

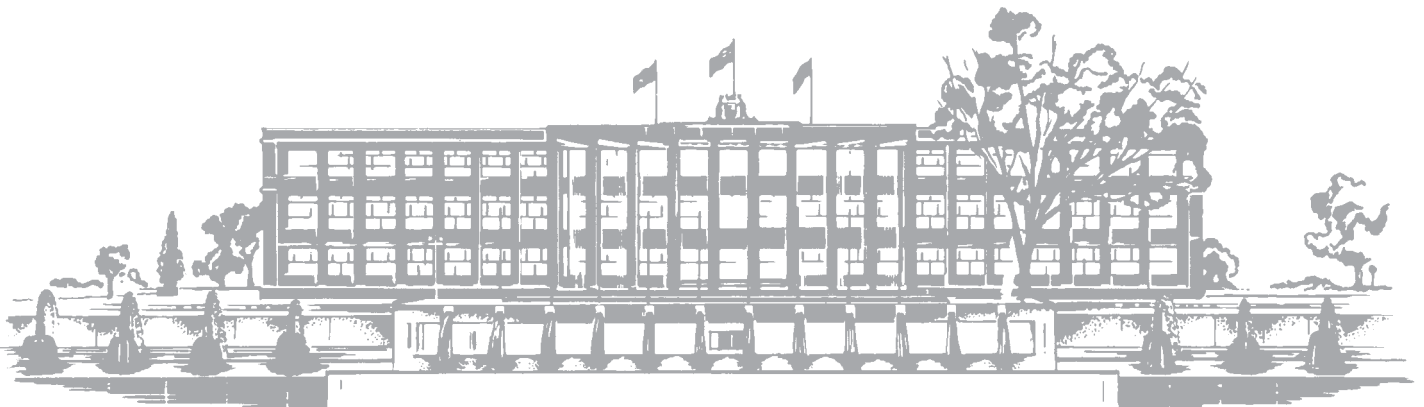


2003 - 04 BUDGET

BUDGET STATEMENTS

Volume 1

PRESENTED TO THE LEGISLATIVE ASSEMBLY
ON 8 MAY 2003



Budget Paper No.2

2003–04 Budget Statements
(Budget Paper No. 2 Volume 1)
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BUDGET 2003-04

BUDGET STATEMENTS

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CHAPTER 1

CONSOLIDATED FUND EXPENDITURE ESTIMATES

CHAPTER 1

CONSOLIDATED FUND EXPENDITURE ESTIMATES ^(a)

Page Vol	Division	Item	Details
			PART 1 – PARLIAMENT
39 V1	1		Parliament
			– Legislative Council
		1	– Net amount appropriated to deliver outputs
			– Salaries and Allowances Act 1975
			– Legislative Assembly
		2	– Net amount appropriated to deliver outputs
			– Salaries and Allowances Act 1975
			– Joint House Committee
		3	– Net amount appropriated to deliver outputs
		118	– Capital Contribution
			Total
57 V1	2	4	Parliamentary Commissioner for Administrative Investigations
			– Net amount appropriated to deliver outputs
			– Parliamentary Commissioner Act 1971
			– Capital Contribution
			Total
			TOTAL – PART 1
			PART 2 – PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS
69 V1	3		Premier and Cabinet
		5	– Net amount appropriated to deliver outputs
		6	– Administered Grants, Subsidies and Other Transfer Payments
			– Capital Contribution
			– Salaries and Allowances Act 1975
			Total
107 V1	4	7	Royal Commission Into Whether There Has Been Any Corrupt or Criminal Conduct by Western Australian Police Officers
			– Net amount appropriated to deliver outputs
			Total
114 V1	5	8	Anti-Corruption Commission
			– Net amount appropriated to deliver outputs
		119	– Capital Contribution
			Total
122 V1	6	9	Governor’s Establishment
			– Net amount appropriated to deliver outputs
		120	– Capital Contribution
			– Governor’s Establishment Act 1992
			– Salaries and Allowances Act 1975
			Total
129 V1	7	10	Office of the Public Sector Standards Commissioner
			– Net amount appropriated to deliver outputs
			– Capital Contribution
			– Salaries and Allowances Act 1975
			Total
140 V1	8	11	Salaries and Allowances Tribunal
			– Net amount appropriated to deliver outputs
			– Capital Contribution
			Total
			TOTAL – PART 2

2001-2002 Actual \$'000	2002-2003 Budget \$'000	2002-2003 Estimated Actual \$'000	2003-2004 Budget Estimate \$'000	2004-2005 Forward Estimate \$'000	2005-2006 Forward Estimate \$'000	2006-2007 Forward Estimate \$'000
1,818	1,784	1,884	1,834	1,878	1,866	2,026
5,767	5,767	6,161	6,043	6,043	6,043	6,043
2,896	3,063	3,063	3,170	3,461	3,253	3,532
9,757	9,757	10,204	10,174	10,169	10,164	10,159
10,743	12,081	12,081	13,257	13,517	13,691	13,911
1,724	2,795	2,795	1,525	750	-	180
32,705	35,247	36,188	36,003	35,818	35,017	35,851
2,321	2,471	2,471	2,477	2,530	2,594	2,652
305	305	305	305	305	305	305
68	92	558	-	-	-	-
2,694	2,868	3,334	2,782	2,835	2,899	2,957
35,399	38,115	39,522	38,785	38,653	37,916	38,808
103,021	108,336	97,525	143,176	123,846	116,872	115,736
3,250	5,000	-	4,241	5,720	4,027	6,012
2,294	-	-	-	-	-	-
500	500	500	500	500	500	500
109,065	113,836	98,025	147,917	130,066	121,399	122,248
9,900	15,200	15,200	2,800	-	-	-
9,900	15,200	15,200	2,800	-	-	-
11,242	9,832	10,005	9,999	9,799	9,950	10,135
422	480	480	380	169	700	-
11,664	10,312	10,485	10,379	9,968	10,650	10,135
1,806	2,026	2,026	1,953	1,988	2,009	2,035
270	1,325	1,325	1,040	-	-	-
1,091	1,119	1,119	1,163	1,163	1,166	1,166
143	146	148	150	150	150	150
3,310	4,616	4,618	4,306	3,301	3,325	3,351
2,415	2,580	2,872	2,837	2,763	2,828	2,921
70	431	431	-	-	-	-
390	232	232	232	232	232	232
2,875	3,243	3,535	3,069	2,995	3,060	3,153
505	374	351	307	307	315	319
6	-	3	-	-	-	-
511	374	354	307	307	315	319
137,325	147,581	132,217	168,778	146,637	138,749	139,206

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
			PART 3 – DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY
149 V1	9		Treasury and Finance
		12	– Net amount appropriated to deliver outputs
		13	– Electricity Corporation
		14	– Forest Products Commission
		15	– Water Corporation of Western Australia
		16	– Western Australian Government Railways Commission
		17	– Western Australian Land Authority
		18	– Aerial Shark Surveillance Program
		19	– Albany Port Authority
		20	– Armadale Redevelopment Authority
		21	– First Home Owners’ Assistance
		22	– GST Administration Costs
		23	– HIH Insurance Rescue Package
		24	– Midland Redevelopment Authority
		25	– Office of Health Review
		26	– On Road Diesel Subsidies
		27	– Pensioner Concessions – Emergency Services Levy
		28	– Pensioner Concessions – Local Government and Water Rates
		29	– Provision for Unfunded Liabilities in the Government Insurance Fund
		30	– Rail Access Regulator
		31	– Refund of Past Years Revenue Collections – Public Corporations
		32	– Refund of Past Years Revenue Collections – All Other
		33	– State Housing Commission – Emergency Services Levy
		34	– State Housing Commission – General Housing Funding
		35	– State Housing Commission – Indigenous Housing
		36	– State Housing Commission – Subsidies for Housing
		37	– State Property – Emergency Services Levy
		38	– Water Corporation of Western Australia
		39	– Western Australian Building Management Authority Interest
		40	– All Other Grants, Subsidies and Transfer Payments
		121	– Capital Contribution
		122	– Armadale Redevelopment Authority
		123	– Forest Products Commission
		124	– Fremantle Port Authority
		125	– State Housing Commission
		126	– Western Australian Building Management Authority
		127	– Western Australian Government Railways Commission
		128	– Western Australian Land Authority
			– Dampier Port Authority
			– Extended Payroll Tax Amnesty
			– Forest Products Commission
			– National Rail Network Funding Grant
			– Ord Irrigation Subsidy
			– Payments to the Government Employees Superannuation Board for the West State Superannuation Scheme
			– Treasurer’s Indemnity to the Insurance Commission
			– Salaries and Allowances Act 1975
			– Financial Agreement Act 1995 - Interest
			– Gold Corporation Act 1987
			– Judges’ Salaries and Pensions Act 1950
			– Loan (Financial Agreement) Act 1991 – Interest
			– Loan (Financial Agreement) Act 1991 – Loan Guarantee Fees
			– Parliamentary Superannuation Act 1970
			– State Superannuation Act 2000
			– Tobacco Control Act 1990
			– Unclaimed Money Act 1990
			– Western Australian Treasury Corporation Act 1986 – Interest

2001-2002 Actual \$'000	2002-2003 Budget \$'000	2002-2003 Estimated Actual \$'000	2003-2004 Budget Estimate \$'000	2004-2005 Forward Estimate \$'000	2005-2006 Forward Estimate \$'000	2006-2007 Forward Estimate \$'000
57,833	54,619	56,350	54,543	52,950	54,362	54,768
31,595	31,244	32,516	32,932	34,448	36,089	36,937
500	1,570	1,570	1,300	1,070	1,070	1,070
240,197	257,890	258,535	267,075	276,852	292,275	300,678
49,843	46,499	46,556	50,464	52,804	54,407	54,151
23,000	27,245	29,417	26,424	20,078	20,717	5,657
-	-	110	110	110	-	-
170	173	173	173	173	173	-
-	-	-	750	780	820	850
199,489	112,300	122,300	114,500	116,800	119,100	121,500
50,526	55,200	55,200	56,300	57,500	58,900	60,400
171	1,000	280	600	600	600	600
300	250	250	200	-	-	-
-	-	1,009	1,036	1,059	1,083	1,107
4,168	4,090	4,400	4,499	4,600	4,704	4,810
-	-	-	3,500	5,400	5,400	5,400
33,643	34,354	34,354	35,223	36,115	37,029	37,966
4,976	6,660	7,310	5,908	4,711	4,030	2,970
1,200	776	545	640	640	640	640
344	600	6,008	100	100	100	100
9,008	5,111	6,000	5,111	5,111	5,111	5,111
-	-	-	1,300	2,100	2,100	2,100
-	-	2,500	1,000	1,000	1,000	1,000
12,365	11,551	11,551	18,483	18,483	18,483	17,000
3,480	3,480	3,480	3,480	3,480	3,480	3,480
-	-	-	6,500	9,000	9,000	9,000
83	1,000	1,000	1,400	-	-	-
-	10,142	10,142	9,191	8,026	6,422	5,425
4,066	3,332	3,558	3,675	3,314	3,712	3,855
4,272	400	1,000	400	400	-	350
-	-	-	2,000	2,000	2,000	2,000
-	1,287	1,287	1,289	1,291	1,291	1,291
4,040	221	221	221	217	215	212
20,680	15,000	15,000	15,500	4,500	-	-
5,059	7,066	7,066	7,033	7,275	7,528	7,886
70,034	125,837	110,225	64,216	23,743	33,382	48,147
14,745	5,000	5,000	5,000	5,000	3,500	-
-	520	-	-	-	-	-
-	-	5,000	-	-	-	-
1,270	-	-	-	-	-	-
18,000	-	-	-	-	-	-
-	-	2,801	-	-	-	-
17,676	-	-	-	-	-	-
-	-	376	-	-	-	-
799	799	849	849	849	849	849
1,411	428	428	290	-	-	-
56	64	64	64	64	64	64
3,293	3,157	3,763	3,863	3,985	4,143	4,308
22,125	20,396	20,741	19,750	19,057	17,878	17,593
680	658	658	636	610	586	561
7,859	6,467	6,842	6,845	17,493	7,943	7,907
384,429	417,793	412,429	419,618	426,712	433,802	440,978
-	-	16,517	16,930	17,336	17,726	18,125
112	450	450	500	500	500	500
49,232	67,485	34,515	36,124	54,113	61,658	58,779

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
			PART 3 – DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY (continued)
	9		– Western Australian Treasury Corporation Act 1986 – Loan Guarantee Fees
			– Financial Agreement Act 1995 – Sinking Fund
			– Loan (Financial Agreement) Act 1991 – Capital Repayments
			– Western Australian Treasury Corporation Act 1986 – Capital Repayments
			Total
183	10		Office of the Auditor General
V1		41	– Net amount appropriated to deliver outputs
		129	– Capital Contribution
			– Financial Administration and Audit Act 1985
			Total
194	11		Office of Energy
V1		42	– Net amount appropriated to deliver outputs
		130	– Capital Contribution
			– Salaries and Allowances Act 1975
			Total
211			Perth International Centre for Application of Solar Energy
V1			– Net amount appropriated to deliver outputs
			– Capital Contribution
			Total
			TOTAL – PART 3
			PART 4 – MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID–WEST, WHEATBELT AND GREAT SOUTHERN
219	12		Agriculture
V1		43	– Net amount appropriated to deliver outputs
		44	– Administered Grants, Subsidies and Other Transfer Payments
			– Capital Contribution
			– Salaries and Allowances Act 1975
			Total
248	13		The Agriculture Protection Board
V1		45	– Net amount appropriated to deliver outputs
			– Agriculture and Related Resources Protection Act 1976
			Total
258	14		Rural Business Development Corporation
V1		46	– Net amount appropriated to deliver outputs
			Total
267	15		Fisheries
V1		47	– Net amount appropriated to deliver outputs
		131	– Capital Contribution
			– Salaries and Allowances Act 1975
			Total
290	16		Mid West Development Commission
V1		48	– Net amount appropriated to deliver outputs
			– Capital Contribution
			Total
304	17		Wheatbelt Development Commission
V1		49	– Net amount appropriated to deliver outputs
			– Capital Contribution
			Total
314	18		Great Southern Development Commission
V1		50	– Net amount appropriated to deliver outputs
		132	– Capital Contribution
			Total
			TOTAL – PART 4

2001-2002 Actual \$'000	2002-2003 Budget \$'000	2002-2003 Estimated Actual \$'000	2003-2004 Budget Estimate \$'000	2004-2005 Forward Estimate \$'000	2005-2006 Forward Estimate \$'000	2006-2007 Forward Estimate \$'000
1,039	960	879	1,033	1,432	1,503	1,454
16,205	70	70	8,020	-	-	-
10,380	11,678	11,678	11,940	12,209	12,483	12,763
92,631	-	15,549	-	-	39,394	53,510
1,472,984	1,354,822	1,368,522	1,328,538	1,316,090	1,387,252	1,413,852
7,560	7,682	7,752	7,942	8,377	8,560	8,731
379	29	29	122	113	27	15
145	180	198	208	208	208	208
8,084	7,891	7,979	8,272	8,698	8,795	8,954
15,341	13,067	14,805	15,733	14,429	13,299	12,340
247	74	154	110	130	111	269
159	159	168	168	168	168	168
15,747	13,300	15,127	16,011	14,727	13,578	12,777
840	754	1,304	-	-	-	-
24	24	24	-	-	-	-
864	778	1,328	-	-	-	-
1,497,679	1,376,791	1,392,956	1,352,821	1,339,515	1,409,625	1,435,583
129,673	126,932	127,036	120,267	119,812	121,692	123,275
1,178	1,178	1,178	1,178	1,178	1,178	1,178
4,250	-	-	-	-	-	-
150	150	150	150	150	150	150
135,251	128,260	128,364	121,595	121,140	123,020	124,603
1,773	1,704	1,647	1,638	1,590	1,561	1,351
512	512	512	766	789	812	836
2,285	2,216	2,159	2,404	2,379	2,373	2,187
159	158	158	158	158	158	161
159	158	158	158	158	158	161
20,904	20,934	18,832	20,798	20,411	20,872	21,272
4,769	2,951	2,122	5,000	7,150	-	-
110	110	147	150	155	160	165
25,783	23,995	21,101	25,948	27,716	21,032	21,437
1,480	1,306	1,365	1,550	1,502	1,367	1,358
30	30	30	-	-	-	229
1,510	1,336	1,395	1,550	1,502	1,367	1,587
1,224	1,278	1,328	1,393	1,440	1,417	1,444
56	19	19	-	-	-	-
1,280	1,297	1,347	1,393	1,440	1,417	1,444
1,637	1,592	1,590	2,199	1,574	1,939	1,967
30	20	20	322	4,365	8,135	23
1,667	1,612	1,610	2,521	5,939	10,074	1,990
167,935	158,874	156,134	155,569	160,274	159,441	153,409

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
			PART 5 – MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE
327 V1	19	51 52	Housing and Works – Net amount appropriated to deliver outputs – Administered Grants, Subsidies and Other Transfer Payments
			– Capital Contribution..... – Salaries and Allowances Act 1975
			Total
344 V1	20	53	State Supply Commission – Net amount appropriated to deliver outputs – Capital Contribution.....
			Total
355 V1	21	54 55 133	Local Government and Regional Development – Net amount appropriated to deliver outputs – Administered Grants, Subsidies and Other Transfer Payments
			– Capital Contribution..... – Salaries and Allowances Act 1975
			Total
375 V1	22	56 134	Kimberley Development Commission – Net amount appropriated to deliver outputs – Capital Contribution.....
			Total
384 V1	23	57 135	Pilbara Development Commission – Net amount appropriated to deliver outputs – Capital Contribution.....
			Total
395 V1	24	58 136	Gascoyne Development Commission – Net amount appropriated to deliver outputs – Capital Contribution.....
			Total
			TOTAL – PART 5
			PART 6 – MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION
407 V2	25	59 137	Consumer and Employment Protection – Net amount appropriated to deliver outputs – Capital Contribution..... – Salaries and Allowances Act 1975
			Total
			Commissioner of Workplace Agreements – Net amount appropriated to deliver outputs
			Total
426 V2	26	60 138	Registrar, Western Australian Industrial Relations Commission – Net amount appropriated to deliver outputs – Administered Grants, Subsidies and Other Transfer Payments
			– Capital Contribution..... – Salaries and Allowances Act 1975
			Total
			TOTAL – PART 6

2001-2002 Actual \$'000	2002-2003 Budget \$'000	2002-2003 Estimated Actual \$'000	2003-2004 Budget Estimate \$'000	2004-2005 Forward Estimate \$'000	2005-2006 Forward Estimate \$'000	2006-2007 Forward Estimate \$'000
23,505	23,214	26,387	24,527	24,191	24,543	25,962
1,154	50,197	48,955	75,797	2,917	-	-
2,022	1,246	1,246	-	-	5,100	5,100
124	126	126	128	128	128	128
26,805	74,783	76,714	100,452	27,236	29,771	31,190
1,492	1,514	1,495	1,415	1,454	1,534	1,604
20,015	36	36	-	19	42	-
21,507	1,550	1,531	1,415	1,473	1,576	1,604
16,627	38,583	51,744	36,358	29,346	14,763	15,092
2,800	2,800	2,800	3,230	300	250	250
85	-	-	100	-	-	-
138	138	138	138	138	138	138
19,650	41,521	54,682	39,826	29,784	15,151	15,480
1,416	1,423	1,423	1,523	1,462	1,489	1,518
30	-	-	14	-	-	65
1,446	1,423	1,423	1,537	1,462	1,489	1,583
2,339	1,761	2,511	2,193	1,473	1,503	1,534
30	50	50	45	-	-	180
2,369	1,811	2,561	2,238	1,473	1,503	1,714
1,469	3,335	1,289	5,408	1,181	1,200	1,246
25	25	25	40	-	-	40
1,494	3,360	1,314	5,448	1,181	1,200	1,286
73,271	124,448	138,225	150,916	62,609	50,690	52,857
36,969	42,857	42,941	42,522	44,301	45,856	46,788
2,613	1,956	1,956	1,372	1,283	-	750
118	118	118	118	118	118	118
39,700	44,931	45,015	44,012	45,702	45,974	47,656
1,654	-	-	-	-	-	-
1,654	-	-	-	-	-	-
7,811	8,454	8,550	8,826	9,187	9,466	9,470
-	-	100	-	-	-	-
150	150	150	195	-	-	-
109	109	116	116	116	116	116
8,070	8,713	8,916	9,137	9,303	9,582	9,586
49,424	53,644	53,931	53,149	55,005	55,556	57,242

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
			PART 7 – ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST
439 V2	27		Justice
		61	– Net amount appropriated to deliver outputs
		62	– Administered Transaction – Contribution to Corruption and Crime Commission
		139	– Capital Contribution.....
			– Children's Court of Western Australia Act 1988.....
			– Criminal Injuries Compensation Act 1985.....
			– District Court of Western Australia Act 1969.....
			– Judges' Salaries and Pensions Act 1950.....
			– Solicitor General Act 1969.....
			– Suitor's Fund Act 1964.....
			– Town Planning and Development Act 1928.....
			– Salaries and Allowances Act 1975.....
			Total
475 V2	28		Commissioner for Equal Opportunity
		63	– Net amount appropriated to deliver outputs
		140	– Capital Contribution.....
			– Salaries and Allowances Act 1975.....
			Total
484 V2	29		Law Reform Commission
		64	– Net amount appropriated to deliver outputs
			– Capital Contribution.....
			Total
492 V2	30		Office of Director of Public Prosecutions
		65	– Net amount appropriated to deliver outputs
		141	– Capital Contribution.....
			– Salaries and Allowances Act 1975.....
			Total
503 V2	31		Office of the Information Commissioner
		66	– Net amount appropriated to deliver outputs
			– Capital Contribution.....
			– Freedom of Information Act 1992.....
			Total
511 V2	32		Office of the Inspector of Custodial Services
		67	– Net amount appropriated to deliver outputs
			– Salaries and Allowances Act 1975.....
			Total
519 V2	33		Western Australian Electoral Commission
		68	– Net amount appropriated to deliver outputs
		142	– Capital Contribution.....
			– Electoral Act 1907.....
			– Industrial Relations Act 1979.....
			– Electoral Distribution Act 1947
			Total
529 V2	34		Peel Development Commission
		69	– Net amount appropriated to deliver outputs
		143	– Capital Contribution.....
			Total
539 V2	35		South West Development Commission
		70	– Net amount appropriated to deliver outputs
		144	– Capital Contribution.....
			Total
			TOTAL – PART 7.....

2001-2002 Actual \$'000	2002-2003 Budget \$'000	2002-2003 Estimated Actual \$'000	2003-2004 Budget Estimate \$'000	2004-2005 Forward Estimate \$'000	2005-2006 Forward Estimate \$'000	2006-2007 Forward Estimate \$'000
454,506	459,661	462,498	484,084	494,900	503,644	520,875
-	-	-	11,000	10,000	10,000	10,000
21,853	7,250	6,880	13,400	26,750	55,419	46,286
206	231	235	241	240	240	240
11,070	15,690	17,190	16,835	17,022	17,258	17,447
5,534	5,598	5,688	5,905	6,134	6,142	6,150
4,815	4,802	4,887	5,095	5,081	5,081	5,081
228	228	233	247	247	247	247
15	30	30	30	30	30	30
-	-	-	405	811	811	811
13,019	12,630	12,855	13,591	13,557	13,557	13,557
511,246	506,120	510,496	550,833	574,772	612,429	620,724
1,999	1,842	1,842	1,926	1,977	2,026	2,071
53	32	32	49	31	61	23
128	128	167	167	167	167	167
2,180	2,002	2,041	2,142	2,175	2,254	2,261
828	819	827	839	851	867	881
10	1	1	-	-	-	-
838	820	828	839	851	867	881
11,149	11,842	12,042	12,857	12,640	12,907	13,171
257	102	102	48	-	-	-
561	510	656	568	568	568	568
11,967	12,454	12,800	13,473	13,208	13,475	13,739
1,044	1,031	1,031	994	1,026	1,054	1,078
25	-	-	-	30	30	35
159	151	151	151	151	151	151
1,228	1,182	1,182	1,145	1,207	1,235	1,264
1,228	1,255	1,255	1,311	1,329	1,360	1,391
167	167	167	176	176	176	176
1,395	1,422	1,422	1,487	1,505	1,536	1,567
2,483	5,986	5,986	2,589	15,620	1,694	6,783
26	171	171	371	-	-	63
235	235	265	215	215	215	215
56	56	56	56	56	56	56
118	-	2,200	-	-	-	-
2,918	6,448	8,678	3,231	15,891	1,965	7,117
1,694	1,646	1,641	2,758	1,287	1,301	1,333
30	50	50	50	-	-	40
1,724	1,696	1,691	2,808	1,287	1,301	1,373
5,019	4,309	4,474	3,529	5,991	3,703	3,762
807	806	806	1,121	848	848	878
5,826	5,115	5,280	4,650	6,839	4,551	4,640
539,322	537,259	544,418	580,608	617,735	639,613	653,566

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
PART 8 – MINISTER FOR THE ENVIRONMENT AND HERITAGE			
551 V2	36	71 145	Conservation and Land Management – Net amount appropriated to deliver outputs – Capital Contribution..... – Salaries and Allowances Act 1975..... Total
570 V2	37	72 146	Botanic Gardens and Parks Authority – Net amount appropriated to deliver outputs – Capital Contribution..... Total
581 V2	38	73 147	Environmental Protection – Net amount appropriated to deliver outputs – Capital Contribution..... – Salaries and Allowances Act 1975..... Total
599 V2	39	74 75 148	Office of Water Regulation – Net amount appropriated to deliver outputs – Administered Grants, Subsidies and Other Transfer Payments..... – Capital Contribution..... – Salaries and Allowances Act 1975..... Total
613 V2	40	76 149	Swan River Trust – Net amount appropriated to deliver outputs – Capital Contribution..... Total
629 V2	41	77 150	Water and Rivers Commission – Net amount appropriated to deliver outputs – Capital Contribution..... – Salaries and Allowances Act 1975..... Total
649 V2	42	78 151	Zoological Parks Authority – Net amount appropriated to deliver outputs – Capital Contribution..... – Salaries and Allowances Act 1975..... Total
660 V2	43	79 152	Heritage Council of Western Australia – Net amount appropriated to deliver outputs – Capital Contribution..... Total
668 V2	44	80 153	National Trust of Australia (WA) – Net amount appropriated to deliver outputs – Capital Contribution..... Total
TOTAL – PART 8			
PART 9 – MINISTER FOR POLICE AND EMERGENCY SERVICES			
681 V2	45	81 154	Police Service – Net amount appropriated to deliver outputs – Capital Contribution..... – Salaries and Allowances Act 1975..... Total

2001-2002 Actual \$'000	2002-2003 Budget \$'000	2002-2003 Estimated Actual \$'000	2003-2004 Budget Estimate \$'000	2004-2005 Forward Estimate \$'000	2005-2006 Forward Estimate \$'000	2006-2007 Forward Estimate \$'000
96,664	111,725	113,973	116,417	122,205	115,772	117,490
7,365	3,836	2,836	4,550	3,250	400	450
148	173	155	173	173	173	173
104,177	115,734	116,964	121,140	125,628	116,345	118,113
7,979	7,941	7,941	10,990	13,166	11,186	10,637
-	4,150	4,150	3,550	842	-	200
7,979	12,091	12,091	14,540	14,008	11,186	10,837
26,298	21,612	26,910	22,894	21,659	19,948	21,199
800	-	-	497	-	58	500
155	-	-	-	-	-	-
27,253	21,612	26,910	23,391	21,659	20,006	21,699
2,881	3,045	2,486	3,708	3,186	3,230	3,299
-	-	-	2,375	2,198	1,980	1,737
55	37	37	11	-	39	-
116	116	116	116	116	116	116
3,052	3,198	2,639	6,210	5,500	5,365	5,152
5,185	5,079	5,079	5,197	5,581	5,701	5,725
-	8	8	8	8	8	8
5,185	5,087	5,087	5,205	5,589	5,709	5,733
47,745	47,715	42,935	49,434	46,382	44,480	45,176
2,700	1,900	1,900	1,400	2,500	2,200	2,200
140	140	150	181	181	181	181
50,585	49,755	44,985	51,015	49,063	46,861	47,557
7,370	7,541	7,441	7,728	8,093	8,537	8,170
640	670	670	680	700	715	730
131	130	130	130	130	130	130
8,141	8,341	8,241	8,538	8,923	9,382	9,030
3,404	3,308	3,325	3,410	3,342	3,473	3,535
-	-	-	22	1,000	1,000	1,000
3,404	3,308	3,325	3,432	4,342	4,473	4,535
2,967	4,639	4,628	1,161	1,161	1,114	1,153
382	343	343	356	339	354	-
3,349	4,982	4,971	1,517	1,500	1,468	1,153
213,125	224,108	225,213	234,988	236,212	220,795	223,809
493,367	528,246	520,719	550,177	581,683	612,108	627,543
25,988	24,633	28,215	65,467	55,160	31,244	34,933
1,475	1,475	1,475	1,475	1,475	1,475	1,475
520,830	554,354	550,409	617,119	638,318	644,827	663,951

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
			PART 9 – MINISTER FOR POLICE AND EMERGENCY SERVICES (continued)
705 V2	46		Fire and Emergency Services Authority of Western Australia
		82	– Net amount appropriated to deliver outputs
		83	– Administered Grants, Subsidies and Other Transfer Payments
		155	– Capital Contribution.....
			– Fire Brigades Act 1942
			Contribution to Permanent Establishment
			Volunteer Fire Brigades
			Total
			TOTAL – PART 9
			PART 10 – MINISTER FOR PLANNING AND INFRASTRUCTURE
723 V2	47		Planning and Infrastructure
		84	– Net amount appropriated to deliver outputs
			– Administered Grants, Subsidies and Other Transfer Payments
		85	– Western Australian Coastal Shipping Commission.....
		156	– Capital Contribution.....
			– Salaries and Allowances Act 1975
			Total
744 V2	48		Land Administration
		86	– Net amount appropriated to deliver outputs
		157	– Capital Contribution.....
			– Transfer of Land Act 1893
			– Salaries and Allowances Act 1975
			Total
762 V2	49		Main Roads
		87	– Net amount appropriated to deliver outputs
		158	– Capital Contribution.....
			– Road Traffic Act 1974
			Total
807 V2	50		Western Australian Planning Commission
		88	– Net amount appropriated to deliver outputs
		159	– Capital Contribution.....
			– Metropolitan Region Improvement Tax Act 1959
			– Town Planning and Development Act 1928.....
			Total
			TOTAL – PART 10
			PART 11 – MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS
823 V3	51		Industry and Resources
		89	– Net amount appropriated to deliver outputs
		90	– Administered Grants, Subsidies and Other Transfer Payments
		160	– Capital Contribution.....
			– Petroleum (Submerged Lands) Act 1982
			– Salaries and Allowances Act 1975
			Total
852 V3	52		Minerals and Energy Research Institute of Western Australia
		91	– Net amount appropriated to deliver outputs
			Total
861 V3	53		Western Australian Tourism Commission
		92	– Net amount appropriated to deliver outputs
		93	– Administered Grants, Subsidies and Other Transfer Payments
		161	– Capital Contribution.....
			Total

2001-2002 Actual \$'000	2002-2003 Budget \$'000	2002-2003 Estimated Actual \$'000	2003-2004 Budget Estimate \$'000	2004-2005 Forward Estimate \$'000	2005-2006 Forward Estimate \$'000	2006-2007 Forward Estimate \$'000
26,972	19,060	20,376	23,940	19,571	21,820	21,557
1	1	1	1	1	1	1
1,410	350	1,040	450	450	450	100
9,124	9,341	9,825	-	-	-	-
8,311	8,492	8,492	-	-	-	-
45,818	37,244	39,734	24,391	20,022	22,271	21,658
566,648	591,598	590,143	641,510	658,340	667,098	685,609
400,106	393,756	395,178	414,653	455,068	503,416	550,978
1,500	1,000	1,000	-	-	-	-
6,350	5,850	5,850	5,800	6,000	6,200	6,250
23,712	18,852	24,252	22,147	16,055	17,093	600
583	360	693	211	211	211	211
432,251	419,818	426,973	442,811	477,334	526,920	558,039
33,818	37,751	37,043	37,943	35,543	38,654	39,443
11,514	1,550	1,550	8,099	400	400	1,100
18	-	105	-	-	-	-
249	249	249	249	249	249	249
45,599	39,550	38,947	46,291	36,192	39,303	40,792
221,347	237,982	295,270	302,128	318,755	296,431	299,656
142,863	66,810	47,975	74,761	25,966	-	-
256,492	262,622	262,622	275,600	287,357	301,491	315,600
620,702	567,414	605,867	652,489	632,078	597,922	615,256
37,216	38,167	5,796	4,478	3,813	3,265	2,557
7,000	5,000	5,000	42,500	5,000	5,000	7,000
37,734	40,500	40,500	43,000	46,000	49,500	49,500
908	821	821	406	-	-	-
82,858	84,488	52,117	90,384	54,813	57,765	59,057
1,181,410	1,111,270	1,123,904	1,231,975	1,200,417	1,221,910	1,237,144
113,065	102,154	97,224	96,267	96,030	101,341	99,210
114,265	45,667	54,999	20,925	12,175	12,375	12,475
10,044	6,411	6,946	5,773	2,309	5,034	3,073
15,222	14,800	17,000	17,800	8,500	4,700	3,000
565	528	528	528	528	528	528
253,161	169,560	176,697	141,293	119,542	123,978	118,286
875	882	882	901	905	911	917
875	882	882	901	905	911	917
32,096	33,333	33,533	35,310	34,685	33,921	33,375
1,728	1,727	1,727	1,715	2,200	2,200	2,200
482	27	27	35	1,515	-	-
34,306	35,087	35,287	37,060	38,400	36,121	35,575

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
			PART 11 – MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS (continued)
888 V3	54	94 162	Small Business Development Corporation – Net amount appropriated to deliver outputs – Capital Contribution..... – Small Business Guarantee Act 1984
			Total
			TOTAL – PART 11
			PART 12 – MINISTER FOR EDUCATION AND TRAINING; SPORT AND RECREATION; INDIGENOUS AFFAIRS
899 V3	55	95 163	Education and Training – Net amount appropriated to deliver outputs – Capital Contribution..... – Salaries and Allowances Act 1975
			Total
924 V3	56	96 164	Country High School Hostels Authority – Net amount appropriated to deliver outputs – Capital Contribution.....
			Total
932 V3	57	97 165	Curriculum Council – Net amount appropriated to deliver outputs – Capital Contribution.....
			Total
943 V3	58	98 99	Education Services – Net amount appropriated to deliver outputs – Administered Grants, Subsidies and Other Transfer Payments..... – Capital Contribution..... – Salaries and Allowances Act 1975
			Total
956 V3	59	100	Recreation Camps and Reserve Board – Net amount appropriated to deliver outputs – Capital Contribution.....
			Total
965 V3	60	101 102 166	Sport and Recreation – Net amount appropriated to deliver outputs – Contribution to Community Sporting and Recreation Facilities Fund – Capital Contribution..... – Lotteries Commission Act 1990..... – Salaries and Allowances Act 1975
			Total
978 V3	61	103 167	Western Australian Sports Centre Trust – Net amount appropriated to deliver outputs – Capital Contribution.....
			Total
987 V3	62	104 168	Indigenous Affairs – Net amount appropriated to deliver outputs – Capital Contribution..... – Salaries and Allowances Act 1975
			Total
			TOTAL – PART 12

2001-2002 Actual \$'000	2002-2003 Budget \$'000	2002-2003 Estimated Actual \$'000	2003-2004 Budget Estimate \$'000	2004-2005 Forward Estimate \$'000	2005-2006 Forward Estimate \$'000	2006-2007 Forward Estimate \$'000
8,345	8,617	8,677	8,512	8,200	8,393	8,576
120	196	196	97	313	184	134
-	250	250	-	-	-	-
8,465	9,063	9,123	8,609	8,513	8,577	8,710
296,807	214,592	221,989	187,863	167,360	169,587	163,488
2,201,665	2,315,024	2,315,292	2,407,260	2,466,623	2,512,866	2,583,680
88,961	86,036	86,036	94,823	86,951	92,048	75,000
404	404	404	225	225	225	225
2,291,030	2,401,464	2,401,732	2,502,308	2,553,799	2,605,139	2,658,905
4,824	5,318	5,061	5,331	5,397	5,757	6,143
409	371	571	517	542	549	675
5,233	5,689	5,632	5,848	5,939	6,306	6,818
8,954	10,034	10,248	11,039	10,975	11,599	11,753
1,136	1,509	1,509	1,079	579	79	9
10,090	11,543	11,757	12,118	11,554	11,678	11,762
9,300	11,078	11,578	13,511	15,128	16,663	18,024
167,338	175,577	175,077	191,693	208,914	231,919	255,251
50	-	-	-	-	-	-
140	140	140	140	140	140	140
176,828	186,795	186,795	205,344	224,182	248,722	273,415
2,534	2,640	2,777	2,609	2,514	2,514	2,412
105	-	-	-	-	-	-
2,639	2,640	2,777	2,609	2,514	2,514	2,412
14,132	13,031	13,031	16,311	20,516	12,721	16,044
5,050	12,700	6,700	10,750	13,250	9,250	9,000
150	-	-	1,070	200	200	200
8,845	9,000	8,940	9,251	9,530	9,670	9,820
135	135	135	135	135	135	135
28,312	34,866	28,806	37,517	43,631	31,976	35,199
12,748	13,278	16,573	13,948	13,834	14,048	14,505
2,044	-	-	300	890	900	-
14,792	13,278	16,573	14,248	14,724	14,948	14,505
17,099	17,154	17,196	17,403	17,860	18,236	18,623
630	100	100	42	687	687	240
160	160	160	160	160	160	160
17,889	17,414	17,456	17,605	18,707	19,083	19,023
2,546,813	2,673,689	2,671,528	2,797,597	2,875,050	2,940,366	3,022,039

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
			PART 13 – MINISTER FOR COMMUNITY DEVELOPMENT, WOMEN'S INTERESTS, SENIORS AND YOUTH; DISABILITY SERVICES; CULTURE AND THE ARTS
1001 V3	63		Community Development
		105	– Net amount appropriated to deliver outputs
		106	– Contribution to Western Australian Family Foundation Trust Account.....
		169	– Capital Contribution.....
			– Salaries and Allowances Act 1975
			Total
1027 V3	64		Disability Services Commission
		107	– Net amount appropriated to deliver outputs
		170	– Administered Grants, Subsidies and Other Transfer Payments
			– Capital Contribution.....
			– Salaries and Allowances Act 1975
			Total
1044 V3	65		Culture and the Arts
		108	– Net amount appropriated to deliver outputs
		109	– Art Gallery of Western Australia
		110	– Library Board of Western Australia
		111	– Perth Theatre Trust.....
		112	– Western Australian Museum.....
		171	– Capital Contribution.....
		172	– Art Gallery of Western Australia
		173	– Library Board of Western Australia
		174	– Perth Theatre Trust.....
		175	– Western Australian Museum.....
			– Lotteries Commission Act 1990.....
			– Salaries and Allowances Act 1975
			Total
			TOTAL – PART 13
			PART 14 – MINISTER FOR HEALTH
1075 V3	66		Health
		113	– Net amount appropriated to deliver outputs
		114	– Contribution to Hospital Fund.....
		176	– Capital Contribution.....
			– Lotteries Commission Act 1990.....
			– Salaries and Allowances Act 1975
			Total
			TOTAL – PART 14
			PART 15 – MINISTER FOR RACING AND GAMING; GOVERNMENT ENTERPRISES; GOLDFIELDS-ESPERANCE
1125 V3	67		Racing, Gaming and Liquor
		115	– Net amount appropriated to deliver outputs
		116	– Administered Grants, Subsidies and Other Transfer Payments
			– Capital Contribution.....
			– Liquor Licensing Act 1988
			– Salaries and Allowances Act 1975
			Total
1147 V3	68		Goldfields–Esperance Development Commission
		117	– Net amount appropriated to deliver outputs
			– Capital Contribution.....
			Total
			TOTAL – PART 15

2001-2002 Actual \$'000	2002-2003 Budget \$'000	2002-2003 Estimated Actual \$'000	2003-2004 Budget Estimate \$'000	2004-2005 Forward Estimate \$'000	2005-2006 Forward Estimate \$'000	2006-2007 Forward Estimate \$'000
169,175	176,083	178,488	189,026	191,724	198,409	203,804
560	560	560	560	560	560	560
4,817	736	736	3,563	4,984	11,537	11,500
189	189	189	189	189	189	189
174,741	177,568	179,973	193,338	197,457	210,695	216,053
182,980	194,774	194,774	207,068	218,712	230,984	243,579
1,000	-	-	-	-	-	-
2,863	1,781	1,781	3,261	2,763	3,479	3,556
159	159	185	185	185	185	185
187,002	196,714	196,740	210,514	221,660	234,648	247,320
63,891	78,316	72,553	77,421	101,957	109,180	106,904
3,814	3,623	3,623	3,450	-	-	-
14,564	14,839	14,989	15,191	-	-	-
1,570	1,227	1,312	1,286	-	-	-
6,569	4,437	4,437	4,186	-	-	-
2,588	3,144	1,344	2,380	9,606	14,886	17,563
910	910	910	827	-	-	-
9,452	3,548	3,548	2,496	-	-	-
500	500	500	383	-	-	-
800	2,500	1,200	8,183	-	-	-
8,927	9,000	8,940	9,251	9,530	9,670	9,820
490	538	538	548	558	568	568
114,075	122,582	113,894	125,602	121,651	134,304	134,855
475,818	496,864	490,607	529,454	540,768	579,647	598,228
264,690	281,737	285,078	291,927	300,648	305,441	354,207
1,953,096	2,027,197	2,044,602	2,267,757	2,419,546	2,525,834	2,615,821
89,112	38,389	38,389	18,512	69,584	69,584	69,584
72,000	71,810	71,810	74,009	76,250	77,380	78,530
630	630	630	630	630	630	630
2,379,528	2,419,763	2,440,509	2,652,835	2,866,658	2,978,869	3,118,772
2,379,528	2,419,763	2,440,509	2,652,835	2,866,658	2,978,869	3,118,772
2,333	2,465	2,452	2,942	3,123	3,258	3,383
63,921	65,500	64,100	69,800	71,900	73,900	75,100
454	-	-	-	-	-	-
11,111	2,700	5,100	4,300	4,500	4,800	5,000
119	119	132	132	132	132	132
77,938	70,784	71,784	77,174	79,655	82,090	83,615
1,555	1,527	1,527	1,567	1,587	1,370	1,396
-	-	-	-	32	-	-
1,555	1,527	1,527	1,567	1,619	1,370	1,396
79,493	72,311	73,311	78,741	81,274	83,460	85,011

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
			GRAND TOTAL
			Total Appropriation Bill No.1 – Recurrent Services
			Total Appropriation Bill No.2 – Capital Purposes.....
			Authorised by Other Statutes
			– Recurrent Services
			– Capital Purposes.....
			– Financing.....
			Total Authorised by Other Statutes
			GRAND TOTAL

(a) The 2001-02 actuals and 2002-03 budget and estimated actuals have been adjusted, where necessary, to be on a comparable basis with 2003-04 budget estimates.

2001-2002 Actual \$'000	2002-2003 Budget \$'000	2002-2003 Estimated Actual \$'000	2003-2004 Budget Estimate \$'000	2004-2005 Forward Estimate \$'000	2005-2006 Forward Estimate \$'000	2006-2007 Forward Estimate \$'000
10,239,997	10,240,907	10,294,607	10,855,589	11,046,507	11,353,322	11,700,771
8,537,681	8,766,384	8,842,576	9,337,110	9,601,387	9,850,381	10,196,788
714,187	449,253	436,612	488,802	378,689	415,911	397,927
864,361	968,982	901,424	896,831	934,237	1,011,408	1,042,147
97,183	44,540	102,247	112,886	119,985	63,139	54,146
26,585	11,748	11,748	19,960	12,209	12,483	12,763
988,129	1,025,270	1,015,419	1,029,677	1,066,431	1,087,030	1,106,056
10,239,997	10,240,907	10,294,607	10,855,589	11,046,507	11,353,322	11,700,771

CHAPTER 2

NET APPROPRIATION DETERMINATIONS

NET APPROPRIATION DETERMINATIONS

	2001-02	2002-03	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
PART 1 - PARLIAMENT							
PARLIAMENT							
Legislative Council:							
GST input credits	67	61	61	61	61	61	61
Legislative Assembly:							
GST input credits	85	85	85	85	85	85	85
Sale of Publications and Other Revenue	2	10	10	10	10	10	10
Joint House Committee:							
GST input credits	433	468	644	475	475	475	475
Stationery Supplies and Other Revenue	1	15	15	15	15	15	15
PARLIAMENTARY COMMISSIONER FOR ADMINISTRATIVE INVESTIGATIONS							
Indian Ocean Territories Program	6	6	6	2	11	18	11
GST input credits	51	56	56	56	56	56	56
Other Receipts	10	24	12	12	12	12	13
PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS							
PREMIER AND CABINET							
GST input credits	3,674	4,579	7,606	9,303	7,492	7,328	7,047
GST receipts on sales	805	494	633	570	567	524	524
State Law Publisher	3,139	2,900	3,032	3,100	2,450	2,020	2,100
Other Revenue	6,065	2,229	3,179	2,705	2,538	2,092	2,097
ROYAL COMMISSION INTO WHETHER THERE HAS BEEN ANY CORRUPT OR CRIMINAL CONDUCT BY WESTERN AUSTRALIAN POLICE OFFICES							
Government Vehicle Scheme	-	3	3	3	-	-	-
GST input credits	1	-	-	-	-	-	-
Other Revenue	14	-	-	-	-	-	-
GOVERNOR'S ESTABLISHMENT							
Ballroom Hire	22	20	20	20	20	20	20
GST input credits	68	63	63	63	63	63	63
OFFICE OF THE PUBLIC SECTOR STANDARDS COMMISSIONER							
GST input credits	80	112	145	81	75	84	91
Other Revenue	155	96	96	96	96	96	96

NET APPROPRIATION DETERMINATIONS (continued)

	2001-02	2002-03	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
SALARIES AND ALLOWANCES							
TRIBUNAL							
Other Revenue	6	3	3	3	3	3	3
GST Input Credit	9	15	17	15	15	15	15
PART 3 - DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY							
TREASURY AND FINANCE							
GST input credits.....	4,530	3,909	3,909	2,579	2,579	2,599	2,599
GST receipts on sales.....	148	104	104	485	485	485	485
Land Tax Liability Enquiry Fees	2,216	2,520	2,670	2,640	2,640	2,640	2,640
State Fleet Revenue	385	-	415	498	498	498	498
Government Vehicle Scheme	-	44	44	42	47	47	47
Procurement Function Revenue.....	15,661	9,390	9,405	9,945	8,781	8,907	9,047
Other receipts.....	221	676	261	379	480	480	480
OFFICE OF THE AUDITOR GENERAL							
Audit Fees.....	2,853	2,959	3,209	3,018	3,079	3,140	3,140
GST input credits.....	95	102	71	98	104	110	110
GST receipts on sales.....	293	296	296	302	308	302	302
Other Revenue	186	20	20	20	20	20	20
OFFICE OF ENERGY							
Electrical and Gas licensing services	1,909	-	-	-	-	-	-
Gas Trading and Distribution Licenses.....	18	39	48	48	48	48	48
Revenues from Commonwealth for Renewable Energy Initiatives	2,926	3,000	3,000	3,000	3,000	3,000	3,000
GST Input Credits.....	90	500	626	500	510	510	510
Other Revenue	20	-	46	-	-	-	-
PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID-WEST, WHEATBELT AND GREAT SOUTHERN							
AGRICULTURE							
Proceeds from Direct Mail Services	49	44	36	9	9	9	9
Proceeds from Land Management Services...	132	120	161	161	147	147	147
Proceeds from Animal Health Services	2,198	2,084	2,084	1,166	1,166	1,194	1,194
Proceeds from Seed Quality Services	550	1,074	1,074	927	735	784	846
Proceeds from Research Support Unit Operations	4,181	3,352	2,939	3,661	3,691	3,694	3,695
Proceeds from Services to Industry	26,648	18,481	32,917	26,094	25,015	25,196	23,287

NET APPROPRIATION DETERMINATIONS (continued)

	2001-02	2002-03	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
AGRICULTURE (continued)							
Commonwealth Specific Purpose Programs:							
Australian Quarantine Inspection Services .	7,405	4,400	8,145	7,500	7,500	4,400	4,400
Agricultural Research Projects	303	150	224	679	651	651	526
Natural Heritage Trust	20,412	15,022	6,500	15,500	20,500	-	-
FarmBis	1,187	10,000	5,200	3,000	-	-	-
Tuberculosis Freedom Assurance Program	415	1,000	327	400	400	400	400
Proceeds from Consultancy Services	156	300	300	300	300	300	300
Proceeds from Sale of Intellectual or Genetic Property	1,192	950	1,655	1,825	1,700	1,620	1,550
Services to the Rural Business Development Corporation	14,476	11,078	10,883	5,504	336	158	158
Services to the Agriculture Protection Board	5,053	5,132	5,169	5,404	5,450	5,496	5,544
Services to the Agricultural Produce Commission	886	1,447	900	924	909	907	907
Food and Fibre Industry Development	1,709	593	791	-	-	-	-
Biosecurity	2,847	1,618	2,541	1,730	1,529	1,493	1,491
Agricultural Resource Management	959	702	501	-	-	-	-
GST Input Credits	3,919	6,797	6,797	6,147	6,147	6,147	6,147
GST Receipts on Sales	4,202	3,193	3,193	3,222	3,222	3,222	3,222
FISHERIES							
GST input credits	1,889	2,000	2,000	2,680	2,000	2,000	2,000
GST receipts on sales	475	328	330	352	328	328	328
Sundry Revenue	30	30	28	32	30	30	30
PART 5 – MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE							
HOUSING AND WORKS							
Executive Vehicle Scheme	18	21	21	21	21	21	21
Provision of Contract Services	12,775	16,388	16,399	16,649	17,194	17,603	17,603
GST input credits	-	348	348	100	100	100	100
GST receipt on sales	38,320	27,898	35,271	35,273	35,273	35,273	35,273
Other	115	106	104	1064	310	310	310
LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT							
Executive Vehicle Scheme and other miscellaneous revenues	870	8	8	8	8	8	8
Funds provided by the Commonwealth	413	548	548	548	548	548	548
GST input credits	396	149	149	150	150	150	150
Indian Ocean Territories Program	131	196	196	196	196	196	196
Westlink Satellite Communication Service ...	650	527	527	527	520	520	520

NET APPROPRIATION DETERMINATIONS (continued)

	2001-02	2002-03	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	\$'000	Estimate	Estimate	Estimate	Estimate
				\$'000	\$'000	\$'000	\$'000
PART 6 – MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION							
CONSUMER AND EMPLOYMENT PROTECTION							
Bill of Sale.....	17	12	12	15	15	15	15
Business Names Certificates.....	30	41	41	42	43	43	43
Business Names Data	-	20	20	21	21	21	21
Business Names Searches.....	1,035	767	767	812	830	830	830
Corporate Fees.....	125	102	102	105	107	107	107
Departmental – Miscellaneous.....	601	336	336	332	385	385	385
Education Kit for Landlords	18	14	14	15	15	15	15
Federal Investigation and Advisory Service ..	200	265	265	265	265	265	265
GST input credits.....	1,602	1,431	1,431	1,432	1,435	1,435	1,435
GST receipts on sales.....	154	307	307	308	310	310	310
Licences and other regulatory fees	1,181	3,189	3,189	6,066	5,467	5,433	5,433
Indian Ocean Territories	92	102	102	105	107	107	107
Recoups from Rental Accommodation Fund.	-	1,669	1,669	1,706	1,745	1,745	1,745
Register of Encumbered Vehicles (REVS)....	1,850	1,712	1,712	1,649	1,689	1,689	1,689
Real Estate and Business Agents Supervisory Board and the Settlement							
Agents Supervisory Board.....	4,199	5,181	5,181	5,298	5,417	5,417	5,417
Retail Trading Hours Exemptions	-	80	80	80	80	80	80
Trade Measurement	254	213	213	239	244	244	244
REGISTRAR, WESTERN AUSTRALIAN INDUSTRIAL RELATIONS COMMISSION							
Service Charges, Transcript and Award							
Sales and Other Revenue.....	87	79	79	79	79	79	79
Fee for service – Australian Industrial Registry	246	246	246	-	-	-	-
GST input credits.....	265	295	298	345	311	311	311
GST receipts on sales.....	46	3	3	3	3	3	3

NET APPROPRIATION DETERMINATIONS (continued)

	2001-02	2002-03	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST							
JUSTICE							
Proceeds from Supreme Court fees.....	3,597	4,855	5,514	4,355	4,355	4,355	4,355
Proceeds from District Court fees.....	2,230	2,800	2,813	2,600	2,600	2,600	2,600
Proceeds from Magistrates Court fees	13,879	14,521	13,196	14,000	14,000	14,000	14,000
Proceeds from Family Court fees	1,518	-	1,514	1,514	1,514	1,514	1,514
Proceeds from Boards & Tribunals fees	207	352	336	227	977	977	977
Proceeds from Sheriff's Office fees	164	200	160	200	200	200	200
Proceeds from Public Trustee estate fees.....	6,029	5,911	5,692	5,692	6,012	6,672	6,912
Proceeds from Public Trustee common fund management fees	2,322	2,368	2,587	2,587	2,587	2,587	2,587
Proceeds from Registrar General's fees	3,615	3,525	3,534	4,182	4,782	4,782	4,782
Proceeds from Crown Solicitor's legal fees ..	2,726	2,000	2,300	2,400	2,400	2,400	2,400
Proceeds from sale of industry goods	1,899	1,410	1,023	1,210	1,210	1,210	1,210
Proceeds from prison canteen sales	3,399	3,100	2,526	3,200	3,200	3,200	3,200
Proceeds from recoup of prisoner telephone calls.....	1,071	805	740	800	800	800	800
Proceeds from recoup of residential tenancy payments.....	1,004	1,000	1,000	1,000	1,000	1,000	1,000
Proceeds from recoup of workers compensation payments.....	2,263	1,537	1,376	2,000	2,000	2,000	2,000
Proceeds from recoup of criminal injury awards.....	583	557	750	750	750	750	750
Proceeds from recoup of legal costs	679	300	300	300	300	300	300
Proceeds from recoup of salary costs.....	1,109	-	665	1,500	1,500	1,500	1,500
Proceeds from recoup of other costs	1,056	-	2,711	1,297	1,297	1,297	1,297
Family Court grant received from the Commonwealth.....	9,311	9,200	9,431	9,431	9,431	9,431	9,431
Indian Ocean Territories grant received from the Commonwealth	191	300	56	82	82	82	82
Schools Assistance grant received from the Commonwealth.....	207	130	201	200	200	200	200
Other grants received	1,465	185	244	250	250	250	250
GST receipts on sales.....	1,299	100	1,300	1,300	1,300	1,300	1,300
GST receipts from Australian Taxation Office.....	20,898	18,704	21,000	21,000	21,000	21,000	21,000
Proceeds from other departmental revenue....	294	9	13	13	13	13	13
COMMISSIONER FOR EQUAL OPPORTUNITY							
Proceeds from the provision of Community Education Services	108	110	120	120	120	120	120
Proceeds from the provision of services to the Indian Ocean Territories	16	-	-	-	-	-	-
GST input credits.....	66	62	62	62	62	62	62
GST receipts on sales.....	14	10	10	10	10	10	10

NET APPROPRIATION DETERMINATIONS (continued)

	2001-02	2002-03	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS							
Executive Vehicle Scheme	25	20	20	20	20	22	22
Confiscation Account	391	690	490	490	690	690	690
Miscellaneous Revenue	52	2	4	4	4	2	2
GST input credits.....	379	280	327	278	278	278	278
GST receipts on sales.....	12	2	2	2	2	2	2
OFFICE OF THE INFORMATION COMMISSIONER							
Executive Vehicle Scheme	4	4	4	4	4	4	4
GST input credits.....	35	12	12	12	12	12	12
Other receipts.....	11	-	-	-	-	-	-
OFFICE OF THE INSPECTOR OF CUSTODIAL SERVICES							
GST Input credits.....	60	42	42	42	42	42	42
Executive Vehicle Scheme	3	2	2	2	2	2	2
WESTERN AUSTRALIAN ELECTORAL COMMISSION							
Extraneous Election Recoups	118	20	30	20	20	20	20
Sale of Rolls and Maps	16	20	10	20	20	20	20
Local Government Postal Election Recoups..	1,530	-	-	2,000	-	2,500	-
Sundries	55	3	3	3	3	3	3
GST input credits.....	150	150	150	80	80	80	80
PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE							
CONSERVATION AND LAND MANAGEMENT							
Apiary site rentals.....	97	100	103	103	103	103	103
Commissions	5	10	5	5	5	5	5
Communication site fees.....	111	120	110	110	110	110	110
Forest leases.....	66	45	50	50	50	50	50
GST input credits.....	1,475	1,500	1,500	1,500	1,500	1,500	1,500
GST receipts on sales.....	4,001	3,500	3,500	3,500	3,500	3,500	3,500
Proceeds from the disposal of equipment and non-real property	367	300	450	300	300	300	300
Proceeds from sale of real property	1,055	-	500	-	-	-	-
Wildlife fees	101	100	110	110	110	110	110

NET APPROPRIATION DETERMINATIONS (continued)

	2001-02	2002-03	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
LAND ADMINISTRATION							
Land Titles Management Services.....	41,542	42,604	45,757	45,819	46,576	46,811	47,721
Sales of Maps and Plans	1,592	1,388	1,390	1,506	1,668	1,713	1,941
Remote Sensing Satellite Imagery Services...	540	484	484	525	587	704	845
Rental Properties.....	982	990	994	1,026	990	990	990
Government Vehicle Scheme	45	50	41	41	45	45	45
Other proceeds and recoups.....	1,271	166	919	516	1,039	842	843
GST input credits.....	1,625	150	150	165	165	165	165
GST receipts on sales.....	3,309	4,393	4,393	5,296	5,296	5,296	5,296
Pastoral Leases	1,005	784	1,056	813	784	784	784
Land Claims Mapping Unit	687	700	750	735	735	735	735
Valuation and Property Information Services	5,203	5,037	9,482	6,375	12,112	6,492	6,592
PART 11 - MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS							
INDUSTRY AND RESOURCES							
Dangerous Goods and Explosives Regulations	999	1,038	1,038	1,070	1,070	1,070	1,070
Departmental fees and charges	1,726	1,638	1,673	2,033	2,033	2,033	2,033
GST	13,701	9,124	9,124	10,098	10,157	10,317	10,317
Other Revenue	36	-	-	-	-	-	-
Petroleum Permits and Licences.....	6,391	4,750	4,750	14,812	5,812	5,812	5,812
Prospecting, Exploration and Other Mining Licences.....	3,420	3,275	3,275	4,026	4,026	4,026	4,026
Scientific Investigative and Advisory Services	5,324	5,997	5,902	6,209	6,147	6,194	6,238
PART 12 - MINISTER FOR EDUCATION AND TRAINING; SPORT AND RECREATION; INDIGENOUS AFFAIRS							
EDUCATION AND TRAINING							
Departmental							
Fees - Agricultural Colleges	2,461	2,571	2,515	2,613	2,712	2,772	2,832
Fees - Senior Colleges	3,093	2,400	3,031	3,292	3,363	3,436	3,511
Fees - Swimming Classes	1,080	1,143	1,180	1,246	1,266	1,286	1,316
Fees - Other.....	586	689	625	535	635	735	735
Farm School Revenue.....	3,162	2,500	3,200	3,200	3,200	3,200	3,200
Physical Education Camp Schools Revenue.....	1,379	1,402	1,388	1,442	1,496	1,529	1,562
Proceeds from Commercial Activities of Institutions	18,126	11,044	11,901	12,041	12,141	12,150	12,150
Recoveries and Refunds - Teachers Salaries	3,010	900	1,970	1,970	1,970	1,970	1,970
Refunds - Workers Compensation.....	3,504	901	3,945	3,945	3,945	3,945	3,945
Revenue - Other.....	692	3,497	3,032	3,106	3,069	2,919	2,919
Revenue - Other Capital	1,168	-	2,046	3,000	-	-	-

NET APPROPRIATION DETERMINATIONS (continued)

	2001-02	2002-03	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
EDUCATION AND TRAINING							
(continued)							
Commonwealth Programs							
Aboriginal School Education.....	8,995	9,212	9,212	9,466	9,726	9,993	10,269
Aboriginal Training Programs	3,846	3,766	3,800	3,800	3,850	3,900	3,900
Adult Migrant Education Programs	673	673	673	673	673	673	673
Employment Related Programs	1,191	1,200	1,200	1,200	1,200	1,200	1,200
Indian Ocean Territories	7,869	7,100	7,996	8,154	8,451	8,837	9,240
Schools Assistance	161,058	152,456	161,031	162,094	168,213	178,935	183,479
Schools Capital Program	23,125	23,000	23,000	23,000	23,000	23,000	23,000
Special Projects	7,564	2,983	2,983	2,483	1,983	1,483	1,483
Vocational Education and Training	81,566	81,493	80,559	86,687	91,635	88,485	88,485
Vocational Education and Training							
Capital Program.....	15,863	21,263	21,263	19,868	15,512	18,454	13,716
GST input credits.....	49,956	46,304	60,782	58,991	60,950	61,488	62,231
GST receipts on sales.....	3,101	784	1,771	1,807	1,864	1,836	1,846
EDUCATION SERVICES							
Registration Fees	32	44	44	104	104	104	104
Aboriginal Education and Training Council ..	172	325	325	325	325	325	325
Borrowings from WA Treasury Corporation..	27,000	26,500	32,439	31,000	26,500	26,500	26,500
Interest Repayments.....	3,259	4,250	3,443	3,981	4,401	4,729	5,069
Principal Repayments	8,218	11,314	9,910	13,947	14,778	15,275	16,140
Miscellaneous revenue.....	89	20	88	90	90	90	90
GST input credits.....	16,242	13,226	17,763	19,345	21,073	23,376	23,376
Commonwealth Specific Purpose Program:							
The Millennium Indigenous Teacher							
Scholarship Program.....	314	100	215	200	200	200	200
GST Receipts	30	26	30	24	24	24	24
RECREATION CAMPS AND RESERVE BOARD							
Accommodation and Recreation Programs....	2,011	1,844	1,727	1,785	1,848	1,911	1,981
GST input credits.....	28	181	198	217	221	219	213
GST receipts on sales.....	163	184	156	156	160	164	169
SPORT AND RECREATION							
Sport Participation Services to the							
Commonwealth.....	771	620	771	620	-	-	-
Sport Development Services to Industry							
Bodies.....	371	45	457	45	45	45	45
Other Revenue	222	83	283	270	270	270	270
GST input credits.....	627	1,039	1,063	1,007	1,040	918	972
GST receipts on sales.....	247	75	64	75	75	95	75

NET APPROPRIATION DETERMINATIONS (continued)

	2001-02	2002-03	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
INDIGENOUS AFFAIRS							
GST input credits.....	672	841	841	870	1,027	1,027	1,027
Other receipts.....	179	100	100	60	60	60	60
Commonwealth grants.....	109	-	90	-	-	-	-
PART 13 - MINISTER FOR COMMUNITY DEVELOPMENT, WOMEN'S INTERESTS, SENIORS AND YOUTH; DISABILITY SERVICES; CULTURE AND THE ARTS							
COMMUNITY DEVELOPMENT							
Departmental Services.....	1,972	1,412	1,412	1,465	800	800	800
Children's Services.....	391	380	383	383	383	383	383
Family Law Court of Western Australia.....	1,213	1,190	691	-	-	-	-
GST input credits.....	10,059	8,320	8,320	8,320	8,320	8,320	8,320
GST receipts on sales.....	126	80	80	80	80	80	80
Christmas/Cocos Island.....	83	-	80	65	65	65	65
Supported Accommodation Assistance Program.....	15,861	15,696	15,696	16,088	16,462	16,490	16,462
Unattached Refugee Children.....	51	16	16	16	16	16	16
National Youth Week.....	21	-	-	-	-	-	-
Youth grants.....	-	80	-	-	-	-	-
Aboriginal Child Care Training.....	13	39	39	39	39	39	39
CULTURE AND THE ARTS							
Rental income from King Street Arts Centre.....	45	40	45	45	45	45	45
Return of investments under the Arts Venture Capital Scheme.....	40	-	-	-	-	-	-
GST input credits.....	5,054	6,060	4,921	5,326	5,326	5,326	5,326
GST receipts on sales.....	1,295	1,020	1,253	1,263	1,263	1,263	1,263
PART 14 - MINISTER FOR HEALTH							
HEALTH							
Health Statistics Branch.....	49	10	10	10	10	10	10
Environmental Health Services.....	455	846	846	996	992	978	978
Community Support Services.....	1,409	1,276	1,360	1,360	1,360	1,360	1,360
Health Promotion Services.....	598	677	677	610	610	610	610
Miscellaneous Services.....	1,533	838	652	652	652	652	652
Drug Abuse Strategy Services.....	124	300	200	200	200	200	200
GST Input Credits.....	40,970	44,726	44,240	48,600	52,500	56,700	61,200
GST Receipts on Sales.....	1,638	720	1,190	1,230	1,264	1,296	1,328
Services provided on behalf of the Commonwealth.....	100,831	108,389	115,014	110,592	118,320	121,419	130,764

NET APPROPRIATION DETERMINATIONS (continued)

	2001-02	2002-03	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
PART 15 - MINISTER FOR RACING AND GAMING; GOVERNMENT ENTERPRISES; GOLDFIELDS-ESPERANCE							
RACING, GAMING AND LIQUOR							
Services to the Racing and Gaming							
Industries	2,746	3,003	3,003	2,866	2,862	3,029	3,140
Indian Ocean Territories Program	243	202	202	206	212	218	225
Liquor Fees Revenue	1,467	1,450	1,450	1,500	1,500	1,500	1,500
Other Revenue	1	2	2	2	2	2	2
GST input credits.....	178	227	180	180	180	180	180
GST receipts on sales.....	12	133	25	25	25	25	25
TOTALS	1,240,108	1,176,360	1,258,618	1,287,302	1,287,737	1,284,459	1,298,496

CHAPTER 3

AGENCY INFORMATION IN SUPPORT OF THE ESTIMATES

Part 1 – Part 5

Part 1

Parliament

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
39	Parliament			
	– Delivery of Outputs	32,452	33,393	34,478
	– Capital Contribution	2,795	2,795	1,525
	Total	35,247	36,188	36,003
57	Parliamentary Commissioner for Administrative Investigations			
	– Delivery of Outputs	2,776	2,776	2,782
	– Capital Contribution	92	558	-
	Total	2,868	3,334	2,782
	GRAND TOTAL			
	– Delivery of Outputs	35,228	36,169	37,260
	– Capital Contribution	2,887	3,353	1,525
	Total	38,115	39,522	38,785

PARLIAMENT

PART 1 - PARLIAMENT**DIVISION 1****APPROPRIATION AND FORWARD ESTIMATES**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Legislative Council							
Item 1 Net amount appropriated to purchase outputs.....	1,818	1,784	1,884	1,834	1,878	1,866	2,026
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	5,767	5,767	6,161	6,043	6,043	6,043	6,043
Total appropriations provided to purchase outputs	7,585	7,551	8,045	7,877	7,921	7,909	8,069
Legislative Assembly							
Item 2 Net amount appropriated to purchase outputs.....	2,896	3,063	3,063	3,170	3,461	3,253	3,532
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	9,757	9,757	10,204	10,174	10,169	10,164	10,159
Total appropriations provided to purchase outputs	12,653	12,820	13,267	13,344	13,630	13,417	13,691
Joint House Committee							
Item 3 Net amount appropriated to purchase outputs.....	10,743	12,081	12,081	13,257	13,517	13,691	13,911
Total appropriations provided to purchase outputs	10,743	12,081	12,081	13,257	13,517	13,691	13,911
Total Purchase of Outputs	30,981	32,452	33,393	34,478	35,068	35,017	35,671
CAPITAL							
Joint House Committee							
Item 118 Capital Contribution	1,724	2,795	2,795	1,525	750	-	180
Total Capital Contribution	1,724	2,795	2,795	1,525	750	-	180
GRAND TOTAL.....	32,705	35,247	36,188	36,003	35,818	35,017	35,851

LEGISLATIVE COUNCIL

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 1 Net amount appropriated to deliver outputs.....	1,818	1,784	1,884	1,834	1,878	1,866	2,026
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	5,767	5,767	6,161	6,043	6,043	6,043	6,043
Total appropriations provided to deliver outputs.....	7,585	7,551	8,045	7,877	7,921	7,909	8,069

MISSION

To provide professional, advisory and administrative support to the President, Ministers, Members and Officers of the Legislative Council and its Committees.

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Administrative and Procedural Support to the Legislative Council, its Members and Committees.....	12,972	12,468	12,962	12,936			
Total Cost of Outputs.....	12,972	12,468	12,962	12,936	13,100	13,219	13,369
<i>Less Operating revenues.....</i>	4,449	4,400	4,400	4,600	4,700	4,800	4,800
Net Cost of Outputs.....	8,523	8,068	8,562	8,336	8,400	8,419	8,569
Adjustments ^(a)	(938)	(517)	(517)	(459)	(479)	(510)	(500)
Appropriation provided to deliver Outputs.	7,585	7,551	8,045	7,877	7,921	7,909	8,069
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	7,585	7,551	8,045	7,877	7,921	7,909	8,069

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Output 1: Administrative and Procedural Support to the Legislative Council, its Members and Committees.**

Administrative and Procedural Support to the Legislative Council, its Members and Committees.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	12,972	12,468	12,962	12,936	
Less Operating Revenue ^(a)	4,449	4,400	4,400	4,600	
Net Cost of Output	8,523	8,068	8,562	8,336	
Adjustments ^(b)	(938)	(517)	(517)	(459)	
Appropriation for delivery of Output 1	7,585	7,551	8,045	7,877	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	6,776	6,601	6,995	6,885	6,958	7,019	7,158
Superannuation	934	742	742	747	737	737	737
Supplies and services	618	-	-	-	-	-	-
Accommodation	184	140	140	140	140	150	150
Depreciation	21	50	50	50	50	-	-
Administration	4,439	4,935	5,035	5,114	5,215	5,313	5,324
TOTAL COST OF SERVICES	12,972	12,468	12,962	12,936	13,100	13,219	13,369
Revenues from ordinary activities							
User charges and fees ^(b)	4,449	4,400	4,400	4,600	4,700	4,800	4,800
Total Revenues from Ordinary Activities	4,449	4,400	4,400	4,600	4,700	4,800	4,800
NET COST OF SERVICES	8,523	8,068	8,562	8,336	8,400	8,419	8,569
REVENUES FROM STATE GOVERNMENT							
Appropriations	7,585	7,551	8,045	7,877	7,921	7,909	8,069
Liabilities assumed by the Treasurer	717	510	510	510	500	500	500
TOTAL REVENUES FROM STATE GOVERNMENT	8,302	8,061	8,555	8,387	8,421	8,409	8,569
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
	(221)	(7)	(7)	51	21	(10)	-
Extraordinary items	177	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(44)	(7)	(7)	51	21	(10)	-

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 27, 27 and 27 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	88	47	93	98	103	103	103
Receivables.....	34	-	34	34	34	34	34
Amounts receivable for outputs.....	50	-	-	-	-	-	-
Prepayments.....	13	-	13	23	23	13	13
Total current assets.....	185	47	140	155	160	150	150
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	-	100	100	150	200	200	200
Plant, equipment and vehicles.....	152	116	102	52	2	2	2
Other.....	36	18	36	36	36	36	36
Restricted cash.....	40	-	40	40	40	40	40
Total non-current assets.....	228	234	278	278	278	278	278
TOTAL ASSETS	413	281	418	433	438	428	428
CURRENT LIABILITIES							
Payables.....	36	221	28	12	16	16	16
Provision for employee entitlements.....	276	208	286	271	256	256	256
Accrued Salaries.....	33	36	38	43	48	48	48
Total current liabilities.....	345	465	352	326	320	320	320
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	80	123	85	75	65	65	65
Total non-current liabilities.....	80	123	85	75	65	65	65
TOTAL LIABILITIES	425	588	437	401	385	385	385
EQUITY							
Accumulated surplus/(deficit).....	(30)	(307)	(37)	14	35	25	25
Asset revaluation reserve.....	18	-	18	18	18	18	18
Total equity	(12)	(307)	(19)	32	53	43	43
TOTAL LIABILITIES AND EQUITY	413	281	418	433	438	428	428

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	7,535	7,501	7,995	7,827	7,871	7,909	8,069
Net cash provided by State government.....	7,535	7,501	7,995	7,827	7,871	7,909	8,069
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(6,749)	(6,581)	(6,975)	(6,905)	(6,978)	(7,019)	(7,135)
Superannuation.....	(217)	(232)	(232)	(237)	(237)	(237)	(237)
Supplies and services.....	(600)	-	-	-	-	-	-
Accommodation.....	(174)	(140)	(140)	(140)	(140)	(150)	(150)
Administration.....	-	(543)	(643)	(540)	(511)	(503)	(547)
Goods and Services Tax.....	(84)	(61)	(61)	(61)	(61)	(61)	(61)
Receipts							
Goods and Services Tax.....	67	61	61	61	61	61	61
Net cash from operating activities.....	(7,757)	(7,496)	(7,990)	(7,822)	(7,866)	(7,909)	(8,069)
CASH FLOWS FROM INVESTING ACTIVITIES							
Proceeds from sale of non-current assets.....	43	-	-	-	-	-	-
Net cash from investing activities.....	43	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD.....	(179)	5	5	5	5	-	-
Cash assets at the beginning of the reporting period.....	307	42	128	133	138	143	143
Cash assets at the end of the reporting period.....	128	47	133	138	143	143	143

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
GST input credits.....	67	61	61	61
TOTAL.....	67	61	61	61

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

LEGISLATIVE ASSEMBLY

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 2 Net amount appropriated to deliver outputs.....	2,896	3,063	3,063	3,170	3,461	3,253	3,532
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	9,757	9,757	10,204	10,174	10,169	10,164	10,159
Total appropriations provided to deliver outputs.....	12,653	12,820	13,267	13,344	13,630	13,417	13,691

MISSION

To provide effective, efficient and professional support to the Assembly, its Committees and individual Members.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2002-03 Budget to Parliament on 16 May 2002 are outlined below.

	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Parliamentary History Advisory Committee - on going research and writing costs.....	25	26	28	29
Parliamentary Education Advisory Committee - on going research and advice costs.....	10	11	12	13
Commonwealth Parliamentary Association Regional Conference.....	-	140	-	-

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1: Administrative and Procedural Support to the Legislative Assembly, its Members and Committees.....	21,392	21,200	21,847	22,073			
Total Cost of Outputs	21,392	21,200	21,847	22,073	22,426	22,351	22,625
<i>Less Operating revenues</i>	7,452	7,410	7,410	7,710	7,910	8,010	8,010
Net Cost of Outputs	13,940	13,790	14,437	14,363	14,516	14,341	14,615
Adjustments ^(a)	(1,287)	(970)	(1,170)	(1,019)	(886)	(924)	(924)
Appropriation provided to deliver Outputs.	12,653	12,820	13,267	13,344	13,630	13,417	13,691
TOTAL CONSOLIDATED FUND APPROPRIATIONS	12,653	12,820	13,267	13,344	13,630	13,417	13,691

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Output 1: Administrative and Procedural Support to the Legislative Assembly, its Members and Committees.**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	21,392	21,200	21,847	22,073	
<i>Less Operating Revenue</i> ^(a)	7,452	7,410	7,410	7,710	
Net Cost of Output.....	13,940	13,790	14,437	14,363	
Adjustments ^(b)	(1,287)	(970)	(1,170)	(1,019)	
Appropriation for delivery of Output 1	12,653	12,820	13,267	13,344	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	10,885	10,451	11,098	10,994	11,351	11,392	11,618
Superannuation	1,544	1,397	1,397	1,407	1,317	1,317	1,317
Supplies and services	1,181	-	-	-	-	-	-
Accommodation	286	-	-	-	-	-	-
Depreciation	46	60	60	50	50	-	-
Administration	7,450	9,292	9,292	9,622	9,708	9,642	9,690
TOTAL COST OF SERVICES	21,392	21,200	21,847	22,073	22,426	22,351	22,625
Revenues from ordinary activities							
User charges and fees ^(b)	7,450	7,400	7,400	7,700	7,900	8,000	8,000
Other Revenue	2	10	10	10	10	10	10
Total Revenues from Ordinary Activities	7,452	7,410	7,410	7,710	7,910	8,010	8,010
NET COST OF SERVICES	13,940	13,790	14,437	14,363	14,516	14,341	14,615
REVENUES FROM STATE GOVERNMENT							
Appropriations	12,653	12,820	13,267	13,344	13,630	13,417	13,691
Liabilities assumed by the Treasurer	1,188	990	990	990	900	900	900
TOTAL REVENUES FROM STATE GOVERNMENT	13,841	13,810	14,257	14,334	14,530	14,317	14,591
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
	(99)	20	(180)	(29)	14	(24)	(24)
Extraordinary items	203	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	104	20	(180)	(29)	14	(24)	(24)

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 28, 28 and 29 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	653	44	187	191	205	205	205
Restricted cash.....	43	-	43	43	43	43	43
Receivables.....	72	20	72	72	72	62	62
Inventories.....	81	51	86	76	76	66	56
Prepayments.....	8	14	8	8	8	4	-
Total current assets.....	857	129	396	390	404	380	366
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	60	120	120	170	220	220	220
Plant, equipment and vehicles.....	176	108	116	66	16	16	16
Other.....	132	72	132	132	132	132	132
Total non-current assets.....	368	300	368	368	368	368	368
TOTAL ASSETS	1,225	429	764	758	772	748	734
CURRENT LIABILITIES							
Payables.....	260	254	54	75	75	75	85
Provision for employee entitlements.....	300	145	240	246	246	246	246
Accrued Salaries.....	36	30	38	40	40	40	40
Total current liabilities.....	596	429	332	361	361	361	371
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	116	193	99	93	93	93	93
Total non-current liabilities.....	116	193	99	93	93	93	93
TOTAL LIABILITIES	712	622	431	454	454	454	464
EQUITY							
Accumulated surplus/(deficit).....	485	(193)	305	276	290	266	242
Asset revaluation reserve.....	28	-	28	28	28	28	28
Total equity	513	(193)	333	304	318	294	270
TOTAL LIABILITIES AND EQUITY	1,225	429	764	758	772	748	734

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	12,593	12,760	13,207	13,294	13,580	13,417	13,691
Net cash provided by State government.....	12,593	12,760	13,207	13,294	13,580	13,417	13,691
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(10,803)	(10,456)	(11,173)	(10,984)	(11,351)	(11,392)	(11,618)
Superannuation.....	(357)	(407)	(407)	(417)	(417)	(417)	(417)
Supplies and services.....	(1,007)	(85)	-	-	-	-	-
Accommodation.....	(285)	-	-	-	-	-	-
Administration.....	-	(1,818)	(2,103)	(1,899)	(1,808)	(1,628)	(1,666)
Goods and Services Tax.....	(138)	(85)	(85)	(85)	(85)	(83)	(85)
Receipts							
Goods and Services Tax.....	85	85	85	85	85	85	85
Other.....	2	10	10	10	10	18	10
Net cash from operating activities.....	(12,503)	(12,756)	(13,673)	(13,290)	(13,566)	(13,417)	(13,691)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(27)	-	-	-	-	-	-
Net cash from investing activities.....	(27)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD.....	63	4	(466)	4	14	-	-
Cash assets at the beginning of the reporting period.....	632	40	695	229	233	247	247
Cash assets at the end of the reporting period.....	695	44	229	233	247	247	247

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
Sale of Publications and Other Revenue.....	2	10	10	10
GST input credits.....	85	85	85	85
TOTAL.....	87	95	95	95

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

JOINT HOUSE COMMITTEE ^(a) (PARLIAMENTARY SERVICES)

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 3 Net amount appropriated to deliver outputs	10,743	12,081	12,081	13,257	13,517	13,691	13,911
Total appropriations provided to deliver outputs	10,743	12,081	12,081	13,257	13,517	13,691	13,911
CAPITAL							
Item 118 Capital Contribution	1,724	2,795	2,795	1,525	750	-	180
GRAND TOTAL.....	12,467	14,876	14,876	14,782	14,267	13,691	14,091

- (a) Following a review during 1997-98 of the support areas of Parliament an amalgamation resulted of the joint functions of the Joint House Committee, the Joint Printing Committee and the Joint Library Committee. Operationally, the combined Department will be referred to as Parliamentary Services, however, for the purpose of the budgetary appropriations, until amendments are enacted in the *Financial Administration and Audit Act (1985)* the name of Joint House Committee will need to be utilised in Budget Statements.

MISSION

To ensure the provision of an appropriate environment and ancillary services to Members of Parliament, Chamber Departments, Parliamentary staff and other users.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2002-03 Budget to Parliament on 16 May 2002 are outlined below.

	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Security upgrade for Parliament House (recurrent element)	290	290	290	290
Centenary of Parliament House publications	50	-	-	-

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Parliamentary Administrative and Support Services.....	11,875	12,114	12,483	13,436			
Total Cost of Outputs.....	11,875	12,114	12,483	13,436	13,515	13,751	13,960
<i>Less Operating revenues.....</i>	18	35	52	52	52	52	52
Net Cost of Outputs.....	11,857	12,079	12,431	13,384	13,463	13,699	13,908
Adjustments ^(a)	(1,114)	2	(350)	(127)	54	(8)	3
Appropriation provided to deliver Outputs.	10,743	12,081	12,081	13,257	13,517	13,691	13,911
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b).....	1,724	2,795	2,795	1,525	750	-	180
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	12,467	14,876	14,876	14,782	14,267	13,691	14,091

- (a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (b) Supporting details are disclosed in the Capital Contribution Statement.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Output 1: Parliamentary Administrative and Support Services.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	11,875	12,114	12,483	13,436	
<i>Less Operating Revenue ^(a).....</i>	18	35	52	52	
Net Cost of Output.....	11,857	12,079	12,431	13,384	
Adjustments ^(b)	(1,114)	2	(350)	(127)	
Appropriation for delivery of Output 1.....	10,743	12,081	12,081	13,257	

- (a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

CAPITAL WORKS PROGRAM

The Parliamentary Services Department capital works program for 2003-04 is \$2.435 million. These funds will be used primarily for:

- Parliament House Security.
- Continuation of building refurbishment and upgrade.
- Information and Communication Systems.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
WORKS IN PROGRESS				
Building Refurbishment and Upgrade -				
Additions to North Elevation of Parliament House	2,450	1,860	1,860	590
Parliament House Stonework Repairs	980	450	450	230
Security System Upgrade	80	60	19	20
Information and Communication Systems -				
Information Technology Cabling Network Upgrade.....	56	52	52	4
COMPLETED WORKS				
Building Refurbishment and Upgrade -				
Air conditioning of Offices	300	300	48	-
Carpet Replacement.....	750	750	296	-
Office Curtains Replacement.....	350	350	195	-
Office Furniture Replacement.....	700	700	68	-
Relocate Members Accommodation.....	250	250	250	-
Relocate Parliamentary Library	250	250	205	-
Computer Hardware and Software -				
2002-03 Program	312	312	312	-
Information and Communication Systems -				
Information Management Plan - Implementation	941	941	124	-
TV Captioning	60	60	60	-
TV Facilities in Members' Offices	49	49	29	-
Video Editing Facilities	25	25	25	-
Voice Recognition Technology	40	40	40	-
NEW WORKS				
Artwork Acquisition				
2003-05 Program	25	-	-	25
Computer Hardware and Software -				
2003-04 Program	195	-	-	195
Furniture and Equipment -				
Furniture Replacement Program	150	-	-	150
Information and Communication Systems -				
Digital Audio Transcription.....	430	-	-	430
Parliament House Security				
Parliament House Security Upgrade	1,680	-	-	750
	10,114	6,449	4,033	2,435

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	2,246	4,160	4,033	2,435	1,670	580	180
	2,246	4,160	4,033	2,435	1,670	580	180
LESS							
Internal Funds and Balances.....	522	665	538	-	-	-	-
Holding Account ^(a)	-	700	700	910	920	580	-
Capital Contribution.....	1,724	2,795	2,795	1,525	750	-	180

(a) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	4,810	4,542	4,940	5,118	5,174	5,206	5,286
Superannuation	412	410	468	460	450	460	460
Supplies and services	2,663	2,452	2,040	2,478	2,567	2,805	2,810
Accommodation	1,629	1,211	1,436	1,440	1,300	1,300	1,300
Capital User Charge	1,722	2,189	2,189	2,555	2,644	2,675	2,682
Depreciation	639	910	910	960	960	860	860
Administration	-	90	90	95	80	85	85
Other expenses	-	310	410	330	340	360	477
TOTAL COST OF SERVICES	11,875	12,114	12,483	13,436	13,515	13,751	13,960
Revenues from ordinary activities							
User charges and fees ^(b)	17	20	17	17	17	17	17
Other Revenue	1	15	35	35	35	35	35
Total Revenues from Ordinary Activities	18	35	52	52	52	52	52
NET COST OF SERVICES	11,857	12,079	12,431	13,384	13,463	13,699	13,908
REVENUES FROM STATE GOVERNMENT							
Appropriations	10,743	12,081	12,081	13,257	13,517	13,691	13,911
Liabilities assumed by the Treasurer	16	-	-	-	-	-	-
TOTAL REVENUES FROM STATE GOVERNMENT	10,759	12,081	12,081	13,257	13,517	13,691	13,911
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(1,098)	2	(350)	(127)	54	(8)	3

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 96, 97 and 99 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	644	333	334	340	246	246	247
Restricted cash.....	129	-	157	185	-	28	56
Receivables.....	427	89	89	89	89	169	179
Amounts receivable for outputs.....	700	665	910	920	580	-	-
Prepayments.....	103	60	60	50	50	110	130
Total current assets.....	2,003	1,147	1,550	1,584	965	553	612
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	-	245	-	184	564	1,424	2,284
Land and Buildings.....	25,964	24,244	28,464	29,574	30,640	30,550	30,070
Plant, equipment and vehicles.....	1,529	2,562	1,671	1,986	1,676	1,486	1,286
Other.....	578	342	578	603	578	578	578
Total non-current assets.....	28,071	27,393	30,713	32,347	33,458	34,038	34,218
TOTAL ASSETS.....	30,074	28,540	32,263	33,931	34,423	34,591	34,830
CURRENT LIABILITIES							
Payables.....	200	428	210	326	316	476	576
Provision for employee entitlements.....	595	318	384	494	384	384	354
Accrued Salaries.....	127	111	137	147	-	16	32
Total current liabilities.....	922	857	731	967	700	876	962
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	353	318	288	322	277	277	247
Total non-current liabilities.....	353	318	288	322	277	277	247
TOTAL LIABILITIES.....	1,275	1,175	1,019	1,289	977	1,153	1,209
EQUITY							
Contributed Equity.....	1,724	4,519	4,519	6,044	6,794	6,794	6,974
Accumulated surplus/(deficit).....	5,346	6,335	4,996	4,869	4,923	4,915	4,918
Asset revaluation reserve.....	21,729	16,511	21,729	21,729	21,729	21,729	21,729
Total equity.....	28,799	27,365	31,244	32,642	33,446	33,438	33,621
TOTAL LIABILITIES AND EQUITY.....	30,074	28,540	32,263	33,931	34,423	34,591	34,830

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	10,043	11,171	11,171	12,153	12,557	12,831	13,051
Capital Contribution.....	1,724	2,795	2,795	1,525	750	-	180
Holding Account.....	-	700	700	910	920	580	-
Net cash provided by State government.....	11,767	14,666	14,666	14,588	14,227	13,411	13,231
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(4,628)	(4,558)	(5,206)	(4,964)	(5,476)	(5,190)	(5,330)
Superannuation.....	(412)	(410)	(410)	(410)	(410)	(410)	(410)
Supplies and services.....	(3,523)	(1,992)	(1,513)	(1,994)	(2,560)	(2,968)	(2,970)
Accommodation.....	(1,684)	(1,666)	(1,496)	(2,046)	(1,291)	(1,292)	(1,232)
Administration.....	-	(85)	(85)	(70)	(88)	(80)	(80)
Capital User Charge.....	(1,722)	(2,189)	(2,189)	(2,555)	(2,644)	(2,675)	(2,682)
Goods and Services Tax.....	(555)	(468)	(518)	(475)	(475)	(475)	(475)
Other.....	-	(280)	(230)	(95)	(282)	(203)	(333)
Receipts							
Goods and Services Tax.....	433	468	644	475	475	475	475
Other.....	1	15	15	15	15	15	15
Net cash from operating activities.....	(12,090)	(11,165)	(10,988)	(12,119)	(12,736)	(12,803)	(13,022)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(1,100)	(4,220)	(3,960)	(2,435)	(1,770)	(580)	(180)
Net cash from investing activities.....	(1,100)	(4,220)	(3,960)	(2,435)	(1,770)	(580)	(180)
NET INCREASE/(DECREASE) IN CASH HELD							
.....	(1,423)	(719)	(282)	34	(279)	28	29
Cash assets at the beginning of the reporting period.....	2,196	1,052	773	491	525	246	274
Cash assets at the end of the reporting period.....	773	333	491	525	246	274	303

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
Proceeds from Stationery Supplies and Other Revenue.....	1	15	15	15
GST input credits.....	433	468	644	475
TOTAL.....	434	483	659	490

The monies received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

PARLIAMENTARY COMMISSIONER FOR ADMINISTRATIVE INVESTIGATIONS

PART 1 - PARLIAMENT

DIVISION 2

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 4 Net amount appropriated to deliver outputs	2,321	2,471	2,471	2,477	2,530	2,594	2,652
Amount Authorised by Other Statutes - Parliamentary Commissioner Act 1971 ...	305	305	305	305	305	305	305
Total appropriations provided to deliver outputs	2,626	2,776	2,776	2,782	2,835	2,899	2,957
CAPITAL							
Capital Contribution	68	92	558	-	-	-	-
GRAND TOTAL	2,694	2,868	3,334	2,782	2,835	2,899	2,957

MISSION

To assist the Parliament of Western Australia to be confident that the public sector of the State is accountable for, and is improving the standard of, administrative decision-making, practices and conduct.

