....	235	-	-	-	-	-	-
User charges and fees .....	1,205	2,043	2,043	43	2,043	43	2,543
Goods and Services Tax .....	506	80	80	150	80	80	80
<b>Net cash from operating activities .....</b>	<b>(11,564)</b>	<b>(2,526)</b>	<b>(2,663)</b>	<b>(6,141)</b>	<b>(2,731)</b>	<b>(15,762)</b>	<b>(4,336)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(150)	-	-	(300)	(500)	-	-
<b>Net cash from investing activities .....</b>	<b>(150)</b>	<b>-</b>	<b>-</b>	<b>(300)</b>	<b>(500)</b>	<b>-</b>	<b>-</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Proceeds from borrowings .....	-	800	800	1,600	-	-	-
<b>Net cash from financing activities .....</b>	<b>-</b>	<b>800</b>	<b>800</b>	<b>1,600</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>641</b>	<b>808</b>	<b>808</b>	<b>1,607</b>	<b>(14)</b>	<b>(14)</b>	<b>(14)</b>
Cash assets at the beginning of the reporting period .....	71	712	712	1,520	3,127	3,113	3,099
<b>Cash assets at the end of the reporting period .....</b>	<b>712</b>	<b>1,520</b>	<b>1,520</b>	<b>3,127</b>	<b>3,113</b>	<b>3,099</b>	<b>3,085</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	2,826	6,301	2,925	15,956	4,530
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(129)	(129)	(129)	(129)	(129)
(Increase)/decrease in salaries and related costs .....	(1)	(31)	(65)	(65)	(65)
Increase/(decrease) in accounts receivable .....	(39)	6	(6)	(6)	(6)
(Increase)/decrease in accounts payable .....	6	(6)	6	6	6
<b>Net Cash from Operating Activities</b> .....	2,663	6,141	2,731	15,762	4,336

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Grants and subsidies <sup>(a)</sup> .....	-	47	47	-	-	-	-
<b>TOTAL ADMINISTERED EXPENSES</b> .....	-	47	47	-	-	-	-

(a) Electoral Education Centre - Contribution from Australian Electoral Commission.

## SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ADMINISTERED CURRENT ASSETS</b>							
Cash .....	47	-	-	-	-	-	-
<b>Total Administered Current Assets</b> .....	47	-	-	-	-	-	-

**SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Grants and subsidies .....	-	(47)	(47)	-	-	-	-
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>-</b>	<b>(47)</b>	<b>(47)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Extraneous Election.....	66	20	92	20
Sale of Rolls and Maps.....	16	20	19	20
Local Government Recoups .....	928	2,000	1,889	-
Head Office Relocation .....	104	-	-	-
Sundries.....	91	3	43	3
GST Input Credits .....	506	80	80	150
<b>TOTAL.....</b>	<b>1,711</b>	<b>2,123</b>	<b>2,123</b>	<b>193</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## PEEL DEVELOPMENT COMMISSION

### PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST

#### DIVISION 36

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 66 Net amount appropriated to purchase outputs.....</b>	2,041	1,708	1,705	<b>1,646</b>	1,764	1,279	1,298
Total appropriations provided to purchase outputs.....	2,041	1,708	1,705	<b>1,646</b>	1,764	1,279	1,298
<b>CAPITAL</b>							
<b>Item 148 Capital Contribution .....</b>	30	30	30	<b>50</b>	50	-	-
<b>GRAND TOTAL.....</b>	<b>2,071</b>	<b>1,738</b>	<b>1,735</b>	<b>1,696</b>	<b>1,814</b>	<b>1,279</b>	<b>1,298</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*Through leadership and productive partnerships, enhance sustainable economic opportunities, strengthen the community and maintain the integrity of the environment.*

#### SIGNIFICANT ISSUES AND TRENDS

- The sustained population growth of the Peel region continues to cause increasing demand for the provision of community facilities and services. The 1996 Census indicated that the region as a whole grew 29.9% from the previous Census in 1991 and Mandurah, the region's major centre, grew by 45.8%. Information from the 2001 census is not yet available.
- Current population projections for the region indicate average growth rates of 4.3% per annum from 2001 to 2006, and 3.1% per annum from 2006 to 2016. These growth rates will result in the region having a population of about 94,500 by 2006 and about 127, 900 by 2016. By the year 2031 the population is projected to be 171,200.
- Since 1990 the region's labour force has been characterised by two main features :
  - an unemployment rate that is consistently higher than that of the Western Australian State average; and
  - a high percentage of the working population who are employed outside of the region.
- The Region continues to experience a high unemployment rate reported to be 8.9% in December 2001. This is 2.1% higher than the State unemployment rate of 6.8% at the same time.
- Youth unemployment for the region was at 22.4% in December 2001 with Mandurah having a youth unemployment rate, at a conservative estimate, of 29.1%, which is the highest in the State.
- There continues to be an urgent need to address the issues behind these high unemployment figures.
- The Commission also acknowledges the importance in continuing to encourage the expansion of existing businesses in the region and to attract new businesses to provide greater employment opportunities.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Facilitation and Co-ordination .....	1,987	2,214	2,611	1,966			
<b>Output 2:</b>							
Advice and Information .....	385	345	345	345			
<b>Total Cost of Outputs .....</b>	<b>2,372</b>	<b>2,559</b>	<b>2,956</b>	<b>2,311</b>	<b>2,215</b>	<b>1,852</b>	<b>1,471</b>
<i>Less Operating revenues .....</i>	<i>432</i>	<i>86</i>	<i>486</i>	<i>489</i>	<i>494</i>	<i>497</i>	<i>97</i>
<b>Net Cost of Outputs .....</b>	<b>1,940</b>	<b>2,473</b>	<b>2,470</b>	<b>1,822</b>	<b>1,721</b>	<b>1,355</b>	<b>1,374</b>
Adjustments <sup>(b)</sup> .....	101	(765)	(765)	(176)	43	(76)	(76)
<b>Appropriations provided to purchase Outputs .....</b>	<b>2,041</b>	<b>1,708</b>	<b>1,705</b>	<b>1,646</b>	<b>1,764</b>	<b>1,279</b>	<b>1,298</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>50</b>	<b>50</b>	<b>-</b>	<b>-</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>2,071</b>	<b>1,738</b>	<b>1,735</b>	<b>1,696</b>	<b>1,814</b>	<b>1,279</b>	<b>1,298</b>

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is expected to be the subject of a Resource Agreement signed by the Minister, the Chairperson of the Peel Development Commission and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate government strategic objective and the agency level desired outcome and outputs.

Government Strategic Objective	Desired Outcome	Outputs
Strong and vibrant regions	Development and Promotion of the Peel Region.	Facilitation and Co-ordination
		Advice and Information

**Outcome: Development and Promotion of the Peel Region.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Client satisfaction with contribution to the region's economic base .....	87%	95%	95%	95%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Facilitation and Co-ordination**

Facilitate and coordinate regional development activities

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,987	2,214	2,611	1,966	
Less Operating Revenue <sup>(b)</sup> .....	432	86	486	489	
Net Cost of Output .....	1,555	2,128	2,125	1,477	
Adjustments <sup>(c)</sup> .....	(54)	(847)	(847)	(325)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>1,501</b>	<b>1,281</b>	<b>1,278</b>	<b>1,152</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Number of service hours .....	13,017	10,600	11,000	8,800	Reduction in standard hours to 75 per fortnight.
<b>Quality</b>					
Client satisfaction with service provided .....	87%	90%	90%	95%	
<b>Timeliness</b>					
Client satisfaction with response and delivery times .....	87%	90%	90%	95%	
<b>Cost (Efficiency)</b>					
Average cost per unit of service hour .....	\$153	\$209	\$237	\$223	
<b>Full Time Equivalents (FTEs)</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	

***Major Achievements For 2001-02***

- Construction of the carriage maintenance workshop and departure facility at the Pinjarra Rail Heritage Centre and establishment of the Rail Heritage Foundation of WA.
- Establishment of the Mandurah CBD Redevelopment Task Force to plan the redevelopment of the Mandurah city centre.
- Facilitation of the distribution of the Regional Development Scheme grant funding of \$400,000 to successful applicants.
- Establishment of a Peel partnership framework to mobilise additional financial and human resources in support of regional development.
- Assisted the re-establishment of the Mandurah Water Rescue Group in the Mandurah Ocean Marina.
- Assisted the development of the Aboriginal business sector and the promotion of Aboriginal economic and social values.
- The signing of a Memorandum of Understanding between the Commission and Curtin University for the development of the Peel Heritage and Tourism Precinct.
- Development of a business attraction package for the Peel region.
- Establishment of the Peel Horse Industry Council to develop the Peel Equine Industry.
- Assisted in attracting to Mandurah the inaugural Mandurah Opera Festival as part of the 2002 Perth International Arts Festival.
- Assisted in the development of the Peel Waterways Management Plan.
- Assisted in the development of the Natural Resource Management Action Plan for the Peel-Harvey area.
- Assisted in the legal formation of Peel Harvey Catchment Council.
- Assisted in the preparation of the Conservation Plan for the built and natural environment for Jarrahdale Heritage Park.

***Major Initiatives For 2002-03***

- Administer and facilitate the \$400,000 Peel Regional Development Scheme.
- Continue the development of the Pinjarra Rail Heritage Centre.
- Plan the restoration of the Pinjarra - Boddington Railway.
- Assist the development of Fairbridge Village.
- Assist in the redevelopment of the Forrest Heritage Centre in Dwellingup.
- Expand business development and business migration to Peel.
- Advance the development of the Jarrahdale Heritage Park.
- Assist the planning of the Centre for New Technology - Stage Two.
- Conduct the feasibility study for the Peel Regional Zoo.



- Facilitate with Curtin University the development of Peel Tourism and Heritage Precinct.
- Facilitate the expansion of the Peel Equine industry.
- Investigate aquaculture opportunities in the Peel region.
- Expand horticulture activities in the Peel region.
- Facilitate the Mandurah CBD Redevelopment Task Force.
- Assist in facilitating a regional refuse site in Waroona.
- Facilitate the development of the Mandurah Online Centre.
- Advance the development of the Peel Waterways Management Plan.

### Outcome: Development and Promotion of the Peel Region.

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Client satisfaction with the provision of regional information .....	87%	90%	90%	95%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 2: Advice and Information

Provide advice and information on regional development activities or matters

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	385	345	345	345	
Less Operating Revenue .....	-	-	-	-	
Net Cost of Output .....	385	345	345	345	
Adjustments <sup>(b)</sup> .....	155	82	82	149	
<b>Appropriation for purchase of Output 2 .....</b>	<b>540</b>	<b>427</b>	<b>427</b>	<b>494</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Number of service hours .....	5,196	4,000	4,200	3,800	Reduction of standard hours to 75 per fortnight.
<b>Quality</b>					
Client satisfaction with service provided .....	87%	90%	90%	95%	
<b>Timeliness</b>					
Client satisfaction with response and delivery times .....	87%	90%	90%	95%	
<b>Cost (Efficiency)</b>					
Average cost per service hour.....	\$74.00	\$86.20	\$82.20	\$90.80	
<b>Full Time Equivalents (FTEs)</b>	3	3	3	3	

**Major Achievements For 2001-02**

- Produced the Peel Away the Mask report that outlines the fragile social condition of the Peel region.
- Produced a detailed marketing research report on strengthening the image of the Peel region with a focus on growing tourism, attracting business and encouraging residential living in the region.
- Establishment of the Peel Regional Leadership Group.
- Upgraded the Peel Strategic Information System (SISTEM) to integrate with sustainable development policies.
- Enhanced partnerships with Aboriginal people, Aboriginal organisations and the Aboriginal community and provided advice, leadership and promotion of Aboriginal economic development in the Peel Region.
- Assisted the Peel Region Tourism Association with the implementation of Peel Tour (e-commerce for tourist operators).
- Assisted in the campaign to retain Peel Thunder in the WA Football League for 2002 season.
- Assisted in the establishment of a wide area network involving the five local government authorities and the sharing of IT resources.

**Major Initiatives For 2002-03**

- Establish a Peel Foundation to support regional community initiatives.
- Develop a Mandurah-Peel 2010 Strategic Development Plan.
- Expand 'Peel -Your Natural Choice' signage throughout the region.
- Continue to develop and formalise the Peel partnership model.
- Develop a Peel Ambassador program to promote the Peel region.
- Develop Peel Online initiatives and raise community awareness in relation to information technology.
- Conduct investigations concerning the rationalisation of regional boundaries for State government agencies.
- Continue to assist youth related initiatives in the region.
- Maintain the Commission's strategic online information system relating to projects and initiatives impacting on the development of the Peel region.

**CAPITAL WORKS PROGRAM**

The 2002-03 Capital Works program consists solely of office equipment and information technology purchases.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Railway Heritage Centre.....	2,190	1,320	829	370
<b>COMPLETED WORKS</b>				
Mandurah Ocean Marina - Stage 1 .....	2,581	2,581	378	-
Information and Technology Replacement 2001-02 .....	30	30	30	-
<b>NEW WORKS</b>				
Information and Technology Replacement 2002-03 .....	50	-	-	50
	4,851	3,931	1,237	420

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	30	30	1,237	420	50	42	40
	30	30	1,237	420	50	42	40
<b>LESS</b>							
Internal Funds and Balances .....			1,207	370			
Holding Account <sup>(b)</sup> .....	-	-	-	-	-	42	40
<b>Capital Contribution .....</b>	30	30	30	50	50	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

**FINANCIAL STATEMENTS****STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	728	585	585	653	641	685	700
Superannuation .....	80	72	72	91	79	89	89
Grants and subsidies <sup>(b)</sup> .....	525	100	500	500	500	500	100
Supplies and services .....	863	1,555	1,552	867	813	400	411
Accommodation .....	97	116	116	119	120	120	120
Capital User Charge .....	-	49	49	14	13	14	7
Depreciation .....	79	82	82	67	49	44	44
<b>TOTAL COST OF SERVICES .....</b>	<b>2,372</b>	<b>2,559</b>	<b>2,956</b>	<b>2,311</b>	<b>2,215</b>	<b>1,852</b>	<b>1,471</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	8	8	8	9	9	9	9
Grants and subsidies .....	404	78	478	480	485	488	88
Other Revenue .....	20	-	-	-	-	-	-
<b>Total Revenues from Ordinary Activities .....</b>	<b>432</b>	<b>86</b>	<b>486</b>	<b>489</b>	<b>494</b>	<b>497</b>	<b>97</b>
<b>NET COST OF SERVICES .....</b>	<b>1,940</b>	<b>2,473</b>	<b>2,470</b>	<b>1,822</b>	<b>1,721</b>	<b>1,355</b>	<b>1,374</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	1,830	1,708	1,705	1,646	1,764	1,279	1,298
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>1,830</b>	<b>1,708</b>	<b>1,705</b>	<b>1,646</b>	<b>1,764</b>	<b>1,279</b>	<b>1,298</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>(110)</b>	<b>(765)</b>	<b>(765)</b>	<b>(176)</b>	<b>43</b>	<b>(76)</b>	<b>(76)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 10, 10 and 10 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	1,270	445	448	290	294	244	194
Receivables.....	47	12	12	12	12	12	12
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	-	7	42	40	40
Prepayments .....	4	4	4	4	4	4	4
<b>Total current assets</b> .....	<b>1,321</b>	<b>461</b>	<b>464</b>	<b>313</b>	<b>359</b>	<b>307</b>	<b>257</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	86	86	149	156	147	138
Plant, equipment and vehicles.....	120	48	106	104	110	110	108
Other.....	-	23	(38)	(53)	(58)	(60)	(62)
<b>Total non-current assets</b> .....	<b>120</b>	<b>157</b>	<b>154</b>	<b>200</b>	<b>201</b>	<b>190</b>	<b>177</b>
<b>TOTAL ASSETS</b> .....	<b>1,441</b>	<b>618</b>	<b>618</b>	<b>513</b>	<b>560</b>	<b>497</b>	<b>434</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	18	18	-	16	-	-	-
Provision for employee entitlements.....	53	56	57	60	45	45	45
Accrued Salaries.....	91	14	14	14	14	14	14
Other.....	18	-	18	18	9	12	15
<b>Total current liabilities</b> .....	<b>180</b>	<b>88</b>	<b>89</b>	<b>108</b>	<b>68</b>	<b>71</b>	<b>74</b>
<b>NON-CURRENT LIABILITIES</b>							
Superannuation .....	247	250	250	252	255	265	275
Provision for employee entitlements.....	40	40	40	40	31	31	31
<b>Total non-current liabilities</b> .....	<b>287</b>	<b>290</b>	<b>290</b>	<b>292</b>	<b>286</b>	<b>296</b>	<b>306</b>
<b>TOTAL LIABILITIES</b> .....	<b>467</b>	<b>378</b>	<b>379</b>	<b>400</b>	<b>354</b>	<b>367</b>	<b>380</b>
<b>EQUITY</b>							
Contributed Equity .....	-	30	30	80	130	130	130
Accumulated surplus/(deficit).....	974	210	209	33	76	-	(76)
<b>Total equity</b> .....	<b>974</b>	<b>240</b>	<b>239</b>	<b>113</b>	<b>206</b>	<b>130</b>	<b>54</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>1,441</b>	<b>618</b>	<b>618</b>	<b>513</b>	<b>560</b>	<b>497</b>	<b>434</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	1,260	1,622	1,619	1,576	1,715	1,248	1,267
Capital Contribution .....	570	30	30	50	50	-	-
Holding Account .....	-	-	-	-	7	42	40
<b>Net cash provided by government .....</b>	<b>1,830</b>	<b>1,652</b>	<b>1,649</b>	<b>1,626</b>	<b>1,772</b>	<b>1,290</b>	<b>1,307</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(647)	(657)	(657)	(650)	(665)	(685)	(700)
Superannuation .....	(83)	(67)	(67)	(76)	(76)	(54)	(54)
Supplies and services .....	(850)	(1,585)	(1,582)	(870)	(845)	(428)	(439)
Grants and subsidies .....	(525)	(100)	(500)	(500)	(500)	(500)	(100)
Accommodation .....	(97)	(104)	(104)	(104)	(104)	(105)	(105)
Capital User Charge.....	-	(49)	(49)	(14)	(13)	(14)	(7)
Goods and Services Tax .....	(160)	(144)	(144)	(144)	(144)	(144)	(144)
<b>Receipts</b>							
Goods and Services Tax .....	123	188	188	144	144	144	144
Grants and subsidies .....	407	74	474	480	485	488	88
Other.....	20	-	-	-	-	-	-
<b>Net cash from operating activities .....</b>	<b>(1,812)</b>	<b>(2,444)</b>	<b>(2,441)</b>	<b>(1,734)</b>	<b>(1,718)</b>	<b>(1,298)</b>	<b>(1,317)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(29)	(30)	(30)	(50)	(50)	(42)	(40)
<b>Net cash from investing activities .....</b>	<b>(29)</b>	<b>(30)</b>	<b>(30)</b>	<b>(50)</b>	<b>(50)</b>	<b>(42)</b>	<b>(40)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(11)</b>	<b>(822)</b>	<b>(822)</b>	<b>(158)</b>	<b>4</b>	<b>(50)</b>	<b>(50)</b>
Cash assets at the beginning of the reporting period .....	1,281	1,267	1,270	448	290	294	244
<b>Cash assets at the end of the reporting period .....</b>	<b>1,270</b>	<b>445</b>	<b>448</b>	<b>290</b>	<b>294</b>	<b>244</b>	<b>194</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	2,470	1,822	1,721	1,355	1,374
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(82)	(67)	(49)	(44)	(44)
(Increase)/decrease in accounts receivable .....	(35)	-	-	-	-
(Increase)/decrease in salaries and related costs .....	(7)	(5)	21	(10)	(10)
(Increase)/decrease in accounts payable .....	18	(16)	16	-	-
(Increase)/decrease in other liabilities .....	77	-	9	(3)	(3)
<b>Net Cash from Operating Activities</b> .....	2,441	1,734	1,718	1,298	1,317

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Shire of Harvey .....	68	-	-	-	-	-	-
Shire of Murray .....	49	-	-	-	-	-	-
Waters and Rivers Commission .....	30	-	-	-	-	-	-
City of Mandurah .....	36	-	-	-	-	-	-
Minor Grants .....	43	-	-	-	-	-	-
Shire of Serpentine/Jarrahdale .....	231	-	-	-	-	-	-
Community Grants Program .....	68	100	100	100	100	100	100
Regional Development Scheme .....	-	-	400	400	400	400	-
<b>TOTAL</b>	<b>525</b>	<b>100</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>100</b>

## SOUTH WEST DEVELOPMENT COMMISSION

### PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST

#### DIVISION 37

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 67 Net amount appropriated to purchase outputs.....</b>	3,944	5,491	5,491	<b>4,309</b>	3,529	5,991	3,703
Total appropriations provided to purchase outputs.....	3,944	5,491	5,491	<b>4,309</b>	3,529	5,991	3,703
<b>CAPITAL</b>							
<b>Item 149 Capital Contribution .....</b>	4,640	807	807	<b>806</b>	851	848	848
<b>GRAND TOTAL.....</b>	<b>8,584</b>	<b>6,298</b>	<b>6,298</b>	<b>5,115</b>	<b>4,380</b>	<b>6,839</b>	<b>4,551</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To develop the region's economy and enhance those qualities which make the South West the best place in which to live, work and invest.*

#### SIGNIFICANT ISSUES AND TRENDS

- The South West will continue to be a region of growth along the coastal strip with the expansion of viticulture and tourism driving development east, encompassing Nannup and Pemberton. Inland areas will continue to experience the effects of change in key industries indicating a need to attract new investment.
- The developed capability of industry in the South West will continue to be supported through continual marketing and the linking of South West business to opportunities elsewhere in the State and offshore.
- The region will continue to adjust to the 'Protecting Our Old Growth Forests' Policy. The Jarrah Log Allocation is expected in the first quarter of the financial year enabling successful companies to start implementing new technologies and value adding.
- The plantation timber industry will continue to be prominent with the shift to plantation forests for woodchips. Development of a new woodchipper, value adding to timber, transport issues for the industry, and the attraction of funding for roads will be significant areas of involvement for the Commission.
- The region's smaller towns will continue to seek a more diverse economic base. The Commission will develop integrated alliance based marketing strategies with key stakeholders, targeting tourism, value-added craft and artisan industries and fine foods and wines.
- The ongoing growth of the area reflects the desirability of the South West as a place to live. This will require the Commission to be involved in planning with other agencies for sustainable growth to ensure future needs are met adequately.
- The City of Bunbury is likely to develop further as a major commercial and professional centre servicing both the South West and the State.



- Information technology will continue to shape the development of the region. Adequate infrastructure will be pursued to ensure that new commercial and industry opportunities are attracted to the region as well as ensuring existing business can remain competitive against national and international competition.
- The growth of the population and the opportunity for greater diversification within the region will be an ongoing challenge to existing transport networks. Existing capacities of the road network will need to be monitored together with rail and port infrastructure.
- Natural resource management issues will continue to be important particularly in the areas of land use, water quality and coast care together with the effective management of waste.
- Agriculture will continue to face pressure to increase economies of scale particularly within the horticulture industry.
- The coal industry will come under further pressure to reduce costs as current coal contracts come to an end.

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Regional Development .....	5,692	6,007	5,917	7,738			
<b>Total Cost of Outputs .....</b>	5,692	6,007	5,917	7,738	3,929	6,383	4,068
<i>Less Operating revenues .....</i>	788	423	333	2,433	333	333	333
<b>Net Cost of Outputs .....</b>	4,904	5,584	5,584	5,305	3,596	6,050	3,735
Adjustments <sup>(b)</sup> .....	(960)	(93)	(93)	(996)	(67)	(59)	(32)
<b>Appropriations provided to purchase Outputs .....</b>	3,944	5,491	5,491	4,309	3,529	5,991	3,703
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	4,640	807	807	806	851	848	848
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	8,584	6,298	6,298	5,115	4,380	6,839	4,551

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcome, output and financial information is expected to be the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, the Chairperson and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and output.

Government Strategic Objective	Desired Outcome	Output
Strong and vibrant regions.	An environment which is conducive to the balanced economic development of the South West Region.	Regional Development.

### Outcome: An environment which is conducive to the balanced economic development of the South West Region.

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Clients satisfied with the Commission's contribution towards an environment which is conducive to the balanced economic development of the South West Region.....	74%	75%	75%	75%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 1: Regional Development

To provide a regional development service which contributes to sustainable development within the South West through the provision of information, advice and support together with marketing and promotion of the region.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	5,692	6,007	5,917	7,738	Anticipated application of land sale revenue
Less Operating Revenue <sup>(b)</sup> .....	788	423	333	2,433	Anticipated receipt of land sale revenue
Net Cost of Output .....	4,904	5,584	5,584	5,305	
Adjustments <sup>(c)</sup> .....	(960)	(93)	(93)	(996)	Costs associated with sale of land
<b>Appropriation for purchase of Output 1 .....</b>	<b>3,944</b>	<b>5,491</b>	<b>5,491</b>	<b>4,309</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Hours of Service.....	46,613	49,504	48,894	49,504	
<b>Quality</b>					
Customer satisfaction survey .....	74%	75%	75%	75%	
<b>Timeliness</b>					
Customer satisfaction with response and delivery times .....	69%	75%	75%	75%	
<b>Cost (Efficiency)</b>					
Average cost per hour of service .....	\$122.11	\$121.34	\$121.02	\$156.31	
<b>Full Time Equivalents (FTEs)</b>	23	24	24	24	

**Major Achievements For 2001-02**

- In partnership with LandCorp, developed and released six general industry lots at the Picton Enterprise Park.
- Finalised planning for Stage 1 of the Bunbury Coastal Enhancement Landscape Development.
- Finalised all outstanding research into coastal processes at Bunbury's Back Beach.
- Assisted planning of the Leschenault Peninsula including the John Boyle O'Reilly Heritage trail and associated visitor centre.
- Assisted in the planning of landscaping improvements for the Koombana Foreshore.
- Identified options and sought funding for the introduction of reticulated power at Windy Harbour.
- Assisted in facilitating funding towards the development of the former Westrail land at Manjimup.
- Continued to participate in the review of passenger rail services in the South West with the final report expected to be completed in the latter half of 2002.
- The final 13 kilometres of the East Northcliffe three phase power line was completed using funding facilitated by the Commission providing adequate supply to expanded dairy operations in the area.
- Commenced a study into the provision of power to dairy farming areas, in conjunction with Western Power and the Western Australian Farmers Federation.
- Investigated the upgrading of power to Donnybrook townsite through the utilisation of the proposed line to service the proposed wood chip mill.
- Assisted in identifying industrial land options at Boyup Brook, Pemberton, Manjimup and Collie.
- Commenced planning for the proposed water ski resort at Collie.
- Commenced planning for the Collie Tourism Precinct.
- Contributed to the implementation of the Forest Industry Structural Adjustment Package with respect to industry attraction and community development.

- Facilitated two bankers' briefings in the Warren Blackwood area of the South West.
- Coordinated the development of the Noongar Arts Industry (Moorditj) by exposing Noongar art to the domestic and international markets.
- Continued to assist the development of the Augusta Eco Museum through the development of a business plan.
- Provided advice to 158 (three quarters of the year) business proponents through the Invest South West program.
- Developed and implemented the Warren Blackwood Marketing Strategy.
- Undertook the Warren Blackwood Horticultural Conference providing a focus for future development of the region's horticulture industry.
- Established the South West Industrial Heritage Trail 'Working Life' with 18 heritage sites registered to form a management structure, quality standards and joint marketing strategy.
- Coordinated the development of a promotional video and information kits as part of the State bid for the Pechiney aluminium project.
- Conducted a study into business opportunities in the specialty dairy industry and held a seminar for farmers, investors and consultants to inform on the results of the study.
- Commenced development of the State Government's South West Online Strategy.
- Commenced study to examine options for delivering ABC and other radio services to the communities of Walpole and Northcliffe.
- Assisted the redevelopment of the main street at Pemberton through direct input into planning and fund-raising campaign.
- Contributed to planning for an Indigenous Cultural Centre at Bunbury by facilitating network meetings between the Noongar community and relevant agencies.
- Supported a feasibility study into a proposed Centre of Forest Products in the Shire of Manjimup, as part of the Regional Forestry Agreement restructure.
- Conducted a youth expo in Manjimup focusing on youth needs in the region.
- Coordinated the development and implementation of the Warren Blackwood Subregional Marketing Campaign, which was aimed at raising the awareness of the Warren Blackwood, particularly in the Perth Metropolitan area, as an excellent region in which to visit, live and invest.
- Assisted in the marketing of the Kemerton Industrial Park to industry proponents.
- Provided advice to the Collie Shire Council and coal industry representatives on opportunities to market coal reserves within the shire leading to a broad promotional strategy being undertaken by the industry.
- Completed the redevelopment of the Commission's website. The new site provides a comprehensive, high quality, South West information resource that is servicing local, regional, State, national and international clients.

#### ***Major Initiatives For 2002-03***

- In partnership with LandCorp, continue to develop and release general industry lots at the Picton Enterprise Park.
- In conjunction with LandCorp, the Department for Planning and Infrastructure and the Shire of Dardanup, pursue structure planning and development of the Preston Industrial Park west of South Western Highway.

- Assess the feasibility of a major industrial park at Collie.
- Complete the evaluation of power supply and requirements to enable the dairy industry to expand.
- Assist in the development of a coastal management plan from the Maidens to the Leschenault Peninsula.
- Assist the finalisation of development plans for the Leschenault Peninsula including the John Boyle O'Reilly Heritage trail and associated visitor centre.
- Finalise the review of passenger rail services in the South West in conjunction with the Department for Planning and Infrastructure.
- Continue to facilitate the implementation of the Forest Industry Structural Adjustment Package with respect to industry attraction and community development.
- Through Invest South West, identify and develop industry focused prospectuses identifying opportunities for major industry development within the South West.
- Through Invest South West, undertake a series of overseas exhibitions of South West investment opportunities in association with the departments of Industry and Technology and Mineral and Petroleum Resources.
- Assist in coordinating the South West Focus 2002 conference.
- Finalise planning for a tourism precinct at Collie.
- Coordinate the development of historical rail precincts across the South West.
- Finalise planning for the use of former coal mine voids as alternative venues for water sport activities.
- Support the implementation of tourist bureau best practice guidelines and associated training.
- Through the Noongar Arts Program, continue to provide opportunities for local Aboriginal artists.
- Promote the development of Collie Motorplex.
- Continue support for the Wellington Forest Advisory Group in the ongoing care and development of the Wellington National Park.
- Continue to coordinate the South West Online Strategy in consultation with key stakeholders. South West Online includes the following five components:
  - e-commerce training facility that will provide a comprehensive e-commerce tool kit for businesses;
  - government call centre to improve service for government clients;
  - e-library to be established in conjunction with the Bunbury City Council to provide electronic interactivity to library services;
  - web portal project will ensure that the proliferation of portals is coordinated to provide seamless and easy access to information; and
  - the telecommunications infrastructure audit is structured to provide the necessary foundation for the other four projects and a benchmark for future I.T. development.
- On the completion of the study into broadcast facilities at Walpole and Northcliffe, facilitate the provision of free to airbroadcast services.
- Continue actions to diversify the economy of small towns including support of social entrepreneurship models.
- Continue to assist the redevelopment of the main street at Pemberton.
- Facilitate planning for an Indigenous Cultural Centre in conjunction with the Noongar community and Edith Cowan University.

- Continue to focus on community and youth leadership programs in the region.
- Continue to support the provision of a recreational bus service, the 'Runaway Bus', which operates between remote inland towns and South West beaches for youth during the summer holidays.
- Support the Northcliffe Interpretative and Cultural Centre group to establish a collocated facility for local services for the Warren Blackwood.
- Finalise the Commission's Community Development Program funded through the 'Protecting Our Old Growth Forests' Policy for the Warren Blackwood.
- Finalise a marketing plan for Edith Cowan University's Faculty of Professional and Regional Studies.

## CAPITAL WORKS PROGRAM

Support the finalisation of Stage One of Bunbury's Back Beach Enhancement (erosion reduction) Program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Bunbury Back Beach Coastal Enhancement .....	5,014	1,490	800	3,524
<b>COMPLETED WORKS</b>				
Donnybrook Rail Development .....	150	150	75	-
Pemberton Hydroelectric Scheme.....	1,100	1,100	719	-
Warren Blackwood Development Program .....	440	440	180	-
Asset Replacement - 2001-02 Program .....	36	36	36	-
Bridgetown Recreational Centre.....	500	500	500	-
Eaton Foreshore Development.....	10	10	10	-
Koombana Beach Redevelopment .....	200	200	200	-
Land Development - Bunbury Senior High School.....	200	200	200	-
<b>NEW WORKS</b>				
Asset Replacement - 2002-03 Program .....	30	-	-	30
	7,680	4,126	2,720	3,554

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	2,501	5,598	2,720	3,554	60	2,430	30
<b>Working capital requirement</b>							
Loan repayments .....	717	741	741	766	791	818	818
	3,218	6,339	3,461	4,320	851	3,248	848
<b>LESS</b>							
Funding included in output appropriations <sup>(b)</sup> ..	-	1,590	1,559	514	-	2,400	-
Asset Sales .....	326	-	-	-	-	-	-
Internal Funds and Balances .....	(1,748)	3,942	1,095	3,000	-	-	-
<b>Capital Contribution .....</b>	4,640	807	807	806	851	848	848

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	1,137	1,271	1,271	1,333	1,397	1,421	1,450
Superannuation .....	228	136	136	151	172	182	192
Cost of Goods Sold .....	-	-	-	1,300	-	-	-
Grants and subsidies <sup>(b)</sup> .....	2,204	1,170	1,170	695	210	2,610	210
Supplies and services .....	1,088	1,789	1,729	2,747	730	743	724
Accommodation .....	224	310	310	345	359	362	372
Borrowing costs .....	1,179	1,050	1,050	912	802	806	778
Depreciation .....	99	71	71	75	79	79	79
State Taxes .....	56	76	46	46	46	46	46
Other expenses .....	194	134	134	134	134	134	217
<b>TOTAL COST OF SERVICES</b> .....	<b>6,409</b>	<b>6,007</b>	<b>5,917</b>	<b>7,738</b>	<b>3,929</b>	<b>6,383</b>	<b>4,068</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	14	13	13	2,113	13	13	13
Grants and subsidies .....	379	250	250	250	250	250	250
Rent .....	185	140	50	50	50	50	50
Other Revenue .....	210	20	20	20	20	20	20
<b>Total Revenues from Ordinary Activities</b> .....	<b>788</b>	<b>423</b>	<b>333</b>	<b>2,433</b>	<b>333</b>	<b>333</b>	<b>333</b>
<b>NET COST OF SERVICES</b> .....	<b>5,621</b>	<b>5,584</b>	<b>5,584</b>	<b>5,305</b>	<b>3,596</b>	<b>6,050</b>	<b>3,735</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	8,257	5,491	5,491	4,309	3,529	5,991	3,703
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	<b>8,257</b>	<b>5,491</b>	<b>5,491</b>	<b>4,309</b>	<b>3,529</b>	<b>5,991</b>	<b>3,703</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	<b>2,636</b>	<b>(93)</b>	<b>(93)</b>	<b>(996)</b>	<b>(67)</b>	<b>(59)</b>	<b>(32)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 23, 24 and 24 respectively.

(b) Allocation to be determined.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.



**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	4,653	16	4,575	4,576	4,562	4,563	4,591
Receivables.....	124	61	104	96	92	88	84
Inventories.....	993	1,027	993	-	-	-	-
Amounts receivable for outputs <sup>(a)</sup> .....	-	82	-	-	-	-	-
Prepayments .....	2	5	2	2	2	2	2
Total current assets .....	5,772	1,191	5,674	4,674	4,656	4,653	4,677
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	82	169	261	358	455
Land and Buildings.....	4,494	437	4,468	4,442	4,416	4,390	4,364
Plant, equipment and vehicles.....	141	187	168	165	178	191	204
Inventories.....	1,106	2,789	1,106	1,106	1,106	1,106	1,106
Other.....	539	32	533	527	521	515	509
Total non-current assets.....	6,280	3,445	6,357	6,409	6,482	6,560	6,638
<b>TOTAL ASSETS</b> .....	12,052	4,636	12,031	11,083	11,138	11,213	11,315
<b>CURRENT LIABILITIES</b>							
Superannuation .....	2	13	3	3	4	5	6
Payables.....	5	9	6	7	56	120	184
Provision for employee entitlements.....	138	157	139	140	141	142	143
Interest-bearing liabilities (Borrowings) .....	741	766	766	791	818	845	872
Interest payable.....	272	207	241	213	188	163	138
Accrued Salaries.....	27	20	28	28	29	30	31
Other.....	64	35	65	66	67	68	69
Total current liabilities .....	1,249	1,207	1,248	1,248	1,303	1,373	1,443
<b>NON-CURRENT LIABILITIES</b>							
Superannuation .....	427	347	446	465	484	503	522
Provision for employee entitlements.....	11	92	21	32	44	56	68
Interest-bearing liabilities (Borrowings) .....	10,003	9,236	9,237	8,446	7,628	6,810	5,992
Other.....	20	23	23	26	29	32	35
Total non-current liabilities .....	10,461	9,698	9,727	8,969	8,185	7,401	6,617
<b>TOTAL LIABILITIES</b> .....	11,710	10,905	10,975	10,217	9,488	8,774	8,060
<b>EQUITY</b>							
Contributed Equity .....	-	807	807	1,613	2,464	3,312	4,160
Accumulated surplus/(deficit).....	(2,016)	(7,076)	(2,109)	(3,105)	(3,172)	(3,231)	(3,263)
Asset revaluation reserve .....	2,358	-	2,358	2,358	2,358	2,358	2,358
<b>Total equity</b> .....	342	(6,269)	1,056	866	1,650	2,439	3,255
<b>TOTAL LIABILITIES AND EQUITY</b> .....	12,052	4,636	12,031	11,083	11,138	11,213	11,315

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	4,334	5,409	5,409	4,222	3,437	5,894	3,606
Capital Contribution .....	3,923	807	807	806	851	848	848
<b>Net cash provided by government .....</b>	<b>8,257</b>	<b>6,216</b>	<b>6,216</b>	<b>5,028</b>	<b>4,288</b>	<b>6,742</b>	<b>4,454</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(1,210)	(1,270)	(1,270)	(1,333)	(1,396)	(1,420)	(1,449)
Superannuation .....	(117)	(116)	(116)	(132)	(152)	(162)	(172)
Supplies and services .....	(1,072)	(1,741)	(1,666)	(3,042)	(689)	(681)	(652)
Grants and subsidies .....	(2,183)	(1,170)	(1,170)	(695)	(210)	(2,610)	(210)
Borrowing costs .....	(1,208)	(1,081)	(1,081)	(935)	(820)	(806)	(798)
Accommodation .....	(206)	(310)	(325)	(360)	(374)	(377)	(387)
State Taxes .....	(53)	(76)	(46)	(46)	(46)	(46)	(46)
Goods and Services Tax .....	(406)	(260)	(260)	(170)	(120)	(120)	(120)
Other.....	(187)	(133)	(133)	(98)	(84)	(81)	(154)
<b>Receipts</b>							
User charges and fees .....	16	-	-	2,100	-	-	-
Goods and Services Tax .....	358	260	260	170	120	120	120
Grants and subsidies .....	414	250	250	250	250	250	250
Other.....	390	160	70	70	70	70	70
<b>Net cash from operating activities .....</b>	<b>(5,464)</b>	<b>(5,487)</b>	<b>(5,487)</b>	<b>(4,221)</b>	<b>(3,451)</b>	<b>(5,863)</b>	<b>(3,548)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(563)	(66)	(66)	(40)	(60)	(60)	(60)
Proceeds from sale of non-current assets .....	26	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(537)</b>	<b>(66)</b>	<b>(66)</b>	<b>(40)</b>	<b>(60)</b>	<b>(60)</b>	<b>(60)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings.....	(717)	(741)	(741)	(766)	(791)	(818)	(818)
<b>Net cash from financing activities .....</b>	<b>(717)</b>	<b>(741)</b>	<b>(741)</b>	<b>(766)</b>	<b>(791)</b>	<b>(818)</b>	<b>(818)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>1,539</b>	<b>(78)</b>	<b>(78)</b>	<b>1</b>	<b>(14)</b>	<b>1</b>	<b>28</b>
Cash assets at the beginning of the reporting period .....	3,114	94	4,653	4,575	4,576	4,562	4,563
<b>Cash assets at the end of the reporting period .....</b>	<b>4,653</b>	<b>16</b>	<b>4,575</b>	<b>4,576</b>	<b>4,562</b>	<b>4,563</b>	<b>4,591</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	5,584	5,305	3,596	6,050	3,735
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(71)	(75)	(79)	(79)	(79)
(Increase)/decrease in salaries and related costs .....	(12)	(12)	(14)	(14)	(14)
Increase/(decrease) in accounts receivable .....	(20)	(8)	(4)	(4)	(4)
Increase/(decrease) in inventories .....	-	(993)	-	-	-
(Increase)/decrease in accounts payable .....	(1)	(1)	(49)	(64)	(64)
(Increase)/decrease in interest payable .....	31	28	25	25	25
Other accrued expenditure .....	(24)	(23)	(24)	(51)	(51)
<b>Net Cash from Operating Activities .....</b>	<b>5,487</b>	<b>4,221</b>	<b>3,451</b>	<b>5,863</b>	<b>3,548</b>

## Part 8

### Minister for the Environment and Heritage

#### SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
621	Conservation and Land Management			
	– Purchase of Outputs .....	102,428	96,081	<b>111,898</b>
	– Capital Contribution .....	7,365	7,365	<b>3,836</b>
	Total .....	109,793	103,446	<b>115,734</b>
643	Botanic Gardens and Parks Authority			
	– Purchase of Outputs .....	7,816	8,184	<b>7,941</b>
	– Capital Contribution .....	—	—	<b>4,150</b>
	Total .....	7,816	8,184	<b>12,091</b>
655	Environmental Protection			
	– Purchase of Outputs .....	25,432	25,381	<b>21,612</b>
	– Capital Contribution .....	800	800	<b>—</b>
	Total .....	26,232	26,181	<b>21,612</b>
675	Office of Water Regulation			
	– Purchase of Outputs .....	3,306	2,997	<b>3,161</b>
	– Capital Contribution .....	55	55	<b>37</b>
	Total .....	3,361	3,052	<b>3,198</b>
687	Swan River Trust			
	– Purchase of Outputs .....	5,189	5,139	<b>5,079</b>
	– Capital Contribution .....	68	68	<b>8</b>
	Total .....	5,257	5,207	<b>5,087</b>

## Part 8

### Minister for the Environment and Heritage — *continued*

#### SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
700	Water and Rivers Commission			
	– Purchase of Outputs .....	55,725	47,375	<b>47,855</b>
	– Capital Contribution .....	2,700	2,700	<b>1,900</b>
	Total .....	58,425	50,075	<b>49,755</b>
721	Zoological Gardens Board			
	– Purchase of Outputs .....	7,549	7,468	<b>7,671</b>
	– Capital Contribution .....	640	640	<b>670</b>
	Total .....	8,189	8,108	<b>8,341</b>
734	Heritage Council of Western Australia			
	– Purchase of Outputs .....	3,404	3,416	<b>3,308</b>
	Total .....	3,404	3,416	<b>3,308</b>
744	National Trust of Australia (WA)			
	– Purchase of Outputs .....	5,515	2,967	<b>4,639</b>
	– Capital Contribution .....	382	382	<b>343</b>
	Total .....	5,897	3,349	<b>4,982</b>
	GRAND TOTAL			
	– Purchase of Outputs .....	216,364	199,008	<b>213,164</b>
	– Capital Contribution .....	12,010	12,010	<b>10,944</b>
	Total .....	228,374	211,018	<b>224,108</b>

## CONSERVATION AND LAND MANAGEMENT

### PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE

#### DIVISION 38

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 68 Net amount appropriated to purchase outputs.....</b>	79,137	102,255	95,908	<b>111,725</b>	113,312	118,820	112,277
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	193	173	173	<b>173</b>	173	173	173
Total appropriations provided to purchase outputs.....	79,330	102,428	96,081	<b>111,898</b>	113,485	118,993	112,450
<b>CAPITAL</b>							
<b>Item 150 Capital Contribution .....</b>	15,124	7,365	7,365	<b>3,836</b>	1,616	2,316	323
<b>GRAND TOTAL.....</b>	<b>94,454</b>	<b>109,793</b>	<b>103,446</b>	<b>115,734</b>	<b>115,101</b>	<b>121,309</b>	<b>112,773</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*In partnership with the community, to conserve Western Australia's natural diversity of native plants, animals, and other organisms, and the lands and waters entrusted to the Department for the benefit and appreciation of present and future generations.*

#### SIGNIFICANT ISSUES AND TRENDS

- Implementation of the Government's 'Protecting Our Old-Growth Forests' policy has resulted in the cessation of logging of old-growth forests, working to create 30 new national parks and two new conservation parks, and the need to bring forward production of a new forest management plan.
- Public interest in protection of biodiversity and the environment, including ecologically sustainable utilisation of native flora and fauna and recreation in natural environments.
- The State's Salinity Strategy has been reviewed by a Government appointed Taskforce, to ensure a focus on priority actions to address increasing salinity and its impact on the environment.
- The need to establish a comprehensive, adequate and representative conservation reserve system, both terrestrial and marine, throughout the State.
- Increasing interaction with private industry, individuals and other government agencies to conserve flora and fauna on private and public lands that are not part of the formal conservation reserve system.
- Increased interstate and international recognition of Western Australia's natural attractions, resulting in continued rapid growth of nature-based tourism.
- Continued pressure from recreational and community groups, including people with disabilities, to maintain and upgrade facilities, park infrastructure and services.

- Continued need to improve cost recovery strategies and encourage the non-government sector to provide tourism and recreation services and facilities.
- Working with indigenous communities to accommodate their aspirations for joint management and employment in conservation and land management.
- Management of State forests for a range of values, including nature conservation, tourism, timber production on a sustained yield basis within the context of ecologically sustainable forest management and protection of water quality, protection of forests and other conservation lands from disease and fire, and protection of the community from wildfires.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Wildfire suppression.....	3,000	3,000	3,000	3,000
Fire Protection, Urban Bushland Advisory Service and indigenous joint management, training and employment .....	500	500	500	500
Native forest management and protection .....	10,600	10,600	10,600	10,600
Wages and Parity policy .....	203	413	425	431

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Nature Conservation .....	49,839	64,419	55,422	63,253			
<b>Output 2:</b>							
Sustainable Forest Management .....	91,772	39,158	36,143	29,130			
<b>Output 3:</b>							
Resources and services provided to the Conservation Commission of Western Australia .....	287	555	555	556			
<b>Output 4:</b>							
Parks and Visitor Services .....	43,509	48,155	47,855	51,862			
<b>Output 5:</b>							
Astronomical Services .....	1,234	1,211	1,211	1,205			
<b>Total Cost of Outputs .....</b>	<b>186,641</b>	<b>153,498</b>	<b>141,186</b>	<b>146,006</b>	<b>147,594</b>	<b>153,781</b>	<b>146,638</b>
<i>Less Operating revenues .....</i>	<i>115,567</i>	<i>52,061</i>	<i>53,061</i>	<i>40,435</i>	<i>38,435</i>	<i>38,435</i>	<i>38,435</i>
<b>Net Cost of Outputs .....</b>	<b>71,074</b>	<b>101,437</b>	<b>88,125</b>	<b>105,571</b>	<b>109,159</b>	<b>115,346</b>	<b>108,203</b>
Adjustments <sup>(b)</sup> .....	8,256	991	7,956	6,327	4,326	3,647	4,247
<b>Appropriations provided to purchase Outputs .....</b>	<b>79,330</b>	<b>102,428</b>	<b>96,081</b>	<b>111,898</b>	<b>113,485</b>	<b>118,993</b>	<b>112,450</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>15,124</b>	<b>7,365</b>	<b>7,365</b>	<b>3,836</b>	<b>1,616</b>	<b>2,316</b>	<b>323</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>94,454</b>	<b>109,793</b>	<b>103,446</b>	<b>115,734</b>	<b>115,101</b>	<b>121,309</b>	<b>112,773</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.



## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Acting Executive Director, and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A valued and protected environment	Conservation of biodiversity (the variety of life forms: the different plants, animals and micro-organisms, the genes they contain, and the ecosystems they form.)	Nature Conservation
		Sustainable Forest Management
		Resources and services provided to the Conservation Commission of Western Australia
	Community understanding, enjoyment and appreciation of parks, wildlife and the natural environment and involvement in their management.	Parks and Visitor Services Astronomical Services

**Outcome: Conservation of biodiversity (the variety of life forms: the different plants, animals and micro-organisms, the genes they contain, and the ecosystems they form.)**

### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Threatened Species Management <sup>(b)</sup> – Number of flora and fauna that are:					
- Threatened .....	454	472	502	538	
- Presumed extinct.....	35	30	29	28	
- Otherwise specially protected .....	11	11	11	11	
- Priority Listed .....	2,230	2,780	2,300	2,380	
Wildlife Utilisation <sup>(c)</sup> – Proportion of the most recent estimate of kangaroo populations commercially harvested:					
- Red Kangaroo .....	5.4%	5%	5.5%	7%	Reduction in population estimate
- Western Grey Kangaroo.....	10%	9%	10.7%	10.7%	
Compliance with the forest management plan <sup>(d)</sup> .....	na	100%	100%	100%	

(a) This outcome will be achieved by funding the following outputs:

Output 1: Nature Conservation – management plans, programs and acquisitions for flora and fauna conservation.

Output 2: Sustainable Forest Management – management plans and systems for sustainable management of State forest and timber reserves.

Output 3: Resources and Services Provided to the Conservation Commission of Western Australia – resources and services to the Commission.

The effectiveness in conservation of indigenous plants, animals and ecological processes in natural habitats is more comprehensively reported in the long term flora and fauna population trend graphs and histograms contained in the annual report.

(b) A management system is in place to identify, protect and recover threatened species and other flora and fauna in need of conservation. The identification and listing of wildlife taxa in different categories allows their appropriate protection and management.

(c) Wildlife, such as kangaroos and a number of flora species, that are commercially harvested, must be managed to ensure sustainability.

(d) To be assessed in accordance with the Commission's statutory functions.

**Output 1: Nature Conservation**

The development and implementation of programs for flora and fauna conservation, for threatened species and ecological communities and for commercially exploited species according to the principles of ecological sustainability; the acquisition, conservation and protection of representative ecosystems; and encouraging public awareness, understanding and support for nature conservation services and policies.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	49,839	64,419	55,422	63,253	Variation between 2001-02 estimated actual and 2002-03 budget estimate, due to deferral of expenditure associated with Salinity Strategy (\$4.5 million) and a transfer of expenditure from SFM Output reflecting forest areas proposed as additions to conservation reserve system (\$3 million).
Less Operating Revenue <sup>(b)</sup> .....	12,666	12,508	12,908	12,460	
Net Cost of Output .....	37,173	51,911	42,514	50,793	
Adjustments <sup>(c)</sup> .....	2,778	508	3,906	3,088	
<b>Appropriation for purchase of Output 1 .....</b>	<b>39,951</b>	<b>52,419</b>	<b>46,420</b>	<b>53,881</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Area managed (ha) .....	23,600,000	24,500,000	24,200,000	24,500,000	Less land acquisition than expected in 2001-02, and further acquisition of lands in 2002-03.
<b>Quality</b>					
Threatened species .....	454	472	502	538	Addition of threatened species to the schedules, with second gazettal notice in 2001-02.
Change in threatened species.....	0	(+)18	(+)48	(+)36	
<b>Timeliness</b>					
Completion of management plans within specified timeframes.....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost per hectare managed .....	\$2.11	\$2.63	\$2.29	\$2.58	
<b>Full Time Equivalents (FTEs)</b>	<b>507</b>	<b>500</b>	<b>500</b>	<b>528</b>	

**Major Achievements For 2001-02**

- Continued to implement the State Salinity Strategy including through initial analysis of the findings of the biological survey of the agricultural zone, establishment of community consultation for the newly designated Buntine-Marchagee natural diversity recovery catchment and establishment of the Drummond Nature Reserve natural diversity recovery catchment.
- Continued implementation of the Western Shield fauna recovery program, including the re-establishment of Bilbies on Peron Peninsula and initial reintroductions of Banded Hare Wallaby and Mala to that area, along with translocations of Western Swamp Tortoise to Mogumber, Dibblers to the proposed Peniup Nature Reserve, and a range of other translocations.
- Continued operation of the Western Everlasting flora recovery program, including through the translocation of five critically endangered plant species near Busselton and the implementation of flora recovery programs.
- Expansion of the conservation reserve system during the year with a total of 500,000 hectares negotiated for purchase for conservation reserves through the Gascoyne-Murchison Strategy and the Department's conservation reserves acquisition program, with assistance from the Commonwealth's National Reserve System program of the Natural Heritage Trust.
- Significant expansion of conservation partnerships with the community, landholders, industry and other agencies, through the Land for Wildlife Scheme (over 100,000 hectares managed for conservation and 700 registrants), and the voluntary nature conservation covenant scheme.
- The culmination of six years of biological survey in the southern Carnarvon basin, with the publication of the report 'Biodiversity of the Southern Carnarvon Basin'.
- Enhanced conservation of wetlands through the application of additional targeted funding of \$150,000 to projects including Roebuck Bay, Millstream, Dragon Tree Soak and Vasse-Wonnerup.

**Major Initiatives For 2002-03**

- Progress development of a Biological Diversity Conservation Bill and a Western Australian Biodiversity Conservation Strategy.
- Continue to protect biodiversity from the threats of salinity, including expansion of the natural diversity recovery catchments program and completion of data analysis and preparation for publication of the results of the biological survey of the agricultural zone.
- Establish the Jurien Bay Marine Park and the proposed Montebello/Barrow Islands Marine Conservation Reserve, complete the initial community assessment and input into the creation of the proposed Dampier Archipelago/Cape Preston Marine Conservation Reserve, and commence the formal community consultation process for the proposed Geographe Bay/Leeuwin-Naturaliste/Hardy Inlet marine park.
- Further expand the terrestrial conservation reserve system towards the goal of achieving a comprehensive adequate and representative network of conservation reserves.
- Further expand and extend partnerships with the community for private and cooperative habitat protection and management for biodiversity conservation through the Land for Wildlife, Ecoplan and nature conservation covenanting schemes, as well as new initiatives for off-reserve conservation in the rangelands and enhanced cooperation with private sanctuary proponents.
- Extend the Western Shield program in arid areas through initial implementation of an effective feral cat bait.
- Enhance the conservation of threatened species and threatened ecological communities through targeted management initiatives and enhanced partnerships with the community, industry and other agencies.
- Enhance implementation of the Wetlands Conservation Policy for Western Australia, including an emphasis on Ramsar listed wetlands and the preparation of new Ramsar nominations, and improved research, monitoring and on-ground wetland management projects.

**Outcome: Conservation of biodiversity (the variety of life forms: the different plants, animals and micro-organisms, the genes they contain, and the ecosystems they form.)**

**Key Effectiveness Indicator**

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Please refer to the Key Effectiveness Indicators listed under the Outcome statement preceding Output 1				

**Output 2: Sustainable Forest Management**

The sustainable management of State forest and timber reserves while maintaining or enhancing nature conservation, water, recreation, landscape and other values in the long term, and encouraging public awareness, understanding and support for sustainable forest management, services and policies.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	91,772	39,158	36,143	29,130	Due to a smaller area of forest to be managed as State forest in 2002-03 the total output cost will be reduced.
Less Operating Revenue <sup>(b)</sup> .....	84,837	24,938	25,238	12,604	Reflects reduced payment to CALM from the Forest Products Commission for works undertaken in native forests which would be incurred regardless of logging activities. Funding of these activities is now by way of an appropriation to CALM.
Net Cost of Output .....	6,935	14,220	10,905	16,526	
Adjustments <sup>(c)</sup> .....	(549)	144	1,002	1,005	
<b>Appropriation for purchase of Output 2 .....</b>	<b>6,386</b>	<b>14,364</b>	<b>11,907</b>	<b>17,531</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Forest area managed (ha).....	1,870,000	1,870,000	1,875,000	1,475,000	Areas proposed as additions to the conservation reserve system are now managed under Nature Conservation and Parks and Visitor Services Outputs. The total area of forest managed under the various Outputs will vary as a result of ongoing work to determine final reserve boundaries.
<b>Quality</b>					
Compliance with management standards.....	100%	100%	100%	100%	
<b>Timeliness</b>					
Satisfaction of programmed management.....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost per hectare managed .....	\$49.07	\$20.94	\$19.28	\$19.75	
<b>Full Time Equivalents (FTEs)</b>	462	334	334	264	

**Major Achievements For 2001-02**

- Continued implementation of the Government's 'Protecting Our Old-Growth Forests' policy, including the cessation of logging in old-growth forests and mapping indicative boundaries for proposed new national parks.
- Introduction of legislation to give the Minister for the Environment and Heritage the final approval on the implementation and the development of the forest management plan.
- Preparation of a discussion paper for public comment as part of the development of the next forest management plan for the Conservation Commission of Western Australia.
- Contributed to the high conservation value forest assessment.
- Continued the development of the Environmental Management System for the Sustainable Forest Management Output.
- Continued to work with the independent expert panel undertaking the Review of Sustained Yield Within the Context of Ecologically Sustainable Forest Management.
- Released indicative timber harvesting plans for 2002 in the Swan, South West and Warren Regions. A public consultation process associated with the release of the plans was carried out.
- Evaluated the protocol for the management of dieback developed by the Dieback Consultative Council.

**Major Initiatives For 2002-03**

- Continue to implement the Government's 'Protecting Our Old-Growth Forests' policy including development of the new forest management plan and mapping of proposed new conservation reserves.
- Develop the Environmental Management System for sustainable forest management.
- Prepare and release the indicative harvesting plans for the year jointly with the Forest Products Commission.
- Enter into an agreement with the Forest Products Commission outlining circumstances in which forest products can be stockpiled and to ensure that in-forest stockpiles of forest products are kept to a minimum.

**Outcome: Conservation of biodiversity (the variety of life forms: the different plants, animals and microorganisms, the genes they contain, and the ecosystems they form.)**

**Key Effectiveness Indicator**

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Please refer to the Key Effectiveness Indicators listed under the Outcome statement preceding Output 1				

**Output 3: Resources and services provided to the Conservation Commission of Western Australia**

The provision of resources and services to the Conservation Commission of Western Australia for the satisfaction of its functions which include: having vested in it the State's national parks, conservation parks, nature reserves, State forest and timber reserves; policy development for the preservation and community enjoyment of the State's natural environment, and promoting the appreciation of flora, fauna and the natural environment; advice to the Minister for the Environment and Heritage on the development of policies for the conservation and management of biodiversity throughout the State and on the ecologically sustainable management of State forest, timber reserves and forest produce; and audit of the Department of Conservation and Land Management's and the Forest Products Commission's performance against management plans.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	287	555	555	556	
Less Operating Revenue <sup>(b)</sup> .....	6	3	3	3	
Net Cost of Output .....	281	552	552	553	
Adjustments <sup>(c)</sup> .....	9	3	3	3	
<b>Appropriation for purchase of Output 3 .....</b>	<b>290</b>	<b>555</b>	<b>555</b>	<b>556</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Management plans/policies submitted for the Commission's consideration .....	25	50	35	30	
<b>Quality</b>					
Management plans/policies adopted by the Commission .....	100%	100%	100%	100%	
<b>Timeliness</b>					
Management plans/policies submitted for the Commission's consideration within agreed timeframes .....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost per management plan/policy submitted for the Conservation Commission's consideration .....	\$11,480	\$11,100	\$15,857	\$18,533	
<b>Full Time Equivalents (FTEs)</b>	<b>2</b>	<b>3</b>	<b>3</b>	<b>3</b>	

**Major Achievements For 2001-02**

- The provision of resources and services relevant to the Conservation Commission to satisfy its statutory functions and obligations.

**Major Initiatives For 2002-03**

- Provide resources and services to enable the development of management plans and policies, and the provision of advice to the Minister for the Environment and Heritage in accordance with the Conservation Commission's statutory obligations.

**Outcome: Community understanding, enjoyment and appreciation of parks, wildlife and the natural environment and involvement in their management.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Relative levels of visitor satisfaction/dissatisfaction with their Parks and Visitor Services visit overall:					
- Extremely or very satisfied .....	70%	>70%	72%	>70%	
- Extremely or very dissatisfied.....	0%	<3%	1%	<3%	
Level of customer satisfaction with the services provided by the Observatory:					
- Very satisfied or satisfied.....	99%	97%	97%	97%	
- Dissatisfied or very dissatisfied.....	0%	1%	1%	1%	

(a) This outcome will be achieved by funding the following outputs:

Output 4: Parks and Visitor Services – public involvement, visitation and appreciation of the natural environment.

Output 5: Astronomical Services – public information and awareness beneficial to the community and scientific research in astronomy.  
More details of effectiveness in annual report.

**Output 4: Parks and Visitor Services**

Management of land; dealing with public involvement, visitation and appreciation of the natural environment on lands and waters managed by the Department, including preparing and implementing management and recreation site development plans; providing, managing and maintaining appropriate access, recreation opportunities and visitor facilities; protecting natural areas, visitors and facilities from wildfire; training Departmental staff and volunteers, working with local tourist bureaux and commercial tour operators; involving indigenous people in park management and the provision of visitor facilities and services; providing visitor information and designing and initiating educational and interpretive activity programs which enrich visitor experience and help develop greater community awareness and support for parks, natural areas, nature-based tourism and recreation services and policies.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	43,509	48,155	47,855	51,862	Includes additional funding of \$2 million in 2002-03 for management of new national and conservation parks being created under the 'Protecting Our Old-Growth Forests' policy.
Less Operating Revenue <sup>(b)</sup> .....	17,935	14,488	14,788	15,244	
Net Cost of Output .....	25,574	33,667	33,067	36,618	
Adjustments <sup>(c)</sup> .....	6,018	329	3,038	2,227	
<b>Appropriation for purchase of Output 4 .....</b>	<b>31,592</b>	<b>33,996</b>	<b>36,105</b>	<b>38,845</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					A modest increase in visitor numbers is anticipated following the restructuring of airline services to regional Western Australia (post Ansett collapse) and a gradual improvement in overseas visitation following the aftermath of the events of September 11, 2001.
Visits to sites managed .....	9,700,000	10,300,000	10,000,000	10,500,000	
<b>Quality</b>					
Mean level of visitor satisfaction with their visit overall .....	83%	85%	85%	85%	
<b>Timeliness</b>					
Visitor services/activities delivered within advertised timeframes .....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost per visit .....	\$4.48	\$4.67	\$4.79	\$4.94	
<b>Full Time Equivalents (FTEs)</b>	327	328	327	369	



***Major Achievements For 2001-02***

- The process for creation of 30 new national parks and two conservation parks initiated and activities undertaken to protect biodiversity and provide basic visitor amenities in the proposed reserves.
- Visitor facilities upgraded in numerous south west parks and planning for further facilities initiated. Employment opportunities created for displaced timber workers arising from the upgrades.
- Consultation on park boundaries and management has been initiated for several of the new south west national parks, including consultation with stakeholders in the proposed Walpole Wilderness Area.
- Upgrading of facilities in Leschenault Conservation Park undertaken with further facilities and access improvement being planned.
- The first stage development of a major mountain bike trail to complement the Bibbulmun Track undertaken, named the Munda Biddi Mountain Bike Trail.
- Lodgement of the nomination of Purnululu National Park for World Heritage listing following consultation with traditional owners.
- Living area leases issued to traditional owners in the Purnululu National Park.

***Major Initiatives For 2002-03***

- Establishment of new national parks in the south west of Western Australia resulting from implementation of the State Government's 'Protecting Our Old-Growth Forests' policy, including formation of community consultation committees, drafting of management plans and actions to protect conservation values.
- Further development of facilities and services in new national parks and reserves in the south west, such as at Wellington, Wandoo, Helena and Blackwood National Parks and St John's Brook Conservation Park.
- Development of joint management arrangements including creation of park councils and training and employment outcomes consistent with the aspirations of indigenous people for involvement in management of protected areas.
- The development of access, facilities and services in key national parks and other conservation reserves across the State designed to protect conservation values, increase visitor safety and improve public amenity, including facilities such as ablutions and parking at Bluff Knoll, animal viewing enclosure at Dryandra and restoration of flood damaged roads and facilities in Kimberley parks.
- Extension of the Munda Biddi Mountain Bike Trail to provide an inter-regional trail through the south west.
- Commence the development of a nomination for World Heritage listing for Ningaloo Marine Park and North West Cape.
- Significantly increase the number of management plans covering conservation reserves in the State.
- Advance the planning, consultation and reservations necessary for the creation of the Walpole Wilderness Area.

**Outcome: Community understanding, enjoyment and appreciation of parks, wildlife and the natural environment and involvement in their management.**

**Key Effectiveness Indicator**

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Please refer to the Key Effectiveness Indicators listed under the Outcome statement preceding Output 4				

**Output 5: Astronomical Services**

Providing public information and awareness directly beneficial to the Western Australian community, and contributing to scientific research in astronomy by cooperating with national and international institutions in the acquisition, analysis, interpretation and dissemination of information.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,234	1,211	1,211	1,205	
Less Operating Revenue <sup>(b)</sup> .....	123	124	124	124	
Net Cost of Output .....	1,111	1,087	1,087	1,081	
Adjustments <sup>(c)</sup> .....	-	7	7	4	
<b>Appropriation for purchase of Output 5 .....</b>	<b>1,111</b>	<b>1,094</b>	<b>1,094</b>	<b>1,085</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Tour visitors .....	8,424	8,700	8,700	8,800	
Enquiries .....	22,720	19,000	19,000	19,100	
Refereed scientific research papers.....	5	5	5	5	
<b>Quality</b>					
Positive responses to 'quality' measures in visitor surveys.....	99%	99%	99%	99%	
Submitted research papers published in international refereed journals .....	100%	100%	100%	100%	
<b>Timeliness</b>					
Satisfaction of information requests as they occur.....	99%	95%	95%	95%	
Timely publication of research papers in international refereed journals .....	100%	100%	100%	100%	
Effective study of astronomical targets as they occur.....	63%	57%	57%	57%	
<b>Cost (Efficiency)</b>					
Average cost per tour visitor.....	\$19.13	\$18.50	\$18.50	\$18.15	
Average cost per enquiry.....	\$28.30	\$32.90	\$32.90	\$32.50	
Average cost of research activities per refereed research paper. (Cost of research activities per 1000 head of WA population 2000-01 \$191, 2001-02 \$190).....	\$86,000	\$85,000	\$85,000	\$85,000	
<b>Full Time Equivalents (FTEs)</b>	12	11	12	12	

**Major Achievements For 2001-02**

- Successful operation of new service for the public virtual astronomy tour by computer and expert commentary on star viewing nights affected by inclement weather.
- Perth Observatory Volunteers Group awarded \$19,000 in grants to acquire equipment that will facilitate access to star viewing for people in wheelchairs and the visually impaired.
- New digital focus on Lowell Telescope installed to improve quantity and quality of observations.
- Began evaluating a remote site as part of State-wide analysis of sites suitable for astronomical observations.

**Major Initiatives For 2002-03**

- Successfully use equipment that will facilitate access to star viewing for people in wheelchairs and the visually impaired.
- Create new educational experiences for visitors.
- Update Mike Candy Telescope computers to facilitate automated observations.
- Operate 16" Meade Telescope for scientific use with an electronic charge coupled device camera.

**CAPITAL WORKS PROGRAM**

The Department of Conservation and Land Management's planned capital works program of \$15.9 million provides funds for conservation estate land purchases (\$4.1 million), tourism roads and facilities (\$7.6 million), plant and equipment (\$2.9 million) and fire fighting fleet replacement (\$1.3 million).

Included in the conservation estate land purchase is an amount of \$3.1 million (including anticipated Commonwealth funds of \$1.5 million) for the Gascoyne-Murchison Strategy in 2002-03. The funds provided will be used for purchasing pastoral leases of high conservation value that will fill major gaps in the national conservation reserve system.

A capital funding program of \$9.7 million commenced in 2001-02 over four years (\$3.07 million in 2002-03) to provide infrastructure for new national parks and conservation parks being created under the Government's 'Protecting Our Old-Growth Forests' policy. These works will enable the Department to meet public health and visitor risk management obligations and provide for basic visitor amenities.

A new initiative in the Parks and Visitor Services Output is funding of \$1 million in 2002-03 for the construction of a Karri-Tingle Discovery Centre in the Walpole Wilderness Area.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Dirk Hartog Island Pastoral Lease Acquisition.....	300	-	-	300
Gascoyne - Murchison Strategy-				
2000-01 Program .....	4,137	3,537	1,466	600
Improvements to Tourism Facilities -				
Gnangara Park Development .....	1,749	549	250	250
Leschenault Peninsula .....	1,500	150	150	250
Protecting Our Old Growth Forests - National Parks Infrastructure.....	9,670	2,050	2,050	3,070
<b>COMPLETED WORKS</b>				
Conservation Land Acquisition -				
2001-02 program .....	700	700	700	-
2000-01 Program .....	1,497	1,497	134	-
Fire Fighting Fleet Replacement -				
2001-02 Program .....	1,350	1,350	1,350	-
Gascoyne - Murchison Strategy-				
2001-02 Program .....	2,500	2,500	2,500	-
Improvements to Tourism Facilities -				
2001-02 Program .....	1,600	1,600	1,600	-
Land acquisition - Wellington Reservoir .....	501	501	501	-
Plant and Equipment -				
2001-02 Program .....	2,941	2,941	2,941	-
Tourism Road Improvement Program -				
2001-02 Program .....	1,400	1,400	1,400	-
<b>NEW WORKS</b>				
Conservation Land Acquisition -				
2002-03 Program .....	700	-	-	700
Fire Fighting Fleet Replacement -				
2002-03 Program .....	1,350	-	-	1,350
Gascoyne - Murchison Strategy-				
2002-03 Program .....	2,500	-	-	2,500
Improvements to Tourism Facilities -				
2002-03 Program .....	1,600	-	-	1,600
Karri / Tingle Interpretative Centre .....	1,000	-	-	1,000
Plant and Equipment -				
2002-03 Program .....	2,941	-	-	2,941
Tourism Road Improvement Program -				
2002-03 Program .....	1,400	-	-	1,400
	41,336	18,775	15,042	15,961

**CAPITAL CONTRIBUTION**

Current assets are expected to remain at approximately \$39 million for the next two years. A significant proportion of cash assets is represented by funds held in trust for Commonwealth programs such as the Natural Heritage Trust.

Restricted cash assets of \$2.074 million in 2002-03 represent funds set aside for an additional pay period to be experienced in 2004-05.

The value of other non-current assets is expected to increase and mainly represents increased expenditure on tourism and recreational facilities.

Liability for staff leave entitlements is expected to increase marginally over the out years due to higher pay rates.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	21,242	15,942	15,042	15,961	10,841	11,541	8,691
<b>Working capital requirement</b>							
Loan repayments .....	8,200	123	123	123	123	123	123
	29,442	16,065	15,165	16,084	10,964	11,664	8,814
<b>LESS</b>							
Asset Sales .....	1,596	-	-	-	-	-	-
Commonwealth Grants .....	5,340	2,000	2,000	2,000	-	-	-
Specific Contributions .....	1,338	1,400	1,400	1,400	1,400	1,400	1,400
Other .....	6,550	2,800	2,800	2,800	2,800	2,800	2,800
Holding Account <sup>(b)</sup> .....	-	-	-	5,148	5,148	5,148	4,291
Internal Funds and Balances .....	(506)	2,500	1,600	900	-	-	-
<b>Capital Contribution .....</b>	15,124	7,365	7,365	3,836	1,616	2,316	323

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	65,675	56,171	56,171	57,892	59,812	61,777	63,618
Other staff costs .....	6,186	5,316	5,316	5,316	5,316	5,316	5,316
Superannuation .....	3,774	4,705	4,705	4,835	4,935	5,035	5,135
Grants and subsidies <sup>(b)</sup> .....	691	211	211	211	211	211	211
Consultancies expense .....	2,359	2,000	1,966	2,000	2,000	2,000	2,000
Supplies and services .....	50,583	63,009	49,585	51,656	50,460	54,051	44,491
Accommodation .....	3,605	1,800	1,800	1,905	2,010	2,115	2,220
Borrowing costs .....	6,856	408	408	398	388	378	368
Capital User Charge .....	-	9,463	9,824	10,593	11,262	11,698	12,079
Depreciation .....	10,658	10,500	10,500	10,500	10,500	10,500	10,500
Administration .....	618	600	600	600	600	600	600
State Taxes .....	189	70	70	70	70	70	70
Doubtful Debts .....	373	(765)	20	20	20	20	20
Harvesting Expense .....	25,401	-	-	-	-	-	-
Other expenses .....	168	10	10	10	10	10	10
<b>TOTAL COST OF SERVICES .....</b>	<b>177,136</b>	<b>153,498</b>	<b>141,186</b>	<b>146,006</b>	<b>147,594</b>	<b>153,781</b>	<b>146,638</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	85,437	28,060	28,060	16,440	16,440	16,440	16,440
Net Profit on disposal of non-current assets .....	289	-	-	-	-	-	-
Grants and subsidies .....	16,943	16,000	15,000	14,000	12,000	12,000	12,000
Interest .....	841	500	500	500	500	500	500
Other Revenue .....	12,057	7,501	9,501	9,495	9,495	9,495	9,495
<b>Total Revenues from Ordinary Activities .....</b>	<b>115,567</b>	<b>52,061</b>	<b>53,061</b>	<b>40,435</b>	<b>38,435</b>	<b>38,435</b>	<b>38,435</b>
<b>NET COST OF SERVICES .....</b>	<b>61,569</b>	<b>101,437</b>	<b>88,125</b>	<b>105,571</b>	<b>109,159</b>	<b>115,346</b>	<b>108,203</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	74,291	102,428	96,081	111,898	113,485	118,993	112,450
Liabilities assumed by the Treasurer .....	(2,556)	(300)	(300)	(300)	(300)	(300)	(300)
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>71,735</b>	<b>102,128</b>	<b>95,781</b>	<b>111,598</b>	<b>113,185</b>	<b>118,693</b>	<b>112,150</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>10,166</b>	<b>691</b>	<b>7,656</b>	<b>6,027</b>	<b>4,026</b>	<b>3,347</b>	<b>3,947</b>
Change in Equity arising from transfer of assets/liabilities .....	(645)	-	(2,700)	-	-	-	-
Other (expense) .....	-	-	(1,750)	-	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>9,521</b>	<b>691</b>	<b>3,206</b>	<b>6,027</b>	<b>4,026</b>	<b>3,347</b>	<b>3,947</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 1310, 1176 and 1176 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	24,165	18,194	23,295	22,120	21,840	21,560	21,330
Restricted cash.....	-	-	1,799	2,074	2,354	-	230
Receivables.....	9,250	7,513	6,730	6,710	6,690	6,670	6,650
Inventories.....	2,371	2,371	2,371	2,371	2,371	2,371	2,371
Amounts receivable for outputs <sup>(a)</sup> .....	-	314	5,148	5,148	5,148	4,291	4,291
Prepayments.....	557	557	557	557	557	557	557
<b>Total current assets.....</b>	<b>36,343</b>	<b>28,949</b>	<b>39,900</b>	<b>38,980</b>	<b>38,960</b>	<b>35,449</b>	<b>35,429</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	10,500	5,666	11,340	17,022	23,570	30,118
Land and Buildings.....	1,924,646	1,928,345	1,925,398	1,927,649	1,926,000	1,924,351	1,922,702
Plant, equipment and vehicles.....	14,890	12,953	14,191	13,492	12,793	12,094	12,845
Other.....	48,011	50,295	49,500	58,909	61,598	64,987	64,076
<b>Total non-current assets.....</b>	<b>1,987,547</b>	<b>2,002,093</b>	<b>1,994,755</b>	<b>2,011,390</b>	<b>2,017,413</b>	<b>2,025,002</b>	<b>2,029,741</b>
<b>TOTAL ASSETS.....</b>	<b>2,023,890</b>	<b>2,031,042</b>	<b>2,034,655</b>	<b>2,050,370</b>	<b>2,056,373</b>	<b>2,060,451</b>	<b>2,065,170</b>
<b>CURRENT LIABILITIES</b>							
Superannuation.....	62	67	67	72	77	82	87
Payables.....	6,271	6,271	6,271	6,271	6,271	6,271	6,271
Provision for employee entitlements.....	8,443	8,613	8,612	8,784	8,960	9,140	9,320
Interest-bearing liabilities (Borrowings).....	123	123	123	123	123	123	123
Interest payable.....	89	87	87	85	83	81	79
Accrued Salaries.....	1,503	1,503	1,503	1,653	1,804	-	230
Other.....	1,629	1,627	1,629	1,629	1,629	1,629	1,629
<b>Total current liabilities.....</b>	<b>18,120</b>	<b>18,291</b>	<b>18,292</b>	<b>18,617</b>	<b>18,947</b>	<b>17,326</b>	<b>17,739</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	4,846	4,991	4,991	5,141	5,295	5,454	5,613
Interest-bearing liabilities (Borrowings).....	3,687	3,564	3,564	3,441	3,318	3,195	3,072
<b>Total non-current liabilities.....</b>	<b>8,533</b>	<b>8,555</b>	<b>8,555</b>	<b>8,582</b>	<b>8,613</b>	<b>8,649</b>	<b>8,685</b>
<b>TOTAL LIABILITIES.....</b>	<b>26,653</b>	<b>26,846</b>	<b>26,847</b>	<b>27,199</b>	<b>27,560</b>	<b>25,975</b>	<b>26,424</b>
<b>EQUITY</b>							
Contributed Equity.....	-	7,365	7,365	11,201	12,817	15,133	15,456
Accumulated surplus/(deficit).....	377,851	377,505	381,057	387,084	391,110	394,457	398,404
Asset revaluation reserve.....	1,854,384	1,854,329	1,854,384	1,859,884	1,859,884	1,859,884	1,859,884
Other Reserves.....	(234,998)	(235,003)	(234,998)	(234,998)	(234,998)	(234,998)	(234,998)
<b>Total equity.....</b>	<b>1,997,237</b>	<b>2,004,196</b>	<b>2,007,808</b>	<b>2,023,171</b>	<b>2,028,813</b>	<b>2,034,476</b>	<b>2,038,746</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>2,023,890</b>	<b>2,031,042</b>	<b>2,034,655</b>	<b>2,050,370</b>	<b>2,056,373</b>	<b>2,060,451</b>	<b>2,065,170</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	67,367	91,614	85,267	101,076	102,655	108,154	101,611
Capital Contribution .....	6,924	7,365	7,365	3,836	1,616	2,316	323
Holding Account .....	-	-	-	5,148	5,148	5,148	4,291
<b>Net cash provided by government .....</b>	<b>74,291</b>	<b>98,979</b>	<b>92,632</b>	<b>110,060</b>	<b>109,419</b>	<b>115,618</b>	<b>106,225</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(66,103)	(56,171)	(56,171)	(57,420)	(59,331)	(63,242)	(63,049)
Superannuation .....	(6,964)	(5,000)	(5,000)	(5,130)	(5,230)	(5,330)	(5,430)
Supplies and services .....	(59,467)	(69,701)	(56,243)	(58,977)	(57,776)	(61,362)	(51,797)
Grants and subsidies .....	(691)	(211)	(211)	(211)	(211)	(211)	(211)
Borrowing costs .....	(8,503)	(410)	(410)	(400)	(390)	(380)	(370)
Accommodation .....	(1,736)	(1,850)	(1,850)	(1,960)	(2,070)	(2,180)	(2,290)
Administration .....	(96)	(200)	(200)	(200)	(200)	(200)	(200)
Harvesting .....	(25,003)	-	-	-	-	-	-
Capital User Charge .....	-	(9,463)	(9,824)	(10,593)	(11,262)	(11,698)	(12,079)
State Taxes .....	(189)	(70)	(70)	(70)	(70)	(70)	(70)
Goods and Services Tax .....	(7,638)	(7,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Other .....	(168)	(10)	(1,760)	(10)	(10)	(10)	(10)
<b>Receipts</b>							
User charges and fees .....	95,453	27,000	27,000	15,400	15,400	15,400	15,400
Interest .....	841	500	500	500	500	500	500
Goods and Services Tax .....	7,187	7,000	5,000	5,000	5,000	5,000	5,000
Grants and subsidies .....	16,568	16,000	15,000	14,000	12,000	12,000	12,000
Other .....	12,254	10,401	12,401	9,895	9,895	9,895	9,895
<b>Net cash from operating activities .....</b>	<b>(44,255)</b>	<b>(89,185)</b>	<b>(76,838)</b>	<b>(95,176)</b>	<b>(98,755)</b>	<b>(106,888)</b>	<b>(97,711)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(19,243)	(15,942)	(15,042)	(15,961)	(10,841)	(11,541)	(8,691)
Proceeds from sale of non-current assets .....	2,045	300	300	300	300	300	300
<b>Net cash from investing activities .....</b>	<b>(17,198)</b>	<b>(15,642)</b>	<b>(14,742)</b>	<b>(15,661)</b>	<b>(10,541)</b>	<b>(11,241)</b>	<b>(8,391)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings .....	(8,200)	(123)	(123)	(123)	(123)	(123)	(123)
<b>Net cash from financing activities .....</b>	<b>(8,200)</b>	<b>(123)</b>	<b>(123)</b>	<b>(123)</b>	<b>(123)</b>	<b>(123)</b>	<b>(123)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>4,638</b>	<b>(5,971)</b>	<b>929</b>	<b>(900)</b>	<b>-</b>	<b>(2,634)</b>	<b>-</b>
Cash assets at the beginning of the reporting period .....	19,527	24,165	24,165	25,094	24,194	24,194	21,560
<b>Cash assets at the end of the reporting period .....</b>	<b>24,165</b>	<b>18,194</b>	<b>25,094</b>	<b>24,194</b>	<b>24,194</b>	<b>21,560</b>	<b>21,560</b>



## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	88,125	105,571	109,159	115,346	108,203
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(10,500)	(10,500)	(10,500)	(10,500)	(10,500)
(Increase)/decrease in salaries and related costs .....	1	(477)	(486)	1,460	(574)
Increase/(decrease) in accounts receivable .....	(783)	(20)	(20)	(20)	(20)
Other accrued expenditure/revenue .....	(5)	602	602	602	602
<b>Net Cash from Operating Activities</b> .....	76,838	95,176	98,755	106,888	97,711

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Receipts paid into Consolidated Fund .....	85	103	85	85	85	85	85
<b>TOTAL ADMINISTERED EXPENSES <sup>(a)</sup> ..</b>	85	103	85	85	85	85	85
<b>REVENUES</b>							
Fauna Licenses .....	85	103	85	85	85	85	85
<b>TOTAL ADMINISTERED REVENUES ....</b>	85	103	85	85	85	85	85

(a) Further information in the table 'Details of the Administered Transactions Expenses'.



**DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
ROYALTIES							
Fauna Royalties .....	85	103	85	85	85	85	85
<b>TOTAL</b>	<b>85</b>	<b>103</b>	<b>85</b>	<b>85</b>	<b>85</b>	<b>85</b>	<b>85</b>

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the Financial Administration and Audit Act, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Apiary site rentals.....	103	100	100	100
Commissions .....	9	10	10	10
Communication site fees .....	233	80	112	120
Forest leases .....	28	28	43	45
GST input credits .....	1,103	1,000	1,500	1,500
GST receipts on sales .....	6,084	6,000	3,500	3,500
Proceeds from contract of sale of forest produces - sections 88(1)(b) and 92(2)				
Conservation and Land Management Act.....	55,299	-	-	-
Proceeds from the disposal of equipment and non-real property .....	445	300	300	300
Proceeds from sale of real property .....	1,596	-	-	-
Timber Inspection Fees .....	34	-	-	-
Wildlife fees .....	99	100	100	100
<b>TOTAL.....</b>	<b>65,033</b>	<b>7,618</b>	<b>5,665</b>	<b>5,675</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

# BOTANIC GARDENS AND PARKS AUTHORITY

## PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE

### DIVISION 39

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 69 Net amount appropriated to purchase outputs.....</b>	7,974	7,816	8,184	<b>7,941</b>	10,915	13,091	11,111
Total appropriations provided to purchase outputs.....	7,974	7,816	8,184	<b>7,941</b>	10,915	13,091	11,111
<b>CAPITAL</b>							
<b>Item 151 Capital Contribution .....</b>	7,688	-	-	<b>4,150</b>	2,792	842	42
<b>GRAND TOTAL.....</b>	<b>15,662</b>	<b>7,816</b>	<b>8,184</b>	<b>12,091</b>	<b>13,707</b>	<b>13,933</b>	<b>11,153</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To conserve and enhance King's Park, Bold Park, and the State's Botanic Garden for the community.*

#### SIGNIFICANT ISSUES AND TRENDS

- Recently available data demonstrates that visitation rates for Kings Park and Botanic Garden have risen over the past few years at a much greater rate than expected, with the Park also remaining the State's Number One tourist attraction. The popularity of the Park's facilities for weddings and functions continues to increase. Approximately 4.7 million people visited the Park in 2001-02.
- With the rising Park visitation and the increasingly litigious social environment, the Authority requires constant vigilance on risk management activities and issues.
- The Machinery of Government Taskforce recommendations are gradually being implemented, with Araluen Botanic Park and Whiteman Park to become Designated Lands under the *Botanic Gardens and Parks Authority Act*.
- Community concern about the conservation of bushland in Kings Park and Botanic Garden and Bold Park remains high, as indicated by the standard and extent of restoration work involved in the Bold Park Environmental Management Plan. Bushland Management and restoration strategies will be based on research to determine the best value for money in applying scarce resources to bushland management and restoration efforts.
- The Authority's science program maintains its position as a world leader in integrated plant conservation biology. Publication rates remain high for papers submitted to international scientific journals, and collaboration with academic and industry partners continues to contribute significantly to plant conservation science.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Cost and demand pressures - increasing visitation.....	-	-	704	1,476
Recurrent implications of capital works projects.....	-	-	190	190

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Customer Service and Cultural Heritage .....	9,288	9,334	10,528	11,222			
<b>Output 2:</b>							
Conservation and Scientific Research .....	2,544	2,620	2,955	3,150			
<b>Total Cost of Outputs</b> .....	11,832	11,954	13,483	14,372	12,228	12,205	12,890
<i>Less Operating revenues</i> .....	2,765	2,337	2,631	2,621	2,652	2,149	2,362
<b>Net Cost of Outputs</b> .....	9,067	9,617	10,852	11,751	9,576	10,056	10,528
Adjustments <sup>(b)</sup> .....	(1,093)	(1,801)	(2,668)	(3,810)	1,339	3,035	583
<b>Appropriations provided to purchase Outputs</b> .....	7,974	7,816	8,184	7,941	10,915	13,091	11,111
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs</b> <sup>(c)</sup> .....	7,688	-	-	4,150	2,792	842	42
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	15,662	7,816	8,184	12,091	13,707	13,933	11,153

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, the Chairperson and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A valued and protected environment	Awareness and appreciation of recreation and tourist resources, and cultural heritage for visitor's enjoyment.	Customer Service and Cultural Heritage
	Conservation and enhancement of Western Australian bushland and other flora.	Conservation and Scientific Research

**Outcome: Awareness and appreciation of recreation and tourist resources, and cultural heritage for visitor's enjoyment.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The extent to which recreational and tourist resources have been conserved, enhanced, and promoted and the effect of these activities on the level of visitor enjoyment as measured by visitor surveys.....	Met or exceeded expectations 100%	Met or exceeded expectations 95%	Met or exceeded expectations 90%	Met or exceeded expectations 90%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Customer Service and Cultural Heritage**

Enhancing and promoting recreational and tourist resources and facilities by maintaining Kings Park and Botanic Garden; enhancing and promoting awareness and understanding of Kings Park, Bold Park and the State's Botanic Garden through customer awareness and education forums; and conserving, promoting and developing cultural heritage including indigenous, colonial and contemporary heritage by staging events and displays on the Authority's designated land.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	9,288	9,334	10,528	11,222	
Less Operating Revenue <sup>(b)</sup> .....	2,241	1,687	1,804	1,796	
Net Cost of Output .....	7,047	7,647	8,724	9,426	
Adjustments <sup>(c)</sup> .....	(864)	(1,321)	(2,083)	(2,975)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>6,183</b>	<b>6,326</b>	<b>6,641</b>	<b>6,451</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Total annual visitor numbers .....	2,244,000	2,244,000	4,751,570	5,334,550	Represents an increase in attendance at events in Kings Park and the Botanic Gardens.
Attendances at customer awareness and education forums .....	119,085	125,000	150,000	165,000	
Cultural events held.....	225	230	230	240	Additional heritage assets requiring maintenance.
Heritage assets preserved.....	6	6	6	12	
<b>Quality</b>					
Total park area available to visitors.....	95%	95%	95%	95%	
Level of visitor satisfaction with facilities and park services.....	80%	95%	90%	92%	
Visitors expressing awareness of Kings Park, Bold Park and State Botanic Garden.....	80%	80%	80%	80%	
Level of visitor satisfaction with cultural events held.....	95%	85%	90%	90%	
Level of visitor satisfaction with condition of heritage assets.....	83%	80%	83%	85%	
<b>Timeliness</b>					
Days Park is open.....	365	365	365	365	
Public information services provided within predetermined timeframe.....	100%	100%	100%	100%	
Response times for public information requests.....	four days	four days	four days	four days	
Response times for emergencies.....	five minutes	five minutes	five minutes	five minutes	
Cultural events held within predetermined timeframe.....	100%	100%	100%	100%	
Annual engineering inspections of significant cultural heritage assets, as per Conservation Plan, completed within timeframe .....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost per visitor.....	1.90	1.91	1.02	0.97	Additional number of heritage assets to be maintained in 2002-03.
Average cost per forum attendee .....	11.78	11.26	10.53	10.2	
Average cost per cultural event .....	5,773	5,682	6,409	6,546	
Average cost per heritage asset preserved .....	387,000	388,917	437,900	232,750	
<b>Full Time Equivalents (FTEs)</b>	65	68	69	69	

**Major Achievements For 2001-02**

- The Lotteries Federation Walkway is a world class walkway opposite the Lord Forrest roundabout to the Marri woodland in the Botanic Gardens. The walkway will see a significant increase in visitors who will be able to enjoy the experience. It will provide an enjoyable and educational opportunity to learn about Western Australia's role in the Federation and an educational opportunity to learn about Western Australia's biodiversity and the indigenous and European cultural heritage.
- In response to customer feedback, new directional signage has been installed in Kings Park and Botanic Garden, and Bold Park to assist visitors to both parks.
- The restaurant precinct underwent a major refurbishment including the development of a ceremonial walk connecting to the State War Memorial on the western side of Fraser Avenue, and the installation of new tables, chairs and shade for visitors to the kiosk area.

**Major Initiatives For 2002-03**

- In response to customer feedback, new interpretive signage will be provided in the State's Botanic Garden. A new entry statement and pathway system will be installed in the Botanic Garden that will highlight Western Australian flora on a short walk near the Fraser Avenue precinct.
- New opportunities will be explored for events and activities in Kings Park and Botanic Garden, commensurate with the vision for the Park.
- A new retail outlet will be constructed in the Fraser Avenue precinct which will provide high quality merchandise including Kings Park branded items, botanical books, and plants.
- The Reabold Hill precinct at Bold Park will be refurbished to improve visitor access and enjoyment.
- The Kings Park and Botanic Garden Framework Plan and the Kings Park Conservation Plan will be amalgamated to form the first Kings Park and Botanic Garden Management Plan under the *Botanic Gardens and Parks Authority Act*.

**Outcome: Conservation and enhancement of Western Australian bushland and other flora.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness of bushland and species conservation, and botanic research, is assessed through the success of maintaining ecological sustainability in environments that maximise the conservation and restoration of indigenous plants and ecological processes					
This is measured by expressing the number of declared rare flora species in Kings Park's 'Living Collections' as a percentage of the total declared rare flora species gazetted.....	67%	68%	68%	68%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Conservation and Scientific Research**

Demonstrating leadership in urban bushland management, especially for Perth and regional communities, horticultural services including new plants developed for the nursery trade, and undertaking and promoting leading edge science and interpretation pertinent to integrated conservation of flora for present and future generations.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	2,544	2,620	2,955	3,150	
Less Operating Revenue <sup>(b)</sup> .....	524	650	827	825	
Net Cost of Output .....	2,020	1,970	2,128	2,325	
Adjustments <sup>(c)</sup> .....	(229)	(480)	(585)	(835)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>1,791</b>	<b>1,490</b>	<b>1,543</b>	<b>1,490</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.



**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Representative native plant species .....	294	294	294	294	
Research grant projects.....	29	29	65	55	Change of methodology in calculating the number of grants
<b>Quality</b>					
Increased number of representative plant species in bushland .....	0	0	0	0	
Area of restored land in Kings Park and Bold Park .....	40%	47%	47%	49%	
Scientific papers accepted for publication .....	16	16	24	25	
Level of customer satisfaction for services provided from grants .....	100%	100%	100%	100%	
<b>Timeliness</b>					
Daily bushland patrols completed within predetermined schedules (365 days of the year).....	100%	100%	100%	100%	
Presentation of scientific papers within agreed schedule of academic year. ....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost per native plant species .....	1,643	1,693	1,910	2,036	
Average cost per research project.....	71,069	73,179	36,824	46,391	Increase in average cost due to the change of methodology in calculating the number of grants
<b>Full Time Equivalents (FTEs)</b>	19	19	19	25	

**Major Achievements For 2001-02**

- An Implementation Plan was developed under the Bold Park Environmental Management Plan, to guide bushland management and restoration activities in Bold Park for the next five years.
- The first stage in a project to restore the native flora on the Mt Eliza Scarp is well advanced.
- The Authority successfully hosted the First International Orchid Conservation Congress in September 2001 which attracted 132 delegates from 32 countries and received wide international acclaim.
- A new book 'Microorganisms in Plant Conservation and Biodiversity,' was published, representing a significant international collaborative publication by science officers of the Authority.
- The Authority commenced the first year's program of seed collection and scientific research as part of a ten-year agreement between the Millennium Seed Bank, Royal Botanic Gardens Kew, the Department of Conservation and Land Management and the Authority.
- The first international exchange of cryogenic material of rare plants was undertaken between the Authority and the Royal Botanic Gardens Kew, as part of a reciprocal arrangement for risk management of endangered species held by these two bodies.

**Major Initiatives For 2002-03**

- Commencement of major new research and bushland management programs for implementation of the Bold Park Environmental Management Plan.
- Stage One of the Mt Eliza Scarp restoration project will approach completion.
- Major National Workshop on seed dormancy to be held in August 2002 to establish new national standards for seed science research for native Australian species.
- Publication of a book devoted to international orchid conservation resulting from international collaboration.

**CAPITAL WORKS PROGRAM**

The Authority's planned capital works expenditure for 2002-03 totals \$8.6 million.

Major projects includes:

- The construction of the Western Power Parkland, which has been jointly funded by the State and various sponsors (\$1.03 million).
- Ongoing major environmental restoration and cultural heritage restoration along the Mt Eliza Scarp (\$0.82 million).
- The ongoing construction of the Plant Conservation Centre (\$1.1 million).
- The commencement of major bushland restoration for Bold Park and the planning and commencement of construction of the Bold Park Ecology Centre and Rebold Hill Precinct to house staff and provide a community facility (\$2.68 million).
- The construction of a new community facility in the Botanic Garden, including the relocation of the Botanic Garden Depot (\$1.05 million).

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Bold Regional Park -				
Bold Park Ecology Centre .....	1,800	600	600	600
Bushland Management .....	5,908	402	402	916
Reabold Hill Pricinct .....	2,000	462	462	1,162
King's Park and Botanic Garden -				
Botanic Garden Pathway .....	90	45	45	45
Botanic Garden Visitor Facilities/ Office Relocation.....	1,267	218	218	1,049
Bushland Management .....	1,859	740	164	164
Fraser Avenue Retail Outlet .....	700	70	70	560
Irrigation.....	3,172	3,106	173	58
Mount Eliza Scarp .....	5,168	3,788	1,062	820
Plant Conservation Centre .....	1,856	717	603	1,096
Western Power Parkland.....	1,913	880	880	1,033
<b>COMPLETED WORKS</b>				
King's Park and Botanic Garden -				
Fraser Avenue Lighting and Furniture .....	280	280	280	-
Botanic Garden Display Gardens.....	199	199	199	-
Botanic Garden Entry Gardens .....	350	350	350	-
Botanic Garden Thematic Plan .....	50	50	50	-
Botanic Garden Volunteers Garden .....	35	35	35	-
Fraser Avenue Restaurant Precinct Landscaping .....	625	625	625	-
Lotteries Federation Walkway .....	1,562	1,562	1,562	-
Statutory Management Plan.....	100	100	100	-
<b>NEW WORKS</b>				
King's Park and Botanic Garden -				
IT Strategic Review - Security Implementation.....	485	-	-	83
Minor Works – 2002/03 Program .....	1,000	-	-	1,000
	30,419	14,229	7,880	8,586

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	2,779	9,331	7,880	8,586	5,828	4,278	731
<b>Working capital requirement</b>							
Loan repayments .....	26	-	-	-	-	-	-
	2,805	9,331	7,880	8,586	5,828	4,278	731
<b>LESS</b>							
Holding Account <sup>(b)</sup> .....	-	-	-	449	366	-	-
Internal Funds and Balances .....	(4,883)	7,866	6,415	3,627	-	-	-
Specific Contributions .....	-	1,465	1,465	360	-	-	-
Funding included in output appropriations <sup>(c)</sup> ..	-	-	-	-	2,670	3,436	689
<b>Capital Contribution .....</b>	7,688	-	-	4,150	2,792	842	42

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

(c) Capital works expensed through the Statement of Financial Performance.

**FINANCIAL STATEMENTS****STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	3,631	3,789	4,288	4,639	3,824	3,862	3,945
Superannuation .....	386	407	432	414	414	414	414
Grants and subsidies .....	480	-	-	-	-	-	-
Supplies and services .....	2,322	2,806	3,204	4,145	2,710	2,408	2,625
Accommodation .....	201	225	233	238	243	244	244
Borrowing costs .....	63	-	-	-	-	-	-
Capital User Charge .....	-	2,318	2,699	2,606	2,785	3,105	3,285
Depreciation .....	575	672	672	744	740	790	790
Administration .....	197	200	418	441	378	384	389
State Taxes .....	3	4	4	3	3	3	3
Net loss on disposal of non-current assets .....	23	-	-	-	-	-	-
Other expenses .....	1,571	1,533	1,533	1,142	1,131	995	1,195
<b>TOTAL COST OF SERVICES .....</b>	<b>9,452</b>	<b>11,954</b>	<b>13,483</b>	<b>14,372</b>	<b>12,228</b>	<b>12,205</b>	<b>12,890</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	60	106	85	87	63	65	66
Regulatory Fees and Fines .....	44	42	24	25	26	27	28
Net Profit on disposal of non-current assets .....	4	10	32	20	20	20	20
Grants and subsidies .....	540	500	500	550	560	600	600
Interest .....	383	100	300	200	200	200	200
Donations .....	20	20	20	25	25	25	25
Other Revenue .....	1,714	1,559	1,670	1,714	1,758	1,212	1,423
<b>Total Revenues from Ordinary Activities .....</b>	<b>2,765</b>	<b>2,337</b>	<b>2,631</b>	<b>2,621</b>	<b>2,652</b>	<b>2,149</b>	<b>2,362</b>
<b>NET COST OF SERVICES .....</b>	<b>6,687</b>	<b>9,617</b>	<b>10,852</b>	<b>11,751</b>	<b>9,576</b>	<b>10,056</b>	<b>10,528</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	12,648	7,816	8,184	7,941	10,915	13,091	11,111
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>12,648</b>	<b>7,816</b>	<b>8,184</b>	<b>7,941</b>	<b>10,915</b>	<b>13,091</b>	<b>11,111</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>5,961</b>	<b>(1,801)</b>	<b>(2,668)</b>	<b>(3,810)</b>	<b>1,339</b>	<b>3,035</b>	<b>583</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>5,961</b>	<b>(1,801)</b>	<b>(2,668)</b>	<b>(3,810)</b>	<b>1,339</b>	<b>3,035</b>	<b>583</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 84, 88 and 94 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	10,085	3,916	3,416	157	132	114	91
Restricted cash.....	314	-	314	214	114	114	114
Receivables.....	447	64	792	751	722	951	1,180
Interest receivable.....	71	-	71	71	71	71	71
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	449	366	-	-	-
<b>Total current assets</b> .....	<b>10,917</b>	<b>3,980</b>	<b>5,042</b>	<b>1,559</b>	<b>1,039</b>	<b>1,250</b>	<b>1,456</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	672	223	601	1,341	2,131	2,921
Land and Buildings.....	15,098	21,531	20,240	22,273	22,058	21,828	21,598
Plant, equipment and vehicles.....	3,580	2,928	5,070	4,857	5,943	6,992	7,943
Other.....	9,483	2,721	5,554	6,582	9,645	11,960	11,126
<b>Total non-current assets</b> .....	<b>28,161</b>	<b>27,852</b>	<b>31,087</b>	<b>34,313</b>	<b>38,987</b>	<b>42,911</b>	<b>43,588</b>
<b>TOTAL ASSETS</b> .....	<b>39,078</b>	<b>31,832</b>	<b>36,129</b>	<b>35,872</b>	<b>40,026</b>	<b>44,161</b>	<b>45,044</b>
<b>CURRENT LIABILITIES</b>							
Superannuation .....	215	199	224	226	226	226	226
Payables.....	150	683	150	153	175	187	199
Provision for employee entitlements.....	489	484	489	489	489	489	489
Interest-bearing liabilities (Borrowings) .....	592	592	592	-	-	-	-
Accrued Salaries.....	88	93	88	93	93	93	93
Other.....	451	224	670	655	656	902	1,148
<b>Total current liabilities</b> .....	<b>1,985</b>	<b>2,275</b>	<b>2,213</b>	<b>1,616</b>	<b>1,639</b>	<b>1,897</b>	<b>2,155</b>
<b>NON-CURRENT LIABILITIES</b>							
Superannuation .....	1,117	1,200	1,200	1,200	1,200	1,200	1,200
Provision for employee entitlements.....	314	280	314	314	314	314	314
Interest-bearing liabilities (Borrowings) .....	592	-	-	-	-	-	-
<b>Total non-current liabilities</b> .....	<b>2,023</b>	<b>1,480</b>	<b>1,514</b>	<b>1,514</b>	<b>1,514</b>	<b>1,514</b>	<b>1,514</b>
<b>TOTAL LIABILITIES</b> .....	<b>4,008</b>	<b>3,755</b>	<b>3,727</b>	<b>3,130</b>	<b>3,153</b>	<b>3,411</b>	<b>3,669</b>
<b>EQUITY</b>							
Contributed Equity .....	-	-	-	4,150	6,942	7,784	7,826
Accumulated surplus/(deficit).....	20,934	20,265	18,266	14,456	15,795	18,830	19,413
Asset revaluation reserve.....	14,136	7,812	14,136	14,136	14,136	14,136	14,136
<b>Total equity</b> .....	<b>35,070</b>	<b>28,077</b>	<b>32,402</b>	<b>32,742</b>	<b>36,873</b>	<b>40,750</b>	<b>41,375</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>39,078</b>	<b>31,832</b>	<b>36,129</b>	<b>35,872</b>	<b>40,026</b>	<b>44,161</b>	<b>45,044</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	4,986	7,144	7,512	7,197	10,175	12,301	10,321
Capital Contribution .....	7,662	-	-	4,150	2,792	842	42
Holding Account .....	-	-	-	449	366	-	-
<b>Net cash provided by government .....</b>	<b>12,648</b>	<b>7,144</b>	<b>7,512</b>	<b>11,796</b>	<b>13,333</b>	<b>13,143</b>	<b>10,363</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(3,582)	(3,784)	(4,254)	(4,634)	(3,824)	(3,862)	(3,945)
Superannuation .....	(370)	(407)	(315)	(412)	(414)	(414)	(414)
Supplies and services .....	(2,699)	(2,777)	(3,427)	(4,110)	(2,664)	(2,385)	(2,602)
Grants and subsidies .....	(480)	-	-	-	-	-	-
Borrowing costs .....	(63)	-	-	-	-	-	-
Accommodation .....	(201)	(225)	(233)	(243)	(248)	(249)	(249)
Administration .....	(197)	(200)	(418)	(441)	(378)	(384)	(389)
Capital User Charge .....	-	(2,318)	(2,699)	(2,606)	(2,785)	(3,105)	(3,285)
State Taxes .....	(4)	(4)	(4)	(4)	(5)	(5)	(5)
Goods and Services Tax .....	(453)	(460)	(460)	(485)	(490)	(505)	(505)
Other .....	(1,575)	(1,533)	(1,533)	(1,142)	(1,131)	(995)	(1,195)
<b>Receipts</b>							
Regulatory fees and fines .....	44	42	24	25	26	27	28
User charges and fees .....	61	81	60	62	63	65	66
Interest .....	312	100	300	200	200	200	200
Goods and Services Tax .....	340	460	460	485	490	505	505
Grants and subsidies .....	654	500	500	550	560	600	600
Other .....	1,599	1,599	1,710	1,764	1,796	1,250	1,461
<b>Net cash from operating activities .....</b>	<b>(6,614)</b>	<b>(8,926)</b>	<b>(10,289)</b>	<b>(10,991)</b>	<b>(8,804)</b>	<b>(9,257)</b>	<b>(9,729)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(792)	(4,109)	(3,332)	(3,592)	(4,674)	(3,924)	(677)
Proceeds from sale of non-current assets .....	-	10	32	20	20	20	20
<b>Net cash from investing activities .....</b>	<b>(792)</b>	<b>(4,099)</b>	<b>(3,300)</b>	<b>(3,572)</b>	<b>(4,654)</b>	<b>(3,904)</b>	<b>(657)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings .....	(1,281)	(592)	(592)	(592)	-	-	-
<b>Net cash from financing activities .....</b>	<b>(1,281)</b>	<b>(592)</b>	<b>(592)</b>	<b>(592)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>3,961</b>	<b>(6,473)</b>	<b>(6,669)</b>	<b>(3,359)</b>	<b>(125)</b>	<b>(18)</b>	<b>(23)</b>
Cash assets at the beginning of the reporting period .....	6,438	10,389	10,399	3,730	371	246	228
<b>Cash assets at the end of the reporting period .....</b>	<b>10,399</b>	<b>3,916</b>	<b>3,730</b>	<b>371</b>	<b>246</b>	<b>228</b>	<b>205</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	10,852	11,751	9,576	10,056	10,528
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(672)	(744)	(740)	(790)	(790)
(Increase)/decrease in salaries and related costs .....	(59)	(7)	-	-	-
Increase/(decrease) in accounts receivable .....	615	(41)	(29)	229	229
(Increase)/decrease in accounts payable .....	533	(3)	(22)	(12)	(12)
Profit/(loss) on sale of assets .....	32	20	20	20	20
Other accrued expenditure/revenue .....	(1,012)	15	(1)	(246)	(246)
<b>Net Cash from Operating Activities</b> .....	10,289	10,991	8,804	9,257	9,729

## ENVIRONMENTAL PROTECTION

### PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE

#### DIVISION 40

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 70 Net amount appropriated to purchase outputs.....</b>	23,445	25,277	25,381	<b>21,612</b>	24,846	24,486	22,383
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	155	155	-	-	-	-	-
Total appropriations provided to purchase outputs.....	23,600	25,432	25,381	<b>21,612</b>	24,846	24,486	22,383
<b>CAPITAL</b>							
<b>Capital Contribution.....</b>	800	800	800	-	-	-	-
<b>GRAND TOTAL.....</b>	24,400	26,232	26,181	<b>21,612</b>	24,846	24,486	22,383

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To ensure, with people across the community, that our environment, with the life it supports, is protected for now and into the future.*

#### SIGNIFICANT ISSUES AND TRENDS

##### Legislation and Regulation

- New legislation and important amendments to the existing *Environmental Protection Act 1986* will need implementation through the Department of Environmental Protection (DEP) this financial year.
- As part of the government's legislative program, statutes addressing carbon rights, contaminated sites and waste management are planned for introduction.
- Amendments to the *Environmental Protection Act 1986* will address 'environmental harm', strategic environmental assessment and the environmental appeals process as well as making improvements to environment protection policies, environmental impact assessment and licensing.
- The Department will initiate or review and amend a range of regulations to improve the efficiency of its regulatory framework. In particular, industry self-regulation, controlled wastes, liquid wastes, unauthorised discharges and landfill registration are areas planned for attention.

##### Department of Environment, Water and Catchment Protection

- Considerable progress has been made towards the amalgamation of the DEP with the Water and Rivers Commission (WRC). Completion of this process is contingent on the resolution of complex legal issues relating to the amalgamation of a Statutory Authority and a government department.



- In the meantime, systems and procedures will continue to be reviewed and reformed to deliver improved service delivery and efficiencies especially throughout the regional areas.

### Environmental Protection Authority (EPA)

- Both the DEP and WRC, the partners to form the Department of Environment, Water and Catchment Protection, have the important role in providing services to the State's independent environmental watchdog. Re-structuring of the agencies following Government's machinery of government review and subsequent decisions resulted in a dedicated EPA Service Unit for environmental impact assessment and environmental policy.
- An Operational Relationship protocol has been negotiated between the EPA and the Department and has been endorsed by the Minister. This clearly outlines roles and responsibilities and sets out the framework to be used in future servicing arrangements aimed at meeting government's objectives of greater independence for the EPA and greater autonomy in directing its primary resource base.

### Environmental Policy

- The Department supports the EPA in meeting its environmental policy responsibilities, in particular statutory environmental protection policies and EPA's position and guidance statements.
- However, DEP has some environmental policy responsibilities of its own through the articulation of a policy framework for Part V of the *Environmental Protection Act 1986*. To this end a number of policy initiatives are proposed for this year in the area of waste management.

### Community involvement

- DEP has detected a significant increase in the community's desire to become involved in environmental issues across the State with specific demands being placed in icon areas (such as Cockburn Sound), where new developments are proposed (such as James Point private port, Brookdale treatment plant) or where there has been a well publicised incident (Waste Control fire - Bellevue). DEP recognises and supports the community's right to know and right to be informed but notes that to give effect to the rights can be resource hungry.
- As this trend is predicted to increase, re-ordering of priorities and resource allocations as the demands are felt, will be necessary.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Reduction in base appropriation due to reduced revenue.....	(984)	(1,006)	(1,230)	(1,230)
Further clean up of former premises of 'Waste Control Pty Ltd' site in Bellevue.....	400	3,000	2,000	200
Wages Parity .....	60	122	126	128

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Policy, Education and Advice.....	4,945	5,493	5,246	5,312			
<b>Output 2:</b>							
Environmental Impact Services.....	5,328	5,954	5,874	5,427			
<b>Output 3:</b>							
Pollution Regulation.....	7,380	6,179	5,804	5,586			
<b>Output 4:</b>							
Waste Management .....	10,150	13,066	8,470	8,719			
<b>Output 5:</b>							
Environment Systems.....	4,763	6,017	5,342	4,086			
<b>Total Cost of Outputs.....</b>	<b>32,566</b>	<b>36,709</b>	<b>30,736</b>	<b>29,130</b>	<b>32,527</b>	<b>29,553</b>	<b>28,028</b>
<i>Less Operating revenues .....</i>	<i>9,580</i>	<i>11,142</i>	<i>8,822</i>	<i>6,851</i>	<i>7,707</i>	<i>4,652</i>	<i>4,652</i>
<b>Net Cost of Outputs.....</b>	<b>22,986</b>	<b>25,567</b>	<b>21,914</b>	<b>22,279</b>	<b>24,820</b>	<b>24,901</b>	<b>23,376</b>
Adjustments <sup>(b)</sup> .....	614	(135)	3,467	(667)	26	(415)	(993)
<b>Appropriations provided to purchase Outputs.....</b>	<b>23,600</b>	<b>25,432</b>	<b>25,381</b>	<b>21,612</b>	<b>24,846</b>	<b>24,486</b>	<b>22,383</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup>.....</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>24,400</b>	<b>26,232</b>	<b>26,181</b>	<b>21,612</b>	<b>24,846</b>	<b>24,486</b>	<b>22,383</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

**OUTCOME, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and outputs.

Government Strategic Objective	Desired Outcome	Outputs
A valued and protected environment.	Management, conservation and enhancement of the environment.	Policy, Education and Advice
		Environmental Impact Services
		Pollution Regulation
		Waste Management
		Environment Systems

**Outcome: Management, conservation and enhancement of the environment.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Compliance with air quality Environmental Protection Policies to enhance the environment as defined by annual audit.....	100%	100%	100%	100%	
Number of schools adopting National Airwatch as a community awareness program towards the enhancement of the environment.....	50	50	50	50	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Policy, Education and Advice**

Coordinate the development and analysis of environmental policy, ensure its effective implementation, manage the formulation of statutory Environmental Protection Policies (EPP), coordinate State of the Environment reporting and provide sound, accurate and timely information about the environment to the community to promote positive environmental behaviours. To provide advice in response to enquiries about rights, responsibilities and issues in relation to the environment from other government agencies, parliamentary members, industry and the community.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	4,945	5,493	5,246	5,312	
Less Operating Revenue <sup>(b)</sup> .....	312	313	198	117	Airwatch sponsorship reduced 2002-03.
Net Cost of Output .....	4,633	5,180	5,048	5,195	
Adjustments <sup>(c)</sup> .....	(179)	(467)	247	(87)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>4,454</b>	<b>4,713</b>	<b>5,295</b>	<b>5,108</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Community programs milestones .....	2	2	2	2	
Hours spent providing environmental advice to Agencies and others .....	26,850	29,296	15,000	16,500	
Ministerial and parliamentary requests for advice .....	2,586	1,897	2,499	1,746	Anticipating less contentious issues to be dealt with in 2002-03.
Policy development milestones .....	10	11	11	9	
Statutory EPP milestones .....	10	7	7	6	
<b>Quality</b>					
Program criteria met .....	100%	85%	85%	85%	
Clients satisfied (readability, relevance) .....	95%	80%	93%	85%	2001-02 result is higher than the target benchmark in 2002-03.
Acceptance by Minister .....	87%	85%	93%	85%	
Program criteria met .....	85%	85%	85%	85%	
Acceptance by EPA/government .....	100%	85%	85%	85%	
<b>Timeliness</b>					
Meeting program schedule .....	99%	85%	85%	85%	
Completed in agreed timeframe .....	95%	80%	93%	80%	2001-02 result is abnormally high and not expected again.
Meeting ministerial timelines .....	59%	85%	65%	85%	Contentious issues dealt with which affected timelines.
Meeting program schedule .....	84%	85%	85%	85%	
Meeting statutory timelines .....	100%	85%	85%	85%	
<b>Cost (Efficiency)</b>					
Average cost per community program milestone .....	\$280,500	\$316,608	\$345,285	\$361,518	
Average cost per hour spent providing environmental advice to agencies and others	\$30	\$35	\$73	\$62	Increased quantity forecast in 2002-03 will lower unit cost.
Average cost per ministerial and parliamentary requests for advice .....	\$284	\$393	\$292	\$421	High number of contentious issues dealt with in 2001-02 reduced unit cost.
Average cost per policy development milestone .....	\$238,130	\$216,975	\$179,376	\$239,016	Number of milestones reduced in 2002-03 with no reduction in resource allocation.
Average cost per statutory EPP milestone .....	\$47,466	\$100,115	\$109,129	\$111,711	
<b>Full Time Equivalents (FTEs)</b>	33	35	26	30	

**Major Achievements For 2001-02**

- Release for public comment the Cockburn Sound EPP which included detailed Environmental Quality Criteria for marine waters in Cockburn Sound.
- Finalisation of the Western Swamp Tortoise EPP.
- Publication of the EPA's position statement on Biological Surveys.

**Major Initiatives For 2002-03**

- Establish natural resource management environmental performance evaluation process.
- Release State implementation strategy for the Australian and New Zealand Water Quality Guidelines (ANZWQG).
- Initiate one, and finalise two, EPPs.

**Outcome: Management, conservation and enhancement of the environment.****Key Effectiveness Indicator <sup>(a)</sup>**

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Compliance with ministerial conditions set on proposals that have been formally assessed, to ensure protection of the environment (Compliance rate of audited projects). ....	94%	90%	98%	90%

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Environmental Impact Services**

Management of the environmental impact assessment process for the EPA and enforcement of conditions for the Minister, enabling sound environmental advice on development proposals and planning schemes/amendments to be provided to the government, developers and the public, to ensure the environment is protected for the community.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	5,328	5,954	5,874	5,427	
Less Operating Revenue <sup>(b)</sup> .....	42	174	53	75	
Net Cost of Output .....	5,286	5,780	5,821	5,352	
Adjustments <sup>(c)</sup> .....	(165)	(133)	80	(90)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>5,121</b>	<b>5,647</b>	<b>5,901</b>	<b>5,262</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Formal assessments .....	37	40	40	35	
Environmental conditions.....	22	30	27	25	
Project audits completed.....	316	240	225	240	
Provision of advice (informal).....	278	120	170	150	
Referrals considered .....	1,030	1,000	900	900	
<b>Quality</b>					
Appeals upheld on assessments .....	26%	20%	35%	20%	2001-02 estimate is high due to large number of appeals on Brookdale Waste Treatment Facility being allowed.
Acceptance of level of assessment by EPA of referrals.....	99%	95%	99%	95%	
Project audits non-compliance rectified.....	54%	50%	100%	50%	2001-02 result is abnormally high and not expected to continue.
<b>Timeliness</b>					
Formals <15 weeks.....	100%	95%	100%	95%	
Conditions within 3 days .....	88%	80%	80%	80%	
Audit non-compliances rectified within agreed timeframe.....	82%	80%	66%	80%	Three projects were audited in 2001-02 and two were rectified within agreed timeframes.
Informals<75 days.....	96%	80%	98%	80%	
Completed <28 days.....	90%	90%	90%	90%	
<b>Cost (Efficiency)</b>					
Average cost per formal assessment .....	\$76,559	\$84,930	\$77,848	\$86,900	Resources have been reallocated from other measures as formal assessments in 2002-03 will require assessment for cumulative impacts and sustainability.
Average cost per environmental condition .....	\$9,060	\$10,036	\$13,093	\$11,269	
Average cost per project audit completed.....	\$2,282	\$3,047	\$3,210	\$2,802	
Average cost per provision of advice (informal).....	\$1,424	\$2,171	\$2,616	\$1,659	Re-allocation of resource priorities within output will reduce unit cost.
Average cost per referral considered .....	\$1,145	\$1,263	\$1,378	\$1,303	
<b>Full Time Equivalents (FTEs)</b>	60	58	54	57	

**Major Achievements For 2001-02**

- Formal environmental impact assessments completed on major infrastructure and resource proposals for long term shellsand dredging (for cement and lime manufacture) in Cockburn Sound, Hope Downs Iron Ore Mine and Mt Margaret Nickel-Cobalt Project.
- Strategic assessments completed on Dampier to Bunbury natural gas pipeline corridor.
- Policy on petroleum exploration and development within Shark Bay World Heritage Property and Turquoise Coast development concept.

**Major Initiatives For 2002-03**

- Completion of formal environmental impact assessment of major infrastructure and resource proposals for Geraldton Port Expansion, new port facilities at James Point in Kwinana, Coral Coast Resort at Mauds Landing, Titanium Minerals Mines south of Bunbury and south of Nannup and a limestone quarry at Learmonth.
- Strategic assessment of future power generation plans for Western Australia.
- Release of EPA Guidances for the Assessment of Environmental Issues relating to Minimising Greenhouse Gases, EPA Risk Criteria for development in proximity to high pressure gas pipelines, assessment of Planning Schemes and assessment of Aboriginal Heritage and Culture issues.

**Outcome: Management, conservation and enhancement of the environment.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
An indicator of the total amount of emissions from prescribed premises to the environment, using 1999-2000 as a base year of 100.....	100	100.5	91.5	93	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Pollution Regulation**

The development and enhancement of legislation systems, processes and policies, to ensure that discharges into the environment are minimised, and pollution of the environment is prevented or abated, and that contaminated sites are identified and managed. The administration of the provisions of Part V of the *Environmental Protection Act* through issuing regulatory instruments and taking enforcement actions to ensure achievement of environmental objectives and compliance with regulatory standards.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	7,380	6,179	5,804	5,586	
Less Operating Revenue <sup>(b)</sup> .....	253	348	227	75	
Net Cost of Output .....	7,127	5,831	5,577	5,511	
Adjustments <sup>(c)</sup> .....	(1,465)	81	375	(305)	
<b>Appropriation for purchase of Output 3 .....</b>	<b>5,662</b>	<b>5,912</b>	<b>5,952</b>	<b>5,206</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Contaminated site assessments .....	100	80	238	150	In 2002-03 a smaller number of assessments with more complex issues will be dealt with.
Incident responses managed .....	2,084	1,380	1,700	1,400	
Prescribed premises managed .....	1,830	1,960	2,200	2,250	
Regulatory project milestones .....	74	75	26	15	In 2002-03 a smaller number of milestones with more complex issues will be dealt with.
<b>Quality</b>					
Program criteria met .....	90%	90%	90%	90%	
Process criteria met .....	94%	90%	96%	90%	
Rectification of non-compliances .....	90%	80%	84%	80%	
Program criteria met .....	92%	90%	100%	90%	
<b>Timeliness</b>					
Completed in agreed timeframe .....	95%	90%	90%	90%	
Responded to in < 40 days .....	92%	85%	84%	85%	
Rectified within agreed timeframe .....	80%	75%	74%	75%	
Meeting program schedule .....	82%	80%	100%	80%	2001-02 result is abnormally high and not expected to continue.
<b>Cost (Efficiency)</b>					
Average cost per contaminated site assessment	\$2,612	\$3,717	\$1,620	\$2,133	Reduced number of site assessments in 2002-03 together with additional resource allocation for remediation of the Bellevue site has increased unit cost.
Average cost per incident response managed ..	\$447	\$715	\$475	\$692	Decreased target in 2002-03 and consistent overhead base will result in higher unit cost.
Average cost per prescribed premise managed	\$1,482	\$1,840	\$1,203	\$1,266	
Average cost per regulatory project milestone.	\$46,956	\$17,185	\$75,590	\$95,891	Decreased target and associated funding priorities reallocation within output will increase unit cost in 2002-03.
<b>Full Time Equivalents (FTEs)</b>	68	68	76	73	



**Major Achievements For 2001-02**

- Gazettal of metal coating regulations and rural landfill regulations to improve the management of environmental issues at these facilities.
- Gazettal of regulations to prohibit burning off at land development sites which causes reduced air quality, the impacts from this activity and amendment of the firewood regulations to streamline enforcement.
- Completion of the tenth contaminated sites guideline document and associated systems to support implementation of the Contaminated Sites Bill.
- Emergency management response and coordination of several major pollution incidents including the Whaleback Lake oil spill and the Malaga fuel tanker spill. Work also continued on the cleanup, investigation and remediation of the Waste Control site at Bellevue.
- Facilitated implementation of significant emissions reduction projects to address the Alcoa Wagerup issue. All major odour sources will have been addressed by mid winter 2002. Odour levels in the community have been modelled to be less than eighty per cent than the 1996 levels.

**Major Initiatives For 2002-03**

- Implementation of Industry Self-monitoring Regulations.
- Implementation of Contaminated Sites legislation which will:
  - give the State powers to require the cleaning up of contamination that poses a risk to human health and the environment;
  - requires reporting of known or suspected contamination, so that problem sites will be identified;
  - require disclosure of contamination in land transactions to put an end to people knowingly disposing of their contamination liabilities and others unknowingly acquiring them; and
  - within the constraint of non-retrospectivity, introduces the principle of 'polluter pays', thereby reducing the State's liability.
- Implementation of regulations aimed at improving the efficiency of environmental regulation (eg. unauthorised discharges, landfill registration and environmental performance agreements).

**Outcome: Management, conservation and enhancement of the environment.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Expansion of recycling or waste avoidance initiatives through targeted distribution of Waste Management Recycling Fund (WMRF) grants .....	\$4.0million	\$3.6million	\$3.3million	\$2.4million	Relates to Reduction Recycling Rebate Scheme (RRRS) grants only. Other grants deferred due to review of WMRF, in line with recommendations of Waste 2020.
Percentage of controlled waste generated, disposed or controlled under a waste management plan .....	97%	85%	84%	85%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 4: Waste Management**

To develop a waste management strategy based on resource recovery and product stewardship and to facilitate and regulate to ensure its implementation in order to reduce the amount of waste produced and its impact on the environment and public health, through the application of the waste management hierarchy (i.e. reduce, recycle, safe disposal).

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	10,150	13,066	8,470	8,719	2002-03 Estimate lower as Mt Walton facility will not have a disposal operation and it is likely that the WasteTrack function will be transferred to the Water Corporation.
Less Operating Revenue <sup>(b)</sup> .....	8,499	9,965	8,176	6,548	
Net Cost of Output .....	1,651	3,101	294	2,171	
Adjustments <sup>(c)</sup> .....	2,325	601	2,090	(90)	
<b>Appropriation for purchase of Output 4 .....</b>	<b>3,976</b>	<b>3,702</b>	<b>2,384</b>	<b>2,081</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Controlled/liquid waste regulated functions ....	4,790	4,790	8,778	8700	Most projects will either be completed or handed over to other government agencies by July 02.
Waste operating project milestones .....	22	48	44	7	
WMRF administration milestones .....	6	8	6	6	
<b>Quality</b>					
Rectification of non-compliances .....	90%	90%	95%	90%	
Project outcomes achieved .....	100%	90%	92%	90%	
WMRF funds committed .....	100%	85%	90%	85%	
<b>Timeliness</b>					
Scheduled Wastetrack collection completed....	92%	95%	95%	95%	Mt Walton disposal operation postponed in 2001-02.
Meeting program schedule .....	85%	90%	80%	90%	
Approved projects referred to Minister in < 3 months .....	0%	95%	75%	85%	New measure for 2002-03 based on new management arrangements and strategic direction reflecting WASTE 2020.
<b>Cost (Efficiency)</b>					
Average cost per controlled/liquid waste regulated function .....	\$944	\$767	\$368	\$311	Lower value of voucher transactions in 2002-03.
Average cost per waste operating project milestone .....	\$51,600	\$95,300	\$14,238	\$106,431	Cost in 2002-03 has increased due to more complex nature of milestones.
Average cost per WMRF administration milestone .....	\$748,705	\$602,122	\$768,498	\$882,868	Grant payments higher in 2002-03.
<b>Full Time Equivalents (FTEs)</b>	<b>29</b>	<b>31</b>	<b>34</b>	<b>37</b>	

**Major Achievements For 2001-02**

- Formation of the Waste Management Board.
- Review of the State Recycling Blueprint.
- Review of Waste Management Recycling Fund.
- Implementation of *Environmental Protection (Controlled Waste) Regulations 2001* with particular support of the Dry-cleaning industry.
- ChemCollect initiative undertaken.

**Major Initiatives For 2002-03**

- State policy for hazardous waste management.
- Implementation of industry actions for construction and demolition waste.
- Action plan and state policy for used tyres.
- Review and simplification of the *Environmental Protection (Liquid Waste) Regulations* and operational procedures.
- Targeted implementation of the *Environmental Protection (Controlled Waste) Regulations 2001* concentrating in higher risk categories/areas.
- Completion of ChemCollect program.

**Outcome: Management, conservation and enhancement of the environment.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Environmental system (airshed, watershed or catchment) compliance with international, national or state environmental standards or criteria - NEPM standards (1hr, 4hr) for ozone exceeded (number of days per year) at one or more monitoring stations <sup>(b)</sup> .....	0.2	2.2	2	2	
Environmental system (airshed, watershed or catchment) compliance with international, national or state environmental standards or criteria - NEPM standard for PM 10 particles exceeded (number of days per year) <sup>(c)</sup> .....	16	8	2	4	The meteorology for 2001-02 has resulted in fewer NEPM exceedances than expected. The target for 2002-03 is based on activities aimed at reducing the production of pollutants and recognition of the unusual meteorology for the preceding year.

(a) More details of effectiveness indicators are provided in the annual report.

(b) NEPM – National Environmental Protection Measure.

(c) PM 10 particles – Particulate matter smaller than 10 micro meters.

**Output 5: Environment Systems**

Plan and implement projects aimed at increasing our knowledge and understanding of environmental systems under threat of pressure and apply this knowledge to the development of environmental quality objectives, strategies and policies to improve the management and protection of the environment by government, industry and the community.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	4,763	6,017	5,342	4,086	External funding associated with Air Toxics program ceased in 2002-03
Less Operating Revenue <sup>(b)</sup> .....	474	342	168	36	
Net Cost of Output .....	4,289	5,675	5,174	4,050	
Adjustments <sup>(c)</sup> .....	98	(217)	675	(95)	
<b>Appropriation for purchase of Output 5 .....</b>	<b>4,387</b>	<b>5,458</b>	<b>5,849</b>	<b>3,955</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Air quality project milestones.....	15	17	17	9	Monthly air monitoring reports, each considered a milestone, have been rolled into one annual report with air quality data being made available electronically.
Catchment and salinity program milestones ....	3	3	3	3	
Geographical information systems project milestones .....	3	2	2	2	
Marine Investigation milestones .....	3	4	4	4	
<b>Quality</b>					
Program criteria met .....	90%	85%	90%	100%	
Program criteria met .....	85%	85%	85%	85%	
Program criteria met .....	85%	85%	85%	85%	
Program criteria met .....	85%	85%	85%	85%	
<b>Timeliness</b>					
Compliance with project schedule .....	100%	85%	90%	100%	
Compliance with project schedule .....	85%	85%	85%	85%	
Compliance with project schedule .....	93%	85%	85%	85%	
Compliance with project schedule .....	98%	85%	95%	85%	
<b>Cost (Efficiency)</b>					
Average cost per air quality project milestone.	\$187,388	\$206,633	\$171,972	\$256,622	Target quantity for 2002-03 has been reduced due to changes in milestone identification.
Average cost per catchment and salinity program milestone .....	\$169,165	\$204,823	\$127,809	\$186,762	Projects to be undertaken in 2002-03 will require additional resources.
Average cost per geographical information systems project milestone .....	\$185,957	\$228,647	\$207,000	\$201,508	
Average cost per marine investigation milestone .....	\$318,173	\$357,888	\$405,226	\$200,697	North West Shelf project funding reduced in 2002-03.
<b>Full Time Equivalents (FTEs)</b>	<b>44</b>	<b>42</b>	<b>39</b>	<b>43</b>	

**Major Achievements For 2001-02**

- Finalisation of the Perth Air Quality Management Plan (AQMP) Implementation Strategy.
- Preparation of environmental quality criteria for public comment for Perth's Coastal Waters.

**Major Initiatives For 2002-03**

- Commencement of Priority Actions outlined in the Perth AQMP.
- Finalisation of the environmental quality criteria as part of the gazetted Cockburn Sound Environmental Protection Policy.

**CAPITAL WORKS PROGRAM**

Funding provided for the Department of Environmental Protection's capital works program in 2002-03 provides mainly for the on-going replacement of Pollution Monitoring Network equipment and office computer, furniture and equipment requirements.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Asset Replacement - Noise Pollution Monitoring - 2000-01 to 2002-03 Program .....	210	142	134	68
Computer Hardware and Software - 2000-01 to 2002-03 Program .....	752	522	110	230
Furniture and Equipment - 2000-01 to 2002-03 Program .....	261	219	175	42
Pollution Monitoring Network Replacement Program - 2000-01 to 2002-03 Program .....	1,177	717	652	460
<b>COMPLETED WORKS</b>				
Accrual Accounting System .....	199	199	7	-
	2,599	1,799	1,078	800

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	1,348	1,078	1,078	800	1,000	416	1,384
	1,348	1,078	1,078	800	1,000	416	1,384
LESS							
Holding Account <sup>(b)</sup> .....	-	-	-	800	1,000	416	1,384
Internal Funds and Balances .....	548	278	278	-	-	-	-
<b>Capital Contribution .....</b>	800	800	800	-	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

**FINANCIAL STATEMENTS****STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	13,056	12,057	11,500	11,950	12,261	12,624	13,004
Superannuation .....	978	1,256	1,256	1,287	1,313	1,313	1,313
Grants and subsidies <sup>(b)</sup> .....	3,904	4,430	4,619	4,400	4,200	3,800	3,800
Supplies and services .....	6,164	8,954	7,149	4,878	7,498	4,212	3,597
Accommodation .....	2,855	3,184	3,184	3,193	3,201	3,209	3,209
Capital User Charge .....	-	793	793	1,042	1,037	989	953
Depreciation .....	844	1,085	1,085	1,180	1,474	1,542	800
Administration .....	3,998	4,950	1,150	1,200	1,543	1,864	1,352
<b>TOTAL COST OF SERVICES</b> .....	<b>31,799</b>	<b>36,709</b>	<b>30,736</b>	<b>29,130</b>	<b>32,527</b>	<b>29,553</b>	<b>28,028</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	129	177	177	182	188	188	188
Net Profit on disposal of non-current assets .....	50	-	-	-	-	-	-
Donations .....	8,871	10,531	8,511	6,435	7,485	4,430	4,430
Other Revenue .....	530	434	134	234	34	34	34
<b>Total Revenues from Ordinary Activities</b> .....	<b>9,580</b>	<b>11,142</b>	<b>8,822</b>	<b>6,851</b>	<b>7,707</b>	<b>4,652</b>	<b>4,652</b>
<b>NET COST OF SERVICES</b> .....	<b>22,219</b>	<b>25,567</b>	<b>21,914</b>	<b>22,279</b>	<b>24,820</b>	<b>24,901</b>	<b>23,376</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	21,811	25,432	25,381	21,612	24,846	24,486	22,383
Liabilities assumed by the Treasurer .....	978	191	191	121	111	76	76
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	<b>22,789</b>	<b>25,623</b>	<b>25,572</b>	<b>21,733</b>	<b>24,957</b>	<b>24,562</b>	<b>22,459</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	<b>570</b>	<b>56</b>	<b>3,658</b>	<b>(546)</b>	<b>137</b>	<b>(339)</b>	<b>(917)</b>
Change in Equity arising from transfer of assets/liabilities .....	-	(815)	(815)	-	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	<b>570</b>	<b>(759)</b>	<b>2,843</b>	<b>(546)</b>	<b>137</b>	<b>(339)</b>	<b>(917)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 234, 229 and 240 respectively.

(b) Refer Details of Controlled Grant and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	1,233	9,476	3,321	3,669	4,272	4,259	4,051
Restricted cash.....	7,983	-	8,457	8,007	7,557	7,257	6,957
Receivables.....	1,627	1,600	1,866	1,866	1,866	1,866	1,866
Amounts receivable for outputs <sup>(a)</sup> .....	-	800	800	1,000	416	1,384	-
<b>Total current assets.....</b>	<b>10,843</b>	<b>11,876</b>	<b>14,444</b>	<b>14,542</b>	<b>14,111</b>	<b>14,766</b>	<b>12,874</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	420	420	600	1,658	1,816	2,616
Land and Buildings.....	830	15	15	15	15	15	15
Plant, equipment and vehicles.....	2,422	2,299	2,294	1,914	1,440	314	898
<b>Total non-current assets.....</b>	<b>3,252</b>	<b>2,734</b>	<b>2,729</b>	<b>2,529</b>	<b>3,113</b>	<b>2,145</b>	<b>3,529</b>
<b>TOTAL ASSETS .....</b>	<b>14,095</b>	<b>14,610</b>	<b>17,173</b>	<b>17,071</b>	<b>17,224</b>	<b>16,911</b>	<b>16,403</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	1,551	1,748	723	1,117	1,129	1,055	1,364
Provision for employee entitlements.....	1,389	1,595	1,595	1,595	1,595	1,595	1,595
Accrued Salaries.....	275	303	303	353	357	357	357
<b>Total current liabilities .....</b>	<b>3,215</b>	<b>3,646</b>	<b>2,621</b>	<b>3,065</b>	<b>3,081</b>	<b>3,007</b>	<b>3,316</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	901	830	830	830	830	830	830
Other.....	100	200	200	200	200	300	400
<b>Total non-current liabilities .....</b>	<b>1,001</b>	<b>1,030</b>	<b>1,030</b>	<b>1,030</b>	<b>1,030</b>	<b>1,130</b>	<b>1,230</b>
<b>TOTAL LIABILITIES .....</b>	<b>4,216</b>	<b>4,676</b>	<b>3,651</b>	<b>4,095</b>	<b>4,111</b>	<b>4,137</b>	<b>4,546</b>
<b>EQUITY</b>							
Contributed Equity .....	-	800	800	800	800	800	800
Accumulated surplus/(deficit).....	9,864	9,119	12,707	12,161	12,298	11,959	11,042
Asset revaluation reserve .....	15	15	15	15	15	15	15
<b>Total equity .....</b>	<b>9,879</b>	<b>9,934</b>	<b>13,522</b>	<b>12,976</b>	<b>13,113</b>	<b>12,774</b>	<b>11,857</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>14,095</b>	<b>14,610</b>	<b>17,173</b>	<b>17,071</b>	<b>17,224</b>	<b>16,911</b>	<b>16,403</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	21,011	24,212	24,161	20,432	23,372	22,944	21,583
Capital Contribution .....	800	800	800	-	-	-	-
Holding Account .....	-	-	-	800	1,000	416	1,384
<b>Net cash provided by government .....</b>	<b>21,811</b>	<b>25,012</b>	<b>24,961</b>	<b>21,232</b>	<b>24,372</b>	<b>23,360</b>	<b>22,967</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(13,236)	(11,907)	(11,500)	(11,900)	(12,257)	(12,624)	(13,004)
Superannuation .....	-	(1,065)	(1,065)	(1,166)	(1,202)	(1,237)	(1,237)
Supplies and services .....	(7,826)	(9,530)	(6,969)	(4,422)	(6,728)	(3,998)	(3,450)
Grants and subsidies .....	(3,904)	(4,430)	(4,619)	(4,400)	(4,200)	(3,800)	(3,800)
Accommodation .....	(2,855)	(3,334)	(3,334)	(3,193)	(3,201)	(3,209)	(3,209)
Administration.....	(3,929)	(3,694)	(1,500)	(1,080)	(2,113)	(1,864)	(902)
Capital User Charge.....	-	(793)	(793)	(1,042)	(1,037)	(989)	(953)
Goods and Services Tax .....	(1,189)	(1,300)	(1,300)	(1,200)	(1,200)	(1,200)	(1,200)
<b>Receipts</b>							
Goods and Services Tax .....	1,126	1,200	1,200	1,200	1,200	1,200	1,200
Other.....	9,701	10,965	8,345	6,669	7,519	4,464	4,464
<b>Net cash from operating activities .....</b>	<b>(22,112)</b>	<b>(23,888)</b>	<b>(21,535)</b>	<b>(20,534)</b>	<b>(23,219)</b>	<b>(23,257)</b>	<b>(22,091)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(1,557)	(864)	(864)	(800)	(1,000)	(416)	(1,384)
Proceeds from sale of non-current assets .....	113	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(1,444)</b>	<b>(864)</b>	<b>(864)</b>	<b>(800)</b>	<b>(1,000)</b>	<b>(416)</b>	<b>(1,384)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(1,745)</b>	<b>260</b>	<b>2,562</b>	<b>(102)</b>	<b>153</b>	<b>(313)</b>	<b>(508)</b>
Cash assets at the beginning of the reporting period .....	10,961	9,216	9,216	11,778	11,676	11,829	11,516
<b>Cash assets at the end of the reporting period .....</b>	<b>9,216</b>	<b>9,476</b>	<b>11,778</b>	<b>11,676</b>	<b>11,829</b>	<b>11,516</b>	<b>11,008</b>



## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	21,914	22,279	24,820	24,901	23,376
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(1,085)	(1,180)	(1,474)	(1,542)	(800)
Superannuation liabilities by the Treasurer .....	(191)	(121)	(111)	(76)	(76)
Profit/(loss) on sale of assets .....	50	-	-	-	-
Increase/(decrease) in accounts receivable .....	239	-	-	-	-
(Increase)/decrease in salaries and related costs .....	(163)	(50)	(4)	-	-
(Increase)/decrease in accounts payable .....	828	(394)	(12)	74	(309)
(Increase)/decrease in other liabilities .....	(100)	-	-	(100)	(100)
Other accrued expenditure .....	43	-	-	-	-
<b>Net Cash from Operating Activities</b> .....	21,535	20,534	23,219	23,257	22,091

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Receipts paid into Consolidated Fund .....	4,846	5,811	5,484	5,446	5,617	5,788	5,788
<b>TOTAL ADMINISTERED EXPENSES <sup>(a)</sup> ..</b>	4,846	5,811	5,484	5,446	5,617	5,788	5,788
<b>REVENUES <sup>(a)</sup></b>							
Regulatory Fees and Fines .....	4,846	5,811	5,484	5,446	5,617	5,788	5,788
<b>TOTAL ADMINISTERED REVENUES ....</b>	4,846	5,811	5,484	5,446	5,617	5,788	5,788

(a) Revenues relate to waste licences and pollution licences and permits.

	2000-01 Actual	2001-02 Budget	2001-02 Estimated Actual	2002-03 Budget Estimate	2003-04 Forward Estimate	2004-05 Forward Estimate	2005-06 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Receipts paid into Consolidated Fund .....	(4,846)	(5,811)	(5,484)	(5,446)	(5,617)	(5,788)	(5,788)
<b>TOTAL ADMINISTERED CASH OUTFLOWS.....</b>	<b>(4,846)</b>	<b>(5,811)</b>	<b>(5,484)</b>	<b>(5,446)</b>	<b>(5,617)</b>	<b>(5,788)</b>	<b>(5,788)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Regulatory fees and fines.....	4,846	5,811	5,484	5,446	5,617	5,788	5,788
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	<b>4,846</b>	<b>5,811</b>	<b>5,484</b>	<b>5,446</b>	<b>5,617</b>	<b>5,788</b>	<b>5,788</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	-	-	-	-	-	-	-

**DETAILS OF CONTROLLED GRANTS AND SUBSIDIES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Waste Management Recycling Fund grants.....	3,904	4,430	4,619	4,400	4,200	3,800	3,800
<b>TOTAL</b>	<b>3,904</b>	<b>4,430</b>	<b>4,619</b>	<b>4,400</b>	<b>4,200</b>	<b>3,800</b>	<b>3,800</b>

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Grants from Industries.....	3,574	3,311	2,894	2,002
GST input credits .....	1,010	1,077	1,053	1,080
GST receipts on sales .....	116	123	147	120
Other User Charges .....	850	434	134	34
Waste Management Recycling Fund .....	5,210	4,620	4,767	4,483
Waste Management W.A.....	67	2,600	550	150
<b>TOTAL.....</b>	<b>10,827</b>	<b>12,165</b>	<b>9,545</b>	<b>7,869</b>

The monies received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## OFFICE OF WATER REGULATION

### PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE

#### DIVISION 41

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 71 Net amount appropriated to purchase outputs.....</b>	2,972	3,190	2,881	<b>3,045</b>	3,149	3,186	3,230
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	116	116	116	<b>116</b>	116	116	116
Total appropriations provided to purchase outputs.....	3,088	3,306	2,997	<b>3,161</b>	3,265	3,302	3,346
<b>CAPITAL</b>							
<b>Item 152 Capital Contribution .....</b>	75	55	55	<b>37</b>	11	-	39
<b>GRAND TOTAL.....</b>	<b>3,163</b>	<b>3,361</b>	<b>3,052</b>	<b>3,198</b>	<b>3,276</b>	<b>3,302</b>	<b>3,385</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To be a highly effective water industry regulator, by regulating for efficiency, equity and quality of service.*

#### SIGNIFICANT ISSUES AND TRENDS

- The government will establish an Economic Regulator with responsibility for water, gas, electricity and rail industries. The Economic Regulator will take responsibility for the oversight of prices, tariffs, and access arrangements. Given the timeline extension for the establishment of the Economic Regulator, the Office of Water Regulation will continue to exercise this role for the water industry to the extent authorised by the Minister.
- The Office has implemented the Machinery of Government recommendations in relation to the transfer of the Plumbers Licensing Board to the Department of Consumer and Employment Protection effective 1 March 2002 and the transfer of the Rural Water Assistance Programs to the Waters and Rivers Commission.
- A major activity of the Office of Water Regulation is managing the licensing system to improve the quality of water and wastewater services. The Office is responsible for administering a scheme for licensing water utilities to provide drainage, water supply, sewerage and irrigation services for the State of Western Australia. The licences set standards for service delivery, which licence holders are obliged to meet. Licence holders are required to report, to the Office of Water Regulation, against these standards on a regular basis, and are subject to operational audits during the term of the licence.
- Trends in water industry performance are measured by the Coordinator of Water Services who prepares reports partly based on the information gained from the requirements specified in the licences. Reports on technical and service standards are specified in consultation with service utilities.

- As in previous years, the Office promotes improved efficiencies within water services through 'competition by comparison'. The Office has put in place systems and processes to enable the analysis and evaluation of disaggregated performance data received from the Water Corporation. The products of this work are reflected in internal and external reports, which include performance benchmarking and comparative studies.
- Financial performance within the water industry is an area in which the Office provides advice to the Minister. This is provided within the context of the annual prices and charges reviews. The Office is working toward amendments to legislation to ensure access to necessary information to enhance its performance within this important function, as specified in the *Water Services Coordination Act, 1995*.

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Water Service Operating Licences.....	1,024	1,290	1,417	1,437			
<b>Output 2:</b>							
Water Industry Development.....	2,007	1,867	1,928	2,120			
<b>Output 3:</b>							
Plumber's Licensing <sup>(b)</sup> .....	540	508	-	-			
<b>Total Cost of Outputs</b> .....	3,571	3,665	3,345	3,557	3,227	3,318	3,394
<i>Less Operating revenues</i> .....	729	21	151	72	21	21	21
<b>Net Cost of Outputs</b> .....	2,842	3,644	3,194	3,485	3,206	3,297	3,373
<b>Adjustments</b> <sup>(c)</sup> .....	246	(338)	(197)	(324)	59	5	(27)
<b>Appropriations provided to purchase Outputs</b> .....	3,088	3,306	2,997	3,161	3,265	3,302	3,346
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs</b> <sup>(d)</sup> .....	75	55	55	37	11	-	39
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	3,163	3,361	3,052	3,198	3,276	3,302	3,385

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) This function has been transferred to the Department of Consumer and Employment Protection.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(d) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate government strategic objective and the agency level desired outcome and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A growing and diversified economy	An efficient and competitive water industry which provides a fair deal for customers and providers.	Water Service Operating Licences
		Water Industry Development

**Outcome: An efficient and competitive water industry which provides a fair deal for customers and providers.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Residential customers receiving water supply services from licensed providers.....	91%	92%	92%	92%	
Residential customers receiving sewerage services from licensed providers.....	81%	82%	82%	82%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Water Service Operating Licences**

Water service operating licences issued by the Office set standards for the efficient and effective delivery of water services. The Office of Water Regulation monitors and reports compliance and performance of services provided by licensees.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,024	1,290	1,417	1,437	
Less Operating Revenue <sup>(b)</sup> .....	9	21	10	10	
Net Cost of Output .....	1,015	1,269	1,407	1,427	
Adjustments <sup>(c)</sup> .....	219	9	(85)	(139)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>1,234</b>	<b>1,278</b>	<b>1,322</b>	<b>1,288</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Customer complaints mediated.....	249	250	260	300	
Audits specified and outcomes reviewed.....	11	3	2	9	
Performance Reports reviewed.....	84	88	88	78	
Licences Reviewed and Updated.....	3	31	20	10	
<b>Quality</b>					
Customers receiving sewerage services meeting standards specified in the operating licence.....	100%	95%	95%	95%	
Customer complaints dealt with in accordance with standards set in the OWR Customer Service Charter .....	77%	95%	80%	80%	
Customers receiving water supply services meeting standards specified in the operating licence.....	90%	90%	90%	90%	
<b>Timeliness</b>					
Customer complaints responded to within five days .....	98%	95%	97%	95%	
Average time taken to examine and respond to recurring Performance Reports from the water service licensees.....	34 days	30 days	28 days	30 days	
Average time taken to examine and respond to Audit Reports .....	30 days	30 days	30 days	30 days	
<b>Cost (Efficiency)</b>					
Average cost per Customer Complaint mediated .....	\$370	\$1,631	\$1,689	\$1,462	
Average cost per Audit specified and reviewed	\$16,756	\$49,791	\$99,158	\$22,576	The lower than average cost per Audit reflects the higher number of audits expected to be undertaken during the year.
Average cost per Performance Report reviewed .....	\$6,461	\$5,419	\$6,439	\$7,385	
Average cost per Licence Reviewed or updated .....	\$68,266	\$8,268	\$10,624	\$21,872	The higher than average cost per Licence Reviewed reflects the lower number of reviews to be undertaken.
<b>Full Time Equivalents (FTEs)</b>	8	10	10	10	

**Major Achievements For 2001-02**

- The Office of Water Regulation estimates that it will investigate 260 complaints made by customers of water service licensees.
- The scope of the Office's annual survey, of customers' values and perceptions of the Water Industry, was widened considerably this year to include a much larger portion of Western Australia's population, and monitors the quality of water services in regional and remote areas. Furthermore, additional questions addressed public education matters such as the provision of information on water quality, water conservation and billing issues.
- A major review of performance standards for water, sewerage and drainage licences has been conducted. The review involved consultation with the community on service standards. Licences will be reviewed to incorporate new service standards.

**Major Initiatives For 2002-03**

- The Office of Water Regulation proposes to establish a taskforce to examine and improve debt management and recovery practices among essential service utilities; through the development of a Utility Debt Management and Recovery Code.
- Progress will be made toward the development of a Customer Service Code for the Water Industry to protect customers in relation to matters such as complaints handling, meter reading, billing and financial transactions.
- The Office of Water Regulation will be improving its model for dispute conciliation between water providers and their customers with a view to determining a best-practice approach across essential service utilities.
- The fourth annual survey of customers' values and perceptions of the Water Industry will be conducted.

**Outcome: An efficient and competitive water industry which provides a fair deal for customers and providers.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Increase in the real cost of residential water services over time. ....	-4.6%	0.01%	0.1%	-0.1%	Assumed 2.8% CPI for 2001-2002. It is assumed CPI of 3.0% in 2002-2003

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Water Industry Development**

The Office provides policy advice to the Minister to promote the development of the water industry to meet the needs of the State and provides opportunities for competition and efficiency in the water services industry.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	2,007	1,867	1,928	2,120	
Less Operating Revenue <sup>(b)</sup> .....	64	-	141	62	
Net Cost of Output .....	1,943	1,867	1,787	2,058	
Adjustments <sup>(c)</sup> .....	(89)	88	(112)	(185)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>1,854</b>	<b>1,955</b>	<b>1,675</b>	<b>1,873</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.



**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Economic Regulation - Strategic Projects relating to the impacts and implications for Economic Regulation and the Water Industry <sup>(a)</sup> .....	8	8	8	9	
Proposed new water services assessed .....	4	2	2	3	
Pricing and Financial Performance Advice <sup>(a)</sup> ...	3	3	3	6	
Industry Grant payments made .....	2	4	3	2	
Briefing notes and advice provided to the Minister .....	423	300	300	280	
Principal acts, regulations and by-laws amended and implemented in line with recommendations made in National Competition Policy Review. ....	25	25	25	25	Previous measure related to review and submission of legislation.
<b>Quality</b>					
Act reviews endorsed by the Minister and accepted by the Government Management Sub-Committee of Cabinet .....	100%	100%	100%	100%	
Grants allocated according to specified conditions .....	100%	100%	100%	100%	
New water service assessments undertaken consistent with policy .....	100%	100%	100%	100%	
Briefing notes accepted without change to the recommendations by the Minister .....	100%	98%	98%	98%	
<b>Timeliness</b>					
Acts reviewed and implemented by the specified deadline .....	61%	90%	90%	100%	
New service proposals assessed within specified timeframe .....	100%	80%	80%	80%	
Grants paid by specified deadlines .....	100%	100%	100%	100%	
Briefing notes submitted on or before the specified deadline .....	100%	98%	98%	98%	
Average time taken to examine, analyse and respond to pricing submissions <sup>(a)</sup> .....	21 days	21 days	21 days	21 days	
<b>Cost (Efficiency)<sup>(b)</sup></b>					
Average cost per strategic project <sup>(a)</sup> .....	\$80,685	\$85,635	\$94,178	\$97,000	
Average cost per new water service proposal assessed .....	\$66,015	\$140,130	\$154,109	\$123,079	Lower average cost per new water services proposal assessed reflects the increased number of assessments proposed for the coming year.
Average cost per pricing submission <sup>(a)</sup> .....	\$14,670	\$15,570	\$17,123	\$8,193	
Average value per grant payment .....	\$270,000	\$77,500	\$72,000	\$48,000	The smaller value of each grant payment reflects the lower requirement for funding during the year.
Average cost per briefing note .....	\$728	\$1,090	\$1,199	\$1,550	
Average cost per Act reviewed and implemented .....	\$8,215	\$8,719	\$9,589	\$11,959	
<b>Full Time Equivalents (FTEs)</b>	11	14	14	14	

(a) New output measures developed in 2001-02

(b) Cost estimates (efficiency) for 2001-02 Budget will not reconcile to 2001-02 Budget Publication due to the development of new output measures.

**Major Achievements For 2001-02**

- Responses to the Office of Water Regulation's milestone report Statistical Profile and Performance Benchmarking of Water Supply Services in 32 Major Western Australian Towns 1999-2000 were received from local, national and international water industry experts, water service providers and peak water organisations. The Office has been particularly encouraged by the compliments received from highly respected and credible global organisations (including the World Bank and the International Water Association).
- The World Bank and the University of Florida, the Public Utility Research Centre, have also asked the Office for permission to include the report on the Reference CD they make available to attendees of their International Training Program on Utility Regulation and Strategy. In addition, the Office has accepted an invitation from the World Bank to partner in an international water industry benchmarking project and to establish Western Australia as a node on their international benchmarking network.
- Building on significant and growing national and international interest in the Office of Water Regulation's performance reporting activities, the Office has set about developing guidelines and criteria by which relevant water industry performance indicators and benchmarks can be reliably selected and effectively evaluated. It is anticipated these guidelines will be published before July 2002. The Office has also commenced work on two important longitudinal benchmarking reports, one for sewerage services and another for water services.
- The final payment to the South West Irrigation Management Cooperative was made on the 1 July 2001. This operating subsidy has been paid since 1997. The Office of Water Regulation continues to issue Local Government Sewerage Subsidy Scheme payments.
- Develop a State Water Conservation Strategy which will provide recommendations on measures such as integrated resource planning frameworks which will increase investment in water efficiency and reuse measures to reduce the demand for water.

**Major Initiatives For 2002-03**

- The Office of Water Regulation will continue to develop its expertise and excellence in water industry performance matters and pursue the completion of its two longitudinal benchmarking reports during the year. Additionally, the Office will enhance its evaluation of provider and industry performance in Western Australia by comparing pertinent parameters with those of national and international water service providers.
- The Office of Water Regulation proposes to examine the feasibility of establishing a metric benchmarking partnership with other Australian water industry Regulators, with a view to developing a national performance reporting format and standard.
- Water Industry Awards 2002 will be announced in October 2002. The Awards promote research, innovation, sustainability and excellence in the Western Australian Water Industry.
- It is expected that all the amendments recommended by the National Competition Policy Reviews will be passed by Parliament in 2002-03.
- Survey of the metropolitan area to determine consumer response to water restrictions and give a potential indication of response to greywater effluent reuse.

**CAPITAL WORKS PROGRAM**

The Capital Works Program for the Office of Water Regulation aims to provide for the replacement of assets, particularly information communications and technology infrastructure, in accordance with the Office of Water Regulation asset replacement program. Up-to-date and reliable information and communications technology is critical to the business of the Office which uses technology as an enabler to achieve excellence in its information and knowledge management practices.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Computer and Office Equipment - 2001-02 Program .....	59	59	59	-
<b>NEW WORKS</b>				
Computer and Office Equipment - 2002-03 Program .....	96	-	-	96
	155	59	59	96

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	75	55	59	96	71	59	104
	75	55	59	96	71	59	104
<b>LESS</b>							
Holding Account <sup>(b)</sup> .....	-	-	-	59	60	59	65
Internal Funds and Balances.....	-	-	4	-	-	-	-
<b>Capital Contribution.....</b>	75	55	55	37	11	-	39

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

**FINANCIAL STATEMENTS****STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	1,934	1,848	1,760	1,819	1,723	1,791	1,831
Superannuation .....	193	158	158	173	178	184	184
Grants and subsidies <sup>(b)</sup> .....	1,653	310	216	96	99	99	99
Supplies and services .....	792	650	782	1,152	895	905	937
Accommodation .....	230	233	233	238	245	252	255
Capital User Charge .....	-	137	137	19	25	25	26
Depreciation .....	56	59	59	60	62	62	62
Net loss on disposal of non-current assets .....	9	-	-	-	-	-	-
Other expenses .....	204	270	-	-	-	-	-
<b>TOTAL COST OF SERVICES .....</b>	<b>5,071</b>	<b>3,665</b>	<b>3,345</b>	<b>3,557</b>	<b>3,227</b>	<b>3,318</b>	<b>3,394</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	20	20	20	20	20	20	20
Regulatory Fees and Fines .....	644	1	1	1	1	1	1
Other Revenue .....	65	-	130	51	-	-	-
<b>Total Revenues from Ordinary Activities .....</b>	<b>729</b>	<b>21</b>	<b>151</b>	<b>72</b>	<b>21</b>	<b>21</b>	<b>21</b>
<b>NET COST OF SERVICES .....</b>	<b>4,342</b>	<b>3,644</b>	<b>3,194</b>	<b>3,485</b>	<b>3,206</b>	<b>3,297</b>	<b>3,373</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	4,003	3,306	2,997	3,161	3,265	3,302	3,346
Liabilities assumed by the Treasurer .....	193	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>4,196</b>	<b>3,306</b>	<b>2,997</b>	<b>3,161</b>	<b>3,265</b>	<b>3,302</b>	<b>3,346</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(146)</b>	<b>(338)</b>	<b>(197)</b>	<b>(324)</b>	<b>59</b>	<b>5</b>	<b>(27)</b>
Change in Equity arising from transfer of assets/liabilities .....	-	(2,952)	(2,952)	-	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>(146)</b>	<b>(3,290)</b>	<b>(3,149)</b>	<b>(324)</b>	<b>59</b>	<b>5</b>	<b>(27)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 19, 24 and 24 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	4,068	443	870	625	582	533	490
Receivables.....	54	29	29	29	29	29	29
Amounts receivable for outputs <sup>(a)</sup> .....	-	122	122	60	59	65	-
Total current assets.....	4,122	594	1,021	714	670	627	519
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	-	-	3	-	62
Plant, equipment and vehicles.....	156	193	189	195	212	217	267
Other.....	24	36	37	36	33	30	27
Total non-current assets.....	180	229	226	231	248	247	356
<b>TOTAL ASSETS</b> .....	4,302	823	1,247	945	918	874	875
<b>CURRENT LIABILITIES</b>							
Payables.....	126	42	96	199	174	150	135
Provision for employee entitlements.....	325	395	394	352	266	227	217
Accrued Salaries.....	37	37	39	32	36	40	44
Other.....	-	30	4	-	-	-	-
Total current liabilities .....	488	504	533	583	476	417	396
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	161	155	155	90	100	110	120
Other.....	29	-	29	29	29	29	29
Total non-current liabilities .....	190	155	184	119	129	139	149
<b>TOTAL LIABILITIES</b> .....	678	659	717	702	605	556	545
<b>EQUITY</b>							
Contributed Equity .....	-	55	55	92	103	103	142
Accumulated surplus/(deficit).....	3,624	109	475	151	210	215	188
<b>Total equity</b> .....	3,624	164	530	243	313	318	330
<b>TOTAL LIABILITIES AND EQUITY</b> .....	4,302	823	1,247	945	918	874	875

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	3,928	3,184	2,875	3,101	3,203	3,240	3,284
Capital Contribution .....	75	55	55	37	11	-	39
Holding Account <sup>(a)</sup> .....	-	-	-	122	60	59	65
<b>Net cash provided by government .....</b>	<b>4,003</b>	<b>3,239</b>	<b>2,930</b>	<b>3,260</b>	<b>3,274</b>	<b>3,299</b>	<b>3,388</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(1,635)	(1,810)	(1,722)	(1,933)	(1,795)	(1,816)	(1,827)
Superannuation .....	-	(158)	(158)	(173)	(178)	(184)	(184)
Supplies and services .....	(897)	(694)	(762)	(1,002)	(905)	(914)	(937)
Grants and subsidies .....	(1,543)	(310)	(216)	(96)	(99)	(99)	(99)
Accommodation .....	(230)	(233)	(233)	(238)	(245)	(252)	(255)
Capital User Charge.....	-	(137)	(137)	(19)	(25)	(25)	(26)
Goods and Services Tax .....	(196)	(398)	(398)	(356)	(356)	(356)	(356)
Other.....	(206)	(263)	-	-	-	-	-
<b>Receipts</b>							
Regulatory fees and fines.....	643	1	1	1	1	1	1
Goods and Services Tax .....	151	374	374	356	356	356	356
Other.....	78	-	130	51	-	-	-
<b>Net cash from operating activities .....</b>	<b>(3,835)</b>	<b>(3,628)</b>	<b>(3,121)</b>	<b>(3,409)</b>	<b>(3,246)</b>	<b>(3,289)</b>	<b>(3,327)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(58)	(55)	(55)	(96)	(71)	(59)	(104)
<b>Net cash from investing activities .....</b>	<b>(58)</b>	<b>(55)</b>	<b>(55)</b>	<b>(96)</b>	<b>(71)</b>	<b>(59)</b>	<b>(104)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>110</b>	<b>(444)</b>	<b>(246)</b>	<b>(245)</b>	<b>(43)</b>	<b>(49)</b>	<b>(43)</b>
Cash assets at the beginning of the reporting period .....	3,958	3,839	4,068	870	625	582	533
Net cash transferred to/from other agencies.....	-	(2,952)	(2,952)	-	-	-	-
<b>Cash assets at the end of the reporting period .....</b>	<b>4,068</b>	<b>443</b>	<b>870</b>	<b>625</b>	<b>582</b>	<b>533</b>	<b>490</b>

(a) Holding account funding for 2002-03 includes funding for capital works program of \$59,000 and a working capital requirement for reduction in leave liability of \$63,000.

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	3,194	3,485	3,206	3,297	3,373
<b>Adjustment for non-cash items:</b>					
Depreciation.....	(59)	(60)	(62)	(62)	(62)
(Increase)/decrease in salaries and related costs.....	(38)	114	72	25	(4)
Increase/(decrease) in accounts receivable.....	20	20	20	20	20
(Increase)/decrease in accounts payable.....	4	(150)	10	9	-
<b>Net Cash from Operating Activities</b> .....	3,121	3,409	3,246	3,289	3,327

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Local Government Sewerage Subsidy Scheme	154	205	120	96	99	99	99
SWIMCO .....	385	105	96	-	-	-	-
<b>TOTAL</b>	<b>539</b>	<b>310</b>	<b>216</b>	<b>96</b>	<b>99</b>	<b>99</b>	<b>99</b>

## NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Proceeds from Licence Application Fees.....	643	1	1	1
Proceeds from Industry - WAWIA .....	20	-	-	20
GST input credits .....	151	374	374	356
Other Revenue.....	58	-	130	31
<b>TOTAL</b> .....	<b>872</b>	<b>375</b>	<b>505</b>	<b>408</b>

(a) Proceeds from licence application fees in 2000-01 reflects fees and charges collected by the Plumber's Licensing Board. This function has been transferred to the Department of Consumer and Employment Protection.

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## SWAN RIVER TRUST

### PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE

#### DIVISION 42

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 72 Net amount appropriated to purchase outputs.....</b>	5,314	5,189	5,139	<b>5,079</b>	5,197	5,581	5,701
Total appropriations provided to purchase outputs.....	5,314	5,189	5,139	<b>5,079</b>	5,197	5,581	5,701
<b>CAPITAL</b>							
<b>Item 153 Capital Contribution .....</b>	88	68	68	<b>8</b>	8	8	8
<b>GRAND TOTAL.....</b>	<b>5,402</b>	<b>5,257</b>	<b>5,207</b>	<b>5,087</b>	<b>5,205</b>	<b>5,589</b>	<b>5,709</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To work with the government, local government and community to ensure that the Swan and Canning river system is conserved and managed to enhance its environmental quality and public amenity.*

*The Water and Rivers Commission provides the Trust with administrative, professional and technical staff services in accordance with section 31(1) of the Swan River Trust Act 1988.*

#### SIGNIFICANT ISSUES AND TRENDS

- The population growth in Perth particularly in catchments of the Swan and Canning river systems is causing a marked increase in:
  - pressure for development along waterways of both a residential and commercial nature that have potential to impact on the visual amenity and public accessibility of the waterways;
  - the level of recreational and commercial use of the waterways in a variety of ways that potentially conflict; and
  - the potential for environmental degradation of the waterways and foreshores.
- The increasing pressure on the use of, and condition of the rivers requires a planned approach to the development and the management of the waterways as a community resource. Increasing community concern for the environment is placing a higher value on conservation and environmental values in considering the balance between competing uses of waterways and their surrounds.
- Community demands for information, advice and participation in waterways protection and management are also increasing.
- Algal blooms causing poor water quality are prevalent in the middle estuary of the Swan River and upstream of Kent Street weir on the Canning River. As a result of the extent and severity of these blooms, recreation use of these areas is compromised and the environmental values of the river are reduced.
- Seasonal erosion and accretion along the foreshores together with the deterioration of existing foreshore protection works is increasing the demand for corrective work to protect the river banks.



- There is a need for better planning coverage of the Swan and Canning System to synchronise State and local government planning policies and resultant decisions.
- There is a need to foster technologies that aid our understanding of the river system, bring about water quality improvements and protect and restore foreshores.

