



2009-10 BUDGET

BUDGET STATEMENTS

Budget Paper No. 2

Volume 1

**PRESENTED TO THE LEGISLATIVE ASSEMBLY
ON 14 MAY 2009**

2009-10 Budget Statements
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BUDGET 2009-10

BUDGET STATEMENTS

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CHAPTER 1

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 1 - PARLIAMENT			
V1	1		Parliament
			– Legislative Council
		1	– Net amount appropriated to deliver services.....
			– Capital Appropriation.....
			– Salaries and Allowances Act 1975
	1		– Legislative Assembly
		2	– Net amount appropriated to deliver services.....
			– Salaries and Allowances Act 1975
	1		– Parliamentary Services
		3	– Net amount appropriated to deliver services.....
		114	– Capital Appropriation.....
			Total.....
V1	2		Parliamentary Commissioner for Administrative Investigations
		4	– Net amount appropriated to deliver services
			– Capital Appropriation
			– Parliamentary Commissioner Act 1971
			Total.....
TOTAL - PART 1			
PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT			
V1	3		Premier and Cabinet
		5	– Net amount appropriated to deliver services
			– Capital Appropriation
			– Salaries and Allowances Act 1975.....
			Total.....
V1	4		Public Sector Commission
		6	– Net amount appropriated to deliver services
			– Salaries and Allowances Act 1975.....
			Total.....
V1	5		Corruption and Crime Commission
		7	– Net amount appropriated to deliver services
		115	– Capital Appropriation
			– Corruption and Crime Commission Act 2003.....
			Total.....
V1	6		Governor's Establishment
		8	– Net amount appropriated to deliver services
			– Governor's Establishment Act 1992.....
			– Salaries and Allowances Act 1975.....
			Total.....

2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
3,446	3,556	3,616	3,802	3,931	4,005	4,124
1,907	-	-	-	-	-	-
7,989	8,068	8,744	9,506	9,933	10,391	10,703
4,324	4,393	4,479	4,708	4,752	4,891	5,036
13,382	12,971	14,979	14,926	15,530	16,213	16,699
11,546	11,704	12,232	12,516	12,920	13,224	13,583
907	650	890	2,906	772	500	500
43,501	41,342	44,940	48,364	47,838	49,224	50,645
3,251	3,743	4,067	4,675	4,728	4,748	4,899
-	198	198	-	-	-	-
476	493	497	536	552	567	584
3,727	4,434	4,762	5,211	5,280	5,315	5,483
47,228	45,776	49,702	53,575	53,118	54,539	56,128
107,101	103,453	110,543	103,375	97,580	103,647	99,475
655	-	-	-	-	-	-
1,520	1,717	1,726	1,788	1,852	1,920	1,920
109,276	105,170	112,269	105,163	99,432	105,567	101,395
20,931	16,876	17,051	20,742	17,675	15,330	15,485
-	-	398	408	422	434	446
20,931	16,876	17,449	21,150	18,097	15,764	15,931
26,556	27,039	27,225	27,114	29,815	31,845	32,656
-	1,200	300	2,248	2,183	-	1,735
343	364	364	386	409	435	448
26,899	28,603	27,889	29,748	32,407	32,280	34,839
1,573	1,589	1,588	1,636	1,659	1,693	1,723
1,879	1,568	2,094	2,179	2,267	2,358	2,430
360	361	391	402	413	425	438
3,812	3,518	4,073	4,217	4,339	4,476	4,591

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES – continued

Vol	Division	Item	Details
<hr/>			
PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT - continued			
V1	7		Office of the Public Sector Standards Commissioner
		9	– Net amount appropriated to deliver services
			– Salaries and Allowances Act 1975.....
			Total.....
V1	8		Parliamentary Inspector of the Corruption and Crime Commission
		10	– Net amount appropriated to deliver services
			– Corruption and Crime Commission Act 2003.....
			– Salaries and Allowances Act 1975.....
			Total.....
V1	9		Salaries and Allowances Tribunal
		11	– Net amount appropriated to deliver services
			Total.....
V1	10		State Development
		12	– Net amount appropriated to deliver services
		13	– Administered Grants, Subsidies and Other Transfer Payments.....
			– Salaries and Allowances Act 1975.....
			Total.....
<hr/>			
TOTAL - PART 2			
<hr/>			
PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; INDIGENOUS AFFAIRS			
V1	11		WA Health
		14	– Net amount appropriated to deliver services
		15	– Contribution to Hospital Fund
		116	– Capital Appropriation
			– Lotteries Commission Act 1990.....
			– Salaries and Allowances Act 1975.....
			Total.....
V1	12		Indigenous Affairs
		16	– Net amount appropriated to deliver services
		117	– Capital Appropriation
			– Salaries and Allowances Act 1975.....
			Total.....
<hr/>			
TOTAL – PART 3.....			
<hr/>			

2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
3,988	4,171	4,274	4,480	4,642	4,737	4,889
335	305	311	319	327	335	343
4,323	4,476	4,585	4,799	4,969	5,072	5,232
17	118	18	324	332	344	354
127	-	131	134	138	142	146
-	131	-	-	-	-	-
144	249	149	458	470	486	500
583	585	593	582	599	616	633
583	585	593	582	599	616	633
35,215	31,489	35,542	45,409	30,115	30,334	31,164
26,424	24,363	21,534	53,595	19,950	18,917	18,917
355	355	361	374	388	404	411
61,994	56,207	57,437	99,378	50,453	49,655	50,492
227,962	215,684	224,444	265,495	210,766	213,916	213,613
703,948	754,969	797,190	858,918	892,400	949,805	1,004,286
2,805,038	3,027,043	3,172,107	3,361,284	3,574,165	3,785,730	4,053,456
157,730	214,608	173,046	267,965	180,760	103,651	69,266
95,228	91,381	96,735	101,184	104,422	107,766	110,963
613	560	632	652	671	691	691
3,762,557	4,088,561	4,239,710	4,590,003	4,752,418	4,947,643	5,238,662
24,505	22,826	24,691	29,533	28,365	29,138	28,454
12	1,830	-	170	-	-	-
173	178	181	188	196	203	209
24,690	24,834	24,872	29,891	28,561	29,341	28,663
3,787,247	4,113,395	4,264,582	4,619,894	4,780,979	4,976,984	5,267,325

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES – continued

Vol	Division	Item	Details
PART 4 – MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS			
V1	13		Mines and Petroleum
		17	– Net amount appropriated to deliver services
		18	– Administered Grants, Subsidies and Other Transfer Payments.....
		118	– Capital Appropriation
			– Petroleum (Submerged Lands) Act 1982
			– Salaries and Allowances Act 1975.....
			Total.....
V1	14		Chemistry Centre (WA)
		19	– Net amount appropriated to deliver services
		119	– Capital Appropriation
			– Salaries and Allowances Act 1975.....
			Total.....
V1	15		Fisheries
		20	– Net amount appropriated to deliver services
		120	– Capital Appropriation
			– Salaries and Allowances Act 1975.....
			Total.....
V1	16		Western Australian Electoral Commission
		21	– Net amount appropriated to deliver services
		121	– Capital Appropriation
			– Electoral Act 1907
			– Industrial Relations Act 1979.....
			– Salaries and Allowances Act 1975.....
			Total.....
TOTAL - PART 4			
PART 5 – MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT			
V1	17		Regional Development and Lands
		22	– Net amount appropriated to deliver services
			– Administered Grants, Subsidies and Other Transfer Payments.....
		122	– Capital Appropriation
			Total.....
V1	18		Mid West Development Commission
		23	– Net amount appropriated to deliver services
			Total.....
V1	19		Wheatbelt Development Commission
		24	– Net amount appropriated to deliver services
			Total.....

2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
77,158	70,680	68,763	68,187	70,247	72,034	75,160
27,329	19,200	48,100	13,816	3,788	3,802	3,795
3,263	5	125	130	15	-	-
13,402	12,042	6,242	6,795	7,157	7,226	7,024
307	337	547	782	809	824	831
121,459	102,264	123,777	89,710	82,016	83,886	86,810
3,225	5,959	5,977	6,714	6,764	6,768	6,819
396	195	195	195	195	195	195
-	180	182	186	191	197	203
3,621	6,334	6,354	7,095	7,150	7,160	7,217
31,619	28,836	29,031	28,790	28,627	29,082	29,682
8,497	400	1,400	5,400	3,510	10	10
193	195	199	205	211	217	224
40,309	29,431	30,630	34,395	32,348	29,309	29,916
6,119	22,049	26,402	6,239	5,253	5,908	21,519
150	136	136	172	-	-	-
766	314	3,908	180	540	1,080	-
56	116	116	116	116	116	116
305	-	314	324	333	343	343
7,396	22,615	30,876	7,031	6,242	7,447	21,978
172,785	160,644	191,637	138,231	127,756	127,802	145,921
37,392	38,566	34,446	31,970	20,861	17,340	17,597
1,864	-	-	-	-	-	-
-	149	44	105	-	-	-
39,256	38,715	34,490	32,075	20,861	17,340	17,597
5,452	4,269	4,305	1,522	1,579	1,624	1,670
5,452	4,269	4,305	1,522	1,579	1,624	1,670
1,702	1,535	1,563	1,606	1,658	1,702	1,751
1,702	1,535	1,563	1,606	1,658	1,702	1,751

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES – continued

Vol	Division	Item	Details
			PART 5 – MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT - continued
V1	20		Great Southern Development Commission
		25	– Net amount appropriated to deliver services
		123	– Capital Appropriation
			Total
V1	21		Goldfields-Esperance Development Commission
		26	– Net amount appropriated to deliver services
			– Capital Appropriation
			Total
V1	22		Kimberley Development Commission
		27	– Net amount appropriated to deliver services
			Total
V1	23		Pilbara Development Commission
		28	– Net amount appropriated to deliver services
		124	– Capital Appropriation
			Total
V1	24		Gascoyne Development Commission
		29	– Net amount appropriated to deliver services
			Total
V1	25		South West Development Commission
		30	– Net amount appropriated to deliver services
		125	– Capital Appropriation
			Total
V1	26		Peel Development Commission
		31	– Net amount appropriated to deliver services
			Total
V1	27		Western Australian Land Information Authority
		32	– Net amount appropriated to deliver services
			– Salaries and Allowances Act 1975.....
			Total
			TOTAL - PART 5
			PART 6 - MINISTER FOR EDUCATION; TOURISM
V2	28		Education and Training
		33	– Net amount appropriated to deliver services
		126	– Capital Appropriation
			– Salaries and Allowances Act 1975.....
			Total

2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1,574	1,500	1,529	1,594	1,647	1,694	1,742
2,565	23,609	19,384	42,250	4,555	-	-
4,139	25,109	20,913	43,844	6,202	1,694	1,742
2,131	1,530	1,557	2,082	1,633	1,678	1,726
9	-	-	-	-	-	-
2,140	1,530	1,557	2,082	1,633	1,678	1,726
4,341	4,117	4,590	3,960	1,644	1,687	1,735
4,341	4,117	4,590	3,960	1,644	1,687	1,735
2,240	1,652	1,825	1,697	1,753	1,803	1,854
-	-	-	5	30	30	30
2,240	1,652	1,825	1,702	1,783	1,833	1,884
1,594	1,461	1,491	1,519	1,588	1,632	1,680
1,594	1,461	1,491	1,519	1,588	1,632	1,680
8,975	6,485	16,079	16,540	4,049	4,219	4,450
905	935	935	4,066	-	-	-
9,880	7,420	17,014	20,606	4,049	4,219	4,450
4,917	4,639	4,662	4,003	1,504	1,546	1,590
4,917	4,639	4,662	4,003	1,504	1,546	1,590
22,925	26,589	29,830	27,302	23,931	27,505	27,583
397	409	413	424	437	450	477
23,322	26,998	30,243	27,726	24,368	27,955	28,060
98,983	117,445	122,653	140,645	66,869	62,910	63,885
2,769,345	3,050,615	3,073,845	3,320,749	3,381,108	3,448,214	3,511,451
257,686	274,618	194,273	1,018,292	743,358	227,915	96,445
961	1,002	1,012	1,042	1,073	1,105	1,138
3,027,992	3,326,235	3,269,130	4,340,083	4,125,539	3,677,234	3,609,034

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES – continued

Vol	Division	Item	Details
PART 6 - MINISTER FOR EDUCATION; TOURISM - continued			
V2	29		Education Services
		34	– Net amount appropriated to deliver services
		35	– Administered Grants, Subsidies and Other Transfer Payments.....
			– Salaries and Allowances Act 1975.....
			Total.....
V2	30		Curriculum Council
		36	– Net amount appropriated to deliver services
		127	– Capital Appropriation
			– Salaries and Allowances Act 1975.....
			Total.....
V2	31		Country High Schools Hostels Authority
		37	– Net amount appropriated to deliver services
		128	– Capital Appropriation
			Total.....
V2	32		Western Australian Tourism Commission
		38	– Net amount appropriated to deliver services
		129	– Capital Appropriation
			– Salaries and Allowances Act 1975.....
			Total.....
TOTAL - PART 6			
PART 7 – MINISTER FOR TRANSPORT; DISABILITY SERVICES			
V2	33		Transport
		39	– Net amount appropriated to deliver services
		130	– Capital Appropriation
			– Salaries and Allowances Act 1975.....
			Total.....
V2	34		Commissioner of Main Roads
		40	– Net amount appropriated to deliver services
		131	– Capital Appropriation
			– Road Traffic Act 1974
			– Salaries and Allowances Act 1975.....
			– Road Traffic Act 1974
			Total.....
V2	35		Public Transport Authority of Western Australia
		41	– Net amount appropriated to deliver services
		132	– Capital Appropriation
			– Salaries and Allowances Act 1975.....
			Total.....

2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
18,418	19,272	15,627	19,687	19,692	18,514	17,846
257,721	281,075	281,330	312,486	334,999	364,978	395,021
193	199	199	211	211	211	217
276,332	300,546	297,156	332,384	354,902	383,703	413,084
23,955	21,572	23,816	24,224	17,157	17,406	17,939
229	725	725	68	-	-	-
214	228	230	244	244	247	249
24,398	22,525	24,771	24,536	17,401	17,653	18,188
5,400	5,804	5,821	5,123	5,238	5,333	5,436
3,070	1,932	1,722	6,704	980	1,000	1,020
8,470	7,736	7,543	11,827	6,218	6,333	6,456
52,077	54,698	54,241	56,939	52,417	49,296	48,156
1,417	787	787	272	-	-	-
357	367	370	381	393	405	405
53,851	55,852	55,398	57,592	52,810	49,701	48,561
3,391,043	3,712,894	3,653,998	4,766,422	4,556,870	4,134,624	4,095,323
81,376	80,394	69,937	92,448	97,519	89,186	90,060
12,660	4,907	857	3,396	1,094	861	2,657
-	-	-	317	317	317	317
94,036	85,301	70,794	96,161	98,930	90,364	93,034
177,586	169,045	191,487	179,494	195,815	204,296	205,743
342,265	344,839	355,889	277,191	125,075	91,947	31,363
137,872	107,046	112,487	76,647	120,163	96,313	69,968
319	328	328	337	347	357	368
277,165	328,990	323,549	382,732	362,177	412,173	461,907
935,207	950,248	983,740	916,401	803,577	805,086	769,349
595,425	633,157	657,257	703,369	749,351	801,766	856,529
129,704	56,677	84,681	58,501	56,921	57,935	55,300
374	384	387	404	421	439	457
725,503	690,218	742,325	762,274	806,693	860,140	912,286

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES – continued

Vol	Division	Item	Details
PART 7 - MINISTER FOR TRANSPORT; DISABILITY SERVICES - continued			
V2	36		Disability Services Commission
		42	– Net amount appropriated to deliver services
		133	– Capital Appropriation
			– Salaries and Allowances Act 1975.....
			Total
<hr/>			
TOTAL - PART 7			
<hr/>			
PART 8 – TREASURER; MINISTER FOR COMMERCE; SCIENCE AND INNOVATION; HOUSING AND WORKS			
V2	37		Treasury and Finance
		43	– Net amount appropriated to deliver services
		44	– Electricity Retail Corporation (Synergy)
		45	– Forest Products Commission.....
		46	– Regional Power Corporation (Horizon Power)
		47	– Water Corporation of Western Australia.....
		48	– Western Australian Land Authority
		49	– Aerial Shark Surveillance Program.....
		50	– Armadale Redevelopment Authority
		51	– Broome Port Authority.....
		52	– Department for Child Protection.....
		53	– First Home Owners' Assistance
		54	– Goods and Services Tax (GST) Administration Costs
		55	– Office of Health Review
		56	– Pensioners Concessions - Emergency Services Levy.....
		57	– Pensioners Concessions - Local Government and Water Rates
		58	– Provision for Unfunded Liabilities in the Government Insurance Fund.....
		59	– Refund of Past Years Revenue Collections - Public Corporation's
		60	– Refund of Past Years Revenue Collections - All Other
		61	– Rottneet Island Authority
		62	– Royalties for Regions Fund.....
			<i>Comprising:</i>
			– Country Local Government Fund.....
			– Regional Community Services Fund.....
			– Regional Infrastructure and Headworks Fund
			– Regional and State-wide Initiatives.....
		63	– State Property - Emergency Services Levy
		64	– Voluntary Severance Package.....
		65	– Water Corporation of Western Australia - State Water Strategy Rebate Scheme
		66	– Wine Equalisation Tax Rebate.....
		67	– All Other Grants, Subsidies and Transfer Payments
			<i>Comprising:</i>
			– Acts of Grace
			– ANZAC Day Trust.....
			– Consumer Utilities Program - Western Australian Council of Social Service.....
			– Incidentals
			– Interest on Public Moneys held in Participating Trust Fund Accounts.....
			– Life Support Equipment Electricity Subsidy Scheme
			– On-Road Diesel Subsidies.....

2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Estimate	2010-11 Forward Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
304,119	325,180	353,258	383,159	423,854	462,835	454,164
7,441	30	30	463	965	2,072	2,864
230	237	239	246	253	261	269
311,790	325,447	353,527	383,868	425,072	465,168	457,297
2,066,536	2,051,214	2,150,386	2,158,704	2,134,272	2,220,758	2,231,966

149,685	177,282	179,591	189,480	187,951	219,696	161,331
22,936	31,336	31,587	290,156	169,169	71,639	88,225
1,892	3,370	2,189	3,370	3,370	3,370	3,370
21,138	37,108	34,765	57,439	46,374	38,917	40,884
399,363	445,784	445,896	500,983	502,560	509,269	515,183
34,097	25,846	22,220	44,933	38,994	34,454	34,514
156	185	287	194	204	214	225
1,450	1,720	1,720	1,790	1,810	1,830	-
420	405	389	372	372	360	342
4,288	15,300	15,300	14,200	28,300	-	-
109,779	111,000	241,700	122,010	104,660	113,760	113,760
60,414	65,300	65,400	65,000	66,200	67,700	69,100
1,613	1,642	1,679	1,672	1,710	1,765	1,765
7,783	10,809	10,809	11,360	11,883	12,400	12,939
50,793	59,430	59,430	62,461	65,334	68,176	71,142
3,108	6,180	1,460	2,079	2,145	2,264	2,304
176	5,000	25,000	5,000	5,440	5,000	5,000
69,172	39,800	135,600	33,585	35,869	39,278	43,238
2,200	2,200	2,200	2,200	2,200	2,200	2,200
-	-	299,600	289,400	353,058	349,489	373,940
-	-	100,000	100,000	100,000	100,000	100,000
-	-	21,348	57,821	98,167	98,969	113,160
-	-	167,560	116,090	154,891	150,520	160,780
-	-	10,692	15,489	-	-	-
11,951	12,000	12,000	12,000	14,000	14,000	14,000
-	-	-	48,000	-	-	-
8,663	9,000	3,000	500	-	-	-
-	9,700	9,700	3,600	2,700	2,700	2,700
29,918	14,417	14,623	12,860	13,355	14,699	15,348
-	2	-	2	2	2	2
300	300	300	300	300	300	300
340	170	170	-	-	-	-
-	38	-	38	38	38	38
19,756	3,327	3,573	1,264	1,489	2,528	2,864
423	560	560	569	578	587	597
8,470	9,120	9,120	9,439	9,722	9,990	10,264

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES – continued

Vol	Division	Item	Details
			PART 8 – TREASURER; MINISTER FOR COMMERCE; SCIENCE AND INNOVATION; HOUSING AND WORKS - continued
			– Public Swimming Pools - Operating Costs Subsidy
			– Stamp Duty Concessions on Farming Properties
			– State Supply Commission
			– Thermoregulatory Dysfunction Energy Subsidy Scheme.....
			– Western Australian Treasury Corporation Management Fees
134			– Capital Contribution.....
135			– Armadale Redevelopment Authority
136			– Department of Corrective Services
137			– WA Health
138			– Electricity Generation Corporation (Verve Energy)
139			– Electricity Networks Corporation (Western Power)
140			– Forest Product Commission
141			– Fremantle Port Authority
142			– Port Hedland Port Authority
143			– Regional Power Corporation (Horizon Power)
144			– Royalties for Regions Fund.....
			<i>Comprising:</i>
			– Regional Infrastructure and Headworks Fund
			– Regional and State-wide Initiatives.....
145			– Water Corporation
146			– Western Australian Land Authority
147			– Perry Lakes Trust Account
			– Fiona Stanley Hospital Construction Account
			– Salaries and Allowances Act 1975.....
			– Department for Communities.....
			– Department of Corrective Services
			– Department of Indigenous Affairs.....
			– Electricity Generation Corporation (Verve Energy) – Part Reimbursement of Land Sales..
			– HIH Insurance – Assistance to Local Government
			– HIH Insurance Rescue Package
			– Matrix Fleet Leasing – Tax Settlement
			– Payroll Tax Rebate.....
			– Provision for the outcome of CSA EBA negotiations
			– Water Corporation of Western Australia – Part Reimbursement of Land Sales.....
			– Western Australian Building Management Authority – Interest
			– Gold Corporation Act 1987.....
			– Judges' Salaries and Pensions Act 1950.....
			– Parliamentary Superannuation Act 1970.....
			– Salaries Provision - Special Division and Prescribed Office Holders
			– State Superannuation Act 2000.....
			– Tobacco Products Control Act 2006
			– Unclaimed Money Act 1990
			– Unclaimed Money (Superannuation and RSA Providers) Act 2003
			– Western Australian Treasury Corporation Act 1986 – Interest
			– Albany Port Authority.....
			– Broome Port Authority.....
			– Rottnest Island Authority
			– Western Australian Building Management Authority

2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Estimate	2010-11 Forward Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
304	300	300	300	300	300	300
11	100	100	-	-	-	-
-	-	-	50	-	-	-
314	500	500	508	516	524	533
-	-	-	390	410	430	450
97,571	202,318	185,470	39,190	37,545	12,091	2,739
4,000	10,500	10,500	6,000	2,000	-	-
-	-	-	53,000	53,700	110,300	140,946
94,096	242,137	188,721	169,977	163,651	152,748	128,757
-	11,210	-	83,277	212,874	17,290	-
6,000	6,651	654	651	809	636	-
1,270	1,200	16,270	1,200	1,200	1,200	1,200
213	212	212	210	3,104	2,000	-
-	-	-	21,000	-	-	-
5,597	19,976	1,088	10,612	10,278	-	-
-	-	34,400	329,600	292,942	315,511	319,060
-	-	34,400	329,600	278,300	270,541	203,226
-	-	-	-	14,642	44,970	115,834
-	7,210	7,210	7,730	8,280	8,860	9,490
58,000	49,922	49,922	19,700	-	-	-
24,571	70,937	70,937	23,869	1,166	-	-
1,088,585	221,000	221,000	-	-	-	-
1,187	1,065	1,753	1,820	1,890	1,963	2,022
422	401	401	-	-	-	-
-	-	-	-	5,600	27,800	37,800
-	4,928	-	-	-	-	-
158	1	1	-	-	-	-
43	-	-	-	-	-	-
17	220	220	-	-	-	-
14,000	-	-	-	-	-	-
-	-	-	-	100,000	-	-
-	52,025	-	-	-	-	-
700	800	-	-	-	-	-
4,000	312	312	-	-	-	-
19	30	30	30	30	30	30
7,014	6,780	7,310	7,615	8,001	8,406	8,831
5,034	15,420	12,230	6,065	6,309	6,564	13,778
-	882	-	-	-	-	-
1,092,942	658,376	517,405	560,373	588,270	614,565	636,042
18,635	19,110	19,147	19,596	20,087	20,649	21,221
857	750	750	750	750	750	750
282	50	50	40	20	-	-
-	-	-	28,700	168,100	321,100	477,000
3,785	-	-	-	-	-	-
1,249	350	350	-	-	-	-
5,656	8,458	7,623	-	-	-	-
8,200	62,724	62,724	-	-	-	-

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES – continued

Vol	Division	Item	Details
PART 8 – TREASURER; MINISTER FOR COMMERCE; SCIENCE AND INNOVATION; HOUSING AND WORKS - continued			
			– Department for Child Protection.....
			– Department for Communities.....
			– Department of Indigenous Affairs.....
			– Midland Redevelopment Authority.....
			– Western Australian Coastal Shipping Commission.....
			– Western Australian Meat Industry Authority.....
			– Loans (Co-operative Companies) Act 2004.....
			– Western Australian Treasury Corporation Act 1986 – Capital Repayments.....
			Total.....
V2	38		Economic Regulation Authority
		68	– Net amount appropriated to deliver services.....
			Total.....
V2	39		Office of the Auditor General
		69	– Net amount appropriated to deliver services.....
		148	– Capital Appropriation.....
			– Salaries and Allowances Act 1975.....
			Total.....
V2	40		Commerce
		70	– Net amount appropriated to deliver services.....
		149	– Capital Appropriation.....
			– Salaries and Allowances Act 1975.....
			Total.....
V2	41		Small Business Development Corporation
		71	– Net amount appropriated to deliver services.....
		150	– Capital Appropriation.....
			– Salaries and Allowances Act 1975.....
			Total.....
V2	42		Registrar, Western Australia Industrial Relations Commission
		72	– Net amount appropriated to deliver services.....
			– Salaries and Allowances Act 1975.....
			Total.....
V2	43		Housing Authority
		73	– Net amount appropriated to deliver services.....
		151	– Capital Appropriation.....
			Total.....
TOTAL - PART 8			
PART 9 - MINISTER FOR POLICE; EMERGENCY SERVICES; ROAD SAFETY			
V2	44		Western Australia Police
		74	– Net amount appropriated to deliver services.....
		152	– Capital Appropriation.....
			– Salaries and Allowances Act 1975.....
			Total.....

2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
200	-	-	-	-	-	-
200	-	-	-	-	-	-
-	1,830	-	-	-	-	-
6,216	-	-	-	-	-	-
17,500	-	-	-	-	-	-
-	5,000	5,000	-	-	-	-
3,000	-	3,846	-	-	-	-
-	-	-	20,200	110,500	180,800	242,500
3,562,214	2,767,599	3,014,681	3,185,849	3,454,764	3,376,443	3,613,676
6,977	6,568	6,529	6,446	6,562	6,751	6,898
6,977	6,568	6,529	6,446	6,562	6,751	6,898
16,157	16,668	16,659	16,764	17,505	18,103	18,623
108	145	145	255	269	-	250
484	497	501	517	564	597	615
16,749	17,310	17,305	17,536	18,338	18,700	19,488
117,396	133,578	140,736	123,930	115,155	106,286	99,707
11,363	10,329	7,550	1,611	425	1,888	-
747	683	702	721	741	764	787
129,506	144,590	148,988	126,262	116,321	108,938	100,494
11,574	12,765	12,842	12,206	12,690	10,384	10,669
128	134	34	84	78	84	84
190	196	196	202	208	214	220
11,892	13,095	13,072	12,492	12,976	10,682	10,973
6,837	8,563	8,496	8,440	8,710	8,999	8,899
2,085	2,177	2,203	2,268	2,334	2,403	2,475
8,922	10,740	10,699	10,708	11,044	11,402	11,374
81,184	133,252	212,622	137,551	69,546	38,021	25,681
108,825	110,860	147,510	542,603	187,939	31,200	-
190,009	244,112	360,132	680,154	257,485	69,221	25,681
3,926,269	3,204,014	3,598,406	4,039,447	3,877,490	3,602,137	3,788,584
792,883	884,995	899,747	911,512	960,999	1,003,823	1,049,106
52,680	40,144	38,373	148,268	78,741	26,856	4,800
2,922	2,924	3,017	3,108	3,201	3,297	3,396
848,485	928,063	941,137	1,062,888	1,042,941	1,033,976	1,057,302

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES – continued

Vol	Division	Item	Details
PART 9 - MINISTER FOR POLICE; EMERGENCY SERVICES; ROAD SAFETY - continued			
V2	45		Fire and Emergency Services Authority of Western Australia
		75	– Net amount appropriated to deliver services
		153	– Capital Appropriation
			Total.....
TOTAL - PART 9			
PART 10 – MINISTER FOR SPORT AND RECREATION; RACING AND GAMING; MINISTER ASSISTING THE MINISTER FOR HEALTH			
V2	46		Sport and Recreation
		76	– Net amount appropriated to deliver services
		77	– Contribution to Community Sporting and Recreation Facilities Fund
		154	– Capital Appropriation
			– Lotteries Commission Act 1990.....
			– Salaries and Allowances Act 1975.....
			Total.....
V2	47		Western Australian Sports Centre Trust
		78	– Net amount appropriated to deliver services
		155	– Capital Appropriation
			Total.....
V2	48		Racing, Gaming and Liquor
		79	– Net amount appropriated to deliver services
		80	– Administered Grants, Subsidies and Other Transfer Payments.....
			– Liquor Control Act 1988.....
			– Salaries and Allowances Act 1975.....
			Total.....
TOTAL - PART 10			
PART 11 - MINISTER FOR PLANNING; CULTURE AND THE ARTS			
V3	49		Planning
		81	– Net amount appropriated to deliver services
		82	– Western Australian Coastal Shipping Commission.....
			– Administered Grants, Subsidies and Other Transfer Payments.....
		156	– Capital Appropriation
			– Salaries and Allowances Act 1975.....
			Total.....
V3	50		Western Australian Planning Commission
		83	– Net amount appropriated to deliver services
		157	– Capital Appropriation
			– Metropolitan Region Improvement Tax Act 1959
			Total.....

2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
46,631	27,997	27,665	25,172	25,198	24,675	24,548
1,210	32,910	32,910	27,761	-	-	-
47,841	60,907	60,575	52,933	25,198	24,675	24,548
896,326	988,970	1,001,712	1,115,821	1,068,139	1,058,651	1,081,850
27,370	36,713	31,436	30,592	24,301	24,264	24,787
9,700	17,251	10,000	20,000	20,000	20,000	19,151
2,000	76,897	47	669	-	-	-
12,000	11,424	12,092	12,648	13,053	13,471	13,870
197	203	207	213	220	226	233
51,267	142,488	53,782	64,122	57,574	57,961	58,041
8,681	7,845	9,758	8,207	11,889	10,532	8,180
85	100	237	178,770	45,408	6,621	-
8,766	7,945	9,995	186,977	57,297	17,153	8,180
3,740	3,552	2,106	3,499	3,533	3,632	3,721
73,340	72,084	73,309	74,804	77,601	80,360	82,880
2,110	4,500	4,500	5,000	5,000	5,000	5,000
169	172	241	250	260	271	279
79,359	80,308	80,156	83,553	86,394	89,263	91,880
139,392	230,741	143,933	334,652	201,265	164,377	158,101
78,349	94,994	111,989	63,461	48,837	41,886	43,007
400	437	437	329	329	329	329
-	-	-	-	-	12,701	-
20,998	23,770	3,742	33,850	18,921	10,715	11,609
588	423	398	408	420	433	446
100,335	119,624	116,566	98,048	68,507	66,064	55,391
3,362	3,363	3,363	3,097	3,262	3,284	3,284
5,400	5,400	5,400	5,400	5,400	5,400	5,400
75,956	85,800	83,800	80,800	69,400	69,100	74,000
84,718	94,563	92,563	89,297	78,062	77,784	82,684

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES – continued

Vol	Division	Item	Details
PART 11 - MINISTER FOR PLANNING; CULTURE AND THE ARTS - continued			
V3	51		Culture and the Arts
		84	– Net amount appropriated to deliver services
		85	– Art Gallery of Western Australia
		86	– Library Board of Western Australia
		87	– Perth Theatre Trust
		88	– Western Australian Museum
		158	– Capital Appropriation
		159	– Art Gallery of Western Australia
		160	– Library Board of Western Australia
		161	– Perth Theatre Trust
		162	– Western Australian Museum
			– Lotteries Commission Act 1990
			– Salaries and Allowances Act 1975
			Total
TOTAL - PART 11			
PART 12 - MINISTER FOR ENERGY; TRAINING			
V3	52		Office of Energy
		89	– Net amount appropriated to deliver services
			– Salaries and Allowances Act 1975
			Total
TOTAL - PART 12			
PART 13 – ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES			
V3	53		Attorney General
		90	– Net amount appropriated to deliver services
		163	– Capital Appropriation
			– Children’s Court of Western Australian Act 1988
			– Criminal Injuries Compensation Act 2003
			– District Court of Western Australia Act 1969
			– Judges’ Salaries and Pensions Act 1950
			– Solicitor General Act 1969
			– Suitor’s Fund Act 1964
			– State Administrative Tribunal Act 2004
			– Salaries and Allowances Act 1975
			Total
V3	54		Commissioner for Equal Opportunity
		91	– Net amount appropriated to deliver services
		164	– Capital Appropriation
			– Salaries and Allowances Act 1975
			Total

2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
55,043	77,242	77,840	68,349	100,290	96,875	94,562
3,607	3,771	3,673	3,658	-	-	-
12,199	11,234	11,708	11,602	-	-	-
2,627	3,065	2,965	3,114	-	-	-
6,284	4,550	4,333	4,041	-	-	-
41,306	36,240	36,240	15,553	7,392	3,230	-
1,266	10,606	10,606	2,892	-	-	-
21,337	3,723	3,723	52	-	-	-
1,057	3,596	3,596	550	-	-	-
1,788	3,565	1,565	283	-	-	-
12,000	11,424	12,092	12,648	13,053	13,471	13,870
678	693	704	725	747	769	792
159,192	169,709	169,045	123,467	121,482	114,345	109,224
344,245	383,896	378,174	310,812	268,051	258,193	247,299
17,937	32,243	20,186	44,038	39,612	47,110	35,953
236	244	263	270	277	280	288
18,173	32,487	20,449	44,308	39,889	47,390	36,241
18,173	32,487	20,449	44,308	39,889	47,390	36,241
200,120	243,064	221,103	228,304	241,211	234,348	229,170
25,222	54,156	33,960	13,869	13,850	20,168	3,851
328	329	326	334	343	353	363
21,900	19,487	19,487	19,487	19,487	19,487	19,487
8,648	9,228	9,141	9,323	9,603	9,891	10,188
8,246	8,035	8,161	8,421	8,659	8,901	9,168
347	346	341	346	356	367	378
30	30	30	29	29	29	29
4,100	4,440	4,468	4,629	4,765	4,908	5,051
21,071	23,091	22,609	22,965	23,642	24,352	25,087
290,012	362,206	319,626	307,707	321,945	322,804	302,772
2,762	2,864	2,926	2,989	3,097	3,220	3,312
71	56	56	39	2	-	-
199	207	209	216	222	229	236
3,032	3,127	3,191	3,244	3,321	3,449	3,548

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES – continued

Vol	Division	Item	Details
PART 13 – ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES - continued			
V3	55	92	Law Reform Commission of Western Australia – Net amount appropriated to deliver services – Capital Appropriation Total.....
V3	56	93	Office of the Director of Public Prosecutions – Net amount appropriated to deliver services – Capital Appropriation – Salaries and Allowances Act 1975..... Total.....
V3	57	94	Commissioner for Children and Young People – Net amount appropriated to deliver services – Capital Appropriation – Salaries and Allowances Act 1975..... Total.....
V3	58	95 165	Office of the Information Commissioner – Net amount appropriated to deliver services – Capital Appropriation – Freedom of Information Act 1992 Total.....
V3	59	96 166	Corrective Services – Net amount appropriated to deliver services – Capital Appropriation – Salaries and Allowances Act 1975..... Total.....
V3	60	97 167	Office of the Inspector of Custodial Services – Net amount appropriated to deliver services – Capital Appropriation – Salaries and Allowances Act 1975..... Total.....
TOTAL – PART 13.....			
PART 14 - MINISTER FOR CHILD PROTECTION; COMMUNITY SERVICES; SENIORS AND VOLUNTEERING; WOMEN'S INTERESTS			
V3	61	98 168	Child Protection – Net amount appropriated to deliver services – Capital Appropriation – Salaries and Allowances Act 1975..... Total.....

2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
901	918	926	944	971	998	1,026
6	-	-	-	-	-	-
907	918	926	944	971	998	1,026
23,604	24,226	24,533	24,682	25,380	25,852	26,535
658	-	-	-	-	-	-
2,213	2,268	2,291	2,359	2,429	2,501	2,576
26,475	26,494	26,824	27,041	27,809	28,353	29,111
1,272	2,442	2,482	2,549	2,601	2,638	2,714
-	420	420	-	-	-	-
93	172	179	186	193	200	206
1,365	3,034	3,081	2,735	2,794	2,838	2,920
1,197	1,213	1,246	1,318	1,363	1,402	1,442
2	5	5	5	-	-	-
171	176	178	184	188	194	200
1,370	1,394	1,429	1,507	1,551	1,596	1,642
455,317	508,131	516,861	518,677	527,183	550,487	564,650
53,817	46,129	9,240	118,520	66,420	35,437	5,180
739	752	780	802	829	854	880
509,873	555,012	526,881	637,999	594,432	586,778	570,710
2,025	2,015	2,079	2,095	2,168	2,230	2,295
79	20	20	22	61	52	-
211	402	402	223	230	237	244
2,315	2,437	2,501	2,340	2,459	2,519	2,539
835,349	954,622	884,459	983,517	955,282	949,335	914,268
250,657	288,794	301,139	324,909	319,812	359,782	368,003
23,476	6,733	6,233	6,074	1,560	15,163	-
306	304	315	326	378	404	416
274,439	295,831	307,687	331,309	321,750	375,349	368,419

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES – continued

Vol	Division	Item	Details
PART 14 - MINISTER FOR CHILD PROTECTION; COMMUNITY SERVICES; SENIORS AND VOLUNTEERING; WOMEN'S INTERESTS - continued			
V3	62		Communities
		99	– Net amount appropriated to deliver services
		100	– Contribution to the Western Australian Family Foundation Trust Account.....
			– Capital Appropriation
			– Salaries and Allowances Act 1975.....
			Total.....
TOTAL – PART 14.....			
PART 15 - MINISTER FOR WATER; MENTAL HEALTH			
V3	63		Water
		101	– Net amount appropriated to deliver services
		102	– Administered Grants, Subsidies and Other Transfer Payments.....
		169	– Capital Appropriation
			– Salaries and Allowances Act 1975.....
			Total.....
TOTAL – PART 15.....			
PART 16 – MINISTER FOR LOCAL GOVERNMENT; HERITAGE; CITIZENSHIP AND MULTICULTURAL INTERESTS			
V3	64		Local Government
		103	– Net amount appropriated to deliver services
		104	– Administered Grants, Subsidies and Other Transfer Payments.....
			– Salaries and Allowances Act 1975.....
			Total.....
V3	65		Heritage Council of Western Australia
		105	– Net amount appropriated to deliver services
			Total.....
V3	66		National Trust of Australia (WA)
		106	– Net amount appropriated to deliver services
		170	– Capital Appropriation
			Total.....
TOTAL – PART 16.....			
PART 17 - MINISTER FOR AGRICULTURE AND FOOD; FORESTRY; MINISTER ASSISTING THE MINISTER FOR EDUCATION			
V3	67		Agriculture and Food
		107	– Net amount appropriated to deliver services
		171	– Capital Appropriation
			– Salaries and Allowances Act 1975.....
			Total.....

2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
41,973	47,482	74,420	161,409	89,368	73,662	72,795
560	560	560	560	560	560	560
200	-	-	-	-	1,690	-
203	169	254	262	269	277	285
42,936	48,211	75,234	162,231	90,197	76,189	73,640
317,375	344,042	382,921	493,540	411,947	451,538	442,059
65,227	81,157	85,752	76,512	69,090	68,149	70,732
2,570	2,151	2,151	1,878	1,376	823	649
4,286	5,010	4,010	4,385	6,250	5,364	2,981
200	206	206	212	219	226	233
72,283	88,524	92,119	82,987	76,935	74,562	74,595
72,283	88,524	92,119	82,987	76,935	74,562	74,595
18,990	18,732	18,386	16,637	16,533	16,301	16,613
250	250	250	250	250	250	250
202	211	218	224	230	236	243
19,442	19,193	18,854	17,111	17,013	16,787	17,106
6,171	6,287	6,336	5,085	5,225	5,346	5,499
6,171	6,287	6,336	5,085	5,225	5,346	5,499
2,326	2,340	2,419	2,461	2,528	2,575	2,638
531	435	435	435	435	435	435
2,857	2,775	2,854	2,896	2,963	3,010	3,073
28,470	28,255	28,044	25,201	25,201	25,143	25,678
177,077	153,684	133,320	159,665	124,518	126,083	129,929
560	3,724	2,577	4,058	7,012	26,120	81,528
282	287	290	296	305	314	323
177,919	157,695	136,187	164,019	131,835	152,517	211,780

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES – continued

Vol	Division	Item	Details
PART 17 - MINISTER FOR AGRICULTURE AND FOOD; FORESTRY; MINISTER ASSISTING THE MINISTER FOR EDUCATION - continued			
V3	68		Agriculture Protection Board of Western Australia
		108	– Net amount appropriated to deliver services
			– Agriculture and Related Resources Protection Act 1976
			Total.....
V3	69		Rural Business Development Corporation
		109	– Net amount appropriated to deliver services
			Total.....
TOTAL – PART 17.....			
PART 18 – MINISTER FOR ENVIRONMENT; YOUTH			
V3	70		Environment and Conservation
		110	– Net amount appropriated to deliver services
			– Services Provided to Environment Protection Authority
		172	– Capital Appropriation
			– Salaries and Allowances Act 1975.....
			Total.....
V3	71		Botanic Gardens and Parks Authority
		111	– Net amount appropriated to deliver services
		173	– Capital Appropriation
			– Salaries and Allowances Act 1975.....
			Total.....
V3	72		Swan River Trust
		112	– Net amount appropriated to deliver services
			– Capital Appropriation
			Total.....
V3	73		Zoological Parks Authority
		113	– Net amount appropriated to deliver services
		174	– Capital Appropriation
			– Salaries and Allowances Act 1975.....
			Total.....
TOTAL - PART 18.....			
GRAND TOTAL.....			

2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
309	310	52	53	54	55	55
1,021	1,052	883	1,014	1,044	1,074	1,107
1,330	1,362	935	1,067	1,098	1,129	1,162
16,080	1,694	1,694	196	200	206	212
16,080	1,694	1,694	196	200	206	212
195,329	160,751	138,816	165,282	133,133	153,852	213,154
188,494	202,044	187,516	171,150	172,113	173,462	172,420
13,166	13,320	13,320	-	-	-	-
9,862	22,582	16,597	12,933	2,089	2,089	2,089
620	603	665	685	706	727	749
212,142	238,549	218,098	184,768	174,908	176,278	175,258
12,443	12,448	12,372	12,827	12,755	12,410	12,653
1,955	3,879	3,879	585	2,932	685	-
161	165	172	178	183	188	194
14,559	16,492	16,423	13,590	15,870	13,283	12,847
12,616	7,892	7,794	12,422	10,369	10,845	10,976
119	-	-	-	-	-	-
12,735	7,892	7,794	12,422	10,369	10,845	10,976
8,662	9,206	9,175	9,408	9,806	10,106	10,416
2,796	735	735	735	735	735	735
165	170	177	182	188	193	198
11,623	10,111	10,087	10,325	10,729	11,034	11,349
251,059	273,044	252,402	221,105	211,876	211,440	210,430
16,816,054	17,106,398	17,578,837	19,959,529	19,187,838	18,776,151	19,254,420

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES – continued

Vol	Division	Item	Details
			Total Appropriation Bill No.1 – Recurrent Services
			Total Appropriation Bill No.2 – Capital Purposes
			Authorised by Other Statutes
			– Recurrent Services
			– Capital Purposes
			– Financing
			Total Authorised by Other Statutes.....
			GRAND TOTAL.....

2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
12,201,807	13,287,251	14,177,809	14,940,348	15,125,112	15,481,637	15,996,671
2,747,568	2,352,368	2,067,543	3,576,776	2,353,881	1,300,684	982,519
1,725,807	1,359,733	1,217,152	1,345,558	1,490,182	1,728,717	1,974,762
137,872	107,046	112,487	76,647	120,163	96,313	69,968
3,000	-	3,846	20,200	110,500	180,800	242,500
1,866,679	1,466,779	1,333,485	1,442,405	1,720,845	2,005,830	2,287,230
16,816,054	17,106,398	17,578,837	19,959,529	19,199,838	18,788,151	19,266,420

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CHAPTER 2

NET APPROPRIATION DETERMINATIONS

NET APPROPRIATION DETERMINATIONS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
PART 1 - PARLIAMENT							
LEGISLATIVE COUNCIL							
GST Input Credits.....	268	61	61	61	61	61	61
Total.....	268	61	61	61	61	61	61
LEGISLATIVE ASSEMBLY							
GST Input Credits.....	130	115	130	115	115	115	115
Sale of Publications and Other Receipts	7	-	-	-	-	-	-
Total.....	137	115	130	115	115	115	115
PARLIAMENTARY SERVICES							
GST Input Credits.....	505	475	475	475	475	475	475
Other Receipts	214	-	-	-	-	-	-
Total.....	719	475	475	475	475	475	475
PARLIAMENTARY COMMISSIONER FOR ADMINISTRATIVE INVESTIGATIONS							
GST Input Credits.....	91	56	125	88	88	88	88
Ombudsman Services for Commonwealth Territories.....	-	18	-	-	-	-	-
User Fees and Charges.....	739	500	938	639	639	639	639
Total.....	830	574	1,063	727	727	727	727
TOTAL – PART 1	1,954	1,225	1,729	1,378	1,378	1,378	1,378
PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT							
PREMIER AND CABINET							
GST Input Credits.....	5,993	5,696	5,545	5,313	4,524	4,180	3,991
GST Receipts on Sales.....	663	475	475	454	279	279	139
Other Receipts	2,917	1,029	1,626	683	561	562	562
State Law Publisher	2,037	2,894	2,512	2,627	2,735	2,849	2,967
Total.....	11,610	10,094	10,158	9,077	8,099	7,870	7,659
PUBLIC SECTOR COMMISSION							
Other Receipts	994	825	1,094	1,640	1,777	1,781	1,786
Total.....	994	825	1,094	1,640	1,777	1,781	1,786
GOVERNOR'S ESTABLISHMENT							
Ballroom Hire.....	-	30	48	30	30	30	30
GST Input Credits.....	8	63	63	63	63	63	63
Other Receipts	70	25	-	25	25	25	25
Total.....	78	118	111	118	118	118	118
OFFICE OF THE PUBLIC SECTOR STANDARDS COMMISSIONER							
GST Input Credits.....	63	130	130	130	130	130	130
Other Receipts	599	335	1,495	324	333	341	360
Total.....	662	465	1,625	454	463	471	490
SALARIES AND ALLOWANCES TRIBUNAL							
GST Input Credits.....	14	22	22	24	22	22	22

NET APPROPRIATION DETERMINATIONS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Other Receipts	1	3	3	3	3	3	3
Total.....	15	25	25	27	25	25	25
TOTAL – PART 2	13,359	11,527	13,013	11,316	10,482	10,265	10,078
PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; INDIGENOUS AFFAIRS							
WA HEALTH							
Australian Immunisation Agreement – Gardisal.....	33,762	10,611	11,271	4,231	4,231	4,231	4,231
Australian Immunisation Agreement – Vaccines.....	21,922	16,350	28,912	27,408	27,542	27,571	27,571
Bring Nurses Back Program	-	-	363	618	735	884	985
CanNET.....	510	435	435	-	-	-	-
Clinical Handover Program	213	-	-	-	-	-	-
Clinical Preceptor Program.....	244	-	49	-	-	-	-
Council of Australian Governments (COAG) Indigenous Early Childhood National Partnership	-	-	-	4,800	6,400	7,360	7,680
Drug and Alcohol Office (DAO) – Alcohol and Other Drugs - Workforce Development Program...	887	-	-	-	-	-	-
DAO - Alcohol Sales Data Project	-	-	63	-	-	-	-
DAO - COAG - Child and Domestic Violence Program.....	1,694	-	828	-	-	-	-
DAO - COAG - Development of Aetiologic Fractions Project	-	-	270	-	-	-	-
DAO - COAG - Drug Diversion Program	5,312	5,487	5,642	-	-	-	-
DAO - COAG - Drug Diversion Program – Once-Off	138	-	-	-	-	-	-
DVA – Home and Community Care (HACC) - Home Care	1,333	1,364	1,367	1,399	1,431	1,464	1,498
GST Input Credits.....	63,236	57,878	64,404	64,194	66,823	69,452	72,082
GST Receipts on Sales.....	1,461	733	1,382	1,028	999	971	943
HACC - COAG - Access Point Funding	968	-	1,436	668	668	-	-
HACC - Community Development Employment Programme (CDEP)	81	-	-	-	-	-	-
HealthConnect	865	1,215	1,215	-	-	-	-
HACC.....	95,204	103,181	103,146	111,983	121,322	131,441	142,402
Mental Health - Quality Through Outcomes	600	-	350	-	-	-	-
Office of Aboriginal Health – Primary Health Care Access Program - KutJunka Nursing Funding	211	207	-	-	-	-	-
Other Commonwealth Programs.....	-	500	-	500	500	500	500
Palliative Home Care - Paediatric Pall Care	-	-	103	50	-	-	-
Palliative Home Care - Pall Care Community Medications.....	-	-	185	67	-	-	-
Proceeds from Services provided by Community Support Services.....	3,248	3,213	3,253	3,368	3,488	3,612	3,740
Proceeds from Services Provided by Drug Abuse Strategy Services.....	304	200	300	300	300	300	300
Proceeds from Services Provided by Environmental Health Services	1,679	1,948	1,961	1,973	1,972	2,058	2,063
Proceeds from Services Provided by Health Promotion Services	-	60	-	-	-	-	-
Proceeds from Services Provided by Miscellaneous Services	3,877	6,229	6,119	5,669	5,423	3,474	2,627
Proceeds from Services Provided by Reproductive Technology Services.....	-	1	6	1	-	6	-

NET APPROPRIATION DETERMINATIONS

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Estimate	2010-11 Forward Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Public Health - Border Training Nurses and Other Workers.....	31	-	-	-	-	-	-
Public Health - COAG - Needles and Syringe Program.....	1,068	-	1,091	-	-	-	-
Public Health - Data Linkage.....	123	-	-	-	-	-	-
Public Health - Foodborne Disease Sentinal Site (OZFood)	162	33	134	180	183	187	-
Public Health - Health Information Centre (HIC) - GEM Rehab Program	38	-	-	-	-	-	-
Public Health - Hepatitis C - Education and Prevention	238	270	296	275	280	285	285
Public Health - Hepatitis C - Surveillance Program.....	58	72	71	-	-	-	-
Public Health - HIC - Outpatient Care Services	54	-	-	-	-	-	-
Public Health - Human Quarantine Activities	19	21	21	22	23	24	24
Public Health - Information Collection and Management (ICM) - National Environmental Health (EH) Surveillance Program.....	-	-	149	-	-	-	-
Public Health – ICM - EH Surveillance - Conference	76	-	55	-	-	-	-
Public Health – ICM - Data Linkage	-	-	121	-	-	-	-
Public Health - Preventative Health.....	-	-	-	250	860	7,770	14,180
Public Health - Trachoma Surveillance Program.....	70	30	30	-	-	-	-
Public Health - Vaccine Prevention Program	71	72	72	-	-	-	-
Public Health Outcome Funding Agreement - Base.....	5,440	5,565	5,565	5,693	5,824	5,958	5,958
Public Health Outcome Funding Agreement - Family Planning	1,794	1,835	1,835	1,877	1,921	1,965	1,965
Strengthening Cancer Care	66	-	20	-	-	-	-
Total.....	247,057	217,510	242,520	236,554	250,925	269,513	289,034
INDIGENOUS AFFAIRS							
Grants and Subsidies.....	55	-	200	205	210	215	215
GST Input Credits.....	2,426	1,176	1,994	1,282	1,280	1,253	1,253
Other Receipts	1,238	900	1,300	1,340	1,380	1,421	1,421
User Fees and Charges.....	-	454	-	-	-	-	-
Total.....	3,719	2,530	3,494	2,827	2,870	2,889	2,889
TOTAL – PART 3	250,776	220,040	246,014	239,381	253,795	272,402	291,923
PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS							
MINES AND PETROLEUM							
GST Inputs.....	10,313	10,323	10,323	10,323	10,323	10,323	10,323
Licences and Other Regulatory Fees	2,415	1,701	8,161	4,609	4,707	4,808	4,911
Proceeds from Departmental Fees and Charges.....	1,088	2,310	2,078	2,254	2,285	2,324	2,357
Proceeds from Petroleum Permits and Licences.....	6,177	7,000	7,406	7,615	7,710	7,893	8,081
Proceeds from Prospecting, Exploration and Other Mining Licences.....	6,411	5,926	5,926	6,185	6,340	6,498	6,660
Total.....	26,404	27,260	33,894	30,986	31,365	31,846	32,332
FISHERIES							
GST Input Credits.....	2,051	2,000	2,000	2,000	2,000	2,000	2,000
GST Receipts on Sales.....	385	328	328	328	328	328	328
Total.....	2,436	2,328	2,328	2,328	2,328	2,328	2,328

NET APPROPRIATION DETERMINATIONS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WESTERN AUSTRALIAN ELECTORAL COMMISSION							
Extraneous Election	311	20	20	20	20	20	-
GST Input Credits	173	80	80	80	90	90	-
Local Government Recoups	2,625	-	-	2,500	-	2,500	-
Sale of Rolls and Maps	17	20	20	20	20	20	-
Sundries	178	3	3	3	3	3	-
Total	3,304	123	123	2,623	133	2,633	-
TOTAL – PART 4	32,144	29,711	36,345	35,937	33,826	36,807	34,660
PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT							
REGIONAL DEVELOPMENT AND LANDS							
Funds provided by the Commonwealth							
Government	557	547	577	577	577	577	577
GST Input Credits	1,870	1,700	1,700	1,700	1,700	1,700	1,700
Other Receipts	334	200	200	-	-	-	-
Pastoral Leases	606	1,984	882	821	821	821	821
Proceeds from Rental Properties	1,930	2,323	1,912	2,812	2,816	2,824	2,834
Westlink Satellite Communication Service – User Fees and Charges	121	181	181	181	181	181	181
Total	5,418	6,935	5,452	6,091	6,095	6,103	6,113
TOTAL – PART 5	5,418	6,935	5,452	6,091	6,095	6,103	6,113
PART 6 - MINISTER FOR EDUCATION; TOURISM							
EDUCATION AND TRAINING							
Commonwealth Capital	50,387	49,074	82,331	59,217	72,518	73,751	74,679
Commonwealth Recurrent	381,635	376,257	478,545	500,523	528,171	584,253	578,764
Farm School Revenue	908	800	800	800	800	800	800
Fees - Agricultural Colleges	3,255	3,280	3,280	3,484	3,548	3,632	3,717
Fees - Other	6,999	6,690	7,708	7,918	7,886	8,093	8,306
Fees - Senior Colleges	3,803	3,789	3,789	3,917	4,051	4,188	4,330
Fees - Swimming Classes	487	544	544	490	544	544	544
GST Input Credits	68,082	89,128	70,839	68,888	69,576	70,271	70,976
GST Receipts on Sales	5,119	6,625	5,170	5,222	5,275	5,328	5,381
Physical Education Camp Schools Revenue	1,668	1,761	1,761	1,829	1,822	1,853	1,884
Proceeds from Commercial Activities of Institutions	25,512	19,100	31,487	31,600	32,600	33,600	34,600
Recoveries and Refunds - Teachers Salaries and Other	12,548	9,971	11,522	11,822	12,134	12,455	12,786
Refunds - Workers Compensation	8,875	6,800	9,141	9,415	9,698	9,989	10,289
Revenue - Other	9,318	13,143	11,371	11,485	11,817	12,158	12,539
Revenue - Other Capital	9,251	-	3,463	-	-	-	-
Total	587,847	586,962	721,751	716,610	760,440	820,915	819,595

NET APPROPRIATION DETERMINATIONS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EDUCATION SERVICES							
Commonwealth Specific Purpose Program – Aboriginal Education and Training Council.....	399	327	404	424	445	467	467
GST Input Credits.....	23,816	27,060	27,065	28,429	30,723	33,327	36,729
GST Receipts.....	77	20	20	20	20	20	20
Miscellaneous Revenue	109	280	120	120	120	120	120
Registration Fees	730	629	789	906	816	863	884
Total.....	25,131	28,316	28,398	29,899	32,124	34,797	38,220
TOTAL – PART 6	612,978	615,278	750,149	746,509	792,564	855,712	857,815
PART 7 - MINISTER FOR TRANSPORT; DISABILITY SERVICES							
TRANSPORT							
Boat Registration Fees	8,547	8,842	9,134	11,617	13,477	15,731	16,510
Marine Examinations.....	155	175	175	223	232	242	252
Motor Drivers	14,654	14,986	14,968	15,457	16,106	16,783	17,487
Motor Vehicles	15,869	21,538	21,975	21,407	22,306	23,242	24,219
Motor Vehicle Plates	9,675	11,473	11,036	13,294	13,852	14,434	15,040
Other Receipt.....	555	402	402	602	627	653	681
Proof of Age Card.....	304	243	261	308	321	335	349
Recoup for Services Provided.....	11,827	13,789	13,789	13,939	14,524	15,134	15,770
Temporary Permits	372	451	450	504	526	548	571
Total.....	61,958	71,899	72,190	77,351	81,971	87,102	90,879
TOTAL – PART 7	61,958	71,899	72,190	77,351	81,971	87,102	90,879
PART 8 - TREASURER; MINISTER FOR COMMERCE; SCIENCE AND INNOVATION; HOUSING AND WORKS							
TREASURY AND FINANCE							
Commonwealth Grants	28	-	578	778	-	-	-
Contract Services BMW	871,839	975,222	1,039,183	1,152,143	1,166,370	1,176,984	1,191,307
Fremantle Prison BMW	2,406	3,635	3,535	3,765	4,015	4,125	4,245
GST Input Credits.....	16,359	6,282	6,082	5,080	5,120	5,086	5,094
GST Receipts on Sales.....	109,011	109,425	119,007	131,431	132,346	133,380	135,442
Land Tax Liability Enquiry Fee.....	2,331	2,500	2,500	2,422	2,450	2,500	2,600
Other Receipts	453	3,376	3,084	2,322	8,284	8,234	8,113
Procurement Services	1,870	2,827	1,117	805	806	806	806
Revenues from Executive Vehicle Scheme	117	129	106	117	118	119	120
Shared Services Rendered	8,311	7,121	9,192	13,019	23,019	37,528	55,283
State Fleet Revenues.....	86,886	84,856	94,689	103,143	105,772	108,661	117,493
Total.....	1,099,611	1,195,373	1,279,073	1,415,025	1,448,300	1,477,423	1,520,503
ECONOMIC REGULATION AUTHORITY							
GST Input Credits.....	413	253	253	253	253	253	253
Other Receipts	316	80	80	80	50	50	50
Receipts from the Executive Vehicle Scheme	15	16	16	16	17	17	17
Recoups from Industry	1,381	2,653	2,653	3,080	3,111	3,111	3,111
Total.....	2,125	3,002	3,002	3,429	3,431	3,431	3,431

NET APPROPRIATION DETERMINATIONS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
OFFICE OF THE AUDITOR GENERAL							
GST Input Credits.....	348	110	110	110	110	110	350
GST Receipts on Sales.....	25	302	302	302	302	302	100
Other Receipts	25	20	20	20	20	20	21
Total.....	398	432	432	432	432	432	471
COMMERCE							
GST Inputs Credits	3,228	2,450	2,450	2,510	2,570	2,570	2,570
Proceeds from Departmental Fees and Charges.....	20,457	23,312	20,891	21,055	21,436	21,827	22,128
Proceeds from Departmental Miscellaneous.....	2,695	626	500	696	696	696	696
Proceeds from Sale of Goods.....	171	117	189	210	200	220	220
Proceeds from Services Provided	13,234	10,583	12,454	12,061	12,010	12,235	12,035
Total.....	39,785	37,088	36,484	36,532	36,912	37,548	37,649
REGISTRAR, WESTERN AUSTRALIAN INDUSTRIAL RELATIONS COMMISSION							
GST Input Credits.....	367	311	311	311	311	311	311
GST Receipts on Sales.....	18	3	3	3	3	3	3
Service Charges, Transcript and Award Sales and Other Receipts.....	231	80	80	80	80	80	80
Total.....	616	394	394	394	394	394	394
TOTAL – PART 8	1,142,535	1,236,289	1,319,385	1,455,812	1,489,469	1,519,228	1,562,448
PART 9 - MINISTER FOR POLICE; EMERGENCY SERVICES; ROAD SAFETY							
WESTERN AUSTRALIA POLICE							
Commonwealth contribution for Multi-Functional Police Facilities	7,000	13,000	13,000	-	-	-	-
Commonwealth-National Campaign Against Drug Abuse	146	146	-	-	-	-	-
Commonwealth-Police Recruit Training Program....	805	490	394	-	-	-	-
Departmental	24,858	16,191	20,791	24,240	25,374	24,513	23,278
GST Input Credits.....	21,287	18,523	18,523	18,523	18,523	18,523	18,523
GST Receipts on Sales.....	2,429	1,388	1,388	1,388	1,388	1,388	1,388
Licences.....	5,019	5,603	5,603	6,495	6,706	6,923	7,149
Other.....	382	1,550	1,842	1,319	1,319	1,319	1,319
Total.....	61,926	56,891	61,541	51,965	53,310	52,666	51,657
TOTAL – PART 9	61,926	56,891	61,541	51,965	53,310	52,666	51,657
PART 10 - MINISTER FOR SPORT AND RECREATION; RACING AND GAMING; MINISTER ASSISTING THE MINISTER FOR HEALTH							
SPORT AND RECREATION							
GST Input Credits.....	3,172	1,584	1,619	1,619	1,619	1,619	1,619
GST Receipts on Sales.....	1,727	490	455	455	455	455	455
Other Receipts	11,595	75	75	75	75	75	374
Proceeds from the Provision of Sport Development Services to Industry Bodies.....	1,291	278	272	272	272	272	272
Proceeds from the Provision of Sport Participation Services to the Commonwealth.....	868	800	806	864	864	864	864

NET APPROPRIATION DETERMINATIONS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Revenue Received for Provision of Accommodation and Recreation Programs	2,528	2,615	2,615	2,719	2,774	2,858	2,858
Total.....	21,181	5,842	5,842	6,004	6,059	6,143	6,442
RACING, GAMING AND LIQUOR							
GST Input Credits.....	275	155	155	155	155	155	155
GST Receipts on Sales.....	1	25	25	25	25	25	25
Liquor Fees Receipts	2,387	1,850	2,050	2,100	2,100	2,100	2,100
Other Receipts	-	7	7	7	7	7	7
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories.....	76	81	81	81	81	81	81
Provision of Services to the Racing and Gaming Industries.....	2,646	3,399	3,399	3,509	3,509	3,509	3,509
Total.....	5,385	5,517	5,717	5,877	5,877	5,877	5,877
TOTAL – PART 10	26,566	11,359	11,559	11,881	11,936	12,020	12,319
PART 11 - MINISTER FOR PLANNING; CULTURE AND THE ARTS							
PLANNING							
GST Input Credits.....	4,905	2,317	2,317	2,317	2,317	2,317	2,317
GST Receipts on Sales.....	12,711	10,982	10,982	10,982	10,982	10,982	10,982
Indian Ocean Territories	171	81	111	111	111	111	111
Jetty Licences	404	444	444	421	439	457	477
Other Revenue	2	44	44	46	46	47	47
Services Provided to Department of Regional Development and Lands.....	-	-	-	4,307	4,307	4,307	4,307
Services Provided to Department of Transport.....	-	-	-	37,465	37,465	37,465	37,465
Services Provided to Western Australia Planning Commission	13,990	18,804	20,109	19,637	20,272	20,758	21,455
Total.....	32,183	32,672	34,007	75,286	75,939	76,444	77,161
CULTURE AND THE ARTS							
GST Input Credits.....	7,289	4,964	4,964	4,964	4,964	4,964	4,964
GST Receipts on Sales.....	2,645	1,424	1,424	1,424	1,424	1,424	1,424
Rental Income from King Street Arts Centre.....	48	58	50	50	50	50	50
Total.....	9,982	6,446	6,438	6,438	6,438	6,438	6,438
TOTAL – PART 11	42,165	39,118	40,445	81,724	82,377	82,882	83,599
PART 12 - MINISTER FOR ENERGY; TRAINING							
OFFICE OF ENERGY							
Australian Greenhouse Building Rating Scheme.....	5	-	-	-	-	-	-
Contribution to Government Vehicle Scheme	12	15	15	15	15	15	15
Grants from Commonwealth (Renewable Remote Power Generation Program and Photovoltaic Rebate Program).....	11,594	10,000	10,102	10,307	10,000	6,000	7,000
GST Input Credits.....	(779)	356	356	358	358	358	358
Other Revenue	79	100	100	100	100	100	100
Recoup of Program Costs	190	230	230	230	230	230	230
Total.....	11,101	10,701	10,803	11,010	10,703	6,703	7,703
TOTAL – PART 12	11,101	10,701	10,803	11,010	10,703	6,703	7,703

NET APPROPRIATION DETERMINATIONS

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PART 13 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES							
ATTORNEY GENERAL							
Family Court Grant Received from the Commonwealth	13,256	13,360	13,863	13,892	13,978	14,252	14,531
GST Receipts from Australian Taxation Office.....	11,855	22,681	22,642	21,513	21,513	21,513	21,513
GST Receipts on Sales.....	3,136	1,300	1,300	1,300	1,300	1,300	1,300
Indian Ocean Territories Grant Received from the Commonwealth	177	230	220	235	243	243	243
Other Grants Received.....	18	67	-	-	-	-	-
Proceeds from District Court Fees	3,130	2,987	2,960	3,614	4,242	4,375	4,513
Proceeds from Family Court Fees.....	2,142	2,335	2,301	2,375	2,508	2,571	2,716
Proceeds from Fines Enforcement Registry Fees	17,376	14,928	16,635	17,759	17,961	18,171	18,389
Proceeds from Magistrates' Court Fees.....	8,106	7,869	8,147	8,803	9,643	9,997	10,366
Proceeds from Other Boards and Tribunals Fees.....	11	34	-	-	-	-	-
Proceeds from Other Departmental Revenue.....	940	159	298	261	267	285	303
Proceeds from Public Trustee Common Account Surplus Interest	809	1,738	1,738	1,220	870	870	870
Proceeds from Public Trustee Estate Fees	10,468	8,446	10,041	10,862	12,543	13,588	14,643
Proceeds from Recoup of Criminal Injury Awards...	1,220	1,347	1,347	1,471	1,532	1,594	1,660
Proceeds from Recoup of Legal Costs	2,020	700	700	400	400	400	400
Proceeds from Recoup of Other Costs	17,195	9,926	15,032	14,385	14,620	15,366	15,319
Proceeds from Recoup of Residential Tenancy Payments	1,817	2,438	2,113	2,074	2,158	2,247	2,339
Proceeds from Recoup of Salary Costs.....	1,983	861	653	1,576	1,613	1,659	1,707
Proceeds from Recoup of Workers Compensation Payments	262	204	180	180	180	180	180
Proceeds from Registry of Births, Deaths and Marriages Fees	7,380	6,705	7,099	7,026	7,141	7,194	7,239
Proceeds from Sheriff's Office Fees	111	157	157	156	162	169	175
Proceeds from State Administrative Tribunal Fees...	504	508	508	547	570	593	617
Proceeds from State Solicitor's Fees	2,537	3,150	3,158	3,158	3,158	3,158	3,158
Proceeds from Supreme Court Fees.....	6,535	6,846	6,843	7,848	8,650	8,963	9,289
Total.....	112,988	108,976	117,935	120,655	125,252	128,688	131,470
COMMISSIONER FOR EQUAL OPPORTUNITY							
GST Input Credits.....	124	61	61	61	61	61	61
GST Receipts on Sale	68	17	17	17	17	17	17
Other Grants Received.....	171	256	256	270	-	-	-
Proceeds from the Provision of Community Education Services	224	169	169	176	180	210	210
Proceeds from the Provision of Services to the Indian Ocean Territories.....	13	35	35	35	35	35	35
Total.....	600	538	538	559	293	323	323
OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS							
Contribution from the Confiscation Account.....	2,304	1,535	3,100	3,900	4650	4150	2600
GST Input Credits.....	658	619	619	627	627	627	627
GST Receipts on Sales.....	7	2	2	2	2	2	2
Miscellaneous Other Legal Receipts.....	88	225	150	150	150	150	150
Total.....	3,057	2,381	3,871	4,679	5429	4929	3379

NET APPROPRIATION DETERMINATIONS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
OFFICE OF THE INFORMATION COMMISSIONER							
GST Input Credits.....	37	12	40	40	40	40	40
Other Receipts	3	2	2	2	2	2	2
Receipts from the Executive Vehicle Scheme	1	2	2	2	2	2	2
Total.....	41	16	44	44	44	44	44
CORRECTIVE SERVICES							
GST Receipts from Australian Taxation Office.....	20,428	-	23,863	24,579	25,316	26,076	26,858
GST Receipts on Sales.....	3,182	-	3,277	3,375	3,477	3,581	3,688
Other Grants Received.....	1,078	631	1,030	366	369	374	374
Proceeds from Prison Canteen Sales.....	5,391	5,921	5,721	6,893	8,225	9,005	9,005
Proceeds from Recoup of CS and CS Contracts Costs from Department of the Attorney General....	15,662	-	13,067	13,204	13,447	13,839	14,214
Proceeds from Recoup of Other Costs	1,101	2,341	1,247	1,096	1,254	1,230	1,230
Proceeds from Recoup of Prisoner Telephone Calls	2,115	2,293	2,233	2,694	3,213	3,520	3,520
Proceeds from Recoup of Salary Costs.....	961	285	240	240	240	240	240
Proceeds from Recoup of Workers Compensation Payment.....	2,495	2,947	4,401	4,019	4,169	4,325	4,325
Proceeds from Sale of Industry Goods	2,426	2,383	3,164	2,822	2,940	3,064	3,064
Schools Assistance Grant Received from the Commonwealth	117	116	116	116	116	116	116
Total.....	54,956	16,917	58,359	59,404	62,766	65,370	66,634
OFFICE OF THE INSPECTOR OF CUSTODIAL SERVICES							
GST Inputs Credits	105	42	42	42	42	42	-
Other Receipts	167	2	5	5	5	5	-
Total.....	272	44	47	47	47	47	-
TOTAL – PART 13	171,914	128,872	180,794	185,388	193,831	199,401	201,850
PART 14 - MINISTER FOR CHILD PROTECTION; COMMUNITY SERVICES; SENIORS AND VOLUNTEERING; WOMEN'S INTERESTS							
CHILD PROTECTION							
Christmas / Cocos Island	394	418	250	261	270	282	292
Departmental Services	7,091	3,930	4,810	5,197	5,409	5,226	5,202
GST Input Credits.....	438	34	428	463	482	461	461
GST Receipts on Sales.....	14,210	16,780	16,156	16,278	17,351	17,958	17,958
National Affordable Housing Agreement - Homelessness	18,145	18,575	18,570	19,167	19,567	19,972	20,407
National Partnership Agreement - Homelessness	-	-	-	9,096	13,113	13,752	13,752
Unattached Refugee Children.....	6	5	5	5	5	5	5
Total.....	40,284	39,742	40,219	50,467	56,197	57,656	58,077
COMMUNITIES							
Child Care Licenses.....	-	-	-	706	-	-	706
Children's Services	77	368	368	375	382	389	397
Christmas / Cocos Island	-	-	238	248	257	268	278
Departmental Services	1,103	243	251	196	156	211	186
GST Input Credits.....	99	7	25	20	16	21	21
GST Receipts on Sales.....	1,593	2,312	2,214	2,834	1,947	1,723	1,723
National Youth Week	23	27	27	27	27	27	27

NET APPROPRIATION DETERMINATIONS

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Other Commonwealth Receipts	608	-	45	-	-	-	-
Total.....	3,503	2,957	3,168	4,406	2,785	2,639	3,338
TOTAL – PART 14	43,787	42,699	43,387	54,873	58,982	60,295	61,415
PART 15 - MINISTER FOR WATER; MENTAL HEALTH							
WATER							
Commonwealth Grants and Contributions.....	6,377	6,649	10,205	5,615	502	502	-
GST Receipts.....	5,692	1,936	2,750	2,750	2,750	2,750	2,750
Lease of Commercial Land and Buildings.....	80	160	227	227	227	227	227
Other Grants and Contributions	13,713	21,194	17,461	21,435	338	338	13
Other Receipts	1,049	5,430	1,830	1,834	1,834	1,834	1,834
Regulatory Fees – Receipts.....	2,205	2,999	55	55	55	55	55
Total.....	29,116	38,368	32,528	31,916	5,706	5,706	4,879
TOTAL – PART 15	29,116	38,368	32,528	31,916	5,706	5,706	4,879
PART 16 - MINISTER FOR LOCAL GOVERNMENT; HERITAGE; CITIZENSHIP AND MULTICULTURAL INTERESTS							
LOCAL GOVERNMENT							
Executive Vehicle Scheme and Other Miscellaneous Receipts.....	644	8	8	8	8	8	8
Funds Provided by the Commonwealth Government.....	188	-	-	-	-	-	-
GST Input Credits.....	640	1,000	1,000	1,000	1,000	1,000	1,000
Indian Oceans Territories Program	170	197	197	197	197	197	197
Total.....	1,642	1,205	1,205	1,205	1,205	1,205	1,205
NATIONAL TRUST OF AUSTRALIA (WA)							
Grants and Subsidies.....	741	350	1,780	290	302	302	302
GST Input Credits.....	124	-	-	-	-	-	-
GST Receipts.....	387	260	260	260	270	270	270
Interest Received	268	180	180	235	240	245	245
Other Receipts	5,584	350	350	850	884	899	890
User Fees and Charges.....	365	500	570	580	593	603	603
Total.....	7,469	1,640	3,140	2,215	2,289	2,319	2,310
TOTAL – PART 16	9,111	2,845	4,345	3,420	3,494	3,524	3,515
PART 17 - MINISTER FOR AGRICULTURE AND FOOD; FORESTRY; MINISTER ASSISTING THE MINISTER FOR EDUCATION							
AGRICULTURE AND FOOD							
Grants and Contributions from Commonwealth	65,660	52,241	45,266	55,266	55,266	55,266	55,266
Grants and Contributions from Non-Government Sources	44,368	42,742	32,587	30,104	34,604	34,604	34,604
GST Input Credits.....	21,878	11,073	11,073	11,073	11,073	11,073	11,073
Interest Received – Trusts.....	4,243	1,250	4,650	4,250	3,250	3,250	3,250
Miscellaneous Receipts	6,681	493	15,423	12,442	10,584	12,738	12,904

NET APPROPRIATION DETERMINATIONS

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Regulatory Fees	1,168	2,041	2,041	2,052	2,065	2,066	2,066
Sale of Goods and Services	9,535	10,312	11,312	11,466	11,536	11,614	11,664
Services Contracted by:							
- Agriculture Protection Board	5,912	5,146	6,600	6,111	5,527	5,508	5,574
- Agricultural Produce Commission	95	2,160	100	77	81	80	80
- Rural Business Development Corporation	972	4,063	1,319	620	286	281	281
Total.....	160,512	131,521	130,371	133,461	134,272	136,480	136,762
AGRICULTURE PROTECTION BOARD OF WESTERN AUSTRALIA							
Grants	219	-	167	150	150	150	150
Other Receipts	215	66	175	150	125	125	125
Regulatory Fees	3,179	4,052	3,984	4,014	4,044	4,074	4,107
Sale of Goods and Services	235	113	41	50	50	50	50
Total.....	3,848	4,231	4,367	4,364	4,369	4,399	4,432
RURAL BUSINESS DEVELOPMENT CORPORATION							
Commonwealth Grants	12,970	18,100	12,400	7,320	-	-	-
Interest	432	100	578	200	80	50	50
Other Receipts	-	-	37	-	-	-	-
Total.....	13,402	18,200	13,015	7,520	80	50	50
TOTAL – PART 17	177,762	153,952	147,753	145,345	138,721	140,929	141,244
PART 18 - MINISTER FOR ENVIRONMENT; YOUTH							
ENVIRONMENT AND CONSERVATION							
Grants and Subsidies.....	36,078	13,500	25,000	25,000	25,000	25,000	25,000
GST Input Credits.....	8,550	7,000	8,500	8,550	8,600	8,650	8,700
GST Receipts on Sales.....	5,390	3,700	5,400	5,500	5,600	5,700	5,800
Interest Received	3,882	2,698	3,698	3,708	3,718	3,728	3,738
Other Receipts	30,523	30,772	32,713	72,945	73,813	75,669	77,076
Proceeds from the Sale of Real Property	1,851	644	644	1,628	878	644	500
Receipts from Sale of Goods and Services	14,559	21,857	16,370	17,017	18,103	18,803	19,531
Regulatory Fees	15,315	15,084	16,130	16,835	17,569	18,332	19,125
Total.....	116,148	95,255	108,455	151,183	153,281	156,526	159,470
TOTAL – PART 18	116,148	95,255	108,455	151,183	153,281	156,526	159,470
GRAND TOTAL.....	2,810,718	2,772,964	3,085,887	3,302,480	3,381,921	3,509,649	3,582,945

CHAPTER 3

AGENCY INFORMATION IN SUPPORT OF THE ESTIMATES

Part 1 - 5

Further information pertaining to the changes to the 2009-10 Budget Statements can be found in the associated Reader's Guide to the 2009-10 Budget Statements which is available as a separate publication or can be accessed at the Department of Treasury and Finance's website: www.dtf.wa.gov.au

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Part 1

Parliament

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
49	Legislative Council			
	– Delivery of Services.....	11,624	12,360	13,308
	Total	11,624	12,360	13,308
56	Legislative Assembly			
	– Delivery of Services.....	17,364	19,458	19,634
	Total	17,364	19,458	19,634
63	Parliamentary Services			
	– Delivery of Services.....	11,704	12,232	12,516
	– Capital Appropriation	650	890	2,906
	Total	12,354	13,122	15,422
71	Parliamentary Commissioner for Administrative Investigations			
	– Delivery of Services.....	4,236	4,564	5,211
	– Capital Appropriation	198	198	-
	Total	4,434	4,762	5,211
	GRAND TOTAL			
	– Delivery of Services.....	44,928	48,614	50,669
	– Capital Appropriation	848	1,088	2,906
	Total.....	45,776	49,702	53,575

PARLIAMENT

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATION AND FORWARD ESTIMATES

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Legislative Council							
Item 1 Net amount appropriated to deliver services	3,446	3,556	3,616	3,802	3,931	4,005	4,124
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	7,989	8,068	8,744	9,506	9,933	10,391	10,703
Total appropriations provided to deliver services	11,435	11,624	12,360	13,308	13,864	14,396	14,827
Legislative Assembly							
Item 2 Net amount appropriated to deliver services	4,324	4,393	4,479	4,708	4,752	4,891	5,036
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	13,382	12,971	14,979	14,926	15,530	16,213	16,699
Total appropriations provided to deliver services	17,706	17,364	19,458	19,634	20,282	21,104	21,735
Parliamentary Services							
Item 3 Net amount appropriated to deliver services	11,546	11,704	12,232	12,516	12,920	13,224	13,583
Total appropriations provided to deliver services	11,546	11,704	12,232	12,516	12,920	13,224	13,583
Total Delivery of Services	40,687	40,692	44,050	45,458	47,066	48,724	50,145
CAPITAL							
Legislative Council							
Capital Contribution	1,907	-	-	-	-	-	-
Parliamentary Services							
Item 114 Capital Contribution	907	650	890	2,906	772	500	500
Total Capital Contribution	2,814	650	890	2,906	772	500	500
GRAND TOTAL	43,501	41,342	44,940	48,364	47,838	49,224	50,645

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LEGISLATIVE COUNCIL

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 1 Net amount appropriated to deliver services	3,446	3,556	3,616	3,802	3,931	4,005	4,124
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	7,989	8,068	8,744	9,506	9,933	10,391	10,703
Total appropriations provided to deliver services	11,435	11,624	12,360	13,308	13,864	14,396	14,827
CAPITAL							
Capital Appropriation	1,907	-	-	-	-	-	-
TOTAL APPROPRIATIONS	13,342	11,624	12,360	13,308	13,864	14,396	14,827
EXPENSES							
Total Cost of Services	16,023	15,993	16,750	17,855	18,518	19,151	19,582
Net Cost of Services ^(a)	16,013	15,993	16,678	17,855	18,518	19,151	19,582
CASH ASSETS ^(b)	487	365	475	485	496	508	508

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Legislative Council is not part of the State public service or an agency of Government.

