

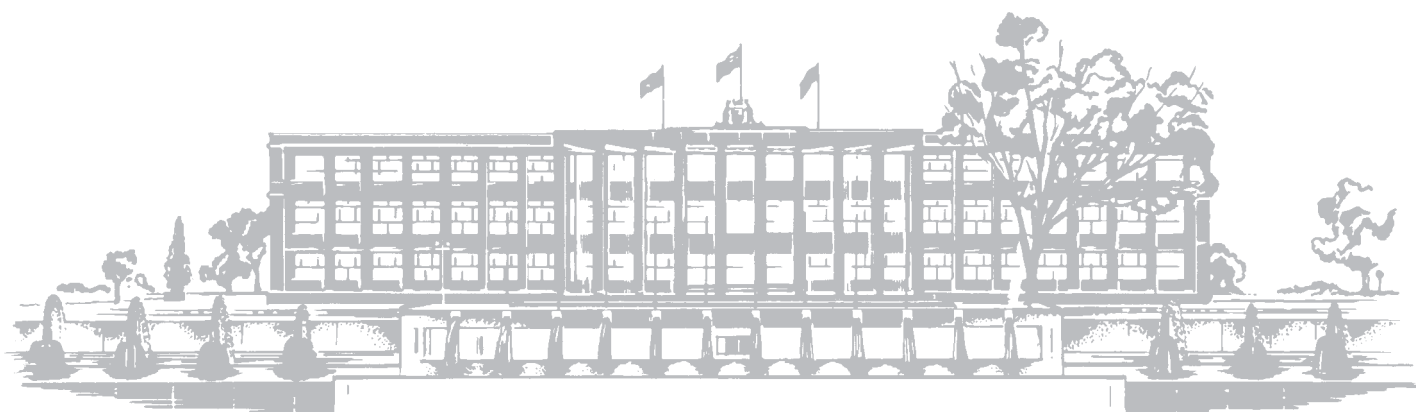


2005-06 BUDGET

BUDGET STATEMENTS

Volume 3

PRESENTED TO THE LEGISLATIVE ASSEMBLY
ON 26 MAY 2005



Budget Paper No.2

BUDGET 2005-06

BUDGET STATEMENTS

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CHAPTER 3

AGENCY INFORMATION IN SUPPORT OF THE ESTIMATES

Part 12 – Part 18

Part 12
Minister for Community Development; Culture and the Arts;
Women's Interests

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
769	Community Development			
	– Delivery of Services	197,516	200,243	213,970
	– Capital Contribution	4,984	4,984	7,072
	Total	202,500	205,227	221,042
797	Culture and the Arts			
	– Delivery of Services	115,674	118,911	125,269
	– Capital Contribution	12,608	18,361	7,392
	Total	128,282	137,272	132,661
	GRAND TOTAL			
	– Delivery of Services	313,190	319,154	339,239
	– Capital Contribution	17,592	23,345	14,464
	Total	330,782	342,499	353,703

COMMUNITY DEVELOPMENT

PART 12 - MINISTER FOR COMMUNITY DEVELOPMENT; CULTURE AND THE ARTS; WOMEN'S INTERESTS

DIVISION 45

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 85 Net amount appropriated to deliver services	188,581	196,767	199,494	213,177	214,174	218,602	220,123
Item 86 Contribution to the Western Australian Family Foundation Trust Account.....	560	560	560	560	560	560	560
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	189	189	189	233	240	247	254
Total appropriations provided to deliver services.....	189,330	197,516	200,243	213,970	214,974	219,409	220,937
CAPITAL							
Item 160 Capital Contribution	3,841	4,984	4,984	7,072	8,759	4,205	500
GRAND TOTAL	193,171	202,500	205,227	221,042	223,733	223,614	221,437

MISSION

To enhance the social wellbeing of all Western Australians by working together to:

- *strengthen communities so that individuals and families are able to meet their needs;*
- *promote a just and equitable community enriched by diversity and increased social participation; and*
- *support families and communities to provide for the care and safety of their members.*

SIGNIFICANT ISSUES AND TRENDS

- New contemporary legislation to replace three outdated Acts administered by the Department was passed by Parliament and received Royal Assent by the Governor on 20 October 2004. The new legislation provides a clear model of best practice, with an emphasis on supporting family wellbeing and the capacity of families to care safely for their children and provides a modern, stronger and more flexible framework for the protection and care of children. Implementing the new legislation will be an important initiative in responding to contemporary community needs.
- Western Australia's Commissioner for Children and Young People will start work in 2005, focusing on the rights, best interests and wellbeing of all children. The Commissioner will report to Parliament and have special powers of inquiry across the private and public sectors and local government.
- The Department has introduced a new Strategic Plan for 2005-07 which consolidates new directions achieved through government planning, new legislation and policies, and identifies further directions for the Department and key strategies in the areas of community development, care and safety, sustainable policy and organisational growth.
- The Department has introduced a Capacity Building Framework which provides direction for a strengths based, capacity building approach throughout the Department. The framework consolidates a philosophy of working which acknowledges the existing and inherent strengths of individuals, families and communities.

- Research has demonstrated that young children's early experiences are critically important to their later wellbeing and contribution to society. High quality early childhood services provide important supports to parents and developmental opportunities for children, including children in licensed child care services. The Government is committed through Children First, Early Years and other strategies to developing effective responses through interagency collaboration and government, community and business relationships.
- The number of children in care continues to increase. There were 1,993 children in care on 30 June 2004, a 3.7% increase on the previous year. There has been increased growth during 2004-05 with an estimated rise of 6.7% by 30 June 2005. Underlying the increase has been the trend for children to stay in care longer. Indigenous children are over-represented and more than half of the children in care are aged 10 years or younger. Most children in care come from families with complex problems such as family violence, parental drug and alcohol use, mental illness and poverty, which require a long term coordinated response. There is an increasing need for quality collaborative services to prevent children from entering care, to support them whilst they are in care and to manage their transition from care.
- The Supported Accommodation Assistance Program (SAAP) five year bilateral agreement, SAAP IV, between the Commonwealth Government and States and Territories expires on 30 June 2005 and provides funding for homeless people and those at risk of homelessness. Negotiations for a new SAAP V agreement are occurring with the Commonwealth Government.
- The community requires that people working with children, including volunteers, do not have criminal records that indicate there is a likelihood of children being physically or sexually harmed. Criminal record checking is one of the strategies that responsible employers need to put in place to develop workplaces that are safe for children. In recognition of community expectations, the Department will continue to work on the regulations, policies and systems required to implement the *Working with Children (Criminal Record Checking) Act 2004*.
- Research and community engagement has demonstrated that women are pivotal to the economic and social wellbeing of themselves, their families and communities. Key issues for action include the representation of women in leadership and decision making, poverty and women's economic independence, women's superannuation and women's safety. Women's work/life balance continues to be a significant area for government and community action. Access to flexible working arrangements and affordable child care, support for carers, recognition of unpaid work and the gender pay gap in Western Australia are areas of particular concern.
- An effective computer system underlies work practices and decision making across the Department's state-wide services. It is recognised that the current system, which was introduced in 1994, needs to be replaced by one which can utilise recent technological developments to support modern practices. The Department has commenced the selection process for a supplier to develop the new system.
- There is increasing community awareness of the effect of family and domestic violence on women and children. This is creating increased expectation for initiatives to respond to these problems. The Western Australian Family and Domestic Violence Strategic Plan 2004-08 and its annual action plans aim to implement strategies to reduce and ultimately prevent family and domestic violence.
- By 2031, one quarter of the Western Australian population will be aged 60 years or over. This demographic shift has important implications for policy and service planning in all areas of government. It will influence economic and social trends in the community. The implementation of the Active Ageing Strategy initiates a comprehensive, whole-of-government response to the challenges of an ageing population.

- The ongoing care and assistance provided by unpaid carers to people who are chronically ill, frail or have a mental disorder or psychiatric illness contributes significantly to the health and wellbeing of our State. The sustainability of the current patterns of informal care is a significant issue. The enactment of the *Carers Recognition Act 2004* and the establishment and operation of a Carers Advisory Council are important steps forward in recognising and supporting carers.
- Volunteering has long been an activity individuals have undertaken as a personal decision. However in recent years there has been a trend for the corporate sector to become involved as community contributors or partners and to encourage and facilitate employee participation in volunteering. Another emerging trend is the growing number of people choosing to volunteer as part of their mutual obligation arrangements for income support. Organisations using volunteers are finding that some of these volunteers have higher support needs because of challenging issues in their lives.
- The Office for Children and Youth has undertaken research to gather the opinions of children and young people across Western Australia in a number of ways, including teacher-led consultations and children's focus groups in schools. The Office also uses existing research to identify the current and emerging issues of what young people are thinking, such as fewer younger children feel safe in public spaces, and an increased awareness of health issues and environmental concerns in order to aid in better policy and planning. This information will help determine the focus for future research and development.
- Research is showing that children and young people of all cultural backgrounds are saying they want to have input into issues that affect them. The State Youth Council and Children's Advisory Group provide an opportunity for children and young people to have a role in giving advice to State Government about issues that affect them. These groups act as an ongoing conduit between Western Australian children and young people and the State Government.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Department's Income Statement since publication of the 2004-05 Budget to Parliament on 6 May 2004 are outlined below.

	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Decisions taken prior to State Election				
Working With Children Criminal Record Checking.....	2,431	2,254	2,519	-
Children's Commissioner.....	1,500	1,500	1,500	1,500
Decisions taken since State Election				
Abuse in Care - Immediate Response	2,408	2,408	2,408	2,408
Continuation of 2001 Election Commitments	1,228	-	-	-

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Community development.....	62,798	59,607	59,006	59,625			
<i>Service 2:</i>							
Children's and young persons' policy	6,541	6,897	6,768	6,962			
<i>Service 3:</i>							
Positive ageing policy	3,898	4,359	4,062	3,990			
<i>Service 4:</i>							
Women's policy and progress	2,038	2,339	2,187	2,127			
<i>Service 5:</i>							
Volunteering policy and coordination	1,075	1,066	1,216	1,030			
<i>Service 6:</i>							
Aboriginal and Torres Strait Islander policy coordination	546	557	511	518			
<i>Service 7:</i>							
Care and safety services.....	138,677	141,648	152,296	154,385			
<i>Service 8:</i>							
Family and domestic violence coordination.....	2,358	2,408	2,909	2,772			
<i>Service 9:</i>							
Working with children criminal record checking	-	-	1,168	3,958			
Total Cost of Services	217,931	218,881	230,123	235,367	236,447	240,768	242,956
<i>Less Income.....</i>	<i>20,265</i>	<i>18,174</i>	<i>18,174</i>	<i>20,177</i>	<i>20,953</i>	<i>20,874</i>	<i>19,989</i>
Net Cost of Services	197,666	200,707	211,949	215,190	215,494	219,894	222,967
Adjustments ^(a)	(8,336)	(3,191)	(11,706)	(1,220)	(520)	(485)	(2,030)
Appropriation provided to deliver Services.	189,330	197,516	200,243	213,970	214,974	219,409	220,937
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	3,841	4,984	4,984	7,072	8,759	4,205	500
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	193,171	202,500	205,227	221,042	223,733	223,614	221,437

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Ministers, Chief Executive Officer and the Treasurer.

The relationship of Ministers to services is shown below:

Responsible Minister	Service
Minister for Community Development; Culture and the Arts; Women's Interests.	1. Community development 4. Women's policy and progress 6. Aboriginal and Torres Strait Islander policy coordination 7. Care and safety services 8. Family and domestic violence coordination 9. Working with children criminal record screening
Minister for Tourism; Racing and Gaming; Youth; Peel and the South West.	2. Children's and young persons' policy
Minister for Disability Services; Sport and Recreation; Citizenship and Multicultural Interests; Seniors.	3. Positive ageing policy 5. Volunteering policy and coordination

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION

Relationship to Government Goals

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal(s).

Government Goal(s)	Desired Outcome(s)	Service(s)
To enhance the quality of life and wellbeing of all people throughout Western Australia.	Communities are strengthened so that individuals and families are able to better meet their needs, achieve self reliance and contribute to their own solutions.	1. Community development
	Policies are developed and coordinated within the Department and across government for children, families, communities, seniors, women, young people and volunteers and Western Australians are engaged in the process.	2. Children's and young persons' policy 3. Positive ageing policy 4. Women's policy and progress 5. Volunteering policy and coordination 6. Aboriginal and Torres Strait Islander policy coordination
	Families and communities are supported to provide for the care and safety of their members.	7. Care and safety services 8. Family and domestic violence coordination 9. Working with children criminal record checking

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: Communities are strengthened so that individuals and families are able to better meet their needs, achieve self reliance and contribute to their own solutions.					
Stakeholders in the community development project who report the community was strengthened as a result of involvement in the project.....	88%	85%	97%	90%	
Customers who report their needs were met as a result of using services.....	98%	95%	98%	95%	
Customers who report increased knowledge and skills	95%	95%	93%	95%	
Customers who are confident they will manage well in the future	93%	95%	92%	95%	
Customers who report the service involved them in contributing to the solution.....	98%	95%	97%	95%	
Outcome: Policies are developed and coordinated within the Department and across government for children, families, communities, seniors, women, young people and volunteers and Western Australians are engaged in the process.					
Stakeholders who identify policies for these target groups achieved an across government focus	73%	80%	60%	70%	Stakeholder data is provisional, these results may change by the end of 2004-05. 2005-06 targets are in line with the longer term trend.
Extent to which Western Australians are engaged in policy development	65%	75%	72%	75%	
Outcome: Families and communities are supported to provide for the care and safety of their members.					
Customers who report they were supported to provide care and safety to their family members.....	92%	95%	93%	95%	
Stakeholder organisations which report communities in which they operate were supported to provide care and safety to their members.....	56%	65%	52%	60%	Stakeholder data is provisional, these results may change by the end of 2004-05. 2005-06 targets are in line with the longer term trend.
Children with a substantiated report of maltreatment who did not have a further substantiated report of maltreatment within 12 months.....	92%	90%	96%	95%	
Children abused in care by carers.....	0.58%	0%	0.57%	0%	

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Community Development

Community development programs, activities and services to increase the social infrastructure and capacity of communities to ensure high quality and safe child care, the wellbeing of children, individuals and families.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service ^(a)	62,798	59,607	59,006	59,625	
Less Income	2,361	567	566	570	
Net Cost of Service	60,437	59,040	58,440	59,055	
Adjustments ^(b)	(2,774)	(1,090)	(3,537)	(368)	
Appropriation for delivery of Service	57,663	57,950	54,903	58,687	

(a) 2005-06 Budget Estimate includes the new Commissioner for Children and Young People.

(b) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Community development projects for children and families	159	170	167	171	
Capacity development services ^(b)	330	338	340	340	
Community development projects for Aboriginal and Torres Strait Islanders.....	70	60	61	65	
Average cost per community development project for children and families	\$25,895	\$24,738	\$38,250	\$37,375	
Average cost per capacity development service	\$169,735	\$155,026	\$145,771	\$147,751	
Average cost per community development project for Aboriginal and Torres Strait Islanders	\$38,123	\$50,052	\$50,096	\$46,129	
Full Time Equivalents (FTEs)	267	280	288	293	

(a) To enable reporting to multiple Ministers, efficiency measures for the Offices for Seniors Interests and Volunteering, Women's Interests and Children and Youth have been realigned from the service 'Community Development' to the relevant services within the 'Policy and Coordination' outcome. The 2003-04 actuals and 2004-05 Budgets have been restated to provide comparative information.

(b) Capacity development services include parenting information, parent skills, youth, family and individual support.

Major Achievements For 2004-05

- Filled community capacity builder positions in Carnarvon, Esperance, Tom Price, Meekatharra, Onslow, Katanning, Peel, Mirrabooka and Perth to mobilise community solutions to local social issues and increase community sustainability.
- Worked with an additional 10 communities – Bunbury, Hamilton Hill/Coolbellup, Mullewa, Tjurabalan/Balgo, Somali families of Perth, Ngaanyatjarra Lands, Mirrabooka, Katanning, Fitzroy Crossing and Kwinana – to implement the Early Years Strategy and develop local plans.
- Completed an initial evaluation of the Early Years Strategy.
- Completed an evaluation of the Best Beginnings Home Visiting Service for families with children aged zero to two years.

- Progressed strategies for enhancing the delivery of Best Beginnings to families from culturally and linguistically diverse backgrounds.
- Progressed the licensing of outside school hours care services and concurrently trained all operating outside school services to implement quality assurance strategies.

Major Initiatives For 2005-06

- Establish the function of the Western Australian Commissioner for Children and Young People.
- Implement the Early Years Strategy in an additional 12 communities to increase understanding of the importance of the early years and develop local plans.
- Under the *Children and Community Services Act 2004* develop new regulations to replace the *Community Services (Child Care) Regulations 1988* and amend the *Community Services (Outside School Hours Care) Regulations 2002* to reflect the new provisions which have a stronger focus on licensee responsibilities in light of increasing commercialisation of child care.
- License all outside school hours care services by 27 August 2005.
- Expand the Helping Young People Engage (HYPE) strategy, involving partnerships with local government and businesses, to build the capacity of communities to deal with antisocial behaviour of young people.
- Complete delivery of a training program for utilising a strengths based philosophy in practice and commence an evaluation.

Service 2: Children's and Young Persons' Policy

Policy coordination, policy advice, analysis and information to develop and refine a collaborative approach with government agencies and the community to promote healthy children and young people.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	6,541	6,897	6,768	6,962	The estimated actual cost for 2004-05 has decreased due to the estimated under expenditure in Cadets WA and the Indigenous Youth Leadership Program (an across government initiative). This funding will be carried forward into 2005-06.
Less Income	208	80	80	80	
Net Cost of Service	6,333	6,817	6,688	6,882	
Adjustments ^(a)	-	-	-	-	
Appropriation for delivery of Service	6,333	6,817	6,688	6,882	

- (a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Community engagement initiatives for children and young people	6	8	8	11	New projects for State Youth Council, Children's Advisory Group and consultations.
Policy advice projects for children and young people	10	9	9	11	New projects for development of a Charter of Rights and Wellness Indicators for Children and Young People in Care.
Community development projects for children and young people ^(a)	7	7	7	7	
Average cost per community engagement initiative for children and young people	\$526,864	\$439,320	\$422,059	\$330,548	The unit cost has decreased due to the increased number of projects.
Average cost per policy advice projects for children and young people	\$71,222	\$77,852	\$93,701	\$77,858	The unit cost has decreased due to the increased number of projects.
Average cost per community development project for children and young people	\$381,102	\$383,119	\$364,098	\$352,822	
Full Time Equivalents (FTEs)	18	21	23	22	

(a) To enable reporting to multiple Ministers, efficiency measures for the Offices for Seniors Interests and Volunteering, Women's Interests and Children and Youth have been realigned from the service 'Community Development' to the relevant services within the 'Policy and Coordination' outcome. The 2003-04 actuals and 2004-05 Budgets have been restated to provide comparative information.

Major Achievements For 2004-05

- Signed a Memorandum of Understanding with the Office of Multicultural Interests, established a working group and a young people's subgroup, and commenced identification and investigation of issues impacting on at risk children and young people from culturally diverse backgrounds.
- Identified program objectives and employed a program officer to progress the development of an Indigenous Youth Leadership program. Held an Indigenous Young People's Summit to engage young people in the development of a leadership training program.
- Expanded training opportunities within Cadets WA with the introduction of over 35 cadet units, conducted the inaugural Cadets WA Summit in July 2004 and established a Cadet Consultative Group to assist the Cadets WA Reference Group to develop policy and practices to enhance the program.
- Presented, in partnership with Meerilinga, the Office for Children and Youth's Environment Award and hosted the State Government's Positive Image Award which recognised 28 young people who promote a positive image of young people in their schools and the wider community.
- Conducted research into children and youth engagement models and consulted with children and young people about their application in Western Australia. Hosted a visit from Dr Suzanne Hood, an expert on children's participation from the United Kingdom.
- Developed a comprehensive workshop package 'Teacher-Led Workshops: Conversations with Children' in conjunction with the Department of Education and Training (DET), to gather information from children in Years 5, 6 and 7 to ensure policy directions developed by government take the views of children into account.
- Through regional development officers:
 - developed a youth services directory for the Great Southern region;
 - staged two youth conferences for young people and service providers in the South West and Mid West; and
 - consulted with children and young people across the State to seek their input into the development of the Western Australian Commissioner for Children and Young People.

- Developed a set of wellbeing indicators for children and young people in Western Australia with the assistance of the Australian Bureau of Statistics.
- Established a Children's Advisory Group of nine primary school aged children to provide advice to government on issues of importance and concern to children.
- Established the State Youth Council with 13 members aged between 13 and 26 years, and provided council members with training in media communications and leadership.
- Conducted a cultural review of existing grant programs and made recommendations to increase equity and accessibility of grants to the Aboriginal and Torres Strait Islander community, resulting in revision of the application process for the Youth Grants WA program.
- Prepared a report on the development of a charter of rights for children and young people in care for consideration by the Children and Young People in Care Advisory Committee.

Major Initiatives For 2005-06

- Develop and deliver training to the government and non-government sectors in advocacy and the engagement of children and young people.
- Implement a recognition program for good practice in the children's sector and develop an awards program to recognise innovation and good practice in childhood development and services.
- Provide opportunities for children and young people in regional Western Australia to engage in the development of policies, programs and activities.
- Develop the Cadet Consultative Group into a strong, policy formulating group by providing training and other opportunities.
- Hold a meeting between the State Youth Council and similar councils across Australia to network and share ideas.

Service 3: Positive Ageing Policy

Policy coordination, policy advice, analysis and information to develop and refine a collaborative approach with government agencies and the community to promote positive ageing.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	3,898	4,359	4,062	3,990	
Less Income	173	200	200	212	
Net Cost of Service	3,725	4,159	3,862	3,778	
Adjustments ^(a)	-	-	-	-	
Appropriation for delivery of Service	3,725	4,159	3,862	3,778	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Community engagement initiatives which facilitate positive ageing	12	11	12	12	During 2004-05 there were two additional projects: active ageing diversity analysis and the elder abuse strategy alliance.
Policy advice and information projects which facilitate positive ageing	18	18	20	18	
Community development projects for seniors ^(a)	19	19	19	19	The increase in unit cost is due to additional funding for Active Ageing.
Seniors Cards managed ^(a)	217,536	220,000	223,000	226,000	
Average cost per community engagement initiative which facilitates positive ageing	\$33,909	\$34,871	\$33,140	\$39,073	The increase in unit cost is due to additional funding for Active Ageing.
Average cost per policy advice and information project which facilitates positive ageing	\$59,242	\$70,186	\$56,559	\$69,822	The increase in unit cost was due to two extra projects being run during 2004-05.
Average cost per community development project for seniors	\$104,833	\$123,521	\$115,925	\$96,251	The decrease in unit cost is due to 2004-05 including carried over funding for election commitments.
Average cost of a Seniors Card	\$1.99	\$1.66	\$1.48	\$1.93	The 2005-06 cost includes the production of the Seniors Discount Directory which is produced every two years.
Full Time Equivalents (FTEs)	25	28	29	28	

(a) To enable reporting to multiple Ministers, efficiency measures for the Offices for Seniors Interests and Volunteering, Women's Interests and Children and Youth have been realigned from the service 'Community Development' to the relevant services within the 'Policy and Coordination' outcome. The 2003-04 actuals and 2004-05 Budgets have been restated to provide comparative information.

Major Achievements For 2004-05

- Progressed strategies to support grandparents raising their grandchildren, including the provision of information on available services, camps and peer supports.
- Completed a review and report on the Carer Initiatives to ensure programs stay relevant to carer needs and expectations.
- Worked with other government agencies and non-government partners to implement and promote the Active Ageing Strategy.
- Progressed the development of an Active Ageing Scorecard through consultation with key government and community stakeholders.
- Commenced a research project in diversity analysis to support the Western Australian Seniors Active Ageing Scorecard and inform policy design and the development of new initiatives.
- Surveyed a sample of Seniors Card holders on their views of the use of smart card technology and worked with Transperth to assist seniors to access the benefits of the new cards.
- Held a Carers Symposium in partnership with Carers WA, the results of which were used to identify issues relevant to the work of a Carers Advisory Council.
- Expanded the range of topic sheets provided by the Office for Seniors Interests and Volunteering to include 'Seniors Safety and Crime – A New Outlook' and 'A Profile of WA's Baby Boomers—our future seniors'.

Major Initiatives For 2005-06

- Improve the awareness, value and relevance of the Seniors Card, particularly in regional areas, by increasing the number and types of businesses offering relevant discounts and increasing promotion of the card.
- Support and coordinate key stakeholders to consult and develop innovative and accessible housing options for older people.
- Partner with local government to support and promote acknowledgement of ageing issues and engagement of older people.
- Establish a Carers Advisory Council.
- Develop a depression awareness program for older people, service providers, carers and families.
- Work with a range of stakeholders to implement and develop an elder abuse prevention alliance to inform government policy and promote community and professional awareness and understanding of elder abuse.
- Design and implement inter-generational strategies to challenge perceptions of and responses to ageing.

Service 4: Women's Policy and Progress

Policy coordination, policy advice, analysis and information, informed by community engagement and collaboration with other government agencies, monitoring and reporting on outcomes to overcome systemic inequality and promote positive attitudes to diversity thus enhancing women's progress.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	2,038	2,339	2,187	2,127	
Less Income	-	-	-	-	
Net Cost of Service	2,038	2,339	2,187	2,127	
Adjustments ^(a)	-	-	-	-	
Appropriation for delivery of Service	2,038	2,339	2,187	2,127	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Community engagement initiatives for women..	20	10	10	9	
Policy advice and information projects for women.....	12	15	16	16	
Community development initiatives for women ^(a)	1	5	5	5	
Average cost per community engagement initiative for women.....	\$43,201	\$79,729	\$60,474	\$61,972	
Average cost per policy advice and information project for women.....	\$90,447	\$81,482	\$72,962	\$80,172	The increase in 2005-06 is due to a reprioritisation of resources from community development to policy advice and information.
Average cost per community development initiative for women.....	\$88,581	\$63,907	\$82,938	\$57,269	The decrease in 2005-06 is due to a reprioritisation of resources from community development to policy advice and information.
Full Time Equivalents (FTEs)	15	15	19	15	

(a) To enable reporting to multiple Ministers, efficiency measures for the Offices for Seniors Interests and Volunteering, Women's Interests and Children and Youth have been realigned from the service 'Community Development' to the relevant services within the 'Policy and Coordination' outcome. The 2003-04 actuals and 2004-05 Budgets have been restated to provide comparative information.

Major Achievements For 2004-05

- Made significant progress towards a Women's Report Card for Indigenous Women in collaboration with the Indigenous Women's Congress and the Australian Bureau of Statistics which will provide a benchmark set of indicators on Indigenous women's lives and experiences.
- Produced a discussion paper which explored key issues in the planned development of a report card on women from culturally and linguistically diverse backgrounds.
- Established a consultation roundtable of culturally and linguistically diverse women to identify suitable indicators, completed a review of reliable data sources and acquired available data for a report card on women from culturally and linguistically diverse backgrounds.
- Collaborated with the DET, the Office for Children and Youth and the Office of Multicultural Interests to identify the elements of an appropriate gender equity kit to meet the needs of key stakeholders.
- In consultation with other government agencies, prepared a report on programs and initiatives for Indigenous women, which was presented to the National Indigenous Women's Gathering.
- In collaboration with the University of Western Australia, the Office for the Status of Women in South Australia and the University of Adelaide, obtained a three year \$380,000 grant from the Australian Research Council for a gender analysis project to promote gender equity in public policy.
- Commenced developing gender analysis models in collaboration with the Departments of Health, Consumer and Employment Protection, Local Government and Regional Development and the Western Australia Police Service (WAPS).
- Published 'Women at work, at home and in the community: State Government Achievements 2004'.
- Provided grant funding to 54 women's groups for projects that strengthened the social and economic wellbeing of women and increased their participation in the community.

Major Initiatives For 2005-06

- Facilitate across government, leadership in the development of a nationally recognised model of gender analysis and expand the understanding and application of a gendered approach to policy development and service delivery.
- Build the capacity of women's groups and the non-government sector through engagement, capacity building and information provision, to develop innovative and sustainable social policy solutions for women.
- Work in partnership with government and the non-government sector to examine issues of importance to women such as leadership and decision-making, safety, economic independence and the work/life balance.

Service 5: Volunteering Policy and Coordination

Policy coordination, policy advice, analysis and information to develop and refine a collaborative approach with government agencies and the community to promote volunteering.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	1,075	1,066	1,216	1,030	2004-05 is abnormally high due to funding for election commitments being carried over from 2003-04.
Less Income	-	-	-	-	
Net Cost of Service	1,075	1,066	1,216	1,030	
Adjustments ^(a)	-	-	-	-	
Appropriation for delivery of Service	1,075	1,066	1,216	1,030	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Policy projects which facilitate volunteering ...	16	13	13	13	2004-05 unit cost is higher due to funding being carried over from 2003-04 for election commitments.
Average cost per policy project which facilitates volunteering	\$67,192	\$81,987	\$93,533	\$79,219	
Full Time Equivalent (FTEs)	3	3	3	3	

Major Achievements For 2004-05

- Established a web based employee volunteering guide to assist public sector agencies developing departmental action plans to address the across government commitment to public sector volunteering.
- In partnership with the Ethnic Communities Council, conducted consultations with people from culturally and linguistically diverse backgrounds and representative organisations to identify barriers and motivators for volunteering. Information gathered was used to plan a pilot program that will be trialled in 2005-06.
- Commenced the planning of a publication highlighting examples of Aboriginal and Torres Strait Islander community involvement and exploring the different perceptions of volunteering in these communities.

- Commenced discussions with businesses and produced an employee volunteering guide for the private sector to raise awareness and inform planning of employee volunteer programs in the private sector.
- Undertook an extensive consultation process to review and revisit 'Valuing Volunteering: A Shared Vision'. The resulting report, 'Revisiting the Vision 2004', reaffirmed a number of the existing goals set for the volunteering sector and created a number of new goals for 2005-07.
- Continued to support the 17 funded Volunteer Resource Centres and assisted in the formation of a network of centres for information sharing, program refinement, mentoring and support.

Major Initiatives For 2005-06

- Work with the public and private sectors to promote corporate and employee volunteering.
- Work with the public sector to better identify the extent and nature of volunteer participation in the public sector.
- Assist the volunteering sector to understand and use effective employment policies and practices for volunteers.

Service 6: Aboriginal and Torres Strait Islander policy coordination

Departmental policy coordination, policy advice, analysis and information for Aboriginal and Torres Strait Islander Services.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	546	557	511	518	
Less Income	-	-	-	-	
Net Cost of Service	546	557	511	518	
Adjustments ^(a)	-	-	-	-	
Appropriation for delivery of Service	546	557	511	518	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Policy and information projects for Aboriginal and Torres Strait Islander people	7	7	9	13	The Indigenous Policy unit will be using existing resources in 2005-06 to cover more policy projects.
Average cost per policy and information project for Aboriginal and Torres Strait Islander people	\$78,002	\$79,571	\$56,726	\$39,883	The decreased unit cost reflects the increased number of projects.
Full Time Equivalents (FTEs)	5	6	6	6	

Major Achievements For 2004-05

- In partnership with other agencies, made a commitment to achieving justice related outcomes for Aboriginal people in Western Australia and worked in partnership with Aboriginal people and their communities under the Western Australian Aboriginal Justice Agreement.
- Provided prevention and awareness training for Indigenous field staff and parenting officers on the aspects of Shaken Baby Syndrome.
- Progressed the establishment of a new Aboriginal and Torres Strait Islander Advisory Committee including external members.
- Developed and launched the Department's Aboriginal and Torres Strait Islander Indigenous Vision and Strategic Plan.

Major Initiatives For 2005-06

- Commence developing a cultural leave and sensitivity framework for the Department to address cultural issues for Aboriginal and Torres Strait Islander staff.
- Develop a framework to engage Aboriginal and Torres Strait Islander fathers and young men, portraying positive experiences, images and messages of Aboriginal and Torres Strait Islander parenting and fatherhood to young men and fathers.

Service 7: Care and Safety Services

Services to support families and individuals in crisis and help reduce the occurrence and impact of all forms of abuse; quality care to those children placed in the care of the State.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	138,677	141,648	152,296	154,385	Increase reflects new funding for initiatives addressing abuse in care.
Less Income	17,516	17,327	17,328	17,788	
Net Cost of Service	121,161	124,321	134,968	136,597	
Adjustments ^(a)	(5,562)	(2,101)	(8,169)	(852)	
Appropriation for delivery of Service	115,599	122,220	126,799	135,745	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Care and safety case equivalents ^(a)	42,283	42,911	45,021	46,822	
Average cost per care and safety case equivalent services	\$3,280	\$3,301	\$3,383	\$3,297	
Full Time Equivalents (FTEs)	900	959	974	994	

(a) Care and safety case equivalents include maltreatment allegations, care and protection applications, intensive family support and treatment, financial assistance and counselling, disaster responses and supported accommodation cases.

Major Achievements For 2004-05

- Created 50 additional positions and appointed staff to work with children, young people and their families, improve the Department's after hours response and train foster carers.
- Completed a research project examining the relationship between parental drug and alcohol use and other reasons for the entry of children and young people into out-of-home care.
- Continued to implement initiatives arising from the Gordon Inquiry including:
 - established a Specialist Child Interview Unit in conjunction with the WAPS and Princess Margaret Hospital to record interviews with children who may have suffered abuse; and
 - participated in the evaluation of the Strong Families program.
- As part of the State Homelessness Strategy:
 - worked with newly funded agencies to assist them to implement homelessness services;
 - worked on non-funded strategies to develop recommendations for implementation options;
 - commenced developing a directory of homelessness and accommodation services; and
 - commenced an outcome evaluation of the strategy.
- Progressed negotiations for the SAAP bilateral agreement, SAAP V, with the Commonwealth Government.
- Commenced the development of the Strategic Plan for Children and Young People in Care.
- Introduced mandatory training for all foster carers and developed an assessment tool for relative carers to ensure the safety and wellbeing of children and young people placed with relatives.
- Commenced a tender for the provision of appropriate out-of-home care services for children and young people who display extremely high risk or difficult behaviours.
- Progressed the development of policy on the reunification of children in out-of-home care with their families.
- The *Children and Community Services Act 2004* passed through Parliament and received Royal Assent on 20 October 2004. Section 3 (terms used in the Act) and Section 102 (leaving a child unsupervised in vehicle) came into effect on 22 January 2005. In partnership with the Children and Young People in Care Advisory Committee, the Department commenced the development of a charter of rights for children in the care of the Director General and finalised the Culturally and Linguistically Diverse Child Placement Principle.
- Developed the Extended Family Care Framework to promote the active support of extended family carers.
- Completed a review of standards of service for children and young people in out-of-home care.
- Reviewed and redeveloped the Department's family and domestic violence policy framework to support the strengthening of its response to the needs of affected adults, children, families and communities.
- Launched a Domestic Violence Online Resource Guide of services and resources to assist people experiencing family and domestic violence.
- Completed a Memorandum of Understanding with the Commonwealth Department of Immigration and Multicultural and Indigenous Affairs on child protection notifications involving children held in immigration detention in Western Australia.
- Implemented the Department's revised statutory child protection policy to give effect to the principles of the new *Children and Community Services Act 2004* and give direction to the provision of responses to protect children.
- Provided training to district staff on critical decision making in child protection.
- Developed and distributed booklets and brochures on child protection to contribute to community understanding of child abuse and responses to it.
- Commenced implementation of the National Plan for Foster Children, Young People and their Carers under the auspices of the Community and Disability Services Ministers' Council.

- Finalised the development of the Foster Carer Charter, Foster Carer Handbook and Statement of Commitment in partnership with the Foster Care Association of Western Australia.
- Referred 167 children abused in care during the period 1993-94 to March 2004 to independent legal advice where their consent was obtained.
- Progressed the development of protocols with the Disability Services Commission (DSC) for respective agency responsibilities for children with disabilities who require out-of-home care.
- Commenced developing protocols with the DET to enhance collaborative education services and support for children and young people in out-of-home care.
- Developed the online field worker guidelines to provide a reference on case practice standards and requirements.

Major Initiatives For 2005-06

- Complete work required for the entire proclamation of the *Children and Community Services Act 2004*.
- Develop regulations for the *Children and Community Services Act 2004*.
- Develop an information booklet for professionals and non-government services on child abuse.
- Implement the new Child Safety Assessment Framework across the Department.
- Train staff in the 'Strengths Based' philosophy of practice.
- Expand the interview method employed by the Specialist Child Interview Unit across the state.
- Develop a protocols and practice manual for leaving and aftercare services.
- Continue to implement the National Plan for Foster Children, Young People and their Carers under the auspices of the Community and Disability Services Ministers' Council.
- Progress the establishment of a work unit to monitor departmental standards for protection and care.
- Develop new options for children and young people who require intensive support to reduce immediate risks of abuse in care, including:
 - professional home based care to assist children who have complex needs and require intensive support;
 - intensive placement support to ensure high risk children and young people are provided with appropriate treatment and quality care; and
 - enhanced treatment responses.
- Finalise the Strategic Plan for Children and Young People in Care.
- Finalise protocols with the DSC for respective agency responsibilities for children in care with disabilities.
- Finalise protocols with the DET to enhance collaborative education services and support for children and young people in out-of-home care.
- Commence a review of the *Adoption Act 1994*.
- Complete the evaluation of the impact of the State Homelessness Strategy and make recommendations for the future of the strategy.
- Implement the SAAP bilateral agreement, SAAP V, once negotiations are completed.
- Select a supplier for the redevelopment of the Department's state-wide computer system and commence the design process.

Service 8: Family and Domestic Violence Coordination

Policy development and coordination to support families and individuals experiencing family and domestic violence.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	2,358	2,408	2,909	2,772	There is a slight decrease in total cost in 2005-06, due to 2004-05 including carried over funding from 2003-04.
Less Income	7	-	-	-	
Net Cost of Service	2,351	2,408	2,909	2,772	
Adjustments ^(a)	-	-	-	-	
Appropriation for delivery of Service	2,351	2,408	2,909	2,772	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Family and domestic violence coordination and community education projects	9	9	9	9	
Average cost per family and domestic violence coordination and community education project	\$262,004	\$267,517	\$323,235	\$307,992	
Full Time Equivalents (FTEs)	12	12	12	12	

Major Achievements For 2004-05

- In partnership with the DET, developed projects and resources in six selected primary schools in the country and metropolitan areas for children experiencing family and domestic violence.
- Provided training state-wide for people working with children affected by family and domestic violence.
- In partnership with young Western Australians, developed resources for children and young people experiencing family and domestic violence, including a student kit to provide secondary school students with information for general education and awareness raising about family and domestic violence.
- Improved the level of support provided to regional family and domestic violence committees, including facilitating six strategic planning days and an annual conference.
- Formed partnerships with regional committees to implement joint projects related to domestic violence, including same sex relationships and mental health.
- Commenced a review of the Freedom From Fear campaign.
- Developed family and domestic violence training, information and resources for the disabled, culturally and linguistically diverse families, school communities, the workplace, children and young people.
- Released the Family and Domestic Violence Annual Action Plan 2004-05, providing a framework of strategies and actions to drive a coordinated community and government response.

- Established systems for community input, evaluation and monitoring of the review of the Family and Domestic Violence Action Plan 2004-05 and the development of the 2005-06 action plan.
- Facilitated and participated in Regional Family and Domestic Violence Committee planning days to support the development of local action plans consistent with the Western Australian Family and Domestic Violence State Strategic Plan 2004-2008.
- Completed a pilot workplace strategy addressing the needs of employee victims and perpetrators of family and domestic violence.
- Completed the first phase of a three year project to identify benchmarks and enable measurement of the impact of the Western Australian Family and Domestic Violence State Strategic Plan and other policy initiatives.
- Established a key stakeholder group to inform the development of a cultural and linguistic diversity strategy for the Family and Domestic Violence Unit.
- Held a forum on animal cruelty to raise awareness of the links between animal cruelty, family violence, child protection and justice issues, including violent offences.

Major Initiatives For 2005-06

- Progress the Western Australian Family and Domestic Violence State Strategic Plan 2004-2008 through the implementation of the Action Plan 2005-06.
- Through partnerships with a range of government and community stakeholders, develop resources specifically for children and young people.
- Strengthen the capacity of the Regional Family and Domestic Violence Committees to support community responsiveness and the coordination of services across the State.
- Develop family and domestic violence resources for men, seniors, women in rural regions and people with mental health issues.
- Establish a consumer advisory group comprising people who have experienced domestic violence to provide input and advice to family and domestic violence policy and services.
- Review best practice models for services to victims and perpetrators of family and domestic violence.
- Complete a review of the Freedom From Fear campaign.
- Increase the capacity of general practitioners and practice staff to identify and respond to family and domestic violence.
- Develop initiatives which respond to the issues of family and domestic violence in culturally and linguistically diverse communities, based on a literature review and scoping of current initiatives overseen by a stakeholder group.
- Develop screening and assessment models to ensure family and domestic violence is identified and responded to appropriately by mainstream government services and hospital emergency departments.

Service 9: Working with Children Criminal Record Checking

Services to provide for the compulsory and high standard of criminal record checking of those people who carry out or propose to carry out child related work.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	-	-	1,168	3,958	This is a new service which is being established in 2004-05 and the first half of 2005-06. Screening will commence in the second half of 2005-06.
Less Income	-	-	-	1,527	
Net Cost of Service	-	-	1,168	2,431	
Adjustments ^(a)	-	-	-	-	
Appropriation for delivery of Service	-	-	1,168	2,431	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Number of screenings ^(a)	n/a	n/a	n/a	25,000	
Average cost per screening	n/a	n/a	n/a	\$158	
Full Time Equivalents (FTEs)	n/a	n/a	3	18	

(a) This is a new service to begin in 2005-06 and, as such, there are no comparatives with previous years.

Major Achievements For 2004-05

- The *Working with Children (Criminal Record Checking) Act 2004* passed through Parliament on 26 November 2004 and received Royal Assent on 8 December 2004. The Department commenced developing regulations, policies and systems required for its implementation.

Major Initiatives For 2005-06

- Finalise regulations, policies, assessment guidelines and operational systems in line with the *Working with Children (Criminal Record Checking) Act 2004*, implement a community education strategy and begin screening certain persons working with children from 2006.

CAPITAL WORKS PROGRAM

The Department's capital works program provides for the replacement, maintenance and expansion of assets that support the delivery of the Department's services. These assets include service delivery offices, community facilities, hostels, group homes, information services, hardware, software and office equipment. In 2004-05 capital works projects included the completion of the Waroona Health and Community Resource Centre and the letting of tenders for Canowindra Hostel replacement (Bunbury), Hudson Road Family Centre extensions (Bunbury), Dalyellup Community House and the refurbishment of Myera and Ardross Aboriginal Student Accommodation hostels (Metro). Also completed in 2004-05 was the relocation and new fit out of the Department's Rockingham office.

Major information, communication and technology projects include completion of the migration to Microsoft electronic mail, network directory and print and file servers, replacement of obsolete central and field servers, network switches and network cabling, installation of new standard computer software for all staff, consolidation of the Department's Internet sites and restructure of the intranet.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
WORKS IN PROGRESS				
Accommodation				
Service Unit Accommodation Upgrades	1,278	778	778	500
Buildings Minor Works				
Heritage Buildings	200	150	150	50
Community Centre Program				
Bunbury Community Houses	1,000	150	150	500
Computer Hardware and Software				
Enterprise Architecture	1,559	834	834	725
Infrastructure Replacement (four year cycle).....	19,761	3,000	3,000	5,000
Furniture and Equipment				
Furniture and Office Equipment Replacement.....	1,520	779	779	741
Hostels				
Refurbishment of Existing Hostel Accommodation	6,490	1,668	1,668	1,682
COMPLETED WORKS				
Accommodation				
Service Delivery Office Accommodation	810	810	810	-
Upgrade of Provider Support Accommodation.....	484	484	484	-
Buildings Minor Works				
Broome Office.....	465	465	465	-
Broome Office.....	96	96	96	-
Fremantle Office	726	726	700	-
Karratha Office	129	129	129	-
Manjimup Office.....	345	345	345	-
Office for Seniors' Interests - Accommodation Upgrade	545	545	545	-
Community Centre Program				
2002-03 Program	2,000	2,000	1,885	-
Craigie Community Centre	390	390	390	-
Currambine Community Centre	500	500	500	-
Fitzroy Community Centre	500	500	500	-
Computer Hardware and Software				
Computing and Office Equipment.....	232	232	58	-
Information Systems Redevelopment.....	400	400	250	-
IT WAN Upgrade Residual	310	310	310	-
Software Development	1,400	1,400	316	-
Software Upgrade 2002-03.....	600	600	412	-
Software Upgrade 2003-04.....	410	410	410	-
Upgrade of Financial Systems	300	300	300	-
Furniture and Equipment				
2003-04 Program	910	910	200	-
NEW WORKS				
ASSIST Client Application System	14,200	-	-	5,000
Community Centre Program				
Dongara Community Centre	312	-	-	312
	57,872	18,911	16,464	14,510

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	8,196	15,068	16,464	14,510	11,500	7,788	6,975
	8,196	15,068	16,464	14,510	11,500	7,788	6,975
LESS							
Drawdowns from the Holding Account	2,885	3,155	3,155	2,973	-	1,145	2,672
Funding Included in Service Appropriations ^(a)	2,476	250	640	4,465	2,741	2,438	3,803
Internal Funds and Balances	(1,006)	6,679	7,685	-	-	-	-
Capital Contribution	3,841	4,984	4,984	7,072	8,759	4,205	500

(a) Capital works expensed through the Income Statement.

FINANCIAL STATEMENTS

INCOME STATEMENT
(Controlled)

	2003-04 Actual ^(a)	2004-05 Budget ^(a)	2004-05 Estimated Actual ^(a)	2005-06 Budget Estimate ^(a)	2006-07 Forward Estimate ^(a)	2007-08 Forward Estimate ^(a)	2008-09 Forward Estimate ^(a)
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	69,967	73,330	76,684	79,260	81,143	82,702	83,844
Superannuation	7,269	7,583	7,963	8,167	8,376	8,394	8,992
Grants and subsidies ^(c)	27,055	28,408	28,601	28,424	28,223	27,921	27,902
Services purchased from non-government agencies ^(d)	63,247	63,059	67,659	62,335	61,655	61,753	61,753
Supplies and services	30,858	29,037	30,634	37,976	35,748	36,187	35,810
Accommodation	9,828	9,756	9,718	9,809	9,835	11,171	12,032
Capital User Charge	5,731	4,798	4,912	4,920	5,501	5,990	6,105
Depreciation and amortisation	3,348	2,628	3,670	4,188	5,677	6,531	6,396
Costs of disposal of non-current assets	628	-	-	-	-	-	-
Other expenses	-	282	282	288	289	119	122
TOTAL COST OF SERVICES	217,931	218,881	230,123	235,367	236,447	240,768	242,956
Income							
User charges and fees	164	109	109	1,684	2,022	1,493	145
Grants and subsidies	17,269	17,595	17,595	18,023	18,461	18,911	19,371
Proceeds from disposal of non-current assets ..	7	-	-	-	-	-	-
Other Revenue	2,825	470	470	470	470	470	473
Total Income	20,265	18,174	18,174	20,177	20,953	20,874	19,989
NET COST OF SERVICES	197,666	200,707	211,949	215,190	215,494	219,894	222,967
INCOME FROM STATE GOVERNMENT							
Service Appropriations	189,330	197,516	200,243	213,970	214,974	219,409	220,937
Resources received free of charge	222	260	260	254	253	251	221
Liabilities assumed by the Treasurer	604	540	540	540	540	540	600
TOTAL INCOME FROM STATE GOVERNMENT	190,156	198,316	201,043	214,764	215,767	220,200	221,758
SURPLUS (DEFICIENCY) FOR THE PERIOD	(7,510)	(2,391)	(10,906)	(426)	273	306	(1,209)
Extraordinary items	(75)	-	-	-	-	-	-
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(7,585)	(2,391)	(10,906)	(426)	273	306	(1,209)

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 1,245, 1,357 and 1,391 respectively.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

(d) Services purchased from non-government in 2004-05 included a carryover from the previous financial year of \$4.6 million.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	16,066	8,159	4,791	5,505	6,931	8,124	8,518
Restricted cash	5,986	1,605	3,587	3,824	4,068	4,068	4,379
Receivables	1,926	1,322	1,897	1,866	1,837	1,808	1,808
Amounts receivable for services.....	3,155	2,973	2,973	-	1,145	2,672	-
Prepayments	5,933	6,003	5,682	5,433	4,930	4,930	4,930
Total current assets	33,066	20,062	18,930	16,628	18,911	21,602	19,635
NON-CURRENT ASSETS							
Amounts receivable for services.....	3,402	3,057	4,099	8,329	13,011	17,421	24,368
Land and Buildings	44,181	44,001	43,318	42,400	41,482	40,564	39,886
Plant and equipment.....	2,250	2,655	3,181	8,056	11,393	11,221	8,434
Other.....	8,789	19,052	14,837	16,737	17,400	17,308	17,549
Total non-current assets	58,622	68,765	65,435	75,522	83,286	86,514	90,237
TOTAL ASSETS.....	91,688	88,827	84,365	92,150	102,197	108,116	109,872
CURRENT LIABILITIES							
Payables	973	278	973	973	972	971	971
Provision for employee entitlements	14,453	13,499	15,069	15,740	16,481	17,230	17,979
Accrued Salaries	3,218	-	1,205	1,442	1,449	1,449	2,898
Other.....	1,477	663	1,252	1,279	1,280	1,673	1,673
Total current liabilities.....	20,121	14,440	18,499	19,434	20,182	21,323	23,521
NON-CURRENT LIABILITIES							
Provision for employee entitlements	3,933	3,825	4,154	4,358	4,625	4,892	5,159
Other.....	157	256	157	157	157	157	157
Total non-current liabilities	4,090	4,081	4,311	4,515	4,782	5,049	5,316
TOTAL LIABILITIES.....	24,211	18,521	22,810	23,949	24,964	26,372	28,837
EQUITY							
Contributed Equity	9,099	14,185	14,083	21,155	29,914	34,119	34,619
Accumulated surplus/(deficit)	20,576	18,050	9,670	9,244	9,517	9,823	8,614
Reserves	37,802	38,071	37,802	37,802	37,802	37,802	37,802
Total equity.....	67,477	70,306	61,555	68,201	77,233	81,744	81,035
TOTAL LIABILITIES AND EQUITY	91,688	88,827	84,365	92,150	102,197	108,116	109,872

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a)	2004-05 Budget ^(a)	2004-05 Estimated Actual ^(a)	2005-06 Budget Estimate ^(a)	2006-07 Forward Estimate ^(a)	2007-08 Forward Estimate ^(a)	2008-09 Forward Estimate ^(a)
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	185,925	194,888	196,573	209,740	209,147	212,327	213,990
Capital Contribution.....	3,841	4,984	4,984	7,072	8,759	4,205	500
Holding Account Drawdowns	2,885	3,155	3,155	2,973	-	1,145	2,672
Net cash provided by State government	192,651	203,027	204,712	219,785	217,906	217,677	217,162
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(66,022)	(74,506)	(77,860)	(78,148)	(80,127)	(81,686)	(81,379)
Superannuation	(6,665)	(7,268)	(7,648)	(7,601)	(7,835)	(7,853)	(8,392)
Grants and subsidies	(26,736)	(28,408)	(28,601)	(28,424)	(28,223)	(27,921)	(27,902)
Services purchased from non-government agencies	(63,110)	(62,809)	(67,409)	(62,085)	(61,155)	(61,362)	(61,753)
Supplies and services	(28,111)	(28,948)	(30,545)	(37,894)	(35,666)	(35,935)	(35,589)
Accommodation.....	(11,247)	(9,756)	(9,718)	(9,809)	(9,835)	(11,171)	(12,032)
Capital User Charge.....	(5,731)	(4,798)	(4,912)	(4,920)	(5,501)	(5,990)	(6,105)
Goods and Services Tax	(10,890)	(11,349)	(11,349)	(11,028)	(10,887)	(10,887)	(10,916)
Other.....	-	(110)	(110)	(116)	(117)	(119)	(122)
Receipts							
User charges and fees.....	164	109	109	1,684	2,022	1,493	145
Grants and subsidies	17,269	17,595	17,595	18,023	18,461	18,911	19,371
Goods and Services Tax	10,801	11,378	11,378	11,059	10,916	10,916	10,916
Other receipts	2,825	470	470	470	470	470	473
Net cash from operating activities.....	(187,453)	(198,400)	(208,600)	(208,789)	(207,477)	(211,134)	(213,285)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(2,117)	(5,971)	(9,786)	(10,045)	(8,759)	(5,350)	(3,172)
Net cash from investing activities.....	(2,117)	(5,971)	(9,786)	(10,045)	(8,759)	(5,350)	(3,172)
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities.....	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	3,081	(1,344)	(13,674)	951	1,670	1,193	705
Cash assets at the beginning of the reporting period	18,971	11,108	22,052	8,378	9,329	10,999	12,192
Cash assets at the end of the reporting period.....	22,052	9,764	8,378	9,329	10,999	12,192	12,897

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Children in care.....	19,678	19,230	19,930	20,973	21,973	21,973	22,652
Family crisis program.....	1,427	1,500	1,500	1,500	1,500	1,500	1,500
Capital Grants.....	540	3,218	2,711	1,692	1,000	698	-
Volunteering.....	420	710	710	409	-	-	-
Positive Ageing Initiatives.....	224	20	20	20	20	20	20
Freedom from Fear.....	214	100	100	100	100	100	100
Disaster Relief.....	15	-	-	-	-	-	-
Youth grants and disbursements ^(a)	4,015	3,600	3,600	3,630	3,600	3,600	3,600
Other.....	522	30	30	100	30	30	30
TOTAL	27,055	28,408	28,601	28,424	28,223	27,921	27,902

(a) Includes grants to the cadet program and community service grants.

TRUST ACCOUNT DETAILS**Western Australian Family Foundation Trust Account**

The purpose of the Account is to hold funds for development, implementation and administration initiatives and activities regarding the family and community.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
Opening Balance.....	456	671	622	226
Receipts:				
Appropriations.....	560	560	560	560
Other.....	-	-	-	-
	1,016	1,231	1,182	786
Payments.....	394	560	956	560
CLOSING BALANCE.....	622	671	226	226

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
Aboriginal Child Care Training.....	28	41	41	55
Children's Services.....	370	330	330	330
Christmas/Cocos Island.....	138	81	81	141
Departmental Services ^(a)	2,825	580	580	2,001
GST Input Credits.....	10,795	11,349	11,349	11,028
GST Receipts on Sales.....	170	29	29	31
National Youth Week.....	23	20	20	20
Supported Accommodation Assistance Program ^(b)	16,697	17,111	17,111	17,624
Unattached Refugee Children.....	13	11	11	6
TOTAL	31,059	29,552	29,552	31,236

(a) Departmental Services includes fees and charges for working with children criminal record screening.

(b) The 2005-06 Budget estimate is based on 2004-05 current Commonwealth Government contribution including indexation and is contingent upon negotiations of the SAAP V agreement.

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

CULTURE AND THE ARTS

PART 12 - MINISTER FOR COMMUNITY DEVELOPMENT; CULTURE AND THE ARTS; WOMEN'S INTERESTS

DIVISION 46

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 87 Net amount appropriated to deliver services	77,308	81,111	83,775	91,981	112,522	115,404	118,013
Item 88 Art Gallery of Western Australia ...	3,633	3,412	3,813	3,505	-	-	-
Item 89 Library Board of Western Australia	14,437	14,006	14,048	13,101	-	-	-
Item 90 Perth Theatre Trust	1,797	1,633	1,612	1,198	-	-	-
Item 91 Western Australian Museum	5,873	5,434	5,531	5,083	-	-	-
Amount Authorised by Other Statutes							
- Lotteries Commission Act 1990	9,532	9,520	9,574	9,833	9,988	10,146	10,306
- Salaries and Allowances Act 1975	548	558	558	568	568	568	568
Total appropriations provided to deliver services	113,128	115,674	118,911	125,269	123,078	126,118	128,887
CAPITAL							
Item 161 Capital Contribution	9,430	6,720	3,215	3,424	8,520	43,598	5,343
Item 162 Art Gallery of Western Australia .	837	848	6,386	421	-	-	-
Item 163 Library Board of Western Australia	2,573	4,389	4,389	2,757	-	-	-
Item 164 Perth Theatre Trust	383	487	487	571	-	-	-
Item 165 Western Australian Museum	5,833	164	3,884	219	-	-	-
GRAND TOTAL	132,184	128,282	137,272	132,661	131,598	169,716	134,230

APPROPRIATION BY SERVICE AGENCY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Art Gallery of Western Australia	18,171	18,747	19,929	19,952	20,246	20,778	20,936
ArtsWA	19,765	20,491	20,288	26,811	21,785	20,982	21,466
Cultural and Arts Policy	1,674	1,548	3,167	3,231	2,865	3,050	2,187
Library Board of Western Australia	36,910	37,311	37,628	37,642	39,737	41,456	43,162
State Records Office	1,455	1,486	1,718	1,870	1,920	2,016	2,106
Perth Theatre Trust	7,098	7,490	7,711	7,269	7,550	8,047	8,503
ScreenWest	3,142	3,201	3,271	3,215	3,256	3,341	3,421
Western Australian Museum	24,913	25,400	25,199	25,279	25,719	26,448	27,106
TOTAL	113,128	115,674	118,911	125,269	123,078	126,118	128,887

MISSION

To provide leadership, support and services to ensure that current and future Western Australians are informed and have access to a diverse range of innovative ideas, knowledge and cultural experiences.

SIGNIFICANT ISSUES AND TRENDS

- Investment in infrastructure and maintenance across the portfolio is increasingly important as it underpins the success of all business strategies.
- Funding has been allocated for the design and construction of a New Performing Arts Venue in the western corner of the Perth Cultural Centre.
- Culture and the arts are increasingly being recognised as critical to the development of individual competencies and social cohesion.
- The deterioration of archival collections is of concern to libraries and state archives throughout the world, with the rate of deterioration accelerating. The increasing level of digital publication, and the lack of sustainable systems to collect and preserve it, are of critical concern to the world-wide library community.
- The number of Western Australians accessing cultural venues and events continues to increase.
- The creative industries, especially fashion, contemporary music, film and television, digital art, architecture, design and animation, are of special interest in terms of creativity and economic potential.
- Cultural infrastructure and products will be increasingly important to the success of the State in the very competitive global exhibitions, conventions and meetings industry.
- Western Australia's screen industry has consolidated its reputation as a centre of excellence in factual programming and children's drama through national and international market partnerships. Low budget feature film production has been identified as a strategic area for future industry growth and Indigenous film and television production is at a stage of significant growth.
- Western Australia has an enviable environment and its biodiversity has been recognised as significant on a global scale as a result of research activities of the Western Australian Museum.
- The demand for Indigenous art and culture is particularly strong within the inbound tourism sector.
- Traditional and contemporary Indigenous arts and cultural products are becoming increasingly more important in promoting reconciliation and defining what is distinctly Western Australian.
- Market competition for consumer time and their discretionary cultural spending is intensifying.
- The demand for high quality experiences of international visual art continues to grow.
- The visual arts are increasingly being recognised as critical components of the tourism, conventions and meetings industry as well as assisting the State in attracting and retaining highly skilled and educated staff essential for the growth of Western Australia.
- Technology is driving increased demand for libraries to provide online services and digitised resources. At the same time, libraries are increasingly seen as critical physical infrastructure in the creation and sustainability of communities.
- New technologies are creating many opportunities for communication resulting in demand for services and challenges for the preservation of our documentary and digital heritage.
- There is a growing trend in Australia, particularly at the public library level, to rely on suppliers to provide selection and processing services for collection materials.

- The Department, through its agencies, has an established international reputation that continues to grow through partnerships to bring the culture and arts of the world to Western Australia and take Western Australian culture to the world.
- The rapid growth of internet usage in homes, educational institutions and businesses has created a strong demand for access to digital images of cultural collections.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Department's Income Statement since publication of the 2004-05 Budget to Parliament on 6 May 2004 are outlined below.

	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Decisions taken prior to State Election				
Community Cultural Facilities Fund	600	750	900	-
New Performing Arts Theatre Recurrent Funding	-	-	-	395
International Exhibition Program	305	313	321	-
Decisions taken since State Election				
Western Australia OnScreen	2,000	2,000	2,000	2,000
State Records Office Base Funding	170	170	170	170
Better Beginnings Family Literacy Program	212	191	188	185
Subiaco Theatre Centre Additional Funding	550	-	-	-

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Art Gallery Services	20,635	21,669	24,083	23,906			
<i>Service 2:</i>							
Library and Information Services	39,084	40,199	41,734	41,636			
<i>Service 3:</i>							
Museum Services	30,941	31,674	33,082	31,606			
<i>Service 4:</i>							
Arts Industry Support	20,773	20,861	21,083	27,498			
<i>Service 5:</i>							
Screen Production Industry Support	7,590	7,838	8,020	7,928			
<i>Service 6:</i>							
Venue Management Services	16,950	14,445	17,969	17,193			
<i>Service 7:</i>							
Recordkeeping and Archival Services	1,639	1,601	1,996	2,129			
Total Cost of Services	137,612	138,287	147,967	151,896	149,856	154,091	155,335
<i>Less Income</i>	<i>26,650</i>	<i>21,992</i>	<i>24,186</i>	<i>24,614</i>	<i>28,116</i>	<i>25,004</i>	<i>25,791</i>
Net Cost of Services	110,962	116,295	123,781	127,282	121,740	129,087	129,544
Adjustments ^(a)	2,166	(621)	(4,870)	(2,013)	1,338	(2,969)	(657)
Appropriation provided to deliver Services.	113,128	115,674	118,911	125,269	123,078	126,118	128,887

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	19,056	12,608	18,361	7,392	8,520	43,598	5,343
TOTAL CONSOLIDATED FUND APPROPRIATIONS	132,184	128,282	137,272	132,661	131,598	169,716	134,230

- (a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Director General and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION

Relationship to Government Goals

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal(s).

Government Goal(s)	Desired Outcome(s)	Service(s)
To enhance the quality of life and wellbeing of all people throughout Western Australia.	A community that is informed of, and has access to, a diverse range of innovative ideas, knowledge and cultural experiences.	<ol style="list-style-type: none"> 1. Art Gallery Services 2. Library and Information Services 3. Museum Services 4. Arts Industry Support 5. Screen Production Industry Support 6. Venue Management Services 7. Recordkeeping and Archival Services

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: A community that is informed of, and has access to, a diverse range of innovative ideas, knowledge and cultural experiences.					
ART GALLERY SERVICES					
Visits improved knowledge and appreciation of visual arts:					
-Strongly agree.....	32%	17%	27%	27%	
-Agree.....	49%	63%	56%	60%	
-Neither agree nor disagree.....	12%	16%	10%	9%	
-Disagree.....	6%	3%	6%	3%	
-Strongly disagree.....	1%	1%	1%	1%	
Satisfied with variety of exhibitions:					
-Very satisfied.....	35%	32%	40%	35%	
-Satisfied.....	49%	43%	46%	49%	
-Neutral.....	9%	12%	9%	9%	
-Not satisfied.....	7%	13%	5%	7%	
Information available about artworks on display:					
-About right.....	61%	65%	72%	70%	
-Not enough.....	28%	25%	27%	25%	
-Too much.....	1%	10%	1%	5%	
LIBRARY AND INFORMATION SERVICES					
Customer satisfaction with Library service:					
-Satisfied or very satisfied.....	91%	90%	91%	91%	
-Neutral.....	8%	6%	8%	8%	
-Dissatisfied.....	1%	1%	1%	1%	
-Did not respond.....	0%	3%	0%	0%	
MUSEUM SERVICES					
Satisfaction rate - Interactions.....	98%	97%	97%	97%	
Satisfaction rate - Products.....	94%	95%	95%	95%	
ARTS INDUSTRY SUPPORT					
Client satisfaction with services.....	90%	90%	90%	90%	
SCREEN PRODUCTION INDUSTRY SUPPORT					
Hours of Production.....	60	32	61	45	Production fluctuates according to demand for different program formats.
Production value of projects supported.....	\$28,809,000	\$22,000,000	\$25,483,000	\$21,000,000	
VENUE MANAGEMENT SERVICES					
Hirer satisfaction with services.....	80%	80%	80%	80%	
RECORDKEEPING AND ARCHIVAL SERVICES					
Client satisfaction with services.....	95%	95%	95%	95%	
Proportion of the State Archives Collection that is catalogued.....	98%	98%	98%	98%	

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Art Gallery Services

Delivery of the State Art Collection and access to art gallery services and programs through visual arts advocacy, collection development, facilities and services. Services ensure that primary access to art, heritage and ideas locally, regionally and internationally are preserved and displayed for future generations.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	20,635	21,669	24,083	23,906	
Less Income	3,955	2,585	3,009	3,099	
Net Cost of Service	16,680	19,084	21,074	20,807	
Adjustments ^(a)	1,798	(93)	(659)	(360)	
Appropriation for delivery of Service	18,478	18,991	20,415	20,447	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per item in the collection	\$258.62	\$265.23	\$298.06	\$291.89	
Average cost per interaction	\$33.78	\$40.31	\$46.99	\$47.81	
Full Time Equivalents (FTEs)	68	71	66	66	

Major Achievements For 2004-05

- The Art Gallery of Western Australia, in association with the Asia Society of New York, presented 'Edge of Desire: Recent Art in India' in both Perth and New York City. This exhibition, featuring over 35 artists, highlighted the State's commitment to the Indian Ocean Rim region by supporting the Art Gallery of Western Australia in originating the first major exhibition of Indian contemporary art in the world.
- The Art Gallery of Western Australia's ongoing commitment to showcasing significant Western Australian artists was achieved by the national tour of the exhibition 'Howard Taylor: PHENOMENA'. This year the exhibition, developed by the Gallery to support the 175th anniversary of the settlement of the State, was presented in Brisbane, Cairns, Armidale and Hobart.
- To support the 175th anniversary of settlement of the State, the Gallery presented two exhibitions, one in conjunction with The Holmes à Court Collection, 'ROVER THOMAS: I Want to Paint', the work of the Indigenous Western Australian, and 'Sunshine and Shadow: A.B. Webb and the Poetics of Place', a major exhibition of a Western Australian artist active in the State during the first half of the 20th century.
- Partnered with the Perth International Arts Festival to present 'Seeking Transcendence' as the central event in the 2005 Festival. This represented the first time a visual arts event was the core event around which other Festival programming was developed.
- Received national recognition with the achievement of a Merit Award in the Heritage and Cultural Tourism category. The Gallery Shop was also the winner in the Tourism Retailing category of the Western Australian Tourism Awards 2004.

- Completed a re-design of the Gallery Café now operated as 'Caffissimo at the Gallery' on a seven year lease.
- A review of record keeping and records management systems was undertaken and, in conjunction with RiskCover, the Gallery has undertaken the development of a risk management program at both the strategic and operational level.
- Completed the planning to establish a strategic plan for exhibition program delivery for 2005-10.
- Collaboration between the Gallery and the Department of Education and Training (DET) resulted in the exhibition 'Year 12 Perspectives'. This exhibition, supported by the International Foundation for Arts and Culture, Woodside Energy Ltd, the DET, and the Curriculum Council continues to attract large audiences.
- Continued to support Indigenous program initiatives with the assistance of Carey Mining Pty Ltd and AngloGold Ashanti Australia Limited who support the Indigenous Trainee Education Officer at the Gallery.
- Achieved improvements to the Special Cover Indemnification Insurance Scheme, which assists the Gallery in presenting major exhibitions.
- Expanded support of the Gallery through partnerships and sponsorship has increased the visibility of the Gallery locally, nationally and internationally, and enabled the Gallery to provide a more extensive range of programs and services to the Western Australian community.
- Launched the most significant acquisition of sculpture in the Gallery's history, 'Shadow Quartet', by world renowned South African artist, William Kentridge. This purchase, supported by the Art Gallery of Western Australia Foundation, Wesfarmers Limited, Janet Holmes à Court, and the Friends of the Art Gallery of Western Australia, reflects the Gallery's ongoing commitment to featuring art of the Indian Ocean region and building upon strengths in the State Art Collection.

Major Initiatives For 2005-06

- Presentation of 'St Petersburg 1900' as the central feature of the inaugural City of Perth Winter Festival. This exhibition will feature the work of 58 artists who were active during the most dynamic period in Russian history. The exhibition has been developed in partnership with the State Russian Museum and the St Petersburg State Museum of Theatre and Music. The Gallery will partner with the Western Australian Museum, University of Western Australia, University of Western Australia School of Music, State Library of Western Australia, Black Swan Theatre, His Majesty's Theatre, West Australian Opera, Western Australian Academy of Performing Arts, West Australian Ballet Company and the West Australian Symphony Orchestra to present a community wide arts festival with a Russian theme.
- With the support of Commonwealth funding, the Gallery will complete the 10 venue national tour of 'Howard Taylor PHENOMENA' presenting the exhibition in Hobart, Orange, Bunbury and Geraldton.
- Present a major survey of Western Australian artists in the exhibition 'Mixtape' and launch a new annual series of Artist in Focus exhibitions.
- Tour 'Edge of Desire: Recent Art in India' to Mexico City, Monterrey and San Francisco, in association with the Asia Society of New York. This partnership highlights the State's commitment to the Indian Ocean Rim region to an international audience.
- Continue to focus on key government and private sector partnerships which provide opportunities to promote the State, its artists and Western Australian visual art, to support cultural tourism and the development of the State as a destination for tourism.
- Continue to implement a new corporate identity and logo to strengthen the Gallery's brand values within the community.
- The State Art Collection will be developed through purchases and donations that build upon the strengths of the collection.
- A program to improve business outcomes by enhancing project, resource, records and asset management skills will be continued and new processes to assess and monitor business risk developed with RiskCover will be implemented.

Service 2: Library and Information Services

Delivery of library and information services through the internet, Alexander Library Building and Public Library system. Support for local governments and associated bodies with leadership, resources, information and other services. Provision of programs to ensure that Western Australia's documentary heritage is collected, organised and preserved for access by future generations.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	39,084	40,199	41,734	41,636	
Less Income	2,134	2,238	2,318	2,451	
Net Cost of Service	36,950	37,961	39,416	39,185	
Adjustments ^(a)	548	(180)	(854)	(594)	
Appropriation for delivery of Service	37,498	37,781	38,562	38,591	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per new item added to the collection	\$49.67	\$48.73	\$43.93	\$43.83	
Average cost per interaction	\$4.27	\$4.27	\$3.97	\$3.97	
Full Time Equivalents (FTEs)	244	237	255	256	

Major Achievements For 2004-05

- Following extensive negotiations, a Framework Agreement between State and Local Government for the Provision of Public Library Services in Western Australia was signed in December 2004. The document sets out a shared vision and provides a statement of principles and clearly defined roles and responsibilities to guide collaborative action until 30 June 2008.
- Projects to identify, select and digitise significant heritage collections have commenced and 11,000 digitised photographs are now available on the State Library's website. These projects will be ongoing and have been assisted by private donations and a Lotterywest grant.
- Software for the online selection of resources for public libraries has been identified and tested. From July 2005, public librarians and State Library staff will be able to select new resources through the internet, direct from suppliers' electronic catalogues, replacing inefficient paper based systems.
- A pilot of the 'Better Beginnings' family literacy program was undertaken and evaluated. The successful outcomes achieved by the pilot have led to corporate sponsorship to partially fund the roll out of the program state-wide over the next four years. Thirty five local governments have been invited to participate in the first year.
- Films rescued and preserved through the 'Save Our Film' project were featured at public film viewings throughout the year. Films and extracts have been selected to produce a marketable DVD of historic Western Australian footage.

- A website showcasing and exploring selected treasures of the J S Battye Library of West Australian History was developed and made available from the State Library's website.
- Worked with agencies within the Culture and the Arts portfolio to develop its exhibition 'Russia: from Steppes to Tsars' to coincide with the Art Gallery of Western Australia's 'St Petersburg 1900' exhibition. In addition, a partnership between Australia's State and National Libraries will tour the exhibition Treasures of Australian Libraries from the end of 2005, showcasing heritage materials from the State Library.
- Contributed to a number of projects for the State's 175th Anniversary including the Historical Encyclopaedia of Western Australia and the production of a 'do-it-yourself' oral history kit titled 'Young, Old and In-between'.
- Partnerships with the National Library of Australia have continued with digitised images now available on PictureAustralia and 59 unique Western Australian music scores on MusicAustralia. Electronic documents have been catalogued and preserved through the PANDORA archive, and a pilot program to digitise Western Australian newspapers and make them available through the internet will be commencing.
- The review of reference services is being addressed as part of the State Library's review of strategic directions, which will be completed in the second half of 2005. Reference support for clients continued including state-wide access to Britannica Online and expanded access to the AskNow! online reference service.
- A review of the State Library's government and community information database, 'Infolink', was undertaken indicating that it is of continuing relevance to the community, and a review of future directions will be completed later this year.
- Continued to pursue the implementation of an automated materials handling facility to improve the timeliness of delivery of resources - to the community through public libraries.
- Commenced a program to spend capital funds of \$10.3 million over four years on purchasing and providing additional resources for public libraries across the State to meet the information, recreation and life-long learning needs of the people of Western Australia.

Major Initiatives For 2005-06

- A new Strategic Plan for the State Library will be developed for the years 2005-09.
- Future space requirements in the Alexander Library Building will be identified to ensure it continues to meet the future needs of its walk-in customers, and the long-term collection storage requirements of the Library.
- The 'Better Beginnings' family literacy program will be extended into a state-wide program over four years beginning in 2005-06. This will provide a unique and long-term outreach program to meet the early literacy needs of pre-school children and their families.
- Projects underway to identify, select and digitise significant heritage collections will be continued, with images made available through the State Library's online catalogue.
- Continuation of the capital works program for additional public library resources over the next three years, being cognisant of the need to work towards meeting both of the standards articulated in the Framework Agreement.

