



2009-10 BUDGET

BUDGET STATEMENTS

Budget Paper No. 2

Volume 3

**PRESENTED TO THE LEGISLATIVE ASSEMBLY
ON 14 MAY 2009**

2009-10 Budget Statements

(Budget Paper No. 2 Volume 3)

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BUDGET STATEMENTS

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CHAPTER 3

AGENCY INFORMATION IN SUPPORT OF THE ESTIMATES

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Part 11

Minister for Planning; Culture and the Arts

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
633	Planning			
	– Delivery of Services.....	95,417	112,387	63,869
	– Administered Grants, Subsidies and Other Transfer Payments	437	437	329
	– Capital Appropriation	23,770	3,742	33,850
	Total	119,624	116,566	98,048
651	Western Australian Planning Commission			
	– Delivery of Services.....	89,163	87,163	83,897
	– Capital Appropriation	5,400	5,400	5,400
	Total	94,563	92,563	89,297
662	Culture and the Arts			
	– Delivery of Services.....	111,979	113,315	104,137
	– Capital Appropriation	36,240	36,240	15,553
	– Administered Capital Appropriation.....	21,490	19,490	3,777
	Total	169,709	169,045	123,467
	GRAND TOTAL			
	– Delivery of Services.....	296,559	312,865	251,903
	– Administered Grants, Subsidies and Other Transfer Payments	437	437	329
	– Capital Appropriation	65,410	45,382	54,803
	– Administered Capital Appropriation.....	21,490	19,490	3,777
	Total.....	383,896	378,174	310,812

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PLANNING

PART 11 - MINISTER FOR PLANNING; CULTURE AND THE ARTS

DIVISION 49

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 81 Net amount appropriated to deliver services	78,349	94,994	111,989	63,461	48,837	41,886	43,007
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	588	423	398	408	420	433	446
Total appropriations provided to deliver services	78,937	95,417	112,387	63,869	49,257	42,319	43,453
ADMINISTERED TRANSACTIONS							
Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....	-	-	-	-	-	12,701	-
Item 82 Western Australian Coastal Shipping Commission	400	437	437	329	329	329	329
CAPITAL							
Item 156 Capital Appropriation.....	20,998	23,770	3,742	33,850	18,921	10,715	11,609
TOTAL APPROPRIATIONS ^(c)	100,335	119,624	116,566	98,048	68,507	66,064	55,391
EXPENSES							
Total Cost of Services.....	129,805	123,391	133,763	146,852	138,290	137,375	138,171
Net Cost of Services ^(a)	99,432	84,343	87,112	53,665	45,857	44,964	44,670
CASH ASSETS ^(b)	10,243	21,226	29,254	5,327	16,987	25,148	33,827

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.
- (c) The decrease in Total Appropriations between 2008-09 Estimated Actual, 2009-10 Budget Estimate and the Forward Estimates reflects the transfer of functions to the Department of Transport and the Department of Regional Development and Lands. The finalisation of Asset Investment and other programs, including Grants, has also decreased Total Appropriations.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings	(144)	(287)	(287)	(287)	(287)
Royalties for Regions Initiatives					
Northern Towns Development Fund	500	10,500	10,000	10,000	9,000
3% Efficiency Dividend					
Savings in Policy and Planning functions	(806)	(1,657)	(1,657)	(1,657)	(1,657)
Total Savings.....	(806)	(1,657)	(1,657)	(1,657)	(1,657)

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Economic Audit					
Advertising Revenue.....	-	2,000	4,500	9,500	9,500

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
State Building – Major Projects: Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.	Integration of land and transport systems that facilitates economic development.	1. Integrated Land and Infrastructure Policy Development
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Accessibility to serviced land and infrastructure.	2. Land Accessibility Planning and Policy Development

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Integrated Land and Infrastructure Policy Development.....	110,204	104,867	114,339	124,920	115,481	113,654	113,502
2. Land Accessibility Planning and Policy Development.....	19,601	18,524	19,424	21,932	22,809	23,721	24,669
Total Cost of Services	129,805	123,391	133,763	146,852	138,290	137,375	138,171

Significant Issues Impacting the Agency

National Level

- The global economic downturn has resulted in a general decline in economic activity including a slowing in demand for urban residential subdivision and a weakened demand for commodity resources. Western Australia needs to invest in an efficient and nationally competitive planning system and processes to support government measures to stimulate economic activity.
- Under the Council of Australian Governments (COAG) National Reform Agenda, streamlining and simplification of approval processes is required. Streamlining the approvals process will provide transparency and consistency in the application of subdivision conditions and development approval outcomes across varying local municipalities. There is a requirement for the development of a performance management system to measure the volume of development approval outcomes and timeframes achieved to benchmark Local Government performance.

State and Regional Level

- The population increase throughout the State has placed an unprecedented demand on infrastructure, services, developable land and housing stocks. The uncertainty in the resources sector has caused deferrals in investment, however the Kimberley population growth rate is expected to outstrip the general State growth rate, whilst over the past decade there has been almost a 20 per cent population increase in the south west of Western Australia, with some regional urban centres such as Bunbury and Vasse growing by 30 to 40 per cent.. The Department will continue to support planning for key new multi user infrastructure, particularly in the Pilbara, Kimberley and Mid West.

Integrated Land Use and Infrastructure Policy

- Completed a review of the metropolitan development program and commenced the development of the Urban Development Program which is to be a State-wide land information and land use management framework supporting infrastructure development and service provision. Implementation of improvements to the planning framework have been identified in 'Building a Better Planning System', to deliver more timely, efficient and effective planning approval processes, to enable the Government to integrate land use planning with infrastructure provision and to have more effective planning instruments to achieve strategic outcomes.
- Progressed development of an Electronic Land Development Program system, which will provide facilities for approvals online and link agencies and local government to replace current inefficient paper-based processes. A clear strategy for a high level design and solution options tender with Landgate has been progressed.
- Network City sets the strategic framework for managing the growth of the Perth and Peel regions over the next 30 years. Based on Network City a spatial framework for the growth management of Perth and Peel has been prepared for consideration of the Western Australian Planning Commission. Other key priorities have been substantially completed including the Sub Regional Structure Plans for the North West Corridor and the South West/Peel Corridor whilst a Sub Regional Structure Plan was published for the Swan Urban Growth Corridor. Work has also commenced on the Urban Development Program and a Program Roll-out Scoping Paper, has been completed. This includes the preparation of an Urban Growth Monitor for the Perth and Peel regions, which will provide a snapshot of urban land supply.
- Streamline the approvals process and provide transparency and consistency in the application of subdivision conditions and development approval outcomes across varying local municipalities. Develop a performance management system to measure the volume of development approval outcomes and timeframes achieved to benchmark Local Government performance.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Integration of land and transport systems that facilitates economic development:					
Proportion of zoned land in the metropolitan area that is 400 metres/1km from major transport systems:					
- Less than R20: 400 metres	77.36%	77.0%	76.73%	77%	
- Less than R20: 1km	87.32%	88.0%	87.01%	87%	
- R20: 400 metres	89.53%	90.0%	89.50%	90%	
- R20: 1km	97.52%	97.0%	97.39%	97%	
- Greater than R20: 400 metres	95.65%	96.0%	95.13%	95%	
- Greater than R20: 1km	99.85	99.0%	98.51%	99%	
Freight via rail to and from Fremantle Port ^(a)	13.3%	15%	15%	16%	
Area of commercial and industrial land per capita per corridor:					
- Eastern Sector - Commercial per capita ^(a)	12.1m ²	12.4m ²	12.4m ²	12.4m ²	
- Eastern Sector - Industrial per capita ^(a)	79.7m ²	82.1m ²	82.1m ²	82.1m ²	
- Inner Sector - Commercial per capita ^(a)	33.2m ²	33.1m ²	33.1m ²	33.1m ²	
- Inner Sector - Industrial per capita ^(a)	13.5m ²	14.9m ²	14.9m ²	14.9m ²	
- Middle Sector - Commercial per capita ^(a)	21.4m ²	22.1m ²	22.1m ²	22.1m ²	
- Middle Sector - Industrial per capita ^(a)	59.6m ²	61.7m ²	61.7m ²	61.7m ²	
- North West Sector - Commercial per capita ^(a)	39.5m ²	45.5m ²	45.5m ²	45.5m ²	
- North West Sector - Industrial per capita ^(a)	65.7m ²	68.0m ²	68.0m ²	68.0m ²	
- South East Sector - Commercial per capita ^(a)	14.5m ²	15.0m ²	15.0m ²	15.0m ²	
- South East Sector Industrial per capita	62.1m ²	63.8m ²	63.8m ²	63.8m ²	
- South West Sector - Commercial per capita ^(a)	24.9m ²	25.5m ²	25.5m ²	25.5m ²	
- South West Sector - Industrial per capita ^(a)	180.3m ²	185.0m ²	185.0m ²	185.0m ²	
- Perth Metropolitan Region – Commercial per capita ^(a)	25.1m ²	26.5m ²	26.5m ²	26.5m ²	
- Perth Metropolitan Region – Industrial per capita ^(a)	71.6m ²	74.1m ²	74.1m ²	74.1m ²	
People in the Metropolitan Region that live within ten minutes of a major public transport route:					
- within a 10 minute walk to a bus stop	89%	91%	91%	91%	
- within a 10 minute ride to a railway station	36%	34%	34%	34%	
- within a 10 minute car travel to a railway station	80%	74%	70%	70%	
Outcome: Accessibility to serviced land and infrastructure:					
Number of lots given preliminary and final approval:					
- residential ^(a)	43,308	50,000	32,078	32,100	1
- non-residential ^(a)	9,510	6,000	5,989	6,000	
Median land price as a percentage of median residential property sales price	58.7%	55%	56%	56%	
Relative affordability of property and land prices	Second lowest quintile	Third highest quintile	Third highest quintile	Third highest quintile	
Average lot size in the Perth Metropolitan Region	509m ²	518m ²	525m ²	525m ²	
Avoided land consumption costs	\$116 million	\$142 million	\$142 million	\$142 million	
Determination appeals that are unsuccessful ^(a)	99.7%	99%	99%	99%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The reduction between 2008-09 Budget and 2008-09 Estimated reflect the impact of the current global financial crisis which has significantly slowed economic growth in Western Australia including some areas of the mining sector and the demand for land and housing across the State – this trend is not expected to improve in 2009-10.

Services and Key Efficiency Indicators

1: Integrated Land and Infrastructure Policy Development

By shaping the pattern of development and influencing the location, scale, density, design and mix of land uses, integrated land use and transport systems contributes to the State building - major projects goal by:

- ensuring flexibility to meet the demands of a changing economy and market environments;
- maximising the use of existing infrastructure rather than incurring the costs of green fields infrastructure with its resulting impact on home affordability;
- provision of coastal infrastructure; and
- enabling commuter access to industrial centres and to the services and goods they require.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 110,204	\$'000 104,867	\$'000 114,339	\$'000 124,920	
Less Income	22,012	29,596	37,718	84,369	
Net Cost of Service ^(a)	88,192	75,271	76,621	40,551	
Employees (Full Time Equivalents) ^(b)	541	527	688	688	
Efficiency Indicators					
Average Cost per Policy Hour for Integrated Land and Transport Policy					
Development	\$73.46	\$75.54	\$83.84	\$91.40	
Average Cost per Vessel Accommodated	\$22067	\$24405	\$26218	\$28577	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

(b) The methodology for estimating employees (Full Time Equivalents) has been changed from the Department of Premier and Cabinet's Minimum Obligatory Information Requirements (MOIR) figure to an estimate on funded positions.

2: Land Accessibility Planning and Policy Development

This service contributes to the outcomes-based service delivery goal through:

- ensuring that sufficient land is available for purchase for both residential and commercial, industrial/employment purposes;
- controlling lot sizes and therefore the costs of infrastructure required to service each lot;
- minimising land supply delays and the attendant costs by making accurate, timely decisions on redevelopment and subdivision proposals; and
- providing resources to the Western Australian Planning Commission to enable:
 - the acquisition and management of properties reserved under Perth's Metropolitan Region Scheme for important urban roads, controlled access highways, parks and recreational reserves, special uses and major land redevelopment projects; and
 - other special planning projects undertaken within the Perth metropolitan area.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 19,601	\$'000 18,524	\$'000 19,424	\$'000 21,932	
Less Income.....	8,361	9,452	8,933	8,818	
Net Cost of Service ^(a)	11,240	9,072	10,491	13,114	
Employees (Full Time Equivalents) ^(b)	121	118	153	153	
Efficiency Indicators					
Cost per Subdivision and Development Application Processed.....	\$2 605	\$2 667	\$2667	\$2800	
Average Cost per Policy and Planning Hour.....	\$68.27	\$85.69	\$85.09	\$92.75	
Statutory Planning Applications Processed within Statutory Timeframes	58%	80%	80%	80%	
Town Planning Scheme Amendments (For Final Approval) Processed Within Non-Statutory Timeframes	39%	80%	80%	80%	
Deposited and Strata Plans Endorsed Within Non-Statutory Timeframes	99%	90%	90%	90%	

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) The methodology for estimating employees (Full Time Equivalents) has been changed from the Department of Premier and Cabinet's MOIR figure to an estimate on funded positions.

ASSET INVESTMENT PROGRAM

The Department's planned asset investment program for 2009-10 is \$75.6 million comprising \$62 million in works in progress and \$13 million for new works.

Major metropolitan projects include:

- **Perry Lakes Redevelopment Project**
The Perry Lakes Redevelopment project is for the redevelopment of the existing site for housing, and the construction of new facilities for basketball, athletics and rugby on the site referred to as AK Reserve. The athletics and basketball facilities are expected to be completed around April 2009 and October 2009 respectively. Planning and site preparation is progressing for the construction of the rugby facility and the redevelopment of the Perry Lakes site.
- **Major Non Metropolitan Projects include:**
- **Albany Waterfront**
LandCorp is delivering the Albany Waterfront project, which will extend the Albany CBD to the waterfront, create mixed use commercial and community waterfront, and provide a focal point for visitors and residents. The Department is responsible for the marina component of the project.

• Maritime Facilities Program

The Maritime Facilities Program provides for the ongoing provision of additional public maritime facilities throughout the State. This will enable the Department to meet future recreational boating demands through the provision of recreational boating facilities within both the metropolitan and regional areas.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Coastal Infrastructure							
Albany Waterfront and Convention Centre.....	12,800	2,400	400	10,400	-	-	-
Bremer Bay - Additional Groyne	400	40	-	360	-	-	-
Maritime Facilities Program	82,575	7,347	7,347	8,601	5,343	5,599	5,868
Hillarys Boat Harbour - Facility Refurbishment.....	6,440	4,753	45	1,687	-	-	-
Hillarys Boat Harbour - Replacement Pens.....	395	205	80	190	-	-	-
Corporate							
Accommodation Refurbishment and Sustainability							
Initiatives	9,504	1,921	1,250	524	549	576	813
Information and Communications Technology							
Infrastructure	72,330	5,506	2,500	4,477	5,000	5,240	5,492
Other							
Minor Works program	21,712	10,264	1,179	1,180	1,000	1,000	1,218
Perry Lakes Redevelopment project.....	142,167	108,594	77,782	29,753	1,979	84	-
Strategic and Statutory Planning							
Electronic Land Development Program (eLDP).....	3,757	466	466	3,291	-	-	-
GIS Directions.....	2,481	100	100	1,925	456	-	-
COMPLETED WORKS							
Coastal Infrastructure							
Fremantle Fishing Boat Harbour Jetty 1 Extension	3,170	3,170	3,077	-	-	-	-
Mews Road Site Redevelopment - Stage 3	1,138	1,138	204	-	-	-	-
Wyndham Port Deferred Maintenance	1,675	1,675	199	-	-	-	-
Corporate							
Albert Facey House Refurbishment - Floors 6 and 7	800	800	717	-	-	-	-
Transport Registration Executive Licensing System (TRELIS) Stage 2.....	6,030	6,030	166	-	-	-	-
Strategic and Statutory Planning							
SLIP (Shared Land Information Platform) Infrastructure	1,888	1,888	179	-	-	-	-
NEW WORKS							
Coastal Infrastructure							
Batavia Coast Marina - Additional Boat Mooring Pens.....	2,400	-	-	2,400	-	-	-
Exmouth 46 Floating Pens.....	2,306	-	-	-	2,306	-	-
Corporate							
140 William Street Fit-out.....	18,375	-	-	10,180	8,195	-	-
Office Accommodation - Exmouth	600	-	-	600	-	-	-
Total Cost of Asset Investment Program	392,943	156,297	95,691	75,568	24,828	12,499	13,391
FUNDED BY							
Capital Appropriation			3,742	33,850	18,921	10,715	11,609
Internal Funds and Balances			14,167	11,965	3,928	1,700	1,782
Other.....			77,782	29,753	1,979	84	-

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	58,222	61,887	66,180	70,344	63,944	67,175	66,271
Grants and subsidies ^(d)	13,552	10,795	12,417	23,978	15,009	15,100	14,100
Supplies and services	16,798	20,654	21,819	19,562	24,953	22,743	25,461
Accommodation	11,198	10,613	13,600	13,797	14,225	11,088	11,291
Depreciation and amortisation	6,837	6,789	6,789	6,537	6,642	6,752	7,119
Other expenses	23,198	12,653	12,958	12,634	13,517	14,517	13,929
TOTAL COST OF SERVICES	129,805	123,391	133,763	146,852	138,290	137,375	138,171
Income							
Sale of goods and services	658	537	537	940	714	725	725
Regulatory fees and fines	8,376	8,320	8,321	11,780	11,624	10,561	10,954
Grants and subsidies	1,364	81	6,307	5,890	6,762	5,614	5,614
Other revenue	19,975	30,110	31,486	74,577	73,333	75,511	76,208
Total Income	30,373	39,048	46,651	93,187	92,433	92,411	93,501
NET COST OF SERVICES	99,432	84,343	87,112	53,665	45,857	44,964	44,670
INCOME FROM STATE GOVERNMENT							
Service appropriations	78,937	95,417	112,387	63,869	49,257	42,319	43,453
Resources received free of charge	2,230	1,711	5,683	2,412	2,686	2,970	3,266
Royalties for Regions Fund ^(e)	-	-	960	10,500	10,000	10,000	9,000
TOTAL INCOME FROM STATE GOVERNMENT	81,167	97,128	119,030	76,781	61,943	55,289	55,719
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(18,265)	12,785	31,918	23,116	16,086	10,325	11,049
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(18,265)	12,785	31,918	23,116	16,086	10,325	11,049

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 662, 848 and 848 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Regional Infrastructure and Headworks Fund - \$0 (2007-08), \$0 (2008-09), \$1.0 million (2008-09), \$10.5 million (2009-10), \$10.0 million (2010-11), \$10.0 million (2011-12), \$9.0 million (2012-13).

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Coastal Projects and Zone Management	753	1,057	1,057	1,057	1,057	1,057	1,057
Code Management Group.....	112	-	-	-	-	-	-
Koondoola Revitalisation	-	500	-	986	-	-	-
Maddington Kenwick Sustainability	695	-	775	2,070	-	-	-
Mirrabooka Shopping Centre	-	2,700	350	2,600	-	-	-
Northern Towns Development Fund	-	-	500	10,500	10,000	10,000	9,000
Ocean Reef Boat Harbour.....	113	525	525	-	-	-	-
Other Grants and Subsidies	2,820	300	3,147	748	748	748	748
Port of Wyndham Management.....	2,053	2,068	2,068	2,053	2,130	2,194	2,194
Recreational Boating Facilities.....	378	1,200	1,200	1,300	874	901	901
Urban Congestion Planning Study	-	-	850	1,850	-	-	-
Urban Design Projects	503	445	445	445	200	200	200
Wanneroo Revitalisation	6,125	2,000	1,500	369	-	-	-
TOTAL.....	13,552	10,795	12,417	23,978	15,009	15,100	14,100

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	6,127	17,226	25,138	1,125	10,738	18,310	26,189
Restricted cash	4,116	4,000	4,116	4,202	6,249	6,838	7,638
Receivables	6,698	5,942	6,778	6,697	6,697	6,697	6,697
Other.....	290	938	429	428	428	428	428
Total current assets	17,231	28,106	36,461	12,452	24,112	32,273	40,952
NON-CURRENT ASSETS							
Holding account receivables.....	68,940	95,910	95,910	86,878	93,957	101,146	108,702
Property, plant and equipment.....	213,833	185,313	220,378	205,898	203,692	200,597	197,085
Intangibles.....	173	173	2,930	2,830	2,730	2,630	2,530
Restricted cash	1,147	1,210	1,397	1,657	1,891	2,491	2,491
Other.....	15,512	62,367	35,477	72,608	94,108	105,953	118,824
Total non-current assets.....	299,605	344,973	356,092	369,871	396,378	412,817	429,632
TOTAL ASSETS.....	316,836	373,079	392,553	382,323	420,490	445,090	470,584
CURRENT LIABILITIES							
Employee provisions.....	11,215	10,118	14,229	10,115	10,115	10,115	10,115
Payables	1,986	521	1,951	1,986	1,986	1,986	1,986
Other.....	1,866	3,168	1,734	2,063	2,201	2,373	2,421
Total current liabilities.....	15,067	13,807	17,914	14,164	14,302	14,474	14,522
NON-CURRENT LIABILITIES							
Employee provisions.....	3,830	9,036	7,673	5,959	6,397	6,835	7,273
Other.....	187	3,282	187	2,730	2,094	1,458	822
Total non-current liabilities	4,017	12,318	7,860	8,689	8,491	8,293	8,095
TOTAL LIABILITIES.....	19,084	26,125	25,774	22,853	22,793	22,767	22,617
EQUITY							
Contributed equity ^(c)	17,810	107,397	97,706	83,224	105,365	119,666	134,261
Accumulated surplus/(deficit)	145,497	139,586	177,415	200,531	216,617	226,942	237,991
Reserves	134,445	99,971	91,658	75,715	75,715	75,715	75,715
Total equity.....	297,752	346,954	366,779	359,470	397,697	422,323	447,967
TOTAL LIABILITIES AND EQUITY	316,836	373,079	392,553	382,323	420,490	445,090	470,584

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) Contribution equity consists of Distributed Equity and Capital contribution appropriated by Government.

**CASHFLOW STATEMENT ^(a)
(Controlled)**

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	70,618	90,867	103,870	56,894	42,177	35,129	35,896
Capital appropriation	20,998	23,770	3,742	33,850	18,921	10,715	11,609
Royalties for Regions Fund ^(c)	-	-	960	10,500	10,000	10,000	9,000
Net cash provided by State Government.....	91,616	114,637	108,572	101,244	71,098	55,844	56,505
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(55,307)	(60,109)	(64,407)	(69,685)	(63,368)	(66,565)	(65,785)
Grants and subsidies	(12,499)	(10,795)	(10,982)	(23,978)	(15,009)	(15,100)	(14,100)
Supplies and services	(21,099)	(17,785)	(22,612)	(15,983)	(21,099)	(18,522)	(20,944)
Accommodation.....	(11,884)	(12,826)	(12,805)	(13,797)	(14,225)	(11,088)	(11,291)
Other payments	(33,263)	(25,126)	(27,522)	(27,100)	(27,984)	(29,067)	(28,479)
Receipts							
Regulatory fees and fines.....	5,954	11,499	11,500	11,144	10,988	9,925	10,318
Grants and subsidies	1,063	81	6,307	5,890	6,762	5,614	5,614
Sale of goods and services	551	537	537	940	714	725	725
GST receipts.....	17,616	13,299	13,299	13,299	13,299	13,299	13,299
Other receipts	17,991	30,611	35,032	74,577	73,333	75,511	76,208
Net cash from operating activities.....	(90,877)	(70,704)	(71,653)	(44,693)	(36,589)	(35,268)	(34,435)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(9,909)	(30,142)	(17,908)	(45,815)	(22,849)	(12,415)	(13,391)
Proceeds from sale of non-current assets	85	-	-	-	-	-	-
Net cash from investing activities.....	(9,824)	(30,142)	(17,908)	(45,815)	(22,849)	(12,415)	(13,391)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(9,396)	-	-	-	-	-	-
Net cash from financing activities	(9,396)	-	-	-	-	-	-
Cash balance transferred from/(to) General Government	-	-	-	(34,663)	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(18,481)	13,791	19,011	(23,927)	11,660	8,161	8,679
Cash assets at the beginning of the reporting period	28,724	7,435	10,243	29,254	5,327	16,987	25,148
Cash assets at the end of the reporting period.....	10,243	21,226	29,254	5,327	16,987	25,148	33,827

- (a) Full audited financial statements are published in the agency's Annual Report.
- (b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.
- (c) Regional Infrastructure and Headworks Fund - \$0 (2007-08), \$0 (2008-09), \$1.0 million (2008-09), \$10.5 million (2009-10), \$10.0 million (2010-11), \$10.0 million (2011-12), \$9.0 million (2012-13).

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	129,805	123,710	133,763	146,852	138,290	136,375	138,171
Adjustment for Notional Superannuation.....	-	(319)	-	-	-	-	-
Adjusted Total Cost of Services	129,805	123,391	133,763	146,852	138,290	136,375	138,171

DETAILS OF ADMINISTERED TRANSACTIONS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
INCOME							
Other							
Appropriations	400	437	437	329	329	13,030	329
Profit on Disposal of Land.....	-	-	-	-	74,783	10,945	-
Sport and Recreation Athletics Facilities	3,402	2,728	2,728	-	-	-	-
Other Revenue	630	-	-	-	54	374	-
TOTAL INCOME.....	4,432	3,165	3,165	329	75,166	24,349	329
EXPENSES							
Grants to Charitable and Other Public Bodies							
Town of Cambridge	-	-	-	-	-	50,000	-
Statutory Authorities							
Western Australian Coastal Shipping Commission	400	437	437	329	329	329	329
Other							
Employee Expenses	(35)	87	87	88	50	-	-
Advertising.....	-	616	616	1,236	1,803	417	-
Interest Expense.....	1,150	3,897	3,897	6,731	2,259	-	-
Building Maintenance.....	-	5,000	5,000	-	-	-	-
Other Expenses	11,669	1,307	1,307	-	-	1,000	-
Depreciation and Amortisation.....	2	-	-	-	-	-	-
Payments to Consolidated Account.....	-	-	-	-	-	6,000	-
TOTAL EXPENSES.....	13,186	11,344	11,344	8,384	4,441	57,746	329

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS

Perry Lakes Special Purpose Account

The Perry Lakes Special Purpose Account is established under Section 41 of the Perry Lakes Redevelopment Act 2005 and constituted under Section 16 of the Financial Management Act 2006. The purpose of this account is to fund the redevelopment of Perry Lakes and the development of sporting facilities on the AK Reserve Land:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Opening Balance.....	35	-	449	449
Receipts:				
Appropriations	-	-	-	-
Other.....	24,781	71,183	71,183	57,011
	24,816	71,183	71,632	57,460
Payments	24,367	71,183	71,183	57,011
CLOSING BALANCE	449	-	449	449

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
GST Input Credits.....	4,905	2,317	2,317	2,317
GST Receipts on Sales.....	12,711	10,982	10,982	10,982
Indian Ocean Territories	171	81	111	111
Jetty Licences.....	404	444	444	421
Other Revenue	2	44	44	46
Services Provided to Department of Regional Development and Lands ^(a)	-	-	-	4,307
Services Provided to Department of Transport	-	-	-	37,465
Services Provided to Western Australia Planning Commission	13,990	18,804	20,109	19,637
TOTAL.....	32,183	32,672	34,007	75,286

(a) Corporate services will be provided by DOP to the former State Lands Division, which is a component of the new Department of Regional Development and Lands from 1 July 2009.

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

ARMADALE REDEVELOPMENT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority has responsibility under the *Armadale Redevelopment Act 2001* for planning the urban renewal of Armadale and implementing various key projects (including privately funded developer contribution schemes) within the Authority's redevelopment area. The asset investment program for 2009-10 is budgeted at \$39.5 million, with expenditure on the following key projects:

- \$16.3 million for the Wungong Urban Water project for the continuation of drainage, river restoration and civil works. This project is partly funded through a developer contribution scheme and also receives support through the Commonwealth Government's Water Smart Australia initiative and an equity contribution from the State;
- \$10.3 million for the Forrestdale Business Park for the continued provision of core infrastructure to facilitate private development. The Authority has partnered with the Western Australian Land Authority to pre-fund and administer a developer contribution scheme for development of the general industry park. The developer contribution scheme is now in place and is the primary source of funding for this project;
- \$4.0 million for Champion Drive, a residential redevelopment precinct. A developer contribution scheme is being administered to support this project;
- \$3.7 million for the Champion Lakes project, which includes the continuation of the construction program to create infrastructure surrounding the lake, an Aboriginal Interpretive Centre, and the ongoing development of the land surrounding the lake for commercial opportunities;
- \$2.3 million for improvements to civil amenities in Kelmscott, including the completion of the Gilwell Avenue extension;
- \$1.9 million for development of rail infrastructure in the Armadale and Kelmscott areas, which includes \$0.8 million for transit orientated development works for the CityWest project. These works will form part of a future developer contribution scheme;
- \$0.6 million for Forrestdale Business Park West. This project will address the current high demand for industrial land in the South East sector. The site has a number of private and government landholdings and current works involve comprehensive structure planning for the area; and
- \$0.3 million for the implementation of the Armadale Redevelopment Scheme. This will enable Armadale to achieve its status as a strategic regional centre.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Armadale and Kelmscott Rail Infrastructure.....	8,156	4,695	3,408	1,919	342	1,200	-
Asset Replacement and Office Refurbishment	407	257	50	50	50	50	-
Champion Drive Seville Grove	16,025	2,822	2,822	4,001	4,001	4,001	1,200
Champion Lakes							
Aboriginal Interpretive Centre.....	2,471	312	156	1,001	1,158	-	-
Commercial Land Development.....	2,409	344	172	272	1,286	507	-
Development of Lake Infrastructure.....	31,677	28,260	8,376	2,412	524	-	481
Forrestdale Business Park.....	60,746	23,040	11,039	10,261	9,578	10,227	7,640
Forrestdale Business Park West	928	293	293	586	49	-	-
Implementation of Armadale Redevelopment Scheme.....	8,135	6,446	938	327	805	557	-
Kelmscott District Centre Works and Gilwell Avenue Extension.....	6,084	3,698	547	2,359	27	-	-
Wungong Urban Water Project							
Water Smart Australia Initiative.....	6,191	1,219	600	3,910	1,062	-	-
Wungong Water Drainage, River Restoration and other Civil Works	59,588	5,475	3,336	12,384	10,502	15,638	15,589
Total Cost of Asset Investment Program	202,817	76,861	31,737	39,482	29,384	32,180	24,910

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
FUNDED BY							
Equity Contribution			10,500	6,000	2,000	-	-
Borrowings.....			-	2,300	-	-	-
Commonwealth Grants			600	3,910	1,062	-	-
Internal Funds and Balances			2,642	10,372	5,522	4,550	3,000
Other.....			17,995	16,900	20,800	27,630	21,910

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EAST PERTH REDEVELOPMENT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority is funded by land sales revenue and will continue to work in the redevelopment areas of the (Northbridge) Link, Riverside and the East Perth Power Station to deliver social, environmental and economic returns to the community.

In 2009-10, the Authority will spend:

- \$5.7 million to continue redevelopment works on Stages One and Two of the Link project;
- \$22.2 million to fund redevelopment works in the Riverside precinct; and
- \$9.3 million to finalise planning and commence works on the redevelopment of the East Perth Power Station site.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
East Perth Redevelopment Works	153,269	131,369	1,545	9,300	6,600	5,500	500
The Link	12,635	3,560	1,475	5,675	-	3,400	-
Northbridge Redevelopment Works	37,901	35,961	1,013	1,140	800	-	-
Riverside Redevelopment Works	114,111	22,011	3,700	22,200	37,700	31,200	1,000
Total Cost of Asset Investment Program	317,916	192,901	7,733	38,315	45,100	40,100	1,500
FUNDED BY							
Internal Funds and Balances			7,733	38,315	45,100	40,100	1,500

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MIDLAND REDEVELOPMENT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority's role is to revitalise Midland into a vibrant strategic regional centre by improving existing vacant and under-utilised land and buildings. This will be carried out through its land sales program with further residential and commercial land releases.

The Authority will continue its development of The Workshops subdivision located at the heart of the former Midland Railways Workshop site. A total of \$11.7 million will be spent on soil remediation and sub-divisional works to enhance the mix of cultural and built heritage presence within the Authority's redevelopment area.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
City Centre Precinct.....	8,576	7,756	-	-	-	-	1,092
Clayton Precinct.....	1,556	281	-	-	-	1,629	-
Eastern Enterprise Precinct.....	23,254	47	28	-	-	-	-
Helena Precinct.....	63,694	36,415	20,602	11,657	11,428	4,365	1,906
Heritage Conservation Project.....	21,264	14,128	1,920	-	-	-	-
Total Cost of Asset Investment Program	118,344	58,627	22,550	11,657	11,428	5,994	2,998
FUNDED BY							
Borrowings.....			26,193	5,109	-	4,800	-
Internal Funds and Balances			(3,643)	6,548	11,428	1,194	2,998

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SUBIACO REDEVELOPMENT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority is funded by land sales revenue and will continue the redevelopment of Subi Centro to deliver social, environmental and economic returns to the community.

In 2009-10, the Authority will spend:

- \$16.5 million to continue the redevelopment of the former Australian Fine China site; and
- \$4.1 million to continue the redevelopment works on the Centro North site, formerly occupied by the Station Street TAFE College.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Development Works	62,305	40,359	6,177	20,597	77	1,229	43
Total Cost of Asset Investment Program	62,305	40,359	6,177	20,597	77	1,229	43
FUNDED BY							
Borrowings.....			6,177	20,597	-	-	-
Internal Funds and Balances			-	-	77	1,229	43

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WESTERN AUSTRALIAN PLANNING COMMISSION

PART 11 - MINISTER FOR PLANNING; CULTURE AND THE ARTS

DIVISION 50

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 83 Net amount appropriated to deliver services	3,362	3,363	3,363	3,097	3,262	3,284	3,284
Amount Authorised by Other Statutes - Metropolitan Region Improvement Tax Act 1959	75,956	85,800	83,800	80,800	69,400	69,100	74,000
Total appropriations provided to deliver services	79,318	89,163	87,163	83,897	72,662	72,384	77,284
CAPITAL							
Item 157 Capital Appropriation	5,400	5,400	5,400	5,400	5,400	5,400	5,400
TOTAL APPROPRIATIONS	84,718	94,563	92,563	89,297	78,062	77,784	82,684
EXPENSES							
Total Cost of Services	48,224	43,562	52,783	41,695	41,229	42,194	44,047
Net Cost of Services ^(a)	30,375	21,848	33,260	20,820	20,882	22,029	23,455
CASH ASSETS ^(b)	44,299	24,255	40,333	34,140	37,289	42,572	46,129

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings	(397)	(793)	(793)	(793)	(793)
3% Efficiency Dividend					
Commission's Projects and Studies	(223)	(230)	(240)	(250)	(260)
Single Planning Program Projects and Studies	(29)	(446)	(457)	(488)	(483)
Regional Scheme Open Spaces Maintenance	(120)	(240)	(250)	(260)	(270)
Regional Scheme Administration and Projects	(65)	-	-	-	-
Service Level Agreement with Department of Planning for Human Resources	(105)	(210)	(220)	(230)	(240)
Total Savings	(542)	(1,126)	(1,167)	(1,228)	(1,253)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
State Building – Major Projects: Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.	Land use planning and land use implementation strategies to guide the State's long-term urban settlement and economic development.	1. Statutory Planning 2. Strategic Planning 3. Asset Management

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Statutory Planning.....	5,484	9,793	11,019	11,762	11,631	11,903	12,649
2. Strategic Planning.....	8,856	10,908	9,544	10,459	10,342	10,584	10,455
3. Asset Management.....	33,884	22,861	32,220	19,474	19,256	19,707	20,943
Total Cost of Services	48,224	43,562	52,783	41,695	41,229	42,194	44,047

Significant Issues Impacting the Agency

- Adequate future land supply, delivered in a cost effective manner, is increasingly important to Western Australians along with the timely and efficient provision of all forms of infrastructure. Population growth in Perth and throughout Western Australia is increasing pressure on transport systems and infrastructure, i.e. road, rail, seaports, airports and social and community infrastructure.
- The community is demanding greater simplicity, timeliness and integration of development that recognises good urban design, well located employment opportunities, efficient transport and a quality environment as keys to successful development. There is a growing need for outcomes-based approaches to sustainable urban planning that will provide a capacity to manage land use planning by measuring its many variable components.
- Increasing pressures on the use of land necessitates the Commission working to ensure that resources are managed, areas are developed and used sustainably, while also ensuring the natural environment is preserved and habitats protected.
- To address these issues, the Commission is designing a national best practice strategic and statutory land use development and planning framework for Western Australia. The framework will ensure that development delivers the best possible social, environmental and economic outcomes for the State. Improvements to the planning framework will be identified under 'Building a Better Planning System' to deliver more timely, efficient and effective planning approval processes; to enable the government to integrate land use planning with infrastructure provision; and to have more effective planning instruments to achieve outcomes.

- The Commission is improving strategic and statutory planning processes through which the community can participate and make creative and effective contributions to planning initiatives. In particular, there will be a review of the Residential Design Codes to incorporate a new multi-unit housing code, addressing housing diversity, choice and affordability through higher density and mixed use development provisions. There will also be a review of the Model Scheme Text, which is a set of core legal and administrative provisions for local planning schemes.
- Improvements will build on the Western Australian planning system, which is a unique combination of stable institutional arrangements enjoying bipartisan support - strong and simple legislation; statutory regional planning, subdivision control and supervision of local planning; dependable funding for metropolitan improvement; and a statutory authority to exercise powers, allocate resources and provide advice, based on the expert professional support of a Department of State.
- The Commission will continue to provide land use planning, reservation and acquisition to ensure that Western Australia has parks and recreation areas that are managed, developed and used sustainably to preserve biological diversity, protect habitats and provide for community use.
- There is a growing need to encourage and promote development in Western Australia's regions. The Commission has established Regional Planning Committees for the Kimberley, Pilbara and Mid West Regions in order to develop robust regional planning strategies to guide orderly development and local planning activities.
- The Commission is working closely with government agencies and regional communities to coordinate the development of land and the provision of utility and social services, and to stimulate investment in value-adding enterprise.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Land use planning and land use implementation strategies to guide the State's long term urban settlement and economic development:					
The number of planning applications determined within set statutory parameters:					
- Metropolitan Perth	3,339	3,000	3,929	3,785	
- Country Western Australia	1,809	1,200	1,160	1,117	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Statutory Planning

Utilisation of statutory, consultative, legislative, regulatory reform and coordination processes that facilitate the implementation of creative and innovative strategic regional and local plans and policies.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service	\$'000 5,484	\$'000 9,793	\$'000 11,019	\$'000 11,762	1
Less Income	8,916	9,458	10,586	10,246	
Net Cost of Service	(3,432)	335	433	1,516	
Employees (Full Time Equivalents) ^(a)	-	-	-	-	
Efficiency Indicators					
Determinations Which Were Processed Without a Successful Appeal	100%	99%	99%	99%	
Applications Processed Within the Statutory Timeframes	58%	80%	55%	80%	
Average Cost per Application Determined	\$1,065	\$2,332	\$2,165	\$2,399	

(a) The staff undertaking the Commission's activities are employed by the Department of Planning (DOP) under a service level agreement, and appear in the DOP Full Time Equivalents.

Explanation of Significant Movements

(Notes)

- The increase in 2008-09 Estimated Actual from 2008-09 Budget is related to higher volumes of planning applications.

2: Strategic Planning

The development and advancement of planning strategies, policies and information systems that guide the State's long term urban settlement, industrial and economic development, and the management of the environment, in ways that reflect the aspirations of the Western Australian community for a high quality of life.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service	\$'000 8,856	\$'000 10,908	\$'000 9,544	\$'000 10,459	
Less Income	2,850	1,275	2,567	1,750	
Net Cost of Service	6,006	9,633	6,977	8,709	
Employees (Full Time Equivalents) ^(a)	-	-	-	-	
Efficiency Indicators					
Planning Decisions - Strategic, Environment, Industry, Infrastructure and Transport	313	550	422	532	
Client Satisfaction with Strategic Planning Activities (via Survey)	65%	77%	65%	77%	
Client Satisfaction with the Timeliness of Strategic Planning Activities (via Survey)	53%	65%	50%	65%	
Average Cost per Planning Decision - Strategic, Environment, Industry, Infrastructure and Transport	\$28,294	\$19,833	\$22,616	\$19,660	1

(a) The staff undertaking the Commission's activities are employed by the DOP under a service level agreement, and appear in the DOP Full Time Equivalents.

Explanation of Significant Movements

(Notes)

- The increase in average costs for 2008-2009 Estimated Actual is due to a decrease in the number of planning decisions.

3: Asset Management

The acquisition, management and disposal of properties reserved under the Metropolitan, Peel and Greater Bunbury Region Schemes for primary and other regional roads, parks and recreation and regional open space areas, special uses including planning control area and improvement plans and major land development projects.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service	\$'000 33,884	\$'000 22,861	\$'000 32,220	\$'000 19,474	1
Less Income.....	6,083	10,981	6,370	8,879	
Net Cost of Service.....	27,801	11,880	25,850	10,595	
Employees (Full Time Equivalents) ^(a)	-	-	-	-	
Efficiency Indicators					
Hectares Managed - Improvement Plans, Regional Roads and Other Uses (includes Rental Properties).....	3,355	3,500	3,333	3,500	
Hectares Managed - Parks and Recreational Reserves	10,892	11,000	10,800	11,000	
Management - Progress on Formulation and Implementation of Management Plans	4 completed 2 draft final	6 completed	4 completed 2 draft final	6 completed	
Acquisitions - Acceptances Within Approved Range.....	99%	90%	92%	90%	
Disposals - Realised at in Excess of Reserved Price.....	100%	85%	90%	85%	
Acquisitions - Approved Schedule Acquired Within Period.....	99%	100%	95%	100%	
Disposals - Approved Schedule Acquired Within Period.....	100%	100%	97%	100%	
Available Days Tenanted.....	98%	90%	97%	90%	
Approved Management Program Achieved.....	86%	90%	88%	90%	
Approved Management Plan Activities Achieved.....	85%	90%	80%	90%	
Average Cost per Hectare Managed.....	\$2,504	\$1,577	\$2,279	\$1,343	2

- (a) The staff undertaking the Commission's activities are employed by the DOP under a service level agreement, and appear in the DOP Full Time Equivalents.

Explanation of Significant Movements

(Notes)

- The variation in total costs and income between 2008-09 Budget, 2008-09 Estimated Actual and 2009-10 Budget reflects the net impact of the land disposal program, including the Port Coogee Development in 2008-09.
- The increased average cost per hectare managed in 2008-09 Estimated Actual is due to increased land management costs and a decrease in total of hectares managed.

ASSET INVESTMENT PROGRAM

The Commission's planned 2009-10 asset investment of \$73.6 million includes the acquisition of land under the Metropolitan Region Scheme, the Peel Region Scheme and the Greater Bunbury Region Scheme, continuation of the Bush Forever Project, and the development of public facilities on reserved land.

The reduction in the Acquisition of Land program from 2010-11 reflects an expected decrease in the Metropolitan Region Improvement Tax revenue.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Buildings/Infrastructure.....	7,393	5,593	300	300	300	300	300
Other Minor Equipment.....	2,138	1,397	114	116	119	122	125
COMPLETED WORKS							
Acquisition of Land 2008-09 Program.....	67,200	67,200	67,200	-	-	-	-
Perth's Bushplan 2008-09 Program.....	10,000	10,000	10,000	-	-	-	-
Regional Land Acquisitions 2008-09 Program.....	20,400	20,400	20,400	-	-	-	-
NEW WORKS							
Acquisition of Land							
2009-10 Program.....	57,800	-	-	57,800	-	-	-
2010-11 Program.....	43,600	-	-	-	43,600	-	-
2011-12 Program.....	40,100	-	-	-	-	40,100	-
2012-13 Program.....	45,400	-	-	-	-	-	45,400
Perth's Bushplan							
2009-10 Program.....	10,000	-	-	10,000	-	-	-
2010-11 Program.....	10,000	-	-	-	10,000	-	-
2011-12 Program.....	10,000	-	-	-	-	10,000	-
2012-13 Program.....	10,000	-	-	-	-	-	10,000
Regional Land Acquisitions							
2009-10 Program.....	5,400	-	-	5,400	-	-	-
2010-11 Program.....	5,400	-	-	-	5,400	-	-
2011-12 Program.....	5,400	-	-	-	-	5,400	-
2012-13 Program.....	5,400	-	-	-	-	-	5,400
Total Cost of Asset Investment Program.....	355,631	104,590	98,014	73,616	59,419	55,922	61,225
FUNDED BY							
Capital Appropriation.....			5,400	5,400	5,400	5,400	5,400
Asset Sales.....			22,700	31,300	5,000	5,000	5,000
Internal Funds and Balances.....			69,914	36,916	49,019	45,522	50,825

FINANCIAL STATEMENTS**Income Statement***Expenses*

There is a significant decrease (21 per cent) in Total Cost of Services from \$52.8 million (2008-09 Estimated Actual) to \$41.7 million (2009-10 Budget Estimate). The decrease is primarily due to a significant accounting loss on land transactions associated with the Port Coogee development in 2008-09.

Revenue

The \$2.2 million decrease in Total Income between 2008-09 Budget and 2008-09 Estimated Actual is mainly due to decreased gains expected from property disposals.

Balance Sheet

The Commission's total Net Asset position (total Equity) is expected to increase by \$26.5 million (4 per cent) between the 2008-09 Estimated Actual and 2009-10 Budget. This is primarily due to an increase in the value of land assets acquired by the Commission as part of its core business.

Cashflow Statement

It is expected that the cash assets balance in 2009-10 will be \$6.2 million less than 2008-09 Estimated Actual. The reduction will be the result of an expected significant payment to the Consolidated Account in 2009-10 relating to the development of 140 William Street, but is offset by other variations in payments and receipts.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	294	526	428	447	468	488	511
Grants and subsidies ^(d)	2,683	4,350	4,350	3,770	3,402	3,503	3,932
Supplies and services	7,809	9,847	8,882	8,142	7,514	7,646	8,069
Accommodation	1,901	2,140	2,140	1,845	1,700	1,765	1,830
Depreciation and amortisation	2,884	3,100	3,000	3,100	3,240	3,300	3,400
Other expenses	32,653	23,599	33,983	24,391	24,905	25,492	26,305
TOTAL COST OF SERVICES	48,224	43,562	52,783	41,695	41,229	42,194	44,047
Income							
Sale of goods and services	7,944	9,219	9,223	9,779	10,040	10,145	10,451
Grants and subsidies	1,063	290	1,150	299	310	321	331
Other revenue	8,842	12,205	9,150	10,797	9,997	9,699	9,810
Total Income	17,849	21,714	19,523	20,875	20,347	20,165	20,592
NET COST OF SERVICES	30,375	21,848	33,260	20,820	20,882	22,029	23,455
INCOME FROM STATE GOVERNMENT							
Service appropriations	79,318	89,163	87,163	83,897	72,662	72,384	77,284
Resources received free of charge	306	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	79,624	89,163	87,163	83,897	72,662	72,384	77,284
SURPLUS/(DEFICIENCY) FOR THE PERIOD	49,249	67,315	53,903	63,077	51,780	50,355	53,829
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	49,249	67,315	53,903	63,077	51,780	50,355	53,829

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The staff employed in the Commission's activities are provided by the Department of Planning (DOP) under a service level agreement, and appear in the DOP Full Time Equivalents.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Araluen Botanic Park.....	550	550	550	365	-	-	-
Coastal Zone Management	293	1,202	650	952	952	952	952
Larkhill - City of Rockingham	1,544	-	-	-	-	-	-
Luisini Winery - National Trust	-	1,500	1,500	-	-	-	-
Natural Resource Management Environmental Planning.....	44	-	13	-	-	-	-
Natural Resource Management - Land Use Planning.....	44	-	44	-	-	-	-
Other.....	94	818	1,313	1,488	1,020	1,021	1,350
Parks and Reserves - Regional Open Space	114	280	280	965	1,430	1,530	1,630
TOTAL.....	2,683	4,350	4,350	3,770	3,402	3,503	3,932

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	37,018	18,825	35,563	29,370	33,489	38,772	43,429
Restricted cash	7,281	5,430	4,770	4,770	3,800	3,800	2,700
Receivables	677	3,279	677	677	677	677	677
Other	1,224	7,797	1,224	1,224	1,224	1,224	1,224
Assets held for sale	2,513	43,300	22,300	-	-	-	-
Total current assets	48,713	78,631	64,534	36,041	39,190	44,473	48,030
NON-CURRENT ASSETS							
Holding account receivables	1,699	2,084	2,079	2,459	2,839	3,219	3,599
Property, plant and equipment	606,501	690,589	624,190	671,586	724,205	770,265	820,526
Other	2,214	80	500	525	550	575	600
Total non-current assets	610,414	692,753	626,769	674,570	727,594	774,059	824,725
TOTAL ASSETS	659,127	771,384	691,303	710,611	766,784	818,532	872,755
CURRENT LIABILITIES							
Employee provisions	67	36	67	67	67	67	67
Payables ^(a)	-	1,627	-	-	-	-	-
Other	24,910	2,047	8,803	1,615	4,615	4,615	4,616
Total current liabilities	24,977	3,710	8,870	1,682	4,682	4,682	4,683
NON-CURRENT LIABILITIES							
Employee provisions	20	44	20	20	20	20	20
Other	96	24,628	76	69	62	55	48
Total non-current liabilities	116	24,672	96	89	82	75	68
TOTAL LIABILITIES	25,093	28,382	8,966	1,771	4,764	4,757	4,751
EQUITY							
Accumulated surplus/(deficit)	533,172	568,747	581,475	607,978	661,158	712,913	767,142
Reserves	100,862	174,255	100,862	100,862	100,862	100,862	100,862
Total equity	634,034	743,002	682,337	708,840	762,020	813,775	868,004
TOTAL LIABILITIES AND EQUITY	659,127	771,384	691,303	710,611	766,784	818,532	872,755

(a) Full audited financial statements are published in the agency's Annual Report.

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CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	78,938	88,783	86,783	83,517	72,282	72,004	76,904
Capital appropriation	5,400	5,400	5,400	5,400	5,400	5,400	5,400
Net cash provided by State Government.....	84,338	94,183	92,183	88,917	77,682	77,404	82,304
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(248)	(526)	(428)	(447)	(468)	(488)	(511)
Grants and subsidies	(2,710)	(4,350)	(4,350)	(3,770)	(3,402)	(3,503)	(3,932)
Supplies and services	(8,334)	(9,758)	(8,768)	(8,024)	(7,391)	(7,518)	(7,934)
Accommodation	(1,900)	(2,140)	(2,140)	(1,845)	(1,700)	(1,765)	(1,830)
Other payments	(26,300)	(27,000)	(28,002)	(27,813)	(28,330)	(28,920)	(29,737)
Receipts							
Grants and subsidies	941	290	1,150	299	310	321	331
Sale of goods and services	45	26	30	32	34	37	40
GST receipts.....	9,304	3,330	3,330	3,330	3,330	3,330	3,330
Other receipts	16,917	17,698	18,343	18,044	17,503	17,307	17,721
Net cash from operating activities.....	(12,285)	(22,430)	(20,835)	(20,194)	(20,114)	(21,199)	(22,522)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(76,102)	(100,014)	(98,014)	(73,616)	(59,419)	(55,922)	(61,225)
Equity contribution payment.....				(32,600)			
Proceeds from sale of non-current assets	18,939	8,700	22,700	31,300	5,000	5,000	5,000
Net cash from investing activities.....	(57,163)	(91,314)	(75,314)	(74,916)	(54,419)	(50,922)	(56,225)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	-	(16)	-	-	-	-	-
Net cash from financing activities	-	(16)	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	14,890	(19,577)	(3,966)	(6,193)	3,149	5,283	3,557
Cash assets at the beginning of the reporting period	29,409	43,832	44,299	40,333	34,140	37,289	42,572
Cash assets at the end of the reporting period.....	44,299	24,255	40,333	34,140	37,289	42,572	46,129

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

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CULTURE AND THE ARTS

PART 11 - MINISTER FOR PLANNING; CULTURE AND THE ARTS

DIVISION 51

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 84 Net amount appropriated to deliver services	55,043	77,242	77,840	68,349	100,290	96,875	94,562
Item 85 Art Gallery of Western Australia	3,607	3,771	3,673	3,658	-	-	-
Item 86 Library Board of Western Australia	12,199	11,234	11,708	11,602	-	-	-
Item 87 Perth Theatre Trust	2,627	3,065	2,965	3,114	-	-	-
Item 88 Western Australian Museum	6,284	4,550	4,333	4,041	-	-	-
Amount Authorised by Other Statutes							
- Lotteries Commission Act 1990	12,000	11,424	12,092	12,648	13,053	13,471	13,870
- Salaries and Allowances Act 1975	678	693	704	725	747	769	792
Total appropriations provided to deliver services	92,438	111,979	113,315	104,137	114,090	111,115	109,224
CAPITAL							
Item 158 Capital Appropriation	41,306	36,240	36,240	15,553	7,392	3,230	-
Item 159 Art Gallery of Western Australia ...	1,266	10,606	10,606	2,892	-	-	-
Item 160 Library Board of Western Australia	21,337	3,723	3,723	52	-	-	-
Item 161 Perth Theatre Trust	1,057	3,596	3,596	550	-	-	-
Item 162 Western Australian Museum	1,788	3,565	1,565	283	-	-	-
TOTAL APPROPRIATIONS	159,192	169,709	169,045	123,467	121,482	114,345	109,224
EXPENSES							
Total Cost of Services	135,539	145,919	145,278	132,056	145,600	140,440	138,330
Net Cost of Services ^(a)	102,098	119,024	109,561	102,341	114,983	108,546	106,565
CASH ASSETS ^(b)	81,164	26,070	80,039	82,171	81,594	84,379	87,254

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

EFFECTIVE ALLOCATION BY SERVICE AGENCY

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Art Gallery of Western Australia	8,391	8,754	8,827	8,744	9,009	9,128	9,508
Development and Strategy	25,166	39,549	40,102	32,895	37,177	33,298	32,727
Library Board of Western Australia	27,394	27,329	27,675	27,440	27,902	28,087	28,677
Perth Theatre Trust	5,484	6,399	6,353	7,044	9,482	10,217	10,573
ScreenWest	3,916	4,946	4,964	4,932	3,384	3,406	3,471
State Records Office	1,810	1,835	1,960	1,963	2,018	2,034	2,094
Western Australia Museum	20,277	23,167	23,434	21,119	25,118	24,945	22,174
TOTAL	92,438	111,979	113,315	104,137	114,090	111,115	109,224

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings.....	(211)	(422)	(422)	(422)	(422)
3% Efficiency Dividend					
Staffing and Operational Expenses.....	(1,043)	(2,018)	(2,196)	(2,250)	(2,315)
Delivery of Exhibition Programs.....	-	(152)	(178)	(192)	(197)
Graduate Training Program at State Library.....	(65)	(122)	(126)	(128)	(130)
Review Opening Hours Across the Portfolio.....	(7)	(174)	(174)	(175)	(176)
Reduction in Programming Expenditure.....	(100)	(100)	-	-	-
<i>Total Savings</i>	<i>(1,215)</i>	<i>(2,566)</i>	<i>(2,674)</i>	<i>(2,745)</i>	<i>(2,818)</i>
Economic Audit					
Increased Efficiency in Portfolio Administration.....	-	(500)	(800)	(800)	(800)
Rationalisation of Funding Arrangements.....	-	-	-	-	(1,150)
Other					
Demolition of Francis Street Museum.....	-	500	4,000	3,500	-
New Museum.....	-	(5,054)	(6,355)	(7,459)	(7,459)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	A creative, sustainable and accessible culture and arts sector.	1. Arts Industry Support 2. Screen Production Industry Support 3. Venue Management Services
	Western Australia's natural, cultural and documentary collections are preserved, accessible and sustainable.	4. Art Gallery Services 5. Library and Information Services 6. Museum Services 7. Government Recordkeeping and Archival Services

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Arts Industry Support	31,442	43,951	42,332	32,773	37,460	33,062	32,479
2. Screen Production Industry Support.....	9,790	10,262	12,005	10,179	8,824	8,858	9,039
3. Venue Management Services	19,019	17,691	17,752	18,958	22,142	22,711	23,417
4. Art Gallery Services	12,623	12,222	13,670	13,334	14,324	14,600	14,548
5. Library and Information Services.....	32,724	30,345	29,396	28,837	30,104	29,308	29,570
6. Museum Services.....	27,635	29,394	28,153	25,966	30,601	29,844	27,162
7. Government Recordkeeping and Archival Services	2,306	2,054	1,970	2,009	2,145	2,057	2,115
Total Cost of Services	135,539	145,919	145,278	132,056	145,600	140,440	138,330

Significant Issues Impacting the Agency

- The prevailing economic conditions could impact on the patronage of cultural and artistic performances, events and works. This, coupled with a likely reduction in the level of corporate sponsorship available to the arts and cultural sector, could impact on the Department and the not-for-profit arts and cultural organisations. Consequently, the Department will review all of its business operations to identify areas for efficiencies and improvements to programs and services that respond to these predicted changes.
- As the State's cultural facilities age, there is a need to maintain, refresh and update existing buildings (including heritage buildings). Given the public accessibility to these buildings, and the significant maintenance issues that will impact on the operations of these buildings, the Department will work towards developing a new approach to funding its asset investment program.
- The lack of storage space at the State Records Office (SRO) is creating a significant whole-of-government impact as agencies are unable to transfer archives; care for their archives to an archival standard; or provide access to these archives. As a result the SRO will continue planning to resolve the need for a new archival storage facility.
- The rapid introduction of new technologies is changing the way art is created, distributed, consumed and preserved. Expectations and demand for online services and collections will require significant and ongoing investment in technological research. The Department and Portfolio Agencies recognise the opportunities created by the new technologies and will undertake a comprehensive review of current online presence prior to seeking appropriate resources to develop and improve these services.
- The Department will commence planning for the new museum at the Perth Cultural Centre. This will involve extensive consultation to establish public requirements as part of the planning for this major project. This will include the demolition of the Francis Street Museum building that will initiate the preliminary works required for a new museum.
- In 2008-09 investments by ScreenWest helped achieve a record year of screen production in Western Australia valued at an estimated \$45.3 million (up from \$42 million in 2007-08). There are a number of major producers and investors interested in filming in Western Australia. ScreenWest will continue its efforts to secure funding for these projects.
- The Better Beginnings Program reached the families of 97 per cent of babies born in Western Australia. The State Library of Western Australia will continue to work with other government agencies to support parents in improving early childhood language and literacy skills.
- Work is well underway on the construction of the new State Theatre Centre of Western Australia in Northbridge. This major project is expected to be completed in 2010 and within budget.
- During the year the Department launched and delivered 22 new programs across a range of art forms. Significant new public funding programs were introduced between the Department in partnership with ABC Television; Australia Council for the Arts; the Department of Education and Training; the Commonwealth Department of Environment, Water, Heritage and the Arts; and the Disability Services Commission.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: A creative, sustainable and accessible culture and arts sector:					
Proportion of funding applicants satisfied with the key elements of the 'creative' funding programs ^(b)	74%	82%	78%	79%	
Proportion of Western Australians that perceive culture and arts sector (including the Screen Industry) events to be accessible	61%	56%	50%	51%	
Perceived value of culture and the arts (including the Screen Industry) to the Western Australian Community	75%	81%	75%	76%	
Proportion of triennially funded organisations within the culture and arts sector regarded as financially healthy ^(c)	20%	29%	20%	20%	1
Outcome: Western Australia's natural, cultural and documentary collections are preserved, accessible and sustainable:					
Extent to which Western Australia's natural, cultural and documentary collections, that require preservation, are preserved	83%	97%	76%	83%	2
The number of accesses to Western Australia's natural, cultural and documentary collections per capita ^(d)	2,534	2,578	2,152	2,230	3
Percentage of clients satisfied with the services associated with accessing Western Australia's natural, cultural and documentary collections	86%	86%	87%	88%	
Value of collection renewal, content development, expansion and/or maintaining the physical integrity of the collection as a proportion of collection value	6%	6%	7%	6%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) This indicator is measured via a survey of funding applicants. The measurement of the 'creative' funding program element is based on 'the cultural values, preferences, and realities of residents and other stakeholders in a given community' (Arts, culture and communities: a framework for measurement: The Urban Institute 2002).

(c) In order to meet the 'financial health' indicator, triennially funded organisations must be able to demonstrate they meet all of the following criteria: that reserves held are greater than 20 per cent of turnover; that Current Assets are at least two times the value of Current Liabilities; and that cash reserves are sufficient to meet expenses for a minimum of 10 weeks.

(d) Population (Per Capita) based on ABS Data table 3101.1 (WA): 2007-08 = 2,112,872; 2008-09 = 2,188,500 and 2009-10 = 2,163,200.

Explanation of Significant Movements

(Notes)

1. This indicator is based on the financial health of the 25 organisations, which are funded on a triennial contract basis. The 2008-09 target was set on the basis that the number of organisations meeting the set criteria would increase by two over the previous year, however, this did not occur.
2. The lower than expected result for the year is primarily due to the storage of the State archives collection not meeting nationally accepted storage parameters required throughout the year. The relative humidity in the Alexander Library Building was generally higher than acceptable and peaked during the months of December 2008, January and February 2009. This is being reviewed and is expected to be rectified.
3. The decrease in Access per Capita is mainly due to the reduced number of online visitors to the State Library of Western Australia. The drop coincides with the launch of the new website in January 2009. Numbers fell due to the new site not being as highly ranked in search engines, the most popular route to the website.