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Collect water information to support state planning, agencies and community .....	1,800	1,280	1,362	1,184			
<b>Output 2:</b>							
Regulate riverside development.....	509	530	552	510			
<b>Output 3:</b>							
Management plans.....	107	183	25	95			
<b>Output 4:</b>							
Protection of waterways and foreshores .....	3,360	3,547	3,551	3,356			
<b>Total Cost of Outputs .....</b>	<b>5,776</b>	<b>5,540</b>	<b>5,490</b>	<b>5,145</b>	<b>5,295</b>	<b>5,564</b>	<b>5,684</b>
<i>Less Operating Revenues .....</i>	<i>103</i>	<i>173</i>	<i>173</i>	<i>92</i>	<i>98</i>	<i>98</i>	<i>98</i>
<b>Net Cost of Outputs .....</b>	<b>5,673</b>	<b>5,367</b>	<b>5,317</b>	<b>5,053</b>	<b>5,197</b>	<b>5,466</b>	<b>5,586</b>
Adjustments <sup>(b)</sup> .....	(359)	(178)	(178)	26	-	115	115
<b>Appropriations provided to purchase Outputs .....</b>	<b>5,314</b>	<b>5,189</b>	<b>5,139</b>	<b>5,079</b>	<b>5,197</b>	<b>5,581</b>	<b>5,701</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>88</b>	<b>68</b>	<b>68</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>5,402</b>	<b>5,257</b>	<b>5,207</b>	<b>5,087</b>	<b>5,205</b>	<b>5,589</b>	<b>5,709</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Acting Manager of the Swan River Trust, the Chairperson of the Swan River Trust, and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective, the agency level desired outcome and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A valued and protected environment.	Conservation and Management of the Swan and Canning River Systems.	Collect water information to support state planning, agencies and community
		Regulate riverside development
		Management plans
		Protection of waterways and foreshores

**Outcome: Conservation and Management of the Swan and Canning River Systems.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Satisfaction survey: level of water cleanliness.	59%	60%	68%	70%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Collect water information to support state planning, agencies and community**

Provision of research and information for estuary and river restoration and management.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,800	1,280	1,362	1,184	
Less Operating Revenue <sup>(b)</sup> .....	32	18	18	18	
Net Cost of Output .....	1,768	1,262	1,344	1,166	
Adjustments <sup>(c)</sup> .....	(97)	(105)	(37)	(1)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>1,671</b>	<b>1,157</b>	<b>1,307</b>	<b>1,165</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Research and development projects.....	4	2	3	2	The area monitored has been recalculated due to improvements in available data via modelling projects.
Area of waterway & catchment monitored .....	2,116km <sup>2</sup>	2,116km <sup>2</sup>	2,116km <sup>2</sup>	1,683km <sup>2</sup>	
<b>Quality</b>					
Reliability of monitoring information.....	95%	95%	95%	95%	The extent of the monitoring network has been recalculated due to improvements in available data via modelling projects.
Milestones met .....	100%	95%	100%	95%	
Extent to which the monitoring network covers the waterways & catchments .....	92%	95%	90%	80%	
<b>Timeliness</b>					
Projects completed on time.....	4	2	3	2	
Waterway & catchment monitoring reports completed on time .....	94%	90%	90%	90%	
<b>Cost (Efficiency)</b>					
Average cost per project .....	\$227,283	\$163,703	\$153,000	\$162,000	
Average cost per km <sup>2</sup> monitored .....	\$421	\$450	\$537	\$511	

**Major Achievements For 2001-02**

- Completed scenario testing using modelling data for Ellen Brook.
- Provide the public with Internet access to information of water quality in the Swan and Canning Rivers.
- Major full scale application of Phoslock.

**Major Initiatives For 2002-03**

- Use of computer modelling to assess the potential impacts of a variety of management options on nutrient levels in the Swan and Canning rivers.

**Outcome: Conservation and Management of the Swan and Canning River Systems.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Satisfaction survey: Land development and landscapes around the river reflects community expectation.....	69%	75%	73%	75%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Regulate riverside development**

Assess applications for development, planning schemes and policy.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	509	530	552	510	
Less Operating Revenue <sup>(b)</sup> .....	10	15	15	15	
Net Cost of Output .....	499	515	537	495	
Adjustments <sup>(c)</sup> .....	(30)	(2)	(6)	13	
<b>Appropriation for purchase of Output 2 .....</b>	<b>469</b>	<b>513</b>	<b>531</b>	<b>508</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Management area subject to development control policy & advice .....	69km <sup>2</sup>	69km <sup>2</sup>	69km <sup>2</sup>	69km <sup>2</sup>	
<b>Quality</b>					
Acceptance of recommendations on development .....	100%	95%	100%	95%	
<b>Timeliness</b>					
Average number of days to process planning & development applications .....	65	65	65	65	
<b>Cost (Efficiency)</b>					
Average cost per km <sup>2</sup> of management area .....	\$7,376	\$7,681	\$7,995	\$7,391	
<b>Full Time Equivalents (FTEs)</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	

**Major Achievements For 2001-02**

- Development applications were assessed to ensure developments do not adversely affect the environment and amenity of the Swan and Canning rivers.
- Adopted new development control policies.
- Commissioned auditing of all development approvals for previous two to three years.

**Major Initiatives For 2002-03**

- Assess applications for development to ensure developments do not adversely affect the environment and amenity of the Swan and Canning rivers.
- Examine planning procedures in the light of possible legislative changes to streamline decisions.

**Outcome: Conservation and Management of the Swan and Canning River Systems.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Satisfaction survey: availability of public access to the rivers and provision of sufficient facilities for community use.....	69%	75%	73%	75%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Management plans**

Prepares management programs and plans (often jointly with local governments) for the management of the waterways and the management area. Includes catchment management plans.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	107	183	25	95	Precinct Policy Plan launch delayed in 2001-02.
Less Operating Revenue <sup>(b)</sup> .....	4	53	53	3	
Net Cost of Output .....	103	130	(28)	92	
Adjustments <sup>(c)</sup> .....	-	(66)	-	-	
<b>Appropriation for purchase of Output 3 .....</b>	<b>103</b>	<b>64</b>	<b>(28)</b>	<b>92</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Production of management plans & strategies.	2	1	1	2	
<b>Quality</b>					
Stakeholder acceptance of management plans & strategies .....	60%	80%	80%	80%	
<b>Timeliness</b>					
Plans prepared within timeframe .....	2	1	1	2	
<b>Cost (Efficiency)</b>					
Average cost per plan or strategy.....	\$53,500	\$183,000	\$25,000	\$47,500	The Trust will be funding pilot plans in 2002-03.
<b>Full Time Equivalents (FTEs)</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	

**Major Achievements For 2001-02**

- Sir James Mitchell Park foreshore management plan, a collaborative effort between the Swan River Trust and the City of Perth was completed and launched.
- Precinct Policy Plan launched in May 2002.
- Management policies were prepared for bait worm digging, air conditioner cooling waste discharge and yacht club and marina environmental management.

**Major Initiatives For 2002-03**

- Collaborate with local governments to continue preparation of Precinct Policy Plans.
- Implementation phase of an air conditioner cooling waste discharge policy.
- Provide assistance to yacht clubs with adoption and implementation of environmental management.

**Outcome: Conservation and Management of the Swan and Canning River Systems.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Satisfaction survey: condition of the waterway and foreshores.....	67%	70%	68%	70%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 4: Protection of waterways and foreshores**

Maintenance and restoration of waterways and foreshores. Audit and enforcement of the Act and regulations.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	3,360	3,547	3,551	3,356	
Less Operating Revenue <sup>(b)</sup> .....	57	87	87	56	
Net Cost of Output .....	3,303	3,460	3,464	3,300	
Adjustments <sup>(c)</sup> .....	(232)	(5)	(135)	14	
<b>Appropriation for purchase of Output 4 .....</b>	<b>3,071</b>	<b>3,455</b>	<b>3,329</b>	<b>3,314</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Length of foreshore subject to maintenance & restoration .....	146km	146km	146km	146km	
Management area subject to waterway & foreshore protection .....	69km <sup>2</sup>	69km <sup>2</sup>	69km <sup>2</sup>	69km <sup>2</sup>	
Area of waterways & catchment impacting on water quality management .....	2,116km <sup>2</sup>	2,116km <sup>2</sup>	2,116km <sup>2</sup>	1,683km <sup>2</sup>	
<b>Quality</b>					
Public satisfaction with the condition of the foreshores .....	71%	75%	71%	75%	
Sub-catchments within phosphorus input target .....	60%	60%	60%	60%	
Sub-catchments within nitrogen input target ...	47%	35%	53%	60%	
Length of foreshore scheduled for maintenance & restoration as a percentage of total foreshore .....	41%	48%	43%	48%	
<b>Timeliness</b>					
Achievement of scheduled maintenance & restoration program completed on time .....	90%	90%	90%	90%	
Mean time taken to resolve complaints (days).	1.50	1.50	1.16	1.45	Efficiency gains have been made during a period of increased complaints.
Water quality improvement projects achieving milestones on time .....	87%	90%	87%	90%	
<b>Cost (Efficiency)</b>					
Average cost of maintenance & restoration per km .....	\$3,521	\$3,924	\$3,952	\$3,736	
Average cost of waterways & foreshore protection per km <sup>2</sup> .....	\$2,145	\$2,282	\$2,280	\$2,156	
Average cost of waterways quality improvement projects per km <sup>2</sup> of waterways & catchment .....	\$1,275	\$1,331	\$1,331	\$1,582	
<b>Full Time Equivalents (FTEs)</b>	11	13	14	14	

**Major Achievements For 2001-02**

- Major foreshore restoration of embankment and replenishment of eroded sand at Point Walter, Melville Beach, John Tonkin Park, Mends Street Beach and Coode Street Beach.
- Assisted and supervised walling repairs at Beton Park.
- Workshop with local government to raise awareness and develop required skill level to implement Riverbank.
- Shoreline revegetation trials were undertaken in collaboration with local government.
- Training in risk assessment and cleaner production techniques was provided to local government and businesses to reduce contamination from light industry.
- Oxygenation of the Canning River continued.
- Increased assistance was provided to community catchment management groups.

**Major Initiatives For 2002-03**

- Program of shoreline restoration and repair and maintenance of shoreline protection works.
- Implementation of year four of the Swan Canning Cleanup Program Action Plan.
- Develop partnerships with local government to do site specific restoration works under Riverbank.

**CAPITAL WORKS PROGRAM**

The Trust's Capital Work's Program provides for ongoing replacement of plant and equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Plant & Equipment Replacement Program - 1999-00 to 2002-03 Program .....	285	200	111	85
	285	200	111	85

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	29	111	111	85	135	100	100
<b>Working capital requirement</b>							
Loan repayments .....	8	8	8	8	8	8	8
	37	119	119	93	143	108	108
<b>LESS</b>							
Internal Funds and Balances .....	(51)	51	51	-	-	-	-
Holding Account <sup>(b)</sup> .....	-	-	-	85	135	100	100
<b>Capital Contribution .....</b>	88	68	68	8	8	8	8

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.



## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	1,060	1,103	1,103	1,119	1,105	1,206	1,243
Grants and subsidies .....	502	-	-	-	-	-	-
Services purchased from non-government agencies .....	-	-	-	-	-	-	73
Supplies and services .....	3,966	3,256	3,252	2,907	2,956	3,119	3,119
Accommodation .....	13	-	-	-	-	-	-
Borrowing costs .....	14	13	13	13	13	13	13
Capital User Charge .....	-	69	23	20	22	27	37
Depreciation .....	53	123	123	127	135	135	135
Net loss on disposal of non-current assets .....	23	1	1	1	1	1	1
Other expenses .....	99	975	975	958	1,063	1,063	1,063
<b>TOTAL COST OF SERVICES .....</b>	<b>5,730</b>	<b>5,540</b>	<b>5,490</b>	<b>5,145</b>	<b>5,295</b>	<b>5,564</b>	<b>5,684</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	20	16	16	-	-	-	-
Regulatory Fees and Fines .....	-	48	48	47	51	51	51
Grants and subsidies .....	40	89	89	24	25	25	25
Other Revenue .....	44	20	20	21	22	22	22
<b>Total Revenues from Ordinary Activities .....</b>	<b>104</b>	<b>173</b>	<b>173</b>	<b>92</b>	<b>98</b>	<b>98</b>	<b>98</b>
<b>NET COST OF SERVICES .....</b>	<b>5,626</b>	<b>5,367</b>	<b>5,317</b>	<b>5,053</b>	<b>5,197</b>	<b>5,466</b>	<b>5,586</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	5,206	5,189	5,139	5,079	5,197	5,581	5,701
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>5,206</b>	<b>5,189</b>	<b>5,139</b>	<b>5,079</b>	<b>5,197</b>	<b>5,581</b>	<b>5,701</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(420)</b>	<b>(178)</b>	<b>(178)</b>	<b>26</b>	<b>-</b>	<b>115</b>	<b>115</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Budget Estimate are 19, 22 and 22 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	316	84	84	91	90	89	88
Receivables.....	71	83	70	111	138	165	192
Amounts receivable for outputs <sup>(a)</sup> .....	-	91	91	135	100	100	-
Prepayments .....	3	2	5	4	5	6	7
<b>Total current assets</b> .....	<b>390</b>	<b>260</b>	<b>250</b>	<b>341</b>	<b>333</b>	<b>360</b>	<b>287</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	65	65	57	118	179	340
Land and Buildings.....	212	221	212	212	212	212	212
Plant, equipment and vehicles.....	187	177	164	131	105	69	33
Other.....	4	-	4	4	4	104	204
<b>Total non-current assets</b> .....	<b>403</b>	<b>463</b>	<b>445</b>	<b>404</b>	<b>439</b>	<b>564</b>	<b>789</b>
<b>TOTAL ASSETS</b> .....	<b>793</b>	<b>723</b>	<b>695</b>	<b>745</b>	<b>772</b>	<b>924</b>	<b>1,076</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	10	9	10	34	40	46	52
Provision for employee entitlements.....	144	160	160	151	162	173	184
Interest-bearing liabilities (Borrowings) .....	-	6	-	-	-	-	-
Interest payable.....	8	-	8	8	8	8	8
Accrued Salaries.....	21	13	13	11	15	20	25
Other.....	15	11	11	19	10	10	10
<b>Total current liabilities</b> .....	<b>198</b>	<b>199</b>	<b>202</b>	<b>223</b>	<b>235</b>	<b>257</b>	<b>279</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	87	104	104	107	122	137	152
Interest-bearing liabilities (Borrowings) .....	167	161	158	150	142	134	126
<b>Total non-current liabilities</b> .....	<b>254</b>	<b>265</b>	<b>262</b>	<b>257</b>	<b>264</b>	<b>271</b>	<b>278</b>
<b>TOTAL LIABILITIES</b> .....	<b>452</b>	<b>464</b>	<b>464</b>	<b>480</b>	<b>499</b>	<b>528</b>	<b>557</b>
<b>EQUITY</b>							
Contributed Equity .....	-	68	68	76	84	92	100
Accumulated surplus/(deficit).....	341	191	163	189	189	304	419
<b>Total equity</b> .....	<b>341</b>	<b>259</b>	<b>231</b>	<b>265</b>	<b>273</b>	<b>396</b>	<b>519</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>793</b>	<b>723</b>	<b>695</b>	<b>745</b>	<b>772</b>	<b>924</b>	<b>1,076</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	5,126	5,033	4,983	4,952	5,036	5,420	5,540
Capital Contribution .....	80	68	68	8	8	8	8
Holding Account .....	-	-	-	91	135	100	100
<b>Net cash provided by government .....</b>	<b>5,206</b>	<b>5,101</b>	<b>5,051</b>	<b>5,051</b>	<b>5,179</b>	<b>5,528</b>	<b>5,648</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(963)	(1,669)	(1,070)	(1,127)	(1,075)	(1,175)	(1,212)
Supplies and services .....	(3,949)	(3,210)	(3,190)	(2,913)	(2,875)	(3,128)	(3,128)
Grants and subsidies .....	(502)	-	-	-	-	-	-
Borrowing costs .....	(8)	(13)	(13)	(13)	(13)	(13)	(13)
Accommodation .....	(13)	-	-	-	-	-	-
Capital User Charge.....	-	(69)	(23)	(20)	(22)	(27)	(37)
Services purchased from non-government agencies .....	-	-	-	-	-	-	(73)
Goods and Services Tax .....	(424)	(373)	(373)	(373)	(373)	(373)	(373)
Other.....	(37)	(388)	(987)	(926)	(1,155)	(1,156)	(1,156)
<b>Receipts</b>							
Regulatory fees and fines.....	4	6	6	17	22	22	22
Goods and Services Tax .....	384	373	373	373	373	373	373
Grants and subsidies .....	40	105	89	24	25	25	25
Other.....	20	31	31	17	31	31	31
<b>Net cash from operating activities .....</b>	<b>(5,448)</b>	<b>(5,207)</b>	<b>(5,157)</b>	<b>(4,941)</b>	<b>(5,062)</b>	<b>(5,421)</b>	<b>(5,541)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(5)	(118)	(118)	(95)	(110)	(100)	(100)
Proceeds from sale of non-current assets .....	11	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>6</b>	<b>(118)</b>	<b>(118)</b>	<b>(95)</b>	<b>(110)</b>	<b>(100)</b>	<b>(100)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings.....	(9)	(8)	(8)	(8)	(8)	(8)	(8)
<b>Net cash from financing activities .....</b>	<b>(9)</b>	<b>(8)</b>	<b>(8)</b>	<b>(8)</b>	<b>(8)</b>	<b>(8)</b>	<b>(8)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(245)</b>	<b>(232)</b>	<b>(232)</b>	<b>7</b>	<b>(1)</b>	<b>(1)</b>	<b>(1)</b>
Cash assets at the beginning of the reporting period .....	561	316	316	84	91	90	89
<b>Cash assets at the end of the reporting period .....</b>	<b>316</b>	<b>84</b>	<b>84</b>	<b>91</b>	<b>90</b>	<b>89</b>	<b>88</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	5,317	5,053	5,197	5,466	5,586
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(123)	(127)	(135)	(135)	(135)
(Increase)/decrease in salaries and related costs .....	(33)	8	(30)	(31)	(31)
Increase/(decrease) in accounts receivable .....	31	34	20	20	20
(Increase)/decrease in accounts payable .....	-	(17)	1	1	1
(Net loss) on disposal of non-current assets .....	(1)	(1)	(1)	(1)	(1)
Other accrued expenditure .....	(34)	(9)	10	101	101
<b>Net Cash from Operating Activities</b> .....	5,157	4,941	5,062	5,421	5,541

# WATER AND RIVERS COMMISSION

## PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE

### DIVISION 43

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 73 Net amount appropriated to purchase outputs.....</b>	52,153	55,585	47,235	<b>47,715</b>	45,681	46,207	45,126
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	140	140	140	<b>140</b>	140	140	140
Total appropriations provided to purchase outputs.....	52,293	55,725	47,375	<b>47,855</b>	45,821	46,347	45,266
<b>CAPITAL</b>							
<b>Item 154 Capital Contribution .....</b>	945	2,700	2,700	<b>1,900</b>	1,400	2,500	2,500
<b>GRAND TOTAL.....</b>	<b>53,238</b>	<b>58,425</b>	<b>50,075</b>	<b>49,755</b>	<b>47,221</b>	<b>48,847</b>	<b>47,766</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*The Water and Rivers Commission will manage the water resources of Western Australia for the benefit of present and future generations in partnership with the community.*

#### SIGNIFICANT ISSUES AND TRENDS

- The National Land and Water Audit shows that water use in Western Australia doubled between 1985 and 2000, and is expected to at least double again to 3,500 giganalitres by 2020. The State's water resources can be divided into 20 surface water and 45 groundwater management units.
- An estimated 1.8 million hectares of farmland are already salt-affected in Western Australia, and this area is predicted to increase to 6.1 million hectares before new water balance equilibrium is reached, if catchment management to control salinity is ineffective.
- Western Australia has 208 recognised rivers totalling some 25,000 kilometres in length. More than 80 per cent (by length) of stream riparian zones in the South West agricultural area are seriously degraded by salinity. This poses a threat to remaining vegetation, wetlands, species and ecosystems. Western Australia also has 45 estuaries covering 440 square kilometres. In the South West of Western Australia, only seven estuaries out of 22 have low nutrient levels.
- More contaminated sites which affect groundwater are being discovered, increasing the demand on the Commission to respond. Impacts of contamination on groundwater are difficult to predict, making it extremely difficult to determine current and future management efforts.
- Development pressures in the metropolitan, Kimberley, South West and semi-arid Pilbara and Gascoyne regions continue to increase and place pressure on existing water resources and management efforts. In some areas careful management of water resources is required. Additionally, increasing population and associated economic and social activity is increasing the demand for water. Key areas include metropolitan Perth and the South West.

- Ongoing resources are required to further develop community understanding and commitment to water resources growing within areas where natural resource management actions are being implemented. In other areas where the community is actively involved there are expectations that levels of support and funding of on the ground initiatives will be increased.
- Effort will be required to complete machinery of government initiatives and integrate the Commission and the Department of Environmental Protection.
- Continued below average rainfall will require ongoing water restrictions and impact on water levels in wetlands and other groundwater dependant environments. Efforts are being directed towards assisting the Water Corporation manage water demands within the South West.
- The Water and Rivers Commission works closely with all levels of government, industry and the community to protect and manage Western Australia's water resources, including surface water (rivers, wetlands and estuaries) and underground water (groundwater). The Commission has spent considerable effort to establish its profile within the State's various land, development and conservation planning and management industries. Much of this work has been spent in developing positive relationships with other government agencies, industry and the community. Maintaining these relationships and having clear roles and responsibilities between all stakeholders is vital for our ongoing success.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Revisions to service delivery .....	-	(2,000)	(2,000)	(2,000)
Application of framework to guide investment decisions in salinity management .....	116	-	-	-
Trial of salinity framework in Avon Natural Resource Management Region .....	250	-	-	-
Parity and wages policy .....	-	-	25	50

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Water Allocation Policies .....	2,520	2,228	2,192	2,151			
<b>Output 2:</b>							
Water Information and Allocation Plans for Sustainable Development .....	15,355	15,280	13,358	12,164			
<b>Output 3:</b>							
Regulation, Licensing and Community Awareness .....	8,198	7,277	7,132	6,995			
<b>Output 4:</b>							
Rural Water Supply Assistance .....	1,770	1,561	1,540	2,448			
<b>Output 5:</b>							
Water Protection Policies, Guidelines and Regulation .....	9,752	14,943	8,485	8,322			
<b>Output 6:</b>							
Water Resource Information, Protection Plans and Works.....	26,239	23,234	22,827	22,391			
<b>Output 7:</b>							
State Development Planning and Approvals....	1,207	1,066	1,050	1,029			
<b>Total Cost of Outputs</b> .....	65,041	65,589	56,584	55,500	53,437	53,082	52,748
<i>Less Operating revenues</i> .....	12,741	6,662	7,362	7,243	7,746	7,768	7,768
<b>Net Cost of Outputs</b> .....	52,300	58,927	49,222	48,257	45,691	45,314	44,980
<b>Adjustments <sup>(b)</sup></b> .....	(7)	(3,202)	(1,847)	(402)	130	1,033	286
<b>Appropriations provided to purchase Outputs</b> .....	52,293	55,725	47,375	47,855	45,821	46,347	45,266
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup></b> .....	945	2,700	2,700	1,900	1,400	2,500	2,500
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	53,238	58,425	50,075	49,755	47,221	48,847	47,766

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A valued and protected environment.	Sustainable Use of Water Resources for Economic Development.	Water Allocation Policies
		Water Information and Allocation Plans for Sustainable Development
		Regulation, Licensing and Community Awareness
		Rural Water Supply Assistance
	Protection and Enhancement of the Quality of the State's Surface and Groundwater.	Water Protection Policies, Guidelines and Regulation
		Water Resource Information, Protection Plans and Works
		State Development Planning and Approvals

### Outcome: Sustainable Use of Water Resources for Economic Development.

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Areas where local water management groups are established and supported .....	0	2	1	2	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 1: Water Allocation Policies

Plans that provide information on: the resource and its values; how it can be accessed to support economic development; sustainable levels of use and associated management criteria; and provide the policy basis for administration of allocation licensing at a local level.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output .....	2,520	2,228	2,192	2,151	
Less Operating Revenue <sup>(b)</sup> .....	815	193	285	281	
Net Cost of Output .....	1,705	2,035	1,907	1,870	
Adjustments <sup>(c)</sup> .....	(26)	(497)	(72)	(16)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>1,679</b>	<b>1,538</b>	<b>1,835</b>	<b>1,854</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.



**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Ministerial and parliamentary requests for advice .....	330	250	280	300	
Volume of water under management by the Commission (kilolitres) <sup>(a)</sup> .....	3,368 million	3,500 million	3,368 million	3,500 million	
<b>Quality</b>					
Results of a survey of the Minister to determine her level of satisfaction with the quality of policy advice .....	70%	70%	70%	70%	
<b>Timeliness</b>					
Response to ministerial and parliamentary requests within agreed timeframes .....	87%	90%	80%	80%	
<b>Cost (Efficiency)</b>					
Average cost of ministerial and parliamentary requests for advice .....	\$177	\$147	\$182	\$166	
Average accrual cost per 1,000,000 kilolitres allocated .....	\$731	\$626	\$636	\$600	
<b>Full Time Equivalents (FTEs)</b>	71	9	8	8	

(a) In 2000-01 the output includes surface water which was not previously included. Individual components are groundwater 1,225 million kilolitres and surface water 1,720 million kilolitres.

**Major Achievements For 2001-02**

- Framework and development of policies for implementation of water reform and improved management of water resources and support to local water resource management committees and a computerised licence transfer system with a public register.
- Progress on policies to support water trading and for dealing with increasing demands and applications for water in areas currently at levels of use below the sustainable yield limit.
- Review of areas of over allocation and/or overuse and development of strategies to facilitate improved management.

**Major Initiatives For 2002-03**

- To maintain legislation, policies and guidelines that support the effective planning, allocation and management of water.
- To progressively implement water allocation/planning and management with local communities.
- Adapt management and allocation strategies to support water markets.

**Outcome: Sustainable Use of Water Resources for Economic Development.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Licensed use covered by a formal management plan:-					
Board approved .....	62%	65%	62%	63%	
Senior management approved .....	91%	92%	92%	92%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Water Information and Allocation Plans for Sustainable Development**

Plans that provide information on: the resource and its values; how it can be accessed to support economic development; sustainable levels of use and associated management criteria; and provide the policy basis for administration of allocation licensing at a local level.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	15,355	15,280	13,358	12,164	
Less Operating Revenue <sup>(b)</sup> .....	2,500	1,516	1,738	1,586	
Net Cost of Output .....	12,855	13,764	11,620	10,578	
Adjustments <sup>(c)</sup> .....	(186)	(636)	(436)	(80)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>12,669</b>	<b>13,128</b>	<b>11,184</b>	<b>10,498</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Allocation plans produced .....	5	3	4	3	
Measurement sites operated.....	3,222	3,300	3,230	3,230	
Strategic water use plans produced.....	3	2	2	2	
<b>Quality</b>					
Results of a survey of stakeholders to determine the level of satisfaction with the quality of water resource management plans	70%	70%	70%	70%	
<b>Timeliness</b>					
Percentage of plans produced within negotiated timeframes.....	85%	80%	80%	85%	
<b>Cost (Efficiency)</b>					
Average cost per allocation plan <sup>(a)</sup> .....	\$64,342	\$238,921	\$69,971	\$91,507	
Average cost for operating one measurement site .....	\$4,499	\$3,920	\$3,905	\$3,539	
Average cost per strategic water use plans produced <sup>(a)</sup> .....	\$178,361	\$813,634	\$232,755	\$228,296	
<b>Full Time Equivalents (FTEs)</b>	<b>37</b>	<b>94</b>	<b>94</b>	<b>94</b>	

(a) Actual costs vary depending on the complexity and information needs in preparing and negotiating such plans. These costs include the preparation of minor plans and strategies which are not reported, or may be published in future years.

**Major Achievements For 2001-02**

- The Commission has commenced integrating environmental water requirements (EWR's) more formally into allocation plans and ensuring sufficient water provisions are made for the environment. Key areas addressed during 2001-02 include Gingin, Jurien-Arrowsmith, Carnarvon and Kemerton Industrial Area. Resources are currently being applied to determining EWR's and environmental water provisions (EWP's) for Busselton Capel, Collie, Gnamagara and Jandakot water jurisdictions as part of water allocations planning.
- An environmentally approved interim allocation plan, considering environmental water requirements for Carnarvon.
- Assessment of the impacts of climate change on sustainable yield levels of Gnamagara and Jandakot Mounds continues.
- In 2000-01 a Review of the State's water resources was completed. Since the release of this report, efforts have been directed towards the review of sustainable yields in critical areas. Combined with this, the Commission has reviewed its planning priorities towards those water jurisdictions where allocations are approaching sustainable yields or where demand is expected to increase water use.
- The Commission has worked closely with the Water Corporation to better manage water usage and allocations within the South West as a result of low winter rainfalls and drought management strategy.
- Link between planning, implementation and compliance and shift towards integration with catchment plans.

**Major Initiatives For 2002-03**

- An ongoing issue for the Commission is the preparation of allocation management plans involving appropriate determination of EWR's/EWP's to meet commitments under the Water Reform Framework Agreement. A 10 year priority list is to be developed which considers the current state and demands for surface and groundwater resources.
- Effective management and contribution to State development projects together with local allocation plans for the Murray region, Collie Basin, Albany, Swan-Wanneroo and Busselton-Capel areas.
- The Commission will continue to define environmental water requirements. Focus for 2002-2003 include Samson Brook, Canning River, Leonard Brook and Angove Creek. Additionally, water requirements for regional areas including the Ord, Gnamagara, Jandakot, Gingin, Kemerton and Arrowsmith will be completed and integrated into water allocation plans.
- Comprehensive surface water and ground water databases are maintained and updated as part of the State's strategic information base.
- To continue providing advice and assessments on the availability, distribution and quality of the groundwater and surface water resources of the State.
- Inventories and assessment of ground water and surface water resources are being compiled for regional development and large catchment initiatives in easily accessible format, eg. Blackwood, Swan Avon, Moore River, Ord, Pilbara and Harvey.

**Outcome: Sustainable Use of Water Resources for Economic Development.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Groundwater management areas with use in excess of management objectives .....	3.8%	4.0%	3.8%	3.8%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Regulation, Licensing and Community Awareness**

Promotion, education, regulation and encouragement of the community in the efficient use of water.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	8,198	7,277	7,132	6,995	
Less Operating Revenue <sup>(b)</sup> .....	300	294	928	913	
Net Cost of Output .....	7,898	6,983	6,204	6,082	
Adjustments <sup>(c)</sup> .....	(81)	(305)	(233)	(51)	
<b>Appropriation for purchase of Output 3 .....</b>	<b>7,817</b>	<b>6,678</b>	<b>5,971</b>	<b>6,031</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Licences administered .....	23,807	24,000	23,807	23,807	
<b>Quality</b>					
Stakeholder satisfaction with the issue and administration of water allocation licences ...	87%	70%	75%	70%	
<b>Timeliness</b>					
New or reviewed licences issued within the appropriate timeframes .....	57%	75%	65%	75%	
<b>Cost (Efficiency)</b>					
Average accrual cost per licence .....	\$344	\$303	\$300	\$294	
<b>Full Time Equivalents (FTEs)</b>	29	60	60	60	

**Major Achievements For 2001-02**

- Maintaining approximately 23,800 surface and ground water licences. Compliance, surveillance and field contact with water users to ensure appropriate water use were conducted. Other specific initiatives included:
  - confirming levels of water use in key areas;
  - licence condition compliance and auditing and dealing with expired licence backlog;
  - EWP compliance monitoring in key areas, particularly Gngangara and Jandakot mounds as part of the Section 46 process; and
  - promotion of water efficiency initiatives to encourage water management during water restriction periods.

**Major Initiatives For 2002-03**

- Licensing of approximately 24,000 surface and ground water users.
- Continuing compliance surveillance and property audits for ensuring appropriate water use.
- Continued education of water users to use water wisely and contribute towards the drought management objectives for the South West.

**Outcome: Sustainable Use of Water Resources for Economic Development.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Average level of on farm water deficiency per Farm Water Grant round.....	47%	50%	50%	50%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 4: Rural Water Supply Assistance**

The Commission seeks to increase the availability of reliable water supplies for rural districts.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,770	1,561	1,540	2,448	
Less Operating Revenue <sup>(b)</sup> .....	8	4	200	321	
Net Cost of Output .....	1,762	1,557	1,340	2,127	
Adjustments <sup>(c)</sup> .....	661	712	(50)	(26)	
<b>Appropriation for purchase of Output 4 .....</b>	<b>2,423</b>	<b>2,269</b>	<b>1,290</b>	<b>2,101</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Rural and community water grants determined and processed.....	198	200	50	20	The current level of funding is largely committed, hence the number of new applications is reducing.
Rural and community water grants monitored, evaluated and audited .....	825	900	1,000	1,000	
Planning and policy formulation for operational initiatives under the Farm Water Plan and the Pastoral Water Grant Scheme...	5	2	2	2	
Rural and community water grant payments made .....	266	300	200	200	
<b>Quality</b>					
Grant applications processed in accordance with policy .....	100%	95%	95%	95%	
Grant claims processed in accordance with policy .....	94%	95%	95%	95%	
Planning and policies accepted and implemented .....	100%	75%	75%	75%	
<b>Timeliness</b>					
Grant applications assessed within target deadline of 60 days .....	100%	100%	100%	100%	
Grant claims processed within 10 working days .....	94%	95%	95%	95%	
Planning completed and policies developed within agreed timeframes .....	100%	95%	95%	95%	

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Cost (Efficiency)</b>					
Average administrative cost per application determined and processed.....	\$81	\$1,114	\$280	\$688	The number of new applications is reducing.
Average administrative cost per grant monitored evaluated and audited .....	\$217	\$248	\$156	\$153	
Average cost per activity of the Farm Water Plan and the Pastoral Water Grant Scheme...	\$16,112	\$55,688	\$35,042	\$34,370	The number of new applications is reducing, with individual grant sizes increasing.
Average value per grant.....	\$5,617	\$3,346	\$6,499	\$11,064	
<b>Full Time Equivalents (FTEs)</b>	3	3	3	3	

### Major Achievements For 2001-02

- Several changes were made to enhance the Farm Water and Pastoral Water Grants Schemes in accordance with recommendations arising out of the Farm Water Plan review in 2000-01.
- Introduction of a planning tool to encourage a more strategic and long-term approach to water supply development.
- Maximum Community Water Supply grants increased to \$100,000 from \$75,000.
- Shift of program to Water and Rivers Commission during the year in accordance with machinery of government recommendations has enhanced the prospects for a fuller integration of water supply developments with dryland salinity and land management initiatives.

### Major Initiatives For 2002-03

- Implementation of changes to the Rural Water Program that will maximise opportunities to address dryland salinity and environmental concerns as part of rural water management.
- Further emphasis will be placed on a catchment approach to water supply development.
- Maintain existing commitment to research and development with a view to improving the reliability and sustainability of rural water supplies.
- Development of a revised Rural Water Plan that reflects contemporary trends in primary production and better management of natural resources.

### Outcome: Protection and Enhancement of the Quality of the State's Surface and Groundwater.

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The extent to which management objectives have been developed to guide the protection of the State's public water supply catchments/basins .....	36%	40%	36%	40%	Result for 2001-02 to be lower than expected as total number of areas requiring plans has increased.

(a) More details of effectiveness indicators are provided in the annual report.

**Output 5: Water Protection Policies, Guidelines and Regulation**

A system for administration of the Commission's role in protecting and enhancing the quality and amenity of the State's water resources.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	9,752	14,943	8,485	8,322	
Less Operating Revenue <sup>(b)</sup> .....	100	829	1,104	1,086	
Net Cost of Output .....	9,652	14,114	7,381	7,236	
Adjustments <sup>(c)</sup> .....	(64)	(39)	(277)	(60)	
<b>Appropriation for purchase of Output 5 .....</b>	<b>9,588</b>	<b>14,075</b>	<b>7,104</b>	<b>7,176</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Ministerial and parliamentary requests for advice .....	555	360	460	400	
Key policies developed.....	4	4	5	5	
Volume of groundwater under management by the Commission (in kilolitres) <sup>(a)</sup> .....	3,368 million	3,500 million	3,368 million	3,400 million	
<b>Quality</b>					
Results of a survey of the Minister to determine her level of satisfaction with the quality of policy advice .....	90%	90%	80%	80%	
<b>Timeliness</b>					
Response to ministerial and parliamentary requests within agreed timeframes.....	87%	90%	90%	90%	
<b>Cost (Efficiency)</b>					
Average accrual cost per ministerial and parliamentary responses.....	\$290	\$153	\$304	\$343	
Average cost per key protection policies developed.....	\$482,345	\$46,055	\$335,702	\$329,235	
Average cost per million kilolitres of groundwater managed and protected .....	\$2,275	\$4,201	\$1,979	\$1,923	
<b>Full Time Equivalents (FTEs)</b>	<b>34</b>	<b>20</b>	<b>34</b>	<b>34</b>	

(a) In 2001-02 the output includes surface water which was not previously included. Individual components are groundwater 1,674 million kilolitres and surface water 1,694 million kilolitres.

**Major Achievements For 2001-02**

- Continued integration of water source protection plans with other catchment, allocation and statutory planning where practicable both within the Commission and with other agencies. This applies to both public and private water supplies.
- The Commission supported implementation at the regional level of priority actions through influencing others, particularly those agencies involved in land planning approvals. The Commission continues to optimise the contribution from water service providers for implementation of plans. Key initiatives include:
  - develop source protection plans for current and future water supplies including Allanooka, Quininup and Derby and Broome;
  - purchase land in Priority One source protection areas in Gngangara to protect priority groundwater areas;
  - promote water resource protection policies and guidelines to government and industry groups such as potato growing, turf management, recreation on crown land and pesticide use within water source drinking areas; and
  - promote integration of source protection plans with other statutory planning mechanisms.

**Major Initiatives For 2002-03**

- Continued integration of water source protection plans with other catchment, allocation and statutory planning where practicable both within the Commission and with other agencies. This applies to both public and private water supplies and will focus on public water source dams and catchments in Perth Hills, Margaret River and the Harris Dam.
- Water Protection Plans and guidelines for Wellington Dam and Pemberton.
- Implementation of the State Water Quality Management Strategy including policies and guidelines to manage drinking water quality resources within the State. Priority will be given to reviewing existing policies associated with groundwater contamination risks and land use.

**Outcome: Protection and Enhancement of the Quality of the State's Surface and Groundwater.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The extent to which management objectives have been developed for rivers, estuaries and wetlands.....	63%	66%	63%	66%	
The extent to which rivers, estuaries and wetlands water quality meet agreed management objectives.....	61%	61%	61%	61%	

(a) More details of effectiveness indicators are provided in the annual report.



**Output 6: Water Resource Information, Protection Plans and Works**

Plans that provide information on the resource, its quality, standards that need to be met to protect its quality, and remediation or enhancement activities where necessary.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	26,239	23,234	22,827	22,391	
Less Operating Revenue <sup>(b)</sup> .....	8,818	3,761	2,970	2,922	
Net Cost of Output .....	17,421	19,473	19,857	19,469	
Adjustments <sup>(c)</sup> .....	(274)	(2,399)	(745)	(162)	
<b>Appropriation for purchase of Output 6 .....</b>	<b>17,147</b>	<b>17,074</b>	<b>19,112</b>	<b>19,307</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Management or protection plans to be produced.....	16	10	15	10	Number of regional groups slowly growing, and with additional Federal funding additional plans are expected.
Length of rivers within declared surface water management areas.....	11,680km	11,680km	11,680km	11,680km	
<b>Quality</b>					
Results of a survey of recipients of key Departmental publications to determine their satisfaction with the quality of the education and information provided.....	70%	70%	70%	70%	
<b>Timeliness</b>					
Management plans developed within agreed timeframes.....	80%	80%	80%	80%	
<b>Cost (Efficiency)</b>					
Average cost per management or protection plan produced <sup>(a)</sup> .....	\$255,472	\$954,501	\$237,066	\$348,787	
Average cost per km of river managed .....	\$1,896	\$1,172	\$1,650	\$1,618	
<b>Full Time Equivalents (FTEs)</b>	<b>87</b>	<b>129</b>	<b>142</b>	<b>129</b>	

(a) Actual costs vary depending on the complexity and information needs in preparing and negotiating such plans.

**Major Achievements For 2001-02****Salinity**

- The Commission has continued to evolve the partnership approach with local communities and government agencies. This effort is expected to culminate with the formation of a new Natural Resource Management Council to guide salinity and other catchment management initiatives throughout Western Australia.
- Monitoring and evaluation of salinity trends in priority water resource recovery catchments and whether the land use changes are contributing to reduced stream salinity. Data collection for evaluation techniques is being provided to catchment groups and land holders to support their contributions. A Salinity Situation Statement for the Collie Catchment has been completed and published.
- Approximately 250 hectares of sawlogs have been planted in recovery catchment areas to improve long term catchment health and add economic benefits for the State.
- Support Conservation and Land Management on biodiversity recovery catchments and AgWest on rural town recovery catchments (any significant involvement of a technical nature would be on a cost recovery basis).
- The Government committed \$10 million over a four year period to support a range of engineering projects to determine the efficiency and effectiveness of drainage and pumping in various parts of Western Australia and to establish, on a catchment by catchment basis, demonstration sub-catchments. The Water and Rivers Commission has delayed distribution of these funds to agreed initiatives, pending the receipt of significant Federal funding.

**Waterways**

- Legislation, policy and standards for floodplain management and provide input to national flood management policy.
- Support and assist communities to implement flood mitigation measures to reduce the risk of flooding to existing developments.
- Provide flood warning services to major flood prone communities in Western Australia.
- Waterways Western Australia Strategy – finalisation of the strategy and integration of catchment management strategies with regional groups.
- Through partnerships, the Commission continues to assist the community in improving rivers and estuaries through preparation of river action plans, catchment management plans and regional strategies, development and provision of technical advice for waterways restoration and support the community in understanding and monitoring rivers and estuaries.

**Wetlands**

- The Commission continues to focus on conservation category wetlands to ensure their protection via influencing land use planning proposals, water balance studies and improving community understanding on the value and management of wetlands through advice to community groups and schools.
- Ongoing implementation of the State Wetlands Policy and working with other government agencies to develop a consistent approach for the protection of wetlands.

**Major Initiatives For 2002-03****Salinity**

- The Water and Rivers Commission will continue implementation of relevant parts of the State Salinity Action Plan, particularly the establishment of incentive schemes for farmers to improve remnant vegetation management. Working in partnership on a range of solutions with other agencies and the farming community, remains integral for success.

- The Commission will further strive to cement partnership arrangements that engage local communities and agencies in achieving social, economic, environmental as well as water quality outcomes. As part of the Government's election commitments, the Commission will work to:
  - establish six demonstration catchments for salinity;
  - evaluate engineering solutions for salinity; and
  - define environmental harm to prevent illegal clearing and other actions not covered by existing legislation.

### Wetlands

- Emphasis on integrated whole of government approach to wetlands management, foothills drainage and urban water drainage.

### Waterways

- Statewide strategy for waterways management, including developing standard conditions for assessment of development applications, technical support and harvesting and river restoration initiatives:
  - policy and management planning;
  - programs and management plans;
  - information and education;
  - support for integrated catchment; and
  - review and evaluation.
- Analysis of water quantity and quality data to provide management targets and trends and the evaluation of management options. Evaluate the impact of land use on water resources.

### Outcome: Protection and Enhancement of the Quality of the State's Surface and Groundwater.

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Acceptance of Water and Rivers Commission's recommendations and advice by planning agencies: Number accepted/total assessed.....	80%	80%	80%	80%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 7: State Development Planning and Approvals

Advice and assessments on the availability, distribution and quality of water to support development proposals, planning and approvals.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,207	1,066	1,050	1,029	
Less Operating Revenue <sup>(b)</sup> .....	200	65	137	134	
Net Cost of Output .....	1,007	1,001	913	895	
Adjustments <sup>(c)</sup> .....	(37)	(38)	(34)	(7)	
<b>Appropriation for purchase of Output 7 .....</b>	<b>970</b>	<b>963</b>	<b>879</b>	<b>888</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Land planning and State development assessments reviewed .....	3,670	3,500	3,220	3,500	The Commission will focus on strategic development proposals with more routine assessments being delegated to local government and other agencies.
<b>Quality</b>					
Results of a survey of stakeholders to determine their level of satisfaction with the quality of the coordination activities.....	70%	70%	70%	70%	
<b>Timeliness</b>					
Land planning and State development referrals responded to within an agreed timeframe .....	70%	70%	70%	70%	
<b>Cost (Efficiency)</b>					
Average accrual cost per referral <sup>(a)</sup> .....	\$329	\$304	\$326	\$294	
<b>Full Time Equivalents (FTEs)</b>	42	11	42	29	

(a) The accrual costs include the cost of developing and operating internal systems and infrastructure necessary for providing advice.

**Major Achievements For 2001-02**

- Integration of land use planning into a natural resource management context and provision of information to support State development. While the number of routine referrals has greatly reduced, the number of referrals for difficult projects coming to the Commission is increasing. The Commission has provided advice on approximately 2,500 land use or development applications.
- The Commission continued to provide:
  - advice on land use development to decision making authorities;
  - strategic land use policy development to land planning agencies and bodies; and
  - a statement of planning policy on natural resource management which was released for public comment.

**Major Initiatives For 2002-03**

- Integration of land use planning into a natural resource management context and provision of information to support State development remains an ongoing function of the Commission. The Commission will continue to review its approach to routine referrals and place its efforts in assessing difficult or more sensitive projects. Advice will be provided on approximately 2,500 land use or development applications.

**CAPITAL WORKS PROGRAM**

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Additional Asset Capacity - Land Acquisition - 2001-02 Program .....	1,700	1,700	1,700	-
Asset Replacement/Upgrade - Equipment - 2001-02 Program .....	500	500	500	-
Asset Replacement/Upgrade - Computing and Office Equipment - 2001-02 Program .....	300	300	300	-
Asset Replacement/Upgrade - Operational Equipment and Measurement Sites - 2000-01 Program .....	500	500	16	-
<b>NEW WORKS</b>				
Additional Asset Capacity - Land Acquisition - 2002-03 Program .....	1,700	-	-	1,700
Asset Replacement/Upgrade - Equipment - 2002-03 Program .....	500	-	-	500
Asset Replacement/Upgrade - Computing and Office Equipment - 2002-03 Program .....	300	-	-	300
	5,500	3,000	2,516	2,500

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	881	2,516	2,516	2,500	2,500	3,100	3,100
<b>Working capital requirement</b>							
Loan repayments .....	145	200	200	200	200	200	200
	1,026	2,716	2,716	2,700	2,700	3,300	3,300
<b>LESS</b>							
Internal Funds and Balances .....	81	16	16	-	-	-	-
Holding Account <sup>(b)</sup> .....	-	-	-	800	1,300	800	800
<b>Capital Contribution .....</b>	945	2,700	2,700	1,900	1,400	2,500	2,500

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

**FINANCIAL STATEMENTS****STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	20,419	21,350	19,995	19,859	19,966	19,991	19,960
Superannuation .....	6,466	2,064	2,064	2,084	2,105	2,105	2,105
Grants and subsidies <sup>(b)</sup> .....	1,846	3,210	3,210	3,211	3,263	3,263	1,948
Supplies and services .....	18,004	15,239	15,890	14,944	12,892	12,140	12,856
Accommodation .....	1,518	-	1,735	1,754	1,786	1,886	1,886
Borrowing costs .....	145	120	120	120	100	100	100
Capital User Charge .....	-	16,327	8,026	8,238	8,359	8,562	8,858
Depreciation .....	1,598	2,256	2,256	2,256	2,265	2,265	2,265
State Taxes .....	1,156	1,100	1,100	1,150	1,150	1,200	1,200
Net loss on disposal of non-current assets .....	8	206	206	479	200	219	219
Other expenses .....	1,477	3,717	1,982	1,405	1,351	1,351	1,351
<b>TOTAL COST OF SERVICES .....</b>	<b>52,637</b>	<b>65,589</b>	<b>56,584</b>	<b>55,500</b>	<b>53,437</b>	<b>53,082</b>	<b>52,748</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	159	-	-	-	-	-	-
Regulatory Fees and Fines .....	49	488	188	188	188	188	188
Net Profit on disposal of non-current assets .....	-	57	57	62	56	78	78
Grants and subsidies .....	6,687	2,617	3,317	3,152	3,347	3,347	3,347
Interest .....	265	-	-	-	-	-	-
Other Revenue .....	5,732	3,500	3,800	3,841	4,155	4,155	4,155
<b>Total Revenues from Ordinary Activities .....</b>	<b>12,892</b>	<b>6,662</b>	<b>7,362</b>	<b>7,243</b>	<b>7,746</b>	<b>7,768</b>	<b>7,768</b>
<b>NET COST OF SERVICES .....</b>	<b>39,745</b>	<b>58,927</b>	<b>49,222</b>	<b>48,257</b>	<b>45,691</b>	<b>45,314</b>	<b>44,980</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	37,391	55,725	47,375	47,855	45,821	46,347	45,266
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>37,391</b>	<b>55,725</b>	<b>47,375</b>	<b>47,855</b>	<b>45,821</b>	<b>46,347</b>	<b>45,266</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(2,354)</b>	<b>(3,202)</b>	<b>(1,847)</b>	<b>(402)</b>	<b>130</b>	<b>1,033</b>	<b>286</b>
Change in Equity arising from transfer of assets/liabilities .....	-	2,952	2,952	-	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>(2,354)</b>	<b>(250)</b>	<b>1,105</b>	<b>(402)</b>	<b>130</b>	<b>1,033</b>	<b>286</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Budget Estimate are 303, 383 and 357 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	11,763	9,779	11,134	10,805	11,230	11,455	11,780
Receivables.....	633	742	629	1,132	1,273	1,336	1,643
Interest receivable.....	21	-	-	-	-	-	-
Amounts receivable for outputs <sup>(a)</sup> .....	-	800	800	1,300	800	800	-
Prepayments .....	5	-	-	32	6	3	-
<b>Total current assets</b> .....	<b>12,422</b>	<b>11,321</b>	<b>12,563</b>	<b>13,269</b>	<b>13,309</b>	<b>13,594</b>	<b>13,423</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	1,839	1,839	3,304	5,324	7,344	10,164
Land and Buildings.....	79,183	80,723	80,684	80,833	80,511	81,889	83,267
Plant, equipment and vehicles.....	1,516	1,464	1,536	1,358	2,361	3,164	3,967
Other.....	20,254	21,740	21,779	21,635	21,045	20,458	19,871
<b>Total non-current assets</b> .....	<b>100,953</b>	<b>105,766</b>	<b>105,838</b>	<b>107,130</b>	<b>109,241</b>	<b>112,855</b>	<b>117,269</b>
<b>TOTAL ASSETS</b> .....	<b>113,375</b>	<b>117,087</b>	<b>118,401</b>	<b>120,399</b>	<b>122,550</b>	<b>126,449</b>	<b>130,692</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	239	592	539	402	766	852	938
Provision for employee entitlements.....	3,041	3,214	3,214	3,138	3,411	3,684	3,957
Interest-bearing liabilities (Borrowings) .....	200	200	200	200	200	200	96
Accrued Salaries.....	431	572	572	637	637	637	637
Other.....	296	359	299	299	299	322	345
<b>Total current liabilities</b> .....	<b>4,207</b>	<b>4,937</b>	<b>4,824</b>	<b>4,676</b>	<b>5,313</b>	<b>5,695</b>	<b>5,973</b>
<b>NON-CURRENT LIABILITIES</b>							
Superannuation .....	7,740	8,334	8,334	8,738	8,773	8,808	8,843
Provision for employee entitlements.....	1,552	1,760	1,762	2,347	2,629	2,911	3,193
Interest-bearing liabilities (Borrowings) .....	1,436	1,251	1,236	895	562	229	-
Other.....	15	-	15	15	15	15	15
<b>Total non-current liabilities</b> .....	<b>10,743</b>	<b>11,345</b>	<b>11,347</b>	<b>11,995</b>	<b>11,979</b>	<b>11,963</b>	<b>12,051</b>
<b>TOTAL LIABILITIES</b> .....	<b>14,950</b>	<b>16,282</b>	<b>16,171</b>	<b>16,671</b>	<b>17,292</b>	<b>17,658</b>	<b>18,024</b>
<b>EQUITY</b>							
Contributed Equity .....	-	2,700	2,700	4,600	6,000	8,500	11,000
Accumulated surplus/(deficit).....	449	128	1,554	1,152	1,282	2,315	2,601
Asset revaluation reserve .....	31,804	31,805	31,804	31,804	31,804	31,804	32,895
Other Reserves.....	66,172	66,172	66,172	66,172	66,172	66,172	66,172
<b>Total equity</b> .....	<b>98,425</b>	<b>100,805</b>	<b>102,230</b>	<b>103,728</b>	<b>105,258</b>	<b>108,791</b>	<b>112,668</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>113,375</b>	<b>117,087</b>	<b>118,401</b>	<b>120,399</b>	<b>122,550</b>	<b>126,449</b>	<b>130,692</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	36,591	53,086	44,736	45,090	43,001	43,527	42,446
Capital Contribution .....	800	2,700	2,700	1,900	1,400	2,500	2,500
Holding Account .....	-	-	-	800	1,300	800	800
<b>Net cash provided by government .....</b>	<b>37,391</b>	<b>55,786</b>	<b>47,436</b>	<b>47,790</b>	<b>45,701</b>	<b>46,827</b>	<b>45,746</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(19,349)	(20,791)	(19,436)	(19,285)	(19,411)	(19,436)	(19,405)
Superannuation .....	(2,350)	(2,020)	(2,020)	(2,040)	(2,050)	(2,050)	(2,050)
Supplies and services .....	(17,964)	(17,116)	(17,767)	(16,361)	(14,070)	(14,418)	(14,043)
Grants and subsidies .....	(1,846)	(3,210)	(3,210)	(3,211)	(3,263)	(3,263)	(1,948)
Borrowing costs.....	(143)	(132)	(132)	(104)	(76)	(76)	(76)
Accommodation .....	(1,518)	(1,735)	(1,735)	(1,754)	(1,786)	(1,886)	(1,886)
Capital User Charge.....	-	(16,327)	(8,026)	(8,238)	(8,359)	(8,562)	(8,858)
State Taxes .....	(1,156)	(1,100)	(1,100)	(1,150)	(1,150)	(1,200)	(1,200)
Goods and Services Tax .....	(2,292)	(1,987)	(1,987)	(1,787)	(1,787)	(1,687)	(1,687)
Other.....	(1,487)	(1,739)	(1,739)	-	-	-	-
<b>Receipts</b>							
Regulatory fees and fines.....	49	188	188	188	188	188	188
Interest.....	318	-	-	-	-	-	-
Goods and Services Tax .....	2,042	1,987	1,987	1,787	1,787	1,687	1,687
Grants and subsidies .....	6,687	2,617	3,317	3,152	3,347	3,347	3,347
Other.....	5,732	3,500	3,500	3,541	4,211	4,211	3,967
<b>Net cash from operating activities .....</b>	<b>(33,277)</b>	<b>(57,865)</b>	<b>(48,160)</b>	<b>(45,262)</b>	<b>(42,419)</b>	<b>(43,145)</b>	<b>(41,964)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(399)	(2,500)	(2,500)	(2,500)	(2,500)	(3,100)	(3,100)
<b>Net cash from investing activities .....</b>	<b>(399)</b>	<b>(2,500)</b>	<b>(2,500)</b>	<b>(2,500)</b>	<b>(2,500)</b>	<b>(3,100)</b>	<b>(3,100)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings.....	(318)	(357)	(357)	(357)	(357)	(357)	(357)
<b>Net cash from financing activities .....</b>	<b>(318)</b>	<b>(357)</b>	<b>(357)</b>	<b>(357)</b>	<b>(357)</b>	<b>(357)</b>	<b>(357)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>3,397</b>	<b>(4,936)</b>	<b>(3,581)</b>	<b>(329)</b>	<b>425</b>	<b>225</b>	<b>325</b>
Cash assets at the beginning of the reporting period .....	8,366	11,763	11,763	11,134	10,805	11,230	11,455
Net cash transferred to/from other agencies.....	-	2,952	2,952	-	-	-	-
<b>Cash assets at the end of the reporting period .....</b>	<b>11,763</b>	<b>9,779</b>	<b>11,134</b>	<b>10,805</b>	<b>11,230</b>	<b>11,455</b>	<b>11,780</b>



## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	49,222	48,257	45,691	45,314	44,980
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(2,256)	(2,256)	(2,265)	(2,265)	(2,265)
(Increase)/decrease in salaries and related costs .....	(2)	(978)	(590)	(590)	(590)
Increase/(decrease) in accounts receivable .....	(176)	362	-	22	266
(Increase)/decrease in accounts payable .....	53	278	(223)	(45)	(45)
(Net loss) on disposal of non-current assets .....	(149)	(417)	(144)	(141)	(141)
Other accrued expenditure .....	1,468	16	(50)	850	(241)
<b>Net Cash from Operating Activities</b> .....	48,160	45,262	42,419	43,145	41,964

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Natural Heritage Trust payments .....	1,846	3,210	3,210	3,211	3,263	3,263	1,948
<b>TOTAL</b>	<b>1,846</b>	<b>3,210</b>	<b>3,210</b>	<b>3,211</b>	<b>3,263</b>	<b>3,263</b>	<b>1,948</b>

## ZOOLOGICAL GARDENS BOARD

### PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE

#### DIVISION 44

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 74 Net amount appropriated to purchase outputs.....</b>	6,554	7,418	7,338	<b>7,541</b>	7,828	8,193	8,652
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	130	131	130	<b>130</b>	130	130	130
Total appropriations provided to purchase outputs.....	6,684	7,549	7,468	<b>7,671</b>	7,958	8,323	8,782
<b>CAPITAL</b>							
<b>Item 155 Capital Contribution .....</b>	600	640	640	<b>670</b>	680	1,700	1,700
<b>GRAND TOTAL.....</b>	<b>7,284</b>	<b>8,189</b>	<b>8,108</b>	<b>8,341</b>	<b>8,638</b>	<b>10,023</b>	<b>10,482</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*The agency's mission is to advance the conservation of wildlife and to change community attitudes towards the preservation of life on earth.*

#### SIGNIFICANT ISSUES AND TRENDS

- The *Zoological Parks Authority Act 2001* was passed through both State Houses of Parliament in 2001. The new legislation enables increased accountability, conservation business focus as well as modernising the governance frameworks of the Zoo.
- As a result of the recommendations of the State Government's Machinery of Government Review, Perth Zoo undertook a major review of its operations. The review recommendations focus on increasing organisation effectiveness within existing budget, better coordination and communication mechanisms, and systems for fostering commercial activities in line with the Zoo's mission and purpose.
- The Zoo strategic planning cycle will continue including the development of a new Business Plan and Master Plan to be commenced during 2002. Animal collection planning will be reflected in these documents and continue to focus on providing quality facilities for all species and enhanced visitor experiences.
- Perth Zoo will continue negotiations with other member agencies on development of a bid to the Commonwealth Government for funding of a new Cooperative Research Centre (CRC) for the Conservation and Management of Marsupials.
- A Sustainable Environmental Management Plan for the Zoo was developed in conjunction with the University of Western Australia during the year. This has helped in addressing a vision for the agency's longer term sustainable development.

- Fundraising for the next stage of the Orang-utan enclosure will be the major focus of the Zoo's public fundraising.
- There was a consolidation of the Zoo's business activities, with a successful Summer Concert Season. Competition from other venues and activities are major influences on the Zoo admission figures.
- A constrained business environment for corporate sponsorship opportunities has been identified. The Zoo's sponsorship and fundraising area will work closely with the Zoo Marketing area, reflecting the commercial sectors' growing interest in cross-promotional opportunities in the management of sponsorships. Work with other Zoos on a national and regional level about broader sponsor opportunities will be explored.
- There is an expected birth of a Southern White Rhinoceros, which will assist both Zoo admissions and the Zoo's conversation objectives.
- There will be continued efforts during the year to maximise opportunities to breed threatened species and make them available for public viewing.
- The World Zoo Conference was a successful and significant event for Perth Zoo and for the profile of Western Australia as a tourist destination. The Zoo presented as a professional organisation and feedback as the world's leading small zoo was widely received.

#### MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Animal Breeding .....	100	100	100	100
Parity and wages policy .....	200	200	200	200

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Conservation of Biodiversity .....	7,784	8,179	8,517	8,779			
<b>Output 2:</b>							
Customer services, community education and awareness .....	4,473	5,230	4,908	5,180			
<b>Total Cost of Outputs .....</b>	<b>12,257</b>	<b>13,409</b>	<b>13,425</b>	<b>13,959</b>	<b>14,307</b>	<b>15,099</b>	<b>15,978</b>
<i>Less Operating revenues .....</i>	<i>6,524</i>	<i>6,919</i>	<i>7,017</i>	<i>7,208</i>	<i>7,342</i>	<i>7,893</i>	<i>8,313</i>
<b>Net Cost of Outputs .....</b>	<b>5,733</b>	<b>6,490</b>	<b>6,408</b>	<b>6,751</b>	<b>6,965</b>	<b>7,206</b>	<b>7,665</b>
Adjustments <sup>(b)</sup> .....	951	1,059	1,060	920	993	1,117	1,117
<b>Appropriations provided to purchase Outputs .....</b>	<b>6,684</b>	<b>7,549</b>	<b>7,468</b>	<b>7,671</b>	<b>7,958</b>	<b>8,323</b>	<b>8,782</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>600</b>	<b>640</b>	<b>640</b>	<b>670</b>	<b>680</b>	<b>1,700</b>	<b>1,700</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>7,284</b>	<b>8,189</b>	<b>8,108</b>	<b>8,341</b>	<b>8,638</b>	<b>10,023</b>	<b>10,482</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, Board President and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A valued and protected environment	Conservation and presentation of a diverse collection of wildlife.	Conservation of Biodiversity
	Positive community attitudes towards the understanding and appreciation of wildlife and conservation.	Customer services, community education and awareness

**Outcome: Conservation and presentation of a diverse collection of wildlife.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Number of species within the animal collection considered to be 'critically endangered', 'endangered', 'vulnerable', and/or 'conservation dependent':.....					
- Total number of these species .....	50	51	52	52	
- Total number of species in animal collection .....	234	226	226	229	
- Percentage of these species against total collection .....	21%	23%	23%	23%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Conservation of Biodiversity**

Perth Zoo presents native and exotic wildlife in a way that provides learning opportunities for our visitors to support conservation. The utility of the wildlife collection will be optimised by selection, breeding for re-introduction and provision of research opportunities, which further promotes and enhances the conservation of biodiversity.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	7,784	8,179	8,517	8,779	
Less Operating Revenue <sup>(b)</sup> .....	3,574	3,805	3,962	4,166	
Net Cost of Output .....	4,210	4,374	4,555	4,613	
Adjustments <sup>(c)</sup> .....	675	752	731	635	
<b>Appropriation for purchase of Output 1 .....</b>	<b>4,885</b>	<b>5,126</b>	<b>5,286</b>	<b>5,248</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Specimens .....	1,641	1,566	1,572	1,600	No plan to breed Shark Bay Mice in 2002-03.
Animals produced for re-introduction .....	208	196	227	133	
<b>Quality</b>					
Visitor confirmation of the adequacy of quality of life of animals .....	92%	90%	90%	90%	
<b>Timeliness</b>					
'On exhibit' animal enclosures open for public viewing every day of the year .....	98%	90%	90%	90%	
<b>Cost (Efficiency)</b>					
Average cost per specimen .....	\$4,018.28	\$4,439.34	\$4,546.93	\$4,664.08	No plan to breed Shark Bay Mice in 2002-03.
Average cost per animal produced for re- introduction .....	\$5,718.99	\$6,260.20	\$6,030.87	\$9,901.44	
<b>Full Time Equivalents (FTEs)</b>	86	86	86	86	

**Major Achievements For 2001-02**

- Completion of Stage One of Orang-utan redevelopment.
- Completion of major upgrades of the Australian Bushwalk, Nocturnal House and walk-through Australian bird aviaries.
- Australia's first artificial insemination of a Cheetah in conjunction with Monarto Zoo occurred. This is a significant contribution to the sustainability of the captive Cheetah population.
- Provided 42 Dibblers, 14 Numbats, 42 Western Swamp Tortoises to CALM for release into the wild. Bred 84 Shark Bay Mice for the Australian Wildlife Conservancy for release into the wild. Bred 15 Central Rock Rats and returned six to the Alice Springs Desert Park, NT, for possible return to the wild.
- Managed 20 research projects in conjunction with Murdoch University, The University of Western Australia and Curtin University. Produced three refereed papers.
- Initiated an assisted reproduction program for Australia's most endangered animal, Gilbert's Potoroo.
- Within the general zoo collection, seven species were bred from the threatened species list.
- An enclosure for small macropod breeding and research was finished during the year.

**Major Initiatives For 2002-03**

- Trial the prototype of Stage One of the Orang-utan project.
- Completion of a 20 year Master Planning process to provide vision for the development of animal enclosures and visitor services for the Zoo.
- A comprehensive plan for water management in the Zoo will be undertaken as a part of the implementation of Perth Zoo's sustainable management approach.
- Undertake planning for the redevelopment of the Elephant facility to enable the achievement of world best practice in Elephant management.

- Continue breeding program for threatened species and develop research teams across the Zoo consistent with Zoo planning and priorities.
- Continue to develop assisted reproduction programs for threatened species.

**Outcome: Positive community attitudes towards the understanding and appreciation of wildlife and conservation.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Survey of visitors - The Zoo as an educational/learning experience.....					
- Agree.....	87%	90%	90%	90%	
- Neutral .....	8%	5%	5%	5%	
- Disagree .....	3%	5%	5%	5%	
- No response.....	2%	0	0	0	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Customer services, community education and awareness**

Perth Zoo aims to provide a quality and unique 'value for money' attraction, which promotes a clear conservation message to the community. This is achieved by producing educational programs and publications, interpretation and media that educate the community on conservation issues. The Zoo also provides recreational facilities such as picnic lawns, BBQ's, playgrounds and food/function outlets set in ecologically themed botanic gardens.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	4,473	5,230	4,908	5,180	
Less Operating Revenue <sup>(b)</sup> .....	2,950	3,114	3,055	3,042	
Net Cost of Output .....	1,523	2,116	1,853	2,138	
Adjustments <sup>(c)</sup> .....	276	307	329	285	
<b>Appropriation for purchase of Output 2 .....</b>	<b>1,799</b>	<b>2,423</b>	<b>2,182</b>	<b>2,423</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Total customers admitted to the Zoological Gardens.....	575,971	550,000	550,000	555,000	Due to changes in the Dept. of Education excursion policy and the introduction of the Curriculum Framework.
Students admitted to the Zoological Gardens ..	56,422	65,000	53,000	58,000	
<b>Quality</b>					
Overall customer satisfaction .....	97%	90%	90%	90%	
<b>Timeliness</b>					
Service to customers every day of the year.....	365	365	365	365	
<b>Cost (Efficiency)</b>					
Average cost per admission (based on total cost of services to the Zoo) .....	\$20.18	\$23.29	\$23.43	\$24.06	Due to changes in the Dept. of Education excursion policy and the introduction of the Curriculum Framework.
Average cost of Education Program per student .....	\$9.62	\$9.23	\$11.30	\$12.38	
<b>Full Time Equivalents (FTEs)</b>	35	35	38	38	

**Major Achievements For 2001-02**

- Perth Zoo's Night Zoo and Summer Season was well attended and reached target figures.
- Perth Zoo was awarded the Best Recreation Venue as part of the 2001 WA Environment Awards.
- The Orang-utan Public Appeal continued with a street appeal and a joint promotional fundraising campaign in conjunction with Zoo partners and sponsors.
- The World Zoo Conference was a successful and significant event for Perth Zoo and for the profile of Western Australia as a tourist destination. The Zoo presented as a professional organisation and feedback as the world's leading small zoo was widely received.
- Perth Zoo promoted the Great Marsupial Night Stalk as a national program during science week to raise the awareness of Australian animals and the impacts of feral animals.
- There was an upgrade of Japanese Gardens to celebrate the fifteenth anniversary of the Hyogo community's association with Perth Zoo.
- A review of the Zoo's Education program was undertaken as a part of the Machinery of Government review.

**Major Initiatives For 2002-03**

- Zoo planning processes, including finalisation of the Zoo Strategic Business Plan, 20 year Master Plan and section corporate plans, as required under the *Zoological Parks Authority Act 2001* will be developed.
- A review and consolidation of Zoo events and revenue activities will be undertaken to maximise return to the Zoo and ensure consistency with the Zoo mission and objectives.
- Activity based costing of Zoo activities and events will continue and assist to inform business decisions.
- Upgrading of Zoo grounds and facilities to enhance visitor services and safety.



- Implementation of the pilot Behind the Scenes program across the Zoo.

### CAPITAL WORKS PROGRAM

The Board's capital works program is intended to support the strategic direction of the Zoo and its long-term viability. The continuous improvement of existing Zoo assets and the upgrading of exhibits through the program will enable the Zoo to meet these strategic objectives.

The capital program provides for the upgrade of exhibits and facilities in order to enhance visitor experiences and further the Zoo's conservation and breeding efforts.

The 2002-03 capital works program will see the trial of the prototype from the first phase of the Orang-utan exhibit major upgrade. Work will also commence on the next phase of this upgrade project utilising funding generated from the ongoing public appeal associated with this project.

Capital funds will also be utilised to continue with a major maintenance program to improve and upgrade existing facilities.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Rain Forest External Exhibit - Rain Forest Exhibit - Stage two .....	3,392	792	635	700
<b>COMPLETED WORKS</b>				
Animal Exhibits -				
Australian Nocturnal House - Reptile House .....	271	271	7	-
Improvements .....	844	844	136	-
Facilities Upgrade -				
Horticulture Upgrade .....	270	270	7	-
Perimeters Upgrade .....	41	41	8	-
Infrastructure Development Project -				
Construction - Stage two .....	1,827	1,827	57	-
Infrastructure Upgrade				
Infrastructure Upgrades 2001-02 .....	500	500	500	-
Native Species Breeding Program -				
Previously Endangered Species Breeding .....	348	348	6	-
Rain Forest Exhibits Upgrade -				
Elephants .....	813	813	160	-
Services Upgrade -				
Borewater and Reticulation .....	259	259	1	-
<b>NEW WORKS</b>				
Global Allocation for Infrastructure 2002-03 .....	500	-	-	500
	9,065	5,965	1,517	1,200

**CAPITAL CONTRIBUTION**

The Zoo's ability to achieve projected sponsorship and fundraising targets over the forward estimates will enable the Zoo to direct these funds towards future capital works projects.

After the remaining approved borrowings are drawn down in 2002-03, the Zoo's debt level will continue to decrease. This has been facilitated by the ongoing funding of principal repayments in the forward estimates.

Active management of the Zoo's employee leave entitlements will ensure these continue to be minimised over the forward estimates.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	645	1,817	1,517	1,200	900	2,000	2,000
<b>Working capital requirement</b>							
Loan repayments .....	600	640	640	670	680	700	700
	1,245	2,457	2,157	1,870	1,580	2,700	2,700
<b>LESS</b>							
Borrowings .....	200	1,264	964	300	-	-	-
Internal Funds and Balances .....	445	53	53	400	400	500	500
Funding included in output appropriations <sup>(b)</sup> ..	-	500	500	500	500	500	500
<b>Capital Contribution .....</b>	600	640	640	670	680	1,700	1,700

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

**FINANCIAL STATEMENTS****STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	5,551	6,426	6,417	6,755	6,716	6,986	7,250
Superannuation .....	491	463	463	490	517	537	557
Cost of Goods Sold .....	339	290	350	317	327	337	357
Supplies and services .....	2,220	2,715	2,868	2,826	2,903	3,153	3,383
Accommodation .....	648	185	185	191	196	202	212
Borrowing costs .....	1,263	1,333	1,203	1,210	1,240	1,190	1,190
Capital User Charge .....	-	123	150	282	411	590	815
Depreciation .....	1,358	1,568	1,468	1,570	1,668	1,764	1,864
Administration .....	-	-	15	-	-	-	-
State Taxes .....	284	306	306	318	329	340	350
Net loss on disposal of non-current assets .....	31	-	-	-	-	-	-
<b>TOTAL COST OF SERVICES .....</b>	<b>12,185</b>	<b>13,409</b>	<b>13,425</b>	<b>13,959</b>	<b>14,307</b>	<b>15,099</b>	<b>15,978</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	5,757	6,058	6,058	6,507	6,941	7,392	7,812
Net Profit on disposal of non-current assets .....	20	-	-	-	-	-	-
Grants and subsidies .....	354	360	360	300	-	-	-
Interest .....	1	1	1	1	1	1	1
Donations .....	412	500	400	400	400	500	500
Other Revenue .....	-	-	198	-	-	-	-
<b>Total Revenues from Ordinary Activities .....</b>	<b>6,544</b>	<b>6,919</b>	<b>7,017</b>	<b>7,208</b>	<b>7,342</b>	<b>7,893</b>	<b>8,313</b>
<b>NET COST OF SERVICES .....</b>	<b>5,641</b>	<b>6,490</b>	<b>6,408</b>	<b>6,751</b>	<b>6,965</b>	<b>7,206</b>	<b>7,665</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	5,854	7,549	7,468	7,671	7,958	8,323	8,782
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>5,854</b>	<b>7,549</b>	<b>7,468</b>	<b>7,671</b>	<b>7,958</b>	<b>8,323</b>	<b>8,782</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>213</b>	<b>1,059</b>	<b>1,060</b>	<b>920</b>	<b>993</b>	<b>1,117</b>	<b>1,117</b>
Net increase in asset revaluation reserve .....	11	-	-	-	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>224</b>	<b>1,059</b>	<b>1,060</b>	<b>920</b>	<b>993</b>	<b>1,117</b>	<b>1,117</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 121, 124 and 124 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	497	859	879	914	993	1,067	1,141
Restricted cash.....	97	-	97	97	97	97	97
Investments.....	23	6	23	23	23	24	25
Receivables.....	164	486	299	305	313	289	265
Inventories.....	83	100	100	100	100	100	100
Prepayments.....	11	9	11	11	11	11	11
Total current assets.....	875	1,460	1,409	1,450	1,537	1,588	1,639
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	1,600	1,492	3,102	4,810	6,614	8,518
Land and Buildings.....	19,706	19,935	19,670	19,270	18,416	18,568	18,620
Plant, equipment and vehicles.....	1,108	1,246	1,214	1,248	1,355	1,500	1,645
Other.....	444	254	445	445	446	446	446
Total non-current assets.....	21,258	23,035	22,821	24,065	25,027	27,128	29,229
<b>TOTAL ASSETS</b> .....	22,133	24,495	24,230	25,515	26,564	28,716	30,868
<b>CURRENT LIABILITIES</b>							
Superannuation.....	6	-	-	-	-	-	-
Payables.....	222	546	263	293	314	317	320
Provision for employee entitlements.....	587	651	600	630	660	690	720
Interest-bearing liabilities (Borrowings).....	611	640	651	681	691	711	731
Interest payable.....	317	346	327	317	307	297	287
Finance leases.....	8	3	7	5	4	-	(5)
Accrued Salaries.....	115	125	120	125	130	135	140
Other.....	2	270	2	4	4	2	-
Total current liabilities.....	1,868	2,581	1,970	2,055	2,110	2,152	2,193
<b>NON-CURRENT LIABILITIES</b>							
Superannuation.....	323	28	323	323	323	323	323
Provision for employee entitlements.....	367	375	377	387	397	407	417
Interest-bearing liabilities (Borrowings).....	18,546	19,130	18,830	18,430	17,740	17,020	16,300
Finance leases.....	5	-	6	6	7	10	14
Total non-current liabilities.....	19,241	19,533	19,536	19,146	18,467	17,760	17,054
<b>TOTAL LIABILITIES</b> .....	21,109	22,114	21,506	21,201	20,577	19,912	19,247
<b>EQUITY</b>							
Contributed Equity.....	-	640	640	1,310	1,990	3,690	5,390
Accumulated surplus/(deficit).....	(1,593)	(865)	(533)	387	1,380	2,497	3,614
Asset revaluation reserve.....	2,617	2,606	2,617	2,617	2,617	2,617	2,617
<b>Total equity</b> .....	1,024	2,381	2,724	4,314	5,987	8,804	11,621
<b>TOTAL LIABILITIES AND EQUITY</b> .....	22,133	24,495	24,230	25,515	26,564	28,716	30,868

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	5,854	5,949	5,976	6,061	6,250	6,519	6,878
Capital Contribution .....	-	640	640	670	680	1,700	1,700
<b>Net cash provided by government .....</b>	<b>5,854</b>	<b>6,589</b>	<b>6,616</b>	<b>6,731</b>	<b>6,930</b>	<b>8,219</b>	<b>8,578</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(5,218)	(5,981)	(5,981)	(6,286)	(6,260)	(6,500)	(6,734)
Superannuation .....	(505)	(469)	(469)	(490)	(516)	(537)	(557)
Supplies and services .....	(3,411)	(3,392)	(3,605)	(3,527)	(3,596)	(3,889)	(4,169)
Borrowing costs .....	(1,272)	(1,323)	(1,193)	(1,220)	(1,250)	(1,200)	(1,200)
Accommodation .....	(284)	(185)	(185)	(191)	(196)	(202)	(212)
Administration .....	-	-	(15)	-	-	-	-
Capital User Charge .....	-	(123)	(150)	(282)	(411)	(590)	(815)
State Taxes .....	(284)	(306)	(306)	(318)	(329)	(340)	(350)
Goods and Services Tax .....	(617)	(1,378)	(1,083)	(750)	(774)	(862)	(910)
Other .....	-	-	(500)	-	-	-	-
<b>Receipts</b>							
User charges and fees .....	5,818	6,023	6,023	6,468	6,900	7,350	7,770
Interest .....	1	1	1	1	1	1	1
Goods and Services Tax .....	579	1,278	983	773	781	886	934
Grants and subsidies .....	346	360	360	300	-	-	-
Other .....	474	500	1,098	400	400	500	500
<b>Net cash from operating activities .....</b>	<b>(4,373)</b>	<b>(4,995)</b>	<b>(5,022)</b>	<b>(5,122)</b>	<b>(5,250)</b>	<b>(5,383)</b>	<b>(5,742)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(832)	(1,836)	(1,536)	(1,204)	(921)	(2,061)	(2,061)
<b>Net cash from investing activities .....</b>	<b>(832)</b>	<b>(1,836)</b>	<b>(1,536)</b>	<b>(1,204)</b>	<b>(921)</b>	<b>(2,061)</b>	<b>(2,061)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings .....	(590)	(640)	(640)	(670)	(680)	(700)	(700)
Other payments for financing activities .....	(8)	-	-	-	-	-	-
Proceeds from borrowings .....	200	1,264	964	300	-	-	-
<b>Net cash from financing activities .....</b>	<b>(398)</b>	<b>624</b>	<b>324</b>	<b>(370)</b>	<b>(680)</b>	<b>(700)</b>	<b>(700)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>251</b>	<b>382</b>	<b>382</b>	<b>35</b>	<b>79</b>	<b>75</b>	<b>75</b>
Cash assets at the beginning of the reporting period .....	366	483	617	999	1,034	1,113	1,188
<b>Cash assets at the end of the reporting period .....</b>	<b>617</b>	<b>865</b>	<b>999</b>	<b>1,034</b>	<b>1,113</b>	<b>1,188</b>	<b>1,263</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	6,408	6,751	6,965	7,206	7,665
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(1,468)	(1,570)	(1,668)	(1,764)	(1,864)
(Increase)/decrease in salaries and related costs .....	(19)	(45)	(44)	(42)	(42)
Increase/(decrease) in accounts receivable .....	135	6	8	(24)	(24)
(Increase)/decrease in accounts payable .....	(51)	(20)	(11)	7	7
Increase/(decrease) in inventories .....	17	-	-	-	-
<b>Net Cash from Operating Activities</b> .....	5,022	5,122	5,250	5,383	5,742

## HERITAGE COUNCIL OF WESTERN AUSTRALIA

### PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE

#### DIVISION 45

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 75 Net amount appropriated to purchase outputs.....</b>	3,323	3,404	3,416	<b>3,308</b>	3,410	3,312	3,467
Total appropriations provided to purchase outputs.....	3,323	3,404	3,416	<b>3,308</b>	3,410	3,312	3,467
<b>CAPITAL</b>							
<b>Capital Contribution.....</b>	-	-	-	-	22	1,000	1,300
<b>GRAND TOTAL.....</b>	3,323	3,404	3,416	<b>3,308</b>	3,432	4,312	4,767

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To identify, conserve and promote the cultural heritage of Western Australia and to enhance understanding of heritage.*

#### SIGNIFICANT ISSUES AND TRENDS

- Over the last seven years there has been an exponential growth in the annual volume of development referrals of 700%, whilst this may be considered a pleasing result it has created considerable strain on the Heritage Council's capacity to respond to community expectations. It is expected that demand-growth will continue in line with the growth in the State Register of Heritage Places.
- During the same period the backlog of places awaiting assessment for heritage protection has grown to over 850, putting many places at risk of demolition or neglect. The risk is particularly high in the City of Perth.
- The need to identify and protect precincts as well as individual places has been highlighted by recent developments and demolitions affecting the character and significance of extended areas.
- The introduction of new heritage legislation to replace the 1990 Act is a high priority as the current Act continues to be an obstacle to achieving more positive outcomes in conservation of the built environment.
- Heritage expertise within Local Government, and a commitment to heritage conservation as an important town-planning objective, will need to improve if the 20,000 places identified through the Municipal Inventory process are to receive adequate protection.
- Heritage places in regional Western Australia continue to be under threat due to the downturn in regional economies. Approximately two thirds of heritage places are situated in regional areas.
- Heritage is increasingly being seen as an important asset in promoting the economic health of local and regional communities, and as an issue in 'sustainable development'.

**MAJOR POLICY DECISIONS**

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Management of Cossack Townsite .....	120	260	120	120

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<i>Output 1:</i>							
Cultural heritage conservation services .....	3,206	4,652	3,457	4,727			
<b>Total Cost of Outputs</b> .....	3,206	4,652	3,457	4,727	3,358	3,346	3,477
<i>Less Operating revenues</i> .....	77	19	43	86	18	18	18
<b>Net Cost of Outputs</b> .....	3,129	4,633	3,414	4,641	3,340	3,328	3,459
Adjustments <sup>(b)</sup> .....	194	(1,229)	2	(1,333)	70	(16)	8
<b>Appropriations provided to purchase Outputs</b> .....	3,323	3,404	3,416	3,308	3,410	3,312	3,467
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs</b> <sup>(c)</sup> .....	-	-	-	-	22	1,000	1,300
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	3,323	3,404	3,416	3,308	3,432	4,312	4,767

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is expected to be the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.



## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate government strategic objective and the agency level desired outcome and output.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A valued and protected environment	Conservation of cultural heritage places in Western Australia, for the benefit of present and future generations.	Cultural heritage conservation services

### Outcome: Conservation of cultural heritage places in Western Australia, for the benefit of present and future generations.

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The extent to which the Register is representative of the State's heritage - Place category index .....	94%	94%	94%	94%	
The extent to which the Register is representative of the State's heritage - Completion index .....	45%	46%	47%	54%	
The extent to which the Register is representative of the State's heritage - Geographic index .....	90%	90%	90%	90%	
The extent to which registered places are conserved - not demolished .....	100%	99%	99%	99%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 1: Cultural heritage conservation services

Establish and maintain a comprehensive Heritage Register; provide conservation advice on development referrals and other relevant matters; develop the role of public authorities in conserving and managing heritage places; provide financial assistance and other conservation incentives; provide publications, seminars and other promotions.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	3,206	4,652	3,457	4,727	Carryover of grant commitments to 2002-03.
Less Operating Revenue <sup>(b)</sup> .....	77	19	43	86	
Net Cost of Output .....	3,129	4,633	3,414	4,641	Cash balance held for grant commitments.
Adjustments <sup>(c)</sup> .....	194	(1,229)	2	(1,333)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>3,323</b>	<b>3,404</b>	<b>3,416</b>	<b>3,308</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Grants/incentives administered.....	177	158	165	100	Reduced to fund assessment program.
Grants/incentive funds disbursed.....	92	80	89	80	
Places maintained on Heritage Register.....	810	880	880	995	Accelerated assessment program.
Development referrals considered .....	877	1,060	700	780	
Other heritage conservation advice (hours) .....	3,084	3,250	4,987	5,076	
Precinct assessments.....	na	4	4	1	One large key heritage precinct 2002-03.
Education and promotion heritage services (hours) .....	8,440	8,000	5,405	5,836	
Government heritage services (hours) .....	5,092	5,400	8,555	11,642	Expansion of Regional Heritage Service.
Place assessments .....	135	91	91	145	Accelerated assessment program.
<b>Quality</b>					
Assessment documentation compiled without need for amendment following interim registration.....	95%	85%	85%	85%	
Funded conservation plans and conservation works completed to HCWA's standards.....	90%	90%	95%	90%	
Acceptance of HCWA development approvals by applicants (measured against percentage of appeals upheld).....	100%	90%	90%	90%	
<b>Timeliness</b>					
Responses to development referrals within 30 days .....	87%	90%	80%	80%	
Assessments completed within projected timeframes .....	94%	90%	91%	85%	
Progress reports on funded projects reviewed within 30 days.....	97%	80%	95%	80%	
<b>Cost (Efficiency)</b>					
Average cost per grant/incentive administered	\$1,704	\$1,698	\$1,439	\$2,399	Reduction in grants numbers.
Average amount per grant/incentive disbursed	\$10,936	\$28,813	\$12,820	\$23,763	Increase in value of grants.
Average cost of maintaining Heritage Register (per place).....	\$296	\$251	\$405	\$328	
Average cost per development referral .....	\$422	\$349	\$388	\$345	
Average cost per hour of other heritage conservation advice .....	\$44	\$41	\$48	\$47	
Average cost of precinct assessment (includes registration) .....	na	\$65,249	\$21,993	\$78,388	One large key precinct 2002-03.
Average cost per hour of education and promotion service hours .....	\$54	\$50	\$60	\$53	
Average cost per hour of government heritage service.....	\$53	\$67	\$50	\$48	
Average cost of place assessment (includes registration) .....	\$3,165	\$3,650	\$4,075	\$5,552	Includes accelerated program set up costs.
<b>Full Time Equivalents (FTEs)</b>	16	18	16	19	

***Major Achievements For 2001-02***

- Heritage grants funding was recommended to assist conservation works and planning on 66 places. Ten were located in the metropolitan area and 56 in regional areas.
- Four precincts - Bulwer Avenue, Perth; Burt Street, Boulder; Aberdeen Street, Perth; and Chinatown Conservation Area, Broome - were assessed during the year.
- The Heritage Council assessed 91 places for potential registration and added 68 places to the State Heritage Register, 91% of these assessments were completed within the specified timeframe.
- The Regional Heritage Advisory Service was expanded significantly, in partnership with Local Government. Total hours of service were expanded by 86%, and 13 Local Governments agreed to become financial contributors (only two being contributors prior to 2002).
- The Council dealt with 700 development referrals in 2001-02, the majority processed within 30 days.
- The Council completed a review of its performance under the Machinery of Government review and submitted a report with recommendations for future improvement.

***Major Initiatives For 2002-03***

- The Council will commence a three year program to substantially complete the State Register, thus addressing the assessment backlog. Additional resources of approximately \$500,000 per annum will be devoted to the work. Arrangements have been made for the Lotteries Commission to add an amount of \$500,000 to the Cultural Heritage Program over three years, to compensate for a reduction in the Council's Heritage Grants Program.
- The Heritage Council will develop a strategy to promote heritage-based tourism and economic development in regional Western Australia, with support to the strategy being provided by:
  - continued expansion of the regional advisory service network, in partnership with 15 Local Governments and possibly some Regional Development Commissions; and
  - Establishment of a Regional Heritage Coordinator position, to drive the strategy.
- The Council will establish a heritage precinct in the City of Perth to provide protection for significant heritage fabric of the central city.
- The Heritage Council will produce guidance notes and recommend 'minimum standards' for Local Government in undertaking Municipal Inventory Reviews.

**CAPITAL WORKS PROGRAM**

The Heritage Council's Capital Works Program for 2002-03 provides for in-house software development, information technology and office equipment replacement.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Information Technology/Asset Replacement - 2001-02 Program .....	45	45	45	-
<b>NEW WORKS</b>				
Information Technology - Asset Replacement .....	200	-	-	50
Office Equipment Replacement .....	43	-	-	8
	288	45	45	58

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	49	45	45	58	85	1,050	1,350
	49	45	45	58	85	1,050	1,350
<b>LESS</b>							
Holding Account <sup>(b)</sup> .....	49	45	45	58	63	50	50
<b>Capital Contribution .....</b>	-	-	-	-	22	1,000	1,300

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	852	880	890	1,015	1,002	1,074	1,082
Superannuation .....	112	124	111	121	121	121	121
Grants and subsidies <sup>(b)</sup> .....	1,007	2,305	1,141	1,901	741	611	1,041
Supplies and services .....	1,025	1,159	1,154	1,514	1,336	1,379	984
Accommodation .....	42	88	41	78	78	78	78
Capital User Charge .....	-	22	31	16	-	5	95
Depreciation .....	85	44	60	61	58	56	54
Net loss on disposal of non-current assets .....	4	-	-	-	-	-	-
Other expenses .....	8	30	29	21	22	22	22
<b>TOTAL COST OF SERVICES .....</b>	<b>3,135</b>	<b>4,652</b>	<b>3,457</b>	<b>4,727</b>	<b>3,358</b>	<b>3,346</b>	<b>3,477</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	13	11	16	13	12	12	12
Grants and subsidies .....	5	-	-	-	-	-	-
Interest .....	7	-	-	-	-	-	-
Other Revenue .....	52	8	27	73	6	6	6
<b>Total Revenues from Ordinary Activities .....</b>	<b>77</b>	<b>19</b>	<b>43</b>	<b>86</b>	<b>18</b>	<b>18</b>	<b>18</b>
<b>NET COST OF SERVICES .....</b>	<b>3,058</b>	<b>4,633</b>	<b>3,414</b>	<b>4,641</b>	<b>3,340</b>	<b>3,328</b>	<b>3,459</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	3,055	3,404	3,416	3,308	3,410	3,312	3,467
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>3,055</b>	<b>3,404</b>	<b>3,416</b>	<b>3,308</b>	<b>3,410</b>	<b>3,312</b>	<b>3,467</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(3)</b>	<b>(1,229)</b>	<b>2</b>	<b>(1,333)</b>	<b>70</b>	<b>(16)</b>	<b>8</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 16, 16 and 19 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	1,248	10	1,315	10	29	47	65
Receivables.....	58	46	10	22	12	12	12
Amounts receivable for outputs <sup>(a)</sup> .....	-	64	58	63	50	50	-
Prepayments .....	8	8	8	9	8	8	8
<b>Total current assets.....</b>	<b>1,314</b>	<b>128</b>	<b>1,391</b>	<b>104</b>	<b>99</b>	<b>117</b>	<b>85</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	18	26	34	40	94
Investments.....	-	-	-	-	-	1,000	2,300
Plant, equipment and vehicles.....	150	151	137	134	162	156	152
<b>Total non-current assets.....</b>	<b>150</b>	<b>151</b>	<b>155</b>	<b>160</b>	<b>196</b>	<b>1,196</b>	<b>2,546</b>
<b>TOTAL ASSETS .....</b>	<b>1,464</b>	<b>279</b>	<b>1,546</b>	<b>264</b>	<b>295</b>	<b>1,313</b>	<b>2,631</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	50	48	58	75	57	57	57
Provision for employee entitlements.....	135	150	144	140	82	70	62
Accrued Salaries.....	18	18	23	30	-	4	8
<b>Total current liabilities .....</b>	<b>203</b>	<b>216</b>	<b>225</b>	<b>245</b>	<b>139</b>	<b>131</b>	<b>127</b>
<b>NON-CURRENT LIABILITIES</b>							
Superannuation .....	309	335	335	361	387	413	439
Provision for employee entitlements.....	60	65	92	97	116	132	120
<b>Total non-current liabilities .....</b>	<b>369</b>	<b>400</b>	<b>427</b>	<b>458</b>	<b>503</b>	<b>545</b>	<b>559</b>
<b>TOTAL LIABILITIES .....</b>	<b>572</b>	<b>616</b>	<b>652</b>	<b>703</b>	<b>642</b>	<b>676</b>	<b>686</b>
<b>EQUITY</b>							
Contributed Equity .....	-	-	-	-	22	1,022	2,322
Accumulated surplus/(deficit).....	892	(337)	894	(439)	(369)	(385)	(377)
<b>Total equity .....</b>	<b>892</b>	<b>(337)</b>	<b>894</b>	<b>(439)</b>	<b>(347)</b>	<b>637</b>	<b>1,945</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>1,464</b>	<b>279</b>	<b>1,546</b>	<b>264</b>	<b>295</b>	<b>1,313</b>	<b>2,631</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	3,055	3,340	3,336	3,237	3,352	3,256	3,413
Capital Contribution .....	-	-	-	-	22	1,000	1,300
Holding Account .....	-	-	-	58	63	50	50
<b>Net cash provided by government .....</b>	<b>3,055</b>	<b>3,340</b>	<b>3,336</b>	<b>3,295</b>	<b>3,437</b>	<b>4,306</b>	<b>4,763</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(829)	(860)	(846)	(1,004)	(1,074)	(1,066)	(1,098)
Superannuation .....	(95)	(98)	(84)	(95)	(95)	(95)	(95)
Supplies and services .....	(1,030)	(1,181)	(1,158)	(1,516)	(1,365)	(1,393)	(998)
Grants and subsidies .....	(1,007)	(2,305)	(1,141)	(1,901)	(741)	(611)	(1,041)
Accommodation .....	(45)	(88)	(38)	(78)	(78)	(78)	(78)
Capital User Charge.....	-	(22)	(31)	(16)	-	(5)	(95)
Goods and Services Tax .....	(138)	(179)	(140)	(180)	(160)	(160)	(160)
Other.....	(8)	-	(10)	-	-	-	-
<b>Receipts</b>							
User charges and fees .....	5	4	8	4	4	4	4
Interest.....	8	-	-	-	-	-	-
Goods and Services Tax .....	111	161	160	170	170	160	160
Grants and subsidies .....	5	-	-	-	-	-	-
Other.....	38	35	56	74	6	6	6
<b>Net cash from operating activities .....</b>	<b>(2,985)</b>	<b>(4,533)</b>	<b>(3,224)</b>	<b>(4,542)</b>	<b>(3,333)</b>	<b>(3,238)</b>	<b>(3,395)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(49)	(45)	(45)	(58)	(85)	(50)	(50)
Purchase of investments .....	-	-	-	-	-	(1,000)	(1,300)
<b>Net cash from investing activities .....</b>	<b>(49)</b>	<b>(45)</b>	<b>(45)</b>	<b>(58)</b>	<b>(85)</b>	<b>(1,050)</b>	<b>(1,350)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>21</b>	<b>(1,238)</b>	<b>67</b>	<b>(1,305)</b>	<b>19</b>	<b>18</b>	<b>18</b>
Cash assets at the beginning of the reporting period .....	1,227	1,248	1,248	1,315	10	29	47
<b>Cash assets at the end of the reporting period .....</b>	<b>1,248</b>	<b>10</b>	<b>1,315</b>	<b>10</b>	<b>29</b>	<b>47</b>	<b>65</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	3,414	4,641	3,340	3,328	3,459
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(60)	(61)	(58)	(56)	(54)
(Increase)/decrease in salaries and related costs .....	(72)	(34)	43	(34)	(10)
(Increase)/decrease in accounts receivable .....	(48)	12	(10)	-	-
Increase/(decrease) in prepayments .....	-	1	(1)	-	-
Increase/(decrease) in accounts payable .....	(8)	(17)	18	-	-
Other accrued revenue/expenditure .....	(2)	-	1	-	-
<b>Net Cash from Operating Activities</b> .....	3,224	4,542	3,333	3,238	3,395

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Heritage Grants Program .....	740	1,884	1,030	1,330	375	385	865
National Estate Grants Program .....	122	-	-	-	-	-	-
Conservation Incentive Program .....	5	10	-	10	10	10	10
Cossack .....	131	-	2	120	260	120	120
Education/Promotion .....	9	11	9	11	11	11	11
Carnarvon One Mile Jetty .....	-	250	100	150	-	-	-
Golden Mile Loop Railway Line .....	-	50	-	100	-	-	-
Kalgoorlie and Boulder Town Halls .....	-	50	-	100	50	50	-
Heritage Loan Scheme Interest Subsidy .....	-	50	-	80	35	35	35
<b>TOTAL</b>	<b>1,007</b>	<b>2,305</b>	<b>1,141</b>	<b>1,901</b>	<b>741</b>	<b>611</b>	<b>1,041</b>



# NATIONAL TRUST OF AUSTRALIA (WA)

## PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE

### DIVISION 46

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 76 Net amount appropriated to purchase outputs.....</b>	702	5,515	2,967	<b>4,639</b>	1,161	1,126	1,079
Total appropriations provided to purchase outputs.....	702	5,515	2,967	<b>4,639</b>	1,161	1,126	1,079
<b>CAPITAL</b>							
<b>Item 156 Capital Contribution .....</b>	1,370	382	382	<b>343</b>	356	339	354
<b>GRAND TOTAL.....</b>	<b>2,072</b>	<b>5,897</b>	<b>3,349</b>	<b>4,982</b>	<b>1,517</b>	<b>1,465</b>	<b>1,433</b>

#### MISSION

*To conserve and interpret Western Australia's Heritage.*

#### SIGNIFICANT ISSUES AND TRENDS

- The expanding awareness of the importance of heritage requires an increasingly diverse approach to meet community needs.
- The expected growth and importance of cultural tourism has increased demand for quality experiences at the heritage properties of the Trust.
- The increasing population of metropolitan Perth and regional centres is causing a marked increase in pressure for development of places that have significant heritage values.
- Critical to the urban landscape in metropolitan Perth and regional centres is the need to carefully identify and manage remnant urban bushland and other cultural landscapes.
- The significant increase in heritage requires a comprehensive educational program across the community.
- There is a growing community expectation of a holistic integrated approach to the three heritage environments of natural, historic and indigenous supported by legislation, community consultation and best practice.
- There is a growing community expectation for programs to facilitate voluntary nature conservation on private land.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget <sup>(b)</sup> Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Heritage Identification .....	147	312	360	303			
<b>Output 2:</b>							
Heritage Conservation .....	3,482	7,927	8,548	7,189			
<b>Output 3:</b>							
Heritage Education and Awareness .....	37	87	90	76			
<b>Total Cost of Outputs .....</b>	<b>3,666</b>	<b>8,326</b>	<b>8,998</b>	<b>7,567</b>	<b>6,811</b>	<b>6,731</b>	<b>6,720</b>
<i>Less Operating revenues .....</i>	<i>3,031</i>	<i>4,325</i>	<i>5,261</i>	<i>3,841</i>	<i>5,657</i>	<i>5,631</i>	<i>4,240</i>
<b>Net Cost of Outputs .....</b>	<b>635</b>	<b>4,001</b>	<b>3,737</b>	<b>3,726</b>	<b>1,154</b>	<b>1,100</b>	<b>2,480</b>
Adjustments <sup>(c)</sup> .....	67	1,514	(770)	913	7	26	(1,401)
<b>Appropriations provided to purchase Outputs .....</b>	<b>702</b>	<b>5,515</b>	<b>2,967</b>	<b>4,639</b>	<b>1,161</b>	<b>1,126</b>	<b>1,079</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(d)</sup> .....</b>	<b>1,370</b>	<b>382</b>	<b>382</b>	<b>343</b>	<b>356</b>	<b>339</b>	<b>354</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>2,072</b>	<b>5,897</b>	<b>3,349</b>	<b>4,982</b>	<b>1,517</b>	<b>1,465</b>	<b>1,433</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Output mix revised in 2001-02 and in 2002-03.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(d) Supporting details are disclosed in the Capital Contribution Statement.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A valued and protected environment	Conservation of Western Australia's cultural and natural Heritage.	Heritage Identification
		Heritage Conservation
		Heritage Education and Awareness

**Outcome: Conservation of Western Australia's cultural and natural Heritage.****Output 1: Heritage Identification**

The National Trust of Australia (WA) identifies and assesses places and objects of national state and local heritage significance (including natural landscapes).

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual <sup>(b)</sup> \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	147	312	360	303	
Less Operating Revenue <sup>(c)</sup> .....	121	254	210	154	
Net Cost of Output .....	26	58	150	149	
Adjustments <sup>(d)</sup> .....	2	-	(31)	37	
<b>Appropriation for purchase of Output 1 .....</b>	<b>28</b>	<b>58</b>	<b>119</b>	<b>186</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Output mix revised in 2001-02 and in 2002-03.

(c) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Identified Heritage Places/Objects.....	3,500	3,700	3,550	3,600	
<b>Quality</b>					
To approve level of documentation in standard format .....	50%	70%	60%	70%	
<b>Timeliness</b>					
New classifications on-line within 3 months of owner notification.....	na	100%	50%	100%	
<b>Cost (Efficiency)</b>					
Average cost per identified heritage place/object.....	\$41.90	\$84.32	\$101.39	\$84.08	
<b>Full Time Equivalents (FTEs)</b>	<b>5</b>	<b>2</b>	<b>2</b>	<b>2</b>	

**Major Achievements For 2001-02**

- Adopted common programs with other heritage agencies for recording of information and data exchange.
- Initiated programs for the digitisation of images to increase public access.
- Continued identification of heritage places.

**Major Initiatives For 2002-03**

- Compilation of a centralised index of all heritage places, natural sites, geological monuments, trees and covenants recorded in National Trust files.
- Continued identification of heritage places, particularly those of relevance to ethnic, migrant, industrial twentieth century and military heritage interest.
- Further expansion of web pages and on line community services.

**Outcome: Conservation of Western Australia's cultural and natural Heritage.****Output 2: Heritage Conservation**

The National Trust of Australia (WA) manages a number of heritage properties over which it has direct control. The National Trust also sponsors the conservation of properties over which it has no direct responsibility or control. This latter activity is facilitated through tax deductible appeals and restrictive covenants on both built and natural heritage.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual <sup>(b)</sup> \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	3,482	7,927	8,548	7,189	The variances are due to the application of AAS15 which requires revenue (grants) to be recognised in the year it is received, not when expenditure of the grant occurs.
Less Operating Revenue <sup>(c)</sup> .....	2,879	4,000	4,998	3,649	
Net Cost of Output .....	603	3,927	3,550	3,540	
Adjustments <sup>(d)</sup> .....	64	1,514	(732)	867	
<b>Appropriation for purchase of Output 2 .....</b>	<b>667</b>	<b>5,441</b>	<b>2,818</b>	<b>4,407</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Output mix revised in 2002-02 and in 2002-03.

(c) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Property Open Days .....	6,900	8,000	7,000	7,500	Additional properties acquired.
<b>Quality</b>					
Visitor satisfaction of offered programs .....	na	80%	na	80%	
<b>Timeliness</b>					
Visitor satisfaction with opening hours .....	na	80%	na	80%	
<b>Cost (Efficiency)</b>					
Average conservation cost per open day.....	\$504.64	\$990.88	\$1,221.16	\$958.49	
<b>Full Time Equivalents (FTEs)</b>	25	25	25	25	

**Major Achievements For 2001-02**

- Continued regional development activity, conservation works and interpretive programs along the length of the Golden Pipeline project in cooperation with twelve local government authorities.
- Commissioned and received interpretation plans for York Goal and Courthouse Complex, Greenough Hamlet, Bridgedale, Ellensbrook and Luisini Winery project.
- Commissioned and received business plans for Luisini Winery and Golden Pipeline projects.
- Completed on site trial of expanded documentation program and established baseline requirements for continued expansion to other sites.
- Exceeded program expectations in nature based covenanting initiatives.

**Major Initiatives For 2002-03**

- Completion of phase one of York Goal and Courthouse complex conservation and interpretation.
- Completion of phase one of Greenough Hamlet services program, conservation and interpretation.
- Completion of phase one of Luisini Winery conservation and interpretation.
- Launch of the Golden Pipeline walk and drive trails.
- Expansion of Bushbank of program.
- Increased coordination and integration of programs promoting nature conservation on private land.

**Output 3: Heritage Education and Awareness**

The National Trust of Australia (WA) raises public awareness of places and objects of national, state and local heritage significance through its publications, public programs, education programs and properties that are open to the public.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual <sup>(b)</sup> \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	37	87	90	76	
Less Operating Revenue <sup>(c)</sup> .....	30	71	53	38	
Net Cost of Output .....	7	16	37	38	
Adjustments <sup>(d)</sup> .....	-	-	(7)	8	
<b>Appropriation for purchase of Output 3 .....</b>	<b>7</b>	<b>16</b>	<b>30</b>	<b>46</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Output mix reused in 2001-02 and in 2002-03

(c) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Visitors .....	44,105	72,000	50,000	60,000	
<b>Quality</b>					
To be developed .....	na	na	na	na	
<b>Timeliness</b>					
To be developed .....	na	na	na	na	
<b>Cost (Efficiency)</b>					
Value added per visitor experience.....	\$0.83	\$1.21	\$1.80	\$1.26	
<b>Full Time Equivalents (FTEs)</b>	<b>2</b>	<b>5</b>	<b>5</b>	<b>5</b>	

**Major Achievements For 2001-02**

- Developed educational resources for Luisini Winery and Golden Pipeline projects.
- Tried a regional program for guide and volunteers as part of ongoing support for customer services and positive heritage experiences at Trust properties.
- Initiated the heritage alert program on the Trust web pages.
- Conducted a 'virtual' heritage convention with online papers and discussion.

**Major Initiatives For 2002-03**

- Completion of phase one of York Goal and Courthouse complex conservation and interpretation.
- Completion of phase one of Greenough Hamlet services program, conservation and interpretation.
- Completion of phase one of Luisini Winery conservation and interpretation.
- Launch of the Golden Pipeline walk and drive trails.

- Publish education resources for Luisini Winery and Golden Pipeline projects.

### CAPITAL WORKS PROGRAM

The Trust's capital works program consists of:

- Continuing with Golden Pipeline and Luisini Winery projects.
- Upgrading computer hardware and software including the development of e commerce facilities and a web page.
- Construction of the Greenough Hamlet Interpretation Centre.
- Continuing restoration works on selected properties.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Golden Pipeline Project (AlintaGas proceeds).....	6,900	3,300	2,200	2,300
Property Restoration.....	764	382	382	382
Restoration Works - Luisini Winery.....	1,500	1,000	500	500
	9,164	4,682	3,082	3,182

### CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	1,900	4,382	3,082	3,182	1,700	400	400
<b>Working capital requirement</b>	1,900	4,382	3,082	3,182	1,700	400	400
<b>LESS</b>							
Funding included in output appropriations <sup>(b)</sup> ..	-	3,500	2,200	2,300	1,300	-	-
Specific Contributions.....	500	500	500	500	-	-	-
Internal Funds and Balances.....	30	-	-	-	-	-	-
Holding Account <sup>(c)</sup> .....	-	-	-	39	44	61	46
<b>Capital Contribution.....</b>	1,370	382	382	343	356	339	354

- (a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.  
 (b) Capital works expensed through the Statement of Financial Performance.  
 (c) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	1,049	1,912	1,455	1,582	1,470	1,212	1,250
Superannuation .....	70	89	89	100	100	100	100
Grants and subsidies <sup>(b)</sup> .....	-	441	441	200	-	-	-
Supplies and services .....	1,004	3,395	4,941	3,783	3,290	3,531	3,587
Accommodation .....	43	29	29	46	47	48	48
Capital User Charge <sup>(e)</sup> .....	-	1,520	283	498	530	525	455
Depreciation .....	(10)	102	91	103	142	107	92
Administration .....	19	40	105	100	107	109	89
Other expenses .....	1,084	798	1,564	1,155	1,125	1,099	1,099
<b>TOTAL COST OF SERVICES .....</b>	<b>3,259</b>	<b>8,326</b>	<b>8,998</b>	<b>7,567</b>	<b>6,811</b>	<b>6,731</b>	<b>6,720</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	438	512	512	512	393	393	393
Grants and subsidies .....	1,705	3,386	4,272	3,158	5,093	5,067	3,696
Interest .....	57	90	140	98	98	98	78
Other Revenue .....	831	337	337	73	73	73	73
<b>Total Revenues from Ordinary Activities .....</b>	<b>3,031</b>	<b>4,325</b>	<b>5,261</b>	<b>3,841</b>	<b>5,657</b>	<b>5,631</b>	<b>4,240</b>
<b>NET COST OF SERVICES .....</b>	<b>228</b>	<b>4,001</b>	<b>3,737</b>	<b>3,726</b>	<b>1,154</b>	<b>1,100</b>	<b>2,480</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	1,775	5,515	2,967	4,639	1,161	1,126	1,079
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>1,775</b>	<b>5,515</b>	<b>2,967</b>	<b>4,639</b>	<b>1,161</b>	<b>1,126</b>	<b>1,079</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>1,547</b>	<b>1,514</b>	<b>(770)</b>	<b>913</b>	<b>7</b>	<b>26</b>	<b>(1,401)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 32, 32 and 32 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

(e) Capital User Charge revised in 2001-02 to reflect heritage listed exempt land and buildings.



**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	2,389	3,544	3,075	4,093	4,059	4,144	2,873
Receivables.....	1,438	1,027	1,128	844	855	683	535
Inventories.....	35	35	35	35	35	35	35
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	39	44	61	46	-
Prepayments.....	23	-	-	-	-	-	-
Total current assets.....	3,885	4,606	4,277	5,016	5,010	4,908	3,443
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	103	53	118	204	269	365
Land and Buildings.....	14,571	14,785	15,315	15,779	16,093	16,507	16,921
Plant, equipment and vehicles.....	246	328	454	438	402	331	275
Other.....	1,721	1,721	1,721	1,721	1,721	1,721	1,721
Total non-current assets.....	16,538	16,937	17,543	18,056	18,420	18,828	19,282
<b>TOTAL ASSETS</b> .....	20,423	21,543	21,820	23,072	23,430	23,736	22,725
<b>CURRENT LIABILITIES</b>							
Superannuation.....	6	6	6	6	6	6	6
Payables.....	227	209	249	249	249	161	153
Provision for employee entitlements.....	113	111	111	114	116	117	118
Interest-bearing liabilities (Borrowings).....	50	40	40	30	20	10	-
Monies in trust.....	24	24	124	124	124	124	124
Accrued Salaries.....	22	22	22	22	22	22	22
Other.....	2,181	723	13	13	13	48	98
Total current liabilities.....	2,623	1,135	565	558	550	488	521
<b>NON-CURRENT LIABILITIES</b>							
Superannuation.....	82	82	82	82	82	82	82
Provision for employee entitlements.....	12	15	35	38	41	44	47
Total non-current liabilities.....	94	97	117	120	123	126	129
<b>TOTAL LIABILITIES</b> .....	2,717	1,232	682	678	673	614	650
<b>EQUITY</b>							
Contributed Equity.....	-	382	382	725	1,081	1,420	1,774
Accumulated surplus/(deficit).....	6,270	8,392	8,946	9,859	9,866	9,892	8,491
Asset revaluation reserve.....	11,436	11,537	11,810	11,810	11,810	11,810	11,810
<b>Total equity</b> .....	17,706	20,311	21,138	22,394	22,757	23,122	22,075
<b>TOTAL LIABILITIES AND EQUITY</b> .....	20,423	21,543	21,820	23,072	23,430	23,736	22,725

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	405	5,412	2,875	4,530	1,014	1,015	983
Capital Contribution .....	1,370	382	382	343	356	339	354
Holding Account .....	-	-	-	39	44	61	46
<b>Net cash provided by government .....</b>	<b>1,775</b>	<b>5,794</b>	<b>3,257</b>	<b>4,912</b>	<b>1,414</b>	<b>1,415</b>	<b>1,383</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(1,000)	(1,912)	(1,500)	(1,576)	(1,465)	(1,208)	(1,210)
Superannuation .....	(70)	(89)	(90)	(100)	(100)	(100)	(100)
Supplies and services .....	(965)	(3,320)	(4,549)	(3,511)	(3,414)	(3,546)	(3,567)
Grants and subsidies .....	-	(441)	(441)	(200)	-	-	-
Accommodation .....	(83)	(69)	(69)	(86)	(87)	(77)	(77)
Administration.....	(19)	(40)	(40)	(40)	(40)	(29)	(29)
Capital User Charge <sup>(a)</sup> .....	-	(1,520)	(283)	(498)	(530)	(525)	(455)
Goods and Services Tax .....	(187)	(248)	(248)	(248)	(248)	(248)	(248)
Other.....	(704)	(1,282)	(473)	(1,193)	(1,127)	(1,100)	(1,100)
<b>Receipts</b>							
User charges and fees .....	449	470	495	519	492	488	488
Interest .....	52	90	140	98	80	80	80
Goods and Services Tax .....	251	260	260	260	260	260	260
Grants and subsidies .....	2,129	3,507	4,943	3,158	5,093	5,067	3,696
Other.....	27	337	337	73	68	68	68
<b>Net cash from operating activities .....</b>	<b>(120)</b>	<b>(4,257)</b>	<b>(1,518)</b>	<b>(3,344)</b>	<b>(1,018)</b>	<b>(870)</b>	<b>(2,194)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(175)	(382)	(1,043)	(540)	(420)	(450)	(450)
<b>Net cash from investing activities .....</b>	<b>(175)</b>	<b>(382)</b>	<b>(1,043)</b>	<b>(540)</b>	<b>(420)</b>	<b>(450)</b>	<b>(450)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings.....	-	-	(10)	(10)	(10)	(10)	(10)
<b>Net cash from financing activities .....</b>	<b>-</b>	<b>-</b>	<b>(10)</b>	<b>(10)</b>	<b>(10)</b>	<b>(10)</b>	<b>(10)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>1,480</b>	<b>1,155</b>	<b>686</b>	<b>1,018</b>	<b>(34)</b>	<b>85</b>	<b>(1,271)</b>
Cash assets at the beginning of the reporting period .....	909	2,389	2,389	3,075	4,093	4,059	4,144
<b>Cash assets at the end of the reporting period .....</b>	<b>2,389</b>	<b>3,544</b>	<b>3,075</b>	<b>4,093</b>	<b>4,059</b>	<b>4,144</b>	<b>2,873</b>

(a) Capital User Charge revised to reflect heritage listed exempt land and buildings.

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	3,737	3,726	1,154	1,100	2,480
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(91)	(103)	(142)	(107)	(92)
(Increase)/decrease in salaries and related costs .....	(21)	(6)	(5)	(4)	(4)
Increase/(decrease) in accounts receivable .....	(310)	(284)	11	(172)	(148)
(Increase)/decrease in accounts payable .....	(22)	-	-	88	8
(Increase)/decrease in prepayments .....	(23)	-	-	-	-
(Increase)/decrease in other liabilities .....	(1,752)	11	-	(35)	(50)
<b>Net Cash from Operating Activities</b> .....	1,518	3,344	1,018	870	2,194

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Golden Pipeline Project	-	441	441	200	-	-	-
<b>TOTAL</b>	-	441	441	200	-	-	-

## Part 9

### Minister for Police and Emergency Services; Minister Assisting the Minister for Planning and Infrastructure

#### SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
757	Police Service			
	– Purchase of Outputs .....	489,840	494,132	<b>529,721</b>
	– Capital Contribution .....	25,988	25,988	<b>24,633</b>
	Total .....	515,828	520,120	<b>554,354</b>
782	Fire and Emergency Services Authority of Western Australia			
	– Purchase of Outputs .....	36,010	36,074	<b>36,893</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	1	1	<b>1</b>
	– Capital Contribution .....	1,431	1,410	<b>350</b>
	Total .....	37,442	37,485	<b>37,244</b>
	Eastern Goldfields Transport Board	...	...	...
	GRAND TOTAL			
	– Purchase of Outputs .....	525,850	530,206	<b>566,614</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	1	1	<b>1</b>
	– Capital Contribution .....	27,419	27,398	<b>24,983</b>
	Total .....	553,270	557,605	<b>591,598</b>

## POLICE SERVICE

### PART 9 - MINISTER FOR POLICE AND EMERGENCY SERVICES; MINISTER ASSISTING THE MINISTER FOR PLANNING AND INFRASTRUCTURE

#### DIVISION 47

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
Item 77 Net amount appropriated to purchase outputs.....	460,721	488,365	492,657	<b>528,246</b>	555,797	579,562	597,903
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975 .....	1,495	1,475	1,475	<b>1,475</b>	1,475	1,475	1,475
Total appropriations provided to purchase outputs .....	462,216	489,840	494,132	<b>529,721</b>	557,272	581,037	599,378
<b>CAPITAL</b>							
Item 157 Capital Contribution .....	68,631	25,988	25,988	<b>24,633</b>	42,189	32,270	25,838
GRAND TOTAL.....	530,847	515,828	520,120	<b>554,354</b>	599,461	613,307	625,216

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*In partnership with the community, create a safer and more secure Western Australia by providing quality police services.*

#### SIGNIFICANT ISSUES AND TRENDS

- Progress implementation of the Police Service's Strategic Plan 2001-2006 through annual planning processes to ensure the future directions and outcomes developed for our policing focus and organisational style are achieved. Policing priorities and management initiatives to support the Community Safety Outcome will be resourced through a shift in effort.
- Availability of, and advances in, technology provide criminals with more covert ways of undertaking criminal behaviour, and provide a challenge to policing in terms of crossing jurisdictional boundaries, the resources applied to combat e-crime and the type of e-crime responded to.
- Technology, improved training and improved modes of work organisation provide police services with innovative ways to more effectively target high crime areas, repeat offenders and investigate criminal activity.
- The Police Service plays a major role in whole-of-government initiatives to develop strategies to address local community safety and security issues. Strategies on these issues include initiatives focusing on crime prevention, youth issues, drug awareness, seniors and business security.
- The community's perception of safety and security is being measured by a new national survey coordinated by the Australasian Centre for Policing Research that commenced in July 2001. This survey replaces the Population Survey Monitor, Community Satisfaction with Police Services, undertaken by the Australian Bureau of Statistics that ceased in November 2000. Preliminary results from the survey indicate that people in Western Australia generally feel less safe than people in other States and Territories at home and public places. A high proportion of people in Western

Australia were satisfied with their most recent contact with the police, but less satisfied in general with services provided by the police.

- The effectiveness of road safety strategies is reflected by the achievement in 2001 of the lowest number of fatal road crashes and fatalities. There were 151 fatal crashes resulting in 164 deaths. The estimated rate of 8.59 fatalities per 100,000 persons was lower than the Australian average of 9.06.
- A key issue for the community is the ability of the Police Service to respond to criminal activity in an appropriate and timely manner. The Police Service will continue to provide a high priority response to offences against the person and an appropriate response to all other offences.
- The Royal Commission into whether there has been any corrupt or criminal conduct by Western Australia police officers can be expected to enhance community confidence in the integrity of its Police Service in the longer term. However, given the experiences of other jurisdictions, The Royal Commission into whether there has been any corrupt or criminal conduct by Western Australia police officers could affect community confidence and agency productivity. The Police Service is taking a strategic approach to The Royal Commission so as to ready the organisation and the community.
- Proclamation of the *Criminal Investigation (Identifying People) Bill 2001* (DNA legislation) will provide police with a significant tool in the fight against serious crime. It has the potential to eliminate potential suspects and increase clearance rates with offenders brought to court more quickly. Expected increase in guilty pleas will reduce the current backlog in the courts and may spare victims of crime from ongoing trauma. Additionally, establishment of an identification database may act as a deterrent to offending.
- The Police Service is commencing a number of actions to address Health and Safety obligations arising from the inclusion of sworn personnel in Occupational Safety and Health legislation.
- Compared to other Australian States and Territories, Western Australia has consistently recorded the highest victimisation rate (victims per 100,000 persons) for burglary between 1993 and 2000. However, during 2001-02, not only has the number of reported burglary offences declined in Western Australia, the clearance rate of these investigations has also improved.
- There was a decreasing trend in the number of offences against the person during 2001-02. Additionally, clearance rates for offences against the person continue to be above 80 per cent.
- During 2001-02, there has been an increasing trend in the number of motor vehicle thefts. However, the clearance rate has improved.
- The agency is a member of the National Motor Vehicle Theft Reduction Council and is contributing to the development of the 'National Wrecks Register' (linked to CrimTrac). The register will reduce the opportunities for organised car thieves to utilise the identification details of wrecked vehicles to sell stolen vehicles.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Delta Communications and Information Technology Plan (DCAT) - Program Completion...	9,994	12,811	16,760	20,803
Emergency Services Call Taking and Dispatch System (CADCOM).....	(1,686)	7,648	9,276	9,701
Police Unsworn Redundancies .....	(400)	(400)	(400)	(400)
Parity and Wages Policy .....	303	614	633	642

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b> Community Support, Crime Prevention and Public Order .....	169,877	180,571	190,714	206,575			
<b>Output 2:</b> Emergency Management and Co-ordination ...	6,667	8,719	6,190	8,609			
<b>Output 3:</b> Traffic Management and Road Safety .....	83,954	83,100	87,253	88,393			
<b>Output 4:</b> Response to and Investigation of Offences .....	171,169	180,405	182,440	192,361			
<b>Output 5:</b> Services to the Judicial Process .....	51,892	60,677	52,717	54,291			
<b>Total Cost of Outputs</b> .....	483,559	513,472	519,314	550,229	577,281	600,623	618,844
<i>Less Operating revenues</i> .....	22,938	16,640	18,190	18,355	16,164	15,656	15,541
<b>Net Cost of Outputs</b> .....	460,621	496,832	501,124	531,874	561,117	584,967	603,303
Adjustments <sup>(b)</sup> .....	1,595	(6,992)	(6,992)	(2,153)	(3,845)	(3,930)	(3,925)
<b>Appropriations provided to purchase Outputs</b> .....	462,216	489,840	494,132	529,721	557,272	581,037	599,378
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs</b> <sup>(c)</sup> .....	68,631	25,988	25,988	24,633	42,189	32,270	25,838
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	530,847	515,828	520,120	554,354	599,461	613,307	625,216

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Safe, healthy and supportive communities.	The community has confidence in the level of public order, safety and security.	Community Support, Crime Prevention and Public Order.
		Emergency Management and Co-ordination.
	Road users behave safely.	Traffic Management and Road Safety.
	A response to crime that brings offenders before the justice system.	Response to and Investigation of Offences. Services to the Judicial Process.

### Outcome: The community has confidence in the level of public order, safety and security

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Proportion (%) of WA community who felt safe or very safe at home alone and in public places during the day and at night <sup>(b) (c)</sup>					
- Feel safe at home alone during the day .....	93%	94%	86%	94%	Estimated actual based on preliminary data from the new National Survey of Satisfaction with Police Services. It is expected that when further data is available feelings of safety may more closely reflect previous levels.
- Feel safe at home alone at night .....	79%	80%	72%	80%	
- Feel safe while walking/jogging locally during the day .....	87%	88%	86%	88%	As above
- Feel safe while walking/jogging locally at night .....	37%	40%	35%	40%	
- Feel safe while travelling on public transport during the day .....	59%	61%	53%	61%	As above
- Feel safe while travelling on public transport at night .....	15%	16%	15%	16%	

(a) More details of effectiveness indicators are provided in the annual report.

(b) 2000-01 Actual based on the National 'Satisfaction with Police Services' survey conducted by the Australian Bureau of Statistics, Population Survey Monitor (ABS Cat. No. 4103.0 – ABS data available on request).

(c) 2001-02 Estimated Actual based on preliminary results from the National Survey of Community Satisfaction with Policing coordinated by the Australasian Centre for Policing Research.



**Output 1: Community Support, Crime Prevention and Public Order**

The general support to the community, including a visible police presence and response, crime prevention activities, and many of the regulatory functions undertaken to ensure only appropriate persons are issued with licences such as firearms and security licences, are key contributors to the broader outcome of community safety. Maintaining a 24-hour service that is responsive to the needs of local communities is critical to the Police Service achieving the broader outcome of community safety. The provision of such a 24-hour service includes the activities of targeted and community patrols, responding to general calls for assistance, the coordination of public safety for major events, public education and general awareness programs, security services, and the promotion of proactive programs that encourage a partnership approach to policing.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	169,877	180,571	190,714	206,575	
Less Operating Revenue <sup>(b)</sup> .....	7,597	6,687	7,694	7,764	
Net Cost of Output .....	162,280	173,884	183,020	198,811	
Adjustments <sup>(c)</sup> .....	499	(2,454)	(2,568)	(807)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>162,779</b>	<b>171,430</b>	<b>180,452</b>	<b>198,004</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Hours of community support, crime prevention and public order <sup>(a)</sup> .....	3.049m	3.071m	3.280m	3.373m	Supports shift in output mix to meet the strategic direction of the agency
<b>Quality</b>					
Survey respondents who are satisfied with the job the Police Service is doing in supporting community programs <sup>(b) (c)</sup> .....	75%	76%	74%	76%	
Survey respondents who are satisfied with the job the Police Service is doing in dealing with public order problems <sup>(b) (c)</sup> .....	48%	49%	49%	>49%	
<b>Timeliness</b>					
General calls for police assistance (not including '000' calls) answered within 20 seconds <sup>(d) (e)</sup> .....	62%	>62%	70%	70%	
Calls (overall) for police assistance answered within 20 seconds .....	70%	na	na	na	
<b>Cost (Efficiency)</b>					
Average cost per hour of community support, crime prevention and public order .....	\$55.72	\$58.80	\$58.14	\$61.24	
<b>Full Time Equivalents (FTEs)</b>	<b>2,068</b>	<b>2,066</b>	<b>2,220</b>	<b>2,274</b>	

(a) Calculated from sample activity surveys conducted over the previous 12 months.

(b) 2000-01 Actual based on the National 'Satisfaction with Police Services' survey conducted by the Australian Bureau of Statistics, Population Survey Monitor (ABS Cat. No. 4103.0 – ABS data available on request).

(c) 2001-02 Estimated Actual based on preliminary results from the National Survey of Community Satisfaction with Policing coordinated by the Australasian Centre for Policing Research.

(d) General calls include calls to the Police Operations Centre (9222 1111) and not including emergency '000' calls or calls from security firms, education security, St John Ambulance, FESA, State Emergency Service, Cab Alert and Western Power.

(e) Also refer to 'emergency calls answered within 20 seconds', listed as timeliness measure in output 4 – Response to and investigation of offences

**Major Achievements For 2001-02**

- Deployed Police Transit Unit onto the Metropolitan Rail System. Substantial progress made to facilitate the commencement of operation, with Standard Operating Procedures being developed and officers deployed.
- Planned and implemented the expansion of services (to country areas) by the Mounted and Canine Sections.
- Realignment of helicopter flying hours focusing on intelligence from local districts to target specific areas of crime.
- Utilised INSIGHT data to implement targeted patrols of hot-spots and specific crimes. INSIGHT is also being utilised to target persons of interest associated with particular crime patterns and to monitor the effectiveness of the targeted patrols and specific operations.
- Representation and contribution to the Ministerial Working Group formed to establish the Office of Crime Prevention.
- Continued involvement and support to the Safer WA structure and the establishment of additional Safer WA committees to facilitate focus on local level problem solving.
- Recruitment of 100 police officers above attrition.
- Recruitment of 10 Aboriginal Police Liaison Officers above attrition.
- Established conflict-resolution committees addressing issues relating to Aboriginal feuding and domestic violence.
- Ongoing consultation with Aboriginal communities and key elders to generate awareness of crime trends and issues, with particular emphasis on domestic violence issues.
- Commitment to the Tjuarbalin and Martu Working Group for Remote Aboriginal Communities to support problem solving and provide greater consultation and agreement in tailoring services to local needs.
- Delivered training to Aboriginal communities as a result of the management of Aboriginal Warden schemes being transferred from the Department of Indigenous Affairs.
- Continued implementation of safety awareness programs for seniors to provide advice and assistance to make them more secure, safe and reduce their fear of crime.
- Completed Phase One of the devolvement of MDL (Motor Drivers Licence) testing to country police stations.
- The opening of the new Police Academy at Joondalup marked one of the key milestones in the history of the Western Australia Police Service. As a world-class facility, the Academy provides the Police Service with excellent opportunities for education and training.

**Major Initiatives For 2002-03**

- Address priority offences identified by the community, in particular: burglary, motor vehicle theft, drugs, robbery and assault.
- Reduce the level of offending in priority offences through: intelligence based responses; targeted situations; offences and/or repeat offenders; involving the community in ownership of safety and security; and involving the community in problem solving approaches.
- Progress the program of recruitment to fulfil the government commitment of 250 additional police and 40 Aboriginal Police Liaison Officers over four years.
- Continue enhanced deployment of Mounted and Canine Sections including to regional areas.
- Deter community members from offending lifestyles by working with other agencies, with diverse and at risk groups and the community to address causal factors.

- Reduce the levels of repeat victimisation, particularly in family and domestic violence situations.
- Progress the implementation of the recommendations of the Community Services Review, ensuring alignment with the strategic direction of the Police Service.
- Continue participation in whole-of-government crime prevention initiatives.
- Develop strategic policies in relation to youth; and the security industry.
- Implement strategies to divert youth from participating in criminal activity.
- Positively impact community perceptions relating to the level of fear of crime and influence community perceptions of crime.

### Outcome: The community has confidence in the level of public order, safety and security

#### Key Effectiveness Indicator <sup>(a)</sup>

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness measure associated with this outcome is the same as that provided under output 1.....				

(a) More details of effectiveness indicators are provided in the annual report.

### Output 2: Emergency Management and Co-ordination

The ability of the Police Service to respond quickly and effectively to a range of emergencies plays an important part in enhancing the community's feelings of safety. The key role for the Police Service is planning and ensuring a state of preparedness for, effective management of and coordinated response to, major emergencies and disasters. Activities undertaken include search and rescue, maintenance and testing of emergency plans, training programs and simulated exercises, as well as the Police Service's responsibility for providing coordination of hazard management authorities during major emergencies.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	6,667	8,719	6,190	8,609	Driven by unpredictable external factors. This resulted in a lower than expected estimated actual for 2001-02.
Less Operating Revenue <sup>(b)</sup> .....	251	262	226	228	
Net Cost of Output .....	6,416	8,457	5,964	8,381	
Adjustments <sup>(c)</sup> .....	28	(105)	(83)	(30)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>6,444</b>	<b>8,352</b>	<b>5,881</b>	<b>8,351</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Hours of emergency management and coordination <sup>(a)</sup> .....	105,800	131,000	110,000	124,000	Estimate of likely demand
<b>Quality</b>					
State emergency management plans that are in place and current, where the Police Service is the designated hazard management authority <sup>(b)</sup> .....	6	6	6	6	
<b>Timeliness</b>					
Emergency response as required .....	na	na	na	na	
<b>Cost (Efficiency)</b>					
Average cost per hour of emergency management and coordination .....	\$63.03	\$66.56	\$56.28	\$69.42	
<b>Full Time Equivalents (FTEs)</b>	72	88	74	84	

(a) Calculated from sample activity surveys undertaken over previous 12 months.

(b) Current means plans have been reviewed and exercised in the previous 12-month period.

**Major Achievements For 2001-02**

- Provided regular training to police personnel to ensure their preparedness to respond to emergency situations.
- Developed a partnership with Fremantle Port Authority, CSBP, BP, Kwinana Industries Council and the Kwinana Industry Mutual Aid Committee to facilitate the exchange of emergency management knowledge, experience and technology.
- Developed standard operating procedures for response to biological hazards.
- Reviewed and audited local emergency management plans in all police sub-districts.
- Revised and amended Policy Statement 7 (Western Australia Emergency Management Arrangements) in conjunction with FESA.
- Reviewed Policy Statement 3 (Local Community Emergency Management Planning) in conjunction with FESA.
- Participated in the Taskforce that reported to the Minister on Rotary Wing Aircraft in the Delivery of Policing and Emergency Management Service to the Community of Western Australia.
- Actively contributed to the Standing Advisory Committee on Commonwealth/State Co-operation for Protection Against Violence (SAC-PAV) and review of national response capabilities to potential terrorist incidents.

**Major Initiatives For 2002-03**

- Continue to provide emergency management training to officers to ensure a high level of preparedness is maintained.
- Manage and coordinate emergency response to situations where the Police Service is the lead agency.
- Contribute to an integrated emergency response and maintain a high state of preparedness.
- Utilise internet technologies to enable sharing of and ready access to emergency management plans and related information.

- Continue to contribute to SAC-PAV (or its successor body) and to improving Australia's anti-terrorist capacity, including intelligence sharing.

### Outcome: Road users behave safely

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Number of fatal road crashes per 10,000 registered motor vehicles where drink-driving was a major contributing factor <sup>(b) (c)</sup> <sup>(e)</sup> .....	0.26	0.27	0.23	0.23	
Number of fatal road crashes per 10,000 registered motor vehicles where excessive speed was a major contributing factor <sup>(d) (e)</sup> ...	0.30	0.32	0.28	0.28	

- (a) More details of effectiveness indicators are provided in the annual report.
- (b) Registered motor vehicles exclude caravans, trailers and plant and equipment. Numbers of fatal crashes per 10,000 registered motor vehicles are calculated on the number of registered motor vehicles as at December 31 2000 and 2001. 2002-03 Target is based on an estimated increase in registrations.
- (c) Drink driving-related fatal crashes include fatal road crashes where at least one driver was over the 0.05 blood alcohol limit. These crashes may have also had other contributing causes, such as excessive speed, and therefore the figures shown for drink driving and excessive speed are not mutually exclusive.
- (d) Speed-related fatal crashes include fatal road crashes where the investigating officer deemed excessive speed to be involved. These crashes may have also had other contributing causes, such as drink driving, and therefore the figures shown for excessive speed and drink driving are not mutually exclusive.
- (e) The number of fatal road crashes per 10,000 registered motor vehicles, where drink-driving or excessive speed were contributing factors, is subject to revision pending the finalisation of coronial inquiries.

### Output 3: Traffic Management and Road Safety

The principal focus of the Police Service's activities in relation to road safety is to improve road-user behaviour. This can be achieved by implementing strategies targeting those behaviours identified as major contributing factors in road crashes, especially speed and alcohol. These strategies include targeted traffic law enforcement and traffic management and the activities of speed enforcement operations, random breath tests, crash attendance and investigation, targeted and general traffic patrols and public education and awareness.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output .....	83,954	83,100	87,253	88,393	
Less Operating Revenue <sup>(b)</sup> .....	7,032	4,285	4,650	4,692	
Net Cost of Output .....	76,922	78,815	82,603	83,701	
Adjustments <sup>(c)</sup> .....	350	(1,189)	(1,175)	(366)	
<b>Appropriation for purchase of Output 3 .....</b>	<b>77,272</b>	<b>77,626</b>	<b>81,428</b>	<b>83,335</b>	

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.
- (b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.
- (c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Hours of traffic management and road safety (a) .....	1,598m	1,488m	1,520m	1,530m	
<b>Quality</b>					
Percentage of survey respondents satisfied with the service received during the most recent traffic contact with the Police Service (b) (c) .....	92%	92%	89%	92%	
<b>Timeliness</b>					
No single measure of timeliness covers the diverse activities of this output .....					
<b>Cost (Efficiency)</b>					
Average cost per hour of traffic management and road safety.....	\$52.54	\$55.85	\$57.40	\$57.77	
<b>Full Time Equivalents (FTEs)</b>	1,084	1,001	1,029	1,032	

(a) Calculated from sample activity surveys conducted over previous 12 months.

(b) 2000-01 Actual based on the National 'Satisfaction with Police Services' survey conducted by the Australian Bureau of Statistics, Population Survey Monitor (ABS Cat. No. 4103.0 – ABS data available on request).

(c) 2001-02 Estimated Actual based on preliminary results from the National Survey of Community Satisfaction with Policing coordinated by the Australasian Centre for Policing Research.

**Major Achievements For 2001-02**

- Conducted state-wide traffic campaigns and operations targeting at risk drivers and addressed the issues of speed, drink driving and driver fatigue.
- Continued to undertake drink-driving and speed detection activities, including the acquisition of two new Booze Buses under a sponsorship arrangement to complement current deployment to regions.
- Representation and contribution to the Fatigue Management Taskforce and participated in National and International forums in relation to driving while fatigued.
- Focussed on Road Safety Council campaigns to influence driver behaviour, underpinned by local application.
- Adopted the concept of quality vehicle stops and intelligence-led patrols.
- Assisted in the development of strategies for legislative change such as front identifiers on motorcycles and double demerit points.
- Reviewed the Random Breath Test (RBT) Program to examine the adequacy of controls to account for and manage RBT information and improve systems of control for internal and external reporting. The review highlighted deficiencies in current policies, procedures and practices and recommended emphasis on local level accountability in relation to the reliability of RBT information. In recognition of this, the review also introduced local level control requiring supervisors to validate the accuracy of RBT information with members of the community.
- Enhanced multi-skilling of police officers to ensure traffic activities complemented other policing activities (including officers conducting drug and weapon searches during traffic stops).

**Major Initiatives For 2002-03**

- Commence CAP Speed Project to address inefficiencies, upgrade speed and red light cameras and other necessary infrastructure to allow for a more streamlined and effective infringement mechanism as an approach to decrease the incidence of speeding.
- Review Police Service road safety strategies to ensure they are aligned with State and National road safety strategies.
- Ensure frontline officers are aware of how traffic activities link with Government policies to enhance road safety and contribute to intelligence gathering and the broader investigative process.
- Influence and work closely with other agencies that contribute to the Road Safety outcome.
- Reduce fatal and serious road crashes by identifying local trends and issues and implementing strategies with the local community to address these issues.
- Continue to implement intelligence-led road safety and traffic management, including high visibility, to reduce fatal and serious crashes.
- Reduce the number of road-users behaving unsafely through educating the community on local road safety issues, particularly focussing on local traffic stops.
- Link traffic management and road safety enforcement with wider policing responsibilities in relation to community safety, crime prevention and crime investigation.
- Enhance existing information systems to improve the quality of reporting on traffic management and road safety matters, thereby enhancing the agency's prioritisation and resource allocation.

**Outcome: A response to crime that brings offenders before the justice system****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Percentage of reported/detected offences against the person cleared <sup>(b) (d) (e)</sup> .....	83%	83%	86%	87%	With the adoption of the National Offence Classification standard this indicator is no longer appropriate as the data is statistically insignificant
Percentage of reported/detected property offences cleared <sup>(c) (d) (e)</sup> .....	20%	21%	21%	22%	
Percentage of reported/detected drug offences cleared <sup>(d) (e)</sup> .....	88%	89%	93%	93%	
Percentage of reported/detected other offences cleared <sup>(d) (e)</sup> .....	64%	65%	na	na	

(a) More details of effectiveness indicators are provided in the annual report.

(b) Offences against the person include homicide, driving causing death, robbery, assault, sexual assault, threatening behaviour and deprivation of liberty.

(c) Property offences include burglary, theft, motor vehicle theft, fraud, arson, receiving/illegal use, graffiti and property damage offences.

(d) Offences cleared may not necessarily relate to offences committed in the stated period. Due to the nature and length of investigations, some offences committed or reported in previous years may be cleared in the current year.

(e) An offence is deemed to be cleared (clearance) where a satisfactory result has been achieved or where, for some substantial reason, police investigations cannot be continued. This includes: offender(s) processed by arrest, summons, Juvenile Justice Team referral or juvenile caution; the offender has died; the offender is in another jurisdiction and extradition is not desired or available; there is a statute bar to proceedings where an offender is under age or claims diplomatic immunity; admittance to a psychiatric facility; false or mistaken reports; civil action recommended.

**Output 4: Response to and Investigation of Offences**

The Police Service's role in responding to and investigating offences involves the coordination of an initial response, gathering and securing of evidence, collating and analysing intelligence, providing quality investigations, apprehending offenders, preparing evidence and prosecution files and briefs. The quality and effectiveness of this response to reported offences by the Police Service plays a major role in bringing offenders before the justice system.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	171,169	180,405	182,440	192,361	
Less Operating Revenue <sup>(b)</sup> .....	6,149	3,985	4,233	4,272	
Net Cost of Output .....	165,020	176,420	178,207	188,089	
Adjustments <sup>(c)</sup> .....	504	(2,426)	(2,456)	(746)	
<b>Appropriation for purchase of Output 4 .....</b>	<b>165,524</b>	<b>173,994</b>	<b>175,751</b>	<b>187,343</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Hours of response to and investigation of offences <sup>(a)</sup> .....	3.051m	3.036m	3.070m	3.118m	
<b>Quality</b>					
Percentage of survey respondents who are satisfied with the job the Police Service is doing in responding to calls for assistance <sup>(b)</sup> <sup>(c)</sup> .....	81%	82%	80%	82%	
Percentage of matters brought before the courts by the Police Service that result in a plea of guilty <sup>(d) (e)</sup> .....	89%	>89%	91%	>90%	
Percentage of defended matters successfully prosecuted by the Police Service <sup>(d) (e)</sup> .....	82%	>82%	81%	>82%	
<b>Timeliness</b>					
Emergency calls ('000') for police assistance answered within 20 seconds <sup>(f)</sup> .....	84%	>84%	88%	88%	
Average time taken to respond to urgent calls for police assistance in the metropolitan area from call received to arrival at scene <sup>(g)</sup> .....	18 mins	na	na	na	
Priority 1-3 calls .....				9 mins	New measure for 2002-03 to better reflect the practicalities of responding to calls for assistance
Priority 1-2 calls .....				18 mins	As above
Priority 3 calls .....					
Urgent calls for assistance in the metropolitan area that are responded to in a time (from call received to arrival at scene) of equal to or less than:					
Five mins for priority 1 calls .....	na	95%	na	na	2001-02 estimated actual for priority 2 calls also includes priority 1 calls. No target for 2002-03 as measure not considered to appropriately reflect the practicalities of responding to calls for assistance



	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Nine mins for priority 2 calls.....	na	95%	3-12 mins (80%)	na	As above
18 mins for priority 3 calls .....	na	95%	4-20 mins (70%)	na	As above
Percentage of investigations for offences against the person finalised within 30 days <sup>(h)</sup> <sup>(i) (j)</sup> .....	50%	>50%	50%	>50%	
Percentage of investigations for property offences finalised within 30 days <sup>(h) (i) (k)</sup> .....	12%	>12%	12%	>12%	
<b>Cost (Efficiency)</b>					
Average cost per hour of response to and investigation of offences .....	\$56.11	\$59.42	\$59.43	\$61.70	
<b>Full Time Equivalents (FTEs)</b>	2,070	2,043	2,078	2,102	

- (a) Calculated from sample activity surveys undertaken in previous 12 months.
- (b) 2000-01 Actual based on the National 'Satisfaction with Police Services' survey conducted by the Australian Bureau of Statistics, Population Survey Monitor (ABS Cat. No. 4103.0 – ABS data available on request).
- (c) 2001-02 Estimated Actual based on preliminary results from the National Survey of Community Satisfaction with Policing co-ordinated by the Australasian Centre for Policing Research.
- (d) Matters are counted by charge.
- (e) Statistics only include matters dealt with by (1) police prosecutors under the direct supervision of the Police Service's Prosecuting Branch for matters before the Central Law Courts and Perth Children's Court, and (2) Suburban and country courts where a District-supervised police officer or section has been dedicated to the prosecuting role.
- (f) Calls to Police Operations Centre ('000') not including 9222 1111 calls or calls from security firms, education security, St Johns Ambulance, Fire & Emergency Services, Cab Alert, and Western Power. May include a small number of urgent calls which do not constitute an offence.
- (g) Urgent calls are defined as priority 1-3 calls. Priority 1 calls cover armed hold-up in progress, and other life threatening incidents. Priority 2 calls cover incidents where life or property is or may be in a state of threat or imminent danger. Priority 3 calls cover incidents requiring immediate attention but is not life threatening at that time. It may involve the welfare of a person(s), the possible apprehension of offenders or the preservation of evidence. Requires the dispatch of the first available local/District or other vehicle.
- (h) Police investigations finalised within 30 days of the recording of the offence by police. The period of 30 days is a national standard used by the Australian Bureau of Statistics in their publication Recorded Crime, Australia (ABS Cat. No. 4510.0).
- (i) Police investigations finalised have been compiled on a victim basis that counts the number of victims for each offence category rather than the number of breaches of criminal law.
- (j) Only relates to selected offences against the person.
- (k) Only relates to selected property offences.

### Major Achievements For 2001-02

- Implementation of Incident Management Units to provide real-time monitoring, timely deployment of resources to complement intelligence-led policing.
- Developed the new National Automated Fingerprint Investigation System (NAFIS) to increase the number of crimes searched and better utilise the advanced search features.
- Utilised the NAFIS to provide timely results for a number of district operations, taking advantage of the quick response times for latent searches.
- Implemented an Intelligence Management Committee to coordinate intelligence-led policing across the Police Service.
- Formed proactive intelligence support to assist the districts and specialist crime squads in identifying and targeting criminal activity.
- Continued to assist the Finance Brokers fraud inquiry with the taskforce preferring charges against individuals in relation to the misappropriation of funds totalling \$34.8 million. Investigators also provided support to the Royal Commission.

- Conducted Operation Avalon to monitor the movements of an Outlaw Motor Cycle Gangs (OMCG) national run. This was a joint operation with district Tactical Intelligence Groups and OMCG Taskforce and resulted in there being no major incidents or threats to public safety.
- Provision of 'Boost Police Operations' funding by Government facilitated the introduction of:
  - local policing initiatives;
  - increased patrolling levels;
  - continued monitoring of OMCG;
  - continued response to Major Incidents; and
  - improved equipment levels.
- Tasking and coordination of resources to address issues of concern to the community including Operation Zircon.
- Continued to target repeat offenders by utilising strategies that have led to the successful prosecution of high echelon drug traffickers.
- Utilised the 'Criminal Property Confiscation' legislation to enable the seizure of considerable assets including real estate, other property and monies from offenders.
- Completed the majority of acceptance testing for the FrontLine Incident Management System (IMS), which is a corporate database for the logging of incidents and property and intelligence information. Following pilot testing, anticipated commencement of statewide rollout of the FrontLine IMS is October 2002.
- Facilitated full independent review of Delta Communications and Information Technology Plan (DCAT) and the Computer-Aided Dispatch and Related Communications Project (CADCOM). The review concluded that an investment in systems and technology is critical to the ongoing operations of the Police Service and to the achievement of its vision of achieving a greater degree of intelligence-led policing and releasing more sworn officer time to policing duties. Additionally, CADCOM will provide a new level of both strategic and tactical resource management that will enable the effectiveness of both new and existing resources to be enhanced, resulting in a greater visible police presence, improved response to calls for assistance, and increased community confidence.
- Completion of the purpose-built Midland Police Operations Centre mainly related to the CADCOM project.

#### ***Major Initiatives For 2002-03***

- Provide an effective and quality response to offending, particularly to priority offences.
- Ensure deployment practices to enable an effective and quality response at peak times.
- Successfully investigate offences through an intelligence-led approach to detecting and investigating crime (identify emerging trends relating to priority offences).
- Maximise the sharing of intelligence across the Police Service.
- Implementation of DNA database incorporating the 'back capture' of samples from serious offenders (those in custody and in the community).
- Ensure support for victims of crime through timely referral to support services and keeping them apprised of progress of investigation process.
- Develop and implement strategies to promote intelligence-led investigation of crime across the Police Service.
- Ensure the Police Service has the capacity to identify emerging crime trends and co-ordinate an appropriate response throughout the agency.

- Evaluate the effectiveness of the Investigative Practices Review and set future direction for investigative practices.
- Adopt the use of innovative technology and a more scientific/forensic-based approach to criminal investigations.
- Commence Incident Management System – Stage Two. This project extends the Incident Management System to encompass additional information to improve the effectiveness of operational policing through the provision of integrated access to information required to detect and solve offences.
- Phase 1A CADCOM – August 2002; use of existing Computer Dispatch System (CDS) and radio network with new Voice Management System. Commence occupation and operations from the new Midland Communications Centre.
- Phase 1B CADCOM – proposed February 2003; replace CDS and integrate new Computer Aided Dispatch (CAD) System with existing radio network.

**Outcome: A response to crime that brings offenders before the justice system**

**Key Effectiveness Indicator <sup>(a)</sup>**

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness measure associated with this outcome is the same as that provided under output 4.....				

(a) More details of effectiveness indicators are provided in the annual report.

**Output 5: Services to the Judicial Process**

Services to the judicial process and provision of custodial services include the activities of presentation of evidence, police prosecutions, court security, prisoner security and care, services to the coroner, the processing of court documents, and the management of bail and reporting processes. The quality and effectiveness of these services provided by the Police Service are an important component in ensuring offenders are appropriately dealt with by the justice system.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	51,892	60,677	52,717	54,291	
Less Operating Revenue <sup>(b)</sup> .....	1,909	1,421	1,387	1,399	
Net Cost of Output .....	49,983	59,256	51,330	52,892	
Adjustments <sup>(c)</sup> .....	214	(818)	(710)	(204)	
<b>Appropriation for purchase of Output 5 .....</b>	<b>50,197</b>	<b>58,438</b>	<b>50,620</b>	<b>52,688</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Hours of services to the judicial process <sup>(a)</sup> .....	.899m	1.024m	.870m	.855m	Supports shift in output mix to meet the strategic direction of the agency
<b>Quality</b>					
Percentage of matters brought before the Courts by the Police Service that result in a plea of guilty <sup>(b) (c)</sup> .....	89%	>89%	91%	>90%	
Percentage of defended matters successfully prosecuted by the Police Service <sup>(b) (c)</sup> .....	82%	>82%	81%	>82%	
<b>Timeliness</b>					
Timeliness measures are not appropriate as the Police Service has no control over the court process .....					
<b>Cost (Efficiency)</b>					
Average cost per hour of services to the judicial process .....	\$57.72	\$59.25	\$60.59	\$63.50	
<b>Full Time Equivalents (FTEs)</b>	610	689	589	576	

(a) Calculated from sample activity surveys undertaken in previous 12 months.

(b) Matters are counted by charge.

(c) Statistics only include matters dealt with by (1) police prosecutors under the direct supervision of the Police Service's Prosecuting Branch for matters before the Central Law Courts and Perth Children's Court, and (2) Suburban and country courts where a District-supervised police officer or section has been dedicated to the prosecuting role.

**Major Achievements For 2001-02**

- Implemented a program to assist districts in the use of Briefcase (DCAT system), resulting in the delivery of higher quality and timeliness of first appearance briefs.
- Established Brief Manager positions across the Police Service to facilitate high quality brief preparation.
- Enhanced Prosecutor's Training Course by further development of the course content with increased participation and assistance by legal professionals.
- Established Brief Review Team of experienced prosecutors to review matters from the perspective of what will stand up in court in relation to adducing evidence.
- Established Failed Prosecutions Review Group to review and analyse failed prosecutions and recommend solutions and improvements.

**Major Initiatives For 2002-03**

- Continue to enhance the brief management process across the Police Service to increase the likelihood of guilty pleas and/or successful prosecutions.
- Continue to explore initiatives to enhance the effectiveness and efficiency of policing for example Field Court Attendance Notices.
- Enhance interagency cooperation through the introduction of electronic data exchange between Police Service and Department of Justice with efficiency gains to be achieved by both agencies.

## CAPITAL WORKS PROGRAM

The Police Service capital investment plan supports operational policing initiatives through the provision of infrastructure.

Planned capital works expenditure for 2002-03 is \$33.6 million. This incorporates \$2.0 million in funds carried over from 2001-02. Works In Progress will account for \$11.5 million of this program, with a further \$22.0 million committed to the commissioning of new works.

Highlights of the Capital Works Program in 2002-03 are as follows:

### Works in Progress

- Completion of the new Kensington Police Station.
- Commence design work for the Forensic building component of the Operations Support Facility (OSF) complex.
- Land procurement and commencement of construction phase of Newman Police Station.

### New Works

- Commencement of design work for the Albany District Police Complex.
- Design work for the new Laverton and Wanneroo Police Stations.
- Delta Communications and Information Technology Plan (DCAT) - Program Completion.
- Building modifications to address health and safety obligations arising from the inclusion of sworn personnel within Occupational Health and Safety (OH&S) legislation.
- Equipment acquisition program targeting traffic management and road safety issues.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Equipment Purchases and Replacement Program 2001-04 .....	9,000	3,000	3,000	3,000
Non Leased/Non Standard Vehicle Replacement Program.....	5,860	3,860	1,375	500
Police Operations Support Facility .....	42,000	14,862	726	1,860
Statewide Office and Cell Block Upgrade Program - Stage 3.....	7,405	5,405	2,118	1,000
Other Capital Works Proposals				
New and Replacement Police Facilities-				
Feasibility Studies - Police Complexes .....	450	150	150	150
Kensington Police Station.....	3,000	1,001	991	1,999
Newman Police Station .....	3,500	500	500	3,000
<b>COMPLETED WORKS</b>				
DCAT - System Implementation Model .....	12,601	12,601	12,601	-
Delta Communications and Information Technology Plan -				
Release 2 .....	16,250	16,250	128	-
Emergency Services Call Taking and Dispatch System.....	4,154	4,154	1,002	-
Land Acquisition Program - Police Stations .....	3,810	3,810	129	-
Police Academy.....	45,714	45,714	8,245	-
RMIS Upgrade.....	1,200	1,200	1,200	-
Rockingham Police Station.....	3,253	3,253	212	-
Wiluna Police Station and Lockup.....	2,955	2,955	203	-
Other Capital Works Proposals				

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>New and Replacement Police Facilities-</b>				
Balgo Police Post.....	500	500	500	-
Bunbury District Police Complex.....	9,000	9,000	1,815	-
Busselton Police Station .....	2,100	2,100	47	-
Clarkson Police Station .....	1,690	1,690	76	-
Kiara Police Station .....	2,026	2,026	349	-
<b>NEW WORKS</b>				
Albany District Complex.....	9,000	-	-	150
Boost Police Operations Commitment.....	1,024	-	-	1,024
Central & West Metropolitan Accommodation Review - Planning .....	500	-	-	100
Crime Investigation Support - BCI Surveillance Equipment .....	1,500	-	-	50
Delta Communications & Information Technology Plan (DCAT) – Program Completion .....	106,768	-	-	18,100
Facility Maintenance and OSH Modifications.....	10,676	-	-	2,256
Laverton Police Station .....	3,500	-	-	100
Traffic Management & Road Safety Equipment - Speed Detection.....	3,600	-	-	170
Wanneroo Police Station .....	3,000	-	-	100
	316,036	134,031	35,367	33,559

## CAPITAL CONTRIBUTION

The capital contribution to the Police Service relates to the Capital Works Program above offset by capital works outlays which will be expensed through the Statement of Financial Performance (amounting to \$3.3 million in 2002-03) and other offsetting adjustments.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	74,119	37,366	35,367	33,559	49,708	38,620	25,838
<b>Working capital requirement</b>							
Leave Liability .....	-	370	370	-	-	-	-
Loan repayments .....	209	-	-	-	-	-	-
	74,328	37,736	35,737	33,559	49,708	38,620	25,838
<b>LESS</b>							
Internal Funds and Balances.....	-	4,926	2,927	1,999	-	-	-
Funding included in output appropriations <sup>(b)</sup> ..	5,697	6,822	6,822	3,277	3,796	-	-
Holding Account <sup>(c)</sup> .....	-	-	-	3,650	3,723	6,350	-
<b>Capital Contribution.....</b>	68,631	25,988	25,988	24,633	42,189	32,270	25,838

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	319,056	324,406	328,305	341,841	354,178	368,347	379,508
Superannuation .....	31,338	33,464	34,351	37,200	37,366	40,155	39,021
Grants and subsidies <sup>(b)</sup> .....	884	3,017	1,628	805	805	805	805
Supplies and services .....	87,965	106,003	106,489	116,288	125,912	127,895	131,641
Accommodation .....	12,707	13,158	13,157	13,668	13,584	13,731	13,792
Borrowing costs .....	19	15	15	-	-	-	-
Capital User Charge .....	-	18,437	18,437	20,395	23,140	26,124	28,454
Depreciation .....	8,742	9,317	9,317	13,957	16,166	17,438	18,938
Net loss on disposal of non-current assets .....	67	52	52	41	10	-	-
Other expenses .....	7,714	5,603	7,563	6,034	6,120	6,128	6,685
<b>TOTAL COST OF SERVICES .....</b>	<b>468,492</b>	<b>513,472</b>	<b>519,314</b>	<b>550,229</b>	<b>577,281</b>	<b>600,623</b>	<b>618,844</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	3,435	2,315	3,363	3,376	3,241	3,241	3,241
Regulatory Fees and Fines .....	3,856	4,974	4,974	4,382	4,293	4,293	4,293
Net Profit on disposal of non-current assets .....	23	183	183	-	-	-	-
Grants and subsidies .....	2,375	731	755	876	636	756	636
Interest .....	6	-	-	-	-	-	-
Donations .....	101	43	43	60	65	70	75
Other Revenue .....	13,142	8,394	8,872	9,661	7,929	7,296	7,296
<b>Total Revenues from Ordinary Activities .....</b>	<b>22,938</b>	<b>16,640</b>	<b>18,190</b>	<b>18,355</b>	<b>16,164</b>	<b>15,656</b>	<b>15,541</b>
<b>NET COST OF SERVICES .....</b>	<b>445,554</b>	<b>496,832</b>	<b>501,124</b>	<b>531,874</b>	<b>561,117</b>	<b>584,967</b>	<b>603,303</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	471,685	489,840	494,132	529,721	557,272	581,037	599,378
Receipts paid into Consolidated Fund .....	(1,441)	(183)	(183)	(93)	(90)	-	-
Liabilities assumed by the Treasurer .....	31,307	4,000	4,000	4,000	4,000	4,000	4,000
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>501,551</b>	<b>493,657</b>	<b>497,949</b>	<b>533,628</b>	<b>561,182</b>	<b>585,037</b>	<b>603,378</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>55,997</b>	<b>(3,175)</b>	<b>(3,175)</b>	<b>1,754</b>	<b>65</b>	<b>70</b>	<b>75</b>
Change in Equity arising from transfer of assets/liabilities .....	1,175	-	-	-	-	-	-
Extraordinary items .....	(135)	-	-	-	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>57,037</b>	<b>(3,175)</b>	<b>(3,175)</b>	<b>1,754</b>	<b>65</b>	<b>70</b>	<b>75</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 5,904, 5,990 and 6,068 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	17,112	12,720	14,297	13,928	16,475	3,633	3,566
Restricted cash.....	-	-	423	423	423	423	490
Investments.....	60	20	20	20	-	-	-
Receivables.....	1,684	2,285	2,283	2,283	2,263	2,263	2,263
Inventories.....	1,213	1,213	1,213	1,213	1,213	1,213	1,213
Amounts receivable for outputs <sup>(a)</sup> .....	-	3,650	3,650	3,723	6,350	-	-
Prepayments.....	1,380	953	953	953	953	953	953
<b>Total current assets.....</b>	<b>21,449</b>	<b>20,841</b>	<b>22,839</b>	<b>22,543</b>	<b>27,677</b>	<b>8,485</b>	<b>8,485</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	5,667	5,667	15,901	27,221	46,241	65,179
Land and Buildings.....	211,125	260,395	258,645	260,855	262,782	297,471	316,467
Plant, equipment and vehicles.....	37,667	39,318	39,317	52,273	51,391	50,122	49,779
Loans and Advances.....	40	20	20	-	-	-	-
Other.....	70,643	40,947	40,701	41,919	70,684	58,561	46,883
<b>Total non-current assets.....</b>	<b>319,475</b>	<b>346,347</b>	<b>344,350</b>	<b>370,948</b>	<b>412,078</b>	<b>452,395</b>	<b>478,308</b>
<b>TOTAL ASSETS.....</b>	<b>340,924</b>	<b>367,188</b>	<b>367,189</b>	<b>393,491</b>	<b>439,755</b>	<b>460,880</b>	<b>486,793</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	4,140	7,091	7,090	7,426	7,658	7,160	7,160
Provision for employee entitlements.....	47,258	46,611	46,983	46,388	45,697	45,697	45,697
Finance leases.....	205	-	-	-	-	-	-
Accrued Salaries.....	7,485	8,743	8,743	10,016	12,299	-	1,350
Other.....	4,843	4,906	4,662	4,662	4,653	4,653	3,303
<b>Total current liabilities.....</b>	<b>63,931</b>	<b>67,351</b>	<b>67,478</b>	<b>68,492</b>	<b>70,307</b>	<b>57,510</b>	<b>57,510</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	58,065	57,969	57,970	56,871	59,066	60,648	60,648
<b>Total non-current liabilities.....</b>	<b>58,065</b>	<b>57,969</b>	<b>57,970</b>	<b>56,871</b>	<b>59,066</b>	<b>60,648</b>	<b>60,648</b>
<b>TOTAL LIABILITIES.....</b>	<b>121,996</b>	<b>125,320</b>	<b>125,448</b>	<b>125,363</b>	<b>129,373</b>	<b>118,158</b>	<b>118,158</b>
<b>EQUITY</b>							
Contributed Equity.....	-	25,988	25,988	50,621	92,810	125,080	150,918
Accumulated surplus/(deficit).....	51,050	48,003	47,875	49,629	49,694	49,764	49,839
Asset revaluation reserve.....	167,878	167,877	167,878	167,878	167,878	167,878	167,878
<b>Total equity.....</b>	<b>218,928</b>	<b>241,868</b>	<b>241,741</b>	<b>268,128</b>	<b>310,382</b>	<b>342,722</b>	<b>368,635</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>340,924</b>	<b>367,188</b>	<b>367,189</b>	<b>393,491</b>	<b>439,755</b>	<b>460,880</b>	<b>486,793</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.



**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	397,566	480,523	484,815	515,764	539,602	562,017	580,440
Capital Contribution .....	74,119	25,988	25,988	24,633	42,189	32,270	25,838
Holding Account .....	-	-	-	3,650	3,723	6,350	-
Receipts paid into Consolidated Fund .....	(1,441)	(183)	(183)	(93)	(90)	-	-
<b>Net cash provided by government .....</b>	<b>470,244</b>	<b>506,328</b>	<b>510,620</b>	<b>543,954</b>	<b>585,424</b>	<b>600,637</b>	<b>606,278</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(311,945)	(323,532)	(327,431)	(342,283)	(350,478)	(379,064)	(378,158)
Superannuation .....	(31)	(29,435)	(30,322)	(33,171)	(33,337)	(36,126)	(34,992)
Supplies and services .....	(89,445)	(99,207)	(99,693)	(111,894)	(121,463)	(125,203)	(129,756)
Grants and subsidies .....	(943)	(3,017)	(1,628)	(805)	(805)	(805)	(805)
Borrowing costs.....	(18)	(15)	(15)	-	-	-	-
Accommodation .....	(13,141)	(17,468)	(17,467)	(17,978)	(17,944)	(18,191)	(18,252)
Capital User Charge.....	-	(18,437)	(18,437)	(20,395)	(23,140)	(26,124)	(28,454)
Goods and Services Tax .....	(14,226)	(13,124)	(13,124)	(11,031)	(12,229)	(10,911)	(10,911)
Other.....	(3,733)	(4,332)	(5,452)	(4,482)	(4,586)	(3,511)	(4,068)
<b>Receipts</b>							
Regulatory fees and fines.....	3,857	4,974	4,974	4,382	4,293	4,293	4,293
User charges and fees .....	2,049	1,754	1,962	1,955	1,820	1,820	1,820
Interest.....	6	-	-	-	-	-	-
Goods and Services Tax .....	13,623	12,525	12,525	11,031	12,229	10,911	10,911
Grants and subsidies .....	929	731	755	876	636	756	636
Other.....	10,716	8,263	8,741	9,661	7,929	7,296	7,296
<b>Net cash from operating activities .....</b>	<b>(402,302)</b>	<b>(480,320)</b>	<b>(484,612)</b>	<b>(514,134)</b>	<b>(537,075)</b>	<b>(574,859)</b>	<b>(580,440)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(65,539)	(30,544)	(28,545)	(30,282)	(45,912)	(38,620)	(25,838)
Proceeds from sale of non-current assets .....	123	183	183	93	90	-	-
<b>Net cash from investing activities .....</b>	<b>(65,416)</b>	<b>(30,361)</b>	<b>(28,362)</b>	<b>(30,189)</b>	<b>(45,822)</b>	<b>(38,620)</b>	<b>(25,838)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Other payments for financing activities .....	(209)	(78)	(78)	-	-	-	-
Other proceeds from financing activities .....	-	40	40	-	20	-	-
<b>Net cash from financing activities .....</b>	<b>(209)</b>	<b>(38)</b>	<b>(38)</b>	<b>-</b>	<b>20</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>2,317</b>	<b>(4,391)</b>	<b>(2,392)</b>	<b>(369)</b>	<b>2,547</b>	<b>(12,842)</b>	<b>-</b>
Cash assets at the beginning of the reporting period .....	14,795	17,111	17,112	14,720	14,351	16,898	4,056
<b>Cash assets at the end of the reporting period .....</b>	<b>17,112</b>	<b>12,720</b>	<b>14,720</b>	<b>14,351</b>	<b>16,898</b>	<b>4,056</b>	<b>4,056</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	501,124	531,874	561,117	584,967	603,303
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(9,317)	(13,957)	(16,166)	(17,438)	(18,938)
Superannuation liability assumed by the Treasurer	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Donated Assets	-	60	65	70	75
Net profit/(loss) on disposal of assets	131	(41)	(10)	-	-
(Increase)/decrease in payables .....	(2,950)	(336)	(232)	498	-
(Increase)/decrease in salaries and related costs .....	(1,258)	(1,273)	(2,283)	12,299	(1,350)
(Increase)/decrease in leave liability .....	(798)	1,694	(1,504)	(1,582)	-
(Increase)/decrease in other accruals .....	1,349	-	9	-	1,350
Increase/(decrease) in prepayments	(427)	-	-	-	-
Increase/(decrease) in GST receivable	599	-	-	-	-
Increase/(decrease) in other receivables	-	-	(20)	-	-
Other accrued expenditure .....	159	113	99	45	-
<b>Net Cash from Operating Activities</b> .....	484,612	514,134	537,075	574,859	580,440

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Grants and subsidies .....	-	350	344	-	-	-	-
Other expenses .....	56	-	-	-	-	-	-
Receipts paid into Consolidated Fund .....	337	390	390	390	390	390	390
<b>TOTAL ADMINISTERED EXPENSES <sup>(a)</sup> ..</b>	393	740	734	390	390	390	390
<b>REVENUES</b>							
Regulatory Fees and Fines .....	63	140	140	140	140	140	140
Grants and subsidies .....	7	350	344	-	-	-	-
Other Revenue .....	323	250	250	250	250	250	250
<b>TOTAL ADMINISTERED REVENUES ....</b>	393	740	734	390	390	390	390

(a) Further information in the table 'Details of the Administered Transactions Expenses'.

## SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ADMINISTERED CURRENT ASSETS</b>							
Cash.....	344	-	-	-	-	-	-
<b>Total Administered Current Assets .....</b>	<b>344</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ADMINISTERED NON-CURRENT ASSETS</b>							
<b>Total Administered Non-Current Assets .....</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL ADMINISTERED ASSETS .....</b>	<b>344</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ADMINISTERED CURRENT LIABILITIES</b>							
Monies in trust.....	344	-	-	-	-	-	-
<b>Total Administered Current Liabilities .....</b>	<b>344</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ADMINISTERED NON-CURRENT LIABILITIES</b>							
<b>Total Administered Non-Current Liabilities .....</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL ADMINISTERED LIABILITIES..</b>	<b>344</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Grants and subsidies .....	-	(350)	(344)	-	-	-	-
Other.....	(56)	-	-	-	-	-	-
Receipts paid into Consolidated Fund .....	(337)	(390)	(390)	(390)	(390)	(390)	(390)
<b>Financing Activities</b>							
<b>Investing Activities</b>							
<b>TOTAL ADMINISTERED CASH OUTFLOWS.....</b>	<b>(393)</b>	<b>(740)</b>	<b>(734)</b>	<b>(390)</b>	<b>(390)</b>	<b>(390)</b>	<b>(390)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Regulatory fees and fines.....	63	140	140	140	140	140	140
Other.....	323	250	250	250	250	250	250
<b>Financing Activities</b>							
<b>Investing Activities</b>							
<b>TOTAL ADMINISTERED CASH INFLOWS.....</b>	<b>386</b>	<b>390</b>	<b>390</b>	<b>390</b>	<b>390</b>	<b>390</b>	<b>390</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>(7)</b>	<b>(350)</b>	<b>(344)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DETAILS OF CONTROLLED GRANTS AND SUBSIDIES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Aboriginal Warden Scheme.....	135	900	900	500	500	500	500
State Crime Prevention Strategy.....	157	1,043	205	-	-	-	-
Community Policing Initiatives.....	592	1,074	523	305	305	305	305
<b>TOTAL</b>	<b>884</b>	<b>3,017</b>	<b>1,628</b>	<b>805</b>	<b>805</b>	<b>805</b>	<b>805</b>

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Licences.....	2,838	3,984	3,984	3,332
Departmental .....	13,725	11,007	11,693	12,442
Commonwealth-National Campaign Against Drug Abuse.....	146	146	170	146
Commonwealth-National Community Based Approach to Drug Law Enforcement .....	3	-	-	-
Commonwealth-Police Recruit Training Program.....	694	585	585	490
Commonwealth-Standing Action Committee for Protection Against Violence Training Exercises .....	80	-	-	240
Other .....	62	-	-	224
GST input credits .....	12,621	11,012	11,012	9,676
GST receipts on sales .....	1,002	1,513	1,513	1,355
<b>TOTAL.....</b>	<b>31,171</b>	<b>28,247</b>	<b>28,957</b>	<b>27,905</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## FIRE AND EMERGENCY SERVICES AUTHORITY OF WESTERN AUSTRALIA

### PART 9 - MINISTER FOR POLICE AND EMERGENCY SERVICES; MINISTER ASSISTING THE MINISTER FOR PLANNING AND INFRASTRUCTURE

#### DIVISION 48

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
Item 78 Net amount appropriated to purchase outputs.....	27,466	18,674	18,638	<b>19,060</b>	19,396	20,248	21,741
<b>Amount Authorised by Other Statutes</b>							
- Fire Brigades Act 1942							
- Contribution to Permanent Establishment .....	8,884	9,050	9,125	<b>9,341</b>	9,592	9,892	10,156
- Volunteer Fire Brigades .....	7,332	8,286	8,311	<b>8,492</b>	8,855	9,242	9,997
Total appropriations provided to purchase outputs .....	43,682	36,010	36,074	<b>36,893</b>	37,843	39,382	41,894
<b>ADMINISTERED GRANTS, SUBSIDIES AND OTHER TRANSFER PAYMENTS</b>							
Item 79 Amount provided for Administered Grants, Subsidies and Other Transfer Payments .....	1	1	1	<b>1</b>	1	1	1
<b>CAPITAL</b>							
Item 158 Capital Contribution .....	2,324	1,431	1,410	<b>350</b>	350	350	450
GRAND TOTAL.....	46,007	37,442	37,485	<b>37,244</b>	38,194	39,733	42,345

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*In partnership with the people of Western Australia to:*

- *Improve community safety practices.*
- *Provide timely, quality and effective emergency services.*

**SIGNIFICANT ISSUES AND TRENDS**

- The Fire and Emergency Services Authority (FESA) continues to develop and align its prevention and emergency services according to the needs of the community.
- Following its formal adoption as a key strategic intention, community-centred emergency management continues to be implemented as a means to encourage communities to share in the responsibility for their own safety. This includes an increased focus on local prevention activity.
- Partnerships in emergency management with local government, industry and community service agencies continue to increase in number and improve in effectiveness.
- To improve FESA's ability to deliver quality services, programs that support the health and well-being of FESA personnel have been expanded.
- Diversity in recruitment is being encouraged to reflect community values.
- Efforts to draft and modify legislation include:
  - formally establishing the roles and responsibilities, and providing legislative protection to volunteers, of the State Emergency Service and Volunteer Marine Rescue Services;
  - recognising the formation and operation of multi-service FESA units; and
  - amendments to the *Bush Fires Act 1954* (eg. increases to penalties applicable to offences), *Fire Brigades Act 1942* and *Fire Brigades Regulations 1943* (volunteer provisions).

**MAJOR POLICY DECISIONS**

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Collie Volunteer Collocation capital grant	200			
Operational costs associated with additional capital works .....	(2)	-	62	665
Major Structural Collapse Rescue Capability .....	51	51	12	12
New and replacement equipment.....	-	-	-	1,140
Wages and Parity Policy .....	52	108	123	136

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Prevention Services .....	17,371	13,023	13,609	13,995			
<b>Output 2:</b>							
Emergency Services .....	124,231	92,000	91,985	93,656			
<b>Total Cost of Outputs .....</b>	<b>141,602</b>	<b>105,023</b>	<b>105,594</b>	<b>107,651</b>	<b>109,668</b>	<b>113,945</b>	<b>118,126</b>
<i>Less Operating revenues .....</i>	<i>102,670</i>	<i>70,922</i>	<i>71,450</i>	<i>72,662</i>	<i>74,018</i>	<i>76,764</i>	<i>78,606</i>
<b>Net Cost of Outputs .....</b>	<b>38,932</b>	<b>34,101</b>	<b>34,144</b>	<b>34,989</b>	<b>35,650</b>	<b>37,181</b>	<b>39,520</b>
Adjustments <sup>(b)</sup> .....	4,750	1,909	1,930	1,904	2,193	2,201	2,374
<b>Appropriations provided to purchase Outputs .....</b>	<b>43,682</b>	<b>36,010</b>	<b>36,074</b>	<b>36,893</b>	<b>37,843</b>	<b>39,382</b>	<b>41,894</b>
<b>ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS</b>							
<b>Appropriation for Administered Grants, Subsidies and Transfer Payments .....</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>2,324</b>	<b>1,431</b>	<b>1,410</b>	<b>350</b>	<b>350</b>	<b>350</b>	<b>450</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>46,007</b>	<b>37,442</b>	<b>37,485</b>	<b>37,244</b>	<b>38,194</b>	<b>39,733</b>	<b>42,345</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, the Chairperson, and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Safe, healthy and supportive communities	The impact of human and natural hazards on the community of Western Australia is minimised.	Prevention Services
		Emergency Services



**Outcome: The impact of human and natural hazards on the community of Western Australia is minimised.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Number of residential fires per 100,000 persons.....	49	48.5	52	49	
Proportion of structure fire response times within 8 minutes (%) .....	67	70	71	72	
Proportion of structure fires contained to room of origin (%).....	68	70	75	75	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Prevention Services**

Provision of prevention services to increase community awareness of human and natural hazards, and involvement in minimising their impact.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	17,371	13,023	13,609	13,995	
Less Operating Revenue <sup>(b)</sup> .....	13,347	8,794	9,289	9,446	
Net Cost of Output .....	4,024	4,229	4,320	4,549	
Adjustments <sup>(c)</sup> .....	1,655	236	370	247	
<b>Appropriation for purchase of Output 1 .....</b>	<b>5,679</b>	<b>4,465</b>	<b>4,690</b>	<b>4,796</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Community prevention/awareness campaigns delivered <sup>(a)</sup> .....	19	19	19	19	
Participants undertaking emergency management services training programs .....	998	1,100	920	1,100	A number of courses were withdrawn in 2001-02 due to changes to Policy Statement 7 (State Emergency Management Arrangements).
Two-person team days for explosive inspections.....	771.5	400	732	244	All search actions will be contracted out in 2002-03, however, FESA will retain a capacity of one search team.
<b>Quality</b>					
Households with an operational smoke alarm .	54%	57.5%	55%	57.5%	
Participants completing emergency management services training programs .....	95%	95%	95%	95%	
Completed two-person team days for explosive inspections.....	95%	95%	100%	95%	

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Timeliness</b>					
Community prevention/awareness campaigns delivered within an agreed timeframe.....	90%	90%	95%	95%	
Emergency management services training programs delivered within an agreed timeframe.....	95%	95%	95%	95%	
Explosive inspections carried out within an agreed timeframe .....	95%	95%	100%	95%	
<b>Cost (Efficiency)</b>					
Average cost per community prevention/awareness campaign delivered.....	\$799,089	\$602,515	\$633,177	\$651,136	
Average cost per participant undertaking emergency management services training programs.....	\$908	\$556	\$784	\$674	
Average cost per two-person team day for explosive inspection .....	\$1,662	\$2,409	\$1,171	\$3,613	
<b>Full Time Equivalents (FTEs)</b>	136	137	136	136	

- (a) In addition to community prevention/awareness campaigns, previous Budget Papers reported on the production of media prevention/awareness campaigns. Following the direct alignment of these areas in 2001-02, the two output measures were amalgamated given their high level of overlap. All media campaign costs are now consolidated in the one community prevention/awareness measure. To provide comparative figures, the 2001-02 Budget stated 18 media campaigns would be undertaken. As per the figure for community campaigns, the number has subsequently been estimated at 19 as has the target for 2002-03.

### Major Achievements For 2001-02

- FESA continued to produce community safety programs at a high standard, including the Cyclone Ready, Smoke Alarm Awareness, StormSafe, WinterSafe, SummerSafe and FireSafe Dry Season campaigns. This was evidenced in the StormSafe Teams program being named joint winner in the Pre-disaster category of the Australian Safer Communities Award.
- Emergency management partnerships between FESA and local government, setting out the roles and responsibilities of each, continued to develop, including Wanneroo, Mundaring, Swan and Serpentine-Jarrahdale.
- Tools and techniques to enhance emergency risk management in Aboriginal communities were further developed.
- FESA continued to target primary school children across Western Australia through the implementation of the fire safety curriculum.
- The Juvenile and Family Fire Awareness (JAFFA) program was re-established as a means to reduce the incidence of fires deliberately lit by young people.
- FESA's Community Fire Safety Awards were enhanced to acknowledge community participation in innovative programs.
- Recognising excellence in public sector management, an innovative program to enhance firefighter recruitment was the winner of the Management Improvement category in the Premier's Awards.
- The State Mitigation Committee, comprising Directors General and Chief Executive Officers from relevant government departments and the Western Australian Local Government Association was established. The development of a State Mitigation Framework has progressed with several sub-groups being established to develop strategies in relation to emergency management in remote indigenous communities, Land Use Planning Guidelines and the investment in mitigation.
- Planning for Bushfire Protection Policy and Guidelines for local government and land developers were implemented, in partnership with the Department for Planning and Infrastructure.

- Building Inspection Guidelines to promote safer living and working environments were implemented.
- Increased emphasis on training and upskilling in wildfire investigation was evidenced in a joint course held between FESA, the Department of Conservation and Land Management and the Western Australian Police Service.

### **Major Initiatives For 2002-03**

- Progress the implementation of community-centred emergency management.
- Further develop targeted, local community safety initiatives, including (a) special needs programs, eg. Safe Country, StormSafe Teams, priority response database, BoatSmart, Small Craft Proficiency Courses, (b) the volunteer Community Safety Network, including the development of a custom designed training program, and (c) programs developed to meet locally identified need.
- Develop Community Safety competencies for volunteers and fire fighters.
- Develop the Fire Ready Schools Program.
- Develop new initiative/s to address community safety issues for high school children.
- Expand and support the volunteer Community Safety Network.
- Foster working relationships with the Urban Bushland Council and other environmental groups.
- Work towards eliminating or modifying products that expose people to hazards, identify products and take action in conjunction with the Department of Consumer and Employment Protection and the media.
- Improve the determination of causes of fires.
- Promote involvement in and gain acceptance of mitigation as a normal business practice among stakeholders and the wider community. For example, support the objectives of the State Mitigation Committee, form and maintain strategic partnerships, promote involvement of local government authorities in mitigation studies, and research marketing and investment in mitigation.

**Outcome: The impact of human and natural hazards on the community of Western Australia is minimised.**

### **Key Effectiveness Indicator <sup>(a)</sup>**

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness measure associated with this outcome is the same as that provided under output 1.....				

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Emergency Services**

Provision of emergency services to enable rapid and effective response to emergency incidents to minimise their impact.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	124,231	92,000	91,985	93,656	
Less Operating Revenue <sup>(b)</sup> .....	89,323	62,128	62,161	63,216	
Net Cost of Output .....	34,908	29,872	29,824	30,440	
Adjustments <sup>(c)</sup> .....	3,095	1,673	1,560	1,657	
<b>Appropriation for purchase of Output 2 .....</b>	<b>38,003</b>	<b>31,545</b>	<b>31,384</b>	<b>32,097</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Operational personnel ready to respond to emergencies					
- Bush Fire Service – Volunteer.....	17,920	16,500	19,014	19,000	
- Fire Services – Career .....	836	850	835	835	
- Fire and Rescue Service – Volunteer.....	2,545	2,500	2,453	2,450	
- State Emergency Service .....	2,572	2,550	2,430	2,430	
- Volunteer Marine Rescue Service .....	2,420	2,420	2,420	2,420	
Natural Disasters declared .....	2	-	-	-	
Responses to emergency incidents <sup>(a)</sup> .....	29,994	30,500	27,000	27,000	
<b>Quality</b>					
Participants completing FESA training programs.....	95%	95%	95%	95%	
Response time standards (minutes) <sup>(b)</sup>					
- Fire and Rescue Service – Career .....	8	8	8	8	
<b>Timeliness</b>					
FESA Training programs delivered within an agreed timeframe .....	95%	95%	95%	95%	
Time to mobilise (000 calls only) <sup>(c)</sup>					
- Fire and Rescue Service – Career .....					
Within 2 minutes .....	90%	95%	95%	95%	
- Fire and Rescue Service – Volunteer.....					
Within 12 minutes .....	90%	90%	90%	90%	
- Volunteer Marine Rescue Service .....					
Within 12 minutes .....	90%	90%	90%	90%	

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Cost (Efficiency)</b>					
Average cost per operational personnel ready to respond to an emergency					
- Bush Fire Service – Volunteer.....	\$394	\$296	\$232	\$239	
- Fire Services – Career .....	\$101,474	\$79,986	\$81,467	\$82,765	
- Fire and Rescue Service – Volunteer.....	\$4,155	\$4,342	\$3,437	\$3,517	
- State Emergency Service .....	\$5,801	\$2,742	\$4,072	\$4,174	
- Volunteer Marine Rescue Service .....	\$631	\$532	\$502	\$515	
Average cost per Natural Disaster declared .....	\$2,660,500	-	-	-	
<b>Full Time Equivalents (FTEs)</b>	961	967	961	961	

- (a) Given FESA has limited control over the total number of emergency incidents that occur, responses to incidents are not regarded as outputs. This information should not be used to form any conclusion on performance and, therefore, associated cost figures are not provided in the output table.
- (b) The duration from the receipt of an emergency call to arrival at the scene of the incident.
- (c) The duration from the receipt of the 000 call to the time crews/units turn out.

### Major Achievements For 2001-02

- FESA continued to maintain emergency services at a high level of preparedness for response to the needs of the community of Western Australia.
- Continued developments occurred in the regionalisation of service delivery. As examples, FESA units were established in Halls Creek and Wyndham.
- In consultation with local government, the AWARE Program (All West Australians Reducing Emergencies) was established as a key mechanism to enhance emergency management arrangements across the State.
- Partnerships with private industry continued to develop.
- A Statewide Fire Services Resourcing Plan that aligns regional service needs to risk exposure was developed.
- FESA continued to upgrade (a) personal protective equipment to permanent and volunteer personnel to increase their safety responding to incidents, and (b) appliances to enable effective response.
- Appropriate training standards for volunteer marine rescue were determined. The Standards and Training Policy effectively aligns volunteer marine rescue qualifications to those in the commercial arena.
- An all hazards approach for dealing with hazardous materials was developed, and a new planning format for Major Hazard Facilities and Special Risk Sites was introduced.
- The Western Australian Collapse Urban Search and Rescue (USAR) Emergency Management Combat Plan was developed.
- A standard incident analysis process was introduced to ensure continuous improvement of services throughout FESA.
- FESA's peer support program was extended to all career and volunteer services.
- FESA provided significant incident management support to combat the New South Wales bush fires (more than 50 FESA personnel attended). This has added significantly to FESA's capacity to deal with events of similar magnitude in Western Australia.
- FESA's readiness and capacity to deal with anthrax and other biological incidents was ably demonstrated following the September 11, 2001 terrorist attacks.

**Major Initiatives For 2002-03**

- Continue to develop and implement improvements to operational policy, systems, approaches and methods, including exercise management, standard operating procedures and incident analysis.
- Further develop mechanisms with local government, community leaders, industry and State/Commonwealth agencies to ensure partnership and improved service delivery in emergency management. As examples, the AWARE Program will be comprehensively implemented, and local governments and community leaders will be assisted with the formation and operation of recovery processes.
- Continue advancements in the coordination and collocation of emergency services.
- Further develop initiatives to ensure retention of FESA volunteers, recognise volunteer service, raise public awareness of volunteer activities, and promote the participation of young people.
- Further develop mechanisms to ensure community consultation and involvement during response to emergency incidents, including special needs groups.
- Seek to extend community awareness and education for all hazards for which FESA is the Hazard Management Agency particularly with regard to enabling educated choice concerning evacuation.
- Continue with the development of approaches which address the needs of remote indigenous communities.
- Extend the identification and development of appropriate response plans to include places of public entertainment, high risk accommodation sites and major public and private infrastructure facilities.
- Continue to implement the FESA SES Strategic Training Plan.
- Continue to develop regional peer support networks.

**CAPITAL WORKS PROGRAM**

The Authority's Capital Works Program of \$9.820 million comprises the establishment of new and replacement emergency facilities, ongoing replacement of fire and emergency appliances, upgrading and replacement of various operational plant and equipment and capital expenditure grants to Local Governments for related volunteer based services.

- Notable features of the Program include:
  - Appliances \$6.095 million - on-going replacement of fire appliances include light tankers, light pumpers and a number of specialised fire fighting appliances as well as SES trucks and trailers for volunteer units;
  - Buildings \$2.125 million - this includes new works for a Regional Collocation of the Bunbury Regional Office and a Volunteer Collocation in Esperance. Other existing works planned for completion include the Collie Volunteer Collocation and various volunteer training rooms. North East Corridors One and Two are due for commencement; and
  - Plant and Equipment \$1.6 million - replacement of various assets and equipment including direct brigade alarm system upgrade, breathing apparatus, protective gas and splash suits, Bush Fires Service (BFS) communications, State Emergency Service (SES) asset replacement and various other equipment to meet the ongoing requirements of the Authority.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
<b>FESA-</b>				
Volunteer Collocations-				
Collie .....	400	200	193	200
<b>Fire Service-</b>				
Permanent-				
Plant and Equipment -				
Breathing Apparatus Replacement Program .....	1,100	850	143	50
Demountable Pods .....	1,600	1,100	849	500
Heavy Tanker Replacement Program .....	400	200	200	200
Light Tanker Replacement Program .....	2,750	350	350	700
Light Pumper Replacement Program				
2001/02-2005/06 Program .....	2,700	700	700	150
Volunteers-				
Fire Stations -				
Station Modification .....	600	120	120	120
Training/Engine Rooms .....	250	200	162	50
Plant and Equipment -				
Breathing Apparatus Replacement Program .....	1,400	400	315	400
Direct Brigade Alarm Replacement Program .....	800	400	400	400
Light Pumper Replacement Program .....	18,550	3,800	2,800	2,300
Light Tankers - Country Additions .....	364	289	37	75
Light Tanker Replacement Program .....	3,700	770	770	520
Hose Replacement Strategy Program				
2001/02-2005/06 Program .....	450	50	50	70
<b>State Emergency Service-</b>				
Trailer Replacement-				
2000-03 Program .....	450	300	246	150
Truck Replacement-				
2000-03 Program .....	600	400	354	200
Volunteer Equipment-				
2000-03 Program .....	1,200	800	400	400
<b>COMPLETED WORKS</b>				
<b>Bush Fires Service-</b>				
Command Network Asset Replacement .....	538	538	321	-
Furniture and Equipment Replacement Program-				
2000-01 Program .....	40	40	40	-
2001-02 Program .....	60	60	60	-
<b>FESA-</b>				
Volunteer Collocations-				
Eastern Corridor .....	920	920	614	-
Toodyay .....	400	400	398	-
<b>Fire Service-</b>				
Permanent-				
Firefighting Appliance Program -				
2001-02 Program .....	1,000	1,000	1,000	-
Fire Stations -				
Albany Fire Station - Refurbishment .....	260	260	260	-
Hepburn Heights Fire and Rescue Service .....	800	800	797	-
Malaga Fire and Rescue Service - Replacement .....	1,200	1,200	809	-
Osborne Park Fire and Rescue - Replacement .....	700	700	652	-
South West Corridor No. 3 .....	1,645	1,645	365	-
Plant and Equipment -				
Aerial Appliance - Turntable Ladder .....	1,100	1,100	179	-
Protective Suits Replacement Program .....	400	400	400	-
Road Signs (new legislation) .....	100	100	100	-
Volunteers-				
Fire Fighting Appliance Program				
2001-02 Program .....	300	300	300	-
Fire Stations -				
Dunsborough .....	435	435	94	-
Morawa .....	100	100	15	-
Roleystone .....	365	365	218	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>Plant and Equipment -</b>				
Protective Suits Replacement Program .....	300	300	300	-
Road Signs (new legislation) .....	200	200	200	-
<b>State Emergency Service-</b>				
Asset Replacement-				
2000-01 Program .....	512	512	128	-
2001-02 Program .....	307	307	307	-
Regional Headquarters- Replacement-				
Broome .....	920	920	920	-
Broome - Planning .....	80	80	77	-
<b>NEW WORKS</b>				
<b>Bush Fires Service-</b>				
Command Network Asset Replacement .....	70	-	-	70
Operational Support System Replacement Program .....	10	-	-	10
<b>FESA-</b>				
Regional Collocations - Bunbury Regional Office .....	500	-	-	500
Volunteer Collocations - Esperance .....	400	-	-	400
<b>Fire Service-</b>				
Permanent-				
Firefighting Appliance Program -				
2002-03 .....	1,000	-	-	1,000
Fire Stations				
North East Corridor No.2 .....	1,200	-	-	300
Volunteers-				
Fire Stations -				
North East Corridor - No1 .....	1,100	-	-	555
Fire Fighting Appliance Program				
2002-03 Program .....	300	-	-	300
<b>State Emergency Service-</b>				
Asset Replacement-				
2002-03 Program .....	200	-	-	200
	54,776	23,611	16,643	9,820

## CAPITAL CONTRIBUTION

Growth in the northern and southern fringes of the Perth Metropolitan District as a result of industrial and residential development has necessitated FESA to review its service delivery requirements to cater for the anticipated demand. Establishment of services in the North-East Corridor, North-West Corridor and South-West Corridor are underway.

In contrast, rural and remote communities that are contracting in size has led to FESA re-evaluating its strategy in relation to support. The roll-out of FESA Units that combines more than one arm of service delivery has been initiated with the amalgamation of resources. Capital injection in conjunction with Local Government Authority involvement has been seen as a positive development in this new operational service delivery approach. Collocation programs are currently in progress to facilitate the improvement of volunteer services in regional areas as well.

A capital contribution from the State Government for the current year of \$350,000 represents equity funding towards trailer and truck replacement programs.

Capital programs in ensuing years have been revised with the deferment of several projects resulting in FESA's expenses to debt funding reduced. A debt reduction strategy is currently administered by FESA to minimise excessive borrowings and its impact on borrowing costs.

Draw downs from the Holding Account of \$480,000 this year is for the Volunteer Direct Brigade Alarm System Replacement Program (\$400,000), the BFS Command Network Asset Replacement (\$70,000) and the Operational Support System Replacement Program (\$10,000).



	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
<b>Total Cost of Capital Works Program .....</b>	11,609	16,664	16,643	9,820	9,745	10,285	14,820
	11,609	16,664	16,643	9,820	9,745	10,285	14,820
LESS							
Internal Funds and Balances .....	5,391	7,526	7,526	2,300	2,100	1,900	6,100
Borrowings .....	3,894	6,290	6,290	5,500	6,455	6,995	7,130
Funding included in output appropriations <sup>(b)</sup> ..	-	1,417	1,417	1,190	840	1,040	1,140
Holding Account <sup>(c)</sup> .....	-	-	-	480	-	-	-
<b>Capital Contribution <sup>(d)</sup> .....</b>	2,324	1,431	1,410	350	350	350	450

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

(d) 2001-02 Budget Estimate incorporates funding for leave liability reductions.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	58,085	57,763	57,762	58,938	60,228	61,744	63,040
Superannuation .....	6,050	6,306	6,306	6,369	6,456	6,433	6,433
Grants and subsidies <sup>(b)</sup> .....	35,300	3,630	3,630	3,490	2,990	3,290	3,790
Supplies and services .....	14,551	15,832	15,788	15,865	16,425	17,137	17,857
Accommodation .....	1,935	1,750	1,750	1,770	1,790	1,910	2,030
Borrowing costs .....	3,139	5,056	5,056	5,576	6,022	6,465	7,180
Capital User Charge .....	-	1,710	1,710	1,898	1,955	2,016	2,078
Depreciation .....	6,281	6,903	6,903	7,441	7,917	8,430	8,741
State Taxes .....	1	10	10	10	10	10	10
Net loss on disposal of non-current assets .....	150	-	-	-	-	-	-
Other expenses .....	14,382	6,063	6,679	6,294	5,875	6,510	6,967
<b>TOTAL COST OF SERVICES .....</b>	<b>139,874</b>	<b>105,023</b>	<b>105,594</b>	<b>107,651</b>	<b>109,668</b>	<b>113,945</b>	<b>118,126</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	3,200	2,690	2,690	2,690	2,390	2,390	2,390
Regulatory Fees and Fines .....	62,419	63,347	63,875	65,387	67,143	69,789	71,631
Net Profit on disposal of non-current assets .....	296	-	-	-	-	-	-
Grants and subsidies .....	32,012	1,475	1,475	1,475	1,475	1,475	1,475
Interest .....	2,257	1,420	1,420	1,420	1,450	1,425	1,425
Rent .....	49	-	-	-	-	-	-
Donations .....	30	10	10	10	10	10	10
Other Revenue .....	2,516	1,980	1,980	1,680	1,550	1,675	1,675
<b>Total Revenues from Ordinary Activities .....</b>	<b>102,779</b>	<b>70,922</b>	<b>71,450</b>	<b>72,662</b>	<b>74,018</b>	<b>76,764</b>	<b>78,606</b>
<b>NET COST OF SERVICES .....</b>	<b>37,095</b>	<b>34,101</b>	<b>34,144</b>	<b>34,989</b>	<b>35,650</b>	<b>37,181</b>	<b>39,520</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	42,395	36,010	36,074	36,893	37,843	39,382	41,894
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>42,395</b>	<b>36,010</b>	<b>36,074</b>	<b>36,893</b>	<b>37,843</b>	<b>39,382</b>	<b>41,894</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>5,300</b>	<b>1,909</b>	<b>1,930</b>	<b>1,904</b>	<b>2,193</b>	<b>2,201</b>	<b>2,374</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>5,300</b>	<b>1,909</b>	<b>1,930</b>	<b>1,904</b>	<b>2,193</b>	<b>2,201</b>	<b>2,374</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 1097, 1097 and 1097 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	4,045	425	3,945	2,910	3,110	2,865	1,620
Investments.....	29,271	30,959	28,639	31,129	33,261	29,972	21,583
Receivables.....	1,500	750	1,650	1,700	1,600	1,670	1,918
Inventories.....	1,079	800	1,129	1,129	1,219	1,179	1,239
Interest receivable.....	141	120	141	141	141	141	141
Amounts receivable for outputs <sup>(a)</sup> .....	-	480	480	-	-	-	-
Prepayments.....	70	400	70	70	120	120	320
Other.....	18	220	-	-	-	-	-
Total current assets.....	36,124	34,154	36,054	37,079	39,451	35,947	26,821
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	1,591	1,591	3,824	6,200	8,729	11,351
Land and Buildings.....	63,702	67,754	65,849	68,378	68,242	68,589	69,446
Plant, equipment and vehicles.....	22,718	22,948	26,973	32,264	34,073	34,761	35,169
Other.....	10,191	9,578	10,210	9,030	8,905	9,445	19,000
Total non-current assets.....	96,611	101,871	104,623	113,496	117,420	121,524	134,966
<b>TOTAL ASSETS</b> .....	132,735	136,025	140,677	150,575	156,871	157,471	161,787
<b>CURRENT LIABILITIES</b>							
Superannuation.....	505	605	460	565	520	475	430
Payables.....	3,191	1,300	2,188	1,847	1,159	1,100	899
Provision for employee entitlements.....	4,264	3,162	4,295	3,683	3,333	2,933	2,533
Interest-bearing liabilities (Borrowings).....	1,683	2,009	1,914	2,116	2,389	2,426	3,088
Interest payable.....	-	929	984	1,169	1,268	1,179	1,196
Accrued Salaries.....	-	514	171	343	514	343	280
Other.....	1,328	1,278	1,525	6,669	7,716	2,114	230
Total current liabilities.....	10,971	9,797	11,537	16,392	16,899	10,570	8,656
<b>NON-CURRENT LIABILITIES</b>							
Superannuation.....	2,738	2,400	2,638	2,738	2,738	2,738	2,738
Provision for employee entitlements.....	6,771	6,100	6,671	6,071	5,371	5,071	4,771
Interest-bearing liabilities (Borrowings).....	37,613	44,793	41,894	45,183	49,129	53,807	57,513
Accrued salaries.....	45	-	-	-	-	-	-
Total non-current liabilities.....	47,167	53,293	51,203	53,992	57,238	61,616	65,022
<b>TOTAL LIABILITIES</b> .....	58,138	63,090	62,740	70,384	74,137	72,186	73,678
<b>EQUITY</b>							
Contributed Equity <sup>(b)</sup> .....	70,399	71,830	71,809	72,159	72,509	72,859	73,309
Accumulated surplus/(deficit).....	4,198	1,105	6,128	8,032	10,225	12,426	14,800
<b>Total equity</b> .....	74,597	72,935	77,937	80,191	82,734	85,285	88,109
<b>TOTAL LIABILITIES AND EQUITY</b> .....	132,735	136,025	140,677	150,575	156,871	157,471	161,787

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

(b) Recognition of Owners initial equity contribution of \$70.399 million upon creation of the Authority.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	40,071	33,939	34,003	34,660	35,467	36,853	39,272
Capital Contribution .....	2,324	1,431	1,410	350	350	350	450
Holding Account .....	-	-	-	480	-	-	-
<b>Net cash provided by government .....</b>	<b>42,395</b>	<b>35,370</b>	<b>35,413</b>	<b>35,490</b>	<b>35,817</b>	<b>37,203</b>	<b>39,722</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(56,063)	(57,941)	(57,940)	(60,228)	(61,377)	(63,601)	(64,897)
Superannuation .....	(6,209)	(5,921)	(5,921)	(6,009)	(6,071)	(6,336)	(6,456)
Supplies and services .....	(18,783)	(16,872)	(16,828)	(16,905)	(17,365)	(20,187)	(21,054)
Grants and subsidies .....	(35,346)	(3,630)	(3,630)	(3,490)	(2,990)	(3,290)	(3,790)
Borrowing costs.....	(3,176)	(4,072)	(4,072)	(4,488)	(4,854)	(5,401)	(6,114)
Accommodation .....	(1,935)	(1,250)	(1,250)	(1,300)	(1,300)	(1,600)	(1,600)
Administration .....	-	(68)	(68)	-	-	-	-
Capital User Charge.....	-	(1,710)	(1,710)	(1,898)	(1,955)	(2,016)	(2,078)
State Taxes .....	(61)	(10)	(10)	(10)	(10)	(10)	(10)
Goods and Services Tax .....	(3,977)	(2,697)	(2,697)	(2,827)	(2,870)	(3,900)	(4,000)
Other.....	(8,432)	(8,052)	(8,668)	(6,040)	(6,703)	(7,680)	(8,591)
<b>Receipts</b>							
Regulatory fees and fines.....	66,750	63,347	63,875	65,387	67,143	69,789	71,631
User charges and fees .....	-	2,200	2,200	2,250	2,050	2,000	2,000
Interest .....	2,200	1,300	1,300	1,300	1,300	1,300	1,300
Goods and Services Tax .....	4,436	2,697	2,697	2,827	2,870	3,000	3,000
Grants and subsidies .....	32,228	1,475	1,475	1,475	1,475	1,475	1,475
Other.....	30	960	960	1,990	2,418	1,010	810
<b>Net cash from operating activities .....</b>	<b>(28,338)</b>	<b>(30,244)</b>	<b>(30,287)</b>	<b>(27,966)</b>	<b>(28,239)</b>	<b>(35,447)</b>	<b>(38,374)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(13,217)	(10,370)	(10,370)	(9,560)	(9,465)	(10,005)	(15,550)
Proceeds from sale of non-current assets .....	1,178	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(12,039)</b>	<b>(10,370)</b>	<b>(10,370)</b>	<b>(9,560)</b>	<b>(9,465)</b>	<b>(10,005)</b>	<b>(15,550)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings.....	(3,353)	(1,778)	(1,778)	(2,009)	(2,236)	(2,280)	(2,562)
Proceeds from borrowings .....	3,894	6,290	6,290	5,500	6,455	6,995	7,130
<b>Net cash from financing activities .....</b>	<b>541</b>	<b>4,512</b>	<b>4,512</b>	<b>3,491</b>	<b>4,219</b>	<b>4,715</b>	<b>4,568</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>2,559</b>	<b>(732)</b>	<b>(732)</b>	<b>1,455</b>	<b>2,332</b>	<b>(3,534)</b>	<b>(9,634)</b>
Cash assets at the beginning of the reporting period .....	30,757	32,116	33,316	32,584	34,039	36,371	32,837
<b>Cash assets at the end of the reporting period .....</b>	<b>33,316</b>	<b>31,384</b>	<b>32,584</b>	<b>34,039</b>	<b>36,371</b>	<b>32,837</b>	<b>23,203</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	34,144	34,989	35,650	37,181	39,520
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(6,903)	(7,441)	(7,917)	(8,430)	(8,741)
(Increase)/decrease in salaries and related costs .....	(1,454)	835	924	916	808
Increase/(decrease) in accounts receivable .....	900	50	(100)	70	248
(Increase)/decrease in accounts payable .....	(888)	341	688	59	201
Increase/(decrease) in prepayments .....	(330)	-	50	-	200
Increase/(decrease) in other assets .....	5,065	4,336	(9)	49	4,254
(Increase)/decrease in other liabilities .....	(247)	(5,144)	(1,047)	5,602	1,884
<b>Net Cash from Operating Activities</b> .....	30,287	27,966	28,239	35,447	38,374

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES<sup>(a)</sup>

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Fire Appliance and Equipment Subsidy Scheme .....	2,608	2,500	2,500	2,500	2,500	2,500	2,500
Natural Disaster Relief Arrangements .....	30,849	-	-	-	-	-	-
Volunteer Association Grant .....	185	185	185	185	185	185	185
Other .....	1,658	945	945	805	305	605	1,105
<b>TOTAL</b>	<b>35,300</b>	<b>3,630</b>	<b>3,630</b>	<b>3,490</b>	<b>2,990</b>	<b>3,290</b>	<b>3,790</b>

(a) Administered Grants – As well as the above Controlled Grants and Subsidies, FESA administers a minor grant to the Royal Humane Society of Australia.

## Part 10

### Minister for Planning and Infrastructure

#### SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
801	Planning and Infrastructure			
	– Purchase of Outputs .....	389,324	387,240	<b>377,532</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	7,850	7,850	<b>6,850</b>
	– Capital Contribution .....	13,451	17,351	<b>18,747</b>
	Total .....	410,625	412,441	<b>403,129</b>
823	East Perth Redevelopment Authority	...	...	...
824	Land Administration			
	– Purchase of Outputs .....	34,067	34,069	<b>38,000</b>
	– Capital Contribution .....	4,991	11,514	<b>1,550</b>
	Total .....	39,058	45,583	<b>39,550</b>
843	Main Roads			
	– Purchase of Outputs .....	382,769	380,630	<b>456,064</b>
	– Capital Contribution .....	237,597	246,065	<b>111,350</b>
	Total .....	620,366	626,695	<b>567,414</b>
866	Midland Redevelopment Authority	...	...	...
868	Armadale Redevelopment Authority	...	...	...
869	Subiaco Redevelopment Authority	...	...	...
870	Transport			
	– Purchase of Outputs .....	14,395	14,760	<b>18,404</b>
	– Capital Contribution .....	6,361	6,361	<b>105</b>
	Total .....	20,756	21,121	<b>18,509</b>

**Part 10****Minister for Planning and Infrastructure — *continued*****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
883	Albany Port Authority	...	...	...
884	Broome Port Authority	...	...	...
885	Bunbury Port Authority	...	...	...
886	Dampier Port Authority	...	...	...
887	Esperance Port Authority	...	...	...
888	Fremantle Port Authority	...	...	...
890	Geraldton Port Authority	...	...	...
891	Port Hedland Port Authority	...	...	...
892	Western Australian Government Railways Commission	...	...	...
894	Western Australian Land Authority	...	...	...
896	Western Australian Planning Commission			
	– Purchase of Outputs .....	77,617	77,692	<b>79,488</b>
	– Capital Contribution .....	7,000	7,000	<b>5,000</b>
	Total .....	84,617	84,692	<b>84,488</b>
	<b>GRAND TOTAL</b>			
	– Purchase of Outputs .....	898,172	894,391	<b>969,488</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	7,850	7,850	<b>6,850</b>
	– Capital Contribution .....	269,400	288,291	<b>136,752</b>
	Total .....	1,175,422	1,190,532	<b>1,113,090</b>

## PLANNING AND INFRASTRUCTURE

### PART 10 - MINISTER FOR PLANNING AND INFRASTRUCTURE

#### DIVISION 49

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
Item 80 Net amount appropriated to purchase outputs.....	366,954	388,964	387,029	<b>377,321</b>	409,690	453,641	498,870
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975 .....	342	360	211	<b>211</b>	211	211	211
Total appropriations provided to purchase outputs .....	367,296	389,324	387,240	<b>377,532</b>	409,901	453,852	499,081
<b>ADMINISTERED GRANTS, SUBSIDIES AND OTHER TRANSFER PAYMENTS</b>							
Item 81 Amount provided for Administered Grants, Subsidies and Other Transfer Payments .....	-	1,500	1,500	<b>1,000</b>	-	-	-
Item 82 Western Australian Coastal Shipping Commission .....	6,019	6,350	6,350	<b>5,850</b>	6,400	6,400	6,400
<b>CAPITAL</b>							
Item 159 Capital Contribution .....	81,968	13,451	17,351	<b>18,747</b>	22,557	15,455	16,483
GRAND TOTAL .....	455,283	410,625	412,441	<b>403,129</b>	438,858	475,707	521,964

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*Work with the community to plan for the delivery of quality land use, transport and infrastructure services throughout Western Australia.*

#### SIGNIFICANT ISSUES AND TRENDS

- Western Australia's population growth continues to be one of the highest in Australia. To ensure growth is managed while maintaining and improving the quality of life for all Western Australians, the integration of land use planning and transport infrastructure is essential. Managing growth, especially in regional and coastal locations, is vital. Planning activities will focus on achieving a balance between the competing demands for development and protection of valuable, but fragile assets.
- There is increasing community awareness at the potential impact of development on the environment. Appropriate strategies need to be developed to minimise and manage these impacts in the provision of planning, transport infrastructure, services and programs.
- Increased emphasis is being placed on community and industry involvement in planning and decision making processes, especially by rural and regional stakeholders.
- The protection of bushland and other natural assets needs to be extended to incorporate techniques other than reservation and acquisition.



- Zoned land in appropriate locations is needed to meet the demands of a growing population for housing, employment and recreation, in a way that ensures the land is used in a manner consistent with community goals and expectations. There is an increasing requirement for regional statutory planning schemes.
- Growth in urban and rural communities and the resulting increase in demand for improved transport infrastructure will require significant investment and coordination.
- Employment - and its future location - will be a major influence in transport planning and policy development. Programs to inform and motivate the community on the use of the transport system and choices in transport planning are becoming increasingly important to cater for a growing, ageing and more urbanised population.
- An integrated, well planned and well patronised public transport system will minimise congestion on many major metropolitan roads, especially during peak hours. A good example of this is the Perth-Mandurah passenger rail line, which will be entering the building and construction phase.
- Growth in information technology applications will bring opportunities to improve the performance of existing transport infrastructure and services to reach more Western Australians, especially those in remote locations.
- Continued deregulation and increased competition in the transport sector should provide benefits for users and providers.
- There are increasing pressures on ports and shipping to conform to national and international proposals for environmental management. All Western Australian ports are facing problems - to varying degrees - between themselves and adjacent land users, and environmental and social issues on roads and rail access to ports.
- Our responsibilities to users of the transport system cannot be overlooked. Currently in Western Australia, 19.5% of the population has some form of disability. As the population ages, this figure will increase. Sustainable communities must incorporate a transport system that is universally accessible. Disability Standards for Accessible Public Transport, which will apply across Australia have been developed and are likely to be approved by Federal Parliament during 2002.
- A vital factor in any transport system is safety. Improved transport safety is required to reduce the incidence of trauma and death, and to minimise the resulting social and economic costs.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Incentive package for Emirates to commence air services from Dubai to Perth .....	250	250	-	-
Management Initiated Retirements .....	(100)	(100)	(100)	(100)
Perth Cycle Network .....	(1,000)	(1,000)	(2,000)	(6,000)
Perth Urban Rail Development operating costs .....	1,216	(3,785)	(6,710)	18,166
Regional Airports Development Scheme .....	-	2,000	-	-
School Bus services .....	8,400	8,800	12,400	15,500
Western Australian Government Railways operating subsidy for the provision of services ...	-	7,900	11,900	14,900

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Land Use and Transport Infrastructure Policy and Planning.....	21,750	22,369	22,369	19,204			
<b>Output 2:</b>							
Land Use and Transport Infrastructure Service Delivery.....	464,340	477,712	478,118	475,183			
<b>Total Cost of Outputs.....</b>	<b>486,090</b>	<b>500,081</b>	<b>500,487</b>	<b>494,387</b>	<b>526,358</b>	<b>565,485</b>	<b>618,752</b>
<i>Less Operating revenues.....</i>	<i>121,900</i>	<i>113,754</i>	<i>113,565</i>	<i>125,848</i>	<i>118,339</i>	<i>118,660</i>	<i>118,981</i>
<b>Net Cost of Outputs.....</b>	<b>364,190</b>	<b>386,327</b>	<b>386,922</b>	<b>368,539</b>	<b>408,019</b>	<b>446,825</b>	<b>499,771</b>
Adjustments <sup>(b)</sup> .....	3,106	2,997	318	8,993	1,882	7,027	(690)
<b>Appropriations provided to purchase Outputs.....</b>	<b>367,296</b>	<b>389,324</b>	<b>387,240</b>	<b>377,532</b>	<b>409,901</b>	<b>453,852</b>	<b>499,081</b>
<b>ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS</b>							
<b>Appropriation for Administered Grants, Subsidies and Transfer Payments.....</b>	<b>6,019</b>	<b>7,850</b>	<b>7,850</b>	<b>6,850</b>	<b>6,400</b>	<b>6,400</b>	<b>6,400</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup>.....</b>	<b>81,968</b>	<b>13,451</b>	<b>17,351</b>	<b>18,747</b>	<b>22,557</b>	<b>15,455</b>	<b>16,483</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS.....</b>	<b>455,283</b>	<b>410,625</b>	<b>412,441</b>	<b>403,129</b>	<b>438,858</b>	<b>475,707</b>	<b>521,964</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Acting Director General, and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A growing and diversified economy.	Communities that are socially, economically and environmentally sustainable.	Land Use and Transport Infrastructure Policy and Planning
		Land Use and Transport Infrastructure Service Delivery

**Outcome: Communities that are socially, economically and environmentally sustainable.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Satisfaction of the Minister for Planning and Infrastructure with the quality of strategic policy and planning advice provided by the Department for Planning and Infrastructure.	100%	100%	100%	100%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Land Use and Transport Infrastructure Policy and Planning**

Land use and transport infrastructure planning and implementation strategies to guide the State's long term urban settlement and social and economic development, coordination and development of strategic transport policies and plans.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	21,750	22,369	22,369	19,204	
Less Operating Revenue <sup>(b)</sup> .....	6,805	4,423	4,540	5,006	
Net Cost of Output .....	14,945	17,946	17,829	14,198	
Adjustments <sup>(c)</sup> .....	(276)	-	-	-	
<b>Appropriation for purchase of Output 1 .....</b>	<b>14,669</b>	<b>17,946</b>	<b>17,829</b>	<b>14,198</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Planning Services for Metropolitan Perth ( in hours ):					
Metropolitan parks and recreation reserves...	54,101	50,000	56,000	54,000	
Metropolitan major developments, places and property reservations .....	45,047	45,000	45,000	45,000	
Metropolitan Perth statutory planning .....	65,115	60,000	68,000	54,000	
Transport strategic policies and plans (in hours) .....	178,398	157,770	192,903	172,845	
<b>Quality</b>					
Extent to which Western Australia Planning Commission committees are satisfied with the quality of land use planning advice for Metropolitan Perth .....	96%	70%	70%	70%	
Transport policies and plans assessed against priority and other criteria by the Minister .....	100%	100%	100%	100%	

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Timeliness</b>					
Extent to which Western Australian Planning Commission committees are satisfied with the timeliness of land use planning advice for Metropolitan Perth .....	96%	70%	70%	70%	
Transport policies and plans assessed against required deadlines.....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Planning Services for Metropolitan Perth:					
Average Cost per hour - Metropolitan major developments, places and property reservations .....	\$37.65	\$40.45	\$40.46	\$44.85	
Average Cost per hour - Metropolitan parks and recreation reserves .....	\$38.31	\$40.17	\$40.17	\$41.24	
Average cost per hour - Metropolitan Perth statutory planning .....	\$38.59	\$40.80	\$40.79	\$50.26	
Average cost per Transport policy hour.....	\$94.45	\$83.42	\$83.42	\$70.84	
<b>Full Time Equivalents (FTEs)</b>	207	230	219	220	

### Major Achievements For 2001-02

- A draft Statement of Planning Policy has been prepared for the Swan-Canning River system with Swan River Trust and Water and Rivers Commission.
- The development of options for Future Perth is progressing.
- The North East Hills Settlement Pattern Plan was completed.
- The North East Corridor Strategy has been completed except for the location of an employment node.
- A draft Jandakot structure plan was released, but will not be finalised before the completion of an Urban Water Management Strategy.
- Significant progress was made towards the implementation of Bush Forever via land purchases and resolution of Negotiated Planning Solutions. Land acquisitions are planned to occur over 10 years.
- The Western Australian Planning Commission (WAPC) has initiated the Metropolitan Regional Scheme Amendment protecting the Gngangara Groundwater Mound. The Environmental Protection Authority (EPA) has determined that an environmental assessment of the Amendment is not required. A Statement of Planning Policy is being finalised for release with the Amendment for subdivisions in June 2002.
- A draft Helena River Catchment Land Use and Water Management Strategy is being finalised in consultation with a multi stakeholder reference group.
- The revised draft review of State Industrial Buffer Statement of Planning Policy No. 4 is planned for release in June 2002.
- Conservation and Land Management has continued to progress management plans for regional parks and capital funding of \$1.9 million was provided in the financial year for capital development by the WAPC. Transfer of the parks awaits the completion of capital works in each park.
- A pilot survey was undertaken as the first stage of the Perth Continuous Household Travel Survey.
- Recent work has shown commercial potential for the movement of containers from regional Western Australia to Fremantle Port by rail. The initiative is now being progressed as part of the Freight Network Review.

- Implementation of the Kununurra-Wyndham Area Development Strategy and Avon Arc plans and priority actions including additional studies for industrial land at Kununurra and development options at Lake Argyle.
- The Rural Policy Review has been completed together with an associated Statement of Planning Policy and a new Development Control Policy.
- The Onslow Structure Plan is almost complete. Following incorporation of public comments a brief is to be prepared to undertake the Broome Plan.
- The Batavia Coast Planning Strategy has been completed.
- *Machinery of Government (Planning and Infrastructure) Amendment Bill 2001* was introduced into Parliament.
- A position paper was released on consolidation and streamlining of planning legislation.
- The *Planning Appeals Amendment Bill* was introduced into Parliament.

### **Major Initiatives For 2002-03**

- A review of the *Swan Valley Planning Act* will be completed.
- A review of the subdivision approval process will examine options to provide the most efficient and effective system for the processing of subdivision applications.
- Review and finalise Liveable Neighbourhoods Policy.
- Provide staff and urban design support for the preparation of the Concept Plan and Redevelopment Scheme for the Armadale Redevelopment Authority.
- A technical study will be prepared for the Freight Congress and follow-up Congress recommendations for the metropolitan freight network.
- The Metropolitan Regional Scheme Amendment for Gnangara Road will be completed.
- The Bush Forever Metropolitan Regional Scheme Amendment will be referred to the EPA and will be open to public review.
- The continuation of the Review of Air Services Policy will be undertaken to guide the Government's future role in regulation and subsidisation of intrastate air services.
- State input will be provided to national reviews of the road transport reform process, including consideration of future national transport policy structures, and to national reviews of interstate rail infrastructure arrangements and operational uniformity.
- The Maritime legislative reform program will continue.
- The Metropolitan Coastal Strategy will commence.
- The continuation of the Review of the *Western Australian Planning Commission Act*.
- Develop strategies to ensure services can be accessed by more Western Australians.

**Outcome: Communities that are socially, economically and environmentally sustainable.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Average transport concession fare as a proportion of the single pension per day .....	3.3%	3.3%	3.3%	3.3%	
Average waiting time for wheelchair accessible taxis (peak pre-booked) .....	9.4 minutes	9.0 minutes	5.6 minutes	5.0 minutes	
Stakeholder and customer satisfaction with transport infrastructure.....	60%	60%	60%	60%	
Satisfaction of the Western Australian Planning Commission with the quality and timeliness of planning advice provided by the Department for Planning and Infrastructure. ....	94%	70%	70%	70%	
Commercial vessels, per hundred vessels, issued with deficiency notices which prevented vessels from operating.....	14	15	27	27	
Deaths and serious injuries from boating incidents .....	13	7	11	0	
Accessibility for people with disabilities .....	35%	40%	40%	40%	
Public transport patronage (boardings) .....	77 million	83 million	88 million	88 million	
Percentage of public transport trips of total trips for City of South Perth.....	6.5%	7%	7%	7%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Land Use and Transport Infrastructure Service Delivery.**

Service delivery in the areas of transport infrastructure, land development, land and property services and management of the portfolio's land and transport infrastructure assets.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	464,340	477,712	478,118	475,183	
Less Operating Revenue <sup>(b)</sup> .....	115,095	109,331	109,025	120,842	
Net Cost of Output .....	349,245	368,381	369,093	354,341	
Adjustments <sup>(c)</sup> .....	3,382	2,997	318	8,993	
<b>Appropriation for purchase of Output 2 .....</b>	<b>352,627</b>	<b>371,378</b>	<b>369,411</b>	<b>363,334</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Planning Services for Country Western Australia (in hours):					
Southern Regions (Peel, South West and Southern) .....	53,048	53,000	53,000	53,000	
Other regions (mid West, Pilbara, Kimberley, Goldfields/Esperance and Wheatbelt) .....	34,303	32,000	32,000	32,000	
Planning services covering the whole of Western Australia (in hours):					
Environmental planning.....	38,834	36,000	36,000	38,000	
Strategic planning, policy and legislation .....	51,290	47,000	47,000	47,000	
Industry, infrastructure and transport planning .....	33,109	30,000	30,000	33,000	
Mapping and Research.....	64,516	62,000	62,000	64,000	
Education and Regulation:					
Personnel prepared to respond to environmental incident.....	200	200	200	200	
Commercial vessel surveys.....	1,902	1,700	1,700	1,979	
Cycling promotion programs .....	1	1	2	1	
Certificates of competency issued.....	1,031	1,031	1,031	1,100	
Taxi licence renewals.....	1,512	1,550	1,550	1,540	
Vessel registrations: private.....	65,920	67,898	67,898	68,500	
Rail safety regulation.....	1	1	1	1	
Vessel interceptions.....	9,665	7,900	7,900	7,900	
Road transport heavy vehicle compliance interceptions.....	18,340	14,100	5,901	n/a	Function has been transferred to Main Roads Western Australia from 1 July 2002
Regional services.....	7	7	7	7	
Regional transport regulation: licenced vehicles .....	3,113	3,100	3,100	3,100	
Recreational and commercial vessel safety education programs.....	5	2	2	2	
Passenger and Freight Services:					
Other regional passenger services.....	1	1	1	1	
Student conveyance: vehicle kms .....	4.45 million	8.52 million	8.52 million	8.52 million	
Student fare concession trips .....	914,300	920,000	920,000	920,000	
Travelsmart: households contacted .....	n/a	45,000	12,000	22,000	
Subsidised North West shipping services .....	22	20	35	35	
Regional air services:seat kms .....	1.22 million	922,000	920,000	920,000	
Remote student free travel trips .....	6,234	6,200	6,200	6,200	
Regional subsidised public bus services .....	130.9 million	130.0 million	130.0 million	130.0 million	
Remote pensioner free trips .....	3,428	3,400	3,400	3,400	
Pensioner inter-town concession trips.....	33,419	33,400	33,400	33,400	
Metropolitan service passenger place kms - bus .....	3.37 billion	3.52 billion	3.52 billion	3.47 billion	
Metropolitan passenger place kms- train .....	1.971 billion	1.971 billion	1.971 billion	2.04 billion	
Metropolitan passenger place kms- ferry .....	4.9 million	4.9 million	4.9 million	4.9 million	
Student bus service passenger place kms.....	796 million	800 million	800 million	800 million	
Subsidised taxi trips.....	769,411	830,000	830,000	800,000	
Infrastructure Development and Management:					
Maritime infrastructure development projects .....	n/a	49	49	44	
Metropolitan transport facilities managed.....	19	20	20	21	
Maritime infrastructure development grants .	49	20	20	26	
Maritime facilities managed .....	32	32	32	32	
Maritime navigation aids managed .....	981	970	970	996	
Other metropolitan infrastructure.....	1	3	3	1	
Regional airport development grants .....	24	35	32	32	
Cycling infrastructure grants.....	35	54	54	50	
Services provided to transport education and regulation .....	n/a	1	1	1	

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quality</b>					
Planning Services for Country Western Australia (in hours):					
Extent to which Western Australian Planning Commission committees are satisfied with the quality of land use planning advice for Country Western Australia .....	95%	70%	70%	70%	
Planning services covering the whole of Western Australia (in hours):					
Extent to which Western Australian Planning Commission committees are satisfied with the timeliness of land use planning for the whole of the State .....	95%	70%	70%	70%	
Education and Regulation:					
Certificates of competency issued in accordance with all legal requirements .....	100%	100%	100%	100%	
Boating safety education programs completed in accordance with quality management principles .....	100%	100%	100%	100%	
Maritime environmental incident personnel completing specified training programs in accordance with agreed plan .....	100%	100%	100%	100%	
Taxi licences that comply with legal requirements .....	100%	100%	100%	100%	
Commercial vessel interceptions conducted in accordance with legal requirements .....	100%	100%	100%	100%	
Vessel registrations that comply with all legal requirements .....	100%	100%	100%	100%	
Passenger and Freight Services:					
North West shipping service subsidy payments that comply with contractual obligations .....	100%	100%	100%	100%	
Taxi user subsidies accurately issued to beneficiaries .....	100%	100%	100%	100%	
Customer rating of metropolitan passenger services as satisfactory or better .....	81%	81%	81%	82%	
Infrastructure Development and Management:					
Customer rating of maritime infrastructure management as satisfactory or better .....	80%	80%	80%	80%	
Customer rating of navigation aid management as satisfactory or better .....	67%	70%	70%	70%	
Cycling infrastructure grants that comply with eligibility rules .....	94%	100%	100%	100%	
Regional airport development grants issued in accordance with contract provisions .....	100%	100%	100%	100%	
<b>Timeliness</b>					
Planning Services for Country Western Australia (in hours):					
Extent to which Western Australian Planning Commission committees are satisfied with the timeliness of land use planning advice for Country Western Australia .....	85%	70%	70%	70%	
Planning services covering the whole of Western Australia (in hours):					
Extent to which Western Australian Planning Commission committees are satisfied with the timeliness of land use planning advice for the whole of the State .	95%	70%	70%	70%	



	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Education and Regulation:</b>					
Taxi licences issued within 14 days of completed application .....	100%	100%	100%	100%	
Vessel registrations issued within 7 days of completed application .....	100%	100%	80%	80%	
Commercial vessel plans and stability booklets approved within 14 days of application for approval .....	80%	80%	100%	100%	
Boating safety awareness initiatives completed in accordance with agreed workplan .....	100%	100%	100%	100%	
Marine patrols completed in accordance with agreed workplan .....	100%	100%	100%	100%	
Marine emergency training programs delivered within agreed timeframe .....	100%	100%	100%	100%	
Certificates of competency issued within 3 days of completion of requirements .....	100%	100%	100%	100%	
<b>Passenger and Freight Services:</b>					
Taxi user subsidy payments made in accordance with contract provisions .....	100%	100%	100%	100%	
Scheduled services operated Transperth's service performance specification: bus .....	91%	90%	90%	90%	
Scheduled services operated Transperth's service performance specification: train .....	98%	97%	97%	97%	
Scheduled services operated Transperth's service performance specification: ferry .....	100%	100%	100%	100%	
North West shipping service subsidy payments made in accordance with contract provisions .....	100%	100%	100%	100%	
<b>Infrastructure Development and Management:</b>					
Maritime infrastructure development grants provided within 90 days of lodged application .....	100%	100%	100%	100%	
Airport development grants paid in accordance with agreed deadlines upon verification of completed works .....	100%	100%	100%	100%	
Cycling infrastructure grants assessed and applicants notified within 90 days of application closing date .....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
<b>Planning Services for Country Western Australia:</b>					
Average cost per hour - Southern Regions .....	\$58.82	\$82.59	\$82.59	\$67.52	
Average cost per hour - Other Regions .....	\$59.84	\$83.84	\$83.84	\$66.47	
<b>Planning services covering the whole of Western Australia (in hours):</b>					
Average cost per hour - environmental planning .....	\$42.84	\$35.89	\$35.89	\$47.39	
Average cost per hour - strategic planning, policy and legislation .....	\$41.71	\$35.35	\$35.35	\$49.27	
Average cost per hour - industry, infrastructure and transport planning .....	\$43.07	\$34.87	\$34.87	\$44.18	
Average cost per hour - mapping and research .....	\$41.75	\$34.73	\$34.73	\$46.90	
<b>Education and Regulation:</b>					
Average cost per personnel prepared to respond to environmental incident .....	\$3025	\$1353	\$1353	\$1138	
Average cost per certificate of vessel survey .....	\$1573.93	\$1432	\$1432	\$1574.27	
Average cost per cycling promotion program .....	\$921,600	\$1,015,600	\$1,015,600	\$1,084,258	
Average cost per certificate of competency issued .....	\$476.26	\$514.76	\$515.00	\$330.45	
Average cost of taxi administration per taxi licence renewal .....	\$408.64	\$332.87	\$332.87	\$352.43	
Average cost per vessel registration: private .....	\$22.16	\$15.92	\$15.92	\$10.79	
Average cost of rail safety regulation .....	\$613,500	\$648,600	\$648,600	\$661,068	
Average cost per vessel interception .....	\$314.32	\$461.35	\$461.35	\$383.33	
Average cost per heavy vehicle interception .....	\$115.58	\$128.27	\$121.00	n/a	Function has been transferred to Main Roads Western Australia from 1 July 2002
Average cost of regional services <sup>(a)</sup> .....	\$2,812,700	\$419,200	\$419,200	\$608,528	

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Average cost of regional transport regulation per vehicle licence .....	\$260.07	\$205.16	\$205.16	\$266.84	
Average cost per recreational and commercial vessel safety education program.....	\$42,800	\$76,300	\$76,300	\$54,524	
Passenger and Freight Services:					
Average cost of other regional passenger services .....	\$1,206,700	\$1,206,700	\$881,267	\$962,934	
Average cost per 1,000 student conveyance vehicle kms .....	\$162.14	\$163.43	\$160.92	\$162.86	
Average cost per student fare concession trip .....	\$3.00	\$2.84	\$2.84	\$2.87	
Average cost of Travelsmart per household contacted.....	n/a	\$142.65	\$90.00	\$90.34	
Average cost per service of North West shipping subsidy .....	\$173,200	\$108,700	\$108,700	\$106,171	
Average cost per 1,000 seat kms for regional air services.....	\$418.08	\$418.88	\$842.39	\$423.94	
Average cost per remote student free travel trip .....	\$194.97	\$204.90	\$276.94	\$280.32	
Average cost per 1,000 passenger place kms for regional subsidised public bus services	\$49.36	\$56.13	\$45.14	\$44.30	
Average cost per 1,000 passenger place kms for student bus services .....	\$59.96	\$54.35	\$60.00	\$70.35	
Average cost per pensioner free travel trip ...	\$331.52	\$358.70	\$371.76	\$376.31	
Average cost per 1,000 passenger place kms for metropolitan commuter passenger services - bus .....	\$50.18	\$49.51	\$49.51	\$51.40	
Average cost per 1,000 passenger place kms for metropolitan commuter passenger services - train.....	\$56.10	\$57.43	\$57.43	\$51.39	
Average cost per 1,000 passenger place kms for metropolitan commuter passenger services - ferry .....	\$93.95	\$81.95	\$81.95	\$81.74	
Average cost per pensioner inter-town concession trip .....	\$16.40	\$12.21	\$12.60	\$12.77	
Average cost per taxi subsidy .....	\$8.91	\$8.36	\$8.36	\$6.37	
Infrastructure Development and Management:					
Average cost per maritime infrastructure development project.....	\$189,100	\$189,100	\$189,100	\$215,859	
Average cost per metropolitan transport facility managed.....	\$804,600	\$653,500	\$653,500	\$647,494	
Average cost per maritime infrastructure grant.....	\$105,600	\$33,600	\$33,600	\$32,129	
Average cost per maritime facility managed.	\$541,100	\$683,600	\$683,600	\$792,695	
Average cost per navigation aid managed....	\$2796.24	\$3,401	\$3,401	\$3538	
Average cost of other metropolitan infrastructure.....	\$571,700	\$8,916,300	\$3,416,000	\$10,446,472	
Average cost of regional airport development grants .....	\$106,200	\$57,400	\$56,100	\$62,921	
Average cost per cycling infrastructure grant	\$31,600	\$16,600	\$16,600	\$16,663	
Cost of services to transport education and regulation .....	\$12,345,000	\$12,345,000	\$13,345,000	\$12,998,846	
<b>Full Time Equivalents (FTEs)</b>	<b>543</b>	<b>577</b>	<b>560</b>	<b>569</b>	

(a) These costs have been developed into new measures in 2001-02 and therefore the 2000-01 actuals are not comparable in the outyears.

### Major Achievements For 2001-02

- The third annual audit of the achievements of the State Planning Strategy has been completed.
- The Maritime Oil Response Team has been formed.
- The Hull Identification Number (HIN) system for private vessels has been implemented.

- A review of legislation that reflects current maritime transport safety requirements and modern practices is being progressed.
- TravelSmart individualised marketing was completed in the Town of Cambridge and commenced in the Cities of Subiaco and Wanneroo. The reach of the 'Cycle Instead' and 'Walk There Today' programs was extended. Usage of the Perth Bicycle Network has increased 40% over the past two years.
- Phase II of the Perth Bicycle Network project began in 2002 and there are currently several projects involving the design and construction of Principal Shared Paths in progress. This work is carried out in conjunction with Main Roads Western Australia and Local Authorities.
- Implementation of a four-year Bus Shelter Grant Scheme involving an agreement between State and Local Authorities to jointly fund the installation of shelters on a 'dollar-for-dollar' basis.
- The project for the installation of barrier entries to enclose rail stations to reduce fare evasion and improve station security is ongoing and incorporates closed circuit TV, the provision of secured car parks, fencing and station lighting.
- Installation of secure and accessible bicycle storage lockers at train stations was completed.
- Enhancements to public bus services in Geraldton, incorporating new district routes and an inner city shuttle service, have been implemented.

#### ***Major Initiatives For 2002-03***

- Development and implementation of a national Compliance Plate system for recreational vessels.
- Develop boating education programs in regional areas.
- Increase school programs for boating education.
- In consultation with the rail industry, other State and Territory regulators and the Australian Transport Safety Bureau, finalise and publish definitions and categories for rail accidents or incidents.
- Assist the Pilbara Rail Company in achieving full safety accreditation.
- Restructure the Office of Rail Safety to better service rail industry needs.
- Commence a four-year, \$8 million program of facility upgrades to improve access to existing bus and rail public transport infrastructure in Perth for people with disabilities and meet legislative requirements.
- Tenders will be issued to enable a 'smartcard' based ticketing system to replace the current magnetic card ticket. This will provide a more flexible ticketing system for customers, with faster boarding and reduced fare evasion on the public transport system.
- Commence the trial of three 'Fuel Cell' buses in Western Australia to investigate future technology in a public transport environment so that informed decisions can be made with respect to the most appropriate fuel and form of motive power for the Transperth fleet so as to provide a Transperth fleet with zero pollution emission vehicles by the year 2010.
- Continue the implementation of the Perth Bicycle Network with the design and construction of Principal Shared Paths, recreational and local bicycle routes in conjunction with Main Roads Western Australia and Local Authorities.
- Complete construction of the Mandurah Bus Station and associated facilities to be operational by end of 2002.
- Continue the planning and construction of bus priority projects in conjunction with Main Roads Western Australia and Local Authorities, including modifications to roundabouts and other traffic management facilities on local roads to allow the easier and safer passage of buses.

- The design and construction of works for improved access for pedestrians at the Victoria Park Bus Transfer Station which is planned for completion by August 2002.
- Continue to fund \$500,000 in grants annually to Local Governments for the provision of bus shelters across the metropolitan area and regional centres.

## CAPITAL WORKS PROGRAM

The Department for Planning and Infrastructure's planned capital works program for 2002-03 is \$66.7 million, comprising \$56.1 million for works in progress and \$10.6 million for new works.

The Metropolitan Transport Program supports the Government's commitment to providing a sustainable public transport system in metropolitan Perth. The program identifies the actions required under 'Better Public Transport: Ten Year Plan for Transperth', a plan that provides for the development of a viable and economical alternative to private car travel.

- The major metropolitan transport projects to be undertaken in 2002-03 include:
  - continuation of the Bus Acquisition Program with the purchase of 77 buses;
  - the commencement of a trial of three 'zero emission' hydrogen fuel cell buses in Perth;
  - continuation of the Safer Transport Taskforce Rail Security Initiatives including centralised monitoring, station barriers and closed circuit TVs at train stations and car parks; and
  - the continued development of the smartcard ticketing system.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
<b>Maritime -</b>				
Access and Infrastructure - Commercial -				
Hillarys Boat Harbour - Asset Replacement Program .....	1,195	1	1	450
Hillarys Boat Harbour - Replacement Pens .....	4,000	35	15	965
Access and Infrastructure - General -				
Carnarvon Land Backed Wharf .....	1,596	41	5	305
FFBH Tourism Precinct Boardwalks Extension .....	250	20	20	230
Kimberley Port Maintenance .....	8,547	8,367	500	180
Mandurah Joint Marine Centre .....	30	4	1	26
Mews Road Site Redevelopment - Stage 3 .....	832	350	350	482
Access and Infrastructure - Recreation -				
Batavia Coast marina Upgrade .....	1,989	1,525	-	464
Casuarina Harbour Pens Stage 1 .....	340	40	40	300
Coral Bay Access Rd and Boat Launching Facility .....	2,609	221	15	2,388
Fremantle Ocean Boat Launching Ramp - Planning .....	100	19	10	81
Port Denison Boat ramp .....	235	176	2	59
Navigation Aids -				
2000/01 program .....	943	916	508	27
<b>Metropolitan -</b>				
Public Transport Enhancement Program -				
Bus Acquisition Program .....	310,917	128,353	30,043	27,900
Kenwick to Mandurah Railway Preliminary Works .....	10,577	9,747	3,756	830
Mandurah Bus Transfer Station .....	6,436	4,685	4,685	1,751
Safer Transport Taskforce (Rail) Security Initiatives .....	18,667	2,175	2,000	12,136
Smartcard Ticketing System Funded .....	12,861	420	420	5,243
Travelsmart - Stage 2 .....	6,488	1,200	1,200	2,288

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
<b>Corporate Services -</b>				
Refurbishment - 441 Murray Street .....	630	630	100	-
Upgrade PABX - 441 Murray Street.....	667	667	77	-
<b>Maritime -</b>				
Access and Infrastructure - Commercial -				
Bandy Creek Breakwaters .....	10	10	2	-
Cervantes Key - stage 1 jetty construction.....	1,957	1,957	220	-
Challenger Boat Harbour.....	81	81	70	-
Exmouth Boat Harbour.....	16,570	16,570	1	-
FFBH Southern Breakwater Wharf extension 2000.....	1,417	1,417	1,360	-
Jurien Boat Harbour.....	5	5	5	-
Port Denison Pen System.....	431	431	365	-
Rottnest Island Ferry Wharf .....	304	304	300	-
Access and Infrastructure - General -				
Barrack Square Redevelopment.....	14,638	14,638	3,900	-
Bremer Bay Boat Harbour .....	2,281	2,281	5	-
Broome Port Floating Breakwater .....	1,350	1,350	226	-
Cyclone (Onslow) Response Action Plan .....	1,624	1,624	33	-
Hopetoun Jetty Approaches.....	14	14	1	-
Point Samson Boat Harbour Upgrading.....	7,379	7,379	550	-
South Carnarvon - Surge Wall .....	14	14	12	-
Access and Infrastructure - Recreation -				
Green Head Boat Ramp.....	398	398	5	-
Hillary's Mooring Pens .....	2	2	2	-
Port Denison Boat Ramp and Jetty - Stage 1 .....	530	530	345	-
Patrol Vessel Replacement -				
2000-01 program .....	950	950	760	-
<b>Metropolitan -</b>				
Better Public Transport -				
Stage 2A .....	2,755	2,755	1,549	-
Public Transport Enhancement Program -				
Booragoon Bus Station.....	2,815	2,815	25	-
Bus Measures - Transform WA .....	540	540	490	-
Bus Service and Bus Station Secure Zones.....	655	655	79	-
Bus Stop Information Modules.....	364	364	95	-
Curtin University Transfer Station.....	819	819	27	-
Kwinana Freeway Bus Transitway - Stage 1 .....	473	473	243	-
Nash Street to Subiaco Park - bike and pedestrian path .....	534	534	498	-
Perth Urban Rail Development.....	57,184	57,184	12,017	-
Rockingham Fremantle Bus Transitway - Implementation.....	483	483	150	-
System 21 Service - Rockingham to Fremantle .....	674	674	94	-
Transperth Route Administration System.....	250	250	207	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>NEW WORKS</b>				
<b>Corporate Services -</b>				
2002-03 Information Technology Program.....	500	-	-	500
<b>Maritime -</b>				
Access and Infrastructure - Commercial -				
Exmouth Maintenance Facility .....	210	-	-	210
Access and Infrastructure - Recreation -				
Bunbury Additional Pens.....	590	-	-	590
Challenger Harbour additional pens .....	500	-	-	500
Exmouth Southern Toilet.....	80	-	-	80
Hillary's Boat Harbour - Modify Breakwater.....	400	-	-	400
<b>Metropolitan -</b>				
Accessible Public Transport Upgrade Program .....	7,928	-	-	250
Perth Water: Mends St Jetty Disabled Access and Shelter.....	200	-	-	200
Trial of Three Zero Emission Hydrogen Fuel Cell Buses .....	7,830	-	-	7,830
	525,648	277,093	67,384	66,665

**CAPITAL CONTRIBUTION**

Past changes to funding arrangements from cash to full accrual have had a positive impact on the Assets of the Department in the current budget year and the outyears. The agreed arrangements to fund depreciation and long service liability provide a committed source of funding for future asset acquisitions and meeting leave liability requirements.

The other major change has been the transfer of Perth Urban Rail Development assets to the Western Australian Government Railways Commission.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	115,580	70,193	67,384	66,665	49,040	33,975	27,902
<b>Working capital requirement</b>							
Loan repayments .....	15,397	10,685	10,685	12,898	12,898	12,897	12,897
	130,977	80,878	78,069	79,563	61,938	46,872	40,799
<b>LESS</b>							
Borrowings.....	51,975	34,200	45,200	27,900	27,000	24,919	22,748
Funding included in output appropriations <sup>(b)</sup> ..	-	14,493	14,493	1,086	8,331	4,000	-
Other .....	13,178	-	9,924	7,439	4,050	2,498	1,568
Internal Funds and Balances.....	(16,144)	18,734	(8,899)	16,561	-	-	-
Commonwealth Grants.....	-	-	-	7,830	-	-	-
<b>Capital Contribution.....</b>	81,968	13,451	17,351	18,747	22,557	15,455	16,483

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations, which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	40,431	41,495	41,847	42,142	42,528	44,770	45,909
Superannuation .....	4,686	7,293	6,896	7,598	7,798	8,098	9,098
Grants and subsidies <sup>(b)</sup> .....	328,000	342,372	336,114	335,310	358,710	390,427	429,342
Supplies and services .....	47,235	37,907	45,792	38,739	40,514	42,656	49,656
Accommodation .....	5,408	4,722	6,883	7,112	7,112	7,112	7,112
Borrowing costs .....	19,069	15,416	15,416	17,916	17,916	17,916	18,616
Capital User Charge .....	-	15,633	15,633	14,283	16,371	18,247	19,778
Depreciation .....	22,695	24,314	24,314	23,481	25,481	26,381	27,313
Other expenses .....	4,540	10,929	7,592	7,806	9,928	9,878	11,928
<b>TOTAL COST OF SERVICES .....</b>	<b>472,064</b>	<b>500,081</b>	<b>500,487</b>	<b>494,387</b>	<b>526,358</b>	<b>565,485</b>	<b>618,752</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	67,321	70,225	70,012	72,455	72,455	72,455	72,455
Regulatory Fees and Fines .....	20,127	20,960	20,984	23,263	23,263	23,263	23,263
Net Profit on disposal of non-current assets .....	170	-	-	-	-	-	-
Grants and subsidies .....	7,304	1,219	4,422	13,536	6,027	6,348	6,669
Interest .....	935	850	550	589	589	589	589
Rent .....	5,800	5,422	5,422	5,979	5,979	5,979	5,979
Other Revenue .....	20,243	15,078	12,175	10,026	10,026	10,026	10,026
<b>Total Revenues from Ordinary Activities .....</b>	<b>121,900</b>	<b>113,754</b>	<b>113,565</b>	<b>125,848</b>	<b>118,339</b>	<b>118,660</b>	<b>118,981</b>
<b>NET COST OF SERVICES .....</b>	<b>350,164</b>	<b>386,327</b>	<b>386,922</b>	<b>368,539</b>	<b>408,019</b>	<b>446,825</b>	<b>499,771</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	409,660	389,324	387,240	377,532	409,901	453,852	499,081
Liabilities assumed by the Treasurer .....	1,174	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>410,834</b>	<b>389,324</b>	<b>387,240</b>	<b>377,532</b>	<b>409,901</b>	<b>453,852</b>	<b>499,081</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>60,670</b>	<b>2,997</b>	<b>318</b>	<b>8,993</b>	<b>1,882</b>	<b>7,027</b>	<b>(690)</b>
Net decrease in Reserves .....	(38,350)	-	-	-	-	-	-
Prior period adjustments .....	-	-	(1,999)	-	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>22,320</b>	<b>2,997</b>	<b>(1,681)</b>	<b>8,993</b>	<b>1,882</b>	<b>7,027</b>	<b>(690)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 750, 779 and 789 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	36,813	40,489	13,138	8,450	6,951	11,514	9,868
Receivables.....	5,090	6,846	4,818	4,818	4,818	4,818	4,818
Inventories.....	270	271	270	270	270	270	270
Interest receivable.....	76	93	76	76	76	76	76
Prepayments .....	511	353	512	496	496	496	496
Total current assets.....	42,760	48,052	18,814	14,110	12,611	17,174	15,528
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	25,237	25,237	49,472	75,744	102,942	131,072
Land and Buildings.....	67,825	67,066	68,357	67,136	65,914	64,692	63,470
Plant, equipment and vehicles.....	148,861	161,330	159,259	179,612	201,663	209,733	217,346
Other Infrastructure .....	148,959	150,580	198,561	215,081	208,208	201,335	194,462
Other.....	78,563	81,297	14,103	2,523	3,292	6,458	7,026
Total non-current assets.....	444,208	485,510	465,517	513,824	554,821	585,160	613,376
<b>TOTAL ASSETS</b> .....	486,968	533,562	484,331	527,934	567,432	602,334	628,904
<b>CURRENT LIABILITIES</b>							
Superannuation .....	2,196	1,915	2,196	2,200	2,204	2,208	2,212
Payables.....	18,341	12,103	19,356	19,356	19,356	19,356	19,356
Provision for employee entitlements.....	5,760	5,219	5,765	5,817	5,879	5,948	6,017
Interest-bearing liabilities (Borrowings) .....	12,642	10,684	12,898	12,898	12,897	12,897	12,897
Interest payable.....	3,822	3,822	3,822	3,822	3,822	3,822	3,822
Accrued Salaries.....	847	961	980	1,078	1,236	809	910
Other.....	476	617	476	476	476	476	476
Total current liabilities .....	44,084	35,321	45,493	45,647	45,870	45,516	45,690
<b>NON-CURRENT LIABILITIES</b>							
Superannuation .....	11,379	10,938	11,379	11,379	11,379	11,379	11,379
Provision for employee entitlements.....	3,515	4,268	4,431	5,138	5,871	6,623	7,375
Interest-bearing liabilities (Borrowings) .....	241,302	267,431	260,354	275,356	289,459	301,481	311,332
Total non-current liabilities .....	256,196	282,637	276,164	291,873	306,709	319,483	330,086
<b>TOTAL LIABILITIES</b> .....	300,280	317,958	321,657	337,520	352,579	364,999	375,776
<b>EQUITY</b>							
Contributed Equity .....	-	13,451	17,351	36,098	58,655	74,110	90,593
Accumulated surplus/(deficit).....	144,647	156,877	103,282	112,275	114,157	121,184	120,494
Asset revaluation reserve .....	42,041	45,276	42,041	42,041	42,041	42,041	42,041
<b>Total equity</b> .....	186,688	215,604	162,674	190,414	214,853	237,335	253,128
<b>TOTAL LIABILITIES AND EQUITY</b> .....	486,968	533,562	484,331	527,934	567,432	602,334	628,904

(a) Reflects implementation of accrual appropriations as from 1 July 2001.



**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	343,089	364,087	362,003	353,297	383,629	426,654	470,951
Capital Contribution .....	66,571	13,451	17,351	18,747	22,557	15,455	16,483
<b>Net cash provided by government .....</b>	<b>409,660</b>	<b>377,538</b>	<b>379,354</b>	<b>372,044</b>	<b>406,186</b>	<b>442,109</b>	<b>487,434</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(39,825)	(40,924)	(40,792)	(41,285)	(41,575)	(44,376)	(44,987)
Superannuation .....	(4,284)	(7,293)	(6,896)	(7,594)	(7,794)	(8,094)	(9,094)
Supplies and services .....	(57,654)	(32,160)	(42,466)	(36,844)	(38,634)	(40,776)	(47,776)
Grants and subsidies .....	(327,104)	(342,372)	(336,114)	(335,310)	(358,710)	(390,427)	(429,342)
Borrowing costs .....	(18,621)	(15,416)	(15,416)	(17,916)	(17,916)	(17,916)	(18,616)
Accommodation .....	(3,718)	(7,687)	(6,883)	(7,112)	(7,112)	(7,112)	(7,112)
Capital User Charge .....	-	(15,633)	(15,633)	(14,283)	(16,371)	(18,247)	(19,778)
Goods and Services Tax .....	(47,369)	(44,300)	(17,615)	(17,615)	(17,615)	(17,615)	(17,615)
Other .....	(6,456)	(11,001)	(7,592)	(7,806)	(9,928)	(9,878)	(11,928)
<b>Receipts</b>							
Regulatory fees and fines .....	19,913	20,960	20,984	23,263	23,263	23,263	23,263
User charges and fees .....	63,548	67,783	67,701	70,575	70,575	70,575	70,575
Interest .....	933	850	550	589	589	589	589
Goods and Services Tax .....	44,238	44,300	17,615	17,615	17,615	17,615	17,615
Grants and subsidies .....	7,507	1,219	4,693	13,536	6,027	6,348	6,669
Other .....	24,874	20,500	17,597	16,005	16,005	16,005	16,005
<b>Net cash from operating activities .....</b>	<b>(344,018)</b>	<b>(361,174)</b>	<b>(360,267)</b>	<b>(344,182)</b>	<b>(381,581)</b>	<b>(420,046)</b>	<b>(471,532)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(86,943)	(39,439)	(77,277)	(47,552)	(40,206)	(29,522)	(27,399)
Proceeds from sale of non-current assets .....	1,749	5	-	-	-	-	-
Equity Contribution receipts .....	-	149	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(85,194)</b>	<b>(39,285)</b>	<b>(77,277)</b>	<b>(47,552)</b>	<b>(40,206)</b>	<b>(29,522)</b>	<b>(27,399)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings .....	(15,397)	(10,685)	(10,685)	(12,898)	(12,898)	(12,897)	(12,897)
Proceeds from borrowings .....	51,975	34,200	45,200	27,900	27,000	24,919	22,748
<b>Net cash from financing activities .....</b>	<b>36,578</b>	<b>23,515</b>	<b>34,515</b>	<b>15,002</b>	<b>14,102</b>	<b>12,022</b>	<b>9,851</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>17,026</b>	<b>594</b>	<b>(23,675)</b>	<b>(4,688)</b>	<b>(1,499)</b>	<b>4,563</b>	<b>(1,646)</b>
Cash assets at the beginning of the reporting period .....	19,787	39,894	36,813	13,138	8,450	6,951	11,514
<b>Cash assets at the end of the reporting period .....</b>	<b>36,813</b>	<b>40,488</b>	<b>13,138</b>	<b>8,450</b>	<b>6,951</b>	<b>11,514</b>	<b>9,868</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	386,922	368,539	408,019	446,825	499,771
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(24,314)	(23,481)	(25,481)	(26,381)	(27,313)
(Increase)/decrease in salaries and related costs .....	(1,054)	(861)	(957)	(398)	(926)
Increase/(decrease) in accounts receivable .....	(272)	-	-	-	-
(Increase)/decrease in accounts payable .....	(1,015)	-	-	-	-
Increase/(decrease) in prepayments .....	-	(16)	-	-	-
Other accrued expenditure .....	-	1	-	-	-
<b>Net Cash from Operating Activities</b> .....	360,267	344,182	381,581	420,046	471,532

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Grants and subsidies .....	6,484	7,850	7,850	6,850	6,400	6,400	6,400
Receipts paid into Consolidated Fund .....	282	280	280	280	280	280	280
<b>TOTAL ADMINISTERED EXPENSES <sup>(a)</sup> ..</b>	6,766	8,130	8,130	7,130	6,680	6,680	6,680
<b>REVENUES</b>							
Conservancy fees .....	282	280	280	280	280	280	280
Appropriations .....	6,019	7,850	7,850	6,850	6,400	6,400	6,400
<b>TOTAL ADMINISTERED REVENUES ....</b>	6,301	8,130	8,130	7,130	6,680	6,680	6,680

(a) Further information in the table 'Details of the Administered Transactions Expenses'.

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Grants and subsidies .....	(6,484)	(7,850)	(7,850)	(6,850)	(6,400)	(6,400)	(6,400)
Receipts paid into Consolidated Fund .....	(282)	(280)	(280)	(280)	(280)	(280)	(280)
<b>TOTAL ADMINISTERED CASH OUTFLOWS .....</b>	<b>(6,766)</b>	<b>(8,130)</b>	<b>(8,130)</b>	<b>(7,130)</b>	<b>(6,680)</b>	<b>(6,680)</b>	<b>(6,680)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Conservancy fees .....	282	280	280	280	280	280	280
Appropriations .....	6,019	7,850	7,850	6,850	6,400	6,400	6,400
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	<b>6,301</b>	<b>8,130</b>	<b>8,130</b>	<b>7,130</b>	<b>6,680</b>	<b>6,680</b>	<b>6,680</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>(465)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DETAILS OF CONTROLLED GRANTS AND SUBSIDIES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Policies and Plans.....	758	116	116	205	205	205	205
Education and Regulation:							
Maritime.....	113	103	103	52	52	52	52
Metropolitan Transport .....	130	130	133	269	269	269	269
Passenger and Freight Services:							
Maritime.....	3,810	2,174	3,898	3,704	3,704	3,704	3,704
Metropolitan Transport:							
Fastrak Westrail .....	110,233	112,737	110,737	104,445	111,145	115,145	119,145
Fastrak Westrail - PURD Operating .....	-	-	-	1,276	13,415	37,906	66,166
Bus Operators.....	114,934	125,961	124,371	127,873	134,199	138,685	142,785
Ferries Service.....	458	400	400	400	400	400	400
Metrobus .....	9,298	4,000	4,000	4,000	4,000	4,000	4,000
Taxi User Subsidy Scheme.....	6,046	6,441	6,441	4,582	4,396	4,192	3,967
Student Fare Concessions.....	4,154	4,831	4,831	4,831	4,831	4,831	4,831
Other .....	15	210	200	200	200	200	200
Regional Transport:							
Fares Subsidies.....	2,890	2,918	2,561	2,646	2,646	2,646	2,646
Regional Public Bus Services Subsidies.....	5,280	4,853	6,007	6,605	7,355	8,055	8,995
School Bus Subsidies .....	49,345	46,726	52,999	57,276	57,676	61,276	66,376
Aviation Subsidies .....	572	380	630	715	715	715	715
Other .....	138	-	30	31	31	31	31
Infrastructure Management:							
Maritime.....	1,273	1,015	1,015	3,089	2,089	2,089	2,089
Metropolitan Transport -							
Westrail (Safer Transport) .....	-	7,055	7,055	6,085	4,356	-	-
MRDWA ( Bikepaths and High Wide							
Corridors).....	-	19,500	7,000	4,260	4,260	3,260	-
Other .....	1,298	881	1,883	825	825	825	825
Regional .....	2,503	1,941	1,704	1,941	1,941	1,941	1,941
<b>TOTAL</b>	<b>313,248</b>	<b>342,372</b>	<b>336,114</b>	<b>335,310</b>	<b>358,710</b>	<b>390,427</b>	<b>429,342</b>

**DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>STATUTORY AUTHORITIES</b>							
Establishment of Armadale Planning							
Authority .....	-	750	750	250	-	-	-
WA Coastal Shipping Commission .....	6,019	6,350	6,350	5,850	6,400	6,400	6,400
<b>OTHER STATE SERVICES</b>							
Fund acquisitions in Ningaloo .....	-	750	750	750	-	-	-
<b>TOTAL</b>	<b>6,019</b>	<b>7,850</b>	<b>7,850</b>	<b>6,850</b>	<b>6,400</b>	<b>6,400</b>	<b>6,400</b>

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Boat Registration Fees.....	5,000	5,542	5,542	5,693
Cash Fares .....	33,145	34,243	34,243	36,900
Indian Ocean Territories Program .....	60	60	65	70
Jetty Licences .....	249	220	243	333
Marine Examinations .....	99	5	5	5
Multirider Fares .....	29,726	33,183	33,183	33,400
Other Revenue.....	163	20	33	16
Services Provided to the Western Australian Planning Commission .....	2,887	3,111	3,474	4,707
GST Input Credits .....	34,122	33,767	13,593	13,593
GST Receipts on Sales .....	10,116	10,533	4,022	4,022
<b>TOTAL.....</b>	<b>115,567</b>	<b>120,684</b>	<b>94,403</b>	<b>98,739</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## EAST PERTH REDEVELOPMENT AUTHORITY

### CAPITAL WORKS PROGRAM

The East Perth Redevelopment Authority's capital works program for 2002-03 is estimated to cost \$26.4 million and comprises two major projects:

- The Northbridge Project will be progressed with \$17.9 million being spent on redevelopment of Government-owned land above the Northbridge Tunnel; and
- \$5.0 million will be spent on the Gateway Project, which involves redevelopment of Government-owned land at the eastern end of Adelaide Terrace.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
East Perth Redevelopment Works.....	79,782	79,582	3,500	100
Gateway Redevelopment Works.....	28,303	4,803	4,500	5,000
Northbridge Redevelopment Works .....	33,200	15,330	10,500	17,870
Project Management .....	39,179	26,429	3,500	3,500
<b>COMPLETED WORKS</b>				
East Perth Land Acquisition .....	27,696	27,696	2,200	-
Gateway Land Acquisition .....	10,000	10,000	10,000	-
Northbridge Land Acquisition .....	23,665	23,665	500	-
	241,825	187,505	34,700	26,470

### CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	38,138	36,617	34,700	26,470	8,350	6,000	8,500
	38,138	36,617	34,700	26,470	8,350	6,000	8,500
<b>LESS</b>							
Asset Sales .....	38,138	24,617	22,500	10,300	8,350	6,000	8,500
Other .....	-	12,000	12,200	16,170	-	-	-
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

## LAND ADMINISTRATION

### PART 10 - MINISTER FOR PLANNING AND INFRASTRUCTURE

#### DIVISION 50

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual <sup>(b)</sup> \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 83 Net amount appropriated to purchase outputs.....</b>	39,805	33,818	33,802	<b>37,751</b>	38,365	37,622	38,669
<b>Amount Authorised by Other Statutes</b>							
- Salaries and Allowances Act 1975.....	311	249	249	<b>249</b>	249	249	249
- Transfer of Land Act 1893 .....	-	-	18	-	-	-	-
Total appropriations provided to purchase outputs.....	40,116	34,067	34,069	<b>38,000</b>	38,614	37,871	38,918
<b>CAPITAL</b>							
<b>Item 160 Capital Contribution .....</b>	6,807	4,991	11,514	<b>1,550</b>	8,099	400	400
<b>GRAND TOTAL.....</b>	<b>46,923</b>	<b>39,058</b>	<b>45,583</b>	<b>39,550</b>	<b>46,713</b>	<b>38,271</b>	<b>39,318</b>

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Appropriation amounts for 2000-01 and 2001-02 have been adjusted to make them comparable with funding arrangements for leave liability for 2002-03 onwards.

#### MISSION

*To contribute to the sustainable growth and prosperity of Western Australia through innovative land services, a world class land and property information infrastructure, and an impartial valuation service.*

#### SIGNIFICANT ISSUES AND TRENDS

- The demand from the public and private sectors for high quality, integratable, digital land information continues to grow. This information is critical for planning and development of essential community infrastructure, such as transport networks and utilities, as well as for resource and environmental management of the State.
- The emergency rescue operations and the recovery of essential services in response to the September 11 disaster in the United States and the recent bushfires in New South Wales have highlighted the importance of coordinated access to government land and property information.
- There is a growing need for a single point electronic access to land and property information, particularly with regard to the full range of interests in land. There are also pressures for land and property related services to be delivered electronically.
- Impartial and accurate rating and taxing values continue to underpin the revenue collection of State and local governments. Furthermore, there is an increasing demand for asset valuations, as a basic requirement of sound financial management and accrual accounting.
- Independent valuation and property advice is critical to the transparency of all government property transactions, in particular compulsory acquisition.
- Most government projects rely on Crown land administration processes to secure necessary land tenure or interests in land to achieve the project goals. There is potential for improving the management of government projects by inviting land administration expertise to provide land solutions as early as possible in the planning process.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Government land services. ....	15,957	14,622	15,125	14,628			
<b>Output 2:</b>							
Land Information.....	55,701	56,941	58,437	61,748			
<b>Output 3:</b>							
Access to government land or geographic information .....	1,470	1,546	1,690	1,543			
<b>Output 4:</b>							
Valuation Services.....	15,471	15,819	16,419	16,163			
<b>Total Cost of Outputs</b> .....	88,599	88,928	91,671	94,082	91,073	93,861	92,975
<i>Less Operating revenues</i> .....	50,987	50,892	55,289	54,288	53,744	55,375	55,342
<b>Net Cost of Outputs</b> .....	37,612	38,036	36,382	39,794	37,329	38,486	37,633
<b>Adjustments <sup>(b)</sup></b> .....	2,504	(3,969)	(2,313)	(1,794)	1,285	(615)	1,285
<b>Appropriations provided to purchase Outputs</b> .....	40,116	34,067	34,069	38,000	38,614	37,871	38,918
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup></b> .....	6,807	4,991	11,514	1,550	8,099	400	400
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	46,923	39,058	45,583	39,550	46,713	38,271	39,318

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Acting Chief Executive, and the Treasurer.



## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A growing and diversified economy	The administration of Government land supports the economic, environmental and social objectives of the State.	Government land services
	The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land.	Land Information
	Coordinated access to Government land information supports the management and development of the State.	Access to Government land or geographic information
	Independent valuations support governments' collection of rates and taxes, and management of property assets.	Valuation Services

**Outcome: The administration of Government land supports the economic, environmental and social objectives of the State.**

### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Customers satisfied that agreed land administration milestones for Government land projects are met.....	na	na	na	70%	New Measure.
Customer complaints per 1,000 government land actions.....	0.62	40	na	-	Replaced with customer survey .
Customers who are satisfied that the management and use of government land is supporting the State's economic, social and cultural objectives.....	na	na	75%	-	Replaced with new measure.

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Government land services.**

Government land is administered and managed for residential, commercial, industrial, conservation, heritage and other community purposes.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	15,957	14,622	15,125	14,628	
Less Operating Revenue <sup>(b)</sup> .....	4,366	2,051	2,097	2,010	
Net Cost of Output .....	11,591	12,571	13,028	12,618	
Adjustments <sup>(c)</sup> .....	103	(282)	(272)	(960)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>11,694</b>	<b>12,289</b>	<b>12,756</b>	<b>11,658</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Land Actions .....	8,648	7,500	7,500	8,150	
<b>Quality</b>					
Achieve and Maintain ISO 9001 Quality Assurance for Government land action processes.....	Achieved	Maintained	Maintained	Maintained	
Achieve and Maintain ISO 9001 Quality Assurance for Government development processes.....	Achieved	Maintained	Maintained	Maintained	
<b>Timeliness</b>					
Government Land actions completed within target time.....	97%	85%	85%	85%	
<b>Cost (Efficiency)</b>					
Average cost per Government Land Action.....	\$1,845	\$1,950	\$2,017	\$1,795	
<b>Full Time Equivalents (FTEs)</b>	<b>145</b>	<b>145</b>	<b>148</b>	<b>149</b>	

**Major Achievements For 2001-02**

- An inventory of developed Crown land available for sale was finalised and transferred to LandCorp.
- A database was developed and processes implemented to ensure more cost effective management of key public works properties.
- Action was initiated for future improvements in Crown land administration.
- Acquisition of State corridor rights was initiated to enable the widening of the gas pipeline corridor to meet the longer term needs of the State.
- A draft Crown Land Administration Practice Manual was completed and distributed for internal comment prior to public release.
- Quality assurance certification to ISO 9001:2000 was achieved for Land Administration Services.

**Major Initiatives For 2002-03**

- Public release of Crown Land Administration Practice Manual.
- Finalise interagency consultations on integrated corridor rights legislation.
- Investigate a mechanism for recording and accessing native title rights that have been determined.
- Develop strategies to foster early consultation and project advice to local governments and government agencies with respect to Crown land use and management.

**Outcome: The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Extent of State Land Information Capture Program (SLICP) completed according to target.....	100%	100%	100%	100%	
Claims against registered interests as a result of fraud, negligence or error, settled by Crown .....	nil	nil	1	nil	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Land Information**

Information about land and land ownership is collected, recorded and made available for use by government, business and the community.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	55,701	56,941	58,437	61,748	
Less Operating Revenue <sup>(b)</sup> .....	39,003	41,576	45,562	45,211	
Net Cost of Output .....	16,698	15,365	12,875	16,537	
Adjustments <sup>(c)</sup> .....	335	(1,705)	130	(1,257)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>17,033</b>	<b>13,660</b>	<b>13,005</b>	<b>15,280</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Land registration actions .....	1,603,611	1,515,000	1,632,500	1,621,400	
Physical land information data sets maintained and developed .....	9	9	9	9	
Land boundary information data sets maintained and developed .....	3	3	3	3	
<b>Quality</b>					
Claims against registered interests, as a result of fraud, negligence or error, settled by the Crown .....	Nil	Nil	1	Nil	
Maintenance of ISO 9001 quality assurance for processes for land boundary information data sets maintenance and development.....	Maintained	Maintained	Maintained	Maintained	
Maintenance of ISO 9001 quality assurance for processes for physical land information data set maintained and developed.....	Maintained	Maintained	Maintained	Maintained	
<b>Timeliness</b>					
The time systems providing registration services are available for use .....	97.5%	98%	97.9%	98%	
Requests for physical land information data met within target times .....	95%	95%	95%	95%	
Land boundary information added to data sets within target times .....	95%	95%	95%	95%	
<b>Cost (Efficiency)</b>					
Average cost per land registration actions .....	\$24.40	\$26.53	\$24.80	\$27.01	
Average cost per physical land information data set maintained and developed.....	\$1,563,544	\$1,573,515	\$1,668,054	\$1,661,757	
Average cost per land boundary information data set maintained and developed.....	\$833,202	\$861,381	\$979,514	\$998,140	
<b>Full Time Equivalents (FTEs)</b>	<b>556</b>	<b>564</b>	<b>565</b>	<b>566</b>	

**Major Achievements For 2001-02**

- The development of Western Australian emergency service systems was supported through the provision and integration of fundamental land information.
- The program to assign a street address to all rural properties was completed.
- Western Australian Satellite Technology and Application Consortium (WASTAC) X-Band Satellite receiving facility was installed at Murdoch University to provide better information about environmental changes affecting our climate, forests, coral reefs, agriculture and the environment.
- More than 90% of the paper titles were converted to the digital title system resulting in improved turn-around of land registration actions and establishing a global platform for e-commerce, a Register of Interests and a property land information portal.
- The new Survey Plan format, as a critical requirement of the SmartPlan and SmartRegister systems, was implemented with the support of the private surveying industry.
- The extension of the SmartPlan system has provided improved data management facilities for the agency and Internet access facilities for external customers.
- Amendments to the *Transfer of Land Act 1893* have been approved by Cabinet and submitted to Parliament for its consideration.
- ISO 9001:2000 quality assurance certification was achieved for Customer Services Branch.

**Major Initiatives For 2002-03**

- Achieve ISO 9001:2002 quality assurance certification for Registration Services Branch.
- Initiate the establishment of a 'one-stop-shop' for land and property information to the conveyancing industry and the broader community, providing a single, Internet-based interface to all existing agency digital information. This will involve:
  - commencing development of e-business models for accessing both registered and unregistered government interests in land;
  - instigating strategies for full electronic processing of Electronic Advice of Sales requests;
  - continuing a program of data quality enhancement to the agency's fundamental datasets, particularly those contained in the Spatial Cadastral Database; and
  - improving knowledge of customers' usage of spatial and text-based digital information to provide affordable products that meet content, format and data combination requirements.

**Outcome: Coordinated access to Government land information supports the management and development of the State.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Extent to which the Business Plan is achieved	na	100%	100%	100%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Access to Government land or geographic information**

Land or geographic information from Western Australian Land Information System (WALIS) stakeholder agencies is managed in a coordinated way so that data held by agencies can be integrated and readily accessed to meet government, business and community needs.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,470	1,546	1,690	1,543	
Less Operating Revenue <sup>(b)</sup> .....	120	111	89	60	
Net Cost of Output .....	1,350	1,435	1,601	1,483	
Adjustments <sup>(c)</sup> .....	12	(58)	(34)	(113)	
<b>Appropriation for purchase of Output 3 .....</b>	<b>1,362</b>	<b>1,377</b>	<b>1,567</b>	<b>1,370</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Business Plan projects completed <sup>(a)</sup> .....	na	14	14	14	
<b>Quality</b>					
Extent to which performance criteria for Business Plan projects are achieved <sup>(a)</sup> .....	na	75%	75%	75%	
<b>Timeliness</b>					
Business Plan completed within agreed timeframes <sup>(a)</sup> .....	na	90%	90%	90%	
<b>Cost (Efficiency)</b>					
Average cost per Business Plan project <sup>(a)</sup> .....	na	\$110,428	\$120,738	\$110,215	
<b>Full Time Equivalents (FTEs)</b>	9	9	11	11	

(a) Figures for 2000-01 cannot be reproduced in comparative form due to adoption of the new measure in 2001-02

**Major Achievements For 2001-02**

- To improve the efficiency of information transfer to business and the community a Master License Agreement has been established between government and industry.
- A redevelopment of the WALIS website has encouraged greater industry and community participation in WALIS activities.
- The usability of the online Western Australian Atlas has been further enhanced, establishing the Atlas as a premier reference tool for Western Australia.
- A consolidated metadata collection and dissemination strategy has been developed for Government departments belonging to WALIS.

**Major Initiatives For 2002-03**

- Implement the WALIS Master License Agreement to ensure anticipated efficiencies are realised.
- Undertake a pilot project to demonstrate improved community access and inter-operability to geographic information.
- Actively participate with the national peak land information body, Australia New Zealand Land Information Council (ANZLIC), to implement national standards and improve data quality in the area of geographic information.

**Outcome: Independent valuations support governments' collection of rates and taxes, and management of property assets.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
International standards for accuracy and uniformity of rating and taxing are met: .....					
Means Ratio Test .....	93% <sup>(b)</sup>	92.5%	92.5% <sup>(b)</sup>	92.5%	
Coefficient of dispersion .....	5% <sup>(b)</sup>	<15%	<8% <sup>(b)</sup>	<15%	
The extent to which the Valuation Program is completed according to target times or times agreed with customers .....	na	na	na	90%	New Measure
Market values in 20 working days .....	46.9%	70%	65%		Replaced with new measure
Stamp duty values in 10 working days .....	91.0%	80%	90%		Replaced with new measure
Consultancies in 20 working days .....	12.3%	70%	30%		Replaced with new measure
Plant and equipment values within agreed times with individual clients .....	100%	100%	100%		Replaced with new measure
Asset values for Government Property Register by June 30 .....	97.3%	95%	95%		Replaced with new measure

(a) More details of effectiveness indicators are provided in the annual report.

(b) Figures adjusted for comparison with budget year.

**Output 4: Valuation Services**

An impartial valuation and property information service.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	15,471	15,819	16,419	16,163	
Less Operating Revenue <sup>(b)</sup> .....	7,498	7,154	7,541	7,007	
Net Cost of Output .....	7,973	8,665	8,878	9,156	
Adjustments <sup>(c)</sup> .....	2,054	(1,924)	(2,137)	536	
<b>Appropriation for purchase of Output 4 .....</b>	<b>10,027</b>	<b>6,741</b>	<b>6,741</b>	<b>9,692</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Number of valuations completed.....	1,384,911	1,387,126	1,371,125	1,082,053	Completion of the Metropolitan Gross Rental Value General Valuation Triennial program in 2001-02
<b>Quality</b>					
International standards for accuracy and uniformity of rating and taxing values are met:.....					
Means Ratio Test <sup>(a)</sup> .....	93%	92.5%	92.5%	92.5%	
Coefficient of dispersion applied to check uniformity of values <sup>(a)</sup> .....	5% <sup>(b)</sup>	<15%	<8% <sup>(b)</sup>	<15%	
<b>Timeliness</b>					
Extent to which valuations are completed within target times or times agreed with customers.....	na	na	na	98%	New measure
Plant and equipment values and consultancy advice .....	na	na	na	85%	New measure
Asset values for Government Property					
Register by 30 June.....	97.3%	95%	95%	95%	
Market values in 20 working days.....	46.3%	70%	70%		Replaced with new measure
Stamp duty values in 10 working days .....	91%	80%	80%		Replaced with new measure
Consultancies in 20 working days .....	12.3%	70%	70%		Replaced with new measure
Plant and equipment values as agreed with individual clients .....	100%	100%	100%		Replaced with new measure
<b>Cost (Efficiency)</b>					
Average cost per valuation .....	\$11.17	\$11.40	\$11.97	\$14.94	
<b>Full Time Equivalents (FTEs)</b>	<b>194</b>	<b>197</b>	<b>200</b>	<b>206</b>	

(a) Means ratio tests and coefficient of dispersion analyses for Gross Rental Valuation are calculated at the completion of each Triennial Revaluation.

(b) Figures adjusted for comparison with budget year.



***Major Achievements For 2001-02***

- Ninety-five percent of provisional Unimproved Values was supplied by January, to the Office of State Revenue of the Department of Treasury and Finance for land tax purposes to allow modelling of tax scales.
- The Unimproved Value valuation roll for the whole State was provided to the Office of State Revenue of the Department of Treasury and Finance as a base for determining land tax, and to some local governments for rating purposes.
- The Gross Rental Value valuation rolls were provided and maintained as a base for the Water Corporation of Western Australia to raise sewerage and drainage rates, and to local government for raising council rates.
- A business valuation unit was established.
- Impartial advice was provided to the government in relation to major purchases, sales rationalisation and restructure.
- The ability to provide a plant and equipment valuation service was enhanced by developing in-house expertise.
- The quality of the property database continued to be improved with emphasis on those areas undergoing redevelopment and renewal.

***Major Initiatives For 2002-03***

- Continue to develop client access to valuation data as part of the agency's Internet-based 'one-stop-shop' initiative.
- Continue an intensive program of data verification and quality assurance to ensure integrity of Gross Rental Values and property data sales.
- Continue to develop service level agreements with major clients.
- Continue to respond to the increasing demand for a plant and equipment valuation service by training another two valuers.
- Finalise the proposal for the development of a register of all leases in Western Australia.
- Finalise Gross Rental Values required by Fire and Emergency Services to facilitate alternative funding arrangements.

**CAPITAL WORKS PROGRAM**

The Department's capital works program for 2002-03 totals \$2.3 million and relates almost entirely to its ongoing asset replacement program (\$2.2 million).

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Asset Replacement				
2000-01 Program .....	2,955	2,955	469	-
2001-02 Program .....	4,891	4,891	4,891	-
Other Works -				
Electronic Land Titles .....	7,576	7,576	5,886	-
Service Delivery Project - Smartplan .....	4,477	4,477	639	-
Minor Works 2001-02 .....	440	440	440	-
<b>NEW WORKS</b>				
Other -				
Minor Works 2002-03 .....	100	-	-	100
Asset Replacement				
2002-03 Program .....	2,205	-	-	2,205
	22,644	20,339	12,325	2,305

**CAPITAL CONTRIBUTION**

Operating results from 2002-03 and over the forward estimates period are expected to maintain the Department's accumulated surplus in a relatively stable position. Growth in equity is expected in 2003-04 due to increased capital funding. Reductions in leave liability are targeted in 2002-03 and the remainder of the forward estimates period.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	7,766	12,325	12,325	2,305	10,169	2,100	2,000
	7,766	12,325	12,325	2,305	10,169	2,100	2,000
LESS							
Internal Funds and Balances .....	959	811	811	-	-	-	-
Asset Sales .....	-	6,523	-	-	-	-	-
Holding Account <sup>(b)</sup> .....	-	-	-	755	2,070	1,700	1,600
<b>Capital Contribution .....</b>	6,807	4,991	11,514	1,550	8,099	400	400

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	44,273	42,792	46,058	46,475	46,559	46,711	46,844
Superannuation .....	4,972	5,051	4,551	4,748	4,748	4,748	4,748
Cost of Goods Sold .....	394	740	740	505	505	505	505
Supplies and services .....	17,617	16,469	16,453	16,933	15,150	15,622	14,211
Accommodation .....	8,611	8,164	8,164	8,162	8,499	8,839	9,193
Capital User Charge .....	-	2,400	2,652	3,574	4,001	4,435	4,473
Depreciation .....	2,836	4,861	4,861	6,012	6,487	7,385	7,385
Administration .....	6,517	8,446	8,192	7,673	5,124	5,616	5,616
Net loss on disposal of non-current assets .....	1	5	-	-	-	-	-
Doubtful Debts .....	32	-	-	-	-	-	-
<b>TOTAL COST OF SERVICES .....</b>	<b>85,253</b>	<b>88,928</b>	<b>91,671</b>	<b>94,082</b>	<b>91,073</b>	<b>93,861</b>	<b>92,975</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	47,858	48,882	53,279	50,614	50,070	53,601	51,668
Grants and subsidies .....	330	-	-	-	-	-	-
Rent .....	1,885	1,850	1,850	1,774	1,774	1,774	1,774
Other Revenue .....	914	160	160	1,900	1,900	-	1,900
<b>Total Revenues from Ordinary Activities .....</b>	<b>50,987</b>	<b>50,892</b>	<b>55,289</b>	<b>54,288</b>	<b>53,744</b>	<b>55,375</b>	<b>55,342</b>
<b>NET COST OF SERVICES .....</b>	<b>34,266</b>	<b>38,036</b>	<b>36,382</b>	<b>39,794</b>	<b>37,329</b>	<b>38,486</b>	<b>37,633</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	35,587	33,667	33,669	38,000	38,614	37,871	38,918
Receipts paid into Consolidated Fund .....	-	(2,553)	(2,553)	-	-	-	-
Liabilities assumed by the Treasurer .....	4,972	-	110	110	110	110	110
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>40,559</b>	<b>31,114</b>	<b>31,226</b>	<b>38,110</b>	<b>38,724</b>	<b>37,981</b>	<b>39,028</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>6,293</b>	<b>(6,922)</b>	<b>(5,156)</b>	<b>(1,684)</b>	<b>1,395</b>	<b>(505)</b>	<b>1,395</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 904, 924 and 932 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	8,736	3,319	4,755	1,799	1,893	1,488	1,618
Restricted cash.....	313	-	313	313	313	313	313
Receivables.....	4,764	3,946	4,571	6,376	8,180	8,085	9,890
Inventories.....	753	700	816	650	650	650	650
Amounts receivable for outputs <sup>(a)</sup> .....	-	4,861	755	2,070	1,700	1,600	1,600
Prepayments.....	1,014	698	590	591	527	463	399
Other.....	805	805	805	755	405	341	277
<b>Total current assets.....</b>	<b>16,385</b>	<b>14,329</b>	<b>12,605</b>	<b>12,554</b>	<b>13,668</b>	<b>12,940</b>	<b>14,747</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	4,106	8,048	12,835	18,620	24,405
Land and Buildings.....	17,691	10,758	17,948	17,948	17,948	18,058	18,168
Plant, equipment and vehicles.....	16,925	15,977	21,198	17,991	22,173	17,278	12,383
Other.....	2,467	767	7,290	7,390	7,790	5,523	5,723
<b>Total non-current assets.....</b>	<b>37,083</b>	<b>27,502</b>	<b>50,542</b>	<b>51,377</b>	<b>60,746</b>	<b>59,479</b>	<b>60,679</b>
<b>TOTAL ASSETS.....</b>	<b>53,468</b>	<b>41,831</b>	<b>63,147</b>	<b>63,931</b>	<b>74,414</b>	<b>72,419</b>	<b>75,426</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	613	1,485	575	525	510	510	510
Provision for employee entitlements.....	6,951	5,721	6,393	6,068	5,743	5,418	5,093
Finance leases.....	1	-	-	-	-	-	-
Accrued Salaries.....	1,105	1,111	1,151	1,300	1,596	-	296
Other.....	2,519	1,519	1,783	2,096	1,927	3,396	3,100
<b>Total current liabilities.....</b>	<b>11,189</b>	<b>9,836</b>	<b>9,902</b>	<b>9,989</b>	<b>9,776</b>	<b>9,324</b>	<b>8,999</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	3,597	3,594	3,755	3,680	3,605	3,530	3,455
<b>Total non-current liabilities.....</b>	<b>3,597</b>	<b>3,594</b>	<b>3,755</b>	<b>3,680</b>	<b>3,605</b>	<b>3,530</b>	<b>3,455</b>
<b>TOTAL LIABILITIES.....</b>	<b>14,786</b>	<b>13,430</b>	<b>13,657</b>	<b>13,669</b>	<b>13,381</b>	<b>12,854</b>	<b>12,454</b>
<b>EQUITY</b>							
Contributed Equity.....	-	5,391	11,914	13,464	21,563	21,963	22,363
Accumulated surplus/(deficit).....	23,924	17,803	18,768	17,084	18,479	17,974	19,369
Asset revaluation reserve.....	14,758	5,207	18,808	19,714	20,991	19,628	21,240
<b>Total equity.....</b>	<b>38,682</b>	<b>28,401</b>	<b>49,490</b>	<b>50,262</b>	<b>61,033</b>	<b>59,565</b>	<b>62,972</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>53,468</b>	<b>41,831</b>	<b>63,147</b>	<b>63,931</b>	<b>74,414</b>	<b>72,419</b>	<b>75,426</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	28,780	28,806	28,808	31,988	32,127	30,486	31,533
Capital Contribution .....	6,807	5,391	11,914	1,550	8,099	400	400
Holding Account .....	-	-	-	755	2,070	1,700	1,600
Receipts paid into Consolidated Fund .....	-	(2,553)	(2,553)	-	-	-	-
<b>Net cash provided by government .....</b>	<b>35,587</b>	<b>31,644</b>	<b>38,169</b>	<b>34,293</b>	<b>42,296</b>	<b>32,586</b>	<b>33,533</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(43,411)	(43,165)	(46,412)	(46,726)	(46,663)	(48,707)	(46,948)
Superannuation .....	-	(5,051)	(4,551)	(4,641)	(4,641)	(4,641)	(4,641)
Supplies and services .....	(20,001)	(13,564)	(13,364)	(16,402)	(12,385)	(12,856)	(11,444)
Accommodation .....	(8,578)	(9,084)	(9,084)	(8,162)	(8,499)	(8,839)	(9,193)
Administration.....	(4,430)	(8,409)	(10,906)	(7,737)	(7,599)	(6,698)	(8,056)
Capital User Charge.....	-	(2,400)	(2,652)	(3,574)	(4,001)	(4,435)	(4,473)
Goods and Services Tax .....	(4,432)	(4,610)	(4,610)	(4,448)	(5,365)	(5,366)	(5,366)
<b>Receipts</b>							
User charges and fees .....	38,866	46,503	51,010	46,699	46,265	50,142	48,209
Goods and Services Tax .....	3,166	4,705	4,705	4,543	5,461	5,461	5,461
Grants and subsidies .....	846	-	-	-	-	-	-
Other.....	5,426	6,439	6,439	5,504	5,394	5,048	5,048
<b>Net cash from operating activities .....</b>	<b>(32,548)</b>	<b>(28,636)</b>	<b>(29,425)</b>	<b>(34,944)</b>	<b>(32,033)</b>	<b>(30,891)</b>	<b>(31,403)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(4,700)	(4,891)	(4,891)	(2,205)	(10,069)	(2,000)	(2,000)
Other payments for investing activities.....	-	(3,864)	(7,834)	(100)	(100)	(100)	-
Proceeds from sale of non-current assets .....	69	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(4,631)</b>	<b>(8,755)</b>	<b>(12,725)</b>	<b>(2,305)</b>	<b>(10,169)</b>	<b>(2,100)</b>	<b>(2,000)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(1,592)</b>	<b>(5,747)</b>	<b>(3,981)</b>	<b>(2,956)</b>	<b>94</b>	<b>(405)</b>	<b>130</b>
Cash assets at the beginning of the reporting period .....	10,641	9,066	9,049	5,068	2,112	2,206	1,801
<b>Cash assets at the end of the reporting period .....</b>	<b>9,049</b>	<b>3,319</b>	<b>5,068</b>	<b>2,112</b>	<b>2,206</b>	<b>1,801</b>	<b>1,931</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	36,382	39,794	37,329	38,486	37,633
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(4,861)	(6,012)	(6,487)	(7,385)	(7,385)
(Increase)/decrease in salaries and related costs .....	244	141	(6)	1,886	(6)
Increase/(decrease) in accounts receivable .....	(193)	1,805	1,804	(95)	1,805
(Increase)/decrease in accounts payable .....	38	50	15	-	-
Increase/(decrease) in prepayments .....	(424)	1	(64)	(64)	(64)
Increase/(decrease) in inventories .....	63	(166)	-	-	-
Other accrued revenue .....	(2,467)	339	(30)	(1,731)	(181)
Other accrued expenditure .....	643	(1,008)	(528)	206	(399)
<b>Net Cash from Operating Activities</b> .....	29,425	34,944	32,033	30,891	31,403

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Salaries and Allowances .....	656	1,250	1,250	1,250	1,250	1,250	1,250
Cost of Goods Sold .....	-	(3,191)	-	-	-	-	-
Depreciation .....	13	11	11	9	10	-	-
Doubtful Debts .....	82	-	-	-	-	-	-
Other expenses .....	1,503	8,020	8,020	11,432	11,351	11,005	11,005
Receipts paid into Consolidated Fund .....	27,557	108,045	81,588	91,515	48,127	16,079	11,329
Transfer of Assets/Liabilities .....	-	4,150	4,150	-	-	-	-
<b>TOTAL ADMINISTERED EXPENSES <sup>(a)</sup> ..</b>	29,811	118,285	95,019	104,206	60,738	28,334	23,584
<b>REVENUES</b>							
Dampier to Bunbury Natural Gas Pipeline Corridor Trust Account	1,394	1,500	1,500	1,500	1,500	1,500	1,500
Leases	3,640	2,505	2,505	2,505	2,505	2,505	2,505
Sale of land	27,802	92,854	64,544	82,486	39,098	7,050	7,300
Town and Suburban Land Sales .....	5,207	12,000	13,000	5,000	5,000	5,000	-
<b>TOTAL ADMINISTERED REVENUES ....</b>	38,043	108,859	81,549	91,491	48,103	16,055	11,305

(a) With the exception of Receipts paid into Consolidated Fund, Doubtful Debts and Cost of Goods Sold, expenses relate to the operations of the Dampier to Bunbury Natural Gas Pipeline Corridor Trust Account.

## SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ADMINISTERED CURRENT ASSETS</b>							
Cash.....	39,905	33,869	33,885	25,055	16,499	8,299	99
Receivables.....	13,445	860	6,641	6,641	6,641	6,641	6,641
Inventories.....	24,416	18,878	-	-	-	-	-
<b>Total Administered Current Assets .....</b>	<b>77,766</b>	<b>53,607</b>	<b>40,526</b>	<b>31,696</b>	<b>23,140</b>	<b>14,940</b>	<b>6,740</b>
<b>ADMINISTERED NON-CURRENT ASSETS</b>							
Land and Buildings.....	1,168,309	1,580,742	1,148,271	1,141,071	1,136,933	1,139,995	1,143,057
Receivables.....	11,522	10,460	11,222	9,698	8,174	6,650	5,126
Plant, equipment and vehicles.....	29	18	18	9	134	134	134
Other.....	660	1,620	1,360	1,589	1,739	1,889	2,039
<b>Total Administered Non-Current Assets .....</b>	<b>1,180,520</b>	<b>1,592,840</b>	<b>1,160,871</b>	<b>1,152,367</b>	<b>1,146,980</b>	<b>1,148,668</b>	<b>1,150,356</b>
<b>TOTAL ADMINISTERED ASSETS .....</b>	<b>1,258,286</b>	<b>1,646,447</b>	<b>1,201,397</b>	<b>1,184,063</b>	<b>1,170,120</b>	<b>1,163,608</b>	<b>1,157,096</b>
<b>ADMINISTERED CURRENT LIABILITIES</b>							
Payables.....	524	-	524	524	524	524	524
Other.....	5,249	4,070	4,829	4,409	3,989	3,569	3,149
<b>Total Administered Current Liabilities .....</b>	<b>5,773</b>	<b>4,070</b>	<b>5,353</b>	<b>4,933</b>	<b>4,513</b>	<b>4,093</b>	<b>3,673</b>
<b>ADMINISTERED NON-CURRENT LIABILITIES</b>							
Other.....	-	380	-	-	-	-	-
<b>Total Administered Non-Current Liabilities .....</b>	<b>-</b>	<b>380</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL ADMINISTERED LIABILITIES..</b>	<b>5,773</b>	<b>4,450</b>	<b>5,353</b>	<b>4,933</b>	<b>4,513</b>	<b>4,093</b>	<b>3,673</b>

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Salaries and related costs .....	(636)	(1,250)	(1,250)	(1,250)	(1,250)	(1,250)	(1,250)
Other.....	(2,606)	(7,993)	(6,270)	(9,080)	(8,806)	(8,450)	(8,450)
Receipts paid into Consolidated Fund .....	(27,557)	(108,827)	(81,588)	(91,515)	(48,127)	(16,079)	(11,329)
<b>Investing Activities</b>							
Purchase of non-current assets.....	(11)	-	-	-	-	-	-
<b>TOTAL ADMINISTERED CASH OUTFLOWS.....</b>	<b>(30,810)</b>	<b>(118,070)</b>	<b>(89,108)</b>	<b>(101,845)</b>	<b>(58,183)</b>	<b>(25,779)</b>	<b>(21,029)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
User charges and fees .....	4,916	814	4,005	4,005	4,005	4,005	7,505
Other.....	25,019	111,236	79,083	89,010	45,622	13,574	5,324
<b>TOTAL ADMINISTERED CASH INFLOWS.....</b>	<b>29,935</b>	<b>112,050</b>	<b>83,088</b>	<b>93,015</b>	<b>49,627</b>	<b>17,579</b>	<b>12,829</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>(875)</b>	<b>(6,020)</b>	<b>(6,020)</b>	<b>(8,830)</b>	<b>(8,556)</b>	<b>(8,200)</b>	<b>(8,200)</b>



**TRUST ACCOUNT DETAILS****Dampier to Bunbury Natural Gas Pipeline Corridor Trust Account**

The Department of Land Administration administers this account. The Dampier to Bunbury Natural Gas Pipeline Corridor Trust Account provides funds for the widening of the original corridor through the purchase of land and easements over land.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Opening Balance .....	40,229	39,073	39,073	33,053
Receipts:				
Appropriations.....	-	-	-	-
Other .....	1,394	1,439	1,500	1,500
	41,623	40,512	40,573	34,553
Payments .....	2,550	9,281	7,520	10,330
CLOSING BALANCE.....	39,073	31,231	33,053	24,223

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Proceeds from the provision of Land Titles Management Services .....	35,575	38,813	44,289	42,604
Proceeds from Valuation and Property information Services .....	4,938	6,766	8,060	5,037
Proceeds from the Sales of Maps and Plans .....	1,479	1,400	1,726	1,388
Proceeds from the provision of Remote Sensing Satellite Imagery Services .....	491	623	623	484
Proceeds from Rental Properties.....	991	990	990	990
Proceeds from the Land Claims Mapping Unit.....	405	410	600	700
Other Proceeds and Recoups .....	51	578	329	166
Proceeds from Pastoral Leases .....	769	784	784	784
Proceeds under the Government Vehicle Scheme .....	46	25	48	50
Receipts from GST Input Credits .....	947	4,355	165	150
Receipts of GST on Sales of Goods and Services.....	2,219	4,355	4,540	4,393
TOTAL.....	47,911	59,099	62,154	56,746

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## MAIN ROADS

### PART 10 - MINISTER FOR PLANNING AND INFRASTRUCTURE

#### DIVISION 51

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 84 Net amount appropriated to purchase outputs.....</b>	264,288	228,796	226,758	<b>237,982</b>	219,754	217,399	206,633
<b>Amount Authorised by Other Statutes - Road Traffic Act 1974.....</b>	132,772	153,973	153,872	<b>218,082</b>	207,702	241,626	257,169
Total appropriations provided to purchase outputs.....	397,060	382,769	380,630	<b>456,064</b>	427,456	459,025	463,802
<b>CAPITAL</b>							
<b>Item 161 Capital Contribution .....</b>	119,969	140,414	148,882	<b>66,810</b>	102,485	68,598	66,484
<b>Amount Authorised by Other Statutes - Road Traffic Act 1974.....</b>	105,063	97,183	97,183	<b>44,540</b>	68,323	45,732	44,322
Total appropriations provided as capital contributions.....	225,032	237,597	246,065	<b>111,350</b>	170,808	114,330	110,806
<b>GRAND TOTAL.....</b>	<b>622,092</b>	<b>620,366</b>	<b>626,695</b>	<b>567,414</b>	<b>598,264</b>	<b>573,355</b>	<b>574,608</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To provide a safe, efficient road network as part of an integrated Western Australian transport system within a sustainability framework.*

#### SIGNIFICANT ISSUES AND TRENDS

- Main Roads has refined its corporate direction and priorities to focus on the key strategic requirements of the Machinery of Government arrangements, which has included re-organisation into four service delivery streams. The Machinery of Government outcomes have clarified route planning and decision making as being a Department of Planning and Infrastructure role assisted by the Western Australian Planning Commission. Main Roads is now a service delivery agency within the portfolio and will retain its operational network planning in line with its asset management role.
- Main Roads has reflected the Governments emphasis on improved community consultation by reviewing its customer service systems to ensure they are tailored to meet growing community expectations. A new Customer Service Strategy has been produced to ensure continuous improvements in all facets of customer service and facilitate greater community involvement.
- The Government has made a significant commitment to improving heavy vehicle management in Western Australia. In particular it signalled a doubling of the enforcement effort, a review of the heavy vehicle permit system to reduce the risks to the community and drivers, committing revenue from infringements to improve enforcement, introducing accreditation to improve safety and ensuring consultation with the community in road transport decisions. These initiatives will provide a safer road transport system with greater acceptance from the community.

- Main Roads are implementing recommendations from the Michael Report and will be undertaking a proportion of design work in-house using Main Roads personnel. This design work will include road and traffic design as well as bridge design. Main Roads is also moving its bridge expertise to the South West region, which will incorporate a bridge maintenance crew.

### **National Highway Network**

- The highest priority needs for improvements on the National Highway in Western Australia now amount to \$96 million per annum in order that the network can be maintained at an appropriate level.
- Preservation and maintenance funding continues to present the State with a difficult task and the position has now been reached where about \$6 million of State funds are required annually to subsidise the National Highway maintenance costs.

### **State Highways and Main Roads**

- The Budget is addressing Government election commitments aimed at increasing the serviceability and capacity of the network. There is still a substantial number of emerging needs that must be addressed in future years.

### **Local Roads**

- The State Road Funds to Local Government Agreement 2000 with the Western Australian Local Government Association continues to operate. The Agreement introduced a regional focus with Regional Road Groups involved in selecting and determining the priority of projects on local roads within individual regions.

## **MAJOR POLICY DECISIONS**

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
State road funds to local government.....	-	(18,000)	(18,000)	(18,000)
Revised funding arrangements for additional Black Spot Program (total program maintained with funding also available from Road Trauma Trust Fund).....	2,000	1,500	1,500	-

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Road maintenance and minor modifications....	361,782	353,835	359,841	354,374			
<b>Output 2:</b>							
Road improvements.....	144,827	153,128	133,592	91,486			
<b>Output 3:</b>							
Road construction.....	281,056	271,360	214,355	259,632			
<b>Output 4:</b>							
Bridge construction .....	43,270	23,147	24,682	22,241			
<b>Total Cost of Outputs.....</b>	<b>830,935</b>	<b>801,470</b>	<b>732,470</b>	<b>727,733</b>	<b>647,923</b>	<b>628,076</b>	<b>614,574</b>
<i>Less Operating revenues .....</i>	<i>153,192</i>	<i>149,980</i>	<i>119,680</i>	<i>110,100</i>	<i>108,378</i>	<i>105,894</i>	<i>83,519</i>
<b>Net Cost of Outputs.....</b>	<b>677,743</b>	<b>651,490</b>	<b>612,790</b>	<b>617,633</b>	<b>539,545</b>	<b>522,182</b>	<b>531,055</b>
 Expenditure capitalised .....	 (394,509)	 (360,000)	 (310,000)	 (292,000)	 (220,000)	 (168,500)	 (148,100)
 Adjustments <sup>(b)</sup> .....	 113,826	 91,279	 77,840	 130,431	 107,911	 105,343	 80,847
<b>Appropriations provided to purchase Outputs .....</b>	<b>397,060</b>	<b>382,769</b>	<b>380,630</b>	<b>456,064</b>	<b>427,456</b>	<b>459,025</b>	<b>463,802</b>
 <b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>225,032</b>	<b>237,597</b>	<b>246,065</b>	<b>111,350</b>	<b>170,808</b>	<b>114,330</b>	<b>110,806</b>
 <b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>622,092</b>	<b>620,366</b>	<b>626,695</b>	<b>567,414</b>	<b>598,264</b>	<b>573,355</b>	<b>574,608</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Commissioner, and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A growing and diversified economy.	A safe, efficient road network as part of an integrated transport system.	Road maintenance and minor modifications.
		Road improvements.
		Road construction.
		Bridge construction.

### Outcome: A safe, efficient road network as part of an integrated transport system.

#### Key Effectiveness Indicator <sup>(a)</sup>

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Smooth Travel Exposure Indicator is used and represents travel on WA sealed national and state roads meeting designated roughness standards. .... 97%	97%	97%	97%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 1: Road maintenance and minor modifications

Main Roads provides a safe and accessible road system for all users in order to meet the requirements of a growing and diversified economy.

Works undertaken on the existing road asset to provide, improve and maintain the road surface and roadside environment to specified standards. Works include treatment such as:

- Routine maintenance: This is undertaken on a sporadic basis and includes works such as crack patching, patch potholes, control of declared plants and weeds and litter collection.
- Sealing and resealing of the road surface.
- Pavement repairs.
- Traffic signals, lighting, signs, lines and road markings.
- Railway crossing controls.
- Bridge deck maintenance and repair; and
- Parking bays, bus bays and rest areas.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	361,782	353,835	359,841	354,374	The estimated actual includes unspent funds from 2000/01
Less Operating Revenue <sup>(b)</sup> .....	83,100	65,298	60,122	47,000	
Net Cost of Output .....	278,682	288,537	299,719	307,374	
Adjustments <sup>(c)</sup> .....	(22,605)	(13,785)	6,801	(24,994)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>256,077</b>	<b>274,752</b>	<b>306,520</b>	<b>282,380</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Lane kilometres of State and National road network treated .....	37,273	37,493	37,970	38,511	
Local authorities receiving funding .....	142	142	142	142	
<b>Quality</b>					
The quality of the road surface is indicated by road roughness as a percentage of sealed National and State roads meeting required standards based on AUSTROADS.....	97.5%	97%	97%	97%	
Guidelines for roughness. User Satisfaction Index: Road users' satisfaction with road system based on a national survey with results calculated for each State and Territory (score is represented as an index out of 100). .....	65.5	65.0	65.5	66.0	
<b>Timeliness</b>					
Road surface maintenance and minor modification works completed within the agreed 12 month timeframe <sup>(a)</sup> .....	93%	90%	92.3%	90%	
<b>Cost (Efficiency)</b>					
Average cost per lane kilometre of road network maintained .....	\$4,552	\$4,350	\$4,160	\$4,181	
Average cost per lane kilometre of road network depreciated.....	\$3,102	\$3,059	\$3,187	\$3,202	
Average funding per local authority .....	\$538,761	\$535,592	\$569,563	\$493,289	The estimated actual includes unspent funds from 2000-01
<b>Full Time Equivalents (FTEs)</b>	<b>359</b>	<b>373</b>	<b>330</b>	<b>334</b>	

(a) The objective of Main Roads is to achieve 100%, however due to external impacts on the delivery process, the historical trend indicates that a target of 90% is more realistic.

### Major Achievements For 2001-02

- The outsourcing of maintenance obligations and technical functions has fundamentally changed the manner in which Main Roads achieves its corporate aim of providing a safe and efficient road network, particularly with respect to retained skills and regional based businesses. A review of Main Roads Term Contractors was undertaken during the year to gauge the effectiveness and efficiency of the Term Contracts arrangements. The results of the review are contained in the Michael Report completed in December 2001. The recommendations of the report have been assessed and are currently being implemented.
- The delivery of 50 km/h signing requirements for the new built up area speed limit.

### Major Initiatives For 2002-03

- Ongoing assessment of the Term Network Contracts and implementation of the recommendations from the Michael Report are the priority initiatives for 2002-03.
- Evaluation of the 50 km/h built up area speed limit and the painting of 40 km/h yellow markings at school zones.
- Relocation of the timber bridge management function from Perth to Bunbury and the establishment of an in house bridge inspection and maintenance team based in the South West Region.

**Outcome: A safe, efficient road network as part of an integrated transport system.**

### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Road improvements contribute to the safety and efficiency of the road network by improving standards and increasing the capacity of the road network. Effectiveness is measured using a number of indicators. ....					
Road standards: roads rated for high productivity freight vehicles (% of network accessible). ....					
B-Doubles .....	97.7%	97.0%	97.7%	97.5%	
Double Road Train .....	97.3%	97.0%	97.5%	97.0%	
Triple Road Train .....	42.3%	42%	42.3%	42.0%	
Roads standards: travel on roads not meeting operational standards. ....	54.1%	54.0%	49.7%	50.0%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 2: Road improvements

Works aimed at optimising utilisation, by maintaining and improving the capacity of the existing network. This is achieved through works that improve road standards and incorporate major geometric improvements. Road improvements facilitate safer and the more efficient movement of people and goods to meet the requirements of a growing and diversified economy. Treatments include:

- Road construction (either to replace a failed road that has ceased to meet current standards or to provide a road of improved standard with major geometric improvements);
- Passing, climbing, overtaking and auxiliary lanes;
- Road widening;
- Floodways; and
- Intersection and median treatments (including roundabouts and interchanges).

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	144,827	153,128	133,592	91,486	
Less Operating Revenue <sup>(b)</sup> .....	34,604	49,577	27,828	19,300	
Net Cost of Output .....	110,223	103,551	105,764	72,186	
Adjustments <sup>(c)</sup> .....	(9,127)	(4,947)	2,400	(5,869)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>101,096</b>	<b>98,604</b>	<b>108,164</b>	<b>66,317</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Works undertaken (e.g. interchanges, roundabouts and intersection) treatments.....	136	313	290	186	
Lane kilometres of improvements constructed	1,254	960	955	675	
<b>Quality</b>					
Design speed .....	78.6%	78.0%	78.6%	78.5%	
The quality of road improvements can be measured in terms of the percentage of the road network that meets the following current operational standards: .....					
Seal width.....	81.6%	81.0%	81.6%	81.5%	
Shoulder width .....	66.6%	66.0%	66.6%	66.0%	
<b>Timeliness</b>					
Road improvements completed within the agreed 12 month timeframe or as specified for individual major projects <sup>(a)</sup> .....	84.0%	90.0%	88.2%	90.0%	
<b>Cost (Efficiency)</b>					
Average cost per improvement .....	\$211,235	\$161,214	\$106,248	\$108,247	
Average road improvement cost per lane kilometre.....	\$92,583	\$106,946	\$107,623	\$105,701	
<b>Full Time Equivalents (FTEs)</b>	<b>149</b>	<b>156</b>	<b>183</b>	<b>132</b>	

(a) The objective of Main Roads is to achieve 100%, however due to external impacts on the delivery process, the historical trend indicates that a target of 90% is more realistic.



**Major Achievements For 2001-02**

- Albany Highway – Improved traffic safety as a result of improvements to various intersections as part of the revitalisation of Gosnells townsite.
- Albany Highway – In order to improve passing opportunities and enhance road safety in line with the increasing freight task, a south-bound passing lane was constructed 5 km north of Mt Barker.
- Coolgardie Esperance Highway – Reconstruction of some 22.7 kms between Scaddan and Gibson has improved road safety and increased the efficiency of road freight transport.
- Goldfields Highway – Installation of large culverts at various locations will reduce susceptibility to flooding and improve road safety.
- Great Eastern Highway (Roe Highway – Scott Street) – the reconstruction and widening of 2.6 kms of Great Eastern Highway from Roe Highway to Scott Street, Greenmount will improve road safety and traffic flows.
- North West Coastal Highway – Reconstruction and widening of 10 kms between the new Gascoyne River Bridge and the Blowholes turnoff has significantly improved the level of service and safety on this important freight route.
- Shenton Park Bus Bridge – the road and bridge construction of the Shenton Park Busway from Stubbs Terrace to Railway Road at Aberdare Road will provide improved access over the railway for pedestrians, people with disabilities and the circle route buses.
- South Western Highway – Improved safety will be achieved through the reconstruction and widening of a 4.6 km section extending south from Wokalup, which includes intersection improvements.
- South Western Highway – Reconstruction and widening of the 6.5 km Parry Beach section between Walpole and Denmark including provision of a passing lane to improve safety.
- Tanami Road – Commencement of an upgrading program southwards from the junction with the Great Northern Highway to improve the level of service and transport efficiency.

**Major Initiatives For 2002-03**

- Albany Highway – Acceleration of the intersection treatment program to improve road safety at various intersections as part of the revitalisation of the Gosnells townsite.
- Albany Highway – As a continuation of the program to improve passing opportunities and enhance road safety, two passing lanes are to be constructed north of Mt Barker.
- Brookton Highway – Low cost widening treatments will be undertaken on the 3.7 metre sealed sections between Corrigin and Hyden to avoid realigning this section of the road. This will address safety issues on this important freight and tourist route.
- Eyre Highway – Realignment and reconstruction of a further 15 kms east of Caiguna as part of an ongoing program of improving this important east west national highway link.
- Great Eastern Highway – Improvements to some 8.3 kms of road between Tammin and Kellerberrin including raising the vertical alignment and the replacement of two timber bridges with reinforced concrete box culverts in order to reduce the roads susceptibility to flooding.
- Great Northern Highway – Completion of the Bindoon Hill realignment and widening project including extension of the Bindoon Hill passing lane by 1.1 kms and provision of a 500 metre acceleration lane at the junction with Bindoon Moora Road. The changes to the road geometry are designed to address a significant crash history on this section of the national highway.
- Great Northern Highway – Rehabilitation of some 14 kms of failing pavement on the Ellendale section of the national highway west of Fitzroy Crossing.

**Outcome: A safe, efficient road network as part of an integrated transport system.****Key Effectiveness Indicator <sup>(a)</sup>**

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness measures associated with this outcome are the same as that provided under Output 2. ....				

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Road construction**

Works aimed at increasing the capacity of the road network through the addition of new links and additional continuous lanes. Road construction also includes the provision of some associated improvements in the form of dual use paths, pedestrian and bicycle facilities. By increasing the capacity of the network, new roads reduce congestion on the existing network and support economic growth and regional development, thereby meeting the Government's priority objective for a growing and diversified economy.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	281,056	271,360	214,355	259,632	
Less Operating Revenue <sup>(b)</sup> .....	31,186	33,996	28,000	33,600	
Net Cost of Output .....	249,870	237,364	186,355	226,032	
Adjustments <sup>(c)</sup> .....	(20,692)	(11,340)	4,229	(18,377)	
<b>Appropriation for purchase of Output 3 .....</b>	<b>229,178</b>	<b>226,024</b>	<b>190,584</b>	<b>207,655</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Lane kilometres of new roads constructed.....	658	753	597	641	
<b>Quality</b>					
New roads' where as constructed audit meets design standards based on Austroads Guidelines and Australian Standards. ....	100%	100%	100%	100%	
<b>Timeliness</b>					
Road construction projects completed within the agreed 12 month timeframe or as specified for individual major projects. <sup>(a)</sup> .....	92%	90%	91.9%	90%	
<b>Cost (Efficiency)</b>					
Average road construction cost per lane kilometre.....	\$427,137	\$360,372	\$359,054	\$405,042	
<b>Full Time Equivalents (FTEs)</b>	<b>290</b>	<b>286</b>	<b>294</b>	<b>376</b>	

(a) The objective of Main Roads is to achieve 100%, however due to external impacts on the delivery process, the historical trend indicates that a target of 90% is more realistic.

### ***Major Achievements For 2001-02***

- Carnarvon Mullewa Road – A further 11 kms was constructed and sealed significantly improving the level of service and reducing travel time between Carnarvon and Gascoyne Junction.
- Great Eastern Highway - Reconstruction and realignment of 2.6 kms of the national highway at Baandee Lakes will improve service levels.
- Great Northern Highway – the realignment and construction of 1.8 kms of the national highway around Dalwallinu has removed heavy traffic from the town centre thereby reducing conflict with pedestrians and local traffic.
- Karratha – Tom Price Stage 1 – in-house design is well advanced for the construction of a two lane sealed road north of Tom Price to the Nanutarra – Munjina Road. It is anticipated that tenders for construction will be called in June 2002 with an estimated completion date in mid 2003. This project will reduce travel distance and time while improving the level of service for freight, tourist and local traffic.
- Kwinana Freeway Bus Transitway – design and construction of Kwinana Freeway Bus Transitway between Judd Street and Manning Road, including a 5km extension of the bus transitway, construction of 3 new footbridges and the provision of a passenger transfer station at Canning Highway, will promote and improve public transport and transport efficiency by reducing travel times.
- Mt Magnet to Leinster Road – construction to the remaining 163 kms of unsealed road to sealed standard in the Youanmi-Agnew section is progressing. The project, which is expected to be completed by mid 2003, will improve access to existing and proposed mineral developments between Mt Magnet and Agnew, provide sealed access to the remote community of Sandstone, enable triple road trains to transport products and fuel to/from the port of Geraldton to the Northern Goldfields, provide a sealed tourist link through the Goldfields and improve safety performance and reliability in a range of weather conditions.
- Northam Bypass – design and construction of Northam Bypass including 15.7 kms of new alignment and 10 bridges will provide safer unimpeded east-west transit on the National Highway whilst improving safety and amenity for residents and visitors to Northam.
- Northam Cranbrook Road – Stage 1 of the Narrogin Link Road was completed as part of the overall project to reduce heavy traffic within the townsite.
- Perth Bunbury Highway – In order to improve traffic flow, additional approach lanes were constructed to the Mandurah Traffic Bridge.
- Principal Shared Paths – The construction of principal shared paths from Loftus Street to Coghlan Road and East Parade to Caledonian Avenue is expected to be completed by August 2002 and will provide improved pedestrian and commuter access through West Leederville, East Perth and Maylands, providing a linkage to other pedestrian and cycling facilities.
- Reid Highway (Marmion Avenue to Mitchell Freeway) – the construction of a 4 km single carriageway from Marmion Avenue to Mitchell Freeway will improve the level of service of the network by providing an important connection for both commuters and regional traffic to the major regional centres at Joondalup and Midland and will provide a safer high standard alternative route to the current distributor roads in the area.
- Roe Highway Albany Highway Crossing – the construction of a rail tunnel for the future South West Metropolitan Railway, 8 bridges, a principal shared path between Beckenham and Kenwick, the raising of Kenwick flyover and the realignment of 1.6 km section of Albany Highway in Kenwick to allow for the future extension of Roe Highway will improve road safety and access.

**Major Initiatives For 2002-03**

- Broome Cape Leveque Road – Continuation of the program to provide improved access to the remote communities serviced by this road.
- Carnarvon Mullewa Road – Continuation of the program to construct and seal the road between Carnarvon and Gascoyne Junction on this important inter community and tourist route.
- Geraldton Southern Transport Corridor – A contract for Stage 1 of a four year project to construct a 13.4 km of road, 11.6 km of single rail alignment, construction of 8 bridges and the removal of 1 bridge will be awarded in March 2003. The corridor will provide an alternative route for freight vehicles and rail freight, which will improve access and efficiency for the transport industry and improve safety for all road users by reducing conflict between road and rail freight and passenger vehicles.
- Karratha – Tom Price Stage 1 – construction of a two lane sealed road north of Tom Price to the Nanutarra – Munjina Road is to commence September 2002 with completion by mid 2003. This project will reduce travel distance and time while improving the level of service for freight, tourists and local traffic.
- Marble Bar Road – Continuation of the construction and sealing of the road between Shaw River and the Rippon Hills turnoff to address an increased freight task and to improve the level of service.
- Mt Magnet to Leinster Road – a contract for the design and construction of the remaining 163 kms of unsealed road to sealed standard in the Youanmi-Agnew section was awarded in July 2001. The project, which is expected to be completed by mid 2003, will improve access to existing and proposed mineral developments between Mt Magnet and Agnew, provide sealed access to the remote community of Sandstone, enable triple road trains to transport products and fuel to/from the port of Geraldton to the Northern Goldfields, provide a sealed tourist link through the Goldfields and improve safety performance and reliability in a range of weather conditions.
- Roe Highway (Welshpool Road to Nicholson Road) – the construction of 8 kms of 4 lane controlled access highway includes interchanges, 6 road bridges, 2 shared path bridges, 2 underpasses, the construction of Orrong Road from north of Felspar Street to Welshpool Road (east), a connection between Welshpool Road (west) and William Street and an upgrade to part of the Kenwick Link Road to dual carriageway will improve road safety, reduce freight and transport costs and improve amenities and access. The construction to Kenwick Link is on target to be completed by December 2002 and completion to Nicholson Road by late 2003.
- Roe Highway (Nicholson Road – South Street) – A contract for the design and construction of 4.5 kms of dual carriageway at freeway standard, 1 road bridge at Willeri Drive, 2 underpasses for the principal shared path on the north side of the highway with interchanges and connections to Nicholson Road, Willeri Drive and South Street will be awarded in 2002 with an estimated project completion date of July 2004. The project, which also includes the construction of replacement wetlands and noise barriers and screen walls, will improve road safety, reduce freight and transport costs and improve amenities and access between Midland/Kenwick and Fremantle.
- Tonkin Highway (Mills Road West – Thomas Road) – The construction of 18 kms of 4 lane controlled access highway with grade separated interchanges at Albany Highway, Corfield Street and Armadale Road, grade intersections at Mills Road, Chapin Drive, Randford Road, Rowley Road and Thomas Road, bridges over the Canning River and Southern River and construction of shared use path along the east side of Tonkin Highway will provide a bypass route to the west of the urban areas that will remove much of the regional traffic and concentrate heavy freight vehicles on a purpose built high standard road away from residential streets improving road safety and residential amenity.

**Outcome: A safe, efficient road network as part of an integrated transport system.****Key Effectiveness Indicator** <sup>(a) (b)</sup>

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness of bridge construction can be measured by the extent to which access to the road network is restricted. .... Main Roads monitor this using the following indicators: ..... Bridge standards – bridges rated for high productivity freight vehicles (% of bridges accessible) ..... Load restricted bridges (bridge load posted)....		82% 0%	83% 0%	

(a) More details of effectiveness indicators are provided in the annual report.

(b) Data for this key effectiveness indicator is not available for prior years and currently only includes bridges on state and national highways.

**Output 4: Bridge construction**

Bridges form an integral part of the road network by facilitating the movement of people and goods over rivers and creeks, which would otherwise be inaccessible, and by providing safer and efficient travel over railways and other roads. Accessibility is a key component in the development of a growing and diversified economy.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	43,270	23,147	24,682	22,241	
Less Operating Revenue <sup>(b)</sup> .....	4,302	1,109	3,730	10,200	
Net Cost of Output .....	38,968	22,038	20,952	12,041	
Adjustments <sup>(c)</sup> .....	(3,227)	(1,052)	475	(979)	
<b>Appropriation for purchase of Output 4 .....</b>	<b>35,741</b>	<b>20,986</b>	<b>21,427</b>	<b>11,062</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Square metres of bridge deck constructed .....	10,529	7,831	8,601	7,282	
<b>Quality</b>					
The quality of bridge construction can be measured in terms of the percentage of the bridges that meet the following current operational standards: .....					
- Bridge Standards (width) <sup>(a)</sup> .....	93%	93%	93.9%	94%	
- Bridge Standards (strength) <sup>(a)</sup> .....	88.9%	89%	90.4%	90%	
<b>Timeliness</b>					
Bridge construction projects completed within the agreed 12 month timeframe or as specified for individual major projects .....	52%	90%	81.6%	90%	
<b>Cost (Efficiency)</b>					
Average bridge construction cost per square metre.....	\$4,110	\$2,956	\$2,870	\$3,054	
<b>Full Time Equivalents (FTEs)</b>	45	24	33	18	

(a) The objective of Main Roads is to achieve 100%, however due to external impacts on the delivery process, the historical trend indicates that a target of 90% is more realistic.

**Major Achievements For 2001-02**

- North West Coastal Highway - Replacement of the single lane bridge over the Gascoyne River with a 227 metre two lane reinforced concrete bridge on a steel beam structure. The new bridge is approximately 3 metres higher than the old structure and is designed to reduce the frequency of road closure from flooding.
- Toodyay Bridge – the construction of the new Toodyay bridge providing a link between Toodyay and Goomalling and improving access across the river between the town and Toodyay District High School was opened to traffic in December 2001.

**Major Initiatives For 2002-03**

- Eddystone Avenue Bridge – the construction of a bridge over Mitchell Freeway and associated roadworks from Ocean Reef Road to Joondalup Drive is on target for completion by December 2002. This project will greatly improve and provide more efficient access to Joondalup, enabling the city to achieve its full potential as one of the fastest growing municipalities in Australia, reduce travel times, reduce vehicle operating costs for commuters travelling between Joondalup and the western suburbs and improve the operating efficiency of intersections such as Hodges Drive/Caridean Street and Ocean Reef Road/Joondalup Drive.
- Great Northern Highway – construction of a 240 metre two-lane concrete bridge over the Ord River approximately 100 km north of Halls Creek and the provision of culverts at four other floodways will significantly reduce the frequency and duration of road closure from flooding on the Halls Creek to Kununurra section of the National Highway. Local residents and pastoralists will benefit from improved all weather access to regional centres where medical, social and economical support centres are based and tourism in the Kimberley Region will benefit from the improved condition and safety aspects of this project.

## CAPITAL WORKS PROGRAM

The capital expenditure for Main Roads in 2002-03 totals \$322.4 million comprising works in progress of \$254.9 million, new works of \$63.4 million and purchase of other assets \$4.1 million. Main Roads capital works program comprises roadworks categorised under two programs, Road Use and Road Expansion.

### Road Use

This program provides for the efficient and effective use of the existing road network as part of an integrated transportation system including cyclist and pedestrian facilities through implementation of improvement works aimed at:

- Safety – minimising crashes and injuries associated with road use.
- Travel demand management – ensuring efficient freight and commuter traffic movement.
- Level of service management – ensuring the service level provided by the road network consistently conforms to the needs of all road users, the community and government.
- Integration of modes – integrating road use with public and other transport modes.
- Road environment – ensuring that road use is environmentally sensitive.

### Road Expansion Program

This program focuses on meeting the road transportation needs of future generations that cannot be met by improving the existing road network. This involves planning and construction of new roads to extend the existing road network and major widening of existing roads.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Abernethy Road -				
Tonkin Hwy - Construct Interchange.....	6,230	5,330	60	900
Albany Highway -				
Albany Ring Road - Construct and Seal .....	7,975	615	250	-
Gordon South - Widen and Reconstruct .....	5,730	290	290	-
Gosnells Townsite - Revitalisation Project .....	5,000	2,000	2,000	1,500
Kojonup to Albany - Construct Passing Lanes.....	7,089	5,689	1,500	1,400
Kokokup - Reconstruct and Primerseal.....	4,945	4,795	200	150
North Banister to Arthur River - Reconstruct and Primerseal .....	7,490	4,260	1	-
Oats St to Leach Hwy - Construct and Seal .....	16,737	3,507	1	-
Albany to Lake Grace Road -				
Gnowangerup and Kent Shires - Various Improvements .....	8,316	2,592	95	-
Armada Road				
Construct Second Carriageway .....	5,006	6	-	-
Bibbawarra Road -				
Construct Concrete Floodway at Gascoyne River.....	2,862	62	-	-
Bindoon to Moora Road -				
Bindoon to Mogumber - Reconstruct Primerseal and Seal.....	8,029	1,719	205	-
Brand Highway -				
Pell Bridge - Reconstruct and primerseal including bridge over Irwin River .....	4,915	65	-	-
Brockman Road -				
Blackwood River Section - Widen, Reconstruct and Seal.....	9,018	10	-	-
Brookton Highway -				
Kondinin-Kalgarin- Widen and Primerseal .....	10,630	4,130	1,050	-
Karragullen to Brookton - Reconstruct and Widen .....	25,941	21,091	862	-
Broome-Cape Leveque Road -				
Various Improvements.....	10,110	2,000	1,893	1,380
Bussell Highway -				
Busselton Bypass - Construct, Primerseal and Seal .....	19,581	18,991	670	590
Busselton to Caves Rd - Construct Second Carriageway.....	8,792	1,578	-	-
Sabina to Busselton - Construct and Seal.....	6,859	6,589	55	270
Vasse to Margaret River - Widen, Primerseal and Seal .....	26,134	444	152	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
Bus Priority Measures -				
Various Improvements.....	34,548	5,548	4,908	500
Carnarvon to Mullewa Road -				
Carnarvon to Gascoyne Junction - Construct and Seal .....	22,682	3,987	1,739	3,061
Caves Road -				
Busselton Bypass to Dunsborough - Construct and Seal.....	21,630	200	30	-
Cervantes to Greenhead Road -				
Lancelin to Cervantes - Construct, Primerseal and Seal.....	31,968	2,668	1,519	-
Chidlow to York Road -				
Reconstruct and Primerseal .....	11,668	4,868	178	-
City Access Roads -				
Construct and Seal .....	18,399	16,929	150	1,470
Dampier Road				
Extend Dual Carriageway and Construct Passing Lanes.....	11,630	130	119	-
Derby Highway -				
Great Northern Highway to Airport turnoff - Widen and seal.....	9,606	906	194	-
East-West Heavy Haulage Route -				
Construct and Seal .....	25,366	19,866	2,700	1,500
Fremantle to Rockingham Highway -				
Jervoise Bay - Construct and Seal Access Road.....	32,080	8,530	356	3,550
Rockingham to Wattleup - Construct busway linkage .....	38,931	4,531	270	900
Fremantle Traffic Bridge -				
Navigation Span Work .....	13,101	101	-	-
Geraldton to Mt Magnet Road -				
Bringo to Mullewa Shires - Widen and Primerseal.....	10,277	4,027	-	-
Geraldton Southern Transport Corridor-Construct and Seal.....	34,630	4,603	1,630	4,427
Gibb River to Wyndham Road -				
Derby to Wyndham - Improve formation, drainage and gravel.....	26,802	6,302	1,000	1,000
Goldfields Highway -				
Wiluna to Meekatharra - Construct and Seal .....	68,737	737	66	-
Graham Farmer Freeway -				
Design and Construct.....	385,418	381,768	1,301	3,650
Great Central Road (Outback Highway) -				
Laverton to Docker River - Improve Formation and Gravel .....	25,126	4,250	523	400
Great Eastern Highway -				
Great Eastern Hwy/Roe Hwy - Construct Interchange.....	22,200	1,700	-	-
Hines Hill to Merredin - Reconstruct and Seal .....	17,651	42	-	-
Merredin to Walgoolan- Reconstruct and Seal .....	12,363	62	-	200
Northam Bypass - Construct and Seal .....	42,424	40,764	25,552	1,660
Orrong Rd/GEH Bypass - Construct and Seal .....	55,814	3,314	-	-
Sawyers Valley - The Lakes - Reconstruct & Duplicate .....	34,733	1,549	456	1,294
Great Northern Highway -				
Bow River - Replace Bridge and Approaches.....	18,271	184	-	-
Bow River Section - Reconstruct.....	10,833	384	-	-
Elvire River and Palm Creek - Construct Bridges.....	7,700	200	197	-
Ord River Bridge - Construct Bridge and approaches .....	10,970	670	583	10,200
Roe Highway to Muchea: Reconstruct and Widen .....	16,680	85	85	5,915
Swan Valley Bypass - Construct and Seal .....	151,161	1,161	117	-
Upper Pantom, Roses Yard and Fletcher's Creeks - Construct Bridges.....	11,651	460	412	-
Karratha to Tom Price Link Road				
Stage 1 - Construct and Seal .....	23,217	4,217	907	14,500
Stage 2 - Construct and Seal .....	80,120	120	120	1,500
Stage 3 - Construct and Seal .....	21,000	-	-	-
Kwinana Freeway -				
Manning Rd to South St - Former bus transitway .....	70,087	87	50	-
Safety Bay Rd and Thomas Rd - Construct and Seal.....	161,535	159,535	5,297	2,000
Safety Bay Rd to Fremantle Rd, Mandurah - Construct and Seal .....	166,734	1,734	-	-
Lancelin Road -				
Lancelin South - Construct, Primerseal and Seal .....	3,696	1,796	-	-
Marble Bar Road -				
Ripon Hills to Shaw River - Construct and Primerseal.....	49,521	29,221	4,148	3,300
Mineral Sands Project -				
Beenup and Jangardup Haulage routes - Construct, Primerseal and Seal including bridge .....	68,394	68,394	-	-
Minilya to Exmouth Road -				
Lyndon River - Construct Bridge.....	6,153	148	53	-
Mitchell Freeway -				
Eddystone Avenue - Construct Bridge and Approaches .....	7,735	4,300	4,300	3,435
Loftus St - Construct Bridge .....	21,523	21,023	237	500



	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
Mowen Road -				
Rosa Brook Rd to Nannup - Construct and Seal .....	12,024	1,574	424	400
Mt Magnet to Sandstone to Agnew Road -				
Mt Magnet to Agnew Road - Construct .....	67,094	41,198	20,149	19,160
Muir's Road -				
Mt Barker Bypass - Construct and Seal .....	5,361	792	150	-
Mt Barker Northern Bypass to Denmark - Mt Barker Road - Widen and Seal....	5,075	164	-	-
Nyamup to Strachan - Reconstruct.....	13,191	550	10	100
Strachan to regional boundary - widen, primerseal and seal.....	19,192	22	-	-
Narrogin to Kondinin Road -				
Wickepin to Kulin - Reconstruct and Primerseal .....	10,589	3,189	377	-
North West Coastal Highway -				
Ashburton River Bridge - reconstruct and widen to 2 lanes and widen approaches .....	9,985	85	-	500
Gascoyne River - Reconstruct Bridge .....	10,251	8,618	7,569	1,633
Minilya to Barradale - Widen and Seal.....	24,158	178	-	-
Utakarra Rd to Green St - Construct dual Carriageway.....	18,655	1,655	-	-
Northam to Cranbrook Road -				
Narrogin Link - Construct and Primerseal.....	10,079	5,079	3,500	-
Old Coast Road -				
Australind-Australind Bypass Road - Construct and Seal Including Bridge .....	14,107	7	-	-
Ord Farm Roads -				
Wyndham East Kimberley Shire - Construct and Seal.....	38,544	13,544	59	-
Perth Access Plan -				
Various Improvements.....	24,448	19,308	1,650	2,440
Perth to Bunbury Highway -				
Australind Bypass to Bunbury Inner Harbour - Construct and Primerseal .....	39,440	90	25	-
Bunbury Outer Ring Rd - Construct and seal including bridges.....	41,023	642	75	-
Clifton - Construct and seal second carriageway.....	2,673	2,363	-	310
Dawesville - Construct and Primerseal .....	14,887	14,822	1,387	65
Lake Clifton to Binningup - Widen, Reconstruct and Seal.....	5,764	306	-	-
Mandurah Bypass - Various Traffic Improvements .....	2,155	1,505	1,395	-
Peel Deviation - Construct and Seal.....	70,592	892	200	-
Perth Metropolitan Region Bike Plan - Stage 2				
Safety and Network Improvements.....	20,882	2,680	2,680	6,300
Port Hedland Road -				
Redbank Bridge to Short Street - Construct Second Carriageway.....	9,307	1,337	-	-
Raymond Road -				
South Western Highway to Australind Bypass - Reconstruct and widen .....	4,659	959	-	-
Reid Highway -				
Beechboro Rd to Roe Hwy - Construct second carriageway .....	60,139	24,959	39	-
Mirraboopa-Beechboro - Construct Interchange.....	11,770	220	-	-
Roe Highway -				
Kwinana Freeway to Stock Road - construct dual carriageway.....	75,369	369	-	-
Nicholson Rd to South St - Construct and Seal .....	40,660	1,960	1,200	24,000
South Street to Kwinana Freeway - Construct Dual Carriageway .....	58,005	5	5	1,700
Welshpool Rd to Nicholson Rd - Construct and Seal.....	88,900	36,196	28,444	34,336
South Coast Highway -				
Manypeaks - Reconstruct, Primerseal and Seal.....	3,182	3,107	70	75
South Western Highway -				
Armadale to Byford - Extend Dual Carriageway Including Bridge over Wungong Brook.....	12,333	333	-	-
Bendale Rd to Donnybrook - Reconstruct and Primerseal .....	6,621	2,326	420	-
Donnybrook to Bridgetown - Reconstruct and primerseal .....	28,257	1,087	398	-
Pinjarra to Waroona - Widen Reconstruct and Primerseal .....	10,914	10,084	250	830
Waroona to Roelands - Reconstruct and Widen.....	28,040	3,560	2,400	-
Tanami Road -				
Halls Creek Shire - Improve Formation and Drainage and Gravel.....	10,073	73	-	1,500
Tonkin Highway -				
Albany Highway to Mundijong Road - Construct.....	140,000	9,199	3,213	24,000
Thomas Road to South Western Highway .....	61,000	800	100	-
Toodyay Road -				
Gidgegannup to Toodyay - Reconstruct and Primerseal.....	8,314	314	55	-
Replace Bridge .....	5,200	5,200	2,574	-
Useless Loop Road -				
Shark Bay Shire - Construct and Gravel .....	3,292	3,068	1,004	224
Various Local Roads -				
Binnu to Tenindewa - Construct and Widen .....	7,218	3,218	1,000	-
Blue Gum Plantation - Various Improvements.....	68,351	1,851	1,002	1,600

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
Various Local Roads -				
Brookton-Albany-South West – construct new link.....	138,005	5	-	-
Grain Logistics – Improvements.....	19,693	5,693	1,868	730
Railway Crossings – Improvements .....	31,983	8,583	3,340	2,340
Road Safety Initiatives – Improvements .....	28,159	1,051	1,051	-
Vasse Highway -				
Busseton to Nannup – Widen Climbing Lanes .....	3,058	57	-	-
Wanneroo Road -				
Pinjar Road to Hall Road - Construct Dual Carriageway.....	10,923	123	69	-
Wubin to Mullewa Rd -				
Wubin - Mullewa Rd. Perenjori - Mullewa - Widen and Seal.....	20,086	36	-	-
Yardie Creek Road -				
Exmouth Shire - Construct and Seal .....	4,958	4,698	250	170
York to Merredin Road -				
Quairading and Bruce Rock Shires - Widen and Primerseal.....	16,646	2,646	660	-
Minor Works -				
Works in Progress.....	85,727	50,904	50,904	28,293
New Buildings and Equipment				
Improvements and Purchases.....	16,990	3,500	3,500	4,100
Operational Costs 2001-02 to 2005-06 .....	168,457	31,838	31,838	32,990
<b>COMPLETED WORKS</b>				
Albany Highway -				
Bedforddale Hill - Construct and seal dual carriageway.....	29,639	29,639	402	-
Kojonup to Cranbrook - Widen, Primerseal and Seal .....	991	991	225	-
Canning Highway -				
Douglas/Thelma/South - Construct Right Turn Facility.....	4,540	4,540	203	-
Coalfields Highway -				
Roelands Hill - Construct and Seal .....	3,217	3,217	360	-
Down Road -				
Albany City - Widen and Seal .....	1,367	1,367	-	-
Eyre Highway				
Caiguna West Section - Widen .....	10,876	10,876	700	-
Goldfields Highway -				
Mt Keith to Wiluna - Construct and Seal .....	27,176	27,176	100	-
Great Eastern Highway -				
Roe Hwy to Scott St - Reconstruct and Widen .....	14,480	14,480	1,832	-
Kwinana Freeway -				
Judd St to Manning Rd - Construct bus transitway.....	34,821	34,821	17,436	-
Narrows Bridge - Duplicate bridge.....	48,840	48,840	642	-
Lord St - Perth City -				
Construct Bridge Over Railway.....	16,875	16,875	50	-
Mitchell Freeway -				
Erindale Road to Hepburn Ave - Widen .....	5,339	5,339	82	-
Ocean Reef Rd to Hodges Dve - Construct and Seal .....	20,646	20,646	45	-
North West Coastal Highway -				
Gascoyne River to Blowholes - Reconstruct and Primerseal including Bridge...	5,093	5,093	4,814	-
Karratha to Roebourne - Construct Bridges .....	4,295	4,295	174	-
Perth Metropolitan Region Bike Plan Stage One -				
Safety and Network Improvements.....	15,403	15,403	5,798	-
Point Samson to Roebourne Road -				
Popes Nose Causeway - Construct Bridge .....	1,686	1,686	99	-
Port Gregory to Kalbarri Road -				
Port Gregory to Kalbarri - Construct and Seal .....	15,562	15,562	20	-
Reid Highway -				
Marmion Ave to Erindale Rd - Construct dual carriageway .....	18,657	18,657	2,564	-
Ripon Hills -				
Construct and Seal .....	63,346	63,346	4,482	-
Roe Highway -				
Albany Hwy Crossing - Construct and Seal .....	38,638	38,638	4,626	-
Wimbledon - Rupert Connection - Construct.....	30,773	30,773	210	-
Servetus Street -				
Construct and Seal .....	28,618	28,618	51	-
Settlement Road -				
Narrikup Abattoir Project - Widen and Seal .....	6,130	6,130	184	-
South Coast Highway -				
Bakers Junction to Manypeaks - Widen and seal including passing lane.....	370	370	231	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
Tonkin Highway - Collier Rd – upgrade intersection .....	3,793	3,793	1,118	-
Various Local Roads - Karratha - Western Link - construct and seal.....	4,420	4,420	304	-
Wanneroo Road - Pinjar Rd to Yanchep Beach Rd - Construct second carriageway .....	10,097	10,097	1,692	-
Minor Works - Completed Works 2001-02.....	103,351	103,351	103,351	-
<b>NEW WORKS</b>				
Brookton Highway - Corrigin - Kondinin - Widen and Seal .....	11,500	-	-	1,000
Mitchell Freeway - Hodges Drive- Shenton Avenue - Construct Dual Carriageway .....	32,500	-	-	5,000
Minor Works - Commenced 2002-03.....	81,170	-	-	57,442
	4,582,821	1,804,525	395,580	322,390

### CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	509,576	387,730	395,580	322,390	313,664	270,042	220,482
<b>Working capital requirement</b>							
Loan repayments .....	6,730	6,730	6,730	6,730	36,380	35,730	35,730
	516,306	394,460	402,310	329,120	350,044	305,772	256,212
<b>LESS</b>							
Borrowings.....	46,500	69,150	19,150	110,000	-	-	-
Commonwealth Grants.....	39,738	58,483	44,028	60,270	51,400	51,690	37,400
Funding included in output appropriations <sup>(b)</sup> ..	144,902	24,000	83,431	33,745	109,564	117,902	82,132
Asset Sales .....	12,915	-	4,406	2,600	2,500	2,000	2,000
Other .....	47,219	5,230	5,230	5,000	5,000	5,000	5,000
Holding Account <sup>(c)</sup> .....	-	-	-	6,155	10,772	14,850	18,874
<b>Capital Contribution.....</b>	225,032	237,597	246,065	111,350	170,808	114,330	110,806

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	51,813	54,000	53,000	55,500	55,500	55,500	55,500
Superannuation .....	11,076	11,200	11,200	11,200	11,200	11,200	11,200
Grants and subsidies <sup>(b)</sup> .....	88,849	75,481	92,100	74,960	60,680	57,610	55,785
Supplies and services .....	497,577	502,739	414,850	421,969	353,873	321,204	291,250
Accommodation .....	2,776	2,600	2,600	2,700	2,700	2,700	2,700
Borrowing costs .....	15,375	19,346	15,700	20,810	24,711	22,253	19,547
Capital User Charge .....	-	-	-	-	-	10,092	22,369
Depreciation .....	119,702	118,020	124,520	126,870	128,270	134,170	140,070
State Taxes .....	3,679	3,100	3,100	-	-	-	-
Other expenses .....	62,295	41,230	38,000	41,430	42,600	42,500	42,600
<b>TOTAL COST OF SERVICES .....</b>	<b>853,142</b>	<b>827,716</b>	<b>755,070</b>	<b>755,439</b>	<b>679,534</b>	<b>657,229</b>	<b>641,021</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	47,863	16,645	13,100	7,290	19,306	17,814	14,419
Net Profit on disposal of non-current assets .....	5,487	4,200	8,945	3,900	3,500	2,000	2,000
Grants and subsidies .....	96,443	126,335	94,835	96,110	83,272	83,780	65,000
Other Revenue .....	3,399	2,800	2,800	2,800	2,300	2,300	2,100
<b>Total Revenues from Ordinary Activities .....</b>	<b>153,192</b>	<b>149,980</b>	<b>119,680</b>	<b>110,100</b>	<b>108,378</b>	<b>105,894</b>	<b>83,519</b>
<b>NET COST OF SERVICES .....</b>	<b>699,950</b>	<b>677,736</b>	<b>635,390</b>	<b>645,339</b>	<b>571,156</b>	<b>551,335</b>	<b>557,502</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	502,405	380,320	379,530	456,064	427,456	459,025	463,802
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>502,405</b>	<b>380,320</b>	<b>379,530</b>	<b>456,064</b>	<b>427,456</b>	<b>459,025</b>	<b>463,802</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(197,545)</b>	<b>(297,416)</b>	<b>(255,860)</b>	<b>(189,275)</b>	<b>(143,700)</b>	<b>(92,310)</b>	<b>(93,700)</b>
Expenditure capitalised .....	394,509	360,000	310,000	292,000	220,000	168,500	148,100
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>196,964</b>	<b>62,584</b>	<b>54,140</b>	<b>102,725</b>	<b>76,300</b>	<b>76,190</b>	<b>54,400</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 843, 840 and 860 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	3,669	1,600	2,350	4,668	3,514	3,289	3,980
Receivables.....	17,540	14,974	11,928	9,612	10,641	10,507	8,472
Inventories.....	12,911	11,913	10,826	9,726	9,226	9,226	9,226
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	6,155	10,772	14,850	18,874	23,282
Prepayments .....	283	928	283	283	283	283	283
Other.....	645	-	645	645	645	645	645
<b>Total current assets</b> .....	<b>35,048</b>	<b>29,415</b>	<b>32,187</b>	<b>35,706</b>	<b>39,159</b>	<b>42,824</b>	<b>45,888</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	118,020	118,365	234,463	347,883	463,179	579,967
Land and Buildings.....	4,508,360	4,527,639	4,526,315	4,531,445	4,536,575	4,541,345	4,545,225
Plant, equipment and vehicles.....	6,293	4,893	4,694	3,494	2,494	1,594	794
Roads network .....	6,278,301	6,509,862	6,447,302	6,606,002	6,691,102	6,718,702	6,719,902
Inventories .....	15,071	15,071	16,157	16,257	16,757	16,757	16,757
<b>Total non-current assets</b> .....	<b>10,808,025</b>	<b>11,175,485</b>	<b>11,112,833</b>	<b>11,391,661</b>	<b>11,594,811</b>	<b>11,741,577</b>	<b>11,862,645</b>
<b>TOTAL ASSETS</b> .....	<b>10,843,073</b>	<b>11,204,900</b>	<b>11,145,020</b>	<b>11,427,367</b>	<b>11,633,970</b>	<b>11,784,401</b>	<b>11,908,533</b>
<b>CURRENT LIABILITIES</b>							
Superannuation .....	11,007	10,000	10,356	10,356	10,356	10,356	10,356
Payables.....	39,286	55,298	33,463	16,640	14,368	12,097	9,897
Provision for employee entitlements.....	13,605	12,352	12,353	11,253	10,053	9,453	8,853
Interest-bearing liabilities (Borrowings) .....	6,730	6,730	6,730	36,380	35,730	35,730	35,730
Monies in trust.....	1,070	1,070	1,070	1,070	1,070	1,070	1,070
Interest payable.....	122	-	122	122	122	122	122
Accrued Salaries .....	994	-	994	994	994	994	994
Other.....	73,189	53,300	69,683	51,908	50,355	47,967	44,523
<b>Total current liabilities</b> .....	<b>146,003</b>	<b>138,750</b>	<b>134,771</b>	<b>128,723</b>	<b>123,048</b>	<b>117,789</b>	<b>111,545</b>
<b>NON-CURRENT LIABILITIES</b>							
Superannuation .....	56,683	56,234	56,234	57,134	58,034	58,934	59,834
Provision for employee entitlements.....	3,297	3,200	3,200	3,000	3,000	3,000	3,000
Interest-bearing liabilities (Borrowings) .....	215,673	276,410	228,093	301,713	265,983	230,253	194,523
<b>Total non-current liabilities</b> .....	<b>275,653</b>	<b>335,844</b>	<b>287,527</b>	<b>361,847</b>	<b>327,017</b>	<b>292,187</b>	<b>257,357</b>
<b>TOTAL LIABILITIES</b> .....	<b>421,656</b>	<b>474,594</b>	<b>422,298</b>	<b>490,570</b>	<b>450,065</b>	<b>409,976</b>	<b>368,902</b>
<b>EQUITY</b>							
Contributed Equity .....	-	240,046	247,165	358,515	529,323	643,653	754,459
Accumulated surplus/(deficit).....	9,107,390	9,176,234	9,161,530	9,264,255	9,340,555	9,416,745	9,471,145
Asset revaluation reserve .....	1,314,027	1,314,026	1,314,027	1,314,027	1,314,027	1,314,027	1,314,027
<b>Total equity</b> .....	<b>10,421,417</b>	<b>10,730,306</b>	<b>10,722,722</b>	<b>10,936,797</b>	<b>11,183,905</b>	<b>11,374,425</b>	<b>11,539,631</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>10,843,073</b>	<b>11,204,900</b>	<b>11,145,020</b>	<b>11,427,367</b>	<b>11,633,970</b>	<b>11,784,401</b>	<b>11,908,533</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	285,355	262,300	255,010	329,194	299,186	324,855	323,732
Capital Contribution .....	217,035	240,046	247,165	111,350	170,808	114,330	110,806
Holding Account .....	-	-	-	6,155	10,772	14,850	18,874
<b>Net cash provided by government .....</b>	<b>502,390</b>	<b>502,346</b>	<b>502,175</b>	<b>446,699</b>	<b>480,766</b>	<b>454,035</b>	<b>453,412</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(53,610)	(57,398)	(53,000)	(57,300)	(57,200)	(56,600)	(56,600)
Superannuation .....	(9,922)	(12,300)	(9,800)	(9,800)	(9,800)	(9,800)	(9,800)
Supplies and services .....	(497,576)	(506,723)	(420,447)	(450,567)	(352,698)	(320,863)	(291,894)
Grants and subsidies .....	(88,441)	(75,481)	(92,100)	(74,960)	(60,680)	(57,610)	(55,785)
Borrowing costs .....	(15,403)	(19,346)	(15,700)	(20,810)	(24,711)	(22,253)	(19,547)
Accommodation .....	(2,776)	(2,600)	(2,600)	(2,700)	(2,700)	(2,700)	(2,700)
Capital User Charge.....	-	-	-	-	-	(10,092)	(22,369)
State Taxes .....	(3,181)	(3,100)	(3,100)	-	-	-	-
Goods and Services Tax .....	(53,320)	(61,655)	(62,686)	(54,616)	(46,485)	(42,815)	(39,559)
Other.....	(26,298)	(41,230)	(37,002)	(41,680)	(42,600)	(42,600)	(42,600)
<b>Receipts</b>							
User charges and fees .....	50,646	17,192	16,233	9,875	17,549	17,724	16,244
Goods and Services Tax .....	46,445	63,671	57,583	54,597	47,213	43,139	39,769
Grants and subsidies .....	96,444	126,335	94,835	96,110	83,272	83,780	65,000
Other.....	-	2,800	2,800	2,800	2,300	2,300	2,100
<b>Net cash from operating activities .....</b>	<b>(556,992)</b>	<b>(569,835)</b>	<b>(524,984)</b>	<b>(549,051)</b>	<b>(446,540)</b>	<b>(418,390)</b>	<b>(417,741)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(9,569)	(3,500)	(3,500)	(5,100)	(5,000)	(4,140)	(3,250)
Proceeds from sale of non-current assets .....	12,063	6,500	12,570	6,500	6,000	4,000	4,000
<b>Net cash from investing activities .....</b>	<b>2,494</b>	<b>3,000</b>	<b>9,070</b>	<b>1,400</b>	<b>1,000</b>	<b>(140)</b>	<b>750</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings.....	(6,730)	(6,730)	(6,730)	(6,730)	(36,380)	(35,730)	(35,730)
Proceeds from borrowings .....	46,500	69,150	19,150	110,000	-	-	-
<b>Net cash from financing activities .....</b>	<b>39,770</b>	<b>62,420</b>	<b>12,420</b>	<b>103,270</b>	<b>(36,380)</b>	<b>(35,730)</b>	<b>(35,730)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(12,338)</b>	<b>(2,069)</b>	<b>(1,319)</b>	<b>2,318</b>	<b>(1,154)</b>	<b>(225)</b>	<b>691</b>
Cash assets at the beginning of the reporting period .....	16,007	3,669	3,669	2,350	4,668	3,514	3,289
<b>Cash assets at the end of the reporting period .....</b>	<b>3,669</b>	<b>1,600</b>	<b>2,350</b>	<b>4,668</b>	<b>3,514</b>	<b>3,289</b>	<b>3,980</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	635,390	645,339	571,156	551,335	557,502
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(124,520)	(126,870)	(128,270)	(134,170)	(140,070)
(Increase)/decrease in salaries and related costs .....	4,498	400	300	(300)	(300)
Increase/(decrease) in accounts receivable .....	(5,612)	(2,316)	1,029	(134)	(2,035)
(Increase)/decrease in accounts payable .....	7,281	34,598	3,825	4,659	5,644
Increase/(decrease) in inventories .....	(998)	(1,000)	-	-	-
Profit/(loss) on sale of assets .....	8,945	3,900	3,500	2,000	2,000
Net assets transferred .....	-	(5,000)	(5,000)	(5,000)	(5,000)
<b>Net Cash from Operating Activities</b> .....	524,984	549,051	446,540	418,390	417,741

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Receipts paid into Consolidated Fund .....	1,833	1,600	1,600	1,600	1,600	1,600	1,600
<b>TOTAL ADMINISTERED EXPENSES <sup>(a)</sup> ..</b>	1,833	1,600	1,600	1,600	1,600	1,600	1,600
<b>REVENUES</b>							
Permits for oversize vehicles and loads .....	1,833	1,600	1,600	1,600	1,600	1,600	1,600
<b>TOTAL ADMINISTERED REVENUES ....</b>	1,833	1,600	1,600	1,600	1,600	1,600	1,600

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Receipts paid into Consolidated Fund .....	(1,818)	(1,600)	(1,600)	(1,600)	(1,600)	(1,600)	(1,600)
<b>TOTAL ADMINISTERED CASH OUTFLOWS .....</b>	<b>(1,818)</b>	<b>(1,600)</b>	<b>(1,600)</b>	<b>(1,600)</b>	<b>(1,600)</b>	<b>(1,600)</b>	<b>(1,600)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Regulatory fees and fines.....	1,818	1,600	1,600	1,600	1,600	1,600	1,600
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	<b>1,818</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES<sup>(a)</sup>

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
State Road funds applied to roadworks on the Local Government road network-Capital.....	68,590	59,355	85,857	48,914	52,111	62,704	42,147
State Road funds applied to roadworks on the Local Government road network-Recurrent..	59,886	47,310	60,388	51,110	34,453	32,445	33,412
<b>TOTAL</b>	<b>128,476</b>	<b>106,665</b>	<b>146,245</b>	<b>100,024</b>	<b>86,564</b>	<b>95,149</b>	<b>75,559</b>

- (a) This table reflects the total funding applied to the local authority road network. Accordingly, the table includes funding directly expended on local authority roadworks by Main Roads and to this extent will not correspond with the amounts disclosed as Grants and subsidies in the financial statements.