SIGNIFICANT ISSUES AND TRENDS

- Implementation of the final recommendations of the Royal Commission Into Whether There Has Been Any Corrupt or Criminal Conduct by Western Australian Police Officers will be a major organisational challenge for the Parliamentary Commissioner for Administrative Investigations (the Office), as its Police jurisdiction is expected to move to the new Corruption and Crime Commission. The impact will not be able to be quantified until final arrangements for the agency are in place.
- Collocation with the Office of the Public Sector Standards Commissioner (OPSSC) and the Freedom of Information Commissioner will be in place by the end of 2003. This will include a shared corporate services model for the Office and OPSSC.
- The number of complaints received in 2003-04 is expected to remain similar to the past five years.
- The Office will continue to focus on improving the timeliness of investigations through process re-engineering and an internal training program.
- The Office will maintain its focus on improved complaint handling by public sector agencies.

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Police Service and Railway Special Constables	1,274	1,351	1,034	1,027			
Output 2:							
Other Public Sector Organisations.....	1,471	1,482	1,785	1,848			
Output 3:							
Telecommunications Interception Audit.....	40	43	52	52			
Total Cost of Outputs	2,785	2,876	2,871	2,927	2,983	3,048	3,107
<i>Less Operating revenues</i>	142	100	144	145	148	149	150
Net Cost of Outputs	2,643	2,776	2,727	2,782	2,835	2,899	2,957
Adjustments ^(a)	(17)	-	49	-	-	-	-
Appropriation provided to deliver Outputs.	2,626	2,776	2,776	2,782	2,835	2,899	2,957
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	68	92	558	-	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	2,694	2,868	3,334	2,782	2,835	2,899	2,957

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Honest, accountable and inclusive government	The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct.	1. Police Service and Railway Special Constables 2. Other Public Sector Organisations 3. Telecommunications Interception Audit

Outcomes and Key Effectiveness Indicators ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct.					
Percentage of allegations finalised where complainants received some form of assistance (Output 1).....	47%	60%	60%	60%	
Percentage of allegations finalised where complainants received some form of assistance (Output 2).....	41%	65%	50%	50%	

(a) More details of effectiveness indicators are provided in the annual report.

Output 1: Police Service and Railway Special Constables

Provide an effective and efficient system of investigating, and reviewing the adequacy of internal investigations of, complaints about the Police Service and railway special constables.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,274	1,351	1,034	1,027	Reduced costs due to internal reprioritisation of resources.
Less Operating Revenue ^(a)	71	50	56	56	
Net Cost of Output	1,203	1,301	978	971	
Adjustments ^(b)	(9)	-	24	-	
Appropriation for delivery of Output 1	1,194	1,301	1,002	971	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Allegations finalised.....	2,446	2,200	1,900	1,900	
Quality					
Matters judged by external reviewer to have been handled satisfactorily.....	na	na	na	na	Measure under review.
Timeliness					
Average time taken to finalise (days)	162	160	130	130	
Allegations finalised within 3 months	44%	45%	55%	50%	
Cost (Efficiency)					
Average cost per allegation finalised.....	\$521	\$614	\$544	\$541	Reduced cost due to reprioritisation of resources and efficiencies achieved.
Full Time Equivalents (FTEs)	14	14	11	9	

Major Achievements For 2002-03

- Completion of reports about 'Options for Redress in Law Enforcement Agencies', 'Police Response to Assault in the Family Home', 'Police and Off Duty Incidents' and 'The Case Management of Police Internal Investigations'.
- Provided submissions to and participated in round tables conducted by the Police Royal Commission.
- Consulted with the Western Australian Government Railways Commission about the strategic direction of its security and law enforcement operations.
- Conducted seminars about internal investigation methodologies in all police districts.
- Made further improvements to the efficiency of the review process resulting in more allegations finalised than received.

Major Initiatives For 2003-04

- Successful implementation of the likely transition of this output area to the proposed Corruption and Crime Commission, once this new organisation has been set up.
- Maintain the current level of efficiency of the police complaints review processes.
- Continue the focus in the investigation program on significant issues of accountability and process.

Output 2: Other Public Sector Organisations

Provide an effective and efficient system of investigating complaints about public sector organisations other than the Police Service and railway special constables.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,471	1,482	1,785	1,848	Increased costs due to internal reprioritisation of resources.
Less Operating Revenue ^(a)	71	50	88	89	
Net Cost of Output	1,400	1,432	1,697	1,759	
Adjustments ^(b)	(8)	-	25	-	
Appropriation for delivery of Output 2	1,392	1,432	1,722	1,759	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Allegations finalised.....	2,057	1,900	1,900	1,900	
Quality					
Matters judged by external viewer to have been handled satisfactorily.....	na	na	na	na	Measure under review.
Timeliness					
Allegations finalised within 3 months	69%	70%	70%	70%	
Average time taken to finalise (days)	86	90	90	90	
Cost (Efficiency)					
Average cost per allegation finalised.....	\$715	\$780	\$939	\$972	Increased cost due to internal reprioritisation of resources resulting from the additional workload involved in this Output.
Full Time Equivalents (FTEs)	14	14	17	19	

Major Achievements For 2002-03

- Improved operational and investigative practices and procedures.
- Established liaison procedures and improved communication channels with other accountability agencies and larger agencies within jurisdiction.
- Undertook co-operative project with Western Power to improve complaint handling.

Major Initiatives For 2003-04

- Continue to focus on timeliness of investigations and reduce number of old complaints on hand.
- Develop and implement strategies to improve complainants' expectations of investigation process.
- Continue to develop and improve liaison arrangements and working relationships with agencies.

Output 3: Telecommunications Interception Audit

Perform the duties of Principal Inspector and Inspectors under the *Telecommunications (Interception) Western Australia Act 1996*.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	40	43	52	52	
Less Operating Revenue ^(a)	-	-	-	-	
Net Cost of Output	40	43	52	52	
Adjustments ^(b)	-	-	-	-	
Appropriation for delivery of Output 3	40	43	52	52	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Audit reports required by legislation	2	2	3	3	
Quality					
Ombudsman satisfied with inspection reports and draft ministerial reports	100%	100%	100%	100%	
Timeliness					
Statutory time limits met	100%	100%	100%	100%	
Cost (Efficiency)					
Total cost of function.....	\$40,000	\$43,000	\$52,000	\$52,000	
Full Time Equivalents (FTEs)	1	1	1	1	

Major Achievements For 2002-03

- Successful continuation of inspection program and reporting to Ministers.

Major Initiatives For 2003-04

- Maintenance of inspection program.

CAPITAL WORKS PROGRAM

Supplementary funding was provided during 2002-03 for costs associated with collocation and refurbishment. Capital expenditure of \$100,000 in 2003-04 relates to the systematic replacement of information technology hardware, software, office equipment and furniture.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
COMPLETED WORKS				
Collocation - Office Refurbishment.....	566	566	566	-
Computer Hardware and Software -				
2001-02 Program	53	53	49	-
2002-03 Program	62	62	62	-
Furniture and Equipment -				
2002-03 Program	30	30	30	-
NEW WORKS				
Computer Hardware and Software -				
2003-04 Program	100	-	-	100
	811	711	707	100

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	68	92	707	100	83	72	107
	68	92	707	100	83	72	107
LESS							
Holding Account ^(a)	-	-	-	100	83	72	107
Internal Funds and Balances	-	-	149	-	-	-	-
Capital Contribution.....	68	92	558	-	-	-	-

(a) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	1,969	1,962	1,970	1,973	1,975	1,978	2,021
Superannuation	154	156	156	160	164	164	164
Supplies and services	198	242	247	253	253	271	271
Accommodation	297	332	336	355	375	395	395
Capital User Charge	-	-	-	5	13	19	19
Depreciation	56	87	87	80	72	72	72
Administration	111	-	-	-	-	-	-
Other expenses	-	97	75	101	131	149	165
TOTAL COST OF SERVICES	2,785	2,876	2,871	2,927	2,983	3,048	3,107
Revenues from ordinary activities							
User charges and fees ^(b)	120	76	122	122	125	126	126
Grants and subsidies	5	-	5	5	5	5	5
Other Revenue	17	24	17	18	18	18	19
Total Revenues from Ordinary Activities	142	100	144	145	148	149	150
NET COST OF SERVICES	2,643	2,776	2,727	2,782	2,835	2,899	2,957
REVENUES FROM STATE GOVERNMENT							
Appropriations	2,626	2,776	2,776	2,782	2,835	2,899	2,957
Liabilities assumed by the Treasurer	5	-	-	-	-	-	-
TOTAL REVENUES FROM STATE GOVERNMENT	2,631	2,776	2,776	2,782	2,835	2,899	2,957
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
Extraordinary items	(12)	-	49	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(13)	-	49	-	-	-	-

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 29, 29 and 29 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	279	332	178	153	149	147	146
Receivables.....	9	2	9	9	9	9	9
Amounts receivable for outputs.....	-	-	100	83	72	107	-
Prepayments.....	1	-	1	1	1	1	1
Total current assets.....	289	334	288	246	231	264	156
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	72	159	59	56	56	21	93
Plant, equipment and vehicles.....	163	158	217	237	248	248	283
Other.....	-	-	566	566	566	566	566
Restricted cash.....	58	-	63	68	-	6	11
Total non-current assets.....	293	317	905	927	870	841	953
TOTAL ASSETS.....	582	651	1,193	1,173	1,101	1,105	1,109
CURRENT LIABILITIES							
Payables.....	59	50	59	61	59	57	55
Provision for employee entitlements.....	385	335	385	385	385	385	385
Accrued Salaries.....	42	63	48	55	5	6	12
Other.....	-	-	-	-	9	43	49
Total current liabilities.....	486	448	492	501	458	491	501
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	168	188	166	137	108	79	73
Total non-current liabilities.....	168	188	166	137	108	79	73
TOTAL LIABILITIES.....	654	636	658	638	566	570	574
EQUITY							
Contributed Equity.....	68	160	626	626	626	626	626
Accumulated surplus/(deficit).....	(145)	(150)	(96)	(96)	(96)	(96)	(96)
Asset revaluation reserve.....	5	5	5	5	5	5	5
Total equity.....	(72)	15	535	535	535	535	535
TOTAL LIABILITIES AND EQUITY.....	582	651	1,193	1,173	1,101	1,105	1,109

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	2,554	2,689	2,689	2,702	2,763	2,827	2,885
Capital Contribution.....	68	92	558	-	-	-	-
Holding Account.....	-	-	-	100	83	72	107
Net cash provided by State government.....	2,622	2,781	3,247	2,802	2,846	2,899	2,992
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(1,959)	(1,958)	(1,966)	(1,995)	(2,054)	(2,006)	(2,021)
Superannuation.....	(153)	(156)	(156)	(160)	(164)	(164)	(164)
Supplies and services.....	(209)	(171)	(200)	(203)	(206)	(208)	(208)
Accommodation.....	(310)	(332)	(336)	(355)	(375)	(395)	(395)
Capital User Charge.....	-	-	-	(5)	(13)	(19)	(19)
Goods and Services Tax.....	(54)	(56)	(56)	(56)	(56)	(56)	(56)
Other.....	-	(98)	(10)	(37)	(57)	(66)	(110)
Receipts							
User charges and fees.....	10	6	10	10	11	12	12
Goods and Services Tax.....	51	56	56	56	56	56	56
Grants and subsidies.....	5	-	5	5	5	5	5
Other.....	16	24	17	18	18	18	19
Net cash from operating activities.....	(2,603)	(2,685)	(2,636)	(2,722)	(2,835)	(2,823)	(2,881)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(4)	(92)	(707)	(100)	(83)	(72)	(107)
Net cash from investing activities.....	(4)	(92)	(707)	(100)	(83)	(72)	(107)
NET INCREASE/(DECREASE) IN CASH HELD							
.....	15	4	(96)	(20)	(72)	4	4
Cash assets at the beginning of the reporting period.....	322	328	337	241	221	149	153
Cash assets at the end of the reporting period.....	337	332	241	221	149	153	157

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Parliamentary Commission for Administrative Investigations:

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
Indian Ocean Territories Program.....	6	6	6	2
GST Input Credits.....	51	56	56	56
Other Receipts.....	10	24	12	12
TOTAL.....	67	86	74	70

The monies received and retained are to be applied to the Parliamentary Commission for Administrative Investigations' outputs as specified in the Budget Statements.

Part 2

Premier; Minister for Public Sector Management; Federal Affairs; Science; Citizenship and Multicultural Interests

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
69	Premier and Cabinet			
	– Delivery of Outputs	108,836	98,025	143,676
	– Administered Grants, Subsidies and Other Transfer Payments	5,000	-	4,241
	Total	113,836	98,025	147,917
107	Royal Commission into whether there has been any Corrupt or Criminal Conduct by Western Australian Police Officers			
	– Delivery of Outputs	15,200	15,200	2,800
	Total	15,200	15,200	2,800
114	Anti-Corruption Commission			
	– Delivery of Outputs	9,832	10,005	9,999
	– Capital Contribution	480	480	380
	Total	10,312	10,485	10,379
122	Governor's Establishment			
	– Delivery of Outputs	3,291	3,293	3,266
	– Capital Contribution	1,325	1,325	1,040
	Total	4,616	4,618	4,306
129	Office of the Public Sector Standards Commissioner			
	– Delivery of Outputs	2,812	3,104	3,069
	– Capital Contribution	431	431	-
	Total	3,243	3,535	3,069
140	Salaries and Allowances Tribunal			
	– Delivery of Outputs	374	351	307
	– Capital Contribution	-	3	-
	Total	374	354	307
	GRAND TOTAL			
	– Delivery of Outputs	140,345	129,978	163,117
	– Administered Grants, Subsidies and Other Transfer Payments	5,000	-	4,241
	– Capital Contribution	2,236	2,239	1,420
	Total	147,581	132,217	168,778

PREMIER AND CABINET

PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS

DIVISION 3

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate ^(a) \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 5 Net amount appropriated to deliver outputs	103,021	108,336	97,525	143,176	123,846	116,872	115,736
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	500	500	500	500	500	500	500
Total appropriations provided to deliver outputs	103,521	108,836	98,025	143,676	124,346	117,372	116,236
ADMINISTERED TRANSACTIONS							
Item 6 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	3,250	5,000	-	4,241	5,720	4,027	6,012
CAPITAL							
Capital Contribution	2,294	-	-	-	-	-	-
GRAND TOTAL	109,065	113,836	98,025	147,917	130,066	121,399	122,248

- (a) The Department of the Premier and Cabinet includes two new outputs in 2003-04. These outputs, The Office of Road Safety and the Office of E-Government were transferred from the former Department of Transport and Department of Information and Technology respectively. The 2002-03 Mid-Year Review identified grant funds in the Office of Science and Innovation and Office of Native Title outputs that would not be expended and were repositioned to 2003-04, resulting in a significant increase in the Department's 2003-04 appropriation and expenditure when compared with forward estimates published in the 2003-04 Budget Papers.

MISSION

Support the Premier and Cabinet in achieving the Government's vision for all Western Australians, through leadership and coordination and the promotion of excellence in the public sector.

SIGNIFICANT ISSUES AND TRENDS

- Governments worldwide are exploring ways in which advances in technology can be used to improve efficiency and effectiveness. The Western Australian Government has responded by establishing the Office of E-Government that will oversee the transformation of Government operations, using technology as a tool to improve internal efficiency, service delivery to citizens and community participation.
- Governments are looking at better ways of delivering services and streamlining bureaucracy. The Functional Review Taskforce recommendations endorsed by Cabinet include a number of whole of government measures to improve the efficiency and effectiveness of the public sector. These changes will affect a large number of public sector agencies and the Department has a key role in coordinating and implementing the planned reforms.
- Family violence and child abuse amongst communities require a whole of government response. The implementation of the Government's Response to the Gordon Inquiry requires a strong commitment from all human service delivery agencies. The Department is responsible for overseeing the implementation, and is particularly involved in improving collaboration between State Government agencies, and with the Commonwealth and the Aboriginal and Torres Strait Islander Commission.

- The escalating threat of terrorism demands increased collaboration between and within levels of government to ensure prevention and appropriate responses within and across borders.
- Road safety continues to be a high community priority. The Government's road safety initiatives aim to reduce the amount of road trauma occurring on Western Australian roads.
- In a world where countries continue to strive to increase their competitiveness, innovation and research and development are playing an increasing role. The State is improving its international competitiveness position in science by attracting international projects, developing world-scale research facilities and promoting international linkages to local research activities.
- There is an increasing recognition that we must meet the needs of current and future generations through sustainable environmental, social and economic improvement. New principles, approaches and actions are being recognised with the aim of a more sustainable future.
- The collapse of HIH Insurance and other events, including terrorism, attacks have created significant upheaval in the insurance industry. The Western Australian Government, together with other governments across Australia and at the Commonwealth level are introducing new measures with the aim of ensuring that there is a fair, competitive and viable insurance industry in Australia for the benefit of business and the wider community.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2002-03 Budget to Parliament on 16 May 2002 are outlined below.

	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
175th Anniversary of the Swan River Colony	1,250	-	-	-
Free access to legislation and statutory information	-	370	486	366
Functional Review Taskforce:				
- Implementation costs	4,333	4,333	-	-
- General budget reductions	(500)	(1,400)	(2,300)	(2,300)
Government Media Office	255	255	255	255
Government's Response to the Gordon Inquiry	2,874	2,489	1,380	1,402
Multi-jurisdictional Terrorism and Crime	100	100	100	100
Office of Science and Innovation - Centres of Excellence grants	-	-	-	4,500
Parliamentary electorate offices - additional operational funding	2,420	2,493	2,567	2,644
Policy Office - additional operational funding	600	600	600	600
Scitech five year operational funding agreement	-	-	-	11,211

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Support for the Premier as Head of Government	10,272	9,889	12,062	11,314			
Output 2:							
Management of matters of State	53,516	48,778	57,072	60,375			
Output 3:							
Management of policy	7,412	9,234	9,986	11,864			
Output 4:							
Support for the Premier as Minister for Public Sector management.....	5,886	6,923	8,110	8,191			
Output 5:							
Parliamentary, statutory and legislative publishing service.....	3,560	3,006	3,715	4,125			
Output 6:							
Management of the Constitutional Centre programs.....	1,073	974	1,194	2,265			
Output 7:							
Promotion and support of multiculturalism in Western Australia	2,474	2,775	3,166	2,768			
Output 8:							
Native Title policy development, implementation and negotiation.....	2,772	6,455	5,050	18,404			
Output 9:							
Science and innovation promotion and support.....	17,120	28,904	15,735	32,276			
Output 10:							
Support for the implementation of the State's road safety initiatives.....	14,883	19,148	21,414	19,124			
Output 11:							
E-government policy and coordination.....	5,255	5,144	5,491	3,819			
Total Cost of Outputs	124,223	141,230	142,995	174,525	146,586	141,184	137,663
<i>Less Operating revenues</i>	28,167	24,613	23,841	23,525	22,603	21,779	21,838
Net Cost of Outputs	96,056	116,617	119,154	151,000	123,983	119,405	115,825
Adjustments ^(a)	7,465	(7,781)	(21,129)	(7,324)	363	(2,033)	411
Appropriation provided to deliver Outputs.	103,521	108,836	98,025	143,676	124,346	117,372	116,236
ADMINISTERED TRANSACTIONS							
Appropriation for Administered Grants, Subsidies and Transfer Payments	3,250	5,000	-	4,241	5,720	4,027	6,012
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	2,294	-	-	-	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	109,065	113,836	98,025	147,917	130,066	121,399	122,248

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Honest, accountable and inclusive government	The Premier's requirements and those of Cabinet are met.	1. Support for the Premier as Head of Government
Honest, accountable and inclusive government	The Premier's requirements and those of Cabinet are met.	2. Management of matters of State
Honest, accountable and inclusive government	The Premier's requirements and those of Cabinet are met.	3. Management of policy
A valued and protected environment		
Honest, accountable and inclusive government	The Premier's obligations as Minister for Public Sector Management are met.	4. Support for the Premier as Minister for Public Sector management.
	A secure, confidential and time critical printing and publishing service for Parliament and Government.	5. Parliamentary, statutory and legislative publishing service.
	Increased level of community awareness of the Western Australian and Commonwealth Constitutions, and the Australian Federal system of government.	6. Management of the Constitutional Centre programs.
Safe, healthy and supportive communities	A Western Australian society in which there is widespread acceptance of the principles of multiculturalism.	7. Promotion and support of multiculturalism in Western Australia.
A growing and diversified economy	Resolution of Native Title matters in accordance with Government Policy	8. Native Title policy development, implementation and negotiation.
Safe, healthy and supportive communities		
A growing and diversified economy	Science and Innovation has increased in significance as a driver of economic growth for Western Australia.	9. Science and innovation promotion and support.
An educated and skilled future for all Western Australians		
Safe, healthy and supportive communities	Reducing the number of fatalities in Western Australia through the implementation of Road Safety programs	10. Support for the implementation of the State's road safety initiatives.
Honest, accountable and inclusive government	The strategic transformation of the operations of Government, using technology as a tool to improve internal efficiency, service delivery to citizens and community participation	11. E-government policy and coordination.
A growing and diversified economy		

Outcomes and Key Effectiveness Indicators ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: The Premier's requirements and those of Cabinet are met.					
The extent to which the needs of the Premier and Cabinet are met by services provided by the Department of the Premier and Cabinet..	3.4	3.4	3.4	3.5	(b)
Outcome: The Premier's obligations as Minister for Public Sector Management are met.					
The extent to which the needs of the Premier are met by services provided by the Department of the Premier and Cabinet.....	4.0	4.0	3.0	3.0	(c)
Outcome: A secure, confidential and time critical printing and publishing service for Parliament and Government.					
Percentage of Parliamentary documents produced and delivered within agreed timeframes set by each House	100%	100%	100%	100%	
Outcome: Increased level of community awareness of the Western Australian and Commonwealth Constitutions, and the Australian Federal system of government.					
Percentage growth in Constitutional Centre customer numbers compared to previous year	4.36%	6.00%	8.43%	8.33%	
Percentage increase in use of electronic information provided on the Constitutional Centre web page	na	na	23.98%	25.00%	New service commenced in 2002-03.
Level of regional demand/support for travelling or outreach.....	na	na	na	78.00%	No significant outreach activities undertaken until 2002-03 therefore increase for that year is not meaningful.
Outcome: A Western Australian society in which there is widespread acceptance of the principles of multiculturalism.					
Extent to which the principles of multiculturalism are accepted and practiced in Western Australia	na	na	na	na	Community surveys will be conducted during 2003-04 to establish the baseline for this indicator, however at time of compilation of this budget, it was not possible to reliably estimate a target.
Extent to which policies and practices of public sector agencies reflect the principles of multiculturalism.....	na	na	na	na	Public sector surveys will be conducted during 2003-04 to establish the baseline for this indicator, however at time of compilation of this budget, it was not possible to reliably estimate a target.

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: Resolution of Native Title matters in accordance with Government Policy					
Percentage reduction in number of outstanding claims awaiting resolution	3%	1%	1%	4%	10 additional claims accepted during 2002-03. Up to 11 determinations are projected for 2003-04.
Ratio of negotiated agreements to litigated decisions	5:2	6:2	6:2	15:4	10 additional claims accepted during 2002-03. Up to 11 determinations are projected for 2003-04.
Outcome: Science and Innovation has increased in significance as a driver of economic growth for Western Australia.					
Index of funding leverage obtained for Western Australia from Centres of Excellence grants.	8:1	8:1	9:1	10:1	Expressed as a ratio of dollars Western Australia receives from the Commonwealth and other sources for every dollar provided by the State.
Change in level of total investment in scientific research and development in Western Australia	8.32%	na	na	na	Lagging indicator data published by ABS every two years. The next 'Research and Development in Australia, All Sector Summary' due in 2003-04 for the period 2001-2003.
Outcome: Reducing the number of fatalities in Western Australia through the implementation of Road Safety programs					
Deaths from road crashes per 100,000 estimated residential population.	8.7	10	9.4	9.0	
Police reported hospital admissions due to road crashes per 100,000 population.	97	95	na	94	2002-03 estimated actual data not available at time of budget preparation.
Hospital admissions due to Road Crashes per 100,000 population.	193	192	na	190	2002-03 estimated actual data not available at time of budget preparation.
Outcome: The strategic transformation of the operations of Government, using technology as a tool to improve internal efficiency, service delivery to citizens and community participation					
Proportion of Departments that adopt and implement policies, standards and guidelines developed by the Office.....	na	na	70%	70%	This is a new output and consequently it has not been possible to report prior period values for all key effectiveness indicators. Where comparable data is available, it is shown.
Number of significant e-government initiatives in which the Office is involved.....	6	10	11	6	A number of projects undertaken in 2002-03 will not continue in 2003-04.
Strategic Management Council E-Government Sub-Committee's satisfaction with quality of advice and support provided.....	na	na	3.0	3.2	This is a new output and consequently it has not been possible to report prior period values for all key effectiveness indicators. Where comparable data is available, it is shown.

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Premier's satisfaction with advice and support provided.....	na	na	3.0	3.0	This is a new output and consequently it has not been possible to report prior period values for all key effectiveness indicators. Where comparable data is available, it is shown.

- (a) More details of effectiveness indicators are provided in the annual report.
- (b) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from standard survey instrument issued to the Premier's Office and to all Ministerial offices.
- (c) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from standard survey instrument issued to the Premier's Office.

Output 1: Support for the Premier as Head of Government

The Department provides administrative support and advice responsive to the Premier's requirements as Head of Government. This output also includes the promotion of Western Australia's interests overseas and communicating Government policies and activities.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	10,272	9,889	12,062	11,314	
Less Operating Revenue ^(a)	398	49	755	134	
Net Cost of Output	9,874	9,840	11,307	11,180	
Adjustments ^(b)	539	(58)	(1,301)	(308)	
Appropriation for delivery of Output 1	10,413	9,782	10,006	10,872	

- (a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Overseas agencies supported.....	3	3	4	4	
Office supported.....	1	1	1	1	
Media and communication clients serviced.....	14	14	14	14	
Quality					
Premier's Office satisfaction with quality of support provided.....	3.0	4.1	4.0	4.0	(a)
Client satisfaction with quality of media and communication services.....	3.7	3.6	3.7	3.7	(a)
Timeliness					
Premier's Office satisfaction with timeliness of support provided.....	3.0	3.6	4.0	4.0	(a)
Client satisfaction with timeliness of media and communication services.....	3.5	3.6	3.7	3.7	(a)
Cost (Efficiency)					
Average cost per overseas agency supported...	\$1,574,032	\$1,239,360	\$1,317,404	\$1,141,964	Favourable exchange rate climate projected for 2003-04.
Average cost per office supported.....	\$3,034,620	\$3,364,733	\$3,950,652	\$3,679,068	
Average media and communication cost per client.....	\$172,011	\$200,462	\$202,983	\$219,111	(b)
Full Time Equivalents (FTEs)	72	73	67	65	

- (a) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from standard survey instrument issued to the Premier's Office and to all Ministerial offices.
- (b) Additional funding was provided in the 2002-03 budget for the creation of the Community Liaison Unit and country media monitoring. In 2003-04, additional funding will be provided to establish a strategic communications function within the Government Media Office.

Major Achievements For 2002-03

- The European Office participated in the 'Offshore Northern Seas 2002' oil and gas exhibition at Stavanger Norway in August 2002, and supported an inward industry mission from Western Australia. The Office also supported two oil and gas missions that visited Perth for the AustralAsian Oil and Gas 2003 exhibition in March 2003.
- The European Office supported pig and dairy investment missions from the United Kingdom and Denmark to Western Australia, and negotiated with European Union officials for an Autonomous Tariff Quota providing tariff concessions for up to 2000 tonnes of Western Rock Lobster per year.
- The European Office supported visits by the Governor and several State Government Ministers, and represented the State at the International Conference on Child Migrants.
- The European Office continued to promote opportunities in Western Australia at appropriate Resources, Agricultural, Information and Communications Technology, Education, Business Migration and Arts and Culture events, conferences and seminars.
- The North Asia Agency coordinated the itinerary for the July 2002 visit to Hyogo Prefecture and Tokyo by the Premier.
- Assistance was provided to two major Japanese consortiums conducting feasibility studies into the establishment of dimethyl ether production facilities at Burrup and King Bay. Investment coordination was provided to Japanese companies interested in investing in a water treatment facility and forestry projects in Western Australia.
- The North Asia Agency conducted promotional events showcasing Western Australian wines and foods, and assisted with the organisation of two agribusiness investor missions to Western Australia. In partnership with the Department of Agriculture, the Office represented Western Australia at a major investment fair.
- The Government's Middle East Trade Office was opened in Dubai, and the Premier led a trade and investment promotion coinciding with the opening.

- The Middle East Trade Office supported Western Australian participation in the Arab Health and Gulf Foods trade exhibitions, and supported the Minister for Agriculture's visit.
- The four-year Physical Activity Strategy and Implementation Plan were developed for Cabinet approval.

Major Initiatives For 2003-04

- The European Office will represent the State at 'Offshore Europe 2003' to be held at Aberdeen, at 'Emigrate 2004', and will continue to promote Western Australian food, education and agribusiness at events across Europe.
- Jointly with the Department of Industry and Resources, the North Asia Agency will implement the Kansai/Hyogo Strategy to increase investment from the Kansai area to Western Australia, and continue promotion of Western Australian exports to the region including wine, value-added food products, building materials and aged care and education services.
- The Middle East Trade Office will promote the establishment of a Western Australia-United Arab Emirates Business Association to foster commerce between the two countries, provide support for proposed Construction Industry and Education Trade Missions and continue to promote Western Australia's agricultural and food industry capabilities.
- Community-based initiatives to support the Government's physical activity message will be developed and implemented.

Output 2: Management of matters of State

The Department provides a range of services on behalf of the Premier including:

- support for the functions of Executive Government;
- administration of entitlements for Members of Parliament;
- support for Ministerial Offices and the Leaders of the Opposition Parties;
- developing whole of government positions on treaties, defence, federal reform and other matters raised through the Council of Australian Governments;
- managing and coordinating Western Australian Government input to federal negotiations; and
- coordinating delivery of government services provided to the Indian Ocean Territories on behalf of the Commonwealth Government.

This output also includes the corporate services function provided to the Anti-Corruption Commission; Governor's Establishment; the Office of the Public Sector Standards Commissioner; the Parliamentary Commissioner for Administrative Investigations; and the Department of Treasury and Finance.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	53,516	48,778	57,072	60,375	
Less Operating Revenue ^(a)	3,759	683	1,395	817	
Net Cost of Output	49,757	48,095	55,677	59,558	
Adjustments ^(b)	19	(224)	(1,970)	(1,543)	
Appropriation for delivery of Output 2	49,776	47,871	53,707	58,015	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Ministerial Offices supported (including the Leaders of the Opposition)	15	15	15	15	
Members of Parliament provided with entitlements	91	91	91	91	
Executive Government Services provided	298	266	280	275	
Responses provided to the public on behalf of the Premier	27,853	18,000	14,700	17,100	
Briefings on federal affairs matters provided for the Premier as Minister for Federal Affairs.....	59	75	75	75	(a)
Developed, monitored and reviewed Indian Ocean Territory Service Delivery Arrangements	29	30	30	32	(a)
Quality					
Ministerial Office satisfaction with quality of service provided.....	3.4	3.5	3.3	3.4	(b)
Members of Parliament satisfaction with quality of service provided.....	3.2	3.1	3.2	3.2	(b)
Client satisfaction with quality of Executive Government and correspondence services provided.....	3.8	3.5	3.4	3.5	(b)
Timeliness					
Ministerial Office satisfaction with timeliness of service provided	3.4	3.5	3.3	3.4	(b)
Members of Parliament satisfaction with timeliness of service provided	3.1	3.1	3.2	3.3	(b)
Client satisfaction with timeliness of Executive Government and correspondence services provided	3.6	3.5	3.3	3.4	(b)
Cost (Efficiency)					
Average operating cost per Ministerial Office (including the Leaders of the Opposition)....	\$1,342,506	\$1,386,414	\$1,378,689	\$1,373,013	(c)
Average cost of administration per Ministerial Office (including the Leaders of the Opposition)	\$282,141	\$330,143	\$331,806	\$330,112	(c)
Average entitlement cost per Member of Parliament.....	\$189,515	\$182,084	\$204,433	\$220,103	(c)
Average cost of administration per Member of Parliament.....	\$4,609	\$858	\$5,334	\$4,931	(c)
Average cost per Executive Government Service.....	\$11,716	\$13,444	\$15,176	\$15,515	(c)
Average cost per response provided to the public on behalf of the Premier.....	\$25	\$34	\$55	\$48	(c)
Average cost per briefing provided to the Premier	\$13,067	\$12,932	\$8,252	\$9,698	(a)
Average cost of administration per Indian Ocean Territory Service Delivery Arrangement.....	\$7,867	\$6,052	\$7,214	\$5,404	(a) Two new agreements projected for 2003-04.
Support provided to Inquiries and Community Service Obligations.....	\$4,345,850	\$19,596	\$4,649,573	\$7,239,923	Includes provision for the Functional Review implementation.
Community Service grants excluded	\$507,047	\$315,000	\$644,000	\$410,200	
Corporate services provided to external agencies	\$720,016	\$702,349	\$756,658	\$720,308	
Full Time Equivalents (FTEs)	450	455	430	428	

(a) The functions of Federal Affairs and Indian Ocean Territories were transferred from Output 4 to Output 2 on 6 January 2003. Quantity and cost indicators for the full year 2002-03 are reported under this output for convenience.

(b) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from standard survey instrument issued to the Premier's Office and to all Ministerial offices.

(c) Comparative indicators for 2001-02 actual and 2002-03 budget have been estimated from existing departmental records. Recasting to incorporate indicators for Federal Affairs and Indian Ocean Territories has led to minor variations in the other output costs reported for 2001-02 actual and 2002-03 budget.

Major Achievements For 2002-03

- The Department coordinated arrangements for a welcome home event for Western Australian members of the Commonwealth Games team in August 2002.
- The Department coordinated the Premier's overseas visits including visits to the United Arab Emirates, China, Japan and Korea.
- Arrangements for the November 2002 visit to Western Australia by His Royal Highness the Earl of Wessex were coordinated by the Department.
- An on-line boards and committees information and registration system was made available to the public.
- The Department coordinated consultation on the design and management of the Bali Memorial.
- Support was provided to the Premier for Heads of Government negotiations on counter-terrorism, handguns, insurance, water property rights, child protection, ageing and a range of intergovernmental agreements.
- The State's involvement was coordinated in the implementation of the Council of Australian Governments' agreement establishing nationally consistent legislation to prohibit human cloning and other unacceptable practices.
- High-level negotiations were facilitated between the Commonwealth and relevant State agencies on defence matters.
- Western Australian participation in the National Foot and Mouth Disease simulation, Exercise Minotaur, testing national coordination and communication in the event of an outbreak was managed.
- In conjunction with the Department of Treasury and Finance, the Department implemented a strategic framework to monitor and improve Western Australia's negotiation and management of Commonwealth Special Purpose Payments.
- Services provided to the Indian Ocean Territories by 15 State agencies under Service Delivery Arrangements between the Commonwealth and the State were reviewed and negotiations for four-year extensions to those agreements commenced. Two new agreements were negotiated and the implications of a whole of government service proposition examined.
- Negotiations for the proposed commercial satellite launching facility on Christmas Island were monitored to ensure that the State's interests are protected.
- Support was provided for the State's major counter-terrorism exercise conducted in March 2003.

Major Initiatives For 2003-04

- The Department will coordinate arrangements associated with the Bali Memorial dedication ceremony on 12 October 2003.
- Briefing information will be provided to the Premier for Heads of Government negotiations and Western Australia's input to Council of Australian Governments' agreements and implementation of outcomes coordinated. The issues include terrorism, handguns, insurance reforms, energy policy, stem cell research and disaster relief and mitigation.
- The State will be represented on the Commonwealth/State Standing Committee on Treaties to ensure State interests are recognised in treaties being negotiated by the Commonwealth. High priority treaty matters include the Singapore-Australia Free Trade Agreement, Australia-United States Free Trade Agreement, World Trade Organisation General Agreement on Trade in Services, and the proposed UN Convention on the Rights of People with Disabilities.
- Two new Service Delivery Arrangements between the Commonwealth and the State will be negotiated for services to the Indian Ocean Territories, and several existing arrangements reviewed.

Output 3: Management of policy

The Department provides advice to and co-ordination for the Premier and Cabinet on key policy matters to ensure an effective government-wide perspective in the following areas:

- Citizens & Civics;
- Crime Prevention;
- Economic Policy;
- Environmental Policy;
- Regional Policy;
- Social Policy; and
- Sustainability.

The Policy Division also provides support to Cabinet Standing Committees. The Cabinet Standing Committees have endorsed terms of reference which include overseeing Cabinet decision-making and advising Cabinet on the impact of Government policies and decisions on Western Australian communities. The Standing Committees' key priorities include developing policies which include social and environmental, as well as economic and regional objectives.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	7,412	9,234	9,986	11,864	Crime Prevention grants repositioned from 2002-03 to 2003-04.
Less Operating Revenue ^(a)	604	572	596	609	
Net Cost of Output	6,808	8,662	9,390	11,255	
Adjustments ^(b)	1,029	(68)	(2,072)	6	
Appropriation for delivery of Output 3	7,837	8,594	7,318	11,261	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Provision of information (hours)	20,893	23,700	13,300	13,300	(a)
Policy co-ordination and review (hours).....	24,014	21,700	21,100	21,100	(a)
Policy development (hours).....	21,344	19,100	16,300	16,300	(a)
Project management (hours).....	13,517	13,500	8,100	8,100	(a)
Graffiti removals	7,684	na	na	na	Activity ceased in 2001-02.
Quality					
Premier's Office satisfaction with quality of services provided	3.0	5.0	4.0	4.0	(b)
Ministerial Office satisfaction with quality of services provided	2.9	3.5	3.4	3.4	(b)
Timeliness					
Premier's Office satisfaction with timeliness of services provided	3.0	4.0	4.0	4.0	(b)
Ministerial Office satisfaction with timeliness of services provided.....	3.0	3.5	3.4	3.4	(b)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Cost (Efficiency)					
Average cost per hour of provision of information	\$76	\$73	\$109	\$137	(a)
Average cost per hour of policy co-ordination and review	\$72	\$82	\$151	\$164	(a)
Average cost per hour of policy development .	\$69	\$79	\$88	\$84	(a)
Average cost per hour of project management.	\$63	\$52	\$81	\$83	(a)
Average cost per graffiti removal	\$34	na	na	na	Activity ceased in 2001-02.
Value of grants excluded	\$1,429,458	\$3,518,000	\$3,122,000	\$4,529,000	
Full Time Equivalents (FTEs)	50	54	51	50	

- (a) The Federal Affairs and Indian Ocean Territories functions were transferred from Output 3 to Output 2 on 6 January 2003 reducing the FTEs in this output by 7, and increasing the cost per hour. These transfers and the implementation of the Policy Office review substantially reduced the number of hours of provision of information, policy co-ordination and review, policy development and project management delivered by this output. Comparative values have been recast for 2001-02 actual and 2002-03 budget using existing data.
- (b) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from standard survey instrument issued to the Premier's Office and to all Ministerial offices.

Major Achievements For 2002-03

- The Department, in partnership with the Department of Local Government and Regional Development, formulated a regional policy statement to provide a framework for the sustainable economic, environmental and social development of regional Western Australia.
- The Department assisted in the administration of the Regional Investment Fund and supported the program of Regional Investment Tours, with tours conducted in the Great Southern and Gascoyne.
- The Department assisted in the development of a connections policy for regional Western Australia as part of the Regional Electricity Supply Committee.
- The Department participated in the operations of the Institute for Regional Development, the Institute for Service Professions, the Western Australian Planning Commission, the Ministerial Advisory Committee on Housing, the Disability Services Commission Board and the Gascoyne-Murchison Strategy as part of Regional Capacity Building.
- The Department contributed to the development of the Peel Sustainability Plan 2020.
- The Department has assisted with the development of a planning and management strategy for the Carnarvon/Ningaloo Coastal region.
- The Department coordinated consultation concerning, and preparation of, a State Water Strategy for Western Australia.
- The Department coordinated the signing of the bilateral agreement between the State and Commonwealth for the Natural Heritage Trust Extension.
- The Department assisted in the development of the Contaminated Sites Bill 2002, which adopts a comprehensive approach to the identification, classification and remediation of contaminated sites.
- The Department has coordinated development of a program to implement the Government's policy commitments on urban bushland conservation.
- The Department coordinated the production of 'Focus on the Future: The Western Australian State Sustainability Strategy: Consultation Draft' that was released by the Premier and widely circulated for public comment in September 2002.
- The Department coordinated considerable public consultation initiatives on the draft Strategy including six public workshops in Perth and 17 public meetings across Western Australia.

- The Department coordinated the establishment of the State – Local Government Sustainability Roundtable to develop a Sustainability Partnership Agreement with Local Government in support of implementing the final State Sustainability Strategy.
- The Department coordinated the Government’s \$75 million response to the inquiry into child sexual abuse and family violence in Indigenous communities.
- An Early Years Taskforce was established to develop strategies to improve the coordination of Government services at the local level and to engage the community in service delivery.
- The Department assisted the Active Ageing Taskforce to complete its review of Western Australia’s ageing policies and make recommendations to government about a new policy framework for managing the ageing of our community.
- The Department completed and presented to the Premier a draft framework for a whole of government policy and key strategic areas entitled ‘A Voice for All: Strengthening Democracy’.
- The Department launched a community website, ‘Citizenscape’, which is designed to assist citizens in developing better understanding of democratic institutions and processes, build people’s capacity as proactive citizens, and address fragmentation by encouraging links across generations, cultures and locations.
- Following the success of the ‘Consulting Citizens: A Resource Guide’ produced early in 2002, a Companion Guide ‘Planning for Effective Consultation’ (addressing Planning, Risk Management, Methodologies and Evaluation) has been produced.
- The Department has produced a video entitled ‘Debunking Myths: An Intergenerational Debate’ to highlight intergenerational issues of stereotyping and safety.
- The Department, in co-operation with Institute of Public Administration undertook a series of public sector workshops in community consultation and participatory deliberative practice. Over 300 public sector participants have now received training in best practice consultative techniques. These workshops build upon the successful consultations guide ‘Consulting Citizens: A Resource Guide’.
- The Department took a lead role in the development of the *Civil Liability Act 2002, Insurance Commission of W.A. Amendment Act* and the ‘Civil Liability Amendment Bill 2003’ in response to the public liability and professional indemnity crisis.
- The Department provided support for 5 national summits attended by Ministers from the States and Commonwealth to address national solutions to insurance issues, one of which was held in Perth.
- The Department coordinated the public consultation process for the Review of Retail Trading Hours.
- A review of crime prevention structures and programs in Western Australia was completed, and development of a State crime prevention strategy, and young person’s crime prevention strategy initiated.
- A crime prevention needs analysis was initiated for Western Australia that will result in the production of individual crime profiles for all Local Government areas.
- A Burglary Reduction Task Force to lead and coordinate action on policy, and key pilot projects to reduce the incidence of burglary in Western Australia was established, and a feasibility study into place management to prevent burglary in industrial areas initiated.

Major Initiatives For 2003-04

- The Department, in partnership with the Department of Local Government and Regional Development, will promote and release the Regional Policy Statement for Western Australia and commence the implementation of the policy.
- The Department will provide input into the formulation of the State Industry Policy and the Trade and Investment Strategy.

- The Department will play a key role in finalising a planning and management strategy for the Carnarvon/Ningaloo Coastal region.
- The Department, in partnership with the Department of Health and the Regional Development Council, will assist in developing strategies to address outcomes from the Country Health Services Review.
- The Department will coordinate Western Australia's input into a national Greenhouse policy and will assist in the development of a State Greenhouse Strategy.
- The Department will continue to negotiate with the Commonwealth on progressing the National Action Plan for Salinity and Water Quality and the Natural Heritage Trust extension.
- The Department will assist in progressing the Government's environmental law reform program, including the 'Contaminated Sites Bill 2002' and the proposed Biodiversity Conservation and Waste Management Bills.
- The Department will assist in the development of a whole of government biodiversity conservation strategy, and will continue to work with relevant Departments to promote whole of government responses to other environmental and natural resource management issues.
- The State Sustainability Strategy and action plan will be finalised and partnership agreements to support implementation of the Strategy will be developed with key stakeholders, including Local Government.
- The Department will assist in developing a comprehensive Early Years Strategy across Government.
- The Department will launch the Western Australian Citizenship Strategy in the second half of 2003.
- The Department will continue to monitor the implementation of legislative initiatives and policy measures relating to insurance issues.
- The Department will participate in the Health Reform Committee.
- The Statewide community safety and crime prevention strategy will be implemented.

Output 4: Support for the Premier as Minister for Public Sector management.

The Department provides advice, assistance and support to the Minister for Public Sector Management and the public sector on a range of public sector management matters, including:

- functions under the *Public Sector Management Act*, including as the employer of Chief Executive Officers and manager of the Senior Executive Service;
- quality human resource management and change, including redeployment and recruitment programs and management and workforce development;
- whole-of-government reporting on public sector workforce demographics, trends and management issues; and
- support for organizational restructuring and promotion of whole of government management improvement strategies and special projects.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	5,886	6,923	8,110	8,191	
Less Operating Revenue ^(a)	1,346	1,075	951	1,743	
Net Cost of Output	4,540	5,848	7,159	6,448	
Adjustments ^(b)	1,653	(79)	(992)	(50)	
Appropriation for delivery of Output 4	6,193	5,769	6,167	6,398	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Senior Executive Service members managed (including CEOs).....	391	370	371	362	(a)
Publications provided for the public sector.....	37	36	38	30	(a)(b)
Public Sector Management recruitment and redeployment services	576	540	785	785	(a)
Hours of workforce development provided	3,980	3,800	3,800	4,000	(c)
Hours of policy advice and policy implementation provided	15,100	18,000	18,600	19,500	(d)
Public Sector Management Program participants	20	20	20	40	(e)
Quality					
Premier's Office satisfaction with quality of support as Employer of public sector CEOs and Manager of the SES	4.0	5.0	3.0	3.0	(f)
User satisfaction with quality of publications provided for the public sector	88%	85%	na	80%	(h)
Agency satisfaction with quality of Public Sector Management recruitment and redeployment services	3.2	3.5	3.5	3.5	(f)
Participant satisfaction with the quality of workforce development provided	na	na	3.2	3.3	(g)
Client satisfaction with the relevance of policy advice and implementation support provided.....	na	na	3.1	3.2	(i)
Participant satisfaction with the relevance of the PSM Program.....	na	na	4.0	4.1	(j)
Timeliness					
Premier's Office satisfaction with timeliness of support as Employer of public sector CEOs and Manager of the SES	4.0	5.0	3.0	3.0	(e)
Publications produced within required timeframe.....	100%	100%	100%	100%	
Agency satisfaction with timeliness of Public Sector Management recruitment and redeployment services	3.2	3.5	3.5	3.5	(e)
Participant satisfaction with the timeliness of workforce development provided	na	na	3.2	3.3	(g)
Client satisfaction with the timeliness of policy advice and implementation support provided.....	na	na	3.1	3.2	(i)
Cost (Efficiency)					
Average cost per Senior Executive Service member (including CEOs)	\$1,530	\$1,612	\$1,488	\$1,632	(a)
Average cost per publication issued for the public sector	\$39,591	\$39,144	\$42,304	\$47,821	(a)(b)
Average cost per Public Sector Management recruitment and redeployment service	\$2,394	\$3,309	\$1,906	\$2,451	(a)
Average cost per hour of workforce development provided	\$168	\$247	\$168	\$185	(c)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Average cost per hour of policy advice and policy implementation support provided.....	\$92	\$70	\$104	\$99	(d)
Average cost per Public Sector Management Program participant	\$2,491	\$2,012	\$20,859	\$11,703	(e)
Copyright administered on behalf of government	\$1,101	\$600,000	\$1,200,000	\$821,000	(k)
Grants excluded.....	\$303,656	\$300,000	\$265,000	\$280,000	
Full Time Equivalents (FTEs)	50	51	52	56	

- (a) FTEs were reallocated to these indicators following restructuring of the Employment Branch in 2002-03. Prior period values for 2001-02 actual and 2002-03 budget have been recast using the same FTEs.
- (b) The Intersector magazine presently published fortnightly will be published monthly from October 2003 substantially reducing the number of publications per year.
- (c) This new indicator covers the Workforce Development program managed by this output, but not previously reported. Comparatives for 2001-02 actual and 2002-03 budget have been calculated using information provided by the program manager and prior period financial data.
- (d) This indicator replaces the indicators provision of information hours, policy coordination and review hours, policy development hours and project management hours reported in 2002-03. 2001-02 actual and 2002-03 comparative values have been calculated using information provided by the program manager and prior period financial data.
- (e) The Public Sector Management program is a joint initiative between the Commonwealth, State and Local Governments, and is now hosted by the Department of the Premier and Cabinet. It is fully self-funding from participant fees. One program was conducted during 2002-03, and two programs are scheduled for 2003-04. Costs shown in 2001-02 actual and 2002-03 budget relate to partial costs for the program conducted in 2002-03 that commenced in 2001-02.
- (f) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from standard survey instrument issued to the Premier's Office and to all Agency Chief Executives.
- (g) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from surveys issued to a random sample of workforce development participants.
- (h) No Intersector survey conducted in 2002-03, however given the planned change in format, a marginal reduction in the level of user satisfaction is anticipated when the next survey is conducted in 2003-04.
- (i) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from surveys issued to recipients of policy advice and implementation support provided by the Review and coordination branch.
- (j) Value point along a continuum that ranges from one that indicates 'well below expectations' to six that indicates 'well above expectations' obtained from a survey issued to all participants.
- (k) Copyright deferred in 2001-02 paid in 2002-03, and substantial increase in annual Government copyright charges projected for 2003-04.

Major Achievements For 2002-03

- A tender was let for the establishment of a single web-based portal for redeployment, government career opportunities and entry-level recruitment.
- The Department continued to coordinate the implementation of Machinery of Government reforms including the review of all statutory authorities.
- A paper on phased retirement options for public sector employees was published and a two-year joint research project with the Centre for Labour Market Research into the implications of an ageing population for public sector recruitment and retention continued.
- Significant progress was made in relation to the review and refinement of policies and guidelines on agency strategic management, particularly in relation to agency reporting and matters reflected in Premier's Circulars.
- The Government endorsed a new policy 'Funding and Purchasing Community Services' for funding and purchasing services from the not-for-profit sector. The policy was formulated by a Working Party drawn from key departments and the not-for-profit sector.
- The Functional Review Taskforce, established to undertake the Review of the Effective Delivery of Government Priorities reported in December 2002. A Functional Review Implementation Team was established to coordinate the implementation of recommendations arising from the Functional Review.

Major Initiatives For 2003-04

- The Department will coordinate the implementation of recommendations from the Functional Review.
- Following reports by the Parliamentary Commissioner for Administrative Investigations and the Auditor General into public sector complaints handling, a whole of government complaints management policy framework and implementation strategy will be developed in partnership with the Strategic Management Council.
- Final results from the two-year joint research project with the Centre for Labour Market Research into the implications of an ageing population for public sector recruitment and retention will be released.
- An internet-based recruitment advertising and management system will be introduced to improve the efficiency of registration of redeployees, clearing jobs for advertising, sourcing candidates for entry level clerical positions and sourcing applicants from diversity groups.

Output 5: Parliamentary, statutory and legislative publishing service.

Through the State Law Publisher, the Department provides a secure, confidential and time critical printing and publishing service to meet the needs of Parliament and Government.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	3,560	3,006	3,715	4,125	
Less Operating Revenue ^(a)	3,141	2,940	2,867	3,196	
Net Cost of Output	419	66	848	929	
Adjustments ^(b)	(222)	(11)	(742)	(700)	
Appropriation for delivery of Output 5	197	55	106	229	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Printing images produced	12,900,000	12,000,000	12,500,000	12,000,000	
Publications sold.....	418,624	390,000	350,000	340,000	
Quality					
Client satisfaction with quality of service provided.....	93%	92%	92%	92%	(a)
Timeliness					
Parliamentary documents produced on time	100%	100%	100%	100%	
Cost (Efficiency)					
Average cost per printing image produced	\$0.11	\$0.10	\$0.12	\$0.14	Marginal reduction in quantity leads to increased unit cost resulting from high proportion of fixed cost.
Average cost per publication sold.....	\$5.08	\$4.63	\$6.25	\$7.28	Increased level of web publishing is reducing quantity sold leading to an increase in unit cost as a result of the high proportion of fixed cost.
Full Time Equivalent (FTEs)	28	28	26	27	

(a) Client satisfaction measure obtained from an independent survey of State Law Publisher clients.

Major Achievements For 2002-03

- A database of the Western Australian Industrial Gazette was developed and published on the State Law Publisher's website with access provided on a subscription basis. This service enables subscribers to search and access past Gazettes and Indexes from January 1996 to the latest Gazettes published.
- The reprints program fostered jointly with the Parliamentary Counsel's Office resulted in 141 titles of legislation being consolidated and reprinted to February 2003, with a forecast total of 200 titles to be completed for the financial year.
- A comprehensive legislation and ancillary products pricing survey was undertaken with all Australian States and the Northern Territory. Survey information was used for comparative purposes and used as benchmark data to assist with the establishment of fees and charges.
- The State Law Publisher provided support to the 'Royal Commission Into Whether There Has Been Any Corrupt Criminal Conduct By Western Australian Police Officers' over the past 12 months with hosting of website facilities, assistance with various printing requirements and publication of its interim report.

Major Initiatives For 2003-04

- The reprints program will be continued jointly with the Parliamentary Counsel's Office for a further three years with completion expected of all Western Australian legislation titles being consolidated and reprinted.
- Document reproduction and electronic publication of chamber documents will be provided for the Parliament.
- Personalised, value-added legislative products will be developed for clients in specific market areas.

Output 6: Management of the Constitutional Centre programs.

The Government is committed to helping educate the community on the Western Australian and Commonwealth Constitutions, and the Federal system of government through the provision of exhibitions and programs at the Constitutional Centre.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,073	974	1,194	2,265	Special funding for celebration of 175th Anniversary of European Settlement of Western Australia.
Less Operating Revenue ^(a)	56	34	51	23	
Net Cost of Output	1,017	940	1,143	2,242	
Adjustments ^(b)	(13)	(6)	(113)	(7)	
Appropriation for delivery of Output 6	1,004	934	1,030	2,235	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Customers of the Constitutional Centre.....	55,333	60,000	60,000	65,000	
Quality					
Customer satisfaction with the Constitutional Centre programs	4.8	4.7	4.7	4.7	(a)
Timeliness					
Customer satisfaction with timeliness of services provided	4.8	4.7	4.7	4.7	(a)
Cost (Efficiency)					
Average cost per customer of the Constitutional Centre.....	\$18	\$16	\$19	\$15	8% increase in projected number of visitors to the Centre during 2003-04.
175th Anniversary of European Settlement celebration funding excluded.....				\$1,250,000	(b)
Grants excluded.....	\$50,334		\$57,000	\$42,000	
Full Time Equivalents (FTEs)	6	6	7	6	

- (a) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from survey forms issued to all visitors to the centre.
- (b) Special funding in 2003-04 for the 175th Anniversary of European Settlement of Western Australia has been provided. The Constitutional Centre will provide secretariat and support services to the Coordinating Committee established to plan celebration events and administer the funding.

Major Achievements For 2002-03

- A new series of exhibitions and programs on Western Australia is under development for launch in 2004.
- In conjunction with the Parliamentary Education Office and the Electoral Education Centre, a Joint Outreach Program was developed and implemented on a trial basis in the southwest region of the state.
- Proclamation Day programs were expanded into regional areas by development of resources and materials provided to schools. The Foundation Day celebrations were expanded into a Western Australia Week format, and in partnership with other agencies, incorporated both history and current issues for the state.
- The Constitutional Centre facilitated establishment of the 2004 Coordinating Committee for the celebration of the 175th anniversary of European settlement and the 100th anniversary of Parliament in 2004, and will provide secretariat services to that body.

Major Initiatives For 2003-04

- The joint outreach program conducted in partnership with the Parliamentary Education Office and the Electoral Education Centre will be expanded to incorporate additional areas of regional Western Australia.
- A series of public forums, conferences, lectures and workshops examining the existing Western Australian Constitution and issues relating to reform will be developed and presented.
- Secretariat and event management services will be provided to the 2004 Coordinating Committee for the 175th anniversary of European settlement.
- Event management assistance will be provided for the 2003 Premier's Awards.
- In conjunction with the Office of Multicultural Interests, educational materials and programs will be developed and implemented.

Output 7: Promotion and support of multiculturalism in Western Australia.

The Office of Multicultural Interests assists in delivering Government's commitments set out in the Western Australian Charter of Multiculturalism by:

- promoting the ideals of multiculturalism to public sector agencies and the community; and
- developing and influencing policies that reflect the principles of multiculturalism.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	2,474	2,775	3,166	2,768	Severances paid in 2002-03.
Less Operating Revenue ^(a)	103	3	36	33	
Net Cost of Output	2,371	2,772	3,130	2,735	
Adjustments ^(b)	103	(14)	(378)	(17)	
Appropriation for delivery of Output 7	2,474	2,758	2,752	2,718	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Initiatives undertaken to promote multicultural principles to the wider community.....	24	21	14	20	(a)
Initiatives undertaken to support public sector agency implementation of policies and practices reflecting the principles of multiculturalism.....	13	11	8	12	(a)
Units of major policy development and/or research undertaken	24	18	21	21	(a)
Multicultural grants administered.....	385	200	95	100	Significant reduction in number of small community grants awarded and general increase in value of individual grants administered over period 2001-02 to 2003-04.
Quality					
Ministerial satisfaction with the quality of policy initiatives	4.0	4.4	4.0	4.0	(b)
Proportion of public sector agencies satisfied with support received from the Office of Multicultural Interests.....	na	na	na	65%	(c)
Proportion of initiatives meeting targeted objectives.....	na	na	na	70%	(d)
Timeliness					
Ministerial satisfaction with timeliness of policy initiatives.	4.0	4.4	4.0	4.0	(b)
Proportion of policy development and research projects within 10% of planned project time.....	na	na	na	70%	(d)
Cost (Efficiency)					
Average cost per initiative undertaken to promote multicultural principles to the wider community.....	\$23,503	\$35,833	\$50,868	\$37,947	(a)
Average cost per initiative undertaken to support public sector agency implementation of policies and practices reflecting the principles of multiculturalism.....	\$24,133	\$38,201	\$49,011	\$34,973	(a)
Average cost per unit of major policy development and/or research undertaken	\$36,011	\$52,372	\$49,171	\$46,511	(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Average cost per multicultural grant administered	\$564	\$997	\$1,907	\$1,507	Significant reduction in number of small community grants awarded and general increase in value of individual grants administered over the period 2001-02 to 2003-04. (e)
Value of grants excluded	\$504,133	\$460,000	\$475,000	\$462,000	
Severances excluded.....			\$372,966		
Full Time Equivalents (FTEs)	21	26	18	18	

- (a) New indicators developed during 2002-03 following development of the Office of Multicultural Interest's Strategic Plan are designed to more effectively identify the activities of this output. Where possible, comparative values have been developed for 2001-02 actual and 2002-03 budget using existing data and estimates provided by the output manager. Given the significant shift in strategic direction, past period comparisons may not be fully compatible. Part-period activities for 2002-03 were recast for the new indicators, although indicator incompatibility and numerical differences have caused the significant variations shown in cost across the four reporting periods.
- (b) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from standard survey instrument issued to the Premier's Office and to all Ministerial offices.
- (c) Community and Public Sector surveys will be conducted during 2003-04 to establish the baseline for this indicator. An estimated target public sector agency satisfaction rating for 2003-04 has been provided although it is not feasible to estimate a rating for 2002-03 as these services are new.
- (d) No data is available for past periods for this new indicator. The estimate for 2003/04 is based on the output manager's judgement and will be measured against project management standards developed for the Office.
- (e) Severances totalling \$372,966 paid during 2002-03 are excluded as they are considered to be abnormal expenses.

Major Achievements For 2002-03

- Anti-Racism strategies used in other Western countries were evaluated, and a community education strategy was developed to promote effective responses, and the Department developed a research paper on racial and religious vilification.
- A draft Multicultural Charter was developed by the Anti-Racism Steering committee with comment from the public sector, and was released for public comment by the Premier during Harmony Week.
- The Office developed an expanded Migrant Services Directory, and a series of information sheets on Western Australian and Australian ethnicity-related demographic data based on the 2001 Census.
- 'Harmony Day' was expanded to 'Harmony Week' in 2003, to recognise Western Australia's cultural diversity and commemorate the United Nation's day for the elimination of racial discrimination. A wide range of events was held during Harmony Week.
- The Office explored opportunities to establish a skilled migration unit within the State public sector to complement the work of the Small Business Development Corporation on business migration.
- The Office conducted a needs analysis to identify the need for translator and interpreter services following the transfer of the Commonwealth Department of Immigration and Multicultural and Indigenous Affairs' Translating and Interpreting Services branch to Melbourne.

Major Initiatives For 2003-04

- The Anti-Racism Strategy will be launched in 2004 and its implementation monitored.
- The Multicultural Charter will be presented to Cabinet for approval. Resources will be allocated for its implementation.
- The Office will continue to emphasise the importance of community education and awareness raising about multiculturalism and related issues such as racism.
- The Office will consider options for the provision of translator and interpreter services in Western Australia.
- The Office will pursue the establishment of a skilled migration unit within the public sector.

Output 8: Native Title policy development, implementation and negotiation.

The Office implements Government's Native Title objectives through:

- resolution of Native Title Applications;
- minimising the State's exposure to compensation liability for invalid future acts and/or compensation for the extinguishment or impairment of native title;
- resolution of native title compensation applications wherever possible by agreement;
- developing and implementing policies, procedures and practices across Government that ensure the future act regime is administered efficiently and consistently; and
- negotiation and involvement in the implementation of project agreements.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	2,772	6,455	5,050	18,404	Grant funds repositioned from 2002-03 to 2003-04.
Less Operating Revenue ^(a)	670	12	394	388	
Net Cost of Output	2,102	6,443	4,656	18,016	
Adjustments ^(b)	1,937	(1)	1,007	(3,666)	
Appropriation for delivery of Output 8	4,039	6,442	5,663	14,350	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Native title determinations resolved	4	1	1	11	(a) (b)
Project agreements in course of implementation	3	3	3	3	(a)
Grants administered.....	7	7	7	7	(a)
Quality					
Minister's Office and key stakeholder satisfaction with quality of services provided	3.1	3.6	3.5	3.5	(c)
Timeliness					
Minister's Office and key stakeholder satisfaction with timeliness of services provided.....	3.1	3.6	3.5	3.5	(c)
Cost (Efficiency)					
Average cost per native title determination resolved	\$326,524	\$914,044	\$2,002,930	\$161,177	(a) (d)
Average cost per project agreement in course of implementation.....	\$356,999	\$249,839	\$582,412	\$428,751	(a) (d)
Average cost per grant administered.....	\$33,585	\$23,504	\$73,055	\$59,595	(a) (d)
Grants excluded.....	\$0	\$4,627,000	\$789,000	\$14,928,000	(e)
Full Time Equivalents (FTEs)	10	19	15	22	

- (a) New output indicators to replace provision of information hours, policy co-ordination and review hours, policy development hours and project management hours were developed. These indicators more effectively represent the activities of this output. Where possible, comparative values have been developed for prior budget periods using existing data and estimates provided by the output manager. Due to the significant change in the nature of the activities undertaken, derived estimates may not be fully compatible across all reporting periods.
- (b) It is predicted that a significant increase in number of native title agreements (consent and litigated) will be realised in 2003-04 compared with past years.
- (c) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from standard survey instrument issued to the Premier's Office and to all Ministerial Offices.
- (d) The significant cost variations between 2001-02 actual, 2002-03 budget and estimated and 2003-04 target are principally due to the effect of carryover of \$3,745,000 for tenure search and various grants from 2001-02 to 2002-03 that was not reflected in the 2002-03 budget figures, but is reflected in the 2002-03 estimated actual. The effect of carryover is the inflation of all cost indicators for 2002-03 estimated actual. Projected indicator costs for 2003-04 no longer include the full effect of that carryover, although there is some residual effect.
- (e) Significant unexpended grant funds were repositioned from 2002-03 to 2003-04 in the mid year review. These funds are appropriated to assist in the native title process. 11 agreements projected for 2003-04 will be supported by this grants appropriation.

Major Achievements For 2002-03

- The Burrup Agreement, involving three registered overlapping Native Title Claimant groups (Ngarluma Yindjibarndi, Yaburara Mardudhunera and Wong-goo-tt-Oo) was signed.
- Opportunities for Consent Determination of Native Title were facilitated including for the Martu Native Title Application recognised by the Federal Court in September 2002.
- The Office of Native Title developed and released the document 'Guidelines for the Provision of Evidentiary Material In Support of Applications for a Determination of Native Title'.
- Established the Heritage Protection Working Group, and a Grants Program for the Native Title Representation Bodies intended to reduce the 'backlog' of mineral tenement applications, and improve the efficiency of the mineral tenement grants process.
- The structure of the Office of Native Title was reviewed and amended to optimise delivery of government Native Title objectives.
- Processes and protocols were established to enhance the coordination of native title matters across Government.

Major Initiatives For 2003-04

- Opportunities for determinations of native title will continue to be pursued in accordance with Government policy favouring negotiation rather than litigation.
- The Office of Native Title will continue to review its policies, procedures and administrative functions and recruit staff required to ensure the effective delivery of services.
- Further policy measures in response to the recommendations in the Wand Report and the Technical Taskforce on Mineral Tenements and Land Title Applications will be developed and implemented.
- Jointly with the Department of Industry and Resources, the Office of Native Title will develop and implement strategies to reduce the backlog of mineral tenement applications.

Output 9: Science and innovation promotion and support.

The Office coordinates implementation of Government's InnovateWA policy and strategy by:

- undertaking science policy development and providing support to the Premier's Science Council;
- identifying and promoting science and innovation opportunities;
- supporting the development of Western Australian research capability and infrastructure;
- administering research scholarships and fellowships; and
- promoting science and innovation in schools and through the Scitech Discovery Centre.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	17,120	28,904	15,735	32,276	Grant funds repositioned from 2002-03 to 2003-04.
Less Operating Revenue ^(a)	-	6	26	27	
Net Cost of Output	17,120	28,898	15,709	32,249	
Adjustments ^(b)	(2,052)	(8,822)	(11,080)	63	
Appropriation for delivery of Output 9	15,068	20,076	4,629	32,312	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
FTEs required to provide support to the Premier's Science Council.....	1.5	0.9	0.9	1.2	(a)
FTEs applied to policy development and advice provided to the Premier and Government	1.4	1.2	1.3	1.6	(a)
Research capability and infrastructure grants administered	70	107	62	64	(a)
Funding applications reviewed	82	85	94	94	(a)
Science and innovation programs and projects managed	5	5	9	9	(a)
International science projects managed	na	1	3	3	(a)
Quality					
Premier and key stakeholder satisfaction with quality of support received.....	na	3.5	3.5	3.6	(b)
Percentage of COE and MNRF grant recipients meeting objectives	na	na	80%	80%	
External/ Peer review rating of major Centres of Excellence	na	na	na	3	(c)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Timeliness					
Premier and key stakeholder's satisfaction with timeliness of support received.....	na	3.5	3.5	3.6	(b)
Percentage of COE and MNRF grant payments made in accordance with invoice..	na	na	80%	90%	
Percentage of project milestones achieved in accordance with agreements	na	na	70%	80%	
Cost (Efficiency)					
Average cost per FTE for support provided for the Premier's Science Council	\$98,956	\$289,694	\$176,404	\$122,411	(a) (d)
Average cost per FTE for science policy development and advice.....	\$98,956	\$195,543	\$151,981	\$107,556	(a) (e)
Average cost of administration per research capability and infrastructure grant	\$3,011	\$2,924	\$5,141	\$5,510	(a)
Grants excluded.....	\$16,362,000	\$27,600,000	\$14,335,232	\$30,745,232	(f)
Average cost per funding application reviewed	\$941	\$1,534	\$1,600	\$2,251	(a)
Average cost per science and innovation program and project managed.....	\$36,614	\$65,181	\$40,797	\$54,581	(a)
Average cost per international science project managed	na	\$39,109	\$69,114	\$51,953	(a)
Full Time Equivalents (FTEs)	14	14	12	19	

- (a) New indicators have been developed during 2002-03 to more effectively portray the activities of this output. Where possible, comparative values have been developed for 2001-02 actual and 2002-03 budget using existing data and estimates provided by the output manager. However, due to the reallocation of resources against indicators; the identification of replacement indicators; and the decision to treat the Strategic Research Fund for the Marine Environment as a grant, recast prior period quantities and costs may not be fully compatible with 2002-03 estimated and 2003-04 target indicator costs reported.
- (b) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from standard survey instrument issued to the Premier's Office. A similar survey form is provided to key stakeholders.
- (c) External/peer review of major Centres of Excellence is a new indicator that will be introduced in 2003-04, and reports on the results of reviews undertaken of prospective funding applicants. These reviews will address technical merit, and the indicator value is the number of reviews completed during the period.
- (d) This indicator reports the cost of support provided to the Premier's Science Council divided by the number of FTEs required for the activity. It includes salaries and contingencies expenditure, and is not restricted to salary and related costs. It is estimated that 0.9 FTEs were required in 2002-03, and 1.2 FTEs will be required in 2003-04 for this activity.
- (e) This indicator reports the cost of support provided for science and innovation policy development throughout the year divided by the number of FTEs required for the activity. It includes both salaries and contingencies expenditure and is not restricted to salary and related costs. It is estimated that 1.3 FTEs were required in 2002-03 and 1.6 FTEs will be required in 2003-04 for this activity.
- (f) \$15.618 million in unexpended grant funds were repositioned from 2002-03 to 2003-04 during the mid year review. Grants made by the Centres of Excellence program are for periods up to five years and are paid progressively over that period. Therefore, it is probable that it will be necessary to reposition funds on an ongoing basis.

Major Achievements For 2002-03

- Existing Science and Innovation programs were reviewed, and a strategic plan developed for the Office.
- Support was provided for the Premier's Science Council on operational and policy matters and the development of two major reports to the Premier. The report 'Measuring the Outcomes' established a framework for measuring the impact of research in Western Australian State Government Agencies and programs established under the InnovateWA policy. The second report 'Priority Setting for Science – A Western Australian Perspective' identified priorities for the State.
- Several InnovateWA initiatives including the inaugural Premier's Awards for Science, the Premier's Research Fellowships, HECS Support Scheme for Science Teachers and the Premier's Collaborative Research Grants program were implemented.
- The Centres of Excellence in Science and Innovation program was reviewed, and 12 new Centres were established including five Cooperative Research Centres and two Major National Research Facilities. Collectively, these facilities will leverage at least \$79 million from the Commonwealth and other sources over 4 to 7 years.
- Agreements with three existing Centres were concluded with each now operating with investment from sources other than State funds.

- Capital funding of \$10 million over 5 years to refurbish the existing Scitech Discovery Centre facility at City West, and five-year operational funding was approved.
- The Strategic Research Fund for the Marine Environment allocated 15 scholarships to postgraduate university students enrolled at Western Australian Universities, and awarded \$500,000 over three years to collaborative research projects.
- A joint bid was made with the CSIRO Australia National Telescope Facility for the US\$70 million Low Frequency Array radio astronomy project to be sited in the Mid West region of Western Australia. The international site selection committee rated the bid and the site very highly.
- The Office of Science and Innovation was part of a successful bid for \$23.5m for a Major National Research Facilities grant for the international Square Kilometre Array radio telescope project.

Major Initiatives For 2003-04

- The Office's Strategic plan will be implemented.
- Following review by the Premier's Science Council, the Centres of Excellence in Science and Innovation program will be upgraded to include peer review of submissions and enhanced performance assessment to improve delivery of outcomes.
- Opportunities will be explored to consolidate existing Centres of Excellence into larger facilities so as to minimise overhead costs and duplication of assets and/or activities, enhance progression to self-sustainability, and reduce localised competition for limited resources.
- The mid-west region of Western Australia will be promoted as the ideal site to locate the US\$70 million Low Frequency Array and the US\$1 billion Square Kilometre Array radio astronomy projects.
- The Strategic Research Fund for the Marine Environment will allocate the remainder of the Collaborative Research funding to local marine research organisations.
- The Neville Stanley Studentship Program that provides financial support to undergraduates undertaking small private sector research projects in an academic environment will be relaunched in 2003-04.

Output 10: Support for the implementation of the State's road safety initiatives.

Support is provided to the Road Safety Council to undertake implementation, monitoring and evaluation of the State's road safety initiatives.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	14,883	19,148	21,414	19,124	Reduction in proportion of Blackspot program funding met by the Office in 2003-04.
Less Operating Revenue ^(a)	17,790	18,830	16,455	16,334	
Net Cost of Output	(2,907)	318	4,959	2,790	
Adjustments ^(b)	4,727	1,502	(3,220)	(1,108)	
Appropriation for delivery of Output 10	1,820	1,820	1,739	1,682	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Major awareness-raising campaigns	4	4	4	4	(a)
Road Safety Initiatives undertaken	8	8	8	10	(a)
FTEs providing support services to the Road Safety Council	na	3	3	3	(a)
Grants administered	15	11	11	9	Number of grants administered has reduced as a result of Machinery of Government amalgamations.
Quality					
Level of community awareness of Road Safety Campaigns	70%	75%	75%	75%	(b)
Road Safety Council satisfaction with support provided	na	70%	70%	70%	(c)
Timeliness					
Proportion of Road Safety education campaigns conducted in accordance with priorities schedule	90%	90%	90%	90%	
Proportion of Road Safety initiatives conducted within timeframes set by the Road Trauma Trust Fund performance agreements	70%	77%	77%	77%	
Proportion of Road Safety grants administered in timeframes set by the Road Trauma Trust Fund performance agreements	70%	77%	77%	77%	
Cost (Efficiency)					
Average cost per major awareness-raising campaign	\$1,326,500	\$1,450,001	\$1,475,914	\$1,371,743	(a)
Average cost per road safety initiative	\$611,730	\$621,562	\$625,572	\$463,291	(a) 25% increase in number of initiatives projected for 2003-04.
Average cost per FTE for support services provided to the Road Safety Council	na	\$105,000	\$146,175	\$108,219	(a) (d)
Average cost of administration per grant	\$4,000	\$5,500	\$6,080	\$6,558	Number of grants administered has reduced as a result of Machinery of Government amalgamations.
Grants excluded	\$4,499,000	\$8,000,000	\$10,000,000	\$8,620,000	
Full Time Equivalents (FTEs)	17	17	17	18	

- (a) The Office of Road Safety is a new output that was established 1 July 2002. Indicators for 2001-02 actual and 2002-03 budget have been derived using information provided by the former Department of Transport, and other estimates as required. While not fully comparable with Department of the Premier and Cabinet costing methodology, the data for 2002-03 budget is reliable and can be used for comparative purposes. Comparative data used to derive the 2001-02 actual may not be fully compatible with outyears.
- (b) Rating obtained from an independent annual survey issued to a random sample of the general public.
- (c) Rating obtained from an annual survey of the members of the Road Safety Council.
- (d) This indicator reports the cost of support provided to the Road Safety Council divided by the number of FTEs required for the activity. It includes salaries and contingencies expenditure, and is not restricted to salary and related costs. It is estimated that 3 FTEs were required in 2002-03 and 3 FTEs in 2003-04 for this activity.

Major Achievements For 2002-03

- Funding to the Blackspot program was increased by \$2 million annually for four years to meet the Government's policy commitment to road safety to reduce the severity and incidence of road crashes.
- Major statewide road safety community education programs focussing on drink driving, use of restraints, fatigue and speeding were conducted.
- The statewide Road Aware Program aimed at educating both young people and their parents to bring about major changes in attitudes and behaviours for improved road safety was introduced.
- A new Community Grants program to fund regional road safety projects and programs was implemented.

- The statewide Strategic Traffic Enforcement Program was introduced in collaboration with the Western Australian Police Service providing training and targeted funding to enable Police to conduct additional traffic operations for improved road safety.
- Regional Coordination Groups were established to assist with the implementation of specific strategies to reduce the level of road trauma in regional Western Australia.
- In collaboration with other jurisdictions, Western Australia played a leading role in the development and implementation of a code of conduct for the advertising industry in relation to the use of speed in advertising.

Major Initiatives For 2003-04

- A new five-year Road Safety Strategy for Western Australia will be implemented with stakeholders following Government endorsement.
- Major statewide road safety community education programs focussing on drink driving, use of restraints, fatigue and speeding will continue with a strong regional focus.
- The Strategic Traffic Enforcement Program will be implemented statewide.
- A whole of government policy will be developed to encourage the purchase of fleet vehicles with a high level of safety features as standard practice.
- Government policy for a comprehensive program to address recidivist drink drivers will be developed. This program will include health and education responses to address underlying alcohol problems experienced by recidivist drink drivers, and will include the use of alcohol interlocks, and amendments to the extraordinary driver's licence system to ensure recidivist drink drivers are dealt with more effectively for their own health, and for the safety of all road users.
- Recommendations for a trial enforcement project to detect and prosecute drivers impaired through the use of licit and/or illicit drugs will be made to Government.
- The 'Road Safety Directions for Aboriginal Users in Western Australia' strategy to reduce over representation of Aboriginal people in road crashes will be implemented using communication strategies designed specifically for Aboriginal people.
- A review of *Road Traffic Act* penalties will be completed by the Road Safety Council to recommend to Government an appropriate level and mix of penalties (including demerit points, fines, licence suspension and custodial sentences) to implement a penalty system that provides an effective deterrent effect on road users and improves road safety outcomes.
- Government road and rail safety agencies will work with the rail industry at a State and National level to improve safety at rail crossings. A community education campaign involving local community action groups (RoadWise in Western Australia) will be developed in partnership with the rail industry and authorities.

Output 11: E-government policy and coordination.

The Office will:

- develop an e-government strategy for the public sector;
- develop a policy framework, standards and guidelines that are consistent with national and international best practice;
- coordinate and facilitate cross sector implementation of the strategy and policy framework;
- initiate, lead and coordinate strategic e-government projects; and
- encourage a better understanding of e-government and promote its benefits to the public sector, business and the community.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	5,255	5,144	5,491	3,819	Reduction in consultancy and software licence fees.
Less Operating Revenue ^(a)	300	409	315	221	
Net Cost of Output	4,955	4,735	5,176	3,598	
Adjustments ^(b)	(255)	-	(268)	6	
Appropriation for delivery of Output 11	4,700	4,735	4,908	3,604	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Departments that adopt and implement policies, standards and guidelines developed by the Office.....	na	na	17	17	(a)(b)
Significant e-government initiatives in which the Office is involved.....	na	na	11	6	(a) A number of projects undertaken in 2002-03 will not continue in 2003-04.
FTEs required to develop e-government strategy	na	na	5.3	5.5	(a)
Quality					
Premier's satisfaction with quality of advice and support provided	na	na	3.0	3.0	(c)
Strategic Management Council E-Government Sub-Committee's satisfaction with quality of advice and support provided by the Office ...	na	na	3.0	3.2	(d)
Timeliness					
Premier's satisfaction with timeliness of advice and support provided	na	na	3.0	3.0	(c)
Strategic Management Council E-Government Sub-Committee's satisfaction with timeliness of advice and support provided by the Office.....	na	na	3.0	3.2	(d)
Cost (Efficiency)					
Average cost per Department that adopts and implements policies, standards and guidelines.....	na	na	\$103,367	\$74,131	(a)(b)
Average cost per significant e-government initiative in which the Office is involved	na	na	\$214,662	\$241,861	(a)
Average cost per FTE required the develop e-government strategy.....	na	na	\$259,027	\$201,358	(a)(e)
Full Time Equivalents (FTEs)	24	24	24	21	

(a) The Office of E-Government is a new output established 3 February 2003 as an outcome of Functional Review recommendations. Indicators for 2002-03 estimated have been derived using information provided by staff of the former Department of Industry and Technology, and other estimates as required. The function transferred to the Department of the Premier and Cabinet incorporates elements of several Department of Industry and Technology functions. As such, the performance indicators for 2002-03 are derived estimates based on information provided and are not fully compatible with outyears. No comparative data is available for 2001-02 actual or 2002-03 budget periods.

(b) The Government departments to which this indicator applies are the 21 major Departments of State as defined by the *Public Sector Management Act 1994*.

(c) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from standard survey instrument issued to the Premier's Office and to all Ministerial Offices.

(d) Value point along a continuum that ranges from one that indicates 'well below expectations' to five that indicates 'well above expectations' obtained from a survey instrument issued to the members of the E-Government sub-committee of the Strategic Management Council.

(e) This indicator reports the cost of support provided for e-government strategy development throughout the year divided by the number of FTEs required for the activity. It includes both salaries and contingencies expenditure and is not restricted to the salary and related costs. It is estimated that 5.5 FTEs will be required over 2003-04 for this activity. While not strictly comparable, FTEs for similar work undertaken during 2002-03 have been provided for comparative purposes.

Major Achievements For 2002-03

- A centre of expertise in information security was established in the Office, to raise awareness of information security issues and assist public sector agencies in identifying and dealing with potential threats.
- A 'Networked Neighbourhoods' pilot project was commenced to explore the use of the Internet to increase community and business communication and involvement.
- A centre of expertise for 'smart cards' was established, and the Department of Planning and Infrastructure and Challenger TAFE were assisted with smart card initiatives.
- A consortium of public sector agencies and universities was formed and successfully applied for Commonwealth funding to improve health and education services in regional Western Australia by upgrading telecommunications infrastructure and increasing bandwidth.
- Policy, standards and guidelines were developed to assist in the improved delivery of Government's online services.
- An electronic Government Interoperability Framework of technical standards was drafted for use by State Government agencies. The framework provides high-level standards for interconnection, data discovery and exchange and accessibility.