The Legislative Council services the needs of Members of Parliament, irrespective of their potential affiliation through two specific roles that are undertaken to meet its single desired outcome.

Desired Outcome	Services
The Legislative Council Members' requirements are met.	1. Support the Chamber Operations of the Legislative Council 2. Support the Committees of the Legislative Council

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Support the Chamber Operations of the Legislative Council.....	695	656	693	721	750	780	811
2. Support the Committees of the Legislative Council.....	2,206	2,268	2,275	2,351	2,399	2,474	2,507
3. Other Services.....	5,073	5,001	5,038	5,277	5,436	5,506	5,561
4. Salaries and Allowances Act 1975.....	8,049	8,068	8,744	9,506	9,933	10,391	10,703
Total Cost of Services	16,023	15,993	16,750	17,855	18,518	19,151	19,582

Significant Issues Impacting the Agency

- Two additional Members of the Legislative Council commenced on 22 May 2009, increasing the membership of the House from 34 to 36 members.
- The Legislative Council, in conjunction with the other two Parliamentary Departments, will continue implementing an Electronic Document and Records Management System for the Parliament in the second half of 2009.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: The Legislative Council Members' requirements are met:					
Average Member rating for procedural advice – House	90.8%	85%	85%	85%	
Average Member rating for procedural advice – Committees	86.8%	85%	85%	85%	
Average Member rating for administrative support	85.4%	85%	85%	85%	
Proportion of Parliamentary documents produced and delivered within agreed timeframes established by the House	99.1%	100%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the Annual Report.

Services and Key Efficiency Indicators

1: Support the Chamber Operations of the Legislative Council ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(b)	\$'000 695	\$'000 656	\$'000 693	\$'000 721	
Less Income.....	-	-	-	-	
Net Cost of Service ^(b)	695	656	693	721	
Employees (Full Time Equivalents)	8	8	8	8	
Efficiency Indicators					
Average cost per Legislative Council Member per sitting day ^(c)	\$301	\$311	\$497	\$334	

- (a) This table excludes amounts provided under the *Salaries and Allowances Act 1975*, which includes costs associated with the administration of the offices of President, Chairman of Committees and Clerk, and costs allocated by the Parliamentary Services Department.
- (b) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (c) The number of sitting days varies from year to year. In particular, the House sits significantly less in a financial year during which a general election is conducted. In 2007-08, the Legislative Council sat for 68 days. In 2008-09 and 2009-10, the House is expected to sit for 41 days and 60 days respectively. On 22 May 2009, the number of members of the Legislative Council increases from 34 to 36 members.

2: Support the Committees of the Legislative Council ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(b)	\$'000 2,206	\$'000 2,268	\$'000 2,275	\$'000 2,351	
Less Income.....	-	-	-	-	
Net Cost of Service ^(b)	2,206	2,268	2,275	2,351	
Employees (Full Time Equivalents)	17	17	17	17	
Efficiency Indicators					
Average cost of providing procedural and administrative support to each Committee ^(c)	\$201	\$284	\$228	\$235	

- (a) This table excludes amounts provided under the *Salaries and Allowances Act 1975*, which includes costs associated with the administration of the offices of President, Chairman of Committees and Clerk, and costs allocated by the Parliamentary Services Department.
- (b) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (c) Costs have been calculated on an estimate of ten committees per annum for comparative purposes. It is acknowledged that the House establishes the number of committees and the Legislative Council incurs a fixed cost irrespective of the number of committees.

FINANCIAL STATEMENTS

Income Statement

Expenses

Member allowances (\$2.2 million in 2007-08) have been reclassified from Supplies and Services to Employee benefits from 2008-09.

The Committee Office fit-out asset has been transferred to Parliamentary Services Department (PSD) during 2008-09 at cost. The depreciation expense reported in 2007-08 has been recognised as income on disposal of this asset in 2008-09. Depreciation expense beyond 2007-08 has been reduced to reflect this transfer.

Balance Sheet

The Legislative Council received capital funding in 2007-08 for the fit-out of the new Committee Office building. As PSD is responsible for all building and facilities matters for the Parliament, this asset has been transferred to PSD during 2008-09, resulting in a significant reduction in the Other Non-current assets.

INCOME STATEMENT ^(a) (Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	8,263	8,491	11,345	12,125	12,699	13,227	13,619
Supplies and services	3,185	2,975	497	464	444	447	486
Accommodation	404	650	476	650	650	650	650
Depreciation and amortisation	79	3	3	3	3	3	3
Other expenses	4,363	4,404	4,429	4,613	4,722	4,824	4,824
TOTAL COST OF SERVICES.....	16,294	16,523	16,750	17,855	18,518	19,151	19,582
Income							
Other revenue	10	-	72	-	-	-	-
Total Income.....	10	-	72	-	-	-	-
NET COST OF SERVICES.....	16,284	16,523	16,678	17,855	18,518	19,151	19,582
INCOME FROM STATE GOVERNMENT							
Service appropriations	11,435	11,624	12,360	13,308	13,864	14,396	14,827
Resources received free of charge	4,336	4,369	4,369	4,547	4,654	4,755	4,755
Liabilities assumed by the Treasurer ^(d)	271	530	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	16,042	16,523	16,729	17,855	18,518	19,151	19,582
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(242)	-	51	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(242)	-	51	-	-	-	-

(a) Full audited financial statements are published in the Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 31, 31 and 32 respectively.

(d) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	462	334	441	441	441	441	441
Holding account receivables	-	-	-	-	-	-	3
Receivables	20	25	20	20	20	20	20
Other	3	-	3	3	3	3	3
Total current assets	485	359	464	464	464	464	467
NON-CURRENT ASSETS							
Holding account receivables	151	154	154	157	160	163	163
Property, plant and equipment	27	33	27	27	27	27	27
Restricted cash	25	31	34	44	55	67	67
Other	1,973	2,104	161	158	155	152	149
Total non-current assets	2,176	2,322	376	386	397	409	406
TOTAL ASSETS	2,661	2,681	840	850	861	873	873
CURRENT LIABILITIES							
Employee provisions	462	308	462	462	462	462	462
Payables	11	34	11	11	11	11	11
Other	116	29	125	135	146	158	158
Total current liabilities	589	371	598	608	619	631	631
NON-CURRENT LIABILITIES							
Employee provisions	124	140	124	124	124	124	124
Other	1	2	1	1	1	1	1
Total non-current liabilities	125	142	125	125	125	125	125
TOTAL LIABILITIES	714	513	723	733	744	756	756
EQUITY							
Contributed equity	1,907	1,907	26	26	26	26	26
Accumulated surplus/(deficit)	20	241	71	71	71	71	71
Reserves	20	20	20	20	20	20	20
Total equity	1,947	2,168	117	117	117	117	117
TOTAL LIABILITIES AND EQUITY	2,661	2,681	840	850	861	873	873

(a) Full audited financial statements are published in the Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	11,432	11,621	12,357	13,305	13,861	14,393	14,824
Capital appropriation	1,907	-	-	-	-	-	-
Net cash provided by State Government.....	13,339	11,621	12,357	13,305	13,861	14,393	14,824
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(7,840)	(7,917)	(11,336)	(12,080)	(12,653)	(13,180)	(13,572)
Supplies and services	(3,116)	(3,040)	(497)	(529)	(509)	(512)	(563)
Accommodation	(404)	(620)	(476)	(620)	(620)	(620)	(620)
Other payments	(294)	(96)	(121)	(127)	(129)	(130)	(130)
Receipts							
GST receipts.....	268	61	61	61	61	61	61
Other receipts	10	-	-	-	-	-	-
Net cash from operating activities.....	(11,376)	(11,612)	(12,369)	(13,295)	(13,850)	(14,381)	(14,824)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(1,844)	-	-	-	-	-	-
Net cash from investing activities.....	(1,844)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	119	9	(12)	10	11	12	-
Cash assets at the beginning of the reporting period	368	356	487	475	485	496	508
Cash assets at the end of the reporting period.....	487	365	475	485	496	508	508

(a) Full audited financial statements are published in the Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	16,294	16,523	16,750	17,855	18,518	19,151	19,582
Adjustment for Notional Superannuation.....	(271)	(530)	-	-	-	-	-
Adjusted Total Cost of Services	16,023	15,993	16,750	17,855	18,518	19,151	19,582

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the agency:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
GST Input Credits.....	268	61	61	61
TOTAL.....	268	61	61	61

The moneys received and retained are to be applied to the agency's services as specified in the Budget Statements.

LEGISLATIVE ASSEMBLY

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 2 Net amount appropriated to deliver services	4,324	4,393	4,479	4,708	4,752	4,891	5,036
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	13,382	12,971	14,979	14,926	15,530	16,213	16,699
Total appropriations provided to deliver services	17,706	17,364	19,458	19,634	20,282	21,104	21,735
TOTAL APPROPRIATIONS	17,706	17,364	19,458	19,634	20,282	21,104	21,735
EXPENSES							
Total Cost of Services.....	24,494	24,679	26,794	27,129	27,919	28,897	29,528
Net Cost of Services ^(a)	24,487	24,679	26,794	27,129	27,919	28,897	29,528
CASH ASSETS ^(b)	462	91	253	258	270	283	296

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Legislative Assembly is not part of the State Public Service or an agency of Government.

The Legislative Assembly services the needs of Members of Parliament, irrespective of their political affiliation through two specific service roles that are undertaken to meet its single desired outcome. In doing so, it supports a broad, high level goal that reflects a governance role for all Western Australians.

Desired Outcome	Services
Legislative Assembly Members' requirements are met.	1. Support the Operations of the Legislative Assembly 2. Promote Public Knowledge and Awareness of the Parliament

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Support the Operations of the Legislative Assembly	3,665	3,421	4,281	4,503	4,503	4,622	4,756
2. Promote Public Knowledge and Awareness of the Parliament.....	225	261	239	249	259	269	280
3. Other Services.....	7,269	8,026	7,295	7,451	7,627	7,793	7,793
4. Salaries and Allowances Act 1975	13,335	12,971	14,979	14,926	15,530	16,213	16,699
Total Cost of Services	24,494	24,679	26,794	27,129	27,919	28,897	29,528

Significant Issues Impacting the Agency

- Planning and implementation of the Bunbury Regional Parliament.
- Effective measures for providing training of and increased services to members.
- Implementation of broadcasting service for committee public hearings.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Legislative Assembly Members' requirements are met: ^(b)					
Average members' rating for advice.....	92.4%	90%	90%	90%	
Average members' rating for administrative support	90.8%	90%	90%	90%	
Average level of customer satisfaction with education services.....	96.9%	90%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the Annual Report.

(b) Assessment as satisfactory or better.

Services and Key Efficiency Indicators

1: Support the operations of the Legislative Assembly

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 3,665	\$'000 3,421	\$'000 4,281	\$'000 4,503	
Less Income	7	-	-	-	
Net Cost of Service ^(a)	3,658	3,421	4,281	4,503	
Employees (Full Time Equivalents)	27	27	28	28	
Efficiency Indicators					
Average Cost per Member of the Legislative Assembly	\$64,141	\$58,984	\$72,558	\$76,328	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

2: Promote public knowledge and awareness of the Parliament

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 225	\$'000 261	\$'000 239	\$'000 249	
Less Income	-	-	-	-	
Net Cost of Service ^(a)	225	261	239	249	
Employees (Full Time Equivalents)	4	4	4	4	
Efficiency Indicators					
Average Cost per Student/Member of the Public to Promote Knowledge and Awareness of the Work of the Parliament	\$14.31	\$14.00	\$15.90	\$13.50	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

ASSET INVESTMENT PROGRAM

The Legislative Assembly will complete its Minor Works program in 2008-09.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Minor Works	-	-	180	-	-	-	-
Total Cost of Asset Investment Program	-	-	180	-	-	-	-
FUNDED BY							
Internal Funds and Balances			180	-	-	-	-

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	12,859	13,322	17,095	17,752	18,453	19,261	19,833
Supplies and services	4,598	4,205	1,947	1,469	1,362	1,356	1,415
Accommodation	357	600	400	400	420	430	430
Depreciation and amortisation	31	32	32	32	32	32	32
Other expenses	7,291	7,320	7,320	7,476	7,652	7,818	7,818
TOTAL COST OF SERVICES.....	25,136	25,479	26,794	27,129	27,919	28,897	29,528
Income							
Other revenue	7	-	-	-	-	-	-
Total Income.....	7	-	-	-	-	-	-
NET COST OF SERVICES.....	25,129	25,479	26,794	27,129	27,919	28,897	29,528
INCOME FROM STATE GOVERNMENT							
Service appropriations	17,706	17,364	19,458	19,634	20,282	21,104	21,735
Resources received free of charge	7,269	7,295	7,295	7,451	7,627	7,793	7,793
Liabilities assumed by the Treasurer ^(d)	642	800	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	25,617	25,459	26,753	27,085	27,909	28,897	29,528
SURPLUS/(DEFICIENCY) FOR THE PERIOD	488	(20)	(41)	(44)	(10)	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	488	(20)	(41)	(44)	(10)	-	-

(a) Full audited financial statements are published in the Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 31, 32 and 32 respectively.

(d) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	439	58	220	214	214	214	227
Receivables	29	93	29	29	29	29	29
Other.....	5	83	13	13	13	13	13
Total current assets	473	234	262	256	256	256	269
NON-CURRENT ASSETS							
Holding account receivables	284	316	316	348	380	412	444
Property, plant and equipment	52	19	180	148	116	84	52
Restricted cash	23	33	33	44	56	69	69
Other.....	184	173	204	204	204	204	204
Total non-current assets	543	541	733	744	756	769	769
TOTAL ASSETS.....	1,016	775	995	1,000	1,012	1,025	1,038
CURRENT LIABILITIES							
Employee provisions.....	406	454	402	402	402	402	402
Payables	194	442	208	246	256	256	256
Other.....	18	33	28	39	51	64	77
Total current liabilities.....	618	929	638	687	709	722	735
NON-CURRENT LIABILITIES							
Employee provisions.....	78	50	78	78	78	78	78
Total non-current liabilities	78	50	78	78	78	78	78
TOTAL LIABILITIES.....	696	979	716	765	787	800	813
EQUITY							
Accumulated surplus/(deficit).....	279	(245)	238	194	184	184	184
Reserves	41	41	41	41	41	41	41
Total equity.....	320	(204)	279	235	225	225	225
TOTAL LIABILITIES AND EQUITY	1,016	775	995	1,000	1,012	1,025	1,038

(a) Full audited financial statements are published in the Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	17,674	17,332	19,426	19,602	20,250	21,072	21,703
Net cash provided by State Government.....	17,674	17,332	19,426	19,602	20,250	21,072	21,703
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(12,322)	(12,516)	(17,089)	(17,752)	(18,453)	(19,261)	(19,833)
Supplies and services	(4,652)	(4,224)	(1,941)	(1,425)	(1,345)	(1,348)	(1,407)
Accommodation	(357)	(600)	(400)	(400)	(420)	(430)	(430)
Other payments	(145)	(135)	(155)	(135)	(135)	(135)	(135)
Receipts							
GST receipts.....	130	115	130	115	115	115	115
Other receipts	7	-	-	-	-	-	-
Net cash from operating activities.....	(17,339)	(17,360)	(19,455)	(19,597)	(20,238)	(21,059)	(21,690)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(11)	-	(180)	-	-	-	-
Net cash from investing activities.....	(11)	-	(180)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	324	(28)	(209)	5	12	13	13
Cash assets at the beginning of the reporting period	138	119	462	253	258	270	283
Cash assets at the end of the reporting period.....	462	91	253	258	270	283	296

(a) Full audited financial statements are published in the Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	25,136	25,479	26,794	27,129	27,919	28,897	29,528
Adjustment for Notional Superannuation.....	(642)	(800)	-	-	-	-	-
Adjusted Total Cost of Services	24,494	24,679	26,794	27,129	27,919	28,897	29,528

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
GST Input Credits.....	130	115	130	115
Sale of Publications and Other Receipts	7	-	-	-
TOTAL	137	115	130	115

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PARLIAMENTARY SERVICES

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 3 Net amount appropriated to deliver services	11,546	11,704	12,232	12,516	12,920	13,224	13,583
Total appropriations provided to deliver services	11,546	11,704	12,232	12,516	12,920	13,224	13,583
CAPITAL							
Item 114 Capital Appropriation.....	907	650	890	2,906	772	500	500
TOTAL APPROPRIATIONS	12,453	12,354	13,122	15,422	13,692	13,724	14,083
EXPENSES							
Total Cost of Services.....	11,837	11,743	12,303	12,609	13,045	13,324	13,612
Net Cost of Services ^(a)	11,623	11,743	12,303	12,609	13,045	13,324	13,612
CASH ASSETS ^(b)	2,142	1,715	1,182	1,158	1,196	1,227	1,267

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Department is not part of the State public service or an agency of Government.

The Department provides apolitical ancillary services to Members of Parliament, Chamber Departments, Parliamentary staff and other users through two specific service roles that are undertaken to meet the Department's single desired outcome. In doing so, the Department supports a broad, high level goal that reflects its service provision role.

Desired Outcome	Services
Infrastructure, facilities, information and services that meet the needs of stakeholders.	1. Provision of Infrastructure and Facilities 2. Provision of Information and Services

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Provision of Infrastructure and Facilities	3,631	3,989	4,208	4,348	4,536	4,602	4,672
2. Provision of Information and Services	8,206	7,754	8,095	8,261	8,509	8,722	8,940
Total Cost of Services	11,837	11,743	12,303	12,609	13,045	13,324	13,612

Significant Issues Impacting the Agency

- Building maintenance backlog, refurbishment and infrastructure renewal for Parliament House/Reserve and Parliamentary annexes remain outstanding.
- Inadequate member and staff accommodation and insufficient meeting and function facilities for members remains unresolved.
- Increased expectations and utilisation of all parliamentary support services and managed facilities.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Infrastructure, facilities, information and services that meet the needs of stakeholders:					
Average Member rating of Infrastructure and Facilities	93.8%	90%	90%	90%	
Availability of Infrastructure and Facilities	99.5%	95%	95%	95%	
Average Member rating of Information and Services	96.3%	90%	90%	90%	
Availability of Information and Services	96.5%	95%	95%	95%	
Average Presiding Officer and Staff rating for Infrastructure, Facilities, Information and Services	95.3%	95%	95%	95%	

(a) Further detail in support of the key effectiveness indicators is provided in the Annual Report.

Services and Key Efficiency Indicators

1: Provision of Infrastructure and Facilities

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 3,631	\$'000 3,989	\$'000 4,208	\$'000 4,348	
Net Cost of Service ^(a)	3,631	3,989	4,208	4,348	
Employees (Full Time Equivalents)	20	20	20	20	
Efficiency Indicators					
Average Cost per Member of Parliament and Chamber Departments' Employee for Providing Infrastructure and Facilities	\$24,365	\$26,000	\$27,270	\$27,820	
Percentage of Variable Costs Expended to Maintain Parliament House Building and Grounds ^(b)	16%	21%	18%	20%	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

(b) Variable costs represent the Department's total recurrent funds less staffing costs, statutory charges and contractual obligations.

2: Provision of Information and Services

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 8,206	\$'000 7,754	\$'000 8,095	\$'000 8,261	
Less Income.....	214	-	-	-	
Net Cost of Service ^(a)	7,992	7,754	8,095	8,261	
Employees (Full Time Equivalents)	82	82	82	82	
Efficiency Indicators					
Average Cost per Member of Parliament and Chamber Departments'					
Employee for Providing Information and Services	\$34,919	\$50,000	\$37,780	\$33,370	1
Average Cost of Services per Sitting Day	\$40,209	\$50,000	\$46,200	\$40,600	2

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. This Efficiency Indicator was introduced in 2007-08. The 2008-09 Budget figure was published prior to the audit of the 2007-08 figures. The methodology for the calculation of the measure was amended during the audit to accurately reflect the total cost of services, and the revised methodology is reflected in the 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Budget Values.

This measure reports the average cost per member/employee for expenses incurred for non-sitting days. Costs that are not specific to sitting activities are averaged across all working days in the financial year and allocated to the two indicators in proportion to the number of sitting and non-sitting days. In 2008-09, the number of sitting days is estimated to be significantly lower due to the extended Election recess, resulting in a greater proportion of costs being allocated to the non-sitting measure. This will result in an increase in the average cost per member/employee.

2. This Efficiency Indicator was introduced in 2007-08. The 2008-09 Budget figure was published prior to the audit of the 2007-08 figures. The methodology for the calculation of the measure was amended during the audit to accurately reflect the total cost of services and the revised methodology is reflected in the 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Budget Values.

The number of sitting days in 2007-08 and estimated for 2008-09 and 2009-10 are 75, 49 and 75 respectively. The Parliament sets the schedule of sitting days and this may vary significantly from year to year, as is anticipated for 2008-09 due to the extended Election recess. Some sitting related expenses (including permanent staff and broadcasting and reporting overheads) are fixed costs that are not avoidable during recess periods. The average cost per sitting day will therefore increase where the number of sitting days is reduced.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Buildings, Refurbishments, Upgrades							
Capital Upgrades and Maintenance	1,912	1,412	454	500	-	-	-
Legislative Council Chamber Refurbishment	2,500	240	240	2,200	60	-	-
COMPLETED WORKS							
Buildings, Refurbishments, Upgrades							
Parliament House Service Lifts	150	150	150	-	-	-	-
Replacement of all Lifts Electronics and Motors	390	390	68	-	-	-	-
Furniture and Equipment - Furniture Replacement Program	284	284	24	-	-	-	-
Information and Communication Systems - Asset Replacement – Information Technology and Equipment.....	1,036	1,036	495	-	-	-	-
NEW WORKS							
Buildings, Refurbishments, Upgrades							
Infrastructure Maintenance Backlog.....	1,500	-	-	-	500	500	500
Information and Communication Systems Implementation Electronic Document Records Management System	418	-	-	206	212	-	-
Total Cost of Asset Investment Program	8,190	3,512	1,431	2,906	772	500	500
FUNDED BY							
Capital Appropriation			890	2,906	772	500	500
Internal Funds and Balances			541	-	-	-	-

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	7,254	7,617	7,896	8,123	8,461	8,699	8,945
Supplies and services	2,664	2,333	2,359	2,459	2,475	2,490	2,576
Accommodation	1,426	1,063	1,041	1,013	999	1,025	1,052
Depreciation and amortisation	470	700	962	984	1,080	1,080	1,009
Other expenses	36	45	45	30	30	30	30
TOTAL COST OF SERVICES.....	11,850	11,758	12,303	12,609	13,045	13,324	13,612
Income							
Other revenue	214	-	-	-	-	-	-
Total Income.....	214	-	-	-	-	-	-
NET COST OF SERVICES.....	11,636	11,758	12,303	12,609	13,045	13,324	13,612
INCOME FROM STATE GOVERNMENT							
Service appropriations	11,546	11,704	12,232	12,516	12,920	13,224	13,583
Liabilities assumed by the Treasurer ^(c)	13	15	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	11,559	11,719	12,232	12,516	12,920	13,224	13,583
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(77)	(39)	(71)	(93)	(125)	(100)	(29)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(77)	(39)	(71)	(93)	(125)	(100)	(29)

(a) Full audited financial statements are published in the Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 102, 102 and 102 respectively.

(d) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	2,079	1,635	1,094	1,048	1,063	1,070	1,110
Receivables	168	332	197	197	197	197	197
Other.....	81	104	51	51	51	51	51
Total current assets	2,328	2,071	1,342	1,296	1,311	1,318	1,358
NON-CURRENT ASSETS							
Holding account receivables	1,479	2,179	2,441	3,356	4,296	5,236	6,176
Property, plant and equipment	37,876	36,270	38,570	40,545	40,355	40,106	39,855
Intangibles	-	1	-	137	209	68	-
Restricted cash	63	80	88	110	133	157	157
Other.....	1,421	758	3,077	2,887	2,697	2,507	2,317
Total non-current assets	40,839	39,288	44,176	47,035	47,690	48,074	48,505
TOTAL ASSETS.....	43,167	41,359	45,518	48,331	49,001	49,392	49,863
CURRENT LIABILITIES							
Employee provisions.....	964	955	964	964	964	964	964
Payables	494	427	170	170	193	184	184
Other.....	48	27	48	48	48	48	48
Total current liabilities	1,506	1,409	1,182	1,182	1,205	1,196	1,196
NON-CURRENT LIABILITIES							
Employee provisions.....	308	262	283	283	283	283	283
Other.....	2	-	2	2	2	2	2
Total non-current liabilities	310	262	285	285	285	285	285
TOTAL LIABILITIES.....	1,816	1,671	1,467	1,467	1,490	1,481	1,481
EQUITY							
Contributed equity	9,954	10,604	12,725	15,631	16,403	16,903	17,403
Accumulated surplus/(deficit)	5,495	5,736	5,424	5,331	5,206	5,106	5,077
Reserves	25,902	23,348	25,902	25,902	25,902	25,902	25,902
Total equity.....	41,351	39,688	44,051	46,864	47,511	47,911	48,382
TOTAL LIABILITIES AND EQUITY.....	43,167	41,359	45,518	48,331	49,001	49,392	49,863

(a) Full audited financial statements are published in the Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	10,871	11,004	11,270	11,601	11,980	12,284	12,643
Capital appropriation	907	650	890	2,906	772	500	500
Holding account drawdowns	540	-	-	-	-	-	-
Net cash provided by State Government.....	12,318	11,654	12,160	14,507	12,752	12,784	13,143
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(7,166)	(7,604)	(7,920)	(8,113)	(8,451)	(8,689)	(8,935)
Supplies and services	(2,586)	(2,287)	(2,683)	(2,388)	(2,356)	(2,413)	(2,490)
Accommodation	(1,388)	(1,083)	(1,041)	(1,094)	(1,105)	(1,131)	(1,158)
Other payments	(560)	(505)	(520)	(505)	(505)	(495)	(495)
Receipts							
GST receipts.....	505	475	475	475	475	475	475
Other receipts	214	-	-	-	-	-	-
Net cash from operating activities.....	(10,981)	(11,004)	(11,689)	(11,625)	(11,942)	(12,253)	(12,603)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(1,012)	(650)	(1,431)	(2,906)	(772)	(500)	(500)
Net cash from investing activities.....	(1,012)	(650)	(1,431)	(2,906)	(772)	(500)	(500)
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	325	-	(960)	(24)	38	31	40
Cash assets at the beginning of the reporting period	1,817	1,715	2,142	1,182	1,158	1,196	1,227
Cash assets at the end of the reporting period.....	2,142	1,715	1,182	1,158	1,196	1,227	1,267

(a) Full audited financial statements are published in the Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	11,850	11,758	12,303	12,609	13,045	13,324	13,612
Adjustment for Notional Superannuation.....	(13)	(15)	-	-	-	-	-
Adjusted Total Cost of Services	11,837	11,743	12,303	12,609	13,045	13,324	13,612

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
GST Input Credits.....	505	475	475	475
Other Receipts.....	214	-	-	-
TOTAL.....	719	475	475	475

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PARLIAMENTARY COMMISSIONER FOR ADMINISTRATIVE INVESTIGATIONS

PART 1 - PARLIAMENT

DIVISION 2

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 4 Net amount appropriated to deliver services	3,251	3,743	4,067	4,675	4,728	4,748	4,899
Amount Authorised by Other Statutes - Parliamentary Commissioner Act 1971	476	493	497	536	552	567	584
Total appropriations provided to deliver services	3,727	4,236	4,564	5,211	5,280	5,315	5,483
CAPITAL							
Capital Appropriation	-	198	198	-	-	-	-
TOTAL APPROPRIATIONS	3,727	4,434	4,762	5,211	5,280	5,315	5,483
EXPENSES							
Total Cost of Services	4,208	4,780	5,288	5,913	5,982	6,017	6,185
Net Cost of Services ^(a)	3,536	4,262	4,649	5,274	5,343	5,378	5,546
CASH ASSETS ^(b)	625	147	603	617	631	645	659

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Other					
Implementation of child deaths review function and specialist investigation unit arising from recommendations in the Review Report: <i>Review of the Department for Community Development</i> (the Ford Report) ^(a)	238	133	164	196	229

(a) The increase from 2008-09 to 2009-10 is due to the introduction of the function mid 2008-09, with funding not required for the full year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct.	1. Resolving complaints about decision making of public authorities and improving the standard of public administration

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Resolving complaints about decision making of public authorities and improving the standard of public administration	4,208	4,780	5,288	5,913	5,982	6,017	6,185
Total Cost of Services	4,208	4,780	5,288	5,913	5,982	6,017	6,185

Significant Issues Impacting the Agency

Complaint resolution

- It is expected that the Ombudsman will receive over 1,000 complaints and over 4,000 telephone enquiries from members of the public this year. The quality and efficiency of complaint handling has been improved in 2008-09 resulting in:
 - an anticipated 68 per cent reduction in the number of allegations older than 12 months and an anticipated 44 per cent reduction in the average age of open allegations; and
 - development of customised processes for expeditious and effective handling of complaints from overseas students under the *National Code of Practice for Registration Authorities and Providers of Education and Training to Overseas Students 2007*.
- Initiatives to further improve the timeliness, consistency and quality of Ombudsman complaint resolution will continue in 2009-10.

Improved public administration

- There is renewed focus on the Ombudsman's role in improving public administration including the:
 - establishment of a specialist Administrative Improvement Unit in the Ombudsman's office to improve public administration, including through major investigations of systemic issues; and
 - publications and products to raise awareness of, and assist public authorities in, good decision making and practices.

Awareness and accessibility

- Strategies are being implemented to raise awareness of, and accessibility to, the Ombudsman through:
 - the Ombudsman's Regional Awareness and Accessibility Program, which commenced in 2008-09 and focuses on regional and Indigenous Western Australians; and
 - implementation of a communications strategy in 2009-10 to enhance communication with the Parliament, the public and public authorities.

Collaboration with other agencies

- The Ombudsman is working to provide a consistent message to public authorities and use resources efficiently by continuing to work collaboratively with other Ombudsman offices in Australia and overseas and with other accountability agencies, including the agencies that constitute the Integrity Coordinating Group and the four agencies collocated with the Ombudsman's office.

Additional functions

- Structure and processes are continuing to be improved to enable the cost effective handling of a range of functions undertaken by the Ombudsman under other jurisdictions including:
 - handling complaints and working with educational institutions in the development of complaint handling procedures under the *National Code of Practice for Registration Authorities and Providers of Education and Training to Overseas Students 2007*;
 - performing the duties of Principal Inspector and Inspectors under the *Telecommunications (Interception) Western Australia Act 1996*;
 - operating as the Western Australian Energy Ombudsman under a service agreement with the Board of Energy Industry Ombudsman (Western Australia) Limited;
 - handling complaints from the Indian Ocean Territories under a service agreement with the Commonwealth; and
 - working towards implementation of the child deaths review function (subject to the passing of the Parliamentary Commissioner Amendment Bill 2009).

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct:					
Of allegations where the Ombudsman made recommendations to improve practices or procedures, percentage of recommendations accepted by agencies	100%	95%	100%	100%	
Number of improvements to practices or procedures as a result of Ombudsman action	34	25	30	40	1

(a) Further detail in support of the key effectiveness indicators is provided in the Annual Report.

Explanation of Significant Movements

(Notes)

1. It is anticipated that there will be an increase in recommendations and improvements made in 2008-09 as a result of a reinvigorated administrative improvement program, which includes reviews and investigations initiated by the Ombudsman into key issues affecting the sector as a whole and the implementation of the child deaths review function.

Services and Key Efficiency Indicators

1: Resolving complaints about decision making of public authorities and improving the standard of public administration

Investigating and resolving complaints from members of the public about Western Australian public authorities and improving the standard of public administration by identifying and investigating concerns that affect the broader community, making recommendations for improvement and identifying and promoting good decision making and practices.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 4,208	\$'000 4,780	\$'000 5,288	\$'000 5,913	1
Less Income	672	518	639	639	2
Net Cost of Service ^(a)	3,536	4,262	4,649	5,274	
Employees (Full Time Equivalents) ^(b)	40	48	46	52	
Efficiency Indicators					
Percentage of Allegations Finalised Within Three Months	78%	75%	78%	80%	
Percentage of Allegations Finalised Within 12 Months	95%	95%	95%	95%	
Percentage of Allegations on Hand at 30 June Less Than Three Months Old	51%	50%	50%	50%	
Percentage of Allegations on Hand at 30 June Less Than 12 Months Old	85%	86%	85%	85%	
Average Cost per Finalised Allegation	\$2,941	\$3,095	\$2,750	\$2,860	3

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

(b) For the child deaths review function, there has been an associated increase in FTEs of two budgeted FTEs and one Estimated Actual FTE in 2008-09 and seven FTEs for the full year in 2009-10.

Explanation of Significant Movements

(Notes)

1. The increase in total cost of services is primarily due to:
 - i: increased funding to cover the costs of establishing the child deaths review function and a small investigative unit to implement the recommendations in the Review Report: *Review of the Department for Community Development* (the Ford Report); and
 - ii: an increase in costs for the Energy Ombudsman, which has been offset by a corresponding increase in revenue as part of full cost recovery.

For the child deaths review function partial funding was provided in 2008-09 due to a midyear implementation and full funding has been provided from 2009-10 onwards.

2. The increase in Estimated Actual income in 2008-09 compared to the Budget for 2008-09 is due to increased recoup of costs for the Energy Ombudsman Scheme, which is based on full cost recovery.
3. The decrease in average cost per complaint finalised is primarily due to increased efficiency in complaint handling, which has resulted in an increase in the number of allegations finalised in 2008-09 while maintaining similar resources for the complaint handling function. Some funding for 2008-09 has been used for the Administrative Improvement Unit, the Telecommunications Interception function and to prepare for the implementation of the child deaths review function. To enable comparative costs with the previous year, the costs of these units and functions have not been included in the calculation for the 2008-09 figure.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Child Death Review Function							
Case Management System	150	150	150	-	-	-	-
Computer and Office Equipment	48	48	48	-	-	-	-
Computer Hardware and Software - 2008-09 Program	55	55	55	-	-	-	-
Furniture and Equipment - 2008-09 Program	29	29	29	-	-	-	-
NEW WORKS							
Asset Replacement							
2011-12 Program	80	-	-	-	-	80	-
2012-13 Program	142	-	-	-	-	-	142
Computer Hardware and Software							
2009-10 Program	62	-	-	62	-	-	-
2010-11 Program	24	-	-	-	24	-	-
Furniture and Equipment							
2009-10 Program	5	-	-	5	-	-	-
2010-11 Program	18	-	-	-	18	-	-
Total Cost of Asset Investment Program	613	282	282	67	42	80	142
FUNDED BY							
Capital Appropriation			198	-	-	-	-
Drawdowns from the Holding Account			84	67	42	80	142

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	3,154	3,671	4,038	4,487	4,629	4,634	4,760
Supplies and services	543	310	371	463	476	491	509
Accommodation	513	599	610	729	729	744	765
Depreciation and amortisation	117	142	149	113	25	24	22
Other expenses	63	75	120	121	123	124	129
TOTAL COST OF SERVICES	4,390	4,797	5,288	5,913	5,982	6,017	6,185
Income							
Grants and subsidies	-	18	-	-	-	-	-
Other revenue	672	500	639	639	639	639	639
Total Income	672	518	639	639	639	639	639
NET COST OF SERVICES	3,718	4,279	4,649	5,274	5,343	5,378	5,546
INCOME FROM STATE GOVERNMENT							
Service appropriations	3,727	4,236	4,564	5,211	5,280	5,315	5,483
Resources received free of charge	63	26	63	63	63	63	63
Liabilities assumed by the Treasurer ^(d)	182	17	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	3,972	4,279	4,627	5,274	5,343	5,378	5,546
SURPLUS/(DEFICIENCY) FOR THE PERIOD	254	-	(22)	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	254	-	(22)	-	-	-	-

(a) Full audited financial statements are published in the Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 40, 46 and 52 respectively.

(d) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	594	110	558	558	558	558	558
Restricted cash	-	20	-	-	-	-	-
Holding account receivables	143	127	67	42	80	142	-
Receivables	336	232	-	-	-	-	-
Total current assets	1,073	489	625	600	638	700	558
NON-CURRENT ASSETS							
Holding account receivables	600	753	1,033	1,248	1,337	1,226	1,255
Property, plant and equipment	46	220	196	261	281	358	512
Intangibles	158	143	182	71	65	64	64
Restricted cash	31	17	45	59	73	87	101
Other	621	609	580	580	583	563	529
Total non-current assets	1,456	1,742	2,036	2,219	2,339	2,298	2,461
TOTAL ASSETS	2,529	2,231	2,661	2,819	2,977	2,998	3,019
CURRENT LIABILITIES							
Employee provisions	635	706	818	883	888	893	898
Payables	243	82	-	-	-	-	-
Other	137	37	45	59	73	87	101
Total current liabilities	1,015	825	863	942	961	980	999
NON-CURRENT LIABILITIES							
Employee provisions	175	289	284	363	502	504	506
Other	1	1	-	-	-	-	-
Total non-current liabilities	176	290	284	363	502	504	506
TOTAL LIABILITIES	1,191	1,115	1,147	1,305	1,463	1,484	1,505
EQUITY							
Contributed equity	732	930	930	930	930	930	930
Accumulated surplus/(deficit)	606	181	584	584	584	584	584
Reserves	-	5	-	-	-	-	-
Total equity	1,338	1,116	1,514	1,514	1,514	1,514	1,514
TOTAL LIABILITIES AND EQUITY	2,529	2,231	2,661	2,819	2,977	2,998	3,019

(a) Full audited financial statements are published in the Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	3,346	3,956	4,123	4,954	5,111	5,284	5,454
Capital appropriation	-	198	198	-	-	-	-
Holding account drawdowns	403	143	84	67	42	80	142
Net cash provided by State Government.....	3,749	4,297	4,405	5,021	5,153	5,364	5,596
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(2,801)	(3,501)	(3,725)	(4,329)	(4,471)	(4,613)	(4,739)
Supplies and services	(424)	(310)	(659)	(400)	(413)	(428)	(446)
Accommodation.....	(512)	(599)	(610)	(729)	(729)	(744)	(765)
Other payments	(231)	(121)	(214)	(209)	(211)	(212)	(217)
Receipts							
Grants and subsidies	-	18	-	-	-	-	-
GST receipts.....	91	56	125	88	88	88	88
Other receipts	739	500	938	639	639	639	639
Net cash from operating activities.....	(3,138)	(3,957)	(4,145)	(4,940)	(5,097)	(5,270)	(5,440)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(529)	(341)	(282)	(67)	(42)	(80)	(142)
Net cash from investing activities.....	(529)	(341)	(282)	(67)	(42)	(80)	(142)
NET INCREASE/(DECREASE) IN CASH HELD	82	(1)	(22)	14	14	14	14
Cash assets at the beginning of the reporting period	543	148	625	603	617	631	645
Cash assets at the end of the reporting period.....	625	147	603	617	631	645	659

(a) Full audited financial statements are published in the Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	4,390	4,797	5,288	5,913	5,982	6,017	6,185
Adjustment for Notional Superannuation.....	(182)	(17)	-	-	-	-	-
Adjusted Total Cost of Services	4,208	4,780	5,288	5,913	5,982	6,017	6,185

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
GST Input Credits.....	91	56	125	88
Ombudsman Services for Commonwealth Territories.....	-	18	-	-
User Fees and Charges.....	739	500	938	639
TOTAL.....	830	574	1,063	727

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

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Part 2

Premier; Minister for State Development

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
83	Premier and Cabinet			
	– Delivery of Services.....	105,170	112,269	105,163
	Total	105,170	112,269	105,163
97	Public Sector Commission			
	– Delivery of Services.....	16,876	17,449	21,150
	Total	16,876	17,449	21,150
108	Corruption and Crime Commission			
	– Delivery of Services.....	27,403	27,589	27,500
	– Capital Appropriation	1,200	300	2,248
	Total	28,603	27,889	29,748
119	Governor's Establishment			
	– Delivery of Services.....	3,518	4,073	4,217
	Total	3,518	4,073	4,217
128	Office of the Public Sector Standards Commissioner			
	– Delivery of Services.....	4,476	4,585	4,799
	Total	4,476	4,585	4,799
137	Parliamentary Inspector of the Corruption and Crime Commission			
	– Delivery of Services.....	249	149	458
	Total	249	149	458
143	Salaries and Allowances Tribunal			
	– Delivery of Services.....	585	593	582
	Total	585	593	582

Part 2

Premier; Minister for State Development

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
149	State Development			
	– Delivery of Services.....	31,844	35,903	45,783
	– Administered Grants, Subsidies and Other Transfer Payments	24,363	21,534	53,595
	Total	56,207	57,437	99,378
	GRAND TOTAL			
	– Delivery of Services.....	190,121	202,212	209,244
	– Administered Grants, Subsidies and Other Transfer Payments	24,363	21,534	53,595
	– Capital Appropriation	1,200	317	2,248
	Total.....	215,684	203,063	265,087

PREMIER AND CABINET

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT

DIVISION 3

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 5 Net amount appropriated to deliver services	107,101	103,453	110,543	103,375	97,580	103,647	99,475
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	1,520	1,717	1,726	1,788	1,852	1,920	1,920
Total appropriations provided to deliver services	108,621	105,170	112,269	105,163	99,432	105,567	101,395
CAPITAL							
Capital Appropriation	655	-	-	-	-	-	-
TOTAL APPROPRIATIONS	109,276	105,170	112,269	105,163	99,432	105,567	101,395
EXPENSES							
Total Cost of Services	131,721	134,287	137,901	129,199	116,504	124,454	123,929
Net Cost of Services ^(a)	109,448	106,317	114,723	107,531	77,187	78,353	77,295
CASH ASSETS ^(b)	26,464	10,257	17,912	17,260	41,416	70,194	94,807

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Reduction in Ministerial Office Staffing	(2,050)	(4,100)	(4,100)	(4,100)	(4,100)
Reduction in Policy Office and Government Media Office Staffing	(670)	(1,340)	(1,340)	(1,340)	(1,340)
Media, and Marketing, Advertising and Consultants Savings	(456)	(912)	(912)	(912)	(912)
Albany Anzac Peace Park Contribution	433	-	-	-	-
Freedom of Information Audit	200	-	-	-	-
3% Efficiency Dividend					
Management of Vacancy Profile	(682)	(1,491)	(1,241)	(1,275)	(1,244)
Management of Operational Expenditure	(1,115)	(2,279)	(2,192)	(2,258)	(2,258)
Total Savings	(1,797)	(3,770)	(3,433)	(3,533)	(3,502)

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Other					
Research Assistance for Independent Members of Parliament.....	165	300	300	300	300
Victorian Bushfires Appeal Donation	1,000	-	-	-	-
Closure of Ravensthorpe Nickel Mine Operations	3,000	2,000	-	-	-
Sir Charles Court Memorial Statue	500	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

Responsible Minister	Service/s
Premier; Minister for State Development.	1. Support for the Premier as Head of Government 2. Management of Matters of State 3. Management of Policy 4. Parliamentary, Statutory and Legislative Publishing Service 5. Management of the Constitutional Centre Programs
Minister for Police; Emergency Services; Road Safety	6. Support for the Implementation of the State's Road Safety Initiatives

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The Premier's requirements and those of the Cabinet are met.	1. Support for the Premier as Head of Government 2. Management of Matters of State 3. Management of Policy
	A secure, confidential and time critical printing and publishing service for Parliament and Government.	4. Parliamentary, Statutory and Legislative Publishing Service
	Increased level of community awareness of the Western Australian and Commonwealth Constitutions, and the Australian Federal system of Government.	5. Management of the Constitutional Centre Programs
	Reducing the number of fatalities in Western Australia through the implementation of Road Safety programs.	6. Support for the Implementation of the State's Road Safety Initiatives

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Support for the Premier as Head of Government	11,644	12,562	12,388	11,338	11,691	11,651	11,511
2. Management of Matters of State	78,430	78,722	87,478	75,464	77,162	78,284	77,244
3. Management of Policy	10,331	12,384	13,190	10,666	8,988	9,601	9,341
4. Parliamentary, Statutory and Legislative Publishing Service	2,615	3,000	3,093	3,050	3,546	3,685	3,774
5. Management of the Constitutional Centre Programs	1,259	1,074	1,121	1,016	1,061	1,063	1,046
6. Support for the Implementation of the State's Road Safety Initiatives ^(a)	27,442	26,545	20,631	27,665	14,056	20,170	21,013
Total Cost of Services	131,721	134,287	137,901	129,199	116,504	124,454	123,929

(a) The reduction from the 2009-10 Budget Estimate of \$27.7 million to \$14.1 million in 2010-11 is the result of a \$10.0 million reduction in grants and \$3.6 million reduction in supplies and services.

Significant Issues Impacting the Agency

- The election of a new State Government resulted in new policy directions and priorities, including reform to deliver a more efficient and streamlined public sector. The appointment of a Public Sector Commissioner, independent of the Department of the Premier and Cabinet led to changes in the structure and function of the Department. Effective governance arrangements for cross-agency policy matters have been strengthened through restructure of the Department of the Premier and Cabinet as the central coordinating agency. State development, infrastructure and economic policy are being strengthened to more effectively support the Premier and Cabinet, and analysis of trends and research findings will identify emerging policy issues and inform development of options for consideration. The focus of policy development includes alternative service delivery models, population growth in regions, anticipated demand for government services, streamlining processes and minimising red tape, and employment and training issues.
- The global economic downturn has affected levels of interest and investment in Western Australia's resources and mining sector. Investment facilitation is critical to ensuring the State's growth, and requires Western Australia to remain globally and nationally competitive. It also has implications for approvals processes for major resource, industrial and infrastructure projects, as well as land and housing development in urban and regional Western Australia. Support and implementation of the Nation Building and Jobs Plan in Western Australia will ensure investment of over \$3 billion for rapid delivery of construction projects in social housing, schools and transport, stimulate the local economy and progress the State's longer term reform priorities. Coordination across Government will support delivery throughout Western Australia of new and upgraded infrastructure in the areas of education, social housing, road safety, energy efficiency and community infrastructure, providing a boost to the State's construction industry and local economies. Approvals processes will be streamlined and simplified through the provision of executive support and advice to the State Government on introduction of legislative reforms, implementation of administrative measures and options for simplification of approvals for major developments, Native Title, heritage and the environment. Overseas investors and potential skilled migrants and students are seeking re-assurance about conditions in Australia. Exports will be promoted to a wider range of markets to make up for those that have been lost and as part of diversification and risk reduction. The Overseas Offices will maximise opportunities to promote Western Australia as an investment destination, a place to visit, study and work, and a source of mineral, agricultural, manufactured products and services.
- The impact of the global financial crisis on the local job market requires government agencies to work collaboratively with community agencies to be responsive to the needs of Western Australian families and individuals. Service delivery will need to be increasingly innovative and collaborative, engaging the community sector and delivering effective and efficient services to people in hardship at the community level. Leading a sustained, coordinated and strategic effort across government will progress implementation of Western Australian initiatives that focus on labour market programs for young people, and employment support services for people who have been retrenched or are facing the risk of unemployment. Working with businesses, the not-for-profit sector and government agencies will support coordination of rapid-response, place-based support services for communities in crisis across Western Australia, such as that provided for Ravensthorpe and Hopetoun.

- The COAG work on Indigenous reform has presented a unique opportunity for the Australian and Western Australian Governments to work together to 'close the gap' in outcomes between Indigenous and non-Indigenous Western Australians. Working within a broader State strategic approach across a number of reform priorities and associated National Partnerships, support to agencies and advocacy with the Commonwealth will ensure that unique Western Australian circumstances are addressed in the implementation of improvements to housing in remote Indigenous communities. Policy advice and support to line agencies will ensure a cohesive strategy and sustained and collective effort to 'close the gap' and improve services to Indigenous communities in health, education and training, family and community safety, housing, access to Government services and community governance.
- The COAG Reform Agenda has shifted to a focus on implementation, following an intensive period of negotiation which culminated in the State signing a new Inter-Governmental Agreement on Federal Financial Relations and related new partnerships and agreements. The challenge for Western Australia now shifts to maintaining the spirit of the reforms by countering onerous implementation requirements and reducing duplication, whilst also maximising opportunities to progress the State's own policy and reform priorities. Providing policy support and advice to Government and agencies, and coordinating a whole-of-Government position on COAG reform implementation will ensure that Western Australian priorities are progressed and the State is able to make the best use of available funding.
- The Minister for Road Safety tabled the Towards Zero Strategy on 19 March 2009. The Government will be guided by the Towards Zero Strategy and focus its road safety resources to reduce Western Australia's unacceptably high level of road trauma.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: The Premier's requirements and those of Cabinet are met:					
The extent to which the needs of the Premier and Cabinet are met by services provided by the Department of the Premier and Cabinet ^(b)	3.1	3.2	3.2	3.2	
The extent of the community's preparedness to cope with the consequences of a terrorism attack or other significant emergency	n/a	n/a	48.6	n/a	1
Outcome: A secure, confidential and time critical printing and publishing service for Parliament and Government:					
Proportion of Parliamentary documents produced and delivered within agreed timeframes established by each House of Parliament	100%	100%	100%	100%	
Proportion of documents produced and released in accordance with security and confidentiality requirements	100%	100%	100%	100%	
Outcome: Increased level of community awareness of the Western Australian and Commonwealth Constitutions, and the Australian Federal system of government:					
Percentage growth in Constitutional Centre customer numbers compared with previous year	7.61%	7%	-17%	14.29%	2
Percentage increase in use of electronic information provided on the Constitutional Centre web page	13.34%	0%	-4%	0%	3

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Reducing the number of fatalities in Western Australia through the implementation of Road Safety programs:					
Deaths from road crashes per 100,000 estimated residential population.....	11.16	9.6	9.6	9.7	
Police reported hospital admissions due to road crashes per 100,000 population	122	134	132	132	
Hospital admissions due to road crashes per 100,000 population	168	173	166	168	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Value point along a continuum that ranges from one indicating 'well below expectations' to five indicating 'well above expectations'.

Explanation of Significant Movements

(Notes)

1. Data published by ABS in May 2008 has been used to establish the baseline for an index providing an indication of the community's preparedness to cope with the consequences of a terrorism attack or other significant emergency. Five key elements surveyed by ABS have been included in the index. The next survey is scheduled for October 2010 and it is anticipated that those results will be reported in May 2011.
2. Visitor numbers in 2008-09 are substantially lower than projected, due in part to lower participation in the Constitutional Centre's Royal Show program, and a significant reduction in both metropolitan and regional school participation in Constitutional Centre programs.
3. The number of visits by people accessing and downloading data from the Constitutional Centre's website is expected to substantially exceed the 2008-09 target of 750,000, however no further increase in the number of visits is projected for 2009-10.

Services and Key Efficiency Indicators

1: Support for the Premier as Head of Government

The Department provides administrative support and advice responsive to the Premier's requirements as Head of Government. This service also includes the promotion of Western Australia's interests overseas and communicating Government policies and activities.

	2007-08 Actual ^(b)	2008-09 Budget ^(b)	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 11,644	\$'000 12,562	\$'000 12,388	\$'000 11,338	
Less Income.....	471	19	44	19	
Net Cost of Service ^(a)	11,173	12,543	12,344	11,319	
Employees (Full Time Equivalents)	70	71	67	70	
Efficiency Indicators					
Cost of Services Provided to Support the Premier ^(c)	3,511	4,054	3,763	3,729	
Average Cost of Representing Western Australia Interests Overseas (per Region).....	1,642	1,632	1,573	1,470	
Average Cost of Media and Communication Services Provided to each Minister (including the Premier) ^(c)	214	241	195	188	

(a) May include adjustments for changes in accounting policy and functional responsibilities.

(b) 2007-08 Actual and 2008-09 Budget key efficiency indicators have been recast for comparative purposes using historic data to adjust for the transfer of functions to the Public Sector Commission, and transfer of the Development Approvals Coordination function to the Department of State Development during 2008-09. The key efficiency indicators previously reported in the 2007-08 annual report and the 2008-09 budget statements have increased by the reallocation of corporate service and executive support overheads previously allocated to the functions transferred. However,

given the transfer of additional support resources from DPC to the Commission that are not able to be completely factored into this recasting, the prior period data may not be fully comparable.

- (c) Ministerial officers are engaged to assist the Premier as the political office holder. Ministerial officer contracts include an entitlement to an end of contract payment when the contract ceases. This takes place when the political office holder ceases to hold office, or on the day fixed for the return of the writ for the General Election for the Legislative Assembly, or when a major reconstitution of the Ministry takes place and ministerial officers with an expectation of employment to the next election become surplus. End of contract benefits of \$595,000 paid in 2008-09 are excluded from these efficiency indicators.

2: Management of Matters of State

The Department provides a range of services on behalf of the Premier including:

- support for the functions of executive government;
- administration of entitlements for Members and former Members of Parliament;
- support for ministerial offices and the leaders of the opposition parties;
- management of the State occasions and official visits program;
- provision of emergency management advice and support to the Premier, Ministers and Government agencies, and whole-of-government management and coordination of significant security incidents and emergencies.

This output also includes the corporate services functions provided to the Public Sector Commission, the Office of the Public Sector Standards Commissioner, the Parliamentary Commissioner for Administrative Investigations and the Department of Treasury and Finance.

	2007-08 Actual ^(b)	2008-09 Budget ^(b)	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 78,430	\$'000 78,722	\$'000 87,478	\$'000 75,464	
Less Income.....	1,412	375	617	278	
Net Cost of Service ^(a)	77,018	78,347	86,861	75,186	
Employees (Full Time Equivalents)	527	529	506	483	1
Efficiency Indicators ^(c)					
Average Operating Cost per Ministerial Office (including the Leaders of the Opposition) ^(d)	1,792	1981	1,918	1,647	2
Average Cost of Administration Provided for each Ministerial Office (including the Leaders of the Opposition)	618	601	582	581	
Average Entitlement Cost per Member of Parliament ^(e)	297	311	337	295	
Average Cost of Administration per Member of Parliament	16	15	15	18	3
Average Cost of Providing an Executive Government Service	21	21	30	25	4
Average Cost of Initiative and Program Undertaken to Address Terrorism and Other Significant Emergencies ^(f)	115	166	113	140	5

- (a) May include adjustments for changes in accounting policy and functional responsibilities.
- (b) 2007-08 Actual and 2008-09 Budget key efficiency indicators have been recast for comparative purposes using historic data to adjust for the transfer of functions to the Public Sector Commission, and transfer of the Development Approvals Coordination function to the Department of State Development during 2008-09. The key efficiency indicators previously reported in the 2007-08 Annual Report and the 2008-09 Budget Statements have increased by the reallocation of corporate service and executive support overheads previously allocated to the functions transferred. However, given the transfer of additional support resources from DPC to the Commission that are not able to be completely factored into this recasting, the prior period data may not be fully comparable.
- (c) The expenses of support provided to Inquiries and Community Service Obligations of \$935,611 in 2007-08 Actual, \$318,918 in 2008-09 Budget, \$320,675 in 2008-09 Estimated Actual and \$250,331 in 2009-10 Budget Target; community service grants and donations of \$4,853,186 in 2007-08 Actual, \$809,000 in 2008-09 Budget, \$2,230,000 in 2008-09 Estimated Actual and \$537,000 in 2009-10 Target; and Corporate Services provided free of charge to external agencies of \$1,339,518 in 2007-08 Actual, \$968,712 in 2008-09 Budget, \$1,538,475 in 2008-09 Estimated Actual and \$1,387,026 in 2009-10 Budget Target included for convenience in the overall cost of service for Management of Matters of State, are excluded from the reported key efficiency indicators as they are not considered to be a cost of service delivery.
- (d) Ministerial officers are engaged to assist the Premier as the political office holder. Ministerial officer contracts include an entitlement to an end of contract payment when the contract ceases. This takes place when the political office holder ceases to hold office, or on the day fixed for the return of the writ for the General Election for the Legislative Assembly, or when a major reconstitution of the Ministry takes place and ministerial officers with an expectation of employment to the next election become surplus. End of contract benefits of \$1,538,582 paid in 2008-09 are excluded from this efficiency indicator.
- (e) Electorate officer employment agreements include an entitlement to an end of contract payment. This entitlement occurs when employment ceases on the day of a General Election because the Member ceases to be a Member, and for the Legislative Council, in May when new Members take up their seats. End of contract benefits of \$705,459 paid in 2008-09 and projected end of contract benefits of \$303,711 for Legislative Council Electorate Officers are excluded from this efficiency indicator.
- (f) Grants of \$120,721 in 2007-08 Actual, \$125,000 in 2008-09 Budget, \$352,084 in 2008-09 Estimated Actual and \$225,000 in 2009-10 Budget Target have been excluded from the expenditure used to derive this indicator as they are not considered to be a cost of service delivery.

Explanation of Significant Movements

(Notes)

1. The reduction in the FTEs between 2008-09 Estimated Actual and 2009-10 Budget Target shows the full year effect of the Government's reduction in staffing in Ministerial Offices.
2. The movement in the average operating cost per Ministerial Office between 2008-09 Estimated Actual and 2009-10 Budget Target is the full year effect of the reduction in appropriation provided for Ministerial Offices, and the Government's 3% Efficiency Dividend.
3. The movement in the average cost of administration per Member of Parliament between 2008-09 Estimated Actual and 2009-10 Budget Target is principally the full year effect of the additional funding provided for Research Assistance for Independent Members of Parliament.
4. The movement in the average cost of providing an executive government service between 2008-09 Estimated Actual and 2009-10 Budget Target is the result of the lesser number of services (protocol events and Executive Council Meetings in a General Election year), which is partially offset by the full year effect of the 3% Efficiency Dividend. The number of services provided is projected to return to normal levels in 2009-10.
5. The movement in the average cost of initiative and program undertaken to address terrorism and other significant emergencies between 2008-09 Estimated Actual and 2009-10 Budget Target is the result of accrual movements and a marginal reduction in the number of initiatives and programs projected for 2009-10, partially offset by the full year effect of the 3% Efficiency Dividend.

3: Management of Policy

The Department provides advice to and co-ordination for the Premier and Cabinet on key policy matters to ensure an effective government-wide perspective in social, environmental, economic, regional and sustainability policy areas, and advice on whole-of-government positions on federal reform, treaties, defence and other matters raised through the Council of Australian Governments and the Council for the Australian Federation, whilst managing and coordinating the Western Australian Government input into intergovernmental negotiations. The Department also provides support for the functions of Cabinet and Parliament.

	2007-08 Actual ^(b)	2008-09 Budget ^(b)	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 10,331	\$'000 12,384	\$'000 13,190	\$'000 10,666	
Less Income	1,085	576	415	336	
Net Cost of Service ^(a)	9,246	11,808	12,775	10,330	
Employees (Full Time Equivalents)	73	75	53	57	
Efficiency Indicators					
Average Cost per Hour of Policy Advice, Development and Coordination ^{(c) (d)}	\$150	\$184	\$158	\$135	1
Average Cost of Providing an Executive Government Service ^(e)	\$13,049	\$13,201	\$18,420	\$17,028	2

- May include adjustments for changes in accounting policy and functional responsibilities.
- 2007-08 actual and 2008-09 budget key efficiency indicators have been recast for comparative purposes using historic data to adjust for the transfer of functions to the Public Sector Commission, and transfer of the Development Approvals Coordination function to the Department of State Development during 2008-09. The key efficiency indicators previously reported in the 2007-08 Annual Report and the 2008-09 Budget Statements have increased by the reallocation of corporate service and executive support overheads previously allocated to the functions transferred. However, given the transfer of additional support resources from DPC to the Commission that are not able to be completely factored into this recasting, the prior period data may not be fully comparable.
- Ministerial officers are engaged to assist the Premier as the political office holder. Ministerial officer contracts include an entitlement to an end of contract payment when the contract ceases. This takes place when the political office holder ceases to hold office, or on the day fixed for the return of the writ for the General Election for the Legislative Assembly, or when a major reconstitution of the Ministry takes place and ministerial officers with an expectation of employment to the next election become surplus. End of contract benefits of \$513,610 paid in 2008-09 have been excluded from this efficiency indicator.
- Grants of \$555,373 in 2007-08 Actual, \$168,000 in 2008-09 Budget, \$3,179,000 in 2008-09 Estimated Actual and \$2,174,000 in 2009-10 Budget Target have been excluded from the expense reported in this indicator as they are not considered to be a cost of service delivery.
- An Executive Government Service is a Parliamentary sitting day or Cabinet meeting supported by officers of the Cabinet and Policy division.

Explanation of Significant Movements

(Notes)

1. The movement in the average cost of providing policy advice, development and coordination between 2008-09 Budget and 2008-09 Estimated Actual is the outcome of a reduction in appropriation and the 3% Efficiency Dividend to the Policy Division in 2008-09, and between 2008-09 Estimated Actual and 2009-10 Budget Target, it is the full year effect of these reductions in appropriation.
2. The movement in the average cost of providing an executive government service between 2008-09 Estimated Actual and 2009-10 Target is the result of the lesser number of services (Parliamentary Sitting Days and Cabinet meetings supported) in a general election year, partially offset by the full year effect of the 3% Efficiency Dividend. The number of services provided is projected to return to more usual levels in 2009-10.

4: Parliamentary, Statutory and Legislative Publishing Service

Through the State Law Publisher, the Department provides a secure, confidential and time critical printing and publishing service to meet the needs of Parliament and Government.

	2007-08 Actual ^(b)	2008-09 Budget ^(b)	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 2,615	\$'000 3,000	\$'000 3,093	\$'000 3,050	
Less Income.....	2,816	2,897	2,331	2,639	
Net Cost of Service ^(a)	(201)	103	762	411	
Employees (Full Time Equivalents)	20	19	19	20	
Efficiency Indicators					
Average Cost per Printing Image Produced	\$0.09	\$0.11	\$0.16	\$0.13	1
Average Cost of Publications Sold	\$11.45	\$12.00	\$15.10	\$15.50	

- (a) May include adjustments for changes in accounting policy and functional responsibilities.
- (b) 2007-08 Actual and 2008-09 Budget key efficiency indicators have been recast for comparative purposes using historic data to adjust for the transfer of functions to the Public Sector Commission, and transfer of the Development Approvals Coordination function to the Department of State Development during 2008-09. The key efficiency indicators previously reported in the 2007-08 Annual Report and the 2008-09 Budget Statements have increased by the reallocation of corporate service and executive support overheads previously allocated to the functions transferred. However, given the transfer of additional support resources from DPC to the Commission that are not able to be completely factored into this recasting, the prior period data may not be fully comparable.

Explanation of Significant Movements

(Notes)

1. The movement between 2008-09 Estimated Actual and 2009-10 Budget Target is due to the 20 per cent increase in the number of print images projected for 2009-10. The lower number of print images produced in 2008-09 is partially due to a reduction in legislation in an election year, and a downturn in sales of publications. It is anticipated that the number of print images will return to more usual levels in 2009-10 as the new Government pursues its legislative program.

5: Management of the Constitutional Centre Programs

The Government is committed to helping educate the community on the Western Australian and Commonwealth Constitutions and the Federal system of government through the provision of exhibitions and programs at the Constitutional Centre.

	2007-08 Actual ^(b)	2008-09 Budget ^(b)	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 1,259	\$'000 1,074	\$'000 1,121	\$'000 1,016	
Less Income.....	83	45	47	45	
Net Cost of Service ^(a)	1,176	1,029	1,074	971	
Employees (Full Time Equivalents)	8	9	7	7	
Efficiency Indicators					
Average Cost per Customer of the Constitutional Centre ^(c)	\$12.08	\$12.81	\$16.48	\$12.69	1

- (a) May include adjustments for changes in accounting policy and functional responsibilities.
- (b) 2007-08 Actual and 2008-09 Budget key efficiency indicators have been recast for comparative purposes using historic data to adjust for the transfer of functions to the Public Sector Commission, and transfer of the Development Approvals Coordination function to the Department of State Development during 2008-09. The key efficiency indicators previously reported in the 2007-08 Annual Report and the 2008-09 Budget Statements have increased by the reallocation of corporate service and executive support overheads previously allocated to the functions transferred. However, given the transfer of additional support resources from DPC to the Commission that are not able to be completely factored into this recasting, the prior period data may not be fully comparable.
- (c) Grants of \$270,000 in 2007-08 Actual, \$50,000 in 2008-09 Budget and \$50,000 in 2008-09 Estimated Actual have been excluded from the expenditure used to derive this indicator as they are not considered to be a cost of service delivery.

Explanation of Significant Movements

(Notes)

- The movement between 2008-09 Estimated Actual and 2009-10 Budget Target is the result of a 19 per cent reduction in the number of visitors to the Constitutional Centre, the program conducted at the Royal Show and the number of participants in Regional Education programs. Recent attendance data indicates that visitor attendances are likely to return to more usual levels in 2009-10.

6: Support for the Implementation of the State's Road Safety Initiatives (Minister for Police; Emergency Services; Road Safety)

Support is provided to the Road Safety Council to undertake implementation, monitoring and evaluation of the State's road safety initiatives.

	2007-08 Actual ^(b)	2008-09 Budget ^(b)	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 27,442	\$'000 26,545	\$'000 20,631	\$'000 27,665	
Less Income.....	16,406	24,058	19,724	18,351	
Net Cost of Service ^(a)	11,036	2,487	907	9,314	
Employees (Full Time Equivalents)	24	25	27	28	
Efficiency Indicators					
Average Cost of Awareness-Raising Campaigns ^(c)	614	410	147	404	1
Average Cost of Road Safety Initiatives ^(c)	563	746	680	908	2
Average Cost per FTE for Support Services to the Road Safety Council.	190	152	198	183	3

- (a) May include adjustments for changes in accounting policy and functional responsibilities.
- (b) 2007-08 Actual and 2008-09 Budget key efficiency indicators have been recast for comparative purposes using historic data to adjust for the transfer of functions to the Public Sector Commission, and transfer of the Development Approvals Coordination function to the Department of State

Development during 2008-09. The key efficiency indicators previously reported in the 2007-08 Annual Report and the 2008-09 Budget Statements have increased by the reallocation of corporate service and executive support overheads previously allocated to the functions transferred. However, given the transfer of additional support resources from DPC to the Commission that are not able to be completely factored into this recasting, the prior period data may not be fully comparable.

- (c) Grants of \$15,212,616 in 2007-08 Actual, \$14,000,000 in 2008-09 Budget, \$13,601,198 in 2008-09 Estimated Actual and \$16,000,000 in 2009-10 Budget Target have been excluded from the expenditure used to derive this indicator as they are not considered to be a cost of service delivery.