## MIDLAND REDEVELOPMENT AUTHORITY

### CAPITAL WORKS PROGRAM

The Midland Redevelopment Authority's functions are to plan, promote and coordinate the development and redevelopment of land in the Midland redevelopment area. This will contribute to the revitalisation of Midland as a strategic regional centre and will achieve improved use of existing vacant and under-utilised public land and buildings.

The \$12.2 million capital works program for the Authority in 2002-2003 includes:

- The continued development of the Police Operations Support Facility including further site preparation and provision of services at a cost of \$3.6 million.
- City/Tuohy Gardens new works include roadworks comprising a planned extension of Keane Street from the Crescent to Great Eastern Hwy, landscaping and site works at a cost of \$0.9 million.
- Stormwater drainage relocation new works, which comprise the planned redesign and relocation of the stormwater drainage system on the Midland Railway Workshops, site at a cost of \$0.4 million.
- The continued development of new roads, landscaping and associated services infrastructure to provide for the Clayton North sub division on the Midland Railway Workshops site at a cost of \$1.3 million.
- The ongoing provision of support services of \$3.3 million.
- The completion of road works, landscaping and the provision of a railway level crossing for an extension of Helena Street with an estimated total cost of \$2.7 million.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Helena Street Railway Crossing - Road Works .....	1,530	1,030	1,026	500
Midland Railway Workshop Site -				
Infrastructure Works Access Roads and Services Stages 1 and 2 .....	8,156	5,677	5,373	800
Police Operation Support Facility- Site Works Stage 2 .....	4,116	500	-	3,616
Support Services				
Building Maintenance/ Site services .....	4,297	608	608	626
Commercial Services .....	2,585	245	146	260
Design and Construction Management .....	2,839	779	572	170
Economic and Enterprise Development .....	1,134	134	124	127
Marketing Sales and Community Development .....	5,388	389	300	337
Planning and Development .....	3,295	465	150	520
Program Contingency .....	3,104	300	300	611
Public Art .....	557	50	50	66
Specialist Consultancies, Other Fees and Disbursements .....	2,285	531	531	596
<b>COMPLETED WORKS</b>				
Midland Railway Workshop Site -				
Police Operation Support Facility - Site Works Stage 1 .....	3,499	3,499	443	-
Railways Institute Building Refurbishment .....	1,235	1,235	540	-
<b>NEW WORKS</b>				
Development Sectors				
City/Tuohy Gardens Precincts .....	893	-	-	893
Land Acquisition Program .....	8,492	-	-	566
Midland Railway Workshop Site -				
Blocks 1, 2 and 3 .....	375	-	-	115
Clayton North - Sub Division .....	3,100	-	-	1,284
Coal Dam .....	512	-	-	512
Gateway Works .....	150	-	-	150
Stormwater Drainage Relocation .....	409	-	-	409
	57,951	15,442	10,163	12,158

**CAPITAL CONTRIBUTION**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
<b>Total Cost of Capital Works Program.....</b>	5,139	17,214	10,163	12,158	9,402	7,968	8,273
	5,139	17,214	10,163	12,158	9,402	7,968	8,273
LESS							
Borrowings.....	2,689	6,687	6,687	10,381	4,827	-	-
Asset Sales .....	2,100	9,618	-	1,227	3,790	7,846	8,121
Internal Funds and Balances.....	350	909	3,476	550	785	122	152
<b>Capital Contribution.....</b>	-	-	-	-	-	-	-

## ARMADALE REDEVELOPMENT AUTHORITY

### CAPITAL WORKS PROGRAM

The Armadale Redevelopment Authority was established on 19 March 2002 when the *Armadale Development Act 2001* was proclaimed. The purpose of the Authority is to provide for development and redevelopment of land in Armadale. The planned capital works program of \$500,000 in 2002-03 involves project investigation and planning.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>NEW WORKS</b>				
Project Investigation and Planning .....	500	-	-	500
	500	-	-	500

### CAPITAL CONTRIBUTION

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	-	-	-	500	-	-	-
	-	-	-	500	-	-	-
<b>LESS</b>							
Other .....	-	-	-	500	-	-	-
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

## SUBIACO REDEVELOPMENT AUTHORITY

### CAPITAL WORKS PROGRAM

In accordance with the approved concept plan, the Subiaco Redevelopment Authority's public infrastructure work programmed for 2002-03 is estimated to cost \$8.6 million and includes:

- Completion of the Subiaco Rise subdivision at a cost of \$4.5 million during 2002-03. This will be one of the final major subdivisions to be developed by the Authority.
- Completion of other final works projects in the development area at a cost of \$1.0 million. These involve certain streetscape works and commercial/mixed use subdivisions in Hood Street and adjacent to Roberts Road.
- The proposed acquisition of land for the redevelopment at a cost of \$2.0 million.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Development Sectors -				
BOC Site .....	8,502	4,002	4,000	4,500
Sector Marketing .....	4,204	3,145	665	660
Operations -				
Administration .....	12,959	11,385	1,410	1,100
Commercial Operations .....	1,123	895	120	123
Design and Project Management .....	1,311	1,091	100	120
Land Acquisition .....	41,201	39,201	280	2,000
Planning .....	2,721	2,496	200	120
<b>COMPLETED WORKS</b>				
Development Sectors -				
Roberts Rd/ Hay St .....	1,858	1,858	105	-
Roberts Rd/Station St .....	1,114	1,114	715	-
Major Projects -				
Green Spine .....	2,757	2,757	215	-
Hay St Alterations .....	9,008	9,008	20	-
Major Infrastructure .....	5,253	5,253	300	-
	92,011	82,205	8,130	8,623

### CAPITAL CONTRIBUTION

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	6,537	11,275	8,130	8,623	1,183	-	-
	6,537	11,275	8,130	8,623	1,183	-	-
<b>LESS</b>							
Asset Sales .....	6,537	11,275	8,130	8,623	1,183	-	-
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

## TRANSPORT

### PART 10 - MINISTER FOR PLANNING AND INFRASTRUCTURE

#### DIVISION 52

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 85 Net amount appropriated to purchase outputs.....</b>	22,629	14,395	14,611	<b>18,255</b>	18,221	18,058	18,265
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	-	-	149	<b>149</b>	149	149	149
Total appropriations provided to purchase outputs.....	22,629	14,395	14,760	<b>18,404</b>	18,370	18,207	18,414
<b>CAPITAL</b>							
<b>Item 162 Capital Contribution .....</b>	400	6,361	6,361	<b>105</b>	-	-	-
<b>GRAND TOTAL.....</b>	<b>23,029</b>	<b>20,756</b>	<b>21,121</b>	<b>18,509</b>	18,370	18,207	18,414

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To reduce road crashes as a major cause of death and injury in Western Australia.*

#### SIGNIFICANT ISSUES AND TRENDS

- Behavioural and educational programs continue to reduce road crashes.
- Improved standards in driver training and vehicle licensing improve road safety.
- Reducing travel speeds will further improve road safety.
- Improved integration between education and enforcement to optimise improved user behaviour.
- Increased emphasis on community and industry involvement in road safety planning and strategy for improved road user behaviour.

#### MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Funding for the provision of services .....	1,900	1,856	1,064	641

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Education and Regulation.....	65,293	58,322	67,257	66,219			
<b>Total Cost of Outputs.....</b>	65,293	58,322	67,257	66,219	64,842	64,624	64,811
<i>Less Operating revenues .....</i>	42,548	42,595	51,321	49,844	49,844	49,844	49,844
<b>Net Cost of Outputs.....</b>	22,745	15,727	15,936	16,375	14,998	14,780	14,967
Adjustments <sup>(b)</sup> .....	(116)	(1,332)	(1,176)	2,029	3,372	3,427	3,447
<b>Appropriations provided to purchase Outputs.....</b>	22,629	14,395	14,760	18,404	18,370	18,207	18,414
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	400	6,361	6,361	105	-	-	-
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	23,029	20,756	21,121	18,509	18,370	18,207	18,414

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister Assisting the Minister for Planning and Infrastructure, the Acting Director General, and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and output.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Safe, healthy and supportive communities.	A road transport environment that is safe for all road users in Western Australia.	Education and Regulation

**Outcome: A road transport environment that is safe for all road users in Western Australia.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Serious casualties from road crashes per 100,000 estimated residential population .....	160	160	156	154	
Motor vehicle examinations: number of passes and fails: .....					
Passes .....	86,402	86,000	86,000	87,000	
Fails .....	33,689	34,000	34,000	34,800	
Deaths from road crashes per 100,000 estimated residential population .....	9	11	9	10	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Education and Regulation**

This output involves establishing transport safety standards, fostering safe operator behaviour and auditing compliance with safety standards.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	65,293	58,322	67,257	66,219	
Less Operating Revenue <sup>(b)</sup> .....	42,548	42,595	51,321	49,844	
Net Cost of Output .....	22,745	15,727	15,936	16,375	
Adjustments <sup>(c)</sup> .....	(116)	(1,332)	(1,176)	2,029	
<b>Appropriation for purchase of Output 1 .....</b>	<b>22,629</b>	<b>14,395</b>	<b>14,760</b>	<b>18,404</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Road Safety Grants.....	11	10	10	14	
Vehicle Inspections .....	120,091	120,000	120,000	121,800	
Driver Licences - Driver Tests.....	83,612	82,000	82,000	83,230	
Road Safety Campaigns .....	9	8	7	5	
Road Safety Programs .....	11	9	8	8	
Driver Licences - Licence renewals.....	626,928	580,000	580,000	588,700	
Vehicle Registrations .....	2,444,669	2,480,000	2,480,000	2,518,020	
Driver Licences - Learners Permits .....	57,460	55,000	55,000	56,000	
<b>Quality</b>					
Road safety grants that meet agreed measures contained in Road Trauma Trust Fund performance agreements .....	70%	70%	80%	85%	
Vehicle inspections conducted that comply with all legal requirements.....	100%	100%	100%	100%	

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Driver tests undertaken and driver licenses and permits issued that comply with all legal requirements .....	100%	100%	100%	100%	
Public awareness achieved in road safety education campaigns .....	75%	75%	75%	75%	
Road safety programs that meet agreed measures contained in Road Trauma Trust Fund performance agreements .....	70%	70%	80%	85%	
Vehicle registrations that comply with all legal requirements .....	100%	100%	100%	100%	
<b>Timeliness</b>					
Road safety grants that meet agreed timelines contained in Road Trauma Trust Fund performance agreements .....	70%	70%	75%	77%	
Vehicle inspections completed within 60 minutes .....	85%	85%	85%	85%	
Road safety educational campaigns conducted in accordance with priorities schedule .....	90%	90%	90%	90%	
Road safety programs that meet agreed timelines contained in Road Trauma Trust Fund performance agreements .....	80%	70%	75%	77%	
Drivers licences issued within 21 days of completed application .....	90%	90%	90%	90%	
Vehicle registrations issued within 7 days of completed application .....	98%	98%	98%	98%	
<b>Cost (Efficiency)</b>					
Average cost per Road Safety Grant .....	\$442,300	\$504,500	\$819,858	\$637,857	
Average cost per vehicle inspection .....	\$51.50	\$24.22	\$23.22	\$24.13	
Average cost per Road Safety Campaign .....	\$509,000	\$885,375	\$1,239,585	\$1,307,800	
Average cost per Road Safety Program .....	\$259,600	\$276,100	\$335,373	\$380,625	
Average cost per vehicle and driver licence issued or renewed .....	\$14.55	\$12.70	\$14.05	\$13.79	
<b>Full Time Equivalents (FTEs)</b>	455	460	460	484	

(a) Includes Capital User Charge.

(b) Includes charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Major Achievements For 2001-02

- Introduced a 50km/h speed limit on local streets in Western Australia. This is expected to result in significant and ongoing reductions in road crash fatalities and serious injuries, especially for vulnerable road users including children, older people and cyclists.
- Introduced the 'Double Demerit Points on Long Weekends' trial initiative that has a high deterrent effect through the possibility of losing one's licence and, in turn, has a big effect on improving driver behaviour with an outcome of reducing the high level of death and injuries on Western Australian roads during peak holiday times.
- Introduced the Hazard Perception Test (HPT) as part of the Graduated Driver Training and Licensing system on 5 February 2002. The HPT measures the ability of the learner driver to identify and respond to common hazardous situations occurring on our roads and will contribute to the development of better equipped and safer young drivers on our roads.
- Developed a discussion paper for a Road Safety Policy for Infants, Children and Young People in Western Australia to maximise the potential to reduce road trauma among children and young people (0 to 20 years of age), by developing positive, lifelong attitudes and road user behaviours.
- Completed a period of community consultation on the discussion paper to develop a strategy to improve road safety outcomes for Aboriginal and Torres Strait Islander people.



- Initiated a lead role in highlighting the concerns of road safety stakeholders and the community of Western Australia about advertisements for new cars, which emphasise speed and other unsafe driving practices as a major selling point. These advertisements are counterproductive to state and national road safety initiatives, which seek to reduce the incidence of speeding and unsafe driving practices on our roads.
- Continued staged implementation of the 'Transport Executive Licensing Information System' (TRELIS) in order to provide more accurate data, efficient business processes and better customer services.
- Continued participation in national road transport reforms to improve road transport efficiency and safety through regulatory consistency.
- Hosted the Road Safety Council's 'Gearing up for the Future' state road safety conference, sponsored by the Insurance Commission of Western Australia, that drew a record number of delegates, including interstate and overseas stakeholders, to share ideas for improving road safety in Western Australia.

### ***Major Initiatives For 2002-03***

- Increase the State Black Spot program, which is a major initiative of the Western Australian Road Safety Strategy 2000-2005, and is an important component in reducing the incidence and severity of road crashes.
- Continue major statewide road safety community education programs focussing on drink driving, use of restraints, fatigue and speeding.
- Introduce a statewide program of accredited fitters of child car restraints in order to reduce the likelihood of road trauma through incorrectly fitted restraints.
- Introduce new initiatives and funding to support local and regional community involvement in road safety in collaboration with Local Government and other key stakeholders.
- Introduction of a Government 'Leading the Way' policy to promote the purchase of fleet cars with available safety features. The safety features in these fleet vehicles will contribute to work place road safety in the public sector and will also provide community-wide benefits to the overall vehicle fleet on Western Australian roads when these vehicles pass into private ownership at the end of the lease period.
- Finalise the development of a 'Road Safety Directions for Aboriginal Road Users in Western Australia' strategy, to reduce the over representation of Aboriginal people in road crashes.
- Staged Rollout of TRELIS into branches, in order to provide more accurate data, efficient business processes, additional functionality and enhancements, such as provision of EFTPOS facilities at branches, to provide better customer service.
- Improved customer service through a major re-organisation of Licensing centres (including location) and services in Western Australia.

**CAPITAL WORKS PROGRAM**

Transport's planned capital works program for 2002-03 is \$105,000 for the replacement of 12 motorcycles in Licensing Centres throughout Western Australia.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Transport Executive Licensing Information System Stages Three and Four.....	11,988	11,988	11,561	-
<b>NEW WORKS</b>				
Motorcycle Replacement Program.....	105	-	-	105
	12,093	11,988	11,561	105

**CAPITAL CONTRIBUTION**

A large increase to Transport's plant, equipment and vehicle assets will occur in 2002-03 due to the completion and commissioning of TRELIS.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	400	6,361	11,561	105	-	-	-
	400	6,361	11,561	105	-	-	-
LESS							
Borrowings.....	-	-	5,200	-	-	-	-
<b>Capital Contribution.....</b>	400	6,361	6,361	105	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations, which came into effect in 2001-02.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	18,362	17,165	19,862	19,144	19,052	18,598	18,544
Superannuation .....	1,607	1,505	1,611	1,591	1,591	1,591	1,591
Grants and subsidies <sup>(b)</sup> .....	11,132	6,009	8,509	9,256	7,756	7,756	7,756
Consultancies expense .....	1,381	-	-	-	-	-	-
Supplies and services .....	22,951	27,970	28,382	22,833	22,833	22,833	22,833
Accommodation .....	709	1,803	1,658	1,833	1,833	1,833	1,833
Borrowing costs .....	-	-	70	359	353	318	283
Capital User Charge .....	-	1,408	1,408	1,471	1,691	1,963	2,238
Depreciation .....	751	1,065	1,117	5,314	5,315	5,314	5,315
Other expenses .....	7,592	1,397	4,640	4,418	4,418	4,418	4,418
<b>TOTAL COST OF SERVICES .....</b>	<b>64,485</b>	<b>58,322</b>	<b>67,257</b>	<b>66,219</b>	<b>64,842</b>	<b>64,624</b>	<b>64,811</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	6,754	935	7,535	7,585	7,585	7,585	7,585
Regulatory Fees and Fines .....	32,906	37,722	36,068	37,291	37,291	37,291	37,291
Net Profit on disposal of non-current assets .....	15	-	-	-	-	-	-
Grants and subsidies .....	2,160	3,600	6,300	3,510	3,510	3,510	3,510
Interest .....	274	-	300	300	300	300	300
Other Revenue .....	439	338	1,118	1,158	1,158	1,158	1,158
<b>Total Revenues from Ordinary Activities .....</b>	<b>42,548</b>	<b>42,595</b>	<b>51,321</b>	<b>49,844</b>	<b>49,844</b>	<b>49,844</b>	<b>49,844</b>
<b>NET COST OF SERVICES .....</b>	<b>21,937</b>	<b>15,727</b>	<b>15,936</b>	<b>16,375</b>	<b>14,998</b>	<b>14,780</b>	<b>14,967</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	20,459	14,395	14,760	18,404	18,370	18,207	18,414
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>20,459</b>	<b>14,395</b>	<b>14,760</b>	<b>18,404</b>	<b>18,370</b>	<b>18,207</b>	<b>18,414</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(1,478)</b>	<b>(1,332)</b>	<b>(1,176)</b>	<b>2,029</b>	<b>3,372</b>	<b>3,427</b>	<b>3,447</b>
Net increase in Reserves .....	1,944	-	-	-	-	-	-
Prior period adjustments .....	-	-	1,999	-	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>466</b>	<b>(1,332)</b>	<b>823</b>	<b>2,029</b>	<b>3,372</b>	<b>3,427</b>	<b>3,447</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 455, 460 and 484 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	6,517	2,372	5,065	7,414	10,301	12,510	15,467
Receivables.....	1,814	1,266	1,814	1,814	1,814	1,814	1,814
Inventories.....	615	615	615	615	615	615	615
Interest receivable.....	17	-	17	17	17	17	17
Prepayments .....	185	236	185	185	185	185	185
Total current assets.....	9,148	4,489	7,696	10,045	12,932	15,141	18,098
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	1,065	1,065	6,379	11,694	17,008	22,323
Land and Buildings.....	8,998	8,732	8,732	8,576	8,420	8,264	8,108
Plant, equipment and vehicles.....	1,511	884	858	19,176	14,017	8,859	3,700
Other.....	9,956	16,678	23,353	-	-	-	-
Total non-current assets.....	20,465	27,359	34,008	34,131	34,131	34,131	34,131
<b>TOTAL ASSETS</b> .....	29,613	31,848	41,704	44,176	47,063	49,272	52,229
<b>CURRENT LIABILITIES</b>							
Superannuation .....	1,522	1,803	1,522	1,522	1,522	1,522	1,522
Payables.....	4,869	10,711	5,032	5,031	5,031	5,031	5,031
Provision for employee entitlements.....	2,776	2,421	2,776	2,776	2,776	2,776	2,776
Interest-bearing liabilities (Borrowings) .....	655	-	-	554	555	554	555
Interest payable.....	-	-	-	-	71	63	56
Accrued Salaries.....	395	1,043	472	579	655	-	71
Other.....	-	224	-	-	-	-	-
Total current liabilities .....	10,217	16,202	9,802	10,462	10,610	9,946	10,011
<b>NON-CURRENT LIABILITIES</b>							
Superannuation .....	7,890	9,357	7,890	7,890	7,890	7,890	7,890
Provision for employee entitlements.....	1,367	1,199	1,419	1,292	1,292	1,292	1,292
Interest-bearing liabilities (Borrowings) .....	-	-	5,270	5,075	4,442	3,888	3,333
Total non-current liabilities .....	9,257	10,556	14,579	14,257	13,624	13,070	12,515
<b>TOTAL LIABILITIES</b> .....	19,474	26,758	24,381	24,719	24,234	23,016	22,526
<b>EQUITY</b>							
Contributed Equity .....	-	6,361	6,361	6,466	6,466	6,466	6,466
Accumulated surplus/(deficit).....	6,903	(1,332)	7,726	9,755	13,127	16,554	20,001
Asset revaluation reserve .....	3,236	-	3,236	3,236	3,236	3,236	3,236
<b>Total equity</b> .....	10,139	5,029	17,323	19,457	22,829	26,256	29,703
<b>TOTAL LIABILITIES AND EQUITY</b> .....	29,613	31,848	41,704	44,176	47,063	49,272	52,229

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	20,059	13,330	13,695	13,090	13,055	12,893	13,099
Capital Contribution .....	400	6,361	6,361	105	-	-	-
<b>Net cash provided by government .....</b>	<b>20,459</b>	<b>19,691</b>	<b>20,056</b>	<b>13,195</b>	<b>13,055</b>	<b>12,893</b>	<b>13,099</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(18,145)	(16,683)	(19,733)	(19,165)	(18,976)	(19,253)	(18,473)
Superannuation .....	(1,704)	(1,505)	(1,611)	(1,591)	(1,591)	(1,591)	(1,591)
Supplies and services .....	(12,987)	(27,929)	(27,284)	(21,898)	(21,898)	(21,898)	(21,898)
Grants and subsidies .....	(11,255)	(6,009)	(8,509)	(9,256)	(7,756)	(7,756)	(7,756)
Borrowing costs .....	-	-	-	-	(360)	(326)	(290)
Accommodation .....	(417)	(1,803)	(1,658)	(1,833)	(1,833)	(1,833)	(1,833)
Capital User Charge .....	-	(1,408)	(1,408)	(1,471)	(1,691)	(1,963)	(2,238)
Goods and Services Tax .....	-	-	(27,106)	(27,200)	(27,200)	(27,200)	(27,200)
Other .....	(7,509)	(410)	(4,640)	(4,418)	(4,418)	(4,418)	(4,418)
<b>Receipts</b>							
Taxation .....	21,328	22,047	19,668	21,791	21,791	21,791	21,791
Regulatory fees and fines .....	11,320	15,675	16,400	15,500	15,500	15,500	15,500
User charges and fees .....	5,808	-	6,600	6,650	6,650	6,650	6,650
Interest .....	275	-	300	300	300	300	300
Goods and Services Tax .....	-	-	27,106	27,200	27,200	27,200	27,200
Grants and subsidies .....	2,500	3,600	6,300	3,510	3,510	3,510	3,510
Other .....	754	338	1,118	1,158	1,158	1,158	1,158
<b>Net cash from operating activities .....</b>	<b>(10,032)</b>	<b>(14,087)</b>	<b>(14,457)</b>	<b>(10,723)</b>	<b>(9,614)</b>	<b>(10,129)</b>	<b>(9,588)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(17,453)	(6,559)	(11,596)	(123)	-	-	-
Proceeds from sale of non-current assets .....	36	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(17,017)</b>	<b>(6,559)</b>	<b>(11,596)</b>	<b>(123)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings .....	-	-	(655)	-	(554)	(555)	(554)
Proceeds from borrowings .....	-	-	5,200	-	-	-	-
<b>Net cash from financing activities .....</b>	<b>-</b>	<b>-</b>	<b>4,545</b>	<b>-</b>	<b>(554)</b>	<b>(555)</b>	<b>(554)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(6,990)</b>	<b>(955)</b>	<b>(1,452)</b>	<b>2,349</b>	<b>2,887</b>	<b>2,209</b>	<b>2,957</b>
Cash assets at the beginning of the reporting period .....	13,507	3,327	6,517	5,065	7,414	10,301	12,510
<b>Cash assets at the end of the reporting period .....</b>	<b>6,517</b>	<b>2,372</b>	<b>5,065</b>	<b>7,414</b>	<b>10,301</b>	<b>12,510</b>	<b>15,467</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	15,936	16,375	14,998	14,780	14,967
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(1,117)	(5,314)	(5,315)	(5,314)	(5,315)
(Increase)/decrease in salaries and related costs .....	(129)	20	(76)	655	(71)
(Increase)/decrease in accounts payable .....	(163)	1	-	-	-
(Increase)/decrease in interest payable .....	(70)	(359)	7	8	7
<b>Net Cash from Operating Activities</b> .....	14,457	10,723	9,614	10,129	9,588

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Grants and subsidies .....	316,974	320,000	320,000	320,000	320,000	320,000	320,000
Other expenses .....	26	-	-	-	-	-	-
Receipts paid into Consolidated Fund .....	354,918	339,899	371,145	381,245	395,378	408,171	423,831
<b>TOTAL ADMINISTERED EXPENSES</b> ....	671,918	659,899	691,145	701,245	715,378	728,171	743,831
<b>REVENUES</b>							
Revenues from taxes, regulatory fees and fines .....	666,655	659,899	691,145	701,245	715,378	728,171	743,831
<b>TOTAL ADMINISTERED REVENUES</b> <sup>(a) ..</sup>	666,655	659,899	691,145	701,245	715,378	728,171	743,831

(a) Further information in the table 'Details of the Administered Transactions Revenues'.

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## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Grants and subsidies .....	(316,974)	(320,000)	320,000	320,000	320,000	320,000	320,000
Other .....	(26)	-	-	-	-	-	-
Receipts paid into Consolidated Fund .....	(354,918)	(339,899)	(371,145)	(381,245)	(395,378)	(408,171)	(423,831)
<b>TOTAL ADMINISTERED CASH OUTFLOWS .....</b>	<b>(671,918)</b>	<b>(659,899)</b>	<b>(691,145)</b>	<b>(701,245)</b>	<b>(715,378)</b>	<b>(728,171)</b>	<b>(743,831)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Revenues from taxes, regulatory fees and fines .....	669,445	659,899	691,145	701,245	715,378	728,171	743,831
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	<b>669,445</b>	<b>659,899</b>	<b>691,145</b>	<b>701,245</b>	<b>715,378</b>	<b>728,171</b>	<b>743,831</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>(2,473)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Education and Regulation							
Licensing .....	5,555	1,434	2,284	834	834	834	834
Road Safety .....	5,700	4,575	6,225	8,422	6,922	6,922	6,922
<b>TOTAL</b>	<b>11,255</b>	<b>6,009</b>	<b>8,509</b>	<b>9,256</b>	<b>7,756</b>	<b>7,756</b>	<b>7,756</b>



**DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>TAXATION</b>							
Motor Vehicle Licence Fees .....	237,559	249,556	249,555	261,022	274,425	285,758	299,891
Motor Vehicle Recording Fees .....	36,695	36,558	38,501	39,896	41,075	42,237	43,462
<b>REGULATORY FEES AND FINES</b>							
Motor Drivers Licences .....	30,004	29,289	29,289	30,327	29,878	30,176	30,478
Third Party Insurance Premiums .....	316,974	320,000	320,000	320,000	320,000	320,000	320,000
Firearm Licence Fees .....	1,929	2,000	2,000	2,000	2,000	2,000	2,000
Speed and Red Light Fines .....	42,177	20,000	47,700	44,000	44,000	44,000	44,000
Final Demand Fees .....	883	2,496	1,100	1,000	1,000	1,000	1,000
Other Fines .....	3,224	-	3,000	3,000	3,000	3,000	3,000
<b>TOTAL</b>	<b>669,445</b>	<b>659,899</b>	<b>691,145</b>	<b>701,245</b>	<b>715,378</b>	<b>728,171</b>	<b>743,831</b>

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Motor Vehicles .....	10,326	11,546	9,634	11,465
Motor Drivers .....	4,479	4,347	4,000	4,142
Other .....	-	-	80	81
Proof of Age Card .....	43	41	55	56
Plate Fees .....	5,223	5,925	5,703	5,842
Recoups for Services Provided .....	6,323	5,550	6,600	6,650
Temporary Permits .....	437	263	277	286
GST Receipts on Sale .....	-	-	6,340	6,400
GST Input Credits .....	-	-	20,766	20,800
<b>TOTAL .....</b>	<b>26,831</b>	<b>27,672</b>	<b>53,455</b>	<b>55,722</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## ALBANY PORT AUTHORITY

### CAPITAL WORKS PROGRAM

The Albany Port Authority's 2002-03 capital works program of \$750,000 comprises \$350,000 for a catwalk for the No. 6 woodchip berth, \$150,000 for other minor works and \$250,000 for motor vehicle replacement.

The bulk of the construction of the No. 6 woodchip berth will be completed in 2001-02, at a total cost of around \$21 million.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Minor Works -				
2001-02 Program .....	200	200	200	-
Motor Vehicle Replacement -				
2001-02 Program .....	550	550	550	-
No. 6 Berth Infrastructure				
Breakwaters .....	3,870	3,870	3,870	-
Dolphin Berths .....	2,296	2,296	-	-
Dredging .....	9,241	9,241	4,000	-
EMP (Environmental Plan) .....	121	121	-	-
Land Reclamation .....	5,128	5,128	-	-
Services .....	94	94	-	-
<b>NEW WORKS</b>				
Minor Works -				
2002-03 Program .....	500	-	-	500
Motor Vehicle Replacement -				
2002-03 Program .....	250	-	-	250
	22,250	21,500	8,620	750

### CAPITAL CONTRIBUTION

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	12,706	6,620	8,620	750	750	750	750
	12,706	6,620	8,620	750	750	750	750
LESS							
Borrowings .....	6,300	5,870	7,870	-	-	-	-
Internal Funds and Balances .....	6,406	750	750	750	750	750	750
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

## BUNBURY PORT AUTHORITY

### CAPITAL WORKS PROGRAM

The Bunbury Port Authority will undertake a number of projects in 2002-03 to facilitate trade in a commercial and efficient manner. In this regard, the Container Facilities (Hardstand) project is a significant item for the financial year. Capital expenditure for 2002-03 will be largely met from the Authority's internal funds and balances.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Containerisation equipment .....	1,000	1,000	1,000	-
Inner Harbour Ring Main Power Upgrade .....	1,000	1,000	1,000	-
Land Acquisition - future development (Western Power) .....	1,000	1,000	1,000	-
Manufacturing Workshop Shed .....	2,500	2,500	2,500	-
Minor Works 2001-02 .....	250	250	250	-
New Access Road - Berths three and five .....	507	507	484	-
Storage Shed .....	2,000	2,000	2,000	-
<b>NEW WORKS</b>				
Container Facilities (Hardstand) .....	2,300	-	-	2,300
Minor Works – 2002-03 .....	250	-	-	250
Pilot Boat Replacement .....	1,000	-	-	1,000
	11,807	8,257	8,234	3,550

### CAPITAL CONTRIBUTION

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	3,932	8,234	8,234	3,550	1,750	5,250	2,250
	3,932	8,234	8,234	3,550	1,750	5,250	2,250
<b>LESS</b>							
Internal Funds and Balances .....	3,755	8,234	8,134	3,450	1,650	5,150	2,150
Asset Sales .....	177	-	100	100	100	100	100
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

## DAMPIER PORT AUTHORITY

### CAPITAL WORKS PROGRAM

The Dampier Port Authority is involved in providing multi-user infrastructure to Plenty River and Syntroleum. This includes dredging a channel with a 13m basin at the Dampier Public Wharf, as well as extending the Public Wharf.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Minor Works 2001-02 .....	130	130	130	-
Multi-user Infrastructure - Syntroleum Project .....	1,300	1,300	1,300	-
<b>NEW WORKS</b>				
Minor Works 2002-03 .....	85	-	-	85
Multi-user Infrastructure - Channel Dredging .....	13,000	-	-	2,000
	14,515	1,430	1,430	2,085

### CAPITAL CONTRIBUTION

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	86	1,630	1,430	2,085	11,105	70	-
	86	1,630	1,430	2,085	11,105	70	-
<b>LESS</b>							
Borrowings .....	-	-	-	2,000	11,000	-	-
Other .....	86	1,630	1,430	85	105	70	-
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

## ESPERANCE PORT AUTHORITY

### CAPITAL WORKS PROGRAM

The Esperance Port Authority's 2002-03 capital works program provides for the acquisition of industrial park land to provide for future expansion of facilities and the ongoing minor works program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Additional iron ore facilities .....	18,201	18,201	10,058	-
Breakwater.....	8,950	8,950	3,931	-
Harbour Dredging.....	10,335	10,335	992	-
New shiploader.....	17,250	17,250	8,490	-
Minor Works - 2001-02 Program.....	1,500	1,500	1,500	-
<b>NEW WORKS</b>				
Industrial Park Land Acquisition .....	1,000	-	-	1,000
Minor Works - 2002-03 Program.....	1,000	-	-	1,000
	58,236	56,236	24,971	2,000

### CAPITAL CONTRIBUTION

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	32,223	25,200	24,971	2,000	9,300	9,500	500
	32,223	25,200	24,971	2,000	9,300	9,500	500
<b>LESS</b>							
Borrowings.....	23,800	24,000	24,000	-	4,000	4,000	-
Internal Funds and Balances.....	8,423	1,200	971	2,000	5,300	5,500	500
<b>Capital Contribution.....</b>	-	-	-	-	-	-	-

## FREMANTLE PORT AUTHORITY

### CAPITAL WORKS PROGRAM

The Fremantle Ports' capital works program for 2002-2003 involves expenditure of \$20.4 million.

The capital works program has been formulated considering future trade levels, asset evaluation and monitoring, and customer needs. The investment is required to:

- Meet specific customer needs to facilitate trade;
- Meet statutory requirements (eg. environmental, occupational health and safety);
- Meet growth in new services and demand for services;
- Improve the level of service provision consistent with identified needs;
- Replace existing assets or upgrade assets to improve operating efficiency and productivity; and
- Provide support facilities to improve efficiency.

Capital projects planned for 2002-03 includes:

- Major projects associated with additional bulk storage and handling facilities and the purchase of the Kwinana Bulk Terminal; and
- Infrastructure projects associated with the Fremantle Waterfront Project on Victoria Quay.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Fremantle Waterfront Project				
New Access Road (From Phillimore Street south of Railway Station) .....	850	50	50	800
Realignment of VQ Freight Line .....	3,212	2,162	2,000	1,050
Outer Harbour -				
BHP Bulk Handling Business, Land and Associated Costs .....	18,830	6,350	6,350	6,030
Bulk Storage Facilities .....	10,000	3,067	3,000	6,933
Bulk Cargo Jetty: -				
Landscaping .....	80	40	40	40
Security System .....	130	50	50	80
Plant and Equipment -				
Replacement of 22 AGA Navigational Aid Buoys .....	575	185	130	130
Victoria Quay -				
Acquisition and development of additional VQ land .....	2,500	2,013	2,009	487
Landscape Master Plan Implementation .....	1,394	394	289	200
Administration Building: -				
Fire Services upgrade .....	381	281	272	100
Safety Works .....	350	50	50	300
Upgrade of Levels 9, 10 and 11 .....	380	280	280	100
<b>COMPLETED WORKS</b>				
Fremantle Waterfront Project				
Fremantle Waterfront Project - Planning and Management .....	133	133	121	-
Inner Harbour -				
Real Time Current Monitoring System .....	49	49	49	-
Minor Works -				
2001-02 Program .....	500	500	500	-
North Quay -				
New electrical sub-station .....	467	467	410	-
North Quay - Berth No. One and Two - Winter Moorings .....	125	125	125	-
North Quay - Berth No. One and Two Amenities .....	235	235	235	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
Outer Harbour -				
Bulk Cargo Jetty -				
Fire Fighting Services.....	185	185	185	-
Gatic Covers.....	25	25	17	-
High Voltage Power Upgrade.....	110	110	110	-
Stirling/Calista Channels - Lead Lights.....	170	170	170	-
Unloader.....	10,859	10,859	319	-
Upgrade Potable Water Supply.....	290	290	168	-
Plant and Equipment -				
DUKC Hardware.....	50	50	50	-
New Pilot Boat.....	1,713	1,713	740	-
Replace Rubbish Truck No. 21.....	217	217	217	-
Upgrade of Computers and other equipment.....	200	200	200	-
Purchase of Land - Kwinana Beach Rd.....	250	250	250	-
Re-Engining Pilot Transport Vehicle.....	500	500	500	-
Victoria Quay -				
Upgrade C Berths for Ferries.....	811	811	744	-
Administration Building: -				
Lift Upgrade.....	340	340	340	-
<b>NEW WORKS</b>				
Fremantle Waterfront Project				
New Electrical Substation.....	500	-	-	500
New Watermain.....	100	-	-	100
Minor Works -				
2002-03 Program.....	500	-	-	500
North Quay -				
Berth 11/12 – Cargo Shed (New end wall).....	150	-	-	150
North Quay - HV Substation - Fire Protection.....	180	-	-	180
North Quay Fibre Optic Replacement.....	460	-	-	460
Outer Harbour -				
Bulk Cargo Jetty -				
New Rail Link.....	500	-	-	500
Plant and Equipment -				
Wharf Sweeper.....	130	-	-	130
Replace Existing Sweeper Truck.....	260	-	-	260
Victoria Quay -				
Final Stage Asbestos Removal.....	350	-	-	350
Replacement Workshop.....	800	-	-	800
Victoria Quay Substation A Refurbishment.....	210	-	-	210
	60,051	32,151	19,970	20,390

**CAPITAL CONTRIBUTION**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	11,239	19,970	19,970	20,390	14,570	15,160	12,380
	11,239	19,970	19,970	20,390	14,570	15,160	12,380
<b>LESS</b>							
Borrowings.....	10,000	-	-	10,000	6,000	9,500	6,050
Internal Funds and Balances.....	1,239	16,150	16,150	10,390	8,570	5,660	6,330
Specific Contribution.....	-	3,820	3,820	-	-	-	-
<b>Capital Contribution.....</b>	-	-	-	-	-	-	-

## GERALDTON PORT AUTHORITY

### CAPITAL WORKS PROGRAM

To accommodate the Water Corporation's provision of underground services to the port, the Geraldton Port Authority plans to upgrade the port sewer scheme in the Fishing Boat Harbour to provide deep sewerage connection for industry and leasehold operators.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Bulk Handling Facility - Environmental Action Plan .....	335	60	60	275
<b>COMPLETED WORKS</b>				
Fishing Industry Facilities -				
Fishing Pen Replacements .....	734	734	350	-
Wall Extension .....	4,500	4,500	4,500	-
Minor Works -				
2001-02 Program .....	20	20	20	-
<b>NEW WORKS</b>				
Fishing Industry Facilities -				
Upgrade Fresh Water Supply lines .....	200	-	-	200
Upgrade Sewer Scheme .....	677	-	-	677
Minor Works -				
2002-03 Program .....	247	-	-	247
	6,713	5,314	4,930	1,399

### CAPITAL CONTRIBUTION

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	2,171	4,930	4,930	1,399	1,252	1,815	1,334
	2,171	4,930	4,930	1,399	1,252	1,815	1,334
<b>LESS</b>							
Internal Funds and Balances .....	2,171	4,930	4,930	1,399	1,252	1,815	1,334
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-



## PORT HEDLAND PORT AUTHORITY

### CAPITAL WORKS PROGRAM

The Port Hedland Port Authority's 2002-03 capital works program of \$10.2 million includes the following major projects:

- \$7.0 million for a 130 metre extension of the No. 1 Berth to increase both the capacity and flexibility of the port; and
- \$2.0 million for the deepening of the extended No. 1 Berth by two metres to allow panamax vessels to be berthed at all stages of the tide.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Concrete Stands - Dust Management.....	250	250	250	-
Fire Fighting and Safety Plant .....	308	308	308	-
House Replacement .....	267	267	267	-
Housing Upgrades -				
2001-02 Program .....	50	50	50	-
Minor Works -				
2001-02 Program .....	232	232	232	-
Motor Vehicle Replacement -				
2001-02 Program .....	90	90	90	-
Navigational Systems (software) upgrades.....	142	142	142	-
Office Extension.....	630	630	630	-
Office Equipment -				
2001-02 Program .....	50	50	50	-
Water Control Management System .....	50	50	50	-
Web Site Development.....	50	50	50	-
<b>NEW WORKS</b>				
Capital Dredging - Deepen No 1 Berth.....	2,000	-	-	2,000
Computer Upgrade .....	100	-	-	100
Housing Upgrades -				
2002-03 .....	300	-	-	300
Minor Works -				
2002-03 Program .....	400	-	-	400
Motor Vehicle Replacement -				
2002-03 Program .....	58	-	-	58
No 1 Wharf Extension .....	7,000	-	-	7,000
Roadsweeper .....	200	-	-	200
Tractor.....	40	-	-	40
Office Equipment -				
2002-03 Program .....	130	-	-	130
	12,347	2,119	2,119	10,228

### CAPITAL CONTRIBUTION

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	7,919	2,119	2,119	10,228	590	570	-
	7,919	2,119	2,119	10,228	590	570	-
<b>LESS</b>							
Internal Funds and Balances.....	7,919	2,119	2,119	10,228	590	570	-
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

## WESTERN AUSTRALIAN GOVERNMENT RAILWAYS COMMISSION

### CAPITAL WORKS PROGRAM

The Western Australian Government Railways Commission's planned capital expenditure for 2002-2003 includes several major projects and the continued enhancement of safe and reliable passenger rail and road coach services.

The major project is the continuation of the Perth Urban Rail Development (PURD) including:

- Commencement of the construction of 31 three car Electric Multiple Unit (EMU) railcars;
- Construction of railway infrastructure and station works for the extension to Clarkson; and
- Significant design works for the South West Metropolitan Railway infrastructure between Perth and Mandurah.

Other significant capital expenditure includes:

- The purchase of new Country Passenger road coaches;
- The purchase of new Prospector and Avonlink railcars;
- The continuation of the program to improve urban passenger rail stations, including the election commitment to the 'Building Better Stations' program. The budget includes funding for Armadale, Bassendean and Greenwood stations;
- The continued improvement of access to railway stations for people with special needs;
- Continued work on the development of rail infrastructure required for Geraldton Southern Transport Corridor; and
- EMU railcar modifications aimed to increase passenger safety, comfort and capacity.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Buildings and Miscellaneous -				
Improvements to Station Facilities				
Armadale Station Upgrade.....	6,000	200	200	3,000
Bassendean Station Upgrade .....	5,500	300	300	5,200
Claremont Station Upgrade .....	2,000	50	50	200
Disability Access for other Minor Stations .....	4,000	690	690	1,310
Gosnells Station Upgrade .....	6,000	50	50	550
Joondalup Special Event.....	2,200	10	10	50
Joondalup Station Car Park.....	600	50	50	550
Kelmscott Station Upgrade.....	2,100	50	50	200
Midland Station Interchange.....	3,000	10	10	50
New Stations				
Greenwood Station .....	6,800	50	50	1,000
Other Building Improvements				
Minor Works 2000-2001 .....	4,091	1,564	573	742
Minor Works 2001-2002 .....	1,100	500	500	200
Westrail Centre - Building Improvements and Maintenance				
Lifts Upgrade.....	1,400	320	320	1,080
Computing Hardware and Software.....	4,290	1,640	1,640	1,170
Geraldton Southern Rail Corridor.....	53,000	4,400	4,400	2,100
Perth Urban Rail Development Infrastructure .....	1,053,778	43,950	43,950	133,525
Perway-Track and Associated Works -				
2000-01 Program .....	44,856	35,958	5,083	2,558
2001-02 Program .....	6,055	3,110	3,110	1,683
Cyclic Maintenance .....	8,546	890	890	510
PURD Railcars .....	299,976	27,800	27,800	55,000
Road Coaches.....	10,000	250	250	4,750

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>Rolling Stock -</b>				
Australind Upgrade	2,250	1,000	1,000	1,250
EMU Railcars Modifications – 2001-02 Program.....	20,896	8,646	8,646	5,600
Prospector/Avon Link railcars .....	56,750	21,306	14,000	21,000
Split and replace radio system .....	12,506	100	100	-
<b>COMPLETED WORKS</b>				
<b>Buildings and Miscellaneous -</b>				
<b>Improvements to Station Facilities</b>				
City West Station Upgrade .....	566	566	566	-
Claisebrook Station Footbridge .....	168	168	150	-
Claisebrook Station Upgrade .....	2,400	2,400	2,400	-
Maylands Station Upgrade.....	4,122	4,122	981	-
Midland Station Standard Gauge Access .....	2,450	2,450	550	-
Other Station Upgrades 2000-01 Program .....	466	466	213	-
Other Station Upgrades 2001-02 Program .....	750	750	750	-
Perth Station Horseshoe Bridge Stage II.....	1,645	1,645	1,645	-
Whitfords Station Carpark Extension .....	611	611	611	-
<b>Other Building Improvements</b>				
East Perth Road Coach Facilities .....	900	900	151	-
Westrail Centre - Building Improvements and Maintenance				
Relocation and Fitout Costs .....	3,882	3,882	3,882	-
<b>Rolling Stock -</b>				
EMU Railcars Modifications – 1999-2000 Program.....	4,691	4,691	2,991	-
<b>NEW WORKS</b>				
<b>Buildings and Miscellaneous</b>				
Westrail Centre - Building Improvements and Maintenance				
Upgrade of Small Chiller .....	130	-	-	130
<b>Perway-Track and Associated Works -</b>				
2002-03 Program .....	307	-	-	200
<b>Rolling Stock -</b>				
EMU Railcars -				
EMU CCTV Upgrade .....	3,000	-	-	1,500
	1,643,782	175,545	128,612	245,108

**CAPITAL CONTRIBUTION**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	65,904	141,614	128,612	245,108	311,856	329,698	297,990
	65,904	141,614	128,612	245,108	311,856	329,698	297,990
<b>LESS</b>							
Borrowings .....	76,576	63,942	50,940	151,108	228,856	329,698	297,990
Internal Funds and Balances .....	(10,672)	10,672	10,672	-	-	-	-
Government Equity Contribution .....	-	67,000	67,000	94,000	83,000	-	-
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

## WESTERN AUSTRALIAN LAND AUTHORITY

### CAPITAL WORKS PROGRAM

The Western Australian Land Authority (LandCorp) is the State Government's commercially focussed land development agency. Its primary objectives are to ensure:

- Sufficient industrial land is available so that economic development is not constrained;
- Satisfied communities through integrated major urban developments; and
- Maximised returns to the State from surplus Government land assets.

LandCorp's mandate provides a wide scope to undertake land related activities to advance social and economic outcomes for the State. LandCorp will undertake its development with a focus on the end property use. The planned Capital Works Program for 2002-03 is \$142.6 million and includes:

- Industrial land acquisitions and development expenditure to meet continued demand arising from forecast longer term growth in the State's economy;
- Continuation of regional centre development in major country locations;
- Expenditure on land development functions transferred from the Department of Land Administration as a result of a recommendation by the Machinery of Government Taskforce; and
- Expenditure required to acquire and develop, as appropriate, government land holdings for disposal.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Development of Land -				
Government Asset Disposal -				
Acquisition -				
2001-02 Program .....	16,921	16,921	16,921	-
Development -				
2001-02 Program .....	27,939	27,939	27,939	-
Industrial -				
Acquisition -				
2001-02 Program .....	86,184	86,184	86,184	-
Development -				
2001-02 Program .....	15,441	15,441	15,441	-
Major Urban -				
Development -				
2001-02 Program .....	21,539	21,539	21,539	-
Townsites Development				
Acquisition of DOLA Land .....	15,000	15,000	15,000	-
Development .....	16,518	16,518	16,518	-
Office Accommodation - East Perth .....	422	422	422	-
<b>NEW WORKS</b>				
Development of Land -				
Government Asset Disposal -				
Acquisition -				
2002-03 Program .....	26,000	-	-	26,000
Development -				
2002-03 Program .....	12,822	-	-	12,822
Industrial -				
Acquisition -				
2002-03 Program .....	20,500	-	-	20,500
Development -				
2002-03 Program .....	18,932	-	-	18,932

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
Major Urban -				
Acquisition -				
2002-03 Program .....	2,500	-	-	2,500
Development -				
2002-03 Program .....	46,349	-	-	46,349
Townsites Development				
Acquisition of DOLA Land	5,000	-	-	5,000
Development .....	10,490	-	-	10,490
	342,557	199,964	199,964	142,593

## CAPITAL CONTRIBUTION

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
<b>Total Cost of Capital Works Program .....</b>	57,968	192,685	199,964	142,593	106,958	76,600	51,722
	57,968	192,685	199,964	142,593	106,958	76,600	51,722
LESS							
Borrowings .....	-	-	-	38,500	-	-	-
Government Equity Contribution .....	-	15,000	16,175	5,000	5,000	5,000	3,500
Other .....	57,968	177,685	183,789	99,093	101,958	71,600	48,222
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

## WESTERN AUSTRALIAN PLANNING COMMISSION

### PART 10 - MINISTER FOR PLANNING AND INFRASTRUCTURE

#### DIVISION 53

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
Item 86 Net amount appropriated to purchase outputs.....	33,773	37,786	37,784	<b>38,167</b>	40,242	42,611	45,295
Amount Authorised by Other Statutes							
- Metropolitan Region Improvement Tax Act 1959.....	36,198	39,000	39,000	<b>40,500</b>	43,000	46,000	49,500
- Town Planning and Development Act 1928.....	905	831	908	<b>821</b>	811	811	811
Total appropriations provided to purchase outputs.....	70,876	77,617	77,692	<b>79,488</b>	84,053	89,422	95,606
<b>CAPITAL</b>							
Item 163 Capital Contribution .....	19,000	7,000	7,000	<b>5,000</b>	5,000	5,000	5,000
GRAND TOTAL.....	89,876	84,617	84,692	<b>84,488</b>	89,053	94,422	100,606

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To formulate and coordinate land use strategies for Western Australia, to facilitate its growth while continuously enhancing its unique quality of life and environment.*

#### SIGNIFICANT ISSUES AND TRENDS

- Western Australia's population growth continues to be one of the highest in Australia. Its robust economy, climate and quality of life are extremely attractive and the State's population growth is based on strong overseas migration. The growth of Perth has continued at a high rate, as have all major regional centres, including Broome, Bunbury, Busselton, Albany, Geraldton and Kalgoorlie.
- Increasing population and resulting urban growth must be accommodated whilst protecting environmental values and maintaining a high quality of life. The implications of the State's strong growth rate translate into the following principles which underline the Commission's activities:
  - management of Perth's growth;
  - accommodation of growth in regional centres;
  - identifying and managing the State's natural resources;
  - promoting better urban design for communities;
  - ensuring planning for employment location is highlighted;
  - identifying and planning for appropriate means of transport;
  - improving the integration of land use planning and transport planning; and
  - broadening the opportunities to involve the community in the strategic planning process.
- The State Planning Strategy sets out an integrated approach to urban, regional and rural planning to help achieve sustainability. The Strategy clearly sets out principles for future plans and a comprehensive Statewide planning agenda.

- Protection for bushland and other natural values needs to be extended to incorporate techniques other than mere reservation and acquisition. The introduction of land zones for groundwater catchment, policies to protect public drinking water supplies, natural resources generally, coastal zones, prime agricultural land, landscape values and bushland needs to be considered to ensure natural assets can continue to be protected on a sustainable basis.
- Zoned land in appropriate locations is needed to meet the demands of a growing State population for housing, employment and recreation, in a way that ensures the land is used in a manner consistent with community goals and expectations.
- The plans and policies of the Western Australian Planning Commission are designed to ensure currency with emerging urban design and sustainability agendas and be up to date, actively implemented and have measured results.
- Transfer of the Canning River Regional Park to the Crown for vesting in Conservation and Land Management and portions in the City of Canning will be specifically progressed.
- The Western Australian Planning Commission will continue to purchase land for reservations under the proposed Peel and Greater Bunbury Region Schemes at the request of or in consultation with affected land owners.
- Employment and its future location will be a major issue in future planning and policy development.
- Assistance is required for localities in Perth that require comprehensive and coordinated planning. These ‘major places’ include Armadale, Bassendean and Alkimos/Eglinton.
- The consolidation and updating of planning legislation and associated regulatory reforms will be essential to ensure the effective implementation of plans and policies.
- Regional strategies and plans will guide future planning in the regions linking economic, social and environmental issues and providing guidance on land use, infrastructure provision and conservation of the environment.
- Local planning strategies will need to be promoted as the means of setting out the local vision, policies and proposals of local governments and to interpret State and regional policies at the local level.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Statutory Planning .....	3,773	5,093	5,959	6,388			
<b>Output 2:</b>							
Strategic Planning .....	6,096	7,978	7,239	7,628			
<b>Output 3:</b>							
Asset Management .....	61,491	54,411	54,673	54,778			
<b>Total Cost of Outputs .....</b>	<b>71,360</b>	<b>67,482</b>	<b>67,871</b>	<b>68,794</b>	<b>69,284</b>	<b>71,782</b>	<b>75,175</b>
<i>Less Operating revenues .....</i>	<i>14,536</i>	<i>10,845</i>	<i>11,690</i>	<i>8,288</i>	<i>8,386</i>	<i>8,490</i>	<i>8,599</i>
<b>Net Cost of Outputs .....</b>	<b>56,824</b>	<b>56,637</b>	<b>56,181</b>	<b>60,506</b>	<b>60,898</b>	<b>63,292</b>	<b>66,576</b>
Adjustments <sup>(b)</sup> .....	14,052	20,980	21,511	18,982	23,155	26,130	29,030
<b>Appropriations provided to purchase Outputs .....</b>	<b>70,876</b>	<b>77,617</b>	<b>77,692</b>	<b>79,488</b>	<b>84,053</b>	<b>89,422</b>	<b>95,606</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>19,000</b>	<b>7,000</b>	<b>7,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>89,876</b>	<b>84,617</b>	<b>84,692</b>	<b>84,488</b>	<b>89,053</b>	<b>94,422</b>	<b>100,606</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations, which came into effect in 2001-02, and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chairperson, and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate government strategic objective and the agency level desired outcomes and output.

Government Strategic Objective	Desired Outcome	Output(s)
A growing and diversified economy	Land Use Planning and Land Use Implementation strategies to guide the State's long term urban settlement and economic development.	Statutory Planning
		Strategic Planning
		Asset Management



**Outcome: Land Use Planning and Land Use Implementation strategies to guide the State's long term urban settlement and economic development.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The number of planning applications determined within set statutory parameters and the level of satisfaction of the Commission's client groups with the process	90%	85%	80%	85%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Statutory Planning**

Utilisation of statutory, consultative, legislative, regulatory reform and coordination processes that facilitate the implementation of creative and innovative strategic regional and local plans and policies.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	3,773	5,093	5,959	6,388	Interest received in 2002-03 is not expected to be as high as actual in 2001-02.
Less Operating Revenue <sup>(b)</sup> .....	2,081	1,518	2,737	2,214	
Net Cost of Output .....	1,692	3,575	3,222	4,174	
Adjustments <sup>(c)</sup> .....	-	-	-	-	
<b>Appropriation for purchase of Output 1 .....</b>	<b>1,692</b>	<b>3,575</b>	<b>3,222</b>	<b>4,174</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations, which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Statutory applications determined: .....					
- Metropolitan Perth .....	3,247	3,500	3,438	3,500	
- Country Western Australia .....	1,087	1,200	964	1,000	
<b>Quality</b>					
Determinations which were processed without a successful appeal.....	97%	90%	90%	90%	
<b>Timeliness</b>					
Applications processed within the statutory time-frame .....	83%	80%	75%	80%	
<b>Cost (Efficiency)</b>					
Average cost per application determined:.....					
- Metropolitan Perth .....	\$871.59	\$1,120.46	\$1,351.88	\$1,423.70	
- Country Western Australia .....	\$867.85	\$976.16	\$1,359.86	\$1,405.44	
<b>Full Time Equivalents (FTEs)</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	

**Major Achievements For 2001-02****Statutory Work Program**

- Improvement of statutory planning services through the revision and improvement of the existing Statutory Support System software suite.

**Regulatory Reform**

- Completed readvertisement and further consultation on content of Residential Planning Codes.
- Draft model provisions for Guided Development Schemes released for comment.
- Finalised model provisions on structure plans and developer contributions, and submitted to Minister for endorsement.

**Policy**

- Finalised pilot precinct plans for Swan-Canning Rivers. Policy Plan Manual produced as guide to preparation of precinct policy plans.
- Finalised Fire Planning Policy and Caravan Parks Policy.

**Country Region Schemes**

- The Peel Region Scheme is scheduled to be laid before Parliament in the second half of 2002.
- The Greater Bunbury Region Scheme will be presented for endorsement by Parliament in 2003.
- Preparation of the Geraldton Region Scheme will commence in 2003.

**Other**

- Conclusion of the extended trial period for the Liveable Neighbourhoods Community Design Code and evaluations of the results of the trial.
- Initiated Design Workshops for Butler/Brighton, Yanchep South and considered results.

**Major Initiatives For 2002-03****Statutory Work Program**

- Determine statutory applications within the required timeframes including subdivisions, strata titles and developments.
- Provide timely advice and recommendations to the Minister on local government schemes and amendments.
- Progress amendments to the Metropolitan Region Scheme to implement strategic initiatives and planning proposals.

**Regulatory Reform.**

- Finalise, publish and implement revised Residential Design Codes.
- Finalise model provisions for Guided Development Schemes.
- Finalise model provisions for vegetation protection and tree preservation.

## Policy

- Implement new framework for Western Australian Planning Commission policies including revisions to current Statements of Planning Policy.
- Finalise Vision Statement, Guiding Principles and Policy Plan Manual for Swan-Canning Rivers in collaboration with the Swan River Trust.
- Merge Liveable Neighbourhoods with Commission's subdivision and development policies.
- Finalise Telecommunications Infrastructure Statement of Planning Policy.
- Prepare Mixed Use Policy and Guidelines.

## Outcome: Land Use Planning and Land Use Implementation strategies to guide the State's long term urban settlement and economic development.

### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The degree of acceptance and satisfaction of the Commission's clients with the plans and policies produced by the Commission .....	76%	75%	75%	75%	

(a) More details of effectiveness indicators are provided in the annual report.

## Output 2: Strategic Planning

The development and advancement of planning strategies, policies and information systems that guide the State's long term urban settlement, industrial and economic development, and the management of the environment in such a way that reflects the aspirations of the Western Australian Community for a high quality of life.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	6,096	7,978	7,239	7,628	Uncertainty in Commonwealth funding in 2002-03.
Less Operating Revenue <sup>(b)</sup> .....	3,211	1,828	3,696	2,042	
Net Cost of Output .....	2,885	6,150	3,543	5,586	
Adjustments <sup>(c)</sup> .....	-	-	-	-	
<b>Appropriation for purchase of Output 2 .....</b>	<b>2,885</b>	<b>6,150</b>	<b>3,543</b>	<b>5,586</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations, which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Planning Decisions - Strategic, Environment, Industry, Infrastructure and Transport .....	10,551	10,000	8,500	8,500	Lease applications are below those of previous years.
<b>Quality</b>					
Client satisfaction with Strategic Planning activities (via survey).....	80%	80%	80%	80%	
<b>Timeliness</b>					
Client satisfaction with the timeliness of Strategic Planning activities (via survey).....	71%	70%	70%	70%	
<b>Cost (Efficiency)</b>					
Average cost per Planning Decision - Strategic, Environment, Industry, Infrastructure and Transport .....	\$577.77	\$797.80	\$851.63	\$897.37	

**Major Achievements For 2001-02****Metropolitan Perth**

- Progress has been made and Future Perth Options will be available for community input and debate in the second half of 2002.
- The North East Hills Settlement Plan has been completed and a brief prepared to allow the preparation of a District Structure Plan.
- The North East Corridor Extension Strategy is complete except for the final identification of an employment node.
- The Jandakot Structure Plan will be finalised following the preparation of an Urban Water Management Strategy.
- Implementation of Bush Forever is continuing using a combination of techniques to secure Bush Forever sites.
- The Metropolitan Region Scheme amendment protecting the Gnamptara groundwater mound will be presented to Parliament.
- The 2001-2002 to 2005-2006 Metropolitan Development Program will be released.
- Draft Helena River Catchment Land Use and Water Management Strategy being finalised in consultation with a multi stakeholders Reference Group. Draft to be released in second half of 2002.
- Revised Draft State Industrial Buffer Statement of Planning Policy has been prepared for release by August 2002.

**Country Western Australia**

- Implementation of the Kununurra-Wyndham Area Development Strategy and Avon Arc Plans will commence; priority actions will be undertaken including additional studies for industrial land at Kununurra and development options at Lake Argyle.
- The Rural Policy Review will be completed, an associated Statement of Planning Policy will be gazetted, and a new Development Control Policy adopted.
- The final local structure plan for Onslow has been presented to the Western Australian Planning Commission; the review of the Broome plan is scheduled for 2002-2003.

- The review of the Pilbara Land Use Study has been undertaken and will be presented to the Board of the Pilbara Development Commission and the Western Australian Planning Commission by the end of 2001-2002.
- The draft Lower Great Southern Regional Strategy is scheduled to be presented to the October 2002 Western Australian Planning Commission meeting.
- Modifications to the Leeuwin-Naturaliste Statement of Planning Policy in relation to Smith's Beach have been prepared.
- The Warren-Blackwood Land Release Plan has been completed, Northam is underway and an update of the Kununurra Land Release Plan will be undertaken in 2002-2003.
- The draft Busselton Wetlands Conservation Strategy presented to Steering Committee in April 2002. Release for submission by June 2002.
- The Batavia Coast Planning Strategy to be finalised.

### ***Major Initiatives For 2002-03***

#### **Metropolitan Perth**

- Future Perth will be further developed and options presented for community input and discussion.
- The North East Hills District Structure Plan will be prepared as a draft.
- The North East Corridor Extension Strategy will be released as a final report.
- The Jandakot Structure Plan and associated Urban Water Management Strategy will be completed.
- Implementation of Bush Forever will continue.
- The Metropolitan Region Scheme amendment protecting the Gnamptarra water mound will be finalised.
- The Helena River Catchment Land Use and Water Management Strategy will be finalised.
- The review of the Industrial Buffer Policy (Statement of Planning Policy No Four) will be completed.
- Referral to Environmental Protection Authority and public review of Bush Forever Metropolitan Region Scheme Amendment.
- Commencement of Metropolitan Coastal Strategy.
- Draft Statement of Planning Policy for Swan-Canning Rivers and catchment.
- Final Environment and Natural Resources Statement of Planning Policy release.
- Metropolitan Development Program - selected vacant land survey.

### Country Western Australia

- Implementation of regional plans and transport strategies will continue in the Avon Arc, Kununurra-Wyndham and Goldfields-Esperance areas.
- Reviews of the Gascoyne Coast and Central Coast Regional Strategies will be undertaken.
- The Gingin Coast Structure Plan will be finalised.
- The Lower Great Southern Regional Strategy will be completed as a draft and advertised for public comment.
- The Pilbara Land Use Study will be finalised.
- The review of the Broome plan will be completed as a draft.
- The Carnarvon Coastal Strategy will be completed.
- The Geraldton CBD Strategy will be substantially completed and the primary north-south road study finalised, allowing the Geraldton Region Scheme to be prepared.
- Bunbury Country Land Development Program - Land Release Plan will be prepared.
- Esperance Country Land Development Program - Land Release Plan will be prepared.
- Finalisation of Busselton Wetlands Conservation Strategy.

### Statewide

- The review of the State Planning Strategy will be undertaken.
- Implementation of the State Coastal Planning Program.
- Commencement of the State Coastal Strategy.
- Commencement of the State Marine Planning Strategy.
- Final State Coastal Statement of Planning Policy released.
- Final State Public Drinking Water Supplies Statement of Planning Policy released.
- Draft State Water Resources Statement of Planning Policy released for comment.
- Draft State Remnant Vegetation Statement of Planning Policy preparation commenced.

**Outcome: Land Use Planning and Land Use Implementation strategies to guide the State's long term urban settlement and economic development.**

#### **Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Effectiveness is measured in terms of meeting the agreed acquisition program and priorities set by the Commission each year, the cost per hectare managed and the success in attracting visitation to parks and recreation reserves .....	86%	75%	75%	75%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Asset Management**

The acquisition, management and disposal of properties reserved under the Metropolitan Region Scheme for important regional roads, controlled access highways, parks and recreation areas, special uses and major land development projects.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	61,491	54,411	54,673	54,778	Estimated lower interest and rent received in 2002-03.
Less Operating Revenue <sup>(b)</sup> .....	9,244	7,499	5,257	4,032	
Net Cost of Output .....	52,247	46,912	49,416	50,746	
Adjustments <sup>(c)</sup> .....	14,052	20,980	21,511	18,982	
<b>Appropriation for purchase of Output 3 .....</b>	<b>66,299</b>	<b>67,892</b>	<b>70,927</b>	<b>69,728</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations, which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Hectares managed:					
- Improvement plans, regional roads and other uses (includes rental properties).....	3,958	4,000	4,400	4,000	
- Parks and recreation reserves .....	5,974	5,900	5,600	5,900	
<b>Quality</b>					
Management - progress on formulation and implementation of management plans .....	1 Completed, 2 Draft	3 Completed, 4 Draft	2 Completed, 2 Draft Final, 3 In Progress	2 Completed, 2 Draft Final, 1 In Progress	
Acquisitions - acceptances within approved range .....	95%	70%	70%	70%	
Disposals - realised at in excess of reserved price .....	98%	70%	70%	70%	
<b>Timeliness</b>					
Management: .....					
- available days tenanted .....	95%	97%	97%	97%	
- approved management plan activities achieved in period .....	85%	70%	70%	70%	
- approved management program achieved in period .....	70%	70%	70%	70%	
Acquisitions - approved schedule acquired in period .....	87%	70%	70%	70%	
Disposals - approved schedule disposed in period .....	100%	97%	97%	97%	
<b>Cost (Efficiency)</b>					
Average cost per hectare managed: .....					
- Improvement plans, regional roads and other uses .....	\$6,214.35	\$5,441.20	\$5,467.32	\$5,477.85	
- Parks and recreation reserves .....	\$6,175.86	\$5,533.25	\$5,467.32	\$5,570.69	

**Major Achievements For 2001-02****Metropolitan and Country Region Schemes**

- The Western Australian Planning Commission commenced purchase of lands for reservations under the proposed Peel and Greater Bunbury Schemes completing a number of road and regional open space purchases at a cost of approximately \$10 million.
- Monitor the management of the Commission's estate, including rental of properties awaiting their final purpose under the Metropolitan Region Scheme and, when gazetted, the Peel Region Scheme and Greater Bunbury Region Scheme.
- Purchase of lands for the Perth to Mandurah passenger railway have continued whilst the masterplan has been reviewed.

**Park Development**

- Whiteman Park Strategic Plan implementation is underway.
- Management plans for development and use of expanded Whiteman Park areas, including Bennett Brook Reserve, is underway.
- A Steering Committee has been established for the 'Island' at Ascot Waters and significant progress made toward the finalisation of a draft management plan. Capital works have been ongoing and a 'work for the dole' project team commenced site preparation for the implementation of a schedule of works including revegetation, pathway construction and Black Swan breeding habitats.

**Major Initiatives For 2002-03****Metropolitan and Country Region Schemes**

- Continue the implementation of Bush Forever property acquisitions and negotiated planning solutions.
- Continue purchase of Regional Open Spaces including foreshores along the Swan, Canning and Helena Rivers and in the Regional Parks.
- Continue acquisition of lands required for the Perth to Mandurah passenger railway.
- Purchase lands required for the Peel Deviation (road) and Peel Region Park.

**Park Development**

- Complete the transfer of the Canning River Regional Park to Conservation and Land Management and the City of Canning.
- Continue capital works and complete the draft management plan for Black Swan (Kuljak) Island.
- Undertake foreshore works including funding for the installation of a dual use path linking Bardon Park with Mitchell Street in Mount Lawley.
- Continue development of the Regional Open Space adjacent to the Kenwick Link at Beckenham including wetland rehabilitation.
- Progress updated strategic plan for the Araluen Botanic Park in preparation for the transfer to the Botanic Parks Authority.
- Continue to implement the Whiteman Park Strategic Plan through:
  - construction of a wildlife park facility and a water body/wetlands;
  - development of stage one Transport Heritage Centre; and
  - improvements to the Tourist Village amenities.



- Progress planning for Metropolitan Scheme Amendments to facilitate the rezoning of Whiteman Park lands and divest areas no longer required.
- Complete management plans for the expanded Park areas including Cullacarbardee and Bennett Brook Reserve.

## CAPITAL WORKS PROGRAM

The Commission's planned capital expenditure in 2002-2003 reflects a provision for the acquisition of land under the Metropolitan Region Improvement Scheme and continuation of its Perth Bush Forever project.

The capital works program also includes Consolidated Fund allocations for the purchase of land resulting from the preparation and implementation of statutory region schemes.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Regional Land Acquisitions -				
2001-02 Program .....	16,000	12,000	12,000	4,000
<b>COMPLETED WORKS</b>				
Acquisition of Land -				
2000-01 Program .....	31,650	31,650	12,676	-
2001-02 Program .....	30,500	30,500	30,500	-
Perth's Bushplan -				
2000-01 Program .....	9,000	9,000	8,052	-
2001-02 Program .....	10,000	10,000	10,000	-
Port Catherine				
2001-02 Program .....	12,000	12,000	12,000	-
Recreation Reserves (Area Assistance Scheme)				
2000-01 Program .....	1,000	1,000	897	-
2001-02 Program .....	1,000	1,000	1,000	-
Regional Land Acquisitions -				
1998-99 Program .....	3,000	3,000	2,798	-
2000-01 Program .....	5,000	5,000	5,000	-
Transfer of Regional Parks to CALM				
1999-00 Program .....	650	650	50	-
2000-01 Program .....	600	600	600	-
2001-02 Program .....	1,400	1,400	1,400	-
<b>NEW WORKS</b>				
Acquisition of Land -				
2002-03 Program .....	46,500	-	-	46,500
Perth's Bushplan -				
2002-03 Program .....	14,000	-	-	14,000
Recreation Reserves (Area Assistance Scheme)				
2002-03 Program .....	2,000	-	-	2,000
Regional Land Acquisitions -				
2002-03 Program .....	5,000	-	-	5,000
Transfer of Regional Parks to CALM				
2002-03 Program .....	2,000	-	-	2,000
	191,300	117,800	96,973	73,500

**CAPITAL CONTRIBUTION**

The Western Australian Planning Commission has a Consolidated Fund Contribution of \$5 million for 2002-2003. These funds will be used for the implementation of Country Region Schemes.

The Statement of Financial Performance shows a positive change in Equity Resulting from Operations each year. The change in equity will be used to fund the Commission's Land Acquisition Program.

The Statement of Financial Position shows the Commission's equity position will increase each year due to the accumulation of land under various programs and schemes.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	49,983	97,523	96,973	73,500	58,100	49,300	53,200
	49,983	97,523	96,973	73,500	58,100	49,300	53,200
<b>LESS</b>							
Asset Sales .....	22,091	4,909	8,200	9,873	13,100	18,500	-
Internal Funds and Balances.....	8,892	85,614	81,773	58,627	40,000	25,800	48,200
<b>Capital Contribution.....</b>	19,000	7,000	7,000	5,000	5,000	5,000	5,000

**FINANCIAL STATEMENTS****STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	414	367	387	460	460	470	470
Superannuation .....	-	-	57	60	60	60	60
Grants and subsidies <sup>(b)</sup> .....	1,966	2,247	2,491	2,533	500	500	500
Consultancies expense .....	-	3,689	3,404	3,243	3,243	3,243	3,243
Supplies and services .....	11,577	9,275	10,249	8,710	8,998	8,976	9,476
Accommodation .....	911	930	940	940	945	970	970
Capital User Charge .....	-	36,606	36,606	37,024	39,110	41,481	44,087
Depreciation .....	193	150	150	140	140	140	140
Administration .....	125	-	-	-	-	-	-
Net loss on disposal of non-current assets .....	18,965	6,883	6,800	8,900	8,900	9,000	9,000
Doubtful Debts .....	19	-	-	-	-	-	-
Other expenses .....	4,720	7,335	6,787	6,784	6,928	6,942	7,229
<b>TOTAL COST OF SERVICES .....</b>	<b>38,890</b>	<b>67,482</b>	<b>67,871</b>	<b>68,794</b>	<b>69,284</b>	<b>71,782</b>	<b>75,175</b>
<b>Revenues from ordinary activities</b>							
Grants and subsidies .....	1,826	735	2,231	500	500	500	500
Interest .....	3,124	800	2,300	500	500	500	500
Rent .....	3,266	3,004	3,326	2,431	2,431	2,431	2,431
Other Revenue .....	6,320	6,306	3,833	4,857	4,955	5,059	5,168
<b>Total Revenues from Ordinary Activities .....</b>	<b>14,536</b>	<b>10,845</b>	<b>11,690</b>	<b>8,288</b>	<b>8,386</b>	<b>8,490</b>	<b>8,599</b>
<b>NET COST OF SERVICES .....</b>	<b>24,354</b>	<b>56,637</b>	<b>56,181</b>	<b>60,506</b>	<b>60,898</b>	<b>63,292</b>	<b>66,576</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	57,213	77,617	77,692	79,488	84,053	89,422	95,606
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>57,213</b>	<b>77,617</b>	<b>77,692</b>	<b>79,488</b>	<b>84,053</b>	<b>89,422</b>	<b>95,606</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>32,859</b>	<b>20,980</b>	<b>21,511</b>	<b>18,982</b>	<b>23,155</b>	<b>26,130</b>	<b>29,030</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>32,859</b>	<b>20,980</b>	<b>21,511</b>	<b>18,982</b>	<b>23,155</b>	<b>26,130</b>	<b>29,030</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 8, 8 and 8 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	64,641	30,737	46,015	42,701	39,825	37,719	37,619
Investments.....	206	90	100	80	80	80	80
Receivables.....	564	359	512	562	562	562	562
Inventories.....	14	20	20	20	20	20	20
Interest receivable.....	317	10	10	10	10	10	10
Amounts receivable for outputs <sup>(a)</sup> .....	-	150	-	-	-	-	-
Prepayments.....	19	35	35	35	35	35	35
Other.....	-	690	690	990	990	990	990
<b>Total current assets.....</b>	<b>65,761</b>	<b>32,091</b>	<b>47,382</b>	<b>44,398</b>	<b>41,522</b>	<b>39,416</b>	<b>39,316</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	150	290	430	570	710
Land and Buildings.....	358,234	412,897	404,566	431,412	462,329	495,429	529,419
Plant, equipment and vehicles.....	155	91	169	149	123	119	119
Other.....	-	29	-	-	-	-	-
<b>Total non-current assets.....</b>	<b>358,389</b>	<b>413,017</b>	<b>404,885</b>	<b>431,851</b>	<b>462,882</b>	<b>496,118</b>	<b>530,248</b>
<b>TOTAL ASSETS.....</b>	<b>424,150</b>	<b>445,108</b>	<b>452,267</b>	<b>476,249</b>	<b>504,404</b>	<b>535,534</b>	<b>569,564</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	539	485	485	485	485	485	485
Provision for employee entitlements.....	85	-	102	102	102	102	102
Monies in trust.....	-	15	-	-	-	-	-
Accrued Salaries.....	10	-	10	10	10	10	10
Other.....	1,183	801	806	806	806	806	806
<b>Total current liabilities.....</b>	<b>1,817</b>	<b>1,301</b>	<b>1,403</b>	<b>1,403</b>	<b>1,403</b>	<b>1,403</b>	<b>1,403</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	33	-	54	54	54	54	54
<b>Total non-current liabilities.....</b>	<b>33</b>	<b>-</b>	<b>54</b>	<b>54</b>	<b>54</b>	<b>54</b>	<b>54</b>
<b>TOTAL LIABILITIES.....</b>	<b>1,850</b>	<b>1,301</b>	<b>1,457</b>	<b>1,457</b>	<b>1,457</b>	<b>1,457</b>	<b>1,457</b>
<b>EQUITY</b>							
Contributed Equity.....	-	7,000	7,000	12,000	17,000	22,000	27,000
Accumulated surplus/(deficit).....	417,612	432,120	439,123	458,105	481,260	507,390	536,420
Asset revaluation reserve.....	4,688	4,687	4,687	4,687	4,687	4,687	4,687
<b>Total equity.....</b>	<b>422,300</b>	<b>443,807</b>	<b>450,810</b>	<b>474,792</b>	<b>502,947</b>	<b>534,077</b>	<b>568,107</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>424,150</b>	<b>445,108</b>	<b>452,267</b>	<b>476,249</b>	<b>504,404</b>	<b>535,534</b>	<b>569,564</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	38,213	77,467	77,542	79,348	83,913	89,282	95,466
Capital Contribution .....	19,000	7,000	7,000	5,000	5,000	5,000	5,000
<b>Net cash provided by government .....</b>	<b>57,213</b>	<b>84,467</b>	<b>84,542</b>	<b>84,348</b>	<b>88,913</b>	<b>94,282</b>	<b>100,466</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(416)	(367)	(457)	(460)	(460)	(470)	(470)
Superannuation .....	-	-	(57)	(60)	(60)	(60)	(60)
Supplies and services .....	(10,840)	(13,026)	(11,197)	(13,500)	(12,130)	(12,255)	(12,605)
Grants and subsidies .....	(1,968)	(2,247)	(2,491)	(2,533)	(500)	(500)	(500)
Accommodation .....	(911)	(82)	(80)	(85)	(85)	(90)	(90)
Administration .....	(125)	-	-	-	-	-	-
Capital User Charge .....	-	(36,606)	(36,606)	(37,024)	(39,110)	(41,481)	(44,087)
Goods and Services Tax .....	(2,629)	(1,505)	(1,500)	(1,734)	(1,743)	(1,745)	(1,745)
Other .....	(4,720)	(9,723)	(4,564)	(6,372)	(7,899)	(7,786)	(8,223)
<b>Receipts</b>							
Interest .....	2,970	800	2,300	500	500	500	500
Goods and Services Tax .....	2,242	1,505	1,500	1,734	1,743	1,745	1,745
Grants and subsidies .....	1,565	735	2,231	500	500	500	500
Other .....	6,447	5,121	6,624	7,238	7,386	7,490	7,599
<b>Net cash from operating activities .....</b>	<b>(8,385)</b>	<b>(55,395)</b>	<b>(44,297)</b>	<b>(51,796)</b>	<b>(51,858)</b>	<b>(54,152)</b>	<b>(57,436)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(43,595)	(66,883)	(67,071)	(40,866)	(44,931)	(47,236)	(48,130)
Proceeds from sale of non-current assets .....	22,111	8,900	8,200	5,000	5,000	5,000	5,000
<b>Net cash from investing activities .....</b>	<b>(21,484)</b>	<b>(57,983)</b>	<b>(58,871)</b>	<b>(35,866)</b>	<b>(39,931)</b>	<b>(42,236)</b>	<b>(43,130)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>27,344</b>	<b>(28,911)</b>	<b>(18,626)</b>	<b>(3,314)</b>	<b>(2,876)</b>	<b>(2,106)</b>	<b>(100)</b>
Cash assets at the beginning of the reporting period .....	37,297	59,648	64,641	46,015	42,701	39,825	37,719
<b>Cash assets at the end of the reporting period .....</b>	<b>64,641</b>	<b>30,737</b>	<b>46,015</b>	<b>42,701</b>	<b>39,825</b>	<b>37,719</b>	<b>37,619</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	56,181	60,506	60,898	63,292	66,576
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(150)	(140)	(140)	(140)	(140)
(Increase)/decrease in salaries and related costs .....	(70)	-	-	-	-
Increase/(decrease) in accounts receivable .....	(245)	-	-	-	-
Profit/(loss) on sale of assets .....	(6,800)	(8,900)	(8,900)	(9,000)	(9,000)
Other accrued revenue .....	535	50	-	-	-
Other accrued expenditure .....	(5,154)	280	-	-	-
<b>Net Cash from Operating Activities</b> .....	44,297	51,796	51,858	54,152	57,436

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Coastal Zone Management .....	1,305	550	1,620	2,072	200	200	200
Coast and Clean Seas .....	459	600	795	418	300	300	300
Other Contributions .....	202	1,097	76	43	-	-	-
<b>TOTAL</b>	<b>1,966</b>	<b>2,247</b>	<b>2,491</b>	<b>2,533</b>	<b>500</b>	<b>500</b>	<b>500</b>

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Culture and the Arts .....	3	1173	Planning and Infrastructure .....	2	801
Curriculum Council .....	3	1050	Police Service .....	2	757
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Gascoyne Development Commission .....	1	421	South West Development Commission .....	2	606
Geraldton Port Authority .....	2	890	Sport and Recreation .....	3	1086
Gold Corporation .....	3	1265	State Housing Commission .....	1	363
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Commission .....	3	1271	Subiaco Redevelopment Authority .....	2	869
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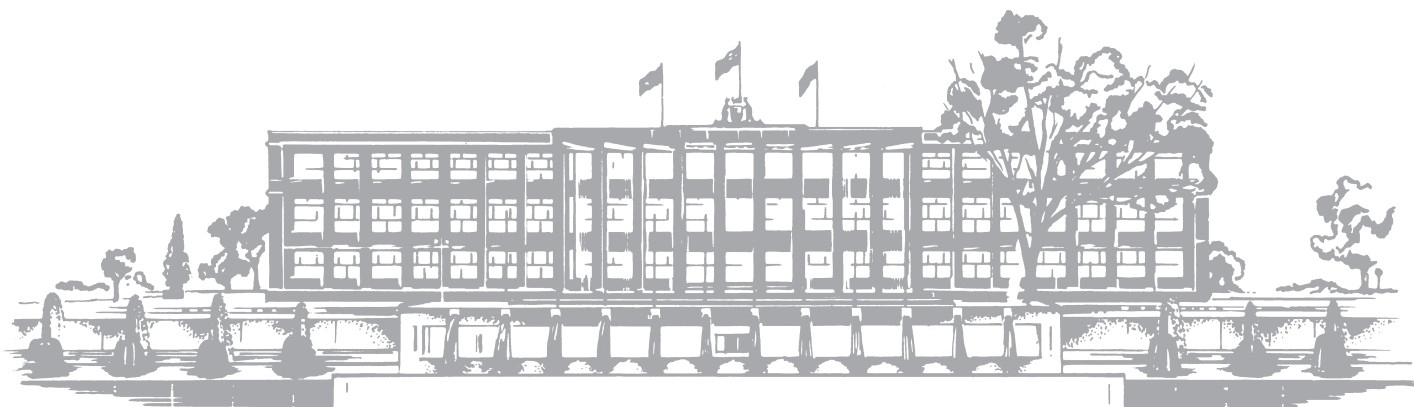
# **2002-03 BUDGET**

## **BUDGET STATEMENTS**

**Budget Paper No.2**

**Volume 3**

**PRESENTED TO THE LEGISLATIVE ASSEMBLY  
ON 16 MAY 2002**



2002–03 Budget Statements  
**(Budget Paper No. 2 Volume 3)**  
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# BUDGET 2002-03

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## **CHAPTER 3**

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### **AGENCY INFORMATION IN SUPPORT OF THE ESTIMATES**

**Part 11 – Part 15**

## Part 11

### Minister for State Development; Tourism; Small Business

#### SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
915	Industry and Technology			
	– Purchase of Outputs.....	51,200	53,865	55,225
	– Administered Grants, Subsidies and Other Transfer Payments .....	86,951	80,082	32,898
	– Capital Contribution .....	10,015	8,885	3,216
	Total .....	148,166	142,832	91,339
937	Mineral and Petroleum Resources			
	– Purchase of Outputs.....	71,050	68,824	66,776
	– Administered Grants, Subsidies and Other Transfer Payments .....	34,299	29,399	27,569
	– Capital Contribution .....	4,055	3,657	3,595
	Total .....	109,404	101,880	97,940
967	Minerals and Energy Research Institute of Western Australia			
	– Purchase of Outputs.....	875	875	882
	Total .....	875	875	882
975	Rottneest Island Authority	...	...	...
976	Western Australian Tourism Commission			
	– Purchase of Outputs.....	31,994	32,403	33,333
	– Administered Grants, Subsidies and Other Transfer Payments .....	1,732	1,732	1,727
	– Capital Contribution .....	482	482	27
	Total .....	34,208	34,617	35,087



**Part 11****Minister for State Development; Tourism; Small Business — *continued*****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
1006	Small Business Development Corporation			
	– Purchase of Outputs.....	8,616	8,345	<b>8,867</b>
	– Capital Contribution .....	120	120	<b>196</b>
	Total .....	8,736	8,465	<b>9,063</b>
	GRAND TOTAL			
	– Purchase of Outputs.....	163,735	164,312	<b>165,083</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	122,982	111,213	<b>62,194</b>
	– Capital Contribution .....	14,672	13,144	<b>7,034</b>
	Total .....	301,389	288,669	<b>234,311</b>

## INDUSTRY AND TECHNOLOGY

### PART 11 - MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS

#### DIVISION 54

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
Item 87 Net amount appropriated to purchase outputs.....	50,140	51,026	53,691	<b>55,051</b>	51,819	49,614	51,446
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975 .....	152	174	174	<b>174</b>	174	174	174
Total appropriations provided to purchase outputs .....	50,292	51,200	53,865	<b>55,225</b>	51,993	49,788	51,620
<b>ADMINISTERED GRANTS, SUBSIDIES AND OTHER TRANSFER PAYMENTS</b>							
Item 88 Amount provided for Administered Grants, Subsidies and Other Transfer Payments .....	29,955	86,951	80,082	<b>32,898</b>	6,350	-	-
<b>CAPITAL</b>							
Item 164 Capital Contribution .....	11,336	10,015	8,885	<b>3,216</b>	2,533	2,014	1,614
<b>GRAND TOTAL.....</b>	<b>91,583</b>	<b>148,166</b>	<b>142,832</b>	<b>91,339</b>	<b>60,876</b>	<b>51,802</b>	<b>53,234</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To drive the Western Australian economy to growth and diversity.*

#### SIGNIFICANT ISSUES AND TRENDS

- During 2001-2 the state's economy continued to be heavily influenced by world economic trends. In this regard, Japan, Western Australia's largest trading partner, slipped back into recession.
- World trade protocols, tariffs and both Commonwealth and State Government taxation arrangements will continue to influence the investment and industry growth environments. The challenge is for a diversifying Western Australian industry sector to continually assess new ways of improving productivity and competitiveness.
- Sustainability and Greenhouse issues are now major international, national and local issues. Dealing with these issues requires the integration of economic, social and environmental considerations into the development process. Meeting environmental targets should stimulate the development of new technologies and processes that enhance competitiveness.
- The legislative framework needs to keep pace with the changing nature of commerce. *The Electronic Transactions Bill* will give electronic transactions the legal status of paper transactions and complement the Commonwealth *Electronic Transactions Act*.
- Key strategic infrastructure is required to enable the State to compete globally and research facilities that are connected to, and work in conjunction with government, business and the community have the potential to 'synergise' new innovations and infrastructure as foundations for the new economic future.

- Information and Communications are a vital part of this State's future development, with the capacity to support the creation and maintenance of high quality employment throughout the State's economy. It facilitates the effective and efficient provision of services to all Western Australians by government and business, and contributes to the wellbeing and quality of life of those living in regional areas. The integration of electronic systems that are consistent with national standards is essential for the 'seamless' flow of information and transactions across jurisdictions.
- All Western Australians, no matter where they live, work or travel, should have access to affordable telecommunications services (telephone, internet and broadcasting). Provision of these services is essential for economic development and social wellbeing in regional Western Australia.
- The government can achieve significant benefit from leveraging its considerable purchasing power on a whole of government basis to obtain improved value for money and support the achievement of its economic development objectives.
- The continued implementation of e-commerce for government purchasing can deliver significant savings in the cost of doing business to the government and industry and enhance the competitiveness of industry in the market place.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001, are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Wittenoom Clean Up (deferral from 2001-02) .....	2,100	-	-	-
SPIRIT Project .....	850	-	-	-
Additional Funding for South West Forest Business Exits .....	7,000	-	-	-
Reduction in industry and technology development .....	(2,000)	(4,000)	(4,000)	(4,000)

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Industry and Business Development.....	28,493	30,213	28,557	25,742			
<b>Output 2:</b>							
Public Sector Procurement Systems and Supply.....	16,164	22,422	22,420	20,887			
<b>Output 3:</b>							
Innovation and Technology .....	8,921	7,453	7,453	6,327			
<b>Output 4:</b>							
Infrastructure Facilitation .....	11,107	11,828	16,250	16,342			
<b>Total Cost of Outputs .....</b>	<b>64,685</b>	<b>71,916</b>	<b>74,680</b>	<b>69,298</b>	<b>65,754</b>	<b>63,829</b>	<b>65,661</b>
<i>Less Operating revenues .....</i>	<i>8,311</i>	<i>13,446</i>	<i>13,456</i>	<i>12,471</i>	<i>12,857</i>	<i>13,156</i>	<i>13,156</i>
<b>Net Cost of Outputs .....</b>	<b>56,374</b>	<b>58,470</b>	<b>61,224</b>	<b>56,827</b>	<b>52,897</b>	<b>50,673</b>	<b>52,505</b>
<b>Adjustments <sup>(b)</sup> .....</b>	<b>(6,082)</b>	<b>(7,270)</b>	<b>(7,359)</b>	<b>(1,602)</b>	<b>(904)</b>	<b>(885)</b>	<b>(885)</b>
<b>Appropriations provided to purchase Outputs .....</b>	<b>50,292</b>	<b>51,200</b>	<b>53,865</b>	<b>55,225</b>	<b>51,993</b>	<b>49,788</b>	<b>51,620</b>
<b>ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS</b>							
<b>Appropriation for Administered Grants, Subsidies and Transfer Payments.....</b>	<b>29,955</b>	<b>86,951</b>	<b>80,082</b>	<b>32,898</b>	<b>6,350</b>	<b>-</b>	<b>-</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>11,336</b>	<b>10,015</b>	<b>8,885</b>	<b>3,216</b>	<b>2,533</b>	<b>2,014</b>	<b>1,614</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>91,583</b>	<b>148,166</b>	<b>142,832</b>	<b>91,339</b>	<b>60,876</b>	<b>51,802</b>	<b>53,234</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is expected to be the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A growing and diversified economy	Contribute to business development in Western Australia through support to clients	Industry and Business Development
		Public Sector Procurement Systems and Supply
		Innovation and Technology
		Infrastructure Facilitation

### Outcome: Contribute to business development in Western Australia through support to clients

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The extent to which clients consider that DoIT's support has contributed to business development <sup>(b)</sup> .....	na	na	na	70%	

(a) More details of effectiveness indicators are provided in the annual report.

(b) This is a new indicator for 2002-03 and no historical results are available for 2000-01. It was not included in the 2001-02 Budget Statements as the integration of the former Departments of Commerce and Trade and Contract and Management Services had not been completed at that time. There is no basis for providing an estimate for 2001-02. One indicator will be used for the Department, made up of contributions from each of the four outputs.

### Output 1: Industry and Business Development

Promote and assist the growth of internationally competitive industry within Western Australia, through the delivery of specific projects and provision of direct services to clients.

The growth of internationally competitive industry contributes to business development through the promotion of Western Australia as a source of internationally competitive products and services.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	28,493	30,213	28,557	25,742	Decrease is due to once off refund of financial assistance.
Less Operating Revenue <sup>(b)</sup> .....	717	725	2,734	840	
Net Cost of Output .....	27,776	29,488	25,823	24,902	
Adjustments <sup>(c)</sup> .....	(3,010)	(5,100)	(3,140)	(168)	
Appropriation for purchase of Output 1 .....	24,766	24,388	22,683	24,734	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Industry development projects .....	48 <sup>(a)</sup>	30 <sup>(a)</sup>	20	10	Move to fewer, more complex projects.
International trade and investment services .....	16	20	14	8	Services reviewed and redefined.
Aboriginal Economic Development services...	9	10	5	3	Services reviewed and redefined.
<b>Quality</b>					
Client satisfaction with projects/services <sup>(b)</sup> .....	na	na	na	75%	
<b>Timeliness</b>					
Client satisfaction with timeliness of projects/services <sup>(b)</sup> .....	na	na	na	75%	
<b>Cost (Efficiency)</b>					
Average cost of projects .....	\$318,970	\$533,540	\$718,035	\$1,224,250	Unit cost increase results from fewer, more complex projects.
Average cost of services .....	\$527,300	\$473,555	\$747,149	\$1,227,250	Unit cost increase reflects consolidation of services into larger groups.
<b>Full Time Equivalents (FTEs)</b>	133	141	127	147	

(a) In the 2001-02 Budget Statements, the total Quantity measures for this Output included Industry Infrastructure projects which are now under output 4.

(b) It is not possible to determine appropriate figures for 2000-01 and 2001-02 as outputs have been restructured.

**Major Achievements For 2001-02**

- Established the Timber Industry Restructure Assistance Office in Manjimup. The Office is staffed by officers from a number of departments and agencies, and provides a range of services and support to the timber industry and workers affected by timber industry restructuring in the lower South West region of Western Australia.
- Implemented the Timber Industry Assistance Program, which provides financial assistance to businesses to wholly or partially leave the Western Australian native forest timber industry. Assistance is also provided to those timber mills that will be required to upgrade and add downstream processing as a condition of receiving an allocation of logs for the next Forest Management Plan period.
- The State's Trade and Investment Office network in overseas locations was maintained.
- In 2001 the Office of Aboriginal Economic Development (OAED) successfully tendered to provide services to Aboriginal and Torres Strait Islander Commission (ATSIC) clients under the Business Facilitation Network.
- OAED secured commitments of \$210,000 from ATSIC and \$5,000 from the Great Southern Development Commission to establish an Aboriginal arts and crafts shop, and a tourism enterprise in Kojonup.
- The State Development Forum was formally established as an advisory forum to the Minister and a strategic link between Government, industry and the community.
- Preliminary consultations with organisations and agencies were undertaken as part of developing an overall industry policy for the State.
- The Information and Communications Technology (ICT) Industry Development Forum was established. The Forum's role is to advise the Minister on policies and strategies for the development of the ICT industry and the application of the technology within Western Australian industry sectors. The Forum will provide a unified ICT industry view to government.

- Established a Local Content Program to facilitate greater market access for competitive local suppliers. As part of the suite of initiatives in this Program, a Local Content Unit was established to support the work of the Ministerial Council on Local Content.
- Produced an Education Strategy, 'The Value of Education for Economic Development' which focuses on education as the catalyst for economic development and provided the momentum, through the introduction of a number of initiatives, to facilitate an enhanced emphasis on a knowledge-based sustainable economy.
- Together with the Department of Agriculture, formed a strategic alliance with Cold Storage, the major private retailer in Singapore. This resulted in a semi-permanent 'Margaret River section' in one of their prestige stores and a coordinated entry point for new Western Australian exporters. Over 40 Western Australian wine, food and tourism companies participated in the Western Australian Fine Wine and Food Festival, held in Singapore. Most of these companies have now established distribution networks in Singapore.
- Worked to support Western Australian bids for the replacement of the Fremantle Class Patrol Boats Contract by promoting local industry capabilities including participation at Pacific 2002 and organisation of a joint government/industry mission to Canberra.

### **Major Initiatives For 2002-03**

- Undertake a series of planned initiatives associated with implementing the Education Strategy to increase the number of foreign fee-paying students attending Western Australian educational institutions and establishing long-term personal and business relationships with the State.
- Assist indigenous communities to develop their business capability.
- The South West Industry Assistance Scheme will allocate funds for attracting new businesses to, or expanding existing businesses in, the South West region.
- Develop and release a Whole of government industry policy.
- Develop and implement an Export Western Australia trade strategy.
- Continue to market Western Australia's industry capabilities nationally and internationally ensuring that facilities are in place for companies seeking to establish or expand their Western Australian activities.

### **Outcome: Contribute to business development in Western Australia through support to clients**

#### **Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The extent to which clients consider that DoIT's support has contributed to business development <sup>(b)</sup> .....	na	na	na	70%	

(a) More details of effectiveness indicators are provided in the annual report.

(b) This is a new indicator for 2002-03 and no historical results are available for 2000-01. It was not included in the 2001-02 Budget Statements as the integration of the former Departments of Commerce and Trade and Contract and Management Services had not been completed at that time. There is no basis for providing an estimate for 2001-02. One indicator will be used for the Department, made up of contributions from each of the four outputs.

**Output 2: Public Sector Procurement Systems and Supply**

Research and create procurement systems and frameworks.

The government's purchasing power, leveraged on a whole of government basis, contributes to business development in Western Australia by enhancing the competitiveness of industry in the local market place.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	16,164	22,422	22,420	20,887	
Less Operating Revenue <sup>(b)</sup> .....	3,833	8,145	5,857	6,355	
Net Cost of Output .....	12,331	14,277	16,563	14,532	
Adjustments <sup>(c)</sup> .....	679	288	(1,918)	138	
<b>Appropriation for purchase of Output 2 .....</b>	<b>13,010</b>	<b>14,565</b>	<b>14,645</b>	<b>14,670</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Value of agency specific contracts developed million <sup>(a)</sup>	\$127.2	\$150	\$78	\$180	One contract with a value of \$100 million is due for award in July 2003.
Agency specific contracts developed .....	168 <sup>(a)</sup>	223	223	250	
Value of common use contracts managed..... million	\$607.4	\$610	\$633	\$650	
Common use contracts managed .....	554	315 <sup>(b)</sup>	315	335	
Registered users of the Government Electronic Market (Gem) .....	30,230	16,610 <sup>(c)</sup>	16,610	22,450	Number of buyers and suppliers will increase as more register in the Gem systems.
Strategic procurement projects .....	4	4	4	4	
<b>Quality</b>					
Client satisfaction with agency specific contract development.....	76%	75%	75%	80%	
Client satisfaction with common use contracts	82%	80%	80%	85%	
Registered users' satisfaction with Gem.....	84%	75%	75%	85%	
Client satisfaction with procurement projects <sup>(d)</sup> .....	na	na	na	75%	
<b>Timeliness</b>					
Client satisfaction with the timeliness of delivery of the agency specific contracting service.....	71%	75%	75%	75%	
Client satisfaction with the timeliness of delivery of procurement projects <sup>(d)</sup> .....	na	na	na	75%	
<b>Cost (Efficiency)</b>					
Development cost as a percentage of the value of agency specific contracts.....	3.42%	3.70%	7.12%	3.01%	Unit cost increase in the 2001-02 Estimate is a result of the lower value of contracts estimated for the year but see the note to the equivalent Quantity measure.



	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Overall cost of development of agency specific contracts .....	\$4,350,240	\$5,550,000	\$5,553,600	\$5,418,000	
Management cost as a percentage of the value of common use contracts .....	0.87%	0.78%	0.75%	0.74%	
Overall cost of management of common use contracts .....	\$5,284,380	\$4,758,000	\$4,747,500	\$4,810,000	
Average cost per registered user of Gem .....	\$167	\$534 <sup>(e)</sup>	\$535	\$362	Unit cost decrease reflects expected increase in users.
Average cost of procurement projects .....	\$365,750 <sup>(f)</sup>	\$809,000	\$808,225	\$630,815	Unit cost decreasing as current SPIRIT project nears completion.
<b>Full Time Equivalents (FTEs)</b>	114	150	141	155	

- (a) This measure previously included contracts which are now the responsibility of the Department of Housing and Works.
- (b) Approximately 200 contracts were not renewed when they expired which accounts for the substantial reduction in numbers between 2000-01 and 2001-02. These contracts are in the process of being replaced with contracts for different products. The 2000-01 number also included contracts which are no longer counted as part of this Output and others which are now the responsibility of the Department of Housing and Works. These changes have not affected the value of the estimated turnover in goods and services procured through common use contracts.
- (c) The new Bulletin Board was launched in November 2001 and required all suppliers to re-register their details.
- (d) It is not possible to determine appropriate figures for 2000-01 and 2001-02 as outputs have been restructured.
- (e) The increase in unit cost from 2000-01 Actual to 2001-02 Budget is due to the development of the Gem suite of products and for their commercialisation.
- (f) The lower unit cost in the 2000-01 Actual did not include the significant development costs for the SPIRIT project which occurred in the following year.

### Major Achievements For 2001-02

- The Strategic Partnering in Resourcing Information Technology (SPIRIT) Procurement Plan was endorsed. The Request for Proposal documents were released for industry and agency consultation.
- Developed the policy framework for Voicenet, a procurement framework for managed voice services across government.
- Managed contracts with an anticipated value of \$700 million, achieving efficiencies across government. Common Use contracts due for re-tendering were progressively reviewed, utilising a more flexible framework similar to that adopted for SPIRIT.
- During the year, full online quoting and ordering functionality was incorporated into Gem and work progressed on Financial Management Information System (FMIS) integration and online payment capability. The target of 1,500 registered buyers by the end of the financial year has been achieved.
- Gem buyer training seminars were held in Kalgoorlie, Broome, Geraldton, Albany, Esperance and Bunbury.
- Version 1.0 of Gem Contracting was completed and piloting of the system with the Department of Training was on schedule.
- The new Government Contracting Information Bulletin Board was launched. The Electronic Tender Lodgement facility is being piloted with departmental tenders, prior to being rolled out for use by other agencies.

### Major Initiatives For 2002-03

- Review existing common use contract arrangements as they expire, to leverage Government's purchasing power to achieve value for money and support for economic development objectives.
- Develop procurement frameworks that enhance the ability of local suppliers to successfully access government work, and undertake local industry information forums on selling to government.
- Implement the SPIRIT procurement framework for whole of government information technology services.
- Advance the roll out of Gem purchasing across government with local industry participation.

**Outcome: Contribute to business development in Western Australia through support to clients****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The extent to which clients consider that DoIT's support has contributed to business development <sup>(b)</sup> .....	na	na	na	70%	

(a) More details of effectiveness indicators are provided in the annual report.

(b) This is a new indicator for 2002-03 and no historical results are available for 2000-01. It was not included in the 2001-02 Budget Statements as the integration of the former Departments of Commerce and Trade and Contract and Management Services had not been completed at that time. There is no basis for providing an estimate for 2001-02. One indicator will be used for the Department, made up of contributions from each of the four outputs.

**Output 3: Innovation and Technology**

Assist clients through the development of specific services and projects that promote the use of innovation and new technology; and deliver online business solutions.

The use of innovation and new technology, and the delivery of online business solutions, contribute to business development in Western Australia by enhancing the ability of industry, government and the community to respond to new market trends and take advantage of technological advances.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	8,921	7,453	7,453	6,327	
Less Operating Revenue <sup>(b)</sup> .....	210	476	428	430	
Net Cost of Output .....	8,711	6,977	7,025	5,897	
Adjustments <sup>(c)</sup> .....	(2,201)	(749)	(767)	68	
<b>Appropriation for purchase of Output 3 .....</b>	<b>6,510</b>	<b>6,228</b>	<b>6,258</b>	<b>5,965</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Knowledge solution projects .....	3	6	6	10	New projects initiated.
Emerging technology projects .....	3	3	3	3	
Innovation services .....	1	1	1	1	
<b>Quality</b>					
Client satisfaction with projects/services <sup>(a)</sup> .....	na	na	na	70%	
<b>Timeliness</b>					
Client satisfaction with the timeliness of projects/services <sup>(a)</sup> .....	na	na	na	70%	
<b>Cost (Efficiency)</b>					
Average cost of projects .....	\$1,241,280	\$671,740	\$671,700	\$390,660	Reduction in unit cost as a result of increase in forecast Quantity for 2002-03.
Average cost of services .....	\$1,473,220	\$1,407,460	\$1,407,390	\$1,248,350	
<b>Full Time Equivalents (FTEs)</b>	34	35	32	35	

(a) It is not possible to determine appropriate figures for 2000-01 and 2001-02 as outputs have been restructured.

**Major Achievements For 2001-02**

- Provided support to the Premier's Science Council, established to advise the government on the implementation of the Innovate Western Australia policy. The Council completed its review of State Government agency research expenditure and submitted its report and recommendations to the Premier.
- Established a security operations centre to provide assistance and advice to government agencies about information security management which included completion of a methodology conforming to Australian and international standards. Also, signed an agreement with Australian Computer Emergency Response Team (AusCERT) to provide information security intelligence and training services to government agencies in Western Australia.
- The Western Australian Government's Centres of Excellence Program provided \$600,000 over three years towards the establishment of the Environmental Technology Centre (ETC) at Murdoch University. The Centre is to be co-funded by the United Nations Environment Program (UNEP) (\$1.8 million over five years) and Murdoch University (\$150,000). By becoming a Regional Cooperation Centre of UNEP, the ETC will have increased opportunities to develop and export environmentally sound technologies as well as provide education and training programs for developing countries.
- Coordinated in conjunction with the Technology Precinct and tertiary institutions, Western Australia's contribution to the Australian Innovation Festival including developing a website to act as a gateway for innovation in Western Australia, integrating services and resources for innovators across the State.
- Conducted a series of innovation seminars dealing with each of the stages in the innovation cycle.
- The Strategic Research Fund for the Marine Environment was established as a joint venture between the Western Australian Government and the CSIRO. During the year the Fund awarded 10 scholarships to Ph.D. students at Western Australia's four publicly funded universities to study a range of aspects of the State's unique marine environment. As part of the joint venture the CSIRO significantly expanded its research capability in Western Australia.

**Major Initiatives For 2002-03**

- Investigate opportunities for government agencies to use multi-application 'smart cards' in delivering services to the community.
- Identify opportunities which will allow citizens to personalise their access to government services through an extension of the OnlineWA single doorway.
- Investigate the feasibility of developing a whole of government on-line registration and licensing system.
- Investigate the potential for extending the Gem project to enable business-to-business transactions to occur.

**Outcome: Contribute to business development in Western Australia through support to clients****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The extent to which clients consider that DoIT's support has contributed to business development <sup>(b)</sup> .....	na	na	na	70%	

(a) More details of effectiveness indicators are provided in the annual report.

(b) This is a new indicator for 2002-03 and no historical results are available for 2000-01. It was not included in the 2001-02 Budget Statements as the integration of the former Departments of Commerce and Trade and Contract and Management Services had not been completed at that time. There is no basis for providing an estimate for 2001-02. One indicator will be used for the Department, made up of contributions from each of the four Outputs.

**Output 4: Infrastructure Facilitation**

Support sustainable development for industry, communities and government through the provision of comprehensive and appropriate strategic infrastructure, services and projects. (This Output excludes resource-based infrastructure projects managed by the Department of Mineral and Petroleum Resources, but the Department of Industry and Technology is involved in projects affiliated with resource infrastructure projects.)

The provision of appropriate strategic infrastructure contributes to business development in Western Australia by providing the foundations for local industry, communities and government to develop and grow.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	11,107	11,828	16,250	16,342	
Less Operating Revenue <sup>(b)</sup> .....	3,551	4,100	4,437	4,846	
Net Cost of Output .....	7,556	7,728	11,813	11,496	
Adjustments <sup>(c)</sup> .....	(1,550)	(1,709)	(1,534)	(1,640)	
<b>Appropriation for purchase of Output 4 .....</b>	<b>6,006</b>	<b>6,019</b>	<b>10,279</b>	<b>9,856</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Industry infrastructure projects <sup>(a)</sup> .....	10	10	10	10	
State telecommunications projects.....	9	9	9	9	
Agencies accessing DoIT's online services.....	335	415	420	420	
<b>Quality</b>					
Client satisfaction with projects/services <sup>(b)</sup> .....	na	na	na	75%	
<b>Timeliness</b>					
Client satisfaction with timeliness of projects <sup>(b)</sup> .....	na	na	na	75%	
Actual hours availability of online services as a percentage of advertised hours availability	99.9%	99%	99.98%	99.80%	
<b>Cost (Efficiency)</b>					
Average cost of projects .....	\$436,450	\$396,625	\$629,810 <sup>(c)</sup>	\$627,628	
Average cost of agency access to a service.....	\$8,400 <sup>(d)</sup>	\$10,342	\$10,200	\$10,516	
<b>Full Time Equivalents (FTEs)</b>	43	47	40	50	

(a) In the 2001-02 Budget Statements, this item was included in the previous Output 1.

(b) It is not possible to determine appropriate figures for 2000-01 and 2001-02 as outputs have been restructured.

(c) WirelessWest was an administered item in the 2001-02 Budget and consequently did not appear in this measure. It is now a controlled item and the unit cost increase in the 2001-02 Estimated and 2002-03 Target figures reflect this inclusion.

(d) OnlineWA was not operational at this time.

**Major Achievements For 2001-02**

- Assisted the Mid West Development Commission, the Central West College of TAFE and the Department of Training in the establishment of a Marine Education, Training and Industry Research Centre (METIRC) in Geraldton.
- Developed a strategy to market the recently expanded Technology Park as a resources and energy industry knowledge park. In conjunction with the CSIRO commenced identification of resource and energy R&D organisations that will bring intellectual capital to Western Australia.
- Established the ConferWest state-wide video-conferencing service. ConferWest includes a network of public access video-conferencing sites, a multipoint conference bridge and a conference management service. The service enables business and government users to take advantage of the significant cost savings and improved communications which videoconferencing can provide.
- Completed the incorporation of all Local Government websites (currently 72) into OnlineWA, the Single Doorway to the Western Australian Government. This provides a single point of online community access to state and local government.
- The ServiceNet initiative employed leading-edge internet-based technologies to keep pace with the increasing demand for government services and was recognised by the Western Australian Information Technology Association's award for IT & T Services and by the Australian Telecommunications Users Groups' award as co-winner for Best Communications Solution - Large Business.
- Completed the establishment of the CSIRO Australian Resources Research Centre building, culminating in the creation of 120 new technology jobs and the establishment of three nodes of the Interactive Virtual Environments Centre.
- Coordinated an investment mission of 17 Dutch technology companies which were members of the Amsterdam and Groningen Technology Parks. This resulted in three Western Australian companies forming joint venture arrangements for the sale of local products/services into the Netherlands and other selected markets in Europe.
- The Technology Industry Advisory Council (TIAC) launched the report, 'Directions for Industry Policy in Western Australia within the Global Knowledge Economy', for public comment.

**Major Initiatives For 2002-03**

- Implement the Technology Precinct Strategic Plan which will include the launch of the Technology Precinct website.
- Develop, with the Facility Manager for the marine engineering and fabrication facility at Jervoise Bay, a business plan and marketing plan to promote opportunities for local business and employment.
- Modify the OnlineWA website to meet contemporary website standards enhancing access to services for the community.

**CAPITAL WORKS PROGRAM**

The Department's capital works program for 2002-03 will see the continuation of investment in the promotion of the diversity of the State's industry base. The expenditure program includes the following projects:

- Development of the \$127 million Jervoise Bay Southern Precinct harbour infrastructure will continue to provide for the future requirements of the shipbuilding and offshore oil and gas industries, with planned expenditure of \$23.8 million in 2002-03;
- The WirelessWest project will extend the Telstra CDMA network to provide continuous coverage to areas in the South West land division at a cost of \$3.5 million in 2002-03; and
- Development of online systems that will enable government agencies, approved buyers and suppliers to undertake their purchasing of goods and services in an e-commerce environment. This will be facilitated through Gem Procurement at a cost of \$400,000 in 2002-03.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Computer and Office Equipment Replacement .....	1,292	403	403	303
Gem Procurement.....	2,700	1,500	1,500	400
Wireless West Project.....	7,000	3,500	3,500	3,500
Jervoise Bay Infrastructure - Southern Precinct.....	127,300	103,527	84,695	23,773
<b>COMPLETED WORKS</b>				
Gem Contracting .....	953	953	953	-
East Rockingham Wool Processing - Rectification .....	6,000	6,000	4,114	-
Coogee Redevelopment Implementation .....	5,900	5,900	1,707	-
Communications Pipeline.....	10,000	10,000	686	-
Woolscour Project.....	14,218	14,218	922	-
CSIRO Relocation - Implementation.....	34,000	34,000	5,035	-
Jervoise Bay Infrastructure - Enhancement .....	7,900	7,900	190	-
Marine Industry Technology Park .....	23,150	23,150	15,864	-
	240,413	211,051	119,569	27,976

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	38,140	119,569	119,569	27,976	693	693	300
<b>Working capital requirement</b>							
Loan repayments .....	523	1,633	1,633	545	550	550	550
Loan advances .....	10,813	5,526	4,396	2,271	1,583	1,064	1,064
	49,476	126,728	125,598	30,792	2,826	2,307	1,914
<b>LESS</b>							
Internal Funds and Balances .....	1,252	2,714	2,714	-	-	-	-
Commonwealth Grants .....	17,017	55,699	55,699	7,284	-	-	-
Funding included in output appropriations <sup>(b)</sup> ..	-	-	4,195	4,040	-	-	-
Holding Account <sup>(c)</sup> .....	-	-	-	303	293	293	300
Other .....	19,871	58,300	54,105	15,949	-	-	-
<b>Capital Contribution .....</b>	11,336	10,015	8,885	3,216	2,533	2,014	1,614

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(b)</sup> .....	21,223	25,187	24,286	23,341	23,426	23,443	23,952
Superannuation .....	2,019	2,299	2,429	2,450	2,459	2,461	2,514
Grants and subsidies <sup>(c)</sup> .....	18,065	29,606	20,310	9,194	4,580	4,600	4,620
Supplies and services .....	25,957	28,088	28,089	26,350	28,233	27,210	28,383
Borrowing costs .....	956	783	783	596	552	552	552
Capital User Charge .....	-	3,390	3,390	3,377	3,158	3,268	3,342
Depreciation .....	1,573	3,421	3,421	3,868	3,224	2,173	2,173
Net loss on disposal of non-current assets .....	69	-	-	-	-	-	-
Doubtful Debts .....	61	-	-	-	-	-	-
Other expenses .....	-	122	122	122	122	122	125
<b>TOTAL COST OF SERVICES .....</b>	<b>69,923</b>	<b>92,896</b>	<b>82,830</b>	<b>69,298</b>	<b>65,754</b>	<b>63,829</b>	<b>65,661</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(d)</sup> .....	5,605	12,301	12,301	11,372	11,746	12,045	12,045
Net Profit on disposal of non-current assets .....	11	113	113	58	68	68	68
Grants and subsidies .....	200	-	-	-	-	-	-
Other Revenue .....	2,495	1,032	1,042	1,041	1,043	1,043	1,043
<b>Total Revenues from Ordinary Activities .....</b>	<b>8,311</b>	<b>13,446</b>	<b>13,456</b>	<b>12,471</b>	<b>12,857</b>	<b>13,156</b>	<b>13,156</b>
<b>NET COST OF SERVICES .....</b>	<b>61,612</b>	<b>79,450</b>	<b>69,374</b>	<b>56,827</b>	<b>52,897</b>	<b>50,673</b>	<b>52,505</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(e)</sup> .....	64,316	69,955	68,620	55,225	51,993	49,788	51,620
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>64,316</b>	<b>69,955</b>	<b>68,620</b>	<b>55,225</b>	<b>51,993</b>	<b>49,788</b>	<b>51,620</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>2,704</b>	<b>(9,495)</b>	<b>(754)</b>	<b>(1,602)</b>	<b>(904)</b>	<b>(885)</b>	<b>(885)</b>
Change in Equity arising from transfer of assets/liabilities .....	(3,331)	-	(41)	(8,730)	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>(627)</b>	<b>(9,495)</b>	<b>(795)</b>	<b>(10,332)</b>	<b>(904)</b>	<b>(885)</b>	<b>(885)</b>

(a) The amounts for 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the Department of Commerce and Trade with part of the Department of Contract and Management Services in accordance with the Machinery of Government recommendations.

(b) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 324, 340 and 387 respectively.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

(d) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(e) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.



**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	6,710	918	9,748	898	906	464	29
Investments.....	-	9	-	-	-	-	-
Receivables.....	3,164	5,164	4,761	4,761	4,761	4,761	4,761
Inventories.....	2,429	2,051	2,052	1,920	1,788	1,656	1,524
Interest receivable.....	-	26	-	-	-	-	-
Amounts receivable for outputs <sup>(b)</sup> .....	-	-	303	293	293	300	300
Prepayments.....	222	225	225	225	225	225	225
Other.....	890	741	741	741	741	741	741
<b>Total current assets.....</b>	<b>13,415</b>	<b>9,134</b>	<b>17,830</b>	<b>8,838</b>	<b>8,714</b>	<b>8,147</b>	<b>7,580</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(b)</sup> .....	-	3,421	3,118	6,693	9,624	11,497	13,370
Land and Buildings.....	11,674	11,254	11,254	10,834	10,414	9,994	9,574
Plant, equipment and vehicles.....	2,951	5,089	5,087	3,031	1,385	656	2
Loans and Advances.....	21,566	23,777	22,516	23,016	53,516	52,677	53,127
Other.....	6,582	1,434	1,455	988	755	656	82
<b>Total non-current assets.....</b>	<b>42,773</b>	<b>44,975</b>	<b>43,430</b>	<b>44,562</b>	<b>75,694</b>	<b>75,480</b>	<b>76,155</b>
<b>TOTAL ASSETS.....</b>	<b>56,188</b>	<b>54,109</b>	<b>61,260</b>	<b>53,400</b>	<b>84,408</b>	<b>83,627</b>	<b>83,735</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	820	1,080	470	470	470	470	470
Provision for employee entitlements.....	3,521	3,055	3,108	2,978	2,926	2,874	2,822
Interest-bearing liabilities (Borrowings).....	1,100	-	-	-	-	-	-
Interest payable.....	168	158	158	144	130	116	102
Accrued Salaries.....	424	377	387	392	397	402	407
Other.....	1,299	465	465	465	465	465	465
<b>Total current liabilities.....</b>	<b>7,332</b>	<b>5,135</b>	<b>4,588</b>	<b>4,449</b>	<b>4,388</b>	<b>4,327</b>	<b>4,266</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	1,973	1,851	1,919	1,859	1,849	1,839	1,829
Interest-bearing liabilities (Borrowings).....	9,643	9,110	9,110	8,565	38,015	36,176	35,626
<b>Total non-current liabilities.....</b>	<b>11,616</b>	<b>10,961</b>	<b>11,029</b>	<b>10,424</b>	<b>39,864</b>	<b>38,015</b>	<b>37,455</b>
<b>TOTAL LIABILITIES.....</b>	<b>18,948</b>	<b>16,096</b>	<b>15,617</b>	<b>14,873</b>	<b>44,252</b>	<b>42,342</b>	<b>41,721</b>
<b>EQUITY</b>							
Contributed Equity.....	-	10,328	9,198	12,414	14,947	16,961	18,575
Accumulated surplus/(deficit).....	30,723	21,168	29,928	19,596	18,692	17,807	16,922
Asset revaluation reserve.....	6,517	6,517	6,517	6,517	6,517	6,517	6,517
<b>Total equity.....</b>	<b>37,240</b>	<b>38,013</b>	<b>45,643</b>	<b>38,527</b>	<b>40,156</b>	<b>41,285</b>	<b>42,014</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>56,188</b>	<b>54,109</b>	<b>61,260</b>	<b>53,400</b>	<b>84,408</b>	<b>83,627</b>	<b>83,735</b>

- (a) The amounts for 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the Department of Commerce and Trade with part of the Department of Contract and Management Services in accordance with the Machinery of Government recommendations.
- (b) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	64,316	66,534	65,199	51,357	48,769	47,615	49,447
Capital Contribution .....	-	10,328	9,198	3,216	2,533	2,014	1,614
Holding Account .....	-	-	-	303	293	293	300
<b>Net cash provided by government .....</b>	<b>64,316</b>	<b>76,862</b>	<b>74,397</b>	<b>54,876</b>	<b>51,595</b>	<b>49,922</b>	<b>51,361</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(20,569)	(24,589)	(23,688)	(23,427)	(23,483)	(23,500)	(24,009)
Superannuation .....	-	(2,299)	(2,429)	(2,450)	(2,459)	(2,461)	(2,514)
Supplies and services .....	(25,530)	(29,259)	(29,260)	(26,249)	(28,133)	(27,110)	(28,283)
Grants and subsidies .....	(13,292)	(24,490)	(15,194)	(7,423)	(3,497)	(3,986)	(4,006)
Borrowing costs .....	(920)	(793)	(793)	(610)	(566)	(566)	(566)
Capital User Charge .....	-	(3,390)	(3,390)	(3,377)	(3,158)	(3,268)	(3,342)
Goods and Services Tax .....	(8,282)	(7,353)	(7,353)	(7,209)	(7,199)	(7,199)	(7,361)
Other .....	-	(37)	(122)	(122)	(122)	(122)	(125)
<b>Receipts</b>							
User charges and fees .....	5,634	11,801	11,801	11,272	11,646	11,945	11,945
Goods and Services Tax .....	5,521	7,353	7,353	7,209	7,199	7,199	7,361
Other .....	2,087	1,032	1,042	1,041	1,043	1,043	1,043
<b>Net cash from operating activities .....</b>	<b>(55,351)</b>	<b>(72,024)</b>	<b>(62,033)</b>	<b>(51,345)</b>	<b>(48,729)</b>	<b>(48,025)</b>	<b>(49,857)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(6,143)	(3,876)	(3,876)	(925)	(925)	(925)	(525)
Proceeds from sale of non-current assets .....	181	490	490	190	200	200	200
<b>Net cash from investing activities .....</b>	<b>(5,962)</b>	<b>(3,386)</b>	<b>(3,386)</b>	<b>(735)</b>	<b>(725)</b>	<b>(725)</b>	<b>(325)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings .....	(524)	(1,633)	(1,633)	(545)	(550)	(1,839)	(550)
Other payments for financing activities .....	(11,852)	(5,526)	(4,396)	(2,271)	(31,583)	(1,064)	(1,064)
Proceeds from borrowings .....	2,389	-	-	-	30,000	-	-
Other proceeds from financing activities .....	411	4,850	-	-	-	1,289	-
<b>Net cash from financing activities .....</b>	<b>(9,576)</b>	<b>(2,309)</b>	<b>(6,029)</b>	<b>(2,816)</b>	<b>(2,133)</b>	<b>(1,614)</b>	<b>(1,614)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(6,573)</b>	<b>(857)</b>	<b>2,949</b>	<b>(20)</b>	<b>8</b>	<b>(442)</b>	<b>(435)</b>
Cash assets at the beginning of the reporting period .....	13,283	1,775	6,710	9,748	898	906	464
Net cash transferred to/from other agencies .....	-	-	89	(8,830)	-	-	-
<b>Cash assets at the end of the reporting period .....</b>	<b>6,710</b>	<b>918</b>	<b>9,748</b>	<b>898</b>	<b>906</b>	<b>464</b>	<b>29</b>

(a) The amounts for 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the Department of Commerce and Trade with part of the Department of Contract and Management Services in accordance with the Machinery of Government recommendations.

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	69,374	56,827	52,897	50,673	52,505
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(3,421)	(3,868)	(3,224)	(2,173)	(2,173)
(Increase)/decrease in salaries and related costs .....	504	85	57	57	57
Increase/(decrease) in accounts receivable .....	1,597	-	-	-	-
(Increase)/decrease in accounts payable .....	350	-	-	-	-
(Increase)/decrease in interest payable .....	10	14	14	14	14
(Increase)/decrease in other liabilities .....	(4,282)	(1,771)	(1,083)	(614)	(614)
Profit/(loss) on sale of assets .....	113	58	68	68	68
Other accrued expenditure .....	(2,215)				
<b>Net Cash from Operating Activities</b> .....	62,033	51,345	48,729	48,025	49,857

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 <sup>(a)</sup> Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Salaries and Allowances .....	558	784	-	-	-	-	-
Superannuation .....	40	29	-	-	-	-	-
Grants and subsidies .....	15,605	31,932	26,332	16,719	6,463	-	-
Supplies and services .....	11,869	17,715	17,160	19,364	21,145	21,258	21,258
Borrowing costs .....	-	-	178	160	140	140	140
Depreciation .....	8	10	10	10	10	10	10
Receipts paid into Consolidated Fund .....	570	587	-	-	-	-	-
Transfer of Assets/Liabilities .....	-	-	89	-	-	-	-
<b>TOTAL ADMINISTERED EXPENSES</b> <sup>(b)</sup> ..	28,650	51,057	43,769	36,253	27,758	21,408	21,408
<b>REVENUES</b>							
User charges and fees .....	1,266	12,935	12,935	19,144	21,258	21,258	21,258
Interest .....	196	178	178	160	140	140	140
Other Revenue .....	17,600	56,118	55,699	7,284	-	-	-
Appropriations .....	29,955	86,951	80,082	32,898	6,350	-	-
Liabilities assumed by the Treasurer .....	40	-	-	-	-	-	-
Transfer of Assets/Liabilities .....	-	-	130	-	-	-	-
<b>TOTAL ADMINISTERED REVENUES</b> ....	49,057	156,182	149,024	59,486	27,748	21,398	21,398

- (a) The amounts for 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the Department of Commerce and Trade with part of the Department of Contract and Management Services in accordance with the Machinery of Government recommendations..
- (b) Further information in the table 'Details of the Administered Transactions Expenses'.

## SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ADMINISTERED CURRENT ASSETS</b>							
Cash.....	5,871	1,000	1,000	1,000	1,000	1,000	1,000
Receivables.....	590	447	447	447	447	447	447
<b>Total Administered Current Assets .....</b>	<b>6,461</b>	<b>1,447</b>	<b>1,447</b>	<b>1,447</b>	<b>1,447</b>	<b>1,447</b>	<b>1,447</b>
<b>ADMINISTERED NON-CURRENT ASSETS</b>							
Land and Buildings.....	310	310	310	310	310	310	310
Receivables.....	-	100	100	100	100	100	100
Plant, equipment and vehicles.....	251	298	301	296	286	276	266
Loans and Advances.....	4,248	3,839	3,839	3,396	2,933	2,431	1,968
Other.....	58,089	163,365	163,344	186,582	186,582	186,582	186,582
<b>Total Administered Non-Current Assets .....</b>	<b>62,898</b>	<b>167,912</b>	<b>167,894</b>	<b>190,684</b>	<b>190,211</b>	<b>189,699</b>	<b>189,226</b>
<b>TOTAL ADMINISTERED ASSETS .....</b>	<b>69,359</b>	<b>169,359</b>	<b>169,341</b>	<b>192,131</b>	<b>191,658</b>	<b>191,146</b>	<b>190,673</b>
<b>ADMINISTERED CURRENT LIABILITIES</b>							
Payables.....	7,015	2,321	2,363	2,363	2,363	2,363	2,363
Provision for employee entitlements.....	52	52	-	-	-	-	-
Interest-bearing liabilities (Borrowings) .....	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Accrued Salaries.....	10	9	-	-	-	-	-
<b>Total Administered Current Liabilities .....</b>	<b>8,077</b>	<b>3,382</b>	<b>3,363</b>	<b>3,363</b>	<b>3,363</b>	<b>3,363</b>	<b>3,363</b>
<b>ADMINISTERED NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	68	68	-	-	-	-	-
Interest-bearing liabilities (Borrowings) .....	4,248	3,839	3,839	3,396	2,933	2,431	1,968
<b>Total Administered Non-Current Liabilities .....</b>	<b>4,316</b>	<b>3,907</b>	<b>3,839</b>	<b>3,396</b>	<b>2,933</b>	<b>2,431</b>	<b>1,968</b>
<b>TOTAL ADMINISTERED LIABILITIES..</b>	<b>12,393</b>	<b>7,289</b>	<b>7,202</b>	<b>6,759</b>	<b>6,296</b>	<b>5,794</b>	<b>5,331</b>

(a) The amounts for 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the Department of Commerce and Trade with part of the Department of Contract and Management Services in accordance with the Machinery of Government recommendations.

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Salaries and allowances .....	(458)	(784)	-	-	-	-	-
Superannuation .....	-	(29)	-	-	-	-	-
Supplies and services .....	(7,061)	(17,715)	(17,160)	(19,364)	(21,135)	(21,258)	(21,258)
Grants and subsidies .....	(3,876)	(29,832)	(24,232)	(14,719)	(1,463)	-	-
Borrowing costs .....	-	-	(178)	(160)	(140)	(140)	(140)
Receipts paid into Consolidated Fund .....	(570)	(587)	-	-	-	-	-
<b>Financing Activities</b>							
Repayment of borrowings .....	-	-	(409)	(443)	(463)	(502)	(502)
Other payments for financing activities .....	(12,662)	(7,359)	(2,100)	(2,000)	(5,000)	-	-
<b>Investing Activities</b>							
Purchase of non-current assets .....	(29,472)	(104,100)	(104,100)	(23,243)	(10)	-	-
<b>TOTAL ADMINISTERED CASH OUTFLOWS .....</b>	<b>(54,099)</b>	<b>(160,406)</b>	<b>(148,179)</b>	<b>(59,929)</b>	<b>(28,211)</b>	<b>(21,900)</b>	<b>(21,900)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
User charges and fees .....	1,236	12,935	12,935	19,144	21,258	21,258	21,258
Interest .....	194	178	178	160	140	140	140
Grants and subsidies .....	20	-	-	-	-	-	-
Other .....	17,147	56,118	55,699	7,284	-	-	-
Appropriations .....	29,955	86,951	80,082	32,898	6,350	-	-
<b>Financing Activities</b>							
Other proceeds from financing activities .....	5,226	409	409	443	463	502	502
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	<b>53,778</b>	<b>156,591</b>	<b>149,303</b>	<b>59,929</b>	<b>28,211</b>	<b>21,900</b>	<b>21,900</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>(321)</b>	<b>(3,815)</b>	<b>1,124</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

(a) The amounts for 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the Department of Commerce and Trade with part of the Department of Contract and Management Services in accordance with the Machinery of Government recommendations.

**DETAILS OF CONTROLLED GRANTS AND SUBSIDIES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Centres of Excellence Support Scheme .....	4,212	8,401	4,101	-	-	-	-
Innovate WA .....	-	6,530	70	-	-	-	-
Scitech Discovery Centre Support Agreement. Science and Technology Policy Implementation Grant Initiatives .....	2,550	2,600	2,600	-	-	-	-
ASI Groyne Buyback Agreement Rental Subsidy .....	387	-	-	-	-	-	-
Financial Assistance Schemes .....	426	608	444	460	480	500	520
Industry Development Incentives .....	4,923	3,968	2,951	1,832	1,400	1,400	1,400
WirelessWest.....	5,140	7,090	6,323	3,402	2,700	2,700	2,700
Other .....	-	-	3,500	3,500	-	-	-
	427	409	321	-	-	-	-
<b>TOTAL</b>	<b>18,065</b>	<b>29,606</b>	<b>20,310</b>	<b>9,194</b>	<b>4,580</b>	<b>4,600</b>	<b>4,620</b>

**DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Capital Services</b>							
Coogee Redevelopment Implementation .....	209	1,707	1,707	-	-	-	-
CSIRO Relocation.....	2,235	5,035	5,035	-	-	-	-
Interactive Virtual Environment Centre.....	1,000	-	-	-	-	-	-
Technology Park Development .....	2,122	-	-	-	-	-	-
Communication Pipeline .....	1,427	686	686	-	-	-	-
Woolscour Project.....	8	36	36	-	-	-	-
Jervoise Bay Infrastructure: Enhancement .....	1	190	190	-	-	-	-
Southern Precinct .....	760	695	-	-	-	-	-
Marine Industry Technology Park .....	216	864	864	-	-	-	-
Meenaar Industrial Park - Northam .....	550	-	-	-	-	-	-
WirelessWest.....	-	3,500	-	-	-	-	-
<b>Other</b>							
Leeuwin Centre - Interest expense.....	-	-	178	160	140	140	140
Receipts paid into the Consolidated Fund.....	570	587	-	-	-	-	-
Technology and Industry Advisory Council (TIAC).....	498	548	-	-	-	-	-
WA Dairy Industry Scheme.....	10,000	1,047	1,047	564	-	-	-
Wittenoom Cleanup.....	-	2,100	-	2,100	-	-	-
'Protecting Our Old Growth Forests' Policy....	2,887	21,127	21,002	14,285	6,350	-	-
Leeuwin Centre Accounting Adjustment.....	4,248	-	-	-	-	-	-
Telecommunication Services.....	890	725	725	934	1,048	1,048	1,048
Total Buying Services .....	-	12,000	12,000	18,000	20,000	20,000	20,000
Contract Consultancy Services .....	270	210	210	210	210	210	210
Net assets transferred out.....	759	-	89	-	-	-	-
Other .....	-	-	-	-	10	10	10
<b>TOTAL</b>	<b>28,650</b>	<b>51,057</b>	<b>43,769</b>	<b>36,253</b>	<b>27,758</b>	<b>21,408</b>	<b>21,408</b>

**DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
OTHER							
Commonwealth Contribution - Jervoise Bay ....	17,641	55,699	55,699	7,284	-	-	-
Telecommunication Services.....	890	725	725	934	1,048	1,048	1,048
Total Buying Services .....	-	12,000	12,000	18,000	20,000	20,000	20,000
Contract Consultancy Services .....	270	210	210	210	210	210	210
Appropriations.....	29,955	86,951	80,082	32,898	6,350	-	-
Net Liabilities transferred.....	-	-	130	-	-	-	-
Other Revenue.....	301	597	178	160	140	140	140
<b>TOTAL</b>	<b>49,057</b>	<b>156,182</b>	<b>149,024</b>	<b>59,486</b>	<b>27,748</b>	<b>21,398</b>	<b>21,398</b>

**TRUST ACCOUNT DETAILS****Wittenoom Relocation Trust Account**

The Wittenoom Relocation Trust Account is primarily controlled through the Infrastructure facilitation Output. It is utilised to allow for the relocation of residents from Wittenoom and the purchase of land in Wittenoom.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Opening Balance .....	174	171	171	163
Payments .....	3	171	8	163
<b>CLOSING BALANCE.....</b>	<b>171</b>	<b>-</b>	<b>163</b>	<b>-</b>

## MINERAL AND PETROLEUM RESOURCES

### PART 11 - MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS

#### DIVISION 55

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 89 Net amount appropriated to purchase outputs.....</b>	65,563	70,700	68,474	<b>66,422</b>	64,476	65,199	70,616
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	350	350	350	<b>354</b>	354	354	354
Total appropriations provided to purchase outputs.....	65,913	71,050	68,824	<b>66,776</b>	64,830	65,553	70,970
<b>ADMINISTERED GRANTS, SUBSIDIES AND OTHER TRANSFER PAYMENTS</b>							
<b>Item 90 Amount provided for Administered Grants, Subsidies and Other Transfer Payments .....</b>	13,304	19,899	14,699	<b>12,769</b>	10,069	7,069	7,069
<b>Amount Authorised by Other Statutes - Petroleum (Submerged Lands) Act 1982.</b>	15,364	14,400	14,700	<b>14,800</b>	9,600	5,900	4,100
<b>CAPITAL</b>							
<b>Item 165 Capital Contribution .....</b>	1,639	4,055	3,657	<b>3,595</b>	2,295	695	3,420
<b>GRAND TOTAL.....</b>	<b>96,220</b>	<b>109,404</b>	<b>101,880</b>	<b>97,940</b>	<b>86,794</b>	<b>79,217</b>	<b>85,559</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To advance the responsible development of the State's resources for the benefit of Western Australians.*

#### SIGNIFICANT ISSUES AND TRENDS

- The global economic outlook for 2002-03 remains uncertain. A faster than expected rebound in the United States is helping to consolidate emerging upturns in Europe and Asia, excluding Japan. While world economic growth is still likely to be slow, there are early signs of a stronger than expected recovery. The performance of the Japanese economy will be a key to the outlook for Western Australian exporters, with the deepening crisis in the Japanese financial sector a significant risk factor. The strengthening Australian dollar will reduce the competitiveness of the State's exports.
- The resources sector worldwide is being squeezed by lower prices, forcing companies to move down the cost curve at an even faster rate in order to maintain their competitiveness. The move towards corporate consolidation is a response to the pressure to increase shareholder value with many companies adopting a growth strategy of becoming global through mergers and acquisitions. This and the cheaper Australian dollar have made the few remaining Australian-based companies a takeover target for multinational resource players.
- Sustainability is a key issue globally, nationally and at a State level, with the focus firmly on ensuring that development of Western Australia's resources is sustainable, taking into account the triple bottom line of economic, social and environmental impacts. The need to engage the community in decision making on development, by increasing public awareness and participation in resource development is crucial.



- Major exploration and mining companies are achieving higher returns due to consolidation and mergers and the trend in financial markets away from information technology and telecommunications stocks is continuing. The attention of fund managers is now more balanced with 'traditional' stocks, such as those in the resources sector, becoming a more attractive investment proposition due to falling costs, improved profit margins and stronger growth prospects.
- The large, lean resources sector companies which are emerging as an important part of our client base make the need to extend Western Australia's competitive edge a key issue. Potential Western Australian projects must compete globally for the attention of investors and for market share. A number of proposals for major gas processing and value adding projects are under review and to attract them the State must be able to deliver internationally competitive infrastructure and services and provide secure access to industrial land.
- The huge gas reserves off the North West of Western Australia continue to attract gas processing projects, with a number of projects through the evaluation and approvals stages and entering the critical financial closure and go-ahead decision-making phase in 2002-03.
- Iron ore will be a sector of significant activity in 2002-03. The realisation of new iron ore developments, which have been on 'the drawing board' for up to 30 years, will further strengthen Western Australia's position in the world iron ore market increasingly being dominated by Western Australia and Brazil.
- Western Australia's continuing competitiveness for mineral and petroleum exploration and development depends upon the State's capacity to grant secure title to land, remove the current backlog for the grant of mineral tenements and to provide project approvals in a timely and efficient manner. The certainty and timeliness of government processes for project approval and access to land are under review by the Keating Review of Project Approvals and the Native Title Technical Task Force. The outcomes of the Keating and Native Title reviews will have a major impact on how the Department operates.
- A number of forces, including globalisation, are driving the need for improved working relationships across governments, to ensure that Australia's policy position on issues such as greenhouse, environmental approvals, sustainability, offshore petroleum safety and native title is coordinated and reflects a spirit of cooperation between governments. This will promote competitiveness and avoid unnecessary duplication and effort by companies seeking to invest here.
- Western Australia risks a reduction in its proportion of exploration expenditure, both nationally and internationally. The net economic benefits accruing to Western Australia from the development of its mineral and petroleum resources is still strongly dependent on the delivery of pre-competitive geoscience information.
- Petroleum exploration remains close to the highs which were achieved last year but there are indications of a decline in exploration commitments, which has long term implications for State royalty revenues and for crude oil/condensate self-sufficiency for the nation.
- The potential for fatalities and serious injuries in the mining industry continues to remain a cause for concern. This is despite an ongoing reduction in the overall rate of lost time injuries and in the absolute number of fatalities as well as the specific 'mining-related' injuries and fatalities, particularly in the underground sector. A pro-active and coordinated approach to the management of safety and health risks is being pursued as the most appropriate means of achieving improved performance.
- Legislative reforms are needed to take account of recommendations from both the Bellevue Hazardous Waste Fire Inquiry and the Carmel Fireworks Explosions Inquiry, which have established the community's baseline expectations for safety and environmental protection.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Preliminary planning studies and programs for Ravensthorpe nickel project .....	420	-	-	-
Maintenance of funding for the Geological Survey .....	-	-	-	5,000
Measures to maximise royalty returns .....	850	620	515	525
Revisions to service delivery .....	(1,210)	(1,210)	(1,210)	(1,210)
Output adjustment for fees and charges .....	500	500	500	500
Wages and Parity Policy .....	19	65	245	397
Withdrawal of funding for Breton Bay land acquisition .....	-	-	(1,000)	(1,000)

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<i>Output 1:</i>							
Titles and Royalties Administration .....	22,966	22,005	21,497	22,062			
<i>Output 2:</i>							
Health, Safety and Environmental Services .....	20,107	19,264	19,376	18,968			
<i>Output 3:</i>							
Project and Infrastructure Facilitation Services .....	12,658	19,104	17,390	14,993			
<i>Output 4:</i>							
Investment Attraction Services .....	3,267	3,599	3,515	3,439			
<i>Output 5:</i>							
Geological Services .....	19,010	18,214	18,320	17,934			
<i>Output 6:</i>							
Scientific Services .....	9,033	8,676	8,727	8,909			
<b>Total Cost of Outputs .....</b>	<b>87,041</b>	<b>90,862</b>	<b>88,825</b>	<b>86,305</b>	<b>84,367</b>	<b>83,729</b>	<b>89,685</b>
<i>Less Operating revenues .....</i>	<i>18,701</i>	<i>18,791</i>	<i>19,416</i>	<i>19,027</i>	<i>19,253</i>	<i>19,211</i>	<i>19,210</i>
<b>Net Cost of Outputs .....</b>	<b>68,340</b>	<b>72,071</b>	<b>69,409</b>	<b>67,278</b>	<b>65,114</b>	<b>64,518</b>	<b>70,475</b>
Adjustments <sup>(b)</sup> .....	(2,427)	(1,021)	(585)	(502)	(284)	1,035	495
<b>Appropriations provided to purchase Outputs .....</b>	<b>65,913</b>	<b>71,050</b>	<b>68,824</b>	<b>66,776</b>	<b>64,830</b>	<b>65,553</b>	<b>70,970</b>
<b>ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS</b>							
<b>Appropriation for Administered Grants, Subsidies and Transfer Payments .....</b>	<b>28,668</b>	<b>34,299</b>	<b>29,399</b>	<b>27,569</b>	<b>19,669</b>	<b>12,969</b>	<b>11,169</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>1,639</b>	<b>4,055</b>	<b>3,657</b>	<b>3,595</b>	<b>2,295</b>	<b>695</b>	<b>3,420</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>96,220</b>	<b>109,404</b>	<b>101,880</b>	<b>97,940</b>	<b>86,794</b>	<b>79,217</b>	<b>85,559</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcome, output and financial information is expected to be the subject of a Resource Agreement signed by the Minister, the Director General, and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A growing and diversified economy	Responsible development of the State's resources for the benefit of Western Australians.	Titles and Royalties Administration
		Health, Safety and Environmental Services
		Project and Infrastructure Facilitation Services
		Investment Attraction Services
		Geological Services
		Scientific Services

### Outcome: Responsible development of the State's resources for the benefit of Western Australians.

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Mineral titles - the level of compliance with expenditure conditions (Form 5).....	89%	89%	89%	89%	
Petroleum title - the area of Western Australia under petroleum exploration title (sq km).....	na	485,502	500,650	516,300	
Petroleum title - the level of Australian exploration expenditure in Western Australia	69%	62%	70%	70%	
Royalties - percentage of total royalties collected during the period as compared to the total proportion of royalties due according to government policy.....	na	na	na	100%	New measure - see footnote <sup>(b)</sup>
Royalties - the satisfaction of the Minister with policy advice (as a rating out of 10).....	na	na	na	9	New measure - see footnote <sup>(b)</sup>

(a) More details of effectiveness indicators are provided in the annual report.

(b) The percentage of 'royalty due and paid by the required date' effectiveness indicator has been replaced by the 'percentage of total royalties collected as compared to the total proportion of royalties due according to government policy'. The new effectiveness indicator incorporates royalty payments due and payable but not received in accordance with legislative requirements.

### Output 1: Titles and Royalties Administration

Benefits the Western Australian community through a legislative framework, information systems and administrative processes for mineral titles, petroleum titles and mineral and petroleum resource royalties. Legislation and titles systems provide information on land availability for mineral and petroleum exploration and mining and petroleum production, encourages exploration on titles, ensures security for title holders and provides a framework for collection of royalties, to achieve a fair return to the community.

Products and services include:

- A system for the grant and maintenance of titles to explore for and mine minerals.
- A system for the grant and maintenance of titles to explore for and produce petroleum.
- A system to collect royalties according to legislation and government policy.

Additional services to be developed during 2002-03 are:

- A system to ensure petroleum resource management.
- A system for promotion of and invitation for bids for exploration areas.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	22,966	22,005	21,497	22,062	
Less Operating Revenue <sup>(b)</sup> .....	7,263	7,253	7,452	7,339	
Net Cost of Output .....	15,703	14,752	14,045	14,723	
Adjustments <sup>(c)</sup> .....	(639)	(231)	(97)	(230)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>15,064</b>	<b>14,521</b>	<b>13,948</b>	<b>14,493</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Mineral title applications processed (Mining Act).....	3,457	4,000	1,450	4,000	See footnote <sup>(a)</sup> below
Mineral title customer information services (counter-based) .....	69,441	70,000	42,049	50,000	See footnote <sup>(a)</sup> below
Mineral title monitoring and dealing services..	27,295	28,000	19,366	22,000	
Petroleum operations application and monitoring services.....	146	170	225	236	
Petroleum resource assessment and information services.....	808	900	1,454	1,527	
Petroleum title applications processed.....	234	228	320	337	
Petroleum title maintenance application and monitoring services.....	1,708	2,310	1,892	1,987	
Royalty issues resolved .....	177	190	180	300	
Royalty returns verified and audited - net value projects.....	209	230	230	370	
Royalty returns verified and audited - production value projects.....	879	870	870	1,500	
<b>Quality</b>					
Customers satisfied with minerals titles information services.....	85%	90%	90%	90%	Biannual survey
Level of compliance with reporting requirements for minerals titles.....	83%	92%	92%	95%	
Mineral titles issued in compliance with statutory procedures.....	99.8%	100%	99.7%	100%	
Customer satisfaction with petroleum title services .....	na	85%	85%	85%	Biannual survey
Major internal and external audit queries on royalty returns.....	0	0	0	0	
Minor internal and external audit queries on royalty returns .....	0	0	0	0	

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Timeliness</b>					
Mineral titles searches completed within 24 hours.....	94.5%	95%	86%	95%	
Mineral titles monitoring and dealing services registered within 1 month .....	73%	90%	70%	90%	
Mineral titles processed in target time .....	65%	75%	56%	75%	
Customer satisfaction with timeliness of petroleum title services .....	na	80%	80%	80%	Biannual survey
Royalty audits completed within target plan....	79%	90%	90%	95%	
Royalty due and paid by required date .....	na	na	97.5%	97.5%	New measure introduced in 2002-03
<b>Cost (Efficiency)</b>					
Average cost per mineral title processed .....	\$2,809	\$2,558	\$5,055	\$2,703	See footnote <sup>(a)</sup> below
Average cost per mineral title information service.....	\$41	\$38	\$74	\$40	
Average cost per mineral title monitoring or dealing service.....	\$201	\$184	\$363	\$196	
Average cost per petroleum title operational service.....	\$1,776	\$1,382	\$1,171	\$1,091	
Average cost per petroleum title resource assessment and information unit .....	\$994	\$773	\$655	\$610	
Average cost per petroleum title application ...	\$3,462	\$2,695	\$2,284	\$2,127	
Average cost per petroleum title maintenance service.....	\$702	\$545	\$462	\$430	
Average cost per royalty issue resolved.....	\$2,970	\$2,897	\$3,075	\$3,101	
Average cost per royalty return - net value projects .....	\$1,277	\$1,214	\$1,211	\$1,265	
Average cost per royalty return - production value projects.....	\$407	\$430	\$433	\$422	
<b>Full Time Equivalents (FTEs)</b>	242	242	238	229	

- (a) During 2001-02 the lack of resolution of native title issues lead to major reductions in some outputs and resources normally used in processing Mineral Titles were deployed to enter information into the Department's new Mineral Title Information System (MiTiS). During 2002-03 the expected resolution of a number of issues relating to Native Title and increased activity by the mining industry will see an increase in the levels of activity and processing.

### Major Achievements For 2001-02

- Cabinet endorsed a recommendation by the Native Title Technical Task Force that a Working Group be formed to consider the specific *Mining Act 1978* amendments involved in proposed transitional legislative changes which would allow current mining lease applicants to revert to exploration title.
- Members of the Mining Industry Liaison Committee met and agreed on the nature of *Mining Act* amendments that would be required to provide long term improvements in dealing with Native Title and Aboriginal Heritage issues.
- Provided on-line access to the MiTiS electronic register system for the districts administered by seven of the twelve Divisional Mining Registrar offices.
- Finalised the review of State petroleum legislation to maintain the common code to reflect changes that have been made to Commonwealth legislation and developed drafting instructions for Parliamentary Counsel.
- Reviewed the State onshore and coastal waters statutes in accordance with the national competition policy.
- Improved on-line access to petroleum title and statistics information to attract worldwide interest in new acreage releases.
- Ensured that State requirements, which involve regulation changes, competition policy amendments, and a 'plain English' re-write, were recognised in Commonwealth amendments to the *Petroleum (Submerged Lands) Act 1967*.
- Completed a review of royalty collection according to legislation and government policy, covering deferred royalty payments, application of royalty relief criteria, penalties for late payment and the recovery of unpaid royalty.

**Major Initiatives For 2002-03**

- Implement the changes to the *Mining Act 1978* recommended by the Native Title Technical Task Force to reduce the backlog of outstanding mineral title applications.
- Complete Statewide coverage for on-line access to the MiTiS electronic register system for the remaining five Divisional Mining Registrar offices.
- Commence a staged approach to improving/extending existing title management systems through the implementation of a fully digitised on-line petroleum titles register.
- Implement recommendations for changes to procedures for the approval of deferred royalty payments, application of royalty relief criteria, penalties for the late payment of royalty and the recovery of unpaid royalty.

**Outcome: Responsible development of the State's resources for the benefit of Western Australians.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Minerals industry health and safety services - Lost-Time Injury Frequency Rate per million hours worked (LTIFR - surface).....	5.6	6.3	6.3	5.8	
Minerals industry health and safety services - Lost-Time Injury Frequency Rate per million hours worked (LTIFR - underground) .....	6.8	6.3	6.3	5.8	
Mines Safety and Inspection Act (1994) compliance index (Base year:1998-99 =100)	103	103	103	103	
Minerals industry environmental management assessment scores - Environmental compliance index (Base year: 1998-99 = 100) .....	105	105	106	107	
Petroleum industry environmental management - the performance of the industry as a percentage of audited projects with zero corrective actions reports (CAR) were issued .....	77%	87.5%	88%	89%	
Petroleum industry health and safety services - Lost-Time Injury Frequency Rate per million hours worked (LTIFR) .....	4.6	4.3	4.3	4.3	
Petroleum industry health and safety services - Total Injury Frequency Rate (TIFR) .....	18.9	25	25	25	
Explosives and Dangerous Goods - the level of community confidence .....	65%	67%	67%	67%	Biannual survey - June 2002

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Health, Safety and Environmental Services**

Benefits the Western Australian community through a legislative framework, information systems and administrative processes to meet community standards with respect to safety for the transport and storage of explosives and dangerous goods and with respect to worker health and safety and the environment for the mineral and petroleum resources industries. Legislation, regulation and management systems provide technical and policy advice, audit and education services, information systems, assessment of safety management systems, facilitation of design proposals, environmental impact assessments and management plans and investigation of operations proposals, incidents and contingency plans. Regulatory systems also include communicating information on issues, inter-agency agreements and processes, performance guidelines, licensing, and inspection programs for premises storing and vehicles transporting dangerous goods.