Services and Key Efficiency Indicators

1: Arts Industry Support

Development, funding and promotion of the arts industry.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 31,442	\$'000 43,951	\$'000 42,332	\$'000 32,773	1
Less Income.....	303	151	640	148	2
Net Cost of Service ^(a)	31,139	43,800	41,692	32,625	
Employees (Full Time Equivalents) ^(b)	51	46	49	49	
Efficiency Indicators					
Average Cost per Grant Application Processed	\$681	\$473	\$722	\$708	3

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

(b) The FTE allocation has been adjusted in line with whole-of-government reporting.

Explanation of Significant Movements

(Notes)

1. The reduction in total cost of services in 2009-10 compared to 2008-09 is primarily due to one-off expenditure for major arts projects and programs in 2008-09.
2. The increased income estimated in 2008-09 is due to the allocation of income from the sale of property.
3. The calculation of the average cost per grant application has increased in 2008-09 compared to budget following a change in the calculation of this indicator from one per cent of total cost of services to nine per cent of total administration costs.

2: Screen Production Industry Support

Delivery of strategic support and funding to advance the development of the screen production industry in Western Australia.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 9,790	\$'000 10,262	\$'000 12,005	\$'000 10,179	1
Less Income.....	5,828	5,217	7,229	5,301	
Net Cost of Service ^(a)	3,962	5,045	4,776	4,878	
Employees (Full Time Equivalents) ^(b)	17	20	17	17	
Efficiency Indicators					
Average Cost per Grant Application Processed	\$3,050	\$2,990	\$3,105	\$2,885	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

(b) The FTE allocation has been adjusted in line with whole-of-government reporting.

Explanation of Significant Movements

(Notes)

1. The increase in total cost of services in 2008-09 compared to budget is due to a higher level of lapsed commitments directed back into the funding program.

3: Venue Management Services

Management and promotion of performing arts venues.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 19,019	\$'000 17,691	\$'000 17,752	\$'000 18,958	1
Less Income.....	13,324	10,800	12,342	12,183	
Net Cost of Service ^(a)	5,695	6,891	5,410	6,775	
Employees (Full Time Equivalents) ^(b)	50	49	55	55	
Efficiency Indicators					
Average Cost per Performance.....	\$16,282	\$22,169	\$21,133	\$23,937	2

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

(b) The FTE allocation has been adjusted in line with whole-of-government reporting.

Explanation of Significant Movements

(Notes)

1. The increase in total cost of services in 2009-10 is primarily as result of increased operating and depreciation funding for the State Theatre Centre of Western Australia.
2. The decrease in the average cost per performance in 2009-10 is a result of an expected lower number of performances and the increase in total cost of services.

4: Art Gallery Services

Delivery of the State Art Collection and access to art gallery services and programs through visual arts advocacy, collection development, facilities and services. Services ensure that primary access to art, heritage and ideas locally, regionally and internationally are preserved and displayed for future generations.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 12,623	\$'000 12,222	\$'000 13,670	\$'000 13,334	1
Less Income.....	4,613	2,976	5,786	4,859	
Net Cost of Service ^(a)	8,010	9,246	7,884	8,475	
Employees (Full Time Equivalents) ^(b)	74	62	68	68	
Efficiency Indicators					
Average Cost of Art Gallery Services per Art Gallery Access.....	\$23	\$31	\$38	\$35	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

(b) The FTE allocation has been adjusted in line with whole-of-government reporting.

Explanation of Significant Movements

(Notes)

- The variance in income in 2008-09 is a result of the receipt of private bequests for the Art Gallery Acquisition Fund and the associated increase in interest income.

5: Library and Information Services

Delivery of library and information services through the Internet, the State Library and the public library system. Partnering with Local Governments and associated bodies to provide leadership, resources, information and other public library services. Provision of programs to ensure that Western Australia's documentary and digital heritage is collected, organised and preserved for access by future generations.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 32,724	\$'000 30,345	\$'000 29,396	\$'000 28,837	
Less Income.....	3,419	2,062	3,546	1,918	1
Net Cost of Service ^(a)	29,305	28,283	25,850	26,919	
Employees (Full Time Equivalents) ^(b)	247	237	228	228	
Efficiency Indicators					
Average Cost of State Library Services per State Library Access/Client					
Interaction	\$10	\$9	\$12	\$11	
Average Cost of State Library Services per New Collection Item	\$64	\$77	\$65	\$84	2

- May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- The FTE allocation has been adjusted in line with whole-of-government reporting.

Explanation of Significant Movements

(Notes)

- The increase in revenue in 2008-09 is a result of one-off grants received during the year and the allocation of income from the sale of property.
- The increase in the average cost of State Library services per new collection item in 2009-10 is due to the lower number of new collection items estimated to be added due to the impact of Australian dollar fluctuations.

6: Museum Services

Delivery and promotion of museum services through collection development and management, research, education and visitor services.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 27,635	\$'000 29,394	\$'000 28,153	\$'000 25,966	1
Less Income	5,844	5,569	5,976	5,206	
Net Cost of Service ^(a)	21,791	23,825	22,177	20,760	
Employees (Full Time Equivalents) ^(b)	221	207	220	220	
Efficiency Indicators					
Average Cost of Museum Services per Museum Access.....	\$30	\$34	\$33	\$30	

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) The FTE allocation has been adjusted in line with whole-of-government reporting.

Explanation of Significant Movements

(Notes)

1. The reduction in the total cost of services in 2009-10 is due to the removal of funding for the New Museum.

7: Government Recordkeeping and Archival Services

Delivery of recordkeeping services to State and Local Government agencies, improving the quality of current record management systems and provision of access to State Archives Collections by government agencies and the community.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 2,306	\$'000 2,054	\$'000 1,970	\$'000 2,009	
Less Income	110	120	198	100	
Net Cost of Service ^(a)	2,196	1,934	1,772	1,909	
Employees (Full Time Equivalents) ^(b)	25	26	27	27	
Efficiency Indicators					
Average Cost of State Records Office (SRO) Services per Access to the State Archives Collection	\$8	\$20	\$8	\$8	2
Average Cost of SRO Services per Regulatory Service	\$450	\$502	\$382	\$408	

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) The FTE allocation has been adjusted in line with whole-of-government reporting.

Explanation of Significant Movements

(Notes)

1. The original estimate for 2008-09 was based on a lower number of website visits due to technological difficulties preventing the State Records Office counting the number of visits to the State archives collection.

ASSET INVESTMENT PROGRAM

To support the delivery of the Department's services, a total of \$30.3 million is to be spent on asset investments in 2009-10, including the following:

- completion of work on the construction of the State Theatre Centre of Western Australia in Northbridge;
- continuation of the Art Gallery of Western Australia's Legacy Fund which encourages philanthropic and corporate support to build the Gallery's acquisition funds;
- planning funds for the New Museum and Cultural Centre;
- urgent maintenance on the Art Gallery Facade which will in turn initiate the revitalisation of the Cultural Centre; and
- ongoing funding for the Art Gallery art acquisition fund.

	Estimated Total Cost	Estimated Expenditure to 30-6-09	2008-09 Estimated Expenditure	2009-10 Estimated Expenditure	2010-11 Forward Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
WORKS IN PROGRESS							
Art Gallery							
Art Gallery of Western Australia Legacy Fund	15,000	10,000	10,000	2,500	2,500	-	-
Works of Art - Acquisition Program	1,840	1,536	230	-	-	-	-
State Theatre Centre.....	90,970	54,176	35,555	7,400	-	-	-
Library - Book Purchase Program.....	65,776	64,876	7,722	-	-	-	-
Museum - Welcome Wall - Stage 3	1,430	640	630	-	-	-	-
COMPLETED WORKS							
Department - Global Provision							
Capital Maintenance and Minor Works - 2008-09.....	3,000	3,000	3,000	-	-	-	-
Heritage and Maintenance Program - 2008-09	1,700	1,700	1,700	-	-	-	-
Library Materials Acquisition Program – Additional Funding 2008-09	4,355	4,355	4,355	-	-	-	-
Library - Upgrade Public and Digital Facelift of the State Library.....	4,000	4,000	4,000	-	-	-	-
Museum - Albany and Kalgoorlie Regional Museums Development	500	500	500	-	-	-	-
Perth Theatre Trust - Perth Concert Hall and His Majesty Theatre Upgrade.....	3,115	3,115	3,115	-	-	-	-
NEW WORKS							
Art Gallery							
Art Acquisition Program - 2009-10.....	230	-	-	230	-	-	-
Art Acquisition Program - 2010-11.....	230	-	-	-	230	-	-
Art Acquisition Program - 2011-12.....	230	-	-	-	-	230	-
Department							
Art Gallery Façade Maintenance	10,000	-	-	2,500	4,500	3,000	-
Global Provision							
Asset Replacement Program - 2009-10	3,000	-	-	3,000	-	-	-
Asset Replacement Program - 2010-11	3,000	-	-	-	3,000	-	-
Asset Replacement Program - 2011-12	3,000	-	-	-	-	3,000	-
Heritage and Maintenance Program - 2009-10.....	1,700	-	-	1,700	-	-	-
Heritage and Maintenance Program - 2010-11.....	1,700	-	-	-	1,700	-	-
New Museum and Perth Cultural Centre - Planning.....	5,000	-	-	5,000	-	-	-
Library							
Library Materials Acquisition Program - 2009-10.....	7,953	-	-	7,953	-	-	-
Library Materials Acquisition Program - 2010-11.....	8,170	-	-	-	8,170	-	-
Library Materials Acquisition Program - 2011-12.....	8,170	-	-	-	-	8,170	-
Total Cost of Asset Investment Program	244,069	147,898	70,807	30,283	20,100	14,400	-
FUNDED BY							
Capital Appropriation			55,730	19,330	7,392	3,230	-
Asset Sales			3,300	-	-	-	-
Drawdowns from the Holding Account			10,722	10,953	12,708	11,170	-
Internal Funds and Balances			1,055	-	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated decrease in the total cost of services of \$12.7 million (8.7 per cent) for 2009-10 compared to the 2008-09 Estimated Actual. This decrease is mainly attributable to:

- one-off Arts Funding (\$8.0 million);
- new Museum operating costs (\$2.5 million); and
- 3% Efficiency Dividend (\$1.3 million).

Income

The estimated income for 2009-10 is \$29.7 million. This represents a decrease of \$6.0 million (16.8 per cent) compared to the 2008-09 Estimated Actual. This decrease is mainly a result of one-off funding from the sale of property (\$3.3 million), a decrease in lapsed grant commitments and an estimated reduction in grant revenue.

Balance Sheet

The Department's total net asset position (total equity) is expected to increase by \$49.2 million (4.9 per cent) between the 2008-09 Estimated Actual and the 2009-10 Budget. This reflects a projected increase in total assets \$49.6 million (4.7 per cent) and an increase in total liabilities of \$0.4 million (0.7 per cent) over the same period.

The expected increase in assets is attributable to:

- land and buildings (\$32.9 million), mainly as a result of the State Theatre Centre in Northbridge and the New Museum and Cultural Centre Development;
- the State Library Book Purchase program (\$8.0 million);
- the Art Gallery Legacy Fund (\$2.5 million); and
- holding account receivables for approved future asset replacement (\$3.2 million).

Cashflow Statement

The 2009-10 closing cash assets balance of \$82.1 million represents an increase of \$2.1 million (2.6 per cent) in comparison to the 2008-09 Estimated Actual. The increase is primarily attributable to the expected increase in cash holdings from the State Theatre Centre of Western Australia.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	52,794	54,086	53,602	52,093	53,837	54,008	55,267
Grants and subsidies ^(d)	33,201	49,692	48,195	36,626	39,876	35,573	34,822
Supplies and services	18,659	16,407	17,194	15,445	18,175	17,074	17,499
Accommodation	6,704	5,315	5,315	5,711	5,956	6,529	6,786
Depreciation and amortisation	16,596	14,986	14,986	15,667	17,711	17,711	17,711
Other expenses	7,585	6,033	5,986	6,514	10,045	9,545	6,245
TOTAL COST OF SERVICES.....	135,539	146,519	145,278	132,056	145,600	140,440	138,330
Income							
Sale of goods and services	13,656	14,461	15,234	15,739	16,062	16,996	16,942
Grants and subsidies	7,031	6,332	6,877	5,702	5,814	5,930	6,048
Other revenue	12,754	6,102	13,606	8,274	8,741	8,968	8,775
Total Income.....	33,441	26,895	35,717	29,715	30,617	31,894	31,765
NET COST OF SERVICES.....	102,098	119,624	109,561	102,341	114,983	108,546	106,565
INCOME FROM STATE GOVERNMENT							
Service appropriations	92,438	111,979	113,315	104,137	114,090	111,115	109,224
Resources received free of charge	213	100	216	216	216	216	216
Liabilities assumed by the Treasurer ^(e)	-	600	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	92,651	112,679	113,531	104,353	114,306	111,331	109,440
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	(9,447)	(6,945)	3,970	2,012	(677)	2,785	2,875
Extraordinary items.....	(418)	(500)	(500)	(500)	(500)	(500)	(500)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS.....	(9,865)	(7,445)	3,470	1,512	(1,177)	2,285	2,375

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 685, 664 and 664 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Arts projects and organisations.....	24,428	30,442	30,111	26,584	29,493	26,914	26,163
Film projects and screen organisations.....	7,656	8,281	10,955	8,559	6,959	6,959	6,959
Other.....	1,117	4,081	7,129	1,483	1,886	1,700	1,700
Public non-financial corporations.....	-	6,888	-	-	1,538	-	-
TOTAL.....	33,201	49,692	48,195	36,626	39,876	35,573	34,822

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	65,984	12,264	64,739	66,751	66,174	68,959	71,834
Restricted cash	9,792	8,535	9,912	10,032	10,032	10,032	10,032
Holding account receivables	10,722	10,953	10,953	12,708	11,170	-	-
Receivables	4,255	3,503	4,255	4,255	4,255	4,255	4,255
Other	3,196	3,226	3,196	3,196	3,367	3,367	3,367
Total current assets	93,949	38,481	93,055	96,942	94,998	86,613	89,488
NON-CURRENT ASSETS							
Holding account receivables	32,189	36,524	36,524	39,785	46,628	64,641	79,929
Property, plant and equipment	305,875	362,460	366,394	398,622	422,037	442,274	457,627
Intangibles	161	544	281	401	521	641	511
Other	532,698	524,489	554,224	564,360	583,802	592,151	592,363
Total non-current assets	870,923	924,017	957,423	1,003,168	1,052,988	1,099,707	1,130,430
TOTAL ASSETS.....	964,872	962,498	1,050,478	1,100,110	1,147,986	1,186,320	1,219,918
CURRENT LIABILITIES							
Employee provisions	5,616	5,856	5,791	5,966	6,216	6,418	6,620
Payables	13,084	4,144	13,084	13,084	13,084	13,084	13,084
Other	33,904	34,384	33,164	33,284	33,384	33,384	33,384
Total current liabilities	52,604	44,384	52,039	52,334	52,684	52,886	53,088
NON-CURRENT LIABILITIES							
Employee provisions	3,121	3,322	3,248	3,375	3,597	3,697	3,797
Other	935	1,633	935	935	935	935	935
Total non-current liabilities	4,056	4,955	4,183	4,310	4,532	4,632	4,732
TOTAL LIABILITIES.....	56,660	49,339	56,222	56,644	57,216	57,518	57,820
EQUITY							
Contributed equity	146,462	204,192	202,192	221,522	228,914	232,144	232,144
Accumulated surplus/(deficit)	329,316	327,115	332,786	334,298	333,121	335,406	337,781
Reserves	432,434	381,852	459,278	487,646	528,735	561,252	592,173
Total equity.....	908,212	913,159	994,256	1,043,466	1,090,770	1,128,802	1,162,098
TOTAL LIABILITIES AND EQUITY	964,872	962,498	1,050,478	1,100,110	1,147,986	1,186,320	1,219,918

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	77,150	96,691	98,027	88,168	96,077	93,102	91,211
Capital appropriation	66,754	57,730	55,730	19,330	7,392	3,230	-
Holding account drawdowns	9,946	10,722	10,722	10,953	12,708	11,170	-
Net cash provided by State Government.....	153,850	165,143	164,479	118,451	116,177	107,502	91,211
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(51,797)	(53,034)	(53,890)	(51,521)	(53,265)	(53,436)	(54,695)
Grants and subsidies	(28,172)	(49,644)	(48,147)	(36,578)	(39,948)	(35,645)	(34,894)
Supplies and services	(19,222)	(16,486)	(17,148)	(15,409)	(18,040)	(17,139)	(17,543)
Accommodation.....	(6,704)	(5,315)	(5,315)	(5,711)	(5,956)	(6,529)	(6,786)
Other payments	(17,067)	(12,440)	(12,393)	(12,920)	(16,450)	(15,950)	(12,671)
Receipts							
Grants and subsidies	6,904	6,332	6,877	5,702	5,814	5,930	6,048
Sale of goods and services	13,460	14,461	15,234	15,739	16,062	16,996	16,942
GST receipts.....	9,934	6,388	6,388	6,388	6,388	6,388	6,388
Other receipts	14,112	6,102	10,297	8,274	8,741	9,068	8,875
Net cash from operating activities.....	(78,552)	(103,636)	(98,097)	(86,036)	(96,654)	(90,317)	(88,336)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(19,613)	(68,452)	(70,807)	(30,283)	(20,100)	(14,400)	-
Proceeds from sale of non-current assets	23	-	3,300	-	-	-	-
Net cash from investing activities.....	(19,590)	(68,452)	(67,507)	(30,283)	(20,100)	(14,400)	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(17,210)	-	-	-	-	-	-
Net cash from financing activities	(17,210)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	38,498	(6,945)	(1,125)	2,132	(577)	2,785	2,875
Cash assets at the beginning of the reporting period	42,666	33,015	81,164	80,039	82,171	81,594	84,379
Cash assets at the end of the reporting period.....	81,164	26,070	80,039	82,171	81,594	84,379	87,254

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	135,539	146,519	145,278	132,056	145,600	140,440	138,330
<i>Adjustment for Notional Superannuation.....</i>	-	(600)	-	-	-	-	-
Adjusted Total Cost of Services	135,539	145,919	145,278	132,056	145,600	140,440	138,330

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
GST Input Credits.....	7,289	4,964	4,964	4,964
GST Receipts on Sales.....	2,645	1,424	1,424	1,424
Rental Income from King Street Arts Centre.....	48	58	50	50
TOTAL.....	9,982	6,446	6,438	6,438

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

Part 12

Minister for Energy; Training

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
679	Office of Energy			
	– Delivery of Services.....	32,487	20,449	44,308
	Total	32,487	20,449	44,308
	GRAND TOTAL			
	– Delivery of Services.....	32,487	20,449	44,308
	Total.....	32,487	20,449	44,308

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OFFICE OF ENERGY

PART 12 - MINISTER FOR ENERGY; TRAINING

DIVISION 52

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 89 Net amount appropriated to deliver services	17,937	32,243	20,186	44,038	39,612	47,110	35,953
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	236	244	263	270	277	280	288
Total appropriations provided to deliver services	18,173	32,487	20,449	44,308	39,889	47,390	36,241
TOTAL APPROPRIATIONS	18,173	32,487	20,449	44,308	39,889	47,390	36,241
EXPENSES							
Total Cost of Services.....	31,502	44,397	32,831	56,391	50,343	53,805	43,645
Net Cost of Services ^(a)	19,640	34,052	22,384	45,739	39,998	47,460	36,300
CASH ASSETS ^(b)	9,599	6,547	7,450	6,226	6,241	6,241	6,241

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings	(20)	(105)	(105)	(105)	(105)
Feed-in Tariff	812	1,870	3,594	7,224	-
Expanded Solar Schools Program	-	1,500	2,000	3,000	-
3% Efficiency Dividend					
Administrative Savings Associated With Move From State To Commonwealth Renewable Energy Target	(244)	(365)	(368)	(400)	(400)
Administrative Savings Associated With Voluntary Industry Energy Efficiency Program	(110)	(185)	(160)	(135)	(135)
Total Savings.....	(354)	(550)	(528)	(535)	(535)
Other					
Energy Shortage Campaign	950	-	-	-	-
Gas Security and Supply Committee	-	250	-	-	-
Underground Power Program - Round Five	-	-	-	5,000	5,000

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	A sustainable, efficient, secure and competitive energy sector.	1. Development and Implementation of Energy Policy and Programs

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Development and Implementation of Energy Policy and Programs	31,502	44,397	32,831	56,391	50,343	53,805	43,645
Total Cost of Services	31,502	44,397	32,831	56,391	50,343	53,805	43,645

Significant Issues Impacting the Agency

- Varanus Island is a natural gas processing facility operated by Apache Energy Limited. A major gas explosion at the facility occurred on 3 June 2008. As a result, Western Australia's domestic gas supply was cut by approximately 30 per cent. The Office of Energy diverted a significant level of resources from other operations to respond to the incident.
- During the 2008-09 reporting period, the development and/or implementation of several programs and projects was delayed due to a need to have the objectives of government clarified or confirmed. A number of projects and programs planned for 2008-09 will now be undertaken during 2009-10.
- A major policy decision included a commitment to implement a feed-in tariff scheme for homeowners. The scheme will pay owners of renewable energy systems at above the market rate for the electricity they generate. This will assist system owners to recover capital costs and provides an incentive to install renewable energy systems.
- The Western Australian Solar Schools program has been operating since November 2005. As part of the original program, only government schools were eligible to apply for assistance to install photovoltaic power systems. The program has now been expanded to incorporate non-government schools.
- The Underground Power Program to convert older residential areas to underground power is an ongoing commitment. The Government has extended the commitment with the allocation of funding to a fifth round of projects. The process of inviting, assessing and accepting proposals for Round Five will be undertaken in time for projects to commence during 2011.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: A sustainable, efficient, secure and competitive energy sector:					
The extent to which policy and program development objectives for the year are achieved.....	n/a	n/a	n/a	100%	1
Kilowatt hours displaced	10,743,789	8,500,000	17,780,000	8,375,000	1
Kilowatt hours avoided.....	n/a	n/a	n/a	n/a	1
Percentage of Perth metropolitan homes serviced with underground power	47%	48%	48%	49%	1

(a) Further detail in support of the key effectiveness indicators is provided in the Annual Report.

Explanation of Significant Movements

(Notes)

- During 2008-2009, the Office of Energy reviewed its Outcome Based Management framework. Amendments to the framework were endorsed by the Under Treasurer. The amendments include new effectiveness indicators, most of which are not directly comparable to effectiveness indicators reported for previous years. Results have only been provided for indicators that have replaced a similar indicator or set of indicators. Figures provided for 2007-08 and 2008-09 are estimates and have not been audited.

Services and Key Efficiency Indicators**1: Development and implementation of energy policy and programs**

The delivery of energy policy and programs that enable the Office of Energy to perform its role as a change agent leading development and implementation of policy to meet the State's energy needs.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service ^(a)	31,502	44,397	32,831	56,391	
Less Income.....	11,862	10,345	10,447	10,652	
Net Cost of Service ^(a)	19,640	34,052	22,384	45,739	
Employees (Full Time Equivalents)	67	63	65	73	1
Efficiency Indicators					
Average Cost of Routine Policy and Program Tasks	n/a	n/a	\$3,400	\$5,400	2
Average Cost of Policy Projects and Programs.....	n/a	n/a	\$36,000	\$54,000	2
Average Cost of Processing Sustainable Energy Incentive Applications.....	n/a	n/a	\$900	\$1,300	2

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

- An increase in FTEs for 2009-2010 has been endorsed by the Minister as a result of Cabinet decisions relating to new programs and parameter changes.
- During 2008-2009, the Office of Energy reviewed its Outcome Based Management framework. Amendments to the framework were endorsed by the Under Treasurer. The amendments include new efficiency indicators which are not directly comparable to efficiency indicators reported for previous years.

ASSET INVESTMENT PROGRAM

To support the delivery of the Office of Energy's services, a computer hardware and software replacement program is maintained. Occasionally other minor capital works are undertaken, such as the refurbishment of office space to better meet the needs of the agency.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware and Software Replacement -							
2008-09 Program	165	165	165	-	-	-	-
Office Fit-out	276	276	276	-	-	-	-
NEW WORKS							
Computer Hardware and Software Replacement							
2009-10 Program	226	-	-	226	-	-	-
2010-11 Program	310	-	-	-	310	-	-
2011-12 Program	250	-	-	-	-	250	-
2012-13 Program	240	-	-	-	-	-	240
Total Cost of Asset Investment Program	1,467	441	441	226	310	250	240
FUNDED BY							
Drawdowns from the Holding Account			165	226	310	250	240
Internal Funds and Balances			276	-	-	-	-

FINANCIAL STATEMENTS

Income Statement

Expenses

Compared to the 2008-09 Budget, the Income Statement shows an estimated decrease in the 2008-09 Estimated Actual Total Cost of Services of \$11.6 million, attributable to:

- less money than anticipated being paid out in grants, subsidies and rebates; and
- lower than expected expenditure relating to supplies and services.

The cost drivers for these expenses account for a significant proportion of the increase in the 2009-10 Budget Estimate, for example, increases in the grants, subsidies and rebates paid. The table 'Details of Controlled Grants and Subsidies' provides more information relating to these estimates.

Income

Total Estimated Actual income from the State Government is estimated to be \$20.5 million for 2008-09. This represents a decrease of approximately \$12 million compared to the 2008-09 Budget. The decrease is mainly attributed to the reallocation of funding from 2008-09 to 2009-10, resulting in an anticipated increase in funding to \$44.3 million for 2009-10. However, the majority of this increase is a result of the reallocation of funding.

Balance Sheet

The Office of Energy's total net asset position (total equity) is expected to decrease by \$1.37 million between the 2008-09 Estimated Actual and the 2009-10 Budget Estimate. This reflects a projected decrease in total assets of approximately \$1.6 million that is offset slightly by decrease in total liabilities over the same period. The expected decrease in assets is mainly attributable reduced cash assets.

Cashflow Statement

The Estimated Actual 2008-09 closing cash assets balance of \$7.45 million represents a decrease of \$2.14 million in comparison to the 2007-08 Actual. This decrease is mainly a result of a greater than anticipated decrease in cash held. One factor contributing to the decrease in cash held is the purchase of non-current assets.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	5,285	7,573	6,351	8,944	9,069	9,555	9,116
Grants and subsidies ^(d)	20,599	20,664	16,921	30,082	30,766	33,844	24,655
Supplies and services	3,172	13,803	6,291	14,489	7,894	8,117	7,764
Accommodation	893	946	737	1,015	1,060	1,090	1,032
Depreciation and amortisation	77	157	157	179	191	191	180
Other expenses	1,476	1,299	2,374	1,682	1,363	1,008	898
TOTAL COST OF SERVICES	31,502	44,442	32,831	56,391	50,343	53,805	43,645
Income							
Grants and subsidies	11,594	10,000	10,102	10,307	10,000	6,000	7,000
Other revenue	268	345	345	345	345	345	345
Total Income	11,862	10,345	10,447	10,652	10,345	6,345	7,345
NET COST OF SERVICES	19,640	34,097	22,384	45,739	39,998	47,460	36,300
INCOME FROM STATE GOVERNMENT							
Service appropriations	18,173	32,487	20,449	44,308	39,889	47,390	36,241
Resources received free of charge	172	60	60	60	60	70	70
Liabilities assumed by the Treasurer ^(e)	-	45	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	18,345	32,592	20,509	44,368	39,949	47,460	36,311
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(1,295)	(1,505)	(1,875)	(1,371)	(49)	-	11
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(1,295)	(1,505)	(1,875)	(1,371)	(49)	-	11

(a) Full audited financial statements are published in the Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 67, 65 and 73 respectively.

(d) Refer Details of Controlled Grants and Subsidies table for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
State's contribution to the Underground Power Project	4,820	4,820	4,820	4,820	4,820	9,820	9,820
Commonwealth Specific Purpose Renewable Energy Funds - Renewable Remote Power Generation Program and Photovoltaic Rebate Program.....	12,042	9,250	9,250	9,457	9,150	5,200	6,200
Renewable Energy Production Subsidy	1,111	809	594	480	-	-	-
Solar Hot Water Heater Incentive Scheme.....	1,390	1,150	550	2,500	-	-	-
Solar Schools Program	252	1,865	300	1,450	1,622	-	-
Solar Schools Expanded Program	-	-	-	1,500	2,000	3,000	-
Energy Smart Government Facilitation Grants ...	119	400	100	600	300	300	300
Other Sustainable Energy Development Office Grants	443	400	230	585	415	365	365
Contribution to Australian Energy Market Commission	33	85	85	85	85	85	85
Contribution to Ministerial Council on Energy...	266	150	150	150	150	150	150
Utilities Hardship Package	-	1,735	235	6,585	8,630	7,700	7,735
Feed-in Tariff	-	-	607	1,870	3,594	7,224	-
Other grants, subsidies and transfer payments	123	-	-	-	-	-	-
TOTAL.....	20,599	20,664	16,921	30,082	30,766	33,844	24,655

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	5,353	4,254	3,405	2,359	2,269	2,370	2,392
Restricted cash	4,183	2,223	3,962	3,764	3,849	3,748	3,726
Holding account receivables	200	195	226	310	250	250	201
Receivables	2,087	337	2,089	2,089	2,089	2,089	2,089
Other	580	489	557	146	141	107	74
Total current assets	12,403	7,498	10,239	8,668	8,598	8,564	8,482
NON-CURRENT ASSETS							
Holding account receivables	660	718	687	698	639	580	580
Property, plant and equipment	-	190	98	145	258	225	285
Restricted cash	63	70	83	103	123	123	123
Other	921	270	550	404	269	253	179
Total non-current assets	1,644	1,248	1,418	1,350	1,289	1,181	1,167
TOTAL ASSETS	14,047	8,746	11,657	10,018	9,887	9,745	9,649
CURRENT LIABILITIES							
Employee provisions	678	597	697	716	736	736	736
Payables	-	100	1	1	1	1	1
Other	3,978	1,089	3,411	3,092	2,946	2,804	2,697
Total current liabilities	4,656	1,786	4,109	3,809	3,683	3,541	3,434
NON-CURRENT LIABILITIES							
Employee provisions	278	299	310	342	386	386	386
Other	1	4	1	1	1	1	1
Total non-current liabilities	279	303	311	343	387	387	387
TOTAL LIABILITIES	4,935	2,089	4,420	4,152	4,070	3,928	3,821
EQUITY							
Contributed equity	1,305	1,305	1,305	1,305	1,305	1,305	1,305
Accumulated surplus/(deficit)	7,807	5,352	5,932	4,561	4,512	4,512	4,523
Total equity	9,112	6,657	7,237	5,866	5,817	5,817	5,828
TOTAL LIABILITIES AND EQUITY	14,047	8,746	11,657	10,018	9,887	9,745	9,649

(a) Full audited financial statements are published in the Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	17,737	32,269	20,231	43,987	39,698	47,199	36,050
Holding account drawdowns	236	165	165	226	310	250	240
Net cash provided by State Government.....	17,973	32,434	20,396	44,213	40,008	47,449	36,290
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(5,136)	(7,464)	(6,287)	(8,880)	(9,005)	(9,555)	(9,116)
Grants and subsidies	(20,554)	(20,664)	(16,921)	(30,082)	(30,766)	(33,844)	(24,655)
Supplies and services	(2,714)	(13,743)	(6,219)	(14,239)	(7,863)	(7,694)	(7,376)
Accommodation.....	(893)	(946)	(737)	(1,015)	(1,060)	(1,090)	(1,032)
Other payments	(726)	(1,656)	(2,731)	(1,937)	(1,624)	(1,650)	(1,540)
Receipts							
Grants and subsidies	11,594	10,000	10,102	10,307	10,000	6,000	7,000
GST receipts.....	(779)	356	356	358	358	358	358
Other receipts	286	345	345	345	345	345	345
Net cash from operating activities.....	(18,922)	(33,772)	(22,092)	(45,143)	(39,615)	(47,130)	(36,016)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	234	(165)	(441)	(226)	(310)	(250)	(240)
Net cash from investing activities.....	234	(165)	(441)	(226)	(310)	(250)	(240)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(224)	(568)	(580)	(557)	(146)	(142)	(107)
Other proceeds	224	568	568	489	78	73	73
Net cash from financing activities.....	-	-	(12)	(68)	(68)	(69)	(34)
NET INCREASE/(DECREASE) IN CASH HELD	(715)	(1,503)	(2,149)	(1,224)	15	-	-
Cash assets at the beginning of the reporting period	10,314	8,050	9,599	7,450	6,226	6,241	6,241
Cash assets at the end of the reporting period.....	9,599	6,547	7,450	6,226	6,241	6,241	6,241

(a) Full audited financial statements are published in the Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	31,502	44,442	32,831	56,391	50,343	53,805	43,645
Adjustment for Notional Superannuation.....	-	(45)	-	-	-	-	-
Adjusted Total Cost of Services.....	31,502	44,397	32,831	56,391	50,343	53,805	43,645

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS

Commonwealth Funded Initiatives and Programs Special Purpose Account

The purpose of this Special Purpose Account is to hold funds provided by the Commonwealth Government for the purpose of providing rebates under various programs undertaken in partnership with the Office of Energy and for the purpose of conducting any other programs that assist the implementation of energy efficiency initiatives throughout Western Australia.

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Opening Balance.....	2,223	2,223	1,183	1,183
Receipts:				
Appropriations.....	-	-	-	-
Other.....	9,899	10,000	10,000	10,307
	12,122	12,223	11,183	11,490
Payments.....	10,939	10,000	10,000	10,307
CLOSING BALANCE.....	1,183	2,223	1,183	1,183

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the agency:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Australian Greenhouse Building Rating Scheme.....	5	-	-	-
Contribution to Government Vehicle Scheme.....	12	15	15	15
Grants from Commonwealth (Renewable Remote Power Generation Program and Photovoltaic Rebate Program).....	11,594	10,000	10,102	10,307
GST Input Credits.....	(779)	356	356	358
Other Revenue.....	79	100	100	100
Recoup of Program Costs.....	190	230	230	230
TOTAL.....	11,101	10,701	10,803	11,010

The moneys received and retained are to be applied to the agency's services as specified in the Budget Statements.

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INDEPENDENT MARKET OPERATOR

ASSET INVESTMENT PROGRAM

Capital expenditure of \$860,000 will be undertaken during 2009-10 for the procurement of further software enhancements and minor hardware to support the operation of the Wholesale Electricity Market (WEM) system.

The Forward Estimates provide for expenditure of \$3.1 million in 2011-12 to investigate and develop the design of a potential replacement WEM system. Any proposal for a replacement system will be developed over time in consultation with industry.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
2005-06 Market Regulator System.....	15,360	10,535	822	860	860	3,105	-
Total Cost of Asset Investment Program	15,360	10,535	822	860	860	3,105	-
FUNDED BY							
Borrowings.....			500	860	860	3,105	-
Internal Funds and Balances			322	-	-	-	-

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HORIZON POWER

ASSET INVESTMENT PROGRAM

Over the Budget and Forward Estimates Horizon Power will spend \$296.9 million on asset investment in regional areas of Western Australia. These works will improve the reliability and quality of supply for customers in regional and remote areas of the State.

Since the creation of Horizon Power, regional Western Australia has benefited from a regionally focused asset investment program that is part of a deliberate strategy to upgrade ageing infrastructure and ensure electricity is available in a safe and reliable manner to all regions in Western Australia, including remote Indigenous communities that have previously experienced unreliable power supplies.

Distribution

Across the period Horizon Power will invest \$196.5 million in its electricity distribution networks, comprising:

- \$20.9 million to regularise electricity supplies to two Indigenous communities in the Kimberley (Nookanbah and Kalumburu).
- \$12.5 million on the completion of the refurbishments of the Marble Bar and Nullagine Power stations, which both have significant solar generation capabilities (approximately 35 per cent of total generation).
- \$21.3 million for the replacement of transmission and distribution network assets in the North West Interconnected System to ensure that reliability, efficiency and safety of electricity distribution is maintained.
- \$92.7 million for Network Enhancements to ensure the regions have adequate capacity and meet regulation and compliance requirements. Major projects include:
 - \$24.4 million for a new substation and upgrades to feeders in Broome to meet the town's increasing demand.
 - \$17.0 million for interconnection of the new West Pilbara Power Station to ensure adequate capacity is available to Karratha, Dampier, Roebourne and Port Hedland.
 - \$13.0 million for additional interconnection assets for Port Hedland.
 - \$4.0 million for an additional transformer at Peg's Creek in Karratha.
 - \$28.0 million for significant network enhancements for Esperance, Hopetoun, Karratha, Kununurra and Wyndham with the remainder spread across various projects in Horizon Power's areas of operations.
- \$22.7 million on customer-driven works, which includes \$2.5 million on the second phase of the Town Reserves Regularisation Program.
- \$26.4 million on safety related projects, which includes replacement of overhead connections and addressing other safety issues in regions including Broome, Carnarvon, Esperance, Karratha, Port Hedland, South Hedland and the East Kimberley.

Other Works

Other works over the period totalling \$30.6 million are as follows:

- \$17.9 million on upgrading depots and staff housing to enable Horizon Power to deliver its works programs and provide a regional customer service presence.
- \$12.6 million on establishing and enhancing Information Technology systems and underlying business process to deliver better planning, management and customer service across all aspects of Horizon Power operations.

Reliability Driven

Horizon Power is undertaking a major program in Carnarvon involving the transition and renewal of power generation from the existing site to a new site, more suitable for the town's growth needs and future requirements, including the injection of more renewable generation. Over the period Horizon Power will spend \$69.7 million to establish the new site, install new and existing generation assets and remediate the existing site.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Distribution							
Aboriginal and Remote Communities Power Supply -							
Phase 2.....	21,978	1,088	1,088	10,612	10,278	-	-
Asset Replacement.....	39,445	12,903	7,208	9,189	6,226	4,728	1,176
Network Enhancement.....	159,522	57,732	23,715	54,138	12,564	7,789	18,232
New Connections - Customer Driven, New Capacity.....	85,644	51,645	24,866	8,861	4,059	3,941	5,831
Nullagine and Marble Bar Power Station Refurbishment.....	26,386	13,859	13,786	12,527	-	-	-
Overhead Customer Connections - Customer Driven, Public Safety	52,113	24,396	14,588	11,304	9,373	4,404	1,296
Other Works							
Other Projects.....	92,672	44,342	9,041	8,592	6,737	6,981	7,401
Supervisory Control and Data Acquisitions Network.....	5,557	4,672	2,349	750	135	-	-
Reliability Driven							
Carnarvon Power Station - Redevelopment	90,406	6,319	6,319	1,225	33,709	26,878	7,942
Total Cost of Asset Investment Program	573,723	216,956	102,960	117,198	83,081	54,721	41,878
FUNDED BY							
Borrowings.....			135,495	60,977	48,802	-	-
Internal Funds and Balances			(32,535)	56,221	34,279	54,721	41,878

SYNERGY

ASSET INVESTMENT PROGRAM

The total asset investment program over the Budget and Forward Estimates of \$28.0 million principally relates to further development and enhancement of Synergy's information technology environment. Major expenditures include:

Customer Information and Billing Systems

An allocation of \$6.0 million has been made over the Budget and Forward Estimates. This system administers Synergy's relationships with its 900,000 customers. Expenditure principally relates to continuing upgrade of the system, to provide greater service and product offerings to customers, while allowing Synergy to reduce its overall operating costs.

Product and Software Development / System Enhancements

An allocation of \$19.2 million has been made over the Budget and Forward Estimates. Expenditure principally relates to the establishment of a Synergy stand-alone information technology environment (hardware and software) as Western Power will no longer provide information technology services to Synergy. The new environment will be established on the principles of standardisation and established industry standards, which will allow effective and efficient operations into the future.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Information Technology							
Customer Information and Billing System.....	43,712	30,712	30,712	2,000	2,000	1,000	1,000
Product and Software Development.....	11,500	2,200	1,700	1,300	1,000	1,000	1,000
System Enhancements.....	34,610	8,210	2,908	3,800	3,950	3,450	3,750
Wholesale Market Systems.....	4,737	1,637	550	500	300	500	300
Property, Plant and Equipment.....	14,894	12,194	300	300	300	300	300
Total Cost of Asset Investment Program	109,453	54,953	36,170	7,900	7,550	6,250	6,350
FUNDED BY							
Internal Funds and Balances.....			36,170	7,900	7,550	6,250	6,350

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VERVE ENERGY

ASSET INVESTMENT PROGRAM

The primary functions of Verve Energy are to generate and supply electricity in the South West Interconnected System (SWIS) region. It currently owns a portfolio of thermal generating stations and gas turbines utilising coal, gas and liquids as fuel sources as well as some wind farms and photovoltaic generating systems. In addition, Verve Energy has Power Purchase Agreements with a number of Independent Power Producers.

Over the Budget and Forward Estimates Verve Energy will spend \$492.3 million on its asset investment program.

Fossil Fuel Plant Portfolio

An allocation of \$488.8 million has been made for capital works over the Budget and Forward Estimates. Major items within this total include:

- \$263.4 million for the construction of two 100 megawatt high efficiency gas turbines to be commissioned in 2011-12. These high efficiency gas turbines will contribute to the reliability of electricity supply within the SWIS as well as lowering the overall carbon intensity and improving the efficiency of our gas fired generation plant.
- \$84.9 million for coal handling plant modifications to support new coal contract arrangements that take effect from 2010-11 and other works at Muja Power Station to support reliability, efficiency and environmental targets.
- \$74.2 million, mainly for strategic spares at the Cockburn and Pinjar gas turbines as well as other plant modifications to improve gas turbine reliability.
- \$39.8 million for various works at the Kwinana Power Station.

Sustainable Energy

An allocation of \$3.5 million has been made for expenditure on wind-diesel systems situated outside of the SWIS.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Fossil Fuel Plant Portfolio	872,056	232,149	79,892	164,803	232,871	57,142	33,988
Sustainable Energy	24,914	21,215	194	980	884	1,343	294
Total Cost of Asset Investment Program	896,970	253,364	80,086	165,783	233,755	58,485	34,282
FUNDED BY							
Equity Contribution			-	58,277	187,874	17,290	-
Borrowings			80,086	4,827	-	-	-
Internal Funds and Balances			-	102,679	45,881	41,195	34,282

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WESTERN POWER

ASSET INVESTMENT PROGRAM

The total asset investment program over the Budget and Forward Estimates of \$3.0 billion principally relates to customer driven and new transmission capacity works and customer driven and new distribution capacity works. Major expenditures include:

Transmission

A total of \$1.1 billion has been allocated to transmission works over the budget period. Customer driven works is forecast at \$342.0 million with \$742.4 million for new capacity, asset replacement, public safety work and other regulatory compliance programs.

The customer driven transmission works includes connecting generators, supply to new bulk loads, system upgrades and augmentations. Partial funding of these works is provided by customer capital contributions. These works include the connection of the Binningup desalination plant, Bluewaters Power Station, expansion of the Ewington open cut coal mine near Collie and a number of renewable generation power stations.

\$742.4 million will be invested in new transmission capacity, asset replacement, and public safety programs. The Corporation's investment in network system capacity of \$584.5 million is a key component of the challenge to supply demand for electricity in the South West Interconnected System (SWIS). These include new substation works at Warwick, Baldivis, Rudds Gully and Neerabup, plus ongoing substation works at Joondanna, Wangara and Hazelmere. Transmission line works planned for the budget period include lines between Wanneroo and Wangara, West Kalgoorlie to Black Flag, Chapman to Northampton, Picton to Busselton and cut in works to connect Rudds Gully. Additional works are planned to upgrade or increase the capacity of existing terminals, substations and lines. Asset replacement works total \$65.7 million for replacement of circuit breakers, surge arrestors, current and voltage transformers and fire detection systems. \$62.0 million has been allocated to regulatory compliance expenditure for upgrades to substation safety and security, asbestos removal from substations, replacement of non-complying poles (including stays, insulators and cross arms), transformer bunding and noise mitigation works.

Distribution

A total of \$1.6 billion has been allocated to distribution works over the budget period. Customer driven works is forecast at \$548.5 million with \$1.1 billion for new capacity, asset replacement, public safety work, other regulatory compliance programs, underground power and Rural Power Improvement Program (RPIP). These works also include \$20.0 million for the purchase of land necessary for the Bunbury to Albany Gas Pipeline funded through the Royalties for Regions Fund.

The \$548.5 million invested in distribution customer driven works provides for the electricity distribution infrastructure to support growth from residential, commercial and industrial customers requiring connection to the SWIS. Typical distribution infrastructure works includes the electrification of new land subdivisions in the metropolitan, Goldfields and other SWIS regions.

Distribution capacity expansion expenditure of \$350.7 million includes installation of voltage regulators, network reinforcements and works associated with rebuilding/upgrading and installation of new feeder lines. Asset replacement expenditure of \$242.3 million includes pole and cross arm replacement, substation and transformer replacement, pole reinforcement, as well as replacement of street luminaries and cable boxes. \$249.5 million will be spent on regulatory compliance programs to improve safety, environmental, power quality, metering performance and bushfire management programs.

Over the budget period, \$215.4 million will be spent on programs for improvement in service (including reliability driven and the RPIP), metering, retrospective undergrounding of power and SCADA (Supervisory Control And Data Acquisition) and communications expenditure.

Mobile Plant, Motor Vehicle and Information Technology (IT) Replacement

\$216.8 million will be invested in additional mobile plant and motor vehicles, strategic programs and upgrades to existing IT to support the Corporation's business objectives and improvements to existing buildings.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Capitalised borrowing costs.....	76,961	14,600	14,600	15,513	16,134	15,010	15,704
Distribution							
Customer Driven.....	1,666,255	654,725	252,637	235,922	76,152	148,501	87,952
New Capacity, Asset Replacement and Public Safety	2,710,183	592,714	220,608	251,475	239,286	266,818	232,897
Rural Power Improvement Program.....	62,110	54,079	19,194	8,031	-	-	-
State Underground Power Program.....	282,365	69,099	22,712	20,078	19,280	20,000	20,000
Mobile Plant, Motor Vehicle and IT Replacement	585,702	186,559	76,628	85,333	40,323	40,704	50,395
Transmission							
Customer Driven.....	1,752,361	469,346	133,313	108,625	93,414	46,661	93,267
New Capacity, Asset Replacement and Public Safety	2,156,851	499,832	177,908	193,023	176,547	198,001	174,886
Total Cost of Asset Investment Program	9,292,788	2,540,954	917,600	918,000	661,136	735,695	675,101
FUNDED BY							
Borrowings.....			797,538	804,328	472,668	434,591	156,998
Internal Funds and Balances.....			120,062	113,672	188,468	291,104	508,103
Drawdowns from Royalties for Regions Fund ^(a)			-	-	-	10,000	10,000

(a) Regional Infrastructure and Headworks Fund.

TAFE COLLEGES

ASSET INVESTMENT PROGRAM

Six TAFE colleges are undertaking asset improvement programs in 2009-10 comprising various upgrades and improvements to accommodation and infrastructure, as well as equipment refreshment, replacement and minor works programs.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CENTRAL TAFE							
COMPLETED WORKS							
Plant and Equipment – 2008-09 Program	338	338	338	-	-	-	-
NEW WORKS							
Accommodation and Infrastructure							
25 Aberdeen Street – Entrance Re-design	2,033	-	-	-	200	1,833	-
25 Aberdeen Street – Perth Level 2	1,000	-	-	1,000	-	-	-
Acoustic Upgrade to Classrooms	270	-	-	270	-	-	-
Campus Projects	1,275	-	-	1,000	275	-	-
Leederville Building Improvements	1,000	-	-	1,000	-	-	-
Leederville Campus	2,945	-	-	2,260	485	200	-
Plant and Equipment – 2009-10 Program	184	-	-	184	-	-	-
Total Cost of Asset Investment Program	9,045	338	338	5,714	685	2,033	-
CENTRAL WEST TAFE							
WORKS IN PROGRESS							
Asset Replacement Program	1,000	200	200	200	200	200	200
Information Technology (IT) Server Replacement	225	45	45	45	45	45	45
Multi-functional Device Replacement	75	15	15	15	15	15	15
COMPLETED WORKS							
Plumbing Workshop Equipment	115	115	115	-	-	-	-
Skills Equipment	151	151	151	-	-	-	-
NEW WORKS							
Bus Replacement	42	-	-	-	-	-	42
Equipment Replacement Program	435	-	-	-	145	-	290
IT Switch Replacement	282	-	-	282	-	-	-
Wiluna Indigenous Adult Learning Centre Equipment	468	-	-	-	153	315	-
Total Cost of Asset Investment Program	2,793	526	526	542	558	575	592
CHALLENGER TAFE							
COMPLETED WORKS							
Campus Projects							
Australian Centre for Energy and Process Training							
Fit-out and Binary Distillation Tower	989	989	989	-	-	-	-
Kwinana (Automotive) Facility Fit-out	600	600	600	-	-	-	-
Metals and Engineering Equipment Upgrade	1,002	1,002	1,002	-	-	-	-
NEW WORKS							
Equipment Replacement Program	3,296	-	-	769	660	842	1,025
Total Cost of Asset Investment Program	5,887	2,591	2,591	769	660	842	1,025
GREAT SOUTHERN TAFE							
WORKS IN PROGRESS							
Equipment, Maintenance and Minor Works	2,798	562	562	559	559	559	559
Transforming Trades	562	455	455	107	-	-	-
Total Cost of Asset Investment Program	3,360	1,017	1,017	666	559	559	559

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
SWAN TAFE							
WORKS IN PROGRESS							
Trades Equipment							
Major Works	2,105	1,499	1,499	606	-	-	-
Minor Works	1,818	1,490	1,490	328	-	-	-
Rolling Refreshment Program	2,604	2,468	2,468	136	-	-	-
COMPLETED WORKS							
Accommodation - Minor Works – Demountable							
Classrooms	255	255	255	-	-	-	-
Total Cost of Asset Investment Program	6,782	5,712	5,712	1,070	-	-	-
WEST COAST COLLEGE OF TAFE							
NEW WORKS							
Beauty Training Facility and Air Conditioning	102	-	-	102	-	-	-
Building Management System.....	20	-	-	20	-	-	-
New Training Shed	160	-	-	160	-	-	-
Skills Kitchen.....	2,200	-	-	2,200	-	-	-
Wireless Network	150	-	-	55	95	-	-
Total Cost of Asset Investment Program	2,632	-	-	2,537	95	-	-
Total Cost of TAFE Colleges Asset Investment Program	30,499	10,184	10,184	11,298	2,832	4,009	2,176
FUNDED BY							
Internal Funds and Balances			10,184	11,298	2,832	4,009	2,176

Part 13

Attorney General; Minister for Corrective Services

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
699	Attorney General			
	– Delivery of Services.....	308,050	285,666	293,838
	– Capital Appropriation	54,156	33,960	13,869
	Total	362,206	319,626	307,707
719	Commissioner for Equal Opportunity			
	– Delivery of Services.....	3,071	3,135	3,205
	– Capital Appropriation	56	56	39
	Total	3,127	3,191	3,244
728	Law Reform Commission of Western Australia			
	– Delivery of Services.....	918	926	944
	Total	918	926	944
734	Office of the Director of Public Prosecutions			
	– Delivery of Services.....	26,494	26,824	27,041
	Total	26,494	26,824	27,041
743	Commissioner for Children and Young People			
	– Delivery of Services.....	2,614	2,661	2,735
	– Capital Appropriation	420	420	-
	Total	3,034	3,081	2,735
749	Office of the Information Commissioner			
	– Delivery of Services.....	1,389	1,424	1,502
	– Capital Appropriation	5	5	5
	Total	1,394	1,429	1,507

Part 13

Attorney General; Minister for Corrective Services

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
757	Corrective Services			
	– Delivery of Services.....	508,883	517,641	519,479
	– Capital Appropriation	46,129	9,240	118,520
	Total	555,012	526,881	637,999
769	Office of the Inspector of Custodial Services			
	– Delivery of Services.....	2,417	2,481	2,318
	– Capital Appropriation	20	20	22
	Total	2,437	2,501	2,340
	GRAND TOTAL			
	– Delivery of Services.....	853,836	840,758	851,062
	– Capital Appropriation	100,786	43,701	132,455
	Total.....	954,622	884,459	983,517

ATTORNEY GENERAL

PART 13 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES

DIVISION 53

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 90 Net amount appropriated to deliver services	200,120	243,064	221,103	228,304	241,211	234,348	229,170
Amount Authorised by Other Statutes							
- State Administrative Tribunal Act 2004....	4,100	4,440	4,468	4,629	4,765	4,908	5,051
- Salaries and Allowances Act 1975	21,071	23,091	22,609	22,965	23,642	24,352	25,087
- Children's Court of Western Australia Act 1988.....	328	329	326	334	343	353	363
- Criminal Injuries Compensation Act 2003.....	21,900	19,487	19,487	19,487	19,487	19,487	19,487
- District Court of Western Australia Act 1969.....	8,648	9,228	9,141	9,323	9,603	9,891	10,188
- Judges' Salaries and Pensions Act 1950.....	8,246	8,035	8,161	8,421	8,659	8,901	9,168
- Solicitor General Act 1969.....	347	346	341	346	356	367	378
- Suitor's Fund Act 1964	30	30	30	29	29	29	29
Total appropriations provided to deliver services.....	264,790	308,050	285,666	293,838	308,095	302,636	298,921
CAPITAL							
Item 163 Capital Appropriation.....	25,222	54,156	33,960	13,869	13,850	20,168	3,851
TOTAL APPROPRIATIONS	290,012	362,206	319,626	307,707	321,945	322,804	302,772
EXPENSES							
Total Cost of Services.....	370,458	408,485	400,727	411,128	418,452	416,464	415,596
Net Cost of Services ^(a)	273,148	323,490	306,734	313,286	316,013	310,589	306,939
CASH ASSETS ^(b)	46,900	17,176	19,901	8,190	8,190	8,125	8,060

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings ^(a)	(189)	(377)	(306)	(306)	(306)

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
3% Efficiency Dividend					
Salaries.....	(1,723)	(4,256)	(4,426)	(4,169)	(4,234)
Goods and Services.....	(1,763)	(3,926)	(4,029)	(4,329)	(4,453)
Funding Allocated to Program Not Implemented Due to Delay in Establishing the Legislation.....	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
<i>Total Savings</i>	<i>(4,486)</i>	<i>(9,182)</i>	<i>(9,455)</i>	<i>(9,498)</i>	<i>(9,687)</i>
Economic Audit					
Increase Civil Court Fees.....	-	(1,500)	(3,000)	(3,000)	(3,000)
Recoup of Costs from Rental Accommodation Account.....	-	(500)	(500)	(500)	(500)

(a) Includes the Office of Native Title (ONT), including in 2008-09 when the ONT was a sub-department of the Department of Treasury and Finance.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Attorney General, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The right to justice and safety for all people in Western Australia is preserved and enhanced.	1. Court and Tribunal Services 2. Advocacy, Guardianship and Administration Services 3. Trustee Services 4. Births, Deaths and Marriages 5. Services to Government 6. Legal Aid Assistance
	Resolution of Native Title matters in accordance with Government policy.	7. Native Title Policy Development, Implementation and Negotiation

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Court and Tribunal Services	244,782	258,760	265,106	267,492	275,316	285,702	287,480
2. Advocacy, Guardianship and Administration Services	3,094	3,154	3,263	3,186	3,278	3,295	3,345
3. Trustee Services	14,449	13,262	15,516	16,022	16,776	16,706	16,786
4. Births, Deaths and Marriages	4,779	6,222	6,880	6,853	7,098	7,084	7,099
5. Services to Government	69,785	62,656	61,720	60,332	61,504	59,838	60,313
6. Legal Aid Assistance	22,845	24,422	25,521	25,816	28,187	29,204	29,991
7. Native Title Policy Development, Implementation and Negotiation	10,724	40,009	22,721	31,427	26,293	14,635	10,582
Total Cost of Services	370,458	408,485	400,727	411,128	418,452	416,464	415,596

Significant Issues Impacting the Agency

- The timely implementation of legislative reforms in accordance with the State Government's law and order reform agenda is a significant priority for the Department. The *Sentencing Legislation (Transitional Provisions) Amendment Act 2008* came into operation on 14 January 2009. Submissions to prepare legislation to limit the sentencing discounts that courts can give for early pleas of guilty and to make changes to parole are currently being prepared.
- Further development of policy and legislative options are required to support additional key law and order election commitments, including the introduction of mandatory jail terms for serious assaults on police, paramedics, prison officers and public transport guards, the introduction of harsher penalties for graffiti vandalism, new measures to deal with anti-social behaviour and the development of new prostitution laws.
- Changing demographics means there are more clients requiring the services of the Public Trustee and they are likely to remain clients for a longer period of time. Similarly, the demand for services provided by the Office of the Public Advocate to vulnerable adults with decision-making difficulties has been increasing.
- Implementation of the *Acts Amendment (Consent to Medical Treatment) Act 2008* will provide a legislative basis for Enduring Powers of Guardianship and Advance Health Directives to enable people to legally nominate a trusted relative, friend or other person to make medical treatment and lifestyle decisions on their behalf should they lose capacity. Once enacted, it will bring new functions relating to the Enduring Powers of Guardianship to the Office of the Public Advocate.
- The emergence of the global economic downturn that is starting to impact on the Western Australian economy, will add to the increase in demand for services delivered by the Department. Deteriorating economic circumstances are likely to increase the volume of both civil disputes and criminal cases which will place pressures on time to trial performance indicators.
- Adoption of innovative approaches in delivering court services will be required to meet evolving community demands for better justice outcomes. This includes the increased use of technology such as audiovisual links in courtrooms, online lodgement facilities and where possible, upgrades of court facilities.
- The demand for civil and criminal enforcement services provided by the Sheriff's Office will also continue to grow as more agencies and businesses use the courts system to pursue outstanding fines and civil judgements.
- The over-representation of Indigenous people in Western Australia's criminal justice system, as victims and offenders, requires the Department to continue to improve and review the delivery of services to Indigenous people and communities. Indigenous people represent more than 40 per cent of the total adult prison population but only three per cent of the State's population and while this is a whole-of-government problem, some impact can be made by continued improvements to service delivery to effected persons.

- Responsibility for the Office of Native Title will transfer from the Department of Treasury and Finance to the Department, and will broaden the range of Indigenous issues the Department deals with and the need to ensure that native title claims are handled in a timely manner.
- The Council of Australian Governments national reform agenda contains a number of elements that directly impact on the work of the Department, in particular, business competition and regulation reforms and Indigenous reforms.
- The deterioration of paper-based records and increased awareness of identification security and identity fraud prevention has significant implications for the Registry of Births, Deaths and Marriages. The Registry is currently working to convert approximately two million paper-based births, deaths and marriages records between 1841 and 1983 to an electronic format.
- The negotiation of a new four year funding agreement with the Commonwealth Government in 2009-10 will have a significant impact upon Legal Aid's capacity to provide services on matters within the Commonwealth jurisdiction. It is anticipated that a new agreement will be in place from early 2010. Within the State jurisdiction there continues to be strong growth in demand for duty lawyer services in the Magistrates Court and for legal representation for children and their parents on child protection matters in the Children's Court. Legal Aid is pursuing alternative approaches to service delivery in each of these areas in order to maximise the efficient allocation of existing resources.

Outcomes and Key Effectiveness Indicators ^{(a) (b) (c) (d) (e)}

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: The right to justice and safety for all people in Western Australia is preserved and enhanced:					
Supreme Court - Criminal - Time to trial	33 weeks	35 weeks	35 weeks	28 weeks	1
Supreme Court - Civil - Time to trial	22 weeks	34 weeks	70 weeks	70 weeks	2
Supreme Court - Civil - Time to finalise non-trial matters	16 weeks	19 weeks	15 weeks	19 weeks	
Supreme Court - Single Judge Appeals – Time to trial.....	15 weeks	15 weeks	15 weeks	16 weeks	3
Supreme Court - Single Judge Appeals – Time to finalise trial matters	26 weeks	26 weeks	26 weeks	26 weeks	3
Court of Appeal - Criminal - Time to finalise	36 weeks	45 weeks	30 weeks	37 weeks	4
Court of Appeal - Civil - Time to finalise	42 weeks	48 weeks	50 weeks	48 weeks	
District Court - Criminal - Time to trial	47 weeks	36 weeks	34 weeks	32 weeks	5
District Court - Civil - Time to trial	102 weeks	91 weeks	84 weeks	90 weeks	6
District Court - Civil - Time to finalise non-trial matters	29 weeks	30 weeks	28 weeks	30 weeks	
State Administrative Tribunal - Time to finalise.....	13 weeks	19 weeks	14 weeks	15 weeks	
Family Court of Western Australia - Time to trial	78 weeks	70 weeks	80 weeks	80 weeks	
Family Court of Western Australia - Time to finalise non-trial matters.....	23 weeks	33 weeks	25 weeks	27 weeks	
Magistrates Court - Criminal and Civil - Time to trial	20 weeks	19 weeks	19 weeks	19 weeks	
Magistrates Court - Civil - Time to finalise non-trial matters	3 weeks	4 weeks	3 weeks	4 weeks	
Coroner's Court - Time to trial	126 weeks	128 weeks	128 weeks	128 weeks	
Coroner's Court - Time to finalise non-trial matters	22 weeks	26 weeks	26 weeks	26 weeks	
Children's Court - Criminal - Time to trial.....	17 weeks	17 weeks	17 weeks	17 weeks	
Children's Court - Civil - Time to trial	34 weeks	13 weeks	35 weeks	30 weeks	7

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Fines Enforcement Registry - Percentage of fines satisfied within 12 months:					
- fines and costs.....	28%	28%	26%	28%	
- infringements	55%	57%	57%	57%	
Proportion of customers provided with advocacy relative to the number of referrals	100%	95%	100%	95%	
The percentage of customers surveyed satisfied with information and advice by the Office of the Public Advocate	97%	90%	97%	90%	
Guardian of last resort allocated in one day	93%	95%	92%	95%	
Extent to which trustee services meet the needs of clients	79%	75%	80%	80%	8
Number of estates relative to the number of adult deaths in Western Australia...	13%	14%	13%	14%	
Percentage of estates finalised within 12 months of being reported.....	64%	67%	63%	67%	
Extent to which the Public Trustee maintains a market share in drawing wills naming the Public Trustee as executor	11%	12%	11%	12%	
Extent to which births, deaths and marriages source information is recorded error free.....	95%	97%	94%	97%	
Extent to which government departments are satisfied with legal services.....	100%	90%	90%	90%	
Extent to which legislation was drafted in a timely manner to effect the Government's legislative program	89%	88%	88%	90%	
Percentage of clients satisfied with service provided – criminal law	n/a	87%	87%	n/a	9
Percentage of clients satisfied with service provided – family law	82%	n/a	n/a	82%	9
Applications approved for a grant of aid as a percentage of all applications received	69%	70%	69%	69%	
Outcome: Resolution of Native Title matters in accordance with Government policy:					
Percentage change in number of outstanding claims awaiting resolution	0%	-7%	-12%	-5%	10
Ratio of consent determinations to litigated determinations.....	17:6	27:6	19:6	24:6	11

- (a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.
- (b) Time to trial is defined as the median time from when a matter enters the court in question to the first trial/hearing date. However in the case of the Coroner's Court it is defined as the median time from death to the first inquest hearing (for those cases where an inquest is held).
- (c) Time to finalise non-trial matters is defined as the median time from the initiation of the matter through to its date of finalisation. This excludes matters finalised by trial.
- (d) Time to finalise in the Court of Appeal and the State Administrative Tribunal is defined as the time to finalise a matter from its initiation to when a judgment is made (includes all matters).
- (e) To improve the performance measurement structure, the performance indicators for Court and Tribunal Services have been amended to include a new indicator for Single Judge Appeals in the Supreme Court. Single Judge Appeals are matters appealed from the Magistrates Court criminal jurisdiction and heard by a single Supreme Court Judge. They have previously been included with the Supreme Court General Division – Civil – Time to trial indicator.