Service 3: Museum Services

Delivery and promotion of museum services through collection development and management, research, education and visitor services.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	30,941	31,674	33,082	31,606	
Less Income	5,319	5,822	4,813	5,149	
Net Cost of Service	25,622	25,852	28,269	26,457	
Adjustments ^(a)	(298)	(124)	(2,423)	(517)	
Appropriation for delivery of Service	25,324	25,728	25,846	25,940	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per item in the collection	\$5.51	\$5.50	\$5.77	\$5.49	
Average cost per interaction	\$10.78	\$12.91	\$11.82	\$10.86	
Full Time Equivalents (FTEs)	240	242	229	229	

Major Achievements For 2004-05

- Three and a half million collection items and 69 staff were permanently relocated from the Francis Street Building complex in Perth to the Collections and Research Centre at Kew Street, Welshpool.
- The scope for the new Western Australian Museum in Perth was completed.
- The Katta Djinoong Gallery was officially opened on 28 April 2005. The Gallery has been significantly revised in consultation with the Museum's Aboriginal Advisory Committee. Public response has been extremely positive.
- The Marine Exhibition is being relocated to the Albany Regional Museum Eclipse Building. Content and format is being revised to ensure the resulting exhibition is informative, interesting and at the forefront of museum and exhibition practice.
- During 2004-05 a number of temporary exhibitions have toured to museum sites across the State, giving all Western Australians the opportunity to experience varied and informative exhibitions. The 'Spin', 'BG Wildlife' and 'ANZANG' exhibitions have toured selectively to three regional sites. 'Stolen Years', from the Australian War Memorial, opened in Perth in April and the 'Sunken Treasure of Brunei Darussalam' was displayed at the Maritime Museum during the summer break.
- Seven loan cases were developed covering the areas of crustaceans, stingers and poisoners, echinoderms, sponge gardens, sharks, coral bleaching and marine molluscs.
- Two Community Access Gallery exhibitions at the Fremantle History Museum were opened during the year and a third exhibition is in process development and scheduled to open in July 2005.

- The Museum's Disability Service Plan was revised and included initiatives such as free guided tours for visitors with special needs and ensuring exhibitions are accessible.
- Developed appropriate repositories on the Perth site for secret-sacred materials and for the skeletal materials. The new repositories will facilitate the finalisation of documentation of the objects and assist in consultations with traditional owners and communities towards the goal of repatriation.
- The Anthropology Department continues to develop story lines in conjunction with the Museum documentary unit and local Kimberley communities in preparation for the documentary on Ocean Dreaming.
- The Pilbara biota documentation program and research into stygofauna continued.
- The zoogeographic and taxonomic appraisal of Kimberley Island Faunas commenced with detailed logistical planning for the preparation of remote field stores supporting extended field studies and transport systems being finalised.
- The second volume of 'Handbook of Birds of WA' has been published and was launched in December 2004.
- Held the World Congress of Malacology in July 2004 along with a post conference workshop held on the Houtman Abrolhos Islands.
- Field work has commenced on the marine and terrestrial fauna surveys on Barrow Island, part of the impact assessment plan for proposed industrial development.
- The 'Vite Italiane: Italian Lives in Western Australia' project was officially launched by the Premier at the Italo-Australian Welfare Association in November 2004.
- The 'Migrant Welcome Walls' were developed and launched. An estimated 40,000 people have visited the Welcome Walls since the official opening on 19 December 2004 and more than 12,000 members of the community have now officially registered with the project.
- The first stage of the Heritage Trail, a series of markers linking the Shipwreck Galleries with the new Western Australian Maritime Museum at Victoria Quay, has been completed in partnership between the Fremantle City Council and the Maritime Museum.
- A compendium of work of the Western Australian Museum Department of Maritime Archaeology 1970-2003, outlining the projects undertaken by the Department over the last 30 years, has been completed.
- Two documentaries of the second series of 'Shipwreck Detectives' have been completed. They document the Galle Harbour project and the discovery of the *Correio da Azia* in 1816. The last in this series is in the planning stages.

Major Initiatives For 2005-06

- Planning for a new Western Australian Museum in Perth will be progressed.
- Commence valuation of the Museum's collection.
- Commence the analysis and assessment of a suitable collection management system which will capture data associated with the Museum's collection items located at all Museum sites.
- The design and development of a Café facility at the Maritime Museum will be progressed.
- 'Welcome Walls' Stage Two will be developed and launched, with the capacity for an additional 10,000 registrations on top of the original 8,000 in Stage One. A series of public programs will be developed and delivered.
- The integration of public programs throughout museum sites will continue including the development of public programs for the Collections and Research Centre. A key to these public programs will be the further development of partnerships with external stakeholders. The public programs will be designed to engage audiences, deliver new experiences and significantly contribute to the creation of a dynamic museum.

Service 4: Arts Industry Support

Development, funding and promotion of the arts industry.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	20,773	20,861	21,083	27,498	Funding for relocation of the Western Australian Symphony Orchestra.
Less Income	287	33	62	62	
Net Cost of Service	20,486	20,828	21,021	27,436	
Adjustments ^(a)	(714)	(93)	(247)	(130)	
Appropriation for delivery of Service	19,772	20,735	20,774	27,306	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost of grant application processed	\$275	\$231	\$255	\$323	
Average cost per project and organisation supported	\$44,442	\$37,132	\$41,699	\$54,384	
Average cost per industry development initiative	\$13,401	\$13,907	\$12,048	\$18,332	
Average cost per industry interaction	\$21	\$47	\$44	\$55	
Full Time Equivalents (FTEs)	31	30	34	34	

Major Achievements For 2004-05

- Indigenous Arts Development Policy, Cultural Expressions, launched and action plan adopted.
- Negotiation of tripartite contracts continues for the Perth Institute of Contemporary Arts and Craftwest with the Australia Council as part of the first year program of the National Visual Arts and Craft Strategy, resulting from the Myer Inquiry into the Australian Visual Arts and Crafts.
- The Gascoyne Arts Development Officer commenced work in the Gascoyne region.
- Ongoing implementation of the Contemporary Music Program.
- Introduction of the Indigenous Contemporary Music Strategy based on the recommendations of the Indigenous Music Reference Group.
- A Theatre Funding Strategy in consultation with the Professional Theatre Sector is in its final stages.
- Negotiation of terms and conditions of triennial contracts with key arts organisations for 2005-07 in relation to the good practice guidelines developed by ArtsWA in the areas of governance, management, artistic and business planning.
- Implementation of second generation of 'All Ages Drug Free Events'.
- Participation in the National Orchestras Review.

- Development of the Designer Fashion Program.
- The Community Cultural and Arts Facilities Fund pilot grants program was launched.

Major Initiatives For 2005-06

- Implementation of Indigenous Contemporary Music Business Unit.
- Enhancement of the Western Australian Music Industry Association's support for Indigenous Contemporary Music.
- Implementation of a development placement with the Perth International Arts Festival for an Indigenous festivals manager/coordinator.
- Full evaluation of the Contemporary Music Program.
- Support for Living Artists' Week.
- Implementation of indexation for funded organisations.

Service 5: Screen Production Industry Support

Delivery of strategic support and funding to advance the development of the screen production industry in Western Australia.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	7,590	7,838	8,020	7,928	
Less Income	4,918	4,566	4,599	4,582	
Net Cost of Service	2,672	3,272	3,421	3,346	
Adjustments ^(a)	534	(19)	(49)	(26)	
Appropriation for delivery of Service	3,206	3,253	3,372	3,320	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per application received.....	\$1,459	\$1,925	\$2,023	\$1,999	
Average cost per funded project.....	\$23,163	\$23,656	\$25,800	\$25,308	
Average cost per visit/advice.....	\$729	\$3,135	\$3,208	\$857	Increased visits due to Small Screen Big Picture television conference.
Average cost per website interaction.....	\$0.39	\$0.39	\$0.40	\$0.32	Increased frequency of online newsletter.
Full Time Equivalents (FTEs)	14	13	14	14	

Major Achievements For 2004-05

- The 2004-05 financial year saw continuing strength of production activity in Western Australia, with more than 60 hours of production worth more than \$30 million.
- Guidelines were finalised and the first application approved for funding from the Film and Television Production Fund. This fund, which totals \$3.2 million over three years, has been provided by the Department of Industry and Resources for screen industry development in partnership with ABC TV and is administered by ScreenWest.
- The WA OnScreen funding program was launched. Funding of \$2 million was provided for a major series of funding initiatives aimed at developing the Western Australian screen industry. These funding programs included 'West Coast Visions' a low budget feature film initiative, the Screen Industry Partnership Fund (SIPF) continuation and Indigenous Dramas. During 2004-05 production commenced on the first low budget feature, 'Long Way To Freo' which was written by accomplished Western Australian writer Reg Cribb, produced by Sue Taylor, Lisa Duff and Greg Duffy and directed by Jeremy Sims.
- The SIPF supported a number of high profile international productions during 2004-05, including a continuation of the successful 'Surfing the Menu' series, funding for the third series of 'Animal X', and the ABC documentary series 'Roo Gully Diaries'. SIPF funded children's drama series 'Parallax' and 'StreetSmartz' both completed production and went to air during the year. 'StreetSmartz' is a 13-part children's series shot in Fremantle that utilised a daring new production format that will be sold to overseas networks.
- The 'Making Movies Roadshow 2004' again toured to 10 locations throughout regional Western Australia conducting filmmaking workshops and outdoor cinema screenings.
- Presented the Arista Workshop, a seven day intensive script workshop run by Europe's top script and project development agency, Arista Development UK. The workshop encouraged Western Australian filmmakers to explore their projects through a script development process and team building enterprise.
- The 'Stepping Stone' scheme was designed to develop and promote drama production in Western Australia by providing opportunities for filmmakers to produce longer form drama and enable them to make the transition to feature films. ScreenWest invested \$300,000 each for the production of two half hour dramas by mid career teams of producers, writers and directors. The dramas will go into production in 2005-06.
- As part of ScreenWest's strategy to nurture a strong fusion of film, television and new media creators towards a long-term industry that combines all their talents, the 'Game On' initiative invited new or experienced game makers and artists to apply for production funds to create an online game for the ABC's 'Game On' site.
- Other major new productions include a two part German mini-series 'Rapture of the Deep, Dogstar' a 26 part animated series for Channel Nine, and 'Air Australia', a landmark docu-drama on the history of Australian aviation for the ABC.
- Production initiatives targeted at Indigenous filmmakers continued, including:
 - securing finance for a second series of the highly successful 'Deadly Yarns', a joint initiative of ScreenWest, the Film and Television Institute and the ABC to finance Western Australian Indigenous filmmakers to produce up to eight short films to be screened on ABC TV in 2006; and
 - the Making Movies Roadshow Extension Program, designed to be the next step along from the Making Movies Roadshow filmmaking workshops for remote communities. The Extension Program will give up to six regional Indigenous filmmakers the opportunity to make one or two short documentaries in a collaborative workshop environment.

Major Initiatives For 2005-06

- WA OnScreen, a major series of initiatives aimed at developing the Western Australian screen industry via a low budget feature initiative, Indigenous dramas and documentaries, will enter its second year.
- Screen Enterprise Development Western Australia (SEDWA), a new program of assistance targeted to production companies to develop sector-specific business skills and infrastructure, will be implemented. This program will replace the Producer Enterprise Package schemes of recent years and enable producers and production companies to manage

some early career development programs outsourced from ScreenWest and also to develop new income streams that will, over time, reduce dependency on government assistance.

- The Asian Australian Television Executive Leadership Program, a new executive development program aimed at screen industry professionals, is a regionally adapted presentation of a program developed in Canada, and will be launched in Western Australia in 2005 and presented each year alternately in Western Australia and Singapore.
- Small Screen Big Picture Television Conference, ScreenWest's major industry development initiative, will return to Fremantle in November 2005.

Service 6: Venue Management Services

Management and promotion of performing arts venues.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	16,950	14,445	17,969	17,193	
Less Income	9,894	6,618	9,183	9,069	
Net Cost of Service	7,056	7,827	8,786	8,124	
Adjustments ^(a)	349	(93)	(589)	(360)	
Appropriation for delivery of Service	7,405	7,734	8,197	7,764	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per performance	\$20,900	\$24,236	\$24,514	\$30,484	Reduction in performances due to Subiaco Theatre Centre redevelopment
Full Time Equivalents (FTEs)	65	63	66	64	

Major Achievements For 2004-05

- Successful completion of the comprehensive program of activities to celebrate the Centenary of His Majesty's Theatre. The presentation of Carmina Burana in July 2004 brought together the three major Western Australian State companies. A book depicting His Majesty's Theatre history was published and has received acclaim. Record overall attendance of 141,000 for 2004 was achieved.
- A successful Subscription Season at the Playhouse Theatre's 'Comedy 04' with houses averaging 75%, leading to an expansion of the concept in 2005.
- Capital works and strategic building maintenance of the venues included:
 - completion of stage two of the re-carpeting of Perth Concert Hall;
 - completion of the upgrade to plumbing service at His Majesty's Theatre; and
 - replacement and upgrade of equipment in venues.
- Completion of northern forecourt works at Perth Concert Hall.

Major Initiatives For 2005-06

- Building on the Playhouse Subscription Season concept to continue to bring theatre plays to the venue.
- Development of international music programming series at the Perth Concert Hall in association with existing Asian touring circuits.
- Redevelopment of the Subiaco Theatre Centre into the Subiaco Arts Centre will be completed.
- Continuation to build on the strong profile of His Majesty's Theatre subsequent to its Centenary celebration year.
- Complete the stage lighting and electrical infrastructure upgrade at His Majesty's Theatre.

Service 7: Recordkeeping and Archival Services

Delivery of recordkeeping services to State and Local Government agencies, improving the quality of current record management systems and provision of access to State Archives Collections by government agencies and the community.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	1,639	1,601	1,996	2,129	
Less Income	143	130	202	202	
Net Cost of Service	1,496	1,471	1,794	1,927	
Adjustments ^(a)	(51)	(19)	(49)	(26)	
Appropriation for delivery of Service	1,445	1,452	1,745	1,901	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per recordkeeping plan submitted	\$4,000	\$3,202	\$3,994	\$3,115	
Average cost of recordkeeping plan monitoring	n/a	\$160	\$199	\$212	
Average cost per policy, standard or guideline produced	\$27,333	\$26,683	\$33,283	\$35,843	
Average cost of training and consultancies provided	\$13	\$160	\$199	\$266	
Average cost per hour of access provided to State Archives	\$20	\$18	\$23	\$24	
Full Time Equivalents (FTEs)	21	26	22	22	

Major Achievements For 2004-05

- Developed and launched a web based search engine, Archives Explored Online (AEON), which enables online searching of the new archives management system to identify records in the State archives collection.
- The State Records Commission approved or cleared all 309 Recordkeeping Plans submitted to the Director of State Records.
- Planning commenced for the development of a comprehensive Register of State archives that will identify all State archives irrespective of their location and access status.
- Established a Digital Records Working Group to advise the State Records Commission in regard to the management and preservation of digital records and to support the State Records Office's participation on the Australasian Digital Records Initiative.
- A business case for a new State Archives Repository was developed.
- A Guide for State and Local Government Employees and Contractors 'Recordkeeping in Western Australia: Who is Responsible?' was published.
- Increased the public profile of the value of State archives and the State Records Office services by participating in the Perth Royal Show, WA On Show, and the Margaret Medcalf Award. In August 2004, the Premier delivered the inaugural Geoffrey Bolton Lecture.
- Commenced planning a program for the monitoring of government organisations' compliance with Recordkeeping Plans and the *State Records Act 2000*.
- Commenced a large scale Work Experience Project, whereby participants convert the State Records Office's Archives Notes (AN) listings, currently in hand/typed hardcopy format, to electronic format for uploading to the archives management system.

Major Initiatives For 2005-06

- Plan and develop an online system to manage Recordkeeping Plans and Retention and Disposal Schedules.
- Progress the collocation of the State Records Office and National Archives of Australia reference services in the State Records Office Search Room.
- Complete the large-scale archives data conversion and entry project, thus ensuring that the entire catalogue of the State archives collection is searchable online.
- Progress the transfer of the management of the government photographic collection from the State Library of Western Australia to the State Records Office.
- Production of standards for the proper management of photographs in government organisations.
- Continue the administration of the Digital Records Working Group and advise the State Records Commission in regard to the production of standards for the long-term management and preservation of digital records.
- Review the access status of all restricted access archives currently in the State archives collection.
- Establishment of the Register of State Archives.

CAPITAL WORKS PROGRAM

The planned capital works expenditure for 2005-06 is \$23.2 million and includes funding for asset upgrades and replacement, strategic building maintenance, minor works and one-off capital projects.

The program also includes funding for the ongoing art and book acquisition programs.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
WORKS IN PROGRESS				
Art Gallery				
Works of Art - Acquisition Program	1,840	920	255	230
Department				
Broome Performing Arts and Cultural Centre.....	5,000	1,000	940	2,500
Community Cultural Facilities Fund	2,750	500	500	600
His Majesty's Electrical Upgrade.....	1,500	1,180	1,180	320
New Theatre - Construction.....	42,261	275	275	400
Subiaco Theatre Centre.....	1,800	600	600	400
Western Australian Symphony Orchestra - Contribution towards Relocation.....	8,000	200	200	6,400
Library				
Additional Public Library Resources	10,300	2,400	2,400	1,300
Book Purchase Program.....	65,776	34,888	8,477	7,722
COMPLETED WORKS				
Department				
Blue Room Theatre	950	950	868	-
Bunbury Heritage Museum.....	1,000	1,000	1,000	-
Capital Maintenance and Minor Works 2002-03	2,944	2,944	607	-
Capital Maintenance and Minor Works 2003-04	3,000	3,000	1,552	-
Capital Maintenance and Minor Works 2004-05	2,870	2,870	2,870	-
Cultural Centre Development	1,250	1,250	788	-
Interim Relocation of Francis Street Museum.....	17,350	17,350	7,996	-
Museum				
Western Australia Museum Perth Site Redevelopment (Planning).....	1,000	1,000	230	-
NEW WORKS				
Department				
Capital Maintenance and Minor Works 2005-06	2,870	-	-	2,870
Subiaco Theatre Centre - Additional Funding	550	-	-	550
	173,011	72,327	30,738	23,292

CAPITAL CONTRIBUTION

The total assets of the Department will increase from \$501 million in 2004-05 to an estimated \$604 million in 2008-09. The increase reflects the impact of the budgeted capital works program and annual estimates for building and land revaluations.

Current assets (excluding the amount receivable for services) are expected to be approximately \$23 million. The cash resources mainly represent funds held in trust by the Art Gallery, Western Australian Museum and Perth Theatre Trust.

The value of land and buildings is expected to increase over the budget period mainly as a result of the New Performing Arts Venue and from revaluations for these assets. The other non-current assets include the value of the State Art Collection at the Art Gallery of Western Australia and the library book collection at the State Library.

The liabilities of the Department are relatively stable over the budget period. The Department has a leave management policy in place to ensure the value of employee entitlements reduces in real terms. The liability for borrowings is expected to decrease over the budget period as the ongoing capital requirements are provided through Contributed Equity rather than borrowings.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	22,178	20,952	30,738	23,292	22,625	53,366	14,541
Working capital requirement							
Loan and Other Repayments	1,598	1,647	7,185	1,391	1,434	1,478	1,524
	23,776	22,599	37,923	24,683	24,059	54,844	16,065
LESS							
Asset Sales	-	-	-	-	3,300	-	-
Drawdowns from the Holding Account	8,774	9,491	9,491	9,341	9,689	9,946	10,722
Funding Included in Service Appropriations ^(a)	300	500	1,000	7,950	2,550	1,300	-
Internal Funds and Balances	(4,354)	-	7,941	-	-	-	-
Other.....	-	-	1,130	-	-	-	-
Capital Contribution	19,056	12,608	18,361	7,392	8,520	43,598	5,343

(a) Capital works expensed through the Income Statement.

FINANCIAL STATEMENTS

INCOME STATEMENT
(Controlled)

	2003-04 Actual ^(a)	2004-05 Budget ^(a)	2004-05 Estimated Actual ^(a)	2005-06 Budget Estimate ^(a)	2006-07 Forward Estimate ^(a)	2007-08 Forward Estimate ^(a)	2008-09 Forward Estimate ^(a)
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	36,585	36,355	37,934	38,669	39,518	40,502	42,221
Superannuation	3,319	3,710	4,024	4,106	4,104	4,109	4,234
Cost of Goods Sold	-	-	1,775	1,790	1,805	1,820	1,836
Grants and subsidies ^(c)	24,358	23,427	26,172	31,253	25,758	24,666	23,526
Consultancies expense	-	-	1,416	1,096	1,096	1,096	1,096
Supplies and services	23,309	22,421	20,491	18,271	18,390	18,849	17,556
Accommodation	2,920	2,934	6,020	5,275	5,315	6,039	4,789
Finance costs	1,986	2,154	1,912	1,401	1,360	1,318	1,701
Capital User Charge	30,701	32,734	33,578	35,791	37,357	40,304	42,984
Depreciation and amortisation	14,182	14,221	14,221	13,849	14,756	14,986	14,986
State Taxes	221	150	204	205	206	207	211
Costs of disposal of non-current assets	31	-	-	-	-	-	-
Other expenses	-	181	220	190	191	195	195
TOTAL COST OF SERVICES	137,612	138,287	147,967	151,896	149,856	154,091	155,335
Income							
User charges and fees	6,804	4,947	5,524	8,923	8,974	9,026	9,079
Gain on disposal of non-current assets	-	-	-	5	3,305	5	-
Grants and subsidies	5,641	5,844	5,688	6,147	6,172	6,180	6,187
Interest revenue	1,107	730	689	745	745	745	745
Proceeds from disposal of non-current assets ..	8	5	5	-	-	-	-
Other Revenue	13,090	10,466	12,280	8,794	8,920	9,048	9,780
Total Income	26,650	21,992	24,186	24,614	28,116	25,004	25,791
NET COST OF SERVICES	110,962	116,295	123,781	127,282	121,740	129,087	129,544
INCOME FROM STATE GOVERNMENT							
Service Appropriations	113,128	115,674	118,911	125,269	123,078	126,118	128,887
Liabilities assumed by the Treasurer	(438)	600	600	600	600	600	600
TOTAL INCOME FROM STATE GOVERNMENT	112,690	116,274	119,511	125,869	123,678	126,718	129,487
SURPLUS (DEFICIENCY) FOR THE PERIOD	1,728	(21)	(4,270)	(1,413)	1,938	(2,369)	(57)
Change in Equity arising from transfer of assets/liabilities	925	-	-	-	-	-	-
Extraordinary items	(673)	(1,200)	322	(500)	(500)	(500)	(500)
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,980	(1,221)	(3,948)	(1,913)	1,438	(2,869)	(557)

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 683, 686 and 685 respectively.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	35,347	15,354	18,308	18,204	18,151	17,901	17,844
Receivables	3,215	2,866	3,131	3,131	3,131	3,131	3,131
Inventories.....	1,274	1,234	1,273	1,273	1,273	1,273	1,273
Interest receivable	66	25	66	66	66	66	66
Amounts receivable for services.....	9,491	9,341	9,341	9,689	9,946	10,722	10,722
Prepayments	921	673	922	922	922	922	922
Other.....	86	66	86	86	86	86	86
Total current assets	50,400	29,559	33,127	33,371	33,575	34,101	34,044
NON-CURRENT ASSETS							
Amounts receivable for services.....	13,686	18,834	18,834	23,273	28,373	32,939	37,505
Land and Buildings	202,651	212,772	213,942	223,435	235,545	274,403	284,929
Plant and equipment.....	11,583	17,638	12,604	10,911	9,854	10,981	11,023
Intangibles.....	-	-	-	420	120	20	20
Other.....	210,019	202,981	222,328	226,161	230,579	236,566	236,553
Total non-current assets.....	437,939	452,225	467,708	484,200	504,471	554,909	570,030
TOTAL ASSETS.....	488,339	481,784	500,835	517,571	538,046	589,010	604,074
CURRENT LIABILITIES							
Payables	2,070	1,883	1,703	1,703	1,703	1,703	1,703
Provision for employee entitlements	4,008	4,030	4,276	4,437	4,605	4,780	4,955
Borrowings.....	1,645	1,696	1,391	1,434	1,478	1,524	1,567
Monies in trust	3,344	900	1,206	1,206	1,206	1,206	1,206
Interest payable	116	472	306	306	306	306	306
Accrued Salaries	1,087	-	-	150	300	450	600
Other.....	23,071	14,012	20,795	20,806	20,817	20,578	20,428
Total current liabilities.....	35,341	22,993	29,677	30,042	30,415	30,547	30,765
NON-CURRENT LIABILITIES							
Provision for employee entitlements	2,974	2,947	2,974	3,092	3,214	3,341	3,468
Borrowings.....	25,574	23,876	18,643	17,209	15,731	14,207	12,640
Total non-current liabilities	28,548	26,823	21,617	20,301	18,945	17,548	16,108
TOTAL LIABILITIES.....	63,889	49,816	51,294	50,343	49,360	48,095	46,873
EQUITY							
Contributed Equity.....	40,808	53,416	59,169	66,561	75,081	118,679	124,022
Accumulated surplus/(deficit)	163,416	159,734	159,468	157,555	158,993	156,124	155,567
Reserves	220,226	218,818	230,904	243,112	254,612	266,112	277,612
Total equity.....	424,450	431,968	449,541	467,228	488,686	540,915	557,201
TOTAL LIABILITIES AND EQUITY.....	488,339	481,784	500,835	517,571	538,046	589,010	604,074

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a)	2004-05 Budget ^(a)	2004-05 Estimated Actual ^(a)	2005-06 Budget Estimate ^(a)	2006-07 Forward Estimate ^(a)	2007-08 Forward Estimate ^(a)	2008-09 Forward Estimate ^(a)
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	98,522	101,185	104,422	111,141	108,032	110,830	113,599
Capital Contribution.....	19,056	12,608	18,361	7,392	8,520	43,598	5,343
Holding Account Drawdowns	8,774	9,491	9,491	9,341	9,689	9,946	10,722
Net cash provided by State government	126,352	123,284	132,274	127,874	126,241	164,374	129,664
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(35,652)	(37,155)	(38,875)	(38,240)	(39,078)	(40,050)	(41,769)
Superannuation	(3,758)	(3,110)	(3,424)	(3,506)	(3,504)	(3,509)	(3,634)
Grants and subsidies	(22,825)	(23,379)	(27,538)	(31,205)	(25,710)	(24,618)	(23,478)
Consultancies payments.....	-	-	(1,416)	(1,096)	(1,096)	(1,096)	(1,154)
Supplies and services	(18,646)	(22,458)	(22,174)	(20,098)	(20,232)	(20,956)	(19,532)
Accommodation.....	(2,863)	(2,934)	(6,052)	(5,275)	(5,315)	(6,039)	(4,789)
Finance costs.....	(1,985)	(2,154)	(1,722)	(1,401)	(1,360)	(1,318)	(1,701)
Capital User Charge.....	(30,701)	(32,734)	(33,578)	(35,791)	(37,357)	(40,304)	(42,984)
State Taxes	(221)	(150)	(204)	(205)	(206)	(207)	(211)
Goods and Services Tax	(5,815)	(5,326)	(5,993)	(6,026)	(6,026)	(6,026)	(6,026)
Other.....	-	(181)	(3,212)	(190)	(191)	(195)	(195)
Receipts							
User charges and fees.....	6,792	4,947	5,580	8,923	8,974	9,026	9,079
Grants and subsidies	5,589	5,844	5,688	6,147	6,172	6,180	6,187
Interest received.....	1,066	730	689	745	745	745	745
Goods and Services Tax	5,913	5,326	5,993	6,026	6,026	6,026	6,026
Other receipts	11,878	10,466	12,066	8,794	8,920	9,048	9,780
Net cash from operating activities.....	(91,228)	(102,268)	(114,172)	(112,398)	(109,238)	(113,293)	(113,656)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(20,902)	(20,502)	(27,961)	(14,194)	(18,927)	(49,858)	(14,541)
Proceeds from sale of non-current assets	5	5	5	5	3,305	5	-
Net cash from investing activities.....	(20,897)	(20,497)	(27,956)	(14,189)	(15,622)	(49,853)	(14,541)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(1,598)	(1,647)	(7,185)	(1,391)	(1,434)	(1,478)	(1,524)
Net cash from financing activities.....	(1,598)	(1,647)	(7,185)	(1,391)	(1,434)	(1,478)	(1,524)
NET INCREASE/(DECREASE) IN CASH HELD							
.....	12,629	(1,128)	(17,039)	(104)	(53)	(250)	(57)
Cash assets at the beginning of the reporting period	22,718	16,482	35,347	18,308	18,204	18,151	17,901
Cash assets at the end of the reporting period.....	35,347	15,354	18,308	18,204	18,151	17,901	17,844

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Arts projects and organisations.....	17,551	16,227	18,146	17,636	17,286	17,594	16,454
Film projects and screen organisations.....	6,085	6,300	6,966	6,313	6,313	6,313	6,313
Other.....	722	700	860	904	759	759	759
Public non-financial corporations.....	-	200	200	6,400	1,400	-	-
TOTAL	24,358	23,427	26,172	31,253	25,758	24,666	23,526

TRUST ACCOUNT DETAILS**Arts Lotteries Trust Fund**

The Consolidated Fund Estimates for the Department provide for payments to the Arts Lotteries Account.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
Opening Balance.....	-	-	-	-
Receipts:				
Appropriations	9,405	9,520	9,574	9,833
Other.....	-	-	-	-
	9,405	9,520	9,574	9,833
Payments	9,405	9,520	9,574	9,833
CLOSING BALANCE	-	-	-	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
Rental income from the Kings Street Arts Centre.....	46	46	59	50
GST input credits	5,815	5,326	5,593	5,626
GST receipts on sales.....	1,289	1,263	1,205	1,263
TOTAL	7,150	6,635	6,857	6,939

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

Part 13

Minister for Disability Services; Sport and Recreation; Citizenship and Multicultural Interests; Seniors

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
823	Disability Services Commission			
	– Delivery of Services	224,133	227,373	244,101
	– Capital Contribution	2,763	2,763	4,179
	Total	226,896	230,136	248,280
841	Sport and Recreation			
	– Delivery of Services	41,062	60,402	72,900
	– Capital Contribution	2,743	1,777	6,733
	Total	43,805	62,179	79,633
859	Western Australian Sports Centre Trust			
	– Delivery of Services	14,031	14,688	14,226
	– Capital Contribution	890	1,115	900
	Total	14,921	15,803	15,126
	GRAND TOTAL			
	– Delivery of Services	279,226	302,463	331,227
	– Capital Contribution	6,396	5,655	11,812
	Total	285,622	308,118	343,039

DISABILITY SERVICES COMMISSION

PART 13 - MINISTER FOR DISABILITY SERVICES; SPORT AND RECREATION; CITIZENSHIP AND MULTICULTURAL INTERESTS; SENIORS

DIVISION 47

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 92 Net amount appropriated to deliver services	207,171	223,942	227,176	243,904	263,677	283,052	288,757
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	191	191	197	197	197	197	197
Total appropriations provided to deliver services	207,362	224,133	227,373	244,101	263,874	283,249	288,954
CAPITAL							
Item 166 Capital Contribution	3,261	2,763	2,763	4,179	811	511	2,541
GRAND TOTAL	210,623	226,896	230,136	248,280	264,685	283,760	291,495

MISSION

The primary focus of the Commission is to make a positive difference to the lives of people with disabilities, their families and carers. The Commission will provide leadership to:

- *support local communities in welcoming and assisting people with a disability, their families and carers;*
- *achieve access to quality support and services for people with a disability; and*
- *protect the rights of people with a disability who are especially vulnerable and support them to live a full and valued life.*

SIGNIFICANT ISSUES AND TRENDS

- Ageing carers – many people with disabilities live at home with ageing parents. As almost 70% of all care is provided by family members, the ageing and associated health issues of carers is placing new and urgent demands on accommodation and community based support services. Ongoing planning is being undertaken to help support families plan for the future.
- Ageing of people with disabilities – the current population of people with disabilities has significantly outlived previous population cohorts. This improved life expectancy has been attributed to advances in medical technology and changing socio-demographic factors. The age of people with disabilities can impact significantly on both the design and demand for services. Some people with disabilities age prematurely (for example, people with Down Syndrome are more likely to have early onset dementia), placing additional demands on services. The number of people aged over 50 years in accommodation services continues to increase, with 27% of people in Commission accommodation support services aged over 50 years of age in 2004-05. While the Commission is committed to ‘ageing in place’, there is some demand from ageing people with disabilities for more appropriate aged care services.
- Accommodation support – the number of people supported in group homes and hostels has changed over the years. Few people now choose to move into hostels, people with extremely high support needs are now more likely to move into group homes. Many people who traditionally may have moved into group homes and hostels are now choosing to live in the community, as individual funding now allows people with disabilities to choose their place of residence and model of support. The most significant growth has been in the number of people in supported community living, which includes a variety of formal and informal support arrangements.

- Demand – the demand for services continues to be driven by sustained increases in the number of people with disabilities and the take up rate of disability services. Factors influencing demand include ageing carers, the ageing of people with disabilities, increased survival rates of people with severe and profound disabilities and changing community expectations. The Commission faces the continuing challenge of balancing its response to those in most critical need, while maintaining the capacity for early intervention and support strategies that prevent or delay the need for crisis intervention and enable people with disabilities to live more independent and fulfilling lives.
- Families and carers – families and carers continue to be the main source of support for people with disabilities, providing some 70% of support needed by people with disabilities. The provision of adequate support services for families and carers to help them maintain their caring role is critical in promoting individual and family wellbeing, reducing the need for crisis support and avoiding premature or inappropriate entry into high cost residential care. Of particular concern is the number of aged carers who are seeking accommodation services for family members.
- Commonwealth State and Territory Disability Agreement (CSTDA) – 16% of the Commission’s budget is from funding provided by the Commonwealth Government under the CSTDA. The current agreement covers the period 2002-03 to 2006-07. The third CSTDA includes a bilateral agreement with the Commonwealth Government that outlines joint work to be undertaken in areas such as the aged care/disability services interface.
- Family leadership and community capacity – a key focus of the Commission is on acknowledging the strengths and leadership of families as well as support for local communities to include people with disabilities as valued citizens. This is an important long term strategy and will have a positive impact on the quality of life of people with disabilities and demand for disability services.
- Community access – as public authorities throughout Western Australia implement Disability Access and Inclusion Plans, people with disabilities will be better able to access and participate in the community. There is growing awareness of the rights of people with disabilities to access all facets of community life, along with increased recognition of the importance of working in partnership with the private sector to support the creation of more accessible and welcoming communities.
- Services for Indigenous people with disabilities – Indigenous people with disabilities, especially those living in rural and remote areas of the State, are under-represented in their use of disability services. The Commission is supporting the development and promotion of new and culturally appropriate models of supports and service delivery that are acceptable and responsive to local Indigenous communities. New strategies are being used to provide information to Indigenous families and communities about the availability of supports and services.
- People with disabilities without day options – as people with disabilities grow older many lose employment and alternatives to work placements. Changes to employment criteria by the Commonwealth Government have also contributed to this. Loss of day options places additional burdens on families and accommodation providers who must provide support to replace lost day options. At the same time there is a growing recognition of the need for better retirement planning for older people with disabilities to help establish and maintain stronger connections with their local community.
- Access to employment – present and future job seekers, including young people with high support needs, have increasing difficulty in accessing and maintaining employment. The Commonwealth Government supported employment reforms are impacting on State funded services resulting in an increased demand on alternatives to employment, accommodation and respite services. It is estimated that these reforms by the Commonwealth Government will impose a recurrent cost to the State budget of \$7 million by 2007.
- Increasing need – an ongoing issue is the capacity to respond to the increasing needs of people with disabilities as they age and/or those with degenerative conditions require additional support. This is placing demand on existing growth funding, as the Commission continues to work with the sector to explore appropriate support models.
- There is an increasing trend towards whole-of-government approaches to implementing State Government priorities, including the requirement for operational protocols development and collaboration.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Commission's Income Statement since publication of the 2004-05 Budget to Parliament on 6 May 2004 are outlined below.

	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Decisions taken since State Election				
Aged Carers Initiative.....	1,400	1,400	1,400	1,400
Early Childhood Intervention	600	1,250	1,950	2,700

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Accommodation Support	147,734	156,091	156,664	169,615			
<i>Service 2:</i>							
Individual and Family Support	77,228	82,603	86,974	93,897			
<i>Service 3:</i>							
Individual Coordination.....	28,032	30,139	29,348	31,130			
<i>Service 4:</i>							
Strategic Coordination	8,148	7,972	8,294	8,557			
Total Cost of Services	261,142	276,805	281,280	303,199	323,076	342,635	348,501
<i>Less Income</i>	53,426	52,548	53,413	58,496	58,599	58,791	58,942
Net Cost of Services	207,716	224,257	227,867	244,703	264,477	283,844	289,559
Adjustments ^(a)	(354)	(124)	(494)	(602)	(603)	(595)	(605)
Appropriation provided to deliver Services.	207,362	224,133	227,373	244,101	263,874	283,249	288,954
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	3,261	2,763	2,763	4,179	811	511	2,541
TOTAL CONSOLIDATED FUND APPROPRIATIONS	210,623	226,896	230,136	248,280	264,685	283,760	291,495

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Chairperson of the Disability Services Commission Board, Director General and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION

Relationship to Government Goals

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal(s).

Government Goal(s)	Desired Outcome(s)	Service(s)
To enhance the quality of life and wellbeing of all people throughout Western Australia.	Enhance the environment and wellbeing of people with disabilities and their carers by the provision of necessary supports and services.	1. Accommodation Support 2. Individual and Family Support 3. Individual Coordination 4. Strategic Coordination

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: Enhance the environment and wellbeing of people with disabilities and their carers by the provision of necessary supports and services.					
Take up rate - the number of service users per 1,000 Western Australians who are in receipt of a Disability Support Pension	109	110	110	110	

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Accommodation Support

Accommodation support encompasses appropriate support for people with disabilities to live in a range of accommodation options including hostels, group homes or their own home. This includes support with personal care and independent living skills and may range from a few hours of support a week to 24 hour care.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	147,734	156,091	156,664	169,615	Increase reflects growth funds.
Less Income	25,260	23,999	24,491	27,323	
Net Cost of Service	122,474	132,092	132,173	142,292	
Adjustments ^(a)	(106)	(73)	(287)	(350)	
Appropriation for delivery of Service	122,368	132,019	131,886	141,942	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per person.....	\$44,512	\$45,218	\$45,728	\$47,982	
Full Time Equivalents (FTEs)	1101	1090	1101	1101	

Major Achievements For 2004-05

- Policy on out-of-home care support for children completed and distributed to the sector.
- The Options Exploration Process is now fully operational, providing access by individuals to appropriate accommodation options in a more timely manner.
- A total of 126 people supported through the Combined Application Process, including 19 accommodation support options through the Options Exploration Process.
- The implementation of a redeveloped Supported Accommodation Service for 10 people is being progressed.
- Continued redevelopment of Commission accommodation facilities, including research and planning for redevelopment of Bennett Brook, progression of development at Fairholme and planning of new construction of accommodation in Armadale.
- Implemented the recommendations from the Accommodation Blueprint Steering Committee Report.
- The 'Covering WA' Bridging Service Gaps strategy has increased the coverage of service providers in country areas so that more families have a choice of service provider.
- The 'Covering WA' Stepped Administration Model has enabled families to have a choice of service provider for the administration of their options and increased the flexibility available to families and individuals.
- A Challenging Behaviours Consortium has been formed with six non-government organisations participating.
- Significant progress achieved towards computerising the Commission's Accommodation Services Periodic Services Review Management System.
- Alternative emergency support strategies have been identified and will be progressed over a two year period as they are implemented.
- Disaggregation to an individual level of all accommodation support funds completed.

Major Initiatives For 2005-06

- Provide accommodation support to an additional 25 people who are the sons or daughters of carers aged over 70 years.
- Provide 109 people with accommodation support from growth funding and offer vacancies over and above these places to people as vacancies arise.
- Continue the redevelopment of the Supported Accommodation Service.
- Continue redevelopment of Commission accommodation facilities, including research and planning for the redevelopment of Bennett Brook Hostel, pre-planning of construction of a new building for hostel residents in Armadale and completion of the redevelopment of Fairholme.

- The Challenging Behaviours Consortium Project team will provide an intensive specialist support service to participating organisations to develop the capacity of the sector to support people with challenging and socially isolating behaviours.
- Complete computerisation of the Commission's Accommodation Services Periodic Service Review Management System.
- Investigate the development of an alternative instrument to quantify care needs for resource allocation to individuals seeking accommodation support funding.
- Develop interim accommodation options to support individuals who have been allocated resources under the Combined Applications Process but for whom there is no appropriate service immediately available.
- Identify and facilitate opportunities for increased participation in local community life by people living in the Commission's accommodation services.
- Identify collaborative projects with government and non-government sectors enabling innovative solutions for responding to people with an intellectual disability who are ageing.

Service 2: Individual and Family Support

Individual and family support services include support to individuals to access positive and constructive day options, maintain health and develop individual skills and abilities, the provision of equipment and family support and respite for carers.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	77,228	82,603	86,974	93,897	Increase reflects growth funds.
Less Income	23,591	24,060	24,301	26,439	
Net Cost of Service	53,637	58,543	62,673	67,458	
Adjustments ^(a)	(184)	(32)	(136)	(164)	
Appropriation for delivery of Service	53,453	58,511	62,537	67,294	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per person.....	\$4,681	\$4,607	\$5,115	\$5,362	
Full Time Equivalent (FTEs)	259	265	259	259	

Major Achievements For 2004-05

- Project work has been undertaken to develop an assessment tool that will identify a needs based approach for funding disability professional services for people with disabilities aged zero to 18 years.
- Purchasing strategy refined to encompass all Early Childhood Intervention programs.
- Policy for Continued Support to Service Access for Disability Professional Services Autism Early Intervention established, including the new Early Childhood Development Waitlist strategies.
- Further expansion of therapy assistant services in rural and remote locations undertaken. Implementation of an equipment maintenance program in the Fitzroy Valley.
- Finalised a strategic plan for the delivery of disability services to communities in the Ngaanyatjarra Pitjantjatjara Yankunytjatjara lands in collaboration with the Northern Territory and South Australian Governments.
- Business Rules developed through the Alternatives to Employment Business Rules working party.
- Service Mapping exercise has informed the pre-qualification and service development processes for Alternatives to Employment and Disability Professional Services.
- Introduced a two year pilot program, Learning for Work, to assist school leavers who require further skill development to successfully maintain employment. School leavers will receive non-recurrent funding for up to 48 weeks, and upon completion transfer to an employment option if a Commonwealth Government funded place is available.
- Implemented a streamlined approach to early intervention services for children with autism provided through the Commission's Metropolitan Services Coordination Directorate through access by all children to a comprehensive district based Individual and Family Support team as well as focussed autism intervention at the Mildred Creek Centre.
- Metropolitan Services Coordination Directorate has reviewed the role of social trainers working with 160 adults living independently in the community and has progressed the development of a new service model.
- Introduced new models of therapy service provision for people with disabilities in rural and remote Western Australia based on the Memorandum of Understanding between the Western Australian Country Health Service and the Commission.
- Implemented the new Intensive Behaviour Intervention and Support Service for adolescents and young adults.
- Stage One of the electronic Community Aids and Equipment Program (eCAEP) initiative implemented, with Stage Two planning underway.
- Undertaken an interagency collaborative approach to Community Aids and Equipment Program (CAEP), with membership of the CAEP Advisory Committee including both the Commission and the Department of Health (DOH). Business Rules included in the eCAEP and a review of the CAEP Manual is underway.
- Study of virtual board strategies completed and a board resource kit developed and distributed to small non-government organisations funded by the Commission.
- Business Rules established to provide appropriate benchmarks for non-residential services.
- Continued to work together with the DOH to clarify respective responsibilities and provisions of support to children with Autism Spectrum Disorders.
- Completed a review of the Modified Vehicle Scheme.
- Provided additional Flexible Family Support packages of around \$3,000 each as a preventive strategy to families who are not in crisis but who have unmet needs that, if not met, will significantly diminish family wellbeing and capacity to provide ongoing support.

Major Initiatives For 2005-06

- Review the Disability Professional Services purchasing framework.
- Implement purchasing strategies to reflect the revised respite frameworks.
- Implement the new Early Childhood Development Waitlist Strategy to ensure that those initially placed on the waitlist, as they are over the approved number of places in the Commission's Individual and Family Support Service, receive support through other approaches.
- Continue the implementation of the 'Covering WA' project to the remainder of the State to assist in the development of additional service providers in regional Western Australia.
- Implementation of the second stage of the Commission's videoconferencing strategy to improve access to information and services for people living in regional areas.
- Review Alternatives to Employment purchasing framework.
- Liaise with the Commonwealth Department of Employment and Workplace Relations to improve employment opportunities for people with disabilities in outer regional and remote areas.
- Establish new therapy intervention centres in Wembley and Rockingham to increase the responsiveness and efficiency of the Commission's Individual and Family Support Service.
- Training of locally based psychologists and speech pathologists to build capacity in regional communities to undertake assessments and interventions for young children with disabilities.
- Establish a Country Resource and Consultancy team for the Southwest region to train and support locally based therapists to provide therapy interventions for children and adults with disabilities in the region.
- Develop an overall Behavioural Services Framework to guide the strategic development and implementation of all behavioural services through the Commission's Individual and Family Support Service.
- Complete version two of eCAEP work flow and data management system.
- Implement a focused equipment service for children and adults through the Commission's Individual and Family Support Service to increase effectiveness and efficiency in the provision of specialised equipment.
- Review the allocation of funding and effectiveness of support across disability support programs that provide individual and family support.
- Implement the bilateral agreement with the Commonwealth Government on respite for older carers.

Service 3: Individual Coordination

This service relates to the provision of a range of supports and strategies through Local Area Coordinators, who develop resources and support networks in local communities, provide information and link people with local resources and support networks, and also provide individualised funding to enable people with a disability and their families to choose and purchase their own supports and services directly.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	28,032	30,139	29,348	31,130	Increase reflects growth funds.
Less Income	2,444	2,520	2,480	2,569	
Net Cost of Service	25,588	27,619	26,868	28,561	
Adjustments ^(a)	(37)	(15)	(58)	(72)	
Appropriation for delivery of Service	25,551	27,604	26,810	28,489	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per service user (Local Area Coordination)	\$2,370	\$2,309	\$2,390	\$2,396	
Average cost per service user (Direct Consumer Funding)	\$7,842	\$8,750	\$7,831	\$7,684	
Full Time Equivalents (FTEs)	167	168	167	170	

Major Achievements For 2004-05

- Implemented strategies to enable Local Area Coordination to respond effectively to population growth in metropolitan and regional areas.
- Implemented a new role statement for Local Area Coordinators and communicated the new statement to all parts of the Commission, people with disabilities, government agencies, the disability sector and the general community.
- Implemented additional targeted strategies to make the Local Area Coordination program more relevant and responsive to Indigenous Australians and people from culturally and linguistically diverse backgrounds.
- Provided a package of integrated information for consumers and families, tailored to their specific information needs, utilising a range of communication strategies including 'Information for You' website and information folders.
- Refined and refocused the supervision and management structure for Local Area Coordination to ensure consistency of services and adherence to the new Local Area Coordinators role statement.
- Increased opportunities for people with disabilities and their families to gain access to a range of funding management options that reduced further the role of Local Area Coordinators in program funding and administration.
- Developed strategies to focus the work of Local Area Coordinators on the key values of inclusion, community participation and individual/family empowerment.

- Developed further strategies to strengthen the implementation of the Commission's Strategic Plan through family leadership development and support of family and community projects.
- Completed all preparations and endorsements for a new accountability framework for general assistance grants to be implemented from July 2005.
- Designed an annual evaluation plan for the Local Area Coordinators Program and preparations completed for evaluation week in November 2005.

Major Initiatives For 2005-06

- Implement further strategies to enable Local Area Coordinators to respond effectively to population growth in metropolitan and regional areas.
- Implement a range of initiatives to increase and improve supports for Indigenous and culturally and linguistically diverse individuals, families and communities consistent with the Commission's policies and strategic directions.
- Implement Stage Two of the development of the 'Information for You' website, including additional information for people with intellectual disabilities.
- Increase opportunities for people with disabilities and their families to gain access to a range of funding management options which reduces further the role of Local Area Coordinators in program funding and administration.
- Implement a range of initiatives to support and further develop family leadership, support networks and community projects.
- Implement a full year cycle of the new simplified accountability framework for grants of general assistance, including an audit process.
- Increase the level of regional leadership, creativity and problem solving in the Local Area Coordination Program.
- Implement a full year cycle of the new Local Area Coordination evaluation system.
- Expansion of Local Area Coordination into Indian Ocean Territories under contract with the Commonwealth Government.

Service 4: Strategic Coordination

This service includes the monitoring of progress on disability service plans, early identification and monitoring of issues which impact on people with disabilities and their carers, development and monitoring of the quality of disability services, community education and awareness raising, funding advocacy and information services, and the collection and analysis of data and information to inform the development of government policy and services to all people with disabilities, and the support of peak organisations and complaint resolution services.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	8,148	7,972	8,294	8,557	
Less Income	2,131	1,969	2,141	2,165	
Net Cost of Service	6,017	6,003	6,153	6,392	
Adjustments ^(a)	(27)	(4)	(13)	(16)	
Appropriation for delivery of Service	5,990	5,999	6,140	6,376	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per project	\$79,882	\$93,788	\$83,778	\$86,434	
Full Time Equivalents (FTEs)	42	42	42	42	

Major Achievements For 2004-05

- Under the CSTDA, coordinated the National Disability Administrators' (NDA) Research and Development Fund on behalf of the NDA.
- Finalised the Commission's Indigenous policy framework to guide the Commission to becoming more responsive to Indigenous communities and to underpin the provision of services to Indigenous people.
- Supported the development of interdepartmental policy and program responses to justice issues for people with disabilities through the Access to Justice Working Party, and collaborated with the Department of Justice on the implementation of the Court Diversion Program.
- Increased funding of \$190,000 to develop the Disability First Stop, a one-stop information and support service, to meet the needs of newly diagnosed people with disabilities, their families and carers.
- Four lunchtime forums were held, including: Housing design for people with disabilities, Safeguarding the rights of people with disabilities, Creating pathways for life and Volunteering in the disability sector.
- Coordinated the Commission's annual Staff Awards, the Making a Difference Awards and the Accessible Communities Awards.
- Developed a range of strategies (including the Community Awareness Campaign) to raise general awareness and educate the community on disability issues.
- Promoted awareness of access issues through support of activities under the Year of the Built Environment.
- Implemented Stage One of the 'You're Welcome – WA Access strategy'.
- Reviewed the State Government's strategic planning framework for the public sector and incorporated this into key Commission planning activities as appropriate.
- Development of the Ninth Disability Service Standard 'Protection of Human Rights and Prevention of Abuse, Neglect and Exploitation', was completed and launched by the Minister for Disability Services on 7 December 2004.
- Code of Conduct for independent Standards Monitoring approved and forms part of the new panel contract for independent standards monitors.
- ISO 9001:2000 Quality Management Systems Quality Assurance Certification achieved for the Service Purchasing and Development Procurement process.
- Developed strategies to use physical activity as a means of increasing and improving the physical and mental health outcomes of people with disabilities through collaborative research projects, educational initiatives and a grants program.
- Implemented information strategies for people from culturally and linguistically diverse backgrounds, including the translation of three brochures on the Commission into seven languages.
- Participated in 'WA on Show'.

- Developed and conducted community awareness campaign, 'Open Your Mind and Count Us In', to promote the inclusion of people with disabilities in all aspects of community life.
- Conducted pre and post evaluations of the community awareness campaign, 'Open Your Mind and Count Us In', to monitor the effectiveness of the campaign in meeting its goals.
- Commenced development of a framework and support materials for the development and implementation of Disability Access and Inclusion Plans by public authorities.

Major Initiatives For 2005-06

- Implementation of the Commission's Access for Aboriginal and Torres Strait Islander People Policy and Practice.
- Continue to support the development of a coordinated interdepartmental policy and program response to justice issues for people with disabilities.
- Coordinate and manage the Staff Awards, Accessible Communities Awards, Making a Difference Awards and submissions for the Premier's Awards.
- Ensure the introduction of a State-wide Companion Card.
- Development of partnerships with Regional Development Commissions to increase access for people with disabilities to local consultative mechanisms to address access issues in regional communities.
- Redevelop the Commission's website to create a one-stop-shop for people with disabilities and their carers to access information on the disability sector and resources.
- Implementation of Stage Two of the 'You're Welcome – WA Access strategy'.
- Develop the Commission's third five year strategic plan.
- Implementation and training of the Ninth Disability Service Standard, 'The Protection of Human Rights and the Prevention of Abuse and Neglect', to be completed by June 2006.
- Review and revise the standards monitoring processes in line with independent audit outcomes.
- Continue with implementing information strategies for people from culturally and linguistically diverse backgrounds, including translating further brochures.
- Developing further awareness of the rights of people with disabilities through information to different sectors of the Western Australian community.
- Development of a disability awareness package for use in schools.
- Establish a disability research website and network.
- Ensure compliance across the disability sector with the Carers Charter and other provisions under the *Carers Recognition Act 2004*.
- Implementation of the Disability Access and Inclusion Plans with all public authorities.
- Complete sector-wide consultations on the eligibility policy for Commission funded and provided services.
- Develop agreed adaptive functioning assessment tool(s) to assist with the implementation of the Commission's eligibility policy.
- Implement and review interagency partnerships and protocols with key State Government departments consistent with the Commission's commitment to a whole-of-government approach.

- Conduct a Consumer Satisfaction Survey to determine client and carer satisfaction with services.
- Provide data on social participation of people with disabilities through regular consumer surveys and contribute towards developing an integrated national reporting framework.
- Establish a joint Disability Services Commission and Tourism Western Australia Accessible Tourism Reference Group to facilitate tourism opportunities for people with disabilities.

CAPITAL WORKS PROGRAM

The capital works expenditure for 2005-06 provides for the preservation, upgrade and fit-out of the Commission's hostels and group homes. The proposed work will enhance and sustain the economic life of the facilities and contribute to improved service delivery.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
WORKS IN PROGRESS				
Renovation Program				
2004-05	1,800	70	70	1,730
COMPLETED WORKS				
Community Disability Housing Program				
2003-04	1,329	1,329	1,160	-
2004-05	416	416	416	-
Computer Acquisition Program				
2004-05	400	400	400	-
Hostels Redevelopment Program				
2003-04	1,457	1,457	1,208	-
IT Strategic Plan				
2004-05	250	250	250	-
Renovation Program				
2003-04	1,800	1,800	1,770	-
NEW WORKS				
Community Disability Housing Program				
2005-06	450	-	-	450
Computer Acquisition Program				
2005-06	400	-	-	400
Hostels Redevelopment Program				
2005-06	2,650	-	-	2,650
IT Strategic Plan				
2005-06	250	-	-	250
Renovation Program				
2005-06	1,800	-	-	1,800
	13,002	5,722	5,274	7,280

CAPITAL CONTRIBUTION

The Commission's Capital Works Program is to be funded from asset sales, capital contribution and drawdowns from the holding account in 2005-06.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	3,365	3,666	5,274	7,280	4,380	2,689	3,167
Working capital requirement							
Loan and Other Repayments	1,340	511	511	511	511	511	511
	4,705	4,177	5,785	7,791	4,891	3,200	3,678
LESS							
Asset Sales	-	800	250	1,730	-	-	-
Borrowings.....	850	-	2,158	-	-	-	-
Drawdowns from the Holding Account	594	614	614	782	4,080	2,689	1,137
Internal Funds and Balances.....	-	-	-	1,100	-	-	-
Capital Contribution	3,261	2,763	2,763	4,179	811	511	2,541

FINANCIAL STATEMENTS**INCOME STATEMENT
(Controlled)**

	2003-04 Actual ^(a)	2004-05 Budget ^(a)	2004-05 Estimated Actual ^(a)	2005-06 Budget Estimate ^(a)	2006-07 Forward Estimate ^(a)	2007-08 Forward Estimate ^(a)	2008-09 Forward Estimate ^(a)
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	81,324	79,257	84,782	86,163	88,258	91,076	93,558
Superannuation	7,774	7,644	7,461	7,749	7,738	7,785	7,759
Grants and subsidies ^(c)	144,600	159,288	160,504	178,254	195,784	211,603	213,828
Consultancies expense	-	176	181	187	192	198	204
Supplies and services	20,349	22,079	20,546	20,329	21,020	21,675	22,538
Accommodation	4,617	5,115	4,822	4,967	5,117	5,270	5,429
Finance costs	480	677	467	561	503	460	426
Capital User Charge	-	112	112	1,083	1,885	1,938	2,060
Depreciation and amortisation	1,927	1,854	2,034	2,191	2,512	2,561	2,630
Doubtful Debts	71	2	-	2	2	2	-
Costs of disposal of non-current assets	-	485	311	1,650	-	-	-
Other expenses	-	116	60	63	65	67	69
TOTAL COST OF SERVICES	261,142	276,805	281,280	303,199	323,076	342,635	348,501
Income							
User charges and fees	5,540	5,576	5,601	5,778	5,923	6,058	6,209
Grants and subsidies	44,352	45,422	45,782	48,978	50,666	50,723	50,723
Proceeds from disposal of non-current assets ..	-	800	250	1,730	-	-	-
Other Revenue	3,534	750	1,780	2,010	2,010	2,010	2,010
Total Income	53,426	52,548	53,413	58,496	58,599	58,791	58,942
NET COST OF SERVICES	207,716	224,257	227,867	244,703	264,477	283,844	289,559
INCOME FROM STATE GOVERNMENT							
Service Appropriations	207,362	224,133	227,373	244,101	263,874	283,249	288,954
Resources received free of charge	605	235	605	605	605	605	605
TOTAL INCOME FROM STATE GOVERNMENT	207,967	224,368	227,978	244,706	264,479	283,854	289,559
SURPLUS (DEFICIENCY) FOR THE PERIOD	251	111	111	3	2	10	-
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	251	111	111	3	2	10	-

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 1,569; 1,569 and 1,572 respectively.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	73	89	73	73	73	73	73
Restricted cash	4,518	585	2,453	1,643	1,933	2,223	2,513
Receivables	1,380	1,187	1,192	1,203	1,214	1,214	1,214
Amounts receivable for services.....	614	782	782	4,080	2,689	1,137	-
Prepayments	322	-	322	322	322	322	322
Total current assets	6,907	2,643	4,822	7,321	6,231	4,969	4,122
NON-CURRENT ASSETS							
Amounts receivable for services.....	4,671	6,384	6,564	5,335	5,839	7,943	11,254
Land and Buildings	27,418	19,924	27,272	27,675	27,513	27,337	28,415
Plant and equipment.....	3,836	2,287	3,572	2,692	2,166	1,836	2,340
Intangibles.....	-	-	-	538	538	538	538
Other.....	6,631	11,788	9,969	13,348	15,904	16,540	15,492
Total non-current assets.....	42,556	40,383	47,377	49,588	51,960	54,194	58,039
TOTAL ASSETS.....	49,463	43,026	52,199	56,909	58,191	59,163	62,161
CURRENT LIABILITIES							
Superannuation	249	711	-	29	29	57	59
Payables	1,672	509	674	756	822	741	746
Provision for employee entitlements	15,497	15,765	16,137	16,365	16,820	17,266	17,706
Borrowings.....	511	511	511	511	511	511	511
Interest payable	125	167	105	115	101	95	85
Accrued Salaries	924	-	-	329	339	696	1,072
Other.....	975	613	741	669	906	891	805
Total current liabilities.....	19,953	18,276	18,168	18,774	19,528	20,257	20,984
NON-CURRENT LIABILITIES							
Superannuation	-	7,751	-	-	-	-	-
Provision for employee entitlements	7,111	6,211	7,111	7,544	7,770	8,003	8,244
Borrowings.....	6,305	7,952	7,952	7,441	6,930	6,419	5,908
Total non-current liabilities	13,416	21,914	15,063	14,985	14,700	14,422	14,152
TOTAL LIABILITIES.....	33,369	40,190	33,231	33,759	34,228	34,679	35,136
EQUITY							
Contributed Equity	8,780	10,668	11,543	15,722	16,533	17,044	19,585
Accumulated surplus/(deficit)	(28,973)	(29,076)	(28,862)	(28,859)	(28,857)	(28,847)	(28,847)
Reserves	36,287	21,244	36,287	36,287	36,287	36,287	36,287
Total equity.....	16,094	2,836	18,968	23,150	23,963	24,484	27,025
TOTAL LIABILITIES AND EQUITY	49,463	43,026	52,199	56,909	58,191	59,163	62,161

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a)	2004-05 Budget ^(a)	2004-05 Estimated Actual ^(a)	2005-06 Budget Estimate ^(a)	2006-07 Forward Estimate ^(a)	2007-08 Forward Estimate ^(a)	2008-09 Forward Estimate ^(a)
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	205,141	221,638	224,698	241,250	260,681	280,008	285,644
Capital Contribution.....	3,261	2,763	2,763	4,179	811	511	2,541
Holding Account Drawdowns	594	614	614	782	4,080	2,689	1,137
Net cash provided by State government	208,996	225,015	228,075	246,211	265,572	283,208	289,322
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(80,345)	(81,281)	(85,065)	(85,174)	(87,568)	(90,039)	(92,646)
Superannuation	(7,865)	(7,899)	(7,710)	(7,720)	(7,738)	(7,757)	(7,759)
Grants and subsidies	(144,600)	(159,288)	(160,504)	(178,254)	(195,784)	(211,603)	(213,828)
Consultancies payments.....	-	(176)	(176)	(181)	(187)	(192)	(198)
Supplies and services	(19,703)	(21,057)	(21,427)	(19,927)	(20,328)	(21,397)	(22,098)
Accommodation.....	(4,435)	(5,115)	(4,569)	(4,705)	(4,847)	(4,991)	(5,141)
Finance costs.....	(480)	(626)	(487)	(552)	(517)	(466)	(436)
Capital User Charge.....	-	(112)	(112)	(1,083)	(1,885)	(1,938)	(2,060)
Goods and Services Tax	(14,901)	(16,982)	(16,832)	(18,582)	(20,309)	(21,927)	(22,247)
Other.....	-	(116)	(60)	(118)	(123)	(126)	(130)
Receipts							
User charges and fees.....	5,520	5,555	5,555	5,766	5,910	6,058	6,209
Grants and subsidies	44,011	45,422	45,782	48,978	50,666	50,723	50,723
Goods and Services Tax	14,955	16,982	16,832	18,582	20,309	21,927	22,247
Other receipts	3,308	750	2,010	2,010	2,010	2,010	2,010
Net cash from operating activities	(204,535)	(223,943)	(226,763)	(240,960)	(260,391)	(279,718)	(285,354)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(3,297)	(3,666)	(5,274)	(7,280)	(4,380)	(2,689)	(3,167)
Proceeds from sale of non-current assets	-	800	250	1,730	-	-	-
Net cash from investing activities.....	(3,297)	(2,866)	(5,024)	(5,550)	(4,380)	(2,689)	(3,167)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(1,340)	(511)	(511)	(511)	(511)	(511)	(511)
Proceeds from borrowings	850	-	2,158	-	-	-	-
Net cash from financing activities	(490)	(511)	1,647	(511)	(511)	(511)	(511)
NET INCREASE/(DECREASE) IN CASH HELD							
.....	674	(2,305)	(2,065)	(810)	290	290	290
Cash assets at the beginning of the reporting period	3,917	2,979	4,591	2,526	1,716	2,006	2,296
Cash assets at the end of the reporting period.....	4,591	674	2,526	1,716	2,006	2,296	2,586

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Grants to External Service Providers	129,793	143,353	144,916	161,821	178,506	193,480	195,415
Grants to Internal Service Providers.....	14,807	15,935	15,588	16,433	17,278	18,123	18,413
TOTAL	144,600	159,288	160,504	178,254	195,784	211,603	213,828

SPORT AND RECREATION

PART 13 - MINISTER FOR DISABILITY SERVICES; SPORT AND RECREATION; CITIZENSHIP AND MULTICULTURAL INTERESTS; SENIORS

DIVISION 48

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 93 Net amount appropriated to deliver services	18,276	19,643	40,429	50,634	26,524	18,436	20,188
Item 94 Contribution to Community Sporting and Recreation Facilities Fund...	9,250	11,750	10,250	12,250	10,500	9,000	9,151
Amount Authorised by Other Statutes							
- Lotteries Commission Act 1990	9,405	9,520	9,574	9,833	9,988	10,146	10,306
- Salaries and Allowances Act 1975	149	149	149	183	188	194	200
Total appropriations provided to deliver services	37,080	41,062	60,402	72,900	47,200	37,776	39,845
CAPITAL							
Item 167 Capital Contribution	120	2,743	1,777	6,733	700	-	-
GRAND TOTAL	37,200	43,805	62,179	79,633	47,900	37,776	39,845

(a) For comparability purposes, appropriations have been adjusted to reflect the abolition of the Recreation Camps and Reserve Board and the transfer of functions and associated funding to the Department of Sport and Recreation. The assumed date of the transfer is 1 July 2005.

MISSION

Enhance the quality of life of Western Australians through their participation and achievement in sport and recreation.

SIGNIFICANT ISSUES AND TRENDS

- Sport and recreation are critical components of the social fabric of any society and especially in the country areas of Western Australia. Through sport and recreation, social values, norms and policies need to be upheld and reflected so that a safe and enjoyable environment is provided for those who participate, especially within the more vulnerable sectors of our community, such as children, young women and non-English speaking people. Social statements supporting child protection, harassment free sport, anti-racism, codes of behaviour, disability access, gender equity and age appropriate activities are included in the criteria for applications for Sports Lotteries Account (SLA) funding.
- Sport and recreation activities and facilities contribute to the well being of a community and as such all infrastructure planning should be incorporated into broader community infrastructure planning. The allocation of adequate public open space in new and existing urban developments is a crucial factor in future provision of quality sport and recreation environments for Western Australian communities.
- There are ongoing community demands for improved sports facilities at all levels. The State Sporting Facilities Plan (SSFP) provides a strategic and systematic approach for the future development of Western Australia's infrastructure at the national and international level, based on community needs and sustainability.
- The Department is working on strategies to address the predicted 5% increase in Western Australia's population by 2010. Subtle demographic shifts e.g. increasing proportion of mature age persons, increasing proportion of single parent families, immigration from non-traditional localities have specific challenges and opportunities for sport and recreation planners.

- A recent study of Western Australian school children indicates that over the past 18 years, across all age groups measured, the Body Mass Index of children has increased. Alarming, the number of children who are overweight and obese increased from just over 9% of males and 10% of females in 1985 to 23% of males and 30% of females in 2003. The research indicated that while children are active in a variety of ways, levels of activity decline as children get older.
- According to a 2002 study on Western Australian adults (aged over 18 years) 48% are obese and overweight. Research continues to show that moderate level physical activity provides significant physical and mental health benefits to individuals. The data also demonstrates a strong relationship between levels of inactivity and increased health costs to the nation. The Department is actively working on strategies to increase physical activity among our youth and in the general community.
- Drugs in sport – the elite sport arena continues to be tainted by some athletes using performance enhancing drugs and illegal strategies, such as blood doping and potentially gene technology in the future. The Government has implemented legislation to strengthen drug testing in sport in Western Australia and this initiative supports the international efforts of eradicating artificial means of enhancing performance by elite athletes as per the World Anti-Doping Code. The ongoing education and monitoring programs will continue to ensure a sustainable drug free sport and recreation environment.
- The Australian Sports Commission continues its focus of the development of sport through national sporting organisations. In an attempt to ensure the continuation of State representation in national decision-making and implementation of fare equalisation policies/processes to support Western Australian athlete representation in national championships, the Department provides ongoing leadership on a national taskforce reviewing governance models and progressing fare equalisation principles in national and state level sporting organisations.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2004-05 Budget to Parliament on 6 May 2004 are outlined below.

	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Decisions taken prior to State Election				
Additional funding to Western Australian Institute of Sport	172	438	455	455
Mindarie Public Swimming Pool	2,000	500	-	-
Western Australian Netball Association (Inc) - State Netball Centre	2,000	-	-	-
West Australian Football Commission - Loan Extinguishment	(1,500)	(1,500)	(1,500)	(1,500)
Perth Hockey Stadium (Inc) - Loan Extinguishment	(300)	(300)	(300)	(300)
Decisions taken since State Election				
Ellenbrook Centre Swimming Pool	2,500	-	-	-

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Infrastructure and organisational development.	30,755	35,499	54,712	61,466			
<i>Service 2:</i>							
People development in sport and recreation.....	5,283	5,772	6,081	6,140			
<i>Service 3:</i>							
Recreation camps management	4,218	5,426	4,513	7,643			
Total Cost of Services	40,256	46,697	65,306	75,249	51,943	41,802	43,489
<i>Less Income</i>	<i>3,516</i>	<i>3,262</i>	<i>3,398</i>	<i>3,413</i>	<i>3,213</i>	<i>3,354</i>	<i>3,330</i>
Net Cost of Services	36,740	43,435	61,908	71,836	48,730	38,448	40,159
Adjustments ^(a)	340	(2,373)	(1,506)	1,064	(1,530)	(672)	(314)
Appropriation provided to deliver Services.	37,080	41,062	60,402	72,900	47,200	37,776	39,845
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	120	2,743	1,777	6,733	700	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	37,200	43,805	62,179	79,633	47,900	37,776	39,845

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Chief Executive Officer and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal(s).

Government Goal(s)	Desired Outcome(s)	Service(s)
To enhance the quality of life and wellbeing of all people throughout Western Australia.	Enhanced quality of life of Western Australians through their participation and achievement in sport and recreation.	1. Infrastructure and organisational development 2. People development in sport and recreation 3. Recreation camps management

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: Enhanced quality of life of Western Australians through their participation and achievement in sport and recreation.					
Available grant funds allocated (SLA and CSRFF)	100%	100%	100%	100%	
Stakeholders reflecting social policy in their operations	82%	60%	85%	90%	
Satisfaction rating of the agency's consultation advice to clients	96%	80%	85%	85%	
Satisfaction rating of camps management and service delivery	88%	89%	89%	83%	Some reduction in customer satisfaction anticipated due to disruptions expected during the major capital works program.

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Infrastructure and Organisational Development

Provide industry leadership and support for infrastructure and organisational development, through funding and advice to sport and recreation organisations state-wide, including State and local government.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	30,755	35,499	54,712	61,466	The increase is due to the payment of \$24 million in 2005-06 for the redevelopment of Members Equity Stadium, offset by reductions in funding for debt retirement that occurred in 2004-05.
Less Income	436	524	607	596	
Net Cost of Service	30,319	34,975	54,105	60,870	
Adjustments ^(a)	243	(1,378)	(811)	1,462	
Appropriation for delivery of Service	30,562	33,597	53,294	62,332	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost to manage grants.....	\$1,521	\$1,815	\$2,310	\$2,539	The increase in cost is due to the employment of a Project Manager to manage the major facility developments planned in 2005-06. Significant additional funds have been provided to facilitate debt retirement and redevelopment/upgrade of existing facilities.
Average cost of grants provided.....	\$16,507	\$19,254	\$37,402	\$42,029	
Average cost of providing consultancy to organisations	\$6,170	\$7,146	\$7,364	\$7,765	
Full Time Equivalents (FTEs)	74	76	76	78	

Major Achievements For 2004-05

- Continued to implement the SSFP, to ensure the development of sporting facilities is well planned and orchestrated and secured ongoing funding support for SSFP projects over a 10 year period. Developed a brief for a major stadia study looking at options/issues of future major stadia requirements for Perth. Significant planning undertaken regarding a State Netball Training Centre, Lord Forrest Centre (Kalgoorlie) and structure plan for the Mt Claremont Sports Park Precinct.
- Capital works completed include the Stage One for a rectangular stadium at Perth Oval (Members Equity Stadium), the upgrades to Leederville Oval and the State Baseball Centre.
- Major funding support provided toward the retirement of debt for the Subiaco Oval (\$14.5 million), Perth Hockey Stadium (\$3.1 million) and financial assistance through the provision of loans to the Western Australian Cricket Ground (\$2 million) and Rugby WA (\$1.5 million).
- \$1 million allocated toward the completion of the second stage development at Perth Oval to support Perth's Super 14s Rugby team. Balance of project funding (\$24 million) to be allocated in 2005-06.
- \$9 million from the Community Sporting and Recreation Facilities Fund (CSRFF) was allocated to local governments and sport and recreation organisations throughout the State. An audit of 10 CSRFF projects was undertaken to ensure program compliance and to develop case studies to further improve future facility planning.
- Management of the Trails Funding Program and allocation of \$500,000 of Lotterywest funding to support trails development and marketing initiatives throughout Western Australia. Ongoing promotion and implementation of the Future Directions for Trails document in conjunction with the Trails stakeholders.
- Approximately \$11 million from the Sports Lotteries Account was allocated to support sporting organisations in their delivery of participation, development and achievement initiatives, which included \$1.4 million in special initiatives funding. A revised funding assessment system has been developed for implementation within the 2005-06 funding period.
- Facilitated a four year funding model for the Western Australian Institute of Sport (WAIS) to address the shortfall between nominal fixed funding and real increases in the cost of service provision over the forward estimates.
- Provision of \$1.5 million loan to Rugby WA to assist with establishment costs for the new Super 14s team (Western Force).
- Financial support to the establishment of the Active Alliance Western Australia (AAWA) to engage an Executive Director for three years (\$300,000). AAWA is the peak body representing the recreation and fitness sectors in the state.

- Ongoing promotion and implementation of 'Strategic Directions for Western Australian Sport and Recreation 2003-05 (SD3)' across sport and recreation industry stakeholders and planning for development of a fourth edition of 'Strategic Directions SD4' for 2006-08.
- Ongoing implementation of the State Water Safety Framework in conjunction with the Departments of Health and Education and Training.
- Provided education and awareness for sport and recreation around second stage Tort Law Reforms.
- Progress toward enhanced website capability including implementation of coaching and officiating education delivery services on-line.
- Provided executive support for and managed the transition of the Western Australian Boxing Commission to the Professional Combat Sports Commission.
- In addition to progressing the relationship with the Indian Government to provide sporting expertise and assistance for the preparation of the 2010 Commonwealth Games in New Delhi, established links with the Malaysian Government, to provide sporting expertise and assistance.
- Actively promoted and supported utilisation/implementation of sustainability initiatives in the sport and recreation market place (e.g. facility development and management, organisational development and building social capital).
- Progressed feasibility planning processes for key sports identified by local governments as major facility users (tennis, cricket and football) and the proposed relocation of the Claremont Football Club to the Royal Agricultural Showgrounds.
- Education, resources and initiatives developed to support facility management including 'Leading Edge' industry seminars, training needs analysis and asset 'Life Cycle Costing' guidelines publication.
- Investigated development of a Regional Facilities Planning framework and process to support successful regional infrastructure and service planning initiatives State-wide.
- Implemented a facility mapping pilot project in conjunction with local government to assist in strategic facility planning and aid decision making on funding allocation. The project will ultimately link the community with facility users/clubs and local government authorities.
- Successful provision of the National Secretariat for the Sport and Recreation Minister's Council and Standing Committee on Recreation and Sport.
- Provision of programs and services state-wide through our regional service supporting improved access to sport and recreation training, education, resources, athlete support programs, student placement programs and improved contribution of sport and recreation input into local/regional level community and infrastructure planning.
- Successful relocation of the Department of Sport and Recreation's Perry Lakes office to new premises at Leederville Oval, including management of the government investment in the fit-out of the new premises which were built by the Town of Vincent.