Products and services include:

- Regulating and promoting health and safety in the mineral industry.
- Regulating and promoting health and safety in the petroleum industry.
- Regulating and promoting environmental management in the mineral industry.
- Regulating and promoting environmental management in the petroleum industry.
- Regulating the storage, handling and transport of dangerous goods.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	20,107	19,264	19,376	18,968	
Less Operating Revenue <sup>(b)</sup> .....	3,995	3,989	4,164	4,065	
Net Cost of Output .....	16,112	15,275	15,212	14,903	
Adjustments <sup>(c)</sup> .....	(561)	(202)	(84)	(201)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>15,551</b>	<b>15,073</b>	<b>15,128</b>	<b>14,702</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Number of operating mines regulated for safety and health (based on record book numbers).....	714	714	714	750	
Number of mine sites regulated for environment (based on record book numbers).....	714	714	714	750	
Number of abandoned mine sites added to the inventory.....	24,264	25,500	20,500	46,000	2001-02 reduced due to staff loss from the project - higher 2002-03 target due to new improved methodologies to be used
Petroleum safety and health weighted units of audits and assessment .....	1,851	2,040	1,752	1,840	
Petroleum environmental audits .....	22	20	25	26	
Petroleum environmental weighted units of management plans/reports assessed.....	432	453	548	576	
Explosives and dangerous goods call-centre services .....	62,802	63,000	63,000	64,000	
Explosives and dangerous goods licence renewals.....	11,566	12,000	12,000	12,000	
Explosives and dangerous goods policy and information service units .....	4,413	4,500	4,700	5,000	Increase in policy documents as part of QMS program
Explosives and dangerous goods regulatory enforcement services, including inspections.	967	954	954	1050	Increase in storage inspections planned
Explosives and dangerous goods safety system services, including audits and investigations	1,368	384	420	450	Increase in examinations and audits planned

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quality</b>					
Mines customer satisfaction with departmental safety and health services - satisfied or very satisfied in biannual survey.....	80%	80%	62%	62%	New survey includes all employee groups in minerals industry
Mines customers satisfied or very satisfied with mining environmental services .....	85%	85%	na	na	Biannual survey - no further surveys planned. New measures being developed in 2002
Mine sites (abandoned) identified for which preliminary risk rating has been determined .	75%	100%	100%	100%	
Petroleum customers satisfied with health and safety services.....	85%	85%	85%	85%	
Petroleum customers satisfied with environment services .....	na	85%	85%	85%	
Explosives and dangerous goods caller complaints .....	40	40	60	60	
Explosives and dangerous goods complaints regarding standard of advice .....	10	10	9	9	
Explosives and dangerous goods days per annum that renewals do not go out on time...	8	8	8	8	
Explosives and dangerous goods regulatory enforcement services satisfactorily completed .....	70%	70%	70%	70%	
Explosives and dangerous goods safety system services satisfactorily completed .....	70%	70%	70%	70%	
<b>Timeliness</b>					
Mines customers who rate timeliness of safety and health service delivery as good or very good - biannual survey.....	97%	97%	45%	45%	New survey includes all employee groups in minerals industry
Mine customers satisfied with timeliness of environmental service delivery as good or very good.....	90%	90%	na	na	Biannual survey - no further surveys planned. New measures being developed in 2002
Abandoned mine sites (estimate) in primary risk areas identified in year .....	35%	25%	-	-	50% of high priority sites completed after 2 years
Petroleum customers satisfied with the timeliness of safety and health services .....	85%	85%	85%	85%	
Petroleum customers satisfied with the timeliness of environmental services .....	na	85%	85%	85%	
Petroleum environmental assessments made within target time (15 working days) .....	97%	97%	97%	97%	
Average number of days to deliver majority (85%) of explosives and dangerous goods safety system services.....	15	15	15	15	
Average number of days to process routine (95%) explosives and dangerous goods licence renewals.....	3	3	2	2	
Explosives and dangerous goods letters answered within 10 working days.....	90%	90%	90%	90%	
Explosives and dangerous goods – proportion of calls answered within 4 rings.....	75%	75%	80%	80%	New upgraded call centre introduced
Explosives and dangerous goods regulatory enforcement service actions completed within 20 days.....	90%	90%	90%	90%	
<b>Cost (Efficiency)</b>					
Average cost per operating mine regulated for safety and health .....	\$16,475	\$16,235	\$16,330	\$15,219	
Average cost per mine site for environmental services .....	\$2,064	\$2,490	\$2,508	\$2,327	
Average cost per abandoned mine site identified.....	\$14	\$14	\$17	\$8	
Average cost per weighted unit of petroleum safety and health audit and assessment .....	\$1,046	\$1,058	\$1,239	\$1,155	
Average cost per petroleum environmental audit.....	\$2,492	\$2,354	\$1,952	\$1,819	



	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Average cost per weighted unit of petroleum environmental plan/report assessed.....	\$1,121	\$1,1059	\$878	\$819	
Average cost per explosives and dangerous goods call centre service .....	\$20	\$18	\$18	\$17	
Average cost per explosives and dangerous goods licence renewal.....	\$33	\$30	\$29	\$27	
Average cost per explosives and dangerous goods policy and information service .....	\$212	\$192	\$189	\$178	
Average cost per explosives and dangerous goods regulatory enforcement service <sup>(a)</sup> .....	\$124	\$278	\$274	\$257	See comments above
Average cost per explosives and dangerous goods safety systems service <sup>(a)</sup> .....	\$189	\$612	\$603	\$567	
<b>Full Time Equivalents (FTEs)</b>	177	177	174	166	

(a) Weighting for explosives and dangerous goods services was reviewed and changed in 2001-02 and so may not be directly comparable to previous years' data.

### Major Achievements For 2001-02

- Reviewed recommended changes to the *Mines Safety and Inspection Act 1994* following a five-year review of legislation.
- Implemented new High Impact Function audits to target specific high-risk areas in mines (eg, electrical safety in mines).
- Developed a program to promote adoption of systematic risk management across all levels of the minerals industry.
- Participated in the Steering Committee and working groups to assess the feasibility of a National Offshore Petroleum Safety Authority as a proposal arising from the Commonwealth Review of Offshore Petroleum Safety.
- Organised, in conjunction with industry, a major Petroleum Safety and Environment Conference in November 2001.
- Implemented a tracking system to monitor progress of Annual Environmental Reports (AERs) in the mining industry.
- Developed a draft Code of Practice for circulation to industry on environmental aspects of small-scale mining.
- Implemented phase one of a program to improve transparency of environmental approval process and public access to Notice of Intents (NOI's) in the mining industry.
- Revised and issued the comprehensive document/CD 'Guidance on Environmental Assessment Processes for Petroleum Activities in Western Australia', including the requirements of the Commonwealth's *Environmental Protection and Biodiversity Conservation Act 1999*.
- The new *Dangerous Goods (Transport) (Dangerous Goods in Ports) Regulations 2001* were proclaimed and implemented.
- A draft *Dangerous Goods Safety Bill* was developed with a view to introduction into Parliament later in 2002 to replace the *Explosives and Dangerous Goods Act 1961*.

**Major Initiatives For 2002-03**

- Implement government approved changes to *Mines Safety and Inspection Act 1994* following a five-year review of legislation.
- Progressively introduce a 'safety case' approach where appropriate in the minerals industry.
- Further develop the mining safety High Impact Function audit system and protocols and develop a rating system for fundamental underlying risk factors in individual mining operations as an aid to efficient regulation.
- Complete the first phase of the Statewide inventory of abandoned mine sites program through the mapping and documentation of abandoned mine sites close to major population areas.
- Develop a draft discussion paper on the remediation and rehabilitation of abandoned mines.
- Consolidate petroleum industry regulations that apply in Commonwealth waters, in conjunction with a national working group. Develop decommissioning guidelines for Commonwealth waters, a guide to legislative requirements for petroleum operations and conduct a major revision of the pipeline standard.
- Finalise the development of the *Dangerous Goods Safety Bill* and develop draft regulations for the storage and handling of dangerous goods including at Major Hazard Facilities.
- Develop draft regulations for the storage, use, import, sale and manufacture of explosives and develop a risk assessment model to target the audit and inspection of potentially high-risk dangerous goods facilities.

**Outcome: Responsible development of the State's resources for the benefit of Western Australians.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Customer assessment out of 10 of effectiveness of seven aspects of the Department's services .....	8.2	8.5	8.5	8.5	
Minister's rating out of 10 of performance in encouraging a climate conducive to ongoing resource development in Western Australia .....	8.6	8.6	8.6	8.6	
State agency/local authority stakeholder agreement that 'The Department of Mineral and Petroleum Resources encourages a climate conducive to ongoing resources development in Western Australia' .....	95%	90%	90%	90%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Project and Infrastructure Facilitation Services**

Benefits the Western Australian community by assisting private sector investment in resources development through facilitating the establishment and ongoing operation of major resource development and associated infrastructure projects. Resource development projects include the production and processing of minerals and energy, wood processing and development of major land resources. Associated infrastructure projects include industrial land; transport, energy and water service facilities; and other services for the resources industry.

Products and services include:

- Facilitate and manage the interface between investors and government to ensure coordinated, timely government decision-making and approvals procedures.
- Provide advice to Government and agencies on policy and strategic planning issues affecting resources development in Western Australia.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	12,658	19,104	17,390	14,993	
Less Operating Revenue <sup>(b)</sup> .....	811	483	656	558	
Net Cost of Output .....	11,847	18,621	16,734	14,435	
Adjustments <sup>(c)</sup> .....	(352)	(1,173)	(1,056)	(200)	
<b>Appropriation for purchase of Output 3 .....</b>	<b>11,495</b>	<b>17,448</b>	<b>15,678</b>	<b>14,235</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Infrastructure projects facilitated .....	25	26	27	24	
Resources development projects facilitated .....	84	85	87	84	
Substantial items of resources development policy and planning advice delivered .....	791	760	760	800	
<b>Quality</b>					
Investors satisfied with facilitation services provided .....	96%	90%	90%	90%	
Rating out of 10 of Minister's satisfaction with the quality of resources development policy and planning advice delivery .....	8.04	9	9	9	
<b>Timeliness</b>					
Infrastructure projects facilitated within an agreed timeframe .....	85%	90%	90%	90%	
Resources development projects facilitated within an agreed timeframe .....	93%	94%	94%	95%	
Substantial items of resources development policy and planning advice completed within agreed timeframe .....	90.25%	90%	90%	90%	
<b>Cost (Efficiency)</b>					
Average cost per infrastructure project facilitated .....	\$135,266	\$398,133	\$327,816	\$303,427	
Average cost per resources development project facilitated .....	\$45,397	\$42,980	\$39,207	\$39,164	
Average cost per substantial item of resources development policy and planning advice delivered .....	\$6,906	\$6,709	\$6,749	\$5,526	
<b>Full Time Equivalents (FTEs)</b>	<b>76</b>	<b>72</b>	<b>70</b>	<b>68</b>	

**Major Achievements For 2001-02**

- Coordinated the development of a critically important multi-user package of infrastructure for the emerging projects on the Burrup Peninsula.
- Facilitated environmental approval and bilateral native title agreements with the three claimant groups for an ammonia project on the Burrup Peninsula.
- Approvals were finalised for the Woodside North West Shelf second gas trunkline and development plans were revised for the West Angelas iron ore project to facilitate development.
- Coordinated the approvals and Agreement proposals for BHP Billiton's Mining Area C in the central Pilbara that was announced in April of 2002.
- Completed acquisition of BHP Billiton's 200-hectare site in Kwinana (by LandCorp) for heavy industry development to allow the allocation of land for the proposed HIs melt iron making project.
- Coordinated the provision by Government of land and multi-user infrastructure to allow the Albany Woodchip Mill start up in late 2001.
- Completed relevant planning documents to enable land and housing to be ready in time for the Ravensthorpe Nickel Project development.
- Coordinated a strategy proposal to Government for water supply for the Goldfields Esperance Region.
- Completed the Geraldton Service Centre Study, as part of the recommendations of the Mid-West Regional Minerals Study.
- Obtained agreements for environmental, native title and landholders for the Oakajee Gas Pipeline Corridor.
- Coordinated a study on stygofauna in Western Australia to determine its significance in government decision making for mining operations with recommendations on development of appropriate policies being implemented in several areas within the Pilbara and Gascoyne regions.

**Major Initiatives For 2002-03**

- Complete the coordination of approvals for several major projects during the year, which could include HIs melt, Methanex, GTL Resources, Japan DME and Plenty River.
- Coordinate the detailed planning and design of multi-user infrastructure to facilitate gas processing projects seeking to locate on the Burrup Peninsula.
- Finalise the State Lime Supply Strategy for submission to Cabinet.
- Progress the resolution of the remaining investment issues facing the Ord River Stage Two expansion project.
- Achieve 'project ready' strategic industrial areas for the State, for particularly:
  - Burrup-Maitland - complete land access arrangements and develop plans for future infrastructure and services to West Intercourse Island and Maitland Estate;
  - Kemerton Industrial Estate - completion of water supply plans and revision of the structure plan;
  - Kwinana core - completion of a revised structure plan; and
  - Kwinana buffer - completion of Hope Valley-Wattleup Redevelopment Project Master Plan.
- Finalise the Goldfields and Esperance Water Supply strategy.
- Complete agreements and approvals for the widening of the Dampier to Bunbury Natural Gas Pipeline (DBNGP) corridor.
- Complete the East Kimberley-Tanami Regional Minerals Study, and commence implementation of the accepted recommendations.

**Outcome: Responsible development of the State's resources for the benefit of Western Australians.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Customer assessment out of 10 of effectiveness of seven aspects of the Department's services .....	8.2	8.5	8.5	8.5	
Minister's rating out of 10 of performance in encouraging a climate conducive to ongoing resource development in Western Australia..	8.6	8.6	8.6	8.6	
State agency/local authority stakeholder agreement that 'The Department of Mineral and Petroleum Resources encourages a climate conducive to ongoing resources development in Western Australia' .....	95%	90%	90%	90%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 4: Investment Attraction Services**

Benefits the Western Australian community by attracting interest in Western Australia from potential private sector investors through information and advice about opportunities for new investment in resources development in Western Australia, especially in the downstream processing of resources.

Products and services include:

- Providing resource sector information services.
- Delivering investment attraction programs.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	3,267	3,599	3,515	3,439	
Less Operating Revenue <sup>(b)</sup> .....	150	152	185	166	
Net Cost of Output .....	3,117	3,447	3,330	3,273	
Adjustments <sup>(c)</sup> .....	(92)	(343)	(217)	(38)	
<b>Appropriation for purchase of Output 4 .....</b>	<b>3,025</b>	<b>3,104</b>	<b>3,113</b>	<b>3,235</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Resource sector information services delivered	10	11	11	11	
Resource sector investment attraction programs delivered .....	8	9	9	9	
<b>Quality</b>					
Potential investors that consider the resource sector investment attraction programs delivered improved their view of Western Australia as an investment location .....	57%	60%	60%	60%	
Rating by investors of the quality of resource sector information services delivered.....	79%	80%	80%	80%	
<b>Timeliness</b>					
Resource sector information services delivered within an agreed timeframe .....	100%	100%	100%	100%	
Resource sector investment attraction programs completed within an agreed timeframe.....	90%	90%	90%	90%	
<b>Cost (Efficiency)</b>					
Average cost per resource sector information service delivered .....	\$107,811	\$107,978	\$105,450	\$103,170	
Average cost per resource sector investment attraction program delivered .....	\$273,611	\$267,946	\$261,672	\$256,014	
<b>Full Time Equivalents (FTEs)</b>	24	23	23	22	

**Major Achievements For 2001-02**

- Secured three new investors to undertake feasibility studies for potential gas processing projects in the Burrup area.
- Prepared a business case for the establishment of a pulp mill based on plantation timber feedstocks and commenced marketing the case to potential investors.
- Promoted Western Australia's resources sector through participation in international conferences, in particular to key mineral and petroleum companies and investment bankers in the United States of America.
- Promoted Western Australia in collaboration with Australian gas suppliers, Federal and other State Governments, in an Australian promotional stand at the China Hi Tech Fair in Shenzhen.

**Major Initiatives For 2002-03**

- Market the pulp mill business case.
- Support new investment opportunities in iron ore processing, ferro alloys, energy and gas processing projects.
- Develop a business case for the development of Ord Stage Two and attract potential proponents for this project.

**Outcome: Responsible development of the State's resources for the benefit of Western Australians.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Indicated by the State's position as a favoured location by the national and international minerals and petroleum resource industry, as measured by Western Australia's share of the national and international exploration expenditure <sup>(b)</sup> .....	Ranking: 1	Ranking: 1	Ranking: 1	Ranking: 1	

(a) More details of effectiveness indicators are provided in the annual report.

(b) The effectiveness is assessed by the exploration expenditure statistics released on a quarterly basis by the Australian Bureau of Statistics ('Mineral and Petroleum Exploration', Cat. No. 8412.0) that show Western Australia is the leading State in Australia. It must be noted that although there is a direct link between the level of expenditure investment and this output there are many factors influencing the outcome, such as land access issues and commodity prices for minerals and petroleum products.

**Output 5: Geological Services**

Benefits the Western Australian community by encouraging exploration and hence the discovery of mineral and petroleum deposits through maintaining an up-to-date geological framework and archive of the State and its mineral and petroleum resources.

Products and services include:

- Publish maps, reports and data sets.
- Access to a developing archive of geoscientific and resource exploration documents, samples and data.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	19,010	18,214	18,320	17,934	
Less Operating Revenue <sup>(b)</sup> .....	444	440	605	512	
Net Cost of Output .....	18,566	17,774	17,715	17,422	
Adjustments <sup>(c)</sup> .....	(530)	(188)	(77)	(189)	
<b>Appropriation for purchase of Output 5 .....</b>	<b>18,036</b>	<b>17,586</b>	<b>17,638</b>	<b>17,233</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Weighted total published products (WTPP).....	75.41	78.76	79	79	
Weighted data transaction units (WDTU). Transactions include data receipt, accessioning, capture, storage and retrieval ..	87,300	80,000	70,000	70,000	
<b>Quality</b>					
Rating (1-5) of product quality by Geological Survey Liaison Committee .....	3.6	3.6	4.0	4.0	
Rating (1-5) of archive processes by the Exploration Data and Information Sub- Committee of the Geological Survey Liaison Committee .....	3.9	3.9	4.0	4.0	
Ratio of geoscientific papers published compared to number submitted to international, peer-reviewed journals.....	70%	70%	70%	70%	
<b>Timeliness</b>					
Average time for production of 1:100,000 maps released during the year.....	28 months	28 months	28 months	28 months	
Open-file reports made available for viewing within 24 hours of request .....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost per weighted total published product.....	\$185,095	\$190,706	\$191,235	\$187,207	
Average cost per weighted data transaction unit .....	\$34	\$40	\$46	\$45	
<b>Full Time Equivalents (FTEs)</b>	183	183	179	173	

**Major Achievements For 2001-02**

- Produced over 38 reports, 42 geoscientific maps and geophysical images, and 18 digital datasets that publicised the geological framework of the State and its resource potential with highlights illustrating the range of work including the completion of the third phase of the GIS-based seamless digital geoscience database for the Leonora to Laverton region, the publication of a Bulletin on speciality and common clays in Western Australia and the publication of a report on the mineralisation of the Southern Cross – Esperance region.
- Commenced a 1:500,000 scale digital regolith (unconsolidated surface material) map of Western Australia.
- Commenced geoscience and resource mapping in the Kalgoorlie area by the Urban and Development Areas Program team.
- Published a major report, geoscience map and dataset on mineralisation in the East Pilbara region.
- Collected deep crustal seismic data on the northwestern margin of the Eastern Goldfields in a \$1.1 million program with Geoscience Australia under the National Geoscience Agreement.
- Completed the design and commenced construction of a core library and archival facility at Carlisle, the Perth node of an integrated Western Australian facility incorporating the Joe Lord Core Library in Kalgoorlie.
- Provided customers with Internet access to statutory petroleum company reports; and to online data and information of mines and mineral deposits in Western Australia.



**Major Initiatives For 2002-03**

- Publish reports, geoscientific maps and geophysical images, and digital datasets that enhance the geological framework of the State and its resource potential from on-going mapping programs to encourage and support exploration in the East and Central Yilgarn, Edmund, Collier and Earraheedy Basins, and the Pilbara.
- Initiate mapping programs in the Musgrave and Tanami areas to encourage and support exploration in these frontier areas.
- Select a site and prepare for a deep stratigraphic well to evaluate the petroleum prospectivity of the Gibson area in the Officer Basin.
- Compile a bulletin summarising six year's work to evaluate and enhance the prospectivity of the Carnarvon Basin.
- Complete the core library and archival facility at Carlisle.

**Outcome: Responsible development of the State's resources for the benefit of Western Australians.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Satisfaction from Client Surveys .....	87%	88%	86%	88%	
Proficiency tests per Full-Time Equivalent .....	7.6	7.8	7.0	7.8	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 6: Scientific Services**

Benefits the Western Australian community through the provision of high quality independent chemical information, advice and analytical services to government agencies, industry and research groups.

Products and services include:

- Scientific and research support in the areas of public and occupational health, conservation and the environment, industrial development, food and agriculture.
- Providing emergency and crises response services to government agencies and industry for chemical spills and related incidents and crises situations.
- Contributing to the development of national chemical conformance standards and guidelines.
- Forensic scientific services support to the Police Service, State Coroner and the racing industry.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	9,033	8,676	8,727	8,909	
Less Operating Revenue <sup>(b)</sup> .....	6,038	6,474	6,354	6,387	
Net Cost of Output .....	2,995	2,202	2,373	2,522	
Adjustments <sup>(c)</sup> .....	(253)	1,116	946	356	
<b>Appropriation for purchase of Output 6 .....</b>	<b>2,742</b>	<b>3,318</b>	<b>3,319</b>	<b>2,878</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Chargeable hours of time involved in provision of services .....	71,669	69,408	69,261	69,602	
<b>Quality</b>					
Services provided to AS/NZS ISO 9001:2000 and ISO/IEC 17025:1999 .....	100%	100%	100%	100%	
<b>Timeliness</b>					
Response rate from Client Surveys .....	49%	52%	60%	60%	
Satisfaction from Client Surveys .....	73%	75%	74%	75%	
<b>Cost (Efficiency)</b>					
Average cost per chargeable hour of providing service .....	\$121	\$125	\$126	\$128	
<b>Full Time Equivalents (FTEs)</b>	87	87	86	82	

**Major Achievements For 2001-02**

- Quality system certification and chemical test accreditations were upgraded and biannual assessments were undertaken consistent with the 'OECD Principles of Good Laboratory Practice'.
- Significantly reduced the turnaround time in the forensic science laboratory and improved the response times for urgent coronial investigations. Focussed forensic research activities on further development of liquid chromatography-mass spectrometry (LC-MS) and completed the gunshot residue project with a research paper accepted for publication.
- Developed new methods and capabilities in multi-residue pesticide screening, air sampling protocols and drug identification techniques.
- Upgraded key equipment and staff training and improved collaborative links across agencies to enhance the State's emergency response capabilities to chemical emergency response services required by front line agencies such as Fire and Emergency Services Authority, Police and Department of Environmental Protection.
- Received, in collaboration with Curtin University of Technology, a provisional patent for novel 'chemical barcode' labelling techniques of pearls to enable cultured pearls authentication in the marketplace.
- Commenced planning for a new building for the Chemistry Centre at Midland.

**Major Initiatives For 2002-03**

- Enhance the Chemistry Centre's scientific business through increased collaborations, client satisfaction and new services.
- Proceed with planning for the relocation of the Chemistry Centre to new facilities at Midland.

**CAPITAL WORKS PROGRAM**

The Department's planned capital works expenditure of \$8.231 million in 2002-03 will see the completion of construction of the Perth facility of the State drill core library, funding of the Ord River Irrigation Stage Two project and migration of the Department's information systems from a mainframe to a web-based environment. There will also be expenditure for ongoing asset replacement in accordance with the Department's asset replacement program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Drill Core Storage Facility - Metropolitan Area .....	5,000	2,500	2,500	2,500
Ord River Irrigation - Stage Two.....	15,539	3,388	1,286	3,151
<b>COMPLETED WORKS</b>				
New Chemistry Centre Building.....	257	257	257	-
Burrup West Corridor Studies .....	300	300	33	-
Contaminant Exposure Database.....	150	150	134	-
Drill Core Storage Facilities .....	4,000	4,000	345	-
Geocentric Datum Compliance.....	50	50	47	-
Kalgoorlie Explosive Reserve Roadworks.....	178	178	3	-
Oakajee Port Tender Documentation.....	500	500	192	-
Pilot Study - Electronic Lodgement of Dealings .....	60	60	60	-
Asset Replacement Program				
Computer Hardware and Software -				
2001-02 Program .....	1,000	1,000	1,000	-
Furniture and Equipment -				
2001-02 Program .....	100	100	100	-
Scientific Equipment				
2001-02 Program .....	675	675	675	-
<b>NEW WORKS</b>				
Asset Replacement Program				
Computer Hardware and Software -				
2002-03 Program .....	980	-	-	980
Furniture and Equipment -				
2002-03 Program .....	100	-	-	100
Scientific Equipment				
2002-03 Program .....	600	-	-	600
Migration of Information Systems from a mainframe to a web-based environment.....	4,100	-	-	900
	33,589	13,158	6,632	8,231

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	4,741	11,105	6,632	8,231	6,982	6,550	7,935
	4,741	11,105	6,632	8,231	6,982	6,550	7,935
LESS							
Funding included in output appropriations <sup>(b)</sup> ..	-	5,274	1,286	3,151	3,150	3,350	2,500
Holding Account <sup>(c)</sup> .....	-	-	-	1,485	1,537	1,505	1,555
Internal Funds and Balances .....	3,102	1,776	1,689	-	-	1,000	460
<b>Capital Contribution <sup>(d)</sup> .....</b>	1,639	4,055	3,657	3,595	2,295	695	3,420

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

(d) 2001-02 Budget Estimate incorporates funding for leave liability reductions.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	44,902	44,976	44,339	45,187	45,993	46,098	47,834
Superannuation .....	3,967	4,310	4,310	4,459	4,508	4,529	4,529
Cost of Goods Sold .....	(532)	200	200	200	200	200	200
Grants and subsidies <sup>(b)</sup> .....	803	656	656	656	656	656	656
Consultancies expense .....	-	254	761	808	808	808	808
Supplies and services .....	20,935	24,582	19,925	18,710	15,609	14,542	18,231
Accommodation .....	5,005	5,532	5,532	5,593	5,689	5,785	5,785
Capital User Charge .....	-	3,574	3,574	3,903	4,117	4,271	4,500
Depreciation .....	2,673	2,126	2,126	2,110	2,130	2,130	2,130
Administration .....	3,035	3,486	3,486	3,486	3,486	3,486	3,486
Net loss on disposal of non-current assets .....	27	-	-	-	-	-	-
Other expenses .....	919	1,166	3,916	1,193	1,171	1,224	1,526
<b>TOTAL COST OF SERVICES .....</b>	<b>81,734</b>	<b>90,862</b>	<b>88,825</b>	<b>86,305</b>	<b>84,367</b>	<b>83,729</b>	<b>89,685</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	9,035	9,664	9,619	9,929	10,155	10,113	10,112
Regulatory Fees and Fines .....	9,249	9,092	9,762	9,063	9,063	9,063	9,063
Net Profit on disposal of non-current assets .....	37	-	-	-	-	-	-
Grants and subsidies .....	(2)	-	-	-	-	-	-
Other Revenue .....	382	35	35	35	35	35	35
<b>Total Revenues from Ordinary Activities .....</b>	<b>18,701</b>	<b>18,791</b>	<b>19,416</b>	<b>19,027</b>	<b>19,253</b>	<b>19,211</b>	<b>19,210</b>
<b>NET COST OF SERVICES .....</b>	<b>63,033</b>	<b>72,071</b>	<b>69,409</b>	<b>67,278</b>	<b>65,114</b>	<b>64,518</b>	<b>70,475</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	57,143	71,050	68,824	66,776	64,830	65,553	70,970
Liabilities assumed by the Treasurer .....	3,967	201	201	176	73	42	42
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>61,110</b>	<b>71,251</b>	<b>69,025</b>	<b>66,952</b>	<b>64,903</b>	<b>65,595</b>	<b>71,012</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(1,923)</b>	<b>(820)</b>	<b>(384)</b>	<b>(326)</b>	<b>(211)</b>	<b>1,077</b>	<b>537</b>
Change in Equity arising from transfer of assets/liabilities .....	-	-	(600)	-	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>(1,923)</b>	<b>(820)</b>	<b>(984)</b>	<b>(326)</b>	<b>(211)</b>	<b>1,077</b>	<b>537</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 789, 770 and 740 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	7,921	6,413	6,147	5,399	4,414	3,891	3,668
Restricted cash.....	-	120	-	-	-	-	-
Receivables.....	2,566	1,216	1,065	1,071	1,082	1,132	1,182
Inventories.....	3,808	3,221	3,843	3,843	3,908	3,879	3,850
Amounts receivable for outputs <sup>(a)</sup> .....	-	3	1,485	1,537	1,505	1,555	1,555
Prepayments.....	186	846	263	278	293	308	323
<b>Total current assets.....</b>	<b>14,481</b>	<b>11,819</b>	<b>12,803</b>	<b>12,128</b>	<b>11,202</b>	<b>10,765</b>	<b>10,578</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	2,140	641	1,214	1,839	2,414	2,989
Land and Buildings.....	37,944	37,379	37,357	36,770	36,519	36,268	36,017
Plant, equipment and vehicles.....	4,532	4,690	4,746	5,031	4,997	5,031	5,115
Other.....	4,912	7,380	7,416	10,763	12,750	14,037	17,509
<b>Total non-current assets.....</b>	<b>47,388</b>	<b>51,589</b>	<b>50,160</b>	<b>53,778</b>	<b>56,105</b>	<b>57,750</b>	<b>61,630</b>
<b>TOTAL ASSETS.....</b>	<b>61,869</b>	<b>63,408</b>	<b>62,963</b>	<b>65,906</b>	<b>67,307</b>	<b>68,515</b>	<b>72,208</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	4,112	4,213	3,569	3,503	3,485	3,637	3,789
Provision for employee entitlements.....	6,432	5,947	6,130	5,857	5,873	5,895	5,917
Interest-bearing liabilities (Borrowings).....	1,200	900	900	700	300	-	-
Monies in trust.....	183	140	173	173	173	173	173
Accrued Salaries.....	952	1,080	1,080	1,293	1,321	1,162	1,003
Other.....	319	-	-	-	-	-	-
<b>Total current liabilities.....</b>	<b>13,198</b>	<b>12,280</b>	<b>11,852</b>	<b>11,526</b>	<b>11,152</b>	<b>10,867</b>	<b>10,882</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	3,991	4,137	3,962	3,962	3,653	3,374	3,095
Accrued salaries.....	-	703	-	-	-	-	-
Other.....	204	-	-	-	-	-	-
<b>Total non-current liabilities.....</b>	<b>4,195</b>	<b>4,840</b>	<b>3,962</b>	<b>3,962</b>	<b>3,653</b>	<b>3,374</b>	<b>3,095</b>
<b>TOTAL LIABILITIES.....</b>	<b>17,393</b>	<b>17,120</b>	<b>15,814</b>	<b>15,488</b>	<b>14,805</b>	<b>14,241</b>	<b>13,977</b>
<b>EQUITY</b>							
Contributed Equity.....	-	4,055	3,657	7,252	9,547	10,242	13,662
Accumulated surplus/(deficit).....	18,198	15,956	17,214	16,888	16,677	17,754	18,291
Asset revaluation reserve.....	26,278	26,277	26,278	26,278	26,278	26,278	26,278
<b>Total equity.....</b>	<b>44,476</b>	<b>46,288</b>	<b>47,149</b>	<b>50,418</b>	<b>52,502</b>	<b>54,274</b>	<b>58,231</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>61,869</b>	<b>63,408</b>	<b>62,963</b>	<b>65,906</b>	<b>67,307</b>	<b>68,515</b>	<b>72,208</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	55,506	68,907	66,698	64,666	62,700	63,423	68,840
Capital Contribution .....	1,639	4,055	3,657	3,595	2,295	695	3,420
Holding Account .....	-	-	-	1,485	1,537	1,505	1,555
<b>Net cash provided by government .....</b>	<b>57,145</b>	<b>72,962</b>	<b>70,355</b>	<b>69,746</b>	<b>66,532</b>	<b>65,623</b>	<b>73,815</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(44,109)	(45,219)	(44,582)	(45,285)	(46,272)	(46,524)	(48,260)
Superannuation .....	-	(4,324)	(4,324)	(4,498)	(4,650)	(4,702)	(4,702)
Supplies and services .....	(17,513)	(22,482)	(18,332)	(17,340)	(14,307)	(13,202)	(16,891)
Grants and subsidies .....	(803)	(656)	(656)	(656)	(656)	(656)	(656)
Accommodation .....	(5,197)	(5,579)	(5,579)	(5,609)	(5,686)	(5,677)	(5,677)
Administration.....	(4,064)	(3,486)	(3,486)	(3,486)	(3,486)	(3,486)	(3,486)
Capital User Charge.....	-	(3,574)	(3,574)	(3,903)	(4,117)	(4,271)	(4,500)
Goods and Services Tax .....	(6,524)	(5,827)	(5,827)	(5,332)	(5,112)	(5,196)	(5,196)
Cash Flow Transfers .....	-	-	(600)	-	-	-	-
Other.....	(2,677)	(1,134)	(3,893)	(1,137)	(1,119)	(1,109)	(1,411)
<b>Receipts</b>							
Regulatory fees and fines.....	9,268	9,092	9,762	9,063	9,063	9,063	9,063
User charges and fees .....	6,745	7,523	7,478	7,635	7,891	7,889	7,888
Goods and Services Tax .....	6,110	6,006	6,006	5,374	5,131	5,190	5,190
Other.....	565	35	35	35	35	35	35
<b>Net cash from operating activities .....</b>	<b>(58,199)</b>	<b>(69,625)</b>	<b>(67,572)</b>	<b>(65,139)</b>	<b>(63,285)</b>	<b>(62,646)</b>	<b>(68,603)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(3,693)	(4,307)	(4,257)	(5,155)	(3,832)	(3,200)	(5,435)
Proceeds from sale of non-current assets .....	86	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(3,607)</b>	<b>(4,307)</b>	<b>(4,257)</b>	<b>(5,155)</b>	<b>(3,832)</b>	<b>(3,200)</b>	<b>(5,435)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings.....	-	(300)	(300)	(200)	(400)	(300)	-
<b>Net cash from financing activities .....</b>	<b>-</b>	<b>(300)</b>	<b>(300)</b>	<b>(200)</b>	<b>(400)</b>	<b>(300)</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(4,661)</b>	<b>(1,270)</b>	<b>(1,774)</b>	<b>(748)</b>	<b>(985)</b>	<b>(523)</b>	<b>(223)</b>
Cash assets at the beginning of the reporting period .....	12,582	7,803	7,921	6,147	5,399	4,414	3,891
<b>Cash assets at the end of the reporting period .....</b>	<b>7,921</b>	<b>6,533</b>	<b>6,147</b>	<b>5,399</b>	<b>4,414</b>	<b>3,891</b>	<b>3,668</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	69,409	67,278	65,114	64,518	70,475
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(2,126)	(2,110)	(2,130)	(2,130)	(2,130)
Superannuation liabilities assumed by the Treasurer	(201)	(176)	(73)	(42)	(42)
(Increase)/decrease in salaries and related costs .....	203	60	265	416	416
Increase/(decrease) in accounts receivable .....	(1,501)	6	11	50	50
(Increase)/decrease in accounts payable .....	543	66	18	(152)	(152)
Increase/(decrease) in prepayments .....	77	15	15	15	15
Increase/(decrease) in inventories .....	35	-	65	(29)	(29)
(Increase)/decrease in other liabilities .....	533	-	-	-	-
Cash flow transfers	600	-	-	-	-
<b>Net Cash from Operating Activities .....</b>	<b>67,572</b>	<b>65,139</b>	<b>63,285</b>	<b>62,646</b>	<b>68,603</b>

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Cost of Goods Sold .....	3	-	-	-	-	-	-
Grants and subsidies .....	31,149	38,049	37,001	27,569	19,669	12,969	11,169
Receipts paid into Consolidated Fund .....	1,172,063	1,111,320	1,083,507	1,026,040	986,540	1,021,040	1,005,540
<b>TOTAL ADMINISTERED EXPENSES <sup>(a)</sup> ..</b>	<b>1,203,215</b>	<b>1,149,369</b>	<b>1,120,508</b>	<b>1,053,609</b>	<b>1,006,209</b>	<b>1,034,009</b>	<b>1,016,709</b>
<b>REVENUES</b>							
Regulatory Fees and Fines .....	36	120	7	40	40	40	40
Mining royalties .....	1,209,908	1,115,700	1,073,500	1,034,000	984,500	1,021,500	998,000
Fines and penalties .....	72	-	-	-	-	-	-
Other Revenue .....	874	-	-	-	-	-	-
Appropriations .....	28,668	34,299	29,399	27,569	19,669	12,969	11,169
<b>TOTAL ADMINISTERED REVENUES ....</b>	<b>1,239,558</b>	<b>1,150,119</b>	<b>1,102,906</b>	<b>1,061,609</b>	<b>1,004,209</b>	<b>1,034,509</b>	<b>1,009,209</b>

(a) Further information in the table 'Details of the Administered Transactions Expenses'.



## SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ADMINISTERED CURRENT ASSETS</b>							
Cash.....	9,940	(1,521)	1,526	1,526	1,526	1,526	1,526
Receivables.....	191,518	194,101	181,283	189,283	187,283	187,783	180,283
<b>Total Administered Current Assets .....</b>	<b>201,458</b>	<b>192,580</b>	<b>182,809</b>	<b>190,809</b>	<b>188,809</b>	<b>189,309</b>	<b>181,809</b>
<b>ADMINISTERED NON-CURRENT ASSETS</b>							
Plant, equipment and vehicles.....	9	-	9	9	9	9	9
<b>Total Administered Non-Current Assets .....</b>	<b>9</b>	<b>-</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>
<b>TOTAL ADMINISTERED ASSETS .....</b>	<b>201,467</b>	<b>192,580</b>	<b>182,818</b>	<b>190,818</b>	<b>188,818</b>	<b>189,318</b>	<b>181,818</b>
<b>ADMINISTERED CURRENT LIABILITIES</b>							
Payables.....	2,647	(215)	1,600	1,600	1,600	1,600	1,600
Monies in trust.....	4,797	-	4,797	4,797	4,797	4,797	4,797
<b>Total Administered Current Liabilities .....</b>	<b>7,444</b>	<b>(215)</b>	<b>6,397</b>	<b>6,397</b>	<b>6,397</b>	<b>6,397</b>	<b>6,397</b>
<b>TOTAL ADMINISTERED LIABILITIES..</b>	<b>7,444</b>	<b>(215)</b>	<b>6,397</b>	<b>6,397</b>	<b>6,397</b>	<b>6,397</b>	<b>6,397</b>

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Supplies and services.....	(3)	-	-	-	-	-	-
Grants and subsidies.....	(31,879)	(39,002)	(37,954)	(27,569)	(19,669)	(12,969)	(11,169)
Goods and Services Tax .....	(275)	(95)	(95)	-	-	-	-
Receipts paid into Consolidated Fund .....	(1,172,063)	(1,111,320)	(1,083,507)	(1,026,040)	(986,540)	(1,021,040)	(1,005,540)
<b>Investing Activities</b>							
Purchase of non-current assets.....	(9)	-	-	-	-	-	-
<b>TOTAL ADMINISTERED CASH OUTFLOWS.....</b>	<b>(1,204,229)</b>	<b>(1,150,417)</b>	<b>(1,121,556)</b>	<b>(1,053,609)</b>	<b>(1,006,209)</b>	<b>(1,034,009)</b>	<b>(1,016,709)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Mining royalties.....	1,172,066	1,111,200	1,083,500	1,026,000	986,500	1,021,000	1,005,500
Regulatory fees and fines.....	36	120	7	40	40	40	40
Goods and Services Tax .....	134	235	235	-	-	-	-
Other.....	874	-	-	-	-	-	-
Appropriations.....	28,668	34,299	29,399	27,569	19,669	12,969	11,169
<b>TOTAL ADMINISTERED CASH INFLOWS.....</b>	<b>1,201,778</b>	<b>1,145,854</b>	<b>1,113,141</b>	<b>1,053,609</b>	<b>1,006,209</b>	<b>1,034,009</b>	<b>1,016,709</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>(2,451)</b>	<b>(4,563)</b>	<b>(8,415)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DETAILS OF CONTROLLED GRANTS AND SUBSIDIES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Chamber of Commerce - Industrial Supplies Office.....	450	450	450	450	450	450	450
School of Mines Scholarships .....	56	56	56	56	56	56	56
Resource projects .....	297	150	150	150	150	150	150
<b>TOTAL</b>	<b>803</b>	<b>656</b>	<b>656</b>	<b>656</b>	<b>656</b>	<b>656</b>	<b>656</b>

**DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>GRANTS TO CHARITABLE AND OTHER PUBLIC BODIES</b>							
Western Australian Minerals and Petroleum Education and Research Institute.....	-	875	875	-	-	-	-
<b>STATUTORY AUTHORITIES</b>							
Bunbury Port Authority - interest costs .....	90	95	95	95	95	95	95
Western Power - gas lateral line to the Murchison area - interest costs .....	832	832	832	832	832	832	832
Western Power - Onslow gas fired power station - interest costs .....	183	183	183	183	183	183	183
Westrail - Albany woodchip mill - interest costs.....	-	124	124	124	124	124	124
Albany Port Authority - Albany woodchip mill - interest costs.....	-	24	24	-	-	-	-
Western Australian Land Authority - Albany woodchip mill - land acquisition.....	838	-	-	-	-	-	-
Western Australian Land Authority - Oakajee industrial estate buffer expansion .....	3,356	2,449	2,449	-	-	-	-
Western Australian Land Authority - Kemerton industrial estate .....	981	1,019	1,019	-	-	-	-
Western Australian Land Authority - Kemerton industrial estate - expansion study .....	-	200	200	100	-	-	-
Western Australian Land Authority - service corridor Hearson Cove to Dampier Port - subsidy.....	-	700	-	700	700	700	700
Water Corporation - Burrup water system - subsidy.....	-	-	-	-	2,500	2,500	2,500
Dampier Port Authority - multi-user infrastructure - subsidy .....	-	-	-	520	520	520	520
Western Australian Land Authority - Oakajee to Narngulu rail corridor .....	1,076	1,174	1,174	-	-	-	-
Western Australian Land Authority - BHP land - Kwinana .....	-	5,000	5,000	-	-	-	-
<b>OTHER STATE SERVICES</b>							
Refunds of Previous Years' Revenues .....	3,545	1,960	5,785	1,960	1,960	1,960	1,960
Aboriginal Lands Trust - Remuneration for mining on Aboriginal lands .....	91	155	182	155	155	155	155
Petroleum (Submerged Lands) Act 1982.....	15,364	14,400	14,700	14,800	9,600	5,900	4,100
Main Roads - Cape Lambert infrastructure.....	4,103	401	201	-	-	-	-
Hearson Cove Road upgrade .....	-	2,500	-	2,500	-	-	-
BHP - hot briquetted iron plant .....	690	4,210	3,810	4,200	3,000	-	-
Goldfields eastern bypass road relocation .....	-	1,750	350	1,400	-	-	-
<b>TOTAL</b>	<b>31,149</b>	<b>38,049</b>	<b>37,001</b>	<b>27,569</b>	<b>19,669</b>	<b>12,969</b>	<b>11,169</b>

**DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ROYALTIES</b>							
Petroleum - Commonwealth .....	473,785	415,000	380,000	323,600	268,600	314,100	309,500
Petroleum - State .....	60,079	47,500	47,500	45,900	30,900	20,400	16,500
Iron ore .....	279,038	309,500	291,000	307,000	322,000	330,500	334,000
Alumina .....	62,086	63,000	62,000	62,500	63,500	64,000	64,000
Diamonds .....	83,182	54,500	67,500	62,000	66,000	63,000	48,500
Mineral Sands .....	24,362	22,000	26,000	27,000	26,500	27,500	28,000
Nickel .....	62,732	55,500	38,000	49,500	58,500	54,500	51,500
Gold .....	78,339	69,000	81,500	80,000	70,500	68,000	67,000
Other .....	50,565	41,500	44,500	40,000	42,500	44,000	43,500
Lease Rentals .....	35,740	38,200	35,500	36,500	35,500	35,500	35,500
<b>FINES</b>							
Regulatory Fines .....	36	120	7	40	40	40	40
<b>TOTAL</b>	<b>1,209,944</b>	<b>1,115,820</b>	<b>1,073,507</b>	<b>1,034,040</b>	<b>984,540</b>	<b>1,021,540</b>	<b>998,040</b>

**TRUST ACCOUNT DETAILS****Forest Residue Utilisation Levy Trust Fund**

The Forest Residue Utilisation Levy Trust Fund is controlled through the Project and Infrastructure Facilitation Services Output. It is utilised for the purpose of funding studies and programs which add value to forest residues. Funding is provided from monies received under the *Wood Chipping Industry Agreement Act*.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Opening Balance .....	238	88	88	48
Receipts .....	-	-	-	-
	238	88	88	48
Payments .....	150	88	40	48
<b>CLOSING BALANCE .....</b>	<b>88</b>	<b>-</b>	<b>48</b>	<b>-</b>

**WA Government/China Economic and Technical Research Trust Fund**

The WA Government/China Economic and Technical Research Trust Fund is controlled through the Investment Attraction Services Output. It is utilised for the purpose of funding joint studies to promote economic cooperation between China and Western Australia in the development, processing and marketing of the State's mineral resources.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Opening Balance .....	827	668	668	-
Receipts:				
Other .....	-	-	(600)	-
	827	668	68	-
Payments .....	159	173	68	-
CLOSING BALANCE .....	668	495	-	-

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Proceeds from petroleum permits and licences.....	5,672	4,100	5,750	4,750
Proceeds from prospecting, exploration and other mining licences .....	2,640	4,100	3,000	3,275
Proceeds from dangerous goods and explosives regulations.....	956	1,012	1,012	1,038
Proceeds from departmental fees and charges .....	1,652	1,596	1,671	1,638
Proceeds from the provision of chemical, mineralogical, metallurgical and related scientific investigative and advisory services.....	5,093	5,807	5,807	5,997
Other receipts .....	565	35	35	35
Goods and services tax .....	6,110	6,006	6,006	5,374
TOTAL.....	22,688	22,656	23,281	22,107

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## ROTTNEST ISLAND AUTHORITY

### CAPITAL WORKS PROGRAM

The Rottneest Island Authority's capital works program addresses the identified need to upgrade the Island's facilities.

The Government has continued support of the accommodation upgrade program, public facilities improvement works and heritage and environmental projects.

In addition to the contribution provided by Government, the Authority will expend a further \$1 million of internally generated funds on its planned 2002-03 capital works program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Environment and Heritage and Risk Management 2001-02 Program .....	250	250	250	-
Tourist Facilities 2001-02 Program .....	2,513	2,513	2,513	-
<b>NEW WORKS</b>				
Environment and Heritage and Risk Management 2002-03 Program .....	500	-	-	500
Tourist Facilities 2002-03 Program .....	2,227	-	-	2,227
	5,490	2,763	2,763	2,727

### CAPITAL CONTRIBUTION

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	2,665	2,763	2,763	2,727	2,715	3,200	1,700
	2,665	2,763	2,763	2,727	2,715	3,200	1,700
<b>LESS</b>							
Specific Contributions .....	2,000	1,717	1,717	1,727	1,715	1,700	1,700
Internal Funds and Balances .....	665	1,046	1,046	1,000	1,000	1,500	-
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

## WESTERN AUSTRALIAN TOURISM COMMISSION

### PART 11 - MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS

#### DIVISION 57

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 92 Net amount appropriated to purchase outputs.....</b>	32,895	31,994	32,403	<b>33,333</b>	34,720	33,096	32,832
Total appropriations provided to purchase outputs.....	32,895	31,994	32,403	<b>33,333</b>	34,720	33,096	32,832
<b>ADMINISTERED GRANTS SUBSIDIES AND OTHER TRANSFER PAYMENTS</b>							
<b>Item 93 Rottnest Island Authority</b>	2,067	1,732	1,732	<b>1,727</b>	1,715	1,700	1,700
<b>CAPITAL</b>							
<b>Item 166 Capital Contribution .....</b>	2,531	482	482	<b>27</b>	35	1,515	-
<b>GRAND TOTAL.....</b>	37,493	34,208	34,617	<b>35,087</b>	36,470	36,311	34,532

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To accelerate the sustainable growth of the tourism industry for the long term social and economic benefit of the State.*

#### SIGNIFICANT ISSUES AND TRENDS

##### The Tourism Crisis – the Way Forward

- The terrorist attacks in the United States, compounded with the collapse of Ansett, place the Australian tourism industry, along with the tourism industry worldwide, in an environment unlike any other seen before. The Western Australian Tourism Commission (WATC) is committed to working in partnership with industry to capitalise on the positive effects on inbound and domestic tourism and to accelerate recovery from recent events. Ninety five percent of the additional \$5 million Crisis Marketing fund has now been allocated and many of the initiatives will roll out during 2002-03.
- Whilst the international and domestic markets remain volatile, additional focus is being placed on the intrastate market. With more than 70% of tourists coming from within Western Australia, it is important to ensure this market continues to perform strongly, particularly for the benefit of regional and rural Western Australia.
- The lack of east/west airline competition due to the collapse of Ansett will continue to pose an issue for Western Australia in terms of airfare discounts and access. The WATC is part of a State Government Aviation Committee set up to address aviation issues. Virgin Blue began Perth services in 2001-02 and the WATC will continue negotiations to develop capacity from Sydney and beyond. The WATC will also continue to negotiate with Qantas to maintain and increase capacity levels over all its routes.

- The lack of regional air access due to the collapse of Ansett is currently being addressed. The WATC is in close contact with the new Western Australian owners of Skywest and will continue to work with Skywest and Qantaslink to increase services for remote and regional areas, particularly the North West of the State.
- Increased use of the Internet by people of all ages will help improve the distribution of destination and product information in the national market. All national and intrastate campaigns will be used to promote the WATC's web site [www.westernaustralia.net](http://www.westernaustralia.net) and, where applicable, the Virtual Call Centre telephone number. Continued development of the content and utility of the website is viewed as essential to building consumer and trade awareness of the State.
- Other key issues likely to impact on domestic marketing strategies in the coming year include:
  - competition from other States/Territories and nearby international destinations;
  - public liability insurance;
  - cut price fare availability from interstate destinations;
  - the frequency and reach of WATC marketing and advertising;
  - continued financial involvement of strategic partners in WATC campaigns;
  - the strength of the Australian dollar; and
  - consumer confidence and the economy.

## THE CHANGING INTERNATIONAL MARKET PLACE

### Destination Marketing

- Uncertainty in the international tourism marketplace due to global events including, September 11, the war on terrorism, unrest in the Middle East, concern about the global economy and Japan's economic situation presents great challenges for the Western Australian tourism industry. However with travelling patterns changing, new opportunities are emerging and the international marketing scope is being widened. A new focus on future markets will assist in capitalising on emerging opportunities.

### Western Hemisphere

- Europe will continue to be a strong market for travel to Western Australia. The WATC has increased its marketing focus in Europe and is planning further marketing activities in the emerging markets of Ireland, Switzerland, Scandinavia, France, Italy and the Netherlands in 2002-03. Critical to this will be the support of cooperative partners in Europe as well as the Western Australian tourism industry's support for planned media and trade familiarisation initiatives.
- With the decision by Emirates to start a Dubai-Perth direct non stop service in August 2002, and supporting research that demonstrates that the United Arab Emirates (UAE) and Saudi Arabia is a viable market for Western Australia, the WATC is undertaking new marketing activities in the Middle East. Participation in tourism and travel trade shows, training for trade groups, and trade familiarisations will help the WATC develop a marketing presence in the UAE and capitalise on this potentially lucrative market.
- Following extensive research into the emerging market of South Africa, and widespread support from the Western Australian tourism industry, the WATC re-entered the South African market in 2001-02. Activity in 2002-03 will include trade familiarisations and educationals as well as participation in tourism trade shows and cooperative campaigns with strategic partners including the Australian Tourist Commission (ATC).
- With recent research from the ATC showing increased interest in Western Australia and the decision by Air New Zealand to increase capacity on the Auckland-Perth route, the WATC has re-entered the New Zealand market and is working with strategic partners to establish a stronger presence in New Zealand.

### Eastern Hemisphere

- The major Asian source markets of Singapore and Malaysia continue to provide the bulk of visitors from this region. However it is imperative that the WATC continues to focus on the emerging markets of China and Hong Kong where potential for real growth exists. Progressive work to develop strategic alliances with influential trade partners and to



build awareness of the destination will prove in the long run to be beneficial for the State. The WATC will continue to market the State as a short break destination to high yield segments in Singapore and Malaysia.

- In Japan, the commitment by Qantas Airways to maintain the thrice-weekly direct non-stop services between Narita Airport and Perth continues to present the WATC with real challenges and great opportunities. While tourism from Japan to Western Australia has had positive growth in the face of a negative decline for the rest of Australia, it continues to be the WATC's challenge to build on this success. Strategic partners such as WA industry, the airline, the ATC and influential wholesalers in Japan are working cooperatively and with good results to increase traffic to Western Australia. Critical market forces such as pressure on international airline routes, foreign exchange rates, the Japanese economy, and global tourism competition will present the WATC with significant hurdles to overcome in order to achieve its goals for tourism growth from Japan.

### **Cross Market**

- With the widening scope of international marketing activities, the WATC is strengthening its media relations activities in all international markets to ensure awareness of Western Australia as a desirable nature based holiday destination remains high.
- Airline access and airfares continue to be a major issue. The WATC will continue to work with all airlines, international airline alliances, Westralia Airports Corporation and the Department for Planning and Infrastructure to develop additional direct international air services from 'high priority' regions. Routes identified as 'high priority' include Japan, Malaysia, Taiwan, People's Republic of China and the Middle East.
- The WATC is investigating new opportunities for the development of niche markets including the backpacker, cultural (including indigenous tourism), wine tourism and adventure market segments.
- The introduction of the Australian Tourism Data Warehouse and the linkage of the WA Tourism Network with this exciting global initiative will facilitate greater distribution and sale of Western Australian tourism product.

## **PROMOTING AND CAPITALISING ON MEETINGS, CONVENTIONS AND EVENTS**

### **Events**

- The continuing trend of increased competition for event bidding has intensified with more countries and cities devoting resources to the attraction of events. For example, Ireland has just committed approximately Euro 28 million over the next three years to sports tourism.
- This trend is also reflected in the number of cities bidding and the level of incentives they are offering as part of their bid. Western Australia's tactic has been to continue targeting events which not only deliver in our priority tourism markets but are perhaps more second tier. However, even these sporting events are becoming more difficult and expensive to secure.
- At the same time, international pay television networks are consolidating, making it more difficult to generate television coverage for some sports events without significant innovative input from the host city or through direct advertising.
- In terms of the World Rally Championship (WRC), which relates directly to Western Australia, the commercial and television rights owner, International Sports Communicators (ISC), has a vision of rallying becoming one of the top five most-watched (on television) sports. This is an ambitious but not unachievable vision given Rallying has in the past held the position of poor cousin to Formula One. To this end, ISC is creating and promoting a WRC brand and packaging a more exciting television product, then distributing it in a more aggressive manner.
- The tourism industry has responded to the trend of increased sports tourism by a proportionate increase in the amount of sports travel specialists around the world. This will assist in EventCorp's vision of adding value to events for the tourism industry by creating tourism product around specific events.

## Meetings and Conventions

- The combined effects of the terrorist attacks, domestic aviation crisis and the general slow down and uncertainty in the global economy has required a review of business forecasts and priority markets. During the two months following the events of 11 September 2001, 10% of planned conferences were cancelled and an average 28% reduction in delegate occurred. The medium to long term effects, are difficult to predict, as meeting planners adopt a 'wait and see' attitude to future commitments. Currently most competitor destinations are focusing on their domestic and regional markets with 'meet at home' campaigns to combat decreased international business.
- In the corporate sector, the focus on 'business survival' with associated cost cutting has reduced both the number of corporate meetings and attendance rates. Corporations are reviewing their business communication methods and 'face to face' meetings are increasingly under threat. The uptake of technological solutions such as video-conferencing and electronic communication as an alternative to physical meetings is predicted to rise.
- Corporate and incentive travel from primary markets in South East Asia has slowed with smaller group sizes reflecting business downturns in many Asian economies. This combined with increased competition within the region will inhibit growth, however Western Australia retains its competitiveness as a short haul destination to deliver a Western cultural experience. In the short term, there are opportunities to grow business from the emerging markets of Malaysia and Thailand while longer term opportunities are provided by China and India.
- In contrast to the volatility of the corporate sector, the association convention market seems relatively stable with most organisations continuing with their planned meetings albeit with forecasts for lower delegate attendance.
- The recent crisis in the aviation sector has the potential to inhibit growth of the meetings industry in the short term but with increased services from Qantas, Virgin Blue, Skywest and regional airlines, confidence is returning to the market.
- With a renewed focus on family and community, as the world recovers from the shock of the September 11 events, family participation at conferences is likely to continue to increase and incentive programs will place more emphasis on natural, family friendly activities rather than exotic adventure destinations.
- A mitigating factor for Western Australia is the imminent development of increased infrastructure. With work commencing on the Perth Convention and Exhibition Centre and increased capacity at Burswood International Resort, the State is now able to attract larger incremental conventions and exhibitions. Medium to long term prospects remain strong.
- The established trend for major international association conferences to select and confirm their host city up to five years in advance remains a significant issue, especially when combined with their increasing reliance on the financial proceeds of their meetings to fund their organisation. This continues to place pressure on destinations to deliver strong financial returns and incentives to host these events.
- There remains a need for a whole-of-government and industry approach to secure sponsorship funding to attract major international conferences and exhibitions.

## FACILITATING ACCELERATED WESTERN AUSTRALIAN TOURISM INDUSTRY DEVELOPMENT

- Public Liability Insurance: Huge increases in public liability insurance are affecting the ability of many operators to remain viable. A number of factors have contributed to these increases such as the crash of the SAL 747 at Taipei airport, the 11 September 2001 terrorist attacks on the United States and the HIH Insurance collapse.
- GST on strata title accommodation developments: GST on strata title accommodation developments is levied twice - once on the sale of the strata unit and again on the daily tariff charged for short term occupancy. This has resulted in a reduction of strata title accommodation developments in Western Australia.

- **Tourism and Pastoral Leases:** Access by tourist operators across pastoral leases conflicts with the Lessee's right to quiet enjoyment of their property. In addition, the use of land under pastoral lease is restricted. The terms of tenure for the use of land under pastoral leases should be assessed under criteria that look at the most favourable economic use and what is in the best future public interest.
- **Nature-based/Eco tourism:** The World Tourism Organisation has predicted substantial increase in consumer demand for nature based tourism over the coming decade. There is a growing demand for highly interactive experiences in natural settings with travellers turning away from undifferentiated markets and man-made attractions and turning toward speciality markets such as nature based tourism.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Funding for Tourism Promotion .....	1,800	-	-	-
Funding to EventsCorp.....	-	2,000	-	-
Incentive Package for Emirates to Commence Air Services from Dubai to Perth .....	150	150	-	-

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Destination Marketing .....	16,567	15,190	17,959	17,059			
<b>Output 2:</b>							
Event Tourism .....	12,105	13,535	15,828	14,377			
<b>Output 3:</b>							
Convention and Incentive Travel .....	1,114	1,056	1,165	1,050			
<b>Output 4:</b>							
Industry Development .....	7,836	4,668	5,870	4,502			
<b>Output 5:</b>							
Visitor Servicing .....	3,678	3,886	5,336	3,529			
<b>Total Cost of Outputs .....</b>	<b>41,300</b>	<b>38,335</b>	<b>46,158</b>	<b>40,517</b>	<b>41,888</b>	<b>40,279</b>	<b>40,015</b>
<i>Less Operating revenues .....</i>	<i>9,387</i>	<i>6,341</i>	<i>11,484</i>	<i>7,189</i>	<i>7,183</i>	<i>7,183</i>	<i>7,183</i>
<b>Net Cost of Outputs .....</b>	<b>31,913</b>	<b>31,994</b>	<b>34,674</b>	<b>33,328</b>	<b>34,705</b>	<b>33,096</b>	<b>32,832</b>
<b>Adjustments <sup>(b)</sup> .....</b>	<b>982</b>	<b>-</b>	<b>(2,271)</b>	<b>5</b>	<b>15</b>	<b>-</b>	<b>-</b>
<b>Appropriations provided to purchase Outputs .....</b>	<b>32,895</b>	<b>31,994</b>	<b>32,403</b>	<b>33,333</b>	<b>34,720</b>	<b>33,096</b>	<b>32,832</b>
<b>ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS</b>							
<b>Appropriation for Administered Grants, Subsidies and Transfer Payments .....</b>	<b>2,067</b>	<b>1,732</b>	<b>1,732</b>	<b>1,727</b>	<b>1,715</b>	<b>1,700</b>	<b>1,700</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>2,531</b>	<b>482</b>	<b>482</b>	<b>27</b>	<b>35</b>	<b>1,515</b>	<b>-</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>37,493</b>	<b>34,208</b>	<b>34,617</b>	<b>35,087</b>	<b>36,470</b>	<b>36,311</b>	<b>34,532</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is expected to be the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A growing and diversified economy	Western Australia is promoted as an attractive destination.	Destination Marketing
		Event Tourism
		Convention and Incentive Travel
	An enhanced tourist industry, infrastructure and product base.	Industry Development
		Visitor Servicing

### Outcome: Western Australia is promoted as an attractive destination.

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness indicators for the Commission in achieving this outcome are measured by the:..... - impact of promotional strategies on the level of consumer awareness within Australia;..... -value of incremental business generated;.. -level of industry support and revenue generated for all marketing activities; and ..... -level of trade awareness;..... as detailed in the output measures under the 'Quality' heading.....					

(a) More details of effectiveness indicators are provided in the annual report.

### Output 1: Destination Marketing

In partnership with the tourism and travel industry and the Australian Tourist Commission, the WATC promotes Western Australia as a desirable holiday destination in the core intrastate, interstate and international target market segments and in future international market segments, and undertakes marketing strategies which will maximise the economic benefit to the State.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	16,567	15,190	17,959	17,059	
Less Operating Revenue <sup>(b)</sup> .....	3,608	1,861	5,156	1,720	
Net Cost of Output .....	12,959	13,329	12,803	15,339	
Adjustments <sup>(c)</sup> .....	137	-	935	5	
<b>Appropriation for purchase of Output 1 .....</b>	<b>13,096</b>	<b>13,329</b>	<b>13,738</b>	<b>15,344</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures** <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Number of consumer awareness strategies .....	1	1	1	1	
Number of trade awareness strategies.....	1	1	1	1	
Number of incremental business strategies.....	1	1	1	1	
Number of information enquiries serviced .....	495,546	66,600	55,000	66,000	Measure changed in 2001-02 to exclude web site enquiries
Number of increased air transport seats into Western Australia .....	4,992	8,000	0	28,200	2001-02 estimate reduced due to global events including September 11 and Ansett demise, 2002-03 reflect commencement of Emirates air service and additional domestic capacity on Virgin Blue and Qantas.
Number of international markets reviewed against criteria .....	21	22	21	21	
Number of educational seminars conducted ....	3	3	3	4	
Number of advices provided to Government ...	274	130	180	130	
<b>Quality</b>					
Consumer Awareness - Interstate .....					
Perceived Knowledge: % of people with knowledge of Western Australia as a holiday destination (for category 'a lot') ....	4.8%	6%	6%	6%	
Long Trip Preference: % of people with a preference to travel to WA for 3 nights or more.....	16.5%	18%	18%	18%	
Level of unprompted advertising awareness of Western Australia as a holiday destination.....	9.6%	12%	12%	12%	
Consumer Awareness - Intrastate .....					
Level of unprompted advertising awareness of Western Australia as a holiday destination.....	37.3%	35%	35%	35%	
Long Trip Preference: % of Western Australians with a preference to travel within Western Australia for three nights or more.....	26%	27%	27%	27%	
Consumer Awareness - International					
Perceived knowledge: % of people aware of Western Australia as a tourism destination (for category 'a lot').....					
- Singapore.....	4%	8%	8%	8%	
- Japan.....	n/a	3%	3%	3%	
- Malaysia .....	5%	3%	3%	4%	
- UK.....	5%	5%	5%	5%	
Propensity to consider: % of people who will consider a trip to Western Australia for the category of 'definitely consider' .....					
- Singapore.....	13%	15%	15%	15%	
- Japan.....	n/a	2%	2%	2%	
- Malaysia .....	12%	10%	10%	15%	
- UK.....	34%	34%	34%	34%	
Trade Awareness					
Knowledge levels of Western Australia product (using rating eight and above on 10-point scale). .....	National 53%, International 79%	National 60%, International 65%	National 60%, International 70%	National 60%, International 70%	
WATC's contribution to current knowledge levels (rated significant or above).....	National 78%, International 91%	National 80%, International 65%	National 80%, International 70%	National 80%, International 70%	

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Likelihood of recommending Western Australia as a holiday destination compared with the previous 12 months (using the rating 'more likely now').....	National 61%, International 60%	National 70%, International 50%	National 70%, International 50%	National 70%, International 50%	
The extent to which visitor expenditure is generated by incremental tourism initiatives.	National \$4.62m, International \$10.06m	National \$4.89m, International \$13.6m	National \$4.89m, International \$13.6m	National \$4.89m, International \$12m	
Overall level of customer satisfaction with information accessed .....	National 89%, International 96%	National 80%, International 80%	National 80%, International 80%	National 80%, International 80%	
Proportion of targeted air transport seats into Western Australia achieved .....	38%	100%	100%	100%	
Accuracy of market reviews .....	100%	100%	100%	100%	
Participant satisfaction with educational seminars conducted.....	85%	80%	80%	80%	
Proportion of first drafts accepted .....	National 90%, International 94.5%	90%	90%	90%	
<b>Timeliness</b>					
Delivered according to Operational Plan timeframes .....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Cost per consumer awareness strategy.....	\$10,714,836	\$9,786,246	\$11,794,302	\$10,769,195	
Cost per trade awareness strategy .....	\$3,165,678	\$3,213,479	\$3,562,082	\$3,436,221	
Cost per incremental business strategy .....	\$1,711,817	\$1,285,018	\$1,598,710	\$1,999,833	
Cost per enquiry serviced .....	\$1.79	\$12.14	\$16.29	\$11.47	Measure changed in 2001-02 to exclude web site enquiries
Cost per seat targeted.....	\$6.40	\$5.83	\$50,560	\$1.68	2001-02 estimate reduced due to global events including September 11 and Ansett demise, 2002-03 reflect commencement of Emirates air service and additional domestic capacity on Virgin Blue and Qantas
Cost per market review.....	\$226	\$214	\$250	\$195	
Cost per educational seminar conducted.....	\$4,754	\$4,708	\$5,242	\$3,074	
Average cost per advice provided.....	\$135	\$243	\$201	\$252	
<b>Full Time Equivalents (FTEs)</b>	62	67	67	67	

- (a) An internal review of the WATC resulted in a reduction of outputs from eight to five, the 2000-01 Actual, 2001-02 Budget and 2001-02 Estimated Actual have been adjusted to make them comparable with the new output structure that commenced on February 26, 2002.

**Major Achievements For 2001-02****International**

- The development of the new creative direction for Brand WA encompasses the new position line of: 'Western Australia. Be touched by nature'.
- The WATC hosted 90 media visits to the State in 2001-02 involving influential journalists and broadcasters. Media familiarisations from Asia are increasingly adopting innovative linkages to Internet sites, opening up opportunities to develop and promote the WATC web site [www.westernaustralia.net](http://www.westernaustralia.net). Heightened demand from the media for WA itineraries and a strengthening of relationship with the ATC Visiting Journalist Program will ensure the media familiarisations program remains an integral component of our marketing activities.
- The WATC hosted in excess of 80 influential inbound tour operators for the annual Inbound Tour Operators Workshop (ITOW) in August 2001. Supported by a record number of Western Australian sellers, the 2001 ITOW achieved high praise, with the tourism industry rating it the best ever and overall one of the best trade shows in Australia. The ITOW (a WATC initiative) has evolved to be one of the principal trade activities for industry on the annual inbound tour calendar. The 2001 workshop was primarily self-funded by industry contributions and in-kind support.
- Successful Brand WA campaigns were carried out in Japan, Singapore, Malaysia, New Zealand and the United Kingdom in 2001-02.
- An extensive consumer and trade research project examining the outbound tourism potential from the United Arab Emirates and South Africa was completed.
- A dedicated Japanese language web site was created by the WATC, as part of the strategy to grow traffic on the Narita-Perth Qantas route and ensure maintenance of the non-stop direct flights.

**National**

- The collapse of Ansett and the acts of terrorism in the United States resulted in an additional \$5 million in State Government funding to be managed by the WATC to assist the tourism industry address the crisis. This funding, which was for both national and international markets, allowed the WATC to undertake several new initiatives aimed at generating short and medium term business directly to regions and operators seriously affected by the crisis.
- An integrated marketing campaign was undertaken initially in the intrastate market immediately following the collapse of Ansett. This campaign was comprised of press, radio, TV, and billboard advertising and a 72 page statewide catalogue of holiday getaways. The objective of the campaign was to encourage Western Australians to travel at home and to inform the general public of regional air service availability. This included specific advertising for Qantaslink and Skywest schedules in major press.
- The campaign positioning, Western Australia's \$100 million Holiday Sale, was designed with the aim of generating \$100 million in incremental tourism business back to the industry. Operators participating in both the catalogue and press advertising have provided positive feedback over the last six months indicating that the campaign has been successful in delivering business to operators.
- Several cooperative advertising opportunities were also undertaken between WATC and major operators in the State, including Western Australian based wholesalers and Skywest. This advertising promoted intrastate travel supported by well priced packages for the consumer.
- Interstate marketing strategies were also implemented once capacity and access issues for all east coast markets were addressed through strategic committees and Government liaison. As a result, a Brand WA campaign comprising of print and television advertising was conducted in Adelaide, Melbourne and Sydney in mid-November to build traffic from these markets.
- \$500,000 was allocated equally to the ten regional tourism associations for new marketing and promotional activities, subject to submissions from each association meeting the criteria. In addition \$50,000 was allocated for similar initiatives in the metropolitan area.



- An additional \$250,000 was made available for the Kimberley region which was hardest hit by the lack of regional air services, to assist with additional marketing and promotional activities.
- Developed and launched the WA Regional and Rural Marketing Assistance Scheme which is designed to provide regional and rural areas with funds to develop innovative marketing strategies and campaigns.
- Initiated and worked with all states and territories on better national approach to marketing, promotion and communication of Australia in tourism destination in the European market.
- Under consideration at the time of the crisis, was the WATC's future advertising direction. Given the need to deliver short and medium-term incremental business to the State's tourism industry, it was decided to use a portion of the additional funding for the production of a new suite of television commercials specifically for the intrastate market. The 'quicktime' series of commercials was launched in January 2002 and is already generating significant business for marketing partners. There are five commercials in the suite, four were filmed during 2001-02, the remaining commercial will be filmed in 2002-03, ensuring all regions are featured.
- In line with the WATC's new advertising direction, 2001-02 saw the launch of the new Brand WA interstate television commercials. Known as the 'morphing' concept, this concept is based on the new positioning 'Be touched by nature' and promotes Western Australia's stunning natural attractions as a nature based experience and escape from the everyday routine. The commercials screened for the first time on the east coast in April 2002.
- The arrival of Virgin Blue air services to Perth in December 2001 provided some much needed addition to east west air capacity. After two years involvement by the WATC in strategic discussions with Virgin Blue, daily air services from Melbourne and Adelaide are now in place. Qantas also significantly expanded its capacity both during and after the demise of Ansett - but overall interstate capacity is still well below pre-Ansett collapse level.
- A major Government policy initiative was a \$2 million funding program for rural and regional Western Australia to be managed by the WATC. Given the crisis within the tourism industry, it was considered important to implement this program immediately and additional resources were put in place to manage this marketing fund.
- The appointment of 30 travel agents located in the east coast markets of Queensland, New South Wales, Victoria, the Australian Capital Territory and South Australia, has occurred finalising the first phase of the WA Booking Centre program. These agents will be part of the Virtual Call Centre where they will receive bookings as a result of consumer enquiries to this information line. Specialising in Western Australia, the agents will also be a part of trade familiarisations, educational seminars and special promotions to support the Booking Centre network.

### ***Major Initiatives For 2002-03***

#### **Western Hemisphere**

- The WATC has broadened its marketing scope to undertake activities in a number of new and emerging markets including New Zealand, the Netherlands, Ireland, Switzerland, Scandinavia, France and the United Arab Emirates. Together with the future markets of South Africa and Italy and the core markets of the UK and Germany, the WATC will strive to broaden the potential to increase awareness of and visitation to Western Australia from these major Western Hemisphere source markets.
- The newly created position of Manager Future Markets will continue activities in South Africa and the United Arab Emirates. The decision by Emirates to introduce non-stop direct services between Dubai and Perth will be supported by a \$300,000 marketing budget. The WATC is committed to cooperative marketing activities both in The Middle East as well as the lucrative UK/Europe markets where through traffic potential on this new service provides the State with a potentially lucrative market opportunity.

### Eastern Hemisphere

- The WATC will increase its efforts in the Eastern Hemisphere future markets of China and Hong Kong, while continuing to undertake activities in the core Asian markets of Singapore and Malaysia.
- High impact consumer and trade activities will continue to position Perth as a world class nature based tourism destination in the Japan market, and will encourage growth on the Tokyo-Perth direct non stop Qantas service.
- The WATC will continue to pursue innovative public relations opportunities with Asian celebrities as part of the media familiarisation program.

### Cross Market

- Rising media costs and a volatile foreign exchange rate will see the WATC adopt a more innovative targeted media relations campaign in 2002-03 to ensure brand awareness of Western Australia remains high. The WATC will continue to work closely with the ATC and its Visiting Journalist Program (VJP), as well as establish closer relationships with the international media offices.
- The WATC will maintain its high profile at influential tourism consumer and trade events around the globe and we will continue to work with industry to ensure appropriate Western Australian product is represented under the Brand WA banner at relevant and effective events.
- The WATC will also work with airlines to build increased seat capacity from high priority markets into the State.
- The WATC will give more focus to niche markets such as overseas backpackers, cultural (including indigenous tourism), wine tourism and adventure tourism.
- A major update of the image library will include a wider range of photographic images, digital images for more advanced application, and video footage. This will provide a better service to the key marketing activities of the WATC and the tourism industry as a whole. This image library will also be available on a whole of government basis.

### Australia

- The continuing issue with regard to adequate air services from interstate to Perth will present a major challenge in 2002-03. The WATC is continuing negotiations with Qantas and Virgin Blue to ensure that current levels are maintained and where possible, increased.
- The WATC will continue to promote Western Australia as one of the world's leading nature-based tourism destinations offering a value-for-money experience, as well as increasing visitor numbers to specific parts of the State during off-peak times of the year. Brand WA campaigns, utilising the new television commercials, are planned in the interstate markets of Victoria, New South Wales, South Australia and Queensland and will be conducted in October/November 2002 and April/May 2003.
- The WATC will focus heavily on building the intrastate market. Brand WA campaigns are being conducted in cooperation with regional tourism associations, resulting in high exposure for the new Brand WA television commercials promoting 'holiday at home'.
- The highly successful Winter Breaks campaign will again be implemented for 2002-03 and will include new motivational text with a focus on experiences, particularly in the Southern Forests region.
- Cooperative advertising with strategic partners and wholesalers will be undertaken in a co-ordinated manner to maximise return on investment for the State. Co-operative funds will also be used to promote tourism product experiences in regional areas identified by See Australia research.
- A regular program of trade advertising will be undertaken to ensure travel agents are aware of Western Australia as a premier nature-based holiday destination and key campaign timeframes for booking periods relevant to Western Australia.

- Further enhancement of the wildflower campaign and annual wildflower holiday guide has allowed participation by more operators through a greater range of advertising options and development of mechanisms to measure consumer usage/business conversion.
- A product familiarisation program to/within Western Australia will be developed for interstate and intrastate travel agents who join the Western Australian Tourism Network as Booking Centres.
- Greater emphasis will be placed on the camping and caravanning sector to help regional Western Australia capitalise on recent growth in the self-drive market.
- The backpacker market has been identified in the Government's tourism policy and the WATC will expand marketing strategies in this area to capitalise on the Free Itinerary Traveller within the national market.

**Outcome: Western Australia is promoted as an attractive destination.**

**Key Effectiveness Indicator <sup>(a)</sup>**

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness indicators for the Commission in achieving this outcome are measured by:..... - the estimated value of economic impact from successful bids secured during the year and the value of economic impact generated in the year in question; and..... - value of media exposure leveraged from those hosted events as it relates to the promotional element of the output; ..... as detailed in the output measures under the 'Quality' heading.....				

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Event Tourism**

The Commission develops, attracts, supports and, where appropriate, manages events that are capable of generating substantial economic benefit, visitor expenditure and can cost-effectively market Western Australia nationally and internationally.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	12,105	13,535	15,828	14,377	
Less Operating Revenue <sup>(b)</sup> .....	4,525	3,409	5,186	4,488	
Net Cost of Output .....	7,580	10,126	10,642	9,889	
Adjustments <sup>(c)</sup> .....	320	-	(516)	-	
<b>Appropriation for purchase of Output 2 .....</b>	<b>7,900</b>	<b>10,126</b>	<b>10,126</b>	<b>9,889</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures** <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Number of bids for events and regular events retained .....	10	7	7	6	
Number of consumer awareness strategies (equates to number of events hosted) .....	6	5	5	5	
Number of strategies for incremental tourism business through hosted events (equates to the number of events hosted) .....	4	6	6	6	
Number of event products and packages developed .....	33	42	42	45	
Number of advices provided to government ....	156	100	100	100	
<b>Quality</b>					
Estimated economic impact of successful bids for events and events retained .....	\$60.48 m	\$30 m	\$30 m	\$28 m	2000-01 includes economic impact for the Perth International Golf event of \$12.37 million
Value (\$) of television media coverage in core tourism markets for events hosted .....	\$8.46 m	\$6 m	\$6 m	\$9 m	
The value of economic impact generated by incremental tourism activity, ie events hosted .....	\$33.07 m	\$30 m	\$44 m	\$44.6 m	
Value of visitor expenditure generated by event products .....	\$543,300	\$1,700,000	\$1,700,000	\$2,000,000	
Proportion of first drafts accepted .....	98%	95%	95%	95%	
<b>Timeliness</b>					
Bids made for events according to Operational Plan timelines .....	100%	95%	95%	95%	
Proportion of consumer awareness strategies implemented in conjunction with events hosted .....	100%	100%	100%	100%	
Proportion of events held on time .....	100%	100%	100%	100%	
Proportion of event products and packages developed on time .....	100%	100%	100%	100%	
Proportion of advices provided within agreed timeframes .....	100%	95%	95%	95%	
<b>Cost (Efficiency)</b>					
Cost per bid submitted .....	\$77,622	\$92,477	\$107,874	\$90,665	
Cost per consumer awareness strategy for events hosted .....	\$77,359	\$79,273	\$87,554	\$81,652	
Cost per incremental business strategy (equates to the number of events hosted) .....	\$2,656,630	\$2,048,491	\$2,402,706	\$2,198,382	
Cost per event product and package developed .....	\$6,542	\$4,344	\$4,723	\$4,874	
Cost per advice provided .....	\$144	\$177	\$206	\$153	
<b>Full Time Equivalents (FTEs)</b>	23	25	25	25	

- (a) An internal review of the WATC resulted in a reduction of outputs from eight to five, the 2000-01 Actual, 2001-02 Budget and 2001-02 Estimated Actual have been adjusted to make them comparable with the new output structure that commenced on February 26, 2002

***Major Achievements For 2001-02***

- EventsCorp events generated nearly \$44 million in economic impact in 2001-02
- EventsCorp secured a second Johnnie Walker Classic to be staged in February 2003. This is part of WATC's five-year contract with the International Management Group (IMG) to deliver an international golf event. The Johnnie Walker Classic has never been held in the same location for two consecutive years and it is expected to generate \$9 million for the State in 2002-03.
- EventsCorp secured a significant group in the Rugby World Cup for 2003. The group features South Africa and England which will play in a blockbuster match on 11 October 2003. The event is expected to generate \$14.2 million for Western Australia.
- Week 46 on the PGA Tour golf calendar was secured by EventsCorp which means that the State owns this important week on the golfing calendar. Due to the second Johnnie Walker Classic being secured for February 2003, this has been deferred to November 2003 when the Perth International (working title) will be played.
- EventsCorp supported six regional events in 2001-02 that generated significant incremental visitor expenditure and profile for the regions which hosted the events.
- EventsCorp signed contracts to support a number of other events including the International Lacrosse Federation (ILF) Lacrosse World Championships 2002 and the International Hockey Federation (FIH) Women's Hockey World Cup 2002.
- Rally Australia secured Telstra as naming rights sponsor for a further three years.
- EventsCorp is negotiating the final elements to secure the Hyundai Hopman Cup for 2003 and 2004 with new event owners, the International Tennis Federation.
- In August 2001, the Rugby Union test match between South Africa and Australia was very successful. Aircraft from South Africa were at capacity and, at \$9.5 million, the event generated some 47% more in visitor expenditure than the previous test match between the two countries.

***Major Initiatives For 2002-03***

- 2003 will be significant year with the 'Best on Earth in Perth' event calendar including a grouping of the Rugby World Cup, the Union Cycliste Internationale (UCI) World BMX Championships, the ILF World Lacrosse Championships, FIH Women's Hockey World Cup and the second Johnnie Walker Classic. The latter part of 2003 will feature the Rugby World Cup in October and Telstra Rally Australia and the Hopman Cup.
- The economic impact for 2002-03 is forecast to reach \$44.6 million.
- EventsCorp will continue to leverage its continuing evaluation of its events' television penetration to create awareness of Western Australia as a tourism destination. Events are an important component of Western Australia's international television vehicle in terms promotion of Brand WA.
- EventsCorp will continue to develop tourism product around events by further developing relationships with the specialist sports travel operators.
- The WATC will review both the criteria by which events are selected and the methodology by which their outcomes are assessed, to ensure that the State is achieving value for money from EventsCorp activities.

**Outcome: Western Australia is promoted as an attractive destination.****Key Effectiveness Indicator <sup>(a)</sup>**

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness indicators for the Commission in achieving this outcome are measured by the:..... - extent to which visitor expenditure is generated from incremental tourism activities based on an estimated value of visitor expenditure during the year, resulting from conventions; and..... - the extent that bids were successful for conventions and incentive travel based on the estimated value of visitor expenditure expected from successful bids during the year; as detailed in the output measures under 'Quality' .....				

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Convention and Incentive Travel**

The Commission has contracted the Perth Convention Bureau to identify, develop and convert leads for potential new national and international meetings and incentive travel business, bid for new business, support the tourist industry and work with meeting planners and the local tourist industry to boost delegate numbers at confirmed national and international conferences and increase pre and post conference touring activities.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,114	1,056	1,165	1,050	
Less Operating Revenue <sup>(b)</sup> .....	48	-	1	-	
Net Cost of Output .....	1,066	1,056	1,164	1,050	
Adjustments <sup>(c)</sup> .....	-	-	(108)	-	
<b>Appropriation for purchase of Output 3 .....</b>	<b>1,066</b>	<b>1,056</b>	<b>1,056</b>	<b>1,050</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Bids for conventions and incentive travel groups .....	186	110	110	165	
Incremental tourism activities, ie.conventions and incentive travel groups hosted .....	156	124	124	131	
Advices provided to Government .....	1	15	15	15	
<b>Quality</b>					
Projected visitor expenditure from successful bids for conventions and incentive travel.....	\$74.46 m	\$80.98 m	\$65 m	\$81 m	2001-02 estimate decrease forecast as a result of global events including September 11, war on terrorism and the Ansett demise
Actual visitor expenditure from incremental tourism activities, ie conventions and incentive travel groups hosted .....	\$44.87 m	\$47.89 m	\$47.89 m	\$65 m	
Proportion of first drafts accepted .....	98%	90%	90%	90%	
<b>Timeliness</b>					
Bids for conventions and incentives made according to operational plan timeframes ....	100%	100%	100%	100%	
Proportion of conventions and incentive travel groups held as planned.....	100%	100%	100%	100%	
Proportion of advices provided within agreed timeframes .....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost of convention and incentive bid .	\$5,504	\$8,810	\$9,789	\$5,839	
Average cost of incremental tourism activity, ie convention or incentive travel group hosted .....	\$572	\$662	\$668	\$623	
Average cost per advice provided.....	\$567	\$342	\$345	\$340	
<b>Full Time Equivalents (FTEs)</b>	1	1	1	1	

- (a) An internal review of the WATC resulted in a reduction of outputs from eight to five, the 2000-01 Actual, 2001-02 Budget and 2001-02 Estimated Actual have been adjusted to make them comparable with the new output structure that commenced on February 26, 2002

**Major Achievements For 2001-02**

- Progress in the regional marketing strategies is pleasing with the establishment of the first Regional Meeting, Incentive, Convention and Exhibition (MICE) unit in the South West and continuation of MICE marketing programs in the Great Southern and Goldfields regions.
- The finalisation of contractual arrangements and commencement of work on the development of the Perth Convention and Exhibition Centre is a major milestone for the Western Australian MICE industry.
- The second BankWest Conference Development Awards attracted increased entries and have played an important role in encouraging the development of inaugural conferences for the State.
- The WATC's contracted organisation, the Perth Convention Bureau, received international recognition for its awards and scholarship program by winning the International Congress and Convention Association 'Best Marketing Award' for 2001.
- The Bureau assisted in alleviating the impact of the collapse of Ansett by working with convention organisers and Qantas to provide assistance to affected delegates.

- The Bureau's 2001 scholarship attracted 18 submissions from a broad cross section of local association executives. Since being launched three years ago, the program has resulted in 11 conferences being secured for Western Australia representing an estimated 7,570 delegates and nearly \$20 million in direct delegate expenditure. This year's winner was Sharon Grassick of the Senses Foundation who works with deaf blind people in Western Australia. Sharon will use the \$10,000 scholarship to travel overseas and bid for Perth to host the 14th Deaf Blind International World Conference in 2007.
- With assistance from the \$5 million crisis marketing fund, the Bureau was able to undertake an extensive \$156,000 local host media campaign within Western Australia to encourage West Australians to bid to host more meetings here.
- Crisis funding was also used to drive meeting business into regional Western Australia through a national direct mail campaign and regional incentive itineraries were promoted via a promotional brochure to buyers in the UK, Europe and South Africa.

### Major Initiatives For 2002-03

- Drive a \$300,000 government and industry cooperative destination marketing campaign targeting incremental business.
- Further development of the successful Convention Ambassador program to generate increased business leads.
- Realise increasing yield from the Asian incentive sector through cooperative program development and education of the corporate end user.
- Conduct a government agency education program to stimulate more government hosted conference bidding activity.

### Outcome: An enhanced tourist industry, infrastructure and product base.

#### Key Effectiveness Indicator <sup>(a)</sup>

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<p>The effectiveness indicators for the WATC in this output are measured by the : .....</p> <ul style="list-style-type: none"> <li>- the number of tourism related infrastructure sites progressed to 'approval' and 'implementation' stage;.....</li> <li>- an independent survey undertaken each year to assess the level of industry satisfaction with services provided and.....</li> <li>- the number of Western Australian tourism operators registered and accredited to the National Tourism Association Accreditation Program which is based on quality assurance principals; .....</li> </ul> <p>as detailed in the output measures under the 'Quality' heading.....</p>				

(a) More details of effectiveness indicators are provided in the annual report.



**Output 4: Industry Development**

The objective of this output is to promote, foster and facilitate investment in and the development of new tourist infrastructure and products, and the improvement of existing tourist facilities and services in Western Australia.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	7,836	4,668	5,870	4,502	
Less Operating Revenue <sup>(b)</sup> .....	232	67	122	38	
Net Cost of Output .....	7,604	4,601	5,748	4,464	
Adjustments <sup>(c)</sup> .....	300	-	(1,147)	-	
<b>Appropriation for purchase of Output 4 .....</b>	<b>7,904</b>	<b>4,601</b>	<b>4,601</b>	<b>4,464</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Regional Tourism Development Plans reviewed and updated. ....	11	11	11	11	
Number of Tourism Investment and Jobs Register produced .....	2	2	2	2	
Number of strategic tourism development plans developed .....	n/a	n/a	n/a	1	new measure 2002-03
Number of infrastructure projects worked on ..	51	61	61	36	
Number of common good information requests.....	576	500	500	500	
Number of products, including specialist/sustainable tourism products developed.....	7	24	24	24	
Number of additional operators Accredited for the National Tourism Industry Accreditation Scheme.....	127	50	50	350	Increase reflects revised Partnership 21 targets
Number of RTA Agreements Managed.....	10	10	10	10	
Number of advices provided to Government ...	661	600	600	550	
<b>Quality</b>					
Produced annually .....	100%	80%	80%	80%	
Produced twice yearly .....	100%	80%	80%	100%	
Strategic Tourism Development Plan produced annually.....	n/a	n/a	n/a	100%	new measure 2002-03
Value of infrastructure projects worked on.....	> \$500 m	> \$150 m	> \$150 m	> \$50 m	
Level of customer satisfaction with service provided.....	89%	80%	80%	80%	
Customer satisfaction with products developed.....	80%	80%	80%	80%	
Number of operators passing verification audit under the National Tourism Industry Accreditation Scheme Value of infrastructure projects worked on .....	n/a	75	75	166	not measured in 2000-01
Proportion of RTA contract conditions met....	100%	100%	100%	100%	
Proportion of first drafts accepted .....	98%	90%	90%	90%	

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Timeliness</b>					
Provided within agreed timeframe.....	100%	100%	100%	100%	
Percentage of infrastructure projects progressed to the agreed stage. ....	100%	100%	100%	100%	
Proportion of advices provided within agreed timeframes .....	100%	95%	95%	95%	
<b>Cost (Efficiency)</b>					
Cost per annual stakeholders and infrastructure plan reviewed .....	\$14,935	\$12,419	\$14,387	\$11,964	
Cost per tourism investment and jobs register .	\$82,145	\$68,304	\$79,126	\$32,900	
Cost per strategic tourism development plan produced .....	n/a	n/a	n/a	\$65,800	new measure 2002-03
Cost per infrastructure project worked on.....	\$20,879	\$7,962	\$11,329	\$12,207	
Cost per information request .....	\$1,849	\$971	\$1,382	\$879	
Cost per product developed .....	\$456,345	\$60,707	\$86,383	\$54,935	
Cost per additional accredited operator .....	\$3,105	\$6,557	\$7,596	\$902	Decrease reflects a sharp increase in the forecast number of accredited operators
Cost per RTA Contract managed.....	\$162,501	\$150,205	\$156,003	\$159,454	
Average cost per advice provided.....	\$249	\$228	\$264	\$239	
<b>Full Time Equivalents (FTEs)</b>	35	38	38	38	

- (a) An internal review of the WATC resulted in a reduction of outputs from eight to five, the 2000-01 Actual, 2001-02 Budget and 2001-02 Estimated Actual have been adjusted to make them comparable with the new output structure that commenced on February 26, 2002

### Major Achievements For 2001-02

- The WATC provided specialist advice on 1500 product/infrastructure projects in the 11 regions of Western Australia.
- The National Tourism Accreditation Program (NTAP) conducted in association with the Tourism Council of Western Australia (TCWA), saw over 500 businesses attaining accreditation for the first time in this State.
- After extensive consultation, the State-wide Tourism Development Plan was completed, highlighting the Infrastructure and Product development essential for the accelerated development of Western Australia's tourism industry.
- Eleven Regional Development Plans for 2002-06 were updated and completed.
- Launched five new Environmental Tourism Packages in line with Government policy directions.
- The WATC assisted in the planning of two additional Indigenous Tourism Products.

### Major Initiatives For 2002-03

- In consultation with local stakeholders, the WATC will commence examining the two key tourism precincts of Fremantle and Northbridge.
- In association with TCWA enhance the NTAP Program to include customer service standards/processes and broaden the industry's participation.
- Broaden the Tourism Development Registers focus beyond accommodation and attractions to include other important sectors such as Tour Operators, Hire Cars, Taxis etc to enhance its applicability as a measure of industry health.
- Review and update the State-wide Tourism Development Plan and the eleven Regional Tourism Development Plans.

- Undertake planning for additional Indigenous tourism products.
- Undertake an Attraction Based Tourism Development Strategy Model for the Bungle Bungles.
- Work at a whole of Government, State and Federal level to implement solutions to the public liability insurance premium increase issue.
- Work with relevant government agencies and industry on the goal of ensuring that all Western Australians have access to reasonable priced accommodation in prime tourism locations.
- Work with relevant agencies and the Pastoral Lands Board to identify conflicts and solutions regarding access to pastoral leases and to encourage the implementation of a mechanism to assess future land use priorities on land under pastoral lease.

### Outcome: An enhanced tourist industry, infrastructure and product base.

#### Key Effectiveness Indicator <sup>(a)</sup>

2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness indicators for the Commission in achieving this outcome are measured by the: ..... - the value of incremental tourism business generated by the booking service; and ..... - an independent research survey which is conducted each year to determine the level of customer satisfaction with the destination and product information provided .....				

(a) More details of effectiveness indicators are provided in the annual report.

### Output 5: Visitor Servicing

This output ensures the provision of destination and product information and booking facilities throughout Western Australia to increase the likelihood of visitors travelling within the State and to encourage them to increase their length of stay.

The Commission coordinates a State-wide visitor servicing network and operates a central 'call centre' so as to provide the necessary coordination at the default location for all enquiries.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	3,678	3,886	5,336	3,529	
Less Operating Revenue <sup>(b)</sup> .....	974	1,004	1,019	943	
Net Cost of Output .....	2,704	2,882	4,317	2,586	
Adjustments <sup>(c)</sup> .....	225	-	(1,435)	-	
<b>Appropriation for purchase of Output 5 .....</b>	<b>2,929</b>	<b>2,882</b>	<b>2,882</b>	<b>2,586</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures** <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Number of enquiries serviced by the Western Australian Visitor Centre .....	449,727	430,000	430,000	389,972	Western Australian Tourist Network commenced during 2001-02
Number of enquiries serviced by other Network Visitor Centres (virtual calls diverted) .....	n/a	80,000	80,000	85,000	
Number of passengers booked .....	25,509	16,800	16,800	17,216	
<b>Quality</b>					
Overall customer satisfaction with level of service: Counter and Telephone .....	95%	80%	80%	80%	
Visitor expenditure generated .....	\$19.4 m	\$23.35 m	\$23.35 m	\$19.5 m	
<b>Timeliness</b>					
Customer satisfaction with timeliness .....	100%	80%	80%	80%	
<b>Cost (Efficiency)</b>					
Cost per enquiry serviced by other Network Visitor Centres .....	n/a	\$3.50	\$5.07	\$3.10	Western Australian Tourist Network commenced during 2001
Cost per passenger .....	\$48.24	\$64.57	\$76.14	\$52.04	
Cost per enquiry serviced by the Western Australian Visitor Centre .....	\$5.44	\$5.86	\$8.49	\$6.08	
<b>Full Time Equivalents (FTEs)</b>	24	25	25	25	

(a) An internal review of the WATC resulted in a reduction of outputs from eight to five, the 2000-01 Actual, 2001-02 Budget and 2001-02 Estimated Actual have been adjusted to make them comparable with the new output structure that commenced on February 26, 2002

**Major Achievements For 2001-02**

- The replacement of software to handle travel bookings, reservation and their associated back office functions with a more functional and cost effective system.
- The replacement of the Galileo Computer Reservation System with Turbo Sabre with a direct interface into the Axiom front & back office system.
- Maintenance of exceptional customer service results including:
  - satisfaction Index Score for Telephone customers of 96%; and
  - satisfaction Index Score for Walk in customers of 90%.
- the successful launch and operation of the Virtual Call Centre which received and distributed over 100,000 calls with a recognition accuracy in excess of 94%.
- the successful set up and launch of the WA Tourism Network incorporating 32 Visitor Centres from around Western Australia, with at least one in every region and 26 booking Centres from around Australia.
- consultation for and release of the criteria and applications for the Country Visitor Centre Sustainability Enhancement Scheme plus evaluation of the first year's applications.
- successfully exceeded the ATC requirements for product upload into the Australian Tourism Data Warehouse (ATDW) for publishing on australia.com.

**Major Initiatives For 2002-03**

- Further alignment of front and back office systems with Reservation Systems and product database to improve productivity of Western Australian Visitor Centre staff.
- Incremental enhancements and streamlining of office systems to make better use of new technology.
- Working to strengthen the quantity and quality of Visitor Centres within the Western Australian Tourism Network.
- Strengthening industry participation in Local Visitor Centres, Regional Tourism Associations and the Western Australian Tourism Network as part of the sustainable Visitor Servicing framework.
- Enhanced product and destinational information distribution and data exchange through partnerships with the Australian Tourist Commission, ATDW, Regional Tourism Association's and Visitor Centres.
- Enhance Visitor Centre viability in Western Australia through the second year of funding for the Country Visitor Centres Sustainable Enhancement Scheme.

**CAPITAL WORKS PROGRAM**

The main feature of the Commission's 2002-03 Capital Works Program is the continuation of a capital grant of \$1.7 million to the Rottnest Island Authority.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Capital Grants -				
Contribution to Rottnest Island Authority 2001-02.....	1,717	1,717	1,717	-
Purchase of Computer Hardware				
2001-02 Program .....	424	424	424	-
<b>NEW WORKS</b>				
Capital Grants -				
Contribution to Rottnest Island Authority 2002-03.....	1,727	-	-	1,727
Purchase of Computer Hardware				
2002-03 program .....	424	-	-	424
	4,292	2,141	2,141	2,151

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	4,500	2,141	2,141	2,151	2,174	3,639	1,700
<b>Working capital requirement</b>							
Loan repayments .....	31	33	33	27	-	-	-
Leave Liability .....	-	25	25	-	-	-	-
	4,531	2,199	2,199	2,178	2,174	3,639	1,700
<b>LESS</b>							
Holding Account <sup>(b)</sup> .....	-	-	-	424	424	424	-
Funding included in administered appropriation .....	2,000	1,717	1,717	1,727	1,715	1,700	1,700
<b>Capital Contribution .....</b>	2,531	482	482	27	35	1,515	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

**FINANCIAL STATEMENTS****STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	7,560	8,039	8,623	8,945	9,275	9,585	10,064
Superannuation .....	696	844	842	874	906	943	943
Grants and subsidies <sup>(b)</sup> .....	2,494	1,459	1,504	1,494	1,494	1,494	1,494
Supplies and services .....	20,811	21,063	28,497	22,594	23,858	22,101	21,297
Accommodation .....	1,747	1,489	1,727	1,727	1,727	1,877	1,877
Borrowing costs .....	4	2	5	2	-	-	-
Capital User Charge .....	-	829	829	421	424	487	548
Depreciation .....	419	424	424	424	424	424	424
Administration .....	3,973	3,594	2,914	3,311	3,020	2,573	2,573
State Taxes .....	444	391	456	472	490	505	505
Other expenses .....	1,651	201	337	253	270	290	290
<b>TOTAL COST OF SERVICES .....</b>	<b>39,799</b>	<b>38,335</b>	<b>46,158</b>	<b>40,517</b>	<b>41,888</b>	<b>40,279</b>	<b>40,015</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	713	1,337	692	870	890	910	910
Net Profit on disposal of non-current assets .....	7	-	-	-	-	-	-
Grants and subsidies .....	-	-	3,000	-	-	-	-
Interest .....	609	225	225	225	225	225	225
Other Revenue .....	8,058	4,779	7,567	6,094	6,068	6,048	6,048
<b>Total Revenues from Ordinary Activities .....</b>	<b>9,387</b>	<b>6,341</b>	<b>11,484</b>	<b>7,189</b>	<b>7,183</b>	<b>7,183</b>	<b>7,183</b>
<b>NET COST OF SERVICES .....</b>	<b>30,412</b>	<b>31,994</b>	<b>34,674</b>	<b>33,328</b>	<b>34,705</b>	<b>33,096</b>	<b>32,832</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	33,894	31,994	32,403	33,333	34,720	33,096	32,832
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>33,894</b>	<b>31,994</b>	<b>32,403</b>	<b>33,333</b>	<b>34,720</b>	<b>33,096</b>	<b>32,832</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>3,482</b>	<b>-</b>	<b>(2,271)</b>	<b>5</b>	<b>15</b>	<b>-</b>	<b>-</b>
Change in Equity arising from transfer of assets/liabilities .....	-	-	(2,944)	-	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>3,482</b>	<b>-</b>	<b>(5,215)</b>	<b>5</b>	<b>15</b>	<b>-</b>	<b>-</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 145, 156 and 156 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	1,622	278	278	279	288	288	288
Restricted cash.....	851	-	-	-	-	-	-
Investments.....	9,615	12,098	5,858	4,566	5,339	5,406	5,406
Receivables.....	1,095	710	979	1,251	752	752	752
Amounts receivable for outputs <sup>(a)</sup> .....	-	424	424	424	424	-	-
Prepayments .....	817	159	159	159	159	159	159
Total current assets.....	14,000	13,669	7,698	6,679	6,962	6,605	6,605
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	-	-	-	424	848
Land and Buildings.....	2,630	2,879	2,610	2,610	2,610	2,610	2,610
Plant, equipment and vehicles.....	808	617	512	474	436	398	(26)
Other.....	212	165	332	392	487	2,062	2,062
Total non-current assets.....	3,650	3,661	3,454	3,476	3,533	5,494	5,494
<b>TOTAL ASSETS</b> .....	17,650	17,330	11,152	10,155	10,495	12,099	12,099
<b>CURRENT LIABILITIES</b>							
Payables.....	3,688	2,770	2,052	1,012	1,224	1,246	1,246
Provision for employee entitlements.....	1,034	850	850	840	820	810	810
Interest-bearing liabilities (Borrowings) .....	33	27	27	-	-	-	-
Accrued Salaries.....	200	240	240	242	269	269	269
Other.....	5	25	25	25	25	25	25
Total current liabilities .....	4,960	3,912	3,194	2,119	2,338	2,350	2,350
<b>NON-CURRENT LIABILITIES</b>							
Superannuation .....	1,503	1,580	1,503	1,519	1,560	1,602	1,602
Payables.....	101	-	101	101	101	101	101
Provision for employee entitlements.....	1,038	735	1,102	1,107	1,112	1,122	1,122
Interest-bearing liabilities (Borrowings) .....	27	-	-	-	-	-	-
Other.....	-	371	4	29	54	79	79
Total non-current liabilities .....	2,669	2,686	2,710	2,756	2,827	2,904	2,904
<b>TOTAL LIABILITIES</b> .....	7,629	6,598	5,904	4,875	5,165	5,254	5,254
<b>EQUITY</b>							
Contributed Equity .....	-	482	482	509	544	2,059	2,059
Accumulated surplus/(deficit).....	7,391	7,371	2,156	2,161	2,176	2,176	2,176
Asset revaluation reserve .....	2,630	2,879	2,610	2,610	2,610	2,610	2,610
<b>Total equity</b> .....	10,021	10,732	5,248	5,280	5,330	6,845	6,845
<b>TOTAL LIABILITIES AND EQUITY</b> .....	17,650	17,330	11,152	10,155	10,495	12,099	12,099

(a) Reflects implementation of accrual appropriations as from 1 July 2001.



**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	31,394	31,570	31,979	32,909	34,296	32,672	32,408
Capital Contribution .....	2,500	482	482	27	35	1,515	-
Holding Account .....	-	-	-	424	424	424	-
<b>Net cash provided by government .....</b>	<b>33,894</b>	<b>32,052</b>	<b>32,461</b>	<b>33,360</b>	<b>34,755</b>	<b>34,611</b>	<b>32,408</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(7,350)	(8,007)	(8,631)	(8,948)	(9,263)	(9,585)	(10,064)
Superannuation .....	(696)	(805)	(805)	(858)	(865)	(901)	(943)
Supplies and services .....	(18,298)	(20,303)	(25,646)	(19,977)	(18,600)	(18,172)	(17,428)
Grants and subsidies .....	(2,147)	(1,459)	(3,004)	(1,994)	(1,573)	(1,494)	(1,494)
Borrowing costs.....	(4)	(2)	(5)	(2)	-	-	-
Accommodation .....	(1,823)	(1,610)	(1,610)	(1,609)	(1,610)	(1,760)	(1,760)
Administration .....	(3,749)	(2,571)	(2,015)	(3,546)	(3,782)	(2,953)	(2,953)
Capital User Charge.....	-	(829)	(829)	(421)	(424)	(487)	(548)
State Taxes .....	(405)	(391)	(391)	(391)	(391)	(391)	(391)
Goods and Services Tax .....	(2,554)	(1,982)	(2,082)	(1,462)	(1,766)	(1,823)	(1,830)
Other.....	(1,797)	-	(136)	(3,272)	(4,663)	(4,013)	(3,978)
<b>Receipts</b>							
User charges and fees .....	697	1,250	660	838	858	878	878
Interest.....	623	310	225	225	225	225	225
Goods and Services Tax .....	2,076	1,921	1,921	1,734	1,787	1,830	1,830
Grants and subsidies .....	-	-	3,000	-	-	-	-
Other.....	5,347	3,172	4,317	5,466	6,536	6,024	6,031
<b>Net cash from operating activities .....</b>	<b>(30,080)</b>	<b>(31,306)</b>	<b>(35,031)</b>	<b>(34,217)</b>	<b>(33,531)</b>	<b>(32,622)</b>	<b>(32,425)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(657)	(424)	(424)	(424)	(459)	(1,939)	-
Purchase of investments .....	(35)	-	-	-	-	-	-
Proceeds from sale of non-current assets .....	8	-	20	17	17	17	17
Proceeds from sale of investments.....	35	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(649)</b>	<b>(424)</b>	<b>(404)</b>	<b>(407)</b>	<b>(442)</b>	<b>(1,922)</b>	<b>17</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings.....	(31)	(33)	(33)	(27)	-	-	-
<b>Net cash from financing activities .....</b>	<b>(31)</b>	<b>(33)</b>	<b>(33)</b>	<b>(27)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>3,134</b>	<b>289</b>	<b>(3,007)</b>	<b>(1,291)</b>	<b>782</b>	<b>67</b>	<b>-</b>
Cash assets at the beginning of the reporting period .....	8,953	12,087	12,087	6,136	4,845	5,627	5,694
Net cash transferred to/from other agencies.....	-	-	(2,944)	-	-	-	-
<b>Cash assets at the end of the reporting period .....</b>	<b>12,087</b>	<b>12,376</b>	<b>6,136</b>	<b>4,845</b>	<b>5,627</b>	<b>5,694</b>	<b>5,694</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	34,674	33,328	34,705	33,096	32,832
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(424)	(424)	(424)	(424)	(424)
Increase/(decrease) in accounts receivable .....	(116)	272	(499)	-	-
Increase/(decrease) in prepayments .....	(658)	-	-	-	-
(Increase)/decrease in salaries and related costs .....	80	(13)	(53)	(42)	-
(Increase)/decrease in accounts payable .....	1,636	1,040	(212)	(22)	-
(Increase)/decrease in other liabilities .....	(24)	(25)	(25)	(25)	-
Other accrued expenditure .....	(137)	39	39	39	17
<b>Net Cash from Operating Activities</b> .....	35,031	34,217	33,531	32,622	32,425

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Grants and subsidies .....	2,067	1,732	1,732	1,727	1,715	1,700	1,700
<b>TOTAL ADMINISTERED EXPENSES <sup>(a)</sup> ..</b>	2,067	1,732	1,732	1,727	1,715	1,700	1,700
<b>REVENUES</b>							
Appropriations .....	2,067	1,732	1,732	1,727	1,715	1,700	1,700
<b>TOTAL ADMINISTERED REVENUES ....</b>	2,067	1,732	1,732	1,727	1,715	1,700	1,700

(a) Further information in the table 'Details of the Administered Transactions Expenses'.

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Grants and subsidies .....	(2,067)	(1,732)	(1,732)	(1,727)	(1,715)	(1,700)	(1,700)
<b>TOTAL ADMINISTERED CASH OUTFLOWS.....</b>	<b>(2,067)</b>	<b>(1,732)</b>	<b>(1,732)</b>	<b>(1,727)</b>	<b>(1,715)</b>	<b>(1,700)</b>	<b>(1,700)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Appropriations.....	67	15	15	-	-	-	-
Capital Contribution .....	2,000	1,717	1,717	1,727	1,715	1,700	1,700
<b>TOTAL ADMINISTERED CASH INFLOWS.....</b>	<b>2,067</b>	<b>1,732</b>	<b>1,732</b>	<b>1,727</b>	<b>1,715</b>	<b>1,700</b>	<b>1,700</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Regional Tourism Authorities .....	1,494	1,459	1,504	1,494	1,494	1,494	1,494
Tourist Development Fund.....	1,000	-	-	-	-	-	-
<b>TOTAL</b>	<b>2,494</b>	<b>1,459</b>	<b>1,504</b>	<b>1,494</b>	<b>1,494</b>	<b>1,494</b>	<b>1,494</b>

**DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
PUBLIC CORPORATIONS							
Rottnest Island Authority - Recurrent Grant....	67	15	15	-	-	-	-
Rottnest Island Authority - Capital Grant .....	2,000	1,717	1,717	1,727	1,715	1,700	1,700
<b>TOTAL</b>	<b>2,067</b>	<b>1,732</b>	<b>1,732</b>	<b>1,727</b>	<b>1,715</b>	<b>1,700</b>	<b>1,700</b>

**DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
PUBLIC CORPORATIONS							
Rottnest Island Authority - Recurrent Grant....	67	15	15	-	-	-	-
Rottnest Island Authority - Capital Grant .....	2,000	1,717	1,717	1,727	1,715	1,700	1,700
<b>TOTAL</b>	<b>2,067</b>	<b>1,732</b>	<b>1,732</b>	<b>1,727</b>	<b>1,715</b>	<b>1,700</b>	<b>1,700</b>

# **SMALL BUSINESS DEVELOPMENT CORPORATION**

## **PART 11 - MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS**

### **DIVISION 58**

#### **APPROPRIATION AND FORWARD ESTIMATES**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 94 Net amount appropriated to purchase outputs.....</b>	8,909	8,366	8,345	<b>8,617</b>	8,443	8,531	8,724
<b>Amount Authorised by Other Statutes - Small Business Guarantees Act 1984 .....</b>	-	250	-	<b>250</b>	250	250	250
Total appropriations provided to purchase outputs.....	8,909	8,616	8,345	<b>8,867</b>	8,693	8,781	8,974
<b>CAPITAL</b>							
<b>Item 167 Capital Contribution .....</b>	50	120	120	<b>196</b>	97	313	184
<b>GRAND TOTAL.....</b>	<b>8,959</b>	<b>8,736</b>	<b>8,465</b>	<b>9,063</b>	<b>8,790</b>	<b>9,094</b>	<b>9,158</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### **MISSION**

*To create opportunity and wealth for small to medium sized businesses in Western Australia.*

#### **SIGNIFICANT ISSUES AND TRENDS**

- Notwithstanding the challenging past year experienced both internationally and domestically, the Australian economy is expected to show improvement in 2002-03, with positive outlooks for business investment, sales and general business conditions. For the small business sector, growth in the coming year will be dependent upon strengthening consumer confidence, interest rate stability and a pick up in the tourism industry.
- The collapse of Ansett and the terrorism attacks in the United States had a severe impact on small businesses in the tourism industry. As a consequence, in 2002-03 it will be critical for small businesses to take advantage of new opportunities and capitalise on initiatives designed to stimulate intrastate, interstate and international markets.
- Many small businesses, particularly those in the adventure tourism, sports and leisure-oriented industries, have been impacted upon by the rising cost of public liability insurance premiums. These premium increases, and in some cases a limited availability in this area of public liability insurance, has serious implications for small businesses. In addition, premiums throughout other classes of insurance are also likely to rise as a result of factors such as market contraction and higher reinsurance costs.
- Ongoing management of the cash flow implications of taxation reform measures will continue to challenge many small businesses.
- Electronic commerce is rapidly becoming a key tool for small businesses to improve their competitiveness and market share. To capitalise on this, small businesses must recognise the business imperatives of electronic commerce, stay abreast of changes in new technologies, identify suitable applications for their own business uses and access appropriate guidance and skills.

- Changing lifestyles, particularly for professional people who are time poor and cash rich, together with an increasingly ageing population, is likely to generate new opportunities for small businesses, especially those in the personal services sector.
- Business migrants provide a valued source of economic investment in the Western Australian small business sector. Western Australia remains the second most popular destination in Australia for business migrants and circumstances in Asia and Africa increase the prospect of growth.
- The transition to the proposed new labour relations framework will require adjustment by small business and the review of employment options.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Information, Guidance, Referral and Business Development Services .....	9,794	11,972	9,826	10,548			
<b>Total Cost of Outputs .....</b>	9,794	11,972	9,826	10,548	9,932	9,462	9,455
<i>Less Operating revenues .....</i>	827	459	711	519	489	469	469
<b>Net Cost of Outputs .....</b>	8,967	11,513	9,115	10,029	9,443	8,993	8,986
Adjustments <sup>(b)</sup> .....	(58)	(2,897)	(770)	(1,162)	(750)	(212)	(12)
<b>Appropriations provided to purchase Outputs .....</b>	8,909	8,616	8,345	8,867	8,693	8,781	8,974
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	50	120	120	196	97	313	184
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	8,959	8,736	8,465	9,063	8,790	9,094	9,158

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcome, output and financial information is expected to be the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A growing and diversified economy	Development of new and existing Small Business in Western Australia.	Information, Guidance, Referral and Business Development Services

### Outcome: Development of new and existing Small Business in Western Australia.

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
A random sample of Small Business Development Corporation (SBDC) clients asked about the usefulness of the information/advice provided to them by SBDC.					
Very or somewhat useful .....	90%	90%	90%	90%	
Not very or not at all useful .....	6%	0%	5%	0%	
Neutral .....	4%	10%	5%	10%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 1: Information, Guidance, Referral and Business Development Services

Provision of specialised information, referral, and business facilitation services for the effective development of enterprises in Western Australia.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output .....	9,794	11,972	9,826	10,548	
Less Operating Revenue <sup>(b)</sup> .....	827	459	711	519	
Net Cost of Output .....	8,967	11,513	9,115	10,029	
Adjustments <sup>(c)</sup> .....	(58)	(2,897)	(770)	(1,162)	
Appropriation for purchase of Output 1 .....	8,909	8,616	8,345	8,867	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Clients - direct advice <sup>(a)</sup> .....	82,813	85,000	80,000	80,000	
Clients - indirect advice <sup>(b)</sup> .....	50,418	50,000	50,000	50,000	
Clients of Business Enterprise Centres .....	85,359	80,000	83,000	85,000	
Grants given <sup>(c)</sup> .....	232	220	325	350	
Unit of policy advice <sup>(d)</sup> .....	1	1	1	1	
<b>Quality</b>					
Satisfaction with services .....	92%	90%	90%	90%	
<b>Timeliness</b>					
Satisfaction with services .....	92%	90%	90%	90%	
<b>Cost (Efficiency)</b>					
Average cost per direct client contact .....	\$51.02	\$74.00	\$55.34	\$61.44	
Average cost per indirect client contact .....	\$2.46	\$2.65	\$2.14	\$2.63	
Average cost per Business Enterprise Centre client contact .....	\$40.81	\$43.71	\$42.82	\$40.86	
Average grant per client .....	\$3,846.83	\$3,805.53	\$2,714.97	\$2,498.45	
Cost per unit of policy advice .....	\$1,068,983	\$1,215,000	\$854,979	\$1,153,997	A number of projects budgeted in 2001-02 were deferred to 2002-03. In addition, 2 positions were vacant for part of the year resulting in reduced salary costs.
<b>Full Time Equivalents (FTEs)</b>	48	48	47	48	

(a) Direct clients include those who use the Small Business Services and the Business Information and Licence Centre.

(b) Indirect clients include those who attend forums, events, expos and Small Business Awards as well as those who have accessed SBDC web sites.

(c) Grants include those given under the Small Business Improvement Program, the Business Innovations Development Scheme and the Business Migration Improvement Program.

(d) Policy advice includes policy submissions, investigative research, ministerial drafts, cabinet submissions, parliamentary questions and briefing notes.

**Major Achievements For 2001-02**

- Launched the online Business Licence Information System to give small business operators easier and quicker access to information on all State, Commonwealth and Local Government business licences, as well as many application forms.
- Established an E-commerce facility for small business providing a self-guided service with a particular emphasis on increasing the awareness and understanding of practical applications of E-commerce. A key feature of the facility is the on-line interactive learning resource, eStart developed in conjunction with Central TAFE.
- Worked in partnership with other state government agencies in encouraging and supporting the uptake of E-commerce by small business, including working jointly with the Department of Industry and Technology (DOIT) in promoting the Government Electronic Market (GEM) to small business by holding seminars in regional centres and assisting small business members of industry direct to access GEM.
- A new Small Business Advocacy Service (SBAS) was introduced. The SBAS assists small business operators in their dealings with government departments and agencies by addressing issues and concerns raised and facilitating their resolution.
- A 'Cash Flow Management' workshop program was developed. The practical, hands-on workshops include a kit designed specifically for small business.
- Developed and implemented an 'Incubator Support Program' to assist small business incubator tenants to successfully graduate and enter the commercial business environment and to provide incubator managers with assistance to increase their services to clients.



- 27 regional Business Enterprise Centres (BECs) were equipped with web cameras. The cameras have enabled clients to access BEC services via their local telecentre and have also resulted in improved communication between the regional BEC Managers and clients in remote areas.
- The Business Mentor program continues to be a highly valued and effective assistance initiative that is offered to small business clients directly by the SBDC and through the network of 37 Business Enterprise Centres. The program has been enhanced through an increased presence on the SBDC web site and improved promotion, particularly in regional WA.
- An online Program Information Sharing Mechanism (PRISM) was launched featuring information on small business programs under development across all jurisdictions to prevent duplication between State and Territory jurisdictions and the Commonwealth in the development of small business programs and initiatives.
- Piloted a Red Tape Buster Service, using the motor trades industry as a trial area of focus. Through one-on-one discussions with industry participants, red tape issues specific to the industry were identified and a Red Tape Buster Forum was conducted which gave small business operators and their representatives, along with relevant government regulators, the opportunity to work together to identify red tape issues and possible means to resolve them.
- Introduced a requirement on state government agencies to develop a Small Business Impact Statement to accompany Cabinet Submissions where the issue significantly impacts on small business.

#### ***Major Initiatives For 2002-03***

- Complete an audit of all Commonwealth, State and Local Government business licences held on the SBDC's Business Licence Information System to identify, and propose measures to address areas of duplication, non-uniformity or unnecessary complexity.
- Conduct a review of the *Commercial Tenancy (Retail Shops) Agreements Act 1985*.
- Introduce a program to assist small business retailers in village-sized shopping centres to improve the performance of their business through the development of their retail management skills. The program will focus on merchandising, customer service and marketing.
- Develop further initiatives to encourage the uptake of E-commerce under the Government's First Steps Online program by introducing additional complementary products to educate and inform business about E-commerce. The focus will be on the operational aspects of E-commerce such as marketing, security and online trading.
- Introduce an export-ready program to increase the number of first time exporters in Western Australia.
- Coordinate the delivery of the Small Business Smart Business program in WA using the Business Enterprise Centre (BEC) network. This will see training valued at \$1.3 million delivered to small businesses throughout WA, including the metropolitan area.
- Conduct a review and evaluation of the (BEC) program and its effectiveness in service delivery to the small business sector in Western Australia.
- Work with local government representatives to explore the feasibility of the standardisation of licence application forms for small businesses across Western Australia's 144 local government authorities.
- Establish a program to identify opportunities and guide mature aged entrants into the small business sector.
- Introduce an online, self-diagnostic service to assist small businesses to identify steps to further develop their business.

**CAPITAL WORKS PROGRAM**

The Small Business Development Corporation's planned capital works expenditure is primarily for the replacement of office equipment, furniture and information technology equipment, together with refurbishment of premises to support the delivery of the Corporation's output.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Furniture and Office Equipment Replacement - 2001-02 Program .....	120	120	120	-
<b>NEW WORKS</b>				
Business Information and Licence Centre - Refurbishment.....	150	-	-	150
Furniture and Office Equipment Replacement - 2002-03 Program .....	150	-	-	150
	420	120	120	300

**CAPITAL CONTRIBUTION**

The Small Business Development Corporation continues to manage its liabilities, including leave, at an acceptable level.

The Corporation's cash resources relate generally to grant commitments under the Small Business Improvement Program, together with funds held under the Small Business Initiatives Fund resulting from abnormal revenue received in 1999-2000. These cash resources will diminish as funds are applied to address the developmental needs of small business through initiatives under the program.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	128	120	120	300	212	435	300
	128	120	120	300	212	435	300
LESS							
Internal Funds and Balances.....	78	-	-	-	-	-	-
Holding Account <sup>(b)</sup> .....	-	-	-	104	115	122	116
<b>Capital Contribution.....</b>	50	120	120	196	97	313	184

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	2,816	2,823	2,925	2,979	2,996	3,053	3,096
Superannuation .....	253	265	248	281	283	289	292
Cost of Goods Sold .....	70	80	70	80	80	80	80
Grants and subsidies <sup>(b)</sup> .....	3,088	3,294	3,063	3,201	3,201	3,151	3,151
Supplies and services .....	2,640	4,829	2,681	3,275	2,695	2,233	2,168
Accommodation .....	444	305	314	326	334	334	334
Capital User Charge .....	-	152	297	166	102	80	91
Depreciation .....	105	107	107	117	117	116	116
State Taxes .....	114	117	121	123	124	126	127
<b>TOTAL COST OF SERVICES</b> .....	9,530	11,972	9,826	10,548	9,932	9,462	9,455
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	174	189	189	189	189	189	189
Grants and subsidies .....	138	60	104	60	60	60	60
Interest .....	262	150	190	170	160	140	140
Other Revenue .....	253	60	228	100	80	80	80
<b>Total Revenues from Ordinary Activities</b> .....	827	459	711	519	489	469	469
<b>NET COST OF SERVICES</b> .....	8,703	11,513	9,115	10,029	9,443	8,993	8,986
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	8,529	8,616	8,345	8,867	8,693	8,781	8,974
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	8,529	8,616	8,345	8,867	8,693	8,781	8,974
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	(174)	(2,897)	(770)	(1,162)	(750)	(212)	(12)
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	(174)	(2,897)	(770)	(1,162)	(750)	(212)	(12)

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 48, 47 and 48 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	786	900	400	750	1,000	800	800
Investments.....	3,000	-	2,500	1,000	-	-	-
Receivables.....	162	121	112	112	112	112	112
Inventories.....	31	31	31	31	31	31	31
Interest receivable.....	14	-	14	14	14	14	14
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	104	115	122	116	116
Prepayments.....	200	199	200	200	200	200	200
Total current assets.....	4,193	1,251	3,361	2,222	1,479	1,273	1,273
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	122	19	36	46	61	76
Plant, equipment and vehicles.....	310	323	322	505	600	919	1,103
Total non-current assets.....	310	445	341	541	646	980	1,179
<b>TOTAL ASSETS</b> .....	4,503	1,696	3,702	2,763	2,125	2,253	2,452
<b>CURRENT LIABILITIES</b>							
Superannuation.....	-	6	6	6	6	6	6
Payables.....	583	57	532	532	532	532	532
Provision for employee entitlements.....	370	381	380	390	400	410	420
Accrued Salaries.....	64	63	71	81	81	91	101
Other.....	130	529	-	-	-	-	-
Total current liabilities.....	1,147	1,036	989	1,009	1,019	1,039	1,059
<b>NON-CURRENT LIABILITIES</b>							
Superannuation.....	11	13	13	15	15	17	19
Provision for employee entitlements.....	131	135	136	141	146	151	156
Total non-current liabilities.....	142	148	149	156	161	168	175
<b>TOTAL LIABILITIES</b> .....	1,289	1,184	1,138	1,165	1,180	1,207	1,234
<b>EQUITY</b>							
Contributed Equity.....	-	120	120	316	413	726	910
Accumulated surplus/(deficit).....	3,214	392	2,444	1,282	532	320	308
<b>Total equity</b> .....	3,214	512	2,564	1,598	945	1,046	1,218
<b>TOTAL LIABILITIES AND EQUITY</b> .....	4,503	1,696	3,702	2,763	2,125	2,253	2,452

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	8,479	8,493	8,222	8,735	8,561	8,650	8,843
Capital Contribution .....	50	120	120	196	97	313	184
Holding Account .....	-	-	-	104	115	122	116
<b>Net cash provided by government .....</b>	<b>8,529</b>	<b>8,613</b>	<b>8,342</b>	<b>9,035</b>	<b>8,773</b>	<b>9,085</b>	<b>9,143</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(2,761)	(2,799)	(2,899)	(2,954)	(2,981)	(3,027)	(3,071)
Superannuation .....	(345)	(265)	(248)	(281)	(283)	(289)	(291)
Supplies and services .....	(2,784)	(4,897)	(2,740)	(3,344)	(2,766)	(2,303)	(2,238)
Grants and subsidies .....	(2,935)	(3,294)	(3,192)	(3,201)	(3,201)	(3,151)	(3,151)
Accommodation .....	(308)	(305)	(314)	(326)	(334)	(334)	(334)
Capital User Charge.....	-	(152)	(297)	(166)	(102)	(80)	(91)
State Taxes .....	(114)	(117)	(121)	(123)	(124)	(126)	(127)
Goods and Services Tax .....	(597)	(800)	(650)	(720)	(630)	(600)	(600)
<b>Receipts</b>							
User charges and fees .....	165	180	180	180	180	180	180
Interest.....	264	150	190	170	160	140	140
Goods and Services Tax .....	459	800	650	720	630	600	600
Grants and subsidies .....	138	60	105	60	60	60	60
Other.....	251	60	228	100	80	80	80
<b>Net cash from operating activities .....</b>	<b>(8,567)</b>	<b>(11,379)</b>	<b>(9,108)</b>	<b>(9,885)</b>	<b>(9,311)</b>	<b>(8,850)</b>	<b>(8,843)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(128)	(120)	(120)	(300)	(212)	(435)	(300)
Proceeds from sale of non-current assets .....	1	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(127)</b>	<b>(120)</b>	<b>(120)</b>	<b>(300)</b>	<b>(212)</b>	<b>(435)</b>	<b>(300)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(165)</b>	<b>(2,886)</b>	<b>(886)</b>	<b>(1,150)</b>	<b>(750)</b>	<b>(200)</b>	<b>-</b>
Cash assets at the beginning of the reporting period .....	3,951	3,786	3,786	2,900	1,750	1,000	800
<b>Cash assets at the end of the reporting period .....</b>	<b>3,786</b>	<b>900</b>	<b>2,900</b>	<b>1,750</b>	<b>1,000</b>	<b>800</b>	<b>800</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	9,115	10,029	9,443	8,993	8,986
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(107)	(117)	(117)	(116)	(116)
(Increase)/decrease in salaries and related costs .....	(30)	(27)	(15)	(27)	(27)
Increase/(decrease) in accounts receivable .....	(50)	-	-	-	-
(Increase)/decrease in accounts payable .....	51	-	-	-	-
(Increase)/decrease in other liabilities .....	130	-	-	-	-
Other accrued expenditure .....	(1)	-	-	-	-
<b>Net Cash from Operating Activities</b> .....	9108	9,885	9,311	8,850	8,843

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Business Enterprise Centre Operational Grant	2,448	2,454	2,454	2,361	2,361	2,361	2,361
Business Innovation Development .....	28	90	40	40	40	40	40
Small Business Improvement Program .....	612	500	569	550	550	500	500
Small Business Guarantee Act .....	-	250	-	250	250	250	250
<b>TOTAL</b>	<b>3,088</b>	<b>3,294</b>	<b>3,063</b>	<b>3,201</b>	<b>3,201</b>	<b>3,151</b>	<b>3,151</b>

## Part 12

### Minister for Education; Sport and Recreation; Indigenous Affairs

#### SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
1019	Education			
	– Purchase of Outputs .....	1,925,661	1,882,564	<b>1,990,937</b>
	– Capital Contribution .....	88,961	88,961	<b>86,036</b>
	Total .....	2,014,622	1,971,525	<b>2,076,973</b>
1041	Country High School Hostels Authority			
	– Purchase of Outputs .....	5,149	4,937	<b>5,318</b>
	– Capital Contribution .....	453	291	<b>371</b>
	Total .....	5,602	5,228	<b>5,689</b>
1050	Curriculum Council			
	– Purchase of Outputs .....	8,955	8,954	<b>10,034</b>
	– Capital Contribution .....	1,136	1,136	<b>1,509</b>
	Total .....	10,091	10,090	<b>11,543</b>
1062	Education Services			
	– Purchase of Outputs .....	9,440	9,440	<b>11,218</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	169,038	169,038	<b>175,577</b>
	– Capital Contribution .....	50	50	—
	Total .....	178,528	178,528	<b>186,795</b>
1077	Recreation Camps and Reserves Board			
	– Purchase of Outputs .....	1,993	2,507	<b>2,640</b>
	– Capital Contribution .....	105	105	—
	Total .....	2,098	2,612	<b>2,640</b>

**Part 12****Minister for Education; Sport and Recreation; Indigenous Affairs —  
continued****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
1086	Sport and Recreation			
	– Purchase of Outputs .....	32,180	28,150	<b>34,866</b>
	– Capital Contribution .....	150	150	—
	Total .....	32,330	28,300	<b>34,866</b>
1099	Western Australian Sports Centre Trust			
	– Purchase of Outputs .....	12,498	13,160	<b>13,278</b>
	– Capital Contribution .....	1,336	2,044	—
	Total .....	13,834	15,204	<b>13,278</b>
1109	Indigenous Affairs			
	– Purchase of Outputs .....	17,281	17,271	<b>17,314</b>
	– Capital Contribution .....	630	630	<b>100</b>
	Total .....	17,911	17,901	<b>17,414</b>
	<b>GRAND TOTAL</b>			
	– Purchase of Outputs .....	2,013,157	1,966,983	<b>2,085,605</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	169,038	169,038	<b>175,577</b>
	– Capital Contribution .....	92,821	93,367	<b>88,016</b>
	Total .....	2,275,016	2,229,388	<b>2,349,198</b>



## EDUCATION

### PART 12 -MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS

#### DIVISION 59

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual <sup>(b)</sup> \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 95 Net amount appropriated to purchase outputs.....</b>	1,843,149	1,925,449	1,882,352	<b>1,990,725</b>	2,069,852	2,116,586	2,166,524
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	212	212	212	<b>212</b>	212	212	212
Total appropriations provided to purchase outputs.....	1,843,361	1,925,661	1,882,564	<b>1,990,937</b>	2,070,064	2,116,798	2,166,736
<b>CAPITAL</b>							
<b>Item 168 Capital Contribution .....</b>	84,267	88,961	88,961	<b>86,036</b>	74,029	86,631	92,048
<b>GRAND TOTAL.....</b>	<b>1,927,628</b>	<b>2,014,622</b>	<b>1,971,525</b>	<b>2,076,973</b>	<b>2,144,093</b>	<b>2,203,429</b>	<b>2,258,784</b>

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) The decline between the estimated actual and budget appropriation in 2001-02 is mainly due to changes in the level of funding for depreciation and capital user charge.

#### MISSION

*To ensure that our students develop the knowledge, skills and confidence to achieve their individual potential and contribute to society.*

#### SIGNIFICANT ISSUES AND TRENDS

- Effective literacy continues to be essential to effective participation and success in schooling, further education and the work force. Strong foundations need to be established in the early years of schooling.
- The difference in performance between Aboriginal and non-Aboriginal students continues to be a major concern.
- There is concern among teachers, students and parents that the behaviour of some students in schools impedes the provision of positive learning environments in schools.
- There is increasing demand, arising in part from Commonwealth legislation, for the placement of students with intellectual disabilities in mainstream settings.
- Rapid developments in information and communications technologies and systems are creating new opportunities and challenges for schools.
- As in all school systems, the expertise of a significant proportion of the teaching force will be lost over the next few years as those who began their careers in the 1960s retire. Recruiting teachers to positions in rural, remote and other difficult-to-staff locations is difficult for some specialist subject areas. Innovative recruitment and retention practices are necessary to ensure that there is no decline in the quality of services delivered to students and school communities.

- The community expects a greater degree of accountability from schools and from the government school system as a whole.
- The progression of the half-cohort of students brought about by the change to the age of entry to kindergarten in 2001 and the consequent changes in schools requires continuing management.
- While the Department of Education responds to demographic changes through its program of new capital works and the local area education planning process, the replacement of obsolete capital stock in areas in which the rationalisation of facilities is not practicable presents a growing problem.

### ***Major Achievements for 2001-02***

- Government schooling was provided to an estimated 257,107 students (February 2002 figures excluding part-time secondary students). Kindergarten education was provided to an estimated 17,136 students (excluding students enrolled in K programs at community kindergartens) and pre-primary education to an estimated 10,249 students.
- Schools continued to implement the Curriculum Framework and the Outcomes and Standards Framework through the Curriculum Improvement Program.
- At the end of the 2001 school year, 457 schools were offering Aboriginal Studies.
- By second semester 2001, the Languages Other Than English (LOTE) program was part of the curriculum of 88 secondary schools, 54 district high schools, 518 primary schools and 27 education support centres, with 94 per cent of students in Years 3 to 7 learning a LOTE.
- In 2001, around 11,200 students in 135 government schools (40 per cent of the Years 11 and 12 cohort) participated in Vocational Education and Training in Schools, compared with 6,200 students in 133 schools in 2000.
- The 'Getting it Right' Literacy and Numeracy Strategy commenced and included the appointment of 93 (50 FTE) additional teachers who received specialist training in literacy and numeracy and were deployed to primary schools to advise and work alongside teachers of students most at risk of not meeting literacy and numeracy standards.
- The Education Assistance Fund was established, with additional funding of \$1 million provided in 2002 to secondary schools with Year 8 to 10 students to supplement parents' contributions in areas where parents have difficulty in paying school contributions yet are not eligible for other assistance such as the Secondary Assistance Scheme.
- All government pre-primary programs were expanded from four to five full days per week. Children in kindergarten and pre-primary now receive an additional 420 hours of early childhood education compared with the level of provision that existed prior to 2001.
- The Behaviour Management and Discipline initiative provided additional staff to selected secondary schools to reduce class sizes in Years 8 and 9 where behaviour problems were affecting learning outcomes. In addition, resources were provided to enable selected secondary schools to implement support programs, services and strategies to meet the needs of students with challenging behaviours.
- In relation to provision for students with disabilities:
  - phase one of a wide-ranging internal review of services was completed;
  - the autism project was expanded with the establishment of a second pre-primary withdrawal program and the addition of two extra visiting teachers; and
  - the inclusion program for children with an intellectual disability was extended to include an additional 30 students in Years 1 to 10.
- Implementation commenced of a comprehensive range of services for students with speech, language and learning impairment.
- Development commenced of a social-emotional developmental continuum to assist schools in the assessment, monitoring and promotion of the academic, social and emotional well-being of students.

- Implementation of the National Indigenous English Literacy and Numeracy Strategy involved a number of cross-sectoral initiatives, including building more effective partnerships between schools, families and parents to develop and implement school attendance action plans to ensure students attend regularly and experience a positive, supportive learning environment while at school. The Department managed a program for dealing with otitis media and resultant conductive hearing loss among Aboriginal students on behalf of the government, Catholic and independent school sectors.
- An agreement was made between the Department of Education and the Ngaanyatjarra Council for the establishment of a Ngaanyatjarra Education Area, the appointment of two area directors, and the establishment of mechanisms to provide for additional involvement in educational decision making by the Ngaanyatjarra community.
- Strategies to improve the recruitment and retention of Aboriginal staff at all levels continued to be implemented, including the Aboriginal Internship Program, the Aboriginal Mentoring Program and Aboriginal Cadetships.
- Professional leadership was provided to allow local Aboriginal people to assist teachers to implement Aboriginal Studies. The teaching of Aboriginal Studies establishes more effective partnerships between schools and the Aboriginal community, with schools using the community as a resource and the community becoming better informed about learning programs offered by the schools.
- The process of tracking students in the pilot districts was improved with the full implementation of a software package that interacts with school administration systems and allows transfer notes to be issued on behalf of schools, and the whereabouts of itinerant students to be more readily ascertained.
- Travelling advocates promoted teaching as a career to secondary school students and graduates in rural and remote areas.
- The rollout of the telecommunications networking with increased bandwidth commenced and will also provide the infrastructure to accommodate the withdrawal of the Royal Flying Doctor Service's HF radio service to the Schools of the Air.
- The 'Laptops for Teachers' program commenced, to enable teachers to have low-cost access to leased notebook computers, with software, network access, training, insurance and support, for work and personal use.
- A trial of the 'education to community' (e2c) concept commenced in the Fremantle district. It aims to provide a strategic approach for technology to deliver the optimum learning environment for students.
- The implementation of the School Information System continued in response to school demand, accompanied by a comprehensive support strategy involving the central and district offices.
- The full-fee-paying international students program in secondary schools was further expanded.
- Opportunities to achieve a financial return on the Department's intellectual property investments continued to be pursued.

### ***Major Initiatives for 2002-03***

- Implementation of the Robson Taskforce recommendations will continue with an emphasis on re-aligning central and district office structures to ensure a focus on supporting schools to achieve better outcomes for students.
- The Department will commence development and delivery of on-line education services including access to curriculum services on line and other services to support integration of technology into learning programs. The rollout of the telecommunications networking with increased bandwidth will continue. The distribution of laptop computers to teachers will be coordinated with the rollout of the enabling infrastructure projects.
- To capitalise on the Department's \$129 million investment in ICT infrastructure as part of the education to community (e2c) strategy, over the next 4 years on-line education services will be developed to enable teachers to transform their teaching methods and get better outcomes for children. Over the period, 100 schools in lower socio economic areas will be provided with state of the art ICT equipment.

- The staffing formula for primary schools will be adjusted to give effect to a commitment in the current teachers' industrial agreement to reduce class sizes in Years 1 to 3.
- Clear and explicit standards that all children in government education are expected to achieve will be specified at key phases of schooling in mathematics, English and science and their application trialed in a number of districts.
- Schools will be assisted to adopt a common approach to reporting to parents.
- Implementation of the Behaviour Management and Discipline strategy will continue.
- Strategies aimed at improving the retention of Aboriginal students into Years 11 and 12 will be developed.
- Departmental processes that involve Aboriginal people will be reviewed to ensure that they are carried out in culturally appropriate ways and an affirmative career strategy to achieve the employment and support of Aboriginal people at all Departmental levels will be continued.
- The Department will build on the rapid growth and attraction of the Vocational Education and Training (VET) in Schools program to young people to improve the retention of young people into Years 11 and 12.
- Detailed planning and broad-based consultation will be conducted to formulate specific recommendations during the second phase of the review of educational services for students with disabilities in government schools.
- The Department's financial management and information system, which is based on the Oracle Financials, will be upgraded to a web-based system to provide wider and more cost-effective access to the system, greater functionality and improved delivery of timely financial and management information. The Department's human resources management information system will also be upgraded.
- The tracking of students between schools and education providers within the State will be progressively expanded to ultimately cover the whole of the state. Partnerships will be sought with other states to expand the tracking process to incorporate tracking of student movements that involve interstate travel.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Reduction in Years 1 to 3 class sizes .....	5,500	13,200	13,200	13,200
Education to community (e2c).....	13,790	11,820	14,500	15,930
Shared corporate services (Departments of Education/Training).....	(500)	(1,000)	(1,000)	(1,000)
Senior Colleges funding transfer .....	(2,000)	(4,200)	(4,300)	(4,400)
Increased funding for various initiatives.....	250	1,400	4,000	4,750
Management Initiated Redundancy savings.....	(338)	(338)	(338)	(338)
Reinstatement of programs and initiatives deferred as part of the 2001-02 Mid Year Review	2,900	-	-	600
Parity and wages policy.....	1,029	2,090	2,152	2,184

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Primary education .....	1,203,371	1,293,211	1,270,307	1,341,024			
<b>Output 2:</b>							
Secondary education .....	855,180	893,007	868,643	916,436			
<b>Total Cost of Outputs</b> .....	2,058,551	2,186,218	2,138,950	2,257,460	2,342,519	2,390,377	2,444,389
<i>Less Operating revenues</i> .....	289,064	267,233	267,233	272,550	282,835	296,504	291,604
<b>Net Cost of Outputs</b> .....	1,769,487	1,918,985	1,871,717	1,984,910	2,059,684	2,093,873	2,152,785
Adjustments <sup>(b)</sup> .....	73,874	6,676	10,847	6,027	10,380	22,925	13,951
<b>Appropriations provided to purchase Outputs</b> .....	1,843,361	1,925,661	1,882,564	1,990,937	2,070,064	2,116,798	2,166,736
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup></b> .....	84,267	88,961	88,961	86,036	74,029	86,631	92,048
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	1,927,628	2,014,622	1,971,525	2,076,973	2,144,093	2,203,429	2,258,784

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome	Outputs
An educated and skilled future for all Western Australians	Quality education for all Western Australians who choose government schooling.	Primary education
		Secondary education

**Outcome: Quality education for all Western Australians who choose government schooling.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Secondary Graduation rate (proportion of Year 8 cohort achieving Secondary Graduation in Year 12) <sup>(b)</sup> .....	51%	51%	51%	51%	

(a) More details of effectiveness indicators are provided in the annual report.

(b) Effectiveness is measured in terms of access, participation and student learning outcomes. The indicator presented here is a broad indicator. Secondary Graduation represents overall success in schooling against criteria determined by the Curriculum Council. More comprehensive indicators are presented below as supplementary information, and detailed indicators are provided in the annual report. This indicator applies to both Output 1 and Output 2.

**Output 1: Primary education**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output .....	1,203,371	1,293,211	1,270,307	1,341,024	
Less Operating Revenue <sup>(b)</sup> .....	154,768	144,465	133,736	130,869	
Net Cost of Output .....	1,048,603	1,148,746	1,136,571	1,210,155	
Adjustments <sup>(c)</sup> .....	68,883	4,250	6,442	3,580	
<b>Appropriation for purchase of Output 1 .....</b>	<b>1,117,486</b>	<b>1,152,996</b>	<b>1,143,013</b>	<b>1,213,735</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Student FTE <sup>(a)</sup> .....	163,415	162,869	161,404	159,912	
<b>Quality</b>					
Year 3 students achieving national benchmarks:					
Reading <sup>(b)</sup> .....	96%	96%	92%	92%	
Writing <sup>(c)</sup> .....	84%	84%	82%	82%	
Spelling <sup>(c)</sup> .....	80%	80%	80%	80%	
Numeracy.....	81%	81%	90%	90%	
Year 5 students achieving national benchmarks:					
Reading <sup>(c)</sup> .....	93%	93%	93%	93%	
Writing <sup>(c)</sup> .....	82%	82%	81%	81%	
Spelling <sup>(c)</sup> .....	83%	83%	80%	80%	
Numeracy.....	85%	85%	86%	86%	
Year 7 students achieving national benchmarks:					
Reading <sup>(c)</sup> .....	(d)	(d)	82%	82%	
Writing <sup>(c)</sup> .....	(d)	(d)	76%	76%	
Spelling <sup>(c)</sup> .....	(d)	(d)	78%	78%	
Numeracy <sup>(c)</sup> .....	(d)	(d)	76%	76%	
<b>Timeliness</b>					
Primary education is delivered during the four terms comprising the designated government schools year.					
<b>Cost (Efficiency)</b>					
Cost per student FTE .....	\$7,364	\$7,940	\$7,870	\$8,386	
<b>Full Time Equivalents (FTEs)</b>	15,522	15,502	15,838	16,137	

- (a) The estimated student FTEs value for 2001-02 is the average of semester two, 2001 actual and semester one, 2002 estimate, and for 2002-03, the average of semester two, 2002 estimate and semester one, 2003 estimate. Note that the Quantity values from 2000-01 contain a half-cohort of students, as a result of the changes to the school starting age.
- (b) The Year 3 2000-01 Reading data should be interpreted with caution, because the measurement scale constructed for 2000-01 may differ slightly from the 2001-02 scale.
- (c) The data for Writing and Spelling for Years 3 and 5 and all Year 7 data are based on provisional benchmarks because national agreement has not been reached on their locations on the measuring scales.
- (d) Not tested.

**Supplementary information on Quantity, Quality and Effectiveness**

	2000-01 Actual	2001-02 Estimated
<b>Quantity</b>		
Student FTE, Aboriginal .....	11,674	11,702
Student FTE, non-Aboriginal .....	151,741	149,703
Student FTE, metropolitan .....	108,951	107,678
Student FTE, non-metropolitan .....	54,463	53,726
Student FTE, with disabilities.....	4,588	4,762
<b>Other information</b>		
Number of primary schools .....	546	548
Number of district high schools.....	59	60
Number of education support schools and centres with primary students.....	51	52
Number of other schools with primary students .....	1	1
Student-teacher ratio, primary .....	17.7	17.5
<b>Quality and Effectiveness (Details of subgroups and detail over time)</b>		
Year 3 students achieving the national benchmark in Reading:		
All students .....	96%	92%
Female students.....	97%	94%
Male students .....	95%	91%
Aboriginal students .....	88%	76%
Students from a language background other than English students (LBOTE).....	96%	92%
Year 3 students achieving the national benchmark (provisional) in Writing		
All students .....	84%	82%
Female students.....	89%	87%
Male students .....	80%	77%
Aboriginal students .....	55%	52%
Students from a language background other than English students (LBOTE).....	82%	82%
Year 3 students achieving the national benchmark (provisional) in Spelling		
All students .....	80%	80%
Female students.....	85%	84%
Male students .....	76%	77%
Aboriginal students .....	51%	48%
Students from a language background other than English students (LBOTE).....	80%	80%
Year 3 students achieving the national benchmark in Numeracy		
All students .....	81%	90%
Female students.....	81%	90%
Male students .....	80%	90%
Aboriginal students .....	53%	70%
Students from a language background other than English students (LBOTE).....	78%	88%
Year 5 students achieving the national benchmark in Reading.		
All students .....	93%	93%
Female students.....	94%	95%
Male students .....	91%	90%
Aboriginal students .....	73%	72%
Students from a language background other than English students (LBOTE).....	90%	89%
Year 5 students achieving the national benchmark (provisional) in Writing		
All students .....	82%	81%
Female students.....	88%	87%
Male students .....	76%	74%
Aboriginal students .....	49%	50%
Students from a language background other than English students (LBOTE).....	79%	77%
Year 5 students achieving the national benchmark (provisional) in Spelling		
All students .....	83%	80%
Female students.....	87%	85%
Male students .....	79%	74%
Aboriginal students .....	53%	50%
Students from a language background other than English students (LBOTE).....	81%	77%
Year 5 students achieving the national benchmark in Numeracy		
All students .....	85%	86%
Female students.....	85%	87%
Male students .....	85%	86%
Aboriginal students .....	53%	57%
Students from a language background other than English students (LBOTE).....	80%	83%



	2000-01 Actual	2001-02 Estimated
Year 7 students achieving the national benchmark (provisional) in Reading.		
All students .....	(a)	82%
Female students.....	(a)	86%
Male students .....	(a)	78%
Aboriginal students .....	(a)	40%
Students from a language background other than English students (LBOTE).....	(a)	74%
Year 7 students achieving the national benchmark (provisional) in Writing		
All students .....	(a)	76%
Female students.....	(a)	83%
Male students .....	(a)	68%
Aboriginal students .....	(a)	39%
Students from a language background other than English students (LBOTE).....	(a)	73%
Year 7 students achieving the national benchmark (provisional) in Spelling		
All students .....	(a)	78%
Female students.....	(a)	83%
Male students .....	(a)	72%
Aboriginal students .....	(a)	47%
Students from a language background other than English students (LBOTE).....	(a)	75%
Year 7 students achieving the national benchmark (provisional) in Numeracy		
All students .....	(a)	76%
Female students.....	(a)	75%
Male students .....	(a)	76%
Aboriginal students .....	(a)	37%
Students from a language background other than English students (LBOTE).....	(a)	70%

(a) Not Tested

### Supplementary information on Quality and Effectiveness - latest Monitoring Standards in Education data

	Female	Male	Aboriginal	LBOTE	All
Year 7 students tested by Monitoring Standards in Education achieving at or above Level Three <sup>(a)</sup> in aspects of Mathematics <sup>(b)</sup> :					
Number .....	87%	88%	56%	74%	88%
Space.....	71%	73%	38%	53%	72%
Chance and data .....	89%	89%	62%	74%	89%
Measurement.....	86%	84%	54%	71%	85%
Working mathematically .....	91%	92%	63%	78%	91%
Year 3 students tested by Monitoring Standards in Education achieving at or above Level Two <sup>(a)</sup> in Technology and Enterprise <sup>(b)</sup> :					
Technology process.....	95%	93%	78%	89%	94%
Materials .....	92%	84%	81%	85%	87%
Information .....	91%	87%	68%	83%	89%
Systems .....	96%	95%	82%	91%	95%
Year 7 students tested by Monitoring Standards in Education achieving at or above Level Three <sup>(a)</sup> in Technology and Enterprise <sup>(b)</sup> :					
Technology process.....	85%	75%	40%	68%	80%
Materials .....	67%	54%	34%	49%	61%
Information .....	88%	82%	61%	78%	85%
Systems .....	87%	80%	44%	73%	84%

- (a) Monitoring Standards in Education measures student performance against the Outcomes and Standards Framework, which is consistent with the Curriculum Framework and which describes expected outcomes for each Learning Area. Each learning area is divided into Strands, and the outcomes are described within a framework of eight levels of increasing difficulty within each Strand. The results for Year 3 are reported against Level Two, and for Year 5 Level Three, in each Strand.
- (b) Different learning areas are measured each year.

**Output 2: Secondary education**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	855,180	893,007	868,643	916,436	
Less Operating Revenue <sup>(b)</sup> .....	134,296	122,768	133,497	141,681	
Net Cost of Output .....	720,884	770,239	735,146	774,755	
Adjustments <sup>(c)</sup> .....	4,991	2,426	4,405	2,447	
<b>Appropriation for purchase of Output 2 .....</b>	<b>725,875</b>	<b>772,665</b>	<b>739,551</b>	<b>777,202</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Student FTE <sup>(a)</sup> .....	84,825	85,147	85,058	85,223	
<b>Quality</b>					
Year 10 students tested by Monitoring Standards in Education achieving at or above Level Four <sup>(b)</sup> in:					
Number .....	(c)	(c)	72%	(d)	
Space .....	(c)	(c)	50%	(d)	
Chance and Data .....	(c)	(c)	67%	(d)	
Measurement .....	(c)	(c)	64%	(d)	
Working Mathematically .....	(c)	(c)	73%	(d)	
Algebra .....	(c)	(c)	69%	(d)	
Apparent retention rate (proportion of Year 8 cohort studying in Year 12) .....	60%	60%	60%	60%	
<b>Timeliness</b>					
Secondary education is delivered during the four terms comprising the designated government schools year.					
<b>Cost (Efficiency)</b>					
Cost per student FTE .....	\$10,082	\$10,488	\$10,212	\$10,753	
<b>Full Time Equivalents (FTEs)</b>	<b>9,364</b>	<b>9,543</b>	<b>9,669</b>	<b>9,782</b>	

(a) The estimated student FTEs value for 2001-02 is the average of semester two, 2001 actual and semester one, 2002 estimate, and for 2002-03, the average of semester two, 2002 estimate and semester one, 2003 estimate.

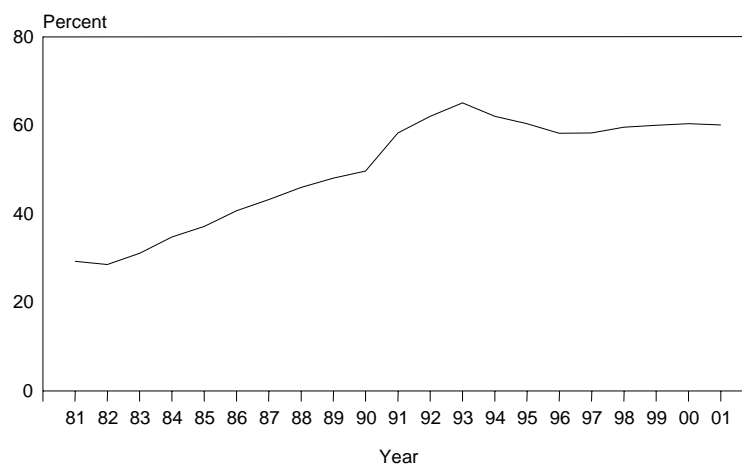
(b) Monitoring Standards in Education measures student performance against the Outcomes and Standards Framework, which is consistent with the Curriculum Framework and which describes expected outcomes for each Learning Area. Each learning area is divided into Strands, and the outcomes are described within a framework of eight levels of increasing difficulty within each Strand. The results for Year 7 are reported against Level Four in each Strand.

(c) Data are not available because Monitoring Standards in Education does not measure performance in Mathematics every year.

(d) Measurement of the quality of outputs using Monitoring Standards in Education enables comparisons of trends over time but does not provide for the construction of targets as different subject mixes are measured each year.

**Supplementary information on Quantity, Quality and Effectiveness**

	2000-01 Actual	2001-02 Estimated
<b>Quantity</b>		
Student FTE, Aboriginal .....	4,229	4,287
Student FTE, non-Aboriginal .....	80,596	80,771
Student FTE, metropolitan .....	59,016	59,059
Student FTE, , non-metropolitan .....	25,809	25,999
Student FTE, with disabilities.....	2,208	2,306
<b>Other information</b>		
Number of senior high, high and community high schools.....	84	84
Number of district high schools.....	59	60
Number of education support schools and centres with secondary students .....	30	29
Number of other schools with secondary students.....	44	44
Student-teacher ratio, secondary.....	12.7	12.6
<b>Quality and Effectiveness (Details of subgroups and detail over time)</b>		
Secondary graduation rates (proportion of Year 8 cohort achieving secondary graduation in Year 12)		
Female students.....	58.2	57.7
Male students .....	44.0	44.4
Apparent retention rates (proportion of Year 8 cohort studying in Year 12)		
Female students.....	66.6	65.5
Male students .....	54.9	55.2
Aboriginal students .....	22.3	18.0
Non-Aboriginal students .....	62.7	62.8
Metropolitan students.....	66.9	66.4
Non-metropolitan students.....	47.2	47.7
Apparent retention rate trends, 1981-2001 (proportion of Year 8 cohort studying in Year 12)		



**Supplementary information on Quality and Effectiveness - latest Monitoring Standards in Education data**

	Female	Male	Aboriginal	LBOTE	All
Year 10 students tested by Monitoring Standards in Education achieving at or above Level Four <sup>(a)</sup> in aspects of Mathematics <sup>(b)</sup> :					
Number .....	73%	70%	35%	52%	72%
Space.....	50%	50%	20%	38%	50%
Chance and data.....	68%	66%	36%	47%	67%
Measurement.....	63%	65%	36%	56%	64%
Working mathematically.....	71%	77%	42%	69%	73%
Algebra .....	68%	69%	43%	54%	69%
Year 10 students tested by Monitoring Standards in Education achieving at or above Level Three <sup>(a)</sup> in aspects of Technology and Enterprise <sup>(b)</sup> :					
Technology process					
- Design and technology.....	85%	84%	(c)	80%	84%
- Home Economics.....	90%	52%	(c)	84%	88%
- Information technology.....	90%	88%	(c)	84%	91%
Materials					
- Design and technology.....	72%	78%	(c)	80%	78%
- Home Economics.....	88%	79%	(c)	80%	85%
Information					
- Design and technology.....	89%	88%	(c)	(c)	88%
- Home Economics.....	94%	90%	(c)	91%	92%
- Information technology.....	94%	92%	(c)	87%	93%
Systems					
- Design and technology.....	90%	84%	(c)	79%	85%
- Home Economics.....	97%	90%	(c)	90%	95%
- Information technology.....	95%	90%	(c)	89%	92%

- (a) Monitoring Standards in Education measures student performance against the Outcomes and Standards Framework, which is consistent with the Curriculum Framework and which describes expected outcomes for each Learning Area. Each learning area is divided into Strands, and the outcomes are described within a framework of eight levels of increasing difficulty within each Strand. The results for Year 7 are reported against Level Four in each Strand.
- (b) Different learning areas are measured each year.
- (c) The sample of students in this subgroup was too small to provide reliable information.

**CAPITAL WORKS PROGRAM**

The Department of Education's planned capital works expenditure for 2002-03 is \$130.9 million and relates primarily to the provision of adequate infrastructure for government schools throughout the state.