Explanation of Significant Movements

(Notes)

1. The Supreme Court Criminal time to trial is anticipated to improve in 2009-10 with the creation of a Magistrates Court on the Supreme Court Stirling Gardens site. This will allow every criminal case within the jurisdiction of the Supreme Court to be seamlessly managed between jurisdictions from the one site.
2. The Supreme Court Civil time to trial for 2009-10 is anticipated to be significantly higher than the 2008-09 Budget. This is due to the creation of a new Single Judge Appeal indicator during 2008-09 which has resulted in all Single Judge Appeal matters being removed from this indicator.

3. The Single Judge Appeal indicators are new effectiveness indicators being published for the first time. Single Judge Appeals are matters appealed from the Magistrates Court criminal jurisdiction and heard by a single Supreme Court Judge.
4. The Court of Appeal Criminal 2009-10 Target is anticipated to show an increase in the time to finalise from the 2008-09 Estimated figures, as it is expected that the Court will finalise a higher proportion of older cases in 2009-10.
5. The District Court Criminal time to trial is anticipated to improve further in 2009-10 as the full benefits of a range of measures are realised, which include the appointment of additional judicial officers, efficiency reforms to criminal court processes and greater availability of jury and video courtrooms due to the opening of the new District Court Building.
6. The District Court Civil time to trial is variable due to the relatively low number of matters finalised by trial (approximately four per cent of all civil matters are finalised by trial in the District Court).
7. The 2008-09 Budget for the Children's Court Civil time to trial is not comparable as it was initially set to include all civil matters. Care and protection matters, where safety and future living circumstances of children are determined, are considered to be the key performance indicator for this jurisdiction.
8. This indicator was changed to include clients of the Public Trust Office wills service, therefore, the survey now measures the views of all Public Trust Office clients.
9. Criminal and family law clients are surveyed in alternate years.
10. The variance from 2009-10 Target to 2008-09 Estimated Actual results from the dismissal of a large number of claims during the year.
11. The number of consent determinations in 2008-09 is lower than expected. As the resolution rate is impacted by numerous external factors, the number of claims resolved during any one year, either by consent or litigation, is subject to a high degree of variability.

Services and Key Efficiency Indicators

1: Court and Tribunal Services

A prime task of the justice system in serving the community is the determination of cases brought before a court or tribunal. This service relates to financing the cost of delivering court facilities, administrative support and judicial staff to enable these determinations to be made. Part of this function also involves the delivery of court counselling services and a range of civil and criminal enforcement services.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 244,782	\$'000 258,760	\$'000 265,106	\$'000 267,492	
Less Income	60,053	54,443	58,373	61,739	
Net Cost of Service ^(a)	184,729	204,317	206,733	205,753	
Employees (Full Time Equivalents) ^(b)	1,095	1,207	1,235	1,202	
Efficiency Indicators					
Supreme Court - Criminal - Cost per Case ^(c)	\$27,878	\$31,755	\$27,515	\$28,861	1
Supreme Court - Civil - Cost per Case	\$7,643	\$7,987	\$6,532	\$6,452	2
Supreme Court - Single Judge Appeals - Cost per Case	n/a	n/a	n/a	\$5,205	3
Court of Appeal - Criminal - Cost per Case	\$23,145	\$19,609	\$25,447	\$24,443	4
Court of Appeal - Civil - Cost per Case	\$26,733	\$23,245	\$28,802	\$27,824	4
District Court - Criminal - Cost per Case	\$8,171	\$11,993	\$11,717	\$11,724	5
District Court - Civil - Cost per Case	\$5,015	\$7,578	\$7,627	\$7,580	5
State Administrative Tribunal - Cost per Case	\$2,758	\$2,707	\$2,684	\$2,699	
Family Court - Cost per Case	\$2,050	\$1,382	\$1,644	\$1,561	6
Magistrates Court - Criminal - Cost per Case	\$460	\$458	\$420	\$362	7
Magistrates Court - Civil - Cost per Case	\$315	\$342	\$370	\$347	
Coroner's Court - Cost per Case	\$4,603	\$3,852	\$4,089	\$4,055	

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Children's Court - Criminal - Cost per Case.....	\$268	\$260	\$239	\$227	
Children's Court - Civil - Cost per Case.....	\$355	\$428	\$423	\$436	
Fines Enforcement Registry - Cost per Enforcement.....	\$22	\$27	\$25	\$23	8

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) This includes judicial staff that are not employees of the Department.
- (c) Cost per case is calculated as the total gross cost divided by finalisations (with the exception of the Fines Enforcement Registry (FER) indicator which is based on lodgements). This measures the average cost per case for all matters finalised by the court (including matters finalised without trial and those finalised administratively). As such, this is not a measure of the cost per trial. A trial matter in itself could be expected to cost significantly in excess of the average cost figures outlined in this table.

Explanation of Significant Movements

(Notes)

1. The Supreme Court Criminal cost per case is anticipated to improve in 2009-10 from the 2008-09 Budget as a higher number of more complex matters is being prosecuted by the Director of Public Prosecutions in the Supreme Court.
2. The variations in the cost per case for Supreme Court Civil can be volatile from year to year as the notional cost for judicial pensions vary.
3. This is a new efficiency indicator.
4. Both Court of Appeal cost per case indicators are anticipated to increase in 2008-09 and 2009-10 as the rate of finalisations will be lower as more complex cases are heard by the Court of Appeal.
5. The increase in the District Court cost per case indicators from 2007-08 reflects interest charges flowing from the construction of the new District Court Building that was funded through a Public Private Partnership.
6. The Family Court of Western Australia is expected to increase the number of finalisations in 2009-10 compared to 2008-09, resulting in a reduction in the cost per case. Finalisations are now counted as finalised if the parties involved have not pursued the case any further over a 12 month period.
7. The Magistrates Court criminal cost per case is anticipated to decrease in 2009-10, as cases that are finalised increase. This growth in finalisations takes into account previous years performance, which demonstrates growth year on year.
8. The FER cost per enforcement is anticipated to improve (reduce) in 2009-10 as the expected number of infringements lodged with the FER increases.

2: Advocacy, Guardianship and Administration Services

Advocacy, guardianship and administration services protect and promote the financial interests and welfare of people with decision-making disabilities by providing:

- access to investigation and advocacy services;
- appropriate appointment of guardians and administrators and appropriate interventions in relation to enduring Powers of Attorney;
- guardianship and administration community education services; and
- guardianship and administration services provided by the Public Advocate.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 3,094	\$'000 3,154	\$'000 3,263	\$'000 3,186	
Less Income.....	129	29	53	49	
Net Cost of Service ^(a)	2,965	3,125	3,210	3,137	
Employees (Full Time Equivalents)	30	32	34	34	
Efficiency Indicators					
Average Cost of Providing Advocacy and Guardianship Services.....	\$2,287	\$2,112	\$2,150	\$2,150	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

3: Trustee Services

The Public Trustee provides funds management and investment services through the operations of the Common Account, an at-call investment facility that is backed by the State, and acts as trustee or financial administrator pursuant to the orders of courts or tribunals. It also administers the estates of people who die with or without a will, in accordance with the terms of the will or the relevant law and under the authority of the Supreme Court and conducts examinations of the accounts of administration orders as ordered by the State Administrative Tribunal.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 14,449	\$'000 13,262	\$'000 15,516	\$'000 16,022	
Less Income.....	11,492	10,199	12,074	12,390	
Net Cost of Service ^(a)	2,957	3,063	3,442	3,632	
Employees (Full Time Equivalents)	149	154	157	168	
Efficiency Indicators					
Average Cost per Deceased Estate Administered	\$1,814	\$1,746	\$1,878	\$1,984	
Average Cost per Trust Managed.....	\$1,402	\$1,265	\$1,423	\$1,592	1
Average Cost per Will Prepared.....	\$301	\$280	\$373	\$320	2

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Cost pressures associated with changes in legislation and new operational structures to the Public Trustee have resulted in an increase in the cost per unit.
2. The 2008-09 Estimated Actual cost per will prepared is higher than budget due to the introduction of additional wills services catering for after hours and regional areas. There has also been an eight per cent decline in the number of wills drawn in 2008-09.

4: Births, Deaths and Marriages

An accurate, permanent and confidential record of Western Australian births, deaths, and marriages that is available to government and the community.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 4,779	\$'000 6,222	\$'000 6,880	\$'000 6,853	
Less Income.....	7,452	6,497	7,185	7,097	
Net Cost of Service ^(a)	(2,673)	(275)	(305)	(244)	
Employees (Full Time Equivalents)	47	51	52	56	
Efficiency Indicators					
Average Cost of Registration Services.....	\$1.37	\$1.76	\$1.95	\$1.91	

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

5: Services to Government

Services directly provided by the Department to support the outcomes and activities of other government agencies.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 69,785	\$'000 62,656	\$'000 61,720	\$'000 60,332	
Less Income.....	18,123	13,820	16,301	16,429	
Net Cost of Service ^(a)	51,662	48,836	45,419	43,903	
Employees (Full Time Equivalents)	373	443	406	423	
Efficiency Indicators					
Department of Corrective Services.....	\$23,542,635	\$17,326,687	\$18,243,378	\$16,897,449	
Director of Public Prosecutions.....	\$1,495,545	\$1,721,624	\$1,296,019	\$1,178,676	
Equal Opportunity Commission	\$110,703	\$105,739	\$83,399	-	1
Freedom of Information Commissioner	\$63,401	\$59,122	\$68,977	-	1
Law Reform Commission.....	\$75,809	\$77,809	\$96,809	\$41,826	
Commissioner for Children and Young People	\$689,007	-	-	-	2
Aboriginal Policy and Services	\$6,392,818	\$7,007,003	\$4,972,588	\$5,429,787	
Solicitor General	\$782,558	\$837,362	\$746,514	\$800,607	
Other (Ex-Gratia Payments, etc)	\$2,173,730	-	-	-	
Average Cost per Legal Matter	\$2,814	\$3,100	\$3,300	\$3,400	
Average Cost per Page of Output.....	\$154	\$196	\$193	\$191	

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. The agencies are now serviced by the Office of Shared Services.
2. The Commissioner for Children and Young People has been created as a separate agency.

6: Legal Aid Assistance

The community and target groups require access to, and the provision of, quality legal services. This service contributes to the right to justice for all people in Western Australia by responding to demand for legal assistance through application of priority guidelines. This is achieved through the provision of eligibility and merit tests to enable legal representation to be provided to legally aided clients by grants of aid and assignment of cases to in-house or private practitioners. Legal advice, duty lawyer services and community legal education is provided to assist the wider community to access fair solutions to legal problems at the earliest opportunity.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^{(a) (b)}	\$'000 22,845	\$'000 24,422	\$'000 25,521	\$'000 25,816	
Less Income	-	-	-	-	
Net Cost of Service ^(a)	22,845	24,422	25,521	25,816	
Employees (Full Time Equivalents)	256	281	281	293	
Efficiency Indicators					
State Law:					
Average Cost per Call	\$17	\$18	\$18	\$18	
Average Cost per Legal Representation	\$2,089	\$2,466	\$2,452	\$2,452	
Average Cost per Legal Advice	\$125	\$125	\$137	\$137	
Average Cost per Minor Assistance	\$218	\$223	\$230	\$238	
Average Cost per Face to Face Information	\$34	\$34	\$36	\$36	
Average Cost per Duty Lawyer Service	\$105	\$108	\$118	\$122	
Average Cost per Application Processed	\$176	\$165	\$179	\$185	
Commonwealth Law:					
Average Cost per Call	\$23	\$23	\$26	\$26	
Average Cost per Legal Representation	\$3,776	\$3,412	\$3,928	\$3,904	
Average Cost per Child Support Assistance	\$1,395	\$1,306	\$1,417	\$256	1
Average Cost per Legal Advice	\$196	\$199	\$198	\$198	
Average Cost per Minor Assistance	\$187	\$222	\$195	\$210	
Average Cost per Face to Face Information	\$30	\$34	\$34	\$34	
Average Cost per Duty Lawyer Service	\$138	\$116	\$176	\$176	
Average Cost per Application Processed	\$498	\$527	\$504	\$511	

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) The 'Total Cost of Service' represents the outflow of funds from the Department to the Legal Aid Commission as the State's appropriation for State law matters, and excludes Commonwealth funding and own source revenue. Legal Aid's true total cost of service consists of delivering both State and Commonwealth law matters which amounts to approximately \$47 million.

Explanation of Significant Movements

(Notes)

1. The methodology of counting outputs from client files, which includes multiple services, has changed to individual services to align with Commonwealth reporting requirements in 2009-10.

7: Native Title Policy Development, Implementation and Negotiation

The Office implements the Governments Native Title objectives by:

- resolving Native Title determination applications and other matters by agreement and in accordance with the requirements of the *Native Title Act 1993 (Cth)* and relevant case law;
- ensuring all 'future acts' are valid;
- ensuring extinguishment and impairment of Native Title is minimised;
- ensuring certainty for all parties with an interest in claimed and determined Native Title land;
- ensuring Native Title matters are administered efficiently and consistently across all government agencies; and
- raising the level of understanding of Native Title issues within Western Australia.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 10,724	\$'000 40,009	\$'000 22,721	\$'000 31,427	
Less Income.....	61	7	7	138	
Net Cost of Service ^(a)	10,663	40,002	22,714	31,289	
Employees (Full Time Equivalents)	38	40	38	43	
Efficiency Indicators					
Average Cost per Native Title Determination.....	\$234,791	\$300,528	\$359,009	\$446,143	1
Average Cost per Native Title Application Managed.....	\$82,289	\$102,616	\$89,089	\$94,070	
Average Time Taken to Achieve Resolution of Prioritised Native Title Applications	2.02 years	2.77 years	3.65 years	2.87 years	2

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. The increased cost reflects the increased complexity and quantum of determinations.
2. The resolution rate is impacted by numerous external factors and the number of claims resolved during any one year is subject to a high degree of variability.

ASSET INVESTMENT PROGRAM

The Department's Asset Investment Program has been developed within the Strategic Asset Management Framework and is based on forecast demand for services over the 10 year period. The Program includes funded projects in the Forward Estimates period.

The refurbishment of the existing Central Law Courts building is now underway and is scheduled for completion in 2009. The refurbishment includes upgrades to the external façade, building services, courtrooms, public waiting and administration areas.

A new courthouse is planned for Kalgoorlie through the redevelopment of the former Warden's Court building and adjoining Post Office building in Hannan Street, and will restore this important and iconic heritage site in the CBD of Kalgoorlie. The new courthouse will replace the existing facility on Brookman Street. The new courthouse will be a four courtroom complex and will provide new facilities for witnesses, persons in custody, jurors, counsel and the general public. Purchase of the Post Office building is scheduled in 2009 while construction work on the upgrade of the courthouse has been deferred until 2010-11.

Implementation has begun to refresh or install audiovisual facilities in a number of court locations. This installation is aimed at enhancing the in-court audiovisual facilities to generate efficiencies in both prisoner transport costs and judicial travelling time. Delivery of services to remote regions will also be improved with audiovisual technology.

The Department is responsible for security arrangements across the court system and the associated safety of the judiciary, court staff and community. A program of works including maintaining and upgrading court custody and court security infrastructure has commenced across the State.

The Department has structured its technology strategies to improve integration across the organisation. The strategies provide for robust corporate and business systems to support day to day operations and provide ongoing support and maintenance for existing systems, including planning for their replacement.

The Public Trustee will implement the Automated Wills Drawing Application System to enable it to provide an enhanced wills drawing service to clients.

Infrastructure upgrading is directed at the refurbishment and upgrading of existing buildings, replacement of significant commercial mechanical/electrical plant and equipment, and security systems State-wide.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Administrative							
Information Projects							
Business Systems - Corporate Information Management Systems.....	8,012	5,990	605	400	500	520	602
ICT Infrastructure Upgrade.....	20,140	15,807	1,037	1,075	1,297	888	1,073
Physical Infrastructure - CBD Office Accommodation	13,439	9,625	5,396	3,814	-	-	-
Services							
Information Projects							
Court Audio / Visual Maintenance and Enhancements.....	8,916	4,041	1,206	1,175	1,200	1,230	1,270
Physical Infrastructure							
CBD Courts Construction and Central Law Courts							
Refurbishment	60,291	53,280	30,467	7,011	-	-	-
Court and Judicial Security	4,366	2,262	1,477	394	694	500	516
Kalgoorlie Court Upgrade.....	30,701	3,552	2,568	-	10,159	16,990	-
COMPLETED WORKS							
Administrative							
Information Projects							
Business Systems - Legislative Drafting and Database System (PCO).....	815	815	362	-	-	-	-
Physical Infrastructure							
Building Infrastructure and Maintenance 2008-09.....	1,028	1,028	1,028	-	-	-	-
Replacement Office Equipment 2008-09	1,650	1,650	1,650	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Services							
Physical Infrastructure							
CBD Courts Complex - Planning and Management.....	15,821	15,821	644	-	-	-	-
Kununurra Courthouse Accommodation for Magistrate and Staff	1,110	1,110	1,110	-	-	-	-
Prisoner Review Board	750	750	750	-	-	-	-
Public Trust MATE System Upgrade	4,036	4,036	3,131	-	-	-	-
NEW WORKS							
Administrative							
Physical Infrastructure							
Building Infrastructure and Maintenance 2009-10.....	1,028	-	-	1,028	-	-	-
Building Infrastructure and Maintenance 2010-11	1,031	-	-	-	1,031	-	-
Building Infrastructure and Maintenance 2011-12.....	1,065	-	-	-	-	1,065	-
Building Infrastructure and Maintenance 2012-13.....	1,140	-	-	-	-	-	1,140
Replacement Office Equipment 2009-10	1,350	-	-	1,350	-	-	-
Replacement Office Equipment 2010-11	1,400	-	-	-	1,400	-	-
Replacement Office Equipment 2011-12	1,435	-	-	-	-	1,435	-
Replacement Office Equipment 2012-13	1,482	-	-	-	-	-	1,482
Services							
Physical Infrastructure							
Carnarvon Police and Justice Complex - Planning.....	350	-	-	-	-	-	350
Public Trust MATE Automated Wills Drawing Application	280	-	-	280	-	-	-
Total Cost of Asset Investment Program	181,636	119,767	51,431	16,527	16,281	22,628	6,433
FUNDED BY							
Capital Appropriation			33,960	13,869	13,850	20,168	3,851
Drawdowns from the Holding Account			3,624	2,378	2,431	2,460	2,582
Internal Funds and Balances			13,847	280	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated increase in the Total Cost of Services of \$10.4 million (2.6 per cent) for 2009-10 compared to the 2008-09 Estimated Actual. This increase relates primarily to projected increased activity in the allocation of grants within the Native Title Facilitation and Land and Equity Funds.

Income

Total income is estimated to be \$97.8 million in 2009-10, an increase of \$3.8 million (4.1 per cent) compared to the 2008-09 Estimated Actual. This increase is mainly attributable to standard CPI escalation.

Balance Sheet

The Department's total net asset position (total equity) is expected to increase by \$2.3 million (0.6 per cent) between the 2008-09 Estimated Actual and the 2009-10 Budget Estimate. This reflects a reduction in total liabilities of \$12.4 million (-4.7 per cent) more than offsetting a reduction in total assets of \$10.2 million (-1.6 per cent).

The expected reduction in liabilities is mainly due to a reduction in the finance lease liability associated with the new District Court building.

The expected reduction in assets is mainly due to a run down of cash balances associated with the increased activity in the allocation of grants within the Native Title Facilitation and Land and Equity Funds.

Cashflow Statement

The 2009-10 closing cash assets balance of \$8.2 million represents a decrease of \$11.7 million in comparison to the 2008-09 Estimated Actual. The decrease is primarily attributable to projected increased activity in the allocation of grants within the Native Title Facilitation and Land and Equity Funds.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	180,471	166,155	179,693	184,967	192,200	189,944	194,074
Grants and subsidies ^{(d)(e)}	55,856	79,366	63,106	71,793	69,614	58,913	55,378
Supplies and services	72,118	78,961	75,393	67,496	72,877	77,417	79,363
Accommodation	27,753	26,611	26,593	31,957	28,676	28,440	28,450
Depreciation and amortisation	9,290	17,414	15,252	14,381	13,415	20,027	15,984
Other expenses ^(e)	24,970	40,952	40,690	40,534	41,670	41,723	42,347
TOTAL COST OF SERVICES	370,458	409,459	400,727	411,128	418,452	416,464	415,596
Income							
Sale of goods and services	19,886	19,925	22,347	22,712	24,314	25,864	26,914
Regulatory fees and fines	37,915	36,788	39,788	43,967	46,844	47,802	49,128
Grants and subsidies ^(f)	14,758	13,246	110	113	116	119	123
Other revenue ^(f)	24,751	15,036	31,748	31,050	31,165	32,090	32,492
Total Income	97,310	84,995	93,993	97,842	102,439	105,875	108,657
NET COST OF SERVICES	273,148	324,464	306,734	313,286	316,013	310,589	306,939
INCOME FROM STATE GOVERNMENT							
Service appropriations	264,790	308,050	285,666	293,838	308,095	302,636	298,921
Resources received free of charge	2,292	1,435	2,213	2,240	2,273	2,308	2,308
Liabilities assumed by the Treasurer ^(g)	13,157	6,574	5,600	5,600	5,600	5,600	5,600
TOTAL INCOME FROM STATE GOVERNMENT	280,239	316,059	293,479	301,678	315,968	310,544	306,829
SURPLUS/(DEFICIENCY) FOR THE PERIOD	7,091	(8,405)	(13,255)	(11,608)	(45)	(45)	(110)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	7,091	(8,405)	(13,255)	(11,608)	(45)	(45)	(110)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 1,988, 2,203 and 2,219 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Family Court Commonwealth funding expenditure moved from Grants and subsidies to Other expenses in 2008-09.

(f) Family Court Commonwealth funding revenue moved from Grants and subsidies to Other revenue in 2008-09.

(g) Following a change in accounting policy, effective from 31 December 2008, notional GESB superannuation will no longer be recognised in the financial statements.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Acts of Grace Payments.....	1,170	-	-	-	-	-	-
Criminal Injuries Compensation Payments	21,900	19,487	19,487	19,487	19,487	19,487	19,487
Defendant Costs Payments	3,167	1,085	1,040	1,108	1,130	1,150	1,150
Grants to Non-Government Organisations	116	25	25	25	25	25	25
Legal Aid Assistance Grant	22,722	24,222	25,321	25,616	27,987	28,999	29,779
Native Title Grants.....	4,971	33,445	16,086	24,429	19,799	8,081	3,759
Other Grants, Subsidies and Transfer Payments	1,810	1,102	1,147	1,128	1,186	1,171	1,178
TOTAL.....	55,856	79,366	63,106	71,793	69,614	58,913	55,378

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	45,575	17,155	18,576	6,865	6,865	6,800	6,735
Holding account receivables	3,624	2,378	2,378	2,431	2,460	2,582	-
Receivables	9,595	8,484	9,593	9,490	9,490	9,490	9,490
Other	236	236	236	236	236	236	236
Total current assets	59,030	28,253	30,783	19,022	19,051	19,108	16,461
NON-CURRENT ASSETS							
Holding account receivables	46,445	63,002	60,919	74,469	87,024	106,069	123,653
Property, plant and equipment	483,355	444,436	473,854	494,728	506,218	500,421	502,309
Intangibles	9,858	5,787	7,297	4,655	2,342	346	-
Restricted cash	1,325	21	1,325	1,325	1,325	1,325	1,325
Other	54,224	97,910	84,363	54,156	34,453	46,667	35,889
Total non-current assets	595,207	611,156	627,758	629,333	631,362	654,828	663,176
TOTAL ASSETS.....	654,237	639,409	658,541	648,355	650,413	673,936	679,637
CURRENT LIABILITIES							
Employee provisions	24,255	28,666	24,815	25,357	25,917	26,477	27,037
Payables	14,963	10,581	14,963	14,963	14,963	14,963	14,963
Other	3,870	20,737	4,336	5,246	5,975	6,742	7,548
Total current liabilities	43,088	59,984	44,114	45,566	46,855	48,182	49,548
NON-CURRENT LIABILITIES							
Employee provisions	16,783	12,353	17,823	18,881	19,921	20,961	22,001
Finance leases	223,778	173,035	205,311	190,354	176,278	177,311	176,865
Other	178	185	178	178	178	178	178
Total non-current liabilities	240,739	185,573	223,312	209,413	196,377	198,450	199,044
TOTAL LIABILITIES.....	283,827	245,557	267,426	254,979	243,232	246,632	248,592
EQUITY							
Contributed equity	67,013	120,021	100,973	114,842	128,692	148,860	152,711
Accumulated surplus/(deficit)	58,864	41,075	45,609	34,001	33,956	33,911	33,801
Reserves	244,533	232,756	244,533	244,533	244,533	244,533	244,533
Total equity	370,410	393,852	391,115	393,376	407,181	427,304	431,045
TOTAL LIABILITIES AND EQUITY	654,237	639,409	658,541	648,355	650,413	673,936	679,637

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	247,488	289,036	268,814	277,857	293,080	281,009	281,337
Capital appropriation	25,222	54,156	33,960	13,869	13,850	20,168	3,851
Holding account drawdowns	5,182	3,624	3,624	2,378	2,431	2,460	2,582
Net cash provided by State Government.....	277,892	346,816	306,398	294,104	309,361	303,637	287,770
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(163,591)	(157,648)	(172,161)	(177,390)	(184,640)	(182,384)	(186,514)
Grants and subsidies ^(c)	(56,784)	(79,366)	(63,106)	(71,038)	(69,614)	(58,913)	(55,378)
Supplies and services	(69,622)	(77,414)	(73,067)	(65,604)	(69,772)	(74,303)	(76,249)
Accommodation.....	(27,730)	(26,571)	(26,553)	(32,001)	(29,226)	(28,990)	(29,000)
Other payments ^(c)	(35,344)	(46,685)	(63,837)	(62,183)	(62,984)	(62,669)	(63,228)
Receipts							
Regulatory fees and fines.....	37,915	36,788	39,788	43,967	46,844	47,802	49,128
Grants and subsidies ^(d)	14,758	13,246	110	113	116	119	123
Sale of goods and services	19,886	19,925	22,347	22,712	24,314	25,864	26,914
GST receipts.....	14,991	23,981	23,942	22,813	22,813	22,813	22,813
Other receipts ^(d)	25,438	15,036	31,748	31,050	31,165	32,090	32,492
Net cash from operating activities.....	(240,083)	(278,708)	(280,789)	(287,561)	(290,984)	(278,571)	(278,899)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(25,258)	(58,531)	(51,431)	(16,527)	(16,281)	(22,628)	(6,433)
Proceeds from sale of non-current assets	71	-	-	-	-	-	-
Net cash from investing activities.....	(25,187)	(58,531)	(51,431)	(16,527)	(16,281)	(22,628)	(6,433)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other repayments	-	(18,591)	(1,177)	(1,727)	(2,096)	(2,503)	(2,503)
Net cash from financing activities	-	(18,591)	(1,177)	(1,727)	(2,096)	(2,503)	(2,503)
NET INCREASE/(DECREASE) IN CASH HELD	12,622	(9,014)	(26,999)	(11,711)	-	(65)	(65)
Cash assets at the beginning of the reporting period	34,278	26,190	46,900	19,901	8,190	8,190	8,125
Cash assets at the end of the reporting period.....	46,900	17,176	19,901	8,190	8,190	8,125	8,060

- (a) Full audited financial statements are published in the agency's Annual Report.
- (b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.
- (c) Family Court Commonwealth funding payments moved from Grants and subsidies to Other payments in 2008-09.
- (d) Family Court Commonwealth funding receipts moved from Grants and subsidies to Other receipts in 2008-09

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	370,458	409,459	400,727	411,128	418,452	416,464	415,596
Adjustment for Notional Superannuation.....	-	(974)	-	-	-	-	-
Adjusted Total Cost of Services	370,458	408,485	400,727	411,128	418,452	416,464	415,596

DETAILS OF ADMINISTERED TRANSACTIONS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
INCOME							
Commonwealth Grants							
Grants and subsidies ^(a)	14,518	13,298	-	-	-	-	-
Other							
Confiscation of Assets	12,559	2,135	7,500	10,000	12,500	12,500	12,500
Fines and penalties ^(b)	27,945	25,365	25,365	26,135	26,926	28,636	29,550
Other revenue ^(c)	51,718	70,824	70,824	76,172	78,768	81,041	83,382
TOTAL INCOME.....	106,740	111,622	103,689	112,307	118,194	122,177	125,432
EXPENSES							
Grants To Charitable And Other Public Bodies							
Grants and subsidies ^(a)	14,563	13,298	-	-	-	-	-
Grants paid from the Confiscation Proceeds Account	2,129	600	3,825	4,650	2,650	3,743	6,936
Other							
Confiscation expenses paid from the Confiscation Proceeds Account.....	2,400	1,535	3,675	5,350	6,850	5,821	2,693
Receipts paid into Consolidated Account ^(b)	29,745	24,545	24,545	25,291	29,056	30,676	31,498
Other expenses ^(c)	50,753	71,644	71,644	77,016	79,638	81,937	84,305
TOTAL EXPENSES.....	99,590	111,622	103,689	112,307	118,194	122,177	125,432

(a) Commonwealth Family Court grant moved from Administered Transactions to Controlled Transactions from 2008-09.

(b) Fines and penalties imposed by the Courts.

(c) Relates to collections and disbursements on behalf of other government agencies.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Family Court Grant Received from the Commonwealth	13,256	13,360	13,863	13,892
GST Receipts from Australian Taxation Office.....	11,855	22,681	22,642	21,513
GST Receipts on Sales.....	3,136	1,300	1,300	1,300
Indian Ocean Territories Grant Received from the Commonwealth	177	230	220	235
Other Grants Received.....	18	67	-	-
Proceeds From District Court Fees.....	3,130	2,987	2,960	3,614
Proceeds From Family Court Fees	2,142	2,335	2,301	2,375
Proceeds From Fines Enforcement Registry Fees.....	17,376	14,928	16,635	17,759
Proceeds From Magistrates' Court Fees	8,106	7,869	8,147	8,803
Proceeds From Other Boards and Tribunals Fees	11	34	-	-
Proceeds From Other Departmental Revenue	940	159	298	261
Proceeds From Public Trustee Common Account Surplus Interest	809	1,738	1,738	1,220
Proceeds From Public Trustee Estate Fees.....	10,468	8,446	10,041	10,862
Proceeds From Recoup of Criminal Injury Awards.....	1,220	1,347	1,347	1,471
Proceeds From Recoup of Legal Costs	2,020	700	700	400
Proceeds From Recoup of Other Costs	17,195	9,926	15,032	14,385
Proceeds From Recoup of Residential Tenancy Payments.....	1,817	2,438	2,113	2,074
Proceeds From Recoup of Salary Costs	1,983	861	653	1,576
Proceeds From Recoup of Workers Compensation Payments.....	262	204	180	180
Proceeds From Registry of Births, Deaths and Marriages Fees.....	7,380	6,705	7,099	7,026
Proceeds From Sheriff's Office Fees	111	157	157	156
Proceeds From State Administrative Tribunal Fees.....	504	508	508	547
Proceeds From State Solicitor's Fees.....	2,537	3,150	3,158	3,158
Proceeds From Supreme Court Fees	6,535	6,846	6,843	7,848
TOTAL.....	112,988	108,976	117,935	120,655

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

COMMISSIONER FOR EQUAL OPPORTUNITY

PART 13 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES

DIVISION 54

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 91 Net amount appropriated to deliver services	2,762	2,864	2,926	2,989	3,097	3,220	3,312
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	199	207	209	216	222	229	236
Total appropriations provided to deliver services	2,961	3,071	3,135	3,205	3,319	3,449	3,548
CAPITAL							
Item 164 Capital Appropriation.....	71	56	56	39	2	-	-
TOTAL APPROPRIATIONS	3,032	3,127	3,191	3,244	3,321	3,449	3,548
EXPENSES							
Total Cost of Services.....	3,620	3,532	3,616	3,709	3,577	3,694	3,793
Net Cost of Services ^(a)	2,990	3,072	3,156	3,228	3,362	3,449	3,548
CASH ASSETS ^(b)	386	431	365	342	299	299	299

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings.....	(12)	(23)	(23)	(23)	(23)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Outcomes Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The people of Western Australia are provided with information and advice about equal opportunity and human rights issues and have accessible avenues of redress under relevant legislation.	1. Provision of Information and Advice Regarding Equal Opportunity and Human Rights 2. Avenue of Redress for Unlawful Discrimination and Unreasonable Treatment

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Provision of Information and Advice Regarding Equal Opportunity and Human Rights.....	2,130	2,090	2,179	2,214	2,137	2,209	2,274
2. Avenue of Redress for Unlawful Discrimination and Unreasonable Treatment.....	1,490	1,442	1,437	1,495	1,440	1,485	1,519
Total Cost of Services	3,620	3,532	3,616	3,709	3,577	3,694	3,793

Significant Issues Impacting the Agency

- Continuous improvement of training services enables enhanced responsiveness to the diverse education and training needs of the community.
- Requests for fee for service education and training services from Government and non-government sectors continues to increase.
- Strategies are developed to prioritize the Community Education Unit's response to training requests to ensure maximum efficiency and effectiveness.
- Community engagement strategies are developed and implemented in regional and remote communities of Western Australia in response to the identified needs of the communities.
- Continuous improvement of the timeliness of dealing with complaints as the object of redress is often contingent on prompt responsiveness. The average time to close a complaint file is just under six months and 90 per cent are finalised within 12 months.

- Ability to respond to complaints which need to be fast tracked to try to secure conciliated outcomes.
- Ability to identify trends in complaints and issue appropriate promotional material to redress specific areas that need attention e.g. when there is an increased numbers of complaints such as sexual harassment. This indicates a need to refocus the information provided to the community about equal opportunity.
- Increased complaints from regional areas and a Commission response that these are best dealt with face-to-face conferences particularly when a complaint has certain sensitivities that could impact adversely on either or both parties.
- Enhancing and strengthening the information provided online, especially to provide access to young people and those not able to access traditional media, such as people with disabilities, low literacy and of non-English speaking background.
- Facilitate consistency and coordinate agency level needs and impact assessments and thereafter report on actions to correct policies and practices, which have been found to have a negative impact on Indigenous and ethnic minority groups.
- The adoption of an outcomes-based monitoring measure for substantive equality will be addressed to ensure that the actions pursued have addressed systemic issues.
- Specific agencies with similar charters such as Police and Corrective Services will form a Group or cluster of high priority agencies so that resources are maximized and agencies with similar interests can pursue substantive equality within a public policy process that is streamlined. Remaining departments will be accommodated according to a priority rating provided to them on an annual basis and will be supported through the provision of specialist training to undertake needs and impact assessments on services to the public.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: The people of Western Australia are provided with information and advice about equal opportunity and human rights issues and have accessible avenues of redress under relevant legislation:					
Community awareness of the Act and belief it is of benefit.....	77.5%	79%	77.5%	80%	
Proportion of complainants and respondents who believe the Act is a good way to resolve acts of discrimination	64.2%	75%	68.2%	70%	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. Since a widening of the definition of a complaint, more are being dismissed, possibly resulting in a higher level of dissatisfaction with the operation of the Act. These numbers are also very small, so small changes will give high percentage increases – at this stage of the year only 22 surveys have been returned. The response rate should be much higher by the end of the year as procedures are in place to follow up non-responses.

Services and Key Efficiency Indicators

1: Provision of Information and Advice Regarding Equal Opportunity and Human Rights

Dissemination of relevant and appropriate information on the *Equal Opportunity Act 1984*, other relevant laws and human rights issues generally, provision of accurate advice on equal opportunity matters and the identification of discriminatory policies and practices.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 2,130	\$'000 2,090	\$'000 2,179	\$'000 2,214	
Less Income.....	232	449	257	268	
Net Cost of Service ^(a)	1,898	1,641	1,922	1,946	
Employees (Full Time Equivalents).....	18	18	17	17	
Efficiency Indicators					
Average Cost per Presentation/Seminar/Workshop	\$2,720	\$2,749	\$3,541	\$3,200	
Average Cost per Enquiry	\$199	\$204	\$159	\$168	
Average Cost per Policy Advice and Review	\$1,136	\$1,270	\$1,809	\$1,736	
Average Cost per Publication	\$8,787	\$11,034	\$9,017	\$8,506	1

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

- The costs of printing were less than anticipated in the 2008-09 year.

2: Avenue of Redress for Unlawful Discrimination and Unreasonable Treatment

Investigating and attempting to conciliate complaints that fall within the jurisdiction of the *Equal Opportunity Act 1984* and other legislation administered by the Commissioner and providing assistance to complainants referred to the Equal Opportunity Tribunal, operating under the State Administrative Tribunal (SAT).

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 1,490	\$'000 1,442	\$'000 1,437	\$'000 1,495	
Less Income.....	398	11	203	213	
Net Cost of Service ^(a)	1,092	1,431	1,234	1,282	
Employees (Full Time Equivalents).....	13	13	13	13	
Efficiency Indicators					
Average Cost per Complaint	\$1,242	\$972	\$1,093	\$1,103	
Average Cost per Case Referred to the State Administrative Tribunal	\$4,357	\$3,442	\$3,257	\$3,191	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

ASSET INVESTMENT PROGRAM

The Commission's capital expenditure is based on a rolling replacement plan that supports the delivery of services.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware and Software							
2008-09 Program	92	92	92	-	-	-	-
NEW WORKS							
Computer Hardware and Software							
2009-10 Program	69	-	-	69	-	-	-
2010-11 Program	36	-	-	-	36	-	-
2011-12 Program	79	-	-	-	-	79	-
2012-13 Program	79	-	-	-	-	-	79
Total Cost of Asset Investment Program	355	92	92	69	36	79	79
FUNDED BY							
Capital Appropriation			56	39	2	-	-
Drawdowns from the Holding Account			36	30	34	79	79

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	2,560	2,665	2,761	2,834	2,768	2,894	3,076
Supplies and services	477	303	303	337	259	165	165
Accommodation	341	334	334	334	334	334	334
Depreciation and amortisation	38	56	56	52	45	79	79
Other expenses	204	174	162	152	171	222	139
TOTAL COST OF SERVICES	3,620	3,532	3,616	3,709	3,577	3,694	3,793
Income							
Sale of goods and services	224	425	460	481	215	245	245
Grants and subsidies	13	35	-	-	-	-	-
Other revenue	393	-	-	-	-	-	-
Total Income	630	460	460	481	215	245	245
NET COST OF SERVICES	2,990	3,072	3,156	3,228	3,362	3,449	3,548
INCOME FROM STATE GOVERNMENT							
Service appropriations	2,961	3,071	3,135	3,205	3,319	3,449	3,548
Resources received free of charge	100	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	3,061	3,071	3,135	3,205	3,319	3,449	3,548
SURPLUS/(DEFICIENCY) FOR THE PERIOD	71	(1)	(21)	(23)	(43)	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	71	(1)	(21)	(23)	(43)	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years where full listing of expenses and income was presented. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 31, 30 and 30 respectively.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	364	416	343	320	277	277	277
Holding account receivables	36	30	30	34	79	79	-
Receivables	309	118	309	309	309	309	309
Other.....	12	26	12	12	12	12	12
Total current assets	721	590	694	675	677	677	598
NON-CURRENT ASSETS							
Holding account receivables	43	96	96	145	146	181	295
Property, plant and equipment	123	265	159	176	167	167	167
Restricted cash	22	15	22	22	22	22	22
Other.....	249	25	249	249	249	249	249
Total non-current assets	437	401	526	592	584	619	733
TOTAL ASSETS.....	1,158	991	1,220	1,267	1,261	1,296	1,331
CURRENT LIABILITIES							
Employee provisions.....	248	436	275	306	341	376	411
Payables	111	115	111	111	111	111	111
Other.....	36	20	36	36	36	36	36
Total current liabilities.....	395	571	422	453	488	523	558
NON-CURRENT LIABILITIES							
Employee provisions.....	214	147	214	214	214	214	214
Other.....	8	4	8	8	8	8	8
Total non-current liabilities	222	151	222	222	222	222	222
TOTAL LIABILITIES.....	617	722	644	675	710	745	780
EQUITY							
Contributed equity	384	440	440	479	481	481	481
Accumulated surplus/(deficit)	157	(171)	136	113	70	70	70
Total equity.....	541	269	576	592	551	551	551
TOTAL LIABILITIES AND EQUITY	1,158	991	1,220	1,267	1,261	1,296	1,331

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years where full listing of expenses and income was presented. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	2,882	2,988	3,052	3,122	3,239	3,335	3,434
Capital appropriation	71	56	56	39	2	-	-
Holding account drawdowns	38	36	36	30	34	79	79
Net cash provided by State Government.....	2,991	3,080	3,144	3,191	3,275	3,414	3,513
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(2,614)	(2,638)	(2,734)	(2,803)	(2,733)	(2,850)	(3,032)
Supplies and services	(377)	(303)	(303)	(337)	(259)	(200)	(200)
Accommodation.....	(341)	(334)	(334)	(334)	(334)	(334)	(334)
Other payments	(353)	(252)	(240)	(230)	(249)	(284)	(201)
Receipts							
Grants and subsidies	-	35	-	-	-	-	-
Sale of goods and services	237	425	460	481	215	255	255
GST receipts.....	192	78	78	78	78	78	78
Other receipts	171	-	-	-	-	-	-
Net cash from operating activities.....	(3,085)	(2,989)	(3,073)	(3,145)	(3,282)	(3,335)	(3,434)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(262)	(92)	(92)	(69)	(36)	(79)	(79)
Net cash from investing activities.....	(262)	(92)	(92)	(69)	(36)	(79)	(79)
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(356)	(1)	(21)	(23)	(43)	-	-
Cash assets at the beginning of the reporting period	742	432	386	365	342	299	299
Cash assets at the end of the reporting period.....	386	431	365	342	299	299	299

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years where full listing of expenses and income was presented. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
GST Input Credits	124	61	61	61
GST Receipts On Sale	68	17	17	17
Other Grants Received	171	256	256	270
Proceeds from the Provision of Community Education Services	224	169	169	176
Proceeds from the Provision of Services to the Indian Ocean Territories	13	35	35	35
TOTAL	600	538	538	559

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

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LAW REFORM COMMISSION OF WESTERN AUSTRALIA

PART 13 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES

DIVISION 55

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 92 Net amount appropriated to deliver services	901	918	926	944	971	998	1,026
Total appropriations provided to deliver services	901	918	926	944	971	998	1,026
CAPITAL							
Capital Appropriation.....	6	-	-	-	-	-	-
TOTAL APPROPRIATIONS	907	918	926	944	971	998	1,026
EXPENSES							
Total Cost of Services.....	994	918	928	944	971	998	1,026
Net Cost of Services ^(a)	991	918	928	944	971	998	1,026
CASH ASSETS ^(b)	590	596	588	588	588	588	588

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The law is reviewed as requested by the Attorney General and stakeholders are kept informed.	1. Publications on Law Reform

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Publications on Law Reform	994	918	928	944	971	998	1,026
Total Cost of Services	994	918	928	944	971	998	1,026

Significant Issues Impacting the Agency

- A significant issue is to endeavour to make law reform as meaningful and effective as possible. In order to achieve this, the Commission continues to make improvements in the areas of:
 - wide ranging and unbiased research and analysis;
 - effective communication and consultation with the public and stakeholders to identify areas of law in need of reform;
 - an accessible and user-friendly website; and
 - plain English publications.
- The Commission will continue to review its processes and practices to ensure cost effective service provision.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: The law is reviewed as requested by the Attorney General and stakeholders are kept informed:					
Progress against target timelines - The extent to which the Commission is meeting the Attorney General's law reform requests in a timely manner	96.19%	100%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Publications on Law Reform

On receipt of references from the Attorney General to review particular areas of law, the Commission examines current law and practice, consults widely, issues discussion papers for public comment and prepares reports making recommendations for reform.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 994	\$'000 918	\$'000 928	\$'000 944	
Less Income.....	3	-	-	-	
Net Cost of Service ^(a)	991	918	928	944	
Employees (Full Time Equivalents).....	5	4	4	4	
Efficiency Indicators					
Average Cost per Publication	\$127,667	\$218,025	\$220,400	\$298,933	
Total Community Contacts.....	9,084	10,000	10,000	4,000	1
Average Cost per Contact.....	\$10.93	\$4.59	\$4.64	\$11.80	1
Number of Publications on Law Reform.....	7	4	4	3	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

- The nature of the references undertaken in 2009-10 is expected to raise lower level of public response. As most of the expenses involved in providing this service to the public are fixed costs, the average cost per contact is higher than previous years.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Equipment Purchases – 2008-09 Program	10	10	10	-	-	-	-
NEW WORKS							
Computer and Equipment Purchases							
2009-10 Program	10	-	-	10	-	-	-
2010-11 Program	10	-	-	-	10	-	-
2011-12 Program	20	-	-	-	-	20	-
2012-13 Program	10	-	-	-	-	-	10
Total Cost of Asset Investment Program	60	10	10	10	10	20	10
FUNDED BY							
Drawdowns from the Holding Account			10	10	10	20	10

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	739	348	358	361	374	385	396
Supplies and services	141	390	390	390	398	372	372
Accommodation	56	75	75	75	80	95	95
Depreciation and amortisation	6	12	12	12	13	11	11
Other expenses	52	93	93	106	106	135	152
TOTAL COST OF SERVICES	994	918	928	944	971	998	1,026
Income							
Sale of goods and services	1	-	-	-	-	-	-
Other revenue	2	-	-	-	-	-	-
Total Income	3	-	-	-	-	-	-
NET COST OF SERVICES	991	918	928	944	971	998	1,026
INCOME FROM STATE GOVERNMENT							
Service appropriations	901	918	926	944	971	998	1,026
Resources received free of charge	73	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	974	918	926	944	971	998	1,026
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(17)	-	(2)	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(17)	-	(2)	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 5, 4 and 4 respectively.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	590	596	588	588	588	588	588
Holding account receivables	10	10	10	10	20	10	-
Receivables	1	2	1	1	1	1	1
Other.....	4	-	4	4	4	4	4
Total current assets	605	608	603	603	613	603	593
NON-CURRENT ASSETS							
Holding account receivables	3	5	5	7	-	1	12
Property, plant and equipment	16	35	14	12	9	18	17
Total non-current assets	19	40	19	19	9	19	29
TOTAL ASSETS.....	624	648	622	622	622	622	622
CURRENT LIABILITIES							
Employee provisions.....	27	27	27	27	27	27	27
Payables ^(a)	11	33	11	11	11	11	11
Other.....	6	4	6	6	6	6	6
Total current liabilities.....	44	64	44	44	44	44	44
NON-CURRENT LIABILITIES							
Employee provisions.....	24	12	24	24	24	24	24
Other.....	1	-	1	1	1	1	1
Total non-current liabilities	25	12	25	25	25	25	25
TOTAL LIABILITIES.....	69	76	69	69	69	69	69
EQUITY							
Contributed equity	17	17	17	17	17	17	17
Accumulated surplus/(deficit).....	538	555	536	536	536	536	536
Total equity.....	555	572	553	553	553	553	553
TOTAL LIABILITIES AND EQUITY	624	648	622	622	622	622	622

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	889	906	914	932	958	987	1,015
Capital appropriation	6	-	-	-	-	-	-
Holding account drawdowns	14	10	10	10	10	20	10
Net cash provided by State Government.....	909	916	924	942	968	1,007	1,025
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(724)	(348)	(358)	(361)	(374)	(385)	(396)
Supplies and services	(68)	(390)	(390)	(390)	(398)	(372)	(372)
Accommodation.....	(56)	(75)	(75)	(75)	(80)	(15)	(15)
Other payments	(96)	(128)	(128)	(141)	(141)	(250)	(267)
Receipts							
Sale of goods and services.....	1	-	-	-	-	-	-
GST receipts.....	19	35	35	35	35	35	35
Other receipts.....	2	-	-	-	-	-	-
Net cash from operating activities.....	(922)	(906)	(916)	(932)	(958)	(987)	(1,015)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	-	(10)	(10)	(10)	(10)	(20)	(10)
Proceeds from sale of non-current assets	(3)	-	-	-	-	-	-
Net cash from investing activities.....	(3)	(10)	(10)	(10)	(10)	(20)	(10)
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities.....	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(16)	-	(2)	-	-	-	-
Cash assets at the beginning of the reporting period.....	606	596	590	588	588	588	588
Cash assets at the end of the reporting period.....	590	596	588	588	588	588	588

(a) Full audited financial statements are published in the agency's Annual Report.

(a) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

PART 13 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES

DIVISION 56

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 93 Net amount appropriated to deliver services	23,604	24,226	24,533	24,682	25,380	25,852	26,535
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	2,213	2,268	2,291	2,359	2,429	2,501	2,576
Total appropriations provided to deliver services	25,817	26,494	26,824	27,041	27,809	28,353	29,111
CAPITAL							
Capital Appropriation	658	-	-	-	-	-	-
TOTAL APPROPRIATIONS	26,475	26,494	26,824	27,041	27,809	28,353	29,111
EXPENSES							
Total Cost of Services	28,438	29,397	31,699	32,168	33,686	33,730	32,938
Net Cost of Services ^(a)	25,990	27,637	28,449	28,118	28,886	29,430	30,188
CASH ASSETS ^(b)	5,049	1,624	3,519	3,600	3,681	3,762	3,843

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
3% Efficiency Dividend					
Abolition of Pre-Recording Hearings	(134)	(268)	(268)	(268)	(298)
Increased Stringency Of Prosecution Guidelines	(103)	(207)	(207)	(207)	(207)
Not Filling Vacant Positions	(195)	(405)	(422)	(438)	(468)
Total Savings	(432)	(880)	(897)	(913)	(973)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	That the people of Western Australia are provided with a fair and just criminal prosecution service.	1. Criminal Prosecutions 2. Confiscation of Assets

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Criminal Prosecutions.....	26,123	27,862	28,599	28,268	29,036	29,580	30,338
2. Confiscation of Assets	2,315	1,535	3,100	3,900	4,650	4,150	2,600
Total Cost of Services	28,438	29,397	31,699	32,168	33,686	33,730	32,938

Significant Issues Impacting the Agency

- Consolidation within the Children's Court of the prosecution of matters before the Magistrates and those before the President. This brings to a conclusion a process commenced almost nine years ago, whereby the Office assumed responsibility for prosecuting some cases before the President of the Children's Court, in light of substantial community concern that the prosecution of cases in that Court were not optimal.
- In light of the successful transition of prosecution services in the Children's Court from Police prosecutors to legally trained Public prosecutors, it is time to commence the development and implementation of an 'integration model' at the Perth Magistrates police prosecuting area, commencing with the assumption of responsibility to prosecute the more difficult cases before Magistrates using legally trained Public prosecutors.
- Applications under the *Dangerous Sex Offender Act 2006* have increased in number since the commencement of that Act. The Office has undertaken the additional workload from the Act's commencement utilising its existing resources. A level of consistency is becoming evident in the numbers of sex offenders in the prison system who require annual review and there is now a basis upon which to estimate the number of additional matters in which the Office is likely to make applications each year. The Office will seek to establish a dedicated permanent team focussed on responding to these cases.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: That the people of Western Australia are provided with a fair and just criminal prosecution service:					
Early advice to Court on charges.....	55%	70%	17%	85%	1
Establishing a case to answer	99%	98%	99%	98%	
Convictions after trial	55%	50%	62%	50%	
Satisfaction with the service provided to victims.....	n/a	tba	tba	tba	2
Satisfaction with the service provided by the Office as assessed by Courts and Defence Counsel	n/a	tba	tba	tba	3
Timely lodgement of Applications for Confiscation in relation to Declared Drug Trafficker matters.....	n/a	100%	22%	100%	4
Timely resolution of Drug Trafficker confiscations	n/a	75%	54%	75%	5

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. Change in measurement parameters after the 2009-09 Budget was prepared. The measure was changed from the number of days before the first appearance an indictment was filed to the number of days after committal that an indictment was filed.
2. The survey for 2008-09 has been undertaken by an external agency, however to-date no data has been available. The results will be included in the 2008-09 Annual Report. The 2009-10 survey is being developed in-house and benchmarks are not yet available.
3. The survey to be administered to the Judiciary is in the process of development. The survey results will be analysed in time for publication in the 2008-09 Annual Report.
4. The Key Performance Indicator (KPI) was introduced during 2008-09 and only a small data sample has been available for measurement to-date.
5. The KPI was introduced during 2008-09. The Confiscations Team has been expanded to clear a significant backlog of matters. This target is expected to be achieved in 2009-10.

Services and Key Efficiency Indicators

1: Criminal Prosecutions

The Office conducts prosecutions against people accused of serious breaches of the State's criminal laws. These prosecutions are principally conducted on indictments in the Supreme and District Courts sitting at Perth and also in major country locations. Prosecutions are conducted on behalf of the State, independently of external influences and in accordance with the law and a published statement of the Office's Prosecution Policy and Guidelines 2005.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 26,123	\$'000 27,862	\$'000 28,599	\$'000 28,268	
Less Income	144	225	150	150	
Net Cost of Service ^(a)	25,979	27,637	28,449	28,118	
Employees (Full Time Equivalents)	210	210	218	218	
Efficiency Indicators					
Cost per Prosecution	\$11,254	\$11,500	\$12,622	\$12,500	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

2: Confiscation of Assets

The Office acts effectively to institute and conduct proceedings in a just and fair manner to confiscate property acquired as a result of criminal activity, property used for criminal activity and property of declared drug traffickers. The cost of the Confiscations Unit is fully recouped from the Confiscation Account (Proceeds of Crime), administered by the Department of the Attorney General.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 2,315	\$'000 1,535	\$'000 3,100	\$'000 3,900	
Less Income	2,304	1,535	3,100	3,900	
Net Cost of Service ^(a)	11	-	-	-	
Employees (Full Time Equivalents)	17	19	18	18	
Efficiency Indicators					
Ratio of Cost to Return	18%	22%	36%	25%	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

ASSET INVESTMENT PROGRAM

The replacement of the Office's current case management system has been identified as a major initiative to enable the meeting of the objectives of providing a fair and just criminal prosecution service for the people of Western Australia and improving services to the judiciary, victims and other key stakeholders. The Office has completed the tender process for a new case management system. The chosen system is currently being configured to complement the Office requirements. The system will be fully installed and implementation completed by September 2009.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement – 2008-09 Program	217	217	217	-	-	-	-
Case Management System Replacement, IT and Records Upgrade and Compliance.....	1,017	1,017	954	-	-	-	-
Learning Management System	110	110	110	-	-	-	-
Total Cost of Asset Investment Program	1,344	1,344	1,281	-	-	-	-
FUNDED BY							
Drawdown from the Holding Account			217	-	-	-	-
Internal Funds and Balances			1,064	-	-	-	-

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	20,724	22,076	23,186	23,406	24,400	24,579	24,729
Supplies and services	3,250	2,132	2,779	2,921	3,342	3,342	2,506
Accommodation	1,894	2,145	2,241	2,324	2,325	2,325	2,295
Depreciation and amortisation	639	600	550	572	572	572	572
Other expenses	1,931	2,444	2,943	2,945	3,047	2,912	2,836
TOTAL COST OF SERVICES	28,438	29,397	31,699	32,168	33,686	33,730	32,938
Income							
Grants and subsidies	2,304	1,535	3,100	3,900	4,650	4,150	2,600
Other revenue	144	225	150	150	150	150	150
Total Income	2,448	1,760	3,250	4,050	4,800	4,300	2,750
NET COST OF SERVICES	25,990	27,637	28,449	28,118	28,886	29,430	30,188
INCOME FROM STATE GOVERNMENT							
Service appropriations	25,817	26,494	26,824	27,041	27,809	28,353	29,111
Resources received free of charge	1,533	975	975	975	975	975	975
TOTAL INCOME FROM STATE GOVERNMENT	27,350	27,469	27,799	28,016	28,784	29,328	30,086
SURPLUS/(DEFICIENCY) FOR THE PERIOD	1,360	(168)	(650)	(102)	(102)	(102)	(102)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,360	(168)	(650)	(102)	(102)	(102)	(102)

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(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 227, 236 and 236 respectively.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	4,849	1,377	3,254	3,269	3,294	3,319	3,334
Restricted cash	-	128	65	131	187	243	309
Holding account receivables	217	-	-	-	-	-	-
Receivables	148	288	148	148	148	148	148
Other	13	5	13	13	13	13	13
Total current assets	5,227	1,798	3,480	3,561	3,642	3,723	3,804
NON-CURRENT ASSETS							
Holding account receivables	1,456	1,873	1,823	2,212	2,601	2,990	3,379
Restricted cash	200	119	200	200	200	200	200
Other	5,322	5,926	4,899	4,327	3,755	3,183	2,611
Total non-current assets	6,978	7,918	6,922	6,739	6,556	6,373	6,190
TOTAL ASSETS	12,205	9,716	10,402	10,300	10,198	10,096	9,994
CURRENT LIABILITIES							
Employee provisions	2,343	2,171	2,343	2,343	2,343	2,343	2,343
Payables ^(a)	821	607	822	822	822	822	822
Other	170	256	170	170	170	170	170
Total current liabilities	3,334	3,034	3,335	3,335	3,335	3,335	3,335
NON-CURRENT LIABILITIES							
Employee provisions	1,696	1,330	1,696	1,696	1,696	1,696	1,696
Other	19	39	19	19	19	19	19
Total non-current liabilities	1,715	1,369	1,715	1,715	1,715	1,715	1,715
TOTAL LIABILITIES	5,049	4,403	5,050	5,050	5,050	5,050	5,050
EQUITY							
Contributed equity	6,973	6,973	6,973	6,973	6,973	6,973	6,973
Accumulated surplus/(deficit)	183	(1,660)	(1,621)	(1,723)	(1,825)	(1,927)	(2,029)
Total equity	7,156	5,313	5,352	5,250	5,148	5,046	4,944
TOTAL LIABILITIES AND EQUITY	12,205	9,716	10,402	10,300	10,198	10,096	9,994

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CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	25,466	26,077	26,457	26,652	27,420	27,964	28,722
Capital appropriation	658	-	-	-	-	-	-
Holding account drawdowns	148	217	217	-	-	-	-
Net cash provided by State Government.....	26,272	26,294	26,674	26,652	27,420	27,964	28,722
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(20,164)	(22,011)	(23,186)	(23,406)	(24,400)	(24,472)	(24,622)
Supplies and services	(1,717)	(1,145)	(1,891)	(2,033)	(2,454)	(2,561)	(1,725)
Accommodation.....	(1,894)	(2,144)	(2,210)	(2,269)	(2,270)	(2,270)	(2,265)
Other payments	(2,171)	(3,077)	(3,507)	(3,542)	(3,644)	(3,509)	(3,408)
Receipts							
Grants and subsidies	2,304	1,535	3,100	3,900	4,650	4,150	2,600
GST receipts.....	665	621	621	629	629	629	629
Other receipts	88	225	150	150	150	150	150
Net cash from operating activities.....	(22,889)	(25,996)	(26,923)	(26,571)	(27,339)	(27,883)	(28,641)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(767)	(217)	(1,281)	-	-	-	-
Net cash from investing activities.....	(767)	(217)	(1,281)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	2,616	81	(1,530)	81	81	81	81
Cash assets at the beginning of the reporting period	2,433	1,543	5,049	3,519	3,600	3,681	3,762
Cash assets at the end of the reporting period.....	5,049	1,624	3,519	3,600	3,681	3,762	3,843

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DETAILS OF ADMINISTERED TRANSACTIONS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
INCOME							
Other							
<i>Proceeds of Crime (Misuse of Drugs Act 1981)</i>	206	100	100	100	100	100	100
TOTAL INCOME	206	100	100	100	100	100	100
EXPENSES							
Other							
Receipts paid to the Consolidated Account.....	206	100	100	100	100	100	100
TOTAL EXPENSES	206	100	100	100	100	100	100

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Contribution from the Confiscation Account.....	2,304	1,535	3,100	3,900
GST Input Credits.....	658	619	619	627
GST Receipts on Sales.....	7	2	2	2
Miscellaneous Other and Legal Revenue.....	88	225	150	150
TOTAL	3,057	2,381	3,871	4,679

The moneys received and retained are to be applied to the Office's services as specified in the Budget Statements.