Explanation of Significant Movements

(Notes)

1. The movement in the average cost of awareness-raising campaigns between 2008-09 Estimated Actual and 2009-10 Budget Target is the result of substantially lower than planned expenditure in 2008-09. The early General Election and associated Caretaker arrangements delayed the approval and conduct of some planned campaigns. Some campaign expenditures were deferred while the previous and new Government policy objectives for advertising and media spend were clarified.
2. The movement in the average cost of road safety initiatives between 2008-09 Estimated Actual and 2009-10 Budget Target is the result of substantially lower than planned expenditure in 2008-09. The early General Election and associated Caretaker arrangements delayed tendering for some initiatives and some developmental programs were delayed by capacity constraints in collaborating agencies.
3. The movement in the average cost per FTE for support services to the Road Safety Council between 2008-09 Estimated Actual and 2009-10 Budget Target is in part the full year effect of the 3% efficiency dividend and other advertising and media and marketing savings in accordance with Government policy, and a marginal reduction in expenditure projected for this indicator in 2009-10.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement/Upgrade							
Computer Hardware and Software – 2008-09 Program	581	581	581	-	-	-	-
Electorate Offices - Redistribution							
2008-09 One Vote One Value – Fit-outs – Part A	550	550	550	-	-	-	-
Electorate Offices Equipment Upgrade – 2008-09							
Program	225	225	225	-	-	-	-
Partitioning and Accommodation – 2008-09 Program	300	300	300	-	-	-	-
State Law Publisher – 2007-08 Program - Docutech							
Printers	1,450	1,450	1,450	-	-	-	-
NEW WORKS							
Asset Replacement/Upgrade							
Computer Hardware and Software							
2009-10 Program	602	-	-	602	-	-	-
2010-11 Program	651	-	-	-	651	-	-
2011-12 Program	671	-	-	-	-	671	-
Electorate Offices - Redistribution							
2009-10 One Vote One Value – Fit-outs - Part B	800	-	-	800	-	-	-
Electorate Offices Equipment Upgrade							
2009-10 Program	290	-	-	290	-	-	-
2010-11 Program	1,090	-	-	-	1,090	-	-
2011-12 Program	290	-	-	-	-	290	-
Partitioning and Accommodation							
2009-10 Program	300	-	-	300	-	-	-
2010-11 Program	318	-	-	-	318	-	-
2011-12 Program	328	-	-	-	-	328	-
Total Cost of Asset Investment Program	8,446	3,106	3,106	1,992	2,059	1,289	-
FUNDED BY							
Drawdowns from the Holding Account			3,106	1,992	2,059	1,289	-

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	65,639	56,426	70,625	62,698	65,971	67,203	67,151
Grants and subsidies ^(d)	21,012	15,152	19,412	18,936	6,837	6,837	5,837
Supplies and services	27,823	43,181	28,867	28,665	24,679	31,304	32,083
Accommodation	14,300	16,480	16,059	15,747	16,202	16,220	16,217
Depreciation and amortisation	2,370	2,938	2,834	3,039	2,705	2,778	2,529
Other expenses	577	110	104	114	110	112	112
TOTAL COST OF SERVICES.....	131,721	134,287	137,901	129,199	116,504	124,454	123,929
Income							
Sale of goods and services	2,369	2,894	2,965	2,627	2,735	2,849	2,967
Regulatory fees and fines	14,252	19,750	14,200	14,200	31,800	38,500	38,700
Grants and subsidies	1,547	536	513	434	434	434	434
Other revenue	4,105	4,790	5,500	4,407	4,348	4,318	4,533
Total Income.....	22,273	27,970	23,178	21,668	39,317	46,101	46,634
NET COST OF SERVICES.....	109,448	106,317	114,723	107,531	77,187	78,353	77,295
INCOME FROM STATE GOVERNMENT							
Service appropriations	108,621	105,170	112,269	105,163	99,432	105,567	101,395
Resources received free of charge	832	562	562	562	562	562	562
Liabilities assumed by the Treasurer ^(e)	(957)	340	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	108,496	106,072	112,831	105,725	99,994	106,129	101,957
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(952)	(245)	(1,892)	(1,806)	22,807	27,776	24,662
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(952)	(245)	(1,892)	(1,806)	22,807	27,776	24,662

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Budget Estimate are 722, 679 and 664 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Community Grants.....	4,974	934	2,582	762	663	663	663
Constitutional Centre	270	50	50	-	-	-	-
Office of Road Safety	15,213	14,000	13,601	16,000	6,000	6,000	5,000
Policy Office	555	168	3,179	2,174	174	174	174
TOTAL.....	21,012	15,152	19,412	18,936	6,837	6,837	5,837

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	8,652	5,130	8,334	7,724	7,593	11,595	11,870
Restricted cash	17,252	4,177	8,739	8,439	32,513	57,075	81,200
Holding account receivables	3,106	1,225	1,992	2,059	1,289	-	-
Receivables	3,080	2,860	2,857	2,795	2,690	2,679	2,643
Other.....	494	1,296	638	464	551	508	530
Total current assets	32,584	14,688	22,560	21,481	44,636	71,857	96,243
NON-CURRENT ASSETS							
Holding account receivables	13,995	18,482	14,837	17,336	19,400	23,305	26,995
Property, plant and equipment	1,375	4,193	2,728	2,521	3,054	2,140	144
Intangibles.....	8	48	2	-	-	-	-
Restricted cash	560	950	852	1,110	1,323	1,537	1,750
Other.....	4,884	3,195	3,795	2,957	1,778	1,202	670
Total non-current assets	20,822	26,868	22,214	23,924	25,555	28,184	29,559
TOTAL ASSETS.....	53,406	41,556	44,774	45,405	70,191	100,041	125,802
CURRENT LIABILITIES							
Employee provisions.....	10,892	10,935	9,403	10,600	10,998	11,813	12,652
Payables	11,712	5,074	5,490	6,066	7,132	7,788	7,434
Other.....	1,991	623	2,255	2,501	2,714	2,927	3,140
Total current liabilities.....	24,595	16,632	17,148	19,167	20,844	22,528	23,226
NON-CURRENT LIABILITIES							
Employee provisions.....	3,036	4,594	3,743	4,161	4,463	4,853	5,254
Total non-current liabilities	3,036	4,594	3,743	4,161	4,463	4,853	5,254
TOTAL LIABILITIES.....	27,631	21,226	20,891	23,328	25,307	27,381	28,480
EQUITY							
Contributed equity	2,434	2,993	1,053	1,053	1,053	1,053	1,053
Accumulated surplus/(deficit)	26,436	19,956	25,925	24,119	46,926	74,702	99,364
Reserves	(3,782)	(2,619)	(3,782)	(3,782)	(3,782)	(3,782)	(3,782)
Other.....	687	-	687	687	687	687	687
Total equity.....	25,775	20,330	23,883	22,077	44,884	72,660	97,322
TOTAL LIABILITIES AND EQUITY	53,406	41,556	44,774	45,405	70,191	100,041	125,802

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	103,894	99,909	109,435	100,605	96,079	101,662	97,704
Capital appropriation	655	-	-	-	-	-	-
Holding account drawdowns	2,920	3,139	3,106	1,992	2,059	1,289	-
Net cash provided by State Government.....	107,469	103,048	112,541	102,597	98,138	102,951	97,704
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(64,328)	(54,932)	(70,895)	(60,846)	(65,063)	(65,793)	(65,706)
Grants and subsidies	(12,254)	(15,152)	(27,886)	(19,090)	(6,871)	(6,870)	(5,870)
Supplies and services	(28,155)	(41,474)	(25,937)	(27,195)	(23,105)	(30,009)	(31,838)
Accommodation.....	(13,916)	(16,390)	(15,999)	(15,747)	(16,202)	(16,219)	(16,216)
Other payments	(10,688)	(9,076)	(9,583)	(9,399)	(7,889)	(7,872)	(7,085)
Receipts							
Regulatory fees and fines.....	14,252	19,750	14,200	14,200	31,800	38,500	38,700
Grants and subsidies	1,162	536	513	434	434	434	434
Sale of goods and services	3,314	2,894	2,512	2,627	2,735	2,849	2,967
GST receipts.....	7,470	8,986	10,260	9,310	7,910	7,769	6,995
Other receipts	4,001	4,693	4,828	4,449	4,328	4,327	4,528
Net cash from operating activities.....	(99,142)	(100,165)	(117,987)	(101,257)	(71,923)	(72,884)	(73,091)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(2,762)	(3,139)	(3,106)	(1,992)	(2,059)	(1,289)	-
Proceeds from sale of non-current assets	28	-	-	-	-	-	-
Net cash from investing activities.....	(2,734)	(3,139)	(3,106)	(1,992)	(2,059)	(1,289)	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(1,000)	-	-	-	-	-	-
Proceeds from borrowings	1,000	-	-	-	-	-	-
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	5,593	(256)	(8,552)	(652)	24,156	28,778	24,613
Cash assets at the beginning of the reporting period	21,047	10,513	26,464	17,912	17,260	41,416	70,194
Net cash transferred to/from other agencies.....	(176)	-	-	-	-	-	-
Cash assets at the end of the reporting period.....	26,464	10,257	17,912	17,260	41,416	70,194	94,807

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
GST Input Credits.....	5,993	5,696	5,545	5,313
GST Receipts on Sales.....	663	475	475	454
Other Receipts.....	2,917	1,029	1,626	683
State Law Publisher	2,037	2,894	2,512	2,627
TOTAL.....	11,610	10,094	10,158	9,077

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PUBLIC SECTOR COMMISSION

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT

DIVISION 4

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 6 Net amount appropriated to deliver services	20,931	16,876	17,051	20,742	17,675	15,330	15,485
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975 ^(a)	-	-	398	408	422	434	446
Total appropriations provided to deliver services	20,931	16,876	17,449	21,150	18,097	15,764	15,931
TOTAL APPROPRIATIONS	20,931	16,876	17,449	21,150	18,097	15,764	15,931
EXPENSES							
Total Cost of Services	20,985	17,767	19,100	22,403	20,034	17,668	17,736
Net Cost of Services ^(b)	19,427	16,957	18,150	20,763	18,257	15,887	15,950
CASH ASSETS ^(c)	1,116	131	1,133	1,661	1,657	1,668	1,678

(a) \$398,000 is the full year equivalent of the Actual amount of \$232,000 in 2008-09.

(b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(c) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual ^(a) \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Public Sector Commissioner Salary and Allowances	232	408	422	434	446
3% Efficiency Dividend					
Management of Vacancy Profile	(150)	(320)	(290)	(299)	(299)
Management of Operational Expenditure	(77)	(160)	(146)	(150)	(150)
Total Savings	(227)	(480)	(436)	(449)	(449)

(a) The amount shown against 2008-09 Estimated Actual has been adjusted for consistency with the data used to provide full year financial information.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	An independent and professional public sector serving the community of Western Australia.	1. Advice and Assistance 2. Public Sector Reform 3. Professional Development and Training

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Advice and Assistance	10,511	7,619	8,323	9,595	8,256	8,160	8,195
2. Public Sector Reform.....	5,237	4,699	5,404	5,508	5,810	5,835	5,861
3. Professional Development and Training	5,237	5,449	5,373	7,300	5,968	3,673	3,680
Total Cost of Services	20,985	17,767	19,100	22,403	20,034	17,668	17,736

Significant Issues Impacting the Agency

- Community expectations of the public sector in terms of performance, accountability, probity and transparency are increasing. The Commission will work to ensure an enabling regulatory regime and a strong accountability agenda for the sector, focusing its advice to Government and support to Chief Executive Officers (CEO) and agencies in the following areas:
 - developing and implementing a consistent governance and accountability regime;
 - examining the interface between the *Public Sector Management Act 1994* and other legislation that impacts on government decision-making and accountability to remove duplication;
 - amending the *Public Sector Management Act 1994* and associated subsidiary instruments to streamline processes and to introduce efficiencies, particularly in relation to the management of discipline in the sector;
 - increasing the level of support, advice and resources on accountability issues, as well as continuing to provide or facilitate training in accountability and ethical decision making to employees;
 - advise Government on a process of structural consolidation, which will involve public service departments, Western Australian statutory authorities, public corporations and boards and committees; and
 - enhancing the operation of Government Boards and Committees, particularly in relation to governance and accountability requirements; for example, the Commission has recently implemented the *Good Governance for Boards and Committees* online resource.
- In line with the *Government Accountability and Public Sector Management* policy, legislation is being developed to regulate the conduct of lobbyists in Western Australia.

- Between 2006 and 2026, Western Australia's population is projected to increase by 30 per cent. During this period, the population's demographic profile is also expected to change. The projected change includes a 16 per cent decrease in the proportion of youth and a 66.9 per cent increase in the proportion of people aged 65 and over. This has implications for the public sector workforce, as well as the nature of public services required in the future. The demographic of the public sector workforce is also changing; almost 50 per cent is aged 45 years or over, and nearly 20 per cent are 55 years or over. Significant pressures are being faced in attracting, retaining and replacing qualified and experienced personnel. Whilst the global financial crisis will reduce the impact of this in the short-term, it is likely that these issues will resurface in the medium and long-term as the economy stabilises. To build the capacity of the Public Sector, the Commission is developing a comprehensive workforce planning initiative that will respond to these factors and will ensure the public sector is well positioned to employ the right people and skills for the future.
- With increased demand on government services and the recent economic down turn, it is vital that Government delivers services more efficiently and effectively. The Commission will work with agencies to enhance delivery of services, to ensure that these services are centred on the customer and are aligned with Government priorities and minimises inefficient practices and process. This will include looking at alternative service delivery models and exploring opportunities for better service delivery through the use of Information Communication Technology (ICT). The Commission will work with agencies to ensure the best investment for ICT in times of economic constraint including exploring opportunities for sharing applications and having better governance practices in place.
- Future capacity of the public sector is reliant on a commitment to and investment in the development of strong leadership and professional development at the highest levels. Leadership and professional development within the sector and support to agencies in this area is a priority for the Commission. The Commission will continue several core programs for leadership and professional development, including:
 - the Leadership Development Strategy;
 - the Australian New Zealand School of Government Executive Master in Public Administration and Executive Fellows Programs;
 - the Pathways to Foundations and Foundations of Leadership programs; and
 - the Graduate Development Program *Public Sector in Focus*.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual ^(a)	2008-09 Budget ^(b)	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: An independent and professional public sector serving the community of Western Australia:					
Proportion of clients who indicated that the provision of advice and assistance was independent and professional	n/a	n/a	75%	80%	1
Proportion of clients who indicate that the provision of strategic policy advice and support provided for public sector reform processes was independent and professional.....	n/a	n/a	70%	80%	2
Proportion of professional development participants who indicated that they will be able to apply their learning in their workplace for the benefit of their agency, or within the public sector generally ^(b)	98%	95%	90%	90%	3

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) While data is provided for 2007-08 Actual and 2008-09 Budget, it may not be fully comparable as the range of services and professional development now provided by the Public Sector Commission have varied to meet Government's objectives.

Explanation of Significant Movements

(Notes)

- While data was previously reported under the Department of the Premier and Cabinet for a similar service, changes to the survey instrument necessary to address the new outcome mean that the prior period information is not comparable, and accordingly has been excluded. The new annual client survey will be conducted before 30 June 2009.

2. No data is available for this indicator for 2007-08 Actual and 2008-09 Budget. The public sector reform services are new, and no past client data is available. A conservative approach has been adopted when forecasting results for this indicator due to the nature of the services provided. The annual client survey will be conducted before 30 June 2009.
3. The variance between the 2007-08 Actual and 2008-09 Budget, and 2008-09 Estimated and 2009-10 Budget Target is principally due to changes in the range and delivery of professional development programs by the Commission and a conservative projection of future participant interest in these programs. The cyclical nature of developing and delivering meaningful professional development options resulted in a delay in the awarding of tenders for some programs in 2008-09 whilst the Commission was being established, a redefinition of priorities, and the cancellation of some events. This has resulted in reduced participation rates. This data is gathered by individual feedback sheets provided to each participant.

Services and Key Efficiency Indicators

1: Advice and Assistance

Advice, assistance and support to Ministers and public sector agencies. Activities associated with this service include:

- public sector management, and human resource policies and practices;
- classification determination;
- *Public Sector Management Act 1994* (and subsidiary legislation advice and compliance);
- organisation reviews;
- conduct of investigations;
- best practice information and communications technology management;
- boards and committees remuneration; and
- redeployment and severance policy and advice.

	2007-08 Actual ^(b)	2008-09 Budget ^(b)	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 10,511	\$'000 7,619	\$'000 8,323	\$'000 9,595	
Less Income	393	28	64	98	
Net Cost of Service ^(a)	10,118	7,591	8,259	9,497	
Employees (Full Time Equivalents)	58	58	58	64	
Efficiency Indicators ^(c)					
Average Cost Per Client to Whom Public Sector Management Advice has Been Provided	n/a	n/a	\$49	\$54	1

- (a) May include adjustments for changes in accounting policy and functional responsibilities.
- (b) Financial data for 2007-08 Actual and 2008-09 Budget shown for comparative purposes has been recast using historic Department of the Premier and Cabinet information and is consistent with the funding transferred, however given significant changes in the Commission's structure and services delivered, this information may not be fully comparable with 2008-09 Estimated Actual and 2009-10 Budget Target data. In view of changes to services delivered by the Commission, it has not been possible to recast the 2007-08 Actual and 2008-09 Budget key efficiency indicator.
- (c) Copyright administered on behalf of Government of \$2,313,135 in 2007-08 Actual, \$50,194 in 2008-09 Budget, \$39,944 in 2008-09 Estimated Actual and \$35,000 in 2009-10 Budget Target has been excluded from the expense reported for this indicator.

Explanation of Significant Movements

(Notes)

1. The variance in the average cost per client to whom public sector management advice is provided between the 2008-09 Estimated Actual and 2009-10 Budget Target is principally the result of funding repositioned from 2008-09 to 2009-10.

2: Public Sector Reform

Advice, policies and direction in public sector reform. Activities associated with this service include:

- strategic alignment;
- interface with statutory bodies;
- Machinery of Government;
- strategic information communications technology planning;
- CEO performance framework;
- leading and initiating legislative and regulatory reform;
- strategic workforce planning and workforce information; and
- alternative service delivery.

	2007-08 Actual ^(b)	2008-09 Budget ^(b)	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 5,237	\$'000 4,699	\$'000 5,404	\$'000 5,508	
Less Income.....	30	4	95	4	
Net Cost of Service ^(a)	5,207	4,695	5,309	5,504	
Employees (Full Time Equivalents)	31	31	31	33	
Efficiency Indicators					
Average Cost per Client to Whom Policy Advice and Support Services Have Been Provided	n/a	n/a	\$35	\$36	

(a) May include adjustments for changes in accounting policy and functional responsibilities.

(b) Financial data for 2007-08 Actual and 2008-09 Budget shown for comparative purposes has been recast using historic Department of the Premier and Cabinet information and is consistent with the funding transferred, however given significant changes in the Commission's structure and services delivered, this information may not be fully comparable with 2008-09 Estimated Actual and 2009-10 Budget Target data. In view of changes to services delivered by the Commission, it has not been possible to recast the 2007-08 Actual and 2008-09 Budget key efficiency indicator.

3: Professional Development and Training

Professional development and training skills to develop the workforce. Activities associated with this service include:

- leadership development;
- graduate and traineeship programs;
- accountability training;
- severance and redeployment;
- performance agreements; and
- CEO and Senior Executive Service (SES) development.

	2007-08 Actual ^(b)	2008-09 Budget ^(b)	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 5,237	\$'000 5,449	\$'000 5,373	\$'000 7,300	
Less Income.....	1,135	778	791	1,538	
Net Cost of Service ^(a)	4,102	4,671	4,582	5,762	
Employees (Full Time Equivalents)	17	17	17	17	
Efficiency Indicators					
Average Cost Per Leadership and Workforce Development Participant ^(c)	n/a	n/a	\$3	\$4	1
Average Cost Per Accountability Training Program Participant.....	n/a	n/a	\$3	\$3	2

- (a) May include adjustments for changes in accounting policy and functional responsibilities.
- (b) Financial data for 2007-08 Actual and 2008-09 Budget shown for comparative purposes has been recast using historic Department of the Premier and Cabinet information and is consistent with the funding transferred, however given significant changes in the Commission's structure and services delivered, this information may not be fully comparable with 2008-09 Estimated Actual and 2009-10 Budget Target data. In view of changes to services delivered by the Commission, it has not been possible to recast the 2007-08 Actual and 2008-09 Budget key efficiency indicators.
- (c) Grants of \$96,770 in 2007-08 Actual, \$237,000 in 2008-09 Budget, \$237,000 in 2008-09 Estimated Actual and \$743,000 in 2009-10 Budget Target have been excluded from the expense reported for this indicator as they are not considered to be a cost of service delivery.

Explanation of Significant Movements

(Notes)

1. The variance in the average cost per leadership and workforce development participant between the 2008-09 Estimated Actual and 2009-10 Budget Target is principally the outcome of additional funding provided for Public Sector Improvement and Western Australian Leadership programs in 2009-10 and a marginal reduction in the number of leadership and workforce development participants projected for 2009-10 while existing programs are reviewed.
2. The variance (less than \$1,000) in the average cost per accountability training participant between the 2008-09 Estimated Actual and 2009-10 Budget Target is the result of a marginal reduction in the number of participants projected for 2009-10, as the majority of Chief Executives and a proportion of SES members have now attended the mandated Accountability Training. In 2009-10, the training program will target remaining SES members, newly appointed senior officers and members of accountable Boards and Committees.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement							
Computer Hardware – 2008-09 Program	33	33	33	-	-	-	-
NEW WORKS							
Asset Replacement							
Computer Hardware							
2009-10 Program	33	-	-	33	-	-	-
2010-11 Program	33	-	-	-	33	-	-
2011-12 Program	33	-	-	-	-	33	-
Total Cost of Asset Investment Program	132	33	33	33	33	33	-
FUNDED BY							
Drawdowns from the Holding Account			33	33	33	33	-

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	11,184	11,596	12,063	13,921	13,416	12,417	12,529
Grants and subsidies ^(d)	97	237	237	743	17	17	17
Supplies and services	8,466	4,377	5,291	6,168	5,070	3,764	3,719
Accommodation	1,143	1,534	1,382	1,466	1,434	1,462	1,465
Depreciation and amortisation	95	23	127	105	97	8	6
TOTAL COST OF SERVICES.....	20,985	17,767	19,100	22,403	20,034	17,668	17,736
Income							
Sale of goods and services	1,552	806	940	1,636	1,773	1,777	1,782
Other revenue	6	4	10	4	4	4	4
Total Income.....	1,558	810	950	1,640	1,777	1,781	1,786
NET COST OF SERVICES.....	19,427	16,957	18,150	20,763	18,257	15,887	15,950
INCOME FROM STATE GOVERNMENT							
Service appropriations	20,931	16,876	17,449	21,150	18,097	15,764	15,931
TOTAL INCOME FROM STATE GOVERNMENT.....	20,931	16,876	17,449	21,150	18,097	15,764	15,931
SURPLUS/(DEFICIENCY) FOR THE PERIOD	1,504	(81)	(701)	387	(160)	(123)	(19)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,504	(81)	(701)	387	(160)	(123)	(19)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 106, 106 and 114 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Western Australian Leadership Program.....	83	220	220	726	-	-	-
Public Sector Programs.....	14	17	17	17	17	17	17
TOTAL.....	97	237	237	743	17	17	17

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1,059	81	1,011	1,494	1,452	1,425	1,397
Holding account receivables	33	-	33	33	33	-	-
Receivables	624	15	480	480	480	480	480
Total current assets	1,716	96	1,524	2,007	1,965	1,905	1,877
NON-CURRENT ASSETS							
Holding account receivables	2,829	2,900	2,923	3,419	3,676	3,966	4,262
Restricted cash	57	50	109	154	192	230	268
Other	347	126	266	194	130	155	149
Total non-current assets	3,233	3,076	3,298	3,767	3,991	4,351	4,679
TOTAL ASSETS	4,949	3,172	4,822	5,774	5,963	6,256	6,556
CURRENT LIABILITIES							
Employee provisions	2,402	1,708	2,224	2,496	2,616	2,810	3,010
Payables	936	-	1,203	1,267	1,367	1,440	1,403
Other	59	36	107	151	190	228	267
Total current liabilities	3,397	1,744	3,534	3,914	4,173	4,478	4,680
NON-CURRENT LIABILITIES							
Employee provisions	586	681	1,023	1,208	1,298	1,409	1,526
Total non-current liabilities	586	681	1,023	1,208	1,298	1,409	1,526
TOTAL LIABILITIES	3,983	2,425	4,557	5,122	5,471	5,887	6,206
EQUITY							
Accumulated surplus/(deficit)	966	747	265	652	492	369	350
Total equity	966	747	265	652	492	369	350
TOTAL LIABILITIES AND EQUITY	4,949	3,172	4,822	5,774	5,963	6,256	6,556

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	20,600	16,822	17,322	20,621	17,807	15,474	15,635
Holding account drawdowns	-	-	33	33	33	33	-
Net cash provided by State Government.....	20,600	16,822	17,355	20,654	17,840	15,507	15,635
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(10,524)	(11,529)	(11,756)	(13,420)	(13,167)	(12,074)	(12,173)
Grants and subsidies	(97)	(237)	(237)	(743)	(17)	(17)	(17)
Supplies and services	(8,208)	(4,377)	(5,024)	(6,104)	(4,970)	(3,691)	(3,756)
Accommodation	(1,107)	(1,534)	(1,382)	(1,466)	(1,434)	(1,462)	(1,465)
Receipts							
Other receipts	994	825	1,094	1,640	1,777	1,781	1,786
Net cash from operating activities.....	(18,942)	(16,852)	(17,305)	(20,093)	(17,811)	(15,463)	(15,625)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(280)	-	(33)	(33)	(33)	(33)	-
Net cash from investing activities.....	(280)	-	(33)	(33)	(33)	(33)	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	1,378	(30)	17	528	(4)	11	10
Cash assets at the beginning of the reporting period	(262)	161	1,116	1,133	1,661	1,657	1,668
Cash assets at the end of the reporting period.....	1,116	131	1,133	1,661	1,657	1,668	1,678

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Other Receipts.....	994	825	1,094	1,640
TOTAL.....	994	825	1,094	1,640

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

CORRUPTION AND CRIME COMMISSION

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT

DIVISION 5

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 7 Net amount appropriated to deliver services	26,556	27,039	27,225	27,114	29,815	31,845	32,656
Amount Authorised by Other Statutes - Corruption and Crime Commission Act 2003	343	364	364	386	409	435	448
Total appropriations provided to deliver services	26,899	27,403	27,589	27,500	30,224	32,280	33,104
CAPITAL							
Item 115 Capital Appropriation.....	-	1,200	300	2,248	2,183	-	1,735
TOTAL APPROPRIATIONS	26,899	28,603	27,889	29,748	32,407	32,280	34,839
EXPENSES							
Total Cost of Services.....	27,252	27,423	27,753	27,520	30,244	32,300	33,124
Net Cost of Services ^(a)	27,052	27,403	27,589	27,500	30,224	32,280	33,104
CASH ASSETS ^(b)	6,955	4,327	6,296	5,621	5,443	6,468	7,313

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
3% Efficiency Dividend					
Regional Outreach Program	(75)	(75)	(75)	(75)	(75)
Misconduct Investigations	(273)	(660)	(712)	(802)	(831)
Total Savings.....	(348)	(735)	(787)	(877)	(906)

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Reduced incidence of public sector misconduct.	1. Corruption Prevention and Education Programs, Reviews and Consultancy Services 2. Oversight and Conduct of Public Sector Misconduct Investigations
	Reduced incidence of organised crime.	3. Organised Crime Function

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Corruption Prevention and Education Programs, Reviews and Consultancy Services.....	2,828	3,155	3,350	3,166	3,478	3,715	3,809
2. Oversight and Conduct of Public Sector Misconduct Investigations.....	24,424	24,268	24,360	24,354	26,766	28,585	29,315
3. Organised Crime Function ^(a)	-	-	43	-	-	-	-
Total Cost of Services	27,252	27,423	27,753	27,520	30,244	32,300	33,124

(a) There is no expenditure budgeted for 2009-10. This reflects the nature of this service, which relies on applications from the Commissioner of Western Australia Police for the authorisation of the use of exceptional powers or fortification warning orders. The Commission does not budget for these applications but reassigns expenses should applications occur. Resources from Service 2 were reallocated during 2008-09 and utilised for this purpose.

Significant Issues Impacting the Agency

- The Commission's Corruption Prevention function, under section 17 of the *Corruption and Crime Commission Act 2003 (CCC Act 2003)*, continues to evolve as a relatively low cost/high pay-off function. Its focus is the development of public agency capacity to identify and manage corruption risks as part of an agency's normal business risk management routine. The principal corruption prevention activity is the roll-out of its Misconduct Resistance Framework, which would see the continued evolution of Misconduct Resistance Practitioner Forums.
- In July 2009, the Commission and its interstate anti-corruption partners will host the Australian Public Sector Anti-Corruption Conference (APSACC) in Brisbane. During 2010, planning will start for the subsequent bi-annual Conference in Perth in 2011. The current economic climate may affect attendance at, and participation in the 2009 conference. This may reduce the seed funding available for the 2011 conference, which would require the Commission to make a larger than anticipated contribution to the 2011 APSACC.
- As part of the corruption prevention function, current misconduct management reviews will continue in cooperation with the former Department for Planning and Infrastructure and WA Health. Additionally, following earlier reviews, the Commission will monitor the effectiveness of the systems implemented by the Department for Child Protection; the Department of Corrective Services; the Department of Education and Training; and the Western Australia Police.

- The Commission has concluded several major investigations into serious misconduct in the Western Australian public sector, most notably those concerning lobbying and public officers, which evolved from the earlier Smiths Beach inquiry. These included high-profile public examinations and resulted in the production of parliamentary reports and the initiation of criminal prosecutions. Further parliamentary reports are in production while a number of prosecutions are proceeding through the courts. The requirements to continue to redirect resources to meet these demands has reduced the capacity of the Commission to conduct new investigations.
- The Commission has implemented an audit program of the Western Australia Police's complaint handling processes. This approach to police oversight will continue to enhance the Commission's knowledge of misconduct issues, improve the identification of trends and increase its capacity to better focus on emerging high-risk areas. Audits have been conducted at all police districts and specialist units during 2008-09. This process will continue in 2009-10, although it is not anticipated that an audit of all police districts and specialist units will occur each financial year.
- In 2008-09, the Commission developed a proactive misconduct identification program using intelligence-led investigations including the establishment of a designated investigation team. In this regard, the Commission will continue to refine its intelligence processes to identify serious misconduct within the Western Australian public sector.
- The Commissioner has made a number of exceptional powers findings, following applications from the Western Australia Police. These have resulted in a number of exceptional powers hearings into organised crime. This has required the internal reallocation of Commission resources. Increasing activity is anticipated as the Western Australia Police develops its expertise and increasingly realises the value of these powers to enhance organised crime investigations, which will require the internal reallocation of resources affecting the Commission's capacity to achieve the misconduct function.
- The Commission continues to receive misconduct notifications across the public sector in accordance with the *CCC Act 2003*. The effect of the current economic downturn may lead to an increase in Commission investigations focused on the use and misappropriation of government resources. Some theft and fraud investigations are complex in nature and are generally resource-intensive. The Commission will continue monitoring trends and emerging areas of concern.
- The Commission awaits the Parliament's consideration of the review of the *CCC Act 2003*, tabled March 2008, and any consequential legislative amendments that may affect its services.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Reduced incidence of public sector misconduct:					
Percentage of surveyed public officers identified as having an appropriate awareness of misconduct risks and reporting obligations	32%	80%	30%	35%	1
Percentage of Commission recommendations for improvement to systems, practices and procedures accepted by subject agencies	n/a	n/a	86%	95%	2
Percentage of appropriate Authority Investigations completed by agencies to the appropriate standard	98%	99%	99%	99%	
Ratio of misconduct allegations to total public officers	1:56	1:42	1:46	1:45	
Percentage of misconduct allegations sustained	23%	25%	18%	20%	
Outcome: Reduced incidence of organised crime:					
Percentage of Western Australian Police organised crime investigations involving the use of CCC Act exceptional powers and fortification warning notices where these facilitated the achievement of investigative goals	n/a	n/a	100%	100%	3

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. Modified Key Effectiveness Indicator. The 2007-08 Actual result was for a similar but superseded Key Effectiveness Indicator, which required public officers to self-assess their knowledge levels. It is displayed here for historical context. The 2008-09 figure was established as a target from a previous method of measurement of the Key Effectiveness Indicator. The Actual and Estimated Actual results are now based on the new modified criteria.
2. This is a new Key Effectiveness Indicator from 2009-10.
3. This is a new Key Effectiveness Indicator from 2009-10.

Services and Key Efficiency Indicators**1: Corruption Prevention and Education Programs, Reviews and Consultancy Services**

This service delivers corruption prevention education programmes, inquiries and reviews to help prevent misconduct.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 2,828	\$'000 3,155	\$'000 3,350	\$'000 3,166	1
Less Income.....	-	-	-	-	
Net Cost of Service ^(a)	2,828	3,155	3,350	3,166	
Employees (Full Time Equivalents)	16	18	20	18	
Efficiency Indicators					
Average Cost of Misconduct Prevention Education and Consultation per Contact	N/A	N/A	\$150	\$120	2
Average Cost of Misconduct Prevention Education Materials Produced.....	\$11,068	\$22,945	\$23,264	\$25,770	3

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. The decrease in budgeted expenditure for 2009-10 of \$0.2 million or 5.5 per cent reflects higher levels of activity in 2008-09 in respect of this service. In addition, the 2009-10 estimates reflect the full-year net effect of GOSAC award increases offset by reductions from the 3 per cent Efficiency Dividends to government of this service.
2. This is a new Key Efficiency Indicator from 2009-10. The 2009-10 Budget Target anticipates increased efficiencies due to an emphasis on Internet and e-Learning education, and the use of Misconduct Resistance Practitioner Forums.
3. This is a new Key Efficiency Indicator from 2009-10. The 2007-08 result was calculated retrospectively for comparative purposes based on former KPI data. The 2007-08 period produced significant cost efficiencies through the development of a large range of materials based upon consistent themes and templates as well as the review of earlier published corruption prevention material.

The 2008-09 Budget Target was calculated retrospectively for comparative purposes based on former KPI data. The 2008-09 Estimated Actual and 2009-10 Budget Target figures results are higher than the previous reporting period due to the increasing complexity of new material.

2: Oversight and Conduct of Public Sector Misconduct Investigations

This service ensures that an allegation on information involving misconduct matters is dealt with appropriately. It involves the assessment of allegations, monitoring of other agencies' investigations, reviewing of other agencies' completed investigations and conduct of investigations by the Commission.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 24,424	\$'000 24,268	\$'000 24,360	\$'000 24,354	
Less Income.....	200	20	164	20	
Net Cost of Service ^(a)	24,224	24,248	24,196	24,334	
Employees (Full Time Equivalents)	134	135	143	136	
Efficiency Indicators					
Average Time Taken to Assess a Misconduct Complaint	16 days	n/a	15 days	15 days	1
Average Time Taken to Review a Completed Appropriate Authority Investigation.....	53 days	n/a	50 days	50 days	2
Average Cost per Assessment, Monitor and Review Action.....	\$573	\$462	\$586	\$573	
Average Time Taken per Completed Commission Misconduct Investigation.....	66 days	83 days	109 days	54 days	3
Average Cost per Misconduct Matter Investigated by the Commission	\$87,041	\$80,256	\$117,326	\$104,372	4

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. This is a new Key Efficiency Indicator from 2009-10.
2. This is a new Key Efficiency Indicator from 2009-10.
3. The 2008-09 period has involved several long-running major, complex and resource-intensive inquiries resulting in an increase in the average time taken to complete an investigation. As these inquiries have been finalised, or are nearing completion, it is anticipated that this will be significantly reduced in 2009-10.
4. The focus of the majority of investigative resources on fewer, but more complex and resource-intensive, investigations during 2008-09 has resulted in a significant variation between the 2008-09 Estimated Actual and the 2009-10 Budget. This focus is anticipated to reduce during 2009-10.

3: Organised Crime Function

The facilitation of investigations into organised crime by approving and overseeing the use of exceptional powers and fortification warning notices by the Western Australia Police.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 -	\$'000 -	\$'000 43	\$'000 -	1
Less Income.....	-	-	-	-	
Net Cost of Service ^(a)	-	-	43	-	
Efficiency Indicators					
Average Cost per Organised Crime Function Examination.....	n/a	n/a	\$4,300 per day	-	2

^(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. There is no expenditure budgeted for 2009-10. This reflects the nature of this service, which relies on applications from the Commissioner of Western Australia Police for the authorisation of the use of exceptional powers or fortification warning orders. The Commission does not budget for these applications but reassigns expenses should applications occur.

Resources from Service 2 were reallocated and utilised for this purpose.

2. This is a new Key Efficiency Indicator from 2009-10.

ASSET INVESTMENT PROGRAM

The Commission's Asset Investment Program in 2009-10 is mainly to accommodate the replacement and new acquisition of its Operations Support Equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Case Management System - Investigations.....	800	322	175	300	178	-	-
New Operational Support Equipment	6,841	6,281	-	560	-	-	-
Payroll System	284	77	-	27	-	-	180
Replacement of Operational Support Equipment.....	4,858	2,920	1,134	1,938	-	-	-
COMPLETED WORKS							
Computing Hardware - 2004-05 to 2008-09	1,059	1,059	356	-	-	-	-
Financial Management Information System	284	284	175	-	-	-	-
Fit-out and Refurbishment of 186 St. George's Terrace	300	300	300	-	-	-	-
Minor Works	630	630	598	-	-	-	-
Network Infrastructure Project - 2004-05 to 2008-09	743	743	216	-	-	-	-
Office Equipment Replacement.....	796	796	320	-	-	-	-
NEW WORKS							
Business Support Systems							
Electronic Document Management System (EDMS)	200	-	-	100	-	-	100
Information Technology							
Commission Hearing Room.....	430	-	-	-	-	-	430
Forensics Capability.....	150	-	-	60	15	20	55
Interviewing and Recording Equipment.....	125	-	-	125	-	-	-
PABX System.....	180	-	-	-	180	-	-
Computing Hardware							
2009-10 Program	165	-	-	110	-	-	55
2010-11 Program	250	-	-	-	150	-	100
2011-12 Program	100	-	-	-	-	100	-
Network Infrastructure Project - 2009-10 Program	665	-	-	300	100	100	165
Office Equipment and Replacement - 2009-10 Program.....	398	-	-	98	100	100	100
Operations Support Equipment - OSU Equipment 2009-10 to 2013-14.....	6,308	-	-	999	2,200	766	1,558
Total Cost of Asset Investment Program	25,566	13,412	3,274	4,617	2,923	1,086	2,743
FUNDED BY							
Capital Appropriation			300	2,248	2,183	-	1,735
Drawdowns from the Holding Account			1,365	744	562	1,086	828
Internal Funds and Balances			1,609	1,625	178	-	180

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement shows that total expenses in 2009-10 shall decrease by \$0.2 million or 0.8 per cent when compared to the 2008-09 Estimated Actual. This is mainly attributable to:

- GOSAC award increases for salary and wage increase (\$0.6 million in 2008-09 and \$0.7 million in 2009-10); and
- Legal Services Directorate restructure at an annual additional cost of \$0.3 million in 2008-09.
- These are offset by:
 - reductions from the 3 per cent efficiency dividend measures (\$0.7 million) in 2009-10;
 - lower depreciation charges (\$1.2 million) in 2009-10;
 - reductions in the level of FTE from 163 in 2008-09 Estimated Actuals to the approved establishment of 154 FTE in 2009-10. This reduction reflects the needs of the Commission during the 2008-09 financial year to overrun its approved FTE base to meet obligations in finalising its outstanding matters, and
 - the Commission has contained the cost of this FTE overrun within its total expense limit.

Balance Sheet

The Commission's total net asset position (total equity) is expected to increase by \$2.2 million or 11.4 per cent between the 2008-09 Estimated Actuals and the 2009-10 Budget. This reflects a projected increase in total assets of \$3.2 million or 12.1 per cent and total liabilities of \$0.9 million or 14.2 per cent over the same period.

The expected increase in assets is attributable to:

- increase in holding account receivables for approved future asset replacement (\$2.5 million);
- increase in property, plant and equipment (\$1.6 million) mainly from new and replacement operational support equipment;
- decrease in cash assets (\$0.9 million); and
- decrease in intangibles and other assets (\$0.1 million).

The increase in liabilities (\$0.9 million) is mainly attributable to:

- an increase in employee provisions as a result of salary and wages award; and
- annual and long service leave accumulation.

The Commission, because of the nature of its tenured employment and non-permanent staff, was allowed to accumulate leave liabilities for the first five year period of contracts issued. These liabilities are offset by cash held by the Commission to meet these future liabilities. From 2009-10 the Commission has arranged for leave management plans to operate to ensure that with the re-engagement of staff on new contracts these liabilities do not increase beyond the original terms agreed to by Government.

Cashflow Statement

The 2009-10 closing cash assets balance of \$5.6 million represents a decrease of \$0.7 million in comparison to the 2008-09 Estimated Actual of \$6.3 million. This decrease mainly reflects the use of cash balances to partly fund the capital works program (as agreed to by Government).

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	16,676	16,447	18,471	18,157	18,495	18,960	20,123
Supplies and services	1,216	2,762	1,368	2,145	3,783	5,853	5,514
Accommodation	1,631	2,155	2,155	2,295	2,430	2,523	2,523
Depreciation and amortisation	3,904	4,239	4,239	3,048	3,823	2,951	2,951
Other expenses	3,825	1,820	1,520	1,875	1,713	2,013	2,013
TOTAL COST OF SERVICES.....	27,252	27,423	27,753	27,520	30,244	32,300	33,124
Income							
Other revenue	200	20	164	20	20	20	20
Total Income.....	200	20	164	20	20	20	20
NET COST OF SERVICES.....	27,052	27,403	27,589	27,500	30,224	32,280	33,104
INCOME FROM STATE GOVERNMENT							
Service appropriations	26,899	27,403	27,589	27,500	30,224	32,280	33,104
Resources received free of charge	228	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	27,127	27,403	27,589	27,500	30,224	32,280	33,104
SURPLUS/(DEFICIENCY) FOR THE PERIOD	75	-	-	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	75	-	-	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 150, 163 and 154 respectively.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	6,847	4,219	6,188	5,478	5,265	6,255	7,065
Restricted cash	-	108	-	-	-	-	-
Holding account receivables	1,365	799	744	562	1,086	828	-
Receivables	292	441	292	292	292	292	292
Other	198	52	218	218	218	218	218
Total current assets	8,702	5,619	7,442	6,550	6,861	7,593	7,575
NON-CURRENT ASSETS							
Holding account receivables	10,483	14,003	13,978	16,464	19,201	21,324	24,275
Property, plant and equipment	5,832	7,145	4,790	6,422	5,548	3,695	3,458
Intangibles	271	89	136	82	61	53	53
Restricted cash	108	-	108	143	178	213	248
Other	-	434	212	203	198	194	223
Total non-current assets	16,694	21,671	19,224	23,314	25,186	25,479	28,257
TOTAL ASSETS	25,396	27,290	26,666	29,864	32,047	33,072	35,832
CURRENT LIABILITIES							
Employee provisions	2,436	2,236	2,436	2,436	2,436	2,436	2,436
Payables	76	148	76	76	76	76	76
Other	912	297	912	912	912	912	912
Total current liabilities	3,424	2,681	3,424	3,424	3,424	3,424	3,424
NON-CURRENT LIABILITIES							
Employee provisions	1,107	1,566	1,732	2,357	2,032	2,732	3,432
Other	1,163	2,216	1,508	1,833	2,158	2,483	2,808
Total non-current liabilities	2,270	3,782	3,240	4,190	4,190	5,215	6,240
TOTAL LIABILITIES	5,694	6,463	6,664	7,614	7,614	8,639	9,664
EQUITY							
Contributed equity	12,503	13,703	12,803	15,051	17,234	17,234	18,969
Accumulated surplus/(deficit)	7,199	7,124	7,199	7,199	7,199	7,199	7,199
Total equity	19,702	20,827	20,002	22,250	24,433	24,433	26,168
TOTAL LIABILITIES AND EQUITY	25,396	27,290	26,666	29,864	32,047	33,072	35,832

(a) Full audited financial statements are published in the agency's Annual Report.

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CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	22,571	23,164	23,350	24,452	26,401	29,329	30,153
Capital appropriation	-	1,200	300	2,248	2,183	-	1,735
Holding account drawdowns	1,597	1,365	1,365	744	562	1,086	828
Net cash provided by State Government.....	24,168	25,729	25,015	27,444	29,146	30,415	32,716
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(15,308)	(15,867)	(17,891)	(17,555)	(18,768)	(18,242)	(19,404)
Supplies and services	(988)	(3,162)	(1,468)	(2,572)	(4,046)	(6,406)	(6,068)
Accommodation.....	(1,928)	(2,155)	(2,155)	(2,295)	(2,430)	(2,523)	(2,523)
Other payments	(4,326)	(1,355)	(1,355)	(1,405)	(1,482)	(1,458)	(1,458)
Receipts							
Sale of goods and services	-	20	20	20	20	20	20
GST receipts.....	793	305	305	305	305	305	305
Other receipts	117	-	144	-	-	-	-
Net cash from operating activities.....	(21,640)	(22,214)	(22,400)	(23,502)	(26,401)	(28,304)	(29,128)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(1,710)	(4,702)	(3,274)	(4,617)	(2,923)	(1,086)	(2,743)
Proceeds from sale of non-current assets	111	-	-	-	-	-	-
Net cash from investing activities.....	(1,599)	(4,702)	(3,274)	(4,617)	(2,923)	(1,086)	(2,743)
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	929	(1,187)	(659)	(675)	(178)	1,025	845
Cash assets at the beginning of the reporting period	6,026	5,514	6,955	6,296	5,621	5,443	6,468
Cash assets at the end of the reporting period.....	6,955	4,327	6,296	5,621	5,443	6,468	7,313

(a) Full audited financial statements are published in the agency's Annual Report.

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GOLD CORPORATION

ASSET INVESTMENT PROGRAM

The Corporation's asset investment program for 2009-10 and the Forward Estimates period totals \$20.3 million. This will fund ongoing updates to plant and equipment, computer software and the refurbishment of the Perth Mint Shop and exhibition areas.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer Software	7,510	1,610	1,090	500	3,000	-	-
Plant and Equipment Program	42,574	17,731	4,429	4,500	2,100	5,100	5,100
Total Cost of Asset Investment Program	50,084	19,341	5,519	5,000	5,100	5,100	5,100
FUNDED BY							
Internal Funds and Balances			5,519	5,000	5,100	5,100	5,100

GOVERNOR'S ESTABLISHMENT

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT

DIVISION 6

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 8 Net amount appropriated to deliver services	1,573	1,589	1,588	1,636	1,659	1,693	1,723
Amount Authorised by Other Statutes							
- Governor's Establishment Act 1992	1,879	1,568	2,094	2,179	2,267	2,358	2,430
- Salaries and Allowances Act 1975	360	361	391	402	413	425	438
Total appropriations provided to deliver services	3,812	3,518	4,073	4,217	4,339	4,476	4,591
TOTAL APPROPRIATIONS	3,812	3,518	4,073	4,217	4,339	4,476	4,591
EXPENSES							
Total Cost of Services	3,897	3,603	4,350	4,302	4,419	4,561	4,676
Net Cost of Services ^(a)	3,827	3,548	4,302	4,247	4,364	4,506	4,621
CASH ASSETS ^(b)	350	557	33	43	57	68	73

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings	(1)	(2)	(2)	(2)	(2)

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Desired Outcome	Services
Support the Governor and management of the Governor's Establishment.	1. Effective support to the Governor 2. Management of the Governor's Establishment

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Effective Support to the Governor	1,072	1,568	1,164	1,187	1,219	1,258	1,290
2. Management of the Governor's Establishment.....	2,825	2,035	3,186	3,115	3,200	3,303	3,386
Total Cost of Services	3,897	3,603	4,350	4,302	4,419	4,561	4,676

Significant Issues Impacting the Agency

- His Excellency Dr Ken Michael AC will consolidate the community focus of the role of Governor by undertaking regional tours during the year.
- Preservation and appropriate use and presentation of Government House, the Ballroom and grounds will continue in accordance with the Conservation and Management Plan.
- Progress with urgent repairs and implementation of an ongoing maintenance program for Government House buildings, plant, fittings and Information Technology infrastructure.
- Undertaking the full-time management of the Government House Ballroom in order to operate as a venue to support the Office of the Governor, the Government and to facilitate some public community events.

Services and Key Efficiency Indicators

1: Effective support to the Governor

Support the Governor in performing the constitutional, statutory, official, ceremonial, community and civic duties associated with the Governor's role.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 1,072	\$'000 1,568	\$'000 1,164	\$'000 1,187	1
Less Income.....	-	-	-	-	
Net Cost of Service ^(a)	1,072	1,568	1,164	1,187	
Employees (Full Time Equivalents)	13	13	13	13	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. The 2007-08 Audit determined that the Budget had split costs between Service 1 and Service 2 based on the source of funds rather than the nature of expenditure. This has been corrected for the 2008-09 and 2009-10 Budget.

2: Management of the Governor's Establishment

Effectively manage the financial and administrative requirements of the Establishment including capital works program, heritage building management, planning and coordinating official visits, and provision of hospitality on behalf of the State.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 2,825	\$'000 2,035	\$'000 3,186	\$'000 3,115	1
Less Income.....	70	55	48	55	
Net Cost of Service ^(a)	2,755	1,980	3,138	3,060	
Employees (Full Time Equivalents)	13	13	13	14	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. The 2007-08 Audit determined that the Budget had split costs between Service 1 and Service 2 based on the source of funds rather than the nature of expenditure. This has been corrected for the 2008-09 and 2009-10 Budget.

ASSET INVESTMENT PROGRAM

In 2009-10 the focus will be on undertaking urgent repairs and implementing an ongoing maintenance program for Government House buildings, plant, fittings and Information Technology infrastructure.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Security System Upgrade	400	400	125	-	-	-	-
NEW WORKS							
Government House Restoration and Refurbishment - Government House Maintenance Program.....	150	-	-	-	50	50	50
Property, Plant and Equipment Upgrades - Strategic Asset Management - Programmed Building Maintenance.....	175	-	-	175	-	-	-
Total Cost of Asset Investment Program	725	400	125	175	50	50	50
FUNDED BY							
Drawdowns from the Holding Account			-	175	50	50	50
Internal Funds and Balances			125	-	-	-	-

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	2,575	2,269	2,715	2,908	3,045	3,167	3,262
Supplies and services	869	572	778	589	569	582	602
Accommodation	224	144	216	144	144	145	145
Depreciation and amortisation	586	590	590	623	623	628	628
Other expenses	18	36	51	38	38	39	39
TOTAL COST OF SERVICES.....	4,272	3,611	4,350	4,302	4,419	4,561	4,676
Income							
Sale of goods and services	-	30	48	30	30	30	30
Other revenue	70	25	-	25	25	25	25
Total Income.....	70	55	48	55	55	55	55
NET COST OF SERVICES.....	4,202	3,556	4,302	4,247	4,364	4,506	4,621
INCOME FROM STATE GOVERNMENT							
Service appropriations	3,812	3,518	4,073	4,217	4,339	4,476	4,591
Resources received free of charge	31	30	31	30	30	30	30
Liabilities assumed by the Treasurer ^(d)	375	8	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	4,218	3,556	4,104	4,247	4,369	4,506	4,621
SURPLUS/(DEFICIENCY) FOR THE PERIOD	16	-	(198)	-	5	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	16	-	(198)	-	5	-	-

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(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 26, 26 and 27 respectively.

(d) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	329	530	4	5	9	9	14
Holding account receivables	-	-	175	50	50	50	50
Receivables	9	4	9	9	9	9	9
Other	-	3	-	-	-	-	-
Total current assets	338	537	188	64	68	68	73
NON-CURRENT ASSETS							
Holding account receivables	1,011	1,601	1,426	1,999	2,572	3,150	3,728
Property, plant and equipment	16,694	14,875	16,116	15,678	15,111	14,533	13,955
Restricted cash	21	27	29	38	48	59	59
Other	727	799	842	832	826	826	826
Total non-current assets	18,453	17,302	18,413	18,547	18,557	18,568	18,568
TOTAL ASSETS	18,791	17,839	18,601	18,611	18,625	18,636	18,641
CURRENT LIABILITIES							
Employee provisions	297	251	297	297	297	297	297
Payables ^(a)	30	30	30	30	30	30	30
Other	53	171	61	71	80	91	96
Total current liabilities	380	452	388	398	407	418	423
NON-CURRENT LIABILITIES							
Employee provisions	101	117	101	101	101	101	101
Other	1	1	1	1	1	1	1
Total non-current liabilities	102	118	102	102	102	102	102
TOTAL LIABILITIES	482	570	490	500	509	520	525
EQUITY							
Contributed equity	2,635	2,635	2,635	2,635	2,635	2,635	2,635
Accumulated surplus/(deficit)	(1,088)	(1,104)	(1,286)	(1,286)	(1,281)	(1,281)	(1,281)
Reserves	16,762	15,738	16,762	16,762	16,762	16,762	16,762
Total equity	18,309	17,269	18,111	18,111	18,116	18,116	18,116
TOTAL LIABILITIES AND EQUITY	18,791	17,839	18,601	18,611	18,625	18,636	18,641

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CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	3,222	2,928	3,483	3,594	3,716	3,848	3,963
Holding account drawdowns	-	-	-	175	50	50	50
Net cash provided by State Government.....	3,222	2,928	3,483	3,769	3,766	3,898	4,013
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(2,243)	(2,241)	(2,707)	(2,902)	(3,040)	(3,161)	(3,262)
Supplies and services	(835)	(631)	(748)	(559)	(539)	(552)	(572)
Accommodation.....	(225)	(55)	(216)	(144)	(144)	(145)	(145)
Other payments	(30)	(111)	(115)	(97)	(97)	(97)	(97)
Receipts							
Sale of goods and services	-	30	48	30	30	30	30
GST receipts.....	8	63	63	63	63	63	63
Other receipts	70	25	-	25	25	25	25
Net cash from operating activities.....	(3,255)	(2,920)	(3,675)	(3,584)	(3,702)	(3,837)	(3,958)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(130)	-	(125)	(175)	(50)	(50)	(50)
Net cash from investing activities.....	(130)	-	(125)	(175)	(50)	(50)	(50)
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(163)	8	(317)	10	14	11	5
Cash assets at the beginning of the reporting period	513	549	350	33	43	57	68
Cash assets at the end of the reporting period.....	350	557	33	43	57	68	73

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	4,272	3,611	4,350	4,302	4,419	4,561	4,676
Adjustment for Notional Superannuation	(375)	(8)	-	-	-	-	-
Adjusted Total Cost of Services	3,897	3,603	4,350	4,302	4,419	4,561	4,676

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Ballroom Hire	-	30	48	30
GST Input Credits.....	8	63	63	63
Other Receipts.....	70	25	-	25
TOTAL.....	78	118	111	118

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

LOTTERIES COMMISSION

ASSET INVESTMENT PROGRAM

Lotterywest's asset investment program totals \$2.8 million and is focused on works relating to refurbishment, planned lottery game (price) changes and plant and equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Business Transformation Project.....	44,448	43,183	13,733	-	-	609	-
COMPLETED WORKS							
Furniture and Fittings - 2008-09 Program.....	100	100	100	-	-	-	-
New Gaming/Lotto Games - 2008-09 Program	538	538	538	-	-	-	-
Plant and Equipment - 2008-09 Program	100	100	100	-	-	-	-
Point of Sale - 2008-09 Program	200	200	200	-	-	-	-
NEW WORKS							
Furniture and Fittings							
2009-10 Program	130	-	-	130	-	-	-
2011-12 Program	130	-	-	-	-	130	-
Land and Buildings							
2009-10 Program	150	-	-	150	-	-	-
2010-11 Program	130	-	-	-	130	-	-
New Gaming/Lotto Games							
2010-11 Program	566	-	-	-	566	-	-
2012-13 Program	594	-	-	-	-	-	594
Plant and Equipment							
2010-11 Program	200	-	-	-	200	-	-
2012-13 Program	200	-	-	-	-	-	200
Point of Sale							
2009-10 Program	100	-	-	100	-	-	-
Total Cost of Asset Investment Program	47,586	44,121	14,671	380	896	739	794
FUNDED BY							
Internal Funds and Balances			14,671	380	896	739	794

OFFICE OF THE PUBLIC SECTOR STANDARDS COMMISSIONER

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT

DIVISION 7

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 9 Net amount appropriated to deliver services	3,988	4,171	4,274	4,480	4,642	4,737	4,889
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	335	305	311	319	327	335	343
Total appropriations provided to deliver services	4,323	4,476	4,585	4,799	4,969	5,072	5,232
TOTAL APPROPRIATIONS	4,323	4,476	4,585	4,799	4,969	5,072	5,232
EXPENSES							
Total Cost of Services	4,554	4,714	5,532	5,208	5,367	5,499	5,678
Net Cost of Services ^(a)	3,751	4,496	5,124	4,884	5,054	5,158	5,318
CASH ASSETS ^(b)	301	709	334	334	334	334	334

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitment					
Media and Marketing, Advertising and Consultants Savings	(10)	(19)	(19)	(19)	(19)

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The principles of merit, equity, probity and integrity underpin official conduct and human resource management of public authorities in Western Australia.	1. Development and Monitoring of Human Resource Standards, Ethical Codes and Public Interest Disclosure Guidelines 2. Advice and Evaluation of Equity and Diversity in Public Employment 3. Independent Chief Executive Officer (CEO) Selection and Recruitment Advice

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Development and Monitoring of Human Resource Standards, Ethical Codes and Public Interest Disclosure Guidelines	2,396	2,876	3,375	3,177	3,274	3,354	3,464
2. Advice and Evaluation of Equity and Diversity in Public Employment	887	1,084	1,438	1,354	1,395	1,430	1,476
3. Independent Chief Executive Officer Selection and Recruitment Advice	1,271	754	719	677	698	715	738
Total Cost of Services	4,554	4,714	5,532	5,208	5,367	5,499	5,678

Significant Issues Impacting the Agency

- Since elevating its visibility to Parliament from late in 2007-08, and acknowledging its direct reporting responsibility to Parliament, the Office has introduced a new series of Parliamentary reports on the leadership, conduct and perceptions of those serving the public of Western Australia. In 2008-09 three reports were tabled. Reporting in this manner will continue in 2009-10. The Office also tabled the first of the State of the Service reports, which covered the practice and promotion of and compliance with both the *Public Sector Management Act 1994* and the *Public Interest Disclosure Act 2003*. State of the Service reports will be issued annually.
- A greater focus on integrity in government has resulted in the need for a comprehensive and consolidated approach to governance in the public sector. The Office is streamlining accountability requirements to increase efficiency, while keeping a focus on the obligations of government. Consultation with CEOs has led to streamlined data collection and redevelopment of the Employee Perception Survey.
- The Office has developed new public sector standards in human resource management to streamline recruitment requirements. Three new standards will replace the existing nine.
- Increased recruitment activity and greater awareness of proper processes within the public sector, contributed to a spike in compliance inquiries about breach of public sector standards in 2008-09, with a concomitant increase in non-compliance. Compliance inquiries do not necessarily identify systemic problems. The Office's new approach to systemic public sector standards auditing will identify risks not identified through compliance processes.

- Effective management across the public sector of Public Interest Disclosures continues to be a major focus for the Office. In 2009-10 the Office will continue to develop compliance, monitoring and reporting systems relating to Public Interest Disclosures, including responding to any changes in legislation and updating guidelines. This will include developing a live, secure and confidential online system for registering Public Interest Disclosures to enable better monitoring and reporting.
- The Office managed the selection process and provided nominations for 11 CEO positions to the Minister for Public Sector Management in 2008-09. These nominations achieved 100 per cent acceptance by the Minister, which was also the case in the previous year.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: The principles of merit, equity, probity and integrity underpin official conduct and human resource management of public authorities in Western Australia:					
Percentage of public authorities who have provided all reports as required by legislation ^(b)	100%	100%	95%	100%	1
Percentage of public authorities who have met the minimum requirements ^(b)	100%	95%	82%	90%	1
Percentage of public authorities provided with assistance on the principles of merit, equity, probity and integrity in official conduct and human resource management during the year ^(c)	n/a	90%	100%	100%	
Percentage of public authorities who agree that feedback through the Office survey process has increased their understanding of the principles of merit, equity, probity and integrity in official conduct and human resource management ^(d)	n/a	95%	86%	90%	
Percentage of breach of standard claims and matters referred to the Office that are handled within specified timeframes ^(e)	n/a	90%	79%	85%	2
Percentage of CEO appointment recommendations where the Minister for Public Sector Management has indicated he/she is satisfied with the process ^(f)	n/a	100%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) This indicator refers to mandatory reporting to the Office by public sector agencies and authorities under Section 31 of the *Public Sector Management Act 1994*; the *Public Interest Disclosure Act 2003*; and Part IX, Section 146 of the *Equal Opportunity Act 1984*. Reports received are also assessed to determine the proportion of agencies and authorities that have met minimum requirements of ensuring and monitoring that the principles of merit, equity, probity and integrity in official conduct and human resource management have been met. Reported as percentage of agencies that have submitted a report as well as the percentage of reports submitted that meet the minimum requirements.

(c) This indicator measures how much the Office has penetrated public authorities through direct awareness raising activities focusing on the principles of merit, equity, probity and integrity in official conduct and human resource management, as specified in the *Public Sector Management Act 1994*; the *Public Interest Disclosure Act 2003* and Part IX, Section 146 of the *Equal Opportunity Act 1984*. It refers to direct assistance (including newsletters and email updates) and consultancy services, customised agency presentations and general public sector presentations. A number of new initiatives were implemented in 2008-09; therefore this indicator cannot be calculated retrospectively.

(d) This indicator refers to increased understanding of issues related to compliance with Section 31 of the *Public Sector Management Act 1994*; the *Public Interest Disclosure Act 2003*; and Part IX, Section 146 of the *Equal Opportunity Act 1984*, measured using client satisfaction surveys. This includes surveys of CEOs/Director Generals as well as public sector employees. A range of new survey tools were implemented in 2008-09, therefore this indicator cannot be calculated retrospectively.

(e) Percentage of breach of standard claims and matters referred to the Office that are handled within specified timeframes. This indicator measures the Office's effectiveness in assessing breach claims. This was chosen in preference to the proportion of breach claims upheld, as the latter figure could be significantly influenced by how much the Office penetrates the sector (refer to Indicator 2). For example, increased assistance and education activities by the office may increase the number of claims lodged. Alternatively, low breach claim activity could also indicate that the sector is meeting the principles of merit, equity, probity and integrity in official conduct and human resource management, when in reality it may simply reflect a lack of awareness of the principles and/or the claim process. Data on the number of breach claims lodged and the proportion upheld is included within the Annual Report. In 2008-09 the Office refined its approach to how breach claims are categorised and managed. It is therefore not appropriate to calculate this performance indicator retrospectively.

- (f) Percentage of CEO appointment recommendations where the Minister for Public Sector management has indicated he/she is satisfied with the process. This indicator is measured from a direct survey of the Minister for Public Sector Management. In 2008-09 this measure replaced a previous measure on 'Per cent of Commissioner's nominations for CEO positions accepted by Minister for Public Sector Management'. This measure was ineffective at discriminating the Office's performance because the Minister for Public Sector Management accepted nominations on all occasions. Under section 45 of the Act the Minister is the single key customer and hence the Minister's satisfaction with the process is considered to be a reasonable indicator of the Office's performance. 2008-09 was the first year data for this indicator was collected; therefore this indicator cannot be calculated retrospectively.

Explanation of Significant Movements

(Notes)

1. In 2008-09 boards and committees were included for the first time as public sector agencies and authorities requiring mandatory reporting to the Office. Of the 351 public sector agencies, public authorities, local government authorities and boards, or committees which were requested to report, the following complied with the requirement; 100 per cent of public sector agencies and authorities (n = 127); 100 per cent of local government authorities (n = 142); 100 per cent of public universities (n = 4); and 70.5 per cent (55) of boards and committees (n = 78). Total number of agencies or authorities providing a report was 455 out of 478 or 95 per cent. As a result of the work undertaken by the Office with non-complying public sector agencies and authorities in 2008-09 next year the per cent public sector agencies and authorities providing all reports as required by legislation is expected to increase from 95 per cent to 100 per cent, as well as the percentage of public authorities who have met the minimum requirements from 82 per cent to 90 per cent.
2. There was an increase in the number of complex general compliance inquiries during 2008-09 resulting in an increase in the average time for finalisation.

Services and Key Efficiency Indicators

1: Development and Monitoring of Human Resource Standards, Ethical Codes and Public Interest Disclosure Guidelines

Develop Standards and Codes, assist public authorities to comply and provide independent oversight to monitor and report on compliance to Parliament and Minister, in accordance with the *Public Sector Management Act 1994* (PSM Act) and the *Public Interest Disclosure Act 2003* (PID Act).

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 2,396	\$'000 2,876	\$'000 3,375	\$'000 3,177	
Less Income	88	8	90	67	
Net Cost of Service ^(a)	2,308	2,868	3,285	3,110	
Employees (Full Time Equivalents)	21	26	27	27	
Efficiency Indicators					
Cost of Assistance and Monitoring per Public Sector Agency for the PSM Act and for the PID Act	\$8,397	\$10,812	\$9,697	\$9,129	1

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. The Boards and Committees of a number of agencies were included separately for the first time in 2008-09.

2: Advice and Evaluation of Equity and Diversity in Public Employment

Advise and assist public authorities to achieve their equal employment opportunity and diversity objectives and evaluate and report on progress in meeting their responsibilities under Part IX of the *Equal Opportunity Act 1984*.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 887	\$'000 1,084	\$'000 1,438	\$'000 1,354	
Less Income.....	85	10	23	17	
Net Cost of Service ^(a)	802	1,074	1,415	1,337	
Employees (Full Time Equivalents)	7	9	9	9	
Efficiency Indicators					
Cost of Assistance and Monitoring per Public Sector Agency and Authority for Part IX of the EO Act.....	\$3,310	\$4,075	\$4,133	\$3,891	1

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

- The Boards and Committees of a number of agencies were included separately for the first time in 2008-09.

3: Independent Chief Executive Officer Selection and Recruitment Advice

Provide independent advice to the Minister about reappointment and persons suitable for vacant CEO positions by using fair and comprehensive processes.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 1,271	\$'000 754	\$'000 719	\$'000 677	
Less Income.....	630	200	295	240	
Net Cost of Service ^(a)	641	554	424	437	
Employees (Full Time Equivalents)	3	3	3	3	
Efficiency Indicators					
Cost per CEO Selection	\$60,547	\$62,833	\$65,378	\$56,420	1

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

- An increase is anticipated in the number of CEO appointments that will be required in 2009-10.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Furniture and Office Equipment - 2008-09 Program.....	41	41	41	-	-	-	-
Office Fit-out	360	360	273	-	-	-	-
Replacement of Computing Equipment - 2008-09 Program....	70	70	70	-	-	-	-
NEW WORKS							
Anti-Virus Management	5	-	-	5	-	-	-
Asset Replacement - 2011-12 Program.....	92	-	-	-	-	92	-
Furniture and Office Equipment							
2009-10 Program	51	-	-	51	-	-	-
2010-11 Program	33	-	-	-	33	-	-
2012-13 Program	13	-	-	-	-	-	13
Replacement of Computing Equipment							
2009-10 Program	31	-	-	31	-	-	-
2010-11 Program	110	-	-	-	110	-	-
2012-13 Program	99	-	-	-	-	-	99
Computer Software updates.....	14	-	-	14	-	-	-
Website Design	20	-	-	20	-	-	-
Total Cost of Asset Investment Program	939	471	384	121	143	92	112
FUNDED BY							
Capital Appropriation			-	-	-	-	-
Drawdowns from the Holding Account			111	121	143	92	112
Internal Funds and Balances			273	-	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated decrease in 2009-10 of \$324,000 (or 5.8 per cent) when compared to 2008-09 Estimated Actual. The decrease is attributable to:

- In 2008-09 the Office has commenced work on the 'Good Governance Guide a Quality Framework'. The Guide will also be accompanied by an 'accountability map' that specifies across government compliance requirements and better practice guidelines. Overall costs including the appointment of a Project Officer, were estimated to be \$360,000 over two years.

Income

Total Income is expected to decrease in 2009-10 by \$84,000 (20 per cent) when compared to 2008-09 Estimated Actual. This decrease is attributable to:

- \$45,000 - CEO Revenue is expected to decrease in 2009-10. The expense of recruitment varies with the number and size of the agencies; and
- \$39,000 – the Office is expected to have fewer seconded out employees, as well as employees permanently transferring to other agencies in 2009-10. This will result in fewer recoups undertaken.

Balance Sheet

The Office's Net Asset position is not expected to change in 2009-10. Income earned in 2007-08 and realised in 2008-09 is expected to be expensed in that year.

Cashflow Statement

There is not expected to be a change in cash balances between 2008-09 and 2009-10.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	2,851	3,368	3,784	3,749	3,860	4,053	4,191
Grants and subsidies ^(d)	2	-	-	-	-	-	-
Supplies and services	1,112	816	1,091	816	840	785	794
Accommodation	419	425	425	510	510	487	515
Depreciation and amortisation	72	83	110	111	134	150	154
Other expenses	98	22	122	22	23	24	24
TOTAL COST OF SERVICES.....	4,554	4,714	5,532	5,208	5,367	5,499	5,678
Income							
Other revenue	804	218	408	324	313	341	360
Total Income.....	804	218	408	324	313	341	360
NET COST OF SERVICES.....	3,750	4,496	5,124	4,884	5,054	5,158	5,318
INCOME FROM STATE GOVERNMENT							
Service appropriations	4,323	4,476	4,585	4,799	4,969	5,072	5,232
Resources received free of charge	64	20	65	66	66	67	67
TOTAL INCOME FROM STATE GOVERNMENT.....	4,387	4,496	4,650	4,865	5,035	5,139	5,299
SURPLUS/(DEFICIENCY) FOR THE PERIOD	637	-	(474)	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	637	-	(474)	-	-	-	-

- (a) Full audited financial statements are published in the agency's Annual Report.
- (b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.
- (c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 31, 39 and 39 respectively.
- (d) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
IPAA sponsorship	2	-	-	-	-	-	-
TOTAL.....	2	-	-	-	-	-	-

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	273	319	94	84	73	61	50
Restricted cash	-	350	200	200	200	200	200
Holding account receivables	111	121	121	143	92	112	131
Receivables	843	220	454	454	454	454	454
Other	582	-	202	202	202	202	202
Total current assets	1,809	1,010	1,071	1,083	1,021	1,029	1,037
NON-CURRENT ASSETS							
Holding account receivables	1,102	967	1,209	1,305	1,497	1,636	1,777
Property, plant and equipment	286	218	339	368	394	378	361
Restricted cash	29	40	40	50	61	73	84
Other	-	207	221	202	185	143	118
Total non-current assets	1,417	1,432	1,809	1,925	2,137	2,230	2,340
TOTAL ASSETS.....	3,226	2,442	2,880	3,008	3,158	3,259	3,377
CURRENT LIABILITIES							
Employee provisions	490	343	484	637	759	880	981
Payables ^(a)	101	85	101	101	101	101	101
Other	780	841	897	866	886	859	870
Total current liabilities	1,371	1,269	1,482	1,604	1,746	1,840	1,952
NON-CURRENT LIABILITIES							
Employee provisions	212	224	219	225	233	240	246
Other	1	1	1	1	1	1	1
Total non-current liabilities	213	225	220	226	234	241	247
TOTAL LIABILITIES.....	1,584	1,494	1,702	1,830	1,980	2,081	2,199
EQUITY							
Contributed equity	615	615	615	615	615	615	615
Accumulated surplus/(deficit)	1,027	333	563	563	563	563	563
Total equity.....	1,642	948	1,178	1,178	1,178	1,178	1,178
TOTAL LIABILITIES AND EQUITY.....	3,226	2,442	2,880	3,008	3,158	3,259	3,377

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	4,009	4,275	4,357	4,579	4,704	4,840	4,980
Holding account drawdowns	120	111	111	121	143	92	112
Net cash provided by State Government.....	4,129	4,386	4,468	4,681	4,828	4,913	5,073
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(3,435)	(3,367)	(3,983)	(3,614)	(3,730)	(3,925)	(4,047)
Grants and subsidies	(2)	-	-	-	-	-	-
Supplies and services	(1,057)	(796)	(896)	(757)	(774)	(745)	(754)
Accommodation	(425)	(425)	(425)	(510)	(510)	(487)	(515)
Other payments	(247)	(152)	(372)	(133)	(134)	(135)	(135)
Receipts							
GST receipts.....	63	130	130	130	130	130	130
Other receipts	599	335	1,495	324	333	341	360
Net cash from operating activities.....	(4,504)	(4,275)	(4,051)	(4,560)	(4,685)	(4,821)	(4,961)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(33)	(111)	(384)	(121)	(143)	(92)	(112)
Net cash from investing activities.....	(33)	(111)	(384)	(121)	(143)	(92)	(112)
NET INCREASE/(DECREASE) IN CASH HELD	(408)	-	33	-	-	-	-
Cash assets at the beginning of the reporting period.....	709	709	301	334	334	334	334
Cash assets at the end of the reporting period.....	301	709	334	334	334	334	334

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Office:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
GST Input Credits.....	63	130	130	130
Other Receipts.....	599	335	1,495	324
TOTAL.....	662	465	1,625	454

The moneys received and retained are to be applied to the Office's services as specified in the Budget Statements.

PARLIAMENTARY INSPECTOR OF THE CORRUPTION AND CRIME COMMISSION

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT

DIVISION 8

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 10 Net amount appropriated to deliver services	17	118	18	324	332	344	354
Amount Authorised by Other Statutes							
- Corruption and Crime Commission Act 2003	127	-	131	134	138	142	146
- Salaries and Allowances Act 1975	-	131	-	-	-	-	-
Total appropriations provided to deliver services	144	249	149	458	470	486	500
TOTAL APPROPRIATIONS	144	249	149	458	470	486	500
EXPENSES							
Total Cost of Services	406	616	616	625	637	653	667
Net Cost of Services ^(a)	406	616	616	625	637	653	667
CASH ASSETS ^(b)	664	74	357	357	357	357	357

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	An informed Parliament on the integrity of the Corruption and Crime Commission.	1. Evaluation of the Effectiveness and Appropriateness of Corruption and Crime Commission Operations

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Evaluation of the Effectiveness and Appropriateness of Corruption and Crime Commission Operations	406	616	616	625	637	653	667
Total Cost of Services	406	616	616	625	637	653	667

Significant Issues Impacting the Agency

- Three formal inquiries were conducted under section 197(1) of the *Crime and Corruption Commission Act 2003* in this financial year. Two involved the cost of a court room in the Holman Centre for a total of four days and associated transcription costs. Two were conducted by the Acting Parliamentary Inspector, Mr Ken Martin QC.
- The new Parliamentary Inspector, Mr Christopher Steytler QC, was appointed in 2009.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: An informed Parliament on the integrity of the Corruption and Crime Commission:					
Number of investigations completed and reported to Parliament within target timeframes	1	1	1	1	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Evaluation of the Effectiveness and Appropriateness of Corruption and Crime Commission Operations

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 406	\$'000 616	\$'000 616	\$'000 625	
Less Income	-	-	-	-	
Net Cost of Service ^(a)	406	616	616	625	
Employees (Full Time Equivalents)	2	2	2	2	
Efficiency Indicators					
Average Cost Per Investigation/Case	\$11,245	\$8,607	\$10,064	\$7,381	1
Cost of Audit Function as a Percentage of Total Cost of Operations	14%	30%	18%	47%	1

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. In the 2008-09 financial year the previous Parliamentary Inspector did not measure the audit function conducted personally by him. The new Parliamentary Inspector in the 2009-10 financial year has introduced a new measurement of the audit function conducted personally by him. This audit function will arise from, but is distinct to, his investigation function. This new measurement will capture information to properly extrapolate all resources devoted to both audit and investigation functions of the Office of the Parliamentary Inspector of the Corruption and Crime Commission.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Office Equipment.....	50	20	17	10	10	10	-
Total Cost of Asset Investment Program	50	20	17	10	10	10	-
FUNDED BY							
Drawdowns from the Holding Account			10	10	10	10	-
Internal Funds and Balances			7	-	-	-	-

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	206	273	273	286	295	306	315
Supplies and services	165	305	305	301	303	308	313
Accommodation	-	16	-	-	-	-	-
Depreciation and amortisation	5	10	10	10	10	10	10
Other expenses	30	12	28	28	29	29	29
TOTAL COST OF SERVICES.....	406	616	616	625	637	653	667
Income							
Total Income.....	-	-	-	-	-	-	-
NET COST OF SERVICES.....	406	616	616	625	637	653	667
INCOME FROM STATE GOVERNMENT							
Service appropriations	144	249	149	458	470	486	500
Resources received free of charge	151	67	167	167	167	167	167
TOTAL INCOME FROM STATE GOVERNMENT.....	295	316	316	625	637	653	667
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(111)	(300)	(300)	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(111)	(300)	(300)	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 2, 2 and 2 respectively.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	664	74	357	357	357	357	357
Holding account receivables	10	10	10	10	10	-	-
Receivables	-	1	-	-	-	-	-
Total current assets	674	85	367	367	367	357	357
NON-CURRENT ASSETS							
Holding account receivables	38	31	38	38	38	48	58
Property, plant and equipment	12	14	19	19	19	19	9
Total non-current assets	50	45	57	57	57	67	67
TOTAL ASSETS.....	724	130	424	424	424	424	424
CURRENT LIABILITIES							
Employee provisions.....	5	-	5	5	5	5	5
Payables ^(a)	1	-	1	1	1	1	1
Other.....	2	-	2	2	2	2	2
Total current liabilities.....	8	-	8	8	8	8	8
NON-CURRENT LIABILITIES							
Total non-current liabilities	-	-	-	-	-	-	-
TOTAL LIABILITIES.....	8	-	8	8	8	8	8
EQUITY							
Contributed equity	160	160	160	160	160	160	160
Accumulated surplus/(deficit)	556	(30)	256	256	256	256	256
Total equity	716	130	416	416	416	416	416
TOTAL LIABILITIES AND EQUITY	724	130	424	424	424	424	424

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	127	239	139	448	460	476	490
Holding account drawdowns	-	10	10	10	10	10	-
Net cash provided by State Government.....	127	249	149	458	470	486	490
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(199)	(273)	(273)	(286)	(295)	(306)	(315)
Supplies and services	(25)	(238)	(138)	(134)	(136)	(141)	(146)
Accommodation.....	-	(16)	-	-	-	-	-
Other payments	(22)	(12)	(28)	(28)	(29)	(29)	(29)
Receipts							
GST receipts.....	5	-	-	-	-	-	-
Net cash from operating activities.....	(241)	(539)	(439)	(448)	(460)	(476)	(490)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(3)	(10)	(17)	(10)	(10)	(10)	-
Net cash from investing activities.....	(3)	(10)	(17)	(10)	(10)	(10)	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(117)	(300)	(307)	-	-	-	-
Cash assets at the beginning of the reporting period	781	374	664	357	357	357	357
Cash assets at the end of the reporting period.....	664	74	357	357	357	357	357

(a) Full audited financial statements are published in the agency's Annual Report.