The program includes:

- Completion of a replacement primary school at Stanford Gardens, Beeliar.
- Funding to commence the construction of two new primary schools and four replacement primary schools. The two new schools will be constructed in Ellenbrook and South Atwell. The replacement primary schools will be constructed at Bunbury (Djidi Djidi), East Maylands, Koongamia and Midvale. The six schools, which will be constructed at a total cost of \$26 million, will open in 2004.
- An allocation of \$5.6 million for the completion of Kinross Middle School. The college opened in 2002 with Years 6 and 7 students. It will cater for Year 8 students from 2003, and will have students from Years 6 to 10 by 2005.
- Eaton High School will be completed at a total cost of \$17 million with an expenditure of \$8.6 million in 2002-03. The school will open in February 2003.
- A new senior campus will be completed at Mindarie at a total cost of \$14.7 million with an expenditure of \$8.7 million in 2002-03. The senior campus will open in February 2003 and will reflect the trend to 'young adult' learning.
- A new high school will be constructed at Canning Vale at a cost of \$17 million with an expenditure of \$6.4 million in 2002-03. The school will open in February 2004.
- Improvements to Mount Lawley SHS commenced with a \$7 million commitment, including the Secondary School Refurbishment Program, in the 2001-02 budget. A further commitment of \$10 million in 2002-03 will fund the second stage of the redevelopment of Mount Lawley SHS.
- The 2002-03 budget will commit \$24 million over three years to upgrade primary schools. \$5.2 million of this allocation will be spent in 2002-03.
- Major additions, extensions and improvements at a number of primary and secondary schools throughout the state.
- \$8.75 million for the second stage of the \$40 million Secondary Schools Refurbishment Program. Six secondary schools will benefit from stage two of the program.
- The 2002-03 budget provides \$2 million to continue the covered assembly area program (\$8 million over four years) and \$2.4 million to continue the air cooling program (\$7.4 million over four years).
- \$11.089 million to continue the \$80 million computers in schools project.
- \$6.95 million to continue the implementation of early childhood education for four-year-old children.
- A \$5 million commitment to continue the automatic reticulation program in schools.
- A new commitment of \$1 million to improve traffic management and parking around schools.
- \$5.4 million new works commitment to provide library resource centres, upgrade administration and staff facilities and replace or upgrade toilet facilities in schools.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
<b>New High Schools -</b>				
Eaton .....	17,000	8,400	8,400	8,600
Kinross Middle School .....	15,043	9,399	8,354	5,644
Mindarie Senior Campus .....	14,715	6,000	6,000	8,715
<b>Additions and Improvements to High Schools -</b>				
Mount Lawley - Stage 1 .....	2,000	1,000	958	1,000
Tom Price .....	2,180	150	128	2,030
<b>Additions and Improvements to District High Schools -</b>				
Cunderdin .....	1,100	977	971	123
<b>New Primary Schools -</b>				
Stanford Gardens .....	5,000	3,700	3,700	1,300
<b>Additions and Improvements to Primary Schools -</b>				
Dunsborough PS .....	1,200	50	50	1,150
West Midland PS .....	3,000	50	50	2,950
<b>Other School Facilities -</b>				
<b>Administration Upgrade -</b>				
2001-02 Program .....	2,000	857	857	1,143
<b>Central Reserve Schools -</b>				
2001-02 Program .....	400	50	50	350
<b>Communication Upgrades -</b>				
2001-02 Program .....	500	50	50	450
<b>Covered Assembly Areas 2001-02 .....</b>	<b>8,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Library Resource Centres -</b>				
2001-02 Program .....	2,000	800	800	1,200
<b>Student Services - Improvements</b>				
2001-02 Program .....	1,000	100	100	900
<b>Toilet Replacement Program -</b>				
2001-02 Program .....	1,400	100	100	1,300
<b>Miscellaneous -</b>				
<b>Air Cooling -</b>				
2001-02 Program .....	7,400	1,000	1,000	2,400
<b>Computers in Schools -</b>				
1998-99 Program .....	80,000	68,911	20,275	11,089
<b>Contingencies -</b>				
2001-02 Program .....	500	200	200	300
<b>Office Refurbishment -</b>				
2001-02 Program .....	500	300	300	200
<b>Sewer Connections -</b>				
2001-02 Program .....	500	132	132	368
<b>Secondary School Refurbishment Program</b>				
Beverley DHS .....	500	50	50	450
Geraldton Secondary College .....	2,500	175	175	2,325
Gosnells SHS .....	2,000	1,000	1,000	1,000
Kwinana SHS .....	1,000	550	550	450
Mt Lawley SHS .....	5,000	-	-	1,000
Newton Moore SHS .....	1,000	800	800	200
Swan View SHS .....	1,000	550	550	450
<b>COMPLETED WORKS</b>				
<b>Additions and Improvements to High Schools -</b>				
Albany .....	6,400	6,400	4,025	-
City Beach .....	1,300	1,300	506	-
Eastern Goldfields - Additions .....	13,414	13,414	1,954	-
Halls Head .....	1,254	1,254	1,222	-
<b>Additions and Improvements to District High Schools -</b>				
Kununurra .....	521	521	481	-
Norseman .....	2,096	2,096	35	-
<b>New Primary Schools -</b>				
Canning Vale East PS .....	5,175	5,175	4,664	-
Community College for Aboriginal Education .....	4,059	4,059	56	-
Coolomon .....	126	126	10	-
Dalyelup Beach .....	200	200	86	-
Florida .....	5,602	5,602	32	-
Port Kennedy East (Rockingham Lakes) .....	6,271	6,271	5,905	-
Secret Harbour .....	4,956	4,956	4,409	-
South Busselton .....	5,969	5,969	5,707	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>Additional Stages at Primary Schools -</b>				
Marri Grove.....	1,157	1,157	1,145	-
<b>Additions and Improvements to Primary Schools -</b>				
Serpentine.....	1,722	1,722	1,710	-
<b>Local Area Education Planning Implementation -</b>				
Albany Primary School.....	6,100	6,100	5,558	-
Cannington Senior Campus/Middle School.....	16,960	16,960	375	-
Halls Head Middle School.....	16,580	16,580	143	-
Mandurah Senior High School.....	664	664	43	-
Peel Senior Campus.....	17,094	17,094	124	-
Shenton College Buildings .....	24,682	24,682	154	-
Wickham .....	439	439	124	-
<b>School Development and Improvement Projects -</b>				
Swanbourne - New Primary School.....	5,172	5,172	3,795	-
<b>Other School Facilities -</b>				
Administration Upgrade -				
2000-01 Program.....	1,700	1,700	1,526	-
Canteens -				
2000-01 Program.....	50	50	50	-
2001-02 Program.....	50	50	50	-
Central Reserve Schools -				
2000-01 Program.....	477	477	397	-
Communication Upgrades -				
2000-01 Program.....	500	500	420	-
Covered Assembly Areas .....	25,770	25,770	281	-
Early Childhood Program -				
2001-02 Program.....	7,400	7,400	7,400	-
Ground Developments -				
2001-02 Program.....	200	200	200	-
Kimberley School of the Air (Replacement).....	1,300	1,300	1,204	-
Library Resource Centres -				
2000-01 Program.....	1,287	1,287	1,149	-
Student Services - Improvements				
2000-01 Program.....	853	853	264	-
Toilet Replacement Program -				
1999-00 Program.....	1,235	1,235	45	-
2000-01 Program.....	929	929	869	-
<b>Miscellaneous -</b>				
Air Cooling -				
2000-01 Program.....	913	913	348	-
Air Cooling - Education Support Centres				
2001-02 Program.....	150	150	150	-
Architects Fees -				
2000-01 Program.....	577	577	30	-
Asbestos Programs -				
2001-02 Program.....	4,500	4,500	4,500	-
Automatic Reticulation -				
2001-02 Program.....	100	100	100	-
Consultants Fees				
2001-02 Program.....	320	320	320	-
Contingencies -				
2000-01 Program.....	545	545	240	-
Fire Compliance Upgrade -				
2001-02 Program.....	100	100	100	-
Land Acquisition -				
2000-01 Program.....	3,800	3,800	566	-
2001-02 Program.....	5,500	5,500	5,500	-
Motor Vehicles -				
2001-02 Program.....	250	250	250	-
Office Refurbishment -				
2000-01 Program.....	500	500	254	-
Planning Fees - New High Schools -				
2001-02 Program.....	200	200	200	-
Security Alarm Systems -				
2000-01 Program.....	386	386	187	-
2001-02 Program.....	400	400	400	-
Transportable Classrooms -				
2001-02 Program.....	1,200	1,200	1,200	-
Reduced Class Sizes (Year 8 and 9) .....	2,000	2,000	2,000	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
Transportable Relocation - 2001-02 Program .....	4,500	4,500	4,500	-
<b>Secondary School Refurbishment Program</b>				
Armadale SHS .....	750	750	750	-
Balga SHS .....	750	750	750	-
Bunbury SHS .....	1,500	1,500	1,500	-
Exmouth DHS .....	1,000	1,000	1,000	-
Merredin SHS .....	750	750	750	-
Morley SHS .....	1,000	1,000	1,000	-
<b>NEW WORKS</b>				
<b>New High Schools -</b>				
Canning Vale High School (Stage 1) .....	17,000	-	-	6,413
<b>Additions and Improvements to High Schools -</b>				
John Curtin .....	2,500	-	-	1,000
Mandurah SC .....	3,000	-	-	500
Mount Lawley (Stage 2) .....	10,000	-	-	5,000
<b>New Primary Schools -</b>				
Djidi Djidi replacement .....	5,000	-	-	1,500
East Maylands replacement .....	5,000	-	-	2,000
Ellenbrook .....	5,000	-	-	2,000
Koongamia Replacement .....	3,000	-	-	2,000
Midvale Replacement .....	3,000	-	-	2,000
South Atwell .....	5,000	-	-	2,000
<b>Additions and Improvements to Primary Schools -</b>				
Roebuck .....	3,500	-	-	1,000
Upper Swan .....	1,500	-	-	100
Yale .....	200	-	-	200
2002-03 Upgrade Program – (Election Commitment) .....	24,000	-	-	5,200
<b>Other School Facilities -</b>				
Administration Upgrade - 2002-03 Program .....	2,000	-	-	400
Canteens - 2002-03 Program .....	50	-	-	50
Central Reserve Schools - 2002-03 Program .....	400	-	-	50
Communication Upgrades - 2002-03 Program .....	500	-	-	50
Early Childhood Program - 2002-03 Program .....	6,950	-	-	6,950
Ground Developments - 2002-03 Program .....	1,300	-	-	300
Library Resource Centres - 2002-03 Program .....	2,000	-	-	800
Rural Integration Program 2002-03 Program .....	2,000	-	-	1,000
Student Services – Improvements 2002-03 Program .....	1,100	-	-	500
Toilet Replacement Program - 2002-03 Program .....	1,400	-	-	600
<b>Miscellaneous -</b>				
Automatic Reticulation - 2002-03 Program .....	5,000	-	-	3,000
Consultants Fees 2002-03 Program .....	500	-	-	500
Contingencies - 2002-03 Program .....	500	-	-	500
Fire Compliance Upgrade - 2002-03 Program .....	200	-	-	200
Land Acquisition - 2002-03 Program .....	5,500	-	-	5,500
Motor Vehicles - 2002-03 Program .....	250	-	-	250
Office Refurbishment - 2002-03 Program .....	500	-	-	500
Planning Fees – New High Schools - 2002-03 Program .....	200	-	-	200
Security Alarm Systems - 2002-03 Program .....	500	-	-	500



	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
Sewer Connections -				
2002-03 Program .....	500	-	-	500
Smoke Detectors in Schools .....	500	-	-	500
Traffic Management 2002-03 Program.....	1,000	-	-	1,000
Transportable Classrooms -				
2002-03 Program .....	3,200	-	-	3,200
Transportable Relocation -				
2002-03 Program .....	5,100	-	-	5,100
<b>Secondary School Refurbishment Program</b>				
Busselton SHS .....	1,500	-	-	1,500
Hamilton SHS.....	1,250	-	-	1,250
Harvey SHS .....	500	-	-	500
John Curtin COA .....	2,500	-	-	2,500
Katanning SHS .....	1,000	-	-	1,000
Rossmoyne SHS .....	2,000	-	-	2,000
	537,393	328,706	140,313	130,900

### CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	141,035	140,313	140,313	130,900	111,000	129,850	133,287
	141,035	140,313	140,313	130,900	111,000	129,850	133,287
<b>LESS</b>							
Commonwealth Grants .....	21,642	23,836	23,836	23,000	23,000	23,000	23,000
Asset Sales .....	20,990	7,739	7,739	-	-	5,000	-
Funding included in output appropriations <sup>(b)</sup> ..	6,756	15,777	15,777	5,535	(3,041)	(2,542)	239
Holding Account <sup>(c)</sup> .....	-	-	-	16,329	17,012	17,761	18,000
Specific Contributions .....	2,364	-	-	-	-	-	-
Internal Funds and Balances .....	-	3,000	3,000	-	-	-	-
Other .....	5,016	1,000	1,000	-	-	-	-
<b>Capital Contribution .....</b>	84,267	88,961	88,961	86,036	74,029	86,631	92,048

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from the Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	1,178,592	1,209,627	1,209,260	1,282,662	1,350,556	1,377,827	1,407,022
Superannuation .....	96,253	113,832	113,832	124,454	130,202	131,022	131,022
Capital User Charge .....	-	313,880	294,067	300,829	306,280	314,283	323,151
Depreciation .....	67,760	91,064	72,313	76,031	74,706	65,085	69,118
Direct schools expenses .....	159,224	170,078	161,876	174,558	174,138	178,424	178,424
School Support Services .....	106,780	123,641	124,421	127,531	127,885	130,472	127,972
Net loss on disposal of non-current assets .....	16,479	6,225	1,229	795	388	132	4,277
Other expenses .....	147,479	157,871	161,952	170,600	178,364	193,132	203,403
<b>TOTAL COST OF SERVICES</b> .....	<b>1,772,567</b>	<b>2,186,218</b>	<b>2,138,950</b>	<b>2,257,460</b>	<b>2,342,519</b>	<b>2,390,377</b>	<b>2,444,389</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	13,216	8,636	8,844	12,515	16,209	16,290	16,390
Net Profit on disposal of non-current assets .....	-	-	-	-	-	5,000	-
Grants and subsidies .....	201,052	192,832	192,832	194,751	198,090	203,391	203,391
Education fees and recoveries .....	59,008	55,478	55,270	58,987	61,939	65,036	65,036
Other Revenue .....	15,788	10,287	10,287	6,297	6,597	6,787	6,787
<b>Total Revenues from Ordinary Activities</b> .....	<b>289,064</b>	<b>267,233</b>	<b>267,233</b>	<b>272,550</b>	<b>282,835</b>	<b>296,504</b>	<b>291,604</b>
<b>NET COST OF SERVICES</b> .....	<b>1,483,503</b>	<b>1,918,985</b>	<b>1,871,717</b>	<b>1,984,910</b>	<b>2,059,684</b>	<b>2,093,873</b>	<b>2,152,785</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	1,469,078	1,925,661	1,882,564	1,990,937	2,070,064	2,116,798	2,166,736
Liabilities assumed by the Treasurer .....	96,253	2,933	2,933	2,980	3,027	3,076	3,076
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	<b>1,565,331</b>	<b>1,928,594</b>	<b>1,885,497</b>	<b>1,993,917</b>	<b>2,073,091</b>	<b>2,119,874</b>	<b>2,169,812</b>
Change in Equity arising from transfer of assets/liabilities .....	-	(58,836)	(26,451)	(46,205)	-	-	-
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	<b>81,828</b>	<b>(49,227)</b>	<b>(12,671)</b>	<b>(37,198)</b>	<b>13,407</b>	<b>26,001</b>	<b>17,027</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 24,886, 25,507 and 25,919 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	169,953	142,063	145,342	132,387	129,202	139,199	136,486
Restricted cash.....	32,030	37,930	37,646	44,338	51,341	-	1,945
Receivables.....	16,872	16,399	13,117	13,551	14,118	14,730	15,462
Inventories.....	1,801	1,500	1,500	1,500	1,500	1,500	1,500
Amounts receivable for outputs <sup>(a)</sup> .....	-	16,329	16,329	17,012	17,761	18,000	18,000
Prepayments.....	3,770	4,677	4,677	4,757	4,892	5,066	5,240
<b>Total current assets</b> .....	<b>224,426</b>	<b>218,898</b>	<b>218,611</b>	<b>213,545</b>	<b>218,814</b>	<b>178,495</b>	<b>178,633</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	78,376	58,763	122,849	186,611	236,491	291,434
Land and Buildings.....	3,657,719	3,863,719	3,684,709	3,671,492	3,703,495	3,795,103	3,885,053
Plant, equipment and vehicles.....	56,213	45,781	46,833	35,576	25,833	27,706	23,121
Other.....	25,738	32,583	32,824	59,551	76,272	49,999	24,252
<b>Total non-current assets</b> .....	<b>3,739,670</b>	<b>4,020,459</b>	<b>3,823,129</b>	<b>3,889,468</b>	<b>3,992,211</b>	<b>4,109,299</b>	<b>4,223,860</b>
<b>TOTAL ASSETS</b> .....	<b>3,964,096</b>	<b>4,239,357</b>	<b>4,041,740</b>	<b>4,103,013</b>	<b>4,211,025</b>	<b>4,287,794</b>	<b>4,402,493</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	28,147	25,451	25,451	26,192	27,715	36,775	33,006
Provision for employee entitlements.....	151,063	189,360	159,526	164,158	169,018	170,735	173,673
Accrued Salaries.....	27,299	28,855	28,855	35,482	47,718	-	5,568
Other.....	286	287	-	-	-	-	-
<b>Total current liabilities</b> .....	<b>206,795</b>	<b>243,953</b>	<b>213,832</b>	<b>225,832</b>	<b>244,451</b>	<b>207,510</b>	<b>212,247</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	141,576	86,396	135,893	136,328	138,285	139,363	140,250
<b>Total non-current liabilities</b> .....	<b>141,576</b>	<b>86,396</b>	<b>135,893</b>	<b>136,328</b>	<b>138,285</b>	<b>139,363</b>	<b>140,250</b>
<b>TOTAL LIABILITIES</b> .....	<b>348,371</b>	<b>330,349</b>	<b>349,725</b>	<b>362,160</b>	<b>382,736</b>	<b>346,873</b>	<b>352,497</b>
<b>EQUITY</b>							
Contributed Equity.....	-	88,961	88,961	174,997	249,026	335,657	427,705
Accumulated surplus/(deficit).....	344,849	278,033	332,178	294,980	308,387	334,388	351,415
Asset revaluation reserve.....	3,270,876	3,542,014	3,270,876	3,270,876	3,270,876	3,270,876	3,270,876
<b>Total equity</b> .....	<b>3,615,725</b>	<b>3,909,008</b>	<b>3,692,015</b>	<b>3,740,853</b>	<b>3,828,289</b>	<b>3,940,921</b>	<b>4,049,996</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>3,964,096</b>	<b>4,239,357</b>	<b>4,041,740</b>	<b>4,103,013</b>	<b>4,211,025</b>	<b>4,287,794</b>	<b>4,402,493</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	1,378,055	1,830,956	1,807,472	1,909,839	1,988,541	2,048,918	2,093,793
Capital Contribution .....	91,023	88,961	88,961	86,036	74,029	86,631	92,048
Holding Account .....	-	-	-	16,329	17,012	17,761	18,000
<b>Net cash provided by government .....</b>	<b>1,469,078</b>	<b>1,919,917</b>	<b>1,896,433</b>	<b>2,012,204</b>	<b>2,079,582</b>	<b>2,153,310</b>	<b>2,203,841</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(1,144,796)	(1,205,262)	(1,204,924)	(1,270,968)	(1,331,503)	(1,409,921)	(1,397,629)
Superannuation .....	-	(108,302)	(108,302)	(120,878)	(126,073)	(132,241)	(132,241)
Direct schools payments .....	(175,970)	(173,520)	(173,520)	(174,558)	(174,138)	(178,424)	(178,424)
School facilities .....	(110,832)	(124,473)	(124,473)	(127,573)	(127,957)	(130,564)	(128,064)
Capital User Charge.....	-	(313,880)	(294,067)	(300,829)	(306,280)	(314,283)	(323,151)
Goods and Services Tax .....	(33,954)	(12,190)	(36,428)	(36,804)	(37,973)	(39,687)	(39,956)
Other.....	(113,649)	(158,841)	(155,794)	(169,612)	(177,240)	(191,921)	(202,124)
<b>Receipts</b>							
User charges and fees .....	6,590	7,974	7,974	11,705	15,356	15,456	15,317
Goods and Services Tax .....	28,623	12,190	39,709	36,774	37,875	39,546	39,934
Grants and subsidies .....	197,491	192,832	192,832	194,751	198,090	203,391	203,391
Education fees and recoveries.....	59,460	55,814	55,814	58,593	61,523	64,599	64,599
Other.....	13,524	10,287	10,287	6,297	6,597	6,787	6,787
<b>Net cash from operating activities .....</b>	<b>(1,273,513)</b>	<b>(1,817,371)</b>	<b>(1,790,892)</b>	<b>(1,893,102)</b>	<b>(1,961,723)</b>	<b>(2,067,262)</b>	<b>(2,071,561)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(134,279)	(124,536)	(124,536)	(125,365)	(114,041)	(132,392)	(133,048)
Proceeds from sale of non-current assets .....	240	-	-	-	-	5,000	-
<b>Net cash from investing activities .....</b>	<b>(134,039)</b>	<b>(124,536)</b>	<b>(124,536)</b>	<b>(125,365)</b>	<b>(114,041)</b>	<b>(127,392)</b>	<b>(133,048)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>61,526</b>	<b>(21,990)</b>	<b>(18,995)</b>	<b>(6,263)</b>	<b>3,818</b>	<b>(41,344)</b>	<b>(768)</b>
Cash assets at the beginning of the reporting period .....	140,457	201,983	201,983	182,988	176,725	180,543	139,199
<b>Cash assets at the end of the reporting period .....</b>	<b>201,983</b>	<b>179,993</b>	<b>182,988</b>	<b>176,725</b>	<b>180,543</b>	<b>139,199</b>	<b>138,431</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	1,871,717	1,984,910	2,059,684	2,093,873	2,152,785
<b>Adjustment for non-cash items:</b>					
Depreciation.....	(72,313)	(76,031)	(74,706)	(65,085)	(69,118)
Superannuation liabilities assumed by the Treasurer.....	(2,933)	(2,980)	(3,027)	(3,076)	(3,076)
Profit/(loss) on sale of assets.....	-	-	-	5,000	-
Increase/(decrease) in accounts receivable.....	(3,755)	434	567	612	732
Increase/(decrease) in inventories.....	(301)	-	-	-	-
Increase/(decrease) in prepayments.....	907	80	135	174	174
(Increase)/decrease in salaries and related costs.....	(4,336)	(11,694)	(19,053)	44,923	(9,393)
(Increase)/decrease in accounts payable.....	2,696	(741)	(1,523)	(9,060)	3,769
Other accrued expenditure.....	(790)	(876)	(354)	(99)	(4,312)
<b>Net Cash from Operating Activities</b> .....	1,790,892	1,893,102	1,961,723	2,067,262	2,071,561

## TRUST ACCOUNT DETAILS

## School Development and Improvement Trust Account

The School Development and Improvement Trust Account is controlled through all the Department's Outputs. It is utilised to provide for the maintenance and renovation of school facilities.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Opening Balance .....	734	8,428	8,428	-
Receipts:				
Appropriations.....	30,368	6,185	6,185	3,000
Other .....	295	200	270	70
	31,397	14,813	14,883	3,070
Payments .....	22,969	14,813	14,883	3,070
<b>CLOSING BALANCE</b> .....	8,428	-	-	-

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Departmental				
Fees - Senior Colleges .....	2,566	2,400	2,400	2,400
Fees - Agricultural Colleges .....	2,258	2,540	2,540	2,571
Fees - Swimming Classes .....	-	1,143	1,143	1,143
Fees - Other .....	425	505	505	4,189
Farm School Revenue.....	1,592	2,500	2,500	2,500
Physical Education Camp Schools Revenue .....	1,341	1,386	1,386	1,402
Recoveries and Refunds - Teachers Salaries .....	1,350	900	900	900
Refunds - Workers Compensation .....	851	900	901	901
Revenue - Other.....	4,570	1,987	1,986	1,996
Revenue - Other Capital .....	2,693	4,000	4,000	-
SGIC Workers' Compensation Refunds.....	2,468	-	-	-
Commonwealth				
Schools Assistance .....	154,007	151,949	151,939	152,456
Special Projects .....	6,412	2,483	2,483	2,983
Aboriginal Education.....	8,552	8,844	8,844	9,212
Indian Ocean Territories .....	5,932	6,665	6,665	7,100
Contributions				
Commonwealth Schools Capital Program .....	22,588	22,891	22,901	23,000
Other				
GST input credits.....	27,656	12,190	39,709	36,774
GST receipts on sales .....	967	-	-	-
<b>TOTAL.....</b>	<b>246,228</b>	<b>223,283</b>	<b>250,802</b>	<b>249,527</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## COUNTRY HIGH SCHOOL HOSTELS AUTHORITY

### PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS

#### DIVISION 60

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 96 Net amount appropriated to purchase outputs.....</b>	5,051	5,149	4,937	<b>5,318</b>	5,547	5,723	5,802
Total appropriations provided to purchase outputs.....	5,051	5,149	4,937	<b>5,318</b>	5,547	5,723	5,802
<b>CAPITAL</b>							
<b>Item 169 Capital Contribution .....</b>	1,447	453	291	<b>371</b>	310	333	325
<b>GRAND TOTAL.....</b>	<b>6,498</b>	<b>5,602</b>	<b>5,228</b>	<b>5,689</b>	<b>5,857</b>	<b>6,056</b>	<b>6,127</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To provide an opportunity for students in remote areas to attend primary and secondary schools and TAFE colleges by providing affordable, good quality, supervised student accommodation, care and services in strategic locations.*

#### SIGNIFICANT ISSUES AND TRENDS

- The cost of maintenance in ageing facilities has increased significantly in the past two to three years. The high costs mainly relate to failing roofing, ceilings, plumbing and sewerage services. The nature of the reparation works to be undertaken indicates a need for these items to be addressed as planned capital works rather than as minor maintenance items funded from recurrent funding.
- Achievement of appropriate access to information technology for college students remains a priority issue with a need to improve the number of computers in residential colleges in the short-term pending the linking of college information technology resourcing to that being planned for the partner senior high schools.
- Moves in other States to introduce legislation relating to the delivery of appropriate standards of care in boarding facilities, give credence to the Authority's development of care and supervision standards for CHSHA residential colleges in 2001 and support for a nationally accredited qualification relating to the care, supervision and development of children.
- A Ministerial Council for Education, Employment, Training and Youth Affairs School Term Hostels Report released in 2001 contained recommendations which support the provision of some State government funding for small but viable non-government school term hostels.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Establishment, operation and maintenance of residential colleges.....	9,185	9,448	9,443	10,321			
<b>Total Cost of Outputs</b> .....	9,185	9,448	9,443	10,321	10,655	10,877	11,072
<i>Less Operating revenues</i> .....	4,784	4,816	4,816	5,023	5,156	5,224	5,286
<b>Net Cost of Outputs</b> .....	4,401	4,632	4,627	5,298	5,499	5,653	5,786
Adjustments <sup>(b)</sup> .....	650	517	310	20	48	70	16
<b>Appropriations provided to purchase Outputs</b> .....	5,051	5,149	4,937	5,318	5,547	5,723	5,802
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs</b> <sup>(c)</sup> .....	1,447	453	291	371	310	333	325
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	6,498	5,602	5,228	5,689	5,857	6,056	6,127

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, a representative of the accountable authority, the Chief Executive Officer, and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
An educated and skilled future for all Western Australians	Quality accommodation, care and services for isolated students who have to board away from home to attend school.	Establishment, operation and maintenance of residential colleges



**Outcome: Quality accommodation, care and services for isolated students who have to board away from home to attend school.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Average residential college occupancy rate.....	75%	72%	71%	75%	The closure of Frewer House at Geraldton has reduced the overall capacity.

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Establishment, operation and maintenance of residential colleges**

The establishment, operation and maintenance of residential colleges that provide good quality accommodation, care and services for isolated students who have to board away from home to attend school. The Authority operates residential colleges in eight country centres in close proximity to senior high schools and primary schools, and in some cases non-government schools and Technical and Further Education (TAFE) colleges.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	9,185	9,448	9,443	10,321	
Less Operating Revenue <sup>(b)</sup> .....	4,784	4,816	4,816	5,023	
Net Cost of Output .....	4,401	4,632	4,627	5,298	
Adjustments <sup>(c)</sup> .....	650	517	310	20	
<b>Appropriation for purchase of Output 1 .....</b>	<b>5,051</b>	<b>5,149</b>	<b>4,937</b>	<b>5,318</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Students .....	691	688	685	685	
<b>Quality</b>					
Families rating accommodation, care and services as good or better.....	90%	90%	90%	90%	
<b>Timeliness</b>					
Not applicable .....	-	-	-	-	
<b>Cost (Efficiency)</b>					
Average cost per student .....	\$13,292	\$13,733	\$13,785	\$15,067	The increase in operating costs is largely due to a significant increase in interest payments for borrowings.
<b>Full Time Equivalents (FTEs)</b>	<b>98</b>	<b>98</b>	<b>99</b>	<b>99</b>	

***Major Achievements For 2001-02***

- The redevelopment of the Geraldton Residential College was completed ahead of schedule with the new student accommodation ready for occupation from the commencement of the 2002 school year.
- Funding was provided in July 2001 to enable the planned redevelopment of the Narrogin Residential College to include Stage Two and proceed as a single project.
- An external quality assurance audit of college operations in the latter half of 2001 indicated that overall improvement had been achieved relative to the findings of the 1999 audit. The audit identified aspects of each college's operations and system-wide matters for further improvement. All colleges submitted a 2001 calendar year annual report on their operations to the Authority.
- CHSHA staff continued to assist C Y O'Connor College of TAFE with the development of a nationally accredited qualification for college staff responsible for the care and supervision of the boarders. Two management training courses were held for staff seeking promotion and career development.
- Care and supervision standards for CHSHA residential colleges were developed and applied from the commencement of the 2002 school year.
- An information technology plan was developed which aims for alignment of college information technology resources with those in their partner schools. The plan aims for full alignment over five years.
- The Authority established an admissions policy and fees to provide for the enrolment of international students.

***Major Initiatives For 2002-03***

- Redevelopment works at the Narrogin Residential College (Stages One and Two) to be undertaken with completion scheduled for the commencement of School Term Four in 2003.
- The on-going implementation of the Authority's new improvement processes with a focus on better planning, management, operational effectiveness and accountability over the calendar year planning period.
- A review of the newly developed care and supervision standards will be undertaken in early 2003 following their implementation on a trial basis in 2002.

**CAPITAL WORKS PROGRAM**

The Authority's planned capital works expenditure for 2002-03 includes major redevelopment of buildings and facilities at the Narrogin Residential College, minor works at other hostels and the Authority's self-funded bus replacement program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Geraldton Residential College				
College Improvements .....	5,409	4,885	4,560	524
Narrogin Residential College				
College Improvements - Stage One .....	6,769	3,701	3,447	3,068
<b>COMPLETED WORKS</b>				
Computing and Office Equipment Replacement Program .....	125	125	125	-
Geraldton Residential College				
Dormitory Extensions and Improvements - Stage One .....	180	180	159	-
Katanning Residential College -				
Staff Accommodation .....	160	160	160	-
Motor Vehicles -				
Purchase of College Buses 2001-02 Program .....	46	46	46	-
Operational Equipment -				
Fire Safety Upgrade .....	892	892	393	-
<b>NEW WORKS</b>				
Albany Residential College				
Planning, design and analysis .....	25	-	-	25
Replacement of hot water system .....	45	-	-	45
Computing and Office Equipment Replacement				
2002-03 Program .....	12	-	-	12
Merredin Residential College				
Planning, design and analysis .....	25	-	-	25
Motor Vehicles -				
Purchase of College Buses 2002-03 Program .....	240	-	-	240
	13,928	9,989	8,890	3,939

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	1,070	10,876	8,890	3,939	179	204	301
<b>Working capital requirement</b>							
Loan repayments .....	122	166	166	264	301	309	309
	1,192	11,042	9,056	4,203	480	513	610
<b>LESS</b>							
Borrowings .....	-	7,973	8,559	3,592	-	-	-
Internal Funds and Balances .....	(255)	2,616	206	240	170	180	285
<b>Capital Contribution .....</b>	1,447	453	291	371	310	333	325

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	3,588	3,536	3,536	3,600	3,695	3,801	3,890
Superannuation .....	289	251	251	282	300	300	305
Supplies and services .....	1,724	2,511	2,506	2,408	2,498	2,498	2,530
Accommodation .....	727	-	-	-	-	-	-
Borrowing costs .....	314	362	362	1,044	1,133	1,124	1,193
Capital User Charge .....	-	1,493	1,493	1,542	1,589	1,634	1,634
Depreciation .....	906	907	907	1,058	1,015	1,115	1,115
Administration .....	229	-	-	-	-	-	-
Other expenses .....	-	388	388	387	425	405	405
<b>TOTAL COST OF SERVICES</b> .....	<b>7,777</b>	<b>9,448</b>	<b>9,443</b>	<b>10,321</b>	<b>10,655</b>	<b>10,877</b>	<b>11,072</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	4,270	4,554	4,554	4,718	4,851	4,919	4,971
Net Profit on disposal of non-current assets .....	43	-	-	-	-	-	-
Interest .....	28	26	26	26	26	26	26
Other Revenue .....	443	236	236	279	279	279	289
<b>Total Revenues from Ordinary Activities</b> .....	<b>4,784</b>	<b>4,816</b>	<b>4,816</b>	<b>5,023</b>	<b>5,156</b>	<b>5,224</b>	<b>5,286</b>
<b>NET COST OF SERVICES</b> .....	<b>2,993</b>	<b>4,632</b>	<b>4,627</b>	<b>5,298</b>	<b>5,499</b>	<b>5,653</b>	<b>5,786</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	4,195	5,031	4,819	5,318	5,547	5,723	5,802
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	<b>4,195</b>	<b>5,031</b>	<b>4,819</b>	<b>5,318</b>	<b>5,547</b>	<b>5,723</b>	<b>5,802</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	<b>1,202</b>	<b>399</b>	<b>192</b>	<b>20</b>	<b>48</b>	<b>70</b>	<b>16</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	<b>1,202</b>	<b>399</b>	<b>192</b>	<b>20</b>	<b>48</b>	<b>70</b>	<b>16</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 98, 99 and 99 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	3,089	3,355	3,275	3,073	2,757	2,411	2,345
Receivables.....	337	490	205	413	585	755	910
Amounts receivable for outputs <sup>(a)</sup> .....	-	1,276	-	-	-	-	-
Prepayments .....	6	39	6	6	6	6	6
<b>Total current assets</b> .....	<b>3,432</b>	<b>5,160</b>	<b>3,486</b>	<b>3,492</b>	<b>3,348</b>	<b>3,172</b>	<b>3,261</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	907	1,965	3,066	4,315	5,430
Land and Buildings.....	18,224	27,302	26,307	29,194	28,483	27,697	26,891
Plant, equipment and vehicles.....	712	509	612	606	481	356	348
<b>Total non-current assets</b> .....	<b>18,936</b>	<b>27,811</b>	<b>27,826</b>	<b>31,765</b>	<b>32,030</b>	<b>32,368</b>	<b>32,669</b>
<b>TOTAL ASSETS</b> .....	<b>22,368</b>	<b>32,971</b>	<b>31,312</b>	<b>35,257</b>	<b>35,378</b>	<b>35,540</b>	<b>35,930</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	336	399	318	660	841	768	800
Provision for employee entitlements.....	257	204	124	87	109	154	199
Interest-bearing liabilities (Borrowings) .....	211	122	211	472	455	473	465
Interest payable.....	85	-	85	85	85	85	85
Accrued Salaries.....	74	-	74	74	74	74	74
Other.....	528	582	604	500	312	379	647
<b>Total current liabilities</b> .....	<b>1,491</b>	<b>1,307</b>	<b>1,416</b>	<b>1,878</b>	<b>1,876</b>	<b>1,933</b>	<b>2,270</b>
<b>NON-CURRENT LIABILITIES</b>							
Superannuation .....	145	117	155	165	175	185	195
Provision for employee entitlements.....	209	140	224	239	278	297	300
Interest-bearing liabilities (Borrowings) .....	3,390	11,286	11,783	14,850	14,566	14,239	13,938
<b>Total non-current liabilities</b> .....	<b>3,744</b>	<b>11,543</b>	<b>12,162</b>	<b>15,254</b>	<b>15,019</b>	<b>14,721</b>	<b>14,433</b>
<b>TOTAL LIABILITIES</b> .....	<b>5,235</b>	<b>12,850</b>	<b>13,578</b>	<b>17,132</b>	<b>16,895</b>	<b>16,654</b>	<b>16,703</b>
<b>EQUITY</b>							
Contributed Equity .....	-	571	409	780	1,090	1,423	1,748
Accumulated surplus/(deficit).....	6,581	7,163	6,773	6,793	6,841	6,911	6,927
Asset revaluation reserve .....	10,552	12,387	10,552	10,552	10,552	10,552	10,552
<b>Total equity</b> .....	<b>17,133</b>	<b>20,121</b>	<b>17,734</b>	<b>18,125</b>	<b>18,483</b>	<b>18,886</b>	<b>19,227</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>22,368</b>	<b>32,971</b>	<b>31,312</b>	<b>35,257</b>	<b>35,378</b>	<b>35,540</b>	<b>35,930</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	2,895	3,755	3,912	4,260	4,446	4,474	4,687
Capital Contribution .....	1,300	571	409	371	310	333	325
<b>Net cash provided by government .....</b>	<b>4,195</b>	<b>4,326</b>	<b>4,321</b>	<b>4,631</b>	<b>4,756</b>	<b>4,807</b>	<b>5,012</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(2,993)	(3,515)	(3,515)	(3,558)	(3,589)	(3,666)	(3,762)
Superannuation .....	(279)	(201)	(201)	(236)	(245)	(245)	(245)
Supplies and services .....	(1,764)	(2,540)	(2,535)	(2,485)	(2,528)	(2,553)	(2,497)
Borrowing costs .....	(229)	(146)	(146)	(1,056)	(1,065)	(1,079)	(1,042)
Accommodation .....	(720)	-	-	-	-	-	-
Capital User Charge .....	-	(1,493)	(1,493)	(1,542)	(1,589)	(1,634)	(1,634)
State Taxes .....	-	(6)	(6)	(6)	(6)	(6)	(6)
Goods and Services Tax .....	(312)	(160)	(160)	(160)	(160)	(160)	(160)
Other .....	(304)	(836)	(558)	(351)	(680)	(652)	(652)
<b>Receipts</b>							
User charges and fees .....	4,223	4,537	4,537	4,782	4,829	4,875	5,050
Interest .....	27	26	26	27	28	37	37
Goods and Services Tax .....	252	160	160	160	160	160	160
Other .....	192	253	253	203	253	283	283
<b>Net cash from operating activities .....</b>	<b>(1,907)</b>	<b>(3,921)</b>	<b>(3,638)</b>	<b>(4,222)</b>	<b>(4,592)</b>	<b>(4,640)</b>	<b>(4,468)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(1,070)	(8,026)	(8,890)	(3,939)	(179)	(204)	(301)
Proceeds from sale of non-current assets .....	68	-	-	-	-	-	-
Proceeds from sale of investments .....	2	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(1,000)</b>	<b>(8,026)</b>	<b>(8,890)</b>	<b>(3,939)</b>	<b>(179)</b>	<b>(204)</b>	<b>(301)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings .....	(147)	(166)	(166)	(264)	(301)	(309)	(309)
Proceeds from borrowings .....	-	7,973	8,559	3,592	-	-	-
<b>Net cash from financing activities .....</b>	<b>(147)</b>	<b>7,807</b>	<b>8,393</b>	<b>3,328</b>	<b>(301)</b>	<b>(309)</b>	<b>(309)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>1,141</b>	<b>186</b>	<b>186</b>	<b>(202)</b>	<b>(316)</b>	<b>(346)</b>	<b>(66)</b>
Cash assets at the beginning of the reporting period .....	1,948	3,169	3,089	3,275	3,073	2,757	2,411
<b>Cash assets at the end of the reporting period .....</b>	<b>3,089</b>	<b>3,355</b>	<b>3,275</b>	<b>3,073</b>	<b>2,757</b>	<b>2,411</b>	<b>2,345</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	4,627	5,298	5,499	5,653	5,786
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(907)	(1,058)	(1,015)	(1,115)	(1,115)
Increase/(decrease) in accounts receivable .....	(132)	208	172	170	155
(Increase)/decrease in salaries and related costs .....	108	12	(71)	(74)	(58)
(Increase)/decrease in accounts payable .....	18	(342)	(181)	60	(32)
Increase/(decrease) in other liabilities .....	(76)	104	188	(67)	(268)
<b>Net Cash from Operating Activities</b> .....	3,638	4,222	4,592	4,640	4,468

## CURRICULUM COUNCIL

### PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS

#### DIVISION 61

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 97 Net amount appropriated to purchase outputs.....</b>	8,830	8,955	8,954	<b>10,034</b>	10,414	10,943	11,124
Total appropriations provided to purchase outputs.....	8,830	8,955	8,954	<b>10,034</b>	10,414	10,943	11,124
<b>CAPITAL</b>							
<b>Item 170 Capital Contribution .....</b>	118	1,136	1,136	<b>1,509</b>	1,079	579	79
<b>GRAND TOTAL.....</b>	<b>8,948</b>	<b>10,091</b>	<b>10,090</b>	<b>11,543</b>	<b>11,493</b>	<b>11,522</b>	<b>11,203</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To set curriculum policy directions for Kindergarten to Year 12 schooling in Western Australia.*

#### SIGNIFICANT ISSUES AND TRENDS

- Outcomes-focused accountability and standards benchmarking are significant national and international trends, which are impacting on curriculum provision, accreditation, assessment and certification.
- The five-year phasing in period for the implementation of the new Curriculum Framework commenced in 1999. The Curriculum Framework, which shifts the emphasis in curriculum from course inputs to the learning outcomes that students are expected to achieve, represents a major challenge to teachers and to schools.
- Schools require significant assistance in the form of curriculum support materials and professional development advice to enable them to implement the Curriculum Framework.
- As a consequence of a three-year review into post-compulsory education, resources have been provided to develop and implement a new system as outlined in the report *Our Youth, Our Future*. The system is to be trialed and tested over the next five years. This is a major reform intended to implement the Curriculum Framework in Years 11 and 12, whilst at the same time addressing issues such as:
  - changing school-leaver labour market requirements;
  - the need to cater for all students staying on into Year 12;
  - more flexible university entrance requirements;
  - new national requirements for the recognition of vocational education and training;
  - the emergence of vocational education in schools, the need to accommodate this within the Western Australian Certificate of Education and to implement quality assurance measures;
  - an absence explicit and public educational standards against which student achievement is measured and reported; and
  - the impact of technology.



- Implementation of the Kindergarten to Year 12 (K-12) Curriculum Framework in Years 11 and 12 represents a major challenge as the current inputs-based subject structure needs to be changed to be consistent with the learning outcomes approach of the Curriculum Framework.
- There is significant public interest in the provision and maintenance of a fair and equitable system for assessing and reporting student achievement. At the end of schooling in Western Australia, student achievement must be reported in a manner that is valid and which recognises school leaver destinations.
- There is a strong expectation that there will be widespread consultation on all matters concerning implementation of the Curriculum Framework and the Curriculum Council's review of post-compulsory education.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Post Compulsory Education Review implementation.....	800	907	1,253	1,245

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<i>Output 1:</i>							
Curriculum Implementation and Maintenance.....	4,577	4,462	4,120	4,458			
<i>Output 2:</i>							
Course Development and Approval.....	955	948	804	869			
<i>Output 3:</i>							
Student Assessment and Certification .....	4,728	4,586	5,124	5,543			
<b>Total Cost of Outputs.....</b>	<b>10,260</b>	<b>9,996</b>	<b>10,048</b>	<b>10,870</b>	<b>11,503</b>	<b>12,041</b>	<b>12,153</b>
<i>Less Operating revenues .....</i>	<i>1,091</i>	<i>959</i>	<i>959</i>	<i>794</i>	<i>794</i>	<i>794</i>	<i>794</i>
<b>Net Cost of Outputs.....</b>	<b>9,169</b>	<b>9,037</b>	<b>9,089</b>	<b>10,076</b>	<b>10,709</b>	<b>11,247</b>	<b>11,359</b>
Adjustments <sup>(b)</sup> .....	(339)	(82)	(135)	(42)	(295)	(304)	(235)
<b>Appropriations provided to purchase Outputs .....</b>	<b>8,830</b>	<b>8,955</b>	<b>8,954</b>	<b>10,034</b>	<b>10,414</b>	<b>10,943</b>	<b>11,124</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>118</b>	<b>1,136</b>	<b>1,136</b>	<b>1,509</b>	<b>1,079</b>	<b>579</b>	<b>79</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>8,948</b>	<b>10,091</b>	<b>10,090</b>	<b>11,543</b>	<b>11,493</b>	<b>11,522</b>	<b>11,203</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, a representative of the accountable authority, the Acting Chief Executive Officer, and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
An educated and skilled future for all Western Australians	Continuous development of student learning and curriculum for Western Australian schools.	Curriculum Implementation and Maintenance
		Course Development and Approval
	An equitable student assessment system to ensure confidence is maintained in Western Australian education standards.	Student Assessment and Certification

### Outcome: Continuous development of student learning and curriculum for Western Australian schools.

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Teachers who have commenced implementation of Curriculum Framework...	99%	99%	99%	100%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 1: Curriculum Implementation and Maintenance

The development and support provided for implementation of the curriculum framework for schooling which, taking account of the needs of students, sets out the knowledge, understandings, skills, values and attitudes that students are expected to acquire.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	4,577	4,462	4,120	4,458	The budget for 2002-03 includes costs for the implementation of the recommendations of the Post-Compulsory Education Review.
Less Operating Revenue <sup>(b)</sup> .....	98	74	73	73	
Net Cost of Output .....	4,479	4,388	4,047	4,385	
Adjustments <sup>(c)</sup> .....	(143)	(21)	(53)	(17)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>4,336</b>	<b>4,367</b>	<b>3,994</b>	<b>4,368</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Teachers provided with documents, advice, information, consultation and monitoring. ....	30,000	30,000	30,000	30,000	
Teachers provided with professional development .....	30,000	30,000	30,000	30,000	
<b>Quality</b>					
Satisfaction with documents, information, consultation and monitoring advice (including advice for professional development) .....	86%	86%	86%	90%	
<b>Timeliness</b>					
Satisfaction with response and delivery time...	91%	91%	91%	85%	Implementation of the recommendations of the Post-Compulsory Education Review.
<b>Cost (Efficiency)</b>					
Average cost per teacher for documents, advice, information, consultation and monitoring .....	\$103	\$99	\$87	\$99	Implementation of the recommendations of the Post-Compulsory Education Review.
Average cost per teacher for professional development .....	\$50	\$50	\$50	\$50	
<b>Full Time Equivalents (FTEs)</b>	20	20	20	20	

**Major Achievements For 2001-02**

- Documents were developed and disseminated to support teachers and schools with the implementation of the Curriculum Framework. This has included publication of a series of materials (Making Progress) as part of a reference file for each teacher, which are accompanied by professional development plans.
- A website designed around the Making Progress materials was developed to support the Curriculum Framework implementation.
- Following nine months of consultation, the Post-Compulsory Education Review Report *Our Youth, Our Future* was published and distributed. This report provides the direction for implementing the Curriculum Framework in Years 11 and 12.

**Major Initiatives For 2002-03**

- Curriculum Guides will be developed, published and distributed in print and electronic form to support teachers and schools with the implementation of the Curriculum Framework.
- Curriculum Council endorsed progress maps for the Curriculum Framework outcomes will be developed and agreements on standards in relation to them negotiated.
- The reporting requirements for the implementation of the Framework will be negotiated and communicated to schools.

**Outcome: Continuous development of student learning and curriculum for Western Australian schools.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Acceptance by stakeholders that the courses developed or reviewed and approved were relevant to student learning needs.....	100%	100%	100%	100%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Course Development and Approval**

Course development facilitates the adjustment of courses to ensure they are relevant to the continuously changing requirements of student learning needs.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	955	948	804	869	The budget for 2002-03 includes costs for the implementation of the recommendations of the Post-Compulsory Education Review.
Less Operating Revenue <sup>(b)</sup> .....	37	32	35	35	
Net Cost of Output .....	918	916	769	834	
Adjustments <sup>(c)</sup> .....	(14)	(85)	(4)	(6)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>904</b>	<b>831</b>	<b>765</b>	<b>828</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Courses developed or reviewed and approved.	445	420	420	390	Rationalisation of vocational subjects.
<b>Quality</b>					
Support of the stakeholders for courses developed or reviewed and approved.....	78%	78%	78%	70%	Implementation of the recommendations of the Post-Compulsory Education Review.
<b>Timeliness</b>					
Courses developed or reviewed in time for approval and notification .....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost per course developed or reviewed and approved .....	\$2,146	\$2,257	\$1,914	\$2,228	Implementation of the recommendations of the Post-Compulsory Education Review.
<b>Full Time Equivalents (FTEs)</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>	

**Major Achievements For 2001-02**

- All post-compulsory courses of study were reviewed and where necessary amended to make them more relevant to student learning needs.
- Briefing sessions and exploratory research for the Post-Compulsory Education Review were conducted.
- Preparation for the implementation of a Joint Policy Statement for Vocational Education and Training (VET) in Schools was completed.

**Major Initiatives For 2002-03**

- A detailed development and trial plan to implement the proposals in the Post-Compulsory Education Review report *Our Youth Our Future* will be developed and communicated to schools and other stakeholders.
- Trial post-compulsory courses of study will be developed in collaboration with school sector/systems and other relevant experts and stakeholders in preparation for trialing in schools during 2004-2005.
- Materials to support school course development for delivery of VET competencies will be developed.

**Outcome: An equitable student assessment system to ensure confidence is maintained in Western Australian education standards.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Acceptance by stakeholders that the measures of student achievement were valid and credible .....	100%	100%	100%	100%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Student Assessment and Certification**

To ensure that valid and credible information on student achievement of schooling in their post-compulsory courses of study is provided to facilitate their post school choice and to inform the community.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	4,728	4,586	5,124	5,543	The budget for 2002-03 includes costs for the implementation of the recommendations of the Post-Compulsory Education Review. Primarily due to reduced sales of Tertiary Entrance Examination materials.
Less Operating Revenue <sup>(b)</sup> .....	956	853	851	686	
Net Cost of Output .....	3,772	3,733	4,273	4,857	
Adjustments <sup>(c)</sup> .....	(182)	24	(78)	(19)	
<b>Appropriation for purchase of Output 3 .....</b>	<b>3,590</b>	<b>3,757</b>	<b>4,195</b>	<b>4,838</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
School subject combinations awarding numerical assessment and/or grades .....	11,400	11,400	11,400	11,400	
Students receiving a Statement of Results .....	40,361	41,000	41,000	43,000	
<b>Quality</b>					
Support of stakeholders for comparability of assessment and grading.....	75%	75%	75%	75%	
<b>Timeliness</b>					
Investigation of appeals against assessments are completed within agreed timeframes .....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost per school subject combination..	\$117	\$111	\$126	\$135	Variation due to the costs involved in the implementation of the recommendations of the Post-Compulsory Education Review.
Average cost per student receiving a Statement of Results .....	\$84	\$81	\$90	\$93	
<b>Full Time Equivalents (FTEs)</b>	38	38	38	38	

**Major Achievements For 2001-02**

- Moderation strategies were implemented for Year 11 and Year 12 to ensure subjects have stakeholders' acceptance of school assessment and grading.
- Research was completed for the development of outcomes-focused assessment strategies and moderation processes as part of the Post-Compulsory Education Review.
- Quality assurance arrangements were negotiated in preparation for implementation of a Joint Policy Statement for Vocational Education and Training (VET) in Schools.
- In 2001, 9,147 Year 12 students received a Statement of Results, 16,674 students achieved secondary graduation, 13,981 students sat for at least one TEE subject and 10,748 (59%) Year 12 leavers received a Tertiary Entrance Ranking.
- A program for the electronic collection of VET enrolments and results from schools was developed.
- A business case and high level specifications were developed in preparation for the development of a new student records system.

**Major Initiatives For 2002-03**

- Continue to implement negotiated moderation strategies and at the same time adapt moderation procedures to implement the outcomes of the Post-Compulsory Education Review.
- The new quality assurance arrangements for VET in schools as set out in the Joint Ministerial Statement will be implemented.
- An assessment and measurement expert group to advise on the development of assessment tasks for trial Courses of Study will be established to work with the course developers.
- The relationship between external examination and school assessment will be analysed and the implications of changing technology for the conduct of external examinations explored.

- An agreed standard for English Language Competence will be developed.
- Options for revising the current Statement of Results in light of the Curriculum Framework and the development of competency-based Training Packages will be analysed and implemented.
- VET Statements of Attainment and Certificates will be designed, produced and issued to students.
- The development of the student database to incorporate data collection for the trial courses of study will commence.

### CAPITAL WORKS PROGRAM

\$1.5 million is provided in 2002-03 for modifications to the Student Records System to cater for the requirements of the implementation of the recommendations of the Post-Compulsory Education Review. The program also provides \$70,000 for the ongoing replacement and upgrade of computer hardware and software and \$2,000 for replacement of other office equipment to meet operational efficiency.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Computer Hardware and Software - 2001-02 Program .....	69	69	69	-
Post Compulsory Education Review Replacement of Student Records System.....	1,211	1,211	1,061	-
<b>NEW WORKS</b>				
Computer Hardware and Software - 2002-03 Program .....	70	-	-	70
Furniture and Equipment- 2002-03 Program .....	2	-	-	2
Post Compulsory Education Review Replacement of Student Records - Stage two .....	3,000	-	-	1,500
	4,562	1,280	1,130	1,572

### CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	110	1,130	1,130	1,572	1,070	570	70
<b>Working capital requirement</b>							
Loan repayments .....	8	8	8	9	9	9	9
	118	1,138	1,138	1,581	1,079	579	79
<b>LESS</b>							
Asset Sales .....	-	2	2	2	-	-	-
Holding Account <sup>(b)</sup> .....	-	-	-	70	-	-	-
<b>Capital Contribution .....</b>	118	1,136	1,136	1,509	1,079	579	79

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

**FINANCIAL STATEMENTS****STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	3,666	3,659	3,659	4,203	4,344	4,456	4,549
Superannuation .....	626	397	397	443	450	473	474
Grants and subsidies <sup>(b)</sup> .....	1,503	1,503	1,503	1,503	1,503	1,503	1,503
Supplies and services .....	3,560	3,599	3,598	3,681	3,855	4,239	4,338
Accommodation .....	468	457	457	457	460	460	460
Borrowing costs .....	15	14	14	13	11	11	11
Capital User Charge .....	-	-	-	89	151	173	160
Depreciation .....	126	68	121	156	401	398	329
State Taxes .....	296	299	299	325	328	328	329
<b>TOTAL COST OF SERVICES</b> .....	<b>10,260</b>	<b>9,996</b>	<b>10,048</b>	<b>10,870</b>	<b>11,503</b>	<b>12,041</b>	<b>12,153</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	1,052	919	919	754	754	754	754
Grants and subsidies .....	39	40	40	40	40	40	40
<b>Total Revenues from Ordinary Activities</b> .....	<b>1,091</b>	<b>959</b>	<b>959</b>	<b>794</b>	<b>794</b>	<b>794</b>	<b>794</b>
<b>NET COST OF SERVICES</b> .....	<b>9,169</b>	<b>9,037</b>	<b>9,089</b>	<b>10,076</b>	<b>10,709</b>	<b>11,247</b>	<b>11,359</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	8,814	8,955	8,954	10,034	10,414	10,943	11,124
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	<b>8,814</b>	<b>8,955</b>	<b>8,954</b>	<b>10,034</b>	<b>10,414</b>	<b>10,943</b>	<b>11,124</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	<b>(355)</b>	<b>(82)</b>	<b>(135)</b>	<b>(42)</b>	<b>(295)</b>	<b>(304)</b>	<b>(235)</b>
Extraordinary items .....	(12)	(12)	(12)	(12)	(12)	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	<b>(367)</b>	<b>(94)</b>	<b>(147)</b>	<b>(54)</b>	<b>(307)</b>	<b>(304)</b>	<b>(235)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 68, 68 and 68 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.



**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	339	112	112	124	136	136	136
Receivables.....	51	57	57	57	57	57	57
Inventories.....	219	219	219	219	219	219	219
Amounts receivable for outputs <sup>(a)</sup> .....	-	207	70	-	-	-	-
Prepayments .....	67	67	67	67	67	67	67
<b>Total current assets</b> .....	<b>676</b>	<b>662</b>	<b>525</b>	<b>467</b>	<b>479</b>	<b>479</b>	<b>479</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	137	225	319	413	507
Plant, equipment and vehicles.....	193	192	139	1,138	807	479	220
Other.....	24	1,085	1,085	1,500	2,500	3,000	3,000
<b>Total non-current assets</b> .....	<b>217</b>	<b>1,277</b>	<b>1,361</b>	<b>2,863</b>	<b>3,626</b>	<b>3,892</b>	<b>3,727</b>
<b>TOTAL ASSETS</b> .....	<b>893</b>	<b>1,939</b>	<b>1,886</b>	<b>3,330</b>	<b>4,105</b>	<b>4,371</b>	<b>4,206</b>
<b>CURRENT LIABILITIES</b>							
Superannuation .....	12	-	-	-	-	-	-
Payables.....	23	48	48	48	48	48	48
Provision for employee entitlements.....	448	404	404	349	349	349	349
Interest-bearing liabilities (Borrowings) .....	6	9	9	9	9	10	11
Accrued Salaries.....	86	86	86	86	86	86	86
Other.....	170	160	160	160	160	160	160
<b>Total current liabilities</b> .....	<b>745</b>	<b>707</b>	<b>707</b>	<b>652</b>	<b>652</b>	<b>653</b>	<b>654</b>
<b>NON-CURRENT LIABILITIES</b>							
Superannuation .....	1,060	1,060	1,060	1,060	1,060	1,060	1,060
Provision for employee entitlements.....	177	218	218	259	259	259	259
Interest-bearing liabilities (Borrowings) .....	143	132	132	123	114	104	94
Other.....	99	111	111	123	135	135	135
<b>Total non-current liabilities</b> .....	<b>1,479</b>	<b>1,521</b>	<b>1,521</b>	<b>1,565</b>	<b>1,568</b>	<b>1,558</b>	<b>1,548</b>
<b>TOTAL LIABILITIES</b> .....	<b>2,224</b>	<b>2,228</b>	<b>2,228</b>	<b>2,217</b>	<b>2,220</b>	<b>2,211</b>	<b>2,202</b>
<b>EQUITY</b>							
Contributed Equity .....	-	1,136	1,136	2,645	3,724	4,303	4,382
Accumulated surplus/(deficit).....	(1,331)	(1,425)	(1,478)	(1,532)	(1,839)	(2,143)	(2,378)
<b>Total equity</b> .....	<b>(1,331)</b>	<b>(289)</b>	<b>(342)</b>	<b>1,113</b>	<b>1,885</b>	<b>2,160</b>	<b>2,004</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>893</b>	<b>1,939</b>	<b>1,886</b>	<b>3,330</b>	<b>4,105</b>	<b>4,371</b>	<b>4,206</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	8,704	8,748	8,747	9,946	10,320	10,849	11,030
Capital Contribution .....	110	1,136	1,136	1,509	1,079	579	79
Holding Account .....	-	-	-	70	-	-	-
<b>Net cash provided by government .....</b>	<b>8,814</b>	<b>9,884</b>	<b>9,883</b>	<b>11,525</b>	<b>11,399</b>	<b>11,428</b>	<b>11,109</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(3,708)	(3,661)	(3,661)	(4,217)	(4,344)	(4,456)	(4,549)
Superannuation .....	(460)	(397)	(397)	(443)	(450)	(473)	(474)
Supplies and services .....	(3,382)	(3,422)	(3,421)	(3,659)	(3,832)	(4,218)	(4,317)
Grants and subsidies .....	(1,503)	(1,503)	(1,503)	(1,503)	(1,503)	(1,503)	(1,503)
Borrowing costs.....	(15)	(14)	(14)	(13)	(11)	(9)	(9)
Accommodation .....	(578)	(457)	(457)	(457)	(460)	(460)	(460)
Capital User Charge.....	-	-	-	(89)	(151)	(173)	(160)
State Taxes .....	(295)	(299)	(299)	(324)	(328)	(328)	(329)
Goods and Services Tax .....	(488)	(715)	(715)	(607)	(608)	(613)	(613)
<b>Receipts</b>							
User charges and fees .....	892	731	731	731	731	731	731
Goods and Services Tax .....	466	722	722	607	608	613	613
Grants and subsidies .....	39	40	40	40	40	40	40
<b>Net cash from operating activities .....</b>	<b>(9,032)</b>	<b>(8,975)</b>	<b>(8,974)</b>	<b>(9,934)</b>	<b>(10,308)</b>	<b>(10,849)</b>	<b>(11,030)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(129)	(1,128)	(1,128)	(1,570)	(1,070)	(570)	(70)
<b>Net cash from investing activities .....</b>	<b>(129)</b>	<b>(1,128)</b>	<b>(1,128)</b>	<b>(1,570)</b>	<b>(1,070)</b>	<b>(570)</b>	<b>(70)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings.....	(8)	(8)	(8)	(9)	(9)	(9)	(9)
<b>Net cash from financing activities .....</b>	<b>(8)</b>	<b>(8)</b>	<b>(8)</b>	<b>(9)</b>	<b>(9)</b>	<b>(9)</b>	<b>(9)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(355)</b>	<b>(227)</b>	<b>(227)</b>	<b>12</b>	<b>12</b>	<b>-</b>	<b>-</b>
Cash assets at the beginning of the reporting period .....	694	339	339	112	124	136	136
<b>Cash assets at the end of the reporting period .....</b>	<b>339</b>	<b>112</b>	<b>112</b>	<b>124</b>	<b>136</b>	<b>136</b>	<b>136</b>

### Reconciliation of Net Cost of Services to Net Cash from Operating Activities

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

[illegible]

## EDUCATION SERVICES

### PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS

#### DIVISION 62

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 98 Net amount appropriated to purchase outputs.....</b>	10,424	9,300	9,300	<b>11,078</b>	12,911	14,468	16,063
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975 .....</b>	140	140	140	<b>140</b>	140	140	140
Total appropriations provided to purchase outputs .....	10,564	9,440	9,440	<b>11,218</b>	13,051	14,608	16,203
<b>ADMINISTERED GRANTS, SUBSIDIES AND OTHER TRANSFER PAYMENTS</b>							
<b>Item 99 Amount provided for Administered Grants, Subsidies and Other Transfer Payments .....</b>	151,230	169,038	169,038	<b>175,577</b>	192,193	209,414	232,419
<b>CAPITAL</b>							
<b>Capital Contribution.....</b>	11	50	50	-	-	-	-
<b>GRAND TOTAL.....</b>	161,805	178,528	178,528	<b>186,795</b>	205,244	224,022	248,622

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To contribute to the development of an accessible, efficient, forward looking, integrated, responsive and quality system of education.*

#### SIGNIFICANT ISSUES AND TRENDS

- The growth and development of higher education in Western Australia involves working with the five Western Australian universities to achieve their strategic objectives and presenting a forceful State perspective in negotiating with the Commonwealth on higher education matters.
- Ongoing provision of advice is required on policy options and practical initiatives that can be taken for the advancement of higher education in Western Australia.
- There is an ongoing requirement to research, evaluate and document intersectoral issues in recognition of the increasing importance of 'seamless' provision of services involving the higher, vocational education and training, and secondary schooling sectors, particularly in regional Western Australia.
- The strategic plans for the development of Aboriginal education and training and rural and remote education and training need to be monitored and revised and initiatives implemented to achieve planned outcomes.
- Annual enrolment growth in the non-government school sector was 1.6% between 2000 and 2001. This is down by 2% on the previous period, which is due to the effects of the change of entry age from the beginning of 2001. The non-government sector's share of total enrolments in kindergarten to Year 12 was 29.4% in August 2001, an increase of 1.1% on the previous year.

- Demand for low interest loan funds from non-government schools planning to undertake capital developments had been very high and exceeded the available loan funds. To manage the backlog, no new applications from non-Catholic schools were taken in 2000 and 2001 and the Catholic Education Office was requested to manage demand from Catholic schools within its annual allocation. The non-government sector was advised that henceforth, demand for loans is to be managed within the annual allocation.
- Continued collaboration by State, Territory and Commonwealth Governments ensures that the quality of education and training services to overseas students is maintained. Moreover, the protection and enhancement of Western Australia's international reputation, and the legislative requirement to protect students' fees, is enhanced. With the introduction of mandatory compliance audits, the State will continue to improve its system of quality assurance.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Low Interest Loans Scheme Interest Subsidy maintenance .....	-	-	-	1,500
Per Capita Funding to Non-Government Schools .....	(3,000)	(5,000)	(10,000)	12,866
College of Teaching start-up funding .....	200	200	200	200

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Education Policy and Planning .....	1,948	1,388	2,101	2,054			
<b>Output 2:</b>							
Education Services .....	13,285	15,458	11,195	13,956			
<b>Total Cost of Outputs .....</b>	<b>15,233</b>	<b>16,846</b>	<b>13,296</b>	<b>16,010</b>	<b>18,658</b>	<b>20,964</b>	<b>23,076</b>
<i>Less Operating revenues .....</i>	<i>3,337</i>	<i>7,335</i>	<i>3,828</i>	<i>4,779</i>	<i>5,569</i>	<i>6,319</i>	<i>6,819</i>
<b>Net Cost of Outputs .....</b>	<b>11,896</b>	<b>9,511</b>	<b>9,468</b>	<b>11,231</b>	<b>13,089</b>	<b>14,645</b>	<b>16,257</b>
<b>Adjustments <sup>(b)</sup> .....</b>	<b>(1,332)</b>	<b>(71)</b>	<b>(28)</b>	<b>(13)</b>	<b>(38)</b>	<b>(37)</b>	<b>(54)</b>
<b>Appropriations provided to purchase Outputs .....</b>	<b>10,564</b>	<b>9,440</b>	<b>9,440</b>	<b>11,218</b>	<b>13,051</b>	<b>14,608</b>	<b>16,203</b>
<b>ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS</b>							
<b>Appropriation for Administered Grants, Subsidies and Transfer Payments .....</b>	<b>151,230</b>	<b>169,038</b>	<b>169,038</b>	<b>175,577</b>	<b>192,193</b>	<b>209,414</b>	<b>232,419</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>11</b>	<b>50</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>161,805</b>	<b>178,528</b>	<b>178,528</b>	<b>186,795</b>	<b>205,244</b>	<b>224,022</b>	<b>248,622</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Acting Chief Executive Officer, and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
An educated and skilled future for all Western Australians.	A high quality integrated, responsive forward looking and efficient education system.	Education Policy and Planning Education Services

### Outcome: A high quality integrated, responsive forward looking and efficient education system.

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Extent to which the Minister accepts policy advice and submissions.....	na	95%	95%	95%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 1: Education Policy and Planning

Provision of objective, independent and timely advice to the Minister for Education on higher education, non-government education, international education and cross-sectoral education.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,948	1,388	2,101	2,054	
Less Operating Revenue <sup>(b)</sup> .....	59	6	29	29	
Net Cost of Output .....	1,889	1,382	2,072	2,025	
Adjustments <sup>(c)</sup> .....	(325)	1	(689)	(586)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>1,564</b>	<b>1,383</b>	<b>1,383</b>	<b>1,439</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Portfolio-wide policy and planning projects....	14	8	8	7	
Universities provided with State strategic and planning support .....	5	5	5	5	
Submissions prepared for negotiations with the Commonwealth.....	3	3	3	3	
Policy advice units.....	656	660	660	660	
Ministerial advisory councils/committees.....	5	5	5	5	
<b>Quality</b>					
The extent to which the Minister endorses policy advice and submissions.....	na	95%	95%	95%	
<b>Timeliness</b>					
Ministerial response times met to agreed standards.....	95%	95%	95%	95%	
<b>Cost (Efficiency)</b>					
Average cost per portfolio-wide initiative .....	\$40,395	\$50,251	\$77,880	\$87,030	Differences in the scale, staging and timing of projects result in varying levels of staff time.
Average cost per university for provision of strategic and planning support .....	\$93,048	\$66,378	\$98,328	\$96,146	
Average cost per Commonwealth submission .	\$12,637	\$9,013	\$28,960	\$28,320	
Average cost per policy advice unit.....	\$696.17	\$493.00	\$707.38	\$691.67	
Average cost per council/committee.....	\$84,544	\$60,310	\$86,426	\$84,508	
<b>Full Time Equivalents (FTEs)</b>	15	13	13	10	

**Major Achievements For 2001-02**

- Provided policy analysis and advice which led to the granting of \$4.7 million additional Commonwealth funding from the Capital Development Pool for 2004 for the universities to expand the provision of higher education in Western Australia including rural areas.
- Following Cabinet approval, drafted a Bill to implement the National Protocols for Higher Education Processes in Western Australia. The Bill deals with registration/accreditation and quality assurance in higher education with the main emphasis being on the private sector.
- Reviewed legislative requirements with a view to ensuring that the universities in Western Australia have the necessary legislative authority to engage in commercial activities, to make best use of their land and to operate outside Western Australia.
- Developed drafting instructions for a Bill to amend the university Acts in relation to the Student Guilds.
- Completed the fourth annual monitoring report on the implementation of the Western Australian Strategic Plan for Aboriginal Education and Training; completed two major reports related to the Curriculum Council's review of post-compulsory education, completed the second customer satisfaction survey in relation to the State strategic plan, conducted the second Aboriginal Education and Training Council (AETC) annual conference on the provisions for early education of Aboriginal children up to and including the kindergarten and pre-primary years, and conducted the first annual AETC conference for Aboriginal teachers in the government and non-government school sectors.
- Finalised drafting instructions for a Bill to establish a teacher registration body to be known as the Western Australian College of Teaching.
- The Non-Government Schools Planning Advisory Committee recommended to the Minister for Education that planning approval be given for the opening of one new non-government school. Recommendations were also made for the re-location of three schools, the consolidation of one school onto a single site and the introduction of a new educational level for one school.
- Monitored the potential impact on education providers and overseas students, and contributed to the development from a Western Australian perspective, of changes to Commonwealth legislation regulating the international education industry through consultation with local providers and participation in the Commonwealth/State Reform Group.

**Major Initiatives For 2002-03**

- Continue to provide policy advice and foster collaborative initiatives between the universities in areas such as provision of joint academic programs in teaching and research and the sharing of resources with the aim of improving the overall quality and reputation of higher education in Western Australia.
- Provide advice on the expansion of opportunities for access to higher education for people living in rural and remote parts of the State, in particular to facilitate the delivery of higher education in Geraldton.
- Establish a legislative base and implement procedures to ensure the implementation of higher education quality assurance processes for non-university private higher education providers in Western Australia.
- Participate in national multilateral consultations on higher education policy issues by active involvement in the Joint Committee on Higher Education.
- Attract additional Commonwealth funding for higher education in Western Australia.
- Complete the fifth annual monitoring report on the implementation of the Western Australian Strategic Plan for Aboriginal Education and Training and carry out research and development related to the provision of quality education and training services for Aboriginal students.
- Assist the preparation and passage through Parliament of a Bill to establish the Western Australian College of Teaching and prepare such plans as are necessary for the implementation of the legislation.
- Implement recommendations of the Machinery of Government Taskforce in respect of the transfer of functions from the Department of Education Services to other agencies and participate in the review of Ministerial Councils attached to the department.

**Outcome: A high quality integrated, responsive forward looking and efficient education system.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Customer survey measuring satisfaction with services provided .....	94.5%	95%	95%	95%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Education Services**

Registration of non-government schools; provision of funding to facilitate students' access to non-government schools; regulation of providers of international education services; and provision of funding for contracted services.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	13,285	15,458	11,195	13,956	New procedures for the renewal of registration of non-government schools.
Less Operating Revenue <sup>(b)</sup> .....	3,278	7,329	3,799	4,750	
Net Cost of Output .....	10,007	8,129	7,396	9,206	
Adjustments <sup>(c)</sup> .....	(1,007)	(72)	661	573	
<b>Appropriation for purchase of Output 2 .....</b>	<b>9,000</b>	<b>8,057</b>	<b>8,057</b>	<b>9,779</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.



**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Registrations, non-government schools .....	303	306	306	309	
Administration, per capita funding .....	102,892	105,901	105,000	108,000	
Administration, low interest loans (including interest expense) .....	761	800	790	830	
Registrations/re-registrations, international education .....	140	140	135	135	
Disputations mediated, international education	60	60	60	60	
Contracted services .....	7	Nil	Nil	Nil	Function transferred to Department of Education.
Administration, student allowances .....	1,897	Nil	Nil	Nil	Function transferred to Department of Education.
Scholarships .....	183	Nil	20	Nil	Function transferred to Department of Education except for Commonwealth funded scholarships.
<b>Quality</b>					
Customer satisfaction with services provided (including contracts, registrations, grants, loans, allowances, scholarships and mediation of disputes) .....	94.5%	92%	95%	95%	
<b>Timeliness</b>					
Customer satisfaction with response times (including payment of contracts, grant administration, loan administration, allowances and scholarships, and processing of registrations and disputes) .....	94.5%	95%	95%	95%	
<b>Cost (Efficiency)</b>					
Average cost per registration, non-government schools .....	\$427	\$301	\$432	\$418	
Average cost per grant .....	\$1.69	\$1.08	\$1.57	\$1.50	
Average cost per low interest loan (including interest expense) .....	\$11,869	\$18,725	\$12,941	\$16,007	Increasing loans incur additional interest that has not been netted off against additional interest receipts received from schools.
Average cost per registration/re-registration, international education .....	\$2,356	\$1,681	\$2,497	\$2,442	
Average cost per mediated dispute .....	\$843	\$602	\$863	\$843	
Average cost per contract .....	\$244,442	Nil	Nil	Nil	Function transferred to Department of Education.
Average cost per student allowance .....	\$636	Nil	Nil	Nil	Function transferred to Department of Education.
Average cost per scholarship .....	\$3,255	Nil	\$14,308	Nil	Function transferred to Department of Education except for Commonwealth funded scholarships.
<b>Full Time Equivalents (FTEs)</b>	10	9	9	9	

**Major Achievements For 2001-02**

- Managed the promotion and selection processes and administered State Government funded scholarships for Western Australians to attend universities in Japan and Western Australia.
- Managed the promotion and selection processes and administered scholarships to enable final-year teacher education students to undertake teaching practicums in rural and remote schools.
- Managed the promotion and selection processes and administered scholarships (The Millennium Aboriginal Teaching Scholarships) to enable more Aboriginal people to undertake teacher education courses at universities in Western Australia.
- Provided information on higher education in Western Australia through publications and in response to requests from various public and private agencies and from the general public.
- Inspected and registered one new non-government school, 16 established non-government schools introducing new education levels, two established non-government schools at new locations, re-inspected 10 established non-government schools and one established non-government school as a result of a formal complaint.
- Analysed financial data on government school costs for setting an indexation rate for the 2002 per capita grants for non-government schools. This, in combination with projected enrolments in non-government schools for 2002, lead to the budget allocation of \$156.052 million in general and special education per capita grants.
- Received expert technical advice on:
  - the measurement of the Average Government Schools Recurrent Cost (AGSRC) used for calculating the average per capita amount of State recurrent funding allocated to non-government schools; and
  - options for the equitable distribution of the funding between schools.
- Recommended \$36.5 million in low interest loans for capital works at 54 non-government schools (\$35.0 million) and The University of Notre Dame Australia (\$1.5 million).
- Registered eight new institutions and re-registered 33 existing institutions catering for full fee overseas students.
- Responsibility for the assessment of low interest loan applications for non-Catholic schools and recommendations for funding was delegated to the Association of Independent Schools of Western Australia and recommendations were provided for funding during the 2002-2003 financial year.

**Major Initiatives For 2002-03**

- Consider the technical advice received and progress the review of the non-government school funding model.
- Develop and phase-in over three years the implementation of new procedures for the renewal of registration of non-government schools consistent with the requirements of the *School Education Act 1999* which took effect from the beginning of 2001, including adoption of a 'system agreement' with the Catholic Education Office on behalf of registered Catholic schools.

**CAPITAL WORKS PROGRAM**

An amount of \$50,000 will be provided in 2002-03 to replace and upgrade furniture and equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Office Equipment and Computer Replacement Program .....	240	50	50	50
<b>COMPLETED WORKS</b>				
Computers In Schools.....	20,000	20,000	5,000	-
	20,240	20,050	5,050	50

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	5,011	5,050	5,050	50	37	43	60
	5,011	5,050	5,050	50	37	43	60
<b>LESS</b>							
Funding included in administered appropriations <sup>(b)</sup> .....	5,000	5,000	5,000	-	-	-	-
Holding Account <sup>(c)</sup> .....	-	-	-	50	37	43	60
<b>Capital Contribution .....</b>	11	50	50	-	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	1,791	1,356	1,610	1,485	1,506	1,543	1,575
Superannuation .....	299	300	300	300	300	300	300
Grants and subsidies <sup>(b)</sup> .....	3,270	-	274	-	-	-	-
Supplies and services .....	1,066	1,113	1,139	1,176	1,271	1,279	1,342
Borrowing costs .....	8,684	13,978	9,869	12,939	15,479	17,729	19,729
Capital User Charge .....	-	26	26	30	35	40	40
Depreciation .....	49	50	50	50	37	43	60
Other expenses .....	23	23	28	30	30	30	30
<b>TOTAL COST OF SERVICES</b> .....	<b>15,182</b>	<b>16,846</b>	<b>13,296</b>	<b>16,010</b>	<b>18,658</b>	<b>20,964</b>	<b>23,076</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	111	84	84	84	84	84	84
Grants and subsidies .....	350	325	413	425	425	425	425
Interest .....	2,754	6,840	3,299	4,250	5,040	5,790	6,290
Other Revenue .....	122	86	32	20	20	20	20
<b>Total Revenues from Ordinary Activities</b> .....	<b>3,337</b>	<b>7,335</b>	<b>3,828</b>	<b>4,779</b>	<b>5,569</b>	<b>6,319</b>	<b>6,819</b>
<b>NET COST OF SERVICES</b> .....	<b>11,845</b>	<b>9,511</b>	<b>9,468</b>	<b>11,231</b>	<b>13,089</b>	<b>14,645</b>	<b>16,257</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	10,159	9,440	9,440	11,218	13,051	14,608	16,203
Liabilities assumed by the Treasurer .....	299	80	80	68	61	54	54
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	<b>10,458</b>	<b>9,520</b>	<b>9,520</b>	<b>11,286</b>	<b>13,112</b>	<b>14,662</b>	<b>16,257</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	<b>(1,387)</b>	<b>9</b>	<b>52</b>	<b>55</b>	<b>23</b>	<b>17</b>	<b>-</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	<b>(1,387)</b>	<b>9</b>	<b>52</b>	<b>55</b>	<b>23</b>	<b>17</b>	<b>-</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 25, 22 and 19 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	1,340	1,349	71	130	140	150	160
Investments.....	7,455	9,955	8,226	11,314	12,714	13,800	14,900
Receivables.....	34	33	18	18	18	18	18
Interest receivable.....	546	546	600	600	600	600	600
Amounts receivable for outputs <sup>(a)</sup> .....	-	50	50	37	43	60	60
Prepayments .....	28	28	-	-	-	-	-
<b>Total current assets</b> .....	<b>9,403</b>	<b>11,961</b>	<b>8,965</b>	<b>12,099</b>	<b>13,515</b>	<b>14,628</b>	<b>15,738</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	-	13	20	10	-
Land and Buildings.....	540	540	560	580	600	620	640
Plant, equipment and vehicles.....	55	55	55	55	55	55	55
Loans and Advances.....	122,933	149,145	150,436	162,534	174,920	186,534	197,034
<b>Total non-current assets</b> .....	<b>123,528</b>	<b>149,740</b>	<b>151,051</b>	<b>163,182</b>	<b>175,595</b>	<b>187,219</b>	<b>197,729</b>
<b>TOTAL ASSETS</b> .....	<b>132,931</b>	<b>161,701</b>	<b>160,016</b>	<b>175,281</b>	<b>189,110</b>	<b>201,847</b>	<b>213,467</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	33	33	14	18	18	18	18
Provision for employee entitlements.....	220	189	240	240	240	240	240
Interest-bearing liabilities (Borrowings) .....	7,455	9,955	8,226	11,314	12,714	13,800	14,900
Interest payable.....	2,078	2,078	796	796	796	796	796
Accrued Salaries.....	86	86	40	40	40	40	40
<b>Total current liabilities</b> .....	<b>9,872</b>	<b>12,341</b>	<b>9,316</b>	<b>12,408</b>	<b>13,808</b>	<b>14,894</b>	<b>15,994</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	169	183	185	185	185	185	185
Interest-bearing liabilities (Borrowings) .....	122,933	149,145	150,436	162,534	174,920	186,534	197,034
<b>Total non-current liabilities</b> .....	<b>123,102</b>	<b>149,328</b>	<b>150,621</b>	<b>162,719</b>	<b>175,105</b>	<b>186,719</b>	<b>197,219</b>
<b>TOTAL LIABILITIES</b> .....	<b>132,974</b>	<b>161,669</b>	<b>159,937</b>	<b>175,127</b>	<b>188,913</b>	<b>201,613</b>	<b>213,213</b>
<b>EQUITY</b>							
Contributed Equity .....	-	50	50	50	50	50	50
Accumulated surplus/(deficit).....	(83)	(58)	(31)	24	47	64	64
Asset revaluation reserve .....	40	40	60	80	100	120	140
<b>Total equity</b> .....	<b>(43)</b>	<b>32</b>	<b>79</b>	<b>154</b>	<b>197</b>	<b>234</b>	<b>254</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>132,931</b>	<b>161,701</b>	<b>160,016</b>	<b>175,281</b>	<b>189,110</b>	<b>201,847</b>	<b>213,467</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	10,159	9,390	9,390	11,168	13,001	14,558	16,153
Capital Contribution .....	-	50	50	-	-	-	-
Holding Account .....	-	-	-	50	37	43	60
<b>Net cash provided by government .....</b>	<b>10,159</b>	<b>9,440</b>	<b>9,440</b>	<b>11,218</b>	<b>13,038</b>	<b>14,601</b>	<b>16,213</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(1,721)	(1,355)	(1,656)	(1,485)	(1,506)	(1,543)	(1,575)
Superannuation .....	-	(220)	(220)	(232)	(239)	(246)	(246)
Supplies and services .....	(977)	(1,075)	(1,059)	(1,136)	(1,231)	(1,239)	(1,302)
Grants and subsidies .....	(3,270)	-	(274)	-	-	-	-
Borrowing costs.....	(6,379)	(13,978)	(11,151)	(12,939)	(15,479)	(17,729)	(19,729)
Capital User Charge.....	-	(26)	(26)	(30)	(35)	(40)	(40)
Goods and Services Tax .....	(310)	(405)	(189)	(185)	(195)	(196)	(196)
Other.....	(24)	(23)	(28)	(30)	(30)	(30)	(30)
<b>Receipts</b>							
Regulatory fees and fines.....	21	-	-	-	-	-	-
User charges and fees .....	-	44	44	44	44	44	44
Interest.....	2,721	6,840	3,245	4,250	5,040	5,790	6,290
Goods and Services Tax .....	285	406	210	189	195	196	196
Grants and subsidies .....	502	325	413	425	425	425	425
Other.....	122	86	32	20	20	20	20
<b>Net cash from operating activities .....</b>	<b>(9,030)</b>	<b>(9,381)</b>	<b>(10,659)</b>	<b>(11,109)</b>	<b>(12,991)</b>	<b>(14,548)</b>	<b>(16,143)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(11)	(50)	(50)	(50)	(37)	(43)	(60)
<b>Net cash from investing activities .....</b>	<b>(11)</b>	<b>(50)</b>	<b>(50)</b>	<b>(50)</b>	<b>(37)</b>	<b>(43)</b>	<b>(60)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings.....	(5,301)	(7,083)	(8,226)	(11,314)	(12,714)	(13,800)	(14,900)
Other payments for financing activities .....	(36,500)	(36,500)	(36,500)	(26,500)	(26,500)	(26,500)	(26,500)
Proceeds from borrowings .....	36,500	36,500	36,500	26,500	26,500	26,500	26,500
Other proceeds from financing activities .....	5,301	7,083	8,226	11,314	12,714	13,800	14,900
<b>Net cash from financing activities .....</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>1,118</b>	<b>9</b>	<b>(1,269)</b>	<b>59</b>	<b>10</b>	<b>10</b>	<b>10</b>
Cash assets at the beginning of the reporting period .....	222	1,340	1,340	71	130	140	150
<b>Cash assets at the end of the reporting period .....</b>	<b>1,340</b>	<b>1,349</b>	<b>71</b>	<b>130</b>	<b>140</b>	<b>150</b>	<b>160</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	9,468	11,231	13,089	14,645	16,257
<b>Adjustment for non-cash items:</b>					
Depreciation.....	(50)	(50)	(37)	(43)	(60)
Liabilities assumed by the Treasurer.....	(80)	(68)	(61)	(54)	(54)
Increase/(decrease) in accounts receivable.....	(16)	-	-	-	-
Increase/(decrease) in interest receivable.....	54	-	-	-	-
Increase/(decrease) in prepayments.....	(28)	-	-	-	-
(Increase)/decrease in salaries and related costs.....	10	-	-	-	-
(Increase)/decrease in accounts payable.....	19	(4)	-	-	-
(Increase)/decrease in interest payable.....	1,282	-	-	-	-
<b>Net Cash from Operating Activities</b>	10,659	11,109	12,991	14,548	16,143

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Grants and subsidies <sup>(a)</sup> .....	152,278	169,038	170,327	175,577	192,193	209,414	232,419
Borrowing costs.....	3,311	2,961	2,923	2,526	2,088	1,655	1,270
Doubtful Debts.....	112	-	-	-	-	-	-
<b>TOTAL ADMINISTERED EXPENSES .....</b>	155,701	171,999	173,250	178,103	194,281	211,069	233,689
<b>REVENUES</b>							
Interest.....	3,311	2,961	2,923	2,526	2,088	1,655	1,270
Other Revenue.....	112	-	-	-	-	-	-
Appropriations.....	151,230	169,038	169,038	175,577	192,193	209,414	232,419
<b>TOTAL ADMINISTERED REVENUES ....</b>	154,653	171,999	171,961	178,103	194,281	211,069	233,689

(a) Further information in the table 'Details of the Administered Transactions Expenses'.

## SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ADMINISTERED CURRENT ASSETS</b>							
Cash.....	1,280	1,282	101	105	107	109	111
Investments.....	14,467	14,874	14,859	14,241	12,703	10,904	9,150
Receivables.....	110	110	2	-	-	-	-
Interest receivable.....	288	288	250	250	250	250	250
<b>Total Administered Current Assets .....</b>	<b>16,145</b>	<b>16,554</b>	<b>15,212</b>	<b>14,596</b>	<b>13,060</b>	<b>11,263</b>	<b>9,511</b>
<b>ADMINISTERED NON-CURRENT ASSETS</b>							
Loans and Advances.....	87,633	72,699	72,722	58,481	45,778	34,874	25,724
<b>Total Administered Non-Current Assets .....</b>	<b>87,633</b>	<b>72,699</b>	<b>72,722</b>	<b>58,481</b>	<b>45,778</b>	<b>34,874</b>	<b>25,724</b>
<b>TOTAL ADMINISTERED ASSETS .....</b>	<b>103,778</b>	<b>89,253</b>	<b>87,934</b>	<b>73,077</b>	<b>58,838</b>	<b>46,137</b>	<b>35,235</b>
<b>ADMINISTERED CURRENT LIABILITIES</b>							
Payables.....	39	-	-	-	-	-	-
Interest-bearing liabilities (Borrowings) .....	14,467	14,874	14,859	14,241	12,703	10,904	9,150
Monies in trust.....	30	32	32	34	36	38	40
Interest payable.....	288	288	250	250	250	250	250
Other.....	-	39	-	-	-	-	-
<b>Total Administered Current Liabilities .....</b>	<b>14,824</b>	<b>15,233</b>	<b>15,141</b>	<b>14,525</b>	<b>12,989</b>	<b>11,192</b>	<b>9,440</b>
<b>ADMINISTERED NON-CURRENT LIABILITIES</b>							
Interest-bearing liabilities (Borrowings) .....	87,633	72,699	72,722	58,481	45,778	34,874	25,724
<b>Total Administered Non-Current Liabilities .....</b>	<b>87,633</b>	<b>72,699</b>	<b>72,722</b>	<b>58,481</b>	<b>45,778</b>	<b>34,874</b>	<b>25,724</b>
<b>TOTAL ADMINISTERED LIABILITIES..</b>	<b>102,457</b>	<b>87,932</b>	<b>87,863</b>	<b>73,006</b>	<b>58,767</b>	<b>46,066</b>	<b>35,164</b>



## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Grants and subsidies .....	(152,278)	(169,038)	(170,327)	(175,577)	(192,193)	(209,414)	(232,419)
Borrowing costs .....	(3,355)	(2,961)	(2,961)	(2,526)	(2,088)	(1,655)	(1,270)
Goods and Services Tax .....	(14,667)	(13,665)	(12,835)	(13,061)	(13,066)	(13,066)	(13,066)
<b>Financing Activities</b>							
Repayment of borrowings .....	(14,092)	(14,525)	(14,525)	(14,859)	(14,241)	(12,703)	(10,904)
<b>TOTAL ADMINISTERED CASH OUTFLOWS .....</b>	<b>(184,392)</b>	<b>(200,189)</b>	<b>(200,648)</b>	<b>(206,023)</b>	<b>(221,588)</b>	<b>(236,838)</b>	<b>(257,659)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Interest .....	3,355	2,961	2,961	2,526	2,088	1,655	1,270
Goods and Services Tax .....	14,558	13,665	12,943	13,063	13,066	13,066	13,066
Appropriations .....	151,230	169,038	169,038	175,577	192,193	209,414	232,419
<b>Financing Activities</b>							
Other proceeds from financing activities .....	14,092	14,525	14,525	14,859	14,241	12,703	10,904
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	<b>183,235</b>	<b>200,189</b>	<b>199,467</b>	<b>206,025</b>	<b>221,588</b>	<b>236,838</b>	<b>257,659</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>(1,157)</b>	<b>-</b>	<b>(1,181)</b>	<b>2</b>	<b>-</b>	<b>-</b>	<b>-</b>

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Japanese Scholarships .....	126	-	-	-	-	-	-
Teaching Scholarships .....	260	-	-	-	-	-	-
Aboriginal Teaching Scholarships .....	30	-	274	-	-	-	-
Other Scholarships .....	48	-	-	-	-	-	-
Psychology Services Grants .....	1,427	-	-	-	-	-	-
Alienated Youth Grants .....	277	-	-	-	-	-	-
Boarding Away from Home Allowance .....	1,102	-	-	-	-	-	-
<b>TOTAL</b>	<b>3,270</b>	<b>-</b>	<b>274</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>GRANTS TO CHARITABLE AND OTHER PUBLIC BODIES</b>							
Per Capita Grants to Non-Government Schools <sup>(a)</sup> .....	138,451	154,173	154,173	165,101	181,386	198,570	221,231
Grants for Special Education Students .....	1,777	1,879	1,879	2,012	2,155	2,308	2,472
Parkerville Children's Home .....	175	-	-	-	-	-	-
Meerilinga Young Children's Foundation .....	140	-	-	-	-	-	-
Western Australian Minerals and Petroleum Education and Research Institute .....	907	-	-	-	-	-	-
Fremantle Children's Literature Centre .....	82	-	-	-	-	-	-
Australian Music Examinations Board .....	100	100	100	100	100	100	100
Computers in Schools - Capital Grants .....	5,000	5,000	5,000	-	-	-	-
All other grants .....	580	2,550	3,839	2,934	3,126	3,136	3,277
<b>STATUTORY AUTHORITIES</b>							
Curtin University of Technology - Debt Charges .....	83	68	68	63	59	-	-
<b>SUBSIDIES AND CONCESSIONS</b>							
Interest Subsidy (on loans taken out before commencement of Low Interest Loan Scheme) .....	604	768	768	667	567	400	300
<b>OTHER STATE SERVICES</b>							
Superannuation - Higher Education Institutions .....	4,379	4,500	4,500	4,700	4,800	4,900	5,039
<b>TOTAL</b>	<b>152,278</b>	<b>169,038</b>	<b>170,327</b>	<b>175,577</b>	<b>192,193</b>	<b>209,414</b>	<b>232,419</b>

(a) Budget estimates are based on projections of increasing enrolments in non-government schools and the estimated increase in average government school costs.

## NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Registration Fees .....	21	44	44	44
Commonwealth Specific Purpose Program - Aboriginal Education and Training Council .....	502	325	172	325
Borrowings from WA Treasury Corporation .....	36,500	36,500	36,500	26,500
Interest Repayments .....	2,721	6,840	3,245	4,250
Principal Repayments .....	5,301	7,801	8,226	11,314
Miscellaneous Revenue .....	122	120	32	20
GST input credits .....	14,829	14,850	13,122	13,226
Commonwealth Specific Purpose Program - The Millennium Indigenous Teacher Scholarship Programme .....	-	200	241	100
GST Receipts .....	14	15	31	26
<b>TOTAL</b> .....	<b>60,010</b>	<b>66,695</b>	<b>61,613</b>	<b>55,805</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## RECREATION CAMPS AND RESERVES BOARD

### PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS

#### DIVISION 63

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 100 Net amount appropriated to purchase outputs.....</b>	2,333	1,993	2,507	<b>2,640</b>	2,457	2,362	2,362
Total appropriations provided to purchase outputs.....	2,333	1,993	2,507	<b>2,640</b>	2,457	2,362	2,362
<b>CAPITAL</b>							
<b>Capital Contribution.....</b>	142	105	105	-	-	-	-
<b>GRAND TOTAL.....</b>	2,475	2,098	2,612	<b>2,640</b>	2,457	2,362	2,362

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To manage all camps and reserves under the Board's control and to assist in meeting the objectives of the Department of Sport and Recreation.*

#### SIGNIFICANT ISSUES AND TRENDS

- It was announced on 18 February 2002 that Noalimba Accommodation and Conference Centre would close as from 3 October 2002 and that funds generated by the sale would go towards the upgrading of other Board camps.
- Interim strategies have been developed to address deterioration in the condition of capital infrastructure in the camps until adequate capital funds become available from the sale of Noalimba Centre. Improving the condition of the infrastructure will have a positive impact on client feedback and preparedness to utilise camp facilities and impact positively on their viability.
- Increased demand for outdoor recreation programs have been effective in raising revenue to maintain operational viability of the camps. Within the camps network there is a strong trend demonstrated by clients away from structured traditional sport and recreation pursuits towards 'adventure' activities such as rock-climbing, abseiling and kayaking. An increase of 84% in such participation was identified between 1999-2000 and 2000-01.
- A demonstrated high public demand for contemporary outdoor recreation programs will continue to impact positively on the take up of physical activities by young people and adults in our communities and schools.
- Changes in community and educational institution attitudes and practices to risk management require higher standards of maintenance and security before client approval is given for camping and outdoor recreation programs. In particular high insurance costs, fear of litigation, and Education Department requirements for a high incidence of staff with lifesaving qualifications have inhibited growth in residential bookings, despite the camps being able to provide qualified staff in adequate numbers.
- The Board is continuing to pursue a mutually agreeable lease and sponsorship arrangement with the Water Corporation for Bickley Outdoor Recreation Camp.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Recreation camps management .....	4,303	3,823	4,322	4,682			
<b>Total Cost of Outputs .....</b>	4,303	3,823	4,322	4,682	4,491	4,523	4,498
<i>Less Operating revenues .....</i>	1,853	1,852	1,852	2,037	2,037	2,033	2,033
<b>Net Cost of Outputs .....</b>	2,450	1,971	2,470	2,645	2,454	2,490	2,465
Adjustments <sup>(b)</sup> .....	(117)	22	37	(5)	3	(128)	(103)
<b>Appropriations provided to purchase Outputs .....</b>	2,333	1,993	2,507	2,640	2,457	2,362	2,362
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	142	105	105	-	-	-	-
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	2,475	2,098	2,612	2,640	2,457	2,362	2,362

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the President, and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Safe, healthy and supportive communities	Board camps and reserves for use by groups, organisations and individuals for recreational purposes.	Recreation camps management

**Outcome: Board camps and reserves for use by groups, organisations and individuals for recreational purposes.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Clients who are satisfied with the quality of the venue and accommodation.....	91%	92%	90%	90%	
Clients who are satisfied with camp management.....	98%	98%	98%	98%	
Clients who are satisfied with program delivery.....	97%	97%	97%	97%	
Clients who are satisfied with the catering .....	96%	96%	95%	95%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Recreation camps management**

The Recreation Camps and Reserve Board is responsible for seven recreation camps, of which it operates six. One camp, Camp Quararup, is leased to a private operator. All camps other than Noalimba and Woodman Point offer outdoor recreation programs which are designed to provide experiential opportunities to the community.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	4,303	3,823	4,322	4,682	Increase in expenditure on maintenance and upgrade of facilities
Less Operating Revenue <sup>(b)</sup> .....	1,853	1,852	1,852	2,037	
Net Cost of Output .....	2,450	1,971	2,470	2,645	
Adjustments <sup>(c)</sup> .....	(117)	22	37	(5)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>2,333</b>	<b>1,993</b>	<b>2,507</b>	<b>2,640</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Bed occupancy is represented by bednights which are the number of nights stayed multiplied by the number of people staying..	79,695	80,000	80,000	80,000	
<b>Quality</b>					
Bed occupancy achieved as a percentage of the total possible bed occupancy.....	19%	19%	19%	18%	
<b>Timeliness</b>					
Accommodation is available for guests at the agreed time .....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost per bednight.....	\$53.99	\$47.79	\$54.03	\$58.53	The cost increase is due to the application of significant funds towards the maintenance and upgrade of facilities.
<b>Full Time Equivalents (FTEs)</b>	<b>22</b>	<b>17</b>	<b>25</b>	<b>26</b>	

***Major Achievements For 2001-02***

- Outdoor recreation programs won further wide acceptance among the public, schools and corporate sector. Revenue earned compensated the Board for losses on accommodation services. An increase of 84% in such participation was identified between 1999-2000 and 2000-01 with a further increase of 40% expected for 2001-02.
- The Board continues to be the biggest single provider of outdoor recreation programs in Western Australia and is a leader in training instructors.
- The asbestos roof removal program at Woodman Point Recreation Camp continued and will be completed in 2003.
- Quaranup Camp received State Heritage grant funds to restore the historic Powder Store on Geake Point.
- A lease has been arranged with the Friends of Woodman Point Recreation Camp Inc relating to occupancy of the 'Isolation Hospital' and its further development and restoration as a major community facility.
- On the Board's behalf, CALM continues to manage the Point Peron and Woodman Point Recreation Reserves.
- Two Camp Managers were finalists in the Public Sector Management Awards and Active Australia Awards.
- \$100,000 allocated for Capital Works throughout the camps network has been used to complete some urgent projects such as pool restoration at the Point Walter Centre, and a range of projects at other camps including ceiling replacement, kitchen upgrades, and replacement of floor treatments.

***Major Initiatives For 2002-03***

- Purchase additional program equipment to expand the outdoor recreation programs to assist funding the overall operations.
- Trial the employment of three additional Assistant Managers to further develop and grow the structured delivery of outdoor recreation programs.
- Commence upgrading capital infrastructure at all six camps using an additional general maintenance allocation of \$250,000. Further allocations of \$50,000 (2003-04), \$250,000 (2004-05) and \$250,000 (2005-06) will assist greatly in the restoration of facilities at all camps.
- Complete a lease and sponsorship on terms acceptable to the Board with the Water Corporation for continuing the 51 years occupancy of the Bickley Recreation Camp site.
- Complete building of a new dining hall and kitchen at Bickley Recreation Camp (approximately \$200,000).
- Complete transfer of the Point Peron Reserve and the majority of Woodman Point Recreation Reserve vesting to CALM or another entity.

**CAPITAL WORKS PROGRAM**

On closure and prior to final disposal of the Noalimba Centre, moveable assets will be redistributed to the remaining Camps on an as needs basis.

The Board is continuing with its asbestos roof replacement program at the Woodman Point Camp as part of a five year plan. The project is due to be completed in 2002-03 at a total cost of \$539,000.

Work is proceeding on the Bed Replacement Program with a further allocation of \$15,000 in 2002-03.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Removal of Asbestos at Woodman Point .....	539	494	87	45
<b>COMPLETED WORKS</b>				
Bickley Camp Improvements .....	200	200	200	-
Facility Upgrade.....	100	100	100	-
New Computer Booking System .....	150	150	42	-
Bed Replacement - 2001-02 Program .....	15	15	15	-
<b>NEW WORKS</b>				
Ern Halliday Camp - Asbestos Removal .....	250	-	-	250
Bed Replacement - 2002-03 Program .....	15	-	-	15
Camps Upgrade general 2002-03 Program .....	250	-	-	250
	1,519	959	444	560

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	142	444	444	560	265	265	265
	142	444	444	560	265	265	265
LESS							
Funding included in output appropriations <sup>(b)</sup> ..	-	271	271	410	240	125	125
Holding Account <sup>(c)</sup> .....	-	-	-	150	25	140	140
Internal Funds and Balances .....	-	68	68	-	-	-	-
<b>Capital Contribution .....</b>	142	105	105	-	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	884	963	963	974	991	1,012	1,030
Superannuation .....	82	106	106	110	114	110	110
Supplies and services .....	1,114	715	713	1,052	914	976	965
Accommodation .....	129	197	197	201	204	196	196
Capital User Charge.....	-	748	979	969	949	926	904
Depreciation .....	954	676	946	947	945	935	925
Administration.....	-	338	338	348	330	308	308
Net loss on disposal of non-current assets .....	70	-	-	-	-	-	-
Doubtful Debts .....	2	-	-	-	-	-	-
Other expenses.....	181	80	80	81	44	60	60
<b>TOTAL COST OF SERVICES</b> .....	3,416	3,823	4,322	4,682	4,491	4,523	4,498
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	251	196	196	196	196	192	192
Rent .....	1,602	1,656	1,656	1,841	1,841	1,841	1,841
<b>Total Revenues from Ordinary Activities</b> .....	1,853	1,852	1,852	2,037	2,037	2,033	2,033
<b>NET COST OF SERVICES</b> .....	1,563	1,971	2,470	2,645	2,454	2,490	2,465
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	552	1,971	2,507	2,640	2,457	2,362	2,362
Liabilities assumed by the Treasurer.....	82	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	634	1,971	2,507	2,640	2,457	2,362	2,362
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	(929)	-	37	(5)	3	(128)	(103)
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	(929)	-	37	(5)	3	(128)	(103)

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 22, 25 and 26 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.



**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	141	141	145	134	136	99	47
Receivables.....	127	200	133	130	129	129	129
Amounts receivable for outputs <sup>(a)</sup> .....	-	10	150	25	140	140	140
Total current assets.....	268	351	428	289	405	368	316
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	666	811	1,736	2,529	3,349	4,188
Land and Buildings.....	12,473	8,640	11,605	10,693	9,783	8,873	7,963
Plant, equipment and vehicles.....	43	161	80	60	40	30	30
Other.....	-	-	-	125	125	250	375
Total non-current assets.....	12,516	9,467	12,496	12,614	12,477	12,502	12,556
<b>TOTAL ASSETS</b> .....	12,784	9,818	12,924	12,903	12,882	12,870	12,872
<b>CURRENT LIABILITIES</b>							
Payables.....	45	53	60	61	61	85	109
Provision for employee entitlements.....	80	59	83	84	72	97	136
Accrued Salaries.....	161	22	20	12	17	23	29
Other.....	20	199	163	151	134	195	216
Total current liabilities .....	306	333	326	308	284	400	490
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	60	73	71	73	73	73	88
Other.....	33	-	-	-	-	-	-
Total non-current liabilities .....	93	73	71	73	73	73	88
<b>TOTAL LIABILITIES</b> .....	399	406	397	381	357	473	578
<b>EQUITY</b>							
Contributed Equity .....	-	127	105	105	105	105	105
Accumulated surplus/(deficit).....	586	(35,845)	623	618	621	493	390
Asset revaluation reserve .....	11,799	45,130	11,799	11,799	11,799	11,799	11,799
<b>Total equity</b> .....	12,385	9,412	12,527	12,522	12,525	12,397	12,294
<b>TOTAL LIABILITIES AND EQUITY</b> .....	12,784	9,818	12,924	12,903	12,882	12,870	12,872

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	449	1,295	1,546	1,690	1,524	1,402	1,383
Capital Contribution .....	103	127	105	-	-	-	-
Holding Account .....	-	-	-	150	25	140	140
<b>Net cash provided by government .....</b>	<b>552</b>	<b>1,422</b>	<b>1,651</b>	<b>1,840</b>	<b>1,549</b>	<b>1,542</b>	<b>1,523</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(922)	(891)	(891)	(921)	(924)	(923)	(941)
Superannuation .....	-	(106)	(106)	(110)	(114)	(114)	(114)
Supplies and services .....	(916)	(638)	(636)	(987)	(856)	(876)	(876)
Accommodation .....	(140)	(197)	(197)	(201)	(204)	(190)	(190)
Administration .....	(56)	(319)	(319)	(308)	(285)	(220)	(220)
Capital User Charge.....	-	(748)	(979)	(969)	(949)	(926)	(904)
Goods and Services Tax .....	(189)	(361)	(361)	(365)	(359)	(362)	(362)
Other.....	(103)	(69)	(69)	(59)	(42)	(31)	(31)
<b>Receipts</b>							
User charges and fees .....	1,629	1,650	1,650	1,844	1,842	1,841	1,841
Goods and Services Tax .....	199	361	361	365	359	362	362
<b>Net cash from operating activities .....</b>	<b>(498)</b>	<b>(1,318)</b>	<b>(1,547)</b>	<b>(1,711)</b>	<b>(1,532)</b>	<b>(1,439)</b>	<b>(1,435)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(7)	(100)	(100)	(140)	(15)	(140)	(140)
<b>Net cash from investing activities .....</b>	<b>(7)</b>	<b>(100)</b>	<b>(100)</b>	<b>(140)</b>	<b>(15)</b>	<b>(140)</b>	<b>(140)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>47</b>	<b>4</b>	<b>4</b>	<b>(11)</b>	<b>2</b>	<b>(37)</b>	<b>(52)</b>
Cash assets at the beginning of the reporting period .....	94	137	141	145	134	136	99
<b>Cash assets at the end of the reporting period .....</b>	<b>141</b>	<b>141</b>	<b>145</b>	<b>134</b>	<b>136</b>	<b>99</b>	<b>47</b>

**NOTE TO THE CONTROLLED CASH FLOW STATEMENT****Reconciliation of Net Cost of Services to Net Cash from Operating Activities**

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	2,470	2,645	2,454	2,490	2,465
<b>Adjustment for non-cash items:</b>					
Depreciation.....	(946)	(947)	(945)	(935)	(925)
(Increase)/decrease in salaries and related costs.....	(14)	(31)	12	(25)	(54)
Increase/(decrease) in accounts receivable.....	6	(3)	(1)	-	-
(Increase)/decrease in accounts payable.....	-	(1)	-	(24)	(24)
Other accrued expenditure .....	31	48	12	(67)	(27)
<b>Net Cash from Operating Activities</b> .....	1,547	1,711	1,532	1,439	1,435

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Board:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Revenue received for provision of accommodation and recreation programs.....	1,629	1,650	1,650	1,844
GST input credits .....	23	209	196	181
GST receipts on sales .....	176	152	165	184
<b>TOTAL</b> .....	1,828	2,011	2,011	2,209

The moneys received and retained are to be applied to the Board outputs as specified in the Budget Statements.

## SPORT AND RECREATION

### PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS

#### DIVISION 64

#### APPROPRIATION AND FORWARD ESTIMATES

	2001-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 101 Net amount appropriated to purchase outputs.....</b>	9,401	14,145	14,065	<b>13,031</b>	16,351	15,983	12,103
<b>Item 102 Contribution to Community Sporting and Recreation Facilities Fund ..</b>	7,750	9,000	5,050	<b>12,700</b>	8,750	9,250	9,250
<b>Amount Authorised by Other Statutes</b>							
- Lotteries Commission Act 1990.....	8,984	8,900	8,900	<b>9,000</b>	9,000	9,000	9,000
- Salaries and Allowances Act 1975.....	135	135	135	<b>135</b>	135	135	135
Total appropriations provided to purchase outputs.....	26,270	32,180	28,150	<b>34,866</b>	34,236	34,368	30,488
<b>CAPITAL</b>							
<b>Capital Contribution.....</b>	450	150	150	-	1,070	200	200
<b>GRAND TOTAL.....</b>	26,720	32,330	28,300	<b>34,866</b>	35,306	34,568	30,688

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*Enhance the quality of life of Western Australians through their participation and achievement in sport and recreation.*

#### SIGNIFICANT ISSUES AND TRENDS

- Physical activity - Research continues to support the benefits that moderate intensity physical activity provides to the individual, society and the nation. The data demonstrates a strong relationship between the level of inactivity and increased health costs to the nation and individual.
- Sport and Recreation Facilities - There are increasing demands for improved sports facilities, including several with the capacity to host national and international events, such as the Hopman Cup, national soccer games, baseball and basketball. Cabinet endorsed the State Sporting Facilities Plan (SSFP) that provides a strategic and systematic approach for the future development of Western Australia's infrastructure at the national and international level, based on community needs and sustainability. The concepts of joint provision and shared use are embraced in all aspects of facility development, inclusive of planning, functionality and ongoing management.
- Demographics - There will be a 5% increase in the population of Western Australia by 2010 and this will present additional challenges in service provision for sport, recreation and physical activity. The challenge is extended when such services need to be provided statewide and to meet the needs of a diverse population, e.g. Aboriginal people in isolated communities, people with disabilities, increased number of seniors, multicultural groups and the impact of the baby boomers upon supply and demand.

- **Drugs in sport** - The elite sport arena continues to be tainted by some athletes using performance enhancing drugs and illegal strategies, such as blood doping and potentially gene technology in the future. The Government has implemented legislation to strengthen drug testing in sport in Western Australia and this initiative supports the international efforts of eradicating artificial means of enhancing performance by elite athletes. The ongoing education and monitoring programs will continue to ensure a sustainable drug free sport and recreation environment.
- **Social policies** - Sport and recreation are critical components of the social fabric of any society, and especially in the country areas of Western Australia. Through sport and recreation, social values, norms and policies need to be upheld and reflected so that a safe and enjoyable environment is provided for those who participate, especially within the more vulnerable sectors of our community, such as children, young women and non English speaking people. Social statements supporting child protection, harassment free sport, anti racism, disability access, gender equity, religion free and age appropriate activities need to be reflected throughout the industry in policies and operations.
- **Commonwealth Government** - The Australian Sports Commission has refocussed its efforts on the development of sport through the national sporting organisations and intends to work directly with sports and some local governments, with potentially minimal liaison with the State Government. There are implications for service duplication and reduced funding to the State.
- **Industry partnerships** - To ensure sport and recreation continues to grow in Western Australia, it is critical that industry partnerships develop and these have to be inclusive of across government and non government initiatives, the community and volunteer organisations. This approach to the future of sport and recreation is being reflected in the Physical Activity Task Force and the strategies outlined to Cabinet.
- **Volunteers** - Volunteers continue to provide essential support to sport and recreation at all levels throughout the State and hence they are crucial to the maintenance of services statewide. They are a critical component of the industry and contribute significantly to the social fabric and ongoing sustainability of our communities, especially in regional and rural communities.
- **Insurance** - Increased insurance costs and in some instances non availability of cover is adversely impacting sport and recreation service providers. This is a broad issue within the community affecting public, private and community based service providers.
- **Water safety** - Western Australia has an extensive coastline and thousands of inland water venues all of which are very popular with domestic recreation participants and overseas visitors. These environments have inherent risk factors that need to be managed through beach safety, pool safety, scuba diving safety, boating safety and fishing safety.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Deferment of Community Sporting and Recreation Facilities Fund from 2001-02 to 2002-03.....	3,950	-	-	-
Funding towards the redevelopment of Perth Oval, Leederville Oval and a multipurpose boutique stadium at Leederville.....	1,000	3,000	4,000	-
Deferment of West Coast Dive from 2001-02 to 2002-03.....	100	-	-	-
Relocating the Department's accommodation from Perry Lakes.....	-	1,050	-	-
Revisions to service delivery.....	(520)	(520)	(20)	(20)
Feasibility studies for projects identified in the State Sporting Facilities Plan.....	150	150	150	150

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Infrastructure and organisational development	17,233	28,543	28,795	32,847			
<b>Output 2:</b>							
People development in sport and recreation ....	3,058	3,786	3,665	3,932			
<b>Total Cost of Outputs .....</b>	<b>20,291</b>	<b>32,329</b>	<b>32,460</b>	<b>36,779</b>	<b>35,095</b>	<b>36,304</b>	<b>32,297</b>
<i>Less Operating revenues .....</i>	<i>1,998</i>	<i>189</i>	<i>1,347</i>	<i>774</i>	<i>774</i>	<i>154</i>	<i>154</i>
<b>Net Cost of Outputs .....</b>	<b>18,293</b>	<b>32,140</b>	<b>31,113</b>	<b>36,005</b>	<b>34,321</b>	<b>36,150</b>	<b>32,143</b>
Adjustments <sup>(b)</sup> .....	7,977	40	(2,963)	(1,139)	(85)	(1,782)	(1,655)
<b>Appropriations provided to purchase Outputs .....</b>	<b>26,270</b>	<b>32,180</b>	<b>28,150</b>	<b>34,866</b>	<b>34,236</b>	<b>34,368</b>	<b>30,488</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>450</b>	<b>150</b>	<b>150</b>	<b>-</b>	<b>1,070</b>	<b>200</b>	<b>200</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>26,720</b>	<b>32,330</b>	<b>28,300</b>	<b>34,866</b>	<b>35,306</b>	<b>34,568</b>	<b>30,688</b>

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General, and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Safe, healthy and supportive communities	Enhanced lifestyle of Western Australians through their participation and achievement in sport and recreation.	Infrastructure and organisational development
		People development in sport and recreation

### Outcome: Enhanced lifestyle of Western Australians through their participation and achievement in sport and recreation.

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Available grant funds allocated (SLA and CSRFF).....	100%	100%	100%	100%	
Stakeholders reflecting social policy in their operations .....	na	55%	55%	55%	
Satisfaction rating of the agency's consultation advice to clients .....	82%	85%	85%	85%	

(a) More details of effectiveness indicators are provided in the annual report.

#### Output 1: Infrastructure and organisational development

Provide industry leadership and support for infrastructure and organisational development, through funding and advice to sport and recreation organisations statewide, including state and local government.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	17,233	28,543	28,795	32,847	Deferral of \$3.95 million of CSRFF until 2002-03. Figures for 2001-02 include additional negotiated Commonwealth funds and conference receipts.
Less Operating Revenue <sup>(b)</sup> .....	559	105	523	305	
Net Cost of Output .....	16,674	28,438	28,272	32,542	
Adjustments <sup>(c)</sup> .....	8,096	(59)	(2,981)	(1,139)	Cash balances being paid out in grants.
<b>Appropriation for purchase of Output 1 .....</b>	<b>24,770</b>	<b>28,379</b>	<b>25,291</b>	<b>31,403</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

#### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Grants managed each year .....	1,438	1,400	1,400	1,400	
Organisations provided consultancy support ...	842	800	800	800	
<b>Quality</b>					
Satisfaction rating of organisations provided consultancy .....	90%	90%	90%	90%	
Satisfaction rating of recipients regarding the management of grants .....	80%	80%	80%	80%	
<b>Timeliness</b>					
Grants managed within time frames .....	90%	90%	90%	90%	
Public perception of Department being punctual to meetings, returning phone calls ..	90%	90%	90%	90%	
<b>Cost (Efficiency)</b>					
Average cost grants managed .....	\$9,587	\$16,890	\$17,726	\$20,413	Deferral of \$3.95 million of CSRFF grants until 2002-03.
Average cost of providing consultancy to organisations .....	\$4,094	\$6,121	\$4,974	\$5,336	
<b>Full Time Equivalents (FTEs)</b>	<b>75</b>	<b>75</b>	<b>77</b>	<b>76</b>	

**Major Achievements For 2001-2002**

- Codes of practice for underwater diving and snorkelling completed and disseminated.
- Physical Activity Task Force and associated working parties completed their report that was presented to and endorsed by Cabinet in December 2001.
- State Sporting Facilities Plan (SSFP) prepared and completed on behalf of Government and endorsed by Cabinet in November 2001.
- As a result of the SSFP, funds that were previously identified for generic capital sport and recreation purposes were able to be redirected to more specific projects for commencement in 2002-2003.
- Undertook an audit of regional aquatic centres to identify the extent of deterioration of these ageing pools.
- Funding of \$5 million from the Community Sporting and Recreation Facilities Fund (CSRFF) and manage the distribution of \$500,000 from the Lotteries Commission for trails development throughout Western Australia.
- Funding of \$8.9 million to sporting organisations to support participation in sport. This figure includes regional initiatives of \$450,000 for country organisations and \$225,000 for the Country Sport Enrichment Scheme.
- Outcomes of the Regional review of the Department fully implemented to ensure improved Government servicing to regional areas.
- Consultation on draft State Trails Master Plan completed (in conjunction with Department of Planning and Infrastructure) and prepared for agency and Ministerial consideration.
- Completed a review of the Strategic Directions document and commenced community consultations to update the industry plan.
- Incorporated Sport International Western Australia as an operational area of the Department consistent with the Machinery of Government recommendations.

**Major Initiatives For 2002-2003**

- State Sporting Facilities Plan to be implemented and ensure ongoing service in terms of ensuring all relevant projects adhere to stringent feasibility process as identified within the Plan, and opportunities for partnerships are continually explored for provision of facilities for the Western Australian community.
- Major facilities developments to be continually monitored, progressed and supported where appropriate by Government funding by submitting planned and comprehensive Capital Works Program Bids annually; eg Perry Lakes precinct and sport entertainment centres.
- Provide effective consultancy support statewide to sport and recreation organisations and local governments in organisational development and infrastructure planning matters.
- Provide effective management of the \$12.7 million Community Sporting and Recreation Facilities Fund program and the \$500,000 Lotteries Trails Funding program.
- Implementation of the CSRFF 'Special Assistance Policy' to support smaller local governments.
- Provide effective management of \$9 million paid to sporting organisations to support participation, development and achievement.
- Contribute to the development and implementation plan for the statewide Physical Activity Strategy across government and community.
- Implement a change in strategic direction of Sport International Western Australia from event procurement to development of sport related business opportunities for Western Australia.



- Provide leadership in the development of a statewide water safety plan, insurance and liability options for the industry and risk management.
- Investigate options for resource support to non sport sectors of the industry, eg outdoor recreation, and fitness groups.
- Host the National Trails Conference in Western Australia.
- Finalise and launch the Industry Strategic Directions document.

**Outcome: Enhanced lifestyle of Western Australians through their participation and achievement in sport and recreation.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Community ranking of the relevance of the agency's campaigns and programs .....	78%	80%	80%	80%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: People development in sport and recreation**

Provide information, advice and education support to personnel involved in sport and recreation service delivery (e.g. coaches, officials, administrators and volunteers).

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output .....	3,058	3,786	3,665	3,932	Grants that existed in 2001-02 have not been agreed to or will not eventuate in 2002-03.
Less Operating Revenue <sup>(b)</sup> .....	1,439	84	824	469	
Net Cost of Output .....	1,619	3,702	2,841	3,463	
Adjustments <sup>(c)</sup> .....	(119)	99	18	-	
<b>Appropriation for purchase of Output 2 .....</b>	<b>1,500</b>	<b>3,801</b>	<b>2,859</b>	<b>3,463</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Industry representatives with whom the Department has contact each year .....	5,148	5,227	5,227	5,227	
<b>Quality</b>					
Satisfaction rating with forums, seminars and programs .....	80%	80%	80%	80%	
<b>Timeliness</b>					
Clients rating of service responsiveness .....	90%	90%	90%	90%	
<b>Cost (Efficiency)</b>					
Average cost of providing the contact type services .....	\$594	\$724	\$701	\$752	
<b>Full Time Equivalents (FTEs)</b>	<b>32</b>	<b>32</b>	<b>33</b>	<b>32</b>	

***Major Achievements For 2001-2002***

- The Department has developed a response to the Physical Activity Task Force Plan that will build upon current strategies.
- Implemented initiatives to support volunteers in sport and recreation.
- *Sports Drug Testing Act 2001* proclaimed December 2001.
- Implementation of education programs on Harassment and Child Protection in sport and recreation.
- Completed a High Performance Plan for sport.
- Delivered Active Australia (Australian Sports Commission program) initiatives, eg club development, local government support.
- Delivery of comprehensive education and advocacy initiatives in coaching, active women, officiating and indigenous sport.
- Launched redeveloped agency web site to more effectively provide industry access statewide for strategic and operational information on the agency, its services and a range of governance and industry issues.
- Continued work with recreation peak bodies, eg Leisure Institute of Western Australia, Fitness Western Australia.
- Amendment to the *Boxing Control Act* to include other professional combat sports, eg kick boxing, passed the Lower House.

***Major Initiatives For 2002-2003***

- Implementation of the Department's response/strategies for the Physical Activity Task Force plan through increased physical activity initiatives.
- Continue to provide support to sport and recreation volunteers as a critical support network for sport and recreation.
- Commence implementation of the High Performance plan for sport in Western Australia.
- Implementation of phase two of the agency website including access to information such as physical activity research papers, photographs and database information re State facilities, capacity for funding applications on line and maps of trails, etc.
- Enhance education and advocacy for coaches, officials, indigenous people, women and youth.
- Provide quality presentation of Sport and Recreation Industry Conference.
- Continue implementation of the Drugs in Sport education program and launch the Drugs in Sport policy.
- Develop an industry peak body for underwater diving.
- Continue with the statewide development of the indigenous sport program.

**CAPITAL WORKS PROGRAM**

The Capital Works Program comprises two major elements:

- State level sporting facilities infrastructure: implementation of recommendations from the state facility planning process consistent with the approved State Sporting Facilities Plan, including:
  - construct a purpose built facility for baseball to conduct national and international events;
  - redevelopment of Perth Oval to establish a rectangular stadium for soccer and rugby in order to cater for national and international level events and training; and
  - redevelop Leederville Oval to accommodate two Western Australian Football League teams, East Perth and Subiaco, and in addition develop a multi-purpose indoor stadium for eight to fifteen state level sporting disciplines.
- Internal Management, to fund ongoing capital replacement programs consistent with industry standards, and delivery of statewide infrastructure.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
South-West Recreation Centre - Bunbury.....	3,000	3,000	3,000	-
State Sports Facility - Planning .....	150	150	108	-
Capital Grants-				
Community Sporting and Recreation Facilities Fund .....	10,000	10,000	2,713	-
Computer Hardware and Software -				
2001-02 Program .....	150	150	150	-
<b>NEW WORKS</b>				
Multi Purpose Boutique Stadium-Leederville.....	3,500	-	-	1,300
State Sports Facility-Perth Oval Redevelopment.....	11,800	-	-	3,000
State Sports Facility - Tom Bateman Reserve Baseball .....	2,600	-	-	2,100
Computer Hardware and Software -				
2002-03 Program .....	150	-	-	150
Regional Information Access Program				
2002-03 Program .....	70	-	-	70
	31,420	13,300	5,971	6,620

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	450	5,971	5,971	6,620	7,840	5,270	320
	450	5,971	5,971	6,620	7,840	5,270	320
<b>LESS</b>							
Funding included in output appropriations <sup>(b)</sup> ..	-	3,000	3,000	1,570	4,590	4,070	70
Holding Account <sup>(c)</sup> .....	-	-	-	150	180	-	-
Internal Funds and Balances .....	-	2,821	2,821	-	-	-	50
Other .....	-	-	-	4,900	2,000	1,000	-
<b>Capital Contribution.....</b>	450	150	150	-	1,070	200	200

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	5,136	5,993	5,745	6,165	6,436	6,620	6,750
Superannuation .....	337	475	475	484	500	500	500
Grants and subsidies <sup>(b)</sup> .....	10,910	21,972	22,050	25,545	23,595	24,845	20,845
Supplies and services .....	2,464	2,710	2,865	3,130	3,150	2,924	2,879
Accommodation .....	395	571	571	576	579	585	600
Capital User Charge .....	-	222	254	396	390	366	245
Depreciation .....	225	195	279	195	258	270	279
Net loss on disposal of non-current assets .....	1	-	-	-	-	-	-
Other expenses .....	478	191	221	288	187	194	199
<b>TOTAL COST OF SERVICES .....</b>	<b>19,946</b>	<b>32,329</b>	<b>32,460</b>	<b>36,779</b>	<b>35,095</b>	<b>36,304</b>	<b>32,297</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	37	64	38	29	29	29	29
Net Profit on disposal of non-current assets .....	77	-	-	-	-	-	-
Grants and subsidies .....	1,556	45	1,135	665	665	45	45
Other Revenue .....	328	80	174	80	80	80	80
<b>Total Revenues from Ordinary Activities .....</b>	<b>1,998</b>	<b>189</b>	<b>1,347</b>	<b>774</b>	<b>774</b>	<b>154</b>	<b>154</b>
<b>NET COST OF SERVICES .....</b>	<b>17,948</b>	<b>32,140</b>	<b>31,113</b>	<b>36,005</b>	<b>34,321</b>	<b>36,150</b>	<b>32,143</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	25,668	32,140	27,972	34,866	34,236	34,368	30,488
Liabilities assumed by the Treasurer .....	337	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>26,005</b>	<b>32,140</b>	<b>27,972</b>	<b>34,866</b>	<b>34,236</b>	<b>34,368</b>	<b>30,488</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>8,057</b>	<b>-</b>	<b>(3,141)</b>	<b>(1,139)</b>	<b>(85)</b>	<b>(1,782)</b>	<b>(1,655)</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>8,057</b>	<b>-</b>	<b>(3,141)</b>	<b>(1,139)</b>	<b>(85)</b>	<b>(1,782)</b>	<b>(1,655)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 107, 110 and 108 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	11,184	9,221	675	458	433	285	137
Restricted cash.....	-	-	5,465	3,900	3,694	2,497	1,300
Receivables.....	1,054	1,113	1,054	1,076	1,113	1,178	1,243
Inventories.....	35	12	32	29	26	26	26
Amounts receivable for outputs <sup>(a)</sup> .....	-	150	150	180	-	-	-
Prepayments.....	5	5	5	5	5	5	5
<b>Total current assets.....</b>	<b>12,278</b>	<b>10,501</b>	<b>7,381</b>	<b>5,648</b>	<b>5,271</b>	<b>3,991</b>	<b>2,711</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	45	45	51	309	579	858
Plant, equipment and vehicles.....	596	484	435	390	1,352	1,132	1,030
<b>Total non-current assets.....</b>	<b>596</b>	<b>529</b>	<b>480</b>	<b>441</b>	<b>1,661</b>	<b>1,711</b>	<b>1,888</b>
<b>TOTAL ASSETS.....</b>	<b>12,874</b>	<b>11,030</b>	<b>7,861</b>	<b>6,089</b>	<b>6,932</b>	<b>5,702</b>	<b>4,599</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	2,925	6,785	898	283	185	555	925
Provision for employee entitlements.....	653	819	525	505	475	455	435
Accrued Salaries.....	154	-	154	154	154	154	154
Other.....	271	280	276	278	264	266	268
<b>Total current liabilities.....</b>	<b>4,003</b>	<b>7,884</b>	<b>1,853</b>	<b>1,220</b>	<b>1,078</b>	<b>1,430</b>	<b>1,782</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	535	369	485	485	485	485	485
<b>Total non-current liabilities.....</b>	<b>535</b>	<b>369</b>	<b>485</b>	<b>485</b>	<b>485</b>	<b>485</b>	<b>485</b>
<b>TOTAL LIABILITIES.....</b>	<b>4,538</b>	<b>8,253</b>	<b>2,338</b>	<b>1,705</b>	<b>1,563</b>	<b>1,915</b>	<b>2,267</b>
<b>EQUITY</b>							
Contributed Equity.....	-	190	328	328	1,398	1,598	1,798
Accumulated surplus/(deficit).....	8,336	2,587	5,195	4,056	3,971	2,189	534
<b>Total equity.....</b>	<b>8,336</b>	<b>2,777</b>	<b>5,523</b>	<b>4,384</b>	<b>5,369</b>	<b>3,787</b>	<b>2,332</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>12,874</b>	<b>11,030</b>	<b>7,861</b>	<b>6,089</b>	<b>6,932</b>	<b>5,702</b>	<b>4,599</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	25,218	31,945	27,777	34,680	33,978	34,098	30,209
Capital Contribution .....	450	190	328	-	1,070	200	200
Holding Account .....	-	-	-	150	180	-	-
<b>Net cash provided by government .....</b>	<b>25,668</b>	<b>32,135</b>	<b>28,105</b>	<b>34,830</b>	<b>35,228</b>	<b>34,298</b>	<b>30,409</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(5,100)	(6,102)	(5,992)	(6,274)	(6,545)	(6,729)	(6,859)
Superannuation .....	-	(475)	(475)	(484)	(500)	(500)	(500)
Supplies and services .....	(1,896)	(2,242)	(2,432)	(2,708)	(2,731)	(2,508)	(2,620)
Grants and subsidies .....	(19,201)	(23,271)	(23,969)	(25,299)	(23,006)	(23,103)	(19,103)
Accommodation .....	(528)	(952)	(952)	(946)	(965)	(967)	(982)
Capital User Charge.....	-	(222)	(254)	(396)	(390)	(366)	(245)
Goods and Services Tax .....	(948)	(1,683)	(1,168)	(1,929)	(1,730)	(2,085)	(1,945)
Other.....	(914)	(191)	(221)	(288)	(187)	(194)	(199)
<b>Receipts</b>							
User charges and fees .....	11	3	12	3	3	3	3
Goods and Services Tax .....	948	1,006	1,111	1,114	1,067	1,031	891
Grants and subsidies .....	1,808	45	1,135	665	665	45	45
Other.....	336	80	174	80	80	80	80
<b>Net cash from operating activities .....</b>	<b>(25,484)</b>	<b>(34,004)</b>	<b>(33,031)</b>	<b>(36,462)</b>	<b>(34,239)</b>	<b>(35,293)</b>	<b>(31,434)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(331)	(118)	(118)	(150)	(1,220)	(350)	(320)
Proceeds from sale of non-current assets .....	28	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(303)</b>	<b>(118)</b>	<b>(118)</b>	<b>(150)</b>	<b>(1,220)</b>	<b>(350)</b>	<b>(320)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(119)</b>	<b>(1,987)</b>	<b>(5,044)</b>	<b>(1,782)</b>	<b>(231)</b>	<b>(1,345)</b>	<b>(1,345)</b>
Cash assets at the beginning of the reporting period .....	11,303	11,208	11,184	6,140	4,358	4,127	2,782
<b>Cash assets at the end of the reporting period .....</b>	<b>11,184</b>	<b>9,221</b>	<b>6,140</b>	<b>4,358</b>	<b>4,127</b>	<b>2,782</b>	<b>1,437</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	31,113	36,005	34,321	36,150	32,143
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(279)	(195)	(258)	(270)	(279)
(Increase)/decrease in salaries and related costs .....	178	20	30	20	20
Increase/(decrease) in accounts receivable .....	-	22	37	65	65
(Increase)/decrease in accounts payable .....	2,027	615	98	370	370
Other accrued expenditure .....	(8)	(5)	11	(1,042)	(885)
<b>Net Cash from Operating Activities</b>	<b>33,031</b>	<b>36,462</b>	<b>34,239</b>	<b>35,293</b>	<b>31,434</b>

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Bunbury South West Recreational Centre .....	-	3,000	3,000	-	-	-	-
Community Sporting and Recreational Facilities Fund .....	1,767	9,000	6,944	12,426	9,020	9,270	9,270
Sports Financial Grants .....	2,004	-	2,725	3,475	5,575	6,575	2,575
Sports Lottery Account .....	7,139	9,972	9,381	9,644	9,000	9,000	9,000
<b>TOTAL</b>	<b>10,910</b>	<b>21,972</b>	<b>22,050</b>	<b>25,545</b>	<b>23,595</b>	<b>24,845</b>	<b>20,845</b>

## TRUST ACCOUNT DETAILS

## Community Sporting and Recreation Facilities Trust Fund

The Fund holds moneys appropriated for the purpose of making grants for the development of public sporting and recreational facilities and for the management and administration of those grants.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Opening Balance .....	8,614	7,609	7,609	3,665
Receipts:				
Appropriations .....	7,750	9,000	5,050	12,700
	16,364	16,609	12,659	16,365
Payments .....	8,755	11,151	8,994	13,621
<b>CLOSING BALANCE</b> .....	<b>7,609</b>	<b>5,458</b>	<b>3,665</b>	<b>2,744</b>

**Sports Lotteries Trust Fund**

The purpose of the Account is to hold moneys received, pursuant to section 22(2)(c) and 22(3) of the Lotteries Commission Act, to be applied in such proportions and among such bodies engaged in the conduct of sport in the State.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Opening Balance .....	1,787	2,178	2,181	1,800
Receipts:				
Appropriations.....	8,984	8,900	8,900	9,000
	10,771	11,078	11,081	10,700
Payments .....	8,590	10,620	9,281	9,644
CLOSING BALANCE.....	2,181	458	1,800	1,056

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Proceeds from the provision of sport participation services to the Commonwealth	796	-	770	620
Proceeds from the provision of sport development services to industry bodies .....	131	45	45	45
Other .....	1,228	83	506	83
GST input credits .....	615	995	979	1,039
GST receipts on sales .....	333	11	132	75
TOTAL.....	3,103	1,134	2,432	1,862

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.



## WESTERN AUSTRALIAN SPORTS CENTRE TRUST

### PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS

#### DIVISION 65

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 103 Net amount appropriated to purchase outputs.....</b>	13,583	12,498	13,160	<b>13,278</b>	13,115	13,348	13,590
Total appropriations provided to purchase outputs.....	13,583	12,498	13,160	<b>13,278</b>	13,115	13,348	13,590
<b>CAPITAL</b>							
<b>Capital Contribution.....</b>	6,261	1,336	2,044	-	300	890	900
<b>GRAND TOTAL.....</b>	<b>19,844</b>	<b>13,834</b>	<b>15,204</b>	<b>13,278</b>	<b>13,415</b>	<b>14,238</b>	<b>14,490</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To manage and promote major state owned sporting, recreation and entertainment facilities for the benefit of all West Australians by delivering excellence in venue presentation, customer service and financial management.*

#### SIGNIFICANT ISSUES AND TRENDS

- A State Facilities Plan has been developed by the Department of Sport and Recreation which may impact on some venues managed by the WA Sports Centre Trust.
- The Perth Entertainment Centre will be closed for the majority of the 2002-03 financial year. This has the potential for an increase in business opportunities for Trust venues particularly should the Perth Wildcats elect to play at Challenge Stadium.
- Challenge Bank's sponsorship of Challenge Stadium expired during the 2001-02 financial year. The Trust is seeking a replacement naming rights sponsor for Challenge Stadium and a new naming rights sponsor for Arena Joondalup.
- The decline in WAFL football attendances has required the Trust to significantly reduce the rent paid by the West Perth Football Club at Arena Joondalup. Despite these reductions the club is considering moving from the Arena at the end of the 2003 season.
- The development or upgrading of major aquatic centres in Brisbane, Sydney, Melbourne and Adelaide together with a requirement by Australian Swimming for 10 Lane pools and a minimum of 4,000 spectator seats significantly impacts on the ability to host major national or international swim meets at Challenge Stadium.
- Giving priority to and providing a subsidy for use by the elite sporting sector and sporting associations impacts on the ability of the Trust to minimise the cost to government for venue operations.

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Management of elite sport facilities.....	10,977	9,700	10,720	10,718			
<b>Output 2:</b>							
Management of community sport, entertainment and recreation facilities .....	13,679	11,889	11,531	11,351			
<b>Total Cost of Outputs</b> .....	24,656	21,589	22,251	22,069	21,868	22,101	22,343
<i>Less Operating revenues</i> .....	12,755	8,961	8,961	8,751	9,351	9,351	9,351
<b>Net Cost of Outputs</b> .....	11,901	12,628	13,290	13,318	12,517	12,750	12,992
Adjustments <sup>(b)</sup> .....	1,682	(130)	(130)	(40)	598	598	598
<b>Appropriations provided to purchase Outputs</b> .....	13,583	12,498	13,160	13,278	13,115	13,348	13,590
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs</b> <sup>(c)</sup> .....	6,261	1,336	2,044	-	300	890	900
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS</b> .....	19,844	13,834	15,204	13,278	13,415	14,238	14,490

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, a representative of the accountable authority, the Chief Executive Officer, and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Safe, healthy and supportive communities	Provision of facilities for elite sports training and competition.	Management of elite sport facilities
	Provision of facilities for community sport, entertainment and recreation.	Management of community sport, entertainment and recreation facilities

**Outcome: Provision of facilities for elite sports training and competition.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Survey of participants on quality of elite sports training facilities.....	79%	80%	80%	81%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Management of elite sport facilities**

Manage and maintain facilities of an international level for elite sport programs.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	10,977	9,700	10,720	10,718	
Less Operating Revenue <sup>(b)</sup> .....	661	660	660	632	
Net Cost of Output .....	10,316	9,040	10,060	10,086	
Adjustments <sup>(c)</sup> .....	1,429	(65)	(65)	(20)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>11,745</b>	<b>8,975</b>	<b>9,995</b>	<b>10,066</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Hours of elite training and competition .....	32,696	32,593	32,883	33,083	
<b>Quality</b>					
Customer satisfaction .....	80%	79%	80%	80%	
<b>Timeliness</b>					
Facilities are available on a timely basis.....	82%	80%	82%	82%	
<b>Cost (Efficiency)</b>					
Average cost per hour of elite training and competition .....	\$335.73	\$297.60	\$326.00	\$323.97	
<b>Full Time Equivalents (FTEs)</b>	<b>84</b>	<b>85</b>	<b>85</b>	<b>85</b>	

**Major Achievements For 2001-02**

- Staged the 2001 Telstra National Short Course Swimming Championships at Challenge Stadium with six world records set.
- Staged the fourth FINA Junior Women's Water Polo World Championships at Challenge Stadium.
- Staged National Netball League fixtures at Challenge Stadium.
- Staged the Public Schools Association boys' swimming meet for the first time at Challenge Stadium.
- Staged the National Karate Championships at Arena Joondalup.
- Staged three State Netball league fixtures at Arena Joondalup.
- Staged the Westral Cycling Classic which attracted National and International cyclists to the Speed Dome.
- Developed the Arena Joondalup Swim Club into the largest swim club in WA.
- Arena Joondalup won the Facility Management Award in the bi-annual Sport and Recreation Industry Awards.

**Major Initiatives For 2002-03**

- Stage the 13th FINA Women's Water Polo World Cup at Challenge Stadium.
- Host the National Aquatic Centre Managers Association Conference.
- Provision of facilities at Challenge Stadium for the staging of the World Lacrosse Championships.
- Stage an international Keirin cycling event at the Speed Dome involving Korean and Australian riders.
- Assist in the State Facilities Plan processes.

**Outcome: Provision of facilities for community sport, entertainment and recreation.****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Revenue from community sport, entertainment and recreation .....	\$12,123,000	\$8,301,000	\$8,301,000	\$8,119,000	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Management of community sport, entertainment and recreation facilities**

Manage and market facilities which encourage community sport, entertainment and recreation to maximise utilisation, revenue and reduce net operating cost.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	13,679	11,889	11,531	11,351	
Less Operating Revenue <sup>(b)</sup> .....	12,094	8,301	8,301	8,119	
Net Cost of Output .....	1,585	3,588	3,230	3,232	
Adjustments <sup>(c)</sup> .....	253	(65)	(65)	(20)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>1,838</b>	<b>3,523</b>	<b>3,165</b>	<b>3,212</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Annual patron visits to Challenge Stadium.....	876,351	905,740	895,000	895,000	Increase in sporting competitions, concerts held, and learn to swim numbers
Annual patron visits to Arena Joondalup .....	708,784	768,197	708,000	800,000	
Annual patron visits to SpeedDome .....	22,370	22,000	25,000	25,000	
<b>Quality</b>					
Customer satisfaction at Challenge Stadium....	83%	84%	83%	83%	
Customer satisfaction at Arena Joondalup .....	84%	85%	85%	85%	
Customer satisfaction at SpeedDome .....	81%	80%	81%	81%	
<b>Timeliness</b>					
Facilities are available on a timely basis at Challenge Stadium.....	78%	78%	78%	78%	
Facilities are available on a timely basis at Arena Joondalup .....	82%	82%	82%	82%	
Facilities are available on a timely basis at SpeedDome.....	87%	87%	87%	87%	
<b>Cost (Efficiency)</b>					
Average cost per patron to Challenge Stadium	\$8.43	\$6.44	\$7.28	\$6.74	
Average cost per patron visit to Arena Joondalup .....	\$8.33	\$7.35	\$6.63	\$6.24	
Average cost per patron visit to SpeedDome...	\$17.33	\$18.64	\$12.84	\$13.08	
<b>Full Time Equivalents (FTEs)</b>	<b>84</b>	<b>85</b>	<b>85</b>	<b>85</b>	

**Major Achievements For 2001-02**

- Staged a number of community entertainment events at Arena Joondalup including:
  - Two sundown music events;
  - Rotary 'Christmas on the Common' community fair;
  - 26th Annual biker's charity ride; and
  - City of Joondalup Yothu Yindi outdoor concert.

- Further developed facilities at the Kwinana Motorplex including the provision of an administration building, scrutineering and workshop building and an additional entry lane.

#### Major Initiatives For 2002-03

- Stage major rock concerts and regular community entertainment events at Arena Joondalup.
- Seek a major venue naming rights sponsor for Challenge Stadium and Arena Joondalup.
- Secure the Perth Wildcats to play their regular fixtures and finals at Challenge Stadium.

### CAPITAL WORKS PROGRAM

The Capital Works Program for 2002-03 includes funding of \$0.889 million for Capital Maintenance projects at Trust venues.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Office Equipment and Computer Replacement Program .....	245	136	136	89
<b>COMPLETED WORKS</b>				
Capital Maintenance .....	800	800	800	-
Kwinana Motorplex .....	1,108	1,108	1,108	-
<b>NEW WORKS</b>				
Capital Upgrades and Maintenance 2002-03				
Arena Joondalup .....	264	-	-	264
Challenge Stadium .....	456	-	-	456
Midvale Speed Dome .....	80	-	-	80
	2,953	2,044	2,044	889

### CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	6,261	1,336	2,044	889	867	900	900
	6,261	1,336	2,044	889	867	900	900
<b>LESS</b>							
Holding Account <sup>(b)</sup> .....	-	-	-	889	567	10	-
<b>Capital Contribution .....</b>	6,261	1,336	2,044	-	300	890	900

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

**FINANCIAL STATEMENTS****STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	5,932	5,745	5,745	5,886	6,005	6,149	6,271
Superannuation .....	455	406	406	406	410	410	410
Cost of Goods Sold .....	1,516	1,650	1,650	1,650	1,650	1,650	1,650
Grants and subsidies .....	13	-	-	-	-	-	-
Supplies and services .....	2,472	1,847	1,841	1,789	1,581	1,581	1,581
Accommodation .....	1,051	1,150	1,150	1,150	1,150	1,150	1,150
Capital User Charge .....	-	7,096	7,394	7,390	7,462	7,581	7,701
Depreciation .....	2,382	2,365	2,365	2,525	2,491	2,491	2,491
Administration .....	2,294	1,070	1,440	1,011	854	824	824
State Taxes .....	323	260	260	262	265	265	265
Other expenses .....	1,208	-	-	-	-	-	-
<b>TOTAL COST OF SERVICES .....</b>	<b>17,646</b>	<b>21,589</b>	<b>22,251</b>	<b>22,069</b>	<b>21,868</b>	<b>22,101</b>	<b>22,343</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	9,049	7,896	7,896	7,906	8,006	8,006	8,006
Net Profit on disposal of non-current assets .....	4	-	-	-	-	-	-
Grants and subsidies .....	949	365	365	95	565	565	565
Interest .....	242	100	100	100	100	100	100
Other Revenue .....	2,511	600	600	650	680	680	680
<b>Total Revenues from Ordinary Activities .....</b>	<b>12,755</b>	<b>8,961</b>	<b>8,961</b>	<b>8,751</b>	<b>9,351</b>	<b>9,351</b>	<b>9,351</b>
<b>NET COST OF SERVICES .....</b>	<b>4,891</b>	<b>12,628</b>	<b>13,290</b>	<b>13,318</b>	<b>12,517</b>	<b>12,750</b>	<b>12,992</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	10,186	12,498	13,160	13,278	13,115	13,348	13,590
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>10,186</b>	<b>12,498</b>	<b>13,160</b>	<b>13,278</b>	<b>13,115</b>	<b>13,348</b>	<b>13,590</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>5,295</b>	<b>(130)</b>	<b>(130)</b>	<b>(40)</b>	<b>598</b>	<b>598</b>	<b>598</b>
Change in Equity arising from transfer of assets/liabilities .....	-	-	456	-	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>5,295</b>	<b>(130)</b>	<b>326</b>	<b>(40)</b>	<b>598</b>	<b>598</b>	<b>598</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 168, 170 and 170 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	868	848	868	868	868	868	868
Receivables.....	511	495	511	511	519	527	535
Inventories.....	264	268	264	264	264	264	264
Amounts receivable for outputs <sup>(a)</sup> .....	-	2,405	889	567	10	-	-
Prepayments .....	63	110	63	63	63	63	63
<b>Total current assets</b> .....	<b>1,706</b>	<b>4,126</b>	<b>2,595</b>	<b>2,273</b>	<b>1,724</b>	<b>1,722</b>	<b>1,730</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	1,516	3,504	6,035	8,576	11,117
Land and Buildings.....	90,448	88,565	89,675	87,738	85,801	83,864	81,927
Plant, equipment and vehicles.....	1,664	1,577	2,572	2,873	3,186	3,532	3,878
<b>Total non-current assets</b> .....	<b>92,112</b>	<b>90,142</b>	<b>93,763</b>	<b>94,115</b>	<b>95,022</b>	<b>95,972</b>	<b>96,922</b>
<b>TOTAL ASSETS</b> .....	<b>93,818</b>	<b>94,268</b>	<b>96,358</b>	<b>96,388</b>	<b>96,746</b>	<b>97,694</b>	<b>98,652</b>
<b>CURRENT LIABILITIES</b>							
Superannuation .....	-	11	10	20	20	20	20
Payables.....	1,899	1,651	1,959	1,929	1,279	629	579
Provision for employee entitlements.....	452	549	462	462	512	562	612
Accrued Salaries.....	155	80	165	175	185	195	205
Other.....	608	184	658	708	758	808	258
<b>Total current liabilities</b> .....	<b>3,114</b>	<b>2,475</b>	<b>3,254</b>	<b>3,294</b>	<b>2,754</b>	<b>2,214</b>	<b>1,674</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	387	130	417	447	447	447	447
Other.....	267	-	267	267	267	267	267
<b>Total non-current liabilities</b> .....	<b>654</b>	<b>130</b>	<b>684</b>	<b>714</b>	<b>714</b>	<b>714</b>	<b>714</b>
<b>TOTAL LIABILITIES</b> .....	<b>3,768</b>	<b>2,605</b>	<b>3,938</b>	<b>4,008</b>	<b>3,468</b>	<b>2,928</b>	<b>2,388</b>
<b>EQUITY</b>							
Contributed Equity .....	-	1,336	2,044	2,044	2,344	3,234	4,134
Accumulated surplus/(deficit).....	79,861	80,138	80,187	80,147	80,745	81,343	81,941
Asset revaluation reserve .....	10,189	10,189	10,189	10,189	10,189	10,189	10,189
<b>Total equity</b> .....	<b>90,050</b>	<b>91,663</b>	<b>92,420</b>	<b>92,380</b>	<b>93,278</b>	<b>94,766</b>	<b>96,264</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>93,818</b>	<b>94,268</b>	<b>96,358</b>	<b>96,388</b>	<b>96,746</b>	<b>97,694</b>	<b>98,652</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.



**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	3,925	10,093	10,755	10,723	10,574	10,807	11,049
Capital Contribution .....	6,261	1,336	2,044	-	300	890	900
Holding Account .....	-	-	-	889	567	10	-
<b>Net cash provided by government .....</b>	<b>10,186</b>	<b>11,429</b>	<b>12,799</b>	<b>11,612</b>	<b>11,441</b>	<b>11,707</b>	<b>11,949</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(5,667)	(5,726)	(5,726)	(5,858)	(5,997)	(6,141)	(6,263)
Superannuation .....	(455)	(406)	(406)	(406)	(410)	(410)	(410)
Supplies and services .....	(3,958)	(3,390)	(3,384)	(3,441)	(3,831)	(3,831)	(3,831)
Grants and subsidies .....	(13)	-	-	-	-	-	-
Borrowing costs .....	(39)	-	-	-	-	-	-
Accommodation .....	(1,051)	(1,150)	(1,150)	(1,150)	(1,150)	(1,150)	(1,150)
Administration .....	(2,294)	(1,000)	(1,370)	(941)	(784)	(754)	(754)
Capital User Charge .....	-	(7,096)	(7,394)	(7,390)	(7,462)	(7,581)	(7,701)
State Taxes .....	(323)	(260)	(260)	(262)	(265)	(265)	(265)
Goods and Services Tax .....	(2,036)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Other .....	(1,200)	-	-	-	-	-	-
<b>Receipts</b>							
User charges and fees .....	9,023	7,870	7,870	7,880	7,980	7,980	7,980
Interest .....	242	100	100	100	100	100	100
Goods and Services Tax .....	2,037	1,000	1,000	1,000	1,000	1,000	1,000
Grants and subsidies .....	949	365	365	95	565	565	565
Other .....	1,648	600	600	650	680	680	680
<b>Net cash from operating activities .....</b>	<b>(3,137)</b>	<b>(10,093)</b>	<b>(10,755)</b>	<b>(10,723)</b>	<b>(10,574)</b>	<b>(10,807)</b>	<b>(11,049)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(13,723)	(1,336)	(2,044)	(889)	(867)	(900)	(900)
Proceeds from sale of non-current assets .....	4	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(13,719)</b>	<b>(1,336)</b>	<b>(2,044)</b>	<b>(889)</b>	<b>(867)</b>	<b>(900)</b>	<b>(900)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(6,670)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash assets at the beginning of the reporting period .....	7,538	848	868	868	868	868	868
<b>Cash assets at the end of the reporting period .....</b>	<b>868</b>	<b>848</b>	<b>868</b>	<b>868</b>	<b>868</b>	<b>868</b>	<b>868</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	13,290	13,318	12,517	12,750	12,992
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(2,365)	(2,525)	(2,491)	(2,491)	(2,491)
Increase/(decrease) in accounts receivable .....	-	-	8	8	8
(Increase)/decrease in salaries and related costs .....	(60)	(50)	(60)	(60)	(60)
(Increase)/decrease in accounts payable .....	(60)	30	650	650	50
Increase/(decrease) in other liabilities .....	(50)	(50)	(50)	(50)	(50)
<b>Net Cash from Operating Activities</b> .....	10,755	10,723	10,574	10,807	11,049

## INDIGENOUS AFFAIRS

### PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS

#### DIVISION 66

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 104 Net amount appropriated to purchase outputs.....</b>	19,041	17,121	17,111	<b>17,154</b>	17,666	18,125	18,512
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	160	160	160	<b>160</b>	160	160	160
Total appropriations provided to purchase outputs.....	19,201	17,281	17,271	<b>17,314</b>	17,826	18,285	18,672
<b>CAPITAL</b>							
<b>Item 171 Capital Contribution .....</b>	-	630	630	<b>100</b>	42	687	687
<b>GRAND TOTAL.....</b>	19,201	17,911	17,901	<b>17,414</b>	17,868	18,972	19,359

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*A society where Indigenous Australians have a greater ability to determine their own lives, where there is social and economic equity, respect and value for land, and Aboriginal heritage and culture.*

#### SIGNIFICANT ISSUES AND TRENDS

- The government's approach to native title, based on negotiation and mediation rather than litigation, will result in a number of new native title negotiations which in turn will result in changes to service delivery priorities and arrangements with communities. This will include the continued support to Indigenous communities for the protection and management of sites and the transfer of management control of land.
- Additional activity in native title will increase demand for the Department of Indigenous Affairs' (DIA) service provision from the Family History area and from the Aboriginal Site Register. Other changes in the native title process will increase the requirement for DIA to provide strategic heritage advice.
- There is a growing recognition that continuing social and economic disadvantage and growing social breakdown in Indigenous communities can only be addressed through a fundamental change in the relationship between government and communities. There must be significant reform in the way governments do business and in the governance and leadership within Indigenous communities.
- The government's commitment to a New and Just Relationship with Indigenous people based on genuine partnership and shared responsibility is the means to bring about this change.
- The Commitment to a New and Just Relationship is underpinned by key strategies that ensures the achievement of partnership through the development of National, State and Regional Agreements.

- The Indigenous Affairs portfolio has a key objective 'to close the gap between the social and economic well-being of Indigenous and non-Indigenous people through whole-of-government management of Indigenous affairs at all levels'. The role of the Department of Indigenous Affairs is to ensure that the relevant parts of the broad public sector are working in concert to meet the needs of Indigenous people through a universal prevention approach.
- The Council of Australian Governments (COAG) Reconciliation framework addresses social and economic disadvantage through an approach based on partnerships, shared responsibilities, program flexibility and a focus on local communities and outcomes.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Aboriginal Street Patrols .....	160	160	160	160
Aboriginal Reconciliation Funding Initiative .....	40	40	40	40
Parity and Wages Policy .....	32	66	68	69

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Support to Partnerships, Partnering Initiatives.	15,704	13,135	12,672	11,641			
<b>Output 2:</b>							
Information and Advice.....	4,429	4,336	4,789	5,857			
<b>Total Cost of Outputs.....</b>	<b>20,133</b>	<b>17,471</b>	<b>17,461</b>	<b>17,498</b>	<b>18,262</b>	<b>18,988</b>	<b>19,375</b>
<i>Less Operating revenues .....</i>	<i>255</i>	<i>185</i>	<i>185</i>	<i>190</i>	<i>195</i>	<i>195</i>	<i>195</i>
<b>Net Cost of Outputs.....</b>	<b>19,878</b>	<b>17,286</b>	<b>17,276</b>	<b>17,308</b>	<b>18,067</b>	<b>18,793</b>	<b>19,180</b>
Adjustments <sup>(b)</sup> .....	(677)	(5)	(5)	6	(241)	(508)	(508)
<b>Appropriations provided to purchase Outputs .....</b>	<b>19,201</b>	<b>17,281</b>	<b>17,271</b>	<b>17,314</b>	<b>17,826</b>	<b>18,285</b>	<b>18,672</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>-</b>	<b>630</b>	<b>630</b>	<b>100</b>	<b>42</b>	<b>687</b>	<b>687</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>19,201</b>	<b>17,911</b>	<b>17,901</b>	<b>17,414</b>	<b>17,868</b>	<b>18,972</b>	<b>19,359</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Acting Director General and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and outputs.

Government Strategic Objective	Desired Outcome	Outputs
Safe, healthy and supportive communities	Improved social, cultural and economic outcomes for Indigenous people	Support to Partnerships, Partnering Initiatives
		Information and Advice

**Outcome: Improved social, cultural and economic outcomes for Indigenous people****Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Extent to which parties in a sample of partnering arrangements indicate they have been assisted to achieve agreed outcomes which contribute to government objectives...	48%	58%	58%	70%	
Extent to which a sample of Aboriginal customers and service providers report being provided with support to 'work together' .....	68%	70%	70%	80%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Support to Partnerships, Partnering Initiatives**

The provision of support to current partnering or new partnerships which involves Indigenous individuals, families, communities and representatives participating with government, the private sector, community groups and others to achieve agreed priorities.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	15,704	13,135	12,672	11,641	
Less Operating Revenue <sup>(b)</sup> .....	199	139	133	127	
Net Cost of Output .....	15,505	12,996	12,539	11,514	
Adjustments <sup>(c)</sup> .....	(528)	(4)	(4)	4	
<b>Appropriation for purchase of Output 1 .....</b>	<b>14,977</b>	<b>12,992</b>	<b>12,535</b>	<b>11,518</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
ALT and other Indigenous land partnering and project initiatives .....	196	269	299	266	Reduced outputs due to more complex and strategic partnerships.
Heritage and culture partnerships and project initiatives .....	54	91	243	269	
Coordinating, cooperating, collaborating partnerships and project initiatives.....	608	390	464	272	
<b>Quality</b>					
Appraisal by sample of clients of quality of land partnerships, partnering and service delivery .....	54%	59%	59%	65%	
Appraisal by sample of clients of quality of heritage and culture partnerships, partnering and service delivery .....	68%	70%	70%	75%	
Appraisal by sample of clients of quality of regional and general partnerships, partnering and service delivery .....	71%	70%	70%	85%	
<b>Timeliness</b>					
Appraisal by sample of clients of timeliness of project responses.....	80%	70%	70%	95%	
<b>Cost (Efficiency)</b>					
Average cost per land partnering and project initiative.....	\$14,261	\$12,408	\$11,441	\$13,257	Increased partnerships and projects due to re-prioritisation of activity.
Average cost per heritage and culture partnership and project initiative.....	\$59,290	\$39,131	\$11,993	\$10,282	
Average cost per coordinating, cooperating and collaborating partnership and project initiative.....	\$15,966	\$15,990	\$13,657	\$19,663	
<b>Full Time Equivalents (FTEs)</b>	104	101	92	90	

**Major Achievements For 2001-02**

- Continued to facilitate a coordinated and targeted approach by relevant agencies to improve Indigenous environmental health through the Environmental Health Needs Coordinating Committee.
- Led interagency efforts to target community capacity building needs in terms of effective governance, leadership and staff recruitment. This included support for key community leaders in the development of an Indigenous perspective as part of the development of a State leadership framework.
- Continued the successful joint town planning project with ATSIC and Department of Planning and Infrastructure. Seven community layout plans were finalised and endorsed by the WA Planning Commission with eight new community layout plans commenced in 2001-02.
- Commenced joint Town Reserves Regularisation Program with Department of Housing and Works and ATSIC in eight communities.
- Provided support to 21 Aboriginal community patrols.
- Negotiated Memorandum of Understanding with Department of Local Government and Regional Development, ATSIC and Department of Housing and Works to establish framework to improve access to local government services.
- Progressed bilateral negotiations towards the establishment of a strategic network of upgraded aerodromes servicing remote Aboriginal communities.

- Developed, negotiated and facilitated the signing of the Statement of Commitment to a New and Just Relationship, that provides the foundation for a true and balanced partnership between government and Indigenous people of Western Australia.
- Establishment of the Indigenous Affairs Advisory Committee and a network of working groups as a forum for strategic management of Indigenous affairs in the State.
- Establishment of the Peak Negotiating Forum enabling greater participation of Indigenous elected representatives in decision-making through continuing dialogue with the Cabinet Standing Committee on Social Policy.
- A joint partnership with the South Australian Museum provided DIA with copies of the Tindale Nyoongar journals which contain family histories of a number of Aboriginal people in the South-West as well as the digital capture and CD rom storage of the Tindale photo collection to regional offices for easier access by clients.
- Improved the Site Register System through drafting spatial and evidentiary standards for the recording of Aboriginal sites and the continued registration of sites to a total of approximately 19,000.
- Undertook site management activities in relation to re-burials, recording of sites in the South-West, rock art protection, as well as the training of staff and Indigenous community members in cultural resource management.
- Continued support for State and Regional Commission of Elders forums and the promotion and sponsorship of regional activities to highlight Aboriginal culture and tradition.
- Provided Reconciliation grants to community groups and organisations to promote reconciliation between Indigenous and non-indigenous communities.

#### ***Major Initiatives For 2002-03***

- Implementing the Statement of Commitment through the Indigenous Affairs Advisory Committee and its network of Working Groups.
- Negotiation of local/regional agreements with the Tjurabalan and Martu peoples, incorporating a joined-up Commonwealth and State approach.
- Negotiation with nine ATSIC Regional Councils on strategies and processes for developing Regional Framework Agreements.
- Facilitate a coordinated and targeted approach by relevant agencies to improving Indigenous environmental health through the Environmental Health Needs Coordinating Committee.
- Develop community layout plans in conjunction with ATSIC and the Department of Planning and Infrastructure for an additional six communities.
- Progress Town Reserves Regularisation Program with Department of Housing and Works and ATSIC in target communities.
- Provide support to Aboriginal community patrols.
- Continue to lead national forums to facilitate the development of systems for greater collaboration across portfolios of governments.
- In accordance with the Statement of Commitment increase the capacity of Indigenous communities to manage heritage matters through training programs, provision of support and expert advice and the development of strategic alliances.
- Develop a framework for regional heritage plans and guidelines on the management of selected areas such as the Burrup Peninsula and Swan and Canning Rivers to assist Aboriginal people and developers with the management of heritage places.

- Heritage grants to Indigenous community groups to assist in the promotion, protection and management of Indigenous heritage and culture.
- Progress the Land Transfer Program and provide support to Indigenous communities in the management of Aboriginal Lands Trust (ALT) and other land estates.
- Manage the Landcare grants program and support Indigenous communities in the implementation of Landcare initiatives.

### Outcome: Improved social, cultural and economic outcomes for Indigenous people

#### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Extent to which users indicated the policy and/or advice assisted their decision making.....	51%	58%	58%	85%	
Extent to which users indicated the policy and/or advice met their need .....	51%	65%	65%	85%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 2: Information and Advice

State, Commonwealth and relevant local governments and others involved in Aboriginal issues are provided with information and advice on policy, legislation and the planning, coordination, history, delivery and effectiveness of services.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	4,429	4,336	4,789	5,857	
Less Operating Revenue <sup>(b)</sup> .....	56	46	52	63	
Net Cost of Output .....	4,373	4,290	4,737	5,794	
Adjustments <sup>(c)</sup> .....	(149)	(1)	(1)	2	
<b>Appropriation for purchase of Output 2 .....</b>	<b>4,224</b>	<b>4,289</b>	<b>4,736</b>	<b>5,796</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.



**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Units of strategic/tactical policy advice offered to government and agencies .....	65	65	191	174	
Formal requests from government, Cabinet and Minister for information and policy advice, including resolutions of statutory land and sites committees (ALT, APMC) ....	601	641	1,129	1,170	
Requests for information related to coordination, policy, land permits, site searches, family history, population information, planning, and history met through data systems.....	5,045	6,995	15,233	13,880	The Department will be concentrating more effort on partnerships.
<b>Quality</b>					
Appraisal by sample of Government and other clients and service providers of quality of service, eg relevance, accuracy, consultation, responsiveness, functionality, presentation ...	65%	70%	70%	95%	
<b>Timeliness</b>					
Appraisal by sample of clients of timeliness of information and advice .....	70%	75%	75%	95%	
<b>Cost (Efficiency)</b>					
Average cost per unit of advice offered .....	\$29,509	\$22,399	\$9,026	\$8,275	
Average cost per request answered/recommendation made .....	\$1,963	\$1,767	\$1,190	\$1,035	Increased allocation of staff and technology resources for sites, research and other information services.
Average cost per unit of information supplied.	\$264	\$250	\$113	\$231	
<b>Full Time Equivalents (FTEs)</b>	39	34	46	45	

**Major Achievements For 2001-02**

- Leading the development and implementation of the Ministerial Council for Aboriginal and Torres Strait Islander Affairs (MCATSIA) Action Plan to enable greater collaboration across portfolios of government.
- Leading the development of MCATSIA's advice to the Council of Australian Governments (COAG) on gaps and opportunities for improvement in addressing Indigenous social and economic disadvantage under the COAG Reconciliation Framework.
- Provided support to Kiwirrkurra disaster recovery efforts, including negotiating funding for mitigation works.
- Collated annual report to Parliament on the implementation of the Royal Commission into Aboriginal Deaths in Custody recommendations.
- Facilitated agreement between key stakeholders for the allocation of development of Agricultural Business Development Plans for three Aboriginal properties.
- Completed development and delivery of awareness raising video on sexual abuse issues in Indigenous communities.
- In a joint initiative with the Department of Housing and Works, produced a document and internet version of the Aboriginal Heritage Procedures Manual to inform developers of their legislative obligations and the need to consider Aboriginal site management in any planning and development proposals.
- Provided advice to over 250 Indigenous people researching their family history and processed over 7,000 requests for Aboriginal site information.

- Continued to provide expert advice and secretariat support to the Aboriginal Cultural Material Committee, proponents and the general public in relation to Aboriginal site matters.

#### ***Major Initiatives For 2002-03***

- Promote a universal prevention approach to tackle problems of social disorder such as family violence, sexual abuse, youth suicide and substance abuse.
- Lead interagency efforts to target community capacity building needs in terms of effective governance, leadership and staff recruitment.
- Review the current Code of Practice for Housing and Environmental Infrastructure Development in Indigenous Communities.
- Develop a major survey of environmental health conditions in all discrete Indigenous communities to as input to program development and resource allocation decisions.
- Review the Royal Commission into Aboriginal Deaths in Custody reporting process.
- Lead interagency efforts to improve emergency management for Indigenous communities.
- Develop a State strategy for the Indigenous affairs portfolio that articulates the goals, strategies, priorities, indicators and targets for Indigenous affairs in Western Australia.
- Develop whole of government strategies around six nationally agreed strategic areas for action linked to 'upstream' causes of disadvantage where true partnerships between governments and Indigenous communities can make a difference. The partnerships will build on the strength of Indigenous culture to promote safe, healthy and supportive communities.
- Refine and use a National Indigenous Indicators Framework to drive and measure results in addressing economic and social disadvantage. This will be informed by the development of stakeholders and community engagement strategies to ensure that the framework is useful for Indigenous communities as well as governments.
- In accordance with the Statement of Commitment, increase the capacity of Indigenous communities to manage heritage matters through training programs, provision of support and expert advice and the development of strategic alliances.
- Develop a framework for regional heritage plans and guidelines on the management of selected areas such as the Burrup Peninsula and Swan and Canning Rivers to assist Aboriginal people and developers with the management of heritage places.
- Progress the review of the *Aboriginal Heritage Act*.

**CAPITAL WORKS PROGRAM**

The Department's capital works expenditure is primarily for the replacement of computer hardware and software utilised to support the delivery of the agency's outputs.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Equipment Replacement Program .....	100	50	50	50
<b>COMPLETED WORKS</b>				
Aboriginal Information Management Systems				
2001-02 Program .....	580	580	580	-
Aboriginal Sites Register				
2001-02 Program .....	200	200	200	-
<b>NEW WORKS</b>				
Asset Replacement Program - Information Technology				
2002-03 Program .....	300	-	-	300
	1,180	830	830	350

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	-	830	830	350	300	850	850
	-	830	830	350	300	850	850
<b>LESS</b>							
Funding included in output appropriations <sup>(b)</sup> ..	-	200	200	-	-	-	-
Holding Account <sup>(c)</sup> .....	-	-	-	250	258	163	163
<b>Capital Contribution .....</b>	-	630	630	100	42	687	687

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	7,742	7,027	7,227	7,208	7,269	7,519	7,732
Superannuation .....	959	604	654	647	670	657	677
Grants and subsidies <sup>(b)</sup> .....	2,729	1,587	1,487	1,655	1,635	2,185	2,185
Consultancies expense .....	698	-	-	-	-	-	-
Supplies and services .....	5,265	5,796	5,574	5,429	6,024	5,816	5,756
Accommodation .....	1,395	1,403	1,453	1,503	1,533	1,573	1,603
Capital User Charge .....	-	-	12	42	38	37	51
Depreciation .....	441	254	254	274	353	453	453
Administration .....	368	250	250	190	190	190	190
Net loss on disposal of non-current assets .....	8	-	-	-	-	-	-
Other expenses .....	464	550	550	550	550	558	728
<b>TOTAL COST OF SERVICES</b> .....	20,069	17,471	17,461	17,498	18,262	18,988	19,375
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	64	85	85	90	95	95	95
Grants and subsidies .....	55	-	-	-	-	-	-
Other Revenue .....	136	100	100	100	100	100	100
<b>Total Revenues from Ordinary Activities</b> .....	255	185	185	190	195	195	195
<b>NET COST OF SERVICES</b> .....	19,814	17,286	17,276	17,308	18,067	18,793	19,180
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	17,771	17,281	17,271	17,314	17,826	18,285	18,672
Liabilities assumed by the Treasurer .....	959	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	18,730	17,281	17,271	17,314	17,826	18,285	18,672
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	(1,084)	(5)	(5)	6	(241)	(508)	(508)

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 143, 138 and 135 respectively.

(b) Grants for patrols, community, management, reconciliation and heritage projects.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	235	247	287	283	32	62	92
Restricted cash.....	-	21	21	21	21	21	21
Receivables.....	213	115	176	176	176	176	176
Amounts receivable for outputs <sup>(a)</sup> .....	-	50	250	258	163	163	163
Prepayments .....	240	160	240	250	260	270	280
<b>Total current assets</b> .....	<b>688</b>	<b>593</b>	<b>974</b>	<b>988</b>	<b>652</b>	<b>692</b>	<b>732</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	224	24	50	250	550	850
Plant, equipment and vehicles.....	759	818	1,094	1,170	1,117	966	815
Other.....	204	116	204	204	204	204	204
<b>Total non-current assets</b> .....	<b>963</b>	<b>1,158</b>	<b>1,322</b>	<b>1,424</b>	<b>1,571</b>	<b>1,720</b>	<b>1,869</b>
<b>TOTAL ASSETS</b> .....	<b>1,651</b>	<b>1,751</b>	<b>2,296</b>	<b>2,412</b>	<b>2,223</b>	<b>2,412</b>	<b>2,601</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	284	463	284	284	284	284	284
Provision for employee entitlements.....	770	790	790	800	810	820	830
Accrued Salaries.....	160	-	160	160	160	160	160
Other.....	48	20	48	48	48	48	48
<b>Total current liabilities</b> .....	<b>1,262</b>	<b>1,273</b>	<b>1,282</b>	<b>1,292</b>	<b>1,302</b>	<b>1,312</b>	<b>1,322</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	546	550	546	546	546	546	546
<b>Total non-current liabilities</b> .....	<b>546</b>	<b>550</b>	<b>546</b>	<b>546</b>	<b>546</b>	<b>546</b>	<b>546</b>
<b>TOTAL LIABILITIES</b> .....	<b>1,808</b>	<b>1,823</b>	<b>1,828</b>	<b>1,838</b>	<b>1,848</b>	<b>1,858</b>	<b>1,868</b>
<b>EQUITY</b>							
Contributed Equity .....	-	630	630	730	772	1,459	2,146
Accumulated surplus/(deficit).....	(234)	(766)	(239)	(233)	(474)	(982)	(1,490)
Asset revaluation reserve .....	77	64	77	77	77	77	77
<b>Total equity</b> .....	<b>(157)</b>	<b>(72)</b>	<b>468</b>	<b>574</b>	<b>375</b>	<b>554</b>	<b>733</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>1,651</b>	<b>1,751</b>	<b>2,296</b>	<b>2,412</b>	<b>2,223</b>	<b>2,412</b>	<b>2,601</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	17,771	17,007	16,997	17,030	17,463	17,822	18,209
Capital Contribution .....	-	630	630	100	42	687	687
Holding Account .....	-	-	-	250	258	163	163
<b>Net cash provided by government .....</b>	<b>17,771</b>	<b>17,637</b>	<b>17,627</b>	<b>17,380</b>	<b>17,763</b>	<b>18,672</b>	<b>19,059</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(7,786)	(7,007)	(7,207)	(7,198)	(7,539)	(7,374)	(7,587)
Superannuation .....	-	(604)	(654)	(647)	(670)	(657)	(677)
Supplies and services .....	(5,548)	(5,113)	(4,790)	(4,600)	(4,909)	(5,028)	(5,018)
Grants and subsidies .....	(2,757)	(1,587)	(1,487)	(1,655)	(1,635)	(2,185)	(2,185)
Accommodation .....	(2,106)	(2,091)	(2,201)	(2,243)	(2,283)	(2,363)	(2,393)
Administration.....	(464)	(250)	(250)	(190)	(190)	(190)	(190)
Capital User Charge.....	-	-	(12)	(42)	(38)	(37)	(51)
Goods and Services Tax .....	(1,130)	(750)	(930)	(850)	(870)	(1,027)	(1,027)
Other.....	(461)	(550)	(550)	(550)	(550)	(608)	(728)
<b>Receipts</b>							
User charges and fees .....	3	-	-	-	-	-	-
Goods and Services Tax .....	1,003	877	1,057	841	870	1,027	1,027
Grants and subsidies .....	55	-	-	-	-	-	-
Other.....	190	100	100	100	100	100	100
<b>Net cash from operating activities .....</b>	<b>(19,001)</b>	<b>(16,975)</b>	<b>(16,924)</b>	<b>(17,034)</b>	<b>(17,714)</b>	<b>(18,342)</b>	<b>(18,729)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(246)	(630)	(630)	(350)	(300)	(300)	(300)
<b>Net cash from investing activities .....</b>	<b>(246)</b>	<b>(630)</b>	<b>(630)</b>	<b>(350)</b>	<b>(300)</b>	<b>(300)</b>	<b>(300)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(1,476)</b>	<b>32</b>	<b>73</b>	<b>(4)</b>	<b>(251)</b>	<b>30</b>	<b>30</b>
Cash assets at the beginning of the reporting period .....	1,711	236	235	308	304	53	83
<b>Cash assets at the end of the reporting period .....</b>	<b>235</b>	<b>268</b>	<b>308</b>	<b>304</b>	<b>53</b>	<b>83</b>	<b>113</b>

**NOTE TO THE CONTROLLED CASH FLOW STATEMENT****Reconciliation of Net Cost of Services to Net Cash from Operating Activities**

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	17,276	17,308	18,067	18,793	19,180
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(254)	(274)	(353)	(453)	(453)
(Increase)/decrease in salaries and related costs .....	(20)	(10)	(10)	(10)	(10)
Increase/(decrease) in accounts receivable .....	(37)	-	-	-	-
Increase/(decrease) in prepayments .....	-	10	10	10	10
Other accrued expenditure .....	(41)	-	-	2	2
<b>Net Cash from Operating Activities</b> .....	16,924	17,034	17,714	18,342	18,729

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Commonwealth grants .....	55	-	-	-
GST input credits .....	1,003	877	1,057	841
Other Receipts .....	193	100	100	100
<b>TOTAL</b> .....	1,251	977	1,157	941

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## Part 13

### Minister for Community Development, Women's Interests, Seniors and Youth; Disability Services; Culture and the Arts

#### SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
1125	Community Development			
	– Purchase of Outputs .....	172,674	170,759	176,832
	– Capital Contribution .....	4,817	4,817	736
	Total .....	177,491	175,576	177,568
1154	Disability Services Commission			
	– Purchase of Outputs .....	183,133	182,917	194,933
	– Administered Grants, Subsidies and Other Transfer Payments .....	1,000	1,000	—
	– Capital Contribution .....	620	620	1,781
	Total .....	184,753	184,537	196,714
1173	Culture and the Arts			
	– Purchase of Outputs .....	100,168	98,782	111,980
	– Capital Contribution .....	16,150	14,250	10,602
	Total .....	116,318	113,032	122,582
	GRAND TOTAL			
	– Purchase of Outputs .....	455,975	452,458	483,745
	– Administered Grants, Subsidies and Other Transfer Payments .....	1,000	1,000	—
	– Capital Contribution .....	21,587	19,687	13,119
	Total .....	478,562	473,145	496,864



## COMMUNITY DEVELOPMENT

### PART 13 - MINISTER FOR COMMUNITY DEVELOPMENT, WOMEN'S INTERESTS, SENIORS AND YOUTH; DISABILITY SERVICES; CULTURE AND THE ARTS

#### DIVISION 67

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 105 Net amount appropriated to purchase outputs.....</b>	160,536	171,925	170,010	<b>176,083</b>	176,541	177,488	181,397
<b>Item 106 - Contribution to Western Australian Family Foundation Trust Account.....</b>	560	560	560	<b>560</b>	560	560	560
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	189	189	189	<b>189</b>	189	189	189
Total appropriations provided to purchase outputs.....	161,285	172,674	170,759	<b>176,832</b>	177,290	178,237	182,146
<b>CAPITAL</b>							
<b>Item 172 Capital Contribution .....</b>	4,566	4,817	4,817	<b>736</b>	3,563	4,984	6,537
<b>GRAND TOTAL.....</b>	165,851	177,491	175,576	<b>177,568</b>	180,853	183,221	188,683

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To enhance the social wellbeing of all Western Australians by working together to:*

- *strengthen communities so that individuals and families are able to meet their needs;*
- *promote a just and equitable community enriched by diversity and increased social participation; and*
- *support families and communities to provide for the care and safety of their members.*

#### SIGNIFICANT ISSUES AND TRENDS

- The changing nature of communities and family life requires the Department's services to be relevant and accessible. The Department will work in consultation with government and non-government agencies and communities to plan for services that meet the changing needs of the community. Significant social and demographic trends that impact on the Department's customers include:
  - increasingly diverse family structures as people marry later, delay having children and generally, have smaller families. Approximately 35% - 40% of first marriages end in divorce. Population ageing is a major driver of social change and currently 14% of the population is aged 60 years and over, estimated to increase to approximately 22% by 2021;
  - labour market changes have also impacted upon family life providing increased flexibility for some workers but making it increasingly difficult for others to balance family and work commitments. Factors include longer working hours; a high number of families with both partners in the workforce; the growth of part time and casual employment at the expense of full time jobs and increased prevalence of variable work patterns such as shift work. Women continue to earn less than men, approximately 78.5% of average weekly ordinary time earnings; and
  - unemployment particularly affects young people and persistent long-term unemployment disproportionately impacts upon older workers. People aged over 45 years are twice as likely as younger job seekers to be unemployed for 12 months or more.