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COMMISSIONER FOR CHILDREN AND YOUNG PEOPLE

PART 13 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES

DIVISION 57

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 94 Net amount appropriated to deliver services	1,272	2,442	2,482	2,549	2,601	2,638	2,714
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	93	172	179	186	193	200	206
Total appropriations provided to deliver services	1,365	2,614	2,661	2,735	2,794	2,838	2,920
CAPITAL							
Capital Appropriation	-	420	420	-	-	-	-
TOTAL APPROPRIATIONS	1,365	3,034	3,081	2,735	2,794	2,838	2,920
EXPENSES							
Total Cost of Services	766	2,614	2,671	2,735	2,794	2,838	2,920
Net Cost of Services ^(a)	766	2,614	2,671	2,735	2,794	2,838	2,920
CASH ASSETS ^(b)	788	60	778	793	798	803	803

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The views and issues of children and young people are heard and acted upon.	1. Consultation, Research and Promotion of the Wellbeing of Children and Young People

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Consultation, Research and Promotion of the Wellbeing of Children and Young People	766	2,614	2,671	2,735	2,794	2,838	2,920
Total Cost of Services	766	2,614	2,671	2,735	2,794	2,838	2,920

Significant Issues Impacting the Agency

- Growth in the birth rate of Western Australia and its impact on services and programs that enhance the wellbeing of children and young people.
- The need for more effective collaboration and coordination in the delivery of services and programs to children and young people.
- Disparity in the level of services provided to children and young people and their families in regional Western Australia compared to metropolitan areas.
- Improved outcomes reporting for children and young people to measure the impact of Government's financial investments and to target these investments to achieve maximum benefit for children and young people and the community.
- The need to strengthen information about the Commissioner and her role online, especially to provide access to children and young people across Western Australia.
- The necessity to implement strategies to recruit and retain staff, particularly Indigenous staff, and to finalise establishment of the Commissioner's Office.

Outcomes and Key Effectiveness Indicators ^{(a) (d)}

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: The views and issues of children and young people are heard and acted upon:					
The extent to which children and young people in various regions of the State are consulted	n/a	n/a	n/a	5	
The extent to which issues impacting upon children and young people are identified through consultation and research ^{(b)(c)}	n/a	n/a	n/a	10	

(a) Further detail in support of the key effectiveness indicators is provided in the Annual Report.

(b) Consultation is the process of actively seeking the views of children and young people and reporting back to them.

(c) Research and consultation will be in key policy areas identified in the Commissioner's strategic plan and reported each year in the Annual Report.

(d) These Key Effectiveness Indicators are new in 2009-10.

Services and Key Efficiency Indicators

1: Consultation, research and promotion of the wellbeing of children and young people ^{(a) (b) (c)}

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 766	\$'000 2,614	\$'000 2,671	\$'000 2,735	
Less Income.....	-	-	-	-	
Net Cost of Service ^(a)	766	2,614	2,671	2,735	
Employees (Full Time Equivalents)	12	15	15	18	
Efficiency Indicators (b) (c)					
Average Cost per Consultation Exercise With Children and Young People.....	n/a	n/a	n/a	\$200,345	
Average Cost of Conducting Research and Consultation	n/a	n/a	n/a	\$161,276	

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) Further detail in support of the key efficiency indicators is provided in the Annual Report.
- (c) These Key Efficiency Indicators are new in 2009-10.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Accommodation Fit-out Costs	420	420	420	-	-	-	-
Total Cost of Asset Investment Program	420	420	420	-	-	-	-
FUNDED BY							
Capital Appropriation			420	-	-	-	-

FINANCIAL STATEMENTS

Income Statement

Expenses

The Other Expenses category in the Income Statement is higher due to the inclusion by the Office of Shared Services of Communication Expenses, Services and Contracts Expenses - Professional Services not elsewhere classified.

Income

Income from State Government Service Appropriations increased \$1.2 million from the 2007-08 Actual to the 2008-09 Budget. The increase is attributable to the newly-established agency being sufficiently resourced and in operation for the full 2008-09 year.

Cashflow Statement

The Cashflows from the State Government Service Appropriations increased \$1.2 million from the 2007-08 Actual to the 2008-09 Budget. The increase was attributable to the newly-established agency being sufficiently resourced and in operation for the full 2008-09 year.

The Other Payments category in the Cashflow Statement is higher due to the inclusion by the Office of Shared Services of Communication Expenses, Services and Contracts Expenses - Professional Services not elsewhere classified.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	496	1,650	1,707	1,780	1,861	1,923	1,981
Supplies and services	163	388	388	380	367	358	382
Accommodation	56	227	227	213	217	218	218
Depreciation and amortisation	7	21	21	42	42	42	42
Other expenses	44	328	328	320	307	297	297
TOTAL COST OF SERVICES	766	2,614	2,671	2,735	2,794	2,838	2,920
NET COST OF SERVICES	766	2,614	2,671	2,735	2,794	2,838	2,920
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,365	2,614	2,661	2,735	2,794	2,838	2,920
Resources received free of charge	13	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	1,378	2,614	2,661	2,735	2,794	2,838	2,920
SURPLUS/(DEFICIENCY) FOR THE PERIOD	612	-	(10)	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	612	-	(10)	-	-	-	-

(a) Full audited financial statements are published in the Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalent (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 12, 15 and 18 respectively.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	780	60	770	785	790	795	795
Receivables	20	-	20	20	20	20	20
Other.....	92	-	92	92	92	92	92
Total current assets	892	-	882	897	902	907	907
NON-CURRENT ASSETS							
Holding account receivables.....	-	21	21	63	105	147	189
Property, plant and equipment	52	-	52	52	52	52	52
Intangibles.....	14	-	14	14	14	14	14
Restricted cash	8	-	8	8	8	8	8
Other.....	-	399	399	357	315	273	231
Total non-current assets	74	420	494	494	494	494	494
TOTAL ASSETS.....	966	480	1,376	1,391	1,396	1,401	1,401
CURRENT LIABILITIES							
Employee provisions.....	89	25	89	89	89	89	89
Payables ^(a)	19	50	19	19	19	19	19
Other.....	226	10	226	241	246	251	251
Total current liabilities.....	334	85	334	349	354	359	359
NON-CURRENT LIABILITIES							
Employee provisions.....	20	50	20	20	20	20	20
Total non-current liabilities	20	50	20	20	20	20	20
TOTAL LIABILITIES.....	354	135	354	369	374	379	379
EQUITY							
Contributed equity	-	345	420	420	420	420	420
Accumulated surplus/(deficit).....	612	-	602	602	602	602	602
Total equity.....	612	345	1,022	1,022	1,022	1,022	1,022
TOTAL LIABILITIES AND EQUITY.....	966	480	1,376	1,391	1,396	1,401	1,401

(a) Full audited financial statements are published in the Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,365	2,593	2,640	2,693	2,752	2,796	2,878
Capital appropriation	-	420	420	-	-	-	-
Net cash provided by State Government.....	1,365	3,013	3,060	2,693	2,752	2,796	2,878
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(372)	(1,650)	(1,707)	(1,765)	(1,856)	(1,918)	(1,976)
Supplies and services	(93)	(388)	(388)	(380)	(367)	(358)	(382)
Accommodation.....	(11)	(227)	(227)	(213)	(217)	(218)	(218)
Other payments	(62)	(328)	(328)	(320)	(307)	(297)	(302)
Receipts							
Net cash from operating activities.....	(538)	(2,593)	(2,650)	(2,678)	(2,747)	(2,791)	(2,878)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(39)	(420)	(420)	-	-	-	-
Net cash from investing activities.....	(39)	(420)	(420)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	788	-	(10)	15	5	5	-
Cash assets at the beginning of the reporting period.....	-	60	788	778	793	798	803
Cash assets at the end of the reporting period.....	788	60	778	793	798	803	803

(a) Full audited financial statements are published in the Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

OFFICE OF THE INFORMATION COMMISSIONER

PART 13 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES

DIVISION 58

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 95 Net amount appropriated to deliver services	1,197	1,213	1,246	1,318	1,363	1,402	1,442
Amount Authorised by Other Statutes							
- Freedom of Information Act 1992	171	176	178	184	188	194	200
Total appropriations provided to deliver services	1,368	1,389	1,424	1,502	1,551	1,596	1,642
CAPITAL							
Item 165 Capital Appropriation.....	2	5	5	5	-	-	-
TOTAL APPROPRIATIONS	1,370	1,394	1,429	1,507	1,551	1,596	1,642
EXPENSES							
Total Cost of Services.....	1,363	1,430	1,502	1,571	1,620	1,665	1,711
Net Cost of Services ^(a)	1,359	1,426	1,498	1,567	1,616	1,661	1,707
CASH ASSETS ^(b)	101	45	48	48	48	48	48

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Access to documents and observance of processes in accordance with the <i>Freedom of Information Act 1992</i> .	<ol style="list-style-type: none"> 1. Resolution of Complaints 2. Advice and Awareness

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Resolution of Complaints	954	1,001	1,051	1,100	1,134	1,166	1,198
2. Advice and Awareness	409	429	451	471	486	499	513
Total Cost of Services	1,363	1,430	1,502	1,571	1,620	1,665	1,711

Significant Issues Impacting the Agency

- The *Freedom of Information Act 1992* (FOI Act) requires the Information Commissioner to make decisions on complaints quickly and with as little formality and technicality as possible. The FOI Act also encourages conciliation of complaints where possible. In light of those provisions, and while conciliation of complaints is desirable, it is preferable to resolve complaints in a timely manner. Priority has been given to resolving older complaints and as a result, all matters over 12 months old were finalised by the end of 2007-08. Only two matters over six months old remain outstanding (16 were outstanding at 1 July 2007 and five outstanding at 1 July 2008). Since 1 July 2008 the average time to resolve complaints has been halved (from 160 days to 75 days). At the same time, the satisfaction of participants has improved by over 10 per cent since 2006-07. However, the faster resolution of complaints by way of formal decision has resulted in a commensurate reduction in settlement of complaints by way of a conciliated outcome.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Access to documents and observance of processes in accordance with the <i>Freedom of Information Act 1992</i>:					
Participants satisfied with complaint resolution and external review processes adopted by the Information Commissioner	88%	90%	88%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Resolution of Complaints

Provides an independent review and complaint resolution process, which resolves cases in a timely manner and balances the competing needs and expectations of applicants, agencies and Parliament within legislative requirements prescribed by the FOI Act.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 954	\$'000 1,001	\$'000 1,051	\$'000 1,100	
Less Income	3	3	3	3	
Net Cost of Service ^(a)	951	998	1,048	1,097	
Employees (Full Time Equivalents)	8	8	8	8	
Efficiency Indicators					
Applications for External Review Resolved by Conciliation	62%	70%	61%	65%	
Average Cost per Complaint and External Review Finalised.....	\$5,869	\$6,006	\$7,054	\$6,875	1

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

- The average cost increased from the budgeted amount as the estimated number of complaints and external reviews was not reached during 2008-09 while staffing costs (the major cost factor) were not variable.

2: Advice and Awareness

Provide objective advice and information to members of the public and agency to assist in the proper lodgement and processing of applications under the FOI Act. Propose initiatives to enhance efficiency in agency administration when dealing with applications received and conduct briefings and training sessions for agency staff.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 409	\$'000 429	\$'000 451	\$'000 471	
Less Income	1	1	1	1	
Net Cost of Service ^(a)	408	428	450	470	
Employees (Full Time Equivalents)	2	2	2	2	
Efficiency Indicators					
Average Cost of Service per Application Lodged ^(b)	\$107	\$187	\$221	\$233	1

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

(b) Applications lodged, encompasses the total number of direct advisory services that were provided (telephone calls where advice is given, email advice, counter enquiries, recipients of training and briefings and other matters).

Explanation of Significant Movements

(Notes)

- The increase in the estimated actual is due to a decrease in advice units during 2008-09 due to fluctuations in the number of requests for advice and assistance received during the reporting period.

ASSET INVESTMENT PROGRAM

The Office's planned asset investment expenditure is primarily for the replacement of computer hardware and software to support the delivery of services.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement							
2007-08 Program	67	67	44	-	-	-	-
2008-09 Program	35	35	35	-	-	-	-
NEW WORKS							
Computer and Office Equipment Replacement							
2009-10 Program	40	-	-	40	-	-	-
Total Cost of Asset Investment Program	142	102	79	40	-	-	-
FUNDED BY							
Capital Appropriation			5	5	-	-	-
Drawdowns from the Holding Account			30	30	-	-	-
Internal Funds and Balances			44	5	-	-	-

FINANCIAL STATEMENTS

Income Statement

Expenses

The function of the Information Commissioner is to administer the FOI Act. The bulk of expenditure each year is for salaries and accommodation.

Income

The function of the Information Commissioner is to administer the FOI Act. All services provided by the Information Commissioner are free of charge.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	958	1,064	1,103	1,137	1,186	1,217	1,252
Supplies and services	184	127	164	169	169	171	175
Accommodation	165	160	160	190	190	201	206
Depreciation and amortisation	15	30	30	30	30	30	30
Other expenses	44	82	45	45	45	46	48
TOTAL COST OF SERVICES	1,366	1,463	1,502	1,571	1,620	1,665	1,711
Income							
Other revenue	4	4	4	4	4	4	4
Total Income	4	4	4	4	4	4	4
NET COST OF SERVICES	1,362	1,459	1,498	1,567	1,616	1,661	1,707
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,368	1,389	1,424	1,502	1,551	1,596	1,642
Resources received free of charge	60	37	65	65	65	65	65
Liabilities assumed by the Treasurer ^(d)	3	33	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	1,431	1,459	1,489	1,567	1,616	1,661	1,707
SURPLUS/(DEFICIENCY) FOR THE PERIOD	69	-	(9)	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	69	-	(9)	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 10, 10 and 10 respectively.

(d) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	92	39	39	39	39	39	39
Holding account receivables	30	30	30	-	-	-	30
Receivables	3	6	3	3	3	3	3
Other.....	4	5	4	4	4	4	4
Total current assets	129	80	76	46	46	46	76
NON-CURRENT ASSETS							
Holding account receivables	-	-	-	30	60	90	90
Property, plant and equipment	20	56	69	74	44	14	(16)
Restricted cash	9	6	9	9	9	9	9
Total non-current assets	29	62	78	113	113	113	83
TOTAL ASSETS.....	158	142	154	159	159	159	159
CURRENT LIABILITIES							
Employee provisions.....	112	182	112	112	112	112	112
Payables	76	29	76	76	76	76	76
Other.....	8	11	8	8	8	8	8
Total current liabilities.....	196	222	196	196	196	196	196
NON-CURRENT LIABILITIES							
Employee provisions.....	62	82	62	62	62	62	62
Other.....	-	2	-	-	-	-	-
Total non-current liabilities	62	84	62	62	62	62	62
TOTAL LIABILITIES.....	258	306	258	258	258	258	258
EQUITY							
Contributed equity	27	32	32	37	37	37	37
Accumulated surplus/(deficit)	(127)	(196)	(136)	(136)	(136)	(136)	(136)
Total equity.....	(100)	(164)	(104)	(99)	(99)	(99)	(99)
TOTAL LIABILITIES AND EQUITY.....	158	142	154	159	159	159	159

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,338	1,359	1,394	1,472	1,521	1,566	1,612
Capital appropriation	2	5	5	5	-	-	-
Holding account drawdowns	33	30	30	30	-	-	-
Net cash provided by State Government.....	1,373	1,394	1,429	1,507	1,521	1,566	1,612
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,048)	(983)	(1,096)	(1,125)	(1,174)	(1,205)	(1,240)
Supplies and services	(77)	(115)	(85)	(85)	(90)	(90)	(96)
Accommodation.....	(165)	(160)	(160)	(190)	(190)	(201)	(206)
Other payments	(79)	(117)	(106)	(111)	(111)	(114)	(114)
Receipts							
GST receipts.....	37	12	40	40	40	40	40
Other receipts	4	4	4	4	4	4	4
Net cash from operating activities.....	(1,328)	(1,359)	(1,403)	(1,467)	(1,521)	(1,566)	(1,612)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(21)	(35)	(79)	(40)	-	-	-
Net cash from investing activities.....	(21)	(35)	(79)	(40)	-	-	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	24	-	(53)	-	-	-	-
Cash assets at the beginning of the reporting period	77	45	101	48	48	48	48
Cash assets at the end of the reporting period.....	101	45	48	48	48	48	48

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	1,366	1,463	1,502	1,571	1,620	1,665	1,711
Adjustment for Notional Superannuation.....	(3)	(33)	-	-	-	-	-
Adjusted Total Cost of Services	1,363	1,430	1,502	1,571	1,620	1,665	1,711

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
GST Input Credits.....	37	12	40	40
Other Receipts.....	3	2	2	2
Receipts from the Executive Vehicle Scheme	1	2	2	2
TOTAL.....	41	16	44	44

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

CORRECTIVE SERVICES

PART 13 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES

DIVISION 59

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 96 Net amount appropriated to deliver services	455,317	508,131	516,861	518,677	527,183	550,487	564,650
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	739	752	780	802	829	854	880
Total appropriations provided to deliver services	456,056	508,883	517,641	519,479	528,012	551,341	565,530
CAPITAL							
Item 166 Capital Appropriation.....	53,817	46,129	9,240	118,520	66,420	35,437	5,180
TOTAL APPROPRIATIONS	509,873	555,012	526,881	637,999	594,432	586,778	570,710
EXPENSES							
Total Cost of Services.....	497,906	528,966	553,764	557,915	574,163	619,437	644,039
Net Cost of Services ^(a)	464,921	512,049	522,545	526,465	540,190	583,724	607,951
CASH ASSETS ^(b)	53,624	9,986	34,039	24,197	23,313	21,548	23,186

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Custodial Infrastructure Program	-	-	5,600	27,800	37,800
Perth Metropolitan Radio Network	-	283	320	331	343
Media and Marketing, Advertising and Consultants Savings.....	(152)	(305)	(305)	(305)	(305)
3% Efficiency Dividend					
Vacancy Management and Staffing Reviews.....	(3,455)	(4,549)	(3,620)	(3,869)	(4,005)
Overtime Reduction	(1,870)	(3,716)	(3,771)	(3,924)	(4,064)
Maintenance	(400)	-	-	-	-
Travel	(320)	(659)	(669)	(696)	(721)
Corporate Services	(146)	(296)	(300)	(313)	(325)
Training	(478)	(500)	(508)	(528)	(547)
Vehicle Management	(490)	(1,011)	(1,026)	(1,068)	(1,106)
Office Equipment.....	(39)	(81)	(1,082)	(1,085)	(1,124)
Acacia - Increased Population	-	(1,954)	(1,983)	(2,064)	(2,137)
Mahoney Program	(432)	(2,774)	(2,816)	(2,869)	(2,971)
Total Savings.....	(7,630)	(15,540)	(15,775)	(16,416)	(17,000)

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Other					
Secure Vehicle Fleet	131	465	793	827	863

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	A safe, secure and decent corrective services which contributes to community safety and reduces offenders' involvement in the justice system.	1. Adult Offender Services 2. Juvenile Offender Services

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Adult Offender Services	438,508	462,346	476,599	485,163	501,319	545,440	568,631
2. Juvenile Offender Services	59,398	66,620	77,165	72,752	72,844	73,997	75,408
Total Cost of Services	497,906	528,966	553,764	557,915	574,163	619,437	644,039

Significant Issues Impacting the Agency

- Over the last eight years, Western Australia has experienced a significant increase in the prisoner population. Allowing for nothing other than neutral growth factors this growth in prisoner population is projected to continue. The population has exceeded 4,100 and has been accommodated within a system that has been modified to a capacity of 4,217 from a design capacity of 3,462. This has resulted in continuing pressure on prison infrastructure, offender services and staff. Substantial accelerated recruitment activity has considerably alleviated staffing pressures and the Custodial Infrastructure Program will build or install 1,657 beds across the system to address capacity in the medium term.

- Indigenous incarceration remains at an undesirably high level, with 41 per cent of the adult prisoner population and 73 per cent of juvenile detainees being of Indigenous descent. The problem of Indigenous incarceration has multiple and intergenerational causes and requires a long-term whole-of-government response. Attention will be maintained on those areas where it is in the agency's power to have some influence. Development of new prison infrastructure in the Kimberley and Goldfields regions as part of the Custodial Infrastructure Program, expansion of regional youth justice services and work camps and emphasising an Indigenous perspective in departmental endeavours are key ways in which this critical issue is being addressed.
- The Custodial Infrastructure Program is the most significant custodial accommodation program in the history of the State. It will build or install 1,657 prisoner beds across the Western Australian prison system, and is funded at \$655 million across the Forward Estimates. A significant proportion of the program will be completed by the end of 2011 to address the urgent need for additional prison capacity via a number of significant projects.
- In addition to addressing capacity, a complementary model of service delivery will be introduced which comprises a number of intervention strategies aimed at reducing re-offending and making a positive difference in the lives of offenders. A high priority will be placed on reversing the steady decline in offender program delivery, which has been experienced since 2001-02.
- Most cases that come before the courts where offenders plead guilty or are convicted result in a non-custodial sentence being imposed. At any one time, there are more than 4,000 adult offenders with community-based sentences under the management of the Department, plus around 1,500 released on parole by the Prisoners Review Board. Offenders that present the highest risk to the community are closely supervised and monitored, with facilitated access to relevant programs and local services.
- Another focus will be improvement in the delivery of custodial and community-based offender programs which in recent years has not met the assessed demand for services, primarily due to challenges associated with staff attraction and retention, program demand management, improvement in needs assessment and the configuration of available programs. An emphasis on psychologist and social worker recruitment is being complemented by increased engagement of the non-government sector in the delivery of programs and a review of the model of service delivery. This tripartite approach is expected to enhance delivery capacity and the effectiveness of targeted interventions to reduce re-offending.
- Appropriate assessment and classification is a critical element of the effective management of offenders in custody. In response to the Mahoney Inquiry and Office of the Inspector of Custodial Services recommendations, new processes will be in place in the 2009-10 year which aim to improve case management, participation in programs and other rehabilitative activities.
- There is considerable evidence to show that premature entry by young people into the formal youth justice system increases the likelihood of them re-offending, and more seriously. Conversely, young people are less likely to re-offend if they are cautioned and diverted to support services when they commit an initial offence. With this in mind, services will also focus on enhanced and targeted prevention, diversion and intervention services, including intensive case management for young people with complex needs.
- A tragic death in custody involving prisoner transport in January 2008 led to a comprehensive overhaul of duty of care operating procedures, vehicle safety standards, performance measurement and monitoring arrangements for the contracted services. Progressive replacement of the entire secure vehicle fleet designed in accordance with the new safety standards will be completed in 2010.
- The contract for the provision of court security and custodial services expires in July 2011. The process for the design and scope of services and performance objectives, governance arrangements and sourcing options has commenced and will progress over the next two years to ensure continuity of service delivery upon expiry of the contract.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: A safe, secure and decent corrective services which contributes to community safety and reduces offenders' involvement in the justice system:					
Escape/abscond rate.....	0.7%	0%	0.31%	0%	
Escape rate - juveniles	0.6%	0%	0%	0%	
Rate of serious assault per 100 prisoners	0.74	<0.52	0.88	<0.51	1
Average out of cell hours.....	11.7	11.7	11.8	11.7	
Successful completion of community correction orders - adults ^(b)	59%	65%	62%	66%	
Successful completion of community-based orders - juveniles ^(b)	62%	66%	66%	67%	
Rate of return - adults	36%	37%	39%	37%	
Rate of return to detention - juveniles	50%	53%	51%	50%	
Imprisonment rate per 100,000 adult population	233	230	240	230	
Community correction rate per 100,000 adult population	343	350	337	350	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) An order is considered successfully completed if it has run its full course without breach action finalised or pending. It is calculated by dividing the number of orders that have run their course without breach action finalised or pending by the total number of orders that have been validly terminated, completed or expired.

Explanation of Significant Movements

(Notes)

- Increasing prisoner population is a contributory factor to the increase in the rate of serious assaults per 100 prisoners.

Services and Key Efficiency Indicators**1: Adult Offender Services**

An adult offender system that:

- contributes to community confidence;
- provides timely offender services;
- ensures court sanctions are completed; and
- contributes to reducing the rate of re-offending and imprisonment.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 438,508	\$'000 462,346	\$'000 476,599	\$'000 485,163	
Less Income.....	32,081	16,148	30,415	30,638	
Net Cost of Service ^(a)	406,427	446,198	446,184	454,525	
Employees (Full Time Equivalents)	3,053	3,410	3,040	3,177	
Efficiency Indicators					
Cost per Day of Keeping an Offender in Custody	\$273	\$288	\$265	\$266	
Cost per Day of Managing an Offender Through Community Supervision.....	\$24	\$29	\$31	\$34	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

2: Juvenile Offender Services

An accessible and equitable juvenile offender system which:

- diverts juveniles and offenders at risk from offending;
- provides timely intervention and resolution of justice issues;
- ensures the statutory requirements of justice are met; and
- contributes to reducing the rate of re-offending and detention.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 59,398	\$'000 66,620	\$'000 77,165	\$'000 72,752	
Less Income.....	904	769	804	812	
Net Cost of Service ^(a)	58,494	65,851	76,361	71,940	
Employees (Full Time Equivalents)	564	599	644	655	
Efficiency Indicators					
Cost per Day of Keeping a Juvenile in Detention.....	\$474	\$539	\$713	\$626	1
Cost per Day of Managing a Juvenile Through Community Supervision.....	\$78	\$85	\$98	\$101	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. The estimated decrease in budgeted expenditure for 2009-10 compared to 2008-09 reflects the impact of the Efficiency Dividend; internal movements in depreciation and unfunded cost pressures. Unlike adult offenders in custody, juveniles in detention are not currently funded on a demand basis.

ASSET INVESTMENT PROGRAM

Custodial Infrastructure Program

The key element of the Department’s Asset Investment Program is the Custodial Infrastructure Program. This program is the most significant custodial accommodation program in the history of the State. It seeks to address the urgent need for additional prison capacity via a number of significant projects. A total of \$655 million has been allocated across the Forward Estimates to build or install 1,657 prisoner beds across the Western Australian prison system. A significant proportion of these will be completed by 2011.

The program consists of:

- the Eastern Goldfields Regional Prison – a new 350 bed prison will be built adjacent to the existing prison – the existing prison will then be demolished;
- the Young Offenders Prison – an 80 bed prison for Young Offenders is being created at Rangeview through the construction of an additional 80 beds at Banksia Hill Detention Centre and the transfer of all juveniles in detention to this site;
- Acacia Prison – an additional 387 beds will be added to the existing prison;
- work camps – two new work camps (total of 50 beds) will be constructed at Warburton and in the Wheatbelt; and
- additional Prisoner accommodation (double bunking) to add or install 600 beds across the system including the expansion of Pardelup Prison Farm by an additional 64 beds and Karnet Prison by an additional 120 beds.

In addition to the projects included in the Custodial Infrastructure Program above, the Government is also progressing the construction of:

- the West Kimberley Regional Prison – to add 150 beds to the prison capacity of this region - this project is scheduled for completion by the end of 2011 at a total cost of \$150 million;
- the 40 bed Wyndham work camp at a cost of \$10.8 million;
- the refurbishment of an additional unit at Wooroloo prison to add 74 beds at a cost of \$5.7 million;
- an additional 24 bed unit at Banksia Hill at a cost of \$5.3 million; and
- the replacement and upgrade of the radio communications system which will be rolled out over the next two years at a cost of \$14.1 million.

2009-10 Focus

To support the delivery of the Department's services, a total of \$194 million is budgeted for 2009-10 including the following:

- commence the Custodial Infrastructure Program including extensive works to be undertaken on the West Kimberley Regional Prison, the Wyndham Work camp and the completion of the double bunking element;
- complete the redevelopment of a 74 cell accommodation unit at Wooroloo Prison Farm;
- complete site selection and finalise planning for two additional work camps in Warburton (30 beds) and the Wheatbelt (20 beds);
- complete the 24 bed unit at Banksia Hill Detention Centre;
- commence the roll-out of the replacement and upgrade of the radio communications system throughout the greater metropolitan area in partnership with the Western Australia Police;
- complete the remaining six Community Justice Office (CJS) upgrades in the CJS office establishment and refurbishment program; and
- continue the ongoing maintenance and infrastructure upgrade program across all of the Department's owned and leased facilities.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Adult Custodial							
Kimberley Prison 1 and Work Camp - Stage 1	160,378	7,098	7,000	89,430	38,320	25,530	-
Male Prisons							
Increased Temporary Modified Capacity 307 Beds -							
Various Locations	10,081	7,081	5,640	3,000	-	-	-
New Young Men's Prison	36,300	1,000	1,000	12,500	22,800	-	-
Wooroloo Unit 3 Refurbished as Prisoner Accommodation							
– add 50 beds.....	5,690	1,000	1,000	4,690	-	-	-
Community and Juvenile Justice							
Juvenile Accommodation Strategy (Formerly Banksia							
Hill Juvenile Detention Centre)	9,025	3,596	2,345	3,000	2,429	-	-
Replacement CJS Centre Pilbara	3,270	3,052	2,600	218	-	-	-
Corporate							
Physical Infrastructure							
Building Infrastructure and Maintenance	25,442	13,333	3,555	3,860	2,669	2,749	2,831
Replacement Office Equipment.....	7,669	1,992	1,277	1,350	1,400	1,442	1,485
System Management							
ICT Infrastructure Upgrade.....	12,454	4,825	2,600	760	2,231	2,289	2,349
Prison Services							
Additional Prisoner Accommodation - Infrastructure and							
Systems Upgrade and Replacement Programmes	55,223	33,400	5,550	6,692	4,912	5,034	5,185
Condition Upgrade Existing Broome Regional Prison	3,097	2,800	2,800	297	-	-	-
Radio Replacement	6,100	1,000	1,000	5,100	-	-	-
Site Acquisition - Prisons - Metro Site Acquisition -							
Prisons	6,706	981	-	-	-	5,725	-
COMPLETED WORKS							
Adult Custodial							
Male Prisons							
Acacia Contract Retender	-	763	763	-	-	-	-
Community and Juvenile Justice							
CATS Office Accommodation	600	600	600	-	-	-	-
CJS Office Establishment and Refurbishment 2008-09.....	2,400	2,400	2,400	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Juvenile Justice							
IT Replacement - Juvenile Offender Management.....	150	150	150	-	-	-	-
Regional Juvenile Justice Strategy - Geraldton.....	1,000	1,000	1,000	-	-	-	-
Regional Juvenile Justice Strategy - Kalgoorlie.....	1,000	1,000	1,000	-	-	-	-
Prison Services							
Bandyup Facilities Redevelopment	18,265	18,265	3,065	-	-	-	-
Bunbury Regional Prison Additions and Upgrades	16,628	16,628	450	-	-	-	-
Eastern Goldfields Prison Replacement (Planning)	2,294	2,294	1,573	-	-	-	-
Prison Industries - Mobile Plant 2008-09.....	352	352	352	-	-	-	-
Prison Reform Strategy.....	-	364	364	-	-	-	-
Safety and Security Upgrade Program	-	2,428	2,428	-	-	-	-
NEW WORKS							
Adult Custodial							
Custodial Infrastructure Program - Administered Equity	357,946	-	-	53,000	53,700	110,300	140,946
Community and Juvenile Justice							
CJS Office Establishment and Refurbishment 2009-10.....	3,902	-	-	3,902	-	-	-
CJS Office Establishment and Refurbishment 2010-11.....	718	-	-	-	718	-	-
CJS Office Establishment and Refurbishment 2011-12.....	740	-	-	-	-	740	-
CJS Office Establishment and Refurbishment 2012-13.....	762	-	-	-	-	-	762
New CJS Office Accommodation - North.....	600	-	-	600	-	-	-
Prison Services							
Fire and emergency services.....	7,500	-	-	2,500	2,500	2,500	-
Prison Industries - Mobile Plant 2009-10.....	795	-	-	795	-	-	-
Prison Industries - Mobile Plant 2010-11.....	800	-	-	-	800	-	-
Prison Industries - Mobile Plant 2011-12.....	824	-	-	-	-	824	-
Prison Industries - Mobile Plant 2012-13.....	849	-	-	-	-	-	849
Removal of Cell Ligature Points 2009-10.....	5,000	-	-	2,500	2,500	-	-
Total Cost of Asset Investment Program	764,560	127,402	50,512	194,194	134,979	157,133	154,407
FUNDED BY							
Capital Appropriation			9,240	118,520	66,420	35,437	5,180
Administered Equity Appropriation			-	53,000	53,700	110,300	140,946
Drawdowns from the Holding Account			16,144	11,333	12,430	8,040	8,281
Internal Funds and Balances			25,128	11,341	2,429	3,356	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

There is no material movement in the Department's Total Cost of Service or Net Cost of Services. These figures have increased by approximately 0.75 per cent between the 2008-09 Estimated Actual and the 2009-10 Budget. This result is a combination of escalation and parameter adjustments for increases in the State's prison population being offset by the 3 per cent Efficiency Dividend and other election commitment savings measures implemented by Government.

Income

There is no material movement in forecast income which increases by 0.7 per cent between 2008-09 and 2009-10. The major contributors towards the less than CPI increase are one-off items included in 2008-09 Sale of Goods and Services and anticipated reductions in Commonwealth training grants.

Balance Sheet

The significant movements in the Department's balance sheet occur in Asset values with no material movements in liabilities. Overall, the Department's total net assets position (total equity) has increased by \$171.5 million between the 2008-09 Estimated Actual and the 2008-09 Budget. This movement is a combination of the increase of \$187.4 million in Non-Current Assets attributable to the approval of the Custodial Infrastructure Plan and other capital projects and a decrease in cash assets of \$9.8 million due to the carry over and reflow of unspent capital funds from 2007-08.

Cashflow Statement

The 2009-10 closing cash balance of \$24.2 million represents a decrease of \$9.8 million in comparison to the 2008-09 Estimated Actual. This movement is due to the carry over and reflow of unspent capital funds from 2007-08.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual	2008-09 Budget ^(b)	2008-09 Estimated Actual	2009-10 Budget Estimate	2010-11 Forward Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	283,076	299,059	317,120	324,829	336,083	373,601	387,919
Grants and subsidies ^(d)	6,035	3,656	7,363	6,141	6,233	6,326	6,420
Supplies and services	149,929	170,262	173,210	174,662	180,014	183,026	191,822
Accommodation	19,318	20,031	19,725	20,601	19,383	21,589	22,655
Depreciation and amortisation	15,315	16,633	16,633	16,335	16,335	16,335	16,335
Other expenses	24,233	20,076	19,713	15,347	16,115	18,560	18,888
TOTAL COST OF SERVICES	497,906	529,717	553,764	557,915	574,163	619,437	644,039
Income							
Sale of goods and services	2,478	2,596	3,210	2,870	2,990	3,116	3,116
Grants and subsidies	1,195	747	1,146	482	495	500	500
Other revenue	29,312	13,574	26,863	28,098	30,488	32,097	32,472
Total Income	32,985	16,917	31,219	31,450	33,973	35,713	36,088
NET COST OF SERVICES	464,921	512,800	522,545	526,465	540,190	583,724	607,951
INCOME FROM STATE GOVERNMENT							
Service appropriations	456,056	508,883	517,641	519,479	528,012	551,341	565,530
Resources received free of charge	12,915	8,053	8,991	6,986	6,578	4,583	4,621
Liabilities assumed by the Treasurer ^(e)	-	751	-	-	-	-	-
Other appropriations	-	-	-	-	5,600	27,800	37,800
TOTAL INCOME FROM STATE GOVERNMENT	468,971	517,687	526,632	526,465	540,190	583,724	607,951
SURPLUS/(DEFICIENCY) FOR THE PERIOD	4,050	4,887	4,087	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	4,050	4,887	4,087	-	-	-	-

- (a) Full audited financial statements are published in the agency's Annual Report.
- (b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.
- (c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 3,617, 3,684 and 3,832 respectively.
- (d) Refer Details of Controlled Grants and Subsidies table below for further information.
- (e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

Details of Controlled Grants and Subsidies

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Estimate	2010-11 Forward Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Grants for Government Organisations	-	-	1,000	-	-	-	-
Grants to Non-Government Organisations	46	397	87	45	46	46	46
Prisoner Gratuities Payments	5,989	3,259	6,276	6,096	6,187	6,280	6,374
TOTAL	6,035	3,656	7,363	6,141	6,233	6,326	6,420

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	51,325	8,402	31,760	21,914	21,030	19,265	20,903
Holding account receivables	16,144	11,333	11,333	12,430	8,040	8,281	8,281
Receivables	8,766	5,679	8,766	8,766	8,766	8,766	8,766
Other	219	243	219	219	219	219	219
Total current assets	76,454	25,657	52,078	43,329	38,055	36,531	38,169
NON-CURRENT ASSETS							
Holding account receivables	12,125	19,825	19,825	26,130	36,825	47,279	57,733
Property, plant and equipment	709,646	686,923	697,627	687,737	671,582	655,427	641,506
Intangibles	8,170	8,463	8,170	8,470	8,770	9,070	9,370
Restricted cash	2,299	1,584	2,279	2,283	2,283	2,283	2,283
Other	63,820	147,874	109,718	297,167	431,666	588,319	740,012
Total non-current assets	796,060	864,669	837,619	1,021,787	1,151,126	1,302,378	1,450,904
TOTAL ASSETS	872,514	890,326	889,697	1,065,116	1,189,181	1,338,909	1,489,073
CURRENT LIABILITIES							
Employee provisions	43,165	41,915	43,884	44,603	45,322	46,041	46,760
Payables	19,102	20,460	20,558	22,057	23,602	25,193	26,831
Other	6,035	3,344	6,035	6,035	6,035	6,035	6,035
Total current liabilities	68,302	65,719	70,477	72,695	74,959	77,269	79,626
NON-CURRENT LIABILITIES							
Employee provisions	17,470	16,282	19,151	20,832	22,513	24,194	25,875
Other	467	477	467	467	467	467	467
Total non-current liabilities	17,937	16,759	19,618	21,299	22,980	24,661	26,342
TOTAL LIABILITIES	86,239	82,478	90,095	93,994	97,939	101,930	105,968
EQUITY							
Contributed equity	601,954	639,055	611,194	782,714	902,834	1,048,571	1,194,697
Accumulated surplus/(deficit)	(11,017)	(16,093)	(6,930)	(6,930)	(6,930)	(6,930)	(6,930)
Reserves	195,338	184,886	195,338	195,338	195,338	195,338	195,338
Total equity	786,275	807,848	799,602	971,122	1,091,242	1,236,979	1,383,105
TOTAL LIABILITIES AND EQUITY	872,514	890,326	889,697	1,065,116	1,189,181	1,338,909	1,489,073

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

**CASHFLOW STATEMENT ^(a)
(Controlled)**

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	437,326	489,850	498,608	500,744	509,277	532,606	546,795
Capital appropriation	53,817	46,129	9,240	118,520	66,420	35,437	5,180
Holding account drawdowns	25,745	16,144	16,144	11,333	12,430	8,040	8,281
Net cash provided by State Government.....	516,888	552,123	523,992	630,597	588,127	576,083	560,256
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(272,133)	(294,883)	(314,208)	(321,907)	(333,151)	(370,669)	(384,987)
Grants and subsidies	(6,035)	(3,656)	(7,363)	(6,141)	(6,233)	(6,326)	(6,420)
Supplies and services	(136,603)	(162,446)	(164,461)	(167,930)	(173,700)	(178,703)	(187,404)
Accommodation.....	(19,318)	(20,031)	(19,725)	(20,601)	(19,383)	(20,802)	(21,918)
Other payments	(52,059)	(20,351)	(45,667)	(42,070)	(43,631)	(47,685)	(48,862)
Receipts							
Grants and subsidies	1,195	747	1,146	482	495	500	500
Sale of goods and services.....	2,478	2,596	3,210	2,870	2,990	3,116	3,116
GST receipts.....	26,350	-	27,140	27,954	28,793	29,657	30,546
Other receipts ^(c)	24,933	13,574	26,863	28,098	36,088	59,897	70,272
Net cash from operating activities.....	(431,192)	(484,450)	(493,065)	(499,245)	(507,732)	(531,015)	(545,157)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(49,737)	(62,273)	(50,512)	(194,194)	(134,979)	(157,133)	(154,407)
Proceeds from sale of non-current assets	(52)	-	-	-	-	-	-
Equity contribution receipts	-	-	-	53,000	53,700	110,300	140,946
Net cash from investing activities.....	(49,789)	(62,273)	(50,512)	(141,194)	(81,279)	(46,833)	(13,461)
NET INCREASE/(DECREASE) IN CASH HELD	35,907	5,400	(19,585)	(9,842)	(884)	(1,765)	1,638
Cash assets at the beginning of the reporting period	17,717	4,586	53,624	34,039	24,197	23,313	21,548
Cash assets at the end of the reporting period.....	53,624	9,986	34,039	24,197	23,313	21,548	23,186

- (a) Full audited financial statements are published in the agency's Annual Report.
- (b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.
- (c) Other receipts includes the provisional allocation of funds appropriated as a Department of Treasury and Finance Administered item, which was previously classified under Cash Flows from State Government.

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	497,906	529,717	553,764	557,915	574,163	619,437	644,039
Adjustment for Notional Superannuation.....	-	(751)	-	-	-	-	-
Adjusted Total Cost of Services	497,906	528,966	553,764	557,915	574,163	619,437	644,039

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
GST Receipts from Australian Taxation Office.....	20,428	-	23,863	24,579
GST Receipts on Sales.....	3,182	-	3,277	3,375
Other Grants Received.....	1,078	631	1,030	366
Proceeds from Prison Canteen Sales	5,391	5,921	5,721	6,893
Proceeds from Recoup of CS and CS Contracts Costs from Department of the Attorney General.....	15,662	-	13,067	13,204
Proceeds from Recoup of Other Costs	1,101	2,341	1,247	1,096
Proceeds from Recoup of Prisoner Telephone Calls.....	2,115	2,293	2,233	2,694
Proceeds from Recoup of Salary Costs	961	285	240	240
Proceeds from Recoup of Workers Compensation Payment	2,495	2,947	4,401	4,019
Proceeds from Sale of Industry Goods	2,426	2,383	3,164	2,822
Schools Assistance Grant Received from the Commonwealth.....	117	116	116	116
TOTAL.....	54,956	16,917	58,359	59,404

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

OFFICE OF THE INSPECTOR OF CUSTODIAL SERVICES

PART 13 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES

DIVISION 60

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 97 Net amount appropriated to deliver services	2,025	2,015	2,079	2,095	2,168	2,230	2,295
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	211	402	402	223	230	237	244
Total appropriations provided to deliver services	2,236	2,417	2,481	2,318	2,398	2,467	2,539
CAPITAL							
Item 167 Capital Appropriation.....	79	20	20	22	61	52	-
TOTAL APPROPRIATIONS	2,315	2,437	2,501	2,340	2,459	2,519	2,539
EXPENSES							
Total Cost of Services.....	2,578	2,230	2,310	2,317	2,397	2,466	2,538
Net Cost of Services ^(a)	2,411	2,228	2,305	2,312	2,392	2,461	2,533
CASH ASSETS ^(b)	36	54	30	34	38	42	46

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcome. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	The Parliament, Minister and other stakeholders are informed on the performance of custodial services.	1. Inspection and Review of Custodial Services

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Inspection and Review of Custodial Services.....	2,578	2,230	2,310	2,317	2,397	2,466	2,538
Total Cost of Services	2,578	2,230	2,310	2,317	2,397	2,466	2,538

Significant Issues Impacting the Agency

- The Office is writing standards which will reflect international human rights and best practice specifically for juvenile detainees in the Western Australian custodial system.
- The new District Court Building Services Contract, which also covers the Central Law Courts building, has increased the scope of inspection work.
- The Office joined Monash University with the intention of producing research into the potential human rights issues within enclosed environments including prisons, mental health wards and police cells. The initiative will make recommendations regarding the monitoring of these institutions with the general intention of reducing human rights issues.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: The Parliament, Minister and other stakeholders are informed on the performance of custodial services:					
Number of inspection report recommendations	150	140	140	130	
Percentage of recommendations accepted.....	80%	80%	80%	80%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Inspection and Review of Custodial Services

Inspection of prisons, court custody centres, juvenile detention centres, coordination of the Independent Visitors' Scheme and review of custodial services.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 2,578	\$'000 2,230	\$'000 2,310	\$'000 2,317	
Less Income	167	2	5	5	
Net Cost of Service ^(a)	2,411	2,228	2,305	2,312	
Employees (Full Time Equivalents)	17	17	17	17	
Efficiency Indicators					
Average Cost Per Inspection Report	\$139,251	\$136,500	\$145,000	\$145,000	
Average Cost Per Independent Visitors Scheme Report	\$1,151	\$1,600	\$1,000	\$1,000	
Average Cost Per Liaison Visit	\$5,208	\$4,100	\$5,000	\$5,000	
Average Cost Per Exit Debrief	\$31,339	\$50,000	\$35,000	\$35,000	
Average Cost Per Discussion Paper	\$53,594	\$60,000	\$55,000	\$55,000	
Average Cost Per Ministerial Advice	\$5,214	\$5,000	\$5,000	\$5,000	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

ASSET INVESTMENT PROGRAM

To support the delivery of the Office's service, a total of \$34,000 is budgeted to be spent on asset investments in 2009-10 for the replacement of office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - Office Equipment	135	135	32	-	-	-	-
NEW WORKS							
Asset Replacement							
Office Equipment 2009-10 program	34	-	-	34	-	-	-
Office Equipment 2010-11 program	73	-	-	-	73	-	-
Office Equipment 2011-12 program	64	-	-	-	-	64	-
Office Equipment 2012-13 program	25	-	-	-	-	-	25
Total Cost of Asset Investment Program	331	135	32	34	73	64	25
FUNDED BY							
Capital Appropriation			20	22	61	52	-
Drawdowns from the Holding Account			12	12	12	12	25

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	1,741	1,574	1,530	1,572	1,642	1,689	1,735
Supplies and services	439	259	371	335	347	368	393
Accommodation	261	234	264	264	264	264	264
Depreciation and amortisation	30	12	31	32	33	34	35
Other expenses	107	151	114	114	111	111	111
TOTAL COST OF SERVICES	2,578	2,230	2,310	2,317	2,397	2,466	2,538
Income							
Other revenue	167	2	5	5	5	5	5
Total Income	167	2	5	5	5	5	5
NET COST OF SERVICES	2,411	2,228	2,305	2,312	2,392	2,461	2,533
INCOME FROM STATE GOVERNMENT							
Service appropriations	2,236	2,417	2,481	2,318	2,398	2,467	2,539
TOTAL INCOME FROM STATE GOVERNMENT	2,236	2,417	2,481	2,318	2,398	2,467	2,539
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(175)	189	176	6	6	6	6

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalent (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 17, 17 and 17 respectively.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	36	54	30	34	38	42	46
Holding account receivables	12	12	12	12	12	25	25
Receivables	13	11	13	13	13	13	13
Total current assets	61	77	55	59	63	80	84
NON-CURRENT ASSETS							
Holding account receivables	48	50	69	91	114	125	137
Property, plant and equipment	49	170	50	52	92	122	112
Total non-current assets	97	220	119	143	206	247	249
TOTAL ASSETS.....	158	297	174	202	269	327	333
CURRENT LIABILITIES							
Employee provisions.....	421	197	240	242	244	246	248
Payables	79	3	80	78	78	78	76
Other.....	108	82	108	108	106	104	104
Total current liabilities.....	608	282	428	428	428	428	428
NON-CURRENT LIABILITIES							
Employee provisions.....	77	20	77	77	77	77	77
Total non-current liabilities	77	20	77	77	77	77	77
TOTAL LIABILITIES.....	685	302	505	505	505	505	505
EQUITY							
Contributed equity	79	99	99	121	182	234	234
Accumulated surplus/(deficit)	(606)	(104)	(430)	(424)	(418)	(412)	(406)
Total equity.....	(527)	(5)	(331)	(303)	(236)	(178)	(172)
TOTAL LIABILITIES AND EQUITY.....	158	297	174	202	269	327	333

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(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	2,222	2,403	2,448	2,284	2,363	2,431	2,502
Capital appropriation	79	20	20	22	61	52	-
Holding account drawdowns	24	12	12	12	12	12	25
Net cash provided by State Government.....	2,325	2,435	2,480	2,318	2,436	2,495	2,527
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,748)	(1,781)	(1,717)	(1,576)	(1,646)	(1,693)	(1,739)
Supplies and services	(338)	(225)	(350)	(313)	(324)	(344)	(368)
Accommodation.....	(261)	(237)	(266)	(267)	(268)	(269)	(270)
Other payments	(221)	(197)	(168)	(171)	(168)	(168)	(168)
Receipts							
GST receipts.....	105	42	42	42	42	42	42
Other receipts	167	2	5	5	5	5	5
Net cash from operating activities.....	(2,296)	(2,396)	(2,454)	(2,280)	(2,359)	(2,427)	(2,498)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(21)	(32)	(32)	(34)	(73)	(64)	(25)
Proceeds from sale of non-current assets	1	-	-	-	-	-	-
Net cash from investing activities.....	(20)	(32)	(32)	(34)	(73)	(64)	(25)
NET INCREASE/(DECREASE) IN CASH HELD	9	7	(6)	4	4	4	4
Cash assets at the beginning of the reporting period	27	47	36	30	34	38	42
Cash assets at the end of the reporting period.....	36	54	30	34	38	42	46

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Office:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
GST Input Credits	105	42	42	42
Other Receipts.....	167	2	5	5
TOTAL.....	272	44	47	47

The moneys received and retained are to be applied to the Office's services as specified in the Budget Statements.

LEGAL AID COMMISSION

ASSET INVESTMENT PROGRAM

The Commission's asset investment program for 2009-10 is estimated to total \$1.1 million, comprised of a computer hardware and software replacement program (\$670,000) and office refurbishment and fit-outs (\$400,000). The asset investment program will be funded from internal cash balances.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer Hardware and Software Replacement Program	3,450	670	670	670	670	720	720
Office Refurbishment and Fit-Outs	2,421	474	474	400	470	535	542
Total Cost of Asset Investment Program	5,871	1,144	1,144	1,070	1,140	1,255	1,262
FUNDED BY							
Internal Funds and Balances			1,144	1,070	1,140	1,255	1,262

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Part 14
Minister for Child Protection; Community Services; Seniors and
Volunteering; Women's Interests

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
779	Child Protection			
	– Delivery of Services.....	289,098	301,454	325,235
	– Capital Appropriation	6,733	6,233	6,074
	Total	295,831	307,687	331,309
793	Communities			
	– Delivery of Services.....	48,211	75,234	162,231
	Total	48,211	75,234	162,231
	GRAND TOTAL			
	– Delivery of Services.....	337,309	376,688	487,466
	– Capital Appropriation	6,733	6,233	6,074
	Total.....	344,042	382,921	493,540

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CHILD PROTECTION

PART 14 - MINISTER FOR CHILD PROTECTION; COMMUNITY SERVICES; SENIORS AND VOLUNTEERING; WOMEN'S INTERESTS

DIVISION 61

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 98 Net amount appropriated to deliver services^{(a) (b)}	250,657	288,794	301,139	324,909	319,812	359,782	368,003
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	306	304	315	326	378	404	416
Total appropriations provided to deliver services	250,963	289,098	301,454	325,235	320,190	360,186	368,419
CAPITAL							
Item 168 Capital Appropriation.....	23,476	6,733	6,233	6,074	1,560	15,163	-
TOTAL APPROPRIATIONS	274,439	295,831	307,687	331,309	321,750	375,349	368,419
EXPENSES							
Total Cost of Services.....	281,512	329,682	345,825	375,882	388,555	400,567	408,117
Net Cost of Services ^(c)	255,849	306,754	322,190	342,156	350,191	361,330	368,498
CASH ASSETS^(d)	23,070	3,408	12,231	2,261	2,299	2,770	3,696

- (a) The 2007-08 Actual and 2008-09 Budget have been restated for comparability purposes to account for the further transfer of functions between the Department for Child Protection and the Department for Communities as shown in the reconciliation table after the financial statements.
- (b) Funding for the Ford Review recommendations includes a provisional allocation that is excluded from this Item as the funds are appropriated as a Department of Treasury and Finance Administered Item. The approval of a business case is required for the Department to access the funding provision.
- (c) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (d) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings.....	(160)	(321)	(321)	(321)	(321)
3% Efficiency Dividend					
Corporate Support Efficiencies	(259)	(1,858)	(2,029)	(2,105)	(2,176)
Reduction to Operating Expenses.....	(665)	(1,899)	(1,899)	(1,899)	(1,899)
Reduction in Policy Staff.....	-	(981)	(1,010)	(1,039)	(1,070)
Fleet Management Efficiencies	(24)	(854)	(1,004)	(1,004)	(1,004)
Funeral Assistance - Ceasing of Service	-	(725)	(740)	(750)	(760)
Reduction in Working With Children Advertising	(210)	(150)	(150)	(150)	(150)
One-off Service Delays.....	(3,073)	-	-	-	-
Total Savings.....	(4,231)	(6,467)	(6,832)	(6,947)	(7,059)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Children and young people in the CEOs care receive quality care.	1. Supporting Children and Young People in the CEOs Care
	Children and young people requiring protection are safe from abuse.	2. Protecting Children and Young People from Abuse
	At-risk families and individuals are able to resolve crisis and promote the safety and wellbeing of themselves and their family members.	3. Supporting Individuals/Families at Risk or in Crisis

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Supporting Children and Young People in the Chief Executive Officer's (CEO) Care.....	134,424	160,478	168,839	181,283	193,151	198,065	201,742
2. Protecting Children and Young People from Abuse	52,726	64,743	74,162	78,307	76,849	81,388	83,960
3. Supporting Individuals/Families at Risk or In Crisis.....	94,362	104,461	102,824	116,292	118,555	121,114	122,415
Total Cost of Services	281,512	329,682	345,825	375,882	388,555	400,567	408,117

Significant Issues Impacting the Agency

- The Department continues to implement and embed a comprehensive set of integrated child protection and family support reform projects, to meet the recommendations of the 2007 Ford Review of the former Department for Community Development.
- The number of children in the CEOs care has continued to increase since 30 June 2008. There were 3,011 children in care at 30 June 2008, representing a 13 per cent increase on the previous year. Many of the children in care and their families have complex needs, and there is an increasing proportion of Indigenous children in care.
- The recruitment of qualified and suitably experienced staff continues to be an issue facing the Department. However, the majority of the staff provided for in the 2008-09 Budget, have been successfully recruited following implementation of attraction and retention strategies. Remote community child protection workers have been appointed in the Dampier Peninsula, Oombulgurri, Kalumburu, Balgo and Warmun.
- Learning and development strategies are critical to ensuring consistent child protection practice is in place across the Department, and to assist in the retention of staff. This includes the roll-out of the 'Signs of Safety' child protection practice framework and the implementation of a focused 'Orientation to Principles and Practices of Child Protection' (formerly 'Start-Up') for service delivery staff.
- The five year phase in of the Working with Children (WWC) Checks continues, amendments to the *Working with Children (Criminal Record Checking) Act 2004* are in preparation, and renewals of applications for WWC Checks that have expired after three years have commenced. A total of 74,985 applications were received in the 2007-08 financial year with 73,974 cards and 28 negative notices issued.
- A range of strategies to protect children and young people from abuse are being implemented, using evidence-based policy development, improved practice frameworks and across-agency partnerships. Mandatory reporting was implemented on 1 January 2009. The Department is considering strategies to expand programs that address all forms of abuse and neglect.
- The need to provide comprehensive support for children and young people in the CEOs care is significant, and a range of care strategies are being implemented to reform and deliver services. To help meet increasing demand, a major campaign focused on recruiting foster carers has been implemented alongside a new Foster Care Partnership.
- There is ongoing reform of residential care by the Department to increase the number and range of accommodation and care options available to ensure that children and young people in the CEOs care receive quality care through providing placement, support and therapeutic services.
- There is an ongoing need to provide support to individuals and families at risk or in crisis through program delivery and funding for services in the non-government sector. Supports provided to homeless people are being overhauled, with the Commonwealth and State Government collaborating on the Homelessness National Partnership Agreement.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Children and young people in the CEOs care receive quality care:					
The proportion of children known to have been abused by caregivers while in the CEOs care.....	0.1%	0%	0.1%	0%	
The average number of placements per child in the CEOs care per year	1.7	1.4	1.6	1.4	1
The proportion of placements of Indigenous children made in accordance with the Aboriginal and Torres Strait Islander Child Placement Principle.....	80%	85%	78%	85%	
Outcome: Children and young people requiring protection are safe from abuse:					
Improved safety - resubstantiation rate within 12 months after a substantiation ^{(b) (d)}	92%	95%	92%	95%	
Improved safety - substantiation rate within 12 months after a decision not to substantiate ^{(c) (d)}	94%	95%	93%	95%	
Outcome: At-risk families and individuals are able to resolve crisis and promote the safety and wellbeing of themselves and their family members:					
Percentage of customers who report that they were supported to provide care and safety to their family members	94%	95%	94%	95%	
Percentage of customers who report confidence to manage as a result of receiving services.....	90%	95%	90%	95%	
Percentage of customers who report that their needs were met as a result of using services	97%	97%	97%	97%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) This indicator is the proportion of children who were the subject of a child maltreatment substantiation during the previous financial year and who were not also the subject of a subsequent child maltreatment substantiation within 12 months. The indicator suggests the extent to which child protection interventions were successful in preventing further harm to children.

(c) This indicator is the proportion of children who were the subject of a decision not to substantiate child maltreatment during the previous financial year and who were not also the subject of a subsequent substantiation of child maltreatment within 12 months. The indicator suggests the extent to which child protection investigations were successful in identifying risks to children.

(d) Targets may be adjusted to reflect new policy and practice being implemented in 2009-10.

Explanation of Significant Movements

(Notes)

1. The 2008-09 Estimated Actual is higher than target as a result of significant increases in the number of children in care over the last 12 months, placing pressure on the care system. The average number of placements per child in the CEOs care per year is expected to decrease as a result of a foster care recruitment campaign to be undertaken in 2009 and the expansion and reform of residential care services.

Services and Key Efficiency Indicators

1: Supporting Children and Young People in the CEOs Care

Services for the safety, support and wellbeing of children and young people in care of the CEO.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service ^(a)	134,424	160,478	168,839	181,283	1
Less Income.....	1,053	172	177	177	
Net Cost of Service ^(a)	133,371	160,306	168,662	181,106	
Employees (Full Time Equivalents)^(b)	764	886	880	1023	
Efficiency Indicators					
The proportion of care plan reviews completed on time ^(c)	68%	75%	70%	75%	
Average cost per child per day in the CEOs care ^(d)	\$129	\$132	\$149	\$143	2

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) Increase in FTE usage in 2009-10 is due predominately to the full-year filling of new positions provided in 2008-09.
- (c) This indicator is a proportion of those children who had been in the CEOs care for at least 12 months on 30 June of each year who had a care plan or care plan review recorded in the previous 12 months. Children in provisional protection and care are not included in the measure.
- (d) The number of placement days provided for the 2007-08 Actual, 2008-09 Budget, 2008-09 Estimated Actual and 2009-10 Budget are 1,039,108, 1,218,005, 1,132,697 and 1,267,828 respectively.

Explanation of Significant Movements

(Notes)

- The increase from 2007-08 to 2008-09 is due to additional funding received to support the significant increase in the number of children and young people in the CEOs care, including the provision of additional placements. The 2009-10 increase is due to additional funding provided for the expansion and reform of residential care and for an increase in children and young people coming into care.
- The higher average cost in 2008-09 compared to the Budget Estimate is due to one-off funding received since the 2008-09 Budget relating to the cost of providing placements for high-need children and young people in care. The lower than expected number of placement days has also contributed to the higher average cost.

2: Protecting Children and Young People from Abuse

Services to assess concerns about the wellbeing of children and young people and respond appropriately, including child protection investigations, the provision of intensive support services and applications for court orders.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service ^(a)	52,726	64,743	74,162	78,307	1
Less Income.....	363	41	187	187	
Net Cost of Service ^(a)	52,363	64,702	73,975	78,120	
Employees (Full Time Equivalents) ^(b)	482	571	625	657	
Efficiency Indicators					
The proportion of investigations with an outcome recorded within 30 days ^{(c)(d)}	36%	40%	37%	40%	
Average cost per child involved in child protection cases ^(e)	\$5,762	\$5,514	\$7,101	\$6,275	1

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) The increase in FTE is due to the latest time allocation survey of field staff showing a shift in time spent towards their service in lieu of Service 3.
- (c) Targets may be adjusted to reflect new policy and practice being implemented in 2009-10.
- (d) The method for calculating this indicator has been improved and as a result the 2007-08 Actual figure has been recalculated, which differs to the figure published in the 2007-08 Annual Report.
- (e) The number of children involved in child protection cases for the 2007-08 Actual, 2008-09 Budget, 2008-09 Estimated Actual and 2009-10 Budget are 9,151, 11,741, 10,444 and 12,480 respectively.

Explanation of Significant Movements

(Notes)

- The 2008-09 Estimated Actual is greater than budget due predominately to the latest time allocation survey of field staff showing a shift in staff time from the services provided in service three towards more intensive family support and child protection services provided in service two.