(a) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

SALARIES AND ALLOWANCES TRIBUNAL

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT

DIVISION 9

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 11 Net amount appropriated to deliver services	583	585	593	582	599	616	633
Total appropriations provided to deliver services	583	585	593	582	599	616	633
TOTAL APPROPRIATIONS	583	585	593	582	599	616	633
EXPENSES							
Total Cost of Services	470	654	664	647	665	679	696
Net Cost of Services ^(a)	468	651	661	644	662	676	693
CASH ASSETS ^(b)	404	105	393	390	387	380	373

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Chairperson, Executive Officer and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Desired Outcome	Service
A fair and equitable system of remuneration for the Governor, Members of Parliament, Senior Government Officers, Judicial and Magisterial Officers and superannuation benefits for Members of Parliament.	1. Support Services to the Salaries and Allowances Tribunal

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Support Services to the Salaries and Allowances Tribunal	470	654	664	647	665	679	696
Total Cost of Services	470	654	664	647	665	679	696

Significant Issues Impacting the Agency

- The impact of the rapidly changing global economic and financial circumstances is creating a challenging environment for the Tribunal in which to determine fair and equitable remuneration outcomes.

Outcomes and Key Effectiveness Indicators

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: A fair and equitable system of remuneration for the Governor, Members of Parliament, Senior Government Officers, Judicial and Magisterial Officers and superannuation benefits for Members of Parliament:					
Quantity - Determinations/reports	18	15	19	18	
Quality - Tribunal satisfaction with the quality of service provided	100%	100%	100%	100%	
Timeliness - Tribunal satisfaction with timeliness of service provided.....	100%	100%	100%	100%	
The extent to which the Salaries and Allowances Tribunal is satisfied with the support services provided	100%	100%	100%	100%	

Services and Key Efficiency Indicators

1: Support Services to the Salaries and Allowances Tribunal

Support services assist the Tribunal to:

- Determine the remuneration paid or provided to holders of certain public offices including the Governor, Members of Parliament, Senior Government Officers, Industrial Relations Commissioners, full-time members of the State Administrative Tribunal and to determine certain matters relating to the superannuation benefits for Members of Parliament; and
- Report on remuneration to be paid or provided to members of the Judiciary and Magistracy and recommend remuneration for Chief Executive Officers of Local Governments.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 470	\$'000 654	\$'000 664	\$'000 647	
Less Income.....	2	3	3	3	
Net Cost of Service ^(a)	468	651	661	644	
Employees (Full Time Equivalents)	2	2	2	2	
Efficiency Indicators					
Average Cost per Determination Report	\$26,111	\$43,600	\$34,947	\$35,944	

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

ASSET INVESTMENT PROGRAM

The Tribunal will continue its program of office equipment replacement.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement Program – 2008-09 Program	6	6	6	-	-	-	-
NEW WORKS							
Asset Replacement Program							
2009-10 Program	7	-	-	7	-	-	-
2010-11 Program	7	-	-	-	7	-	-
2011-12 Program	7	-	-	-	-	7	-
2012-13 Program	7	-	-	-	-	-	7
Total Cost of Asset Investment Program	34	6	6	7	7	7	7
FUNDED BY							
Drawdowns from the Holding Account			6	6	6	6	6
Internal Funds and Balances			-	1	1	1	1

FINANCIAL STATEMENTS

INCOME STATEMENT
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(a) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	250	292	302	267	281	288	296
Supplies and services	139	305	305	322	318	327	327
Accommodation	49	51	51	52	53	54	54
Depreciation and amortisation	3	6	6	6	6	6	6
Other expenses	29	-	-	-	7	4	13
TOTAL COST OF SERVICES.....	470	654	664	647	665	679	696
Income							
Other revenue	2	3	3	3	3	3	3
Total Income.....	2	3	3	3	3	3	3
NET COST OF SERVICES.....	468	651	661	644	662	676	693
INCOME FROM STATE GOVERNMENT							
Service appropriations	583	585	593	582	599	616	633
Resources received free of charge	-	56	56	58	60	60	60
TOTAL INCOME FROM STATE GOVERNMENT.....	583	641	649	640	659	676	693
SURPLUS/(DEFICIENCY) FOR THE PERIOD	115	(10)	(12)	(4)	(3)	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	115	(10)	(12)	(4)	(3)	-	-

(a) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(b) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 2, 2 and 2 respectively.

BALANCE SHEET
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(a) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	403	104	391	387	384	377	370
Restricted cash	1	1	2	3	3	3	3
Holding account receivables	6	18	6	6	6	6	6
Receivables	5	1	5	5	5	5	5
Total current assets	415	124	404	401	398	391	384
NON-CURRENT ASSETS							
Holding account receivables	6	-	12	18	24	30	36
Property, plant and equipment	2	15	2	3	4	5	6
Total non-current assets	8	15	14	21	28	35	42
TOTAL ASSETS.....	423	139	418	422	426	426	426
CURRENT LIABILITIES							
Employee provisions.....	28	-	28	28	28	28	28
Payables	-	15	-	-	-	-	-
Other.....	2	2	2	3	3	3	3
Total current liabilities.....	30	17	30	31	31	31	31
NON-CURRENT LIABILITIES							
Employee provisions.....	28	11	35	42	49	49	49
Total non-current liabilities	28	11	35	42	49	49	49
TOTAL LIABILITIES.....	58	28	65	73	80	80	80
EQUITY							
Contributed equity	6	6	6	6	6	6	6
Accumulated surplus/(deficit)	370	105	358	354	351	351	351
Reserves	(11)	-	(11)	(11)	(11)	(11)	(11)
Total equity.....	365	111	353	349	346	346	346
TOTAL LIABILITIES AND EQUITY	423	139	418	422	426	426	426

- (a) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(a) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	559	573	581	570	587	604	621
Holding account drawdowns	25	6	6	6	6	6	6
Net cash provided by State Government.....	584	579	587	576	593	610	627
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(300)	(285)	(295)	(259)	(274)	(281)	(289)
Supplies and services	(119)	(249)	(249)	(264)	(258)	(274)	(267)
Accommodation	(49)	(42)	(42)	(43)	(44)	(44)	(51)
Other payments	(35)	(31)	(31)	(33)	(38)	(36)	(45)
Receipts							
GST receipts.....	14	22	22	24	22	22	22
Other receipts	1	3	3	3	3	3	3
Net cash from operating activities.....	(488)	(582)	(592)	(572)	(589)	(610)	(627)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	-	(6)	(6)	(7)	(7)	(7)	(7)
Net cash from investing activities.....	-	(6)	(6)	(7)	(7)	(7)	(7)
NET INCREASE/(DECREASE) IN CASH HELD	96	(9)	(11)	(3)	(3)	(7)	(7)
Cash assets at the beginning of the reporting period	308	114	404	393	390	387	380
Cash assets at the end of the reporting period.....	404	105	393	390	387	380	373

(a) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Tribunal:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
GST Input Credits.....	14	22	22	24
Other Receipts.....	1	3	3	3
TOTAL.....	15	25	25	27

The moneys received and retained are to be applied to the Tribunal's services as specified in the Budget Statements.

STATE DEVELOPMENT

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT

DIVISION 10

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual ^(c) \$'000	2008-09 Budget ^(c) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 12 Net amount appropriated to deliver services	35,215	31,489	35,542	45,409 ^(d)	30,115	30,334	31,164
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	355	355	361	374	388	404	411
Total appropriations provided to deliver services	35,570	31,844	35,903	45,783	30,503	30,738	31,575
ADMINISTERED TRANSACTIONS							
Item 13 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	26,424	24,363	21,534	53,595	19,950	18,917	18,917
TOTAL APPROPRIATIONS	61,994	56,207	57,437	99,378	50,453	49,655	50,492
EXPENSES							
Total Cost of Services	38,149	37,837	42,248	48,029	32,748	32,983	33,820
Net Cost of Services ^(a)	37,022	36,087	40,497	46,279	30,998	31,233	32,070
CASH ASSETS ^(b)	6,630	2,560	2,741	2,741	2,741	2,741	2,741

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.
- (c) Comparative figures have been recast following the creation of the Department of State Development (DSD) on 1 January 2009 and may not be directly comparable to previously published information.
- (d) The increased appropriation is mainly attributable to the inclusion of a net increased allocation of \$11.2 million for the Ord River Project.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings	(49)	(136)	(110)	(110)	(127)

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
3% Efficiency Dividend					
Malaysian International Office	(45)	-	-	-	-
State Development Policy, Operational Support and Associated Activities	(70)	(588)	(138)	(138)	(138)
Taiwan, Thailand and Hong Kong Austrade Funding	(130)	(130)	(130)	(130)	(130)
Zhejiang Province (China) Sister-State Activities and Programs	(88)	(45)	(45)	(45)	(45)
Total Savings.....	(333)	(763)	(313)	(313)	(313)
Other					
Kimberley Liquefied Natural Gas (LNG) Precinct	4,350	-	-	-	-
Project Ready Industrial Land	-	1,250	1,250	1,250	1,250

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
State Building – Major Projects: Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.	Responsible industry development and resource investment.	1. Industry Development and Investment Facilitation

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Industry Development and Investment Facilitation	38,149	37,837	42,248	48,029	32,748	32,983	33,820
Total Cost of Services	38,149	37,837	42,248	48,029	32,748	32,983	33,820

Significant Issues Impacting the Agency

- The global economic downturn has resulted in some slowing of resource activity as well as delaying some project expansions and new project proposals. However, other projects continue to progress well. The Department is working to improve infrastructure support and approvals settings to enhance the State's competitiveness in attracting investment. The Department is focussed on facilitating key State initiatives and major projects to ensure continued investment and development, and to maximise opportunities for employment growth. Key State initiatives include: Oakajee Port and Rail Project, Ord River Scheme – East Kimberley Expansion Project and Kimberley LNG Precinct.

- The Department will work with Federal Government agencies during 2009-10 to allocate and manage Commonwealth funding of \$195 million provided for the Ord River Scheme – East Kimberley expansion for key community and economic infrastructure. These will include investment in education, health, housing and community services, and in key transport infrastructure projects.
- The establishment of a LNG processing precinct on the Kimberley coast will capitalise on the significant gas reserves in the Browse Basin while protecting the unique environmental and cultural values of the broader Kimberley region. A single processing precinct will improve efficiency through provision of common user infrastructure and prevent ad-hoc industrial development in the region.
- Improving Western Australia's project development approvals system will restore and sustain Western Australia's attractiveness for resource sector investment. The Department is the lead agency for coordination of approvals for major complex resource, industrial and related infrastructure projects and is working across government to improve approvals system efficiency while maintaining appropriate standards of regulation.
- In order to sustain a flow of new investment in resource, industrial and infrastructure projects the Department is focussing its project facilitation services on projects that are at advanced stages of approval and commitment such as the Perdaman Chemicals and Fertilisers' urea project in Collie, the CITIC Pacific Mining iron ore project in the Pilbara and the Gorgon Joint Venture which is moving to its final investment decision. To secure the Gorgon Joint Venture project, the Department is giving priority to the delivery of approvals relating to the development proposals and tenure required under the Gorgon Joint Venture State Agreement and the *Barrow Island Act 2003*.
- A Heavy Use (Project Ready) Industrial Land Strategy has been developed to ensure a coordinated government process for statutory land based approvals such as heritage, planning, environmental and related approvals for Western Australia's key strategic industrial areas. This will result in faster access to industrial land and improve Western Australia's attractiveness for international investment.
- The provision of new infrastructure will improve the opportunity to secure investment projects for the development of Western Australia. The Department has primary responsibility in liaising with the Commonwealth's Infrastructure Australia on all infrastructure matters including coordinating strategic assessments of infrastructure needs and potential projects, coordinating the development of submissions to Infrastructure Australia and the implementation of funded projects.
- Western Australia's main export markets in both the developed and emerging economies are being affected by the economic downturn. The focus of the Government's overseas office network which facilitates trade and investment will be to closely monitor Western Australia's key trading partner countries and capture opportunities for strategic investment and trade that will contribute to the State's economic development.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Responsible industry development and resource investment:					
Extent to which agreed milestones for Major State Initiatives are achieved ^(b)	n/a ^(c)	85%	85%	85%	
Stakeholder rating of investment and development services ^(d)	86%	85%	85%	85%	
Stakeholder rating of project facilitation and approvals ^(d)	63%	80%	80%	80%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The Department coordinates major State initiatives as directed by Government. These initiatives are of significant benefit to Western Australia and often require years of planning and negotiation. Milestones that are scheduled within a financial year are identified at the commencement of that year, enabling the Department to report on the status of the initiative.

(c) As the Department was established on 1 January 2009 with new functions relating to Major State Initiatives, no comparative data for this indicator is available in 2007-08.

(d) The stakeholder effectiveness indicators are refinements on the measures used by the former Department of Industry and Resources (DOIR) and will continue to be measured in the Department using stakeholder surveys.

Services and Key Efficiency Indicators

1: Industry Development and Investment Facilitation

Benefits the Western Australian community by facilitating private sector investment and strategic public infrastructure in the State and promoting Western Australia as a source of internationally competitive products and services. Products and services include:

- delivering investment attraction programs;
- facilitating industry infrastructure, state significant development and major projects; and
- facilitating major trade programs.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service ^(a)	38,149	37,837	42,248	48,029	
Less Income.....	1,127	1,750	1,751	1,750	
Net Cost of Service ^(a)	37,022	36,087	40,497	46,279	
Employees (Full Time Equivalents)	163	163	163	165	
Efficiency Indicators					
Average Cost per Project Facilitated ^(b)	139,743	53,621	62,030	71,049	1
Average cost per Identified Major State Initiative ^(c)	n/a ^(d)	1,647,636	1,906,000	2,183,136	1

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) The number of projects used in the calculation of this average cost is the sum of the numbers of industry infrastructure projects, resource development projects, major resource projects, international business programs and investment projects facilitated and/or delivered.
- (c) The Department has established the State Initiatives Group to manage major State projects as identified by Government. Average cost per identified Major State Initiative is calculated by identifying key elements for each of the overarching project areas.
- (d) The Department was established on 1 January 2009 with new functions relating to Major State Initiatives, no comparative data for this indicator is available in 2007-08.

Explanation of Significant Movements

(Notes)

1. The increase in the 2009-10 Budget Target compared to the 2008-09 Estimated Actual is due to additional expenditure associated with the Ord River and Project Ready Industrial Land. This is partially offset by a reduction in funding for the Kimberley LNG Precinct and Heritage Surveys. The decrease in the average cost per project facilitated from the 2007-08 financial year is largely due to funding of almost \$9 million for the Northern Development Taskforce which now aligns to the Major State Initiative.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Royalty for Regions Initiatives - Ord River Scheme - East Kimberley Expansion Stage 2 ^(a)	220,000	14,000	14,000	86,000	60,000	60,000	-
NEW WORKS							
Ord River Scheme East Kimberley Expansion Stage 2 – Commonwealth Contribution ^(b)	160,000	-	-	160,000	-	-	-
Total Cost of Asset Investment Program	380,000	14,000	14,000	246,000	60,000	60,000	-
FUNDED BY							
Other.....			-	160,000	-	-	-
Drawdowns from Royalties for Regions Fund ^(c)			14,000	86,000	60,000	60,000	-

(a) Capital works funded from the Royalties for Regions Fund.

(b) Funded from the Commonwealth's Nation Building Infrastructure Investment package. The cashflow for the expenditure of this contribution is to be negotiated with the Commonwealth Government.

(c) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement reports an estimated increase in the 2009-10 Total Cost of Services of \$5.8 million (13.7 per cent) when compared to the 2008-09 Estimated Actual. The increased expenditure is mainly attributable to:

- the Kimberley LNG Precinct initiative (\$4.4 million) for 2008-09; and
- the Ord River Irrigation Project (\$14.5 million) for 2009-10.

Income

The Income from State Government shows an estimated increase in the 2009-10 Service Appropriations of \$9.9 million (27.1 per cent) when compared to the 2008-09 Estimated Actual. This increased income is mainly attributable to:

- the Kimberley LNG Precinct initiative (\$4.4 million) for 2008-09; and
- the Ord River Irrigation Project (\$14.5 million) for 2009-10.

Balance Sheet

The Department's total net asset position (total equity) is expected to increase by \$112.6 million between the 2008-09 Estimated Actual and the 2009-10 Budget Estimate as a result of the Ord River Scheme – East Kimberley Expansion Stage Two under the Royalties for Regions Initiatives - Regional Infrastructure and Headworks Fund.

Cashflow Statement

The Cashflow Statement reports an estimated increase in the 2009-10 Net cash from operating activities of \$5.8 million (14.5 per cent) when compared to the 2008-09 Estimated Actual. This increase is mainly attributable to:

- the Kimberley LNG Precinct initiative (\$4.4 million) for 2008-09;
- the Ord River Irrigation Project (\$14.5 million) for 2009-10.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual ^(f)	2008-09 Budget ^{(b) (f)}	2008-09 Estimated Actual	2009-10 Budget Estimate	2010-11 Forward Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	15,163	15,427	16,084	16,319	16,775	17,016	17,389
Grants and subsidies ^(d)	8,622	1,160	1,360	560	560	560	560
Supplies and services	12,378	19,136	22,632	29,102	13,365	13,358	13,822
Accommodation	1,622	1,737	1,795	1,683	1,683	1,683	1,683
Depreciation and amortisation	163	176	176	164	164	165	165
Other expenses	201	201	201	201	201	201	201
TOTAL COST OF SERVICES.....	38,149	37,837	42,248	48,029	32,748	32,983	33,820
Income							
Sale of goods and services	1,125	750	750	750	750	750	750
Grants and subsidies	-	1,000	1,000	1,000	1,000	1,000	1,000
Other revenue	2	-	1	-	-	-	-
Total Income.....	1,127	1,750	1,751	1,750	1,750	1,750	1,750
NET COST OF SERVICES.....	37,022	36,087	40,497	46,279	30,998	31,233	32,070
INCOME FROM STATE GOVERNMENT							
Service appropriations	35,570	31,844	35,903	45,783	30,503	30,738	31,575
Resources received free of charge	486	491	491	491	491	491	491
Liabilities assumed by the Treasurer ^(e)	-	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	36,056	32,335	36,394	46,274	30,994	31,229	32,066
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(966)	(3,752)	(4,103)	(5)	(4)	(4)	(4)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(966)	(3,752)	(4,103)	(5)	(4)	(4)	(4)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 163, 163 and 165 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

(f) Comparative figures have been adjusted due to the creation of the DSD on 1 January 2009 and may not be directly comparable to previously published information.

Details of Controlled Grants and Subsidies

	2007-08 Actual ^(a)	2008-09 Budget ^(a)	2008-09 Estimated Actual ^(a)	2009-10 Budget Estimate	2010-11 Forward Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
State Development Initiatives.....	8,622	1,160	1,360	560	560	560	560
TOTAL.....	8,622	1,160	1,360	560	560	560	560

(a) Comparative figures have been adjusted due to the creation of the DSD on 1 January 2009 and may not be directly comparable to previously published information.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual ^(c)	2008-09 Budget ^{(b) (c)}	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS							
Cash assets	4,044	114	290	286	283	280	277
Restricted cash	2,435	2,296	2,296	2,296	2,296	2,296	2,296
Other.....	135	135	135	135	135	135	135
Total current assets	6,614	2,545	2,721	2,717	2,714	2,711	2,708
NON-CURRENT ASSETS							
Holding account receivables	-	-	-	5	14	28	43
Property, plant and equipment	174	174	174	174	174	174	174
Restricted cash	151	150	155	159	162	165	168
Other.....	-	-	14,000	100,000	160,000	220,000	220,000
Total non-current assets	325	324	14,329	100,338	160,350	220,367	220,385
TOTAL ASSETS.....	6,939	2,869	17,050	103,055	163,064	223,078	223,093
CURRENT LIABILITIES							
Employee provisions.....	2,900	2,860	2,900	3,057	3,064	3,076	3,088
Payables	139	-	139	-	-	-	-
Other.....	2	2	2	10	13	16	19
Total current liabilities.....	3,041	2,862	3,041	3,067	3,077	3,092	3,107
NON-CURRENT LIABILITIES							
Employee provisions.....	693	696	693	697	700	703	707
Total non-current liabilities	693	696	693	697	700	703	707
TOTAL LIABILITIES.....	3,734	3,558	3,734	3,764	3,777	3,795	3,814
EQUITY							
Contributed equity	3,045	3,063	17,259	103,259	163,259	223,259	223,259
Accumulated surplus/(deficit)	160	(3,752)	(3,943)	(3,968)	(3,972)	(3,976)	(3,980)
Total equity.....	(3,205)	(689)	(13,316)	99,291	159,287	219,283	219,279
TOTAL LIABILITIES AND EQUITY	6,939	2,869	17,050	103,055	163,064	223,078	223,093

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(c) Comparative figures have been adjusted due to the creation of the DSD on 1 January 2009 and may not be directly comparable to previously published information.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual ^(d)	2008-09 Budget ^{(b) (d)}	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	35,407	31,644	35,727	45,614	30,330	30,559	31,395
Royalties for regions fund ^(c)	-	-	14,000	86,000	60,000	60,000	-
Net cash provided by State Government.....	35,407	31,644	49,727	131,614	90,330	90,559	31,395
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(14,898)	(15,401)	(16,084)	(16,309)	(16,762)	(16,998)	(17,370)
Grants and subsidies	(8,802)	(1,160)	(1,360)	(560)	(560)	(560)	(560)
Supplies and services	(11,704)	(18,645)	(22,141)	(28,611)	(12,874)	(12,867)	(13,331)
Accommodation.....	(1,601)	(1,737)	(1,795)	(1,683)	(1,683)	(1,683)	(1,683)
Other payments	(201)	(201)	(201)	(201)	(201)	(201)	(201)
Receipts							
Grants and subsidies	-	1,000	1,000	1,000	1,000	1,000	1,000
Sale of goods and services	1,125	750	750	750	750	750	750
Other receipts	2	-	1	-	-	-	-
Net cash from operating activities.....	(36,079)	(35,394)	(39,830)	(45,614)	(30,330)	(30,559)	(31,395)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	-	-	(14,000)	(86,000)	(60,000)	(60,000)	-
Net cash from investing activities.....	-	-	(14,000)	(86,000)	(60,000)	(60,000)	-
NET INCREASE/(DECREASE) IN CASH HELD	(672)	(3,750)	(4,103)	-	-	-	-
Cash assets at the beginning of the reporting period	7,302	6,310	6,630	2,741	2,741	2,741	2,741
Net cash transferred to/from other agencies	-	-	214	-	-	-	-
Cash assets at the end of the reporting period.....	6,630	2,560	2,741	2,741	2,741	2,741	2,741

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) Regional Infrastructure and Headworks Fund - \$14 million (2008-09), \$86.0 million (2009-10), \$60.0 million (2010-11), \$60.0 million (2011-12), \$0 (2012-13)

(d) Comparative figures have been recast following the creation of the DSD on 1 January 2009 and may not be directly comparable to previously published information.

DETAILS OF ADMINISTERED TRANSACTIONS

	2007-08 Actual ^(a) \$'000	2008-09 Budget ^(a) \$'000	2008-09 Estimated Actual ^(a) \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
INCOME							
Other							
Appropriations	26,424	24,363	21,534	53,595	19,950	18,917	18,917
Other Revenue	702	-	-	-	-	486	486
TOTAL INCOME.....	27,126	24,363	21,534	53,595	19,950	19,403	19,403
EXPENSES							
Grants To Charitable And Other Public Bodies							
Ord River (Commonwealth Monies) ^(b)	-	-	-	35,000	-	-	-
Statutory Authorities							
Bunbury Port Authority - Casting Basin							
Interest Costs	107	95	95	95	95	95	95
Dampier Port Authority - Burrup Port							
Infrastructure-Subsidy.....	7,596	10,022	8,253	8,150	10,358	9,113	9,113
Water Corporation - Burrup Water System -							
Subsidy	7,876	8,073	8,073	8,275	8,482	8,694	8,694
Western Australian Land Authority - Burrup							
Service Corridor - Subsidy	1,768	2,130	2,130	-	-	-	-
Western Power -Gas Lateral Line to the							
Murchison Area-Interest Costs	832	832	832	832	832	832	832
Western Power - Onslow Gas Fired Power							
Station - Interest Costs	181	183	183	183	183	183	183
Other							
Boddington Goldmine Expansion	2,640	-	-	-	-	-	-
Hearson Cove Road upgrade	13	2,088	2,088	-	-	-	-
Mirambeena Timber Precinct	-	1,060	-	1,060	-	-	-
Other Administered Expenses	157	-	-	-	-	-	-
Ravensthorpe Nickel Project	2,977	-	-	-	-	-	-
Receipts Paid into Consolidated Account	-	-	-	-	-	486	486
TOTAL EXPENSES.....	24,147	24,483	21,654	53,595	19,950	19,403	19,403

(a) Comparative figures have been recast due to the creation of the DSD on 1 January 2009 and may not be directly comparable to previously published information.

(b) Funded from the Commonwealth's Nation Building Infrastructure Investment Package.

Part 3

Deputy Premier; Minister for Health; Indigenous Affairs

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
161	Health			
	– Delivery of Services.....	3,873,953	4,066,664	4,322,038
	– Capital Appropriation	214,608	173,046	267,965
	Total	4,088,561	4,239,710	4,590,003
192	Indigenous Affairs			
	– Delivery of Services.....	23,004	24,872	29,721
	– Capital Appropriation	1,830	-	170
	Total	24,834	24,872	29,891
	GRAND TOTAL			
	– Delivery of Services.....	3,896,957	4,091,536	4,351,759
	– Capital Appropriation	216,438	173,046	268,135
	Total.....	4,113,395	4,264,582	4,619,894

WA HEALTH

PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; INDIGENOUS AFFAIRS

DIVISION 11

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 14 Net amount appropriated to deliver services	703,948	754,969	797,190	858,918	892,400	949,805	1,004,286
Item 15 Contribution to Hospital Fund	2,805,038	3,027,043	3,172,107	3,361,284	3,574,165	3,785,730	4,053,456
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	613	560	632	652	671	691	691
- Lotteries Commission Act 1990	95,228	91,381	96,735	101,184	104,422	107,766	110,963
Total appropriations provided to deliver services	3,604,827	3,873,953	4,066,664	4,322,038	4,571,658	4,843,992	5,169,396
CAPITAL							
Item 116 Capital Appropriation	157,730	214,608	173,046	267,965	180,760	103,651	69,266
TOTAL APPROPRIATIONS	3,762,557	4,088,561	4,239,710	4,590,003	4,752,418	4,947,643	5,238,662
EXPENSES							
Total Cost of Services	4,368,920	4,528,068	4,816,754	5,098,998	5,379,143	5,685,520	6,030,558
Net Cost of Services ^(a)	3,642,253	3,876,918	3,948,600	4,354,811	4,619,979	4,878,785	5,205,744
CASH ASSETS ^(b)	208,981	178,882	279,405	253,124	215,355	187,862	167,515

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Assistance for Palliative Care Services	542	4,287	4,506	4,665	-
Chemotherapy and Radiotherapy Outpatient Services	-	4,000	6,000	-	-
Doctor Internship Supervision	500	1,000	1,000	1,000	-
Elective Surgery Waitlist	10,000	20,000	-	-	-
Friend in Need Emergency/Silver Chain (Public Hospital Admittance)	3,000	27,000	27,000	27,000	24,000
Grants to After Hours General Practitioners	80	2,640	2,640	2,640	2,000
Hospital Nurses Support Fund ^(a)	-	7,633	7,783	5,906	-
Nurses Scholarship	1,000	2,000	2,000	2,000	2,000
Review of Mental Health Services	100	100	-	-	-
SolarisCare	1,500	-	-	-	-
Western Australia State Suicide Prevention Strategy	500	6,250	6,250	-	-
Mental Health and Wellbeing Commissioner	-	273	273	273	273
Deferral of Election Commitment Funding	(5,000)	-	-	-	-
Media and Marketing, Advertising and Consultants Savings	(754)	(1,508)	(1,508)	(1,508)	(1,508)

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Royalties for Regions Initiatives					
Royal Flying Doctor Service ^(b)	5,674	9,165	8,309	2,857	3,883
Patient Assisted Travel Scheme	4,174	8,686	9,038	8,902	9,277
3% Efficiency Dividend					
Metropolitan and Country Health Services FTE Efficiencies.....	(12,700)	(51,000)	(49,585)	(51,320)	(53,117)
Metropolitan and Country Health Services Expenditure Reductions	(9,623)	(47,979)	(65,004)	(69,823)	(76,102)
Corporate Expenditure Reductions.....	(7,974)	(12,017)	(13,371)	(13,674)	(14,013)
Health Corporate Network.....	(465)	(920)	(952)	(986)	(1,020)
Mental Health Operating Efficiency	(1,065)	(1,796)	(1,925)	(1,985)	(2,047)
Path West	(1,309)	(1,562)	(1,617)	(1,673)	(1,732)
Other Efficiency Measures	(26,786)	(10,886)	-	-	-
<i>Total Savings</i>	<i>(59,922)</i>	<i>(126,160)</i>	<i>(132,454)</i>	<i>(139,461)</i>	<i>(148,031)</i>
Other					
Royal Flying Doctor Service ^(b)	12,512	9,630	4,732	5,569	6,171

- (a) \$28 million has been committed for the Hospital Nurses Support Fund, comprising \$21.3 million of additional funding as outlined in the table and \$6.7 million from reprioritisation within the Department of Health's existing budget allocations.
- (b) The Royal Flying Doctor Service has been listed twice in the above table due to it being funded from both the Royalties for Regions funding source and from Recurrent Appropriations.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

The service structure of the Department and the Ministers responsible are identified in the following table:

Responsible Minister	Services
Deputy Premier; Minister for Health; Indigenous Affairs	1. Admitted Patients 3. Home-Based Hospital Programs 4. Palliative Care 5. Emergency Department 6. Non-Admitted Patients 7. Patient Transport 8. Prevention, Promotion and Protection 9. Dental Health 10. Aged and Continuing Care 12. Residential Care 14. Chronic Illness Support
Minister for Water; Mental Health	2. Specialised Mental Health 11. Community Mental Health 13. Residential Mental Health Care 15. Drug and Alcohol

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Restoration of patients' health, safe delivery of newborns and support for patients and families during terminal illness.	1. Admitted Patients 2. Specialised Mental Health 3. Home-Based Hospital Programs 4. Palliative Care 5. Emergency Department 6. Non-Admitted Patients 7. Patient Transport
	Improved health of the people of Western Australia by reducing the incidence of preventable disease, specified injury, disability and premature death.	8. Prevention, Promotion and Protection 9. Dental Health
	Enhanced wellbeing and environment of those with chronic illness or disability.	10. Aged and Continuing Care 11. Community Mental Health 12. Residential Care 13. Residential Mental Health Care 14. Chronic Illness Support 15. Drug and Alcohol

Service Summary

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Admitted Patients.....	2,390,087	2,497,327	2,640,364	2,774,753	2,932,326	3,098,048	3,281,812
2. Specialised Mental Health	177,403	194,937	199,281	209,564	221,066	233,658	247,839
3. Home-Based Hospital Programs	26,279	18,145	32,159	47,891	50,520	53,398	56,638
4. Palliative Care	19,003	18,250	20,172	22,417	23,648	24,995	26,512
5. Emergency Department	144,426	147,061	158,465	166,617	175,762	185,773	197,048
6. Non-Admitted Patients	612,174	643,772	680,419	718,529	757,967	801,141	849,762
7. Patient Transport.....	71,653	72,492	101,284	105,033	105,798	113,109	124,216
8. Prevention, Promotion and Protection.....	324,646	274,736	306,932	331,983	350,204	370,152	392,616
9. Dental Health	64,139	63,380	69,616	73,125	77,139	81,533	86,481
10. Aged and Continuing Care	208,134	226,891	230,425	251,361	265,158	280,261	297,270
11. Community Mental Health	161,253	188,689	176,142	184,694	194,832	205,929	218,427
12. Residential Care	77,994	79,205	97,421	101,826	107,415	113,533	120,423
13. Residential Mental Health Care.....	8,319	13,329	11,453	14,603	15,404	16,282	17,270
14. Chronic Illness Support	35,592	34,925	42,623	43,854	46,261	48,896	51,863
15. Drug and Alcohol.....	47,818	54,929	49,998	52,748	55,643	58,812	62,381
Total Cost of Services	4,368,920	4,528,068	4,816,754	5,098,998	5,379,143	5,685,520	6,030,558

Significant Issues Impacting the Agency

Election Commitments

- The State Government's election commitment to implement its health reform agenda has resulted in substantial expenditure increases in 2009-10 of \$20 million for elective surgery, \$8.3 million for palliative care and cancer services, \$17.9 million for the Patient Assisted Travel Scheme and Royal Flying Doctor Service, \$27 million for the Friend-in-Need Emergency initiative, \$6.3 million to implement the State Suicide Prevention Strategy, \$2.6 million for after hours General Practitioner grants and \$7.6 million for the Hospital Nurses Support Fund.

National Healthcare Agreement and National Partnership Agreements

- The new National Healthcare Agreement (NHA), operational from 1 July 2009 and the National Partnership Agreements for Hospital and Health Workforce Reform, Preventive Health and Closing the Gap in Indigenous Health Outcomes will have a significant impact for WA Health. Under the NHA and National Partnership Agreements, WA Health will:
 - receive additional base and indexation health care funding of \$506 million over five years;
 - have access to \$173 million over five years for projects to develop activity-based funding for hospital services, expand or improve sub-acute and emergency services, health promotion and disease prevention initiatives and implement Indigenous initiatives where the State will provide a significant co-investment of \$117 million; and
 - participate in an improved national cooperation on health workforce issues through the establishment of a National Health Workforce Agency.

Indigenous Health

- The health status of Indigenous Australians continues to be a significant concern. The Western Australian Government, under the Council of Australian Governments (COAG) Indigenous Reform agenda and in conjunction with the Australian Government and the States/Territories, has committed funds aimed at closing the gap in the health status between Indigenous and non-Indigenous Australians. The National Partnership Agreement on Closing the Gap in Indigenous Health Outcomes and Indigenous Early Childhood Development and other State Government initiatives will target:
 - a reduction in smoking in the Indigenous population;
 - the implementation of appropriate primary care service delivery;
 - a healthy transition to adulthood;
 - improving the patient journey;
 - making Indigenous health of universal concern; and
 - increasing Indigenous people's access to antenatal care, sexual and reproductive health, and maternal and child health services.
- A recommendation from the primary care key stakeholders' workshop Reducing the Gap: Improving the Quality of Indigenous Primary Care through Evidence and Experience, led to the establishment of the Western Australian Aboriginal Primary Health Care Advisory Group. Reporting to the Primary Care Health Network, this Advisory Group has developed a work plan addressing four key issues:
 - increasing access to services;
 - improved management of the interface between primary and tertiary care;
 - better use of resources; and
 - workforce design.
- The Office of Aboriginal Health (OAH) has launched a Careers in Health resource providing comprehensive pathway information for prospective students and employees. The OAH is working with the Department of Education and Training to progress health traineeship pathways using this resource. This collaboration has resulted in the implementation of the Aboriginal Health Worker Vocational Education and Training in Schools program in Kalgoorlie. In addition, the OAH has developed workforce resources supported by its web homepage, for the attraction, recruitment and retention of Indigenous public servants. Indigenous entry level and leadership programs for the Public Service are being developed with the Department of the Premier and Cabinet and Western Australia universities.
- The OAH has provided support in the delivery of culturally secure services and the development of Indigenous leadership through the Aboriginal Health Action Groups in the south metropolitan area (Fremantle, Rockingham/Kwinana and Armadale/Bentley). These groups provide a forum for Indigenous community members and service providers to participate in service planning, development, delivery and evaluation. These forums build regional and wider partnerships for improving health outcomes based on a holistic view of health. Additional groups will be established across northern metropolitan regions. The WA Health culturally secure training resource will be available in 2010.

- In a partnership initiative between the Western Australia General Practice Network and the OAH to increase Indigenous people's access to primary health care, a co-located project officer will work with the Canning Division of General Practice for this Division to expand the Wangen Muirdin health brokerage service to the Fremantle and Osborne Park Divisions and the Perth Primary Care Network. The OAH continues to work with the Divisions of General Practice and Aboriginal Community Controlled Health Services to identify opportunities for Indigenous families to improve access to primary care services and programs.
- A historic 2008-2013 Trans-Tasman Agreement has been forged between the Western Australia's OAH and Te Kete Hauora (the Maori Health Directorate) of the New Zealand Ministry of Health to facilitate exchanges in the areas of policy development and models of service delivery.

'The Four Hour Rule' - Managing Unplanned Care

- WA Health is implementing a number of strategies designed to better manage unplanned care through:
 - the clinical services redesign program; and
 - ambulatory care initiatives.
- These strategies have delivered improvements in health care in emergency departments and services and have addressed patient flow and bed availability in hospitals. However, the continuing demand for admitted and emergency services demonstrates that further change and improvement is required to improve patient outcomes.
- In 2009, WA Health commenced a local implementation of the United Kingdom's National Health Service 'Four Hour Rule' in Western Australian public hospitals. This is an initiative aimed at improving patient care and enhancing the patient journey from hospital arrival to departure. The initiative features:
 - a 98 per cent target for patients arriving at a hospital for emergency care to be seen, admitted, discharged or transferred within a four-hour timeframe;
 - implementing whole-of-hospital long-term redesign to enable the target to be achieved and sustained;
 - a standard methodology directing what is to be achieved but permitting individual sites flexibility in determining how they will do it; and
 - encouraging positive involvement of all staff and providing mechanisms to address issues raised by patients and other health care stakeholders.
- A staged implementation plan for the 'Four Hour Rule' has been adopted for all metropolitan public hospitals (including the contracted private/public providers at Joondalup and Peel Health Campuses) and the WA Country Health Service (WACHS) Regional Resource Centres, commencing with the metropolitan teaching hospitals in April 2009. Each site will take two years from implementation to achieve the full target with benchmarks to be achieved at 12 and 18 months with the eventual aim that WA Health will achieve the state-wide target by mid-2012. A management and governance structure to support the project's implementation has been established and a set of performance measures adopted to monitor the implementation and effectiveness of the strategy. The 'Four Hour Rule' and managing unplanned care is supported by \$75.3 million provided by the Commonwealth Government to help alleviate demand on emergency departments in 2008-09 and the forward estimates period.
- The Western Australia Government is also continuing its strategies aimed at better managing the demand pressure experienced in hospital emergency departments, including:
 - a partnership between WA Health and the Commonwealth Government to provide after-hours primary care access and provision through six General Practitioner After-Hours Clinics as an alternative to Emergency Department (ED) attendance for patients whose conditions can be well managed in non-hospital settings;
 - the introduction of the Friend in Need Emergency/Silver Chain (Public Hospital Admittance) program which provides alternatives to hospital based care; and
 - facilitating subsidies for up to 20 General Practitioner practices in Perth and regional centres over the next four years to provide extended opening hours offering late-night or 24 hour manned services. Offers will target areas where unmet primary care need has been identified.

Elective Surgery

- The State and Australian Governments have allocated additional funding targeting reductions in the number of patients who wait longer than the clinically indicated time periods to access elective surgery procedures. Examples include:
 - The Commonwealth Government's Elective Surgery program provided an additional \$15.4 million to Western Australia during 2008 for the 'Blitz' on over-boundary patients. This initiative resulted in an additional 3,727 patients accessing elective surgery - 1,007 patients more than the target set for the program;
 - The State Government has allocated an additional \$30 million over two years to maintain the momentum of elective surgery delivery commencing with \$10 million in 2008-09. In 2009-10, \$20 million has been allocated to provide 3,704 additional procedures over the 2007 activity level; and
 - Western Australia has been allocated \$13.3 million to enhance infrastructure for elective surgery capacity under Stage 2 of the Australian Government's Elective Surgery 'Blitz' program and will receive a share of the \$300 million Stage 3 Elective Surgery Program for 2009-10 and 2010-11. Stage 3 is an incentive-based program based on Western Australia meeting targets set by the Australian Government. The targets to be achieved involve set waiting times for patients admitted for elective surgery and total elective surgery throughput on a six month basis across the two year period.
- In January 2009, the Elective Wait List Advocate Committee was appointed. This committee is responsible for monitoring elective surgery wait lists and for providing elective surgery policy advice to the Minister for Health and the Director General of Health. It will also be able to receive and investigate complaints regarding elective surgery wait lists and take remedial action by making recommendations to hospitals, where appropriate.

Infrastructure

- The Western Australian Government remains committed to the principles and key elements of the infrastructure program for WA Health.
- Work on the construction of the \$1.76 billion Stage 1 of the Fiona Stanley Hospital has commenced and is expected to be completed in 2013-14. The hospital will provide state-of-the-art tertiary facilities for the State, as well as secondary level facilities primarily for residents of the inner southern suburbs.
- Key elements of the infrastructure plan are a new children's hospital and a new women's hospital alongside Sir Charles Gairdner Hospital on the Queen Elizabeth II Medical Centre site.
- A principle of the hospital reconfiguration program in Perth is to enhance the capacity and role of secondary hospitals in meeting health care needs closer to where people live. The new Rockingham Kwinana Hospital will be completed in early 2010, as the first major secondary hospital development. Expansion of services and facilities at the Joondalup Health Campus has been approved, with construction commencing in mid 2009. Planning for the new Midland Health Campus to replace Swan District Hospital is well-advanced.
- In regional Western Australia, the network of regional resource centres will be enhanced by the construction of a new \$135 million hospital including \$60.9 million from the Royalties for Regions funding to replace the existing Albany Hospital. Construction of a new \$55.8 million regional resource centre at Kalgoorlie (including Royalties for Regions funding of \$15.8 million) commenced in March 2009, and the new \$137 million Port Hedland Regional Resource Centre is due for completion in September 2010. Royalties for Regions funding of \$10 million has been allocated to improve services and staff accommodation at Nickol Bay Hospital. The Government has announced its decision to rebuild the Busselton Hospital, with a \$77.4 million commitment.

Patient Transport

- An effective patient transport system for rural Western Australia is vital in providing appropriate and accessible health care to its residents. Strategies introduced to enhance patient transport include:
 - additional funding of \$4.2 million for 2008-09 and \$8.7 million in 2009-10 as well as a revised administration and approval processes, information and promotion strategies for the Patient Assisted Travel Scheme ; and
 - the negotiation of a new five-year contract with the Royal Flying Doctor Service to deliver increased services and to provide additional capital funding for new and replacement aircraft. Additional funding has been provided with \$18.2 million in 2008-09 and \$18.8 million in 2009-10.

Mental health

- Consistent with the Government's election commitments, initiatives that will reform the approach to mental health services include:
 - appointing an independent Commissioner for Mental Health and Wellbeing;
 - developing a State Mental Health Policy and a Mental Health Strategic Plan 2010-2020 for Western Australia;

- preparation of a new Mental Health Bill based on the review of the *Mental Health Act 1996*;
- developing a comprehensive Western Australian State Suicide Prevention Strategy; and
- establishing a peak body for mental health consumers and advocates for mental health services.

Drug and Alcohol

- WA Health has recognised the significance of preventing and reducing drug use, drug-related harm, high-risk alcohol use and alcohol-related harm for the individual and the community, clearly evident over many years, with the establishment of the Drug and Alcohol Office (DAO) and its predecessors.
- During 2008-09 the DAO implemented a number of strategies in addition to its existing service and health care programs. The DAO has recently completed its draft WA Alcohol and Drug Strategy 2009-2013 and is commencing the community consultation phase. It has been especially active in the State Government's strategies for alcohol programs and initiatives for Indigenous people residing in rural towns and remote communities, particularly in the Kimberley and the Pilbara. In 2008-09 the DAO revised its 'Drug Aware' strategy and related programs, and progressed a legislative program for cannabis control. It has also implemented a collaborative approach to service coordination and case management in conjunction with non-government and government agencies, including the Department of Child Protection.

Health Information

- In 2006, WA Health commenced a 10 year program to implement eHealthWA, a major reform initiative designed to provide a modern, integrated platform to facilitate the delivery of world-class health services. The program aligns with the national eHealth program which aims to provide a national approach and framework for the delivery of information and the way it is used to deliver health services across Australia. In 2009-10, work will be progressed on the implementation of the pharmacy module, the planning and early implementation of a replacement Patient Administration System, and hardware and software technology to support eHealth.
- Currently, health information in Western Australia consists of many discrete 'islands of information'. eHealthWA will allow health information to flow regardless of where you interact with the system. It will provide access to information and clinical evidence at the point of care to support effective decision-making. That is, having the right information available to the right person at the right time in the right place. It will also allow information to be collected and analysed to guide management, funding and policy decision-making. Consumers, care providers and health care managers will all benefit from the introduction of eHealthWA.

Workforce

- Workforce issues continue to pose challenges for WA Health. These include maintaining a skilled nursing and midwifery workforce, overcoming shortages of doctors, particularly in regional and rural areas, providing sufficient staff to deliver allied health services, especially in podiatry, medical imaging and physics, and building education, training, mentoring and supervision capacity across many of the clinical disciplines.
- Workforce recruitment and retention strategies continue with:
 - staff accommodation and workplace improvements;
 - pursuing medical and health staff in national and international recruitment programs;
 - a range of marketing campaigns to attract school leavers to the various medical professions, especially nursing and midwifery; and
 - encouraging those who are clinically trained, but have left the medical or health workforce, back into this employment area.
- In 2009-10 the Western Australian Government will commence the \$28 million Hospital Nurses Support Fund aimed at improving nurses' working conditions and retaining the nursing workforce.
- Other workforce planning strategies being progressed include:
 - providing accredited vocational and pre-vocational training to support the viability of both the community and hospital-based medical workforce;
 - mapping the demographics of all specialties in the specialist medical workforce to plan succession and avoid shortages;
 - supporting increased numbers of graduates from Western Australian medical schools requiring internships;
 - implementing a Community Residency Program providing opportunities to train doctors in community settings;
 - supporting increases in university registered nurse undergraduate places with the aim to recruit 600 new nursing graduates per annum;

- providing re-entry and refresher programs for approximately 120 nurses per annum to enable them to re-enter the workforce;
- providing \$1.3 million for a range of undergraduate and post-graduate clinical specialisation scholarships; and
- optimising COAG health workforce reform initiatives with the development of clinical placement models to enhance education and training supervisors, and to support workforce redesign initiatives.

Outcome: **Restoration of patients' health, safe delivery of newborns and support for patients and families during terminal illness.**

Key Effectiveness Indicators

Rate of unplanned hospital readmissions within 28 days to the same hospital for a related condition ^(a)					
	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Target ^(b)	Reason for Significant Variation between 2008-09 Estimated and 2009-10 Target
Rate of unplanned hospital readmissions within 28 days to the same hospital for a related condition ...	1.7%	<2.8%	1.7%	<2.3%	Target is based on a national benchmark.

- (a) Good medical and/or surgical intervention together with good discharge planning will decrease the likelihood of unplanned hospital readmissions. An unplanned readmission is an unplanned return to the same hospital as an admitted patient for the same or a related condition for which the patient had most recently been discharged. Unplanned readmissions necessitate patients spending additional periods of time in hospital as well as utilising additional hospital resources. Although there are some conditions that may require numerous admissions to enable the best level of care to be given, in most cases these readmissions to hospital would be planned. A low unplanned readmission rate suggests that good clinical practice is in operation. Only actual separations, not statistical discharges, are included. This is also an Australian Council on Healthcare Standards (ACHS) indicator and *Report on Government Services 2009* indicator.
- (b) Target is based on the most recently published national rate of 2.3 per cent for participating hospitals in 2007 as reported in *Report on Government Services 2009*.

Proportion of live births with an APGAR score of three or lower, five minutes post delivery ^(a)					
Birthweight (grams)	2007-08 Actual	2008-09 Budget	2008-09 Estimated ^(b)	2009-10 Target ^(c)	Reason for Significant Variation between 2008-09 Estimated and 2009-10 Target
0-1499.....	9.3%	≤13.8%	5.4%	≤14.6%	Target is derived from national results in prior year.
1500-1999.....	1.2%	≤1.1%	1.3%	≤1.3%	
2000-2499.....	0.5%	≤0.5%	0.5%	≤0.6%	
2500 and over.....	0.1%	≤0.1%	0.1%	≤0.1%	

- (a) This indicator reports the number of live births of babies with a low APGAR score five minutes post delivery. 'APGAR score at five minutes' is an outcome indicator of the Government's objective to deliver maternity services that are safe and of high quality. APGAR stands for Activity (muscle tone/movement); Pulse; Grimace (reflex); Appearance (skin colour - blue etc.); and Respiration. A baby with a low APGAR score is more likely to have been affected by an antenatal or intrapartum event such as maternal haemorrhage, preterm labour or an infection.
- (b) Estimates for 2008-09 are based on available information.
- (c) Target is based on the most recently published national rates for participating hospitals in 2007 as reported in *Report on Government Services 2009*.

Proportion of Metropolitan Health Service emergency department patients seen within recommended times ^{(a) (b)}					
	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Target ^(c)	Reason for Significant Variation between 2008-09 Estimated and 2009-10 Target
Triage category 1 (immediately).....	99.1%	100.0%	99.0%	100.0%	Targets are based on national benchmarks.
Triage category 2 (within 10 minutes).....	66.8%	80.0%	65.3%	80.0%	
Triage category 3 (within 30 minutes).....	47.7%	75.0%	42.9%	75.0%	
Triage category 4 (within 60 minutes).....	46.9%	70.0%	48.0%	70.0%	
Triage category 5 (within 2 hours).....	59.0%	70.0%	63.0%	70.0%	

- (a) This indicator measures the percentage of patients in each triage category who were seen within the time periods recommended by the Australasian College of Emergency Medicine. When patients first enter an emergency department, they are assessed by specially trained nursing staff, known as Triage Nurses, who judge how urgently treatment should be provided. Triage is an essential function in Emergency Departments, where many

patients may present simultaneously. Triage aims to ensure that patients are treated in the order of their clinical urgency and that their treatment is appropriately timely. This should prevent adverse conditions arising from deterioration in the patient's condition. Treatment within recommended times should assist in restoration to health either during an emergency visit or an admission to hospital, which may follow emergency department care.

- (b) This indicator includes data for Joondalup and Peel Health Campus emergency departments.
- (c) The triage process and scores are recognised by the Australasian College of Emergency Medicine and are recommended for prioritising those who present to an emergency department. In a busy emergency department, when several people present at the same time, the service aims for the best outcome for all. Treatment should be within the recommended time of the triage category allocated. This is also an Australian Council on Healthcare Standards (ACHS) indicator and *Report on Government Services 2009* indicator.

Outcome: Improved health of the people of Western Australia by reducing the incidence of preventable disease, specified injury, disability and premature death.

Key Effectiveness Indicator

Loss of life from premature death due to identifiable causes of preventable disease or injury (in Western Australia) ^{(a) (b)}

	1997 Actual	1998 Actual	1999 Actual	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Actual	Target (c) (d)
Suicide.....	5.4	6.2	5.1	5.5	5.4	5.1	4.3	3.5	4.0	3.3	3.7
Ischaemic Heart Disease.....	7.0	6.9	6.4	5.7	6.1	5.6	4.6	4.8	4.7	4.3	5.0
Breast cancer.....	4.8	3.8	4.4	3.4	3.4	3.9	3.7	3.2	3.0	3.4	3.7
Lung cancer.....	3.2	3.4	3.5	3.3	3.2	3.3	3.3	2.9	2.9	2.8	3.0
Cervical cancer.....	0.5	0.6	0.6	0.5	0.5	0.4	0.6	0.4	0.4	0.4	0.4
Falls.....	0.3	0.3	0.4	0.3	0.4	0.3	0.2	0.3	0.3	0.3	0.3
Melanoma.....	0.8	0.7	0.7	0.6	0.7	0.7	0.8	1.0	1.0	0.8	0.8

- (a) Age standardised Person Years of Life Lost (PYLL) up to 74 years of age per 1,000 population.
- (b) International Classification of Diseases codes were used to select deaths for conditions known to be largely preventable. Although not all cases of these conditions will be avoidable, it is very difficult to assess what proportion is avoidable without extensive meta-analysis of the literature. The conditions identified above are those for which the Department of Health has screening or health promotion programs. Premature deaths from these conditions should be largely preventable. Although the Department of Health has programs specifically targeted at reducing the impact of these diseases and injuries, not all of the reduction in PYLL can be attributed to these programs; there are other influences outside of the Department's jurisdiction.
- (c) Target were based on national data for 2005, as additional deaths registered in years following the year of occurrence may result in slight changes to some data shown in this report compared with previous years. Due to some cases still being before the Coroner's office, some deaths occurring in 2006 were not registered by the ABS until later and were not included in this analysis. The preliminary nature of the 2006 death data is likely to affect the calculation of PYLLs for conditions, which contribute to the greatest proportion of deaths. Consequently, no trend analysis was applied to these data. Non-Western Australian residents who died in Western Australia were included. PYLL calculations were based on three-year moving averages.
- (d) Target is benchmarked against the Australian National figures for 2005.

Outcome: Enhanced wellbeing and environment of those with chronic illness or disability.

Key Effectiveness Indicators

Rate per 1,000 target population who receive Home and Community Care services ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Target ^(b)	Reason for Significant Variation between 2008-09 Estimated and 2009-10 Target
Rate per 1,000 target population....	347	358	340	342	

- (a) This indicator measures the rate per 1,000 target population who receive Home and Community Care (HACC) services. The HACC program is a key provider of community care services to frail aged and younger people with disabilities, as well as to their carers. It provides services to support people living at home whose capacity for independent living is at risk. The services provided by HACC include domestic assistance, social support, nursing and allied health professional care, personal care, prepared meals, linen services, transport and respite care. If these services are available to the frail, aged and carers, who may also be frail, the aged can decide when they are no longer able to manage at home. It is generally accepted that people value independence and prefer to live in their own homes and manage the tasks of daily living for as long as they are able. Without support services, the quality of life of those who are frail or disabled may not be sustained and carers may feel the remaining option is permanent care in a nursing home.
- (b) No existing national targets. Target is based on previous actuals and population projections.

Percentage of contacts with community-based public mental health non-admitted services within 7 and 14 days post discharge from public mental health inpatient units ^(a)					
	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Target ^(b)	Reason for Significant Variation between 2008-09 Estimated and 2009-10 Target
Within 7 days	58%	60%	62%	60%	
Within 14 days	69%	70%	74%	70%	

- (a) This indicator reports on clients with a principal diagnosis of any mental disorder who had contact with community-based public mental health non-admitted services within seven and 14 days following discharge from public mental health inpatient units. A proportion of people with a mental illness have a chronic or recurrent-type illness that results in only partial recovery between acute episodes and deterioration in functioning that can lead to problems in living an independent life. As a result, hospitalisation may be required with the need for ongoing clinical care from community-based non-admitted services following discharge. This type of care, for persons who have experienced an acute episode requiring hospitalisation, is essential after discharge to maintain or improve clinical and functional stability and to reduce the likelihood of an unplanned readmission.
- (b) The time period of seven days has been recommended nationally as an indicative measure of follow-up with non-admitted services for people discharged from a public health inpatient unit with a mental illness. There is currently no agreed target benchmark for the proportion of clients to be seen within a seven-day period. Target is based on previous actuals.

Services and Key Efficiency Indicators

1: Admitted Patients

Admitted patient services describe care provided to inpatients in public hospitals (excluding specialised mental health wards) and to public patients treated in private facilities under contract to the Department of Health. Care during an admission to hospital can be for a period of one or more days and includes medical and surgical treatment, renal dialysis, oncology services, non-specialised mental health and obstetric care.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service ^(a)	2,390,087	2,497,327	2,640,364	2,774,753	1
Less Income	330,499	292,350	390,874	337,458	2
Net Cost of Service ^(a)	2,059,588	2,204,977	2,249,490	2,437,295	
Employees (Full Time Equivalents)	20,698	20,574	22,060	22,285	
Efficiency Indicators					
Average Cost per Casemix Adjusted Separation For Teaching Hospitals	\$5,123	\$5,591	\$5,370	\$5,596	
Average Cost per Casemix Adjusted Separation For Non-Teaching Hospitals ..	\$4,363	\$4,493	\$4,592	\$4,833	
Average Cost of Admitted Public Patient Treatment Episodes in Private Hospitals	\$2,485	\$2,305	\$2,490	\$2,571	
Cost per Capita of Supporting Treatment of Patients in Public Hospitals	\$72	\$68	\$63	\$65	
Average Cost per Occasion of Service for Pathwest Functions Performed at, or Managed by, the Queen Elizabeth II Site of Pathwest	\$22	\$22	\$23	\$24	
Average Cost per Bedday for Admitted Patients (Selected Small Rural Hospitals)	\$1,268	\$1,291	\$1,302	\$1,372	

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

- The State Government has allocated an additional \$20 million in 2009-10 for elective surgery with a target of 3,704 additional procedures over the 2007 activity level.
- Funding of \$52.2 million for the five year COAG Sub-Acute and Activity-Based Funding programs was allocated by the Australian Government in 2008-09 as part of the COAG November 2008 agreement. Elective Surgery 'Blitz' program funds of \$8.2 million were also received in 2008-09.

2: Specialised Mental Health (Minister for Water; Mental Health)

Specialised mental health services are defined as those with a primary function to provide treatment, rehabilitation or community health support targeted towards people with a mental disorder, and relate to the component of specialised mental health services that provide admitted patient care in authorised hospitals and specialist mental health inpatient units located within general hospitals.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 177,403	\$'000 194,937	\$'000 199,281	\$'000 209,564	
Less Income	-	-	-	-	
Net Cost of Service ^(a)	177,403	194,937	199,281	209,564	
Employees (Full Time Equivalents)	2,465	2,451	2,628	2,655	
Efficiency Indicators					
Average Cost per Bedday in an Specialised Mental Health Unit	\$882	\$986	\$931	\$979	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

3: Home-Based Hospital Programs

Home-based hospital programs describe care services that are provided under the numerous home-based care programs implemented by WA Health. They provide short-term acute services in the patient's home for conditions that traditionally required hospital admission and inpatient treatment. Home-based hospital care is based on daily home visits by nurses, with medical governance usually by a hospital-based doctor. Patients who may receive these services include those who can be safely cared for without constant monitoring such as those who may require regular intravenous drug treatments or wound dressings. Programs include 'Hospital in the Home' (HITH), 'Rehabilitation in the Home' (RITH) and 'Mental Health in the Home' (MITH), and are provided by Area Health Services and contracted non-government providers.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 26,279	\$'000 18,145	\$'000 32,159	\$'000 47,891	1
Less Income	-	-	-	-	
Net Cost of Service ^(a)	26,279	18,145	32,159	47,891	
Employees (Full Time Equivalents)	78	78	83	84	
Efficiency Indicators					
Average Cost per Home-based Hospital Care Day	\$288	\$227	\$303	\$313	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Estimated Actual 2008-09 expenditure and Budget Target 2009-10 expenditure include Friend in Need Emergency/Silver Chain (Public Hospital Admittance) funding. Refer to Major Policy Decisions, Election Commitments for expenditure details.

4: Palliative Care

Palliative care services describe inpatient and home-based multidisciplinary care and support for terminally ill people and their families and carers provided by contracted non-government providers. Education and advisory services are also available to assist professionals, particularly those in rural areas.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 19,003	\$'000 18,250	\$'000 20,172	\$'000 22,417	1
Less Income	1,557	1,347	1,508	1,257	2
Net Cost of Service ^(a)	17,446	16,903	18,664	21,160	
Efficiency Indicators					
Average Cost per Client Receiving Palliative Care Services (Contracts Only)	\$4,946	\$3,469	\$3,504	\$3,758	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Estimated Actual 2008-09 expenditure and Budget Target 2009-10 expenditure includes new public and non-government palliative care funding. Refer to Major Policy Decisions, Election Commitments for expenditure details.
2. Additional revenue was provided by the Commonwealth Government in 2008-09 for Palliative Home Care Programs.

5: Emergency Department

Emergency department services are provided across the metropolitan area and describe care provided to treat those people with sudden onset of illness or injury of such severity and urgency that they need immediate medical help which is either not available from their general practitioner, or for which their general practitioner has referred them for treatment. Emergency departments provide a range of services, from immediate resuscitation to urgent medical advice. An emergency department presentation may result in an admission to hospital or in treatment without admission. Not all metropolitan public hospitals have an emergency department and rural emergency services are included under the Non-Admitted services.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 144,426	\$'000 147,061	\$'000 158,465	\$'000 166,617	
Less Income	1,389	1,225	76,485	1,140	1
Net Cost of Service ^(a)	143,037	145,836	81,980	165,477	
Employees (Full Time Equivalents)	1,451	1,442	1,546	1,561	
Efficiency Indicators					
Average Cost per Emergency Department Presentation for Metropolitan Health Service Hospitals	\$427	\$418	\$444	\$467	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Funding of \$75.3 million for the five year Emergency Department program as part of the COAG Hospital and Health Workforce Reform National Partnership Agreement was allocated up-front by the Australian Government in 2008-09.

6: Non-Admitted Patients

Medical officers, nurses and allied health staff provide non-admitted patient services. Services include outpatient health and medical care as well as similar emergency services as described for metropolitan emergency departments but provided in rural country hospitals.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 612,174	\$'000 643,772	\$'000 680,419	\$'000 718,529	
Less Income	164,039	154,738	177,932	188,215	
Net Cost of Service ^(a)	448,135	489,034	502,487	530,314	
Employees (Full Time Equivalents)	441	439	470	475	
Efficiency Indicators					
Average Cost per Doctor Attended Outpatient Episode for Metropolitan Health Service Hospitals	\$282	\$256	\$294	\$309	
Average Cost per Non-Admitted Occasion of Service for Metropolitan Health Service Hospitals (Excludes Emergency Occasions and Doctor Attended Outpatient Occasions)	\$171	\$230	\$178	\$188	
Average Cost of Non-Admitted Public Patient Treatment Episodes in Private Hospitals	\$253	\$342	\$325	\$338	
Average Cost per Non-Admitted Hospital-based Occasion of Service for Rural Hospitals	\$160	\$177	\$170	\$179	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

7: Patient Transport

Patient transport services are those services provided by St John Ambulance Australia, the Royal Flying Doctor Service (RFDS) Western Operations and the Patient Assisted Travel Scheme (PATS). These services assist people in need of urgent medical treatment to reach the nearest appropriate medical facility or assist people living in rural or remote locations to access specialist services.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 71,653	\$'000 72,492	\$'000 101,284	\$'000 105,033	1
Less Income	2,575	2,509	2,299	2,275	
Net Cost of Service ^(a)	69,078	69,983	98,985	102,758	
Employees (Full Time Equivalents)	8	8	8	8	
Efficiency Indicators					
Average Cost per Trip of PATS	\$333	\$306	\$441	\$465	
Cost Per Capita of RFDS Western Operations, St John Ambulance Australia - Western Australia Ambulance Service Agreements	\$26	\$27	\$35	\$36	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Estimated Actual 2008-09 expenditure and Budget Target 2009-10 expenditure include additional funding allocated to PATS and RFDS. Refer to Major Policy Decisions, Royalties for Regions Initiatives for expenditure details. Including the allocation of State-wide overheads where applicable, the Estimated Actual for 2008-09 for PATS was \$23.9 million and RFDS \$38.4 million, Budget Target for 2009-10 for PATS is \$25.2 million and RFDS \$39.0 million.

8: Prevention, Promotion and Protection

Prevention, promotion and protection services describe programs implemented to increase optimal health and wellbeing, encourage healthy lifestyles, reduce the onset of disease and disability, reduce the risk of long-term illness and disability with early detection and developmental interventions, or monitor the incidence of disease in the population to determine the effectiveness of health measures and provide direction for new policies and programs. Specific areas of service include genomics, the management and development of health information, Aboriginal health, breast screening services, child and community health, health promotion, communicable disease control, environmental health, disaster planning and management, statutory medical notifications and services provided by the Office of the Chief Medical Officer.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 324,646	\$'000 274,736	\$'000 306,932	\$'000 331,983	1
Less Income.....	80,779	50,647	66,523	61,661	
Net Cost of Service ^(a)	243,867	224,089	240,409	270,322	
Employees (Full Time Equivalents)	2,045	2,032	2,179	2,202	
Efficiency Indicators					
Cost per Capita of Providing Preventative Interventions, Health Promotion and Protection Activities.....	\$72	\$49	\$54	\$61	2
Average Cost per Capita of Population Health Units	\$79	\$76	\$79	\$84	
Average Cost per Breast Screening.....	\$112	\$118	\$100	\$105	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Budget target 2009-10 expenditure includes new funding for Indigenous Early Childhood, \$11.3 million over a four year period, and Western Australian State Suicide Prevention Strategy programs. Refer to Major Policy Decisions, Election Commitments for expenditure details.
2. Amendments to the service structure have been approved for the 2009-10 Budget. The Health Protection service is now included in the Health Promotion, Prevention and Protection service.

9: Dental Health

Dental health services include the school dental service providing dental health assessment and treatment for school children, the adult dental service for financially and/or geographically disadvantaged people and the provision of specialist and general dental and oral health care by the Oral Health Centre of Western Australia to holders of a Health Care Card. Services are provided through government funded dental clinics, itinerant services and private dental practitioners participating in the metropolitan, country and orthodontic patient dental subsidy schemes.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 64,139	\$'000 63,380	\$'000 69,616	\$'000 73,125	
Less Income	6,944	6,221	6,004	6,443	
Net Cost of Service ^(a)	57,195	57,159	63,612	66,682	
Employees (Full Time Equivalents)	736	732	786	793	
Efficiency Indicators					
Average Cost per Enrolled Child for School Dental Service	\$97	\$98	\$104	\$109	
Average Cost per Dental Service Provided by Oral Health Centre of Western Australia and the Centre for Remote and Rural Oral Health	\$118	\$120	\$123	\$127	
Average Cost of Completed Courses of Adult Dental Care	\$297	\$280	\$299	\$315	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

10: Aged and Continuing Care

Aged and continuing care services include:

- the Home and Community Care (HACC) program providing services such as domestic assistance, social support, nursing care, respite care, food services and home maintenance that aims to support people who live at home and whose capacity for independent living is at risk of premature admission to long-term residential care;
- the Transitional Care program, which will progressively replace the Care Awaiting Placement program, aims to help older people's independence and confidence at the end of a hospital stay by assisting them to maintain or improve their functional ability and provides the person with more time and support in a non-hospital environment to complete their restorative process, optimise their functional capacity and assists them and their family to access longer term care arrangements; and
- non-government continuing care programs that offer residential care type services for frail aged or younger disabled persons who are unable to access a permanent care placement in a Commonwealth Government funded residential aged care facility, or where their care needs exceed what can be provided in a normal home environment.

In some facilities, specialist rehabilitation and restorative care services are provided to increase the level of functional ability associated with the tasks of daily living and enhance the quality of life for the person.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 208,134	\$'000 226,891	\$'000 230,425	\$'000 251,361	1
Less Income	117,094	125,728	127,485	135,373	
Net Cost of Service ^(a)	91,040	101,163	102,940	115,988	
Employees (Full Time Equivalents)	445	442	475	479	
Efficiency Indicators					
Average Cost of HACC Services per Person with Long Term Disability	\$2,354	\$2,439	\$2,602	\$2,783	2
Average Cost per Transition Care Day	\$343	\$367	\$320	\$363	
Average Cost per Day of Care for Non-Acute Admitted Continuing Care	\$91	\$105	\$135	\$139	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

- Budget target 2009-10 expenditure includes metropolitan aged care assessment expenditure and new funding for the Friend in Need Emergency/Silver Chain (Public Hospital Admittance) program. Refer to Major Policy Decisions, Election Commitments for expenditure details.
- The Aged Care Assessment service has been included in Service 10 Aged and Continuing Care and Service 12 Residential Care.

11: Community Mental Health (Minister for Water; Mental Health)

Community mental health comprises a range of community-based services for people with mental health disorders. These services include emergency assessment and treatment, case management and day programs provided in a clinic or the home. Services are provided by government agencies and non-government organisations.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 161,253	\$'000 188,689	\$'000 176,142	\$'000 184,694	
Less Income.....	1,218	649	1,001	672	1
Net Cost of Service ^(a)	160,035	188,040	175,141	184,022	
Employees (Full Time Equivalents)	517	515	552	558	
Efficiency Indicators					
Average Cost per Person Receiving Care from Public Community-based Mental Health Services	\$3,970	\$4,395	\$4,408	\$4,637	
Average Cost per Hour For Community Support Provided By Non- Government Organisations To People With A Severe And Persistent Psychiatric Disability	\$58	\$66	\$66	\$65	

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

- Additional funding provided by the Australian Government for the Mental Health - Quality Through Outcomes program boosted revenue in 2008-09.

12: Residential Care

Residential care services are provided for people assessed as no longer being able to live at home. Services include nursing home care provided by the State, nursing home type care provided in public hospitals and hostel care.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 77,994	\$'000 79,205	\$'000 97,421	\$'000 101,826	1
Less Income.....	5,267	6,438	6,518	6,633	
Net Cost of Service ^(a)	72,727	72,767	90,903	95,193	
Efficiency Indicators					
Average Cost per Bedday for Specified Residential Care Facilities, Flexible Care (Hostels) and Nursing Home Type Residents.....	\$385	\$369	\$492	\$514	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. The Aged Care Assessment service has been included in Service 10 Aged and Continuing Care and Service 12 Residential Care.

13: Residential Mental Health Care (Minister For Water; Mental Health)

Residential mental health care describes the services contracted from non-government organisations which provide 'home type' or nursing home or hostel residential care to people with a long-term mental health condition.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 8,319	\$'000 13,329	\$'000 11,453	\$'000 14,603	1
Less Income.....	1,546	1,604	1,512	1,566	
Net Cost of Service ^(a)	6,773	11,725	9,941	13,037	
Efficiency Indicators					
Average WA Health Subsidy per Bedday for People with Psychiatric Illness Living in Supported Residential Accommodation in Western Australia.....	\$143	\$237	\$164	\$139	2
Average WA Health Subsidy per Person per Annum to Support Residents in Metropolitan Licensed Private Psychiatric Hostels.....	\$5,897	\$5,454	\$6,220	\$6,159	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Budget Target 2009-10 expenditure includes a 27.5 per cent increase from Estimated Actual 2008-09 expenditure due to the commencement of new/additional residential mental health care services.
2. Average subsidy per bedday has decreased by 15.6 per cent in the 2009-10 Budget Target from the 2008-09 Estimated Actual due to increased capacity as planned new/additional residential mental health care services progress from the establishment phase.

14: Chronic Illness Support

Chronic illness support services provide people with a chronic condition with treatment and preventive care to enable them to remain healthy at home. Services include the Chronic Disease Management Program which aims to reduce unplanned/avoidable hospital admissions and presentations to emergency departments as well as reducing length of stay for patients requiring inpatient care, and non-government organisation contracts that provide community members with services and support for a range of chronic conditions and illnesses.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 35,592	\$'000 34,925	\$'000 42,623	\$'000 43,854	
Less Income.....	1,389	1,347	1,200	1,140	
Net Cost of Service ^(a)	34,203	33,578	41,423	42,714	
Employees (Full Time Equivalents)	81	81	88	88	
Efficiency Indicators					
Average Cost per Client in a Chronic Disease Management Program	\$2,619	\$2,144	\$2,731	\$2,876	
Average Cost to Support Patients and Client with Chronic Illness	\$45	\$41	\$54	\$55	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

15: Drug and Alcohol (Minister For Water; Mental Health)

The Drug and Alcohol Office is responsible for drug and alcohol strategies and services in Western Australia. The agency provides and contracts a state-wide network of treatment services, a range of prevention programs, professional education and training and research activities. It coordinates whole-of-government policies and strategies in conjunction with State and Commonwealth agencies.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 47,818	\$'000 54,929	\$'000 49,998	\$'000 52,748	
Less Income.....	12,371	6,347	8,813	354	1
Net Cost of Service ^(a)	35,447	48,582	41,185	52,394	
Employees (Full Time Equivalents)	215	214	229	231	
Efficiency Indicators					
Cost per Capita of the Western Australian Population 14 Years and Above for Initiatives that Delay the Uptake, and Reduce The Harm, Associated with Alcohol and Other Drugs	\$3	\$4	\$3	\$3	2
Cost per Treatment Episode that are Completed as Planned or Clients are Still in Treatment	\$1,096	\$1,259	\$1,169	\$1,233	2

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

- From 2009-10, the Drug Diversion program will be included as part of the new National Healthcare Agreement and revenue will be recognised in the State funded appropriation.
- Efficiency indicators have been aligned to the amended indicators recently approved for the Drug and Alcohol service.

ASSET INVESTMENT PROGRAM

The asset investment program facilitates remodelling and development of health infrastructure consistent with Governments aims, objectives and priorities for health reform. The planned capital expenditure for 2009-10 is \$572 million.

Program initiatives include the continuation of major projects to reconfigure metropolitan general and tertiary hospitals, build the capacity of regional resource centres in country areas and enhance mental health facilities.

Major infrastructure related projects and activities include:

North Metropolitan Area Health Service:

- planning for the new children's hospital at the Queen Elizabeth II Medical Centre (QEII MC) site;
- planning for the upgrade of parking and access roads and site infrastructure at QEII MC;
- development at the QEII MC, which will include expanded facilities for research, education, pathology and cancer services;
- development of the Joondalup Health Campus to expand the ED and associated support services, and provide additional acute hospital and mental health beds;
- planning for the new Midland Health Campus;
- construction of the Neonatal and Maternal Fetal Assessment Units at King Edward Memorial Hospital (KEMH); and
- modifications at KEMH to ensure existing facilities are safe and appropriate to meet operational requirements.

South Metropolitan Area Health Service:

- continued development of the new Fiona Stanley Hospital, which will house the full range of acute services expected of a major tertiary hospital;
- development of the Armadale-Kelmscott Memorial Hospital to expand ED capacity and support services;
- continued redevelopment of the Rockingham Kwinana Hospital to provide an increased range of clinical services, including general surgery, orthopaedics, emergency, obstetrics and gynaecology, paediatrics and mental health and provide childcare facilities;
- development of the Mandurah Community Health Centre Stage Two to accommodate allied, community and mental health services;
- modifications at Royal Perth Hospital, Fremantle Hospital and the Shenton Park Rehabilitation Centre to ensure that these key facilities remain clinically appropriate pending relocation and/or redevelopment; and
- complete construction and commence operation of the Murray District Health Centre to accommodate General Practice services, and provide enhanced community-based aged care, mental health and Aboriginal health services.

Child and Adolescent Health Service:

- modifications at Princess Margaret Hospital to ensure existing facilities are safe and appropriate to meet operational requirements and additional parking.

Western Australian Country Health Service:

- continued construction of the Stage One redevelopment of Broome Hospital as the regional resource centre for the Kimberley that will include new operating theatres, mortuary, kitchen and laundry, specialist consulting rooms, pharmacy, dental services, ward remodelling and a new acute inpatient mental health unit;
- development of enhanced facilities at the Wyndham Multi Purpose Centre;
- renewal of country housing to attract and retain country staff;
- finalise planning and commence development of the Albany Regional Resource Centre Redevelopment Stage One;
- continued development of the Hedland Regional Resource Centre Replacement Stage Two that will accommodate hospital inpatient and outpatient services, allied health and support services and replace the ageing facility at Port Hedland;
- development of the Kalgoorlie Regional Resource Centre, which will include an upgrade and expansion of the ED, medical imaging, day surgery and theatres; and
- finalise planning and commence development of the Busselton Integrated District Health Service – Replacement.

Mental Health Services:

- complete construction of additional inpatient mental health beds at Joondalup Health Campus;
- continued construction of the new acute inpatient mental health unit at Broome Regional Resource Centre;
- finalise planning and commence development of new mental health facilities at Sir Charles Gairdner Hospital; and
- finalise planning and commence development of mental health facilities at Osborne Park Hospital.