Major Initiatives For 2003-04

- An e-government strategy for the public sector will be developed in consultation with public sector agencies and representatives of key stakeholder groups.
- Development of a policy framework and standards for the Western Australian public sector will be commenced.
- The Department will coordinate and facilitate sector-wide implementation of the strategy and policy framework.
- Regional telecommunications infrastructure will be upgraded to assist in improving regional health and education services.

CAPITAL WORKS PROGRAM

Capital funding totalling \$20 million over the forward estimates (\$4.2 million in 2003-04) has been provided for the Office of Science and Innovation - InnovateWA program.

Other capital expenditure for the Department mainly relates to asset replacement and fitout costs associated with Parliamentary electorate offices.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
WORKS IN PROGRESS				
E-Government Asset Purchases.....	77	21	21	14
Electorate Offices Equipment Upgrade - Office Equipment and Furniture	45	30	28	15
COMPLETED WORKS				
Asset Replacement / Upgrade -				
Cabinet Services Refurbishment.....	800	800	687	-
Electorate Office Fitouts.....	1,000	1,000	200	-
Computer Hardware and Software -				
2001-02 Program.....	586	586	12	-
2002-03 Program.....	550	550	550	-
Electorate Offices Equipment Upgrade -				
2001-02 Program.....	800	800	423	-
2002-03 Program.....	200	200	200	-
Native Title Agreements - Infrastructure -				
1999-03 Program.....	3,820	3,820	3,452	-
Partitioning and Accommodation Replacement/Upgrade -				
1999-00 Program.....	200	200	80	-
2000-01 Program.....	250	250	250	-
2001-02 Program.....	250	250	250	-
2002-03 Program.....	250	250	250	-
NEW WORKS				
Computer Hardware and Software -				
2003-04 Program.....	600	-	-	600
Electorate Offices Equipment Upgrade -				
2003-04 Program.....	850	-	-	850
Native Title Agreements - Infrastructure -				
2003-04 Program.....	2,350	-	-	2,350
Office of Science and Innovation - InnovateWA.....	20,000	-	-	4,241
Partitioning and Accommodation Replacement/Upgrade -				
2003-04 Program.....	250	-	-	250
	32,878	8,757	6,403	8,320

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	3,116	8,790	6,403	8,320	7,820	5,861	6,846
	3,116	8,790	6,403	8,320	7,820	5,861	6,846
LESS							
Funding included in output appropriations ^(a) ..	-	6,650	1,650	6,591	5,720	4,027	6,012
Holding Account ^(b)	-	1,381	1,381	1,729	2,100	1,834	834
Internal Funds and Balances.....	822	759	3,372	-	-	-	-
Capital Contribution.....	2,294	-	-	-	-	-	-

(a) Capital works expensed through the Statement of Financial Performance.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	42,453	38,083	45,982	46,394	45,201	44,524	45,409
Superannuation	4,395	4,467	4,304	4,279	4,261	4,267	4,274
Grants and subsidies ^(b)	7,294	45,242	29,687	60,015	38,542	35,562	32,442
Supplies and services	38,196	41,227	48,174	49,466	43,931	42,310	41,473
Accommodation	10,604	8,810	11,100	11,294	11,318	11,082	11,107
Capital User Charge	1,561	844	844	766	783	853	853
Depreciation	2,600	2,557	2,904	2,311	2,550	2,586	2,105
TOTAL COST OF SERVICES	107,103	141,230	142,995	174,525	146,586	141,184	137,663
Revenues from ordinary activities							
User charges and fees ^(c)	5,904	4,713	5,434	5,479	4,566	3,742	3,801
Regulatory Fees and Fines	14,481	15,500	13,000	13,000	13,000	13,000	13,000
Other Revenue	7,782	4,400	5,407	5,046	5,037	5,037	5,037
Total Revenues from Ordinary Activities	28,167	24,613	23,841	23,525	22,603	21,779	21,838
NET COST OF SERVICES	78,936	116,617	119,154	151,000	123,983	119,405	115,825
REVENUES FROM STATE GOVERNMENT							
Appropriations	88,453	108,836	98,025	143,676	124,346	117,372	116,236
Liabilities assumed by the Treasurer	1,239	1,033	1,100	1,100	1,100	1,100	1,100
TOTAL REVENUES FROM STATE GOVERNMENT	89,692	109,869	99,125	144,776	125,446	118,472	117,336
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
Change in Equity arising from transfer of assets/liabilities	10,756	(6,748)	(20,029)	(6,224)	1,463	(933)	1,511
Change in Equity arising from transfer of assets/liabilities	626	8,830	11,118	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	11,382	2,082	(8,911)	(6,224)	1,463	(933)	1,511

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 742, 719 and 730 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	19,837	11,737	3,054	1,056	2,553	1,698	2,172
Restricted cash.....	2,355	-	8,133	2,933	2,197	1,497	1,797
Receivables.....	1,670	671	1,182	1,481	1,260	1,283	1,248
Inventories.....	201	191	201	201	201	201	201
Amounts receivable for outputs.....	1,378	1,736	1,729	2,100	1,834	834	820
Prepayments.....	1,217	568	1,150	1,184	1,167	1,175	1,171
Total current assets.....	26,658	14,903	15,449	8,955	9,212	6,688	7,409
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	3,753	4,893	6,995	8,729	11,005	14,358	17,283
Plant, equipment and vehicles.....	4,023	4,363	4,289	4,959	5,718	4,824	4,362
Other.....	1,985	1,064	1,779	1,816	1,316	2,166	2,066
Restricted cash.....	1,065	-	1,198	1,330	-	155	310
Total non-current assets.....	10,826	10,320	14,261	16,834	18,039	21,503	24,021
TOTAL ASSETS.....	37,484	25,223	29,710	25,789	27,251	28,191	31,430
CURRENT LIABILITIES							
Payables.....	3,149	1,767	1,685	2,179	1,932	2,055	1,994
Provision for employee entitlements.....	6,663	7,441	7,280	8,037	8,812	9,607	10,422
Accrued Salaries.....	790	982	1,028	1,314	-	149	298
Other.....	77	107	71	71	71	71	71
Total current liabilities.....	10,679	10,297	10,064	11,601	10,815	11,882	12,785
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	1,926	2,293	2,998	3,764	4,549	5,355	6,180
Total non-current liabilities.....	1,926	2,293	2,998	3,764	4,549	5,355	6,180
TOTAL LIABILITIES.....	12,605	12,590	13,062	15,365	15,364	17,237	18,965
EQUITY							
Contributed Equity.....	3,331	2,736	3,055	3,055	3,055	3,055	3,055
Accumulated surplus/(deficit).....	20,680	9,030	12,725	6,501	7,964	7,031	8,542
Asset revaluation reserve.....	868	867	868	868	868	868	868
Total equity.....	24,879	12,633	16,648	10,424	11,887	10,954	12,465
TOTAL LIABILITIES AND EQUITY.....	37,484	25,223	29,710	25,789	27,251	28,191	31,430

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	83,322	105,921	93,033	139,842	120,236	113,185	112,491
Capital Contribution	2,294	-	-	-	-	-	-
Holding Account.....	-	1,381	1,381	1,729	2,100	1,834	834
Net cash provided by State government.....	85,616	107,302	94,414	141,571	122,336	115,019	113,325
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(40,456)	(37,600)	(44,330)	(44,585)	(44,955)	(42,774)	(43,620)
Superannuation.....	(3,047)	(3,434)	(3,303)	(3,179)	(3,161)	(3,167)	(3,174)
Supplies and services.....	(35,765)	(40,536)	(47,409)	(47,656)	(42,810)	(40,844)	(40,181)
Grants and subsidies	(7,294)	(45,242)	(29,687)	(60,015)	(38,542)	(35,562)	(32,442)
Accommodation.....	(10,559)	(8,815)	(10,715)	(11,294)	(11,318)	(11,082)	(11,107)
Capital User Charge.....	(1,561)	(844)	(844)	(766)	(783)	(853)	(853)
Goods and Services Tax	(4,829)	(5,049)	(7,921)	(10,102)	(7,874)	(7,858)	(7,544)
Receipts							
Regulatory fees and fines.....	14,481	15,500	13,000	13,000	13,000	13,000	13,000
User charges and fees	4,597	4,059	3,959	4,059	3,251	2,375	2,460
Goods and Services Tax	4,479	5,073	8,239	9,873	8,059	7,852	7,571
Other.....	7,916	4,400	5,672	5,046	5,037	5,037	5,037
Net cash from operating activities.....	(72,038)	(112,488)	(113,339)	(145,619)	(120,096)	(113,876)	(110,853)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(3,617)	(2,686)	(3,065)	(3,018)	(2,809)	(2,543)	(1,543)
Purchase of investments.....	(18)	-	-	-	-	-	-
Proceeds from sale of non-current assets	16	-	-	-	-	-	-
Net cash from investing activities.....	(3,619)	(2,686)	(3,065)	(3,018)	(2,809)	(2,543)	(1,543)
NET INCREASE/(DECREASE) IN CASH HELD	9,959	(7,872)	(21,990)	(7,066)	(569)	(1,400)	929
Cash assets at the beginning of the reporting period	12,585	10,779	23,257	12,385	5,319	4,750	3,350
Net cash transferred to/from other agencies.....	713	8,830	11,118	-	-	-	-
Cash assets at the end of the reporting period.....	23,257	11,737	12,385	5,319	4,750	3,350	4,279

SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Employee costs	(522)	(7)	-	-	-	-	-
Superannuation	(14)	-	-	-	-	-	-
Supplies and services	(2,377)	(24)	(2)	-	-	-	-
Grants and subsidies	-	(5,000)	-	(4,241)	(5,720)	(4,027)	(6,012)
Accommodation	(170)	-	-	-	-	-	-
Goods and Services Tax	(144)	-	-	-	-	-	-
Transfer of Assets/Liabilities	-	(601)	(155)	-	-	-	-
Investing Activities							
Purchase of non-current assets	(11)	-	-	-	-	-	-
TOTAL ADMINISTERED CASH OUTFLOWS	(3,238)	(5,632)	(157)	(4,241)	(5,720)	(4,027)	(6,012)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Goods and Services Tax	144	60	-	-	-	-	-
Other	1	-	-	-	-	-	-
Appropriations	3,250	5,000	-	4,241	5,720	4,027	6,012
TOTAL ADMINISTERED CASH INFLOWS	3,395	5,060	-	4,241	5,720	4,027	6,012
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	157	(572)	(157)	-	-	-	-

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Public Sector Management	304	300	265	280	280	280	300
Citizens and Civics	305	320	320	320	320	320	320
Graffiti Program	71	-	-	-	-	-	-
Office of Crime Prevention	1,053	3,198	2,802	4,209	3,207	3,208	3,208
Multicultural Interests	504	460	475	462	464	464	464
Community Grants	507	315	644	409	361	255	253
Native Title Agreements	1	4,627	789	14,928	6,905	4,868	3,968
Science and Innovation	-	27,600	14,335	30,745	18,771	17,833	15,595
Constitutional Centre	50	-	57	42	34	34	34
Office of Road Safety	4,499	8,422	10,000	8,620	8,200	8,300	8,300
TOTAL	7,294	45,242	29,687	60,015	38,542	35,562	32,442

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OTHER STATE SERVICES							
Royal Commission into Finance Broking Industries	2,951	726	157	-	-	-	-
Office of Science and Innovation - Innovate WA	-	5,000	-	4,241	5,720	4,027	6,012
TOTAL	2,951	5,726	157	4,241	5,720	4,027	6,012

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OTHER							
Royal Commission into Finance Broking	3,251	-	-	-	-	-	-
Office of Science and Innovation - Innovate WA	-	5,000	-	4,241	5,720	4,027	6,012
TOTAL	3,251	5,000	-	4,241	5,720	4,027	6,012

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
State Law Publisher	3,139	2,900	3,032	3,100
Other Revenue	6,065	2,229	3,179	2,705
GST input credits	3,674	4,579	7,606	9,303
GST Receipts on sales	805	494	633	570
TOTAL	13,683	10,202	14,450	15,678

The monies received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

ROYAL COMMISSION INTO WHETHER THERE HAS BEEN ANY CORRUPT OR CRIMINAL CONDUCT BY WESTERN AUSTRALIAN POLICE OFFICERS

PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS

DIVISION 4

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 7 Net amount appropriated to deliver outputs	9,900	15,200	15,200	2,800	-	-	-
Total appropriations provided to deliver outputs	9,900	15,200	15,200	2,800	-	-	-

MISSION

To inquire into and report on whether there has been since 1 January 1985 corrupt or criminal conduct by any Western Australian police officer.

SIGNIFICANT ISSUES AND TRENDS

- Completion of hearings and investigations into the conduct of Western Australian Police Officers; and
- Recommending necessary or desirable statutory or procedural changes for investigations or dealing with, preventing or exposing corrupt or criminal conduct by any Western Australian Police Officer.

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1: Reporting on whether there has been since 1 January 1985 corrupt or criminal conduct by any Western Australian police officer and recommending necessary or desirable statutory or procedural changes for investigations or dealing with, preventing or exposing corrupt or criminal conduct by any Western Australian police officer.	3,383	15,200	19,885	4,640			
Total Cost of Outputs	3,383	15,200	19,885	4,640	-	-	-
<i>Less Operating revenues</i>	2	3	3	3	-	-	-
Net Cost of Outputs	3,381	15,197	19,882	4,637	-	-	-
Adjustments ^(a)	6,519	3	(4,682)	(1,837)	-	-	-
Appropriation provided to deliver Outputs.	9,900	15,200	15,200	2,800	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	9,900	15,200	15,200	2,800	-	-	-

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Honest, accountable and inclusive government	Increased public confidence in to the Western Australian Police Service	1. Reporting on whether there has been since 1 January 1985 corrupt or criminal conduct by any Western Australian police officer and recommending necessary or desirable statutory or procedural changes for investigations or dealing with, preventing or exposing corrupt or criminal conduct by any Western Australian police officer.

Output 1: Reporting on whether there has been since 1 January 1985 corrupt or criminal conduct by any Western Australian police officer and recommending necessary or desirable statutory or procedural changes for investigations or dealing with, preventing or exposing corrupt or criminal conduct by any Western Australian police officer.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	3,383	15,200	19,885	4,640	Report to Governor by 31 August 2003 and subsequent windup of the Royal Commission
Less Operating Revenue ^(a)	2	3	3	3	
Net Cost of Output	3,381	15,197	19,882	4,637	
Adjustments ^(b)	6,519	3	(4,682)	(1,837)	
Appropriation for delivery of Output 1	9,900	15,200	15,200	2,800	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Major Achievements For 2002-03

- During the year hearings and investigations into police conduct continued.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	1,198	9,200	9,200	1,700	-	-	-
Superannuation	72	-	-	-	-	-	-
Supplies and services	782	5,100	8,053	1,006	-	-	-
Accommodation	440	900	900	100	-	-	-
Depreciation	175	-	1,732	1,834	-	-	-
Administration	409	-	-	-	-	-	-
Other expenses	307	-	-	-	-	-	-
TOTAL COST OF SERVICES	3,383	15,200	19,885	4,640	-	-	-
Revenues from ordinary activities							
User charges and fees ^(b)	-	3	3	3	-	-	-
Other Revenue	2	-	-	-	-	-	-
Total Revenues from Ordinary Activities	2	3	3	3	-	-	-
NET COST OF SERVICES	3,381	15,197	19,882	4,637	-	-	-
REVENUES FROM STATE GOVERNMENT							
Appropriations	9,900	15,200	15,200	2,800	-	-	-
TOTAL REVENUES FROM STATE GOVERNMENT	9,900	15,200	15,200	2,800	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	6,519	3	(4,682)	(1,837)	-	-	-

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 30, 90 and 15 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	2,899	348	348	-	-	-	-
Receivables.....	474	-	-	-	-	-	-
Prepayments	19	-	-	-	-	-	-
Total current assets.....	3,392	348	348	-	-	-	-
NON-CURRENT ASSETS							
Land and Buildings.....	773	-	372	-	-	-	-
Plant, equipment and vehicles.....	2,792	-	1,462	-	-	-	-
Total non-current assets.....	3,565	-	1,834	-	-	-	-
TOTAL ASSETS.....	6,957	348	2,182	-	-	-	-
CURRENT LIABILITIES							
Payables.....	319	-	-	-	-	-	-
Provision for employee entitlements.....	119	-	-	-	-	-	-
Accrued Salaries.....	-	245	245	-	-	-	-
Other.....	-	100	100	-	-	-	-
Total current liabilities	438	345	345	-	-	-	-
TOTAL LIABILITIES.....	438	345	345	-	-	-	-
EQUITY							
Accumulated surplus/(deficit).....	6,519	3	1,837	-	-	-	-
Total equity.....	6,519	3	1,837	-	-	-	-
TOTAL LIABILITIES AND EQUITY.....	6,957	348	2,182	-	-	-	-

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	9,900	15,200	15,200	2,800	-	-	-
Net cash provided by State government.....	9,900	15,200	15,200	2,800	-	-	-
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(954)	(9,165)	(9,165)	(1,945)	-	-	-
Superannuation.....	(72)	-	-	-	-	-	-
Supplies and services.....	(124)	-	-	-	-	-	-
Accommodation.....	(415)	-	-	-	-	-	-
Administration.....	(13)	-	-	-	-	-	-
Goods and Services Tax.....	(585)	-	-	-	-	-	-
Other.....	(1,113)	(6,000)	(8,589)	(1,206)	-	-	-
Receipts							
User charges and fees.....	-	3	3	3	-	-	-
Goods and Services Tax.....	1	-	-	-	-	-	-
Other.....	14	-	-	-	-	-	-
Net cash from operating activities.....	(3,261)	(15,162)	(17,751)	(3,148)	-	-	-
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(3,740)	-	-	-	-	-	-
Net cash from investing activities.....	(3,740)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
.....	2,899	38	(2,551)	(348)	-	-	-
Cash assets at the beginning of the reporting period.....	-	310	2,899	348	-	-	-
Cash assets at the end of the reporting period.....	2,899	348	348	-	-	-	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
Government Vehicle Scheme	-	3	3	3
GST input credits.....	1	-	-	-
Other revenue	14	-	-	-
TOTAL.....	15	3	3	3

The monies received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

ANTI-CORRUPTION COMMISSION

PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS

DIVISION 5

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 8 Net amount appropriated to deliver outputs	11,242	9,832	10,005	9,999	9,799	9,950	10,135
Total appropriations provided to deliver outputs	11,242	9,832	10,005	9,999	9,799	9,950	10,135
CAPITAL							
Item 119 Capital Contribution	422	480	480	380	169	700	-
GRAND TOTAL.....	11,664	10,312	10,485	10,379	9,968	10,650	10,135

MISSION

To expose corruption and serious misconduct by holders of Western Australian public office in order to provide the community with better public services and administration.

SIGNIFICANT ISSUES AND TRENDS

- The Anti-Corruption Commission (ACC) continues to provide substantial support to the Royal Commission into whether there has been any corrupt or criminal conduct by Western Australian Police Officers (the Royal Commission). It has engaged in a number of joint operations with the Royal Commission and supplied comprehensive information in relation to more than 350 case matters.
- Physical and electronic surveillance and telecommunication interception services are proving to be key investigative tools for gathering compelling evidence of serious misconduct in respect of matters addressed independently by the Anti-Corruption Commission and jointly with the Royal Commission.
- The level of alleged 'corrupt', 'criminal' and 'serious improper' conduct by officers of the Western Australian Police Service reported to the ACC is remaining consistent, at just less than 50% of all matters reported. Overall, (including police and other public officers) there is a shift emerging from 'corrupt' to 'serious improper' conduct. Allegations of 'criminal' conduct are remaining consistent at around 35% of all matters reported.

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Assessments, investigations, reviews and audits of external investigations.....	10,072	11,279	11,652	11,874			
Total Cost of Outputs	10,072	11,279	11,652	11,874	11,957	11,811	10,427
<i>Less Operating revenues</i>	578	370	430	400	352	282	232
Net Cost of Outputs	9,494	10,909	11,222	11,474	11,605	11,529	10,195
Adjustments ^(a)	1,748	(1,077)	(1,217)	(1,475)	(1,806)	(1,579)	(60)
Appropriation provided to deliver Outputs.	11,242	9,832	10,005	9,999	9,799	9,950	10,135
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	422	480	480	380	169	700	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	11,664	10,312	10,485	10,379	9,968	10,650	10,135

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, the Chairperson and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Honest, accountable and inclusive government	Allegations of corruption, criminal or serious improper conduct are effectively addressed.	1. Assessments, investigations, reviews and audits of external investigations.

Outcomes and Key Effectiveness Indicators ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: Allegations of corruption, criminal or serious improper conduct are effectively addressed.					
Conclusions drawn in investigation reports that are substantially accepted by the Commission.	90%	85%	85%	90%	

(a) More details of effectiveness indicators are provided in the annual report.

Output 1: Assessments, investigations, reviews and audits of external investigations.

Reports and advice are provided to individuals and/or authorities as appropriate. These relate to: assessments and investigations into allegations received, or initiated by the Commission, about corrupt, criminal or serious improper conduct by public officers; review of investigations conducted by other organisations (to ensure effective outcomes); and the promotion of public administration policies and practices to minimise serious misconduct by public officers.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	10,072	11,279	11,652	11,874	
Less Operating Revenue ^(a)	578	370	430	400	
Net Cost of Output	9,494	10,909	11,222	11,474	
Adjustments ^(b)	1,748	(1,077)	(1,217)	(1,475)	Use of internal funds for service delivery.
Appropriation for delivery of Output 1	11,242	9,832	10,005	9,999	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Allegations assessed	108	110	110	140	
Reviews completed.....	322	340	300	300	
Matters under investigation	16	15	18	18	
Number of audits completed.....	11	16	8	10	
Quality					
Assessment reports accepted first time by the Commission	82%	85%	80%	85%	
Review reports accepted first time by the Commission	89%	90%	85%	90%	
Investigation reports accepted first time by the Commission	90%	90%	100%	100%	
Audit reports accepted first time by the Commission	73%	80%	75%	80%	
Timeliness					
Assessed allegations completed within the Commission's agreed timeframes.....	100%	85%	90%	95%	
Reviews completed within 30 days of the investigation report being received by the Commission	92%	85%	85%	85%	
Investigations finalised within the Commission's agreed timeframe	100%	90%	100%	100%	
Audits completed within 60 days of commencement.....	83%	85%	75%	85%	
Cost (Efficiency)					
Average annual cost per allegations assessed ..	\$30,776	\$34,862	\$25,423	\$20,355	
Average annual cost per reviews completed	\$4,066	\$3,981	\$4,272	\$4,354	
Average annual cost per matter under investigation	\$327,337	\$391,005	\$414,293	\$422,187	
Average annual cost per audits completed.....	\$18,313	\$14,099	\$14,565	\$11,874	
Full Time Equivalents (FTEs)	77	85	80	85	

Major Achievements For 2002-03

- Provided substantial support to, and conducted, joint operations with the Royal Commission.
- Participated on the CCC Establishment Steering Group.
- Enhanced the efficiency and effectiveness of the Commission's investigation outcomes through the application of a proactive investigation approach and the sustained use of telecommunications interception and other electronic surveillance facilities.
- Concluded, without compromising quality, a high number of operational matters as a result of effective investigation management procedures.
- A significant recruitment of new investigative staff has provided the Commission with the ability to undertake more complex and protracted investigations, especially those conducted jointly with other Government agencies and the Royal Commission.
- Continued provision of practical policy and procedural advice to public sector agencies in respect to corruption prevention and investigation.
- Assisted the Western Australian Police Service in the investigation of a number of serious crime and corruption/drug offences by providing telecommunications interception and other investigative services.

Major Initiatives For 2003-04

- Assist with establishing the CCC and ensuring a smooth transition from the ACC to the new body.
- Continue the focus on analysing investigation outcomes to develop strategic approaches for addressing public sector-wide misconduct.
- Maintain the focus on pro-active approaches to addressing serious misconduct, including the continued expansion of intelligence gathering and analysis.
- Continue support and assistance to the Royal Commission.

CAPITAL WORKS PROGRAM

The Commission's Capital Works Program primarily provides for the replacement of computer and operational equipment. Expenditure of \$200,000 earmarked for the Investigative Case Management System in 2002-03 will now be carried over to the new CCC.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
COMPLETED WORKS				
Computer Hardware and Software - 2002-03 Program	100	100	100	-
Operational Equipment Replacement - 2002-03 Program	450	450	450	-
NEW WORKS				
Operational Equipment Replacement - 2003-04 Program	450	-	-	450
Computer Hardware and Software - 2003-04 Program	200	-	-	200
	1,200	550	550	650

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	422	550	550	650	452	700	-
	422	550	550	650	452	700	-
LESS							
Holding Account ^(a)	-	70	70	270	283	-	-
Capital Contribution	422	480	480	380	169	700	-

(a) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	4,989	5,245	5,341	5,424	5,472	5,523	4,767
Superannuation	453	650	650	650	650	650	559
Supplies and services	2,098	2,506	2,870	3,020	3,195	2,986	2,469
Accommodation	945	1,210	1,175	1,268	1,331	1,400	1,400
Capital User Charge	789	669	669	606	502	442	442
Depreciation	610	799	899	851	750	750	750
Administration	188	200	48	55	57	60	40
TOTAL COST OF SERVICES	10,072	11,279	11,652	11,874	11,957	11,811	10,427
Revenues from ordinary activities							
User charges and fees ^(b)	205	145	205	205	207	207	207
Interest	323	200	200	170	120	50	-
Other Revenue	50	25	25	25	25	25	25
Total Revenues from Ordinary Activities	578	370	430	400	352	282	232
NET COST OF SERVICES	9,494	10,909	11,222	11,474	11,605	11,529	10,195
REVENUES FROM STATE GOVERNMENT							
Appropriations	11,242	9,832	10,005	9,999	9,799	9,950	10,135
Liabilities assumed by the Treasurer	63	66	66	63	59	59	59
TOTAL REVENUES FROM STATE GOVERNMENT	11,305	9,898	10,071	10,062	9,858	10,009	10,194
CHANGE IN EQUITY RESULTING FROM OPERATIONS	1,811	(1,011)	(1,151)	(1,412)	(1,747)	(1,520)	(1)
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	1,811	(1,011)	(1,151)	(1,412)	(1,747)	(1,520)	(1)

(a) The Full Time Equivalent (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 77, 80 and 85 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	7,138	4,097	4,996	3,518	1,519	-	-
Receivables.....	96	184	136	176	175	174	173
Amounts receivable for outputs.....	70	270	270	283	-	-	-
Prepayments.....	6	60	60	60	60	60	60
Total current assets.....	7,310	4,611	5,462	4,037	1,754	234	233
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	959	1,492	1,665	2,233	2,983	3,733	4,483
Plant, equipment and vehicles.....	945	1,697	1,870	2,070	2,020	2,070	1,620
Other.....	2,260	1,481	1,861	1,460	1,464	1,363	1,063
Total non-current assets.....	4,164	4,670	5,396	5,763	6,467	7,166	7,166
TOTAL ASSETS.....	11,474	9,281	10,858	9,800	8,221	7,400	7,399
CURRENT LIABILITIES							
Payables.....	180	210	210	220	219	218	218
Provision for employee entitlements.....	459	546	546	546	545	544	544
Accrued Salaries.....	102	50	50	45	45	45	45
Total current liabilities.....	741	806	806	811	809	807	807
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	394	384	384	353	354	355	355
Total non-current liabilities.....	394	384	384	353	354	355	355
TOTAL LIABILITIES.....	1,135	1,190	1,190	1,164	1,163	1,162	1,162
EQUITY							
Contributed Equity.....	422	902	902	1,282	1,451	2,151	2,151
Accumulated surplus/(deficit).....	9,917	7,189	8,766	7,354	5,607	4,087	4,086
Total equity.....	10,339	8,091	9,668	8,636	7,058	6,238	6,237
TOTAL LIABILITIES AND EQUITY.....	11,474	9,281	10,858	9,800	8,221	7,400	7,399

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	10,213	9,029	9,029	9,148	9,049	9,200	9,385
Capital Contribution	422	480	480	380	169	700	-
Holding Account.....	-	70	70	270	283	-	-
Net cash provided by State government.....	10,635	9,579	9,579	9,798	9,501	9,900	9,385
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(4,970)	(5,316)	(5,316)	(5,460)	(5,472)	(5,523)	(4,767)
Superannuation	(390)	(584)	(584)	(587)	(592)	(592)	(500)
Supplies and services.....	(1,805)	(2,366)	(2,689)	(2,805)	(2,988)	(2,778)	(2,262)
Accommodation.....	(946)	(1,210)	(1,175)	(1,268)	(1,331)	(1,400)	(1,400)
Administration.....	(188)	(200)	(48)	(55)	(57)	(60)	(40)
Capital User Charge.....	(788)	(669)	(669)	(606)	(502)	(442)	(442)
Goods and Services Tax	(334)	(400)	(400)	(430)	(496)	(496)	(400)
Receipts							
Interest.....	323	200	200	170	120	50	-
Goods and Services Tax	353	360	360	390	497	497	401
Other.....	15	25	25	25	25	25	25
Net cash from operating activities.....	(8,730)	(10,160)	(10,296)	(10,626)	(10,796)	(10,719)	(9,385)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(927)	(550)	(1,425)	(650)	(704)	(700)	-
Net cash from investing activities.....	(927)	(550)	(1,425)	(650)	(704)	(700)	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities.....	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
Cash assets at the beginning of the reporting period	6,160	5,228	7,138	4,996	3,518	1,519	-
Cash assets at the end of the reporting period.....	7,138	4,097	4,996	3,518	1,519	-	-

GOVERNOR'S ESTABLISHMENT

PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS

DIVISION 6

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 9 Net amount appropriated to deliver outputs	1,806	2,026	2,026	1,953	1,988	2,009	2,035
Amount Authorised by Other Statutes							
- Governor's Establishment Act 1992.....	1,091	1,119	1,119	1,163	1,163	1,166	1,166
- Salaries and Allowances Act 1975	143	146	148	150	150	150	150
Total appropriations provided to deliver outputs	3,040	3,291	3,293	3,266	3,301	3,325	3,351
CAPITAL							
Item 120 Capital Contribution	270	1,325	1,325	1,040	-	-	-
GRAND TOTAL.....	3,310	4,616	4,618	4,306	3,301	3,325	3,351

MISSION

To provide effective support to the Governor and effective management of the Governor's Establishment. The objectives are to ensure the Governor's requirements as representative of the Crown are met and to support the conservation and development of the Domain as a significant heritage asset.

SIGNIFICANT ISSUES AND TRENDS

- Ongoing implementation of the Conservation Management Plan to preserve Government House, Ballroom and Gardens as a heritage asset.

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Effective support to the Governor	836	855	857	850			
Output 2:							
Management of the Governor's Establishment	2,208	2,433	2,433	2,420			
Total Cost of Outputs	3,044	3,288	3,290	3,270	3,305	3,329	3,411
<i>Less Operating revenues</i>	109	60	60	60	60	60	60
Net Cost of Outputs	2,935	3,228	3,230	3,210	3,245	3,269	3,351
Adjustments ^(a)	105	63	63	56	56	56	-
Appropriation provided to deliver Outputs.	3,040	3,291	3,293	3,266	3,301	3,325	3,351
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	270	1,325	1,325	1,040	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	3,310	4,616	4,618	4,306	3,301	3,325	3,351

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Output 1: Effective support to the Governor**

Support the Governor in performing the constitutional, statutory, official, ceremonial, community and civic duties associated with the Governor's role.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	836	855	857	850	
<i>Less Operating Revenue</i> ^(a)	22	15	15	16	
Net Cost of Output	814	840	842	834	
Adjustments ^(b)	30	16	16	15	
Appropriation for delivery of Output 1 ^(c)	844	856	858	849	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) The Full Time Equivalents (FTEs) employed in this output during 2002-03 was 7 and is estimated to be 7 for the 2003-04 Budget.

Major Achievements For 2002-03

- Completed a number of official visits to regional areas of Western Australia including the Mid West and Central Wheatbelt.
- Provided official hospitality and accommodation for the first official visit to Western Australia by the Earl of Wessex.
- Undertook an official visit to the USA and Europe, including an official call on Her Majesty The Queen.

Major Initiatives For 2003-04

- Provide official hospitality for visits by Diplomatic, Consular and other dignitaries.
- Undertake official visits to selected regional areas of Western Australia.
- Perform official duties for patronage and service organisations throughout Western Australia.

Output 2: Management of the Governor's Establishment

Effectively manage the financial and administrative requirements of the Establishment including capital works program, heritage building management, planning and coordinating official visits, and provision of hospitality on behalf of the State.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	2,208	2,433	2,433	2,420	
Less Operating Revenue ^(a)	87	45	45	44	
Net Cost of Output	2,121	2,388	2,388	2,376	
Adjustments ^(b)	75	47	47	41	
Appropriation for delivery of Output 2^(c)	2,196	2,435	2,435	2,417	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) The Full Time Equivalents (FTEs) employed in this output during 2002-03 was 19 and is estimated to be 19 for the 2003-04 Budget.

Major Achievements For 2002-03

- Completed an upgrade of the server for the Government House computer network.
- Completed a design concept brief and drawings for the Ballroom refurbishment project.

Major Initiatives For 2003-04

- Continue refurbishment of the Government House Ballroom including provision of services for disabled access and catering.
- Undertake restoration works for "concrete cancer" in the cellar roof and courtyard.

CAPITAL WORKS PROGRAM

Ongoing refurbishment works include the Government House Ballroom, particularly the provision of services to meet minimum health and safety standards for disabled access and catering. The project will incorporate restoration works for "concrete cancer" in the cellar roof and courtyard.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
WORKS IN PROGRESS				
Government House Ballroom Refurbishment				
Ballroom Refurbishment.....	2,035	800	800	1,235
COMPLETED WORKS				
Government House Ballroom Refurbishment				
Cellars and Roof Refurbishment.....	710	710	710	-
	2,745	1,510	1,510	1,235

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	270	1,510	1,510	1,235	-	100	400
	270	1,510	1,510	1,235	-	100	400
LESS							
Holding Account ^(a)	-	185	185	195	-	100	400
Capital Contribution.....	270	1,325	1,325	1,040	-	-	-

(a) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	1,169	1,302	1,304	1,270	1,272	1,275	1,301
Superannuation	99	120	120	120	121	121	121
Supplies and services	696	639	639	590	590	607	663
Capital User Charge.....	683	859	859	912	933	937	937
Depreciation	278	195	195	195	195	195	195
Administration.....	-	88	88	98	98	98	98
Other expenses.....	119	85	85	85	96	96	96
TOTAL COST OF SERVICES	3,044	3,288	3,290	3,270	3,305	3,329	3,411
Revenues from ordinary activities							
User charges and fees ^(b)	109	40	40	40	40	40	40
Other Revenue.....	-	20	20	20	20	20	20
Total Revenues from Ordinary Activities	109	60	60	60	60	60	60
NET COST OF SERVICES	2,935	3,228	3,230	3,210	3,245	3,269	3,351
REVENUES FROM STATE GOVERNMENT							
Appropriations.....	3,040	3,291	3,293	3,266	3,301	3,325	3,351
Liabilities assumed by the Treasurer.....	9	-	-	-	-	-	-
TOTAL REVENUES FROM STATE GOVERNMENT	3,049	3,291	3,293	3,266	3,301	3,325	3,351
CHANGE IN EQUITY RESULTING FROM OPERATIONS	114	63	63	56	56	56	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	114	63	63	56	56	56	-

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 26, 26 and 26 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	368	443	372	336	300	264	264
Restricted cash.....	278	-	278	278	278	278	278
Receivables.....	28	-	28	28	31	32	32
Amounts receivable for outputs.....	185	195	195	-	100	400	-
Total current assets.....	859	638	873	642	709	974	574
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	31	141	141	336	431	226	421
Land and Buildings.....	7,093	9,503	8,435	9,502	8,934	8,766	8,971
Plant, equipment and vehicles.....	111	216	140	169	198	227	227
Other.....	696	712	710	724	1,138	1,253	1,253
Restricted cash.....	36	-	36	36	36	36	36
Total non-current assets.....	7,967	10,572	9,462	10,767	10,737	10,508	10,908
TOTAL ASSETS.....	8,826	11,210	10,335	11,409	11,446	11,482	11,482
CURRENT LIABILITIES							
Payables.....	48	12	48	48	48	48	48
Provision for employee entitlements.....	189	347	287	287	287	286	286
Accrued Salaries.....	30	43	41	19	-	-	-
Total current liabilities.....	267	402	376	354	335	334	334
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	98	72	110	110	110	91	91
Total non-current liabilities.....	98	72	110	110	110	91	91
TOTAL LIABILITIES.....	365	474	486	464	445	425	425
EQUITY							
Contributed Equity.....	270	1,595	1,595	2,635	2,635	2,635	2,635
Accumulated surplus/(deficit).....	261	955	324	380	436	492	492
Asset revaluation reserve.....	7,930	8,186	7,930	7,930	7,930	7,930	7,930
Total equity.....	8,461	10,736	9,849	10,945	11,001	11,057	11,057
TOTAL LIABILITIES AND EQUITY.....	8,826	11,210	10,335	11,409	11,446	11,482	11,482

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	2,824	2,986	2,988	3,071	3,106	3,130	3,156
Capital Contribution.....	270	1,325	1,325	1,040	-	-	-
Holding Account.....	-	185	185	195	-	100	400
Net cash provided by State government.....	3,094	4,496	4,498	4,306	3,106	3,230	3,556
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(1,167)	(1,181)	(1,183)	(1,292)	(1,293)	(1,295)	(1,321)
Superannuation.....	(89)	(120)	(120)	(120)	(121)	(121)	(121)
Supplies and services.....	(723)	(452)	(452)	(403)	(402)	(420)	(420)
Administration.....	-	(310)	(310)	(310)	(310)	(310)	(310)
Capital User Charge.....	(683)	(859)	(859)	(912)	(933)	(937)	(937)
Goods and Services Tax.....	(78)	(63)	(63)	(63)	(63)	(63)	(63)
Other.....	(77)	(10)	(10)	(20)	(33)	(33)	(33)
Receipts							
User charges and fees.....	22	20	20	20	20	20	20
Goods and Services Tax.....	68	63	63	63	63	63	63
Net cash from operating activities.....	(2,727)	(2,912)	(2,914)	(3,037)	(3,072)	(3,096)	(3,122)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(133)	(1,580)	(1,580)	(1,305)	(70)	(170)	(434)
Net cash from investing activities.....	(133)	(1,580)	(1,580)	(1,305)	(70)	(170)	(434)
NET INCREASE/(DECREASE) IN CASH HELD.....	234	4	4	(36)	(36)	(36)	-
Cash assets at the beginning of the reporting period.....	448	437	682	686	650	614	578
Cash assets at the end of the reporting period.....	682	441	686	650	614	578	578

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
Ballroom Hire.....	22	20	20	20
GST input credits.....	68	63	63	63
TOTAL.....	90	83	83	83

The monies received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

OFFICE OF THE PUBLIC SECTOR STANDARDS COMMISSIONER

PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS

DIVISION 7

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 10 Net amount appropriated to deliver outputs	2,415	2,580	2,872	2,837	2,763	2,828	2,921
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	390	232	232	232	232	232	232
Total appropriations provided to deliver outputs	2,805	2,812	3,104	3,069	2,995	3,060	3,153
CAPITAL							
Capital Contribution	70	431	431	-	-	-	-
GRAND TOTAL	2,875	3,243	3,535	3,069	2,995	3,060	3,153

MISSION

Through monitoring compliance, reporting and assisting public sector bodies, enable the Commissioner to meet Parliament's need for independent and impartial opinion about merit, equity and probity in the WA public sector.

SIGNIFICANT ISSUES AND TRENDS

- Recent national and international trends have highlighted the benefits of, and the requirement for, a comprehensive ethical framework for conduct and integrity in the public sector. An important aspect of such a framework will be the development and monitoring of outcome based ethic measures to enable ethics in the public sector to be evaluated and improved.
- Agencies have developed performance objectives to contribute to the Government's Equity and Diversity Plan 2001-2005. This will support the achievement of increased representation of equity and diversity groups at all levels of employment.
- The Australian Council of Human Rights Agency, comprising of state and territory equal opportunity and anti-discrimination heads, has been formed to tackle national issues. The first priorities are racism and religious vilification. This may have implications for program development if there is a need to coordinate with national initiatives.
- It is anticipated that the Public Interest Disclosure legislation will be proclaimed on 1 July 2003. The main objective of the legislation is to encourage and facilitate the making of disclosures of improper conduct by public officers and bodies. It also provides protection for those who make disclosures and establishes a system for the matters disclosed to be investigated and rectified. This legislation will place responsibility on the Commissioner for Public Sector Standards to develop a code of conduct, to prepare guidelines for agencies to investigate and rectify matters, to assist agencies to comply with the legislation, and to monitor compliance.
- While the implementation of the Machinery of Government reforms initially reduced the workload in terms of the number of Chief Executive Officer (CEO) positions to be filled during 2001-02, there has since been an increase in activity in this area, as the reforms required the filling of a number of vacant CEO positions.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2002-03 Budget to Parliament on 16 May 2002 are outlined below.

	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Public Interest Disclosure Bill	150	-	-	-

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Compliance monitoring and assistance.....	1,651	1,655	1,930	1,831			
Output 2:							
Equal Employment Opportunity (EEO) - Advice, Assistance and Evaluation	892	938	1,140	1,165			
Output 3:							
Independent Chief Executive Officer Selection and Reappointment Advice.....	433	319	416	333			
Total Cost of Outputs	2,976	2,912	3,486	3,329	3,239	3,336	3,442
<i>Less Operating revenues</i>	277	161	201	202	203	204	205
Net Cost of Outputs	2,699	2,751	3,285	3,127	3,036	3,132	3,237
Adjustments ^(a)	106	61	(181)	(58)	(41)	(72)	(84)
Appropriation provided to deliver Outputs.	2,805	2,812	3,104	3,069	2,995	3,060	3,153
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	70	431	431	-	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	2,875	3,243	3,535	3,069	2,995	3,060	3,153

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Honest, accountable and inclusive government	The Public Sector is accountable for achieving established standards of: merit, equity and probity in human resource management, and conduct and integrity	1. Compliance monitoring and assistance 2. Equal Employment Opportunity (EEO) - Advice, Assistance and Evaluation 3. Independent Chief Executive Officer Selection and Reappointment Advice

Outcomes and Key Effectiveness Indicators ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: The Public Sector is accountable for achieving established standards of: merit, equity and probity in human resource management, and conduct and integrity					
Human Resource management practitioners satisfied about the effectiveness of the Standards ^(b)	94%	75%	75%	75%	
Human Resource management practitioners satisfied about the provision of guidance to assist agencies to develop codes of conduct ^(b)	83%	70%	70%	75%	
Percentage of substantiated allegations about non-compliance to the general principles and ethical codes per the number of allegations ..	na	5%	1.1%	na	This indicator will not be used in 2003-04. See Note (c) below.
Human Resource management practitioners satisfied about the effectiveness of the breach Regulations ^(b)	63%	70%	70%	70%	
Human Resource management practitioners satisfied that the Code of Ethics provides adequate guidance to ethical decision making ^(b)	90%	70%	70%	75%	
Percentage of substantiated breaches of the Recruitment, Selection and Appointment Standard referred to the Commissioner's Office per the number of advertised vacancies filled in the sector ^(c)	na	5%	0.1%	0.1%	
Improvement of position of women in the public sector (over 5 years).....	+5.9%	+3.8%	+4.0%	+4.0%	
Improvement of position of Indigenous staff in the public sector (over 5 years) ^(e)	+0.3%	+0.4%	+0.4%	+0.7%	See Note (f) below.
Improvement of position of people with disabilities in the public sector (over 5 years) ^(e)	+0.2%	+1.0%	+0.1%	+1.7%	See Notes (f) and (g) below.
Improvement of position of people from culturally diverse backgrounds in the public sector (over 5 years) ^(e)	No change	+0.1%	+0.5%	+1.2%	See Note (f) below.
Percentage of Commissioner's nominations for CEO positions accepted by Minister for Public Sector Management ^(h)	86%	100%	100%	100%	

(a) More details of effectiveness indicators are provided in the annual report.

(b) Estimates for these indicators are based on budget figures as the survey will not be conducted till May 2003. It is not appropriate to use last year's survey results as an estimate because the sample will be more comprehensive this year and results may differ from last year's figures.

(c) Investigations of individual complaints will not be undertaken in future due to a changed focus in activities.

(d) This is a new indicator reported for the first time in the 2002-03 year.

(e) For the key effectiveness indicator for Indigenous staff, people with disabilities and people from culturally diverse backgrounds, the increase for each year will be based on the improvement since 2000 due to improved sample size in that year which allowed more accurate estimates. The comparison year will remain at 2000 for five years when a rolling five-year comparison will commence again.

(f) The increased target is partly due to the objectives included in the Government's Equity and Diversity Plan that are likely to accelerate the rate of increase in the percentages in these groups. It is also due to the 2003-04 figure covering the three years from 2000 to 2003 while the 2002-03 estimate covers two years from 2000 to 2002 – see note (b).

(g) The 2001-02 actual for people with disabilities differs from the figure given in the 2001-02 annual report due to a revised figure provided by one large agency in 2002-03.

(h) The 2001-02 actual figure relates to seven positions. The Minister accepted six of the nominations and rejected one.

Output 1: Compliance monitoring and assistance

This involves the evaluation and modification of Standards, monitoring of compliance and reporting on compliance to Parliament.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,651	1,655	1,930	1,831	
Less Operating Revenue ^(a)	65	41	64	59	
Net Cost of Output	1,586	1,614	1,866	1,772	
Adjustments ^(b)	80	36	(107)	(31)	
Appropriation for delivery of Output 1	1,666	1,650	1,759	1,741	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Public authorities assisted and reported on	146	129	134	267	See Notes (a) and (b) below.
Quality					
Satisfaction with the standards and ethical code and the assistance provided by the Office.....	na	70%	70%	70%	
Timeliness					
Complaints completed within target time frame.....	80%	90%	na	na	See Note (c) below.
Compliance Audits completed within the specified audit plan	na	80%	na	na	See Note (c) below.
Breach of standards claims handled within 4 weeks	70%	80%	83%	80%	See Note (c) below.
Cost (Efficiency)					
Average cost per public authority.....	\$11,308	\$12,829	\$14,403	\$6,858	See Notes (a) and (b) below.
Full Time Equivalents (FTEs)	14	15	17	16	

(a) The measure for quantity has been changed from the number of contacts to the number of agencies assisted. This is due to a changed focus in activities towards proactive assistance for agencies to enable them to achieve high standards of human resource management, conduct and integrity. The measure for costs has also been adjusted in line with the changed quantity.

(b) In 2003-04 there will be additional authorities because Public Disclosures legislation also includes local government and Universities. This will impact on both quantity and costs

(c) There has been a changed focus in activities in the office in 2002-03 and complaints and compliance audits were not undertaken this year. These indicators have been replaced by timeliness of breach claims referred to the Office under the Public Sector Management (Examination and Review Regulations) Procedures 2001 as this will be an ongoing function.

Major Achievements For 2002-03

- Established an agency portfolio management system to provide an integrated, customised assistance program in human resource management, ethics and equity.
- Commenced a review of the Public Sector Management (Examination and Review Procedures) Regulations 2001.
- Established a code and guidelines as required in the Public Interest Disclosure Bill 2002 for all public authorities.
- Commenced a thematic review of performance management across the public sector that examines compliance with the Performance Management Standard and the general principles of the *Public Sector Management Act*.
- Developed a framework for conducting reviews of the degree of compliance with public sector standards and codes and completed a review of compliance in one public sector body.
- Implemented an integrated database that will enable identification of areas of risk across the public sector.

Major Initiatives For 2003-04

- Develop an ethics framework for the public sector, which includes outcome based ethics measures, to assess the status of ethics across the sector and within individual agencies.
- Develop systems to monitor and report on compliance with the *Public Interest Disclosure Act 2002*.
- Complete a review of the Public Sector Management (Examination and Review Procedures) Regulations 2001.
- Continue development and implementation of a review program that examines major themes associated with the public sector standards and ethical codes.
- Finalise the thematic review of Performance Management and offer targeted assistance to public sector bodies on compliance with the Performance Management Standard and the general principles of the *Public Sector Management Act*.
- Develop an agency assistance program to enable public sector bodies to achieve improved compliance with human resource management and ethics and to develop codes of conduct.

Output 2: Equal Employment Opportunity (EEO) - Advice, Assistance and Evaluation

Assessment of public authority compliance with Part IX of the *Equal Opportunity Act* in order to achieve a more diverse workforce within all public authorities. This is achieved through the provision of advice and assistance to public authorities, evaluation of the effectiveness of EEO Management Plans, receipt of annual EEO reports from public authorities and reports and recommendations to the Minister.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	892	938	1,140	1,165	
Less Operating Revenue ^(a)	86	53	67	73	
Net Cost of Output	806	885	1,073	1,092	
Adjustments ^(b)	54	20	(60)	(23)	
Appropriation for delivery of Output 2	860	905	1,013	1,069	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Public Authorities assisted and reported on.....	305	288	293	267	See Note (a) below.
Quality					
Satisfaction of agency corporate executives with feedback provided in effectiveness review (evaluation).....	85%	75%	80%	75%	
Satisfaction of training participants.....	98%	75%	80%	75%	
Timeliness					
Timeframes between request for assistance and response.....	0.5 working day	3 working days	1 working day	3 working days	
Timeframes between receipt of annual reports and distribution of analysis.....	10 weeks	10 weeks	10 weeks	10 weeks	
Cost (Efficiency)					
Average cost per public authority.....	\$2,924	\$3,257	\$3,891	\$4,363	See Note (a) below.
Full Time Equivalents (FTEs)	10	11	9	11	

- (a) There has been a reduction in the number of agencies due to amalgamations arising from Machinery of Government changes. This includes the amalgamation of 27 health agencies into a single Department of Health. This reduced number of agencies affects both the quantity and cost measures.

Major Achievements For 2002-03

- Developed analytical tools and provided consultancy services to assist the public sector identify individual agency contributions to sector wide objectives in the Government's Equity and Diversity Plan 2001-2005.
- Provided analysis of agency and portfolio progress towards the achievement of the Government's Equity and Diversity Plan objectives in comparative reports to individual agencies and Ministers.
- Commenced the development of a strategy to assist public authorities to increase the representation of people with disabilities employed in the public sector.
- Developed and distributed the strategies Indigenous Employment in the WA Public Sector – Valuing the Difference, and Executive and Management Recruitment – Encouraging Women Applicants, to support the implementation of the Government's Equity and Diversity Plan.
- Contributed to the Ministerial Advisory Committee on Women in Local Government to identify issues relating to women's employment and career development in Local Government.
- Developed a pilot interactive electronic training course for managers of Indigenous staff in public authorities.

Major Initiatives For 2003-04

- Provide assistance to the public sector to identify further aspirational objectives for people with disabilities, people from culturally diverse backgrounds and women in Management Tiers to achieve the Equity and Diversity Plan objectives.
- Finalise and distribute revised indicators of cultural diversity and disability status of employees in public authorities to enable the development of targeted strategies.
- Finalise the development and distribution of a strategy to assist public authorities to increase the representation of people with disabilities employed in the public sector to achieve objectives in the Government's Equity and Diversity Plan.
- Develop a better practice model for classification of identified Indigenous positions that recognises skill levels and enables consistent application across the public sector.

- Develop a strategy for improved representation of women in management positions in Local Government.
- Develop a mechanism to provide access to accredited equity and diversity training for managers and staff in public authorities.

Output 3: Independent Chief Executive Officer Selection and Reappointment Advice

Provide independent advice to the Minister about reappointment and persons suitable to be considered for vacant Chief Executive Officer positions by using objective, fair and comprehensive processes.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	433	319	416	333	
Less Operating Revenue ^(a)	126	67	70	70	
Net Cost of Output	307	252	346	263	
Adjustments ^(b)	(28)	5	(14)	(4)	
Appropriation for delivery of Output 3	279	257	332	259	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Positions for which advice was provided to Minister	7	7	14	8	
Quality					
Commissioner's acceptance that the processes conducted by the Office meet all the requirements for a merit process	86%	100%	100%	100%	
Timeliness					
Average time to complete Commissioner's responsibilities	14 weeks	10 weeks	9 weeks	10 weeks	
Cost (Efficiency)					
Average cost per chief executive officer selection	\$61,857	\$45,571	\$29,714	\$41,625	Small number of positions dealt with, against fixed costs.
Full Time Equivalents (FTEs)	3	3	2	2	

Major Achievements For 2002-03

- The Commissioner's nominations for persons considered suitable for appointment was accepted on all occasions by the Minister for Public Sector Management.
- Completed a review of the chief executive officer selection process. Commenced the implementation of changes to provide a more robust process, featured by the gathering and assessment of more detailed and relevant information about each applicant.
- Issued and finalised a tender for the provision of specialist selection assistance, executive search and candidate assessment support services.

Major Initiatives For 2003-04

- Develop partnerships with key central agencies to assist in the identification of persons in the public sector considered suitable for inclusion in selection pools for vacant chief executive officer positions.

CAPITAL WORKS PROGRAM

Funding was provided in 2002-03 for the collocation of the Office of the Public Sector Standards Commissioner (the Office) with the Parliamentary Commissioner for Administrative Investigations and the Freedom of Information Commissioner. The Office has a capital works program of \$93,000 in 2003-04 for the replacement and enhancement of existing assets.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
COMPLETED WORKS				
Furniture and Office Equipment -				
2001-02 Program	17	17	11	-
2002-03 Program	25	25	25	-
Partitioning and Accommodation				
Office Relocation	426	426	426	-
Replacement of Computing Equipment				
2001-02 Program	58	58	18	-
2002-03 Program	64	64	64	-
Records Management Upgrade	1	1	1	-
NEW WORKS				
Furniture and Office Equipment -				
2003-04 Program	14	-	-	14
Replacement of Computing Equipment				
2003-04 Program	78	-	-	78
Records Management Upgrade - 2003/04	1	-	-	1
	684	591	545	93

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	145	516	545	93	110	164	102
Working capital requirement	145	516	545	93	110	164	102
LESS							
Holding Account ^(a)	-	85	85	93	110	164	102
Internal Funds and Balances	25	-	29	-	-	-	-
Other	50	-	-	-	-	-	-
Capital Contribution	70	431	431	-	-	-	-

(a) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	1,736	1,967	2,113	2,107	2,077	2,138	2,242
Superannuation	168	206	248	256	263	264	266
Supplies and services	734	147	419	312	206	214	180
Accommodation	238	263	338	270	280	282	287
Capital User Charge	5	31	31	35	45	48	48
Depreciation	81	158	107	163	166	172	200
Administration	-	60	60	60	60	60	60
Net loss on disposal of non-current assets	14	-	-	-	-	-	-
Other expenses	-	80	170	126	142	158	159
TOTAL COST OF SERVICES	2,976	2,912	3,486	3,329	3,239	3,336	3,442
Revenues from ordinary activities							
User charges and fees ^(b)	104	65	105	106	107	108	109
Other Revenue	173	96	96	96	96	96	96
Total Revenues from Ordinary Activities	277	161	201	202	203	204	205
NET COST OF SERVICES	2,699	2,751	3,285	3,127	3,036	3,132	3,237
REVENUES FROM STATE GOVERNMENT							
Appropriations	2,805	2,812	3,104	3,069	2,995	3,060	3,153
Liabilities assumed by the Treasurer	32	-	42	44	45	46	48
TOTAL REVENUES FROM STATE GOVERNMENT	2,837	2,812	3,146	3,113	3,040	3,106	3,201
CHANGE IN EQUITY RESULTING FROM OPERATIONS	138	61	(139)	(14)	4	(26)	(36)
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	138	61	(139)	(14)	4	(26)	(36)

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 27, 28 and 29 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	449	402	324	322	332	306	262
Receivables.....	95	64	91	86	87	87	88
Amounts receivable for outputs.....	85	93	93	110	164	102	-
Prepayments.....	22	-	-	-	-	-	-
Total current assets.....	651	559	508	518	583	495	350
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	-	81	266	404	493	648	941
Plant, equipment and vehicles.....	174	214	198	171	158	193	138
Other.....	-	383	415	372	329	286	243
Restricted cash.....	56	-	64	74	-	8	16
Total non-current assets.....	230	678	943	1,021	980	1,135	1,338
TOTAL ASSETS.....	881	1,237	1,451	1,539	1,563	1,630	1,688
CURRENT LIABILITIES							
Payables.....	38	66	51	51	51	51	51
Provision for employee entitlements.....	208	305	385	434	485	536	591
Interest-bearing liabilities (Borrowings).....	300	300	300	300	300	300	300
Accrued Salaries.....	38	51	50	67	-	8	8
Total current liabilities.....	584	722	786	852	836	895	950
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	145	123	221	257	293	327	366
Total non-current liabilities.....	145	123	221	257	293	327	366
TOTAL LIABILITIES.....	729	845	1,007	1,109	1,129	1,222	1,316
EQUITY							
Contributed Equity.....	70	501	501	501	501	501	501
Accumulated surplus/(deficit).....	82	(109)	(57)	(71)	(67)	(93)	(129)
Total equity.....	152	392	444	430	434	408	372
TOTAL LIABILITIES AND EQUITY.....	881	1,237	1,451	1,539	1,563	1,630	1,688

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	2,720	2,638	2,745	2,821	2,742	2,803	2,860
Capital Contribution	70	431	431	-	-	-	-
Holding Account.....	-	85	85	93	110	164	102
Net cash provided by State government.....	2,790	3,154	3,261	2,914	2,852	2,967	2,962
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(1,835)	(1,948)	(1,850)	(2,005)	(2,057)	(2,045)	(2,148)
Superannuation.....	(137)	(206)	(206)	(212)	(218)	(218)	(218)
Supplies and services.....	(627)	(147)	(418)	(312)	(206)	(214)	(179)
Accommodation.....	(258)	(263)	(338)	(270)	(280)	(282)	(287)
Administration.....	-	(60)	(60)	(60)	(60)	(60)	(60)
Capital User Charge.....	(5)	(31)	(31)	(35)	(45)	(48)	(48)
Goods and Services Tax	(92)	(111)	(140)	(76)	(76)	(84)	(92)
Other.....	-	(15)	(31)	(20)	(35)	(50)	(50)
Receipts							
Goods and Services Tax	80	112	145	81	75	84	91
Other.....	155	96	96	96	96	96	96
Net cash from operating activities.....	(2,719)	(2,573)	(2,833)	(2,813)	(2,806)	(2,821)	(2,895)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(110)	(516)	(545)	(93)	(110)	(164)	(102)
Net cash from investing activities.....	(110)	(516)	(545)	(93)	(110)	(164)	(102)
NET INCREASE/(DECREASE) IN CASH HELD	(39)	65	(117)	8	(64)	(18)	(35)
Cash assets at the beginning of the reporting period	544	337	505	388	396	332	314
Cash assets at the end of the reporting period.....	505	402	388	396	332	314	279

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Office:

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
GST input credits.....	80	112	145	81
Other Revenue.....	155	96	96	96
TOTAL.....	235	208	241	177

The monies received and retained are to be applied to the Office's outputs as specified in the Budget Statements.

SALARIES AND ALLOWANCES TRIBUNAL

PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS

DIVISION 8

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 11 Net amount appropriated to deliver outputs	505	374	351	307	307	315	319
Total appropriations provided to deliver outputs	505	374	351	307	307	315	319
CAPITAL							
Capital Contribution	6	-	3	-	-	-	-
GRAND TOTAL	511	374	354	307	307	315	319

MISSION

To ensure the requirements of the Salaries and Allowances Act 1975 are met.

SIGNIFICANT ISSUES AND TRENDS

- The State Electoral Boundary redistribution undertaken by the Western Australian Electoral Commission will impact on the Tribunal, requiring an extensive review of entitlements for Members of Parliament.
- A general review addressing Special Division and prescribed office remuneration will be undertaken.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2002-03 Budget to Parliament on 16 May 2002 are outlined below.

	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Functional Review Taskforce - Shared Administration Savings	(50)	(50)	(50)	(50)
Redundancy	(94)	(94)	(94)	(94)

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
<i>Output 1:</i>							
Support Services to the Salaries and Allowances Tribunal.....	408	388	469	301			
Total Cost of Outputs	408	388	469	301	303	305	309
<i>Less Operating revenues</i>	15	5	14	14	14	14	14
Net Cost of Outputs	393	383	455	287	289	291	295
Adjustments ^(a)	112	(9)	(104)	20	18	24	24
Appropriation provided to deliver Outputs.	505	374	351	307	307	315	319
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	6	-	3	-	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	511	374	354	307	307	315	319

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chairman, Executive Officer and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Sound financial management	A fair and equitable system of remuneration for the Governor, Members of Parliament, Senior Government Officers, Judicial and Magisterial Officers and superannuation benefits for Members of Parliament.	1. Support Services to the Salaries and Allowances Tribunal

Outcomes and Key Effectiveness Indicators ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: A fair and equitable system of remuneration for the Governor, Members of Parliament, Senior Government Officers, Judicial and Magisterial Officers and superannuation benefits for Members of Parliament.					
The extent to which the Salaries and Allowances Tribunal is satisfied with the support services provided	100%	100%	100%	100%	

(a) More details of effectiveness indicators are provided in the annual report.

Output 1: Support Services to the Salaries and Allowances Tribunal

Determine the remuneration paid or provided to holders of ministerial, parliamentary and certain other public offices, and determine matters relating to the superannuation of Members of Parliament. Report on remuneration to be paid or provided to members of the Judiciary and Magistracy.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	408	388	469	301	Cost of former Executive Officer's redundancy payments in 2002-03 and FRT savings of \$50,000 for salaries and accommodation in 2003-04.
Less Operating Revenue ^(a)	15	5	14	14	
Net Cost of Output	393	383	455	287	
Adjustments ^(b)	112	(9)	(104)	20	Carry over of funding from 2001-02 for former Executive Officer's redundancy payment.
Appropriation for delivery of Output 1	505	374	351	307	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Determinations/Reports.....	13	6	10	8	
Quality					
Tribunal satisfaction with quality of service provided.....	100%	100%	100%	100%	
Timeliness					
Completed within statutory requirements	100%	100%	100%	100%	
Cost (Efficiency)					
Average cost per determination/report.....	\$31,400	\$64,650	\$46,900	\$37,600	FRT recommendations will result in lower salary, superannuation and accommodation expenses in 2003-04.
Full Time Equivalents (FTEs)	2	2	2	1	

Major Achievements For 2002-03

- Determinations and reports made in accordance with the *Salaries and Allowances Act 1975*.
- Further determination issued following the transfer of Parliamentary superannuation legislation to the Tribunal.

Major Initiatives For 2003-04

- Ongoing reviews and determinations relating to Parliamentary superannuation, particularly redundancy arrangements for those in non-contributory schemes.
- Review of electorate allowances and other provisions to Parliamentarians particularly as a result of electoral redistribution.
- Examination of Special Division and Prescribed Office holders' remuneration levels.

CAPITAL WORKS PROGRAM

The Salaries and Allowances Tribunal will spend \$6,000 in 2003-04 to replace office equipment and a computer.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
COMPLETED WORKS				
Asset Replacement Program 2002-03 Program	6	6	6	-
NEW WORKS				
Asset Replacement Program 2003-04 Program	6	-	-	6
	12	6	6	6

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	5	6	6	6	6	6	6
	5	6	6	6	6	6	6
LESS							
Holding Account ^(a)	-	6	3	6	6	6	6
Internal Funds and Balances	(1)	-	-	-	-	-	-
Capital Contribution	6	-	3	-	-	-	-

(a) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	175	200	251	100	101	103	104
Superannuation	101	16	17	12	12	12	12
Consultancies expense	-	93	-	-	-	-	-
Supplies and services	68	-	123	124	124	124	127
Accommodation	44	50	65	54	54	54	54
Capital User Charge	10	6	6	6	6	6	6
Depreciation	10	9	7	5	6	6	6
Other expenses	-	14	-	-	-	-	-
TOTAL COST OF SERVICES	408	388	469	301	303	305	309
Revenues from ordinary activities							
User charges and fees ^(b)	11	2	11	11	11	11	11
Net Profit on disposal of non-current assets	2	-	-	-	-	-	-
Other Revenue	2	3	3	3	3	3	3
Total Revenues from Ordinary Activities	15	5	14	14	14	14	14
NET COST OF SERVICES	393	383	455	287	289	291	295
REVENUES FROM STATE GOVERNMENT							
Appropriations	505	374	351	307	307	315	319
Liabilities assumed by the Treasurer	95	11	-	-	-	-	-
TOTAL REVENUES FROM STATE GOVERNMENT	600	385	351	307	307	315	319
CHANGE IN EQUITY RESULTING FROM OPERATIONS	207	2	(104)	20	18	24	24
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	207	2	(104)	20	18	24	24

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 2, 2 and 1 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	293	108	161	181	199	222	246
Restricted cash.....	5	-	5	5	-	1	1
Receivables.....	1	2	1	1	1	1	1
Amounts receivable for outputs.....	6	6	6	6	6	6	-
Prepayments	-	1	-	-	-	-	-
Total current assets.....	305	117	173	193	206	230	248
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	-	13	4	11	19	29	42
Plant, equipment and vehicles.....	10	11	9	10	10	10	10
Total non-current assets.....	10	24	13	21	29	39	52
TOTAL ASSETS.....	315	141	186	214	235	269	300
CURRENT LIABILITIES							
Payables.....	5	-	3	2	1	1	1
Provision for employee entitlements.....	37	53	6	7	8	10	11
Accrued Salaries.....	3	6	3	4	-	-	-
Total current liabilities	45	59	12	13	9	11	12
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	5	7	10	17	24	32	38
Total non-current liabilities	5	7	10	17	24	32	38
TOTAL LIABILITIES.....	50	66	22	30	33	43	50
EQUITY							
Contributed Equity	6	6	9	9	9	9	9
Accumulated surplus/(deficit).....	259	69	155	175	193	217	241
Total equity	265	75	164	184	202	226	250
TOTAL LIABILITIES AND EQUITY.....	315	141	186	214	235	269	300

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	499	355	344	294	293	299	306
Capital Contribution	6	-	3	-	-	-	-
Holding Account.....	-	6	3	6	6	6	6
Net cash provided by State government.....	505	361	350	300	299	305	312
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(167)	(188)	(275)	(93)	(97)	(93)	(96)
Superannuation.....	-	(5)	(17)	(12)	(12)	(12)	(12)
Supplies and services.....	(60)	(91)	(113)	(113)	(113)	(113)	(117)
Accommodation.....	(44)	(50)	(65)	(54)	(54)	(54)	(54)
Capital User Charge.....	(7)	(6)	(9)	(6)	(6)	(6)	(6)
Goods and Services Tax	(9)	(16)	(17)	(15)	(15)	(15)	(15)
Other.....	-	(14)	-	-	-	-	-
Receipts							
Goods and Services Tax	9	15	17	15	15	15	15
Other.....	6	3	3	3	3	3	3
Net cash from operating activities.....	(272)	(352)	(476)	(275)	(279)	(275)	(282)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(5)	(6)	(6)	(6)	(6)	(6)	(6)
Net cash from investing activities.....	(5)	(6)	(6)	(6)	(6)	(6)	(6)
NET INCREASE/(DECREASE) IN CASH HELD	228	3	(132)	19	14	24	24
Cash assets at the beginning of the reporting period	70	105	298	166	185	199	223
Cash assets at the end of the reporting period.....	298	108	166	185	199	223	247

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Tribunal:

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
GST input credits.....	9	15	17	15
Other revenue	6	3	3	3
TOTAL.....	15	18	20	18

The monies received and retained are to be applied to the Tribunal's outputs as specified in the Budget Statements.

Part 3

Deputy Premier; Treasurer; Minister for Energy

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
149	Treasury and Finance			
	– Delivery of Outputs	55,418	57,199	55,392
	– Administered Grants, Subsidies and Other Transfer Payments	1,299,004	1,310,323	1,272,746
	– Capital Contribution	400	1,000	400
	Total	1,354,822	1,368,522	1,328,538
183	Office of the Auditor General			
	– Delivery of Outputs	7,862	7,950	8,150
	– Capital Contribution	29	29	122
	Total	7,891	7,979	8,272
192	WA Independent Gas Pipeline Access Regulator
193	Western Australian Treasury Corporation
194	Office of Energy			
	– Delivery of Outputs	13,226	14,973	15,901
	– Capital Contribution	74	154	110
	Total	13,300	15,127	16,011
211	Perth International Centre for Application of Solar Energy			
	– Delivery of Outputs	754	1,304	-
	– Capital Contribution	24	24	-
	Total	778	1,328	-
215	Western Power
	GRAND TOTAL			
	– Delivery of Outputs	77,260	81,426	79,443
	– Administered Grants, Subsidies and Other Transfer Payments	1,299,004	1,310,323	1,272,746
	– Capital Contribution	527	1,207	632
	Total	1,376,791	1,392,956	1,352,821

TREASURY AND FINANCE

PART 3 - DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY

DIVISION 9

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 12 Net amount appropriated to deliver outputs.....	57,833	54,619	56,350	54,543	52,950	54,362	54,768
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	799	799	849	849	849	849	849
Total appropriations provided to deliver outputs.....	58,632	55,418	57,199	55,392	53,799	55,211	55,617
ADMINISTERED							
Community Service Obligation Payments							
Item 13 - Electricity Corporation	31,595	31,244	32,516	32,932	34,448	36,089	36,937
Item 14 - Forest Products Commission	500	1,570	1,570	1,300	1,070	1,070	1,070
Item 15 - Water Corporation of Western Australia	240,197	257,890	258,535	267,075	276,852	292,275	300,678
Item 16 - Western Australian Government Railways Commission	49,843	46,499	46,556	50,464	52,804	54,407	54,151
Item 17 - Western Australian Land Authority	23,000	27,245	29,417	26,424	20,078	20,717	5,657
Dampier Port Authority	-	520	-	-	-	-	-
Grants, Subsidies and Transfer Payments							
Item 18 - Aerial Shark Surveillance Program	-	-	110	110	110	-	-
Item 19 - Albany Port Authority	170	173	173	173	173	173	-
Item 20 - Armadale Redevelopment Authority	-	-	-	750	780	820	850
Item 21 - First Home Owners' Assistance	199,489	112,300	122,300	114,500	116,800	119,100	121,500
Item 22 - GST Administration Costs	50,526	55,200	55,200	56,300	57,500	58,900	60,400
Item 23 - HIH Insurance Rescue Package	171	1,000	280	600	600	600	600
Item 24 - Midland Redevelopment Authority	300	250	250	200	-	-	-
Item 25 - Office of Health Review ^(a)	-	-	1,009	1,036	1,059	1,083	1,107
Item 26 - On Road Diesel Subsidies	4,168	4,090	4,400	4,499	4,600	4,704	4,810
Item 27 - Pensioner Concessions - Emergency Services Levy	-	-	-	3,500	5,400	5,400	5,400
Item 28 - Pensioner Concessions - Local Government and Water Rates	33,643	34,354	34,354	35,223	36,115	37,029	37,966
Item 29 - Provision for Unfunded Liabilities in the Government Insurance Fund	4,976	6,660	7,310	5,908	4,711	4,030	2,970
Item 30 - Rail Access Regulator	1,200	776	545	640	640	640	640
Item 31 - Refund of Past Years Revenue Collections - Public Corporations	344	600	6,008	100	100	100	100
Item 32 - Refund of Past Years Revenue Collections - All Other	9,008	5,111	6,000	5,111	5,111	5,111	5,111
Item 33 - State Housing Commission - Emergency Services Levy	-	-	-	1,300	2,100	2,100	2,100
Item 34 - State Housing Commission - General Housing Funding	-	-	2,500	1,000	1,000	1,000	1,000
Item 35 - State Housing Commission - Indigenous Housing ^(b)	12,365	11,551	11,551	18,483	18,483	18,483	17,000
Item 36 - State Housing Commission - Subsidies for Housing	3,480	3,480	3,480	3,480	3,480	3,480	3,480
Item 37 - State Property - Emergency Services Levy	-	-	-	6,500	9,000	9,000	9,000
Item 38 - Water Corporation of Western Australia	83	1,000	1,000	1,400	-	-	-
Item 39 - Western Australian Building Management Authority Interest ^(c)	-	10,142	10,142	9,191	8,026	6,422	5,425

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Item 40 - All Other Grants, Subsidies and							
Transfer Payments.....	4,066	3,332	3,558	3,675	3,314	3,712	3,855
Extended Payroll Tax Amnesty	-	-	5,000	-	-	-	-
Forest Products Commission	1,270	-	-	-	-	-	-
National Rail Network Funding Grant	18,000	-	-	-	-	-	-
Ord Irrigation Subsidy.....	-	-	2,801	-	-	-	-
Payments to the Government Employees							
Superannuation Board for the West State Super Scheme ^(d)	17,676	-	-	-	-	-	-
Treasurer's Indemnity to the Insurance Commission.....	-	-	376	-	-	-	-
Authorised by Other Statutes							
Financial Agreement Act 1995 – Interest....	1,411	428	428	290	-	-	-
Gold Corporation Act 1987.....	56	64	64	64	64	64	64
Judges' Salaries and Pensions Act 1950	3,293	3,157	3,763	3,863	3,985	4,143	4,308
Loan (Financial Agreement) Act 1991:							
- Interest	22,125	20,396	20,741	19,750	19,057	17,878	17,593
- Loan Guarantee Fees	680	658	658	636	610	586	561
Parliamentary Superannuation Act 1970	7,859	6,467	6,842	6,845	17,493	7,943	7,907
State Superannuation Act 2000	384,429	417,793	412,429	419,618	426,712	433,802	440,978
Tobacco Control Act 1990 ^(a)	-	-	16,517	16,930	17,336	17,726	18,125
Unclaimed Money Act 1990	112	450	450	500	500	500	500
Western Australian Treasury Corporation Act 1986:							
- Interest	49,232	67,485	34,515	36,124	54,113	61,658	58,779
- Loan Guarantee Fees	1,039	960	879	1,033	1,432	1,503	1,454
Total Administered.....	1,176,306	1,132,845	1,144,227	1,157,527	1,205,656	1,232,248	1,232,076
CAPITAL							
Item 121 Capital Contribution	4,272	400	1,000	400	400	-	350
ADMINISTERED CAPITAL							
Government Equity Contributions							
Item 122 - Armadale Redevelopment							
Authority	-	-	-	2,000	2,000	2,000	2,000
Item 123 - Forest Products Commission	-	1,287	1,287	1,289	1,291	1,291	1,291
Item 124 - Fremantle Port Authority	4,040	221	221	221	217	215	212
Item 125 - State Housing Commission	20,680	15,000	15,000	15,500	4,500	-	-
Item 126 - Western Australian Building Management Authority ^(c)	5,059	7,066	7,066	7,033	7,275	7,528	7,886
Item 127 - Western Australian Government Railways Commission.....	70,034	125,837	110,225	64,216	23,743	33,382	48,147
Item 128 - Western Australian Land Authority	14,745	5,000	5,000	5,000	5,000	3,500	-
Authorised by Other Statutes							
Financial Agreement Act 1995 – Sinking Fund.....	16,205	70	70	8,020	-	-	-
Loan (Financial Agreement) Act 1991 - Capital Repayments.....	10,380	11,678	11,678	11,940	12,209	12,483	12,763
Western Australian Treasury Corporation Act 1986 - Capital Repayments.....	92,631	-	15,549	-	-	39,394	53,510
Total Capital Contribution	238,046	166,559	167,096	115,619	56,635	99,793	126,159
GRAND TOTAL.....	1,472,984	1,354,822	1,368,522	1,328,538	1,316,090	1,387,252	1,413,852

- (a) The items *Office of Health Review* and *Tobacco Control Act 1990* were previously administered by the Health Department.
- (b) Represents the amalgamation of previous items *Aboriginal Communities Strategic Investment Program*, *Essential Services Maintenance Program* and *Matching Funding and Pensioner Rentals*.
- (c) The functions of the Western Australian Building Management Authority (WABMA) were transferred to the Department of Housing and Works (DHW) as part of Machinery of Government changes in 2002-03. For legal reasons, loans held by WABMA cannot be transferred to DHW. The Consolidated Fund provides appropriation support for the interest and capital repayments associated with this debt.
- (d) Concurrent funding of the West State Super Scheme for Consolidated Fund supported agencies was arranged through Treasury and Finance until 30 June 2001. It is now arranged by individual agencies through their output appropriations. The appropriation in 2001-02 represents the cash payment for the last month of 2000-01.

MISSION

To provide quality economic and financial advice, financial management and government procurement, and to administer revenue laws fairly and equitably.

SIGNIFICANT ISSUES AND TRENDS**Economic outlook**

- The Western Australian economy continues to perform well despite weakness in the global economy and economic uncertainty created by geopolitical tensions. Economic growth in 2002-03 is now estimated to be stronger than previously expected. This has been driven largely by sustained strong growth in dwelling investment, a robust expansion of business investment and continued strong growth in household consumption.
- Economic growth is expected to remain strong through 2003-04, although domestic demand is likely to moderate, with the dwelling sector activity anticipated to ease. An assumed return to normal seasonal conditions in the agricultural sector is expected to provide a strong fillip to growth. Exports are likely to grow modestly in 2003-04, with subdued international economic conditions offset by new capacity from recently completed projects. Strong growth in business investment across the forecast period points to a positive outlook for exports.
- Maintaining and promoting a thorough understanding of the Western Australian economy with particular focus on the drivers of and constraints on growth and development in the State's key export markets, will be necessary to underpin economic and financial policy advice to government.

Financial management

- The State is seeking to maintain its triple-A credit rating by delivering operating surpluses across the general government sector and maintaining the State's net debt at sustainable levels. Financial policies are applied, consistent with this objective. Importantly, maintenance of strong public sector finances will ensure growth in debt remains sustainable and supports the future provision of infrastructure. Robust operating surpluses across the forward estimates assist in this task. Significant issues and challenges in this regard include:
 - the State's substantial infrastructure requirements (both social and economic); and
 - cost and demand pressures on expenditure, particularly in the health area, resulting, in part, from technological advances and from an ageing population.
- Global events in recent years have resulted in a strengthened focus on corporate governance and accountability. The public sector is not immune from this focus. Accountability and transparency in the State's public sector financial management practices is sound, although there is always room for improvement. In this regard, the Department of Treasury and Finance has responsibility for promoting sound financial management practices in the public sector through awareness raising and providing policy advice to Cabinet, government agencies and other key stakeholders.
- There is a need to consolidate the financial management reforms implemented over the past six years (such as the introduction of accrual financial reports and the focus on outputs in the budget process) with a view to improving the usefulness and relevance of the vast amount of information, both financial and non-financial, which is now available. Community expectation, versus limited resources, creates a challenge for fiscal management and heightens the need for scrutiny and examination of efficiency and effectiveness as well as financial management practices generally.

Commonwealth-State relations

- The State is continuing to pursue reforms to the provision of Commonwealth grants to Western Australia, including through:
 - participation in the Grants Commission’s major review of the methods it uses to distribute GST grants among the States (due to report in February 2004);
 - building support among the Commonwealth and all States and Territories for a broader review of Commonwealth-State financial relations. This review would, inter alia, address concerns with the efficiency, equity and transparency of the current system identified by the Garnaut/FitzGerald ‘Review of Commonwealth-State Funding’ (commissioned by New South Wales, Victoria and Western Australia); and
 - working with the Commonwealth and other States and Territories to reform the arrangements under which the Commonwealth makes specific purpose payments to the States. A particular focus is funding for health, in view of the potentially major budgetary implications for the States.

Public utilities

- Major reforms are being implemented in the State’s energy markets. Changes in the structure of Western Power, and in the market arrangements for the provision of electricity, are intended to enhance competition across the electricity market and increase pressure for lower electricity prices. The introduction of full retail contestability in the gas market is designed to produce similar outcomes.
- In recognition of the unique characteristics and the key role of utility industries, the Government is currently in the process of establishing a single economic regulator for the water, rail, gas and electricity industries, aimed at improving the effectiveness and consistency of the State’s regulatory framework.

Competition reform

- Continued implementation of competition reforms, including under the nationally agreed competition framework, is designed to minimise costs, remove unnecessary regulation on businesses and maintain open markets. Ensuring the provision of essential infrastructure services at competitive prices will be a critical element in encouraging enterprise, investment and growth.

Revenue laws administration

- The introduction of the *Taxation Administration Act* and proposed measures under the Business Tax Review (subject to passage by Parliament) will be undertaken to ensure all affected persons are aware of their obligations.
- Greater focus is to be given to taxpayer education and technical training, to ensure taxpayers are well informed of their obligations. This is of particular importance in the area of self-assessed taxes. The separation of the assessment and review processes will complement this initiative by ensuring that the independent review process is structurally supported.
- Efforts will continue to be made to develop systems and procedures which reduce compliance costs for persons seeking to meet their State taxation obligations and to access grants to which they may be entitled. The identification and development of electronic commerce opportunities, particularly in the government to business area, are also being explored in relation to other tax lines and subsidy payment areas, in order to meet the expectations of the community, wherever possible.
- The level of tax evasion and avoidance in the community continues to be monitored. Where avoidance is detected, proposals for countervailing legislation will be prepared for the consideration of government.
- Strategies to improve tax compliance continued to be pursued, particularly in relation to the issue of employer/employee determinations under the pay-roll tax legislation.

Government procurement

- Significant benefits are being sought from leveraging purchasing power on a whole of government basis while ensuring probity and equity principles are maintained for public sector procurement.
- Reviews are being undertaken on how the procurement function should best be delivered, consistent with the above objective and with the adoption of shared corporate services across the public service. The most effective form of e-procurement is also being assessed.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2002-03 Budget to Parliament on 16 May 2002 are outlined below.

	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Compliance Enhancement	220	-	-	-
Functional Review Taskforce:				
- State Revenue Department and Treasury Department merger efficiencies	(608)	(608)	(608)	(608)
- Office of State Revenue Electronic Savings Plan	(455)	(850)	(850)	(850)
- Revised arrangements for monitoring, reporting and review of agencies	(220)	(220)	(220)	(220)
- Investment Services Taskforce	650	650	-	-
Voluntary redundancies	(281)	(281)	(281)	(281)

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Resourcing of Services and Budget							
Development.....	6,477	7,345	6,767	7,160			
Output 2:							
Asset Management and Financing	1,813	2,296	2,127	2,243			
Output 3:							
Fiscal Management and Reporting	2,979	3,520	4,111	3,651			
Output 4:							
Financial Management Framework							
Development and Advice.....	1,684	2,142	1,864	1,879			
Output 5:							
Structural Policy Development and Advice.....	2,575	2,107	2,432	2,233			
Output 6:							
Economic, Revenue and Intergovernmental							
Policy Development and Advice.....	4,577	3,747	3,570	3,398			
Output 7:							
Revenue Assessment and Collection	28,662	28,378	29,518	29,966			
Output 8:							
Grants and Subsidies Administration.....	2,327	2,028	2,201	2,374			
Output 9:							
Development and implementation of public							
sector procurement arrangements and							
systems	25,486	24,065	36,939	27,384			
Total Cost of Outputs	76,580	75,628	89,529	80,288	74,864	76,486	76,911
<i>Less Operating revenues</i>	27,403	19,721	20,636	21,895	20,839	20,965	21,105
Net Cost of Outputs	49,177	55,907	68,893	58,393	54,025	55,521	55,806
Adjustments ^(a)	9,454	(489)	(11,693)	(3,001)	(226)	(310)	(189)
Appropriation provided to deliver Outputs.	58,632	55,418	57,199	55,392	53,799	55,211	55,617

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
ADMINISTERED TRANSACTIONS							
Appropriation for Administered Grants, Subsidies and Transfer Payments.....	1,176,306	1,132,845	1,144,227	1,157,527	1,205,656	1,232,248	1,232,076
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b).....	4,272	400	1,000	400	400	-	350
Administered Capital Appropriations	233,774	166,159	166,096	115,219	56,235	99,793	125,809
<i>Total Capital</i>	<i>238,046</i>	<i>166,559</i>	<i>167,096</i>	<i>115,619</i>	<i>56,635</i>	<i>99,793</i>	<i>126,159</i>
TOTAL CONSOLIDATED FUND APPROPRIATIONS	1,472,984	1,354,822	1,368,522	1,328,538	1,316,090	1,387,252	1,413,852

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Treasurer and the Under Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Sound financial management	Government and public sector agencies are well informed on resource allocation issues.	1. Resourcing of Services and Budget Development
	Public sector financial management and reporting is accountable, transparent and timely.	2. Asset Management and Financing 3. Fiscal Management and Reporting 4. Financial Management Framework Development and Advice
	Government, business and the community are well informed on economic policy.	5. Structural Policy Development and Advice 6. Economic, Revenue and Intergovernmental Policy Development and Advice
	Due and payable revenue is collected and eligible grants, subsidies and rebates paid.	7. Revenue Assessment and Collection 8. Grants and Subsidies Administration
	Value for money from public sector procurement.	9. Development and implementation of public sector procurement arrangements and systems

Outcomes and Key Effectiveness Indicators ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: Government and public sector agencies are well informed on resource allocation issues.					
Percentage of stakeholders who believe that DTF has kept them well informed on resource allocation issues.....	na	na	75%	75%	
Outcome: Public sector financial management and reporting is accountable, transparent and timely.					
Percentage of stakeholders who believe that DTF guidance on accounting and financial policies assists them to improve service delivery and increases public sector accountability	69%	75%	75%	75%	
Percentage of agencies that met reporting timeliness and information requirements.....	30%	40%	40%	75%	
Outcome: Government, business and the community are well informed on economic policy.					
Percentage of stakeholders who believe that DTF has kept them well-informed on economic policy issues.....	77%	75%	75%	75%	
Outcome: Due and payable revenue is collected and eligible grants, subsidies and rebates paid.					
Percentage of assessments paid and returns lodged by the due date	87%	87%	87%	87%	
Extent to which pay-roll tax persons audited had paid their correct liability.....	31%	30%	30%	30%	
Extent to which all registered stamp duty rental persons audited had paid their correct liability.....	46%	44%	44%	40%	
Extent to which all recipients of First Home Owner Grants audited claim the correct concession	98%	98%	98%	98%	
Extent to which all recipients of Pensioner Rebate Scheme subsidies audited claim the correct concession.....	99%	99%	99%	99%	
Outcome: Value for money from public sector procurement.					
Extent to which client agencies agree that their contracts were awarded on a value for money basis	na	na	80%	80%	
Extent to which client agencies agree that common use contracts are managed/awarded on a value for money basis.....	na	na	80%	80%	
Extent to which client agencies agree that the contract process satisfied all Government probity requirements	na	na	100%	100%	

(a) More details of effectiveness indicators are provided in the annual report.