3: Supporting Individuals/Families at Risk or In Crisis

Services to support at-risk individuals and families to overcome crisis and to reduce risk.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 94,362	\$'000 104,461	\$'000 102,824	\$'000 116,292	1
Less Income.....	24,247	22,715	23,271	33,362	
Net Cost of Service ^(a)	70,115	81,746	79,553	82,930	
Employees (Full Time Equivalents) ^(b)	331	370	316	370	
Efficiency Indicators					
Average cost per client ^{(c) (d)}	\$1,162	\$1,189	\$1,226	\$1,325	
Average cost per family in the Responsible Parenting Initiative ^(e)	\$5,357	\$8,888	\$7,794	\$9,561	2
Average cost per Working With Children screening ^(f)	\$101	\$79	\$107	\$114	3

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) The reduction in FTE usage in the 2008-09 Estimated Actual is due to the latest time allocation survey of field staff showing a shift in time spent away from this service to Service 2.
- (c) The calculation of this indicator excludes expenditure on services that do not have quantifiable clients.
- (d) The number of clients for the 2007-08 Actual, 2008-09 Budget, 2008-09 Estimated Actual and 2009-10 Budget are 68,892, 73,398, 70,134 and 72,260 respectively.
- (e) The number of Responsible Parenting cases for the 2007-08 Actual, 2008-09 Budget, 2008-09 Estimated Actual and 2009-10 Budget are 643, 800, 750 and 750 respectively.
- (f) The number of Working with Children applications for the 2007-08 Actual, 2008-09 Budget, 2008-09 Estimated Actual and 2009-10 Budget are 74,985, 85,000, 78,000 and 95,000 respectively.

Explanation of Significant Movements

(Notes)

- The increase from 2008-09 to 2009-10 is a result of additional funding received from the Commonwealth Government for the National Partnership Agreement relating to homelessness.
- The Estimated Actual for 2008-09 for Responsible Parenting is lower than Budget due to the service being in an implementation phase in 2008-09 with some locations not operating for the full year. The 2009-10 increase compared to 2008-09 is due to the full year operation of the service in 2009-10.
- The increase in the Estimated Actual compared to Budget in 2008-09 is due to additional funding received during 2008-09 for the WWC Screening Unit to undertake WWC checks for employees and volunteers of other State Government departments. The increase in the average cost in the 2009-10 Budget is mainly a result of a one-off increase in funding in 2009-10 relating to improvements to the unit's information system, which is partly offset by an increase in the number of checks expected to be performed.

ASSET INVESTMENT PROGRAM

The Department's asset investment program provides for the replacement, maintenance and expansion of assets that support the delivery of the Department's services. These include service delivery offices, hostels, group homes, office furniture and equipment, and information technology hardware and software.

During the 2008-09 year, significant projects included the set up of and fit-out of office accommodation for Mandatory Reporting and the extension of Responsible Parenting in the Kimberley Region. In addition, new offices were acquired and existing offices were expanded and improved to provide immediate, adequate and safe accommodation for the significant increase in staff over the last two years. New residential care facilities were built and existing facilities reformed to meet current and growing demand for placements in residential care services including the refurbishment of the Roebourne and Meekatharra hostels.

Major information, communication and technology projects include: the continuing provision of infrastructure to support the development and operation of the case management program (ASSIST); major enhancements to the Department's network; the provision and installation of information and communications technology at many new, relocated and enhanced office premises; the introduction of systems in support of the Department's reform program and government initiatives such as mandatory reporting.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Accommodation							
New/Relocated Offices - Mandatory Reporting.....	1,539	1,039	1,019	500	-	-	-
Service Delivery Accommodation.....	6,689	4,716	1,019	1,973	-	-	-
Upgrade of Provider Support Accommodation.....	813	203	200	610	-	-	-
Buildings Minor Works - Manjimup Office.....	600	116	100	484	-	-	-
Computer Hardware and Software - Upgrade of Financial Systems	255	68	-	187	-	-	-
Computer Hardware and Software - ASSIST - Phase Three Implementation Shortfall.....	3,761	3,437	3,437	324	-	-	-
Hostels							
Refurbishment of Existing Facilities							
Intensive Therapeutic Unit - Ford Review	1,200	100	100	1,100	-	-	-
Refurbishment of Existing Hostel Accommodation	5,959	3,738	1,341	2,221	-	-	-
COMPLETED WORKS							
Accommodation							
Service Delivery Office Accommodation	1,582	1,582	780	-	-	-	-
Service Unit Accommodation Upgrades	1,136	1,136	520	-	-	-	-
ASSIST Client Application System	17,268	17,268	1,600	-	-	-	-
Buildings Minor Works							
Heritage Buildings	235	235	70	-	-	-	-
Program Maintenance 2008-09.....	1,137	1,137	1,137	-	-	-	-
Computer Hardware and Software - Infrastructure							
Replacement (four year cycle).....	11,427	11,427	591	-	-	-	-
Computer Hardware and Software							
ASSIST - 2007-08 and 2008-09	4,427	4,427	3,925	-	-	-	-
Information and Communication Technology 2008-09 Program	488	488	488	-	-	-	-
Hostels - Refurbishment of Existing Facilities							
Halls Creek 6-15 years	2,576	2,576	545	-	-	-	-
NEW WORKS							
Accommodation							
New/Relocated Offices							
Fitzroy Crossing Office Accommodation.....	750	-	-	750	-	-	-
Relocation - Armadale Office	2,250	-	-	1,000	-	1,250	-
Relocation - Busselton Office	1,800	-	-	-	-	1,800	-
Relocation - Crisis Care Unit	1,250	-	-	1,250	-	-	-
Relocation - Mandurah Office	2,250	-	-	-	-	2,250	-
Refurbishment of Existing Offices							
Head Office - 189 Royal Street.....	7,600	-	-	3,000	-	-	3,000

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Buildings Minor Works							
Heritage Buildings	75	-	-	-	-	75	-
Program Maintenance 2009-10.....	1,185	-	-	1,185	-	-	-
Program Maintenance 2010-11.....	1,335	-	-	-	1,335	-	-
Program Maintenance 2011-12.....	2,048	-	-	-	-	2,048	-
Computer Hardware and Software							
ASSIST 2009-10 Program	1,686	-	-	1,686	-	-	-
Information and Communication Technology 2009-10							
Program	550	-	-	550	-	-	-
Infrastructure Replacement 2009-10 Program	611	-	-	611	-	-	-
Infrastructure Replacement 2010-11	225	-	-	-	225	-	-
Hostels							
Hostels and Group Homes							
Reform and expansion of Residential Care	1,552	-	-	1,552	-	-	-
Reform of Residential Care Project	6,000	-	-	-	-	6,000	-
Refurbishment of Existing Facilities							
Refurbishment - Catherine House, Broome.....	1,140	-	-	-	-	1,140	-
Refurbishment - Collie Group Home.....	600	-	-	-	-	600	-
Total Cost of Asset Investment Program	93,999	53,693	16,872	18,983	1,560	15,163	3,000
FUNDED BY							
Capital Appropriation			6,233	6,074	1,560	15,163	-
Drawdowns from the Holding Account			3,160	4,032	-	-	3,000
Internal Funds and Balances			7,479	8,877	-	-	-

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement shows an increase in the total cost of services of \$30.1 million (8.7 per cent) for 2009-10 compared to the 2008-09 Estimated Actual. This increase is mainly attributable to:

- additional funding of \$15.3 million to address cost and demand pressures associated with delivery of statutory services;
- additional funding from the Commonwealth of \$9.1 million commencing in 2009 10 for the National Partnership Agreement relating to homelessness; and
- an increase in funding of \$6.3 million in 2009-10 for the continued reform and expansion of residential care services.

Income

Total income for 2009-10 is \$33.7 million compared to \$23.6 million in 2008-09 representing an increase of \$10.1 million. The increase is mainly attributable to the new funding from the Commonwealth for the National Partnership Agreement relating to Homelessness.

Balance Sheet

The Department's total net asset position (total equity) is expected to increase by \$4.2 million (4.9 per cent) between the 2008-09 Estimated Actual and the 2009-10 Budget. This reflects a projected increase in total assets of \$5.32 million (4.5 per cent) and an offsetting increase in total liabilities of \$1.1 million (3.5 per cent) over the same period.

The expected increase in assets is attributable to the following:

- Other non-current assets (\$16.5 million), mainly as a result of the capital works program relating to office accommodation, hostels and group homes and information technology projects; and
- Holding account receivables for approved future asset replacement \$2.7 million.

The above increase is estimated to be partially offset by a decrease in cash assets (\$10.1 million) resulting from the asset investment program in 2009-10.

The increase in liabilities (\$1.1 million) is mainly attributable to the estimated increase in employee provisions as a result of salary and wages increases and the employment of additional staff.

Cashflow Statement

The 2009-10 closing cash assets balance of \$2.3 million represents a decrease of \$10 million in comparison to the 2008-09 Estimated Actual. The decrease is attributable to the use of cash resources for the approved capital works program in 2009-10.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual	2008-09 Budget ^(b)	2008-09 Estimated Actual	2009-10 Budget Estimate	2010-11 Forward Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	125,184	150,738	155,639	168,694	180,252	184,627	190,605
Grants and subsidies ^(d)	42,667	45,210	54,661	53,882	52,570	55,155	55,155
Supplies and services ^(f)	107,484	130,976	120,421	138,909	141,328	146,210	147,418
Accommodation	4,379	5,524	5,403	6,249	6,280	6,372	6,570
Depreciation and amortisation	2,167	2,766	4,182	2,795	2,796	2,796	2,796
Other expenses	9,369	5,723	5,519	5,353	5,329	5,407	5,573
TOTAL COST OF SERVICES	291,250	340,937	345,825	375,882	388,555	400,567	408,117
Income							
Sale of goods and services	2,539	2,864	3,270	3,614	3,797	3,585	3,532
Grants and subsidies	18,545	18,998	18,825	28,529	32,955	34,011	34,456
Other revenue	4,579	1,066	1,540	1,583	1,612	1,641	1,631
Total Income	25,663	22,928	23,635	33,726	38,364	39,237	39,619
NET COST OF SERVICES	265,587	318,009	322,190	342,156	350,191	361,330	368,498
INCOME FROM STATE GOVERNMENT							
Service appropriations	260,701	299,267	301,454	325,235	320,190	360,186	368,419
Resources received free of charge	890	585	890	890	890	890	890
Liabilities assumed by the Treasurer ^(e)	-	1,086	-	-	-	-	-
Other appropriations ^(g)	4,288	15,300	15,300	14,200	28,300	-	-
TOTAL INCOME FROM STATE GOVERNMENT	265,879	316,238	317,644	340,325	349,380	361,076	369,309
SURPLUS/(DEFICIENCY) FOR THE PERIOD	292	(1,771)	(4,546)	(1,831)	(811)	(254)	811
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	292	(1,771)	(4,546)	(1,831)	(811)	(254)	811

- (a) Full audited financial statements are published in the agency's Annual Report.
- (b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.
- (c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 1,577, 1,821 and 2,050 respectively.
- (d) Refer Details of Controlled Grants and Subsidies table below for further information.
- (e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.
- (f) This includes funding to non-government organisations with indexation provided for State funded non-government services based on a composite wage-cost index of 4.75 per cent in 2008-09, 4 per cent in 2009-10, 3.65 per cent in 2010-11 and 3.55 per cent in 2011-12. The growth factor on the Commonwealth National Affordable Housing Agreement funding allocation is equal to the Commonwealth wage cost index as per the Intergovernmental Agreement on Federal Financial Relations.
- (g) Other appropriation relates to a provisional allocation of funds appropriated as a Department of Treasury and Finance Administered Item. The approval of a business case is required for the Department to access the funding provision.

Details of Controlled Grants and Subsidies

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Estimate	2010-11 Forward Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Capital Grants	137	-	-	-	-	-	-
Children In Care	40,363	41,378	50,902	50,003	49,530	52,115	52,115
Disaster Relief	7	-	-	-	-	-	-
Family Crisis Program	1,910	1,984	1,984	1,365	1,365	1,365	1,365
Other	250	1,848	1,775	2,514	1,675	1,675	1,675
TOTAL	42,667	45,210	54,661	53,882	52,570	55,155	55,155

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	21,107	1,285	10,166	102	28	28	28
Restricted cash	839	859	746	746	672	672	672
Holding account receivables	3,160	4,032	4,032	-	-	3,000	-
Receivables	1,891	1,286	1,891	1,891	1,891	1,891	1,891
Other	1,123	872	1,123	1,123	1,123	1,123	1,123
Total current assets	28,120	8,334	17,958	3,862	3,714	6,714	3,714
NON-CURRENT ASSETS							
Holding account receivables	8,354	7,639	9,055	12,188	15,333	15,478	18,623
Property, plant and equipment	56,844	48,570	59,261	59,011	57,638	56,265	54,892
Restricted cash	1,124	1,264	1,319	1,413	1,599	2,070	2,996
Other	19,953	45,539	30,226	46,665	46,802	60,542	62,119
Total non-current assets	86,275	103,012	99,861	119,277	121,372	134,355	138,630
TOTAL ASSETS.....	114,395	111,346	117,819	123,139	125,086	141,069	142,344
CURRENT LIABILITIES							
Employee provisions	18,927	18,603	19,676	19,973	20,322	20,671	21,020
Payables ^(a)	1,557	1,579	1,557	1,557	1,557	1,557	1,557
Other	3,716	3,809	4,437	5,066	5,915	6,640	6,755
Total current liabilities	24,200	23,991	25,670	26,596	27,794	28,868	29,332
NON-CURRENT LIABILITIES							
Employee provisions	5,075	4,718	5,342	5,493	5,493	5,493	5,493
Other	79	69	79	79	79	79	79
Total non-current liabilities	5,154	4,787	5,421	5,572	5,572	5,572	5,572
TOTAL LIABILITIES.....	29,354	28,778	31,091	32,168	33,366	34,440	34,904
EQUITY							
Contributed equity	30,182	39,089	36,415	42,489	44,049	59,212	59,212
Accumulated surplus/(deficit)	(5,860)	(7,413)	(10,406)	(12,237)	(13,048)	(13,302)	(12,491)
Reserves	60,719	50,892	60,719	60,719	60,719	60,719	60,719
Total equity.....	85,041	82,568	86,728	90,971	91,720	106,629	107,440
TOTAL LIABILITIES AND EQUITY	114,395	111,346	117,819	123,139	125,086	141,069	142,344

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	257,470	295,950	296,721	322,102	317,045	357,041	365,274
Capital appropriation	23,276	6,733	6,233	6,074	1,560	15,163	-
Holding account drawdowns	1,145	3,160	3,160	4,032	-	-	3,000
Other	200	-	-	-	-	-	-
Net cash provided by State Government.....	282,091	305,843	306,114	332,208	318,605	372,204	368,274
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(123,171)	(148,121)	(153,903)	(167,618)	(179,054)	(183,554)	(190,141)
Grants and subsidies	(41,625)	(45,210)	(54,661)	(53,882)	(52,570)	(55,155)	(55,155)
Supplies and services	(100,207)	(115,828)	(104,969)	(122,106)	(121,377)	(125,966)	(126,572)
Accommodation	(4,362)	(5,524)	(5,403)	(6,249)	(6,280)	(6,372)	(6,570)
Other payments	(29,389)	(37,099)	(36,664)	(38,007)	(42,223)	(43,179)	(43,948)
Receipts							
Grants and subsidies	18,545	18,998	18,825	28,529	32,955	34,011	34,456
Sale of goods and services	2,538	2,864	3,270	3,614	3,797	3,585	3,532
GST receipts.....	14,648	16,814	16,584	16,741	17,833	18,419	18,419
Other receipts ^(c)	8,841	16,366	16,840	15,783	29,912	1,641	1,631
Net cash from operating activities.....	(254,182)	(296,740)	(300,081)	(323,195)	(317,007)	(356,570)	(364,348)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(12,864)	(10,693)	(16,872)	(18,983)	(1,560)	(15,163)	(3,000)
Net cash from investing activities.....	(12,864)	(10,693)	(16,872)	(18,983)	(1,560)	(15,163)	(3,000)
NET INCREASE/(DECREASE) IN CASH HELD							
	15,045	(1,590)	(10,839)	(9,970)	38	471	926
Cash assets at the beginning of the reporting period	10,602	4,998	23,070	12,231	2,261	2,299	2,770
Net cash transferred to/from other agencies.....	(2,577)	-	-	-	-	-	-
Cash assets at the end of the reporting period.....	23,070	3,408	12,231	2,261	2,299	2,770	3,696

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) This includes the provisional allocation of funds appropriated as a Department of Treasury and Finance Administered item, which was previously classified under Cashflows from State Government.

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	291,250	340,937	345,825	375,882	388,555	400,567	408,117
Adjustment for Notional Superannuation.....	-	(1,086)	-	-	-	-	-
Transfer to the Department for Communities	(9,738)	(10,169)					
Adjusted Total Cost of Services	281,512	329,682	345,825	375,882	388,555	400,567	408,117
APPROPRIATIONS							
Net amount appropriated to deliver services	260,701	299,267	301,454	325,235	320,190	360,186	368,419
Transfer to the Department for Communities	(9,738)	(10,169)					
Adjusted net amount appropriated to deliver services	250,963	289,098	301,454	325,235	320,190	360,186	368,419

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Christmas/Cocos Island	394	418	250	261
Departmental Services	7,091	3,930	4,810	5,197
GST Input Credits	438	34	428	463
GST Receipts on Sales	14,210	16,780	16,156	16,278
National Affordable Housing Agreement - Homelessness	18,145	18,575	18,570	19,167
National Partnership Agreement - Homelessness	-	-	-	9,096
Unattached Refugee Children.....	6	5	5	5
TOTAL.....	40,284	39,742	40,219	50,467

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

COMMUNITIES

PART 14 - MINISTER FOR CHILD PROTECTION; COMMUNITY SERVICES; SENIORS AND VOLUNTEERING; WOMEN'S INTERESTS

DIVISION 62

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 99 Net amount appropriated to deliver services^(a)	41,973	47,482	74,420	161,409	89,368	73,662	72,795
Item 100 Contribution to the Western Australian Family Foundation Trust Account	560	560	560	560	560	560	560
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	203	169	254	262	269	277	285
Total appropriations provided to deliver services.....	42,736	48,211	75,234	162,231	90,197	74,499	73,640
CAPITAL							
Capital Appropriation	200	-	-	-	-	1,690	-
TOTAL APPROPRIATIONS	42,936	48,211	75,234	162,231	90,197	76,189	73,640
EXPENSES							
Total Cost of Services ^(a)	46,049	51,243	78,000	165,790	93,579	78,369	77,552
Net Cost of Services ^(b)	44,397	50,605	77,071	164,238	92,757	77,474	75,958
CASH ASSETS^(c)	3,975	2,049	4,506	5,122	5,189	4,830	5,084

- (a) The 2007-08 Actual figures and 2008-09 Budget have been restated for comparability to account for the transfer of functions between the Department for Communities, Department for Child Protection and Department of Local Government and Regional Development as shown in the reconciliation table after the financial statements.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Collie Child Care Centre Repairs	150	50	50	-	-
Lions Community Respite Centre	200	-	-	-	-
Media and Marketing, Advertising and Consultants Savings.....	(99)	(197)	(197)	(197)	(197)
Seniors' Cost of Living Rebate	25,624	26,105	26,783	28,092	29,497
Seniors' Security Rebate	-	5,000	2,500	2,500	-

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
3% Efficiency Dividend					
Staffing Efficiencies	(100)	(300)	(300)	(300)	(319)
Reduction in Community Relation Activities	(200)	(500)	(500)	(500)	(532)
Reduction in Publications and Corporate Communications	(50)	(100)	(100)	(100)	(106)
Reduction in Administrative Overheads	(343)	(399)	(156)	(86)	(92)
Reductions in Non-Government Sector Payments	-	(305)	(316)	(327)	(348)
<i>Total Savings</i>	<i>(693)</i>	<i>(1,604)</i>	<i>(1,372)</i>	<i>(1,313)</i>	<i>(1,397)</i>
Economic Audit					
Rationalisation of Structure	-	(556)	(556)	(426)	(426)
Child Care Licensing Fees	-	(706)	-	-	(706)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

The relationship of Ministers to service is shown below:

Responsible Minister	Services
Minister for Child Protection; Community Services; Seniors and Volunteering; Women's Interests	1. Community and Family Support 2. Child Care Services 3. Strategic Policy and Coordination (except Youth) 4. Redress Scheme
Minister for Environment; Youth	3. Strategic Policy and Coordination (Youth)

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians	Communities are strengthened so that individuals and families are able to better meet their needs.	1. Community and Family Support 2. Child Care Services 3. Strategic Policy and Coordination 4. Redress scheme for children and young people abused in the care of the state

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Community and Family Support	19,297	19,742	20,111	20,171	21,166	21,631	22,279
2. Child Care Services	8,259	7,534	8,847	8,638	9,039	9,241	9,796
3. Strategic Policy and Coordination.....	17,861	18,195	43,445	47,912	46,315	47,497	45,477
4. Redress Scheme for Children and Young People Abused in the Care of the State.....	632	5,772	5,597	89,069	17,059	-	-
Total Cost of Services	46,049	51,243	78,000	165,790	93,579	78,369	77,552

Significant Issues Impacting the Agency

- The demand for community services is growing rapidly in the current economic climate and many non-government agencies are finding it difficult to meet the increasing demand. The Department continues to support the delivery of community services to the public by providing grants, financial assistance and support programs to non-government organisations that deliver these services.
- Childcare remains an important issue for parents. High quality early childhood services provide an important support to parents and developmental opportunities for children. The state-wide network of departmental officers plays a critical role in helping parents find alternative childcare as a result of closures associated with a number of private centres.
- Support for parenting is increasingly important as the issues facing families become more complex. These issues include shaken baby syndrome, Foetal Alcohol Spectrum Disorder and grand carers forced to take on 'parenting roles'. Parents' ability to effectively parent can be enhanced through positive support networks, ready access to information on child development and parenting and a positive community attitude to children and parents. The Department provides a state-wide information help line supplemented by voluntary programs for parents who are experiencing difficulties.
- By 2041, nearly one in three Western Australians will be a senior. An ageing demographic highlights the need to improve seniors' health and well-being by maintaining their connections and participation in the community. The Cost of Living and Security Rebates will help seniors meet rising costs and add to their sense of security.
- With the increase in ageing of the population, the number of people with a disability, mental illness, chronic condition or who are frail and who require care and support continues to increase. The implementation of the review of the *Carers' Recognition Act 2005* will aim to achieve an improvement of carers' needs in relation to the people they care for.
- The Department is responsible for addressing the key concerns of young West Australians and does so through programs, which promote a positive image of young people, tackle drug and alcohol abuse and mental health issues. The Department is continuing to develop policies and programs to assist young carers, young people with disabilities and youth homelessness.
- The global financial crisis, poverty traps, limited superannuation and minimal savings disproportionately impact on women. The Department coordinates policies and programs to address these issues and provide support for women in these circumstances.
- While the number of applications for the Redress scheme were lower than anticipated, the degree of neglect and abuse suffered by applicants while in State care appears greater. The Department now faces challenges in assigning monetary values to the varying degrees of neglect and abuse in order to progress the healing process for applicants.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Communities are strengthened so that individuals and families are able to better meet their needs:					
Customer satisfaction with services	97%	95%	95%	95%	
The number of substantiated breaches of regulations arising from allegations made to Child Care Licensing Standard Unit per licensed service	0.016	0.059	0.059	0.059	
Stakeholder satisfaction with policy and coordination projects.....	88%	80%	85%	85%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Community and Family Support**

Services and programs to support and enhance families and communities.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 19,297	\$'000 19,742	\$'000 20,111	\$'000 20,171	
Less Income.....	546	4	114	72	
Net Cost of Service ^(a)	18,751	19,738	19,997	20,099	
Employees (Full Time Equivalents)	47	55	60	60	
Efficiency Indicators					
Average cost per service	\$122,137	\$123,393	\$121,152	\$122,248	

(a) The 2007-08 Actual figures and 2008-09 Budget have been restated for comparability to account for the transfer of functions between the Department for Communities, the Department for Child Protection and the Department of Local Government and Regional Development as shown in the reconciliation table after the financial statements.

2: Child Care Services

Childcare services and other services to promote quality and safe child care, including licensing.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 8,259	\$'000 7,534	\$'000 8,847	\$'000 8,638	1
Less Income.....	416	373	440	1,156	2
Net Cost of Service ^(a)	7,843	7,161	8,407	7,482	
Employees (Full Time Equivalents)	60	71	72	72	
Efficiency Indicators					
Average cost per licensed service.....	\$5,845	\$5,019	\$5,894	\$5,481	

(a) The 2007-08 Actual figures and 2008-09 Budget have been restated for comparability to account for the transfer of functions between the Department for Communities, the Department for Child Protection and the Department of Local Government and Regional Development as shown in the reconciliation table after the financial statements.

Explanation of Significant Movements

(Notes)

1. The increase in the 2008-09 Estimated Actual compared to the 2008-09 Budget is due to higher than expected depreciation expense for childcare centres.
2. The increase in 2009-10 income is due to the introduction of Child Care Licensing fees.

3: Strategic Policy and Coordination

The provision of policy coordination, programs, policy advice, analysis and information to support and strengthen the Western Australian community.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 17,861	\$'000 18,195	\$'000 43,445	\$'000 47,912	1
Less Income.....	490	261	375	324	
Net Cost of Service ^(a)	17,371	17,934	43,070	47,588	
Employees (Full Time Equivalents)	66	61	67	67	
Efficiency Indicators					
Average cost per strategic policy/coordination project for youth.....	\$293,706	\$481,785	\$408,113	\$397,839	
Average cost per strategic policy/coordination project for children and families.....	\$177,701	\$52,807	\$45,928	\$41,621	2
Average cost per strategic policy/coordination project for seniors.....	\$71,916	\$69,981	\$62,804	\$56,079	3
Average cost to administer a seniors card	\$3.23	\$2.47	\$2.23	\$2.90	4
Average cost to administer each Seniors Cost-of-Living Rebate (SCLR) processed.....	n/a	n/a	\$8.00	\$4.69	5
Average cost to administer each Seniors Security Rebate (SSR) processed	n/a	n/a	n/a	\$30.00	6
Average cost per strategic policy/coordination project for volunteers	\$104,827	\$116,385	\$109,355	\$105,349	
Average cost per strategic policy/coordination project for women	\$74,661	\$73,453	\$73,408	\$67,496	
Average cost per strategic policy/coordination project for family and domestic violence.....	\$140,951	\$342,242	\$314,935	\$301,117	7

- (a) The 2007-08 Actual figures and 2008-09 Budget have been restated for comparability to account for the transfer of functions between the Department for Communities, Department for Child Protection and Department of Local Government and Regional Development as shown in the reconciliation table after the financial statements.

Explanation of Significant Movements

(Notes)

1. The increase in the 2008-09 Estimated Actual total cost of services is largely due to new funding received since the 2008-09 Budget for the election commitment relating to the SCLR. The higher cost for 2009-10 Budget is a result of additional funding for the SSR.
2. The decrease in the Estimated Actual average cost compared to Budget in 2008-09 is mainly due to savings in relation to the 3% Efficiency Dividend and a rationalisation of structure.
3. The decrease in the 2009-10 Budget compared to 2008-09 Estimated Actual is largely due to a shift in expenditure away from this area towards Seniors Cards for the biennial production of the Seniors Card Discount Directory (SCDD). The lower Estimated Actual cost in 2008-09 compared to the 2008-09 Budget is a result of four additional projects being undertaken in the year.
4. The increase in the 2009-10 Budget average cost compared to 2008-09 Estimated Actual is due to the biennial production of the SCDD.

5. The allocation of funding for the SCLR was decided after the 2008-09 Budget. The decrease from 2008-09 Estimated Actual to 2009-10 Budget is due to the 2008-09 expenditure incorporating one-off implementation costs for the Cost of Living rebates.
6. The allocation of funding for the SSR was decided after the 2008-09 Budget. Payments will commence during 2009-10.
7. The decrease in the 2008-09 Estimated Actual average cost compared to Budget in 2008-09 is due to an increase in the number of projects.

4: Redress Scheme for Children and Young People Abused in the Care of the State

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	632	5,772	5,597	89,069	1
Less Income.....	200	-	-	-	
Net Cost of Service.....	432	5,772	5,597	89,069	
Employees (Full Time Equivalents)	1	17	18	18	
Efficiency Indicators					
Average administrative cost per claim	0	\$3,848	0	\$4,960	2

Explanation of Significant Movements

(Notes)

1. The increase in 2009-10 Budget is due to the commencement of Redress payments during 2009-10.
2. It was initially intended to make some redress payments during 2008-09, however, only a few of interim payments have been made.

ASSET INVESTMENT PROGRAM

The Department has responsibility for 72 childcare, family and neighbourhood centres, which are on average 19 years old. The asset investment program provides for the replacement and expansion of assets that support the delivery of the Department's services.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
NEW WORKS							
Child Care and Family Centres							
Refurbishment Child Care and Family Centres – 2011-12	1,040	-	-	-	-	1,040	-
Community Centres/Houses							
Refurbishment Community Houses – 2011-12	650	-	-	-	-	650	-
Total Cost of Asset Investment Program	1,690	-	-	-	-	1,690	-
FUNDED BY							
Capital Appropriation			-	-	-	1,690	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

The income statement shows an increase in the total cost of services of \$85.3 million (106 per cent) for 2009-10 compared to the 2008-09 Estimated Actual. The increase is mainly attributable to:

- funding of \$83 million for the Redress scheme and payments; and
- the repositioning of \$2.5 million from 2008-09 to 2009-10 in relation to the SSR.

Income

Total income for 2009-10 is \$1.6 million compared to \$0.9 million in 2008-09 representing an increase of \$0.6 million (67 per cent). The increase is mainly attributable to anticipated revenue from the introduction of Child Care Licensing fees.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	16,123	16,464	17,135	15,623	15,461	15,209	15,284
Grants and subsidies ^(d)	7,283	5,895	31,055	109,971	46,098	34,019	34,233
Supplies and services	10,838	18,504	28,215	36,101	27,698	26,038	25,449
Accommodation	1,056	658	771	916	918	1,092	1,122
Depreciation and amortisation	1,778	1,815	2,309	2,400	2,401	1,076	499
Other expenses	3,219	787	1,000	779	1,003	935	965
TOTAL COST OF SERVICES	40,297	44,123	80,485	165,790	93,579	78,369	77,552
Income							
Sale of goods and services	66	-	-	746	-	40	706
Grants and subsidies	708	395	678	650	666	684	702
Other revenue	1,093	243	251	156	156	171	186
Total Income	1,867	638	929	1,552	822	895	1,594
NET COST OF SERVICES	38,430	43,485	79,556	164,238	92,757	77,474	75,958
INCOME FROM STATE GOVERNMENT							
Service appropriations	36,699	41,069	77,815	162,231	90,197	74,499	73,640
Resources received free of charge	2,222	2,562	2,562	2,562	2,562	2,562	2,562
Liabilities assumed by the Treasurer ^(e)	-	15	-	-	-	-	-
Other appropriations	422	401	401	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	39,343	44,047	80,778	164,793	92,759	77,061	76,202
SURPLUS/(DEFICIENCY) FOR THE PERIOD	913	562	1,222	555	2	(413)	244
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	913	562	1,222	555	2	(413)	244

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 174, 217 and 217 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Christmas Island	-	-	238	248	257	268	279
Multicultural Interests	1,591	848	292	-	-	-	-
Other	1,202	360	761	528	541	673	840
Redress Western Australia	-	-	1,154	76,670	13,530	-	-
Seniors Rebates	-	-	23,723	28,908	28,153	29,461	29,497
Western Australia Family Foundation	330	560	560	560	560	560	560
Youth Grants and Disbursements	4,160	4,127	4,327	3,057	3,057	3,057	3,057
TOTAL	7,283	5,895	31,055	109,971	46,098	34,019	34,233

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	3,434	1,800	3,907	4,464	4,473	4,058	4,262
Restricted cash	371	141	371	371	371	371	371
Receivables	464	1	464	464	464	464	464
Other.....	49	20	49	49	49	49	49
Total current assets	4,318	1,962	4,791	5,348	5,357	4,942	5,146
NON-CURRENT ASSETS							
Holding account receivables.....	6,000	7,830	7,878	10,308	12,740	13,816	14,315
Property, plant and equipment.....	28,428	19,520	28,728	28,197	27,666	27,135	26,636
Restricted cash	170	108	228	287	345	401	451
Other.....	6,103	3,479	4,354	2,484	614	1,759	1,759
Total non-current assets.....	40,701	30,937	41,188	41,276	41,365	43,111	43,161
TOTAL ASSETS.....	45,019	32,899	45,979	46,624	46,722	48,053	48,307
CURRENT LIABILITIES							
Employee provisions.....	2,404	2,111	2,348	2,363	2,378	2,375	2,373
Payables ^(a)	252	4	151	153	151	155	157
Other.....	661	372	738	799	870	924	935
Total current liabilities.....	3,317	2,487	3,237	3,315	3,399	3,454	3,465
NON-CURRENT LIABILITIES							
Employee provisions.....	689	703	617	628	639	638	637
Other.....	11	6	11	12	13	13	13
Total non-current liabilities	700	709	628	640	652	651	650
TOTAL LIABILITIES.....	4,017	3,196	3,865	3,955	4,051	4,105	4,115
EQUITY							
Contributed equity	32,836	18,825	32,726	32,726	32,726	34,416	34,416
Accumulated surplus/(deficit)	913	(612)	2,135	2,690	2,692	2,279	2,523
Reserves	7,253	11,490	7,253	7,253	7,253	7,253	7,253
Total equity.....	41,002	29,703	42,114	42,669	42,671	43,948	44,192
TOTAL LIABILITIES AND EQUITY.....	45,019	32,899	45,979	46,624	46,722	48,053	48,307

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	34,765	39,239	75,491	159,801	87,765	73,423	73,141
Capital appropriation	-	-	-	-	-	1,690	-
Other.....	200	-	-	-	-	-	-
Net cash provided by State Government.....	34,965	39,239	75,491	159,801	87,765	75,113	73,141
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(15,770)	(16,257)	(17,196)	(15,534)	(15,364)	(15,121)	(15,139)
Grants and subsidies	(7,205)	(5,895)	(30,987)	(109,971)	(46,098)	(34,019)	(34,233)
Supplies and services	(9,226)	(14,491)	(24,886)	(32,106)	(23,798)	(22,264)	(21,770)
Accommodation.....	(1,047)	(658)	(792)	(938)	(941)	(1,117)	(1,123)
Other payments ^(c)	(3,931)	(4,557)	(4,668)	(5,042)	(4,282)	(3,900)	(3,960)
Receipts							
Grants and subsidies	709	395	678	650	666	684	702
Sale of goods and services	66	-	-	746	-	40	706
GST receipts.....	1,692	2,319	2,239	2,854	1,963	1,744	1,744
Other receipts	1,458	644	652	156	156	171	186
Net cash from operating activities.....	(33,254)	(38,500)	(74,960)	(159,185)	(87,698)	(73,782)	(72,887)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(340)	-	-	-	-	(1,690)	-
Net cash from investing activities.....	(340)	-	-	-	-	(1,690)	-
NET INCREASE/(DECREASE) IN CASH HELD	1,371	739	531	616	67	(359)	254
Cash assets at the beginning of the reporting period	27	1,310	3,975	4,506	5,122	5,189	4,830
Net cash transferred to/from other agencies.....	2,577	-	-	-	-	-	-
Cash assets at the end of the reporting period.....	3,975	2,049	4,506	5,122	5,189	4,830	5,084

- (a) Full audited financial statements are published in the agency's Annual Report.
- (b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.
- (c) This includes the provisional allocation of funds appropriated as a Department of Treasury and Finance Administered item which was previously classified under Cashflows from State Government.

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	40,297	44,123	80,485	165,790	93,579	78,369	77,552
Add Transfer from Department for Child Protection.....	9,738	10,169	-	-	-	-	-
Less Transfer of the Office of Multicultural Interests.....	(3,986)	(3,049)	(2,485)	-	-	-	-
Adjusted Total Cost of Services.....	46,049	51,243	78,000	165,790	93,579	78,369	77,552
APPROPRIATIONS							
Net Amount Appropriated to Deliver Services ...	36,699	41,069	77,815	162,231	90,197	74,499	73,640
Add Transfer from Department for Child Protection.....	9,738	10,169	-	-	-	-	-
Less Transfer of the Office of Multicultural Interests.....	(3,701)	(3,027)	(2,581)	-	-	-	-
Adjusted Net Amount Appropriated to Deliver Services.....	42,736	48,211	75,234	162,231	90,197	74,499	73,640

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS

Western Australian Family Foundation Special Purpose Account

The purpose of the Account is to hold funds for development, implementation and administration initiatives and activities regarding the family and community.

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Opening Balance.....	141	171	371	371
Receipts:				
Appropriations.....	560	560	560	560
Other.....	-	-	-	-
	701	731	931	931
Payments.....	330	731	560	560
CLOSING BALANCE	371	-	371	371

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Child Care Licenses	-	-	-	706
Children's Services.....	77	368	368	375
Christmas/Cocos Island	-	-	238	248
Departmental Services	1,103	243	251	196
GST Input Credits.....	99	7	25	20
GST Receipts on Sales.....	1,593	2,312	2,214	2,834
National Youth Week	23	27	27	27
Other Commonwealth Receipts.....	608	-	45	-
TOTAL.....	3,503	2,957	3,168	4,406

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

Part 15

Minister for Water; Mental Health

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
807	Water			
	– Delivery of Services.....	81,363	85,958	76,724
	– Administered Grants, Subsidies and Other Transfer Payments	2,151	2,151	1,878
	– Capital Appropriation	5,010	4,010	4,385
	Total	88,524	92,119	82,987
	GRAND TOTAL			
	– Delivery of Services.....	81,363	85,958	76,724
	– Administered Grants, Subsidies and Other Transfer Payments	2,151	2,151	1,878
	– Capital Appropriation	5,010	4,010	4,385
	Total.....	88,524	92,119	82,987

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WATER

PART 15 - MINISTER FOR WATER; MENTAL HEALTH

DIVISION 63

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 101 Net amount appropriated to deliver services.....	65,227	81,157	85,752	76,512	69,090	68,149	70,732
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	200	206	206	212	219	226	233
Total appropriations provided to deliver services.....	65,427	81,363	85,958	76,724	69,309	68,375	70,965
ADMINISTERED TRANSACTIONS							
Item 102 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	2,570	2,151	2,151	1,878	1,376	823	649
CAPITAL							
Item 169 Capital Appropriation.....	4,286	5,010	4,010	4,385	6,250	5,364	2,981
TOTAL APPROPRIATIONS	72,283	88,524	92,119	82,987	76,935	74,562	74,595
EXPENSES							
Total Cost of Services ^(a)	108,799	93,792	101,355	93,574	72,414	71,539	73,294
Net Cost of Services ^(a)	84,514	58,306	72,523	65,358	70,408	69,533	72,115
CASH ASSETS ^(b)	14,435	15,726	15,793	6,439	6,541	6,617	5,634

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Independent Review of Saline Recovery in the Collie Basin	-	250	-	-	-
Independent Assessment of Treating Large Saline Reserves East of the Darling Escarpment	-	250	-	-	-
Media and Marketing, Advertising and Consultants Savings.....	(47)	(94)	(94)	(94)	(94)

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
3% Efficiency Dividend					
Administration Costs	(474)	(290)	(290)	(290)	(250)
Consultancies	(241)	(698)	(698)	(698)	(609)
Reduction In Use Of Contractors	(493)	(600)	(540)	(520)	(450)
Programs	-	(357)	(300)	(287)	(250)
Grants	-	(300)	(300)	(300)	(260)
<i>Total Savings</i>	<i>(1,208)</i>	<i>(2,245)</i>	<i>(2,128)</i>	<i>(2,095)</i>	<i>(1,819)</i>
Economic Audit					
Reduce Reliance on Consultants	-	(300)	(350)	(400)	(400)
Rationalise Operating Costs	-	(370)	(370)	(370)	(370)
Rationalise Reporting	-	(100)	(100)	(100)	(100)
Regional Cost Savings	-	-	(35)	(35)	(35)
Workforce Mobility and Flexibility	-	(100)	(100)	(100)	(100)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Sufficient ^(a) quality ^(b) water to support the needs of the community, environment and state development.	1. Urban Water Management and Industry Services 2. Water Use Allocation and Optimisation 3. Catchment and Waterways Health

- (a) Sufficient – refers to the quantity of water, and relates to the Department's role in ensuring that there is enough water to support social, environment and economic needs.
- (b) Quality – refers to the varying standards of water quality the Department is responsible for managing and allocating for industry use, agricultural use or fit for human consumption.

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Urban Water Management and Industry Services.....	43,247	36,611	35,935	34,977	28,506	28,743	29,388
2. Water Use Allocation and Optimisation	46,577	44,914	48,721	47,480	34,913	33,541	34,543
3. Catchment and Waterways Health	18,975	12,267	16,699	11,117	8,995	9,255	9,363
Total Cost of Services	108,799	93,792	101,355	93,574	72,414	71,539	73,294

Significant Issues Impacting the Agency

There are three significant issues affecting water resources management and water service provision in Western Australia:

- climatic variances and future change and climate predictions;
 - increased demand and competition for water resources; and
 - increased requirement for protection of drinking water sources and waterways.
- Climatic variances and future change and climate predictions

The effect of climate variances on the relationship between rainfall, groundwater and river flows in the southern half of the State has, and will continue to, significantly impact water availability requiring effective management of the environmental, social and economic values of the State's water resources.

Initiatives underway in response to this include:

 - collecting the data necessary (streamflows, monitoring water dependant ecosystems, drilling investigations, etc) to make informed decisions on managing the likely impacts;
 - increasing focus on water efficiency by all water users, including promoting innovations in water industry technologies, encouraging water conservation and establishing conservation plans;
 - investigating alternative sources of water in cooperation with the Water Corporation;
 - supporting the rural sector with emergency planning through rebates and strategic emergency supplies; and
 - consideration of impacts of catchment management on stream flow.
 - Increased demand and competition for water resources

With water demand growing and current limits on water capacity, demographic changes, population growth and socio-economic development mean more areas around the State are at, or approaching, their sustainable water usage limit. Some areas may require water to be recovered from users, as the effects of less rain means less available water than is actually licensed. Urbanisation growth versus agricultural sectors is also an emerging challenge.

Initiatives underway in response to this include:

 - development of new water legislation to update deficiencies in the existing *Rights in Water and Irrigation Act, 1914* and associated services legislation;
 - development of policies in conjunction with legislative reform to allow improved management structures to meet increased demand and competition including pricing, codes and regulations;
 - implementing the State's obligations to National Water Initiative objectives with the assistance of Australian Water Smart grants;
 - using evidence based research to set sustainable water use targets accounting for the environmental, social, cultural and consumptive use with the Gnamagara Sustainability Strategy and new draft management plans underway for South West, Pilbara, Perth/Peel, Great Southern and Kimberley and all regions by 2011-12;
 - improving the water licensing process, increasing its effectiveness and reducing the time to assess applications;
 - expanding the installation of meters to water users in high demand areas, including the Gnamagara mound, and establishing a compliance and enforcement regime;
 - upgrading and expanding the groundwater measurement network;
 - promoting water efficiency, conservation, reuse and recycling with all water user groups;
 - working with other government agencies and local authorities to develop a whole of government approach to water resources issues; and
 - improving the services to Indigenous and remote communities.

- Increased requirement for protection of drinking water sources and waterways
Protection of water sources and catchment areas includes managing demand for recreational access to drinking water bodies and land use in catchment areas.
Initiatives underway in response to this include:
 - providing advice regarding the suitability of recreational opportunities while ensuring protection of water supplies;
 - targeting source pollutants via promotion of water sensitive urban design and stormwater management by working with local governments and catchment councils;
 - recovering degraded catchments through vegetation replanting and other measures;
 - increasing water source protection areas throughout the State; and
 - managing impact of serious environmental issues such as salinity, algal blooms and wetland acidification.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Social and Environmental Sustainability:					
Proportion of water resources with licensed allocations that are within the allocation limit	87%	85%	87%	85%	
Proportion of public water supplies covered by a drinking water source protection plan.....	63%	70%	70%	80%	1
Proportion of water resource management areas that are planned appropriate to their water resource category.....	48%	60%	47%	60%	2

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The estimated increase is due to additional 15 protection plans being completed in 2009-10.
2. The estimated reduction in 2008-09 Estimated Actual compared to the 2008-09 Budget reflects the increased complexity of science and greater consultation in preparing allocation plans.

Services and Key Efficiency Indicators

1: Urban Water Management and Industry Services ^(a)

Ensuring adequate urban water supplies and water services through water drainage planning, optimising available resources for urban use, drinking water source protection and the policy and regulation of water services.

	2007-08 Actual ^(b)	2008-09 Budget ^(b)	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	43,247	36,611	35,935	34,977	
Less Income.....	7,203	21,512	11,716	22,927	1
Net Cost of Service.....	36,044	15,099	24,219	12,050	
Employees (Full Time Equivalents)	216	255	231	230	
Efficiency Indicators					
Average Cost per Industry Water Services Policy Instrument ^(c)	n/a	n/a	\$65,149	\$60,401	
Average Cost per Drinking Water Source Protection Plan.....	\$354,297	\$575,686	\$609,013	\$397,980	2
Average Cost per km ² of Designated Proclaimed Water Supply Catchments Where Salinity and Water Resource Recovery Measures are Implemented.....	\$692	\$633	\$387	\$606	3
Average Cost per Drainage and Water Management Plan and Assessment.....	n/a	n/a	\$8,394	\$7,777	

- (a) This service is provided to urban, rural and remote areas. The term *urban water management* refers to the improved management of our water resources by ensuring an appropriate level of consideration is given to the total water cycle at each stage of the planning system.
- (b) Due to the revision of key efficiency indicators in 2008-09, data for some of the new indicators are not available for this period.
- (c) The term *industry water services policy instrument* refers to the tools that need to be developed to enable the Agency to provide a policy framework for efficient, reliable, quality and competitive water services to the community via water service providers - such as water services subsidiary legislations, water services policies and statements, and Economic Regulation Authority submissions.

Explanation of Significant Movements

(Notes)

- The estimated 96 per cent increase in budgeted revenue for 2009-10 when compared 2008-09 Estimated Actual reflects the re-cashflowing of funding associated with the Collie Recovery project.
- The expected reduction in 2009-10 reflects an increase in the number of plans to be produced.
- The estimated decrease in 2008-09 Estimated Actual compared to 2008-09 Budget reflects anticipated Commonwealth Government funding not received for salinity related projects. The increase in 2009-10 compared to 2008-09 Estimated Actual is due to:
 - additional funding from election commitments for reviews of Saline Recovery in the Collie Basin and Reserves East of the Darling Escarpment; and
 - expected Commonwealth Government funding not received in 2008-09.

2: Water Use Allocation and Optimisation

Ensuring the State's water resources are managed and shared to meet social, economic, and environmental needs through the development of water allocation plans, water licensing, water accounting and trading.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	46,577	44,914	48,721	47,480	
Less Income.....	9,483	10,169	8,815	3,996	1
Net Cost of Service	37,094	34,745	39,906	43,484	
Employees (Full Time Equivalents).....	268	317	287	285	
Efficiency Indicators					
Average Cost per Allocation Plan Completed ^(a)	n/a	n/a	n/a	\$1,916,626	
Average Time Taken (days) to Process a License By Water Category Grouping:					2
Category 1	58	50	50	50	
Category 2	66	50	60	60	
Category 3	71	60	65	65	
Category 4	94	70	65	75	
Expenditure on Water Licence Administration:					
Average Cost per Water Licence (All Categories).....	\$1,710	\$1,684	\$1,921	\$1,829	3
Total Number of Licences Processed by Category Grouping:					
Category 1	1,203	1,500	1,100	900	
Category 2	2,372	3,000	2,500	2,300	
Category 3	5,063	4,900	4,400	4,450	
Category 4	5,148	5,300	5,600	5,650	

(a) The term average refers to a three year rolling average

Explanation of Significant Movements

(Notes)

1. The estimated 13 per cent decrease of revenue in 2008-09 Estimated Actual when compared to 2008-09 Budget is largely due to the disallowance of Water License Administration Fees that were part of the 2008-09 Budget. The estimated 55 per cent decrease in budgeted revenue for 2009-10 reflects the ceasing of the Commonwealth/State funded Natural Heritage Trust/National Action Plan (NHT/NAP) for salinity and water quality programs and associated projects.
2. The expected reduction across all categories between 2007-08 and 2008-09 is largely due to the availability of previously diverted resources back to the area of licensing. The increase in processing time for Category 4 licenses in 2009-10 is largely due to the increase in complexity in assessing applications for licenses associated with this category.
3. The estimated increase in 2008-09 Estimated Actual compared to 2008-09 Budget is due to a reduction in the number of surface water licences expected to be processed for 2008-09.

3: Catchment and Waterways Health

Protecting the State's waterways and catchments through river management and recovery programs.

	2007-08 Actual ^(a)	2008-09 Budget ^(a)	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	18,975	12,267	16,699	11,117	1
Less Income.....	7,599	3,805	8,301	1,293	2
Net Cost of Service	11,376	8,462	8,398	9,824	
Employees (Full Time Equivalents)	80	96	86	85	
Efficiency Indicators					
Average Cost per km ² of Designated Inland Rural Catchments Where Dryland Salinity Management Measures are Implemented	\$3,130	\$3,956	\$5,102	\$2,753	3
Average Cost per Waterway Management Plan Developed	n/a	n/a	\$359,597	\$372,026	

(a) Due to the revision of key efficiency indicators, data for some of the new indicators are not available for this period.

Explanation of Significant Movements

(Notes)

1. The 36 per cent increase of expenditure in 2008-09 Estimated Actual when compared to 2008-09 Budget is largely due to additional Commonwealth funding associated with the 'Caring for our Country' program and the extension of some NHT/NAP projects. The estimated 33 per cent decrease in budgeted expenditure for 2009-10 reflects the ceasing of the Commonwealth/State funded NHT/NAP programs and associated projects.
2. The decrease in income received between years mainly relates to the ceasing of the Commonwealth/State funded NHT/ NAP programs and associated projects. The estimated 118 per cent increase of revenue in 2008-09 Estimated Actual when compared to 2008-09 Budget is largely due to additional Commonwealth Government funding associated with the 'Caring for our Country' program and the extension of some NHT/NAP funded projects.
3. The increase in 2008-09 Estimated Actual compared to 2008-09 Budget is due to additional Commonwealth and State's National Resource Management (NRM) funded salinity projects.
The reduction in 2009-10 is due to \$2.5 million of Commonwealth and State NRM funded salinity projects ceasing.

ASSET INVESTMENT PROGRAM

The 2009-10 capital investment program will see the Department investing in infrastructure associated with water resource initiatives in the Collie-Wellington Basin to reduce salinity in the Wellington Dam as well as continuing the roll-out of the state-wide Metering program as part of the water reform agenda.

The Department will also continue the program of installing, replacing and upgrading groundwater monitoring bores and river gauging stations throughout the State and its asset replacement program associated with computers and office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Collie-Wellington Salinity Diversion.....	27,033	7,029	6,008	20,004	-	-	-
Water Smart Australia							
Monitoring Bores.....	3,673	3,175	2,101	498	-	-	-
Software development.....	2,252	933	663	1,319	-	-	-
COMPLETED WORKS							
Asset Replacement/Upgrade							
Replacement of Patrol Vessels.....	142	142	110	-	-	-	-
Computing and Office Equipment Replacement - 2008-09							
Program.....	250	250	250	-	-	-	-
Groundwater Resources Investigation and Monitoring -							
2008-09 Program.....							
Kununurra Office.....	1,544	1,544	1,544	-	-	-	-
Kununurra Office.....	203	203	203	-	-	-	-
Land Acquisition - Land Purchase in Priority 1 Areas -							
2008-09 Program.....							
Replace and Maintain Monitoring Bores - 2008-09 Program..	3,471	3,471	3,471	-	-	-	-
Replace and Maintain River Gauging Stations - 2008-09	2,493	2,493	2,493	-	-	-	-
Program.....	1,213	1,213	1,213	-	-	-	-
State-wide Metering 2008-09 Program.....	1,133	1,133	1,133	-	-	-	-
NEW WORKS							
Computing and Office Equipment Replacement.....	1,011	-	-	250	250	261	250
Groundwater Resources Investigation and Monitoring.....	7,849	-	-	1,694	1,825	1,928	2,402
Land Acquisition - Land Purchase in Priority 1 Areas.....	5,224	-	-	2,180	1,000	1,044	1,000
Replace and Maintain Monitoring Bores.....	13,955	-	-	2,734	3,376	3,567	4,278
Replace and Maintain River Gauging Stations.....	5,837	-	-	1,331	1,434	1,515	1,557
State-wide Metering.....	1,911	-	-	1,911	-	-	-
Total Cost of Asset Investment Program.....	79,194	21,586	19,189	31,921	7,885	8,315	9,487
FUNDED BY							
Capital Appropriation.....			4,010	4,385	6,250	5,364	2,981
Commonwealth Grants.....			2,225	856	-	-	-
Drawdowns from the Holding Account.....			3,373	6,365	2,385	3,734	6,222
Internal Funds and Balances.....			9,581	20,315	(750)	(783)	284

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated decrease in the 2009-10 Total Cost of Services of \$7.8 million (7.7 per cent - \$101,355 to \$93,574), when compared to the 2008-09 Estimated Actual. This decrease is mainly attributable to:

- a reduction in grant payments associated with the completion of the Gngangara Sustainability Strategy and Premier's Water Foundation projects; and
- a reduction in expenditure for supplies and services as a result of funding ceasing for a number of State's NRM and Commonwealth Government funded projects.

Income

Service Appropriation for 2009-10 is estimated to be \$76.7 million. This represents a decrease of \$9.2 million (10.7 per cent) compared to the 2008-09 Estimated Actual. The decrease is mainly attributable to the completion and/or a reduction in funding for a number of specific purpose projects namely:

- Gngangara Sustainability Strategy;
- State Management Plans;
- Gngangara Mound Metering;
- State Water Recycling Strategy;
- Water Licensing and Accounting – Enterprise Architecture Implementation Plan; and
- Water Reform.

Balance Sheet

The Department's total net asset position (total equity) is expected to increase by \$16.2 million (7.0 per cent) between 2008-09 Estimated Actual and 2009-10. This is mainly attributable to an increase in Property, plant and equipment of \$28.5 million (18.2 per cent) over the same period, as a result of completing the Collie River Salinity Diversion project. This increase in property, plant and equipment has been partially offset by a decrease in Current Assets of \$13.5 million (51.1 per cent) which is mainly associated with external carryovers from 2007-08 to 2008-09 and a reduction in holding account receivables for asset replacement.

Cashflow Statement

The 2009-10 closing cash balance is projected to decrease by \$9.4 million (59.3 per cent) in comparison to the 2008-09 Estimated Actual. This is mainly attributable to increased purchases of non-current assets in 2009-10 associated with the Collie River Salinity Diversion project.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	44,882	47,322	49,994	52,243	44,019	44,693	44,628
Grants and subsidies ^(d)	21,677	9,415	9,811	4,931	3,521	3,051	3,781
Supplies and services	27,707	27,693	28,073	21,903	9,926	7,861	7,994
Accommodation	2,939	3,139	3,676	3,935	4,106	4,307	4,465
Depreciation and amortisation	5,224	3,841	6,585	7,214	7,537	8,187	8,849
Other expenses	6,370	2,382	3,216	3,348	3,305	3,440	3,577
TOTAL COST OF SERVICES.....	108,799	93,792	101,355	93,574	72,414	71,539	73,294
Income							
Regulatory fees and fines	636	2,999	55	55	55	55	55
Grants and subsidies	21,501	27,843	27,666	27,050	840	840	13
Other revenue	2,148	4,644	1,111	1,111	1,111	1,111	1,111
Total Income.....	24,285	35,486	28,832	28,216	2,006	2,006	1,179
NET COST OF SERVICES.....	84,514	58,306	72,523	65,358	70,408	69,533	72,115
INCOME FROM STATE GOVERNMENT							
Service appropriations	65,427	81,363	85,958	76,724	69,309	68,375	70,965
Resources received free of charge	327	451	451	451	451	451	451
Liabilities assumed by the Treasurer ^(e)	-	3	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	65,754	81,817	86,409	77,175	69,760	68,826	71,416
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	(18,760)	23,511	13,886	11,817	(648)	(707)	(699)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(18,760)	23,511	13,886	11,817	(648)	(707)	(699)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 564, 604 and 600 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Collie River Salinity Recovery	-	1,000	685	58	-	-	-
Engineering Intervention for Salinity Management	1,472	-	-	-	-	-	-
Gnangara Sustainability Strategy	2,345	2,794	2,794	735	-	-	-
Inland (Wetland) Aquatic Habitat Integrity	-	-	350	-	-	-	-
Inland Drainage Initiative	200	-	-	-	-	-	-
Other Grants	1,327	-	-	-	-	-	-
Premier's Water Foundation	887	1,175	1,671	985	580	110	-
Regional Flood Mitigation	8,358	380	402	-	-	-	-
Rural Water Grants	3,790	2,551	1,978	2,340	2,340	2,340	3,180
State Water Recycling Strategy	-	508	604	-	-	-	-
State Water Grants	443	595	362	339	339	339	339
State-wide Water Efficiency Measures	2,264	412	200	474	262	262	262
Warren Perennials	591	-	765	-	-	-	-
TOTAL	21,677	9,415	9,811	4,931	3,521	3,051	3,781

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	13,979	15,099	15,200	5,708	5,669	5,604	4,480
Restricted cash	74	106	74	74	74	74	74
Holding account receivables	3,373	6,284	6,365	2,385	3,734	6,222	-
Receivables	3,349	2,164	4,071	4,071	4,071	4,071	4,071
Other	633	6,468	633	633	633	633	633
Total current assets	21,408	30,121	26,343	12,871	14,181	16,604	9,258
NON-CURRENT ASSETS							
Holding account receivables	6,191	4,303	6,966	12,350	16,708	19,228	28,632
Property, plant and equipment	151,253	168,281	155,978	184,430	183,217	182,718	181,327
Restricted cash	382	521	519	657	798	939	1,080
Other	49,705	53,705	57,584	53,839	55,400	56,027	58,056
Total non-current assets	207,531	226,810	221,047	251,276	256,123	258,912	269,095
TOTAL ASSETS.....	228,939	256,931	247,390	264,147	270,304	275,516	278,353
CURRENT LIABILITIES							
Employee provisions	7,953	8,105	8,512	9,067	9,067	9,067	9,067
Payables ^(a)	48	15	48	48	48	48	48
Other	3,756	2,614	3,756	3,756	3,756	3,756	3,756
Total current liabilities	11,757	10,734	12,316	12,871	12,871	12,871	12,871
NON-CURRENT LIABILITIES							
Employee provisions	3,231	2,797	3,227	3,227	3,782	4,337	4,892
Other	74	106	74	74	74	74	74
Total non-current liabilities	3,305	2,903	3,301	3,301	3,856	4,411	4,966
TOTAL LIABILITIES.....	15,062	13,637	15,617	16,172	16,727	17,282	17,837
EQUITY							
Contributed equity	224,038	29,287	228,048	232,433	238,683	244,047	247,028
Accumulated surplus/(deficit)	(11,013)	34,199	2,873	14,690	14,042	13,335	12,636
Reserves	852	179,808	852	852	852	852	852
Total equity.....	213,877	243,294	231,773	247,975	253,577	258,234	260,516
TOTAL LIABILITIES AND EQUITY	228,939	256,931	247,390	264,147	270,304	275,516	278,353

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CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	61,775	76,967	78,818	68,955	61,217	59,633	61,561
Capital appropriation	4,286	5,010	4,010	4,385	6,250	5,364	2,981
Holding account drawdowns	2,880	3,373	3,373	6,365	2,385	3,734	6,222
Net cash provided by State Government.....	68,941	85,350	86,201	79,705	69,852	68,731	70,764
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(43,677)	(46,764)	(49,439)	(51,688)	(43,464)	(44,138)	(44,073)
Grants and subsidies	(16,119)	(9,415)	(9,811)	(4,931)	(3,521)	(3,051)	(3,781)
Supplies and services	(27,889)	(28,537)	(28,915)	(22,023)	(10,042)	(7,973)	(8,106)
Accommodation.....	(2,890)	(3,139)	(3,676)	(3,935)	(4,106)	(4,307)	(4,465)
Other payments	(11,903)	(4,691)	(6,341)	(6,477)	(6,438)	(6,577)	(6,714)
Receipts							
Regulatory fees and fines.....	2,205	2,999	55	55	55	55	55
Grants and subsidies	20,090	27,843	27,666	27,050	840	840	13
GST receipts.....	5,692	1,936	2,750	2,750	2,750	2,750	2,750
Other receipts	1,129	5,590	2,057	2,061	2,061	2,061	2,061
Net cash from operating activities.....	(73,362)	(54,178)	(65,654)	(57,138)	(61,865)	(60,340)	(62,260)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(6,879)	(26,108)	(19,189)	(31,921)	(7,885)	(8,315)	(9,487)
Net cash from investing activities.....	(6,879)	(26,108)	(19,189)	(31,921)	(7,885)	(8,315)	(9,487)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(436)	-	-	-	-	-	-
Other proceeds	(32)	-	-	-	-	-	-
Net cash from financing activities	(468)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(11,768)	5,064	1,358	(9,354)	102	76	(983)
Cash assets at the beginning of the reporting period	4,687	10,662	14,435	15,793	6,439	6,541	6,617
Net cash transferred to/from other agencies.....	21,516	-	-	-	-	-	-
Cash assets at the end of the reporting period.....	14,435	15,726	15,793	6,439	6,541	6,617	5,634

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DETAILS OF ADMINISTERED TRANSACTIONS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
INCOME							
Fines							
Regulatory Fines	9	-	25	25	25	25	25
Other							
Administered Appropriations	2,515	2,151	2,151	1,878	1,376	823	649
Internal balances	55	-	-	-	-	-	-
TOTAL INCOME.....	2,579	2,151	2,176	1,903	1,401	848	674
EXPENSES							
Grants To Charitable And Other Public Bodies							
Carnarvon Irrigation Scheme.....	851	831	843	810	767	714	649
Ord River Subsidy Stage 1	1,664	1,375	1,396	1,035	609	109	-
Regulatory Fines	9	-	25	25	25	25	25
TOTAL EXPENSES.....	2,524	2,206	2,264	1,870	1,401	848	674

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Agency:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Commonwealth Grants and Contributions	6,377	6,649	10,205	5,615
GST Receipts	5,692	1,936	2,750	2,750
Lease of Commercial Land and Buildings	80	160	227	227
Other Grants and Contributions.....	13,713	21,194	17,461	21,435
Other Receipts.....	1,049	5,430	1,830	1,834
Regulatory Fees - Receipts	2,205	2,999	55	55
TOTAL.....	29,116	38,368	32,528	31,916

The moneys received and retained are to be applied to the Agency's services as specified in the Budget Statements.