Major Initiatives For 2005-06

- The SSFP will continue to be used as a tool to encourage well planned facilities that meet both the training and competition requirements of Western Australian sport e.g. the State Indoor Centre and WAIS.
- \$9 million will be allocated to local governments and sport and recreation organisations through the CSRFF – reinforcing the State Government's commitment to building healthy communities.
- Complete the strategic facility plans for tennis, cricket and football, and develop strategies to inform land use planning at a local, regional and state level. Progress facility planning on election commitments made for swimming pools in the Cities of Swan and Wanneroo.

- Implement a research project on indoor air and water quality in aquatic centres in conjunction with local government and the University of Western Australia (UWA) School of Population Health.
- Progress implementation of the Trails Future Directions document and manage the Trails Funding Program and allocation of \$500,000 of Lotterywest funding to support trails development and marketing initiatives throughout Western Australia.
- Ongoing promotion/support of sustainability initiatives in the sport and recreation market place (e.g. facility development and management, organisational development and building social capital).
- Oversee the development of a sport and recreation industry strategic directions document for 2006-08 on behalf of the industry in Western Australia.
- Improved sport and recreation research and evidence base to support policy development and service delivery (e.g. workplace health and physical activity, regional participation, community perceptions of sport and recreation issues and sport/tourism).
- Approximately \$10 million will be allocated from the SLA to support sporting organisations in their delivery of participation, development and achievement initiatives including Special Initiatives targeted to the achievement of the Government social outcome priorities such as 'youth at risk'. Implementation of an assessment based system for funding and inclusion of a triennial funding component.
- Promote sport and recreation to other agencies to assist them in achieving their objectives (e.g. Departments of Justice, Health, Education and Training, and Tourism).
- Development of an awareness and education program to support roll-out of the impending screening legislation for people working with children.
- Ongoing support of beach safety and water safety initiatives through both the Surf Life Saving Society and Royal Life Saving Society, and implementation of the State Water Safety Framework in conjunction with the Departments of Health and Education and Training.
- Continued delivery of the state-wide communications infrastructure (line costs and professional support) including the Sports House framework.
- Ongoing development of relationships with the Indian and Malaysian Governments regarding the provision of sporting expertise and assistance. Development of partnerships resulting in attraction of major international sporting events to Western Australia.
- Provision of the National Secretariat for the Sport and Recreation Minister's Council and Standing Committee on Recreation and Sport for the remainder of 2005.
- Implement the facility mapping project from pilot project to final stage.

Service 2: People Development in Sport and Recreation

Provide information, advice and education support to personnel involved in sport and recreation service delivery (e.g. coaches, officials, local governments, facility and trail managers, administrators and volunteers).

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	5,283	5,772	6,081	6,140	
Less Income	1,406	1,140	1,165	1,240	
Net Cost of Service	3,877	4,632	4,916	4,900	
Adjustments ^(a)	616	(590)	(214)	(7)	
Appropriation for delivery of Service	4,493	4,042	4,702	4,893	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost of providing the contact type services	\$509	\$577	\$632	\$626	
Full Time Equivalent (FTEs)	31	32	32	32	

Major Achievements For 2004-05

- Provided policy and program support to the Premier's Physical Activity Taskforce (PATF), including initiation of a Physical Activity in the Workplace Review to support future work to be undertaken by the PATF.
- Ongoing delivery of the Volunteer Management Scheme in partnership with Rio Tinto to support the delivery of volunteer management services with State sport associations and local governments.
- Continued implementation of the Drugs in Sport education program and the Drugs in Sport Policy and kept industry informed of developments and impacts of the World Anti-Doping Code.
- Contributed to the development and promotion of the Fitness Industry Code of Practice and Fitness Industry Professional Standards.
- Successful conduct of the National Leaders in Sport Conference in Perth, an initiative of the Sport and Recreation Minister's Council, which included the state-wide conference 'Active 2004' as a program stream and conduct of the Northern Regions Recreation Conference.
- Support provided for the high performance athletes attending WAIS and the Western Australian members of the 2004 Olympic and Paralympic teams to compete in the Athens 2004 Games.
- Ongoing management of the Academy of Sport Program supporting athletes with potential in regional Western Australia.
- Increased penetration of youth leadership initiatives, especially in regional areas, supported through Special Initiatives funding grants and a funding partnership with the Police and Citizens Youth Club.

- Support provided (including office accommodation and other infrastructure arrangements) for the establishment and delivery of the Federal Government's Active After School Communities program.
- Developed and submitted to the Australian Sports Commission a proposal to expand the Indigenous Sport program. Principles endorsed and paper tabled with the national office of the Department of Communication, Information Technology and the Arts.
- Sport education opportunities accessible to more regional and remote Indigenous communities.
- Improved access to coaching and officiating resources/information via online and expanded service delivery to regionally based coaches and officials.
- Undertook a state-wide needs analysis of regional women in sport and recreation.
- Strategies developed and implemented to encourage State sporting associations and peak recreation organisations to cater for needs of seniors. Research to support improved development and marketing of sport and recreation activities for seniors commenced as part of the Active Ageing Strategy implementation.
- Facilitated improved access to sport and recreation personnel in the regions through partnerships with UWA, local government and commercial providers.

Major Initiatives For 2005-06

- Ongoing support for sport and recreation volunteers and community based organisations through the Rio Tinto Volunteer Management Scheme and Club Development initiatives, resources and grants.
- Ongoing support for high performance athletes attending WAIS and provide assistance to State sport organisations regarding the development of sport performance plans for athlete development in line with the Future Success, Strategic Plan for High Performance Sport in Western Australia.
- Continue to administer and expand the Academy of Sport Program supporting athletes with potential in regional and remote areas.
- Increased delivery of youth leadership initiatives within the school and community environments including conduct of pilot programs with education.
- Development of resources and information to support improved promotion and marketing of sport and recreation activities to seniors.
- Facilitate Indigenous participation and skill development initiatives in partnership with the Federal Government's Indigenous Coordination Centres.
- Strengthened state-wide delivery mechanisms for coaches, officials and women in sport initiatives.
- Host the 'Active 2005' sport and recreation industry conference, the 2005 Sport and Recreation Industry Awards and the 2005 Northern Regions Recreation Conference.
- Enhance website capability and functionality including installation of a web content management system.

Service 3: Recreation Camps Management

The Department of Sport and Recreation is responsible for six recreation camps, of which it operates five. One camp, Quaranup, is leased to a private operator. All camps offer outdoor recreation programs which are designed to provide experiential opportunities to the community.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	4,218	5,426	4,513	7,643	The capital works program includes over \$3 million of maintenance expenditure in 2005-06, which directly impacts cost of service. Some reduction is anticipated during the capital works program.
Less Income	1,674	1,598	1,626	1,577	
Net Cost of Service	2,544	3,828	2,887	6,066	
Adjustments ^(a)	(519)	(405)	(481)	(391)	
Appropriation for delivery of Service	2,025	3,423	2,406	5,675	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per bed night	\$45.86	\$62.83	\$58.67	\$125.03	Increase in cost due to a reduction in bednights as a result of extended periods of disruption to accommodation and catering services during the capital works program.
Average cost per participation ^(a)	\$20.04	\$28.83	\$17.61	\$22.72	Increased demand in 2004-05 created efficiencies. Reduction anticipated in 2005-06 due to disruption associated with the capital works program.
Full Time Equivalents (FTEs)	19	24	20	21	

(a) Program participations were introduced in 2003-04 as an effectiveness indicator. It reflects the number of activities participants undertake across a range of programs (i.e. one person may undertake three programs in one day which is recorded as three participations).

Major Achievements For 2004-05

- Completed the integration of the Recreation Camps and Reserve Board operations within the Department of Sport and Recreation.
- Funding secured and project scope finalised for the Capital Investment Plan, with maintenance and capital upgrade works at Ern Halliday, Point Walter, Quaranup and Woodman Point with restorative works commenced at Quaranup.
- Major capital works completed at Woodman Point with restoration of the Isolation Hospital in accordance with heritage standards. Completion of works assisted by grant funding by Lotterywest through the Friends of Woodman Point Group. Further redevelopment of the project will occur under the Capital Investment Plan.
- Disposal options investigated for Tone River Wilderness Cottages.

- New and alternative sites investigated to replace the existing camp at Bickley with a view to expand the camps chain to enable more Western Australians to experience adventure recreation programs and activities.
- Management appointed and program activities implemented at Woodman Point Recreation Camp.
- Bed replacement program completed and program infrastructure development commenced.
- Ongoing work toward achieving accreditation of all camps within the Australian Campsite and Outdoor Activity Provider Accreditation Program under the auspices of the Australian Camping Association benchmarks.
- Successfully operated a range of youth initiated programs involving government and commercial providers (e.g. Variety Club program for children with cancer and the Duke of Edinburgh Award).
- Developed a uniform marketing approach as part of the overall marketing plan of the camps chain.
- Completed development of specifications for online booking system.

Major Initiatives For 2005-06

- Develop and manage construction timetable to minimise the impact of the Capital Investment Plan on camp operational activities (through flexible service delivery ensure maintenance of revenue streams, bed nights and participation to current standards).
- Continue to manage Tone River Wilderness Camp on minimal maintenance basis whilst investigating and progressing site disposal.
- Implement a new camp initiative directed at youth at risk in partnership with key government agencies, i.e. Departments of Justice and Community Development.
- Continue work toward achieving accreditation of all camps within the Australian Campsite and Outdoor Activity Provider Accreditation Program under the auspices of the Australian Camping Association benchmarks.
- Implement a new online booking system for camps which increases the efficiency of resource allocation and improves the reporting capabilities to stakeholders.
- Conduct feasibility for a new campsite. Review the future use of Bickley Camp.

CAPITAL WORKS PROGRAM

The allocation of \$12.4 million for the camps Capital Investment Plan to provide facilities and amenities that meet current community expectations.

Aggregate expenditure for each camp as part of the reinvestment upgrade in 2005-06 is as follows:

- Woodman Point - \$4.9 million;
- Ern Halliday - \$4.2 million;
- Point Walter - \$2.0 million;
- Quaranup - \$0.7 million; and
- Bickley - \$0.4 million.

In addition, \$250,000 will be allocated across all camps for general upgrade works as well as \$15,000 for bed replacement.

The allocation of \$200,000 for computer hardware/software and \$70,000 for regional information access relate to the ongoing replacement of network hardware and software consistent with industry standards and to ensure regional offices continue to have access to a contemporary communications environment.

The allocation of \$80,000 for the office equipment replacement program to ensure effective infrastructure is in place to support metropolitan and regional output delivery.

State Sporting Facilities Plan projects:

- the allocation of \$24 million in 2005-06 to fast-track Stage Two of the Members Equity Stadium redevelopment at a total cost of \$25 million;
- the allocation of \$2 million towards the State Netball Training Centre; and
- the allocation of \$1.7 million towards the State Indoor Centre which will be capable of serving the needs of a variety of sports.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
WORKS IN PROGRESS				
Reinvestment Project				
Ern Halliday Recreation Camp	3,752	250	250	2,702
Point Walter Recreation and Conference Centre - New Works	1,435	100	100	1,335
Quaranup Camp	468	301	301	167
Woodman Point Recreation Camp - Restorative Maintenance	4,378	173	173	2,973
State Sporting Facilities Plan				
Members Equity Stadium - Stage 2	25,000	1,000	1,000	24,000
COMPLETED WORKS				
Bed Replacement				
2002-03 Program	15	15	7	-
2003-04 Program	15	15	15	-
2004-05 Program	15	15	15	-
Camps Upgrade General				
2003-04 Program	250	250	62	-
2004-05 Program	250	250	250	-
Computer Hardware and Software				
2003-04 Program	200	200	25	-
2004-05 Program	200	200	200	-
Data Projectors for Regional Offices	15	15	15	-
Election Commitment				
West Coast Dive Park	250	250	250	-
New Computer Booking System	150	150	16	-
Office Accommodation - Relocation from Perry Lakes				
Fit-Out	1,877	1,877	1,832	-
Regional Information Access Program				
2004-05 Program	70	70	70	-
Reinvestment Project				
Bickley Camp Improvements	200	200	156	-
State Sporting Facilities Plan				
Perth Oval Redevelopment	6,079	6,079	1,579	-
Tom Bateman Reserve Baseball	1,625	1,625	973	-
NEW WORKS				
Bed Replacement				
2005-06 Program	15	-	-	15
Camps Upgrade General				
2005-06 Program	250	-	-	250
Computer Hardware and Software				
2005-06 Program	200	-	-	200
Office Equipment Replacement Program				
2005-06 Program	80	-	-	80
Regional Information Access Program				
2005-06 Program	70	-	-	70
Reinvestment Project				
Bickley Outdoor Recreation Camp	260	-	-	260
Bickley Outdoor Recreation Camp - Restorative Maintenance	184	-	-	184
Ern Halliday Recreation Camp - Restorative Maintenance	1,476	-	-	1,476
Point Walter Recreation and Conference Centre - Restorative	635	-	-	635
Quaranup Camp - Maintenance Upgrade	539	-	-	539
Woodman Point Recreation Camp	1,895	-	-	1,895
State Sporting Facilities Plan				
State Indoor Centre	1,700	-	-	1,700
Netball State Training Centre	2,000	-	-	2,000
	55,548	13,035	7,289	40,481

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	5,970	10,519	7,289	40,481	12,144	3,499	4,496
	5,970	10,519	7,289	40,481	12,144	3,499	4,496
LESS							
Drawdowns from the Holding Account	205	2,279	558	2,410	322	409	336
Funding Included in Service Appropriations ^(a)	4,830	5,497	3,755	31,258	11,122	3,090	4,160
Internal Funds and Balances	815	-	1,199	80	-	-	-
Capital Contribution	120	2,743	1,777	6,733	700	-	-

(a) Capital works expensed through the Income Statement.

FINANCIAL STATEMENTS

INCOME STATEMENT
(Controlled)

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	6,828	7,409	7,576	8,049	8,007	8,388	8,548
Superannuation	720	688	698	718	738	761	782
Grants and subsidies ^(c)	25,134	29,502	48,623	54,638	32,805	23,550	24,861
Supplies and services	4,200	4,659	4,710	4,534	4,508	4,528	4,671
Accommodation	906	2,432	1,695	4,314	2,467	1,135	1,140
Capital User Charge	1,495	960	960	1,744	2,094	2,116	2,158
Depreciation and amortisation	791	812	812	1,084	1,084	1,084	1,084
Doubtful Debts	20	-	-	-	-	-	-
Costs of disposal of non-current assets	8	-	-	-	-	-	-
Other expenses	154	235	232	168	240	240	245
TOTAL COST OF SERVICES	40,256	46,697	65,306	75,249	51,943	41,802	43,489
Income							
User charges and fees	1,690	1,838	1,818	1,730	2,065	2,201	2,177
Grants and subsidies	1,626	1,354	1,444	1,391	1,078	1,078	1,078
Proceeds from disposal of non-current assets ..	8	-	-	-	-	-	-
Other Revenue	192	70	136	292	70	75	75
Total Income	3,516	3,262	3,398	3,413	3,213	3,354	3,330
NET COST OF SERVICES	36,740	43,435	61,908	71,836	48,730	38,448	40,159
INCOME FROM STATE GOVERNMENT							
Service Appropriations	37,080	41,062	60,402	72,900	47,200	37,776	39,845
Resources received free of charge	371	407	407	420	433	446	446
Liabilities assumed by the Treasurer	70	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	37,521	41,469	60,809	73,320	47,633	38,222	40,291
SURPLUS (DEFICIENCY) FOR THE PERIOD	781	(1,966)	(1,099)	1,484	(1,097)	(226)	132
Extraordinary items	9,200	-	-	-	-	-	-
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	9,981	(1,966)	(1,099)	1,484	(1,097)	(226)	132

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 124, 128 and 131 respectively.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	2,164	1,031	835	387	282	417	555
Restricted cash	7,433	2,784	3,782	5,433	4,720	4,150	3,580
Receivables	1,518	1,263	1,507	1,507	1,507	1,507	1,507
Inventories	18	20	18	18	18	18	18
Amounts receivable for services	2,279	689	2,410	347	409	336	-
Prepayments	75	89	75	75	75	75	75
Total current assets	13,487	5,876	8,627	7,767	7,011	6,503	5,735
NON-CURRENT ASSETS							
Amounts receivable for services	115	263	263	1,007	1,682	2,430	3,514
Land and Buildings	5,177	7,990	5,704	14,223	14,778	14,633	14,488
Plant and equipment	456	1,418	2,203	2,225	2,184	2,230	2,203
Intangibles	-	-	-	35	35	35	35
Loans and Advances	-	-	3,500	3,710	3,530	3,800	4,400
Total non-current assets	5,748	9,671	11,670	21,200	22,209	23,128	24,640
TOTAL ASSETS	19,235	15,547	20,297	28,967	29,220	29,631	30,375
CURRENT LIABILITIES							
Payables	1,097	1,014	1,055	1,029	1,035	1,059	1,064
Provision for employee entitlements	899	791	948	963	965	967	969
Accrued Salaries	322	4	-	29	58	87	116
Other	316	413	300	310	347	353	353
Total current liabilities	2,634	2,222	2,303	2,331	2,405	2,466	2,502
NON-CURRENT LIABILITIES							
Provision for employee entitlements	509	604	652	640	640	640	640
Total non-current liabilities	509	604	652	640	640	640	640
TOTAL LIABILITIES	3,143	2,826	2,955	2,971	3,045	3,106	3,142
EQUITY							
Contributed Equity	(8,647)	(5,804)	(6,870)	(137)	563	563	563
Accumulated surplus/(deficit)	18,410	8,846	17,311	18,795	17,698	17,472	17,604
Reserves	6,329	9,679	6,901	7,338	7,914	8,490	9,066
Total equity	16,092	12,721	17,342	25,996	26,175	26,525	27,233
TOTAL LIABILITIES AND EQUITY	19,235	15,547	20,297	28,967	29,220	29,631	30,375

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

CASHFLOW STATEMENT
(Controlled)

	2003-04 Actual ^(a)	2004-05 Budget ^(a)	2004-05 Estimated Actual ^(a)	2005-06 Budget Estimate ^(a)	2006-07 Forward Estimate ^(a)	2007-08 Forward Estimate ^(a)	2008-09 Forward Estimate ^(a)
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	36,473	40,225	59,565	71,809	46,116	36,692	38,761
Capital Contribution.....	120	2,743	1,777	6,733	700	-	-
Holding Account Drawdowns	205	2,279	558	2,410	347	409	336
Net cash provided by State government	36,798	45,247	61,900	80,952	47,163	37,101	39,097
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(6,741)	(7,653)	(7,746)	(8,017)	(7,976)	(8,357)	(8,517)
Superannuation	(649)	(688)	(698)	(718)	(738)	(761)	(782)
Grants and subsidies	(24,902)	(29,502)	(48,623)	(54,638)	(32,805)	(23,550)	(24,861)
Supplies and services	(3,780)	(4,268)	(4,309)	(4,138)	(4,069)	(4,058)	(4,220)
Accommodation.....	(922)	(2,432)	(1,695)	(4,314)	(2,467)	(1,135)	(1,140)
Capital User Charge.....	(1,631)	(960)	(960)	(1,744)	(2,094)	(2,116)	(2,158)
Goods and Services Tax	(1,595)	(1,735)	(1,600)	(3,310)	(3,568)	(2,567)	(2,277)
Other.....	(149)	(235)	(232)	(168)	(240)	(240)	(245)
Receipts							
User charges and fees.....	1,677	1,838	1,818	1,738	2,102	2,207	2,177
Grants and subsidies	1,286	1,354	1,444	1,391	1,078	1,078	1,078
Goods and Services Tax	1,580	1,735	1,600	3,310	3,568	2,567	2,277
Other receipts	162	70	136	292	70	75	75
Net cash from operating activities.....	(35,664)	(42,476)	(60,865)	(70,316)	(47,139)	(36,857)	(38,593)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(392)	(5,082)	(2,515)	(9,223)	(1,022)	(409)	(336)
Purchase of investments.....	-	-	(3,500)	(600)	(600)	(600)	(600)
Proceeds from sale of non-current assets	8	-	-	-	-	-	-
Proceeds from sale of investments	-	-	-	390	780	330	-
Net cash from investing activities.....	(384)	(5,082)	(6,015)	(9,433)	(842)	(679)	(936)
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	750	(2,311)	(4,980)	1,203	(818)	(435)	(432)
Cash assets at the beginning of the reporting period	8,847	6,126	9,597	4,617	5,820	5,002	4,567
Cash assets at the end of the reporting period.....	9,597	3,815	4,617	5,820	5,002	4,567	4,135

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Community Sporting and Recreational Facilities Fund.....	8,498	12,430	12,040	9,750	10,200	8,700	8,851
Sports Lotteries Account	8,226	10,289	10,128	10,351	10,216	10,031	10,191
Sports Financial Grants.....	7,996	6,359	26,007	34,113	11,965	4,395	5,395
Commonwealth Grants	414	424	448	424	424	424	424
TOTAL	25,134	29,502	48,623	54,638	32,805	23,550	24,861

TRUST ACCOUNT DETAILS**Community Sporting and Recreation Facilities Trust Fund**

The Fund holds moneys appropriated for the purpose of making grants for the development of public sporting and recreation facilities and for the management and administration of those grants.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
Opening Balance.....	1,799	1,499	2,689	599
Receipts:				
Appropriations	9,250	11,750	10,250	12,250
Other.....	-	-	-	-
	11,049	13,249	12,939	12,849
Payments	8,360	12,500	12,340	10,050
CLOSING BALANCE	2,689	749	599	2,799

Sports Lotteries Trust Fund

The purpose of the Account is to hold moneys received, pursuant to Section 22(2)(c) and 22(3) of the *Lotteries Commission Act*, to be applied in such proportions and among such bodies engaged in the conduct of sport in the State.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
Opening Balance.....	3,580	3,175	4,175	2,937
Receipts:				
Appropriations	9,405	9,520	9,574	9,833
Other.....	-	-	-	-
	12,985	12,695	13,749	12,770
Payments	8,810	10,660	10,812	10,765
CLOSING BALANCE	4,175	2,035	2,937	2,005

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
Revenue received for provision of accommodation and recreation programs	1,578	1,598	1,626	1,585
Proceeds from the provision of sport participation services to the Commonwealth	821	806	847	837
Proceeds from the provision of sport development services to industry bodies.....	564	788	789	707
Other.....	162	70	136	292
GST input credits	1,150	1,414	1,174	2,869
GST receipts on sales.....	430	321	426	441
TOTAL	4,705	4,997	4,998	6,731

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

WESTERN AUSTRALIAN SPORTS CENTRE TRUST

PART 13 - MINISTER FOR DISABILITY SERVICES; SPORT AND RECREATION; CITIZENSHIP AND MULTICULTURAL INTERESTS; SENIORS

DIVISION 49

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 95 Net amount appropriated to deliver services	13,706	14,031	14,688	14,226	14,752	15,226	15,331
Total appropriations provided to deliver services	13,706	14,031	14,688	14,226	14,752	15,226	15,331
CAPITAL							
Item 168 Capital Contribution	840	890	1,115	900	-	85	100
GRAND TOTAL	14,546	14,921	15,803	15,126	14,752	15,311	15,431

MISSION

To manage and promote major state owned sporting, recreation and entertainment facilities for the benefit of all Western Australians by delivering excellence in venue presentation, customer service and financial management.

SIGNIFICANT ISSUES AND TRENDS

- The completion of the sporting precinct structure plan and imminent construction of athletics, basketball and rugby facilities by the Town of Cambridge on land adjacent to Challenge Stadium provide an opportunity to formulate a development plan for Challenge Stadium based on the outcome of the Challenge Stadium feasibility study needs assessment.
- Approval of funding from the Community Sport and Recreation Facilities Fund will enable the Trust to work closely with the City of Joondalup and the Arena Community Sport and Recreation Association to establish new facilities at Arena Joondalup to cater for athletics, netball, rugby league and rugby union.
- The Trust is actively seeking a replacement naming rights sponsor for Challenge Stadium and a new naming rights sponsor for Arena Joondalup.
- The Trust continues to work with all key stakeholders to ensure an equitable balance for venue access.

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Management of elite sport facilities	11,577	12,217	12,200	12,300			
<i>Service 2:</i>							
Management of community sport, entertainment and recreation facilities	17,540	16,208	16,882	16,635			
Total Cost of Services	29,117	28,425	29,082	28,935	29,805	30,688	31,321
<i>Less Income</i>	<i>15,137</i>	<i>14,671</i>	<i>14,671</i>	<i>14,973</i>	<i>15,313</i>	<i>15,652</i>	<i>15,990</i>
Net Cost of Services	13,980	13,754	14,411	13,962	14,492	15,036	15,331
Adjustments ^(a)	(274)	277	277	264	260	190	-
Appropriation provided to deliver Services.	13,706	14,031	14,688	14,226	14,752	15,226	15,331
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	840	890	1,115	900	-	85	100
TOTAL CONSOLIDATED FUND APPROPRIATIONS	14,546	14,921	15,803	15,126	14,752	15,311	15,431

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Chairperson, Chief Executive Officer and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal(s).

Government Goal(s)	Desired Outcome(s)	Service(s)
To enhance the quality of life and wellbeing of all people throughout Western Australia.	Provision of facilities for elite sports training and competition.	1. Management of elite sport facilities
	Provision of facilities for community sport, entertainment and recreation.	2. Management of community sport, entertainment and recreation facilities

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: Provision of facilities for community sport, entertainment and recreation.					
Customer satisfaction at Challenge Stadium....	81%	85%	82%	82%	
Customer satisfaction at Arena Joondalup	84%	85%	84%	84%	
Customer satisfaction at SpeedDome.....	90%	85%	85%	84%	

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Management of Elite Sport Facilities

Manage and maintain facilities of an international level for elite sport programs.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	11,577	12,217	12,200	12,300	
Less Income	844	800	850	860	
Net Cost of Service	10,733	11,417	11,350	11,440	
Adjustments ^(a)	-	277	277	264	
Appropriation for delivery of Service	10,733	11,694	11,627	11,704	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per hour of providing elite training and competition	\$316	\$342	\$340	\$345	
Full Time Equivalents (FTEs)	95	95	95	95	

Major Achievements For 2004-05

- Western Australian Sports Centre Trust venues continue to attract local, national and international events, providing a multitude of benefits to the Western Australian community. Increased visitor numbers to the facilities generates additional revenue for the Trust to reinvest in infrastructure and facility management. The additional funds generated by increased visitor numbers to the State benefits local businesses and creates jobs.
- In 2004-05, the Western Australian Sports Centre Trust:
 - hosted the Wildcat's National Basketball League home fixtures at Challenge Stadium;
 - hosted the Perth Oriel's Commonwealth Bank Trophy National Netball League fixtures at Challenge Stadium;
 - staged the Perth International Track Cycling Grand Prix at the SpeedDome;
 - hosted the 6th Federation Internationale De Natation Amateur (FINA) Junior Women's World Water Polo Championships at Challenge Stadium;
 - hosted the National Taekwondo Championships at SpeedDome;
 - hosted Joondalup Falcons Football Club home games at Arena Joondalup; and
 - hosted a pre-season AFL Football Game at Arena Joondalup.

Major Initiatives For 2005-06

- In 2005-06, the Western Australian Sports Centre Trust is planning to:
 - host the Wildcat's National Basketball League home fixtures at Challenge Stadium;
 - host the Perth Oriel's Commonwealth Bank Trophy National Netball League fixtures at Challenge Stadium;
 - stage the Perth International Track Cycling Grand Prix at the SpeedDome;
 - host Joondalup Falcons Football Club home games at Arena Joondalup;
 - host the National Junior Diving Championships at Challenge Stadium;
 - host the National Under 16 Water Polo Club Championships at Challenge Stadium;
 - host the Indian Pacific Rim University Games at Challenge Stadium;
 - host the National Junior Track Cycling Championships at the SpeedDome; and
 - host the World Cup Darts Championships at Challenge Stadium.

Service 2: Management of Community Sport, Entertainment and Recreation Facilities

Manage and market facilities which encourage community sport, entertainment and recreation to maximise utilisation, revenue and reduce net operating cost.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	17,540	16,208	16,882	16,635	
Less Income	14,293	13,871	13,821	14,113	
Net Cost of Service	3,247	2,337	3,061	2,522	
Adjustments ^(a)	(274)	-	-	-	
Appropriation for delivery of Service	2,973	2,337	3,061	2,522	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per patron visit to Challenge Stadium	\$7.32	\$8.24	\$8.20	\$8.25	
Average cost per patron visit to Arena Joondalup	\$6.57	\$7.99	\$8.00	\$8.05	
Full Time Equivalents (FTEs)	95	95	95	95	

Major Achievements For 2004-05

- Staged two major rock concerts at Arena Joondalup attracting total attendances in excess of 50,000 people.
- Staged a number of concerts at Challenge Stadium.
- Completed repairs and maintenance at a cost of \$500,000 comprising:
 - replacing the chiller and carrying out roof and cladding repairs at Challenge Stadium;
 - landscaping and repairing astro turf at Arena Joondalup; and
 - replacing the carpets at Midvale SpeedDome.

Major Initiatives For 2005-06

- Continue to stage major rock concerts and regular community entertainment events at Arena Joondalup.
- Increase the number of concerts and entertainment events at Challenge Stadium.
- Seek a major venue naming rights sponsor for Challenge Stadium and Arena Joondalup.

CAPITAL WORKS PROGRAM

The Capital Works Program for 2005-06 comprises \$900,000 for capital upgrades, maintenance and replacement at the Trust's venues, comprises Arena Joondalup \$290,000, Challenge Stadium \$570,000 and Midvale SpeedDome \$40,000.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
COMPLETED WORKS				
Arena Joondalup				
Access to Moore Drive and Bitumen Carpark	840	840	780	-
Capital Upgrades and Maintenance				
2004-05 Program	890	890	890	-
Challenge Stadium				
Geothermal heating of swimming pools.....	1,350	1,350	160	-
Office Equipment and Computer Replacement Program.....	245	245	10	-
NEW WORKS				
Capital Upgrades and Maintenance				
2005-06 Program	900	-	-	900
	4,225	3,325	1,840	900

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	2,117	900	1,840	900	1,350	1,665	1,727
	2,117	900	1,840	900	1,350	1,665	1,727
LESS							
Drawdowns from the Holding Account	567	10	10	-	1,025	1,190	1,627
Funding Included in Service Appropriations ^(a)	-	-	-	-	325	390	-
Internal Funds and Balances	710	-	715	-	-	-	-
Capital Contribution	840	890	1,115	900	-	85	100

(a) Capital works expensed through the Income Statement.

FINANCIAL STATEMENTS

INCOME STATEMENT
(Controlled)

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	7,370	7,980	8,220	8,257	8,620	8,960	9,311
Superannuation	652	670	674	694	714	734	755
Cost of Goods Sold	2,085	1,950	1,950	2,000	2,050	2,090	2,140
Supplies and services	7,041	5,385	5,846	5,246	5,571	5,987	6,132
Accommodation	1,078	1,120	1,120	1,150	1,180	1,210	1,240
Capital User Charge	7,753	8,136	8,088	8,190	8,247	8,268	8,283
Depreciation and amortisation	2,324	2,354	2,354	2,531	2,531	2,531	2,531
State Taxes	441	495	495	510	525	540	550
Other expenses	373	335	335	357	367	368	379
TOTAL COST OF SERVICES	29,117	28,425	29,082	28,935	29,805	30,688	31,321
Income							
User charges and fees	13,230	12,736	12,736	13,000	13,300	13,600	13,900
Grants and subsidies	249	400	400	400	400	400	400
Interest revenue	85	70	70	70	70	70	70
Other Revenue	1,573	1,465	1,465	1,503	1,543	1,582	1,620
Total Income	15,137	14,671	14,671	14,973	15,313	15,652	15,990
NET COST OF SERVICES	13,980	13,754	14,411	13,962	14,492	15,036	15,331
INCOME FROM STATE GOVERNMENT							
Service Appropriations	13,706	14,031	14,688	14,226	14,752	15,226	15,331
TOTAL INCOME FROM STATE GOVERNMENT	13,706	14,031	14,688	14,226	14,752	15,226	15,331
SURPLUS (DEFICIENCY) FOR THE PERIOD	(274)	277	277	264	260	190	-
Change in Equity arising from transfer of assets/liabilities	1,140	-	-	-	-	-	-
Extraordinary items	218	-	-	-	-	-	-
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,084	277	277	264	260	190	-

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 190, 190 and 190 respectively.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	1,146	161	658	722	762	762	562
Receivables	521	690	721	871	871	871	871
Inventories.....	373	400	473	523	523	523	523
Amounts receivable for services.....	10	-	-	1,025	1,190	1,627	1,627
Prepayments.....	39	100	39	89	89	89	89
Total current assets	2,089	1,351	1,891	3,230	3,435	3,872	3,672
NON-CURRENT ASSETS							
Amounts receivable for services.....	5,885	8,289	8,289	9,795	11,146	12,050	12,954
Land and Buildings.....	93,443	92,644	92,399	90,475	88,521	86,567	84,613
Receivables	200	100	100	-	100	100	100
Plant and equipment.....	3,480	3,831	4,010	4,303	4,751	5,449	6,599
Total non-current assets.....	103,008	104,864	104,798	104,573	104,518	104,166	104,266
TOTAL ASSETS.....	105,097	106,215	106,689	107,803	107,953	108,038	107,938
CURRENT LIABILITIES							
Payables	1,402	520	1,359	1,359	1,349	1,349	1,349
Provision for employee entitlements	674	620	674	589	599	599	599
Non interest-bearing liabilities (Borrowings)	-	200	-	-	-	-	-
Accrued Salaries	349	230	359	359	359	359	359
Other.....	712	1,263	895	1,130	1,220	1,230	1,230
Total current liabilities.....	3,137	2,833	3,287	3,437	3,527	3,537	3,537
NON-CURRENT LIABILITIES							
Provision for employee entitlements	350	400	400	354	354	354	354
Non interest-bearing liabilities (Borrowings)	1,000	600	1,000	800	600	400	200
Other.....	210	100	210	256	256	256	256
Total non-current liabilities	1,560	1,100	1,610	1,410	1,210	1,010	810
TOTAL LIABILITIES.....	4,697	3,933	4,897	4,847	4,737	4,547	4,347
EQUITY							
Contributed Equity.....	2,884	3,774	3,999	4,899	4,899	4,984	5,084
Accumulated surplus/(deficit)	80,882	80,284	81,159	81,423	81,683	81,873	81,873
Reserves	16,634	18,224	16,634	16,634	16,634	16,634	16,634
Total equity.....	100,400	102,282	101,792	102,956	103,216	103,491	103,591
TOTAL LIABILITIES AND EQUITY.....	105,097	106,215	106,689	107,803	107,953	108,038	107,938

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	11,338	11,627	12,284	11,695	12,211	12,695	12,800
Capital Contribution.....	840	890	1,115	900	-	85	100
Holding Account Drawdowns	567	10	10	-	1,025	1,190	1,627
Net cash provided by State government	12,745	12,527	13,409	12,595	13,236	13,970	14,527
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(7,133)	(7,920)	(8,160)	(8,388)	(8,610)	(8,960)	(9,311)
Superannuation	(652)	(670)	(674)	(694)	(714)	(734)	(755)
Supplies and services	(9,048)	(7,450)	(7,911)	(7,152)	(7,678)	(8,105)	(8,272)
Accommodation.....	(1,078)	(1,120)	(1,120)	(1,150)	(1,180)	(1,210)	(1,240)
Capital User Charge.....	(7,753)	(8,136)	(8,088)	(8,190)	(8,247)	(8,268)	(8,283)
State Taxes	(441)	(495)	(495)	(510)	(525)	(540)	(550)
Goods and Services Tax	(1,591)	(1,230)	(1,230)	(1,300)	(1,350)	(1,380)	(1,410)
Other.....	(373)	(335)	(335)	(357)	(367)	(368)	(379)
Receipts							
User charges and fees.....	13,181	12,736	12,736	13,000	13,300	13,600	13,900
Grants and subsidies	249	400	400	400	400	400	400
Interest received.....	85	70	70	70	70	70	70
Goods and Services Tax	1,499	1,250	1,250	1,300	1,350	1,380	1,410
Other receipts	1,573	1,500	1,500	1,540	1,580	1,620	1,620
Net cash from operating activities.....	(11,482)	(11,400)	(12,057)	(11,431)	(11,971)	(12,495)	(12,800)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(1,356)	(900)	(1,840)	(900)	(1,025)	(1,275)	(1,727)
Net cash from investing activities.....	(1,356)	(900)	(1,840)	(900)	(1,025)	(1,275)	(1,727)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	-	(200)	-	(200)	(200)	(200)	(200)
Proceeds from borrowings.....	1,000	-	-	-	-	-	-
Net cash from financing activities	1,000	(200)	-	(200)	(200)	(200)	(200)
NET INCREASE/(DECREASE) IN CASH HELD	907	27	(488)	64	40	-	(200)
Cash assets at the beginning of the reporting period	239	134	1,146	658	722	762	762
Cash assets at the end of the reporting period.....	1,146	161	658	722	762	762	562

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

Part 14

Minister for Tourism; Racing and Gaming; Youth; Peel and The South West

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
871	Western Australian Tourism Commission			
	– Delivery of Services	34,845	43,491	48,022
	– Administered Grants, Subsidies and Other Transfer Payments	4,533	14,206	7,730
	– Capital Contribution	-	-	240
	Total	39,378	57,697	55,992
889	Rottneest Island Authority
890	Racing, Gaming and Liquor			
	– Delivery of Services	3,208	3,470	3,272
	– Administered Grants, Subsidies and Other Transfer Payments	73,600	78,790	91,040
	Total	76,808	82,260	94,312
900	Racing and Wagering Western Australia
901	Western Australian Greyhound Racing Authority
902	Peel Development Commission			
	– Delivery of Services	1,304	2,009	1,540
	Total	1,304	2,009	1,540
914	South West Development Commission			
	– Delivery of Services	6,504	7,166	4,226
	– Capital Contribution	818	791	791
	Total	7,322	7,957	5,017
	GRAND TOTAL			
	– Delivery of Services	45,861	56,136	57,060
	– Administered Grants, Subsidies and Other Transfer Payments	78,133	92,996	98,770
	– Capital Contribution	818	791	1,031
	Total	124,812	149,923	156,861

WESTERN AUSTRALIAN TOURISM COMMISSION

PART 14 - MINISTER FOR TOURISM; RACING AND GAMING; YOUTH; PEEL AND THE SOUTH WEST

DIVISION 50

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 96 Net amount appropriated to deliver services	35,193	34,612	43,258	47,782	39,969	39,409	40,379
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	233	233	233	240	247	254	262
Total appropriations provided to deliver services	35,426	34,845	43,491	48,022	40,216	39,663	40,641
ADMINISTERED TRANSACTIONS							
Item 97 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	2,762	4,533	14,206	7,730	6,538	3,318	2,818
CAPITAL							
Item 169 Capital Contribution	1,550	-	-	240	-	-	-
GRAND TOTAL	39,738	39,378	57,697	55,992	46,754	42,981	43,459

MISSION

To accelerate the sustainable growth of the tourism industry for the long term social and economic benefit of the State.

SIGNIFICANT ISSUES AND TRENDS

- Western Australia attracts 6.5 million domestic visitors and 587,000 international visitors each year, who spend \$3.1 billion and \$1.1 billion within the State respectively. Tourism contributes \$2.7 billion in GSP (3.5% of Western Australia's economy) and a further \$2.2 billion to other industries through accommodation, cafes and restaurants; air and land water transport; services to transport; retail trade and takeaway food; education; and cultural and recreational services. Based on figures from the 2004 International and National Visitor Survey, total visitor numbers to Western Australia have risen from 6.8 million to 7.1 million since 1998. This translates to a growth rate of 4% from 1998 to 2004.
- On a global scale, the growth rate of tourism is expected to be around 4% a year. By 2010, the World Bank predicts that tourism will be second only to agriculture in size. Western Australia's current share of the global international travel market is just 0.08%, indicating enormous potential for growth. Figures from Australia's Tourism Forecasting Council indicate that international visitor numbers to Western Australia will grow at an average rate of around 5% a year for the next ten years.
- Foreign exchange rate volatility has a significant impact on tourism demand. As an export, tourism declines with the improving strength of the Australian dollar. Additionally, Australians can afford cheaper overseas holidays due to improved buying power and this impacts negatively on intrastate and interstate tourism. The Australian dollar has appreciated considerably against the United States dollar and tied currencies in recent months. Perth Airport also reports increasing out-going traffic with many leisure travellers returning to Bali and overseas travel after several years of pent-up demand since the terrorist activities of 2001 and 2002.

- The climate of uncertainty caused through terrorism, war and new diseases is abating, however, the continuing conflict in Iraq, the bombing of the Australian Embassy in Indonesia and the tsunami, will continue to challenge destination marketing activities. Western Australia's ability to refine and apply crisis management strategies, developed and implemented following past events, will enable Tourism Western Australia (Tourism WA) and the tourism industry to meet these individual threats and challenges.
- Following the re-election of the Howard Government and the appointment of a new Managing Director for Tourism Australia, the implementation of the Australian Government's ten year tourism plan (Tourism White Paper) is expected to accelerate. State tourism organisations are still determining the ability to access Federal funding for White Paper initiatives.
- With the introduction of new air carriers into Perth and the increase in frequency of services by other carriers, there is a need to build partnerships and relationships by investing in-market to ensure these services remain viable. Historic trends have revealed that there is a strong correlation between non-stop air services and Western Australia's ability to capture a greater share of inbound tourism. Also, the proliferation of low-cost airlines operating in Asia has delivered an explosion in low priced flights throughout Asia and a subsequent redirection of Asian tourists into short haul destinations.
- Tourism WA has recently initiated a new business model for trade marketing which involved closing offices in Singapore, Malaysia, Melbourne and Brisbane and servicing trade needs from either Perth or Sydney. As this model is in its infancy it will require time to bed-down, evaluate and refine. The Sydney office has been expanded and relocated with Tourism Australia. A new structure has also been instituted in Japan, an office will shortly open in China and the European offices in London and Germany are now operating as part of the Destination Australia Partnership in cooperation with Tourism Australia and all other State tourism organisations.
- At a global level, other destinations attempt to attract investors through the provision of financial incentives and subsidies. In order to remain competitive, Western Australia needs to communicate to potential investors the inherent advantages that make the State an attractive alternative to other destinations and ensure that the development process itself facilitates investment in new development.
- As tourism is impacted by much of the publicly funded infrastructure across Western Australia, Government planning decisions on major infrastructure provision such as transport, power, water and sewerage must include tourism considerations. In addition, tourism activity must be provided for in land use planning.
- Tourism is an industry with high end user take-up of the Internet and online product and destination information. There are currently estimated to be over 13 million Internet users in Australia and over 800 million world-wide. Forecasts indicate there will be 1.35 billion by 2007. Through the launch of westernaustralia.com, Western Australia now has a strong online tourism presence.
- Events have limited value to the State unless they are properly leveraged from a marketing and business development perspective. Most future EventsCorp supported events have now been allocated leveraging funds which enables EventsCorp and Tourism WA to maximise returns on each event.
- The global and national events industry continues to be fiercely competitive. Western Australia needs to continue its focus on attracting, securing and developing events that link closely to its core tourism icon experiences so that event visitors are given a Western Australian event experience that cannot be easily replicated at any other destination.
- EventsCorp is well placed to attract and develop events that have the ability to showcase our tourism icon experiences such as Marine; Outback and Adventure; Forests and Wildflowers; Food and Wine; and People and Lifestyle. These events including extreme sports, triathalons, sailing, vineyard concerts, cultural and participation events will continue to be our focus. Events such as rugby, tennis, golf and soccer will also continue to feature on the calendar as they have the ability to attract excellent media exposure for the State.
- Perth has effectively doubled its convention capacity over the past two years. This increased infrastructure now enables the destination to bid for larger conventions and exhibitions.

- Current forward demand studies show that there is, and is likely to remain for the medium term, a significant under-utilisation of available meeting and convention facilities. Offsetting this, Perth's geographic proximity to Asia remains a key competitive advantage with emerging markets in China, Taiwan and North Asia providing future growth opportunities linked to improved airline access for business tourism. New direct routes and improved flight capacity into Western Australia is assisting business tourism growth.
- As in previous years, tourism continues to be seen as a panacea for regional areas seeking new economic drivers, but is often viewed as undesirable in some communities already perceiving negative social impacts. These two ends of the spectrum must continue to be managed by Government, through good planning and development.
- Lifestyle investors will continue to some extent to 'crowd out' institutional investors and Tourism WA's ongoing challenge will continue to be getting the right tourism developer, undertaking the right development in the right location.
- Increasingly, the tourism industry is looking to government to lead the way in the development of sustainable tourism product and infrastructure. There is a challenge to ensure the tourism industry's take-up of research, technology and other advancements that will improve its sustainability.
- Tourism WA will seek to capitalise on exposure gained for Western Australia through hosting the Australian Tourism Exchange in June 2005 (Australia's largest and most influential international travel trade event, with approximately 2,500 delegates and generating an economic impact of approximately \$10 million).

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2004-05 Budget to Parliament on 6 May 2004 are outlined below.

	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Decisions taken prior to State Election				
Aviation Fund	1,000	750	750	500
Better Business Blitzes	600	600	600	600
Destination Marketing	3,000	3,000	3,000	3,000
Experience of Country Western Australia Campaign	500	500	500	-
Regional Event Scheme	250	250	250	250
Decisions taken since State Election				
Brand Campaign Continuation	6,000	-	-	-
Broome Visitor Centre	500	500	-	-

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Destination Marketing	20,909	20,078	27,798	29,830			
<i>Service 2:</i>							
Event Tourism.....	15,883	17,330	15,646	19,233			
<i>Service 3:</i>							
Convention and Incentive Travel	1,095	1,026	2,010	1,010			
<i>Service 4:</i>							
Industry Development	4,287	3,127	4,367	5,438			
<i>Service 5:</i>							
Visitor Servicing.....	4,217	3,769	4,561	5,002			
Total Cost of Services	46,391	45,330	54,382	60,513	51,420	45,155	48,485
<i>Less Income.....</i>	<i>10,804</i>	<i>10,479</i>	<i>9,732</i>	<i>11,329</i>	<i>11,329</i>	<i>6,429</i>	<i>5,429</i>
Net Cost of Services	35,587	34,851	44,650	49,184	40,091	38,726	43,056
Adjustments ^(a)	(161)	(6)	(1,159)	(1,162)	125	937	(2,415)
Appropriation provided to deliver Services.	35,426	34,845	43,491	48,022	40,216	39,663	40,641
ADMINISTERED TRANSACTIONS							
Appropriation for Administered Grants, Subsidies and Transfer Payments	2,762	4,533	14,206	7,730	6,538	3,318	2,818
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	1,550	-	-	240	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	39,738	39,378	57,697	55,992	46,754	42,981	43,459

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Chairperson, Chief Executive Officer and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal.

Government Goal	Desired Outcomes	Services
To develop a strong economy that delivers more jobs, more opportunities and greater wealth to Western Australians by creating the conditions required for investment and growth.	Western Australia is promoted as an attractive destination.	1. Destination Marketing 2. Event Tourism 3. Convention and Incentive Travel
	An enhanced tourist industry, infrastructure and product base.	4. Industry Development 5. Visitor Servicing

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: Western Australia is promoted as an attractive destination.					
Awareness amongst potential visitors that Western Australia offers iconic tourism experiences that are actively promoted in our major markets.					
- Interstate	34%	45%	50%	50%	
- Short Haul	20%	20%	20%	20%	
- Long haul	n/a	15%	15%	15%	
Western Australia's increase in visitor expenditure as compared to the national average increase in visitor expenditure.					
- Western Australia	5.5%	n/a	growth > national average	growth > national average	
- Australia.....	0.1%	n/a	growth > national average	growth > national average	
Outcome: An enhanced tourist industry, infrastructure and product base.					
Visitor satisfaction with Western Australia experience.	48.8%	50%	50%	50%	
Percentage of targeted investors who consider that tourism investment attraction services improved their view of Western Australia as an investment location.	8.5%	30%	30%	30%	
Percentage of investors satisfied with the facilitation services provided.....	18.9%	50%	50%	50%	

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Destination Marketing

In partnership with the tourism and travel industry and Tourism Australia, Tourism WA promotes Western Australia as a desirable holiday destination in the core intrastate, interstate and international target market segments and in future international market segments, and undertakes marketing strategies that maximise the economic benefit to the State.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	20,909	20,078	27,798	29,830	Injection of \$9.4 million over years 2004-05 and 2005-06.
Less Income	4,556	4,770	3,954	4,295	
Net Cost of Service	16,353	15,308	23,844	25,535	
Adjustments ^(a)	(639)	9	(3,604)	(1,034)	
Appropriation for delivery of Service	15,714	15,317	20,240	24,501	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Ratio of Tourism WA spend to awareness level in our major markets					Injection of \$9.4 million over years 2004-05 and 2005-06.
- Interstate.....	\$329,402 per % point of aware respondents	\$373,733 per % point of aware respondents	\$444,561 per % point of aware respondents	\$379,462 per % point of aware respondents	
- International.....	\$40,470 per % point of aware respondents	\$46,369 per % point of aware respondents	\$48,386 per % point of aware respondents	\$51,786 per % point of aware respondents	
Full Time Equivalents (FTEs)	67	67	60	60	

Major Achievements For 2004-05

- In the 12 months to December 2004, there were 587,000 international visitors to Western Australia, an increase of 2.9% on the previous year. International visitors spent 14.5 million nights in Western Australia, an increase of 13.7% and in total, international visitors spent \$1.12 billion, an increase of 13.7% from the previous year.
- Launched a new Brand Western Australia tourism marketing campaign, Western Australia – The Real Thing. This \$2.9 million campaign was launched in the intrastate market in late 2004 and in interstate and international markets in March 2005. The campaign includes television, cinema and print advertising, outdoor advertising and online components. The campaign will enable Tourism WA to build a stronger brand and positioning for Western Australia as a holiday destination.
- Coordination of the Australian Tourism Exchange, to be hosted in June 2005 at the new Perth Convention Exhibition Centre. This event is Australia's largest and most influential international travel trade event, with approximately 2,500 delegates. The event is expected to deliver an immediate and direct economic impact of around \$10 million for Western Australia and will provide an unprecedented opportunity to showcase the State to the world's tourism trade.

- Developed the new business model Destination Australia Partnership in the United Kingdom and Europe which will deliver increased marketing efficiencies, effectiveness and impact through a framework that provides greater Tourism Australia and State and Territory tourism organisation synergy and alignment, both strategically and operationally. A new trade marketing business model has also been implemented for Asia and Eastern Australia involving fewer offices and more high level strategic liaison.
- Coordinated a Southern Forests campaign that aired in Western Australia during October 2004 aimed at boosting tourism to our forest areas. Funding for the campaign was provided by the Department of Conservation and Land Management.
- Implemented extensive public relations and familiarisation programs to bring journalists from around the world to Western Australia. On an annual basis, the program typically delivers 180 trips in Western Australia for 1300 high profile participants. This program costs Tourism WA around \$500,000 to deliver and the Western Australian tourism industry contributed around \$2.6 million in cash or in-kind support.
- Achieved an increase in international and domestic non-stop air services to Western Australia, including doubling services (to six per week) from Hong Kong to Perth, and the introduction of non-stop services to Perth from Canberra, the Gold Coast and Cairns. Regionally, non-stop services were introduced from Sydney, Melbourne and Adelaide to Broome, and between Perth and Kununurra. ValueAir started direct daily flights from Singapore to Perth. This was the first Asian low cost carrier to commence services to Australia. Air New Zealand boosted its frequency to six flights per week and Emirates now have daily flights.
- Negotiated agreement with Emirates Airlines to increase current daily non-stop flights from Dubai to Perth to double daily, as of October 2005. Western Australia was in competition with Queensland for these additional flights.

Major Initiatives For 2005-06

- Tourism in Western Australia is set to benefit enormously as a result of the biggest ever injection of marketing funds. In 2005-06, \$6 million will be used to lift the State's profile in key tourism markets around the world and build on The Real Thing brand campaign launched last year, resulting in the most comprehensive marketing campaigns being delivered to key markets of the United Kingdom, Japan, New Zealand and interstate.
- In emerging markets such as China and Korea funds will be directed towards working cooperatively with the travel trade to build awareness of Western Australia as a desirable holiday destination.
- Strengthen the new Western Australia Brand positioning and awareness with consumers in targeted domestic and international markets. In domestic markets and selected short haul international markets, this will be achieved via public relations and online and traditional media spend.
- Build on Customer Relationship Marketing activities, via proactive and targeted online communications. This includes building our customer database and increasing targeted online communications with that database.
- Develop, or partner with suitable organisations, to efficiently and effectively present suitable foreign language information, and develop online capabilities for key markets of Japan and China.
- Develop a comprehensive library of high definition video footage on Western Australia for promotional purposes and continue the improvement of our image library to ensure greater availability of stunning and highly motivational images.
- Encourage airlines to increase air services and capacity on existing routes, and pursue the introduction of non-stop air services from Western Japan and China.
- Undertake the second Tourism Satellite Account to refine the measurement of the economic impact of tourism in Western Australia.
- Enhance the delivery of targeted and strategic public relations in key markets. Expand activities to cover non-traditional forms (e.g. online and further leverage existing media buys to increase opportunities and efficiencies).

Service 2: Event Tourism

Tourism WA develops, attracts, supports and, where appropriate, manages events that are capable of generating substantial economic benefit; visitor expenditure and can cost-effectively market Western Australia nationally and internationally.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	15,883	17,330	15,646	19,233	Increase in 2005-06 relates to the Johnnie Walker Golf Classic.
Less Income	4,995	4,663	4,473	4,822	
Net Cost of Service	10,888	12,667	11,173	14,411	
Adjustments ^(a)	1,482	(1)	3,173	(19)	
Appropriation for delivery of Service	12,370	12,666	14,346	14,392	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Ratio of Tourism WA spend to the value of projected direct expenditure generated by events (future years)	\$1: \$5.44	\$1: \$5.14	\$1: \$4.96	\$1: \$4.88	
Ratio of Tourism WA spend to the value of direct expenditure and media impact generated by events (current year)	\$1: \$4.84	\$1: \$4.37	\$1: \$5.06	\$1: \$4.13	
Full Time Equivalents (FTEs)	26	25	26	26	

Major Achievements For 2004-05

- Secured the prestigious Johnnie Walker Classic Golf Tournament for 2006 and 2009 with an option for 2012. The Johnnie Walker Classic is one of the most important events on the international golfing calendar and it is anticipated that the economic benefits combined with the media value of hosting the event will be significant.
- Supported the inaugural Ironman Western Australia triathlon in late 2004. The event injected over \$5 million in direct spending to Western Australia's economy – far exceeding the forecast return of \$765,000. It was held in Busselton and involved 218 international competitors from 30 countries and more than 650 Australian competitors.
- Worked with the Australian Rugby Union to deliver a successful Australia versus South Africa Tri Nations Rugby Union Test Match. The match attracted a sell out crowd at Subiaco Oval and received strong media exposure in our core tourism markets.
- Staged the Gravity Games H₂O in Perth, the first time held outside of the United States. The event involved 60 of the world's best action sport athletes, attracted more than 30,000 spectators, received excellent local media coverage and was broadcast to more than 146 countries.
- Achieved around \$5 million in economic impact for Western Australia through the staging of the Australian University Games, Australia's largest annual multi-sport event and the flagship event of Australian University Sport.

- Supported nine events through the Regional Events Scheme. These events include Pro Kite Board Tournament Margaret River; Manjimup Cherry Harmony Festival; Geographe Bay Race Week Busselton; Cunderdin Easter Air Show; 2005 Ord Valley Muster; Quit Forest Rally; Avon Descent; Sunday Times Margaret River Wine Region Festival; and Channel 7 Mandurah Crab Fest.
- Completed a draft Events Procedures Manual for local government agencies to assist in building event capabilities around the State.

Major Initiatives For 2005-06

- Initiate the development of a Special Events Protocol to bring together the key elements of responsible and flexible public services, ticketing scheme control, and security and managed access for special events in Western Australia.
- Work with Tourism Australia to develop a research methodology for the value of events that takes a triple bottom line approach.
- Renegotiate contract between the Australian Rugby Union and Tourism WA to continue annual international rugby Test matches (The Tri-Nations) in Perth.
- Develop an event broadcast strategy to deliver greater brand awareness of Western Australian during event telecasts.

Service 3: Convention and Incentive Travel

Tourism WA has contracted the Perth Convention Bureau to identify, develop and convert leads for potential new national and international meetings and incentive travel business, bid for new business, support the tourist industry and work with meeting planners and the local tourist industry to boost delegate numbers at confirmed national and international conferences and increase pre and post conference touring activities.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	1,095	1,026	2,010	1,010	The increase in 2004-05 reflects the additional \$1 million provided for business tourism initiatives.
Less Income	-	-	-	-	
Net Cost of Service	1,095	1,026	2,010	1,010	
Adjustments ^(a)	(85)	-	-	-	
Appropriation for delivery of Service	1,010	1,026	2,010	1,010	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Ratio of Tourism WA spend to the value of projected direct expenditure generated by conventions and incentive travel groups to Western Australia.....	\$1:\$68.05	\$1:\$73.08	\$1:\$40.39	\$1:\$80.38	Reflects an additional \$1 million provided for business tourism initiatives.

Major Achievements For 2004-05

- Undertook a Customer Relationship Management program targeting the top ten industry sectors in Western Australia to generate new convention bidding opportunities primarily in the health, resources and arts sectors.
- Secured several major conferences, including the Australian Society of Exploration 19th Geophysical Conference and Exhibition of 900 delegates for 2006; the 4th World Congress on Developmental Origins of Health and Disease of 1,500 delegates for 2007; and the International Council of Associations for Science Education Conference of 800 delegates also for 2007.
- Received the International Congress and Convention Association 2004 Best Marketing Award for 'Beyond Compliance' – a program that promotes Western Australia as a disabled-friendly destination. This is the second time that the Perth Convention Bureau has won this coveted award.

Major Initiatives For 2005-06

- Implement a new convention bidding fund – \$1 million over four years, with state and industry funding on a 2:1 ratio. Modelled on the previously successful Convention Attraction Support Team program, the new fund is likely to provide bid support packages of up to \$50,000 to approved Australian not-for-profit associations to specifically target up to ten high yield conventions in disciplines that mirror the State's trade and investment priorities.
- Develop a new customised client database system to manage the Bureau's Customer Relationship Management program, providing improved reporting options and communication.

Service 4: Industry Development

The objective of this service is to promote, foster and facilitate investment in and the development of new tourist infrastructure and products, and the improvement of existing tourist facilities and services in Western Australia.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	4,287	3,127	4,367	5,438	Largely reflects additional funds for the Better Business Blitz program.
Less Income	301	37	197	87	
Net Cost of Service	3,986	3,090	4,170	5,351	
Adjustments ^(a)	(416)	(3)	(512)	(53)	
Appropriation for delivery of Service	3,570	3,087	3,658	5,298	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Industry Development: Ratio of Tourism WA spend to the value of tourism projects progressed	\$1: \$37.16	\$1: \$42.84	\$1: \$37.32	\$1: \$29.97	Largely reflects additional funds for the Better Business Blitz program.
Full Time Equivalents (FTEs)	30	30	28	28	

Major Achievements For 2004-05

- Completed five Destination Development Strategies (DDSs) to identify for the first time and in one place what needs to happen to ensure the most effective development of the tourism industry in Western Australia. The DDSs, one for each of the five tourism zones of the State, were developed through visitor and industry research, as well as an extensive consultation process with regional reference groups. The DDSs are now the action plans for Tourism WA's regional managers, and also guide the decision making processes of Tourism WA and other agencies involved in tourism related activities in terms of policy, strategy, actions and budgets.
- Trialled the Better Business Blitz workshop program, designed to give tourism operators skills in marketing and developing their businesses. Workshops were held in Exmouth, Swan Valley and Pemberton, in partnership with the Western Australian Tourism Industry Training Council, Tourism Council Western Australia and the Small Business Development Corporation.
- In June 2005 Tourism WA will co-host the 2nd Australian Indigenous Tourism Conference in Perth with the Western Australian Indigenous Tourism Operators Association. The conference will be held immediately following the Australian Tourism Exchange and is expected to attract over 400 national and international delegates.
- Escorted tourism investment missions from Dubai, Oman, Abu Dhabi and the Czech Republic to potential investment locations and briefed them on the tourism industry investment opportunities in Western Australia during their visits here. Western Australia's tourism investment potential was promoted to key investors through in-market appointments and a quarterly Investment e-newsletter, now in its second edition.
- Completed a Quickstart CD, a virtual one-stop shop for people interested in setting up a tourism business. This resource is distributed free of charge to a range of stakeholders including State government agencies, Business Enterprise Centres, Regional Development Commission and potential and existing tourism operators.
- Participated in State-wide and local planning processes in strategic locations. Tourism WA played a key part in identifying future potential development sites for the Ningaloo Reef area, the State's key iconic attraction. Tourism WA also provided advice to the Department for Planning and Infrastructure on planning decisions affecting tourism developments.

Major Initiatives For 2005-06

- Refine and extend the scope of the Better Business Blitz program to other regions of the State following further development of the program in response to industry's needs. The Blitzes will incorporate more specific information on business planning and accreditation, and how business can achieve greater visitor and customer satisfaction.
- Develop and implement an Investment Attraction Strategy to clearly identify tourism development opportunities throughout the State, identify potential investors, and create an action plan that will incorporate market visits, missions and other communication methods to ensure that potential investors have the best opportunity to choose Western Australia as an investment option.
- Implement and action recommendations (where appropriate) in the Destination Development Strategies (DDS). This will primarily be achieved through the activities of Tourism WA's ten Regional Managers and be reviewed quarterly. A review of each DDS will be conducted in 2006 to ensure that identified actions are still relevant, and to monitor progress against them.
- Complete the Indigenous Tourism Strategy for Western Australia, which aims to support Indigenous Tourism businesses throughout Western Australia.
- Undertake preparatory work for Landbank – a new initiative aimed at ensuring appropriate tourism development lands are available for the future tourism needs of Western Australia.

Service 5: Visitor Servicing

This service ensures the provision of destination and product information and booking facilities throughout Western Australia to increase the likelihood of visitors travelling within the State and to encourage them to increase their length of stay.

Tourism WA coordinates a State-wide visitor servicing network and operates a central 'call centre' so as to provide the necessary coordination at the default location for all enquiries.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	4,217	3,769	4,561	5,002	
Less Income	952	1,009	1,108	2,125	
Net Cost of Service	3,265	2,760	3,453	2,877	
Adjustments ^(a)	(503)	(11)	(216)	(56)	
Appropriation for delivery of Service	2,762	2,749	3,237	2,821	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Ratio of Tourism WA spend to the level of visitor satisfaction with visitor servicing.....	\$108,216 per % point	\$124,203 per % point	\$152,033 per % point	\$95,276 per % point	2004-05 result is higher due to the implementation of the Visitor Servicing Study.
Full Time Equivalents (FTEs)	32	32	31	31	

Major Achievements For 2004-05

- Increased membership of the Western Australian Tourism Network. There are now more than 1,200 tourism operators in the Network, the second largest electronic network of its type in Australia (behind New South Wales). The Network is a marketing partnership between Tourism WA, Australian Tourism Data Warehouse, Visitor Centres and other distribution channels that provides tourism businesses with the opportunity to distribute product information to a global audience via the Internet (through australia.com and westernaustrialia.com).
- Commenced implementation of the findings of an extensive visitor servicing review, which included an examination of visitor needs and expectations of the tourism industry. The Visitor Servicing Study report was released in May 2004 with significant industry and Local Government endorsement. Priority recommendations included the introduction of online booking systems; initiating levels of visitor servicing to focus resources on major tourist locations; accreditation for Visitor Centres; and branding and marketing of visitor servicing. In 2004, \$3 million in State funding was secured for implementation of the recommendations from the Regional Investment Fund.
- A new Visitor Centre Indigenous Trainee Scheme – 15 trainees commenced in Visitor Centres across the State in February and March 2005.
- Consolidated the successful West Oz Welcomers volunteers program, which ensures that a 'friendly local' greets visitors to the State. Apart from Paris, Perth is the only other city in the world to operate such a program at its international gateway. More than 50 volunteers, or 'WOW's', meet and greet visitors at the domestic and international airport terminals, cruise ship arrivals and the Indian Pacific arrival terminal.

Major Initiatives For 2005-06

- Implement the Visitor Servicing Study recommendations, particularly priority projects including: a review of Visitor Centre Accreditation including the introduction of levels of visitor servicing; responding to issues raised in the 2005 audit of Visitor Centres in 32 strategic locations across the State; further development of the Visitor Centre Indigenous Traineeship Scheme; finalise an operations manual for Visitor Centres; roll out a training program for Visitor Centre staff; improve the marketing of accredited Visitor Centre; and implement a grants scheme to encourage Visitor Centres to take on new income generating activities and to introduce online booking systems.
- Enhance the quality of information represented on the Western Australian Tourism Network including electronic versions of operator brochures, links to online booking systems and improved visual images of tourism product.

CAPITAL WORKS PROGRAM

The Capital Works program totalling \$664,000 provides funding for:

- continuation of the asset replacement program, primarily computing equipment used to support the delivery of Tourism Western Australia's outcomes; and
- scoping the extent of work required to remediate the Donnelly River Mill.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
COMPLETED WORKS				
Consolidation of Leased Office Accommodation	1,770	1,770	1,500	-
Purchase of Computer Hardware 2004-05 Program	424	424	424	-
NEW WORKS				
Donnelly River Remediation Donnelly River Remediation	240	-	-	240
Purchase of Computer Hardware 2005-06 Program	424	-	-	424
	2,858	2,194	1,924	664

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	835	424	1,924	664	424	424	424
	835	424	1,924	664	424	424	424
LESS							
Drawdowns from the Holding Account	424	424	424	424	424	424	424
Internal Funds and Balances	(1,139)	-	1,500	-	-	-	-
Capital Contribution	1,550	-	-	240	-	-	-

FINANCIAL STATEMENTS

INCOME STATEMENT
(Controlled)

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	9,668	9,517	9,712	9,299	9,586	10,000	10,306
Superannuation	870	933	798	825	849	875	903
Grants and subsidies ^(c)	1,519	500	2,440	1,127	1,127	627	627
Supplies and services	31,740	31,290	37,770	45,927	37,030	31,109	34,085
Accommodation	1,598	1,800	2,207	1,952	1,597	1,599	1,619
Capital User Charge	378	176	176	275	237	237	237
Depreciation and amortisation	533	424	1,190	1,015	899	611	611
State Taxes	21	623	22	23	24	25	25
Costs of disposal of non-current assets	59	-	-	-	-	-	-
Other expenses	5	67	67	70	71	72	72
TOTAL COST OF SERVICES	46,391	45,330	54,382	60,513	51,420	45,155	48,485
Income							
User charges and fees	436	500	440	445	450	455	460
Grants and subsidies	-	-	-	1,000	1,000	1,000	-
Interest revenue	272	260	215	195	175	155	155
Proceeds from disposal of non-current assets ..	57	1	-	-	-	-	-
Other Revenue	10,039	9,718	9,077	9,689	9,704	4,819	4,814
Total Income	10,804	10,479	9,732	11,329	11,329	6,429	5,429
NET COST OF SERVICES	35,587	34,851	44,650	49,184	40,091	38,726	43,056
INCOME FROM STATE GOVERNMENT							
Service Appropriations	35,426	34,845	43,491	48,022	40,216	39,663	40,641
Resources received free of charge	-	6	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	35,426	34,851	43,491	48,022	40,216	39,663	40,641
SURPLUS (DEFICIENCY) FOR THE PERIOD	(161)	-	(1,159)	(1,162)	125	937	(2,415)
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(161)	-	(1,159)	(1,162)	125	937	(2,415)

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 155, 145 and 145 respectively.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	264	145	1,719	319	319	319	319
Restricted cash	127	116	127	127	127	127	127
Investments	4,010	1,993	4,357	4,078	2,984	4,324	1,312
Receivables	1,491	700	276	301	306	311	316
Amounts receivable for services.....	424	424	424	424	424	424	-
Prepayments	2,635	800	635	635	635	635	635
Other.....	-	-	357	-	-	-	-
Total current assets	8,951	4,178	7,895	5,884	4,795	6,140	2,709
NON-CURRENT ASSETS							
Amounts receivable for services.....	-	-	-	566	1,036	1,218	1,824
Land and Buildings	1,580	2,530	1,580	1,820	1,820	1,820	1,820
Plant and equipment.....	856	731	857	837	837	837	837
Other.....	1,333	1,645	2,383	1,812	1,337	1,150	963
Total non-current assets.....	3,769	4,906	4,820	5,035	5,030	5,025	5,444
TOTAL ASSETS.....	12,720	9,084	12,715	10,919	9,825	11,165	8,153
CURRENT LIABILITIES							
Payables	4,001	1,618	3,805	3,385	2,619	3,138	2,655
Provision for employee entitlements	1,704	1,321	1,140	1,140	1,140	1,140	1,140
Accrued Salaries	119	-	-	36	74	115	158
Other.....	-	-	333	334	-	-	-
Total current liabilities.....	5,824	2,939	5,278	4,895	3,833	4,393	3,953
NON-CURRENT LIABILITIES							
Superannuation	-	1,497	-	-	-	-	-
Provision for employee entitlements	1,141	1,262	1,141	1,122	1,122	1,122	1,122
Other.....	12	-	1,712	1,221	1,064	907	750
Total non-current liabilities	1,153	2,759	2,853	2,343	2,186	2,029	1,872
TOTAL LIABILITIES.....	6,977	5,698	8,131	7,238	6,019	6,422	5,825
EQUITY							
Contributed Equity.....	3,610	2,059	3,610	3,850	3,850	3,850	3,850
Accumulated surplus/(deficit)	553	(1,203)	(606)	(1,749)	(1,624)	(687)	(3,102)
Reserves	1,580	2,530	1,580	1,580	1,580	1,580	1,580
Total equity.....	5,743	3,386	4,584	3,681	3,806	4,743	2,328
TOTAL LIABILITIES AND EQUITY	12,720	9,084	12,715	10,919	9,825	11,165	8,153

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	35,002	34,421	43,067	47,032	39,322	39,057	40,035
Capital Contribution.....	1,550	-	-	240	-	-	-
Holding Account Drawdowns	424	424	424	424	424	424	424
Net cash provided by State government	36,976	34,845	43,491	47,696	39,746	39,481	40,459
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(9,924)	(9,787)	(10,395)	(9,263)	(9,548)	(9,959)	(10,263)
Superannuation	(828)	(933)	(798)	(825)	(849)	(875)	(903)
Grants and subsidies	(1,567)	(500)	(2,506)	(1,460)	(1,461)	(627)	(627)
Supplies and services	(26,793)	(29,905)	(29,315)	(41,073)	(32,503)	(27,498)	(31,626)
Accommodation.....	(1,657)	(1,590)	(1,715)	(1,952)	(1,954)	(1,956)	(1,826)
Capital User Charge.....	(86)	(176)	(176)	(275)	(237)	(237)	(237)
State Taxes	(20)	(623)	(20)	(20)	(20)	(20)	(20)
Goods and Services Tax	(3,172)	(3,737)	(3,187)	(3,230)	(3,153)	(3,169)	(3,169)
Other.....	(1)	(63)	(63)	(66)	(67)	(68)	(68)
Receipts							
User charges and fees.....	429	525	440	440	440	440	440
Grants and subsidies	-	-	-	1,000	1,000	1,000	-
Interest received	244	260	215	195	175	155	155
Goods and Services Tax	3,646	3,737	3,187	3,230	3,153	3,169	3,169
Other receipts	4,539	8,100	4,568	4,588	4,608	1,928	1,928
Net cash from operating activities	(35,190)	(34,692)	(39,765)	(48,711)	(40,416)	(37,717)	(43,047)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(1,717)	(424)	(1,924)	(664)	(424)	(424)	(424)
Proceeds from sale of non-current assets	57	1	-	-	-	-	-
Net cash from investing activities.....	(1,660)	(423)	(1,924)	(664)	(424)	(424)	(424)
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	126	(270)	1,802	(1,679)	(1,094)	1,340	(3,012)
Cash assets at the beginning of the reporting period	4,275	2,524	4,401	6,203	4,524	3,430	4,770
Cash assets at the end of the reporting period.....	4,401	2,254	6,203	4,524	3,430	4,770	1,758

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

SCHEDULE OF ADMINISTERED EXPENSES AND INCOME

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
EXPENSES							
Grants and subsidies	2,762	4,533	14,206	7,730	6,538	3,318	2,818
TOTAL ADMINISTERED EXPENSES ^(b)..	2,762	4,533	14,206	7,730	6,538	3,318	2,818
INCOME							
Service Appropriations	2,762	4,533	14,206	7,730	6,538	3,318	2,818
TOTAL ADMINISTERED INCOME ^(c)	2,762	4,533	14,206	7,730	6,538	3,318	2,818

- (a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.
- (b) Further information is provided in the table 'Details of the Administered Transactions Expenses'.
- (c) Further information is provided in the table 'Details of the Administered Transactions Income'.

SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants and subsidies	(2,762)	(4,533)	(14,206)	(7,730)	(6,538)	(3,318)	(2,818)
Financing Activities							
Investing Activities							
TOTAL ADMINISTERED CASH OUTFLOWS	(2,762)	(4,533)	(14,206)	(7,730)	(6,538)	(3,318)	(2,818)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Service Appropriations	2,762	4,533	14,206	7,730	6,538	3,318	2,818
Financing Activities							
Investing Activities							
TOTAL ADMINISTERED CASH INFLOWS.....	2,762	4,533	14,206	7,730	6,538	3,318	2,818
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS.....	-	-	-	-	-	-	-

- (a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Broome Visitor Centre.....	-	-	-	500	500	-	-
Business Tourism.....	-	-	1,000	-	-	-	-
Country Visitor Centre Sustainability Enhancement Scheme	408	-	-	-	-	-	-
Metropolitan Visitor Centres Sustainability Enhancement Scheme	35	-	-	-	-	-	-
Regional Tourism Authorities	1,027	500	1,440	627	627	627	627
Other grants.....	49	-	-	-	-	-	-
TOTAL	1,519	500	2,440	1,127	1,127	627	627

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
STATUTORY AUTHORITIES							
Rottnest Island Authority - Capital Grant	2,762	4,533	14,206	7,730	6,538	3,318	2,818
TOTAL	2,762	4,533	14,206	7,730	6,538	3,318	2,818

ROTTNEST ISLAND AUTHORITY

CAPITAL WORKS PROGRAM

In December 2003, the Government established the Rottnest Island Taskforce to deliver an infrastructure plan for Rottnest Island consistent with sound management and commercial principles and visible Island eco-systems.