Output 1: Resourcing of Services and Budget Development

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	6,477	7,345	6,767	7,160	
Less Operating Revenue ^(a)	-	-	89	62	
Net Cost of Output	6,477	7,345	6,678	7,098	
Adjustments ^(b)	273	(433)	(58)	(102)	
Appropriation for delivery of Output 1	6,750	6,912	6,620	6,996	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Hours of advice to government.....	4,742	15,670	11,320	12,830	
Hours of advice to agencies.....	10,103	14,950	16,000	17,360	
Hours to prepare budget papers.	20,000	8,250	7,215	7,050	
Quality					
Proportion of agencies satisfied with advice received	na	na	na	80%	
Timeliness					
Proportion of advice to government within agreed timeframes.....	83%	70%	70%	80%	
Proportion of advice to agencies within agreed timeframes	71%	70%	70%	80%	
Cost (Efficiency)					
Cost of advice to government.....	\$907,000	\$3,452,000	\$2,301,000	\$2,434,000	
Cost of advice to agencies.	\$1,878,000	\$2,057,000	\$3,045,000	\$3,365,000	
Cost of producing budget papers ^(a)	\$3,692,000	\$1,836,000	\$1,421,000	\$1,361,000	
Full Time Equivalents (FTEs)	61	59	59	61	

(a) Cost of producing budget papers in 2001-02 represented the cost of preparing two sets of budget papers in that year, as compared to one set of budget papers in the other periods.

Major Achievements For 2002-03

- Assisted the Government in undertaking a detailed program of functional reviews across all general government agency activities to ensure funding continues to be allocated to priority areas of government. This entailed considerable input into a comprehensive review of the services provided by government agencies, as well as a review of procurement and asset management practices. It also involved the further development and implementation of specific recommendations of the Functional Review Taskforce (FRT).
- Monitored the progress and assisted the management of the 2002-03 budget, through the provision of regular reports and advice to the Expenditure Review Sub-Committee of Cabinet.
- Contributed to the formulation of the 2003-04 budget and forward estimates with several enhancements to the process to enable further increases in the quality and timelines of advice provided to Government.

- Performance, functionality and stability of the central financial management system - the Treasury Information Management System (TIMS), has been greatly enhanced during 2002-03. This system is utilised by all general government agencies. The TIMS budget paper module was introduced for use in the production of the 2003-04 budget, making it easier for agencies to meet their budget paper reporting requirements.
- Continued to improve and foster relationships with agencies, through a program of regular visits, which has led to a better understanding of the agencies' businesses and the issues impacting them. This has enabled improvement in the quality of advice to both agencies and government.

Major Initiatives For 2003-04

- Assist government and agencies in implementing the recommendations of the Functional Review Taskforce (FRT), particularly in relation to the public sector wide issues of procurement policy, a move towards centralised corporate services, and improved asset management. To facilitate the FRT recommendations in relation to asset management, an Investment Advisory Group and an Investment Services Taskforce will be established. The primary objectives of the taskforce will be to review current policies, to assist agencies in optimising the management of their assets and provide government with a mechanism to effectively prioritise capital investment requirements.
- Monitor and provide advice to government on the progress of the 2003-04 budget and contribute to the formulation of the 2004-05 budget and forward estimates.
- Participate in and provide support and advice to the Health Review Committee's review of the health sector and in formulating its recommendations to government.
- Continue to strengthen relationships with agencies, through regular visits, to better understand the agencies' business and the issues impacting them, and to engage agencies in policy development.

Output 2: Asset Management and Financing

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,813	2,296	2,127	2,243	
Less Operating Revenue ^(a)	246	438	412	517	
Net Cost of Output	1,567	1,858	1,715	1,726	
Adjustments ^(b)	77	(135)	(18)	(32)	
Appropriation for delivery of Output 2	1,644	1,723	1,697	1,694	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Hours of advice on major asset financing projects.....	1,500	1,650	1,650	1,700	
Hours on fleet financing and leasing.....	5,820	6,250	5,500	7,000	
Hours on management and investment of cash resources.....	8,130	9,240	8,000	8,000	
Quality					
Proportion of key stakeholders satisfied with the advice received on major asset financing projects.....	na	na	na	90%	
Proportion of investment returns that meet industry benchmarks.....	94%	90%	94%	90%	
Unqualified audit reports.....	100%	100%	100%	100%	
Timeliness					
Proportion of key stakeholders satisfied with the timeliness of advice received on major asset financing projects.....	na	na	na	90%	
Proportion of payments made by due date.....	100%	100%	100%	100%	
Cost (Efficiency)					
Cost of advice on major asset financing projects.....	\$217,000	\$253,000	\$234,000	\$224,000	
Cost of fleet financing and leasing.....	\$417,000	\$597,000	\$510,000	\$599,000	
Cost of management and investment of cash resources.....	\$1,179,000	\$1,446,000	\$1,383,000	\$1,420,000	
Full Time Equivalents (FTEs)	25	24	24	25	

Major Achievements For 2002-03**Financial Management Improvements**

- Progressed legislation to transfer, from the Commonwealth to the State, the administration of unclaimed superannuation and retirement savings account monies.
- Commenced a tender process for the provision of banking and related services to the State for the next three to five years.

Commercial Financing Issues

- Undertook significant financial restructuring of State Fleet to better align both vehicle leasing arrangements and the capital structure of the organisation with current and anticipated vehicle market and capital market conditions. The restructure enabled State Fleet to reduce lease rents, allowing agencies to save on fleet costs.
- Participated in the structuring of works for the Perth Urban Rail Development including resolving contract procurement methodology and land acquisition issues for the City Rail Development.
- Assisted with the development and implementation of the "Partnerships for Growth" policies and guidelines for public private partnerships (PPPs) in Western Australia.

Major Initiatives For 2003-04

- Award a tender for provision of banking and related services to the public sector for the next three to five years.
- Continue development of central accounting and reporting, to facilitate changes resulting from the implementation of the Functional Review Taskforce recommendations.
- Revise the structure of contract relationships between State Fleet and private sector service providers so that they more effectively meet State Fleet's business operating requirements.
- Provide assistance to government agencies in establishing public private partnership (PPP) projects in Western Australia.
- Continue to provide assistance to the New Metro Rail project.

Output 3: Fiscal Management and Reporting

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	2,979	3,520	4,111	3,651	
Less Operating Revenue ^(a)	150	-	229	206	
Net Cost of Output	2,829	3,520	3,882	3,445	
Adjustments ^(b)	126	(208)	(35)	(52)	
Appropriation for delivery of Output 3	2,955	3,312	3,847	3,393	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Number of reports	13	33	30	30	
Hours of advice to government.....	5,397	5,362	5,362	5,362	
Hours of advice to agencies/other.....	4,039	1,365	1,365	1,365	
Hours preparing budget papers.....	6,633	5,850	5,850	5,850	
Hours preparing the Mid Year Review	1,219	1,560	1,066	1,066	
Quality					
Unqualified audit reports.....	100%	100%	100%	100%	
Timeliness					
Advice in agreed timeframes	na	na	na	90%	
Proportion of reports within statutory timeframes.....	100%	100%	100%	100%	
Cost (Efficiency)					
Cost of reports.....	\$1,847,000	\$2,464,000	\$3,001,000	\$2,694,000	
Cost of advice to government.....	\$358,000	\$422,000	\$452,000	\$380,000	
Cost of advice to agencies/other.....	\$238,000	\$106,000	\$124,000	\$95,000	
Cost of producing budget papers	\$447,000	\$458,000	\$452,000	\$416,000	
Cost of producing the Mid Year Review	\$89,000	\$70,000	\$82,000	\$66,000	
Full Time Equivalent (FTEs)	30	29	29	29	

Major Achievements For 2002-03

- Improved whole of government financial reporting by:
 - clearing the backlog of monthly and quarterly financial reports that developed with the implementation of the new central financial management system and the production of two State budgets in 2001-02; and
 - implementing new processes for ensuring more timely reporting going forward.

Major Initiatives For 2003-04

- Further improve the accuracy and timeliness of monthly, quarterly and annual whole of government financial reporting, and ultimately its relevance and usefulness for government decision-making.
- Continue to promote greater understanding of the key issues and challenges in managing the State's finances, through publication of discussion papers and presentations on key fiscal policy issues of relevance to Western Australia.

Output 4: Financial Management Framework Development and Advice

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,684	2,142	1,864	1,879	
Less Operating Revenue ^(a)	-	-	24	16	
Net Cost of Output	1,684	2,142	1,840	1,863	
Adjustments ^(b)	71	(126)	(17)	(27)	
Appropriation for delivery of Output 4	1,755	2,016	1,823	1,836	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Hours of advice to government.....	6,208	6,380	4,250	5,000	
Hours of advice to agencies.....	6,222	5,842	8,700	8,000	
Quality					
Proportion of agencies satisfied with advice received	na	na	na	80%	
Proportion of peer group representatives who believe that the Financial Management framework contributes to improvements in accountability and transparency of government operations.....	na	na	na	80%	
Timeliness					
Proportion of advice to government within agreed timeframes.....	na	na	na	90%	
Proportion of advice to agencies within agreed timeframes	na	na	na	90%	
Cost (Efficiency)					
Cost of advice to government	\$842,000	\$1,114,000	\$615,000	\$723,000	
Cost of advice to agencies	\$842,000	\$1,028,000	\$1,249,000	\$1,156,000	
Full Time Equivalents (FTEs)	16	16	16	16	

Major Achievements For 2002-03

- Completed a comprehensive review of the *Treasurer's Instructions*, resulting in the gazettal of a significant number of changes to improve the *Treasurer's Instructions'* relevance to modern financial management practices.
- Received Cabinet approval to draft a Financial Management Bill and a separate Auditor General Bill to replace the *Financial Administration and Audit Act*.
- Released 'Partnerships for Growth' – the Government's policy and guidelines for public private partnerships (PPPs) in Western Australia.
- Continued to provide advice to agencies to facilitate the smooth transition of machinery of government changes and the associated legislative review program.

Major Initiatives For 2003-04

- Assist with the passage through Parliament, of legislation to replace the *Financial Administration and Audit Act*.
- In consultation with key stakeholders, implement improvements to the output based management framework to maximise its use as a management tool and to increase the usefulness and relevance of the performance information reported by government and its agencies.
- Undertake activities to increase the awareness of financial management policies and practices in the public sector, and as a result, seek to improve skill levels of officers dealing directly or indirectly with these issues.

Output 5: Structural Policy Development and Advice

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	2,575	2,107	2,432	2,233	
Less Operating Revenue ^(a)	-	6	32	20	
Net Cost of Output	2,575	2,101	2,400	2,213	
Adjustments ^(b)	109	(183)	(21)	(31)	
Appropriation for delivery of Output 5	2,684	1,918	2,379	2,182	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Hours of advice to Government.....	2,869	7,380	6,115	6,898	
Hours of advice to others.....	8,329	16,362	15,000	15,110	
Quality					
National Competition payments maintained....	100%	100%	100%	100%	
Timeliness					
Achievement of agreed timeframes	83%	70%	70%	80%	
Cost (Efficiency)					
Cost of advice to Government	\$747,000	\$653,000	\$754,000	\$692,000	
Cost of advice to others	\$1,828,000	\$1,454,000	\$1,678,000	\$1,541,000	
Full Time Equivalents (FTEs)	18	18	18	20	

Major Achievements For 2002-03**National competition policy**

- Coordinated and oversaw the progress of National Competition Policy (NCP) reforms with particular attention to minimising risk to payments to Western Australia and risks of outcomes not in the community's best interests. Particular issues included reviews of retail trading hours and the taxi industry.
- Submitted the State's annual progress report on implementing National Competition Policy to the National Competition Council, which advises the Commonwealth Government on State eligibility for competition policy payments.

Public utilities

- Made significant contributions to the Electricity Reform Task Force, which delivered its recommendations to the Government on measures to improve the competitiveness of the electricity industry. Actively participated in the process of implementing the Task Force's recommendations, including involvement and membership on the Electricity Reform Implementation Steering Committee, which is to implement the Government's electricity, reform agenda. These reforms include structural reform of Western Power and the introduction of a competitive wholesale electricity market.
- Contributed to the Gas Retail Deregulation Project Steering Group, which is promoting competition and choice in the gas industry to deliver savings to users.
- Provided advice on the regulatory framework and access arrangements in utility markets, and coordinated the drafting and introduction of legislation to establish the Economic Regulation Authority (ERA). The Economic Regulation Authority Bill 2002 was introduced into Parliament on 4 December 2002. Subject to parliamentary processes, the ERA is expected to commence operation on 1 July 2003.

Major Initiatives For 2003-04

- Finalise outstanding National Competition Policy (NCP) reforms, where they are in the public interest, by means which include:
 - overseeing the completion of outstanding NCP commitments, with particular emphasis on minimising risks to ongoing payments to Western Australia and the risk of outcomes not in the community's best interests; and
 - progressing implementation of legislative reforms through means such as the Acts Amendment and Repeal (Competition Policy) Bill 2002.
- Continue to progress reform of utility markets through contributing to the activities of the Electricity Reform Implementation Steering Committee and the Gas Retail Deregulation Project Steering Group.
- Continue to provide support to relevant agencies during the establishment and ongoing operations of the Economic Regulation Authority.
- Continue to progress the machinery of government recommendation to review the commercial responsibilities of government business enterprises.

Output 6: Economic, Revenue and Intergovernmental Policy Development and Advice

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	4,577	3,747	3,570	3,398	
Less Operating Revenue ^(a)	101	12	47	29	
Net Cost of Output	4,476	3,735	3,523	3,369	
Adjustments ^(b)	193	(324)	(31)	(48)	
Appropriation for delivery of Output 6	4,669	3,411	3,492	3,321	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Hours of advice to government.....	7,878	6,362	6,405	6,550	
Hours of advice to other parties.....	2,639	2,150	1,575	2,000	
Number of reports/publications	100	83	82	82	
Number of letters prepared	461	497	350	400	
Hours on intergovernmental relations.....	12,421	13,024	13,406	12,210	
Quality					
Accuracy of forecasts of tax and mining revenue	+4.61%	+/-5%	+0.07%	+/-5%	
Accuracy of forecasts of economic growth.....	+1.74ppts	+/-1ppts	-0.75ppts	+/-1ppts	
Accuracy of forecasts of Commonwealth grants.....	+0.07%	+/-2%	+0.01%	+/-2%	
Timeliness					
Achievement of agreed timeframes for advice to Government	83%	70%	70%	80%	
Achievement of agreed timeframes for reports	na	na	na	80%	
Achievement of agreed timeframes for letters .	na	na	na	80%	
Cost (Efficiency)					
Cost of advice to government	\$732,000	\$525,000	\$500,000	\$374,000	
Cost of advice to other parties	\$595,000	\$337,000	\$321,000	\$306,000	
Cost of reports/publications.....	\$824,000	\$712,000	\$571,000	\$680,000	
Cost of letters	\$732,000	\$899,000	\$928,000	\$917,000	
Cost of intergovernmental relations.....	\$1,694,000	\$1,274,000	\$1,250,000	\$1,121,000	
Full Time Equivalents (FTEs)	26	28	28	30	

Major Achievements For 2002-03**Economic policy**

- Continued consultation and provided advice to Government on the package of tax reforms arising out of the Review of State Business Taxes. The Government announced a final package of tax reforms January 2003. This package contains 46 measures aimed at improving the efficiency, equity and simplicity of the State's tax system including simplification of the payroll tax and land tax scales, broadening of the conveyance duty base and the abolition of six State taxes.
- Participated with other States and Territories in discussions with the Commonwealth on GST administration and policy issues, including monitoring the Australian Taxation Office's administration of the GST.

- Published discussion papers on a range of economic and financial issues (such as globalisation, opportunities from China and business investment) during the year, to contribute to a better understanding of the Western Australian economy.

Commonwealth-State financial relations

- Participated in the renegotiation of some of the larger specific purpose payment (SPP) agreements between the Commonwealth and the States – the Disability Services Agreement, the Commonwealth-State Housing Agreement and the Australian Health Care Agreements.
- Provided further input and assistance to the 'Review of Commonwealth-State Funding' by economists Ross Garnaut and Vince FitzGerald. The review, which was completed in August 2002, identified the need for major reform in this area.
- Continued to participate in the Commonwealth Grants Commission's major review of the methods it uses for allocating GST grants between the States and Territories. This included coordinating a week-long visit and subsequent one day visit by the Commission to Western Australia, participating in national conferences organised by the Commission, and providing a further major written State submission to the Commission. These tasks involved consultations with, and assistance from, a wide range of State government agencies.

Major Initiatives For 2003-04

- Progress implementation of the second tranche of Business Tax Review measures.
- Contribute to the development and analysis of the Government's economic and revenue policy initiatives.
- Undertake preparatory work to facilitate a review of the need to retain certain stamp duties by 2005, as required under the intergovernmental agreement on national tax reform.
- Work with the Commonwealth and other States and Territories to develop the capacity to forecast GST revenues that will be received by Western Australia once it no longer requires budget balancing assistance.
- Build capacity for economic assessment of policy and projects in the context of the Government's desire to more closely integrate economic, social and environmental analysis.
- Continue to promote greater understanding of the Western Australian economy, and the international markets to which it is linked, through the publication of discussion papers and analysis of contemporary economic issues.
- Participate in the concluding stages of the Commonwealth Grants Commission's major review of the methods it uses for allocating grants between the States and Territories (reporting in February 2004). This will include further national conferences and a final submission to the Commission.
- Help to build support among the Commonwealth and all States and Territories for jointly commissioning a broad review of Commonwealth-State funding arrangements, after the conclusion of the Grants Commission's own review in February 2004.
- Participate in the ongoing renegotiation of the Australian Health Care Agreements as necessary, and in the renegotiation of the Australian National Training Authority Agreement.
- Continue to work with the central finance agencies of the Commonwealth and other States and Territories to build a shared understanding of the need for reform of specific purpose payment (SPP) funding arrangements, including in relation to the level and flexibility of funding needed to achieve optimal outcomes for the community.
- Help develop a communication and consultation partnership agreement with local government.

Output 7: Revenue Assessment and Collection

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	28,662	28,378	29,518	29,966	
Less Operating Revenue ^(a)	10,187	9,784	10,778	10,799	
Net Cost of Output	18,475	18,594	18,740	19,167	
Adjustments ^(b)	1,211	913	(257)	(427)	
Appropriation for delivery of Output 7	19,686	19,507	18,483	18,740	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Number of land items assessed.....	1,059,740	1,100,000	1,144,000	1,270,000	This reflects the proposed abolition of stamp duty on a number of instrument types in 2003/04 as outlined in the Review of State Business Taxes
Number of pay-roll tax returns issued	78,508	78,000	80,100	81,000	
Number of debits tax returns issued.....	189	190	188	180	
Number of stamp duty returns issued	15,354	15,300	15,300	15,300	
Stamp duty instruments assessed.....	534,613	533,500	560,500	511,900	
Quality					
Proportion of correct land tax assessment notices issued.....	89%	89%	89%	89%	
Pay-roll tax returns that were correct.....	98%	98%	98%	98%	
Debits tax returns that were correct	100%	100%	100%	100%	
Stamp duty returns that were correct	92%	94%	96%	94%	
Proportion of stamp duty instruments assessed correctly.....	99%	99%	99%	99%	
Timeliness					
Proportion of land tax assessment notices issued within standard turn around times	98%	99%	99%	99%	
Proportion of pay-roll tax returns issued within standard turn around times.....	100%	100%	100%	100%	
Proportion of debits tax returns issued within standard turn around times.....	100%	100%	100%	100%	
Proportion of stamp duty returns issued within standard turn around times.....	100%	100%	100%	100%	
Proportion of stamp duty instruments assessed within standard turn around times.....	88%	88%	85%	88%	
Cost (Efficiency)					
Cost per land item assessed	\$10.55	\$10.06	\$10.06	\$9.16	
Cost per pay-roll tax return issued.....	\$87.62	\$87.32	\$89.89	\$91.60	
Cost per stamp duty return issued ^(a)	\$130.67	\$129.83	\$141.29	\$156.89	
Cost per instrument assessed ^(b)	\$16.08	\$15.96	\$15.43	\$16.63	
Full Time Equivalents (FTEs)	235	244	244	228	

(a) Cost per stamp duty return issued - this consists of insurance and rental duty only

(b) Cost per instrument assessed - this consists of instruments from both lodgements and returns (excluding insurance and rental duty returns)

Major Achievements For 2002-03

- Further improved the administration of the stamp duty scheme by:
 - having the 'Business Tax Review and Taxation Administration' legislation drafted in a timely manner for consideration by the Parliament;
 - publishing the stamp duty information requirements on the Internet; and
 - providing high levels of customer service in the face of growing work volumes, in part generated by significant property market activity.
- Further improved the administration of the pay-roll tax scheme by:
 - enhancing the Office of State Revenue's Revenue On-Line system to provide a more comprehensive service for pay-roll tax taxpayers. Over 13% of monthly payers now use the system, with payments in 2002-03 expected to exceed \$200 million; and
 - developing a comprehensive strategy including educational seminars, an addendum to the pay-roll tax ruling on sub-contractor arrangements (PT6), and a limited amnesty to improve the level of compliance in relation to the declaration of contractor payments where an employer/employee relationship exists.
- Further improved the administration of the land and financial taxes scheme by:
 - continuing the land tax audit project and targeting specific residential land in country areas for land tax liability;
 - completing the audit program for the abolition of financial institutions duty; and
 - providing specific telephone training to revenue officers to enhance levels of customer service.

Major Initiatives For 2003-04

- Continued improvement of the stamp duty scheme by:
 - developing a framework for the conduct of a Stamp Act re-write;
 - enhancing the Office of State Revenue's Revenue On-Line system to include stamp duty instruments;
 - developing an integrated compliance and taxpayer education strategy to support the greater use of self-assessment;
 - overseeing the abolition of various heads of stamp duty;
 - reviewing all policies, procedures and systems impacted by the *Taxation Administration Act* and the 'Business Tax Review' recommendations;
 - managing resource changes as a consequence of the business tax and functional reviews; and
 - designing legislation to implement recommendations of the Business Tax Review. Commencing data matching in relation to mining tenement and pastoral lease information which identifies changes in indirect ownership of property.
- Continued improvement of the pay-roll tax scheme by:
 - managing resource changes as a consequence of the business tax and functional reviews;
 - undertaking a comprehensive audit strategy to ensure compliance in relation to the declaration of contractor payments where an employer/employee relationship exists; and
 - further marketing of Revenue On-Line to increase the utilisation of the system.
- Continued improvement of the land and financial taxes scheme by:
 - reviewing alternative payment methods for the payment of land tax; and
 - conducting a project to identify duplicate client registrations in the land tax database, to ensure all land is correctly recorded against an owner for assessment purposes.

Output 8: Grants and Subsidies Administration

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	2,327	2,028	2,201	2,374	
Less Operating Revenue ^(a)	937	-	29	210	
Net Cost of Output	1,390	2,028	2,172	2,164	
Adjustments ^(b)	98	7	(19)	(33)	
Appropriation for delivery of Output 8	1,488	2,035	2,153	2,131	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Number of First Home Owners Grant applications processed	22,949	16,500	16,000	15,500	
Number of pensioner and seniors concession claims processed.....	156,980	158,000	160,000	305,000	Includes Fire Emergency Services Levy concessions claims effective from 1 July 2003
Quality					
Proportion of First Home Owners Grants paid correctly.....	100%	100%	100%	100%	
Proportion of pensioner and seniors concession claims paid correctly.....	100%	100%	100%	100%	
Timeliness					
Proportion of First Home Owners Grant applications processed within standard turn around times	100%	100%	100%	100%	
Proportion of pensioner and seniors concession claims processed within standard turn around times	100%	100%	100%	100%	
Cost (Efficiency)					
Cost per First Home Owners Grant application	\$77.06	\$93.41	\$104.56	\$116.41	
Cost per pensioner and seniors concession claim.....	\$3.56	\$3.08	\$3.30	\$1.87	
Full Time Equivalent (FTEs)	25	26	26	24	

Major Achievements For 2002-03

- Further improved the administration of grant and subsidy schemes by:
 - re-developing the pensioner rebate computer system to provide more functionality, including an interface with the Office of State Revenue's core Revenue Collection Information System, and checking of pensioner claims for emergency service levy rebates on behalf of the Fire and Emergency Services Authority;
 - implementing a data matching process for detecting non-residence by First Home Owner Grant (FHOG) applicants for the property that is the subject of the grant;
 - developing legislation to accommodate the additional \$3,000 FHOG; and
 - arranging the issue and award of a tender for computing support for the National FHOG computer system, on behalf of all jurisdictions in Australia.

Major Initiatives For 2003-04

- Continued improvement in the administration of the grant and subsidy schemes by:
 - continuing to liaise with other States and Territories to ensure consistent policies and practices, wherever possible, are applied to the administration of the FHOg scheme, in order that the applicants are dealt with on a consistent basis;
 - managing the contract for computing support of the national FHOg computer system on behalf of all jurisdictions in Australia; and
 - working with local authorities to transfer to the Office of State Revenue, the triennial review requirements under the *Rates and Charges (Rebates and Deferments) Act 1992*, thereby reducing local authority compliance costs.

Output 9: Development and implementation of public sector procurement arrangements and systems

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	25,486	24,065	36,939	27,384	Grants amounting to approximately \$9.5m for the Wireless West project have been included in the 2002-03 estimated actual figure. The 2003-04 estimate includes \$4.8million for this project. The 2001-02 actual includes approx \$10m in respect of the above item.
Less Operating Revenue ^(a)	15,782	9,481	8,996	10,036	
Net Cost of Output	9,704	14,584	27,943	17,348	These represent timing adjustments in respect of the above expenditure and revenue items.
Adjustments ^(b)	7,296	-	(11,237)	(2,249)	
Appropriation for delivery of Output 9	17,000	14,584	16,706	15,099	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Value of agency specific contracts developed (\$)	78,000,000	200,000,000	200,000,000	200,000,000	The strategic projects in 2002-03 have matured and now form part of core business services delivered to clients.
Agency specific contracts developed	223	250	200	200	
Value of common use contracts managed (\$) ..	842,000,000	850,000,000	850,000,000	900,000,000	
Common use contracts managed ^(a)	315	335	713	714	
Registered users of the Government Electronic Market (Gem)	16,610	22,450	22,450	25,000	
Strategic procurement projects	4	4	na	na	
Number of external web links in OnlineWA ...	na	na	10,852	10,000	
Volume of ServiceNet internet traffic (gigabytes)	na	na	24,000	31,700	
Number of ConferWest conference hours.....	na	na	10,000	12,000	
Quality					
Client satisfaction with common use contracts	na	75%	75%	80%	
Client satisfaction with agency specific contract development	na	80%	80%	85%	
Registered user's satisfaction with Gem	na	75%	75%	75%	
Client satisfaction with telecommunication projects	na	75%	75%	75%	
Client satisfaction with online services.....	na	75%	75%	75%	

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Timeliness					
Client satisfaction with the timeliness of agency specific contracts	na	75%	75%	75%	
Cost (Efficiency)					
Cost of developing agency specific procurements as a percentage of the contract value	7.12%	2.71%	2.25%	2.33%	
Overall cost of developing agency specific procurements	\$5,552,700	\$5,418,000	\$4,496,000	\$4,668,000	
Developing, managing and promoting common use contracts as a percentage of the value of the contracts drawn upon	0.66%	0.64%	0.58%	0.54%	
Overall cost of development, management and promotion of common use contracts	\$5,555,725	\$5,440,815	\$4,954,760	\$4,825,300	
Average cost per registered user of Gem	\$535	\$362	\$306	\$276	
Average cost of external web links in OnlineWA	na	na	\$44	\$49	
Average cost per gigabyte of ServiceNet traffic	na	na	\$97	\$76	Lower input costs
Average cost per ConferWest conference hour	na	na	\$37	\$34	
Full Time Equivalents (FTEs)	156	156	141	141	

(a) The number of common use contracts managed in the 2002-03 estimated year and the 2003-04 target year, include over 300 SPIRIT contracts.

Major Achievements For 2002-03

- Delivered contract development services to government agencies, resulting in the creation of 200 specialised contracts with an estimated value of \$200 million.
- Managed Common Use Contract (CUC) arrangements with an estimated annual turnover of \$850 million. The turnover of Common Use Contracts by Western Australian government departments increased during 2002-03, with the creation of several new contract arrangements, and the growth in usage of a number of existing contracts. The CUC arrangements deliver efficiencies and savings to government in both time and money.
- Implemented the Strategic Partnering in Resourcing Information Technology (SPIRIT) framework in July 2002. Over 300 suppliers are now pre-qualified and have signed a SPIRIT head agreement. All departments are now tendering their information technology service requirements under SPIRIT.
- Developed a new contract framework for the Telecommunications Bill Management Products and Services. The contract provides services for agencies in the categories of: Bureau Services, Software Tools and Advisory Services. These products assist agencies by reducing their ongoing telecommunication costs.
- Continued to grow the use of the Government Electronic Market (Gem) suite of systems. The shared registry of suppliers within Gem Contracting and Gem Tendering now facilitates improved management and reporting capabilities. The Gem Purchasing system has expanded to over 2,000 registered buyers, and the processing of over 5,000 purchase orders per month.
- ConferWest completed its first full year of operation. Over 10,000 conference hours were provided during the 2002-03 financial year, with an average growth rate in usage of 46% per month.
- Provided Internet access services to 44 government agencies through the ServiceNet facility. During the past 12 months ServiceNet has recorded an average increase of 89% in the Internet traffic downloaded by agencies.

Major Initiatives For 2003-04

- Deliver savings through the implementation of improved procurement frameworks and practices, and more aggregated buying arrangements for commonly purchased goods and services across government.
- Implement the findings of the review of Government procurement arrangements across all government departments, in conjunction with a shared services approach to corporate services
- Develop standard tendering and contract terms and conditions for use in government contracts.
- Implement the findings from the review of the Gem Purchasing system.
- Grow the use of ServiceNet and ConferWest across government.

CAPITAL WORKS PROGRAM

The Department of Treasury and Finance planned expenditure program for 2003-04 is \$3.51 million.

The Gem procurement development will facilitate the e-commerce environment for government agencies, approved buyers and suppliers.

The Wireless West project will continue to extend the Telstra CDMA network in 2003-04 to provide continuous coverage in the South West land division.

The new capital works program is for the replacement of computer hardware and software and office equipment in accordance with the agency's asset replacement program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
WORKS IN PROGRESS				
Gem Procurement	3,300	2,500	932	400
Wireless West Project ^(a)	13,918	12,362	12,311	1,556
COMPLETED WORKS				
Communications Pipeline	10,000	10,000	412	-
Computing and Office Equipment Replacement 2002-03 Program	1,405	1,405	1,005	-
2002-03 Program (Procurement)	146	146	146	-
Revenue Collection Initiative	72	72	72	-
Software Development				
Redevelop Electronic Advice of Sale System with Internet	350	350	325	-
Treasury Information Management System	2,880	2,880	686	-
NEW WORKS				
Computing and Office Equipment Replacement 2003-04 Program	1,350	-	-	1,350
2003-04 Program (Procurement)	204	-	-	204
	33,625	29,715	15,889	3,510

(a) Includes estimated expenditure of \$3.1 million in 2002-03 for which payment will only be made in 2003-04.

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	3,959	5,044	15,889	3,510	1,654	1,647	1,915
	3,959	5,044	15,889	3,510	1,654	1,647	1,915
LESS							
Funding included in output appropriations ^(a) ..	-	1,000	1,944	1,679	123	120	160
Holding Account ^(b)	-	822	822	1,431	1,131	1,527	1,405
Internal Funds and Balances	(313)	2,822	11,112	-	-	-	-
Other	-	-	1,011	-	-	-	-
Capital Contribution	4,272	400	1,000	400	400	-	350

(a) Capital works expensed through the Statement of Financial Performance.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	33,241	35,012	32,035	33,736	32,682	33,888	34,662
Superannuation	4,423	4,074	4,321	4,352	4,297	4,288	4,319
Grants and subsidies ^(b)	752	3,500	13,850	2,594	29	10	10
Supplies and services	21,568	21,406	27,448	27,639	25,789	25,896	25,990
Accommodation	5,916	3,888	3,888	3,990	4,061	4,130	4,130
Capital User Charge	3,224	2,179	2,179	2,032	2,118	2,258	2,258
Depreciation	4,239	4,753	4,215	4,395	3,869	3,869	3,011
Administration	1,559	200	200	200	200	200	200
Other expenses	1,658	616	1,393	1,350	1,819	1,947	2,331
TOTAL COST OF SERVICES	76,580	75,628	89,529	80,288	74,864	76,486	76,911
Revenues from ordinary activities							
User charges and fees ^(c)	15,590	18,058	18,973	20,031	18,942	19,068	19,208
Net Profit on disposal of non-current assets	73	-	-	-	-	-	-
Grants and subsidies	7,930	-	-	-	-	-	-
Other Revenue	3,810	1,663	1,663	1,864	1,897	1,897	1,897
Total Revenues from Ordinary Activities	27,403	19,721	20,636	21,895	20,839	20,965	21,105
NET COST OF SERVICES	49,177	55,907	68,893	58,393	54,025	55,521	55,806
REVENUES FROM STATE GOVERNMENT							
Appropriations	58,632	55,418	57,199	55,392	53,799	55,211	55,617
Liabilities assumed by the Treasurer	1,414	320	720	720	720	720	720
TOTAL REVENUES FROM STATE GOVERNMENT	60,046	55,738	57,919	56,112	54,519	55,931	56,337
CHANGE IN EQUITY RESULTING FROM OPERATIONS	10,869	(169)	(10,974)	(2,281)	494	410	531
Change in Equity arising from transfer of assets/liabilities	13,381	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	24,250	(169)	(10,974)	(2,281)	494	410	531

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 592, 585 and 574 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	21,879	4,948	7,219	4,809	5,169	5,168	5,821
Restricted cash.....	876	883	997	1,083	-	98	198
Receivables.....	4,456	2,880	3,992	4,028	4,064	4,110	4,110
Amounts receivable for outputs.....	822	1,467	1,430	1,130	1,527	1,405	-
Prepayments.....	452	291	471	473	474	475	475
Other.....	308	-	308	308	308	308	308
Total current assets.....	28,793	10,469	14,417	11,831	11,542	11,564	10,912
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	3,747	7,000	6,499	9,855	12,288	14,844	17,855
Plant, equipment and vehicles.....	6,439	6,636	5,827	5,690	5,608	5,571	6,068
Other.....	12,463	8,975	12,277	10,036	7,963	6,040	4,328
Total non-current assets.....	22,649	22,611	24,603	25,581	25,859	26,455	28,251
TOTAL ASSETS.....	51,442	33,080	39,020	37,412	37,401	38,019	39,163
CURRENT LIABILITIES							
Payables.....	256	521	106	135	135	145	145
Provision for employee entitlements.....	8,838	5,849	6,268	6,208	6,349	6,330	6,460
Accrued Salaries.....	811	787	899	1,073	-	128	266
Other.....	386	131	346	346	446	446	571
Total current liabilities.....	10,291	7,288	7,619	7,762	6,930	7,049	7,442
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	2,324	2,825	2,548	2,678	2,605	2,694	2,564
Total non-current liabilities.....	2,324	2,825	2,548	2,678	2,605	2,694	2,564
TOTAL LIABILITIES.....	12,615	10,113	10,167	10,440	9,535	9,743	10,006
EQUITY							
Contributed Equity.....	13,362	8,265	14,362	14,762	15,162	15,162	15,512
Accumulated surplus/(deficit).....	(16,633)	(27,395)	(27,607)	(29,888)	(29,394)	(28,984)	(28,453)
Asset revaluation reserve.....	42,098	42,097	42,098	42,098	42,098	42,098	42,098
Total equity.....	38,827	22,967	28,853	26,972	27,866	28,276	29,157
TOTAL LIABILITIES AND EQUITY.....	51,442	33,080	39,020	37,412	37,401	38,019	39,163

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	52,398	50,698	53,017	50,905	49,838	51,250	52,606
Capital Contribution	4,272	400	1,000	400	400	-	350
Holding Account.....	-	822	822	1,431	1,131	1,527	1,405
Net cash provided by State government.....	56,670	51,920	54,839	52,736	51,369	52,777	54,361
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs	(30,764)	(34,869)	(34,293)	(33,492)	(33,687)	(33,690)	(34,524)
Superannuation	(2,990)	(3,754)	(3,601)	(3,632)	(3,577)	(3,568)	(3,599)
Supplies and services	(13,640)	(14,568)	(19,339)	(19,402)	(17,430)	(18,021)	(17,999)
Grants and subsidies	(752)	(3,500)	(13,850)	(2,594)	(29)	(10)	(10)
Accommodation.....	(5,454)	(3,907)	(3,907)	(3,992)	(4,062)	(4,130)	(4,130)
Administration.....	(254)	(200)	(200)	(200)	(200)	(200)	(200)
Capital User Charge.....	(3,224)	(2,179)	(2,179)	(2,032)	(2,118)	(2,258)	(2,258)
Goods and Services Tax.....	(5,669)	(4,049)	(4,049)	(3,100)	(3,100)	(3,130)	(3,130)
Other.....	(1,912)	(1,351)	(1,351)	(1,167)	(1,685)	(1,420)	(1,758)
Receipts							
User charges and fees.....	7,100	10,967	11,132	11,640	9,949	10,075	10,215
Goods and Services Tax.....	4,678	4,013	4,013	3,064	3,064	3,084	3,084
Grants and subsidies	7,950	-	-	-	-	-	-
Other.....	3,433	1,663	1,663	1,864	2,497	2,497	2,497
Net cash from operating activities.....	(41,498)	(51,734)	(65,961)	(53,043)	(50,378)	(50,771)	(51,812)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(4,470)	(1,456)	(3,417)	(2,017)	(1,714)	(1,909)	(1,796)
Net cash from investing activities.....	(4,470)	(1,456)	(3,417)	(2,017)	(1,714)	(1,909)	(1,796)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(1,100)	-	-	-	-	-	-
Net cash from financing activities.....	(1,100)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	9,602	(1,270)	(14,539)	(2,324)	(723)	97	753
Cash assets at the beginning of the reporting period	16,229	7,101	22,755	8,216	5,892	5,169	5,266
Net cash transferred to/from other agencies.....	(3,076)	-	-	-	-	-	-
Cash assets at the end of the reporting period.....	22,755	5,831	8,216	5,892	5,169	5,266	6,019

SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES^{(a) (b) (c)}

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
EXPENSES							
Superannuation.....	440,019	440,112	438,749	434,846	427,510	419,213	412,078
Interest.....	102,361	115,537	89,150	86,820	105,456	111,159	111,612
Appropriations.....	8,572,804	8,985,317	8,985,334	9,472,039	9,733,056	10,052,325	10,423,977
Grants, subsidies and transfers.....	889,480	780,391	862,789	861,090	905,133	948,664	990,009
Other expenses.....	72,380	60,790	21,517	23,692	24,224	24,265	24,184
Net assets transferred out.....	7,674	-	-	-	-	-	-
Net liabilities transferred in.....	-	-	18,461	-	-	-	-
TOTAL ADMINISTERED EXPENSES...	10,084,718	10,382,147	10,416,000	10,878,487	11,195,379	11,555,626	11,961,860
REVENUES							
Sale of Goods and Services.....	9,015	19,144	19,144	21,258	21,258	21,258	21,258
Taxation.....	2,486,047	2,734,803	2,775,500	3,016,400	3,162,700	3,253,100	3,426,600
Commonwealth grants.....	3,614,392	3,626,428	3,649,131	3,732,443	3,844,290	4,094,257	4,199,168
Government enterprises:							
- dividends.....	404,632	379,324	388,849	428,487	478,505	480,829	505,171
- income tax Tax Equivalent Regime.....	231,483	219,824	223,328	219,913	243,627	262,542	278,747
- wholesale sales tax Tax Equivalent Regime	146	-	-	-	-	-	-
- local government rates Tax Equivalent Regime.....	7,448	7,888	8,099	8,356	8,586	8,834	9,025
Revenue received from agencies.....	2,338,035	2,355,605	2,477,357	2,452,926	2,458,781	2,538,267	2,540,161
Capital user charge.....	653,236	675,722	643,912	675,031	712,175	756,558	803,780
Interest.....	76,343	69,979	64,126	55,876	58,194	52,083	56,730
Pension recoups.....	37,719	46,619	39,000	37,393	38,347	39,301	40,251
Loan guarantee fees.....	14,129	15,148	15,175	15,765	16,465	17,296	17,743
Other revenue.....	194,796	171,593	120,085	114,338	106,281	100,057	94,231
Net assets transferred in.....	3,841	700	-	-	-	-	20,894
TOTAL ADMINISTERED REVENUES..	10,071,262	10,322,777	10,423,706	10,778,186	11,149,209	11,624,382	12,013,759

- (a) Aggregates for 2001-02 and 2002-03 have been reconstructed for comparability purposes to reflect the transfer of administered functions from the former Department of Industry and Technology.
- (b) Detailed information is available in the tables *Details of the Administered Transactions Expenses and Details of the Administered Transactions Revenues*.
- (c) From 2003-04, Commonwealth mirror taxes are included in Commonwealth grants revenue, in line with advice for the recording of these transactions in actuals received from the Office of the Auditor General this year. In the 2002-03 budget, these items were included in Commonwealth grants revenue, taxation revenue and other expenses.

SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES^(a)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash resources	973,786	759,731	809,477	814,788	723,513	727,433	798,884
Investments.....	75,720	42,250	75,720	76,095	76,095	76,095	76,095
Treasurer's advances	10,082	11,496	12,150	15,250	18,450	20,700	16,700
Accounts receivable.....	38,280	54,120	35,229	35,220	35,220	35,220	35,220
Interest receivable.....	9,229	12,795	9,230	9,230	9,230	9,230	9,230
Pension recoups receivable.....	1,506	10,286	1,204	1,192	1,140	1,080	1,056
Loan guarantee fees receivable.....	2,978	2,390	2,978	2,978	2,978	2,978	2,978
Government enterprises:							
- dividends receivable.....	94,430	98,907	90,845	111,979	132,737	115,642	116,781
- income tax Tax Equivalent Regime receivable.....	95,436	60,991	51,639	40,733	64,297	73,135	76,082
- local government rates Tax Equivalent Regime receivable	-	2,611	-	-	-	-	-
Capital User Charge receivable.....	1,056	-	66	66	(310)	(638)	(916)
Revenue received from agencies receivable..	1,910	9,569	972	803	1,182	861	540
Other receivables	14,525	13,000	13,330	13,330	13,330	13,330	13,330
Total Administered Current Assets.....	1,318,938	1,078,146	1,102,840	1,121,664	1,077,862	1,075,066	1,145,958
ADMINISTERED NON-CURRENT ASSETS							
Investments.....	129,366	110,000	139,366	139,366	124,366	109,366	109,366
Capital ledgers	187,088	171,716	168,319	150,597	135,073	121,485	109,693
Equity injections in agencies	778,000	1,291,635	1,301,309	1,902,997	2,401,671	2,841,327	3,236,890
Other financial assets.....	290	886	963	962	963	964	964
Total Administered Non-Current Assets ..	1,094,744	1,574,237	1,609,957	2,193,922	2,662,073	3,073,142	3,456,913
TOTAL ADMINISTERED ASSETS	2,413,682	2,652,383	2,712,797	3,315,586	3,739,935	4,148,208	4,602,871
ADMINISTERED CURRENT LIABILITIES							
Borrowings	64,961	131,589	20,091	12,209	51,877	66,273	66,273
Superannuation	413,257	437,416	430,326	448,190	445,888	453,193	453,193
Interest payable.....	14,363	18,603	14,908	14,888	14,888	14,888	14,888
Appropriations payable.....	142,440	108,171	174,312	133,879	136,406	127,730	127,730
Trust account liabilities.....	1,058,880	878,763	945,128	954,775	854,700	844,364	910,302
Other payables	8,569	4,991	6,665	5,657	4,876	4,224	3,660
Total Administered Current Liabilities	1,702,470	1,579,533	1,591,430	1,569,598	1,508,635	1,510,672	1,576,046
ADMINISTERED NON-CURRENT LIABILITIES							
Borrowings	693,051	818,065	774,584	1,081,905	1,178,756	1,112,483	1,046,210
Superannuation	4,621,243	4,641,218	4,642,378	4,629,033	4,610,656	4,576,677	4,535,562
Appropriations payable.....	280,839	641,845	607,831	1,040,133	1,494,111	1,932,261	2,377,085
Other payables.....	34,256	26,542	30,320	26,020	22,690	19,912	17,506
Total Administered Non-Current Liabilities	5,629,389	6,127,670	6,055,113	6,777,091	7,306,213	7,641,333	7,976,363
TOTAL ADMINISTERED LIABILITIES	7,331,859	7,707,203	7,646,543	8,346,689	8,814,848	9,152,005	9,552,409

(a) Aggregates for 2001-02 and 2002-03 have been reconstructed for comparability purposes to reflect the transfer of administered functions from the former Department of Industry and Technology.

SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS^{(a) (b)}

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Appropriations.....	(8,156,772)	(8,520,850)	(8,486,874)	(8,905,858)	(9,142,672)	(9,486,445)	(9,851,423)
Grants, subsidies and transfers	(894,456)	(787,551)	(872,087)	(866,398)	(909,244)	(952,094)	(992,979)
Superannuation.....	(413,257)	(427,417)	(423,034)	(430,326)	(448,190)	(445,888)	(453,193)
Interest.....	(107,561)	(115,557)	(88,605)	(86,840)	(105,456)	(111,159)	(111,612)
Other payments	(77,260)	(21,689)	(22,424)	(23,692)	(24,224)	(24,265)	(24,184)
Financing Activities							
Net change in Treasurer's Advance	368	4,600	(2,068)	(3,100)	(3,200)	(2,250)	4,000
Repayment of borrowings	(63,156)	(11,678)	(27,227)	(20,091)	(12,209)	(51,877)	(66,273)
Accrual appropriations receivable paid to agencies	-	(142,440)	(139,491)	(174,312)	(133,879)	(136,406)	(127,730)
Net movement in trust account balances and all other financing transactions	56,402	70,624	(121,452)	6,972	(100,075)	(10,336)	65,938
Investing Activities							
Equity contribution payments.....	(722,151)	(493,619)	(523,310)	(601,688)	(498,674)	(439,656)	(395,563)
TOTAL ADMINISTERED CASH OUTFLOWS.....	(10,377,843)	(10,445,577)	(10,706,572)	(11,105,333)	(11,377,823)	(11,660,376)	(11,953,019)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Sale of Goods and Services	7,747	19,144	22,204	21,258	21,258	21,258	21,258
Taxation.....	2,511,126	2,775,277	2,775,500	3,016,400	3,162,700	3,253,100	3,426,600
Commonwealth grants	3,614,320	3,587,327	3,649,131	3,732,443	3,844,290	4,094,257	4,199,168
Interest	79,981	69,979	64,125	55,876	58,194	52,083	56,730
Government enterprises:							
- dividends	393,544	380,033	389,541	410,246	457,747	497,924	504,032
- income tax Tax Equivalent Regime	242,973	234,592	271,564	230,819	220,063	253,704	275,800
- wholesale sales tax Tax Equivalent Regime	146	-	-	-	-	-	-
- local government rates Tax Equivalent Regime	5,033	7,828	8,099	8,356	8,586	8,834	9,047
Receipts from other agencies	2,338,812	2,351,791	2,478,295	2,453,095	2,458,402	2,538,588	2,540,482
Capital user charge.....	652,254	675,722	644,902	675,031	712,551	756,886	804,058
Loan guarantee fees	13,541	15,148	15,175	15,765	16,465	17,296	17,743
Pension recoups	38,510	42,535	39,302	37,405	38,399	39,361	40,275
Other receipts.....	183,821	171,556	121,280	114,338	106,281	100,057	94,231
Financing Activities							
Proceeds of borrowings.....	-	161,826	63,890	319,530	148,728	-	-
Capital ledgers repaid by agencies	20,025	19,381	18,769	17,722	15,524	13,588	11,792
Other receipts.....	-	-	-	-	15,000	15,000	-
Net cash transfers in.....	1,365	700	4,027	-	-	-	20,894
TOTAL ADMINISTERED CASH INFLOWS.....	10,103,198	10,512,839	10,565,804	11,108,284	11,284,188	11,661,936	12,022,110
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS.....	(274,645)	67,262	(140,768)	2,951	(93,635)	1,560	69,091

- (a) Aggregates for 2001-02 and 2002-03 have been reconstructed for comparability purposes to reflect the transfer of administered functions from the former Department of Industry and Technology.
- (b) From 2003-04, Commonwealth mirror taxes are included in Commonwealth grants receipts, in line with advice for the recording of these transactions in actuals received from the Office of the Auditor General this year. In the 2002-03 budget, these items were included in Commonwealth grants receipts, taxation receipts and other payments.

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
<i>Superannuation</i>	440,019	440,112	438,749	434,846	427,510	419,213	412,078
<i>Interest</i>	102,361	115,537	89,150	86,820	105,456	111,159	111,612
<i>Appropriations for:</i>							
<i>Outputs</i>	7,453,710	7,783,390	7,832,611	8,286,212	8,599,761	8,810,137	9,135,008
Salaries and allowances	37,970	37,300	38,888	38,784	38,760	38,770	38,770
<i>Community Service Obligations</i>							
Dampier Port Authority	-	520	-	-	-	-	-
Electricity Corporation	31,899	31,243	32,516	32,932	34,448	36,089	36,937
Forest Products Commission	500	1,570	1,570	1,300	1,070	1,070	1,070
Water Corporation of Western Australia	240,197	257,890	258,535	267,075	276,852	292,275	300,678
Western Australian Government Railways Commission	42,642	46,499	46,556	50,464	52,804	54,407	54,151
Western Australian Land Authority	23,000	27,245	29,417	26,424	20,078	20,717	5,657
Total community service obligations	338,238	364,967	368,594	378,195	385,252	404,558	398,493
<i>Other appropriations</i>	742,886	799,660	745,241	768,848	709,283	798,860	851,706
Total appropriations	8,572,804	8,985,317	8,985,334	9,472,039	9,733,056	10,052,325	10,423,977
<i>Grants, subsidies and transfers</i>							
Acts of Grace	-	-	1	1	1	1	1
Aerial Shark Surveillance Program	-	-	110	110	110	-	-
Albany Port Authority	170	173	173	173	173	173	-
Anzac Day Trust	270	270	270	270	270	270	270
Armadale Redevelopment Authority	-	-	-	750	780	820	850
Extended Payroll Tax Amnesty	-	-	5,000	-	-	-	-
First home owners scheme	199,489	112,300	122,300	114,500	116,800	119,100	121,500
Forest Products Commission	1,270	-	-	-	-	-	-
GST administration	50,526	55,200	55,200	56,300	57,500	58,900	60,400
HIH Insurance	171	1,000	280	600	600	600	600
Incidentals	118	11	11	11	11	11	11
Inner City Living Rebate Scheme	-	20	-	-	-	-	-
Loan Management Fees	-	1	-	-	-	-	-
Local Government Financial Assistance							
Grants	99,183	96,140	98,042	101,618	105,246	108,982	112,906
Local Government Road Funding	70,232	67,851	67,487	69,968	72,467	75,039	77,611
Losses on Indemnities Under the Housing Loan Guarantee Act	-	190	190	185	185	185	190
Midland Redevelopment Authority	300	250	250	200	-	-	-
National rail network funding	18,000	-	-	-	-	-	-
Non-Government Schools	365,637	368,185	384,655	423,316	454,364	488,519	521,619
On Road Diesel Subsidies	4,168	4,090	4,400	4,499	4,600	4,704	4,810
Office of Health Review	-	-	1,009	1,036	1,059	1,083	1,107
Ord Irrigation Subsidy	-	-	2,801	-	-	-	-
Pensioner concession - Emergency Services Levy	-	-	-	3,500	5,400	5,400	5,400
Pensioner concession - Local Government and Water Rates	33,643	34,354	34,354	35,223	36,115	37,029	37,966
Provision for unfunded liabilities in the Government Insurance Fund	-	-	2,451	600	600	600	-
Public Swimming Pools - Operating Costs Subsidy	285	300	300	300	300	300	300
Rail Access Regulator	1,200	776	545	640	640	640	640
Rebates to Community Banks	10	45	45	45	45	45	45
Refund of Past Year's Revenue Collections - All Other	9,008	5,111	6,000	5,111	5,111	5,111	5,111
Refund of Past Years revenue Collections - Public Corporations	344	100	1,569	100	100	100	100
Seniors Rebates	11	-	-	-	-	-	-
Stamp Duty Concessions on Farming Properties	140	150	150	150	150	150	150
State Housing Commission - Emergency Services Levy	-	-	-	1,300	2,100	2,100	2,100
State Housing Commission - General Housing Funding	-	-	2,500	1,000	1,000	1,000	1,000

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
State Housing Commission - Indigenous Housing.....	12,365	11,551	11,551	18,483	18,483	18,483	17,000
State Housing Commission - Matching Funding.....	3,480	3,480	3,480	3,480	3,480	3,480	3,480
State Property - Emergency Services Levy	-	-	-	6,500	9,000	9,000	9,000
Treasurer's Indemnity to the Insurance Commission.....	-	-	376	-	-	-	-
Water Corporation	83	1,000	1,000	1,400	-	-	-
Western Australian Building Management Authority - Interest.....	-	10,142	10,142	9,191	8,026	6,422	5,425
Other.....	19,377	7,701	46,147	530	417	417	417
Total grants, subsidies and transfers	889,480	780,391	862,789	861,090	905,133	948,664	990,009
<i>Other expenses</i>	-	-	-	-	-	-	-
Accommodation expense	41,743	-	-	-	-	-	-
Motor vehicle fleet costs	4,612	-	-	-	-	-	-
Services and contracts	9,015	19,144	19,144	21,145	21,258	21,258	21,258
Other	17,010	41,646	2,373	2,547	2,966	3,007	2,926
Total other expenses.....	72,380	60,790	21,517	23,692	24,224	24,265	24,184
<i>Net assets transferred out</i>							
Department of Housing and Works	7,674	-	-	-	-	-	-
<i>Net liabilities transferred in</i>							
Department for Planning and Infrastructure - Superannuation	-	-	18,461	-	-	-	-
TOTAL	10,084,718	10,382,147	10,416,000	10,878,487	11,195,379	11,555,626	11,961,860

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Sale of Goods and Services.....	9,015	19,144	19,144	21,258	21,258	21,258	21,258
<i>Taxation</i>							
Stamp duty - insurance.....	176,175	230,500	229,900	289,000	273,000	285,000	297,500
Stamp duty - mortgages.....	85,237	89,500	92,000	95,500	100,500	106,500	112,500
Stamp duty - motor vehicles	180,729	214,400	224,500	230,000	240,000	250,500	261,500
Stamp duty - conveyancing and transfers.....	647,504	650,443	720,700	839,900	891,300	941,100	987,500
Stamp duty - shares and marketable securities	12,857	7,500	7,500	-	-	-	-
Stamp duty - other financial and capital transactions.....	5,196	6,000	6,000	-	-	-	-
Stamp duty - rental business	23,549	25,532	25,500	26,500	27,500	29,000	30,900
Stamp duty - other.....	12,733	16,484	16,500	4,800	5,100	5,300	5,500
Payroll tax.....	926,353	1,006,572	1,005,600	1,067,900	1,136,100	1,207,700	1,283,800
Financial institutions duty.....	15,809	-	-	-	-	-	-
Debts tax.....	96,381	97,110	95,600	95,600	95,600	8,000	-
Betting tax.....	40,770	45,500	47,500	48,500	52,500	55,500	57,000
Land tax	225,731	265,701	264,200	276,200	295,600	316,000	338,500
Metropolitan Region Improvement Tax.....	37,767	40,460	40,000	42,500	45,500	48,500	51,900
Other.....	(744)	-	-	-	-	-	-
Commonwealth - Mirror taxes	-	39,101	-	-	-	-	-
Total taxation	2,486,047	2,734,803	2,775,500	3,016,400	3,162,700	3,253,100	3,426,600

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
<i>Local Government Rates Tax Equivalent Regime</i>							
Albany Port Authority.....	61	60	66	66	66	66	66
Broome Port Authority	5	4	4	4	4	4	4
Bunbury Port Authority	123	112	127	136	140	144	148
Dampier Port Authority	12	12	12	12	13	13	13
Esperance Port Authority	80	80	80	80	80	80	80
Fremantle Port Authority	305	412	412	352	373	392	411
Geraldton Port Authority	123	140	140	140	140	140	140
Port Hedland Port Authority	164	164	230	230	240	250	250
Electricity Corporation.....	3,633	3,028	3,028	3,051	3,075	3,100	3,123
Water Corporation	1,585	2,500	2,500	2,625	2,755	2,895	3,040
Western Australian Land Authority	1,357	1,376	1,500	1,660	1,700	1,750	1,750
Total Local Government Rates Tax Equivalent Regime	7,448	7,888	8,099	8,356	8,586	8,834	9,025
Total Government Enterprises	643,709	607,036	620,276	656,756	730,718	752,205	792,943
<i>Other Revenue</i>							
Consolidated Fund Revenue Received From							
Agencies	2,338,035	2,355,605	2,477,357	2,452,926	2,458,781	2,538,267	2,540,161
Capital User Charge.....	653,236	675,722	643,912	675,031	712,175	756,558	803,780
Interest	76,343	69,979	64,126	55,876	58,194	52,083	56,730
Loan guarantee fees	14,129	15,148	15,175	15,765	16,465	17,296	17,743
Pension Recoups.....	37,719	46,619	39,000	37,393	38,347	39,301	40,251
Consolidated Fund (superannuation reimbursement).....	124,820	156,818	116,187	110,356	103,735	97,511	91,660
Office lease rentals	58,678	-	-	-	-	-	-
Other	11,298	14,775	3,898	3,982	2,546	2,546	2,571
Total other revenue.....	3,314,258	3,334,666	3,359,655	3,351,329	3,390,243	3,503,562	3,552,896
<i>Net assets transferred in</i>							
Subiaco Redevelopment Authority wind-up ..	-	-	-	-	-	-	20,894
Other	3,841	700	-	-	-	-	-
Total net assets transferred in.....	3,841	700	-	-	-	-	20,894
TOTAL	10,071,262	10,322,777	10,423,706	10,778,186	11,149,209	11,624,382	12,013,759

(a) A negative revenue was recorded in 2001-02 for the Forest Products Commission due to refund of dividend paid in 2000-01.

(b) A negative revenue was recorded in 2001-02 for the Dampier Port Authority due to refund of taxation overpayment in 2000-01.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Grants and subsidies from the Commonwealth	7,930	-	-	-	-	-	-
TOTAL	7,930	-	-	-	-	-	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
State Fleet revenues.....	385	-	415	498
Revenues from the Government Vehicle Scheme.....	-	44	44	42
GST input credits.....	4,530	3,909	3,909	2,579
GST receipts on sales	148	104	104	485
Land Tax Liability Enquiry Fee.....	2,216	2,520	2,670	2,640
Procurement Function revenues.....	15,661	9,390	9,405	9,945
Other receipts	221	676	261	379
TOTAL	23,161	16,643	16,808	16,568

The monies received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

OFFICE OF THE AUDITOR GENERAL

PART 3 - DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY

DIVISION 10

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 41 Net amount appropriated to deliver outputs.....	7,560	7,682	7,752	7,942	8,377	8,560	8,731
Amount Authorised by Other Statutes - Financial Administration and Audit Act 1985	145	180	198	208	208	208	208
Total appropriations provided to deliver outputs.....	7,705	7,862	7,950	8,150	8,585	8,768	8,939
CAPITAL							
Item 129 Capital Contribution	379	29	29	122	113	27	15
GRAND TOTAL.....	8,084	7,891	7,979	8,272	8,698	8,795	8,954

MISSION

To enable the Auditor General to serve the public interest by communicating to Parliament independent and impartial information regarding public sector accountability and performance.

SIGNIFICANT ISSUES AND TRENDS

Government Influences

- Structural changes to the Western Australian Public Service resulting from the Review of the Machinery of Government (MOG) will continue to affect the complexity of audits undertaken due to restructuring and amalgamation of agencies.
- Some of the issues identified over the last twelve months that reflect these restructures are:
 - a significant increase in the number of agencies unable to meet *Financial Administration and Audit Act 1985* (FAAA) statutory reporting deadlines;
 - the maintenance of multiple independent human resources systems and financial systems for some time after agency amalgamation; and
 - significant problems with basic financial housekeeping.
- Proposed changes to the FAAA and the proposed establishment of a separate Audit Act are likely to have a significant impact on the operations of the Office of the Auditor General (the Office).
- As a result of government and organisational reform, government agencies are continuing to introduce complex contracting arrangements for the delivery of services or the acquisition of assets. The introduction of 'whistleblower' legislation (Public Interest Disclosure Bill 2002) may create a significant increase in the workload associated with the handling of public queries.
- The introduction of the *Electronic Transactions Act 2003 (WA)* is expected to have a significant impact on the operations of all agencies including their financial and other reporting and the management of associated business risks.

External Influences

- The community expectation on the Auditor General to identify and report any instances where government fails to meet community demands continues to rise. Community interest is reflected in the 55% increase in enquiries, complaints and requests from Members of Parliament and the general public for the Office to investigate a range of performance and accountability issues.
- New applications of information technology continue to require auditors to adapt their skills and processes. Internal and external transactions, workflows and data storage are increasingly being computerised, and more information, which can be used for accountability purposes, is becoming available on websites. Keeping our staff equipped with up to date computers, software and systems is a key factor in meeting this challenge.
- The advent of new standards for reporting financial performance, including the extensible Business Reporting Language (XBRL), will provide the Office with both challenges and opportunities over the next couple of years as the potential for these standards is investigated.
- Demand for skilled and experienced professional staff, both in public and private sectors, continues and this has created difficulties for the Office retaining current staff and recruiting new staff. High staff turnover in recent years has led to increased recruitment and training costs.
- The expected adoption of International Accounting Standards in 2004-05 will have a significant impact on the Office due to the additional audit work and staff training involved.
- The increase in the complexity of information systems will significantly increase the complexity of audit work and the audit workload, training requirements and the need for additional software tools and high-level strategic advice to carry out essential audit reviews.
- Current concern about corporate governance has prompted increases in auditing fees in the private sector significantly in excess of increases in the Consumer Price Index. These increases are expected to flow on to the Auditor General through his program of outsourced audits.

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Performance Auditing	10,616	10,812	10,700	11,211			
Total Cost of Outputs	10,616	10,812	10,700	11,211	11,780	12,000	12,171
<i>Less Operating revenues</i>	3,462	2,995	2,995	3,054	3,115	3,176	3,176
Net Cost of Outputs	7,154	7,817	7,705	8,157	8,665	8,824	8,995
Adjustments ^(a)	551	45	245	(7)	(80)	(56)	(56)
Appropriation provided to deliver Outputs.	7,705	7,862	7,950	8,150	8,585	8,768	8,939
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	379	29	29	122	113	27	15
TOTAL CONSOLIDATED FUND APPROPRIATIONS	8,084	7,891	7,979	8,272	8,698	8,795	8,954

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Honest, accountable and inclusive government	An informed Parliament on public sector accountability and performance.	1. Performance Auditing

Outcomes and Key Effectiveness Indicators ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: An informed Parliament on public sector accountability and performance.					
Agreement in Parliamentary survey that the Office of the Auditor General is effective in achieving its desired outcome of informing Parliament on public sector accountability and performance.	84%	85%	85%	85%	
Agreement in Parliamentary survey of a useful or better performance by the Auditor General in respect to reports and services to Parliament.....	78%	80%	80%	80%	
Agreement in Parliamentary survey that reports dealt with matters of significance to Parliament.....	92%	85%	85%	85%	

(a) More details of effectiveness indicators are provided in the annual report.

Output 1: Performance Auditing

The Auditor General is responsible for undertaking the external audit of the Western Australian public sector. This is done through audits of controls, financial statements and performance indicators, examinations of efficiency and effectiveness and the tabling of reports to Parliament.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	10,616	10,812	10,700	11,211	
Less Operating Revenue ^(a)	3,462	2,995	2,995	3,054	
Net Cost of Output	7,154	7,817	7,705	8,157	
Adjustments ^(b)	551	45	245	(7)	Interim billing extended in 2002-03.
Appropriation for delivery of Output 1	7,705	7,862	7,950	8,150	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target	
Quantity						
Matters of significance reported in Parliament ^(a)	91	100	110	100	The rolling of hospitals into the WA Country Health Service, as well as the continuing amalgamation of other government agencies will result in fewer, though larger and more complex, audits.	
Audits - Major.....	50	50	50	50		
Audits - Other ^(b)	217	215	215	162		
Quality						
Agreement in Parliamentary survey that the matters of significance reported clearly communicate issues.....	84%	80%	80%	80%		
Audit opinions consistent with standards.....	100%	100%	100%	100%		
Timeliness						
Agreement in Parliamentary survey that the matters of significance reported are timely ...	83%	75%	75%	75%		
Percentage of audit opinions issued within statutory deadlines.....	100%	100%	100%	100%		
Cost (Efficiency)						
Average cost per matter of significance.....	\$42,818	\$38,211	\$35,018	\$40,360	Increased average cost due to fewer, though more complex, audits being undertaken.	
Average cost per major audit.....	\$80,389	\$90,039	\$81,971	\$85,885		
Average cost per other audit ^(b)	\$12,443	\$11,576	\$12,788	\$17,783		
Full Time Equivalents (FTEs)	93	99	93	97		

(a) These are incorporated in approximately 10 reports each year.

(b) Other audits includes both the "other" and "smaller" audit categories that were reported separately last year. The 2001-02 Budget figure for "Average cost per other audit" has been adjusted accordingly.

Major Achievements For 2002-03

- Five single topic reports were tabled on April 2, 2003. The reports focused on:
 - Nursing Shortages and the Use of Agency Nurses;
 - Management and Effectiveness of Restraining Orders;
 - Government Owned or Controlled Contaminated Sites;
 - Hospital Special Purpose Accounts; and
 - Call Centres and the Delivery of Customer Benefits.

It is intended to table two further reports by June 30, 2003.

- Two public sector performance reports were tabled in Parliament incorporating the results of six legislative compliance and financial and management control audits. These audits covered subjects as diverse as:
 - agency management of fringe benefits tax;
 - common use contracts in government;
 - procurement of medical equipment;
 - management of confidential personal information in government electronic databases;
 - management of intellectual property by the Department of Agriculture; and
 - evaluation of asset effectiveness of family centres.

In addition, one follow-up performance examination on fisheries management was also included. It is intended to table a further public sector performance report by June 30, 2003.

- Two reports on attest audit results have been tabled in Parliament. The reports primarily summarised the results of financial statement and performance indicator audits for departments, statutory authorities and other bodies under the FAAA with December 31, 2001 and June 30, 2002 reporting dates. It is planned to table two more reports focusing on Health entities with a June 30, 2002 reporting date and tertiary education entities with a December 31, 2002 reporting date before June 30, 2003.
- These nine reports identify over 100 matters of significance covering a wide range of subjects and issues.
- Audited the financial statements, controls and performance indicators of:
 - 41 government departments;
 - 181 statutory authorities and corporate bodies;
 - 41 request, subsidiary and cemetery audits; and
 - the Treasurer's Annual Statements and the Consolidated Financial Statements for whole of government.
- All opinions were issued within statutory deadlines. Interim Reports were also issued:
 - in the case of 32 rural health services and one metropolitan health service because they were unable to provide adequate performance indicator information until five months after balance date; and
 - in the case of two departments, because of the need to resolve complex issues arising at a late stage in the audit process.
- A computerised audit methodology has now been fully integrated into the Office's Attest operations.
- Implemented a revised cost allocation and reporting system which has enabled more refined costing of inputs and resources.
- Commenced implementation of an electronic management system relating to records management.

Major Initiatives For 2003-04

- Table in Parliament at least seven single topic reports on matters of significance covering key areas of performance and accountability.
- Table in Parliament at least two public sector performance reports during the year. These reports will contain the results of smaller performance examinations, control and compliance audits and follow-up reviews of audits and examinations previously undertaken.
- Table in Parliament two reports on the results of financial statement and performance indicator audits undertaken during the year. The first volume to focus on those agencies with a June 30 reporting date, while the second volume will include primarily agencies from the tertiary education sector which have a December 31 reporting date.
- Audit the financial statements, controls and performance indicators of approximately:
 - 38 government departments;
 - 138 statutory authorities and corporate bodies;
 - 36 request, subsidiary and cemetery audits; and
 - the Treasurer's Annual Statements and the Consolidated Financial Statements for the whole of government sector.

(The amalgamation of country hospitals and remaining restructuring of the Western Australian Public Service as a result of the June 2001 recommendations of the MOG Taskforce will significantly reduce the number of government departments and agencies to be audited compared to previous years.)

- Complete the audit of 33 per cent of agencies representing 75 per cent of the State's assets within three months of their year-end.
- Complete all opinions within statutory deadlines.

CAPITAL WORKS PROGRAM

The Office's capital works program provides for the ongoing replacement of computers and office equipment, and maintaining network hardware and software at a level appropriate to the technology currently in use in the public sector.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
COMPLETED WORKS				
Office Refurbishment	200	200	200	-
Computer Hardware and Software - Asset Replacement Program	1,352	1,352	22	-
Asset Replacement Program	408	408	408	-
NEW WORKS				
Computer Hardware and Software - 2003-04 Program	487	-	-	487
	2,447	1,960	630	487

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	379	408	630	487	463	446	429
	379	408	630	487	463	446	429
LESS							
Holding Account ^(a)	-	379	379	365	350	419	414
Internal Funds and Balances	-	-	22	-	-	-	-
Other	-	-	200	-	-	-	-
Capital Contribution	379	29	29	122	113	27	15

(a) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	5,664	5,917	5,966	6,138	6,457	6,703	6,836
Superannuation	567	605	621	645	680	680	680
Supplies and services	2,970	2,790	2,803	2,864	2,935	2,961	2,961
Accommodation	644	688	488	737	792	731	731
Capital User Charge	85	52	52	60	67	69	69
Depreciation	321	355	365	350	419	414	415
Administration	326	390	390	402	414	426	463
Other expenses	39	15	15	15	16	16	16
TOTAL COST OF SERVICES	10,616	10,812	10,700	11,211	11,780	12,000	12,171
Revenues from ordinary activities							
User charges and fees ^(b)	3,276	2,975	2,975	3,034	3,095	3,156	3,156
Other Revenue	186	20	20	20	20	20	20
Total Revenues from Ordinary Activities	3,462	2,995	2,995	3,054	3,115	3,176	3,176
NET COST OF SERVICES	7,154	7,817	7,705	8,157	8,665	8,824	8,995
REVENUES FROM STATE GOVERNMENT							
Appropriations	7,705	7,862	7,950	8,150	8,585	8,768	8,939
Liabilities assumed by the Treasurer	27	-	-	-	-	-	-
TOTAL REVENUES FROM STATE GOVERNMENT	7,732	7,862	7,950	8,150	8,585	8,768	8,939
CHANGE IN EQUITY RESULTING FROM OPERATIONS	578	45	245	(7)	(80)	(56)	(56)
Extraordinary items	137	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	715	45	245	(7)	(80)	(56)	(56)

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 93, 93 and 97 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	412	325	802	845	549	514	479
Receivables.....	1,212	721	985	987	988	990	990
Amounts receivable for outputs.....	379	355	365	350	419	414	-
Prepayments.....	143	-	50	50	50	50	50
Total current assets.....	2,146	1,401	2,202	2,232	2,006	1,968	1,519
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	-	-	-	-	-	-	415
Plant, equipment and vehicles.....	595	663	662	832	901	953	987
Other.....	32	13	208	175	150	130	110
Total non-current assets.....	627	676	870	1,007	1,051	1,083	1,512
TOTAL ASSETS	2,773	2,077	3,072	3,239	3,057	3,051	3,031
CURRENT LIABILITIES							
Payables.....	131	183	123	123	123	123	123
Provision for employee entitlements.....	548	423	548	548	548	548	548
Accrued Salaries.....	130	162	163	215	-	23	44
Other.....	170	-	170	170	170	170	170
Total current liabilities.....	979	768	1,004	1,056	841	864	885
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	745	625	745	745	745	745	745
Total non-current liabilities.....	745	625	745	745	745	745	745
TOTAL LIABILITIES	1,724	1,393	1,749	1,801	1,586	1,609	1,630
EQUITY							
Contributed Equity.....	379	408	408	530	643	670	685
Accumulated surplus/(deficit).....	670	276	915	908	828	772	716
Total equity	1,049	684	1,323	1,438	1,471	1,442	1,401
TOTAL LIABILITIES AND EQUITY	2,773	2,077	3,072	3,239	3,057	3,051	3,031

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	7,326	7,507	7,585	7,800	8,166	8,354	8,524
Capital Contribution	379	29	29	122	113	27	15
Holding Account.....	-	379	379	365	350	419	414
Net cash provided by State government.....	7,705	7,915	7,993	8,287	8,629	8,800	8,953
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(5,416)	(5,884)	(5,933)	(6,086)	(6,672)	(6,680)	(6,813)
Superannuation.....	(526)	(605)	(621)	(645)	(680)	(680)	(680)
Supplies and services.....	(3,056)	(2,790)	(2,701)	(2,855)	(2,926)	(2,952)	(2,952)
Accommodation.....	(666)	(688)	(497)	(747)	(801)	(739)	(739)
Administration.....	(333)	(374)	(374)	(386)	(398)	(410)	(447)
Capital User Charge.....	(85)	(52)	(52)	(60)	(67)	(69)	(69)
Goods and Services Tax	(429)	(390)	(398)	(402)	(413)	(414)	(414)
Other.....	(8)	(15)	(15)	(14)	(16)	(17)	(17)
Receipts							
User charges and fees	2,853	2,959	3,209	3,018	3,079	3,140	3,140
Goods and Services Tax	388	398	367	400	412	412	412
Other.....	186	20	20	20	20	20	20
Net cash from operating activities.....	(7,092)	(7,421)	(6,995)	(7,757)	(8,462)	(8,389)	(8,559)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(357)	(408)	(608)	(487)	(463)	(446)	(429)
Net cash from investing activities.....	(357)	(408)	(608)	(487)	(463)	(446)	(429)
NET INCREASE/(DECREASE) IN CASH HELD							
.....	256	86	390	43	(296)	(35)	(35)
Cash assets at the beginning of the reporting period	156	239	412	802	845	549	514
Cash assets at the end of the reporting period.....	412	325	802	845	549	514	479

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Office of the Auditor General:

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
Audit Fees	2,853	2,959	3,209	3,018
GST input credits.....	95	102	71	98
GST receipts on sales	293	296	296	302
Other Revenue.....	186	20	20	20
TOTAL.....	3,427	3,377	3,596	3,438

The monies received and retained are to be applied to the Office's outputs as specified in the Budget Statements.

OFFICE OF ENERGY

PART 3 - DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY

DIVISION 11

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 42 Net amount appropriated to deliver outputs	15,341	13,067	14,805	15,733	14,429	13,299	12,340
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	159	159	168	168	168	168	168
Total appropriations provided to deliver outputs	15,500	13,226	14,973	15,901	14,597	13,467	12,508
CAPITAL							
Item 130 Capital Contribution	247	74	154	110	130	111	269
GRAND TOTAL.....	15,747	13,300	15,127	16,011	14,727	13,578	12,777

MISSION

On behalf of Government, the Office of Energy takes the lead role in developing and implementing policy to meet the State's energy needs in a manner that achieves a balance between economic, social and environmental responsibility.

SIGNIFICANT ISSUES AND TRENDS

- In November 2002, Government took the decision to disaggregate Western Power into four separate entities, establish a new wholesale market and an electricity access code, as well as, implement measures to facilitate renewable energy and develop a revised regulatory framework (including a licensing regime and customer protection mechanisms). The Electricity Reform Implementation Steering Committee, supported by the Electricity Reform Implementation Unit, was established in January 2003 to implement these reforms.
- Western Power is conducting a competitive power procurement process for new generating capacity to meet projected demand for the South West Interconnected System. Stage One of the Power Procurement Process, for 240 Megawatt (MW) of peaking capacity by late 2004, is well underway and Stage Two of the process, for 300 – 330 MW of base load capacity by late 2007, was announced in December 2002.
- To achieve the long term success of the electricity reform agenda it will be important for there to be competitive tension between alternative generation fuels. Coal/gas competition will be vital. Adequate gas transmission capability and best practice in the coal and gas industry will need to underpin this competition.
- Improving the affordability and reliability of power supply to Aboriginal communities, which will lead to health, educational, social and economic development benefits for Indigenous people, is a priority of Government. The Aboriginal and Remote Communities Power Supply Project, and the regularisation of power supply to town reserves, will improve the delivery of electricity supply services to Aboriginal communities.
- Increasing competition in the electricity market is being facilitated by opening access to Western Power's transmission and distribution networks:
 - the access threshold will fall from 300 Megawatt hour (MWh) per year to 50MWh per year on 1 January 2005;
 - the access threshold for renewable energy is lower at 50MWh per year; and
 - a top up and spill arrangement is being developed as an interim step in the development of a wholesale electricity market.

- The State is committed to the implementation of full retail contestability in the gas retail market. On 1 January 2002, customers consuming more than 1 terajoule (TJ) per annum were able to choose their preferred retailer. From 1 July 2002, legal impediments were removed to allow all customers to have a choice. However, to practically achieve this, appropriate regulatory framework and market arrangements (including customer protection measures and a Gas Industry Ombudsman) need to be established. These licensing and regulatory functions will be transferred to the Economic Regulation Authority upon its establishment.
- The Sustainable Energy Development Office (SEDO) within the Office of Energy delivers the Government's sustainable energy policy. SEDO's budget for 2003-04 is \$4 million.
- The Government continues to support initiatives to facilitate the use of renewable energy in Western Australia. The Government runs a number of programs, including the solar hot water system rebate and regional and remote power generation project (in conjunction with the Commonwealth).
- Western Power is conducting a competitive process to procure Renewable Energy Certificates (RECs) and associated energy from generators in Western Australia. Expressions of interest have been sought for the supply of 90,000 RECs per year, commencing in 2005.
- Significant private interest is being shown in renewable energy generator developments in Western Australia, especially wind generators. This will require a review of technical and commercial issues associated with access for these generators to ensure that the cost impacts and benefits of this unprecedented level of non-conventional generation are appropriately costed and charged.
- At the national level, the Ministerial Council on Energy (MCE) has commissioned various tasks through its Standing Committee of Officials and working groups. A priority of the MCE has been to oversee an independent national review of energy market directions (the Parer Review). The national review highlighted a number of energy market reform issues that Australian governments need to consider, along with policy issues arising from the MCE working groups.
- Jurisdictional members of the National Gas Pipeline Advisory Committee regularly consider and implement amendments to enhance the operation of the Gas Pipelines Access Law and the National Third Party Access Code for Natural Gas Pipelines. A review of the Gas Access Regime is due to commence in the second quarter of 2003 and is expected to be completed within 12 months.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2002-03 Budget to Parliament on 16 May 2002 are outlined below.

	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Electricity Reform Implementation Unit	2,115	2,065	1,158	-
Aboriginal and Remote Communities Power Supply Project ^(a)	(150)	(200)	(200)	(200)

- (a) Funding for the Project is to take the form of Community Service Obligations to Western Power (shown under the Department of Treasury and Finance) and replaces appropriation funding previously included in the Office's forward estimates.

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Energy Policy, Information and Regulatory Services	11,464	6,407	8,323	9,468			
Output 2:							
Grant and Community Programs Management	6,745	9,992	13,267	9,692			
Total Cost of Outputs	18,209	16,399	21,590	19,160	17,752	16,760	15,855
<i>Less Operating revenues</i>	5,354	3,159	3,254	3,168	3,168	3,168	3,168
Net Cost of Outputs	12,855	13,240	18,336	15,992	14,584	13,592	12,687
Adjustments ^(a)	2,645	(14)	(3,363)	(91)	13	(125)	(179)
Appropriation provided to deliver Outputs.	15,500	13,226	14,973	15,901	14,597	13,467	12,508
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	247	74	154	110	130	111	269
TOTAL CONSOLIDATED FUND APPROPRIATIONS	15,747	13,300	15,127	16,011	14,727	13,578	12,777

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Acting Coordinator of Energy and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A growing and diversified economy	The WA community and energy users benefit from government's energy policy, regulatory framework and grants programs.	1. Energy Policy, Information and Regulatory Services 2. Grant and Community Programs Management

Outcomes and Key Effectiveness Indicators ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: The WA community and energy users benefit from government's energy policy, regulatory framework and grants programs.					
Minister for Energy's assessment of the extent that the delivery of energy policy, information and regulatory services contributes to the achievement of the outcome (1=not a significant extent, 5=a very significant extent).....	na	3	3	3	
Minister for Energy's satisfaction with administration of grant and community programs (1=not satisfied, 5=very satisfied)....	na	3	3	3	

(a) More details of effectiveness indicators are provided in the annual report.

Output 1: Energy Policy, Information and Regulatory Services

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	11,464	6,407	8,323	9,468	
Less Operating Revenue ^(a)	2,428	159	254	168	
Net Cost of Output	9,036	6,248	8,069	9,300	
Adjustments ^(b)	1,473	(14)	(1,795)	(91)	
Appropriation for delivery of Output 1	10,509	6,234	6,274	9,209	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Energy policy implementation projects	22	25	35	35	
Regulatory actions (approvals, authorisations, inspections, licences, court/disciplinary proceedings)	34,340	8	15	4	Regulatory functions undertaken by the Office of Energy will transfer to the Economic Regulatory Authority.
Incidents of policy and other advice to the Minister for Energy and Government	1,168	1,200	1,600	1,200	
Incidents of industry and community information provision	31,456	12,000	38,000	140	There is a change in the way the Office is measuring the number of incidents of information provision, moving from counting individual website hits or calls to an information line, to including such facilities as a single measure.

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quality					
Minister for Energy's satisfaction with policy implementation projects.....	na	75%	75%	75%	
Minister for Energy's satisfaction with policy and other advice provided.....	na	75%	75%	75%	
Industry and community satisfaction with information provided	91%	75%	75%	75%	
Timeliness					
Minister for Energy's satisfaction with timeliness of energy policy implementation projects	na	75%	75%	75%	
Regulatory actions completed where required within statutory timeframes	95%	95%	100%	95%	
Policy and other advice provided to the Minister for Energy within requested timeframes	90%	90%	95%	90%	
Industry and community satisfaction with timeliness of information services and products	89%	75%	80%	75%	
Cost (Efficiency)					
Average cost of energy policy implementation projects	\$189,811	\$150,446	\$135,000	\$159,082	
Average cost per regulatory action	\$106	\$5,480	\$3,600	\$4,237	
Average cost per policy and other advice provided to the Minister for Energy and Government	\$1,553	\$1,101	\$1,265	\$1,776	
Average cost per incident of industry and community information	\$58	\$107	\$40	\$12,512	The different method of measuring the number of incidents of information provision results in a higher average cost per incident.
Full Time Equivalents (FTEs)	60	35	55	54	

Major Achievements For 2002-03

- In October 2002, the Electricity Reform Task Force recommended the disaggregation of Western Power, the creation of a wholesale market, the development of an electricity access code, measures to facilitate renewable energy, a strong and independent regulatory system and the retention of the uniform tariff and existing rebates. The Coordinator of Energy was the State's representative on the Electricity Reform Task Force and the Office provided a range of policy, technical, executive officer support, funding and administrative services to the Task Force.
- The Electricity Reform Implementation Steering Committee and the Electricity Reform Implementation Unit were established to implement the recommendations of the Task Force in January 2003. The Coordinator of Energy is the Chair of the Steering Committee and senior members from the Office and other agencies have been seconded to the Implementation Unit. The Office provides policy advice and support to the Steering Committee and Implementation Unit.
- The Electricity Reform Implementation Steering Committee has commenced work on the disaggregation of Western Power, the development of an electricity access code, the detailed design of the market and the regulatory framework. Transitional arrangements for market trading and access to Western Power's network (from 1 July 2003) are being implemented. One of the Steering Committee's first priority tasks was to engage and manage consultants to undertake a review of the wholesale market model proposed by the Task Force and to determine the optimised cost to Government of implementing electricity reform.
- The Gas Retail Deregulation Project team facilitated the establishment of the Retail Energy Market Company (REMCo), a private company, governed by the gas industry. Its role is to procure the necessary systems and services to administer and implement the Retail Market Rules of a fully contestable market and to facilitate competition in the gas retail market. The establishment of REMCo is a significant milestone for the Gas Retail Deregulation Project. This

entity will provide the necessary framework to facilitate choice for customers through the exchange of information between market participants enabling customers to transfer to a retailer of choice.