State-wide Developments:

- ongoing program to upgrade and replace hospital equipment to provide better services for patients and a better work environment for staff;
- ongoing program to maintain the existing capital infrastructure of health facilities including the replacement of building services components, hospital plant and equipment and the undertaking of other minor building works;
- finalise the development of the framework for the Information Communication Technology (ICT) Strategy that outlines the key investments and operational budgets required to deliver effective and efficient information management support for WA Health's clinical and administrative business; and
- implementation of the initial components approved under the ICT Strategy, which include the Pharmacy Management System and Patient Administration System.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Equipment							
Equipment Replacement Program	186,375	168,761	41,215	13,000	2,000	1,000	1,614
Neonatal Medical Equipment - Controlled.....	875	350	350	175	175	175	-
Hospitals, Health Centres and Community Facilities							
Albany Regional Resource Centre - Redevelopment							
Stage 1	135,000	3,099	3,000	8,000	40,000	55,000	20,296
Armadale Kelmscott Hospital - Development	15,970	11,514	8,366	4,456	-	-	-
Broome Mental Health - 14 Bed Unit - Controlled.....	9,422	6,046	6,000	2,700	676	-	-
Broome Regional Resource Centre - Redevelopment							
Stage 1	42,000	26,395	11,692	9,628	5,977	-	-
Bunbury - Replacement Dental Clinic	3,186	3,084	43	102	-	-	-
Busselton Integrated District Health Service -							
Replacement	77,400	1,292	800	800	800	5,000	34,500
Central Tertiary Hospital - Development Stage 1							
(Sir Charles Gairdner Hospital)	115,156	3,658	1,758	15,066	35,416	14,705	12,812
Community Mental Health Initiatives	6,220	1,660	1,660	4,560	-	-	-
Country Staff Accommodation - Stage 3	27,666	18,899	5,800	3,900	380	3,597	890
Denmark Multi Purpose Centre - Replacement.....	18,000	14,350	3,274	3,650	-	-	-
Fremantle Hospital - Lifts Upgrade.....	1,774	1,123	1,123	651	-	-	-
Fremantle Hospital Intensive Case Unit and Coronary							
Care Unit Redevelopment	5,703	3,137	3,137	2,566	-	-	-
GP Super Clinics - Administered	10,000	5,000	5,000	5,000	-	-	-
Graylands Hospital - Redevelopment Planning	600	540	370	60	-	-	-
Health Services Development Fund ^(a)	13,294	4,800	4,800	2,494	3,000	3,000	-
Hedland Regional Resource Centre - Replacement							
Stage 2	136,700	62,734	54,224	47,852	25,414	700	-
Joondalup Health Campus - Development Stage 1	227,422	8,993	7,131	57,976	71,908	41,441	37,297
Joondalup Health Campus Inpatient Mental Health Unit							
- Controlled	12,315	11,225	2,991	1,090	-	-	-
Kalgoorlie Regional Resource Centre - Redevelopment							
Stage 1	55,800	1,158	1,158	7,500	24,000	19,000	3,800
Kimberley - Various Health Project Developments ^(b)	45,300	44,691	675	609	-	-	-
King Edward Memorial Hospital - Holding	3,428	1,300	819	-	1,357	500	271
King Edward Memorial Hospital Lift upgrade B Block							
Lifts 4, 5, and 6	911	741	741	170	-	-	-
King Edward Memorial Hospital Maternal Fetal							
Assessment	5,500	400	400	4,500	600	-	-
King Edward Memorial Hospital Neonatal Expansion.....	9,965	6,000	6,000	3,965	-	-	-
Mandurah Community Health Centre - Development							
Stage 2	3,418	3,018	3,018	400	-	-	-
Metropolitan Plan Implementation							
Royal Perth Hospital - Holding.....	9,825	6,089	-	1,129	2,607	-	-
Shenton Park - Holding	5,000	2,726	2,726	1,634	640	-	-
Murray District Health Centre	4,970	4,920	3,174	50	-	-	-
New Swan Health Campus	180,100	688	300	500	4,000	6,900	30,000
Nickol Bay Hospital.....	10,000	400	400	3,600	3,000	3,000	-
Osborne Park Hospital - Reconfiguration Stage 1	44,101	100	100	2,701	22,003	17,190	2,107
Princess Margaret Hospital - Emergency Power							
Generation System	1,867	200	200	1,667	-	-	-
Princess Margaret Hospital - Holding	6,820	4,947	4,097	1,873	-	-	-
Princess Margaret Hospital - Redevelopment /							
Replacement	116,799	1,500	1,500	14,000	25,100	19,700	13,500
Princess Margaret Hospital PMCCU - Controlled	4,650	4,110	4,110	540	-	-	-
Princess Margaret Hospital Ward 5A Upgrade	2,633	1,250	1,250	1,383	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Rockingham Kwinana Hospital - Redevelopment Stage 1	114,743	96,460	60,772	16,258	2,025	-	-
Royal Perth Hospital - New	10,000	500	500	2,500	4,500	2,500	-
South West Health Campus - Inpatient Mental Health Unit Expansion - Controlled	6,584	5,550	72	1,034	-	-	-
South West Health Campus - New Mental Health Clinic - Controlled	3,274	3,225	43	49	-	-	-
South West Health Campus - New Radiotherapy Facility	9,206	1,000	1,000	6,756	1,450	-	-
Southern Tertiary Hospital - New Stage 1 (Fiona Stanley Hospital)	1,761,500	94,182	71,873	222,705	247,134	465,033	301,985
Wiluna Health Clinic	8,740	400	400	6,578	1,762	-	-
Wyndham Multi Purpose Centre - Development	4,100	1,479	1,000	2,500	121	-	-
Information and Communication Equipment and Infrastructure							
Corporate and Shared Services Reform - HCN - Controlled	10,697	5,789	-	293	1,056	3,559	-
Information and Communication Technology	326,227	36,500	27,722	15,000	20,000	16,700	13,266
Upgrade of the HCN HRIS	26,159	11,592	5,552	12,035	2,532	-	-
Other Projects							
Carryover - Various	1,800	1,522	-	89	189	-	-
Country - Staff Accommodation- Stage 4	10,000	5,000	5,000	4,390	610	-	-
Country - Transport Initiatives	3,326	517	517	1,029	1,780	-	-
Infrastructure Planning	13,981	12,440	1,000	1,541	-	-	-
Kimberley Renal Support Service	1,400	632	632	768	-	-	-
Major Research Facility QEII	25,000	11,635	11,635	10,876	2,489	-	-
Minor Buildings Works	203,645	93,497	18,786	9,785	12,794	13,938	8,187
PathWest	71,400	4,910	4,276	20,270	31,480	14,740	-
Pharmacy Management Application PMA - Controlled	8,773	5,430	5,430	3,343	-	-	-
Western Australian Comprehensive Cancer Centre - Central Campus Stage 2	65,399	3,886	3,000	4,500	23,000	20,000	10,000
COMPLETED WORKS							
Equipment - Communication Infrastructure	11,000	11,000	17	-	-	-	-
Hospitals, Health Centres and Community Facilities							
Carnarvon Integrated Health Service - Redevelopment Stage 1	2,908	2,908	364	-	-	-	-
Carnarvon Sobering Up Centre	500	500	500	-	-	-	-
Community Health Facilities Expansion State-wide	6,202	6,202	404	-	-	-	-
Denmark Multi Purpose Centre - Planning and Upgrade	1,500	1,500	998	-	-	-	-
Hedland Regional Resource Centre - Replacement Stage 1 - Residential Care	14,400	14,400	36	-	-	-	-
Kalamunda Hospital Surgical Theatres Redevelopment	3,205	3,205	3,205	-	-	-	-
Kalumburu - Health Clinic	1,700	1,700	1,700	-	-	-	-
King Edward Memorial Hospital - Holding - Controlled	150	150	150	-	-	-	-
King Edward Memorial Hospital Negative pressure Respiratory Isolation Rooms -Controlled	900	900	900	-	-	-	-
King Edward Memorial Hospital Ward 3 4 5 and 6 Upgrade	1,338	1,338	1,338	-	-	-	-
Kununurra Integrated District Health Service - Development (including New Dental Clinic)	5,900	5,900	196	-	-	-	-
Land Acquisition	5,750	5,750	1,663	-	-	-	-
Mental Health Initiatives - Controlled	7,980	7,980	301	-	-	-	-
Moora Multi Purpose Centre - Redevelopment	8,529	8,529	15	-	-	-	-
Morawa and Perenjori Multi Purpose Centre - Replacement	9,130	9,130	787	-	-	-	-
Morawa Multi Purpose Centre - Fees and Initial Works	890	890	352	-	-	-	-
New Swan Health Campus - Land	11,300	11,300	50	-	-	-	-
Nickol Bay Hospital Roof Replacement 2.5m - Controlled	2,500	2,500	2,405	-	-	-	-
North Perth Dental Extension	300	300	277	-	-	-	-
Peel Health Campus - Emergency Department Expansion	3,000	3,000	99	-	-	-	-
Port Hedland Regional Resource Centre - Interim Works	2,505	2,505	295	-	-	-	-
Royal Perth Hospital Emergency Department Expansion - Administered	5,983	5,983	5,983	-	-	-	-
Sir Charles Gairdner Hospital - 5 Bed High Dependency Unit	2,166	2,166	2,166	-	-	-	-
South West Health Campus - Intensive Care Unit Feasibility	300	300	300	-	-	-	-
Imaging							

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Picture Archive and Communication System - Stage 1 Metro and Country	6,500	6,500	1,175	-	-	-	-
Information and Communication Equipment and Infrastructure							
ICT Shared Services - Relocation.....	500	500	282	-	-	-	-
Other Projects							
Commonwealth Elective Surgery Stage 1 ('Blitz') Program	2,800	2,800	1,924	-	-	-	-
Mandatory Reporting Of Child Sexual Abuse	20	20	20	-	-	-	-
WACHS PACS - Regional Resource Centre - Controlled....	6,500	6,500	2,830	-	-	-	-
NEW WORKS							
Hospitals, Health Centres and Community Facilities -							
Eastern Wheatbelt District (including Merredin) - Development and Restructuring	9,000	-	-	90	534	4,437	3,219
Esperance Integrated District Health Service - Redevelopment.....	13,000	-	-	-	900	3,500	7,000
Fremantle Hospital - Holding	7,723	-	-	-	3,537	3,471	715
Fremantle Hospital - Reconfiguration Stage 1	13,211	-	-	-	-	465	2,000
Harvey Hospital - Redevelopment.....	6,200	-	-	-	-	-	50
Metropolitan Plan Implementation -							
Bentley Hospital - Development.....	10,341	-	-	-	-	300	2,750
Graylands Hospital - Development Stage 1.....	16,084	-	-	-	-	800	1,800
Kalamunda Hospital - Redevelopment Stage 2	12,234	-	-	-	-	-	200
Peel Health Campus - Development Stage 1	2,944	-	-	50	200	2,000	650
Upper Great Southern District (including Narrogin) - Development and Restructuring	9,000	-	-	90	534	4,437	3,219
WACHS and SWAHS Rural Various - 12 Year program for allocation	10,307	-	-	-	-	-	3,859
Total Cost of Asset Investment Program	4,478,519	963,400	443,344	572,476	627,680	746,788	515,987
FUNDED BY							
Capital Appropriation			119,454	162,777	173,259	95,679	60,819
Asset Sales			900	900	900	-	-
Commonwealth Grants			23,890	13,089	881	-	-
Funding Included in Department of Treasury and Finance - Administered Item			188,721	169,977	163,651	152,748	128,757
Funding Included in Department of Treasury and Finance - Fiona Stanley Hospital			71,873	222,705	247,134	465,033	301,985
Internal Funds and Balances			38,106	(572)	8,555	8,000	700
Drawdowns from Royalties for Regions Fund ^(c)			400	3,600	33,300	25,328	23,726

- (a) Projects supported through the Health Services Development Fund include: purchase of a CT Scanner for Carnarvon Hospital; support for the establishment of a Breast Cancer Unit and Intensive Care capability at Bunbury Hospital; installation of a CT scanner at Esperance Hospital; obstetric services at Kalamunda Hospital; Peel Paediatric Unit; and funding support for the MS Society facility for disabled youth at Bunbury.
- (b) Projects supported under the Kimberley – various health project developments initiative have included: provision of a CT scanner at Broome Regional Resource Centre; acute inpatient ward and ambulatory care centre at Derby hospital; replacement of the Fitzroy Crossing multi-purpose centre; replacement of the Halls Creek multi-purpose centre and provision of staff accommodation; contribution to residential aged care at Halls Creek; residential aged care addition at Kununurra hospital; staff accommodation at Kununurra hospital. Note that all Kimberley projects have now been completed.
- (c) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated increase in the Total Cost of Services of \$282 million (5.9 per cent) for 2009-10 compared to the 2008-09 Estimated Actual. This increase is mainly attributable to:

- Election commitment funding increases (\$65.7 million);
- Additional funding received as part of the National Healthcare Agreement (\$29.3 million);
- Additional COAG funding for activity based funding, emergency departments, sub-acute and early childhood initiatives (\$22.5 million);
- State co-contribution for eHealth and Indigenous Health (\$22.6 million) as part of COAG agreements; and
- Health Service Salaried Officers State Industrial Agreement – EBA (\$11.2 million)

The \$131 million surplus in 2008-09 and subsequent deficits in 2009-10 onwards is mainly due to the accounting treatment of the receipt of COAG money, which is recognised in 2008-09 creating a surplus in that year but is expended in subsequent years.

Income

Total income is estimated to be \$744 million in 2009-10, which is a reduction of \$124 million from 2008-09 Estimated Actual. The decrease in Grants and Subsidies of \$136.8 million (26.8 per cent) is mainly attributable to the receipt of COAG money in 2008-09 for expenditure in 2009-10 onwards and impacts on the financial position as described above.

Balance Sheet

The Department's total net asset position (total equity) is expected to increase by \$689 million (19.5 per cent) between the 2008-09 Estimated Actual and the 2009-10 Budget. This reflects a projected increase in total assets of \$592 million (13 per cent) and a reduction in total liabilities of \$97.4 million (9.6 per cent) over the same period.

The expected increase in assets is due to a large number of projects under construction as 'Work in Progress' within Other Non-Current Assets.

The decrease in liabilities is mainly attributable to the payout of the Western Australia Treasury Corporation loans of \$94 million in 2009-10.

Cashflow Statement

The 2009-10 closing cash assets balance of \$253 million represents a reduction of \$26.3 million (9.4 per cent) in comparison with 2008-09 Estimated Actual. This is mainly attributable to a repayment of borrowings in 2009-10 and the receipt of COAG money in 2008-09 for expenditure in 2009-10 onwards.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	2,549,700	2,677,509	2,835,286	3,017,073	3,188,517	3,352,509	3,545,628
Grants and subsidies ^(d)	421,713	427,960	478,813	521,214	542,837	574,922	641,103
Supplies and services	99,465	110,801	105,273	108,045	114,242	122,688	126,196
Accommodation	58,134	53,197	62,315	63,954	67,708	72,788	76,247
Depreciation and amortisation	92,630	105,289	105,289	121,551	132,674	133,538	133,538
Direct patient support	543,970	529,525	582,292	598,431	633,569	681,078	712,880
Indirect patient support	118,441	121,242	131,132	138,983	146,988	157,196	172,102
Visiting medical practitioners	88,224	98,973	94,566	97,057	102,756	110,460	115,709
Private sector contracts	171,203	172,478	183,515	188,345	199,403	214,356	224,539
Other expenses	226,394	238,167	238,273	244,345	250,449	265,985	282,616
TOTAL COST OF SERVICES	4,369,874	4,535,141	4,816,754	5,098,998	5,379,143	5,685,520	6,030,558
Income							
Sale of goods and services	171,696	160,774	184,364	197,435	210,854	225,210	231,966
Grants and subsidies	381,670	353,903	506,867	371,105	370,099	394,783	402,763
Health fees and recoveries	89,682	78,527	95,761	100,453	105,375	110,539	112,319
Other revenue	83,619	57,946	81,162	75,194	72,836	76,203	77,766
Total Income	726,667	651,150	868,154	744,187	759,164	806,735	824,814
NET COST OF SERVICES	3,643,207	3,883,991	3,948,600	4,354,811	4,619,979	4,878,785	5,205,744
INCOME FROM STATE GOVERNMENT							
Service appropriations	3,604,827	3,873,953	4,066,664	4,322,038	4,571,658	4,843,992	5,169,396
Resources received free of charge	3,619	5,065	3,541	3,541	3,541	3,541	3,541
Liabilities assumed by the Treasurer ^(e)	954	7,073	-	-	-	-	-
Royalties for regions fund	-	-	9,848	17,851	17,347	11,759	13,160
TOTAL INCOME FROM STATE GOVERNMENT	3,609,400	3,886,091	4,080,053	4,343,430	4,592,546	4,859,292	5,186,097
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(33,807)	2,100	131,453	(11,381)	(27,433)	(19,493)	(19,647)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(33,807)	2,100	131,453	(11,381)	(27,433)	(19,493)	(19,647)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 29180, 31104 and 31419 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Admitted Patients.....	13,876	15,248	15,387	16,545	17,454	18,449	21,029
Aged And Continuing Care	172,820	173,411	188,902	210,226	214,761	228,161	257,860
Chronic Illness Support	3,993	4,040	4,150	4,338	4,577	4,838	5,467
Community Mental Health	19,484	19,748	25,908	27,640	29,158	30,819	34,831
Dental Health	11,237	11,477	12,060	12,890	13,599	14,373	16,244
Drug And Alcohol	26,410	20,985	25,009	26,856	28,332	29,945	33,843
Emergency Department	-	287	315	337	356	376	425
Home-Based Hospital Programs	7,091	11,161	12,906	19,959	21,056	22,255	17,624
Non-Admitted Patients	65,529	66,139	68,803	73,960	78,023	82,468	93,203
Palliative Care.....	3,939	3,819	4,121	4,320	4,557	4,816	5,443
Patient Transport.....	61,298	61,387	84,760	81,648	86,134	91,040	102,891
Prevention, Promotion And Protection.....	16,559	18,504	12,495	13,581	14,327	15,143	17,115
Residential Care.....	9,387	12,170	10,407	11,065	11,673	12,337	12,635
Residential Mental Health Care.....	10,090	9,584	13,590	17,849	18,830	19,902	22,493
Specialised Mental Health							
TOTAL.....	421,713	427,960	478,813	521,214	542,837	574,922	641,103

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	112,315	83,286	106,000	106,824	101,524	101,524	101,524
Restricted cash	95,286	94,428	172,025	144,920	112,451	84,958	64,611
Receivables	105,877	92,076	107,532	109,235	110,135	110,135	110,135
Other.....	38,657	35,308	38,707	38,760	38,760	38,760	38,760
Total current assets	352,135	305,098	424,264	399,739	362,870	335,377	315,030
NON-CURRENT ASSETS							
Holding account receivables	593,590	718,586	757,192	922,571	1,092,486	1,262,147	1,435,263
Property, plant and equipment	2,840,103	2,645,442	2,937,427	2,984,515	2,982,658	3,012,979	2,880,298
Intangibles	114	13,672	7,243	18,055	13,689	7,562	6,782
Restricted cash	670	430	670	670	670	670	670
Other.....	199,340	515,271	433,297	826,322	1,326,651	1,915,707	2,431,617
Total non-current assets	3,633,817	3,893,401	4,135,829	4,752,133	5,416,154	6,199,065	6,754,630
TOTAL ASSETS.....	3,985,952	4,198,499	4,560,093	5,151,872	5,779,024	6,534,442	7,069,660
CURRENT LIABILITIES							
Employee provisions.....	401,715	406,512	451,478	486,335	516,723	546,058	578,199
Payables ^(a)	166,106	106,312	167,583	169,104	169,104	169,104	169,104
Other.....	139,064	88,204	134,033	90,176	90,614	91,090	91,090
Total current liabilities.....	706,885	601,028	753,094	745,615	776,441	806,252	838,393
NON-CURRENT LIABILITIES							
Employee provisions.....	90,297	101,734	98,847	107,818	114,671	121,459	128,896
Borrowings.....	195,337	184,118	166,739	67,836	57,602	48,127	42,910
Total non-current liabilities	285,634	285,852	265,586	175,654	172,273	169,586	171,806
TOTAL LIABILITIES.....	992,519	886,880	1,018,680	921,269	948,714	975,838	1,010,199
EQUITY							
Contributed equity	1,035,296	1,526,656	1,469,336	2,133,583	2,758,428	3,505,188	4,028,922
Accumulated surplus/(deficit)	(182,748)	(98,866)	(51,295)	(62,676)	(90,109)	(109,602)	(129,249)
Reserves	2,140,885	1,883,829	2,123,372	2,159,696	2,161,991	2,163,018	2,159,788
Total equity.....	2,993,433	3,311,619	3,541,413	4,230,603	4,830,310	5,558,604	6,059,461
TOTAL LIABILITIES AND EQUITY	3,985,952	4,198,499	4,560,093	5,151,872	5,779,024	6,534,442	7,069,660

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(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	3,456,284	3,735,959	3,903,062	4,156,659	4,401,743	4,674,331	4,996,280
Capital appropriation	157,730	214,608	173,046	267,965	180,760	103,651	69,266
Holding account drawdowns	1,569	-	-	-	-	-	-
Royalties for regions fund ^(c)	-	-	10,248	21,451	50,647	37,087	36,886
Net cash provided by State Government.....	3,615,583	3,950,567	4,086,356	4,446,075	4,633,150	4,815,069	5,102,432
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(2,472,659)	(2,637,730)	(2,777,720)	(2,973,245)	(3,151,276)	(3,316,386)	(3,506,050)
Grants and subsidies	(421,713)	(427,960)	(478,813)	(521,214)	(542,837)	(574,922)	(641,103)
Supplies and services	(95,193)	(104,254)	(101,315)	(104,196)	(109,269)	(115,950)	(118,376)
Accommodation.....	(58,134)	(53,197)	(62,315)	(63,954)	(67,708)	(72,788)	(76,247)
Direct patient support.....	(510,350)	(529,525)	(582,292)	(598,431)	(633,569)	(681,078)	(712,880)
Indirect patient support.....	(111,121)	(121,240)	(131,130)	(138,983)	(146,988)	(157,196)	(172,102)
Visiting medical practitioners.....	(82,771)	(98,973)	(94,566)	(97,057)	(102,756)	(110,460)	(115,709)
Private sector contracts.....	(171,203)	(172,478)	(183,515)	(188,345)	(199,403)	(214,356)	(224,539)
Goods and services tax.....	(184,526)	(148,575)	(148,575)	(156,747)	(165,368)	(174,464)	(174,464)
Other payments	(230,346)	(241,100)	(238,426)	(246,136)	(251,881)	(268,282)	(285,985)
Receipts							
Grants and subsidies	381,670	353,903	506,867	371,105	370,099	394,783	402,763
Sale of goods and services	157,523	160,774	184,364	197,435	210,854	225,210	231,966
GST receipts.....	181,528	148,575	148,575	156,747	165,368	174,464	174,464
Health fees and recoveries.....	89,682	78,527	95,761	100,453	105,375	110,539	112,319
Other receipts	78,956	59,384	82,600	74,284	71,926	75,293	76,794
Net cash from operating activities.....	(3,448,657)	(3,733,869)	(3,780,500)	(4,188,284)	(4,447,433)	(4,705,593)	(5,029,149)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(232,115)	(490,433)	(443,344)	(572,476)	(627,680)	(746,788)	(515,987)
Proceeds from sale of non-current assets	645	910	910	910	910	10	62
Equity contribution receipts	112,547	326,442	260,594	392,682	410,785	617,781	430,742
Net cash from investing activities.....	(118,923)	(163,081)	(181,840)	(178,884)	(215,985)	(128,997)	(85,183)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(9,557)	(9,883)	(9,858)	(102,674)	(4,768)	(5,001)	(5,217)
Other repayments	(4,062)	(43,734)	(43,734)	(2,514)	(2,733)	(2,971)	(3,230)
Net cash from financing activities	(13,619)	(53,617)	(53,592)	(105,188)	(7,501)	(7,972)	(8,447)
NET INCREASE/(DECREASE) IN CASH HELD	34,384	-	70,424	(26,281)	(37,769)	(27,493)	(20,347)
Cash assets at the beginning of the reporting period	174,597	178,882	208,981	279,405	253,124	215,355	187,862
Cash assets at the end of the reporting period.....	208,981	178,882	279,405	253,124	215,355	187,862	167,515

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(c) Regional Infrastructure and Headworks Fund - \$400 (2008-09), \$3,600 (2009-10), \$33,300 (2010-11), \$25,328 (2011-12), \$23,726 (2012-13), Regional Community Services Fund - \$9,848 (2008-09), \$17,851 (2009-10), \$17,347 (2010-11), \$11,759 (2011-12), \$13,160 (2012-13).

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	4,369,874	4,535,141	4,816,754	5,098,998	5,379,143	5,685,520	6,030,558
Adjustment for Notional Superannuation.....	(954)	(7,073)	-	-	-	-	-
Adjusted Total Cost of Services	4,368,920	4,528,068	4,816,754	5,098,998	5,379,143	5,685,520	6,030,558

DETAILS OF ADMINISTERED TRANSACTIONS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
INCOME							
Commonwealth Grants							
Grants and Subsidies.....	920,868	972,463	1,050,154	-	-	-	-
TOTAL INCOME.....	920,868	972,463	1,050,154	-	-	-	-
EXPENSES							
Other							
Receipts paid into Consolidated Fund.....	920,868	972,463	1,050,154	-	-	-	-
TOTAL EXPENSES.....	920,868	972,463	1,050,154	-	-	-	-

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS

Hospital Special Purpose Account

The purpose of the fund is to hold funds to give effect to the provisions of the Hospital Fund Act including, but not limited to, the operating costs of public hospitals and health services.

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Opening Balance.....	-	-	-	-
Receipts:				
Appropriations	2,646,410	2,838,480	3,008,802	3,183,646
Other.....	95,000	91,381	96,735	101,184
	2,741,410	2,929,861	3,105,537	3,284,830
Payments	2,741,410	2,929,861	3,105,537	3,284,830
CLOSING BALANCE	-	-	-	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Australian Immunisation Agreement - Gardisal	33,762	10,611	11,271	4,231
Australian Immunisation Agreement - Vaccines	21,922	16,350	28,912	27,408
Bring Nurses Back Program	-	-	363	618
Cannet	510	435	435	-
Clinical Handover Program	213	-	-	-
Clinical Preceptor Program	244	-	49	-
COAG Indigenous Early Childhood National Partnership	-	-	-	4,800
DAO - Alcohol Sales Data Project	-	-	63	-
DAO - Alcohol and Other Drugs - Workforce Development Program	887	-	-	-
DAO - COAG - Child And Domestic Violence Program	1,694	-	828	-
DAO - COAG - Development of Aetiologic Fractions Project	-	-	270	-
DAO - COAG - Drug Diversion Program	5,312	5,487	5,642	-
DAO - COAG - Drug Diversion Program – Once-off	138	-	-	-
DVA - HACC - Home Care	1,333	1,364	1,367	1,399
GST Input Credits	63,236	57,878	64,404	64,194
GST Receipts on Sales	1,461	733	1,382	1,028
HACC - COAG - Access Point Funding	968	-	1,436	668
HACC - Community Development Employment Program	81	-	-	-
HealthConnect	865	1,215	1,215	-
HACC	95,204	103,181	103,146	111,983
Mental Health - Quality Through Outcomes	600	-	350	-
Office of Aboriginal Health - Primary Health Care Access Program - Kutjunga Nursing Funding	211	207	-	-
Other Commonwealth Programs	-	500	-	500
Palliative Home Care - Paediatric Pall Care	-	-	103	50
Palliative Home Care - Pall Care Comm. Medications	-	-	185	67
Proceeds from Services Provided by Community Support Services	3,248	3,213	3,253	3,368
Proceeds from Services Provided by Drug Abuse Strategy Services	304	200	300	300
Proceeds from Services Provided by Environmental Health Services	1,679	1,948	1,961	1,973
Proceeds from Services Provided by Health Promotion Services	-	60	-	-
Proceeds from Services Provided by Miscellaneous Services	3,877	6,229	6,119	5,669
Proceeds from Services Provided by Reproductive Technology Services	-	1	6	1
Public Health - Border Training and Other Workers	31	-	-	-
Public Health - COAG - Needles And Syringe Program	1,068	-	1,091	-
Public Health - Data Linkage	123	-	-	-
Public Health - Foodborne Disease Sentinal Site (Ozfood)	162	33	134	180
Public Health - Hepatitis C - Education And Prevention	238	270	296	275
Public Health - Hepatitis C - Surveillance Program	58	72	71	-
Public Health - Health Information Centre - Gem Rehab Program	38	-	-	-
Public Health - Health Information Centre - Outpatient Care Services	54	-	-	-
Public Health - Human Quarantine Activities	19	21	21	22
Public Health - Information Collection and Management - Data Linkage	-	-	121	-
Public Health - Information Collection and Management - National Environmental Health Surveillance - Conference	76	-	55	-
Public Health - Information Collection and Management - National Environmental Health Surveillance Program	-	-	149	-
Public Health - Preventative Health	-	-	-	250
Public Health - Trachoma Surveillance Program	70	30	30	-
Public Health - Vaccine Prevention Program	71	72	72	-
Public Health Outcome Funding Agreement - Base	5,440	5,565	5,565	5,693
Public Health Outcome Funding Agreement - Family Planning	1,794	1,835	1,835	1,877
Strengthening Cancer Care	66	-	20	-
TOTAL	247,057	217,510	242,520	236,554

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

WESTERN AUSTRALIAN HEALTH PROMOTION FOUNDATION

ASSET INVESTMENT PROGRAM

The capital expenditure of the Foundation (Healthway) relates to routine asset replacement.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer and Digital Media Program	100	20	20	20	20	20	20
Total Cost of Asset Investment Program	100	20	20	20	20	20	20
FUNDED BY							
Internal Funds and Balances			20	20	20	20	20

ANIMAL RESOURCES AUTHORITY

ASSET INVESTMENT PROGRAM

Capital expenditure will be undertaken during 2009-10 to replace ageing equipment essential to the housing and welfare requirements of the animals and to enhance services to the researcher customer base.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2008-09 Program	503	503	503	-	-	-	-
NEW WORKS							
Asset Replacement - 2009-10 Program	495	-	-	495	-	-	-
Asset Replacement - 2010-11 Program	500	-	-	-	500	-	-
Asset Replacement - 2011-12 Program	505	-	-	-	-	505	-
Asset Replacement - 2012-13 Program	505	-	-	-	-	-	505
Total Cost of Asset Investment Program	2,508	503	503	495	500	505	505
FUNDED BY							
Internal Funds and Balances			503	495	500	505	505

INDIGENOUS AFFAIRS

PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; INDIGENOUS AFFAIRS

DIVISION 12

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 16 Net amount appropriated to deliver services	24,505	22,826	24,691	29,533	28,365	29,138	28,454
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	173	178	181	188	196	203	209
Total appropriations provided to deliver services	24,678	23,004	24,872	29,721	28,561	29,341	28,663
CAPITAL							
Item 117 Capital Appropriation.....	12	1,830	-	170	-	-	-
TOTAL APPROPRIATIONS	24,690	24,834	24,872	29,891	28,561	29,341	28,663
EXPENSES							
Total Cost of Services.....	27,232	29,210	26,410	31,495	30,204	31,232	31,129
Net Cost of Services ^(a)	26,095	27,856	25,150	29,950	28,608	29,590	29,487
CASH ASSETS ^(b)	1,026	785	1,630	1,675	1,940	1,985	1,385

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings.....	(53)	(106)	(106)	(106)	(106)
3% Efficiency Dividend					
General Operational Savings	(375)	(720)	(720)	(741)	(748)
<i>Total Savings</i>	<i>(375)</i>	<i>(720)</i>	<i>(720)</i>	<i>(741)</i>	<i>(748)</i>

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Sustainable improvement in social, cultural and economic outcomes for Indigenous people.	1. Support to Partnerships, Partnering Initiatives 2. Information and Advice

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Support to Partnerships, Partnering Initiatives	15,886	19,072	14,297	17,178	16,310	16,865	16,810
2. Information and Advice	11,346	10,138	12,113	14,317	13,894	14,367	14,319
Total Cost of Services	27,232	29,210	26,410	31,495	30,204	31,232	31,129

Significant Issues Impacting the Agency

- The Government is committed to a fundamental change in the way in which Indigenous issues and opportunities are addressed in Western Australia and the way in which Indigenous people are engaged and empowered in policy development and decision making which impacts upon them. In this regard, one of the State Government's first actions was to establish the Indigenous Implementation Board (IIB). The IIB is an important part of the State Government's commitment to the advancement of Indigenous Western Australians. Its general purpose is to deliver a paradigm shift that will see strong engagement and involvement of all stakeholders to collectively consider and address the structural underpinnings of Indigenous disadvantage. The Board will work towards developing a proposal for a regionally based reform agenda that can be considered by the Council of Australian Governments (COAG) with a view to it being modelled federally.
- A second important initiative has been to re-establish the legislatively required Aboriginal Affairs Coordinating Committee (AACC). The AACC is a high-powered body comprising the leaders of key State Government agencies, with particular knowledge, experience and responsibility. The Committee is focusing on sustainable improvement of service delivery and support to Indigenous people across the State. It will be accountable for achieving specific measurable outcomes.

- The Government has also moved to re-establish the Aboriginal Advisory Council, as required under the *Aboriginal Affairs Planning Authority Act of 1972*. The Council will serve as a logical and legitimate communication channel between the State Government and Indigenous Western Australians. It will provide a mechanism to identify key issues and priorities and provide advice on matters relating to the interests and wellbeing of Indigenous people. After several years in abeyance, the Council has brought the voice of Indigenous people back to the negotiating table.
- The COAG Intergovernmental Agreement (IGA) on Federal Financial Relations incorporates six National Agreements (NAs) and various National Partnerships (NPs) aimed at reforming government service delivery and provides significant opportunity to improve social and economic outcomes for all Indigenous Western Australians. These NAs and NPs contain some specific Indigenous performance targets and measures aimed at producing more efficient and effective service delivery outcomes. New processes for engaging with Indigenous people to achieve tangible outcomes will be established and mechanisms developed to:
 - tailor investment and services to meet priority needs in regional and remote areas; and
 - measure and report improvements in Indigenous social and economic outcomes.
- The resolution of land tenure, native title, heritage, and planning issues are critical to ensuring that the 'pre-conditions' for investment, sustainable land use and development opportunities in Indigenous communities are optimised.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Sustainable improvement in social, cultural and economic outcomes for Indigenous people:					
Extent to which parties in a sample of partnering arrangements indicate they have been assisted to achieve agreed outcomes, which contribute to government objectives	58.2%	60%	60%	65%	
Extent to which users indicated the policy and / or advice assisted their decision-making	62.9%	60%	65%	65%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual report.

Services and Key Efficiency Indicators

1: Support to Partnerships, Partnering Initiatives

The provision of support to current partnering or new partnerships which involves Indigenous individuals, families, communities, and representatives participating with government, the private sector, community groups and others to achieve agreed priorities.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 15,886	\$'000 19,072	\$'000 14,297	\$'000 17,178	1
Less Income	663	884	678	838	
Net Cost of Service ^(a)	15,223	18,188	13,619	16,340	
Employees (Full Time Equivalents)	83	104	108	126	2
Efficiency Indicators					
Average Cost per Land Partnership	69,952	72,127	74,702	74,848	
Average Cost per Heritage and Culture Partnership	52,230	83,888	77,300	78,199	
Average Cost per Coordination Partnership	97,210	91,574	84,929	86,557	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

- Fluctuations in the cost of services are due to:
 - the restructure of the Department, which will enable the agency to take a more central and enhanced role in the overall coordination of State Government activities and service delivery. This also includes providing secretariat support to the IIB and contributing to the State reform agenda in improving Indigenous outcomes in Western Australia; and
 - COAG Remote Service Delivery NP, which supports the State Government's participation in the 'Closing the Gap' reform agenda, ensuring implementation of a new remote service delivery model that clearly identifies governance arrangements, service standards, roles and responsibilities and service delivery parameters.
- The increasing FTE reflects the restructure of the Department and additional resources for the COAG Remote Service Delivery, which will be instrumental in the agency's enhanced role in the overall coordination of State Government activities and service delivery, resulting over time in improved Indigenous outcomes in Western Australia.

2: Information and Advice

State, Commonwealth, relevant local governments and others involved in Indigenous issues are provided with information and advice on policy, legislation and the planning, coordination, history, delivery and effectiveness of services.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 11,346	\$'000 10,138	\$'000 12,113	\$'000 14,317	1
Less Income	474	470	582	707	
Net Cost of Service ^(a)	10,872	9,668	11,531	13,610	
Employees (Full Time Equivalents)	49	52	54	65	2
Efficiency Indicators					
Average Cost per Unit of Advice Offered	72,057	50,017	60,391	65,276	3
Average Cost per Request Answered/Recommendation Made	1,829	1,897	2,192	2,213	
Average Cost per Unit of Information Supplied	44	53	72	75	4

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

- Fluctuations in the cost of services are for:
 - the restructure of the Department, which will enable the agency to take a more central and enhanced role in the overall coordination of State Government activities and service delivery. This also includes providing secretariat support to the IIB and contributing to the State reform agenda in improving Indigenous outcomes in Western Australia; and
 - COAG Remote Service Delivery NP, which supports the State Government's participation in the 'Closing the Gap' reform agenda, ensuring implementation of a new remote service delivery model that clearly identifies governance arrangements, service standards, roles and responsibilities and service delivery parameters.
- The increasing FTE reflects additional resourcing for policy and planning functions, supporting the new strategic management framework and the Departmental restructuring.
- The decreased average costs in 2008-09 compared to the 2009-10 Budget resulted from reduced consideration of and provision of policy advice over the period of the election and government changeover.
- The increasing average cost reflects industry's reducing level of utilisation of the Department's online services. A level of growth based on the initial years of the internet services was factored into forward estimates, but this growth did not eventuate increasing the average costs.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - Information Technology – 2008-09 Program							
Asset Replacement - Office Equipment - 2008-09 Program ..							
Regional Office Works - 2008-09 Program	40	40	40	-	-	-	-
NEW WORKS							
Asset Replacement - Information Technology	1,188			357	240	319	272
Asset Replacement - Office Equipment	464			50	116	170	128
Regional Office Works - 2009-10 Program	170	-	-	170	-	-	-
Total Cost of Asset Investment Program	2,102	280	280	577	356	489	400
FUNDED BY							
Capital Appropriation			-	170	-	-	-
Drawdowns from the Holding Account			230	357	356	489	400
Internal Funds and Balances			50	50	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated increase in 2009-10 in the Total Cost of Services of \$5.1 million (19.3 per cent) for 2009-10 compared to the 2008-09 Estimated Actual. This increase is mainly attributable to:

- COAG Remote Service Delivery increase in funding (\$1.7 million) to reform government service delivery providing significant opportunity to improve social and economic outcomes for Indigenous Western Australians;
- Departmental Restructure Funding increase (\$4.9 million) to enable the Department to take a more central and enhanced role in the overall coordination of State Government activities and service delivery, resulting over time in improved Indigenous outcomes in Western Australia;
- 3% Efficiency Dividend (-\$0.35 million) decrease in funding to meet government efficiency targets; and
- State replacement of Community Development Employment Programs (CDEP) funding (-\$0.57 million) decrease to non-government organisations for Commonwealth CDEP funding.

Income

Total income is estimated to be \$1.5 million for 2009-10. This represents an increase of \$0.3 million (22.6 per cent) to the 2008-09 Estimated Actual. This is mainly attributable to increases in general grant funding received.

Balance Sheet

The Department's total net asset position (total equity) is expected to increase by \$0.2 million (36.8 per cent) between the 2008-09 Estimated Actual and the 2009-10 Budget. This reflects a projected increase in total assets of \$0.3 million (7.4 per cent) and an increase in total liabilities of \$0.1 million (3.3 per cent) over the same period.

The expected increase in assets is attributable to movements in:

- property, plant and equipment (\$0.4 million), mainly as a result of the Information Technology and Regional Works Programs; and
- holding account receivables for approved future asset replacement (-\$70,000).

Cashflow Statement

The 2009-10 closing cash balance of \$1.7 million represents an increase of \$0.1 million in comparison to the 2008-09 Estimated Actual.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	15,305	15,709	15,525	17,598	18,578	19,105	18,853
Grants and subsidies ^(d)	5,405	3,876	3,480	2,462	2,270	2,418	2,430
Supplies and services	3,963	5,664	3,971	5,407	4,577	4,517	4,682
Accommodation	1,789	2,080	1,900	4,253	2,787	3,201	3,192
Depreciation and amortisation	242	337	337	280	457	426	426
Other expenses	1,100	1,549	1,197	1,495	1,535	1,565	1,546
TOTAL COST OF SERVICES.....	27,804	29,215	26,410	31,495	30,204	31,232	31,129
Income							
Sale of goods and services	-	454	-	-	-	-	-
Grants and subsidies	245	-	10	205	210	215	215
Other revenue	892	900	1,250	1,340	1,386	1,427	1,427
Total Income.....	1,137	1,354	1,260	1,545	1,596	1,642	1,642
NET COST OF SERVICES.....	26,667	27,861	25,150	29,950	28,608	29,590	29,487
INCOME FROM STATE GOVERNMENT							
Service appropriations	24,678	23,004	24,872	29,721	28,561	29,341	28,663
Resources received free of charge	204	116	204	214	224	234	234
Liabilities assumed by the Treasurer ^(e)	572	5	-	-	-	-	-
Other appropriations	-	4,928	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	25,454	28,053	25,076	29,935	28,785	29,575	28,897
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	(1,213)	192	(74)	(15)	177	(15)	(590)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(1,213)	192	(74)	(15)	177	(15)	(590)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 132, 162 and 191 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Aboriginal Community Patrols.....	2,162	2,600	2,100	1,996	2,054	2,113	2,200
Gordon Place Management Grants.....	221	-	-	-	-	-	-
Heritage Grants	2	100	10	-	-	-	-
Indigenous Multilateral Funding Pool.....	1,230	415	257	270	-	-	-
Land Management Grants.....	165	-	5	-	-	-	-
Reconciliation Grants	160	100	100	100	100	100	100
Regional Partnerships	410	-	-	-	-	-	-
Various Indigenous Community Grants.....	975	111	338	-	-	75	-
Yagans Kaat.....	80	550	670	96	116	130	130
TOTAL.....	5,405	3,876	3,480	2,462	2,270	2,418	2,430

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	46	6	605	605	825	825	225
Restricted cash	980	779	1,025	1,070	1,115	1,160	1,160
Holding account receivables	230	357	357	356	489	400	-
Receivables	814	423	210	187	186	191	191
Other.....	136	290	141	146	152	158	158
Total current assets	2,206	1,855	2,338	2,364	2,767	2,734	1,734
NON-CURRENT ASSETS							
Holding account receivables	158	148	148	82	60	96	532
Property, plant and equipment	704	2,617	647	944	843	929	903
Other.....	344	454	344	344	344	344	344
Total non-current assets	1,206	3,219	1,139	1,370	1,247	1,369	1,779
TOTAL ASSETS.....	3,412	5,074	3,477	3,734	4,014	4,103	3,513
CURRENT LIABILITIES							
Employee provisions.....	1,864	1,621	1,924	1,962	2,001	2,041	2,041
Payables	344	359	354	360	366	372	372
Other.....	135	224	181	227	273	319	319
Total current liabilities	2,343	2,204	2,459	2,549	2,640	2,732	2,732
NON-CURRENT LIABILITIES							
Employee provisions.....	574	584	597	609	621	633	633
Total non-current liabilities	574	584	597	609	621	633	633
TOTAL LIABILITIES.....	2,917	2,788	3,056	3,158	3,261	3,365	3,365
EQUITY							
Contributed equity	1,181	3,011	1,181	1,351	1,351	1,351	1,351
Accumulated surplus/(deficit)	(870)	(914)	(944)	(959)	(782)	(797)	(1,387)
Reserves	184	189	184	184	184	184	184
Total equity.....	495	2,286	421	576	753	738	148
TOTAL LIABILITIES AND EQUITY	3,412	5,074	3,477	3,734	4,014	4,103	3,513

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	24,310	22,657	24,525	29,431	28,094	28,905	28,227
Capital appropriation	12	-	-	170	-	-	-
Holding account drawdowns	418	230	230	357	356	489	400
Net cash provided by State Government.....	24,740	22,887	24,755	29,958	28,450	29,394	28,627
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(14,489)	(15,654)	(15,396)	(17,508)	(18,482)	(19,008)	(18,853)
Grants and subsidies	(5,404)	(3,876)	(3,480)	(2,462)	(2,270)	(2,418)	(2,430)
Supplies and services	(3,744)	(5,696)	(3,770)	(5,244)	(4,407)	(4,357)	(4,495)
Accommodation.....	(1,616)	(1,764)	(1,875)	(4,189)	(2,720)	(3,131)	(3,122)
Other payments	(3,260)	(3,030)	(2,844)	(2,760)	(2,820)	(2,835)	(2,816)
Receipts							
Grants and subsidies	55	-	200	205	210	215	215
Sale of goods and services	-	454	-	-	-	-	-
GST receipts.....	2,426	1,176	1,994	1,282	1,280	1,253	1,253
Other receipts ^(c)	1,238	5,828	1,300	1,340	1,380	1,421	1,421
Net cash from operating activities.....	(24,794)	(22,562)	(23,871)	(29,336)	(27,829)	(28,860)	(28,827)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(487)	(2,110)	(280)	(577)	(356)	(489)	(400)
Other ^(c)	-	1,830	-	-	-	-	-
Net cash from investing activities.....	(487)	(280)	(280)	(577)	(356)	(489)	(400)
NET INCREASE/(DECREASE) IN CASH HELD	(541)	45	604	45	265	45	(600)
Cash assets at the beginning of the reporting period	1,567	740	1,026	1,630	1,675	1,940	1,985
Cash assets at the end of the reporting period.....	1,026	785	1,630	1,675	1,940	1,985	1,385

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) This includes the provisional allocation of funds appropriated as a Department of Treasury and Finance Administered item, which was previously classified under Cash Flows from State Government.

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	27,804	29,215	26,410	31,495	30,204	31,232	31,129
Adjustment for Notional Superannuation.....	(572)	(5)	-	-	-	-	-
Adjusted Total Cost of Services	27,232	29,210	26,410	31,495	30,204	31,232	31,129

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Grants and Subsidies.....	55	-	200	205
GST Input Credits.....	2,426	1,176	1,994	1,282
Other Receipts.....	1,238	900	1,300	1,340
User Fees and Charges.....	-	454	-	-
TOTAL.....	3,719	2,530	3,494	2,827

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

Part 4

Minister for Mines and Petroleum; Fisheries; Electoral Affairs

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
203	Mines and Petroleum			
	– Delivery of Services.....	71,017	69,310	68,969
	– Administered Grants, Subsidies and Other Transfer Payments	31,242	54,342	20,611
	– Capital Appropriation	5	125	130
	Total	102,264	123,777	89,710
215	Chemistry Centre (WA)			
	– Delivery of Services.....	6,139	6,159	6,900
	– Capital Appropriation	195	195	195
	Total	6,334	6,354	7,095
223	Fisheries			
	– Delivery of Services.....	29,031	29,230	28,995
	– Capital Appropriation	400	1,400	5,400
	Total	29,431	30,630	34,395
235	Western Australian Electoral Commission			
	– Delivery of Services.....	22,479	30,740	6,859
	– Capital Appropriation	136	136	172
	Total	22,615	30,876	7,031
GRAND TOTAL				
	– Delivery of Services.....	128,666	135,439	111,723
	– Administered Grants, Subsidies and Other Transfer Payments	31,242	54,342	20,611
	– Capital Appropriation	736	1,856	5,897
	Total.....	160,644	191,637	138,231

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MINES AND PETROLEUM

PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS

DIVISION 13

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual ^(a) \$'000	2008-09 Budget ^(a) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 17 Net amount appropriated to deliver services	77,158	70,680	68,763	68,187	70,247	72,034	75,160
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	307	337	547	782	809	824	831
Total appropriations provided to deliver services	77,465	71,017	69,310	68,969	71,056	72,858	75,991
ADMINISTERED TRANSACTIONS							
Item 18 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	27,329	19,200	48,100	13,816	3,788	3,802	3,795
Amount Authorised by Other Statutes Petroleum (Submerged Lands) Act 1982	13,402	12,042	6,242	6,795	7,157	7,226	7,024
CAPITAL							
Item 118 Capital Appropriation	3,263	5	125	130	15	-	-
TOTAL APPROPRIATIONS	121,459	102,264	123,777	89,710	82,016	83,886	86,810
EXPENSES							
Total Cost of Services	92,661	90,497	95,488	108,220	122,052	119,590	116,689
Net Cost of Services ^(b)	75,495	73,553	75,401	87,550	101,003	98,067	94,680
CASH ASSETS ^(c)	16,373	5,714	14,719	13,525	12,642	12,047	11,452

- (a) On 1 January 2009, the Department of Industry and Resources (DOIR) was renamed the Department of Mines and Petroleum (DMP). The Science and Innovation Business Division of the former DOIR was transferred to the Department of Commerce (DOC) and the Resources Safety Division of the former Department of Consumer and Employment Protection (DOCEP) was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the Department of State Development (DSD). Accordingly, amounts reported have been recast to reflect the current structure and may not be directly comparable to previously reported information.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings	(136)	(276)	(406)	(407)	(394)

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Royalties For Regions Initiatives					
Plan for Accelerating Exploration (PACE) - Exploration Incentive Scheme ^(a)	1,900	16,080	21,940	23,300	16,780
3% Efficiency Dividend					
Program and Review Function	(535)	(631)	(631)	(631)	(631)
Corporate Information and Communication Technology (ICT) Technical Development Activity Deferred.....	(48)	(274)	(428)	(311)	(431)
Graduate Recruitment Program	-	(300)	(300)	(300)	(300)
Corporate Development Seminars	(200)	(320)	(320)	(320)	(320)
External Non-Essential Contract and Consultancy Work	(371)	(848)	(872)	(872)	(872)
Reduction in Field Activities	(200)	-	-	-	-
Discontinuing Resources Liaison Officer	-	(100)	(100)	(100)	(100)
Resource Safety Division	(196)	(484)	(501)	(520)	(520)
<i>Total Savings</i>	<i>(1,550)</i>	<i>(2,957)</i>	<i>(3,152)</i>	<i>(3,054)</i>	<i>(3,174)</i>
Other					
Geothermal Energy Legislation.....	587	587	380	380	380

(a) Project cashflows have been revised since the publication of the Mid Year Review.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	Responsible development of mineral and energy resources.	1. Resources Regulation
	Encouragement of exploration and discovery of mineral and petroleum deposits and informed land use planning.	2. Geoscience Information and Advice
	Safety and protection of the community from the risk of dangerous goods.	3. Dangerous Goods Regulation

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Resources Regulation	57,115	54,672	56,992	56,083	61,013	58,653	61,054
2. Geoscience Information and Advice	25,531	26,045	28,485	42,409	50,470	50,721	45,060
3. Dangerous Goods Regulation.....	10,015	9,780	10,011	9,728	10,569	10,216	10,575
Total Cost of Services	92,661	90,497	95,488	108,220	122,052	119,590	116,689

Significant Issues Impacting the Agency

- Rapid deterioration in world economic conditions has lead to severe falls in industrial output in most developed economies and slowing production growth in many emerging economies. Demand for raw materials has fallen and surpluses have emerged in some commodities resulting in most commodity prices falling sharply in international markets.
- The Western Australian resources sector posted another record year with the value of resource production increasing 35 per cent to \$71.8 billion from 2007 to 2008. This reflected relatively strong global commodity prices in the first half of 2008 and a weaker A\$/US\$ exchange rate in the second half of 2008 which helped shelter local producers from the full impact of deteriorating commodity prices. The full effect of the global economic downturn on the State's resources industry will be more evident in 2009.
- Royalty revenue forecasts have remained strong despite the economic downturn due to because of the lower A\$/US\$ exchange rate. However, if the exchange rate strengthens, combined with lower volumes and weaker prices for many commodities, royalty revenue forecasts will be significantly reduced.
- New mineral tenement applications lodged in the nine months to 31 March 2009 have continued at high levels and the 2,758 applications received were only eight per cent down against the same period to 31 March 2008. During this same period, a record 7,921 tenement applications were determined thereby reducing the number of applications awaiting processing to 9,458, the lowest figure since January 1998.
- A new web-based mineral title register (eMiTS) was deployed in December 2008. This has enabled increased efficiency in dealing with various Mining Act processes such as reporting and tracking of applications will lead to improved approval times.
- Meeting Western Australia's energy requirements, and specifically domestic gas availability, is of critical importance and has been brought into sharp focus with the explosion at Varanus Island. The security of energy supply has focussed the Department on promoting alternative energy sources including the development of geothermal energy and tight gas resources. As the viability of gas fields improves, it is expected that the granting and renewal of retention leases will continue to come under increased scrutiny.
- The international issue of dealing with climate change, greenhouse gas emission reduction and the geological storage of greenhouse gases presents a range of policy challenges for the minerals and petroleum industry. The Department is involved in national programs to both identify suitable sites and promote greenhouse capture from industry for geological storage. Emissions reduction is also aided through the Department's development of Geothermal Energy legislation.
- Continued expansion of conservation estates in both marine and terrestrial environments can present land access issues affecting mineral and petroleum exploration and production. The Department continues to ensure that it is in a strong position to respond to State and Commonwealth initiatives to expand conservation estates and evaluate land access issues. The Department aims to ensure that Western Australia's undeveloped resources are recognised to achieve a balanced approach between the future development of the State and the need to protect the State's environment.

- Whilst the previous high demand for specialist skills is expected to ease, the Government is endeavouring to provide improved ways to attract and retain experienced safety professionals to provide high-quality safety regulatory services to the State's mining, chemical, oil and gas industries.
- State and national reforms related to occupational safety and health and the regulation of dangerous goods have a significant impact on the State's resources regulator. These developments need to be considered in conjunction with external reviews of how the Department meets its statutory obligations. The Government is considering a range of methods to address this issue.
- The current economic downturn has exacerbated difficulties in financing exploration. Without sufficient investment in exploration, the long-term sustainability of the State's mineral and petroleum production will become increasingly threatened as current mines and petroleum fields are depleted. The \$80 million PACE Exploration Incentive Scheme (EIS) under the Royalties for Regions initiatives is specifically targeted to overcome this by raising the potential for new discoveries, particularly in Western Australia. The PACE EIS will increase the amount of pre-competitive geoscientific information available to the mining, geothermal and petroleum industries. This information represents knowledge infrastructure necessary for the long-term sustainability of Western Australia's regions, economy and jobs outlook.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Responsible development of mineral and petroleum resources:					
Percentage of compliance identified in completed regulatory activities	67%	70%	76%	71%	
Percentage of approvals completed within agreed timeframes.....	78%	84%	74%	78%	1
Percentage of reduction in Mineral Title applications backlog	20%	45%	45%	35%	2
The frequency of work-related injury and disease per million hours worked in the mining industry ^(b)	3.26	n/a	n/a	n/a	
The frequency of work-related injury and disease per million hours worked in the petroleum industry (onshore) ^(b)	1.7	n/a	n/a	n/a	
Outcome: Encouragement of exploration and discovery of mineral and petroleum deposits and informed land use planning:					
Extent to which stakeholders agree the Department's geoscience information encourages exploration and discovery and informs land use planning.....	4.03	3.98	4.10	4.10	
Outcome: Safety and protection of the community from the risk of dangerous goods:					
The number of dangerous goods storage and transport accidents ^(b)	22	n/a	n/a	n/a	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Although the Department allocates resources to education and enforcement safety, it is not appropriate for the regulator to set targets for industry safety performance. As a result of the transfer of the Resources Safety Division functions from the DOC to the DMP this indicator is no longer applicable. Accordingly, the indicator will be removed as part of the 2010-11 Budget.

Explanation of Significant Movements

(Notes)

1. The trend figures for the number of petroleum approvals approved within 40 business days are only reflective of applications as at February 2009, and do not include applications on hold.
2. The Department is on target to reduce the backlog of Mineral Title applications by 35 per cent to 5,000 in 2010 as agreed in conjunction with the Office of the Auditor General.

Services and Key Efficiency Indicators

1: Resources Regulation

The Department is charged with ensuring that the resources industry conducts its business in a responsible manner and that the community receives a fair return for its resources. The Department contributes to responsible development through effective regulation of the resources sector, including the timely processing of applications; and mining and petroleum safety regulation. It also facilitates and manages access to land and offshore areas for the exploration and development of mineral and energy deposits.

	2007-08 Actual ⁽ⁱ⁾	2008-09 Budget ⁽ⁱ⁾	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 57,115	\$'000 54,672	\$'000 56,992	\$'000 56,083	1
Less Income.....	14,100	14,568	14,823	15,465	
Net Cost of Service ^(a)	43,015	40,104	42,169	40,618	
Employees (Full Time Equivalents)	488	488	488	488	
Efficiency Indicators					
Cost per Resources Regulation Service ^(b)	\$838 ^(d)	\$884	\$791	\$819	1
Average Weighted Cost per Safety Regulatory Service – Minerals and Energy ^(c)	n/a ^(e)	\$771	\$804	\$791	

- May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- Based on the average of: average cost per mineral title service, average cost per petroleum title service, average cost per royalty service, and average cost per environment regulation service.
- Total cost of mines safety services divided by the total number of units of information and education (seminars/presentations and publications), licensing services and investigations and technical assessments undertaken by the Resources Safety Division. Weightings are applied to the different components according to the number of staff resources employed for each activity.
- Based on the average of the following 2007-08 efficiency key performance indicators: average cost per mineral title services; average cost per petroleum title operation and resource service; average cost per royalty returns verified and audited; average cost per environmental regulatory weighted service provided to the minerals industry; and average cost per petroleum environmental audit and assessment.
- Prior to 1 January 2009, the Resources Safety Division was part of the former DOCEP. Safety in mining, petroleum and dangerous goods was all under the one Safety and Employment Projection service. However, under the DMP reporting structure, there are now two separate services: Resources Regulation and Dangerous Goods Regulation. A different methodology has been established for the calculation of this measure. Therefore, 2007-08 Actual figures are not available for comparison.
- On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, amounts reported have been recast to reflect the current structure and may not be directly comparable to previously reported information.

Explanation of Significant Movements

- The variance between the 2008-09 Budget and the 2008-09 Estimated Actual figures is due to funds in the 2008-09 Budget for the Varanus Island Investigation (\$340,000), Centaur legal costs in the Victorian Supreme Court (\$166,000), the finalisation of reversion licence applications, the lapsing of associated mining lease applications and the withdrawal of applications due to the economic downturn.

2: Geoscience Information and Advice

The Department provides benefits to the Western Australian community through the provision of public geological information to encourage exploration, and the promotion of opportunities for high risk private sector investment in mineral and energy exploration and development, thereby sustaining investment in the industry for future generations. The Department maintains an up-to-date geological archive of the State and its mineral and petroleum resources, with products and services including:

- acquiring new geoscience and mineral and energy resource information;
- providing access to a developing archive of geoscientific and resource exploration information;
- assessment of mineral and petroleum resources and resource potential as a basis for decision making by Government; and
- assistance and advice on land use matters.

	2007-08 Actual ^(b)	2008-09 Budget ^(b)	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 25,531	\$'000 26,045	\$'000 28,485	\$'000 42,409	1
Less Income	672	464	402	472	
Net Cost of Service ^(a)	24,859	25,581	28,083	41,937	
Employees (Full Time Equivalents)	202	202	210	210	
Efficiency Indicators					
Average Weighted Cost per Total Published Product	\$253,335	\$295,764	\$322,830	\$294,507	1,2

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, reported amounts have been recast and may not be directly comparable to previously reported information.

Explanation of Significant Movements

(Notes)

1. The 2008-09 Estimate increase is due to funding of \$1.9 million provided through the Royalties for Regions Initiatives for the PACE EIS.
2. The variance between the 2008-09 Estimated Actuals and the 2009-10 Budget Target is primarily due to funding of \$16 million provided for the PACE EIS. This is reflected in an extra 70 weighted total published products being expected in 2009-10.

3: Dangerous Goods Regulation

The Department administers the *Dangerous Goods Safety Act 2004*, covering the manufacture, storage, handling, transport and use of dangerous goods, including the operation of major hazard facilities.

	2007-08 Actual ^(d)	2008-09 Budget ^(d)	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 10,015	\$'000 9,780	\$'000 10,011	\$'000 9,728	
Less Income	2,394	1,912	4,862	4,733	
Net Cost of Service ^(a)	7,621	7,868	5,149	4,995	
Employees (Full Time Equivalents)	73	73	73	73	
Efficiency Indicators					
Average Weighted Cost per Safety Regulatory Service – Dangerous Goods ^(b)	n/a ^(c)	\$863	\$883	\$858	

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) Total cost of dangerous goods safety services divided by the total number of units of information and education (seminars/presentations and publications), licensing services and investigations and technical assessments undertaken by the Resources Safety Division. Weightings are applied to the different components according to the number of staff resources for each activity.
- (c) Prior to 1 January 2009, Resources Safety was part of the former DOCEP. Safety in mining, petroleum and dangerous goods was under the Safety and Employment Protection service. However, as part of the DMP reporting structure, there are now two separate services: Resources Regulation and Dangerous Goods Regulation. A different methodology has been established for the calculation of this measure. Therefore, 2007-08 actual figures are not available for comparison.
- (d) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, amounts reported have been adjusted and may not be directly comparable to previously reported information.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000 ^(a)	Estimated Expenditure to 30-6-09 \$'000 ^(a)	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Electronic Records Archive.....	1,393	1,368	55	10	15	-	-
Hazardous Materials Management System	1,470	1,340	120	120	-	-	-
COMPLETED WORKS							
Asset Replacement Program							
Computer Hardware and Software – 2008-09 Program	1,383	1,383	1,383	-	-	-	-
Furniture and Equipment - 2008-09 Program	112	112	112	-	-	-	-
Kalgoorlie Complex Stage 2 Planning and Construction.....	6,225	6,225	1,410	-	-	-	-
NEW WORKS							
Asset Replacement Program							
Computer Hardware and Software							
2009-10 Program.....	837	-	-	837	-	-	-
2010-11 Program.....	867	-	-	-	867	-	-
2011-12 Program.....	854	-	-	-	-	854	-
2012-13 Program.....	884	-	-	-	-	-	884
Total Cost of Asset Investment Program	14,025	10,428	3,080	967	882	854	884
FUNDED BY							
Capital Appropriation			125	130	15	-	-
Drawdowns from the Holding Account			1,495	837	867	854	884
Internal Funds and Balances			1,460	-	-	-	-

- (a) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, amounts reported have been recast to reflect the current capital works program and may not be directly comparable to previously reported information.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated increase in the Total Cost of Service of approximately \$12.7 million (13.3 per cent) for 2009-10 compared to the 2008-09 Estimated Actual. This increase is mainly attributable to the PACE EIS funding under the Royalties for Regions Initiatives.

Balance Sheet

The Department's total net asset position (total equity) is expected to decrease by \$5.7 million between 2008-09 Estimated Actual and 2009-10. The expected decrease in assets is mainly attributable to the transfer of the Department's Waterford property to CSIRO, annual property revaluations and capitalisation of fixed assets under construction following the completion of the Kalgoorlie Complex Stage 2.

Cashflow Statement

The 2009-10 closing cash assets balance of \$13.5 million represents a decrease of approximately \$1.2 million in comparison to the 2008-09 Estimated Actual. This decrease is primarily due to movements in previous year's cash balances held by the Department.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual ^(g)	2008-09 Budget ^{(b) (g)}	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	59,028	64,912	62,983	64,549	65,578	65,975	67,462
Grants and subsidies ^(d)	318	48	48	48	48	48	48
Supplies and services	13,066	13,013	13,351	25,399	32,415	35,339	30,923
Accommodation	5,987	4,275	5,108	4,531	4,553	4,576	4,599
Depreciation and amortisation	1,756	1,753	1,754	1,751	1,747	1,737	1,734
Other expenses	12,506	12,310	12,244	11,942	17,711	11,915	11,923
TOTAL COST OF SERVICES.....	92,661	96,311	95,488	108,220	122,052	119,590	116,689
Income							
Sale of goods and services	2,209	2,187	2,085	2,147	2,178	2,210	2,243
Regulatory fees and fines	14,709	14,627	18,002	18,409	18,757	19,199	19,652
Other revenue	248	130	-	114	114	114	114
Total Income.....	17,166	16,944	20,087	20,670	21,049	21,523	22,009
NET COST OF SERVICES.....	75,495	79,367	75,401	87,550	101,003	98,067	94,680
INCOME FROM STATE GOVERNMENT							
Service appropriations	77,465	71,017	69,310	68,969	71,056	72,858	75,991
Resources received free of charge	2,224	1,539	1,540	1,509	1,509	1,509	1,509
Liabilities assumed by the Treasurer ^(e)	-	5,814	-	-	-	-	-
Royalties for Regions Fund ^(f)	-	-	1,900	16,080	21,940	23,300	16,780
TOTAL INCOME FROM STATE GOVERNMENT.....	79,689	78,370	72,750	86,558	94,505	97,667	94,280
SURPLUS/(DEFICIENCY) FOR THE PERIOD	4,194	(997)	(2,651)	(992)	(6,498)	(400)	(400)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	4,194	(997)	(2,651)	(992)	(6,498)	(400)	(400)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 763, 771 and 771 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

(f) Regional Infrastructure and Headworks Fund - \$1.9 million (2008-09), \$16.1 million (2009-10), \$21.9 million (2010-11), \$23.3 million (2011-12), \$16.8 million (2012-13).

(g) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, amounts reported have been recast and may not be directly comparable to previously reported information.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Mineral and Petroleum Industry	318	48	48	48	48	48	48
TOTAL.....	318	48	48	48	48	48	48

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual ^(c)	2008-09 Budget ^{(b) (c)}	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS							
Cash assets	15,920	5,534	14,138	12,788	11,905	11,310	10,715
Restricted cash	43	-	-	327	327	327	327
Holding account receivables	1,495	1,547	1,547	867	854	884	884
Receivables	4,669	2,390	4,738	4,745	4,745	4,745	4,745
Other	2,478	940	2,542	2,542	2,542	2,542	2,511
Assets held for sale	10,306	10,306	-	-	-	-	-
Total current assets	34,911	20,717	22,901	21,269	20,373	19,808	19,182
NON-CURRENT ASSETS							
Holding account receivables	8,879	9,857	9,857	9,734	10,694	11,610	11,796
Property, plant and equipment	84,234	59,831	85,170	83,466	77,247	76,525	76,565
Intangibles	1,503	116	1,544	1,544	1,544	1,544	1,544
Restricted cash	410	180	581	410	410	410	410
Other	11,299	21,914	13,588	11,860	11,532	11,308	11,308
Total non-current assets	106,325	91,898	110,740	107,104	101,427	101,397	101,623
TOTAL ASSETS	141,236	112,615	133,641	128,283	121,800	121,205	120,805
CURRENT LIABILITIES							
Employee provisions	8,331	7,126	8,337	8,381	8,381	8,381	8,381
Payables	6,802	3,908	9,534	9,673	9,673	9,673	9,673
Other	2,907	2,083	2,911	3,070	3,070	3,070	3,070
Total current liabilities	18,040	13,117	20,782	21,124	21,124	21,124	21,124
NON-CURRENT LIABILITIES							
Employee provisions	4,286	4,328	4,328	4,314	4,314	4,314	4,314
Other	39	112	39	39	39	39	39
Total non-current liabilities	4,325	4,440	4,367	4,353	4,353	4,353	4,353
TOTAL LIABILITIES	22,365	17,557	25,149	25,477	25,477	25,477	25,477
EQUITY							
Contributed equity	36,332	31,867	28,682	30,947	30,962	30,767	30,767
Accumulated surplus/(deficit)	2,348	(2,380)	(381)	(2,838)	(9,336)	(9,736)	(10,136)
Reserves	80,191	65,571	80,191	74,697	74,697	74,697	74,697
Total equity	118,871	95,058	108,492	102,806	96,323	95,728	95,328
TOTAL LIABILITIES AND EQUITY	141,236	112,615	133,641	128,283	121,800	121,205	120,805

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, amounts reported have been recast and may not be directly comparable to previously reported information.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual ^(d)	2008-09 Budget ^{(b) (d)}	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	75,317	69,175	62,715	67,218	63,499	71,121	74,257
Capital appropriation	3,263	5	125	130	15	-	-
Holding account drawdowns	1,547	1,495	1,495	837	867	854	884
Royalties for regions fund ^(c)	-	-	1,900	16,080	21,940	23,300	16,780
Net cash provided by State Government.....	80,127	70,675	66,235	84,265	86,321	95,275	91,921
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(59,028)	(59,012)	(62,983)	(64,549)	(65,578)	(65,975)	(67,462)
Grants and subsidies	(318)	(48)	(48)	(48)	(48)	(48)	(48)
Supplies and services	(10,311)	(9,182)	(7,310)	(22,961)	(29,949)	(32,861)	(28,434)
Accommodation.....	(5,977)	(4,275)	(5,108)	(4,531)	(4,553)	(4,576)	(4,599)
Other payments	(23,760)	(22,852)	(23,039)	(23,389)	(23,369)	(23,402)	(23,421)
Receipts							
Regulatory fees and fines.....	15,003	14,627	21,493	18,409	18,757	19,199	19,652
Sale of goods and services	1,088	2,180	2,078	2,140	2,171	2,210	2,243
GST receipts.....	10,313	10,323	10,323	10,323	10,323	10,323	10,323
Other receipts	-	130	-	114	114	114	114
Net cash from operating activities.....	(72,990)	(68,109)	(65,594)	(84,492)	(92,132)	(95,016)	(91,632)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(7,368)	(2,002)	(3,080)	(967)	(882)	(854)	(884)
Proceeds from sale of non-current assets	-	-	-	-	5,810	-	-
Net cash from investing activities.....	(7,368)	(2,002)	(3,080)	(967)	4,928	(854)	(884)
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(231)	564	(1,439)	(1,194)	(883)	(595)	(595)
Cash assets at the beginning of the reporting period	16,604	5,150	16,373	14,719	13,5259	12,642	12,047
Net cash transferred to/from other agencies	-	-	(215)	-	-	-	-
Cash assets at the end of the reporting period.....	16,373	5,714	14,719	13,525	12,642	12,047	11,452

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(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) Regional Infrastructure and Headworks Fund - \$1.9 million (2008-09), \$16.1 million (2009-10), \$21.9 million (2010-11), \$23.3 million (2011-12), \$16.8 million (2012-13).

(d) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, amounts reported have been recast and may not be directly comparable to previously reported information.

RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS AND ACCOUNTING POLICY CHANGES

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	92,661	96,311	95,488	108,220	122,052	119,590	116,689
Adjustment for Notional Superannuation.....	-	(5,814)	-	-	-	-	-
Adjusted Total Cost of Services	92,661	90,497	95,488	108,220	122,052	119,590	116,689

DETAILS OF ADMINISTERED TRANSACTIONS

	2007-08 Actual ^(a) \$'000	2008-09 Budget ^(a) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
INCOME							
Royalties							
Petroleum - State.....	51,809	55,800	33,700	38,700	40,300	40,300	40,000
Iron ore.....	1,130,620	1,968,200	2,219,400	2,061,500	2,143,400	2,221,700	2,321,400
Alumina.....	79,252	73,500	85,500	88,400	97,400	93,400	93,400
Diamonds.....	39,908	28,200	12,000	16,900	16,200	16,600	18,700
Mineral Sands.....	21,371	27,900	28,500	25,500	21,300	18,900	18,400
Nickel.....	129,968	220,800	68,500	60,400	72,600	85,500	113,200
Gold.....	98,978	137,800	136,200	190,200	197,900	190,800	176,000
Other.....	127,716	133,700	91,100	95,300	95,100	90,900	91,700
Fines							
Regulatory Fines.....	7	4	4	4	4	4	4
Other							
Regulatory Fees.....	14,963	-	10,000	10,000	10,000	10,000	10,000
Appropriations.....	40,731	31,242	54,342	20,611	10,945	11,028	10,819
Other Revenue.....	1,269	596	618	596	573	548	522
North West Shelf Grants.....	798,426	719,700	928,500	-	-	-	-
Lease Rentals.....	64,995	57,500	64,800	64,300	65,800	67,400	68,900
TOTAL INCOME.....	2,600,013	3,454,942	3,733,164	2,672,411	2,771,522	2,847,080	2,963,045
EXPENSES							
Other							
Aboriginal Lands Trust - Remuneration for mining on Aboriginal lands.....	850	155	155	155	155	155	155
Coal Industry Development.....	1,652	6,159	6,159	4,060	20	20	-
Minerals and Energy Research Institute of Western Australia.....	630	633	633	641	653	667	680
Mining Tenement Refunds.....	14,329	11,950	21,950	7,000	1,000	1,000	1,000
Other Administered Expenses.....	713	-	-	-	-	-	-
Petroleum (Submerged Lands) Act 1982.....	13,274	12,042	6,242	6,795	7,157	7,226	7,024
Receipts Paid into Consolidated Fund.....	2,376,683	3,336,527	3,599,327	2,680,827	2,732,951	2,817,151	2,924,287
Refunds of Previous Years' Revenues.....	1,802	1,960	20,860	1,960	1,960	1,960	1,960
TOTAL EXPENSES.....	2,409,933	3,369,426	3,655,326	2,701,438	2,743,896	2,828,179	2,935,106

- (a) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, amounts reported have been recast and may not be directly comparable to previously reported information.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
GST Input Credits.....	10,313	10,323	10,323	10,323
Licences and Other Regulatory Fees.....	2,415	1,701	8,161	4,609
Proceeds from Departmental Fees and Charges.....	1,088	2,310	2,078	2,254
Proceeds from Petroleum Permits and Licences.....	6,177	7,000	7,406	7,615
Proceeds from Prospecting, Exploration and Other Mining Licences.....	6,411	5,926	5,926	6,185
TOTAL.....	26,404	27,260	33,894	30,986

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

CHEMISTRY CENTRE (WA)

PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS

DIVISION 14

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 19 Net amount appropriated to deliver services	3,225	5,959	5,977	6,714	6,764	6,768	6,819
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	-	180	182	186	191	197	203
Total appropriations provided to deliver services	3,225	6,139	6,159	6,900	6,955	6,965	7,022
CAPITAL							
Item 119 Capital Appropriation	396	195	195	195	195	195	195
TOTAL APPROPRIATIONS	3,621	6,334	6,354	7,095	7,150	7,160	7,217
EXPENSES							
Total Cost of Services	11,679	13,898	13,884	14,760	15,211	15,221	16,738
Net Cost of Services ^(a)	3,909	5,839	5,825	6,500	6,555	6,565	6,845
CASH ASSETS ^(b)	1,598	1,385	1,932	2,332	2,732	3,132	3,532

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
3% Efficiency Dividend					
General Operational Savings	(198)	(430)	(442)	(442)	(485)
<i>Total Savings</i>	<i>(198)</i>	<i>(430)</i>	<i>(442)</i>	<i>(442)</i>	<i>(485)</i>

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Quality independent scientific advice, research and development, and an emergency response capability that supports Government and the wider community.	1. Emergency Response Management 2. Research and Development 3. Commercial Scientific Information and Advice

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Emergency Response Management.....	-	-	880	900	930	950	980
2. Research and Development	2,208	2,500	1,620	1,520	1,560	1,620	1,670
3. Commercial Scientific Information and Advice	9,471	11,398	11,384	12,340	12,721	12,651	14,088
Total Cost of Services	11,679	13,898	13,884	14,760	15,211	15,221	16,738

Significant Issues Impacting the Agency

- The Centre has been working closely with Curtin University over the past several years in the design and construction of purpose build accommodation at the Resources and Chemistry Precinct in Waterford. Construction is approaching completion and relocation to the new accommodation is expected in mid 2009. Given the size and complexity of both the building and the Centre's operations, the relocation presents a substantial challenge, further complicated by a need to keep much of the organisation operational throughout the move.
- Issues of national security and counter terrorism continue to demand significant attention driven in large part by the role of chemicals, particularly industrial chemicals, in this matter. Participation in national activities directed towards both the prevention and the management of incidents is increasing and is likely to remain at or above current levels into the foreseeable future.
- The Western Australian model for on-site sampling and analysis is regarded as unique and its training programs and protocols have been of interest to other jurisdictions. Environmental issues continue to grow in importance with the quality and security of air and water resources under increasing pressure. The Centre maintains fully accredited capabilities in this area and continues to develop further capabilities as better detection limits or new methodologies are demanded by the evolving environmental situation. It has also enjoyed some success in attracting new high-value clients or projects in this area.
- The financial environment, both current and for the immediate future, presents some challenges for the organisation. With the overwhelming proportion of its turnover derived from fee-for-service activities, the Centre is potentially vulnerable to the impacts of the financial down turn. Fortunately, revenues from the private sector, although reduced, are less affected at this time. The challenge of identifying and developing new business in a difficult financial environment is expected to continue through the next financial year.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Quality independent scientific advice, research and development, and an emergency response capability that supports Government and the wider community:					
Average resolution time for all emergency response incidents	2.3 hours	4 hours	4 hours	4 hours	
Client satisfaction	82%	77%	77%	78%	
Proficiency rating for accredited services	94%	95%	95%	95%	
Aggregated value of the Centre components of research and development projects	-	-	-	\$3,200,000	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Emergency Response Management**

To provide special technical advice and support to government, other government agencies and industry in managing the risks arising from unmanaged chemical-biological-radiological releases.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000	\$'000	\$'000	\$'000	
Less Income	-	-	-	-	
Net Cost of Service ^(a)	-	-	880	900	
Employees (Full Time Equivalents)	-	-	5	5	
Efficiency Indicators					
Average Cost per Chargeable Hour	-	-	\$131	\$175	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

2: Research and Development

Project-based development of knowledge, know-how and/or Intellectual Property (IP) relevant to State development, public health and safety, or the delivery of the Centre's other services.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000	\$'000	\$'000	\$'000	
Less Income	2,208	2,500	1,620	1,520	
Net Cost of Service ^(a)	-	-	-	-	
Net Cost of Service ^(a)	2,208	2,500	1,620	1,520	
Employees (Full Time Equivalents)	23	18	18	18	
Efficiency Indicators					
Average Cost per Chargeable Hour	\$134	\$136	\$136	\$160	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

3: Commercial Scientific Information and Advice

To develop and deliver scientific information and advice, on a commercial basis, to Government, industry and the community.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 9,471	\$'000 11,398	\$'000 11,384	\$'000 12,340	
Less Income	7,770	8,059	8,059	8,260	
Net Cost of Service ^(a)	1,701	3,339	3,325	4,080	
Employees (Full Time Equivalents)	82	82	82	82	
Efficiency Indicators					
Average Cost per Chargeable Hour	\$134	\$131	\$131	\$135	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

ASSET INVESTMENT PROGRAM

The Centre's asset investment program is limited to the ongoing replacement and acquisition of scientific equipment that supports the delivery of services.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Asset Acquisition Program							
New Scientific Equipment - 2008-09 Program	195	195	195	-	-	-	-
Asset Replacement Program							
Scientific Equipment - 2008-09 Program	405	405	405	-	-	-	-
NEW WORKS							
Asset Acquisition Program							
New Scientific Equipment							
2009-10 Program	195	-	-	195	-	-	-
2010-11 Program	195	-	-	-	195	-	-
2011-12 Program	195	-	-	-	-	195	-
2012-13 Program	195	-	-	-	-	-	195
Asset Replacement Program							
Scientific Equipment							
2009-10 Program	405	-	-	405	-	-	-
2010-11 Program	405	-	-	-	405	-	-
2011-12 Program	405	-	-	-	-	405	-
2012-13 Program	405	-	-	-	-	-	405
Total Cost of Asset Investment Program	3,000	600	600	600	600	600	600
FUNDED BY							
Capital Appropriation			195	195	195	195	195
Drawdowns from the Holding Account			405	405	405	405	405

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement shows an estimated increase in the 2009-10 Total Cost of Services of \$876,000 (6.3 per cent), when compared to the 2008-09 Estimated Actual. This increase is mainly attributable to increased lease costs associated with new accommodation at Waterford, partially offset by once-off set-up costs incurred in 2008-09.