In May 2004, the Government approved Taskforce recommendations that identified expenditure priorities for the Rottnest Island to support long-term economic, environmental and social sustainability. The recommended capital works expenditure of \$20 million over five years commenced in the financial year 2004-05.

The 2005-06 Taskforce Capital Work Program of \$5.5 million represents the ongoing program to upgrade and improve the accommodation, public facilities, utility services and heritage and environmental projects of the Island.

In addition, the ongoing program to upgrade holiday and tourism facilities (\$2.1 million) and infrastructure and operations (\$1.6 million) will continue.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
COMPLETED WORKS				
Asbestos Management Program				
2004-05 Program	3,000	3,000	3,000	-
Conservation and Preservation				
2004-05 Program	30	30	30	-
Holiday and Tourism Facilities				
2003-04 Program	1,094	1,094	170	-
2004-05 Program	2,600	2,600	2,600	-
Infrastructure and Operation				
2003-04 Program	1,075	1,075	774	-
2004-05 Program	2,873	2,873	2,873	-
Rottnest Island Hotel				
Rottnest Island Hotel - Infrastructure and Equipment replacement	250	250	250	-
Rottnest Island Taskforce Program				
2004-05 Accommodation Refurbishment Program	2,860	2,860	2,860	-
2004-05 Heritage Program	700	700	700	-
2004-05 Infrastructure Program	4,313	4,313	4,313	-
NEW WORKS				
Holiday and Tourism Facilities				
2005-06 Program	2,055	-	-	2,055
Infrastructure and Operation				
2005-06 Program	1,645	-	-	1,645
Rottnest Island Taskforce Program				
2005-06 Accommodation Refurbishment Program	4,955	-	-	4,955
2005-06 Heritage Program	250	-	-	250
2005-06 Infrastructure Program	325	-	-	325
	28,025	18,795	17,570	9,230

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	1,568	6,033	17,570	9,230	8,038	4,818	4,318
LESS							
Internal Funds and Balances	(1,194)	1,500	3,364	1,500	1,500	1,500	1,500
Capital Contribution	2,762	4,533	14,206	7,730	6,538	3,318	2,818

RACING, GAMING AND LIQUOR

PART 14 - MINISTER FOR TOURISM; RACING AND GAMING; YOUTH; PEEL AND THE SOUTH WEST

DIVISION 51

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 98 Net amount appropriated to deliver services	2,942	3,076	3,328	3,126	3,195	3,193	3,267
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	132	132	142	146	150	155	160
Total appropriations provided to deliver services	3,074	3,208	3,470	3,272	3,345	3,348	3,427
ADMINISTERED TRANSACTIONS							
Item 99 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	66,784	68,100	74,890	87,540	90,190	76,890	79,300
Amount Authorised by Other Statutes							
Liquor Licensing Act 1988	4,854	5,500	3,900	3,500	3,700	3,900	4,500
GRAND TOTAL	74,712	76,808	82,260	94,312	97,235	84,138	87,227

MISSION

To promote and maintain the integrity of lawful gambling and liquor activities through the licensing and regulation of suppliers, within community expectations on harm minimisation.

SIGNIFICANT ISSUES AND TRENDS

- Decisions reached at the conference of Australasian Racing Ministers held in March 2005 continue to raise significant issues. Ministers from all other jurisdictions with the exception of Tasmania, resolved not to license a betting exchange until the issues of responsible wagering and the effects of betting exchanges on the integrity of racing and wagering revenue streams to the racing industry and governments are resolved.
- Awareness campaigns informing remote communities of alcohol related harm are seeing increases in liaison between the Director Liquor Licensing and remote communities to assist in implementing strategies to reduce alcohol related harm.
- An emerging trend sees some suburban hotels rationalising operations from predominately entertainment/consumption premises to packaged liquor outlets (bottle shops).
- The Government's commitment to support a growing racing industry by reducing the level of taxation and change the method of taxation from turnover to gross profit for off-course totalisator wagering.
- In September 2004, PBL (WA) Pty Limited, a wholly owned subsidiary of Publishing and Broadcasting Limited acquired full control and ownership of Burswood Limited.

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Licensing - Evaluation and determination of applications	3,536	3,664	3,793	3,820			
<i>Service 2:</i>							
Compliance audits and inspections.....	3,735	4,274	4,407	4,292			
Total Cost of Services	7,271	7,938	8,200	8,112	8,275	8,384	8,635
<i>Less Income</i>	<i>4,357</i>	<i>4,618</i>	<i>4,618</i>	<i>4,726</i>	<i>4,814</i>	<i>4,917</i>	<i>5,086</i>
Net Cost of Services	2,914	3,320	3,582	3,386	3,461	3,467	3,549
Adjustments ^(a)	160	(112)	(112)	(114)	(116)	(119)	(122)
Appropriation provided to deliver Services.	3,074	3,208	3,470	3,272	3,345	3,348	3,427
ADMINISTERED TRANSACTIONS							
Appropriation for Administered Grants, Subsidies and Transfer Payments	71,638	73,600	78,790	91,040	93,890	80,790	83,800
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	74,712	76,808	82,260	94,312	97,235	84,138	87,227

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Chief Executive Officer and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION

Relationship to Government Goals

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal.

Government Goal	Desired Outcome	Services
To govern for all Western Australians in an open, effective and efficient manner that also ensures a sustainable future.	To promote, monitor and enforce responsible and lawful gambling and liquor services in accordance with the legislation.	1. Licensing - Evaluation and determination of applications 2. Compliance audits and inspections

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: To promote, monitor and enforce responsible and lawful gambling and liquor services in accordance with the legislation.					
Applications granted that comply with statutory requirements	97%	100%	99%	100%	
Licensees/service providers that comply with audit requirements and statutory criteria	96%	96%	96%	96%	

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Licensing - Evaluation and Determination of Applications

Receive, process and determine applications in accordance with the legislation.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	3,536	3,664	3,793	3,820	
Less Income	2,609	2,744	2,769	2,749	
Net Cost of Service	927	920	1,024	1,071	
Adjustments ^(a)	238	(35)	(35)	(32)	
Appropriation for delivery of Service	1,165	885	989	1,039	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost of determining applications	\$323	\$333	\$321	\$324	
Full Time Equivalent (FTEs)	46	46	46	47	

Major Achievements For 2004-05

- Reviews of the liquor restrictions imposed as a result of section 64 of the *Liquor Licensing Act 1988* inquiries into alcohol-related harm have been conducted in Meekatharra, Newman, Halls Creek, Derby and Port Hedland. In all cases, the Director of Liquor Licensing was satisfied on the evidence that the restrictions relating to packaged liquor in these communities have contributed positively to a reduction in the harms associated with the use of liquor. As a consequence, those restrictions have, in most cases, been re-applied for a further 12-month period.
- The Rules of Wagering required under section 120 of the *Racing and Wagering Western Australia Act 2003* were reviewed. Gazetted on 28 January 2005 in time for the prescribed commencement on 30 January 2005.

Major Initiatives For 2005-06

- Progression of legislative changes arising from the recommendations of the review of the *Liquor Licensing Act 1988*.
- Progress the investigation into Responsible Service of Alcohol training for all bar staff should the review of the *Liquor Licensing Act 1988* establish legislative and industry support for the initiative.
- Progression of approved amendments to:
 - repeal the *Kalgoorlie and Boulder Racing Clubs Act 1904* to facilitate the club's incorporation under the *Associations Incorporation Act 1987*;
 - repeal the *Western Australian Trotting Association Act 1946* to facilitate the club's incorporation under the *Associations Incorporation Act 1987*;
 - the *Betting Control Act 1954* to protect the integrity of racing activities and responsible wagering practices by prohibiting betting with, or providing administrative, accounting or other support services to, betting operators not licensed in Western Australia; and
 - the *Racing and Wagering Western Australia Tax Act 2003* to reduce the level of taxation and change the method of taxation from turnover to gross profit for off-course totalisator wagering to 21 percent.

Service 2: Compliance Audits and Inspections

Perform audits and inspections to verify that the provision of gambling and liquor is conducted in a responsible and lawful manner.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	3,735	4,274	4,407	4,292	
Less Income	1,748	1,874	1,849	1,977	
Net Cost of Service	1,987	2,400	2,558	2,315	
Adjustments ^(a)	(78)	(77)	(77)	(82)	
Appropriation for delivery of Service	1,909	2,323	2,481	2,233	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost of conducting inspections	\$448	\$555	\$629	\$557	
Full Time Equivalents (FTEs)	42	46	46	46	

Major Achievements For 2004-05

- Implementation of a systematic risk based approach to the selection of audit targets, the completion and review of audit programs and the recording and analysis of results to enable the targeting of liquor and gambling organisations or venues identified as having the greatest degree of risk.

Major Initiatives For 2005-06

- Continued implementation of a risk based audit approach for conducting the compliance audits and inspection program.

CAPITAL WORKS PROGRAM

The Department's 2005-06 Capital Works Program is for ongoing computer software and hardware replacement.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
WORKS IN PROGRESS				
Computer Hardware and Software 2003-04 Program	470	302	100	168
E-Commerce	120	40	20	20
COMPLETED WORKS				
Computer Hardware and Software 2004-05 Program	60	60	30	-
Furniture and Office Equipment 2002-03 Program	65	65	60	-
NEW WORKS				
Computer Hardware and Software 2005-06 Program	500	-	-	200
	1,215	467	210	388

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	289	30	210	388	350	50	470
	289	30	210	388	350	50	470
LESS							
Drawdowns from the Holding Account	449	30	30	200	330	30	450
Internal Funds and Balances	(160)	-	180	188	20	20	20
Capital Contribution	-	-	-	-	-	-	-

FINANCIAL STATEMENTS

**INCOME STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	4,484	4,862	4,927	5,179	5,335	5,495	5,660
Superannuation	512	525	531	560	576	593	611
Consultancies expense	-	-	250	-	-	-	-
Supplies and services	1,000	1,232	1,173	1,061	1,095	1,072	1,105
Accommodation	509	547	547	548	553	557	562
Capital User Charge	206	198	198	201	201	201	201
Depreciation and amortisation	505	532	532	519	471	421	450
Doubtful Debts	13	-	-	-	-	-	-
Other expenses	42	42	42	44	44	45	46
TOTAL COST OF SERVICES	7,271	7,938	8,200	8,112	8,275	8,384	8,635
Income							
User charges and fees	2,732	3,062	3,012	3,120	3,208	3,311	3,480
Regulatory Fees and Fines	1,625	1,550	1,600	1,600	1,600	1,600	1,600
Other Revenue	-	6	6	6	6	6	6
Total Income	4,357	4,618	4,618	4,726	4,814	4,917	5,086
NET COST OF SERVICES	2,914	3,320	3,582	3,386	3,461	3,467	3,549
INCOME FROM STATE GOVERNMENT							
Service Appropriations	3,074	3,208	3,470	3,272	3,345	3,348	3,427
Resources received free of charge	111	112	112	114	116	119	122
Liabilities assumed by the Treasurer	58	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	3,243	3,320	3,582	3,386	3,461	3,467	3,549
SURPLUS (DEFICIENCY) FOR THE PERIOD	329	-	-	-	-	-	-

- (a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.
- (b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 88, 92 and 93 respectively.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	1,472	872	1,342	1,150	1,108	1,086	1,082
Restricted cash	240	32	28	44	60	76	76
Receivables	287	215	287	287	287	287	287
Amounts receivable for services.....	30	500	200	330	30	450	500
Prepayments.....	74	71	74	74	74	74	74
Total current assets	2,103	1,690	1,931	1,885	1,559	1,973	2,019
NON-CURRENT ASSETS							
Amounts receivable for services.....	630	662	962	1,151	1,592	1,563	1,513
Plant and equipment.....	1,234	1,050	912	384	376	210	290
Intangibles.....	-	-	-	397	284	79	19
Total non-current assets.....	1,864	1,712	1,874	1,932	2,252	1,852	1,822
TOTAL ASSETS.....	3,967	3,402	3,805	3,817	3,811	3,825	3,841
CURRENT LIABILITIES							
Payables	158	97	158	158	158	158	158
Provision for employee entitlements	352	529	348	345	341	337	333
Accrued Salaries	152	-	-	19	20	41	64
Other.....	83	46	80	80	80	80	80
Total current liabilities.....	745	672	586	602	599	616	635
NON-CURRENT LIABILITIES							
Provision for employee entitlements	494	331	491	487	484	481	478
Total non-current liabilities	494	331	491	487	484	481	478
TOTAL LIABILITIES.....	1,239	1,003	1,077	1,089	1,083	1,097	1,113
EQUITY							
Contributed Equity	454	454	454	454	454	454	454
Accumulated surplus/(deficit)	2,274	1,945	2,274	2,274	2,274	2,274	2,274
Total equity.....	2,728	2,399	2,728	2,728	2,728	2,728	2,728
TOTAL LIABILITIES AND EQUITY	3,967	3,402	3,805	3,817	3,811	3,825	3,841

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	2,457	2,676	2,938	2,753	2,874	2,927	2,977
Holding Account Drawdowns	449	30	30	200	330	30	450
Net cash provided by State government	2,906	2,706	2,968	2,953	3,204	2,957	3,427
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(4,445)	(5,031)	(5,086)	(5,167)	(5,341)	(5,481)	(5,644)
Superannuation	(452)	(525)	(531)	(560)	(576)	(593)	(611)
Consultancies payments.....	-	-	(250)	-	-	-	-
Supplies and services	(893)	(1,120)	(1,061)	(947)	(979)	(953)	(983)
Accommodation.....	(507)	(547)	(547)	(548)	(553)	(557)	(562)
Capital User Charge.....	(196)	(198)	(198)	(201)	(201)	(201)	(201)
Goods and Services Tax	(167)	(205)	(205)	(205)	(205)	(205)	(205)
Other.....	-	(42)	(42)	(44)	(44)	(45)	(46)
Receipts							
User charges and fees.....	2,692	3,062	3,012	3,120	3,208	3,311	3,480
Regulatory fees and fines.....	1,611	1,550	1,600	1,600	1,600	1,600	1,600
Goods and Services Tax	159	205	205	205	205	205	205
Other receipts	-	6	6	6	6	6	6
Net cash from operating activities	(2,198)	(2,845)	(3,097)	(2,741)	(2,880)	(2,913)	(2,961)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(289)	(30)	(210)	(388)	(350)	(50)	(470)
Purchase of investments.....	(16)	-	-	-	-	-	-
Net cash from investing activities.....	(305)	(30)	(210)	(388)	(350)	(50)	(470)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(4)	(3)	(3)	-	-	-	-
Net cash from financing activities	(4)	(3)	(3)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
	399	(172)	(342)	(176)	(26)	(6)	(4)
Cash assets at the beginning of the reporting period	1,313	1,076	1,712	1,370	1,194	1,168	1,162
Cash assets at the end of the reporting period.....	1,712	904	1,370	1,194	1,168	1,162	1,158

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

SCHEDULE OF ADMINISTERED EXPENSES AND INCOME

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
EXPENSES							
Grants and subsidies:							
Grants to Racing and Wagering Western Australia	-	-	-	10,000	10,000	-	-
Subsidies to gambling and betting agencies and bookmakers	66,784	68,100	74,890	77,540	80,190	76,890	79,300
Subsidies to liquor merchants and producers	4,854	5,500	3,900	3,500	3,700	3,900	4,500
Receipts paid into Consolidated Fund	44,385	43,400	51,000	52,000	53,000	54,000	55,000
TOTAL ADMINISTERED EXPENSES	116,023	117,000	129,790	143,040	146,890	134,790	138,800
INCOME							
Casino Tax	46,757	43,400	51,000	52,000	53,000	54,000	55,000
Service Appropriations	71,638	73,600	78,790	91,040	93,890	80,790	83,800
TOTAL ADMINISTERED INCOME	118,395	117,000	129,790	143,040	146,890	134,790	138,800

SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash and cash equivalents	10	9	10	10	10	10	10
Receivables	3,902	1,530	3,902	3,902	3,902	3,902	3,902
Total Administered Current Assets	3,912	1,539	3,912	3,912	3,912	3,912	3,912
TOTAL ADMINISTERED ASSETS	3,912	1,539	3,912	3,912	3,912	3,912	3,912
ADMINISTERED CURRENT LIABILITIES							
Moneys in trust	10	9	10	10	10	10	10
Total Administered Current Liabilities	10	9	10	10	10	10	10
TOTAL ADMINISTERED LIABILITIES ..	10	9	10	10	10	10	10

SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants and subsidies	(71,638)	(73,600)	(78,790)	(91,040)	(93,890)	(80,790)	(83,800)
Receipts paid into Consolidated Fund	(44,385)	(43,400)	(51,000)	(52,000)	(53,000)	(54,000)	(55,000)
TOTAL ADMINISTERED CASH OUTFLOWS	(116,023)	(117,000)	(129,790)	(143,040)	(146,890)	(134,790)	(138,800)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Casino Tax	44,385	43,400	51,000	52,000	53,000	54,000	55,000
Moneys in Trust	1	-	-	-	-	-	-
Service Appropriations	71,638	73,600	78,790	91,040	93,890	80,790	83,800
TOTAL ADMINISTERED CASH INFLOWS	116,024	117,000	129,790	143,040	146,890	134,790	138,800
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	1	-	-	-	-	-	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
Provision of services to the Racing and Gaming Industries	2,619	2,993	2,943	3,051
Provision of services to the Commonwealth in respect of Indian Ocean Territories	73	69	69	69
Liquor fees revenue	1,611	1,550	1,600	1,600
Other revenue	-	6	6	6
GST input credits	144	180	180	180
GST receipts on sales	15	25	25	25
TOTAL	4,462	4,823	4,823	4,931

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PEEL DEVELOPMENT COMMISSION

PART 14 - MINISTER FOR TOURISM; RACING AND GAMING; YOUTH; PEEL AND THE SOUTH WEST

DIVISION 52

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 100 Net amount appropriated to deliver services.....	2,758	1,304	2,009	1,540	1,514	1,512	1,370
Total appropriations provided to deliver services.....	2,758	1,304	2,009	1,540	1,514	1,512	1,370
CAPITAL							
Capital Contribution	50	-	-	-	-	-	-
GRAND TOTAL	2,808	1,304	2,009	1,540	1,514	1,512	1,370

MISSION

Lead and encourage economic growth and strong communities within a healthy environment.

SIGNIFICANT ISSUES AND TRENDS

- The Peel region remains the fastest growing region in Western Australia. Between 2003 and 2004 the population of the region increased by 5.9% while that of Western Australia increased by 1.7%. Between 1999 and 2004, the Peel region experienced an average annual population growth rate of 4.2%, compared with 1.4% for Western Australia and 1.5% for Metropolitan Perth. Effective regional planning is essential to capitalise on opportunities for investment and employment, whilst ensuring sound planning for infrastructure, services and the environment.
- The region will benefit from long-range planning for sustainability, including complementary strategies such as Peel 2020 Sustainability Strategy and the Pinjarra-Brunswick Sustainability Strategy.
- The population growth is not uniform, with the City of Mandurah and the Shires of Murray, Serpentine Jarrahdale and Waroona all experiencing growth rates higher than Western Australia between 1994 and 2004. The population in the Shire of Boddington declined by 0.5% in the same period.
- The most significant environmental issue in the Peel region remains the maintenance of river, estuarine and coastal water quality and biodiversity. The Peel region encompasses 130 square kilometres of estuary and inland waterways, much of which is a 'Wetland of International Significance' listed under the Ramsar Convention. The \$2.1 million Commonwealth/State Coastal Catchments Initiatives projects are among important coordinated approaches to addressing this. In addition the State Government's establishment of a Peel Waterways Centre in Mandurah will strengthen the government/community partnership in improving and maintaining the health of the environment.
- There is growing confidence that the regional model for delivery of Natural Resource Management, of which Peel is a sub-region, is also strengthening the necessary coordination of research and activities that will support improvements in the health of the region's environment.
- Approximately 22% of the region's population are over 60 years of age, compared with the State average of 16%. However, a 61% increase in the 0-4 age range is projected for the region between 2001 and 2016, compared with an estimated 17% increase in that age range for Western Australia. Effective planning is essential for the higher projected demand for services for children and families in the region.

- The estimated Gross Regional Product for the Peel region in 2003-04 was \$3.02 million. This represented an increase of 3.6% on the figure for the previous financial year after adjustment for changes in the Consumer Price Index. The Peel's Gross Regional Product was 3.4% of Western Australia's Gross State Product.
- Mining, retail, manufacturing and construction continue to be major drivers of the economy, with tourism and agriculture being important additional contributors to regional prosperity.
- The region's rich heritage, its many natural and built attractions, its proximity to the metropolitan markets and good transport links are advantages in industry sectors including tourism and agriculture. These factors, and the increasing access to advanced telecommunication technologies, support strategies to increase the economic diversity of the region.
- Major projects in the region valued at over \$2.3 billion, that are occurring or planned, include the Alcoa efficiency upgrade in Pinjarra.
- The building and construction industry is continuing to expand in the Peel with strong residential and non-residential construction growth.
- The Commission's partnerships with industry are generating additional business opportunities through local contracts with small and medium enterprise, and local employment. Skills shortages are a challenge for industry growth, and actions are being taken to help address this at the regional level.
- A 2004 industrial land study assessed that demand for industrial land in the region would outstrip available land by 2009, reinforcing the importance of the current cross-government approach to support the development of suitably zoned industrial sites for light and general industry.
- Indicators of business confidence include an 8% increase in new business registrations between 2002-03 and 2003-04. Industry apprenticeship commencements in the Peel region increased by 18% from 2002 to 2003.
- The average unemployment rate for the region for the calendar year 2004 was 7.9%, still remaining higher than the State average but reflecting a medium-to-long-term downward trend. Further reductions in regional unemployment are a priority for the Peel region.
- The region has seen an increase in options for education and training, with Murdoch University officially opening its Mandurah Campus and Challenger TAFE Mandurah Campus increasing its student places and developing a presence in all parts of the region. The region's partners are working to strengthen a culture of aspiration and life long learning in a region where this is relatively weak.
- Priorities in the social/community services sector include prevention of youth homelessness, mental health services, sexual assault and domestic violence counselling for young people, and increasing the capacity of services to reach all parts of the region. Domestic violence is regarded as the biggest emerging issue for Mandurah by human service providers and is an ongoing issue throughout the region.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2004-05 Budget to Parliament on 6 May 2004 are outlined below.

	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Decisions taken since State Election				
Waroona Urban Renewal - Stage 2	250	-	-	-

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Facilitation and Coordination	2,611	1,980	3,058	2,951			
<i>Service 2:</i>							
Advice and Information	177	207	323	132			
Total Cost of Services	2,788	2,187	3,381	3,083	2,009	1,979	1,884
<i>Less Income</i>	<i>804</i>	<i>707</i>	<i>723</i>	<i>566</i>	<i>500</i>	<i>500</i>	<i>500</i>
Net Cost of Services	1,984	1,480	2,658	2,517	1,509	1,479	1,384
Adjustments ^(a)	774	(176)	(649)	(977)	5	33	(14)
Appropriation provided to deliver Services.	2,758	1,304	2,009	1,540	1,514	1,512	1,370
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	50	-	-	-	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	2,808	1,304	2,009	1,540	1,514	1,512	1,370

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Chief Executive Officer, Chairman and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal.

Government Goal	Desired Outcome	Service(s)
To ensure that regional Western Australia is strong and vibrant.	Development and Promotion of the Peel Region.	1. Facilitation and Coordination 2. Advice and Information

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: Development and Promotion of the Peel Region.					
Client satisfaction with contribution to the region's economic base	88%	85%	90%	85%	

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Facilitation and Coordination

Facilitate and coordinate regional development activities.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	2,611	1,980	3,058	2,951	Finalisation of finite externally funded projects.
Less Income	804	707	723	566	
Net Cost of Service	1,807	1,273	2,335	2,385	
Adjustments ^(a)	744	(176)	(533)	(977)	
Appropriation for delivery of Service	2,551	1,097	1,802	1,408	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per unit of service hour.....	\$154.07	\$123.75	\$141.00	\$216.00	
Full Time Equivalent (FTEs)	10	10	10	10	

Major Achievements For 2004-05

- Progressed the next stage of the Peel 2020 Sustainability Strategy through a partnership of leaders from industry, the Indigenous community, social, economic and environmental sectors and Local, State and Commonwealth Governments.
- Continued to work with Commonwealth, State and Local Government partners on a collaborative approach to the completion of the New Perth-Bunbury Highway, including assisting the Department for Planning and Infrastructure to plan community consultation approaches and include local content in the construction phase.
- With partners including Landcorp, Department for Planning and Infrastructure, Department of the Environment, and local government authorities, progressed the development of the Pinjarra Light Industrial Area and the Nambeelup Industrial Area, and progressed the further development of industrial land in Waroona and Serpentine Jarrahdale. The Commission provided \$50,000 toward a Drainage Nutrient and Wetland Management Plan at Nambeelup through Regional Development Scheme funds, and \$40,000 for a Regional Industrial Land Study, and also led the implementation of a demand analysis at the Pinjarra Light Industrial Area.
- Reviewed the scope of the Peel Region Tourist Rail project, finalised the design and plan for the reconstruction of the Pinjarra Railway Station and upgraded infrastructure associated with the Peel Region Tourist Rail service.
- Supported the attraction of more than \$30 million in new business into the Peel region, generating over 150 jobs.
- Funded 29 projects valued at over \$2 million through the \$400,000 2004-05 round of the Regional Development Scheme, creating 23 jobs initially with more to be realised as the projects develop.
- Continued to work with industry to expand local content in major contracts, building on previous results, including more than 25 supply partnerships between Alcoa and local business generating more than \$15 million in contracts in the region.
- Facilitated partnerships between the building and construction industry and Challenger TAFE, resulting in an industry commitment of funds to construct a Wet Trades training facility in Mandurah and the addition of 16 new places for apprentices and pre-apprentices at Mandurah Campus.
- Finalised the draft 'Mandurah Waterfront' Mandurah CBD Redevelopment Strategy with partners from all spheres of government, with community and business representation, and managed the three month public comment process.
- Assisted the Shire of Waroona to progress its Waroona Town Centre Revitalisation and town site development at Hamel, including provision of \$300,000 funding.
- In partnership with the Department of Agriculture, Harvey Water and the Shire of Waroona, commissioned a study into options for expanding sustainable horticulture in the region, and provided information to stakeholders across the Peel to assist decision-making.
- Provided \$50,000 for marketing businesses and farm gate sales along the South Western Highway.
- Provided certifying services to more than 20 skilled migration visa applications from over 100 enquiries. Partnered with Alcoa, the South West Development Commission and the Great Southern Development Commission attended Migration Expos in the United Kingdom to encourage skilled and business migration to the Peel region.
- Continued to assist the development of the Indigenous Art Industry, increasing opportunities for local Indigenous artists to promote and exhibit their work.
- Assisted the finalisation of detailed planning for Jarrahdale Heritage Park.
- Completed the Waroona Business Retention and Expansion Program report, which assisted the business community in Waroona to expand business and employment opportunities
- Completed the Peel Heritage Tourism Precinct Study with Curtin University.

- In partnership with Alcoa, assisted the Forest Heritage Centre to attract funds totalling \$2.25 million from the Commonwealth and State Governments to enhance the region's capacity in developing industry based on finewood design and production, and tourism.
- Completed a feasibility study into the potential for an open range zoo at Boddington.
- Provided \$163,000 for the Fairbridge Music Program to assist the development of the contemporary music industry in Peel region.
- Provided funding of \$200,000 to refurbish Pinjarra Court House with the possibility of a range of services being delivered there in future.
- Began implementation of a coordinated strategy to promote Peel as a great place to visit, live and invest, with Peel Marketing Alliance, a partnership of all spheres of government and industry.
- Implemented studies, identified as regional priorities in 2003, addressing: a positive ageing population; the lack of affordable transport options to and from smaller parts of the region; and alcohol and other drug-related issues.
- Completed the Water Sensitive Design Planning Framework and Technical Guidelines for the Peel-Harvey Coastal Catchment, one of the eight projects in the Commonwealth/State Coastal Catchment Initiative. The planning framework has been endorsed by the Environmental Protection Authority and the Department for Planning and Infrastructure.
- Finalised the scope for a feasibility study for a Peel Waterways Institute, with partners from all spheres of government, and education and training providers.
- Through the Peel Community Development Group and through funding from the Department of Health, began implementing the agreed recommendations of the Indigenous Health Needs Analysis 2003.
- With partners in Local Government and with funding from the Commonwealth Government, progressed milestone requirements of the Peel Community Broadband Aggregation project.
- Supported Boddington Old School committee and the Shire of Boddington by evaluating the achievements of Boddington Old School Inc, resulting in the continuation of Boddington Old School as an important community facility.
- Facilitated the partnership approach to support implementation of the Peel Region Priorities 2004-05, resulting in 29 out of 36 priorities being fully funded or implemented along necessary stages for implementation.

Major Initiatives For 2005-06

- With partners, progress the development of suitably zoned industrial land to meet immediate, medium and longer term demand in the Peel region. This is consistent with the State Government's Regional Policy outcome: Enhanced Regional Investment.
- With the Peel 2020 Partners, finalise a long-range planning process and action plan (Peel 2020 Sustainability Strategy) for Peel region. This is consistent with the State Government's Regional Policy outcome: Planning in Partnership for a Sustainable Future.
- Support the implementation of the Pinjarra – Brunswick Sustainability Strategy.
- Work with Commonwealth, State and Local Government partners on a collaborative approach to the completion of the New Perth-Bunbury Highway, including supporting the implementation of consultation approaches and local content in the construction phase. This is consistent with the State Government's Regional Policy outcome: Improved Regional Infrastructure.
- Lead a regional action plan to help address skills shortages and increase employment of regional people. This is consistent with the State Government's Regional Policy outcome: Skilled Communities.

- Continue to work with industry to expand local content in major contracts, and support the attraction of new business into the region.
- Progress the reconstruction of the Pinjarra Railway Station and other infrastructure at Pinjarra and Boddington to further develop the Peel Region Tourist Railway.
- With partners, finalise the 'Mandurah Waterfront' Mandurah CBD Redevelopment Strategy.
- Strengthen the region's tourism sector including developing clustering approaches to enhance the region's marketability as a great place to visit. This is consistent with the State Government's Regional Policy outcome: Diversified Regional Economies.
- Coordinate a study into options to encourage new and expanded regional industries and exports, particularly aquaculture, horticulture and viticulture.
- Support progress in the development of regional heritage and tourism assets such as Jarrahdale Heritage Park, Fairbridge Village and the Forest Heritage Centre. This is consistent with the State Government's Regional Policy outcome: Conservation and Restoration of Our State's Natural and Built Heritage.
- Develop a regional strategy to encourage and support home-based businesses.
- Complete a comprehensive Indigenous Economic Development Strategy for Peel region.
- Investigate the viability of establishing a business advisory body in Pinjarra.
- Continue supporting the completion and commissioning of the Mandurah-Peel Business Incubator.
- Complete a feasibility study on the Peel Waterways Institute. This is consistent with the State Government's Regional Policy outcome: Sustainable Natural Resource Management.
- Work with partners to further strengthen and grow the region's small businesses and maximise opportunities for diversifying the region's economic base.
- Complete a regional infrastructure study which supports planning for infrastructure needs to meet the region's demands into the future.
- Assess business opportunities that will assist remediation of environmental issues in the Peel region.
- In partnership with key agencies, develop and implement a strategy to attract more professional services to the region.
- Develop and start a regional cultural development strategy. This is consistent with the State Government's Regional Policy outcome: Enhanced Quality of Regional Lifestyle.
- Assist the Shire of Waroona to progress its town centre redevelopment, including underground power, with State Government funding of \$250,000.
- With partners, complete all milestones of the Peel Community Broadband Aggregation project.
- Assist in the further development of resources to address domestic violence in the region.
- Develop a business plan that provides a staged approach for the provision of men's crisis accommodation in Mandurah in partnership with key stakeholders.
- Through key stakeholders, undertake a collaborative action research project to prevent and address regional youth homelessness.
- Assist the establishment of a Peel Community Foundation.

Service 2: Advice and Information

Provide advice and information on regional development activities or matters

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	177	207	323	132	Finalisation of externally funded project.
Less Income	-	-	-	-	
Net Cost of Service	177	207	323	132	
Adjustments ^(a)	30	-	(116)	-	Once off external funding.
Appropriation for delivery of Service	207	207	207	132	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per unit of service hour	\$82.28	\$82.80	\$85.00	\$88.00	
Full Time Equivalents (FTEs)	1	1	1	1	

Major Achievements For 2004-05

- Worked with the Peel community, including the Indigenous community, to assist with the implementation of priority initiatives to improve employment opportunities. This included facilitation of a major forum of industry, community and government leaders to develop an action plan addressing skills shortages in Peel region.
- Implemented a new research and data service, providing data and information to stakeholders to assist with regional planning.
- Continued a series of workshops and other strategies to increase export-readiness of local industry and encourage local businesses to capitalise on the business opportunities arising through the completion of the Southern Suburbs Rail.

Major Initiatives For 2005-06

- Implement, with partners, a series of seminars to help inform long-range planning for the sustainable development of Peel region.
- Continue actions to increase export-readiness of Peel businesses and increase regional exports.
- With partners and the Indigenous Community, develop a strategy to improve participation of Indigenous people in government decision-making in Peel region and improve economic and community outcomes. This is consistent with the State Government's Regional Policy outcome: Cohesive Communities.
- Undertake formal research into the current social health of the Peel region in light of the increase in capacity and partnership in the social sector, and encourage regional debate on the key elements of social sustainability within the region.
- Provide information and data to regional stakeholders to assist with regional planning.

CAPITAL WORKS PROGRAM

The Peel Development Commission's 2005-06 capital works program will see the completion of the Pinjarra to Boddington Railway reconstruction, ongoing work associated with the Railway Heritage Centre, and ongoing information and technology equipment replacement.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
WORKS IN PROGRESS				
Pinjarra to Boddington Railway Reconstruction.....	1,000	850	781	150
Railway Heritage Centre.....	2,413	1,823	235	350
COMPLETED WORKS				
Information and Technology Replacement 2003-04.....	50	50	14	-
Information and Technology Replacement 2004-05.....	42	42	42	-
Mandurah Ocean Marina – Stage 2.....	274	274	15	-
NEW WORKS				
Information and Technology Replacement 2005-06.....	40	-	-	40
	3,819	3,039	1,087	540

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	539	92	1,087	540	221	209	67
	539	92	1,087	540	221	209	67
LESS							
Drawdowns from the Holding Account	-	42	42	40	40	45	67
Funding Included in Service Appropriations ^(a)	1,493	-	-	-	181	164	-
Internal Funds and Balances	(1,004)	50	1,045	500	-	-	-
Capital Contribution	50	-	-	-	-	-	-

(a) Capital works expensed through the Income Statement.

FINANCIAL STATEMENTS**INCOME STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	892	803	1,080	714	643	650	660
Superannuation	104	94	100	77	71	72	79
Grants and subsidies ^(c)	603	400	1,163	750	500	500	500
Supplies and services	1,018	732	772	1,356	611	560	464
Accommodation	100	99	113	107	110	113	125
Capital User Charge	36	6	100	30	20	30	2
Depreciation and amortisation	35	39	39	35	40	40	40
Other expenses	-	14	14	14	14	14	14
TOTAL COST OF SERVICES	2,788	2,187	3,381	3,083	2,009	1,979	1,884
Income							
User charges and fees	37	-	61	-	-	-	-
Grants and subsidies	749	707	662	566	500	500	500
Other Revenue	18	-	-	-	-	-	-
Total Income	804	707	723	566	500	500	500
NET COST OF SERVICES	1,984	1,480	2,658	2,517	1,509	1,479	1,384
INCOME FROM STATE GOVERNMENT							
Service Appropriations	2,758	1,304	2,009	1,540	1,514	1,512	1,370
Liabilities assumed by the Treasurer	303	-	6	7	7	8	8
TOTAL INCOME FROM STATE GOVERNMENT	3,061	1,304	2,015	1,547	1,521	1,520	1,378
SURPLUS (DEFICIENCY) FOR THE PERIOD	1,077	(176)	(643)	(970)	12	41	(6)
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,077	(176)	(643)	(970)	12	41	(6)

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 11, 11 and 11 respectively.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	1,586	151	1,531	21	44	46	59
Restricted cash	256	-	5	5	-	-	-
Receivables	43	26	12	13	6	6	6
Amounts receivable for services.....	-	40	40	40	45	67	-
Prepayments.....	14	5	6	6	6	6	6
Total current assets	1,899	222	1,594	85	101	125	71
NON-CURRENT ASSETS							
Amounts receivable for services.....	194	153	151	146	153	131	171
Plant and equipment.....	67	71	85	87	89	93	128
Other.....	2	1	-	2	2	3	20
Total non-current assets	263	225	236	235	244	227	319
TOTAL ASSETS.....	2,162	447	1,830	320	345	352	390
CURRENT LIABILITIES							
Superannuation	-	347	-	-	-	-	-
Payables	41	45	40	18	18	16	16
Provision for employee entitlements	124	158	101	80	77	66	66
Accrued Salaries	-	-	2	2	3	6	6
Other.....	173	9	509	9	9	9	9
Total current liabilities.....	338	559	652	109	107	97	97
NON-CURRENT LIABILITIES							
Superannuation	-	1	-	-	-	-	-
Provision for employee entitlements	33	63	30	33	48	64	64
Total non-current liabilities	33	64	30	33	48	64	64
TOTAL LIABILITIES.....	371	623	682	142	155	161	161
EQUITY							
Contributed Equity	138	130	138	138	138	98	142
Accumulated surplus/(deficit)	1,653	(306)	1,010	40	52	93	87
Total equity.....	1,791	(176)	1,148	178	190	191	229
TOTAL LIABILITIES AND EQUITY	2,162	447	1,830	320	345	352	390

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	2,715	1,256	1,970	1,505	1,462	1,467	1,330
Capital Contribution.....	50	-	-	-	-	-	-
Holding Account Drawdowns	7	42	42	40	40	45	67
Net cash provided by State government	2,772	1,298	2,012	1,545	1,502	1,512	1,397
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,005)	(811)	(1,085)	(748)	(631)	(583)	(603)
Superannuation	(94)	(90)	(109)	(69)	(63)	(64)	(64)
Grants and subsidies	(608)	(400)	(1,163)	(750)	(500)	(500)	(500)
Supplies and services	(937)	(731)	(391)	(1,858)	(612)	(662)	(509)
Accommodation.....	(108)	(100)	(105)	(107)	(110)	(113)	(125)
Capital User Charge.....	-	(6)	(152)	(30)	(20)	(30)	(2)
Goods and Services Tax	(199)	(194)	(215)	(161)	(74)	(76)	(66)
Other.....	-	(14)	(14)	(14)	(14)	(14)	(14)
Receipts							
User charges and fees.....	18	-	80	-	-	-	-
Grants and subsidies	748	707	662	566	500	500	500
Goods and Services Tax	183	210	230	156	80	77	66
Net cash from operating activities.....	(2,002)	(1,429)	(2,262)	(3,015)	(1,444)	(1,465)	(1,317)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(36)	(42)	(56)	(40)	(40)	(45)	(67)
Net cash from investing activities.....	(36)	(42)	(56)	(40)	(40)	(45)	(67)
NET INCREASE/(DECREASE) IN CASH HELD							
	734	(173)	(306)	(1,510)	18	2	13
Cash assets at the beginning of the reporting period	1,108	324	1,842	1,536	26	44	46
Cash assets at the end of the reporting period.....	1,842	151	1,536	26	44	46	59

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Fairbridge Music Program.....	-	-	163	-	-	-	-
Shire of Waroona - Town Centre revitalisation	-	-	200	250	-	-	-
Pinjarra Court House	-	-	200	-	-	-	-
Hamel Enhancement Scheme	-	-	100	-	-	-	-
South West Region Tourism Strategy	-	-	50	-	-	-	-
Regional Development Scheme.....	432	400	416	500	500	500	500
Shire of Murray.....	100	-	-	-	-	-	-
Boddington Old School	25	-	-	-	-	-	-
Peel Community Development Group	20	-	-	-	-	-	-
Minor grants.....	26	-	34	-	-	-	-
TOTAL	603	400	1,163	750	500	500	500

SOUTH WEST DEVELOPMENT COMMISSION

PART 14 - MINISTER FOR TOURISM; RACING AND GAMING; YOUTH; PEEL AND THE SOUTH WEST

DIVISION 53

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 101 Net amount appropriated to deliver services.....	3,529	6,504	7,166	4,226	3,785	3,830	3,897
Total appropriations provided to deliver services.....	3,529	6,504	7,166	4,226	3,785	3,830	3,897
CAPITAL							
Item 170 Capital Contribution	1,121	818	791	791	818	818	818
GRAND TOTAL	4,650	7,322	7,957	5,017	4,603	4,648	4,715

MISSION

To develop the region's economy and enhance those qualities which make the South West the best place in which to live, work and invest.

SIGNIFICANT ISSUES AND TRENDS

- The South West continues to be one of the most vibrant and economically diverse regions in Western Australia and will continue to present a significant lifestyle and investment opportunity at a national and international level.
- The region's gross regional product in 2003-04 was estimated at \$5.9 billion, having increased at an average of 7.8 per cent per annum over the last five years.
- The population of the South West continues to grow as people seek new lifestyles and pursue opportunities within the region. Growth continues to exceed medium range forecasts.
- There is evidence of increased land values in inland areas suggesting increased demand and possible future population growth.
- Major industry projects, including the proposed expansion of Worsley Alumina, the expansion of Alcoa at Pinjarra, the expansion of woodchip processing and the construction of a peak load power plant at Kemerton Industrial Park, will provide new opportunities for small and medium enterprise growth.
- Marketing of Kemerton Industrial Park (KIP) is highlighting new opportunities for research and energy-based developments. The development at KIP further highlights the Port of Bunbury as a strategic asset for the region.
- The skills shortage within the region will drive increased collaboration between training providers, industry, the South West Development Commission and the Department of Education and Training.
- Quality infrastructure, including transport, power and water, remains a key priority for industry requirements and population growth.
- Agriculture will continue to face competitive pressure. Those products that have a direct link to niche markets, market timing, and food processing will be the areas of growth.
- The next phase of regional growth will include creative and knowledge-based industries.

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Regional Development	9,560	10,637	10,717	7,164			
Total Cost of Services	9,560	10,637	10,717	7,164	5,577	4,666	4,672
<i>Less Income</i>	<i>865</i>	<i>857</i>	<i>1,842</i>	<i>1,053</i>	<i>871</i>	<i>782</i>	<i>775</i>
Net Cost of Services	8,695	9,780	8,875	6,111	4,706	3,884	3,897
Adjustments ^(a)	(5,166)	(3,276)	(1,709)	(1,885)	(921)	(54)	-
Appropriation provided to deliver Services.	3,529	6,504	7,166	4,226	3,785	3,830	3,897
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	1,121	818	791	791	818	818	818
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	4,650	7,322	7,957	5,017	4,603	4,648	4,715

- (a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Chief Executive Officer, Chairman and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION

Relationship to Government Goals

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal.

Government Goal	Desired Outcome	Service
To ensure that regional Western Australia is strong and vibrant.	An environment which is conducive to the balanced economic development of the South West Region.	1. Regional Development

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: An environment which is conducive to the balanced economic development of the South West Region.					
Customer satisfaction survey	70%	75%	75%	75%	

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Regional Development

To provide a regional development service which contributes to sustainable development within the South West through the provision of information, advice and support together with marketing and promotion of the region.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	9,560	10,637	10,717	7,164	2004-05 contains increased grant payments associated with the Bunbury Back Beach project. Includes non recurring sale of land in 2004-05.
Less Income	865	857	1,842	1,053	
Net Cost of Service	8,695	9,780	8,875	6,111	
Adjustments ^(a)	(5,166)	(3,276)	(1,709)	(1,885)	
Appropriation for delivery of Service	3,529	6,504	7,166	4,226	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per hour of service	\$132	\$241	\$221	\$142	Hourly cost in 2004-05 higher due to grants associated with capital works projects.
Full Time Equivalents (FTEs)	23	22	22	23	

Major Achievements For 2004-05

- In partnership with key stakeholders, obtained State Government and Commonwealth Government commitments to fund the Peel Deviation.
- Completed Stage 3 of Preston Industrial Park.
- Completed development works for the proposed biodiesel plant and facilitated its approvals, leading to 30 new jobs.

- Undertook a strategic review of the Commission's land holdings as a basis for future general industry development in Greater Bunbury.
- Developed and presented proposals to Western Power for the provision of three-phase line infrastructure within the region.
- Facilitated the completion of construction for the enhancement of Bunbury's Back Beach.
- Contributed financially to the development of a strategy for the redevelopment of the main street in Walpole.
- Contributed to the repair and capping of the Koombana Bay groyne to enhance public access to the waterfront.
- Contributed financially to the development of an action plan, in partnership with local governments, for central business district renewal for Bunbury and Brunswick Junction.
- The South West Development Commission was a major partner in the organisation of the Indulgence Exhibition in Singapore and Kuala Lumpur. Over 40 South West firms attended and promoted their wares.
- The Commission provided assistance to Manjimup growers to attend the Gulf Food Expo in Dubai.
- Implemented a project ready program to assist small business to take advantage of the major industry expansions.
- In partnership with the Small Business Development Corporation, implemented a promotional strategy to increase business migration to the South West.
- Identified opportunities to promote skilled migration into the region as a basis for addressing skills shortages.
- Developed Stage 3 of the Indigenous Arts Strategy to support effective retailing of art product.
- Hosted 12 delegations and buyers into the region in collaboration with Austrade.
- Provided financial support for the relocation of JLV Industries to Harvey, leading to the creation of 35 new jobs in the region.
- Assisted in the preparation of a finance plan for the Collie Entrance Tourism Precinct.
- Facilitated grant funding to support the Bunbury tourist tram to provide visitors with an opportunity to see the sights of Bunbury.
- Organised an exhibition of Noongar art at the 2004 'Western Australia On Show' exhibition.
- Finalised planning for the electronic library in partnership with the City of Bunbury.
- Supported the re-vamp of the South West web portal under the South West Online Policy initiative.
- In partnership with Connect South West, continued to improve access to Information Technology training for business and community groups across the region.
- In partnership with Connect South West and Telstra, developed a broadband blueprint for the region leading to seven towns being connected to broadband.
- Administered the South West Events Program and Regional Development Scheme for 2004-05.
- Facilitated the development of the community leadership strategy, including organisation of the Southern Region 2005 Leadership Forum to be held in Bunbury in late June 2005.
- Assisted in the establishment of a health services forum in the South West.

- Facilitated the South West Human Services Planning Committee to develop a framework for ensuring human services match changing needs in the region.
- Provided funding for the expansion of the Collie Library.
- Provided funding for the development of heated pool facilities at Collie.
- Organised the 2004 South West Focus Conference.
- Supported 'Western Australia On Show' at the Perth Convention Exhibition Centre opening with a major food and wine promotion.
- Finalised the South West Strategy 2003-04, an action plan for the sustainable future of the region.
- Designed and implemented Stage 1 of the Kemerton Industrial Park Marketing Strategy.
- Completed South West entry and exit signage on the Perth-Bunbury Highway and the South Western Highway.
- Provided funding for the construction of aged persons accommodation at Brunswick Junction.
- Provided funding for the enhancement of Yarloop's townscape.
- Finalised building plans for the Binningup Library have been finalised and construction will occur in 2005-06.
- Completed the capping and repair of the Koombana Bay groyne.
- Completed development works at Turkey Point and Pioneer Park in collaboration with the City of Bunbury.

Major Initiatives For 2005-06

- Investing in people:
 - design and implement the learning online concept with education and library stakeholders in the region;
 - implement the Southern Region Leadership Strategy focusing on increasing civic participation within the community;
 - develop a shared model of community consultation within the South West to facilitate community involvement in human service delivery;
 - develop the South West Community Foundation;
 - facilitate a whole-of-government forum to examine the growth issues in the Vasse sub region;
 - commence discussion with the Department of Sport and Recreation towards providing a framework for the development of a regional plan that matches regional development forecasts with sport and recreation needs;
 - facilitate the completion of the regional electronic library;
 - administer the 2005-06 Regional Development Scheme and South West Events Program; and
 - facilitate the further development of the Healthy Communities Program.
- Investing in infrastructure and place:
 - support the review of South West road passenger transport services to improve connectivity;
 - facilitate the further development of the South West Waste Management Group;
 - support local content in the construction of the Peel Deviation;
 - in partnership with water providers, complete a water distribution and access plan for the region;
 - continue to promote the establishment of broadband or equivalent high-speed technology across the region;
 - work with Telstra to complete mobile phone coverage in the region, including a strategic sites analysis for aeriels;
 - facilitate the further provision of three-phase power with Western Power;
 - finalise a development plan for the Shotts Industrial Park at Collie;
 - fasttrack Picton Enterprise Park Stage 4, incorporating opportunities for a technology park concept;
 - support implementation of a Leschenault Inlet siltation action plan;
 - work with local governments to develop a financing strategy for urban redevelopment of Walpole, Pemberton, Brunswick Junction and Bunbury;
 - finalise redevelopment of Bunbury's Back Beach; and
 - complete development works at the Big Swamp in collaboration with the City of Bunbury.

- Investing in knowledge, enterprise and innovation:
 - work with Edith Cowan University to provide higher-level research degrees within the region in partnership with industry and University extension programs;
 - support the completion and implementation of the South West Regional Training Plan;
 - support the Peel and South West Fabricators' Group as a model for skills development to overcome skills shortages;
 - establish an Innovation and Research Council for the South West, as a subcommittee of the South West Development Commission Board;
 - work with the Department of Industry and Resources and industry to examine the feasibility of a South West research facility at Kemerton Industrial Park;
 - commence discussion with regional stakeholders on development of a marine research capacity in the region;
 - complete Stage 2 of the Kemerton Industrial Park Marketing Strategy;
 - undertake a triple bottom line analysis (economic, environmental and social considerations) of the agricultural future of the Scott River Plain in conjunction with Department of Agriculture and Department of Environment;
 - further explore industry opportunities for seed potatoes, green tea and marron;
 - develop an industry adviser program to ensure regional benefits are secured from the major resource developments;
 - in partnership with the Western Australian Tourism Commission, Australia's South West and key stakeholders develop themed food, wine and tourism trails to market the premium wine regions; and
 - continue the South West Export Development Strategy in partnership with Austrade.

CAPITAL WORKS PROGRAM

In 2005-06 funding of \$2.65 million will be spent on three major projects.

Work is to continue on the Bunbury Back Beach Enhancement project. In the Bunbury region, the construction of sewer infrastructure to service Glen Iris and Picton East catchments will be undertaken to enable further land and industry development. The project has total funding of \$2 million with \$1 million funded in 2005-06 and \$1 million in 2006-07.

In the Collie region, the development of Western Five Lake as a water based recreational facility is to be facilitated with funding of \$500,000.

The Commission will also continue its technology and asset replacement program in 2005-06.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
WORKS IN PROGRESS				
Bunbury Back Beach Coastal Enhancement	5,333	4,233	1,755	1,100
COMPLETED WORKS				
Asset Replacement				
2003-04 Program	60	60	57	-
2004-05 Program	30	30	30	-
Other Works				
Bunbury Back Beach – Stage 2	2,400	2,400	2,400	-
Capping of Koombana Bay Groyne	30	30	30	-
Expansion of Collie Public Library	50	50	50	-
Network Server Upgrade	70	70	42	-
Pemberton Hydro Pipeline	200	200	18	-
Pioneer Park Cemetery Memorial	100	100	100	-
Restoration of Collie River and Boardwalk	215	215	215	-
Restorations to Collie Rail Footbridge	13	13	13	-
Turkey Point Infrastructure.....	70	70	70	-
NEW WORKS				
Asset Replacement				
2005-06 Program	50	-	-	50
Other Works				
Picton Industrial Park Sewerage.....	2,000	-	-	1,000
Western Five Lake Project.....	500	-	-	500
	11,121	7,471	4,780	2,650

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	1,254	6,108	4,780	2,650	1,050	50	50
Working capital requirement							
Loan and Other Repayments	792	818	791	791	818	818	818
	2,046	6,926	5,571	3,441	1,868	868	868
LESS							
Drawdowns from the Holding Account	-	30	30	30	30	30	30
Funding Included in Service Appropriations ^(a)	-	2,878	2,878	500	-	-	-
Internal Funds and Balances	925	3,200	1,872	2,120	1,020	20	20
Capital Contribution	1,121	818	791	791	818	818	818

(a) Capital works expensed through the Income Statement.

FINANCIAL STATEMENTS**INCOME STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	1,313	1,501	1,518	1,466	1,495	1,523	1,554
Superannuation	139	182	184	194	194	197	194
Grants and subsidies ^(c)	6,130	6,743	6,793	2,310	710	710	710
Consultancies expense	132	-	-	-	-	-	-
Supplies and services	667	749	764	1,679	1,680	748	748
Accommodation	257	362	362	372	372	372	372
Finance costs	729	806	806	778	778	778	778
Depreciation and amortisation	91	100	100	100	100	100	100
State Taxes	1	-	-	-	-	-	-
Doubtful Debts	(3)	-	-	-	-	-	-
Other expenses	104	194	190	265	248	238	216
TOTAL COST OF SERVICES	9,560	10,637	10,717	7,164	5,577	4,666	4,672
Income							
Gain on disposal of non-current assets	-	-	985	246	79	-	-
Grants and subsidies	723	650	650	750	750	750	750
Interest revenue	3	-	-	-	-	-	-
Rent	64	50	50	40	25	15	15
Other Revenue	75	157	157	17	17	17	10
Total Income	865	857	1,842	1,053	871	782	775
NET COST OF SERVICES	8,695	9,780	8,875	6,111	4,706	3,884	3,897
INCOME FROM STATE GOVERNMENT							
Service Appropriations	3,529	6,504	7,166	4,226	3,785	3,830	3,897
TOTAL INCOME FROM STATE GOVERNMENT	3,529	6,504	7,166	4,226	3,785	3,830	3,897
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS							
	(5,166)	(3,276)	(1,709)	(1,885)	(921)	(54)	-

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 23, 22 and 23 respectively.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	70	1,032	820	320	22	22	22
Restricted cash	3,785	1	1,510	433	227	223	223
Receivables	101	100	101	102	106	110	110
Inventories.....	531	-	531	531	531	531	531
Amounts receivable for services.....	30	30	30	30	30	30	-
Prepayments.....	10	6	10	10	10	10	10
Other.....	-	1	-	-	-	-	-
Total current assets	4,527	1,170	3,002	1,426	926	926	896
NON-CURRENT ASSETS							
Amounts receivable for services.....	231	335	314	397	467	537	637
Land and Buildings.....	5,291	5,551	4,533	3,787	2,915	2,915	2,915
Plant and equipment.....	143	74	234	226	265	304	234
Inventories.....	1,257	1,165	1,257	1,257	1,257	1,257	1,257
Other.....	1,369	1,763	1,363	1,357	1,357	1,357	1,357
Total non-current assets.....	8,291	8,888	7,701	7,024	6,261	6,370	6,400
TOTAL ASSETS.....	12,818	10,058	10,703	8,450	7,187	7,296	7,296
CURRENT LIABILITIES							
Superannuation	-	2	1	2	2	2	2
Payables	67	154	96	155	155	185	185
Provision for employee entitlements	218	264	219	220	220	220	220
Borrowings.....	818	846	845	872	872	872	872
Interest payable	177	145	152	127	127	127	127
Accrued Salaries	7	-	-	-	-	3	3
Other.....	5,246	1,000	5,247	5,248	5,327	5,427	5,427
Total current liabilities.....	6,533	2,411	6,560	6,624	6,703	6,836	6,836
NON-CURRENT LIABILITIES							
Superannuation	-	406	-	-	-	-	-
Provision for employee entitlements	175	202	187	199	199	199	199
Borrowings.....	7,627	6,809	6,809	5,991	5,173	4,355	3,537
Other.....	-	6	3	6	6	6	6
Total non-current liabilities	7,802	7,423	6,999	6,196	5,378	4,560	3,742
TOTAL LIABILITIES.....	14,335	9,834	13,559	12,820	12,081	11,396	10,578
EQUITY							
Contributed Equity.....	3,311	3,552	4,148	4,985	5,833	6,681	7,499
Accumulated surplus/(deficit)	(7,813)	(6,540)	(9,522)	(11,407)	(12,328)	(12,382)	(12,382)
Reserves	2,985	3,212	2,518	2,052	1,601	1,601	1,601
Total equity.....	(1,517)	224	(2,856)	(4,370)	(4,894)	(4,100)	(3,282)
TOTAL LIABILITIES AND EQUITY.....	12,818	10,058	10,703	8,450	7,187	7,296	7,296

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a)	2004-05 Budget ^(a)	2004-05 Estimated Actual ^(a)	2005-06 Budget Estimate ^(a)	2006-07 Forward Estimate ^(a)	2007-08 Forward Estimate ^(a)	2008-09 Forward Estimate ^(a)
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	3,637	6,391	7,053	4,113	3,685	3,730	3,797
Capital Contribution.....	1,121	818	791	791	818	818	818
Holding Account Drawdowns	-	30	30	30	30	30	30
Net cash provided by State government	4,758	7,239	7,874	4,934	4,533	4,578	4,645
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,397)	(1,500)	(1,517)	(1,465)	(1,494)	(1,522)	(1,553)
Superannuation	(133)	(162)	(164)	(174)	(174)	(177)	(177)
Grants and subsidies	(1,764)	(6,743)	(6,793)	(2,310)	(710)	(710)	(710)
Consultancies payments.....	(132)	-	-	-	-	-	-
Supplies and services	(591)	(753)	(768)	(1,639)	(1,698)	(733)	(733)
Accommodation.....	(304)	(377)	(377)	(387)	(387)	(387)	(387)
Finance costs.....	(747)	(806)	(806)	(798)	(798)	(798)	(798)
State Taxes	(3)	-	-	-	-	-	-
Goods and Services Tax	(292)	(120)	(120)	(120)	(120)	(120)	(120)
Other.....	(177)	(146)	(142)	(207)	(203)	(172)	(199)
Receipts							
User charges and fees.....	-	-	1,250	500	500	-	-
Grants and subsidies	722	650	650	750	750	750	750
Interest received.....	3	-	-	-	-	-	-
Rent receipts.....	81	-	50	40	25	15	15
Goods and Services Tax	311	120	120	120	120	120	120
Other receipts	119	208	158	20	20	20	15
Net cash from operating activities.....	(4,304)	(9,629)	(8,459)	(5,670)	(4,169)	(3,714)	(3,777)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(261)	(50)	(149)	(50)	(50)	(50)	(50)
Net cash from investing activities.....	(261)	(50)	(149)	(50)	(50)	(50)	(50)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(792)	(818)	(791)	(791)	(818)	(818)	(818)
Net cash from financing activities.....	(792)	(818)	(791)	(791)	(818)	(818)	(818)
NET INCREASE/(DECREASE) IN CASH HELD	(599)	(3,258)	(1,525)	(1,577)	(504)	(4)	-
Cash assets at the beginning of the reporting period	4,454	4,291	3,855	2,330	753	249	245
Cash assets at the end of the reporting period.....	3,855	1,033	2,330	753	249	245	245

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Bunbury Back Beach	4,700	4,500	4,500	1,100	-	-	-
Capital Grants - Bunbury Region	-	200	200	-	-	-	-
Capital Grants - Collie Region	-	278	278	-	-	-	-
JLV Relocation	-	500	500	-	-	-	-
Manjimup Railway Marshalling Yards	289	-	-	-	-	-	-
Regional Development Scheme.....	400	400	400	500	500	500	500
Saving Our Old Growth Forest Program.....	500	-	-	-	-	-	-
South West Initiatives.....	-	400	400	-	-	-	-
Western Five Lake Development	-	-	-	500	-	-	-
Other Payments.....	241	465	515	210	210	210	210
TOTAL	6,130	6,743	6,793	2,310	710	710	710

Part 15

Minister for Housing and Works; Heritage; Minister Assisting the Minister for Planning and Infrastructure

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
927	Housing and Works			
	– Delivery of Services	28,734	30,826	30,599
	– Administered Grants, Subsidies and Other Transfer Payments	2,917	4,407	50,000
	– Capital Contribution	500	1,700	5,100
	Total	32,151	36,933	85,699
939	Country Housing Authority
940	Government Employees Housing Authority
941	State Housing Commission
943	Heritage Council of Western Australia			
	– Delivery of Services	4,474	6,330	4,679
	Total	4,474	6,330	4,679
950	National Trust of Australia (WA)			
	– Delivery of Outputs	1,253	1,188	2,070
	– Capital Contribution	339	339	521
	Total	1,592	1,527	2,591
	GRAND TOTAL			
	– Delivery of Services	34,461	38,344	37,348
	– Administered Grants, Subsidies and Other Transfer Payments	2,917	4,407	50,000
	– Capital Contribution	839	2,039	5,621
	Total	38,217	44,790	92,969

HOUSING AND WORKS

PART 15 - MINISTER FOR HOUSING AND WORKS; HERITAGE; MINISTER ASSISTING THE MINISTER FOR PLANNING AND INFRASTRUCTURE

DIVISION 54

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 102 Net amount appropriated to deliver services.....	26,661	28,606	30,826	30,599	31,106	30,739	29,658
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	128	128	-	-	-	-	-
Total appropriations provided to deliver services.....	26,789	28,734	30,826	30,599	31,106	30,739	29,658
ADMINISTERED TRANSACTIONS							
Item 103 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	74,424	2,917	4,407	50,000	-	-	-
CAPITAL							
Item 171 Capital Contribution	-	500	1,700	5,100	5,100	-	-
GRAND TOTAL	101,213	32,151	36,933	85,699	36,206	30,739	29,658

MISSION

Responding to the hopes of all Western Australians for their housing and construction needs.

SIGNIFICANT ISSUES AND TRENDS

- The Building Cost Index has risen 15% in 2004-05 as a direct result of market pressures. The building industry is working at capacity. That is, demand has outstripped supply, and comes on top of a higher than normal increase for the previous two financial years. The impact of this increase is being experienced across the industry and throughout Australia.
- Tourism represents a substantial proportion of the Fremantle Prison's activities accounting for almost three quarters of revenues. Significant world events in recent years have had a major impact on tourism markets creating an extremely challenging operating environment. 2004-05 has seen a steady performance with growth in line with general tourism industry projections. A range of new initiatives, supported by a positive industry outlook, are anticipated to deliver lasting economic benefits to the Prison.
- The implementation of the recommendations of the Functional Review Taskforce (FRT) will result in an increase in the number of government agencies receiving services from the Department.
- Further development of the new building maintenance business model for service delivery to agencies faces competing challenges of accommodating the varied agency needs while seeking to maximise the procurement reform benefits to Government.
- The Department is working with the Shared Corporate Services Teams to develop and implement whole of government technology solutions for building maintenance.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2004-05 Budget to Parliament on 6 May 2004 are outlined below.

	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Decisions taken since State Election				
Strategic Asset Management Framework implementation	101	139	143	-
Fremantle Prison Restoration	-	-	1,070	-

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Delivery, management and maintenance of Government buildings, projects and office accommodation	44,482	49,402	55,212	53,907			
Total Cost of Services	44,482	49,402	55,212	53,907	52,582	52,880	52,038
<i>Less Income</i>	25,125	23,909	26,384	23,318	21,765	22,856	20,932
Net Cost of Services	19,357	25,493	28,828	30,589	30,817	30,024	31,106
Adjustments ^(a)	7,432	3,241	1,998	10	289	715	(1,448)
Appropriation provided to deliver Services.	26,789	28,734	30,826	30,599	31,106	30,739	29,658
ADMINISTERED TRANSACTIONS							
Appropriation for Administered Grants, Subsidies and Transfer Payments	74,424	2,917	4,407	50,000	-	-	-
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	-	500	1,700	5,100	5,100	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	101,213	32,151	36,933	85,699	36,206	30,739	29,658

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Acting Director General and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal.

Government Goal	Desired Outcome	Services
To develop a strong economy that delivers more jobs, more opportunities and greater wealth to Western Australians by creating the conditions required for investment and growth.	Government buildings and accommodation delivered, managed and maintained at agreed standards.	1. Delivery, management and maintenance of Government buildings, projects and office accommodation

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: Government buildings and accommodation delivered, managed and maintained at agreed standards.					
The extent to which the Department has delivered and maintained government buildings and accommodation to agreed standards	75%	75%	75%	75%	

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Delivery, Management and Maintenance of Government Buildings, Projects and Office Accommodation

Management services for the delivery of public buildings, infrastructure assets, Government's office accommodation portfolio, projects and the on-going management of Government properties. Includes policy development and advice to Government in relation to its building and construction activities.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	44,482	49,402	55,212	53,907	
Less Income	25,125	23,909	26,384	23,318	
Net Cost of Service	19,357	25,493	28,828	30,589	
Adjustments ^(a)	7,432	3,241	1,998	10	
Appropriation for delivery of Service	26,789	28,734	30,826	30,599	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Cost per million dollars of value of capital works projects delivered	\$26,306	\$34,700	\$32,679	\$26,880	
Cost per million dollars of value of buildings and office accommodation managed	\$240,354	\$315,250	\$272,492	\$270,367	
Cost per million dollars of value of minor works and maintenance services delivered....	\$104,821	\$126,076	\$121,056	\$111,760	
Full Time Equivalents (FTEs)	180	197	208	210	

Major Achievements For 2004-05

- Managed the delivery of \$300 million worth of the public buildings program.
- Signing of the Public Private Partnership (PPP) contract, the first under the Government's 'Partnerships for Growth' policy, for the District Court Building.
- As the State contract manager, assisted with the completion of the Perth Convention and Exhibition Centre which opened in August 2004.
- Completed the first stage of the Migrant Welcome Wall at the Fremantle Maritime Museum.
- The Commercial Property Branch released the Office Accommodation Policies, a guide to the procurement and management of Western Australian Government office accommodation.
- Delivered the property management contract for the management of the Government owned multi-tenanted office building portfolio.
- Completed work on the Fremantle Prison's system of tunnels to enable public access. It is anticipated this will become one of Western Australia's premier soft-adventure tour products that will enable visitors to descend 20 metres underground and explore the tunnels beneath the prison. In addition to creating ten new jobs, the Tunnels Tour will deliver net revenue flows that will make a substantial contribution to the long-term sustainability of the historic prison site.
- The new service delivery model for the building relocation service was successfully implemented, resulting in improved management of this service by the Government, providing greater opportunity for industry development and allowing more service providers, including in regional areas, to participate in the service delivery arrangements of approximately \$15 million worth of work.
- As part of the implementation of the Functional Review Taskforce (FRT) recommendations the delivery of maintenance services to government agencies was reviewed.
- The new building maintenance business model for service delivery to agencies, which was developed to meet the requirements of the FRT procurement reform initiatives, has been accepted.
- Security of payment legislation (*Construction Contracts Act 2004*) was implemented.

Major Initiatives For 2005-06

- Manage the delivery of \$310 million worth of the public buildings program.
- Develop sustainability and urban planning initiatives into capital works projects.
- Support the new Cabinet sub-committee on infrastructure development.
- Call for expressions of interest to redevelop the Old Treasury Buildings.
- Progress the 'request for tender' process for the development of the Multipurpose Indoor Entertainment and Sports Stadium project. Government will provide a financial contribution of \$50 million as an incentive to undertake this project.
- Planning for the new Performing Arts venue within the Perth Cultural Centre precinct.
- Delivering the property management contract for the management of the Federal Department of Transport and Regional Services commercial and community leases portfolio on the Indian Ocean Territories.
- Delivering on sustainability, energy performance and water audits across the State Government's office accommodation portfolio in accordance with the Department's Office Accommodation policy.
- The Fremantle Prison Gatehouse project focuses on the improved use of spaces and introduction of new visitor servicing infrastructure to create a vibrant centre for visitors, tourism and cultural heritage services of a standard expected at internationally significant heritage sites. The Prison's main parade ground will be conserved and adapted to provide an impressive setting for special events and a unique experience for visitors with a focus on improving accessibility and utility of this substantial enclosed space. The subtle incorporation of infrastructure to support special events such as concerts, exhibitions and functions will deliver a highly valued community asset attracting new and wider audiences to the Prison precinct.
- The new building maintenance business model for service delivery to agencies will be further developed for implementation on 1 July 2006, and will include contracts for quotation purposes, schedule of rates contracts, zone contracts and development of interim technology solutions for the new business model.
- The 2005-06 Department of Education and Training (DET) 'Fixing Our Schools Program' has allocated \$8.2 million for Western Property Metro and \$9.2 million to Regional Services for works procurement on nominated schools determined by the DET in collaboration with the Department of Housing and Works.
- The Department of Housing and Works will also assist schools with grant submissions and procurement of approved works under the Commonwealth Government's 'Investing in Our Schools' program, worth \$75 million state-wide over four years.
- Improved liaison with industry in the development and support of building standards in association with the Australian Building Codes Board.
- Reforming current legislation to meet State commitments to national consistency and the National Competition Policy.
- Development of a new Building Act and Dividing Fences Act.

CAPITAL WORKS PROGRAM

The Department's 2005-06 capital works program includes the following significant items:

- Continuation of the Fremantle Prison Restoration Program. The maintenance backlog associated with the Fremantle Prison's substantial portfolio of convict-built buildings was recently estimated in excess of \$2 million. Funding to meet this backlog has commenced with an allocation of \$670,000 and will be fully addressed by 2007-08 meeting the critical and urgent maintenance needs of this place of international cultural heritage significance.
- Commencement of refurbishment programs for Dumas House in West Perth and 151 Royal Street in East Perth.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
COMPLETED WORKS				
175th Anniversary Celebrations - Migrant Welcome Wall	1,200	1,200	1,182	-
Buildings - Minor Works				
2003-04 Program	2,000	2,000	321	-
2004-05 Program	2,000	2,000	2,000	-
Computer and Office Equipment Replacement				
2004-05 Program	25	25	25	-
Contribution to Rockingham City				
Landscaping and Engineering Services	2,000	2,000	594	-
Fremantle Prison Restoration				
2004-05 Program	670	670	670	-
Heritage and Conservation Planning and Works				
2003-04 Program	350	350	151	-
2004-05 Program	250	250	250	-
Land Development and Disposal				
2003-04 Program	586	586	112	-
2004-05 Program	586	586	586	-
Old Treasury Buildings - Roof Repairs	500	500	500	-
Perth Convention and Exhibition Centre	121,974	121,974	264	-
NEW WORKS				
Buildings - Minor Works				
2005-06 Program	2,500	-	-	2,500
Computer and Office Equipment Replacement				
2005-06 Program	25	-	-	25
Dumas House, West Perth and 151 Royal St. Refurbishment	10,200	-	-	5,100
Fremantle Prison Restoration				
2005-06 Program	670	-	-	670
Heritage and Conservation Planning and Works				
2005-06 Program	250	-	-	250
Land Development and Disposal				
2005-06 Program	600	-	-	600
	146,386	132,141	6,655	9,145

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	77,552	4,031	6,655	9,145	9,945	4,545	3,375
	77,552	4,031	6,655	9,145	9,945	4,545	3,375
LESS							
Drawdowns from the Holding Account	25	25	25	25	25	25	25
Funding Included in Service Appropriations ^(a)	2,936	3,506	3,506	4,020	4,820	4,520	3,350
Funding Included in Administered							
Appropriation	74,424	-	-	-	-	-	-
Internal Funds and Balances	167	-	1,424	-	-	-	-
Capital Contribution	-	500	1,700	5,100	5,100	-	-

(a) Capital works expensed through the Income Statement.