- The Office has successfully supported the Minister's involvement in the Ministerial Council on Energy (MCE) and represents the State at the Standing Committee of Officials. The Office chairs the Strategic Energy Supply and Security Working Group of the MCE, which is dealing with long-term energy supply and security scenarios, and contributes to other working groups as required.
- The Esperance Power Purchase Agreement and Wind Power Purchase Agreement between Western Power and Esperance Power Station Pty Ltd (formerly Burns and Roe Worley Developments Pty Ltd) became unconditional in February 2003. The Mid West Power Purchase Agreement between Western Power and StateWest Power Pty Ltd also became unconditional in March 2003. Western Power will receive savings on generation costs on average of 15 percent per annum over the life of these contracts. The new Esperance power station will be commissioned in the first quarter of 2004. Construction work on a new gas pipeline from Kambalda to Esperance is scheduled to commence in May 2003 to transport fuel to the new power station. The Mid West Agreement will see power stations built in Mt Magnet, Wiluna, Yalgoo, Meekatharra, Cue and Sandstone, with commissioning expected in mid 2003-04.
- A Regional Electricity Supply Committee has been formed to develop a Regional Electricity Supply Policy for the connection of new customers and increased loads from Western Power's regional non-interconnected systems, South West Interconnected System and the North West Interconnected System.
- In March 2003, the Office released its 2002 'Energy in WA' publication that provides an overview of the energy sector in Western Australia.
- A range of regulatory and charging initiatives have been implemented as a precursor to electricity reform including:
 - improved charging arrangements for stand-by and spinning reserve by Western Power, following consultation with industry stakeholders;
 - lowering access levels to Western Power's interconnected wires networks to 300 MWh in January 2003; and
 - gazetting regulations to implement improvements to the application and review of transmission loss factors in October 2002.
- In March 2003, the fifth 'Energy in Western Australia Conference', the State's premier energy conference, was organised and conducted by the Office in association with the Australian Institute of Energy. The conference enjoyed record registrations, reflecting strong interest in energy developments in Western Australia.
- In late 2002, a senior manager from the Office took part in the Australia Joint Government and Industry Clean Coal Technology Mission to the United States and Canada. The mission was organised under the US-Australia Climate Action Partnership and jointly sponsored by the Commonwealth Department of Industry, Tourism and Resources and the Australian Coal Association.
- In October 2002, the Office of Energy released the Regional Gas Reticulation Discussion Paper, seeking the views of regional and industry stakeholders on the nature and level of interest in new gas reticulation and the economic viability of reticulating gas to the regions.
- A new Energy Smart Community campaign was conducted by SEDO. 'Reach for the Stars' is a retail sales training program, in partnership with appliance retailers, to raise public awareness of the environmental benefit and the potential for saving money through wiser use of energy. Independent advice on home energy use continued through the Home Energy Line telephone service.
- The Energy Smart Business program produced a web-based tool for promoting Western Australian sustainable products and services. The 'Energy Smart Directory' went live in January 2003, with a large number of companies and businesses now participating. There will be a business awareness campaign undertaken to further promote the service to the wider business community.
- The Australian Building Greenhouse Rating scheme was implemented in Western Australia by SEDO in late 2002 and early 2003. This scheme will promote energy efficient building practices to the commercial property industry, including the building construction industry.
- The keystone Energy Smart Government program, as developed by SEDO and approved by Government for implementation during 2002/03, underwent its important first stages of implementation. All participating agencies

developed their reporting of energy, costs and key performance indicators information. Funding stream procedures were also developed and finalised. Energy baselines were set for each agency, by which energy reductions achieved will be measured for the next five years of the program.

- Policy advice has been provided to support adoption of renewable energy, energy efficiency and appropriate Greenhouse gas abatement measures. A redesigned solar heater subsidy package was adopted by the Minister and administered by SEDO within the agreed funding parameters.

Major Initiatives For 2003-04

- The Electricity Reform Implementation Steering Committee and Electricity Reform Implementation Unit will continue implementation of the Electricity Reform Task Force's recommendations. Key priorities include the disaggregation of Western Power into four new entities by June 2004, completion of the detailed market design, the development of an electricity access code and the development of a legislative framework to support the reformed electricity market.
- Transitional arrangements in the lead up to full implementation of electricity reform will be progressed, including:
 - the transfer of licensing, access and other functions from the Office of Energy to the new Economic Regulatory Authority;
 - the implementation of a transitional arrangement for top up and spill energy; and
 - improved stand-by and spinning reserve arrangements.
- Energy initiatives at the national level, including a response to the National Energy Market Review (the Parer Review), are expected to be priority tasks. Support will also be provided with respect to the review of the Gas Access Regime, including possible submissions and consultation with local stakeholders.
- The Gas Retail Deregulation Project anticipates that full retail contestability in the gas industry will be achieved in 2003/04. The focus of work will be on the implementation of market arrangements, consumer protection mechanisms and a legislative framework, including the establishment of a Gas Industry Ombudsman. Other consumer protection mechanisms include a Marketing Code of Conduct, which will place obligations on retailers and gas marketing agents when marketing to small use customers.
- The Office will administer the review of the *Gas Pipelines Access (Western Australian) Act 1998* in accordance with the review provisions of the Act.
- Policy advice will be provided by the Office and SEDO on adoption of renewable energy, energy efficiency and appropriate greenhouse gas abatement measures, and in particular, on:
 - developing the sustainable energy industry in Western Australia;
 - national and State greenhouse and sustainability strategies; and
 - sustainable energy use by the community, business and government sectors.
- The Aboriginal and Remote Communities Power Supply Project will be progressed in five remote indigenous communities that are piloting the program.
- In conjunction with the Office of Water Regulation, an education strategy on energy, water and wastewater efficiency is being developed and implemented in two pilot communities and East Kimberley communities included in Stage One of the Town Reserves Regularisation Program. The education strategy will also assist community residents in the transition to new power supply arrangements.
- The Regional Power Procurement program will draw to a close with the completion of negotiations for a Power Purchase Agreement for the supply of power to Western Power in Exmouth.
- The Office will facilitate and oversee changes in commercial and technical access arrangements associated with the increasing level of wind generation proposed for the South West Interconnected System.
- A whole of government approach to sustainable energy use, including reporting requirements, will be implemented by SEDO through the Energy Smart Government program.

Output 2: Grant and Community Programs Management

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	6,745	9,992	13,267	9,692	Funds carried over from 2001-02 were applied to this output in 2002-03, inflating this figure.
Less Operating Revenue ^(a)	2,926	3,000	3,000	3,000	
Net Cost of Output	3,819	6,992	10,267	6,692	
Adjustments ^(b)	1,172	-	(1,568)	-	
Appropriation for delivery of Output 2	4,991	6,992	8,699	6,692	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Grant applications administered	451	300	1,100	1,230	
Community program implementations managed	8	12	10	7	
Grants approved	169	300	1,060	1,230	
Transfer payments paid	2	3	3	3	
Quality					
Satisfaction of the relevant Board with the administration of grants	73%	75%	75%	75%	
Satisfaction of key stakeholders with management of community programs.....	na	75%	75%	75%	
Timeliness					
Average time for processing grant applications	1.4 weeks	2 weeks	1 week	2 weeks	
Cost (Efficiency)					
Average cost of assessing/administering grant applications.....	\$890	\$2,778	\$1,155	\$859	Higher numbers of grant applications to be processed and managed will result in a lower average cost per application.
Average cost of managing community programs.....	\$23,375	\$23,167	\$30,000	\$26,714	The amount estimated to be released as grant funding will not significantly change. The higher number of grants expected to be approved will result in a lower average value of each grant.
Average value of grants paid	\$16,668	\$13,193	\$6,494	\$2,956	
Average value of transfer payments paid.....	\$1,670,000	\$1,641,000	\$1,604,333	\$1,604,333	
Full Time Equivalents (FTEs)	4	4	7	8	

Major Achievements For 2002-03

- Round two of the State Underground Power Program is nearing completion. The completion of this round will see a further 16,000 households converted to underground power, bringing the total number of homes in the metropolitan area serviced by underground power to 30 percent. A record 76 proposals were received for Round Three of the Major Residential Projects element of the Program.
- The incentive scheme for encouraging greater use of solar hot water systems, especially gas-boosted systems, will continue to be promoted and managed by SEDO.
- Commonwealth funding for the Photovoltaic Rebate Program (PVRP) was fully committed for 2002-03. The Commonwealth has placed a cap on the number of PVRP rebates, which will translate to about one approval per month in Western Australia. The funding for all States and Territories is likely to be reduced.
- A 'Community and Local Government Partnership' special funding round of the SEDO Grants Committee (formerly the Alternative Energy Development Board) was held in February 2003. More than twice over-subscribed, this special round delivered \$250,000 in grants to the community for targeted Greenhouse Gas abatement projects to compliment the work of the Grants Committee.
- Expanded rebate programs for renewable energy Remote Area Power Systems were developed and implemented by SEDO for businesses, households and indigenous communities in remote areas.

Major Initiatives For 2003-04

- Work will commence in September 2003 on selected proposals for Round Three of the State Underground Power Program's Major Residential Projects and subsequently on the Localised Enhancement Projects.
- Rebates will continue to be provided for solar hot water systems. The rebate program will be reviewed by SEDO after a year of operation and will be amended if necessary.
- With support from the Commonwealth, rebates will be provided through SEDO for installation of renewable energy power supplies to replace diesel electricity generation in homes, businesses and communities outside the major electricity supply grids in this State. An industry development program to support the capabilities of local industry to supply and service these installations will be developed.

CAPITAL WORKS PROGRAM

The Office's capital works program consists of the replacement of computing equipment, software, office equipment and furniture. In accordance with the Office's capital investment plan and depreciation policy, computing equipment is budgeted for replacement after three years, software after two years, other office equipment after five years and furniture as required.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
COMPLETED WORKS				
Computer Hardware and Software Replacement - 2001-02 Program	247	247	38	-
2002-03 Program	223	223	223	-
NEW WORKS				
Computer Hardware and Software Replacement - 2003-04 Program	193	-	-	193
Network System Security Software	68	-	-	34
	731	470	261	227

CAPITAL CONTRIBUTION

The Office's capital works program consists of asset replacement. The cost of the program is primarily met through a combination of capital appropriation and drawdowns from the Holding Account administered by the Department of Treasury and Finance.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	257	143	261	227	292	251	269
	257	143	261	227	292	251	269
LESS							
Holding Account ^(a)	-	69	69	117	162	140	-
Internal Funds and Balances	10	-	38	-	-	-	-
Capital Contribution.....	247	74	154	110	130	111	269

(a) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	6,137	2,489	3,470	4,810	4,615	3,778	2,978
Superannuation	664	370	460	525	540	485	415
Grants and subsidies ^(b)	6,239	8,881	8,967	8,898	8,638	8,638	8,638
Supplies and services	4,173	4,119	7,551	4,081	3,106	3,000	2,890
Accommodation	647	450	480	450	450	450	450
Capital User Charge	143	-	170	106	113	119	284
Depreciation	181	90	302	290	290	290	200
Net loss on disposal of non-current assets	-	-	160	-	-	-	-
Other expenses	25	-	30	-	-	-	-
TOTAL COST OF SERVICES	18,209	16,399	21,590	19,160	17,752	16,760	15,855
Revenues from ordinary activities							
User charges and fees ^(c)	280	120	206	120	120	120	120
Regulatory Fees and Fines	1,959	39	48	48	48	48	48
Grants and subsidies	2,926	3,000	3,000	3,000	3,000	3,000	3,000
Other Revenue	189	-	-	-	-	-	-
Total Revenues from Ordinary Activities	5,354	3,159	3,254	3,168	3,168	3,168	3,168
NET COST OF SERVICES	12,855	13,240	18,336	15,992	14,584	13,592	12,687
REVENUES FROM STATE GOVERNMENT							
Appropriations	15,500	13,226	14,973	15,901	14,597	13,467	12,508
Liabilities assumed by the Treasurer	150	-	-	-	-	-	-
TOTAL REVENUES FROM STATE GOVERNMENT	15,650	13,226	14,973	15,901	14,597	13,467	12,508
CHANGE IN EQUITY RESULTING FROM OPERATIONS	2,795	(14)	(3,363)	(91)	13	(125)	(179)
Change in Equity arising from transfer of assets/liabilities	-	223	59	-	-	-	-
Extraordinary items	16	-	(232)	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	2,811	209	(3,536)	(91)	13	(125)	(179)

(a) The Full Time Equivalent (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 64, 62 and 62 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	3,228	173	950	958	997	924	865
Restricted cash.....	1,843	307	676	654	664	626	626
Receivables.....	207	421	80	80	80	80	80
Amounts receivable for outputs.....	69	70	117	162	140	-	-
Prepayments.....	13	142	30	33	32	33	33
Other.....	-	-	500	2,000	4,750	8,750	7,250
Total current assets.....	5,360	1,113	2,353	3,887	6,663	10,413	8,854
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	156	85	341	519	769	1,059	1,259
Plant, equipment and vehicles.....	764	394	757	694	696	657	726
Other.....	-	-	1,500	3,500	4,250	2,500	-
Restricted cash.....	139	-	150	160	-	10	20
Total non-current assets.....	1,059	479	2,748	4,873	5,715	4,226	2,005
TOTAL ASSETS.....	6,419	1,592	5,101	8,760	12,378	14,639	10,859
CURRENT LIABILITIES							
Superannuation.....	150	182	150	150	150	150	150
Payables.....	191	580	121	161	186	181	291
Provision for employee entitlements.....	749	360	450	490	560	570	560
Liabilities (Borrowings).....	-	-	2,000	5,500	9,000	11,250	7,250
Accrued Salaries.....	146	50	100	150	-	30	60
Total current liabilities.....	1,236	1,172	2,821	6,451	9,896	12,181	8,311
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	399	300	310	320	350	340	340
Total non-current liabilities.....	399	300	310	320	350	340	340
TOTAL LIABILITIES.....	1,635	1,472	3,131	6,771	10,246	12,521	8,651
EQUITY							
Contributed Equity.....	247	321	737	847	977	1,088	1,357
Accumulated surplus/(deficit).....	4,537	(201)	1,001	910	923	798	619
Asset revaluation reserve.....	-	-	232	232	232	232	232
Total equity.....	4,784	120	1,970	1,989	2,132	2,118	2,208
TOTAL LIABILITIES AND EQUITY.....	6,419	1,592	5,101	8,760	12,378	14,639	10,859

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	15,275	13,136	14,671	15,561	14,207	13,177	12,308
Capital Contribution	247	74	154	110	130	111	269
Holding Account.....	-	69	69	117	162	140	-
Net cash provided by State government.....	15,522	13,279	14,894	15,788	14,499	13,428	12,577
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(6,116)	(3,140)	(3,904)	(4,710)	(4,665)	(3,748)	(2,958)
Superannuation.....	(514)	(370)	(460)	(525)	(540)	(485)	(415)
Supplies and services.....	(3,323)	(3,478)	(9,344)	(7,424)	(6,460)	(5,136)	(2,660)
Grants and subsidies	(6,239)	(8,881)	(8,967)	(8,898)	(8,638)	(8,638)	(8,638)
Accommodation.....	(630)	(450)	(480)	(450)	(450)	(450)	(450)
Capital User Charge.....	(143)	-	(170)	(106)	(113)	(119)	(284)
Goods and Services Tax	(189)	(500)	(500)	(500)	(510)	(510)	(510)
Receipts							
Regulatory fees and fines.....	1,924	39	48	48	48	48	48
User charges and fees	23	-	46	-	-	-	-
Goods and Services Tax	90	500	626	500	510	510	510
Grants and subsidies	2,926	3,000	3,000	3,000	3,000	3,000	3,000
Net cash from operating activities.....	(12,191)	(13,280)	(20,105)	(19,065)	(17,818)	(15,528)	(12,357)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(691)	(143)	(223)	(227)	(292)	(251)	(269)
Net cash from investing activities.....	(691)	(143)	(223)	(227)	(292)	(251)	(269)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	-	-	-	(500)	(1,500)	(2,750)	-
Proceeds from borrowings.....	-	-	2,000	4,000	5,000	5,000	-
Net cash from financing activities	-	-	2,000	3,500	3,500	2,250	-
NET INCREASE/(DECREASE) IN CASH HELD	2,640	(144)	(3,434)	(4)	(111)	(101)	(49)
Cash assets at the beginning of the reporting period	2,570	839	5,210	1,776	1,772	1,661	1,560
Net cash transferred to/from other agencies.....	-	(215)	-	-	-	-	-
Cash assets at the end of the reporting period.....	5,210	480	1,776	1,772	1,661	1,560	1,511

SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Supplies and services	(5)	-	-	-	-	-	-
Transfer of Assets/Liabilities	-	-	(300)	-	-	-	-
Financing Activities							
Investing Activities							
TOTAL ADMINISTERED CASH OUTFLOWS	(5)	-	(300)	-	-	-	-
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Interest	30	30	30	30	30	30	30
Other	22	-	-	-	-	-	-
Financing Activities							
Investing Activities							
TOTAL ADMINISTERED CASH INFLOWS	52	30	30	30	30	30	30
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	47	30	(270)	30	30	30	30

TRUST ACCOUNT DETAILS**SEDO Grants Committee Trust Account**

The SEDO Grants Committee Trust Account is utilised for the purpose of funding the operations of the SEDO Grants Committee, including the funding of renewable energy and energy efficiency demonstration and educational projects.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
Opening Balance	349	204	242	92
Receipts:				
Appropriations.....	250	250	250	250
Other	-	-	-	-
	599	454	492	342
Payments	357	375	400	252
CLOSING BALANCE.....	242	79	92	90

Commonwealth Funded Initiatives and Programs Trust Account

To hold funds provided by the Commonwealth Government for the conduct of energy related initiatives by the Office of Energy.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
Opening Balance	582	111	1,601	584
Receipts:				
Appropriations.....	-	-	-	-
Other	2,926	3,000	3,000	3,000
	3,508	3,111	4,601	3,584
Payments	1,907	2,883	4,017	2,930
CLOSING BALANCE.....	1,601	228	584	654

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Office:

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
Electrical and Gas licensing services.....	1,909	-	-	-
Gas Trading and Distribution Licenses.....	18	39	48	48
Other	20	-	46	-
GST input credits.....	90	500	626	500
Revenues from Commonwealth for Renewable Energy Initiatives.....	2,926	3,000	3,000	3,000
TOTAL.....	4,963	3,539	3,720	3,548

The monies received and retained are to be applied to the Office's outputs as specified in the Budget Statements.

PERTH INTERNATIONAL CENTRE FOR APPLICATION OF SOLAR ENERGY

PART 3 - DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Net amount appropriated to deliver outputs	840	754	1,304				
Total appropriations provided to deliver outputs	840	754	1,304	-	-	-	-
CAPITAL							
Capital Contribution	24	24	24	-	-	-	-
GRAND TOTAL	864	778	1,328	-	-	-	-

SIGNIFICANT ISSUES AND TRENDS

In the 2002-03 budget, the Government signalled its intention to wind-up the activities of Perth International Centre for the Application of Solar Energy (CASE) with some of the CASE functions being absorbed into the Sustainable Energy Development Office (SEDO) during 2002-03. Legislation (*Perth International Centre for Application of Solar Energy Amendment Bill 2002*) is currently before Parliament to abolish all functions of CASE.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	654	431	849	-	-	-	-
Superannuation	60	40	56	-	-	-	-
Cost of Goods Sold	684	388	579	-	-	-	-
Supplies and services	163	138	337	-	-	-	-
Accommodation	69	62	77	-	-	-	-
Capital User Charge	40	18	18	-	-	-	-
Depreciation	55	33	33	-	-	-	-
Administration	123	107	92	-	-	-	-
TOTAL COST OF SERVICES	1,848	1,217	2,041	-	-	-	-
Revenues from ordinary activities							
User charges and fees ^(b)	786	520	762	-	-	-	-
Grants and subsidies	34	-	-	-	-	-	-
Interest	22	9	6	-	-	-	-
Other Revenue	39	18	55	-	-	-	-
Total Revenues from Ordinary Activities	881	547	823	-	-	-	-
NET COST OF SERVICES	967	670	1,218	-	-	-	-
REVENUES FROM STATE GOVERNMENT							
Appropriations	840	754	1,304	-	-	-	-
TOTAL REVENUES FROM STATE GOVERNMENT	840	754	1,304	-	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(127)	84	86	-	-	-	-
Change in Equity arising from transfer of assets/liabilities	-	(74)	(76)	-	-	-	-
Extraordinary items	(99)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(226)	10	10	-	-	-	-

(a) The Full Time Equivalent (FTE's) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 10, 7 and 0 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	399	-	-	-	-	-	-
Receivables.....	115	-	-	-	-	-	-
Amounts receivable for outputs ^(a)	24	-	-	-	-	-	-
Total current assets.....	538	-	-	-	-	-	-
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	75	-	-	-	-	-	-
Plant, equipment and vehicles.....	36	-	-	-	-	-	-
Total non-current assets.....	111	-	-	-	-	-	-
TOTAL ASSETS.....	649	-	-	-	-	-	-
CURRENT LIABILITIES							
Payables.....	220	-	-	-	-	-	-
Provision for employee entitlements.....	98	-	-	-	-	-	-
Accrued Salaries.....	14	-	-	-	-	-	-
Other.....	191	-	-	-	-	-	-
Total current liabilities.....	523	-	-	-	-	-	-
NON-CURRENT LIABILITIES							
Other.....	112	-	-	-	-	-	-
Total non-current liabilities.....	112	-	-	-	-	-	-
TOTAL LIABILITIES.....	635	-	-	-	-	-	-
EQUITY							
Contributed Equity.....	24	-	-	-	-	-	-
Accumulated surplus/(deficit).....	(10)	-	-	-	-	-	-
Total equity.....	14	-	-	-	-	-	-
TOTAL LIABILITIES AND EQUITY.....	649	-	-	-	-	-	-

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

WESTERN POWER

CAPITAL WORKS PROGRAM

Western Power's Capital Expenditure Program for 2003-04 is focused on core business activity, the need to maintain quality and reliability of supply and to provide increased capacity to serve existing customers. The 2003-04 capital expenditure program totals \$395.4 million and represents a major stimulus for economic growth throughout the State.

Distribution

- Expenditure within the Distribution segment of the business focuses on maintaining reliability and quality of supply through ongoing enhancement and upgrading of the system. Customer driven demand for new facilities is a major element of the Distribution capital works program. The expenditure allocation for new connections, meters and alterations in 2003-04 is \$106.6 million.
- The State Undergrounding Project during 2003-04 will cost \$17.3 million. This project, which involves undergrounding of the existing aerial distribution system in both country and metropolitan areas, is being carried out by Western Power in conjunction with the State and Local Governments.

Transmission

- Transmission expenditure of \$97.5 million is focused on the infrastructure required to ensure the reliability and capacity of the network. This allocation will enable the continuation of major transmission works including: the Pinjar - Cataby - Eneabba 132 kV line designed to meet load growth in the North Country area; the Waterloo - Busselton line and switchyard that will provide needed capacity in the South West of the state and the Moora - Wongan Hills line which will provide reliable capacity in the Wongan Hills and Koorda area.
- A new project will see the construction of a 132 kV transmission line between Muja and the Bridgetown and Manjimup substations providing these towns with additional capacity and reliability of supply.
- Other Transmission expenditure provides for the construction of new lines and substations and upgrades and enhancements to existing lines, substations, protection systems and communications facilities throughout the South West Interconnected System.

Generation

- Generation expenditures total \$93.3 million to support the achievement of efficiency, reliability and environmental targets.
- Work is continuing on the Cockburn 1 Power Station (240 MW of high efficiency combined cycle gas plant). This project, which is progressing on schedule, will be completed before the 2004 summer.
- As part of a government endorsed initiative, funding has been provided for the short-term life extension of the Kwinana Stage B plant.

Other Major Initiatives

- Western Power has committed funds for completion of a number of renewable and sustainable energy projects in both the South West Interconnected System and the non-interconnected system. Funds have been provided for completion of the demonstration Integrated Wood Processing Plant at Narrogin and the new Esperance wind farm. New sustainable projects include the Hopetoun wind/diesel plant and an allocation for potential new wind farms.
- Within the isolated Regional and Pilbara systems the focus remains on continuity of supply and system reinforcement. A new allocation of funds to upgrade network infrastructure on the Burrup Peninsula has been provided to support possible new developments in the Pilbara. Expenditure within the isolated Regional system provides for the progressive connection of facilities, as they become available through the Regional Power Procurement process.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
COMPLETED WORKS				
Distribution -				
New Connections, Meters, Alterations -				
2002-03 Program	96,535	96,535	96,535	-
Undergrounding Project -				
2002-03 Program	15,594	15,594	15,594	-
Emerging Business -				
2002-03 Program	32,673	32,673	32,673	-
Generation -				
Other Generation -				
2002-03 Program	170,606	170,606	170,606	-
Non Interconnected System and Other Works -				
2002-03 Program	9,746	9,746	9,746	-
Other Works -				
2002-03 Program	25,062	25,062	25,062	-
Transmission -				
Other Transmission -				
2002-03 Program	84,747	84,747	84,747	-
NEW WORKS				
Distribution -				
New Connections, Meters, Alterations -				
2003-04 Program	106,589	-	-	106,589
Undergrounding Project -				
2003-04 Program	17,316	-	-	17,316
Emerging Business -				
2003-04 Program	22,161	-	-	22,161
Generation -				
Other Generation -				
2003-04 Program	93,274	-	-	93,274
Non Interconnected System and Other Works -				
North West Interconnected System Reinforcement -				
2003-04 Program	7,387	-	-	7,387
Other -				
2003-04 Program	16,941	-	-	16,941
Other Works -				
2003-04 Program	34,177	-	-	34,177
Transmission -				
Other Transmission -				
2003-04 Program	97,510	-	-	97,510
	830,318	434,963	434,963	395,355

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	349,890	444,274	434,963	395,355	298,447	270,843	330,689
	349,890	444,274	434,963	395,355	298,447	270,843	330,689
LESS							
Borrowings	-	159,000	173,892	95,000	-	-	-
Internal Funds and Balances	349,890	285,274	261,071	300,355	298,447	270,843	330,689
Capital Contribution	-	-	-	-	-	-	-

Part 4

Minister for Agriculture, Forestry and Fisheries; The Mid-West, Wheatbelt and Great Southern

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
219	Agriculture			
	– Delivery of Outputs	127,082	127,186	120,417
	– Administered Grants, Subsidies and Other Transfer Payments	1,178	1,178	1,178
	Total	128,260	128,364	121,595
248	The Agriculture Protection Board			
	– Delivery of Outputs	2,216	2,159	2,404
	Total	2,216	2,159	2,404
256	Western Australian Meat Industry Authority
257	Perth Market Authority
258	Rural Business Development Corporation			
	– Delivery of Outputs	158	158	158
	Total	158	158	158
267	Fisheries			
	– Delivery of Outputs	21,044	18,979	20,948
	– Capital Contribution	2,951	2,122	5,000
	Total	23,995	21,101	25,948
289	Forest Products Commission.....
290	Mid West Development Commission			
	– Delivery of Outputs	1,306	1,365	1,550
	– Capital Contribution	30	30	-
	Total	1,336	1,395	1,550

Part 4
Minister for Agriculture, Forestry and Fisheries; The Mid-West,
Wheatbelt and Great Southern — *continued*

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
304	Wheatbelt Development Commission			
	– Delivery of Outputs	1,278	1,328	1,393
	– Capital Contribution	19	19	-
	Total	1,297	1,347	1,393
314	Great Southern Development Commission			
	– Delivery of Outputs	1,592	1,590	2,199
	– Capital Contribution	20	20	322
	Total	1,612	1,610	2,521
	GRAND TOTAL			
	– Delivery of Outputs	154,676	152,765	149,069
	– Administered Grants, Subsidies and Other Transfer Payments	1,178	1,178	1,178
	– Capital Contribution	3,020	2,191	5,322
	Total	158,874	156,134	155,569

AGRICULTURE

PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID-WEST, WHEATBELT AND GREAT SOUTHERN

DIVISION 12

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 43 Net amount appropriated to deliver outputs	129,673	126,932	127,036	120,267	119,812	121,692	123,275
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	150	150	150	150	150	150	150
Total appropriations provided to deliver outputs	129,823	127,082	127,186	120,417	119,962	121,842	123,425
ADMINISTERED TRANSACTIONS							
Item 44 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	1,178	1,178	1,178	1,178	1,178	1,178	1,178
CAPITAL							
Capital Contribution	4,250	-	-	-	-	-	-
GRAND TOTAL	135,251	128,260	128,364	121,595	121,140	123,020	124,603

MISSION

The Department of Agriculture will accelerate the success of agriculture, food and fibre industries through information, science and innovation, responsible management of the resource base, policy and regulation across all elements of the supply chain.

SIGNIFICANT ISSUES AND TRENDS

Industry and market development

- Primary agricultural production represents the largest renewable resource-based industry in Western Australia. The agri-food industries, including retailing and food service sector, represent more than 9% of the State's economy. The sector creates employment for more than 11% of the State's workforce and is the largest employer in the rural regions.
- **Gross State Product (GSP) contribution 1996-2001**

	1996-97	1997-98	1998-99	1999-00	2000-01
Proportion of GSP attributed to agriculture and associated industries (%) ^(a)	8.8%	9.0%	8.0%	8.8%	9.3%
Total GSP (\$ million)	60,662	64,211	66,609	68,933	68,089

(a) The direct contribution of the agriculture, forestry and fishing sector to the State's GSP in 2000-01 was 4.1%. The indirect contribution to GSP of related industries within other sectors is estimated to be an additional 5.2%.

- The Western Australian food-processing sector has an annual turnover of approximately \$3.5 billion and has grown at an average 4.4% per annum over the last 10 years. Much of the growth is directed to exports. Studies indicate economic multipliers of 6:1 for every dollar created by the food sector and an employment multiplier of 12:1 for every person employed. The agri-food industry represents the second largest export sector with more than 80% of the total value of production being exported.
- The refocussing of the industry over the last decade, from a predominantly commodity and production orientated industry to an innovative, diverse and competitive, market-orientated industry is ongoing. The small domestic market and limited funds for investment in food processing are holding back growth in this sector.
- The industry has undergone many changes in recent years that need to be considered when looking at the various demands for policy intervention and government activities:
 - the industry has shifted towards being more market driven and conscious of consumer needs;
 - food safety and healthy foods;
 - radical shift in the supply chain from manufacturers to major retailer and food service companies dictating trends for products and innovation;
 - the industry increasingly needs to integrate production and distribution chains; and
 - increasing opportunities to satisfy global demand for Research and Development (R&D), knowledge, commercial services, technologies and education in the food and agriculture sectors.
- Since 1993-94, agricultural production has increased 51% (\$1.6 billion) and exports of raw agricultural produce has increased 35% (\$1 billion) over the same period.
- Western Australia currently exports (\$3.5 billion) approximately 80% of production (\$4.4 billion) and represents:
 - 40% of Australia's grain exports;
 - 25% of Australia's wool clip and supplies 6% of the world's apparel wool;
 - 31% of Australia's vegetable exports;
 - 30% of Australia's plum, peach and nectarine exports and more than 60% of Australia's strawberry exports; and
 - 60% of live animal exports.
- The application of modern information management, communication, global positioning, remote sensing, auto-detection and identification and tracing technology will be increasingly important to the assurance of product quality and safety, maintenance of animal and plant health and sustenance of the natural environment. All agricultural industries will need to be early adopters of best-practice technology and management if they are to maintain competitiveness in premium markets.
- Adoption of new food and fibre production technologies, including genetic engineering and other biotechnologies coupled with more intensive production techniques will become a major driver for change. The introduction of functional foods will become progressively important in the market place opening up many opportunities.
- Increasing urbanisation and associated competition for water resources will see the horticulture industry continue to evolve the types of crops produced in peri-urban areas and move to new production areas. Pressure will remain to ensure efficient, high-value use of available land and water resources.
- More mechanised industries, such as grains, carrots and wine are up scaling and farm sizes are increasing. These industries are attracting new capital investments because of good returns, and are having a strong positive impact on regional economies. However, labour supply is an increasing issue in remote agricultural areas, and availability of seasonal labour appears to be trending downward. There will be continued drive toward more labour efficient and flexible farm operations, placing further downward pressure on rural communities.
- Supermarket consolidation and penetration into Western Australia's traditional markets in Asia is continuing. However, disaggregation of food retailing is becoming evident in mature markets like the USA, particularly in areas of higher incomes, where retailers offer an up-market shopping experience. These contrasting trends may both offer new opportunities for high quality Australian produce.
- Western Australian grain growers have a high reliance on export markets and are affected significantly by changes to World Trade Organisation (WTO) agreements, regional free trade agreements, and subsidisation regimes of the European Union and USA. Australian overtures for a more liberal international agricultural trading environment will be balanced by Australia's own regulated marketing arrangements for grain, which is facing pressure for significant change.

- There will be increasing opportunities to develop markets for new or value added products (e.g. new types of oil and protein products) or products better suited to the market (e.g. wheats with superior quality for Asian steamed buns). The opportunity to develop value-adding opportunities is reliant on understanding the market trends, identifying markets and the State's competitive advantage, and working with commercial partners to explore and invest in new upcoming markets.
- Large parts of the State's grain growing region have experienced in 2002 the driest season on record, dramatically cutting crop and animal production and farm income. Reduced business equity, labour movement out of districts, minimal capital investment in 2002 and widespread depopulation of livestock will mitigate against rapid rebound of many farm businesses and local economies.
- There has been a trend towards intensification of animal industries in Western Australia with increases in lot feeding in the beef and lamb industries, development of intensive feeding systems in the dairy industry and the concentration of sheep on fewer pasture hectares as the cropping area has expanded. This is leading to a need for research and development into new fodder and feeding systems, management of the nutrient impact and development of new production systems.
- The Government approved the relocation of the Midland Saleyard to Muchea. A Request for Interest / Request for Proposal process has been established to identify potential future owner/operators of replacement saleyards, based on the proposed location to Muchea.

Agriculture resource management

- **Land and water degradation**
Managing salinity in the South-West and rangeland condition in the pastoral areas are high priority land degradation issues. For agricultural land use some difficult choices will need to be made to get the right level of investment for longer term ecological stability of the natural resource base on which rural communities and agricultural industries depend.

Soil health will be an increasingly important issue for cropping and pasture systems. Grain yield potential from large areas of the Western Australian grain cropping environments is limited by soil constraints such as salinity, soil compaction and soil acidity and toxicity. Whilst the ability to resist the spread of saline soil will be limited in the short term, techniques for amelioration of soil compaction, soil acidity and soil fertility are available. Areas of land requiring amelioration and use of ameliorants will increase and influence the cost of production.

- **Climate change**
The forecast impact of climatic change is for a trend towards decreasing rainfall and increasing temperature during the growing season. These climatic changes will impact on crop yield potential and profitability and will impact on future research and development needs, including crop breeding, to enable industries to cope with the change in environment. An improved ability to forecast seasonal conditions will also assist in the ability of the industry to manage inputs as we head towards increased climatic variability.

Linked with climate change is increased pressure on water resources. Increasingly agriculture will be required to account for the comparative profitability and efficiency of its water use. Growth in agricultural industries will be highly dependent on access to water resources.

- **The emergence of 'sustainable development' as a market-driven concept**
In the short term the market is unlikely to be a major driver for environmental sustainability being limited to a relatively small number of producers supplying niche or specialised markets. However the industry must be positioned to meet the likelihood of increased export market pressures in this area.

Major corporations are embracing the 'sustainable development' debate through triple bottom line reporting. Activities include industry imposed Codes of Practice for resource use and management, standards for environmental reporting and target setting for environmental burdens. The Western Australian Government has prepared a Sustainable Development Strategy.

- **Regional planning and integration**
A strong focus on a coordinated regional approach to community and economic development and the delivery of government services. A whole of government approach is increasingly being taken to integrate natural resource management and agricultural production at the regional level, covering the conservation of the natural resource base both on-farm and in off-site ecological impact, and involving both land and water management. Strategic planning is increasingly occurring at the regional level to provide a more integrated approach to resource management that allows trade-offs with economic and social issues.

Biosecurity

- The threat of incursion of serious plant and animal pests and diseases and weeds will continue as a result of greater population mobility and increased international and interstate trade. Heightened public awareness and strengthened community commitment to biosecurity of the State's biological resources will be essential if the risk of incursions of serious exotic plant and animal pests and diseases and weeds is to be adequately mitigated.
- The significant economic and social impacts of such serious animal diseases as Foot and Mouth Disease, Bovine Spongiform Encephalopathy and Nipah virus will drive greater community expectation that susceptible animal industries and governments will work proactively to ensure that adequate prevention and preparedness measures are in place. Similar community expectations will emerge regarding the protection of natural resources from ingress of weeds, impact of non-native animals and diseases to which native flora and fauna are susceptible.
- Strategic biosecurity preparedness programs to reduce the potential impacts of pest and disease incursions will be increasingly important. Crop breeding programs will need to include offshore testing to evaluate germplasm for major diseases/pests to assess the status of current and future varieties to these risks such as Hessian fly and Russian wheat aphid.
- The recent international terrorism attacks and heightened security concerns in the USA have resulted in a focus on food security that may be repeated in Australia. A risk of agri-terrorism exists, leading to a need to ensure adequate biosecurity risk management measures are in place.
- Under the international Sanitary and Phytosanitary Agreement there will be an ongoing need to scientifically justify both international and domestic import quarantine measures. The generation of rigorous survey data to demonstrate freedom of Western Australia from specific pests, diseases and weeds will be increasingly important in order to gain access for the State's produce to premium international markets.
- Modernisation of regulatory mechanisms, including the most appropriate interface of national and State legislation and regulations, and efficient industry and community consultation processes will be essential for the State's biosecurity regulatory system to keep pace with rapid biological, technological, market and community developments. Integration of legislation, more responsive regulatory processes, and adoption of co-regulatory schemes will be essential to the cost-effective regulation for plant and animal health, product integrity and natural resource protection.
- Downward international and domestic trends in community resourcing of traditional agriculture protection services will continue the shift away from operational control activities toward Statewide prevention and preparedness strategies, and programs with either high public good or market failure characteristics. Industry sectors and individual landholders will have to take increased responsibility for either funding or implementing pest and disease control measures where they are in a position to directly capture the benefits of such investment, or to effectively manage the biosecurity risks.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2002-03 Budget to Parliament on 16 May 2002 are outlined below.

	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Commonwealth Natural Heritage Trust - Agreement 2	15,500	20,500	-	-
Additional Red Imported Fire Ants funding	424	-	-	-
Functional Review Taskforce – savings expected from increased efficiency in Research and Development delivery.....	-	(1,000)	(2,000)	(2,000)

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Food and fibre industry development	88,744	86,515	98,347	94,502			
Output 2:							
Agricultural resource management	61,605	59,176	43,027	39,143			
Output 3:							
Biosecurity	56,310	51,114	63,515	58,577			
Output 4:							
Services provided to Rural Business Development Corporation of Western Australia	14,476	10,920	10,340	5,504			
Total Cost of Outputs	221,135	207,725	215,229	197,726	192,085	170,346	169,933
<i>Less Operating revenues</i>	<i>92,924</i>	<i>78,483</i>	<i>83,283</i>	<i>75,720</i>	<i>71,004</i>	<i>47,384</i>	<i>45,389</i>
Net Cost of Outputs	128,211	129,242	131,946	122,006	121,081	122,962	124,544
Adjustments ^(a)	1,612	(2,160)	(4,760)	(1,589)	(1,119)	(1,120)	(1,119)
Appropriation provided to deliver Outputs.	129,823	127,082	127,186	120,417	119,962	121,842	123,425
ADMINISTERED TRANSACTIONS							
Appropriation for Administered Grants, Subsidies and Transfer Payments	1,178	1,178	1,178	1,178	1,178	1,178	1,178
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	4,250	-	-	-	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	135,251	128,260	128,364	121,595	121,140	123,020	124,603

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A growing and diversified economy	Increased competitiveness and profitability of Agriculture, food and fibre industries	1. Food and fibre industry development
A valued and protected environment	Improved ecological sustainable development of agri-industry	2. Agricultural resource management
Strong and vibrant regions	Effective management of biosecurity	3. Biosecurity

Outcome: Increased competitiveness and profitability of Agriculture, food and fibre industries

1. Effectiveness Indicator - Total Factor Productivity

Total Factor Productivity (TFP)^(a) growth in Western Australian broad acre agriculture continues to remain the highest among all Australian States. From 1988-89 to 1999-2000, average annual TFP growth is estimated at 5.87% compared to that of 4.34% for Australia as a whole. Actual and projected TFP index values (with the base year of 1987-88=100%) are presented in the table below.

The high rate of productivity improvement is largely attributable to the domination of grain production in the State's agriculture sector. From the early nineteen nineties, the expansion of pulses and oilseeds area and production, and the decline in wool prices have biased the cropping-mix in Western Australian agriculture towards grain (cereals plus pulses and oilseeds) production. Adverse seasons in 2001-02 and 2002-03 have impacted on TFP.

Outcomes and Key Effectiveness Indicators ^(b)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: Increased competitiveness and profitability of Agriculture, food and fibre industries					
Australia	148	150	140	156	Variation is marginal and due to the expected crop loss as a result of seasonal variability.
Western Australia	170	180	160	185	
Outcome: Improved ecologically sustainable development of agri-industry					
The extent to which recipients were satisfied with the way schemes are administered	86%	86%	86%	86%	

(a) TFP is defined as the ratio of outputs and inputs quantity indexes. It is calculated using 'Tornqvist indexes' to aggregate diverse groups of outputs and inputs. TFP growth over a period is measured by averaging simple annual percentage changes in TFP indexes. TFP growth provides an indicative measure of improvements brought about by changes in technical efficiency and better production methods in agriculture.

(b) More details of effectiveness indicators are provided in the annual report.

2. Effectiveness Indicator – Gross Value of Production

Gross value of production (GVAP) is a good determinant of the health of the agricultural sector. It has been proven by many research studies across the world that the outputs of agricultural sectors are significantly influenced by research and development organisations like the Department of Agriculture. As can be seen from the following table, the GVAP of Western Australia's agricultural sector has progressively risen over the past eight years. The impact of very poor seasons in 2000-01 and 2002-03 is evident, however, in 2003-04 it is estimated that production will revert to normal levels. The effect of de-stocking during the poor seasons will marginally slow the growth of GVAP.

Key Effectiveness Indicator ^(a)

Year	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	2002-03 est.	2003-04 target
GVAP (\$m)	3,511	3,801	4,055	4,276	4,734	4,387	5,523	4,387	5,200

(a) more details of effectiveness indicators are provided in the annual report.

3. Effectiveness Indicator – Uptake of Grain Varieties

The Department of Agriculture is the main provider of new varieties for the dominant export crops grown in Western Australia (eg. wheat, lupins and barley). The market share of Department of Agriculture developed varieties highlights the effectiveness of the breeding programs for Western Australian conditions.

The table below shows that despite a particularly difficult growing season, there has been an overall increase in the market share of Department of Agriculture bred crop varieties. In 2001, all crops (excluding field peas) show over 80% inclusion of Department of Agriculture lines. In total there has been an increase from 82% in 2000 to 87% in 2001.

Key Effectiveness Indicator ^(a)

Season and variety	% of Western Australian crop area sown with varieties developed by the Department of Agriculture	Season hectares planted	Total area (hectares) planted with varieties developed by the Department of Agriculture
2000			
Wheat	78.0	4,633,000	3,613,740
Barley	86.8	946,000	821,128
Oats	96.2	264,000	253,968
Lupins	99.8	1,000,000	998,000
Field peas	3.1	65,000	2,015
Chickpeas	92.4	45,000	41,580
TOTAL	82.4	6,953,000	5,730,431
2001			
Wheat	84.2	4,590,000	3,864,780
Barley	88.9	1,000,000	889,000
Oats	96.1	305,000	293,105
Lupins	99.6	950,000	946,200
Field peas	1.2	40,000	480
Chickpeas	95.4	16,000	15,264
TOTAL	87.1	6,901,000	6,008,829

Source: ABS data and the 2001 Crop Variety Sowing Guide

(a) more details on effectiveness indicators are provided in the annual report.

Outcome: Improved ecological sustainable development of agri-industry

A recent survey of farmers found that the most common farm practices adopted in the agricultural region are regular monitoring of pasture/vegetation, management of crop rotations to minimise degradation, and preserve or enhance areas of conservation value. Over 70% of farmers surveyed reported to be using these practices.

The survey also found that in the Pastoral region, the most common practices were formal monitoring of vegetation/pasture condition (83%), permanent control methods on stock water supplies (67%) and excluding stock from areas impacted by degradation (66%). In addition, a significant increase in the efforts of pastoralist to preserve or enhance areas of conservation value was noted. The following tables provide the detail of this survey.

Effectiveness Indicators ^(a)**Western Australian primary producers in the Sheep/Wheat region using selected sustainable land management practices**

<i>Selected Management Practice</i>	1998-99	1999-00	2000-01	2001-02	2002-03 target
	%	%	%	%	%
Agronomy Practices:					
Planted saltland pasture species	-	-	21	23	23
Planted trees for commercial production (eg, oil mallees, pines and bluegums)	-	-	16	15	15
Stubble retention or mulching practices	73	68	69	62	62
Farmed to soil type			69	71	71
Revegetation and Biodiversity Management:					
Tree/shrub planting	67	64	53	63	63
Preserve or enhanced areas of conservation value	57	60	82	61	61
Livestock Management:					
Excluded stock from areas impacted by land degradation	78	43	75	62	62
Protected river or creek frontages from grazing animals	37	45	54	42	42
Resource Monitoring:					
Regular soil testing or monitoring	65	64	68	73	73
Regular monitoring of the watertable	40	47	40	38	38

(a) More details of effectiveness indicators are provided in the annual report.

The above table shows trends in the adoption of sustainable management practices in the Sheep/Wheat region. Generally the results show there is a high proportion of primary producers who continue to use sustainable practices such as tree/shrub planting, soil testing and farming to soil type, reflecting continued Department of Agriculture activity in these areas. The decrease in the use of livestock management practices reflects the decline in the overall sheep numbers over the last few years in the Sheep/Wheat region as a result of successively low wool prices as well as poor seasonal conditions.

The trend to preserve or enhance areas of conservation value showed a peak in 2000-01. This demonstrates the effectiveness of promoting the availability of assistance schemes in that year. The decline in tree/shrub planting in 2000-01 reflects the dry condition affect on farmers revegetation programs. The figures for 2001-02 for both these revegetation and biodiversity management practices are in line with previous years, suggesting that primary producers continue to regard revegetation and biodiversity management as important practices.

Western Australian primary producers in high rainfall regions using selected sustainable land management practices

Selected Management Practice	1998-99	1999-00	2000-01	2001-02	2002-03 target
	%	%	%	%	%
Agronomy Practices:					
Planted saltland pasture species	-	-	4	5	5
Planted trees for commercial production (eg, oil mallees, pines and bluegums)	-	-	10	10	10
Stubble retention or mulching practices	24	27	33	18	18
Farmed to soil type	-	-	48	56	56
Revegetation and Biodiversity Management:					
Tree/shrub planting	44	59	43	50	50
Preserve or enhanced areas of conservation value	77	75	48	50	50
Livestock Management:					
Excluded stock from areas impacted by land degradation	66	69	37	39	39
Protected river or creek frontages from grazing animals	43	40	32	48	48
Resource Monitoring:					
Regular soil testing or monitoring	42	54	60	60	60
Regular monitoring of the watertable	30	25	29	33	33

The above table shows trends in the adoption of sustainable management practices by primary producers in the high rainfall region. The decrease in the percentage of primary producers that practiced stubble retention or mulching in the High Rainfall region is likely to have been a result of a much drier year than average in this region, therefore less vegetative cover is available to retain or mulch.

The results show a decline in respondents adopting revegetation and biodiversity management practices over two years (2000-01 and 2001-02). This may be due to the large number of small landholders in the region not able to meet requirements for Natural Heritage Trust (NHT) funding. In addition, the affect of the dairy industry deregulation on farmer income has impacted the capacity of many landholders in this region to adopt these practices.

Western Australian primary producers in the rangelands using selected sustainable land management practices

Selected Management Practice	1998-99 %	1999-00 %	2000-01 %	2001-02 %	2002-03 target %
Permanent control methods on stock water supplies	91	67	67	68	68
Rotational pasture spelling during plant growth season	56	50	57	50	50
Specifically spelled pastures for subsequent use by export cattle	23	23	32	24	24
Fencing to land systems	56	64	57	53	53
Excluded stock from areas impacted by land degradation	60	56	66	70	70
Protected river or creek frontages from grazing animals	25	36	36	27	27
Conducted a prescribed burn for management purposes	32	24	36	34	34
Preserve or enhanced areas of conservation value	49	50	66	46	46
Formal monitoring of vegetation/pasture condition	77	82	83	80	80

Generally the results in the above table show there is a high proportion of primary producers who continue to use sustainable management practices. This reflects the Department of Agriculture's efforts to promote the adoption of sustainable management practices in the pastoral areas, especially in the areas of formal monitoring of vegetation/pasture condition, exclusion of stock from areas impacted by land degradation and permanent control methods on stock water supplies. The number of primary producers preserving or enhancing areas of conservation value shows a significant decrease in 2001-02 compared to the previous year. However, this figure is in line with figures from earlier years. The peak in 2000-01 in this practice is possibly reflective of the concerted efforts made in that year to promote conservation practices and the availability of conservation incentives.

Outcome: Effective management of biosecurity

Key output areas are acting to protect the productive resource base of Western Australian agriculture. Areas include activities that prevent or ensure early detection of incursions by exotic pests, diseases and other biological and chemical threats.

A certain frequency of incursions is inevitable, to which the response is to remove or minimise the risk of spread or damage. Removal of properties from quarantine signifies the effective local eradication or management of a pest or chemical threat. Aggregate statistics appear in the table below.

Key Effectiveness Indicators (a)

	Output measure	1999-00	2000-01	2001-02	2002-03 target
1	Identifications of notifiable animal diseases	53	84	69	65
2	Number of animal diseases	13	18	15	14
3	Interceptions of significant pests, diseases & weeds	224	159	530	250
4	Number of pests, diseases & weeds	60	45	61	50
5	Removal of properties from quarantine	118	76	105	75

(a) More details of effectiveness indicators are provided in the annual report.

Animal Diseases

For animal disease identification, early identification is critical to successful control of disease. A primary focus is the identification of potentially serious diseases. A disease is designated as being notifiable if it matches a set of criteria that relate to the likely scale of impact on agriculture and human health.

This year two diseases Cattle Tick (5 identifications) and Chlamydiosis - Ovine (1 identification) were added to the list. Four diseases Echinococcosis, Bovine Genital Campylobacteriosis, Infectious Laryngotracheitis and Epizootic Ulcerative Syndrome accounted for most of the reduction of identifications from 2000-01.

Interception of significant pests, diseases and weeds

The total excludes interceptions of insects from international sources, which are reported to the Commonwealth Government. Indicator 4 is meant to minimise undue influence of individual pest species on the total, this indicates that 61 individual pests, diseases and weeds were intercepted 530 times. For pest interceptions by interstate and international barrier quarantine activities, effectiveness is the exclusion of quarantine risk material. Sampling indicates successful exclusion of insect pests, plant diseases and weeds. A given pest is deemed significant when it is capable of inflicting a high damage cost.

The total for 2001-02 was mainly boosted by two pests (Pyralid Moth and Cicadellidae) and three types of seed shipments found to be contaminated (Barley, Fumarja spp and Oats). During 2001-02 the number of lines of seed intercepted increased dramatically from 13,764 in 2000-01 to 35,391. This was primarily due to large consignments of trial seed imported by plant breeders from the Department of Agriculture and private companies during June 2002. The majority of these were either destroyed or re-exported.

Quarantine

For quarantine releases, two activities - footrot eradication and chemical residues - were included to demonstrate effectiveness. When a property, flock or herd is released from quarantine, which may be by the issue of a permit, this signifies either freedom from a pest threat or control of the problem by virtue of management arrangements in place. Progressive releases indicate wider freedom from the threat, and thereby reduce the number of properties or flocks subject to future release.

There was an increase in the number of properties removed from quarantine in 2001-02. The ratio of properties added, to those released from property management plans was 63%. There was however, a net increase of properties placed under quarantine for footrot due to higher wool and sheep prices, which have led to less than expected releases, as farmers chose to undertake summer eradication instead of the (faster) destocking option.

Output 1: Food and fibre industry development

Generation, integration and application of knowledge which together with appropriate industry policy increases the international competitiveness and market opportunities for State agriculture, food and fibre industries.

This output contributes to increased profitability and competitiveness of agri-industry by providing agri-industry with leading edge science and innovation in the following areas:

- R&D of new plant and animal products;
- R&D of new farming techniques and practices;
- facilitation of strategic alliances with other countries;
- encouragement of investment attraction and provision of market intelligence;
- provision of key information and support for the development of new industries; and
- development of key industry policy.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	88,744	86,515	98,347	94,502	Dairy assistance package expires on 30th June 2003.
Less Operating Revenue ^(a)	28,439	21,096	29,121	28,032	Increase in 2002-03 estimated actual is due to higher Grain Research Development Corporation, Cooperative Research Centres and other industry funding.
Net Cost of Output	60,305	65,419	69,226	66,470	
Adjustments ^(b)	5,000	(2,094)	(1,818)	(1,524)	
Appropriation for delivery of Output 1	65,305	63,325	67,408	64,946	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Estimated person hours involved in research and industry development for the grains sector	729,034	674,012	774,882	768,617	
Estimated person hours involved in research and industry development for the horticulture sector	288,338	258,763	297,241	281,850	
Estimated person hours involved in research and industry development for the meat, dairy and other animal products sector	222,300	202,212	222,128	220,332	
Estimated person hours involved in research and industry development for the wool sector	182,108	167,841	185,796	184,293	
Estimated person hours involved in investment attraction and market intelligence and development.....	60,703	53,923	58,648	58,173	
Quality					
Funding from sources other than State Government	\$18 million	\$19 million	\$26 million	\$25 million	
Timeliness					
Research and industry development milestones achieved within time parameters.	90%	92%	91%	92%	
Cost (Efficiency)					
Average hourly cost per person involved in research and industry development for the grains sector.....	\$58.98	\$63.62	\$60.23	\$61.48	
Average hourly cost per person involved in research and industry development for the horticulture sector	\$58.42	\$63.53	\$59.67	\$63.71	
Average hourly cost per person involved in research and industry development for the meat, dairy and other animal products sector	\$62.77	\$64.18	\$63.04	\$64.34	Please refer to note (b) below.
Average hourly cost per person involved in research and industry development for the wool sector	\$59.04	\$63.71	\$60.29	\$61.53	
Average hourly cost per person involved in investment attraction and market development	\$62.40	\$65.46	\$63.67	\$64.98	
Value of Dairy Assistance Grants administered ^(b)	\$2.8 million	\$5 million	\$5 million	Nil	Dairy assistance package expires on 30 June 2003.
Full Time Equivalents (FTEs)	768	696	742	736	

(a) Some of the above measures are focused on inputs due to previous output based structure proving less effective. As systems develop, output based measures will be implemented.

(b) For 2001-02 Actual and 2002-03 Budget, the Dairy assistance figures were incorporated within the hourly values for meat, dairy and other animal products.

Major Achievements For 2002-03

- Some specific examples of achievements in horticulture included:
 - best practice guidelines for safe handling of fruit in packing sheds developed and distributed and supported previous initiatives to develop Quality Assurance (QA) for Western Australia's export fruit industry;
 - new markets for Western Australian pome and stone fruit initiated in India;
 - superior performance of Western Australian seed potatoes demonstrated in Vietnam, Indonesia and Sri Lanka ensured the expansion of export seed potatoes into these 3 new markets;
 - a QA system for carrots was developed by the Department of Agriculture and implemented by growers and exporters;
 - commercial release of a high flavour strawberry (Kiewa), selected by the Department of Agriculture, aimed at further expansion of the strawberry industry for local and export markets;
 - 60 new grape vine clones and varieties imported under quarantine protocols into Western Australia helped underpin continuing competitiveness and market development of the Western Australian wine industry;

- world-first Crimson Seedless table grape production manual released to industry will underpin next phase of export market expansion;
 - a novel plant tissue culture system, In-Vitro Soil (IVS), was developed. IVS combines plant tissue culture techniques with traditional nursery practices to overcome root strike problems, particularly in woody plants. The technique has proven so successful that it is predicted to revolutionise plant tissue culture propagation in Western Australia and throughout the world. Commercialisation options are being progressed with potential Western Australian-based partners; and
 - sugarcane production in the Ord River Irrigation Area increased by 35%.
- The Department of Agriculture provided forecasts on the likelihood of a dry 2002 season and delivered seasonal outlooks and a range of tactical options for growers confronted with the expected dry season. Examples of the tactical options included: moisture delving, varietal selection, appropriate nitrogen fertiliser input and amended weed control. This information was provided through workshops in partnership with the agri-business sector, the internet and media, and was supplemented by monthly mapping of yield predictions and soil moisture across the grain belt.
 - The release of diagnostic and decision support tools to improve crop production and protection under a range of seasonal conditions. For example: Select Your Nitrogen, Optlime, Simulated Transitional Economic Planning (STEP), Integrated Weed Manual, Radish Integrated Management Model, and Southern Weeds and Their Control.
 - An emergency response was implemented for an outbreak of stripe rust that occurred during the 2002 growing season of a strain not previously detected in Australia. An 'e-Variety Guide for Stripe Rust' ready reckoner was released to assist growers with varietal selection for 2003. Screening techniques were developed for use in the wheat breeding program to evaluate crossbreds for their resistance to this new strain of stripe rust.
 - The Department of Agriculture became a partner in the National Wheat Breeding Program (operating as Enterprise Grains Australia) with Grains Research Development Corporation (GRDC), Queensland Department of Primary Industry and New South Wales agriculture. The Department of Agriculture also became a core partner in the national Molecular Plant Breeding Cooperative Research Centre, will commence its second funding cycle in June 2003. These initiatives will enable Western Australia to remain at the forefront of wheat breeding to improve yield and quality characteristics.
 - The new Australian Hard wheat variety EGA Bonnie Rock was released in August 2002 as the first variety from the Enterprise Grains Australia alliance. It is proving to be well adapted to the central and northern wheat belt, demonstrates good resistance to black-point quality defect and is out-yielding existing varieties by up to 12% in the recommended zone.
 - Two new barley varieties, Hamelin and Baudin, were released with a provisional malting classification in November 2002. These varieties have higher yield and superior malt qualities than existing varieties and will make a significant contribution to the further development of the barley industry in Western Australia.
 - Genetic markers for disease resistance (mildew and barley yellow dwarf virus) and markers discovered for pre-harvest sprouting, black point and kernel discolouration in barley and wheat were incorporated in the breeding program and will significantly add to the speed and efficiency of breeding operations. Similarly, phomopsis blight and anthracnose disease markers were incorporated into the lupin breeding program.
 - Growers now have significantly better ability to improve productivity and quality of grain crops from soils prone to compaction through the adoption of tramline farming methods developed by the Department of Agriculture. There was a four-fold increase in the number of farmers utilising the technology from 2001 to 2002.
 - The Department of Agriculture's broadacre extension services have been refocussed to provide rigorous farming systems analysis, opportunity and option identification and group-based training and participatory development and demonstration. This change makes the Department of Agriculture's service complementary with a range of agri-business services, and places special emphasis on improving the economic and environmental sustainability of regions reliant upon broadacre farming systems.
 - Research into genetic performance, new feed finishing systems and turn-off of high weight lambs has helped increase lamb exports.

- The successful development and trialing of a model to select wool characteristics of importance to processors was undertaken in India. The perception of Western Australian wools has changed as a result of the analysis tool allowing buyers to select wool types with certainty.
- In 2002-2003 the new pasture species *Trifolium glandalifium* was released along with two serradella varieties and two subterranean clover varieties.
- The Rangelands benchmarking project has highlighted the Best Management Practices in the Region and the profitability to be gained by increasing lambing percentage and decreasing the mortality rate.
- A new project for improving the pastoral management services to Aboriginal pastoralists in the Kimberley was commenced in collaboration with the Indigenous Lands Council (ILC).
- Publishing of research reports including 'International Market Trends for Genetically Modified Crops' and 'Feed Grains Industry in WA'. These reports informed and stimulated debate about important issues facing the State's agriculture industry, ultimately focussing attention on the various technological and business options available to producers to increase the productivity of their businesses.
- Formalised relationships between the Government of Western Australia and the Governments of Middle Eastern countries, including United Arab Emirates, Libya and Egypt, through the ratification of Memoranda of Understanding. Negotiated potential for future Memoranda of Understanding with Kuwait and Jordan.
- Successful launch of a 'Made by Japanese in WA' investment promotion. The promotion is a joint venture between Japanese growers, food processors and food service companies. The aim of the promotion is to increase awareness about Western Australia's capabilities, and investment and trade opportunities. The launch attracted more than 20 Japanese companies to Western Australia in October 2002. These companies gained an understanding about Western Australian agriculture and the Western Australian life style and culture and identified potential opportunities to invest in Western Australian horticulture and meat industries.
- Developed guidelines for, and managed, the Department of Agriculture's contribution to the Dry Season Advisory Response, including distribution of grants of up to \$6,000 for drought affected regions.

Major Initiatives For 2003-04

- Establish a clear market focus through strategic alliances with agriculture, food and fibre industries. Emphasis will be on investment attraction and helping agriculture, food and fibre industries to better understand their markets and the potential they offer and helping agriculture, food and fibre industries target key markets. A sample of the initiatives include:
 - develop and implement a 'Focus Korea' initiative in order to generate a strong bilateral relationship to foster trade and attract investments into Western Australia. Country focus programs encourage the transfer of technology through collaboration between respective governments and the agri-business sectors. The project also identifies and promotes investment in food and agricultural production in Western Australia;
 - organise Western Australian involvement in the Gulf Food 2003 exhibition in Dubai in order to promote Western Australian food and agriculture and stimulate future trade opportunities;
 - finalise the Memoranda of Understanding with Kuwait and Jordan and establish a program for long-term cooperation; and
 - work to implement the terms of the Memoranda of Understanding negotiated with Egypt, United Arab Emirates and Libya.
- Food Industry Initiative – This initiative will implement a range of activities to increase the value and strategic position of the State's food industry. These activities will include functional food development, R&D, investment attraction, facilitation of innovation, ensuring food integrity, trade facilitation, providing market intelligence and developing strategic alliances. It has been recognised that the profitability of the agricultural sector will be increasingly dependent on the level of transformation and value adding to products, especially for the export market.
- Use research, development and extension to enhance the productivity of agriculture, food and fibre industries. Emphasis will be on the:
 - development and evaluation of new varieties – two new grain varieties, four new cut flower lines to the floriculture industry and two new pot plant lines are planned to be released in 2003-04;
 - the expanding table grape industry will be aided by release of a new variety with superior eating qualities;

- further expansion of the Western Australian wine industry will be supported through the development and introduction of new water saving irrigation technologies to increase water use efficiency and improve the quality of the wine grapes produced in key production areas, such as Frankland and Margaret River;
 - a best practice post harvest system and manual will be developed for the export carrot industry, to significantly reduce the losses of carrots from the field to the marketplace and to underpin the Western Australian industry's reputation for reliable supply of high quality carrots;
 - apple exports will be expanded through the development of supply chain relationships for profitable trade into India with a focus on two key markets – Chennai and Mumbai;
 - develop decision aid tactical models of sheep management and wool production that allow producers to optimise returns from improving wool and sheep prices;
 - development of intensive animal production systems that minimise erosion risks and nutrient leaching in the dairy industry;
 - research into the genetics of meat and wool quality to meet market specifications;
 - development of industry alliances in developing export markets based on quality assured products;
 - improve the eating quality of pork by using dietary manipulation, management strategies and genetic marker assisted technologies to impact on quality parameters such as intramuscular fat and tenderness;
 - utilisation of the latest developments in communication technology to enhance the provision of critical information to producers; and
 - research and development of new techniques for controlling parasites in livestock.
- The development and release of a Crop Variety Profiler in conjunction with growers will provide growers with easier access to variety information and in formats that can be readily updated with current knowledge on a variety.
 - The rapid derivation of rust resistant types from susceptible advanced lines will occur through an expanded research alliance with the National Cereal Rust Control Program. The initiative will also upgrade the germplasm base with diverse resistances across a range of quality types and develop field selection methods for maintaining rust resistance in the breeding program. Four new triple rust resistant wheat varieties will be considered for release in 2003-04. Marker assisted selection will be used for such traits as pre-harvest sprouting, black point and late maturity alpha-amylase activity, in conjunction with the disease resistance program.
 - Mutation breeding methods successfully utilised for a key herbicide tolerance trait in wheat will be used to develop tolerance to new herbicide groups and improved disease resistance. This approach will also be applied to lupins, faba beans, barley and some oilseed crops, to generate diverse genetic populations and allow for further screening against key diseases in these crops.
 - The Department and the South Australian Research and Development Institute (SARDI) will implement a strategic alliance for field pea and oat breeding for the low rainfall/short season environments of southern Australia. The chickpea breeding program will fast track the release of ascochyta resistant desi and kabuli chickpeas in 2004, rebuilding the Western Australian industry currently constrained by this disease. The desi lines have partial resistance to Ascochyta sufficient to allow the crop to be re-developed in appropriate rotations in southern Western Australia. The kabuli lines, suited to irrigated production in northern Western Australia have high disease resistance and excellent seed quality.

Output 2: Agricultural resource management

Generation, integration and application of knowledge which together with appropriate investment, policy and regulation develops the capacity of rural communities and industries to profit from environmentally responsible agriculture.

This output contributes to the ecological sustainable development of agri-industry in a number of ways. The Department of Agriculture aims to manage the risks to production by preventing the decline in the productive capacity of our natural resources and minimising offsite impacts of agriculture such as stream sedimentation, nutrient contamination and rising water tables.

Sustainable use of our natural resources is inextricably linked to productivity and profitability and therefore has to be part of business and management decisions that are made at the paddock level by farmers every day. Influence is highly dependent on knowledge of, and credible participation in rural networks. The Department of Agriculture through its long established connection with rural people and its fostering of networks such as the Landcare movement is still the best placed agency to do this.

For sustainable land management, farmers must receive holistic sustainable land management and production advice. Increasingly, advice on sustainable land management is being incorporated into farming systems advice and the Department of Agriculture because of its skills and knowledge is uniquely placed to lead this through R&D and farming systems.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	61,605	59,176	43,027	39,143	Adverse Season and Exceptional Circumstances Funding is expected to be lower in 2003-04. Slower than expected roll out of NHT2 and NAP in 2002-03.
Less Operating Revenue ^(a)	29,012	30,274	22,505	22,366	
Net Cost of Output	32,593	28,902	20,522	16,777	
Adjustments ^(b)	(4,663)	(3,217)	(1,444)	(445)	
Appropriation for delivery of Output 2	27,930	25,685	19,078	16,332	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures ^(a)

	2001-02 Actual	2002-03 Budget ^(b)	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target	
Quantity						
Number of estimated person hours involved in salinity and Natural Resource Management..	243,785	242,825	176,279	142,373	Increase efforts and improved techniques to undertake assessments.	
Number of estimated person hours involved in rural capacity building programs	71,205	77,181	69,437	46,049		
Number of estimated person hours involved in resource protection - land clearing and drainage regulation	28,065	29,744	26,577	22,985		
Number of estimated person hours involved in natural resource condition analysis and strategic direction	54,223	54,360	43,540	39,621		
Number of estimated person hours involved in rangelands management.....	65,665	64,616	33,173	34,245		
Hectares assessed for risks, options and impacts	2.45 million	2.8 million	4.6 million	5.6 million		
Quality						
Land clearing and drainage assessments involving comprehensive property inspections.....	78%	75%	76%	77%		
Customers who feel that attendance at Department of Agriculture initiated events improved their understanding of natural resource management issues	na	60%	60%	65%		
The proportion of Western Australian Rangelands monitoring sites showing improvements or stabilisation.....	85%	85%	85%	85%		
Timeliness						
Regulatory assessments (land clearing and drainage) completed within 90-day statutory period.....	99%	98%	98%	99%		
Cost (Efficiency)						
Average hourly cost of persons involved in salinity and Natural Resource Management..	\$69.40	\$67.90	\$68.74	\$60.19		
Average hourly cost of persons involved in rural capacity building programs	\$93.60	\$93.65	\$92.90	\$80.20		
Average hourly cost of persons involved in resource protection - land clearing and drainage regulation	\$51.70	\$51.51	\$51.89	\$43.10		

	2001-02 Actual	2002-03 Budget ^(b)	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Average hourly cost of persons involved in natural resource condition analysis and strategic direction	\$64.20	\$63.58	\$63.83	\$53.20	
Average hourly cost of persons involved in rangelands management.....	\$85.40	\$85.40	\$85.01	\$76.30	
Average cost per hectare assessed for risks, options and impacts	\$0.78	\$0.77	\$0.71	\$0.61	
Value of Landcare grants administered	\$17 million	\$14 million	\$4.6 million	\$15.5 million	Slower than expected roll out of NHT2 and NAP in 2002-03. Will be rectified in 2003-2004.
Value of Adverse Season and Exceptional Circumstances grants administered.....	\$6.1 million	\$1 million	\$3.7 million	Nil	Adverse seasons are not predictable.
Value of Farmbis grants administered	\$2.5 million	\$7.8 million	\$5.9 million	\$2.4 million	
Full Time Equivalents (FTEs)	377	323	276	269	

- (a) Some of the above measures are focused on inputs due to the previous output based structure proving less effective. As systems develop, output based measures will be implemented.
- (b) Due to calculation error, the quantity and cost figures for the 2002-03 Budget were overstated by approximately 20%.

Major Achievements For 2002-03

- Significant contribution to the development of the State Salinity Investment Framework to establish priority assets requiring protection and expenditure of public funds. In particular significant analysis was carried out of the areas at risk to salinity, the probability of success and the economic benefits and cost of strategies for recovery, containment and adaptation.
- Successful completion of bilateral negotiations with the Commonwealth for the extension to the Natural Heritage Trust (NHT2) to enable the funding of state wide and regional programs to improve resource condition in the agricultural areas. Under the Australian Government Envirofund, 216 community-based projects were assessed and \$2.5 million funds provided to 162 successful projects.
- Surveys to provide farmers with an assessment of land degradation risks and advice on options for improved management were conducted over approximately 4.5 million hectares of the agricultural areas. This and other resource information has provided significant input to farming systems projects and regional strategic analysis identifying development opportunities.
- Development and publication of statewide maps showing risk of various forms of land degradation.
- A Code of Practice and Best Environmental Management Practices for vegetable production in the South West agricultural region was prepared with the Potato Growers Association, landholders, DEWCP and CALM. Areas covered include farm planning, soil management, optimum use of fertiliser and chemicals, effective use of water resources and irrigation management, controlling pests and diseases, maintaining natural flora and fauna and the management of waste, noise and air pollution.
- Attraction of large numbers of small landholders from outer metropolitan areas to property planning workshops and other events (known as the 'Heavenly Hectares' program) to improve awareness and adoption of best practices and legislative requirements related to the management of land, fertilisers, weeds and pests, remnant vegetation and livestock. Total attendance at events will be 1,800 over 12 months.
- Excellent results from Western Australia's Rangelands Monitoring System showing improvement in condition of rangelands.
- Engineering Evaluation and Catchment Demonstration Initiatives launched and project planning and initial stages completed.

- The Department of Agriculture's research and extension program has contributed to the use of agricultural lime remaining high, averaging more than 583,000 tonne per annum (1999-2001), despite poor seasonal conditions. There has been increased grower understanding generated by the release of 'Opti-lime – a decision support tool' at workshops held across the wheatbelt in 2002.
- The Department of Agriculture has established an Agriculture Resource Management Program to align with the management framework developed under the National Action Plan for Salinity and Water Quality (NAP) and to support regional natural resource management planning and implementation through regional Natural Resource Management (NRM) groups. Considerable research is being conducted to develop innovative practices that are profitable and address salinity and water quality impacts. These programs are also complemented by sustainable farming systems projects in the regions promoting productive approaches to sustainable land use.

Major Initiatives For 2003-04

- A production programming framework will be developed that enables an understanding of the interactions between management strategies to reduce risk to the resource base while enhancing productivity. Production programming incorporates diagnostic tools and decision support trees to prioritise the risks to the production system, and then develops the options available to manage the production risk while minimising the impacts on the natural resource base.
- In partnership with regional NRM Groups support the development of accredited Regional NRM Plans to guide NAP/NHT and other public investment into improving the condition of the resource base.
- A joint State/Commonwealth project to identify, evaluate and implement rural nutrient management best practices for the coastal catchments of the Peel Inlet and Harvey Estuary will be initiated. The project aims to reduce phosphorus pollution in the Peel Inlet and Harvey Estuary through a systematic approach which will identify environmental standards related to nutrient management and develop related, cost effective, Best Management Practices for agricultural point and non-point sources of phosphorus.
- Implement Sustainable Grazing on Saline Lands program in WA involving participative research by farmer groups with assistance from the Department of Agriculture.
- The Rapid Catchment Appraisal (RCA) project will be focussed to support the implementation of the NAP and NHT programs. During 2003-04, teams will review current analysis, interpretation and reporting currently being done on a 'catchment' basis. Applicable methodologies will be repeated at a regional scale aimed at providing the technical and resource management under-pinning to regional investment proposals being prepared by regional NRM planning groups. This period will also provide teams with the opportunity to evaluate and re-plan their work before resuming RCA at a 'catchment' scale in 2004. This will result in improved efficiency and increased value of the outputs from RCA.
- Development of an improved regulatory process for managing large scale drainage developments in the agricultural areas.
- On-ground works commenced for the Catchment Demonstration and Engineering Evaluation Initiatives to construct demonstrations of management systems in partnership with regional NRM and other groups.
- Use of the Environmental Management Unit process to engage pastoralists in improved management of range condition and landscapes.

Output 3: Biosecurity

Generation, integration and application of knowledge, policy and regulation to ensure the agriculture and related resources are protected and that safety and quality standards are upheld.

This output contributes to the protection of our productive resource base through:

- maintenance of effective barrier quarantine and protection requirements to minimise the risk of introducing new pests and diseases and to maintain market access;
- operation of effective surveillance programs to ensure early detection and diagnosis of incursions, define the status for market access and justify quarantine barriers;
- ongoing capability to undertake emergency responses to incursions and outbreaks of high priority animal and plant pests and diseases;
- delivery of effective management programs that target specified pests and diseases; and
- achievement of a high level of awareness of key threats to agricultural industries and an increased participation by industry members in the management of risk.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	56,310	51,114	63,515	58,577	Red Imported Fire Ants funding is reducing in 2003-04. 2002-03 AQIS revenue higher than expected in response to Foot and Mouth Disease and Anti-terrorism activities.
Less Operating Revenue ^(a)	20,997	16,193	21,317	19,818	
Net Cost of Output	35,313	34,921	42,198	38,759	
Adjustments ^(b)	1,275	3,151	(1,498)	380	
Appropriation for delivery of Output 3	36,588	38,072	40,700	39,139	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Diagnostic samples processed (animal and plant disease and plant pest)	28,954	25,000	26,000	25,800	
Import freight consignments cleared and export consignments certified	77,649	76,000	81,000	76,000	
Passengers subject to quarantine procedure	2,239,500	2,150,000	2,648,000	2,435,000	
Properties where Department control/eradication activities are undertaken for animal and plant pest diseases	1,800	1,850	1,940	1,930	
Property contacts for animal pests and plant pests and diseases (inspection, advice, audit)	33,470	31,000	34,750	32,867	
Property management plans for animal disease	833	810	830	830	
Quality					
Infected properties released from animal disease quarantine	56%	60%	60%	60%	
Emergency incident responses using a prepared contingency plan	100%	100%	100%	100%	
Timeliness					
Biosecurity risk assessments, surveillance and control activities undertaken within agreed timelines	90%	90%	91%	92%	
Cost (Efficiency)					
Average cost per diagnostic samples processed (animal and plant disease and plant pest)	\$284	\$280	\$281	\$280	

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Average cost per freight consignment cleared or certified	\$193	\$180	\$192	\$192	
Average cost per passenger quarantine checking cost	\$3.12	\$2.78	\$3.98	\$3.79	
Average cost per property contact for Department control/eradication activities for animal pests and plant pests and diseases	\$1,604	\$1,550	\$1,553	\$1,545	
Average cost property contact for animal pests and plant pests and diseases (inspection, advice and audit).....	\$456	\$452	\$451	\$451	
Average cost per property management plan for animal disease	\$9,559	\$9,320	\$9,315	\$9,310	
Value of Red Imported Fire Ants eradication program ^(a)	Nil	\$3.2 million	\$3.7 million	\$2 million	
Full Time Equivalents (FTEs)	564	534	575	561	

(a) The 2002-03 budget papers did not separate the red imported fire ants. Due to the significance of the issue, it has been identified separately in the estimated outturn figures and the 2003-04 budget estimate.

Major Achievements For 2002-03

- Biosecurity awareness among key industry and community groups was markedly enhanced via extension activities focussed on landholder recognition of responsibilities for farm biosecurity and control of regulated pests and diseases, plus easy access to practical management methods. Substantive contributions were made to development of Plant Health Australia's national Industry Biosecurity Plans for viticulture, citrus and banana industries.
- Quarantine risk material entering into Western Australia via road, air, and sea was successfully intercepted and improved protocols developed. Domestic quarantine protocols based on import risk assessment implemented for new imports of cherry fruit from South Australia and to mitigate risk of Banana Black Sigatoka disease in relation to resumption of banana imports from north Queensland.
- Number of cover sprays reduced against Mediterranean fruit fly in citrus (80%) and pomefruit (40%) through more efficient use of bait treatments improving sustainability of production and reducing pesticides in food and the environment.
- Surveillance and management programs for serious weeds such as small-seeded dodder, a parasitic weed that aggressively attacks canola and legumes, have been developed and implemented in relevant regions.
- A protocol for the export of oaten hay to South Australia was developed that enabled the domestic export of oaten hay to aid the drought response with appropriate mitigation of the risk associated with movement of diseases such as the Western Australian strain of stripe rust. A review of the import conditions for lentils for both sowing and human consumption in Western Australia was conducted to ensure that likelihood of introduction of biosecurity risks into Western Australia is minimised.
- A Ministerial review of the Skeleton Weed Eradication Program was conducted and a revised Skeleton Weed Program developed and implemented in close partnership with the grains industry. New surveillance methodology resulted in enhanced detection of skeleton weed infestations.
- Significant progress towards the implementation of the National Livestock Identification Scheme for cattle and National Flock Identification Scheme for sheep has occurred.
- Development of a funding model with the sheep and cattle industries for compensation for diseases of significance within the State.
- Participation in the National Emergency Animal Disease Exercise Minotaur to evaluate Western Australia's preparedness. Modified emergency management procedures and training were implemented following Operation Minotaur.

- Industry consultation groups for the sheep/goat, cattle and bee industries were established along with District Conservation Groups to inform the Department of Agriculture of industry's priorities and issues.

Major Initiatives For 2003-04

- The Agriculture Management Bill and legislation to amend or replace both the *Plant Pests and Diseases (Eradication Funds) Act* and *Cattle Industry Compensation Act* will be introduced into Parliament and all Regulations supporting the Agriculture Management Bill will be drafted.
- Cost-effective industry biosecurity measures will be implemented in partnership with all major industries under the GrainGuard, HortGuard, StockGuard and BeeGuard initiatives with costs borne appropriately by Government and industry. Industry consultation on biosecurity matters will be based around the biosecurity plans, and biosecurity plans will be integrated into broader industry development plans as they are developed.
- Further harmonisation of international and domestic quarantine policy and regulation will be achieved through improved national consideration of the State's area freedom status and regional differences in biosecurity risk status. Science-based review of domestic quarantine protocols will ensure an appropriate level of protection to the State, without imposing inappropriate restrictions on trade.
- Improved livestock identification and traceback and vendor declaration arrangements will improve the State's ability to both respond to emergency animal diseases and demonstrate to premium export markets the State's outstanding animal health status.
- Ongoing review of border and post-border biosecurity policies and operations will ensure that quarantine services continue to facilitate safe interstate trade in plant and plant products as per WTO guidelines. Audit of interstate nursery stock imports will help the State to maintain area freedom from exotic biological threats.
- New systems for Mediterranean fruit fly disinfestation and post harvest treatment will be developed for avocado fruit to enable interstate trade. Mass rearing of sterile Mediterranean fruitfly for delivery to South Australia will occur under contract, and provide for release to suppress the pest in key Western Australian production areas.
- A major contribution will be made to development of national Industry Biosecurity Plans for wheat, barley, oats, canola, pulses, lupins including pest lists and threat data sheets. National diagnostic capabilities in key exotic biological threats to grains industries will be improved through collaborative program.
- Surveillance methodology for key grains industry pests will be improved. Increased capability will be developed for detecting key exotic pests such as Khapra beetle and bruchids based on both strategic and targeted surveillance, and industry awareness. Capacity building of growers in on-farm surveillance for exotic and endemic pests will be a priority.

Output 4: Services provided to Rural Business Development Corporation of Western Australia

Provision of contractual services to the Rural Business Development Corporation to assist farmers to enhance their skills, leading to improved sustainable long-term profitability and better capacity to deal with risks inherent in farming.

This output contributes to the ecological sustainable development of agri-industry in a number of ways, but essentially the Department of Agriculture aims to manage the risks to production by preventing the decline in the productive capacity of our natural resources and minimising offsite impacts of agriculture such as stream sedimentation, nutrient contamination and rising water tables. This can only be achieved under a situation where industry profitability is at least maintained. Therefore, a key focus is to assist farmers significantly impacted by exceptional seasonal events that are outside the normal capacity of farmers to control. Another key focus is to enhance their skills through training, which will lead to sustainable long-term profitability and a better capacity to deal with risks.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	14,476	10,920	10,340	5,504	Two existing Exceptional Circumstances (EC) declarations cease by 30 June 2003 and the third EC declaration ceases by 30 June 2004.
Less Operating Revenue ^(a)	14,476	10,920	10,340	5,504	
Net Cost of Output	-	-	-	-	
Adjustments ^(b)	-	-	-	-	
Appropriation for delivery of Output 4	-	-	-	-	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Grants advanced.....	1,370	380	344	207	Payments for two existing EC declarations ceased by 30 June 2003 and the third EC declaration ceases March 2004.
Applications for grants	700	220	320	75	Two existing EC declarations cease by 30 June 2003 and the third EC declaration ceases for applications March 2004.
Quality					
Extent to which recipients were satisfied with the way schemes are administered	86%	86%	86%	86%	
Timeliness					
Average turnaround time to consider applications for support (days) - EC Centrelink Certificate.....	1	1	1	1	Certificates issued on day of request.
Average turnaround time to consider applications for support (days) - EC Interest Subsidy	21	19	26	26	Three EC declarations.