- With the ageing of the population there is an increasing need to: promote positive ageing, encourage wider availability of family friendly work practices, encourage volunteering, promote a positive image of young people and seniors and equal opportunities for women. The Department will continue to develop collaborative strategies between government, non-government and the business sector, and the general community.
- The Machinery of Government Taskforce's report of June 2001 recommended the development of the Department for Community Development to realise the Government's vision that encompasses improved social wellbeing for all individuals, families and communities in Western Australia. The new administrative arrangements for the Department for Community Development strengthen portfolio responsibilities relating to women, seniors, children and young people and volunteering. It achieves improved integration of government policy and services while at the same time strengthening the profile of portfolios of priority interest to Government.
- The community is seeking greater involvement in the development of strategies to address community needs including an increased emphasis upon issues affecting children and young people, Indigenous people, and rural and isolated communities. There is particular interest in the involvement of children and young people in policy development and service planning, and the promotion of a service culture which better enhances the wellbeing of children. The Department will implement community development strategies to address these concerns and promote social inclusion of community members.
- The provision of prevention and early intervention services targeted at families and children remains a priority. These services promote resilience and reduce the likelihood that more complex and resource intensive problems will develop during adolescence and young adulthood. High quality early childhood services support parents and provide positive developmental opportunities for children. The Department will continue to develop early intervention strategies in collaboration with other stakeholders.
- Violence continues to be a serious community problem with approximately 15% of Australian women having experienced a sexual assault since the age of 15 years, although less than a third (1,400) of the estimated number of assaults were reported to Police in Western Australia during 1999. Effective means of addressing sexual assault are being sought by the Government through cooperative arrangements between the Commonwealth, States and Territories; formation of an interdepartmental committee to advise Government, and an inquiry into sexual assault and other matters in Indigenous communities.
- Increasingly, the Department has contact with people with multiple, interrelated and complex problems regarding alcohol and drug abuse, homelessness, poverty, child maltreatment, mental illness and family violence including domestic violence. In recognition of this the Department will strengthen its strategic partnerships with communities, other government and non-government organisations, the business sector and the general community to promote coordinated services across government and not for profit sector.
- The impact of parental alcohol and drug abuse in combination with domestic violence, mental illness and homelessness has contributed to the continued growth in the numbers of children in out of home care. At 30 June 2001 there were 1,633 young people in care compared with 1,486 in the previous year. Indigenous children are over represented in this group. The Department will continue to strengthen its responses to these issues.
- Modern child welfare and community development legislation is currently the subject of community consultation prior to introduction to State Parliament in 2002. A *Carer's Act* is also being developed to ensure that carers receive appropriate recognition and support. The *Adoption Amendment Bill* is being progressed in response to the recommendations of the Adoption Legislation Review.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Children in Care .....	4,920	4,920	4,920	4,920
Expansion of child sexual abuse treatment services .....	400	400	400	400
Revisions to service delivery .....	(1,268)	(1,899)	(1,899)	(1,899)
Defer implementation of election commitments from 2001-02 .....	174	432	250	852
Parity and wages policy .....	342	697	717	727

**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Community development .....	66,082	70,878	69,981	69,275			
<b>Output 2:</b>							
Children's and young people's policy .....	1,341	1,165	1,162	1,038			
<b>Output 3:</b>							
Positive ageing policy .....	1,612	1,402	1,336	1,242			
<b>Output 4:</b>							
Women's policy and progress .....	1,877	1,940	1,866	1,705			
<b>Output 5:</b>							
Volunteering policy and coordination .....	-	874	832	835			
<b>Output 6:</b>							
Aboriginal and Torres Strait Islander policy coordination .....	-	-	-	540			
<b>Output 7:</b>							
Care and safety services .....	106,937	118,143	116,866	119,345			
<b>Output 8:</b>							
Family and domestic violence coordination ....	2,858	2,953	2,842	2,692			
<b>Total Cost of Outputs .....</b>	<b>180,707</b>	<b>197,355</b>	<b>194,885</b>	<b>196,672</b>	<b>198,491</b>	<b>199,778</b>	<b>203,687</b>
<i>Less Operating revenues .....</i>	<i>21,222</i>	<i>19,009</i>	<i>18,454</i>	<i>18,891</i>	<i>19,283</i>	<i>19,685</i>	<i>19,685</i>
<b>Net Cost of Outputs .....</b>	<b>159,485</b>	<b>178,346</b>	<b>176,431</b>	<b>177,781</b>	<b>179,208</b>	<b>180,093</b>	<b>184,002</b>
<b>Adjustments <sup>(b)</sup> .....</b>	<b>1,800</b>	<b>(5,672)</b>	<b>(5,672)</b>	<b>(949)</b>	<b>(1,918)</b>	<b>(1,856)</b>	<b>(1,856)</b>
<b>Appropriations provided to purchase Outputs .....</b>	<b>161,285</b>	<b>172,674</b>	<b>170,759</b>	<b>176,832</b>	<b>177,290</b>	<b>178,237</b>	<b>182,146</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>4,566</b>	<b>4,817</b>	<b>4,817</b>	<b>736</b>	<b>3,563</b>	<b>4,984</b>	<b>6,537</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>165,851</b>	<b>177,491</b>	<b>175,576</b>	<b>177,568</b>	<b>180,853</b>	<b>183,221</b>	<b>188,683</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General, and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Safe, healthy and supportive communities	Communities are strengthened so that individuals and families are able to better meet their needs, achieve self reliance and contribute to their own solutions.	Community development
	Policies are developed and coordinated within the Department and across government for children, families, communities, seniors, women, young people and volunteers and Western Australians are engaged in the process.	Children's and young people's policy
		Positive ageing policy
		Women's policy and progress
		Volunteering policy and coordination
		Aboriginal and Torres Strait Islander policy coordination
	Families and communities are supported to provide for the care and safety of their members.	Care and safety services Family and domestic violence coordination

**Outcome: Communities are strengthened so that individuals and families are able to better meet their needs, achieve self reliance and contribute to their own solutions.**

### Key Effectiveness Indicator <sup>(a)(b)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Stakeholders in community development project who report the community was strengthened as a result of involvement in the project .....	na	na	na	80%	
Customers who report their needs were met as a result of using services	na	na	na	80%	
Customers who report increased knowledge, skills and confidence to manage as a result of community development activity (activity relates to both services and projects) .....	93%	95%	95%	95%	
Customers who report the service involved them in contributing to the solution .....	na	na	na	80%	

(a) More details of effectiveness indicators are provided in the annual report.

(b) As a result of the development of a new output framework in 2002-03, many of the measures have no direct comparability with previous years. Where comparability problems exist, the relevant measure is shown as 'na'.

**Output 1: Community development**

Community development programs, activities and services to increase the social infrastructure and capacity of communities to ensure high quality and safe child care, the wellbeing of children, individuals and families.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output <sup>(b)</sup> .....	66,082	70,878	69,981	69,275	
Less Operating Revenue <sup>(c)</sup> .....	4,283	3,473	2,918	2,769	
Net Cost of Output .....	61,799	67,405	67,063	66,506	
Adjustments <sup>(d)</sup> .....	(1,362)	(3,537)	(3,537)	(1,391)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>60,437</b>	<b>63,868</b>	<b>63,526</b>	<b>65,115</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) A new output framework has been developed for 2002-03. To provide comparability, previous years output figures have been reworked.

(c) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Community development projects for children and families .....	na	na	na	145	
Capacity development services <sup>(b)</sup> .....	288	na	296	304	
Community development projects for seniors .	19	21	21	20	
Community development projects for Aboriginal and Torres Strait people .....	na	na	na	55	
Seniors Cards managed .....	197,409	210,000	210,000	225,000	The quantity increase reflects increased ageing of the population and additional concessions introduced by the Government
Community development initiatives for women .....	na	na	na	1	
Community development projects for children and young people .....	14	na	13	17	
<b>Quality</b>					
Stakeholder satisfaction with quality of community development projects for children and families .....	na	na	na	80%	
Customer satisfaction with quality of capacity development services .....	100%	95%	99%	95%	
Stakeholder satisfaction with quality of community development projects for seniors	na	na	na	80%	
Stakeholder satisfaction with quality of community development projects for Aboriginal and Torres Strait people .....	na	na	na	80%	
Seniors card holder satisfaction with Seniors Card .....	85%	80%	80%	80%	
Stakeholder satisfaction with quality of community development initiatives for women .....	na	na	na	80%	
Stakeholder satisfaction with quality of community development projects for children and young people .....	na	na	na	80%	

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Timeliness</b>					
Stakeholder satisfaction with timeliness of community development projects for children and families.....	na	na	na	80%	
Customers satisfaction with timeliness of capacity development services.....	95%	94%	98%	95%	
Stakeholder satisfaction with timeliness of community development projects for seniors	na	na	na	90%	
Stakeholder satisfaction with timeliness of community development projects for Aboriginal and Torres Strait people.....	na	na	na	80%	
Seniors Cards issued on time.....	70%	100%	100%	100%	
Stakeholder satisfaction with timeliness of community development initiatives for women .....	na	na	na	80%	
Stakeholder satisfaction with timeliness of community development projects for children and young people .....	na	na	na	80%	
<b>Cost (Efficiency)</b>					
Average cost per community development project for children and families .....	na	na	na	\$54,981	
Average cost per capacity development service.....	\$175,889	na	\$187,025	\$164,781	
Average cost per community development project for seniors .....	\$76,684	\$60,333	\$57,458	\$69,641	
Average cost per community development project for Aboriginal and Torres Strait people .....	na	na	na	\$54,981	
Average cost of a Seniors Card .....	\$2.87	\$3.23	\$2.56	\$2.30	
Average cost per community development initiative for women.....	na	na	na	\$88,386	
Average cost per community development project for children and young people.....	\$551,286	na	\$513,584	\$363,975	
<b>Full Time Equivalents (FTEs)<sup>(c)</sup></b>	489	484	468	467	

- (a) As a result of the development of a new output framework in 2002-03, many of the measures have no direct comparability with previous years. Where comparability problems exist, the relevant measure is shown as 'na'.
- (b) Capacity development services include parenting information, parent skills, youth, family and individual support.
- (c) In previous years budget statements, staffing levels were based on Approved Average Staffing Levels (AASL). For the 2001-02 Estimated and 2002-03 Budget, the department has adopted actual FTE usage, which may result in staffing numbers not being directly comparable.

### Major Achievements For 2001-02

- Developed a framework for the development and implementation of Family Strength initiatives in consultation with stakeholders:
  - commenced development of Family Strength services;
  - funded two not-for-profit agencies to deliver Aboriginal Family Support services at Midland and Albany;
  - employed Indigenous workers at Parenting Information Centres at Midland and Albany to increase access to services by Aboriginal people; and
  - established a new mobile Parenting Information Centre in the Murchison.
- Reviewed Family and Individual Support and Parenting services, and utilised the results to improve the Department's service planning and development.
- Continued to develop the Family Information Records Bureau database to include additional Native Welfare and Community Welfare client files, now in excess of two million.
- Successfully held a Carers Symposium in August 2001 that raised awareness and knowledge of issues relevant to carers; provided carers the opportunity to voice issues and provided service providers with information to enable planning for the needs of carers in the community.

- Established and funded three Carers services; Carer Health Awareness Programme, Carers Retreat Database and Support Programme and Grandparents Support Service.
- The number of Seniors Card holders has increased to 210,000. A contributor to this was the Government's \$10 million concession package, effective from 1 July 2001. The number of businesses providing discounts through the Discount Directory has also increased thereby providing enhanced value and usefulness to Seniors Card holders, particularly those in regional areas.
- Implemented the *Community Services (Child Care) Amendment Regulations 2001*. Provided a handbook to child care services to assist them implement the regulations. Prepared drafting instructions for regulations for outside school hours care, following consultation with the sector.

### Major Initiatives For 2002-03

- Undertaking coordination with communities and agencies for community development at the local level including furthering development of memoranda of understanding with Indigenous communities.
- Conduct a series of workshops and seminars on community development across the State in partnership with other government agencies and the community and business sectors.
- Continue to develop and implement the Family Strength early intervention framework:
  - develop new Aboriginal Family Strength support services;
  - establish community based child and family centres to assist families with infants and young children; and
  - establish a resource centre for providers of services to men and fathers.
- Support a Grandparents Care Service for grandparents taking on the primary parenting role, due to the inability of the parents to provide care for their children as a result of alcohol and other substance abuse.
- Oversee the full implementation of a statewide 24 hour Carers Counselling service that targets carers across age and diagnostic groups and provides information, referral and emotional support.
- Redevelop parenting information strategies.
- Provide funding towards Kids Help Line with priority targets of children and young people in remote and rural areas, particularly Indigenous children and young people.
- Implement the Out of School Care regulations and support the sector to meet compliance requirements.
- Promote and implement the accredited Aboriginal Child Care training.

**Outcome: Policies are developed and coordinated within the Department and across government for children, families, communities, seniors, women, young people and volunteers and Western Australians are engaged in the process**

### Key Effectiveness Indicator <sup>(a)(b)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Percentage of stakeholders who identify policies for these target groups achieved an across government focus.....	na	na	na	80%	
Extent to which Western Australians are engaged in policy development.....	na	na	na	80%	

(a) More details of effectiveness indicators are provided in the annual report.

(b) As a result of the development of a new output framework in 2002-03, many of the measures have no direct comparability with previous years. Where comparability problems exist, the relevant measure is shown as 'na'.

**Output 2: Children's and young people's policy<sup>(a)</sup>**

Policy coordination, policy advice, analysis and information to develop and refine a collaborative approach with government agencies and the community to promote healthy children and young people.

	2000-01 Actual <sup>(b)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output <sup>(c)</sup> .....	1,341	1,165	1,162	1,038	
Less Operating Revenue <sup>(d)</sup> .....	-	-	-	-	
Net Cost of Output .....	1,341	1,165	1,162	1,038	
Adjustments <sup>(e)</sup> .....	9	(33)	(34)	(123)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>1,350</b>	<b>1,132</b>	<b>1,128</b>	<b>915</b>	

(a) Costs associated with the portfolio agencies previously known as Office of Youth Affairs and the Family and Children's Policy Office are spread across outputs one and two (total \$7.2 million).

(b) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(c) A new output framework has been developed for 2002-03. To provide comparability, previous years output figures have been reworked.

(d) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(e) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures<sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Community engagement initiatives for children and young people .....	3	na	6	16	
Policy advice projects for children and young people .....	759	na	448	516	
<b>Quality</b>					
Stakeholder satisfaction with quality of community engagement initiatives for children and young people .....	na	na	na	80%	
Stakeholder satisfaction with quality of policy advice projects for children and young people .....	na	na	na	80%	
<b>Timeliness</b>					
Stakeholder satisfaction with timeliness of community engagement initiatives for children and young people .....	na	na	na	80%	
Policy advice projects for children and young people developed, coordinated and evaluated within agreed timeframes .....	na	na	na	80%	
<b>Cost (Efficiency)</b>					
Average cost per community engagement initiative for children and young people .....	\$319,333	na	\$138,360	\$46,375	
Average cost per policy advice projects for children and young people .....	\$505	na	\$740	\$574	
<b>Full Time Equivalents (FTEs)<sup>(b)</sup></b>	<b>32</b>	<b>32</b>	<b>28</b>	<b>28</b>	

(a) As a result of the development of a new output framework in 2002-03, many of the measures have no direct comparability with previous years. Where comparability problems exist, the relevant measure is shown as 'na'.

(b) In previous years budget statements, staffing levels were based on Approved Average Staffing Levels (AASL). For the 2001-02 Estimated and 2002-03 Budget, the department has adopted actual FTE usage, which may result in staffing numbers not being directly comparable.



**Major Achievements For 2001-02**

- Hosted the Centenary of Federation National Youth Conference in September 2001.
- Undertook broad consultation with young people about a range of issues including public space, the provision of youth health services and road safety; coordination across Government and the non-government youth sector; the production and dissemination of information including Youth Facts WA and the Youth Suicide Prevention Information Kit; and the maintenance of the DotU website.
- Implemented the 'Youth Spaces' initiative and produced 'good practice guidelines/handbook' for the development of appropriately designed, established and managed youth oriented cultural venues and public spaces.
- Reviewed 'Action: A State Government Plan for Young People, 2000-2003' to ensure alignment with Government policy direction and commitments.
- Promoted the positive achievements of young people through the Western Australian Youth Awards Showcase and by supporting National Youth Week activities.
- Expanded the activities of the Family Research Network to:
  - maintain the Internet discussion group Family Strengths Community with nearly 400 subscribers worldwide;
  - disseminate research into community development and the strengths approach within the Department and at tertiary institutions; and
  - participate in forums on early childhood, a children's voice in policy, community consultation, community benchmarks and indicators, and post divorce family service coordination.

**Major Initiatives For 2002-03**

- Establishment of the Office for Children and Young People's Policy.
- Develop a children and young people's strategy in consultation with other key government agencies, the non-government sector, and young people.
- Conduct research into children's issues focussing on engagement and participation so that the voice of children can be heard in decision making on policy, programs and other areas of interest.
- Conduct focus groups with children from diverse groups to inform the process for engaging children and young people in the development of a children and young people's policy.
- Establish a register of young people interested in sitting on government committees and advisory boards.
- Develop a 'youth participation handbook' to be used as a guide for organisations seeking to involve young people on advisory boards and committees.
- Introduce a youth 'budget impact statement' to measure the impact of the budget allocations and initiatives on the delivery of youth programs and in relation to whether they meet the needs of young people.
- Implement the Youth Spaces program – the provision of youth oriented cultural venues and public spaces in rural and regional areas.
- Develop 'good practice guidelines/handbook' for the development of appropriately designed, established and managed youth oriented cultural venues and public spaces.
- Develop a summit to be held in late 2003-early 2004 for children and young people to discuss and consider the contemporary issues they face.

**Outcome: Policies are developed and coordinated within the Department and across government for children, families, communities, seniors, women, young people and volunteers and Western Australians are engaged in the process**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness measure associated with this outcome is the same as that provided under output 2.....	-	-	-	-	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Positive ageing policy <sup>(a)</sup>**

Policy coordination, policy advice, analysis and information to develop and refine a collaborative approach with government agencies and the community to promote positive ageing.

	2000-01 Actual <sup>(b)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output <sup>(c)</sup> .....	1,612	1,402	1,336	1,242	
Less Operating Revenue <sup>(d)</sup> .....	-	-	-	-	
Net Cost of Output .....	1,612	1,402	1,336	1,242	
Adjustments <sup>(e)</sup> .....	11	(40)	(39)	(67)	
<b>Appropriation for purchase of Output 3 .....</b>	<b>1,623</b>	<b>1,362</b>	<b>1,297</b>	<b>1,175</b>	

- (a) Costs associated with portfolio agency previously known as Office of Seniors Interests are spread across outputs one, three and five (total \$4.0 million).
- (b) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.
- (c) A new output framework has been developed for 2002-03. To provide comparability, previous years output figures have been reworked.
- (d) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.
- (e) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures<sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Community engagement initiatives which facilitate positive ageing .....	11	13	13	15	
Policy advice and information projects which facilitate positive ageing .....	33	19	19	18	
<b>Quality</b>					
Stakeholder satisfaction with quality of community engagement initiatives which facilitate positive ageing .....	na	na	na	80%	
Stakeholder satisfaction with the quality of policy advice and information projects which facilitate positive ageing .....	na	na	na	80%	
<b>Timeliness</b>					
Stakeholder satisfaction with timeliness of community engagement initiatives which facilitate positive ageing .....	na	na	na	90%	
Policy advice and information projects which facilitate positive ageing developed, coordinated and evaluated within agreed timeframes .....	na	na	na	90%	
<b>Cost (Efficiency)</b>					
Average cost per community engagement initiative which facilitates positive ageing ....	\$30,182	\$22,231	\$21,187	\$14,816	
Average cost per policy advice and information project which facilitates positive ageing .....	\$38,788	\$58,579	\$55,814	\$56,630	
<b>Full Time Equivalents (FTEs)<sup>(b)</sup></b>	20	20	20	19	

(a) As a result of the development of a new output framework in 2002-03, many of the measures have no direct comparability with previous years. Where comparability problems exist, the relevant measure is shown as 'na'.

(b) In previous years budget statements, staffing levels were based on Approved Average Staffing Levels (AASL). For the 2001-02 Estimated and 2002-03 Budget, the department has adopted actual FTE usage, which may result in staffing numbers not being directly comparable.

**Major Achievements For 2001-02**

- Assisted in the establishment of the Active Ageing Taskforce, aided in researching a range of issues impacting on seniors, supported the Taskforce's community consultation process and linked Taskforce members with State, Commonwealth and interstate government and non-government agencies.
- Detailed planning and comprehensive national and international promotion of the 6th Global Conference on Ageing. Conference planning and organising is in place, with the conference due to be held in Perth on 27-30 October 2002.
- Funded 13 organisations to undertake initiatives that promoted and encouraged multi-generational contact. Redeveloped funding guidelines to assist future applicants to achieve the goals of the Seniors Interests multi-generational program.
- Funded the Positive Ageing Foundation to develop Age Friendly Standards for the retail, banking and tourism sectors. Publication and distribution of the first two editions of the New Age for Business newsletter. The newsletter informs businesses about the Seniors Card and provides updates on a range of issues relevant to seniors as consumers or employees.
- Evaluated and updated the specifications for the Senior Partners program. The evaluation identified that the program increased the well-being of the majority of clients and decreased the loneliness of approximately two-thirds of clients.
- Commenced development of a *Carer's Act* that will recognise and support carers in their caring role.

**Major Initiatives For 2002-03**

- Host the 6th Global Conference on Ageing in Perth, from 27-30 October 2002.
- Support the Active Ageing Taskforce and develop the Planning for Population Ageing policy framework and strategies.
- Complete the development of a *Carer's Act* to provide formal recognition for informal carers and to highlight carers needs for services and support.

**Outcome: Policies are developed and coordinated within the Department and across government for children, families, communities, seniors, women, young people and volunteers and Western Australians are engaged in the process**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness measure associated with this outcome is the same as that provided under output 2.....	-	-	-	-	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 4: Women's policy and progress <sup>(a)</sup>**

Policy coordination, policy advice, analysis and information, informed by community engagement and collaboration with other government agencies; monitoring and reporting on outcomes to overcome systemic inequality and promote positive attitudes to diversity thus enhancing women's progress.

	2000-01 Actual <sup>(b)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output <sup>(c)</sup> .....	1,877	1,940	1,866	1,705	
Less Operating Revenue <sup>(d)</sup> .....	-	-	-	-	
Net Cost of Output .....	1,877	1,940	1,866	1,705	
Adjustments <sup>(e)</sup> .....	13	(56)	(54)	(125)	
<b>Appropriation for purchase of Output 4 .....</b>	<b>1,890</b>	<b>1,884</b>	<b>1,812</b>	<b>1,580</b>	

(a) Costs associated with the portfolio agency previously known as Women's Policy Office are spread across outputs one, four and eight (total \$4.5 million).

(b) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(c) A new output framework has been developed for 2002-03. To provide comparability, previous years output figures have been reworked.

(d) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(e) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures<sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Community engagement initiatives for women	na	na	na	21	
Policy advice and information projects for women .....	na	na	na	550	
<b>Quality</b>					
Stakeholder satisfaction with quality of community engagement initiatives for women .....	75%	na	75%	80%	
Stakeholder satisfaction with quality of policy advice and information projects for women..	na	na	75%	80%	
<b>Timeliness</b>					
Community engagement initiatives conducted according to agreed timeframe.....	85%	na	85%	90%	
Stakeholder satisfaction with timeliness of policy advice and information projects for women .....	91%	na	91%	85%	
<b>Cost (Efficiency)</b>					
Average cost per community engagement initiative for women.....	na	na	na	\$46,463	
Average cost per policy advice and information project for women .....	na	na	na	\$1,325	
<b>Full Time Equivalents (FTEs)<sup>(b)</sup></b>	15	15	18	11	

(a) As a result of the development of a new output framework in 2002-03, many of the measures have no direct comparability with previous years. Where comparability problems exist, the relevant measure is shown as 'na'.

(b) In previous years budget statements, staffing levels were based on Approved Average Staffing Levels (AASL). For the 2001-02 Estimated and 2002-03 Budget, the department has adopted actual FTE usage, which may result in staffing numbers not being directly comparable.

**Major Achievements For 2001-02**

- Implemented a new community engagement and policy development model for women's policy development by:
  - identifying the goals and aspirations of Western Australian women in seven key areas by holding a Women's Convention on 7-8 March 2002, via a Perth convention, input from over 30 telecentres across the State and online chat-room; and
  - reporting to Government and the community on these goals and outlining a strategic process to achieve them.
- Established an Inter-Departmental Committee on sexual assault with representation from key government agencies to prepare a coordinated response to Government on options for addressing sexual assault in the Western Australian community.
- Promoted opportunities for Indigenous women through:
  - supporting an Indigenous Women's Network;
  - contributing to a national annual report on Women's Leadership by the Commonwealth State and Territories Women Ministers Council focusing in particular on the leadership of Indigenous women; and
  - participating in the development of a National Action Plan regarding Indigenous Women and Reconciliation.
- Following a scoping workshop on work and family issues at the meeting of Women's Advisors on 25 March 2002, conducted a Fairness in the Workplace seminar to consider State issues to address current inequities in Western Australia.
- Held monthly forums in partnership with key women's non-government organisations on issues of public interest for women.

**Major Initiatives For 2002-03**

- Hold quarterly community engagement forums to develop strategies to achieve the goals of Western Australian women in the key areas as identified at the 2002 Women's Convention.
- Produce a 'Women's Progress Report', including indicators, emerging issues and outcomes of collaborative partnerships to measure progress towards the achievement of identified goals.
- Implement the Western Australian component of the National Action Plan on Indigenous Women and Reconciliation.
- Examine the issues and opportunities for women in local government in partnership with key stakeholders.
- In conjunction with the Office for Seniors and Volunteering, investigate the incidence and consequences of, and develop strategies to, address social isolation among older women.

**Outcome: Policies are developed and coordinated within the Department and across government for children, families, communities, seniors, women, young people and volunteers and Western Australians are engaged in the process**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness measure associated with this outcome is the same as that provided for output 2.....	-	-	-	-	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 5: Volunteering policy and coordination**

Policy coordination, policy advice, analysis and information to develop and refine a collaborative approach with government agencies and the community to promote volunteering.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output <sup>(b)</sup> .....	-	874	832	835	
Less Operating Revenue <sup>(c)</sup> .....	-	-	-	-	
Net Cost of Output .....	-	874	832	835	
Adjustments <sup>(d)</sup> .....	-	(25)	(24)	(41)	
<b>Appropriation for purchase of Output 5 .....</b>	-	849	808	794	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) A new output framework has been developed for 2002-03. To provide comparability, previous years output figures have been reworked.

(c) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures<sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Policy projects which facilitate volunteering...	na	7	7	11	Increase in projects due to establishment of Volunteering Secretariat
<b>Quality</b>					
Stakeholder satisfaction with quality of policy projects which facilitate volunteering .....	na	na	na	80%	
<b>Timeliness</b>					
Stakeholder satisfaction with timeliness of policy projects which facilitate volunteering	na	na	na	90%	
<b>Cost (Efficiency)</b>					
Average cost per policy project which facilitates volunteering.....	na	\$124,857	\$118,933	\$75,931	
<b>Full Time Equivalents (FTEs)<sup>(b)</sup></b>	0	1	1	3	

(a) As a result of the development of a new output framework in 2002-03, many of the measures have no direct comparability with previous years. Where comparability problems exist, the relevant measure is shown as 'na'.

(b) In previous years budget statements, staffing levels were based on Approved Average Staffing Levels (AASL). For the 2001-02 Estimated and 2002-03 Budget, the department has adopted actual FTE usage, which may result in staffing numbers not being directly comparable.

**Major Achievements For 2001-02**

- Established a Volunteering Secretariat to support the Minister for Volunteering. The Secretariat will inform and coordinate across government policy development and research as well as supporting the sector to extend participation in volunteering, now and in the future.
- Supported the development of a Volunteer Compact Community Discussion Paper to stimulate community input into the final version of the State Government's compact with the volunteering/voluntary sector.
- Established mechanisms to fund the development of volunteer resource centres.
- Committed \$100,000 per annum over four years to the Student Community Involvement Program (SCIP) to introduce students to the concept of volunteering, to create a bridge between schools, their students and the community and to encourage an ongoing commitment (by students) to community service.
- Funded research into baby boomers as volunteers and ways to extend their involvement in volunteering.

**Major Initiatives For 2002-03**

- Continue to implement expansion of services for volunteers and School Community Involvement Program (SCIP).
- Undertake research into volunteers and volunteering.
- Support community consultation and input into the State Government's compact with the volunteering/voluntary sector and support the Volunteer Reference Group to use this input to complete the Volunteer Compact.
- Enhance the participation of volunteering in the community by:
  - assisting the growth of Volunteer Resource Centres through reviewing effectiveness and by funding local centres;
  - establishing pilot projects to encourage their participation in volunteering. These pilots are to be informed by the 'Boomnet' research on baby boomers and volunteering; and
  - assisting local volunteering groups, particularly those in rural and remote areas, by providing training opportunities.

**Outcome: Policies are developed and coordinated within the Department and across government for children, families, communities, seniors, women, young people and volunteers and Western Australians are engaged in the process**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness measure associated with this outcome is the same as that provided under output 2.....	-	-	-	-	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 6: Aboriginal and Torres Strait Islander policy coordination**

Departmental policy coordination, policy advice, analysis and information for Aboriginal and Torres Strait Islander Services.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output <sup>(b)</sup> .....	-	-	-	540	
Less Operating Revenue <sup>(c)</sup> .....	-	-	-	-	
Net Cost of Output .....	-	-	-	540	
Adjustments <sup>(d)</sup> .....	-	-	-	-	
<b>Appropriation for purchase of Output 6 .....</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>540</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) A new output framework has been developed for 2002-03. To provide comparability, previous years output figures have been reworked.

(c) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.



**Output Performance Measures<sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Policy projects for Aboriginal and Torres Strait Islander people.....	na	na	na	6	
<b>Quality</b>					
Stakeholder satisfaction with quality of policy projects for Aboriginal and Torres Strait Islander people.....	na	na	na	80%	
<b>Timeliness</b>					
Stakeholder satisfaction with timeliness of policy projects for Aboriginal and Torres Strait Islander people .....	na	na	na	80%	
<b>Cost (Efficiency)</b>					
Average cost per policy project for Aboriginal and Torres Strait Islander people.....	na	na	na	\$90,000	
<b>Full Time Equivalents (FTEs)<sup>(b)</sup></b>	0	0	0	7	

(a) As a result of the development of a new output framework in 2002-03, many of the measures have no direct comparability with previous years. Where comparability problems exist, the relevant measure is shown as 'na'.

(b) In previous years budget statements, staffing levels were based on Approved Average Staffing Levels (AASL). For the 2001-02 Estimated and 2002-03 Budget, the department has adopted actual FTE usage, which may result in staffing numbers not being directly comparable.

**Major Achievements For 2001-02**

- Reviewed the Aboriginal and Torres Strait Islander Child Placement Principles for inclusion in the Department's new legislation.
- Contributed to the development of the Indigenous components of the Department's policy development, service delivery and capacity building.
- Coordinated the Family Focus group of the Western Australian Aboriginal Justice Plan.
- Reviewed and consolidated the Aboriginal and Torres Strait Islander Employment and Career Development Strategy.

**Major Initiatives For 2002-03**

- Establish links with other portfolio units to ensure issues for Indigenous people are included in policy considerations for women, seniors, children and young people.
- Develop an action and implementation plan to respond to the recommendations of the Premier's inquiry into sexual abuse in Indigenous communities.
- Further promote interagency links and relationships to promote the strengthening of Indigenous communities, families, children and young people.
- Further develop the Department's Reconciliation Policy to be consistent with the Government's Statement of Commitment to a New and Just Relationship.
- Review and further develop cross-cultural training for staff.
- Continue to implement the Aboriginal and Torres Strait Islander Employment and Career Development Strategy.

**Outcome: Families and communities are supported to provide for the care and safety of their members****Key Effectiveness Indicator** <sup>(a)(b)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Customers who report they were supported to provide care and safety to their family members .....	98%	na	99%	95%	
Stakeholder organisations which report communities in which they operate were supported to provide care and safety to their members .....	na	na	na	80%	
Children with a substantiated report of maltreatment who did not have a further substantiated report of maltreatment within 12 months .....	88%	90%	91%	90%	
Children abused in care by carers .....	0.52%	0%	0.29%	0%	

(a) More details of effectiveness indicators are provided in the annual report.

(b) As a result of the development of a new output framework in 2002-03, many of the measures have no direct comparability with previous years. Where comparability problems exist, the relevant measure is shown as 'na'.

**Output 7: Care and safety services**

Services to support families and individuals in crisis and help reduce the occurrence and impact of all forms of abuse and provide quality care to those children placed in the care of the State.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output <sup>(b)</sup> .....	106,937	118,143	116,866	119,345	
Less Operating Revenue <sup>(c)</sup> .....	16,730	15,511	15,511	16,097	
Net Cost of Output .....	90,207	102,632	101,355	103,248	
Adjustments <sup>(d)</sup> .....	3,110	(1,896)	(1,901)	995	
<b>Appropriation for purchase of Output 7 .....</b>	<b>93,317</b>	<b>100,736</b>	<b>99,454</b>	<b>104,243</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) A new output framework has been developed for 2002-03. To provide comparability, previous years output figures have been reworked.

(c) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures<sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Care and safety case equivalents <sup>(b)</sup> .....	40,973	42,421	43,571	45,680	Increased quantity reflects growth in the number of children in care
<b>Quality</b>					
Customer satisfaction with quality of care and safety case equivalent services.....	98%	95%	99%	95%	
Children departmentally placed who had a total of three or fewer placements.....	91%	90%	87%	90%	
Aboriginal and Torres Strait children placed with Aboriginal and Torres Strait carers or services which, employ Aboriginal and Torres Strait carers.....	87%	85%	87%	90%	
<b>Timeliness</b>					
Customers satisfaction with timeliness of care and safety case equivalent services .....	97%	80%	97%	95%	
Investigations of allegations of child maltreatment which began within priority timeframes .....	91%	100%	90%	100%	
Quarterly case reviews for children in care produced on time .....	88%	90%	86%	90%	
<b>Cost (Efficiency)</b>					
Average cost per care and safety case equivalent services.....	\$2,610	\$2,785	\$2,682	\$2,613	
<b>Full Time Equivalents (FTEs) <sup>(c)</sup></b>	681	674	664	646	

- (a) As a result of the development of a new output framework in 2002-03, many of the measures have no direct comparability with previous years. Where comparability problems exist, the relevant measure is shown as 'na'.
- (b) Care and safety case equivalents include maltreatment allegations, care and protection applications, intensive family support and treatment, financial assistance and counselling, disaster responses and supported accommodation cases.
- (c) In previous years budget statements, staffing levels were based on Approved Average Staffing Levels (AASL). For the 2001-02 Estimated and 2002-03 Budget, the department has adopted actual FTE usage, which may result in staffing numbers not being directly comparable.

**Major Achievements For 2001-02**

- Developed a plan to manage the growth in numbers of children in care and assist in managing the responsibility for providing quality care for children unable to live with their families.
- Implemented the Looking After Children system statewide.
- Completed Service Development Reviews for child protection services, care for children services, and intensive family support and reunification services. Research was conducted to determine the nature and extent of the increased demand for out of home care. Results of the review and the research was used to improve the Department's service planning and development.
- Increased funding to the Foster Care Association.
- Funded the CREATE Foundation to ensure that the views of children and young people in care are taken into account.
- Enhanced services to young people in departmental hostel care through the establishment of community reference committees in Bedford and Mt Lawley which communicate local residents' concerns to the Department's management.
- Developed a plan for facilities to replace the services in Bedford and Mt Lawley with implementation dependent on the outcomes of community consultations.
- Provisions are included in the Department's proposed legislation currently being drafted to enable the restraining of children and young people in hostels.

- Provided additional services to support individuals and families exposed to domestic violence including additional funding to Yorgum Aboriginal Corporation to establish a counselling service for Indigenous children exposed to domestic violence, and additional funding to the Women's Refuge Group.
- Established support services for men who leave home after an incident of violence, to assist them manage their violence.
- Redeveloped the training course developed jointly with the Western Australia Police Service on responding to certain cases of child maltreatment.
- Implemented revised service standards for the delivery of services through the Commonwealth/State Supported Accommodation Assistance Program (SAAP) for people who are homeless and in crisis.
- Finalised protocols to enhance the provision of services to SAAP clients developed between SAAP services and the Department's Service Delivery, and finalised a referral and assessment process with the Department of Immigration and Multicultural and Indigenous Affairs.
- Developed new youth accommodation services at Fremantle and Broome.
- The State Homelessness Taskforce was established in July 2001 and presented its report to the Cabinet Standing Committee on Social Policy.

#### **Major Initiatives For 2002-03**

- Prepare a strategic plan for child protection, care for children, and early intervention and prevention services.
- Establish and expand child sexual abuse counselling and treatment services for Indigenous communities.
- Further develop the implementation of the interagency local level protocols to improve the coordination and support of services to young people in care.
- Develop quality of life measures to assess the well being of young people in care.
- Improve coordination of the Department's responses to child abuse by developing and updating interdepartmental procedures and protocols.

#### **Outcome: Families and communities are supported to provide for the care and safety of their members**

##### **Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
The effectiveness measure associated with this outcome is the same as that provided under output 7.....	98%	na	99%	95%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 8: Family and domestic violence coordination**

Policy development and coordination to support families and individuals experiencing family and domestic violence.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output <sup>(b)</sup> .....	2,858	2,953	2,842	2,692	
Less Operating Revenue <sup>(c)</sup> .....	209	25	25	25	
Net Cost of Output .....	2,649	2,928	2,817	2,667	
Adjustments <sup>(d)</sup> .....	19	(85)	(83)	(197)	
<b>Appropriation for purchase of Output 8 .....</b>	<b>2,668</b>	<b>2,843</b>	<b>2,734</b>	<b>2,470</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) A new output framework has been developed for 2002-03. To provide comparability, previous years output figures have been reworked.

(c) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Family and domestic violence coordination and community education projects .....	7	na	11	9	
<b>Quality</b>					
Stakeholder satisfaction with quality of family and domestic violence coordination and community education projects .....	63%	na	75%	70%	
<b>Timeliness</b>					
Stakeholder satisfaction with timeliness of family and domestic violence coordination and community education projects .....	na	na	na	85%	
<b>Cost (Efficiency)</b>					
Average cost per family and domestic violence coordination and community education project .....	\$408,286	na	\$258,330	\$299,126	
<b>Full Time Equivalents (FTEs) <sup>(b)</sup></b>	<b>10</b>	<b>10</b>	<b>11</b>	<b>10</b>	

(a) As a result of the development of a new output framework in 2002-03, many of the measures have no direct comparability with previous years. Where comparability problems exist, the relevant measure is shown as 'na'.

(b) In previous years budget statements, staffing levels were based on Approved Average Staffing Levels (AASL). For the 2001-02 Estimated and 2002-03 Budget, the department has adopted actual FTE usage, which may result in staffing numbers not being directly comparable.

***Major Achievements For 2001-02***

- Additional funding provided to Regional Domestic Violence Committees (RDVC), and established a new Peel RDVC to meet community demand.
- Organised a national Partnerships Against Domestic Violence (PADV) conference in Perth in November 2001.
- Continued to implement Freedom From Fear with an increased focus on community based initiatives.
- Established the cross government Family Violence Coordinating Committee to develop a strategic approach to plan and coordinate the Government's response to family violence.
- Completed research on the prevalence of elder abuse in the Western Australian community. Worked with the Active Ageing Taskforce to determine service delivery models which respond effectively to the issues identified in the research.
- Undertook community education including training and materials about Indigenous family violence, and in collaboration with Edith Cowan University and Western Australian workplaces, funded research to address the impact of domestic violence in the workplace.

***Major Initiatives For 2002-03***

- Broaden the focus of Freedom From Fear initiatives to include a range of diverse cultures and groups.
- Provide support to the new cross Government and community Family Violence Coordinating Committee and assist in the development and coordination of its strategic plan including a draft Aboriginal Family Violence Strategy.
- Convene a family violence conference involving government, non-government, RDVC members and other key stakeholders to encourage the achievement of effective regional coordination, and showcase innovative and cost effective projects to combat family violence.
- Develop a Family Violence pilot project in the Cannington Police District with the Western Australian Police Service for co-location of officers, early identification and intervention of family violence services and holistic case management via interagency collaboration and support.

**CAPITAL WORKS PROGRAM**

The Department's capital works program provides for the replacement, maintenance and expansion of assets that support the delivery of services. The assets include community facilities, hostels, group homes, service delivery offices and information systems requirements. Highlights for the 2001-02 year were the construction of community facilities in Jurien Bay and new service delivery offices at Fremantle and Armadale. Significant expenditure commitments were made towards heritage buildings owned by the Department including the McCall Centre at Cottesloe and Reidy House at Katanning.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Buildings Minor Works -				
Family Centre Remodelling .....	300	200	100	100
Community Centre Program -				
2001-02 Program .....	3,000	2,500	2,500	500
Computer Hardware and Software -				
Computing and Office Equipment .....	232	58	58	58
Software Development .....	1,400	700	700	700
<b>COMPLETED WORKS</b>				
Buildings Minor Works -				
Heritage Buildings .....	300	300	300	-
Hostel Refurbishment .....	750	750	750	-
Community Centre Program -				
1997-98 Program .....	5,501	5,501	91	-
2000-01 Program .....	969	969	416	-
Child Care Program .....	1,000	1,000	1,000	-
Computer Hardware and Software -				
Information Systems Program - 1999-2000 .....	2,000	2,000	907	-
Information Systems Program - 2000-01 .....	1,600	1,600	1,600	-
Information Systems Program - 2001-02 .....	2,638	2,638	2,638	-
Information Systems Program Office of Seniors Interests - 1999-00 .....	34	34	22	-
Information Systems Program Office of Seniors Interests - 2000-01 .....	50	50	50	-
Furniture and Equipment -				
2001-02 Program .....	150	150	150	-
Expanded National Child Strategy -				
Long Day Care Centres -				
1997-98 Program .....	4,940	4,940	2,997	-
<b>NEW WORKS</b>				
Buildings Minor Works -				
Broome Office .....	465	-	-	465
Fremantle Office .....	726	-	-	726
Computer Hardware and Software -				
Hardware-Software Refresh .....	300	-	-	300
Information Systems Program - 2002-03 .....	199	-	-	199
IT Adoptions System .....	150	-	-	150
IT Asset Replacement .....	1,430	-	-	1,430
IT WAN Upgrade .....	330	-	-	330
Software Upgrade 2002-03 .....	600	-	-	600
Furniture and Equipment -				
2002-03 Program .....	910	-	-	910
Hostels				
Residential Facility .....	1,087	-	-	1,087
	31,061	23,390	14,279	7,555

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	7,781	14,279	14,279	7,555	8,924	8,389	9,510
	7,781	14,279	14,279	7,555	8,924	8,389	9,510
<b>LESS</b>							
Internal Funds and Balances .....	-	3,833	3,833	-	-	-	-
Funding included in output appropriations <sup>(b)</sup> ..	3,215	5,629	5,629	4,681	2,476	250	-
Holding Account <sup>(c)</sup> .....	-	-	-	2,138	2,885	3,155	2,973
<b>Capital Contribution .....</b>	4,566	4,817	4,817	736	3,563	4,984	6,537

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.



**FINANCIAL STATEMENTS****STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	60,872	63,216	62,604	63,954	65,659	67,520	68,896
Superannuation .....	5,688	6,099	6,110	6,955	7,027	7,231	7,231
Grants and subsidies <sup>(b)</sup> .....	17,056	23,306	21,828	23,295	21,315	20,811	20,811
Services purchased from non-government agencies .....	50,554	54,273	53,075	54,835	56,982	58,296	58,254
Supplies and services .....	27,130	32,892	33,756	31,038	30,953	30,015	32,338
Accommodation .....	8,942	6,839	6,840	6,547	6,885	6,883	6,882
Capital User Charge .....	-	4,807	4,807	4,616	4,682	4,798	5,051
Depreciation .....	4,096	4,301	4,301	3,874	3,405	2,628	2,628
Administration .....	541	-	-	-	-	-	-
Net loss on disposal of non-current assets .....	80	736	736	736	736	736	736
Other expenses .....	-	886	828	822	847	860	860
<b>TOTAL COST OF SERVICES .....</b>	<b>174,959</b>	<b>197,355</b>	<b>194,885</b>	<b>196,672</b>	<b>198,491</b>	<b>199,778</b>	<b>203,687</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	480	303	303	249	249	249	249
Grants and subsidies .....	17,653	16,947	16,947	17,324	17,716	18,118	18,118
Donations .....	6	-	-	-	-	-	-
Other Revenue .....	3,083	1,759	1,204	1,318	1,318	1,318	1,318
<b>Total Revenues from Ordinary Activities .....</b>	<b>21,222</b>	<b>19,009</b>	<b>18,454</b>	<b>18,891</b>	<b>19,283</b>	<b>19,685</b>	<b>19,685</b>
<b>NET COST OF SERVICES .....</b>	<b>153,737</b>	<b>178,346</b>	<b>176,431</b>	<b>177,781</b>	<b>179,208</b>	<b>180,093</b>	<b>184,002</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	149,906	172,674	170,759	176,832	177,290	178,237	182,146
Liabilities assumed by the Treasurer .....	5,688	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>155,594</b>	<b>172,674</b>	<b>170,759</b>	<b>176,832</b>	<b>177,290</b>	<b>178,237</b>	<b>182,146</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>1,857</b>	<b>(5,672)</b>	<b>(5,672)</b>	<b>(949)</b>	<b>(1,918)</b>	<b>(1,856)</b>	<b>(1,856)</b>
Change in Equity arising from transfer of assets/liabilities .....	(3,531)	-	-	-	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>(1,674)</b>	<b>(5,672)</b>	<b>(5,672)</b>	<b>(949)</b>	<b>(1,918)</b>	<b>(1,856)</b>	<b>(1,856)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 1247, 1210 and 1191 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	8,026	5,974	4,818	6,035	6,291	3,838	5,085
Restricted cash.....	3,156	-	3,156	2,743	2,743	2,743	2,743
Receivables.....	1,932	1,932	2,438	2,438	2,438	2,438	2,438
Amounts receivable for outputs <sup>(a)</sup> .....	-	2,686	2,686	2,885	3,155	2,973	2,973
Prepayments .....	6,458	2,952	4,525	3,725	3,725	2,725	725
<b>Total current assets</b> .....	<b>19,572</b>	<b>13,544</b>	<b>17,623</b>	<b>17,826</b>	<b>18,352</b>	<b>14,717</b>	<b>13,964</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	2,163	2,163	3,152	3,829	3,925	4,021
Land and Buildings.....	36,632	43,082	41,794	41,617	40,608	42,567	44,102
Plant, equipment and vehicles.....	2,435	1,466	509	698	1,612	6,009	12,201
Other.....	18,496	16,426	12,740	11,027	13,464	11,918	10,372
<b>Total non-current assets</b> .....	<b>57,563</b>	<b>63,137</b>	<b>57,206</b>	<b>56,494</b>	<b>59,513</b>	<b>64,419</b>	<b>70,696</b>
<b>TOTAL ASSETS</b> .....	<b>77,135</b>	<b>76,681</b>	<b>74,829</b>	<b>74,320</b>	<b>77,865</b>	<b>79,136</b>	<b>84,660</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	582	83	83	83	1,083	1,083	1,083
Provision for employee entitlements.....	10,603	10,731	11,052	10,501	10,726	10,963	11,200
Accrued Salaries.....	1,755	1,757	1,756	2,008	2,481	183	585
Other.....	1,507	321	6	6	6	6	6
<b>Total current liabilities</b> .....	<b>14,447</b>	<b>12,892</b>	<b>12,897</b>	<b>12,598</b>	<b>14,296</b>	<b>12,235</b>	<b>12,874</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	3,693	3,792	3,792	3,795	3,997	4,201	4,405
Other.....	333	338	333	333	333	333	333
<b>Total non-current liabilities</b> .....	<b>4,026</b>	<b>4,130</b>	<b>4,125</b>	<b>4,128</b>	<b>4,330</b>	<b>4,534</b>	<b>4,738</b>
<b>TOTAL LIABILITIES</b> .....	<b>18,473</b>	<b>17,022</b>	<b>17,022</b>	<b>16,726</b>	<b>18,626</b>	<b>16,769</b>	<b>17,612</b>
<b>EQUITY</b>							
Contributed Equity .....	-	4,817	4,817	5,553	9,116	14,100	20,637
Accumulated surplus/(deficit).....	21,140	14,579	15,468	14,519	12,601	10,745	8,889
Asset revaluation reserve .....	37,522	40,263	37,522	37,522	37,522	37,522	37,522
<b>Total equity</b> .....	<b>58,662</b>	<b>59,659</b>	<b>57,807</b>	<b>57,594</b>	<b>59,239</b>	<b>62,367</b>	<b>67,048</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>77,135</b>	<b>76,681</b>	<b>74,829</b>	<b>74,320</b>	<b>77,865</b>	<b>79,136</b>	<b>84,660</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	142,125	167,825	165,910	172,958	173,458	175,168	179,077
Capital Contribution .....	7,781	4,817	4,817	736	3,563	4,984	6,537
Holding Account .....	-	-	-	2,686	2,885	3,155	2,973
<b>Net cash provided by government .....</b>	<b>149,906</b>	<b>172,642</b>	<b>170,727</b>	<b>176,380</b>	<b>179,906</b>	<b>183,307</b>	<b>188,587</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(58,731)	(62,667)	(62,055)	(64,249)	(64,759)	(69,378)	(68,054)
Superannuation .....	-	(6,099)	(6,110)	(6,955)	(7,027)	(7,231)	(7,231)
Supplies and services .....	(27,732)	(29,412)	(28,276)	(29,614)	(28,857)	(28,569)	(29,892)
Grants and subsidies .....	(17,982)	(23,716)	(22,238)	(23,705)	(21,725)	(21,221)	(21,221)
Accommodation .....	(7,388)	(6,820)	(6,821)	(6,522)	(6,969)	(7,003)	(7,002)
Administration.....	(393)	(3,046)	(3,046)	(997)	(1,559)	(872)	(872)
Capital User Charge.....	-	(4,807)	(4,807)	(4,616)	(4,682)	(4,798)	(5,051)
Services purchased from non-government agencies .....	(50,284)	(53,073)	(51,875)	(54,035)	(55,982)	(57,296)	(57,254)
Goods and Services Tax .....	(9,445)	(8,400)	(8,400)	(8,400)	(8,400)	(8,400)	(8,400)
Other.....	-	(886)	(828)	(822)	(847)	(860)	(860)
<b>Receipts</b>							
User charges and fees .....	289	105	105	51	51	51	51
Goods and Services Tax .....	8,713	8,400	8,400	8,400	8,400	8,400	8,400
Grants and subsidies .....	16,806	16,947	16,947	17,324	17,716	18,118	18,118
Other.....	2,719	1,879	1,324	1,438	1,438	1,438	1,438
<b>Net cash from operating activities .....</b>	<b>(143,428)</b>	<b>(171,595)</b>	<b>(167,680)</b>	<b>(172,702)</b>	<b>(173,202)</b>	<b>(177,621)</b>	<b>(177,830)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(3,785)	(6,255)	(6,255)	(2,874)	(6,448)	(8,139)	(9,510)
<b>Net cash from investing activities .....</b>	<b>(3,785)</b>	<b>(6,255)</b>	<b>(6,255)</b>	<b>(2,874)</b>	<b>(6,448)</b>	<b>(8,139)</b>	<b>(9,510)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>2,693</b>	<b>(5,208)</b>	<b>(3,208)</b>	<b>804</b>	<b>256</b>	<b>(2,453)</b>	<b>1,247</b>
Cash assets at the beginning of the reporting period .....	10,337	11,182	11,182	7,974	8,778	9,034	6,581
Net cash transferred to/from other agencies.....	(1,848)	-	-	-	-	-	-
<b>Cash assets at the end of the reporting period .....</b>	<b>11,182</b>	<b>5,974</b>	<b>7,974</b>	<b>8,778</b>	<b>9,034</b>	<b>6,581</b>	<b>7,828</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	176,431	177,781	179,208	180,093	184,002
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(4,301)	(3,874)	(3,405)	(2,628)	(2,628)
(Increase)/decrease in salaries and related costs .....	952	296	(900)	1,857	(843)
Increase/(decrease) in accounts receivable .....	506	-	-	-	-
Increase/(decrease) in prepayments .....	(1,933)	(800)	-	(1,000)	(2,000)
(Increase)/decrease in accounts payable .....	499	-	(1,000)	-	-
Profit/(loss) on sale of assets .....	(736)	(736)	(736)	(736)	(736)
Other accrued revenue .....	35	35	35	35	35
Other accrued expenditure .....	(3,773)	-	-	-	-
<b>Net Cash from Operating Activities</b> .....	167,680	172,702	173,202	177,621	177,830

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Children in care .....	12,359	12,724	13,500	15,128	15,128	15,128	15,128
Family crisis program .....	1,498	1,600	1,515	1,600	1,600	1,600	1,600
Capital Grants .....	1,003	3,749	2,072	2,100	-	-	-
Volunteers .....	-	-	422	310	310	310	310
Positive Ageing Initiatives .....	89	80	85	25	25	25	25
Freedom from Fear .....	169	168	135	75	100	100	100
Disaster Relief .....	14	-	-	-	-	-	-
Youth grants and disbursements <sup>(a)</sup> .....	1,038	4,585	4,049	4,009	4,096	3,597	3,597
Other .....	886	400	50	48	56	51	51
<b>TOTAL</b>	<b>17,056</b>	<b>23,306</b>	<b>21,828</b>	<b>23,295</b>	<b>21,315</b>	<b>20,811</b>	<b>20,811</b>

(a) Includes grants to the cadet program and community service grants.

## TRUST ACCOUNT DETAILS

## Western Australian Family Foundation Trust Account

The purpose of the Account is to hold funds for development, implementation and administration initiatives and activities regarding the family and community.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Opening Balance .....	1,132	877	877	738
Receipts:				
Appropriations .....	560	560	560	560
	1,692	1,437	1,437	1,298
Payments .....	815	560	699	560
<b>CLOSING BALANCE</b> .....	<b>877</b>	<b>877</b>	<b>738</b>	<b>738</b>

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Aboriginal Child Care Training .....	40	39	39	39
Aboriginal and Torres Strait Islander Employment Strategy .....	36	-	-	-
Centenary of Federation .....	250	-	-	-
Children's Services .....	250	380	380	380
Christmas/Cocos Island .....	112	-	-	-
Departmental Services .....	3,008	1,984	1,429	1,412
Domestic Violence Partnerships .....	194	-	-	-
Family Law Court of Western Australia .....	1,190	1,190	1,190	1,190
GST input credits .....	8,628	8,400	8,320	8,320
GST Receipts on Sales .....	85	-	80	80
Promotional Initiatives .....	5	-	-	-
Supported Accommodation Assistance Program .....	14,694	15,202	15,202	15,696
Youth Grants .....	-	120	120	80
Unattached Refugee Children .....	35	16	16	16
<b>TOTAL .....</b>	<b>28,527</b>	<b>27,331</b>	<b>26,776</b>	<b>27,213</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## DISABILITY SERVICES COMMISSION

### PART 13 - MINISTER FOR COMMUNITY DEVELOPMENT, WOMEN'S INTERESTS, SENIORS AND YOUTH; DISABILITY SERVICES; CULTURE AND THE ARTS

#### DIVISION 68

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 107 Net amount appropriated to purchase outputs.....</b>	166,693	182,974	182,758	<b>194,774</b>	205,516	216,197	220,820
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975 .....</b>	159	159	159	<b>159</b>	159	159	159
Total appropriations provided to purchase outputs.....	166,852	183,133	182,917	<b>194,933</b>	205,675	216,356	220,979
<b>ADMINISTERED GRANTS, SUBSIDIES AND OTHER TRANSFER PAYMENTS</b>							
<b>Amount provided for Administered Grants, Subsidies and Other Transfer Payments...</b>	-	1,000	1,000	-	-	-	-
<b>CAPITAL</b>							
<b>Item 173 Capital Contribution .....</b>	557	620	620	<b>1,781</b>	3,855	3,377	4,261
<b>GRAND TOTAL.....</b>	167,409	184,753	184,537	<b>196,714</b>	209,530	219,733	225,240

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*The primary focus of the Commission is to make a positive difference to the lives of people with disabilities, their families and carers.*

*The Commission will provide leadership to:*

- *support local communities in welcoming and assisting people with disabilities, their families and carers;*
- *achieve access to quality support and services for people with disabilities; and*
- *protect the rights of people with disabilities who are especially vulnerable and support them to live a full and valued life.*

#### SIGNIFICANT ISSUES AND TRENDS

- Ageing carers - many people with disabilities live at home with ageing parents. The illness or death of these elderly carers places new and urgent demands on accommodation and community based support services. Ongoing planning is required to help support families plan for the future.
- Ageing of people with disabilities - advances in health and medicine have contributed to improved life expectancy for many people with disabilities. Disability and generic services are now required to respond to the needs of an increasingly ageing population of people with disabilities. This has implications for the development of more appropriate services including constructive daytime and leisure activities upon retirement and appropriate accommodation support. An improved interface between disability and aged care programs is critical to assist people with disabilities to 'age in place'.

- Community awareness - as the community's level of awareness, understanding and inclusion of people with disabilities grows, there is a heightened expectation that Government should ensure the provision of services to reduce the disadvantages experienced by people with disability, enable people with disabilities to access opportunities to participate in the life of the Western Australian community members and improve the quality of life of people with disabilities and their carers.
- Accommodation redevelopment - there is an ongoing commitment to the development of community-based accommodation support options as an alternative to hostel accommodation. Hostels continue to be redeveloped, with residents being provided with accommodation in more community-based settings such as group homes or duplexes.
- Growing demand - over the past five years there has been a sustained increase in demand for disability support services. This has been driven by two key factors – an increase in the number of people with disabilities, and an increase in the take-up rate of disability services. The growth in demand and increased service take-up rate is influenced by factors such as ageing carers, ageing of people with disabilities increased survival rates of people with severe and profound disabilities and changing community expectations. A key challenge is to balance the need to respond to those in most critical need, while maintaining the capacity for early intervention and support strategies which prevent or delay the need for crisis intervention and enable people with disabilities to live more independent and fulfilling lives.
- Families and carers - families and carers continue to provide the main source of support for people with disabilities – 70% of all support needed is provided by families and friends. The provision of adequate support services for carers to help them maintain their caring role is critical in promoting individual and family well being, reducing the need for crisis support, and avoiding premature or inappropriate entry into high cost residential care.
- Individual funding - the continued trend towards funding individuals directly to purchase supports and services of their choice requires that various types of supports are available and are flexible, responsive and individualised, and that individuals and families are adequately supported in their decision making.
- Viability of non-government agencies - funding of the non-government sector accounts for approximately 50% of the Commission's budget. The Commission has been undertaking reforms for the past three years, in order to contain the costs of its services. The non-government sector needs to undertake similar reforms. Towards this, output targets have been adjusted to achieve full subsidy of the non-government sector for the effects of embedded wholesale sales tax, superannuation and also to provide for indexation on growth funds. The Commission will be seeking reforms within the non-government sector to have agencies operating within agreed benchmarks. The Commission will also encourage the introduction of more cost effective service designs, such as co-location of community-based dwelling where personal care is required. This will enhance the viability of the sector by reducing output costs.
- Commonwealth State Disability Agreement - 16% of the Commission's budget is comprised of Commonwealth funding provided under the Commonwealth State and Territory Disability Agreement (CSTDA). The second CSTDA expires on June 30, 2002. A key priority for the Commission is to re-negotiate a third CSTDA which responds appropriately to unmet demand and future growth and recognises the joint responsibility between the State and Commonwealth governments for funding specialist disability services. It is understood and assumed within these Budget Papers, that there will be an ongoing commitment by the Commonwealth to continue the funding that has been provided over the past two years for unmet need.
- Community access - as public authorities throughout Western Australia implement Disability Service Plans, people with disabilities are better able to access and participate in the community. There is growing awareness of the rights of people with disabilities to access all facets of community life, and there is increasing recognition of the importance of working in partnership with the private sector to support the creation of more accessible and welcoming communities.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Increased funding to meet operational pressures on non-government service providers .....	1,100	1,100	1,100	1,100
15 additional accommodation places .....	990	990	990	990
Parity and wages policy .....	295	598	615	624

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<i>Output 1:</i>							
Residential Services.....	101,391	106,788	107,179	112,443			
<i>Output 2:</i>							
Non Residential Services.....	76,366	89,558	90,163	97,071			
<i>Output 3:</i>							
Individual Coordination.....	20,998	23,050	24,207	25,996			
<i>Output 4:</i>							
Strategic Coordination.....	5,705	5,936	5,336	5,445			
<b>Total Cost of Outputs.....</b>	<b>204,460</b>	<b>225,332</b>	<b>226,885</b>	<b>240,955</b>	<b>251,917</b>	<b>262,217</b>	<b>266,951</b>
<i>Less Operating revenues .....</i>	<i>37,732</i>	<i>43,237</i>	<i>45,080</i>	<i>46,032</i>	<i>46,279</i>	<i>45,972</i>	<i>45,972</i>
<b>Net Cost of Outputs.....</b>	<b>166,728</b>	<b>182,095</b>	<b>181,805</b>	<b>194,923</b>	<b>205,638</b>	<b>216,245</b>	<b>220,979</b>
Adjustments <sup>(b)</sup> .....	124	1,038	1,112	10	37	111	-
<b>Appropriations provided to purchase Outputs.....</b>	<b>166,852</b>	<b>183,133</b>	<b>182,917</b>	<b>194,933</b>	<b>205,675</b>	<b>216,356</b>	<b>220,979</b>
<b>ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS</b>							
<b>Appropriation for Administered Grants and Subsidies and Other Transfer Payments .....</b>	<b>-</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>557</b>	<b>620</b>	<b>620</b>	<b>1,781</b>	<b>3,855</b>	<b>3,377</b>	<b>4,261</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>167,409</b>	<b>184,753</b>	<b>184,537</b>	<b>196,714</b>	<b>209,530</b>	<b>219,733</b>	<b>225,240</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.



**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, the Chairperson of the Commission and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Safe, healthy and supportive communities	Enhance the environment and well-being of people with disabilities and their carers by the provision of necessary supports and services.	Residential Services
		Non Residential Services
		Individual Coordination
		Strategic Coordination

**Outcome: Enhance the environment and well-being of people with disabilities and their carers by the provision of necessary supports and services.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Take up rate <sup>(b)</sup> .....	28.4	29	29	29	

(a) More details of effectiveness indicators are provided in the annual report.

(b) The take up rate is calculated as a proportion of the number of service users in each output, relative to the number of people with a disability who are in receipt of the Disability Support Pension through Centrelink. The measure is expressed as a rate of the number of service users for every 1,000 people in receipt of the Disability Support Pension. The take up rate for Western Australia in 2001-02 was 13% higher than the national rate.

**Output 1: Residential Services**

Residential Services are the provision of support and supervision required by people with disabilities who are accommodated in facilities, such as a hostel, group home or duplex. This support may include living skills training, information, counselling, community participation activities, care and support, transport, service coordination and advocacy.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	101,391	106,788	107,179	112,443	
Less Operating Revenue <sup>(b)</sup> .....	17,051	17,381	20,504	21,474	
Net Cost of Output .....	84,340	89,407	86,675	90,969	
Adjustments <sup>(c)</sup> .....	(63)	510	530	5	
<b>Appropriation for purchase of Output 1 .....</b>	<b>84,277</b>	<b>89,917</b>	<b>87,205</b>	<b>90,974</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Service users.....	1,542	1,602	1,604	1,664	
<b>Quality</b>					
Clients satisfied .....	90%	90%	na	90%	Consumer satisfaction surveys are conducted only once every two years
<b>Timeliness</b>					
Average time from approval to implementation of accommodation support plan.....	41 days	35 days	6 days	6 days	Refinement of multiple funding round processes
<b>Cost (Efficiency)</b>					
Average cost per service user .....	\$65,753	\$66,659	\$66,820	\$67,574	
<b>Full Time Equivalents (FTEs)</b>	999	999	1,023	1,023	

**Major Achievements For 2001-02**

- Provided funding that met the out-of-home accommodation support needs of an additional 62 people.
- Reviewed the operations of the Multi Agency Placement Service.
- Reviewed the Accommodation Support funding process.
- Developed a framework with the Department of Health, for provision of accommodation for people with a dual disability.
- In conjunction with the Ministry of Housing, progressed implementation of 20 housing modifications and construction projects that provided more appropriate housing for several groups of people who are supported by the Commission's Accommodation Services.
- Maintained, supported and continued to develop the Periodic Service Review Management System within the Commission's Accommodation Services, including progress of the extension to Supervising Social Trainers and Management functions.
- Implemented plans for the redevelopment of Fairholme Hostel to provide more appropriate services for residents.
- Implemented the redevelopment of Epsom Hostel and relocated residents to more appropriate services.
- Continued implementing the Community Services Training Package for Direct Care staff within the Commission's Accommodation Services.
- Progressed a range of capital works projects for five of the Commission's High Support Needs Hostels.
- Developed an endorsement process for potential service providers to encourage the strategic development of accommodation support services.
- Developing a set of agreed business rules to guide the provision and purchasing of accommodation support services.
- Developed a range of strategies to improve the responsiveness to, and support for, people with complex behaviours, both within and outside the Commission's provided accommodation services.

**Major Initiatives For 2002-03**

- Funding will be provided to support 75 new individuals for accommodation support, of which approximately eighty percent will be in residential care.
- Continue to implement a range of major capital works projects across the Commission's High Support Needs Hostels.
- Progress the redevelopment of Fairholme Hostel to provide more appropriate services to meet the needs of residents.
- Progress the implementation of plans for reconfiguration of services within the High Support Needs hostels, to improve service provision and better respond to residents' needs.
- Progress the implementation of plans to improve the effectiveness of the Commission's response to emergency respite situations.
- Continue implementation of the Community Services Training Package for Direct Care staff within the Commission's Accommodation Services.
- Develop a blueprint for the accommodation needs of people with disabilities.

**Outcome: Enhance the environment and well-being of people with disabilities and their carers by the provision of necessary supports and services.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Take up rate <sup>(b)</sup> .....	86.7	90	121.5	125	

(a) More details of effectiveness indicators are provided in the annual report.

(b) The take up rate is calculated as a proportion of the number of service users in each output, relative to the number of people with a disability who are in receipt of the Disability Support Pension through Centrelink. The measure is expressed as a rate of the number of service users for every 1,000 people in receipt of the Disability Support Pension. The take up rate for Western Australia in 2001-02 was 74% higher than the national rate.

**Output 2: Non Residential Services**

Non-residential Services are the supports provided for people with a disability and/or their families to enable them to manage their day-to-day accommodation, associated daily living routines, and to access positive and constructive day activities. Medical, therapy and specialist services are provided and directed at maintaining health, promoting family wellbeing and developing individual skills and abilities.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate <sup>(d)</sup> \$'000	Reason for Significant Variation
Total Cost of Output .....	76,366	89,558	90,163	97,071	
Less Operating Revenue <sup>(b)</sup> .....	17,523	22,097	20,820	20,801	
Net Cost of Output .....	58,843	67,461	69,343	76,270	
Adjustments <sup>(c)</sup> .....	52	385	424	4	
<b>Appropriation for purchase of Output 2 .....</b>	<b>58,895</b>	<b>67,846</b>	<b>69,767</b>	<b>76,274</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(d) Total cost assumes an ongoing commitment by the Commonwealth to continue funding provided in the last two years for unmet need.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Service users.....	18,302	19,208	19,275	19,978	
<b>Quality</b>					
Consumers satisfied.....	na	90%	na	90%	Consumer satisfaction surveys are conducted only once every two years
<b>Timeliness</b>					
Average time between initial referral and offer of first consultation.....	5 days	5 days	11 days	11 days	Interim effect of organisational change to community centred services
<b>Cost (Efficiency)</b>					
Average cost per service user .....	\$4,173	\$4,663	\$4,678	\$4,859	
<b>Full Time Equivalents (FTEs)</b>	239	239	255	255	

**Major Achievements For 2001-02**

- Established metropolitan district teams (nine) for the Individual and Family Support Service and strengthened the local community focus for planning and service delivery.
- Provided service development opportunities and endorsed new Alternatives to Employment service providers, with particular emphasis on gaps in service provision in rural/remote areas.
- Funded Alternatives to Employment for an additional 99 school leavers unable to participate in employment.
- Provided funding for 100 adults who required an Alternative to Employment service.
- Allocated Flexible Family Support funding grants as a support measure for an additional 233 families state-wide.
- Allocated intensive Family Support Funding to an additional 166 individuals to increase respite and funding support options across the State.
- Installed and utilised video-conferencing technology as a strategy to increase and improve services to people with disabilities and their families living in rural and remote areas.
- Maintained and further developed partnership arrangements with country health authorities to increase and improve therapy services in country areas.
- Utilised the Commission's Country Therapy Resource and Consultancy team as a catalyst for the development of new and innovative service responses in country regions.
- Provided funding to 13 metropolitan agencies to expand existing services and to develop innovative new respite programs.
- Reviewed the role and functions of Principal Consultants and clinical leadership within the Commission within the context of the Commission's new Strategic Plan and focused on district-based service delivery and resource/consultancy support.
- Developed and implemented a Community Based Medical Services (CBMS) model that supported people with disabilities to access community-based medical services.
- Undertook a review of services to people with Autism Spectrum Disorders, which identified key strategies for building shared responsibility between the Commission and the Departments of Health and Education for the delivery of services to people with Autism Spectrum Disorders.

- Implemented strategies to increase the accessibility and responsiveness of services and supports for Aboriginal people with disabilities living in rural and remote areas.

### ***Major Initiatives For 2002-03***

- Funding will be provided to support 75 new individuals for accommodation support, of which approximately twenty percent will be in non-residential care.
- Implementation of new funding framework for the Autism Early Intervention Program.
- Implementation of a Health Resource Team within the Commission as the basis for promoting community-based medical services for people with disabilities.
- Streamline processes for determining eligibility for the Commission's provided and funded services.
- Develop a statewide commitment to a partnership approach to the provision of therapy for people with disabilities in country areas through a compact with the Department of Health.
- Implement a statewide Country Resource and Consultancy team model to supplement and support the Department of Health in the provision of therapy services in country areas.
- Implement Phase 2 of the videoconferencing strategy to improve provision of information and services to people with disabilities and service providers in rural and remote areas.
- Implement initiatives for carers as part of the 'State Government's Carers' Package.
- Implement the remaining findings of the Community Aids and Equipment Program (CAEP) review with an emphasis on database, eligibility and infrastructure issues.
- Implement the findings of the Therapy and Professional Services (TAPS) reviews pending direction set by these reviews and policy and planning.
- Continue to expand current initiatives through the Commission's Individual and Family Support program to enhance the capacity of mainstream providers to support people with disabilities and their families.
- Undertake a review of the Mirrabooka Access Centre and implement recommendations to improve community access and recreation programs related to the changing needs of participants.
- Implement the recommendations of the review of the Phoenix Centre recreation program, with particular emphasis on improved support for ageing service users.
- Implement the outcomes of the review of Principal Consultants and clinical leadership within the Commission, with an emphasis on strengthening metropolitan district based planning and service delivery as well as co-ordination of key clinical leadership functions.
- Review the Commission's Individual and Family Support program framework to better reflect the Commission's strategic directions related to family leadership, community connection and partnerships.

**Outcome: Enhance the environment and well-being of people with disabilities and their carers by the provision of necessary supports and services.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Take up rate <sup>(b)</sup> .....	34.4	35	29.3	30	

(a) More details of effectiveness indicators are provided in the annual report.

(b) The take up rate is calculated as a proportion of the number of service users in each output, relative to the number of people with a disability who are in receipt of the Disability Support Pension through Centrelink. The measure is expressed as a rate of the number of service users for every 1,000 people in receipt of the Disability Support Pension. The take up rate for Western Australia in 2001-02 was 509% higher than the national rate.

**Output 3: Individual Coordination**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate <sup>(d)</sup> \$'000	Reason for Significant Variation
Total Cost of Output.....	20,998	23,050	24,207	25,996	
Less Operating Revenue <sup>(b)</sup> .....	1,513	2,180	2,026	2,027	
Net Cost of Output .....	19,485	20,870	22,181	23,969	
Adjustments <sup>(c)</sup> .....	114	119	136	1	
<b>Appropriation for purchase of Output 3 .....</b>	<b>19,599</b>	<b>20,989</b>	<b>22,317</b>	<b>23,970</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(d) Total cost assumes an ongoing commitment by the Commonwealth to continue funding provided in the last two years for unmet need.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Service users (Local Area Coordination).....	5,764	6,003	6,003	6,003	
Service users (LAC Direct Consumer Funding) .....	1,034	1,298	1,298	1,456	
<b>Quality</b>					
Service users satisfied.....	na	90%	na	90%	Consumer satisfaction surveys are conducted only once every two years
<b>Timeliness</b>					
Time from initial referral to first contact .....	1.9 days	1.5 days	1.4 days	1.5 days	
<b>Cost (Efficiency)</b>					
Average cost per service user (Local Area Coordination).....	\$2,289	\$2,278	\$2,278	\$2,249	
Average grant per service user (LAC Direct Consumer Funding) .....	\$7,549	\$7,225	\$8,112	\$8,582	
<b>Full Time Equivalents (FTEs)</b>	<b>149</b>	<b>154</b>	<b>156</b>	<b>156</b>	

**Major Achievements For 2001-02**

- Expanded Local Area Coordination services to a further 239 people with funds provided under the Commission's Business Plan.
- Promoted greater awareness in metropolitan communities about the roles and functions of the Disability Services Commission and Local Area Coordinators.
- Clarified and simplified the accountability benchmarks for direct consumer funding through Local Area Coordination.
- Promoted and supported the development of new and expanded disability services in metropolitan and country areas.
- Reviewed and enhanced access standards for Local Area Coordination offices throughout the state and implemented an ongoing program of improvement to maximise access.
- Strengthened the implementation of the Commission's new Strategic Plan through facilitation of family leadership development and support of family and community projects, particularly around families building a vision and planning for the future.
- Began reviewing the Local Area Coordination framework of vision, charter, principles and strategies through a state-wide family and district-based consultation process.

**Major Initiatives For 2002-03**

- As part of the government's pre-election commitment, a review will be undertaken to clarify the role, function and cost effectiveness of the Local Area Coordination program.
- Undertake a two year evaluation of Flexible Family Support packages implemented through the statewide Local Area Coordination program direct consumer funding process, with an emphasis on positive outcomes for families and prevention.
- Support the development of family leadership initiatives to assist families to develop independence and self-determination.
- Continue to develop partnerships with local service providers, agencies and government departments to develop shared responsibility and commitment to supporting people with disabilities and their families in the local communities.
- Further develop and implement quality management framework for the Local Area Coordination program.
- Continue strategic staff development initiatives for Local Area Coordinators around individual planning, personal network development and asset based community development.
- Promote and support the development of alternative models of service delivery to meet the needs of indigenous people living in rural and remote Western Australia.

**Outcome: Enhance the environment and well-being of people with disabilities and their carers by the provision of necessary supports and services.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Take up rate.....	149.5	150	180	190	

(a) More details of effectiveness indicators are provided in the annual report.

(b) The take up rate is calculated as a proportion of the number of service users in each output, relative to the number of people with a disability who are in receipt of the Disability Support Pension through Centrelink. The measure is expressed as a rate of the number of service users for every 1,000 people in receipt of the Disability Support Pension. The take up rate for Western Australia in 2001-02 was 80% higher than the national rate.

**Output 4: Strategic Coordination**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	5,705	5,936	5,336	5,445	
Less Operating Revenue <sup>(b)</sup> .....	1,645	1,579	1,730	1,730	
Net Cost of Output .....	4,060	4,357	3,606	3,715	
Adjustments <sup>(c)</sup> .....	21	24	22	-	
<b>Appropriation for purchase of Output 4 .....</b>	<b>4,081</b>	<b>4,381</b>	<b>3,628</b>	<b>3,715</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Strategic Projects.....	67	70	70	70	
<b>Quality</b>					
DSC Board satisfaction with quality.....	90%	90%	95%	95%	
<b>Timeliness</b>					
DSC Board satisfaction with timeliness.....	96%	90%	100%	95%	
<b>Cost (Efficiency)</b>					
Average cost per project .....	\$85,149	\$84,800	\$76,229	\$77,786	
<b>Full Time Equivalents (FTEs)</b>	<b>43</b>	<b>43</b>	<b>37</b>	<b>37</b>	



**Major Achievements For 2001-02**

- Completed 110 monitoring assignments assessing service compliance against the Disability Services Standards.
- Supported the sector to implement quality systems for services.
- Reviewed and updated the allocation process and funding framework for accommodation support, intensive family support and alternatives to employment.
- Developed a comprehensive policy on indexation for Commission purposes and developed briefing papers for service providers.
- Supported the establishment of a community driven framework for disability related research activities.
- Researched and monitored the impact of Commonwealth employment policies on people with disabilities with high support needs and the implications for State-funded services.
- Worked jointly with relevant Government agencies to coordinate and support a whole-of-government response to carers and develop a *State Carers' Act*.
- Contributed to the development of a national policy framework to underpin the renegotiation of the *Commonwealth State and Territory Disability Agreement*.
- Developed a policy framework for day/leisure options, incorporating Alternatives to Employment, recreation and day options for older people with disabilities.
- Supported the development of principles and standards to guide the provision of effective advocacy and initiated discussions with the Commonwealth to identify how current gaps in advocacy can be effectively addressed.
- Commenced the development of a policy and funding framework for therapy and professional services.
- Promoted, monitored and supported the ongoing development, implementation and review of Disability Service Plans by State Government agencies and Local Government.
- Completed a review of the *Disability Services Act (1993)*.
- Developed and promoted guidelines on hearing augmentation in cinemas.
- Coordinated the Making a Difference Awards 2001 and jointly conducted the Action on Access Awards 2001 with People with Disabilities Western Australia (Inc.).
- Commenced the development of a policy framework to underpin the provision of services to indigenous people.
- Commenced the development of an evaluation framework for the Commission's Business Plan and Strategic Plan.
- Contributed towards the development of a framework of social indicators for disability through the Productivity Commission.
- Ongoing work with other government departments to review the accountability requirements of non-government organisations.

**Major Initiatives For 2002-03**

- Renegotiate the Commonwealth State and Territory Disability Agreement.
- Develop a funding framework for therapy and professional services.
- Develop a policy framework to underpin the provision of services to indigenous people.

- Strengthen the interdepartmental policy and program response to justice issues involving people with disabilities, including strategic diversion.
- Develop a safeguard framework for funded and provided services.
- Strengthen links to the Commonwealth Aged Care Program to facilitate combined disability and aged care services and funding.
- Implement recommendations from the review of the *Disability Services Act (1993)*.
- Coordinate the Staff Awards, Action on Access Awards and Making a Difference Awards for 2002-03.
- Coordinate a Universal Design stream at the 6th World Ageing Conference - Maturity Matters in October 2002.
- Compile a series of oral histories from leaders in the disability field in Western Australia over the past 20 - 30 years.
- Implementation of recommendations from the review of the Accommodation Support Funding.
- Provide service improvement grants to assist up to ten non-government organisations to assist them to implement a quality framework for services.
- Development of an Access Advocacy kit for the community.
- Coordination of a symposium on disability.
- Regular, on-going, consultation with community leaders and representative bodies of disability communities.
- Implementation of the redeveloped Minimum Data Set; the Commission's Annual Client Data Collection is being adopted in most jurisdictions across Australia and the Commission is advising and providing training for the implementation of whole-of-year data collection.
- Contribute to national projects concerning unmet demand and other disability-related research through the National Disability Administrators group.
- Commence development of the Commission's Third Business Plan.

**CAPITAL WORKS PROGRAM**

The Commission's capital works expenditure for 2002-03 represents the preservation, upgrade and fit out of its hostels and group homes. The proposed work will sustain the economic life of the facilities and contribute to improved service delivery.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Hostel Redevelopment Program .....	1,875	740	740	1,135
Renovation Program				
2001-02 .....	1,000	873	873	127
<b>COMPLETED WORKS</b>				
Renovation Program				
2000-01 .....	1,250	1,250	951	-
South Metro Office.....	1,200	1,200	1,200	-
<b>NEW WORKS</b>				
Community Disability Housing Program				
2002-03 to 2005-06 .....	2,266	-	-	1,000
Hostels Redevelopment Program				
2002-03 to 2005-06 .....	3,065	-	-	1,100
Renovation Program				
2002-03 .....	1,290	-	-	1,290
	11,946	4,063	3,764	4,652

**CAPITAL CONTRIBUTION**

The Commission's Capital Works Program is to be funded from asset sales, borrowings and a capital contribution.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	969	4,776	3,764	4,652	3,315	2,866	3,750
<b>Working capital requirement</b>							
Loan repayments .....	557	620	620	625	1,340	511	511
	1,526	5,396	4,384	5,277	4,655	3,377	4,261
<b>LESS</b>							
Asset Sales .....	-	2,679	2,126	1,500	800	-	-
Borrowings.....	-	2,097	1,388	1,996	-	-	-
Internal Funds and Balances.....	969	-	250	-	-	-	-
<b>Capital Contribution.....</b>	557	620	620	1,781	3,855	3,377	4,261

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	62,172	68,522	70,979	71,795	73,474	74,714	76,133
Superannuation .....	6,181	6,107	6,506	6,972	7,096	6,974	7,388
Grants and subsidies <sup>(b)</sup> .....	114,601	131,687	127,940	138,481	146,526	155,143	157,498
Supplies and services .....	20,500	18,034	20,511	22,074	22,488	22,956	23,496
Borrowing costs .....	578	506	443	650	804	767	743
Depreciation .....	409	476	476	947	1,493	1,627	1,657
Doubtful Debts .....	19	-	30	36	36	36	36
<b>TOTAL COST OF SERVICES</b> .....	<b>204,460</b>	<b>225,332</b>	<b>226,885</b>	<b>240,955</b>	<b>251,917</b>	<b>262,217</b>	<b>266,951</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	3,766	3,400	4,264	5,470	5,411	5,411	5,411
Net Profit on disposal of non-current assets .....	10	772	220	2	307	-	-
Grants and subsidies <sup>(e)</sup> .....	32,953	38,805	39,808	39,801	39,801	39,801	39,801
Other Revenue .....	1,003	260	788	759	760	760	760
<b>Total Revenues from Ordinary Activities</b> .....	<b>37,732</b>	<b>43,237</b>	<b>45,080</b>	<b>46,032</b>	<b>46,279</b>	<b>45,972</b>	<b>45,972</b>
<b>NET COST OF SERVICES</b> .....	<b>166,728</b>	<b>182,095</b>	<b>181,805</b>	<b>194,923</b>	<b>205,638</b>	<b>216,245</b>	<b>220,979</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	167,545	183,133	182,917	194,933	205,675	216,356	220,979
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	<b>167,545</b>	<b>183,133</b>	<b>182,917</b>	<b>194,933</b>	<b>205,675</b>	<b>216,356</b>	<b>220,979</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	<b>817</b>	<b>1,038</b>	<b>1,112</b>	<b>10</b>	<b>37</b>	<b>111</b>	<b>-</b>
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	<b>817</b>	<b>1,038</b>	<b>1,112</b>	<b>10</b>	<b>37</b>	<b>111</b>	<b>-</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 1430, 1471 and 1471 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

(e) Estimates assume an ongoing commitment by the Commonwealth to continue funding provided in the last two years for unmet need.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	87	87	87	87	87	87	87
Restricted cash.....	2,255	2,450	2,450	2,645	2,840	535	825
Receivables.....	1,159	1,182	1,148	1,206	1,206	1,206	1,206
Prepayments.....	115	-	-	-	-	-	-
Total current assets.....	3,616	3,719	3,685	3,938	4,133	1,828	2,118
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	2,061	2,061	3,658	5,822	8,007	10,238
Land and Buildings.....	18,257	19,717	17,871	18,799	21,049	22,607	24,968
Plant, equipment and vehicles.....	1,086	1,357	1,861	2,090	1,415	1,407	1,499
Other.....	786	1,372	1,779	2,829	2,582	2,271	1,911
Total non-current assets.....	20,129	24,507	23,572	27,376	30,868	34,292	38,616
<b>TOTAL ASSETS</b> .....	23,745	28,226	27,257	31,314	35,001	36,120	40,734
<b>CURRENT LIABILITIES</b>							
Superannuation.....	756	741	774	811	868	624	624
Payables.....	2,205	2,246	2,205	2,205	2,205	2,205	2,205
Provision for employee entitlements.....	12,310	13,445	13,446	13,881	14,330	14,703	15,087
Interest-bearing liabilities (Borrowings).....	620	625	625	1,340	511	511	511
Interest payable.....	261	149	143	162	200	188	188
Accrued Salaries.....	1,664	1,453	1,603	1,792	2,160	-	290
Other.....	1,936	600	600	600	600	600	600
Total current liabilities.....	19,752	19,259	19,396	20,791	20,874	18,831	19,505
<b>NON-CURRENT LIABILITIES</b>							
Superannuation.....	7,880	7,904	7,880	7,880	7,880	7,880	7,880
Provision for employee entitlements.....	5,281	5,731	5,730	5,945	6,168	6,353	6,543
Interest-bearing liabilities (Borrowings).....	6,631	9,580	8,318	8,974	8,463	7,952	7,441
Total non-current liabilities.....	19,792	23,215	21,928	22,799	22,511	22,185	21,864
<b>TOTAL LIABILITIES</b> .....	39,544	42,474	41,324	43,590	43,385	41,016	41,369
<b>EQUITY</b>							
Contributed Equity.....	-	620	620	2,401	6,256	9,633	13,894
Accumulated surplus/(deficit).....	(33,816)	(32,885)	(32,704)	(32,694)	(32,657)	(32,546)	(32,546)
Asset revaluation reserve.....	18,017	18,017	18,017	18,017	18,017	18,017	18,017
<b>Total equity</b> .....	(15,799)	(14,248)	(14,067)	(12,276)	(8,384)	(4,896)	(635)
<b>TOTAL LIABILITIES AND EQUITY</b> .....	23,745	28,226	27,257	31,314	35,001	36,120	40,734

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	167,545	181,072	180,856	193,336	203,511	214,171	218,748
Capital Contribution .....	-	620	620	1,781	3,855	3,377	4,261
<b>Net cash provided by government .....</b>	<b>167,545</b>	<b>181,692</b>	<b>181,476</b>	<b>195,117</b>	<b>207,366</b>	<b>217,548</b>	<b>223,009</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(62,338)	(67,148)	(69,455)	(70,956)	(72,435)	(76,316)	(75,269)
Superannuation .....	(6,492)	(6,091)	(6,488)	(6,935)	(7,039)	(7,217)	(7,388)
Supplies and services .....	(18,461)	(19,176)	(21,082)	(21,892)	(22,304)	(22,775)	(23,314)
Grants and subsidies .....	(114,111)	(131,687)	(128,401)	(138,481)	(146,526)	(155,143)	(157,498)
Borrowing costs .....	(462)	(618)	(561)	(631)	(766)	(779)	(743)
Goods and Services Tax .....	(11,436)	(14,461)	(13,610)	(13,712)	(14,513)	(15,377)	(15,666)
<b>Receipts</b>							
User charges and fees .....	3,547	3,321	4,101	5,203	5,203	5,203	5,203
Goods and Services Tax .....	10,750	14,461	13,610	13,712	14,513	15,377	15,666
Grants and subsidies <sup>(a)</sup> .....	32,823	38,798	39,801	39,801	39,801	39,801	39,801
Other.....	963	250	750	750	750	750	750
<b>Net cash from operating activities .....</b>	<b>(165,217)</b>	<b>(182,351)</b>	<b>(181,335)</b>	<b>(193,141)</b>	<b>(203,316)</b>	<b>(216,476)</b>	<b>(218,458)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(1,371)	(4,776)	(3,764)	(4,652)	(3,315)	(2,866)	(3,750)
Proceeds from sale of non-current assets .....	26	2,679	2,126	1,500	800	-	-
<b>Net cash from investing activities .....</b>	<b>(1,345)</b>	<b>(2,097)</b>	<b>(1,638)</b>	<b>(3,152)</b>	<b>(2,515)</b>	<b>(2,866)</b>	<b>(3,750)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings.....	(2,056)	(620)	(620)	(625)	(1,340)	(511)	(511)
Proceeds from borrowings .....	1,496	3,571	2,312	1,996	-	-	-
<b>Net cash from financing activities .....</b>	<b>(560)</b>	<b>2,951</b>	<b>1,692</b>	<b>1,371</b>	<b>(1,340)</b>	<b>(511)</b>	<b>(511)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>423</b>	<b>195</b>	<b>195</b>	<b>195</b>	<b>195</b>	<b>(2,305)</b>	<b>290</b>
Cash assets at the beginning of the reporting period .....	1,919	2,342	2,342	2,537	2,732	2,927	622
<b>Cash assets at the end of the reporting period .....</b>	<b>2,342</b>	<b>2,537</b>	<b>2,537</b>	<b>2,732</b>	<b>2,927</b>	<b>622</b>	<b>912</b>

(a) Estimates assume an ongoing commitment by the Commonwealth to continue funding provided in the last two years for unmet need.

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	181,805	194,923	205,638	216,245	220,979
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(476)	(947)	(1,493)	(1,627)	(1,657)
(Increase)/decrease in salaries and related costs .....	(1,542)	(876)	(1,098)	1,846	(864)
Increase/(decrease) in accounts receivable .....	(11)	58	-	-	-
Increase/(decrease) in prepayments .....	(115)	-	-	-	-
(Increase)/decrease in other liabilities .....	1,336	-	-	-	-
Profit/(loss) on sale of assets .....	220	2	307	-	-
Other accrued expenditure .....	118	(19)	(38)	12	-
<b>Net Cash from Operating Activities</b> .....	181,335	193,141	203,316	216,476	218,458

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Grants and subsidies <sup>(a)</sup> .....	-	1,000	1,000	-	-	-	-
<b>TOTAL ADMINISTERED EXPENSES</b> .....	-	1,000	1,000	-	-	-	-
<b>REVENUES</b>							
Appropriations .....	-	1,000	1,000	-	-	-	-
<b>TOTAL ADMINISTERED REVENUES</b> ....	-	1,000	1,000	-	-	-	-

(a) Grant to the Australian Red Cross for Lady Lawley Cottage Redevelopment

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Grants and subsidies .....	-	(1,000)	(1,000)	-	-	-	-
<b>TOTAL ADMINISTERED CASH OUTFLOWS .....</b>	-	(1,000)	(1,000)	-	-	-	-
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Appropriations.....	-	1,000	1,000	-	-	-	-
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	-	1,000	1,000	-	-	-	-

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Grants to Non Government Agencies .....	103,757	119,340	114,557	123,149	130,744	138,911	141,266
Grants to Individuals .....	10,844	12,347	13,383	15,332	15,782	16,232	16,232
<b>TOTAL</b>	<b>114,601</b>	<b>131,687</b>	<b>127,940</b>	<b>138,481</b>	<b>146,526</b>	<b>155,143</b>	<b>157,498</b>



## CULTURE AND THE ARTS

### PART 13 - MINISTER FOR COMMUNITY DEVELOPMENT, WOMEN'S INTERESTS, SENIORS AND YOUTH; DISABILITY SERVICES; CULTURE AND THE ARTS

#### DIVISION 69

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
Item 108 Net amount appropriated to purchase outputs.....	56,760	64,342	62,956	<b>78,316</b>	108,196	104,792	105,867
Item 109 Art Gallery of Western Australia .	3,620	3,814	3,814	<b>3,623</b>	-	-	-
Item 110 Library Board of Western Australia .....	15,426	14,564	14,564	<b>14,839</b>	-	-	-
Item 111 Perth Theatre Trust.....	2,896	1,489	1,489	<b>1,227</b>	-	-	-
Item 112 Western Australian Museum .....	4,692	6,569	6,569	<b>4,437</b>	-	-	-
<b>Amount Authorised by Other Statutes</b>							
- Lotteries Commission Act 1990.....	8,984	8,900	8,900	<b>9,000</b>	9,000	9,000	9,000
- Salaries and Allowances Act 1975.....	490	490	490	<b>538</b>	548	558	568
Total appropriations provided to purchase outputs.....	92,868	100,168	98,782	<b>111,980</b>	117,744	114,350	115,435
<b>ADMINISTERED GRANTS, SUBSIDIES AND OTHER TRANSFER PAYMENTS</b>							
Amount provided for Administered Grants, Subsidies and Other Transfer Payments...	600	-	-	-	-	-	-
<b>CAPITAL</b>							
Item 174 Capital Contribution .....	583	2,588	2,588	<b>3,144</b>	9,689	5,506	19,066
Item 175 Art Gallery of Western Australia .	903	910	910	<b>910</b>	-	-	-
Item 176 Library Board of Western Australia .....	9,287	10,352	9,452	<b>3,548</b>	-	-	-
Item 177 Perth Theatre Trust.....	1,250	500	500	<b>500</b>	-	-	-
Item 178 Western Australian Museum .....	1,610	1,800	800	<b>2,500</b>	-	-	-
Total appropriations provided as capital contributions.....	13,633	16,150	14,250	<b>10,602</b>	9,689	5,506	19,066
<b>GRAND TOTAL.....</b>	<b>107,101</b>	<b>116,318</b>	<b>113,032</b>	<b>122,582</b>	<b>127,433</b>	<b>119,856</b>	<b>134,501</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### OUTPUT APPROPRIATION BY SERVICE AGENCY

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Art Gallery of Western Australia.....	14,748	15,588	15,586	<b>16,108</b>	16,918	17,162	16,972
ArtsWA .....	16,138	18,212	16,861	<b>23,406</b>	22,350	18,390	18,413
Business Support Policy .....	5,135	5,417	5,410	<b>6,343</b>	7,124	7,662	7,863
Library Board of Western Australia .....	32,920	33,123	33,112	<b>36,316</b>	38,355	39,191	39,683
State Records Office.....	1,128	1,105	1,109	<b>1,354</b>	1,121	1,132	1,148
Perth Theatre Trust.....	5,625	5,518	5,510	<b>5,464</b>	5,543	5,598	5,320
ScreenWest.....	1,523	2,430	2,426	<b>2,404</b>	3,047	1,093	1,130
Western Australian Museum .....	15,651	18,775	18,768	<b>20,585</b>	23,286	24,122	24,906
<b>TOTAL.....</b>	<b>92,868</b>	<b>100,168</b>	<b>98,782</b>	<b>111,980</b>	<b>117,744</b>	<b>114,350</b>	<b>115,435</b>

## MISSION

*To provide leadership, support and services to ensure that current and future Western Australians are informed and have access to a diverse range of innovative ideas, knowledge and cultural experiences.*

## SIGNIFICANT ISSUES AND TRENDS

- Increasing interest in our past and a growing sense of a contemporary Western Australian identity places an obligation on the cultural sector through writing and performance and film making and on Western Australian collecting institutions to encourage and support the telling of stories and experiences, thereby improving access to and use of collections in their care.
- As a higher proportion of the population enters retirement, there will be increased demand on access to cultural services, visits to cultural institutions and participation in arts and cultural work by volunteers.
- Regional and remote communities have increasing expectations of improved access to collections, cultural information and services.
- As clients become increasingly technologically literate, new electronic formats and networks present challenges for the collection, presentation and delivery of information services. The digitisation of materials offers new ways of presenting cultural material to the population, including those who cannot physically access the collections.
- The cultural sector is contributing towards reconciliation with Indigenous people by working with communities to provide information employment, interpretative programmes and on collections of secret/sacred artefacts and art works and working towards their repatriation if desired.
- Increasing challenges are being faced in securing corporate sponsorships through increased competition within and outside arts sectors.
- There is a growing requirement for all people to have educational qualifications and to pursue lifelong learning to keep up-to-date and retrain as the job market changes. Libraries are key providers of resources for lifelong learning.
- The deterioration of archival collections has been an ongoing issue of concern to libraries and archives throughout the world, but that rate of deterioration is accelerating as some of the formats used, such as acetate film, reach a break down point. The gradual deterioration of a steadily growing percentage of State records, in a variety of media, will continue to require a considerable effort to conserve materials, either in their original or alternate formats, and the provision of access copies.
- As governments and other organisations increasingly provide their services via the Internet, there is a need to ensure that those who do not have ready access to these services due to lack of skills, economic or geographical reasons, are not disadvantaged. Libraries can play a part in providing public access to the Internet and in information skills training.
- Discussion is taking place at a public policy level about the contribution the arts can make to broader public policy objectives in areas such as health, education and justice, as well as the centrality of creativity and innovation.
- Key national reports and inquiries highlight the financial and artistic pressures on arts organisations and practitioners.
- Governments and funding bodies are increasingly concerned with the sustainability and financial viability of arts organisations and individual arts practitioners whilst achieving sustainable outcomes for communities.
- Increasing interest in contemporary and historical art from Western Australia, our region and the world places an obligation on the Art Gallery of Western Australia to encourage and support public access through exhibitions, which reflect the increasing diversity of visual art experiences.
- The role of cultural agencies in providing high-value tourist experience is well understood and underpins infrastructure planning and destination brand identification throughout the world.

- Increasing insurance premiums for public liability and exhibition cover plus the tendency amongst re-insurers to introduce more exclusions in fine art policies are increasing program delivery costs.
- Western Australia is well placed to continue to develop mutually beneficial partnerships with international institutions and researchers, particularly in response to the increasing need to establish broadly based collaborative exhibition development teams to secure outstanding exhibitions for the state.
- The deterioration of collections is an on-going issue of concern to art galleries throughout the world and the care of the State Art Collection will require increasing resources for maintenance and conservation.
- Community and government expectations for increased accountability, better control of government information and greater efficiency in record keeping have heightened the need to empower government personnel in the management and preservation of state records (including computer based records) as a whole-of-government asset.
- As government agencies become more aware of their responsibilities under the *State Records Act 2000*, the requirement for additional storage that is maintained at acceptable standards of quality is becoming increasingly urgent.
- There have been major changes in the international film and television production environment. The growth of reality television has reduced demand for drama projects worldwide.
- Australia is seen internationally as a good destination for the production of films, due to favourable exchange rates, climate, varied locations and skilled crews.
- Documentary production continues to be a key area of production excellence in Western Australia. This is recognised through international awards and in the increase in the number of longer running series projects being produced by local companies.
- The level of demand for film and television production investment continues to grow.
- Recognition of the need for sustainable societies will bring into focus the role of culture, diversity, equity and creativity as being a bottom line for the development of a successful community.
- Public awareness and concern about environmental issues continues to increase, particularly salination, exploitation of native forests, global warming and reduction in biodiversity. There will be a need to increase and improve community access to information on faunal diversity and distributions derived from the reference collections housed in the Western Australian Museum.
- Research by the Western Australian Museum has identified a unique and highly biodiverse subterranean fauna in caves and groundwater of the arid zone. This has potential implications for resource development.
- Recent advice has given a broader interpretation to the *Maritime Archaeology Act*, which increases the Western Australian Museum's obligations under the Act. Australia will in the near future be determining whether it will adopt the UNESCO Convention on the Protection of Underwater Cultural Heritage and the process will include reviewing the existing shipwrecks legislation.

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Art Gallery Services .....	16,588	17,216	20,702	21,682			
<b>Output 2:</b>							
Library and Information Services .....	36,206	34,959	36,044	39,789			
<b>Output 3:</b>							
Museum Services .....	20,666	21,446	20,367	24,819			
<b>Output 4:</b>							
Arts Industry Support .....	18,796	23,513	19,663	24,294			
<b>Output 5:</b>							
Screen Production Industry Support .....	4,599	5,483	5,821	6,107			
<b>Output 6:</b>							
Venue Management Services .....	11,566	12,036	10,647	11,229			
<b>Output 7:</b>							
Recordkeeping and Archival Services .....	1,298	1,356	1,329	1,632			
<b>Total Cost of Outputs .....</b>	<b>109,719</b>	<b>116,009</b>	<b>114,573</b>	<b>129,552</b>	<b>135,626</b>	<b>132,282</b>	<b>133,367</b>
<i>Less Operating revenues .....</i>	<i>17,530</i>	<i>15,615</i>	<i>18,627</i>	<i>17,520</i>	<i>18,060</i>	<i>18,060</i>	<i>18,060</i>
<b>Net Cost of Outputs .....</b>	<b>92,189</b>	<b>100,394</b>	<b>95,946</b>	<b>112,032</b>	<b>117,566</b>	<b>114,222</b>	<b>115,307</b>
Adjustments <sup>(b)</sup> .....	679	(226)	2,836	(52)	178	128	128
<b>Appropriations provided to purchase Outputs .....</b>	<b>92,868</b>	<b>100,168</b>	<b>98,782</b>	<b>111,980</b>	<b>117,744</b>	<b>114,350</b>	<b>115,435</b>
<b>ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS</b>							
<b>Appropriation for Administered Grants, Subsidies and Transfer Payments .....</b>	<b>600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>13,633</b>	<b>16,150</b>	<b>14,250</b>	<b>10,602</b>	<b>9,689</b>	<b>5,506</b>	<b>19,066</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>107,101</b>	<b>116,318</b>	<b>113,032</b>	<b>122,582</b>	<b>127,433</b>	<b>119,856</b>	<b>134,501</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcome, outputs and financial information are the subject of a Resource Agreement signed by the Minister, the Director General, and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate government strategic objective and the agency level desired outcome and outputs.

Government Strategic Objective	Desired Outcome	Outputs
Safe, healthy and supportive communities.	A community that is informed of, and has access to, a diverse range of innovative ideas, knowledge and cultural experiences.	Art Gallery Services.
		Library and Information Services.
		Museum Services.
		Arts Industry Support.
		Screen Production Industry Support.
		Venue Management Services.
		Recordkeeping and Archival Services.

**Outcome: A community that is informed of, and has access to, a diverse range of innovative ideas, knowledge and cultural experiences.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Visits strongly improved visitor's knowledge and understanding of art:					
- Strongly agree .....	12%	15%	14%	15%	
- Agree.....	50%	51%	53%	55%	
- Neither agree nor disagree.....	29%	27%	26%	24%	
- Disagree .....	5%	5%	4%	4%	
- Strongly disagree.....	4%	2%	3%	2%	
- No response.....	-	-	-	-	
Quality of presentation of displays:					
- Excellent or very good .....	65%	70%	68%	70%	
- Good or adequate .....	31%	27%	29%	27%	
- Below average.....	4%	3%	3%	3%	
- No response.....	-	-	-	-	
Quality of information relating to the works displayed:					
- Excellent or very good .....	49%	52%	50%	55%	
- Good or adequate .....	48%	45%	47%	43%	
- Below average.....	4%	3%	3%	2%	
- No response.....	-	-	-	-	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Art Gallery Services**

Delivery of the State Art Collection and access to art gallery services and programs through visual arts advocacy, collection development, facilities and services. Services ensure that primary access to art, heritage and ideas locally, regionally and internationally are preserved and displayed for future generations.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	16,588	17,216	20,702	21,682	
Less Operating Revenue <sup>(b)</sup> .....	3,125	3,487	5,779	4,115	
Net Cost of Output .....	13,463	13,729	14,923	17,567	
Adjustments <sup>(c)</sup> .....	2,055	-	1,475	(508)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>15,518</b>	<b>13,729</b>	<b>16,398</b>	<b>17,059</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Items maintained which support Western Australia's collection management .....	15,343	15,473	15,524	15,674	
Interactions (visitors, Internet hits, enquiries and exchanges) .....	443,747	450,000	664,277	450,000	Increased interactions are the result of the unprecedented success of the 'Monet & Japan' exhibition.
<b>Quality</b>					
Adherence to collection policy for acquisition	100%	100%	100%	100%	
Visitor satisfaction rate.....	91%	91%	91%	93%	
<b>Timeliness</b>					
Public access to collections (hours per week)..	49	49	49	49	
<b>Cost (Efficiency)</b>					
Average cost per item in the collection.....	\$216.10	\$222.45	\$266.76	\$276.55	
Average cost per interaction .....	\$29.91	\$30.61	\$24.93	\$38.55	
<b>Full Time Equivalents (FTEs)</b>	<b>67</b>	<b>64</b>	<b>69</b>	<b>65</b>	

**Major Achievements For 2001-02**

- Presented the exhibition 'Monet & Japan' which attracted 173,892 customers to the Gallery. The exhibition included many of Claude Monet's most brilliant and best known paintings from the world's greatest collections in Europe, Japan and the United States of America presented in the company of an extensive selection of Japanese art.
- Presented the 'Rodin: A Magnificent Obsession' exhibition of over 75 works from the Iris & B Gerald Cantor Foundation, Los Angeles. The exhibition provided a comprehensive survey of Rodin's prolific production of sculpture throughout his career, including key works such as 'The Thinker' and 'The Three Shades'.
- Developed and implemented an Indigenous Policy at the Gallery to underscore the Gallery's commitment to Indigenous peoples of Australia. One employment initiative included commencing a three-year internship for a trainee Indigenous assistant curator, with the financial support of Rio Tinto, the Department of Indigenous Affairs and the Australia Council.

- Implemented increasingly family focussed initiatives, which encourage parents to bring their families into the Gallery by providing a range of events and self directed activities to enable them to discover the world of art together.
- The Tourism Commission selected 'Monet & Japan' for participation in the international Western Australian promotion 'Best On Earth in Perth'.
- Published 'Indigenous Art: Art Gallery of Western Australia'. This book offers access to the wealth of Indigenous art in the State Art Collection collected over the past fifty years.
- Implemented @rtX, a three-year youth-focused initiative to encourage young people to visit the Art Gallery and interact with the State Art Collection. This pilot program targets young people and youth service agencies from the Town of Vincent and from the City of Swan and is funded by The Ian Potter Foundation (Art Museum Collections Accessibility Initiative).
- As part of the Gallery's youth initiative @rtX presented 'The Divine Comedy: Francisco Goya, Buster Keaton, William Kentridge' exhibition. The exhibition drew upon works from the State Art Collection to focus on how three outstanding artists utilised humour to confront social injustice in times of cultural crisis from the 1790s to 2001.
- Presented the 'Year 12 Perspectives' exhibition in Perth, Albany, Bunbury, Kalgoorlie, Geraldton, and Karratha. In addition, selected Australian works toured to Tokyo in Japan. Regional services were expanded to include workshops for students and teachers in Karratha.
- Completed the Disaster Preparation and Recovery Plan, a major reference and resources document that establishes evacuation and preservation procedures for works of art across a range of disaster scenarios.
- Coordinated and managed the national tour to five venues of the exhibition 'Utopia: Ancient Cultures New Forms' in partnership with The Holmes à Court Collection. This exhibition celebrates the achievement of Indigenous artists from the community of Utopia.
- Toured a major survey exhibition of acclaimed Australian artist Robert MacPherson to the Museum of Contemporary Art, Sydney.
- Implemented a comprehensive business-planning framework that aligns and focuses business activities of the Art Gallery's team based organisational structure to strategic priorities.
- Continued development of the State Art Collection through purchases and donations that build on strengths of the collection with the addition of key works by Fred Williams, John Campbell, Rodney Glick and Lynnette Voveodin, Richard Farrington, Madigan Thomas, Elizabeth Nyumi and Mike Parr.

### ***Major Initiatives For 2002-03***

- Present the exhibition 'Islamic Art & Patronage' from the al-Sabah Collection in Kuwait. This exhibition includes many of the world's finest Islamic works and its presentation provides a timely opportunity to introduce Western Australian audiences to the exceptional beauty and breadth of Islamic Art from the eighth to 18th Centuries produced in countries stretching from Spain to India and beyond.
- Diversify and increase funding levels for 2003-2007 programs to support Indigenous, youth and family programs, exhibition development initiatives, and collection acquisition targets.
- Continued development of the State Art Collection through purchases and donations that build on strengths of the collection, with a particular emphasis on Indigenous Art and Western Australian Art.
- Present a comprehensive survey of contemporary Nyoongar art during the Perth International Art Festival 2003 in the exhibition 'South-West/Central: Indigenous Art from South Western Australia, 1833-2002' to continue and extend the Art Gallery's commitment to Indigenous cultures in Western Australia.
- In partnership with Country Arts WA present 'Boundless: Contemporary Art from Country WA'. This exhibition, developed after more than fifty studio visits with artists from across the state, will open during Local Government Week 2003 to showcase the work of visual artists from throughout regional Western Australia.

- Expand the Art Gallery's international network and secure partnerships to support the delivery of major exhibitions programmed for 2003-2007.
- In partnership with the Amsterdam's Historisch Museum present the exhibition 'Old Master Drawings'. The exhibition will feature major drawings from the Italian Renaissance, 17th Century Dutch and 18th and 19th Century French drawings.
- Continue implementation of the @rtX youth initiative to increase the involvement of young people with visual arts through the State Art Collection.
- Provide family focussed initiatives that support parents and families with a range of events and self directed activities to enable them to discover the world of art together.
- Continued implementation of process improvements, leadership and teams development to support the achievements of the Art Gallery's strategic priorities.

**Outcome: A community that is informed of, and has access to, a diverse range of innovative ideas, knowledge and cultural experiences.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Customer satisfaction survey with library services:					
- Satisfied or very satisfied .....	89%	90%	90%	90%	
- Neutral .....	9%	8%	8%	8%	
- Dissatisfied.....	1%	1%	1%	1%	
- Did not respond.....	1%	1%	1%	1%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Library and Information Services**

Delivery of library and information services through the Internet, the Alexander Library Building and the Public Library system. Support Local Authorities and associated bodies with leadership, resources, information and other services. Services ensure that Western Australia's documentary heritage is collected, organised and preserved for access by future generations.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	36,206	34,959	36,044	39,789	
Less Operating Revenue <sup>(b)</sup> .....	1,991	1,588	1,608	1,618	
Net Cost of Output .....	34,215	33,371	34,436	38,171	
Adjustments <sup>(c)</sup> .....	195	-	244	(14)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>34,410</b>	<b>33,371</b>	<b>34,680</b>	<b>38,157</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.



**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
New items added to the collections .....	323,609	350,000	350,000	350,000	
Information Interactions .....	3,615,944	3,650,000	3,650,000	3,650,000	
<b>Quality</b>					
Client satisfaction with services .....	89.5%	90%	90%	90%	
Collections covered by collection development policies .....	100%	100%	100%	100%	
<b>Timeliness</b>					
Hours per week public has access to collections.....	74.5	67.5	67.5	67.5	
Time taken from order to dispatch (public library collections).....	133 days	125 days	125 days	125 days	
<b>Cost (Efficiency)</b>					
New items added to the collections .....	\$44.73	\$39.92	\$41.14	\$45.48	
Information Interactions .....	\$6.01	\$5.75	\$5.93	\$6.54	
<b>Full Time Equivalents (FTEs)</b>	260	254	256	258	

**Major Achievements For 2001-02**

- Discussions on a framework agreement for the delivery of public library services continued with the negotiating committee discussing a series of position papers. The need to consult widely necessitated extending the completion date for development of the framework agreement to the end of 2002.
- The number of electronic databases available to clients for searching via the Internet was increased. While current licensing arrangements do not allow these databases to be made available directly to remote clients, opportunities to expand this service are being explored in conjunction with other State libraries.
- Online guides were developed and finding aids such as indexes were digitised making it possible for remote clients to identify the existence and location of a wide range of materials including ships, songs, Australian poems and unique articles about Western Australia.
- A process to digitise photographs and add these to the catalogue records has resulted in 7,000 images being made available online.
- Three new websites were launched which tell stories about Western Australia's history and resources: 'Western Perspectives of a Nation', 'Women in Western Australia', and the 'Rica Erickson' website.
- The Library and Information Service of Western Australia (LISWA) developed and introduced Document Delivery Online, a system enabling Western Australian public libraries and LISWA to send, receive and track requests for library documents via the Internet.
- Following a period of consultation with stakeholders, LISWA commenced a program to purchase additional resources for public libraries with the \$1 million funding provided by the State Government. Local governments with library holdings below 1.25 items per capita will benefit from the project.
- A major project was undertaken in association with the Friends of Battye Library to enable the microfilming of pre-Federation regional newspapers. This project, to be completed in 2002, will ensure the preservation of these valuable resources.
- The State Library Shop was opened and commenced its first year of trading in support of Western Australian authors, publishers and published materials.

**Major Initiatives For 2002-03**

- Processes to deliver services to clients will be significantly enhanced through the upgrade of the automated library management system, Innopac.
- A project to provide improved services to public libraries through efficient selection, ordering, processing and distribution activities will be undertaken in cooperation with key stakeholders.
- A framework agreement between the State and Local Governments for the delivery of public library services will be completed.
- Reference services will be improved to allow clients easier access to a wider range of resources.
- Fee based printing facilities from the Internet and LISWA's databases will be developed and implemented to meet clients' needs within the Alexander Library Building.
- Materials in the heritage collections, which are most at risk of deterioration, will be investigated to establish the quantity of items held and the extent of the problem. Priorities will be established to reduce the impact of the deterioration and images and text transferred from at-risk to stable formats.
- Western Australian electronic documents and websites will be archived through the PANDORA archive (established by the National Library) to ensure their long-term preservation.
- A guide to Indigenous records held in the Battye Library will be prepared to assist Indigenous clients and researchers.
- The program to digitise items from the Pictorial and Ephemera collections of the Battye Library will be increased allowing remote clients improved access to these collections.
- A range of merchandise and materials from LISWA's collections will be developed and marketed to the public through the State Library Shop and other targeted retail outlets.
- The project to microfilm pre-Federation regional newspapers, undertaken in conjunction with the Friends of Battye Library, will be completed and copies of relevant newspapers will be made available to regional libraries.

**Outcome: A community that is informed of, and has access to, a diverse range of innovative ideas, knowledge and cultural experiences.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Satisfaction rate - interactions .....	97%	97%	97%	97%	
Satisfaction rate - products .....	97%	97%	95%	95%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 3: Museum Services**

Delivery and promotion of museum services through collection development and management, research, education and visitor services.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	20,666	21,446	20,367	24,819	The increase relates to additional capital user charge following revaluations and transfer of the new Geraldton Museum.
Less Operating Revenue <sup>(b)</sup> .....	3,075	1,284	2,884	2,955	
Net Cost of Output .....	17,591	20,162	17,483	21,864	
Adjustments <sup>(c)</sup> .....	(913)	-	2,367	(10)	
<b>Appropriation for purchase of Output 3 .....</b>	<b>16,678</b>	<b>20,162</b>	<b>19,850</b>	<b>21,854</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Items maintained which support Western Australia's collection management .....	2,482,652	2,500,000	2,505,000	2,530,000	The increase relates to additional capital user charge following revaluations and transfer of the new Geraldton Museum.
Interactions (visitors, Internet hits, enquiries and exchanges) .....	1,208,018	1,200,000	1,217,000	1,220,000	
<b>Quality</b>					
Adherence to collection policy for acquisition	100%	100%	100%	100%	
Collections stored according to appropriate standards.....	5%	5%	5%	5%	
Satisfaction rate - interactions .....	97%	97%	99%	97%	
Satisfaction rate - products .....	97%	97%	95%	95%	
<b>Timeliness</b>					
Public access to collections (hours per week):					
- Fremantle History Museum.....	40	40	40	40	
- Maritime Museum.....	46	52	46	52	
- Perth Museum .....	49	52	49	52	
Length of time from decision on collection to time of use .....	33 days	33 days	33 days	33 days	
<b>Cost (Efficiency)</b>					
Average cost per item in the collection.....	\$3.75	\$3.86	\$3.66	\$4.41	
Average cost per interaction .....	\$9.41	\$9.83	\$9.20	\$11.19	
<b>Full Time Equivalents (FTEs)</b>	<b>187</b>	<b>183</b>	<b>195</b>	<b>208</b>	

### ***Major Achievements For 2001-02***

- The new Maritime Museum on Victoria Quay has reached practical completion and work on exhibition fit out is well advanced. The new Maritime Museum will be a major tourist attraction.
- Over 500 secret/sacred objects were returned to the Warburton Community and negotiations held with other Indigenous communities throughout the state are in progress. This was part of an ongoing program to repatriate skeletal and secret/sacred material to appropriate Indigenous communities.
- The Western Australian Museum's FaunaBase and FaunaList were launched on the Museum's website. These new products provide direct community access to more than 176,000 vertebrate specimen records and checklists of all vertebrate species occurring in Western Australia.
- A tender was let for the redevelopment of the Museum's website, including a virtual exhibition on the 'Western Australia: Land and People' exhibition. A major publication on the exhibition will be completed in mid-2002.
- The project to produce an interactive guide to all the major invertebrate groups of Australia is on schedule and will be published by CSIRO Publishing in the 2002 calendar year.
- MuseumLink, a fast response facility was established and has toured exhibition throughout the state. Close partnerships have been formed with other government agencies and the private sector.
- The Shipwrecks Gallery in the new Geraldton Museum was opened in August 2001 by the Premier and the Mid West Gallery will be completed in mid-2002. The Museum is undertaking consultation with Indigenous communities in the Mid West Region in relation to the Indigenous content.
- The ethno-botanic garden at the Western Australian Museum Kalgoorlie-Boulder has generated considerable tourist interest in its presentation of Indigenous culture and bush tucker. Work on developing the Transport Collection in the Hainult Shed continued.
- The development of an integrated Education Program and the opening of a fishing exhibition in the Mouchmore Cottage at Albany will be progressed in 2002-03.
- Woodside funding for the Dampier Archipelago biological survey will be continued in 2001-02. The report is scheduled to be published in the 2002 calendar year.
- The documentary entitled 'Life on the Edge- Down Under' on marine research in the Dampier Archipelago, was launched in August 2001 in Perth and in September 2001 in Karratha. National free-to-air rights have been purchased by Channel 10. International distribution rights have been purchased by Hit Entertainment.
- 'Baudin: Voyage of Discovery' was opened in Busselton and has toured to Bunbury, Albany, Esperance, Geraldton, Shark Bay, Carnarvon, Karratha, Broome, Jurien Bay and Kalgoorlie. 'Baudin' has been a major success with visitors and a partnership between the Museum, the French Government and the Teachers of French Association (Western Australia) has produced a bilingual educational package.
- Professional development and training courses for teachers have incorporated guided tours of the Western Australian: 'Land and People Exhibition'. The primary school education kit will be released in mid-2002 and the secondary kit later this year.

### ***Major Initiatives For 2002-03***

- The new Maritime Museum on Victoria Quay will be opened to the public. The building is a major architectural statement and the exhibitions will present the fascinating story of the State's maritime heritage.
- Planning will commence for the redevelopment of the Perth site of the Museum. It will embody the Museum's BiosphereWest Concept.
- The Mid West Gallery of the Western Australian Museum Geraldton will be opened early this financial year, completing one of the state's most significant regional cultural facilities.

- The Museum will partner the Department of Conservation and Land Management in a major biological survey of the Pilbara to be undertaken over five years. The survey will include stygofauna (animals that inhabit groundwater).
- Handbook of Western Australian Birds – Volume II (Passerines) will be published.
- The Museum will redevelop its website to provide greater access to the collections and programs. The new FaunaBase, which currently gives on-line access to the terrestrial vertebrate collections, will be expanded to include some invertebrate collection records.
- The MuseumLink program will be developed to provide a range of topical exhibitions that can be toured through regional Western Australia. MuseumLink will operate with partners across government and with the private sector.
- The Museum's information technology system will be reviewed, upgraded and linked more closely to the IT systems of the Department of Culture and the Arts.
- A major Chinese festival, in collaboration with Zhejiang Province of the People's Republic of China will be undertaken in October and November. The festival will include an exhibition of Chinese women artists, workshops and an artists' exchange is being planned. The events will coincide with the 'Two Emperors Exhibition', also from China.
- The Hellenic Gallery at the Perth Site will be upgraded and will be available for travelling exhibitions and community access.
- Exhibitions in the Fremantle History Museum will be reviewed with the aim to capture more of the social history of Fremantle.

**Outcome: A community that is informed of, and has access to, a diverse range of innovative ideas, knowledge and cultural experiences.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Client satisfaction rate .....	86%	90%	86%	90%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 4: Arts Industry Support**

Development, funding and promotion of the arts industry.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output .....	18,796	23,513	19,663	24,294	
Less Operating Revenue <sup>(b)</sup> .....	1,153	1,215	415	429	
Net Cost of Output .....	17,643	22,298	19,248	23,865	
Adjustments <sup>(c)</sup> .....	(735)	(226)	(1,575)	492	
<b>Appropriation for purchase of Output 4 .....</b>	<b>16,908</b>	<b>22,072</b>	<b>17,673</b>	<b>24,357</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Grants applications processed.....	711	800	750	800	
Arts projects and organisations supported .....	395	455	420	465	
Industry development initiatives.....	28	25	28	30	
Industry interactions (internet hits, meetings and consultation) .....	7,143	11,300	9,000	10,000	
<b>Quality</b>					
Client satisfaction with services .....	86%	90%	86%	90%	
Grant applications processed .....	100%	100%	100%	100%	
Grant contracts met .....	66%	80%	65%	80%	
Industry development contracts met .....	80%	80%	80%	80%	
Industry meetings and events represented .....	70%	70%	70%	70%	
<b>Timeliness</b>					
Hours that the public has access to advisory and development services.....	40	40	40	40	
Days between processing of grant application and notification of outcome .....	61	75	65	75	
Grant payments made within 28 days of receipt of signed contract.....	100%	100%	100%	100%	
<b>Cost (Efficiency)</b>					
Average cost per grant application processed..	\$264.36	\$293.91	\$262.17	\$303.69	
Average cost per project and organisation supported .....	\$42,350	\$45,992	\$41,667	\$46,500	
Average cost per industry development initiative.....	\$13,426	\$18,810	\$14,045	\$16,197	
Average cost per industry interaction .....	\$210.51	\$166.46	\$174.78	\$194.30	
<b>Full Time Equivalents (FTEs)</b>	24	21	24	24	

**Major Achievements For 2001-02**

- Artrage appraisal completed.
- Triennial funding structures and frameworks reviewed and developed.
- Establishment of Arts Edge position in the Kimberley, and two further positions being progressed in regional Western Australia.
- Audience development position being finalised for the Pilbara.
- Finalisation of process for assessment of funding applications from Christmas and Cocos (Keeling) Islands.
- Regional Round Table established for government and non-government agencies conducting arts activity in Western Australia.
- Completion of chairing and secretariat role for the Cultural Ministers Council Working Party on the 'Small to Medium Performing Arts Sector Report'.

**Major Initiatives For 2002-03**

- Theatre conference on the theatre industry in Western Australia.
- Development of Arts Development Policy.
- Completion of Corporate Governance Project for arts organisations.

- Review of funding and operational framework of Fremantle Arts Centre.
- Respond to the Report on establishment of a national craft body, 'Visual Arts Inquiry and Small to Medium Performing Arts Report'.
- Completion of pilot All Ages Drug Free Events Funding and Industry Support Programs.
- Implementation of Contemporary Music Mentoring Program.
- Development of Arts Management and Leadership guidelines for succession planning and risk management for arts organisations.
- Implementation of literature initiatives in response to the White Report.
- Implementation of review of the West Australian Music Industry Association.
- Development of a new website.

**Outcome: A community that is informed of, and has access to, a diverse range of innovative ideas, knowledge and cultural experiences.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Hours of production.....	38	15	34	20	
Production value of projects supported.....	14,600,000	10,000,000	13,300,000	12,000,000	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 5: Screen Production Industry Support**

Delivery of strategic support and funding to advance the development of the screen production industry in Western Australia.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	4,599	5,483	5,821	6,107	
Less Operating Revenue <sup>(b)</sup> .....	2,935	3,307	3,408	3,511	
Net Cost of Output .....	1,664	2,176	2,413	2,596	
Adjustments <sup>(c)</sup> .....	13	-	175	(2)	
<b>Appropriation for purchase of Output 5 .....</b>	<b>1,677</b>	<b>2,176</b>	<b>2,588</b>	<b>2,594</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Funding applications received .....	488	500	500	500	
Applications funded .....	199	200	200	200	
Inward visits to Western Australia by buyers/producers and advice provided .....	100	110	110	110	
Website interactions with the industry .....	65,500	255,000	240,000	280,000	
<b>Quality</b>					
Appeals per number of application .....	5%	5%	5%	5%	
Customer satisfaction with business development service provided .....		60%	60%	60%	
Customer satisfaction with website service .....		60%	60%	70%	
<b>Timeliness</b>					
Time between acceptance of application and notification of outcome .....	28 days	30 days	30 days	30 days	
Time between receipt of business development inquiry and reply .....	3 days	3 days	3 days	3 days	
Website updates provided on time .....	3	6	6	8	
<b>Cost (Efficiency)</b>					
Average cost per application received .....	\$1,319	\$1,535	\$1,630	\$1,710	
Average cost per funded applications .....	\$19,182	\$22,754	\$24,153	\$25,344	
Average cost per visit/advice .....	\$920	\$997	\$1,058	\$1,110	
Average cost per website interaction .....	\$0.70	\$0.22	\$0.24	\$0.22	
<b>Full Time Equivalents (FTEs)</b>	10	9	11	11	

**Major Achievements For 2001-02**

- Partnership projects involving the national broadcasters and Lotteries Commission funding have geared up a significant television production spend in Western Australia and established new opportunities for local writers and producers through initiatives like 'Year of the Outback' with the ABC and 'Family Matters' with SBS.
- The attraction of major national productions like 'Ocean Star' and 'Japanese Story to Western Australia' has lifted the profile of Western Australian locations and led to increased opportunities for Western Australian crews.
- The securing of a second series of 'Quads for production in Western Australia as Australia's first Flash™ animation series with Media World in co-production with major international production company Nelvana.
- Establishment of the Screen Training Advisory Group as an outcome of the Western Australian Screen Industry Taskforce.

**Major Initiatives For 2002-03**

- Increase ScreenWest's capacity to provide in-kind production development support to Western Australian film and screen projects.
- ScreenWest will identify new partnership opportunities both within and outside of Government to assist in the implementation of the recommendations of the Western Australian Screen Industry Taskforce.



**Outcome: A community that is informed of, and has access to, a diverse range of innovative ideas, knowledge and cultural experiences.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Hirer satisfaction with services provided.....	80%	80%	80%	80%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 6: Venue Management Services**

Management and promotion of performing arts venues.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	11,566	12,036	10,647	11,229	
Less Operating Revenue <sup>(b)</sup> .....	5,140	4,650	4,450	4,806	
Net Cost of Output .....	6,426	7,386	6,197	6,423	
Adjustments <sup>(c)</sup> .....	(31)	-	125	(8)	
<b>Appropriation for purchase of Output 6 .....</b>	<b>6,395</b>	<b>7,386</b>	<b>6,322</b>	<b>6,415</b>	

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.  
 (b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.  
 (c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Performances .....	587	646	769	584	Reduced use by resident companies for 2002-03. His Majesty's Theatre figures for 2001-02 include 30 performances for schools with no similar production likely for 2002-03.
<b>Quality</b>					
Hirer satisfaction with services provided.....	80%	80%	80%	80%	
<b>Timeliness</b>					
Days between the confirmation of booking and despatch of the contract.....	14	14	14	14	
<b>Cost (Efficiency)</b>					
Average cost per performance .....	\$19,704	\$18,632	\$13,845	\$19,228	
<b>Full Time Equivalents (FTEs)</b>	<b>35</b>	<b>32</b>	<b>49</b>	<b>48</b>	

**Major Achievements For 2001-02**

- Programming funds enabled the presentation of shows including 'Masterclass', 'Quartet', 'The Carer', 'Daylight Saving', 'MajKidz' and lunchtime concerts.
- Upgrade of BOCS Ticketing and Marketing Services.
- Provision of access for people with disabilities to the Downstairs at His Majesty's Theatre Cabaret venue and the Museum of Performing Arts.
- Upgrade to both Lifts providing front of house and backstage access at His Majesty's Theatre.
- Transition of Swan Bells Belltower operations to the Swan Bells Foundation.

**Major Initiatives For 2002-03**

- Enhanced access to BOCS Ticketing and Marketing Services through online services.
- Improved strategic building maintenance of the venues, including the following:
  - completion of remedial work to stop rising damp at His Majesty's Theatre;
  - replacement of plumbing services to public areas at His Majesty's Theatre;
  - retiling, repair and refurbishment of Perth Concert Hall toilets; and
  - compliance refurbishment to Playhouse Theatre fly tower and grid access.

**Outcome: A community that is informed of, and has access to, a diverse range of innovative ideas, knowledge and cultural experiences.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Client satisfaction with services .....	95%	95%	95%	95%	
Proportion of the State Archives Collection that is catalogued .....	97%	97%	97%	97%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 7: Recordkeeping and Archival Services**

Delivery of recordkeeping services to state and local government agencies, improving the quality of current record management systems and provision of access to State Archives Collections by government agencies and the community.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,298	1,356	1,329	1,632	
Less Operating Revenue <sup>(b)</sup> .....	111	84	83	86	
Net Cost of Output .....	1,187	1,272	1,246	1,546	
Adjustments <sup>(c)</sup> .....	95	-	25	(2)	
<b>Appropriation for purchase of Output 7 .....</b>	<b>1,282</b>	<b>1,272</b>	<b>1,271</b>	<b>1,544</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Policies, standards and guidelines produced....	5	12	8	7	
Training and consultancies provided (hours)...	3,000	3,000	3,000	3,000	
Access provided to State Archives Collections	42,850	42,850	42,850	42,850	
<b>Quality</b>					
Client satisfaction with services .....	95%	95%	95%	95%	
Proportion of the State Archives Collection that is catalogued .....	97%	97%	97%	97%	
<b>Timeliness</b>					
Public access to the collections in the search room (hours per week).....	35	35	35	35	
<b>Cost (Efficiency)</b>					
Average cost per policy, standard, guidelines..	\$25,960	\$11,308	\$16,612	\$23,314	
Average cost per hour of training and consultancy provided .....	\$129.80	\$135.70	\$132.90	\$163.20	
Average cost per access provided to State Archives.....	\$18.18	\$19.00	\$18.61	\$22.85	
<b>Full Time Equivalents (FTEs)</b>	18	18	18	21	

**Major Achievements For 2001-02**

- The *State Records Act 2000* was proclaimed on 27 November 2001. The Act sets up a State Records Commission with reporting, regulating and monitoring responsibilities concerning whole-of-government recordkeeping. With support from the State Records Office the State Records Commission developed and published, via the Government Gazette, Recordkeeping Standards required under S61 of the Act.
- Client training courses and information seminars were conducted in country and metropolitan areas on a range of topics covering best practice records management, compliance with the *State Records Act 2000* and researching and using the State Records Office to best advantage.
- Copies of significant colonial records to 1900 and several sequences of early plans were created on microfilm and compact disc. The copying process improves access to these important records and preserves the originals by minimising handling.
- Assistance and advice was provided to government agencies in accessing and copying records required for native title research.
- The State Records Office has developed and launched a website to enable on line access, by the community and government, to its services and collections.
- An ongoing program, based in the State Records Office Search Room, involving the shared expertise of staff of the State Records Office and the National Archives of Australia, Perth office, has enabled staff at both institutions to provide improved community access to State and Commonwealth records.

**Major Initiatives For 2002-03**

- To meet the requirements of the *State Records Act 2000*, an Archive Keeping Plan will be developed and requirements for the State Archives Register database system will be reviewed.
- Further principles, standards and subject specific guides will be developed to support the functions of the State Records Commission, compliance with the *State Records Act 2000* and improved access to information by the community.

- An investigation will be conducted into a range of copying and preservation initiatives, to provide improved access to fragile records within the State Records Office collection.
- Training and information sessions will be delivered throughout Western Australia to assist government agencies to meet the compliance requirements of the *State Records Act*.
- The State Records Office website will be further developed to make accessible a greater range of information to the community and government.
- Training and information sessions will be delivered to assist state and local government agencies with the identification, capture and management of electronic records.
- Planning will be undertaken to identify and develop a range of projects and events for 2004 in recognition of 175 years of European settlement in Western Australia.

## CAPITAL WORKS PROGRAM

The program includes funding for asset upgrade and replacement, strategic building maintenance, minor works projects and one-off capital projects.

New works commencing in 2002-03 include \$2 million for the Broome Performing Arts and Cultural Centre project, \$1 million for the Bunbury Heritage Museum, \$4 million for the relocation of the Western Australia Symphony Orchestra, \$1 million for planning of the Western Australia Museum Site Redevelopment and allocations to the service agencies for asset replacement, building and minor works. The program also includes funding for the ongoing works of art and book acquisition programs.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Art Gallery -				
Works of Art - acquisition program.....	1,150	230	230	230
Library -				
Book Purchase Program .....	42,610	7,822	7,822	9,622
<b>COMPLETED WORKS</b>				
Art Gallery -				
Minor Works, Plant and Equipment – 2000-01 Program .....	388	388	66	-
Department -				
Building Maintenance.....	1,667	1,667	1,038	-
Computer Hardware and Software Replacement - 2000-01 Program .....	133	133	55	-
Cultural Centre Development .....	1,250	1,250	1,044	-
Planning and Feasibility Studies .....	150	150	62	-
Maintenance and Minor Works 2001-02 .....	2,838	2,838	2,838	-
Library -				
Alexander Library Building Floorcoverings .....	1,005	1,005	241	-
Computerised Information Access .....	1,000	1,000	32	-
Minor Works, Plant and Equipment - 2000-01 Program.....	400	400	260	-
Museum -				
Batavia Portico .....	97	97	4	-
Catalina Aircraft .....	300	300	7	-
Geraldton Museum Fit Out .....	1,000	1,000	672	-
Maritime Museum Chillers – 2000-01 Program .....	510	510	107	-
Maritime Museum - Fire and Emergency Equipment .....	150	150	44	-
Minor Works, Plant and Equipment – 2000-01 Program .....	400	400	197	-
Perth Theatre Trust -				
His Majesty's Theatre Replacement Chillers.....	550	550	9	-
Minor Works, Plant and Equipment – 2000-01 Program .....	400	400	154	-
Perth Concert Hall Equipment and Maintenance .....	600	600	299	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>NEW WORKS</b>				
Department -				
Broome Performing Arts and Cultural Centre.....	5,000	-	-	2,000
Capital Maintenance and Minor Works 2002-03 .....	2,944	-	-	2,944
Museum -				
Bunbury Heritage Museum.....	1,000	-	-	1,000
Western Australian Museum Perth Site Redevelopment ( Planning) .....	1,000	-	-	1,000
Western Australian Symphony Orchestra -Contribution towards Relocation .....	8,000	-	-	4,000
	74,542	20,890	15,181	20,796

### CAPITAL CONTRIBUTION

The total assets of the Department will increase from \$407 million in 2001-02 to an estimated \$523 million in 2005-06. This increase reflects the transfer of the new Maritime Museum in 2002-03, an annual estimate for building and land revaluations and the impact of the budgeted capital works program.

Current assets (excluding the amounts receivable for outputs) are expected to remain at approximately \$21 million. The cash resources mainly represent funds held in trust for the Art Gallery, Western Australia Museum and the Perth Theatre Trust.

The value of land and building is expected to increase over the budget period mainly as a result of revaluations for these assets. The other non-current assets include the value of the State Art Collection at the Art Gallery of Western Australia and the library book collection at the State Library.

The liabilities for the Department are relatively stable over the budget period. The Department has a leave management policy in place to ensure that the value of employee entitlements reduces in real terms. The liability for borrowings is expected to decrease over the budget period as the on going capital requirements are provided through the Consolidated Fund rather than borrowings.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	13,468	17,081	15,181	20,796	20,952	14,252	27,352
<b>Working capital requirement</b>							
Loan repayments .....	1,438	1,510	1,510	1,510	1,511	1,511	1,511
	14,906	18,591	16,691	22,306	22,463	15,763	28,863
LESS							
Borrowings.....	500	-	-	-	-	-	-
Funding included in output appropriations <sup>(b)</sup> ..	-	-	-	4,000	4,000	-	-
Holding Account <sup>(c)</sup> .....	-	-	-	7,704	8,774	10,257	9,797
Internal Funds and Balances.....	773	2,441	2,441	-	-	-	-
<b>Capital Contribution.....</b>	13,633	16,150	14,250	10,602	9,689	5,506	19,066

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	26,469	26,991	26,991	28,121	28,807	29,243	29,826
Superannuation .....	2,072	2,700	2,900	2,750	2,800	2,850	2,850
Grants and subsidies <sup>(b)</sup> .....	20,554	20,937	20,587	27,213	25,945	20,043	20,043
Supplies and services .....	20,519	23,474	24,183	23,657	26,477	27,049	25,678
Accommodation .....	2,393	3,745	2,150	1,745	1,745	1,745	1,745
Borrowing costs .....	2,910	2,969	2,569	2,970	2,981	2,981	2,981
Capital User Charge .....	-	22,787	22,787	30,326	33,280	34,780	36,653
Depreciation .....	12,160	12,406	12,406	12,770	13,591	13,591	13,591
<b>TOTAL COST OF SERVICES</b> .....	<b>87,077</b>	<b>116,009</b>	<b>114,573</b>	<b>129,552</b>	<b>135,626</b>	<b>132,282</b>	<b>133,367</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	3,700	4,228	4,928	4,441	4,499	4,499	4,499
Grants and subsidies .....	4,307	3,000	4,650	4,100	4,500	4,500	4,500
Interest .....	735	726	726	768	780	780	780
Other Revenue .....	8,788	7,661	8,323	8,211	8,281	8,281	8,281
<b>Total Revenues from Ordinary Activities</b> .....	<b>17,530</b>	<b>15,615</b>	<b>18,627</b>	<b>17,520</b>	<b>18,060</b>	<b>18,060</b>	<b>18,060</b>
<b>NET COST OF SERVICES</b> .....	<b>69,547</b>	<b>100,394</b>	<b>95,946</b>	<b>112,032</b>	<b>117,566</b>	<b>114,222</b>	<b>115,307</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	69,706	100,168	98,782	111,980	117,744	114,350	115,435
Liabilities assumed by the Treasurer .....	1,444	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	<b>71,150</b>	<b>100,168</b>	<b>98,782</b>	<b>111,980</b>	<b>117,744</b>	<b>114,350</b>	<b>115,435</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	<b>1,603</b>	<b>(226)</b>	<b>2,836</b>	<b>(52)</b>	<b>178</b>	<b>128</b>	<b>128</b>
Change in Equity arising from transfer of assets/liabilities .....	-	6,810	15,070	31,418	-	-	-
Extraordinary items .....	(2,764)	-	(1,262)	(1,200)	(1,200)	(1,200)	(1,200)
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	<b>(1,161)</b>	<b>6,584</b>	<b>16,644</b>	<b>30,166</b>	<b>(1,022)</b>	<b>(1,072)</b>	<b>(1,072)</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 601, 622 and 635 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	18,879	15,742	19,702	17,017	17,248	17,326	17,454
Receivables.....	2,748	2,520	2,748	2,748	2,748	2,748	2,748
Inventories.....	1,095	796	1,133	1,133	1,182	1,182	1,182
Amounts receivable for outputs <sup>(a)</sup> .....	-	11,666	7,704	8,774	10,257	9,797	9,797
Prepayments .....	618	464	602	552	552	552	552
Other.....	228	100	228	228	228	228	228
<b>Total current assets</b> .....	<b>23,568</b>	<b>31,288</b>	<b>32,117</b>	<b>30,452</b>	<b>32,215</b>	<b>31,833</b>	<b>31,961</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	740	4,702	8,698	12,032	15,826	19,620
Land and Buildings.....	165,573	149,108	190,091	234,469	243,449	249,429	269,409
Investments.....	350	750	600	650	700	750	750
Plant, equipment and vehicles.....	12,308	9,097	12,995	13,709	16,334	19,259	22,284
Other.....	163,995	156,212	167,135	171,045	173,851	176,657	178,513
<b>Total non-current assets</b> .....	<b>342,226</b>	<b>315,907</b>	<b>375,523</b>	<b>428,571</b>	<b>446,366</b>	<b>461,921</b>	<b>490,576</b>
<b>TOTAL ASSETS</b> .....	<b>365,794</b>	<b>347,195</b>	<b>407,640</b>	<b>459,023</b>	<b>478,581</b>	<b>493,754</b>	<b>522,537</b>
<b>CURRENT LIABILITIES</b>							
Payables.....	1,719	1,200	1,719	1,739	1,769	1,769	1,769
Provision for employee entitlements.....	3,954	3,000	3,954	3,954	3,954	3,954	3,954
Interest-bearing liabilities (Borrowings) .....	1,504	1,314	1,504	1,504	1,504	1,504	1,504
Monies in trust.....	984	1,300	984	984	984	984	984
Interest payable.....	697	550	697	697	697	697	697
Accrued Salaries.....	628	600	628	728	928	928	928
Other.....	15,025	11,749	15,225	15,030	15,002	15,052	15,152
<b>Total current liabilities</b> .....	<b>24,511</b>	<b>19,713</b>	<b>24,711</b>	<b>24,636</b>	<b>24,838</b>	<b>24,888</b>	<b>24,988</b>
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	1,474	2,179	1,474	1,474	1,474	1,474	1,474
Interest-bearing liabilities (Borrowings) .....	30,370	29,095	28,860	27,350	25,839	24,328	22,817
<b>Total non-current liabilities</b> .....	<b>31,844</b>	<b>31,274</b>	<b>30,334</b>	<b>28,824</b>	<b>27,313</b>	<b>25,802</b>	<b>24,291</b>
<b>TOTAL LIABILITIES</b> .....	<b>56,355</b>	<b>50,987</b>	<b>55,045</b>	<b>53,460</b>	<b>52,151</b>	<b>50,690</b>	<b>49,279</b>
<b>EQUITY</b>							
Contributed Equity .....	-	16,150	14,250	24,852	34,541	40,047	59,113
Accumulated surplus/(deficit).....	119,021	129,191	135,665	165,831	164,809	163,737	162,665
Asset revaluation reserve .....	134,261	96,706	145,261	156,261	167,261	178,261	189,261
Other Reserves.....	56,157	54,161	57,419	58,619	59,819	61,019	62,219
<b>Total equity</b> .....	<b>309,439</b>	<b>296,208</b>	<b>352,595</b>	<b>405,563</b>	<b>426,430</b>	<b>443,064</b>	<b>473,258</b>
<b>TOTAL LIABILITIES AND EQUITY</b> .....	<b>365,794</b>	<b>347,195</b>	<b>407,640</b>	<b>459,023</b>	<b>478,581</b>	<b>493,754</b>	<b>522,537</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	65,548	87,762	86,376	99,210	104,153	100,759	101,844
Capital Contribution .....	4,243	16,150	14,250	10,602	9,689	5,506	19,066
Holding Account .....	-	-	-	7,704	8,774	10,257	9,797
<b>Net cash provided by government .....</b>	<b>69,791</b>	<b>103,912</b>	<b>100,626</b>	<b>117,516</b>	<b>122,616</b>	<b>116,522</b>	<b>130,707</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(26,113)	(26,991)	(26,991)	(28,021)	(28,607)	(29,243)	(29,826)
Superannuation .....	(628)	(2,700)	(2,900)	(2,750)	(2,800)	(2,850)	(2,850)
Supplies and services .....	(23,634)	(23,464)	(24,165)	(23,675)	(26,479)	(27,049)	(25,678)
Grants and subsidies .....	(17,459)	(20,787)	(20,437)	(27,322)	(25,992)	(19,995)	(19,995)
Borrowing costs .....	(2,916)	(2,969)	(2,569)	(2,970)	(2,981)	(2,981)	(2,981)
Accommodation .....	(2,380)	(3,745)	(2,150)	(1,745)	(1,745)	(1,745)	(1,745)
Capital User Charge.....	-	(22,787)	(22,787)	(30,326)	(33,280)	(34,780)	(36,653)
Goods and Services Tax .....	(4,661)	(6,284)	(6,284)	(6,060)	(6,465)	(6,465)	(6,465)
<b>Receipts</b>							
User charges and fees .....	3,675	4,245	4,928	4,441	4,499	4,499	4,499
Interest .....	705	725	726	768	780	780	780
Goods and Services Tax .....	4,293	6,284	6,284	6,060	6,465	6,465	6,465
Grants and subsidies .....	4,469	2,900	4,650	4,100	4,500	4,500	4,500
Other.....	7,409	7,761	8,323	8,211	8,281	8,281	8,281
<b>Net cash from operating activities .....</b>	<b>(57,240)</b>	<b>(87,812)</b>	<b>(83,372)</b>	<b>(99,289)</b>	<b>(103,824)</b>	<b>(100,583)</b>	<b>(101,668)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(12,556)	(14,690)	(14,681)	(19,354)	(17,002)	(14,302)	(27,352)
Purchase of investments .....	-	(250)	(250)	(50)	(50)	(50)	(50)
Proceeds from sale of non-current assets .....	3	2	10	2	2	2	2
<b>Net cash from investing activities .....</b>	<b>(12,553)</b>	<b>(14,938)</b>	<b>(14,921)</b>	<b>(19,402)</b>	<b>(17,050)</b>	<b>(14,350)</b>	<b>(27,400)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings.....	(1,438)	(1,510)	(1,510)	(1,510)	(1,511)	(1,511)	(1,511)
Proceeds from borrowings .....	500	-	-	-	-	-	-
<b>Net cash from financing activities .....</b>	<b>(938)</b>	<b>(1,510)</b>	<b>(1,510)</b>	<b>(1,510)</b>	<b>(1,511)</b>	<b>(1,511)</b>	<b>(1,511)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(940)</b>	<b>(348)</b>	<b>823</b>	<b>(2,685)</b>	<b>231</b>	<b>78</b>	<b>128</b>
Cash assets at the beginning of the reporting period .....	19,819	16,090	18,879	19,702	17,017	17,248	17,326
<b>Cash assets at the end of the reporting period .....</b>	<b>18,879</b>	<b>15,742</b>	<b>19,702</b>	<b>17,017</b>	<b>17,248</b>	<b>17,326</b>	<b>17,454</b>



## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	95,946	112,032	117,566	114,222	115,307
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(12,406)	(12,770)	(13,591)	(13,591)	(13,591)
(Increase)/decrease in salaries and related costs .....	-	(100)	(200)	-	-
(Increase)/decrease in accounts payable .....	-	(20)	(30)	-	-
(Increase)/decrease in other liabilities .....	(200)	195	28	(50)	(100)
Increase/(decrease) in prepayments .....	(16)	(50)	-	-	-
Increase/(decrease) in inventories .....	38	-	49	-	-
Other accrued expenditure .....	10	2	2	2	52
<b>Net Cash from Operating Activities .....</b>	<b>83,372</b>	<b>99,289</b>	<b>103,824</b>	<b>100,583</b>	<b>101,668</b>

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Grants and subsidies <sup>(a)</sup> .....	600	-	-	-	-	-	-
<b>TOTAL ADMINISTERED EXPENSES ....</b>	<b>600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>REVENUES</b>							
Appropriations .....	600	-	-	-	-	-	-
<b>TOTAL ADMINISTERED REVENUES ....</b>	<b>600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

(a) Grant to the Western Australian Museum foundation.

## SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ADMINISTERED CURRENT ASSETS</b>							
Cash.....	1,351	-	730	-	-	-	-
<b>Total Administered Current Assets .....</b>	<b>1,351</b>	<b>-</b>	<b>730</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL ADMINISTERED ASSETS .....</b>	<b>1,351</b>	<b>-</b>	<b>730</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ADMINISTERED CURRENT LIABILITIES</b>							
Other.....	1,351	-	730	-	-	-	-
<b>Total Administered Current Liabilities .....</b>	<b>1,351</b>	<b>-</b>	<b>730</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL ADMINISTERED LIABILITIES..</b>	<b>1,351</b>	<b>-</b>	<b>730</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Grants and subsidies <sup>(a)</sup> .....	(376)	(1,027)	(621)	(730)	-	-	-
<b>TOTAL ADMINISTERED CASH OUTFLOWS.....</b>	<b>(376)</b>	<b>(1,027)</b>	<b>(621)</b>	<b>(730)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Appropriations.....	600	-	-	-	-	-	-
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	<b>600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>224</b>	<b>(1,027)</b>	<b>(621)</b>	<b>(730)</b>	<b>-</b>	<b>-</b>	<b>-</b>

(a) Grant to the Western Australian Museum foundation.

**DETAILS OF CONTROLLED GRANTS AND SUBSIDIES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Arts projects and organisations.....	16,886	16,898	16,413	19,574	18,306	16,404	16,404
Film projects and screen organisations .....	3,131	3,500	3,636	3,100	3,100	3,100	3,100
Public Trading Enterprises .....	444	445	445	445	445	445	445
Other .....	93	94	93	94	94	94	94
Public non-financial corporations.....	-	-	-	4,000	4,000	-	-
<b>TOTAL</b>	<b>20,554</b>	<b>20,937</b>	<b>20,587</b>	<b>27,213</b>	<b>25,945</b>	<b>20,043</b>	<b>20,043</b>

**TRUST ACCOUNT DETAILS****Arts Lotteries Trust Fund**

The Consolidated Fund Estimates for the Department of Culture and the Arts provide for payments to the Arts Lotteries Account.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Opening Balance .....	-	-	-	-
Receipts: Appropriations.....	8,984	8,900	8,900	9,000
	8,984	8,900	8,900	9,000
Payments .....	8,984	8,900	8,900	9,000
<b>CLOSING BALANCE.....</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Rental income from the Kings Street Arts Centre.....	31	30	40	40
Return of investments under the Arts Venture Capital Scheme .....	33	32	30	-
GST input credits .....	4,661	4,859	6,284	6,060
GST receipts on sales .....	1,254	1,425	1,000	1,020
<b>TOTAL.....</b>	<b>5,979</b>	<b>6,346</b>	<b>7,354</b>	<b>7,120</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## Part 14

### Minister for Health

#### SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
1203	Health			
	– Purchase of Outputs .....	2,197,673	2,282,821	<b>2,381,374</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	17,097	17,097	<b>17,526</b>
	– Capital Contribution .....	101,578	89,282	<b>38,389</b>
	Total .....	2,316,348	2,389,200	<b>2,437,289</b>
	GRAND TOTAL			
	– Purchase of Outputs .....	2,197,673	2,282,821	<b>2,381,374</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	17,097	17,097	<b>17,526</b>
	– Capital Contribution .....	101,578	89,282	<b>38,389</b>
	Total .....	2,316,348	2,389,200	<b>2,437,289</b>

# HEALTH

## PART 14 - MINISTER FOR HEALTH

### DIVISION 70

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 113 Net amount appropriated to purchase outputs.....</b>	233,050	261,402	262,858	<b>281,737</b>	292,095	301,778	308,093
<b>Item 114 Contribution to Hospital Fund .....</b>	1,812,042	1,868,241	1,949,061	<b>2,027,197</b>	2,092,229	2,171,772	2,265,885
<b>Amount Authorised by Other Statutes</b>							
- Salaries and Allowances Act 1975 .....	630	630	630	<b>630</b>	630	630	630
- Lotteries Commission Act 1990 .....	72,163	67,400	70,272	<b>71,810</b>	73,030	74,120	75,240
Total appropriations provided to purchase outputs .....	2,117,885	2,197,673	2,282,821	<b>2,381,374</b>	2,457,984	2,548,300	2,649,848
<b>ADMINISTERED GRANTS, SUBSIDIES AND OTHER TRANSFER PAYMENTS</b>							
<b>Item 115 Office of Health Review.....</b>	900	983	983	<b>1,009</b>	1,036	1,059	1,083
<b>Amount Authorised by Other Statutes</b>							
- Tobacco Control Act 1990 .....	15,721	16,114	16,114	<b>16,517</b>	16,930	17,336	17,726
<b>CAPITAL</b>							
<b>Item 179 Capital Contribution .....</b>	104,005	101,578	89,282	<b>38,389</b>	70,364	69,584	69,584
<b>GRAND TOTAL.....</b>	<b>2,238,511</b>	<b>2,316,348</b>	<b>2,389,200</b>	<b>2,437,289</b>	<b>2,546,314</b>	<b>2,636,279</b>	<b>2,738,241</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*The vision of the Department of Health is to ensure that the health status of the Western Australian population leads the world and the standard of health care is acknowledged as international best practice.*

*The mission of the State health system is dedicated to ensuring the best achievable health status for all of the Western Australian community. In particular, the system will deliver:*

- strong public health and preventive measures to protect the community and promote health;*
- first class acute and chronic health care to those in need;*
- appropriate health, rehabilitation and domiciliary care for all stages of life; and*
- a continuing and co-operative emphasis on improving the health status of our indigenous, rural and remote and disadvantaged populations.*

## SIGNIFICANT ISSUES AND TRENDS

- The provision of world class health care services continues to provide challenges in the context of increasing costs of health service provision while addressing growing demand for health service provision. In future years, the cost of health service provision is likely to continue to increase at a rate greater than that of other government services.
- Key factors that continue to drive cost increases in the health system include:
  - labour;
  - pharmaceuticals; and
  - medical and surgical supplies.
- These cost factors are exacerbated by increasing demand for services, primarily associated with population growth and ageing, changes in technology and clinical practice, and increasing community expectations in relation to health service provision.
- Service delivery trends underlying growth in costs include:
  - increasing demands on emergency departments activity contributing to a growing pressure for admissions; and
  - increasing expectations for non-admitted patient services in relation to mental health, community health, allied health, nursing and technical services.
- In addition to the cost and demand pressures described above, the Western Australian health system continues to face challenges due to the state's unique geography, which requires health services to be delivered to a widely dispersed population.
- A key emphasis for 2002-03 will be to ensure the health services are funded and provided on a sustainable basis both now and into the future. This will involve consolidating and reforming current models of service delivery to ensure a sound platform for health service delivery into the future.
- The Health Administrative Review Committee (HARC) Report produced the blueprint for achieving a single, unified health system, working with a common vision, allowing for leadership, accountability and transparency.
- A State Health Management Team was established in 2001-02 to provide leadership and management across the Western Australian Government health system. The formation of the team allows priorities to be addressed through a single, unified health system. A single, integrated strategic plan for the Western Australian Government health system is being developed for implementation in 2002-03. The plan will:
  - outline the Government's overall strategic direction for the health system and the broad outcomes sought;
  - identify the Government's priorities for the health of the population and the health system;
  - provide a framework for reform; and
  - establish a context for improving the performance of the health system.
- The development of enhanced accountability arrangements is a further priority for 2002-03. This will facilitate the Department of Health's ability to align its performance to the Government's expectations, while providing the basis for effective monitoring and evaluation.
- In keeping with the Government's strategic direction for health, in 2002-03 there will be an increased emphasis on preventive approaches. Strategies will be developed and implemented to support a greater emphasis on population health. This will strengthen efforts to address factors that determine health and the causes of illness with the objective of protecting and promoting health and preventing illness and disability.
- In response to recommendation 21 from the Community Drug Summit, the Drug and Alcohol Office was created in January 2002, combining what was the Western Australian Drug Abuse Strategy Office, the Next Step Specialist Alcohol and Drug Services, the Alcohol and Drug Policy Branch of the Mental Health Division, and the Alcohol and Other Drugs Program of the Public Health Division. The creation of this office will support an increased emphasis on drug and alcohol issues in 2002-03.
- Western Australia has developed a strategic quality plan to address issues of quality and safety. It continues to support national policy and initiatives such as the Australian Council for Safety and Quality in Health Care. The need to ensure clinical quality improvement and patient safety will be a key driver in achieving clinical reform.

- The report of the inquiry into obstetric and gynaecological services at King Edward Memorial Hospital 1990-2000 was presented to Government in November 2001. An implementation group has been established to oversee the implementation of the report's recommendations. The report raises a number of important issues with several recommendations having potential system-wide implications. Addressing all of the recommendations will take time, but the process has begun and a number of the recommendations are already being implemented.
- A review of clinical services will be completed, examining:
  - obstetric services in metropolitan and rural areas to identify quality and safety issues and difficulties in providing staff, particularly for anaesthesia, at the multiple sites where obstetric services are performed;
  - paediatric services across metropolitan and major rural areas, reviewing the number of sites at which specialist services are to be delivered and the efficiency and safety measures required; and
  - intensive care services and high dependency units to examine potential changes to service delivery arrangements and the scope for further efficiencies in what is an expensive component of health service delivery.
- The development and implementation of the Government's rural health strategy will also be a significant emphasis for 2002-03. The strategy will focus on ensuring the provision of high quality, safe and affordable services for country people as well as on enhancing and improving access to health services.
- The Commonwealth Government's funding and health policies have a significant effect on the Western Australian health system. The current Australian Health Care Agreement expires on 30 June 2003. During 2002-03 Western Australia will negotiate a new Agreement with the Commonwealth. The Department of Health will be at the forefront of work on the renegotiations, working with the Department of Treasury and Finance and the Department of the Premier and Cabinet. A pro-active approach will be pursued, highlighting Western Australian health issues and funding needs to the Commonwealth to encourage increased Commonwealth financial contributions.

## MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2001-02 Budget to Parliament on 13 September 2001 are outlined below.

	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Management Initiated Retirements .....	(374)	(374)	(374)	(374)
Additional Operational Funding .....	131,100	139,800	118,900	163,900

## OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Prevention and Promotion .....	239,619	221,762	251,570	263,726			
<b>Output 2:</b>							
Diagnosis and Treatment .....	2,062,641	2,133,894	2,207,059	2,275,878			
<b>Output 3:</b>							
Continuing Care .....	166,200	198,713	192,366	209,022			
<b>Total Cost of Outputs .....</b>	<b>2,468,460</b>	<b>2,554,369</b>	<b>2,650,995</b>	<b>2,748,626</b>	<b>2,797,460</b>	<b>2,889,464</b>	<b>2,992,994</b>
<i>Less Operating revenues .....</i>	<i>346,512</i>	<i>336,436</i>	<i>351,764</i>	<i>367,252</i>	<i>351,409</i>	<i>359,447</i>	<i>361,431</i>
<b>Net Cost of Outputs .....</b>	<b>2,121,948</b>	<b>2,217,933</b>	<b>2,299,231</b>	<b>2,381,374</b>	<b>2,446,051</b>	<b>2,530,017</b>	<b>2,631,563</b>
<b>Adjustments <sup>(b)</sup> .....</b>	<b>(4,063)</b>	<b>(20,260)</b>	<b>(16,410)</b>	<b>-</b>	<b>11,933</b>	<b>18,283</b>	<b>18,285</b>
<b>Appropriations provided to purchase Outputs .....</b>	<b>2,117,885</b>	<b>2,197,673</b>	<b>2,282,821</b>	<b>2,381,374</b>	<b>2,457,984</b>	<b>2,548,300</b>	<b>2,649,848</b>

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
<b>Appropriation for Administered Grants, Subsidies and Transfer Payments.....</b>	16,621	17,097	17,097	17,526	17,966	18,395	18,809
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	104,005	101,578	89,282	38,389	70,364	69,584	69,584
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	2,238,511	2,316,348	2,389,200	2,437,289	2,546,314	2,636,279	2,738,241

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcomes, outputs and financial information are the subject of a Resource Agreement signed by the Minister, the Director General, and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

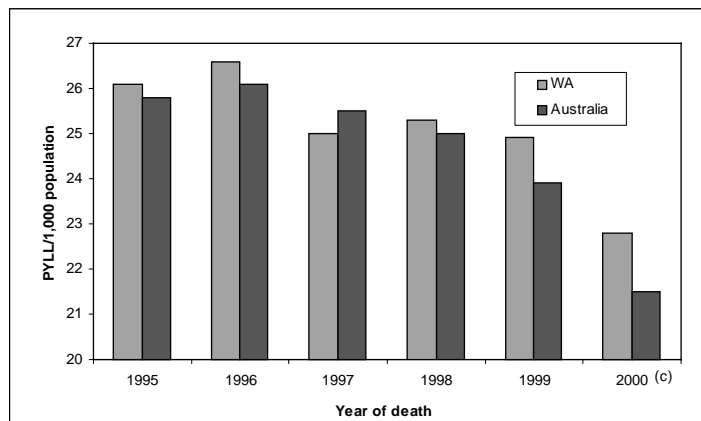
Government Strategic Objective	Desired Outcome(s)	Output(s)
Safe, healthy and supportive communities	Improvement in health by a reduction in the incidence of preventable disease, injury, disability, premature death and the extent and impact of drug abuse.	Prevention and Promotion
	Restoration of the health of people with acute illness.	Diagnosis and Treatment
	Improvement in the quality of life for people with chronic illness and disability.	Continuing Care



**Outcome: Improvement in health by a reduction in the incidence of preventable disease, injury, disability, premature death and the extent and impact of drug abuse.**

**Key Effectiveness Indicator <sup>(a)</sup>**

**Person Years of Life Lost (PYLL) per 1,000 population due to preventable disease or injury, Western Australia and Australia 1995-2000 <sup>(b)</sup>**



	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Drug and Alcohol Office <sup>(d)</sup> :					
- Funded recommendations of the Western Australian Community Drug Summit actioned over the period <sup>(e)</sup> .....	N/A	N/A	89%	100%	
- Overall level of client improvement in treatment programs reported by agencies <sup>(f)</sup> ...	55%	55%	55%	55%	

(a) More details of effectiveness indicators are provided in the annual report.

(b) The ultimate outcome of effective intervention to reduce the incidence of preventable disease, injury and premature death is a reduction in the loss of life due to preventable disease or injury. Measuring the impact of these deaths using only the number of cases takes no account of the difference between death at a younger or older age. An alternative measure, which does take the age of death into account, is the number of person years of life lost (PYLL). This provides an estimate of the extra years of productive life that would have been gained if the person had lived to 69 years of age. To ensure meaningful comparison of the PYLL between populations, the PYLL per 1,000 population has been standardised to the 1991 Australian population to account for differences in the age profile of the population.

(c) Data for 2000 are preliminary as some deaths occurring in 2000 were not registered until 2001 and consequently will be reported in the 2001 death data, which will not be available until the end of 2002.

(d) The Drug and Alcohol Office was created in January 2002, incorporating the former Western Australian Drug Abuse Strategy Office among other drug and alcohol services.

(e) Of the nine recommendations with funding implications arising from the Community Drug Summit held in August 2001, eight were actioned in 2001-02.

(f) This is a composite score based on levels of reduced illicit drug use, reduced crime, improved health and improved social function.

**Output 1: Prevention and Promotion**

Prevention and promotion health services aim to improve the health of Western Australians by reducing the incidence of preventable disease, injury, disability, and premature death.

Output 1 differs from the other two outputs in that it primarily focuses on the health and well being of populations, rather than on individuals. Public, Aboriginal, child and community and mental health programs define populations that are at-risk and ensure that appropriate interventions are delivered to a large proportion of these at-risk populations.

Services provided within this output include:

- child and community health services;
- cancer prevention and detection;
- communicable disease control;
- environmental health;
- genomics services;
- health promotion;
- Aboriginal health;
- health information services;
- preventive health services; and
- drug and alcohol strategy coordination, treatment and prevention services.

### **Child and community health services**

Child and community health services include a range of community based services which focus on improving the overall health of Western Australians. This objective is achieved by developing health promotion and prevention and early intervention activities, supporting early child development, enhancing and ensuring universal access to community services, building capacity and assessing determinants of health as they relate to inequality. Newborn and childhood preventive screening, ongoing child health development programs to enhance child and family health and well being are delivered by a range of health professional working in multidisciplinary teams that include child health nurses, clinical psychologists, occupational therapy and speech therapists and speech pathologists. Child and community health services also include gender health policy areas.

### **Cancer prevention and detection**

Cancer prevention and detection services aim to reduce the incidence of premature death from cancer. These services include provision of policy advice and development of cancer screening initiatives with a strong focus on early detection of cancer. Examples of the types of services provided include breast and cervical cancer screening.

### **Communicable disease control**

Communicable disease control includes a range of strategies, which aim to reduce the incidence and effects of communicable diseases. Services provided include immunisation programs, maintenance of a communicable disease notifications register and disease outbreak control.

### **Environmental health**

Environmental health includes a range of strategies to minimise the likelihood of morbidity or mortality as a result of environmental factors. Examples of these strategies include issuing licenses to persons who will be using dangerous chemicals, sampling and monitoring the safety of food and water and control programs for vector borne diseases such as runnelling programs.

### **Genomics services**

Genomics is concerned with diseases that have a hereditary pattern or element. The types of services include education of clinicians and the public, provision of support for people who are at risk of hereditary disease and research.

### **Health promotion**

A key strategy to prevent disease, injury or premature death is the provision of community information and education. The purpose of these services is to promote a healthy lifestyle and educate Western Australians about appropriate preventive health behaviours. Examples of the services provided include publications, brochures and health promotion campaigns.

### **Aboriginal health**

The level of ill health across almost all morbidities is significantly higher for Aboriginal people than for non-Aboriginal people. All State funded service providers are required to make provision for appropriate services to the Aboriginal population. The Office of Aboriginal Health has responsibility for the funding of specific gap closing programs and related policy which targets the differential between the health of Aboriginal and non-Aboriginal Western Australians.

### Health information services

This category includes the development and maintenance of health related information. Health related information is an important element in determining, assessing and improving the strategies employed in health prevention and promotion, and for planning service delivery across the whole health system. These services also include maintenance of population data sets, analysis of morbidity patterns and trends, and provision of health information to the general public.

### Preventive health services

These services include preventive services delivered across the health system. For example some programs associated with hospital services may have a strong education and promotion component.