FINANCIAL STATEMENTS

INCOME STATEMENT
(Controlled)

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	11,032	12,186	12,894	13,284	13,723	13,971	14,188
Superannuation	1,301	1,312	1,589	1,619	1,645	1,671	1,684
Supplies and services	15,432	18,103	22,236	20,607	18,318	18,032	16,925
Accommodation	908	1,011	1,002	1,038	1,071	1,090	1,109
Finance costs	673	1,496	1,152	-	-	-	-
Capital User Charge	11,631	12,315	12,831	13,846	14,312	14,601	14,617
Depreciation and amortisation	3,505	2,894	3,423	3,423	3,423	3,423	3,423
Other expenses	-	85	85	90	90	92	92
TOTAL COST OF SERVICES	44,482	49,402	55,212	53,907	52,582	52,880	52,038
Income							
User charges and fees	25,077	23,909	26,294	23,318	21,765	22,856	20,932
Other Revenue	48	-	90	-	-	-	-
Total Income	25,125	23,909	26,384	23,318	21,765	22,856	20,932
NET COST OF SERVICES	19,357	25,493	28,828	30,589	30,817	30,024	31,106
INCOME FROM STATE GOVERNMENT							
Service Appropriations	26,789	28,734	30,826	30,599	31,106	30,739	29,658
Resources received free of charge	430	307	307	302	302	300	300
Liabilities assumed by the Treasurer	266	115	266	266	266	266	266
TOTAL INCOME FROM STATE GOVERNMENT	27,485	29,156	31,399	31,167	31,674	31,305	30,224
SURPLUS (DEFICIENCY) FOR THE PERIOD	8,128	3,663	2,571	578	857	1,281	(882)

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 180, 208 and 210 respectively.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	13,026	7,770	11,540	12,018	12,775	13,956	12,974
Restricted cash	408	-	-	38	77	117	158
Receivables	4,675	5,170	4,675	4,675	4,675	4,675	4,675
Amounts receivable for services.....	25	25	25	25	25	25	25
Other.....	448	490	448	448	448	448	448
Total current assets	18,582	13,455	16,688	17,204	18,000	19,221	18,280
NON-CURRENT ASSETS							
Amounts receivable for services.....	7,074	9,943	10,472	13,870	17,268	20,666	24,064
Land and Buildings	168,570	158,416	165,888	167,806	169,724	166,301	162,878
Plant and equipment.....	3,767	1,370	3,560	3,192	3,137	3,162	3,187
Intangibles.....	-	-	-	161	-	-	-
Other.....	-	500	1,182	1,182	1,182	1,182	1,182
Total non-current assets.....	179,411	170,229	181,102	186,211	191,311	191,311	191,311
TOTAL ASSETS.....	197,993	183,684	197,790	203,415	209,311	210,532	209,591
CURRENT LIABILITIES							
Payables	1,293	2,198	1,302	1,311	1,311	1,311	1,311
Provision for employee entitlements	2,231	1,909	2,131	2,031	1,931	1,831	1,731
Finance leases	4,079	-	-	-	-	-	-
Accrued Salaries	536	-	232	270	309	349	390
Other.....	982	922	982	982	982	982	982
Total current liabilities.....	9,121	5,029	4,647	4,594	4,533	4,473	4,414
NON-CURRENT LIABILITIES							
Provision for employee entitlements	1,400	1,135	1,400	1,400	1,400	1,400	1,400
Total non-current liabilities	1,400	1,135	1,400	1,400	1,400	1,400	1,400
TOTAL LIABILITIES.....	10,521	6,164	6,047	5,994	5,933	5,873	5,814
EQUITY							
Contributed Equity.....	17,457	29,459	19,157	24,257	29,357	29,357	29,357
Accumulated surplus/(deficit)	142,318	139,362	144,889	145,467	146,324	147,605	146,723
Reserves	27,697	8,699	27,697	27,697	27,697	27,697	27,697
Total equity.....	187,472	177,520	191,743	197,421	203,378	204,659	203,777
TOTAL LIABILITIES AND EQUITY	197,993	183,684	197,790	203,415	209,311	210,532	209,591

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	23,746	25,840	27,403	27,176	27,683	27,316	26,235
Capital Contribution.....	-	500	1,700	5,100	5,100	-	-
Holding Account Drawdowns	25	25	25	25	25	25	25
Net cash provided by State Government.....	23,771	26,365	29,128	32,301	32,808	27,341	26,260
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(10,413)	(12,590)	(13,298)	(13,346)	(13,784)	(14,031)	(14,247)
Superannuation	(1,036)	(1,197)	(1,323)	(1,353)	(1,379)	(1,405)	(1,418)
Supplies and services	(18,193)	(17,796)	(21,929)	(20,305)	(18,016)	(17,732)	(16,625)
Accommodation.....	(951)	(1,011)	(1,002)	(1,038)	(1,071)	(1,090)	(1,109)
Finance costs.....	(681)	(1,496)	(1,152)	-	-	-	-
Capital User Charge.....	(11,631)	(12,315)	(12,831)	(13,846)	(14,312)	(14,601)	(14,617)
Goods and Services Tax	(48,461)	(35,373)	(50,000)	(48,000)	(48,000)	(48,000)	(48,000)
Other.....	-	(85)	(85)	(90)	(90)	(92)	(92)
Receipts							
User charges and fees.....	25,773	23,909	26,384	23,318	21,765	22,856	20,932
Goods and Services Tax	47,418	35,373	50,000	48,000	48,000	48,000	48,000
Net cash from operating activities.....	(18,175)	(22,581)	(25,236)	(26,660)	(26,887)	(26,095)	(27,176)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(2,488)	(525)	(1,707)	(5,125)	(5,125)	(25)	(25)
Net cash from investing activities.....	(2,488)	(525)	(1,707)	(5,125)	(5,125)	(25)	(25)
CASH FLOWS FROM FINANCING ACTIVITIES							
Other payments for financing activities.....	(3,590)	(4,079)	(4,079)	-	-	-	-
Net cash from financing activities.....	(3,590)	(4,079)	(4,079)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(482)	(820)	(1,894)	516	796	1,221	(941)
Cash assets at the beginning of the reporting period	13,916	8,590	13,434	11,540	12,056	12,852	14,073
Cash assets at the end of the reporting period.....	13,434	7,770	11,540	12,056	12,852	14,073	13,132

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SCHEDULE OF ADMINISTERED EXPENSES AND INCOME

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
EXPENSES							
Grants and subsidies	23,913	2,917	4,671	-	-	2,650	5,300
Supplies and services	430,535	397,887	480,494	492,800	465,900	468,800	465,300
Receipts paid into Consolidated Fund	9,800	11,200	10,000	13,200	13,600	13,600	14,000
TOTAL ADMINISTERED EXPENSES ^(b) ..	464,248	412,004	495,165	506,000	479,500	485,050	484,600
INCOME							
User charges and fees.....	334,282	298,887	382,000	392,000	362,000	362,000	355,000
Interest revenue	-	-	-	1,400	2,800	2,800	2,800
Rent	98,333	110,200	107,900	114,000	117,500	120,400	124,300
Appropriations	74,424	2,917	4,407	50,000	-	-	-
TOTAL ADMINISTERED INCOME ^(c)	507,039	412,004	494,307	557,400	482,300	485,200	482,100

- (a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.
- (b) Further information is provided in the table 'Details of the Administered Transactions Expenses'.
- (c) Further information is provided in the table 'Details of the Administered Transactions Income'.

SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
ADMINISTERED CURRENT ASSETS							
Cash and cash equivalents	9,771	14,378	8,913	8,913	8,913	8,913	8,913
Restricted cash	-	-	-	51,400	54,200	54,350	51,850
Receivables	26,649	25,453	26,649	26,649	26,649	26,649	26,649
Prepayments	14	39	14	14	14	14	14
Other.....	3,567	-	3,567	3,567	3,567	3,567	3,567
Total Administered Current Assets	40,001	39,870	39,143	90,543	93,343	93,493	90,993
ADMINISTERED NON-CURRENT ASSETS							
Land and Buildings	8,985	16,231	8,985	8,985	8,985	8,985	8,985
Other.....	51,300	56,100	51,300	51,300	51,300	51,300	51,300
Total Administered Non-Current Assets	60,285	72,331	60,285	60,285	60,285	60,285	60,285
TOTAL ADMINISTERED ASSETS.....	100,286	112,201	99,428	150,828	153,628	153,778	151,278
ADMINISTERED CURRENT LIABILITIES							
Payables	575	592	575	575	575	575	575
Amounts due to the Treasurer.....	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Other.....	29,192	28,972	29,192	29,192	29,192	29,192	29,192
TOTAL ADMINISTERED LIABILITIES..	36,767	36,564	36,767	36,767	36,767	36,767	36,767

- (a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants and subsidies	(22,820)	(2,917)	(4,407)	-	-	(2,650)	(5,300)
Supplies and services	(419,819)	(397,887)	(480,758)	(492,800)	(465,900)	(468,800)	(465,300)
Receipts paid into Consolidated Fund	(9,800)	(11,200)	(10,000)	(13,200)	(13,600)	(13,600)	(14,000)
Financing Activities							
Repayment of borrowings.....	(24,000)	-	-	-	-	-	-
Investing Activities							
Purchase of non-current assets.....	(51,300)	-	-	-	-	-	-
TOTAL ADMINISTERED CASH OUTFLOWS	(527,739)	(412,004)	(495,165)	(506,000)	(479,500)	(485,050)	(484,600)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
User charges and fees.....	424,336	409,087	489,900	506,000	479,500	482,400	479,300
Interest received	-	-	-	1,400	2,800	2,800	2,800
Appropriations	74,424	2,917	4,407	50,000	-	-	-
Financing Activities							
Proceeds from borrowings	24,000	-	-	-	-	-	-
TOTAL ADMINISTERED CASH INFLOWS.....	522,760	412,004	494,307	557,400	482,300	485,200	482,100
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS.....	(4,979)	-	(858)	51,400	2,800	150	(2,500)

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
GRANTS TO CHARITABLE AND OTHER PUBLIC BODIES							
City of Melville - land sales.....	1,093	2,917	2,407	-	-	-	-
Government Employees Housing Authority	-	-	2,000	-	-	-	-
OTHER STATE SERVICES							
Supplies and Services - Payment on behalf of client agencies for construction contracts.....	342,225	298,887	382,594	392,000	362,000	362,000	355,000
Payments for lease accommodation on behalf of other government agencies.....	88,310	99,000	97,900	100,800	103,900	106,800	110,300
Perth Convention Exhibition Centre	22,820	-	264	-	-	-	-
Multipurpose Indoor Entertainment and Sports Stadium	-	-	-	-	-	2,650	5,300
Receipts paid into Consolidated Fund	9,800	11,200	10,000	13,200	13,600	13,600	14,000
TOTAL	464,248	412,004	495,165	506,000	479,500	485,050	484,600

DETAILS OF THE ADMINISTERED TRANSACTIONS INCOME

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
OTHER							
Recoups from client agencies of payments made under construction contracts	334,282	298,887	382,000	392,000	362,000	362,000	355,000
Lease rental receipts from other government agencies	98,333	110,200	107,900	114,000	117,500	120,400	124,300
Appropriations	74,424	2,917	4,407	50,000	-	-	-
Interest revenue.....	-	-	-	1,400	2,800	2,800	2,800
TOTAL	507,039	412,004	494,307	557,400	482,300	485,200	482,100

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
Provision of Contract Services	24,019	22,043	24,036	20,254
Fremantle Prison	1,736	1,845	2,327	3,042
Executive Vehicle Scheme	18	21	21	22
GST Input Credits.....	2,569	100	-	-
GST receipts on sales.....	44,849	35,273	50,000	48,000
TOTAL	73,191	59,282	76,384	71,318

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

STATE HOUSING COMMISSION

CAPITAL WORKS PROGRAM

The 2005-06 construction and refurbishment program continues to be strong, with commencements expected to be 1,908 units. This incorporates 250 properties, as part of the regional upgrade strategy to replace or upgrade aging stock to deliver more appropriate housing in country areas.

Total commencements include 418 units that will be refurbished as part of the New Living program. This program continues to thrive with expenditure of \$43.1 million in 2005-06. Significant activity will continue to progress for projects in New North, Southwell and Queens Park. The program will continue to improve infrastructure and amenities in suburbs where a high concentration of public housing was once predominant.

Included in the Community Housing program budget of \$10.4 million is an allocation of \$6 million to commence 40 units in 2005-06 under the mental health strategy.

The strong commitment to Aboriginal Housing and continuation of the Indigenous Housing Agreement ensures the future development of the program, with \$43.5 million allocated to construction and \$57.7 million to other capital expenditure.

The ongoing commitment by Keystart and the Commission in assisting eligible clients into home ownership will include funding of \$659.5 million representing approximately 5,200 loans.

A continuing strong land program is proposed, with 2,483 lots to be yielded. The various Joint Venture projects will contribute 1,910 of these lots.

In addition to the capital works program, the Government made a commitment to install Residual Current Devices (safety switches) in all residences that are offered for sale or rent. Funding of \$5 million in 2004-05 and \$3 million in 2005-06 was provided to allow this undertaking to be completed.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
COMPLETED WORKS				
Aboriginal Housing - Urban / Village Construction				
2004-05 Program	30,915	30,915	30,915	-
Aboriginal Housing - Various Capital Works				
2004-05 Program	54,797	54,797	54,797	-
Administration and Interest				
2004-05 Program	3,665	3,665	3,665	-
Brownlie Towers.....	8,389	8,389	6,500	-
Community Housing				
2004-05 Program	3,544	3,544	3,544	-
Computer Hardware and Software				
2004-05 Program	2,583	2,583	2,583	-
Construction and Purchase of Houses				
2004-05 Program	125,168	125,168	125,168	-
Crisis Accommodation				
2004-05 Program	4,932	4,932	4,932	-
Estate Improvement Land Redevelopment				
2004-05 Program	2,881	2,881	2,881	-
Land				
Acquisition				
2004-05 Program.....	48,402	48,402	48,402	-
Development				
2004-05 Program.....	71,593	71,593	71,593	-
Holding Costs				
2004-05 Program.....	2,794	2,794	2,794	-
Redevelopment				
2004-05 Program.....	1,546	1,546	1,546	-
Loans to Homebuyers				
Goodstart Scheme				
2004-05 Program.....	8,320	8,320	8,320	-
Keystart Scheme				
2004-05 Program.....	678,382	678,382	678,382	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
Minor Works				
2004-05 Program	4,481	4,481	4,481	-
Offices and Shops				
2004-05 Program	2,778	2,778	2,778	-
Other				
2004-05 Program	206	206	206	-
NEW WORKS				
Aboriginal Housing - Urban / Village Construction				
2005-06 Program	43,470	-	-	43,470
Aboriginal Housing - Various Capital Works				
2005-06 Program	57,750	-	-	57,750
Administration and Interest				
2005-06 Program	3,486	-	-	3,486
Community Housing				
2005-06 Program	10,435	-	-	10,435
Computer Hardware and Software				
2005-06 Program	3,219	-	-	3,219
Construction and Purchase of Houses				
2005-06 Program	127,656	-	-	127,656
Crisis Accommodation				
2005-06 Program	3,982	-	-	3,982
Estate Improvement Land Redevelopment				
2005-06 Program	4,011	-	-	4,011
Land				
Acquisition				
2005-06 Program	31,230	-	-	31,230
Development				
2005-06 Program	39,306	-	-	39,306
Holding Costs				
2005-06 Program	2,857	-	-	2,857
Redevelopment				
2005-06 Program	386	-	-	386
Loans to Homebuyers				
Goodstart Scheme				
2005-06 Program	8,622	-	-	8,622
Keystart Scheme				
2005-06 Program	650,898	-	-	650,898
Minor Works				
2005-06 Program	2,883	-	-	2,883
Offices and Shops				
2005-06 Program	2,000	-	-	2,000
Other				
2005-06 Program	209	-	-	209
	2,047,776	1,055,376	1,053,487	992,400

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	781,812	819,525	1,053,487	992,400	855,606	814,268	812,962
	781,812	819,525	1,053,487	992,400	855,606	814,268	812,962
LESS							
Asset Sales	215,993	147,639	219,573	169,152	171,668	172,734	166,639
Borrowings	-	16,000	13,351	10,000	-	-	-
Commonwealth Grants	124,299	140,291	142,552	139,234	140,507	114,095	101,491
Specific Contributions	24,574	22,963	24,963	22,963	21,480	21,480	21,480
Government Equity Contribution	15,500	19,500	19,105	15,000	15,000	15,000	15,000
Keystart Program	491,784	506,386	678,382	650,898	562,096	577,273	595,505
Internal Funds and Balances	(90,338)	(33,254)	(44,439)	(14,847)	(55,145)	(86,314)	(87,153)
Capital Contribution	-	-	-	-	-	-	-

HERITAGE COUNCIL OF WESTERN AUSTRALIA

PART 15 - MINISTER FOR HOUSING AND WORKS; HERITAGE; MINISTER ASSISTING THE MINISTER FOR PLANNING AND INFRASTRUCTURE

DIVISION 55

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 104 Net amount appropriated to deliver services.....	3,410	4,474	6,330	4,679	4,756	4,897	4,922
Total appropriations provided to deliver services.....	3,410	4,474	6,330	4,679	4,756	4,897	4,922
CAPITAL							
Capital Contribution	22	-	-	-	-	-	11
GRAND TOTAL	3,432	4,474	6,330	4,679	4,756	4,897	4,933

MISSION

To identify, provide for and encourage the conservation of places that have significance to the cultural heritage of Western Australia.

SIGNIFICANT ISSUES AND TRENDS

- The range and variety of incentive provisions available under the *Heritage of Western Australia Act 1990* will continue to play an important and positive role in convincing private owners to conserve their heritage places.
- An increasing State Register together with more complex development applications and precinct listings will present significant challenges in the future for the Heritage Council.
- Implementation of the recommendations of the Heritage Tourism Strategy as a catalyst for conservation of the State's heritage will be an important positive initiative in the forthcoming year.
- Completion of the backlog assessment program is likely to be extended over a number of years following the review of processes undertaken by the Heritage Council in 2004-05.

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Cultural heritage conservation services.....	3,574	4,590	6,478	4,628			
Total Cost of Services	3,574	4,590	6,478	4,628	4,740	4,985	4,995
<i>Less Income</i>	61	86	86	5	5	5	5
Net Cost of Services	3,513	4,504	6,392	4,623	4,735	4,980	4,990
Adjustments ^(a)	(103)	(30)	(62)	56	21	(83)	(68)
Appropriation provided to deliver Services.	3,410	4,474	6,330	4,679	4,756	4,897	4,922
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	22	-	-	-	-	-	11
TOTAL CONSOLIDATED FUND APPROPRIATIONS	3,432	4,474	6,330	4,679	4,756	4,897	4,933

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Director, Chairperson and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal.

Government Goal	Desired Outcome	Service
To ensure that Western Australia has an environment in which resources are managed, developed and used sustainably, biological diversity is preserved and habitats protected.	Conservation of cultural heritage places in Western Australia, for the benefit of present and future generations.	1. Cultural heritage conservation services

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: Conservation of cultural heritage places in Western Australia, for the benefit of present and future generations.					
The extent to which the Register is representative of the State's heritage - Completion index.....	58%	68%	65%	68%	
The extent to which registered places are conserved - Extent to which registered places are not demolished.....	99.3%	99%	99%	99%	

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Cultural Heritage Conservation Services

Establish and maintain a comprehensive Heritage Register; provide conservation advice on development referrals and other relevant matters; develop the role of public authorities in conserving and managing heritage places; provide financial assistance and other conservation incentives; provide publications, seminars and other promotional activities.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	3,574	4,590	6,478	4,628	2004-05 includes a non recurring grant towards the restoration of St George's Cathedral. 2004-05 includes contributions for Regional Advisory Services.
Less Income	61	86	86	5	
Net Cost of Service.....	3,513	4,504	6,392	4,623	
Adjustments ^(a)	(103)	(30)	(62)	56	
Appropriation for delivery of Service	3,410	4,474	6,330	4,679	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost of place assessments	\$5,641	\$9,101	\$6,375	\$6,325	
Average cost of maintaining Heritage Register	\$559	\$515	\$457	\$423	
Average cost of development referrals.....	\$349	\$367	\$413	\$442	
Average cost of grants/incentives administered	\$2,540	\$3,225	\$1,926	\$2,169	
Full Time Equivalent (FTEs)	25	27	27	29	

Major Achievements For 2004-05

- Preliminary reviews of 1,406 places in the assessment program started in late 2002 and continued through this reporting year with 1,300 completed to year's end.
- An addition of 80 places in the State Register on an interim basis bringing the total to 1,121.
- Provision of advice on 775 development referrals and involvement in achieving a conservation outcome for major development projects such as the East Perth Power Station.
- \$1.8 million was allocated for St George's Cathedral for conservation works to the belltower.
- Completion of the first draft of a Heritage Tourism Strategy and distribution as part of a community consultation process.
- During the third year of increased funding for Lotterywest's Conservation of Cultural Heritage Grants Program, the Heritage Council recommended funding projects with the additional \$500,000. Six projects were located in the metropolitan area and 16 in the regional areas.
- \$1 million in funding for the 2004-05 round of the Heritage Grants Program for privately owned heritage listed places.
- Seventeen Local Governments participated in the first year of the Heritage Loan Scheme, with three additional Local Governments participating from the second year onwards and one more has committed to participate in year three. Four projects have been completed.
- Played a key role in producing the national report on heritage incentives 'Making Heritage Happen' and 'The Revolving Funds Report'.

Major Initiatives For 2005-06

- The Heritage Grants Program will continue for 2005-06.
- Implementation of the recommendations of the Ministerial Local Government Heritage Working Party.
- Initiate the steering committee for the Heritage Tourism Strategy and progress related research and pilot projects.
- The focus of the Heritage Council's assessment program for 2005-06 will be improving consultation with interested stakeholders. Initiatives to increase consultation with owners of places with possible cultural heritage significance will be introduced during 2005-06. It is expected that the number of places assessed and registered will decrease correspondingly.

CAPITAL WORKS PROGRAM

The Heritage Council's Capital Works program for 2005-06 provides for in-house software development and information technology equipment replacement. Funding of \$1 million is also provided for the Council's Heritage Grants Program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
WORKS IN PROGRESS				
Information Technology - Asset Replacement.....	257	157	50	50
COMPLETED WORKS				
Heritage Grant Program				
2004-05 Program	1,000	1,000	1,000	-
Restoration of Saint George's Cathedral	1,850	1,850	1,850	-
NEW WORKS				
Heritage Grant Program				
2005-06 Program	1,000	-	-	1,000
	4,107	3,007	2,900	1,050

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	73	1,050	2,900	1,050	1,050	1,105	1,112
	73	1,050	2,900	1,050	1,050	1,105	1,112
LESS							
Drawdowns from the Holding Account	50	50	50	50	50	70	59
Funding Included in Service Appropriations ^(a)	-	1,000	2,850	1,000	1,000	1,035	1,042
Internal Funds and Balances	1	-	-	-	-	-	-
Capital Contribution	22	-	-	-	-	-	11

(a) Capital works expensed through the Income Statement.

FINANCIAL STATEMENTS**INCOME STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	1,468	1,481	1,522	1,580	1,518	1,566	1,538
Superannuation	184	159	162	162	162	165	165
Grants and subsidies ^(c)	323	1,226	3,076	1,176	1,176	1,276	1,276
Supplies and services	1,398	1,511	1,503	1,499	1,673	1,732	1,758
Accommodation	109	113	113	113	113	148	155
Depreciation and amortisation	59	56	56	54	54	54	54
Costs of disposal of non-current assets	3	-	2	-	-	-	-
Other expenses	30	44	44	44	44	44	49
TOTAL COST OF SERVICES	3,574	4,590	6,478	4,628	4,740	4,985	4,995
Income							
User charges and fees	1	1	1	1	1	1	1
Other Revenue	60	85	85	4	4	4	4
Total Income	61	86	86	5	5	5	5
NET COST OF SERVICES	3,513	4,504	6,392	4,623	4,735	4,980	4,990
INCOME FROM STATE GOVERNMENT							
Service Appropriations	3,410	4,474	6,330	4,679	4,756	4,897	4,922
Liabilities assumed by the Treasurer	-	-	10	10	10	10	10
TOTAL INCOME FROM STATE GOVERNMENT	3,410	4,474	6,340	4,689	4,766	4,907	4,932
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(103)	(30)	(52)	66	31	(73)	(58)

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 25, 27 and 29 respectively.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	856	512	1,030	437	468	395	363
Receivables	50	40	50	50	50	50	50
Amounts receivable for services	50	50	50	50	70	59	-
Prepayments	7	-	2	2	2	2	2
Total current assets	963	602	1,132	539	590	506	415
NON-CURRENT ASSETS							
Amounts receivable for services	26	62	32	96	130	195	249
Plant and equipment	146	147	138	134	130	146	162
Total non-current assets	172	209	170	230	260	341	411
TOTAL ASSETS	1,135	811	1,302	769	850	847	826
CURRENT LIABILITIES							
Payables	1,031	583	1,259	594	594	594	620
Provision for employee entitlements	177	196	152	220	250	310	270
Accrued Salaries	-	-	-	6	6	6	6
Total current liabilities	1,208	779	1,411	820	850	910	896
NON-CURRENT LIABILITIES							
Superannuation	-	344	-	-	-	-	-
Provision for employee entitlements	112	129	128	120	140	150	190
Total non-current liabilities	112	473	128	120	140	150	190
TOTAL LIABILITIES	1,320	1,252	1,539	940	990	1,060	1,086
EQUITY							
Contributed Equity	389	22	389	389	389	389	400
Accumulated surplus/(deficit)	(574)	(463)	(626)	(560)	(529)	(602)	(660)
Total equity	(185)	(441)	(237)	(171)	(140)	(213)	(260)
TOTAL LIABILITIES AND EQUITY	1,135	811	1,302	769	850	847	826

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	3,352	4,388	6,274	4,565	4,652	4,773	4,868
Capital Contribution.....	22	-	-	-	-	-	11
Holding Account Drawdowns	63	50	50	50	50	70	59
Net cash provided by State government	3,437	4,438	6,324	4,615	4,702	4,843	4,938
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,488)	(1,484)	(1,525)	(1,529)	(1,468)	(1,496)	(1,528)
Superannuation	(145)	(149)	(152)	(152)	(152)	(155)	(155)
Grants and subsidies	(618)	(1,234)	(2,850)	(1,826)	(1,176)	(1,276)	(1,276)
Supplies and services	(1,383)	(1,512)	(1,504)	(1,501)	(1,675)	(1,734)	(1,760)
Accommodation.....	(116)	(113)	(113)	(113)	(113)	(148)	(155)
Goods and Services Tax	(208)	(210)	(210)	(201)	(201)	(201)	(201)
Other.....	(32)	(44)	(44)	(44)	(44)	(44)	(33)
Receipts							
User charges and fees.....	1	1	1	1	1	1	-
Goods and Services Tax	211	210	210	201	201	201	201
Other receipts	155	87	87	6	6	6	7
Net cash from operating activities.....	(3,623)	(4,448)	(6,100)	(5,158)	(4,621)	(4,846)	(4,900)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(58)	(50)	(50)	(50)	(50)	(70)	(70)
Net cash from investing activities.....	(58)	(50)	(50)	(50)	(50)	(70)	(70)
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities.....	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
.....	(244)	(60)	174	(593)	31	(73)	(32)
Cash assets at the beginning of the reporting period	1,100	572	856	1,030	437	468	395
Cash assets at the end of the reporting period ..	856	512	1,030	437	468	395	363

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Heritage Grants Program - Capital Works	51	1,000	1,000	1,000	1,000	1,000	1,000
Heritage Grants Program - Other.....	-	-	-	-	-	100	100
Restoration of St George's Cathedral	-	-	1,850	-	-	-	-
Cossack Townsite	120	120	120	120	120	120	120
Heritage Loan Scheme Interest Subsidy.....	85	35	35	35	35	35	35
Conservation Incentive Program	10	10	10	10	10	10	10
Kalgoorlie and Boulder Town Halls.....	50	50	50	-	-	-	-
Education/Promotion	7	11	11	11	11	11	11
TOTAL	323	1,226	3,076	1,176	1,176	1,276	1,276

NATIONAL TRUST OF AUSTRALIA (WA)

PART 15 - MINISTER FOR HOUSING AND WORKS; HERITAGE; MINISTER ASSISTING THE MINISTER FOR PLANNING AND INFRASTRUCTURE

DIVISION 56

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 105 Net amount appropriated to deliver services.....	1,093	1,253	1,188	2,070	1,173	1,176	1,216
Total appropriations provided to deliver services.....	1,093	1,253	1,188	2,070	1,173	1,176	1,216
CAPITAL							
Item 172 Capital Contribution.....	356	339	339	521	618	531	435
GRAND TOTAL.....	1,449	1,592	1,527	2,591	1,791	1,707	1,651

MISSION

To conserve and interpret Western Australia's heritage.

SIGNIFICANT ISSUES AND TRENDS

- The gap between the depreciation of capital investment, rising recurrent costs and the growth and importance of cultural tourism have significantly increased the challenges of quality experiences at the National Trust and other heritage places.
- The continued growth in expectations of quality cultural heritage experiences requires investment into conservation interpretation and education activities for National Trust places as well as consideration of investment into infrastructure.
- The need to provide programs to assist in voluntary conservation on private land is continuing to increase.
- Web-delivered information relating to heritage places and issues needs to be timely, current, accurate and comprehensive. One of the main roles of the National Trust is to provide education and advocacy of heritage issues, we need to continue to develop and improve this.

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Heritage conservation and interpretation.....	4,409	5,505	5,152	4,517			
Total Cost of Services	4,409	5,505	5,152	4,517	2,858	2,517	2,591
<i>Less Income</i>	1,522	2,655	2,655	2,458	1,169	1,268	1,407
Net Cost of Services	2,887	2,850	2,497	2,059	1,689	1,249	1,184
Adjustments ^(a)	(1,794)	(1,597)	(1,309)	11	(516)	(73)	32
Appropriation provided to deliver Services.	1,093	1,253	1,188	2,070	1,173	1,176	1,216
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	356	339	339	521	618	531	435
TOTAL CONSOLIDATED FUND APPROPRIATIONS	1,449	1,592	1,527	2,591	1,791	1,707	1,651

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal(s).

Government Goal	Desired Outcome	Service
To ensure that Western Australia has an environment in which resources are managed, developed and used sustainably, biological diversity is preserved and habitats protected.	Conservation of Western Australia's cultural and natural Heritage.	1. Heritage conservation and interpretation

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: Conservation of Western Australia's cultural and natural Heritage.					
Percentage of places with a conservation plan in place	100%	95%	90%	90%	
Percentage of places with an interpretation plan in place	30%	31%	30%	30%	
Percentage of places with a business plan in place	53%	47%	60%	60%	
Percentage of properties open to the public	73%	73%	65%	65%	

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Heritage Conservation and Interpretation

The National Trust of Australia (WA) is the pre-eminent independent community-based organisation promoting the conservation and interpretation of Western Australia's heritage and educating the community about the values of cultural heritage (built, natural and indigenous) for social, economic and environmental benefits.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	4,409	5,505	5,152	4,517	Work on the Golden Pipeline project is expected to be completed during the first half of the 2005-06 financial year.
Less Income	1,522	2,655	2,655	2,458	
Net Cost of Service	2,887	2,850	2,497	2,059	
Adjustments ^(a)	(1,794)	(1,597)	(1,309)	11	Variance relates to the utilisation of cash balances between 2004-05 and 2005-06.
Appropriation for delivery of Service	1,093	1,253	1,188	2,070	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per visitor to places	\$122	\$122	\$122	\$116	Variance relates to expected completion of the Golden Pipeline.
Average operating cost per place	\$110,000	\$138,000	\$107,000	\$93,000	
Full Time Equivalents (FTEs)	24	23	24	24	

Major Achievements For 2004-05

- Significant progress has been made towards the completion of an online searchable database for heritage places including natural sites, geological monuments, trees and covenants.
- Completion of a significant portion of work in the areas of interpretation of photographs, documentation and digital information into a unitary records management system.
- Stage 2 of the Trust's Children Education Program 'Tour Through Time', including web-based material has been completed.
- The completion of all covenants through to the signed stage.
- The completion of a detailed management and stewardship plan for covenanting places.
- The acquisition and resale of three properties by BushBank.
- The completion of Phase 1 conservation works at No.3 Pump Station and Phase 2 interpretation works for No.1 Pump Station for the Golden Pipeline.
- The completion of Phase 1 conservation works at No.1, 4 and 8 Pump Stations for the Golden Pipeline.
- The completion of Phase 3 construction (conservation and interpretation) works for the Kep Track.
- The completion of Stage 2 of the interpretation plan at Greenough.

Major Initiatives For 2005-06

- Continual expansion of online heritage information including web-based education programs and the Trust photograph collection.
- The commencement of a new covenanting program focussing on threatened ecosystems.
- The completion of a management and stewardship plans for all covenanted places.
- The acquisition and restoration of several large private land areas for BushBank.
- The completion of a new visitor centre at Cunderdin (No.3 Pump Station) and Stage 1 interpretation works for the Golden Pipeline.
- The completion of planned conservation and interpretation works at No.1 and No.8 Pump Stations for the Golden Pipeline.
- The completion of planned conservation and interpretation for the Kep Track.
- The completion of Stage 3 of the interpretation plan at Greenough.
- The completion of conservation and interpretation work for the York Gaol and Courthouse Complex.
- The completion of Stage 1 of the conservation work at Luisini Winery.
- The continuing conservation and interpretation of Jarrahdale.
- The completion of a major review of the Australian Council of National Trusts.
- The commencement of a major research project into heritage and sustainability for Trust places.
- The continued acquisition and management of heritage places.
- The development of a revolving fund for the built environment.

CAPITAL WORKS PROGRAM

The National Trust's capital works program includes the continuation of conservation and interpretation works on selected heritage properties to facilitate enhanced public understanding and enjoyment. The Trust will commence a three year program to upgrade electrical, security and fire warning systems in heritage properties. The Trust will also continue to maintain its computer hardware and software, including the ongoing development of web facilities for National Trust heritage information.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
COMPLETED WORKS				
Asset Replacement				
2004-05 Program	61	61	61	-
Property Restoration				
2004-05 Program	339	339	339	-
NEW WORKS				
Asset Replacement				
2005-06 Program	46	-	-	46
Property Restoration				
2005-06 Program	354	-	-	354
Upgrades				
Heritage Properties.....	959	-	-	495
	1,759	400	400	895

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	1,700	400	400	895	873	791	700
	1,700	400	400	895	873	791	700
LESS							
Drawdowns from the Holding Account	44	61	61	374	255	260	265
Internal Funds and Balances	1,300	-	-	-	-	-	-
Capital Contribution	356	339	339	521	618	531	435

FINANCIAL STATEMENTS**INCOME STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	1,412	1,510	1,533	1,569	983	1,001	1,007
Superannuation	157	108	153	157	168	183	193
Supplies and services	1,461	2,784	2,328	1,734	669	292	317
Accommodation	390	282	382	345	350	355	360
Capital User Charge	455	439	374	323	304	291	314
Depreciation and amortisation	229	261	261	255	260	265	270
Loss on disposal of non-current assets	157	-	-	-	-	-	-
Other expenses	148	121	121	134	124	130	130
TOTAL COST OF SERVICES	4,409	5,505	5,152	4,517	2,858	2,517	2,591
Income							
User charges and fees	362	105	355	376	376	476	476
Grants and subsidies	320	1,623	1,623	1,570	328	327	370
Interest revenue	279	200	200	110	90	80	80
Proceeds from disposal of non-current assets ..	212	-	-	55	55	55	141
Other Revenue	349	727	477	347	320	330	340
Total Income	1,522	2,655	2,655	2,458	1,169	1,268	1,407
NET COST OF SERVICES	2,887	2,850	2,497	2,059	1,689	1,249	1,184
INCOME FROM STATE GOVERNMENT							
Service Appropriations	1,093	1,253	1,188	2,070	1,173	1,176	1,216
Resources received free of charge	-	2	2	-	1	2	2
TOTAL INCOME FROM STATE GOVERNMENT	1,093	1,255	1,190	2,070	1,174	1,178	1,218
SURPLUS (DEFICIENCY) FOR THE PERIOD	(1,794)	(1,595)	(1,307)	11	(515)	(71)	34
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(1,794)	(1,595)	(1,307)	11	(515)	(71)	34

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 24, 24 and 24 respectively.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	2,491	1,275	1,190	1,161	640	595	641
Restricted cash	1,834	1,800	1,834	1,834	1,840	1,807	1,800
Receivables	37	402	35	36	34	50	50
Inventories	39	55	39	39	39	39	39
Interest receivable	14	10	6	6	6	6	6
Amounts receivable for services	61	46	374	255	260	265	-
Prepayments	26	19	25	25	25	25	25
Non Current Assets Held for Sale	-	-	-	235	235	235	235
Total current assets	4,502	3,607	3,503	3,591	3,079	3,022	2,796
NON-CURRENT ASSETS							
Amounts receivable for services	125	375	47	80	113	146	449
Land and Buildings	20,948	19,640	21,223	21,200	21,662	22,038	21,836
Plant and equipment	379	298	263	181	59	18	-
Other	2,257	1,864	2,237	2,732	3,005	3,196	3,846
Total non-current assets	23,709	22,177	23,770	24,193	24,839	25,398	26,131
TOTAL ASSETS	28,211	25,784	27,273	27,784	27,918	28,420	28,927
CURRENT LIABILITIES							
Superannuation	-	2	-	-	-	-	-
Payables	81	263	81	97	95	114	128
Provision for employee entitlements	111	150	146	116	149	172	184
Borrowings	10	10	10	-	-	-	-
Moneys in trust	-	112	-	-	-	-	-
Accrued Salaries	15	33	13	13	13	13	16
Other	55	80	52	55	55	55	55
Total current liabilities	272	650	302	281	312	354	383
NON-CURRENT LIABILITIES							
Superannuation	3	81	3	3	3	3	3
Provision for employee entitlements	91	99	91	82	82	82	91
Other	-	-	-	9	9	9	9
Total non-current liabilities	94	180	94	94	94	94	103
TOTAL LIABILITIES	366	830	396	375	406	448	486
EQUITY							
Contributed Equity	1,197	1,420	1,536	2,057	2,675	3,206	3,641
Accumulated surplus/(deficit)	11,371	9,581	10,064	10,075	9,560	9,489	9,523
Reserves	15,277	13,953	15,277	15,277	15,277	15,277	15,277
Total equity	27,845	24,954	26,877	27,409	27,512	27,972	28,441
TOTAL LIABILITIES AND EQUITY	28,211	25,784	27,273	27,784	27,918	28,420	28,927

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

CASHFLOW STATEMENT
(Controlled)

	2003-04 Actual ^(a)	2004-05 Budget ^(a)	2004-05 Estimated Actual ^(a)	2005-06 Budget Estimate ^(a)	2006-07 Forward Estimate ^(a)	2007-08 Forward Estimate ^(a)	2008-09 Forward Estimate ^(a)
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	1,014	957	892	1,782	880	878	913
Capital Contribution.....	356	339	339	521	618	531	435
Holding Account Drawdowns	44	61	61	374	255	260	265
Net cash provided by State government	1,414	1,357	1,292	2,677	1,753	1,669	1,613
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,483)	(1,477)	(1,500)	(1,596)	(950)	(968)	(973)
Superannuation	(158)	(113)	(153)	(157)	(168)	(184)	(194)
Supplies and services	(1,329)	(2,456)	(2,419)	(1,704)	(727)	(356)	(304)
Accommodation.....	(262)	(242)	(242)	(305)	(310)	(310)	(315)
Capital User Charge.....	(455)	(439)	(374)	(323)	(304)	(291)	(314)
Goods and Services Tax	(256)	(260)	(260)	(260)	(260)	(260)	(260)
Other.....	(366)	(50)	(50)	(73)	(70)	(60)	(40)
Receipts							
User charges and fees.....	707	105	320	376	376	476	476
Grants and subsidies	320	1,623	1,623	1,570	328	327	370
Interest received	283	200	200	110	90	80	80
Donations receipts.....	9	-	-	-	-	-	-
Goods and Services Tax	220	260	260	260	260	260	260
Other receipts	103	627	412	301	340	330	340
Net cash from operating activities.....	(2,667)	(2,222)	(2,183)	(1,801)	(1,395)	(956)	(874)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(983)	(400)	(400)	(895)	(873)	(791)	(700)
Proceeds from sale of non-current assets	212	-	-	-	-	-	-
Net cash from investing activities.....	(771)	(400)	(400)	(895)	(873)	(791)	(700)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(20)	(10)	(10)	(10)	-	-	-
Net cash from financing activities	(20)	(10)	(10)	(10)	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(2,044)	(1,275)	(1,301)	(29)	(515)	(78)	39
Cash assets at the beginning of the reporting period	6,369	4,350	4,325	3,024	2,995	2,480	2,402
Cash assets at the end of the reporting period.....	4,325	3,075	3,024	2,995	2,480	2,402	2,441

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
User charges and fees	707	105	320	376
Grants and subsidies	320	1,623	1,623	1,570
Interest received	283	200	200	110
Donations receipts.....	9	-	-	-
Goods and Services Tax	220	260	260	260
Other receipts	103	627	412	301
TOTAL	1,642	2,815	2,815	2,617

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

Part 16
Minister for Local Government and Regional Development;
Land Information; Goldfields-Esperance; Great Southern

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
961	Local Government and Regional Development			
	– Delivery of Services	35,573	36,582	53,866
	– Administered Grants, Subsidies and Other Transfer Payments	300	300	250
	– Capital Contribution	-	-	124
	Total	35,873	36,882	54,240
976	Metropolitan Cemeteries Board
977	Land Information			
	– Delivery of Services	24,805	22,877	31,235
	– Capital Contribution	278	184	633
	Total	25,083	23,061	31,868
991	Goldfields-Esperance Development Commission			
	– Delivery of Services	1,738	3,887	1,576
	– Capital Contribution	33	33	12
	Total	1,771	3,920	1,588
1004	Great Southern Development Commission			
	– Delivery of Services	1,602	2,277	11,689
	– Capital Contribution	5,249	5,249	9,085
	Total	6,851	7,526	20,774
	GRAND TOTAL			
	– Delivery of Services	63,718	65,623	98,366
	– Administered Grants, Subsidies and Other Transfer Payments	300	300	250
	– Capital Contribution	5,560	5,466	9,854
	Total	69,578	71,389	108,470

LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT

PART 16 - MINISTER FOR LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; LAND INFORMATION; GOLDFIELDS-ESPERANCE; GREAT SOUTHERN

DIVISION 57

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 106 Net amount appropriated to deliver services.....	36,535	35,425	36,434	53,688	38,188	36,930	37,099
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	148	148	148	178	183	189	194
Total appropriations provided to deliver services.....	36,683	35,573	36,582	53,866	38,371	37,119	37,293
ADMINISTERED TRANSACTIONS							
Item 107 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	300	300	300	250	1,316	2,114	250
CAPITAL							
Item 173 Capital Contribution	100	-	-	124	94	-	-
GRAND TOTAL	37,083	35,873	36,882	54,240	39,781	39,233	37,543

MISSION

An increased capacity of our multicultural communities to develop good government, economic growth, social wellbeing and environmental sustainability.

SIGNIFICANT ISSUES AND TRENDS

- There is a continuing need for government to ensure the co-ordination of service delivery by agencies into regional communities and to provide access to e-government opportunities to improve the quality of service delivery.
- The existence of investment into the regions from public and private sources, along with the continued provision and maintenance of services and infrastructure, is integral to ensuring the sustainable development of regional Western Australia. The continuation of the State's Regional Investment Fund (RIF), with \$80 million allocated for the Government's second term, will provide regional communities with access to funding for projects, which will assist in this development.
- There is a need to continue support to local governments to assist them to increase their efficiency and effectiveness as well as a need to support elected members, especially those newly elected, in providing good governance to the community. Collaboration among local governments will be supported to enhance sustainable local government in the State.
- The attraction and retention of professional and skilled people to live and work in regional communities is a challenge in building sustainable regions.
- New legislation will be introduced to provide a framework through which improper conduct by council members can be dealt with.

- The implementation of the *Animal Welfare Act 2002*, which contains provisions for the licensing and monitoring of scientific establishments using animals, is providing a solid framework for improving the wellbeing of animals.
- The provision of leadership development is important in increasing leadership capacity in the community. It will also maximise opportunities for cross cultural learning and sharing.
- There is a need to continue to support and encourage stronger relationships between local government and Indigenous communities, and assist these communities in building capacity and strengthening governance.
- The development of new provisions and regulations under the *Local Government Act 1995* will facilitate a more structured approach to the appointment of local government CEOs.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2004-05 Budget to Parliament on 6 May 2004 are outlined below.

	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Decisions taken since State Election				
Local Government Financial Management and Compliance Audit.....	175	130	130	130
Derby Townsite.....	750	-	-	-
Chinese Tourism Precinct.....	250	-	-	-

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Implementation of government policy	2,324	2,044	2,154	1,826			
<i>Service 2:</i>							
Improved access to services and capacity for development in regional communities.....	32,102	33,480	36,916	50,680			
<i>Service 3:</i>							
Better local government.....	2,958	3,427	4,343	4,113			
Total Cost of Services	37,384	38,951	43,413	56,619	39,771	38,094	38,268
<i>Less Income.....</i>	<i>4,701</i>	<i>995</i>	<i>1,213</i>	<i>996</i>	<i>997</i>	<i>998</i>	<i>998</i>
Net Cost of Services	32,683	37,956	42,200	55,623	38,774	37,096	37,270
Adjustments ^(a)	4,000	(2,383)	(5,618)	(1,757)	(403)	23	23
Appropriation provided to deliver Services.	36,683	35,573	36,582	53,866	38,371	37,119	37,293
ADMINISTERED TRANSACTIONS							
Appropriation for Administered Grants, Subsidies and Transfer Payments	300	300	300	250	1,316	2,114	250
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	100	-	-	124	94	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	37,083	35,873	36,882	54,240	39,781	39,233	37,543

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Chief Executive Officer and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal.

Government Goal	Desired Outcome	Services
To develop a strong economy that delivers more jobs, more opportunities and greater wealth to Western Australians by creating the conditions required for investment and growth.	An increased capacity of communities to develop good government, economic growth and social wellbeing.	1. Implementation of government policy 2. Improved access to services and capacity for development in regional communities 3. Better local government

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: An increased capacity of communities to develop good government, economic growth and social wellbeing.					
Ministerial office satisfaction with policy and legislative advice ^(b)	6	4	4	5	
Client satisfaction with information and services..	81%	75%	75%	75%	
Conclusions drawn from Departmental investigations are substantially accepted by the appropriate authority.....	86%	80%	80%	80%	

(a) More details of effectiveness indicators are provided in the annual report.

(b) Value point along a continuum that ranges from 1 (well below expectations) to 7 (well above expectations) obtained from survey of Minister's office.

Service 1: Implementation of Government Policy

To ensure that the Minister and the Government are provided with quality information and support.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	2,324	2,044	2,154	1,826	
Less Income	34	13	14	14	
Net Cost of Service	2,290	2,031	2,140	1,812	
Adjustments ^(a)	7,116	(84)	(84)	(62)	
Appropriation for delivery of Service	9,406	1,947	2,056	1,750	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per piece of written advice requiring Minister's attention	\$626	\$877	\$780	\$710	Additional legislative amendments were drafted in 2004-05.
Average cost of legislative amendments drafted	\$51,600	\$40,600	\$11,940	\$38,600	
Full Time Equivalents (FTEs)	25	25	25	25	

Major Achievements For 2004-05

- Supported the implementation of the Regional Development Policy, 'Regional Western Australia – A Better Place to Live'.
- Assisted the Local Government Advisory Board in the preparation of a report on policy provisions as applied to land used for charitable purposes.
- Extended the Western Australian Local Government Grants Commission public hearing program by meeting with 45 local government councils.
- Draft review paper on the *Caravan Parks and Camping Grounds Act 1995* completed.
- Analysed submissions received on the issues paper released as part of the review of the *Control of Vehicles (Off Road Areas) Act 1978*.
- Supported the passage of the Local Government Amendment Bill 2003, the third Amendment Bill for the *Local Government Act 1995*, through the Parliament and conducted sixteen information sessions throughout the State to assist local governments to implement the new legislation. The new legislation contains provisions to achieve the recommendations of the Legislative Council's Standing Committee on Public Administration and Finance which considered matters relating to the employment of the CEO at the City of Joondalup.
- Completed amendments to constitution, functions and general, finance, administration and audit regulations under the *Local Government Act 1995* and conducted information sessions on these changes in conjunction with the information sessions on Act changes.
- Reviewed further submissions on the Local Government (Official Conduct) Amendment Bill and finalised proposals for introduction to Parliament. The Bill will introduce a new system of dealing with complaints of improper behaviour by elected members.
- Reviewed the *Cemeteries Act 1986* to identify provisions where amendments could be beneficial.
- Commenced training sessions for General Inspectors under the *Animal Welfare Act 2002*, licensed 39 scientific establishments and appointed 44 new General Inspectors – now 181 in total.
- Jointly produced and published with Department of Agriculture, RSPCA and industry bodies a pocket guide, 'Is it fit to load? A guide to the selection of animals fit to transport in WA'.
- Developed and distributed community, a board game for primary school children which raises the profile of the role and importance of local government to the community.
- Preparations are well advanced for the completion of updated publications, information and statistics for each region in Western Australia, including: 'Economic Perspective Overviews', 'People and Populations' - a profile of the demographic trends for each region that forms a companion to the 'Economic Perspective Overviews', and 'Trends and Indicators' – a collection of social and economic statistics for each of the nine regions and for the metropolitan area.

Major Initiatives For 2005-06

- Continue to support the implementation of the Regional Development Policy, 'Regional Western Australia – A Better Place to Live'.
- As part of the Gender Analysis of Public Policy research project (in partnership with tertiary institutions and other Government agencies), undertake a gender analysis of May 2005 Local Government Election outcomes. Contribute to the separate research project examining the impact of gender diversity on regional boards and committees.
- Hosting national conference of local government grants commissions.
- Ongoing review of Western Australian Local Government Grants Commission methodology.
- Finalise recommendations in relation to the review of the *Caravan Parks and Camping Grounds Act 1995*.
- Finalise policy on proposed amendments to the *Control of Vehicles (Off-road Areas) Act 1978*.
- Introduce an Amendment Bill to the *Dog Act 1976* and update the associated regulations.
- Continue to develop the policy framework for continued capacity building and governance development in local government.
- Finalise and release publications, information and statistics for each region in Western Australia, including: 'Economic Perspective Overviews', 'People and Populations' - a profile of the demographic trends for each region that forms a companion to the 'Economic Perspective Overviews', and 'Trends and Indicators' - a collection of social and economic statistics for each of the nine regions and for the metropolitan area.
- Finalise policy on possible amendments to the *Cemeteries Act*.
- Identify items for inclusion in a fourth amendment bill to the *Local Government Act 1995*.
- Continue to market and build on the success of the commUnity board game to support the understanding by youth about local government, its roles and career opportunities.
- Undertake licensing of scientific establishments, which use animals for scientific purposes and conduct inspections to ensure compliance with the *Animal Welfare Act 2002* and the Code of Practice for the care and use of animals for scientific purposes.
- Support the Local Government (Official Conduct) Amendment Bill in its passage through the Parliament.
- Act as the lead agency to seek new funding and policy arrangements between the three spheres of government in the delivery potential municipal services by local governments to discrete Aboriginal communities.
- Develop strategies to assist the attraction and retention of professional and skilled people to live and work in regional communities, to meet the challenge in building sustainable regions.

Service 2: Improved Access to Services and Capacity for Development in Regional Communities

To enhance the social and economic development of communities through the provision of assistance, funding and leadership.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	32,102	33,480	36,916	50,680	Increase in RIF related expenditure.
Less Income	4,501	823	1,032	814	
Net Cost of Service	27,601	32,657	35,884	49,866	
Adjustments ^(a)	(11,661)	(2,167)	(5,402)	(1,598)	
Appropriation for delivery of Service	15,940	30,490	30,482	48,268	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per application evaluated	\$9,861	\$31,693	\$10,195	\$7,869	Expected increase in applications in 2005-06.
Average cost per local government assessed ... Average internal cost per satellite site supported	\$3,433 \$6,283	\$2,771 \$5,564	\$2,891 \$5,841	\$2,531 \$5,581	
Average value of grant approved for local and regional communities	\$58,939	\$70,569	\$65,545	\$74,379	Increase in total funds available for grants.
Full Time Equivalents (FTEs)	44	42	42	42	

Major Achievements For 2004-05

- Allocated funds for projects in regional Western Australia through the fourth year of the Government's RIF including \$18.1 million through the fund to support the construction of regional infrastructure and assist cross regional projects.
- Completed the first round of the Regional Headworks Program which is designed to encourage, promote and support the sustainable development of regional Western Australia by assisting to offset the costs of providing essential services (headworks) to eligible commercial or industrial projects. \$692,806 was approved to 18 successful applicants.
- Conducted regional investment tours for the Mid-West, Goldfields-Esperance and Wheatbelt regions, in partnership with Regional Development Commissions.
- Approved an amount of \$988,906 for 32 projects under the Outer Metropolitan Community Fund.
- Allocated funding, advice and assistance through the Community Leadership Program. Completed the Leaders in Sport Leadership Program, designed to strengthen the group skills and leadership capacity of 30 regionally based emerging community leaders.
- Contributed to policy development and partnership arrangements between Indigenous people, local governments and State and Federal Government agencies aimed at improving service delivery and governance capacity.

- Finalised a report on the review of the *Regional Development Commissions Act 1993* which was tabled in Parliament in September 2004. The report recommended no substantial redrafting of the Act but supported a number of changes which will increase the efficiency and relevance of the State's regional development structures.
- Continued to provide administrative and research support to the Regional Development Council.
- 143 information technology enabled service and/or information provision facilities have been established in regional areas – 95 Telecentres, 2 Telecentres in remote Indigenous communities, 8 Modular Interactive Telecommunication Environments (MITES) and 38 Telecentre Access Points (TAPs). 94 Telecentres and MITES have been equipped with videoconferencing facilities.

Major Initiatives For 2005-06

- Allocate funds through the Government's second RIF including funding for the Regional Infrastructure Funding Program, the Western Australian Regional Infrastructures Scheme, the Indigenous Regional Development Program and the Regional Headworks Program. In addition it is expected that the remaining first round RIF funding initiatives will be completed.
- Continue to provide funding through the Outer Metropolitan Community Fund to encourage, promote and support the sustainable development of Outer Metropolitan areas.
- Continue the allocation of funding and assistance under the Community Leadership initiative, including further development of the State-wide leadership Alumni, for graduates of Western Australian leadership programs.
- Take the lead agency role in the first year of implementing the Local Communications and Partnership Strategy of the Active Ageing Strategy. This strategy will have a strong regional emphasis.
- Facilitate partnerships between remote Indigenous communities, local governments and State and Federal agencies on the delivery of local government services and capacity building for improved governance in Indigenous communities.
- Draft amendments to the *Regional Development Commissions Act 1993* to implement the recommendations of the review report.
- Continue to provide administrative support to the Regional Development Council. Continue to support the Telecentres network in regional Western Australia.

Service 3: Better Local Government

Through advice, support and compliance monitoring, assist local governments to be more efficient and effective and to achieve good governance and be responsive to the community needs.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	2,958	3,427	4,343	4,113	
Less Income	166	159	167	168	
Net Cost of Service	2,792	3,268	4,176	3,945	
Adjustments ^(a)	8,545	(132)	(132)	(97)	
Appropriation for delivery of Service	11,337	3,136	4,044	3,848	

- (a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per inquiry and investigation	\$1,421	\$856	\$2,206	\$1,484	Expected increase in the number of complaints in 2005-06.
Average cost of monitoring each local government.....	\$4,656	\$4,222	\$4,245	\$3,661	
Average cost per dealing with an application for boundary change	\$3,872	\$14,542	\$3,247	\$12,882	A greater number of boundary changes were implemented in 2004-05.
Full Time Equivalents (FTEs)	32	35	35	37	

Major Achievements For 2004-05

- Developed and implemented a comprehensive local government election strategy to increase community awareness as well as increasing candidate nominations and voter turnout.
- Comprehensive advice provided and information prepared and distributed, to encourage Indigenous people to enrol, become a candidate and vote in local government elections.
- Briefing sessions provided to local governments throughout the State to assist them with their election processes.
- Material prepared and distributed through careers expos, in particular, to promote the local government sector as a career choice for secondary and tertiary students.
- Through the Ministerially-appointed Advisory Committee in Local Government, commencement of a mentoring program for women in management and decision-making positions and those aspiring to those positions. Strategies to improve selection processes within local governments initiated.
- Continued the Young Indigenous Local Government Scholarship. 11 scholarships of \$10,000 each awarded to local governments to employ young Indigenous people under 25.
- Provided advice and facilitation support as necessary to encourage service agreements between local governments and Indigenous communities.
- A number of guidelines to assist local governments in carrying out their functions were completed and distributed.
- Monitored the financial performance of local governments.
- Assisted and coordinated the allocation of financial assistance grants and local roads grants totalling \$178.2 million to 142 local governments.
- Provided support as requested to the Panel Inquiry into the City Of Joondalup.
- Worked with Councils to resolve governance and financial issues.
- In excess of 30 ward reviews have been completed.
- Reduced the number of outstanding complaints against local governments and elected members.

Major Initiatives For 2005-06

- Continue to support local governments and assist them to increase their efficiency and effectiveness, and provide support to elected members, especially those newly elected, in the provision of good governance to the community.

- Continue the Young Indigenous Local Government Scholarship program.
- Undertake further ward reviews of local governments.
- Continue to encourage and provide advice to both local governments and Indigenous communities with regard to establishing future service agreements between them.
- Continue to support the mentoring program for women in local government.
- Continue to monitor the financial health of local governments to improve financial performance.
- Production of 'Inquiry into the City of Joondalup, Lessons for Local Government' publication to assist other local government authorities.
- Monitor local governments compliance with the *Local Government Act 1995* and undertake action as appropriate.
- Enhancing advisory services to local governments, elected members and staff.
- Prepare for the introduction of the new Local Government Disciplinary framework.
- Continue to review and refine processes to improve the management of complaints against local governments and elected members.
- Contribute to the upgrade of the streetscape in the Chinese Tourism Precinct in William Street Northbridge.
- Allocate funding to the Derby Wharf area for the benefit of industry, tourist and local recreational users.
- Continue to encourage collaboration and resource sharing by local governments to enhance sustainable local government in the State.

CAPITAL WORKS PROGRAM

The Regional Collocation Scheme is a \$7.3 million capital works grant program (\$1.2 million in 2005-06) that aims to assist with the development of appropriate infrastructure (eg. facilities known as multi-function outlets or community resource centres) for the collocation of government and non-government organisations involved in regional, economic or community development.

An ongoing program of computer and office equipment replacement totalling \$174,000 will also be undertaken in 2005-06.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
WORKS IN PROGRESS				
Administered Capital Grants				
Regional Community Resource Centres Assistance Program	7,330	2,068	1,237	1,200
COMPLETED WORKS				
Computer and Office Equipment Replacement				
2004-05 Program	150	150	150	-
NEW WORKS				
Computer and Office Equipment Replacement				
2005-06 Program	174	-	-	174
	7,654	2,218	1,387	1,374

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	597	1,350	1,387	1,374	1,644	2,004	799
	597	1,350	1,387	1,374	1,644	2,004	799
LESS							
Drawdowns from the Holding Account	32	150	150	50	50	140	101
Administered Funds	465	1,200	1,237	1,200	1,500	1,864	698
Capital Contribution	100	-	-	124	94	-	-

FINANCIAL STATEMENTS**INCOME STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	5,915	5,853	6,048	6,214	6,310	6,443	6,563
Superannuation	609	459	468	468	468	468	469
Grants and subsidies ^(c)	25,198	26,349	28,917	42,484	26,423	24,423	24,423
Supplies and services	3,976	4,028	4,556	4,864	3,852	3,835	3,934
Accommodation	678	451	451	558	592	592	592
Capital User Charge	526	348	578	292	218	210	216
Depreciation and amortisation	298	75	161	174	170	166	114
Costs of disposal of non-current assets	51	-	-	-	-	-	-
Other expenses	133	1,388	2,234	1,565	1,738	1,957	1,957
TOTAL COST OF SERVICES	37,384	38,951	43,413	56,619	39,771	38,094	38,268
Income							
User charges and fees	267	243	243	244	245	246	246
Grants and subsidies	3,246	744	962	744	744	744	744
Other Revenue	1,188	8	8	8	8	8	8
Total Income	4,701	995	1,213	996	997	998	998
NET COST OF SERVICES	32,683	37,956	42,200	55,623	38,774	37,096	37,270
INCOME FROM STATE GOVERNMENT							
Service Appropriations	36,683	35,573	36,582	53,866	38,371	37,119	37,293
Resources received free of charge	105	50	50	49	49	48	48
TOTAL INCOME FROM STATE GOVERNMENT	36,788	35,623	36,632	53,915	38,420	37,167	37,341
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	4,105	(2,333)	(5,568)	(1,708)	(354)	71	71

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 101, 102 and 104 respectively.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	11,847	3,689	5,980	3,962	3,451	3,451	3,522
Restricted cash	222	1,023	471	867	949	1,020	1,020
Receivables	383	475	388	393	393	393	393
Amounts receivable for services.....	150	50	50	50	140	101	-
Total current assets	12,602	5,237	6,889	5,272	4,933	4,965	4,935
NON-CURRENT ASSETS							
Amounts receivable for services.....	33	58	144	268	298	363	477
Plant and equipment.....	457	775	446	446	420	394	381
Total non-current assets.....	490	833	590	714	718	757	858
TOTAL ASSETS.....	13,092	6,070	7,479	5,986	5,651	5,722	5,793
CURRENT LIABILITIES							
Payables	1,236	1,004	1,304	1,372	1,297	1,297	1,297
Provision for employee entitlements	1,040	1,226	1,040	1,040	1,040	1,040	1,040
Accrued Salaries	202	59	89	112	112	112	112
Other.....	57	47	57	57	57	57	57
Total current liabilities.....	2,535	2,336	2,490	2,581	2,506	2,506	2,506
NON-CURRENT LIABILITIES							
Provision for employee entitlements	553	550	553	553	553	553	553
Total non-current liabilities	553	550	553	553	553	553	553
TOTAL LIABILITIES.....	3,088	2,886	3,043	3,134	3,059	3,059	3,059
EQUITY							
Contributed Equity	236	236	236	360	454	454	454
Accumulated surplus/(deficit)	9,768	2,948	4,200	2,492	2,138	2,209	2,280
Total equity.....	10,004	3,184	4,436	2,852	2,592	2,663	2,734
TOTAL LIABILITIES AND EQUITY	13,092	6,070	7,479	5,986	5,651	5,722	5,793

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	36,683	35,498	36,421	53,692	38,201	36,953	37,179
Capital Contribution.....	100	-	-	124	94	-	-
Holding Account Drawdowns	32	150	150	50	50	140	101
Net cash provided by State government	36,815	35,648	36,571	53,866	38,345	37,093	37,280
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(5,858)	(5,966)	(6,161)	(6,191)	(6,287)	(6,420)	(6,540)
Superannuation	(609)	(459)	(468)	(468)	(468)	(468)	(469)
Grants and subsidies	(24,917)	(26,349)	(28,917)	(42,484)	(26,423)	(24,423)	(24,423)
Supplies and services	(3,706)	(4,053)	(4,581)	(4,890)	(3,725)	(3,709)	(3,808)
Accommodation.....	(682)	(451)	(451)	(558)	(592)	(592)	(592)
Capital User Charge.....	(526)	(348)	(578)	(292)	(218)	(210)	(216)
Goods and Services Tax	(1,175)	(150)	(150)	(150)	(150)	(150)	(150)
Other.....	(380)	(1,250)	(2,096)	(1,427)	(1,914)	(2,058)	(2,058)
Receipts							
User charges and fees.....	267	243	243	244	245	246	246
Grants and subsidies	3,246	744	962	744	744	744	744
Goods and Services Tax	1,176	150	150	150	150	150	150
Other receipts	1,188	8	8	8	8	8	8
Net cash from operating activities.....	(31,976)	(37,881)	(42,039)	(55,314)	(38,630)	(36,882)	(37,108)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(161)	(150)	(150)	(174)	(144)	(140)	(101)
Net cash from investing activities.....	(161)	(150)	(150)	(174)	(144)	(140)	(101)
NET INCREASE/(DECREASE) IN CASH HELD							
.....	4,678	(2,383)	(5,618)	(1,622)	(429)	71	71
Cash assets at the beginning of the reporting period	7,391	7,095	12,069	6,451	4,829	4,400	4,471
Cash assets at the end of the reporting period.....	12,069	4,712	6,451	4,829	4,400	4,471	4,542

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

SCHEDULE OF ADMINISTERED EXPENSES AND INCOME

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
EXPENSES							
Grants and subsidies	802	1,500	1,500	1,450	1,750	2,114	948
TOTAL ADMINISTERED EXPENSES ^(b)..	802	1,500	1,500	1,450	1,750	2,114	948
INCOME							
Service Appropriations	300	300	300	250	1,316	2,114	250
TOTAL ADMINISTERED INCOME.....	300	300	300	250	1,316	2,114	250

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) Further information is provided in the table 'Details of the Administered Transactions Expenses'.

SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
ADMINISTERED CURRENT ASSETS							
Cash and cash equivalents	3,569	1,634	2,332	1,132	698	698	-
Total Administered Current Assets	3,569	1,634	2,332	1,132	698	698	-
TOTAL ADMINISTERED ASSETS.....	3,569	1,634	2,332	1,132	698	698	-
ADMINISTERED CURRENT LIABILITIES							
Payables	37	-	-	-	-	-	-
Total Administered Current Liabilities.....	37	-	-	-	-	-	-
TOTAL ADMINISTERED LIABILITIES..	37	-	-	-	-	-	-

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants and subsidies	(765)	(1,500)	(1,537)	(1,450)	(1,750)	(2,114)	(948)
Goods and Services Tax	(76)	-	-	-	-	-	-
TOTAL ADMINISTERED CASH OUTFLOWS	(841)	(1,500)	(1,537)	(1,450)	(1,750)	(2,114)	(948)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Goods and Services Tax	76	-	-	-	-	-	-
Service Appropriations	300	300	300	250	1,316	2,114	250
TOTAL ADMINISTERED CASH INFLOWS	376	300	300	250	1,316	2,114	250
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	(465)	(1,200)	(1,237)	(1,200)	(434)	-	(698)

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Grant Funding - Regional Investment Fund	20,935	21,866	22,327	36,391	21,500	20,000	20,000
Financial Support to Local Governments	695	633	633	633	633	633	633
Regional Development Grant Schemes	3,568	2,850	4,957	4,460	3,290	2,790	2,790
Outer Metropolitan Community Program	-	1,000	1,000	1,000	1,000	1,000	1,000
TOTAL	25,198	26,349	28,917	42,484	26,423	24,423	24,423

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
GRANTS TO CHARITABLE AND OTHER PUBLIC BODIES							
Royal Society for the Prevention of Cruelty to Animals	250	250	250	250	250	250	250
Norseman Community Facility	50	50	50	-	-	-	-
Community Resource Centres - Regional Collocation Scheme	465	1,200	1,237	1,200	1,500	1,864	698
TOTAL	765	1,500	1,537	1,450	1,750	2,114	948

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
Executive Vehicle Scheme and other miscellaneous revenue	1,191	8	8	8
GST input credits	1,176	150	150	150
Indian Oceans Territories Program.....	147	143	143	143
Westlink Satellite Communication Service - user charges and fees	264	243	243	244
Funds provided by the Commonwealth Government	3,099	601	819	601
TOTAL	5,877	1,145	1,363	1,146

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

LAND INFORMATION

PART 16 - MINISTER FOR LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; LAND INFORMATION; GOLDFIELDS-ESPERANCE; GREAT SOUTHERN

DIVISION 58

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 108 Net amount appropriated to deliver services.....	25,186	24,508	22,540	30,888	30,423	28,894	31,871
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	297	297	337	347	358	368	379
Total appropriations provided to deliver services.....	25,483	24,805	22,877	31,235	30,781	29,262	32,250
CAPITAL							
Item 174 Capital Contribution	9,471	278	184	633	1,062	976	976
GRAND TOTAL	34,954	25,083	23,061	31,868	31,843	30,238	33,226

MISSION

Providing access to land information anywhere, anytime to promote a strong and sustainable Western Australia.

SIGNIFICANT ISSUES AND TRENDS

- The Western Australian property market continues to experience high levels of activity, resulting in strong ongoing demand for land information, registration and valuation services.
- Land information is gaining recognition as a key element in government decision making and the delivery of public policy, including sustainable development and emergency and environmental management.
- The Department is continuing its transition to a land information statutory authority with commercial powers, to deliver a greater return to government and the community on the State's land information asset.
- Government, industry and the community expect more cost-effective management and delivery of land information, including:
 - a single point of electronic access to land and property information;
 - replacement of paper based documentation with electronic forms for land developers and conveyancers;
 - reduced duplication of land information maintenance across government agencies; and
 - online transactional capability.
- Impartial and accurate valuation continues to underpin the revenue collection of State and local government. Greater attention to data quality and the verification of values will be required to avoid the level of dispute and litigation occurring in other States.
- Independent valuation and property advice is critical to transparency in all government property transactions, and compulsory acquisitions in particular.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2004-05 Budget to Parliament on 6 May 2004 are outlined below.

	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Decision taken prior to the State Election				
Shared Land Information Platform (SLIP).....	2,374	2,843	2,261	2,187

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Access to Land Information.....	68,163	69,848	70,939	76,744			
<i>Service 2:</i>							
Valuations	17,046	17,870	18,147	17,850			
<i>Service 3:</i>							
Access to Government geographic information	1,551	1,629	1,783	1,630			
Total Cost of Services	86,760	89,347	90,869	96,224	98,799	101,760	104,245
<i>Less Income</i>	65,995	63,137	67,045	63,777	67,019	71,403	70,111
Net Cost of Services	20,765	26,210	23,824	32,447	31,780	30,357	34,134
Adjustments ^(a)	4,718	(1,405)	(947)	(1,212)	(999)	(1,095)	(1,884)
Appropriation provided to deliver Services.	25,483	24,805	22,877	31,235	30,781	29,262	32,250
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	9,471	278	184	633	1,062	976	976
TOTAL CONSOLIDATED FUND APPROPRIATIONS	34,954	25,083	23,061	31,868	31,843	30,238	33,226

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the capital contribution statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Chief Executive and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION

Relationship to Government Goals

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal.

Government Goal	Desired Outcomes	Services
To develop a strong economy that delivers more jobs, more opportunities and greater wealth to Western Australians by creating the conditions required for investment and growth.	The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land.	1. Access to Land Information
	Independent valuations support governments' collection of rates and taxes, and management of property assets.	2. Valuations
	Coordinated access to Western Australian Land Information System (WALIS) community members' geographic information supports the management and development of the State.	3. Access to Government geographic information

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land.					
1. Extent to which the State Land Information Capture Program is completed according to target	96%	100%	100%	100%	
2. Claims against registered interests as a result of fraud, negligence or errors, settled by the Crown.	nil	nil	nil	nil	
Outcome: Independent valuations support governments' collection of rates and taxes, and management of property assets.					
1. International standards for accuracy and uniformity of rating and taxing values are met:					
- Gross Rental Value; and.....	93.87%	92.5%	92.5%	92.5%	
- Unimproved Value	90.58%	92.5%	92.5%	92.5%	
Coefficient of dispersion:					
- Gross Rental Value; and.....	6.26%	<7%	<7%	<7%	
- Unimproved Value	7.8%	<15%	<15%	<15%	

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
2. Adjustments to Rating and Taxing Values as a result of Objections and Appeals as a percentage of total values in force.....	0.03%	<0.2%	<0.2%	<0.2%	
Outcome: Coordinated access to Western Australian Land Information System (WALIS) community members' geographic information supports the management and development of the State.					
Useability of WALIS spatial information is determined by user awareness, acceptance and reuse.					
Awareness					
Increase in first time participants at WALIS functions.....	32%	5%	35%	5%	Higher than expected number of customers attended the 2005 WALIS Forum.
Increase in repeat participants at WALIS functions.....	5%	5%	42%	5%	Higher than expected number of customers attended the 2005 WALIS Forum.
Acceptance					
Increase in the number of first time customers accessing spatial information from WALIS community members.....	n/a	2%	0%	2%	The baseline developed in 2003-04 was based on data collected over a two-month period, and may not have reflected a full 12-month cycle. The data collected over 2004-05 will assist in refining the baseline.
Reuse					
Increase in the number of return customers accessing spatial information from WALIS community members.....	n/a	2%	0%	2%	The baseline developed in 2003-04 was based on data collected over a two-month period, and may not have reflected a full 12-month cycle. The data collected over 2004-05 will assist in refining the baseline.

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Access to Land Information

Information about land ownership, land boundaries and geographic features is collected, recorded and made available for use by government, business and the community.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	68,163	69,848	70,939	76,744	
Less Income	58,170	52,467	56,320	56,837	
Net Cost of Service	9,993	17,381	14,619	19,907	
Adjustments ^(a)	2,271	(892)	(582)	(744)	
Appropriation for delivery of Service	12,264	16,489	14,037	19,163	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual ^(a)	2004-05 Budget ^(a)	2004-05 Estimated ^(a)	2005-06 Target ^(a)	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per land registration action	\$24.36	\$26.81	\$25.98	\$28.13	
Average cost per land information action	n/a	\$38.95	\$33.14	\$37.69	
Full Time Equivalents (FTEs)	579	574	580	580	

(a) Cost of goods sold is reflected in the Total Cost of Service. This treatment may differ from the agency's annual report.

Major Achievements For 2004-05

- The implementation plan for the State's Shared Land Information Platform (SLIP) has been developed and endorsed by Government. SLIP involves the engagement of over 200 people across 20 government agencies in order to deliver a \$26 million cross-government work program. As part of this work program, initial scoping and consultation across government was undertaken to:
 - develop a register of interests to facilitate a single access point for the discovery of key rights, obligations and restrictions that may affect the use and enjoyment of land in Western Australia;
 - deliver mapping and data to regional groups and agencies to support monitoring and decision-making on conservation, land management and sustainable development;
 - streamline the sub-division process; and
 - enhance information access and support tools to facilitate the provision of real time spatial information for agencies involved in emergency management and recovery situations.
- Developed, with the Department for Planning and Infrastructure (DPI), a system to provide a shopfront to streamline the access process and internal workflow (within DPI) in order to provide Clause 42 and Clause 47 certificates on zoning.
- Provided consultancy advice, in a tri-partite arrangement with the Department of Sport and Recreation and the Department of Local Government and Regional Development, to enable the development of a business case and prototype for a facilities management system.
- Provided consultancy advice to the Department of Education and Training to conceptualise a GIS-based facilities management system that will support the maintenance and management of school facilities within Western Australia.

- Contributed to the creation of a National Standard for the exchange of survey data at interstate and overseas meetings of the Intergovernmental Committee on Surveying and Mapping. The final draft model of the National Standard for the exchange of survey data is scheduled for completion by July 2005.
- Improvements to the currency of spatial information have been implemented.
- Following extensive industry consultation on the implementation of a standard plan process, a review of the current format and processes for strata/survey plans has been completed. This standard plan process will facilitate the introduction of electronic strata plans. The implementation of electronic lodgements and introduction of standardised lodgement fees for plans will come into effect on 1 July 2005.
- Property Street Address maintenance has been improved to enable timely collection of house numbers during the subdivisional process.
- An electronic system was designed and implemented to reduce delays experienced by conveyancers during the settlement process.
- A contract was awarded for the implementation of new voice management technology that integrates the Department's telephone and computer systems to support improved operating processes and quality seamless customer service, with the initial implementation to commence in May 2005.

Major Initiatives For 2005-06

- Progress legislation to establish a Statutory Authority to provide core land information, registration and property valuation services, and to deliver a greater return to the State and community on its land information asset.
- Collaborate with lead agencies in the progress of the implementation plan for a Shared Land Information Platform (SLIP) for State Government agencies to support land related strategic outcomes, and specifically deliver an enabling framework, a register of interests and provide cross-government program support for the SLIP initiative.
- Deliver improved data access and data quality to the State, local government, emergency services, business community and the public in areas of:
 - land development, registration and conveyancing processes;
 - real time spatial and geographic information;
 - topographic information;
 - rural addressing;
 - electronic lodgement of surveys;
 - standardisation of strata plans; and
 - digital lodgement process for strata plans.