WATER CORPORATION

ASSET INVESTMENT PROGRAM

The Corporation will spend more than \$3.5 billion over the forward estimates period on essential projects across the State underlining the Corporation's importance as a major provider of infrastructure, employment and growth in Western Australia.

The 2009-10 program of works will deliver \$300 million of investment to continue the development and upgrading of water and wastewater projects in regional Western Australia alongside \$800 million in projects for metropolitan Perth.

The most significant development in 2009-10 will be the Southern Seawater Desalination Plant which will be built near Binningup in the South West. This project will provide opportunities through the next two financial years for companies and other businesses in the South West and other parts of Western Australia. When commissioned in 2011, it will be the next major water source for the Water Grid which provides water to 1.6 million people in parts of the South West, metropolitan Perth and towns and communities to Kalgoorlie-Boulder through the Goldfields Pipeline.

Other features of the Perth program include wastewater treatment projects in both the northern and southern corridors that will be essential for their orderly development.

The northern suburbs will benefit from the continuing construction of the Alkimos Waste Water Treatment Plant. The first stage of this critical project will be commissioned at the end of 2010. When complete this facility will allow for the full development of the Alkimos satellite city and has been designed to cater for an ultimate population of more than 100,000 people. Closer to Perth, in the northern suburb of Beenyup, work on a \$219.0 million project to upgrade sludge treatment facilities at the wastewater treatment plant will further improve the quality of effluent treatment for nearby communities. To the south, \$54.6 million will be spent in 2009-10 on similar critical sludge treatment upgrade works at Woodman Point Wastewater Treatment Plant which treats and disposes of almost all wastewater from suburbs south of the Swan and Canning river systems.

The extensive \$300 million of capital works to be undertaken in regional Western Australia in 2009-10 involves a series of smaller scale but equally as vital projects extending throughout regional Western Australia.

In the Kimberley, on the outskirts of Broome, the Corporation will spend \$13.5 million in 2009-10 on a new wastewater treatment plant to cater for ongoing growth. In the Pilbara, a new pumping station will be constructed to help facilitate water transfer through the West Pilbara Water Supply Scheme providing the water supply to Karratha and all other towns in the area.

Further south in the Mid West, tanks supplying water to Carnarvon will be upgraded to maintain water quality in the region. While outside of Geraldton, at a cost of \$18.3 million, a new pumping station will be built at Walkaway, a key distribution point in the transfer of water from borefields to Geraldton and surrounding areas.

Several projects have been earmarked for the Mandurah district with the major program for 2009-10 being a large new water main on Mandurah Lakes Road to enhance the throughput capacity of water supply to the Peel Region. This \$24.0 million pipe laying project is designed to meet present and future demands for this high growth area.

\$10.6 million will be spent in 2009-10 on the Picton Water Treatment Plant for the supply of water to Bunbury and Australind customers and across in the Goldfields, \$6.9 million will be outlaid over two years on upgrades to the Boondi Water Pumping Station. At Cunderdin, in the Agricultural district, the existing Cunderdin Pumping Station will be replaced with a new facility costing approximately \$7.3 million. Both the Boondi and Cunderdin projects are part of the Goldfields Pipeline and will enhance the Corporation's ability to supply customers in Coolgardie, Kalgoorlie, Kambalda and Norseman.

In Denmark, a 15 megalitre water tank and pipeline will be constructed at a cost of \$14.8 million to meet the growth demands of the area.

In addition, major expenditure is under way on Australia's first groundwater replenishment trial to determine if highly purified water can be pumped into groundwater for later use as drinking water. The three year trial phase of the Groundwater Replenishment Trial will commence in earnest in the new financial year. \$12.8 million will be spent in 2009-10 on this highly promising water purification possibility that could in the future be a realistic major water source option and play a significant role in the ongoing security of Western Australia's water supply. There is no doubt the

drying climate will continue to impact on Western Australia and this high profile project is seen as a critical step in the development of alternative water supply options.

Due to current global financial circumstances, the Infill Sewerage Program has been deferred. Considerable progress has been made in delivering this program to-date, and the remaining work will be reconsidered once the current financial environment improves.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Corporate Programs							
Wastewater Program							
Alkimos Wastewater Scheme	336,289	231,319	176,983	64,257	13,288	-	8,225
Broome Wastewater Treatment Plant No. 2 and Pump Station No. 6	34,251	15,225	14,325	13,453	5,573	-	-
Water Programs							
Southern Seawater Desalination Plant	955,303	88,210	68,300	471,195	322,792	73,106	-
Wungong Dam - 1400 Trunk Main	115,269	50,731	43,509	4,081	-	44,000	16,457
Recurrent Programs -							
Wastewater Program							
Beenyup Wastewater Treatment Plant Amplification	219,013	57,937	33,000	76,199	38,677	5,200	41,000
Regulated Program Future Estimates							
Global Allocations - Regulated Business	928,408	18,976	-	85,383	120,277	275,724	428,048
Strategic Programs							
Commercial Program Minor Commercial Projects	19,930	15,930	1,000	1,000	1,000	1,000	1,000
Wastewater Program							
Groundwater Replenishment Trial	54,740	31,000	17,000	12,800	7,250	3,120	570
Woodman Point Odour Control - Stage 1 and 2	124,268	64,429	28,904	54,659	5,180	-	-
Support Programs							
Capital Overheads - Capital Support Cost	128,308	64,308	16,000	16,000	16,000	16,000	16,000
COMPLETED WORKS							
Boddington Water and Wastewater Schemes	10,800	10,800	5,400	-	-	-	-
Corporate Programs							
Wastewater Program							
Wastewater Program	93,450	93,450	32,893	-	-	-	-
Water Programs							
Water Programs	288,323	288,323	142,467	-	-	-	-
Strategic Programs							
Wastewater Program	356,755	356,755	198,141	-	-	-	-
Water Program - Water Other	365,189	365,189	223,860	-	-	-	-
NEW WORKS							
Corporate Programs							
Wastewater Program							
Country Wastewater Treatment and Conveyance	129,747	-	-	20,281	28,087	48,257	33,122
Metropolitan Wastewater Treatment and Conveyance	176,685	-	-	41,194	33,523	33,776	68,192
Water Programs							
Country Water Sources and Distribution	573,306	-	-	143,419	130,865	151,754	147,268
Metropolitan Water Sources and Distribution	283,743	-	-	52,851	52,578	30,422	147,892
Goldfields-Esperance							
Boondi - Main Conduit Water Pump Station Upgrade	6,927	-	-	3,200	3,727	-	-
Great Southern							
Denmark - 15ML Tank and Pipeline	14,762	-	-	9,777	4,985	-	-
Mid West							
Geraldton - Walkaway Pump Station and Pipeline Upgrade	18,299	-	-	18,196	103	-	-
Peel							
Mandurah Lakes Road - 1400 Trunk Main	23,992	-	-	23,992	-	-	-
Pilbara							
11 Mile Water Booster Pumping Station	1,543	-	-	1,543	-	-	-
Carnarvon - Brown Range Tanks Roof	696	-	-	696	-	-	-
South West							
Picton Water Treatment Plant - Stage 1	34,289	-	-	10,580	21,709	2,000	-
Wheatbelt							
Cunderdin Water Pump Station Replacement	7,300	-	-	7,300	-	-	-
Total Cost of Asset Investment Program	5,301,585	1,752,582	1,001,782	1,132,056	805,614	684,359	907,774
FUNDED BY							
Borrowings			680,000	765,000	485,000	290,000	470,000
Internal Funds and Balances			321,782	367,056	320,614	394,359	437,774

BUNBURY WATER BOARD

ASSET INVESTMENT PROGRAM

Aqwest (Bunbury Water Board) has again adopted a proactive approach in its asset investment program for 2009-10 to 2012-13 proposing \$8.3 million in expenditure.

The program carries some significant items of expenditure relating to the key forward planning principles of security and sustainability.

Source water quality in terms of saline intrusion and head loss in the Yarragadee Aquifer are proving to be the most important catalyst for asset investment, with respect to the need for Aqwest to ultimately move its production bores away from coastal areas, while being able to maintain an adequate supply to customers located along the coast.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Land Purchase							
2005-06 Program	4,826	4,826	386	-	-	-	-
Buildings	20	20	20	-	-	-	-
Mains Subdivisions - 2008-09 Program	180	180	180	-	-	-	-
Plant and Other Purchases - 2008-09 Program	405	405	405	-	-	-	-
Works							
Distribution and Reticulation							
2008-09 Program	1,467	1,467	1,467	-	-	-	-
Reservoirs							
2005-06 Program	1,203	1,203	150	-	-	-	-
2007-08 Program	1,100	1,100	1,000	-	-	-	-
Treatment Plants - 2008-09 Program	290	290	290	-	-	-	-
NEW WORKS							
Mains Subdivisions							
2009-10 Program	160	-	-	160	-	-	-
2010-11 Program	140	-	-	-	140	-	-
2011-12 Program	120	-	-	-	-	120	-
2012-13 Program	100	-	-	-	-	-	100
Plant and Other Purchases							
2009-10 Program	379	-	-	379	-	-	-
2010-11 Program	165	-	-	-	165	-	-
2011-12 Program	287	-	-	-	-	287	-
2012-13 Program	169	-	-	-	-	-	169
Works							
Distribution and Reticulation							
2009-10 Program	1,318	-	-	1,318	-	-	-
2010-11 Program	1,716	-	-	-	1,716	-	-
2011-12 Program	333	-	-	-	-	333	-
2012-13 Program	356	-	-	-	-	-	356
Treatment Plants							
2009-10 Program	472	-	-	472	-	-	-
2010-11 Program	374	-	-	-	374	-	-
2011-12 Program	1,626	-	-	-	-	1,626	-
2012-13 Program	584	-	-	-	-	-	584
Total Cost of Asset Investment Program	17,790	9,491	3,898	2,329	2,395	2,366	1,209
FUNDED BY							
Internal Funds and Balances			3,898	2,329	2,395	2,366	1,209

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BUSSELTON WATER BOARD

ASSET INVESTMENT PROGRAM

The Board's asset investment program totals \$17.2 million over the forward estimates period. The program provides an assurance to customers that old infrastructure will be renewed and new infrastructure created, thus maintaining water supplies in a rapidly expanding part of the State.

Highlights of the program include:

- filter replacements and upgrades at various water treatment plants to increase the capacity of water that can be filtered;
- replacing aged asbestos mains cement pipes with new PVC pipes;
- new subdivisional mains laid in consequence of continuing growth;
- continuing the commitment to the implementation and installation of radio frequency data logging devices; and
- a new Administration Building.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Office Equipment - 2008-09 Program	65	65	65	-	-	-	-
Plant (Mobile) and Other Purchases - 2008-09 Program	181	181	181	-	-	-	-
Works							
New Mains and Services							
2006-07 Program	2,714	2,714	1,265	-	-	-	-
2008-09 Program	642	642	642	-	-	-	-
Treatment Plants							
2006-07 Program	475	475	197	-	-	-	-
2007-08 Program	889	889	870	-	-	-	-
NEW WORKS							
New Administration Building	2,000	-	-	-	2,000	-	-
Office Equipment							
2009-10 Program	159	-	-	159	-	-	-
2010-11 Program	33	-	-	-	33	-	-
2011-12 Program	49	-	-	-	-	49	-
2012-13 Program	47	-	-	-	-	-	47
Plant (Mobile) and Other Purchases							
2009-10 Program	317	-	-	317	-	-	-
2010-11 Program	144	-	-	-	144	-	-
2011-12 Program	290	-	-	-	-	290	-
2012-13 Program	218	-	-	-	-	-	218
Works							
New Mains and Services							
2009-10 Program	1,539	-	-	1,539	-	-	-
2010-11 Program	1,370	-	-	-	1,370	-	-
2011-12 Program	1,332	-	-	-	-	1,332	-
2012-13 Program	1,053	-	-	-	-	-	1,053
Treatment Plants							
2009-10 Program	1,548	-	-	1,548	-	-	-
2010-11 Program	3,507	-	-	-	3,507	-	-
2011-12 Program	1,035	-	-	-	-	1,035	-
2012-13 Program	2,549	-	-	-	-	-	2,549
Total Cost of Asset Investment Program	22,156	4,966	3,220	3,563	7,054	2,706	3,867
FUNDED BY							
Internal Funds and Balances			3,220	3,563	7,054	2,706	3,867

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Part 16

Minister for Local Government; Heritage; Citizenship and Multicultural Interests

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
827	Local Government			
	– Delivery of Services.....	18,943	18,604	16,861
	– Administered Grants, Subsidies and Other Transfer Payments	250	250	250
	Total	19,193	18,854	17,111
838	Heritage Council of Western Australia			
	– Delivery of Services.....	6,287	6,336	5,085
	Total	6,287	6,336	5,085
845	National Trust of Australia (WA)			
	– Delivery of Services.....	2,340	2,419	2,461
	– Capital Appropriation	435	435	435
	Total	2,775	2,854	2,896
	GRAND TOTAL			
	– Delivery of Services.....	27,570	27,359	24,407
	– Administered Grants, Subsidies and Other Transfer Payments	250	250	250
	– Capital Appropriation	435	435	435
	Total.....	28,255	28,044	25,092

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LOCAL GOVERNMENT

PART 16 - MINISTER FOR LOCAL GOVERNMENT; HERITAGE; CITIZENSHIP AND MULTICULTURAL INTERESTS

DIVISION 64

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 103 Net amount appropriated to deliver services.....	18,990	18,732	18,386	16,637	16,533	16,301	16,613
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	202	211	218	224	230	236	243
Total appropriations provided to deliver services.....	19,192	18,943	18,604	16,861	16,763	16,537	16,856
ADMINISTERED TRANSACTIONS							
Item 104 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	250	250	250	250	250	250	250
TOTAL APPROPRIATIONS	19,442	19,193	18,854	17,111	17,013	16,787	17,106
EXPENSES							
Total Cost of Services.....	19,910	19,154	118,768	117,114	116,946	116,719	117,040
Net Cost of Services ^(a)	19,692	18,949	118,563	116,909	116,741	116,514	116,835
CASH ASSETS ^(b)	15,055	11,987	15,042	14,156	14,219	14,286	14,356

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Kalamunda Community and Cultural Centre.....	-	700	700	-	-
Choose Respect Program - Bunbury	40	40	40	40	-
TS Bunbury Naval Cadets Facilities	350	-	-	-	-
Media and Marketing, Advertising and Consultants Savings.....	(14)	(29)	(29)	(29)	(29)
Royalties For Regions Initiatives					
Capacity Building – Regional Governance Services and Asset Management Tools.....	2,500	2,500	2,500	2,500	2,500
Local Infrastructure Asset Renewal and New Assets	97,500	62,500	48,750	48,750	48,750
Regional Organisations of Councils – New Regional Infrastructure Assets	-	35,000	48,750	48,750	48,750

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
3% Efficiency Dividend					
Primary/Annual Returns and Gift Register Entry Programs.....	(20)	(40)	(40)	(40)	(40)
Online Grants Commission Data Collection Program	(30)	(60)	(60)	(60)	(60)
Leadership Program.....	(23)	(46)	(46)	(46)	(46)
Not Fill Vacant Administrative Position	(25)	(80)	(84)	(85)	(85)
General Operational Savings	(106)	(184)	(173)	(160)	(227)
Total Savings.....	(204)	(410)	(403)	(391)	(460)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An increased capacity of communities to develop good government, economic growth and social wellbeing.	1. Implementation of Government Policy 2. Local Government Support and Development 3. Monitoring of Local Governments
	A Western Australian public sector which recognises that Western Australians play a significant role in setting policies that shape their society, and in which there is widespread acceptance of the principle of multiculturalism to enable the achievement of substantive equality for culturally and linguistically diverse communities.	4. Promotion and Support of Multiculturalism in Western Australia

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Implementation of Government Policy	3,421	3,255	2,690	2,769	2,800	2,918	3,036
2. Local Government Support and Development.....	8,985	9,294	109,471	106,740	106,542	106,012	106,040
3. Monitoring of Local Governments	3,521	3,549	2,931	3,001	3,024	3,138	3,260
4. Promotion and Support of Multiculturalism in Western Australia	3,983	3,056	3,676	4,604	4,580	4,651	4,704
Total Cost of Services	19,910	19,154	118,768	117,114	116,946	116,719	117,040

Significant Issues Impacting the Agency

- Local Governments across Western Australia are facing increasing sustainability pressures, exacerbated by the global economic downturn. To assist the local government sector in making structural and financial improvements to ensure its long term viability, and for the benefit of the communities they represent, the Department has introduced new capacity building programs to:
 - provide for a review of all Local Government boundaries, representation and regional structures;
 - give financial assistance to local governments for new infrastructure and renewal, through the Country Local Government Fund (part of the Royalties for Regions program);
 - assist local governments in meeting their service and compliance objectives through legislative development, councillor and officer development, probity audits and the monitoring and investigation of complaints;
 - provide guidelines to the sector to minimise risk from global financial markets; and
 - ensure that the financial health of local governments are monitored and improved where necessary.

- Western Australia is the most culturally diverse State in Australia. The Department, through the Office of Multicultural Interests, is focused on achieving the full potential of multiculturalism through:
 - the full participation of Culturally and Linguistically Diverse (CaLD) communities in social, economic and cultural life;
 - the removal of the barriers to equity experienced by CaLD communities; and
 - promotion of the benefits of Western Australia's cultural and linguistic diversity.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: An increased capacity of communities to develop good government, economic growth and social wellbeing: ^(b)					
Ministerial office satisfaction with policy and legislative advice	88%	71%	75%	80%	
Client satisfaction with information and services	86%	71%	75%	80%	
Conclusions drawn from departmental investigations are substantially accepted by the appropriate authority	98%	85%	85%	85%	
Outcome: A Western Australian public sector which recognises that Western Australians play a significant role in setting policies that shape their society and in which there is widespread acceptance of the principle of multiculturalism to enable the achievement of substantive equality for culturally and linguistically diverse communities: ^(b)					
Extent to which the principles of multiculturalism are accepted and practised in Western Australia	64%	65%	65%	65%	
Extent to which policies and practices of public sector agencies reflect the principles of multiculturalism	77%	75%	75%	75%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The Outcome Structure Review Group (OSRG) was not in a position to approve a modification to the Department's existing outcomes to reflect the re-naming of the Department, due to the timing of the formal announcement. During 2009-10 the Department will submit modified outcomes to the OSRG.

Services and Key Efficiency Indicators

1: Implementation of Government Policy

Provide the Minister and Government with quality information and advice on Local Government issues.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 3,421	\$'000 3,255	\$'000 2,690	\$'000 2,769	
Less Income.....	17	-	11	11	
Net Cost of Service ^(a)	3,404	3,255	2,679	2,758	
Employees (Full Time Equivalents)	24	25	22	22	
Efficiency Indicators					
Average Cost per Piece of Written Advice Requiring Minister's Attention.....	\$798	\$890	\$2,172	\$2,230	
Average Cost of Legislative Amendments Drafted	\$33,529	\$51,000	\$31,333	\$33,111	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

2: Local Government Support and Development

Provide advice, information and support to Local Governments.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 8,985	\$'000 9,294	\$'000 109,470	\$'000 106,741	
Less Income.....	128	172	167	168	
Net Cost of Service ^(a)	8,857	9,122	109,303	106,573	
Employees (Full Time Equivalents)	42	39	43	43	
Efficiency Indicators					
Average Internal Cost of Commonwealth Local Government Grant Determinations	\$3,057	\$3,645	\$3,866	\$4,020	
Average Cost per Country Local Government of Supporting Grant Management and Capacity Building Under the Country Local Government Fund.....	-	-	\$4,329	\$4,543	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

3: Monitoring of Local Governments

Monitor the compliance of Local Governments with legislative and regulatory requirements.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 3,521	\$'000 3,549	\$'000 2,931	\$'000 3,001	
Less Income.....	47	17	11	11	
Net Cost of Service ^(a)	3,474	3,532	2,920	2,990	
Employees (Full Time Equivalents)	26	27	24	24	
Efficiency Indicators					
Average Cost per Inquiry and Investigation.....	\$1,709	\$1,834	\$1,972	\$2,045	
Average Cost of Monitoring Each Local Government	\$4,384	\$3,575	\$3,595	\$3,724	
Average Cost per Dealing with an Application for Boundary Change.....	\$49,690	\$33,177	\$14,789	\$15,481	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

4: Promotion and Support of Multiculturalism in Western Australia

Promote the ideals of multiculturalism to public sector agencies and the community. Develop and influence policies that reflect the principles of multiculturalism.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 3,983	\$'000 3,056	\$'000 3,676	\$'000 4,604	
Less Income.....	26	16	16	16	
Net Cost of Service ^(a)	3,957	3,040	3,660	4,588	
Employees (Full Time Equivalents)	25	33	33	33	
Efficiency Indicators					
Average Cost per Policy Project/Initiative for Multiculturalism	\$61,185	\$67,107	\$45,383	\$35,876	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

ASSET INVESTMENT PROGRAM

To support the delivery of the Department's services, a total of \$135,000 will be spent on capital works in 2009-10 for the replacement program associated with computers and office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement - 2008-09 Program	101	101	101	-	-	-	-
NEW WORKS							
Computer and Office Equipment Replacement - 2009-10 Program	135	-	-	135	-	-	-
2010-11 Program	135	-	-	-	135	-	-
2011-12 Program	135	-	-	-	-	135	-
2012-13 Program	135	-	-	-	-	-	135
Total Cost of Asset Investment Program	641	101	101	135	135	135	135
FUNDED BY							
Capital Appropriation			-	-	-	-	-
Drawdowns from the Holding Account			101	135	135	135	135

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated increase in the 2009-10 Total Cost of Services of \$101 million, when compared to the 2008-09 Budget. This increase is mainly attributable to funding provided through the Royalties for Region - Country Local Government Fund of \$100 million.

Income

The Income from State Government shows an estimated increase in the 2009-10 Budget Estimate of \$101 million, when compared to the 2008-09 Budget. This increase is mainly attributable to funding provided through the Royalties for Region - Country Local Government Fund of \$100 million.

Cashflow Statement

The 2009-10 Budget Estimate for 'Net Cash from Operating Activities' balance has increased from the 2008-09 Budget by \$101.9 million this is mainly attributable to payments of \$100 million associated with the Royalties for Regions - Country Local Government Fund.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	7,383	6,152	7,327	8,621	8,644	8,689	8,864
Grants and subsidies ^(d)	6,023	4,100	104,506	101,643	101,707	101,007	100,886
Supplies and services	1,896	2,832	3,848	4,568	4,312	4,739	5,007
Accommodation	694	1,018	1,024	1,033	1,034	1,035	1,034
Depreciation and amortisation	46	38	38	39	60	60	60
Other expenses	377	1,958	1,210	1,210	1,189	1,189	1,189
TOTAL COST OF SERVICES	16,419	16,098	117,953	117,114	116,946	116,719	117,040
Income							
Sale of goods and services	-	-	197	197	197	197	197
Grants and subsidies	-	197	-	-	-	-	-
Other revenue	218	8	8	8	8	8	8
Total Income	218	205	205	205	205	205	205
NET COST OF SERVICES	16,201	15,893	117,748	116,909	116,741	116,514	116,835
INCOME FROM STATE GOVERNMENT							
Service appropriations	15,491	15,916	17,789	16,861	16,763	16,537	16,856
Resources received free of charge	218	48	48	48	48	48	48
Liabilities assumed by the Treasurer ^(e)	492	-	-	-	-	-	-
Royalties for regions fund ^(f)	-	-	100,000	100,000	100,000	100,000	100,000
TOTAL INCOME FROM STATE GOVERNMENT	16,201	15,964	117,837	116,909	116,811	116,585	116,904
SURPLUS/(DEFICIENCY) FOR THE PERIOD	-	71	89	-	70	71	69
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	-	71	89	-	70	71	69

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 117, 122 and 122 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

(f) Country Local Government Fund - \$0 (2007-08), \$0 (2008-09), \$0 (2008-09), \$100.0 million (2009-10), \$100.0 million (2010-11), \$100.0 million (2011-12), \$100.0 million (2012-13).

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Financial Support to Local Governments	6,023	4,100	4,450	1,295	1,359	659	538
Other	-	-	556	848	848	848	848
Royalties for Regions Initiative: Country Local Government Fund	-	-	99,500	99,500	99,500	99,500	99,500
TOTAL	6,023	4,100	104,506	101,643	101,707	101,007	100,886

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	14,981	11,987	14,968	14,082	14,145	14,212	14,282
Holding account receivables	85	103	135	135	135	135	135
Receivables	213	278	274	667	667	667	667
Total current assets	15,279	12,368	15,377	14,884	14,947	15,014	15,084
NON-CURRENT ASSETS							
Holding account receivables	306	149	548	500	452	403	354
Property, plant and equipment	128	134	186	250	300	348	397
Restricted cash	74	-	74	74	74	74	74
Total non-current assets	508	283	808	824	826	825	825
TOTAL ASSETS.....	15,787	12,651	16,185	15,708	15,773	15,839	15,909
CURRENT LIABILITIES							
Employee provisions.....	1,147	1,089	1,201	1,336	1,339	1,342	1,344
Payables	1,728	369	1,798	1,314	1,313	1,304	1,302
Other.....	152	317	164	168	160	160	160
Total current liabilities.....	3,027	1,775	3,163	2,818	2,812	2,806	2,806
NON-CURRENT LIABILITIES							
Employee provisions.....	449	660	512	380	381	382	383
Total non-current liabilities	449	660	512	380	381	382	383
TOTAL LIABILITIES.....	3,476	2,435	3,675	3,198	3,193	3,188	3,189
EQUITY							
Contributed equity	345	345	455	455	455	455	455
Accumulated surplus/(deficit)	11,966	9,871	12,055	12,055	12,125	12,196	12,265
Total equity.....	12,311	10,216	12,510	12,510	12,580	12,651	12,720
TOTAL LIABILITIES AND EQUITY	15,787	12,651	16,185	15,708	15,773	15,839	15,909

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	15,336	15,878	17,751	16,822	16,703	16,477	16,796
Holding account drawdowns	106	77	101	135	135	135	135
Royalties for regions fund ^(c)	-	-	100,000	100,000	100,000	100,000	100,000
Net cash provided by State Government.....	15,442	15,955	117,828	116,925	116,806	116,580	116,899
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(6,819)	(6,134)	(7,332)	(8,596)	(8,629)	(8,674)	(8,845)
Grants and subsidies	(6,294)	(4,100)	(104,574)	(101,643)	(101,707)	(101,007)	(100,886)
Supplies and services	(2,062)	(2,706)	(3,728)	(4,850)	(4,164)	(4,588)	(4,856)
Accommodation	(262)	(1,018)	(1,024)	(1,158)	(1,034)	(1,035)	(1,033)
Other payments	(837)	(3,059)	(2,311)	(2,666)	(2,311)	(2,311)	(2,311)
Receipts							
Grants and subsidies	358	197	-	-	-	-	-
Sale of goods and services	-	-	197	197	197	197	197
GST receipts.....	640	1,000	1,000	1,000	1,000	1,000	1,000
Other receipts	644	8	8	8	8	8	8
Net cash from operating activities.....	(14,632)	(15,812)	(117,764)	(117,708)	(116,640)	(116,410)	(116,726)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(84)	(77)	(101)	(135)	(135)	(135)	(135)
Net cash from investing activities.....	(84)	(77)	(77)	(103)	(103)	(103)	(103)
NET INCREASE/(DECREASE) IN CASH HELD	726	66	(13)	(886)	63	67	70
Cash assets at the beginning of the reporting period	14,329	11,921	15,055	15,042	14,156	14,219	14,286
Cash assets at the end of the reporting period.....	15,055	11,987	15,042	14,156	14,219	14,286	14,356

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) Country Local Government Fund - \$0 (2007-08), \$0 (2008-09), \$0 (2008-09), \$100.0 million (2009-10), \$100.0 million (2010-11), \$100.0 million (2011-12), \$100.0 million (2012-13).

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	16,419	16,098	117,953	117,114	116,946	116,719	117,040
Adjustment for Notional Superannuation.....	(492)	-	-	-	-	-	-
Transfer of the Office of Multicultural Interests	3,983	3,056	815	-	-	-	-
Adjusted Total Cost of Services	19,910	19,154	118,768	117,114	116,946	116,719	117,040
APPROPRIATIONS							
Net Amount Appropriated to Deliver Services	15,491	15,916	17,789	16,861	16,763	16,537	16,856
Transfer of the Office of Multicultural Interests	3701	3027	815	-	-	-	-
Adjusted Net Amount Appropriated to Deliver Services	19,192	18,943	18,604	16,861	16,763	16,537	16,856

DETAILS OF ADMINISTERED TRANSACTIONS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
INCOME							
Other							
Administered Appropriations	250	250	250	250	250	250	250
TOTAL INCOME.....	250	250	250	250	250	250	250
EXPENSES							
Grants To Charitable And Other Public Bodies							
Royal Society for the Prevention of Cruelty to Animals	250	250	250	250	250	250	250
TOTAL EXPENSES.....	250	250	250	250	250	250	250

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Executive Vehicle Scheme and Other Miscellaneous Receipts	644	8	8	8
Funds Provided by the Commonwealth Government	188	-	-	-
GST Input Credits	640	1,000	1,000	1,000
Indian Ocean Territories Program	170	197	197	197
TOTAL.....	1,642	1,205	1,205	1,205

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

METROPOLITAN CEMETERIES BOARD

ASSET INVESTMENT PROGRAM

The Board's asset investment program for 2009-10 allows for the continued roll-out of the cemetery renewal program at Karrakatta for burial and memorial development.

Upgrading of office facilities will continue to be carried out to address client and staff needs at Karrakatta and Fremantle.

In response to community need, the design of the second chapel at Pinnaroo will commence, and the second stage of the Banksia Court memorial gardens will be undertaken.

Stage three of the Fremantle Sainsbury memorial gardens will commence offering a diverse range of memorial options for the community.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Cemetery Renewal Program - Karrakatta.....	9,895	2,395	1,395	500	200	-	400
Minor Works on Cemeteries and Onsite Facilities							
Fremantle	4,957	1,372	319	355	506	287	437
Guildford.....	2,930	504	280	378	188	389	139
Karrakatta.....	24,760	11,209	2,112	1,483	1,739	1,735	1,345
Midland	2,906	1,492	279	88	128	89	89
Pinnaroo Valley Memorial Park	6,031	2,131	410	628	779	279	279
Rockingham Regional Memorial Park	4,934	1,632	350	328	528	528	328
Office Building	3,026	1,876	650	200	200	-	-
Pinnaroo Lake Development	2,950	800	-	500	500	500	-
Replacement of Cremators	7,030	930	135	300	300	500	300
NEW WORKS							
Fremantle Lakes Development.....	1,600	-	-	400	400	400	400
Rockingham Regional Memorial Park Chapel.....	4,000	-	-	-	-	-	4,000
Total Cost of Asset Investment Program	75,019	24,341	5,930	5,160	5,468	4,707	7,717
FUNDED BY							
Asset Sales			159	150	90	90	90
Internal Funds and Balances			5,771	5,010	5,378	4,617	7,627

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HERITAGE COUNCIL OF WESTERN AUSTRALIA

PART 16 - MINISTER FOR LOCAL GOVERNMENT; HERITAGE; CITIZENSHIP AND MULTICULTURAL INTERESTS

DIVISION 65

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY of SERVICES							
Item 105 Net amount appropriated to deliver services.....	6,171	6,287	6,336	5,085	5,225	5,346	5,499
Total appropriations provided to deliver services	6,171	6,287	6,336	5,085	5,225	5,346	5,499
TOTAL APPROPRIATIONS	6,171	6,287	6,336	5,085	5,225	5,346	5,499
EXPENSES							
Total Cost of Services.....	6,338	6,410	6,481	5,183	5,281	5,462	5,587
Net Cost of Services ^(a)	6,166	6,308	6,379	5,081	5,179	5,360	5,485
CASH ASSETS ^(b)	3,604	80	2,140	353	346	339	353

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items, such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Council's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings.....	(35)	(70)	(70)	(70)	(70)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Conservation of cultural heritage places in Western Australia, for the benefit of present and future generations.	1. Cultural Heritage Conservation Services

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Cultural Heritage Conservation Services	6,338	6,410	6,481	5,183	5,281	5,462	5,587
Total Cost of Services	6,338	6,410	6,481	5,183	5,281	5,462	5,587

Significant Issues Impacting the Agency

- The Heritage Council is a regulatory body and is balancing development pressures, while meeting its statutory obligation to identify places important to the community. The number and complexity of development referrals continues to grow. The Heritage Grants Program continues to be oversubscribed by about 8:1. The demand for grant assistance as an effective conservation incentive for significant places will continue to grow in tandem with an increase in privately owned and registered places.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Conservation of cultural heritage places in Western Australia, for the benefit of present and future generations:					
Extent to which the Register is representative of the State's Heritage - completion index.....	66%	68%	59%	62%	1
Extent to which registered places are conserved (not demolished)	99%	99%	99%	99%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual report.

Explanation of Significant Movements

(Notes)

- In 2008-09 the benchmark completion index was increased from 1,904 to 2,212 resulting in a lower completion index percentage. The completion of the Register of Heritage Places is a long-term goal, though a 100 per cent completion index may never be reached as the State's heritage is continually evolving.

Services and Key Efficiency Indicators

1: Cultural Heritage Conservation Services

Establish and maintain a comprehensive Heritage Register; provide conservation advice on development referrals and other relevant matters; develop the role of public authorities in conserving and managing heritage places; provide financial assistance and other conservation incentives; provide publications, seminars and other promotional activities.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 6,338	\$'000 6,410	\$'000 6,481	\$'000 5,183	1
Less Income.....	172	102	102	102	
Net Cost of Service ^(a)	6,166	6,308	6,379	5,081	
Employees (Full Time Equivalents).....	29	30	29	30	
Efficiency Indicators					
Average Cost of Place Assessments.....	\$6,982	\$3,900	\$5,949	\$5,991	
Average Cost of Maintaining Heritage Register	\$322	\$370	\$236	\$229	
Average Cost of Development Referrals.....	\$541	\$900	\$502	\$464	
Average Cost of Grants / Incentives Administered.....	\$2,733	\$2,600	\$3,313	\$3,403	

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

- The decrease in the Total Cost of Services of \$1.3 million in 2009-10 when compared to 2008-09 is mainly attributable to the one-off grant funding in 2008-09 towards the restoration of Carnarvon Jetty.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement Program 2008-09	40	40	40	-	-	-	-
NEW WORKS							
Asset Replacement Program 2009-10	40	-	-	40	-	-	-
Asset Replacement Program 2010-11	40	-	-	-	40	-	-
Asset Replacement Program 2011-12	40	-	-	-	-	40	-
Asset Replacement Program 2012-13	40	-	-	-	-	-	40
Total Cost of Asset Investment Program	200	40	40	40	40	40	40
FUNDED BY							
Drawdowns from the Holding Account			40	40	40	40	40

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated decrease in the 2009-10 Total Cost of Services of \$1.3 million (20 per cent) when compared to the 2008-09 Estimated Actual. This decrease is mainly attributable to the one-off grant funding in 2008-09 towards the restoration of Carnarvon Jetty.

Balance Sheet

The Balance Sheet shows an estimated decrease in the 2009-10 Total Assets of \$1.8 million (68.3 per cent) when compared to the 2008-09 Estimated Actual. The expected decrease in assets is attributable to a decrease in cash assets due to the estimated acquittal of outstanding grant commitments. The decrease in Total Liabilities of \$1.8 million (69.7 per cent) over the same period is attributable to the estimated decrease in payables through the acquittal of outstanding grant commitments.

Cashflow Statement

The 2009-10 closing cash asset balance of \$0.4 million represents a decrease of \$1.8 million in comparison to the 2008-09 Estimated Actual of \$2.1 million. The decrease is primarily attributable to the estimated acquittal of a large number of outstanding grant commitments in 2009-10.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual	2008-09 Budget ^(b)	2008-09 Estimated Actual	2009-10 Budget Estimate	2010-11 Forward Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	2,341	2,218	2,395	2,424	2,534	2,639	2,691
Grants and subsidies ^(d)	2,387	2,596	2,596	1,126	1,276	1,276	1,276
Supplies and services	1,286	1,302	1,182	1,387	1,225	1,288	1,288
Accommodation	160	177	177	135	135	135	135
Depreciation and amortisation	50	40	40	40	40	40	40
Other expenses	114	91	91	71	71	84	157
TOTAL COST OF SERVICES	6,338	6,424	6,481	5,183	5,281	5,462	5,587
Income							
Grants and subsidies	122	85	85	85	85	85	85
Other revenue	50	17	17	17	17	17	17
Total Income	172	102	102	102	102	102	102
NET COST OF SERVICES	6,166	6,322	6,379	5,081	5,179	5,360	5,485
INCOME FROM STATE GOVERNMENT							
Service appropriations	6,171	6,287	6,336	5,085	5,225	5,346	5,499
Liabilities assumed by the Treasurer ^(e)	-	14	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	6,171	6,301	6,336	5,085	5,225	5,346	5,499
SURPLUS/(DEFICIENCY) FOR THE PERIOD	5	(21)	(43)	4	46	(14)	14
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	5	(21)	(43)	4	46	(14)	14

- (a) Full audited financial statements are published in the agency's Annual Report.
(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.
(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 29, 29 and 30 respectively.
(d) Refer Details of Controlled Grants and Subsidies table below for further information.
(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

Details of Controlled Grants and Subsidies

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Estimate	2010-11 Forward Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Conservation Incentive Program	247	10	120	100	50	50	50
Cossack Townsite	120	120	120	120	120	120	120
Education/Promotion	15	11	19	11	11	11	11
Heritage Grants Program	970	1,000	900	700	1,000	1,000	1,000
Heritage Loan Subsidy Scheme	35	35	35	35	35	35	35
Local Government and Tourism	-	100	82	160	60	60	60
Restoration of Carnarvon Jetty	-	1,320	1,320	-	-	-	-
Restoration of St Mary's Cathedral	1,000	-	-	-	-	-	-
TOTAL	2,387	2,596	2,596	1,126	1,276	1,276	1,276

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	3,604	80	2,140	353	346	339	353
Holding account receivables	40	40	40	40	40	40	40
Receivables	63	20	60	60	60	60	46
Other.....	8	3	8	8	8	8	8
Total current assets	3,715	143	2,248	461	454	447	447
NON-CURRENT ASSETS							
Holding account receivables	214	228	228	242	256	270	284
Property, plant and equipment	121	112	121	121	121	121	121
Total non-current assets	335	340	349	363	377	391	405
TOTAL ASSETS.....	4,050	483	2,597	824	831	838	852
CURRENT LIABILITIES							
Employee provisions.....	269	250	263	199	130	115	115
Payables.....	3,609	130	2,171	421	421	421	421
Other.....	13	21	20	27	34	41	41
Total current liabilities.....	3,891	401	2,454	647	585	577	577
NON-CURRENT LIABILITIES							
Employee provisions.....	68	117	95	125	148	177	177
Total non-current liabilities	68	117	95	125	148	177	177
TOTAL LIABILITIES.....	3,959	518	2,549	772	733	754	754
EQUITY							
Contributed equity	389	389	389	389	389	389	389
Accumulated surplus/(deficit).....	(298)	(424)	(341)	(337)	(291)	(305)	(291)
Total equity.....	91	(35)	48	52	98	84	98
TOTAL LIABILITIES AND EQUITY.....	4,050	483	2,597	824	831	838	852

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	6,047	6,233	6,282	5,031	5,171	5,292	5,445
Holding account drawdowns	70	40	40	40	40	40	40
Net cash provided by State Government.....	6,117	6,273	6,322	5,071	5,211	5,332	5,485
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(2,388)	(2,204)	(2,395)	(2,484)	(2,594)	(2,649)	(2,701)
Grants and subsidies	(2,974)	(4,596)	(4,034)	(2,876)	(1,276)	(1,276)	(1,276)
Supplies and services	(1,257)	(1,342)	(1,222)	(1,387)	(1,237)	(1,300)	(1,293)
Accommodation.....	(160)	(177)	(177)	(135)	(135)	(135)	(135)
Other payments	(559)	(287)	(287)	(276)	(276)	(279)	(366)
Receipts							
Grants and subsidies	142	100	100	90	90	90	90
GST receipts.....	429	249	249	230	230	230	230
Other receipts	51	20	20	20	20	20	20
Net cash from operating activities.....	(6,716)	(8,237)	(7,746)	(6,818)	(5,178)	(5,299)	(5,431)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(59)	(40)	(40)	(40)	(40)	(40)	(40)
Net cash from investing activities.....	(59)	(40)	(40)	(40)	(40)	(40)	(40)
NET INCREASE/(DECREASE) IN CASH HELD	(658)	(2,004)	(1,464)	(1,787)	(7)	(7)	14
Cash assets at the beginning of the reporting period.....	4,262	2,084	3,604	2,140	353	346	339
Cash assets at the end of the reporting period.....	3,604	80	2,140	353	346	339	353

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	6,338	6,424	6,481	5,183	5,281	5,462	5,587
<i>Adjustment for Notional Superannuation.....</i>	-	(14)	-	-	-	-	-
Adjusted Total Cost of Services	6,338	6,410	6,481	5,183	5,281	5,462	5,587

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NATIONAL TRUST OF AUSTRALIA (WA)

PART 16 - MINISTER FOR LOCAL GOVERNMENT; HERITAGE; CITIZENSHIP AND MULTICULTURAL INTERESTS

DIVISION 66

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 106 Net amount appropriated to deliver services.....	2,326	2,340	2,419	2,461	2,528	2,575	2,638
Total appropriations provided to deliver services.....	2,326	2,340	2,419	2,461	2,528	2,575	2,638
CAPITAL							
Item 170 Capital Appropriation.....	531	435	435	435	435	435	435
TOTAL APPROPRIATIONS	2,857	2,775	2,854	2,896	2,963	3,010	3,073
EXPENSES							
Total Cost of Services.....	8,386	4,380	4,478	4,442	4,567	4,644	4,707
Net Cost of Services ^(a)	(8,428)	2,940	1,538	2,427	2,495	2,542	2,667
CASH ASSETS ^(b)	4,738	2,980	5,707	4,295	4,366	4,437	4,499

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Conservation of Western Australia's cultural and natural heritage.	<ol style="list-style-type: none"> 1. Conservation of Built Heritage 2. Interpretation - Heritage Awareness and Education 3. Conservation of Natural Heritage

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Conservation of Built Heritage.....	6,554	2,411	2,445	2,161	2,251	2,307	2,352
2. Interpretation - Heritage Awareness and Education	990	1,034	1,064	1,180	1,201	1,216	1,227
3. Conservation of Natural Heritage.....	842	935	969	1,101	1,115	1,121	1,128
Total Cost of Services	8,386	4,380	4,478	4,442	4,567	4,644	4,707

Significant Issues Impacting the Agency

- The recognition of the role of the Trust as a key provider of heritage and management services at government, public and private levels has had an impact in the promotion of the conservation and interpretation of Western Australia's heritage. This presents challenges as the Trust continues to receive increased requests to expand its growing portfolio of places.
- The increased awareness of climatic and biodiversity issues has expanded opportunities for the Trust to assist with public-private partnerships and voluntary nature reserve conservation on private land. This not only complements existing management programs, but also increases the scope and long-term benefits of positive conservation outcomes. The Trust will continue to provide public investment in heritage through public tax-deductible appeals.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Conservation of Western Australia's cultural and natural heritage:					
Percentage of conservation work completed.....	2.9%	1.9%	1.5%	1.4%	1
Percentage increase in attendees of formal heritage education courses.....	6.5%	4.0%	5.8%	6.7%	2
Percentage increase in number of hectares protected by covenants	6.3%	5.0%	5.3%	5.5%	3

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The higher percentage of conservation work actually completed in 2007-08 is due largely to the receipt of additional grant funds during that financial year.

The decrease in the 2008-09 Estimated Actual compared to Budget is due to the increase in properties managed, particularly the Luisini Winery which has significant conservation work to be completed. This is expected to continue into 2009-10.
2. The greater percentage increase in the number of attendees of formal education courses in 2007-08 relates directly to the fact that education and awareness began to play a significant role for the Trust during the 2006-07 financial year leading to a sharp spike the following year.
3. The period of time required for the preparation, completion and registration of new heritage covenants can vary significantly depending upon the complexity of the covenant. Some covenants can take up to two years to be completed and registered. The percentage increase in the number of hectares protected by covenants in 2007-08 compared with the 2008-09 Budget and Estimated Actuals is due to the increase in the number of covenants registered in 2007-08.

Services and Key Efficiency Indicators

1: Conservation of Built Heritage

As a key service, the Trust has the role of providing conservation to government heritage properties and places, which includes the operation of a revolving fund program, a major conservation/management program and a public appeals program with a key focus on conservation works.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 6,554	\$'000 2,411	\$'000 2,445	\$'000 2,161	1
Less Income.....	15,827	666	2,229	886	2
Net Cost of Service ^(a)	(9,273)	1,745	216	1,275	
Employees (Full Time Equivalents)	11	10	12	12	
Efficiency Indicators					
Average Operating Cost per Place Managed	\$68,271	\$25,000	\$25,000	\$22,000	3

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. The variance between the 2007-08 Actual and 2008-09 Budget is the result of additional public appeal expenditure (\$4.2 million) during 2007-08. The majority of this relates to the St Mary's Cathedral restoration appeal, St Constantine appeal, City of Perth Heritage appeal and the Christchurch Claremont restoration appeal. There was significant activity in these appeals during the 2007-08 year.
2. The variance between the 2007-08 Actual and 2008-09 Budget is due to the inclusion of public appeal income of \$4.8 million plus the inclusion of \$9.7 million for assets assumed i.e. value of heritage properties transferred from other government agencies into the care and control of the Trust. The value of the assets assumed is included as income to comply with the Treasurers Instruction relating to the preparation of annual financial statements. The majority of the out of ordinary appeal income received during 2007-08 was from the St Mary's Cathedral appeal, St Constantine appeal, City of Perth appeal and the Christchurch appeal. Additional unforeseen revenue from grants which was utilised on conservation works during the 2007-08 financial year also contributed to this variance. The additional grant revenue was not approved at the time the Budget Papers data was formulated.

The variance between the Estimated Actual 2008-09 and 2008-09 and 2009-10 Budget is due to the receipt of a \$1.5 million grant in 2008-09 for the Luisini Winery conservation project.

3. The significant increase in the average operating cost per place managed in the 2007-08 Actual is directly due to the inclusion of public appeal expenditure of \$4.2 million in the total cost of services. The appeal expenditure does not relate to Trust properties and when excluded the average operating cost per place managed is \$25,021. This figure is consistent with the 2008-09 Budget and Estimated Actual figures.

2: Interpretation - Heritage Awareness and Education

The interpretation-heritage awareness and education service includes programs targeted at the general public, schools, professional development and training and community service.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 990	\$'000 1,034	\$'000 1,064	\$'000 1,180	
Less Income.....	515	280	257	378	
Net Cost of Service ^(a)	475	754	807	802	
Employees (Full Time Equivalents)	8	7	8	8	
Efficiency Indicators					
Average Cost per Attendee of Providing Heritage Awareness and Education....	\$220	\$221	\$215	\$223	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

3: Conservation of Natural Heritage

The conservation of natural heritage includes a covenanting and stewardship program, a revolving fund program and special projects associated with the conservation management of the natural environment.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 842	\$'000 935	\$'000 969	\$'000 1,101	1
Less Income.....	472	494	454	751	
Net Cost of Service ^(a)	370	441	515	350	
Employees (Full Time Equivalents)	7	7	8	8	
Efficiency Indicators					
Average Cost per Hectare to Protect Natural Heritage	\$17	\$18	\$19	\$20	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. The increase in cost of services from 2008-09 Estimated Actual to 2009-10 Budget relates directly to the expected increase in sponsorship funding for natural heritage activities.

ASSET INVESTMENT PROGRAM

The Trust's asset investment program includes the continuation of conservation and interpretation at Trust places for the long-term social, economic and environmental benefits for the Western Australian community. The Trust will also continue to maintain its information technology program, including the ongoing development of web facilities for the Trust's education and learning programs.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2008-09 Program	50	50	50	-	-	-	-
Property Restoration - 2008-09 Program	650	650	650	-	-	-	-
NEW WORKS							
Asset Replacement							
2009-10 Program	50	-	-	50	-	-	-
2010-11 Program	50	-	-	-	50	-	-
2011-12 Program	50	-	-	-	-	50	-
2012-13 Program	50	-	-	-	-	-	50
Property Restoration							
2009-10 Program	650	-	-	650	-	-	-
2010-11 Program	650	-	-	-	650	-	-
2011-12 Program	650	-	-	-	-	650	-
2012-13 Program	650	-	-	-	-	-	650
Luisini Winery Restoration - First stage.....	1,500	-	-	1,500	-	-	-
Total Cost of Asset Investment Program	5,000	700	700	2,200	700	700	700
FUNDED BY							
Capital Appropriation			435	435	435	435	435
Drawdowns from the Holding Account			265	265	265	265	265
Other.....			-	1,500	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

The decrease in supplies and services expenditure in the 2008-09 Budget compared to the 2007-08 Actual relates to community-owned heritage appeal activities of \$4.2 million.

Income

The decrease in other revenue in the 2008-09 Budget compared to the 2007-08 Actual is due to the receipt of unforeseen appeal income of \$4.7 million and the value of assumed assets of \$9.7 million shown as other income.

The increase in grants and subsidies in the 2008-09 Estimated Actuals relates to the receipt of a \$1.5 million grant for the conservation of the Luisini Winery project.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	2,155	2,293	2,391	2,404	2,536	2,568	2,631
Supplies and services	5,157	890	890	821	1,008	1,048	1,048
Accommodation	319	400	400	410	405	410	410
Depreciation and amortisation	350	350	350	360	370	370	370
Other expenses	405	447	447	447	248	248	248
TOTAL COST OF SERVICES	8,386	4,380	4,478	4,442	4,567	4,644	4,707
Income							
Sale of goods and services	570	500	570	580	593	603	603
Grants and subsidies	741	350	1,780	290	302	302	302
Other revenue	15,503	590	590	1,145	1,177	1,197	1,135
Total Income	16,814	1,440	2,940	2,015	2,072	2,102	2,040
NET COST OF SERVICES	(8,428)	2,940	1,538	2,427	2,495	2,542	2,667
INCOME FROM STATE GOVERNMENT							
Service appropriations	2,326	2,340	2,419	2,461	2,528	2,575	2,638
TOTAL INCOME FROM STATE GOVERNMENT	2,326	2,340	2,419	2,461	2,528	2,575	2,638
SURPLUS/(DEFICIENCY) FOR THE PERIOD	10,754	(600)	881	34	33	33	(29)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	10,754	(600)	881	34	33	33	(29)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 26, 28 and 28 respectively.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	2,814	2,066	3,783	2,371	2,442	2,513	2,575
Restricted cash	1,924	914	1,924	1,924	1,924	1,924	1,924
Holding account receivables	265	-	265	265	265	265	265
Receivables	585	305	504	421	329	258	258
Other	79	84	79	79	79	79	79
Assets held for sale	700	805	700	700	700	700	700
Total current assets	6,367	4,174	7,255	5,760	5,739	5,739	5,801
NON-CURRENT ASSETS							
Holding account receivables	146	449	264	392	530	668	806
Property, plant and equipment	50,456	34,082	50,952	52,968	53,393	54,463	54,793
Other	1,603	1,876	1,443	1,263	1,189	449	449
Total non-current assets	52,205	36,407	52,659	54,623	55,112	55,580	56,048
TOTAL ASSETS	58,572	40,581	59,914	60,383	60,851	61,319	61,849
CURRENT LIABILITIES							
Employee provisions	408	198	420	420	420	420	420
Payables	551	440	553	553	553	553	677
Other	309	28	312	312	312	312	312
Total current liabilities	1,268	666	1,285	1,285	1,285	1,285	1,409
NON-CURRENT LIABILITIES							
Employee provisions	22	135	31	31	31	31	31
Total non-current liabilities	22	135	31	31	31	31	31
TOTAL LIABILITIES	1,290	801	1,316	1,316	1,316	1,316	1,440
EQUITY							
Contributed equity	3,206	3,641	3,641	4,076	4,511	4,946	5,381
Accumulated surplus/(deficit)	24,351	10,982	25,232	25,266	25,299	25,332	25,303
Reserves	29,725	25,157	29,725	29,725	29,725	29,725	29,725
Total equity	57,282	39,780	58,598	59,067	59,535	60,003	60,409
TOTAL LIABILITIES AND EQUITY	58,572	40,581	59,914	60,383	60,851	61,319	61,849

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	2,028	1,957	2,036	2,068	2,125	2,172	2,235
Capital appropriation	531	435	435	435	435	435	435
Holding account drawdowns	260	265	265	265	265	265	265
Net cash provided by State Government.....	2,819	2,657	2,736	2,768	2,825	2,872	2,935
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(2,016)	(2,260)	(2,358)	(2,405)	(2,537)	(2,569)	(2,632)
Supplies and services	(4,707)	(864)	(864)	(795)	(980)	(1,020)	(1,020)
Accommodation.....	(325)	(355)	(355)	(365)	(358)	(363)	(363)
Other payments	(792)	(630)	(630)	(630)	(468)	(468)	(468)
Receipts							
Grants and subsidies	741	350	1,780	290	302	302	302
Sale of goods and services	365	500	570	580	593	603	603
GST receipts.....	511	260	260	260	270	270	270
Other receipts	5,852	530	530	1,085	1,124	1,144	1,135
Net cash from operating activities.....	(371)	(2,469)	(1,067)	(1,980)	(2,054)	(2,101)	(2,173)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(1,554)	(700)	(700)	(2,200)	(700)	(700)	(700)
Proceeds from sale of non-current assets	194	-	-	-	-	-	-
Net cash from investing activities.....	(1,360)	(700)	(700)	(2,200)	(700)	(700)	(700)
NET INCREASE/(DECREASE) IN CASH HELD	1,088	(512)	969	(1,412)	71	71	62
Cash assets at the beginning of the reporting period	3,650	3,492	4,738	5,707	4,295	4,366	4,437
Cash assets at the end of the reporting period.....	4,738	2,980	5,707	4,295	4,366	4,437	4,499

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Grants and Subsidies.....	741	350	1,780	290
GST Inputs Credits	124	-	-	-
GST Receipts	387	260	260	260
Interest Received.....	268	180	180	235
Other Receipts.....	5,584	350	350	850
User Fees and Charges.....	365	500	570	580
TOTAL.....	7,469	1,640	3,140	2,215

The moneys received and retained are to be applied to the Trust's services as specified in the Budget Statements.

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Part 17**Minister for Agriculture and Food; Forestry; Minister Assisting the Minister for Education****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
857	Agriculture and Food			
	– Delivery of Services.....	153,971	133,610	159,961
	– Capital Appropriation	3,724	2,577	4,058
	Total	157,695	136,187	164,019
870	Agriculture Protection Board of Western Australia			
	– Delivery of Services.....	1,362	935	1,067
	Total	1,362	935	1,067
876	Rural Business Development Corporation			
	– Delivery of Services.....	1,694	1,694	196
	Total	1,694	1,694	196
	GRAND TOTAL			
	– Delivery of Services.....	157,027	136,239	161,224
	– Capital Appropriation	3,724	2,577	4,058
	Total.....	160,751	138,816	165,282

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AGRICULTURE AND FOOD

PART 17 - MINISTER FOR AGRICULTURE AND FOOD; FORESTRY; MINISTER ASSISTING THE MINISTER FOR EDUCATION

DIVISION 67

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 107 Net amount appropriated to deliver services.....	177,077	153,684	133,320	159,665	124,518	126,083	129,929
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	282	287	290	296	305	314	323
Total appropriations provided to deliver services.....	177,359	153,971	133,610	159,961	124,823	126,397	130,252
CAPITAL							
Item 171 Capital Appropriation.....	560	3,724	2,577	4,058	7,012	26,120	81,528
TOTAL APPROPRIATIONS	177,919	157,695	136,187	164,019	131,835	152,517	211,780
EXPENSES							
Total Cost of Services.....	312,327	301,477	272,091	293,988	251,181	254,983	259,140
Net Cost of Services ^(a)	172,805	181,159	152,923	171,609	127,991	129,585	133,460
CASH ASSETS ^(b)	98,117	63,031	78,252	66,413	63,406	60,399	54,809

(a) Represents total cost of services (expenses) less retained revenues applied to the Department's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Biosecurity Feasibility Study.....	100	-	-	-	-
Media and Marketing, Advertising and Consultation Savings	(59)	(118)	(118)	(118)	(118)
3% Efficiency Dividend					
Changed Funding Regime for Management of Selected Pests and Diseases	-	(1,100)	(1,200)	(1,200)	(1,200)
Finalise Rural Towns Salinity Program	-	(300)	(300)	(300)	(300)
Modernise Frontline Services.....	-	(500)	(600)	(600)	(600)
Postpone Filling Positions	(500)	(200)	-	-	-
Postpone Selected Research and Development Programs	(1,263)	-	-	-	-
Reduce Project Activity.....	(938)	(1,935)	(1,910)	(1,910)	(1,910)
Reduce Project Activity Not Directly Related to Economic Development.....	-	(1,000)	(1,000)	(1,155)	(1,386)
Total Savings	(2,701)	(5,035)	(5,010)	(5,165)	(5,396)

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Economic Audit					
Biosecurity - Industry Levies	-	-	-	(2,000)	(2,000)
Food and Industry Development	-	-	(4,500)	(4,500)	(4,500)
Natural Resource Management	-	(11,000)	(26,000)	(26,000)	(26,000)
Transfer of Aboriginal Economic Development Function - Indigenous Landholder Services.....	-	300	300	300	300

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goals	Desired Outcomes	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Land managers and producers using best management practices.	1. Land Management
	Reduced incidence and impact of environmental and community based risks.	5. Community and Environmental Risk Management
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An innovative and adaptive production sector, which effectively manages risk.	2. Production System Solutions
	Competitive food and agricultural industries.	3. Industry and Regional Support
Outcome-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Increased value of domestic and international trade.	4. Market Development

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Land Management	155,059	133,660	112,662	136,358	96,416	97,289	98,243
2. Production System Solutions.....	98,493	99,794	94,230	94,364	91,155	93,098	95,223
3. Industry and Regional Support.....	15,057	18,371	17,723	17,773	17,400	17,626	17,873
4. Market Development	31,407	35,349	33,674	33,804	32,838	33,423	34,063
5. Community and Environmental Risk Management	12,311	14,303	13,802	11,689	13,372	13,547	13,738
Total Cost of Services	312,327	301,477	272,091	293,988	251,181	254,983	259,140

Significant Issues Impacting the Agency**Improving the Long Term Profitability of the Agriculture and Food Sectors**

- The profitability and competitiveness of agriculture and food industries will be improved through a range of initiatives, including:
 - the identification and zoning of agricultural and food precincts;
 - delivering a whole of government food strategy;
 - focussing on the real drivers of productivity in relation to research and development;
 - accelerating access to new technologies, including biotechnology, forecasting, mapping and broadband;
 - developing and implementing measures for effective and efficient management of biosecurity risks; and
 - leading the enhancement of the Gascoyne irrigation area.
- The Ord Stage 2 project is of great significance to the State. The significant expansion of irrigated agricultural land will be used for cultivating new crop varieties and significantly increase the value of agricultural and horticultural output. The project will provide opportunities for growth and sustainability for the economic and social development of the East Kimberley region.
- In response to the need for an effective saleyard capability within the State, a regional saleyards strategy will be progressed in consultation with industry and regional communities.

Natural Resource Management

- The Department is developing a whole of government natural resource plan for the better management of the natural resource base including land, water, atmosphere and biodiversity. Initiatives and strategies to evaluate, monitor and influence land management practices include:
 - a State Natural Resource Management (NRM) Plan and State NRM Implementation Strategy;
 - a study on the impact of greenhouse gas emission issues linked to soil and its health;
 - studies on the impact of salinity on agricultural land and natural resources and reduced land degradation;
 - new approaches to soil and fertilizer use and management are being developed in order to meet water quality targets in identified areas;
 - innovate land use planning to encourage productivity lifts on high rainfall small area farms;
 - management of declared plants, animals and pests; and
 - the development of a water use efficiency benchmarking framework to promote water use efficiency with irrigation industries in Western Australia.
- The Department will lead the development of a new approach to assist land managers and producers manage the impact of seasonal variability and climate change.
- To assist in the development of replacements for fossil fuels, the Department will identify appropriate research and provide clear signals for industry in the development of biofuels.