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Cost (Efficiency)					
Average amount of each grant advanced (excluding Adverse Seasonal Conditions Assistance scheme).....	\$9,497	\$27,211	\$27,573	\$25,109	The average EC interest rate subsidy support payment is greater than that for other schemes.
Administrative expenditure per application approved or rejected	\$1,993	\$2,636	\$2,650	\$4,189	Lower cost schemes have discontinued. If a new EC declaration occurs, an increase above target in applications will occur resulting in lower average cost for 2003-04

CAPITAL WORKS PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
WORKS IN PROGRESS				
Initial Planning for new Headquarter Facility	1,000	-	-	1,000
Capital Equipment Replacement Program:				
2002-03 Program	3,224	1,801	1,801	1,423
Capital Works Planning - 2000-01	250	150	139	100
Externally Funded Replacement Program.....	2,306	1,800	1,418	506
Regional Accommodation	5,636	4,494	500	1,142
COMPLETED WORKS				
Food and Fibre Focus	100	100	8	-
Geraldton Regional Office	4,530	4,530	10	-
Merredin Agriculture WA Centre - Stage 1	1,710	1,710	68	-
Northam Agriculture WA Centre - Development Module 1	6,000	6,000	179	-
Regional Accommodation - Planning	1,362	1,362	14	-
Relocation of Transportable Offices	401	401	35	-
South Perth Planning	500	500	158	-
Community Agriculture Centres:				
1999-00 Program	281	281	167	-
Capital Equipment Replacement Program:				
2001-02 Program	449	449	298	-
Capital Works Planning - 2002-03.....	250	250	250	-
Information Technology Network Upgrade - Stage 2	1,100	1,100	96	-
NEW WORKS				
Capital Equipment Replacement Program				
2003-04 Program	4,500	-	-	4,500
	33,599	24,928	5,141	8,671

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	4,824	7,205	5,141	8,671	13,898	15,302	-
	4,824	7,205	5,141	8,671	13,898	15,302	-
LESS							
Holding Account ^(a)	-	4,250	4,250	4,500	12,283	7,897	-
Asset Sales	490	-	-	2,337	-	-	-
Internal Funds and Balances.....	84	2,955	891	1,834	1,615	7,405	-
Capital Contribution.....	4,250	-	-	-	-	-	-

(a) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	86,968	79,356	83,956	85,034	85,672	84,324	83,803
Superannuation	8,417	8,865	8,865	9,163	9,470	9,470	9,470
Grants and subsidies ^(b)	32,526	32,662	32,562	33,244	28,516	8,884	8,895
Supplies and services	64,601	60,667	52,958	45,431	44,369	43,235	43,248
Accommodation	2,208	-	2,230	2,250	2,280	2,300	2,300
Borrowing costs	11	-	-	-	-	-	-
Capital User Charge	11,424	10,765	10,765	12,477	12,448	12,438	12,429
Depreciation	11,042	11,223	7,416	8,031	7,988	8,313	8,491
Net loss on disposal of non-current assets	97	500	500	500	500	500	500
Service Delivery Agreement	-	-	3,400	-	-	-	-
Other expenses	3,841	3,687	12,577	1,596	842	882	797
TOTAL COST OF SERVICES	221,135	207,725	215,229	197,726	192,085	170,346	169,933
Revenues from ordinary activities							
User charges and fees ^(c)	10,104	7,751	7,751	7,082	6,810	6,881	6,968
Regulatory Fees and Fines	928	900	900	1,684	1,562	1,532	1,506
Net Profit on disposal of non-current assets	256	109	109	109	109	109	109
Grants and subsidies	54,644	51,045	55,845	54,998	55,766	32,267	30,163
Interest	526	201	201	202	204	204	204
Service Delivery Agreement	20,394	16,052	16,052	10,908	5,816	5,654	5,702
Other Revenue	6,072	2,425	2,425	737	737	737	737
Total Revenues from Ordinary Activities	92,924	78,483	83,283	75,720	71,004	47,384	45,389
NET COST OF SERVICES	128,211	129,242	131,946	122,006	121,081	122,962	124,544
REVENUES FROM STATE GOVERNMENT							
Appropriations	129,823	127,082	127,186	120,417	119,962	121,842	123,425
Liabilities assumed by the Treasurer	924	940	940	972	1,004	1,004	1,004
TOTAL REVENUES FROM STATE GOVERNMENT	130,747	128,023	128,126	121,389	120,966	122,846	124,429
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
Change in Equity arising from transfer of assets/liabilities	(1,061)	-	-	-	-	-	-
Extraordinary items	(4)	-	1	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	1,471	(1,219)	(3,819)	(617)	(115)	(116)	(115)

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 1,709, 1,593 and 1,566 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	28,925	24,573	32,126	27,748	28,030	21,200	22,476
Receivables.....	5,570	3,706	5,570	5,570	5,570	5,570	5,570
Inventories.....	3,224	1,264	3,224	3,224	3,224	3,224	3,224
Interest receivable.....	48	-	48	48	48	48	48
Amounts receivable for outputs.....	4,364	4,500	4,500	12,283	7,897	-	-
Prepayments.....	1,461	158	1,461	1,461	1,461	1,461	1,461
Total current assets.....	43,592	34,201	46,929	50,334	46,230	31,503	32,779
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	7,450	14,173	10,366	6,114	6,205	15,218	23,709
Land and Buildings.....	121,279	96,021	114,896	111,628	106,774	103,542	125,179
Investments.....	503	457	503	503	503	503	503
Plant, equipment and vehicles.....	17,423	10,126	12,150	14,333	11,785	7,315	2,496
Other.....	11	5,970	1,891	1,000	12,000	26,000	-
Restricted cash.....	1,993	-	1,993	1,993	1,993	1,993	1,993
Total non-current assets.....	148,659	126,747	141,799	135,571	139,260	154,571	153,880
TOTAL ASSETS.....	192,251	160,948	188,728	185,905	185,490	186,074	186,659
CURRENT LIABILITIES							
Superannuation.....	176	-	176	176	176	176	176
Payables.....	5,900	2,524	5,900	5,900	5,900	5,900	5,900
Provision for employee entitlements.....	14,642	12,489	13,683	13,085	12,976	13,467	14,167
Accrued Salaries.....	2,003	1,362	2,103	2,109	2,109	2,109	2,109
Other.....	-	2,364	1,414	-	-	-	-
Total current liabilities.....	22,721	18,739	23,276	21,270	21,161	21,652	22,352
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	9,441	7,652	9,182	8,982	8,791	9,000	9,000
Total non-current liabilities.....	9,441	7,652	9,182	8,982	8,791	9,000	9,000
TOTAL LIABILITIES.....	32,162	26,391	32,458	30,252	29,952	30,652	31,352
EQUITY							
Contributed Equity.....	4,250	4,250	4,250	4,250	4,250	4,250	4,250
Accumulated surplus/(deficit).....	37,088	30,216	33,269	32,652	32,537	32,421	32,306
Asset revaluation reserve.....	118,751	100,091	118,751	118,751	118,751	118,751	118,751
Total equity.....	160,089	134,557	156,270	155,653	155,538	155,422	155,307
TOTAL LIABILITIES AND EQUITY.....	192,251	160,948	188,728	185,905	185,490	186,074	186,659

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	118,031	115,860	119,770	112,386	111,974	112,829	114,934
Capital Contribution	4,250	-	-	-	-	-	-
Holding Account.....	-	4,364	4,364	4,500	12,283	7,897	-
Net cash provided by State government.....	122,281	120,224	124,134	116,886	124,257	120,726	114,934
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(83,687)	(80,474)	(85,074)	(85,826)	(85,972)	(83,624)	(83,103)
Superannuation.....	(7,307)	(7,925)	(7,925)	(8,191)	(8,466)	(8,466)	(8,466)
Supplies and services.....	(69,867)	(44,919)	(52,680)	(45,528)	(42,842)	(41,708)	(41,721)
Grants and subsidies	(31,785)	(29,702)	(32,552)	(33,206)	(28,542)	(8,910)	(8,921)
Borrowing costs.....	(9)	-	-	-	-	-	-
Accommodation.....	(2,162)	-	(2,230)	(2,250)	(2,280)	(2,300)	(2,300)
Service delivery agreement.....	-	-	(3,400)	-	-	-	-
Capital User Charge.....	(11,424)	(10,765)	(10,765)	(12,477)	(12,448)	(12,438)	(12,429)
Goods and Services Tax	(11,504)	(9,990)	(9,990)	(9,369)	(9,369)	(9,369)	(9,369)
Other.....	(12,203)	(20,155)	(10,625)	(2,125)	(1,516)	(1,556)	(1,471)
Receipts							
Regulatory fees and fines.....	903	5,210	1,110	1,774	1,571	1,544	1,518
User charges and fees	9,978	5,080	6,680	6,158	5,997	6,068	6,155
Interest.....	522	160	160	180	170	170	170
Goods and Services Tax	12,257	9,990	9,990	9,369	9,369	9,369	9,369
Grants and subsidies	53,823	51,045	55,845	54,998	55,766	32,267	30,163
Service Delivery Agreement.....	20,070	16,052	16,052	10,908	5,816	5,654	5,702
Other.....	15,460	-	2,500	766	748	745	745
Net cash from operating activities.....	(116,935)	(116,393)	(122,904)	(114,819)	(111,998)	(112,554)	(113,958)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(4,824)	(7,205)	(5,141)	(8,671)	(13,898)	(15,302)	-
Proceeds from sale of non-current assets	490	5,461	7,111	2,226	1,921	300	300
Net cash from investing activities.....	(4,334)	(1,744)	1,970	(6,445)	(11,977)	(15,002)	300
NET INCREASE/(DECREASE) IN CASH HELD	1,012	2,087	3,200	(4,378)	282	(6,830)	1,276
Cash assets at the beginning of the reporting period	29,906	22,486	30,918	34,118	29,740	30,022	23,192
Cash assets at the end of the reporting period.....	30,918	24,573	34,118	29,740	30,022	23,192	24,468

SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
EXPENSES							
Borrowing costs.....	603	590	590	590	590	590	590
TOTAL ADMINISTERED EXPENSES ^(a)	603	590	590	590	590	590	590
REVENUES							
Appropriations.....	1,178	1,178	1,178	1,178	1,178	1,178	1,178
TOTAL ADMINISTERED REVENUES	1,178	1,178	1,178	1,178	1,178	1,178	1,178

(a) Further information is provided in the table "Details of the Administered Transactions Expenses".

SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash.....	25	25	25	25	25	25	25
Total Administered Current Assets	25	25	25	25	25	25	25
TOTAL ADMINISTERED ASSETS	25	25	25	25	25	25	25
ADMINISTERED CURRENT LIABILITIES							
Interest-bearing liabilities (Borrowings)	7,868	7,280	7,280	6,692	6,104	5,516	4,928
Total Administered Current Liabilities	7,868	7,280	7,280	6,692	6,104	5,516	4,928
TOTAL ADMINISTERED LIABILITIES..	7,868	7,280	7,280	6,692	6,104	5,516	4,928

SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Borrowing costs.....	(602)	(590)	(590)	(590)	(590)	(590)	(590)
Financing Activities							
Repayment of borrowings.....	(588)	(588)	(588)	(588)	(588)	(588)	(588)
Investing Activities							
TOTAL ADMINISTERED CASH OUTFLOWS.....	(1,190)	(1,178)	(1,178)	(1,178)	(1,178)	(1,178)	(1,178)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Appropriations.....	1,178	1,178	1,178	1,178	1,178	1,178	1,178
TOTAL ADMINISTERED CASH INFLOWS.....	1,178	1,178	1,178	1,178	1,178	1,178	1,178
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS.....	(12)	-	-	-	-	-	-

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Research grant allocations.....	28,114	26,982	28,082	29,564	25,036	5,404	5,415
Compensations.....	190	580	580	580	580	580	580
Subsidies.....	2,289	3,500	2,300	1,500	1,300	1,300	1,300
Scholarships.....	232	400	400	400	400	400	400
Other.....	1,701	1,200	1,200	1,200	1,200	1,200	1,200
TOTAL	32,526	32,662	32,562	33,244	28,516	8,884	8,895

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OTHER STATE SERVICES							
Interest and Instalments (Debt Servicing costs of the Western Australian Meat Commission which was wound up with effect from 3 March 1995)	603	590	590	590	590	590	590
TOTAL	603	590	590	590	590	590	590

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
Proceeds from Direct Mail Services	49	44	36	9
Proceeds from Land Management Services	132	120	161	161
Proceeds from Animal Health Services	2,198	2,084	2,084	1,166
Proceeds from Seed Quality Services	550	1,074	1,074	927
Proceeds from Research Support Unit Operations	4,181	3,352	2,939	3,661
Proceeds from Services to Industry	26,648	18,481	32,917	26,094
Commonwealth Specific Purpose Programs:				
Australian Quarantine Inspection Services	7,405	4,400	8,145	7,500
Agricultural Research Projects	303	150	224	679
Natural Heritage Trust	20,412	15,022	6,500	15,500
FarmBis	1,187	10,000	5,200	3,000
Tuberculosis Freedom Assurance Program	415	1,000	327	400
Proceeds from Consultancy Services	156	300	300	300
Proceeds from the Sale of Intellectual or Genetic Property	1,192	950	1,655	1,825
Proceeds from Services Contracted by:				
Rural Business Development Corporation	14,476	11,078	10,883	5,504
Agriculture Protection Board	5,053	5,132	5,169	5,404
Agricultural Produce Commission	886	1,447	900	924
Food and Fibre Industry Development	1,709	593	791	-
Biosecurity	2,847	1,618	2,541	1,730
Agricultural Resource Management	959	702	501	-
GST Input Credits	3,919	6,797	6,797	6,147
GST Receipts on Sales	4,202	3,193	3,193	3,222
TOTAL	98,879	87,537^(a)	92,337	84,153

(a) Some renaming and reclassification has occurred since the 2002-03 Budget, but there has been no change to the total.

The monies received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

THE AGRICULTURE PROTECTION BOARD

PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID-WEST, WHEATBELT AND GREAT SOUTHERN

DIVISION 13

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 45 Net amount appropriated to deliver outputs	1,773	1,704	1,647	1,638	1,590	1,561	1,351
Amount Authorised by Other Statutes - Agriculture and Related Resources Protection Act 1976.....	512	512	512	766	789	812	836
Total appropriations provided to deliver outputs	2,285	2,216	2,159	2,404	2,379	2,373	2,187

MISSION

To assist the agricultural industries to be competitive and sustainable by protecting themselves from the impacts of pests, diseases and associated threats.

SIGNIFICANT ISSUES AND TRENDS

- The threat of incursion of serious plant and animal pests and diseases and weeds will continue as a result of greater population mobility and increased international and interstate trade. Heightened public awareness and strengthened community commitment to biosecurity of the State's biological resources will be essential if the risk of incursions of serious exotic plant and animal pests and diseases and weeds is to be adequately mitigated.
- The significant economic and social impacts of such serious animal diseases as Foot and Mouth Disease, Bovine Spongiform Encephalopathy and Nipah virus will drive greater community expectations that susceptible animal industries and governments will work proactively to ensure that adequate prevention and preparedness measures are in place. Similar community expectations will emerge regarding the protection of natural resources from ingress of weeds, impact of non-native animals and diseases to which native flora and fauna are susceptible.
- Strategic biosecurity preparation programs to reduce the potential impacts of pest and disease incursions will be increasingly important. Crop breeding programs will need to include offshore testing to evaluate germplasm for major diseases/pests to assess the status of current and future varieties to these risks such as hessian fly and Russian wheat aphid.
- The recent international terrorism attacks and heightened security concerns in the USA have resulted in a focus on food security that may be repeated in Australia. A risk of agri-terrorism exists, leading to a need to ensure adequate biosecurity risk management measures are in place.
- Under the international Sanitary and Phytosanitary Agreement there will be an ongoing need to scientifically justify both international and domestic import quarantine measures. The generation of rigorous survey data to demonstrate freedom of Western Australia from specific pests, diseases and weeds will be increasingly important in order to gain access for the State's produce to premium international markets.

- Modernisation of regulatory mechanisms, including the most appropriate interface of national and State legislation and regulations, and efficient industry and community consultation processes will be essential for the State's biosecurity regulatory system to keep pace with rapid biological, technological, market and community developments. Integration of legislation, more responsive regulatory processes, and adoption of co-regulatory schemes will be essential to the cost-effective regulation for plant and animal health, product integrity and natural resource protection.
- Downward international and domestic trends in community resourcing of traditional agriculture protection services will continue the shift away from operational control activities toward Statewide prevention and preparation strategies, and programs with either high public good or market failure characteristics. Industry sectors and individual landholders will have to take increased responsibility for either funding or implementing pest and disease control measures where they are in a position to directly capture the benefits of such investment, or to effectively manage the biosecurity risks.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2002-03 Budget to Parliament on 16 May 2002 are outlined below.

	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Declared Plant and Animal Control Work	508	554	600	648

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Agriculture Resource Protection	17,657	17,361	17,304	17,904			
Total Cost of Outputs	17,657	17,361	17,304	17,904	18,102	18,119	17,926
<i>Less Operating revenues</i>	15,286	14,196	14,196	15,039	15,262	15,285	15,309
Net Cost of Outputs	2,371	3,165	3,108	2,865	2,840	2,834	2,617
Adjustments ^(a)	(86)	(949)	(949)	(461)	(461)	(461)	(430)
Appropriation provided to deliver Outputs.	2,285	2,216	2,159	2,404	2,379	2,373	2,187
TOTAL CONSOLIDATED FUND APPROPRIATIONS	2,285	2,216	2,159	2,404	2,379	2,373	2,187

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, a Representative of the Accountable Authority and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A growing and diversified economy A valued and protected environment Strong and vibrant regions	Protection of the productive resource base.	1. Agriculture Resource Protection

Outcomes and Key Effectiveness Indicators ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: Protection of the productive resource base.					
Proportion of inspected properties with new infestations of declared animal pests and plant pests & diseases	2.5%	2.5%	2.5%	2.5%	
Proportion of inspected properties with infestations of declared animal pests and plant pests & diseases	72%	70%	70%	70%	

(a) More details of effectiveness indicators are provided in the annual report.

Output 1: Agriculture Resource Protection

Providing protection for agriculture and related resources through the prevention, eradication and control of specified plant and animal pests.

This output contributes to the protection of our productive resource base through:

- maintenance of effective barrier quarantine and protection requirements to minimise the risk of introducing new pests and diseases and to maintain market access;
- operation of effective surveillance programs to ensure early detection and diagnosis of incursions, define the status for market access and justify quarantine barriers;
- ongoing capability to undertake emergency responses to incursions and outbreaks of high priority animal and plant pests and diseases;
- delivery of effective management programs that target specified pests and diseases; and
- achievement of a high level of awareness of key threats to agricultural industries and an increased participation by industry members in the management of risk.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	17,657	17,361	17,304	17,904	
Less Operating Revenue ^(a)	15,286	14,196	14,196	15,039	
Net Cost of Output	2,371	3,165	3,108	2,865	
Adjustments ^(b)	(86)	(949)	(949)	(461)	
Appropriation for delivery of Output 1	2,285	2,216	2,159	2,404	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Properties where agency control/eradication activities are undertaken for animal and plant pests and diseases.....	1,800	1,850	1,940	1,930	
Property contacts for animal pests and plant pests & diseases (inspection, advice, audit) ..	32,550	31,000	31,270	32,867	
Quality					
Customers who perceive agency to be a leader in agriculture protection.....	67%	80%	80%	80%	
Timeliness					
Biosecurity risk assessments, surveillance and control activities undertaken within agreed timelines.	90%	90%	91%	92%	
Cost (Efficiency)					
Average cost per property contact for agency control/eradication activities for animal pests and plant pests and diseases.....	\$1,565	\$1,595	\$1,553	\$1,545	
Average cost per property contact for animal pests and plant pests and diseases (inspection, advice and audit)	\$456	\$465	\$457	\$454	

Major Achievements For 2002-03

- In line with the Machinery of Government review recommendations, the operations of the Agriculture Protection Board were integrated with the Department of Agriculture to form a single agricultural protection program managed by the Department of Agriculture. Therefore, the trends and achievements normally applicable to the Board are reported under the Budget Statements of the Department of Agriculture (Output 3 - Biosecurity).
- Biosecurity awareness among key industry and community groups was markedly enhanced via extension activities focussed on landholder recognition of responsibilities for farm biosecurity and control of regulated pests and diseases, plus easy access to practical management methods.
- Surveillance and management programs for serious weeds such as small-seeded dodder, a parasitic weed that aggressively attacks canola and legumes, have been developed and implemented in relevant regions.
- A protocol for the export of oaten hay to South Australia was developed that enabled the domestic export of oaten hay to aid the drought response with appropriate mitigation of the risk associated with movement of diseases such as the Western Australian strain of stripe rust. A review of the import conditions for lentils for both sowing and human consumption in Western Australia was conducted to ensure that likelihood of introduction of biosecurity risks into Western Australia is minimised.
- A Ministerial review of the Skeleton Weed Eradication Program was conducted and a revised Skeleton Weed Program developed and implemented in close partnership with the grains industry. New surveillance methodology resulted in enhanced detection of skeleton weed infestations.
- Participation in the National Emergency Animal Disease Exercise - Minotaur to evaluate Western Australia's preparedness. Modified emergency management procedures and training were implemented following Operation Minotaur.

Major Initiatives For 2003-04

- The Agriculture Management Bill and legislation to amend or replace both the *Plant Pests and Diseases (Eradication Funds) Act* and *Cattle Industry Compensation Act* will be introduced into Parliament and all regulations supporting the Agriculture Management Bill will be drafted.
- Cost-effective industry biosecurity measures will be implemented in partnership with all major industries under the GrainGuard, HortGuard, StockGuard and BeeGuard initiatives with costs borne appropriately by Government and industry. Industry consultation on biosecurity matters will be based around the biosecurity plans, and biosecurity plans will be integrated into broader industry development plans as they are developed.
- Further harmonisation of international and domestic quarantine policy and regulation will be achieved through improved national consideration of the State's area freedom status and regional differences in biosecurity risk status. Science-based review of domestic quarantine protocols will ensure an appropriate level of protection to the State, without imposing inappropriate restrictions on trade.
- Improved livestock identification, traceback and vendor declaration arrangements will improve the State's ability to both respond to emergency animal diseases and demonstrate to premium export markets the State's outstanding animal health status.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses.....	172	6,400	-	-	-	-	-
Superannuation.....	13	33	33	35	36	36	36
Supplies and services.....	-	3,380	10,488	10,862	11,062	11,062	11,062
Accommodation.....	-	40	-	-	-	-	-
Capital User Charge.....	1,210	1,160	1,160	1,115	1,086	1,057	1,057
Depreciation.....	637	511	454	488	468	468	227
Net loss on disposal of non-current assets.....	22	-	-	-	-	-	-
Doubtful Debts.....	(10)	-	-	-	-	-	-
Service Delivery Agreement.....	5,051	-	5,169	5,404	5,450	5,496	5,544
Other expenses.....	10,562	5,837	-	-	-	-	-
TOTAL COST OF SERVICES.....	17,657	17,361	17,304	17,904	18,102	18,119	17,926
Revenues from ordinary activities							
User charges and fees ^(a)	10,573	11,118	10,488	10,862	11,062	11,062	11,062
Regulatory Fees and Fines.....	4,147	3,058	3,688	4,172	4,195	4,218	4,242
Grants and subsidies.....	137	-	-	-	-	-	-
Interest.....	36	20	20	5	5	5	5
Other Revenue.....	393	-	-	-	-	-	-
Total Revenues from Ordinary Activities.....	15,286	14,196	14,196	15,039	15,262	15,285	15,309
NET COST OF SERVICES.....	2,371	3,165	3,108	2,865	2,840	2,834	2,617
REVENUES FROM STATE GOVERNMENT							
Appropriations.....	2,285	2,216	2,159	2,404	2,379	2,373	2,187
TOTAL REVENUES FROM STATE GOVERNMENT.....	2,285	2,216	2,159	2,404	2,379	2,373	2,187
CHANGE IN EQUITY RESULTING FROM OPERATIONS.....							
	(86)	(949)	(949)	(461)	(461)	(461)	(430)
Extraordinary items.....	(50)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS.....	(136)	(949)	(949)	(461)	(461)	(461)	(430)

(a) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	2,812	2,230	1,865	1,404	943	482	52
Receivables.....	282	301	282	282	282	282	282
Inventories.....	1,234	766	1,234	1,234	1,234	1,234	1,234
Interest receivable.....	6	2	4	4	4	4	4
Prepayments.....	19	10	19	19	19	19	19
Total current assets.....	4,353	3,309	3,404	2,943	2,482	2,021	1,591
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	536	1,048	990	1,478	1,946	2,414	2,641
Land and Buildings.....	6,023	5,696	5,882	5,732	5,582	5,432	5,432
Plant, equipment and vehicles.....	699	491	547	381	226	71	-
Other.....	4,100	4,330	3,939	3,767	3,604	3,441	3,285
Total non-current assets.....	11,358	11,565	11,358	11,358	11,358	11,358	11,358
TOTAL ASSETS.....	15,711	14,874	14,762	14,301	13,840	13,379	12,949
CURRENT LIABILITIES							
Payables.....	173	344	173	173	173	173	173
Provision for employee entitlements.....	24	25	24	24	24	24	24
Accrued Salaries.....	2	-	2	2	2	2	2
Other.....	-	2	-	-	-	-	-
Total current liabilities.....	199	371	199	199	199	199	199
TOTAL LIABILITIES.....	199	371	199	199	199	199	199
EQUITY							
Accumulated surplus/(deficit).....	9,429	8,207	8,480	8,019	7,558	7,097	6,667
Asset revaluation reserve.....	6,083	6,296	6,083	6,083	6,083	6,083	6,083
Total equity.....	15,512	14,503	14,563	14,102	13,641	13,180	12,750
TOTAL LIABILITIES AND EQUITY.....	15,711	14,874	14,762	14,301	13,840	13,379	12,949

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	1,727	1,705	1,705	1,916	1,911	1,905	1,960
Net cash provided by State government.....	1,727	1,705	1,705	1,916	1,911	1,905	1,960
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(173)	(1,250)	-	-	-	-	-
Superannuation.....	-	(33)	(33)	(35)	(36)	(36)	(36)
Supplies and services.....	-	(1,775)	-	-	-	-	-
Administration.....	(1,189)	-	-	-	-	-	-
Service delivery agreement.....	(5,051)	-	(5,169)	(5,404)	(5,450)	(5,496)	(5,544)
Capital User Charge.....	(1,210)	(1,160)	(1,160)	(1,115)	(1,086)	(1,057)	(1,057)
Other.....	-	(1,514)	-	-	-	-	-
Receipts							
Regulatory fees and fines.....	4,403	3,045	3,688	4,172	4,195	4,218	4,242
User charges and fees.....	985	20	-	-	-	-	-
Interest.....	34	15	22	5	5	5	5
Grants and subsidies.....	94	-	-	-	-	-	-
Net cash from operating activities.....	(2,107)	(2,652)	(2,652)	(2,377)	(2,372)	(2,366)	(2,390)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(127)	-	-	-	-	-	-
Proceeds from sale of non-current assets.....	13	-	-	-	-	-	-
Net cash from investing activities.....	(114)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD.....	(494)	(947)	(947)	(461)	(461)	(461)	(430)
Cash assets at the beginning of the reporting period.....	3,306	3,177	2,812	1,865	1,404	943	482
Cash assets at the end of the reporting period.....	2,812	2,230	1,865	1,404	943	482	52

RURAL BUSINESS DEVELOPMENT CORPORATION

PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID-WEST, WHEATBELT AND GREAT SOUTHERN

DIVISION 14

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 46 Net amount appropriated to deliver outputs	159	158	158	158	158	158	161
Total appropriations provided to deliver outputs	159	158	158	158	158	158	161

MISSION

Develop and administer innovative and cost effective assistance measures to benefit Western Australian Rural Industries.

SIGNIFICANT ISSUES AND TRENDS

- The Rural Business Development Corporation has a service agreement with the Department of Agriculture for the delivery of outputs through the Agricultural Resource Management Output. In turn, the Rural Business Development Corporation's Board has contributed to the establishment of strategic directions of the Agricultural Resource Management Output.
- The Machinery of Government Taskforce report has recommended that the Rural Business Development Corporation be integrated fully into the Department of Agriculture. Legislative change has yet to occur.
- Some producers across the State have now experienced a series of poor years due to adverse seasonal conditions. The 2002 growing season will be remembered as the driest on record for many parts of the north-eastern, eastern, and south-eastern Wheatbelt - as well as large areas of the Murchison and Goldfields. Production was down by 50% - more in the most severely affected areas. Contradictorily, agricultural areas closer to the coast had a bumper production year in 2002 with strong commodity prices providing best ever cash flows allowing consolidation of financial positions.
- Future climate forecasts are for the State to experience further declines in annual rainfall. Climate models are forecasting the 2003 growing season to have an 80% chance of being average or above.
- The Minister has lodged with the Commonwealth two new applications for Exceptional Circumstances (EC) in relation to droughts in the 2000, 2001 and 2002 seasons. The first application covers the whole of or portions of 22 Shires adjoining previously declared areas in the North Eastern Wheatbelt and South Eastern Wheatbelt. The second application covers 16 Southern Rangeland Pastoral Region Shires. Interest rate subsidies are available for two years to farmers who meet the criteria for support and are within the defined boundaries of the declaration areas or the 15 kilometre buffer zone.
- A State Dry Season Assistance Scheme was implemented for 47 Shires in agricultural areas that suffered severe drought in 2002 to provide direct grants of up to \$6,000 per farm business for water carting, water supply enhancement, feedlot infrastructure and freight on fodder. The scheme was extended to include pastoralists in 16 Southern Rangeland Region Shires and for pastoralists, extending grant claims to include payment of Department of Land Administration lease payments and cartage of stock from the property to agistment.

- Farmers in declared areas are eligible to apply to Centrelink for EC Relief Payments or Austudy/Youth Allowance for up to two years. In addition, farmers in areas included in submissions for EC were eligible to access ex-gratia income support payments through Centrelink for up to six months or until EC was declared. To enable eligible farmers to access Centrelink benefits, a certificate of location of farm enterprise is required from the Rural Business Development Corporation.
- A Farmer Training Assistance Scheme was implemented to allow farmers to partake in eligible training activities of their choice and receive a grant up to 75% of the cost of the approved learning activity from the FarmBis program.
- The pressure of several extremely poor seasons through most of the Gascoyne Murchison region has caused a number of pastoral businesses to fall well behind their work schedules for the expenditure of grants under the Gascoyne Murchison Strategy (GMS). The GMS Board will consider individual applications for extensions of time in which to complete work schedules with the proviso that no extension beyond 31 December 2003 is possible.

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
<i>Output 1:</i>							
Farm business development.....	14,582	11,670	15,370	6,332			
Total Cost of Outputs	14,582	11,670	15,370	6,332	420	212	212
<i>Less Operating revenues</i>	8,384	11,125	14,525	4,853	282	155	155
Net Cost of Outputs	6,198	545	845	1,479	138	57	57
Adjustments ^(a)	(6,039)	(387)	(687)	(1,321)	20	101	104
Appropriation provided to deliver Outputs	159	158	158	158	158	158	161
TOTAL CONSOLIDATED FUND APPROPRIATIONS	159	158	158	158	158	158	161

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

RESOURCE AGREEMENT

The following outcome, output and financial information will be the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A valued and protected environment	Improved ecologically sustainable development of agri-industry.	1. Farm business development

Outcomes and Key Effectiveness Indicators ^(b)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: Improved ecologically sustainable development of agri-industry.					
The extent to which recipients were satisfied with the way schemes are administered	86%	86%	86%	86%	

(a) More details of effectiveness indicators are provided in the annual report.

Output 1: Farm business development

Assist farmers to enhance their skills, leading to improved sustainable long term profitability and better capacity to deal with risks inherent in farming and to provide financial support to assist farmers significantly impacted by exceptional seasonal events which are outside the normal capacity of farmers to control.

This output contributes to the ecological sustainable development of agri-industry in a number of ways, but essentially the Department aims to manage the risks to production by preventing the decline in the productive capacity of our natural resources and minimising offsite impacts of agriculture such as stream sedimentation, nutrient contamination and rising water tables. This can only be achieved under a situation where industry profitability is at least maintained. Therefore, a key focus is to assist farmers significantly impacted by exceptional seasonal events, which are outside the normal capacity of farmers to control. Another key focus is to enhance their skills through training, which will lead to sustainable long-term profitability and a better capacity to deal with risks.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	14,582	11,670	15,370	6,332	Dry Season and Exceptional Circumstances Funding are expected to be lower in 2003-04. Two existing EC declarations cease by 30 June 2003 and the third EC declaration ceases for applications March 2004.
Less Operating Revenue ^(b)	8,384	11,125	14,525	4,853	
Net Cost of Output	6,198	545	845	1,479	
Adjustments ^(b)	(6,039)	(387)	(687)	(1,321)	
Appropriation for delivery of Output 1	159	158	158	158	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Grants advanced	1,208	380	375	207	Payments for two existing EC Declarations ceased by 30 June 2003 and the third EC declaration ceases March 2004.
Applications for grants	700	220	320	75	
Quality					
Extent to which recipients were satisfied with the way schemes are administered	86%	86%	86%	86%	
Timeliness					
Average turnaround time to consider applications for support (days) - EC Centrelink Certificate.....	1	1	1	1	Certificates issued on day of request.
Average turnaround time to consider applications for support (days) - EC Interest Subsidy	21	19	26	26	Three EC declarations.
Cost (Efficiency)					
Average amount of each grant advanced (excluding Adverse Seasonal Conditions Assistance Scheme)	9,497	27,211	27,573	25,109	The average EC interest rate subsidy support payment is greater than that for other schemes.
Administrative expenditure per application approved or rejected	2,091	6045	3,260	4,189	Lower cost schemes have discontinued. If a new EC declaration occurs, an increase above target in applications will occur resulting in lower average cost for 2003-04
Total amount of Gascoyne Murchison Strategy administration	190,209 ^(a)	285,000 ^(a)	285,000	289,000	Administration costs are for the whole strategy and therefore not related to application numbers received. Funding rounds for scheme cease in 2001-02.
Total amount of grants paid to the Department of Agriculture	1,446,257	na	3,663,342	750,000	New Farmer Training Assistance Scheme and Dry Seasons 2002 Assistance Scheme. Dry Season 2002 Assistance Scheme closes 30 June 2003.

(a) The 2002-03 budget papers did not show the Gascoyne Murchison Strategy administration costs as an efficiency measure.

Major Achievements For 2002-03

- The Exceptional Circumstances interest rate subsidy program continued with support for the three existing declarations. Declarations for year 1 and 2 of the February 2001 South East declared area, for year 1 of the August 2001 C & D declared area and for year 1 of the March 2002 Northern declared areas have concluded with total grants of \$16.6 million to 370 farm businesses over the period. Applications were also processed for year 2 of the August 2001 C & D declared area (closes August 2003) and for year 2 of the March 2002 Northern declared area (closes March 2004). It is anticipated that total interest rate subsidy expenditure for 2002-03 will be \$6.5 million.
- It is estimated that during 2002-03 a total of 175 'initial' Exceptional Circumstances Certificates and 850 'continuation' Certificates will be issued by the Rural Business Development Corporation to eligible farmers to access Centrelink benefits.
- Funding of \$3.4 million will be provided to 550 farmers under the Dry Season 2002 Assistance Scheme for Agricultural and Pastoral areas severely affected by a drought in the 2002 season.
- Through the Farmer Training Assistance Scheme \$1.5 million worth of grants was provided to 4,500 farmers for business related training of their choice.
- The South Coast Productivity Grant scheme was concluded with \$3 million of grants provided for various land rehabilitation and diversification measures since February 1999.
- The Gascoyne Murchison Strategy (GMS) Agreement was extended for a further two years to August 2004.
- GMS funding of \$1 million will be disbursed to approved recipients to implement business plans that improve productivity, profitability and sustainability.
- Of the 116 pastoral businesses or groups, recommended for funding by the GMS and approved by the Minister, to receive grants for on ground works or the development of diversified industries, 64 remain to conclude agreements. The 58 participants in the Benchmarking and Financial Counselling project have continued into the second year.

Major Initiatives For 2003-04

- Interest Rate Subsidy Support under existing EC declarations (August 2001 and March 2002) will continue. New EC declarations projected for Agricultural and Pastoral areas will cover up to 1,500 new properties.
- EC Centrelink Certificates of Farm Location will continue be issued in each half of the year to eligible farmers.
- Review workshops and the relevant financial advice will conclude the successful Benchmarking and Financial Counselling consultancy provided through the GMS.
- The Gascoyne Murchison Strategy Board will ensure that every possible effort is made to have the maximum amount of on-ground works completed by the end of 2003, the sunset date for disbursement of funding under the Implementation of Business Plans measure.
- The Farmer Training Assistance Scheme will continue to support business capacity building for farmers, with a special emphasis on managing in a very dry season and risk managing for the future.
- The Natural Resource Adjustment Scheme, developed to assist landholders who are unable to clear land due to restrictions imposed by the Commissioner of Soil and Land Conservation, will continue to assist approved applicants in a range of support measures. It is anticipated that all previously approved support will be finalised during the year with grants totalling \$100,000 provided.
- Advice will be provided to Government on the implementation of the Machinery of Government Taskforce recommendation that the Rural Business Development Corporation be integrated fully into the Department of Agriculture.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	48	763	763	-	-	-	-
Superannuation	4	4	4	3	3	3	3
Grants and subsidies ^(b)	-	10,340	3,700	750	-	-	-
Supplies and services	-	423	423	31	31	31	31
Borrowing costs	1	-	-	-	-	-	-
Depreciation	22	20	20	15	5	5	5
Net loss on disposal of non-current assets	3	-	-	1	-	-	-
Service Delivery Agreement	14,476	-	10,340	5,504	366	158	158
Other expenses	28	120	120	28	15	15	15
TOTAL COST OF SERVICES	14,582	11,670	15,370	6,332	420	212	212
Revenues from ordinary activities							
User charges and fees ^(c)	28	32	32	28	15	15	15
Grants and subsidies	7,907	10,911	10,911	4,647	127	-	-
Interest	416	173	173	178	140	140	140
Service Delivery Agreement	-	-	3,400	-	-	-	-
Other Revenue	33	9	9	-	-	-	-
Total Revenues from Ordinary Activities	8,384	11,125	14,525	4,853	282	155	155
NET COST OF SERVICES	6,198	545	845	1,479	138	57	57
REVENUES FROM STATE GOVERNMENT							
Appropriations	159	158	158	158	158	158	161
Liabilities assumed by the Treasurer	-	4	4	3	3	3	3
TOTAL REVENUES FROM STATE GOVERNMENT	159	162	162	161	161	161	164
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(6,039)	(383)	(683)	(1,318)	23	104	107

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 0, 0 and 0 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	7,705	6,458	7,010	5,930	5,958	6,067	6,174
Interest receivable.....	258	15	233	-	-	-	-
Total current assets.....	7,963	6,473	7,243	5,930	5,958	6,067	6,174
NON-CURRENT ASSETS							
Receivables.....	30	-	-	-	-	-	-
Plant, equipment and vehicles.....	41	18	21	16	11	6	6
Total non-current assets.....	71	18	21	16	11	6	6
TOTAL ASSETS.....	8,034	6,491	7,264	5,946	5,969	6,073	6,180
CURRENT LIABILITIES							
Payables.....	87	474	-	-	-	-	-
Interest-bearing liabilities (Borrowings).....	-	47	-	-	-	-	-
Interest payable.....	-	38	-	-	-	-	-
Other.....	-	152	-	-	-	-	-
Total current liabilities.....	87	711	-	-	-	-	-
TOTAL LIABILITIES.....	87	711	-	-	-	-	-
EQUITY							
Accumulated surplus/(deficit).....	7,900	5,733	7,217	5,899	5,922	6,026	6,133
Asset revaluation reserve.....	47	47	47	47	47	47	47
Total equity.....	7,947	5,780	7,264	5,946	5,969	6,073	6,180
TOTAL LIABILITIES AND EQUITY.....	8,034	6,491	7,264	5,946	5,969	6,073	6,180

STATEMENT OF CASH FLOWS
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	159	158	158	158	158	158	161
Net cash provided by State government.....	159	158	158	158	158	158	161
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(48)	(763)	(763)	-	-	-	-
Supplies and services.....	-	(408)	(423)	(31)	(31)	(31)	(31)
Grants and subsidies.....	-	(10,435)	(3,700)	(750)	-	-	-
Borrowing costs.....	(8)	-	-	-	-	-	-
Service delivery agreement.....	(15,877)	-	(10,340)	(5,504)	(366)	(158)	(158)
Other.....	(2)	(135)	(120)	-	-	-	-
Receipts							
User charges and fees.....	-	9	9	-	-	-	-
Interest.....	485	258	173	400	140	140	135
Grants and subsidies.....	7,848	10,911	10,911	4,647	127	-	-
Service Delivery Agreement.....	-	-	3,400	-	-	-	-
Net cash from operating activities.....	(7,602)	(563)	(853)	(1,238)	(130)	(49)	(54)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(5)	-	-	-	-	-	-
Proceeds from sale of non-current assets.....	4	-	-	-	-	-	-
Net cash from investing activities.....	(1)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD.....	(7,444)	(405)	(695)	(1,080)	28	109	107
Cash assets at the beginning of the reporting period.....	15,149	6,863	7,705	7,010	5,930	5,958	6,067
Cash assets at the end of the reporting period.....	7,705	6,458	7,010	5,930	5,958	6,067	6,174

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Dry Season Assistance Scheme ^(a)	-	-	3,700	-	-	-	-
Farmer Training Assistance Scheme ^(a)	-	-	-	750	-	-	-
Gascoyne Murchison Strategy	821	1,900	1,491	1,508	197	-	-
Exceptional Circumstances	7,839	7,987	7,247	3,160	-	-	-
Natural Resource Adjustment Scheme	17	453	272	100	-	-	-
Adverse Seasonal Conditions Assistance Scheme	1,446	-	12	-	-	-	-
South Coast Regional Strategy	1,463	-	30	-	-	-	-
FarmBis Scheme	679	-	-	-	-	-	-
Progress Rural	486	-	6	-	-	-	-
Ovine Johnes	135	-	-	-	-	-	-
Grants to Rural Counselling Services	-	-	-	38	38	38	38
TOTAL	12,886	10,340	12,758	5,556	235	38	38

(a) Dry Season Assistance Scheme and Farmer Training Assistance Scheme are represented as grants and subsidies in the Statement of Financial Performance. The remaining form part of the Service Delivery Agreement Expense but are shown to provide additional information.

FISHERIES

PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID-WEST, WHEATBELT AND GREAT SOUTHERN

DIVISION 15

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 47 Net amount appropriated to deliver outputs	20,904	20,934	18,832	20,798	20,411	20,872	21,272
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	110	110	147	150	155	160	165
Total appropriations provided to deliver outputs	21,014	21,044	18,979	20,948	20,566	21,032	21,437
CAPITAL							
Item 131 Capital Contribution	4,769	2,951	2,122	5,000	7,150	-	-
GRAND TOTAL	25,783	23,995	21,101	25,948	27,716	21,032	21,437

MISSION

Partnered by our clients and the community, we will facilitate the conservation, development and allocation of the fish and other living aquatic resources of Western Australia for the benefit of present and future generations.

SIGNIFICANT ISSUES AND TRENDS

- Increasing public interest in the maintenance of biodiversity and the ecologically sustainable use of the marine environment and an associated requirement for public reporting of issues.
- Non-fishers demanding more involvement in the management of fisheries and other marine resources. Increased pressures for holistic and integrated management of fish stocks and development of management strategies that accommodate the management needs of all stakeholders.
- The requirement for Integrated Fisheries Management to deal with the increasing complexity of allocation debates for finite fishstocks.
- Population growth, coastal development, improved access to coastal waters and fishing technology, together with a growing recreational fishing sector, placing additional pressure on inshore fish stocks and the marine environment.
- Increased pressure for integrated marine planning given on-going development in areas such as pearling, aquaculture and charter fishing. Increased community expectations for new marine reserves and the level of services delivered in them and existing reserves.
- The direct involvement of the Commonwealth in environmental protection and biodiversity conservation through export control measures and environmental approval processes.
- Indigenous fishing issues and the development of legislation in respect to native title, highlighting the need for the continued development of an Aboriginal fishing strategy and targeted aquaculture development.

- The development of high quality recreational fisheries and low-impact eco-tourism experiences, generating significant community interest and tourism potential in some regions.
- The increasing demand for access to offshore fish stocks by the recreational sector, and consequent development of a significant licensed charter fishing sector.
- Increased demand for more visible fisheries compliance presence, especially in the regional centres, focusing on recreational fishing.
- Development and incorporation of Ecologically Sustainable Development (ESD) processes and protocols into the management arrangements for the major commercial fisheries, including the Western rock lobster, Shark Bay prawn, Shark Bay scallop and Exmouth Gulf prawn fisheries for audit at both State and Commonwealth level.
- Continued demand from the commercial sector continues for more direct involvement in fisheries management and more formal recognition of its security of access, driven both by the increasing goodwill value of licences and demands from other stakeholders for resource reallocation.
- Continued strong emphasis on the development of aquaculture industries as the demand for high-quality seafood continues to grow, while the harvest of wild capture fisheries worldwide is generally at maximum sustainable levels.
- The need to continue to pursue opportunities in developing markets, including those in Europe and America in the face of instability in the State's traditional seafood export markets.
- The need to maintain barrier controls to ensure Australia's disease free status in face of new World Trade Organisation rules.
- The need to develop a quality service orientation and business expertise to ensure satisfactory service to client groups such as other State government departments, the Commonwealth and overseas governments.
- The amalgamation of certain 'At Sea' functions of the Department of Fisheries and the Department of Planning and Infrastructure, will result in an improved at sea compliance presence across the State.
- The Statutory Management Advisory Committee appointed to consider the appropriateness of the formation of a statutory authority to manage fisheries is due to report in the 2003-2004 financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2002-03 Budget to Parliament on 16 May 2002 are outlined below.

	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Functional Review Taskforce:				
- General Budget Reduction	-	(1,200)	(1,200)	(1,200)
- Savings in relation to the 'At Sea' Operations.....	(100)	(100)	(100)	(100)
Integrated Fisheries Management.....	170	-	-	-

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
<i>Output 1:</i>							
Management of the State's Commercial Fisheries	23,852	25,207	24,768	25,141			
<i>Output 2:</i>							
Management of the State's Recreational Fisheries	9,572	11,208	11,021	11,267			
<i>Output 3:</i>							
Development and promotion of the State's Aquaculture Industry	8,358	8,124	7,994	8,367			
<i>Output 4:</i>							
Management and Conservation of Fish and Fish Habitat	3,090	2,693	2,648	2,707			
Total Cost of Outputs	44,872	47,232	46,431	47,482	47,572	48,038	48,443
<i>Less Operating revenues</i>	26,546	26,081	25,831	26,536	27,126	27,126	27,126
Net Cost of Outputs	18,326	21,151	20,600	20,946	20,446	20,912	21,317
Adjustments ^(a)	2,688	(107)	(1,621)	2	120	120	120
Appropriation provided to deliver Outputs.	21,014	21,044	18,979	20,948	20,566	21,032	21,437
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	4,769	2,951	2,122	5,000	7,150	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	25,783	23,995	21,101	25,948	27,716	21,032	21,437

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A growing and diversified economy	Conservation and sustainable development of the State's fish resources.	1. Management of the State's Commercial Fisheries 2. Management of the State's Recreational Fisheries 3. Development and promotion of the State's Aquaculture Industry 4. Management and Conservation of Fish and Fish Habitat
Strong and vibrant regions		
A valued and protected environment		

Outcomes and Key Effectiveness Indicators ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: Conservation and sustainable development of the State's fish resources.					
The satisfaction rating of the broader community with the Department's management of commercial fishing.....	85%	90%	90%	100%	
The satisfaction rating of the broader community with the Department's management of recreational fishing.....	83%	90%	90%	95%	
Level of satisfaction in the broader community with the Department's management and development of pearling and aquaculture activities.....	86%	90%	90%	95%	
Level of community satisfaction with the Department's conservation of fish habitat.	74%	90%	80%	90%	

(a) More details of effectiveness indicators are provided in the annual report.

Output 1: Management of the State's Commercial Fisheries

Management of the State's commercial fisheries on behalf of the community by providing advice; collecting and analysing data; undertaking research; developing, implementing and managing strategies, policies and plans; and enforcing regulations, management plans and related legislation for commercial fishing.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	23,852	25,207	24,768	25,141	
Less Operating Revenue ^(a)	17,975	17,556	17,426	18,151	
Net Cost of Output	5,877	7,651	7,342	6,990	
Adjustments ^(b)	373	(58)	(494)	5	
Appropriation for delivery of Output 1	6,250	7,593	6,848	6,995	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Estimated hours for Community Education and Compliance	83,026	82,800	81,419	84,979	Activity in research impacted by variations in externally funded projects.
Estimated hours for Management	55,625	59,200	58,213	58,827	
Estimated hours for Research	76,125	94,000	92,433	90,728	
Quality					
Fish stocks identified as being at risk or vulnerable through exploitation	2	4	2	2	
Managed Fisheries in which stock assessment have been completed.....	73%	75%	75%	80%	
Timeliness					
Managed Fishery Licenses	49%	100%	75%	100%	
Licences other than Managed Fishery Licences.....	100%	100%	100%	100%	
Cost (Efficiency) ^(a)					
Average cost per hour for Community Education and Compliance	\$114	\$123	\$123	\$119	
Average cost per hour for Management ^(b)	\$130	\$128	\$128	\$129	
Average cost per hour for Research.....	\$94	\$79	\$79	\$82	
Full Time Equivalents (FTEs)	201	196	200	200	

(a) Costs per hour include an allocation of departmental support costs.

(b) The hourly rate for management costs includes funding of industry bodies and fisheries adjustments scheme expenditure.

Major Achievements For 2002-03

- Implementation of the outcomes of the National Competition Policy (NCP) review of fisheries legislation identified as required to be in place by July 2003.
- Ecological Sustainability accreditation by the Commonwealth Minister for the Environment, for the West Coast rock lobster, Shark Bay prawn, Shark Bay scallop and Exmouth Gulf prawn fisheries.

- Key Ecological Sustainability reports for minor fisheries submitted to Environment Australia to maintain export approval.
- Establishment of committees (Management Planning Panel and Commercial Access Panel) for the "Wetline Review" of the State's commercial finfish sector and commencement of the review process.
- Publication of the report of the Mackerel Independent Advisory Panel and development of an interim managed fishery plan for the mackerel fishery.
- Updating of the data and re-assessment of the models used for dusky and whiskery sharks as a pre-requisite to setting directions for sustainable management of the demersal gillnet and longline fisheries which target those species.
- Completion of a review of the composition of Rock Lobster Industry Advisory Committee and the membership appointment process.
- Finalisation of the major elements of the Marine Stewardship Council certification requirements for the West Coast rock lobster fishery.
- Release of a discussion paper proposing an approach to managing the development of rock lobster aquaculture in Western Australia.
- Development of an interim managed fishery plan for West Coast estuaries fisheries.
- Full implementation of By-catch Reduction Devices (i.e. in all nets) in most northern trawl fisheries and partial implementation (i.e. in half the nets) in the remainder. Commencement of implementation of Fish Escapement Devices in the Shark Bay prawn and Exmouth Gulf prawn fisheries.

Major Initiatives For 2003-04

- Undertake the West Coast and Gascoyne "Wetline Reviews" and provide recommendations to the Minister for the management of fisheries.
- Gazette the interim managed fishery plan for the West Coast estuaries fisheries, issue permits and implement management arrangements.
- Development of an improved framework for the management of the demersal gillnet and longline fisheries and implementation of management measures for the take of shark, which ensure sustainability of shark stocks.

Output 2: Management of the State's Recreational Fisheries

Management of the State's recreational fisheries on behalf of the community by providing advice; collecting and analysing data; undertaking research, developing, implementing and managing strategies, policies and plans; and enforcing regulations, management plans and related legislation for recreational fishing.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	9,572	11,208	11,021	11,267	
Less Operating Revenue ^(a)	3,237	3,405	3,357	3,199	
Net Cost of Output	6,335	7,803	7,664	8,068	
Adjustments ^(b)	915	(25)	(649)	7	
Appropriation for delivery of Output 2	7,250	7,778	7,015	8,075	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Estimated hours for Management.....	16,833	10,400	10,226	18,006	External funding for research has decreased.
Estimated hours for Research.....	43,727	48,000	47,198	37,184	
Estimated hours for Community Education and Compliance.....	36,117	56,700	55,753	58,458	
Quality					
Fish stocks identified as being at risk or vulnerable through exploitation.....	2	2	2	2	
Timeliness					
Recreational fishing projects completed on time.....	100%	100%	100%	100%	
Cost (Efficiency) ^(a)					
Average cost per hour for Management.....	\$110	\$118	\$118	\$122	
Average cost per hour for Research.....	\$89	\$78	\$78	\$82	
Average cost per hour for Community Education and Compliance.....	\$106	\$110	\$110	\$103	
Full Time Equivalents (FTEs)	92	98	93	90	

(a) Costs per hour include an allocation of Departmental support costs.

Major Achievements For 2002-03

- A review of the community consultation structure for recreational fisheries commenced.
- A major report on the implementation of Integrated Fisheries Management was completed and public comments analysed.
- Submissions were prepared for consideration by the State Government Functional Review Taskforce, Rottnest Island draft management plan, review of the Marine Parks and Reserves Authority, and proposed Biodiversity Conservation legislation.
- New rules for recreational fishing in the Gascoyne and West Coast regional reviews were announced.
- A community education strategy for recreational fishing for the Gascoyne and West Coast was developed.
- Regulations were drafted to implement a Statewide possession limit and prevent the landing of undersize fish.
- New regulations for management of the recreational component of the barramundi fishery were implemented.
- A long term strategy for the management of Shark Bay's inner gulf pink snapper stocks was finalised and total allowable catches and associated regulations were implemented for each area of the fishery.
- The development of a long-term licence transfer and variation policy for the aquatic tour industry commenced.
- Regulations to create a class of non-extractive nature –based fishing tour operator were implemented.
- A review of fishing tour management in relation to NCP was completed.
- A major review of the marron fishery was completed and new regulations and a compliance program to manage the recreational impact on stocks were introduced.
- Regulations to prevent the take of the restricted Margaret River "hairy" marron species were implemented.

- Communication and education strategies were prepared and implemented for Shark Bay inner gulf snapper, the marron, rock lobster, abalone, crab and net fisheries, and the Minister's announcement of decisions on the West Coast, Gascoyne and abalone fishery reviews.
- Surveys of catch and effort for the licensed abalone, rock lobster, marron and freshwater finfish (trout) fisheries were completed and reports prepared.
- A status report on the marron fishery was finalised.
- A report on the status of black snapper (*Lethrinus laticaudis*) was completed.
- New mobile patrols established and operations conducted for pre-season marron, and Shark Bay inner gulf snapper.

Major Initiatives For 2003-04

- Prepare a final report on community consultation structure for recreational fisheries for the Minister's consideration.
- Develop regional strategies for the management of recreational fishing in the Pilbara/ Kimberley and South Coast bioregions, and finalise recommendations for the Minister's consideration.
- Implement regulations and a community education program for the Gascoyne and West Coast regional reviews.
- Implement regulations and education strategy for Statewide possession limit and prohibition on landing undersize fish.
- Review integrated strategy and total allowable catches for the management of Shark Bay's inner gulf pink snapper stocks.
- Review strategies for the management of interactions between the commercial prawn trawl fishery and pink snapper populations in Denham Sound.
- Implement regulations and education strategies for management of the recreational component of the abalone fishery outside the Greenough and Perth metropolitan areas.
- Finalise a licence transfer and variation policy for the aquatic tour industry.
- Commence a review of cross-government responsibilities in relation to the long-term future for marron fishing.
- Implement community education strategies for the Gascoyne and West Coast bioregions.
- Review and implement communication and education strategies for Shark Bay inner gulf snapper, the marron, rock lobster, abalone, crab and net fisheries.
- Finalise a review of the catch, effort and the impact on the stocks of the recreational and commercial sectors of the Perth abalone fishery.
- Surveys to monitor catch and effort levels for the licensed rock lobster, abalone, marron and freshwater finfish (trout) and recreational net fisheries will continue.
- As part of the management arrangements for Shark Bay, based on total allocated catch, monitoring the recreational catch of the inner gulfs will continue.
- On-site surveys, (both pre and post season) to monitor the status of marron stocks will continue.
- A Statewide report on the activities and catch by fishing tour operators will be completed.
- Surveys to estimate the recreational catch of blue swimmer crabs from Cockburn Sound and Geographe Bay will be completed.
- Completion of pilot trial examining the effectiveness of artificial habitats on marron survival in Big Brook Dam.

- The success of very large artificial habitats installed in Harvey and Waroona dams by Water Corporation for marron survival will be investigated.
- Waroona Dam will be restocked with marron and trout after refurbishment works.
- A project to evaluate the status and future research needs of the marron fishery will commence.
- A project to assess the status of West Coast demersal scalefish with a focus on dhufish and snapper will commence.
- Research on nearshore finfish communities in the Pilbara and West Kimberley will continue.

Output 3: Development and promotion of the State's Aquaculture Industry

The Department fosters and promotes the development of sustainable Western Australian aquaculture (including pearl production) by providing policy advice; establishing appropriate infrastructure; facilitating provision of research; and the development, implementation and management of strategies, policies, plans and regulations for the aquaculture industry.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	8,358	8,124	7,994	8,367	
Less Operating Revenue ^(a)	4,548	4,664	4,598	4,724	
Net Cost of Output	3,810	3,460	3,396	3,643	
Adjustments ^(b)	954	(18)	(292)	(6)	
Appropriation for delivery of Output 3	4,764	3,442	3,104	3,637	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Estimated hours for aquaculture Management.	14,963	18,288	17,995	19,539	Increased focus in management activity.
Estimated hours for aquaculture Research.....	25,161	23,784	23,404	23,423	
Estimated hours for aquaculture Community Education and Compliance	10,781	12,292	12,095	11,286	Reduced focus on community education and compliance activity.
Estimated hours for pearling Management	5,851	4,597	4,523	5,252	Increased focus in management activity.
Estimated hours for pearling Research	5,505	7,195	7,080	7,050	
Estimated hours for pearling Community Education and Compliance	9,787	12,792	12,587	10,967	Reduced focus on community education and compliance activity.
Quality					
Level of satisfaction in the broader community with the Department's management and development of pearling and aquaculture activities	86%	90%	90%	95%	
Timeliness					
Aquaculture renewal notifications sent out on time.....	100%	100%	100%	100%	
Pearling renewal notifications sent out on time.....	100%	100%	100%	100%	

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Cost (Efficiency)					
Average cost per hour for aquaculture Management	\$136	\$97	\$97	\$100	
Average cost per hour for aquaculture Research	\$107	\$86	\$86	\$110	
Average cost per hour for aquaculture Community Education and Compliance	\$129	\$124	\$124	\$119	
Average cost per hour for pearling Management	\$101	\$113	\$113	\$115	
Average cost per hour for pearling Research...	\$72	\$92	\$92	\$86	
Average cost per hour for pearling Community Education and Compliance	\$128	\$125	\$125	\$117	
Full Time Equivalents (FTEs)	66	65	63	66	

(a) Costs per hour include an allocation of departmental support costs.

Major Achievements For 2002-03

- Submitted the ESD report on the wild capture component of pearling to Environment Australia for final assessment.
- Finalised preliminary drafting instructions for a new Pearling Management Bill, in consultation with the pearling industry.
- Considered NCP recommendations in developing preliminary drafting instructions for new Pearling Management Bill.
- Released details of the location and specifications of a number of land based sites for abalone and marine finfish aquaculture.
- Furthered investigation into issuing longer-term aquaculture licences to facilitate industry investment potential.
- Further developed a process for providing aquaculturalists the opportunity to apply for aquaculture leases under the *Fish Resources Management Act 1994*.
- Developed a discussion paper on the commercialisation of the all male hybrid yabby examining issues of translocation and management.
- Completed a review of aquaculture legislation in Western Australia to ensure that the legislation applying in Western Australia is consistent with best practice.
- Progressed a review of aquaculture development in Western Australia and prepared a new five-year strategic development plan for the Government's investment into the development of aquaculture.
- Completed a compliance plan for aquaculture operations in Western Australia.

Major Initiatives For 2003-04

- Prepare drafting instructions for new Pearling Management Bill.
- Commence review of pearl oyster hatchery policy.
- Develop a criteria based performance management system for aquaculture licences to ensure optimum use of aquaculture sites.
- Commence the implementation of the outcomes of the Aquaculture Legislative Review.

- Commence the implementation of the five-year strategic development plan for the Government's investment into the development of aquaculture.
- Finalise policy position on issuing longer-term aquaculture licences to facilitate industry investment potential.
- Develop a management paper on the commercialisation of the all male hybrid yabby.
- Prawn hatchery trial for commercial scale farming in the Kimberley, further investigations into prawn disease and the development of lupin products for prawn aquaculture feed.

Output 4: Management and Conservation of Fish and Fish Habitat

The Department safeguards the State's wild fish habitat by providing advice; monitoring the status and use of fish habitat resources; undertaking research; fostering community awareness of fish habitat requirements; and developing, implementing, managing and enforcing appropriate strategies, policies, plans and regulations.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	3,090	2,693	2,648	2,707	
Less Operating Revenue ^(a)	786	456	450	462	
Net Cost of Output	2,304	2,237	2,198	2,245	
Adjustments ^(b)	446	(6)	(186)	(4)	
Appropriation for delivery of Output 4	2,750	2,231	2,012	2,241	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Estimated Hours for Management	15,859	15,200	14,946	15,997	Increase in management activity due to requirements associated with ESD.
Estimated hours for research	2,813	1,400	1,377	2,177	Activity in research impacted by variations in externally funded projects.
Estimated Hours for Community Education and Compliance	6,877	5,400	5,310	6,095	
Quality					
Level of community satisfaction with the Department's conservation of fish habitat	74%	90%	100%	100%	
Timeliness					
New or revised fish habitat management plans completed on time	100%	100%	100%	100%	
Fish Habitat research projects completed on schedule	100%	100%	100%	100%	
Revised fish habitat regulations completed on schedule	100%	100%	100%	100%	
Cost (Efficiency)					
Average cost per hour for Management.....	\$132	\$126	\$126	\$115	
Average cost per hour for Research.....	\$100	\$139	\$139	\$113	
Average cost per hour for Community Education and Compliance	\$104	\$108	\$108	\$102	
Full Time Equivalent (FTEs)	23	19	20	20	

(a) Costs per hour include an allocation of departmental support costs.

Major Achievements For 2002-03

- Established the Miaboolya Beach Fish Habitat Protection Area near Carnarvon.
- Undertook assessment of six proposals from people wishing to establish environmentally sensitive tourism operations at the Abrolhos Islands in conjunction with the Abrolhos Islands Management Advisory Committee (AIMAC).
- Established a new field station and marine laboratory at Rat Island at the Abrolhos Islands.
- Established a Consultative Committee to oversee management of the Fish Habitat Protection Area (FHPA) at Cottesloe Reef in consultation with the Town of Cottesloe and Town of Mosman Park.
- Completed the final Bycatch Action Plan for the Shark Bay prawn trawl fishery. Released the draft Bycatch Action Plans for the Shark Bay scallop fishery and the Exmouth Gulf prawn trawl fishery.
- Completed a draft management paper for the translocation and release of trout.
- Participated in the planning processes associated with the establishment of the proposed marine reserves at Jurien, Dampier Archipelago and the Monte Bello Islands.
- Participated in the deliberations of the National Introduced Marine Pest Coordination Committee and assisted in the development of mechanisms to protect the environment from marine pests.
- Eradicated incursions of introduced snails, barnacles and mussels from the Port of Geraldton, in conjunction with the Geraldton Port Authority and Western Australian Museum.
- Processed 60 applications to translocate aquatic organisms into and within Western Australia and set conditions to protect the environment.
- In association with the Fisheries Research and Development Corporation, the Department developed a reporting framework relating to ESD in the Australian fishing industry.
- Completed the ESD assessment reports on the environmental effects of the Shark Bay prawn managed fishery, Shark Bay scallop managed fishery, Shark Bay snapper managed fishery, Exmouth Gulf prawn managed fishery, Western Australian abalone managed fishery and the Western rock lobster managed fishery.
- Developed a management plan for the take of coral by recreational fishers.
- Through the Minister for Fisheries, provided 21 'Fishcare WA' grants, with a total value of \$45,000 to community groups and managed the National Fisheries Action Program on behalf of the Commonwealth.
- Developed a program for the conservation of freshwater native fish in Western Australia, in conjunction with the Freshwater Fish Reference Committee.
- Constructed a fish ladder on the Goodga River, near Albany, to assist with the conservation of native fish in cooperation with the Department of Environmental Protection and the Waters and Rivers Commission.

Major Initiatives For 2003-04

- Introduce a system of licences/leases to provide formal tenure for people occupying sites at the Abrolhos Islands.
- Release a draft Land Management Plan for the Abrolhos Islands.
- Initiate work on a marine conservation plan for the Abrolhos Islands.
- Complete the assessment of proposals to establish environmentally sensitive tourism operations at the Abrolhos Islands and make recommendations to the Minister in conjunction with the AIMAC.

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- Continue to consult with the Fish Habitat Protection Reference Committee in respect to key issues, progress of projects and the future direction of the Fish and Fish Habitat Protection Program.
 - Release policies for the translocation of trout and barramundi in Western Australia.
 - Prepare bycatch management arrangements for the Onslow and Nichol Bay prawn managed fisheries and Pilbara fish managed fishery.
 - Release a draft Fisheries Environmental Management Review for the Pilbara/ Kimberley region.
 - Establish a FHPA at the Blue Holes near Kalbarri, in conjunction with the Kalbarri community.
 - Prepare a draft management plan for a Fish Habitat Protection Area at the Blowholes, north of Carnarvon.
 - Put in place arrangements for the management of recreational take of coral.
 - Continue to support community stewardship of the aquatic environment through 'Fishcare WA'.
 - Continue to provide advice regarding the impact of developments on the aquatic environment through the Environmental Protection Authority and Department of Mineral and Petroleum Resources approval processes.
 - Continue to assess the environmental impact of proposals to translocate aquatic organisms in Western Australia and set conditions to protect the environment.
 - Put in place measures to protect shark stocks in Western Australia in accordance with the recommendations of the National Action Plan on the Conservation of Sharks.
 - Develop a Geographic Information System Plan for the Department.

CAPITAL WORKS PROGRAM

The capital works program for the 2003-2004 financial year includes projects totalling \$8.8 million. Significant Projects include

- the new fisheries research facility; and
- enhancements to facilities on the Abrolhos Islands.

The Capital Works program also funds the replacement programs and upgrades for operating plant and equipment, small boats and computer hardware and software.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
WORKS IN PROGRESS				
Abrolhos Islands Program				
2001-02 Program	2,240	1,735	1,402	505
Communication Equipment	375	243	28	43
Fish Habitat	185	35	35	50
Hillarys Research Facility.....	15,000	2,550	2,425	5,000
Recreational Initiatives	715	615	189	100
COMPLETED WORKS				
Aquaculture Upgrades				
2002-03 Program	350	350	350	-
Computing Hardware and Software -				
2001-02 Program	488	488	303	-
2002-03 Program	293	293	293	-
Fitout, Furniture and Office Equipment -				
2002-03 Program	146	146	146	-
Information Systems Development -				
2000-01 Program	1,469	1,469	869	-
2001-02 Program	777	777	707	-
2002-03 Program	363	363	363	-
Joint Marine Operations Centre- Fremantle	1,900	1,900	1,900	-
Large Vessels -				
Large Vessel Replacement - McLaughlan (Maintenance)	500	500	448	-
Operational Equipment -				
2002-03 Program	189	189	189	-
Regional Aquaculture				
2002-03 Program	90	90	90	-
Small Boats, Outboards and Trailers -				
2001-02 Program	339	339	53	-
2002-03 Program	620	620	620	-
NEW WORKS				
Aquaculture Upgrades				
2003-04 Program	400	-	-	400
Computing Hardware and Software -				
2003-04 Program	615	-	-	615
Fitout, Furniture and Office Equipment -				
2003-04 Program	730	-	-	730
Information Systems Development -				
2003-04 Program	560	-	-	560
Operational Equipment -				
2003-04 Program	94	-	-	94
2003-04 Scientific Program	100	-	-	100
Regional Aquaculture				
2003-04 Program	105	-	-	105
Small Boats, Outboards and Trailers -				
2003-04 Program	468	-	-	468
	29,111	12,702	10,410	8,770

CAPITAL CONTRIBUTION

The Departmental forward estimates demonstrate continued sound financial management with the cost of planned services matching revenues in the budget year and reported out years.

Accounts receivable and interest bearing liabilities continue to reduce as the Fisheries Adjustment Scheme ends in 2003-04.

The Capital Works Program as approved will allow for the appropriate levels of infrastructure to allow for the efficient and effective delivery of planned services.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	3,298	5,540	10,410	8,770	9,410	2,089	3,909
	3,298	5,540	10,410	8,770	9,410	2,089	3,909
LESS							
Holding Account ^(a)	-	1,324	1,324	3,085	1,282	1,328	3,100
Asset Sales	750	765	1,280	685	978	761	809
Internal Funds and Balances	(2,221)	500	5,684	-	-	-	-
Capital Contribution.....	4,769	2,951	2,122	5,000	7,150	-	-

(a) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	19,151	19,107	19,107	19,923	19,709	19,711	20,117
Superannuation	2,118	1,845	1,845	1,911	1,846	1,846	1,846
Grants and subsidies	3,576	3,500	3,500	3,500	3,500	3,500	3,500
Consultancies expense	231	560	560	560	560	560	560
Supplies and services	9,039	5,981	5,981	5,943	6,024	6,093	6,092
Accommodation	2,069	1,750	1,750	1,860	1,860	1,860	1,860
Borrowing costs	306	54	187	133	111	99	86
Capital User Charge	2,150	2,249	2,249	2,843	3,467	3,539	3,539
Depreciation	2,378	3,177	3,177	3,236	3,236	3,236	3,236
Administration	3,358	6,691	5,757	5,743	6,202	6,372	6,385
Doubtful Debts	89	-	-	-	-	-	-
Fisheries Adjustment Scheme	193	500	500	500	500	500	500
Other expenses	214	1,818	1,818	1,330	557	722	722
TOTAL COST OF SERVICES	44,872	47,232	46,431	47,482	47,572	48,038	48,443
Revenues from ordinary activities							
User charges and fees ^(c)	227	360	360	410	460	460	460
Regulatory Fees and Fines	19,782	18,812	18,562	19,448	19,982	19,982	19,982
Net Profit on disposal of non-current assets	382	345	345	40	40	40	40
Grants and subsidies	4,364	4,076	4,076	4,076	4,076	4,076	4,076
Interest	564	550	550	550	550	550	550
Other Revenue	1,227	1,938	1,938	2,012	2,018	2,018	2,018
Total Revenues from Ordinary Activities	26,546	26,081	25,831	26,536	27,126	27,126	27,126
NET COST OF SERVICES	18,326	21,151	20,600	20,946	20,446	20,912	21,317
REVENUES FROM STATE GOVERNMENT							
Appropriations	21,014	21,044	18,979	20,948	20,566	21,032	21,437
Liabilities assumed by the Treasurer	487	-	-	-	-	-	-
TOTAL REVENUES FROM STATE GOVERNMENT	21,501	21,044	18,979	20,948	20,566	21,032	21,437
CHANGE IN EQUITY RESULTING FROM OPERATIONS	3,175	(107)	(1,621)	2	120	120	120

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 382, 376 and 376 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	13,449	7,239	4,160	3,601	4,576	4,907	5,322
Receivables.....	1,957	2,024	2,024	522	510	498	498
Amounts receivable for outputs.....	1,324	1,575	3,085	1,282	1,328	3,100	-
Prepayments.....	174	111	111	111	111	111	111
Total current assets.....	16,904	10,949	9,380	5,516	6,525	8,616	5,931
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	1,781	3,383	932	2,411	3,844	3,505	6,266
Land and Buildings.....	8,466	9,648	10,790	15,588	22,394	22,049	21,705
Receivables.....	1,500	-	-	-	-	-	-
Plant, equipment and vehicles.....	4,815	4,387	8,275	9,144	8,117	7,496	7,753
Other.....	6,680	6,431	8,663	8,745	7,991	7,158	7,109
Restricted cash.....	559	-	661	762	-	78	78
Total non-current assets.....	23,801	23,849	29,321	36,650	42,346	40,286	42,911
TOTAL ASSETS.....	40,705	34,798	38,701	42,166	48,871	48,902	48,842
CURRENT LIABILITIES							
Payables.....	1,098	983	1,002	1,002	1,002	1,002	1,002
Provision for employee entitlements.....	2,660	2,185	2,185	2,185	2,185	2,185	2,185
Interest-bearing liabilities (Borrowings).....	1,274	1,382	1,382	-	-	-	-
Interest payable.....	208	10	10	-	-	-	-
Finance leases.....	133	19	144	155	167	181	195
Accrued Salaries.....	432	410	410	410	-	78	78
Other.....	2	19	-	-	-	-	-
Total current liabilities.....	5,807	5,008	5,133	3,752	3,354	3,446	3,460
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	1,982	1,677	1,677	1,677	1,677	1,677	1,677
Interest-bearing liabilities (Borrowings).....	1,382	-	-	-	-	-	-
Other.....	1,653	-	1,509	1,353	1,186	1,005	811
Total non-current liabilities.....	5,017	1,677	3,186	3,030	2,863	2,682	2,488
TOTAL LIABILITIES.....	10,824	6,685	8,319	6,782	6,217	6,128	5,948
EQUITY							
Contributed Equity.....	4,769	7,720	6,891	11,891	19,041	19,041	19,041
Accumulated surplus/(deficit).....	19,165	15,672	17,544	17,546	17,666	17,786	17,906
Asset revaluation reserve.....	5,947	4,721	5,947	5,947	5,947	5,947	5,947
Total equity.....	29,881	28,113	30,382	35,384	42,654	42,774	42,894
TOTAL LIABILITIES AND EQUITY.....	40,705	34,798	38,701	42,166	48,871	48,902	48,842

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	17,909	17,867	16,743	18,187	17,805	18,271	18,676
Capital Contribution	4,769	2,951	2,122	5,000	7,150	-	-
Holding Account.....	-	1,324	1,324	3,085	1,282	1,328	3,100
Net cash provided by State government.....	22,678	22,142	20,189	26,272	26,237	19,599	21,776
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(18,336)	(19,107)	(19,922)	(19,923)	(20,119)	(19,633)	(20,117)
Superannuation.....	(1,631)	(1,845)	(1,845)	(1,911)	(1,846)	(1,846)	(1,846)
Supplies and services.....	(9,436)	(6,591)	(6,541)	(6,503)	(6,584)	(6,653)	(6,652)
Grants and subsidies	(3,576)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)
Borrowing costs.....	(402)	(227)	(385)	(144)	(111)	(99)	(85)
Accommodation.....	(2,067)	(2,240)	(1,750)	(1,860)	(1,860)	(1,860)	(1,860)
Administration.....	(2,989)	(6,798)	(5,657)	(5,623)	(6,082)	(6,252)	(6,265)
Fisheries Adjustment Scheme.....	(193)	(500)	(500)	(500)	(500)	(500)	(500)
Capital User Charge.....	(2,150)	(2,249)	(2,249)	(2,843)	(3,467)	(3,539)	(3,539)
Goods and Services Tax	(1,889)	(2,328)	(2,328)	(2,328)	(2,328)	(2,328)	(2,328)
Other.....	(214)	(1,155)	(1,818)	(1,330)	(557)	(722)	(722)
Receipts							
Fisheries License Fees	19,683	18,865	18,495	19,450	19,994	19,994	19,982
User charges and fees	42	240	90	90	90	90	90
Interest.....	564	550	550	550	550	550	550
Goods and Services Tax	1,947	2,328	2,328	2,328	2,328	2,328	2,328
Grants and subsidies	4,364	4,076	4,076	4,076	4,076	4,076	4,076
Other.....	1,227	1,988	2,088	2,212	2,268	2,268	2,268
Net cash from operating activities.....	(15,056)	(18,493)	(18,868)	(17,759)	(17,648)	(17,626)	(18,120)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(2,734)	(4,690)	(10,944)	(8,985)	(8,261)	(1,437)	(3,100)
Proceeds from sale of non-current assets	750	345	345	40	40	40	40
Net cash from investing activities.....	(1,984)	(4,345)	(10,599)	(8,945)	(8,221)	(1,397)	(3,060)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(1,214)	(1,274)	(1,274)	(1,382)	-	-	-
Other payments for financing activities	(81)	-	(135)	(144)	(155)	(167)	(181)
Other proceeds from financing activities	1,545	1,500	1,500	1,500	-	-	-
Net cash from financing activities.....	250	226	91	(26)	(155)	(167)	(181)
NET INCREASE/(DECREASE) IN CASH HELD	5,888	(470)	(9,187)	(458)	213	409	415
Cash assets at the beginning of the reporting period	8,120	7,709	14,008	4,821	4,363	4,576	4,985
Cash assets at the end of the reporting period.....	14,008	7,239	4,821	4,363	4,576	4,985	5,400

SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
EXPENSES							
Grants and subsidies	105	184	184	-	-	-	-
Receipts paid into Consolidated Fund.....	-	35	35	35	35	35	35
TOTAL ADMINISTERED EXPENSES	105	219	219	35	35	35	35
REVENUES							
Other Revenue.....	-	35	35	35	35	35	35
TOTAL ADMINISTERED REVENUES	-	35	35	35	35	35	35

SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Restricted cash.....	299	-	115	115	115	115	115
Total Administered Current Assets	299	-	115	115	115	115	115
TOTAL ADMINISTERED ASSETS	299	-	115	115	115	115	115

TRUST ACCOUNT DETAILS**Recreational Fishing Trust Account**

The Recreational Fishing Trust Account was established under the *Fish Resources Management Act* on 1st October 1995. It is utilised to fund the management of recreational fishing activities.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
Opening Balance	10	10	8	12
Receipts:				
Appropriations.....	7,070	7,425	7,018	7,125
Other	1,936	2,300	3,357	3,119
	9,016	9,735	10,383	10,256
Payments	9,008	9,725	10,371	10,244
CLOSING BALANCE.....	8	10	12	12

Fisheries Research and Development Trust Account

The Fisheries Research and Development Fund was continued under the *Fish Resources Management Act*, which was established on 1 October 1995. It is utilised to fund the management of commercial, fish and fish habitat protection and pearling and aquaculture activities.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
Opening Balance	6,141	5,917	11,753	3,099
Receipts:				
Appropriations.....	15,108	14,103	12,671	18,647
Other	20,430	19,290	19,135	19,850
	44,784	39,310	43,559	41,596
Payments	29,926	33,470	40,460	38,385
CLOSING BALANCE.....	11,753	5,840	3,099	3,211

Fisheries Adjustment Schemes Trust Account

The Fisheries Adjustment Schemes Trust Account was established under the *Fisheries Adjustment Scheme Act*. It is mainly utilised to fund the payment of compensation agreed under the Fisheries Adjustment Scheme.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
Opening Balance	824	1,074	1,124	989
Receipts:				
Appropriations.....	500	500	500	500
Other	1,545	1,500	1,500	1,500
	2,869	3,074	3,124	2,989
Payments	1,745	2,000	2,135	2,000
CLOSING BALANCE.....	1,124	1,074	989	989

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
GST input credits.....	1,889	2,000	2,000	2,680
GST receipts on sales	475	328	330	352
Sundry revenue.....	30	30	28	32
TOTAL.....	2,394	2,358	2,358	3,064

The monies received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

MID WEST DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID-WEST, WHEATBELT AND GREAT SOUTHERN

DIVISION 16

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 48 Net amount appropriated to deliver outputs	1,480	1,306	1,365	1,550	1,502	1,367	1,358
Total appropriations provided to deliver outputs	1,480	1,306	1,365	1,550	1,502	1,367	1,358
CAPITAL							
Capital Contribution	30	30	30	-	-	-	229
GRAND TOTAL	1,510	1,336	1,395	1,550	1,502	1,367	1,587

MISSION

To have the Mid West recognised as a preferred region in which to live, work and invest.

SIGNIFICANT ISSUES AND TRENDS

- Being a major exporter of primary products, the Mid West's growth prospects are affected by world commodity prices and seasonal conditions. This has forced all sectors to become more innovative and to more rigorously investigate diversification and value-adding opportunities. The cyclical nature of the agricultural/pastoral sectors continues to have an impact on regional prosperity. While wool prices have shown an encouraging upward trend, significant work continues to be undertaken to identify and support the establishment of new enterprise opportunities throughout the rangelands. Information technology presents both challenges and opportunities.
- The population of many inland agricultural communities is declining and ageing while those in the mining/pastoral area tend to fluctuate in line with commodity prices, which impact on mining activity. The lack of opportunities has contributed to the relative high unemployment rates amongst youth and the Indigenous community.
- The mining industry continues to make a strong contribution to regional growth, employment and export income. However, the region needs to capture more local community benefit from this sector by developing alternative strategies to overcome the impacts of fly in/fly out operations and to better service and supply mining operations from local and regional businesses.
- The Mid West region is starting to realise its tourism potential on the back of major tourism related infrastructure projects and a more coordinated and effective marketing campaign. Continued development of this sector requires ongoing and strategic support.
- The continued development of the region's strategic infrastructure, including telecommunications, is vital to strengthen the region's competitive advantages, attract new enterprise opportunities and support sustainable development.
- Eighty three per cent of the region is classified as remote, which generates a demand for community capacity building and supportive social infrastructure because of the restricted accessibility of goods, services and opportunities for social interaction.

- Agricultural and pastoral land in the region suffers from high levels of landscape stress. Responsible land use practices, land care and eco-efficiency present significant challenges.
- The inauguration of the Geraldton Universities Centre, the expansion of the Central West College of TAFE and the planned development of a marine research, training and interpretive complex will establish Geraldton as the regional education and smart centre for the Mid West.

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Information and Advice.....	552	654	830	744			
Output 2:							
Investment Facilitation	495	862	1,239	584			
Output 3:							
Infrastructure and Services Development in the Mid West	894	800	1,090	803			
Total Cost of Outputs.....	1,941	2,316	3,159	2,131	2,037	1,498	1,504
<i>Less Operating revenues.....</i>	<i>585</i>	<i>922</i>	<i>1,308</i>	<i>583</i>	<i>540</i>	<i>141</i>	<i>599</i>
Net Cost of Outputs.....	1,356	1,394	1,851	1,548	1,497	1,357	905
Adjustments ^(a)	124	(88)	(486)	2	5	10	453
Appropriation provided to deliver Outputs.	1,480	1,306	1,365	1,550	1,502	1,367	1,358
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b).....	30	30	30	-	-	-	229
TOTAL CONSOLIDATED FUND APPROPRIATIONS	1,510	1,336	1,395	1,550	1,502	1,367	1,587

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Relationship to Government Strategic Objectives

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Strong and vibrant regions	An environment conducive to the balanced economic and social development of the Mid West region.	1. Information and Advice 2. Investment Facilitation 3. Infrastructure and Services Development in the Mid West

Outcomes and Key Effectiveness Indicators ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target ^(b)	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: An environment conducive to the balanced economic and social development of the Mid West region.					
Clients agreeing that the Commission reduced obstacles to economic growth and employment (by survey)	31%	30%	30%	32%	
Clients agreeing that the Commission contributed to the development of a new business opportunity (by survey)	43%	40%	40%	42%	
Clients agreeing that the Commission contributed to more trade activity (by survey)	18%	20%	20%	22%	
Clients agreeing that the Commission contributed to the retention of staff and/or expansion of employment opportunities (by survey)	22%	20%	20%	22%	

(a) More details of effectiveness indicators are provided in the annual report.

(b) All 2003-04 effectiveness indicators reflect targeted improvements.

Output 1: Information and Advice

To contribute to economic growth and employment by developing strategic partnerships between government, business, and the community, providing a central point of coordination and contact and by raising awareness of the Mid West region.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	552	654	830	744	2002-03 reflects consumption of rollover funds and balance of 2001-02 Regional Development Scheme (RDS) grant funds.
Less Operating Revenue ^(a)	160	214	313	252	2002-03 includes delayed receipt of 2001-02 RDS funds.
Net Cost of Output	392	440	517	492	
Adjustments ^(b)	48	(29)	(42)	1	2002-03 largely reflects consumption of rollover funds from 2001-02.
Appropriation for delivery of Output 1	440	411	475	493	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Client visits.....	202	220	220	220	2003-04 quantities, although unchanged, effectively reflect an 8% improvement given staff FTEs decrease from 14 to 13.
Client contacts.....	2,467	2,500	2,500	2,500	
Quality					
Level of overall service - by survey (Rated good or better).....	86%	85%	85%	87%	
Timeliness					
Efficient in handling initial contact - by survey (Rated good or better).....	87%	85%	85%	87%	
Cost (Efficiency)					
Cost per client visit.....	\$1,368	\$1,486	\$1,886	\$1,691	Higher 2002-03 unit costs reflect consumption of rollover funds and balance of 2001-02 RDS grants.
Cost per client inquiry.....	\$112	\$131	\$166	\$149	
Full Time Equivalents (FTEs)	5	5	5	5	

Major Achievements For 2002-03

- Facilitated local business involvement in major regional projects by:
 - supporting the Mid West Chamber of Commerce and Industry to host a business and community briefing by the successful Port Enhancement Project tenderer. Many local businesses have provided goods and services to the \$100 million project;
 - briefing the four selected tenderers for the \$88 million Southern Transport Corridor project on local capability and the benefit to them of using the Mid West Development Commission's (the Commission) Mid West Businesses Capability and Services Directory;
 - promoting local construction capability to the developers of the Batavia Coast Marina hotel complex. Phase 1, the contract for construction of a commercial building, was awarded to a local company; and
 - briefing the Department of Housing and Works on local content and the value of using the Commission's Business Capability and Services Directory to engage local businesses for the new \$35 million Geraldton Regional Hospital.
- Administered the second round of the State Government's Mid West Regional Development Scheme and allocated funding to 24 regional projects that will contribute to the sustainable development of the Mid West.
- Assisted community and economic development initiatives throughout the region including:
 - contributory funding and the engagement of a community development officer in Wiluna;
 - formation of a Telecentre Committee in Wiluna;
 - development and implementation of the Shire of Murchison Community Futures Plan;
 - initiated the development of the Meekatharra Community Leaders Development Plan;
 - development and implementation of the Yalgoo Community Economic Development Plan; and
 - construction of the Leeman Telecentre and Rural Transaction Centre that was officially opened in early 2003.
- Facilitated Indigenous economic development by:
 - coordinating development of the Yamaji Heritage Trail;
 - assisting the Geraldton Streetwork Aboriginal Corporation to develop Gunnado Farm as an Indigenous tourism operation; and
 - assisting Yamaji Language Centre to expand Yamaji News to become a statewide Indigenous newspaper.
- Secured funding and initiated development of a database of major initiatives and capital works planned and proposed by all government organisations within the Mid West region.

- Reviewed and completed a major upgrade of the Commission's website to make it more informative, functional and accessible to clients.
- Encouraged graduating teachers to apply for positions in the Mid West by completing a pilot project with the Mingenew School Management Committee to promote the quality of life offered by living in country towns.
- Worked with the Murchison Ward Chief Executive Officer's group to identify and develop strategies to address key issues in the Murchison sub-region including social and community development, provision of infrastructure and services, enhanced community benefit from mining and economic diversification.
- Successful completion of the "Excellence in Customer Service Week" in February 2003 with the staff of over 50 Mid West businesses taking part in seminars and training workshops.
- Conducted two Heads of Government Forums to facilitate information exchange and enhance coordination and service delivery amongst government agencies in the Mid West.

Major Initiatives For 2003-04

- Review and expand the Commission's Business Capability and Services Directory database to include a Mine Servicing database that will be available electronically.
- Complete the development and implementation of a database of government agency initiatives.
- Engage with high need communities in the Murchison and northern agricultural areas to assist with community futures planning, capacity building and economic and cultural development.
- Form an alliance with the CSIRO's Resource Futures Program to develop initiatives in the pastoral and north eastern agricultural areas that nurture ecosystems to sustain viable enterprises and build robust regional communities.
- Revitalise the Youth Sub Committee to identify and address regional issues of particular concern to youth across the region through the Mid West Development Commission's Board of Management.
- Conduct a feasibility study to develop a Mid West Community Foundation to support regional and community capacity building.
- Train coordinators to expand the network and operations of the Western Wise Network.
- Conduct a needs analysis with the Mid West Gascoyne Area Consultative Committee and Business Enterprise Centre as the basis for developing a coordinated array of State and Federal government regional (and business development) services in the Mid West.
- Jointly promote and utilise the range of the Commonwealth Department of Transport and Regional Services programs and funding schemes with the Mid West Gascoyne Area Consultative Committee.