Service 2: Valuations

An impartial valuation and property consultancy service.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	17,046	17,870	18,147	17,850	The impact of the Gross Rental Value General Metropolitan Triennial program.
Less Income	7,725	10,625	10,625	6,860	
Net Cost of Service	9,321	7,245	7,522	10,990	
Adjustments ^(a)	2,118	(433)	(299)	(411)	
Appropriation for delivery of Service	11,439	6,812	7,223	10,579	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per valuation	\$11.19	\$12.04	\$14.28	\$15.72	
Full Time Equivalents (FTEs)	213	213	207	207	

Major Achievements For 2004-05

- The triennial Gross Rental Valuation of the metropolitan area, affecting over 600,000 Western Australian properties, has been completed and will come into effect on 1 July 2005.
- A strategic alliance was formed with Curtin University of Technology to assist with the development of property and valuation professionals.
- Information about rating and taxing valuations, objection rights, consulting services, fees and charges and a downloadable objection form are now available on the Department's website.
- Draft policies and procedures for the valuation of noncurrent assets in accordance with the definition of 'Fair Value' as defined by the Australian Accounting Standard AASB 1041 and effective 1 July 2005 have been submitted to the Office of the Auditor General and Department of Treasury and Finance for comment.
- Asset valuations assessed within the valuation system were distributed directly to agencies for the first time.

Major Initiatives For 2005-06

- Complete, via the Internet, the release of the Valuer General's valuation policies to assist property owners in understanding their rights and obligations under the *Valuation of Land Act 1978*.
- Commence a data quality improvement project of key valuation attributes to ensure accuracy of valuation rolls and to provide high quality advice.
- Together with stakeholders, review the Valuer General's role when the State uses statutory provisions to acquire or dispose of land.
- Together with stakeholders, investigate the impact of concessions offered under other legislation on rating and taxing values made under the *Valuation of Land Act 1978*.

Service 3: Access to Government Geographic Information

Land or geographic information from WALIS Community Members (WCM) is managed in a coordinated way so that data held by WCM can be integrated and readily accessed to meet government, business and community needs.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	1,551	1,629	1,783	1,630	
Less Income	100	45	100	80	
Net Cost of Service	1,451	1,584	1,683	1,550	
Adjustments ^(a)	329	(80)	(66)	(57)	
Appropriation for delivery of Service	1,780	1,504	1,617	1,493	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per Key Result Area	\$258,500	\$271,500	\$297,200	\$271,667	
Full Time Equivalents (FTEs)	10	10	10	10	

Major Achievements For 2004-05

- The valuation program was completed, showing that Western Australia's Geographic Data Infrastructure is worth \$15 million per year to the Western Australian community.
- WALIS Forum 2005 was the most successful to date, with a record 473 participants.
- A draft custodianship policy was completed and released for public comment, to support development of information sharing protocols.
- Redevelopment of the 'WALIS Interragator' directory service commenced.

Major Initiatives For 2005-06

- Launch a new custodianship policy and WALIS Memorandum of Understanding.
- Encourage increased local government involvement in spatial data management.
- Improve data quality and data capture across WALIS member agencies to ensure more effective data management.
- Extend WALIS marketing program to include regional community requirements.
- Finalise redevelopment of the 'WALIS Interragator' directory service.

CAPITAL WORKS PROGRAM

The Department's capital works program for 2005-06 totals \$13.3 million.

The program continues the Department's E-Business initiative that will apply the latest Internet technologies and streamline access to the State's wide range of land and property related information. In addition, it includes the development of a SLIP across government that commenced in 2004-05. The program also addresses the Department's ongoing asset replacement program and business infrastructure requirements in support of the initiatives and existing business arrangements.

The funds will be applied towards:

- the provision of government-wide access to land and property information (including SLIP);
- the provision of Spatial Information Infrastructure;
- additional data capture and quality improvement activities; and
- business improvement initiatives as the Department moves towards becoming a Statutory Authority with commercial powers.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
WORKS IN PROGRESS				
Shared Land Information Platform (SLIP).....	6,209	1,303	1,303	4,706
COMPLETED WORKS				
Access to Land and Property Improvements				
2004-05 Program	855	855	855	-
Business Infrastructure				
2004-05 Program	2,707	2,707	2,707	-
Data Quality Improvement				
2004-05 Program	1,050	1,050	1,050	-
Land Market Services				
2004-05 Program	2,360	2,360	2,360	-
Other Works				
Data Improvement	2,221	2,221	1,661	-
Land Market and Access to Land and Property Improvements	5,263	5,263	1,632	-
NEW WORKS				
Access to Land and Property Improvements				
2005-06 Program	740	-	-	740
Business Infrastructure				
2005-06 Program	2,995	-	-	2,995
Data Quality Improvement				
2005-06 Program	1,640	-	-	1,640
Land Market Services				
2005-06 Program	3,200	-	-	3,200
	29,240	15,759	11,568	13,281

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	8,432	7,066	11,568	13,281	2,657	2,457	2,457
	8,432	7,066	11,568	13,281	2,657	2,457	2,457
LESS							
Drawdowns from the Holding Account	1,915	1,573	1,573	1,481	1,481	1,481	1,481
Funding Included in Service Appropriations ^(a)	-	-	-	1,161	-	-	-
Internal Funds and Balances	(1,474)	5,215	9,811	9,084	114	-	-
Other.....	(1,480)	-	-	922	-	-	-
Capital Contribution	9,471	278	184	633	1,062	976	976

(a) Capital works expensed through the Income Statement.

FINANCIAL STATEMENTS**INCOME STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	42,364	42,333	44,875	45,153	46,507	47,902	49,334
Superannuation	5,192	5,383	5,401	5,545	5,712	5,883	6,059
Cost of Goods Sold	245	505	270	270	270	270	270
Supplies and services	18,926	16,575	18,266	21,014	21,796	22,068	22,306
Accommodation	8,790	9,333	8,984	9,284	9,563	9,849	10,145
Capital User Charge	3,191	4,381	4,064	4,193	4,212	4,232	4,293
Depreciation and amortisation	4,220	6,999	5,186	6,667	6,664	7,379	7,561
Other expenses	3,832	3,838	3,823	4,098	4,075	4,177	4,277
TOTAL COST OF SERVICES	86,760	89,347	90,869	96,224	98,799	101,760	104,245
Income							
User charges and fees	64,806	61,842	65,616	60,592	62,265	63,127	61,835
Proceeds from disposal of non-current assets ..	10	-	-	-	-	-	-
Other Revenue	1,179	1,295	1,429	3,185	4,754	8,276	8,276
Total Income	65,995	63,137	67,045	63,777	67,019	71,403	70,111
NET COST OF SERVICES	20,765	26,210	23,824	32,447	31,780	30,357	34,134
INCOME FROM STATE GOVERNMENT							
Service Appropriations	25,483	24,805	22,877	31,235	30,781	29,262	32,250
Resources received free of charge	78	85	85	79	79	77	77
Liabilities assumed by the Treasurer	1,155	1,201	1,201	1,201	1,201	1,201	1,201
TOTAL INCOME FROM STATE GOVERNMENT	26,716	26,091	24,163	32,515	32,061	30,540	33,528
SURPLUS (DEFICIENCY) FOR THE PERIOD	5,951	(119)	339	68	281	183	(606)
Change in Equity arising from transfer of assets/liabilities	-	-	(915)	922	-	-	-
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	5,951	(119)	(576)	990	281	183	(606)

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 802, 797 and 797 respectively.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	23,935	13,911	14,676	5,836	4,870	4,758	3,961
Restricted cash	1,913	-	2,080	565	742	926	1,117
Receivables	6,166	5,226	6,102	7,997	7,952	7,952	7,952
Inventories.....	221	224	221	221	221	221	221
Amounts receivable for services.....	1,573	1,481	1,481	1,481	1,481	1,481	1,481
Prepayments	984	699	920	856	856	856	856
Other.....	3,361	1,558	3,021	2,903	2,901	2,973	2,973
Total current assets	38,153	23,099	28,501	19,859	19,023	19,167	18,561
NON-CURRENT ASSETS							
Amounts receivable for services.....	9,524	16,383	13,229	18,415	23,598	29,496	35,576
Plant and equipment.....	25,180	18,856	26,347	8,542	6,777	2,491	832
Intangibles.....	-	-	-	28,473	25,931	25,295	21,850
Other.....	-	5,215	5,215	800	800	800	800
Total non-current assets.....	34,704	40,454	44,791	56,230	57,106	58,082	59,058
TOTAL ASSETS.....	72,857	63,553	73,292	76,089	76,129	77,249	77,619
CURRENT LIABILITIES							
Payables	344	972	344	344	344	344	344
Provision for employee entitlements	6,828	5,789	6,503	6,178	6,178	6,178	6,178
Accrued Salaries	1,518	31	-	170	340	680	850
Other.....	9,850	6,370	12,595	13,999	12,526	12,147	11,977
Total current liabilities.....	18,540	13,162	19,442	20,691	19,388	19,349	19,349
NON-CURRENT LIABILITIES							
Provision for employee entitlements	4,570	4,012	4,495	4,420	4,420	4,420	4,420
Total non-current liabilities	4,570	4,012	4,495	4,420	4,420	4,420	4,420
TOTAL LIABILITIES.....	23,110	17,174	23,937	25,111	23,808	23,769	23,769
EQUITY							
Contributed Equity.....	-	21,733	184	817	1,879	2,855	3,831
Accumulated surplus/(deficit)	33,559	24,646	32,983	33,973	34,254	34,437	33,831
Reserves	16,188	-	16,188	16,188	16,188	16,188	16,188
Total equity.....	49,747	46,379	49,355	50,978	52,321	53,480	53,850
TOTAL LIABILITIES AND EQUITY.....	72,857	63,553	73,292	76,089	76,129	77,249	77,619

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a)	2004-05 Budget ^(a)	2004-05 Estimated Actual ^(a)	2005-06 Budget Estimate ^(a)	2006-07 Forward Estimate ^(a)	2007-08 Forward Estimate ^(a)	2008-09 Forward Estimate ^(a)
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	20,723	17,806	17,691	24,568	24,117	21,883	24,689
Capital Contribution.....	9,471	278	184	633	1,062	976	976
Holding Account Drawdowns	1,915	1,573	1,573	1,481	1,481	1,481	1,481
Net cash provided by State government	32,109	19,657	19,448	26,682	26,660	24,340	27,146
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(40,970)	(44,329)	(46,793)	(45,383)	(46,507)	(47,902)	(49,334)
Superannuation	(4,093)	(4,182)	(4,200)	(4,344)	(4,511)	(4,642)	(4,818)
Supplies and services	(16,286)	(16,984)	(17,610)	(18,733)	(21,525)	(21,778)	(22,016)
Accommodation.....	(9,153)	(9,441)	(9,305)	(9,426)	(9,815)	(9,939)	(10,225)
Capital User Charge.....	(3,191)	(4,381)	(4,064)	(4,193)	(4,212)	(4,232)	(4,293)
Goods and Services Tax	(4,132)	(3,366)	(3,744)	(3,739)	(3,694)	(3,694)	(3,694)
Other.....	(2,666)	(1,675)	(1,977)	(5,256)	(3,305)	(3,419)	(3,522)
Receipts							
User charges and fees.....	59,636	61,701	63,322	56,885	60,132	62,496	61,204
Rent receipts.....	-	296	-	-	-	-	-
Goods and Services Tax	3,884	3,461	3,808	3,744	3,739	3,694	3,694
Other receipts	4,509	2,373	4,609	4,709	4,709	7,709	7,709
Net cash from operating activities.....	(12,462)	(16,527)	(15,954)	(25,736)	(24,989)	(21,707)	(25,295)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(8,513)	(7,066)	(11,568)	(12,120)	(2,357)	(2,457)	(2,457)
Proceeds from sale of non-current assets	10	-	-	-	-	-	-
Net cash from investing activities.....	(8,503)	(7,066)	(11,568)	(12,120)	(2,357)	(2,457)	(2,457)
CASH FLOWS FROM FINANCING ACTIVITIES							
Other payments for financing activities.....	(103)	-	(103)	(103)	(103)	(104)	-
Other proceeds from financing activities.....	465	-	-	-	-	-	-
Net cash from financing activities.....	362	-	(103)	(103)	(103)	(104)	-
NET INCREASE/(DECREASE) IN CASH HELD	11,506	(3,936)	(8,177)	(11,277)	(789)	72	(606)
Cash assets at the beginning of the reporting period.....	16,764	17,847	25,848	16,756	6,401	5,612	5,684
Net cash transferred to/from other agencies.....	(2,422)	-	(915)	922	-	-	-
Cash assets at the end of the reporting period.....	25,848	13,911	16,756	6,401	5,612	5,684	5,078

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
Government Vehicle Scheme	33	45	45	45
GST Input Credits	1,050	165	512	448
GST on Sales of Goods and Services	2,834	3,296	3,296	3,296
Land Claims Mapping Unit	363	345	440	500
Land Titles Management Services	54,056	51,843	54,209	50,504
Other Proceeds and Recoups	684	1,000	1,000	1,000
Remote Sensing Satellite Imagery Services	502	587	587	587
Sales of Maps and Plans	2,751	2,239	3,339	3,339
Valuation and Property Information Services	5,756	8,311	8,311	5,619
TOTAL	68,029	67,831	71,739	65,338

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

GOLDFIELDS-ESPERANCE DEVELOPMENT COMMISSION

PART 16 - MINISTER FOR LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; LAND INFORMATION; GOLDFIELDS-ESPERANCE; GREAT SOUTHERN

DIVISION 59

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 109 Net amount appropriated to deliver services.....	1,567	1,738	3,887	1,576	1,468	1,502	1,501
Total appropriations provided to deliver services.....	1,567	1,738	3,887	1,576	1,468	1,502	1,501
CAPITAL							
Item 175 Capital Contribution	-	33	33	12	-	9	-
GRAND TOTAL	1,567	1,771	3,920	1,588	1,468	1,511	1,501

MISSION

To increase investment and attract population to our region.

SIGNIFICANT ISSUES AND TRENDS

- Resource and sustainable infrastructure issues that affect the region include the:
 - provision of an alternative sustainable water supply;
 - provision of transport infrastructure throughout the region. This continues to be an area of high priority;
 - cost, availability and reliability of power; and
 - lack of telecommunications coverage in some areas of the region.
- The shortage of professionals, tradespeople and para-professionals continues to cause concern over the ability to attract and retain these people in the region.
- A number of communities in the Goldfields-Esperance region continue to be apprehensive about the social impact of fly-in/fly-out operations in the region. The Goldfields-Esperance Development Commission is chairing a mining taskforce to address the issues of fly-in/fly-out.
- Increases in the gold and nickel price have strengthened mining activity in the Goldfields.
- The tourism industry continues to expand and diversify the economic base of the region.
- The lack of ability by Local Government Authorities to levy rates against mining activities in their areas is a concern.
- A review of the taxation zone rebates and fringe benefits tax is required to enable the region to attract suitably skilled personnel to regional areas.
- Concern is growing in relation to the increasing price of fuel and its impact on industry and business.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2004-05 Budget to Parliament on 6 May 2004 are outlined below.

	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Decisions taken since State Election				
Kalgoorlie Oval – Grant towards improvements	130	-	-	-

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Policies, Strategies and Plans	525	572	465	386			
<i>Service 2:</i>							
Industry and Enterprise Development	802	906	1,208	1,485			
<i>Service 3:</i>							
Co-ordination of Infrastructure Identification ..	327	318	2,549	613			
<i>Service 4:</i>							
Regional Promotion	558	536	345	270			
Total Cost of Services	2,212	2,332	4,567	2,754	2,199	2,203	2,212
<i>Less Income</i>	<i>653</i>	<i>597</i>	<i>656</i>	<i>769</i>	<i>714</i>	<i>714</i>	<i>714</i>
Net Cost of Services	1,559	1,735	3,911	1,985	1,485	1,489	1,498
Adjustments ^(a)	8	3	(24)	(409)	(17)	13	3
Appropriation provided to deliver Services.	1,567	1,738	3,887	1,576	1,468	1,502	1,501
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	-	33	33	12	-	9	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	1,567	1,771	3,920	1,588	1,468	1,511	1,501

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Chief Executive Officer, Chairperson and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal.

Government Goal	Desired Outcome	Services
To ensure that regional Western Australia is strong and vibrant.	An environment which is conducive to the balanced economic and social development of the Goldfields-Esperance region.	1. Policies, Strategies and Plans 2. Industry and Enterprise Development 3. Co-ordination of Infrastructure Identification 4. Regional Promotion

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: An environment which is conducive to the balanced economic and social development of the Goldfields-Esperance region.					
Survey Satisfaction - The Commission:					
Contributed to the economic development of the region:					
- Strongly Agree/Agree.....	74%	80%	80%	80%	
- Neutral	17%	15%	15%	15%	
- Disagree/Strongly Disagree.....	9%	5%	5%	5%	
Contributed to the social development of the region:					
- Strongly Agree/Agree.....	71%	70%	70%	70%	
- Neutral	20%	22%	22%	22%	
- Disagree/Strongly Disagree.....	9%	8%	8%	8%	
Contributed to the balanced economic and social development of the region:					
- Strongly Agree/Agree.....	62%	67%	67%	67%	
- Neutral	22%	25%	25%	25%	
- Disagree/Strongly Disagree.....	16%	8%	8%	8%	

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Policies, Strategies and Plans

To provide advice on opportunities, policies and strategies for the economic and social development of the region and facilitate the planning and implementation of regional and local development initiatives.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	525	572	465	386	
Less Income	2	20	35	5	
Net Cost of Service	523	552	430	381	
Adjustments ^(a)	1	2	(2)	(31)	
Appropriation for delivery of Service	524	554	428	350	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per chargeable hour	\$113	\$122	\$110	\$106	
Full Time Equivalents (FTEs)	4	4	4	4	

Major Achievements For 2004-05

- Ensured that activities were conducted according to an ethos of 'responsive government'.
- Produced Goldfields-Esperance Development Commission's Sustainability Action Plan and the Cleaner Production Statement Action Plan.
- Provided a regional grants information service to local government authorities, government agencies and community groups to enable access to grant funds to increase social and economic development in the region.
- Facilitated and administered the Goldfields-Esperance Regional Development Scheme and the Kalgoorlie-Boulder Development Scheme.
- Participated on the Goldfields-Esperance Regional Planning and Infrastructure Coordinating Committees to progress infrastructure developments across the region.

Major Initiatives For 2005-06

- Continue to provide strategic advice to Government and monitor Government's policy and commitment to the region.
- Research and disseminate information on funding and grants availability to promote funding opportunities to support development and community initiatives.
- Facilitate the delivery of grants through the Goldfields-Esperance Regional Development Scheme.
- Monitor and report on the implementation of the Regional Development Policy and the State Sustainability Strategy.

Service 2: Industry and Enterprise Development

To assist industry, business and commerce so as to enable them to contribute significantly to the region's economy, employment and population base.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	802	906	1,208	1,485	Increase in Regional Development Scheme grants.
Less Income	285	327	412	399	
Net Cost of Service	517	579	796	1,086	
Adjustments ^(a)	5	1	(6)	(256)	
Appropriation for delivery of Service	522	580	790	830	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per chargeable hour	\$122	\$90	\$99	\$106	
Full Time Equivalents (FTEs)	4	7	7	7	

Major Achievements For 2004-05

- Supported the Shire of Ravensthorpe and Ravensthorpe Nickel Operations in their preparations for nickel mining, including the renewed appointment of a Project Manager for Ravensthorpe.
- Successfully organised the Indigenous People in Mining project that promotes Indigenous business to the mining sector by developing an Indigenous People in Mining directory and promoting the businesses at the Goldfields Mining Expo.
- Provided advice and assistance to employers relating to the Migration initiatives to address skills shortages and certified regional migration applications.
- Provided Curriculum Vitae from the skills matching database to employers who are having difficulty filling skilled positions.
- Facilitated the Desert Knowledge Australia project that aims to facilitate the development and growth of business networks across Desert Australia.
- Supported diversification opportunities for primary industries, including Curtin University's Bandy Creek pilot abalone project and Staunton Seed Potatoes.
- Facilitated Indigenous business enterprise development by providing an Aboriginal Economic Development Officer to assist businesses.
- Supported projects that improve social infrastructure and general quality of life through projects that include the Goldfields Football Academy, Tidy Towns, Polly Farmer Foundation, Leonora Childcare Centre, Festival of the Wind and the Youth Advantage Strategy.
- Upgraded the Industry Development Centre website, a site that contains a database of local suppliers and businesses that developers can utilise to access the services of local companies.

Major Initiatives For 2005-06

- Continue to support the development of the Ravensthorpe Nickel Project through placement of a project manager to work in conjunction with the Shire of Ravensthorpe.
- Endeavour to attract new businesses to the Shark Lake Industrial Park Esperance and the Mungari Industrial Estate Kalgoorlie by promoting advantages to the respective business communities.
- Continue to enhance partnerships with Local Government Authorities in the region.
- Partner the Goldfields Esperance Area Consultative Committee in the Desert Knowledge project to ensure efficient use of resources and to maximise the benefits of the project.
- Assist the Department of Industry and Resources with development projects. These may include the United Utilities water pipeline project from Esperance to Kalgoorlie and the Kalgoorlie Nickel Project.
- Facilitate diversification and value-adding opportunities, such as aquaculture industries.
- Continue to enhance opportunities for Indigenous business, art and heritage development and expand Indigenous employment opportunities.
- Promote the Regional Migration initiatives as an avenue to address current skills shortages.
- Support projects that improve social infrastructure and general quality of life through projects that include the Goldfields Football Academy, Goldfields Arts Centre and the Leonora Child Care Centre.

Service 3: Co-ordination of Infrastructure Identification

To co-ordinate the identification of appropriate infrastructure services to the region so as to ensure that they are provided effectively and efficiently to meet the expanding needs of the region.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	327	318	2,549	613	\$2.1 million grants to specific local initiatives in 2004-05.
Less Income	145	200	175	260	
Net Cost of Service	182	118	2,374	353	
Adjustments ^(a)	1	-	(15)	(103)	
Appropriation for delivery of Service	183	118	2,359	250	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per chargeable hour	\$121	\$110	\$127	\$111	
Full Time Equivalent (FTEs)	1	1	1	2	

Major Achievements For 2004-05

- Monitored power issues in the Region.
- Lobbied for the extension of telecommunications coverage throughout the region.
- Monitored transport infrastructure issues impacting on the region.
- Encouraged the development of tourism infrastructure to support the expansion of the tourism industry.
- Conducted the Goldfields-Esperance Region Infrastructure Tour and Workshop highlighting planned infrastructure developments.
- Supported the development of Department of Justice workcamps in the Northern Goldfields to promote the Northern Goldfields as the most suitable site.
- Supported the development of Laverton's Great Beyond Explorers Centre to strengthen tourism in the Northern Goldfields.
- Assisted the Shire of Leonora with their collocation project.

Major Initiatives For 2005-06

- Monitor the Goldfields-Esperance water situation and assist with the Kalgoorlie-Boulder bulk water project.
- Assist the City of Kalgoorlie-Boulder with the Solar Cities and Technology Hub projects.
- Continue to promote and lobby for the upgrading of transport infrastructure in the region.
- Facilitate the equitable access to telecommunications and other infrastructure throughout the region.
- Continue to encourage the development of sustainable tourism infrastructure.
- Continue to assist the Shire of Leonora with the Leonora Collocation project.
- Encourage the provision of residential and industrial land to meet the needs of the development of towns within the region.

Service 4: Regional Promotion

To promote the region's advantages and attractions so as to encourage investment that will contribute to economic growth, employment and an increased population base in the region.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	558	536	345	270	
Less Income	221	50	34	105	
Net Cost of Service	337	486	311	165	
Adjustments ^(a)	1	-	(1)	(19)	
Appropriation for delivery of Service	338	486	310	146	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per chargeable hour	\$131	\$140	\$160	\$143	
Full Time Equivalents (FTEs)	2	2	2	1	

Major Achievements For 2004-05

- Provided a statistic information service to stakeholders in relation to data available on the economic and demographics of the region.
- Contributed to Pacific Flora 2004 for the promotion of the region in Japan.
- Promoted the region at 'WA on Show' and by developing the 'Reward Yourself' publication.
- Continued to have involvement in general initiatives to attract and retain professional staff to the region including marketing the region.
- Promoted the region's activities by producing quarterly newsletters.
- Continued to support the tourism industry through involvement with the Tourism WA, Golden Quest Trails Association and the Northern Goldfields Tourism Working Group.

Major Initiatives For 2005-06

- Provide comprehensive and accurate information on the region through publications, the Goldfields Esperance Development Commission website and statistical information.
- Promote the region as a destination for living, working and recreation opportunities.
- Monitor the shortage of staff in the region and undertake projects to alleviate the situation.
- Continue to encourage and support community actions that positively contribute to the quality of life in the region.
- Develop a compact disc that promotes the benefits of the region to assist in attracting people to the region.

CAPITAL WORKS PROGRAM

The planned capital works expenditure for the Goldfields-Esperance Development Commission provides for ongoing office and communications equipment replacement in Kalgoorlie and Esperance.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
COMPLETED WORKS				
Computer Equipment Replacement/Upgrade 2004-05 Program	45	45	45	-
Furniture Replacement Program.....	25	25	25	-
Office Equipment Replacement 2004-05 Program	15	15	15	-
NEW WORKS				
Communications Equipment Replacement 2005-06 Program	18	-	-	18
Office Equipment Replacement 2005-06 Program	20	-	-	20
	123	85	85	38

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	-	85	85	38	-	55	26
	-	85	85	38	-	55	26
LESS							
Drawdowns from the Holding Account	-	52	52	26	-	46	26
Capital Contribution	-	33	33	12	-	9	-

FINANCIAL STATEMENTS

INCOME STATEMENT
(Controlled)

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	769	788	932	920	863	878	893
Superannuation	102	76	77	78	79	79	79
Grants and subsidies ^(c)	546	650	2,750	987	500	500	500
Consultancies expense	36	10	14	10	10	10	10
Supplies and services	545	551	548	525	525	504	499
Accommodation	166	158	164	161	154	154	154
Capital User Charge	9	37	20	12	9	9	10
Depreciation and amortisation	22	26	26	24	22	32	30
Motor Vehicle Fleet Expense	17	15	15	15	15	15	15
Other expenses	-	21	21	22	22	22	22
TOTAL COST OF SERVICES	2,212	2,332	4,567	2,754	2,199	2,203	2,212
Income							
User charges and fees	85	95	100	100	105	105	105
Grants and subsidies	540	480	515	615	580	580	580
Other Revenue	28	22	41	54	29	29	29
Total Income	653	597	656	769	714	714	714
NET COST OF SERVICES	1,559	1,735	3,911	1,985	1,485	1,489	1,498
INCOME FROM STATE GOVERNMENT							
Service Appropriations	1,567	1,738	3,887	1,576	1,468	1,502	1,501
Liabilities assumed by the Treasurer	-	3	3	3	3	3	3
TOTAL INCOME FROM STATE GOVERNMENT	1,567	1,741	3,890	1,579	1,471	1,505	1,504
SURPLUS (DEFICIENCY) FOR THE PERIOD	8	6	(21)	(406)	(14)	16	6

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 11, 14 and 14 respectively.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	292	336	219	168	154	146	160
Restricted cash	357	-	357	-	-	-	-
Receivables	14	13	16	18	18	18	18
Amounts receivable for services.....	52	20	26	-	46	26	10
Prepayments.....	46	6	46	46	46	46	46
Total current assets	761	375	664	232	264	236	234
NON-CURRENT ASSETS							
Amounts receivable for services.....	46	98	46	72	48	54	74
Plant and equipment.....	24	61	74	89	68	116	105
Other.....	3	23	18	17	16	15	14
Total non-current assets.....	73	182	138	178	132	185	193
TOTAL ASSETS.....	834	557	802	410	396	421	427
CURRENT LIABILITIES							
Payables	32	54	32	32	32	32	32
Provision for employee entitlements	183	191	146	145	142	142	142
Accrued Salaries	32	18	32	32	32	32	32
Other.....	3	8	3	3	3	3	3
Total current liabilities.....	250	271	213	212	209	209	209
NON-CURRENT LIABILITIES							
Superannuation	40	-	40	40	40	40	40
Provision for employee entitlements	30	27	23	26	29	29	29
Total non-current liabilities	70	27	63	66	69	69	69
TOTAL LIABILITIES.....	320	298	276	278	278	278	278
EQUITY							
Contributed Equity.....	-	33	33	45	45	54	54
Accumulated surplus/(deficit)	514	226	493	87	73	89	95
Total equity.....	514	259	526	132	118	143	149
TOTAL LIABILITIES AND EQUITY.....	834	557	802	410	396	421	427

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	1,540	1,666	3,815	1,550	1,446	1,470	1,471
Capital Contribution.....	-	33	33	12	-	9	-
Holding Account Drawdowns	-	52	98	26	-	46	26
Net cash provided by State government	1,540	1,751	3,946	1,588	1,446	1,525	1,497
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(782)	(786)	(976)	(918)	(863)	(878)	(893)
Superannuation	(73)	(70)	(71)	(72)	(73)	(73)	(73)
Grants and subsidies	(546)	(650)	(2,750)	(987)	(500)	(500)	(500)
Consultancies payments.....	(36)	(10)	(28)	(25)	(25)	(20)	(20)
Supplies and services	(570)	(569)	(560)	(533)	(546)	(537)	(500)
Accommodation.....	(174)	(158)	(164)	(161)	(153)	(153)	(153)
Capital User Charge.....	(9)	(37)	(20)	(12)	(9)	(9)	(10)
Goods and Services Tax	(118)	(149)	(149)	(118)	(102)	(111)	(111)
Other.....	-	(21)	(21)	(22)	(22)	(22)	(22)
Receipts							
User charges and fees.....	113	93	98	105	112	112	112
Grants and subsidies	540	480	515	615	580	580	580
Goods and Services Tax	125	149	158	123	119	111	111
Other receipts	-	22	34	47	22	22	22
Net cash from operating activities.....	(1,530)	(1,706)	(3,934)	(1,958)	(1,460)	(1,478)	(1,457)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(7)	(85)	(85)	(38)	-	(55)	(26)
Net cash from investing activities.....	(7)	(85)	(85)	(38)	-	(55)	(26)
NET INCREASE/(DECREASE) IN CASH HELD							
Cash assets at the beginning of the reporting period	646	376	649	576	168	154	146
Cash assets at the end of the reporting period.....	649	336	576	168	154	146	160

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Kalgoorlie-Boulder Development Fund	236	250	250	187	-	-	-
Goldfields Esperance Regional Development Scheme	310	400	400	670	500	500	500
Shire of Coolgardie							
Kambalda Recreation Centre	-	-	1,000	-	-	-	-
Heritage Building Works	-	-	500	-	-	-	-
Curtin University - Goldfields Arts Centre	-	-	550	-	-	-	-
Kalgoorlie Miners Memorial	-	-	50	-	-	-	-
City of Kalgoorlie-Boulder - Kalgoorlie Oval .	-	-	-	130	-	-	-
TOTAL	546	650	2,750	987	500	500	500

GREAT SOUTHERN DEVELOPMENT COMMISSION

PART 16 - MINISTER FOR LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; LAND INFORMATION; GOLDFIELDS-ESPERANCE; GREAT SOUTHERN

DIVISION 60

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 110 Net amount appropriated to deliver services.....	2,187	1,602	2,277	11,689	6,363	1,491	1,517
Total appropriations provided to deliver services.....	2,187	1,602	2,277	11,689	6,363	1,491	1,517
CAPITAL							
Item 176 Capital Contribution	322	5,249	5,249	9,085	23	8	60
GRAND TOTAL	2,509	6,851	7,526	20,774	6,386	1,499	1,577

MISSION

The sustainable development of our region's natural and built environment for the long term wellbeing of all.

SIGNIFICANT ISSUES AND TRENDS

- The economy of the Great Southern region continues to mature and develop, with diversification into new products, such as meat products, olives, wood chips, wines, inland aquaculture, cosmetics, significant festival events, and eco- and indigenous tourism.
- The diversification of the region is expected to be further expanded by the proposed development of a \$400 million magnetite mine at Wellstead, 90 kilometres east of Albany. The required power and water infrastructure for this mine is expected to have positive benefits for local businesses and the economy which will also be stimulated by an estimated 200 new jobs.
- The plantation blue gum industry will continue to act as a catalyst for second order processing of timber. An engineered strand lumber plant using blue gum timber as feedstock is proposed for the Mirambeena Timber Processing Precinct at Albany. A 45 Megawatt biofuel power station is also proposed which will use blue gum harvest residue as its fuel source. These projects will create over 170 jobs and establish the region as a significant timber processor.
- The region's population continues to grow at a modest rate of 0.9% per annum. Growth is highest in local government areas along the south coast including Denmark, which has average annual growth rate of 3.4%. Most local government areas in the hinterland are experiencing population decline as the region's population becomes more concentrated along the coast. Developing employment opportunities in timber processing and mining could impact on regional population growth once these projects commence production.
- Adequate infrastructure to meet the requirements of developing projects will continue to increase in importance. In particular, power, water and transport infrastructure will be key components impacting on the viability of current industrial developments. Potential residential spin-offs for communities such as Wellstead, Manypeaks and Bremer Bay will also require suitable infrastructure upgrades.
- The future of the region as a centre for grain production has been consolidated by Co-operative Bulk Handling's new \$100 million expansion at the Albany Port, which will become fully operational in 2006. In the hinterland, major new grain handling facilities have been developed at Cranbrook and Ongerup.

- The robust growth has rippled through other parts of the economy, with positive effects felt in the finance, construction and retail sectors. For example, two large retail stores have been established in Albany in the past two years and another is proposed. Business confidence is high and residential and commercial construction activities are at a high level and experiencing a lack of skilled labour.
- The increasing maturity of the region's tourism industry is reflected in new developments such as significant tourism icons and enterprises including Kodja Place (a joint settler/Noongar Interpretive Centre), 'The Lily' at Borden, the proposed Malleefowl Interpretive Centre at Ongerup, the HMAS Perth Dive Wreck, redevelopment of 'Whale World' and tourism opportunities associated with the Albany Wind Farm.
- New opportunities for partnerships in Indigenous tourism and nature conservation are emerging with the proposed development of a visitor centre at Bluff Knoll in the Stirling Range National Park.
- Continuing high rates of Indigenous unemployment and underemployment, along with skill shortages in the region's strengthening economy, highlight the need for a coordinated Indigenous Employment Strategy for the region allied to major industry and infrastructure development projects.
- A significant tourist attraction is the establishment of the Great Southern as host of the Perth International Arts Festival's regional program, now in its third year. It has led to the development of a number of privately funded convention and event facilities, anchoring the region as a significant centre for the arts.
- A new marketing strategy has been undertaken by the City of Albany, the Albany Chamber of Commerce, the Albany Port and the Commission to attract large ocean liners which provide a financial boost to local businesses.
- The region's food, wine and tourism industry continues to develop under the Commission's four year cross-sector marketing program, through the funding of the Great Southern Region Marketing Association, designed to lift the market profile of the Great Southern region and its products, in key markets.
- While major transport infrastructure is still required to meet the transport needs of the plantation timber industry, the State Government has supported the funding of local government roads through the Timber Industry Road Evaluation Study.
- The benefits of broadband telecommunications are being realised by homes and businesses in major towns but more work is needed to get affordable fast internet services to the remainder of the region. There is continuing concern regarding the uncertainty of existing telecommunications providers and potential negative impacts on future rural and remote services.
- Access to energy, to assist in supporting industry development, is still a priority for the region. Key development nodes such as Jerramungup, Frankland and Bremer Bay lack the necessary power.
- While soil and water degradation continue to challenge the region's natural resource managers, the University of Western Australia (UWA) supported Centre for Excellence in Natural Resource Management provides a focus for research and development into the problem and strategies for action.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Commission's Income Statement since publication of the 2004-05 Budget to Parliament on 6 May 2004 are outlined below.

	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Decisions taken since State Election				
Albany Convention and Entertainment Centre	10,000	4,900	-	-

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Regional Development	2,153	2,582	4,244	12,869			
Total Cost of Services	2,153	2,582	4,244	12,869	7,443	2,571	2,597
<i>Less Income</i>	755	1,000	1,212	1,102	1,100	1,100	1,100
Net Cost of Services	1,397	1,582	3,032	11,767	6,343	1,471	1,497
Adjustments ^(a)	790	20	(755)	(78)	20	20	20
Appropriation provided to deliver Services.	2,187	1,602	2,277	11,689	6,363	1,491	1,517
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	322	5,249	5,249	9,085	23	8	60
TOTAL CONSOLIDATED FUND APPROPRIATIONS	2,509	6,851	7,526	20,774	6,386	1,499	1,577

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Chief Executive Officer, Chairperson and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal(s).

Government Goal(s)	Desired Outcome(s)	Service(s)
To ensure that regional Western Australia is strong and vibrant.	The sustainable development of our region's natural and built environment for the wellbeing of all.	1. Regional Development

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Favourable responses from a minimum of 70% of clients from the Client Survey	77%	75%	75%	75%	

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Regional Development

This service incorporates project management work, the facilitation and support of new and existing enterprises and businesses, promotional and information services, and the development of strategic partnerships with government, business and the community groups to ensure the development of the Great Southern region.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	2,152	2,582	4,244	12,869	The first tranche of the Albany Entertainment and Convention Centre will be paid in 2005-06.
Less Income	755	1,000	1,212	1,102	
Net Cost of Service	1,397	1,582	3,032	11,767	
Adjustments ^(a)	790	20	(755)	(78)	
Appropriation for delivery of Service	2,187	1,602	2,277	11,689	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per project	\$35,200	\$43,033	\$63,000	\$180,000	Payment of the first tranche of the Albany Entertainment and Convention Centre.
Full Time Equivalents (FTEs)	15	15	15	15	

Major Achievements For 2004-05

- With its project partners, the City of Albany and the Department for Planning and Infrastructure (DPI), and more recently LandCorp, the Commission continued its work on the \$13.7 million Albany Waterfront Development. This included developing concepts, initial engineering and environmental studies, and preparing a business case with LandCorp and its consultants to establish commercially viable harbour and land development at the foreshore.
- Received 53 expressions of interest under the Regional Development Scheme, of which 29 projects received formal approval and funds. Examples of the types of projects funded to date under this scheme include:
 - regional marketing and promotion for the region's wine, food and tourism products;
 - establishment of the Nathan Drew Memorial Trust and coastal infrastructure and safety information system;
 - options to address inadequate power to Jerramungup, Gnowangerup and Ravensthorpe;
 - the Harboursound Festival;
 - commercialisation of Great Southern fine wood products;
 - hatchery production of the flat oyster;
 - establishment of a state-wide Indigenous visual art prize exhibition;
 - Australian Wool Industry 7th World Merino Conference and Technical Tour;
 - heritage buildings and walking trails; and
 - stock feed hay pellet plant at Jerramungup.
- Secured funding for a footbridge to link the Water Front Development to the CBD, across the main Port transport artery, Princess Royal Drive. The footbridge will be designed to reflect the heritage and history of the structure demolished in the 1970s.

- Provided funding for a Day Hospital Centre for the Aged which will deliver a comprehensive aged service and maintain optimal functional capacity and quality of life for elderly people in the lower Great Southern area.
- Worked with JayCeas Foundation, the custodians of the region's iconic tourism attraction 'Whale World', to build a marine infrastructure at 'Whale World', subject to final Environmental Protection Authority approval.
- Coordinated the 2005 UWA Perth International Arts Festival Great Southern program and facilitated the inclusion of local products including visual arts, music and short film.
- Sponsored the Great Southern component of the 'WA on Show', marking the opening of the Perth Convention Centre. The event increased the profile of the region's food, wine, tourism and lifestyle products.
- Continued its investment attraction activities with companies which have shown interest in business opportunities, such as value adding to the vast blue gum timber resources.
- Funding of \$100,000 was allocated to develop a coastal safety and information system considered vital to Albany.
- Provided funding of \$50,000 to the City of Albany for the restoration and refurbishment of the Brig Amity.
- Worked with the City of Albany to provide funds to the Toy Library and promote the City of Albany Band.
- Continued to work with the Jerramungup Industry Development Group to address their infrastructure requirements, and assist their efforts to attract capital to establish agricultural processing.
- Established a supply chain across the Great Southern, South West and Wheatbelt regions for the development and marketing of Noongar art and cultural products.
- Facilitated cross-sector regional marketing initiatives to promote the region's wine, food, cultural and tourism products by providing funding and other support to the Great Southern Region Marketing Association.
- Continued the successful TradeStart program, operated jointly with assistance from Austrade, to bring about positive impacts on job creation and business from the expansion of export orientated businesses.
- Maintained ongoing project and marketing assistance to the Yongernow Malleefowl Centre, the Fitzgerald Biosphere Marketing Association and Kodja Place.
- Undertook strategic planning activities with the Western Australia Tourism Commission in regard to regional tourism.
- Continued work with industry proponents in the development of innovative products and services (eg. a coastal surveillance unmanned aerial vehicle).
- Continued to monitor and lobby for improved broadband services for the region.
- Continued its strategic alliance with the activities of the UWA Centre for Excellence in Natural Resource Management.
- Continued to support best practice in natural resource management, through the Commission's Medal for Excellence in Natural Resource Management.
- Progressed a number of strategic natural resource management activities, as part of the South Coast Regional Initiatives Planning Team management committee.
- Worked with Timber 2020 to implement a development plan for farm forestry in the dryland zone.
- Cooperated with regional stakeholders to develop commercial opportunities for high value timber species in marginal species, such as *Casuarina obesa* (Swamp Sheoak).
- Worked with Katanning Shire to develop a sustainable model for townsite salt water exploitation, which can be applied to other towns in the Great Southern and Wheatbelt.

- Continued to explore different options with respect to necessary power infrastructure required to support existing and new nodes of economic development in the eastern part of the region.
- Continued to advance the extension of the Dampier to Bunbury gas pipeline to Albany, for the delivery of large and economical quantities of gas.
- Worked in cooperation with the Port of Albany and the DPI, to ensure the maintenance and security of heavy haulage routes.
- Provided executive support to the Timber Industry Road Evaluation Study Committee in their efforts to attract Commonwealth funding for local government roads for the timber road haul task.
- Pursued initiatives designed to improve access to low cost telecommunications bandwidth and simultaneously developing demand and usage for new applications.
- Provided funding and support to the Southern Horse Council to conduct a pre-feasibility study for a joint code regional equine facility.
- Expanded the Commission's Aboriginal Economic Development Unit with the opening of the Mungart Boodja Art Centre in Katanning. The appointment of the Commission's Noongar Arts Development Officer and part-time office assistant (Aboriginal employees) in Katanning.
- Enabled Aboriginal artists to market their art and craft products and participate in a number of regional, metropolitan and overseas marketing and promotional campaigns.
- Facilitated a number of Indigenous enterprise development projects in partnership with the Office of Aboriginal Economic Development, including completion of a feasibility study for the proposed development of the Stirling Range Visitor Centre and the Gnowangerup Heritage Museum and Keeping Place.
- Supported the establishment of a comprehensive Aboriginal cultural heritage research program in the Stirling Range National Park in partnership with the UWA's Centre for Anthropological Research and the Department of Indigenous Affairs.
- Supported the further development of the inland aquaculture industry, working with industry groups.
- Continued to support the development of youth services by facilitating the restructure of the Great Southern Youth Committee and attracting funds for a regional youth development officer through the Office for Children and Youth.
- Assisted the Albany Boat Shed secure funding to undertake building alterations to establish a maritime heritage tourism facility.
- Participated on the steering committee for the Albany Convention and Entertainment Centre project in partnership with the City of Albany, which oversaw the development of design concept plans.
- Coordinated a proposal for the establishment of a Regional Arts Development Officer position in the Great Southern.
- Coordinated emergency restoration work on the Breaksea Island lighthouse heritage precinct in partnership with Conservation and Land Management (CALM).
- Worked with Telstra to increase the availability of broadband services in the region's smaller towns and Albany's larger suburbs.

Major Initiatives For 2005-06

- The Commission will continue its coordinating role through chairing the Beacons/Lignor Working Group and the Southdown Magnetite Deposit Working Group in bringing significant energy and timber processing projects and the proposed magnetite mine project to fruition.

- Develop a common user infrastructure package for the Mirambeena Timber Processing Precinct, in conjunction with the Department's of Industry and Resources and Premier and Cabinet.
- Work with the South East Shires Power Group to ensure gaps in power supply capacity are addressed by an upgrade to Western Power's transmission and distribution network.
- In conjunction with the Southern Horse Council, a regional equine industry representative body, respond to the findings of the pre-feasibility study for the proposed establishment of a joint code regional equine facility.
- In partnership with the UWA Perth International Arts Festival, coordinate the Great Southern program in which the Great Southern will feature as the icon region for the 2006 state wide event.
- Participate on the steering committee of the Albany Convention and Entertainment Centre to progress its development.
- Provide executive support to the Steering Committee proposing the establishment of a regional art gallery in Albany.
- Continue work to secure funding for the establishment of a Regional Arts Development Officer located in the Great Southern to commence during 2006.
- Coordinate a mentoring program to develop the commercialisation and export capacity of the contemporary woodwork design industry.
- Progress the next stage of the long term plan for the Breaksea Island heritage restoration project to develop the site as a niche eco-tourism and community education facility, with CALM.
- Continue working with the northern shires of the Great Southern to refine and implement a heritage tourism strategy.
- Work with the City of Albany on inserting art around Duck Lake.
- Advance planning and liaison with State and Commonwealth governments regarding the redevelopment of the Katanning Saleyards.
- Continue to directly assist regional employers in addressing skills shortages through nominations to the Regional Sponsored Migration Scheme and the Regional Temporary Employees to Australia visa subclasses.
- Continue work with the Western Australian Local Government Association, Telstra and other telecommunication carriers to extend low cost broadband services throughout the region.
- Participate in the development and implementation of \$50 million of natural resource management projects and activities along the South Coast region.
- Develop tourism strategies and partnerships with Australia's South West Inc and Tourism WA to maximise tourist volumes and yield to the region.
- Promote excellence in natural resource management through the Commission's natural resource management medal and award money.
- Assist firms and start-ups that aim to bring innovative technology products to the market which also show strong growth and export potential, through the TradeStart program operated jointly with Austrade.
- Work with the region's northern Shires to support their efforts at collaboration and cost sharing.
- In conjunction with the Centre of Excellence in natural resource management on strategic projects, which bolster the region's capability to increase agriculture production, develop new products and preserve land and water assets.
- Work with government agencies and Indigenous stakeholders on securing capital funding needed for the construction of a visitor centre near Bluff Knoll in the Stirling Range National Park.

- Development of Western Australia's first Indigenous Visual Art Awards through the Mungart Boodja Art Centre and Katanning Gallery, in conjunction with Artsource, the Shire of Katanning and the Department for Indigenous Affairs (DIA).
- In partnership with the Gnowangerup Aboriginal Corporation, DIA and Shire of Gnowangerup, work on the restoration of the old Noongar Centre as a Heritage Museum and Keeping Place.
- Continue to support Indigenous arts development in the Great Southern by consolidating the product and marketing development role of the Mungart Boodja Art Centre in Katanning and establishing a sustainable Noongar Arts Development Fund in partnership with Artsource, Vancouver Art Centre and the Katanning Art Gallery.
- Assist with the development of an Indigenous employment strategy for the Great Southern in partnership with State and Commonwealth government agencies.

CAPITAL WORKS PROGRAM

The Commission's capital works program for 2005-06 includes the first tranche of the Albany Entertainment and Convention Centre and its ongoing asset replacement program of its computers and office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
WORKS IN PROGRESS				
Albany Boat Harbour Footbridge	1,014	64	64	950
Albany Small Boat Harbour	12,972	4,857	4,597	8,115
Computer and Office Equipment Replacement Asset replacement program	150	97	52	53
COMPLETED WORKS				
Community Facilities				
Albany Leisure and Aquatic Centre	500	500	500	-
Albany University Centre	800	800	200	-
Computer and Office Equipment Replacement				
2003-04 Program	30	30	28	-
Day Therapy for the Aged	820	820	820	-
Vancouver Waterways Project				
Infrastructure Projects	966	966	773	-
NEW WORKS				
Albany Entertainment and Convention Centre	14,900	-	-	10,000
	32,152	8,134	7,034	19,118

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	264	5,281	7,034	19,118	4,953	53	60
LESS	264	5,281	7,034	19,118	4,953	53	60
Commonwealth Grants	-	-	70	-	-	-	-
Drawdowns from the Holding Account	30	30	30	30	30	45	-
Funding Included in Service Appropriations ^(a)	830	-	500	10,000	4,900	-	-
Internal Funds and Balances	(918)	2	1,185	3	-	-	-
Capital Contribution	322	5,249	5,249	9,085	23	8	60

(a) Capital works expensed through the Income Statement.

FINANCIAL STATEMENTS

INCOME STATEMENT
(Controlled)

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	809	1,031	1,042	1,062	1,084	1,101	1,117
Superannuation	87	85	86	86	86	86	86
Grants and subsidies ^(c)	462	525	2,185	10,800	5,525	625	625
Consultancies expense	113	-	-	-	-	-	-
Supplies and services	508	484	474	456	463	471	471
Accommodation	96	111	111	121	121	121	121
Capital User Charge	34	236	236	233	53	56	56
Depreciation and amortisation	43	30	30	30	30	30	30
Other expenses	-	80	80	81	81	81	91
TOTAL COST OF SERVICES	2,152	2,582	4,244	12,869	7,443	2,571	2,597
Income							
Grants and subsidies	694	880	1,090	980	980	980	980
Other Revenue	61	120	120	120	120	120	120
Total Income	755	1,000	1,210	1,100	1,100	1,100	1,100
NET COST OF SERVICES	1,398	1,582	3,034	11,769	6,343	1,471	1,497
INCOME FROM STATE GOVERNMENT							
Service Appropriations	2,187	1,602	2,277	11,689	6,363	1,491	1,517
Liabilities assumed by the Treasurer	-	-	2	2	2	2	2
TOTAL INCOME FROM STATE GOVERNMENT	2,187	1,602	2,279	11,691	6,365	1,493	1,519
SURPLUS (DEFICIENCY) FOR THE PERIOD	789	20	(755)	(78)	22	22	22
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	789	20	(755)	(78)	22	22	22

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are all 15.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	128	30	45	64	68	72	76
Restricted cash	2,024	617	1,022	907	907	907	907
Receivables	16	80	36	56	76	96	116
Amounts receivable for services.....	30	30	30	30	45	-	-
Total current assets	2,198	757	1,133	1,057	1,096	1,075	1,099
NON-CURRENT ASSETS							
Amounts receivable for services.....	105	118	118	131	129	172	215
Plant and equipment.....	78	122	126	146	169	192	222
Infrastructure	140	5,396	5,621	14,686	14,686	14,686	14,686
Total non-current assets	323	5,636	5,865	14,963	14,984	15,050	15,123
TOTAL ASSETS.....	2,521	6,393	6,998	16,020	16,080	16,125	16,222
CURRENT LIABILITIES							
Payables	59	30	59	59	59	59	59
Provision for employee entitlements	215	182	223	231	239	247	255
Accrued Salaries	-	-	-	2	4	6	8
Other.....	585	3	555	555	555	555	555
Total current liabilities.....	859	215	837	847	857	867	877
NON-CURRENT LIABILITIES							
Superannuation	-	80	-	-	-	-	-
Provision for employee entitlements	66	100	71	76	81	86	91
Total non-current liabilities	66	180	71	76	81	86	91
TOTAL LIABILITIES.....	925	395	908	923	938	953	968
EQUITY							
Contributed Equity	452	5,621	5,701	14,786	14,809	14,817	14,877
Accumulated surplus/(deficit)	1,144	377	389	311	333	355	377
Total equity.....	1,596	5,998	6,090	15,097	15,142	15,172	15,254
TOTAL LIABILITIES AND EQUITY	2,521	6,393	6,998	16,020	16,080	16,125	16,222

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a)	2004-05 Budget ^(a)	2004-05 Estimated Actual ^(a)	2005-06 Budget Estimate ^(a)	2006-07 Forward Estimate ^(a)	2007-08 Forward Estimate ^(a)	2008-09 Forward Estimate ^(a)
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	2,139	1,559	2,234	11,646	6,320	1,448	1,474
Capital Contribution.....	322	5,249	5,249	9,085	23	8	60
Holding Account Drawdowns	30	30	30	30	30	45	-
Net cash provided by State government	2,491	6,838	7,513	20,761	6,373	1,501	1,534
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(794)	(1,048)	(1,059)	(1,047)	(1,069)	(1,086)	(1,102)
Superannuation	(87)	(83)	(84)	(84)	(84)	(84)	(84)
Grants and subsidies	(385)	(525)	(2,185)	(10,800)	(5,525)	(625)	(625)
Consultancies payments.....	(113)	-	-	-	-	-	-
Supplies and services	(334)	(476)	(466)	(448)	(455)	(463)	(463)
Accommodation.....	(97)	(111)	(111)	(121)	(121)	(121)	(121)
Capital User Charge.....	(34)	(236)	(236)	(233)	(53)	(56)	(56)
Goods and Services Tax	(283)	(48)	(48)	(48)	(48)	(48)	(48)
Other.....	-	(88)	(88)	(89)	(89)	(89)	(99)
Receipts							
Grants and subsidies	694	880	1,090	980	980	980	980
Interest received.....	2	-	-	-	-	-	-
Goods and Services Tax	105	48	48	48	48	48	48
Other receipts	92	100	100	100	100	100	100
Net cash from operating activities.....	(1,234)	(1,587)	(3,039)	(11,742)	(6,316)	(1,444)	(1,470)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(165)	(5,279)	(5,559)	(9,115)	(53)	(53)	(60)
Net cash from investing activities.....	(165)	(5,279)	(5,559)	(9,115)	(53)	(53)	(60)
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
Cash assets at the beginning of the reporting period	1,092	(28)	(1,085)	(96)	4	4	4
Cash assets at the end of the reporting period.....	1,060	675	2,152	1,067	971	975	979
Cash assets at the end of the reporting period.....	2,152	647	1,067	971	975	979	983

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2003-04 Actual	2004-05 Budget	2004-05 Estimated Actual	2005-06 Budget Estimate	2006-07 Forward Estimate	2007-08 Forward Estimate	2008-09 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Albany University Centre	25	-	-	-	-	-	-
Community Resource Centres							
Regional Development Scheme.....	307	400	482	500	500	500	500
Vancouver Waterways.....	73	110	798	-	-	-	-
Other.....	57	15	255	300	125	125	125
Albany Entertainment and Convention Centre	-	-	-	10,000	4,900	-	-
Nathan Drew Memorial Trust.....	-	-	100	-	-	-	-
Restoration of the Brig Amity	-	-	50	-	-	-	-
Albany Aquatic and Leisure Centre	-	-	500	-	-	-	-
TOTAL	462	525	2,185	10,800	5,525	625	625

Part 17

Minister for Justice; Small Business

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
1017	Justice			
	– Delivery of Services	548,146	572,606	595,737
	– Capital Contribution	21,465	18,229	78,828
	Total	569,611	590,835	674,565
1046	Office of the Inspector of Custodial Services			
	– Delivery of Services	1,745	1,744	1,756
	Total	1,745	1,744	1,756
1052	Small Business Development Commission			
	– Delivery of Services	8,218	8,419	8,443
	– Capital Contribution	313	313	184
	Total	8,531	8,732	8,627
	GRAND TOTAL			
	– Delivery of Services	558,109	582,769	605,936
	– Capital Contribution	21,778	18,542	79,012
	Total	579,887	601,311	684,948

JUSTICE

PART 17 - MINISTER FOR JUSTICE; SMALL BUSINESS

DIVISION 61

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 111 Net amount appropriated to deliver services.....	483,848	500,898	524,068	545,570	572,860	598,653	623,296
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	14,700	16,159	17,156	17,937	18,445	18,969	19,508
- Children's Court of Western Australia Act 1988	280	269	280	292	300	309	318
- Criminal Injuries Compensation Act 1985	15,300	16,871	16,871	17,105	17,319	17,387	17,387
- District Court of Western Australia Act 1969	6,100	6,793	6,795	7,077	7,279	7,488	7,702
- Judges' Salaries and Pensions Act 1950...	5,840	6,035	6,300	6,584	6,771	6,964	7,162
- Solicitor General Act 1969.....	269	280	295	307	316	325	334
- Suitor's Fund Act 1964.....	30	30	30	30	30	30	30
- Town Planning and Development Act 1928	-	811	811	835	860	886	913
Total appropriations provided to deliver services.....	526,367	548,146	572,606	595,737	624,180	651,011	676,650
CAPITAL							
Item 177 Capital Contribution	4,689	21,465	18,229	78,828	117,143	69,762	18,453
GRAND TOTAL	531,056	569,611	590,835	674,565	741,323	720,773	695,103

MISSION

Our purpose is to preserve and enhance the right to justice and safety of all people in Western Australia.

SIGNIFICANT ISSUES AND TRENDS

- Major incidents, including the escape of dangerous prisoners and the serious sexual assault of a member of prisons staff, have highlighted areas of significant risk in the prison system. Urgent attention has been given to improving safety and security in prisons with particular emphasis on community and staff safety, covering staff work practices and the procedures relating to the classification and placement of prisoners.
- The rapid increase of the prison population arising from the success of police strategies in tackling crime has increased pressure on prison accommodation and services and resulted in the need for increased recruitment of prison officers and the development of strategies to reduce the number of offenders imprisoned for less serious crimes.
- The number of Aboriginal people in prison has increased by 47% since June 2002. The proportion of Aboriginal people in prison as at 5 May was 40.9% of the daily average prisoner population (remand and sentenced). Strategies to date have not been sufficiently culturally relevant and further development of specific strategies to maximise the available opportunities to appropriately keep Aboriginal people out of prison are required.

- The judiciary, legal community and the general public have increasing expectations of the Justice system. Consequently, demand on court resources will be impacted as a result of:
 - greater police presence, particularly in regional areas principally through implementation of Multi-Function Police Facilities;
 - implementation of the Magistrates' Courts reform package and the subsequent increase in the number of self-represented persons;
 - implementation of the *Family and Children Services Act 2004*, which will result in increased numbers of matters to be dealt with by the Children's Court;
 - higher levels of de facto property matters to be dealt with by the Family Court of Western Australia;
 - increased expectation for the use of technology in service delivery (e.g. the use of audio-visual for vulnerable witnesses or remote locations; the lodgement of court documents; and processing transactions); and
 - ongoing implementation of the Law Reform Commission recommendations.
- Criminal behaviour in cross-border regions and the related difficulties in dealing with such matters requires dialogue to occur between Western Australia, South Australia and the Northern Territory on the development of an appropriate policy framework ('Cross Border Justice Project').
- Increased reporting of family violence and improvements in police practices is resulting in increased applications for Violence Restraining Orders and demand for case management of offenders.
- The demand for victim support and child witness services continues to increase – partly as a result of the impact of the Gordon Inquiry initiatives and the increased focus on family violence and sexual assault in remote communities.
- An independent assessment shows that the demand for Office of the Public Advocate services will increase annually by 5.9% for guardianship services and 2% for investigation services over the next five years. The ageing population is a key driver of this demand. In particular, over the last decade the prevalence of dementia in the community has increased by 62%. Access Economics predicts that dementia will overtake cardiovascular disease and cancer as major health issues.
- Ageing of the population and decline of extended family is forecast to increase demand for Trustee Services delivered by the Public Trustee by 7.5% per annum for the next four years, and above the rate of population growth for the next 29 years.
- The prevention and detection of identity fraud and identity misuse is a key driver of stronger demand for certificates from the Registry of Births, Deaths and Marriages. Improvements are needed to the integrity of proof of identity systems to minimise false and stolen identities being used for fraudulent purposes. To address this problem in Australia, the Commonwealth is developing a whole-of-government strategy to enhance identification and verification processes. The Registry (in conjunction with other Australian Registries and relevant privacy bodies) will in future years be participating in and devoting resources to these initiatives as required.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2004-05 Budget to Parliament on 6 May 2004 are outlined below.

	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Decisions taken prior to State Election				
Juvenile Justice Strategy	4,354	5,413	5,472	5,472
Regional 'Repay WA' Graffiti	530	541	554	554
Response to Hooker Inquiry	843	1,060	1,128	1,146
Legal Aid Centres in Albany and Geraldton	665	665	665	665
Native Title Legal Costs – State Solicitor's Office	620	640	660	660
Decisions taken since State Election				
Juvenile Detention Centres	-	-	2,000	3,000
Wooroloo and Karnet Minimum Security Fences	681	1,395	1,431	1,468
Community Based Supervisors	1,011	2,084	2,146	2,210

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Judiciary and judicial support.....	65,592	63,473	67,024	68,866			
<i>Service 2:</i>							
Civil justice services	39,527	39,670	43,107	42,934			
<i>Service 3:</i>							
Family court services	10,210	10,358	12,025	12,416			
<i>Service 4:</i>							
Adult criminal justice services	394,833	406,908	428,164	437,581			
<i>Service 5:</i>							
Juvenile criminal justice services	44,584	46,098	48,983	52,494			
<i>Service 6:</i>							
Advocacy, guardianship and administration services	3,824	3,585	3,714	2,712			
<i>Service 7:</i>							
Trustee services.....	11,459	11,816	12,351	12,052			
<i>Service 8:</i>							
Births, deaths and marriages.....	4,249	5,059	4,992	6,625			
<i>Service 9:</i>							
Services to Government.....	30,049	30,211	31,690	32,072			
<i>Service 10:</i>							
Legal aid assistance	15,473	15,150	17,746	16,417			
Total Cost of Services	619,800	632,328	669,796	684,169	714,828	741,064	765,603
<i>Less Income.....</i>	<i>69,638</i>	<i>68,150</i>	<i>71,845</i>	<i>71,223</i>	<i>72,558</i>	<i>72,163</i>	<i>72,163</i>
Net Cost of Services	550,162	564,178	597,951	612,946	642,270	668,901	693,440
Adjustments ^(a)	(23,795)	(16,032)	(25,345)	(17,209)	(18,090)	(17,890)	(16,790)
Appropriation provided to deliver Services ..	526,367	548,146	572,606	595,737	624,180	651,011	676,650
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	4,689	21,465	18,229	78,828	117,143	69,762	18,453
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	531,056	569,611	590,835	674,565	741,323	720,773	695,103

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Attorney General, Minister for Justice, Director General and the Treasurer.

The Department of Justice assists the Attorney General and the Minister for Justice in the administration of various statutes and related service provision. The service structure of the Department and the Minister responsible is identified in the following table:

Service	Minister Responsible
1. Judiciary and judicial support	Attorney General
2. Civil justice services	Attorney General
3. Family court services	Attorney General
4. Adult criminal justice services	Attorney General
- Case processing	
- Counselling services	
- Offender management	Minister for Justice
- Victims of Crime Act	
5. Juvenile criminal justice services	Attorney General
- Case processing	
- Offender management	Minister for Justice
6. Advocacy, guardianship and administration services	Minister for Justice
7. Trustee services	Minister for Justice
8. Births, deaths and marriages	Minister for Justice
9. Services to Government	Minister for Justice
- Corporate services provided to other agencies	
- Provision of aboriginal policy services to other government agencies	
- Solicitor General	
- Other (ex-gratia payments etc)	
- Legal costs – Police Royal Commission	Attorney General
- Legal services	
- Preparation of legislation	
10. Legal aid assistance	Attorney General

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION

Relationship to Government Goals

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal.

Government Goal	Desired Outcome	Services
To enhance the quality of life and wellbeing of all people throughout Western Australia.	The right to justice and safety for all people in Western Australia is preserved and enhanced.	1. Judiciary and judicial support 2. Civil justice services 3. Family court services 4. Adult criminal justice services 5. Juvenile criminal justice services 6. Advocacy, guardianship and administration services 7. Trustee services 8. Births, deaths and marriages 9. Services to Government 10. Legal aid assistance

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: The right to justice and safety for all people in Western Australia is preserved and enhanced.					
Backlog of court cases – Civil ^(b)	11,340	10,618	10,618	9,830	
Backlog of court cases – Adult Criminal ^(c)	5,799	7,015	7,015	7,165	
Backlog of court cases – Family Court	233	240	240	240	
Backlog of court cases – Children’s Court.....	185	200	200	200	
Attendance Index – Civil ^(d)	n/a	1.8	1.8	1.8	
Attendance Index – Criminal ^(e)	n/a	2.6	2.6	2.6	
Attendance Index – Children’s Court ^(f)	n/a	3.9	3.9	4.0	
Percentage cost recovery – Civil ^(g)	n/a	25%	25%	25%	
Cases finalised before trial – Family Court.....	n/a	95%	95%	95%	
Completion of community correction orders – Adults	64%	67%	61%	67%	
Completion of community correction orders – Juveniles.....	66%	66%	65%	66%	
Rate of return – Adults	37%	38%	38%	38%	
Rate of return – Juveniles	52%	46%	55%	56%	
Escape rate – Adults	1.7%	0%	1.4%	0%	
Escape rate – Juveniles	1%	0%	0%	0%	
Imprisonment rate – Adults (per 100,000 Adults)...	n/a	n/a	n/a	220	
Percentage of fines satisfied by the fines enforcement registry within zero to 12 months:					
- fines and costs.....	n/a	33%	33%	33%	
- infringements.....	n/a	62%	62%	62%	
The percentage of victims of crime responded to within 72 hours	99%	99%	99%	100%	
Proportion of customers provided with advocacy relative to the number of referrals	97%	95%	95%	95%	
The percentage of customers surveyed satisfied with information and advice by Office of Public Advocate	n/a	n/a	90%	90%	
Guardian of Last Resort allocated in one day ..	94%	95%	95%	95%	
Extent to which trustee services meet the needs of clients	76%	80%	80%	85%	
Number of estates relative to the number of adult deaths in Western Australia	16%	15%	15%	15%	
Per cent of estates finalised within 12 months of being reported	62%	62%	66%	70%	

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Extent to which the Public Trustee maintains a market share in drawing wills naming the Public Trustee as executor	13%	14%	13%	13%	
Extent to which births, deaths and marriages source information is recorded error free	98%	99%	97%	98%	
Extent to which government departments are satisfied with legal services	99%	82%	82%	87%	
Extent to which legislation was drafted in a timely manner to effect the Government's legislative programme	91%	88%	94%	88%	

- (a) More details of effectiveness indicators are provided in the annual report.
- (b) 'Backlog of court cases – Civil' indicates the number of civil cases not finalised within each court's time standard and is a measure of case processing timeliness. The measure is amalgamated over the civil jurisdictions of the Supreme, District, Magistrates', Children's, Coroner's and Liquor Licensing Courts, the State Administrative Tribunal, Parole Board and Assessor of Criminal Injuries Compensation.
- (c) 'Backlog of court cases – Adult Criminal' indicates the number of criminal cases not finalised within each court's time standard and is a measure of case processing timeliness. The measure is amalgamated over the criminal jurisdictions of the Supreme, District, and Magistrates' Courts.
- (d) 'Attendance Index – Civil' indicates the average number of attendances (when a party or their representatives are required to be present in court) needed to finalise a civil matter. The measure is currently amalgamated over the civil jurisdictions of the Supreme, District, Magistrates', Children's and Liquor Licensing Courts. It will be extended to include data from the State Administrative Tribunal, Parole Board, Assessor of Criminal Injuries Compensation and the Coroner's Court when appropriate data is available.
- (e) 'Attendance Index - Criminal' indicates the average number of attendances (when a party or their representatives are required to be present in court) needed to finalise a criminal matter. The measure is amalgamated over the criminal jurisdictions of the Supreme, District and Magistrates' Courts.
- (f) 'Attendance Index - Children's Court' indicates the average number of attendances (when a party or their representatives are required to be present in court) needed to finalise a criminal matter in the Children's Court.
- (g) 'Percentage cost recovery – Civil' expresses the proportion of civil expenditure offset by the collection of fees. It is amalgamated over the civil jurisdictions of the Supreme, District and Magistrates' Courts and the State Administrative Tribunal.

Service 1: Judiciary and Judicial Support (Attorney General)

A prime task of the justice system in serving the community is the determination of cases brought before a court or tribunal. This output relates to financing the cost of judicial officers (and their support staff) to enable them to make those determinations.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	65,592	63,473	67,024	68,866	
Less Income	1	1	2	1	
Net Cost of Service	65,591	63,472	67,022	68,865	
Adjustments ^(a)	(17,796)	(10,036)	(17,118)	(11,821)	
Appropriation for delivery of Service	47,795	53,436	49,904	57,044	
Full Time Equivalent (FTEs)	275	287	277	286	

- (a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Service 2: Civil Justice Services (Attorney General)

Civil Justice Services promote community confidence through the resolution of civil disputes through:

- the accessible, equitable and timely resolution of disputes; and
- a consistent process that provides parties with appropriate and enforceable remedies.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	39,527	39,670	43,107	42,934	
Less Income	22,330	23,231	23,482	23,373	
Net Cost of Service	17,197	16,439	19,625	19,561	
Adjustments ^(a)	(110)	(179)	(170)	(73)	
Appropriation for delivery of Service	17,087	16,260	19,455	19,488	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Clearance index ^(a)	n/a	98%	98%	98%	
Average cost per case finalised ^(b)	n/a	\$615	\$615	\$585	
Full Time Equivalents (FTEs)	255	260	271	273	

(a) 'Clearance index' is a measure of whether a court is keeping up with its workload and is expressed as the ratio of cases finalised to cases received. Data is amalgamated over the civil jurisdictions of the Supreme, District, Magistrates', Children's, Coroner's and Liquor Licensing Courts, the State Administrative Tribunal, Parole Board and Assessor of Criminal Injuries Compensation.

(b) 'Average cost per case finalised' measures the average administrative cost required to complete a civil case. Data is amalgamated over the civil jurisdictions of the Supreme, District, Magistrates', Children's, Coroner's and Liquor Licensing Courts, the State Administrative Tribunal, Parole Board and Assessor of Criminal Injuries Compensation.

Major Achievements For 2004-05

- As a result of the implementation of the Magistrates' Courts reform package, there has been extensive legislative reform (nine pieces of legislation passed in 2004) of the lower courts system with 221 Law Reform recommendations addressed. The reform package has made the justice system more accessible and efficient for thousands of court users and employees. The changes involve the amalgamation of the existing Courts of Petty Sessions, Local Courts and the Small Claims Tribunal into a single Magistrates Court to deal with both civil and criminal matters.
- On 1 January 2005, the State Administrative Tribunal (SAT) commenced operations. SAT is an independent Statutory Tribunal with powers to review administrative decisions of Government or other parties. The implementation of SAT amalgamated some 48 Government and non-government tribunals.
- The Bell Group Trial, the largest civil and electronic trial in Western Australian legal history, continued to be heard. In a Western Australian first, the entire electronic trial was moved to London for a two week period in September 2004 to enable extensive evidence to be taken from overseas-based witnesses. It is anticipated that the trial may continue well into next year with more lengthy overseas evidence due to be taken.

- On 1 February 2005 the Court of Appeal, a new division of the Supreme Court came into being. The aim of the new division is to more efficiently and expeditiously deal with criminal and civil appeals, provide an independent review of all appeals as well as further increase capacity and skills required to deal with the complexity of the matters before the Court.
- The introduction of the Integrated Courts Management System (ICMS) into the civil jurisdiction has facilitated better use of technology to integrate services and interact with other agencies. For example, ICMS enables on-line lodgement for vocational and equal opportunity matters to SAT, and allows SAT sessional members to access calendar and hearing information, read decisions and submit claims for payments electronically and remotely.

Major Initiatives For 2005-06

- Following the successful sitting in September 2004, the continuing Bell Group Trial is likely to sit in London for approximately two months commencing September 2005. Technical preparations are underway to enable the seamless transition of this trial to its interim overseas location.
- Improve the security of courts to ensure the safety of the judiciary, staff and the community.
- Self-represented people are now recognised as a permanent, significant and growing user group within courts and tribunals. A project has been commissioned to develop a plan to manage the requirements and expectations of this group across the civil, criminal and administrative jurisdictions of courts and tribunals (with the exception of the Family Court). This project will implement 19 recommendations of the Law Reform Commission.

Service 3: Family Court Services (Attorney General)

Family Court Services promote community confidence through the resolution of family disputes through:

- the accessible, equitable and timely resolution of disputes; and
- a consistent process that provides parties with appropriate and enforceable remedies.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	10,210	10,358	12,025	12,416	
Less Income	12,335	12,538	13,409	12,918	
Net Cost of Service ^(a)	(2,125)	(2,180)	(1,384)	(502)	
Adjustments ^(b)	(14)	(33)	(42)	(2)	
Appropriation for delivery of Service	(2,139)	(2,213)	(1,426)	(504)	

(a) The net cost of service values displayed represent the administrative component only of this service. Judicial and Judicial Support expenses are included within the 'Judiciary and Judicial Support' service.

(b) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Clearance index ^(a)	n/a	86%	86%	112%	The number of outstanding applications will be reduced in 2005-06.
Cost per case – all cases ^(b)	n/a	\$964	\$964	\$993	
Full Time Equivalents (FTEs)	89	83	89	89	

- (a) 'Clearance index' is a measure of whether a court is keeping up with its workload and is expressed as the ratio of applications finalised to applications received.
- (b) New Family Court indicators of costs per application for mediation, counselling and defended matters are under preparation to depict the work efficiencies related to the respective functions. An overall cost per application is included at this time, to be replaced during the year by the lower level indicators.

Major Achievements For 2004-05

- Case assessment conferences were introduced to the Family Court in July 2004, whereby parties involved in cases relating to children are required to see a counsellor prior to going into the court room. This has resulted in cases being more thoroughly assessed and many issues resolved in the first instance, reducing the need for costly and time-consuming litigation.
- Remodelled the Family Court registry to streamline processes and to enable new customer service standards to be achieved. The improved facilities provide clients of the court with faster and easier access to registry staff and the opportunity to discuss matters in five purpose built interview rooms.
- As a significant percentage of clients that access the Family Court's services are self-represented, a Duty Lawyer Scheme was commenced in March 2005. With two legal aid solicitors and one legal aid coordinator accommodated at the Court, this scheme addresses the need for legal advice.

Major Initiatives For 2005-06

- Progress the development of a model for an integrated, child-focused family law system for Western Australia. This model will be guided by principles of therapeutic jurisprudence, whereby the legal system and its inherent processes assist families in post separation re-adjustment. It is intended to assist couples to act in a supportive, child-focused role from the outset to achieve the best possible outcomes for the children and their parents using interventions tailored to meet individual needs.
- Implement a planned program of enhancements to building security for the purpose of increasing the safety of judiciary, staff and clients.
- Develop and include on the Court website, electronic self help learning material on the processes of the Court in an effort to increase the knowledge base and social capital of the self-represented litigants.