Capacity Building

- The capacity of aboriginal landowners to effectively manage their land will be greatly enhanced through the Regional Agricultural Aboriginal Development Service.
- The long term competitiveness of the agricultural and food sectors will be enhanced through a range of initiatives, including:
 - developing strategies to promote new entrants to agricultural courses and training;
 - working with industry to create a greater risk management approach to maximise opportunities;
 - engaging new farmers to contribute to more effective policy;
 - facilitating improved labour management and access, including seasonal labour and shared resources; and
 - progressing greater collaboration with research providers to deliver timely solutions for industry.

Market Access

- To increase the value of domestic and international trade, the Department is working with industry to:
 - ensuring market intelligence identifies new opportunities and improves investment decisions;
 - maintaining Western Australia's high health status including compliance with chemical residues safety levels, disease freedom and promote healthy eating;
 - contributing to the development of trade policy and trade facilitation; and
 - improving awareness, understanding and intelligence flows across supply chains.
- To enhance the value from agriculture and food products, the Department will develop strategies to encourage new entrants by removing barriers that may limit their opportunity to develop and value add to Western Australia's resources.

Industry Profile

- Initiatives and strategies to promote a positive image of the agri-food sector are being implemented, including:
 - promoting agriculture and food as the State's largest renewable resource-based industry and a significant employer in the rural regions;
 - supporting a Western Australian Food Strategy initiative to build demand for local foods;
 - supporting initiatives to encourage secondary and tertiary education relevant to the agricultural sector; and
 - working with industry champions and the media to encourage local food producers.

Outcomes and Key Effectiveness Indicators ^{(a) (b)}

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Land managers and producers using best management practices:					
Activity on the adoption of management practices that address off-site environmental impact or contribute to the long-term sustainability of the natural resource base:					
Survey results regarding the adoption of sustainable practices in the sheep/wheat agricultural area:					
Agronomy practices	45%	48%	46%	47%	
Land conservation management	64%	71%	65%	64%	
Resource monitoring	65%	66%	68%	69%	
Surface water management	41%	38%	40%	40%	
The impact of department activity on improving the capacity of primary producers to sustainably and profitably manage the agricultural resource base:					
Number and by region.....	35%	-	40%	40%	
Outcome: An innovative and adaptive production sector, which effectively manages risk:					
Uptake of crop varieties developed by the department (or in partnership arrangement)					
	83%	83%	83%	80%	
The outcomes of research, development and extension projects improve the profitability or potential profitability of rural industries:					
Selected profitability measures:					
Average diameter of Western Australian wool tested ^(c)	20.1	19.9	20.3	20.1	
Western Australian wheat yield (tonne/per hectare)	1.5	-	1.8	1.9	
Outcome: Competitive food and agricultural industries:					
Activity on the capacity of agri-industry to manage change and to respond to opportunities:					
Number of survey respondents who have adopted one of four risk management strategies	80%	-	79%	79%	
Outcome: Increased value of domestic and international trade:					
New market opportunities are developed or maintained for Western Australian agricultural produce:					
Exports to selected markets from Trade and Development (in millions) ^{(d)(e)}	220.2	247.2	247.2	276.4	1
Interceptions of significant pests, diseases and weeds by interstate and international barrier quarantine activities	188	185	225	312	2
Outcome: Reduced incidence and impact of environmental and community based risks:					
Activity on the management of community and environmental risks					
Potential susceptible area infected ^(f)					
Starlings.....	3%	-	2.6%	1.5%	
European House Borer.....	0.1%	-	0.1%	0.1%	

(a) Further detail in support of the key effectiveness indicators is provided in the Department's Annual Report.

(b) The introduction of the department's new outcomes in 2009-10 will see data being collected from wider sources. Project allocations for 2007-08 have been realigned to reflect this change.

(c) From 2008-09, the average diameter of wool will be reported using the Australian Wool Testing Authority data rather than the Australian Wool Exchange data.

(d) Export trade is reported on a calendar year rather than on a financial year basis.

(e) Selected market includes a range of products that the Department has focussed its efforts on in relation to various destinations over a number of years.

(f) Identified pests are considered to pose an environmental and community risk within a given area. The measure considers the number of incursions identified within that potential area (by percentage). Note that the percentage attributed toward European House Borer (EHB) is a result of rounding up. The potential susceptible area infected by EHB has decreased from an actual 0.035 per cent in 2007-08 to a target of 0.028 per cent in 2009-10.

Explanation of Significant Movements

(Notes)

1. Increase in supply and demand across markets has led to an expected increase in anticipated trade.
2. Market access is predominantly affected by freedom from pests and diseases. The increase in the 2008-09 estimates is largely a consequence of additional investment allowing the introduction of sniffer dogs and increased focus on activities from within the Department. The Department's increased effectiveness to protect industry from threats, results in less input costs being borne by industry and an increase in their ability to be competitive.

Services and Key Efficiency Indicators

In 2009-10, the Department will adopt a new strategic plan to better deliver outcomes and services across the whole supply chain for industry, community, environment and consumers, resulting in economic and regional development for the State. The change targets each of the following services and reflects the adoption of new outcomes.

1: Land Management

Sustainable resource systems are essential to long-term economic development. The Department has a leadership role in establishing best management practices in integrated resource management, biosecurity and production systems to promote continuous improvement of the production sector, meet the challenge of global change and promote sustainability of the State's resource base and long-term economic development. Activities include the:

- sustainable resource system research and development for key resource management, climate and biosecurity issues;
- rural services to provide sustainable resource management practices, performance measures and standards to industry and community to manage agriculture, climate and biosecurity risks; and
- land condition monitoring.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	155,059	133,660	112,662	136,358	1
Less Income.....	84,566	50,271	50,007	50,745	
Net Cost of Service	70,493	83,389	62,655	85,613	1
Employees (Full Time Equivalents)	359	365	342	344	
Efficiency Indicators^(a)					
Average Cost per Unit of Research and Development Aimed at Sustainable Resource Systems	215	184	155	173	
Average Cost per Activity Focussed on Best Management Practices	119	151	123	132	

(a) The introduction of the Department's new outcomes in 2009-10 will see data being collected from a wider source. Project allocations for 2007-08 have been realigned to reflect this change.

Explanation of Significant Movements

(Notes)

1. \$30.0 million has been provided for a State NRM program in 2009-10.

2: Production System Solutions

Profitable production systems are required to maintain industry competitiveness. The Department has a primary role in helping industry to improve productivity, effectively manage risks and seize opportunities. Activities undertaken include:

- profitable production system research and development for agriculture and food industry;
- production sector advice to enhance capability, adjust to change and achieve a high level of awareness of key threats to agricultural industries; and
- delivery of effective biosecurity management programs that target specified pests and diseases.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	98,493	99,794	94,230	94,364	
Less Income.....	40,033	41,017	40,429	42,070	
Net Cost of Service	58,460	58,777	53,801	52,294	
Employees (Full Time Equivalents)	800	813	762	767	
Efficiency Indicators ^(a)					
Average Cost per Unit or Research and Development Aimed at Production					
System Solutions.....	116	128	120	132	
Average Cost per Activity Focussed on Innovation and Adaptation.....	70	126	115	119	
Average Cost per Regulatory Activity ^(b)	21	0.4	0.4	0.4	

(a) The introduction of the Department's new outcomes in 2009-10 will see data being collected from a wider source. Project allocations for 2007-08 have been realigned to reflect this change.

(b) The introduction of the Department's new outcomes in 2009-10 will see data being collected from a wider source. Project allocations have been better aligned with targeted outcomes resulting in a shift in dollar averages.

3: Industry and Regional Support

Efficient and effective supply chains are critical to future economic development. The Department plays a leadership role in assisting industry innovate and maximise opportunities. Activities undertaken include:

- development and promotion of legislation, regulation and policy to maximise opportunities for agriculture and food industries;
- provision of advice on infrastructure requirements for existing and future industry needs;
- provision of supply chain advisory services;
- facilitation of investment attraction in partnership with government and industry; and
- provision of key information and support for existing industries and the development of new industries.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	15,057	18,371	17,723	17,773	
Less Income.....	4,558	7,472	7,404	7,595	
Net Cost of Service	10,499	10,899	10,319	10,178	
Employees (Full Time Equivalents)	93	95	89	89	
Efficiency Indicators ^(a)					
Average Cost per Activity Focussed on Food Industry Needs, Issues and					
Policy Development.....	95	127	111	107	
Average Cost per Activity Focussed on Industry Supply Chain Issues.....	94	151	116	117	
Average Cost per Activity Focussed on Regional Industry Needs and Issues	193	89	86	78	

(a) The introduction of the Department's new outcomes in 2009-10 will see data being collected from a wider source. Project allocations for 2007-08 have been realigned to reflect this change.

4: Market Development

Services contributing to domestic and international customers to increase the value of domestic and international trade. Activities undertaken include:

- provision of market intelligence to domestic and international customers to promote trade opportunities;
- advice to government and industry to develop trade policy and trade facilitation;
- development of new market relationships, alliances and trading opportunities; and
- maintenance of effective barrier quarantine and protection requirements to minimise the risk of introducing new pests and diseases and to maintain market access.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service	\$'000 31,407	\$'000 35,349	\$'000 33,674	\$'000 33,804	
Less Income.....	8,883	14,898	14,721	15,215	
Net Cost of Service.....	22,524	20,451	18,953	18,589	
Employees (Full Time Equivalents)	241	245	229	231	
Efficiency Indicators (a)					
Average cost per unit of research and development aimed at market development services	67	81	77	77	
Average cost per activity focussed on market development, policy and advice .	105	101	96	97	
Average cost per activity focussed on legislation, regulation and policy development.....	142	114	92	93	
Average cost per regulatory activity processed ^(b)	21	0.4	0.3	0.3	
Cost per freight consignment inspected (not all consignments inspected) ^(b)	0.2	0.2	0.2	0.2	
Cost per diagnostic sample ^(b)	0.2	0.3	0.2	0.3	

(a) The introduction of the Department's new outcomes in 2009-10 will see data being collected from a wider source. Project allocations for 2007-08 have been realigned to reflect this change.

(b) Project allocations have been better aligned with targeted outcomes resulting in a shift in dollar averages.

5: Community and Environmental Risk Management

Services contributing to community and environment risks that do not directly contribute to economic development. Activities undertaken include:

- provision of emergency response to incursions and outbreaks of high priority community based risks, in areas that the Department holds specialised capabilities; and
- monitoring and reporting on delivery of community and environmental benefits based outcomes.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service	\$'000 12,311	\$'000 14,303	\$'000 13,802	\$'000 11,689	1
Less Income.....	1,482	6,660	6,607	6,754	
Net Cost of Service.....	10,829	7,643	7,195	4,935	1
Employees (Full Time Equivalents)	72	73	69	69	
Efficiency Indicators ^(a)					
Average Cost per Activity Focussed on Community and Environmental Risk Management Services.....	130	146	105	101	
Cost per Diagnostic Sample Related to Non-agricultural Pests and Diseases.....	0.2	0.3	0.2	0.3	

(a) The introduction of the Department's new outcomes in 2009-10 will see data being collected from a wider source. Project allocations for 2007-08 have been realigned to reflect this change.

Explanation of Significant Movements

(Notes)

1. A reduction in expenditure requirement for pest incursions in 2009-10.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Agricultural Research Western Australia – Phase 2	3,000	570	570	565	1,865	-	-
Agriculture Headquarters and Biosecurity Relocation.....	130,336	4,319	2,000	2,000	3,117	18,868	60,689
Agriculture Research Western Australia – Phase 1	53,275	1,043	1,000	1,000	2,030	7,252	23,700
COMPLETED WORKS							
Capital Equipment Replacement Program - 2008-09 Program	3,600	3,600	3,600	-	-	-	-
South Boulder Quarantine Inspection Yards.....	941	941	7	-	-	-	-
NEW WORKS							
Capital Equipment Replacement Program	16,000	-	-	3,600	3,900	4,200	4,300
Total Cost of Asset Investment Program	207,152	10,473	7,177	7,165	10,912	30,320	88,689
FUNDED BY							
Capital Appropriation			2,577	4,058	7,012	26,120	81,528
Drawdowns from the Holding Account			4,600	3,107	3,900	4,200	4,578
Internal Funds and Balances			-	-	-	-	2,583

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	125,979	108,339	114,063	111,574	112,426	113,670	115,388
Grants and subsidies ^(d)	122,809	114,929	76,329	109,851	70,351	70,351	70,351
Supplies and services	41,006	62,243	60,534	51,995	49,370	50,814	53,253
Accommodation	2,079	1,895	1,895	3,895	3,895	4,452	4,452
Depreciation and amortisation	8,684	6,456	6,714	7,060	7,420	7,840	7,840
Other expenses	11,770	7,615	12,556	9,613	7,719	7,856	7,856
TOTAL COST OF SERVICES.....	312,327	301,477	272,091	293,988	251,181	254,983	259,140
Income							
Sale of goods and services	10,535	10,312	11,312	11,466	11,536	11,614	11,664
Regulatory fees and fines	1,169	2,041	2,041	2,052	2,065	2,066	2,066
Grants and subsidies	109,780	94,853	77,853	85,370	89,870	89,870	89,870
Other revenue	18,038	13,112	27,962	23,491	19,719	21,848	22,080
Total Income.....	139,522	120,318	119,168	122,379	123,190	125,398	125,680
NET COST OF SERVICES.....	172,805	181,159	152,923	171,609	127,991	129,585	133,460
INCOME FROM STATE GOVERNMENT							
Service appropriations	177,359	153,971	133,610	159,961	124,823	126,397	130,252
Resources received free of charge	487	788	568	588	608	628	648
TOTAL INCOME FROM STATE GOVERNMENT.....	177,846	154,759	134,178	160,549	125,431	127,025	130,900
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	5,041	(26,400)	(18,745)	(11,060)	(2,560)	(2,560)	(2,560)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	5,041	(26,400)	(18,745)	(11,060)	(2,560)	(2,560)	(2,560)

- (a) Full audited financial statements are published in the Department's Annual Report.
(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.
(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 1565, 1491 and 1500 respectively.
(d) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Compensations	37	750	37	40	40	40	40
Other	3,938	729	1,722	1,800	1,800	1,800	1,800
Research grant allocations	118,174	109,459	73,341	107,343	67,843	67,843	67,843
Scholarships	82	200	80	70	70	70	70
Subsidies	578	3,791	1,149	598	598	598	598
TOTAL.....	122,809	114,929	76,329	109,851	70,351	70,351	70,351

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	22,720	3,922	11,534	11,534	10,755	10,755	8,172
Restricted cash	74,412	58,504	65,733	53,894	51,666	48,659	45,652
Holding account receivables	4,600	3,107	3,107	3,900	4,200	4,578	3,600
Receivables	12,536	15,080	13,510	14,605	14,605	15,052	15,499
Other	5,781	4,590	5,781	5,781	5,781	5,781	5,781
Total current assets	120,049	85,203	99,665	89,714	87,007	84,825	78,704
NON-CURRENT ASSETS							
Holding account receivables	31,860	35,209	35,467	38,627	41,847	45,109	49,349
Property, plant and equipment	200,556	166,453	197,442	193,982	190,462	186,822	183,560
Restricted cash	985	605	985	985	985	985	985
Other	13,122	26,658	16,699	20,264	27,276	53,396	137,507
Total non-current assets	246,523	228,925	250,593	253,858	260,570	286,312	371,401
TOTAL ASSETS.....	366,572	314,128	350,258	343,572	347,577	371,137	450,105
CURRENT LIABILITIES							
Employee provisions	26,060	26,127	26,060	26,060	26,092	26,092	26,092
Payables ^(a)	12,130	9,044	12,130	12,130	12,130	11,608	11,086
Other	6,872	1,027	6,726	7,042	7,342	7,864	8,386
Total current liabilities	45,062	36,198	44,916	45,232	45,564	45,564	45,564
NON-CURRENT LIABILITIES							
Employee provisions	7,198	5,917	7,198	7,198	7,198	7,198	7,198
Total non-current liabilities	7,198	5,917	7,198	7,198	7,198	7,198	7,198
TOTAL LIABILITIES.....	52,260	42,115	52,114	52,430	52,762	52,762	52,762
EQUITY							
Contributed equity	23,009	20,948	25,586	29,644	35,877	61,997	143,525
Accumulated surplus/(deficit)	102,712	82,354	83,967	72,907	70,347	67,787	65,227
Reserves	188,591	168,711	188,591	188,591	188,591	188,591	188,591
Total equity.....	314,312	272,013	298,144	291,142	294,815	318,375	397,343
TOTAL LIABILITIES AND EQUITY.....	366,572	314,128	350,258	343,572	347,577	371,137	450,105

(a) Full audited financial statements are published in the Department's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	170,308	147,515	126,896	152,901	117,403	118,557	122,412
Capital appropriation	560	3,724	2,577	4,058	7,012	26,120	81,528
Holding account drawdowns	7,300	4,600	4,600	3,107	3,900	4,200	4,578
Net cash provided by State Government.....	178,168	155,839	134,073	160,066	128,315	148,877	208,518
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(116,878)	(108,449)	(114,029)	(111,044)	(111,876)	(112,854)	(114,526)
Grants and subsidies	(119,498)	(114,929)	(76,329)	(109,851)	(70,351)	(70,351)	(70,351)
Supplies and services	(39,614)	(62,449)	(60,498)	(52,401)	(49,756)	(51,180)	(53,599)
Accommodation.....	(2,073)	(1,895)	(2,695)	(4,735)	(4,777)	(5,378)	(5,424)
Other payments	(35,780)	(18,372)	(23,581)	(20,170)	(17,922)	(18,281)	(18,281)
Receipts							
Regulatory fees and fines.....	1,168	2,041	2,041	2,052	2,065	2,066	2,066
Grants and subsidies	110,028	94,983	77,853	85,370	89,870	89,870	89,870
Sale of goods and services	9,535	10,312	11,312	11,466	11,536	11,614	11,664
GST receipts.....	21,878	11,073	11,073	11,073	11,073	11,073	11,073
Other receipts	17,903	13,112	28,092	23,500	19,728	21,857	22,089
Net cash from operating activities.....	(153,331)	(174,573)	(146,761)	(164,740)	(120,410)	(121,564)	(125,419)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(8,856)	(8,324)	(7,177)	(7,165)	(10,912)	(30,320)	(88,689)
Other payments	(1,314)	-	-	-	-	-	-
Proceeds from sale of non-current assets	130	-	-	-	-	-	-
Net cash from investing activities.....	(10,040)	(8,324)	(7,177)	(7,165)	(10,912)	(30,320)	(88,689)
NET INCREASE/(DECREASE) IN CASH HELD	14,797	(27,058)	(19,865)	(11,839)	(3,007)	(3,007)	(5,590)
Cash assets at the beginning of the reporting period	83,320	90,089	98,117	78,252	66,413	63,406	60,399
Cash assets at the end of the reporting period.....	98,117	63,031	78,252	66,413	63,406	60,399	54,809

(a) Full audited financial statements are published in the Department's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

DETAILS OF ADMINISTERED TRANSACTIONS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
INCOME							
Other							
Interest revenue	468	705	705	659	659	659	659
Other Revenue	-	2	2	-	-	-	-
TOTAL INCOME	468	707	707	659	659	659	659
EXPENSES							
Other							
Western Australian Co-operatives Loan Scheme							
Interest Expense	396	705	705	659	659	659	659
Supplies and Services	-	6	6	2	2	-	-
TOTAL EXPENSES	396	711	711	661	661	659	659

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Grants and Contributions from Commonwealth	65,660	52,241	45,266	55,266
Grants and Contributions from Non-Government Sources.....	44,368	42,742	32,587	30,104
GST Input Credits	21,878	11,073	11,073	11,073
Interest Received - Trusts	4,243	1,250	4,650	4,250
Miscellaneous Revenues.....	6,681	493	15,423	12,442
Regulatory Fees	1,168	2,041	2,041	2,052
Sale of Goods and Services	9,535	10,312	11,312	11,466
Services Contracted by:				
- Agricultural Produce Commission	95	2,160	100	77
- Agriculture Protection Board	5,912	5,146	6,600	6,111
- Rural Business Development Corporation.....	972	4,063	1,319	620
TOTAL	160,512	131,521	130,371	133,461

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

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AGRICULTURE PROTECTION BOARD OF WESTERN AUSTRALIA

PART 17 - MINISTER FOR AGRICULTURE AND FOOD; FORESTRY; MINISTER ASSISTING THE MINISTER FOR EDUCATION

DIVISION 68

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 108 Net amount appropriated to deliver services.....	309	310	52	53	54	55	55
Amount Authorised by Other Statutes - Agriculture and Related Resources Protection Act 1976	1,021	1,052	883	1,014	1,044	1,074	1,107
Total appropriations provided to deliver services.....	1,330	1,362	935	1,067	1,098	1,129	1,162
TOTAL APPROPRIATIONS	1,330	1,362	935	1,067	1,098	1,129	1,162
EXPENSES							
Total Cost of Services.....	20,345	16,646	19,868	16,677	16,093	16,074	16,643
Net Cost of Services ^(a)	16,566	12,385	15,501	12,313	11,724	11,675	12,211
CASH ASSETS ^(b)	4,408	5,384	3,090	2,390	2,310	2,310	2,310

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Protection of the productive resource base.	1. Agriculture Resource Protection

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Agriculture Resource Protection	20,345	16,646	19,868	16,677	16,093	16,074	16,643
Total Cost of Services	20,345	16,646	19,868	16,677	16,093	16,074	16,643

Significant Issues Impacting the Agency

- To enable the establishment of industry funding schemes and industry/community biosecurity groups for effective management of pests and diseases, regulations will be developed in a phased approach to support the *Biosecurity and Agricultural Management Act 2007*.
- Increases international trade has seen the increased threat of incursions of exotic pests and diseases. Each incident requires an immediate response to prevent them from becoming established pests like the rainbow lorikeet. In line with the Commonwealth Government's 'Beale' review of biosecurity, the Government will work closely with industry and the Commonwealth Government to ensure threats are minimised.
- Landholders continue to suffer production losses from feral animals and weeds emanating from public lands including the State Forest where they are not effectively managed. Declared Species Groups will be established in problem areas to encourage private and public landholders to provide funding for coordinated management of pest species at the public/private land interface and the formation of Recognised Biosecurity Groups will be encouraged.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Protection of the productive resource base:					
Number of inspected properties.....	6,228	7,500	7,500	5,000	1
Number of inspected properties with infestations:					
- Declared animals	892	1,000	1,000	650	
- Declared plants	2,181	2,400	2,400	1,800	
Total	3,073	3,400	3,400	2,450	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. An anticipated reduction in resources will lead to a decline in the number of property inspections.

Service and Key Efficiency Indicators

1: Agriculture Resource Protection

Provide protection for agriculture and related resources through the prevention, eradication and control of specified plant and animal pests.

This output contributes to the protection of our productive resource base through the:

- maintenance of effective barrier quarantine and protection requirements in order to minimise the introduction of new pests and diseases and to maintain market access;
- operation of effective surveillance programs to ensure early detection and diagnosis of incursions and to define the status for market access and to justify quarantine barriers;
- emergency responses to incursions and outbreaks of high priority animal and plant pests and diseases;
- delivery of effective management programs that target specified pests and diseases; and
- achievement of a high level of awareness of key threats to agricultural industries and an increased participation by industry members in the management of risk.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	20,345	16,646	19,868	16,677	1
Less Income.....	3,779	4,261	4,367	4,364	
Net Cost of Service.....	16,566	12,385	15,501	12,313	1
Efficiency Indicators ^(a)					
Total Cost of Property Contacts	\$16,276	\$14,000	\$16,000	\$13,500	2
Number of Property Contacts	26,380	17,000	20,000	17,000	2
Cost/Property Contact for Declared Pest And Diseases.....	\$617	\$824	\$800	\$794	

(a) Further detail in support of the key efficiency indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. Adjustments are related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation. In addition, expense reduction between the 2008-09 estimated actual and 2009-10 is due to the cessation of additional funding provided in 2008-09 for animal pest control programs of locusts and starlings.
2. It is anticipated that the reduction of available funding will lead to an increase in the use of letters, email and the web as the most cost effective way in delivering information to stakeholders. The Pest and Disease Information Service (PADIS) continues to provide a consistent link with the community and an avenue for concerned members of the community to report animal and plant pests. PADIS will become increasingly more important as staff numbers decrease.

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	161	-	-	-	-	-	-
Supplies and services	14,479	-	13,248	10,546	10,546	10,546	11,049
Depreciation and amortisation	41	258	-	-	-	-	-
Other expenses	5,664	16,388	6,620	6,131	5,547	5,528	5,594
TOTAL COST OF SERVICES.....	20,345	16,646	19,868	16,677	16,093	16,074	16,643
Income							
Sale of goods and services	19	143	41	50	50	50	50
Regulatory fees and fines.....	3,204	4,052	3,984	4,014	4,044	4,074	4,107
Grants and subsidies	183	-	167	150	150	150	150
Other revenue	373	66	175	150	125	125	125
Total Income.....	3,779	4,261	4,367	4,364	4,369	4,399	4,432
NET COST OF SERVICES.....	16,566	12,385	15,501	12,313	11,724	11,675	12,211
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,330	1,362	935	1,067	1,098	1,129	1,162
Resources received free of charge	14,479	11,047	13,248	10,546	10,546	10,546	11,049
TOTAL INCOME FROM STATE GOVERNMENT.....	15,809	12,409	14,183	11,613	11,644	11,675	12,211
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(757)	24	(1,318)	(700)	(80)	-	-
Extraordinary items.....	10,072	-	-	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	9,315	24	(1,318)	(700)	(80)	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) Staffing resources are provided through the Department of Agriculture and Food.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	612	1,098	28	28	28	28	28
Restricted cash	3,796	4,286	3,062	2,362	2,282	2,282	2,282
Receivables	137	211	137	137	137	137	137
Other.....	77	347	77	77	77	77	77
Total current assets	4,622	5,942	3,304	2,604	2,524	2,524	2,524
NON-CURRENT ASSETS							
Holding account receivables	3,013	3,271	3,013	3,013	3,013	3,013	3,013
Property, plant and equipment	122	4,362	122	122	122	122	122
Other.....	-	774	-	-	-	-	-
Total non-current assets	3,135	8,407	3,135	3,135	3,135	3,135	3,135
TOTAL ASSETS.....	7,757	14,349	6,439	5,739	5,659	5,659	5,659
CURRENT LIABILITIES							
Payables ^(a)	47	332	47	47	47	47	47
Other.....	37	5	37	37	37	37	37
Total current liabilities.....	84	337	84	84	84	84	84
TOTAL LIABILITIES.....	84	337	84	84	84	84	84
EQUITY							
Contributed equity	(13,596)	(8,458)	(13,596)	(13,596)	(13,596)	(13,596)	(13,596)
Accumulated surplus/(deficit)	21,257	12,350	19,939	19,239	19,159	19,159	19,159
Reserves	12	10,159	12	12	12	12	12
Other.....	-	(39)	-	-	-	-	-
Total equity.....	7,673	14,012	6,355	5,655	5,575	5,575	5,575
TOTAL LIABILITIES AND EQUITY	7,757	14,349	6,439	5,739	5,659	5,659	5,659

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,072	1,104	935	1,067	1,098	1,129	1,162
Net cash provided by State Government.....	1,072	1,104	935	1,067	1,098	1,129	1,162
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(161)	-	-	-	-	-	-
Supplies and services	-	(113)	-	-	-	-	-
Other payments	(5,932)	(5,198)	(6,620)	(6,131)	(5,547)	(5,528)	(5,594)
Receipts							
Regulatory fees and fines.....	3,179	4,052	3,984	4,014	4,044	4,074	4,107
Grants and subsidies	219	-	167	150	150	150	150
Sale of goods and services	235	113	41	50	50	50	50
Other receipts	215	66	175	150	125	125	125
Net cash from operating activities.....	(2,245)	(1,080)	(2,253)	(1,767)	(1,178)	(1,129)	(1,162)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(6)	-	-	-	-	-	-
Net cash from investing activities.....	(6)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(1,179)	24	(1,318)	(700)	(80)	-	-
Cash assets at the beginning of the reporting period	5,587	5,360	4,408	3,090	2,390	2,310	2,310
Cash assets at the end of the reporting period.....	4,408	5,384	3,090	2,390	2,310	2,310	2,310

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Agency:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Grants	219	-	167	150
Other Receipts.....	215	66	175	150
Regulatory Fees	3,179	4,052	3,984	4,014
Sale of Goods and Services	235	113	41	50
TOTAL.....	3,848	4,231	4,367	4,364

The moneys received and retained are to be applied to the Agency's services as specified in the Budget Statements.

RURAL BUSINESS DEVELOPMENT CORPORATION

PART 17 - MINISTER FOR AGRICULTURE AND FOOD; FORESTRY; MINISTER ASSISTING THE MINISTER FOR EDUCATION

DIVISION 69

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 109 Net amount appropriated to deliver services.....	16,080	1,694	1,694	196	200	206	212
Total appropriations provided to deliver services	16,080	1,694	1,694	196	200	206	212
TOTAL APPROPRIATIONS	16,080	1,694	1,694	196	200	206	212
EXPENSES							
Total Cost of Services.....	21,981	20,088	20,762	10,513	1,409	910	916
Net Cost of Services ^(a)	8,463	1,888	7,992	2,993	1,329	860	866
CASH ASSETS ^(b)	14,106	1,970	6,704	3,907	2,778	2,124	1,470

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Improved ecologically sustainable development of agri-industry.	1. Farm Business Development

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Farm Business Development	21,981	20,088	20,762	10,513	1,409	910	916
Total Cost of Services	21,981	20,088	20,762	10,513	1,409	910	916

Significant Issues Impacting the Agency

- The National Drought policy review by the Commonwealth Government has resulted in the Productivity Commission recommending:
 - Exceptional Circumstances (EC) interest rate subsidies to be terminated by 30 June 2010.
 - Significant public funding to be directed to Research and Development and Extension to assist farmers in relation to drought preparedness and structural adjustment to improve long-term profitability and sustainability.
- Due to improved farming conditions, the Commonwealth Government has determined that apart from identified Southern Rangelands EC declaration areas (extended to 15 June 2009) other Western Australian EC declared areas would not be extended beyond 31 March 2009. Since the commencement of adverse seasons in 1998, there have been ten EC declarations in Western Australia as well as seven State funded Dry Season Assistance schemes.
- The 2007 Dry Season Assistance Scheme was extended to provide rural counselling support to areas impacted by the recent drought.
- A Farm Inputs Taskforce Committee has been established under the *Rural Business Development Corporation Act 2000* to provide advice to the Minister in response to the rapid rise in farm input costs.
- A leadership and mentoring program is being developed within rural and regional areas to provide opportunities for mentoring partnerships with metropolitan-based businesses.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Improved ecologically sustainable development of agri-industry:					
The extent to which recipients were satisfied with the way schemes are administered	94%	91%	91%	91%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Service and Key Efficiency Indicators

1: Farm Business Development

This service provides financial support to farmers who have been significantly impacted by exceptional seasonal events. It assists them to enhance their skills in order to improve and sustain long-term profitability and be better equipped to deal with risks inherent in farming.

This output contributes to the ecological sustainable development of agri-industry in a number of ways. The Corporation aims to implement the industry support within the funding guidelines to maximise the protection of the resources of the agri-industries. The key focus of the program is to equip farmers with the necessary tools to enable them to better manage the industry's inherent risks.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	21,981	20,088	20,762	10,513	1
Less Income.....	13,518	18,200	12,770	7,520	2
Net Cost of Service	8,463	1,888	7,992	2,993	
Efficiency Indicators					
Proportion of Expenditure as Administrative Expenditure	7%	8.4%	9.7%	8.9%	3

Explanation of Significant Movements

(Notes)

- The estimated reduction in budgeted expenditure between 2008-09 and 2009-10 is a result of the cessation of:
 - Exceptional Circumstances drought declarations; and
 - FarmTraining Western Australia scheme.
- The estimated reduction in budgeted income for 2009-10 compared to the 2008-09 reflects the:
 - proportionate reduction in Commonwealth Government funding in relation to the cessation of Exceptional Circumstances drought declarations; and
 - the cessation of the FarmTraining Western Australia scheme.
- The proportion of expenditure in relation to administrative expenditure is due to:
 - the cessation of FarmBis Scheme at 30 June 2008, which had many reimbursement applications of small dollar value requiring minimal assessing;
 - the increased number of Exceptional Circumstances applications, which involve a detailed analysis to determine eligibility; and
 - a grant of \$3.7 million in 2007-08 under Ord Sugar Industry Assistance Scheme, which has impacted on cost proportionment.

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	92	90	90	90	90	91	92
Grants and subsidies ^(d)	20,431	17,590	18,925	9,650	900	400	400
Supplies and services	406	1,500	494	120	100	105	110
Accommodation	10	-	-	-	-	-	-
Other expenses	1,042	908	1,253	653	319	314	314
TOTAL COST OF SERVICES	21,981	20,088	20,762	10,513	1,409	910	916
Income							
Grants and subsidies	12,970	18,100	12,400	7,320	-	-	-
Other revenue	548	100	370	200	80	50	50
Total Income	13,518	18,200	12,770	7,520	80	50	50
NET COST OF SERVICES	8,463	1,888	7,992	2,993	1,329	860	866
INCOME FROM STATE GOVERNMENT							
Service appropriations	16,080	1,694	1,694	196	200	206	212
Resources received free of charge	10	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	16,090	1,694	1,694	196	200	206	212
SURPLUS/(DEFICIENCY) FOR THE PERIOD	7,627	(194)	(6,298)	(2,797)	(1,129)	(654)	(654)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	7,627	(194)	(6,298)	(2,797)	(1,129)	(654)	(654)

- (a) Full audited financial statements are published in the agency's Annual Report. It should be noted that the decrease in income and expenses between the 2008-09 estimated actual and 2009-10 is due to the cessation of Exceptional Circumstances drought declaration resulting from improved farming conditions and the FarmTraining Western Australia scheme.
- (b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.
- (c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 0, 0 and 0 respectively. The Corporation has a service level agreement with the Department of Agriculture and Food (DAFWA) for the delivery of outputs.
- (d) Refer Details of Controlled Grants and Subsidies table below for further information. Note that some of the Grants and Subsidies displayed in the Controlled Grants and Subsidies table are included under the Service Delivery Agreement amount as the DAFWA pays for these direct as part of that arrangement.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
2006 Dry Season Assistance Scheme.....	199	-	-	-	-	-	-
2007 Dry Season Assistance Scheme.....	3,874	-	650	250	-	-	-
Nullabor Dry Season Assistance Scheme.....	-	-	-	-	-	-	-
Exceptional Circumstances.....	9,916	17,590	16,525	8,000	-	-	-
Future Rural Support Schemes	-	-	500	1,300	800	300	300
FarmBis Scheme	2,763	-	-	-	-	-	-
FarmTraining Western Australia Scheme	-	-	1,200	-	-	-	-
Ord Sugar Industry Assistance Scheme	3,667	-	-	-	-	-	-
Research Grants	12	-	50	100	100	100	100
TOTAL	20,431	17,590	18,925	9,650	900	400	400

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	10,004	1,024	6,704	3,907	2,778	2,124	1,470
Restricted cash	4,102	946	-	-	-	-	-
Receivables	17	40	-	-	-	-	-
Other.....	228	90	-	-	-	-	-
Total current assets	14,351	2,100	6,704	3,907	2,778	2,124	1,470
TOTAL ASSETS.....	14,351	2,100	6,704	3,907	2,778	2,124	1,470
CURRENT LIABILITIES							
Payables	1,349	98	-	-	-	-	-
Total current liabilities.....	1,349	98	-	-	-	-	-
TOTAL LIABILITIES.....	1,349	98	-	-	-	-	-
EQUITY							
Contributed equity	-	46	-	-	-	-	-
Accumulated surplus/(deficit)	13,002	1,956	6,704	3,907	2,778	2,124	1,470
Total equity.....	13,002	2,002	6,704	3,907	2,778	2,124	1,470
TOTAL LIABILITIES AND EQUITY	14,351	2,100	6,704	3,907	2,778	2,124	1,470

- (a) Full audited financial statements are published in the agency's Annual Report. The Corporation's total net asset position (total equity) is expected to decrease by \$2.8 million (41.7 per cent) between the 2008-09 Estimated Actual and the 2009-10 Budget as a result of funds expended in relation to Exceptional Circumstances and other State assistance schemes.
- (b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	16,080	1,694	1,694	196	200	206	212
Net cash provided by State Government.....	16,080	1,694	1,694	196	200	206	212
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(92)	(90)	(90)	(90)	(90)	(91)	(92)
Grants and subsidies	(19,181)	(17,590)	(20,175)	(9,650)	(900)	(400)	(400)
Supplies and services	(395)	(1,500)	(494)	(120)	(100)	(105)	(110)
Accommodation.....	(10)	-	-	-	-	-	-
Other payments	(1,042)	(908)	(1,352)	(653)	(319)	(314)	(314)
Receipts							
Grants and subsidies	12,970	18,100	12,400	7,320	-	-	-
Other receipts	432	100	615	200	80	50	50
Net cash from operating activities.....	(7,318)	(1,888)	(9,096)	(2,993)	(1,329)	(860)	(866)
NET INCREASE/(DECREASE) IN CASH HELD	8,762	(194)	(7,402)	(2,797)	(1,129)	(654)	(654)
Cash assets at the beginning of the reporting period	5,344	2,164	14,106	6,704	3,907	2,778	2,124
Cash assets at the end of the reporting period.....	14,106	1,970	6,704	3,907	2,778	2,124	1,470

- (a) Full audited financial statements are published in the agency's Annual Report. The 2009-10 closing cash assets balance of \$3.9 million represents a decrease of \$2.8 million due to funds expended in relation to the Exceptional Circumstances scheme and State assistance schemes.
- (b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the agency:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Commonwealth Grants	12,970	18,100	12,400	7,320
Interest.....	432	100	578	200
Other Receipts.....	-	-	37	-
TOTAL.....	13,402	18,200	13,015	7,520

The moneys received and retained are to be applied to the agency's services as specified in the Budget Statements.

WESTERN AUSTRALIAN MEAT INDUSTRY AUTHORITY

ASSET INVESTMENT PROGRAM

The relocation of the Midland Saleyard to Muchea will be completed in 2009-10, with the completion of the new facility at Muchea and the commencement of sales expected in early 2010. Decommissioning of the Midland Saleyard and the sale of all remaining freehold land holdings will be completed in 2010-11.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Construction of New Buildings at Muchea	53,668	33,668	16,400	20,000	-	-	-
Total Cost of Asset Investment Program	53,668	33,668	16,400	20,000	-	-	-
FUNDED BY							
Equity Contribution			5,000	-	-	-	-
Internal Funds and Balances			11,400	20,000	-	-	-

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PERTH MARKET AUTHORITY

ASSET INVESTMENT PROGRAM

The development of Market City into a world-class fresh produce distribution and marketing centre continued in 2008-09 with the completion of major works on South East Warehouse 2, which is now fully occupied, and the opening of the Fresh Ideas Training Facility, which is used as a venue for fresh fruit and vegetable promotion and industry training.

Work is progressing on the construction of a recycling centre to improve on-site waste management and contribute to the Authority's environmental sustainability vision.

The construction of new tenant warehouses and a purpose built weekend market facility, to promote fresh local produce together with a healthy lifestyle, are planned to be completed in 2009-10.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Recycling Centre.....	400	112	112	288	-	-	-
South East Warehouse 2, Stage 2	4,830	4,108	2,137	722	-	-	-
Weekend Market Construction.....	7,915	4,294	100	3,621	-	-	-
COMPLETED WORKS							
Fresh Ideas Industry Training Facility	400	400	400	-	-	-	-
Minor Works - 2008-09 Program	500	500	500	-	-	-	-
NEW WORKS							
Minor Works							
2009-10 Program	525	-	-	525	-	-	-
2010-11 Program	550	-	-	-	550	-	-
2011-12 Program	800	-	-	-	-	800	-
2012-13 Program	625	-	-	-	-	-	625
New Tenant Warehouses	600	-	-	600	-	-	-
Total Cost of Asset Investment Program	17,145	9,414	3,249	5,756	550	800	625
FUNDED BY							
Borrowings.....			1,500	-	-	-	-
Internal Funds and Balances			1,749	5,756	550	800	625

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FOREST PRODUCTS COMMISSION

ASSET INVESTMENT PROGRAM

The Forest Products Commission's asset investment program is limited to the ongoing program to update information technology equipment and other minor infrastructure that supports the delivery of services.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Computers, Plant and Equipment - 2008-09 Program	751	751	751	-	-	-	-
NEW WORKS							
Computers, Plant and Equipment - 2009-10 Program	800	-	-	800	-	-	-
Computers, Plant and Equipment - 2010-11 Program	800	-	-	-	800	-	-
Computers, Plant and Equipment - 2011-12 Program	800	-	-	-	-	800	-
Computers, Plant and Equipment - 2012-13 Program	800	-	-	-	-	-	800
Total Cost of Asset Investment Program	3,951	751	751	800	800	800	800
FUNDED BY							
Internal Funds and Balances	██████████	██████████	751	800	800	800	800

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Part 18

Minister for Environment; Youth

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
887	Environment and Conservation			
	– Delivery of Services.....	215,967	201,501	171,835
	– Capital Appropriation	22,582	16,597	12,933
	Total	238,549	218,098	184,768
901	Botanic Gardens and Parks Authority			
	– Delivery of Services.....	12,613	12,544	13,005
	– Capital Appropriation	3,879	3,879	585
	Total	16,492	16,423	13,590
911	Swan River Trust			
	– Delivery of Services.....	7,892	7,794	12,422
	Total	7,892	7,794	12,422
921	Zoological Parks Authority			
	– Delivery of Services.....	9,376	9,352	9,590
	– Capital Appropriation	735	735	735
	Total	10,111	10,087	10,325
	GRAND TOTAL			
	– Delivery of Services.....	245,848	231,191	206,852
	– Capital Appropriation	27,196	21,211	14,253
	Total.....	273,044	252,402	221,105

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ENVIRONMENT AND CONSERVATION

PART 18 - MINISTER FOR ENVIRONMENT; YOUTH

DIVISION 70

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 110 Net amount appropriated to deliver services.....	188,494	202,044	187,516	171,150	172,113	173,462	172,420
Services Provided to Environmental Protection Authority.....	13,166	13,320	13,320	-	-	-	-
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	620	603	665	685	706	727	749
Total appropriations provided to deliver services.....	202,280	215,967	201,501	171,835	172,819	174,189	173,169
CAPITAL							
Item 172 Capital Appropriation.....	9,862	22,582	16,597	12,933	2,089	2,089	2,089
TOTAL APPROPRIATIONS	212,142	238,549	218,098	184,768	174,908	176,278	175,258
EXPENSES							
Total Cost of Services.....	286,548	298,151	292,767	308,524	307,472	312,287	316,439
Net Cost of Services ^(a)	183,386	214,240	198,856	173,019	169,269	170,755	171,969
CASH ASSETS ^(b)	70,648	58,034	71,818	70,346	72,129	74,727	74,727

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Environmental Community Grants Program.....	-	1,500	1,500	1,500	1,500
Environmental Monitoring and Compliance Program.....	-	1,000	1,000	1,000	1,000
Great Western Woodlands.....	-	400	800	900	900
Kimberley Conservation Strategy	-	800	1,500	2,000	2,000
Kimberley Toad Busters	300	300	300	300	-
Media and Marketing, Advertising and Consultants Savings.....	(342)	(684)	(684)	(684)	(684)

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
3% Efficiency Dividend					
Combine Sustainability and Strategic Policy Divisions to Reduce					
Administration Costs	(125)	(250)	(250)	(250)	(250)
Consolidation and Integration of Environmental Education Programs	(125)	(250)	(250)	(250)	(250)
Improve Efficiency in the Department's Business Support and					
Administration	(1,074)	(2,500)	(2,500)	(2,500)	(3,029)
Improve Efficiency in Central Planning for Wetlands Management.....	(150)	(300)	(300)	(300)	(300)
Integration of Science and Corporate Communications	-	(83)	(86)	(96)	(96)
Low Emissions Energy Development	(250)	(500)	(500)	(500)	(500)
Match Funding to Better Reflect the Take-Up of the Contaminated Sites					
Program	(600)	(1,200)	(1,200)	(1,200)	(1,200)
Re-align Office of Climate Change to Focus on a New Climate and					
Adaptation Strategy	(250)	(500)	(500)	(500)	(500)
Redirect Research to Avoid Duplication with National Programs	(100)	(200)	(200)	(200)	(200)
Reduce Advertising for Establishment of Marine Parks.....	(350)	-	-	-	-
Reduction in Grants and Rebates to Better Focus on Air Quality Monitoring....	(250)	(500)	(500)	(500)	(500)
Refine Departmental Corporate Systems and Processes.....	(100)	(200)	(200)	(200)	(200)
Refine Land Management Planning Processes	(250)	(500)	(500)	(500)	(500)
Re-organisation of Head Office Administrative Environmental Service					
Support	(200)	(400)	(400)	(400)	(400)
Simplify Forest Management Plan Protocols to be Less Resource Intensive.....	(150)	(300)	(300)	(300)	(300)
Total Savings.....	(3,974)	(7,683)	(7,686)	(7,696)	(8,225)
Economic Audit					
Waste Management Landfill Levy ^(a)	-	(39,000)	(39,000)	(39,000)	(39,000)

(a) The increase in the landfill levy will create a disincentive to dispose of waste to landfill and, at the same time, create an incentive to re-use or recycle.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Conservation and sustainable utilisation of biodiversity.	1. Nature Conservation 2. Sustainable Forest Management
	Community enjoyment of park facilities and services, wildlife and the natural environment displayed in parks.	3. Parks and Visitor Services
	Emissions and discharges meet acceptable criteria.	4. Environmental Regulation
	Adoption of environmentally sustainable practices to protect, manage and restore the State's natural resources.	5. Environmental Sustainability 6. Environmental Impact Assessment and Policies for the Environmental Protection Authority 7. Coordinate the Response to Climate Change

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Nature Conservation	113,602	96,815	106,726	103,071	103,282	106,058	110,292
2. Sustainable Forest Management	40,539	38,956	43,919	44,149	44,752	45,589	46,035
3. Parks and Visitor Services	71,860	65,479	70,944	74,352	76,801	78,073	79,021
4. Environmental Regulation	30,223	43,380	34,733	40,745	35,782	37,081	38,415
5. Environmental Sustainability	13,508	24,747	17,857	23,431	25,071	25,134	25,099
6. Environmental Impact Assessment and Policies for the Environmental Protection Authority	10,749	13,541	12,709	11,293	9,814	10,063	10,353
7. Coordinate the Response to Climate Change ..	6,067	15,233	5,879	11,483	11,970	10,289	7,224
Total Cost of Services	286,548	298,151	292,767	308,524	307,472	312,287	316,439

Significant Issues Impacting the Agency

- Large numbers of project proposals continue to be submitted for environmental impact assessment and there is continuing strong community focus on monitoring of industrial emissions and health protection in the Perth metropolitan area and regional centres. The Department is participating in a review of assessment processes across government, is streamlining internal assessment and monitoring processes, and will allocate available resources on a priority basis to work to ensure that emissions and discharges meet acceptable criteria.
- Pest animals, weeds, dieback, salinity, altered fire regimes and habitat loss, along with climate change, continue to threaten the biodiversity of Western Australia's unique natural environment. The Department will continue to develop and implement recovery actions for threatened plants, animals and ecological communities as well as establish and manage conservation reserves to promote opportunities for their survival.
- There are increasing expectations that terrestrial and marine parks will protect nature while providing for the growing recreational and tourist needs of the community. The Department will manage parks with increasing engagement of volunteers, private conservation organisations, Indigenous communities and the private sector to provide quality facilities and services to the public and promote community enjoyment of park facilities and services, wildlife and the natural environment displayed in parks.
- There is increasing public expectation that the department will manage fire to protect life, property and community assets and to protect and enhance the natural environment. The Department will continue to undertake an active fire management program with an emphasis on maximising the achievement of its annual target for prescribed burning and maintaining adequate numbers of well trained and equipped fire management personnel to enable the control of multiple large fires in the south west of the State.
- Changes to the *Waste Avoidance and Resource Recovery Act 2007* and significant increases in the landfill levy have been proposed to reduce the amount of waste going to landfill and support the adoption of environmentally sustainable management practices.
- The community continues to expect that State forests will be managed for biodiversity protection, water production, recreation and other public uses, as well as supporting a sustainable timber industry. The Department will continue to manage State forests for their full range of values by implementing the Forest Management Plan 2004-13 and continuing to increase our knowledge and understanding of forests to refine management practices.
- The development of national and international responses to climate change continues. The Department is developing a Climate Change Adaptation Strategy for Western Australia.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Conservation and sustainable utilisation of biodiversity:					
Total number of listed threatened taxa and ecological communities.....	698	727	701	703	
Number of threatened taxa and ecological communities with improved conservation status.....	4	1	1	-	
Number of threatened taxa and ecological communities with declining conservation status.....	-	5	-	2	
Proportion of critically endangered and endangered taxa and ecological communities that have a recovery plan.....	52.4%	60%	59%	62.2%	
Proportion of terrestrial sub-bioregions with greater than 15% reservation.....	20.4%	24.1%	20.4%	20.4%	
Proportion of marine bioregions with marine conservation reserves.....	36.8%	42.1%	42.1%	42.1%	
Percentage of Forest Management Plan performance indicators where defined annual targets are met.....	80%	75%	75%	75%	
Outcome: Community enjoyment of park facilities and services, wildlife and the natural environment displayed in parks:					
Average level of visitor satisfaction with their visit.....	89.7%	85%	87%	85%	
Park visitation (annual number of visits).....	12,560	12,300	12,990	13,340	
Annual percentage change in park visitation.....	4.2%	0.4%	3.4%	2.7%	1
Outcome: Emissions and discharges meet acceptable criteria:					
Number of exceedances of approved environment criteria by regulated activities.....	53	50	60	60	2
Number of air National Environment Protection Measure (NEPM) exceedances per annum of criteria pollutants.....	12	11	25	20	3
Outcome: Adoption of environmentally sustainable practices to protect, manage and restore the State's natural resources:					
Percentage of waste in the metropolitan area diverted from landfill through recycling.....	40.7%	24.6%	40%	40%	4
Number of approved projects with impacts significantly exceeding those assessed.....	-	-	-	-	
Percentage of Low Emissions Energy Development fund milestones achieved within the targeted timeframe.....	100%	100%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the Department's Annual Report.

Explanation of Significant Movements

(Notes)

1. The forecast for park visitation is based on Tourism Western Australia predictions of lowering yields for tourism related businesses in Western Australia as a result of the global economic downturn. The potential for park visitation to increase in some areas as visitors choose to holiday in Western Australia as opposed to interstate or overseas has been factored into the figures.
2. The expected increase in non-compliance is a direct result of the increased funding, which is likely to increase the total number and comprehensiveness of compliance audits.

3. The increase for 2008-09 Estimated Actual over the 2007-08 Actual is partly due to an increase in exceedances in Geraldton. Significant earthworks activities near the Geraldton station is the possible cause of an increase in the exceedances reported. An additional four monitoring stations are planned for 2009-10, which may cause an increase in reportable exceedances compared to the 2008-09 Budget target.
4. The expected increase in waste diversion from landfill reflects the effect on consumer behaviour from the landfill levy.

Services and Key Efficiency Indicators

1: Nature Conservation

The development and implementation of programs for the conservation of biodiversity including the variety of life forms: the different plants, animals and micro-organisms, the genes they contain, and the ecosystems they form.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	113,602	96,815	106,726	103,071	1
Less Income.....	37,849	20,135	29,291	25,970	2
Net Cost of Service	75,753	76,680	77,435	77,101	
Employees (Full Time Equivalents)	856	751	825	836	
Efficiency Indicators					
Average Cost per Hectare of Managing Wildlife Habitat.....	\$4.16	\$3.44	\$3.87	\$3.68	

Explanation of Significant Movements

(Notes)

1. Expenditure for 2008-09 Estimated Actual is greater than 2008-09 Budget because of increased externally funded grant programs.
2. Revenue for 2008-09 Estimated Actual is greater than 2008-09 Budget because of increased externally funded grants.

2: Sustainable Forest Management

The provision of economic, social and cultural benefits from State forest and timber reserves while conserving biodiversity, maintaining soil and water values and sustaining the health, vitality and productive capacity of the forest for current and future generations.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service ^(a)	40,539	38,956	43,919	44,149	1
Less Income.....	12,591	10,060	10,781	10,831	
Net Cost of Service ^(a)	27,948	28,896	33,138	33,318	
Employees (Full Time Equivalents)	251	279	238	241	
Efficiency Indicators					
Average Cost per Hectare of Managing State Forest and Timber Reserves.....	\$31.24	\$30.13	\$33.85	\$34.03	

Explanation of Significant Movements

(Notes)

1. Expenditure for 2008-09 Estimated Actual is greater than 2008-09 Budget mainly because of additional payroll and general cost increases and also increased externally funded grant programs.

3: Parks and Visitor Services

Management of lands and waters; dealing with public involvement, visitation and appreciation of the natural environment on lands and waters managed by the Department.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service	\$'000 71,860	\$'000 65,479	\$'000 70,944	\$'000 74,352	
Less Income.....	21,804	19,745	20,917	21,117	
Net Cost of Service.....	50,056	45,734	50,027	53,235	
Employees (Full Time Equivalents).....	425	479	425	431	
Efficiency Indicators					
Cost per Visit	\$5.72	\$5.34	\$5.46	\$5.57	

4: Environmental Regulation

Regulate emissions and discharges to the environment and the transport of hazardous wastes. Regulate the investigation, classification and management of contaminated sites.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service	\$'000 30,223	\$'000 43,380	\$'000 34,733	\$'000 40,745	1
Less Income.....	17,250	17,127	17,538	18,243	
Net Cost of Service.....	12,973	26,253	17,195	22,502	
Employees (Full Time Equivalents).....	224	236	250	253	
Efficiency Indicators					
Average Cost per Air Monitoring Station	\$563,709	\$454,875	\$531,714	\$383,167	2
Average Cost per Industry Licence	\$19,323	\$16,977	\$14,487	\$16,208	
Average Cost per Contaminated Site Assessment	\$6,066	\$6,667	\$5,453	\$14,574	3
Average Cost of Remediating State Sites.....	\$316,000	\$2,989,600	\$760,692	\$795,417	

Explanation of Significant Movements

(Notes)

1. Expenditure for 2008-09 Estimated Actual is less than 2008-09 Budget due mainly to the deferral of \$2.6 million for the decommissioning of the Brookdale Liquid Waste Treatment facility and deferral of \$4.0 million for contaminated sites rehabilitation.
2. The number of air monitoring stations has increased from 14 to 18 for 2009-10 to service commitments by the Minister for Environment, obligations under the air National Environmental Protection Measure, and an Australian Research Council collaborative research project.
3. The estimate for number of site assessments in 2009-10 is lower than in 2008-09 due to the current economic climate and the effect on the number of assessments for land development purposes.

5: Environmental Sustainability

Develop and implement policies and strategies that promote environmentally sustainable practices in industry, government and the community.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service	\$'000 13,508	\$'000 24,747	\$'000 17,857	\$'000 23,431	1
Less Income.....	13,295	15,439	14,600	58,100	
Net Cost of Service.....	213	9,308	3,257	(34,669)	
Employees (Full Time Equivalents).....	67	46	70	71	
Efficiency Indicators					
Cost of Administering Waste Avoidance and Resource Recovery Account as a Percentage of Total Funds	13.1%	17.1%	9.4%	5.0%	1

Explanation of Significant Movements

(Notes)

1. The cost of administration as a percentage of total funds is lower in 2008-09 as a result of the decline in expenditure on legislation implementation and consultancies. The percentage for 2009-10 is reduced as a consequence of economies of scale as the activity increases with a lower proportional rise in administration costs.

6: Environmental Impact Assessment and Policies for the Environmental Protection Authority

Manage the environmental impact assessment process and coordinate the development of policy for the Environmental Protection Authority to enable sound environmental advice to be provided to the Government, developers and the public in accordance with statutory functions.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service	\$'000 10,749	\$'000 13,541	\$'000 12,709	\$'000 11,293	1
Less Income.....	358	1,101	774	1,234	
Net Cost of Service.....	10,391	12,440	11,935	10,059	
Employees (Full Time Equivalents).....	105	131	113	115	
Efficiency Indicators					
Cost per Environmental Assessment.....	\$32,549	\$40,531	\$41,218	\$32,526	2
Cost for Number of Environmental Policies Developed.....	\$185,500	\$475,333	\$185,750	\$133,375	3

Explanation of Significant Movements

(Notes)

1. Revenue for 2008-09 Estimated Actual is less than 2008-09 Budget because of lower than expected external grant funding.
2. The additional resources provided for assessments in 2008-09 from increased funding allowed for an increased number of assessments to be progressed in the current year but a number will not be completed until 2009-10. The reduced funding in 2009-10 arising from the completion of fixed term funding for additional resources for land use planning and management of acid sulphate soils reduces the resources available although the number of assessments completed remains high because of activity carried over from 2008-09. The number of new assessments commenced in 2009-10 is predicted to be less than in 2008-09 and expected to be at levels similar to 2007-08.
3. The reason for the significant drop in cost from 2008-09 Estimated Actual and 2009-10 Budget target is the result of an anticipated increase in the number of policies developed, which leads to an increase in the unit cost.

7: Coordinate the Response to Climate Change

To provide leadership in the development and implementation of strategies to reduce greenhouse gas emissions and adaptation initiatives to reduce the impact of climate change for Western Australia.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service	\$'000 6,067	\$'000 15,233	\$'000 5,879	\$'000 11,483	1
Less Income.....	15	304	10	10	
Net Cost of Service.....	6,052	14,929	5,869	11,473	
Employees (Full Time Equivalents).....	17	22	23	23	
Efficiency Indicators					
Cost of Administering Low Emissions Energy Development Fund as a Percentage of Total Funds	0.25%	0.30%	0.33%	0.41%	1

Explanation of Significant Movements

(Notes)

- Funding schedules for the Low Emissions Energy Development fund have been adjusted to reflect the actual take-up of grants.

ASSET INVESTMENT PROGRAM

To support the delivery of the Department's services, a total of \$30.3 million is budgeted to be spent on capital works in 2009-10, including completion of the Biodiversity Conservation Science Centre and Herbarium building

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Biodiversity Conservation Science Centre and Herbarium - Stage 1.....	29,284	16,511	11,000	12,773	-	-	-
Ord New Parks Infrastructure.....	805	70	65	335	400	-	-
Plant and Equipment - 2008-09 Program.....	4,959	4,559	4,559	400	-	-	-
Walpole and Nornalup Inlet Marine Park	196	121	80	75	-	-	-
COMPLETED WORKS							
Conservation Land Acquisition - 2008-09 Program	4,358	4,358	1,220	-	-	-	-
Fire Fighting Fleet Replacement	1,859	1,859	1,859	-	-	-	-
Park Improvement Program - 2008-09 Program.....	5,200	5,200	5,200	-	-	-	-
Gnangara Park Development.....	500	500	500	-	-	-	-
Tourism Road Improvement Program - 2008-09 Program	3,000	3,000	3,000	-	-	-	-
NEW WORKS							
Conservation Land Acquisition.....	1,720	-	-	230	980	250	260
Fire Fighting Fleet Replacement	8,870	-	-	2,495	2,495	1,880	2,000
Great Western Woodlands.....	800	-	-	-	200	300	300
Kimberley Conservation Strategy	2,700	-	-	-	700	1,000	1,000
Park Improvement Program.....	24,100	-	-	5,300	6,100	6,300	6,400
Gnangara Park Development - 2009-10 Program	1,300	-	-	250	250	400	400
Plant and Equipment.....	20,868	-	-	5,439	4,780	5,208	5,441
Tourism Road Improvement Program.....	12,450	-	-	3,050	3,050	3,150	3,200
Total Cost of Asset Investment Program	122,969	36,178	27,483	30,347	18,955	18,488	19,001
FUNDED BY							
Capital Appropriation			16,597	12,933	2,089	2,089	2,089
Asset Sales			644	1,628	878	644	500
Drawdowns from the Holding Account			7,377	14,169	12,871	13,569	13,862
Internal Funds and Balances.....			2,865	1,617	3,117	2,186	2,550

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated increase in expenses in 2009-10. This increase is mainly due to:

- Increases in salaries, wages, allowances and leave entitlements, including increases pursuant to Enterprise Bargaining Agreements.
- An increase in budgeted payments for grants and subsidies, largely from the Waste Avoidance and Resource Recovery Account and supplemented by the new Environmental Community Grants Program.

Income

Total income for 2009-10 is budgeted at \$135.5 million including a budgeted increase to revenue from the landfill levy of \$39.0 million per annum.

Balance Sheet

The department's major asset is the land it manages, with a budgeted valued of \$3.8 billion at 30 June 2009. No significant movements in the department's Balance Sheet are anticipated other than a reduction of \$16.76 million in Fixed Assets Under Construction for 2009-10 as the new Biodiversity Conservation Science Centre and Herbarium is commissioned.