As an organisation becoming more dependant on generating more sales, it can be expected that expenses will trend up with sales over the forward estimates period.

Income

Total income is estimated at \$8.3 million in 2009-10. This represents an increase of \$201,000 (2.5 per cent) compared to the 2008-09 Estimated Actual. Sales to Government agencies are not expected to increase significantly over the forward estimates period, however the Centre expects that ongoing strategic initiatives will produce increased sales to the private sector, even in the face of the current global economic environment.

Balance Sheet

It is anticipated that assets and liabilities will remain similar over the outyears. The Centre's total net asset position (total equity) is expected to increase by \$595,000 (15.1 per cent) between the 2008-09 Estimated Actual and the 2009-10 Budget. This is reflective of a projected increase of \$595,000 in total assets over the same period.

The expected increase is attributable to:

- cash assets of \$400,000 mainly attributable to unbudgeted receipts from external organisations; and
- holding account receivables for approved future asset replacement (\$195,000).

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	7,477	7,126	7,145	6,987	7,113	7,123	8,223
Supplies and services	1,300	3,872	3,839	3,181	3,506	3,506	3,923
Accommodation	631	2,300	2,300	3,992	3,992	3,992	3,992
Depreciation and amortisation	779	600	600	600	600	600	600
Other expenses	1,492	-	-	-	-	-	-
TOTAL COST OF SERVICES.....	11,679	13,898	13,884	14,760	15,211	15,221	16,738
Income							
Sale of goods and services	7,770	8,059	8,059	8,260	8,656	8,656	9,893
Total Income.....	7,770	8,059	8,059	8,260	8,656	8,656	9,893
NET COST OF SERVICES.....	3,909	5,839	5,825	6,500	6,555	6,565	6,845
INCOME FROM STATE GOVERNMENT							
Service appropriations	3,225	6,139	6,159	6,900	6,955	6,965	7,022
Resources received free of charge	636	-	-	-	-	-	-
Liabilities assumed by the Treasurer ^(d)	-	100	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	3,861	6,239	6,159	6,900	6,955	6,965	7,022
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(48)	400	334	400	400	400	177
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(48)	400	334	400	400	400	177

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 105, 105 and 105 respectively.

(d) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1,517	1,331	1,851	2,251	2,651	3,051	3,451
Holding account receivables	408	408	405	405	405	405	-
Receivables	1,076	1,062	1,076	1,076	1,076	1,076	1,076
Other	85	74	85	85	85	85	85
Total current assets	3,086	2,875	3,417	3,817	4,217	4,617	4,612
NON-CURRENT ASSETS							
Holding account receivables	-	-	198	393	588	783	1,383
Property, plant and equipment	3,223	297	3,223	3,223	3,223	3,223	3,418
Intangibles	196	-	196	196	196	196	196
Restricted cash	81	54	81	81	81	81	81
Other	483	2,926	483	483	483	483	483
Total non-current assets	3,983	3,277	4,181	4,376	4,571	4,766	5,561
TOTAL ASSETS	7,069	6,152	7,598	8,193	8,788	9,383	10,173
CURRENT LIABILITIES							
Employee provisions	1,014	1,037	1,014	1,014	1,014	1,014	1,014
Payables	868	5	868	868	868	868	868
Other	1,358	759	1,358	1,358	1,358	1,358	1,776
Total current liabilities	3,240	1,801	3,240	3,240	3,240	3,240	3,658
NON-CURRENT LIABILITIES							
Employee provisions	419	395	419	419	419	419	419
Other	-	3	-	-	-	-	-
Total non-current liabilities	419	398	419	419	419	419	419
TOTAL LIABILITIES	3,659	2,199	3,659	3,659	3,659	3,659	4,077
EQUITY							
Contributed equity	3,458	3,277	3,653	3,848	4,043	4,238	4,433
Accumulated surplus/(deficit)	(48)	676	286	686	1,086	1,486	1,663
Total equity	3,410	3,953	3,939	4,534	5,129	5,724	6,096
TOTAL LIABILITIES AND EQUITY	7,069	6,152	7,598	8,193	8,788	9,383	10,173

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CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	2,820	5,734	5,559	6,300	6,355	6,365	6,422
Capital appropriation	396	195	195	195	195	195	195
Holding account drawdowns	405	405	405	405	405	405	405
Net cash provided by State Government.....	3,621	6,334	6,159	6,900	6,955	6,965	7,022
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(6,918)	(7,026)	(7,145)	(6,987)	(7,113)	(7,123)	(8,156)
Supplies and services	(998)	(3,872)	(3,839)	(3,181)	(3,506)	(3,506)	(3,767)
Accommodation.....	(346)	(300)	(300)	(300)	(300)	(300)	(300)
Other payments	(1,976)	(2,000)	(2,000)	(3,692)	(3,692)	(3,692)	(3,692)
Receipts							
Sale of goods and services	8,201	8,059	8,059	8,260	8,656	8,656	9,893
GST receipts.....	831	-	-	-	-	-	-
Net cash from operating activities.....	(1,206)	(5,139)	(5,225)	(5,900)	(5,955)	(5,965)	(6,022)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(1,139)	(600)	(600)	(600)	(600)	(600)	(600)
Other payments	(27)	-	-	-	-	-	-
Net cash from investing activities.....	(1,166)	(600)	(600)	(600)	(600)	(600)	(600)
NET INCREASE/(DECREASE) IN CASH HELD	1,249	595	334	400	400	400	400
Cash assets at the beginning of the reporting period	81	790	1,598	1,932	2,332	2,732	3,132
Net cash transferred to/from other agencies	268	-	-	-	-	-	-
Cash assets at the end of the reporting period.....	1,598	1,385	1,932	2,332	2,732	3,132	3,532

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

FISHERIES

PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS

DIVISION 15

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 20 Net amount appropriated to deliver services	31,619	28,836	29,031	28,790	28,627	29,082	29,682
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	193	195	199	205	211	217	224
Total appropriations provided to deliver services	31,812	29,031	29,230	28,995	28,838	29,299	29,906
CAPITAL							
Item 120 Capital Appropriation.....	8,497	400	1,400	5,400	3,510	10	10
TOTAL APPROPRIATIONS	40,309	29,431	30,630	34,395	32,348	29,309	29,916
EXPENSES							
Total Cost of Services.....	60,400	57,614	60,968	59,936	58,567	59,772	60,336
Net Cost of Services ^(a)	32,898	29,719	27,983	31,208	28,880	28,944	29,551
CASH ASSETS ^(b)	10,176	1,788	7,819	2,658	3,717	4,436	4,416

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings	(95)	(190)	(190)	(190)	(190)
3% Efficiency Dividend					
Corporate Support.....	-	(255)	(375)	(375)	(375)
Management of Marine Park Compensation.....	-	(55)	(55)	(55)	(55)
Strategic Policy	-	(295)	(295)	(295)	(295)
Other Efficiency Measures	(752)	(888)	(803)	(838)	(847)
Total Savings.....	(752)	(1,493)	(1,528)	(1,563)	(1,572)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Conservation and sustainable development of the State's fish resources.	1. Fisheries Management. 2. Compliance and Education. 3. Research and Monitoring. 4. Marine Safety Service.

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Fisheries Management	13,248	16,788	18,439	17,723	17,318	17,674	17,841
2. Compliance and Education	22,329	21,113	22,007	22,644	22,127	22,582	22,796
3. Research and Monitoring	22,677	17,694	18,509	17,590	17,188	17,542	17,707
4. Marine Safety Service	2,146	2,019	2,013	1,979	1,934	1,974	1,992
Total Cost of Services	60,400	57,614	60,968	59,936	58,567	59,772	60,336

Significant Issues Impacting the Agency

- The number and type of stakeholders impacting on the State's fish resources continues to increase. Each stakeholder group is demanding a share of these fish resources. The Department has adopted policies for holistic and integrated management of its resources and is developing management strategies and mechanisms that accommodate the needs of all stakeholders within an explicit allocation framework.
- The impact of recreational and commercial fishers on some fish species is creating sustainability pressures that warrant management intervention.
- Sound resource management requires that the total impact of all managed fisheries in a region, on fish stocks and their environment, must be taken into account. Obtaining the required knowledge and sound science to support decision-making and achieve ecologically sustainable fisheries management remains a challenge for the Department.

- Aquaculture industries have the potential to significantly increase production as the demand for high-quality seafood grows, while the harvest from wild capture fisheries in Western Australia and worldwide is generally declining or at maximum sustainable levels. The Department is working with the sector and in collaboration with global authorities to identify preferred sites for sustainable aquaculture, create an enabling and competitive legislative environment, develop world-class production systems for offshore aquaculture and develop strategies to maximise investment opportunities in the sector.
- Proposed governance measures, to deal with the risk of introduced marine and freshwater pest diseases such as the *Biosecurity and Agriculture Management Act 2007* and National Biosecurity agreements, present a range of new responsibilities for the Department that require careful management.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Conservation and sustainable development of the State's fish resources:					
The proportion of fish stocks identified as being at risk or vulnerable through exploitation.....	23%	18%	20%	15%	
The proportion of fisheries where acceptable catches (or effort levels) are achieved.....	96%	85%	90%	90%	
The percentage of fisheries or fished sectors where current catch shares are known and where catch share allocations are in process or in place	53%	80%	55%	70%	1
The gross value of State fisheries production (million)	\$448	\$570	\$450	\$450	2
The participation rate in recreational fishing.....	31%	30%	30%	30%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. Due to changes in management priorities, resources were directed towards undertaking repeat estimates in at-risk regions rather than undertaking the recreational surveys in different regions based on the standard rotational cycle.
2. The reduction in the gross value of State fisheries production is due to a combination of the global economic downturn, which has decreased prices received, and natural fluctuations in the abundance of key species, resulting in a reduction in the harvest in some key fisheries.

Services and Key Efficiency Indicators

1: Fisheries Management

Fisheries management includes licensing, the development of policy and procedural frameworks including legislation and management plans, consultation with fishing industry stakeholders and the community.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 13,248	\$'000 16,788	\$'000 18,439	\$'000 17,723	
Less Income	8,285	7,839	9,989	8,561	
Net Cost of Service ^(a)	4,963	8,949	8,450	9,162	
Employees (Full Time Equivalents)	87	95	107	95	
Efficiency Indicators					
Average Cost per Hour of Management (Excluding Grants and Fisheries Adjustments) ^(b)	\$98	\$114	\$111	\$109	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

(b) Costs per hour include an allocation of departmental support costs.

2: Compliance and Education

Through the compliance and education service the Department raises community awareness and understanding of the issues and the need to adhere to the rules governing fishing activities. This service enforces fishing rules and also plans and undertakes investigations and enforcement strategies.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 22,329	\$'000 21,113	\$'000 22,007	\$'000 22,644	
Less Income	8,553	9,219	10,748	9,675	
Net Cost of Service ^(a)	13,776	11,894	11,259	12,969	
Employees (Full Time Equivalents)	136	164	142	152	
Efficiency Indicators					
Average Cost per Hour of Compliance and Education ^(b)	\$147	\$139	\$139	\$129	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

(b) Costs per hour include an allocation of departmental support costs.

3: Research and Monitoring

The research and monitoring service provides scientific knowledge for the sustainable management of the State's fisheries and aquatic resources and the associated environment.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service ^(a)	22,677	17,694	18,509	17,590	
Less Income.....	10,464	10,646	11,931	10,285	
Net Cost of Service ^(a)	12,213	7,048	6,578	7,305	
Employees (Full Time Equivalents)	151	138	147	136	
Efficiency Indicators					
Average Cost per Hour of Research and Monitoring ^(b)	\$117	\$120	\$113	\$110	

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) Costs per hour include an allocation of departmental support costs.

4: Marine Safety Service

The marine safety service is delivered on behalf of the Department of Transport. This service includes checks by Fisheries and Marine Officers of recreational boats to ensure compliance with the safety requirements.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service ^(a)	2,146	2,019	2,013	1,979	
Less Income.....	200	191	317	207	
Net Cost of Service ^(a)	1,946	1,828	1,696	1,772	
Employees (Full Time Equivalents)	15	16	16	15	
Efficiency Indicators					
Average Cost per Hour for Delivery of Marine Safety Services ^(b)	\$132	\$116	\$117	\$116	

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) Costs per hour include an allocation of departmental support costs.

ASSET INVESTMENT PROGRAM

The 2008-09 Budget asset investment program totalled \$4.8 million; this is estimated to increase to \$13.7 million in 2009-10.

New asset investment works in 2009-10 include the construction of government office accommodation in Denham to be occupied by both the Department of Fisheries and the Department of Environment and Conservation (DEC). Rolling asset investment programs will focus on information systems development and the replacement and upgrade of operating plant and equipment, including small boats, outboards and trailers required for the Department's operations.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Buildings - Mandurah Marine Operations Centre	10,411	9,581	4,722	830	-	-	-
Large Vessels - Replacement - McLaughlan	3,300	1,500	1,500	1,800	-	-	-
Small Boats, Outboards and Trailers - 2008-09 Program	2,122	1,532	1,532	590	-	-	-
COMPLETED WORKS							
Computing Hardware and Software - 2008-09 Program	627	627	627	-	-	-	-
Fish Habitat - 2008-09 Program	47	47	47	-	-	-	-
Fitout, Furniture and Office Equipment - 2008-09 Program	200	200	200	-	-	-	-
Information Systems Development - 2008-09 Program	395	395	395	-	-	-	-
Operational Equipment - 2008-09 Program	347	347	347	-	-	-	-
NEW WORKS							
Abrolhos Islands Program							
Abrolhos Islands Airstrips Rolling Program ^(a)	5,660	-	-	-	20	20	20
Abrolhos Islands General Rolling Program ^(a)	1,555	-	-	-	100	145	130
Capital Works Program - 2009-10	330	-	-	330	-	-	-
Aquaculture Upgrades							
Aquaculture Park Upgrades 2009-10	100	-	-	100	-	-	-
Aquaculture Park Upgrades Rolling Program ^(a)	550	-	-	-	-	100	-
Buildings - Denham Government Office Accommodation	8,500	-	-	5,000	3,500	-	-
Computing Hardware and Software							
2009-10 Program	678	-	-	678	-	-	-
Computing Hardware and Software Rolling Program ^(a)	6,542	-	-	-	668	789	715
Fish Habitat							
2009-10 Program	61	-	-	61	-	-	-
Fish Habitat Rolling Program ^(a)	585	-	-	-	56	58	60
Fitout, Furniture and Office Equipment							
2009-10 Program	700	-	-	700	-	-	-
Fitout Furniture and Office Equipment Rolling Program ^(a)	4,350	-	-	-	200	400	300
Information Systems Development							
2009-10 Program	1,219	-	-	1,219	-	-	-
Fisheries Licensing and Monitoring (FLAMS) Upgrade - 2009-10	500	-	-	500	-	-	-
Information System Development Rolling Program ^(a)	5,585	-	-	-	445	395	395
Large Vessels - Refit RV Naturaliste - 2010-11	145	-	-	-	145	-	-
Operational Equipment							
Communication Equipment - 2009-10	49	-	-	49	-	-	-
Operational Equipment and Office Equipment (Regional Services) - 2009-10	173	-	-	173	-	-	-
Operational Equipment Rolling Program ^(a)	4,857	-	-	-	431	403	412
Replacement of Scientific, Office, and Other Operating Equipment - Research Division - 2009-10	111	-	-	111	-	-	-
Serious Offences Unit Covert Operational Equipment - 2009-10	28	-	-	28	-	-	-
Regional Recreational Initiatives - Fishing Initiatives ^(a)	400	-	-	100	-	100	-
Small Boats, Outboards and Trailers - 2009-10 Program	1,454	-	-	1,454	-	-	-
Small Boats and Trailers Rolling Program ^(a)	12,346	-	-	-	446	883	1,297
Total Cost of Asset Investment Program	73,927	14,229	9,370	13,723	6,011	3,293	3,329
FUNDED BY							
Capital Appropriation			1,400	5,400	3,510	10	10
Asset Sales			348	834	159	334	334
Drawdowns from the Holding Account			3,360	4,003	2,226	2,746	2,007
Internal Funds and Balances			3,787	3,011	-	-	503
Other			475	475	116	203	475

(a) Estimated Total Cost is greater than the total to be expended between 2008-09 and 2012-13 as expenditure on this project will continue beyond the current Forward Estimates period.

FINANCIAL STATEMENTS**Income Statement***Expenses*

Other Expenses is estimated to be \$9.9 million in 2009-10 representing a reduction of \$2.5 million (20.1 per cent) from the 2008-09 Estimated Actual total of \$12.5 million. This reduction is primarily due to a 44.2 per cent decrease in the Fisheries Adjustment Scheme buy-back payments in 2009-10. The 2008-09 Estimated Actual total for the Fisheries Adjustment Scheme buy-back payments is higher than average as a result of the carry forward of payments from 2007-08. The decrease in Other Expenses in 2009-10 is also attributable to the full-year impact of the 3 per cent efficiency dividend.

Income

Grants and Subsidies income is estimated to be \$3.0 million in 2009-10 representing a reduction of \$4.6 million (60.3 per cent) from the 2008-09 Estimated Actual. The 2008-09 Estimated Actual total for Grants and Subsidies income is higher than average as grants income not received in 2007-08 is anticipated to be received in 2008-09, bringing the Estimated Actual total to \$7.6 million.

Other Revenue is estimated to be \$1.8 million in 2009-10 representing a reduction of \$465,000 (20.6 per cent) from the 2008-09 Estimated Actual. This reduction is primarily due to expected decreases in worker's compensation and other recoups.

Balance Sheet

Cash Assets are estimated to be \$2.7 million in 2009-10 representing a reduction of \$5.2 million (66.0 per cent) from the 2008-09 Estimated Actual. This reduction is due to the carry forward of Fisheries Adjustment Scheme buy-back payments from the 2008-09 Estimated Actual to 2009-10 (\$2.2 million) and an increase in the 2009-10 asset investment program to be partly funded by internal funds and balances (\$3.0 million).

Current Assets – Holding Account Receivables are estimated to be \$2.2 million in 2009-10 representing a reduction of \$1.8 million (44.4 per cent) from \$4.0 million in the 2008-09 Estimated Actual. The 2008-09 Estimated Actual Holding Account Receivables total of \$4.0 million reflects the required drawdown from the holding account in 2009-10 of \$4.0 million to fund the asset investment program, which has increased from \$9.4 million to \$13.7 million in 2009-10. The drawdown from the holding account will decrease to \$2.2 million in 2010-11, which is reflected in the Holding Account Receivables total of \$2.2 million in 2009-10.

Non-Current Assets – Holding Account Receivables are estimated to be \$5.2 million in 2009-10 representing an increase of \$1.2 million (29.0 per cent) from the 2008-09 Estimated Actuals. This is due to an increase in the total value of fixed assets as a result of the increase in the 2009-10 asset investment program requiring an increase in the amount allocated for asset replacement per annum.

Property, Plant and Equipment is estimated to be \$47.5 million in 2009-10 representing an increase of \$6.8 million (16.6 per cent) primarily due to an increase in the purchase of plant and equipment in the 2009-10 asset investment program.

Other Non-Current Assets is estimated to be \$23.9 million in 2009-10 representing an increase of \$3.9 million (19.3 per cent) from the 2008-09 Estimated Actual primarily due to an increase in the purchase of other fixed assets in the 2009-10 asset investment program.

Borrowings are estimated to be \$1.3 million in 2009-10 representing a 100 per cent increase from the 2008-9 Estimated Actual due to the undertaking of borrowings from the Western Australian Treasury Corporation in 2009-10 to fund the Abrolhos Island Trawl Fishery Adjustment Scheme.

Cashflow Statement

The 2009-10 closing cash balance is estimated to be \$2.7 million representing a reduction of \$5.2 million (66. per cent) from the 2008-09 Estimated Actual. This reduction is due to the carry forward of Fisheries Adjustment Scheme buy-back payments from the 2008-09 Estimated Actual to 2009-10 (\$2.2 million) and an increase in the 2009-10 asset investment program to be partly funded by internal funds and balances (\$3.0 million).

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	34,347	32,671	34,137	34,985	36,706	37,703	37,267
Grants and subsidies ^(d)	3,694	3,700	3,700	3,975	3,300	3,300	3,300
Supplies and services	6,508	4,879	4,629	4,901	4,904	4,910	5,207
Accommodation	2,066	2,392	2,204	2,295	2,393	2,511	2,410
Depreciation and amortisation	3,211	3,784	3,784	3,784	3,784	3,784	3,784
Other expenses	10,574	10,710	12,514	9,996	7,480	7,564	8,368
TOTAL COST OF SERVICES.....	60,400	58,136	60,968	59,936	58,567	59,772	60,336
Income							
Sale of goods and services	496	340	90	90	90	90	90
Regulatory fees and fines	21,970	22,833	23,083	23,847	24,983	25,934	25,899
Grants and subsidies	2,601	3,000	7,556	3,000	3,000	3,000	3,000
Other revenue	2,435	1,722	2,256	1,791	1,614	1,804	1,796
Total Income.....	27,502	27,895	32,985	28,728	29,687	30,828	30,785
NET COST OF SERVICES.....	32,898	30,241	27,983	31,208	28,880	28,944	29,551
INCOME FROM STATE GOVERNMENT							
Service appropriations	31,812	29,031	29,230	28,995	28,838	29,299	29,906
Resources received free of charge	343	522	522	522	522	522	522
Liabilities assumed by the Treasurer ^(e)	-	522	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	32,155	30,075	29,752	29,517	29,360	29,821	30,428
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(743)	(166)	1,769	(1,691)	480	877	877

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 389, 412 and 398 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Grants to industry	3,694	3,700	3,700	3,975	3,300	3,300	3,300
TOTAL.....	3,694	3,700	3,700	3,975	3,300	3,300	3,300

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	8,221	663	5,786	625	1,684	2,403	2,383
Restricted cash	1,955	907	2,033	2,033	2,033	2,033	2,033
Holding account receivables	3,360	3,603	4,003	2,226	2,746	2,007	2,007
Receivables	1,674	1,847	1,710	2,065	1,906	1,914	1,921
Other	404	185	404	404	404	404	404
Total current assets	15,614	7,205	13,936	7,353	8,773	8,761	8,748
NON-CURRENT ASSETS							
Holding account receivables	4,628	4,017	4,017	5,183	5,829	7,214	8,599
Property, plant and equipment	39,864	39,389	40,759	47,544	51,142	49,775	49,297
Restricted cash	-	218	-	-	-	-	-
Other	15,460	13,575	20,009	23,862	22,213	22,825	22,671
Total non-current assets	59,952	57,199	64,785	76,589	79,184	79,814	80,567
TOTAL ASSETS.....	75,566	64,404	78,721	83,942	87,957	88,575	89,315
CURRENT LIABILITIES							
Employee provisions	5,923	5,378	5,972	5,962	5,962	5,962	5,962
Payables	2,038	1,425	2,073	2,121	1,078	1,078	1,078
Other	1,108	1,445	1,207	1,129	1,116	994	1,001
Total current liabilities	9,069	8,248	9,252	9,212	8,156	8,034	8,041
NON-CURRENT LIABILITIES							
Employee provisions	2,009	2,203	2,042	2,042	2,042	2,042	2,042
Borrowings	-	-	-	1,342	1,203	1,056	902
Other	601	374	371	581	1,801	1,801	1,801
Total non-current liabilities	2,610	2,577	2,413	3,965	5,046	4,899	4,745
TOTAL LIABILITIES.....	11,679	10,825	11,665	13,177	13,202	12,933	12,786
EQUITY							
Contributed equity	36,466	34,133	37,866	43,266	46,776	46,786	46,796
Accumulated surplus/(deficit)	11,431	11,426	13,200	11,509	11,989	12,866	13,743
Reserves	15,990	8,020	15,990	15,990	15,990	15,990	15,990
Total equity.....	63,887	53,579	67,056	70,765	74,755	75,642	76,529
TOTAL LIABILITIES AND EQUITY	75,566	64,404	78,721	83,942	87,957	88,575	89,315

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CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	28,429	25,639	25,838	25,603	25,446	25,907	26,514
Capital appropriation	8,497	400	1,400	5,400	3,510	10	10
Holding account drawdowns	2,542	3,760	3,360	4,003	2,226	2,746	2,007
Net cash provided by State Government.....	39,468	29,799	30,598	35,006	31,182	28,663	28,531
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(33,631)	(31,925)	(33,388)	(35,228)	(36,749)	(37,767)	(37,202)
Grants and subsidies	(3,694)	(3,700)	(3,700)	(3,975)	(3,300)	(3,300)	(3,300)
Supplies and services	(5,929)	(4,842)	(3,903)	(4,165)	(4,166)	(4,803)	(5,721)
Accommodation.....	(2,066)	(2,445)	(2,770)	(2,897)	(2,995)	(3,113)	(2,499)
Other payments	(13,341)	(12,564)	(14,077)	(13,265)	(8,826)	(8,811)	(9,600)
Receipts							
Regulatory fees and fines.....	21,974	22,833	22,833	23,597	24,733	25,684	25,649
Grants and subsidies	2,745	3,000	6,564	3,000	3,000	3,000	3,000
Sale of goods and services	496	340	340	340	340	340	340
GST receipts.....	2,436	2,328	2,328	2,328	2,328	2,328	2,328
Other receipts	2,468	1,516	2,050	1,614	1,608	1,587	1,579
Net cash from operating activities.....	(28,542)	(25,459)	(23,723)	(28,651)	(24,027)	(24,855)	(25,426)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(6,041)	(4,848)	(9,370)	(13,723)	(6,011)	(3,293)	(3,329)
Proceeds from sale of non-current assets	92	206	348	834	159	334	334
Net cash from investing activities.....	(5,949)	(4,642)	(9,022)	(12,889)	(5,852)	(2,959)	(2,995)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	-	-	-	(126)	(132)	(139)	(147)
Other proceeds	(195)	(210)	(210)	(227)	(244)	(130)	(130)
Proceeds from borrowings	-	-	-	1,600	-	-	-
Other proceeds	-	-	-	126	132	139	147
Net cash from financing activities	(195)	(210)	(210)	1,373	(244)	(130)	(130)
NET INCREASE/(DECREASE) IN CASH HELD	4,782	(512)	(2,357)	(5,161)	1,059	719	(20)
Cash assets at the beginning of the reporting period	5,394	2,300	10,176	7,819	2,658	3,717	4,436
Cash assets at the end of the reporting period.....	10,176	1,788	7,819	2,658	3,717	4,436	4,416

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**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement .	60,400	58,136	60,968	59,936	58,567	59,772	60,336
Adjustment for Notional Superannuation.....	-	(522)	-	-	-	-	-
Adjusted Total Cost of Services	60,400	57,614	60,968	59,936	58,567	59,772	60,336

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS

Recreational Fishing Special Purpose Account

The Recreational Fishing Special Purpose Account was established under the *Fish Resources Management Act 1994* on 1 October 1995. It is utilised to fund the management of commercial, fish and fish habitat protection and pearling and aquaculture activities.

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Opening Balance.....	10	10	10	10
Receipts:				
Appropriations	9,291	12,000	10,483	10,492
Other.....	2,689	2,859	2,816	2,816
	11,990	14,869	13,309	13,318
Payments	11,980	14,859	13,299	13,308
CLOSING BALANCE	10	10	10	10

Fisheries Research and Development Special Purpose Account

The Fisheries Research and Development Special Purpose Account was continued under the *Fish Resources Management Act 1994*, which was established on 1 October 1995. It is utilised to fund the management of commercial, fish and fish habitat protection and pearling and aquaculture activities.

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Opening Balance.....	4,485	1,291	8,113	6,256
Receipts:				
Appropriations	29,401	17,299	18,463	23,884
Other.....	23,564	27,158	27,979	28,991
	57,450	45,748	54,555	59,131
Payments	49,337	44,969	48,299	58,036
CLOSING BALANCE	8,113	779	6,256	1,095

Fisheries Adjustment Schemes Special Purpose Account

The Fisheries Adjustment Schemes Special Purpose Account was established under the *Fisheries Adjustment Scheme Act 1987*. It is mainly utilised to fund the payment of compensation agreed under this Act.

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Opening Balance	422	522	1,195	695
Receipts:				
Appropriations	776	500	500	500
Other.....	-	-	-	1,600
	1,198	1,022	1,695	2,795
Payments	3	500	1,000	2,100
CLOSING BALANCE	1,195	522	695	695

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
GST Input Credits	2,051	2,000	2,000	2,000
GST Receipts on Sales.....	385	328	328	328
TOTAL.....	2,436	2,328	2,328	2,328

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

WESTERN AUSTRALIAN ELECTORAL COMMISSION

PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS

DIVISION 16

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 21 Net amount appropriated to deliver services	6,119	22,049	26,402	6,239	5,253	5,908	21,519
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	305	-	314	324	333	343	343
- Electoral Act 1907	766	314	3,908	180	540	1,080	-
- Industrial Relations Act 1979	56	116	116	116	116	116	116
Total appropriations provided to deliver services	7,246	22,479	30,740	6,859	6,242	7,447	21,978
CAPITAL							
Item 121 Capital Appropriation	150	136	136	172	-	-	-
TOTAL APPROPRIATIONS	7,396	22,615	30,876	7,031	6,242	7,447	21,978
EXPENSES							
Total Cost of Services	10,378	22,917	31,182	9,170	6,628	9,733	21,780
Net Cost of Services ^(a)	7,076	22,874	31,139	6,627	6,585	7,190	21,780
CASH ASSETS ^(b)	952	173	625	607	607	607	607

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultant Savings	-	-	-	-	(72)
3% Efficiency Dividend					
Staff Savings	(60)	(60)	(60)	(60)	(60)
Reduction in Website Development	(40)	(40)	(40)	(40)	(40)
Deferral of Electoral Roll Maintenance System (ERMS) Redevelopment	(241)	(157)	-	-	-
Deferral of Capital Works IT upgrade from 2009-10	-	-	(93)	(31)	-
Re-allocation of Net Appropriated Revenue	-	-	-	(158)	-
Reduction in Pre-election Funding Allocation	-	-	-	-	(340)
Total Savings	(341)	(257)	(193)	(289)	(440)

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Western Australian electors participate in independent and impartial elections or referenda conducted by the Commission as part of democratic processes.	1. Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and other Electoral Clients

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and other Electoral Clients.....	10,378	22,917	31,182	9,170	6,628	9,733	21,780
Total Cost of Services	10,378	22,917	31,182	9,170	6,628	9,733	21,780

Significant Issues Impacting the Agency

- The Commission will be required to conduct postal vote elections for around 60 of the largest local governments in October 2009. This will entail providing services to nearly 1.2 million electors. This service is provided on a cost recovery basis.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Western Australian electors participate in independent and impartial elections or referenda conducted by the Commission as part of democratic processes:					
The number of relevant breaches of 'Declaration by Officer' (Forms 1) upheld by a Court of Disputed Returns	-	-	-	-	-
Percentage of eligible Western Australian electors on the State Electoral Roll..	93%	93%	93%	93%	
Percentage of enrolled electors voting in State general elections (or by-elections) or referenda	n/a	90%	89%	n/a	
Average percentage of enrolled electors voting in local government ordinary (or extraordinary) postal elections or referenda conducted by the Commission	34%	-	35%	34%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and other Electoral Clients

Provision of an impartial, independent and efficient electoral service to Parliamentary and non-Parliamentary electoral customers.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 10,378	\$'000 22,917	\$'000 31,182	\$'000 9,170	
Less Income.....	3,302	43	43	2,543	
Net Cost of Service ^(a)	7,076	22,874	31,139	6,627	
Employees (Full Time Equivalents)	48	48	48	48	
Efficiency Indicators					
Average cost per elector of providing electoral services (enrolment and election management).....	\$5.23	\$4.48	\$3.95	\$4.61	
Average cost per elector of conducting State general elections (or by-elections) or referenda events	\$5.53	\$12.88	\$16.41	\$0.22	1
Average cost per elector of conducting local government ordinary (or extraordinary) elections conducted by the Commission.....	\$2.03	n/a	\$1.36	\$2.10	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Increased average cost for 2008-09 Budget and Estimated Actuals is due to the conducting of the 2008 General Election and the 2009 Daylight Saving Referendum.

ASSET INVESTMENT PROGRAM

The Commission's planned capital works program in 2009-10 centres around the final stages of the redevelopment of the Electoral Roll Maintenance System, together with planned upgrades of Information Technology (IT) software and hardware.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2008-09 Program	150	150	150	-	-	-	-
IT System Upgrade - 2008-09 Program	150	150	150	-	-	-	-
NEW WORKS							
Asset Replacement							
2009-10 Program	50	-	-	50	-	-	-
2010-11 Program	50	-	-	-	50	-	-
2011-12 Program	50	-	-	-	-	50	-
IT System Upgrade - 2009--10 Program	400	-	-	400	-	-	-
Total Cost of Asset Investment Program	850	300	300	450	50	50	-
FUNDED BY							
Capital Appropriation			136	172	-	-	-
Drawdowns from the Holding Account			164	278	50	50	-

FINANCIAL STATEMENTS

Income Statement

Expenses

Total expenses for 2009-10 shows a significant reduction compared to the 2009-09 estimated outturn. This is a result of the costs associated with the conduct of the State General Election (\$13 million), Political Funding Grants (\$3.6 million) and the Daylight Saving Referendum (\$9 million) in 2008-09. Local Government ordinary elections scheduled for 2009-10 will cost \$2.5 million.

Income

Income from Sale of goods and services in 2009-10 exceeds that of 2008-09 due to the conducting of biennial Local Government postal elections, which are provided on a cost recovery basis.

Balance Sheet

There are no significant balance sheet variations.

Cashflow Statement

The reduction of cash assets at the beginning of the period is the result of the carryover of committed but unspent funds in 2007-08 for general election and boundary distribution allocations which have subsequently been utilised.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	4,644	8,518	8,661	3,543	3,297	3,419	11,608
Grants and subsidies ^(d)	21	-	3,630	-	-	-	-
Supplies and services	3,122	11,625	15,867	4,643	2,294	5,182	1,264
Accommodation	686	489	489	459	502	550	1,750
Depreciation and amortisation	67	164	164	164	164	164	-
Other expenses	1,838	2,121	2,371	361	371	418	7,158
TOTAL COST OF SERVICES.....	10,378	22,917	31,182	9,170	6,628	9,733	21,780
Income							
Sale of goods and services	3,302	43	43	2,543	43	2,543	-
Total Income.....	3,302	43	43	2,543	43	2,543	-
NET COST OF SERVICES.....	7,076	22,874	31,139	6,627	6,585	7,190	21,780
INCOME FROM STATE GOVERNMENT							
Service appropriations	7,246	22,479	30,740	6,859	6,242	7,447	21,978
Resources received free of charge	74	42	42	42	43	43	-
Liabilities assumed by the Treasurer ^(e)	170	31	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	7,490	22,552	30,782	6,901	6,285	7,490	21,978
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	414	(322)	(357)	274	(300)	300	198
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	414	(322)	(357)	274	(300)	300	198

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(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 48, 48 and 48 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Public funding of political parties and candidates in State elections	21	-	3,630	-	-	-	-
TOTAL.....	21	-	3,630	-	-	-	-

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	909	138	574	548	540	532	524
Restricted cash	43	35	51	59	67	75	83
Holding account receivables	164	278	278	50	50	392	392
Receivables	417	186	417	417	417	417	417
Other	5	30	5	5	5	5	5
Total current assets	1,538	667	1,325	1,079	1,079	1,421	1,421
NON-CURRENT ASSETS							
Holding account receivables	284	204	204	352	500	306	504
Property, plant and equipment	175	323	311	597	483	369	369
Total non-current assets	459	527	515	949	983	675	873
TOTAL ASSETS	1,997	1,194	1,840	2,028	2,062	2,096	2,294
CURRENT LIABILITIES							
Employee provisions	369	356	403	437	471	505	505
Payables ^(a)	301	87	301	301	301	301	301
Other	460	525	490	198	498	198	198
Total current liabilities	1,130	968	1,194	936	1,270	1,004	1,004
NON-CURRENT LIABILITIES							
Employee provisions	235	247	235	235	235	235	235
Total non-current liabilities	235	247	235	235	235	235	235
TOTAL LIABILITIES	1,365	1,215	1,429	1,171	1,505	1,239	1,239
EQUITY							
Contributed equity	741	877	877	1,049	1,049	1,049	1,049
Accumulated surplus/(deficit)	(86)	(898)	(443)	(169)	(469)	(169)	29
Reserves	(23)	-	(23)	(23)	(23)	(23)	(23)
Total equity	632	(21)	411	857	557	857	1,055
TOTAL LIABILITIES AND EQUITY	1,997	1,194	1,840	2,028	2,062	2,096	2,294

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CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	7,048	22,281	30,542	6,661	6,044	7,249	21,780
Capital appropriation	150	136	136	172	-	-	-
Holding account drawdowns	50	164	164	278	50	50	-
Net cash provided by State Government.....	7,248	22,581	30,842	7,111	6,094	7,299	21,780
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(4,395)	(8,445)	(8,619)	(3,501)	(3,263)	(3,385)	(11,608)
Grants and subsidies	(21)	-	(3,630)	-	-	-	-
Supplies and services	(3,066)	(11,602)	(15,844)	(4,582)	(2,244)	(5,139)	(1,264)
Accommodation.....	(656)	(489)	(489)	(459)	(502)	(550)	(1,750)
Other payments	(1,904)	(2,182)	(2,432)	(460)	(468)	(508)	(7,158)
Receipts							
Sale of goods and services	3,131	43	43	2,543	43	2,543	-
GST receipts.....	173	80	80	80	90	90	-
Net cash from operating activities.....	(6,738)	(22,595)	(30,891)	(6,379)	(6,344)	(6,949)	(21,780)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(90)	(300)	(300)	(450)	(50)	(50)	-
Net cash from investing activities.....	(90)	(300)	(300)	(450)	(50)	(50)	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(3,266)	-	(278)	(2,680)	(540)	(3,580)	-
Proceeds from borrowings	3,061	300	300	2,380	840	3,280	-
Net cash from financing activities	(205)	300	22	(300)	300	(300)	-
NET INCREASE/(DECREASE) IN CASH HELD	215	(14)	(327)	(18)	-	-	-
Cash assets at the beginning of the reporting period	737	187	952	625	607	607	607
Cash assets at the end of the reporting period.....	952	173	625	607	607	607	607

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NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the agency:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Extraneous Election	311	20	20	20
GST Input Credits	173	80	80	80
Local Government Recoups	2,625	-	-	2,500
Sale of Rolls and Maps	17	20	20	20
Sundries	178	3	3	3
TOTAL	3,304	123	123	2,623

The moneys received and retained are to be applied to the agency's services as specified in the Budget Statements.

Part 4

Minister for Mines and Petroleum; Fisheries; Electoral Affairs

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
203	Mines and Petroleum			
	– Delivery of Services.....	71,017	69,310	68,969
	– Administered Grants, Subsidies and Other Transfer Payments	31,242	54,342	20,611
	– Capital Appropriation	5	125	130
	Total	102,264	123,777	89,710
215	Chemistry Centre (WA)			
	– Delivery of Services.....	6,139	6,159	6,900
	– Capital Appropriation	195	195	195
	Total	6,334	6,354	7,095
223	Fisheries			
	– Delivery of Services.....	29,031	29,230	28,995
	– Capital Appropriation	400	1,400	5,400
	Total	29,431	30,630	34,395
235	Western Australian Electoral Commission			
	– Delivery of Services.....	22,479	30,740	6,859
	– Capital Appropriation	136	136	172
	Total	22,615	30,876	7,031
GRAND TOTAL				
	– Delivery of Services.....	128,666	135,439	111,723
	– Administered Grants, Subsidies and Other Transfer Payments	31,242	54,342	20,611
	– Capital Appropriation	736	1,856	5,897
	Total.....	160,644	191,637	138,231

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MINES AND PETROLEUM

PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS

DIVISION 13

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual ^(a) \$'000	2008-09 Budget ^(a) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 17 Net amount appropriated to deliver services	77,158	70,680	68,763	68,187	70,247	72,034	75,160
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	307	337	547	782	809	824	831
Total appropriations provided to deliver services	77,465	71,017	69,310	68,969	71,056	72,858	75,991
ADMINISTERED TRANSACTIONS							
Item 18 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	27,329	19,200	48,100	13,816	3,788	3,802	3,795
Amount Authorised by Other Statutes Petroleum (Submerged Lands) Act 1982	13,402	12,042	6,242	6,795	7,157	7,226	7,024
CAPITAL							
Item 118 Capital Appropriation	3,263	5	125	130	15	-	-
TOTAL APPROPRIATIONS	121,459	102,264	123,777	89,710	82,016	83,886	86,810
EXPENSES							
Total Cost of Services	92,661	90,497	95,488	108,220	122,052	119,590	116,689
Net Cost of Services ^(b)	75,495	73,553	75,401	87,550	101,003	98,067	94,680
CASH ASSETS ^(c)	16,373	5,714	14,719	13,525	12,642	12,047	11,452

- (a) On 1 January 2009, the Department of Industry and Resources (DOIR) was renamed the Department of Mines and Petroleum (DMP). The Science and Innovation Business Division of the former DOIR was transferred to the Department of Commerce (DOC) and the Resources Safety Division of the former Department of Consumer and Employment Protection (DOCEP) was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the Department of State Development (DSD). Accordingly, amounts reported have been recast to reflect the current structure and may not be directly comparable to previously reported information.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings	(136)	(276)	(406)	(407)	(394)

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Royalties For Regions Initiatives					
Plan for Accelerating Exploration (PACE) - Exploration Incentive Scheme ^(a)	1,900	16,080	21,940	23,300	16,780
3% Efficiency Dividend					
Program and Review Function	(535)	(631)	(631)	(631)	(631)
Corporate Information and Communication Technology (ICT) Technical Development Activity Deferred.....	(48)	(274)	(428)	(311)	(431)
Graduate Recruitment Program	-	(300)	(300)	(300)	(300)
Corporate Development Seminars	(200)	(320)	(320)	(320)	(320)
External Non-Essential Contract and Consultancy Work	(371)	(848)	(872)	(872)	(872)
Reduction in Field Activities	(200)	-	-	-	-
Discontinuing Resources Liaison Officer	-	(100)	(100)	(100)	(100)
Resource Safety Division	(196)	(484)	(501)	(520)	(520)
<i>Total Savings</i>	<i>(1,550)</i>	<i>(2,957)</i>	<i>(3,152)</i>	<i>(3,054)</i>	<i>(3,174)</i>
Other					
Geothermal Energy Legislation.....	587	587	380	380	380

(a) Project cashflows have been revised since the publication of the Mid Year Review.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	Responsible development of mineral and energy resources.	1. Resources Regulation
	Encouragement of exploration and discovery of mineral and petroleum deposits and informed land use planning.	2. Geoscience Information and Advice
	Safety and protection of the community from the risk of dangerous goods.	3. Dangerous Goods Regulation

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Resources Regulation	57,115	54,672	56,992	56,083	61,013	58,653	61,054
2. Geoscience Information and Advice	25,531	26,045	28,485	42,409	50,470	50,721	45,060
3. Dangerous Goods Regulation.....	10,015	9,780	10,011	9,728	10,569	10,216	10,575
Total Cost of Services	92,661	90,497	95,488	108,220	122,052	119,590	116,689

Significant Issues Impacting the Agency

- Rapid deterioration in world economic conditions has lead to severe falls in industrial output in most developed economies and slowing production growth in many emerging economies. Demand for raw materials has fallen and surpluses have emerged in some commodities resulting in most commodity prices falling sharply in international markets.
- The Western Australian resources sector posted another record year with the value of resource production increasing 35 per cent to \$71.8 billion from 2007 to 2008. This reflected relatively strong global commodity prices in the first half of 2008 and a weaker A\$/US\$ exchange rate in the second half of 2008 which helped shelter local producers from the full impact of deteriorating commodity prices. The full effect of the global economic downturn on the State's resources industry will be more evident in 2009.
- Royalty revenue forecasts have remained strong despite the economic downturn due to because of the lower A\$/US\$ exchange rate. However, if the exchange rate strengthens, combined with lower volumes and weaker prices for many commodities, royalty revenue forecasts will be significantly reduced.
- New mineral tenement applications lodged in the nine months to 31 March 2009 have continued at high levels and the 2,758 applications received were only eight per cent down against the same period to 31 March 2008. During this same period, a record 7,921 tenement applications were determined thereby reducing the number of applications awaiting processing to 9,458, the lowest figure since January 1998.
- A new web-based mineral title register (eMiTS) was deployed in December 2008. This has enabled increased efficiency in dealing with various Mining Act processes such as reporting and tracking of applications will lead to improved approval times.
- Meeting Western Australia's energy requirements, and specifically domestic gas availability, is of critical importance and has been brought into sharp focus with the explosion at Varanus Island. The security of energy supply has focussed the Department on promoting alternative energy sources including the development of geothermal energy and tight gas resources. As the viability of gas fields improves, it is expected that the granting and renewal of retention leases will continue to come under increased scrutiny.
- The international issue of dealing with climate change, greenhouse gas emission reduction and the geological storage of greenhouse gases presents a range of policy challenges for the minerals and petroleum industry. The Department is involved in national programs to both identify suitable sites and promote greenhouse capture from industry for geological storage. Emissions reduction is also aided through the Department's development of Geothermal Energy legislation.
- Continued expansion of conservation estates in both marine and terrestrial environments can present land access issues affecting mineral and petroleum exploration and production. The Department continues to ensure that it is in a strong position to respond to State and Commonwealth initiatives to expand conservation estates and evaluate land access issues. The Department aims to ensure that Western Australia's undeveloped resources are recognised to achieve a balanced approach between the future development of the State and the need to protect the State's environment.

- Whilst the previous high demand for specialist skills is expected to ease, the Government is endeavouring to provide improved ways to attract and retain experienced safety professionals to provide high-quality safety regulatory services to the State's mining, chemical, oil and gas industries.
- State and national reforms related to occupational safety and health and the regulation of dangerous goods have a significant impact on the State's resources regulator. These developments need to be considered in conjunction with external reviews of how the Department meets its statutory obligations. The Government is considering a range of methods to address this issue.
- The current economic downturn has exacerbated difficulties in financing exploration. Without sufficient investment in exploration, the long-term sustainability of the State's mineral and petroleum production will become increasingly threatened as current mines and petroleum fields are depleted. The \$80 million PACE Exploration Incentive Scheme (EIS) under the Royalties for Regions initiatives is specifically targeted to overcome this by raising the potential for new discoveries, particularly in Western Australia. The PACE EIS will increase the amount of pre-competitive geoscientific information available to the mining, geothermal and petroleum industries. This information represents knowledge infrastructure necessary for the long-term sustainability of Western Australia's regions, economy and jobs outlook.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Responsible development of mineral and petroleum resources:					
Percentage of compliance identified in completed regulatory activities	67%	70%	76%	71%	
Percentage of approvals completed within agreed timeframes.....	78%	84%	74%	78%	1
Percentage of reduction in Mineral Title applications backlog	20%	45%	45%	35%	2
The frequency of work-related injury and disease per million hours worked in the mining industry ^(b)	3.26	n/a	n/a	n/a	
The frequency of work-related injury and disease per million hours worked in the petroleum industry (onshore) ^(b)	1.7	n/a	n/a	n/a	
Outcome: Encouragement of exploration and discovery of mineral and petroleum deposits and informed land use planning:					
Extent to which stakeholders agree the Department's geoscience information encourages exploration and discovery and informs land use planning.....	4.03	3.98	4.10	4.10	
Outcome: Safety and protection of the community from the risk of dangerous goods:					
The number of dangerous goods storage and transport accidents ^(b)	22	n/a	n/a	n/a	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Although the Department allocates resources to education and enforcement safety, it is not appropriate for the regulator to set targets for industry safety performance. As a result of the transfer of the Resources Safety Division functions from the DOC to the DMP this indicator is no longer applicable. Accordingly, the indicator will be removed as part of the 2010-11 Budget.

Explanation of Significant Movements

(Notes)

1. The trend figures for the number of petroleum approvals approved within 40 business days are only reflective of applications as at February 2009, and do not include applications on hold.
2. The Department is on target to reduce the backlog of Mineral Title applications by 35 per cent to 5,000 in 2010 as agreed in conjunction with the Office of the Auditor General.

Services and Key Efficiency Indicators

1: Resources Regulation

The Department is charged with ensuring that the resources industry conducts its business in a responsible manner and that the community receives a fair return for its resources. The Department contributes to responsible development through effective regulation of the resources sector, including the timely processing of applications; and mining and petroleum safety regulation. It also facilitates and manages access to land and offshore areas for the exploration and development of mineral and energy deposits.

	2007-08 Actual ⁽ⁱ⁾	2008-09 Budget ⁽ⁱ⁾	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 57,115	\$'000 54,672	\$'000 56,992	\$'000 56,083	1
Less Income.....	14,100	14,568	14,823	15,465	
Net Cost of Service ^(a)	43,015	40,104	42,169	40,618	
Employees (Full Time Equivalents)	488	488	488	488	
Efficiency Indicators					
Cost per Resources Regulation Service ^(b)	\$838 ^(d)	\$884	\$791	\$819	1
Average Weighted Cost per Safety Regulatory Service – Minerals and Energy ^(c)	n/a ^(e)	\$771	\$804	\$791	

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) Based on the average of: average cost per mineral title service, average cost per petroleum title service, average cost per royalty service, and average cost per environment regulation service.
- (c) Total cost of mines safety services divided by the total number of units of information and education (seminars/presentations and publications), licensing services and investigations and technical assessments undertaken by the Resources Safety Division. Weightings are applied to the different components according to the number of staff resources employed for each activity.
- (d) Based on the average of the following 2007-08 efficiency key performance indicators: average cost per mineral title services; average cost per petroleum title operation and resource service; average cost per royalty returns verified and audited; average cost per environmental regulatory weighted service provided to the minerals industry; and average cost per petroleum environmental audit and assessment.
- (e) Prior to 1 January 2009, the Resources Safety Division was part of the former DOCEP. Safety in mining, petroleum and dangerous goods was all under the one Safety and Employment Projection service. However, under the DMP reporting structure, there are now two separate services: Resources Regulation and Dangerous Goods Regulation. A different methodology has been established for the calculation of this measure. Therefore, 2007-08 Actual figures are not available for comparison.
- (f) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, amounts reported have been recast to reflect the current structure and may not be directly comparable to previously reported information.

Explanation of Significant Movements

1. The variance between the 2008-09 Budget and the 2008-09 Estimated Actual figures is due to funds in the 2008-09 Budget for the Varanus Island Investigation (\$340,000), Centaur legal costs in the Victorian Supreme Court (\$166,000), the finalisation of reversion licence applications, the lapsing of associated mining lease applications and the withdrawal of applications due to the economic downturn.

2: Geoscience Information and Advice

The Department provides benefits to the Western Australian community through the provision of public geological information to encourage exploration, and the promotion of opportunities for high risk private sector investment in mineral and energy exploration and development, thereby sustaining investment in the industry for future generations. The Department maintains an up-to-date geological archive of the State and its mineral and petroleum resources, with products and services including:

- acquiring new geoscience and mineral and energy resource information;
- providing access to a developing archive of geoscientific and resource exploration information;
- assessment of mineral and petroleum resources and resource potential as a basis for decision making by Government; and
- assistance and advice on land use matters.

	2007-08 Actual ^(b)	2008-09 Budget ^(b)	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 25,531	\$'000 26,045	\$'000 28,485	\$'000 42,409	1
Less Income	672	464	402	472	
Net Cost of Service ^(a)	24,859	25,581	28,083	41,937	
Employees (Full Time Equivalents)	202	202	210	210	
Efficiency Indicators					
Average Weighted Cost per Total Published Product	\$253,335	\$295,764	\$322,830	\$294,507	1,2

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, reported amounts have been recast and may not be directly comparable to previously reported information.

Explanation of Significant Movements

(Notes)

1. The 2008-09 Estimate increase is due to funding of \$1.9 million provided through the Royalties for Regions Initiatives for the PACE EIS.
2. The variance between the 2008-09 Estimated Actuals and the 2009-10 Budget Target is primarily due to funding of \$16 million provided for the PACE EIS. This is reflected in an extra 70 weighted total published products being expected in 2009-10.

3: Dangerous Goods Regulation

The Department administers the *Dangerous Goods Safety Act 2004*, covering the manufacture, storage, handling, transport and use of dangerous goods, including the operation of major hazard facilities.

	2007-08 Actual ^(d)	2008-09 Budget ^(d)	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 10,015	\$'000 9,780	\$'000 10,011	\$'000 9,728	
Less Income	2,394	1,912	4,862	4,733	
Net Cost of Service ^(a)	7,621	7,868	5,149	4,995	
Employees (Full Time Equivalents)	73	73	73	73	
Efficiency Indicators					
Average Weighted Cost per Safety Regulatory Service – Dangerous Goods ^(b)	n/a ^(c)	\$863	\$883	\$858	

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) Total cost of dangerous goods safety services divided by the total number of units of information and education (seminars/presentations and publications), licensing services and investigations and technical assessments undertaken by the Resources Safety Division. Weightings are applied to the different components according to the number of staff resources for each activity.
- (c) Prior to 1 January 2009, Resources Safety was part of the former DOCEP. Safety in mining, petroleum and dangerous goods was under the Safety and Employment Protection service. However, as part of the DMP reporting structure, there are now two separate services: Resources Regulation and Dangerous Goods Regulation. A different methodology has been established for the calculation of this measure. Therefore, 2007-08 actual figures are not available for comparison.
- (d) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, amounts reported have been adjusted and may not be directly comparable to previously reported information.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000 ^(a)	Estimated Expenditure to 30-6-09 \$'000 ^(a)	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Electronic Records Archive.....	1,393	1,368	55	10	15	-	-
Hazardous Materials Management System	1,470	1,340	120	120	-	-	-
COMPLETED WORKS							
Asset Replacement Program							
Computer Hardware and Software – 2008-09 Program	1,383	1,383	1,383	-	-	-	-
Furniture and Equipment - 2008-09 Program	112	112	112	-	-	-	-
Kalgoorlie Complex Stage 2 Planning and Construction.....	6,225	6,225	1,410	-	-	-	-
NEW WORKS							
Asset Replacement Program							
Computer Hardware and Software							
2009-10 Program.....	837	-	-	837	-	-	-
2010-11 Program.....	867	-	-	-	867	-	-
2011-12 Program.....	854	-	-	-	-	854	-
2012-13 Program.....	884	-	-	-	-	-	884
Total Cost of Asset Investment Program	14,025	10,428	3,080	967	882	854	884
FUNDED BY							
Capital Appropriation			125	130	15	-	-
Drawdowns from the Holding Account			1,495	837	867	854	884
Internal Funds and Balances			1,460	-	-	-	-

- (a) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, amounts reported have been recast to reflect the current capital works program and may not be directly comparable to previously reported information.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated increase in the Total Cost of Service of approximately \$12.7 million (13.3 per cent) for 2009-10 compared to the 2008-09 Estimated Actual. This increase is mainly attributable to the PACE EIS funding under the Royalties for Regions Initiatives.

Balance Sheet

The Department's total net asset position (total equity) is expected to decrease by \$5.7 million between 2008-09 Estimated Actual and 2009-10. The expected decrease in assets is mainly attributable to the transfer of the Department's Waterford property to CSIRO, annual property revaluations and capitalisation of fixed assets under construction following the completion of the Kalgoorlie Complex Stage 2.

Cashflow Statement

The 2009-10 closing cash assets balance of \$13.5 million represents a decrease of approximately \$1.2 million in comparison to the 2008-09 Estimated Actual. This decrease is primarily due to movements in previous year's cash balances held by the Department.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual ^(g)	2008-09 Budget ^{(b) (g)}	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	59,028	64,912	62,983	64,549	65,578	65,975	67,462
Grants and subsidies ^(d)	318	48	48	48	48	48	48
Supplies and services	13,066	13,013	13,351	25,399	32,415	35,339	30,923
Accommodation	5,987	4,275	5,108	4,531	4,553	4,576	4,599
Depreciation and amortisation	1,756	1,753	1,754	1,751	1,747	1,737	1,734
Other expenses	12,506	12,310	12,244	11,942	17,711	11,915	11,923
TOTAL COST OF SERVICES.....	92,661	96,311	95,488	108,220	122,052	119,590	116,689
Income							
Sale of goods and services	2,209	2,187	2,085	2,147	2,178	2,210	2,243
Regulatory fees and fines	14,709	14,627	18,002	18,409	18,757	19,199	19,652
Other revenue	248	130	-	114	114	114	114
Total Income.....	17,166	16,944	20,087	20,670	21,049	21,523	22,009
NET COST OF SERVICES.....	75,495	79,367	75,401	87,550	101,003	98,067	94,680
INCOME FROM STATE GOVERNMENT							
Service appropriations	77,465	71,017	69,310	68,969	71,056	72,858	75,991
Resources received free of charge	2,224	1,539	1,540	1,509	1,509	1,509	1,509
Liabilities assumed by the Treasurer ^(e)	-	5,814	-	-	-	-	-
Royalties for Regions Fund ^(f)	-	-	1,900	16,080	21,940	23,300	16,780
TOTAL INCOME FROM STATE GOVERNMENT.....	79,689	78,370	72,750	86,558	94,505	97,667	94,280
SURPLUS/(DEFICIENCY) FOR THE PERIOD	4,194	(997)	(2,651)	(992)	(6,498)	(400)	(400)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	4,194	(997)	(2,651)	(992)	(6,498)	(400)	(400)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 763, 771 and 771 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

(f) Regional Infrastructure and Headworks Fund - \$1.9 million (2008-09), \$16.1 million (2009-10), \$21.9 million (2010-11), \$23.3 million (2011-12), \$16.8 million (2012-13).

(g) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, amounts reported have been recast and may not be directly comparable to previously reported information.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Mineral and Petroleum Industry	318	48	48	48	48	48	48
TOTAL.....	318	48	48	48	48	48	48

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual ^(c)	2008-09 Budget ^{(b) (c)}	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS							
Cash assets	15,920	5,534	14,138	12,788	11,905	11,310	10,715
Restricted cash	43	-	-	327	327	327	327
Holding account receivables	1,495	1,547	1,547	867	854	884	884
Receivables	4,669	2,390	4,738	4,745	4,745	4,745	4,745
Other	2,478	940	2,542	2,542	2,542	2,542	2,511
Assets held for sale	10,306	10,306	-	-	-	-	-
Total current assets	34,911	20,717	22,901	21,269	20,373	19,808	19,182
NON-CURRENT ASSETS							
Holding account receivables	8,879	9,857	9,857	9,734	10,694	11,610	11,796
Property, plant and equipment	84,234	59,831	85,170	83,466	77,247	76,525	76,565
Intangibles	1,503	116	1,544	1,544	1,544	1,544	1,544
Restricted cash	410	180	581	410	410	410	410
Other	11,299	21,914	13,588	11,860	11,532	11,308	11,308
Total non-current assets	106,325	91,898	110,740	107,104	101,427	101,397	101,623
TOTAL ASSETS	141,236	112,615	133,641	128,283	121,800	121,205	120,805
CURRENT LIABILITIES							
Employee provisions	8,331	7,126	8,337	8,381	8,381	8,381	8,381
Payables	6,802	3,908	9,534	9,673	9,673	9,673	9,673
Other	2,907	2,083	2,911	3,070	3,070	3,070	3,070
Total current liabilities	18,040	13,117	20,782	21,124	21,124	21,124	21,124
NON-CURRENT LIABILITIES							
Employee provisions	4,286	4,328	4,328	4,314	4,314	4,314	4,314
Other	39	112	39	39	39	39	39
Total non-current liabilities	4,325	4,440	4,367	4,353	4,353	4,353	4,353
TOTAL LIABILITIES	22,365	17,557	25,149	25,477	25,477	25,477	25,477
EQUITY							
Contributed equity	36,332	31,867	28,682	30,947	30,962	30,767	30,767
Accumulated surplus/(deficit)	2,348	(2,380)	(381)	(2,838)	(9,336)	(9,736)	(10,136)
Reserves	80,191	65,571	80,191	74,697	74,697	74,697	74,697
Total equity	118,871	95,058	108,492	102,806	96,323	95,728	95,328
TOTAL LIABILITIES AND EQUITY	141,236	112,615	133,641	128,283	121,800	121,205	120,805

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, amounts reported have been recast and may not be directly comparable to previously reported information.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual ^(d)	2008-09 Budget ^{(b) (d)}	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	75,317	69,175	62,715	67,218	63,499	71,121	74,257
Capital appropriation	3,263	5	125	130	15	-	-
Holding account drawdowns	1,547	1,495	1,495	837	867	854	884
Royalties for regions fund ^(c)	-	-	1,900	16,080	21,940	23,300	16,780
Net cash provided by State Government.....	80,127	70,675	66,235	84,265	86,321	95,275	91,921
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(59,028)	(59,012)	(62,983)	(64,549)	(65,578)	(65,975)	(67,462)
Grants and subsidies	(318)	(48)	(48)	(48)	(48)	(48)	(48)
Supplies and services	(10,311)	(9,182)	(7,310)	(22,961)	(29,949)	(32,861)	(28,434)
Accommodation.....	(5,977)	(4,275)	(5,108)	(4,531)	(4,553)	(4,576)	(4,599)
Other payments	(23,760)	(22,852)	(23,039)	(23,389)	(23,369)	(23,402)	(23,421)
Receipts							
Regulatory fees and fines.....	15,003	14,627	21,493	18,409	18,757	19,199	19,652
Sale of goods and services	1,088	2,180	2,078	2,140	2,171	2,210	2,243
GST receipts.....	10,313	10,323	10,323	10,323	10,323	10,323	10,323
Other receipts	-	130	-	114	114	114	114
Net cash from operating activities.....	(72,990)	(68,109)	(65,594)	(84,492)	(92,132)	(95,016)	(91,632)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(7,368)	(2,002)	(3,080)	(967)	(882)	(854)	(884)
Proceeds from sale of non-current assets	-	-	-	-	5,810	-	-
Net cash from investing activities.....	(7,368)	(2,002)	(3,080)	(967)	4,928	(854)	(884)
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(231)	564	(1,439)	(1,194)	(883)	(595)	(595)
Cash assets at the beginning of the reporting period	16,604	5,150	16,373	14,719	13,5259	12,642	12,047
Net cash transferred to/from other agencies	-	-	(215)	-	-	-	-
Cash assets at the end of the reporting period.....	16,373	5,714	14,719	13,525	12,642	12,047	11,452

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) Regional Infrastructure and Headworks Fund - \$1.9 million (2008-09), \$16.1 million (2009-10), \$21.9 million (2010-11), \$23.3 million (2011-12), \$16.8 million (2012-13).

(d) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, amounts reported have been recast and may not be directly comparable to previously reported information.

RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS AND ACCOUNTING POLICY CHANGES

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	92,661	96,311	95,488	108,220	122,052	119,590	116,689
Adjustment for Notional Superannuation.....	-	(5,814)	-	-	-	-	-
Adjusted Total Cost of Services	92,661	90,497	95,488	108,220	122,052	119,590	116,689

DETAILS OF ADMINISTERED TRANSACTIONS

	2007-08 Actual ^(a) \$'000	2008-09 Budget ^(a) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
INCOME							
Royalties							
Petroleum - State.....	51,809	55,800	33,700	38,700	40,300	40,300	40,000
Iron ore.....	1,130,620	1,968,200	2,219,400	2,061,500	2,143,400	2,221,700	2,321,400
Alumina.....	79,252	73,500	85,500	88,400	97,400	93,400	93,400
Diamonds.....	39,908	28,200	12,000	16,900	16,200	16,600	18,700
Mineral Sands.....	21,371	27,900	28,500	25,500	21,300	18,900	18,400
Nickel.....	129,968	220,800	68,500	60,400	72,600	85,500	113,200
Gold.....	98,978	137,800	136,200	190,200	197,900	190,800	176,000
Other.....	127,716	133,700	91,100	95,300	95,100	90,900	91,700
Fines							
Regulatory Fines.....	7	4	4	4	4	4	4
Other							
Regulatory Fees.....	14,963	-	10,000	10,000	10,000	10,000	10,000
Appropriations.....	40,731	31,242	54,342	20,611	10,945	11,028	10,819
Other Revenue.....	1,269	596	618	596	573	548	522
North West Shelf Grants.....	798,426	719,700	928,500	-	-	-	-
Lease Rentals.....	64,995	57,500	64,800	64,300	65,800	67,400	68,900
TOTAL INCOME.....	2,600,013	3,454,942	3,733,164	2,672,411	2,771,522	2,847,080	2,963,045
EXPENSES							
Other							
Aboriginal Lands Trust - Remuneration for mining on Aboriginal lands.....	850	155	155	155	155	155	155
Coal Industry Development.....	1,652	6,159	6,159	4,060	20	20	-
Minerals and Energy Research Institute of Western Australia.....	630	633	633	641	653	667	680
Mining Tenement Refunds.....	14,329	11,950	21,950	7,000	1,000	1,000	1,000
Other Administered Expenses.....	713	-	-	-	-	-	-
Petroleum (Submerged Lands) Act 1982.....	13,274	12,042	6,242	6,795	7,157	7,226	7,024
Receipts Paid into Consolidated Fund.....	2,376,683	3,336,527	3,599,327	2,680,827	2,732,951	2,817,151	2,924,287
Refunds of Previous Years' Revenues.....	1,802	1,960	20,860	1,960	1,960	1,960	1,960
TOTAL EXPENSES.....	2,409,933	3,369,426	3,655,326	2,701,438	2,743,896	2,828,179	2,935,106

- (a) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, amounts reported have been recast and may not be directly comparable to previously reported information.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
GST Input Credits.....	10,313	10,323	10,323	10,323
Licences and Other Regulatory Fees.....	2,415	1,701	8,161	4,609
Proceeds from Departmental Fees and Charges.....	1,088	2,310	2,078	2,254
Proceeds from Petroleum Permits and Licences.....	6,177	7,000	7,406	7,615
Proceeds from Prospecting, Exploration and Other Mining Licences.....	6,411	5,926	5,926	6,185
TOTAL.....	26,404	27,260	33,894	30,986

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

CHEMISTRY CENTRE (WA)

PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS

DIVISION 14

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 19 Net amount appropriated to deliver services	3,225	5,959	5,977	6,714	6,764	6,768	6,819
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	-	180	182	186	191	197	203
Total appropriations provided to deliver services	3,225	6,139	6,159	6,900	6,955	6,965	7,022
CAPITAL							
Item 119 Capital Appropriation	396	195	195	195	195	195	195
TOTAL APPROPRIATIONS	3,621	6,334	6,354	7,095	7,150	7,160	7,217
EXPENSES							
Total Cost of Services	11,679	13,898	13,884	14,760	15,211	15,221	16,738
Net Cost of Services ^(a)	3,909	5,839	5,825	6,500	6,555	6,565	6,845
CASH ASSETS ^(b)	1,598	1,385	1,932	2,332	2,732	3,132	3,532

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
3% Efficiency Dividend					
General Operational Savings	(198)	(430)	(442)	(442)	(485)
<i>Total Savings</i>	<i>(198)</i>	<i>(430)</i>	<i>(442)</i>	<i>(442)</i>	<i>(485)</i>

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Quality independent scientific advice, research and development, and an emergency response capability that supports Government and the wider community.	1. Emergency Response Management 2. Research and Development 3. Commercial Scientific Information and Advice

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Emergency Response Management.....	-	-	880	900	930	950	980
2. Research and Development	2,208	2,500	1,620	1,520	1,560	1,620	1,670
3. Commercial Scientific Information and Advice	9,471	11,398	11,384	12,340	12,721	12,651	14,088
Total Cost of Services	11,679	13,898	13,884	14,760	15,211	15,221	16,738

Significant Issues Impacting the Agency

- The Centre has been working closely with Curtin University over the past several years in the design and construction of purpose build accommodation at the Resources and Chemistry Precinct in Waterford. Construction is approaching completion and relocation to the new accommodation is expected in mid 2009. Given the size and complexity of both the building and the Centre's operations, the relocation presents a substantial challenge, further complicated by a need to keep much of the organisation operational throughout the move.
- Issues of national security and counter terrorism continue to demand significant attention driven in large part by the role of chemicals, particularly industrial chemicals, in this matter. Participation in national activities directed towards both the prevention and the management of incidents is increasing and is likely to remain at or above current levels into the foreseeable future.
- The Western Australian model for on-site sampling and analysis is regarded as unique and its training programs and protocols have been of interest to other jurisdictions. Environmental issues continue to grow in importance with the quality and security of air and water resources under increasing pressure. The Centre maintains fully accredited capabilities in this area and continues to develop further capabilities as better detection limits or new methodologies are demanded by the evolving environmental situation. It has also enjoyed some success in attracting new high-value clients or projects in this area.
- The financial environment, both current and for the immediate future, presents some challenges for the organisation. With the overwhelming proportion of its turnover derived from fee-for-service activities, the Centre is potentially vulnerable to the impacts of the financial down turn. Fortunately, revenues from the private sector, although reduced, are less affected at this time. The challenge of identifying and developing new business in a difficult financial environment is expected to continue through the next financial year.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Quality independent scientific advice, research and development, and an emergency response capability that supports Government and the wider community:					
Average resolution time for all emergency response incidents	2.3 hours	4 hours	4 hours	4 hours	
Client satisfaction	82%	77%	77%	78%	
Proficiency rating for accredited services	94%	95%	95%	95%	
Aggregated value of the Centre components of research and development projects	-	-	-	\$3,200,000	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Emergency Response Management**

To provide special technical advice and support to government, other government agencies and industry in managing the risks arising from unmanaged chemical-biological-radiological releases.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000	\$'000	\$'000	\$'000	
Less Income	-	-	-	-	
Net Cost of Service ^(a)	-	-	880	900	
Employees (Full Time Equivalents)	-	-	5	5	
Efficiency Indicators					
Average Cost per Chargeable Hour	-	-	\$131	\$175	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

2: Research and Development

Project-based development of knowledge, know-how and/or Intellectual Property (IP) relevant to State development, public health and safety, or the delivery of the Centre's other services.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000	\$'000	\$'000	\$'000	
Less Income	2,208	2,500	1,620	1,520	
Net Cost of Service ^(a)	-	-	-	-	
Net Cost of Service ^(a)	2,208	2,500	1,620	1,520	
Employees (Full Time Equivalents)	23	18	18	18	
Efficiency Indicators					
Average Cost per Chargeable Hour	\$134	\$136	\$136	\$160	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

3: Commercial Scientific Information and Advice

To develop and deliver scientific information and advice, on a commercial basis, to Government, industry and the community.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 9,471	\$'000 11,398	\$'000 11,384	\$'000 12,340	
Less Income	7,770	8,059	8,059	8,260	
Net Cost of Service ^(a)	1,701	3,339	3,325	4,080	
Employees (Full Time Equivalents)	82	82	82	82	
Efficiency Indicators					
Average Cost per Chargeable Hour	\$134	\$131	\$131	\$135	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

ASSET INVESTMENT PROGRAM

The Centre's asset investment program is limited to the ongoing replacement and acquisition of scientific equipment that supports the delivery of services.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Asset Acquisition Program							
New Scientific Equipment - 2008-09 Program	195	195	195	-	-	-	-
Asset Replacement Program							
Scientific Equipment - 2008-09 Program	405	405	405	-	-	-	-
NEW WORKS							
Asset Acquisition Program							
New Scientific Equipment							
2009-10 Program	195	-	-	195	-	-	-
2010-11 Program	195	-	-	-	195	-	-
2011-12 Program	195	-	-	-	-	195	-
2012-13 Program	195	-	-	-	-	-	195
Asset Replacement Program							
Scientific Equipment							
2009-10 Program	405	-	-	405	-	-	-
2010-11 Program	405	-	-	-	405	-	-
2011-12 Program	405	-	-	-	-	405	-
2012-13 Program	405	-	-	-	-	-	405
Total Cost of Asset Investment Program	3,000	600	600	600	600	600	600
FUNDED BY							
Capital Appropriation			195	195	195	195	195
Drawdowns from the Holding Account			405	405	405	405	405

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement shows an estimated increase in the 2009-10 Total Cost of Services of \$876,000 (6.3 per cent), when compared to the 2008-09 Estimated Actual. This increase is mainly attributable to increased lease costs associated with new accommodation at Waterford, partially offset by once-off set-up costs incurred in 2008-09.