Output 2: Investment Facilitation

To create a business environment within the Mid West region that has a diverse economic base and is attractive to investors.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	495	862	1,239	584	2002-03 reflects a significantly higher level of grant funding combined with consumption of rollover funds from 2001-02.
Less Operating Revenue ^(a)	168	338	711	225	2002-03 includes external funding for four major projects and the delayed receipt of 2001-02 Regional Development Scheme funding.
Net Cost of Output	327	524	528	359	
Adjustments ^(b)	43	(29)	(119)	1	Rollover funds from 2001-02 used in 2002-03.
Appropriation for delivery of Output 2	370	495	409	360	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Projects undertaken relating to investment facilitation.....	12	15	20	15	2003-04 projects reduce following completion of four major externally funded projects.
Quality					
Clients agreeing that the Commission makes a positive contribution to economic development - by survey.....	84%	85%	85%	87%	
Timeliness					
Investment related strategic objectives completed on time	57%	75%	70%	72%	
Cost (Efficiency)					
Average cost per project	\$41,251	\$57,467	\$61,950	\$38,933	2003-04 average cost is forecast to decline with the completion of several major projects at the end of 2002-03.
Full Time Equivalents (FTEs)	4	5	5	4	

Major Achievements For 2002-03

- Progressed the proposed Geraldton Marine Precinct by:
 - working with the Department of Fisheries, Central West College of TAFE and the Department of Education and Training to prepare a master plan for the establishment of the Marine Precinct at Separation Point;
 - partnering the Department of Fisheries to develop design documentation and a business case for the Abrolhos Islands Research Institute component of the Centre; and
 - establishing a Working Group to progress the Geraldton Marine Interpretive Centre component and initiating work on a feasibility study.
- Established a new two-year contract with the Australian Trade Commission (Austrade) to provide expanded Tradestart program (export development) services to current and potential Mid West exporters.
- Finalised tourism pathways, developed project logos and secured a further \$40,000 in funding to support the development and installation of interpretive signage along each of the three Gascoyne Murchison Outback Pathways.
- Secured funding and established a steering committee to oversee the development of the Yamaji Trails Project within the guidelines prepared in consultation with ATSIC, Department of Indigenous Affairs and Yamaji Barna Baba Maaja (Yamaji Land & Sea Council).
- Secured funding to support the employment of a MICE (Meetings, Incentives, Conventions and Exhibitions) Coordinator to enhance the capacity of regional communities to attract and successfully host regional events.
- In partnership with a number of other organisations, successfully hosted major events including:
 - an international radio astronomy workshop as part of the region's bid for the Low Frequency Array Radio Telescope (LOFAR) project;
 - the statewide launch of the Indicators of Regional Development report by the Premier; and
 - the annual FACET (Forum Advocating Cultural and Eco-tourism) Conference.
- Secured funding with the CSIRO and the Western Australian Office of Science and Innovation, to host the International Square Kilometre Array Site Selection Committee meeting and workshop in Geraldton as part of the region's bid for the US\$1 billion international project.
- Led Cruising Geraldton's successful bid to attract cruise ships to Geraldton beginning in early 2004.
- Conducted a financial feasibility study into biodiesel production in the Mid West, the outcomes of which will be used to guide further development of this value-adding opportunity.
- Assisted the United Livestock Producers Association to conduct a feasibility study into the establishment of a feedlot in the Mid West. Further development has been withheld because of high grain and stock prices. The study provides sensitivity analyses that will enable potential developers to monitor stock and grain price trends to determine the most viable time to establish a feedlot.

Major Initiatives For 2003-04

- Progress development of the Geraldton Marine Precinct by:
 - working with the Department of Fisheries to secure the capital funding required to construct the Abrolhos Islands Research Institute component in 2004-05; and
 - conducting a feasibility study for the Geraldton Marine Interpretive Centre component.
- Complete a plan to develop the first stage of an Indigenous Heritage Trail based on the area bounded by the Naaguja Native Title claim.
- Host the International Square Kilometre Array Site Selection Committee meeting and workshop in Geraldton.
- Facilitate the development of new export industries including:
 - dry red chilli and paprika to Japan;
 - seed potatoes to Indonesia; and
 - organic vegetable juices and purees to Japan.

- Develop an alliance between the Mid West Investment Group and a Pooled Development Fund to facilitate the take-up of investment opportunities in the Mid West.
- Develop a catalogue of investment opportunities for the Mid West region.
- Work with local business and industry to establish eight new exporters in the Mid West.
- Promote tourism and investment opportunities in regional Western Australia through participation at the international garden expo Pacific Flora 2004 in Japan. This project is being conducted in partnership with the Botanic Parks and Gardens Authority, and the Gascoyne and Goldfields Esperance Development Commissions.
- Establish an alliance with the State Government's North Asia Agency to host the Commission's trade facilitation officer in Japan to pursue trade and business development contacts and opportunities.
- Host a delegation of Mayors and politicians from Indonesia to promote investment opportunities in agriculture, mining and fishing in the Mid West.
- Work with Japanese companies to establish a kaolin beneficiation industry and photovoltaic wafer industry in the region.
- Facilitate the establishment of lupin value-adding food and feed grade industries by working with Japanese interest groups and government agencies.

Output 3: Infrastructure and Services Development in the Mid West

To facilitate the development of infrastructure and services based on long term economic development strategies, to support communities and businesses in the Mid West.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	894	800	1,090	803	2002-03 includes \$271,000 to complete the Commonwealth funded Internet portal project - Ocean2Outback, with the conclusion of Stage 1 of the Batavia Coast Marina offset by an increased grant to the Geraldton Universities Centre in 2003-04.
Less Operating Revenue ^(a)	257	370	284	106	2002-03 includes final \$147,000 instalment of Ocean2Outback funding.
Net Cost of Output	637	430	806	697	
Adjustments ^(b)	33	(30)	(325)	-	2002-03 includes expensing part of 2000-01 prepayment to LandCorp and use of rollover funds from 2001-02.
Appropriation for delivery of Output 3	670	400	481	697	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Projects undertaken relating to infrastructure and services development	11	15	15	15	
Quality					
Clients agreeing that the Commission makes a positive contribution to economic development - by survey	84%	85%	85%	87%	
Timeliness					
Infrastructure and services development strategic objectives completed on time	55%	75%	70%	72%	
Cost (Efficiency)					
Average cost per project	\$81,271	\$53,333	\$72,667	\$53,533	The high average cost for 2002-03 reflects expenditure on major projects including \$271,000 for Ocean2Outback.
Full Time Equivalents (FTEs)	4	4	4	4	

Major Achievements For 2002-03

- On behalf of the Geraldton University Access Group:
 - in addition to the \$1 million already provided, secured an additional \$1.5 million from the Federal Capital Development Pool Program for the construction of purpose built premises for the Geraldton Universities Centre;
 - secured funding to facilitate the preparation of a master plan for the proposed Geraldton Education Precinct; and
 - Negotiated with the Ministers for Health and Education and Training, through the Minister for the Mid West, Wheatbelt and Great Southern, to secure land for the Geraldton Universities Centre.
- Successfully launched the Mid West Internet portal Ocean2Outback that is a "one stop shop" for information and services relating to the Mid West region. The project also provides training and awareness workshops that have been, and continue to be, undertaken in communities throughout the region. These provide the framework and training for people and communities in the Mid West to access and utilise Internet and on-line technologies.
- Worked with the City of Geraldton, Main Roads WA and other major groups to progress major regional infrastructure projects including the redevelopment of the Geraldton foreshore, the Port Enhancement Project, the Southern Transport Corridor and Batavia Coast Marina Stage 2.
- Established a Mine Servicing Steering Committee and secured funding to implement the findings of the Geraldton Mine Servicing Study. Four working groups have been established to action the study's recommendations in respect to:
 - basing fly-in/fly-out operations from Geraldton;
 - supplying goods and services from local businesses;
 - investigating education and employment opportunities; and
 - promotion and marketing of the Mid West to service the mining industry and vice versa.
- Worked with the Regional Based Alternatives Sub-Committee of the Gascoyne Murchison Strategy to identify and progress diversification opportunities for pastoralists including:
 - an investment guide for pastoralists to complement the Outback Resource Atlas and support investment attraction into the rangelands;
 - identification of water resources suitable for intensive agricultural activities; and
 - investigations into the establishment of a camel industry based on the export of meat and live camels.
- Utilised a comparative study of Western Australian industrial estates to provide major industrial project proponents with objective data on the comparative advantages of establishing projects within the Mid West.
- Assisted the Shire of Greenough to promote the competitive and comparative advantages of Geraldton as a base for pilot training to an international airline.

Major Initiatives For 2003-04

- Work with the Geraldton University Access Group to construct a dedicated university facility within the Geraldton Education Precinct.
- Implement an action plan from the Geraldton Mine Servicing Study to:
 - elicit support from mining companies and the aviation sector to establish a fly in/fly out service from Geraldton;
 - establish a Mining Goods and Services electronic database to increase opportunities to supply Mid West mines;
 - engage the Mid West mining sector with education and training organisations in Geraldton to promote employment opportunities in mining and increase recruitment from the Mid West; and
 - develop a package to promote Geraldton as a major gateway for servicing the Mid West mining sector.
- Convene a working group with the Geraldton Port Authority and the fishing industry to facilitate the establishment of a large vessel lifting facility at the Port of Geraldton.
- Work with the Geraldton Port Authority to establish a regular container shipping service from the Port of Geraldton.
- Work with project proponents to maximise community benefit and local business participation from major regional projects including the construction of the Southern Transport Corridor, Geraldton Foreshore Redevelopment, Geraldton Port Enhancement Project, construction of the new Geraldton Regional Hospital and the Batavia Coast Marina hotel development.
- Work with Main Roads WA and the Shires of Wiluna and Meekatharra to develop a joint venture to commence a sealing program on the Wiluna to Meekatharra road.
- Work with the Regional Development Council to lobby for reliable electricity supplies to consumers on the northern fringes of the South West Interconnected System (SWIS).

CAPITAL WORKS PROGRAM

The Mid West Development Commission's capital works program for 2003-04 comprises \$30,000 to continue the Commission's asset replacement program for computers and office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
COMPLETED WORKS				
Batavia Coast Marina Redevelopment				
Geraldton Regional Museum - Batavia Project.....	6,809	6,809	75	-
Computer and Office Equipment Replacement -				
2001-02 Program.....	30	30	24	-
2002-03 Program.....	30	30	30	-
NEW WORKS				
Computer and Office Equipment Replacement -				
2003-04 Program.....	30	-	-	30
	6,899	6,869	129	30

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	158	30	129	30	30	31	719
	158	30	129	30	30	31	719
LESS							
Commonwealth Grants.....	-	-	-	-	-	-	229
Internal Funds and Balances.....	128	-	99	-	-	-	-
Holding Account ^(a)	-	-	-	30	30	31	32
Specific Contributions.....	-	-	-	-	-	-	229
Capital Contribution.....	30	30	30	-	-	-	229

(a) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	789	778	935	807	841	872	893
Superannuation	63	93	87	81	84	86	88
Grants and subsidies ^(b)	21	500	723	680	601	34	-
Supplies and services	635	750	1,218	369	303	307	323
Accommodation	122	128	128	122	122	122	122
Capital User Charge	265	-	-	-	-	-	-
Depreciation	17	23	23	27	30	30	30
Administration	29	30	31	32	38	32	33
Other expenses	-	14	14	13	18	15	15
TOTAL COST OF SERVICES	1,941	2,316	3,159	2,131	2,037	1,498	1,504
Revenues from ordinary activities							
User charges and fees ^(c)	11	10	10	10	10	11	11
Grants and subsidies	556	881	1,278	554	510	110	568
Rent	16	16	16	16	16	16	16
Other Revenue	2	15	4	3	4	4	4
Total Revenues from Ordinary Activities	585	922	1,308	583	540	141	599
NET COST OF SERVICES	1,356	1,394	1,851	1,548	1,497	1,357	905
REVENUES FROM STATE GOVERNMENT							
Appropriations	1,480	1,306	1,365	1,550	1,502	1,367	1,358
TOTAL REVENUES FROM STATE GOVERNMENT	1,480	1,306	1,365	1,550	1,502	1,367	1,358
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
Change in Equity arising from transfer of assets/liabilities	124	(88)	(486)	2	5	10	453
Change in Equity arising from transfer of assets/liabilities	(6,735)	-	(75)	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(6,611)	(88)	(561)	2	5	10	453

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 13, 14 and 13 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	325	23	118	127	109	132	137
Restricted cash.....	408	94	-	-	-	-	-
Receivables.....	507	25	34	35	35	35	35
Amounts receivable for outputs.....	-	-	30	30	31	32	-
Prepayments.....	48	48	48	48	48	48	48
Total current assets.....	1,288	190	230	240	223	247	220
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	23	46	75	74	78	86	124
Plant, equipment and vehicles.....	25	50	57	60	60	61	63
Inventories.....	530	530	530	530	530	530	530
Other.....	-	-	-	-	-	-	687
Total non-current assets.....	578	626	662	664	668	677	1,404
TOTAL ASSETS.....	1,866	816	892	904	891	924	1,624
CURRENT LIABILITIES							
Superannuation.....	2	1	2	2	2	2	2
Payables.....	142	32	22	22	22	27	32
Provision for employee entitlements.....	100	72	111	121	123	127	130
Interest-bearing liabilities (Borrowings).....	353	-	-	-	-	-	-
Accrued Salaries.....	26	20	25	28	-	3	3
Other.....	39	-	6	6	6	6	6
Total current liabilities.....	662	125	166	179	153	165	173
NON-CURRENT LIABILITIES							
Superannuation.....	59	79	64	69	74	79	84
Provision for employee entitlements.....	82	46	130	122	125	131	136
Interest-bearing liabilities (Borrowings).....	960	960	960	960	960	960	960
Total non-current liabilities.....	1,101	1,085	1,154	1,151	1,159	1,170	1,180
TOTAL LIABILITIES.....	1,763	1,210	1,320	1,330	1,312	1,335	1,353
EQUITY							
Contributed Equity.....	30	60	60	60	60	60	289
Accumulated surplus/(deficit).....	73	(454)	(488)	(486)	(481)	(471)	(18)
Total equity.....	103	(394)	(428)	(426)	(421)	(411)	271
TOTAL LIABILITIES AND EQUITY.....	1,866	816	892	904	891	924	1,624

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	1,457	1,283	1,283	1,521	1,467	1,327	1,320
Capital Contribution	30	30	30	-	-	-	229
Holding Account.....	-	-	-	30	30	31	32
Net cash provided by State government.....	1,487	1,313	1,313	1,551	1,497	1,358	1,581
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(706)	(776)	(877)	(802)	(864)	(859)	(885)
Superannuation	(62)	(83)	(82)	(76)	(79)	(81)	(83)
Supplies and services.....	(471)	(750)	(1,204)	(369)	(303)	(302)	(318)
Grants and subsidies	(39)	(500)	(723)	(680)	(601)	(34)	-
Accommodation.....	(74)	(128)	(176)	(122)	(122)	(122)	(122)
Administration.....	(29)	(30)	(31)	(32)	(38)	(32)	(33)
Capital User Charge.....	(265)	-	-	-	-	-	-
Goods and Services Tax	(73)	(170)	(252)	(122)	(104)	(47)	(45)
Other.....	-	(4)	(4)	(3)	(8)	(4)	(4)
Receipts							
User charges and fees	-	15	-	-	-	-	-
Goods and Services Tax	79	170	252	121	104	47	45
Grants and subsidies	577	881	1,278	554	510	110	568
Other.....	23	16	20	19	20	20	20
Net cash from operating activities.....	(1,040)	(1,359)	(1,799)	(1,512)	(1,485)	(1,304)	(857)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(159)	(30)	(129)	(30)	(30)	(31)	(719)
Proceeds from sale of non-current assets	-	-	353	-	-	-	-
Net cash from investing activities.....	(159)	(30)	224	(30)	(30)	(31)	(719)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(600)	-	(353)	-	-	-	-
Net cash from financing activities.....	(600)	-	(353)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
Cash assets at the beginning of the reporting period	1,045	193	733	118	127	109	132
Cash assets at the end of the reporting period.....	733	117	118	127	109	132	137

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Coorow Community Land Inc.	1	-	-	-	-	-	-
Dept of Mineral & Petroleum Resources - Geraldton Service Centre Study.....	12	-	-	-	-	-	-
Geraldton Universities Centre	-	77	77	280	201	34	-
Regional Co-operative Research projects	-	34	58	-	-	-	-
Regional Development Scheme grants	-	389	588	400	400	-	-
Shire of Mount Magnet - Murchison Indigenous Initiatives Officer	8	-	-	-	-	-	-
TOTAL	21	500	723	680	601	34	-

WHEATBELT DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID-WEST, WHEATBELT AND GREAT SOUTHERN

DIVISION 17

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 49 Net amount appropriated to deliver outputs	1,224	1,278	1,328	1,393	1,440	1,417	1,444
Total appropriations provided to deliver outputs	1,224	1,278	1,328	1,393	1,440	1,417	1,444
CAPITAL							
Capital Contribution	56	19	19	-	-	-	-
GRAND TOTAL	1,280	1,297	1,347	1,393	1,440	1,417	1,444

MISSION

To promote, plan, facilitate and support development for the well-being of our community.

SIGNIFICANT ISSUES AND TRENDS

- The population of the Wheatbelt region continues its pattern of steady growth and redistribution. Many areas close to the metropolitan area and along the coast north of Perth are experiencing sustained and significant growth patterns, which places pressure on infrastructure and service providers. Larger sub-regional centres are experiencing modest growth, and some smaller communities continue to lose population as economic restructuring continues.
- Agriculture, particularly wheat production, remains the dominant industry in the region. Seasonal and international market conditions dictate the returns to the industry. Seasonal conditions were extremely poor for most of the region last season. The lowest rainfall recorded for a century halved the grain harvest from the previous year. Many farms recorded extremely poor production, and some received no harvest at all. Buoyant commodity prices and low interest rates have cushioned the economic impact, although Commonwealth and State financial assistance packages have been necessary.
- Mining continues to be a major contributor to the regional economy. It too is subject to the vagaries of international markets and exchange rates.
- Service delivery and infrastructure provision remain regional priorities. Maintenance of the road network to facilitate efficient transport of industry inputs and outputs is a continual challenge. The electricity supply network in the region will benefit from the implementation of the Government's electricity reform agenda.
- Natural resource management and sustainability are key challenges for the region. Salinity and soil acidification, loss of biodiversity, and measures to combat these challenges effectively present major challenges to the long-term sustainability of the region's industries.

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Information and Promotion Services	888	1,439	1,499	1,369			
Output 2:							
Facilitation Services	476	787	867	793			
Total Cost of Outputs	1,364	2,226	2,366	2,162	2,019	1,507	1,534
<i>Less Operating revenues</i>	119	926	920	764	506	99	99
Net Cost of Outputs	1,245	1,300	1,446	1,398	1,513	1,408	1,435
Adjustments ^(a)	(21)	(22)	(118)	(5)	(73)	9	9
Appropriation provided to deliver Outputs.	1,224	1,278	1,328	1,393	1,440	1,417	1,444
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	56	19	19	-	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	1,280	1,297	1,347	1,393	1,440	1,417	1,444

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Strong and vibrant regions	The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt.	1. Information and Promotion Services 2. Facilitation Services

Outcomes and Key Effectiveness Indicators ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt.					
Satisfaction Survey - that the Commission is achieving its Outcome - sample size.....	148	160	160	160	
Strongly Agree	18%	21%	21%	21%	
Agree.....	58%	59%	59%	59%	
Neither Agree or disagree.....	9%	8%	8%	8%	
Disagree	5%	2%	2%	2%	
Strongly Disagree	4%	0%	0%	0%	
Don't know	6%	10%	10%	10%	

(a) More details of effectiveness indicators are provided in the annual report.

Output 1: Information and Promotion Services

The provision of timely and accurate information to meet client need in developing the Wheatbelt region through the identification and promotion of the comparative advantages of the region, the diversification of industry and businesses, and by providing a central point for information and assistance.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	888	1,439	1,499	1,369	
Less Operating Revenue ^(a)	117	706	700	589	
Net Cost of Output	771	733	799	780	
Adjustments ^(b)	(13)	(14)	(75)	(3)	
Appropriation for delivery of Output 1	758	719	724	777	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Hours of regional development service	8,644	11,320	10,500	12,000	Budget hours have been increased significantly to comprehend the Experience IT! project. Project deferral and eventual cancellation will significantly reduce output hours.
Program of grants conveyed	1	20	25	25	
Quality					
Degree to which clients judge that the Commission has achieved its outcomes (survey).....	86%	80%	80%	80%	
Timeliness					
Agreed timeframes are met to the satisfaction of clients	77%	75%	75%	75%	
Cost (Efficiency)					
Average cost per hour of regional development service	\$99.95	\$100.58	\$114.19	\$89.07	The variation in output hours directly impacts on average cost per hour.
Average cost per program of grants conveyed.	\$24,000	\$15,000	\$12,000	\$12,000	
Full Time Equivalents (FTEs)	6	8	7	7	

Major Achievements For 2002-03

- The Wheatbelt Development Commission (the Commission) has developed a comprehensive marketing strategy for the region, in partnership with a range of stakeholders. The strategy attempts to build on existing efforts already undertaken in this area, and is being progressively implemented as time and resources permit. Aspects completed to date include:
 - a major update of the Commission's website is in the planning stages;
 - a newsletter produced jointly with the Wheat Area Consultative Committee highlighting available services and opportunities;
 - a comprehensive database of community and industry contacts by category;
 - a promotional exercise aimed at young professionals demonstrating the advantages of living in the region; and
 - a comprehensive marketing training package for Wheatbelt business.
- The second round of the 'Wheatbelt Regional Development Scheme', which provided \$400,000 grant funding for regional development projects, was administered. The scheme is part of the Regional Investment Fund.
- The Commission appointed an Indigenous Economic Development Officer to develop a framework to provide advice and assistance to economic development opportunities for indigenous people in the region.
- The Commission continued its support of the Avon Land Use Solutions Project promoting economic diversification and alternative and intensive agriculture.
- The Commission facilitated development of the Australian Salt Lake Biota Reference Centre in partnership with the University of Western Australia.

Major Initiatives For 2003-04

- The Commission will continue to implement its marketing strategy in partnership with regional stakeholders.
- The Commission will work closely with the Northern Agricultural and Avon Catchments Councils to implement strategies aimed at improving the sustainability of farming enterprises, and the local communities in the two major catchment groups in the region.
- The Commission plans to undertake the development of a framework for Indigenous Economic Development in the region.

Output 2: Facilitation Services

The provision of assistance, support and encouragement to clients, based around identified regional opportunities. Central to this output are activities that relate to the facilitation of the upgrading of infrastructure, provide encouragement and support to the development of new industries and facilitate the intensification, expansion and diversification of existing industries.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	476	787	867	793	
Less Operating Revenue ^(a)	2	220	220	175	
Net Cost of Output	474	567	647	618	
Adjustments ^(b)	(8)	(8)	(43)	(2)	
Appropriation for delivery of Output 2	466	559	604	616	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Hours of regional development service	7,660	6,280	5,800	6,000	
Program of grants conveyed	0	10	10	15	
Quality					
Degree to which clients judge that the Commission has achieved its outcome (survey).....	86%	80%	80%	80%	
Timeliness					
Agreed timeframes are met to the satisfaction of clients	76%	75%	75%	75%	
Cost (Efficiency)					
Average cost per hour of regional development service	\$62.14	\$93.51	\$106.30	\$95.53	Variations result from a reprioritisation between outputs driven by clients and issues.
Average cost of program of grants conveyed ..	0	\$20,000	\$25,000	\$14,667	
Full Time Equivalent (FTEs)	7	6	6	6	

Major Achievements For 2002-03

- The Commission has facilitated the development of an aviation industry group to better coordinate, develop and market a wide range of recreational aviation products.
- The Commission has managed a “Transport Advisory Group” to provide departmental and ministerial advice on transport development options and priorities in the Region.
- The “Central South Action Plan”, which is a comprehensive framework for community industry and service development in the Central South of the Region, has been developed. The Commission led the project in partnership with a wide range of agencies and industry groups.
- The Commission has received responsibility of providing executive support to the Avon Industrial Park Advisory Board.

Major Initiatives For 2003-04

- The Commission will undertake a joint project with the Wheatbelt Area Consultative Committee and the Department of Agriculture to develop stronger partnerships between government agencies.
- The Commission will oversee the creation of a Regional Energy Advisory Group, comprising of regional and agency stakeholders. The group will provide strategic advice to the Office Of Energy, Western Power and the government on regional priorities for infrastructure and service development.
- The Commission will facilitate the replacement of the “Transport Advisory Group” with a “Planning and Infrastructure Coordinating Committee”, which will aim to integrate land use and other strategic planning issues.
- Together with the Creation of Health Services and Education Working Parties, the Commission will engage regional stakeholders and agencies to enhance service delivery priorities in the region.

CAPITAL WORKS PROGRAM

The Wheatbelt Development Commission continues a rolling program of asset replacement and enhancement to improve service delivery through the use of efficient technologies.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
COMPLETED WORKS				
Computer and Office Replacement - 2002/03 Program	60	60	60	-
Experience IT	143	143	101	-
NEW WORKS				
Computer and Office Replacement - 2003/05 Program	93	-	-	48
	296	203	161	48

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	39	172	161	48	45	63	55
	39	172	161	48	45	63	55
LESS							
Holding Account ^(a)	-	41	41	48	45	63	55
Internal Funds and Balances	(17)	112	101	-	-	-	-
Capital Contribution	56	19	19	-	-	-	-

(a) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	717	742	764	782	754	733	747
Superannuation	60	68	70	71	68	64	64
Grants and subsidies	24	500	550	520	520	120	120
Consultancies expense	40	32	32	11	12	12	12
Supplies and services	267	356	422	352	321	310	310
Accommodation	75	186	186	109	74	74	74
Capital User Charge	12	21	21	21	18	15	15
Depreciation	42	79	79	93	94	47	47
Administration	127	242	242	203	158	132	145
TOTAL COST OF SERVICES	1,364	2,226	2,366	2,162	2,019	1,507	1,534
Revenues from ordinary activities							
User charges and fees ^(c)	12	140	134	42	16	9	9
Net Profit on disposal of non-current assets	2	-	-	-	-	-	-
Grants and subsidies	66	655	655	530	470	70	70
Other Revenue	39	131	131	192	20	20	20
Total Revenues from Ordinary Activities	119	926	920	764	506	99	99
NET COST OF SERVICES	1,245	1,300	1,446	1,398	1,513	1,408	1,435
REVENUES FROM STATE GOVERNMENT							
Appropriations	1,224	1,278	1,328	1,393	1,440	1,417	1,444
TOTAL REVENUES FROM STATE GOVERNMENT	1,224	1,278	1,328	1,393	1,440	1,417	1,444
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(21)	(22)	(118)	(5)	(73)	9	9
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(21)	(22)	(118)	(5)	(73)	9	9

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 13, 13 and 13 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	370	53	37	48	79	92	105
Restricted cash.....	20	97	97	102	-	-	-
Receivables.....	35	4	5	5	5	5	5
Amounts receivable for outputs.....	41	-	48	45	63	55	-
Prepayments.....	21	21	21	19	8	5	2
Total current assets.....	487	175	208	219	155	157	112
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	27	79	31	87	133	140	202
Plant, equipment and vehicles.....	78	174	197	152	103	119	127
Prepayments.....	33	15	15	3	-	-	-
Total non-current assets.....	138	268	243	242	236	259	329
TOTAL ASSETS.....	625	443	451	461	391	416	441
CURRENT LIABILITIES							
Superannuation.....	-	5	-	-	-	-	-
Payables.....	59	28	28	28	28	28	28
Provision for employee entitlements.....	123	96	101	127	130	146	162
Accrued Salaries.....	28	16	16	16	16	16	16
Other.....	13	-	-	-	-	-	-
Total current liabilities.....	223	145	145	171	174	190	206
NON-CURRENT LIABILITIES							
Superannuation.....	7	7	7	7	8	9	10
Provision for employee entitlements.....	26	29	29	18	17	16	15
Total non-current liabilities.....	33	36	36	25	25	25	25
TOTAL LIABILITIES.....	256	181	181	196	199	215	231
EQUITY							
Contributed Equity.....	56	75	75	75	75	75	75
Accumulated surplus/(deficit).....	313	187	195	190	117	126	135
Total equity.....	369	262	270	265	192	201	210
TOTAL LIABILITIES AND EQUITY.....	625	443	451	461	391	416	441

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	1,156	1,199	1,249	1,292	1,331	1,355	1,382
Capital Contribution	56	19	19	-	-	-	-
Holding Account.....	-	41	41	48	45	63	55
Net cash provided by State government.....	1,212	1,259	1,309	1,340	1,376	1,418	1,437
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(677)	(748)	(795)	(767)	(752)	(718)	(732)
Superannuation.....	(57)	(67)	(69)	(70)	(67)	(63)	(63)
Supplies and services.....	(249)	(358)	(463)	(361)	(332)	(321)	(321)
Grants and subsidies	(24)	(500)	(550)	(520)	(520)	(120)	(120)
Accommodation.....	(61)	(75)	(74)	(70)	(61)	(73)	(73)
Administration.....	(139)	(233)	(212)	(195)	(149)	(122)	(135)
Capital User Charge.....	(12)	(21)	(21)	(21)	(18)	(15)	(15)
Goods and Services Tax	(47)	(65)	(65)	(65)	(65)	(65)	(65)
Receipts							
User charges and fees	-	6	-	6	7	-	-
Goods and Services Tax	46	65	65	65	65	65	65
Grants and subsidies	23	655	682	530	470	70	70
Other.....	28	119	107	192	20	20	20
Net cash from operating activities.....	(1,169)	(1,222)	(1,395)	(1,276)	(1,402)	(1,342)	(1,369)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(39)	(170)	(170)	(48)	(45)	(63)	(55)
Proceeds from sale of non-current assets	2	-	-	-	-	-	-
Net cash from investing activities.....	(37)	(170)	(170)	(48)	(45)	(63)	(55)
NET INCREASE/(DECREASE) IN CASH HELD	6	(133)	(256)	16	(71)	13	13
Cash assets at the beginning of the reporting period	384	283	390	134	150	79	92
Cash assets at the end of the reporting period.....	390	150	134	150	79	92	105

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Avon Community Development Foundation ...	10	-	50	50	50	50	50
Regional Development Scheme.....	-	430	430	400	400	-	-
Regional Initiatives Fund program	14	-	-	-	-	-	-
Other	-	70	70	70	70	70	70
TOTAL	24	500	550	520	520	120	120

GREAT SOUTHERN DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID-WEST, WHEATBELT AND GREAT SOUTHERN

DIVISION 18

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 50 Net amount appropriated to deliver outputs	1,637	1,592	1,590	2,199	1,574	1,939	1,967
Total appropriations provided to deliver outputs	1,637	1,592	1,590	2,199	1,574	1,939	1,967
CAPITAL							
Item 132 Capital Contribution	30	20	20	322	4,365	8,135	23
GRAND TOTAL.....	1,667	1,612	1,610	2,521	5,939	10,074	1,990

MISSION

To build partnerships in regional prosperity by planning, co-ordinating and promoting sustainable development.

SIGNIFICANT ISSUES AND TRENDS

- The economy of the Great Southern region is exhibiting resilience and maturity in the wake of four adverse seasons.
- While negative repercussions of the adverse seasons are still being felt, and there have been major structural adjustments in the social and economic fabric of the region, the economy is showing signs of vitality and diversification with new products, such as olives, wines, seafood, wood chips, cosmetics, events and indigenous tourism.
- The increasing maturity of the region's tourism industry is reflected in new developments and improvements in accommodation, attractions and support services and tourism industry products. Significant tourism icons and enterprises include Kodja Place (a joint settler/Noongar interpretive Centre), the Lily at Borden, Malleefowl Interpretive Centre at Ongerup, the HMAS Perth Dive Wreck and the redevelopment of Whaleworld.
- The region's food, wine and tourism industry continue to develop under a three year marketing program designed to lift the market profile and positioning of the Great Southern region and its products and key markets.
- The relatively new plantation industry, along with the recent opening of the wood chip mill and new port infrastructure in Albany to assist in the processing of the wood chip harvest, have provided a major stimulus to the regional economy.
- Major transport infrastructure is required to meet the transport needs of the plantation timber industry, increased grain exports and population expansion of the region's coastal areas.
- Uptake in telecommunication technology and advances to business practices are expected to have a beneficial impact in sustaining and developing the region.
- Access to energy, including gas, to assist in supporting industry development is a priority for the region.
- Salinity and land degradation continue to challenge the region's natural resource managers.

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Regional Development	2,150	2,543	2,547	3,131			
Total Cost of Outputs	2,150	2,543	2,547	3,131	2,566	2,531	2,559
<i>Less Operating revenues</i>	464	932	936	934	1,012	612	612
Net Cost of Outputs	1,686	1,611	1,611	2,197	1,554	1,919	1,947
Adjustments ^(a)	(49)	(19)	(21)	2	20	20	20
Appropriation provided to deliver Outputs.	1,637	1,592	1,590	2,199	1,574	1,939	1,967
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	30	20	20	322	4,365	8,135	23
TOTAL CONSOLIDATED FUND APPROPRIATIONS	1,667	1,612	1,610	2,521	5,939	10,074	1,990

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Strong and vibrant regions	The sustainable development of our region's natural and built environment for the well-being of all.	1. Regional Development

Outcomes and Key Effectiveness Indicators ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: The sustainable development of our region's natural and built environment for the well-being of all.					
Favourable responses from a minimum of 70% of clients from the Client Survey	73%	74%	74%	70%	

(a) More details of effectiveness indicators are provided in the annual report.

Output 1: Regional Development ^(a)

The sustainable development of our region's natural and built environment for the long-term well-being of all. This output incorporates project management work, the facilitation and support of new and existing enterprises and businesses, promotional and information services, and the development of strategic partnerships with government, business and community groups to ensure the development of the Great Southern Region.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	2,150	2,543	2,547	3,131	2003-04 includes expenses associated with the Vancouver Waterways project. Regional Development Scheme funding reflected from 2002-03.
Less Operating Revenue ^(b)	464	932	936	934	
Net Cost of Output	1,686	1,611	1,611	2,197	
Adjustments ^(c)	(49)	(19)	(21)	2	
Appropriation for delivery of Output 1	1,637	1,592	1,590	2,199	

(a) The Commission has moved from four outputs to one as part of a strategic review undertaken during 2002-03. The outputs previously were Regional Leadership, Industry Development, Improve Infrastructure, and Natural Resource Management. Further detail is provided in the Commission's annual report.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Total number of projects completed during the year	50	55	60	65	Regional Development Scheme projects commencing from 2002-03 onwards.
Quality					
The percentage of clients who rated the Commission's performance as "effective" or "very effective"	73%	74%	74%	74%	
Timeliness					
The percentage of projects completed of those set as a target at the beginning of the year	91%	80%	85%	85%	
Cost (Efficiency)					
Average cost per project and total overall cost for the Commission	\$43,003	\$46,236	\$42,450	\$48,169	2003-04 includes expenses associated with the Vancouver Waterways project.
Full Time Equivalents (FTEs)	14	15	15	15	

Major Achievements For 2002-03**Regional Leadership**

- Received 57 Expressions of Interest, seeking funding of \$1.3 million under the second round of the Regional Development Scheme, with 25 applicants approved by the Board of the Great Southern Development Commission (the Commission).
- Supported a 2029 Committee project jointly with the Area Consultative Committee, with funding sourced from the Commonwealth Department of Transport and Regional Services, with the aim of assisting youth less than 35 years of age to become actively involved in the future and direction of the Great Southern region.
- Developed and delivered a number of coordinated regional marketing activities through the Great Southern Regional Marketing Association under the *Great Southern Naturally* logo. This project was part-funded by funds accessed through the Commonwealth Department of Transport and Regional Services.
- Progressed the Cross Sector Regional Marketing project which was designed to enhance marketing activities through quality network membership. This project has a mandate to develop an incremental approach to raising the profile of the region and to position the region's products in key domestic markets, particularly Perth.
- Completed the innovative robotics project in regional schools which included programming skills and industry applications.
- Received and facilitated a number of regional investments tours and delegations which expressed interest in the products of the region and culminated in a number of signed contracts.
- Partnered, with the Department of Agriculture, a benchmark strategic analysis and socio-economic assessment of the Central South Coast community's capacity to embrace change, funded through the Regional Development Scheme.
- Ran a beach bus for young people from Katanning and Jerramungup.
- Supported industry initiatives from the Jerramungup community in feasibility studies into a pelletising plant in partnership with a consultative committee.

Industry Development

- Supported a number of major regional and international exhibitions of Noongar art in conjunction with artists and other Development Commissions in 2002-03, including the Premier's Reconciliation Exhibition in Perth and the Malaysian Travel Fair in Kuala Lumpur.
- Assisted the establishment of an Aboriginal art outlet and guided tours of the Kodja Place Visitor and Interpretive Centre in Kojonup.
- Examined the feasibility of a regional wine centre, with the aim of providing a destination focus that is complementary to the wine industry's current external marketing strategies.
- Continued work on the Yongernow Malleefowl Centre at Ongerup, which is a tourist and interpretive centre for the endangered Malleefowl. This project is one of cross regional environmental and economic significance.
- In partnership with business enterprise centres and an independent consultant group, planned and partially implemented the coaching program for non-farm small businesses in exceptional circumstances areas of the Great Southern and Wheatbelt.
- Supported the establishment of the Great Southern Engineering Group and a job chasing service for the light engineering and manufacturing industry. This has opened the doors to more contract opportunities for the group, resulting in an increase in employed staff, sales turnover and confidence about the future of the businesses.
- The Commission's TradeStart program was instrumental in delivering several successful trade events including the rollout of the Australian Trade Commission's (Austrade's) New Exporter Development Program, which provided training, coaching and in-market assistance to several new exporters.

- Worked in partnership with the Perth International Arts Festival committee to deliver the inaugural 2003 Great Southern Festival. The communities of the region were treated to a diverse range of international artists and cultural programs.
- Established the Great Southern Thoroughbred Racing Industry Taskforce, in partnership with the thoroughbred racing industry and the Western Australian Turf Club to address vital issues threatening the viability of country racing. An events marketing strategy has been released by the Taskforce to access new markets and growth in the industry.
- Assisted the South Coast Fishing Industry to identify and pursue export opportunities for the sale of salmon and herring as well as further business opportunities within Australia.

Improve Infrastructure

- Secured through the State Government \$12.8 million to develop a Boat Harbour on the Albany foreshore in partnership with the City of Albany and the Department for Planning and Infrastructure. Developed a Memorandum of Understanding, a planning and organisational management arrangement, and employed a project manager for the concept planning and community consultation phase of the project.
- Worked with community groups to progress the Denmark Centre for Sustainable Living to secure a \$100,000 grant from the Government's Regional Infrastructure program. This has resulted in securing a lease for a heritage building that was destined for demolition and refurbishment funds for an educational facility with live-in accommodation.
- Advanced the development of the Jerramungup Community Resource Centre by the transfer of capital works funds and the provision of ongoing assistance in project coordination.
- Final funding was secured for the Wellstead Community Resource Centre, to enable construction to commence late 2003.
- Supported the completion of the planning and scoping study associated with the redevelopment of the Katanning Livestock Saleyards.
- With the Shire of Katanning, the Commission jointly funded baseline research into the characteristics and properties of saline water that is being pumped from the townsite, with the aim to investigate regional salinity in towns on a sustainable basis.
- Advanced the development of a Soils Testing Centre at Kojonup through joint funding and business planning with the Shire of Kojonup.
- Assisted the Kojonup Tourist Railway group, and its Shire sponsor, in the feasibility and business planning that secured the project \$86,000 from the Regional Infrastructure Program.
- In a strategic partnership with the Ongerup Community Development group, the Commission has assisted in project planning and securing of state and commonwealth government funding that will allow the construction of four housing units.
- Worked with engineering and other consultant specialists to progress the Vancouver Waterways project. Potential sites have been identified for jetties in King George Sound with physical work scheduled to start next financial year, immediately after a community consultation process has been completed and environmental approvals obtained.

Natural Resource Management

- Established the Great Southern Development Commission Medal for Excellence in Natural Resource Management to give public recognition and reward for outstanding individual efforts by people working in and for the Great Southern. The award includes a sterling silver medal and \$10,000 towards furthering best practice natural resource management.
- Worked in partnership with the Peel and Southwest Development Commissions, Shires, community and industry groups to support the development of the organics industry. This resulted in the recognition of The Organic Growers Association as the State peak body, with funds secured through the Western Australian Regional Initiatives Scheme to develop new product lines.

- Worked in partnership with regional stakeholders to progress feasibility work into bush products.
- Worked with the Fitzgerald Biosphere Marketing Association and a range of stakeholders to secure Commonwealth funds through Regional Solutions to appoint a dedicated Project Officer for two years.

Major Initiatives For 2003-04

Regional Development

- Work with the City of Albany and the Department of Planning and Infrastructure to undertake concept planning, initial engineering and environmental studies, and community consultation in the \$12.8 million small boat harbour development.
- Continue to support the Great Southern Regional Marketing Association with the aim to increase the region's recognition as a source of quality wine, food and tourism.
- In partnership with business enterprise centres, the Commission will continue to conduct the non-farm small business coaching scheme, to increase the capacity of the sector at a time of rural hardship through prolonged drought.
- Work with the University of Western Australia (UWA) to develop market information systems for the horticulture industry, including web-based market information systems to deliver information on market demand, supply and pricing direct to growers.
- The Commission will continue to support best practice natural resource management in partnership with regional stakeholders and with the annual Great Southern Development Commission Medal for Excellence in Natural Resource Management.
- Work with cross-regional stakeholders on Stage 2 of the Organics Industry project to develop supply chains in three new product areas, a website, educational materials for consumers and a series of workshops and field days.
- The Commission will work in partnership with regional stakeholders to develop commercial opportunities for high-value timber species for marginal areas, such as *Casuarina obesa* (Swamp Sheoak).
- Continue to provide project management assistance for the Yongernow – Malleefowl Centre. This project has significant cross regional environmental and economic importance.
- Will undertake with the Department of Conservation and Land Management, the Gnowangerup Aboriginal Corporation, local government and regional land owners, a long term development planning strategy for the eastern part of the Stirling Ranges.
- Facilitate a number of indigenous enterprise development projects in partnership with the Office of Aboriginal Economic Development and Commonwealth agencies.
- Appoint a Noongar Arts Industry Marketing Officer to develop and implement cross-regional marketing initiatives in conjunction with Noongar artists and organisations and the South West, Wheatbelt and Peel Development Commissions.
- Work with the Jerramungup Industry Group and an agricultural processing initiative, with support from the Shire, to develop an investment proposal to the venture capital market for that eastern sub-region district.
- Facilitate Indigenous landcare enterprise and "bush product" development in the Great Southern Region.
- With the City of Albany and the Great Southern equine industry, the Commission will support the implementation of the industry's strategic plan which aims to restore the viability of the racing industry.
- The Commission will continue to support regional marketing initiatives such as the Fitzgerald Biosphere Marketing Association.

- Continue to work with regional stakeholders to progress the recommendations from the Central South Coast Strategic Analysis.
- Examine the railway option for the shipment of containers from the Albany port to the Fremantle port.
- Support the development of the inland aquaculture industry through working with industry groups.
- The Commission, in close consultation with the City of Albany, will undertake detailed environmental assessment and design for the construction of marine infrastructure near Whaleworld, following the conclusion of the community consultation process.
- Continue to support the development of youth services through the Great Southern Youth Coordinating Committee.
- Fund the UWA under its capital works program to assist the University development in the region.
- Continue to work with local government and infrastructure service providers to address power supply shortages in rural areas of the Great Southern region.

CAPITAL WORKS PROGRAM

The Great Southern Development Commission's capital works program totals \$1.185 million in 2003-04. These funds are committed to the completion of the Vancouver Waterways project and the expansion and refurbishment of the Albany University Centre. Concept planning will commence for the Albany Boat Harbour and the Commission will continue the rolling replacement and enhancement of computers and office equipment necessary to provide quality service to the region.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
WORKS IN PROGRESS				
Community Facilities				
Albany University Centre	800	600	150	200
Computer and Office Equipment Replacement -				
Asset replacement program.....	150	22	22	23
Vancouver Waterways Project				
Infrastructure Projects.....	954	324	237	630
COMPLETED WORKS				
Computer and Office Equipment Replacement -				
2002/03 Program	30	30	30	-
NEW WORKS				
Computer and Office Equipment Replacement -				
2003/04 Program	30	-	-	30
Vancouver Waterways Project				
Albany Small Boat Harbour.....	12,762	-	-	302
	14,726	976	439	1,185

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	494	316	439	1,185	4,397	8,168	53
	494	316	439	1,185	4,397	8,168	53
LESS							
Funding included in output appropriations ^(a) ..	298	264	264	830	-	-	-
Internal Funds and Balances.....	166	2	2	3	2	3	-
Holding Account ^(b)	-	30	30	30	30	30	30
Other	-	-	123	-	-	-	-
Capital Contribution	30	20	20	322	4,365	8,135	23

(a) Capital works expensed through the Statement of Financial Performance.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	808	976	926	1,005	1,031	1,052	1,073
Superannuation	78	75	75	80	85	85	85
Grants and subsidies ^(b)	494	770	770	1,170	525	125	125
Consultancies expense	128	-	-	-	-	-	-
Supplies and services	258	420	470	552	484	479	486
Accommodation	88	95	95	108	111	121	121
Capital User Charge	48	31	31	44	220	559	559
Depreciation	41	30	30	30	30	30	30
Other expenses	207	146	150	142	80	80	80
TOTAL COST OF SERVICES	2,150	2,543	2,547	3,131	2,566	2,531	2,559
Revenues from ordinary activities							
User charges and fees ^(c)	9	12	12	12	12	12	12
Net Profit on disposal of non-current assets	5	-	-	-	-	-	-
Grants and subsidies	393	820	820	820	880	480	480
Other Revenue	57	100	104	102	120	120	120
Total Revenues from Ordinary Activities	464	932	936	934	1,012	612	612
NET COST OF SERVICES	1,686	1,611	1,611	2,197	1,554	1,919	1,947
REVENUES FROM STATE GOVERNMENT							
Appropriations	1,637	1,592	1,590	2,199	1,574	1,939	1,967
TOTAL REVENUES FROM STATE GOVERNMENT	1,637	1,592	1,590	2,199	1,574	1,939	1,967
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(49)	(19)	(21)	2	20	20	20
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(49)	(19)	(21)	2	20	20	20

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 14, 15 and 15 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	122	398	122	124	143	162	166
Restricted cash.....	555	11	520	505	490	475	475
Receivables.....	1	184	20	40	60	80	100
Amounts receivable for outputs.....	104	30	30	30	30	30	-
Prepayments.....	5	-	5	5	5	5	5
Total current assets.....	787	623	697	704	728	752	746
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	-	89	87	100	113	126	169
Plant, equipment and vehicles.....	77	115	97	117	137	157	180
Other Infrastructure.....	-	-	-	302	4,647	12,762	12,762
Total non-current assets.....	77	204	184	519	4,897	13,045	13,111
TOTAL ASSETS.....	864	827	881	1,223	5,625	13,797	13,857
CURRENT LIABILITIES							
Payables.....	15	55	15	15	15	15	15
Provision for employee entitlements.....	97	216	105	113	121	129	137
Accrued Salaries.....	25	27	28	31	33	35	37
Total current liabilities.....	137	298	148	159	169	179	189
NON-CURRENT LIABILITIES							
Superannuation.....	70	73	72	74	76	78	80
Provision for employee entitlements.....	75	63	80	85	90	95	100
Total non-current liabilities.....	145	136	152	159	166	173	180
TOTAL LIABILITIES.....	282	434	300	318	335	352	369
EQUITY							
Contributed Equity.....	30	50	50	372	4,737	12,872	12,895
Accumulated surplus/(deficit).....	552	343	531	533	553	573	593
Total equity.....	582	393	581	905	5,290	13,445	13,488
TOTAL LIABILITIES AND EQUITY.....	864	827	881	1,223	5,625	13,797	13,857

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	1,533	1,547	1,547	2,156	1,531	1,896	1,924
Capital Contribution	30	20	20	322	4,365	8,135	23
Holding Account.....	-	30	30	30	30	30	30
Net cash provided by State government.....	1,563	1,597	1,597	2,508	5,926	10,061	1,977
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(808)	(960)	(910)	(989)	(1,016)	(1,037)	(1,058)
Superannuation.....	(78)	(73)	(73)	(78)	(83)	(83)	(83)
Supplies and services.....	(395)	(416)	(466)	(543)	(476)	(471)	(478)
Grants and subsidies	(493)	(770)	(770)	(1,170)	(525)	(125)	(125)
Accommodation.....	(88)	(95)	(95)	(108)	(111)	(121)	(121)
Capital User Charge.....	(48)	(31)	(31)	(44)	(220)	(559)	(559)
Goods and Services Tax	-	(48)	(48)	(48)	(48)	(48)	(48)
Other.....	(199)	(142)	(143)	(139)	(76)	(76)	(76)
Receipts							
Goods and Services Tax	3	48	48	48	48	48	48
Grants and subsidies	393	820	820	820	880	480	480
Other.....	149	84	84	82	100	100	100
Net cash from operating activities.....	(1,564)	(1,583)	(1,584)	(2,169)	(1,527)	(1,892)	(1,920)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(67)	(50)	(50)	(352)	(4,395)	(8,165)	(53)
Proceeds from sale of non-current assets	6	-	-	-	-	-	-
Net cash from investing activities.....	(61)	(50)	(50)	(352)	(4,395)	(8,165)	(53)
NET INCREASE/(DECREASE) IN CASH HELD	(62)	(36)	(37)	(13)	4	4	4
Cash assets at the beginning of the reporting period	741	445	679	642	629	633	637
Cash assets at the end of the reporting period.....	679	409	642	629	633	637	641

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Albany University Centre.....	200	150	150	200	-	-	-
Community Resource Centres	60	-	60	15	-	-	-
Kodja Place Visitor Centre	40	-	-	-	-	-	-
Regional Development Scheme.....	-	400	358	500	400	110	-
Vancouver Waterways.....	80	114	37	300	110	-	-
Other	114	106	165	155	15	15	125
TOTAL	494	770	770	1,170	525	125	125

Part 5

Minister for Housing and Works; Local Government and Regional Development; the Kimberley, Pilbara and Gascoyne

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
327	Housing and Works			
	– Delivery of Outputs	23,340	26,513	24,655
	– Administered Grants, Subsidies and Other Transfer Payments	50,197	48,955	75,797
	– Capital Contribution	1,246	1,246	-
	Total	74,783	76,714	100,452
340	State Housing Commission
342	Country Housing Authority
343	Government Employees' Housing Authority
344	State Supply Commission			
	– Delivery of Outputs	1,514	1,495	1,415
	– Capital Contribution	36	36	-
	Total	1,550	1,531	1,415
355	Local Government and Regional Development			
	– Delivery of Outputs	38,721	51,882	36,496
	– Administered Grants, Subsidies and Other Transfer Payments	2,800	2,800	3,230
	– Capital Contribution	-	-	100
	Total	41,521	54,682	39,826
371	Fremantle Cemetery Board
373	Metropolitan Cemeteries Board
375	Kimberley Development Commission			
	– Delivery of Outputs	1,423	1,423	1,523
	– Capital Contribution	-	-	14
	Total	1,423	1,423	1,537

Part 5
Minister for Housing and Works; Local Government and Regional Development; the Kimberley, Pilbara and Gascoyne — *continued*

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
384	Pilbara Development Commission			
	– Delivery of Outputs	1,761	2,511	2,193
	– Capital Contribution	50	50	45
	Total	1,811	2,561	2,238
395	Gascoyne Development Commission			
	– Delivery of Outputs	3,335	1,289	5,408
	– Capital Contribution	25	25	40
	Total	3,360	1,314	5,448
	GRAND TOTAL			
	– Delivery of Outputs	70,094	85,113	71,690
	– Administered Grants, Subsidies and Other Transfer Payments	52,997	51,755	79,027
	– Capital Contribution	1,357	1,357	199
	Total	124,448	138,225	150,916

HOUSING AND WORKS

PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

DIVISION 19

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual ^(a) \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 51 Net amount appropriated to deliver outputs	23,505	23,214	26,387	24,527	24,191	24,543	25,962
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	124	126	126	128	128	128	128
Total appropriations provided to deliver outputs	23,629	23,340	26,513	24,655	24,319	24,671	26,090
ADMINISTERED TRANSACTIONS							
Item 52 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	1,154	50,197	48,955	75,797	2,917	-	-
CAPITAL							
Capital Contribution	2,022	1,246	1,246	-	-	5,100	5,100
GRAND TOTAL	26,805	74,783	76,714	100,452	27,236	29,771	31,190

(a) Amounts for 2001-02 have been reconstructed for comparability purposes to reflect the transfer of the Commercial Property Branch from the Department of Treasury and Finance from 1 February 2002 and the amalgamation of the Western Australian Building Management Authority into the Department of Housing and Works with effect from 1 July 2002, in accordance with Machinery of Government recommendations.

MISSION

Responding to the hopes of all Western Australians for their housing and construction needs.

SIGNIFICANT ISSUES AND TRENDS

- The Department has largely completed the integration of the Works activity and is now concentrated on the effective delivery of the service. The Department will now proceed to carry out its role in delivering a competent Works service for the State Government.
- The Department is continuing to provide a lead to government and the construction industry by setting benchmark standards in skills development and in occupational health and safety.
- The Department has continued to promote sustainability issues by assisting government agencies in the delivery of projects that encompass sustainability principles.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2002-03 Budget to Parliament on 16 May 2002 are outlined below.

	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Voluntary Severance Scheme.....	(367)	(367)	(367)	(367)
Bunbury Tower accommodation obligations.....	900	-	-	-
Security of Payment Legislation.....	100	100	100	100
Fremantle Prison restoration program.....	-	-	-	1,000
Functional Review Taskforce – Investment Services Taskforce.....	100	100	-	-

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual ^(a) \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Delivery, management and maintenance of Government buildings, projects and office accommodation.....	41,874	42,622	43,782	44,066			
Total Cost of Outputs.....	41,874	42,622	43,782	44,066	42,186	43,145	44,564
<i>Less Operating revenues.....</i>	13,926	16,685	16,624	17,875	17,625	18,034	18,034
Net Cost of Outputs.....	27,948	25,937	27,158	26,191	24,561	25,111	26,530
Adjustments ^(b)	(4,319)	(2,597)	(645)	(1,536)	(242)	(440)	(440)
Appropriation provided to deliver Outputs.	23,629	23,340	26,513	24,655	24,319	24,671	26,090
ADMINISTERED TRANSACTIONS							
Appropriation for Administered Grants, Subsidies and Transfer Payments.....	1,154	50,197	48,955	75,797	2,917	-	-
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	2,022	1,246	1,246	-	-	5,100	5,100
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	26,805	74,783	76,714	100,452	27,236	29,771	31,190

(a) Amounts for 2001-02 have been reconstructed for comparability purposes to reflect the transfer of the Commercial Property Branch from the Department of Treasury and Finance from 1 February 2002 and the amalgamation of the Western Australian Building Management Authority into the Department of Housing and Works with effect from 1 July 2002, in accordance with Machinery of Government recommendations.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Honest, accountable and inclusive government	Government buildings and accommodation delivered, managed and maintained at agreed standards.	1. Delivery, management and maintenance of Government buildings, projects and office accommodation

Outcomes and Key Effectiveness Indicators ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: Government buildings and accommodation delivered, managed and maintained at agreed standards.					
The extent to which the DHW has delivered, managed and maintained government buildings and accommodation to agreed standards.	na	na	na	75%	Agreed standards were not established in 2001-02 and 2002-03.

(a) More details of effectiveness indicators are provided in the annual report.

Output 1: Delivery, management and maintenance of Government buildings, projects and office accommodation

Management services for the delivery of public buildings, infrastructure assets, Government's office accommodation portfolio, projects and the on-going management of Government properties. Includes policy development and advice to Government in relation to its building and construction activities.

	2001-02 Actual ^(a) \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	41,874	42,622	43,782	44,066	
Less Operating Revenue ^(b)	13,926	16,685	16,624	17,875	
Net Cost of Output	27,948	25,937	27,158	26,191	
Adjustments ^(c)	(4,319)	(2,597)	(645)	(1,536)	
Appropriation for delivery of Output 1	23,629	23,340	26,513	24,655	

(a) Amounts for 2001-02 have been reconstructed for comparability purposes to reflect the transfer of the Commercial Property Branch from the Department of Treasury and Finance from 1 February 2002 and the amalgamation of the Western Australian Building Management Authority into the Department of Housing and Works with effect from 1 July 2002, in accordance with Machinery of Government recommendations.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual ^(a)	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Value of capital works projects delivered.....	\$261 million	\$260 million	\$260 million	\$230 million	
Value of buildings and office accommodation managed.....	\$87 million	\$87 million	\$87 million	\$87 million	
Value of minor works and maintenance services delivered.	\$111 million	\$111 million	\$111 million	\$111 million	
Quality					
Client satisfaction with the delivery of capital works projects.....	68%	75%	75%	75%	
Client satisfaction with the management of buildings and office accommodation.	78%	77%	77%	75%	
Client satisfaction with the delivery of minor works and maintenance services.	92%	85%	85%	75%	Restructuring of services is expected to disturb client satisfaction.
Timeliness					
Capital works projects that are delivered within the timeframes agreed with clients....	70%	80%	80%	85%	
Building and office accommodation transactions delivered within the agreed timeframe.....	82%	85%	85%	85%	
Client satisfaction with the timeliness of delivery of minor works and maintenance services.	90%	88%	88%	75%	
Cost (Efficiency)					
Cost per million dollars of value of capital works projects delivered	\$38,605	\$38,972	\$36,809	\$33,694	
Cost per million dollars of value of buildings and office accommodation managed.....	\$243,470	\$230,678	\$242,552	\$264,323	
Cost per million dollars of value of minor works and maintenance services delivered ...	\$95,644	\$111,894	\$118,106	\$120,002	
Full Time Equivalents (FTEs)	190	186	176	178	

(a) 2001-02 Actuals exclude the output cost of managing promotional programs and major events for the Centenary of Federation.

Supplementary information

	2001-02 Actual ^(b)	2002-03 Budget	2002-03 Estimated	2003-04 Target
Quantity				
Number of office buildings managed	-	22	22	21
Number of commercial leases administered on behalf of Departments.....	-	441	441	412

(b) Not measured in 2001-02.

Major Achievements For 2002-03

- Machinery of Government reforms implemented including consolidating public building works functions in the new Department of Housing and Works.
- Managed the delivery of \$260 million worth of public buildings.
- Established the new Western Property maintenance framework across the State, including a call centre based in Manjimup.
- The Security of Payment Legislation (Construction Contracts Bill 2003) is scheduled to be introduced into Parliament by the end of the year.
- The Architects Bill 2003 has been released for public comment.

Major Initiatives For 2003-04

- Completion of the Perth Convention and Exhibition Centre.
- Promote and support the Year of the Built Environment 2004.
- Capitalise on the tourism potential of the escape in 1876 of the Irish Fenian convicts from the Fremantle convict establishment, on board the whaling ship "Catalpa".

CAPITAL WORKS PROGRAM

The 2003-04 budget includes the planning, development and construction of significant capital works projects on behalf of the government and other government agencies. These include:

Completing construction of the Perth Convention and Exhibition Centre, with expenditure of \$74.4 million in 2003-04.

Continuation of the development of adaptive reusage for Government owned properties, which have become surplus to operational requirements.

An allocation of \$2 million in 2003-04 for the ongoing upgrading of the multi-tenanted office buildings under the control of the Department.

Expenditure of \$350,000 for an ongoing program to assist agencies in the development and management of heritage asset portfolios and to undertake planning and minor works for assets that do not have a clearly defined service delivery function or owner.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
WORKS IN PROGRESS				
Perth Convention and Exhibition Centre	121,974	47,550	47,550	74,424
COMPLETED WORKS				
Buildings - Minor Works -				
2001-02 Program	1,399	1,399	728	-
2002-03 Program	1,839	1,839	1,839	-
Computer and Office Equipment Replacement -				
2002-03 Program	25	25	25	-
Contribution to Rockingham City -				
Landscaping and Engineering Services.....	2,000	2,000	600	-
Fremantle Waterfront	36,512	36,512	2,003	-
Heritage and Conservation Planning and Works -				
2001-02 Program	500	500	102	-
2002-03 Program	400	400	400	-
Land Development and Disposal -				
2002-03 Program	596	596	596	-
Project Planning -				
1998-99 Program	300	300	280	-
NEW WORKS				
Buildings - Minor Works -				
2003-04 Program	2,000	-	-	2,000
Computer and Office Equipment Replacement -				
2003-04 Program	25	-	-	25
Heritage and Conservation Planning and Works -				
2003-04 Program	350	-	-	350
Land Development and Disposal -				
2003-04 Program	586	-	-	586
	168,506	91,121	54,123	77,385

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	17,521	51,923	54,123	77,385	3,531	9,145	9,945
	17,521	51,923	54,123	77,385	3,531	9,145	9,945
LESS							
Funding included in administered							
appropriations	-	47,550	47,550	74,424	-	-	-
Funding included in output appropriations ^(a) ...	500	2,239	2,239	2,936	3,506	4,020	4,820
Internal Funds and Balances	14,999	863	3,063	-	-	-	-
Holding Account ^(b)	-	25	25	25	25	25	25
Capital Contribution	2,022	1,246	1,246	-	-	5,100	5,100

(a) Capital works expensed through the Statement of Financial Performance.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	2001-02 Actual ^(a) \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(b)	10,710	12,083	10,542	10,860	10,967	11,169	11,395
Superannuation	2,128	1,162	1,000	1,067	1,059	1,049	1,049
Grants and subsidies ^(c)	431	-	-	-	-	-	-
Supplies and services	11,061	15,216	17,700	17,637	15,934	16,542	17,363
Accommodation	1,881	1,691	1,484	1,324	1,268	1,250	1,250
Capital User Charge	5,474	10,488	10,623	10,773	10,702	10,879	11,251
Depreciation	1,350	1,982	2,113	2,118	1,969	1,969	1,969
Other expenses	90	-	320	287	287	287	287
TOTAL COST OF SERVICES	33,125	42,622	43,782	44,066	42,186	43,145	44,564
Revenues from ordinary activities							
User charges and fees ^(d)	12,985	16,560	16,499	16,749	17,294	17,703	17,703
Net Profit on disposal of non-current assets	-	-	-	41	-	-	-
Interest	104	-	-	-	-	-	-
Rent	302	-	-	-	-	-	-
Other Revenue	584	125	125	1,085	331	331	331
Total Revenues from Ordinary Activities	13,975	16,685	16,624	17,875	17,625	18,034	18,034
NET COST OF SERVICES	19,150	25,937	27,158	26,191	24,561	25,111	26,530
REVENUES FROM STATE GOVERNMENT							
Appropriations	13,690	23,340	26,513	24,655	24,319	24,671	26,090
Liabilities assumed by the Treasurer	872	-	-	-	-	-	-
TOTAL REVENUES FROM STATE GOVERNMENT	14,562	23,340	26,513	24,655	24,319	24,671	26,090
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
Change in Equity arising from transfer of assets/liabilities	12,461	(31,418)	(2,657)	-	-	-	-
Extraordinary items	(4,949)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	2,924	(34,015)	(3,302)	(1,536)	(242)	(440)	(440)

(a) Amounts for 2001-02 have been reconstructed for comparability purposes to reflect the amalgamation of the Western Australian Building Management Authority into the Department of Housing and Works with effect from 1 July 2002, in accordance with Machinery of Government recommendations. However, due to the inability to disaggregate accurate information, comparable figures are not included for the Commercial Property Branch, which was transferred from the Department of Treasury and Finance with effect from 1 February 2002.

(b) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 190, 176 and 178 respectively.

(c) Relates to grants made under the Centenary of Federation celebrations.

(d) Includes resources received free of charge. This treatment may differ from the agency's annual report.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	2001-02 Actual ^(a) \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	7,538	6,188	7,216	6,773	6,431	5,891	5,351
Receivables.....	3,343	2,714	4,343	3,343	3,343	3,343	3,343
Amounts receivable for outputs.....	25	25	25	25	25	25	25
Other.....	226	134	226	226	226	226	226
Total current assets.....	11,132	9,061	11,810	10,367	10,025	9,485	8,945
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	1,968	3,925	4,056	6,149	8,093	10,037	11,981
Land and Buildings.....	145,214	116,406	140,688	138,767	137,039	140,411	143,783
Plant, equipment and vehicles.....	1,563	423	1,210	854	647	440	224
Total non-current assets.....	148,745	120,754	145,954	145,770	145,779	150,888	155,988
TOTAL ASSETS.....	159,877	129,815	157,764	156,137	155,804	160,373	164,933
CURRENT LIABILITIES							
Payables.....	1,571	466	1,580	1,589	1,598	1,607	1,607
Provision for employee entitlements.....	2,132	1,341	2,066	1,966	1,866	1,766	1,666
Finance leases.....	3,020	-	3,020	3,020	3,020	3,020	3,020
Accrued Salaries.....	211	270	211	211	211	211	211
Other.....	825	797	830	830	830	830	830
Total current liabilities.....	7,759	2,874	7,707	7,616	7,525	7,434	7,334
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	978	919	978	978	978	978	978
Finance leases.....	7,669	-	7,669	7,669	7,669	7,669	7,669
Total non-current liabilities.....	8,647	919	8,647	8,647	8,647	8,647	8,647
TOTAL LIABILITIES.....	16,406	3,793	16,354	16,263	16,172	16,081	15,981
EQUITY							
Contributed Equity.....	2,208	5,360	3,268	3,268	3,268	8,368	13,468
Accumulated surplus/(deficit).....	137,752	117,151	134,631	133,095	132,853	132,413	131,973
Asset revaluation reserve.....	3,511	3,511	3,511	3,511	3,511	3,511	3,511
Total equity.....	143,471	126,022	141,410	139,874	139,632	144,292	148,952
TOTAL LIABILITIES AND EQUITY.....	159,877	129,815	157,764	156,137	155,804	160,373	164,933

(a) Amounts for 2001-02 have been reconstructed for comparability purposes to reflect the amalgamation of the Western Australian Building Management Authority into the Department of Housing and Works with effect from 1 July 2002, in accordance with Machinery of Government recommendations. However, due to the inability to disaggregate accurate information, comparable figures are not included for the Commercial Property Branch, which was transferred from the Department of Treasury and Finance with effect from 1 February 2002.

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual ^(a)	2002-03 Budget	2002-03 Estimated Actual	2003-04 Budget Estimate	2004-05 Forward Estimate	2005-06 Forward Estimate	2006-07 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	13,360	21,358	24,400	22,537	22,350	22,702	24,121
Capital Contribution	2,208	1,246	1,246	-	-	5,100	5,100
Holding Account.....	-	25	25	25	25	25	25
Net cash provided by State government.....	15,568	22,629	25,671	22,562	22,375	27,827	29,246
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(10,732)	(12,164)	(10,608)	(10,960)	(11,067)	(11,269)	(11,495)
Superannuation.....	(1,257)	(1,162)	(1,000)	(1,067)	(1,059)	(1,049)	(1,049)
Supplies and services.....	(10,197)	(14,246)	(18,600)	(16,537)	(15,834)	(16,442)	(17,263)
Grants and subsidies	(431)	-	-	-	-	-	-
Borrowing costs.....	(198)	-	-	-	-	-	-
Accommodation.....	(1,905)	(1,691)	(1,484)	(1,324)	(1,268)	(1,250)	(1,250)
Capital User Charge.....	(5,474)	(10,488)	(10,623)	(10,773)	(10,702)	(10,879)	(11,251)
Goods and Services Tax	(38,225)	(28,122)	(35,619)	(35,373)	(35,373)	(35,373)	(35,373)
Other.....	(144)	-	(320)	(287)	(287)	(287)	(287)
Receipts							
User charges and fees	12,356	16,388	16,399	16,649	17,194	17,603	17,603
Goods and Services Tax	39,320	28,246	35,619	35,373	35,373	35,373	35,373
Other.....	552	127	125	1,085	331	331	331
Net cash from operating activities.....	(16,335)	(23,112)	(26,111)	(23,214)	(22,692)	(23,242)	(24,661)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(635)	(1,074)	(2,768)	(25)	(25)	(5,125)	(5,125)
Proceeds from sale of non-current assets	-	-	-	234	-	-	-
Net cash from investing activities.....	(635)	(1,074)	(2,768)	209	(25)	(5,125)	(5,125)
CASH FLOWS FROM FINANCING ACTIVITIES							
Other payments for financing activities	(1,589)	-	-	-	-	-	-
Net cash from financing activities.....	(1,589)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(2,991)	(1,557)	(3,208)	(443)	(342)	(540)	(540)
Cash assets at the beginning of the reporting period	1,605	7,745	7,538	7,216	6,773	6,431	5,891
Net cash transferred to/from other agencies.....	8,924	-	2,886	-	-	-	-
Cash assets at the end of the reporting period.....	7,538	6,188	7,216	6,773	6,431	5,891	5,351

(a) Amounts for 2001-02 have been reconstructed for comparability purposes to reflect the amalgamation of the Western Australian Building Management Authority into the Department of Housing and Works with effect from 1 July 2002, in accordance with Machinery of Government recommendations. However, due to the inability to disaggregate accurate information, comparable figures are not included for the Commercial Property Branch, which was transferred from the Department of Treasury and Finance with effect from 1 February 2002.

SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2001-02 Actual ^(a) \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
EXPENSES							
Grants and subsidies	1,199	28,327	27,085	41,567	2,917	-	-
Supplies and services.....	304,193	293,088	328,900	298,887	298,887	298,887	298,887
Accommodation.....	34,009	75,642	75,642	77,911	87,500	87,500	87,500
Transfer of Assets/Liabilities.....	-	-	32,489	-	-	-	-
TOTAL ADMINISTERED EXPENSES ^(b) ..	339,401	397,057	464,116	418,365	389,304	386,387	386,387
REVENUES							
User charges and fees	305,008	293,088	328,900	298,887	298,887	298,887	298,887
Rent	39,736	75,642	75,642	77,911	87,500	87,500	87,500
Other Revenue.....	17	-	-	2,000	-	-	-
Appropriations.....	1,154	50,197	48,955	75,797	2,917	-	-
Transfer of Assets/Liabilities.....	164,738	300	-	-	-	-	-
TOTAL ADMINISTERED REVENUES	510,653	419,227	453,497	454,595	389,304	386,387	386,387

- (a) Amounts for 2001-02 have been reconstructed for comparability purposes to reflect the amalgamation of the Western Australian Building Management Authority into the Department of Housing and Works with effect from 1 July 2002, in accordance with Machinery of Government recommendations. However, due to the inability to disaggregate accurate information, comparable figures are not included for the Commercial Property Branch, which was transferred from the Department of Treasury and Finance with effect from 1 February 2002.
- (b) Further information is provided in the table "Details of the Administered Transactions Expenses".

SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2001-02 Actual ^(a) \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash.....	17,318	9,075	14,433	16,433	16,433	16,433	16,433
Receivables.....	21,895	19,791	21,895	21,895	21,895	21,895	21,895
Prepayments	9	-	9	9	9	9	9
Total Administered Current Assets	39,222	28,866	36,337	38,337	38,337	38,337	38,337
ADMINISTERED NON-CURRENT ASSETS							
Land and Buildings.....	15,267	38,281	15,267	15,267	15,267	15,267	15,267
Other.....	29,603	21,870	21,870	56,100	56,100	56,100	56,100
Total Administered Non-Current Assets	44,870	60,151	37,137	71,367	71,367	71,367	71,367
TOTAL ADMINISTERED ASSETS	84,092	89,017	73,474	109,704	109,704	109,704	109,704
ADMINISTERED CURRENT LIABILITIES							
Payables.....	844	14	844	844	844	844	844
Interest-bearing liabilities (Borrowings)	7,000	8,000	7,000	7,000	7,000	7,000	7,000
Other.....	27,953	26,594	27,954	27,954	27,954	27,954	27,954
Total Administered Current Liabilities	35,797	34,608	35,798	35,798	35,798	35,798	35,798
TOTAL ADMINISTERED LIABILITIES..	35,797	34,608	35,798	35,798	35,798	35,798	35,798

(a) Amounts for 2001-02 have been reconstructed for comparability purposes to reflect the amalgamation of the Western Australian Building Management Authority into the Department of Housing and Works with effect from 1 July 2002, in accordance with Machinery of Government recommendations. However, due to the inability to disaggregate accurate information, comparable figures are not included for the Commercial Property Branch, which was transferred from the Department of Treasury and Finance with effect from 1 February 2002.

SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2001-02 Actual ^(a)	2002-03 Budget	2002-03 Estimated Actual	2003-04 Budget Estimate	2004-05 Forward Estimate	2005-06 Forward Estimate	2006-07 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Supplies and services.....	(301,570)	(293,088)	(328,900)	(298,887)	(298,887)	(298,887)	(298,887)
Grants and subsidies	(1,199)	(50,197)	(48,955)	(75,797)	(2,917)	-	-
Accommodation.....	(33,478)	(75,642)	(75,642)	(77,911)	(87,500)	(87,500)	(87,500)
Goods and Services Tax	(45)	-	-	-	-	-	-
Transfer of Assets/Liabilities.....	15,718	7,725	(2,886)	-	-	-	-
Financing Activities							
Repayment of borrowings.....	(24,000)	-	-	-	-	-	-
Investing Activities							
Purchase of non-current assets.....	(15,515)	-	-	-	-	-	-
TOTAL ADMINISTERED CASH OUTFLOWS.....	(360,089)	(411,202)	(456,383)	(452,595)	(389,304)	(386,387)	(386,387)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
User charges and fees	306,015	293,088	328,900	298,887	298,887	298,887	298,887
Other.....	44,000	75,642	75,642	79,911	87,500	87,500	87,500
Appropriations.....	1,154	50,197	48,955	75,797	2,917	-	-
Capital Contribution	2,092	-	-	-	-	-	-
Financing Activities							
Proceeds from borrowings	20,000	-	-	-	-	-	-
TOTAL ADMINISTERED CASH INFLOWS.....	373,261	418,927	453,497	454,595	389,304	386,387	386,387
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS.....	13,172	7,725	(2,886)	2,000	-	-	-

(a) Amounts for 2001-02 have been reconstructed for comparability purposes to reflect the amalgamation of the Western Australian Building Management Authority into the Department of Housing and Works with effect from 1 July 2002, in accordance with Machinery of Government recommendations. However, due to the inability to disaggregate accurate information, comparable figures are not included for the Commercial Property Branch, which was transferred from the Department of Treasury and Finance with effect from 1 February 2002.

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	2001-02 Actual	2002-03 Budget	2002-03 Estimated Actual	2003-04 Budget Estimate	2004-05 Forward Estimate	2005-06 Forward Estimate	2006-07 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
GRANTS TO CHARITABLE AND OTHER PUBLIC BODIES							
City of Melville - land sales.....	1,199	2,647	1,405	1,373	2,917	-	-
OTHER STATE SERVICES							
Perth Convention and Exhibition Centre	-	25,680	25,680	40,194	-	-	-
Supplies and Services – Payments on behalf of client agencies for Construction Contracts....	304,193	293,088	328,900	298,887	298,887	298,887	298,887
Payments for Lease Accommodation on behalf of other government agencies	34,009	75,642	75,642	77,911	87,500	87,500	87,500
Transfer of Assets/Liabilities.....	-	-	32,489	-	-	-	-
TOTAL	339,401	397,057	464,116	418,365	389,304	386,387	386,387

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OTHER							
Recoups from client agencies of Payments made under Construction Contracts	305,008	293,088	328,900	298,887	298,887	298,887	298,887
Lease Rental Receipts from other government agencies	39,753	75,642	75,642	79,911	87,500	87,500	87,500
Appropriations.....	1,154	50,197	48,955	75,797	2,917	-	-
Transfer of Assets/Liabilities.....	164,738	300	-	-	-	-	-
TOTAL	510,653	419,227	453,497	454,595	389,304	386,387	386,387

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
Provision of Contract Services	12,775	16,388	16,399	16,649
Executive Vehicle Scheme	18	21	21	21
Other	115	106	104	1,064
GST Input Credits	-	348	348	100
GST receipts on sales	38,320	27,898	35,271	35,273
TOTAL.....	51,228	44,761	52,143	53,107

The monies received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

STATE HOUSING COMMISSION

CAPITAL WORKS PROGRAM

The State Government has significantly increased its commitment to Aboriginal Housing from 2003-04 to support the new Indigenous Housing Agreement. This agreement will see expenditure on Aboriginal Housing programs increase over that of 2002-03 by 43%.

The award-winning New Living Program, which has been highly successful in reducing crime rates and increasing property values, will build on achievements from 2002-03, with projected sales of 485 units and refurbishment of 400 units.

Further initiatives are planned to build on the recommendations of the Homelessness Taskforce, including an additional \$1 million commitment to the Supported Housing Assistance Program (SHAP) and the allocation of \$4 million under the Crisis Accommodation Program.

Loans to homebuyers on low to moderate incomes, Aboriginal and disabled households will once again exceed 5,000 through the Keystart, Goodstart and Access schemes.

The overall number of construction and refurbishment commencements will once again exceed 1,500 units.

The Brownlie Towers Project and its precinct in Bentley will receive a \$5 million upgrade over the next two years.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
WORKS IN PROGRESS				
Aboriginal Housing – (Urban / Village) Construction -				
2002-03 Program	15,361	15,361	15,361	-
Other Aboriginal Housing Capital Works -				
2002-03 Program	28,264	28,264	28,264	-
Administration and Interest -				
2002-03 Program	4,353	4,353	4,353	-
Community Housing -				
2002-03 Program	6,416	6,416	6,416	-
Computer Hardware and Software -				
2002-03 Program	2,634	2,634	2,634	-
Construction and Purchase of Houses -				
2002-03 Program	102,876	102,876	102,876	-
Crisis Accommodation -				
2002-03 Program	4,954	4,954	4,954	-
Estate Improvement Land Redevelopment -				
2002-03 Program	4,207	4,207	4,207	-
Land -				
Acquisition -				
2002-03 Program	29,550	29,550	29,550	-
Development -				
2002-03 Program	42,298	42,298	42,298	-
Holding Costs -				
2002-03 Program	2,500	2,500	2,500	-
Redevelopment -				
2002-03 Program	1,218	1,218	1,218	-
Loans to Homebuyers -				
Goodstart Scheme -				
2002-03 Program	10,100	10,100	10,100	-
Keystart Scheme -				
2002-03 Program	518,945	518,945	518,945	-
Minor Works -				
2002-03 Program	2,801	2,801	2,801	-
Offices and Shops -				
2002-03 Program	1,294	1,294	1,294	-
Other -				
2002-03 Program	1,695	1,695	1,695	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
NEW WORKS				
Aboriginal Housing – (Urban / Village) Construction -				
2003-04 Program	17,607	-	-	17,607
Other Aboriginal Housing Capital Works -				
2003-04 Program	44,909	-	-	44,909
Administration and Interest -				
2003-04 Program	2,344	-	-	2,344
Brownlie Towers -				
2003-04 Program	500	-	-	500
Community Housing -				
2003-04 Program	4,200	-	-	4,200
Computer Hardware and Software -				
2003-04 Program	3,173	-	-	3,173
Construction and Purchase of Houses -				
2003-04 Program	116,479	-	-	116,479
Crisis Accommodation -				
2003-04 Program	4,895	-	-	4,895
Estate Improvement Land Redevelopment -				
2003-04 Program	5,591	-	-	5,591
Land -				
Acquisition -				
2003-04 Program	32,246	-	-	32,246
Development -				
2003-04 Program	45,843	-	-	45,843
Holding Costs -				
2003-04 Program	2,732	-	-	2,732
Redevelopment -				
2003-04 Program	4,123	-	-	4,123
Loans to Homebuyers -				
Goodstart Scheme -				
2003-04 Program	14,112	-	-	14,112
Keystart Scheme -				
2003-04 Program	533,478	-	-	533,478
Minor Works -				
2003-04 Program	2,848	-	-	2,848
Offices and Shops -				
2003-04 Program	901	-	-	901
Other -				
2003-04 Program	138	-	-	138
	1,615,585	779,466	779,466	836,119

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	685,786	734,422	779,466	836,119	818,461	774,689	769,085
	685,786	734,422	779,466	836,119	818,461	774,689	769,085
LESS							
Borrowings.....	16,649	16,713	14,850	7,000	-	-	-
Asset Sales	154,934	134,583	149,669	162,468	146,318	130,962	118,737
Commonwealth Grants.....	106,762	105,558	117,711	115,432	139,484	140,536	141,599
Specific Contributions	15,845	15,031	17,531	24,263	25,063	25,063	23,580
Government Equity Contribution	20,680	15,000	15,000	15,500	4,500	-	-
Keystart Program.....	356,247	518,945	518,945	533,478	548,410	563,764	579,550
Internal Funds and Balances.....	14,669	(71,408)	(54,240)	(22,022)	(45,314)	(85,636)	(94,381)
Capital Contribution.....	-	-	-	-	-	-	-

STATE SUPPLY COMMISSION

PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

DIVISION 20

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 53 Net amount appropriated to deliver outputs	1,492	1,514	1,495	1,415	1,454	1,534	1,604
Total appropriations provided to deliver outputs	1,492	1,514	1,495	1,415	1,454	1,534	1,604
CAPITAL							
Capital Contribution	20,015	36	36	-	19	42	-
GRAND TOTAL	21,507	1,550	1,531	1,415	1,473	1,576	1,604

MISSION

To promote Buying Wisely policies in the public sector through the adoption of good practice

SIGNIFICANT ISSUES AND TRENDS

- The implementation of the Functional Review Taskforce recommendations will deliver cost savings and increased efficiencies across the public sector, particularly in the area of procurement reform.
- The State Supply Commission will play an integral part in that reform process through the development and implementation of 'best practice' policies and guidelines.
- A greater emphasis will also be placed on the skilling of procurement officers throughout the public sector in order to provide the taxpayer with better purchasing outcomes.
- A more strategic approach will be taken and initiatives such as the development of annual forward procurement plans and aggregation will provide industry with advance warning of the Government's likely requirements so as to enable it to respond in a more planned way.
- The 2002-03 year represents the first year of normal operation for State Fleet following the termination of the external funding arrangements in the previous year. Further refinement of the business model is planned over 2003-04.

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Supply policies and guidelines	830	782	772	732			
Output 2:							
Compliance and risk management	822	547	540	512			
Output 3:							
Complaints management service	285	234	232	220			
Output 4:							
Management of the funding and leasing of the State's vehicle fleet	139,138	119,452	98,287	67,099			
Total Cost of Outputs	141,075	121,015	99,831	68,563	43,872	41,802	41,216
<i>Less Operating revenues</i>	98,904	113,251	108,011	73,438	49,202	47,073	46,312
Net Cost of Outputs	42,171	7,764	(8,180)	(4,875)	(5,330)	(5,271)	(5,096)
Adjustments ^(a)	(40,679)	(6,250)	9,675	6,290	6,784	6,805	6,700
Appropriation provided to deliver Outputs.	1,492	1,514	1,495	1,415	1,454	1,534	1,604
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	20,015	36	36	-	19	42	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	21,507	1,550	1,531	1,415	1,473	1,576	1,604

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, the Chairperson and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Sound financial management	A policy framework for the supply of goods and services and the disposal of goods	<ol style="list-style-type: none"> 1. Supply policies and guidelines 2. Compliance and risk management 3. Complaints management service 4. Management of the funding and leasing of the State's vehicle fleet

Outcomes and Key Effectiveness Indicators ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: A policy framework for the supply of goods and services and the disposal of goods.					
The extent to which Public Authorities comply with the purchasing and disposal framework ^(a)	100%	100%	100%	100%	
Economic Sustainability: Accounting profit four in every five years.....	(\$40,278)	(\$6,250)	\$9,675	\$6,290	State Fleet reduced the average vehicle rental to agencies.

(a) More details of effectiveness indicators are provided in the annual report. The effectiveness of the supply and disposal network is demonstrated by the extent to which Public Authorities comply with the purchasing and disposal framework, and the extent of substantiated complaints received, relative to the number of tenders awarded. These show the Commission's policy objectives of accountability; transparency, open and effective competition and the maximisation of opportunities for local business have been achieved.

Output 1: Supply policies and guidelines

To develop, implement, maintain and review effective policies and guidelines for the supply of goods and services and for disposal of goods.

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Budget Estimate	Reason for Significant Variation
	\$'000	\$'000	Actual \$'000	Estimate \$'000	
Total Cost of Output.....	830	782	772	732	
Less Operating Revenue ^(a)	23	25	25	25	
Net Cost of Output	807	757	747	707	
Adjustments ^(b)	(200)	-	-	-	
Appropriation for delivery of Output 1	607	757	747	707	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Hours of research, consultation and preparation for policy development and implementation	12,500	12,500	12,500	12,500	
Quality					
Ministerial satisfaction expressed in terms of policies provided to and endorsed by the Minister	100%	100%	100%	100%	
Timeliness					
Development and implementation of supply policies within agreed timeframes	100%	100%	100%	100%	
Cost (Efficiency)					
Average cost per hour of policy development and advice.....	\$66	\$63	\$62	\$59	
Full Time Equivalents (FTEs)	6	6	6	7	

Major Achievements For 2002-03

- Developed a Minimum Standards and Conditions of Employment policy that must be applied to all Government procurement.
- Implemented the revised Buy Local policy.
- Developed and piloted a model Supply Policies and Procedures manual.
- Reviewed and updated the Commission's website.

Major Initiatives For 2003-04

- Undertake a complete review of the State Supply Commission's Policies and Guidelines with a view to achieving greater efficiencies whilst maintaining the integrity of the policy framework.
- Develop and implement a Sustainability Procurement policy and guidelines
- Develop and implement a Transparency in Procurement policy and guidelines.
- Implement the findings of the Functional Review Taskforce as they relate to supply policy in collaboration with the Department of Treasury and Finance.

Output 2: Compliance and risk management

The assessment of public authorities' compliance with Supply Policies, and Risk Management Reviews of public authorities' contracting capabilities.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	822	547	540	512	
Less Operating Revenue ^(a)	16	17	17	17	
Net Cost of Output	806	530	523	495	
Adjustments ^(b)	(140)	-	-	-	
Appropriation for delivery of Output 2	666	530	523	495	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Hours spent undertaking risk management compliance activities and providing policy advice	8,885	8,885	8,885	8,885	
Quality					
Public Authorities that on review have been found to comply with the conditions of their granted partial exemption.	100%	100%	100%	100%	
Timeliness					
Successful completion within agreed timeframes of risk management compliance activities and policy advice.....	100%	100%	100%	100%	
Cost (Efficiency)					
Average cost per hour for risk management, compliance activities and providing policy advice	\$93	\$62	\$61	\$58	
Full Time Equivalents (FTEs)	4	4	4	4	

Major Achievements For 2002-03

- Provided direct assistance to public authorities in implementing Risk Management Review recommendations.
- Completed Health Check 4 - Report on Information Technology Purchasing and Contracting in the Public Sector.
- Undertook Health Check 5 to assess the levels of procurement skills and competencies within public authorities.