Cashflow Statement

In 2009-10, net cash provided by State Government is forecast to reduce to \$179.4 million, largely reflecting a reduction in Service Appropriations associated with the budgeted increase of \$39.0 million in revenue from the landfill levy.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	158,419	165,042	166,384	173,291	180,191	186,891	195,172
Grants and subsidies ^(d)	6,620	14,540	9,999	23,370	21,630	21,630	19,266
Supplies and services	77,821	81,744	74,759	68,531	61,084	57,964	55,744
Accommodation	5,148	5,474	5,974	6,180	6,350	6,520	6,670
Depreciation and amortisation	19,471	18,700	17,700	19,200	19,700	20,200	20,200
Other expenses	19,069	13,651	17,951	17,952	18,517	19,082	19,387
TOTAL COST OF SERVICES.....	286,548	299,151	292,767	308,524	307,472	312,287	316,439
Income							
Sale of goods and services	15,523	22,270	16,783	17,430	18,103	18,803	19,531
Regulatory fees and fines	15,656	15,084	16,130	16,835	17,569	18,332	19,125
Grants and subsidies	36,109	13,500	25,000	25,000	25,000	25,000	25,000
Other revenue	35,874	33,057	35,998	76,240	77,531	79,397	80,814
Total Income.....	103,162	83,911	93,911	135,505	138,203	141,532	144,470
NET COST OF SERVICES.....	183,386	215,240	198,856	173,019	169,269	170,755	171,969
INCOME FROM STATE GOVERNMENT							
Service appropriations	202,280	215,967	201,501	171,835	172,819	174,189	173,169
Resources received free of charge	763	1,078	1,078	1,078	1,078	1,078	1,078
Liabilities assumed by the Treasurer ^(e)	-	1,000	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	203,043	218,045	202,579	172,913	173,897	175,267	174,247
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	19,657	2,805	3,723	(106)	4,628	4,512	2,278
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	19,657	2,805	3,723	(106)	4,628	4,512	2,278

- (a) Full audited financial statements are published in the Department's Annual Report.
- (b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.
- (c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 1,945, 1,944 and 1,970 respectively.
- (d) Refer Details of Controlled Grants and Subsidies table below for further information.
- (e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Air Quality Management Grants	277	400	50	-	-	-	-
Bibbulmun Track Foundation.....	110	-	-	-	-	-	-
Bushland Benefits Grants	9	-	-	-	-	-	-
Conservation Council - Biodiversity Conservation Officer.....	90	90	-	90	-	-	-
Contaminated Sites Management Account - Grants	410	2,400	4,755	5,500	2,000	2,000	2,000
Environmental Community Grants Program.....	-	-	30	1,530	1,530	1,530	1,530
Greenhouse Initiatives	986	750	750	-	-	-	-
Healthy Wetlands Habitat Grant.....	99	-	-	-	-	-	-
Kimberley Toad Busters	-	-	300	300	300	300	-
Low Emissions Energy Development Fund	-	8,450	964	7,950	8,800	8,800	6,736
Minister for the Environment's Community Conservation Grants.....	201	200	100	-	-	-	-
Regional Parks Community Grants	51	50	50	-	-	-	-
Waste Avoidance and Resource Recovery Account	4,387	2,200	3,000	8,000	9,000	9,000	9,000
TOTAL.....	6,620	14,540	9,999	23,370	21,630	21,630	19,266

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	16,309	56,289	13,039	11,107	12,410	14,508	13,908
Restricted cash	52,961	57	56,961	56,961	56,961	56,961	56,961
Holding account receivables	7,377	14,169	14,169	12,871	13,569	13,862	-
Receivables	14,004	12,268	14,002	14,002	14,002	14,002	14,002
Other	5,725	5,935	5,725	5,725	5,725	5,725	5,725
Assets held for sale	2	-	2	2	2	2	2
Total current assets	96,378	88,718	103,898	100,668	102,669	105,060	90,598
NON-CURRENT ASSETS							
Holding account receivables	61,766	66,636	65,636	72,304	78,774	85,451	105,990
Property, plant and equipment	3,976,564	3,454,819	3,965,896	3,992,175	3,990,552	3,988,196	3,986,497
Restricted cash	1,378	1,688	1,818	2,278	2,758	3,258	3,858
Other	22,734	13,326	33,734	16,974	16,974	16,974	16,974
Total non-current assets	4,062,442	3,536,469	4,067,084	4,083,731	4,089,058	4,093,879	4,113,319
TOTAL ASSETS	4,158,820	3,625,187	4,170,982	4,184,399	4,191,727	4,198,939	4,203,917
CURRENT LIABILITIES							
Employee provisions	22,117	22,905	22,318	22,519	22,741	22,963	23,185
Payables ^(a)	10,083	11,897	10,083	10,083	10,083	10,083	10,083
Other	6,846	4,975	7,135	7,365	7,595	7,825	8,055
Total current liabilities	39,046	39,777	39,536	39,967	40,419	40,871	41,323
NON-CURRENT LIABILITIES							
Employee provisions	10,839	10,005	10,998	11,157	11,316	11,475	11,634
Total non-current liabilities	10,839	10,005	10,998	11,157	11,316	11,475	11,634
TOTAL LIABILITIES	49,885	49,782	50,534	51,124	51,735	52,346	52,957
EQUITY							
Contributed equity	2,791,647	2,815,063	2,808,244	2,821,177	2,823,266	2,825,355	2,827,444
Accumulated surplus/(deficit)	33,157	24,859	28,073	27,967	32,595	37,107	39,385
Reserves	1,284,131	735,483	1,284,131	1,284,131	1,284,131	1,284,131	1,284,131
Total equity	4,108,935	3,575,405	4,120,448	4,133,275	4,139,992	4,146,593	4,150,960
TOTAL LIABILITIES AND EQUITY	4,158,820	3,625,187	4,170,982	4,184,399	4,191,727	4,198,939	4,203,917

(a) Full audited financial statements are published in the Department's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	183,741	196,928	183,462	152,296	152,780	153,650	152,630
Capital appropriation	9,862	22,582	16,597	12,933	2,089	2,089	2,089
Holding account drawdowns	7,306	7,377	7,377	14,169	12,871	13,569	13,862
Net cash provided by State Government.....	200,909	226,887	207,436	179,398	167,740	169,308	168,581
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(156,732)	(163,290)	(165,632)	(172,660)	(179,580)	(186,280)	(194,561)
Grants and subsidies	(6,607)	(14,540)	(9,999)	(23,370)	(21,630)	(21,630)	(19,266)
Supplies and services	(69,022)	(77,824)	(63,839)	(57,351)	(49,211)	(45,891)	(43,471)
Accommodation	(5,462)	(5,544)	(6,044)	(6,250)	(6,350)	(6,520)	(6,670)
Other payments	(43,620)	(27,224)	(41,724)	(42,075)	(43,512)	(44,427)	(45,082)
Receipts							
Regulatory fees and fines.....	15,315	15,084	16,130	16,835	17,569	18,332	19,125
Grants and subsidies	36,078	13,500	25,000	25,000	25,000	25,000	25,000
Sale of goods and services	14,559	21,857	16,370	17,017	18,103	18,803	19,531
GST receipts.....	13,940	10,700	13,900	14,050	14,200	14,350	14,500
Other receipts	34,405	33,470	36,411	76,653	77,531	79,397	80,814
Net cash from operating activities.....	(167,146)	(193,811)	(179,427)	(152,151)	(147,880)	(148,866)	(150,080)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(34,724)	(35,468)	(27,483)	(30,347)	(18,955)	(18,488)	(19,001)
Proceeds from sale of non-current assets	1,851	644	644	1,628	878	644	500
Net cash from investing activities.....	(32,873)	(34,824)	(26,839)	(28,719)	(18,077)	(17,844)	(18,501)
NET INCREASE/(DECREASE) IN CASH HELD							
	890	(1,748)	1,170	(1,472)	1,783	2,598	-
Cash assets at the beginning of the reporting period	69,758	59,782	70,648	71,818	70,346	72,129	74,727
Cash assets at the end of the reporting period.....	70,648	58,034	71,818	70,346	72,129	74,727	74,727

(a) Full audited financial statements are published in the Department's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	286,548	299,151	292,767	308,524	307,472	312,287	316,439
Adjustment for Notional Superannuation.....	-	(1,000)	-	-	-	-	-
Adjusted Total Cost of Services	286,548	298,151	292,767	308,524	307,472	312,287	316,439

DETAILS OF ADMINISTERED TRANSACTIONS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
INCOME							
Royalties							
Fauna Royalties.....	80	100	110	110	110	110	110
Fines							
Receipts from Regulatory Fees and Fines.....	81	30	60	60	60	60	60
TOTAL INCOME.....	161	130	170	170	170	170	170
EXPENSES							
Other							
Receipts paid into Consolidated Fund.....	234	130	170	170	170	170	170
TOTAL EXPENSES.....	234	130	170	170	170	170	170

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**Contaminated Sites Management Account**

The purpose of the trust account is to enable investigation or remediation of any site where the State or a public authority (excluding Local Government) is responsible for remediation.

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Opening Balance.....	3,847	3,197	3,197	3,902
Receipts:				
Appropriations.....	302	9,960	5,160	4,500
Other.....	-	300	300	300
	4,149	13,457	8,657	8,702
Payments.....	952	9,960	4,755	5,500
CLOSING BALANCE.....	3,197	3,497	3,902	3,202

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Grants and Subsidies.....	36,078	13,500	25,000	25,000
GST Input Credits.....	8,550	7,000	8,500	8,550
GST Receipts on Sales.....	5,390	3,700	5,400	5,500
Interest Received.....	3,882	2,698	3,698	3,708
Other Receipts.....	30,523	30,772	32,713	72,945
Proceeds from the Sale of Real Property.....	1,851	644	644	1,628
Receipts from Sale of Goods and Services.....	14,559	21,857	16,370	17,017
Regulatory Fees.....	15,315	15,084	16,130	16,835
TOTAL.....	116,148	95,255	108,455	151,183

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

BOTANIC GARDENS AND PARKS AUTHORITY

PART 18 - MINISTER FOR ENVIRONMENT; YOUTH

DIVISION 71

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 111 Net amount appropriated to deliver services.....	12,443	12,448	12,372	12,827	12,755	12,410	12,653
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	161	165	172	178	183	188	194
Total appropriations provided to deliver services.....	12,604	12,613	12,544	13,005	12,938	12,598	12,847
CAPITAL							
Item 173 Capital Appropriation.....	1,955	3,879	3,879	585	2,932	685	-
TOTAL APPROPRIATIONS	14,559	16,492	16,423	13,590	15,870	13,283	12,847
EXPENSES							
Total Cost of Services.....	17,311	16,538	19,036	18,348	18,890	19,439	19,805
Net Cost of Services ^(a)	10,301	12,826	13,853	13,219	13,611	14,368	14,927
CASH ASSETS ^(b)	5,288	2,248	7,056	4,937	4,784	3,520	1,863

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings.....	(9)	(17)	(17)	(17)	(17)
3% Efficiency Dividend					
Kings Park Bushland Restoration and Maintenance Programs.....	(70)	(110)	(113)	(110)	(144)
Bold Park Bushland Restoration and Maintenance Programs	(100)	(160)	(160)	(155)	(205)
Kings Park Festival.....	(22)	(110)	(112)	(105)	(105)
Contracted Night Time Security Services within Kings Park.....	(20)	(40)	(40)	(38)	(38)
Science Research and Operational Activities.....	-	(20)	(20)	(18)	(18)
Visitor Maps, Brochures and Other Publications, Plant Labelling and Other Interpretive Signage.....	(20)	(34)	(34)	(33)	(33)
Operational Vehicles within Kings Park and Botanic Garden.....	-	(10)	(10)	(10)	(10)
Total Savings.....	(232)	(484)	(489)	(469)	(553)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Awareness and appreciation of recreation and tourist resources, and cultural heritage for visitors' enjoyment.	1. Customer Service and Cultural Heritage
	Conservation and enhancement of Western Australia's bushland and other flora.	2. Biodiversity Conservation and Scientific Research

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Customer Service and Cultural Heritage	12,016	12,107	13,135	12,660	13,034	13,413	13,665
2. Biodiversity Conservation and Scientific Research.....	5,295	4,431	5,901	5,688	5,856	6,026	6,140
Total Cost of Services	17,311	16,538	19,036	18,348	18,890	19,439	19,805

Significant Issues Impacting the Agency

- Kings Park and Botanic Garden remains the State's single most visited tourist destination, with over six million visits expected in 2008-09 and annual visitation growing at over eight per cent per annum. In September alone, the month long Kings Park Festival attracts over half a million visitors, with improvements made to the permanent display beds complementing other exhibits and community events. Education and interpretation about Western Australian native flora increases community appreciation and understanding of its conservation value.
- Traffic management and adequate parking continue to be a challenge on busy community event days in Kings Park. Pressures from increasing visitation are being addressed by a review of traffic and parking management, and through the refurbishment of alternative areas of the park such as Saw Avenue, to redistribute visitation from the more popular areas.
- A key focus remains on the conservation and enhancement of bushland in Bold Park and Kings Park, with essential fire management and risk mitigation works continuing. The January 2009 fire in Kings Park that burnt through 40 hectares, has required additional management of the site for public safety and environmental outcomes.

- Environmental outcomes in Bold Park and Kings Park bushland also require ongoing ecological restoration, weed control, tree management and essential asset maintenance, including sealing and improving some pedestrian paths and car parks.
- A new five year management plan for Kings Park and Botanic Garden for 2009-14 has been developed following extensive community consultation to guide strategic decision making and achieve key outcomes. The current Bold Park Management Plan 2006-11 is on track to achieve implementation milestones.
- Construction works for the Fraser Avenue Ceremonial Walk project in Kings Park are expected to commence in June 2009 and be completed by early 2010. The key outcomes will be improved pedestrian safety and enhanced dignity of the State War Memorial precinct.
- Environmental education will be significantly expanded over the next two years with the detailed design, development, construction and operation of the new Rio Tinto Naturescape planned for the Kings Park Arboretum. This project is entirely funded through sponsorship and will create a world-class environmental discovery and learning experience to connect children with nature.
- Indigenous heritage remains an important issue impacting on the agency, with a continued desire expressed by Nyoongar Elders for a high profile commemorative statue and related stories to recognise and celebrate their links to the land in Kings Park and Botanic Garden.
- Externally funded research continues to complement ongoing core science programs in areas such as:
 - the application of the germination-active chemical in smoke as a broad-acre weed control agent;
 - studies into rare and endangered orchids and other Western Australian flora species;
 - development of a seed atlas to guide conservation and rehabilitation in the Pilbara region; and
 - the development of a range of species and hybrids of Grevillea and small native plants to create a range of water efficient plant varieties suitable for use in home gardens and public landscapes.
- The Authority has supported the United Kingdom based Millennium Seed Bank project to ensure the future sustainability of Western Australian and other flora under threat from climate change.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Awareness and appreciation of recreation and tourist resources, and cultural heritage for visitors' enjoyment:					
Level of visitor satisfaction with Kings Park and Botanic Garden facilities and the Western Australian Botanic Garden	98%	100%	98%	100%	
Level of visitor satisfaction with Bold Park and facilities	100%	95%	95%	97%	
Change in the number of cultural events held at Kings Park and Botanic Garden compared to previous years	12%	1%	-18%	1%	1
Change in the number attending customer awareness and education forums held at Kings Park and Botanic Garden compared to previous years	175%	1%	2%	1%	
Outcome: Conservation and enhancement of Western Australia's bushland and other flora:					
Percentage of Declared Rare Flora (DRF) species in living collections in Kings Park and Botanic Garden, compared to the known number of DRF species in Western Australia.....	61%	62%	62%	62%	
Percentage of accessions in living collections in Kings Park and Botanic Garden.	38%	40%	38%	38%	

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Percentage of accessions lost in living collections in Kings Park and Botanic Garden.	5%	5%	5%	5%	
Presence of 15 nominated perennially evident native plant species, which are the most vulnerable taxa within each of Kings Park and Bold Park bushland .	100%	100%	100%	100%	
Number of common native plant species in Bold Park in areas with high levels of management compared to areas with low levels of management	1.4	1.5	1.4	1.4	
Weed cover in high intensity management areas compared to low intensity management areas in Bold Park	0.45	0.65	0.38	0.45	2
Number of representative native plant taxa in Kings Park bushland.....	324	324	324	324	
Number of representative native plant taxa in Bold Park bushland.....	310	310	310	310	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The number of Summer and Spring cultural events such as music concerts, film presentations and memorial services were lower than expected during 2008-09.
2. This year the indicator value has decreased beyond the target figure due to a marked reduction in weed cover in the high management areas, reflecting greater effectiveness of weed control programs that have been implemented.

Services and Key Efficiency Indicators

1: Customer Service and Cultural Heritage

Enhancing and promoting recreational and tourist resources and facilities by maintaining Kings Park and Botanic Garden; enhancing and promoting awareness and understanding of Kings Park, Bold Park and the State's Botanic Garden through customer awareness and education forums; and conserving, promoting and developing cultural heritage including indigenous, colonial and contemporary heritage by staging events and displays on the Authority's designated land.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 12,016	\$'000 12,107	\$'000 13,135	\$'000 12,660	
Less Income.....	5,098	3,230	3,785	3,757	
Net Cost of Service ^(a)	6,918	8,877	9,350	8,903	
Employees (Full Time Equivalents)	69	69	78	78	1
Efficiency Indicators					
Average cost per visitor to Kings Park and Botanic Garden	\$1.81	\$2.02	\$2.14	\$2.05	
Average cost per attendee at cultural events held in Kings Park and Botanic Garden.....	\$0.32	\$0.37	\$0.38	\$0.37	
Average cost per attendee at education forums held at Kings Park and Botanic Garden	\$1.10	\$0.35	\$1.31	\$1.27	2
Response times for public information requests	98% within 28 days	90% within 28 days	98% within 28 days	95% within 28 days	
Change in number of visitors to Reabold Hill compared to previous years	11%	2%	5%	5%	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Employee numbers now include casual staff not included in 2008-09 Budget.
2. The 2008-09 Budget was incorrectly reported as \$0.35 instead of \$1.35.

2: Biodiversity Conservation and Scientific Research

Demonstrating leadership in urban bushland management, especially for Perth and regional communities, horticultural services including new plants developed for the nursery trade, and undertaking and promoting leading edge science and interpretation pertinent to integrated conservation of flora for present and future generations.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 5,295	\$'000 4,431	\$'000 5,901	\$'000 5,688	
Less Income.....	1,912	482	1,398	1,372	
Net Cost of Service ^(a)	3,383	3,949	4,503	4,316	
Employees (Full Time Equivalents)	43	43	45	45	
Efficiency Indicators					
Average cost of representative native plant taxa in Kings Park bushland	\$5,793	\$4,300	\$5,584	\$5,382	1
Average cost of the number of representative native plant species in Bold Park.....	\$2,279	\$1,712	\$2,467	\$2,378	1
Average cost per research grant project	\$6,733	\$7,700	\$8,243	\$9,988	1
Change in number of refereed scientific publications published per Government funded position compared to previous years	-25%	0%	52%	-19%	2

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. The average cost of these three Performance Indicators for the 2008-09 Estimated Actual is higher than budgeted due to an unanticipated rise in expenditure during 2008-09, primarily for employee benefits.
2. Publication fluctuation is a reflection of the stage and complexity of research projects in any given year.

ASSET INVESTMENT PROGRAM

The Authority's planned capital works expenditure for 2009-10 totals \$2.9 million. Work on the Fraser Avenue Ceremonial Walk project will continue during 2009-10 involving a major upgrade to visitor infrastructure.

New projects commencing in 2009-10 include:

- the Biodiversity Conservation Centre Stage 2 will provide new laboratories and related infrastructure and facilities associated with increased research especially into the germination of native plant seed for restoration activities in Kings Park, Bold Park, and throughout Western Australia generally; and
- the Nursery Depot Redevelopment will replace ageing and inadequate infrastructure and facilities in the depot and plant nursery by redesigning the layout and growing areas, and replacing key buildings and glasshouses and the potting media facilities to meet current and future technical, environmental and hygiene requirements.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Cultural and Visitor Amenity Improvements - Fraser Avenue Ceremonial Walk.....	4,192	1,213	1,000	979	-	-	-
Risk Management/Public Safety Improvements - Deep Sewerage Stage 2	2,142	1,442	-	700	-	-	-
COMPLETED WORKS							
Asset Replacement Program - 2008-09 Program	3,277	3,277	959	-	-	-	-
NEW WORKS							
Asset Replacement Program							
2009-10 Program	675	-	-	675	-	-	-
2010-11 Program	585	-	-	-	585	-	-
2011-12 Program	975	-	-	-	-	975	-
2012-13 Program	975	-	-	-	-	-	975
Risk Management/Public Safety Improvements							
Biodiversity Conservation Centre Stage 2.....	1,582	-	-	263	1,319	-	-
Nursery Depot Redevelopment.....	2,620	-	-	322	1,613	685	-
Total Cost of Asset Investment Program	17,023	5,932	1,959	2,939	3,517	1,660	975
FUNDED BY							
Capital Appropriation			3,879	585	2,932	685	-
Drawdowns from the Holding Account			959	675	585	975	975
Internal Funds and Balances			(2,879)	1,679	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated reduction in the total cost of services of \$0.7 million (3.6 per cent) for 2009-10 compared to the 2008-09 Estimated Actual. This variance is mainly attributable to:

- reduction in recurrent funded projects due to completion in 2008-09 of the Scarp restoration and track upgrades (\$0.8 million);
- implementation during 2009-10 of further cost saving initiatives to address the 3% Efficiency Dividend, an additional reduction in funding compared with 2008-09 (\$0.2 million); and
- partially offset by the Enterprise Bargaining Agreement (EBA) Salary and Wage increase (\$0.3 million).

Income

Total income is estimated to be \$18.2 million for 2009-10. This represents an increase of \$0.4 million (2.3 per cent) compared to the 2008-09 Estimated Actual. The increase is mainly attributable to a one-off recurrent funded program of works at Saw Avenue, Kings Park.

Balance Sheet

Non-Restricted Cash assets have reduced by \$1.7 million in 2009-10 due to the commencement of the Fraser Avenue Ceremonial Walk project.

Restricted Cash has decreased by \$0.5 million in 2009-10 with the anticipated reduction in receipts from the private sector for specialised fee-for-service projects undertaken by the Authority.

Non-current assets have increased by \$2.3 million in 2009-10 due to the completion of the Deep Sewerage Program.

Current Liabilities are expected to fall by \$0.4 million in the 2009-10 Budget Estimate due to an anticipated fall in fee-for-service funding from the private sector.

Cashflow Statement

The closing cash balance of the 2009-10 Budget represents a decrease of \$2.1 million in comparison to the 2008-09 Estimated Actual. This is primarily due to the ongoing expenditure on the Fraser Avenue Ceremonial Walk project.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	8,405	8,336	8,829	9,209	9,495	9,780	10,073
Supplies and services	4,727	4,921	6,687	5,347	5,555	5,674	5,595
Accommodation	529	446	734	869	930	989	1,122
Depreciation and amortisation	1,044	1,097	1,050	1,050	1,110	1,120	1,120
Other expenses ^(d)	2,606	1,746	1,736	1,873	1,800	1,876	1,895
TOTAL COST OF SERVICES.....	17,311	16,546	19,036	18,348	18,890	19,439	19,805
Income							
Sale of goods and services	1,868	2,180	1,868	1,868	1,868	1,924	1,982
Regulatory fees and fines.....	853	70	876	902	930	614	465
Grants and subsidies	1,578	520	1,020	1,034	1,039	1,041	875
Other revenue	2,711	942	1,419	1,325	1,442	1,492	1,556
Total Income.....	7,010	3,712	5,183	5,129	5,279	5,071	4,878
NET COST OF SERVICES.....	10,301	12,834	13,853	13,219	13,611	14,368	14,927
INCOME FROM STATE GOVERNMENT							
Service appropriations	12,604	12,613	12,544	13,005	12,938	12,598	12,847
Resources received free of charge	70	50	50	50	50	50	50
Liabilities assumed by the Treasurer ^(e)	-	8	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	12,674	12,671	12,594	13,055	12,988	12,648	12,897
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	2,373	(163)	(1,259)	(164)	(623)	(1,720)	(2,030)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	2,373	(163)	(1,259)	(164)	(623)	(1,720)	(2,030)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 112, 123 and 123 respectively.

(d) Other Expenses include significant expenditure on Equipment Repairs and Maintenance.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	3,251	600	4,971	3,303	3,099	2,482	825
Restricted cash	2,037	1,648	2,085	1,634	1,685	1,038	1,038
Holding account receivables	959	675	675	585	975	975	975
Receivables	1,858	1,124	1,801	1,684	1,781	903	790
Other	425	632	443	455	455	455	455
Total current assets	8,530	4,679	9,975	7,661	7,995	5,853	4,083
NON-CURRENT ASSETS							
Holding account receivables	3,029	3,451	3,404	3,869	4,004	4,149	4,294
Property, plant and equipment	26,060	27,438	27,762	29,503	31,683	32,804	32,679
Other	11,413	14,219	10,654	10,782	10,989	10,388	10,368
Total non-current assets	40,502	45,108	41,820	44,154	46,676	47,341	47,341
TOTAL ASSETS	49,032	49,787	51,795	51,815	54,671	53,194	51,424
CURRENT LIABILITIES							
Employee provisions	1,228	1,262	1,282	1,339	1,399	1,460	1,520
Payables	273	327	179	111	473	471	571
Other	2,706	3,117	2,874	2,467	2,574	2,055	2,105
Total current liabilities	4,207	4,706	4,335	3,917	4,446	3,986	4,196
NON-CURRENT LIABILITIES							
Employee provisions	365	367	380	397	414	432	482
Other	10	10	10	10	11	11	11
Total non-current liabilities	375	377	390	407	425	443	493
TOTAL LIABILITIES	4,582	5,083	4,725	4,324	4,871	4,429	4,689
EQUITY							
Contributed equity	11,790	15,669	15,669	16,254	19,186	19,871	19,871
Accumulated surplus/(deficit)	21,295	18,723	20,036	19,872	19,249	17,529	15,499
Reserves	11,365	10,312	11,365	11,365	11,365	11,365	11,365
Total equity	44,450	44,704	47,070	47,491	49,800	48,765	46,735
TOTAL LIABILITIES AND EQUITY	49,032	49,787	51,795	51,815	54,671	53,194	51,424

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	11,463	11,516	11,494	11,955	11,828	11,478	11,727
Capital appropriation	1,955	3,879	3,879	585	2,932	685	-
Holding account drawdowns	1,354	959	959	675	585	975	975
Net cash provided by State Government.....	14,772	16,354	16,332	13,215	15,345	13,138	12,702
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(8,317)	(8,245)	(8,797)	(9,146)	(9,163)	(9,525)	(9,883)
Supplies and services	(6,161)	(4,877)	(5,928)	(4,623)	(4,828)	(4,867)	(4,741)
Accommodation	(414)	(446)	(798)	(869)	(926)	(989)	(1,122)
Other payments	(3,901)	(2,063)	(2,279)	(2,538)	(2,071)	(2,240)	(2,341)
Receipts							
Regulatory fees and fines.....	853	70	628	641	654	668	680
Grants and subsidies	1,578	520	1,020	1,034	1,039	1,041	875
Sale of goods and services	3,281	2,180	1,622	1,595	1,537	1,479	1,479
GST receipts.....	1,109	505	505	505	505	505	505
Other receipts	1,368	942	1,402	986	1,252	1,166	1,164
Net cash from operating activities.....	(10,604)	(11,414)	(12,625)	(12,415)	(12,001)	(12,762)	(13,384)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(2,729)	(5,638)	(1,959)	(2,939)	(3,517)	(1,660)	(975)
Proceeds from sale of non-current assets	14	20	20	20	20	20	-
Net cash from investing activities.....	(2,715)	(5,618)	(1,939)	(2,919)	(3,497)	(1,640)	(975)
NET INCREASE/(DECREASE) IN CASH HELD							
	1,453	(678)	1,768	(2,119)	(153)	(1,264)	(1,657)
Cash assets at the beginning of the reporting period	3,835	2,926	5,288	7,056	4,937	4,784	3,520
Cash assets at the end of the reporting period.....	5,288	2,248	7,056	4,937	4,784	3,520	1,863

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	17,311	16,546	19,036	18,348	18,890	19,439	19,805
Adjustment for Notional Superannuation.....	-	(8)	-	-	-	-	-
Adjusted Total Cost of Services	17,311	16,538	19,036	18,348	18,890	19,439	19,805

SWAN RIVER TRUST

PART 18 - MINISTER FOR ENVIRONMENT; YOUTH

DIVISION 72

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 112 Net amount appropriated to deliver services.....	12,616	7,892	7,794	12,422	10,369	10,845	10,976
Total appropriations provided to deliver services.....	12,616	7,892	7,794	12,422	10,369	10,845	10,976
CAPITAL							
Capital Appropriation.....	119	-	-	-	-	-	-
TOTAL APPROPRIATIONS	12,735	7,892	7,794	12,422	10,369	10,845	10,976
EXPENSES							
Total Cost of Services.....	12,644	8,601	13,884	16,453	13,730	14,094	14,225
Net Cost of Services ^(a)	11,575	8,252	7,484	13,079	10,381	10,745	10,876
CASH ASSETS ^(b)	1,526	1,393	1,834	1,156	1,146	1,271	1,396

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings.....	(73)	(145)	(145)	(145)	(145)
3% Efficiency Dividend					
Salaries and Wages	(127)	(332)	(326)	(337)	(397)
Total Savings	(127)	(332)	(326)	(337)	(397)
Other					
River Walls Restoration.....	-	1,900	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	The long-term community benefit of the Swan - Canning river system is protected and enhanced.	1. Statutory Assessment of Development Proposals 2. Waterways Management
	The ecological health of the Swan - Canning river system is protected and enhanced.	3. Development and Implementation of Environmental Management Programs 4. Communication of Environmental Information

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Statutory Assessment of Development Proposals.....	833	1,130	1,300	1,604	1,513	1,553	1,568
2. Waterways Management	1,669	2,267	2,061	3,459	3,263	3,350	3,381
3. Development and Implementation of Environmental Management Programs.....	8,480	4,450	9,246	10,019	7,660	7,863	7,936
4. Communication of Environmental Information	1,662	754	1,277	1,371	1,294	1,328	1,340
Total Cost of Services	12,644	8,601	13,884	16,453	13,730	14,094	14,225

(a) The budget split up for the individual services in 2010-11, 2011-12 and 2012-13 is based on the 2009-10 Budget Estimate.

Significant Issues Impacting the Agency

- Issue - water quality and ecological health
The Swan and Canning rivers continue to face a range of water quality problems which can adversely affect the ecological health and community's enjoyment of the rivers. Seasonal changes in river flow and the complex interaction of temperature, light, oxygen levels and exchange with the ocean, alter the way the river processes high levels of nutrients from the catchment. Climate change effects - reduced rainfall and streamflow and increased marine water intrusion - further increase the river's vulnerability to oxygen depletion, nutrient enrichment and other pressures. Non-nutrient contamination of river water and sediments - often from historic land uses - continues to be an issue requiring management from the Trust. A continuous community education and engagement is vital, due to the fact that most of these problems are generally not visible to the public.

- **Response**
The Trust adopts a multi-faceted, catchment to coast approach in response to water quality problems. Informed by science which is scrutinised by local, national and international experts, management responses include supporting programs to improve land management in the urban and rural sectors, trialling intervention techniques in drains, restoring streamlines and river shorelines, and using technologies such as oxygenation in the river itself. The Swan Canning Water Quality Improvement Plan developed during 2008-09 complements the Healthy Rivers Program to guide actions. Sources of excess nutrients entering the waterway - such as poor fertiliser management in urban gardens, public parks, golf courses and agricultural lands, poorly managed drains and inputs from unsewered areas need to be addressed. Involvement of all community, industry and government sectors is essential.
- **Issue - shoreline management**
Shoreline erosion and vegetation loss and collapsing river walls continue to demand a high level of effort and resources. Foreshore vegetation stabilises riverbanks, provides habitat and prevents nutrient and sediment loss to the waterway. River walls protect riverside infrastructure and ongoing repairs and replacement are needed.
- **Response**
The *Swan and Canning Rivers Management Act 2006* makes the Trust jointly responsible with adjoining land managers for the Crown lands abutting the rivers. This obliges the Trust to match funding from local governments and State agencies to deliver foreshore restoration works in priority sites. To ensure funds are well directed, the Trust is complementing the works program with guidelines for best practice, demonstration sites to extend learning and guides for developing foreshore management plans. Working with local governments, the Trust is also developing a strategic asset management system to further support priority setting and long term budgeting.
- **Issue - riverside development and use pressures**
Major riverfront developments provide the opportunity to bring modern management standards to projects while allowing the community to enjoy the highly regarded amenity of the rivers. Such development should contribute to improving the ecological health of the rivers - for example, by addressing water quality in drains - and should be built on the principle of enhancing public spaces along the waterfront. Recreational pressure on the rivers by activities such as fishing and boating and on-river tourist-based development is increasing. Proposals for marina expansions or other boating storage and launching facilities need to be balanced with other community values for the rivers.
- **Response**
The Trust is developing a River Protection Strategy as required by the *Swan and Canning Rivers Management Act 2006*. The Strategy is designed to recognise the multiple and often conflicting values held by the community in relation to the rivers. It will include a blueprint for how the rivers and surrounds should be developed so that demands for passive and active recreation, cultural practice, tourism, conservation and development can be integrated and balanced. On a case by case basis, the Trust prepares advice on development proposals for the Minister, Western Australian Planning Commission and local governments, guided by Trust policy and the State Planning Policy 2.10 for the Swan and Canning Rivers. In 2008-09 the Trust released a Boating Management Strategy which is now being implemented to provide for the needs of the boating community while addressing unwanted impacts from boating.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: The long-term community benefit of the Swan - Canning river system is protected and enhanced:					
Percentage of development recommendations which have attracted negative responses from the community	0%	2%	2%	2%	
Percentage of developments audited in full compliance with approval conditions	100%	100%	100%	100%	
Outcome: The ecological health of the Swan - Canning river system is protected and enhanced:					
The extent to which management water quality targets are achieved in the Swan - Canning catchments for phosphorous	80%	80%	80%	80%	

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
The extent to which management water quality targets are achieved in the Swan - Canning catchments for Nitrogen.....	53%	53%	53%	53%	
The extent to which management water quality targets are achieved in the Swan - Canning catchments for Chlorophyll A	0%	25%	25%	25%	
The extent to which management water quality targets are achieved in the Swan - Canning catchments for Dissolved Oxygen	25%	25%	25%	25%	
Percentage of foreshores protected and rehabilitated in relation to total area	4.8%	0% ^(b)	1.4%	1.1%	1
Percentage of people attending environmental education programs who change their behaviours as a result	94.5%	80%	80%	80%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Due to rounding.

Explanation of Significant Movements

(Notes)

- The increase in the percentage of foreshores protected and rehabilitated in 2008-09 Estimated Actual compared to 2008-09 Budget is due to the fact that additional Riverpark funds were secured from Burswood Casino Levy after the 2008-09 Budget was approved. Subsequently, more works could be undertaken.

The decrease in 2009-10 reflects the expectation that a smaller area of high cost works (river walls) will be delivered.

Services and Key Efficiency Indicators

1: Statutory Assessment of Development Proposals

Assesses development proposals to ensure community benefit and the ecological health of the rivers are protected.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	833	1,130	1,300	1,604	1
Less Income.....	-	-	127	-	2
Net Cost of Service.....	833	1,130	1,173	1,604	
Employees (Full Time Equivalents).....	11	11	10	11	
Efficiency Indicators					
Average Cost of Application Assessed	\$2,391	\$3,459	\$4,239	\$4,837	3

Explanation of Significant Movements

(Notes)

- The estimated increase in 2009-10 reflects the employment of an additional Senior Environmental Officer to address greater emphasis for strategic planning linked to the River Protection Strategy and the general cost increases in service delivery.
- The changes to the income reflect the fluctuation in grants received and the amounts received from the Burswood Casino Levy.
- The increase reflects more detailed policy and strategic planning effort in 2009-10.

2: Waterways Management

Facilitates and coordinates management of the river and foreshore areas within the Riverpark in partnership with stakeholders particularly through Local Government and community liaison. The program focus is on foreshore protection and restoration, regulatory education and compliance, and waste and hazard removal. Logistical support is also provided for water quality monitoring, major events and pollution incidents.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service	\$'000 1,669	\$'000 2,267	\$'000 2,061	\$'000 3,459	1
Less Income	701	56	110	-	2
Net Cost of Service	968	2,211	1,951	3,459	
Employees (Full Time Equivalents)	18	14	21	23	
Efficiency Indicators					
Average Cost of Audit Compliance	\$1,595	\$9,631	\$1,413	\$1,530	3
Average Cost per Tonne of Waste Removed	\$3,936	\$7,152	\$11,527	\$19,447	4

Explanation of Significant Movements

(Notes)

1. The increase in 2009-10 reflects additional employees in the Riverpark Management programs, the additional operational cost and the general cost increases in service delivery.
2. The changes to the income over the four years reflect the fluctuation in grants received and the amounts received from the Burswood Casino Levy.
3. The \$8,218 reduction in the average cost of audit compliance in 2008-09 Estimated Actual is due to the function being delivered through a different service allowing more direct allocations of costs.
4. The average cost per tonne of waste removed in 2009-10 has increased because of the increase in the total cost of service and a significant reduction of the tonnes of waste being collected over the three years.

3: Development and Implementation of Environmental Management Programs

Develops and guides the environmental management programs required to protect and enhance the ecological health of the rivers.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service	\$'000 8,480	\$'000 4,450	\$'000 9,246	\$'000 10,019	1
Less Income	243	293	5,547	2,904	2
Net Cost of Service	8,237	4,157	3,699	7,115	
Employees (Full Time Equivalents)	15	12	13	13	
Efficiency Indicators					
Average Cost of River Monitoring per km of River Managed (approx. 156km)	\$735	\$635	\$515	\$659	3
Average Cost per m ² of Foreshore Undergoing Protection and Rehabilitation Works	\$3.85	\$1,479	\$19.20	\$24.40	4

Explanation of Significant Movements

(Notes)

1. Increased expenditure and income for the 2008-09 Estimated Actual are due to the additional funds from the Burswood Casino Levy.
2. The increase in 2008-09 Estimated Actual represents the additional Burswood Casino Levy funds received after 2008-09 Budget. The decrease in 2009-10 is due to the reduction of the Burswood Casino Levy funds provided.
3. The increase in 2009-10 is due to a general cost increase.
4. The average cost in 2008-09 Budget was significantly distorted because only emergency works in a very small area were expected to be delivered. It changed after receiving the funds from Burswood Casino Levy.

The increase in 2009-10 is attributed to more complex planned works, much smaller area being covered and a general cost increase.

4: Communication of Environmental Information

Inform, engage and involve stakeholders and the people of Perth in behaviour change activities to protect the Swan and Canning rivers.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	1,662	754	1,277	1,371	1
Less Income.....	125	-	616	470	2
Net Cost of Service	1,537	754	661	901	
Employees (Full Time Equivalents)	9	10	10	9	
Efficiency Indicators					
Average Cost per Person Attending an Environmental Education Program	\$334	\$185	\$255	\$249	3

Explanation of Significant Movements

(Notes)

1. The expenditure increase of 69 per cent in 2008-09 Estimated Actual when compared to the 2008-09 Budget is the result of the additional funds received from the Burswood Casino Levy.
2. The increase in 2008-09 Estimated Actual represents the additional Burswood Casino Levy funds received after 2008-09 Budget. The decrease in 2009-10 is due to the reduction of the Burswood Casino Levy funds provided.
3. There is an estimated increase of 38 per cent in the average cost per person attending the environmental education program in the 2008-09 Estimated Actual when compared to the 2008-09 Budget. This is due to a general cost increase of the service, but is partly offset by more people attending.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Plant and Equipment Replacement - 2009-10 Program	175	150	-	25	-	-	-
COMPLETED WORKS							
Plant and Equipment Replacement - 2008-09 Program	90	90	90	-	-	-	-
Total Cost of Asset Investment Program	265	240	90	25	-	-	-
FUNDED BY							
Asset Sales			-	25	-	-	-
Drawdowns from the Holding Account			90	-	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated increase in the 2009-10 total costs of services of \$2.6 million (18.5 per cent) when compared to the 2008-09 Estimated Actual. This increase is mostly attributable to the additional funds for the restoration of the Mounts Bay Road river wall.

Income

Total income is estimated to be \$3.3 million for 2009-10. This represents a decrease of \$3 million (47 per cent) when compared to the 2008-09 Estimated Actual and this is due to the reduction of the funds to be received from the Burswood Casino Levy.

Balance Sheet

The Trust's total net asset position (total equity) is expected to decrease by \$657,000 (14 per cent) in 2009-10. This mainly reflects a projected decrease in total asset of \$661,000 (13.8 per cent) attributed to:

- cash assets decrease of \$678,000;
- property, plant and equipment decrease of \$119,000; and
- an increase in holding account receivables for approved future asset replacement of \$135,000.

Cashflow Statement

The 2009-10 closing cash assets balance of \$1.2 million represents a decrease of \$678,000 when compared to the 2008-09 Estimated Actual. This situation is attributed to the decrease in the Burswood Casino Levy in 2009-10 and the increase in the costs of supplies and services due to the restoration of river walls and the oxygenation plant.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	3,453	2,596	3,366	3,284	3,561	3,509	3,190
Grants and subsidies ^(d)	1,961	-	2,062	1,031	1,031	1,031	1,031
Supplies and services	6,276	5,025	7,552	11,068	7,872	7,872	8,380
Accommodation	547	521	542	685	881	1,137	1,161
Depreciation and amortisation	108	135	135	135	135	135	21
Other expenses	299	324	227	250	250	410	442
TOTAL COST OF SERVICES.....	12,644	8,601	13,884	16,453	13,730	14,094	14,225
Income							
Sale of goods and services	22	-	-	-	-	-	-
Grants and subsidies	346	77	6,128	3,077	3,077	3,077	3,077
Other revenue	701	272	272	297	272	272	272
Total Income.....	1,069	349	6,400	3,374	3,349	3,349	3,349
NET COST OF SERVICES.....	11,575	8,252	7,484	13,079	10,381	10,745	10,876
INCOME FROM STATE GOVERNMENT							
Service appropriations	12,616	7,892	7,794	12,422	10,369	10,845	10,976
TOTAL INCOME FROM STATE GOVERNMENT.....	12,616	7,892	7,794	12,422	10,369	10,845	10,976
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	1,041	(360)	310	(657)	(12)	100	100
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,041	(360)	310	(657)	(12)	100	100

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 53, 54 and 56 respectively. Note that the Employee benefits in 2008-09 Estimated Actual and 2009-10 do not take into consideration external funds provided in 2008-09.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants And Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Healthy Rivers Action Plan	1,961	-	2,062	1,031	1,031	1,031	1,031
TOTAL.....	1,961	-	2,062	1,031	1,031	1,031	1,031

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1,161	1,262	1,469	791	781	906	1,031
Restricted cash	365	131	365	365	365	365	365
Holding account receivables	90	-	-	-	-	-	-
Receivables	1,535	599	1,542	1,544	1,544	1,544	1,544
Other	398	500	398	398	398	405	405
Total current assets	3,549	2,492	3,774	3,098	3,088	3,220	3,345
NON-CURRENT ASSETS							
Holding account receivables	296	431	431	566	701	836	857
Property, plant and equipment	646	696	592	473	336	199	178
Other	2	4	1	-	-	-	-
Total non-current assets	944	1,131	1,024	1,039	1,037	1,035	1,035
TOTAL ASSETS	4,493	3,623	4,798	4,137	4,125	4,255	4,380
CURRENT LIABILITIES							
Payables ^(a)	38	126	38	38	38	38	38
Other	140	147	135	131	131	161	186
Total current liabilities	178	273	173	169	169	199	224
NON-CURRENT LIABILITIES							
Total non-current liabilities	-	-	-	-	-	-	-
TOTAL LIABILITIES	178	273	173	169	169	199	224
EQUITY							
Contributed equity	227	227	227	227	227	227	227
Accumulated surplus/(deficit)	4,088	3,123	4,398	3,741	3,729	3,829	3,929
Total equity	4,315	3,350	4,625	3,968	3,956	4,056	4,156
TOTAL LIABILITIES AND EQUITY	4,493	3,623	4,798	4,137	4,125	4,255	4,380

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	12,481	7,757	7,659	12,287	10,234	10,710	10,955
Capital appropriation	119	-	-	-	-	-	-
Holding account drawdowns	150	90	90	-	-	-	-
Net cash provided by State Government.....	12,750	7,847	7,749	12,287	10,234	10,710	10,955
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(3,393)	(2,596)	(3,359)	(3,271)	(3,450)	(3,399)	(3,080)
Grants and subsidies	(3,097)	-	(2,062)	(1,031)	(1,031)	(1,031)	(1,031)
Supplies and services	(7,618)	(5,029)	(7,556)	(11,072)	(7,976)	(7,983)	(8,491)
Accommodation.....	(83)	(147)	(131)	(170)	(221)	(287)	(305)
Other payments	(1,962)	(1,062)	(1,009)	(1,136)	(1,281)	(1,600)	(1,638)
Receipts							
Grants and subsidies	310	77	6,128	3,077	3,077	3,077	3,077
Sale of goods and services	277	-	-	-	-	-	-
GST receipts.....	1,057	373	373	373	373	373	373
Other receipts	701	265	265	265	265	265	265
Net cash from operating activities.....	(13,808)	(8,119)	(7,351)	(12,965)	(10,244)	(10,585)	(10,830)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(42)	(90)	(90)	(25)	-	-	-
Proceeds from sale of non-current assets	-	-	-	25	-	-	-
Net cash from investing activities.....	(42)	(90)	(90)	-	-	-	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(128)	-	-	-	-	-	-
Net cash from financing activities	(128)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(1,228)	(362)	308	(678)	(10)	125	125
Cash assets at the beginning of the reporting period	2,754	1,755	1,526	1,834	1,156	1,146	1,271
Cash assets at the end of the reporting period.....	1,526	1,393	1,834	1,156	1,146	1,271	1,396

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

ZOOLOGICAL PARKS AUTHORITY

PART 18 - MINISTER FOR ENVIRONMENT; YOUTH

DIVISION 73

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 113 Net amount appropriated to deliver services.....	8,662	9,206	9,175	9,408	9,806	10,106	10,416
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	165	170	177	182	188	193	198
Total appropriations provided to deliver services.....	8,827	9,376	9,352	9,590	9,994	10,299	10,614
CAPITAL							
Item 174 Capital Appropriation.....	2,796	735	735	735	735	735	735
TOTAL APPROPRIATIONS	11,623	10,111	10,087	10,325	10,729	11,034	11,349
EXPENSES							
Total Cost of Services.....	17,724	18,781	18,542	19,643	20,323	20,824	21,664
Net Cost of Services ^(a)	7,319	8,740	8,054	8,969	9,537	9,876	10,506
CASH ASSETS ^(b)	3,803	1,605	3,548	3,684	3,642	3,565	2,201

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
3% Efficiency Dividend					
Conservation Breeding and Research Activities	(75)	(131)	(216)	(219)	(223)
Staff Training and Development	(143)	(350)	(280)	(286)	(300)
Market Research	(30)	(30)	(30)	(30)	(30)
<i>Total Savings</i>	<i>(248)</i>	<i>(511)</i>	<i>(526)</i>	<i>(535)</i>	<i>(553)</i>

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Conservation of wildlife.	1. Community Engagement and Awareness in Conservation 2. Wildlife Management Medicine and Research

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Community engagement and awareness in conservation.....	15,866	16,907	16,413	17,763	18,511	18,963	19,746
2. Wildlife management medicine and research.....	1,858	1,874	2,129	1,880	1,812	1,861	1,918
Total Cost of Services	17,724	18,781	18,542	19,643	20,323	20,824	21,664

Significant Issues Impacting the Agency

- The Authority's strategic direction will continue to focus on developing and supporting conservation programs. This includes 'breed for release' programs for threatened and endangered species, conservation education, and research. The Authority is a leader in embracing conservation as the principal objective of a modern zoo.
- The Authority will continue to closely monitor impacts of the global financial instability on visitor numbers and the Authority's revenue generation capacity.
- The Authority's wildlife conservation fundraising program 'Wildlife Conservation Action' will continue supporting conservation projects in the wild as a priority for 2009-10.
- Planning and construction schedules for priority animal exhibit and park facility projects will proceed in accordance with the Authority's Master Plan, with upgrades to the Authority's water distribution infrastructure of particular priority.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Conservation of wildlife:					
The Zoo as an educational/learning experience:					
- agree	91%	97%	97%	97%	
- neutral	4%	2%	2%	2%	
- disagree	3%	1%	1%	1%	
- no response	2%	0%	0%	0%	
Conservation of the environment:					
- agree	93%	96%	96%	96%	
- neutral	4%	2%	2%	2%	
- disagree	3%	2%	2%	2%	
- no response	1%	0%	0%	0%	
Number of offspring produced by threatened animals for re-introduction:					
- western swamp tortoise	13	40	30	30	1
- numbat	8	24	12	15	2
- dibbler	30	42	40	40	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The Authority's Outcome Structure was revised during 2008-09, with the Authority's two outcomes being replaced by one new outcome titled 'Conservation of Wildlife'. The Authority's effectiveness indicators remained unchanged following the review and are now being reported against the new single outcome for the Authority.

Explanation of Significant Movements

(Notes)

1. Release of adult females at Ellenbrook Reserve has reduced the number of breeding females in this program.
2. Lower numbers of surviving young in 2008-09. Work on breeding enclosures is expected to impact breeding numbers in 2009-10.

Services and Key Efficiency Indicators

1: Community Engagement and Awareness in Conservation

Perth Zoo promotes conservation messages to the community. This is achieved by providing educational programs and publications, interpretation and information services that educate and encourage the community in conservation. Perth Zoo maximises visits to the Zoo by providing a quality and unique 'value for money' attraction in ecologically themed botanic gardens. The Zoo's commercial activities are also underpinned by conservation messages.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service ^(a)	15,866	16,907	16,413	17,763	
Less Income.....	9,876	9,641	10,004	10,349	
Net Cost of Service ^(a)	5,990	7,266	6,409	7,414	
Employees (Full Time Equivalents)	139	139	140	140	
Efficiency Indicators					
Average Cost per Visitor ^(b)	\$25.56	n/a ^(c)	\$26.69	\$28.88	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

(b) The total visitors numbers for 2007-08 Actual, 2008-09 Budget, 2008-09 Estimated Actual and 2009-10 Estimate are 620,705, 615,000, 615,000 and 615,000 respectively.

(c) The Authority's Outcome Structure was revised during 2008-09, with the Authority's three services being replaced by two new services. The 2008-09 Budget figures have been reallocated to the new services. As the 2008-09 Budget was developed prior to the new Outcome Structure, no 2008-09 Budget figure is reported for the newly developed efficiency indicator for this service.

2: Wildlife Management Medicine and Research

The conservation of wildlife will be optimised by effective species management, high standards of animal welfare and animal husbandry, captive breeding, support for wildlife conservation, breeding for re-introduction and provision of research opportunities.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service ^(a)	1,858	1,874	2,129	1,880	
Less Income.....	529	400	484	325	
Net Cost of Service ^(a)	1,329	1,474	1,645	1,555	
Employees (Full Time Equivalents)	19	19	19	17	
Efficiency Indicators					
Research Communications Produced per FTE.....	1.17	n/a ^(b)	1.40	1.52	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

(b) The Authority's Outcome Structure was revised during 2008-09, with the Authority's three services being replaced by two new services. The 2008-09 Budget figures have been reallocated to the new services. As the 2008-09 Budget was developed prior to the new Outcome Structure, no 2008-09 Budget figure is reported for the newly developed efficiency indicator for this service.

ASSET INVESTMENT PROGRAM

The Authority's asset investment program supports the strategic direction of the Authority and its long-term viability. The continuous improvement of existing Authority assets and the upgrading of exhibits and facilities are outlined in the Authority's Master Plan, 'Twenty-Twenty Vision'. Achievements against the Master Plan are reviewed annually. This review also confirms the Authority's current priorities relating to collection planning, animal husbandry, conservation, animal exhibits and park facilities.

In addition to the annual capital works funding from Government, internally generated funds such as corporate sponsorships are used to support capital development projects. The 2009-10 asset investment program provides for the upgrade of exhibits and facilities to enhance visitor experiences and further the Authority's conservation and breeding initiatives. The 2009-10 projects include:

- construction of a new toilet and parenting facility in an area identified in the Master Plan as a high priority for the provision of additional services to visitors;
- continued planning and development of improved visitor viewing facilities for the Orang-utan exhibit redevelopment; and
- major upgrades to the Authority's water distribution infrastructure.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	Estimated Expenditure 2008-09 \$'000	Estimated Expenditure 2009-10 \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Orang-utan Exhibit	2,200	1,258	735	942	-	-	-
Animal Exhibits and Park Facilities 2008-09 to 2011-12	6,363	1,200	1,200	1,043	2,035	2,085	-
Computer Equipment	1,120	280	70	70	70	70	70
Minor Equipment Purchases	1,405	940	120	120	120	110	115
COMPLETED WORKS							
Asian Elephant Exhibit	5,256	5,256	13	-	-	-	-
Catering Facilities	570	570	134	-	-	-	-
Perimeter Fencing and Infrastructure	2,522	2,522	433	-	-	-	-
NEW WORKS							
Animal Exhibits and Park Facilities 2012-13	3,027	-	-	-	-	-	3,027
Total Cost of Asset Investment Program	28,718	12,026	2,705	2,175	2,225	2,265	3,212
FUNDED BY							
Capital Appropriation			735	735	735	735	735
Drawdowns from the Holding Account			870	920	970	1,020	1,020
Internal Funds and Balances			980	400	400	400	1,342
Other			120	120	120	110	115

FINANCIAL STATEMENTS**Income Statement***Expenses*

The cost of services in the Income Statement of \$19.6 million is a \$1.1 million (5.9 per cent) increase over the 2008-09 Estimated Actual. These cost increases are mainly associated with cost pressures from supplies and services. These include increases to levels of planned maintenance programs and increased costs of contracted services such as cleaning, security and information technology. Expenses for supplies and services associated with supporting revenue generating activities also contribute to increased operating expenses. Employee expenses will also increase due to award rate increases. However, the increase in employee expenses has been offset to some extent by initiatives associated with the 3% Efficiency Dividend. The decreased research grant revenue in 2009-10 is a result of an existing grant ending during the period and will also minimise the increase in employee expenditure in 2009-10.

Income

The total income in the Income Statement of \$10.7 million represents a \$186,000 (1.8 per cent) increase over the 2008-09 Estimated Actual. Income from goods and services has increased by \$279,000 (2.9 per cent) and is mainly due to increases in admission charges from 1 July 2009. Income from grants is expected to decrease by \$115,000 (69.7 per cent) as the final year of a four year grant for frog research is due to end in late 2009.

Balance Sheet

Net equity is expected to increase by \$2.5 million (5.7 per cent) over the 2008-09 Estimated Actual. The increase in equity is the net result of assets increasing by \$2.6 million (5.7 per cent) and liabilities increasing by \$137,000 (5.3 per cent). The asset increases are mainly associated with an increasing fixed asset base in buildings and infrastructure due to construction linked to the asset investment program. The building asset base will also be impacted by asset revaluations.

The increase in liabilities is due to an expected \$61,000 (11.7 per cent) increase in unearned income associated with membership subscriptions. Employee provisions for annual and long service leave are also expected to increase by \$74,000 (4.0 per cent) as a result of the impact of award rate increases.

Cashflow Statement

The closing cash balance of \$3.7 million in 2009-10 represents an increase of \$136,000 (3.8 per cent) over the Estimated Actual for 2008-09. The cash balance includes restricted funds associated with a provision for the 27th pay that will fall in 2015. The Authority has been allocating \$50,000 annually to ensure sufficient funding is available in 2015 to meet these costs. The cash balance also includes fundraising and sponsorship funds of the Authority that are to be used in the future for priority projects. Annual fundraising in excess of \$250,000 is expected to be on hand at the end of each year for payment as grants to external organisations in the following year on priority conservation projects. Sponsorship funds of up to \$500,000 per year are targeted to be raised and retained for direction to future projects in the asset investment program.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	10,863	11,334	11,587	11,757	12,123	12,020	12,486
Grants and subsidies ^(d)	155	200	234	250	300	325	350
Supplies and services	2,292	2,921	2,419	2,868	3,019	3,392	3,489
Accommodation	332	336	336	340	345	350	355
Depreciation and amortisation	1,881	2,033	2,033	2,133	2,228	2,318	2,450
Other expenses	2,202	1,963	1,933	2,295	2,308	2,419	2,534
TOTAL COST OF SERVICES	17,725	18,787	18,542	19,643	20,323	20,824	21,664
Income							
Sale of goods and services	9,083	9,193	9,504	9,783	9,889	10,045	10,245
Grants and subsidies	177	165	165	50	50	50	50
Other revenue	1,145	683	819	841	847	853	863
Total Income	10,405	10,041	10,488	10,674	10,786	10,948	11,158
NET COST OF SERVICES	7,320	8,746	8,054	8,969	9,537	9,876	10,506
INCOME FROM STATE GOVERNMENT							
Service appropriations	8,827	9,376	9,352	9,590	9,994	10,299	10,614
Resources received free of charge	20	-	-	-	-	-	-
Liabilities assumed by the Treasurer ^(e)	1	6	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	8,848	9,382	9,352	9,590	9,994	10,299	10,614
SURPLUS/(DEFICIENCY) FOR THE PERIOD	1,528	636	1,298	621	457	423	108
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,528	636	1,298	621	457	423	108

- (a) Full audited financial statements are published in the agency's Annual Report.
(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.
(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 158, 159 and 157 respectively.
(d) Refer Details of Controlled Grants and Subsidies table below for further information.
(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
'In Situ' Conservation Program	155	200	234	250	300	325	350
TOTAL	155	200	234	250	300	325	350

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	3,617	1,295	3,288	3,374	3,282	3,155	1,741
Restricted cash	186	310	260	310	360	410	460
Holding account receivables	870	920	920	970	1,020	1,020	1,020
Receivables	725	525	787	843	916	1,004	1,089
Other	207	230	219	224	229	234	244
Total current assets	5,605	3,280	5,474	5,721	5,807	5,823	4,554
NON-CURRENT ASSETS							
Holding account receivables	4,972	6,125	6,125	7,328	8,576	9,914	11,384
Property, plant and equipment	16,431	13,191	16,409	16,462	16,625	16,888	17,673
Other	16,482	20,273	17,748	18,838	19,883	20,868	22,045
Total non-current assets	37,885	39,589	40,282	42,628	45,084	47,670	51,102
TOTAL ASSETS	43,490	42,869	45,756	48,349	50,891	53,493	55,656
CURRENT LIABILITIES							
Employee provisions	1,215	1,148	1,247	1,280	1,313	1,346	1,378
Payables	814	263	226	235	251	263	288
Other	823	672	613	709	811	903	959
Total current liabilities	2,852	2,083	2,086	2,224	2,375	2,512	2,625
NON-CURRENT LIABILITIES							
Employee provisions	485	500	491	497	503	510	516
Borrowings	21	14	14	7	-	-	-
Other	14	9	14	14	14	14	15
Total non-current liabilities	520	523	519	518	517	524	531
TOTAL LIABILITIES	3,372	2,606	2,605	2,742	2,892	3,036	3,156
EQUITY							
Contributed equity	23,065	23,800	23,800	24,535	25,270	26,005	26,740
Accumulated surplus/(deficit)	10,409	10,090	11,707	12,328	12,785	13,208	13,316
Reserves	6,644	6,373	7,644	8,744	9,944	11,244	12,444
Total equity	40,118	40,263	43,151	45,607	47,999	50,457	52,500
TOTAL LIABILITIES AND EQUITY	43,490	42,869	45,756	48,349	50,891	53,493	55,656

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	6,839	7,303	7,279	7,417	7,726	7,941	8,124
Capital appropriation	2,796	735	735	735	735	735	735
Holding account drawdowns	2,031	870	870	920	970	1,020	1,020
Net cash provided by State Government.....	11,666	8,908	8,884	9,072	9,431	9,696	9,879
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(10,509)	(11,239)	(11,654)	(11,654)	(12,024)	(11,936)	(12,418)
Grants and subsidies	(155)	(200)	(234)	(250)	(300)	(325)	(350)
Supplies and services	(2,258)	(2,898)	(2,601)	(2,879)	(3,032)	(3,383)	(3,474)
Accommodation.....	(323)	(335)	(335)	(340)	(345)	(350)	(355)
Other payments	(3,089)	(2,747)	(2,968)	(3,239)	(3,291)	(3,415)	(3,537)
Receipts							
Grants and subsidies	177	165	165	50	50	50	50
Sale of goods and services	9,119	9,253	9,423	9,843	9,953	10,101	10,255
GST receipts.....	876	791	1,012	905	928	926	960
Other receipts	1,103	683	758	803	813	824	838
Net cash from operating activities.....	(5,059)	(6,527)	(6,434)	(6,761)	(7,248)	(7,508)	(8,031)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(4,771)	(2,125)	(2,705)	(2,175)	(2,225)	(2,265)	(3,212)
Other payments	(192)	-	-	-	-	-	-
Proceeds from sale of non-current assets	6	-	-	-	-	-	-
Net cash from investing activities.....	(4,957)	(2,125)	(2,705)	(2,175)	(2,225)	(2,265)	(3,212)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other proceeds	(7)	-	-	-	-	-	-
Net cash from financing activities.....	(7)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	1,643	256	(255)	136	(42)	(77)	(1,364)
Cash assets at the beginning of the reporting period	2,160	1,349	3,803	3,548	3,684	3,642	3,565
Cash assets at the end of the reporting period.....	3,803	1,605	3,548	3,684	3,642	3,565	2,201

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**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	17,725	18,787	18,542	19,643	20,323	20,824	21,664
<i>Adjustment for Notional Superannuation.....</i>	(1)	(6)	-	-	-	-	-
Adjusted Total Cost of Services	17,724	18,781	18,542	19,643	20,323	20,824	21,664

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Animal Resources Authority	1	191	Office of the Information Commissioner	3	749
Armadale Redevelopment Authority	3	646	Office of the Inspector of Custodial Services.....	3	769
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