As an organisation becoming more dependant on generating more sales, it can be expected that expenses will trend up with sales over the forward estimates period.

Income

Total income is estimated at \$8.3 million in 2009-10. This represents an increase of \$201,000 (2.5 per cent) compared to the 2008-09 Estimated Actual. Sales to Government agencies are not expected to increase significantly over the forward estimates period, however the Centre expects that ongoing strategic initiatives will produce increased sales to the private sector, even in the face of the current global economic environment.

Balance Sheet

It is anticipated that assets and liabilities will remain similar over the outyears. The Centre's total net asset position (total equity) is expected to increase by \$595,000 (15.1 per cent) between the 2008-09 Estimated Actual and the 2009-10 Budget. This is reflective of a projected increase of \$595,000 in total assets over the same period.

The expected increase is attributable to:

- cash assets of \$400,000 mainly attributable to unbudgeted receipts from external organisations; and
- holding account receivables for approved future asset replacement (\$195,000).

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	7,477	7,126	7,145	6,987	7,113	7,123	8,223
Supplies and services	1,300	3,872	3,839	3,181	3,506	3,506	3,923
Accommodation	631	2,300	2,300	3,992	3,992	3,992	3,992
Depreciation and amortisation	779	600	600	600	600	600	600
Other expenses	1,492	-	-	-	-	-	-
TOTAL COST OF SERVICES.....	11,679	13,898	13,884	14,760	15,211	15,221	16,738
Income							
Sale of goods and services	7,770	8,059	8,059	8,260	8,656	8,656	9,893
Total Income.....	7,770	8,059	8,059	8,260	8,656	8,656	9,893
NET COST OF SERVICES.....	3,909	5,839	5,825	6,500	6,555	6,565	6,845
INCOME FROM STATE GOVERNMENT							
Service appropriations	3,225	6,139	6,159	6,900	6,955	6,965	7,022
Resources received free of charge	636	-	-	-	-	-	-
Liabilities assumed by the Treasurer ^(d)	-	100	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	3,861	6,239	6,159	6,900	6,955	6,965	7,022
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(48)	400	334	400	400	400	177
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(48)	400	334	400	400	400	177

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 105, 105 and 105 respectively.

(d) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1,517	1,331	1,851	2,251	2,651	3,051	3,451
Holding account receivables	408	408	405	405	405	405	-
Receivables	1,076	1,062	1,076	1,076	1,076	1,076	1,076
Other	85	74	85	85	85	85	85
Total current assets	3,086	2,875	3,417	3,817	4,217	4,617	4,612
NON-CURRENT ASSETS							
Holding account receivables	-	-	198	393	588	783	1,383
Property, plant and equipment	3,223	297	3,223	3,223	3,223	3,223	3,418
Intangibles	196	-	196	196	196	196	196
Restricted cash	81	54	81	81	81	81	81
Other	483	2,926	483	483	483	483	483
Total non-current assets	3,983	3,277	4,181	4,376	4,571	4,766	5,561
TOTAL ASSETS	7,069	6,152	7,598	8,193	8,788	9,383	10,173
CURRENT LIABILITIES							
Employee provisions	1,014	1,037	1,014	1,014	1,014	1,014	1,014
Payables	868	5	868	868	868	868	868
Other	1,358	759	1,358	1,358	1,358	1,358	1,776
Total current liabilities	3,240	1,801	3,240	3,240	3,240	3,240	3,658
NON-CURRENT LIABILITIES							
Employee provisions	419	395	419	419	419	419	419
Other	-	3	-	-	-	-	-
Total non-current liabilities	419	398	419	419	419	419	419
TOTAL LIABILITIES	3,659	2,199	3,659	3,659	3,659	3,659	4,077
EQUITY							
Contributed equity	3,458	3,277	3,653	3,848	4,043	4,238	4,433
Accumulated surplus/(deficit)	(48)	676	286	686	1,086	1,486	1,663
Total equity	3,410	3,953	3,939	4,534	5,129	5,724	6,096
TOTAL LIABILITIES AND EQUITY	7,069	6,152	7,598	8,193	8,788	9,383	10,173

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	2,820	5,734	5,559	6,300	6,355	6,365	6,422
Capital appropriation	396	195	195	195	195	195	195
Holding account drawdowns	405	405	405	405	405	405	405
Net cash provided by State Government.....	3,621	6,334	6,159	6,900	6,955	6,965	7,022
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(6,918)	(7,026)	(7,145)	(6,987)	(7,113)	(7,123)	(8,156)
Supplies and services	(998)	(3,872)	(3,839)	(3,181)	(3,506)	(3,506)	(3,767)
Accommodation.....	(346)	(300)	(300)	(300)	(300)	(300)	(300)
Other payments	(1,976)	(2,000)	(2,000)	(3,692)	(3,692)	(3,692)	(3,692)
Receipts							
Sale of goods and services	8,201	8,059	8,059	8,260	8,656	8,656	9,893
GST receipts.....	831	-	-	-	-	-	-
Net cash from operating activities.....	(1,206)	(5,139)	(5,225)	(5,900)	(5,955)	(5,965)	(6,022)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(1,139)	(600)	(600)	(600)	(600)	(600)	(600)
Other payments	(27)	-	-	-	-	-	-
Net cash from investing activities.....	(1,166)	(600)	(600)	(600)	(600)	(600)	(600)
NET INCREASE/(DECREASE) IN CASH HELD	1,249	595	334	400	400	400	400
Cash assets at the beginning of the reporting period	81	790	1,598	1,932	2,332	2,732	3,132
Net cash transferred to/from other agencies	268	-	-	-	-	-	-
Cash assets at the end of the reporting period.....	1,598	1,385	1,932	2,332	2,732	3,132	3,532

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

FISHERIES

PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS

DIVISION 15

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 20 Net amount appropriated to deliver services	31,619	28,836	29,031	28,790	28,627	29,082	29,682
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	193	195	199	205	211	217	224
Total appropriations provided to deliver services	31,812	29,031	29,230	28,995	28,838	29,299	29,906
CAPITAL							
Item 120 Capital Appropriation.....	8,497	400	1,400	5,400	3,510	10	10
TOTAL APPROPRIATIONS	40,309	29,431	30,630	34,395	32,348	29,309	29,916
EXPENSES							
Total Cost of Services.....	60,400	57,614	60,968	59,936	58,567	59,772	60,336
Net Cost of Services ^(a)	32,898	29,719	27,983	31,208	28,880	28,944	29,551
CASH ASSETS ^(b)	10,176	1,788	7,819	2,658	3,717	4,436	4,416

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings	(95)	(190)	(190)	(190)	(190)
3% Efficiency Dividend					
Corporate Support.....	-	(255)	(375)	(375)	(375)
Management of Marine Park Compensation.....	-	(55)	(55)	(55)	(55)
Strategic Policy	-	(295)	(295)	(295)	(295)
Other Efficiency Measures	(752)	(888)	(803)	(838)	(847)
Total Savings.....	(752)	(1,493)	(1,528)	(1,563)	(1,572)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Conservation and sustainable development of the State's fish resources.	1. Fisheries Management. 2. Compliance and Education. 3. Research and Monitoring. 4. Marine Safety Service.

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Fisheries Management	13,248	16,788	18,439	17,723	17,318	17,674	17,841
2. Compliance and Education	22,329	21,113	22,007	22,644	22,127	22,582	22,796
3. Research and Monitoring	22,677	17,694	18,509	17,590	17,188	17,542	17,707
4. Marine Safety Service	2,146	2,019	2,013	1,979	1,934	1,974	1,992
Total Cost of Services	60,400	57,614	60,968	59,936	58,567	59,772	60,336

Significant Issues Impacting the Agency

- The number and type of stakeholders impacting on the State's fish resources continues to increase. Each stakeholder group is demanding a share of these fish resources. The Department has adopted policies for holistic and integrated management of its resources and is developing management strategies and mechanisms that accommodate the needs of all stakeholders within an explicit allocation framework.
- The impact of recreational and commercial fishers on some fish species is creating sustainability pressures that warrant management intervention.
- Sound resource management requires that the total impact of all managed fisheries in a region, on fish stocks and their environment, must be taken into account. Obtaining the required knowledge and sound science to support decision-making and achieve ecologically sustainable fisheries management remains a challenge for the Department.

- Aquaculture industries have the potential to significantly increase production as the demand for high-quality seafood grows, while the harvest from wild capture fisheries in Western Australia and worldwide is generally declining or at maximum sustainable levels. The Department is working with the sector and in collaboration with global authorities to identify preferred sites for sustainable aquaculture, create an enabling and competitive legislative environment, develop world-class production systems for offshore aquaculture and develop strategies to maximise investment opportunities in the sector.
- Proposed governance measures, to deal with the risk of introduced marine and freshwater pest diseases such as the *Biosecurity and Agriculture Management Act 2007* and National Biosecurity agreements, present a range of new responsibilities for the Department that require careful management.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Conservation and sustainable development of the State's fish resources:					
The proportion of fish stocks identified as being at risk or vulnerable through exploitation.....	23%	18%	20%	15%	
The proportion of fisheries where acceptable catches (or effort levels) are achieved.....	96%	85%	90%	90%	
The percentage of fisheries or fished sectors where current catch shares are known and where catch share allocations are in process or in place	53%	80%	55%	70%	1
The gross value of State fisheries production (million)	\$448	\$570	\$450	\$450	2
The participation rate in recreational fishing.....	31%	30%	30%	30%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. Due to changes in management priorities, resources were directed towards undertaking repeat estimates in at-risk regions rather than undertaking the recreational surveys in different regions based on the standard rotational cycle.
2. The reduction in the gross value of State fisheries production is due to a combination of the global economic downturn, which has decreased prices received, and natural fluctuations in the abundance of key species, resulting in a reduction in the harvest in some key fisheries.

Services and Key Efficiency Indicators

1: Fisheries Management

Fisheries management includes licensing, the development of policy and procedural frameworks including legislation and management plans, consultation with fishing industry stakeholders and the community.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 13,248	\$'000 16,788	\$'000 18,439	\$'000 17,723	
Less Income	8,285	7,839	9,989	8,561	
Net Cost of Service ^(a)	4,963	8,949	8,450	9,162	
Employees (Full Time Equivalents)	87	95	107	95	
Efficiency Indicators					
Average Cost per Hour of Management (Excluding Grants and Fisheries Adjustments) ^(b)	\$98	\$114	\$111	\$109	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

(b) Costs per hour include an allocation of departmental support costs.

2: Compliance and Education

Through the compliance and education service the Department raises community awareness and understanding of the issues and the need to adhere to the rules governing fishing activities. This service enforces fishing rules and also plans and undertakes investigations and enforcement strategies.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 22,329	\$'000 21,113	\$'000 22,007	\$'000 22,644	
Less Income	8,553	9,219	10,748	9,675	
Net Cost of Service ^(a)	13,776	11,894	11,259	12,969	
Employees (Full Time Equivalents)	136	164	142	152	
Efficiency Indicators					
Average Cost per Hour of Compliance and Education ^(b)	\$147	\$139	\$139	\$129	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

(b) Costs per hour include an allocation of departmental support costs.

3: Research and Monitoring

The research and monitoring service provides scientific knowledge for the sustainable management of the State's fisheries and aquatic resources and the associated environment.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service ^(a)	22,677	17,694	18,509	17,590	
Less Income.....	10,464	10,646	11,931	10,285	
Net Cost of Service ^(a)	12,213	7,048	6,578	7,305	
Employees (Full Time Equivalents)	151	138	147	136	
Efficiency Indicators					
Average Cost per Hour of Research and Monitoring ^(b)	\$117	\$120	\$113	\$110	

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) Costs per hour include an allocation of departmental support costs.

4: Marine Safety Service

The marine safety service is delivered on behalf of the Department of Transport. This service includes checks by Fisheries and Marine Officers of recreational boats to ensure compliance with the safety requirements.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service ^(a)	2,146	2,019	2,013	1,979	
Less Income.....	200	191	317	207	
Net Cost of Service ^(a)	1,946	1,828	1,696	1,772	
Employees (Full Time Equivalents)	15	16	16	15	
Efficiency Indicators					
Average Cost per Hour for Delivery of Marine Safety Services ^(b)	\$132	\$116	\$117	\$116	

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.
- (b) Costs per hour include an allocation of departmental support costs.

ASSET INVESTMENT PROGRAM

The 2008-09 Budget asset investment program totalled \$4.8 million; this is estimated to increase to \$13.7 million in 2009-10.

New asset investment works in 2009-10 include the construction of government office accommodation in Denham to be occupied by both the Department of Fisheries and the Department of Environment and Conservation (DEC). Rolling asset investment programs will focus on information systems development and the replacement and upgrade of operating plant and equipment, including small boats, outboards and trailers required for the Department's operations.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Buildings - Mandurah Marine Operations Centre	10,411	9,581	4,722	830	-	-	-
Large Vessels - Replacement - McLaughlan	3,300	1,500	1,500	1,800	-	-	-
Small Boats, Outboards and Trailers - 2008-09 Program	2,122	1,532	1,532	590	-	-	-
COMPLETED WORKS							
Computing Hardware and Software - 2008-09 Program	627	627	627	-	-	-	-
Fish Habitat - 2008-09 Program	47	47	47	-	-	-	-
Fitout, Furniture and Office Equipment - 2008-09 Program	200	200	200	-	-	-	-
Information Systems Development - 2008-09 Program	395	395	395	-	-	-	-
Operational Equipment - 2008-09 Program	347	347	347	-	-	-	-
NEW WORKS							
Abrolhos Islands Program							
Abrolhos Islands Airstrips Rolling Program ^(a)	5,660	-	-	-	20	20	20
Abrolhos Islands General Rolling Program ^(a)	1,555	-	-	-	100	145	130
Capital Works Program - 2009-10	330	-	-	330	-	-	-
Aquaculture Upgrades							
Aquaculture Park Upgrades 2009-10	100	-	-	100	-	-	-
Aquaculture Park Upgrades Rolling Program ^(a)	550	-	-	-	-	100	-
Buildings - Denham Government Office Accommodation	8,500	-	-	5,000	3,500	-	-
Computing Hardware and Software							
2009-10 Program	678	-	-	678	-	-	-
Computing Hardware and Software Rolling Program ^(a)	6,542	-	-	-	668	789	715
Fish Habitat							
2009-10 Program	61	-	-	61	-	-	-
Fish Habitat Rolling Program ^(a)	585	-	-	-	56	58	60
Fitout, Furniture and Office Equipment							
2009-10 Program	700	-	-	700	-	-	-
Fitout Furniture and Office Equipment Rolling Program ^(a)	4,350	-	-	-	200	400	300
Information Systems Development							
2009-10 Program	1,219	-	-	1,219	-	-	-
Fisheries Licensing and Monitoring (FLAMS) Upgrade - 2009-10	500	-	-	500	-	-	-
Information System Development Rolling Program ^(a)	5,585	-	-	-	445	395	395
Large Vessels - Refit RV Naturaliste - 2010-11	145	-	-	-	145	-	-
Operational Equipment							
Communication Equipment - 2009-10	49	-	-	49	-	-	-
Operational Equipment and Office Equipment (Regional Services) - 2009-10	173	-	-	173	-	-	-
Operational Equipment Rolling Program ^(a)	4,857	-	-	-	431	403	412
Replacement of Scientific, Office, and Other Operating Equipment - Research Division - 2009-10	111	-	-	111	-	-	-
Serious Offences Unit Covert Operational Equipment - 2009-10	28	-	-	28	-	-	-
Regional Recreational Initiatives - Fishing Initiatives ^(a)	400	-	-	100	-	100	-
Small Boats, Outboards and Trailers - 2009-10 Program	1,454	-	-	1,454	-	-	-
Small Boats and Trailers Rolling Program ^(a)	12,346	-	-	-	446	883	1,297
Total Cost of Asset Investment Program	73,927	14,229	9,370	13,723	6,011	3,293	3,329
FUNDED BY							
Capital Appropriation			1,400	5,400	3,510	10	10
Asset Sales			348	834	159	334	334
Drawdowns from the Holding Account			3,360	4,003	2,226	2,746	2,007
Internal Funds and Balances			3,787	3,011	-	-	503
Other			475	475	116	203	475

(a) Estimated Total Cost is greater than the total to be expended between 2008-09 and 2012-13 as expenditure on this project will continue beyond the current Forward Estimates period.

FINANCIAL STATEMENTS**Income Statement***Expenses*

Other Expenses is estimated to be \$9.9 million in 2009-10 representing a reduction of \$2.5 million (20.1 per cent) from the 2008-09 Estimated Actual total of \$12.5 million. This reduction is primarily due to a 44.2 per cent decrease in the Fisheries Adjustment Scheme buy-back payments in 2009-10. The 2008-09 Estimated Actual total for the Fisheries Adjustment Scheme buy-back payments is higher than average as a result of the carry forward of payments from 2007-08. The decrease in Other Expenses in 2009-10 is also attributable to the full-year impact of the 3 per cent efficiency dividend.

Income

Grants and Subsidies income is estimated to be \$3.0 million in 2009-10 representing a reduction of \$4.6 million (60.3 per cent) from the 2008-09 Estimated Actual. The 2008-09 Estimated Actual total for Grants and Subsidies income is higher than average as grants income not received in 2007-08 is anticipated to be received in 2008-09, bringing the Estimated Actual total to \$7.6 million.

Other Revenue is estimated to be \$1.8 million in 2009-10 representing a reduction of \$465,000 (20.6 per cent) from the 2008-09 Estimated Actual. This reduction is primarily due to expected decreases in worker's compensation and other recoups.

Balance Sheet

Cash Assets are estimated to be \$2.7 million in 2009-10 representing a reduction of \$5.2 million (66.0 per cent) from the 2008-09 Estimated Actual. This reduction is due to the carry forward of Fisheries Adjustment Scheme buy-back payments from the 2008-09 Estimated Actual to 2009-10 (\$2.2 million) and an increase in the 2009-10 asset investment program to be partly funded by internal funds and balances (\$3.0 million).

Current Assets – Holding Account Receivables are estimated to be \$2.2 million in 2009-10 representing a reduction of \$1.8 million (44.4 per cent) from \$4.0 million in the 2008-09 Estimated Actual. The 2008-09 Estimated Actual Holding Account Receivables total of \$4.0 million reflects the required drawdown from the holding account in 2009-10 of \$4.0 million to fund the asset investment program, which has increased from \$9.4 million to \$13.7 million in 2009-10. The drawdown from the holding account will decrease to \$2.2 million in 2010-11, which is reflected in the Holding Account Receivables total of \$2.2 million in 2009-10.

Non-Current Assets – Holding Account Receivables are estimated to be \$5.2 million in 2009-10 representing an increase of \$1.2 million (29.0 per cent) from the 2008-09 Estimated Actuals. This is due to an increase in the total value of fixed assets as a result of the increase in the 2009-10 asset investment program requiring an increase in the amount allocated for asset replacement per annum.

Property, Plant and Equipment is estimated to be \$47.5 million in 2009-10 representing an increase of \$6.8 million (16.6 per cent) primarily due to an increase in the purchase of plant and equipment in the 2009-10 asset investment program.

Other Non-Current Assets is estimated to be \$23.9 million in 2009-10 representing an increase of \$3.9 million (19.3 per cent) from the 2008-09 Estimated Actual primarily due to an increase in the purchase of other fixed assets in the 2009-10 asset investment program.

Borrowings are estimated to be \$1.3 million in 2009-10 representing a 100 per cent increase from the 2008-9 Estimated Actual due to the undertaking of borrowings from the Western Australian Treasury Corporation in 2009-10 to fund the Abrolhos Island Trawl Fishery Adjustment Scheme.

Cashflow Statement

The 2009-10 closing cash balance is estimated to be \$2.7 million representing a reduction of \$5.2 million (66. per cent) from the 2008-09 Estimated Actual. This reduction is due to the carry forward of Fisheries Adjustment Scheme buy-back payments from the 2008-09 Estimated Actual to 2009-10 (\$2.2 million) and an increase in the 2009-10 asset investment program to be partly funded by internal funds and balances (\$3.0 million).

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	34,347	32,671	34,137	34,985	36,706	37,703	37,267
Grants and subsidies ^(d)	3,694	3,700	3,700	3,975	3,300	3,300	3,300
Supplies and services	6,508	4,879	4,629	4,901	4,904	4,910	5,207
Accommodation	2,066	2,392	2,204	2,295	2,393	2,511	2,410
Depreciation and amortisation	3,211	3,784	3,784	3,784	3,784	3,784	3,784
Other expenses	10,574	10,710	12,514	9,996	7,480	7,564	8,368
TOTAL COST OF SERVICES.....	60,400	58,136	60,968	59,936	58,567	59,772	60,336
Income							
Sale of goods and services	496	340	90	90	90	90	90
Regulatory fees and fines	21,970	22,833	23,083	23,847	24,983	25,934	25,899
Grants and subsidies	2,601	3,000	7,556	3,000	3,000	3,000	3,000
Other revenue	2,435	1,722	2,256	1,791	1,614	1,804	1,796
Total Income.....	27,502	27,895	32,985	28,728	29,687	30,828	30,785
NET COST OF SERVICES.....	32,898	30,241	27,983	31,208	28,880	28,944	29,551
INCOME FROM STATE GOVERNMENT							
Service appropriations	31,812	29,031	29,230	28,995	28,838	29,299	29,906
Resources received free of charge	343	522	522	522	522	522	522
Liabilities assumed by the Treasurer ^(e)	-	522	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	32,155	30,075	29,752	29,517	29,360	29,821	30,428
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(743)	(166)	1,769	(1,691)	480	877	877

- (a) Full audited financial statements are published in the agency's Annual Report.
- (b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.
- (c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 389, 412 and 398 respectively.
- (d) Refer Details of Controlled Grants and Subsidies table below for further information.
- (e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Grants to industry	3,694	3,700	3,700	3,975	3,300	3,300	3,300
TOTAL.....	3,694	3,700	3,700	3,975	3,300	3,300	3,300

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	8,221	663	5,786	625	1,684	2,403	2,383
Restricted cash	1,955	907	2,033	2,033	2,033	2,033	2,033
Holding account receivables	3,360	3,603	4,003	2,226	2,746	2,007	2,007
Receivables	1,674	1,847	1,710	2,065	1,906	1,914	1,921
Other	404	185	404	404	404	404	404
Total current assets	15,614	7,205	13,936	7,353	8,773	8,761	8,748
NON-CURRENT ASSETS							
Holding account receivables	4,628	4,017	4,017	5,183	5,829	7,214	8,599
Property, plant and equipment	39,864	39,389	40,759	47,544	51,142	49,775	49,297
Restricted cash	-	218	-	-	-	-	-
Other	15,460	13,575	20,009	23,862	22,213	22,825	22,671
Total non-current assets	59,952	57,199	64,785	76,589	79,184	79,814	80,567
TOTAL ASSETS.....	75,566	64,404	78,721	83,942	87,957	88,575	89,315
CURRENT LIABILITIES							
Employee provisions	5,923	5,378	5,972	5,962	5,962	5,962	5,962
Payables	2,038	1,425	2,073	2,121	1,078	1,078	1,078
Other	1,108	1,445	1,207	1,129	1,116	994	1,001
Total current liabilities	9,069	8,248	9,252	9,212	8,156	8,034	8,041
NON-CURRENT LIABILITIES							
Employee provisions	2,009	2,203	2,042	2,042	2,042	2,042	2,042
Borrowings	-	-	-	1,342	1,203	1,056	902
Other	601	374	371	581	1,801	1,801	1,801
Total non-current liabilities	2,610	2,577	2,413	3,965	5,046	4,899	4,745
TOTAL LIABILITIES.....	11,679	10,825	11,665	13,177	13,202	12,933	12,786
EQUITY							
Contributed equity	36,466	34,133	37,866	43,266	46,776	46,786	46,796
Accumulated surplus/(deficit)	11,431	11,426	13,200	11,509	11,989	12,866	13,743
Reserves	15,990	8,020	15,990	15,990	15,990	15,990	15,990
Total equity.....	63,887	53,579	67,056	70,765	74,755	75,642	76,529
TOTAL LIABILITIES AND EQUITY	75,566	64,404	78,721	83,942	87,957	88,575	89,315

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CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	28,429	25,639	25,838	25,603	25,446	25,907	26,514
Capital appropriation	8,497	400	1,400	5,400	3,510	10	10
Holding account drawdowns	2,542	3,760	3,360	4,003	2,226	2,746	2,007
Net cash provided by State Government.....	39,468	29,799	30,598	35,006	31,182	28,663	28,531
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(33,631)	(31,925)	(33,388)	(35,228)	(36,749)	(37,767)	(37,202)
Grants and subsidies	(3,694)	(3,700)	(3,700)	(3,975)	(3,300)	(3,300)	(3,300)
Supplies and services	(5,929)	(4,842)	(3,903)	(4,165)	(4,166)	(4,803)	(5,721)
Accommodation.....	(2,066)	(2,445)	(2,770)	(2,897)	(2,995)	(3,113)	(2,499)
Other payments	(13,341)	(12,564)	(14,077)	(13,265)	(8,826)	(8,811)	(9,600)
Receipts							
Regulatory fees and fines.....	21,974	22,833	22,833	23,597	24,733	25,684	25,649
Grants and subsidies	2,745	3,000	6,564	3,000	3,000	3,000	3,000
Sale of goods and services	496	340	340	340	340	340	340
GST receipts.....	2,436	2,328	2,328	2,328	2,328	2,328	2,328
Other receipts	2,468	1,516	2,050	1,614	1,608	1,587	1,579
Net cash from operating activities.....	(28,542)	(25,459)	(23,723)	(28,651)	(24,027)	(24,855)	(25,426)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(6,041)	(4,848)	(9,370)	(13,723)	(6,011)	(3,293)	(3,329)
Proceeds from sale of non-current assets	92	206	348	834	159	334	334
Net cash from investing activities.....	(5,949)	(4,642)	(9,022)	(12,889)	(5,852)	(2,959)	(2,995)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	-	-	-	(126)	(132)	(139)	(147)
Other proceeds	(195)	(210)	(210)	(227)	(244)	(130)	(130)
Proceeds from borrowings	-	-	-	1,600	-	-	-
Other proceeds	-	-	-	126	132	139	147
Net cash from financing activities	(195)	(210)	(210)	1,373	(244)	(130)	(130)
NET INCREASE/(DECREASE) IN CASH HELD	4,782	(512)	(2,357)	(5,161)	1,059	719	(20)
Cash assets at the beginning of the reporting period	5,394	2,300	10,176	7,819	2,658	3,717	4,436
Cash assets at the end of the reporting period.....	10,176	1,788	7,819	2,658	3,717	4,436	4,416

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**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement .	60,400	58,136	60,968	59,936	58,567	59,772	60,336
Adjustment for Notional Superannuation.....	-	(522)	-	-	-	-	-
Adjusted Total Cost of Services	60,400	57,614	60,968	59,936	58,567	59,772	60,336

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS

Recreational Fishing Special Purpose Account

The Recreational Fishing Special Purpose Account was established under the *Fish Resources Management Act 1994* on 1 October 1995. It is utilised to fund the management of commercial, fish and fish habitat protection and pearling and aquaculture activities.

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Opening Balance.....	10	10	10	10
Receipts:				
Appropriations	9,291	12,000	10,483	10,492
Other.....	2,689	2,859	2,816	2,816
	11,990	14,869	13,309	13,318
Payments	11,980	14,859	13,299	13,308
CLOSING BALANCE	10	10	10	10

Fisheries Research and Development Special Purpose Account

The Fisheries Research and Development Special Purpose Account was continued under the *Fish Resources Management Act 1994*, which was established on 1 October 1995. It is utilised to fund the management of commercial, fish and fish habitat protection and pearling and aquaculture activities.

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Opening Balance.....	4,485	1,291	8,113	6,256
Receipts:				
Appropriations	29,401	17,299	18,463	23,884
Other.....	23,564	27,158	27,979	28,991
	57,450	45,748	54,555	59,131
Payments	49,337	44,969	48,299	58,036
CLOSING BALANCE	8,113	779	6,256	1,095

Fisheries Adjustment Schemes Special Purpose Account

The Fisheries Adjustment Schemes Special Purpose Account was established under the *Fisheries Adjustment Scheme Act 1987*. It is mainly utilised to fund the payment of compensation agreed under this Act.

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Opening Balance	422	522	1,195	695
Receipts:				
Appropriations	776	500	500	500
Other.....	-	-	-	1,600
	1,198	1,022	1,695	2,795
Payments	3	500	1,000	2,100
CLOSING BALANCE	1,195	522	695	695

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
GST Input Credits	2,051	2,000	2,000	2,000
GST Receipts on Sales.....	385	328	328	328
TOTAL.....	2,436	2,328	2,328	2,328

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

WESTERN AUSTRALIAN ELECTORAL COMMISSION

PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS

DIVISION 16

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 21 Net amount appropriated to deliver services	6,119	22,049	26,402	6,239	5,253	5,908	21,519
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	305	-	314	324	333	343	343
- Electoral Act 1907	766	314	3,908	180	540	1,080	-
- Industrial Relations Act 1979	56	116	116	116	116	116	116
Total appropriations provided to deliver services	7,246	22,479	30,740	6,859	6,242	7,447	21,978
CAPITAL							
Item 121 Capital Appropriation	150	136	136	172	-	-	-
TOTAL APPROPRIATIONS	7,396	22,615	30,876	7,031	6,242	7,447	21,978
EXPENSES							
Total Cost of Services	10,378	22,917	31,182	9,170	6,628	9,733	21,780
Net Cost of Services ^(a)	7,076	22,874	31,139	6,627	6,585	7,190	21,780
CASH ASSETS ^(b)	952	173	625	607	607	607	607

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultant Savings	-	-	-	-	(72)
3% Efficiency Dividend					
Staff Savings	(60)	(60)	(60)	(60)	(60)
Reduction in Website Development	(40)	(40)	(40)	(40)	(40)
Deferral of Electoral Roll Maintenance System (ERMS) Redevelopment	(241)	(157)	-	-	-
Deferral of Capital Works IT upgrade from 2009-10	-	-	(93)	(31)	-
Re-allocation of Net Appropriated Revenue	-	-	-	(158)	-
Reduction in Pre-election Funding Allocation	-	-	-	-	(340)
Total Savings	(341)	(257)	(193)	(289)	(440)

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Outcomes-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Western Australian electors participate in independent and impartial elections or referenda conducted by the Commission as part of democratic processes.	1. Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and other Electoral Clients

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and other Electoral Clients.....	10,378	22,917	31,182	9,170	6,628	9,733	21,780
Total Cost of Services	10,378	22,917	31,182	9,170	6,628	9,733	21,780

Significant Issues Impacting the Agency

- The Commission will be required to conduct postal vote elections for around 60 of the largest local governments in October 2009. This will entail providing services to nearly 1.2 million electors. This service is provided on a cost recovery basis.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Western Australian electors participate in independent and impartial elections or referenda conducted by the Commission as part of democratic processes:					
The number of relevant breaches of 'Declaration by Officer' (Forms 1) upheld by a Court of Disputed Returns	-	-	-	-	-
Percentage of eligible Western Australian electors on the State Electoral Roll..	93%	93%	93%	93%	
Percentage of enrolled electors voting in State general elections (or by-elections) or referenda	n/a	90%	89%	n/a	
Average percentage of enrolled electors voting in local government ordinary (or extraordinary) postal elections or referenda conducted by the Commission	34%	-	35%	34%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and other Electoral Clients

Provision of an impartial, independent and efficient electoral service to Parliamentary and non-Parliamentary electoral customers.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 10,378	\$'000 22,917	\$'000 31,182	\$'000 9,170	
Less Income.....	3,302	43	43	2,543	
Net Cost of Service ^(a)	7,076	22,874	31,139	6,627	
Employees (Full Time Equivalents)	48	48	48	48	
Efficiency Indicators					
Average cost per elector of providing electoral services (enrolment and election management).....	\$5.23	\$4.48	\$3.95	\$4.61	
Average cost per elector of conducting State general elections (or by-elections) or referenda events	\$5.53	\$12.88	\$16.41	\$0.22	1
Average cost per elector of conducting local government ordinary (or extraordinary) elections conducted by the Commission.....	\$2.03	n/a	\$1.36	\$2.10	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Increased average cost for 2008-09 Budget and Estimated Actuals is due to the conducting of the 2008 General Election and the 2009 Daylight Saving Referendum.

ASSET INVESTMENT PROGRAM

The Commission's planned capital works program in 2009-10 centres around the final stages of the redevelopment of the Electoral Roll Maintenance System, together with planned upgrades of Information Technology (IT) software and hardware.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2008-09 Program	150	150	150	-	-	-	-
IT System Upgrade - 2008-09 Program	150	150	150	-	-	-	-
NEW WORKS							
Asset Replacement							
2009-10 Program	50	-	-	50	-	-	-
2010-11 Program	50	-	-	-	50	-	-
2011-12 Program	50	-	-	-	-	50	-
IT System Upgrade - 2009--10 Program	400	-	-	400	-	-	-
Total Cost of Asset Investment Program	850	300	300	450	50	50	-
FUNDED BY							
Capital Appropriation			136	172	-	-	-
Drawdowns from the Holding Account			164	278	50	50	-

FINANCIAL STATEMENTS

Income Statement

Expenses

Total expenses for 2009-10 shows a significant reduction compared to the 2009-09 estimated outturn. This is a result of the costs associated with the conduct of the State General Election (\$13 million), Political Funding Grants (\$3.6 million) and the Daylight Saving Referendum (\$9 million) in 2008-09. Local Government ordinary elections scheduled for 2009-10 will cost \$2.5 million.

Income

Income from Sale of goods and services in 2009-10 exceeds that of 2008-09 due to the conducting of biennial Local Government postal elections, which are provided on a cost recovery basis.

Balance Sheet

There are no significant balance sheet variations.

Cashflow Statement

The reduction of cash assets at the beginning of the period is the result of the carryover of committed but unspent funds in 2007-08 for general election and boundary distribution allocations which have subsequently been utilised.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	4,644	8,518	8,661	3,543	3,297	3,419	11,608
Grants and subsidies ^(d)	21	-	3,630	-	-	-	-
Supplies and services	3,122	11,625	15,867	4,643	2,294	5,182	1,264
Accommodation	686	489	489	459	502	550	1,750
Depreciation and amortisation	67	164	164	164	164	164	-
Other expenses	1,838	2,121	2,371	361	371	418	7,158
TOTAL COST OF SERVICES.....	10,378	22,917	31,182	9,170	6,628	9,733	21,780
Income							
Sale of goods and services	3,302	43	43	2,543	43	2,543	-
Total Income.....	3,302	43	43	2,543	43	2,543	-
NET COST OF SERVICES.....	7,076	22,874	31,139	6,627	6,585	7,190	21,780
INCOME FROM STATE GOVERNMENT							
Service appropriations	7,246	22,479	30,740	6,859	6,242	7,447	21,978
Resources received free of charge	74	42	42	42	43	43	-
Liabilities assumed by the Treasurer ^(e)	170	31	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	7,490	22,552	30,782	6,901	6,285	7,490	21,978
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	414	(322)	(357)	274	(300)	300	198
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	414	(322)	(357)	274	(300)	300	198

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(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 48, 48 and 48 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Public funding of political parties and candidates in State elections	21	-	3,630	-	-	-	-
TOTAL.....	21	-	3,630	-	-	-	-

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	909	138	574	548	540	532	524
Restricted cash	43	35	51	59	67	75	83
Holding account receivables	164	278	278	50	50	392	392
Receivables	417	186	417	417	417	417	417
Other	5	30	5	5	5	5	5
Total current assets	1,538	667	1,325	1,079	1,079	1,421	1,421
NON-CURRENT ASSETS							
Holding account receivables	284	204	204	352	500	306	504
Property, plant and equipment	175	323	311	597	483	369	369
Total non-current assets	459	527	515	949	983	675	873
TOTAL ASSETS	1,997	1,194	1,840	2,028	2,062	2,096	2,294
CURRENT LIABILITIES							
Employee provisions	369	356	403	437	471	505	505
Payables ^(a)	301	87	301	301	301	301	301
Other	460	525	490	198	498	198	198
Total current liabilities	1,130	968	1,194	936	1,270	1,004	1,004
NON-CURRENT LIABILITIES							
Employee provisions	235	247	235	235	235	235	235
Total non-current liabilities	235	247	235	235	235	235	235
TOTAL LIABILITIES	1,365	1,215	1,429	1,171	1,505	1,239	1,239
EQUITY							
Contributed equity	741	877	877	1,049	1,049	1,049	1,049
Accumulated surplus/(deficit)	(86)	(898)	(443)	(169)	(469)	(169)	29
Reserves	(23)	-	(23)	(23)	(23)	(23)	(23)
Total equity	632	(21)	411	857	557	857	1,055
TOTAL LIABILITIES AND EQUITY	1,997	1,194	1,840	2,028	2,062	2,096	2,294

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CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	7,048	22,281	30,542	6,661	6,044	7,249	21,780
Capital appropriation	150	136	136	172	-	-	-
Holding account drawdowns	50	164	164	278	50	50	-
Net cash provided by State Government.....	7,248	22,581	30,842	7,111	6,094	7,299	21,780
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(4,395)	(8,445)	(8,619)	(3,501)	(3,263)	(3,385)	(11,608)
Grants and subsidies	(21)	-	(3,630)	-	-	-	-
Supplies and services	(3,066)	(11,602)	(15,844)	(4,582)	(2,244)	(5,139)	(1,264)
Accommodation.....	(656)	(489)	(489)	(459)	(502)	(550)	(1,750)
Other payments	(1,904)	(2,182)	(2,432)	(460)	(468)	(508)	(7,158)
Receipts							
Sale of goods and services	3,131	43	43	2,543	43	2,543	-
GST receipts.....	173	80	80	80	90	90	-
Net cash from operating activities.....	(6,738)	(22,595)	(30,891)	(6,379)	(6,344)	(6,949)	(21,780)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(90)	(300)	(300)	(450)	(50)	(50)	-
Net cash from investing activities.....	(90)	(300)	(300)	(450)	(50)	(50)	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(3,266)	-	(278)	(2,680)	(540)	(3,580)	-
Proceeds from borrowings	3,061	300	300	2,380	840	3,280	-
Net cash from financing activities	(205)	300	22	(300)	300	(300)	-
NET INCREASE/(DECREASE) IN CASH HELD	215	(14)	(327)	(18)	-	-	-
Cash assets at the beginning of the reporting period	737	187	952	625	607	607	607
Cash assets at the end of the reporting period.....	952	173	625	607	607	607	607

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NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the agency:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Extraneous Election	311	20	20	20
GST Input Credits	173	80	80	80
Local Government Recoups	2,625	-	-	2,500
Sale of Rolls and Maps	17	20	20	20
Sundries	178	3	3	3
TOTAL	3,304	123	123	2,623

The moneys received and retained are to be applied to the agency's services as specified in the Budget Statements.

Part 5

Minister for Regional Development; Lands; Minister Assisting the Minister for State Development; Minister Assisting the Minister for Transport

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
245	Regional Development and Lands			
	– Delivery of Services.....	38,566	34,446	31,970
	– Capital Appropriation	149	44	105
	Total	38,715	34,490	32,075
255	Mid West Development Commission			
	– Delivery of Services.....	4,269	4,305	1,522
	Total	4,269	4,305	1,522
265	Wheatbelt Development Commission			
	– Delivery of Services.....	1,535	1,563	1,606
	Total	1,535	1,563	1,606
273	Great Southern Development Commission			
	– Delivery of Services.....	1,500	1,529	1,594
	– Capital Appropriation	23,609	19,384	42,250
	Total	25,109	20,913	43,844
281	Goldfields-Esperance Development Commission			
	– Delivery of Services.....	1,530	1,557	2,082
	Total	1,530	1,557	2,082
289	Kimberley Development Commission			
	– Delivery of Services.....	4,117	4,590	3,960
	Total	4,117	4,590	3,960

Part 5

Minister for Regional Development; Lands; Minister Assisting the Minister for State Development; Minister Assisting the Minister for Transport

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
296	Pilbara Development Commission			
	– Delivery of Services.....	1,652	1,825	1,697
	– Capital Appropriation	-	-	5
	Total	1,652	1,825	1,702
304	Gascoyne Development Commission			
	– Delivery of Services.....	1,461	1,491	1,519
	Total	1,461	1,491	1,519
311	South West Development Commission			
	– Delivery of Services.....	6,485	16,079	16,540
	– Capital Appropriation	935	935	4,066
	Total	7,420	17,014	20,606
320	Peel Development Commission			
	– Delivery of Services.....	4,639	4,662	4,003
	Total	4,639	4,662	4,003
332	Western Australia Land Information Authority			
	– Delivery of Services.....	26,998	30,243	27,726
	Total	26,998	30,243	27,726
GRAND TOTAL				
	– Delivery of Services.....	92,752	102,290	94,219
	– Capital Appropriation	24,693	20,363	46,426
	Total.....	117,445	122,653	140,645

REGIONAL DEVELOPMENT AND LANDS

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 17

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 22 Net amount appropriated to deliver services	37,392	38,566	34,446	31,970	20,861	17,340	17,597
Total appropriations provided to deliver services	37,392	38,566	34,446	31,970	20,861	17,340	17,597
ADMINISTERED TRANSACTIONS							
Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....	1,864	-	-	-	-	-	-
CAPITAL							
Item 122 Capital Appropriation.....	-	149	44	105	-	-	-
TOTAL APPROPRIATIONS	39,256	38,715	34,490	32,075	20,861	17,340	17,597
EXPENSES							
Total Cost of Services.....	36,894	44,322	171,577	91,931	107,123	111,969	140,536
Net Cost of Services ^(a)	32,786	39,087	164,461	87,540	102,728	107,566	136,123
CASH ASSETS ^(b)	22,955	13,901	25,450	15,295	15,299	15,303	15,303

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Royalties For Regions Initiatives					
Bushchange Housing Grant	-	10,000	27,000	32,000	41,000
Community Resource Centres	4,000	11,000	12,000	13,000	14,000
Country Age Pension Fuel Card	7,500	12,500	20,000	20,000	20,000
Pilbara Revitalisation Plan	120,000	-	-	-	-
Pre-Feasibility Study Gascoyne/Pilbara	500	-	-	-	-
Regional Grants Scheme – Strategic Reserve	40	10,000	19,341	21,700	40,000
3% Efficiency Dividend					
General Operational Savings	(17)	(54)	(61)	(81)	(92)
Total Savings	(17)	(54)	(61)	(81)	(92)

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Creation of viable and sustainable regional communities, that have a sense of purpose and control over their futures.	1. Support for Regional Communities 2. Implementation of Royalties for Regions Policy 3. Delivery of State Lands Services

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Support for Regional Communities	20,748	26,067	24,059	26,659	8,797	5,094	5,170
2. Implementation of Royalties for Regions Policy	-	-	132,040	43,500	78,341	86,700	115,000
3. Delivery of State Lands Services.....	16,146	18,255	15,478	21,772	19,985	20,175	20,366
Total Cost of Services	36,894	44,322	171,577	91,931	107,123	111,969	140,536

Significant Issues Impacting the Agency

- The Government is addressing the issue of regional disparity through the Royalties for Regions program, which will invest the equivalent of 25 per cent of mining and petroleum royalties into regional communities. The Department:
 - established the Royalties for Regions program, followed by the introduction of key initiatives to be funded under the program;
 - established a dedicated group to progress the Ord-East Kimberley Expansion Project, which will bring large areas of land under agricultural or horticultural cultivation;
 - provided drafting instructions for a Royalties for Regions Fund Bill, for its introduction into Parliament;
 - prepared a submission to the Parliamentary Inquiry, detailing how the Royalties for Regions Fund will operate and be managed, and attended the Inquiry hearing;
 - is establishing appropriate governance and branding arrangements, with advice from the Department of Treasury and Finance, as part of managing community, industry and Government expectations; and
 - is developing an inter-agency Memorandum of Understanding (MOU) to govern the distribution of funding provided under Royalties for Regions. In 2009-10, the Department will have in place an MOU between the Department and all Royalties for Regions delivery agents.
- State Lands Services (SLS) is undertaking an approved program under section 12 of the *Contaminated Sites Act 2003* to identify and report any potentially contaminated sites on Crown land under the Department's control. Sites which have been identified as likely to have been used for a contaminating use, and which have visible signs of possible contamination, must be reported to the Department of Environment and Conservation (DEC), as the responsible authority under the Act. This program has identified approximately 10,000 sites that may warrant further investigation. SLS is systematically working through these to determine those that justify site inspections, further investigation, and reporting, within a timeframe agreed with the DEC. The DEC will then determine appropriate classifications and any remedial or management work required.

- Commonwealth and State Government are working in closer collaboration on regional development issues to overcome potential duplication and overlap, through an agreement which is aimed at aligning the Regional Development Commissions (RDCs) with Regional Development Australia (previously the Commonwealth Area Consultative Committees).

Outcomes and Key Effectiveness Indicators

During 2009-10, the Department will further develop its outcome structure, including effectiveness and efficiency indicators, for formal submission to the Outcome Structure Review Group.

Services

1: Support for Regional Communities

Provide support to the regional Community Resource Centre network, the Regional Development Council and Commissions.

2: Implementation of Royalties for Regions Policy

Implements the Royalties for Regions policy, which provides enhanced infrastructure and services for Regional Western Australia and increases local decision-making in the regions through programs supported by the Regional Infrastructure and Headworks Fund, the Regional Community Services Fund and the Country Local Government Fund.

3: Delivery of State Lands Services

This service provides for the:

- disposal of surplus properties;
- management of rental properties; and
- administration of Crown land tenure, pastoral leases and Native Title.

ASSET INVESTMENT PROGRAM

The asset investment program for 2009-10 to 2011-12 includes funding of \$60 million per annum for the Royalties for Regions Pilbara Revitalisation Plan.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Other - Asset Replacement Program	696	591	181	105	-	-	-
COMPLETED WORKS							
Minor Works Program	-	139	139	-	-	-	-
NEW WORKS							
Pilbara Revitalisation Plan ^(a)	180,000	-	-	60,000	60,000	60,000	-
Total Cost of Asset Investment Program	180,696	730	320	60,105	60,000	60,000	-
FUNDED BY							
Capital Appropriation			44	105	-	-	-
Internal Funds and Balances			276	-	-	-	-
Drawdowns from Royalties for Regions Fund ^(b)			-	60,000	60,000	60,000	-

(a) Capital works funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS

Income Statement

Expenses

The 2008-09 Estimated Actual 'Total Cost of Services' has increased by \$127.3 million from the 2008-09 Budget. This is mainly attributable to funding of \$120 million provided for the Pilbara Revitalisation Plan from the Royalties for Regions Fund.

At this stage, the Income Statement projected for 2009-10 does not include:

- the establishment and ongoing costing for the Royalties for Regions Division to administer and coordinate the implementation of the Royalties for Regions program to be financed from the Royalties for Regions New Regional and State-wide Initiatives;
- costs associated with supporting the proposed Western Australian Regional Development Trust to be financed from the Royalties for Regions New Regional and State-wide Initiative; and
- costs associated with the establishment of a Director General's Executive Support Division in the new Department of Regional Development and Lands.

Income

The Income from State Government shows an estimated increase in the 2008-09 Budget of \$123 million, when compared to the 2008-09 Estimated Actual. This increase is mainly attributable to funding provided through the Royalties for Regions Fund - Pilbara Revitalisation Plan of \$120 million.

Balance Sheet

In 2009-10, 2010-11 and 2011-12 Budget Estimates, the 'Property, Plant and Equipment' includes funding for asset purchases associated with the Pilbara Revitalisation Plan in accordance with the asset investment program. Funding of \$60 million for these years is provided from the Royalties for Regions Fund.

Cashflow Statement

The 2008-09 Estimated Actual 'Net Cash from Operating Activities' balance has increased from the 2008-09 Budget by \$129.7 million, mainly attributable to payments of \$120 million associated with the Pilbara Revitalisation Plan.

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a) (Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	9,979	10,316	11,034	11,528	11,825	12,124	12,420
Grants and subsidies ^(d)	18,571	23,502	152,364	66,284	82,846	87,646	115,946
Supplies and services	6,081	8,456	5,917	7,258	5,591	5,338	5,306
Accommodation	268	369	369	345	345	345	348
Depreciation and amortisation	70	64	65	60	60	60	60
Other expenses	1,925	1,615	1,828	6,456	6,456	6,456	6,456
TOTAL COST OF SERVICES.....	36,894	44,322	171,577	91,931	107,123	111,969	140,536
Income							
Sale of goods and services	103	181	728	728	728	728	728
Grants and subsidies	1,517	747	230	30	30	30	30
Other revenue	2,488	4,307	6,158	3,633	3,637	3,645	3,655
Total Income.....	4,108	5,235	7,116	4,391	4,395	4,403	4,413
NET COST OF SERVICES	32,786	39,087	164,461	87,540	102,728	107,566	136,123

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
INCOME FROM STATE GOVERNMENT							
Service appropriations	37,392	38,566	34,446	31,970	20,861	17,340	17,597
Resources received free of charge	3,272	4,353	-	3,498	3,498	3,498	3,498
Royalties for regions fund ^(e)	-	-	132,040	43,500	78,341	86,700	115,000
TOTAL INCOME FROM STATE GOVERNMENT	40,664	42,919	166,486	78,968	102,700	107,538	136,095
SURPLUS/(DEFICIENCY) FOR THE PERIOD	7,878	3,832	2,025	(8,572)	(28)	(28)	(28)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	7,878	3,832	2,025	(8,572)	(28)	(28)	(28)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 152, 152 and 152 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Regional Infrastructure and Headworks Fund - \$0 (2007-08), \$0 (2008-09), \$120.5 million (2008-09), \$10.0 million (2009-10), \$19.3 million (2010-11), \$21.7 million (2011-12), \$40.0 million (2012-13), Regional Community Services Fund - \$0 (2007-08), \$0 (2008-09), \$11.5 million (2008-09), \$33.5 million (2009-10), \$59.0 million (2010-11), \$65.0 million (2011-12), \$75.0 million (2012-13).

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Grant Funding - Regional Investment Fund	17,866	20,911	19,000	20,000	3,518	-	-
Other Regional Development Grant Schemes	705	2,591	2,591	3,551	1,754	1,713	1,713
Royalties for Regions - Bushchange Housing Grant	-	-	-	10,000	27,000	32,000	41,000
Royalties for Regions - Community Resource Centres	-	-	3,233	10,233	11,233	12,233	13,233
Royalties for Regions - Country Age Pension Fuel Card	-	-	7,500	12,500	20,000	20,000	20,000
Royalties for Regions - Pilbara Revitalisation Plan	-	-	120,000	-	-	-	-
Royalties for Regions - Regional Grants Scheme	-	-	40	10,000	19,341	21,700	40,000
TOTAL	18,571	23,502	152,364	66,284	82,846	87,646	115,946

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	20,935	13,773	23,430	13,275	13,279	13,283	13,283
Restricted cash	1,997	128	1,997	1,997	1,997	1,997	1,997
Holding account receivables	16	32	-	-	-	-	-
Receivables	1,018	288	937	563	563	563	563
Total current assets	23,966	14,221	26,364	15,835	15,839	15,843	15,843
NON-CURRENT ASSETS							
Holding account receivables	183	163	271	623	910	1,199	1,488
Property, plant and equipment	86,025	87,805	88,080	146,594	206,559	266,526	266,492
Restricted cash	23	-	23	23	23	23	23
Other	100	100	100	205	205	205	205
Total non-current assets	86,331	88,068	88,506	147,444	207,697	267,953	268,208
TOTAL ASSETS	110,297	102,289	114,870	163,279	223,536	283,796	284,051
CURRENT LIABILITIES							
Employee provisions	1,986	1,975	1,997	2,098	2,099	2,099	2,099
Payables	13	782	44	526	529	534	534
Other	96	53	89	145	171	199	227
Total current liabilities	2,095	2,810	2,130	2,769	2,799	2,832	2,860
NON-CURRENT LIABILITIES							
Employee provisions	1,388	1,443	1,404	1,771	2,026	2,281	2,536
Total non-current liabilities	1,388	1,443	1,404	1,771	2,026	2,281	2,536
TOTAL LIABILITIES	3,483	4,253	3,534	4,540	4,825	5,113	5,396
EQUITY							
Contributed equity	85,113	(2,510)	85,157	84,855	144,855	204,855	204,855
Accumulated surplus/(deficit)	21,701	100,546	23,726	15,154	15,126	15,098	15,070
Reserves	-	-	2,453	58,730	58,730	58,730	58,730
Total equity	106,814	98,036	111,336	158,739	218,711	278,683	278,655
TOTAL LIABILITIES AND EQUITY	110,297	102,289	114,870	163,279	223,536	283,796	284,051

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	37,381	34,461	34,163	31,655	20,546	17,025	17,282
Capital appropriation	-	149	44	105	-	-	-
Holding account drawdowns	34	24	-	-	-	-	-
Royalties for regions fund ^(c)	-	-	132,040	103,500	138,341	146,700	115,000
Net cash provided by State Government.....	37,415	34,634	166,247	135,260	158,888	163,725	132,282
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(9,292)	(10,070)	(10,787)	(11,238)	(11,538)	(11,837)	(12,137)
Grants and subsidies	(18,640)	(23,502)	(153,799)	(66,284)	(82,846)	(87,646)	(115,946)
Supplies and services	(513)	(3,953)	(970)	(5,691)	(1,926)	(1,673)	(1,641)
Accommodation.....	(123)	(369)	(254)	(220)	(345)	(345)	(348)
Other payments	(6,185)	(3,465)	(3,074)	(7,968)	(8,323)	(8,323)	(8,323)
Receipts							
Grants and subsidies	891	747	230	30	30	30	30
Sale of goods and services	121	181	728	728	728	728	728
GST receipts.....	1,870	1,700	1,700	1,700	1,700	1,700	1,700
Other receipts	2,536	4,307	2,794	3,633	3,637	3,645	3,655
Net cash from operating activities.....	(29,335)	(34,424)	(163,432)	(85,310)	(98,883)	(103,721)	(132,282)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(26)	(173)	(320)	(60,105)	(60,000)	(60,000)	-
Net cash from investing activities.....	(26)	(173)	(320)	(60,105)	(60,000)	(60,000)	-
NET INCREASE/(DECREASE) IN CASH HELD	8,054	37	2,495	(10,155)	4	4	-
Cash assets at the beginning of the reporting period	14,901	13,864	22,955	25,450	15,295	15,299	15,303
Cash assets at the end of the reporting period.....	22,955	13,901	25,450	15,295	15,299	15,303	15,303

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) Regional Infrastructure and Headworks Fund - \$0 (2007-08), \$0 (2008-09), \$120.5 million (2008-09), \$10.0 million (2009-10), \$19.3 million (2010-11), \$21.7 million (2011-12), \$40.0 million (2012-13), Regional Community Services Fund - \$0 (2007-08), \$0 (2008-09), \$11.5 million (2008-09), \$33.5 million (2009-10), \$59.0 million (2010-11), \$65.0 million (2011-12), \$75.0 million (2012-13)

DETAILS OF ADMINISTERED TRANSACTIONS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
INCOME							
Other							
Sale of Land	53,170	-	4,755	-	-	6,000	24,030
Profit on Disposal of Land							
Assets Not Previously Recognised	12,329	23,167	18,500	5,000	5,000	11,000	29,030
Other Revenue	7,961	5,666	14,959	9,939	10,061	10,030	10,030
Appropriations	1,864	-	-	-	-	-	-
TOTAL INCOME.....	75,324	28,833	38,214	14,939	15,061	27,030	63,090
EXPENSES							
Grants to Charitable and other Public Bodies							
Other Grants	618	500	2,135	-	-	-	-
Other							
Employee Expenses	646	-	-	-	-	-	-
Loss on Disposal of Land	-	5,745	5,745	-	-	-	-
Land Sold on Behalf of Government Agencies...	53,169	-	-	-	-	-	-
Other Expenses	1,312	1,800	6,850	1,800	2,903	7,800	25,830
Depreciation and Amortisation	2	-	-	-	-	-	-
Payments to Consolidated Account	44,522	37,159	37,159	18,639	18,761	24,730	42,760
TOTAL EXPENSES.....	100,269	45,204	51,889	20,439	21,664	32,530	68,590

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**Dampier to Bunbury Natural Gas Pipeline Corridor Special Purpose Account**

The Dampier to Bunbury Natural Gas Pipeline Corridor Special Purpose Account provides funds for the widening of the original corridor through the purchase of land and easements over land.

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Opening Balance	30,284	25,203	29,719	29,219
Receipts:				
Other	1,453	1,300	1,300	1,300
	31,737	26,503	31,019	30,519
Payments	2,018	1,800	1,800	1,800
CLOSING BALANCE	29,719	24,703	29,219	28,719

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000
Funds Provided by the Commonwealth Government	557	547	577	577
GST Input Credits	1,870	1,700	1,700	1,700
Other Receipts	334	200	200	-
Pastoral Leases	606	1,984	882	821
Proceeds from Rental Properties	1,930	2,323	1,912	2,812
Westlink Satellite Communication Service - User Fees and Charges	121	181	181	181
TOTAL	5,418	6,935	5,452	6,091

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

ROYALTIES FOR REGIONS – REGIONAL AND STATE-WIDE INITIATIVES

ASSET INVESTMENT PROGRAM

The Royalties for Regions program was a key decision of the new Government that was formed following the State election on 6 September 2008. The intent of the program is to build the capacity of regions with additional funding above and beyond that which was included in the forward estimates at the time of the 2008-09 Pre-election Financial Projections Statement.

The overall Royalties for Regions Fund comprises three specific-purpose funds, being the:

- Regional Infrastructure and Headworks Fund;
- Country Local Government Fund; and
- Regional Community Services Fund.

Amounts in these Funds will be invested in rural and regional Western Australia based around six policy objectives:

- building capacity in communities;
- retaining benefits in local communities;
- improving services to achieve equality with metropolitan communities;
- attaining sustainability;
- expanding opportunity; and
- growing prosperity.

At the time of finalisation of these budget papers, around 93 per cent of the overall Royalties for Regions funding has been allocated to specific projects or set aside as savings measures (and are detailed elsewhere in these budget statements). The information in this section accounts for the remaining seven per cent (\$201.6 million) that is reserved for a number of strategic projects currently under development. However, the financial impact of the funding and spending has been incorporated in whole-of-government finances as detailed below.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
NEW WORKS							
Royalties for Regions – Regional and State-wide Initiatives	201,627	10,692	10,692	15,489	14,642	44,970	115,834
Total Cost of Asset Investment Program	201,627	10,692	10,692	15,489	14,642	44,970	115,834
FUNDED BY							
Drawdowns from Royalties for Regions Fund.....	201,627	10,692	10,692	15,489	14,642	44,970	115,834

MID WEST DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 18

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 23 Net amount appropriated to deliver services	5,452	4,269	4,305	1,522	1,579	1,624	1,670
Total appropriations provided to deliver services	5,452	4,269	4,305	1,522	1,579	1,624	1,670
TOTAL APPROPRIATIONS	5,452	4,269	4,305	1,522	1,579	1,624	1,670
EXPENSES							
Total Cost of Services.....	7,851	5,494	12,828	8,846	11,846	11,784	11,826
Net Cost of Services ^(a)	7,122	4,823	12,176	8,772	11,770	11,710	11,750
CASH ASSETS ^(b)	4,999	1,356	1,686	1,294	838	472	129

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings	(1)	(1)	(1)	(1)	(1)
Royalties for Regions Initiatives					
Regional Grants Scheme	4,440	7,000	10,000	10,000	10,000

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment conducive to the balanced economic and social development of the Mid West region.	1. Information and Advice 2. Investment Facilitation 3. Infrastructure and Services Development in the Mid West

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Information and Advice	855	776	1,896	2,411	3,185	3,168	3,183
2. Investment Facilitation	663	661	1,751	2,328	3,108	3,083	3,096
3. Infrastructure and Services Development in the Mid West	6,333	4,057	9,181	4,107	5,553	5,533	5,547
Total Cost of Services	7,851	5,494	12,828	8,846	11,846	11,784	11,826

Significant Issues Impacting the Agency

- Through the Mid West Strategic Infrastructure Group, the Commission will support the establishment of key infrastructure necessary to establish an iron industry in the Mid West, including the development of a deepwater port and industrial estate at Oakajee linked by a Murchison rail link, and an upgraded power network.
- The social and economic development of the Mid West will experience a significant positive influence from the increased government funding provided through the Royalties for Regions initiatives.
- The Mid West economy has a heavy reliance on primary commodity exports and is subsequently exposed to market fluctuations. Alternative projects which are aimed at diversifying the region's economic reliance include:
 - supporting the establishment of the Murchison Radio-astronomy Observatory and its associated radio-astronomy initiatives including the Australian Square Kilometre Array Pathfinder (ASKAP) and Square Kilometre Array (SKA) projects;
 - developing and implementing strategies to support innovation, value adding and structural adjustment in the agricultural and rock lobster industry sectors; and
 - assisting the region to realise its tourism potential by supporting the completion of the six year Geraldton Foreshore Redevelopment (GFR) and Central Business Development (CBD) Revitalisation project, finalising and implementing the Geraldton-Greenough Tourism Strategy and implementing new strategies to further develop and promote the Gascoyne Murchison Outback Pathways.
- The implementation of strategies, including the Mid West Indigenous Art Strategy, and the development of a Gateway organisation, will assist in providing Indigenous employment and business opportunities.

- Strategic regional planning will better position the Mid West and its communities to deal with future challenges and to identify and capture opportunities (e.g. from the resources sector) in line with community values.
- Access to tertiary education in the Mid West will be improved with the development and implementation of a new, sustainable financial and governance model for Geraldton Universities Centre.
- The Mid West's telecommunications network will be enhanced through identifying synergies and capturing opportunities associated with the ASKAP and SKA radio-astronomy projects.
- Approximately 83 per cent of the Mid West region is classified as remote, which presents a challenge in resource allocation to provide and maintain infrastructure and services. In response the Commission will:
 - support the Murchison Executive Group to identify opportunities for collaboration and resource sharing in the Murchison sub-region;
 - assist the development of a Wiluna Regional Partnership Agreement; and
 - work with key stakeholders to establish early childhood initiatives in the Murchison to address very low literacy levels, high unemployment and health issues.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: An environment conducive to the balanced economic and social development of the Mid West region:					
Clients agreeing that the Commission reduced obstacles to economic growth and employment.....	37%	42%	42%	42%	
Clients agreeing that the Commission contributed to the development of a new business opportunity.....	64%	57%	57%	57%	
Clients agreeing that the Commission contributed to more trade activity.....	29%	27%	27%	27%	
Clients agreeing that the Commission contributed to the retention of staff and/or expansion of employment opportunities	34%	28%	28%	28%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Information and Advice

To contribute to economic growth and employment by developing strategic partnerships between government, business, and the community, providing a central point of coordination and contact, and by raising awareness of the Mid West region.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 855	\$'000 776	\$'000 1,896	\$'000 2,411	1
Less Income.....	167	228	119	4	
Net Cost of Service ^(a)	688	548	1,777	2,407	
Employees (Full Time Equivalents)	5	5	5	5	
Efficiency Indicators					
Cost per Client Visit	\$1,001	\$1,365	\$3,326	\$4,230	2
Cost per Client Inquiry	\$100	\$111	\$271	\$344	2

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes, a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. The forecast change in expenditure for 2009-10 is due to the Royalties for Regions funding from the Department for Local Government and Regional Development (DLGRD) of \$645,000, which is partially offset by funding (\$125,000) for the Regional Development Scheme (RDS) from DLGRD ceasing.
2. Increase in grant funded expenditure in 2009-10 flows through to higher unit values.

2: Investment Facilitation

To create a business environment within the Mid West region that has a diverse economic base and is attractive to investors.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 663	\$'000 661	\$'000 1,751	\$'000 2,328	1
Less Income.....	210	197	180	67	
Net Cost of Service ^(a)	453	464	1,571	2,261	
Employees (Full Time Equivalents)	5	4	5	5	
Efficiency Indicators					
Average Cost per Project	\$41,438	\$44,133	\$116,733	\$155,200	2

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes, a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. The forecast change in expenditure for 2009-10 is due to the Royalties for Regions funding from the DLGRD of \$645,000, which is partially offset by funding (\$125,000) for the RDS from DLGRD ceasing.
2. Increase in grant funded expenditure in 2009-10 flows through to higher unit values.

3: Infrastructure and Services Development in the Mid West

To facilitate the development of infrastructure and services based on long-term economic development strategies, to support communities and businesses in the Mid West.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 6,333	\$'000 4,057	\$'000 9,181	\$'000 4,107	1
Less Income.....	352	246	353	3	2
Net Cost of Service ^(a)	5,981	3,811	8,828	4,104	
Employees (Full Time Equivalents)	4	4	5	5	
Efficiency Indicators					
Average Cost per Project	\$422,200	\$270,600	\$612,067	\$273,800	3

- (a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes, a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. The forecast decrease in expenditure for 2009-10 is due to the expected completion of a number of major projects by the end of the 2008-09 year, in particular the GFR and CBD Revitalisation project (\$4.9 million in 2008-09). This is partially off-set by an increase in the Royalties for Regions - Regional Grant Scheme funded expenditure in 2009-10 (\$1.3 million).
2. The forecast decrease in income for 2009-10 is primarily due to the funding (\$279,000) for the RDS from the DLGRD ceasing.
3. Unit values fluctuate with the quantum and timing of funding for major external infrastructure projects.

ASSET INVESTMENT PROGRAM

The Commission has budgeted to spend \$95,000 on its computer and office equipment replacement program in 2009-10, which includes an amount of \$65,000 towards the fit-out of new offices.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement - 2008-09 Program	33	33	33	-	-	-	-
NEW WORKS							
Computer and Office Equipment Replacement							
2009-10 Program	95	-	-	95	-	-	-
2010-11 Program	30	-	-	-	30	-	-
2011-12 Program	30	-	-	-	-	30	-
2012-13 Program	30	-	-	-	-	-	30
Total Cost of Asset Investment Program	218	33	33	95	30	30	30
FUNDED BY							
Drawdowns from the Holding Account			33	30	30	30	30
Internal Funds and Balances			-	65	-	-	-

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement shows an estimated decrease in the 2009-10 Total Cost of Services of \$4 million (31 per cent) when compared to the 2008-09 Estimated Actual. This decrease is due to the expected completion of a number of major infrastructure projects by the end of the 2008-09 financial year, in particular the GFR and CBD Revitalisation project (\$4.9 million in 2008-09). This decrease in expenditure is partially off-set by the increase in Royalties for Regions - Regional Grant Scheme expenditure in the 2009-10 financial year (\$2.6 million).

Income

Total income is estimated to be \$74,000 for 2009-10. This represents a decrease of \$578,000 (89 per cent) compared to the 2008-09 Estimated Actual. The majority of the decrease is attributed to funding of \$500,000 received from the DLGRD for the RDS ceasing.

Balance Sheet

The Commission's total net asset position (total equity) is expected to decrease by \$250,000 (12.9 per cent) between the 2008-09 estimated actual and the 2009-10 Budget. This reflects a projected decrease in total assets of \$509,000 (11.3 per cent) and a decrease in total liabilities of \$259,000 (10.1 per cent) over the same period.

The expected decrease in assets is primarily attributable to decreased cash assets of \$392,000, which mainly due to payment of RDS grants previously accrued.

The decrease in liabilities is mainly attributable to the forecast decrease in accrued RDS grants, which are expected to be paid during 2009-10.

Cashflow Statement

The 2009-10 closing cash assets balance of \$1.3 million represents a decrease of \$392,000 in comparison to the 2008-09 Estimated Actual. The decrease is primarily attributable to the payment of RDS grants that were accrued in previous financial years.

The service appropriation for 2009-10 decreases in comparison to the 2008-09 estimated actual (\$2.8 million) due to the completion of appropriation funding for the GFR and CBD Revitalisation project in 2008-09.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	1,161	1,139	1,307	1,495	1,532	1,462	1,472
Grants and subsidies ^(d)	6,136	3,340	10,540	6,825	9,750	9,750	9,750
Supplies and services	273	748	700	238	272	270	292
Accommodation	132	135	136	141	146	152	158
Depreciation and amortisation	23	30	30	30	30	30	30
Other expenses	126	107	115	117	116	120	124
TOTAL COST OF SERVICES	7,851	5,499	12,828	8,846	11,846	11,784	11,826
Income							
Sale of goods and services	-	-	137	59	61	63	65
Grants and subsidies	612	650	500	-	-	-	-
Other revenue	117	21	15	15	15	11	11
Total Income	729	671	652	74	76	74	76
NET COST OF SERVICES	7,122	4,828	12,176	8,772	11,770	11,710	11,750
INCOME FROM STATE GOVERNMENT							
Service appropriations	5,452	4,269	4,305	1,522	1,579	1,624	1,670
Resources received free of charge	10	-	-	-	-	-	-
Liabilities assumed by the Treasurer ^(e)	-	5	-	-	-	-	-
Royalties for regions fund ^(f)	-	-	4,440	7,000	10,000	10,000	10,000
TOTAL INCOME FROM STATE GOVERNMENT	5,462	4,274	8,745	8,522	11,579	11,624	11,670
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(1,660)	(554)	(3,431)	(250)	(191)	(86)	(80)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 14, 15 and 15 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

(f) Regional Infrastructure and Headworks Fund - \$0 (2007-08), \$0 (2008-09), \$4.44 million (2008-09), \$7 million (2009-10), \$10 million (2010-11), \$10 million (2011-12), \$10 million (2012-13).

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
City of Geraldton-Greenough - Foreshore							
Redevelopment	4,093	2,820	4,856	-	-	-	-
Regional Development Scheme grants	649	500	529	-	-	-	-
Geraldton Marine Services Precinct	1,134	-	372	-	-	-	-
City of Geraldton-Greenough - Queen							
Elizabeth II Centre extension	225	-	225	-	-	-	-
Geraldton Universities Centre	34	-	-	-	-	-	-
Department of Local Government and Regional Development	-	20	-	-	-	-	-
Kalbarri Jetty	-	-	229	-	-	-	-
Royalties for Regions fund	-	-	4,329	6,825	9,750	9,750	9,750
Other	1	-	-	-	-	-	-
TOTAL	6,136	3,340	10,540	6,825	9,750	9,750	9,750

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	318	276	370	297	170	104	94
Restricted cash	4,681	1,080	1,316	997	668	368	35
Holding account receivables	33	30	30	30	30	30	30
Receivables	253	60	210	20	20	20	20
Other	1	-	1	1	1	1	1
Total current assets	5,286	1,446	1,927	1,345	889	523	180
NON-CURRENT ASSETS							
Holding account receivables	103	111	111	119	127	135	143
Property, plant and equipment	2,439	50	2,446	2,517	2,522	2,522	2,522
Intangibles	18	10	11	5	-	-	-
Other	-	1,285	-	-	-	-	-
Total non-current assets	2,560	1,456	2,568	2,641	2,649	2,657	2,665
TOTAL ASSETS	7,846	2,902	4,495	3,986	3,538	3,180	2,845
CURRENT LIABILITIES							
Employee provisions	247	207	233	261	285	275	286
Payables ^(a)	53	50	40	40	40	40	39
Other	1,140	1,012	1,222	929	633	336	31
Total current liabilities	1,440	1,269	1,495	1,230	958	651	356
NON-CURRENT LIABILITIES							
Employee provisions	76	66	101	107	121	155	195
Borrowings	960	960	960	960	960	960	960
Other	3	2	3	3	4	5	5
Total non-current liabilities	1,039	1,028	1,064	1,070	1,085	1,120	1,160
TOTAL LIABILITIES	2,479	2,297	2,559	2,300	2,043	1,771	1,516
EQUITY							
Contributed equity	356	356	356	356	356	356	356
Accumulated surplus/(deficit)	3,329	(315)	(102)	(352)	(543)	(629)	(709)
Reserves	1,682	564	1,682	1,682	1,682	1,682	1,682
Total equity	5,367	605	1,936	1,686	1,495	1,409	1,329
TOTAL LIABILITIES AND EQUITY	7,846	2,902	4,495	3,986	3,538	3,180	2,845

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	5,414	4,231	4,267	1,484	1,541	1,586	1,632
Holding account drawdowns	33	33	33	30	30	30	30
Royalties for Regions Fund ^(c)	-	-	4,440	7,000	10,000	10,000	10,000
Net cash provided by State Government.....	5,447	4,264	8,740	8,514	11,571	11,616	11,662
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,093)	(1,121)	(1,299)	(1,454)	(1,489)	(1,434)	(1,422)
Grants and subsidies	(6,432)	(3,240)	(10,440)	(7,125)	(10,050)	(10,050)	(10,055)
Supplies and services	(335)	(748)	(725)	(238)	(272)	(270)	(292)
Accommodation.....	(132)	(135)	(136)	(141)	(146)	(152)	(158)
Other payments	(886)	(593)	(1,757)	(1,583)	(2,171)	(2,176)	(2,182)
Receipts							
Grants and subsidies	632	650	500	-	-	-	-
GST receipts.....	552	486	1,659	1,656	2,055	2,056	2,058
Other receipts	73	21	178	74	76	74	76
Net cash from operating activities.....	(7,621)	(4,680)	(12,020)	(8,811)	(11,997)	(11,952)	(11,975)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(25)	(30)	(33)	(95)	(30)	(30)	(30)
Proceeds from sale of non-current assets	1	-	-	-	-	-	-
Net cash from investing activities.....	(24)	(30)	(33)	(95)	(30)	(30)	(30)
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(2,198)	(446)	(3,313)	(392)	(456)	(366)	(343)
Cash assets at the beginning of the reporting period	7,197	1,802	4,999	1,686	1,294	838	472
Cash assets at the end of the reporting period.....	4,999	1,356	1,686	1,294	838	472	129

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) Regional Infrastructure and Headworks Fund - \$0 (2007-08), \$0 (2008-09), \$4.44 million (2008-09), \$7 million (2009-10), \$10 million (2010-11), \$10 million (2011-12), \$10 million (2012-13).

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement	7,851	5,499	12,828	8,846	11,846	11,784	11,826
Adjustment for Notional Superannuation	-	(5)	-	-	-	-	-
Adjusted Total Cost of Services	7,851	5,494	12,828	8,846	11,846	11,784	11,826

WHEATBELT DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 19

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 24 Net amount appropriated to deliver services	1,702	1,535	1,563	1,606	1,658	1,702	1,751
Total appropriations provided to deliver services	1,702	1,535	1,563	1,606	1,658	1,702	1,751
TOTAL APPROPRIATIONS	1,702	1,535	1,563	1,606	1,658	1,702	1,751
EXPENSES							
Total Cost of Services.....	2,208	2,305	6,870	9,134	12,033	11,761	11,774
Net Cost of Services ^(a)	1,439	1,780	6,330	9,109	12,008	11,736	11,749
CASH ASSETS ^(b)	1,380	610	1,108	602	312	322	378

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings.....	(2)	(4)	(4)	(4)	(4)
Royalties for Regions Initiatives					
Regional Grants Scheme.....	4,440	7,000	10,000	10,000	10,000

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt.	1. Information and Promotion Services 2. Facilitation Services

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Information and Promotion Services.....	1,060	1,095	2,894	4,126	5,438	5,313	5,319
2. Facilitation Services.....	1,148	1,210	3,976	5,008	6,595	6,448	6,455
Total Cost of Services	2,208	2,305	6,870	9,134	12,033	11,761	11,774

Significant Issues Impacting the Agency

- The Wheatbelt region supports the third largest population in regional Western Australia. There is an ongoing need for reform of service delivery to better respond to current population and demographic trends. The ability of the region to deliver quality services is impacted by the difficulty in attracting a labour force, including public servants. The Commission will continue to utilise a partnership approach in pursuing its strategic service delivery reform projects in health and education.
- Agriculture, particularly grain production, remains the dominant industry in the region. There is a continuing trend towards farm consolidation and corporate management of farms. The Commission will continue to manage the impacts of industry restructuring for efficiency on the region, particularly with regards to population and labour force requirements, as well as infrastructure and transport needs.
- Stage Two of the Avon Industrial Park, which commenced in 2008-09, is continuing to attract interest as a location for medium scale industry and the sale of land at the site has now commenced. The Park offers a focal point for industry development in the Avon region and during 2009-10 the Commission will facilitate discussions on future energy requirements and labour force attraction issues, relating to the future of the site.
- Mining industry development in regions adjoining the Wheatbelt is providing opportunities for growth in local business and the community. The Commission will identify the planning and infrastructure needs necessary to cater for this growth.
- Regional marketing of the Wheatbelt region as a desirable area in which to live, work and invest continues to be a priority. The Commission will consolidate its strong working relationship with Heartlands Western Australia, a regional branding group, to further develop marketing of the region during 2009-10.