Service 4: Adult Criminal Justice Services (Attorney General and Minister for Justice)

An Adult Criminal Justice System that:

- contributes to community confidence;
- provides timely resolution of justice issues;
- ensures court sanctions are completed; and
- contributes to reducing the rate of re-offending and imprisonment.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	394,833	406,908	428,164	437,581	
Less Income	15,795	13,723	16,022	16,287	
Net Cost of Service	379,038	393,185	412,142	421,294	
Adjustments ^(a)	(5,498)	(5,133)	(6,842)	(4,614)	
Appropriation for delivery of Service	373,540	388,052	405,300	416,680	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
A – Cost per case finalised ^(a)	n/a	\$496	\$496	\$505	
A – Clearance index ^(b)	n/a	99%	99%	98%	
M – Cost per day of keeping an offender in custody.....	\$244	\$249	\$238	\$243	
M – Cost per day of managing an offender through community supervision.....	\$21	\$22	\$21	\$21	
M – Average cost per order (Fines Enforcement Registry)	\$16.00	\$16.50	\$16.50	\$14.80	
A – Cost per case victim support ^(c)	n/a	\$322	\$322	\$294	
Full Time Equivalents (FTEs)	2,742	2,732	2,717	2,997	

(a) Adult Criminal 'Cost per case finalised' measures the average administrative cost required to complete a criminal court case. Data is amalgamated over the criminal jurisdictions of the Supreme, District and Magistrates' Courts.

(b) 'Clearance index' - is a measure of whether a court is keeping up with its workload and is expressed as the ratio of cases finalised to cases received. Data is amalgamated over the criminal jurisdictions of the Supreme, District and Magistrates' Courts.

(c) 'Cost per case victim support' incorporates both adult and juvenile cases. Privacy Act considerations make it impossible to provide an adult/juvenile split.

A Denotes the responsibility of Attorney General.

M Denotes the responsibility of Minister for Justice.

Major Achievements For 2004-05

Courts

- The development and implementation of the Magistrates' Courts Reform Package resulted in some of the most radical changes in the history of Magistrates' Courts. With new legislation, practices and procedures that change the nature of business, Magistrates' Courts are well equipped to accommodate the needs of customers and stakeholders.
- As a result of the passing of legislation to transfer less serious cases to the Magistrates' Courts and temporary appointment of two Commissioners for a six-month period in 2004-05, the District Court's trial delay is forecast to reduce by around four months or 20% by the end of 2004-05.
- Developed promotional materials appropriate for Indigenous communities to assist in their access to Victim Support and Child Witness services. A range of brochures and posters in culturally appropriate language were developed and distributed.
- Additional cultural awareness training and support to regional Victim Support and Child Witness Service staff was provided to ensure a more culturally appropriate service. This was followed up by regional visits to develop links between Indigenous communities and local Victim Support and Child Witness Service workers.

- The Coronial Counselling Service has developed the counselling component of a Disaster Victim Identification model to assist in identifying victims in the event of a disaster or multiple fatality incident (e.g. Bali bombing). Work is ongoing and a pool of counsellors from across the department will be identified and trained by December 2005 to be part of Disaster Victim Identification teams when required.
- The *Criminal Law Amendment (Sexual Assault and Other Matters) Act 2004* introduced major reforms in the handling of sexual assault cases so as to reduce the trauma for victims of these crimes.
- The use of Centrepay as a mechanism for fine recovery was implemented. Centrepay is a voluntary service that allows any person who receives a Centrelink benefit to make payments directly to their outstanding fines and infringements.
- A discrete Court Security unit has been established, with responsibility to assess threats to court security and deal with them. The establishment of the directorate enhances the security of court operations and provides Judicial Officers and Courts with an intelligence lead security service that minimises or neutralises disruption to operations, protects community values in relation to access to the justice system and maintains community confidence in the justice system's safety and security.
- The Domestic Violence legislation was introduced to provide victims of domestic violence greater protection and expedited access to the protection. The department has worked closely with the Western Australian Police Service and other agencies to implement legislation that provides further protection to victims of domestic violence. The legislation has seen changes to procedures in restraining orders amongst others, making this protection more accessible.

Offender Management

- Commenced operation of the new Boronia Pre-release Centre for Women at Bentley. Continued the reform of services for women prisoners including the progression of an intensive change management program at Bandyup Women's Prison, the development and implementation of strong personal, community and family focused policies and standards and the upgrade of facilities.
- Implemented the second stage of a Justice Drug Plan aimed at reducing the demand, supply and use of drugs in prison. Continued a comprehensive pharmacotherapy program, the expansion of an intensive drug therapy program for high-risk offenders, completion of a saliva drug testing trial and the commencement of two new drug free units. Increased the number of drug detection dogs and recruitment of additional handlers.
- Rolled out the Community Re-entry Coordination Service across the State to provide support to prisoners and their families and assist offenders in their re-entry back into the community. Commenced the Community Transitional Accommodation and Support Services Program that provides transitional accommodation and support services to offenders with identified needs and a high risk of returning to custody due to a lack of suitable accommodation.
- Implemented recommendations from the Inquiry into the Supreme Court escape of 10 June 2004 through the implementation of a risk based approach to court security with the establishment of a court security directorate, improved intelligence and court custody facilities together with contractual and service delivery improvements.
- Established and commenced operation of a prison work camp at Mt Morgans, near Laverton, to provide constructive activity for local prisoners and assist in their rehabilitation.
- The Professional Practice and Standards Unit was established to review the Community Justice Services case management standards state-wide and for the development of the 'Adult Case Assessment and Management Model' (ACAMM), a risk assessment and management model incorporating an offender's potential for harm as well as the actuarial risk and criminogenic needs of the offender. This is in response to the recommendations made for the improvement of community-based offender case management contained within the Skinner Report on the 'Review of Case Management for the Supervision of 'High Risk' Offenders within the Community'.
- Rehabilitative treatment programs were run in Albany and Bunbury, and limited psychological services were made available to Geraldton, with planning underway for Kalgoorlie. These programs have been provided to fulfil the special conditions of the court orders or early release orders.

- Regional Programs Development Officers (RPDO) have commenced working in the Kimberley, Pilbara, Midwest and Goldfields regions with Aboriginal communities to identify, develop and deliver programs targeting substance abuse and violence that meet community needs and government expectations. As part of the progressive rollout of re-entry initiative further court-based Justice Mediation services have been established at Geraldton and Midland Courts to engage victims in the justice process.
- Service providers to coordinate support to prisoners and their families and assist offenders in their re-entry back into the community have been established across the state in the following regions: Perth Metropolitan, Midwest, Murchison-Gascoyne, Eastern Goldfields, Kimberley, Pilbara, South West and Great Southern.
- A dedicated Centralised Breach Unit was established to improve the responsiveness and effectiveness of the breach of Court Order processes and outcomes.
- The 'Repay WA' initiative has been expanded and extended to regions around the State with the establishment of a further eight staff positions and equipment to directly supervise community work parties – adults and juveniles – and thus ensure a greater level of service to the community through offenders undertaking reparative work.
- The Aboriginal Justice Plan for Community and Juvenile Justice was developed in consultation with key stakeholders and provides for a stronger focus in achieving outcomes for Aboriginal people through partnering.

Major Initiatives For 2005-06

Courts

- A Victims of Crime representative will be appointed to the Parole Board and Mentally Impaired Defendants Review Board. These boards will be required to consider statements from victims of crime in their decision-making.
- Court security will be further enhanced including the introduction of information systems to improve risk management planning and the introduction of electronic weapons detection equipment.
- Working with the Police, the electronic brief system will be enhanced in order to provide court outcomes electronically. The system transmits charge (offence) data electronically to courts from Police, and the next phase in the development of e-brief is to send results back to Police. The automation of this function will allow Police to utilise this data towards their activities and to increase the timeliness and accuracy of information exchange.
- Further reforms are to be made in regard to sexual assault cases to complement those introduced in 2004 and to deal with the following matters:
 - the use of expert evidence with respect to child development;
 - expedited trials for cases of sexual assault;
 - repeat offenders; and
 - mandatory video recording of evidence given by adults via closed circuit television and other remote means.

Offender Management

- Implement a change program 'Restoring the Balance' with particular priority given to the safety of the community, departmental and judicial staff and offenders. The program will cover an improved intelligence gathering and analysis capacity, enhanced facilities and staff work practices and procedures, the improvement of processes and procedures relating to the classification and placement of prisoners, improved computer security and the upgrading of security at prisons.
- Implement a short-term accommodation strategy aimed at increasing prison bed capacity in response to growth in prisoner population. Complete construction of short-term accommodation at Bunbury Regional Prison, Wooroloo Prison Farm and Bandyup Women's Prison and continue the ongoing regime of double bunking at selected prisons.
- Complete the planning phase of major capital projects relating to the replacement of the Broome and Eastern Goldfields Regional Prisons.
- Coordinate Departmental input into the Inquiry into Western Australia's Corrections System and implement Government endorsed findings and recommendations from the Inquiry.

- A major research project is underway to review and analyse the effectiveness of the A-CAMM tool as an aid to the assessment of offenders by Community Corrections staff and the identification of the offending-related behaviours/circumstances. The review will inform the ongoing improvement of the assessment and case management framework and provide an evidence base for offender assessment and decision-making, thereby contributing to increased community safety.
- The newly implemented specialist units (Professional Practice and Standards Unit and Centralised Breach Unit) and the newly developed A-CAMM tool and supporting case management framework, all of which have resulted from the Skinner Review recommendations, will be consolidated. The proper implementation, support, review and evaluation of these significant initiatives is critical to fully meeting the recommendations in the Skinner Report, contributing to community safety, the highest effective case management standards and meeting the expectations of the community, government and judiciary.
- Development of a set of minimum operational standards for Community Corrections case management practice is targeted for completion by August 2005. This will highlight the overriding principle of community safety consideration in the administration of offender case management. It will also provide Community Corrections Officers, Senior Officers and Managers with a consistent set of guidelines to assist with decision-making, provide a focus for enforcing Court and early release orders and their conditions, and guidance in relation to rehabilitative goals.
- Strengthen the senior supervisory hierarchy for Community Corrections Officers to give them greater access for advice and direction thereby enhancing accountability for the case management of offenders.

Service 5: Juvenile Criminal Justice Services (Attorney General and Minister for Justice)

An accessible and equitable juvenile justice system which:

- diverts juveniles and offenders at risk from offending;
- provides timely intervention and resolution of justice issues;
- ensures the statutory requirements of justice are met; and
- contributes to reducing the rate of re-offending and detention.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	44,584	46,098	48,983	52,494	
Less Income	1,148	1,069	1,137	911	
Net Cost of Service	43,436	45,029	47,846	51,583	
Adjustments ^(a)	(191)	(340)	(344)	(168)	
Appropriation for delivery of Service	43,245	44,689	47,502	51,415	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
A – Cost per case finalised (Children's Court) ^(a) ..	n/a	\$230	\$230	\$235	
A – Clearance index ^(b)	n/a	107%	107%	107%	
M – Cost per day of keeping a juvenile in detention	\$451	\$494	\$514	\$450	
M – Cost per day of managing a juvenile through community supervision	\$58	\$58	\$71	\$79	
Full Time Equivalents (FTEs)	500	488	500	491	

(a) 'Cost per case finalised' represents the administrative cost only.

(b) 'Clearance index' is a measure of whether a court is keeping up with its workload and is expressed as the ratio of cases finalised to cases received.

A Denotes the responsibility of Attorney General.

M Denotes the responsibility of Minister for Justice.

Major Achievements For 2004-05**Courts**

- In December 2004 a victims of crime representative was appointed to the Supervised Release Review Board to ensure that the victims' perspectives are included in decision-making.
- Implemented systems to support the establishment and maintenance of the Western Australian Police Service's 'Community protection register' of sex offenders.

Offender Management

- Amendments to the *Young Offenders Act 1994* were proclaimed on 1 January 2005. The amendments provide for the use of curfews, including the option of electronic monitoring of young offenders on high-end community based orders, and allow for the introduction of Community Supervision Agreements, Community Conferencing and Curfews to enable remote Aboriginal communities to operate Juvenile Justice team processes. The aim of these changes is more effective supervision of young offenders for increased community safety and success rate in completion of their orders. Also the amendments provide remote and regional communities with access to the same diversionary and preventative justice services as provided within the metropolitan areas.
- The Intensive Supervision Program team began operating on 1 November 2004. Currently three established teams operate in the metropolitan suburbs of Midland, Cannington and Mirrabooka. The Program is the first of its kind in Australia and targets the State's most serious repeat juvenile offenders who have extensive offending histories, and complex social circumstances that contribute to their anti-social behaviour. A Juvenile Education Officer works with the three Metropolitan teams to help the young people and their families make positive connections with compulsory and post compulsory education and training.

Major Initiatives For 2005-06**Courts**

- Require the Supervised Release Review Board to consider statements from victims of crime in their decision making, giving victims input into the process.

Offender Management

- As part of the Juvenile Justice Strategy, community conferencing will be introduced for juveniles in regional and remote areas. This will include liaison with Police, victims and Aboriginal communities. The program will be operational in the Goldfields, Mid-West, Gascoyne, Pilbara and Kimberley regions. It is based on the principles of 'restorative justice' and is committed to the empowering of individual communities in the administration of justice issues.
- The Intensive Supervision Program is targeted to commence in the regional area of Kalgoorlie by September 2005, making Kalgoorlie the first regional centre where the Program is established.
- Juvenile Custodial Services presently has regional bail facilities operating in the Pilbara and the Goldfields regions and is exploring options with communities in the Kimberley region. The Regional Supervised Bail Program has been driven by the geographical and cultural demands of the State and offers a practical alternative to incarceration. The program reduces unnecessary travel, dislocation and increases support for juveniles, so they have every opportunity to successfully complete their bail in familiar surroundings.
- Girls and young women in custody are a minority group within the juvenile justice system and are disadvantaged as a result in terms of a number of key areas including program delivery and accommodation options. Interim and longer term options for this group (on arrest, remand and sentenced) will be examined and solutions encompassing construction work and operational improvements to case management, program facilitation and community support will be implemented to minimise these disadvantages.
- Comprehensive communication, consultation and pre-construction planning will commence for the establishment of 12 bed capacity regional maximum security juvenile remand facilities that are appropriately supported in education, medical and psychological services plus gender and culturally specific program delivery in Geraldton and Kalgoorlie in 2007-08.

Service 6: Advocacy, Guardianship and Administration Services (Minister for Justice)

Advocacy, guardianship and administration services protect and promote the financial interests and welfare of people with decision-making disabilities by providing:

- access to investigation and advocacy services;
- appropriate appointment of guardians and administrators and appropriate interventions in relation to enduring Powers of Attorney;
- guardianship and administration community education services; and
- guardianship and administration services provided by the Public Advocate and Public Trustee.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	3,824	3,585	3,714	2,712	Transfer of functions associated with State Administrative Tribunal.
Less Income	24	21	31	22	
Net Cost of Service	3,800	3,564	3,683	2,690	
Adjustments ^(a)	(25)	(41)	(38)	(18)	
Appropriation for delivery of Service	3,775	3,523	3,645	2,672	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost of providing Advocacy and Guardianship Services	\$1,725	\$2,270	\$2,050	\$1,886	Efficiency improved to meet the increased demand for services.
Full Time Equivalents (FTEs)	26	28	28	28	

Major Achievements For 2004-05

- Implemented an innovative Community Guardianship Program to directly involve the community, including regional communities in guardianship services.
- Implemented policies and procedures in conjunction with the newly created State Administrative Tribunal to improve the quality of services to our clients.
- Undertook a major review of the *Guardianship and Administration Act 1990* in order to overcome deficiencies in the Act that will further facilitate the protection of the rights of people with decision making disabilities.
- Undertook research to explore the issue of mistreatment of older people in the Aboriginal Community and worked with Aboriginal people to identify local responses to mistreatment of older people.
- Facilitated the establishment of the Alliance for the Prevention of Elder Abuse in Western Australia to ensure a whole-of-government response to elder abuse.

Major Initiatives For 2005-06

- Develop local responses to the abuse of older people from culturally and linguistically diverse backgrounds.
- Optimise the use of video-conferencing technology to expand the provision of community education services, investigation and guardianship services to regional Western Australia.
- Draft amendments to the *Guardianship and Administration Act (1990)* to further protect Western Australians with a decision-making disability.
- Develop in conjunction with other Government agencies, innovative mechanisms for addressing the needs of people with decision-making disabilities.
- Develop a case management system to enhance service provision to clients.

Service 7: Trustee Services (Minister for Justice)

The Public Trustee provides funds management and investment service through the operations of the Common Fund, an at-call investment facility that is backed by the State and acts as trustee or financial administrator pursuant to the orders of courts or tribunals. It also administers the estates of people who die with or without a will, in accordance with the terms of the will or the relevant law and under the authority of the Supreme Court and conducts examinations of the accounts of administrative orders as ordered by the State Administrative Tribunal.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	11,459	11,816	12,351	12,052	
Less Income	8,940	8,623	8,316	8,303	
Net Cost of Service	2,519	3,193	4,035	3,749	
Adjustments ^(a)	(8)	(24)	(552)	(393)	
Appropriation for delivery of Service	2,511	3,169	3,483	3,356	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per deceased estate administered...	\$2,128	\$1,940	\$1,799	\$1,749	Reduced demand in the second quarter of 2004-05 for wills drawn.
Average cost per trust managed.....	\$1,012	\$1,099	\$1,196	\$1,164	
Average cost per will prepared.....	\$232	\$232	\$255	\$228	
Full Time Equivalent (FTEs)	135	140	141	141	

Major Achievements For 2004-05

- Developed and implemented a management reporting system to enhance reporting from the trust accounting system.
- Finalised the pilot project dealing with client complaints and introduced the new Customer Feedback Policy, with associated training, forms and monitoring mechanisms, to develop accountability and to improve customer focus.
- Completed the imaging of the wills bank and incorporated scanning of new wills into business processes.
- Achieved improved client communication through the development and implementation of the 'friendly letters' project.
- Developed and implemented a Fraud Plan in line with the Public Trustee's Corporate Governance principles, to enhance the security of clients' funds.

Major Initiatives For 2005-06

- Amend the *Public Trustee Act*, in consultation with stakeholders, to implement a business framework ensuring the future viability of the Public Trustee and continued trustee services to all Western Australians.
- Strategic and operational planning for the upgrade and migration of the trust accounting system software and platform, to maintain customer service standards.
- Focus resources, including specialised forensic accounting staff, on accommodating the increased demand for Trustee Services. New files increased by 30% in 2003-04 and 28% in 2004-05.

Service 8: Births, Deaths and Marriages (Minister for Justice)

An accurate, permanent and confidential record of Western Australian births, deaths and marriages that is available to government and the community.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	4,249	5,059	4,992	6,625	Increase reflects costs of converting historic paper-based records to an electronic format.
Less Income	4,625	4,824	5,228	5,218	
Net Cost of Service	(376)	235	(236)	1,407	
Adjustments ^(a)	(21)	(35)	(38)	(13)	
Appropriation for delivery of Service	(397)	200	(274)	1,394	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost of registration services ^(a)	\$1.31	\$1.54	\$1.51	\$1.99	Increase reflects costs of converting historic paper-based records to an electronic format.
Full Time Equivalents (FTEs)	46	47	46	47	

(a) 'Average cost of registration services' in the above table is a combination of the two pre Justice Systems Framework performance indicators 'Average cost of registration services (including records held in storage)' and 'Average cost per civil marriage performed – Perth Registry'. These two indicators were previously published separately under the services 'Registration Services' and 'Civil Marriages'. This is the first time that the new indicator has been used.

Major Achievements For 2004-05

- Completed procurement planning and called tenders for the conversion of historic, paper-based birth, death, marriage and change of name records to an electronic format.
- Implemented, on a trial basis, a new online service (Certificate Validation Service) that enables Government and commercial organisations to validate Registry certificates presented to them against data held at the Registry. When fully implemented, and as part of a developing national service, this will assist in the prevention and detection of identity fraud.
- Provided a consolidated set of indexes of births, deaths and marriages for the period 1842 to 1905 on the Internet. This will assist family historians trace family members prior to ordering a certificate.

Major Initiatives For 2005-06

- Commence conversion of historic, paper-based records to an electronic format to guarantee their preservation, enhance their usefulness and improve the delivery of services.
- Initiate planning to provide an online service to funeral directors to enable death registration information to be lodged electronically.

Service 9: Services to Government (Attorney General and Minister for Justice)

Services directly provided by the Department of Justice, to support the outcomes and activities of other Government agencies.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	30,049	30,211	31,690	32,072	
Less Income	4,440	4,120	4,218	4,190	
Net Cost of Service	25,609	26,091	27,472	27,882	
Adjustments ^(a)	(132)	(211)	(201)	(107)	
Appropriation for delivery of Service	25,477	25,880	27,271	27,775	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Corporate services provided to other agencies:					
M – Director of Public Prosecutions	\$757,941	\$717,612	\$686,327	\$831,153	
M – Equal Opportunity Commission	\$96,981	\$103,316	\$109,444	\$102,685	
M – Freedom of Information Commission.....	\$39,685	\$40,521	\$39,492	\$38,232	
M – Law Reform Commission	\$61,013	\$67,000	\$65,813	\$67,660	
M – Cost of providing Aboriginal Policy services to other agencies	\$1,721,200	\$1,697,746	\$2,532,240	\$1,828,192	Additional funding 2004-05 for Aboriginal Justice Agreement.
M – Preparation of legislation	\$4,362,059	\$4,681,306	\$4,757,341	\$4,952,182	
A – Solicitor General	\$714,820	\$684,491	\$731,158	\$759,946	
A – Other (ex-gratia payments etc)	\$1,891,629	-	-	-	
A – Average cost per legal matter	\$1,996	\$2,222	\$2,277	\$2,349	
A – Average cost per page of output	\$125	\$142	\$159	\$177	Fluctuation in the number of pages of output.
Full Time Equivalents (FTEs)	242	221	251	254	

A denotes the responsibility of Attorney General.

M denotes the responsibility of Minister for Justice.

Major Achievements For 2004-05

- Successfully implemented the Government's legislative program for the year and achieved a high level of client satisfaction.
- A record number of pages of Acts were passed by Parliament during the calendar year 2004 (4,528 pages). 420 existing Acts were affected with a large number being amended multiple times. This exceeded the previous record of 3,545 pages passed in 2003.
- Work commenced on a project to draft legislation and convert the Western Australian legislation databases to an industry standard (XML) format. As part of the project a review of current legislation has been undertaken. The review identified many pieces of legislation, mostly old and obscure, that are no longer in force or that, though technically still in force, are no longer applied in practice. As part of the review the Statute Law Revision Bill 2005 was drafted within the office and it was introduced as the Privilege Bill in the Legislative Council. The Bill will repeal over 100 pieces of legislation.
- A number of significant drafting tasks were completed in 2004-05 in the following areas:
 - wide-ranging changes to the criminal law in relation to appeals, simple offences and procedure;
 - major reforms to occupational health legislation both generally and in relation to the mining industry in particular;
 - complete rewriting of laws relating to planning and development and the limitation of actions; and
 - community protection (offender reporting) legislation.

Service 10: Legal Aid Assistance (Attorney General)

The community and target groups require access to and the provision of quality legal services. This service contributes to an orderly community by responding to demand for legal assistance through application of priority guidelines. This is achieved through the provision of eligibility and merit tests to enable legal representation to be provided to legally aided clients by grants of aid and assignment of cases to in-house or private practitioners. Legal advice, duty lawyer services and community legal education is provided to assist the wider community to access fair solutions to legal problems at the earliest opportunity.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	15,473	15,150	17,746	16,417	
Less Income	-	-	-	-	
Net Cost of Service	15,473	15,150	17,746	16,417	
Adjustments ^(a)	-	-	-	-	
Appropriation for delivery of Service	15,473	15,150	17,746	16,417	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
State Law					
Average cost per call	\$14	\$12	\$15	\$16	Increase in fee scales and higher ratio of grants in superior courts.
Average cost per legal representation.....	\$1,575	\$1,591	\$1,742	\$1,923	
Average cost per legal advice.....	\$97	\$102	\$100	\$104	Increase in complex appeal related applications.
Average cost per minor assistance	\$197	\$210	\$189	\$187	
Average cost per service: face to face information.....	\$21	\$21	\$21	\$22	
Average cost per service: duty lawyer.....	\$70	\$76	\$78	\$84	
Average cost per application processed	\$123	\$120	\$135	\$149	
Commonwealth Law					
Average cost per call	\$18	\$14	\$16	\$17	Influence of new Family Court Services program.
Average cost per legal representation.....	\$2,570	\$2,512	\$2,723	\$2,866	
Average cost child support assistance	\$1,100	\$1,033	\$1,090	\$1,100	Influence of new Family Court Services program.
Average cost per legal advice.....	\$75	\$80	\$92	\$97	
Average cost per minor assistance	\$132	\$160	\$155	\$160	Higher ratio of more intensive Alternative Dispute Resolution applications.
Average cost per service: face to face information.....	\$20	\$19	\$25	\$30	
Average cost per service: duty lawyer.....	\$47	\$56	\$69	\$90	
Average cost per application processed	\$433	\$421	\$398	\$442	
Full Time Equivalents (FTEs)	213	208	220	226	

Major Achievements For 2004-05

- Improved interventions and assistance for mentally impaired people in contact with the criminal justice system.
- Improved access to legal assistance for people in rural, regional and remote Western Australia including expansion of satellite office in Geraldton.
- Implemented a State based Community Legal Centre (CLC) funding program providing additional resourcing for the CLC sector.
- Commenced a new Family Court Duty Lawyer service designed to assist those people who seek to represent themselves in family law matters before the Family Court.

- Commenced a six month trial of a Legal Advice Service based at the Administrative Appeals Tribunal to provide advice on Migration, Social Security and Veteran matters with referral to other legal aid services as appropriate.
- A Memorandum of Understanding was entered into between Legal Aid Western Australia and Aboriginal Legal Services in support of the Western Australian Aboriginal Justice Agreement.

Major Initiatives For 2005-06

- Open two new regional offices in Albany and Geraldton enabling ready access to legal aid services in these areas.

CAPITAL WORKS PROGRAM

The department's capital investment program for 2005-06 has a strong focus on construction and redevelopment of court, prison and juvenile facilities to cater for increased demand and improved security, and maintaining and enhancing the capabilities/functionality of buildings and core business/corporate information systems:

- construction of the CBD Court Complex is expected to be provisioned under a Public Private Partnership (PPP) arrangement, with State funding for refurbishment of the Central Law Courts building. However, as financial close on the PPP has not yet been reached, the program still shows State funding for the CBD Courts Complex;
- construction of the Albany Justice Complex is due for completion in 2005-06;
- additional male prisoner accommodation will be provided by the construction of minimum-security units at Bunbury and Wooroloo. Women's accommodation will be increased by the construction of 10 x four-Bed self-care units at the Bandyup Prison;
- prison security will be enhanced by the completion of perimeter fencing at the Eastern Goldfields Regional Prison and the construction of new perimeter fencing at the Karnet Prison Farm and Wooroloo Prison;
- the Bandyup women's prison facilities, including modifications to the perimeter fence, gate house and visits centre will be completed in 2005-06;
- the capability of the Banksia Hill Detention Centre to provide multi-function development and employment skilling facilities will be developed during 2005-06;
- planning for Juvenile Remand Centres at Kalgoorlie and Geraldton will commence in the 2005-06 year with construction commencing in 2006-07;
- the department will continue to develop its front-line information technology and business systems during 2005-06. The Integrated Courts Management System will be further developed and implemented and Stage 2 of the Community Based Service Information System will be commenced during 2005-06; and
- ongoing maintenance of prisons and courts facilities throughout the State will continue to ensure that the agency assets are maintained in a fit-for-purpose state.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
WORKS IN PROGRESS				
Corporate				
Information Projects				
Business Systems – Community Based Service Info System – Stage 2	4,660	2,700	2,700	1,960
Business Systems – Corporate Information Management Systems	6,490	2,890	1,209	2,100
Business Systems – Financial Management Information System	8,004	6,244	806	340
Business Systems – Human Resources Management Information System	3,458	2,733	487	380
Business Systems – Integrated Court Management System.....	17,304	12,834	2,189	2,800
Business Systems – Legislative Drafting & Database System (PCO)	3,000	60	60	1,240
Business Systems – Western Australia Registration System (Registry of Births, Deaths and Marriages).....	2,192	2,126	250	66
ICT Infrastructure Upgrade.....	60,819	29,096	7,774	7,937
Court and Tribunal Services				
Physical Infrastructure				
Albany Justice Complex	12,372	8,072	4,814	4,300
CBD Courts Complex – Planning & Management.....	13,717	8,828	3,220	1,400
CBD Courts Construction and Central Law Courts Refurbishment	192,826	12,086	12,086	42,901
Courts Security – Response to Hooker Inquiry	3,863	2,443	2,443	1,420
State Administrative Tribunal (SAT).....	3,786	3,492	350	208

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
Offender Management				
Physical Infrastructure				
Additional Prison Capacity	622	350	350	272
Additional Prisoner Accommodation – Infrastructure & Systems Upgrade and Replacement Programs	41,728	8,517	6,502	7,711
Bandyup Facilities Redevelopment	10,400	500	500	3,300
Eastern Goldfields Regional Prison – Structural Upgrade and Perimeter	5,000	50	50	2,450
Juvenile Accommodation Strategy (Formerly Banksia Hill Juvenile Detention Centre)	4,800	710	295	3,750
Metropolitan Low Security Prison for Women	14,443	13,787	600	656
Regional Prison Strategy Planning	974	505	100	469
Site Acquisition – Prisons – Metro Site Acquisition – Prisons	5,793	99	73	5,494
COMPLETED WORKS				
Corporate				
Information Projects				
Business Systems – Common Party Layer, Criminal Justice System (CJS) ...	1,000	1,000	564	-
Business Systems – Community-Based Service Info System – Stage 1	3,144	3,144	826	-
Business Systems – Corporate Operamentals	4,000	4,000	2,350	-
Business Systems – Courts System Maintenance	11,397	11,397	1,464	-
Business Systems – Microsoft Licensing	3,200	3,200	2,100	-
Enterprise Strategy, Coordination and Planning (Strategic IT Planning)	2,039	2,039	550	-
Other				
Asset Transition CSCS Contract	1,059	1,059	1,059	-
Physical Infrastructure				
Building Infrastructure and Maintenance 2004-05	5,432	5,432	5,432	-
Owned/Leased Office Fit-outs – 2004-05	500	500	500	-
Portfolio Planning 2004-05	450	450	450	-
Supreme Court Upgrade of Services and Fit-out	3,500	3,500	2,917	-
Offender Management				
Information Projects				
Custodial & Community Business Information Systems Maintenance	1,926	1,926	750	-
Other				
Prison Industries – Mobile Plant 2004-05	160	160	160	-
Physical Infrastructure				
CJS Office Establishment – Refurbishment 2004-05	625	625	625	-
NEW WORKS				
Corporate				
Physical Infrastructure				
Building Infrastructure and Maintenance 2005-06	6,151	-	-	6,151
Owned/Leased Office Fit-outs – 2005-06	500	-	-	500
Replacement Office Equipment	3,400	-	-	1,000
Court and Tribunal Services				
Physical Infrastructure				
Court Upgrades	261	-	-	261
Kalgoorlie Court Upgrade	8,500	-	-	266
State-wide Courts Security Upgrade Program	3,350	-	-	950
Offender Management				
Other				
Prison Industries – Mobile Plant 2005-06	250	-	-	250
Physical Infrastructure				
Bandyup 10 x four-bed Self-Care Units	1,602	-	-	1,602
Bunbury Regional Prison Additions & Upgrades	9,640	-	-	2,640
CJS Office Establishment – Refurbishment 2005-06	325	-	-	325
Geraldton Juvenile Remand Centre	12,000	-	-	250
Kalgoorlie Juvenile Remand Centre	12,000	-	-	250
Karnet Perimeter Fencing	5,300	-	-	5,300
Minimum Security Accommodation Expansion – Wooroloo	6,849	-	-	2,849
Replacement CJS Centre Pilbara	2,200	-	-	200
Wooroloo Perimeter Fencing	5,500	-	-	5,500
	532,511	156,554	66,605	119,448

CAPITAL CONTRIBUTION

The significant increase in the capital works program from 2005-06 is primarily due to the CBD Courts project for the construction of a criminal court complex and refurbishment of the existing Central Law Court facility, the construction of additional prisons accommodation and the provision of perimeter fences to prisons. The capital contribution for the CBD Courts construction funding will be converted to a Public Private Partnership payment stream upon financial close of the contract with the preferred tenderer.

The capital works program structure of Justice includes building and information technology maintenance costs and other equipment acquisition and replacement programs. Maintenance costs and minor equipment acquisition, which is lower than the Department's asset threshold, is expensed in the year of acquisition. These expenses are contained in the description 'Funding included in Service Appropriations'.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	48,276	70,470	66,605	119,448	149,785	101,107	51,975
	48,276	70,470	66,605	119,448	149,785	101,107	51,975
LESS							
Drawdowns from the Holding Account	23,237	23,345	22,420	23,314	15,376	10,882	11,267
Funding Included in Service Appropriations ^(a)	20,350	25,435	20,988	17,081	17,039	20,463	22,255
Internal Funds and Balances	-	225	4,968	225	227	-	-
Capital Contribution	4,689	21,465	18,229	78,828	117,143	69,762	18,453

(a) Capital works expensed through the Income Statement.

FINANCIAL STATEMENTS

INCOME STATEMENT
(Controlled)

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	246,522	259,467	282,893	294,989	306,445	315,575	327,975
Superannuation	39,187	35,419	39,254	39,733	40,839	41,612	41,243
Grants and subsidies ^(c)	40,314	38,157	41,068	40,156	40,866	41,685	42,404
Supplies and services	158,084	170,238	170,133	163,405	171,698	176,379	184,715
Accommodation	35,830	34,959	31,701	37,444	34,903	36,637	36,021
Finance costs	1,408	1,441	1,441	1,441	1,441	1,441	1,441
Capital User Charge	53,047	51,957	52,564	56,166	63,974	71,381	74,839
Depreciation and amortisation	24,039	24,783	24,783	25,598	28,614	29,698	30,007
State Taxes	545	340	340	350	360	371	371
Costs of disposal of non-current assets	162	-	-	-	-	-	-
Other expenses	20,662	15,567	25,619	24,887	25,688	26,285	26,951
TOTAL COST OF SERVICES	619,800	632,328	669,796	684,169	714,828	741,064	765,603
Income							
User charges and fees	16,933	16,454	17,138	17,138	18,358	18,358	18,358
Regulatory Fees and Fines	25,044	26,236	26,345	26,368	26,422	26,475	26,475
Grants and subsidies	12,011	12,122	12,879	12,412	12,412	12,412	12,412
Proceeds from disposal of non-current assets ..	102	-	-	-	-	-	-
Other Revenue	15,548	13,338	15,483	15,305	15,366	14,918	14,918
Total Income	69,638	68,150	71,845	71,223	72,558	72,163	72,163
NET COST OF SERVICES	550,162	564,178	597,951	612,946	642,270	668,901	693,440
INCOME FROM STATE GOVERNMENT							
Service Appropriations	526,367	548,146	572,606	595,737	624,180	651,011	676,650
Resources received free of charge	3,926	3,258	3,926	3,926	3,926	3,926	3,926
Liabilities assumed by the Treasurer	16,673	12,080	14,291	13,391	13,291	13,091	11,991
TOTAL INCOME FROM STATE GOVERNMENT	546,966	563,484	590,823	613,054	641,397	668,028	692,567
SURPLUS (DEFICIENCY) FOR THE PERIOD	(3,196)	(694)	(7,128)	108	(873)	(873)	(873)

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 4,523; 4,540 and 4,832 respectively.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

BALANCE SHEET
(Controlled)

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	32,507	20,476	17,323	18,089	17,878	17,644	17,385
Restricted cash	1,108	-	1,108	1,108	1,108	1,108	1,108
Receivables	6,759	6,813	6,759	6,759	6,759	6,759	6,759
Amounts receivable for services.....	23,345	22,389	23,314	15,376	10,882	11,267	11,267
Prepayments	650	717	650	650	650	650	650
Total current assets	64,369	50,395	49,154	41,982	37,277	37,428	37,169
NON-CURRENT ASSETS							
Amounts receivable for services.....	28,588	34,982	34,982	49,204	70,936	93,367	116,107
Land and Buildings	634,482	612,500	622,175	649,889	732,414	845,627	870,061
Plant and equipment.....	21,770	11,141	21,229	41,613	40,172	33,861	33,932
Intangibles	-	-	-	12,684	12,684	12,684	12,684
Other.....	20,843	63,167	50,795	66,557	89,378	33,422	8,630
Total non-current assets	705,683	721,790	729,181	819,947	945,584	1,018,961	1,041,414
TOTAL ASSETS.....	770,052	772,185	778,335	861,929	982,861	1,056,389	1,078,583
CURRENT LIABILITIES							
Payables	24,749	22,938	24,749	24,749	24,749	24,749	24,749
Provision for employee entitlements	45,222	45,848	46,622	48,022	49,422	50,822	52,222
Interest payable	110	111	110	110	110	110	110
Finance leases	171	190	190	211	234	259	286
Accrued Salaries	8,757	-	2,110	2,958	3,831	4,704	5,577
Total current liabilities.....	79,009	69,087	73,781	76,050	78,346	80,644	82,944
NON-CURRENT LIABILITIES							
Provision for employee entitlements	26,539	30,439	29,139	31,739	34,339	36,939	39,539
Finance leases	12,999	12,809	12,809	12,598	12,364	12,105	11,819
Total non-current liabilities	39,538	43,248	41,948	44,337	46,703	49,044	51,358
TOTAL LIABILITIES.....	118,547	112,335	115,729	120,387	125,049	129,688	134,302
EQUITY							
Contributed Equity.....	31,732	54,887	49,961	128,789	245,932	315,694	334,147
Accumulated surplus/(deficit)	111,147	109,759	104,019	104,127	103,254	102,381	101,508
Reserves	508,626	495,204	508,626	508,626	508,626	508,626	508,626
Total equity.....	651,505	659,850	662,606	741,542	857,812	926,701	944,281
TOTAL LIABILITIES AND EQUITY	770,052	772,185	778,335	861,929	982,861	1,056,389	1,078,583

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	497,066	519,363	543,823	566,139	591,566	617,313	642,643
Capital Contribution.....	4,689	21,465	18,229	78,828	117,143	69,762	18,453
Holding Account Drawdowns	23,237	23,345	22,420	23,314	15,376	10,882	11,267
Net cash provided by State government.....	524,992	564,173	584,472	668,281	724,085	697,957	672,363
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(239,974)	(262,114)	(285,540)	(290,141)	(301,572)	(310,702)	(323,102)
Superannuation	(22,514)	(23,339)	(24,963)	(26,342)	(27,548)	(28,521)	(29,252)
Grants and subsidies	(40,314)	(38,157)	(41,068)	(40,156)	(40,866)	(41,685)	(42,040)
Supplies and services	(164,114)	(166,980)	(175,444)	(168,716)	(177,009)	(181,690)	(190,026)
Accommodation.....	(35,830)	(34,959)	(31,701)	(37,444)	(34,903)	(36,637)	(36,021)
Finance costs	(1,407)	(1,441)	(1,441)	(1,441)	(1,441)	(1,441)	(1,441)
Capital User Charge.....	(53,047)	(51,957)	(52,564)	(56,166)	(63,974)	(71,381)	(74,839)
State Taxes	(545)	(340)	(340)	(350)	(360)	(371)	(371)
Goods and Services Tax	(23,750)	(22,300)	(22,300)	(22,300)	(22,300)	(22,300)	(22,300)
Other.....	(8,831)	(15,567)	(16,382)	(15,650)	(16,451)	(17,048)	(17,714)
Receipts							
User charges and fees.....	16,933	16,454	17,138	17,138	18,358	18,358	18,358
Regulatory fees and fines.....	25,044	26,236	26,345	26,368	26,422	26,475	26,475
Grants and subsidies	12,011	12,122	12,879	12,412	12,412	12,412	12,412
Goods and Services Tax	22,747	22,300	22,300	22,300	22,300	22,300	22,300
Other receipts	16,707	13,338	15,483	15,305	15,366	14,918	14,918
Net cash from operating activities.....	(496,884)	(526,704)	(557,598)	(565,183)	(591,566)	(617,313)	(642,643)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(28,184)	(44,810)	(41,887)	(102,142)	(132,519)	(80,644)	(29,720)
Proceeds from sale of non-current assets	102	-	-	-	-	-	-
Net cash from investing activities.....	(28,082)	(44,810)	(41,887)	(102,142)	(132,519)	(80,644)	(29,720)
CASH FLOWS FROM FINANCING ACTIVITIES							
Other payments for financing activities.....	(153)	(171)	(171)	(190)	(211)	(234)	(259)
Net cash from financing activities.....	(153)	(171)	(171)	(190)	(211)	(234)	(259)
NET INCREASE/(DECREASE) IN CASH HELD	(127)	(7,512)	(15,184)	766	(211)	(234)	(259)
Cash assets at the beginning of the reporting period	33,742	27,988	33,615	18,431	19,197	18,986	18,752
Cash assets at the end of the reporting period.....	33,615	20,476	18,431	19,197	18,986	18,752	18,493

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

SCHEDULE OF ADMINISTERED EXPENSES AND INCOME

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
EXPENSES							
Grants and subsidies ^(b)	10,791	11,022	11,867	11,400	11,400	11,400	11,400
Receipts paid into Consolidated Fund ^(c)	17,248	16,406	16,406	16,406	16,406	16,406	16,406
Other expenses ^(d)	45,070	37,508	37,508	38,243	38,993	39,758	39,758
TOTAL ADMINISTERED EXPENSES	73,109	64,936	65,781	66,049	66,799	67,564	67,564
INCOME							
Grants and subsidies ^(b)	10,895	11,022	11,867	11,400	11,400	11,400	11,400
Fines and penalties ^(c)	18,099	16,656	16,656	16,656	16,656	16,656	16,656
Other Revenue ^(d)	45,828	37,258	37,258	37,993	38,743	39,508	39,508
TOTAL ADMINISTERED INCOME.....	74,822	64,936	65,781	66,049	66,799	67,564	67,564

- (a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.
- (b) Grants and subsidies received from the Commonwealth to fund the Family Law Court operations.
- (c) Fines and penalties imposed by the Courts.
- (d) Relates to collections and disbursements by the Fines Enforcement Registry on behalf of other government agencies.

SCHEDULE OF ADMINISTERED ASSETS AND LIABILITIES

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
ADMINISTERED CURRENT ASSETS							
Cash and cash equivalents	1,486	388	1,386	1,386	1,386	1,386	1,386
Receivables	34,319	33,466	34,319	34,319	34,319	34,319	34,319
Total Administered Current Assets	35,805	33,854	35,705	35,705	35,705	35,705	35,705
TOTAL ADMINISTERED ASSETS.....	35,805	33,854	35,705	35,705	35,705	35,705	35,705
ADMINISTERED CURRENT LIABILITIES							
Payables	11	23	11	11	11	11	11
Amounts due to the Treasurer.....	1,100	850	1,000	1,000	1,000	1,000	1,000
Total Administered Current Liabilities.....	1,111	873	1,011	1,011	1,011	1,011	1,011
TOTAL ADMINISTERED LIABILITIES..	1,111	873	1,011	1,011	1,011	1,011	1,011

- (a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

SCHEDULE OF ADMINISTERED PAYMENTS AND RECEIPTS

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants and subsidies ^(b)	(10,791)	(11,022)	(11,867)	(11,400)	(11,400)	(11,400)	(11,400)
Receipts paid into Consolidated Fund ^(c)	(17,248)	(16,406)	(16,406)	(16,406)	(16,406)	(16,406)	(16,406)
Other ^(d)	(46,968)	(37,508)	(37,508)	(38,243)	(38,993)	(39,758)	(39,758)
Financing Activities							
Repayment of borrowings.....	-	-	(100)	-	-	-	-
TOTAL ADMINISTERED CASH OUTFLOWS	(75,007)	(64,936)	(65,881)	(66,049)	(66,799)	(67,564)	(67,564)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants and subsidies ^(b)	10,895	11,022	11,867	11,400	11,400	11,400	11,400
Regulatory fees and fines ^(c)	19,132	16,656	16,656	16,656	16,656	16,656	16,656
Other receipts ^(d)	45,828	37,258	37,258	37,993	38,743	39,508	39,508
Financing Activities							
Proceeds from borrowings.....	250	-	-	-	-	-	-
TOTAL ADMINISTERED CASH INFLOWS	76,105	64,936	65,781	66,049	66,799	67,564	67,564
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	1,098	-	(100)	-	-	-	-

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) Grants and subsidies received from the Commonwealth to fund the Family Law Court operations.

(c) Fines and penalties imposed by the Courts.

(d) Relates to collections and disbursements by the Fines Enforcement Registry on behalf of other government agencies.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Legal Aid Assistance grant.....	15,473	15,150	17,746	16,417	16,723	17,279	17,634
Criminal Injuries compensation payments	15,736	16,871	16,871	17,105	17,319	17,387	17,387
Prisoner Gratuities payments	4,095	3,641	3,641	3,750	3,863	3,979	3,979
Defendant Costs payments	1,121	1,143	1,143	1,177	1,213	1,249	1,249
Acts of Grace payments.....	1,898	-	-	-	-	-	-
Grants to non-government organisations.....	687	774	774	797	821	845	845
Other grants, subsidies and transfer payments .	1,304	578	893	910	927	946	946
TOTAL	40,314	38,157	41,068	40,156	40,866	41,685	42,040

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
Proceeds from Supreme Court fees	5,390	5,690	5,680	5,680
Proceeds from District Court fees	2,414	2,404	2,378	2,378
Proceeds from Magistrates' Court fees	4,727	5,198	5,074	5,074
Proceeds from Fines Enforcement Registry fees	10,438	10,365	11,100	11,123
Proceeds from Family Court fees	1,480	1,412	1,412	1,412
Proceeds from State Administrative Tribunal fees	-	814	264	264
Proceeds from Other Boards and Tribunals fees.....	414	153	237	237
Proceeds from Sheriff's Office fees.....	181	200	200	200
Proceeds from Public Trustee estate fees	7,180	6,861	6,541	6,541
Proceeds from Public Trustee common fund management fees	1,632	1,738	1,738	1,738
Proceeds from Registry of Births, Deaths and Marriages fees	4,609	4,782	5,176	5,176
Proceeds from State Solicitor's fees	2,933	2,800	2,870	2,870
Proceeds from sale of industry goods.....	2,015	1,820	2,300	2,350
Proceeds from prison canteen sales.....	3,517	3,250	4,105	4,270
Proceeds from recoup of prisoner telephone calls.....	865	800	1,000	1,100
Proceeds from recoup of residential tenancy payments	1,145	1,100	1,200	1,200
Proceeds from recoup of workers compensation payments	2,957	2,100	2,171	2,457
Proceeds from recoup of criminal injury awards	1,168	1,200	1,000	1,037
Proceeds from recoup of legal costs	792	700	700	700
Proceeds from recoup of salary costs	1,461	1,400	1,170	1,250
Proceeds from recoup of other costs	1,672	1,180	2,339	1,683
Family Court grant received from the Commonwealth	10,788	11,022	11,867	11,400
Indian Ocean Territories grant received from the Commonwealth	237	200	200	200
Schools Assistance grant received from the Commonwealth	291	250	225	225
Other grants received.....	694	650	800	587
GST receipts on sales.....	1,306	1,300	1,300	1,300
GST receipts from Australian Taxation Office	21,441	21,000	21,000	21,000
Proceeds from other departmental revenue	1,695	61	98	71
TOTAL	93,442	90,450	94,145	93,523

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

OFFICE OF THE INSPECTOR OF CUSTODIAL SERVICES

PART 17 - MINISTER FOR JUSTICE; SMALL BUSINESS

DIVISION 62

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 112 Net amount appropriated to deliver services.....	1,361	1,569	1,568	1,580	1,613	1,641	1,674
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	176	176	176	176	176	176	176
Total appropriations provided to deliver services.....	1,537	1,745	1,744	1,756	1,789	1,817	1,850
GRAND TOTAL	1,537	1,745	1,744	1,756	1,789	1,817	1,850

MISSION

To establish and maintain an independent, expert and fair inspection service so as to provide Parliament, the Minister, stakeholders, the media and the general public with up-to-date information and analysis about prison and detention centre operations and custodial services, so that debate and discussion may be enhanced as to whether and to what extent the key objectives of these activities are being achieved.

SIGNIFICANT ISSUES AND TRENDS

- The Minister for Justice has exercised his powers pursuant to Section 17 of the *Inspector of Custodial Services Act 2003* to direct the Inspector to review a range of custodial services with a view to improving the management of offenders in custody.
- The issue of increasing levels of overcrowding in custodial facilities will be closely monitored and management of this issue by the Department of Justice will be reported.

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Inspection, review and recommendations on custodial services	1,596	1,744	1,740	1,745			
Total Cost of Services	1,596	1,744	1,740	1,745	1,784	1,759	1,764
<i>Less Income</i>	21	2	2	2	2	2	2
Net Cost of Services	1,575	1,742	1,738	1,743	1,782	1,757	1,762
Adjustments ^(a)	(38)	3	6	13	7	60	88
Appropriation provided to deliver Services.	1,537	1,745	1,744	1,756	1,789	1,817	1,850
TOTAL CONSOLIDATED FUND APPROPRIATIONS	1,537	1,745	1,744	1,756	1,789	1,817	1,850

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Inspector of Custodial Services and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal(s).

Government Goal(s)	Desired Outcome(s)	Service(s)
To enhance the quality of life and wellbeing of all people throughout Western Australia.	An informed Parliament, Minister and other stakeholders on the status of custodial services.	1. Inspection, review and recommendations on custodial services

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: An informed Parliament, Minister and other stakeholders on the status of custodial services.					
Number of inspection report recommendations ^(b)	108	n/a	92	100	
Percentage of recommendations accepted ^(b)	80.55%	n/a	64.13%	75%	The actual percentage accepted can vary depending on the nature of the recommendation.

(a) More details of effectiveness indicators are provided in the annual report.

(b) The effectiveness indicators have been amended following a review of the Inspector's outcome based management structure.

Service 1: Inspection, Review and Recommendations on Custodial Services

Inspection of prisons, court custody centres and prescribed lock ups, coordination of the Independent Prison Visitors' Scheme and review of custodial services.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	1,596	1,744	1,740	1,745	
Less Income	21	2	2	2	
Net Cost of Service	1,575	1,742	1,738	1,743	
Adjustments ^(a)	(38)	3	6	13	
Appropriation for delivery of Service	1,537	1,745	1,744	1,756	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per inspection report ^(a)	\$130,403	\$177,300	\$113,250	\$97,680	See (a) below.
Average cost per review (thematic) report ^(a) ...	n/a	n/a	\$111,000	\$112,500	
Average cost per IPVS report	\$1,000	\$1,000	\$1,011	\$1,000	
Average cost per prison liaison visit	\$4,317	\$4,180	\$4,694	\$4,100	
Average cost per exit debrief ^(a)	n/a	n/a	\$51,138	\$50,000	
Full Time Equivalents (FTEs)	12	14	14	14	

(a) The key efficiency indicators have been amended following a review of the Inspector's outcome based management structure. As a result, comparison of the average cost per inspection report cost efficiency indicator with 2003-04 is affected, as new service products have been added for 2004-05.

Major Achievements For 2004-05

- The Government of Western Australia responded to a request for assistance from the Government of the Maldives by agreeing to send the Inspector of Custodial Services to review custodial services in the Maldives. Professor Harding prepared and submitted a comprehensive report to the Attorney General and the Ministry of Home Affairs of the Maldives in December 2004.
- In 2004 following consultation with the Inspector of Custodial Services, the Minister for Justice established a Ministerial Taskforce to develop a Kimberley Custodial Management Strategic Plan. Professor Harding was appointed as a member of the Taskforce to work with Government on this important matter of public interest.
- Completion of the first inspection of a juvenile facility at the Rangeview Detention Centre.
- Completion of the thematic review of health care delivered to prisoners and detainees.
- Completion of the records management system to comply with the *Records Management Act*.

Major Initiatives For 2005-06

- The Inspector will monitor and report on the increasing level of overcrowding in custodial facilities.
- The Inspector will establish a set of custodial performance standards that will both inform and guide the conduct of custodial inspections and reviews.
- The Inspector will review a range of custodial services with a view to improving the management of offenders in custody in accordance with a directive from the Minister for Justice pursuant to Section 17 of the *Inspector of Custodial Services Act 2003*. This work will commence in 2004-05 and be completed in 2005-06.

FINANCIAL STATEMENTS**INCOME STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	763	962	971	973	992	954	975
Superannuation	153	99	100	101	102	102	102
Supplies and services	450	445	431	431	436	453	435
Accommodation	173	181	181	182	182	182	184
Depreciation and amortisation	33	12	12	12	12	12	12
Other expenses	24	45	45	46	60	56	56
TOTAL COST OF SERVICES	1,596	1,744	1,740	1,745	1,784	1,759	1,764
Income							
Other Revenue	21	2	2	2	2	2	2
Total Income	21	2	2	2	2	2	2
NET COST OF SERVICES	1,575	1,742	1,738	1,743	1,782	1,757	1,762
INCOME FROM STATE GOVERNMENT							
Service Appropriations	1,537	1,745	1,744	1,756	1,789	1,817	1,850
TOTAL INCOME FROM STATE GOVERNMENT	1,538	1,745	1,744	1,756	1,789	1,817	1,850
SURPLUS (DEFICIENCY) FOR THE PERIOD	(38)	3	6	13	7	60	88
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(38)	3	6	13	7	60	88

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 12, 14 and 14 respectively.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	23	35	22	26	26	79	170
Receivables	29	3	28	74	118	129	129
Total current assets	52	38	50	100	144	208	299
NON-CURRENT ASSETS							
Amounts receivable for services	32	44	44	56	70	84	98
Plant and equipment	111	110	99	87	75	63	51
Total non-current assets	143	154	143	143	145	147	149
TOTAL ASSETS	195	192	193	243	289	355	448
CURRENT LIABILITIES							
Superannuation	-	2	-	-	-	-	-
Payables	13	56	33	67	99	93	96
Provision for employee entitlements	315	273	314	313	315	317	319
Accrued Salaries	29	-	2	6	12	22	22
Other	28	16	27	26	25	25	25
Total current liabilities	385	347	376	412	451	457	462
NON-CURRENT LIABILITIES							
Provision for employee entitlements	-	10	1	2	2	2	2
Total non-current liabilities	-	10	1	2	2	2	2
TOTAL LIABILITIES	385	357	377	414	453	459	464
EQUITY							
Accumulated surplus/(deficit)	(190)	(165)	(184)	(171)	(164)	(104)	(16)
Total equity	(190)	(165)	(184)	(171)	(164)	(104)	(16)
TOTAL LIABILITIES AND EQUITY	195	192	193	243	289	355	448

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	1,525	1,733	1,732	1,744	1,775	1,803	1,836
Net cash provided by State government	1,525	1,733	1,732	1,744	1,775	1,803	1,836
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(729)	(962)	(971)	(973)	(990)	(952)	(973)
Superannuation	(153)	(99)	(100)	(101)	(102)	(102)	(102)
Supplies and services	(461)	(461)	(447)	(448)	(451)	(468)	(450)
Accommodation.....	(178)	(173)	(173)	(174)	(174)	(174)	(176)
Goods and Services Tax	(64)	(41)	(41)	(42)	(42)	(42)	(42)
Other.....	(26)	(45)	(45)	(46)	(60)	(56)	(46)
Receipts							
Goods and Services Tax	60	42	42	42	42	42	42
Other receipts	-	2	2	2	2	2	2
Net cash from operating activities.....	(1,551)	(1,737)	(1,733)	(1,740)	(1,775)	(1,750)	(1,745)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(10)	-	-	-	-	-	-
Net cash from investing activities.....	(10)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(36)	(4)	(1)	4	-	53	91
Cash assets at the beginning of the reporting period	59	39	23	22	26	26	79
Cash assets at the end of the reporting period.....	23	35	22	26	26	79	170

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
Goods and services tax	60	42	42	42
Other receipts	-	2	2	2
TOTAL	60	44	44	44

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

SMALL BUSINESS DEVELOPMENT CORPORATION

PART 17 - MINISTER FOR JUSTICE; SMALL BUSINESS

DIVISION 63

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 113 Net amount appropriated to deliver services.....	8,510	8,218	8,419	8,443	8,655	8,864	9,077
Total appropriations provided to deliver services.....	8,510	8,218	8,419	8,443	8,655	8,864	9,077
CAPITAL							
Item 178 Capital Contribution.....	97	313	313	184	134	313	134
GRAND TOTAL.....	8,607	8,531	8,732	8,627	8,789	9,177	9,211

MISSION

To create opportunity and wealth for small to medium sized businesses in Western Australia.

SIGNIFICANT ISSUES AND TRENDS

- Positive economic conditions over the last year have boosted confidence in the small business sector and created an environment for business growth. In the upcoming year, while economic indicators in Western Australia still remain strong, fluctuations in economic conditions nationally and globally, stimulated by the prospect of rising interest rates, may prove a challenge for small businesses to navigate. Over this time cash flow management and debtor control strategies will need to be closely monitored by small businesses.
- Western Australia's strong employment growth has created a shortage of skilled labour in the State. Skilled labour shortages across many industries has reduced the employment pool and increased competition for staff. Difficulties in attracting and retaining quality staff will remain a key challenge for small business both in terms of maintaining their current business operations and catering for growth.
- Business migrants contribute positively to Western Australia's economic wellbeing by providing a prime source of new capital, business establishment, export income, innovation and employment generation. With a strong and growing economy, Western Australia will remain a preferred destination for business migrants arriving in Australia.
- Western Australia's booming mining and resources sector will continue to act as a stimulant to the Western Australian economy and in turn offer opportunities for small business growth. A focus on ensuring small businesses are best able to capitalise on these opportunities and gain an appropriate share of this activity domestically will be critical both in terms of bolstering the capacity of local industry to compete in the marketplace and in supporting the growth and economic stability of regional areas.
- Australia, along with many other countries, has been experiencing a significant shift in demographics as its population matures. From a small business perspective this is resulting in both:
 - growth in small business operators in the over 50's age group which is evident as more people look to continue working in their later years and capitalise on their experience, knowledge, networks and assets in their own business; and
 - the impending exit of experienced small business operators from the sector and the commensurate loss to the marketplace of business skills and in many instances successful businesses. In this context the need to address issues of business continuity and succession planning is particularly important.

- Small businesses are increasing their use of information technology to improve the efficiency of their business operations in a range of areas. Confidence in the use of the Internet amongst small businesses continues to grow with the range of online activities expanding rapidly to include banking, ordering, invoicing, payments, marketing, research, data and information transfer and general communication.

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Information, Guidance, Referral and Business Development Services	8,911	9,323	9,364	9,705			
Total Cost of Services	8,911	9,323	9,364	9,705	9,530	9,279	9,493
<i>Less Income.....</i>	<i>636</i>	<i>420</i>	<i>547</i>	<i>517</i>	<i>400</i>	<i>400</i>	<i>400</i>
Net Cost of Services	8,275	8,903	8,817	9,188	9,130	8,879	9,093
Adjustments ^(a)	235	(685)	(398)	(745)	(475)	(15)	(16)
Appropriation provided to deliver Services.	8,510	8,218	8,419	8,443	8,655	8,864	9,077
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	97	313	313	184	134	313	134
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	8,607	8,531	8,732	8,627	8,789	9,177	9,211

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Chairperson, Chief Executive Officer and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal.

Government Goal	Desired Outcome	Service
To develop a strong economy that delivers more jobs, more opportunities and greater wealth to Western Australians by creating the conditions required for investment and growth.	Development of new and existing Small Business in Western Australia.	1. Information, Guidance, Referral and Business Development Services

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: Development of new and existing Small Business in Western Australia.					
A random sample of Small Business Development Corporation (SBDC) clients asked about the usefulness of the information/guidance provided to them by SBDC.					
Very or somewhat useful	88%	90%	90%	90%	
Not very or not at all useful	4%	0%	0%	0%	
Neutral.....	8%	10%	10%	10%	

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Information, Guidance, Referral and Business Development Services

Provision of specialised information, referral, and business facilitation services for the effective development of enterprises in Western Australia.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	8,911	9,323	9,364	9,705	
Less Income	636	420	547	517	
Net Cost of Service.....	8,275	8,903	8,817	9,188	
Adjustments ^(a)	235	(685)	(398)	(745)	
Appropriation for delivery of Service	8,510	8,218	8,419	8,443	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per direct client contact/equivalent ^(a)	\$31.72	\$36.24	\$33.15	\$33.30	
Average cost per indirect client contact ^(b)	\$2.91	\$3.33	\$2.02	\$2.03	
Average cost per Business Enterprise Centre client contact	\$30.10	\$32.60	\$30.60	\$33.07	
Cost per unit of policy advice ^(c)	\$893,736	\$992,907	\$1,025,476	\$1,059,424	
Full Time Equivalents (FTEs)	45	49	49	49	

- (a) Number of direct client contacts/equivalents include direct client contacts plus the number of 'equivalent direct clients' that are serviced through the provision of grant money. Direct client contacts have contacted the SBDC for guidance or information. These include those who used the Small Business Services, the Business Information and Licence Centre, attended workshops, contacted the Policy and Business Liaison unit and those who visited the SBDC website for four minutes or more, visited the Business Licence Information Service website for two minutes or more, or were Home Based Business, Young Business or Small Business Exporters Network members. Grants are given either under the Business Innovation Development Scheme or the Business Migrant Incentive Program, to provide funding for small businesses or potential business migrants to use the services of a private sector consultant to prepare business or marketing plans, feasibility studies or a business proposal to enhance a visa application.
- (b) Indirect client contacts are exposed to a display of a range of advisory, information, referral and business services that would impact on their growth and business development. These include clients who have attended award functions, expos or other forums which the SBDC has organised, has been the major sponsor where the focus has been on business development or where an SBDC representative has given an address on small business matters; accessed the SBDC website for two to four minutes, the Small Business Research, Business Migration, e-Com, e-Learning, Home Based Business, Young Business or Small Business Exporters Network websites for two minutes or more.
- (c) Policy advice includes policy submissions, investigative research, ministerial drafts, cabinet submissions, parliamentary questions and briefing notes.

Major Achievements For 2004-05

- Developed the Small Business Exporters Network to assist new exporters to further their knowledge of the export process, increase their export skills and link to a range of assistance programs and resources.
- Introduced the online Innovation to Market program which operates in cooperation with the State Government's Innovation Centre to assist Western Australian small businesses and individuals commercialise an innovation.
- Produced the 'Step by Step Business Plan' which can be purchased in CD format or downloaded from the Small Business Development Corporation website.
- Coordinated the statewide response to the Business Enterprise Centre (BEC) network review, including the formalisation of five Regional BEC Zones. The response included a series of regionally focussed forums to assist with the development of service delivery strategies aimed at increasing the effectiveness of the BEC Network Program.
- Launched the online Young Business Network to improve business skills amongst young entrepreneurs, develop innovative youth operated small businesses and promote the acceptance of youth enterprise in the wider community.

Major Initiatives For 2005-06

- Develop a State Purchasing Participation Service focusing on increasing the capacity of small businesses to participate in supplying to major purchasers operating in their locality. The service will promote local content both from a government purchasing and private sector procurement perspective.
- Develop a Graduate Opportunity Program to provide a six-month placement in a small business for tertiary graduates or students in their final year of study. This matching program will encourage graduates to look more seriously at small businesses for employment opportunities and give small businesses a greater appreciation of what graduates can offer their businesses.
- Produce a range of online small business information workshops to increase knowledge of business and management, which will also be made available in DVD format.
- Implement the recommendations of Stage Two of the BEC Review, including any necessary restructuring, to deliver increased benefits from the BEC Network Program to small businesses throughout Western Australia.

- Maintain Western Australia as a competitive destination for prospective business migrants to capitalise on the associated benefits of new small business capital and employment generation.

CAPITAL WORKS PROGRAM

The Small Business Development Corporation's planned Capital Works expenditure is primarily for the replacement of office equipment, furniture and information technology equipment to support the delivery of the Corporation's service.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
COMPLETED WORKS				
Business Enterprise Centres - Computing and Office Equipment Replacement.....	185	185	185	-
Business Information and Licence Centre - Refurbishment	150	150	141	-
Furniture and Office Equipment Replacement - 2003-04 Program.....	212	212	103	-
Furniture and Office Equipment Replacement - 2004-05 Program.....	250	250	250	-
NEW WORKS				
Furniture and Office Equipment Replacement 2005-06 Program	250	-	-	250
Office Refurbishment/Painting as per lease Agreement	50	-	-	50
	1,097	797	679	300

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	109	435	679	300	250	435	250
	109	435	679	300	250	435	250
LESS							
Drawdowns from the Holding Account	115	122	122	116	116	122	116
Internal Funds and Balances	(103)	-	244	-	-	-	-
Capital Contribution	97	313	313	184	134	313	134

FINANCIAL STATEMENTS**INCOME STATEMENT
(Controlled)**

	2003-04 Actual ^(a)	2004-05 Budget ^(a)	2004-05 Estimated Actual ^(a)	2005-06 Budget Estimate ^(a)	2006-07 Forward Estimate ^(a)	2007-08 Forward Estimate ^(a)	2008-09 Forward Estimate ^(a)
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	3,040	3,274	3,246	3,403	3,491	3,585	3,681
Superannuation	294	306	308	319	326	337	346
Cost of Goods Sold	58	70	70	70	70	70	70
Grants and subsidies ^(c)	2,339	2,770	2,570	2,838	2,485	2,533	2,582
Supplies and services	2,227	1,935	2,194	2,110	2,148	1,719	1,747
Accommodation	467	507	487	518	572	584	601
Capital User Charge	196	163	191	149	130	144	155
Depreciation and amortisation	126	116	116	116	122	116	116
State Taxes	154	170	170	169	173	178	182
Costs of disposal of non-current assets	10	-	-	-	-	-	-
Other expenses	-	12	12	13	13	13	13
TOTAL COST OF SERVICES	8,911	9,323	9,364	9,705	9,530	9,279	9,493
Income							
User charges and fees	194	180	180	180	180	180	180
Grants and subsidies	225	60	157	157	60	60	60
Interest revenue	113	80	110	80	60	60	60
Other Revenue	104	100	100	100	100	100	100
Total Income	636	420	547	517	400	400	400
NET COST OF SERVICES	8,275	8,903	8,817	9,188	9,130	8,879	9,093
INCOME FROM STATE GOVERNMENT							
Service Appropriations	8,510	8,218	8,419	8,443	8,655	8,864	9,077
Liabilities assumed by the Treasurer	-	-	2	2	2	-	-
TOTAL INCOME FROM STATE GOVERNMENT	8,510	8,218	8,421	8,445	8,657	8,864	9,077
SURPLUS (DEFICIENCY) FOR THE PERIOD	235	(685)	(396)	(743)	(473)	(15)	(16)
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	235	(685)	(396)	(743)	(473)	(15)	(16)

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 45, 49 and 49 respectively.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

BALANCE SHEET
(Controlled)

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	1,466	953	1,204	900	500	500	500
Investments	1,500	500	1,000	500	500	500	500
Receivables	68	101	72	72	72	72	72
Inventories.....	54	37	45	45	45	45	45
Interest receivable	7	3	4	1	1	1	1
Amounts receivable for services.....	122	116	116	116	122	116	-
Prepayments	154	219	102	183	125	125	125
Total current assets	3,371	1,929	2,543	1,817	1,365	1,359	1,243
NON-CURRENT ASSETS							
Amounts receivable for services.....	46	61	61	76	85	100	231
Plant and equipment.....	343	926	906	1,056	1,176	1,487	1,613
Intangibles	-	-	-	34	42	50	58
Total non-current assets.....	389	987	967	1,166	1,303	1,637	1,902
TOTAL ASSETS.....	3,760	2,916	3,510	2,983	2,668	2,996	3,145
CURRENT LIABILITIES							
Superannuation	18	7	5	7	8	10	12
Payables	34	38	34	34	34	34	34
Provision for employee entitlements	544	562	556	568	575	585	595
Accrued Salaries	175	-	-	12	24	37	51
Other.....	66	111	70	70	70	70	70
Total current liabilities.....	837	718	665	691	711	736	762
NON-CURRENT LIABILITIES							
Superannuation	-	17	-	-	-	-	-
Provision for employee entitlements	292	234	297	303	307	312	317
Total non-current liabilities	292	251	297	303	307	312	317
TOTAL LIABILITIES.....	1,129	969	962	994	1,018	1,048	1,079
EQUITY							
Contributed Equity.....	428	726	741	925	1,059	1,372	1,506
Accumulated surplus/(deficit)	2,203	1,221	1,807	1,064	591	576	560
Total equity.....	2,631	1,947	2,548	1,989	1,650	1,948	2,066
TOTAL LIABILITIES AND EQUITY	3,760	2,916	3,510	2,983	2,668	2,996	3,145

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	8,378	8,087	8,288	8,312	8,524	8,733	8,946
Capital Contribution.....	97	313	313	184	134	313	134
Holding Account Drawdowns	115	122	122	116	116	122	116
Net cash provided by State government	8,590	8,522	8,723	8,612	8,774	9,168	9,196
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(2,946)	(3,329)	(3,419)	(3,388)	(3,477)	(3,570)	(3,665)
Superannuation	(286)	(306)	(321)	(317)	(325)	(335)	(344)
Grants and subsidies	(2,729)	(2,770)	(2,570)	(2,838)	(2,485)	(2,533)	(2,582)
Supplies and services	(2,230)	(1,923)	(2,158)	(2,240)	(2,147)	(1,773)	(1,800)
Accommodation.....	(356)	(512)	(512)	(519)	(574)	(587)	(605)
Capital User Charge.....	(196)	(163)	(191)	(149)	(130)	(144)	(155)
State Taxes	(151)	(170)	(170)	(169)	(173)	(178)	(182)
Goods and Services Tax	(595)	(645)	(645)	(645)	(645)	(645)	(645)
Other.....	-	(12)	(12)	(13)	(13)	(13)	(13)
Receipts							
User charges and fees.....	194	180	180	180	180	180	180
Grants and subsidies	228	60	157	157	60	60	60
Interest received.....	112	80	110	80	60	60	60
Goods and Services Tax	627	645	645	645	645	645	645
Other receipts	104	100	100	100	100	100	100
Net cash from operating activities	(8,224)	(8,765)	(8,806)	(9,116)	(8,924)	(8,733)	(8,946)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(119)	(435)	(679)	(300)	(250)	(435)	(250)
Proceeds from sale of non-current assets	1	-	-	-	-	-	-
Net cash from investing activities.....	(118)	(435)	(679)	(300)	(250)	(435)	(250)
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	248	(678)	(762)	(804)	(400)	-	-
Cash assets at the beginning of the reporting period	2,718	2,131	2,966	2,204	1,400	1,000	1,000
Cash assets at the end of the reporting period.....	2,966	1,453	2,204	1,400	1,000	1,000	1,000

- (a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Business Enterprise Centres - Operational							
Grants	2,420	2,680	2,480	2,748	2,395	2,443	2,492
Business Innovation Development	13	60	60	60	60	60	60
Small Business Improvement Program ^(a)	(118)	-	-	-	-	-	-
Business Migrant Incentive Program	24	30	30	30	30	30	30
TOTAL	2,339	2,770	2,570	2,838	2,485	2,533	2,582

(a) Grants commitments valued at \$117,562 under the Small Business Improvement Program in 2002-03 were subsequently reduced or terminated in 2003-04. As a result, this amount was reversed in 2003-04.

Part 18**Minister for Fisheries; The Kimberley, Pilbara and Gascoyne****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
1063	Fisheries			
	– Delivery of Services	23,619	23,869	25,898
	– Capital Contribution	7,150	8,950	262
	Total	30,769	32,819	26,160
1078	Kimberley Development Commission			
	– Delivery of Services	1,465	1,727	2,258
	– Capital Contribution	-	-	87
	Total	1,465	1,727	2,345
1090	Pilbara Development Commission			
	– Delivery of Services	1,480	6,504	7,329
	Total	1,480	6,504	7,329
1102	Gascoyne Development Commission			
	– Delivery of Services	2,045	2,096	2,259
	Total	2,045	2,096	2,259
	GRAND TOTAL			
	– Delivery of Services	28,609	34,196	37,744
	– Capital Contribution	7,150	8,950	349
	Total	35,759	43,146	38,093

FISHERIES

PART 18 - MINISTER FOR FISHERIES; THE KIMBERLEY, PILBARA AND GASCOYNE

DIVISION 64

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 114 Net amount appropriated to deliver services.....	22,310	23,464	23,714	25,738	26,964	26,702	26,566
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	150	155	155	160	165	170	175
Total appropriations provided to deliver services.....	22,460	23,619	23,869	25,898	27,129	26,872	26,741
CAPITAL							
Item 179 Capital Contribution	5,000	7,150	8,950	262	-	900	-
GRAND TOTAL	27,460	30,769	32,819	26,160	27,129	27,772	26,741

MISSION

Partnered by fishers, aquaculturalists and the wider community, we will conserve, develop and share the fish and other living aquatic resources of Western Australia for the benefit of present and future generations.

SIGNIFICANT ISSUES AND TRENDS

- Non-fishers demanding more involvement in the management of fisheries and other marine resources has resulted in increased pressure for holistic and integrated management of fish stocks and development of management strategies that accommodate the needs of all stakeholders within an explicit allocation framework.
- Increasing public interest in the maintenance of biodiversity and the ecologically sustainable use of marine and other aquatic resources.
- Increased pressure for integrated marine planning given ongoing development in areas such as pearling, aquaculture and charter fishing. Increased community expectations for new marine reserves and the level of services delivered in new and existing reserves.
- Indigenous fishing issues and the need for the implementation of the Aboriginal Fishing Strategy including reference to customary fishing.
- Continued requirement to improve seafood quality and marketing strategies to address declining profitability in some fisheries due in part to fluctuating exchange rates and increased production costs.
- Continued interest in the development of aquaculture industries as the demand for high quality seafood grows, while the harvest of wild capture fisheries worldwide is generally at maximum sustainable levels.
- Increasing public requirement for enhanced management and accountability in the use of the marine environment. This produces increased cost pressures on government, resulting in the need to provide better coordination and further cost efficiencies between departments with responsibility for marine management.

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Management of the State's Commercial Fisheries	26,660	27,536	27,635	29,063			
<i>Service 2:</i>							
Management of the State's Recreational Fisheries	11,605	14,300	13,755	14,393			
<i>Service 3:</i>							
Development and promotion of the State's Aquaculture Industry	8,521	8,255	8,017	6,948			
<i>Service 4:</i>							
Management and Conservation of Fish and Fish Habitat	2,864	2,328	3,246	4,466			
Total Cost of Services	49,650	52,419	52,653	54,870	56,271	56,175	56,830
<i>Less Income</i>	<i>27,491</i>	<i>27,990</i>	<i>27,990</i>	<i>28,182</i>	<i>28,352</i>	<i>28,515</i>	<i>29,166</i>
Net Cost of Services	22,159	24,429	24,663	26,688	27,919	27,660	27,664
Adjustments ^(a)	301	(810)	(794)	(790)	(790)	(788)	(923)
Appropriation provided to deliver Services.	22,460	23,619	23,869	25,898	27,129	26,872	26,741
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	5,000	7,150	8,950	262	-	900	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	27,460	30,769	32,819	26,160	27,129	27,772	26,741

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Executive Director and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal(s).