### Drug and alcohol strategy coordination, treatment and prevention services

These services include:

- the planning and coordination across government and within the Department of Health of treatment, prevention and education services related to drug and alcohol use;
- coordination of the development and implementation of drug and alcohol policy across government and within the Department of Health;
- the provision of specialist treatment and support services and the development of mainstream services for people and their families experiencing drug problems;
- monitoring and facilitating research into best practice in drug and alcohol treatment and prevention; and
- the provision and facilitation of education and prevention programs.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	239,619	221,762	251,570	263,726	
Less Operating Revenue <sup>(b)</sup> .....	43,669	38,690	44,941	46,284	
Net Cost of Output .....	195,950	183,072	206,629	217,442	
Adjustments <sup>(c)</sup> .....	(354)	(1,759)	(1,005)	-	
<b>Appropriation for purchase of Output 1 .....</b>	<b>195,596</b>	<b>181,313</b>	<b>205,624</b>	<b>217,442</b>	

(a) Appropriation amount for 2000-1 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Community health occasions of service <sup>(a)</sup> .....	1,578,084	1,864,893	1,621,187	1,666,604	The 2001-02 target assumed additional activity due to incorporation of the Dairy Program. The actuals do not reflect this due to inadequate data for forecasting purposes and improved accuracy in describing the role of the Environmental Health Branch in sampling functions. The 2001-02 target assumed additional activity due to incorporation of the Dairy Program based on information available. The actuals do not reflect this due to inadequate data for forecasting purposes and efficiency gains from the combination of audits with inspections.
Screening program assessments <sup>(b)</sup> .....	276,150	284,420	272,116	279,920	
Health promotion campaigns <sup>(c)</sup> .....	4	N/A	5	8	
Microbiological/chemical samples .....	70,729	100,154	84,778	84,640	
Monitoring inspections.....	5,017	11,038	5,485	5,579	

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Vaccines distributed to community <sup>(d)</sup> .....	517,700	627,700	720,000	723,356	
Mental Health preventative occasions of service <sup>(e)</sup> .....	154,853	N/A	136,699	133,426	
Public Health Units <sup>(f)</sup> .....	10	11	11	11	
School dental preventative occasions of service <sup>(g)</sup> .....	248,250	125,000	247,880	250,000	
Health Direct calls from public.....	196,802	230,000	179,564	190,000	
Other Non Government Organisations not already included in outputs <sup>(h),(i)</sup> .....	69	152	69	69	
<b>Quality</b>					
Proportion of children 24 - 27 months fully immunised .....	75%	75%	80%	85%	
BreastScreen small cancer detection rate for women screened .....	8/10,000	8/10,000	8/10,000	8/10,000	
Community health target population accessing services .....	90%	90%	90%	90%	
<b>Timeliness</b>					
Percentage of women with an interval from booking to appointment less than or equal to 20 working days at fixed screening units for BreastScreen WA.....	95%	95%	95%	95%	
<b>Cost (Efficiency) <sup>(j)</sup></b>					
Average cost per community health occasion of service .....	\$50.13	\$49.27	\$51.94	\$52.63	
Average cost per screening assessment .....	\$49.85	\$47.03	\$49.56	\$52.61	
Average cost per health promotion campaign..	\$450,267	N/A	\$518,851	\$538,915	
Average cost per microbiological/chemical sample.....	\$48.99	\$41.50	\$50.70	\$48.13	
Average cost per monitoring inspection .....	\$727.71	\$371.90	\$760.31	\$774.05	
Average cost per vaccine distributed to community.....	\$14.31	\$15.08	\$15.87	\$16.69	
Average cost per mental health preventative occasion of service.....	\$155.54	N/A	\$165.74	\$191.14	The methodology for costing and recording activity levels has changed over the past two years.
Average cost per Public Health Unit .....	\$2,224,549	\$2,277,857	\$2,372,056	\$2,286,295	
School Dental - average cost per child enrolled and under care.....	\$98.91	\$95.63	\$100.54	\$101.53	
Average cost per Health Direct call.....	\$29.32	\$22.61	\$30.93	\$36.82	Costing methodology for 2002-03 includes a greater range of indirect costs for this service.
Average cost per NGO not already included in outputs <sup>(h),(i)</sup> .....	\$779,167	\$372,140	\$756,014	\$775,057	
<b>Full Time Equivalents (FTEs)</b>	1,522	1,538	1,520	1,534	

- (a) Community health occasions of service are the provision of primary and community health services undertaken by a range of health professionals in a community setting. A new methodology and datasource have produced a more robust and consistent data collection.
- (b) These figures include breast cancer, cervical cancer and newborn hearing screening programs.
- (c) In the 2001-02 Budget Statements, health promotion campaigns were included as part of the non government organisations output measure. For 2002-03, the main campaigns (attracting media coverage) are being reported as a separate output measure. All other smaller campaigns are still reported as part of the non government organisations output measure.
- (d) Includes childhood immunisation and adult influenza vaccines.
- (e) Part of mental health non-admitted activity was included in output 1 to more accurately reflect the nature of services delivered. These measures are to be better developed over the next year.
- (f) These units provide a variety of community services including clinics on smoking, diabetes, men's health and other activities related to communicable disease control, environmental health and planning.
- (g) For this year all school dental services are reported as output 1.
- (h) Only those non-government organisations for which quantities and costs have not been already attributed to other outputs are being reported here. For example, smaller health promotion campaigns are retained in this item.
- (i) The Western Australian Drug Abuse Strategy Office is now part of the Drug and Alcohol Office. Resulting from the Drug Summit, its functions are being reviewed and new output measures being developed. As such, for 2002-03 it has been attributed to the non government organisations output measure.
- (j) A range of indirect costs, part revenue, superannuation, depreciation and the capital user charge have been apportioned to the total cost of outputs.

**Major Achievements For 2001-02****Child and community health services**

- An additional 15 child health nurses have been appointed in key metropolitan and rural areas to support home visiting to new mothers and families and early intervention strategies that enhance health and wellbeing for children. In selected rural areas funding has been allocated to improve the recruitment and retention of allied health staff, particularly speech pathologists.
- The reorientation of community health service delivery has focused on improving organisational structures for the management of community health workforce and development opportunities for existing staff supported by funds from the election commitments. The Child and Community Health Branch has been progressing the development of new policies and guidelines for the delivery of services in a variety of community settings.
- As a requirement of the *Acts Amendment (Abortion) Act 1998*, the Minister administering the *Health Act 1911* is to carry out a review of the operation and effectiveness of the provisions of the *Health Act 1911* and *The Criminal Code* related to abortion. The Department of Health is conducting the review with assistance from the Department of Justice.

**Cancer prevention and detection**

- Participation rates in the target populations for biennial screening for breast and cervical cancer were achieved. Approximately two thirds of at-risk populations participated in screening programs.

**Communicable disease control**

- Endemic measles transmission has not been detected for three years, and rubella for two years, following a national primary school vaccination campaign in 1998 in which more than 140,000 Western Australian children from Year One to Year Seven were vaccinated. Western Australia does continue to have small outbreaks of measles and rubella associated with non-vaccinated returning Australian travellers and overseas visitors who acquire infections overseas and then infect non immune Western Australians. All such 'imported' outbreaks have been successfully controlled, with only limited spread.
- All regional public health units have reported a successful implementation of the childhood pneumococcal program since July 2001, with Aboriginal and high risk non-Aboriginal children being routinely vaccinated at two, four, six and 18 months of age and catch-up vaccination of Aboriginal children up to two years of age (or five years of age in the Central Desert Region).
- Phase One of the National Q Fever Management Program, targeting abattoir workers and sheep shearers, was implemented in August 2001. There has been a good response from abattoirs taking advantage of the Commonwealth immunisation subsidy payments (for blood and skin tests and vaccination). Phase Two of the program, which targets lower risk meat industry workers (eg. livestock companies) with free Q Fever vaccine is on schedule. A Q Fever project officer has been employed (using Commonwealth funds) to roll out the program including education and training of general practitioners.
- An evaluation of the 'Keeping Safe Package' delivered to prisoners was completed, with the aim to reduce the risk of transmission of blood borne viruses and sexually transmitted infections in this high-risk group. The evaluation found that extensive changes were necessary to the package to accommodate the needs of adult prisoners. A reference group has been formed to make those changes. Other developments have included:
  - consideration of the development of a peer education project around blood safety;
  - bleach availability programs (for needle sterilisation); and
  - the provision of improved training and education on blood-borne virus control for staff.The project is now developing resources and strategies to overcome the barriers identified which impede the effective delivery of blood borne virus education in custodial settings.
- The 'HIV Treatment and Care Plan' has been published and distributed widely to public health units, health services, Divisions of General Practice, Aboriginal Community Controlled Health Organisations, key non-government organisations, clinical directors and managers of mental health services and many other key individuals and agencies. Implementation of the plan included a workshop for regional providers of services to Aboriginal people to progress development of regional protocols related to HIV control.

### Environmental health

- The consultation on the national *Model Food Act* was completed in November 2001. Instructions are currently being prepared for Parliamentary Counsel to draft a *Food Bill*. The *Food Bill* will be introduced to the spring session of Parliament. A Stakeholder Group reviewed the *Food Hygiene Regulations* in March 2002 and resolved to repeal the regulations to facilitate the introduction of new national food safety standards.
- The review of the *Swimming Pool Regulations* has commenced including consultation with industry and the drafting of new legislation is shortly to be completed which will be made available for public comment.
- The Department of Health has commenced monitoring antibiotics in food producing animals, particularly in the meat and dairy industry.
- Three training courses on safe practice of pest management have been held for Aboriginal environmental health workers in Aboriginal communities.
- New poultry manure regulations have been prepared and circulated on the use of raw poultry manure relating to control of stable fly breeding. This action has resulted in a significant reduction in complaints from the community.

### Genomics services

- A dedicated Genomics Branch has been established within the Population Health Division.

### Health promotion

- The 'Western Australian Tobacco Action Plan 2001-2004, Taking the Lead' was launched on 30 October 2001. The plan provides action for implementing key recommendations of the National Tobacco Strategy and will set public health policy on tobacco control for Western Australia. A number of the strategies have been implemented, including the state-wide Quit campaign, progressing action from previous reviews of the *Tobacco Control Act 1990*, and review of the *Health (Smoking in Enclosed Public Places) Regulations 1999*.
- The Stay on Your Feet WA project aims to reduce the incidence and severity of fall-related injuries. Regional public health units are currently delivering the physical activity phase. Other strategies include the development of guidelines for seniors as volunteers in the delivery of falls prevention information, and education seminars for health professionals involved in physical activity.

### Aboriginal health

- In a collaborative approach, the Heart Foundation, Australian Council On Smoking, Health and Cancer Foundation and the Department of Health utilised new anti-smoking initiatives to address smoking amongst Aboriginal people. A unique anti-smoking program has been implemented for Aboriginal people called 'Say No To Smokes'.
- Approximately 140 contractual agreements were formulated to address a wide range of specific gap-closing programs targeting the five Aboriginal health priority areas of securing better outcomes for the major Aboriginal health problems; strengthening and supporting health services infrastructure for Aboriginal people; achieving health workforce reforms, particularly increasing the number of Aboriginal health workers; intersectoral action on education and achieving culturally appropriate secure practices and awareness.
- Aboriginal health worker training was advanced through the funding of a specific pilot program to integrate Aboriginal health workers in the emergency department of a regional hospital.
- The Building Solid Families Program was progressively strengthened and was expanded to include the provision of family tracing and reunification and counselling services.
- The Western Australian Aboriginal Co-ordinated Care Trial continued pending a Commonwealth decision on a second round trial.
- The Aboriginal Family Futures Program was further refined with common systems introduced at a majority of sites.

- A cultural security discussion document and preliminary framework was prepared, and will be publicly released by June 2002 to ensure that health services take into account the cultural needs of Aboriginal people living in Western Australia. Two pilot sites have been engaged in the implementation of the cultural security framework.
- Work continued towards new purpose designed community clinics in several remote Aboriginal communities. The buildings were especially designed with extensive community consultation to take into account the cultural and other social needs of Aboriginal people.
- The Office of Aboriginal Health developed a web site that improved broader access to Aboriginal health information ([www.aboriginal.health.wa.gov.au](http://www.aboriginal.health.wa.gov.au)). Aboriginal and Torres Strait Islander regional health profiles were made available to all community controlled and public sector health service providers.
- The Office of Aboriginal Health made a significant contribution to the Commonwealth Grants Commission's Indigenous Funding Inquiry by developing a model to support equitable distribution of funds between regions.
- Work on improving Aboriginal identification in health data collections has commenced with the training of metropolitan hospital staff in improved admission procedures. A joint study with the Australian Bureau of Statistics confirmed the accuracy of the identification of Aboriginal people in the Western Australian hospital morbidity dataset. The Department of Health will continue to seek improvements in the collection of Aboriginal health data.
- The environmental health programs for Aboriginal people were expanded and enhanced in the following key areas:
  - service coordination and innovation;
  - health system reorientation;
  - primary health care programs;
  - intersectoral strategies;
  - improved community empowerment and self-sufficiency;
  - inter-governmental working group cooperative initiatives; and
  - improving health-funding streams.
- Primary and community health care services were introduced to remote areas of the Kimberley region which do not have access to Medicare funded services. This initiative substantially improved the access for remote communities to general practitioner type services.
- A detailed analysis of the comparative health and demographic profiles of Aboriginal communities within regional areas was distributed. This work encourages improved targeting of mainstream and Aboriginal specific services.

### **Health information services**

- The State's population health information resources were incorporated into the Population Health Division improving the capacity for an evidence and epidemiological base for policy and resource decision making.

### **Preventive health services**

- The Youth Counsellor Program progressed towards establishing a network of counsellors across the state for young people experiencing emotional problems, aiming to reduce the risk of youth suicide. Most positions are located in regional areas and half of the positions provide services for Aboriginal youth.
- Aussie Optimism is an evidenced-based curriculum program designed to prevent anxiety and depression. The Minister for Health endorsed the introduction of the Aussie Optimism Program into all upper primary classes. The training component will commence in July 2002.
- The mental health telephone access service (Mental Health Direct) continued to provide an information service, and a triage service for emergency calls. An evaluation of the service is to be conducted.
- A working group for children whose parents have a mental illness was established to evaluate existing support networks and develop them into a comprehensive system of support across the state. It is planned that this group will report to the Minister for Health by June 2002.

- The health improvement program, which includes a range of population health programs, commenced. The Quit campaign and Eat Well were extended as well as other programs including alcohol and youth, teenagers and analgesic abuse, hepatitis B vaccination, and sexual health.
- Walk-It-Bunbury, a community based primary prevention service targeting selected high-risk behaviours and high-risk groups within the City of Bunbury, was part funded (approximately 23%) by the Department of Health for 2001-02. Additional funds and support are received from the National Heart Foundation, Healthway, the City of Bunbury and local media. Participants of the HeartSmart program (Bunbury cardiac rehabilitation program) were encouraged to join the Walk-It Bunbury program.
- After a successful two-year pilot, the Arthritis Foundation provided the Palmyra based multidisciplinary assessment team program for people with osteoarthritis and osteoporosis. Since its commencement over 300 people have participated in the program, with benefits including better self-management and accident prevention. In 2001-02 the Arthritis Foundation explored further development and extension of the program to a second site.
- The Health Consumers' Council (Western Australia) Inc continued to provide a valuable and high quality service, enhancing community understanding of health issues, maximising health consumer participation in health service decision making, advocating for health consumers and maximising the information bases on health consumer issues.
- Seven sponsored Curtin University graduate school dental therapists completed their training and will commence working in vacant rural positions which were unstaffed or difficult to fill.

#### **Drug and alcohol strategy coordination, treatment and prevention services**

- The Community Drug Summit was held in August 2001 and involved 100 delegates from the Western Australian community and produced 45 recommendations.
- The Government, in its response document 'Putting People First', endorsed all but one of these recommendations. The development of a new drug and alcohol strategy in response to recommendations from the Community Drug Summit was commenced. The new strategy titled 'Putting People First: Western Australian Drug and Alcohol Strategy 2002-2005' is to be completed by June 2002. A key aim of this strategy is to improve the overall level of service coordination and integration between the government and the non-government sectors.
- In response to the summit, the Drug and Alcohol Office was formed in January 2002. This office combined the four previously separate organisations which provided a range of policy, planning, funding and service delivery activities into a single entity with overall responsibility for all functions.
- Also in response to the summit, a Ministerial working party on drug law reform was convened. The working party examined options for the adoption of civil penalties associated with the possession of small quantities of cannabis as well as the decriminalisation of the possession of smoking implements with traces of cannabis. The working party reported to Government in April 2002.
- A new Community Advisory Council to provide advice to the Drug and Alcohol Office on drug and alcohol policy and operational matters was formed. The Council is to have both metropolitan and regional representation.
- Planning for a new youth detoxification and respite service was completed. The service, which will be funded by Government but provided by the non-government sector, is due to commence operation in August 2002. This service will fill a key service gap in the drug treatment and rehabilitation sector.

#### **Major Initiatives For 2002-03**

##### **Child and community health services**

- Improve the profile and coordination of child and community health services by establishing a dedicated branch within the Population Health Division. The Child and Community Health Branch will develop and implement through consultation and collaboration with child and community health service providers, processes and models to enhance planning, policy, contract management, workforce development and training, research and evaluation and program management and coordination.



- Develop and implement a strategic plan for the ongoing training of community health staff, including management and Aboriginal health workers. The strategic plan will be developed in consultation with health service providers, population health branches and key stakeholders. The plan will aim to address the needs and capacity of each child and community health service in order to enhance service quality across all community health program areas.
- Implement new policy and guidelines, in line with current research evidence, associated with the birth-to-age-two-years program. The aim of the policy and guidelines is to enhance delivery of services to families and children to focus on determinants of health and on promoting life circumstances and behaviours that create good health and not only those that are pre-disposed to ill health.
- Enhance co-ordination in child protection between health services and other relevant government agencies, through the development of strategic partnerships and the development of formal agreements and protocols. This work will include a review of the reciprocal child protection procedures and child abuse policies.

### **Cancer prevention and detection**

- Develop and implement strategies to increase participation rates of Aboriginal women in breast and cervical cancer screening through recruitment of Aboriginal project officers to work with peak groups to identify appropriate and acceptable screening strategies. An Aboriginal women's reference group will advise on culturally sensitive and appropriate promotional material to encourage breast screening uptake by Aboriginal women. The cervical screening service will identify barriers preventing screening uptake by Aboriginal women and identify mechanisms to improve statistical reporting of Aboriginal women who have been screened.

### **Communicable disease control**

- Amendments to the *Health Act 1911* will be implemented, requiring pathology laboratories to notify cases of gazetted notifiable communicable diseases to facilitate surveillance and control programs.
- In collaboration with the Commonwealth and other governments and local stakeholders, a contingency influenza pandemic action plan will be developed.
- Development of a statewide health care worker immunisation and screening database for government health staff. The database will link each health care worker's employment record and will contain essential data on screening tests for infectious and vaccine-preventable diseases and on vaccinations. This will be particularly useful for evaluating and promoting hospital vaccination and infection control programs to reduce the transmission of infections between patients and staff in health care facilities.
- A departmentally funded vaccination service for Year Seven school students for hepatitis B and for diphtheria-tetanus booster vaccinations will be fully implemented in collaboration with regional Public Health Units, community nurses, and metropolitan local government authorities. This free vaccination program will increase the number of children receiving these and other vaccines (eg. chickenpox) scheduled for this age group in the future.
- A comprehensive statewide report on trends in the epidemiology of sexually transmitted infections and blood-borne viruses will be published and distributed to all relevant providers, along with key agencies to inform future planning and policy development.
- The Departments of Education and Health have been working together on the development of a sexual health education resource for schools. The innovative 'Growing and Developing Healthy Relationships Curriculum Support Materials' will be implemented in 2002-03.

### **Environmental health**

- Drafting instructions for the *Public Health (Food and Related Matters) Act* to be completed as part of the national food legislation reforms.
- Prepare policy papers for a review of the *Poisons Act*.
- Prepare policy papers for the revised *Health Act*, including health aspects of water, sanitation, meat safety and health impact assessments.

- Further investigate health issues in the vicinity of the Alcoa Wagerup refinery and provide support to the local community.
- Expand the Aboriginal environmental health program to the Pilbara and Goldfields areas.
- Undertake an epidemiological survey of at least two wastewater reuse schemes to determine possible infection episodes.

#### **Genomic services**

- Develop the Western Australia Genetics Council and through its committees formulate policy advice regarding the impact of advances in human genetics.
- Initiate a program to provide accurate and relevant information about human genetics to schools and the community.

#### **Health promotion**

- Complete the review of the *Health (Smoking in Enclosed Public Places) Regulations 1999*.
- Deliver physical activity campaigns and develop policy in support of the Premier's taskforce on physical activity strategic plan.
- Develop and implement a major campaign to increase consumption of fruit and vegetables. There is clear evidence that an increase in the consumption of fruit and vegetables can have a major impact on a range of conditions such as obesity, diabetes and cancer.
- Release the Department of Health's strategic plans for nutrition, titled 'Eat Well WA', and for injury prevention. Effective injury programs such as falls in seniors and childhood injury can significantly reduce inpatient health costs.
- Develop and implement a new Quit campaign as part of the revitalisation of activities in tobacco control.

#### **Aboriginal health**

- Chronic diseases continue to be of very high prevalence within the Aboriginal population. In 2002-03 a more holistic strategy will be encouraged incorporating attention to causal pathways and social determinants of health. Such strategies will further consolidate partnership with the Aboriginal community and other service providers.
- Resourcing of disease-, gender- and age-specific programs in Aboriginal communities will continue.
- Chronic disease in the Aboriginal community will continue to be a major focus including conducting a wide range of programs focussed on diabetes.
- Strategies that deal with Aboriginal alcohol and other substance abuse including education, treatment, counselling and training are to be implemented in 2002-03 in accordance with the Community Drug Summit recommendations.
- Implementation of the cultural security framework will be supported with the ongoing strengthening of partnerships between communities, health service providers and funders.
- Further development of the Aboriginal health workforce through improved employment, training and support.
- Commencement of an expanded three-year second stage of the Western Australian Aboriginal Coordinated Care Trial at the South West Aboriginal Medical Service in Bunbury.
- Work towards the completion of new purpose designed community clinics in several remote Aboriginal communities will continue in 2002-03.
- Work will continue on improving Aboriginal identification in health data collections.
- Enhanced Aboriginal health information will be made available at the national, state and regional levels to inform the planning and evaluation of health services.

- Targeted initiatives to improve the contribution to Aboriginal health gain will be explored from other sectors. These initiatives will promote the targeted partnering of health and other government agencies around the provision of holistic outcomes for Aboriginal communities.

### **Health information services**

- Improve health service access to population health information through an improved web-based service to assist health services to better meet the needs of their local communities.
- Completion of population-based youth health and aged health surveys to identify underlying risk-factors and areas of need for both youth and the elderly across the state. This information will assist in the development of targeted health improvement strategies.
- Full implementation of a medical register for people affected by the Bellevue hazardous waste fire to monitor the health of those exposed to the effects of the fire emergency. This will allow early detection of and appropriate intervention for any identified health effects.
- Completion of a detailed study of cancer incidence, hospitalisation and mortality according to local government areas. This will help to identify communities with higher cancer rates and support appropriate intervention activities.

### **Preventive health services**

- The Western Australian plan on mental health promotion and illness prevention will be formally launched and a range of strategies introduced throughout the state over the next several years.
- The school based mental health promotion and illness prevention program will continue to be introduced within selected schools. The program will train staff in delivering programs to students in Years Six and Seven that enhance mental health, and minimise anxiety and depressive responses.
- Further develop and promote web page information to schools and community health groups to ensure wide access and utilisation of the literature and program materials.
- The Foundation for Advanced Medical Research involvement in asbestos-related disease research and treatment programs has been well recognised. The Department of Health has supported gene therapy trials and the use of vitamin A prophylactically for the prevention of asbestosis. Both programs will be evaluated within the next six months.
- The Department of Health will continue to support a range of not-for-profit organisations providing services to people with chronic debilitating disease such as arthritis, motor neurone disease, multiple sclerosis and Huntington's disease. Services include provision of acute intervention, support services and counselling, health information and education, and self-management. These services keep people in their home environments longer and maximise their independence and quality of life.

### **Drug and alcohol strategy coordination, treatment and prevention services**

- Completion of planning and implementation of nine separate health initiatives announced by the Government in the document 'Putting People First: the Government's Response to the Community Drug Summit'. These initiatives include a youth detoxification and rehabilitation service, expansion of home detoxification services, expanded Aboriginal rehabilitation services, expansion of co-morbidity services in regional Western Australia, enhancement of linkages with general practitioners, increased family support services for non government organisations, enhanced Aboriginal drug health training, and additional drug counselling services for supported accommodation facilities.
- Completion of the restructure and reconfiguration of drug and alcohol services within the Department of Health through creation of the Drug and Alcohol Office and the planned repeal of the *Alcohol and Drug Authority Act 1974*.
- Implementation of proposed drug law reforms that have been approved by the Government.
- Conduct the Western Australian component of the Australian school student alcohol and drug survey.

- Develop and implement a comprehensive statewide campaign to address youth binge drinking.

### Outcome: Restoration of the health of people with acute illness.

#### Key Effectiveness Indicator <sup>(a)</sup>

Percentage of acute hospital separations that are discharges to home (excluding inter-hospital transfers) <sup>(b)</sup>

Admission type by age group	Percentage of those discharged to home to total separations				
	1997-98	1998-99	1999-00	2000-01	2001-02 <sup>(c)</sup>
Under 40 years .....	99.2	99.1	99.0	99.2	99.4
40-49 years .....	98.9	99.0	98.7	98.8	98.9
50-59 years .....	98.5	98.6	98.4	98.7	98.7
60-69 years .....	97.3	97.7	97.6	97.5	97.4
70-79 years .....	94.6	94.8	95.0	94.1	94.3
80 years and over.....	86.2	87.1	86.4	84.3	84.5
All ages.....	97.2	97.4	97.1	96.8	96.8

(a) More details of effectiveness indicators are provided in the annual report.

(b) An indirect measure of the extent to which people have been restored to health after an acute illness is that they are well enough to be discharged home after hospitalisation. The percentage of people discharged home over time provides an indication of whether or not the public health system is becoming more or less effective in restoring people to health. This indicator shows the percentage of all discharges from hospital that are discharges to home (excluding inter-hospital transfers). As older patients are less likely to be discharged to home than younger people, the information has been presented by age group.

(c) Year to date data for 2001-02.

### Output 2: Diagnosis and Treatment

The objective for diagnosis and treatment services is to improve the health of Western Australians by restoring the health of people with acute illness. The services provided to diagnose and treat patients include emergency services, ambulatory care (or outpatient services including primary care services), services for those people who are admitted to hospitals, oral health services, and other supporting services such as patient transport and the supply of highly specialised drugs.

#### Admitted care

Admitted care services are an admission to a hospital and can cover one or many days.

The type of services admitted patients may receive include one or more of the following:

- obstetric care;
- services to cure illness or provide definitive treatment of injury;
- surgery;
- relief of symptoms or a reduction of severity of injury or illness (excluding palliative care);
- protection against exacerbation and/or complication of an illness and/or injury which could threaten life or normal functions; and
- diagnostic or therapeutic procedures.

#### Ambulatory care

Ambulatory care includes same day procedures, outpatient attendances, pre-admission assessments and short term rehabilitation. With these services patients do not undergo the formal hospital admission process. Examples of the types of services provided include some forms of renal dialysis and chemotherapy, high technology diagnostic services, specialist medical services, post-operative nursing services, and cardiac rehabilitation. This category includes those services focussing on improving the integration between hospital and community based services with the aims of providing seamless care to patients and to encourage appropriate use of health services.

#### Home and community care

Home and community care services are acute care services provided to people at home or in the community. These services range from services provided to individuals with acute conditions not requiring hospital admission to those requiring high level care similar to that provided in some hospital settings.

### Emergency services

Emergency services are provided to treat people with sudden onset of illness or injury of such severity and urgency that they need immediate medical help which is either not available from their general practitioner, or for which their general practitioner has referred them for treatment. Emergency departments provide a range of services from immediate resuscitation to urgent medical advice. An emergency department patient may subsequently undergo a formal admission process and would then be classified as an admitted patient, or be treated and discharged directly from the emergency department without admission.

### Support services

Support services are provided to maximise the outcomes of other diagnosis and treatment services, such as patient transportation, the provision of highly specialised drugs, and patient information systems.

### Oral health services

Dental services are provided for financially and/or geographically disadvantaged adults, and all school children between pre-primary and Year 11 (Year 12 in remote localities) throughout the state. Outpatient dental services are provided through government funded dental clinics, itinerant services, visiting services and through private dental practitioners who participate in the metropolitan patient dental subsidy scheme, country patient dental subsidy scheme and the orthodontic patient subsidy scheme. Other oral health services provided by health services are not recorded as dental services, but as either episodes of inpatient care (weighted separations) or non-admitted patient occasions of service.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	2,062,641	2,133,894	2,207,059	2,275,878	
Less Operating Revenue <sup>(b)</sup> .....	222,770	219,020	224,419	236,103	
Net Cost of Output .....	1,839,871	1,914,874	1,982,640	2,039,775	
Adjustments <sup>(c)</sup> .....	(3,393)	(16,925)	(14,505)	-	
<b>Appropriation for purchase of Output 2 .....</b>	<b>1,836,478</b>	<b>1,897,949</b>	<b>1,968,135</b>	<b>2,039,775</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

### Output Performance Measures

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Metropolitan surgical weighted hospital separations <sup>(a)</sup> .....	106,981	115,080	104,236	101,639	
Metropolitan medical weighted hospital separations <sup>(a)</sup> .....	148,538	153,502	150,721	151,246	
Rural surgical weighted hospital separations <sup>(a)</sup> .....	18,488	18,323	18,586	18,637	
Rural medical weighted hospital separations <sup>(a)</sup> .....	75,450	73,029	75,179	75,471	
Mental health weighted hospital separations <sup>(a)</sup> .....	21,141	19,538	19,275	20,184	
Waiting list weighted hospital separations <sup>(b)</sup> ...	6,863	6,800	3,316	7,820	Waiting list activity for 2001-02 has declined due to a resource shift during the year.
Public mental health beddays <sup>(c)</sup> .....	82,604	82,604	84,821	84,000	
Public hospital non admitted occasions of service <sup>(d)</sup> .....	2,839,985	3,303,404	3,070,655	3,229,307	
Mental health non admitted occasions of service <sup>(e)</sup> .....	361,323	552,307	318,965	311,328	
Emergency department occasions of service <sup>(f)</sup> .....	566,107	689,930	563,698	560,877	

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Adult dental occasions of service <sup>(a)</sup> .....	66,100	89,000	117,412	86,000	Adult dental services received a boost in 2001-02. Despite the opening of the new Oral Health Centre, the ceasing of operations at the Perth Dental Hospital has contributed to the projected decline in 2002-03.
School dental occasions of service <sup>(b)</sup> .....	N/A	125,000	N/A	N/A	
Other occasions of service <sup>(i)</sup> .....	76,148	77,771	79,430	78,271	
Patient Assisted Travel Scheme (PATS) - no. of trips <sup>(j)</sup> .....	33,346	35,782	33,561	34,821	
Public funded privately provided - episodes of care <sup>(k)</sup> .....	45,561	49,566	45,047	46,884	
Public funded privately provided - occasions of services <sup>(l)</sup> .....	88,446	94,858	91,373	96,921	
Other Non Government Organisations not already included in outputs <sup>(i)</sup> .....	165	72	165	165	
<b>Quality</b>					
Public hospitals accredited by Australian Council of Healthcare Standards (ACHS) <sup>(m)</sup> .....	68%	68%	68%	68%	
Public psychiatric hospitals and a psychogeriatric extended care units accredited by the ACHS <sup>(m)</sup> .....	83%	83%	100%	100%	
Patient satisfaction survey of public hospital services <sup>(n)</sup> .....	86/100	86/100	86/100	86/100	
<b>Timeliness</b>					
Admitted Category 1 elective surgery patients waiting longer than 30 days <sup>(o)</sup> .....	13.1%	15.0%	13.8%	15.0%	
Admitted Category 2 elective surgery patients waiting longer than 90 days <sup>(o)</sup> .....	25.8%	25.0%	29.2%	25.0%	
Admitted Category 3 elective surgery patients waiting longer than 12 months <sup>(o)</sup> .....	7.3%	15.0%	7.2%	10.0%	
<b>Cost (Efficiency) <sup>(p)</sup></b>					
Average cost per weighted separation at public hospitals.....					
- metropolitan surgical.....	\$3,685.33	\$3,492.02	\$3,919.72	\$3,943.01	
- metropolitan medical.....	\$3,685.33	\$3,492.02	\$3,919.72	\$3,943.01	
- rural surgical .....	\$3,685.33	\$3,492.02	\$3,919.72	\$3,943.01	
- rural medical .....	\$3,685.33	\$3,492.02	\$3,919.72	\$3,943.01	
- mental health.....	\$3,685.33	\$3,492.02	\$3,919.72	\$3,943.01	
- waiting lists .....	\$3,512.48	\$3,492.02	\$3,723.74	\$3,758.80	
Average cost per public mental health bed day	\$610.12	\$623.76	\$617.79	\$604.42	
Average cost per public hospital occasion of service.....	\$78.45	\$76.56	\$85.80	\$93.52	
Average cost per mental health occasion of service.....	\$155.45	\$158.92	\$165.68	\$191.06	Methodology for costing and recording non-admitted activity has changed over the past two years.
Average cost per emergency department occasion of service.....	\$140.72	\$137.02	\$153.57	\$164.72	
Average cost per adult dental service occasion of service .....	\$341.91	\$351.46	\$366.41	\$397.93	
Average cost per school dental service occasion of service.....	N/A	\$92.48	N/A	N/A	
Average cost per other occasions of service ....	\$387.16	\$414.54	\$432.19	\$504.58	These are specialised services and include high cost drugs.
Average cost per PATS trip.....	\$311.00	\$311.00	\$318.81	\$327.10	
Average cost per publicly funded privately provided episode of care.....	\$1,936.25	\$1,899.89	\$2,120.33	\$2,055.30	
Average cost per publicly funded privately provided occasion of service.....	\$165.50	\$176.52	\$179.96	\$189.25	
Average cost per other NGO not included in outputs .....	\$596,520	\$1,405,040	\$587,765	\$571,194	
<b>Full Time Equivalents (FTEs)</b>	20,416	20,912	20,668	20,862	

- (a) Weighted separation is a measure of the mean complexity of a hospital separation relative to the mean complexity of all the other hospital separations over a period. Western Australia uses the Australian National Diagnostic Related Groups (AN-DRG) version 4.1.
- (b) The waiting list refers to the additional contracted elective surgery activity for persons waiting for non-urgent treatment.
- (c) Mental health beddays represent activity for long stay patients in selected public mental health units.
- (d) Non-admitted occasions of service represents activity in public outpatient departments.
- (e) Part of mental health non-admitted activity was included in output 1 to more accurately reflect the nature of service delivered. These measures are to be better developed over the next year.
- (f) Emergency department occasions of service represent patients who have attended a formal emergency department for medical treatment, regardless of whether they are subsequently either admitted to hospital, or treated and return home.
- (g) Adult dental services represents the provision of subsidised dental care to financially and geographically disadvantaged persons throughout the state.
- (h) For this year all school dental services work has been attributed to output 1.
- (i) Other occasions of service includes highly specialised drugs, limb services for amputees and other services.
- (j) Patient Assisted Travel Scheme (PATS) figures includes all their overhead costs which may not directly contribute to the average cost of an assisted trip.
- (k) The publicly funded privately provided activity represents aggregated service delivery contracted to a range of private organisations.
- (l) Only those non government organisations for which quantities and costs have not been already attributed to other outputs are being reported here.
- (m) The Australian Council of Healthcare Standards (ACHS) evaluation program includes the measurement of the management and outcome of patient care through the use of clinical indicators. These indicators show how the hospital is performing against agreed standards of hospital operation.
- (n) This indicator measures patients' reported satisfaction with the services received while in hospital. Scores are from a maximum of 100 points. A number of different patient groups are evaluated thereby producing several estimates of satisfaction. Each year the groups differ hence trends over time are not appropriate.
- (o) Figures reported are for all metropolitan public hospitals. 'Long wait' means patients waiting longer than clinically appropriate.
- (p) A range of indirect costs, part revenue, superannuation, depreciation and the capital user charge have been apportioned to the total cost of outputs.

### **Major Achievements For 2001-02**

#### **Admitted care**

- DonateWest continues to work towards maximising Western Australia's donation rates and to ensure positive outcomes for donor families and recipients. This has been reflected by recent increases in organ donation rates in Western Australia. Support for the concept of a national register will now result in all donors being registered nationally through the Australian Organ Donor Registry.
- February 2002 saw the release of the 'Donor Family Charter 2002', compiled by Western Australian donor families, DonateWest and transplant recipient representatives on behalf of future, present and past Western Australian donor families. The charter recognises, respects and honours the value of the donor and their family. The charter also acknowledges the importance of information, involvement, advocacy and choice for both present and future donors and their families.
- Key safety and quality initiatives implemented in 2001-02 included:
  - development of a systematic framework for clinical governance in Western Australian public hospitals;
  - development of an incident reporting system for implementation across all public hospitals;
  - continued monitoring and prevention of health care related infections including antibiotic resistant bacteria;
  - support for professional development and skills training for medical, nursing and allied health staff; and
  - development of audit systems for clinical procedures (eg. the Western Australian audit of surgical mortality and audit of red blood cell use).
- A 25 bed inpatient mental health service for adults commenced operation in July 2001 at the Armadale Health Service to provide better access for people in that area.
- The Coastal and Wheatbelt mental health regional services have been expanded to include the provision of specialist assessment and treatment of children and young people.
- The consolidation of the regional mental health services in the Murchison, Mid West and Geraldton localities has been finalised. A specialist child and adolescent mental health service has been established.
- A mental health inpatient unit, with attached rooming in capacity, was established in Kalgoorlie to serve the Goldfields population.
- Planning for a new youth detoxification and respite service was completed. The service that will be funded by government but provided by the non-government sector is due to commence operation in August 2002. This service will fill a key service gap in the drug treatment and rehabilitation sector.

- The new Armadale/Kelmscott Hospital was completed and opened in November 2001. The greater capacity and range of health services provided will reduce the need for South East metropolitan residents to attend tertiary hospitals. The expansion included renal dialysis, chemotherapy and mental health services. These services and other activity have been moved to Armadale by reconfiguring other health services, particularly tertiary facilities.

### **Ambulatory care**

- Satellite renal dialysis services were increased at Midland and Bunbury. The satellite renal dialysis unit at Midland increased its dialysis activity from 32 patients in 2001 to up to 48 patients in 2002. The Melville satellite renal dialysis unit also increased its renal dialysis activity from 28 patients in 2001 to 42 patients in 2002. The initiative was recognised in the Premier's Public Sector Management Awards in 2001. The Bunbury satellite renal dialysis unit located at the South West Health Campus increased its renal dialysis activity from eight patients in 2001 to 12 patients in 2002.
- Work progressed on the establishment of satellite renal dialysis services in Broome. Additionally, an interim haemodialysis service was established at the Broome Hospital to provide haemodialysis services for up to eight patients from the region who previously were required to relocate to Perth to obtain this treatment.
- Allied health wait lists for physiotherapy, speech pathology, psychology and occupational health community based services were again targeted effectively, building on the positive outcomes of the trial conducted in the previous year.
- Public health consulting (Department of Public Health, University of Western Australia) was contracted to formally evaluate the cardiac rehabilitation program being run by the Greater Bunbury Division of General Practitioners. A draft report has been received which indicates that the program has been successful in a number of areas.
- The Heart Foundation (Western Australia Division) was contracted to develop a state plan for cardiac rehabilitation. This plan provides a strategic framework for the continuing development, expansion and evaluation of cardiac rehabilitation services.
- A statewide stroke program has been established to achieve better coordinated acute care and rehabilitation for people with stroke. This work builds on the Western Australian stroke strategy, which the Department of Health contracted the National Stroke Foundation to develop in 1999. A stroke reference group, which has representation from the medical, nursing and allied health professions, has been set up to oversee the stroke program and to develop and endorse agreed standards of care for the treatment of stroke in the acute care settings and in the community.
- The diabetes program was established to provide a coordinated approach to the provision of diabetes services in metropolitan and rural areas. The program is based on the 'hub and spoke' model of care as demonstrated by the successful integrated diabetes care pilot program and includes primary and secondary prevention and tertiary levels of care. The program focuses on collaboration between general practitioners, community based services and hospital services to achieve better outcomes for the patient.
- The recently established joint services development unit undertakes a range of programs to enhance mental health, and alcohol and drug services, including the development of evidence based models of practice, education and training, clinical consultancy and development and support of pilot service models.
- A review of the multipurpose service program was undertaken during the year and the issues identified, such as a lack of clear roles, responsibilities, consistent structure and the poor understanding of policies and procedures were addressed.

### **Home and community care**

- A new adult community clinical mental health service has been established to meet the service needs of people residing in the upper North Metropolitan area.
- A new community forensic psychiatric service and an inter-agency court diversion program based in the inner city catchment area became fully operational.
- Community clinical mental health services for older people were developed and are now fully operational. A new day therapy unit in the south metropolitan region has opened and is fully operational.



- Community based mental health services for children and young people have been expanded within the metropolitan area. The focus of these new programs will be to provide community intensive support and special purpose programs to children and young adults with mental disorders who do not readily access mental health services.
- The Department of Health has expanded investment in child and adolescent mental health services. Funding for these services has increased by 54 per cent. over the past three years. Substantial planning and consultation has occurred with the sector to develop a comprehensive model. The implementation phase is expected to commence in the next financial year.
- Following a health service planning study, the Murchison Health Service is to focus on the development of primary health care services within the region. Partnerships have been forged with the Royal Flying Doctor Service and Combined Universities Centre of Rural Health, Geraldton Aboriginal Medical Service and the Midwest Division of General Practice to enhance these developments.
- The innovative health services for homeless youth program has extended the 'Happy Kids' program at Mirrabooka Primary School to two other primary schools in the area: Dryandra Primary School and Nollamara Primary School. This program now provides a range of activities within and outside school.

### **Emergency services**

- A number of initiatives were implemented in 2001-02 as part of a long term strategy to improve the situation in metropolitan hospital emergency departments. These included minor work upgrades at a number of emergency departments to increase functionality, development of plans to increase patient retention at secondary hospitals, increased bed numbers available for emergency admissions and planning for major rebuilding of emergency departments.
- The emergency guidelines for remote area nurses are currently being revised to provide clinical guidelines for nursing practice in isolation. These guidelines are being developed through wide consultation and input from clinical practitioners.
- The implementation program of the family and domestic violence hospital protocols continued with additional rural and metropolitan hospitals expressing interest in developing and implementing protocols. As part of the implementation program family and domestic violence training for staff is being integrated, where appropriate, with other initiatives such as drug and alcohol intervention programs to improve outcomes. Collaborative efforts together with the use of culturally appropriate training tools have strengthened this initiative.

### **Support services**

- The development of computer software to complement TOPAS (The Open Patient Administrative System), has been further enhanced with Phase Two (of three phases) being implemented. PEARLS (Patient Electronic Analysis Reporting Liaison System) allows health professionals to track patient contacts through the system without having to move from one hospital data base to another. This expedites phone responses for patient inquiries, and allows for comprehensive, timely and accurate reporting on all aspects of patient contact and interventions in the health system.
- The Australian Red Cross Blood Service, with funds provided by the State and Commonwealth Governments, continues to collect, test, process and distribute blood and blood products donated by generous Western Australians. Centres in Perth, Midland, Cannington, Fremantle, Rockingham, Hillarys, Broome, Hedland, Geraldton, Kalgoorlie, Albany and Bunbury deliver the products of over 110,000 donations to more than 70 public and private hospitals throughout the state. Some of the products made by the Commonwealth Serum Laboratories from plasma sent by the Australian Red Cross Blood Services are also available through local doctors.
- The Government continues to provide funds for patient transport by air and road. The majority of funding is allocated for over 14,000 interhospital road transports. The Royal Flying Doctor Service transports over 4,000 patients over long distances.
- The homebirth policy was revised in 2001 to provide evidence based guidelines for homebirth practice. This document provides support and guidance to midwives who care for women who choose to give birth at home.

- The policy 'A Transculturally Orientated Mental Health Service for Western Australia' has been developed and was launched in April 2002 facilitating improved accessibility to a comprehensive range of mental health services for people from culturally and linguistically diverse backgrounds.
- The policy 'Infancy to Young Adulthood: A Mental Health Policy for Western Australia' was launched in February 2002.
- The Department of Health significantly expanded its Telehealth network during 2001-02 and now has a Telehealth capability at 73 sites. Recent significant growth areas have been the Kimberley, Midwest and the West Pilbara. There are also 19 sites with a Teleradiology facility. A wide range of clinical, education and administrative applications are now being progressively implemented using this network. The Telehealth system is expected to significantly improve access and equity of health services available to regional, rural and remote communities throughout Western Australia.

### **Oral health services**

- The Oral Health Centre of Western Australia, established in collaboration with the University of Western Australia, commenced operations on 1 January 2002. It has been established as a centre for excellence for oral health and will provide subsidised general practice and specialist services to eligible patients. It will also play a principal role in the training of dentists, dental specialists and dental auxiliaries which will assist in ensuring the long term oral health practitioner needs of the State are met.
- Additional Government-subsidised orthodontic services for the financially disadvantaged were established in various rural locations, and additional funding provided to the country patient dental subsidy scheme.
- A new adult dental clinic was opened on the site of the Armadale Health Service to improve access and service provision for eligible patients in the South East metropolitan area.
- The Warwick adult dental clinic was expanded to provide a further eight chairs and to increase access and service provision to eligible patients in the North West metropolitan area.
- An oral health database was established to facilitate improved monitoring of oral health services in Western Australia.
- The Centre for Rural and Remote Oral Health commenced a number of initiatives in 2001-02:
  - the measurement of the oral health status of the Western Australian population, with the first group in the community to be involved in the research being pre-school children;
  - preliminary planning for the establishment of oral health care provision programs at various Aboriginal Medical Service sites in rural Western Australia;
  - collaboration with the Faculty of Medicine at the University of Western Australia to undertake visits to high schools in rural areas to attract students to the medicine and dentistry courses at the University; and
  - collaboration with the School of Dentistry to establish rural work placements for dental students in an effort to attract more dentists to rural and remote locations.

### **Other**

- The metropolitan health services have moved towards establishing the four proposed metropolitan health areas as recommended by the Health Administrative Review Committee. This model of service delivery will ensure the provision of the secondary, tertiary and acute and elective services required to meet the community and population health needs of each area.
- The Government has undertaken a review of the contractual arrangements of the privatised Joondalup and Peel Health Campuses. The outcome of this review in regard to ensuring value for money and patient satisfaction has been implemented in the majority of areas. Negotiations with the operators continue to finalise some outstanding issues.
- The Hospital Services Agreement between the Commonwealth Department of Veterans' Affairs and the Department of Health was finalised in October 2001, allowing for the implementation of full cost recovery provisions for services rendered by the State to eligible veteran beneficiaries. The identification of eligible veteran beneficiaries receiving health services from the public health sector in Western Australia has been further increased, contributing to the State's health revenue under the terms of the agreement.

- Planning for the \$35 million redevelopment of Geraldton Regional Hospital commenced with the establishment of a project control group and the appointment of a project director. Service concept planning commenced alongside infrastructure development in consultation with the Department of Health and the strategic infrastructure planning committee. Proposed plans for the redevelopment, which incorporates enhanced emergency services, is expected to achieve integrated health service delivery with a regional focus. Findings from the Midwest economic analysis have been incorporated into the Geraldton Health Service strategic plan and hospital redevelopment plans.
- Planning for the new Denmark facility has commenced. The long term plan for the facility will include options for providing improved aged care facilities and services and an assessment of the acute and primary care services to be provided in Denmark.
- Successful nursing re-entry programs were run with 180 nurses eligible to rejoin the workforce. The re-entry programs were fully funded by the Department of Health and were targeted at general, paediatric and enrolled nursing. Registered nurse re-registration programs were conducted at Fremantle Hospital and the enrolled nurse program at Royal Perth Hospital. Refresher programs were also held in numerous metropolitan hospitals.
- The marketing program 'Are You Good Enough To Be A Nurse?', covering the whole state, continued to be successful and achieved an additional 111 students in undergraduate nursing programs. All the available student places at the three universities offering the nursing degree program have been filled.
- The second phase of the nurse practitioner project is progressing with relevant legislation currently being drafted. This legislation will allow for registration of nurse practitioners with the Nurses Board of WA.
- An interim report on the enhanced role of midwives has been released. A tender document has been prepared seeking educational providers to develop the curricula to enable midwives to attain enhanced role midwifery status, which would enable these midwives to order tests and administer simple medication under defined protocols.
- The report of the Western Australian study of nursing and midwifery, 'New Vision, New Direction, 2001', was launched. This study addressed five key focus areas in nursing and midwifery. These were workforce issues, professional standards, education, professional practice, and leadership. As the report states, 'the vision for the profession is one of the opportunities in which nurses and midwives will see an enhancement of their role and the strengthening of their professional practice with patients/consumers'.

### ***Major Initiatives For 2002-03***

#### **Admitted care**

- In line with the recommendations of the Health Administrative Review Committee, an office of safety and quality will be established in 2002-03 to develop policy, to provide timely information for stakeholders and to oversee further development and implementation of a system-wide framework for clinical governance in Western Australian public hospitals.
- The elective surgery strategy will work with clinicians to support the area health structure in developing effective wait list management, utilising an area wide approach.
- Planning and establishment of new acute adult inpatient mental health services at the Osborne Park Hospital site will occur.
- Planning for the modernisation of established adult inpatient mental health services within the metropolitan area.
- The Department of Health is participating in a national project to identify best practice in hospital discharge of patients who have attended hospital with asthma.
- An expanded three-year second stage of the Western Australian Aboriginal Coordinated Care Trial is planned to commence in 2002-03 at the South West Aboriginal Medical Service in Bunbury.
- Planning and implementation of a new youth detoxification and rehabilitation service as announced by the Government in 'Putting People First: The Government's Response to the Community Drug Summit' will be completed.

**Ambulatory care**

- Work will continue on the establishment of satellite renal dialysis services in Broome and the expansion of renal dialysis services at the Peel Satellite unit. Renal dialysis services at Peel will expand from five chairs to 10, with the ability to further expand to 12 chairs as the demand for this service increases. The expansion of these renal dialysis services provides cost efficient care for patients in both non-teaching hospitals and in a community based setting.
- The Peel renal dialysis unit also provides a chemotherapy service to be expanded from four to eight chemotherapy chairs in 2002-03.
- Specialist mental health rehabilitation program review and development will occur in order to promote an improved range of rehabilitation models within the state.
- Services assisting women with post natal depression and their families will be boosted through a number of initiatives including services coordination, research and training, and services expansion over the next three years.
- Pilot programs of specialist intensive mental health support services for youth will be established within the metropolitan area.
- The 'Model for Drug and Alcohol Treatment and Support Services' paper contains arrangements for metropolitan and regional service delivery involving greater integration and coordination of government and non-government services. Implementation of these arrangements will commence in 2002-03.
- Planning and implementation of the following initiatives will be commenced in line with 'Putting People First: The Government's Response to the Community Drug Summit': expanded aboriginal rehabilitation services, expansion of co-morbidity services in regional Western Australia, enhancement of linkages with general practitioners, enhanced Aboriginal drug health training, and additional drug counselling services for supported accommodation and assistance program facilities.
- The chemotherapy program will focus on closer examination of chemotherapy costs and exploring cost effective and patient focused ways to provide services. Chemotherapy activity under review includes specific services identified as nurse assisted outpatient day treatments and possible alternative models for the delivery of chemotherapy services. Chemotherapy services will continue to be reconfigured, improving access for rural patients. Communication between cancer specialists and general practitioners will be encouraged.
- The diabetes program will continue to be implemented statewide with advice and support from the diabetes reference group. The diabetes reference group will develop key performance indicators and clinical guidelines.
- Stroke activity will continue to be monitored on a program basis to enable all stroke activity to be identified and recorded separately. This will allow critical analysis of the provision of stroke services so that service providers can be advised regarding best practice. The stroke reference group will review the recommendations from the Western Australian stroke strategy working parties with the view to advising on implementation where appropriate to achieve better coordination of care for stroke patients.

**Home and community care**

- Asthma continues to remain a high priority for the Department of Health. Specifically:
  - the metropolitan asthma outreach program continues to provide asthma support and education to people of metropolitan Perth; and
  - a needs analysis is currently underway in the Peel-Rockingham area. The analysis will identify the level of asthma services available and identify service gaps to enable purchasers to plan for the future.
- A working group has been set up to develop programs to enhance counselling and support services to children of parents with mental illness. These programs will be initiated in 2002-03.
- The innovative health services for homeless youth program will continue to identify and support specific initiatives that improve access and availability of health services for homeless youth.

- Expansion of home detoxification services and family support services for non government organisations as announced by the Government in the document 'Putting People First: The Government's Response to the Community Drug Summit'.

### **Emergency services**

- Enhanced monitoring of patient activity in the health system, identifying waiting times, numbers and management issues related to addressing problem areas, include proposed emergency department reporting, day of surgery rates, use of agency nurses, bed occupancy statistics and dental waiting list and appointment scheduling.

### **Support services**

- PEARLS (Patient Electronic Analysis Reporting Liaison System) is a data system that allows health professionals to track patient contacts through the system without having to move from one hospital data base to another. A centralised dental waiting list and appointment management system will be implemented using this system.
- The Telehealth network will expand further during 2002-03 with facilities planned in the Murchison, South West and other locations. There will be an increasing focus on clinical service provision including the assessment of potential for the provision of Telehealth services in remote locations and in the homes of patients. Education projects are expected to continue to enjoy their already considerable success. The Department of Health will be working extensively with rural health services to ensure that Telehealth becomes an integral part of service provision into the future.
- Pilot programs for consumer participation in mental health services will be introduced within area mental health services. These will improve service awareness of consumer and carer issues.
- A review of specialist mental health services to determine the needs for adolescents will be undertaken.
- The policy on attention deficit and hyperactive disorder will be launched and implemented.
- A major boost to mental health services information will occur through the implementation of the mental health clinical information system which will enable improved accountability and standards monitoring. The development and implementation of this system is an integral part of the Western Australian mental health information development plan implementation project funded jointly by the Commonwealth and the State Governments. In addition a comprehensive statewide training program in consumer outcome measures will also be delivered.
- Mental health services and the West Australian Police Service will review joint protocols for collaboration in managing aspects of acute mental health care.

### **Oral health services**

- A new adult dental clinic will be established in Morley to further improve access and service provision to eligible patients in the North Metropolitan area.
- The Centre for Rural and Remote Oral Health will continue work on the establishment of oral health care provision programs at various Aboriginal Medical Service sites in rural Western Australia and will continue the measurement of the oral health status of the Western Australian population.
- The oral health database will continue to be refined.

### **Other**

- The metropolitan health area structure will be fully established with the aim of improving quality and efficiency in metropolitan and state service provision.
- The operations of the Joondalup and Peel Health Campuses will be more closely aligned to the recommendations of the Health Administrative Review Committee and the Peel and Joondalup Health Campus contract reviews. This will involve the health campuses working more closely with the relevant metropolitan area health services to ensure coordinated delivery of clinical services to better meet patient needs.

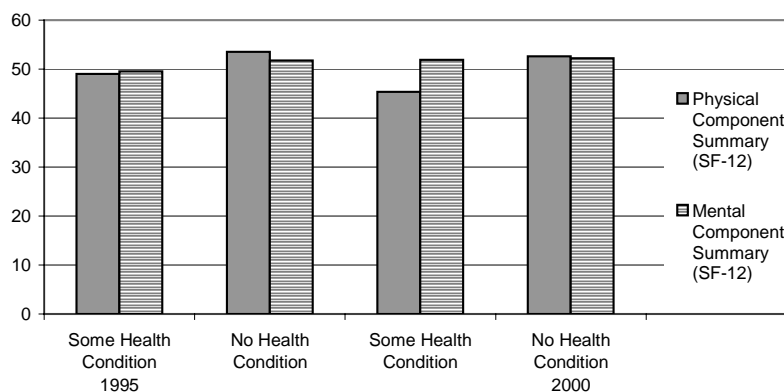
- Progressive implementation of recommendations from the report of the Western Australian study of nursing and midwifery, 'New Vision, New Direction, 2001'. The recommendations cover the five focus areas of workforce, professional standards, education, professional practice and leadership.
- There is a critical global shortage of radiation therapists and nuclear medicine technologists. In response the Department of Health will:
  - develop a nuclear medicine technologists and radiation therapists scholarship program in collaboration with the University of South Australia. The State has implemented a collaborative scholarship program with the University to support a total of 11 Western Australian students (each for three years of study) for intakes in 2001 (one student), 2002 (four students) and 2003 (six students); and
  - other strategies include assessment of the feasibility of a local training program which has the capacity to graduate enough students to meet local needs. If feasible, this will have its first student intake in 2003.

**Outcome: Improvement in the quality of life for people with chronic illness and disability.**

**Key Effectiveness Indicator <sup>(a)</sup>**

**Self-reported health status of people with chronic disability <sup>(b),(c)</sup>**

*Medical Outcomes Short Form 12 (SF-12) scores for people with at least one chronic health condition compared with people who had no chronic health condition 1995, 2000 <sup>(d),(e)</sup>*



- (a) More details of effectiveness indicators are provided in the annual report.
- (b) A measure of health status can be determined from the way that people rate their own health. People with at least one chronic health condition had significantly lower Physical Component Scores (PCS) and Mental Component Scores (MCS) compared with people with no chronic health conditions. In 1995, people reporting some chronic health conditions had significantly lower MCS scores, and significantly higher PCS scores compared with 2000.
- (c) Chronic health conditions are ones that last at least six months. Some examples of chronic health conditions are asthma, diabetes and arthritis.
- (d) The SF-12 is a short, twelve-item questionnaire. Weights for each item were derived from the original SF-36 and used to score the SF-12. The scoring results in two summary component scores, the PCS and the MCS, which can be used to describe the general mental and physical health status of a population. The scores are expressed as standard scores with a mean of 50 and a standard deviation of 10.
- (e) An ongoing health and wellbeing surveillance system commenced in February 2002. In future years this system will enable the Department of Health to report health status over time.

**Output 3: Continuing Care**

Continuing care services are provided to people and their carers who require support with moderate to severe functional disabilities and/or a terminal illness to assist in the maintenance or improvement of their quality of life.

Services provided in this output include:

- community based services;
- specialist geriatric services;
- palliative care services;
- residential aged care services;
- home care dental services; and
- support services.

### Community based services

Community based services comprise community based care and support to maintain and enhance, as far as possible, a person's quality of life. These include domestic assistance, nursing care, allied health care, personal care and care and support for people with long term disabilities to ensure an optimal quality of life. They also cover community based psychiatric care services, services for people with acquired brain injury, and the provision of specialised drugs, equipment and blood products.

The home and community care program aims to assist people to be more independent at home and in the community, enhancing their quality of life and thereby preventing their inappropriate admission to long term residential care. The program is targeted towards frail aged people, younger people with disabilities and their carers. It provides services such as domestic assistance, personal care, home maintenance and/or modification, delivered meals, respite care, transport, allied health care, nursing, assessment and referral, case management, case planning, review and coordination, education, training and information.

### Specialist geriatric services

Specialist geriatric services include community rehabilitation services and falls clinics, post acute and home care services, rehabilitation specialist clinics, memory clinics and services provided at Parkinson's Disease centres of excellence.

### Palliative care services

Palliative care services aim to provide multi-disciplinary care and support for terminally ill people and their families and carers, and include both inpatient and home based services. Education and advisory services are available to assist health professionals, particularly those in rural areas.

### Residential aged care services

Residential aged care services are for people assessed as being no longer able to live in their own home (eg. nursing home services, nursing home type services in public hospitals and hostel services).

### Home care dental services

Home care dental services are provided through a domiciliary service to eligible patients unable to access public dental clinics for medical reasons.

### Support services

Support services are provided to maximise the outcomes of other services for people with chronic illness and disabilities, such as transportation and volunteer support programs.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	166,200	198,713	192,366	209,022	
Less Operating Revenue <sup>(b)</sup> .....	80,073	78,726	82,404	84,865	
Net Cost of Output .....	86,127	119,987	109,962	124,157	
Adjustments <sup>(c)</sup> .....	(316)	(1,576)	(900)	-	
<b>Appropriation for purchase of Output 3 .....</b>	<b>85,811</b>	<b>118,411</b>	<b>109,062</b>	<b>124,157</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues, and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Home and Community Care (HACC) hours of home care <sup>(a)</sup> .....	3,422,185	3,837,833	3,696,310	3,751,755	The Department of Health has been increasing activity related to geriatric services over the last two years.
Home and Community Care (HACC) number of meals <sup>(a)</sup> .....	1,562,078	1,611,921	1,329,429	1,349,371	
Home and Community Care (HACC) transport trips <sup>(a)</sup> .....	512,689	646,151	1,009,899	1,025,047	
Geriatric specialised services <sup>(b)</sup> .....	24,521	28,413	28,204	32,823	
Country Nursing Home Type Patient (NHTP) beddays <sup>(c)</sup> .....	100,124	101,690	105,757	111,707	Activity has increased in line with Government priorities.
Clients serviced by home based palliative care services <sup>(d)</sup> .....	3,489	4,010	3,513	3,537	
Care Awaiting Placement (CAP) beddays <sup>(e)</sup> ....	7,865	29,000	26,387	29,030	
State Government Nursing Home (SGNH) beddays <sup>(f)</sup> .....	8,496	9,708	8,395	8,479	
SGNH hours of care provided <sup>(f)</sup> .....	21,417	32,937	22,937	23,166	
SGNH occasions of service <sup>(f)</sup> .....	4,160	5,200	4,267	4,310	
Private sector contracted beddays <sup>(g)</sup> .....	4,813	5,041	4,813	4,813	
Private sector contracted other occasions of service <sup>(g)</sup> .....	230,509	243,165	231,876	228,855	
Other Non Government Organisations not already included in outputs <sup>(h)</sup> .....	23	201	23	23	
<b>Quality</b>					
Reviewed HACC funded agencies that met the HACC National Service Standard (25 Agencies) <sup>(i)</sup> .....	100%	100%	100%	100%	
<b>Timeliness</b>					
Metropolitan average waiting time for aged care assessment <sup>(j)</sup> .....	4 days	4 days	4 days	4 days	
Country average waiting time for aged care assessment <sup>(j)</sup> .....	6.5 days	8 days	8 days	8 days	
<b>Cost (Efficiency) <sup>(k)</sup></b>					
Average cost per HACC hour of home care ....	\$28.09	\$27.51	\$28.8	\$31.92	Activity figures have been adjusted in view of new information. This has resulted in a change to average costs.
Average subsidy per HACC client meal .....	\$2.71	\$2.65	\$2.77	\$2.88	
Average cost per HACC transport trip .....	\$9.40	\$9.19	\$9.63	\$9.97	
Average cost per geriatric specialised service..	\$207.81	\$256.09	\$225.68	\$218.52	
Average cost per country NHTP bedday .....	\$154.12	\$156.22	\$163.87	\$155.74	
Average cost per home based palliative care service .....	\$2,462.53	\$2,568.53	\$2,688.26	\$2,969.02	
Average cost per Care Awaiting Placement bedday .....	\$357.02	\$265.38	\$369.78	\$366.10	
Average cost per SGNH bedday .....	\$678.58	\$386.76	\$695.63	\$707.01	
Average cost per SGNH hour of care provided	\$161.57	\$72.71	\$165.66	\$168.35	
Average cost per SGNH occasion of service ...	\$302.68	\$176.36	\$310.29	\$315.26	
Average cost per private sector contracted bedday .....	\$237.09	\$236.20	\$236.97	\$243.49	
Average cost per private sector contracted other occasion of service .....	\$19.76	\$19.54	\$19.83	\$19.92	
Average cost per NGO not already included in outputs .....	\$561,367	\$143,072	\$561,091	\$542,492	
<b>Full Time Equivalents (FTEs)</b>	119	122	120	121	

- (a) The Minimum Data Set collection process for the Home and Community Care (HACC) program is now a client-based collection, which is a move away from the monthly agency-based activity collection. Commencing on January 2001, HACC-funded agencies are now required to report each client's characteristics and amount of services provided every quarter. In the transition, some definitions have been revised to define better the range of services provided under the program.
- (b) Geriatric specialised services comprise assessments by aged care assessment teams, and selected geriatric inpatient and outpatient care and specialised preventative and restorative clinics.



- (c) Information collection methodology for nursing home type patients has been revised, better reflecting actual activity in rural areas.
- (d) Home based palliative care services are more appropriate for clients and are more cost beneficial to the health system.
- (e) Care awaiting placement programs did not have formally described activity attached to it in the past. Values were therefore estimated.
- (f) The State Government nursing home program involves more than the provision of services and or subsidies however, all related expenses have been apportioned to identified outputs. It should be noted that indicators and reporting for State Government nursing homes need some refinement, which will be trialled during the course of the year.
- (g) These relate to services contracted with private providers and involve a range of different outputs not easily groupable. All related expenses have been apportioned to the cost of identified outputs.
- (h) Only those non government organisations for which quantities and costs have not been already attributed to other outputs are being reported here. For example, HACC services are reported as a separate output measure.
- (i) The national service standards is an instrument used by HACC-funded agencies to assess the quality of service delivery.
- (j) Waiting times for aged care assessments are collated every six months. Data for the period 1 January – 30 June 2001 is an estimate.
- (k) A range of indirect costs, part revenue, superannuation, depreciation and the capital user charge have been apportioned to the total cost of outputs.

### **Major Achievements For 2001-02**

#### **Community based services**

- Consolidation of a transitional rehabilitation service for young people with an acquired brain injury operated by the Brightwater Care Group was completed.
- Achievements of the home and community care program include:
  - implementation of the 'Expression of Interest' advertising in 2001-02 and grant allocation process to attract service providers to deliver innovative and flexible community care services to the home and community care target group;
  - the second phase of the national service standards assessment program was completed with home and community care program-funded agencies self-completing the assessment utilising the Standards instrument. Sixty-four per cent. of agencies have completed the process and submitted the documentation for review by the Department of Health;
  - the implementation of the minimum data set data collection framework and process continued, with 93 per cent. of agencies deemed eligible for reporting, to support planning in the home and community care program by ensuring the collection and reporting of reliable and consistent data;
  - modelled on the North Metropolitan HACC Transport Brokerage Service, non-recurrent funding was allocated to the South Metropolitan region to improve consumer access to transport services and realise cost efficiencies in the funding and use of home and community care program-funded vehicles;
  - as a result of the comprehensive review of the home and community care safeguards policy completed in February 2001, a streamlined income assessment form to determine client contributions for home and community care services is being piloted by a large service provider. Subject to the outcomes of the pilot, the new income assessment form will be implemented across the home and community care sector; and
  - the Western Australian community care classification project was completed in March 2002, resulting in a standardised assessment form for the assessment of potential home and community care clients and their resource needs as well as a recommended community care classification model, to assist in resources allocation and planning for growth in the program.
- The Bunbury pain management centre, run by the Greater Bunbury Division of General Practice Inc, contributed to significant improvements in mental and physical health of chronic pain sufferers. Six programs were conducted during the year as well as follow up evaluations and reassessment.
- Two non government organisations have been providing a new intensive disability support service in the metropolitan area to support people with complex psychiatric disability and challenging needs to live in the community since September 2001.
- Community services to people with chronic debilitating diseases such as motor neurone disease, multiple sclerosis and Huntington's disease were provided by a range of not-for-profit organisations supported by the Department of Health. Services include provision of acute intervention, support services and counselling, health information and education, and self-management. These services keep people in their home environments longer and maximise their independence and quality of life.
- The multidisciplinary assessment team program for people with osteoarthritis and osteoporosis provided by the Arthritis Foundation was further developed and extended to a second site. Since its commencement over 300 people have participated in the program with benefits including better self-management and accident prevention.

- Southern Cross Organisation is establishing additional residential care services for older people with complex behavioural problems.

### **Specialist geriatric services**

- A quality assurance enhancement program was implemented in the aged care assessment program with the introduction of a statewide orientation manual across all aged care assessment teams.
- Telehealth dementia support for assessment coordinators was implemented in rural and remote aged care assessment regions, including the Kimberley, Pilbara, Geraldton, Albany and Northam.
- Further development of Parkinson's Disease specialised units in the north and south metropolitan areas and associated service delivery models.
- Development of non-admitted specialist services including memory clinics, falls and balance clinics, additional botulinum toxin treatment clinics and a late effects of disability clinic throughout the metropolitan area including both teaching and non-teaching hospitals.
- Implementation of a community rehabilitation and falls specialist program and associated service delivery models within the North Metropolitan area.

### **Palliative care services**

- Palliative care providers statewide were granted an increased funding to support quality service provision within the state. Discussion continues with stakeholders regarding palliative care service development for Aboriginal people, children, and residents within the East Metropolitan area. Palliative care Telehealth is being piloted in partnership with the Cancer Foundation Centre for Palliative Care. A palliative care advisory group has recently been established to inform the Department of Health on palliative care issues. The new advisory group will replace the previous palliative care reference group.

### **Residential aged care services**

- The redevelopment of Brightwater Care Group residential aged care complex at Subiaco was completed.
- Forrest Lodge Nursing Home in Bunbury was closed and 48 high care bed licenses and residents were transferred into a new integrated 64 bed nursing home owned and operated by the non government sector.
- Spencer Lodge Nursing Home in Albany was closed and 48 high care bed licenses and residents were transferred into a new integrated 86 bed nursing home owned and operated by the non government sector.
- The plan for the distribution and delivery of residential aged care services in the Kimberley was further progressed with the re-distribution of 62 high care beds in the region and a commitment of nearly \$10 million for capital works funding to build adequate facilities. Expressions of Interest were advertised to identify suitable providers of aged care services in Broome and Kununurra.
- Ongoing funding is provided to the Quadriplegic Centre to subsidise the delivery of specialised short term, respite and long-term residential care for up to 100 people with injury or disease of the spinal cord or similar paralysing conditions.
- The care awaiting placement program was further extended with additional funding of \$6.96 million as part of the Government's election commitment to provide \$21 million over four years. The original care awaiting placement program funding was \$2.4 million and was allocated across metropolitan health services on a target population basis to fund a range of initiatives including interim residential placement in an aged care facility and home care packages to support people waiting at home for a permanent residential facility placement. The aims of the program are to facilitate the transfer of care patients in the acute sector to appropriate aged care services, to make available more acute care beds that are currently being occupied by care awaiting placement patients and to reduce the occurrence of ambulance bypass. The expanded program facilitates the purchase of residential beds in the non government sector for interim placement, the provision of flexible discharge options including home care packages and slow stream rehabilitation services.

**Home care dental services**

- The aged care oral health program was established to provide oral health services to residents of aged care facilities.

**Support services**

- A review of the patient assisted travel scheme was completed in March 2002 and involved an internal review of the scheme together with extensive community consultation. Changes to the scheme for the Peel Health Service were introduced in February 2002 in line with election commitments. Further enhancements to the scheme will be effective from 1 July 2002.
- Following the release of the discussion paper 'Health and Quality of Life of Older West Australians', development of a long-term strategic planning framework to address the needs of an ageing population was further progressed with the announcement of the Aged Care Advisory Council in January 2002.
- A further five agencies with service agreements with the Department of Health were granted second round funding of up to \$15,000 for International Year of Volunteers projects that would increase the number of volunteers in health related areas and to recognise the contribution made by volunteers. The majority of the 19 agencies that received first round funding successfully completed their projects.
- The results of a survey measuring the baseline self-reported health status of volunteers aged 65 years and over participating in the school volunteers program was presented at the Volunteering Western Australia Vision Conference. The survey results showed some positive differences in health profiles between the school volunteer program group and Western Australians of similar age.
- Planning and stage one of the carer support services expansion process has occurred, with full service provision to be under way in 2002-03.
- A statewide expansion of recreation support services, provided through non government organisations, has occurred. These services will increase community inclusion by helping people with mental illness who are socially isolated to develop skills to participate in social activities of their choosing and increase their access to recreational and social integration opportunities.

**Major Initiatives For 2002-03****Community based services**

- Aboriginal service providers will commence the self assessment process under the home and community care program's national service standards with an assessment instrument which is culturally appropriate and relevant to Aboriginal aged care service delivery models. This will assist in improving the accountability of service providers and quality of community based home care services provided through the home and community care program.
- Additional funds will be allocated to purchase recombinant blood products for young Western Australians with haemophilia A and B.
- The Department of Health will purchase services from non-government agencies to meet its national responsibilities including contributing to the establishment of a National Cord Blood Banking Network and meeting the costs of indemnifying our blood collection and processing activities.
- The supported community living policy will be launched to provide a plan for ongoing development of community support services for people with chronic mental illness and their families.
- In line with the Government's election commitments, support services to families and to carers of people with mental illness will be expanded throughout the state and delivered primarily through non government organisations.
- The community options program, whereby people who have been long stay patients within acute psychiatric hospitals will be offered supported community accommodation, will enter its second year of a four year implementation plan.

- The independent living program, which provides community support linked to Homeswest housing and supportive landlord services to enable people with mental illness to live in the community, will be expanded statewide.
- Assessment of the statewide domiciliary oxygen policy will be undertaken through a survey to be conducted across all rural health services. The survey will assess clinical compliance in the rural sector, the administrative efficacy, efficiency in targeting of resources and cost effectiveness, and collect data and identify any issues. This will assist in the efficient targeting of resources allocated to the domiciliary oxygen program for people who have mobility problems associated with breathing difficulties and who require support to live independently at home.

### **Specialist geriatric services**

- A number of initiatives are planned for the aged care assessment program:
  - development of the 'ACAT Practice Manual: Towards Best Practice';
  - review of all the aged care assessment team delegates and delegated positions;
  - implementation of version two of the aged care assessment program minimum data set; and
  - development of an aged care assessment team delegate training program.

### **Palliative care services**

- Initiatives relating to the national strategy for palliative care and services for Aboriginal people and children will continue to be developed.
- Palliative care communication networks will continue to be developed to link rural and metropolitan providers for advice and support. Palliative care Telehealth will be evaluated.
- The newly established palliative care advisory group will be convened to advise the Director General on matters related to the ongoing planning and development of palliative care services.

### **Residential aged care services**

- The State Government nursing home restructure project will be continued with the planned closure of Brookton Nursing Home and the transfer of 21 high care bed licenses and residents into a new integrated purpose built 30 bed nursing home owned and operated by the non government sector.
- It is anticipated work will commence in 2002-03 to improve access to aged care facilities in the Pilbara Region with the possible redistribution of 30 State Government owned high care beds at the Yulanya Nursing Home in Port Hedland to other local aged care residential facilities within the Pilbara Region.
- As part of the flexible care beds partnership with the Commonwealth, 50 aged care places have been secured to promote alternative care options for older persons occupying acute public hospital beds. Care will be provided through residential and community care services and focus on a combination of inpatient and community based rehabilitation services for the frail aged who have been assessed as requiring long-term care. The overall aim is to reduce the dependency level of these clients to allow them to return home or enter residential care at a lower dependency. The total State contribution is \$1.58 million capital and recurrent funding over two years, with the capacity to provide up to \$2 million in capital funding if facility upgrades are needed. The State is to be the approved provider and will sub-contract these services through an expression of interest.
- Implementation of the Kimberley Aged Care Plan will be progressed with the development of a new aged care facility in Broome and the redevelopment of the Numbala Nunga Nursing Home in Derby. The Aged and Continuing Care Branch will provide a support role to the Kimberley Health Service in managing this process. Elderly residents in Broome, Kununurra, Fitzroy Crossing and Halls Creek will be able to access aged care facilities closer to home. The nursing home in Derby will also be fully upgraded to meet the Commonwealth's aged care accreditation requirements for a high care facility by 2008.

### **Home care dental services**

- The aged care oral health program initiative will be fully implemented.

**Support services**

- The aged care advisory council established in January 2002 will be responsible for:
  - the development of a five- to ten-year state aged care plan including a Western Australian dementia care action plan as part of the overall plan;
  - provision of on-going advice to the State Government on aged care matters including issues facing older people in rural Western Australia; and
  - examination of the specific needs of population sub-groups such as older Aboriginal people, older people with long-standing disability and those from a non-English speaking background.
- For volunteers aged 65 years and over in the school volunteers program, post data collection over a twelve month period relating to self reported health status will be completed and analysed to determine any changes in these measures.
- Volunteer policies for the health sector will be developed.

**CAPITAL WORKS PROGRAM**

The Department of Health's planned capital works expenditure for 2002-03 is \$109 million and comprises a balanced program of metropolitan and statewide projects. These projects address new areas of need, while progressively refurbishing existing Health infrastructure, to ensure continuing high standards of health care.

This year's capital works program includes 47 works in progress projects (with a combined cashflow of \$103.9 million) and five new works projects (with a combined cashflow of \$5.1 million).

Works in progress projects include:

- upgrades to metropolitan emergency centres at Sir Charles Gairdner, Princess Margaret and Swan District Hospitals;
- general upgrades to Royal Perth, King Edward, Fremantle and Princess Margaret Hospitals;
- the Ravensthorpe Multipurpose Development;
- the Kalgoorlie Health Service Stage One Redevelopment;
- major redevelopments at Geraldton, Margaret River and Port Hedland;
- Kimberley Region redevelopments including Derby Hospital;
- continuation of Mental Health Statewide Initiatives;
- a new theatre suite and mental health unit at Osborne Park Hospital; and
- redevelopment of Rockingham/Kwinana Hospital.

New works program projects include funding for:

- new dental clinics at Joondalup and the south metropolitan area;
- a sobering up centre in Carnarvon; and
- planning of a new facility at Denmark and minor upgrades to the existing hospital.

Funds have also been provided to support the Government's commitment to improved long term planning to meet hospital infrastructure and equipment needs. The program recognises the urgent need to increase the availability of staff accommodation in rural and remote areas to assist with the attraction and retention of staff.

There is also a focus on equipment replacement to support improved quality of care for patients. This will mitigate potential safety risks while planning and construction of major redevelopments proceed.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Hospitals, Health Centres and Community Facilities -				
Albany Hospital - Paediatric Ward Upgrade.....	1,000	50	50	100
Geraldton Hospital Redevelopment.....	35,000	412	200	2,500
Geraldton Sobering Up Centre.....	507	222	200	285
Kalgoorlie - Redevelopment Stage 1.....	6,000	4,313	1,200	1,687
Margaret River Hospital - Upgrade.....	2,950	100	100	500
Mental Health Statewide Initiatives.....	42,000	31,941	5,080	7,459
Moora Hospital - Redevelopment Stage 2.....	3,200	133	64	1,050
Moora Hospital - Stage 1 Development.....	700	58	50	642
Morawa Hospital - Emergency Development.....	890	148	90	742
Narrogin Hospital Redevelopment - Construction.....	4,500	3,418	1,300	1,082
North Metro - Dental Clinic.....	1,139	311	200	828
North West Plan Developments - Various.....	4,120	3,220	200	900
Nullagine Clinic - Replacement.....	900	50	50	850
Oombulgurri Clinic - Replacement.....	900	50	50	850
Port Hedland Health Service Redevelopment - Stage 1.....	11,000	960	601	1,000
Rural Theatres and Sterilising Facilities - Compliance.....	6,000	2,309	87	941
Southeast Coastal Multi Purpose Services - Stage 1.....	3,200	300	50	537
Southeast Coastal Multi Purpose Services - Stage 2.....	1,700	925	260	775
Wyndham Sobering Up Centre.....	694	499	441	195
Other Projects -				
Carryover - Various.....	650	370	70	100
Communication Infrastructure.....	13,000	50	50	2,200
Community Health Facilities Expansion Statewide.....	5,000	20	20	780
Drainage for Mosquito Control - Peel.....	1,000	500	250	250
East Metropolitan Health Service Developments.....	34,000	2,454	2,030	9,408
Engineering Asset Works Management System Stage 2.....	4,200	1,766	200	305
Hospital Equipment and Maintenance - Statewide.....	30,000	23,900	23,900	5,100
Infrastructure and Equipment Planning.....	4,000	1,000	1,000	600
Information Systems.....	14,733	11,992	2,950	1,741
Kimberley Health Developments.....	34,100	500	500	1,900
Major Medical Equipment.....	8,600	200	200	8,400
Metropolitan picture archive system & computerised radiography (various)				
Stage 1.....	6,500	1,800	1,800	4,700
Motor Vehicles - Special 1999-00.....	1,250	585	50	275
Newman Dental Clinic.....	500	50	50	450
North Metropolitan Health Service Developments.....	22,100	630	630	10,970
Nursing Home Upgrades.....	3,000	1,000	1,000	2,000
Organ Imaging Equipment (non teaching) 1998-99.....	10,000	7,689	1,200	1,700
Perth Dental Hospital Devolution.....	2,300	800	800	1,500
Rural Doctors and Nurses accommodation.....	5,000	668	300	2,600
Staff Accommodation 1998-99.....	9,600	8,548	1,200	1,052
South Metropolitan Health Service Developments.....	15,500	1,700	1,700	7,600
Staff Accommodation - Stage 2.....	5,000	500	500	1,000
Statewide Condition Audit - Stage 1.....	5,105	4,605	1,235	500
Statewide Condition Audit - Stage 2.....	17,382	11,614	7,100	2,195
Statewide HIV Units.....	1,500	1,300	450	200
Warburton Clinic Replacement.....	2,000	100	100	1,000
Women and Children's Health Service Developments.....	31,500	600	600	11,500
Worksafe Regulation Compliance.....	4,000	3,052	50	948
<b>COMPLETED WORKS</b>				
Hospitals, Health Centres and Community Facilities -				
Armadale/Kelmscott Hospital.....	59,230	59,230	16,446	-
Bunbury Hospital - Replacement.....	49,215	49,215	137	-
Goomalling Multi Purpose Services - Construction.....	2,400	2,400	1,437	-
Kalgoorlie Sobering Up Centre - Improvement.....	325	325	307	-
Midland Sobering Up Centre.....	358	358	308	-
Nannup Redevelopment.....	1,868	1,868	150	-
Pemberton Multi Purpose Services.....	5,004	5,004	552	-
Plantagenet Hospital - Banksia Lodge Replacement.....	2,070	2,070	347	-
WA Centre for Oral Health.....	19,000	19,000	9,000	-
Other Projects -				
Minor Works - 2000-01.....	9,195	9,195	6,103	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>NEW WORKS</b>				
Hospitals, Health Centres and Community Facilities -				
Denmark Planning and Upgrade .....	500	-	-	400
Land Acquisition .....	4,500	-	-	4,500
Other Projects -				
Carnarvon Sobering Up Centre.....	500	-	-	50
Joondalup Dental Clinic .....	1,350	-	-	100
South Metropolitan Dental Clinic.....	1,500	-	-	100
	574,935	286,077	94,995	109,047

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	97,629	102,879	94,995	109,047	86,086	89,900	89,900
<b>Working capital requirement</b>							
Loan repayments .....	8,602	8,492	8,492	8,942	9,426	9,706	9,706
	106,231	111,371	103,487	117,989	95,512	99,606	99,606
<b>LESS</b>							
Asset Sales .....	-	-	-	12,200	-	-	-
Specific Contributions .....	2,164	8,504	12,916	400	-	-	-
Holding Account <sup>(b)</sup> .....	-	-	-	67,000	25,148	30,022	30,022
Internal Funds and Balances.....	62	1,289	1,289	-	-	-	-
<b>Capital Contribution.....</b>	104,005	101,578	89,282	38,389	70,364	69,584	69,584

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Draw down from Holding Account.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	1,166,707	1,192,562	1,265,960	1,332,447	1,354,490	1,415,363	1,448,663
Superannuation .....	101,847	117,891	111,627	121,911	127,628	135,735	139,423
Grants and subsidies <sup>(b)</sup> .....	240,929	220,233	249,519	253,578	253,234	259,309	265,520
Consultancies expense .....	-	6,366	6,366	5,528	5,532	5,699	5,771
Supplies and services .....	217,436	176,622	220,237	215,402	222,149	219,340	234,201
Borrowing costs .....	18,903	28,626	22,320	21,529	21,438	21,134	21,134
Capital User Charge .....	-	91,869	91,869	100,266	104,703	111,910	120,539
Depreciation .....	72,124	73,180	73,180	77,658	79,452	80,952	80,952
Administration .....	23,745	33,318	17,473	15,368	12,460	14,377	16,863
Direct patient support .....	255,659	258,630	270,273	273,579	291,134	293,287	311,204
Indirect patient support .....	88,359	160,210	120,576	123,871	126,322	129,287	136,299
Visiting medical practitioners .....	60,245	65,533	65,838	68,114	68,935	69,755	72,798
Private sector contracts .....	95,398	114,343	110,343	115,625	119,591	122,720	127,668
Net loss on disposal of non-current assets .....	5,918	-	-	-	-	-	-
Other expenses .....	35,046	14,986	25,414	23,750	10,392	10,596	11,959
<b>TOTAL COST OF SERVICES</b> .....	<b>2,382,316</b>	<b>2,554,369</b>	<b>2,650,995</b>	<b>2,748,626</b>	<b>2,797,460</b>	<b>2,889,464</b>	<b>2,992,994</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	79,724	65,471	69,117	81,649	81,495	82,142	88,142
Net Profit on disposal of non-current assets .....	593	-	-	709	-	-	-
Grants and subsidies .....	182,899	188,456	201,163	202,736	187,795	195,186	197,170
Interest .....	6,676	6,000	5,000	5,000	5,000	5,000	5,000
Donations .....	5,788	6,500	6,500	6,500	6,500	6,500	6,500
Health fees and recoveries .....	23,955	26,057	26,032	26,334	26,293	26,293	26,293
Other Revenue .....	46,877	43,952	43,952	44,324	44,326	44,326	38,326
<b>Total Revenues from Ordinary Activities</b> .....	<b>346,512</b>	<b>336,436</b>	<b>351,764</b>	<b>367,252</b>	<b>351,409</b>	<b>359,447</b>	<b>361,431</b>
<b>NET COST OF SERVICES</b> .....	<b>2,035,804</b>	<b>2,217,933</b>	<b>2,299,231</b>	<b>2,381,374</b>	<b>2,446,051</b>	<b>2,530,017</b>	<b>2,631,563</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	1,976,372	2,197,673	2,282,821	2,381,374	2,457,984	2,548,300	2,649,848
Liabilities assumed by the Treasurer .....	79,005	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT</b> .....	<b>2,055,377</b>	<b>2,197,673</b>	<b>2,282,821</b>	<b>2,381,374</b>	<b>2,457,984</b>	<b>2,548,300</b>	<b>2,649,848</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS</b> .....	<b>19,573</b>	<b>(20,260)</b>	<b>(16,410)</b>	<b>-</b>	<b>11,933</b>	<b>18,283</b>	<b>18,285</b>
Change in Equity arising from transfer of assets/liabilities .....	3,800	-	-	-	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS</b> .....	<b>23,373</b>	<b>(20,260)</b>	<b>(16,410)</b>	<b>-</b>	<b>11,933</b>	<b>18,283</b>	<b>18,285</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 22,057, 22,308 and 22,517 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.



**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	60,861	35,436	54,518	54,518	46,721	38,720	30,719
Restricted cash.....	40,673	38,813	39,022	39,022	39,022	39,022	39,022
Investments.....	1,578	-	1,578	1,578	1,578	1,578	1,578
Receivables.....	49,019	45,054	52,512	52,486	52,658	53,535	54,412
Inventories.....	18,118	19,842	18,507	18,904	19,309	19,714	20,119
Amounts receivable for outputs <sup>(a)</sup> .....	-	9,032	67,000	25,148	30,022	30,022	30,022
Prepayments.....	11,850	9,359	16,998	16,976	16,954	16,931	16,908
Other.....	147	-	147	147	147	147	147
<b>Total current assets.....</b>	<b>182,246</b>	<b>157,536</b>	<b>250,282</b>	<b>208,779</b>	<b>206,411</b>	<b>199,669</b>	<b>192,927</b>
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	67,448	9,480	80,031	144,700	217,465	285,211
Land and Buildings.....	1,512,319	1,615,430	1,571,882	1,572,178	1,582,038	1,625,230	1,668,422
Plant, equipment and vehicles.....	176,792	184,827	202,871	215,377	227,372	242,972	258,572
Other.....	77,197	32,252	62,284	81,625	82,336	83,063	83,790
<b>Total non-current assets.....</b>	<b>1,766,308</b>	<b>1,899,957</b>	<b>1,846,517</b>	<b>1,949,211</b>	<b>2,036,446</b>	<b>2,168,730</b>	<b>2,295,995</b>
<b>TOTAL ASSETS.....</b>	<b>1,948,554</b>	<b>2,057,493</b>	<b>2,096,799</b>	<b>2,157,990</b>	<b>2,242,857</b>	<b>2,368,399</b>	<b>2,488,922</b>
<b>CURRENT LIABILITIES</b>							
Superannuation.....	14,542	12,595	14,849	15,164	15,487	15,818	16,149
Payables.....	68,855	77,352	64,926	74,162	76,566	77,385	78,202
Provision for employee entitlements.....	182,374	176,904	200,565	213,997	226,216	243,876	257,457
Interest-bearing liabilities (Borrowings).....	8,137	6,211	6,610	6,833	7,063	7,063	7,063
Interest payable.....	1,440	-	-	-	-	-	-
Finance leases.....	2,505	2,508	2,732	2,986	3,266	3,573	3,880
Accrued Salaries.....	29,477	24,205	29,839	30,328	30,826	31,279	31,732
Other.....	6,785	11,357	13,672	13,139	12,606	12,606	12,606
<b>Total current liabilities.....</b>	<b>314,115</b>	<b>311,132</b>	<b>333,193</b>	<b>356,609</b>	<b>372,030</b>	<b>391,600</b>	<b>407,089</b>
<b>NON-CURRENT LIABILITIES</b>							
Superannuation.....	163,838	167,255	166,319	169,631	173,009	176,387	179,765
Provision for employee entitlements.....	46,851	49,452	51,918	56,952	60,430	65,170	68,970
Interest-bearing liabilities (Borrowings).....	228,438	222,838	222,227	215,793	209,129	202,465	195,801
Finance leases.....	91,635	88,938	89,127	86,366	83,323	79,974	76,625
<b>Total non-current liabilities.....</b>	<b>530,762</b>	<b>528,483</b>	<b>529,591</b>	<b>528,742</b>	<b>525,891</b>	<b>523,996</b>	<b>521,161</b>
<b>TOTAL LIABILITIES.....</b>	<b>844,877</b>	<b>839,615</b>	<b>862,784</b>	<b>885,351</b>	<b>897,921</b>	<b>915,596</b>	<b>928,250</b>
<b>EQUITY</b>							
Contributed Equity.....	-	101,578	89,282	127,671	198,035	267,619	337,203
Accumulated surplus/(deficit).....	847,481	828,085	831,071	831,071	843,004	861,287	879,572
Asset revaluation reserve.....	225,258	261,233	282,959	282,959	282,959	302,959	322,959
Other Reserves.....	30,938	26,982	30,703	30,938	20,938	20,938	20,938
<b>Total equity.....</b>	<b>1,103,677</b>	<b>1,217,878</b>	<b>1,234,015</b>	<b>1,272,639</b>	<b>1,344,936</b>	<b>1,452,803</b>	<b>1,560,672</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>1,948,554</b>	<b>2,057,493</b>	<b>2,096,799</b>	<b>2,157,990</b>	<b>2,242,857</b>	<b>2,368,399</b>	<b>2,488,922</b>

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	1,872,367	2,121,193	2,206,341	2,285,675	2,363,293	2,445,513	2,552,080
Capital Contribution .....	104,005	101,578	89,282	38,389	70,364	69,584	69,584
Holding Account .....	-	-	-	67,000	25,148	30,022	30,022
<b>Net cash provided by government .....</b>	<b>1,976,372</b>	<b>2,222,771</b>	<b>2,295,623</b>	<b>2,391,064</b>	<b>2,458,805</b>	<b>2,545,119</b>	<b>2,651,686</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(1,140,486)	(1,189,260)	(1,252,301)	(1,314,442)	(1,339,248)	(1,391,502)	(1,429,821)
Superannuation .....	(22,283)	(113,464)	(112,063)	(122,374)	(122,977)	(133,037)	(136,725)
Supplies and services .....	(175,168)	(175,319)	(214,541)	(215,156)	(217,472)	(217,871)	(228,578)
Grants and subsidies .....	(248,032)	(220,253)	(246,676)	(252,578)	(253,234)	(259,309)	(265,520)
Borrowing costs .....	(26,510)	(31,446)	(31,446)	(30,429)	(30,081)	(29,777)	(29,777)
Accommodation .....	(37,680)	-	(313)	(154)	(232)	(85)	(150)
Administration .....	(22,336)	(31,835)	(16,989)	(16,370)	(18,308)	(18,222)	(18,845)
Direct patient support .....	(254,188)	(258,630)	(271,630)	(271,079)	(291,134)	(293,287)	(311,204)
Indirect patient support .....	(88,359)	(160,210)	(122,576)	(122,871)	(126,322)	(129,287)	(136,299)
Visiting Medical Practitioners .....	(60,243)	(65,533)	(65,838)	(68,114)	(68,935)	(69,755)	(72,798)
Private sector contracts .....	(95,398)	(114,343)	(111,343)	(115,805)	(119,591)	(120,720)	(131,668)
Capital User Charge .....	-	(91,869)	(91,869)	(100,266)	(104,703)	(111,910)	(120,539)
Goods and Services Tax .....	(95,813)	(104,647)	(110,658)	(114,766)	(119,760)	(122,047)	(134,017)
Other .....	(21,644)	(7,812)	(19,036)	(18,678)	(26,519)	(34,437)	(35,826)
<b>Receipts</b>							
User charges and fees .....	77,064	62,407	66,049	78,429	78,431	79,078	91,078
Interest .....	7,360	6,000	5,000	5,000	5,000	5,000	5,000
Goods and Services Tax .....	90,539	104,592	110,603	114,709	119,701	121,994	133,964
Grants and subsidies .....	187,294	188,456	201,163	202,736	187,795	195,186	197,170
Health fees and recoveries .....	24,058	26,057	26,057	26,333	26,293	26,293	26,293
Other .....	44,983	50,451	51,013	50,291	50,291	50,291	38,291
<b>Net cash from operating activities .....</b>	<b>(1,856,842)</b>	<b>(2,126,658)</b>	<b>(2,207,394)</b>	<b>(2,285,584)</b>	<b>(2,371,005)</b>	<b>(2,453,404)</b>	<b>(2,559,971)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(102,853)	(102,830)	(96,235)	(108,738)	(93,871)	(90,010)	(90,010)
Proceeds from sale of non-current assets .....	1,555	-	-	4,500	7,700	-	-
Proceeds from sale of investments .....	1,650	8,504	8,504	7,700	-	-	-
<b>Net cash from investing activities .....</b>	<b>(99,648)</b>	<b>(94,326)</b>	<b>(87,731)</b>	<b>(96,538)</b>	<b>(86,171)</b>	<b>(90,010)</b>	<b>(90,010)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
Repayment of borrowings .....	(7,738)	(6,211)	(6,211)	(6,434)	(6,664)	(6,945)	(6,945)
Other payments for financing activities .....	(864)	(2,281)	(2,281)	(2,508)	(2,762)	(2,761)	(2,761)
<b>Net cash from financing activities .....</b>	<b>(8,602)</b>	<b>(8,492)</b>	<b>(8,492)</b>	<b>(8,942)</b>	<b>(9,426)</b>	<b>(9,706)</b>	<b>(9,706)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>11,280</b>	<b>(6,705)</b>	<b>(7,994)</b>	<b>-</b>	<b>(7,797)</b>	<b>(8,001)</b>	<b>(8,001)</b>
Cash assets at the beginning of the reporting period .....	89,984	80,954	103,112	95,118	95,118	87,321	79,320
Net cash transferred to/from other agencies .....	1,848	-	-	-	-	-	-
<b>Cash assets at the end of the reporting period .....</b>	<b>103,112</b>	<b>74,249</b>	<b>95,118</b>	<b>95,118</b>	<b>87,321</b>	<b>79,320</b>	<b>71,319</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	2,299,231	2,381,374	2,446,051	2,530,017	2,631,563
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(73,180)	(77,658)	(79,452)	(80,952)	(80,952)
(Increase)/decrease in salaries and related costs .....	(27,445)	(22,093)	(19,398)	(26,109)	(21,090)
Increase/(decrease) in accounts receivable .....	7,458	(26)	172	877	877
(Increase)/decrease in accounts payable/ other payable .....	12,426	(9,236)	(2,404)	(819)	(817)
Increase/(decrease) in prepayments .....	7,639	(22)	(22)	(23)	(23)
Profit/(loss) on sale of assets .....	-	709	-	-	-
Other accrued revenue/ inventories .....	(1,335)	397	405	405	405
Other accrued expenditure .....	(17,400)	12,139	25,653	30,008	30,008
<b>Net Cash from Operating Activities</b> .....	2,207,394	2,285,584	2,371,005	2,453,404	2,559,971

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Grants and subsidies <sup>(a)</sup> .....	16,621	17,097	17,097	17,526	17,966	18,395	18,809
Receipts paid into Consolidated Fund .....	585,660	644,200	660,759	688,993	733,900	781,800	832,800
<b>TOTAL ADMINISTERED EXPENSES <sup>(a)</sup> ..</b>	602,281	661,297	677,856	706,519	751,866	800,195	851,609
<b>REVENUES</b>							
Grants and subsidies .....	585,660	644,200	660,759	688,993	733,900	781,800	832,800
Appropriations <sup>(a)</sup> .....	16,621	17,097	17,097	17,526	17,966	18,395	18,809
<b>TOTAL ADMINISTERED REVENUES ....</b>	602,281	661,297	677,856	706,519	751,866	800,195	851,609

(a) Represents funding for the Health Promotion Foundation and the Office of Health Review.

[illegible]

	2000-01 Actual	2001-02 Budget	2001-02 Estimated Actual	2002-03 Budget Estimate	2003-04 Forward Estimate	2004-05 Forward Estimate	2005-06 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Grants and subsidies .....	(16,621)	(17,097)	(17,097)	(17,526)	(17,966)	(18,395)	(18,809)
Receipts paid into Consolidated Fund .....	(585,660)	(644,200)	(660,759)	(688,993)	(733,900)	(781,800)	(832,800)
<b>TOTAL ADMINISTERED CASH OUTFLOWS.....</b>	<b>(602,281)</b>	<b>(661,297)</b>	<b>(677,856)</b>	<b>(706,519)</b>	<b>(751,866)</b>	<b>(800,195)</b>	<b>(851,609)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Grants and subsidies .....	585,660	644,200	660,759	688,993	733,900	781,800	832,800
Appropriations.....	16,621	17,097	17,097	17,526	17,966	18,395	18,809
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	<b>602,281</b>	<b>661,297</b>	<b>677,856</b>	<b>706,519</b>	<b>751,866</b>	<b>800,195</b>	<b>851,609</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	-	-	-	-	-	-	-

**DETAILS OF CONTROLLED GRANTS AND SUBSIDIES**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Prevention and Promotion .....	50,230	44,051	52,020	52,078	50,000	49,000	48,000
Diagnosis and Treatment .....	85,947	59,982	87,499	82,500	75,234	73,309	71,520
Continuing Care .....	104,752	116,200	110,000	119,000	128,000	137,000	146,000
<b>TOTAL</b>	<b>240,929</b>	<b>220,233</b>	<b>249,519</b>	<b>253,578</b>	<b>253,234</b>	<b>259,309</b>	<b>265,520</b>

**TRUST ACCOUNT DETAILS****Hospital Fund**

The purpose of the fund is to hold funds to give effect to the provisions of the *Hospital Fund Act*. The *Hospital Fund Act* is managed as part of the Diagnosis and Treatment output.

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Opening Balance .....	3,088	3,906	3,906	-
Receipts:				
Appropriations <sup>(a)</sup> .....	1,582,559	1,800,779	1,881,599	1,940,702
Other .....	72,793	68,030	70,902	72,440
	1,658,440	1,872,715	1,956,407	2,013,142
Payments .....	1,654,534	1,872,715	1,956,407	2,013,142
<b>CLOSING BALANCE .....</b>	<b>3,906</b>	<b>-</b>	<b>-</b>	<b>-</b>

(a) Represents cash appropriations.

**NET APPROPRIATION DETERMINATION**

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Proceeds from services provided by Health Statistics Branch .....	64	10	10	10
Proceeds from services provided by Environmental Health Services .....	1,350	838	840	846
Proceeds from services provided by Community Support Services .....	977	1,263	1,270	1,276
Proceeds from services provided by Health Promotion Services .....	506	670	670	677
Proceeds from services provided by Miscellaneous Services .....	1,434	830	830	838
Proceeds for services provided by the Drug and Alcohol Office .....	302	75	300	300
GST input credits .....	35,384	37,153	44,727	44,726
GST receipts on sales .....	750	790	720	720
Commonwealth Specific Purpose Programs:				
Aboriginal and Torres Strait Islander Health .....	314	-	-	-
Aboriginal Co-ordinated Care Trials .....	419	3,478	3,487	3,574
Acquired Immune Deficiency Syndrome (Sexual Health) .....	895	1,010	733	300
ATSIH - Data Mapping and Analysis .....	34	-	-	-
ATSIH - Health Worker Training .....	80	-	-	-
ATSIH - Kimberley Dialysis Centre .....	-	-	375	125
Blood Transfusion Service .....	9,323	10,200	10,200	11,200
Building Solid Families .....	-	573	946	-
Council of Australian Governments (COAG) Commonwealth funded initiatives and programs relating to drug abuse strategies .....	-	3,694	3,694	7,053
Home and Community Care .....	54,751	56,840	56,868	62,338
Homeless Youth .....	182	200	213	210
Mental Health - Information Development Plan .....	-	1,988	1,788	1,827
Mental Health - Information Project .....	71	-	-	-
Mental Health - Psychogeriatric Unit .....	591	-	-	-
Overseas Trained Doctors .....	480	20	20	-
Public Health - Aboriginal Environmental Health .....	35	-	5	-
Public Health - Breast Cancer Counselling .....	-	225	175	165
Public Health - COAG Needle and Syringe Program .....	792	1,274	1,000	1,151
Public Health - Collilert Water Testing .....	-	-	101	-
Public Health - Falls Prevention for Older People .....	-	45	45	-
Public Health - Foodborne Disease Sentinel Site .....	94	175	186	-
Public Health - Food Safety - Environmental Health .....	-	112	125	-
Public Health - Guidelines Asbestos Management .....	-	-	19	-
Public Health - Hep C - Education and Prevention .....	130	63	318	66
Public Health - Human Quarantine Program .....	11	11	11	11
Public Health - Legislation Program .....	10	-	-	-
Public Health - National Donovanosis Eradication Project .....	-	150	150	100
Public Health - National Indigenous Immunisation .....	-	-	235	-
Public Health - Q Fever .....	-	141	141	-
Public Health - Visual Impairment .....	-	196	196	-
Public Health Outcome Funding Agreement .....	16,492	21,528	24,089	19,569
Purchase of Recombinant Factor VIII .....	800	-	-	-
Rural Health Support Education and Training .....	616	146	205	200
Schools Assistance .....	4,100	-	-	-
Veterans Home Care .....	-	662	1,378	500
<b>TOTAL .....</b>	<b>130,987</b>	<b>144,360</b>	<b>156,070</b>	<b>157,782</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## Part 15

### Minister for Racing and Gaming; Government Enterprises; Goldfields-Esperance

#### SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
1247	Racing, Gaming and Liquor			
	– Purchase of Outputs .....	2,584	2,441	<b>2,584</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	71,700	72,700	<b>68,200</b>
	– Capital Contribution .....	454	454	—
	Total .....	74,738	75,595	<b>70,784</b>
1260	Totalisator Agency Board	...	...	...
1262	Western Australian Greyhound Racing Authority	...	...	...
1263	Bunbury Water Board	...	...	...
1264	Busselton Water Board	...	...	...
1265	Gold Corporation	...	...	...
1266	Insurance Commission of Western Australia	...	...	...
1267	Lotteries Commission	...	...	...
1269	Water Corporation	...	...	...
1271	Goldfields-Esperance Development Commission			
	– Purchase of Outputs .....	1,577	1,555	<b>1,527</b>
	Total .....	1,577	1,555	<b>1,527</b>
	GRAND TOTAL			
	– Purchase of Outputs .....	4,161	3,996	<b>4,111</b>
	– Administered Grants, Subsidies and Other Transfer Payments .....	71,700	72,700	<b>68,200</b>
	– Capital Contribution .....	454	454	—
	Total .....	76,315	77,150	<b>72,311</b>

## RACING, GAMING AND LIQUOR

### PART 15 - MINISTER FOR RACING AND GAMING; GOVERNMENT ENTERPRISES; GOLDFIELDS-ESPERANCE

#### DIVISION 71

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
Item 116 Net amount appropriated to purchase outputs.....	2,041	2,465	2,322	<b>2,465</b>	2,787	2,949	3,059
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	119	119	119	<b>119</b>	119	119	119
Total appropriations provided to purchase outputs.....	2,160	2,584	2,441	<b>2,584</b>	2,906	3,068	3,178
<b>ADMINISTERED GRANTS, SUBSIDIES AND OTHER TRANSFER PAYMENTS</b>							
Item 117 Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....	53,831	61,600	62,600	<b>65,500</b>	66,900	67,700	68,600
Amount Authorised by Other Statutes - Liquor Licensing Act 1988.....	10,117	10,100	10,100	<b>2,700</b>	3,000	3,300	3,100
<b>CAPITAL</b>							
Capital Contribution.....	456	454	454	-	22	-	-
GRAND TOTAL.....	66,564	74,738	75,595	<b>70,784</b>	72,828	74,068	74,878

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*Through the licensing of suppliers and the provision of industry support services, promote and maintain the integrity of lawful racing, gambling and liquor activities for Western Australians within community expectations on harm minimisation.*

#### SIGNIFICANT ISSUES AND TRENDS

- The Federal Government's *Interactive Gambling Act 2001* came into operation in July 2001. Wagering is exempted from the provisions of the Act that prohibit interactive gambling.
- Closure of the Kalgoorlie Bush Two-Up.
- Prosecution of the Burswood International Resort Casino for permitting a juvenile to enter the casino.
- Major reform of the industry was recommended by the Western Australian Racing Industry Review Committee, established by Government and chaired by Mr RHC Turner AM, in its Report on the 'Future Governance of the Western Australian Racing Industry'.
- The expiration of the *Totalisator Agency Board Betting (Modification of Operation) Act 2000* on 31 July 2002.



- The focus of the Ministerial Council on Gambling on research into problem gambling issues and the proposal of the Council to establish a \$5 million, 5 year research project and national secretariat. The Western Australian government is prepared to commit up to \$10,000 per annum to the project.
- The Draft Report of the Office of Racing, Gaming and Liquor on the National Competition Policy review of the *Liquor Licensing Act 1988* and its impact on the liquor industry.
- From 1 July 2002 the abolition of the subsidy for low-alcohol beer with the Commonwealth assuming responsibility for the subsidisation of low-alcohol beer through the introduction of lower excise rates.
- The reaffirmation of the Government 's policy opposing the further deregulation of the *Liquor Licensing Act 1988*.
- Decisions of the Supreme Court, in relation to the process for determining applications for extended trading permits under the *Liquor Licensing Act 1988*, confirmed that:
  - the Director of Liquor Licensing is not prohibited from developing policies which structure the exercise of the discretion afforded to the Director under the *Liquor Licensing Act 1988*, with the qualification that where a policy is adopted, the policy may be applied provided applicants are given an opportunity to show that there are exceptional reasons why it should not be applied in their case (WASCA 286); and
  - the only question for the Director of Liquor Licensing to determine is whether, having regard to all the circumstances and the legislative intention, an extended trading permit is justified and, in doing so, it is for the Director to decide what weight is to be given to competing interests and other relevant considerations (WASCA 356).
- The Supreme Court ruling that the licensing authority must undertake a weighing and balancing exercise when conflict arises between the primary 'harm minimisation' object and the secondary objects under section 5(2) of the *Liquor Licensing Act 1988*. The Court also noted that it was significant that the purpose of the primary object under section 5(1)(b) is to minimise harm or ill health caused to people, or any group of people, due to the use of liquor and not prevent harm or ill health (WASCA 258).
- The emphasis by the Director of Liquor Licensing on the primary object of the *Liquor Licensing Act 1988* to minimise harm or ill-health caused to people, or any group of people, due to the use of liquor.
- Licensees seeking more flexible trading hours and trading conditions under extended trading permits.
- Liquor accords have increased in number and are having a beneficial impact on the management of licensed premises.

# OUTPUT AND APPROPRIATION SUMMARY

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Licensing - Evaluation and determination of applications.....	3,310	3,279	3,269	3,518			
<b>Output 2:</b>							
Compliance audits and inspections.....	3,495	3,738	3,554	3,743			
<b>Total Cost of Outputs.....</b>	<b>6,805</b>	<b>7,017</b>	<b>6,823</b>	<b>7,261</b>	<b>7,708</b>	<b>7,884</b>	<b>7,994</b>
<i>Less Operating revenues .....</i>	<i>4,670</i>	<i>4,593</i>	<i>4,542</i>	<i>4,772</i>	<i>4,852</i>	<i>4,852</i>	<i>4,852</i>
<b>Net Cost of Outputs .....</b>	<b>2,135</b>	<b>2,424</b>	<b>2,281</b>	<b>2,489</b>	<b>2,856</b>	<b>3,032</b>	<b>3,142</b>
<b>Adjustments <sup>(b)</sup> .....</b>	<b>25</b>	<b>160</b>	<b>160</b>	<b>95</b>	<b>50</b>	<b>36</b>	<b>36</b>
<b>Appropriations provided to purchase Outputs .....</b>	<b>2,160</b>	<b>2,584</b>	<b>2,441</b>	<b>2,584</b>	<b>2,906</b>	<b>3,068</b>	<b>3,178</b>
<b>ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS</b>							
<b>Appropriation for Administered Grants, Subsidies and Transfer Payments.....</b>	<b>63,948</b>	<b>71,700</b>	<b>72,700</b>	<b>68,200</b>	<b>69,900</b>	<b>71,000</b>	<b>71,700</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>456</b>	<b>454</b>	<b>454</b>	<b>-</b>	<b>22</b>	<b>-</b>	<b>-</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>66,564</b>	<b>74,738</b>	<b>75,595</b>	<b>70,784</b>	<b>72,828</b>	<b>74,068</b>	<b>74,878</b>

- (a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

## RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General, and the Treasurer.

## OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

### Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcome and outputs.

Government Strategic Objective	Desired Outcome	Outputs
Honest, accountable and inclusive government	To promote, monitor and enforce responsible and lawful gambling and liquor services in accordance with the legislation.	Licensing - Evaluation and determination of applications Compliance audits and inspections

**Outcome: To promote, monitor and enforce responsible and lawful gambling and liquor services in accordance with the legislation.**

### Key Effectiveness Indicator <sup>(a)</sup>

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Applications granted that comply with statutory requirements .....	99.6%	100%	98%	100%	

(a) More details of effectiveness indicators are provided in the annual report.

### Output 1: Licensing - Evaluation and determination of applications

Receive, process and determine applications in accordance with the legislation.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	3,310	3,279	3,269	3,518	Filling of vacant positions.
Less Operating Revenue <sup>(b)</sup> .....	2,496	2,397	2,454	2,513	
Net Cost of Output .....	814	882	815	1,005	
Adjustments <sup>(c)</sup> .....	448	68	57	38	
<b>Appropriation for purchase of Output 1 .....</b>	<b>1,262</b>	<b>950</b>	<b>872</b>	<b>1,043</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations, which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Applications determined.....	11,068	11,000	11,500	11,500	
<b>Quality</b>					
Applications that complied with the statutory requirements at the time the application was granted.....	99.6%	100%	98%	100%	
<b>Timeliness</b>					
Applications finalised within the required predetermined timeframe.....	93.2%	98%	95%	95%	
<b>Cost (Efficiency)</b>					
Average cost of determining applications.....	\$299	\$298	\$284	\$305	
<b>Full Time Equivalents (FTEs)</b>	35	38	41	46	

**Major Achievements For 2001-02**

- As a consequence of the refurbishment of the Burswood International Resort Casino the area of the gaming licence was redefined to include the establishment of keno outstations in the Food Emporium and the Champions Bar; and the main gaming floor was reconfigured to accommodate the relocation of the hard count room and a maximum of 135 gaming tables and 1,318 gaming machine playing stations.
- Amendments to the *Gaming Commission Act 1987* to permit:
  - football tipping competitions to be conducted without the need to obtain a permit where the aggregate prize value does not exceed \$10,000; and
  - the use of vending machines (for sale of continuing lottery tickets) at bingo centres.
- Development of policies and procedures for the electronic lodgement of plans for licensed premises.
- Amendments to the *Betting Control Act 1954* to provide corporate licensing provisions for bookmakers and to remove bookmaker fielding time restrictions in accordance with National Competition Policy were introduced into Parliament.
- The *Liquor Licensing Act 1988* was amended to reinforce the intent of special facility licences and to restrict the establishment of non-contiguous licensed premises. The Liquor Licensing Regulations were amended to prescribe the purposes for which a special facility licence may be granted.
- Finalisation of the National Competition Policy review of the *Liquor Licensing Act 1988*.
- Identification of the types of services that people with gambling problems approach for assistance.
- Finalisation of the review of the accredited training courses delivered by organisations in relation to the mandatory knowledge requirement for liquor licences.
- The development of a policy in respect of dance parties conducted on licensed premises post permitted trading hours.
- Introduction of a compulsory requirement for security personnel to be in attendance and surveillance cameras to be installed in late night venues, that is, post 1:00 am trading.
- New website development provides the facility for customers to perform liquor licensing premises 'online' searches to identify details about a particular licence or group of licenses, and the ability to obtain liquor licensing application monthly statistical reports.

**Major Initiatives For 2002-03**

- Implementation of the Government's response to the Report on the 'Future Governance of the Western Australian Racing Industry'.
- Drafting of amendments to the *Liquor Licensing Act 1988* in accordance with the National Competition Policy review of the Act.
- Continuing emphasis by the Director of Liquor Licensing to minimise harm or ill health caused to people, or any group of people, due to the use of liquor.
- Implementation of recommendations from the review of the accredited training courses in relation to the mandatory knowledge requirement for liquor licences.
- Implementation of the recommendations of the National Competition Policy review of the *Liquor Licensing Act 1988*.
- Ongoing development of the corporate website, with specific focus on useability and content management.

**Outcome: To promote, monitor and enforce responsible and lawful gambling and liquor services in accordance with the legislation.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Premises inspected that were found to comply with the requirements of the statutory criteria and audit requirements.....	94.9%	70%	94%	95%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 2: Compliance audits and inspections**

Conduct audits and inspections to ensure that the service of gambling and liquor is conducted in a responsible and lawful manner.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	3,495	3,738	3,554	3,743	
Less Operating Revenue <sup>(b)</sup> .....	2,174	2,196	2,088	2,259	
Net Cost of Output .....	1,321	1,542	1,466	1,484	
Adjustments <sup>(c)</sup> .....	(423)	92	103	57	
<b>Appropriation for purchase of Output 2 .....</b>	<b>898</b>	<b>1,634</b>	<b>1,569</b>	<b>1,541</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations, which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Inspections/audits undertaken.....	9,385	9,000	7,500	8,000	
<b>Quality</b>					
Inspections/audits conducted in accordance with the approved program .....	99%	98%	98%	98%	
<b>Timeliness</b>					
Inspectorial/audit program completed by 30 June each year.....	90%	90%	84%	95%	
<b>Cost (Efficiency)</b>					
Average cost of conducting inspections .....	\$372	\$415	\$473	\$467	
<b>Full Time Equivalents (FTEs)</b>	47	51	43	45	

**Major Achievements For 2001-02**

- In conjunction with Burswood International Resort Casino, developed consumer information and responsible gambling pamphlets.
- The successful prosecution of a TAB agent for credit betting.

**Major Initiatives For 2002-03**

- Greater emphasis will be placed on the responsible promotion and responsible consumption of liquor.

**CAPITAL WORKS PROGRAM**

The Department's Capital Works Program for 2002-03 mainly comprises computer software and hardware replacement and e-commerce initiatives.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Computer Hardware and Software - 2001-02 Program .....	419	419	419	-
<b>NEW WORKS</b>				
Computer Hardware and Software - 2002-03 Program .....	209	-	-	209
Financial Management Information System Enhancements - 2002-03 Program .....	20	-	-	20
E-Commerce.....	100	-	-	100
Furniture and Office Equipment - 2002-03 Program .....	65	-	-	65
Telecommunications Replacement Program - 2002-03 Program .....	1	-	-	1
	814	419	419	395

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	409	419	419	395	449	500	30
<b>Working capital requirement</b>							
Leave Liability .....	47	35	35	-	-	-	-
	456	454	454	395	449	500	30
<b>LESS</b>							
Holding Account <sup>(b)</sup> .....	-	-	-	395	427	500	30
<b>Capital Contribution .....</b>	456	454	454	-	22	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations, which came into effect in 2001-02.

(b) Draw down from the Holding Account.

**FINANCIAL STATEMENTS****STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	3,720	4,438	4,126	4,490	4,643	4,784	4,891
Superannuation .....	461	465	421	471	483	483	483
Supplies and services .....	1,075	659	758	796	912	939	939
Accommodation .....	545	549	556	547	548	611	611
Capital User Charge .....	-	157	163	187	194	198	201
Depreciation .....	540	422	422	465	476	476	476
Administration .....	327	327	377	305	452	393	393
<b>TOTAL COST OF SERVICES .....</b>	6,668	7,017	6,823	7,261	7,708	7,884	7,994
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(b)</sup> .....	3,223	3,241	3,090	3,320	3,400	3,400	3,400
Regulatory Fees and Fines .....	1,447	1,350	1,450	1,450	1,450	1,450	1,450
Other Revenue .....	-	2	2	2	2	2	2
<b>Total Revenues from Ordinary Activities .....</b>	4,670	4,593	4,542	4,772	4,852	4,852	4,852
<b>NET COST OF SERVICES .....</b>	1,998	2,424	2,281	2,489	2,856	3,032	3,142
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(c)</sup> .....	1,478	2,584	2,441	2,584	2,906	3,068	3,178
Liabilities assumed by the Treasurer .....	461	-	-	-	-	-	-
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	1,939	2,584	2,441	2,584	2,906	3,068	3,178
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	(59)	160	160	95	50	36	36

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 82, 84 and 91 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriations amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	411	349	565	646	702	744	786
Restricted cash.....	31	31	5	5	5	5	5
Receivables.....	286	492	287	287	287	287	287
Amounts receivable for outputs <sup>(a)</sup> .....	-	395	395	427	500	30	-
Prepayments .....	111	111	101	101	101	101	101
Total current assets.....	839	1,378	1,353	1,466	1,595	1,167	1,179
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	27	27	65	41	487	963
Plant, equipment and vehicles.....	1,736	1,733	1,782	1,712	1,685	1,709	1,263
Total non-current assets.....	1,736	1,760	1,809	1,777	1,726	2,196	2,226
<b>TOTAL ASSETS</b> .....	2,575	3,138	3,162	3,243	3,321	3,363	3,405
<b>CURRENT LIABILITIES</b>							
Payables.....	103	95	132	132	132	132	132
Provision for employee entitlements.....	473	512	497	470	444	418	392
Monies in trust.....	31	31	5	5	5	5	5
Accrued Salaries.....	88	72	-	20	59	98	137
Other.....	7	7	18	18	18	18	18
Total current liabilities .....	702	717	652	645	658	671	684
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	195	153	218	211	204	197	190
Total non-current liabilities .....	195	153	218	211	204	197	190
<b>TOTAL LIABILITIES</b> .....	897	870	870	856	862	868	874
<b>EQUITY</b>							
Contributed Equity .....	-	454	454	454	476	476	476
Accumulated surplus/(deficit).....	1,678	1,814	1,838	1,933	1,983	2,019	2,055
<b>Total equity</b> .....	1,678	2,268	2,292	2,387	2,459	2,495	2,531
<b>TOTAL LIABILITIES AND EQUITY</b> .....	2,575	3,138	3,162	3,243	3,321	3,363	3,405

(a) Reflects the implementation of accrual appropriations as from 1 July 2001.



**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	1,406	2,162	2,019	2,119	2,430	2,592	2,702
Capital Contribution .....	72	454	454	-	22	-	-
Holding Account .....	-	-	-	395	427	500	30
<b>Net cash provided by government .....</b>	<b>1,478</b>	<b>2,616</b>	<b>2,473</b>	<b>2,514</b>	<b>2,879</b>	<b>3,092</b>	<b>2,732</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(3,758)	(4,489)	(4,181)	(4,503)	(4,637)	(4,778)	(4,885)
Superannuation .....	-	(465)	(421)	(471)	(483)	(483)	(483)
Supplies and services .....	(1,045)	(659)	(804)	(797)	(912)	(939)	(939)
Accommodation .....	(637)	(549)	(560)	(547)	(548)	(611)	(611)
Administration .....	(224)	(212)	(194)	(190)	(337)	(278)	(278)
Capital User Charge .....	-	(157)	(163)	(187)	(194)	(198)	(201)
Goods and Services Tax .....	(223)	(355)	(118)	(360)	(373)	(373)	(373)
Other .....	(72)	-	(26)	-	-	-	-
<b>Receipts</b>							
Regulatory fees and fines .....	1,433	1,350	1,421	1,450	1,450	1,450	1,450
User charges and fees .....	3,134	3,126	3,019	3,205	3,285	3,285	3,285
Goods and Services Tax .....	190	355	135	360	373	373	373
Other .....	7	2	16	2	2	2	2
<b>Net cash from operating activities .....</b>	<b>(1,195)</b>	<b>(2,053)</b>	<b>(1,876)</b>	<b>(2,038)</b>	<b>(2,374)</b>	<b>(2,550)</b>	<b>(2,660)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(409)	(419)	(469)	(395)	(449)	(500)	(30)
<b>Net cash from investing activities .....</b>	<b>(409)</b>	<b>(419)</b>	<b>(469)</b>	<b>(395)</b>	<b>(449)</b>	<b>(500)</b>	<b>(30)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(126)</b>	<b>144</b>	<b>128</b>	<b>81</b>	<b>56</b>	<b>42</b>	<b>42</b>
Cash assets at the beginning of the reporting period .....	568	236	442	570	651	707	749
<b>Cash assets at the end of the reporting period .....</b>	<b>442</b>	<b>380</b>	<b>570</b>	<b>651</b>	<b>707</b>	<b>749</b>	<b>791</b>

# NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	2,281	2,489	2,856	3,032	3,142
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(422)	(465)	(476)	(476)	(476)
(Increase)/decrease in salaries and related costs .....	41	14	(6)	(6)	(6)
Increase/(decrease) in accounts receivable .....	1	-	-	-	-
(Increase)/decrease in accounts payable .....	(29)	-	-	-	-
Increase/(decrease) in prepayments .....	(10)	-	-	-	-
Other accrued expenditure .....	14	-	-	-	-
<b>Net Cash from Operating Activities .....</b>	<b>1,876</b>	<b>2,038</b>	<b>2,374</b>	<b>2,550</b>	<b>2,660</b>

## SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>EXPENSES</b>							
Grants and subsidies:							
Subsidies to liquor merchants and producers .....	10,117	10,100	10,100	2,700	3,000	3,300	3,100
Subsidies to gambling and betting agencies and bookmakers .....	53,061	61,700	62,600	65,500	66,900	67,700	68,600
Receipts paid into Consolidated Fund .....	43,397	45,000	43,000	46,000	47,000	47,000	48,000
<b>TOTAL ADMINISTERED EXPENSES .....</b>	<b>106,575</b>	<b>116,700</b>	<b>115,700</b>	<b>114,200</b>	<b>116,900</b>	<b>118,000</b>	<b>119,700</b>
<b>REVENUES</b>							
Taxation:							
Casino Tax .....	42,160	45,986	43,986	46,000	47,000	47,000	48,000
Appropriations .....	63,948	71,700	72,700	68,200	69,900	71,000	71,700
<b>TOTAL ADMINISTERED REVENUES .....</b>	<b>106,108</b>	<b>117,686</b>	<b>116,686</b>	<b>114,200</b>	<b>116,900</b>	<b>118,000</b>	<b>119,700</b>

## SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>ADMINISTERED CURRENT ASSETS</b>							
Cash.....	9	9	9	9	9	9	9
Receivables.....	2,515	3,501	3,501	3,501	3,501	3,501	3,501
<b>TOTAL ADMINISTERED ASSETS .....</b>	<b>2,524</b>	<b>3,510</b>	<b>3,510</b>	<b>3,510</b>	<b>3,510</b>	<b>3,510</b>	<b>3,510</b>
<b>ADMINISTERED CURRENT LIABILITIES</b>							
Monies in trust.....	9	9	9	9	9	9	9
<b>TOTAL ADMINISTERED LIABILITIES..</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>

## SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Grants and subsidies:							
Subsidies to liquor merchants and producers.....	(10,117)	(10,100)	(10,100)	(2,700)	(3,000)	(3,300)	(3,100)
Subsidies to gambling and betting agencies and bookmakers .....	(53,831)	(61,600)	(62,600)	(65,500)	(66,900)	(67,700)	(68,600)
Receipts paid into Consolidated Fund.....	(43,397)	(45,000)	(43,000)	(46,000)	(47,000)	(47,000)	(48,000)
<b>TOTAL ADMINISTERED CASH OUTFLOWS.....</b>	<b>(107,345)</b>	<b>(116,700)</b>	<b>(115,700)</b>	<b>(114,200)</b>	<b>(116,900)</b>	<b>(118,000)</b>	<b>(119,700)</b>
<b>CASH INFLOWS FROM ADMINISTERED TRANSACTIONS</b>							
<b>Operating Activities</b>							
Taxation:							
Casino Tax.....	43,397	45,000	43,000	46,000	47,000	47,000	48,000
Other.....	7	-	-	-	-	-	-
Appropriations.....	63,948	71,700	72,700	68,200	69,900	71,000	71,700
<b>TOTAL ADMINISTERED CASH INFLOWS .....</b>	<b>107,352</b>	<b>116,700</b>	<b>115,700</b>	<b>114,200</b>	<b>116,900</b>	<b>118,000</b>	<b>119,700</b>
<b>NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS .....</b>	<b>7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000
Provision of services to the Racing and Gaming Industries .....	2,957	2,929	2,822	3,003
Provision of services to the Commonwealth in respect of Indian Ocean Territories .....	177	197	197	202
Liquor fees revenue .....	1,433	1,350	1,421	1,450
Other revenue .....	7	2	16	2
GST input credits .....	190	355	135	360
<b>TOTAL.....</b>	<b>4,764</b>	<b>4,833</b>	<b>4,591</b>	<b>5,017</b>

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

## TOTALISATOR AGENCY BOARD

### CAPITAL WORKS PROGRAM

The objectives of the Totalisator Agency Board (TAB) include:

- Providing a competitive wagering and gaming service to the community.
- Developing and applying cost effective resources.
- Ensuring growth in wagering and gaming products that will lead to greater returns.

Capital works projects are focused primarily on additional software and hardware associated with information technology rationalisation and stabilisation, together with general business process improvements. This investment is set to provide improved information services and better risk management associated with the TAB's diverse operating and product delivery systems.

Importantly, there will be continuing maintenance and upgrading of the retail property of the TAB's network. In the longer term, replacement of terminals will be undertaken as they near the end of their useful lives.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Business Systems - IT.....	4,385	853	853	2,348
Head Office and Retail Outlet building improvements.....	3,592	1,042	700	850
Intranet .....	124	11	-	113
Residual Head Office Renovation .....	441	291	291	50
<b>COMPLETED WORKS</b>				
Alternative Payments (Scope and Elect/Implement).....	228	228	228	-
Amend Existing Products .....	375	375	375	-
Data Warehouse Phase II.....	63	63	63	-
Disaster Recovery.....	2,500	2,500	2,500	-
Electronic Information (Proof of Concept) .....	33	33	33	-
Enterprise Management Framework .....	538	538	538	-
FMS/FOB Data Extraction .....	155	155	155	-
FOB/FMS Reconciliation .....	81	81	81	-
Forecasting Budgeting .....	142	142	142	-
Oracle Rationalisation .....	1,250	1,250	1,250	-
Quadrella .....	393	393	393	-
Racing Radio 1206AM .....	350	350	350	-
Right Fax Gateway .....	63	63	63	-
Self Serve Terminals (Pilot) .....	563	563	563	-
Self Serve Terminals (Proof of Concept) .....	125	125	125	-
Testing Services.....	438	438	438	-
Unsupported Products.....	688	688	688	-
Work Request Tracking.....	16	16	16	-
<b>NEW WORKS</b>				
Customer Relationship Management System.....	438	-	-	438
Electronic Information Display (Pilot).....	59	-	-	59
	17,040	10,198	9,845	3,858

**CAPITAL CONTRIBUTION**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
<b>Total Cost of Capital Works Program.....</b>	815	9,845	9,845	3,858	1,004	12,293	12,293
	815	9,845	9,845	3,858	1,004	12,293	12,293
LESS							
Internal Funds and Balances.....	815	9,845	9,845	3,858	1,004	12,293	12,293
<b>Capital Contribution.....</b>	-	-	-	-	-	-	-

## WESTERN AUSTRALIAN GREYHOUND RACING AUTHORITY

### CAPITAL WORKS PROGRAM

The capital works program for the Western Australian Greyhound Racing Authority for 2002-03 provides for:

- Buildings and improvements to both Cannington and Mandurah premises.
- Purchase of land at Mandurah.
- Upgrade of information technology and software development.
- Ongoing programs for the replacement and upgrade of motor vehicles and various plant and equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Software Development .....	100	50	50	50
Buildings - Mandurah .....	88	78	78	10
Motor Vehicles -				
Cannington .....	90	75	75	15
Mandurah .....	30	15	15	15
Plant and Equipment -				
Cannington .....	166	146	146	20
Mandurah .....	93	83	83	10
<b>COMPLETED WORKS</b>				
Buildings and Signage .....	250	250	125	-
IT Upgrade .....	100	100	100	-
Mandurah Premises Improvements .....	60	60	60	-
Buildings - Cannington .....	94	94	94	-
Minor Works -				
2001-02 Program .....	74	74	74	-
<b>NEW WORKS</b>				
IT Upgrade 2002-03 .....	60	-	-	60
Mandurah Land Purchase .....	400	-	-	400
Buildings				
Cannington 2002-03 .....	350	-	-	350
Mandurah 2002-03 .....	237	-	-	237
Minor Works - 2002-03 Program .....	15	-	-	15
Motor Vehicles -				
Cannington 2002-03 .....	86	-	-	86
Mandurah 2002-03 .....	25	-	-	25
Plant and Equipment -				
Cannington 2002-03 .....	100	-	-	100
Mandurah 2002-03 .....	50	-	-	50
	2,468	1,025	900	1,443

### CAPITAL CONTRIBUTION

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	420	900	900	1,443	-	-	-
<b>LESS</b>							
Internal Funds and Balances	420	900	900	1,443	-	-	-
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

## BUNBURY WATER BOARD

### CAPITAL WORKS PROGRAM

Major projects in Aqwest-Bunbury Water Board's \$3.5 million capital works program for 2002-03 include:

- \$1.0 million for the upgrade and modernisation of Water Treatment plants.
- \$0.4 million for the increase in production at existing Treatment Plants.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Land Purchase -				
2001-02 Program .....	1,300	800	800	500
Works - Distribution/Reticulation				
2000-01 Program .....	762	717	33	45
2001-02 Program .....	1,072	579	579	230
Works - Treatment Plants				
2000-01 Program .....	1,028	928	376	100
2001-02 Program .....	3,281	241	241	1,840
<b>COMPLETED WORKS</b>				
Mains Subdivisions -				
2001-02 Program .....	200	200	200	-
Plant and Other Purchases				
2001-02 Program .....	239	239	239	-
Works - Reservoirs				
2001-02 Program .....	73	73	73	-
<b>NEW WORKS</b>				
Mains Subdivisions -				
2002-03 Program .....	200	-	-	200
Plant and Other Purchases				
2002-03 Program .....	228	-	-	228
Works - Distribution/Reticulation				
2002-03 Program .....	334	-	-	184
Works - Reservoirs				
2002-03 Program .....	135	-	-	135
Works - Treatment Plants				
2002-03 Program .....	2,680	-	-	70
	11,532	3,777	2,541	3,532

### CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	1,565	3,291	2,541	3,532	2,594	3,344	1,768
	1,565	3,291	2,541	3,532	2,594	3,344	1,768
<b>LESS</b>							
Internal Funds and Balances .....	1,565	3,291	2,541	3,532	2,594	3,344	1,768
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.



## BUSSELTON WATER BOARD

### CAPITAL WORKS PROGRAM

Included in Busselton Water Board's \$1,061,225 capital works program for 2002-03 is:

- \$230,000 for a major upgrade to Plant No. Four.
- \$240,000 for the re-establishment of a light vehicle fleet.

The provision of a new storage tank at Vasse, as listed in previous years' proposals will not proceed, due to the delay of the development of a new townsite.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Building - New Administration Centre.....	565	565	15	-
Buildings - Small Plant -				
New Pumphouse.....	25	25	25	-
Workshop - Aux Diesel.....	25	25	25	-
Water Production Bores.....	175	175	112	-
New Mains & Services				
2001-02 Program.....	920	920	920	-
Office Equipment -				
2001-02 Program.....	47	47	47	-
Plant and Equipment -				
Upgrade of Plant.....	584	584	584	-
<b>NEW WORKS</b>				
Motor Vehicles -				
2002-03 Program.....	240	-	-	240
New Mains and Services				
2002-03 Program.....	370	-	-	370
Plant and Equipment -				
Control Room Plant Four.....	70	-	-	70
Meter Reading Equipment.....	1	-	-	1
Upgrade of Plant - Four.....	230	-	-	230
Water Meters.....	150	-	-	150
	3,402	2,341	1,728	1,061

### CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program.....</b>	717	1,728	1,728	1,061	1,396	788	2,006
	717	1,728	1,728	1,061	1,396	788	2,006
<b>LESS</b>							
Internal Funds and Balances.....	717	1,728	1,728	1,061	1,396	788	2,006
<b>Capital Contribution.....</b>	-	-	-	-	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

## GOLD CORPORATION

### CAPITAL WORKS PROGRAM

The capital works program for Gold Corporation in 2002-03 relates to anticipated expenditure on equipment in the coining department, upgrading security, and refurbishment of fittings in the Mint buildings.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Perth Mint Redevelopment .....	13,512	13,512	5,000	-
Plant and Equipment - 2001-02 Program .....	2,000	2,000	2,000	-
<b>NEW WORKS</b>				
Plant and Equipment - 2002-03 Program .....	1,000	-	-	1,000
	16,512	15,512	7,000	1,000

### CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	8,000	7,000	7,000	1,000	1,000	1,000	1,000
	8,000	7,000	7,000	1,000	1,000	1,000	1,000
<b>LESS</b>							
Other .....	8,000	7,000	7,000	1,000	1,000	1,000	1,000
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

## INSURANCE COMMISSION OF WESTERN AUSTRALIA

### CAPITAL WORKS PROGRAM

The Insurance Commission's capital budget is \$1.7 million for 2002-03. Major proposed projects include:

- Information technology hardware for extended Storage Area Network capacity as well as replacement of old printers, servers and personal computers at a cost of \$840,000.
- Information technology software for JAVA and web testing tools, COGNOS products for reporting purposes, Windows 2000 and Local Area Network management software at a cost of \$667,000.
- Motor vehicles net of proceeds at a cost of \$200,000.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Furniture and Fittings -				
2000-01 Program .....	15	15	15	-
IT Hardware -				
2001-02 Program .....	1,559	1,559	1,559	-
IT Software -				
2001-02 Program .....	627	627	627	-
Motor Vehicles -				
2001-02 Program .....	179	179	179	-
Office Machines -				
2001-01 Program .....	142	142	98	-
<b>NEW WORKS</b>				
IT Hardware -				
2002-03 Program .....	840	-	-	840
IT Software -				
2002-03 Program .....	667	-	-	667
Motor Vehicles -				
2002-03 Program .....	200	-	-	200
	4,229	2,522	2,478	1,707

### CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	2,901	2,478	2,478	1,707	1,000	1,000	1,000
	2,901	2,478	2,478	1,707	1,000	1,000	1,000
<b>LESS</b>							
Internal Funds and Balances .....	2,901	2,478	2,478	1,707	1,000	1,000	1,000
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

## LOTTERIES COMMISSION

### CAPITAL WORKS PROGRAM

The Lotteries Commission has submitted a Capital Investment Plan of \$14.5 million for 2002-03 and the outyears.

**Major projects include:**

- \$2.8 million for enhancements and modifications to Gaming and Management Systems to facilitate a potential new lotto type game and enhancements to existing games;
- \$7.6 million for the replacement of other computer equipment;
- \$2.8 million to allow for the implementation of the Commission's corporate brand project, and subsequent changes to Retailer Point of Sale, including standardisation of fixtures and fittings in licensed Lotteries retail premises;
- \$0.35 million for development of e-commerce activities consistent with the Commission's Strategic Information and Information Technology Plan, in line with the long-term vision of the Commission. It is planned that the e-business team will continue to research, monitor and evaluate initiatives particularly in relation to Internet-based sales;
- \$0.27 million for the replacement of Plant, Equipment and Office Furniture and Fittings; and
- \$0.56 million for enhancements to Land and Buildings.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>WORKS IN PROGRESS</b>				
Corporate Image Project 2001-02 .....	1,080	370	370	540
<b>COMPLETED WORKS</b>				
E - Commerce - 2001-02 Program .....	170	170	170	-
Furniture and Fittings - 2001-02 Program .....	935	935	935	-
Land and Buildings - 2001-02 Program .....	290	290	290	-
Management Information System - 2001-02 Program .....	683	683	683	-
New Gaming/Lotto Games Project 2001/02 .....	548	548	548	-
Other Computer Equipment - 2001-02 Program .....	735	735	735	-
Point of Sale - 2001-02 Project .....	160	160	160	-
<b>NEW WORKS</b>				
E - Commerce - 2002-03 Program .....	300	-	-	300
Furniture and Fittings - 2002-03 Program .....	35	-	-	35
Land and Buildings - 2002-03 Program .....	400	-	-	400
Lotteries History .....	100	-	-	100
Management Information System - 2002-03 Program .....	250	-	-	250
New Gaming/Lotto Games Project 2002-03 .....	1,350	-	-	1,350

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
Other Computer Equipment - 2002-03 Program .....	2,825	-	-	2,825
Plant and Equipment - 2002-03 Program .....	35	-	-	35
Point of Sale - 2002-03 Project .....	150	-	-	150
Retailers' Indemnity and Corporate Plan Rollout .....	1,200	-	-	600
	11,246	3,891	3,891	6,585

### CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
<b>Total Cost of Capital Works Program .....</b>	10,501	7,390	3,891	6,585	2,705	3,355	1,820
	10,501	7,390	3,891	6,585	2,705	3,355	1,820
LESS							
Internal Funds and Balances .....	10,501	7,390	3,891	6,585	2,705	3,355	1,820
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

## WATER CORPORATION

### CAPITAL WORKS PROGRAM

The Water Corporation is committed to providing excellent and reliable water services to West Australians, based on the principles of sustainable management. In 2002-03, \$353 million will be spent on existing and new infrastructure that supports the supply of water, wastewater and drainage services.

\$73 million will be spent on the distribution network to replace and augment existing infrastructure to meet the needs of our growing State.

Due to the unusually dry summer and winter in 2000-01 and 2001-02, surface water sources that supply metropolitan Perth, Mandurah and all customers along the Kalgoorlie pipeline (including Kalgoorlie) recorded one of the lowest levels of storage on record. This resulted in the implementation of a Drought Response Program that focuses on improving the security of the Metropolitan water supply.

This Program comprises numerous projects, with the major ones being the construction of the Yarragadee artesian bores that will boost Perth's water supply by 15 Gigalitres per annum, and extension to the Mirrabooka Borefield. Other projects that will substantially increase the capacity of the Perth integrated scheme are the Samson Brook Redevelopment Scheme, North Dandalup Pumping Station, Wellesley Creek Pumpback, Tamsworth Hill Reservoir Rehabilitation and Mandurah Supply Augmentation. Expenditure of \$61 million will be incurred in 2002-03 on the Drought Response Program.

The Corporation will also spend \$31 million to continue the implementation of the Infill Sewerage Program (including small town sewerage), which reduces health and environmental risks by replacing septic tanks with deep sewer in metropolitan and country areas.

It is planned that \$28 million will be spent on commercial activities, including Kwinana wastewater re-use and Collie Power Station water supply. Both of these projects are helping industry to meet their water supply needs in an efficient, sustainable manner.

\$27 million will be spent on the Dam Safety Program which covers a wide range of works in both metropolitan and country areas, responding to the national guidelines for large dams released in 1999. The key upgrade projects forming part of this Program are the Serpentine and Waroona Dams.

The need to improve odour management for metropolitan wastewater treatment plants has been recognised by the Corporation. Works on Beenypup and Subiaco Wastewater Treatment Plants are scheduled to be completed by December 2003 with \$20 million committed in 2002-03.

The Corporation will spend \$9 million in 2002-03 on a five-year program to fulfil the requirements of the 1996 drinking water guidelines, set by the Department of Health.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Corporate Programs				
Wastewater Treatment .....	98,600	98,600	98,600	-
Water Sources Program .....	54,800	54,800	54,800	-
Recurrent Programs				
Distribution Network .....	82,400	82,400	82,400	-
Strategic Programs				
Aesthetic Water Quality .....	3,000	3,000	3,000	-
Dam Safety Program .....	12,900	12,900	12,900	-
Drinking Water Quality .....	8,000	8,000	8,000	-
Infill Sewerage Program .....	48,300	48,300	48,300	-
Odour Management .....	8,900	8,900	8,900	-
Other Minor Works .....	10,900	10,900	10,900	-
SCADA Program .....	3,500	3,500	3,500	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
Support Programs				
Capital Overheads .....	17,400	17,400	17,400	-
Commercial Projects.....	5,200	5,200	5,200	-
Support Programs				
Drought Response .....	10,000	10,000	10,000	-
Fleet and Plant .....	9,500	9,500	9,500	-
Information Technology .....	15,000	15,000	15,000	-
<b>NEW WORKS</b>				
Corporate Programs				
Wastewater Treatment .....	22,600	-	-	22,600
Water Sources Program .....	41,600	-	-	41,600
Strategic Programs				
Aesthetic Water Quality .....	2,700	-	-	2,700
Commercial Projects.....	27,500	-	-	27,500
Strategic Programs				
Dam Safety Program.....	26,800	-	-	26,800
Drinking Water Quality .....	9,000	-	-	9,000
Infill Sewerage.....	30,500	-	-	30,500
Odour Management .....	19,900	-	-	19,900
Other Minor Works .....	2,200	-	-	2,200
SCADA Program.....	4,000	-	-	4,000
Support Programs				
Capital Overheads .....	18,000	-	-	18,000
Drought Response .....	61,800	-	-	61,800
Information Technology .....	13,000	-	-	13,000
Fleet and Plant .....	2,000	-	-	2,000
Recurrent Programs				
Distribution Network .....	71,400	-	-	71,400
	741,400	388,400	388,400	353,000

## CAPITAL CONTRIBUTION

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	480,100	410,700	388,400	353,000	368,500	320,600	369,200
	480,100	410,700	388,400	353,000	368,500	320,600	369,200
<b>LESS</b>							
Borrowings .....	266,500	200,000	160,000	75,000	65,000	25,000	60,000
Internal Funds and Balances .....	213,600	210,700	228,400	278,000	303,500	295,600	309,200
<b>Capital Contribution .....</b>	-	-	-	-	-	-	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

# GOLDFIELDS-ESPERANCE DEVELOPMENT COMMISSION

## PART 15 - MINISTER FOR RACING AND GAMING; GOVERNMENT ENTERPRISES; GOLDFIELDS-ESPERANCE

### DIVISION 72

#### APPROPRIATION AND FORWARD ESTIMATES

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Item 118 Net amount appropriated to purchase outputs.....</b>	1,411	1,577	1,555	<b>1,527</b>	1,542	1,571	1,354
Total appropriations provided to purchase outputs.....	1,411	1,577	1,555	<b>1,527</b>	1,542	1,571	1,354
<b>CAPITAL</b>							
<b>Capital Contribution.....</b>	310	-	-	-	-	32	-
<b>GRAND TOTAL.....</b>	1,721	1,577	1,555	<b>1,527</b>	1,542	1,603	1,354

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations in 2001-02 and the forward estimate years.

#### MISSION

*To increase investment and population in our region.*

#### SIGNIFICANT ISSUES AND TRENDS

- Resource and infrastructure issues that affect the region include the:
  - provision of an alternative sustainable water supply;
  - cost, availability and reliability of power;
  - lack of CDMA mobile coverage in some areas in the region; and
  - quality and capacity of rail and road infrastructure.
- The impact of native title issues on exploration investment is under ongoing review.
- The shortage of professionals and para-professionals continues to cause concern over the ability to attract these people to live and work in the region.
- The community continues to be apprehensive about fly-in/fly-out operations in the region.
- The community in Kalgoorlie-Boulder is concerned over the impact of anti-social behaviour in the City.



**OUTPUT AND APPROPRIATION SUMMARY**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>PURCHASE OF OUTPUTS</b>							
<b>Output 1:</b>							
Policies, Strategies and Plans .....	399	717	670	494			
<b>Output 2:</b>							
Industry and Enterprise Development .....	996	786	808	658			
<b>Output 3:</b>							
Co-ordination of Infrastructure Identification..	243	193	211	196			
<b>Output 4:</b>							
Regional Promotion.....	566	429	834	750			
<b>Total Cost of Outputs .....</b>	<b>2,204</b>	<b>2,125</b>	<b>2,523</b>	<b>2,098</b>	<b>1,958</b>	<b>1,987</b>	<b>1,370</b>
<i>Less Operating revenues .....</i>	<i>432</i>	<i>282</i>	<i>682</i>	<i>567</i>	<i>418</i>	<i>418</i>	<i>18</i>
<b>Net Cost of Outputs .....</b>	<b>1,772</b>	<b>1,843</b>	<b>1,841</b>	<b>1,531</b>	<b>1,540</b>	<b>1,569</b>	<b>1,352</b>
Adjustments <sup>(b)</sup> .....	(361)	(266)	(286)	(4)	2	2	2
<b>Appropriations provided to purchase Outputs .....</b>	<b>1,411</b>	<b>1,577</b>	<b>1,555</b>	<b>1,527</b>	<b>1,542</b>	<b>1,571</b>	<b>1,354</b>
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Appropriation for Capital Contribution to meet equity needs <sup>(c)</sup> .....</b>	<b>310</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>32</b>	<b>-</b>
<b>TOTAL CONSOLIDATED FUND APPROPRIATIONS .....</b>	<b>1,721</b>	<b>1,577</b>	<b>1,555</b>	<b>1,527</b>	<b>1,542</b>	<b>1,603</b>	<b>1,354</b>

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

**RESOURCE AGREEMENT**

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, the Chairperson and the Treasurer.

**OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION****Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate government strategic objective and the agency level desired outcome and outputs.

Government Strategic Objective	Desired Outcome	Outputs
Strong and vibrant regions	An environment which is conducive to the balanced economic and social development of the Goldfields-Esperance region.	Policies, Strategies and Plans
		Industry and Enterprise Development
		Co-ordination of Infrastructure Identification
		Regional Promotion

**Outcome: An environment which is conducive to the balanced economic and social development of the Goldfields-Esperance region.**

**Key Effectiveness Indicator <sup>(a)</sup>**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
Survey Satisfaction - The Commission:					
Contributed to the economic development of the region:					
Strongly Agree/Agree .....	82%	80%	77%	78%	
Neutral .....	12%	12%	15%	15%	
Disagree/Strongly Disagree .....	6%	8%	8%	7%	
Contributed to the social development of the region:					
Strongly Agree/Agree .....	67%	68%	68%	68%	
Neutral .....	26%	24%	20%	22%	
Disagree/Strongly Disagree .....	7%	8%	12%	10%	
Contributed to the balanced economic and social development of the region:					
Strongly Agree/Agree .....	60%	65%	63%	65%	
Neutral .....	33%	30%	24%	25%	
Disagree/Strongly Disagree .....	7%	5%	13%	10%	

(a) More details of effectiveness indicators are provided in the annual report.

**Output 1: Policies, Strategies and Plans**

To provide advice on opportunities, policies and strategies for the economic and social development of the region and facilitate the planning and implementation of regional and local development initiatives.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output .....	399	717	670	494	2001-02 included a capital grant of \$62,500 for Niagara Dam
Less Operating Revenue <sup>(b)</sup> .....	15	33	181	61	
Net Cost of Output .....	384	684	489	433	
Adjustments <sup>(c)</sup> .....	(78)	(98)	(76)	(1)	
<b>Appropriation for purchase of Output 1 .....</b>	<b>306</b>	<b>586</b>	<b>413</b>	<b>432</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Chargeable hours .....	4,200	5,482	5,482	4,400	
Niagara Dam - Construction of Facilities .....	na	1	1	na	
Kalgoorlie-Boulder Development Fund .....	na	1	1	1	
Goldfields Esperance Regional Development Scheme .....	na	na	na	1	
<b>Quality</b>					
Customer satisfaction by client survey .....	89%	85%	87%	87%	
<b>Timeliness</b>					
Project milestones completed by due date .....	86%	85%	85%	85%	
<b>Cost (Efficiency)</b>					
Average cost per hour.....	\$95	\$106	\$109	\$102	
Niagara Dam - construction of facilities .....	na	\$62,500	\$62,500	na	
Kalgoorlie-Boulder Development Fund .....	na	\$73,000	\$12,135	\$25,000	
Goldfields Esperance Regional Development Scheme .....	na	na	na	\$20,000	
<b>Full Time Equivalents (FTEs)</b>	3	4	3	3	

**Major Achievements For 2001-02**

- Ensured that activities were conducted according to an ethos of 'responsive government'.
- Provided a significant regional grants information service to local government authorities, government agencies and community groups.
- Managed the development of planning studies for the Golden Quest Drive Trail, the Dundas Woodland Discovery Trail and the Esperance Heritage Trail.
- Commenced regional economic modelling for the Goldfields-Esperance region.
- Partnered the Shire of Menzies in the development of Niagara Dam in Kookynie.
- Facilitated the Goldfields-Esperance Regional Development Scheme and the Kalgoorlie-Boulder Development Fund.
- Updated and circulated the Community Resource Manual.

**Major Initiatives For 2002-03**

- Provide strategic advice to government and monitor government policy and commitments to the region.
- Research and disseminate information on funding and grants availability.
- Finalise the development of Regional Economic Modelling for the region.
- Facilitate the delivery of grants from the Goldfields-Esperance Regional Development Scheme and the Kalgoorlie-Boulder Development Fund.
- Continue to partner the Shire of Menzies to progress the Niagara Dam development as part of the Golden Quest Drive Trail.

**Output 2: Industry and Enterprise Development**

To assist industry, business and commerce so as to enable them to contribute significantly to the region's economy, employment and population base.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	996	786	808	658	
Less Operating Revenue <sup>(b)</sup> .....	227	161	219	267	
Net Cost of Output .....	769	625	589	391	
Adjustments <sup>(c)</sup> .....	(157)	(90)	(92)	(1)	
<b>Appropriation for purchase of Output 2 .....</b>	<b>612</b>	<b>535</b>	<b>497</b>	<b>390</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Chargeable hours .....	4,119	6,454	5,672	4,500	
Kalgoorlie-Boulder Development Fund .....	na	1	1	1	
Ngaanyatjarra Cultural and Civic Centre.....	1	na	na	na	
Goldfields Esperance Regional Development Scheme .....	na	na	1	1	
<b>Quality</b>					
Customer satisfaction by client survey .....	86%	85%	86%	86%	
<b>Timeliness</b>					
Project milestones completed by due date .....	79%	80%	85%	85%	
<b>Cost (Efficiency)</b>					
Average cost per hour.....	\$169	\$106	\$123	\$102	
Kalgoorlie-Boulder Development Fund .....	na	\$102,500	\$78,000	\$140,000	
Ngaanyatjarra Cultural and Civic Centre.....	\$300,000	na	na	na	
Goldfields Esperance Regional Development Scheme .....	na	na	\$32,000	\$60,000	
<b>Full Time Equivalents (FTEs)</b>	<b>3</b>	<b>4</b>	<b>4</b>	<b>4</b>	

***Major Achievements For 2001-02***

- Supported the Shire of Ravensthorpe and Ravensthorpe Nickel Operations in their project to prepare the town for nickel mining.
- Continued the operation of the Industry Development Centre, including the production and distribution of the local Project Suppliers Directory and CD-Rom.
- Successfully organised the Indigenous People in Mining project.
- Encouraged and supported the Waste to Energy project to be developed at the Mungari Industrial Estate.
- Facilitated the development of the Youth Achievement Australia Program through 10 schools in the region.
- Supported the Goldfields Tourism Association as they worked through a new structure and operational procedures.
- Processed fifteen Regional Sponsored Migration Fund applications.
- Assisted in the facilitation of the State Coastal Conference in Esperance.
- Supported diversification opportunities for primary industries by assisting the seed potato growers and value-adding group.
- Facilitated Indigenous business enterprise development.
- Continued to support the development of the conference industry in the Goldfields.

***Major Initiatives For 2002-03***

- Endeavour to attract new businesses to the Mungari Industry Estate.
- Support investigations into the establishment of an industrial park in Esperance.
- Continue to enhance partnerships with local government authorities in the region.
- Research and publish a Goldfields-Esperance investment opportunities report.
- Continue to facilitate the Industry Development Centre, providing information to prospective businesses interested in coming to the region.
- Facilitate diversification and value-adding opportunities such as aquaculture industries.
- Monitor the outcomes of the Youth Achievement Australia program.
- Continue to enhance opportunities for Indigenous business, art and heritage development and expand indigenous employment opportunities.
- Support the development of the Goldfields-Esperance regional portal.

**Output 3: Co-ordination of Infrastructure Identification**

To coordinate the identification of appropriate infrastructure services to the region so as to ensure that they are provided effectively and efficiently to meet the expanding needs of the region.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	243	193	211	196	
Less Operating Revenue <sup>(b)</sup> .....	32	2	57	3	
Net Cost of Output .....	211	191	154	193	
Adjustments <sup>(c)</sup> .....	(43)	(27)	(24)	-	
<b>Appropriation for purchase of Output 3 .....</b>	<b>168</b>	<b>164</b>	<b>130</b>	<b>193</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Kalgoorlie-Boulder Development Fund .....	na	1	1	1	
Chargeable hours.....	1,603	1,530	1,021	900	
Goldfields Esperance Regional Development Scheme .....	na	na	1	1	
<b>Quality</b>					
Customer satisfaction by client survey .....	85%	85%	84%	85%	
<b>Timeliness</b>					
Project milestones completed by due date .....	81%	80%	90%	85%	
<b>Cost (Efficiency)</b>					
Kalgoorlie-Boulder Development Fund .....	na	\$21,500	\$26,000	\$50,000	
Average cost per hour.....	\$152	\$112	\$118	\$90	
Goldfields Esperance Regional Development Scheme .....	na	na	\$65,000	\$65,000	
<b>Full Time Equivalents (FTEs)</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	

***Major Achievements For 2001-02***

- Continued assisting government to identify feasible options for an alternative sustainable supply of water to the region.
- Facilitated power issues in Esperance, in particular the development of a new power station and the Kambalda to Esperance gas pipeline.
- Participated in the investigation of rail re-routing in Kalgoorlie-Boulder.
- Lobbied for the extension of CMDA coverage throughout the region.
- Managed the Goldfields Women's Refuge redevelopment project.
- Monitored transport infrastructure issues.
- Encouraged the development of tourism infrastructure including the Outback Highway, Niagara Dam, the Golden Pipeline and Gwalia Precinct.
- Supported the development of the Esperance Marine Institute and Kepa Kurl.
- Investigated the provision of services to Eucla.

***Major Initiatives For 2002-03***

- Monitor and act upon the outcome of the public consultation phase for the rail line re-routing around Kalgoorlie-Boulder.
- Facilitate the Goldfields-Esperance infrastructure projects workshop.
- Continue to promote the upgrading of transport infrastructure in the region.
- Act upon the outcome and recommendations from the Government's decision in relation to the Goldfields-Esperance regional water supply strategy.
- Continue to support the Shire of Ravensthorpe and other agencies seeking to improve electricity supply to Hopetoun and Ravensthorpe.
- Facilitate the equitable access to telecommunications and other infrastructure through the region.
- Continue to encourage the development of tourism infrastructure.
- Continue to pursue the provision of mains power to Widgiemooltha.

**Output 4: Regional Promotion**

To promote the region's advantages and attractions so as to encourage investment that will contribute to economic growth, employment and an increased population base in the region.

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget <sup>f</sup> \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	566	429	834	750	
Less Operating Revenue <sup>(b)</sup> .....	158	86	225	236	
Net Cost of Output .....	408	343	609	514	
Adjustments <sup>(c)</sup> .....	(83)	(51)	(94)	(2)	
<b>Appropriation for purchase of Output 4 .....</b>	<b>325</b>	<b>292</b>	<b>515</b>	<b>512</b>	

(a) Appropriation amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

**Output Performance Measures**

	2000-01 Actual	2001-02 Budget	2001-02 Estimated	2002-03 Target	Reason for Significant Variation between 2001-02 Estimated and 2002-03 Target
<b>Quantity</b>					
Chargeable hours .....	4,745	4,256	5,223	4,500	
Centre for Further and Higher Education .....	1	na	na	na	
Kalgoorlie-Boulder Development Fund .....	na	1	1	1	
Goldfields Esperance Regional Development Scheme .....	na	na	1	1	
<b>Quality</b>					
Customer satisfaction by client survey .....	78%	80%	83%	83%	
<b>Timeliness</b>					
Project milestones completed by the due date .	77%	80%	80%	80%	
<b>Cost (Efficiency)</b>					
Average cost per hour.....	\$98	\$88	\$144	\$102	
Centre for Further and Higher Education .....	\$100,000	na	na	na	
Kalgoorlie-Boulder Development Fund .....	na	\$53,000	\$18,000	\$35,000	
Goldfields Esperance Regional Development Scheme .....	na	na	\$61,000	\$255,000	
<b>Full Time Equivalents (FTEs)</b>	<b>4</b>	<b>3</b>	<b>4</b>	<b>4</b>	



***Major Achievements For 2001-02***

- Allocation of grants to address causes of anti-social and criminal behaviour.
- Organised the Regional Housing Design Competition, resulting in 25 entrants and capturing interest Australia-wide.
- Supported the Year of the Outback activities for the Goldfields-Esperance region.
- Coordinated the community 'open day' at the newly opened Australian Prospectors and Miners Hall of Fame.
- Continued to raise the profile of the region through the Australia Unlimited Taskforce.
- Facilitated a seminar in Perth aimed at attracting staff to the region.
- Provided a pivotal information service about statistics in the region.
- Continued to have involvement in general initiatives to attract and retain professional staff to the region, particularly medical staff.
- Promoted the region's activities by producing quarterly newsletters and updating the Commission's website.

***Major Initiatives For 2002-03***

- Work with agencies across government to develop solutions to social issues.
- Coordinate the development of the 1,000km Golden Quest Drive Trail, due to officially open in March 2003.
- Investigate the possibility of building the winning Kalgoorlie-Boulder housing design as a 'charity house' fundraising opportunity.
- Organise and develop a travelling roadshow in Perth, promoting the region's services, facilities, attractions and products.
- Continue to promote the region and lift its profile through activities undertaken by the Australia Unlimited Taskforce.
- Monitor the shortage of staff in the region and undertake projects to alleviate the situation, such as the promotional seminar in Perth.
- Encourage opportunities for training and skills development such as improved information technology services and facilities.
- Provide comprehensive and accurate information on the region through publications and statistical information.

**CAPITAL WORKS PROGRAM**

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-02 \$'000	Estimated Expenditure 2001-02 \$'000	Estimated Expenditure 2002-03 \$'000
<b>COMPLETED WORKS</b>				
Computer and Office Equipment Replacement - 2001-02 Program .....	47	47	47	-
Niagara Dam - Construction of Facilities .....	63	63	63	-
	110	110	110	-

**CAPITAL CONTRIBUTION**

	2000-01 Actual <sup>(a)</sup> \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS</b>							
<b>Total Cost of Capital Works Program .....</b>	416	110	110	-	-	70	-
	416	110	110	-	-	70	-
<b>LESS</b>							
Internal Funds and Balances .....	106	110	110	-	-	38	-
<b>Capital Contribution .....</b>	310	-	-	-	-	32	-

(a) Amount for 2000-01 has been adjusted to make it comparable with the accrual appropriations which came into effect in 2001-02.

## FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE  
(Controlled)

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses from ordinary activities</b>							
Salaries and Allowances <sup>(a)</sup> .....	755	897	897	817	819	831	847
Superannuation .....	64	65	65	67	69	70	70
Grants and subsidies <sup>(b)</sup> .....	470	313	713	650	650	650	-
Supplies and services .....	595	603	601	336	191	206	223
Accommodation .....	163	167	167	168	169	170	170
Capital User Charge .....	-	13	13	2	2	2	2
Depreciation .....	10	20	20	9	9	9	9
Administration .....	50	43	43	45	45	45	45
Motor Vehicle Fleet Expense .....	3	4	4	4	4	4	4
<b>TOTAL COST OF SERVICES .....</b>	<b>2,110</b>	<b>2,125</b>	<b>2,523</b>	<b>2,098</b>	<b>1,958</b>	<b>1,987</b>	<b>1,370</b>
<b>Revenues from ordinary activities</b>							
User charges and fees <sup>(c)</sup> .....	16	13	13	8	8	8	8
Grants and subsidies .....	233	193	593	550	400	400	-
Other Revenue .....	183	76	76	9	10	10	10
<b>Total Revenues from Ordinary Activities .....</b>	<b>432</b>	<b>282</b>	<b>682</b>	<b>567</b>	<b>418</b>	<b>418</b>	<b>18</b>
<b>NET COST OF SERVICES .....</b>	<b>1,678</b>	<b>1,843</b>	<b>1,841</b>	<b>1,531</b>	<b>1,540</b>	<b>1,569</b>	<b>1,352</b>
<b>REVENUES FROM GOVERNMENT</b>							
Appropriations <sup>(d)</sup> .....	1,627	1,577	1,555	1,527	1,542	1,571	1,354
<b>TOTAL REVENUES FROM GOVERNMENT .....</b>	<b>1,627</b>	<b>1,577</b>	<b>1,555</b>	<b>1,527</b>	<b>1,542</b>	<b>1,571</b>	<b>1,354</b>
<b>CHANGE IN EQUITY RESULTING FROM OPERATIONS .....</b>	<b>(51)</b>	<b>(266)</b>	<b>(286)</b>	<b>(4)</b>	<b>2</b>	<b>2</b>	<b>2</b>
Extraordinary items .....	(28)	-	-	-	-	-	-
<b>CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS .....</b>	<b>(79)</b>	<b>(266)</b>	<b>(286)</b>	<b>(4)</b>	<b>2</b>	<b>2</b>	<b>2</b>

(a) The Full Time Equivalents (FTEs) for 2000-01 Actual, 2001-02 Estimated Actual and 2002-03 Estimate are 11, 12 and 12 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amount for 2000-01 is on a cash basis and where applicable, includes capital appropriation.

**STATEMENT OF FINANCIAL POSITION**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash.....	353	103	103	93	88	83	78
Receivables.....	103	15	15	16	18	20	22
Amounts receivable for outputs <sup>(a)</sup> .....	-	-	-	-	38	-	-
Prepayments .....	4	10	10	10	10	10	10
Total current assets.....	460	128	128	119	154	113	110
<b>NON-CURRENT ASSETS</b>							
Amounts receivable for outputs <sup>(a)</sup> .....	-	68	48	71	44	55	66
Plant, equipment and vehicles.....	26	50	54	50	46	87	83
Other.....	2	3	-	-	-	25	25
Total non-current assets.....	28	121	102	121	90	167	174
<b>TOTAL ASSETS</b> .....	488	249	230	240	244	280	284
<b>CURRENT LIABILITIES</b>							
Payables.....	56	60	74	74	74	74	74
Provision for employee entitlements.....	91	107	108	112	114	116	118
Accrued Salaries.....	13	-	-	-	-	-	-
Other.....	5	-	-	-	-	-	-
Total current liabilities .....	165	167	182	186	188	190	192
<b>NON-CURRENT LIABILITIES</b>							
Provision for employee entitlements.....	44	54	55	65	65	65	65
Total non-current liabilities .....	44	54	55	65	65	65	65
<b>TOTAL LIABILITIES</b> .....	209	221	237	251	253	255	257
<b>EQUITY</b>							
Contributed Equity .....	-	-	-	-	-	32	32
Accumulated surplus/(deficit).....	279	28	(7)	(11)	(9)	(7)	(5)
<b>Total equity</b> .....	279	28	(7)	(11)	(9)	25	27
<b>TOTAL LIABILITIES AND EQUITY</b> .....	488	249	230	240	244	280	284

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS**  
**(Controlled)**

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>CASH FLOWS FROM GOVERNMENT</b>							
Appropriations.....	1,317	1,509	1,507	1,504	1,531	1,560	1,343
Capital Contribution .....	310	-	-	-	-	32	-
Holding Account .....	-	-	-	-	-	38	-
<b>Net cash provided by government .....</b>	<b>1,627</b>	<b>1,509</b>	<b>1,507</b>	<b>1,504</b>	<b>1,531</b>	<b>1,630</b>	<b>1,343</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Salaries and allowances .....	(534)	(718)	(718)	(632)	(638)	(651)	(667)
Superannuation .....	(64)	(65)	(65)	(67)	(69)	(70)	(70)
Supplies and services .....	(753)	(702)	(698)	(506)	(369)	(383)	(400)
Grants and subsidies .....	(470)	(313)	(713)	(650)	(650)	(650)	-
Accommodation .....	(157)	(160)	(160)	(159)	(160)	(161)	(161)
Administration.....	(50)	(43)	(43)	(45)	(45)	(45)	(45)
Capital User Charge.....	-	(13)	(13)	(2)	(2)	(2)	(2)
Goods and Services Tax .....	(131)	(110)	(110)	(128)	(128)	(128)	(128)
Other.....	(55)	-	-	-	-	-	-
<b>Receipts</b>							
User charges and fees .....	191	282	89	2	2	2	2
Goods and Services Tax .....	121	130	128	128	128	128	128
Grants and subsidies .....	233	-	593	550	400	400	-
<b>Net cash from operating activities .....</b>	<b>(1,669)</b>	<b>(1,712)</b>	<b>(1,710)</b>	<b>(1,509)</b>	<b>(1,531)</b>	<b>(1,560)</b>	<b>(1,343)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(16)	(47)	(47)	(5)	(5)	(75)	(5)
<b>Net cash from investing activities .....</b>	<b>(16)</b>	<b>(47)</b>	<b>(47)</b>	<b>(5)</b>	<b>(5)</b>	<b>(75)</b>	<b>(5)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>(58)</b>	<b>(250)</b>	<b>(250)</b>	<b>(10)</b>	<b>(5)</b>	<b>(5)</b>	<b>(5)</b>
Cash assets at the beginning of the reporting period .....	411	353	353	103	93	88	83
<b>Cash assets at the end of the reporting period .....</b>	<b>353</b>	<b>103</b>	<b>103</b>	<b>93</b>	<b>88</b>	<b>83</b>	<b>78</b>

## NOTE TO THE CONTROLLED CASH FLOW STATEMENT

## Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
<b>Net Cost of Services</b>	1,841	1,531	1,540	1,569	1,352
<b>Adjustment for non-cash items:</b>					
Depreciation .....	(20)	(9)	(9)	(9)	(9)
(Increase)/decrease in salaries and related costs .....	(15)	(14)	(2)	(2)	(2)
Increase/(decrease) in accounts receivable .....	(88)	1	2	2	2
(Increase)/decrease in accounts payable .....	(18)	-	-	-	-
Other accrued expenditure .....	10	-	-	-	-
<b>Net Cash from Operating Activities</b> .....	1,710	1,509	1,531	1,560	1,343

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2000-01 Actual \$'000	2001-02 Budget \$'000	2001-02 Estimated Actual \$'000	2002-03 Budget Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000
Centre for Further and Higher Education .....	100	-	-	-	-	-	-
Goldfields Esperance Regional Development Scheme .....	-	-	400	400	400	400	-
Kalgoorlie-Boulder Development Fund .....	-	250	250	250	250	250	-
Ngaanyatjarra Cultural and Civic Centre .....	300	-	-	-	-	-	-
Niagra Dam - Construction of Facilities .....	-	63	63	-	-	-	-
Regional Initiative Fund .....	70	-	-	-	-	-	-
<b>TOTAL</b>	<b>470</b>	<b>313</b>	<b>713</b>	<b>650</b>	<b>650</b>	<b>650</b>	<b>-</b>

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