Major Initiatives For 2003-04

- Review the role of the State Tenders Committee with a view to instigating a more strategic approach to procurement activities.
- Review the Risk Management, Compliance and Competencies Framework.
- Formulate and implement procurement education and training strategies in collaboration with the Departments of Education and Training, Treasury and Finance and Curtin University.
- Undertake two Health Checks of public authorities' procurement.
- Implement the Funding and Purchasing Community Services policy for procuring services from the not-for-profit sector.

Output 3: Complaints management service

The management of an independent supplier complaint process, to enhance accountability and public confidence in public authority procurement.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	285	234	232	220	
Less Operating Revenue ^(a)	7	7	7	7	
Net Cost of Output	278	227	225	213	
Adjustments ^(b)	(59)	-	-	-	
Appropriation for delivery of Output 3	219	227	225	213	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Complaints requiring formal review.....	24	20	20	20	
Complaints not requiring formal review	37	30	30	30	
Quality					
Public Authority acceptance of recommendations.....	100%	100%	100%	100%	
Timeliness					
Complaint/Concern Review completed within 45 working days.....	69%	100%	100%	100%	
Cost (Efficiency)					
Average cost of Complaints requiring formal review	\$9,499	\$9,378	\$9,380	\$8,894	
Average cost of Complaints not requiring formal review.....	\$1,541	\$1,563	\$1,467	\$1,391	
Full Time Equivalents (FTEs)	2	2	2	2	

Major Achievement For 2002-03

- Continued to provide an independent review of supplier complaints.

Major Initiative For 2003-04

- Continue to manage supplier complaints.

Output 4: Management of the funding and leasing of the State's vehicle fleet

Management of the funding and leasing of the State's vehicle fleet.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	139,138	119,452	98,287	67,099	Both costs and revenues will continue to reduce as the proportion of bailment vehicles in the fleet reduces and owned vehicles increase. The reduction in both Total Cost of Output and the Operating Revenue between 2002-03 and 2003-04 is due to the treatment of 'bailment rights that arose from the termination of the previous external funding arrangements.'
Less Operating Revenue ^(a)	98,858	113,202	107,962	73,389	
Net Cost of Output	40,280	6,250	(9,675)	(6,290)	
Adjustments ^(b)	(40,280)	(6,250)	9,675	6,290	
Appropriation for delivery of Output 4	-	-	-	-	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					The reduction in costs is attributable to the treatment of 'bailment rights' that arose from the termination of the previous external funding arrangements
Leased vehicles	8,632	8,800	8,250	8,350	
Quality					
Accuracy of Client Invoicing - Errors per 100,000 invoices.....	0	3	3	<10	
Timeliness					
Timing requirements for wholesale financing obligations are met.....	100%	100%	100%	100%	
Cost (Efficiency)					
Average cost of leased vehicle.....	\$16,119	\$13,574	\$11,914	\$8,036	
Full Time Equivalents (FTEs)	4	3	4	4	

Major Achievements For 2002-03

- In 2002-03 State Fleet undertook a major review of lease rental settings to ensure that rentals more accurately reflect the true cost of leasing vehicles, putting rentals on a more commercial basis. On average, rental reduced by around \$40 a month providing a potential saving to agencies of \$4 million per annum.
- During the year refinements were made to State Fleet business rules to improve flexibility for vehicles with high levels of accessories/fit-out and for commercial vehicles. By increasing lease terms on high fit-out vehicles, the cost of the fit-out can be amortised over a longer period providing further savings to agencies.
- State Fleet restructured its debt portfolio so that borrowing terms better matched the expiry of existing vehicle lease terms. Matching the term of the borrowing to the term of the lease reduces State Fleet's exposure to future interest rate movements.

- State Fleet has commenced a review of fleet related contracts with a view to restructuring arrangements to better match State Fleet's business operating model.

Major Initiatives For 2003-04

- Continue (through the delegation arrangement with the Department of Treasury and Finance) the development of State Fleet as an economically viable business operation.
- The implementation, following a review of fleet related contracts, of a revised business structure that addresses outsourced functions, including fleet management and vehicle disposal, so that they better suit the contemporary operating environment.

CAPITAL WORKS PROGRAM

The State Supply Commission does not require a Capital Works Program for 2003-04. Computer hardware and software and some office equipment, to support the delivery of the agency's outputs, were replaced in 2002-03.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
COMPLETED WORKS				
Computer Hardware and Software - 2000 - 03 Program	88	88	32	-
Office Equipment - 2000 - 03 Program	20	20	10	-
	108	108	42	-

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	15	42	42	-	19	42	-
Working Capital requirement	15	42	42	-	19	42	-
Equity Contribution	20,000	-	-	-	-	-	-
LESS							
Holding Account ^(a)	-	6	6	-	-	-	-
Capital Contribution	20,015	36	36	-	19	42	-

(a) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	921	946	946	957	964	984	972
Superannuation	73	101	101	103	104	104	92
Consultancies expense	864	77	77	78	89	89	70
Supplies and services	15,757	157	157	102	111	111	216
Accommodation	106	124	124	128	132	132	135
Borrowing costs	9,980	11,600	11,000	10,800	10,700	10,500	10,400
Capital User Charge	32	54	21	22	23	25	27
Depreciation	71,119	33,334	80,170	52,500	30,027	28,257	27,765
Administration	5,316	1,400	1,400	1,400	1,400	1,400	1,400
Motor Vehicle Fleet Expense	16,107	73,123	5,344	2,395	243	64	-
Net loss on disposal of non-current assets	3	-	372	-	-	-	-
Asset Revaluation Decrement	20,600	-	-	-	-	-	-
Other expenses	197	99	119	78	79	136	139
TOTAL COST OF SERVICES	141,075	121,015	99,831	68,563	43,872	41,802	41,216
Revenues from ordinary activities							
User charges and fees ^(b)	47,964	46,222	49,165	47,036	46,466	46,308	46,252
Interest	1,092	-	50	50	50	50	50
Other Revenue	49,848	67,029	58,796	26,352	2,686	715	10
Total Revenues from Ordinary Activities	98,904	113,251	108,011	73,438	49,202	47,073	46,312
NET COST OF SERVICES	42,171	7,764	(8,180)	(4,875)	(5,330)	(5,271)	(5,096)
REVENUES FROM STATE GOVERNMENT							
Appropriations	1,492	1,514	1,495	1,415	1,454	1,534	1,604
TOTAL REVENUES FROM STATE GOVERNMENT	1,492	1,514	1,495	1,415	1,454	1,534	1,604
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
	(40,679)	(6,250)	9,675	6,290	6,784	6,805	6,700
Extraordinary items	(1,782)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(42,461)	(6,250)	9,675	6,290	6,784	6,805	6,700

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 16, 16 and 17 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	3,293	1,513	3,293	3,294	3,285	3,276	3,271
Investments.....	60,426	30,403	26,543	2,696	685	-	-
Receivables.....	23,762	21,896	21,916	21,917	21,919	21,921	21,922
Inventories.....	14	-	-	-	-	-	-
Interest receivable.....	18	50	-	-	-	-	-
Amounts receivable for outputs.....	6	-	-	12	-	-	-
Prepayments.....	27	34	27	28	29	30	35
Other.....	-	6	-	-	-	-	-
Total current assets.....	87,546	53,902	51,779	27,947	25,918	25,227	25,228
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	-	6	20	23	44	66	88
Investments.....	30,403	1,294	3,381	685	-	-	-
Plant, equipment and vehicles.....	99,919	172,198	165,399	197,488	204,140	208,212	212,049
Total non-current assets.....	130,322	173,498	168,800	198,196	204,184	208,278	212,137
TOTAL ASSETS.....	217,868	227,400	220,579	226,143	230,102	233,505	237,365
CURRENT LIABILITIES							
Payables.....	20,107	18,037	18,152	18,155	18,148	18,142	18,143
Provision for employee entitlements.....	258	164	258	258	258	258	258
Interest-bearing liabilities (Borrowings).....	50,000	71,478	45,482	44,752	41,915	38,477	35,636
Interest payable.....	2,512	2,000	2,000	2,001	2,001	2,001	2,001
Accrued Salaries.....	-	4	-	-	-	-	-
Other.....	1,965	1,999	1,950	1,950	1,950	1,950	1,950
Total current liabilities.....	74,842	93,682	67,842	67,116	64,272	60,828	57,988
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	19	5	19	19	19	19	19
Interest-bearing liabilities (Borrowings).....	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Total non-current liabilities.....	150,019	150,005	150,019	150,019	150,019	150,019	150,019
TOTAL LIABILITIES.....	224,861	243,687	217,861	217,135	214,291	210,847	208,007
EQUITY							
Contributed Equity.....	20,015	51	20,051	20,051	20,070	20,112	20,112
Accumulated surplus/(deficit).....	(27,008)	(16,338)	(17,333)	(11,043)	(4,259)	2,546	9,246
Total equity.....	(6,993)	(16,287)	2,718	9,008	15,811	22,658	29,358
TOTAL LIABILITIES AND EQUITY.....	217,868	227,400	220,579	226,143	230,102	233,505	237,365

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	1,486	1,508	1,475	1,400	1,433	1,512	1,582
Capital Contribution	15	36	36	-	19	42	-
Holding Account.....	-	6	6	-	12	-	-
Net cash provided by State government.....	1,501	1,550	1,517	1,400	1,464	1,554	1,582
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(781)	(909)	(909)	(915)	(935)	(935)	(972)
Superannuation.....	(68)	(103)	(103)	(104)	(104)	(104)	(98)
Supplies and services.....	(18,097)	(6,335)	(5,585)	(2,619)	(478)	(355)	(289)
Borrowing costs.....	(11,596)	(11,600)	(11,000)	(10,800)	(10,700)	(10,500)	(10,400)
Accommodation.....	(106)	(113)	(113)	(116)	(120)	(124)	(135)
Administration.....	(22,222)	(1,400)	(1,400)	(1,400)	(1,400)	(1,400)	(1,400)
Capital User Charge.....	(32)	(54)	(21)	(22)	(23)	(25)	(27)
Goods and Services Tax	(18,883)	(19,048)	(19,048)	(19,045)	(19,045)	(19,047)	(19,162)
Other.....	(210)	(84)	(104)	(46)	(55)	(68)	(89)
Receipts							
User charges and fees	47,557	46,176	49,119	46,990	46,420	46,262	46,206
Interest.....	1,096	1	50	50	50	50	50
Other.....	-	-	10	10	10	10	10
Goods and Services Tax	19,613	19,051	19,051	19,050	19,051	19,050	19,164
Net cash from operating activities.....	(3,729)	25,582	29,947	31,033	32,671	32,814	32,858
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(102,873)	(105,774)	(97,949)	(112,692)	(112,723)	(112,734)	(112,692)
Purchase of Investments	(65,738)	-	-	-	-	-	-
Proceeds from sale of non-current assets	52,216	15,791	13,202	54,647	78,739	81,090	81,089
Proceeds from sale of investments.....	40,847	67,029	58,786	26,343	2,676	705	-
Equity Contribution	20,000	-	-	-	-	-	-
Net cash from investing activities.....	(55,548)	(22,954)	(25,961)	(31,722)	(31,308)	(30,939)	(31,603)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(458,000)	(110,264)	(103,410)	(113,422)	(115,528)	(116,130)	(115,534)
Proceeds from borrowings	475,000	105,732	97,907	112,692	112,692	112,692	112,692
Net cash from financing activities.....	17,000	(4,532)	(5,503)	(730)	(2,836)	(3,438)	(2,842)
NET INCREASE/(DECREASE) IN CASH HELD	(40,776)	(354)	-	1	(9)	(9)	(5)
Cash assets at the beginning of the reporting period	44,069	1,867	3,293	3,293	3,294	3,285	3,276
Cash assets at the end of the reporting period.....	3,293	1,513	3,293	3,294	3,285	3,276	3,271

LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT

PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

DIVISION 21

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 54 Net amount appropriated to deliver outputs	16,627	38,583	51,744	36,358	29,346	14,763	15,092
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	138	138	138	138	138	138	138
Total appropriations provided to deliver outputs	16,765	38,721	51,882	36,496	29,484	14,901	15,230
ADMINISTERED TRANSACTIONS							
Item 55 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	2,800	2,800	2,800	3,230	300	250	250
CAPITAL							
Item 133 Capital Contribution	85	-	-	100	-	-	-
GRAND TOTAL	19,650	41,521	54,682	39,826	29,784	15,151	15,480

MISSION

An increased capacity of communities to develop good government, economic growth and social well-being.

SIGNIFICANT ISSUES AND TRENDS

- Strong public and private investment is critical to the sustained economic development of regional Western Australia.
- The provision and maintenance of essential services and infrastructure are fundamental to the long term sustainable development of regional Western Australia.
- Continuation of the State's Regional Investment Fund will provide regional communities with access to funding for projects.
- Regional communities require improved access to e-government information and services to improve service delivery to the community.
- There will be opportunities to strengthen the relationship between local government and Indigenous communities.
- Regions will benefit from a clear, whole-of-government policy on the development of non-metropolitan areas of the State.
- Continuation of support to local governments to assist them to increase their efficiency and effectiveness.
- Provision of support to local governments to assist newly elected councillors, mayors and presidents.
- The Department will be working with local governments to facilitate the inclusion of a Local Government Tribunal within the State Administrative Tribunal framework.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2002-03 Budget to Parliament on 16 May 2002 are outlined below.

	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Animal Welfare Unit	125	125	125	125
Functional Review Taskforce - Local Government Grants Commission	(55)	(55)	(55)	(55)
Resources to support compliance and other activities.....	448	460	476	476

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
<i>Output 1:</i>							
Implementation of government policy.....	1,985	2,926	1,883	2,081			
<i>Output 2:</i>							
Improved access to services and capacity for development in regional communities	16,763	33,981	45,291	32,628			
<i>Output 3:</i>							
Better local government.....	3,896	3,237	3,131	3,223			
Total Cost of Outputs	22,644	40,144	50,305	37,932	30,628	16,045	16,431
<i>Less Operating revenues</i>	2,114	1,368	1,368	1,368	1,361	1,361	1,361
Net Cost of Outputs	20,530	38,776	48,937	36,564	29,267	14,684	15,070
Adjustments ^(a)	(3,765)	(55)	2,945	(68)	217	217	160
Appropriation provided to deliver Outputs.	16,765	38,721	51,882	36,496	29,484	14,901	15,230
ADMINISTERED TRANSACTIONS							
Appropriation for Administered Grants, Subsidies and Transfer Payments	2,800	2,800	2,800	3,230	300	250	250
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	85	-	-	100	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	19,650	41,521	54,682	39,826	29,784	15,151	15,480

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
A growing and diversified economy Strong and vibrant regions Safe, healthy and supportive communities	An increased capacity of communities to develop good government, economic growth and social well being.	1. Implementation of government policy 2. Improved access to services and capacity for development in regional communities 3. Better local government

Outcomes and Key Effectiveness Indicators ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: An increased capacity of communities to develop good government, economic growth and social well being.					
Ministerial office satisfaction with policy and legislative advice ^(b)	na	3	3	3	New measure for 2002-03
Client satisfaction with information and services ^(c)	na	75%	75%	75%	New measure for 2002-03
Conclusions drawn from Departmental investigations are substantially accepted by the appropriate authority ^(d)	na	80%	80%	80%	New measure for 2002-03

(a) More details of effectiveness indicators are provided in the annual report.

(b) Value point along a continuum that ranges from 1 (well below expectations) to 5 (well above expectations) obtained from survey of the Minister's Office.

(c) Percentage of respondents who are either satisfied or very satisfied with the information and services provided by the Department.

(d) Percentage of respondents who are either satisfied or very satisfied with the conclusions drawn from Departmental investigations and accepted by the appropriate authority.

Output 1: Implementation of government policy

To ensure that the Minister and the Government are provided with quality information and support.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,985	2,926	1,883	2,081	
Less Operating Revenue ^(a)	52	29	21	24	
Net Cost of Output	1,933	2,897	1,862	2,057	
Adjustments ^(b)	(132)	(4)	(12)	(17)	
Appropriation for delivery of Output 1	1,801	2,893	1,850	2,040	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Written advice requiring Minister's attention...	na	4,000	1,750	1,500	New measures for 2002-03
Legislative amendments drafted	na	5	5	5	New measures for 2002-03
Quality					
Ministerial Office satisfaction with the quality of service delivered from the department ^(a) ...	na	3	3	3	New measures for 2002-03
Timeliness					
Ministerial Office satisfaction with the timeliness of the service delivered from the department ^(a)	na	3	3	3	New measures for 2002-03
Cost (Efficiency)					
Average cost per piece of written advice requiring Minister's attention	na	\$650	\$874	\$1,168	New measures for 2002-03
Average cost of legislative amendments drafted.....	na	\$65,600	\$70,600	\$65,800	New measures for 2002-03
Full Time Equivalents (FTEs)	19	18	21	25	

(a) Value point along a continuum that ranges from 1 (well below expectations) to 5 (well above expectations) obtained from survey of Minister's office.

Major Achievements For 2002-03

- Facilitated the implementation of a partnership agreement between State and Local Government.
- Reviewed the *Local Government Grants Act 1978*.
- Produced the Indicators of Regional Development in Western Australia Report.
- Reviewed the Local Government Grants Commission's methodology.
- Completed a major community consultation for the Review of the *Dog Act 1976* and released a policy position paper on proposed amendments to the legislation for public comment.
- The Animal Welfare Bill was passed by Parliament.
- Prepared Regulations and Codes of Practice to support the *Animal Welfare Act 2002*.

- Amended the *Regional Development Commissions Act 1993* to enable Regional Development Commissions to make grant payments.
- Prepared and released the Draft Regional Policy Statement for public comment.
- Progressed amendments to the *Local Government Act 1995* and associated regulations to drafting stage.
- Established a greater monitoring role in relation to Local Government local laws to assist the State Government's oversight of the local law making process.
- Prepared a submission to the Federal Inquiry into Regional Telecommunications.
- Established an Advisory Committee on Women in Local Government.
- Commenced a review of the *Caravan Parks and Camping Grounds Act 1995*.
- Commenced a review of the *Control of Vehicles (Off-road Areas) Act 1978*.

Major Initiatives For 2003-04

- Draft and introduce an Amendment Bill to the *Dog Act 1976* and update the associated regulations.
- Collaborate with Local Government, to develop and implement Codes of Practice for dog management and control.
- Finalise and release the Regional Policy Statement.
- Introduce the Third Amendment Bill for *Local Government Act 1995*.
- Implement changes to Local Government Grants Commission methodology as determined by the review conducted in 2002-03.
- Complete the review of the *Caravan Parks and Camping Grounds Act 1995* and recommend changes to legislation if required.
- Complete the review of the *Control of Vehicles (Off-road Areas) Act 1978* and recommend changes to legislation if required.
- Commence a review of the local government election system.

Output 2: Improved access to services and capacity for development in regional communities

To enhance the social and economic development of communities through the provision of assistance, funding and leadership.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	16,763	33,981	45,291	32,628	
Less Operating Revenue ^(a)	1,839	1,092	1,119	1,164	
Net Cost of Output	14,924	32,889	44,172	31,464	
Adjustments ^(b)	(3,424)	(46)	2,975	(25)	
Appropriation for delivery of Output 2	11,500	32,843	47,147	31,439	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Advice and information provided to clients.....	47,998	33,000	33,000	38,000	
Applications for financial assistance processed	258	395	395	390	
Local governments assessed for financial assistance	144	144	144	144	
Satellite receiving sites installed and supported	231	235	231	231	
Applications funded for financial assistance....	320	100	300	300	
Quality					
Survey results of client satisfaction with the level of quality of service delivered by the Department ^(a)	88%	75%	75%	75%	
Timeliness					
Client satisfaction with the Department's response time for dealing with service delivery and other issues	88%	75%	75%	75%	
Cost (Efficiency)					
Average cost per advice and information provided to clients	\$50	\$49	\$91	\$80	
Average cost per application evaluated	\$3,810	\$6,687	\$9,617	\$9,862	
Average cost per local government assessed ...	\$4,527	\$7,806	\$3,638	\$2,812	
Average internal cost per satellite site supported	\$7,381	\$9,950	\$7,432	\$7,294	
Average value of grant approved for local and regional communities.....	\$34,441	\$262,680	\$120,827	\$78,840	
Full Time Equivalents (FTEs)	39	48	43	42	

(a) Percentage of respondents who are either satisfied or very satisfied with the information and services provided by the Department.

Major Achievements For 2002-03

- Developed new leadership and capacity building initiatives including:
 - indigenous Leadership Fund;
 - making Connections program; and
 - network for Support program.
- Developed and implemented the Western Australian Community Leadership Plan.
- Worked in partnership with Regional Development Commissions to develop and promote regional investment tours for the Gascoyne, Peel and South West and the Kimberley regions.
- Continued to improve access to telecommunications throughout the State through the provision of Telecentres, Modular Interactive Telecommunications Environments (MITES) and Telecentre Access Points (TAPS).
- Allocated \$33.9 million of funds through the Regional Investment Fund to support the construction of regional infrastructure and assist cross regional projects.
- Provided grants to regional communities through the Community Facilities Grants Program and the Regional Collocation Scheme.
- Provided administrative support to Regional Development Commissions for the provision of grants through the Regional Development Scheme.
- Provided support for major initiatives and events as part of the Year of the Outback.
- Developed and released a draft strategic plan to assist with the development of indigenous communities especially with regard to local government services and facilities.

Major Initiatives For 2003-04

- Continue with the third year of the Government's Regional Investment Fund.
- Allocate \$2.8 million from the Regional Investment Fund for specific application to assist the development of infrastructure in indigenous communities.
- Provide funding through the Community Facilities Grant Program to assist local regional communities to improve facilities such as playgrounds and roadside rest areas in their regions.
- Work in partnership with Regional Development Commissions to develop and promote investment tours to regional areas.
- Continue to improve access to telecommunications throughout the State through the provision of Telecentres, MITES and TAPS.
- Finalise and implement the Department's Strategic Approach to Indigenous Communities.
- Complete the first 'Making Connections' leadership program.

Output 3: Better local government

Through advice, support and compliance monitoring, assist local governments to be more efficient and effective and to achieve good governance and be responsive to the community needs.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	3,896	3,237	3,131	3,223	
Less Operating Revenue ^(a)	223	247	228	180	
Net Cost of Output	3,673	2,990	2,903	3,043	
Adjustments ^(b)	(209)	(5)	(18)	(26)	
Appropriation for delivery of Output 3	3,464	2,985	2,885	3,017	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Building appeals	389	300	400	400	
Telephone inquiries dealt with.....	26,240	20,000	22,000	22,000	
Inquires and investigations	217	115	300	300	
Items of Departmental correspondence (advice) prepared	7,699	9,000	8,500	8,500	
Local governments monitored	144	144	144	144	
Applications for boundary change processed. .	14	40	45	40	
Projects funded under the Community Security Program	2	na	na	na	Transferred to the Department of Premier and Cabinet in 2001-02
Projects funded under the Local Government Development Fund	6	na	na	na	Funding completed in 2001-02
Quality					
Ministerial office satisfaction with the quality of building appeal recommendations ^(a)	na	4	4	4	New measures for 2002-03
Ministerial office satisfaction with the quality of inquiry and investigation reports ^(a)	na	4	4	4	new measures for 2002-03
Ministerial office satisfaction with the quality of boundary changes reports ^(a)	na	4	4	4	New measures for 2002-03
Timeliness					
Ministerial office satisfaction with the timeliness of inquiry and investigation reports ^(a)	na	3	3	3	New measures for 2002-03
Ministerial office satisfaction with the timeliness of building appeal recommendations ^(a)	na	3	3	3	New measures for 2002-03
Ministerial office satisfaction with the timeliness of boundary changes reports ^(a)	na	3	3	3	New measures for 2002-03
Cost (Efficiency)					
Average cost per building appeal.....	\$709	\$753	\$594	\$567	
Average cost per telephone inquiry	\$24	\$22	\$26	\$29	
Average cost per inquiry and investigation.....	\$3,376	\$5,208	\$1,514	\$1,364	
Average cost per item of correspondence (advice) prepared	\$117	\$83	\$128	\$145	
Average cost of monitoring each local government	\$5,887	\$5,988	\$4,558	\$4,116	
Average cost per dealing with an application for boundary change	\$16,797	\$9,004	\$2,828	\$3,346	
Average grant per project funded under the Community Security Program	\$32,500	na	na	na	Transferred to the Department of Premier and Cabinet in 2001-02
Average grant per project funded under the Local Government Development Fund	\$34,833	na	na	na	Funding completed in 2001-02
Full Time Equivalents (FTEs)	31	27	31	35	

(a) Value point along a continuum that ranges from 1 (well below expectations) to 5 (well above expectations) obtained from survey of Minister's office.

Major Achievements For 2002-03

- In conjunction with the Western Australian Local Government Association and the Local Government Managers Australia, introduced the Peer Support Team to assist local governments improve operational processes.
- Allocated financial assistance grants and local roads grants to 144 local governments.
- Developed a model for a tribunal to assess complaints about individual elected members, which is to be incorporated into the proposed State Administrative Tribunal legislation.
- Developed a Mayors and Presidents Support Program to assist those elected to the role for the first time. This will be implemented after the May 2003 Local Government Elections.
- Continued the Financial Management Awards for local governments.
- Produced Inquiry into the City of South Perth Lessons for Local Government publication.
- Produced a number of operational guidelines for local governments to assist them with accepting the requirements of the *Local Government Act 1995*.
- Provided administrative and financial support for the development of Voluntary Regional Organisations of Councils in regional Western Australia.
- Completed the Report of the Inquiry into the City Belmont.

Major Initiatives For 2003-04

- Implement a program to facilitate improvement in the provision of local government services to Indigenous communities.
- In consultation with the Western Australian Local Government Association and the Local Government Managers Australia develop a new model code of conduct for local government elected members.
- Develop a major award program to recognise high quality governance in local government.
- Provide support through the Mayors and Presidents Support Program for newly elected mayors or presidents.
- Continue the local government guideline series.
- Work with local governments to facilitate the establishment of a Local Government Tribunal under the State Administrative Tribunal.

CAPITAL WORKS PROGRAM

The Regional Collocation Scheme is a \$7.3 million capital works grant program that aims to assist with the development of appropriate infrastructure (eg. facilities known as multi-function outlets or community resource centres) for the collocation of government and non-government organisations involved in regional economic or community development.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
WORKS IN PROGRESS				
Administered Capital Grants -				
Regional Community Resource Centres Assistance Program	7,330	2,332	2,122	4,998
COMPLETED WORKS				
Computer and Office Equipment Replacement -				
2001-02 Program	85	85	45	-
2002-03 Program	32	32	32	-
NEW WORKS				
Computer and Office Equipment Replacement -				
2003-04 Program	132	-	-	132
	7,579	2,449	2,199	5,130

CAPITAL CONTRIBUTION

Capital contribution of \$100,000 in 2003-04 represents the Department's requirement to replace outdated computer equipment.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	238	2,032	2,199	5,130	-	50	50
	238	2,032	2,199	5,130	-	50	50
LESS							
Holding Account ^(a)	-	32	32	32	-	50	50
Administered Funds	153	2,000	2,122	4,998	-	-	-
Internal Funds and Balances	-	-	45	-	-	-	-
Capital Contribution	85	-	-	100	-	-	-

(a) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	5,812	5,458	5,657	6,013	6,041	6,164	6,278
Superannuation	472	478	478	478	478	478	478
Grants and subsidies ^(b)	10,345	28,208	38,056	25,457	18,423	3,423	3,423
Supplies and services	3,595	3,870	3,543	3,549	3,537	3,537	3,594
Accommodation	534	79	520	669	451	558	592
Capital User Charge	691	559	559	257	260	271	279
Depreciation	149	88	88	78	75	75	75
Other expenses	995	1,404	1,404	1,431	1,363	1,539	1,712
TOTAL COST OF SERVICES	22,593	40,144	50,305	37,932	30,628	16,045	16,431
Revenues from ordinary activities							
User charges and fees ^(c)	750	602	602	602	595	595	595
Net Profit on disposal of non-current assets	34	-	-	-	-	-	-
Grants and subsidies	544	-	744	744	744	744	744
Interest	-	14	14	14	14	14	14
Other Revenue	786	752	8	8	8	8	8
Total Revenues from Ordinary Activities	2,114	1,368	1,368	1,368	1,361	1,361	1,361
NET COST OF SERVICES	20,479	38,776	48,937	36,564	29,267	14,684	15,070
REVENUES FROM STATE GOVERNMENT							
Appropriations	16,714	38,721	51,882	36,496	29,484	14,901	15,230
Receipts paid into Consolidated Fund	-	(53)	(53)	(85)	(85)	(85)	(85)
Liabilities assumed by the Treasurer	61	-	-	-	-	-	-
TOTAL REVENUES FROM STATE GOVERNMENT	16,775	38,668	51,829	36,411	29,399	14,816	15,145
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
Change in Equity arising from transfer of assets/liabilities	4,057	-	-	-	-	-	-
Extraordinary items	(9)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	344	(108)	2,892	(153)	132	132	75

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 89, 95 and 102 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	4,144	5,144	3,154	2,258	1,726	1,330	1,330
Receivables.....	819	84	821	826	831	836	836
Amounts receivable for outputs.....	78	32	32	-	50	50	-
Prepayments.....	3	35	3	3	3	3	3
Other.....	214	-	514	814	1,114	1,414	1,414
Total current assets.....	5,258	5,295	4,524	3,901	3,724	3,633	3,583
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	-	105	105	183	208	233	308
Plant, equipment and vehicles.....	840	249	829	883	808	783	758
Loans and Advances.....	-	2,122	561	1,090	1,404	1,718	1,718
Other.....	-	1,095	-	-	-	-	-
Total non-current assets.....	840	3,571	1,495	2,156	2,420	2,734	2,784
TOTAL ASSETS.....	6,098	8,866	6,019	6,057	6,144	6,367	6,367
CURRENT LIABILITIES							
Payables.....	4,127	294	1,142	1,210	1,278	1,346	1,271
Provision for employee entitlements.....	1,001	916	1,004	1,004	1,004	1,004	1,004
Accrued Salaries.....	112	202	123	146	33	56	56
Other.....	27	12	27	27	27	27	27
Total current liabilities.....	5,267	1,424	2,296	2,387	2,342	2,433	2,358
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	483	512	483	483	483	483	483
Total non-current liabilities.....	483	512	483	483	483	483	483
TOTAL LIABILITIES.....	5,750	1,936	2,779	2,870	2,825	2,916	2,841
EQUITY							
Contributed Equity.....	136	136	136	236	236	236	236
Accumulated surplus/(deficit).....	212	6,794	3,104	2,951	3,083	3,215	3,290
Total equity.....	348	6,930	3,240	3,187	3,319	3,451	3,526
TOTAL LIABILITIES AND EQUITY.....	6,098	8,866	6,019	6,057	6,144	6,367	6,367

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	16,636	38,630	51,791	36,418	29,409	14,826	15,155
Capital Contribution	136	-	-	100	-	-	-
Holding Account.....	-	32	32	32	-	50	50
Receipts paid into Consolidated Fund.....	-	(53)	(53)	(85)	(85)	(85)	(85)
Net cash provided by State government.....	16,772	38,609	51,770	36,465	29,324	14,791	15,120
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(5,335)	(5,444)	(5,643)	(5,990)	(6,154)	(6,141)	(6,255)
Superannuation	(472)	(478)	(478)	(478)	(478)	(478)	(478)
Supplies and services.....	(2,525)	(3,870)	(3,843)	(3,849)	(3,752)	(3,752)	(3,356)
Grants and subsidies	(7,119)	(28,208)	(41,056)	(25,457)	(18,508)	(3,508)	(3,508)
Accommodation.....	(535)	(79)	(520)	(669)	(451)	(558)	(592)
Capital User Charge.....	(691)	(559)	(559)	(257)	(260)	(271)	(279)
Goods and Services Tax	(396)	(149)	(149)	(150)	(150)	(150)	(150)
Other.....	(875)	(1,316)	(1,316)	(1,293)	(1,225)	(1,401)	(1,574)
Receipts							
User charges and fees	650	527	527	527	520	520	520
Interest.....	-	14	14	14	14	14	14
Goods and Services Tax	396	149	149	150	150	150	150
Grants and subsidies	544	-	744	744	744	744	744
Other.....	870	752	8	8	8	8	8
Net cash from operating activities.....	(15,488)	(38,661)	(52,122)	(36,700)	(29,542)	(14,823)	(14,756)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(48)	(332)	(77)	(132)	-	(50)	(50)
Purchase of investments.....	-	(600)	(600)	(600)	(385)	(385)	(385)
Proceeds from sale of investments.....	37	39	39	71	71	71	71
Net cash from investing activities.....	(11)	(893)	(638)	(661)	(314)	(364)	(364)
NET INCREASE/(DECREASE) IN CASH HELD							
.....	1,273	(945)	(990)	(896)	(532)	(396)	-
Cash assets at the beginning of the reporting period	1,012	6,089	4,144	3,154	2,258	1,726	1,330
Net cash transferred to/from other agencies.....	1,859	-	-	-	-	-	-
Cash assets at the end of the reporting period.....	4,144	5,144	3,154	2,258	1,726	1,330	1,330

SCHEDULE OF ADMINISTERED EXPENSES AND REVENUES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
EXPENSES							
Grants and subsidies	903	2,800	2,972	5,298	300	250	250
TOTAL ADMINISTERED EXPENSES ^(a)..	903	2,800	2,972	5,298	300	250	250
REVENUES							
Appropriations.....	2,800	2,800	2,800	3,230	300	250	250
Transfer of Assets/Liabilities.....	343	-	-	-	-	-	-
TOTAL ADMINISTERED REVENUES	3,143	2,800	2,800	3,230	300	250	250

(a) Further information is provided in the table "Details of the Administered Transactions Expenses".

SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash.....	2,240	-	2,068	-	-	-	-
Total Administered Current Assets	2,240	-	2,068	-	-	-	-
TOTAL ADMINISTERED ASSETS	2,240	-	2,068	-	-	-	-
ADMINISTERED CURRENT LIABILITIES							
Payables.....	-	9	-	-	-	-	-
Total Administered Current Liabilities	-	9	-	-	-	-	-
TOTAL ADMINISTERED LIABILITIES..	-	9	-	-	-	-	-

SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants and subsidies	(903)	(2,800)	(2,972)	(5,298)	(300)	(250)	(250)
Goods and Services Tax	(40)	-	-	-	-	-	-
Transfer of Assets/Liabilities	343	-	-	-	-	-	-
TOTAL ADMINISTERED CASH OUTFLOWS	(600)	(2,800)	(2,972)	(5,298)	(300)	(250)	(250)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants and Services Tax	40	-	-	-	-	-	-
Appropriations	2,800	2,800	2,800	3,230	300	250	250
TOTAL ADMINISTERED CASH INFLOWS	2,840	2,800	2,800	3,230	300	250	250
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	2,240	-	(172)	(2,068)	-	-	-

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Grant Funding for Regional Investments	4,303	24,100	33,948	21,749	15,000	-	-
Financial Support to Local Governments	1,502	633	633	633	633	633	633
Regional Development Grant Schemes	4,540	3,475	3,475	3,075	2,790	2,790	2,790
TOTAL	10,345	28,208	38,056	25,457	18,423	3,423	3,423

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Royal Society for the Prevention of Cruelty to Animals	250	250	250	250	250	-	-
Funding for the Cockburn Inquiry	500	500	500	-	-	-	-
Norseman Community Facility	-	50	100	50	50	-	-
Community Resource Centres - Regional Collocation Scheme	153	2,000	2,122	4,998	-	-	-
Other Grants	-	-	-	-	-	250	250
TOTAL	903	2,800	2,972	5,298	300	250	250

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000
Executive Vehicle Scheme and other miscellaneous revenue	870	8	8	8
GST input credits	396	149	149	150
Indian Ocean Territories Program	131	196	196	196
Westlink Satellite Communication Service - user charges & fees	650	527	527	527
Funds provided by the Commonwealth Government	413	548	548	548
TOTAL	2,460	1,428	1,428	1,429

The monies received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

FREMANTLE CEMETERY BOARD

CAPITAL WORKS PROGRAM

The Fremantle Cemetery Board's proposed capital works program includes the construction of a 572 crypt mausoleum. Other new works include the acquisition of a new cemetery records software system, vehicle replacements/additions and improvements to grounds and monumental grave areas. Statuary acquisitions are planned to help beautify the grounds and new fittings are planned for the Crematorium.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
WORKS IN PROGRESS				
Other Works				
Memorial Garden Development.....	100	50	50	50
COMPLETED WORKS				
Administration Building				
Tuckpointing.....	20	20	20	-
Computer and Office Equipment				
2001-02 Program.....	300	300	295	-
Other Works				
Boundary Wall Construction.....	457	457	400	-
Boundary Fencing Replacement				
2002-03 Program.....	20	20	20	-
Calming Statuary Purchases				
2002-03 Program.....	15	15	15	-
Crematorium				
Lounge Furniture.....	15	15	15	-
Fixtures and Fittings				
2002-03 Program.....	30	30	30	-
Grounds Improvements				
2002-03 Program.....	60	60	60	-
Lawn Grave Construction				
2002-03 Program.....	20	20	20	-
Monumental Grave Enhancement Program				
2002-03 Program.....	20	20	20	-
Other Works				
Granite Book of Remembrance.....	20	20	20	-
Lake Development.....	420	420	420	-
Management and Records Information System.....	150	150	150	-
Plant and Equipment -				
2002-03 Program.....	70	70	70	-
Water Supply				
2002-03 Program.....	25	25	25	-
NEW WORKS				
Grounds Improvements				
2003-04 Program.....	20	-	-	20
Plant and Equipment -				
2003-04 Program.....	25	-	-	25
Buildings				
2003-04 Program.....	20	-	-	20
Plant and Vehicle Replacement Program				
2003-04 Program.....	60	-	-	60
Boundary Fencing Replacement				
2003-04 Program.....	60	-	-	60
Lawn Grave Construction				
2003-04 Program.....	10	-	-	10
Monumental Grave Enhancement Program				
2003-04 Program.....	20	-	-	20
Computer and Office Equipment				
2003-04 Program.....	130	-	-	130
Calming Statuary Purchases				
2003-04 Program.....	20	-	-	20
Other Works				
Mausoleum Construction.....	4,500	-	-	4,500
	6,607	1,692	1,630	4,915

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	209	5,535	1,630	4,915	500	120	2,145
	209	5,535	1,630	4,915	500	120	2,145
LESS							
Borrowings.....	-	4,000	-	2,000	-	-	-
Internal Funds and Balances.....	209	1,535	1,630	2,915	500	120	2,145
Capital Contribution.....	-	-	-	-	-	-	-

METROPOLITAN CEMETERIES BOARD

CAPITAL WORKS PROGRAM

The Metropolitan Cemeteries Board administers cemeteries at Karrakatta, Pinnaroo, Midland and Guildford and is currently developing the Rockingham Regional Memorial Park site at Baldivis.

In addition to on-going expenditure on roadworks, reticulation and water supply, major projects included in the Board's 2003-04 capital works program are as follows:

Karrakatta - The Board is budgeting \$1.48 million for the costs of completion of the third stage of its Mausoleum construction program at Karrakatta. The Mausoleum is scheduled to be completed in December 2003 at an estimated total cost of \$2.9 million. Further expenditure on development of existing and renewed burial and memorial areas is budgeted at \$300,000. The Board is intending to complete the development of its Client Records System software and enhance its customer service through the continued expansion of its Internet facilities during the year at an estimated cost of \$551,000.

Midland and Guildford - The Board is budgeting \$576,000 for the completion costs of the construction of a Mausoleum at Guildford. The Mausoleum is scheduled to be completed in December 2003 at an estimated total cost of \$1.1 million. The Board is also considering the construction of a Mausoleum at Midland during the 2002 - 04 period at an estimated cost of \$550,000.

Rockingham Regional Memorial Park in the Baldivis Cemetery - Development of infrastructure at this new site is being undertaken on a staged basis with the removal of further sand overburden occurring in 2003-04. During 2003-04 it is intended to expend \$100,000 on further development of the cemetery in preparation for the provision of burial facilities from 2004-05 onwards.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
WORKS IN PROGRESS				
Guilford Mausoleum.....	1,122	546	546	576
Mausoleum - Midland.....	550	130	130	420
Kiosk Refurbishment - Karrakatta				
Baldivis Cemetery Development	2,216	466	300	100
Cemetery Renewal - Karrakatta.....	2,850	100	-	200
Computing and Office Equipment -				
1999-00 Program	3,387	826	692	551
Plant and Equipment -				
Karrakatta	1,907	489	187	430
Mausoleum Stages 3 & 4 & 5 - Karrakatta	4,889	1,408	1,408	1,481
Plant and Equipment -				
Midland	374	-	-	36
Pinnaroo	817	194	76	114
Guildford	345	27	27	4
Minor Works				
2000-01 Program	745	348	300	397
NEW WORKS				
Signage - All cemeteries	280	-	-	80
Water Supply - Guilford				
Construction New Cemetery Area - Lawn	100	-	-	100
Water Supply - Other Major Upgrades	1,500	-	-	100
	21,082	4,534	3,666	4,589

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	6,705	3,901	3,666	4,589	2,517	2,480	1,380
	6,705	3,901	3,666	4,589	2,517	2,480	1,380
LESS							
Internal Funds and Balances.....	6,705	3,901	3,666	4,589	2,517	2,480	1,380
Capital Contribution.....	-	-	-	-	-	-	-

KIMBERLEY DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

DIVISION 22

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 56 Net amount appropriated to deliver outputs	1,416	1,423	1,423	1,523	1,462	1,489	1,518
Total appropriations provided to deliver outputs	1,416	1,423	1,423	1,523	1,462	1,489	1,518
CAPITAL							
Item 134 Capital Contribution	30	-	-	14	-	-	65
GRAND TOTAL	1,446	1,423	1,423	1,537	1,462	1,489	1,583

MISSION

Our mission is to facilitate the development of the Kimberley for the prosperity and benefit of all its people.

We are proactive and inclusive in our corporate activities as we strive to continually enhance the well-being of the region's people, its communities and its organisations through our leadership and actions in support of social and economic development.

SIGNIFICANT ISSUES AND TRENDS

- Further expansion and diversification of the regions economy and particularly agriculture, tourism, aquaculture and mining is progressively underpinning sustained population growth in the Kimberley.
- Sustained expansion of the region's social infrastructure is an essential component supporting enhanced, balanced and developing sub-regional communities.
- Growing the range of practical commercial opportunities available to indigenous people and communities provides a basis to maximise participation in the mainstream regional economy.
- Agreement processes associated with native title continue to develop and mature.
- Communications infrastructure improvements matched to technological opportunities encourages regional industry competitiveness and provide community benefits.
- Improving transport infrastructure and services continues as a crucial component imparting business and community sectors viability.
- Partnership arrangements providing an effective methodology advocating regional initiatives, maximising leverage inputs and ensuring stakeholder support.

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Policies, strategies, plans and regional promotion	619	856	883	908			
Output 2:							
Industry and infrastructure identification, coordination and development	1,113	1,285	1,171	1,361			
Total Cost of Outputs	1,732	2,141	2,054	2,269	2,164	1,809	1,771
<i>Less Operating revenues</i>	219	653	653	653	653	253	253
Net Cost of Outputs	1,513	1,488	1,401	1,616	1,511	1,556	1,518
Adjustments ^(a)	(97)	(65)	22	(93)	(49)	(67)	-
Appropriation provided to deliver Outputs.	1,416	1,423	1,423	1,523	1,462	1,489	1,518
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	30	-	-	14	-	-	65
TOTAL CONSOLIDATED FUND APPROPRIATIONS	1,446	1,423	1,423	1,537	1,462	1,489	1,583

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Strong and vibrant regions	An environment conducive to the balanced economic and social development of the Kimberley region.	1. Policies, strategies, plans and regional promotion 2. Industry and infrastructure identification, coordination and development

Outcomes and Key Effectiveness Indicator ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: An environment conducive to the balanced economic and social development of the Kimberley region.					
Delivers effective activities in assisting economic and social development	90%	90%	90%	90%	
Makes a positive contribution to economic and social development in the Kimberley	90%	90%	90%	90%	
Provides a reliable source of information and advice	90%	90%	90%	90%	
Is an accessible source of information and advice	90%	90%	90%	90%	

(a) More details of effectiveness indicators are provided in the annual report.

Output 1: Policies, strategies, plans and regional promotion

The Commission will provide effective regional development policies, strategies together with accurate and accessible information on the region to facilitate and support the economic and social development of the region.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	619	856	883	908	
Less Operating Revenue ^(a)	78	261	281	261	
Net Cost of Output	541	595	602	647	
Adjustments ^(b)	(35)	(26)	10	(38)	Installation of disability lift delayed to 2003-04.
Appropriation for delivery of Output 1	506	569	612	609	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Total Project Hours	4,673	4,516	4,400	3,871	
Quality					
Favourable response from survey of key clients	94	90	90	90	
Timeliness					
Favourable response from survey of key clients	94	90	90	90	
Cost (Efficiency)					
Average cost per project hour.....	\$132	\$190	\$201	\$235	
Full Time Equivalents (FTEs)	5	4	4	4	

Major Achievements For 2002-03

- Provided leadership in developing a comprehensive regional marketing plan.
- Participated prominently in major regional planning initiatives including Tanami East Kimberley Minerals Study, Ord Stage Two Planning and Lake Argyle Structure Plan.

- Assisted in co-ordinating involvement, along with other regional stakeholders, in the Commonwealth Government's Kimberley Sustainable Regions Program.
- Through the Kimberley Regional Development Scheme, maximised industry and community leverage in funding priority regional projects.
- Provided regional leadership in managing regional air service matters.
- Published and promoted regional investment opportunities particularly in primary industry and indigenous business.
- Supported the initiation and development of regional events and their co-ordination.
- Promoted opportunities for infrastructure development associated with developing the mining, oil and gas sectors.
- Distributed specific information, and statistics, outlining the regional economy, demographics and industry, relevant to external investors and regional stakeholders.
- Contributor to strategically developing indigenous leaders and enterprise.
- Partnered with regional Chambers of Commerce to promote regional activities.

Major Initiatives For 2003-04

- Finalise a comprehensive regional marketing plan, incorporating multiple industry involvement.
- Implement practical initiatives consistent with the State Government's 'commitment to a New and Just Relationship with Indigenous People'.
- Produce, and enhance, promotional material outlining industry and community opportunities.
- Initiate focussed, high quality corporate governance and leadership projects.
- Promote regional opportunities in oil and gas exploration.
- Further develop and enhance the Commission's website.
- Promote priority regional project development opportunities through the Kimberley Regional Development Scheme and other leverage funding opportunities.
- Participate in regional planning initiatives such as a Lake Argyle Structure Plan, Broome Development Strategy, and emerging plans for sub-regional areas such as Dampier Peninsula.

Output 2: Industry and infrastructure identification, coordination and development

The Commission will identify, coordinate and promote through its major strategies, the establishment, improvement and diversification of the region's infrastructure, industries and enterprises.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,113	1,285	1,171	1,361	Installation of disability lift to 2003-04 and Legislative Amendments to allow grants passed.
Less Operating Revenue ^(a)	141	392	372	392	
Net Cost of Output	972	893	799	969	
Adjustments ^(b)	(62)	(39)	12	(55)	
Appropriation for delivery of Output 2	910	854	811	914	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Total Project Hours	8,403	6,774	5,832	5,806	
Quality					
Favourable response from survey of key clients	94	90	90	90	
Timeliness					
Favourable response from survey of key clients	94	90	90	90	
Cost (Efficiency)					
Average cost per project hour.....	\$132	\$190	\$201	\$234	
Full Time Equivalents (FTEs)	7	6	6	6	

Major Achievements For 2002-03

- Focussing in the needs of industry and community, supported aviation and maritime transport initiatives.
- Sustained support for further E-Commerce development, Regional Sponsored Migration Scheme, Austrade Tradestart and a Regional Information Service.
- Along with local, State and Federal organisations, supported regional partners, sustainable industry development projects and funding initiatives.
- Complete the Kimberley Aquaculture Research Project and publish a technical paper relevant to the needs of industry.
- Supported select indigenous commercial development projects in a diverse range of industry sectors.
- Through the Kimberley Regional Development Scheme, supported key priority regional projects, consistent with State Government policy objectives.
- Sustained involvement in finalising the State Airservices Policy through the Strategic Aviation Committee, The Kimberley Aviation Tourism Development Committee and regional forums.
- Provided regional leadership in retaining and securing the future services of the Coastal Shipping Service.
- Sustained detailed planning for the Fitzroy Crossing Country Resource Centre.
- Supported regional initiatives targeting improved communications.

Major Initiatives For 2003-04

- Focussed support in developing major mining operations and maximising arrangements for sourcing regional benefits.
- Sustain and develop regional input in retaining and expanding air and maritime services, and related infrastructure.
- Support new transport infrastructure initiatives.
- Involving commercial interests, maximise opportunities for sustaining indigenous development.
- Lead in the establishing of regional agreement processes focussing on effective negotiation of native title settlements.
- Sustain inclusive and comprehensive commitment to regional planning initiatives.

- Cooperating with the Federal Government's Kimberley Sustainable Regions Program, maximise the distribution of resources for priority regional projects.
- Support enhanced electricity reticulation and services to regional towns.
- Continue involvement with, and support for, Ord Stage 2, Broome Port Harbour, upgrading Kimberley ports, implementing a complete Regional Development Policy and further developing practical aquaculture industry development initiatives.
- Support new industry initiatives, and export opportunities.
- Continue strategic support for Industry groups in agriculture, aquaculture, tourism and mining.
- Expand industry and infrastructure co-ordination group partnerships.

CAPITAL WORKS PROGRAM

The Kimberley Development Commission's Capital works program for 2003-04 totals \$65,000 to continue the Commission's assets replacement program for computer hardware, software and office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
COMPLETED WORKS				
Computer and Office Equipment Replacement - 2002-03 Program	25	25	25	-
NEW WORKS				
Computer and Office Equipment Replacement - 2003-04 Program	65	-	-	65
	90	25	25	65

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	30	25	25	65	20	20	65
	30	25	25	65	20	20	65
LESS							
Holding Account ^(a)	-	25	25	51	20	20	-
Capital Contribution	30	-	-	14	-	-	65

(a) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	694	682	682	700	667	699	713
Superannuation	57	54	54	54	54	54	60
Grants and subsidies ^(b)	84	460	460	535	460	60	60
Supplies and services	707	860	776	810	905	905	730
Accommodation	92	23	23	23	23	23	90
Capital User Charge	42	19	19	14	9	4	42
Depreciation	47	40	40	40	40	40	50
Administration	9	-	-	-	-	-	9
Other expenses	-	3	-	93	6	24	17
TOTAL COST OF SERVICES	1,732	2,141	2,054	2,269	2,164	1,809	1,771
Revenues from ordinary activities							
User charges and fees ^(c)	9	9	9	9	9	9	9
Grants and subsidies	184	610	610	610	610	210	210
Other Revenue	26	34	34	34	34	34	34
Total Revenues from Ordinary Activities	219	653	653	653	653	253	253
NET COST OF SERVICES	1,513	1,488	1,401	1,616	1,511	1,556	1,518
REVENUES FROM STATE GOVERNMENT							
Appropriations	1,416	1,423	1,423	1,523	1,462	1,489	1,518
TOTAL REVENUES FROM STATE GOVERNMENT	1,416	1,423	1,423	1,523	1,462	1,489	1,518
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(97)	(65)	22	(93)	(49)	(67)	-
Extraordinary items	(13)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(110)	(65)	22	(93)	(49)	(67)	-

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 12, 10 and 10 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	447	208	385	303	258	195	195
Restricted cash.....	150	-	150	150	150	150	150
Receivables.....	29	9	29	29	29	29	29
Amounts receivable for outputs.....	25	58	58	20	20	-	-
Prepayments.....	3	12	5	5	5	5	5
Total current assets.....	654	287	627	507	462	379	379
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	14	-	-	20	40	80	130
Plant, equipment and vehicles.....	91	88	162	189	171	153	148
Other.....	12	13	13	11	9	7	7
Total non-current assets.....	117	101	175	220	220	240	285
TOTAL ASSETS.....	771	388	802	727	682	619	664
CURRENT LIABILITIES							
Payables.....	58	24	60	80	100	120	70
Provision for employee entitlements.....	95	98	108	100	91	82	82
Accrued Salaries.....	14	22	17	17	17	17	17
Total current liabilities.....	167	144	185	197	208	219	169
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	56	33	47	39	32	25	25
Other.....	-	-	-	-	-	-	30
Total non-current liabilities.....	56	33	47	39	32	25	55
TOTAL LIABILITIES.....	223	177	232	236	240	244	224
EQUITY							
Contributed Equity.....	30	30	30	44	44	44	109
Accumulated surplus/(deficit).....	518	181	540	447	398	331	331
Total equity.....	548	211	570	491	442	375	440
TOTAL LIABILITIES AND EQUITY.....	771	388	802	727	682	619	664

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	1,377	1,379	1,379	1,483	1,422	1,449	1,468
Capital Contribution	30	-	-	14	-	-	65
Holding Account.....	-	25	25	58	20	20	-
Net cash provided by State government.....	1,407	1,404	1,404	1,555	1,442	1,469	1,533
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(696)	(675)	(675)	(716)	(683)	(715)	(729)
Superannuation.....	(57)	(54)	(54)	(54)	(54)	(54)	(60)
Supplies and services.....	(695)	(832)	(767)	(764)	(859)	(859)	(696)
Grants and subsidies	(84)	(460)	(460)	(535)	(460)	(60)	(60)
Accommodation.....	(92)	(23)	(23)	(23)	(23)	(23)	(90)
Capital User Charge.....	(42)	(19)	(19)	(14)	(9)	(4)	(42)
Goods and Services Tax	(66)	(62)	(62)	(64)	(64)	(64)	(64)
Other.....	-	(22)	-	(110)	(23)	(41)	(15)
Receipts							
Goods and Services Tax	66	62	62	64	64	64	64
Grants and subsidies	184	610	610	610	610	210	210
Other.....	9	34	34	34	34	34	34
Net cash from operating activities.....	(1,473)	(1,441)	(1,354)	(1,572)	(1,467)	(1,512)	(1,448)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(32)	(25)	(112)	(65)	(20)	(20)	(65)
Purchase of investments.....	-	-	-	-	-	-	(20)
Net cash from investing activities.....	(32)	(25)	(112)	(65)	(20)	(20)	(85)
NET INCREASE/(DECREASE) IN CASH HELD							
.....	(98)	(62)	(62)	(82)	(45)	(63)	-
Cash assets at the beginning of the reporting period	695	270	597	535	453	408	345
Cash assets at the end of the reporting period.....	597	208	535	453	408	345	345

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Community Resource Centre.....	-	-	-	75	-	-	-
Kimberley Aquaculture Aboriginal Corporation.....	20	-	-	-	-	-	-
Kimberley Regional Development Scheme.....	-	400	400	400	400	-	-
Mowanjum Artists Spirit of The Wandjina Aboriginal Corporation.....	20	-	-	-	-	-	-
Other Grants \$5,000 and below	19	30	30	30	30	30	30
Other Grants above \$5,000.....	25	30	30	30	30	30	30
TOTAL	84	460	460	535	460	60	60

PILBARA DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

DIVISION 23

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 57 Net amount appropriated to deliver outputs	2,339	1,761	2,511	2,193	1,473	1,503	1,534
Total appropriations provided to deliver outputs	2,339	1,761	2,511	2,193	1,473	1,503	1,534
CAPITAL							
Item 135 Capital Contribution	30	50	50	45	-	-	180
GRAND TOTAL.....	2,369	1,811	2,561	2,238	1,473	1,503	1,714

MISSION

To help achieve regional growth and prosperity in the Pilbara. The Commission seeks to add value to economic opportunities and quality of life as well as supporting and enhancing the natural environment of the Pilbara Region.

SIGNIFICANT ISSUES AND TRENDS

- The construction phase of Woodside Energy's expansion of its North West Joint Venture facilities and the potential for some of the proposed petrochemical projects on the Burrup Peninsula to proceed has continued to place pressure on the supply of housing and government services in the Karratha/Dampier Area.
- The expansion of the energy and iron-ore sector sectors and recommencement of gold mining at Telfer will potentially provide a number of important opportunities for small business particularly if they embrace the option of e-commerce.
- The region has experienced significant population decline over the last decade. Whilst proposed developments could reverse this trend, State and local government agencies will need to work in partnership to improve community facilities and services to ensure the region's lifestyle retains and attracts residents to the Pilbara.
- The further development and upgrade of community facilities and infrastructure to improve the physical amenity of towns in the region is an emerging issue as some of the current infrastructure is approaching the end of its economic life.
- The development of projects such as the Karijini Visitor Centre and the provision of telecommunications infrastructure have provided some economic and employment opportunities for indigenous communities. However, there are a number of other opportunities in the areas of arts, culture, tourism and environment that require further investigation.
- The region's tourism sector has experienced significant growth in visitor numbers over the last few years highlighting the need for the further development of tourism infrastructure and product. Infrastructure to support recreational and charter boat access to the Dampier Archipelago is of increasing importance.

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Business and industry development.....	461	771	1,208	979			
Output 2:							
Infrastructure and service identification and coordination.....	974	1,179	2,479	1,405			
Output 3:							
Regional promotion and information services .	475	425	487	450			
Total Cost of Outputs.....	1,910	2,375	4,174	2,834	2,087	1,717	1,747
<i>Less Operating revenues.....</i>	<i>104</i>	<i>616</i>	<i>1,153</i>	<i>616</i>	<i>616</i>	<i>216</i>	<i>213</i>
Net Cost of Outputs.....	1,806	1,759	3,021	2,218	1,471	1,501	1,534
Adjustments ^(a)	533	2	(510)	(25)	2	2	-
Appropriation provided to deliver Outputs.	2,339	1,761	2,511	2,193	1,473	1,503	1,534
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b).....	30	50	50	45	-	-	180
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	2,369	1,811	2,561	2,238	1,473	1,503	1,714

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

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OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Strong and vibrant regions	Enhancement of the Pilbara Region's economic and social development.	1. Business and industry development 2. Infrastructure and service identification and coordination 3. Regional promotion and information services

Outcomes and Key Effectiveness Indicators ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: Enhancement of the Pilbara Region's economic and social development.					
Customers satisfied that Pilbara Development Commission is effective in meeting its service objectives	77%	80%	80%	80%	

(a) More details of effectiveness indicators are provided in the annual report.

Output 1: Business and industry development

Encourage business and industry development through identification and coordination of projects.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	461	771	1,208	979	Recommence Aboriginal Economic Development Officer Program.
Less Operating Revenue ^(a)	6	23	430	480	
Net Cost of Output	455	748	778	499	
Adjustments ^(b)	172	1	-	-	
Appropriation for delivery of Output 1	627	749	778	499	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Projects undertaken	13	20	23	20	
Quality					
Board satisfaction with quality of service.....	90%	85%	85%	85%	
Timeliness					
Projects completed or strategic objectives met within agreed timeframes.....	87%	82%	82%	82%	
Cost (Efficiency)					
Average cost per project	\$35,461	\$38,550	\$52,522	\$48,950	Commencement of Aboriginal Economic Development Program.
Full Time Equivalents (FTEs)	4	4	4	4	

Major Achievements For 2002-03

- In conjunction with the Shire of Ashburton continued the development of the Onslow Community Development Plan and formulated a co-ordinated response to the future development of Onslow.
- Continued to facilitate the development of a single Internet gateway known as the Pilbara Internet Portal that promoted the full range of goods and services available through small business in the Pilbara region.
- Together with the Pilbara Regional Council, continued the co-ordination of the Pilbara Regional Art Gallery Taskforce to progress the concept of establishing a regional art gallery in the Pilbara region.
- Commenced the development of a Marble Bar Community Plan in conjunction with the Marble Bar community.
- Continued to work with Pilbara Arts, Crafts Design Aboriginal Corporation and other regional Aboriginal arts and crafts organizations to identify potential markets and sources of product.
- Provided assistance and advice to small business and industry seeking to employ staff under the Regional Sponsored Migration Scheme.
- Monitored and increased the awareness of the costs of living in the Pilbara region through the Pilbara Price Surveillance Scheme.
- Promoted and administered the Pilbara Regional Development Scheme within the region, and continued to promote and assist with applications seeking to access schemes including Western Australian Regional Initiative Scheme and Regional Infrastructure Funding Program.

Major Initiatives For 2003-04

- Commence a project to provide an analysis of housing construction costs in the Pilbara with other regions.
- Work with TAFE Colleges and Universities to develop mechanisms by which a range of university courses could be offered in the Pilbara and investigate the establishment of a university of the Pilbara concept.
- Seek to provide local education institutions with the resources to provide nursing and teaching courses for Pilbara residents.
- In conjunction with Pilbara ethnic communities and the Ethnic Council of Western Australia, establish a database of information for ethnic communities and individuals living in the region and provide the information via the web.
- Finalise the development of the Marble Bar Community Development Plan and identify economic and social opportunities to enhance the community.
- Along with the Shire of Ashburton oversee a coordinated response to the future development of Onslow.

Output 2: Infrastructure and Service Identification and Coordination

Identify infrastructure needs and coordinate the removal of impediments to achieve delivery of service.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	974	1,179	2,479	1,405	Finalised Onslow Seawall project in 2002-03. Commonwealth grants received for Networking the Nation program in 2002-03.
Less Operating Revenue ^(a)	78	573	647	116	
Net Cost of Output	896	606	1,832	1,289	
Adjustments ^(b)	124	1	(510)	(25)	
Appropriation for delivery of Output 2	1,020	607	1,322	1,264	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Projects undertaken	23	25	28	25	
Quality					
Boards satisfaction with quality of service	89%	80%	80%	80%	
Timeliness					
Projects completed or strategic objectives met within agreed timeframes.....	88%	80%	80%	80%	
Cost (Efficiency)					
Average cost per project.....	\$42,348	\$47,160	\$88,536	\$56,200	
Full Time Equivalents (FTEs)	4	4	4	4	

Major Achievements For 2002-03

- In conjunction with the Shire of Roebourne secured significant funding for the redevelopment of Cossack as a sustainable community.
- Chaired the Nickol Bay Accommodation and Associated Issues Taskforce which addressed accommodation issues in the Karratha area arising from the potential construction of new resource projects.
- Worked with the Shire of Ashburton, Department of Planning and Infrastructure and the Onslow community in completing the construction of the Onslow Seawall.
- In conjunction with Telstra secured funding for the extension of CDMA mobile telephone coverage at Roebourne, Yule, Overlander and Roebuck Plains along National Highway 1 in the North West.
- Prepared masterplans for the establishment of the Roebourne Youth Precinct and the redevelopment of the Harding River recreation precinct. Conducted significant community consultation on the two precincts with the assistance of the Shire of Roebourne.
- Managed significant community consultation with the Roebourne community and key stakeholders following the commencement of the Roebourne Enhancement Scheme. Sub projects included the removal of asbestos from a number of contaminated sites, new and upgraded housing and improved townscape infrastructure.
- Successfully delivered and commissioned a Modular Interactive Telecommunications Environment facility in Nullagine.

Major Initiatives For 2003-04

- Provide an ongoing project management role to lead the redevelopment of Cossack. Projects will include the development of power and water essential services infrastructure, a small caravan park and improved visitor facilities.
- Continue to progress the Marble Bar Community Development Plan, with an emphasis on community development and coordination of government services.
- Continue to chair the Nickol Bay Accommodation and Associated Issues Taskforce to ensure accommodation issues associated with development of the Burrup Peninsula are appropriately managed.
- Provide technical assistance to the Shire of East Pilbara to support the proposed upgrade of Newman Airport.
- Utilising Networking the Nation Funding improve telecommunications infrastructure of remote Aboriginal communities in the Western Desert.
- Organise a Registered Training Organisation to deliver certified training to Aboriginal communities in the installation and maintenance of telecommunications, video conferencing and computer equipment.
- Progress the development of Telecentres and Rural Transaction Centres at Mugarinya and Jigalong.
- Work towards the completion of an infrastructure audit of the Pilbara in conjunction with Local Government Authorities in the region.
- Progress Collocation projects located at Mugarinya, Newman and Roebourne.
- Support the Town of Port Hedland via the Main Street Program in the revitalisation of the Port area and town centre.
- Further the concept of a marine safe haven for the Dampier Archipelago with regional stakeholders.

Output 3: Regional Promotion and Information Services

Raise awareness of the advantages of both living in and visiting the Pilbara Region through the provision and promotion of accurate and accessible information.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	475	425	487	450	
Less Operating Revenue ^(a)	20	20	76	20	Revenue from Natural Advantages Conference in 2002-03.
Net Cost of Output	455	405	411	430	
Adjustments ^(b)	237	-	-	-	
Appropriation for delivery of Output 3	692	405	411	430	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Projects undertaken	14	15	15	15	
Quality					
Board satisfaction with quality of service.....	90%	85%	85%	85%	
Timeliness					
Projects completed or strategic objectives met within agreed timeframes.....	89%	85%	85%	85%	
Cost (Efficiency)					
Average cost per project	\$33,928	\$28,333	\$32,466	\$30,000	
Full Time Equivalents (FTEs)	2	2	2	2	

Major Achievements For 2002-03

- Successfully hosted the Pilbara Natural Advantages Conference in September 2002. This conference highlighted the economic and cultural diversity of the region and addressed the Pilbara's potential for resource, marine, fishing, tourism and pastoral development.
- Produced and circulated the 'Pilbara Insight' newsletter.
- Hosted the 'Living and Working in the Pilbara' seminar for teachers transferring to the Pilbara to provide them with an insight into the attractions and facilities of the region.
- Updated the Pilbara Resources Register.
- Promoted the Pilbara's economic activities and the Pilbara as a place to visit or live at the Perth Royal Show.
- Updated and distributed an annual Government Agency Directory to ensure staff and contact information within Government Sectors is current.
- Continued to support local businesses through the sponsorship of regional business awards and the promotion of business confidence in the region.
- Continued to support the Port Hedland Art Awards and the Cossack Art Awards in an endeavour to promote the Pilbara region.

Major Initiatives For 2003-04

- Host the 'Living and Working in the Pilbara' seminar for teachers who are considering relocating to teach in the Pilbara.
- Host a Government Inter-Agency forum that is designed to bring the three tiers of Government together to inform them of major initiatives in the region that may affect strategic planning and direction of agencies.
- Produce the 'Pilbara Insight' Newsletter to promote the Commission's activities and achievements.
- Produce a regular newsletter that highlights the achievements and the progress of initiatives associated with the Roebourne Enhancement Scheme.
- In partnership with Telstra Countrywide, continue the Internet Assistance program with particular emphasis on training in indigenous communities.
- Continue to co-ordinate a display at the Perth Royal Show to promote the Pilbara's economic activities and the Pilbara as a place to visit and live.

CAPITAL WORKS PROGRAM

The Onslow Seawall project was completed in 2002-03. The Commission also spent \$80,000 on replacement of computers and office equipment. The Commission will receive an allocation of \$80,000 in 2003-04 to meet requirements for computer and office equipment replacement.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
COMPLETED WORKS				
Computer and Office Equipment Replacement - 2002-03 Program	80	80	80	-
Onslow Sea Wall	1,300	1,300	1,300	-
NEW WORKS				
Computer and Office Equipment Replacement - 2003-04 Program	80	-	-	80
	1,460	1,380	1,380	80

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	30	430	1,380	80	-	-	180
	30	430	1,380	80	-	-	180
LESS							
Internal Funds and Balances	-	-	950	-	-	-	-
Funding included in output appropriations ^(a) ..	-	350	350	-	-	-	-
Holding Account ^(b)	-	30	30	35	-	-	-
Capital Contribution	30	50	50	45	-	-	180

(a) Capital works expensed through the Statement of Financial Performance.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	796	705	755	710	721	736	751
Superannuation	58	59	64	65	65	65	65
Grants and subsidies ^(b)	520	752	656	403	403	3	3
Supplies and services	182	438	2,064	1,257	498	550	562
Accommodation	117	126	126	126	126	126	126
Capital User Charge	91	23	23	25	26	26	26
Depreciation	25	35	35	40	40	40	40
Administration	120	-	214	-	-	-	-
Other expenses	1	237	237	208	208	171	174
TOTAL COST OF SERVICES	1,910	2,375	4,174	2,834	2,087	1,717	1,747
Revenues from ordinary activities							
User charges and fees ^(c)	9	5	5	5	5	5	-
Grants and subsidies	72	590	590	590	590	190	188
Other Revenue	23	21	558	21	21	21	25
Total Revenues from Ordinary Activities	104	616	1,153	616	616	216	213
NET COST OF SERVICES	1,806	1,759	3,021	2,218	1,471	1,501	1,534
REVENUES FROM STATE GOVERNMENT							
Appropriations	2,339	1,761	2,511	2,193	1,473	1,503	1,534
TOTAL REVENUES FROM STATE GOVERNMENT	2,339	1,761	2,511	2,193	1,473	1,503	1,534
CHANGE IN EQUITY RESULTING FROM OPERATIONS	533	2	(510)	(25)	2	2	-

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 10, 10 and 10 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	398	135	400	375	377	379	381
Restricted cash.....	1,239	178	727	727	727	727	727
Receivables.....	49	76	49	49	49	49	49
Amounts receivable for outputs.....	30	35	35	-	-	-	-
Prepayments.....	-	5	-	-	-	-	-
Other.....	4	-	4	4	4	4	2
Total current assets.....	1,720	429	1,215	1,155	1,157	1,159	1,159
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	-	-	-	43	86	129	172
Plant, equipment and vehicles.....	59	107	74	114	74	34	81
Other.....	-	-	-	-	-	-	90
Total non-current assets.....	59	107	74	157	160	163	343
TOTAL ASSETS.....	1,779	536	1,289	1,312	1,317	1,322	1,502
CURRENT LIABILITIES							
Payables.....	56	31	56	56	56	56	56
Provision for employee entitlements.....	94	94	94	94	94	94	94
Accrued Salaries.....	19	13	19	19	19	19	19
Total current liabilities.....	169	138	169	169	169	169	169
NON-CURRENT LIABILITIES							
Superannuation.....	68	67	68	68	68	68	68
Provision for employee entitlements.....	66	29	66	69	72	75	75
Total non-current liabilities.....	134	96	134	137	140	143	143
TOTAL LIABILITIES.....	303	234	303	306	309	312	312
EQUITY							
Contributed Equity.....	30	80	50	95	95	95	275
Accumulated surplus/(deficit).....	1,446	222	936	911	913	915	915
Total equity.....	1,476	302	986	1,006	1,008	1,010	1,190
TOTAL LIABILITIES AND EQUITY.....	1,779	536	1,289	1,312	1,317	1,322	1,502

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	2,309	1,726	2,476	2,150	1,430	1,460	1,491
Capital Contribution	30	50	50	45	-	-	180
Holding Account.....	-	30	30	35	-	-	-
Net cash provided by State government.....	2,339	1,806	2,556	2,230	1,430	1,460	1,671
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(752)	(705)	(755)	(707)	(718)	(733)	(748)
Superannuation.....	(114)	(59)	(64)	(65)	(65)	(65)	(65)
Supplies and services.....	(278)	(443)	(2,238)	(1,265)	(506)	(558)	(558)
Grants and subsidies	(125)	(752)	(656)	(403)	(403)	(3)	(3)
Accommodation.....	-	(126)	(126)	(126)	(126)	(126)	(126)
Capital User Charge.....	(91)	(23)	(23)	(25)	(26)	(26)	(26)
Goods and Services Tax	(88)	(63)	(103)	(65)	(65)	(65)	(65)
Other.....	-	(227)	(272)	(195)	(195)	(158)	(174)
Receipts							
Goods and Services Tax	135	63	103	65	65	65	65
Grants and subsidies	55	590	590	590	590	190	190
Other.....	40	21	558	21	21	21	21
Net cash from operating activities.....	(1,613)	(1,724)	(2,986)	(2,175)	(1,428)	(1,458)	(1,489)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(27)	(80)	(80)	(80)	-	-	(180)
Net cash from investing activities.....	(27)	(80)	(80)	(80)	-	-	(180)
NET INCREASE/(DECREASE) IN CASH HELD	699	2	(510)	(25)	2	2	2
Cash assets at the beginning of the reporting period	938	311	1,637	1,127	1,102	1,104	1,106
Cash assets at the end of the reporting period.....	1,637	313	1,127	1,102	1,104	1,106	1,108

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Networking the Nation	512	-	200	-	-	-	-
Regional Development Scheme.....	-	400	454	400	400	-	-
Onslow Sea Wall.....	6	350	-	-	-	-	-
Other	2	2	2	3	3	3	3
TOTAL	520	752	656	403	403	3	3

GASCOYNE DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

DIVISION 24

APPROPRIATION AND FORWARD ESTIMATES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
DELIVERY OF OUTPUTS							
Item 58 Net amount appropriated to deliver outputs	1,469	3,335	1,289	5,408	1,181	1,200	1,246
Total appropriations provided to deliver outputs	1,469	3,335	1,289	5,408	1,181	1,200	1,246
CAPITAL							
Item 136 Capital Contribution	25	25	25	40	-	-	40
GRAND TOTAL.....	1,494	3,360	1,314	5,448	1,181	1,200	1,286

MISSION

To achieve an environment conducive to the balanced economic and social development of the Gascoyne region. To work with the communities of the region in facilitating sustainable development, anticipating opportunities and advocating for the needs of the region.

SIGNIFICANT ISSUES AND TRENDS

- Continued investigation of major investment opportunities in the Gascoyne and the development of plans to facilitate capital attraction to identified opportunities.
- Continue the support of population retention and growth in the region by assisting economic, residential and recreational development with supporting social and economic infrastructure.
- Maintain a key role in ensuring sustainable transport and power services to the region.
- Continue to manage the building phase of the Piyarli Yardi Aboriginal Heritage and Cultural Centre in Carnarvon, whilst overseeing the development of a training strategy to ensure opportunities are maximised for the local aboriginal community.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2002-03 Budget to Parliament on 16 May 2002 are outlined below.

	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Aboriginal Heritage and Cultural Centre project	319	-	-	-

OUTPUT AND APPROPRIATION SUMMARY

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
OUTPUTS							
Output 1:							
Regional development	1,789	4,236	3,293	6,450			
Total Cost of Outputs	1,789	4,236	3,293	6,450	1,985	1,564	1,799
<i>Less Operating revenues</i>	231	804	636	997	639	210	227
Net Cost of Outputs	1,558	3,432	2,657	5,453	1,346	1,354	1,572
Adjustments ^(a)	(89)	(97)	(1,368)	(45)	(165)	(154)	(326)
Appropriation provided to deliver Outputs.	1,469	3,335	1,289	5,408	1,181	1,200	1,246
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	25	25	25	40	-	-	40
TOTAL CONSOLIDATED FUND APPROPRIATIONS	1,494	3,360	1,314	5,448	1,181	1,200	1,286

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Acting Chief Executive Officer and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Relationship to Government Strategic Objectives**

The following table demonstrates the linkage between the most appropriate Government strategic objective and the agency level desired outcomes and outputs.

Government Strategic Objective	Desired Outcome(s)	Output(s)
Strong and vibrant regions	An environment conducive to the balanced economic and social development of the Gascoyne region.	1. Regional development

Key Effectiveness Indicator ^(a)

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Outcome: An environment conducive to the balanced economic and social development of the Gascoyne region.					
Customer agreement that the Gascoyne Development Commission achieves the objectives of the output					
- Output 1	80%	80%	80%	80%	
- Output 2	75%	75%	75%	75%	

(a) More details of effectiveness indicators are provided in the annual report.

Output 1: Regional development

Development of policies, plans, strategies and position statements on key development issues and facilitate their implementation to generate a methodical and coordinated approach to regional development of the Outback Coast.

Facilitation of greater unity and cohesion within the business community and encourage new business investment that is environmentally sustainable.

Identification of needs and coordinate infrastructure development in the Outback Coast to generate employment, investment and sustainable economic and social growth. Particularly, to identify key economic, social and cultural infrastructure that will generate business growth as well as improve the quality of life for residents.

Effective regional promotion to support regional outcomes. Particularly, to promote the region as the Outback Coast with many investment opportunities, a quality lifestyle and pristine environment.

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	1,789	4,236	3,293	6,450	Significant expenditure in 2003-04 on the Aboriginal Heritage and Cultural Centre during the building phase.
Less Operating Revenue ^(a)	231	804	636	997	
Net Cost of Output	1,558	3,432	2,657	5,453	
Adjustments ^(b)	(89)	(97)	(1,368)	(45)	
Appropriation for delivery of Output 1	1,469	3,335	1,289	5,408	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Performance Measures

	2001-02 Actual	2002-03 Budget	2002-03 Estimated	2003-04 Target	Reason for Significant Variation between 2002-03 Estimated and 2003-04 Target
Quantity					
Projects undertaken	10,777	9,498	9,409	10,353	
Quality					
Positive contribution to achieving mission	80%	80%	80%	80%	
Timeliness					
Strategic objectives completed on time	85%	85%	85%	85%	
Cost (Efficiency)					
Average cost per project hour.....	\$166	\$446	\$350	\$623	
Full Time Equivalents (FTEs)	10	11	10	10	

Major Achievements For 2002-03

- The Commission instigated an investigation of major investment opportunities in the region and assisted towards the development of plans to facilitate capital attraction to the identified opportunities. It then hosted an investment tour by brokers and investors to promote the opportunities. Follow up action is in progress.
- The Commission continued to assist the Piyarli Yardi Aboriginal Heritage and Cultural Centre Board in Carnarvon with the design phase of the Centre, which will progress to the building stage in the coming financial year. The \$4.5 million Centre will be multifunctional incorporating indigenous tourism, education and learning, business development, Aboriginal heritage, cultural maintenance and practice.
- Stakeholder agreement to develop a Maritime Research Facility in Exmouth.
- Progression of the quest for a revised structure of power costing in the region.
- Successful hosting of major events for the region, including the National Farmers Federation national conference and the Coasting the Outback weekend.
- Conduct of the Regional Tourism Strategic Planning Workshop with broad participation from stakeholders in the region.
- Establishment of the youth mentoring role.
- Successful funding for the Carnarvon Land Backed Wharf.
- Leadership development including a pilot program for indigenous leadership.

Major Initiatives For 2003-04

- Investigation of outcomes from the Regional Tourism Strategic Planning Workshop.
- Development of plans to facilitate capital attraction as a result of the investigation into major investment opportunities in the Outback Coast.

CAPITAL WORKS PROGRAM

The Commission continued to assist the Piyarli Yardi Aboriginal Heritage and Cultural Centre Board in Carnarvon with the design phase of the Centre, which will progress to the building stage in the coming financial year. The \$4.5 million Centre will be multifunctional incorporating indigenous tourism, education and learning, business development, Aboriginal heritage, cultural maintenance and practice.

The Commission will continue its contribution to the construction of the Carnarvon Storm Surge Barrier which will reduce the impact of flooding and improve the protection of the community.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-03 \$'000	Estimated Expenditure 2002-03 \$'000	Estimated Expenditure 2003-04 \$'000
WORKS IN PROGRESS				
Aboriginal Heritage and Cultural Centre	4,549	1,013	581	3,536
Carnarvon Storm Surge Barrier	1,051	500	450	551
COMPLETED WORKS				
Asset Replacement 2002-03 Program	25	25	25	-
NEW WORKS				
Asset Replacement 2003-04 Program	40	-	-	40
	<u>5,665</u>	<u>1,538</u>	<u>1,056</u>	<u>4,127</u>

CAPITAL CONTRIBUTION

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	25	2,062	1,056	4,127	40	40	40
	25	2,062	1,056	4,127	40	40	40
LESS							
Funding included in output appropriations ^(a) ..	-	2,037	1,031	4,087	-	-	-
Holding Account ^(b)	-	-	-	-	40	40	-
Capital Contribution	25	25	25	40	-	-	40

(a) Capital works expensed through the Statement of Financial Performance.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Employee expenses ^(a)	555	547	555	567	579	586	607
Superannuation	51	34	51	52	53	54	55
Grants and subsidies ^(b)	292	2,541	430	790	430	-	-
Supplies and services	576	731	2,054	4,838	722	730	924
Accommodation	122	165	124	126	130	132	136
Capital User Charge	153	23	36	32	20	10	-
Depreciation	29	38	29	30	35	35	35
Administration	9	81	10	10	11	11	12
Net loss on disposal of non-current assets	2	-	2	2	2	2	2
Other expenses	-	76	2	3	3	4	28
TOTAL COST OF SERVICES	1,789	4,236	3,293	6,450	1,985	1,564	1,799
Revenues from ordinary activities							
User charges and fees ^(c)	9	11	9	9	10	10	10
Grants and subsidies	177	756	582	942	582	152	152
Rent	-	37	45	46	47	48	49
Other Revenue	45	-	-	-	-	-	16
Total Revenues from Ordinary Activities	231	804	636	997	639	210	227
NET COST OF SERVICES	1,558	3,432	2,657	5,453	1,346	1,354	1,572
REVENUES FROM STATE GOVERNMENT							
Appropriations	1,469	3,335	1,289	5,408	1,181	1,200	1,246
TOTAL REVENUES FROM STATE GOVERNMENT	1,469	3,335	1,289	5,408	1,181	1,200	1,246
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(89)	(97)	(1,368)	(45)	(165)	(154)	(326)
Extraordinary items	94	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	5	(97)	(1,368)	(45)	(165)	(154)	(326)

(a) The Full Time Equivalents (FTEs) for 2001-02 Actual, 2002-03 Estimated Actual and 2003-04 Estimate are 10, 10 and 10 respectively.

(b) Refer Details of Controlled Grants and Subsidies table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CURRENT ASSETS							
Cash.....	1,822	491	449	399	244	120	-
Receivables.....	36	73	83	116	128	140	152
Amounts receivable for outputs.....	-	-	-	40	40	-	-
Prepayments.....	-	5	5	10	15	20	20
Total current assets.....	1,858	569	537	565	427	280	172
NON-CURRENT ASSETS							
Amounts receivable for outputs.....	38	78	69	60	56	92	127
Plant, equipment and vehicles.....	83	67	85	103	116	109	141
Total non-current assets.....	121	145	154	163	172	201	268
TOTAL ASSETS.....	1,979	714	691	728	599	481	440
CURRENT LIABILITIES							
Payables.....	83	195	122	163	198	233	439
Provision for employee entitlements.....	81	130	60	62	62	62	10
Accrued Salaries.....	15	1	29	29	29	29	57
Other.....	-	3	-	-	-	-	-
Total current liabilities.....	179	329	211	254	289	324	506
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	18	18	41	40	41	42	65
Other.....	-	-	-	-	-	-	40
Total non-current liabilities.....	18	18	41	40	41	42	105
TOTAL LIABILITIES.....	197	347	252	294	330	366	611
EQUITY							
Contributed Equity.....	25	50	50	90	90	90	130
Accumulated surplus/(deficit).....	1,757	317	389	344	179	25	(301)
Total equity.....	1,782	367	439	434	269	115	(171)
TOTAL LIABILITIES AND EQUITY.....	1,979	714	691	728	599	481	440

**STATEMENT OF CASH FLOWS
(Controlled)**

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Appropriations.....	1,431	3,295	1,258	5,377	1,145	1,164	1,211
Capital Contribution	25	25	25	40	-	-	40
Holding Account.....	-	-	-	-	40	40	-
Net cash provided by State government.....	1,456	3,320	1,283	5,417	1,185	1,204	1,251
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee costs.....	(588)	(545)	(539)	(566)	(578)	(585)	(639)
Superannuation.....	(51)	(34)	(51)	(52)	(53)	(54)	(55)
Supplies and services.....	(333)	(814)	(2,079)	(4,828)	(718)	(710)	(654)
Grants and subsidies	(292)	(2,541)	(430)	(790)	(430)	-	-
Accommodation.....	(125)	(165)	(127)	(130)	(132)	(134)	(138)
Administration.....	(10)	(16)	(11)	(11)	(12)	(12)	(13)
Capital User Charge.....	(153)	(23)	(36)	(32)	(20)	(10)	-
Goods and Services Tax	(66)	(50)	(158)	(396)	(57)	(57)	(57)
Other.....	-	-	-	-	-	(16)	(34)
Receipts							
Goods and Services Tax	60	50	152	377	56	55	45
Grants and subsidies	157	756	582	942	582	152	152
Other.....	69	37	74	69	72	73	91
Net cash from operating activities.....	(1,332)	(3,345)	(2,623)	(5,417)	(1,290)	(1,298)	(1,302)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(35)	(25)	(33)	(50)	(50)	(30)	(69)
Net cash from investing activities.....	(35)	(25)	(33)	(50)	(50)	(30)	(69)
NET INCREASE/(DECREASE) IN CASH HELD	89	(50)	(1,373)	(50)	(155)	(124)	(120)
Cash assets at the beginning of the reporting period	1,733	541	1,822	449	399	244	120
Cash assets at the end of the reporting period.....	1,822	491	449	399	244	120	-

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2001-02 Actual \$'000	2002-03 Budget \$'000	2002-03 Estimated Actual \$'000	2003-04 Budget Estimate \$'000	2004-05 Forward Estimate \$'000	2005-06 Forward Estimate \$'000	2006-07 Forward Estimate \$'000
Aboriginal Heritage and Cultural Centre.....	248	1,486	164	-	-	-	-
Canarvon Storm Surge Barrier	4	551	-	-	-	-	-
Grants to Community Groups.....	5	5	5	5	5	-	-
Grants to Government Agencies.....	10	10	-	20	20	-	-
Grants to private organisations	-	-	-	-	-	-	-
Regional Development Scheme.....	25	489	261	765	405	-	-
TOTAL	292	2,541	430	790	430	-	-

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