Government Goal(s)	Desired Outcome(s)	Service(s)
To ensure that Western Australia has an environment in which resources are managed, developed and used sustainably, biological diversity is preserved and habitats protected.	Conservation and sustainable development of the State's fish resources.	1. Management of the State's Commercial Fisheries 2. Management of the State's Recreational Fisheries 3. Development and promotion of the State's Aquaculture Industry 4. Management and Conservation of Fish and Fish Habitat

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: Conservation and sustainable development of the State's fish resources.					
The satisfaction rating of the broader community with the Department's management of commercial fishing	90%	90%	90%	100%	
The satisfaction rating of the broader community with the Department's management of recreational fishing	85%	90%	90%	95%	
The satisfaction rating of the broader community with the Department's management and development of pearling and aquaculture activities	90%	95%	95%	97%	
The satisfaction rating of the broader community with the Department's conservation of fish habitat	80%	90%	90%	90%	

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Management of the State's Commercial Fisheries

Management of the State's commercial fisheries on behalf of the community by providing advice, collecting and analysing data, undertaking research, developing, implementing and managing strategies, policies and plans, and enforcing regulations, management plans and related legislation for commercial fishing.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	26,660	27,536	27,635	29,063	
Less Income	18,397	19,439	19,516	19,611	
Net Cost of Service	8,263	8,097	8,119	9,452	
Adjustments ^(a)	112	(279)	(419)	(419)	
Appropriation for delivery of Service	8,375	7,818	7,700	9,033	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per hour for community education and compliance	\$133	\$111	\$103	\$115	
Average cost per hour for management ^(b)	\$137	\$106	\$112	\$116	
Average cost per hour for research	\$112	\$108	\$107	\$119	
Full Time Equivalents (FTEs)	208	211	227	229	

(a) Costs per hour include an allocation of departmental support costs.

(b) The hourly rate for management costs includes funding of industry bodies and Fisheries Adjustments Scheme expenditure.

Major Achievements For 2004-05

- Commenced an Integrated Fisheries Management (IFM) process to review cross-sectoral management and determine resource allocations for the rock lobster and abalone fisheries.
- Achieved Commonwealth Department of Environment and Heritage Ecologically Sustainable Development accreditation and export approval for nine Western Australian managed fisheries.
- Developed resource sustainability packages for zones A, B and C of the West Coast Rock Lobster Managed fishery.
- Released a discussion paper, A Unit Register for Commercial Fisheries, for the West Coast Rock Lobster Managed fishery.
- Completed Scientific Certification Systems audit for Marine Stewardship Council certification for the West Coast Rock Lobster Managed fishery.
- Released a discussion paper on the investigation and cost analysis of the minimum unit holding requirements for the West Coast Rock Lobster fishery.
- Implemented the Mackerel Fishery (Interim) Management Plan 2004.
- Achieved agreement with the Western Australian Fishing Industry Council on a new three year fixed access fee setting arrangement for minor commercial fisheries.
- Progressed the management of the State's open access wetline fisheries through the release for public comment of proposals for future management from the Gascoyne and West Coast Management Planning and Commercial Access Panels.
- Released Fisheries Management Paper 180 discussing options for improved management of the two temperate shark fisheries and provided departmental and Management Advisory Committee advice to the Minister on future management.

Major Initiatives For 2005-06

- Undertake a strategic review of management systems for the West Coast Rock Lobster Managed fishery, specifically quota versus input.
- Implement resource sustainability management packages for zones A, B and C of the West Coast Rock Lobster Managed fishery.
- Develop Ministerial policy guidelines for the ecologically sustainable management of the Shark Bay snapper, rock lobster; Shark Bay prawn and scallop; and Exmouth Gulf prawn, abalone and pearl oyster fisheries.
- Progress management arrangements for the State's wetline fisheries.
- Complete a new management plan for Marine Aquarium Managed fishery.
- Introduce revised management arrangements for the northern shark fisheries.
- Implement a Vessel Monitoring System (VMS) into the Shark Bay Pink Snapper Managed fishery.
- Finalise IFM arrangements for the rock lobster fishery.

Service 2: Management of the State's Recreational Fisheries

Management of the State's recreational fisheries on behalf of the community by providing advice, collecting and analysing data, undertaking research, developing and implementing management strategies, policies and plans, and enforcing regulations, management plans and related legislation for recreational fishing.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	11,605	14,300	13,755	14,393	
Less Income	3,393	3,329	3,000	3,186	
Net Cost of Service	8,212	10,971	10,755	11,207	
Adjustments ^(a)	112	(277)	(206)	(207)	
Appropriation for delivery of Service	8,324	10,694	10,549	11,000	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per hour for community education and compliance.....	\$139	\$103	\$106	\$112	
Average cost per hour for management.....	\$94	\$128	\$115	\$130	
Average cost per hour for research.....	\$107	\$98	\$105	\$103	
Full Time Equivalents (FTEs)	99	113	108	109	

(a) Costs per hour include an allocation of departmental support costs.

Major Achievements For 2004-05

- Commenced an IFM process to review cross-sectoral management and determine resource allocations for the rock lobster and abalone fisheries.
- Established an expertise based Integrated Fisheries Advisory Committee to oversee processes and provide advice to the Minister on resource allocation and IFM issues.
- Finalised recommendations for the management of recreational fishing in the Pilbara/Kimberley and South Coast bioregions.
- Finalised strategies to manage the interactions between the commercial prawn trawl fishery and pink snapper populations in Denham Sound.
- Commenced a review of freshwater fisheries management, including the interaction between trout, marron and other native fish.
- Completed a review of the structure and resourcing for the Volunteer Fisheries Liaison Officer program.
- Continued surveys of catch and effort in key recreational fisheries including abalone, rock lobster, marron and freshwater finfish (trout) and net and aquatic tour (charter) fisheries.

- Continued research projects on Shark Bay snapper, release mortality of demersal finfish on the west coast, the status of West Coast demersal scalefish, status of estuarine species and impact of fish kills, Waroona Dam restocking, King George whiting and key coastal nursery habitats, and the status and future research needs of the marron fishery.

Major Initiatives For 2005-06

- Implement new regulations and community education and compliance strategies for the management of recreational fishing in the South Coast and Pilbara/Kimberley Regions.
- Review and implement new management arrangements for Shark Bay inner gulf snapper stocks.
- Review of the aquatic tour management and licensing framework.
- Finalise strategies to manage fresh water fisheries including trout, marron and native finfish.
- Finalise IFM arrangements for the rock lobster fishery.
- Continue surveys of catch and effort in key recreational fisheries including west coast finfish, abalone, rock lobster, marron, and freshwater finfish and aquatic tour (charter) fisheries.
- Continue research projects on Shark Bay pink snapper, the status of West Coast demersal scalefish, status of estuarine species and impacts of fish kills, and the status and future needs of the marron fishery.

Service 3: Development and Promotion of the State's Aquaculture Industry

The Department fosters and promotes the development of sustainable Western Australian aquaculture (including pearl production) by providing policy advice, establishing appropriate infrastructure, facilitating provision of research, and the development, implementation and management of strategies, policies, plans and regulations for the aquaculture industry.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	8,521	8,255	8,017	6,948	
Less Income	5,060	4,781	4,740	4,695	
Net Cost of Service	3,461	3,474	3,277	2,253	
Adjustments ^(a)	47	(150)	(120)	(100)	
Appropriation for delivery of Service	3,508	3,324	3,157	2,153	

- (a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per hour for pearling community education and compliance.....	\$163	\$117	\$115	\$121	
Average cost per hour for aquaculture community education and compliance	\$174	\$129	\$129	\$129	
Average cost per hour for pearling management	\$121	\$118	\$128	\$132	
Average cost per hour for aquaculture management	\$131	\$123	\$125	\$119	
Average cost per hour for pearling research.....	\$78	\$105	\$104	\$116	
Average cost per hour for aquaculture research	\$113	\$110	\$108	\$113	
Full Time Equivalents (FTEs)	70	57	76	78	

(a) Costs per hour include an allocation of departmental support costs.

Major Achievements For 2004-05

- Development of a head lease between the Department and Fremantle Port Authority for aquaculture areas within Cockburn Sound.
- Drafting instructions for a new Pearling Management Bill prepared and considered by the Minister and Pearling Industry Advisory Committee.
- Implementation of the review of aquaculture development and legislation in Western Australia.
- Implementation of new pearling first operations seeding management initiatives.
- Restructure of Aquaculture Development Council.
- Finalisation of aquaculture secure hatchery policy.

Major Initiatives For 2005-06

- Finalise drafting instructions for the new Pearling Management Bill.
- Finalise the review of pearl oyster hatchery policy.
- Finalise the pearling industry strategy policy.
- Finalise the pearling industry fees and charges review.
- Implement a Memorandum of Understanding between the Ministers for Fisheries in Western Australia and the Northern Territory for the management of the Australian pearling industry.
- Implement a satellite based VMS within the Western Australian pearling industry.
- Appoint Aquaculture Development Council Executive Policy Officer.
- Commence implementation of the findings of the Aquaculture Legislative Review.

Service 4: Management and Conservation of Fish and Fish Habitat

The Department safeguards the State's wild fish habitat by providing advice, monitoring the status and use of fish habitat resources, undertaking research, fostering community awareness of fish habitat requirements, and developing, implementing, managing and enforcing appropriate strategies, policies, plans and regulations.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	2,864	2,328	3,246	4,466	
Less Income	641	441	734	690	
Net Cost of Service	2,223	1,887	2,512	3,776	
Adjustments ^(a)	30	(104)	(49)	(64)	
Appropriation for delivery of Service	2,253	1,783	2,463	3,712	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per hour for community education and compliance.....	\$124	\$101	\$112	\$119	
Average cost per hour for management.....	\$116	\$110	\$115	\$120	
Average cost per hour for research.....	\$119	\$128	\$123	\$128	
Full Time Equivalents (FTEs)	22	18	25	30	

(a) Costs per hour include an allocation of departmental support costs.

Major Achievements For 2004-05

- Provided advice on fisheries issues relevant to the Government's program for marine conservation reserves, in particular with regard to proposals at Ningaloo, Montebello and Barrow Islands, the Rowely Shoals, Shark Bay, Dampier and the Cape Leeuwin to Cape Naturaliste Area.
- Completed a study of the viability of establishing a Particularly Sensitive Sea Area on the West Coast between Shark Bay and Cape Leeuwin and the issues have been raised with the relevant National authorities.
- Prepared management papers on the translocation of trout and Murray/Darling fish species.

Major Initiatives For 2005-06

- Work towards the provision of cost effective services in marine conservation reserves by progressing formal engagement with the Department of Conservation and Land Management to develop a collaborative approach to the delivery of government services and aquatic biodiversity and conservation.
- Continue to liaise with stakeholders and other government agencies in respect to fisheries issues around marine conservation reserves, provide advice and as necessary draft legislation in support of the Government's program for marine conservation reserves.

- Draft legislation to give effect to changes to the Ningaloo Marine Park, the Muiron Islands Marine Management Area, Montebello/Barrow Islands Marine Conservation Reserves, Rowley Shoals Marine Park, the Jurien Bay Marine Park and others as required.
- Work with other government agencies and stakeholders in progressing regional marine planning including engagement with the National Oceans Office to address the Southwest marine planning process.
- Continue to take the role of lead agency within Western Australia in developing the policies, legislation and response to introduced marine pests that will reflect the National System that is to be introduced in 2006-07.

CAPITAL WORKS PROGRAM

The capital works program for 2005-06 includes projects totalling \$2.35 million. The projects being progressed in 2005-06 focus on the replacement programs and upgrades for operating plant and equipment, small boats and outboards, and computer hardware and software.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
WORKS IN PROGRESS				
Abrolhos Islands Program				
Abrolhos Islands Airstrip Maintenance	60	20	20	20
Communication Equipment	421	330	59	45
Fish Habitat	226	124	92	50
Hillarys Research Facility	16,000	15,700	10,799	300
COMPLETED WORKS				
Abrolhos Islands Program				
2001-02 Program	2,010	2,010	351	-
Abrolhos Islands Research Centre	1,800	1,800	1,800	-
Aquaculture Upgrades				
2002-03 Program	157	157	131	-
2003-04 Program	400	400	400	-
Computing Hardware and Software				
2003-04 Program	615	615	426	-
2004-05 Program	285	285	285	-
Fit-out, Furniture and Office Equipment				
2003-04 Program	820	820	685	-
2004-05 Program	225	225	225	-
Information Systems Development				
2001-02 Program	777	777	376	-
2002-03 Program	363	363	363	-
2003-04 Program	965	965	965	-
2004-05 Program	300	300	300	-
Joint Marine Operations Centre - Fremantle	1,900	1,900	1,788	-
Operational Equipment				
2002-03 Program	189	189	14	-
2003-04 Scientific Program	100	100	81	-
2004-05 Program	136	136	136	-
2004-05 Scientific Program	100	100	100	-
Recreational Initiatives	601	601	55	-
Regional Aquaculture				
2002-03 Program	90	90	42	-
2003-04 Program	105	105	105	-
2004-05 Program	105	105	105	-
Small Boats, Outboards and Trailers				
2003-04 Program	468	468	266	-
2004-05 Program	395	395	395	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
NEW WORKS				
Computing Hardware and Software 2005-06 Program	538	-	-	538
Fitout, Furniture and Office Equipment 2005-06 Program	123	-	-	123
Marine Park Ningaloo Marine Park	262	-	-	262
Operational Equipment 2005-06 Program	140	-	-	140
2005-06 Scientific Program	100	-	-	100
Regional Recreational Initiatives 2005-06 Program	100	-	-	100
Small Boats, Outboards and Trailers 2005-06 Program	673	-	-	673
	31,549	29,080	20,364	2,351

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	6,592	9,410	20,364	2,351	3,650	4,184	2,375
	6,592	9,410	20,364	2,351	3,650	4,184	2,375
LESS							
Asset Sales	320	503	503	286	334	267	40
Drawdowns from the Holding Account	3,085	1,282	1,282	1,328	2,841	2,542	2,375
Internal Funds and Balances	(2,288)	-	9,154	-	-	-	(515)
Other	475	475	475	475	475	475	475
Capital Contribution	5,000	7,150	8,950	262	-	900	-

FINANCIAL STATEMENTS**INCOME STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	21,918	22,811	22,966	24,131	25,014	25,028	25,776
Superannuation	2,393	2,371	2,395	2,434	2,494	2,476	2,537
Grants and subsidies ^(c)	3,948	3,500	3,700	3,500	3,500	3,500	3,500
Consultancies expense	329	411	376	381	386	386	396
Supplies and services	13,602	13,770	13,460	13,722	13,806	13,583	13,893
Accommodation	1,887	1,626	1,626	1,663	1,701	1,700	1,742
Finance costs	135	111	111	99	86	86	56
Capital User Charge	3,192	3,770	3,770	4,066	4,076	4,085	4,090
Depreciation and amortisation	1,568	3,169	3,169	3,298	3,640	3,801	3,801
Fisheries Adjustment Scheme	128	500	500	500	500	500	500
Costs of disposal of non-current assets	488	-	-	-	-	-	-
Other expenses	62	380	580	1,076	1,068	1,030	539
TOTAL COST OF SERVICES	49,650	52,419	52,653	54,870	56,271	56,175	56,830
Income							
User charges and fees	74	340	340	340	340	340	340
Regulatory Fees and Fines	20,342	21,325	21,325	21,925	22,130	22,293	22,944
Gain on disposal of non-current assets	-	40	40	40	40	40	40
Grants and subsidies	4,154	4,558	4,558	4,478	4,326	4,326	4,326
Interest revenue	1,005	250	250	250	250	250	250
Proceeds from disposal of non-current assets ..	320	-	-	-	-	-	-
Other Revenue	1,596	1,477	1,477	1,149	1,266	1,266	1,266
Total Income	27,491	27,990	27,990	28,182	28,352	28,515	29,166
NET COST OF SERVICES	22,159	24,429	24,663	26,688	27,919	27,660	27,664
INCOME FROM STATE GOVERNMENT							
Service Appropriations	22,460	23,619	23,869	25,898	27,129	26,872	26,741
Resources received free of charge	264	528	528	524	524	522	522
Liabilities assumed by the Treasurer	289	402	402	402	402	402	402
TOTAL INCOME FROM STATE GOVERNMENT	23,013	24,549	24,799	26,824	28,055	27,796	27,665
SURPLUS (DEFICIENCY) FOR THE PERIOD	854	120	136	136	136	136	1
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	854	120	136	136	136	136	1

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 399, 436 and 446 respectively.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	16,747	6,398	7,200	6,904	6,535	6,219	6,485
Restricted cash	1,897	1,079	1,135	1,213	1,291	1,369	1,447
Receivables	1,010	510	998	986	986	986	986
Amounts receivable for services.....	1,282	1,328	1,328	2,841	2,542	2,375	-
Prepayments	98	111	98	98	98	98	98
Total current assets	21,034	9,426	10,759	12,042	11,452	11,047	9,016
NON-CURRENT ASSETS							
Amounts receivable for services.....	2,432	3,854	3,870	3,925	4,622	5,647	9,055
Land and Buildings	10,706	24,876	23,338	23,178	22,824	22,470	22,116
Plant and equipment.....	5,595	13,152	8,758	8,467	10,619	12,999	12,829
Other.....	13,753	7,436	15,153	14,657	12,869	11,226	10,324
Total non-current assets	32,486	49,318	51,119	50,227	50,934	52,342	54,324
TOTAL ASSETS.....	53,520	58,744	61,878	62,269	62,386	63,389	63,340
CURRENT LIABILITIES							
Payables	1,052	1,002	1,052	1,052	1,052	1,052	1,052
Provision for employee entitlements	3,228	3,317	3,276	3,324	3,373	3,422	3,471
Finance leases	155	167	167	181	195	208	228
Accrued Salaries	782	-	129	207	285	363	441
Total current liabilities.....	5,217	4,486	4,624	4,764	4,905	5,045	5,192
NON-CURRENT LIABILITIES							
Provision for employee entitlements	2,394	2,307	2,426	2,460	2,494	2,528	2,561
Other.....	1,354	1,186	1,187	1,006	812	605	375
Total non-current liabilities	3,748	3,493	3,613	3,466	3,306	3,133	2,936
TOTAL LIABILITIES.....	8,965	7,979	8,237	8,230	8,211	8,178	8,128
EQUITY							
Contributed Equity	14,195	23,993	23,145	23,407	23,407	24,307	24,307
Accumulated surplus/(deficit)	20,357	19,625	20,493	20,629	20,765	20,901	20,902
Reserves	10,003	7,147	10,003	10,003	10,003	10,003	10,003
Total equity.....	44,555	50,765	53,641	54,039	54,175	55,211	55,212
TOTAL LIABILITIES AND EQUITY	53,520	58,744	61,878	62,269	62,386	63,389	63,340

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	20,155	20,869	21,103	23,002	23,890	23,472	23,332
Capital Contribution.....	5,000	7,150	8,950	262	-	900	-
Holding Account Drawdowns	3,085	1,282	1,282	1,328	2,841	2,542	2,375
Net cash provided by State government	28,240	29,301	31,335	24,592	26,731	26,914	25,707
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(21,367)	(23,384)	(23,539)	(23,971)	(24,853)	(24,867)	(25,615)
Superannuation	(2,104)	(1,969)	(1,993)	(2,032)	(2,092)	(2,074)	(2,135)
Grants and subsidies	(4,078)	(3,500)	(3,700)	(3,500)	(3,500)	(3,500)	(3,500)
Consultancies payments.....	(329)	(411)	(376)	(381)	(386)	(386)	(396)
Supplies and services	(13,336)	(13,242)	(13,395)	(13,444)	(13,576)	(13,288)	(13,371)
Accommodation.....	(1,887)	(1,626)	(1,626)	(1,663)	(1,701)	(1,700)	(1,742)
Finance costs.....	(243)	(111)	(111)	(99)	(86)	(86)	(56)
Capital User Charge.....	(3,192)	(3,770)	(3,770)	(4,066)	(4,076)	(4,085)	(4,090)
Goods and Services Tax	(2,381)	(2,328)	(2,328)	(2,328)	(2,328)	(2,328)	(2,328)
Fisheries Adjustment Scheme.....	(128)	(500)	(500)	(500)	(500)	(500)	(500)
Other.....	(62)	(380)	(580)	(1,076)	(1,068)	(1,030)	(539)
Receipts							
User charges and fees.....	74	340	340	340	340	340	340
Fisheries License Fees	21,563	21,337	21,337	21,937	22,130	22,293	22,944
Grants and subsidies	2,673	4,558	4,558	4,478	4,326	4,326	4,326
Interest received.....	1,005	250	250	250	250	250	250
Goods and Services Tax	2,061	2,328	2,328	2,328	2,328	2,328	2,328
Other receipts	1,596	1,477	1,477	1,149	1,266	1,266	1,266
Net cash from operating activities.....	(20,135)	(20,931)	(21,628)	(22,578)	(23,526)	(23,041)	(22,818)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(5,700)	(9,410)	(20,364)	(2,351)	(3,650)	(4,184)	(2,375)
Proceeds from sale of non-current assets	320	40	503	286	334	267	40
Net cash from investing activities.....	(5,380)	(9,370)	(19,861)	(2,065)	(3,316)	(3,917)	(2,335)
CASH FLOWS FROM FINANCING ACTIVITIES							
Other payments for financing activities.....	(1,526)	(155)	(155)	(167)	(180)	(194)	(210)
Other proceeds from financing activities.....	1,500	-	-	-	-	-	-
Net cash from financing activities.....	(26)	(155)	(155)	(167)	(180)	(194)	(210)
NET INCREASE/(DECREASE) IN CASH HELD							
2,699	(1,155)	(10,309)	(218)	(291)	(238)	344	
Cash assets at the beginning of the reporting period	15,945	8,632	18,644	8,335	8,117	7,826	7,588
Cash assets at the end of the reporting period.....	18,644	7,477	8,335	8,117	7,826	7,588	7,932

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Grants to Industry	3,948	3,500	3,700	3,500	3,500	3,500	3,500
TOTAL	3,948	3,500	3,700	3,500	3,500	3,500	3,500

TRUST ACCOUNT DETAILS**Recreational Fishing Trust Account**

The Recreational Fishing Trust Account was established under the *Fish Resources Management Act* on 1 October 1995. It is utilised to fund the management of recreational fishing activities.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
Opening Balance	10	10	10	10
Receipts:				
Appropriations	8,053	10,971	10,655	11,105
Other	2,411	3,329	3,100	3,288
	10,474	14,310	13,765	14,403
Payments	10,464	14,300	13,755	14,393
CLOSING BALANCE	10	10	10	10

Fisheries Research and Development Trust Account

The Fisheries Research and Development Fund was continued under the *Fish Resources Management Act*. It is utilised to fund the management of commercial, fish and fish habitat protection and pearling and aquaculture activities.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
Opening Balance	14,008	16,647	16,647	6,338
Receipts:				
Appropriations	18,908	17,830	20,180	12,987
Other	21,810	22,403	27,693	27,480
	54,726	56,880	64,520	46,805
Payments	38,079	41,273	58,182	40,685
CLOSING BALANCE	16,647	15,607	6,338	6,120

Fisheries Adjustment Schemes Trust Account

The Fisheries Adjustment Schemes Trust Account was established under the *Fisheries Adjustment Scheme Act*. It is mainly utilised to fund the payment of compensation agreed under the Fisheries Adjustment Scheme.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
Opening Balance.....	844	1,213	1,213	1,213
Receipts:				
Appropriations.....	500	500	500	500
Other.....	1,500	-	-	-
	2,844	1,713	1,713	1,713
Payments.....	1,631	500	500	500
CLOSING BALANCE.....	1,213	1,213	1,213	1,213

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000
GST input credits.....	2,393	2,000	3,152	2,500
GST receipts on sales.....	569	328	638	650
TOTAL.....	2,962	2,328	3,790	3,150

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

KIMBERLEY DEVELOPMENT COMMISSION

PART 18 - MINISTER FOR FISHERIES; THE KIMBERLEY, PILBARA AND GASCOYNE

DIVISION 65

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 115 Net amount appropriated to deliver services.....	1,523	1,465	1,727	2,258	1,490	1,519	1,546
Total appropriations provided to deliver services.....	1,523	1,465	1,727	2,258	1,490	1,519	1,546
CAPITAL							
Item 180 Capital Contribution	14	-	-	87	-	-	-
GRAND TOTAL	1,537	1,465	1,727	2,345	1,490	1,519	1,546

MISSION

To facilitate the development of the Kimberley for the prosperity and benefit of all its people.

The Commission is proactive and inclusive, it strives to continually enhance the wellbeing of the region's people, its communities and its organisations through leadership and actions in support of social and economic development.

SIGNIFICANT ISSUES AND TRENDS

- Partnerships with regional stakeholders have resulted in improved trunk air services. Sustaining improved services, expanding related infrastructure and progressively building services to all regional centres provides regional challenges. Improvements in maritime infrastructure and related services provides an additional regional priority.
- Facilitating access to leadership development opportunities for regional residents will assist in building regional governance capacity.
- Native Title agreement making will result in the development of significant opportunities, many of which will require substantial local capacity building.
- Maximising the regional benefits of improved communications and continuing to advocate for upgraded and updated web-based services and capacity requires sustained regional commitment.
- Development of projects with Indigenous service and capacity building outcomes provides regional residents with an essential development tool. Indigenous community stores and accelerating the Indigenous arts industry are growing options for involvement in the mainstream economy.
- Finalising planning and agreement making processes along with developing related whole-of-government policy in relation to major projects will maximise and sustain regional benefits from key mining and agricultural projects.
- The Kimberley Sustainable Tourism Project provides the structure within which industry stakeholders can comprehensively impact upon industry sustainability, including marketing, accreditation, Indigenous tourism, environmental management and service provision.
- Progressively enhanced community services and infrastructure provides the best option to sustain and grow regional population while ensuring improvements in regional amenity.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2004-05 Budget to Parliament on 6 May 2004 are outlined below.

	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Decisions taken since State Election				
Indigenous Arts	150	-	-	-
Kununurra Youth Centre	100	-	-	-
Mowanjum Arts Centre	500	-	-	-

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Policies, strategies, plans and regional promotion	1,098	1,079	1,426	1,465			
<i>Service 2:</i>							
Industry and infrastructure identification, coordination and development	772	1,079	1,003	1,465			
Total Cost of Services	1,870	2,158	2,429	2,930	2,104	2,133	2,160
<i>Less Income</i>	<i>624</i>	<i>644</i>	<i>644</i>	<i>614</i>	<i>614</i>	<i>614</i>	<i>614</i>
Net Cost of Services	1,246	1,514	1,785	2,316	1,490	1,519	1,546
Adjustments ^(a)	277	(49)	(58)	(58)	-	-	-
Appropriation provided to deliver Services.	1,523	1,465	1,727	2,258	1,490	1,519	1,546
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	14	-	-	87	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	1,537	1,465	1,727	2,345	1,490	1,519	1,546

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Chief Executive Officer, Chairperson and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION

Relationship to Government Goals

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal.

Government Goal	Desired Outcome	Services
To ensure that regional Western Australia is strong and vibrant.	An environment conducive to the balanced economic and social development of the Kimberley region.	1. Policies, strategies, plans and regional promotion 2. Industry and infrastructure identification, coordination and development

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: An environment conducive to the balanced economic and social development of the Kimberley region.					
Delivers effective activities in assisting economic and social development	91%	90%	90%	90%	
Makes a positive contribution to economic and social development in the Kimberley	91%	90%	90%	90%	
Provides a reliable source of information and advice	96%	90%	90%	90%	
Is an accessible source of information and advice	96%	90%	90%	90%	

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Policies, Strategies, Plans and Regional Promotion

The Commission will provide effective regional development policies and strategies together with accurate and accessible information on the region to facilitate and support the economic and social development of the region.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	1,098	1,079	1,426	1,465	
Less Income	367	322	380	362	
Net Cost of Service	731	757	1,046	1,103	
Adjustments ^(a)	164	(24)	(29)	(29)	
Appropriation for delivery of Service	895	733	1,017	1,074	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per project hour.....	\$209	\$230	\$198	\$203	
Full Time Equivalents (FTEs)	5	5	4	5	

Major Achievements For 2004-05

- Maintained close association with industry in coordination and implementation of major regional marketing plans incorporating the needs of tourism and wider industry groups.
- Enhanced Government and regional understanding of issues affecting regional air services on intrastate and interstate routes.
- Provided comprehensive reporting on Regional Development Policy initiatives developed and supported by the Commission.
- Supported the implementation of the ‘Whole-of-Government’ response to the Gordon Enquiry recommendations.
- Focussed regional initiatives upon the State Sustainability Strategy.
- Facilitated increased regional focus on Corporate Governance and Community Leadership initiatives.
- Actively participated in key planning initiatives such as Broome and Kununurra planning and supported policy development initiatives on public access to Dampier Peninsula Communities recognising the needs of Indigenous communities tourism projects.
- Maintained state-wide regional promotions activities through the ‘Realms of Possibility’ initiative.
- Supported industry and community based initiatives for development projects through the Kimberley Regional Development Scheme funding of a range of projects including art and culture activities, small business awards, youth projects and infrastructure enhancement.
- Actively participated in preparing development strategies for the region, with emphasis upon working through all relevant processes with industry and community to maximise regional benefits and reflected appropriate recognition of Traditional Owners’ interests.
- Supported industry and agencies in developing mechanisms to assess visitor trends in arrivals and departures through regional airports.

Major Initiatives For 2005-06

- Undertake a prominent role in establishing plans for the region ensuring that regional stakeholders are involved and that plans are effectively communicated and implemented.
- Build relationships between groups across all sectors of industry and community to ensure more effective negotiation and outcomes for the region.
- Provide appropriate resources to ensure that cross-cultural awareness activities support reconciliation and reflect the diversity of the region’s population and cultures.
- Refine and enhance high level regional corporate governance and leadership initiatives to be all inclusive and focussed upon community and industry sectors coming together to enhance the experience.

- Facilitate ongoing government, industry and community support for activities associated with tourism marketing and development of the region, and in particular the Kimberley Sustainable Tourism Project.
- Facilitate effective promotion and representation of the region's industries by participating in national and international briefings, study tours and delegations.
- Promote and support activities designed to further develop Indigenous economic development and employment through appropriate plans and strategies.
- Promote the Kimberley region by providing ongoing assistance and support for the region's Business and Lifestyle magazine.
- Work with community and industry groups to ensure that Natural Resource Management strategies and plans have appropriate recognition across the region and that priority for project funding reflects the region's priorities.
- Refine whole-of-government approaches of service delivery improvements through the provision of resources and support for outsourced regional operatives of various agencies.
- Work with Community, State and Commonwealth Governments to support the Tjurrabalan trial initiative to maximise Indigenous outcomes and opportunities.
- Facilitate major project development through assisting regional applicants to access funding through the Regional Infrastructure Funding Scheme and other State and Commonwealth programs.
- Enter into partnerships with local government authorities to enhance economic and social development of the region.
- Focus government financial support for industry and community based projects and initiatives through the Kimberley Regional Development Scheme.
- Develop appropriate mechanisms to enhance and sustain long-term regional development opportunities through the establishment of a regional community foundation.
- Through specific community based initiatives, establish a way forward for the further support of food and nutrition programs designed to create a healthier environment for remote Indigenous community stores and their customers.
- Assist with youth development and support activities through Kimberley Regional Development Scheme priorities and financial support towards the Kununurra Youth Centre.
- Maintain a progressive informative website designed to promote and disseminate information on the Kimberley to the world through the Internet.
- Maintain a range of regional statistics and develop appropriate publications designed to promote the region for industry and community development.

Service 2: Industry and Infrastructure Identification, Coordination and Development

The commission will identify, coordinate and promote through its major strategies the establishment, improvement and diversification of the region's infrastructure, industries and enterprises.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	772	1,079	1,003	1,465	
Less Income	257	322	264	252	
Net Cost of Service	515	757	739	1,213	
Adjustments ^(a)	113	(25)	(29)	(29)	
Appropriation for delivery of Service	628	732	710	1,184	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Average cost per project hour.....	\$209	\$228	\$186	\$203	
Full Time Equivalents (FTEs)	6	6	5	6	

Major Achievements For 2004-05

- Supported major viable infrastructure developments in the maritime and air services industry encouraging and achieving Government financial support.
- Advocated for infrastructure upgrading of remote airstrips and maintenance of essential air services to remote communities through State and Commonwealth Governments.
- Co-operated with telecommunications providers in ensuring that the region's needs and aspirations were continually reviewed and information flows to those providers and funding agencies was maintained. Established a partnership with Telstra Country Wide for the provision of cross regional Internet support services.
- Supported successful State Government initiatives in attracting Commonwealth funds for the provision of broadband access across major towns in the Kimberley and progression of training initiatives for remote Indigenous communities.
- Established industry interest in cross-cultural awareness to create better relationships for employment and reconciliation.
- Supported businesses entering into export for the first time through the delivery of TradeStart services and provided information to industry on export incentives.
- Maintained close association with the Federal Government's Sustainable Regions Program and Regional Partnerships Program to partner and maximise leverage with other funding sources for new regional infrastructure and development initiatives.
- Provided ongoing support to Chambers of Commerce and Industry and local government across the region to enhance their access to resources for coordination and development.

- Enhanced sustainability opportunities in the region's sugar industry through international representation and support for industry initiatives.
- Maintained focus upon leveraging other funding opportunities for infrastructure development through State Government Programs.
- Actively facilitated and established opportunities for Indigenous organisations and businesses to further develop meaningful relationships with established industry and effective negotiation of Native Title settlement.
- Facilitated State and business support for mining companies across the region in their endeavours to recruit employees locally and to localise support services and supply provision.
- Provided support to ongoing development of Indigenous Aquaculture and aquaculture commercialisation projects.
- Maintained ongoing assistance to local government and communities in enhancing local infrastructure through the construction of community resource centres and facilities.

Major Initiatives For 2005-06

- Facilitate and promote the establishment, improvement and diversification of industry throughout the Kimberley providing sustainable employment growth across all industries.
- Maintain the close association with the aviation industry to ensure that appropriate infrastructure is maintained and regional essential air services are coordinated and delivered to remote communities.
- Ensure community expectations are accounted for in the development of community resource, art and recreation facilities across the region and work closely with service providers and government representatives in funding community facilities designed to improve services to Kimberley residents.
- Work closely with the providers of maritime and air services to ensure that viable infrastructure developments are accorded an appropriate priority by Government.
- Finalise the development planning for Ord Stage Two and maximise opportunity for local business and community involvement.
- Enhance community access and understanding of benefits derived through the Telecentre network and improve access to broadband communication mediums and training opportunities for people in towns and remote areas of the region.
- Support initiatives addressing the opportunities for co-generation of power and establishment of infrastructure capable of providing long-term and cost effective energy sources to the region to maximise renewable energy options (i.e. hydro and sugar co-generation).
- Support the pastoral industry in working towards a concerted approach to addressing regional priorities and industry enhancement through industry representative structures.
- Facilitate support for major industry engaging local businesses in the provision of services to support their ongoing localisation and development programs.
- Maintain a focus upon opportunities that arise for Indigenous organisations and businesses to progress relationships with established industry through the effective negotiation of Native Title settlement.
- Inform industry of the export incentives and support available through TradeStart services delivered by the Commission on behalf of the Australian Government.
- Maintain ongoing input into the enhancement and further development opportunities for the sugar industry through interaction with growers, harvesters and millers.
- Determine regional requirements for Sponsored Migration activity to alleviate shortages in supply of qualified labour and professionals across all industries.

- Maintain an ongoing understanding of regional investment opportunities that can be translated into opportunities for potential investment through regional investment programs.
- Monitor and promote the exploration and commercial development of Kimberley petroleum and mineral resources, support resource development evaluations and facilitate the development of value-added processing.
- Maintain small business networks and development through support for Business Enterprise Centres, Chambers of Commerce and small business awards.
- Facilitate the further development of the Indigenous art industry through targeted support and direction provided by specific government funding opportunities.
- Maintain support for the development of the Mowanjum Arts and Tourism Centre with a government financial contribution.
- Enhance opportunities for Indigenous organisations and businesses to further develop meaningful relationships with each other in their mutual interests and engage with the wider business community to enhance their opportunities for reciprocal partnerships.

CAPITAL WORKS PROGRAM

The capital works program for the Kimberley Development Commission in 2005-06 provides for ongoing asset replacement of computer and office equipment and the upgrade of disability access to its Broome office.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
COMPLETED WORKS				
Computer and Office Equipment Replacement 2004-05 Program	20	20	20	-
NEW WORKS				
Computer and Office Equipment Replacement 2005-06 Program	20	-	-	20
Disability access - Broome Office	87	-	-	87
	127	20	20	107

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	65	20	20	107	65	20	20
	65	20	20	107	65	20	20
LESS							
Drawdowns from the Holding Account	51	20	20	20	65	20	20
Capital Contribution	14	-	-	87	-	-	-

FINANCIAL STATEMENTS

INCOME STATEMENT
(Controlled)

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	712	667	675	707	737	751	764
Superannuation	57	54	55	55	61	61	61
Grants and subsidies ^(c)	260	460	460	1,250	500	500	500
Consultancies expense	27	-	-	-	-	-	-
Supplies and services	546	896	1,141	807	642	640	653
Accommodation	166	10	10	9	75	74	74
Capital User Charge	59	9	26	21	22	25	26
Depreciation and amortisation	40	40	40	40	50	50	50
Other expenses	3	22	22	41	17	32	32
TOTAL COST OF SERVICES	1,870	2,158	2,429	2,930	2,104	2,133	2,160
Income							
User charges and fees	8	-	-	-	-	-	-
Grants and subsidies	580	610	610	580	580	580	580
Other Revenue	36	34	34	34	34	34	34
Total Income	624	644	644	614	614	614	614
NET COST OF SERVICES	1,246	1,514	1,785	2,316	1,490	1,519	1,546
INCOME FROM STATE GOVERNMENT							
Service Appropriations	1,523	1,465	1,727	2,258	1,490	1,519	1,546
Resources received free of charge	4	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	1,527	1,465	1,727	2,258	1,490	1,519	1,546
SURPLUS (DEFICIENCY) FOR THE PERIOD	281	(49)	(58)	(58)	-	-	-
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	281	(49)	(58)	(58)	-	-	-

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 11, 9 and 11 respectively.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	477	731	423	369	369	369	369
Restricted cash	931	75	931	931	931	931	931
Receivables	12	116	12	12	12	12	12
Amounts receivable for services.....	20	20	20	65	20	20	-
Prepayments.....	20	3	20	20	20	20	20
Total current assets	1,460	945	1,406	1,397	1,352	1,352	1,332
NON-CURRENT ASSETS							
Amounts receivable for services.....	20	40	40	15	45	75	125
Plant and equipment.....	63	88	45	27	22	2	-
Other.....	148	5	146	231	251	241	213
Total non-current assets	231	133	231	273	318	318	338
TOTAL ASSETS.....	1,691	1,078	1,637	1,670	1,670	1,670	1,670
CURRENT LIABILITIES							
Payables	183	44	187	191	161	161	161
Provision for employee entitlements	156	109	156	156	156	156	156
Accrued Salaries	23	19	23	23	23	23	23
Total current liabilities.....	362	172	366	370	340	340	340
NON-CURRENT LIABILITIES							
Provision for employee entitlements	45	45	45	45	45	45	45
Other.....	-	-	-	-	30	30	30
Total non-current liabilities	45	45	45	45	75	75	75
TOTAL LIABILITIES.....	407	217	411	415	415	415	415
EQUITY							
Contributed Equity	44	44	44	131	131	131	131
Accumulated surplus/(deficit)	1,240	817	1,182	1,124	1,124	1,124	1,124
Total equity.....	1,284	861	1,226	1,255	1,255	1,255	1,255
TOTAL LIABILITIES AND EQUITY	1,691	1,078	1,637	1,670	1,670	1,670	1,670

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	1,483	1,425	1,687	2,218	1,440	1,469	1,496
Capital Contribution.....	14	-	-	87	-	-	-
Holding Account Drawdowns	58	20	20	20	65	20	20
Net cash provided by State government	1,555	1,445	1,707	2,325	1,505	1,489	1,516
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(712)	(667)	(675)	(707)	(737)	(751)	(764)
Superannuation	(57)	(54)	(55)	(55)	(61)	(61)	(61)
Grants and subsidies	(260)	(460)	(460)	(1,250)	(500)	(500)	(500)
Consultancies payments.....	(9)	-	-	-	(10)	(10)	(10)
Supplies and services	(466)	(859)	(1,104)	(770)	(597)	(616)	(629)
Accommodation.....	(151)	(10)	(10)	(9)	(75)	(74)	(74)
Capital User Charge.....	-	(9)	(26)	(21)	(22)	(25)	(26)
Goods and Services Tax	(108)	(64)	(64)	(64)	(64)	(64)	(64)
Other.....	(14)	(55)	(55)	(74)	(32)	(46)	(46)
Receipts							
User charges and fees.....	89	-	-	-	-	-	-
Grants and subsidies	641	610	610	580	580	580	580
Goods and Services Tax	105	64	64	64	64	64	64
Other receipts	-	34	34	34	34	34	34
Net cash from operating activities.....	(942)	(1,470)	(1,741)	(2,272)	(1,420)	(1,469)	(1,496)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(138)	(20)	(20)	(107)	(65)	(20)	(20)
Purchase of investments.....	-	-	-	-	(20)	-	-
Net cash from investing activities.....	(138)	(20)	(20)	(107)	(85)	(20)	(20)
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities.....	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	475	(45)	(54)	(54)	-	-	-
Cash assets at the beginning of the reporting period	933	851	1,408	1,354	1,300	1,300	1,300
Cash assets at the end of the reporting period.....	1,408	806	1,354	1,300	1,300	1,300	1,300

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Indigenous Arts	-	-	-	150	-	-	-
Kimberley Regional Development Scheme	260	400	400	500	500	500	500
Kununurra Youth Centre	-	-	-	100	-	-	-
Mowanjum Arts Centre	-	-	-	500	-	-	-
Other Grants.....	-	60	60	-	-	-	-
TOTAL	260	460	460	1,250	500	500	500

PILBARA DEVELOPMENT COMMISSION

PART 18 - MINISTER FOR FISHERIES; THE KIMBERLEY, PILBARA AND GASCOYNE

DIVISION 66

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 116 Net amount appropriated to deliver services.....	2,186	1,480	6,504	7,329	2,375	1,643	1,646
Total appropriations provided to deliver services.....	2,186	1,480	6,504	7,329	2,375	1,643	1,646
CAPITAL							
Capital Contribution	45	-	-	-	60	-	-
GRAND TOTAL	2,231	1,480	6,504	7,329	2,435	1,643	1,646

MISSION

To help achieve regional growth and prosperity in the Pilbara. The Commission seeks to add value to economic opportunities and quality of life as well as supporting and enhancing the natural environment of the Pilbara region.

SIGNIFICANT ISSUES AND TRENDS

- Currently the Pilbara is experiencing rapid growth as the iron ore and, to a lesser extent, petroleum industries expand capacity to meet growth in demand from Asia, and particularly from China. This growth will be particularly evident in the inland mining towns which have experienced declining populations over the last decade.
- One of the key themes across all sectors of the community is the need to use this period of growth to enhance the stability of the region's population. Whilst the influx of resource sector workers will undoubtedly create opportunities for further development and expansion of local light industry, retail and tourism sectors the challenge is to ensure that the development is sustainable.
- The increases in population will undoubtedly also place pressures on existing community infrastructure and service delivery. Consequently, there is a need to coordinate the response of Federal, State and Local Government agencies on development issues so that community facilities and services can meet additional demands.
- Lack of service delivery, restricted choices and lower standards of community amenity are seen as major factors contributing to individuals and families choosing not to stay in the region. Consequently, the need to enhance the physical amenity of community is seen as crucial in improving the region's lifestyle.
- Improvements in the accessibility, quality of education and the provision of pathways leading to higher education and training are also seen as crucial to the development and functionality of communities in the Pilbara. There is considerable scope to expand the use of online learning and videoconferencing technology to increase educational opportunities in the region.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2004-05 Budget to Parliament on 6 May 2004 are outlined below.

	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Decision taken prior to State Election				
Pilbara Fund	5,000	-	-	-
Decision taken since State Election				
Turtle Interpretive Centre and Dust control	750	750	-	-

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Business and Industry Development	925	784	525	540			
<i>Service 2:</i>							
Infrastructure and Service Identification and Coordination.....	1,454	5,655	11,981	10,537			
<i>Service 3:</i>							
Regional Promotion and Information Services	510	450	612	650			
Total Cost of Services	2,889	6,889	13,118	11,727	9,632	7,805	2,176
<i>Less Income.....</i>	<i>2,475</i>	<i>5,361</i>	<i>5,921</i>	<i>4,021</i>	<i>7,022</i>	<i>5,522</i>	<i>530</i>
Net Cost of Services	414	1,528	7,197	7,706	2,610	2,283	1,646
Adjustments ^(a)	1,772	(48)	(693)	(377)	(235)	(640)	-
Appropriation provided to deliver Services.	2,186	1,480	6,504	7,329	2,375	1,643	1,646
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	45	-	-	-	60	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	2,231	1,480	6,504	7,329	2,435	1,643	1,646

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Chief Executive Officer, Chairperson and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION

Relationship to Government Goals

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal.

Government Goal	Desired Outcome	Service(s)
To ensure that regional Western Australia is strong and vibrant.	Enhancement of the Pilbara region's economic and social development.	1. Business and Industry Development 2. Infrastructure and Service Identification and Coordination 3. Regional Promotion and Information Services

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: Enhancement of the Pilbara Region's economic and social development.					
Customers satisfied that the Pilbara Development Commission is effective in meeting its service objectives.	88%	80%	80%	80%	

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Business and Industry Development

Encourage business and industry development through identification and coordination of projects.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	925	784	525	540	
Less Income	443	506	66	151	
Net Cost of Service	482	278	459	389	
Adjustments ^(a)	(2)	-	-	-	
Appropriation for delivery of Service	480	278	459	389	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Projects completed or strategic objectives met within agreed timeframes.....	84%	80%	80%	80%	
Full Time Equivalents (FTEs)	3	3	3	3	

Major Achievements For 2004-05

- Worked with Pilbara TAFE and other education stakeholders to develop a series of online learning centres to deliver increased secondary and tertiary courses throughout the region.
- Continued to work with the region's Chamber of Commerce and key stakeholders in the mining and petroleum industries to maximise local regional content in resource projects and enhanced the capacity of small business to provide goods and services to larger companies.
- Finalised a project to provide an analysis of housing construction costs in the Pilbara in comparison with other regions.
- Continued to work with the small business sector in implementing e-commerce solutions that allowed the sector to gain additional business and more readily compete with businesses outside of the region.
- Administered the Pilbara Regional Development Scheme according to priorities established by the Commission's Board.

Major Initiatives For 2005-06

- Investigate the level of structural change in the workforce of the region over the last decade.
- Examine and develop potential Indigenous tourism opportunities through the provision of appropriate infrastructure and product. Work with Indigenous communities to further identify markets and sources of products.
- In conjunction with the Department of Land Information, Department of Housing and Works and local government authorities, conduct an audit of available land and determine where demand is not able to be readily met and the impediments to land release.
- Work with key stakeholders to develop a safari style accommodation facility within the Karajini National Park.
- Work with key stakeholders to progress the extension of the Burrup Road to Conzinc Bay on the Burrup Peninsula.
- Work with appropriate State Government agencies to fast track the construction of the Karratha/Tom Price Road.
- Work with Telstra Country Wide and the Department of Industry and Resources to provide ADSL Internet access to the communities of Tom Price, Paraburdoo and Newman.
- Work with the Department of Industry and Resources to support the delivery of 'Wireless North West' which will provide mobile telephony along the North West Coast Highway.
- Undertake a survey of small business to ascertain their capacity to service resource projects.

Service 2: Infrastructure and Service Identification and Coordination

Identify infrastructure needs and coordinate the removal of impediments to achieve delivery of service.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	1,454	5,655	11,981	10,537	Decrease in service cost and income reflects the Roebourne Enhancement Scheme nearing its final stages.
Less Income	1,804	4,827	5,440	3,771	
Net Cost of Service	(350)	828	6,541	6,766	
Adjustments ^(a)	1,500	(48)	(693)	24	
Appropriation for delivery of Service	1,150	780	5,848	6,790	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Projects completed or strategic objectives met within agreed timeframes.....	86%	80%	80%	80%	
Full Time Equivalents (FTEs)	7	7	7	7	

Major Achievements For 2004-05

- Completed the design and planning process for Stage 1 of the Port Hedland Enhancement Scheme.
- Initiated the process to develop Stages 2 and 3 of the Port Hedland Enhancement Scheme.
- Completed the process to develop the Roebourne Youth Precinct, upgrade of the parks and commenced the project to develop the Harding River precinct as part of the Roebourne Enhancement Scheme.
- Administered the Pilbara Fund grant funding process. The primary objective of the Pilbara Fund is to improve the quality of life of Pilbara residents and to make the region a better place in which to live and work.
- Established the Central Pilbara Coordinating Taskforce to ensure a coordinated response to development issues in inland mining towns.
- Established the Port Hedland Coordinating Taskforce to ensure a coordinated response to development issues impacting on local government, the resource sector and the community.
- Assisted the Shire of Ashburton in coordinating the 'Towards Tomorrow's Prosperity' conference.
- In conjunction with the Pilbara Regional Council finalised the Infrastructure Audit of Local Government municipalities and examined options arising from the report.
- Assisted the Shire of Ashburton and Onslow community to develop, implement and enhance infrastructure and services to the community.
- Hosted an annual forum for State Government agencies, with a view to sharing information and improving regional coordination of activities.

Major Initiatives For 2005-06

- Foster linkages between resource companies and educators to enhance skills development for the delivery of improved secondary and tertiary education.
- Administer the Pilbara Fund.
- Work in partnership with the Department of Education and Training, high schools and Pilbara TAFE to develop a regional network of video conferencing and online learning centres.
- Work in partnership with the Department of Education and Training, Universities and the resource industry to identify and develop pathway programs that removes the duplication of learning.
- Work with the Department of Health to establish a locum service to ensure the continuity of public dental services in the region.
- Work with the Department of Planning and Infrastructure and the Department of Health to ascertain the viability of an Intra-Regional transport service.
- Work with the Department of Indigenous Affairs and the Department of Health to ascertain the viability of developing a patient accommodation facility to support the new Port Hedland Regional Hospital.
- Work with the Government Employee Housing Authority (GEHA) to quantify the amount of work that is required to improve the standard of GEHA owned accommodation.
- Work with the Department of Health to quantify the amount of work that is required to improve the standard of existing Department of Health owned accommodation.

Service 3: Regional Promotion and Information Services

Raise awareness of the advantages of both living in and visiting the Pilbara region through the provision and promotion of accurate and accessible information.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	510	450	612	650	
Less Income	228	28	415	99	Reflects the Roebourne Enhancement Scheme nearing final stages.
Net Cost of Service	282	422	197	551	
Adjustments ^(a)	274	-	-	(401)	
Appropriation for delivery of Service	556	422	197	150	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Projects completed or strategic objectives met within agreed timeframes.....	88%	80%	80%	80%	
Full Time Equivalents (FTEs)	4	4	4	4	

Major Achievements For 2004-05

- Updated the resource industry register for the Pilbara region.
- In partnership with Telstra Country Wide continued the Internet Assistance program with particular emphasis on supporting e-commerce initiatives.
- Supported local musicians through the sponsorship of an award at the annual Pilbara Music Festival.
- Supported the Shire of Roebourne's acquisitive Cossack Art Awards in an endeavour to promote the Pilbara region.
- Supported the Pilbara Chamber of Commerce through the relevant Small Business Awards by presenting the Commission's Award for Best Business with a Regional Focus.
- Produced newsletters to promote the Commission's activities and achievements in relation to the Port Hedland and Roebourne Enhancement Schemes.

Major Initiatives For 2005-06

- Work with the Pilbara Regional Council and appropriate State Government agencies to progress opportunities resulting from the outcomes of the Standing Committee on Public Administration and Finance Inquiry into the Local Government Rating System and Distribution of Funds.
- Initiate a major regional 'Pilbara Women in Management' conference to be held in late 2005.
- Administer the Pilbara Regional Development Scheme.
- Upgrade, redesign and streamline the Pilbara Development Commission website.
- Support local musicians by sponsoring an award at the annual Pilbara Music Festival.
- Support the Shire of Roebourne's acquisitive Cossack Art Awards in an endeavour to promote the Pilbara region.
- Support the Pilbara Chamber of Commerce through the relevant Small Business Awards by presenting the Commission's Award for Best Business with a Regional Focus.
- Produce newsletters to promote the Commission's activities and achievements in relation to the Port Hedland and Roebourne Enhancement Schemes.

CAPITAL WORKS PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
COMPLETED WORKS				
Computer and Office Equipment Replacement 2003-04 Program	80	80	31	-
	80	80	31	-

CAPITAL CONTRIBUTION

The Commission will not receive a further capital contribution until the 2006-07 financial year.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	49	-	31	-	180	-	-
	49	-	31	-	180	-	-
LESS							
Drawdowns from the Holding Account	35	-	-	-	120	-	-
Internal Funds and Balances	(31)	-	31	-	-	-	-
Capital Contribution	45	-	-	-	60	-	-

FINANCIAL STATEMENTS

INCOME STATEMENT
(Controlled)

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	836	721	728	743	755	772	718
Superannuation	73	65	66	66	66	66	66
Grants and subsidies ^(c)	458	5,153	11,350	9,800	7,800	5,953	500
Consultancies expense	74	-	-	-	-	-	30
Supplies and services	1,131	603	597	735	594	535	502
Accommodation	142	91	91	91	97	132	142
Capital User Charge	7	26	56	98	124	116	91
Depreciation and amortisation	54	40	40	40	40	40	40
Other expenses	114	190	190	154	156	191	87
TOTAL COST OF SERVICES	2,889	6,889	13,118	11,727	9,632	7,805	2,176
Income							
Grants and subsidies	492	5,340	5,900	4,000	7,000	5,500	500
Other Revenue	1,983	21	21	21	22	22	30
Total Income	2,475	5,361	5,921	4,021	7,022	5,522	530
NET COST OF SERVICES	414	1,528	7,197	7,706	2,610	2,283	1,646
INCOME FROM STATE GOVERNMENT							
Service Appropriations	2,186	1,480	6,504	7,329	2,375	1,643	1,646
TOTAL INCOME FROM STATE GOVERNMENT	2,186	1,480	6,504	7,329	2,375	1,643	1,646
SURPLUS (DEFICIENCY) FOR THE PERIOD	1,772	(48)	(693)	(377)	(235)	(640)	-
Extraordinary items	34	-	-	-	-	-	-
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,806	(48)	(693)	(377)	(235)	(640)	-

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 14, 14 and 14 respectively.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	336	194	196	372	648	8	8
Restricted cash	1,648	727	1,064	511	-	-	-
Receivables	1,102	43	1,102	1,102	1,102	1,102	1,102
Amounts receivable for services.....	-	-	-	120	-	-	-
Prepayments.....	5	-	5	5	5	5	5
Other.....	-	27	-	-	-	-	-
Total current assets	3,091	991	2,367	2,110	1,755	1,115	1,115
NON-CURRENT ASSETS							
Amounts receivable for services.....	43	86	86	9	49	89	129
Plant and equipment.....	103	84	94	42	89	71	71
Intangibles.....	-	-	-	12	12	12	12
Other.....	-	-	-	-	93	71	31
Total non-current assets.....	146	170	180	63	243	243	243
TOTAL ASSETS.....	3,237	1,161	2,547	2,173	1,998	1,358	1,358
CURRENT LIABILITIES							
Payables	138	102	138	138	138	138	138
Provision for employee entitlements	92	94	92	92	92	92	92
Accrued Salaries	29	19	29	29	29	29	29
Total current liabilities.....	259	215	259	259	259	259	259
NON-CURRENT LIABILITIES							
Superannuation	-	68	-	-	-	-	-
Provision for employee entitlements	79	58	82	85	85	85	85
Total non-current liabilities	79	126	82	85	85	85	85
TOTAL LIABILITIES.....	338	341	341	344	344	344	344
EQUITY							
Contributed Equity	137	75	137	137	197	197	197
Accumulated surplus/(deficit)	2,762	745	2,069	1,692	1,457	817	817
Total equity.....	2,899	820	2,206	1,829	1,654	1,014	1,014
TOTAL LIABILITIES AND EQUITY	3,237	1,161	2,547	2,173	1,998	1,358	1,358

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	2,143	1,437	6,461	7,286	2,335	1,603	1,606
Capital Contribution.....	45	-	-	-	60	-	-
Holding Account Drawdowns	35	-	-	-	120	-	-
Net cash provided by State government	2,223	1,437	6,461	7,286	2,515	1,603	1,606
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(800)	(721)	(728)	(743)	(755)	(769)	(718)
Superannuation	(70)	(65)	(66)	(66)	(66)	(66)	(66)
Grants and subsidies	(439)	(5,153)	(11,350)	(9,800)	(7,800)	(5,953)	(500)
Consultancies payments.....	(80)	-	-	-	-	-	(30)
Supplies and services	(785)	(443)	(437)	(575)	(530)	(529)	(349)
Accommodation.....	(247)	(146)	(146)	(146)	(126)	(126)	(212)
Capital User Charge.....	(7)	(26)	(56)	(98)	(124)	(116)	(91)
Goods and Services Tax	(157)	(65)	(65)	(65)	(65)	(65)	(67)
Other.....	(404)	(292)	(292)	(256)	(191)	(205)	(328)
Receipts							
Grants and subsidies	492	5,340	5,900	4,000	7,000	5,500	500
Goods and Services Tax	223	65	65	65	65	65	225
Other receipts	868	21	21	21	22	21	30
Net cash from operating activities.....	(1,406)	(1,485)	(7,154)	(7,663)	(2,570)	(2,243)	(1,606)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	-	-	(31)	-	(180)	-	-
Net cash from investing activities.....	-	-	(31)	-	(180)	-	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities.....	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	817	(48)	(724)	(377)	(235)	(640)	-
Cash assets at the beginning of the reporting period	1,167	969	1,984	1,260	883	648	8
Cash assets at the end of the reporting period.....	1,984	921	1,260	883	648	8	8

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Regional Development Scheme.....	400	400	400	500	500	500	500
Port Hedland Enhancement Scheme	-	3,000	3,500	3,800	2,300	453	-
Roebourne Enhancement Scheme	58	1,753	2,450	500	-	-	-
Pilbara Fund	-	-	5,000	5,000	5,000	5,000	-
TOTAL	458	5,153	11,350	9,800	7,800	5,953	500

GASCOYNE DEVELOPMENT COMMISSION

PART 18 - MINISTER FOR FISHERIES; THE KIMBERLEY, PILBARA AND GASCOYNE

DIVISION 67

APPROPRIATION AND FORWARD ESTIMATES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 117 Net amount appropriated to deliver services.....	3,558	2,045	2,096	2,259	1,290	1,300	1,321
Total appropriations provided to deliver services.....	3,558	2,045	2,096	2,259	1,290	1,300	1,321
CAPITAL							
Capital Contribution	40	-	-	-	-	-	-
GRAND TOTAL	3,598	2,045	2,096	2,259	1,290	1,300	1,321

MISSION

To achieve sustainable economic and social development of the Gascoyne region – a better place to live.

The Gascoyne will be recognised as providing a great lifestyle and visitor experience through its diversity, good employment and investment opportunities, unique natural environment and climate.

SIGNIFICANT ISSUES AND TRENDS

- Continued effort to identify major investment opportunities in the Gascoyne, targeting attraction of capital towards identified development opportunities, particularly tourism infrastructure, residential expansion, access to reliable telecommunications and improved scientific research effort.
- Sustained support for population retention and growth in the region by facilitating economic, residential (particularly skilled migration) and recreational development and identifying commensurate social and economic infrastructure requirements.
- Maintaining effort to ensure appropriate and sustainable transport, water, power, health and education services are provided to the region.
- Continue careful management of several major infrastructure projects in the Gascoyne.

SERVICE AND APPROPRIATION SUMMARY

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
SERVICES							
<i>Service 1:</i>							
Regional Development	2,527	2,840	5,723	3,105			
Total Cost of Services	2,527	2,840	5,723	3,105	2,333	2,057	2,101
<i>Less Income</i>	892	629	629	700	717	717	717
Net Cost of Services	1,635	2,211	5,094	2,405	1,616	1,340	1,384
Adjustments ^(a)	1,923	(166)	(2,998)	(146)	(326)	(40)	(63)
Appropriation provided to deliver Services.	3,558	2,045	2,096	2,259	1,290	1,300	1,321
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(b)	40	-	-	-	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	3,598	2,045	2,096	2,259	1,290	1,300	1,321

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, service and financial information is the subject of a Resource Agreement signed by the Minister, Chief Executive Officer, Chairperson and the Treasurer.

OUTCOMES, SERVICES AND PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad, high level government goals are supported at agency level by more specific desired outcomes. Agencies deliver services to achieve these desired outcomes, which ultimately contribute to meeting the higher level government goals. The following table illustrates the relationship between agency level desired outcomes and the most appropriate government goal.

Government Goal	Desired Outcome	Service
To ensure that regional Western Australia is strong and vibrant.	An environment conducive to the balanced economic and social development of the Gascoyne region.	1. Regional Development

Outcomes and Key Effectiveness Indicators ^(a)

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Outcome: An environment conducive to the balanced economic and social development of the Gascoyne region.					
Customer agreement that the Gascoyne Development Commission achieves the objectives of the outcome.	92%	80%	85%	85%	

(a) More details of effectiveness indicators are provided in the annual report.

Service 1: Regional Development

Improvement of policies, plans, strategies and position statements on key development issues and facilitation of their implementation to generate a methodical and coordinated approach to regional development of the Gascoyne.

Facilitation of greater unity and cohesion within the business community and encourage new business investment that is environmentally sustainable.

Identification of needs and coordinate infrastructure development in the Gascoyne to generate employment, investment and sustainable economic and social growth. Particularly, to identify key economic, social and cultural infrastructure that will generate business growth as well as improve the quality of life for residents.

To promote the region as the Gascoyne with many investment opportunities, a quality lifestyle and pristine environment – effective regional promotion to support the regional outcomes.

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Service	2,527	2,840	5,723	3,105	Completion of the Aboriginal Heritage and Cultural Centre and the Carnarvon Storm Surge Barrier.
Less Income	892	629	629	700	
Net Cost of Service	1,635	2,211	5,094	2,405	Movements in cash balances, payables and receivables mostly related to the Heritage Centre and Storm Barrier.
Adjustments ^(a)	1,923	(166)	(2,998)	(146)	
Appropriation for delivery of Service	3,558	2,045	2,096	2,259	

(a) Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

Key Efficiency Indicators

	2003-04 Actual	2004-05 Budget	2004-05 Estimated	2005-06 Target	Reason for Significant Variation between 2004-05 Estimated and 2005-06 Target
Cost per project hour.....	\$219	\$170	\$170	\$150	
Full Time Equivalents (FTEs)	11	11	11	11	

Major Achievements For 2004-05

- Progressed the Ningaloo Ocean and Earth Research Station project through the Concept Design and Master Planning stage in our staged oversight of provision of a purpose built, multidisciplinary, world class research centre at the Exmouth Marina for the Exmouth community.
- Initiated the development of a discrete Indigenous Tourism Business effort in the Gascoyne, in partnership with Tourism WA and other agencies, ensuring governance issues and product development are consistent with skills and commitment.
- Advanced planning for the conduct of an international design competition for a 'World's Best Practice Eco Lodge accommodation facility', in partnership with the Department of Housing and Works, Conservation and Land Management and the Department of Planning and Infrastructure (Ningaloo Coast Regional Strategy).
- Completed the construction phase of the Piyarli Yardi Aboriginal Heritage and Cultural Centre, ready for interpretive fit-out and subsequent operations.
- Completed Round 4 of the Regional Development Scheme, providing funding for significant regional projects for both community and local government initiatives.
- Conducted the Gascoyne Regional Forum to better inform and consult with regional communities and service providers on such diverse issues as community capacity building, negotiation skills, inclusiveness of people with disabilities, tourism potential and investor perspectives.

Major Initiatives For 2005-06

- Progression of the Ningaloo Ocean and Earth Research Station project to the stage of Feasibility and Business Planning, completion of land allocation by Land Corp and appointment of an enhanced Steering Group to oversee provision of a purpose built, multidisciplinary, world class research centre at the Exmouth Marina.
- Progress the feasibility of a research facility in the region that specialises in regional development disciplines that will attract research students into the area and support the work of Universities to develop best practice models and substantial regional development data. This effort will require a robust partnership comprising the Commission, State and local governments, and universities around Australia.
- Conduct a Gascoyne Regional Investment Tour.
- Facilitate the development of a discrete Indigenous Tourism Business effort in the Gascoyne, in partnership with Tourism WA and other Agencies.
- Plan and conduct an international design competition for a 'World's Best Practice Eco Lodge accommodation facility', in partnership with the Department of Housing and Works, Conservation and Land Management and the Department of Planning and Infrastructure (Ningaloo Coast Regional Strategy).
- Complete the Commission's facilitation and coordination role for the Carnarvon Land Backed Wharf project, which includes the construction of a new land backed wharf, access roads and dredging. This will make the Carnarvon wharf more efficient and safer for boats unloading catch or requiring fuel, supplies or repairs.

CAPITAL WORKS PROGRAM

The Commission completed the construction phase of the Piyarli Yardi Aboriginal Heritage and Cultural Centre in 2004-05, ready for interpretive fit-out and its subsequent operations. The multifunctional Centre is intended to incorporate Indigenous tourism, education and learning, business development, Aboriginal heritage and cultural maintenance and practice.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-05 \$'000	Estimated Expenditure 2004-05 \$'000	Estimated Expenditure 2005-06 \$'000
WORKS IN PROGRESS				
Aboriginal Heritage and Cultural Centre	4,734	3,734	2,430	1,000
COMPLETED WORKS				
Asset Replacement				
2004-05 Program	40	40	40	-
Carnarvon Storm Surge Barrier	1,051	1,051	1,000	-
NEW WORKS				
Asset Replacement				
2005-06 Program	40	-	-	40
	5,865	4,825	3,470	1,040

CAPITAL CONTRIBUTION

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	495	890	3,470	1,040	40	40	40
	495	890	3,470	1,040	40	40	40
LESS							
Asset Sales	1	-	-	-	-	-	-
Drawdowns from the Holding Account	-	40	40	40	40	40	40
Funding Included in Service Appropriations ^(a)	-	850	-	-	-	-	-
Internal Funds and Balances	454	-	3,430	1,000	-	-	-
Capital Contribution	40	-	-	-	-	-	-

(a) Capital works expensed through the Income Statement.

FINANCIAL STATEMENTS**INCOME STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
COST OF SERVICES							
Expenses							
Employee benefits expenses ^(b)	687	579	586	593	645	624	655
Superannuation	73	53	54	55	56	56	56
Grants and subsidies ^(c)	646	430	430	500	500	500	500
Supplies and services	971	1,574	4,394	1,708	872	616	632
Accommodation	115	95	95	95	98	97	97
Capital User Charge	-	20	75	63	45	34	31
Depreciation and amortisation	33	35	35	35	35	35	35
Loss on disposal of non-current assets	2	2	2	2	2	-	-
Costs of disposal of non-current assets	-	-	-	-	-	2	2
Other expenses	-	52	52	54	80	93	93
TOTAL COST OF SERVICES	2,527	2,840	5,723	3,105	2,333	2,057	2,101
Income							
Grants and subsidies	807	582	582	652	652	652	652
Rent	15	47	47	48	49	49	49
Other Revenue	70	-	-	-	16	16	16
Total Income	892	629	629	700	717	717	717
NET COST OF SERVICES	1,635	2,211	5,094	2,405	1,616	1,340	1,384
INCOME FROM STATE GOVERNMENT							
Service Appropriations	3,558	2,045	2,096	2,259	1,290	1,300	1,321
Resources received free of charge	-	1	1	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	3,558	2,046	2,097	2,259	1,290	1,300	1,321
SURPLUS (DEFICIENCY) FOR THE PERIOD	1,923	(165)	(2,997)	(146)	(326)	(40)	(63)
CHANGE IN SURPLUS (DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,923	(165)	(2,997)	(146)	(326)	(40)	(63)

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

(b) The Full Time Equivalents (FTEs) for 2003-04 Actual, 2004-05 Estimated Actual and 2005-06 Estimate are 11, 11 and 11 respectively.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

**BALANCE SHEET
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CURRENT ASSETS							
Cash and cash equivalents	426	806	528	412	292	252	189
Restricted cash	3,089	850	-	-	-	-	-
Receivables	315	63	327	339	351	351	351
Amounts receivable for services.....	40	40	40	40	40	40	-
Prepayments.....	-	10	5	10	10	10	10
Total current assets	3,870	1,769	900	801	693	653	550
NON-CURRENT ASSETS							
Amounts receivable for services.....	69	56	65	61	56	51	86
Plant and equipment.....	61	86	74	67	99	104	109
Total non-current assets.....	130	142	139	128	155	155	195
TOTAL ASSETS.....	4,000	1,911	1,039	929	848	808	745
CURRENT LIABILITIES							
Payables	7	88	42	77	283	283	283
Provision for employee entitlements	84	67	84	84	32	32	32
Accrued Salaries	25	16	25	25	53	53	53
Total current liabilities.....	116	171	151	186	368	368	368
NON-CURRENT LIABILITIES							
Provision for employee entitlements	30	28	31	32	55	55	55
Other.....	-	-	-	-	40	40	40
Total non-current liabilities	30	28	31	32	95	95	95
TOTAL LIABILITIES.....	146	199	182	218	463	463	463
EQUITY							
Contributed Equity.....	90	90	90	90	90	90	90
Accumulated surplus/(deficit)	3,764	1,622	767	621	295	255	192
Total equity.....	3,854	1,712	857	711	385	345	282
TOTAL LIABILITIES AND EQUITY.....	4,000	1,911	1,039	929	848	808	745

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

**CASHFLOW STATEMENT
(Controlled)**

	2003-04 Actual ^(a) \$'000	2004-05 Budget ^(a) \$'000	2004-05 Estimated Actual ^(a) \$'000	2005-06 Budget Estimate ^(a) \$'000	2006-07 Forward Estimate ^(a) \$'000	2007-08 Forward Estimate ^(a) \$'000	2008-09 Forward Estimate ^(a) \$'000
CASH FLOWS FROM STATE GOVERNMENT							
Service Appropriations	3,518	2,009	2,060	2,223	1,255	1,265	1,286
Capital Contribution.....	40	-	-	-	-	-	-
Holding Account Drawdowns	-	40	40	40	40	40	40
Net cash provided by State government	3,558	2,049	2,100	2,263	1,295	1,305	1,326
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(657)	(578)	(585)	(592)	(646)	(624)	(655)
Superannuation	(73)	(53)	(54)	(55)	(56)	(56)	(56)
Grants and subsidies	(646)	(430)	(430)	(500)	(500)	(500)	(500)
Supplies and services	(1,203)	(1,569)	(4,389)	(1,689)	(644)	(636)	(652)
Accommodation.....	(116)	(96)	(96)	(97)	(100)	(99)	(99)
Capital User Charge.....	-	(20)	(75)	(63)	(45)	(34)	(31)
Goods and Services Tax	(151)	(68)	(68)	(67)	(57)	(57)	(57)
Other.....	-	(50)	(50)	(66)	(115)	(99)	(99)
Receipts							
Grants and subsidies	807	582	582	652	652	652	652
Rent receipts.....	15	54	54	55	56	56	56
Goods and Services Tax	127	56	56	55	45	57	57
Other receipts	34	18	18	18	35	35	35
Net cash from operating activities.....	(1,863)	(2,154)	(5,037)	(2,349)	(1,375)	(1,305)	(1,349)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(42)	(50)	(50)	(30)	(40)	(40)	(40)
Proceeds from sale of non-current assets	1	-	-	-	-	-	-
Net cash from investing activities.....	(41)	(50)	(50)	(30)	(40)	(40)	(40)
NET INCREASE/(DECREASE) IN CASH HELD							
NET INCREASE/(DECREASE) IN CASH HELD	1,654	(155)	(2,987)	(116)	(120)	(40)	(63)
Cash assets at the beginning of the reporting period	1,861	1,811	3,515	528	412	292	252
Cash assets at the end of the reporting period.....	3,515	1,656	528	412	292	252	189

(a) 2003-04 and 2004-05 amounts are presented on the basis of current Australian Accounting Standards. 2005-06 Budget and the Forward Estimates are presented in accordance with Australian equivalents to International Financial Reporting Standards and therefore may not always be comparable with 2003-04 and 2004-05 at the detailed level within the financial statements.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2003-04 Actual \$'000	2004-05 Budget \$'000	2004-05 Estimated Actual \$'000	2005-06 Budget Estimate \$'000	2006-07 Forward Estimate \$'000	2007-08 Forward Estimate \$'000	2008-09 Forward Estimate \$'000
Grants to Government Agencies.....	180	120	135	240	240	240	240
Grants to Community Groups.....	64	40	10	20	20	20	20
Grants to Private Organisations.....	326	270	120	240	240	240	240
Grants Other.....	76	-	165	-	-	-	-
TOTAL	646	430	430	500	500	500	500

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Country Housing Authority	3	939	Pilbara Development Commission	3	1090
Culture and the Arts	3	797	Planning and Infrastructure	2	621
Curriculum Council.....	1	306	Police Service.....	2	583
Dampier Port Authority	2	693	Port Hedland Port Authority	2	700
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East Perth Redevelopment Authority	2	687	Public Transport Authority	2	670
Eastern Goldfields Transport Board.....	2	702	Racing and Wagering Western Australia.....	3	900
Economic Regulation Authority.....	1	175	Racing, Gaming and Liquor.....	3	890
Education and Training	1	275	Registrar, Western Australian Industrial Relations Commission.....	1	349
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Fisheries	3	1063	South West Development Commission	3	914
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Fremantle Port Authority.....	2	695	State Housing Commission.....	3	941
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Geraldton Port Authority.....	2	698	Subiaco Redevelopment Authority	2	689
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