- Local government structural reform continues to be a critical issue in the Wheatbelt region, which contains 43 of the 141 local government authorities in Western Australia. The Commission will continue to engage with local government to monitor the impact of structural reforms on regional development and the delivery of services.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt:					
Satisfaction survey that the Commission is achieving its outcome - sample size.....	80	130	120	120	
Strongly Agree	15%	25%	22%	22%	
Agree	69%	65%	68%	68%	
Neither Agree or Disagree	4%	3%	3%	3%	
Disagree.....	5%	2%	3%	3%	
Strongly Disagree.....	2%	2%	2%	2%	
Don't Know	5%	3%	2%	2%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Information and Promotion Services

The provision of timely and accurate information, to meet client needs in developing the Wheatbelt region through the identification and promotion of the comparative advantages of the region, the diversification of industry and business, and the provision of a central point for information and assistance.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 1,060	\$'000 1,095	\$'000 2,894	\$'000 4,126	1
Less Income.....	369	249	227	11	
Net Cost of Service ^(a)	691	846	2,667	4,115	
Employees (Full Time Equivalents)	7	7	7	7	
Efficiency Indicators					
Average Cost per Hour of Regional Development Service	\$105	\$100	\$101	\$98	
Average Cost per Program of Grants Conveyed	\$17,704	\$33,257	\$32,500	\$51,000	2

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Variation due to introduction of the Regional Grants Scheme as part of Royalties for Regions Initiative.
2. As a result of the Regional Grants Scheme funding, it is anticipated that the average cost per program of grant conveyed will increase significantly.

2: Facilitation Services

The provision of assistance, support and encouragement to clients, based around identified regional opportunities. Central to this service are activities that relate to the facilitation of the upgrading of infrastructure, the provision of encouragement and support to the development of new industries and the facilitation of the intensification, expansion and diversification of existing industries.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 1,148	\$'000 1,210	\$'000 3,976	\$'000 5,008	1
Less Income	400	276	313	14	
Net Cost of Service ^(a)	748	934	3,663	4,994	
Employees (Full Time Equivalents)	6	6	7	7	
Efficiency Indicators					
Average Cost per Hour of Regional Development Service	\$107	\$103	\$103	\$100	
Average Cost per Program of Grants Conveyed	\$18,949	\$36,743	\$31,500	\$50,000	2

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Variation due to introduction of the Regional Grants Scheme as part of Royalties for Regions Initiative.
2. As a result of the Regional Grants Scheme funding, it is anticipated that the average cost per program of grant conveyed will increase significantly.

ASSET INVESTMENT PROGRAM

The Commission will continue its rolling program of asset replacement and enhancement in 2009-10, to improve service delivery through the use of efficient technologies.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Replacement - 2008-09 Program	94	94	94	-	-	-	-
NEW WORKS							
Computer and Office Replacement							
2009-10 Program	36	-	-	36	-	-	-
2010-11 Program	14	-	-	-	14	-	-
2011-12 Program	30	-	-	-	-	30	-
2012-13 Program	69	-	-	-	-	-	69
Total Cost of Asset Investment Program	243	94	94	36	14	30	69
FUNDED BY							
Drawdowns from the Holding Account			94	36	14	30	69

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grants and Subsidies expenditure is estimated at \$7.2 million in 2009-10, representing an increase of \$2.3 million (45.6 per cent) from the 2008-09 Estimated Actual, as a result of the full-year allocation of funding for the Regional Grants Scheme as part of the Royalties for Regions Initiatives.

Income

Total Grants and Subsidies income is estimated to be nil in 2009-10, representing a decrease of \$515,000 (100 per cent) from the 2008-09 Estimated Actual, due to the replacement of the former Regional Development Scheme with the Regional Grants Scheme, to be funded by the Royalties for Regions Initiatives.

Balance Sheet

Total assets are expected to decrease by \$508,000 (37.9 per cent) from the 2008-09 Estimated Actual to 2009-10, due to the decrease in cash assets of \$506,000, as a result of the payment of prior year grants and subsidies during 2009-10.

Cashflow Statement

The 2009-10 closing cash balance of \$602,000 represents a decrease of \$506,000 from the 2008-09 Estimated Actual, as a result of the payment of the prior year grants and subsidies during 2009-10.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	1,295	1,123	1,438	1,428	1,531	1,483	1,484
Grants and subsidies ^(d)	500	600	4,944	7,200	9,985	9,750	9,750
Supplies and services	116	178	138	145	162	163	163
Accommodation	93	106	82	93	93	94	94
Depreciation and amortisation	33	41	38	39	29	33	41
Other expenses	171	257	230	229	233	238	242
TOTAL COST OF SERVICES.....	2,208	2,305	6,870	9,134	12,033	11,761	11,774
Income							
Grants and subsidies	678	500	515	-	-	-	-
Other revenue	91	25	25	25	25	25	25
Total Income.....	769	525	540	25	25	25	25
NET COST OF SERVICES.....	1,439	1,780	6,330	9,109	12,008	11,736	11,749
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,702	1,535	1,563	1,606	1,658	1,702	1,751
Resources received free of charge	10	9	10	11	11	12	12
Royalties for Regions fund ^(e)	-	-	4,440	7,000	10,000	10,000	10,000
TOTAL INCOME FROM STATE GOVERNMENT.....	1,712	1,544	6,013	8,617	11,669	11,714	11,763
SURPLUS/(DEFICIENCY) FOR THE PERIOD	273	(236)	(317)	(492)	(339)	(22)	14
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	273	(236)	(317)	(492)	(339)	(22)	14

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 13, 14 and 14 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Regional Infrastructure and Headworks fund - \$0 (2007-08), \$0 (2008-09), \$4.4 million (2008-09), \$7 million (2009-10), \$10 million (2010-11), \$10 million (2011-12), \$10 million (2012-13).

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Regional Development Scheme.....	500	600	615	375	235	-	-
Royalties for Regions Fund – Regional Grants Scheme	-	-	4,329	6,825	9,750	9,750	9,750
TOTAL.....	500	600	4,944	7,200	9,985	9,750	9,750

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	138	85	244	113	108	136	192
Restricted cash	1,242	525	864	489	204	186	186
Holding account receivables	94	33	36	14	30	69	24
Receivables	22	-	1	1	1	1	1
Other	8	-	-	-	-	-	-
Total current assets	1,504	643	1,145	617	343	392	403
NON-CURRENT ASSETS							
Holding account receivables	78	93	80	105	104	68	85
Property, plant and equipment	30	48	24	31	34	47	103
Intangibles	28	19	22	17	11	6	-
Other	-	48	68	61	56	52	47
Total non-current assets	136	208	194	214	205	173	235
TOTAL ASSETS.....	1,640	851	1,339	831	548	565	638
CURRENT LIABILITIES							
Employee provisions	127	110	162	160	169	174	182
Payables ^(a)	8	-	8	8	8	8	8
Other	146	70	146	142	151	162	173
Total current liabilities	281	180	316	310	328	344	363
NON-CURRENT LIABILITIES							
Employee provisions	88	120	69	58	97	120	160
Other	-	-	-	1	-	-	-
Total non-current liabilities	88	120	69	59	97	120	160
TOTAL LIABILITIES.....	369	300	385	369	425	464	523
EQUITY							
Contributed equity	75	75	75	75	75	75	75
Accumulated surplus/(deficit)	1,196	476	879	387	48	26	40
Total equity.....	1,271	551	954	462	123	101	115
TOTAL LIABILITIES AND EQUITY.....	1,640	851	1,339	831	548	565	638

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,646	1,513	1,525	1,567	1,629	1,669	1,710
Holding account drawdowns	24	94	94	36	14	30	69
Royalties for Regions fund ^(c)	-	-	4,440	7,000	10,000	10,000	10,000
Net cash provided by State Government.....	1,670	1,607	6,059	8,603	11,643	11,699	11,779
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,247)	(1,119)	(1,423)	(1,441)	(1,484)	(1,453)	(1,409)
Grants and subsidies	(447)	(600)	(4,944)	(7,200)	(9,985)	(9,750)	(9,750)
Supplies and services	(109)	(178)	(138)	(145)	(162)	(163)	(163)
Accommodation	(86)	(107)	(64)	(94)	(96)	(97)	(94)
Other payments	(288)	(305)	(295)	(283)	(282)	(286)	(328)
Receipts							
Grants and subsidies	692	500	515	-	-	-	-
GST receipts.....	125	65	73	65	65	65	65
Other receipts	100	25	39	25	25	25	25
Net cash from operating activities.....	(1,260)	(1,719)	(6,237)	(9,073)	(11,919)	(11,659)	(11,654)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(11)	(94)	(94)	(36)	(14)	(30)	(69)
Net cash from investing activities.....	(11)	(94)	(94)	(36)	(14)	(30)	(69)
NET INCREASE/(DECREASE) IN CASH HELD	399	(206)	(272)	(506)	(290)	10	56
Cash assets at the beginning of the reporting period	981	816	1,380	1,108	602	312	322
Cash assets at the end of the reporting period.....	1,380	610	1,108	602	312	322	378

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(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) Regional Infrastructure and Headworks fund - \$0 (2007-08), \$0 (2008-09), \$4.4 million (2008-09), \$7 million (2009-10), \$10 million (2010-11), \$10 million (2011-12), \$10 million (2012-13).

GREAT SOUTHERN DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 20

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 25 Net amount appropriated to deliver services	1,574	1,500	1,529	1,594	1,647	1,694	1,742
Total appropriations provided to deliver services	1,574	1,500	1,529	1,594	1,647	1,694	1,742
CAPITAL							
Item 123 Capital Appropriation.....	2,565	23,609	19,384	42,250	4,555	-	-
TOTAL APPROPRIATIONS	4,139	25,109	20,913	43,844	6,202	1,694	1,742
EXPENSES							
Total Cost of Services.....	1,755	2,418	6,895	8,964	12,017	11,997	12,099
Net Cost of Services ^(a)	1,375	(822)	4,755	8,564	11,617	11,597	11,699
CASH ASSETS ^(b)	2,016	1,478	1,756	1,801	1,846	1,958	2,003

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings.....	(3)	(5)	(5)	(5)	(5)
Royalties for Regions Initiatives					
Regional Grants Scheme.....	4,440	7,000	10,000	10,000	10,000

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	The sustainable development of our region's natural and built environment for the wellbeing of all.	1. Regional Development

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Regional Development	1,755	2,418	6,895	8,964	12,017	11,997	12,099
Total Cost of Services	1,755	2,418	6,895	8,964	12,017	11,997	12,099

Significant Issues Impacting the Agency

- Infrastructure provision in the areas of power, water and transport remains a key factor in attracting investment for new and expanding industries. The Commission will continue to coordinate with stakeholders and infrastructure providers to address capacity and reliability issues, through the Regional Infrastructure Group, the South East Shires' Power Working Group and the Timber Industry Roads Evaluation Strategy.
- A contraction in paper demand is likely to lead to a reduction in woodchip exports in the short- to medium-term. The Commission is focused on supporting activities, which add value to the region's 150,000 hectare plantation timber estate, such as continuing to attract investment into the Mirambeena Timber Processing Precinct and providing support for emerging industries, such as the production of export wood pellets from bluegum plantation residues.
- The tourism sector is facing uncertainty in light of the current economic climate which is impacting upon international and domestic tourism markets. Initiatives to build the capacity of the region's tourism products include:
 - identification of the region's key maritime heritage assets and the development of a strategy to establish tourism product based on these assets;
 - further development and marketing support for the region's iconic attractions; including Whale World, the Tree Top Walk and the Great Southern program of the Perth International Arts Festival; and
 - provision of resources to support the restoration of key historic buildings, such as those on Breaksea Island.

- Skills shortages in the region's key labour markets continues to be a medium-term impediment to growth. As a regional certifying body for a range of skilled migration visas, the Commission will continue to work with regional employers to assist them in the sponsorship of overseas employees.
- The agricultural sector, as the main driver of the region's economic activity, is generally buoyant with strong grain and sheep meat prices. The moderation of some input costs and an environment of lower interest rates is assisting the sector. The Commission will continue to support the region's agricultural sector by:
 - directly assisting the Western Australian Meat Marketing Cooperative, a major State export abattoir, in a water recycling initiative that will make the enterprise more sustainable in the long-term;
 - promoting to producers the option of exporting directly into growing markets through the agency's Tradestart office; and
 - continuing support for the University of Western Australia's Centre for Excellence in Natural Resource Management (NRM), through funding and partnerships. This will improve the region's NRM research capacity by providing advice to public and private sector land and water managers.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: The sustainable development of our region's natural and built environment for the well-being of all:					
Favourable responses from a minimum of 75% of clients from the Client Survey.....	84%	81%	81%	81%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Regional Development

This output incorporates project management work, the facilitation and support of new and existing enterprises and businesses, promotional and information services, and the development of strategic partnerships with government, business and community groups to ensure the development of the Great Southern Region.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 1,755	\$'000 2,418	\$'000 6,895	\$'000 8,964	1
Less Income.....	380	3,240	2,140	400	
Net Cost of Service ^(a)	1,375	(822)	4,755	8,564	
Employees (Full Time Equivalents)	14	15	15	15	
Efficiency Indicators					
Average Cost per Project	\$40,729	\$51,666	\$50,024	\$49,475	
Number of Projects Completed or Progressed During the Year	40	42	42	40	
Cost per Service Hour.....	\$79.85	\$79.20	\$76.22	\$71.97	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Variation due to introduction of the Regional Grants Scheme as part of Royalties for Regions Initiative.

ASSET INVESTMENT PROGRAM

In 2008-09 additional funding of \$22.5 million was approved for the Albany Entertainment Centre project, bringing the total project cost to \$70 million. The project is expected to be completed in 2010-11.

The Commission will undertake capital expenditure in 2009-10 of \$37,000 for replacement of computers and other office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Albany Entertainment and Convention Centre	70,000	23,281	20,780	42,250	4,469	-	-
COMPLETED WORKS							
Computer and Office Equipment Replacement 2008-09 Program	60	60	60	-	-	-	-
NEW WORKS							
Computer and Office Equipment Replacement 2009-10 Program	37	-	-	37	-	-	-
2010-11 Program	86	-	-	-	86	-	-
Total Cost of Asset Investment Program	70,183	23,341	20,840	42,287	4,555	-	-
FUNDED BY							
Capital Appropriation			19,384	42,250	4,555	-	-
Internal Funds and Balances			256	37	-	-	-
Other			1,200	-	-	-	-

FINANCIAL STATEMENTS

Income Statement

Expenses

Grants and Subsidies expenditure is expected to be \$7.0 million in 2009-10, representing an increase of \$2.2 million (45.7 per cent) from the 2008-09 Estimated Actual as a result of the full-year allocation of funding for the Regional Grants Scheme as part of the Royalties for Regions Initiatives.

Income

Grants and Subsidies income is estimated to be \$280,000 in 2009-10, representing a decrease of \$1.7 million (86.1 per cent) from the 2008-09 Estimated Actual, primarily due to one-off Commonwealth and Local Government grants relating to the Albany Entertainment Centre project received in 2008-09.

Balance Sheet

Total Non-Current Assets is estimated to be \$65.8 million in 2009-10, representing an increase of \$42.3 million from the 2008-09 Estimated Actual, primarily due to the progress in the construction of the Albany Entertainment Centre project.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	1,156	1,402	1,480	1,485	1,564	1,563	1,618
Grants and subsidies ^(d)	129	250	4,794	6,985	9,910	9,910	9,910
Supplies and services	246	514	367	242	265	265	265
Accommodation	105	121	109	116	121	121	121
Depreciation and amortisation	32	30	30	-	-	-	-
Other expenses	90	103	115	136	157	138	185
TOTAL COST OF SERVICES.....	1,758	2,420	6,895	8,964	12,017	11,997	12,099
Income							
Grants and subsidies	321	3,120	2,020	280	280	280	280
Other revenue	59	120	120	120	120	120	120
Total Income.....	380	3,240	2,140	400	400	400	400
NET COST OF SERVICES.....	1,378	(820)	4,755	8,564	11,617	11,597	11,699
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,574	1,500	1,529	1,594	1,647	1,694	1,742
Liabilities assumed by the Treasurer ^(e)	3	2	-	-	-	-	-
Royalties for Regions fund ^(f)	-	-	4,440	7,000	10,000	10,000	10,000
TOTAL INCOME FROM STATE GOVERNMENT.....	1,577	1,502	5,969	8,594	11,647	11,694	11,742
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	199	2,322	1,214	30	30	97	43
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	199	2,322	1,214	30	30	97	43

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 14, 15 and 15 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

(f) Regional Infrastructure and Headworks fund - \$0 (2007-08), \$0 (2008-09), \$4.44 million (2008-09), \$7 million (2009-10), \$10 million (2010-11), \$10 million (2011-12), \$10 million (2012-13).

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Community Resource Centres	-	12	5	-	-	-	-
Regional Development Scheme.....	28	100	179	-	-	-	-
Royalties for Regions fund - Regional Grants Scheme	-	-	4,329	6,825	9,750	9,750	9,750
Other.....	101	138	281	160	160	160	160
TOTAL.....	129	250	4,794	6,985	9,910	9,910	9,910

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	478	305	474	519	564	609	654
Restricted cash	1,538	1,173	1,282	1,282	1,282	1,349	1,349
Holding account receivables	-	27	-	-	-	-	30
Receivables	17	71	37	37	37	37	37
Other	3	2	3	3	3	3	3
Total current assets	2,036	1,578	1,796	1,841	1,886	1,998	2,073
NON-CURRENT ASSETS							
Holding account receivables	172	188	215	228	241	254	237
Property, plant and equipment	2,556	29,925	23,366	65,613	70,138	70,108	70,048
Total non-current assets	2,728	30,113	23,581	65,841	70,379	70,362	70,285
TOTAL ASSETS	4,764	31,691	25,377	67,682	72,265	72,360	72,358
CURRENT LIABILITIES							
Employee provisions	188	223	196	211	226	241	256
Payables ^(a)	27	36	27	27	27	27	27
Other	929	818	931	941	954	967	937
Total current liabilities	1,144	1,077	1,154	1,179	1,207	1,235	1,220
NON-CURRENT LIABILITIES							
Employee provisions	147	167	152	152	152	152	152
Total non-current liabilities	147	167	152	152	152	152	152
TOTAL LIABILITIES	1,291	1,244	1,306	1,331	1,359	1,387	1,372
EQUITY							
Contributed equity	3,817	28,246	23,201	65,451	70,006	70,006	70,006
Accumulated surplus/(deficit)	(344)	2,201	870	900	900	967	980
Total equity	3,473	30,447	24,071	66,351	70,906	70,973	70,986
TOTAL LIABILITIES AND EQUITY	4,764	31,691	25,377	67,682	72,265	72,360	72,358

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,531	1,457	1,486	1,581	1,634	1,681	1,729
Capital appropriation	2,565	23,609	19,384	42,250	4,555	-	-
Holding account drawdowns	45	-	-	-	-	-	-
Royalties for Regions fund ^(c)	-	-	4,440	7,000	10,000	10,000	10,000
Net cash provided by State Government.....	4,141	25,066	25,310	50,831	16,189	11,681	11,729
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,179)	(1,385)	(1,465)	(1,433)	(1,549)	(1,548)	(1,603)
Grants and subsidies	(17)	(465)	(4,794)	(6,985)	(9,910)	(9,910)	(9,910)
Supplies and services	(250)	(291)	(359)	(199)	(222)	(222)	(235)
Accommodation.....	(105)	(26)	(109)	(116)	(121)	(121)	(121)
Other payments	(110)	(254)	(171)	(214)	(235)	(216)	(263)
Receipts							
Grants and subsidies	328	3,120	2,020	280	280	280	280
GST receipts.....	21	48	48	48	48	48	48
Other receipts	59	100	100	120	120	120	120
Net cash from operating activities.....	(1,253)	847	(4,730)	(8,499)	(11,589)	(11,569)	(11,684)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(2,342)	(25,909)	(20,840)	(42,287)	(4,555)	-	-
Net cash from investing activities.....	(2,342)	(25,909)	(20,840)	(42,287)	(4,555)	-	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	546	4	(260)	45	45	112	45
Cash assets at the beginning of the reporting period	1,470	1,474	2,016	1,756	1,801	1,846	1,958
Cash assets at the end of the reporting period.....	2,016	1,478	1,756	1,801	1,846	1,958	2,003

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(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) Regional Infrastructure and Headworks fund - \$0 (2007-08), \$0 (2008-09), \$4.44 million (2008-09), \$7 million (2009-10), \$10 million (2010-11), \$10 million (2011-12), \$10 million (2012-13).

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement .	1,758	2,420	6,895	8,964	12,017	11,997	12,099
<i>Adjustment for Notional Superannuation.....</i>	(3)	(2)	-	-	-	-	-
Adjusted Total Cost of Services	1,755	2,418	6,895	8,964	12,017	11,997	12,099

GOLDFIELDS-ESPERANCE DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 21

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 26 Net amount appropriated to deliver services	2,131	1,530	1,557	2,082	1,633	1,678	1,726
Total appropriations provided to deliver services	2,131	1,530	1,557	2,082	1,633	1,678	1,726
CAPITAL							
Capital Appropriation.....	9	-	-	-	-	-	-
TOTAL APPROPRIATIONS	2,140	1,530	1,557	2,082	1,633	1,678	1,726
EXPENSES							
Total Cost of Services.....	2,510	2,246	6,720	9,291	11,855	11,900	11,832
Net Cost of Services ^(a)	1,885	1,524	6,078	9,260	11,798	11,843	11,726
CASH ASSETS ^(b)	1,365	1,063	1,197	981	816	651	651

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Menzies Town Centre Upgrade.....	-	500	-	-	-
Media and Marketing, Advertising and Consultants Savings.....	(1)	(2)	(2)	(2)	(2)
Royalties For Regions Initiatives					
Regional Grants Scheme.....	4,440	7,000	10,000	10,000	10,000

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment, which is conducive to the balanced economic and social development of the Goldfields-Esperance region.	1. Facilitation of the provision of appropriate infrastructure and industry services 2. Promotion of region and its investment opportunities

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Facilitation of the Provision of Appropriate Infrastructure and Industry Services	1,004	895	4,032	5,575	7,113	7,140	7,099
2. Promotion of Region and its Investment Opportunities	1,506	1,351	2,688	3,716	4,742	4,760	4,733
Total Cost of Services	2,510	2,246	6,720	9,291	11,855	11,900	11,832

Significant Issues Impacting the Agency

- Engaging with stakeholders to overcome the challenges faced in the region resulting from the downturn in the mining sector, including:
 - a resurgence in the gold sector is having a positive impact on local regional economies. The renewed interest is due to the rising gold price on the international market;
 - assisting small business within the region who have been impacted by declining capital expenditure across the nickel sector; and
 - an increased availability of workforce labour has assisted employers to fill previously vacant positions. The fly in fly out workforce has declined and employees are more inclined to reside in the region.
- Funding provided under the Royalties for Regions Initiatives (Regional Grants Scheme) will enable the Commission to continue to progress its planning for a sustainable future. Eighty one applications were received requesting \$14 million in Royalties for Regions funding from a total contestable pool of \$3.5 million. The projects total value was \$56 million. Community Services applicants represented 33 per cent and 67 per cent Infrastructure and Headworks related. The Commission anticipates strong ongoing interest in this scheme.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: An environment, which is conducive to the balanced economic and social development of the Goldfields-Esperance region:					
Average cost per chargeable hour	\$112	\$120	\$125	\$125	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Facilitation of the Provision of Appropriate Infrastructure and Industry Services**

To coordinate the identification of appropriate infrastructure, industries and enterprise services to the region so as to ensure that they are provided effectively and efficiently to meet the expanding needs of the region.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 1,004	\$'000 895	\$'000 4,032	\$'000 5,575	1
Less Income.....	250	327	257	12	
Net Cost of Service ^(a)	754	568	3,775	5,563	
Employees (Full Time Equivalents)	5	5	5	7	
Efficiency Indicators					
Average Cost per Chargeable Hour.....	\$112	\$120	\$120	\$125	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Variation due to the introduction of the Royalties for Regions Initiatives.

2: Promotion of Region and its Investment Opportunities

To promote the region's advantages and attractions by way of appropriate policies, strategies and plans, so as to encourage investment that will contribute to economic growth, employment and an increased population base in the region.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 1,506	\$'000 1,351	\$'000 2,688	\$'000 3,716	1
Less Income.....	375	395	385	19	
Net Cost of Service ^(a)	1,131	956	2,303	3,697	
Employees (Full Time Equivalents)	7	7	7	5	
Efficiency Indicators					
Average Cost per Chargeable Hour.....	\$112	\$125	\$120	\$115	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Variation due to the introduction of the Royalties for Regions Initiatives.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Computer Equipment Replacement/Upgrade – 2007-08 Program	45	45	33	-	-	-	-
Computer Network Additional Items	30	30	30	-	-	-	-
Office Equipment Replacement 2007-08 Program	10	10	10	-	-	-	-
2008-09 Program	10	10	10	-	-	-	-
Total Cost of Asset Investment Program	95	95	83	-	-	-	-
FUNDED BY							
Drawdowns from the Holding Account			10	-	-	-	-
Internal Funds and Balances			73	-	-	-	-

FINANCIAL STATEMENTS

Income Statement

Expenses

Grants and Subsidies expenditure is expected to be \$7.3 million in 2009-10, representing an increase of \$2.5 million (51.7 per cent) from the 2008-09 Estimated Actual, as a result of the full-year allocation of funding for the Regional Grants Scheme as part of the Royalties for Regions Initiatives.

Income

Total Grants and Subsidies income is estimated to be nil in 2009-10, representing a decrease of \$500,000 (100 per cent) from the 2008-09 Estimated Actual, due to the replacement of the former Regional Development Scheme with the Regional Grants Scheme, to be funded by the Royalties for Regions Initiatives.

Cashflow Statement

Cash Balances at the end of the 2009-10 are estimated to be \$981,000, representing a decrease of \$216,000 (18 per cent) from the 2008-09 Estimated Actual, as a result of the payment of the prior year grants and subsidies during 2009-10.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	1,010	1,183	1,242	1,344	1,345	1,390	1,408
Grants and subsidies ^(d)	1,035	500	4,829	7,325	9,750	9,750	9,750
Supplies and services	334	224	234	231	231	231	205
Accommodation	10	154	154	154	182	182	182
Depreciation and amortisation	35	38	38	18	19	19	-
Other expenses	86	150	223	219	328	328	287
TOTAL COST OF SERVICES.....	2,510	2,249	6,720	9,291	11,855	11,900	11,832
Income							
Sale of goods and services	119	113	113	24	50	50	80
Grants and subsidies	506	580	500	-	-	-	-
Other revenue	-	29	29	7	7	7	26
Total Income.....	625	722	642	31	57	57	106
NET COST OF SERVICES.....	1,885	1,527	6,078	9,260	11,798	11,843	11,726
INCOME FROM STATE GOVERNMENT							
Service appropriations	2,131	1,530	1,557	2,082	1,633	1,678	1,726
Liabilities assumed by the Treasurer ^(e)	-	3	-	-	-	-	-
Royalties for Regions fund ^(f)	-	-	4,440	7,000	10,000	10,000	10,000
TOTAL INCOME FROM STATE GOVERNMENT.....	2,131	1,533	5,997	9,082	11,633	11,678	11,726
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	246	6	(81)	(178)	(165)	(165)	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	246	6	(81)	(178)	(165)	(165)	-

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(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 12, 12 and 12 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

(f) Regional Infrastructure and Headworks Fund - \$0 (2007-08), \$0 (2008-09), \$4.4 million (2008-09), \$7 million (2009-10), \$10 million (2010-11), \$10 million (2011-12), \$10 million (2012-13).

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Goldfields Esperance Regional Development Scheme	535	500	500	-	-	-	-
Esperance Promotion Campaign	500	-	-	-	-	-	-
Menzies Town Centre Upgrade	-	-	-	500	-	-	-
Royalties for Regions fund – Regional Grants Scheme	-	-	4,329	6,825	9,750	9,750	9,750
TOTAL.....	1,035	500	4,829	7,325	9,750	9,750	9,750

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	898	572	810	594	429	264	264
Restricted cash	467	491	387	387	387	387	387
Holding account receivables	10	-	-	-	-	-	-
Receivables	63	36	56	56	56	56	56
Other.....	2	1	2	2	2	2	2
Total current assets	1,440	1,100	1,255	1,039	874	709	709
NON-CURRENT ASSETS							
Holding account receivables	32	92	92	110	129	148	148
Property, plant and equipment	55	76	109	141	122	103	103
Intangibles	-	17	12	-	-	-	-
Other.....	-	(8)	-	-	-	-	-
Total non-current assets	87	177	213	251	251	251	251
TOTAL ASSETS.....	1,527	1,277	1,468	1,290	1,125	960	960
CURRENT LIABILITIES							
Employee provisions.....	89	103	107	107	107	107	107
Payables	62	20	62	62	62	62	62
Other.....	48	50	48	48	48	48	48
Total current liabilities.....	199	173	217	217	217	217	217
NON-CURRENT LIABILITIES							
Employee provisions.....	33	34	37	37	37	37	37
Total non-current liabilities	33	34	37	37	37	37	37
TOTAL LIABILITIES.....	232	207	254	254	254	254	254
EQUITY							
Contributed equity	54	54	54	54	54	54	54
Accumulated surplus/(deficit)	1,241	1,016	1,160	982	817	652	652
Total equity.....	1,295	1,070	1,214	1,036	871	706	706
TOTAL LIABILITIES AND EQUITY	1,527	1,277	1,468	1,290	1,125	960	960

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CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	2,092	1,470	1,497	2,064	1,614	1,659	1,726
Capital appropriation	9	-	-	-	-	-	-
Holding account drawdowns	68	10	10	-	-	-	-
Royalties for Regions fund ^(c)	-	-	4,440	7,000	10,000	10,000	10,000
Net cash provided by State Government.....	2,169	1,480	5,947	9,064	11,614	11,659	11,726
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,010)	(1,182)	(1,244)	(1,346)	(1,337)	(1,359)	(1,422)
Grants and subsidies	(1,074)	(500)	(4,829)	(7,325)	(9,750)	(9,750)	(9,750)
Supplies and services	(129)	(212)	(222)	(225)	(188)	(211)	(194)
Accommodation.....	(187)	(153)	(153)	(153)	(182)	(182)	(182)
Other payments	(232)	(256)	(329)	(349)	(442)	(442)	(359)
Receipts							
Grants and subsidies	506	580	500	-	-	-	-
Sale of goods and services	46	33	33	-	-	-	80
GST receipts.....	13	111	111	111	113	113	75
Other receipts	162	101	101	7	7	7	26
Net cash from operating activities.....	(1,905)	(1,478)	(6,032)	(9,280)	(11,779)	(11,824)	(11,726)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(12)	(10)	(83)	-	-	-	-
Net cash from investing activities.....	(12)	(10)	(83)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	252	(8)	(168)	(216)	(165)	(165)	-
Cash assets at the beginning of the reporting period	1,113	1,071	1,365	1,197	981	816	651
Cash assets at the end of the reporting period.....	1,365	1,063	1,197	981	816	651	651

(a) Full audited financial statements are published in the agency's Annual Report.

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(c) Regional Infrastructure and Headworks Fund - \$0 (2007-08), \$0 (2008-09), \$4.4 million (2008-09), \$7 million (2009-10), \$10 million (2010-11), \$10 million (2011-12), \$10 million (2012-13).

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement	2,510	2,249	6,720	9,291	11,855	11,900	11,832
Adjustment for Notional Superannuation	-	(3)	-	-	-	-	-
Adjusted Total Cost of Services	2,510	2,246	6,720	9,291	11,855	11,900	11,832

KIMBERLEY DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 22

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 27 Net amount appropriated to deliver services	4,341	4,117	4,590	3,960	1,644	1,687	1,735
Total appropriations provided to deliver services	4,341	4,117	4,590	3,960	1,644	1,687	1,735
TOTAL APPROPRIATIONS	4,341	4,117	4,590	3,960	1,644	1,687	1,735
EXPENSES							
Total Cost of Services.....	2,329	4,823	9,742	11,268	11,868	11,914	11,962
Net Cost of Services ^(a)	1,412	4,285	9,204	11,229	11,832	11,878	11,926
CASH ASSETS ^(b)	7,543	1,146	7,408	7,177	7,068	6,890	6,699

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings.....	(1)	(2)	(2)	(2)	(2)
Royalties for Regions Initiatives					
Regional Grants Scheme.....	4,440	7,000	10,000	10,000	10,000

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment conducive to the balanced economic and social development of the Kimberley region.	1. Policies, Strategies, Plans and Regional Promotion 2. Industry and Infrastructure Identification, Co-ordination and Development

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Policies, Strategies, Plans and Regional Promotion	978	2,026	4,092	4,733	4,985	5,004	5,024
2. Industry and Infrastructure Identification, Co-ordination and Development	1,351	2,797	5,650	6,535	6,883	6,910	6,938
Total Cost of Services	2,329	4,823	9,742	11,268	11,868	11,914	11,962

Significant Issues Impacting the Agency

- The Kimberley region will require ongoing, high-level comprehensive planning and community stakeholder engagement to ensure social and economic growth is effectively linked to significant industry developments that maximise returns to the region and its people.
- Government funding supports initiatives that will have considerable impact upon the social and economic development of the Kimberley region through infrastructure projects and regional services expansion by maximising Royalties for Regions funding opportunities. In this regard, the Commission will receive \$41.4 million in grants funding through the Regional Grants Scheme.
- Implementation of Native Title agreements will provide opportunities for Indigenous people and broader communities to build social and economic capacity.
- Population growth and regional demographics provides a challenge to local and Indigenous employment and training strategies, social support structures and labour market participation. These challenges will be addressed through creating and stimulating regional employment outcomes from major developments.
- Equitable access to services with metropolitan and regional Western Australia remains a challenge for service providers and private sector interests. These are being addressed through the promotion of regional decision-making of State Government funding programs.

- Promoting and advocating flexible and innovative strategic approaches to housing availability and affordability provides the best opportunity to favourably impact upon regional growth.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: An environment conducive to the balanced economic and social development of the Kimberley region:					
Delivers effective activities in assisting economic and social development	97%	90%	90%	90%	
Makes a positive contribution to economic and social development in the Kimberley.....	97%	90%	90%	90%	
Provides a reliable source of information and advice	98%	90%	90%	90%	
Is an accessible source of information and advice	98%	90%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Policies, Strategies, Plans and Regional Promotion

The commission will provide effective regional development policies and strategies together with accurate and accessible information on the region to facilitate and support the economic and social development of the region.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 978	\$'000 2,026	\$'000 4,092	\$'000 4,733	
Less Income.....	385	226	226	16	
Net Cost of Service ^(a)	593	1,800	3,866	4,717	
Employees (Full Time Equivalents)	5	5	5	6	
Efficiency Indicators					
Average Cost per Project Hour.....	\$191	\$368	\$743	\$868	1

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Significant variation is due to the introduction of the Regional Grants Scheme as part of the Royalties for Regions Initiative.

2: Industry and Infrastructure Identification, Co-ordination and Development

The commission will identify, coordinate and promote through its major strategies the establishment, improvement and diversification of the region's infrastructure, industries and enterprises.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 1,351	\$'000 2,797	\$'000 5,650	\$'000 6,535	
Less Income	532	312	312	23	
Net Cost of Service ^(a)	819	2,485	5,338	6,512	
Employees (Full Time Equivalents)	6	7	7	7	
Efficiency Indicators					
Average Cost per Project Hour	\$189	\$366	\$738	\$842	1

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Significant variation is due to the introduction of the Regional Grants Scheme as part of the Royalties for Regions Initiative.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	Estimated Expenditure 2008-09 \$'000	Estimated Expenditure 2009-10 \$'000	Forward Estimate 2010-11 \$'000	Forward Estimate 2011-12 \$'000	Forward Estimate 2012-13 \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement - 2008-09 Program	20	20	20	-	-	-	-
NEW WORKS							
Computer and Office Equipment Replacement 2009-10 Program	20	-	-	20	-	-	-
2010-11 Program	20	-	-	-	20	-	-
2011-12 Program	31	-	-	-	-	31	-
2012-13 Program	31	-	-	-	-	-	31
Total Cost of Asset Investment Program	122	20	20	20	20	31	31
FUNDED BY							
Drawdowns from the Holding Account			20	20	20	31	31

FINANCIAL STATEMENTS

The Commission's financial statements reflect the discontinuation of grants associated with the Regional Development Scheme and the implementation of the Royalties for Regions initiative.

Total income is estimated to be \$39,000 for 2009-10. This represents a fall of \$499,000 (92.8 per cent) compared to the 2008-09 Estimated Actual, as a result of the discontinuation of the Regional Development Scheme grants.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	1,378	1,326	1,466	1,652	1,470	1,494	1,530
Grants and subsidies ^(d)	458	2,809	7,588	8,954	9,750	9,750	9,750
Supplies and services	178	340	339	332	298	321	322
Accommodation	154	141	141	155	158	159	165
Depreciation and amortisation	36	50	50	50	50	50	50
Other expenses	125	157	158	125	142	140	145
TOTAL COST OF SERVICES.....	2,329	4,823	9,742	11,268	11,868	11,914	11,962
Income							
Sale of goods and services	30	4	4	4	4	4	4
Grants and subsidies	500	500	500	-	-	-	-
Other revenue	387	34	34	35	32	32	32
Total Income.....	917	538	538	39	36	36	36
NET COST OF SERVICES.....	1,412	4,285	9,204	11,229	11,832	11,878	11,926
INCOME FROM STATE GOVERNMENT							
Service appropriations	4,341	4,117	4,590	3,960	1,644	1,687	1,735
Royalties for regions fund ^(e)	-	-	4,440	7,000	10,000	10,000	10,000
TOTAL INCOME FROM STATE GOVERNMENT.....	4,341	4,117	9,030	10,960	11,644	11,687	11,735
SURPLUS/(DEFICIENCY) FOR THE PERIOD	2,929	(168)	(174)	(269)	(188)	(191)	(191)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 11, 12 and 13 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Regional Infrastructure and Headworks Fund - \$0 (2007-08), \$0 (2008-09), \$4.44 million (2008-09), \$7 million (2009-10), \$10 million (2010-11), \$10 million (2011-12), \$10 million (2012-13)

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Kimberley Regional Development Scheme	458	500	500	-	-	-	-
Ord Enhancement Scheme.....	-	2,309	2,309	2,129	-	-	-
Royalties for Regions	-	-	4,329	6,825	9,750	9,750	9,750
Weaber Plains Flood Mitigation.....	-	-	450	-	-	-	-
TOTAL.....	458	2,809	7,588	8,954	9,750	9,750	9,750

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	493	454	535	539	406	412	221
Restricted cash	7,050	692	6,873	6,638	6,662	6,478	6,478
Holding account receivables	20	20	20	20	31	31	31
Receivables	5	21	18	16	25	37	37
Other	112	2	112	112	112	112	112
Total current assets	7,680	1,189	7,558	7,325	7,236	7,070	6,879
NON-CURRENT ASSETS							
Holding account receivables	75	105	105	135	154	173	192
Property, plant and equipment	47	35	45	43	41	22	3
Intangibles	-	1	-	-	-	-	-
Other	88	64	60	32	4	4	4
Total non-current assets	210	205	210	210	199	199	199
TOTAL ASSETS	7,890	1,394	7,768	7,535	7,435	7,269	7,078
CURRENT LIABILITIES							
Employee provisions	256	216	256	256	256	259	259
Payables ^(a)	105	185	157	193	281	302	302
Other	9	12	9	9	9	9	9
Total current liabilities	370	413	422	458	546	570	570
NON-CURRENT LIABILITIES							
Employee provisions	82	66	82	82	82	83	83
Total non-current liabilities	82	66	82	82	82	83	83
TOTAL LIABILITIES	452	479	504	540	628	653	653
EQUITY							
Contributed equity	131	131	131	131	131	131	131
Accumulated surplus/(deficit)	7,307	784	7,133	6,864	6,676	6,485	6,294
Total equity	7,438	915	7,264	6,995	6,807	6,616	6,425
TOTAL LIABILITIES AND EQUITY	7,890	1,394	7,768	7,535	7,435	7,269	7,078

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	4,291	4,067	4,540	3,910	1,594	1,637	1,685
Holding account drawdowns	20	20	20	20	20	31	31
Royalties for regions fund ^(c)	-	-	4,440	7,000	10,000	10,000	10,000
Net cash provided by State Government.....	4,311	4,087	9,000	10,930	11,614	11,668	11,716
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,317)	(1,331)	(1,471)	(1,520)	(1,360)	(1,494)	(1,530)
Grants and subsidies	(423)	(2,809)	(7,588)	(8,954)	(9,750)	(9,750)	(9,750)
Supplies and services	(188)	(293)	(292)	(422)	(398)	(309)	(323)
Accommodation	(155)	(141)	(141)	(155)	(158)	(159)	(165)
Other payments	(601)	(581)	(627)	(458)	(216)	(241)	(246)
Receipts							
Grants and subsidies	517	500	500	-	-	-	-
GST receipts.....	148	421	466	329	120	102	102
Other receipts	308	38	38	39	59	36	36
Net cash from operating activities.....	(1,711)	(4,196)	(9,115)	(11,141)	(11,703)	(11,815)	(11,876)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(18)	(20)	(20)	(20)	(20)	(31)	(31)
Net cash from investing activities.....	(18)	(20)	(20)	(20)	(20)	(31)	(31)
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	2,582	(129)	(135)	(231)	(109)	(178)	(191)
Cash assets at the beginning of the reporting period	4,961	1,275	7,543	7,408	7,177	7,068	6,890
Cash assets at the end of the reporting period.....	7,543	1,146	7,408	7,177	7,068	6,890	6,699

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) Regional Infrastructure and Headworks Fund - \$0 (2007-08), \$0 (2008-09), \$4.44 million (2008-09), \$7 million (2009-10), \$10 million (2010-11), \$10 million (2011-12), \$10 million (2012-13)

PILBARA DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 23

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 28 Net amount appropriated to deliver services	2,240	1,652	1,825	1,697	1,753	1,803	1,854
Total appropriations provided to deliver services	2,240	1,652	1,825	1,697	1,753	1,803	1,854
CAPITAL							
Item 124 Capital Appropriation.....	-	-	-	5	30	30	30
TOTAL APPROPRIATIONS	2,240	1,652	1,825	1,702	1,783	1,833	1,884
EXPENSES							
Total Cost of Services.....	11,612	3,753	11,160	9,890	11,873	12,053	12,154
Net Cost of Services ^(a)	3,077	1,638	10,545	9,770	11,753	11,803	11,854
CASH ASSETS ^(b)	5,487	2,916	1,207	104	104	104	104

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings.....	(6)	(11)	(12)	(12)	(12)
Royalties for Regions Initiatives					
Regional Grants Scheme.....	4,440	7,000	10,000	10,000	10,000

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Enhancement of the Pilbara Region's economic and social development.	1. Business and Industry Development 2. Infrastructure and Service Identification and Coordination 3. Regional Promotion and Information Services

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Business and Industry Development	2,509	811	2,412	2,137	2,566	2,605	2,626
2. Infrastructure and Service Identification and Coordination	6,510	2,104	6,256	5,545	6,656	6,757	6,814
3. Regional Promotion and Information Services	2,593	838	2,492	2,208	2,651	2,691	2,714
Total Cost of Services	11,612	3,753	11,160	9,890	11,873	12,053	12,154

Significant Issues Impacting the Agency

- Stronger focus on the regions in order to improve the overall quality of life in remote and regional areas, including:
 - strategic, effective and accountable distribution of funding from the Royalties for Regions fund, including the Regional Grants Scheme;
 - effective implementation of the Northern Towns Development Fund in collaboration with other relevant agencies and Local Government authorities; and
 - support and coordination of the processes for the provision of affordable housing in the region, particularly in Karratha, Port Hedland and Newman.
- Effective representation and advocacy for the region, including being identified as the first point of contact for the provision of strategic information by establishing and launching the Spotlight on the Pilbara and continuation of the Pilbara Dialogue.

- Development of initiatives and strategies for staff attraction and retention for state agencies across the Pilbara, including:
 - establishment of a cross-agency forum to share current practices and determine a range of effective strategies; and
 - establishment of practices to access and encourage graduate students in areas such as education, town planning, nursing and medicine to consider employment in the Pilbara region.
- A Regional Strategy for the Pilbara region is currently being developed by the Commission that incorporates:
 - increased consultation with key stakeholders including State Government agencies, resource companies, Local Government, community groups, small business and Indigenous communities;
 - an impact assessment of the global financial situation on the Pilbara region; and
 - infrastructure development that caters for future growth in the Pilbara region.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Enhancement of the Pilbara Region's economic and social development:					
Customers satisfied that the Pilbara Development Commission is effective in meeting its service objectives.....	69%	80%	80%	80%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Business and Industry Development

Encourage business and industry development through the identification and coordination of projects.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 2,509	\$'000 811	\$'000 2,412	\$'000 2,137	1
Less Income.....	161	40	12	2	
Net Cost of Service ^(a)	2,348	771	2,400	2,135	
Employees (Full Time Equivalents).....	4	4	4	4	
Efficiency Indicators					
Projects completed or strategic objectives met within agreed timeframes	86%	80%	80%	80%	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Variation due to the introduction of the Royalties for Regions Initiative.

2: Infrastructure and Service Identification and Coordination

Identify infrastructure needs and coordinate the removal of impediments to achieve delivery of service.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 6,510	\$'000 2,104	\$'000 6,256	\$'000 5,545	1
Less Income	6,356	1,575	458	90	
Net Cost of Service ^(a)	154	529	5,798	5,455	
Employees (Full Time Equivalents)	5	5	5	5	
Efficiency Indicators					
Projects completed or strategic objectives met within agreed timeframes	85%	80%	80%	80%	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

- Variation due to the introduction of the Royalties for Regions Initiative.

3: Regional Promotion and Information Services

Raise awareness of the advantages of both living in and visiting the Pilbara region through the provision and promotion of accurate and accessible information.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 2,593	\$'000 838	\$'000 2,492	\$'000 2,208	1
Less Income	2,018	500	145	28	
Net Cost of Service ^(a)	575	338	2,347	2,180	
Employees (Full Time Equivalents)	3	3	3	3	
Efficiency Indicators					
Projects completed or strategic objectives met within agreed timeframes	86%	80%	80%	80%	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

- Variation due to the introduction of the Royalties for Regions Initiative.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Office Equipment Replacement - 2008-09 Program	20	20	20	-	-	-	-
NEW WORKS							
Computer Hardware and Software Replacement							
2010-11 Program	30	-	-	-	30	-	-
2011-12 Program	30	-	-	-	-	30	-
2012-13 Program	30	-	-	-	-	-	30
Computer Network Replacement Program	5	-	-	5	-	-	-
Total Cost of Asset Investment Program	115	20	20	5	30	30	30
FUNDED BY							
Capital Appropriation			-	5	30	30	30
Drawdowns from the Holding Account			20	-	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

The total cost of services has decreased by \$1.3 million (or 11.3 per cent) from \$11.2 million in 2008-09 Estimated Actual to \$9.9 million in 2009-10, which is mainly due to a decrease in grants and subsidies expenditure in 2009-10 following the cessation of the Pilbara Fund Grant Program.

Balance Sheet

The Commission's total net asset position (total equity) is expected to decrease between the 2008-09 Estimated Actual and 2009-10 by \$1.1 million. The decrease is primarily attributable to decreased cash assets due to the payment of grants from the Pilbara Fund.

Cashflow Statement

The 2009-10 closing cash assets balance of \$104,000 represents a decrease of \$1.1 million in comparison to the 2008-09 Estimated Actual due to the payment of grants from the Pilbara Fund previously accrued.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	1,505	1,216	1,364	1,464	1,663	1,792	1,851
Grants and subsidies ^(d)	8,681	2,000	9,115	7,925	9,750	9,750	9,750
Supplies and services	949	179	329	244	200	232	185
Accommodation	178	180	180	143	113	113	215
Depreciation and amortisation	33	40	40	-	-	-	-
Other expenses	266	138	132	114	147	166	153
TOTAL COST OF SERVICES.....	11,612	3,753	11,160	9,890	11,873	12,053	12,154
Income							
Grants and subsidies	8,078	2,000	500	-	-	-	-
Other revenue	457	115	115	120	120	250	300
Total Income.....	8,535	2,115	615	120	120	250	300
NET COST OF SERVICES.....	3,077	1,638	10,545	9,770	11,753	11,803	11,854
INCOME FROM STATE GOVERNMENT							
Service appropriations	2,240	1,652	1,825	1,697	1,753	1,803	1,854
Royalties for Regions fund ^(e)	-	-	4,440	7,000	10,000	10,000	10,000
TOTAL INCOME FROM STATE GOVERNMENT.....	2,240	1,652	6,265	8,697	11,753	11,803	11,854
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	(837)	14	(4,280)	(1,073)	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(837)	14	(4,280)	(1,073)	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 12, 12 and 12 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Regional Infrastructure and Headworks fund - \$0 (2007-08), \$0 (2008-09), \$4.44 million (2008-09), \$7 million (2009-10), \$10 million (2010-11), \$10 million (2011-12), \$10 million (2012-13).

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Pilbara Fund	8,181	1,000	3,786	1,100	-	-	-
Regional Development Scheme.....	500	500	500	-	-	-	-
Roeibourne Enhancement Scheme	-	500	500	-	-	-	-
Royalties for Regions fund – Regional Grants Scheme	-	-	4,329	6,825	9,750	9,750	9,750
TOTAL.....	8,681	2,000	9,115	7,925	9,750	9,750	9,750

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1	144	7	4	4	4	4
Restricted cash	5,486	2,772	1,200	100	100	100	100
Holding account receivables	20	70	-	-	-	-	-
Receivables	365	94	365	365	365	365	365
Other	28	17	28	28	28	28	58
Total current assets	5,900	3,097	1,600	497	497	497	527
NON-CURRENT ASSETS							
Holding account receivables	39	9	79	79	79	79	79
Property, plant and equipment	42	41	22	57	87	117	127
Intangibles	5	21	5	5	5	5	5
Total non-current assets	86	71	106	141	171	201	211
TOTAL ASSETS	5,986	3,168	1,706	638	668	698	738
CURRENT LIABILITIES							
Employee provisions	65	83	65	65	65	65	65
Payables ^(a)	80	111	80	80	80	80	90
Other	4,287	4,368	4,287	4,287	4,287	4,287	4,287
Total current liabilities	4,432	4,562	4,432	4,432	4,432	4,432	4,442
NON-CURRENT LIABILITIES							
Employee provisions	148	45	148	148	148	148	148
Total non-current liabilities	148	45	148	148	148	148	148
TOTAL LIABILITIES	4,580	4,607	4,580	4,580	4,580	4,580	4,590
EQUITY							
Contributed equity	258	342	258	263	293	323	353
Accumulated surplus/(deficit)	1,148	(1,781)	(3,132)	(4,205)	(4,205)	(4,205)	(4,205)
Total equity	1,406	(1,439)	(2,874)	(3,942)	(3,912)	(3,882)	(3,852)
TOTAL LIABILITIES AND EQUITY	5,986	3,168	1,706	638	668	698	738

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	2,200	1,612	1,785	1,697	1,753	1,803	1,854
Capital appropriation	-	-	-	5	30	30	30
Holding account drawdowns	40	20	20	-	-	-	-
Royalties for Regions fund ^(c)	-	-	4,440	7,000	10,000	10,000	10,000
Net cash provided by State Government.....	2,240	1,632	6,245	8,702	11,783	11,833	11,884
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,376)	(1,014)	(1,364)	(1,504)	(1,663)	(1,786)	(1,838)
Grants and subsidies	(8,922)	(2,000)	(9,115)	(7,925)	(9,750)	(9,750)	(9,750)
Supplies and services	(531)	(179)	(329)	(204)	(160)	(192)	(125)
Accommodation	(174)	(341)	(139)	(143)	(113)	(155)	(215)
Other payments	(2,479)	(659)	(653)	(359)	(332)	(320)	(381)
Receipts							
Grants and subsidies	9,078	2,000	500	-	-	-	-
GST receipts.....	1,696	170	170	140	145	150	155
Other receipts	236	425	425	195	120	250	300
Net cash from operating activities.....	(2,472)	(1,598)	(10,505)	(9,800)	(11,753)	(11,803)	(11,854)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(6)	(20)	(20)	(5)	(30)	(30)	(30)
Net cash from investing activities.....	(6)	(20)	(20)	(5)	(30)	(30)	(30)
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(238)	14	(4,280)	(1,103)	-	-	-
Cash assets at the beginning of the reporting period	5,725	2,902	5,487	1,207	104	104	104
Cash assets at the end of the reporting period.....	5,487	2,916	1,207	104	104	104	104

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) Regional Infrastructure and Headworks fund - \$0 (2007-08), \$0 (2008-09), \$4.44 million (2008-09), \$7 million (2009-10), \$10 million (2010-11), \$10 million (2011-12), \$10 million (2012-13).

GASCOYNE DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 24

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 29 Net amount appropriated to deliver services	1,594	1,461	1,491	1,519	1,588	1,632	1,680
Total appropriations provided to deliver services	1,594	1,461	1,491	1,519	1,588	1,632	1,680
TOTAL APPROPRIATIONS	1,594	1,461	1,491	1,519	1,588	1,632	1,680
EXPENSES							
Total Cost of Services	2,657	2,313	6,852	9,206	12,040	11,995	11,959
Net Cost of Services ^(a)	1,751	1,596	6,035	9,019	11,853	11,808	11,772
CASH ASSETS ^(b)	1,697	1,683	1,647	1,192	944	785	707

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Royalties For Regions Initiatives					
Regional Grants Scheme	4,440	7,000	10,000	10,000	10,000

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment conducive to the balanced economic and social development of the Gascoyne region.	1. Regional Development

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Regional Development	2,657	2,313	6,852	9,206	12,040	11,995	11,959
Total Cost of Services	2,657	2,313	6,852	9,206	12,040	11,995	11,959

Significant Issues Impacting the Agency

- The Royalties for Regions Initiative represents major development for the Gascoyne region and in particular the Gascoyne Development Commission. The Scheme will allow significant upgrades to regional infrastructure and improvements to regional services.
- In 2008-09 the Gascoyne Regional Grants Scheme commenced with \$4.4 million made available through the contestable grant scheme. The Gascoyne Regional Grants Scheme initiative, managed by the Commission, has resulted in a greater role for the Commission in supporting and progressing major strategic projects for the region.
- New technologies and innovation in water management and diversification of crops has resulted in major agricultural expansion opportunities for Carnarvon. The Gascoyne Foodbowl Initiative, announced by the Government in December 2008, will stimulate and expand the region's food industry. The Commission has an important role in supporting a local consultative committee that reports to a Ministerial Reference Group.
- The opening of the Gascoyne Aboriginal Heritage and Cultural Centre will provide continued support for Indigenous economic and social development and strengthening of cultural heritage. The Indigenous people of the Gascoyne are now realising their aspirations with the opening of this meeting place to encourage and promote the cultural heritage of the region. In addition to the State Government funding for the employment of a Centre Manager, the Commission continues to support the Cultural Centre through its support of Indigenous business development and opportunities in tourism and regional promotion.

- To develop resilient and progressive communities in the Gascoyne region, the Commission is implementing a leadership strategy that incorporates outcomes for individuals, small business and industry. The Commission is actively supporting and initiating the local delivery of training and development programs such as the Australian Institute of Management's Diploma of Management, as well as other small business and industry training and development workshops. The Diploma of Management will be delivered in the region for the first time.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: An environment conducive to the balanced economic and social development of the Gascoyne region:					
The Commission is effective and makes a positive contribution to the economic and social development of the Gascoyne Region	94%	85%	85%	85%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Regional Development

Develop policies, plans and strategies to facilitate a coordinated approach to economic and social development in the Gascoyne by:

- Encouraging new business investment that is environmentally sustainable;
- Identifying needs and coordinate infrastructure development that will generate employment, investment and sustainable economic and social growth;
- Promoting the region as a place that offers investment opportunities, a quality lifestyle and pristine environment; and
- Supporting initiatives and projects through the Royalties for Regions Scheme.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 2,657	\$'000 2,313	\$'000 6,852	\$'000 9,206	1
Less Income	906	717	817	187	
Net Cost of Service ^(a)	1,751	1,596	3,006	10,019	
Employees (Full Time Equivalents)	12	12	12	14	
Efficiency Indicators					
Cost per Project Hour ^(b)	\$126	\$130	\$130	\$130	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

(b) Expenditure on grants is excluded from the calculation of the cost per project hour.

Explanation of Significant Movements

(Notes)

1. Significant variation due to the introduction of the Royalties for Regions Initiative.

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grants and Subsidies expenditure is expected to be \$7.2 million in 2009-10, representing an increase of \$2.3 million (48.6 per cent) from the 2008-09 Estimated Actual, as a result of the full-year allocation of funding for the Regional Grants Scheme as part of the Royalties for Regions Initiatives.

Income

Total Grants and Subsidies income is estimated to be \$122,000 in 2009-10, representing a decrease of \$630,000 (83.8 per cent) from the 2008-09 Estimated Actual, due to the replacement of the former Regional Development Scheme with the Regional Grants Scheme, to be funded by the Royalties for Regions Initiatives.

Balance Sheet

The Commission's total net asset position (total equity) is expected to decrease between the 2008-09 Estimated Actual and 2009-10 by \$500,000. The decrease is primarily attributable to decreased cash assets due to the payment of grants and subsidies.

Cashflow Statement

Cash Balances for the period ending 30 June 2010 are estimated at \$1.2 million, representing a decrease of \$455,000 (27.6 per cent) from the 2008-09 Estimated Actual, as a result of payment of prior year grants and subsidies during 2009-10.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	1,183	1,292	1,401	1,463	1,537	1,566	1,603
Grants and subsidies ^(d)	893	540	4,829	7,175	9,887	9,790	9,790
Supplies and services	229	212	263	203	247	265	265
Accommodation	153	118	137	141	144	148	126
Depreciation and amortisation	5	-	-	-	-	-	-
Other expenses	194	151	222	224	225	226	175
TOTAL COST OF SERVICES.....	2,657	2,313	6,852	9,206	12,040	11,995	11,959
Income							
Grants and subsidies	803	652	752	122	122	122	122
Other revenue	103	65	65	65	65	65	65
Total Income.....	906	717	817	187	187	187	187
NET COST OF SERVICES.....	1,751	1,596	6,035	9,019	11,853	11,808	11,772
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,594	1,461	1,491	1,519	1,588	1,632	1,680
Resources received free of charge	8	-	-	-	-	-	-
Royalties for regions fund ^(e)	-	-	4,440	7,000	10,000	10,000	10,000
TOTAL INCOME FROM STATE GOVERNMENT.....	1,602	1,461	5,931	8,519	11,588	11,632	11,680
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(149)	(135)	(104)	(500)	(265)	(176)	(92)

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(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 12, 12 and 14 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Regional Infrastructure and Headworks Fund - \$0 (2007-08), \$0 (2008-09), \$4.4 million (2008-09), \$7 million (2009-10), \$10 million (2010-11), \$10 million (2011-12), \$10 million (2012-13)

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Controlled Grants Provided Through The Regional Development Scheme:							
Grants to Community Groups.....	357	190	150	150	37	20	20
Grants to Government Agencies.....	313	250	250	200	100	20	20
Grants to Private Organisations.....	134	100	100	-	-	-	-
Royalties for Regions Fund – Regional Grants Scheme	-	-	4,329	6,825	9,750	9,750	9,750
Other.....	89	-	-	-	-	-	-
TOTAL.....	893	540	4,829	7,175	9,887	9,790	9,790

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	498	505	507	375	300	156	78
Restricted cash	1,199	1,178	1,140	817	644	629	629
Holding account receivables	40	28	-	-	-	-	-
Receivables	67	23	58	17	76	73	73
Total current assets	1,804	1,734	1,705	1,209	1,020	858	780
NON-CURRENT ASSETS							
Holding account receivables	26	6	34	34	34	34	34
Property, plant and equipment	13	6	11	9	9	9	9
Total non-current assets	39	12	45	43	43	43	43
TOTAL ASSETS.....	1,843	1,746	1,750	1,252	1,063	901	823
CURRENT LIABILITIES							
Employee provisions.....	167	122	165	157	157	157	157
Payables	49	14	53	48	124	138	152
Other.....	8	20	15	22	22	22	22
Total current liabilities.....	224	156	233	227	303	317	331
NON-CURRENT LIABILITIES							
Employee provisions.....	14	39	16	24	24	24	24
Total non-current liabilities	14	39	16	24	24	24	24
TOTAL LIABILITIES.....	238	195	249	251	327	341	355
EQUITY							
Contributed equity	90	90	90	90	90	90	90
Accumulated surplus/(deficit)	1,515	1,461	1,411	911	646	470	378
Total equity.....	1,605	1,551	1,501	1,001	736	560	468
TOTAL LIABILITIES AND EQUITY	1,843	1,746	1,750	1,252	1,063	901	823

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,584	1,453	1,483	1,519	1,588	1,632	1,680
Holding account drawdowns	40	40	40	-	-	-	-
Royalties for regions fund ^(c)	-	-	4,440	7,000	10,000	10,000	10,000
Net cash provided by State Government.....	1,624	1,493	5,963	8,519	11,588	11,632	11,680
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,158)	(1,301)	(1,410)	(1,481)	(1,555)	(1,584)	(1,621)
Grants and subsidies	(860)	(540)	(4,829)	(7,175)	(9,887)	(9,790)	(9,790)
Supplies and services	(209)	(205)	(256)	(181)	(253)	(271)	(271)
Accommodation.....	(153)	(120)	(137)	(141)	(144)	(148)	(128)
Other payments	(318)	(217)	(287)	(277)	(278)	(279)	(229)
Receipts							
Grants and subsidies	797	652	752	122	122	122	122
GST receipts.....	121	63	63	68	68	68	68
Other receipts	59	91	91	91	91	91	91
Net cash from operating activities.....	(1,721)	(1,577)	(6,013)	(8,947)	(11,836)	(11,791)	(11,758)
NET INCREASE/(DECREASE) IN CASH HELD	(97)	(84)	(50)	(455)	(248)	(159)	(78)
Cash assets at the beginning of the reporting period	1,794	1,767	1,697	1,647	1,192	944	785
Cash assets at the end of the reporting period.....	1,697	1,683	1,647	1,192	944	785	707

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) Regional Infrastructure and Headworks Fund - \$0 (2007-08), \$0 (2008-09), \$4.4 million (2008-09), \$7 million (2009-10), \$10 million (2010-11), \$10 million (2011-12), \$10 million (2012-13).

SOUTH WEST DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 25

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 30 Net amount appropriated to deliver services	8,975	6,485	16,079	16,540	4,049	4,219	4,450
Total appropriations provided to deliver services	8,975	6,485	16,079	16,540	4,049	4,219	4,450
CAPITAL							
Item 125 Capital Appropriation.....	905	935	935	4,066	-	-	-
TOTAL APPROPRIATIONS	9,880	7,420	17,014	20,606 ^(c)	4,049	4,219	4,450
EXPENSES							
Total Cost of Services.....	10,723	8,777	26,049	23,967	14,668	14,374	14,571
Net Cost of Services ^(a)	8,710	7,819	23,097	23,721	14,538	14,254	14,451
CASH ASSETS ^(b)	3,527	1,371	839	628	302	245	224

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.
- (c) Appropriations decrease from 2010-11 due to the cessation of funding in 2009-10 associated with the completion of the Busselton Jetty Refurbishment and Foreshore Revitalisation.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Busselton Jetty Refurbishment and Foreshore Revitalisation.....	11,500	12,500	-	-	-
Collie Town Centre Redevelopment	500	-	-	-	-
Balingup Main Street Redevelopment.....	250	-	-	-	-
Media and Marketing, Advertising and Consultants Savings.....	(22)	(44)	(44)	(44)	(44)
Royalties for Regions Initiatives					
Regional Grants Scheme.....	4,440	7,000	10,000	10,000	10,000

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment, which is conducive to the balanced economic development of the South West region.	1. Regional Development

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Regional Development	10,723	8,777	26,049	23,967	14,668	14,374	14,571
Total Cost of Services	10,723	8,777	26,049	23,967	14,668	14,374	14,571

Significant Issues Impacting the Agency

- Due to the funding received for the Royalties for Regions Initiatives (Regional Grants Scheme) the volume of grants distributed to the community is expected to increase during 2009-10. This will require provision of technical advice to community organisations applying for grants, particularly in relation to project management and expansion of the grant monitoring functions of the Commission.
- A new relationship with Community Resource Centres (formerly tele-centres) is being established within the South West region. This will greatly expand the opportunity for small communities to access Commission services and grants information.
- In response to the developing needs of seniors within the region and the increase in this demographic, the Commission is establishing a Quality of Life strategy. The objective is to maintain an involved and healthy lifestyle both within the community and through economic participation.
- Trade based on South West premium products will be a major objective of the Commission as a basis for further diversification and value building of the South West economy. Trade opportunities with China and India will play a significant role.
- The Commission will continue to facilitate land consolidation for the proposed Urea Plant at Collie aiming to complete land assembly and rezoning by 2010.

- Security of water access for industry in the Bunbury – Wellington area will be an objective for 2009-10. Evaluation of management options will be undertaken with the Department of Water to improve water quality in the Wellington Dam.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: An environment, which is conducive to the balanced economic development of the South West region:					
Customer satisfaction survey	83%	76%	76%	76%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Regional Development

To provide a regional development service which contributes to sustainable development within the South West through the provision of information, advice and support together with marketing and promotion of the region.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 10,723	\$'000 8,777	\$'000 26,049	\$'000 23,967	1
Less Income	2,013	958	2,958	246	
Net Cost of Service ^(a)	8,710	7,819	23,097	23,721	
Employees (Full Time Equivalents)	25	25	25	25	
Efficiency Indicators					
Average Cost per Hour of Service	180	165	180	175	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

1. Variation due to introduction of the Regional Grants Scheme as part of Royalties for Regions Initiative, grants expenditure relating to the Busselton Jetty Refurbishment project and various election commitments.

ASSET INVESTMENT PROGRAM

The asset investment program for 2009-10 covers the Commission's asset replacement program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2009-10 Program	50	50	50	-	-	-	-
NEW WORKS							
Asset Replacement							
2009-10 Program	50	-	-	50	-	-	-
2010-11 Program	30	-	-	-	30	-	-
2011-12 Program	30	-	-	-	-	30	-
2012-13 Program	50	-	-	-	-	-	50
Total Cost of Asset Investment Program	210	50	50	50	30	30	50
FUNDED BY							
Capital Appropriation ^(a)			-	-	-	-	-
Drawdowns from the Holding Account			30	30	30	30	30
Internal Funds and Balances			20	20	-	-	20

(a) The Commission receives a capital contribution in the form of equity for the repayment of borrowings from the Western Australian Treasury Corporation. The amounts provided are \$935,000 in 2008-09 and \$4.1 million in 2009-10. These payments will finalise all loans from the Western Australian Treasury Corporation.

FINANCIAL STATEMENTS

Income Statement

Expenses

The Total Cost of Services is influenced by the Commission's grant activities. Impacting the 2008-09 Estimated Actual is an increase of \$16.6 million in grant payments associated with the Royalties for Regions Initiative (24 per cent), Busselton Jetty Refurbishment project (66 per cent), and various election commitments (4 per cent). An overall increase of \$4.2 million between 2008-09 Estimated Actual and 2009-10 (14.7 per cent) in supplies and services relates to the Lake Kepwari project.

Income

The Commission has limited income sources but accesses external funds for some projects, 36 per cent of income received externally relates to the sale of goods and services (Austrade agreement), Royalties for Regions Initiatives, and the Busselton Jetty Refurbishment and Foreshore Revitalisation (\$2 million from Landcorp for return of funds held).

Balance Sheet

The Commission's total net asset position (total equity) is expected to increase by \$3.9 million (92.7 per cent) between the 2008-09 Estimated Actual and 2009-10. This increase is mainly due to a Government policy decision for the repayment of debt. A one-off capital/equity contribution was provided to the Commission to repay borrowings held with the Western Australian Treasury Corporation.

Cashflow Statement

Closing cash balances decrease across the budgets and forward estimates reflecting expenditure of funds received and held for specific projects that may be received/expended across financial years (for example the Austrade Service Agreement).

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	1,998	2,238	2,361	2,420	2,543	2,657	2,777
Grants and subsidies ^(d)	6,475	771	17,350	19,425	9,850	9,850	9,850
Supplies and services	1,180	4,616	5,231	1,109	1,452	1,045	1,105
Accommodation	333	347	347	370	377	393	405
Depreciation and amortisation	109	143	143	122	128	129	129
Other expenses	628	672	617	521	318	300	305
TOTAL COST OF SERVICES.....	10,723	8,787	26,049	23,967	14,668	14,374	14,571
Income							
Sale of goods and services	59	-	127	131	-	-	-
Grants and subsidies	1,838	938	811	100	100	100	100
Other revenue	116	20	2,020	15	30	20	20
Total Income.....	2,013	958	2,958	246	130	120	120
NET COST OF SERVICES.....	8,710	7,829	23,097	23,721	14,538	14,254	14,451
INCOME FROM STATE GOVERNMENT							
Service appropriations	8,975	6,485	16,079	16,540	4,049	4,219	4,450
Resources received free of charge	1	2	2	2	2	2	-
Liabilities assumed by the Treasurer ^(e)	-	10	-	-	-	-	-
Royalties for Regions fund ^(f)	-	-	4,440	7,000	10,000	10,000	10,000
TOTAL INCOME FROM STATE GOVERNMENT.....	8,976	6,497	20,521	23,542	14,051	14,221	14,450
SURPLUS/(DEFICIENCY) FOR THE PERIOD	266	(1,332)	(2,570)	(179)	(487)	(33)	(1)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 25, 25 and 25 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

(f) Regional Infrastructure and Headworks Fund - \$0 (2007-08), \$0 (2008-09), \$4.44 million (2008-09), \$7 million (2009-10), \$10 million (2010-11), \$10 million (2011-12), \$10 million (2012-13).

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Balingup Main Street Redevelopment.....	-	-	250	-	-	-	-
Bunbury Back Beach Coastal Enhancement	4,595	-	-	-	-	-	-
Busselton Jetty Refurbishment and Foreshore Revitalisation	-	-	11,500	12,500	-	-	-
Collie Leschenault Dredging	374	-	-	-	-	-	-
Collie River Restoration Project.....	197	-	-	-	-	-	-
Collie Town Centre Redevelopment	-	-	500	-	-	-	-
Information Technology in the South West	243	-	-	-	-	-	-
Other.....	120	210	210	100	100	100	100
Pinjarra Brunswick Sustainability Strategy.....	446	61	61	-	-	-	-
Regional Development Scheme.....	500	500	500	-	-	-	-
Royalties for Regions Fund - Regional Grants Scheme	-	-	4,329	6,825	9,750	9,750	9,750
TOTAL.....	6,475	771	17,350	19,425	9,850	9,850	9,850

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	2,362	945	290	109	102	45	24
Restricted cash	1,165	426	549	519	200	200	200
Holding account receivables	30	30	30	30	30	30	30
Receivables	48	194	75	63	69	69	70
Other	28	6	28	28	28	28	28
Total current assets	3,633	1,601	972	749	429	372	352
NON-CURRENT ASSETS							
Holding account receivables	689	736	802	828	926	1,025	1,124
Property, plant and equipment	6,088	5,576	5,997	5,946	5,876	5,802	5,734
Intangibles	8	6	8	8	3	-	-
Other	1,275	1,256	1,259	1,243	1,226	1,223	1,222
Total non-current assets	8,060	7,574	8,066	8,025	8,031	8,050	8,080
TOTAL ASSETS.....	11,693	9,175	9,038	8,774	8,460	8,422	8,432
CURRENT LIABILITIES							
Employee provisions	480	269	420	425	478	514	514
Payables ^(a)	3	122	6	31	150	100	100
Other ^(c)	1,099	1,349	4,179	84	84	92	103
Total current liabilities	1,582	1,740	4,605	540	712	706	717
NON-CURRENT LIABILITIES							
Employee provisions	149	195	171	150	150	150	150
Borrowings	4,066	3,099	-	1	2	3	3
Other	1	1	1	1	1	1	1
Total non-current liabilities	4,216	3,295	172	151	153	154	154
TOTAL LIABILITIES.....	5,798	5,035	4,777	692	865	860	871
EQUITY							
Contributed equity	6,388	7,324	7,324	11,390	11,390	11,390	11,390
Accumulated surplus/(deficit)	(4,279)	(6,573)	(6,849)	(7,094)	(7,581)	(7,614)	(7,615)
Reserves	3,786	3,389	3,786	3,786	3,786	3,786	3,786
Total equity.....	5,895	4,140	4,261	8,082	7,595	7,562	7,561
TOTAL LIABILITIES AND EQUITY	11,693	9,175	9,038	8,774	8,460	8,422	8,432

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) Reflects a one-off payment of \$4.1 million to the Western Australian Treasury Corporation to repay borrowings previously included in non-current liabilities.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	8,768	6,342	15,936	16,418	3,921	4,090	4,321
Capital appropriation	905	935	935	4,066	-	-	-
Holding account drawdowns	30	30	30	30	30	30	30
Royalties for Regions fund ^(c)	-	-	4,440	7,000	10,000	10,000	10,000
Net cash provided by State Government.....	9,703	7,307	21,341	27,514	13,951	14,120	14,351
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,944)	(2,252)	(2,385)	(2,423)	(2,515)	(2,605)	(2,778)
Grants and subsidies	(6,476)	(771)	(17,350)	(19,425)	(9,850)	(9,850)	(9,850)
Supplies and services	(1,154)	(4,612)	(5,277)	(1,157)	(1,377)	(1,134)	(1,111)
Accommodation.....	(332)	(347)	(347)	(365)	(377)	(393)	(405)
Other payments	(1,440)	(922)	(1,983)	(1,340)	(540)	(518)	(531)
Receipts							
Grants and subsidies	1,867	938	811	100	100	100	100
Sale of goods and services	28	-	-	-	-	-	-
GST receipts.....	1,069	264	1,335	855	262	233	233
Other receipts	198	25	2,152	146	50	20	20
Net cash from operating activities.....	(8,184)	(7,677)	(23,044)	(23,609)	(14,247)	(14,147)	(14,322)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(54)	(50)	(50)	(50)	(30)	(30)	(50)
Net cash from investing activities.....	(54)	(50)	(50)	(50)	(30)	(30)	(50)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(905)	(935)	(935)	(4,066)	-	-	-
Net cash from financing activities	(905)	(935)	(935)	(4,066)	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	560	(1,355)	(2,688)	(211)	(326)	(57)	(21)
Cash assets at the beginning of the reporting period	2,967	2,726	3,527	839	628	302	245
Cash assets at the end of the reporting period.....	3,527	1,371	839	628	302	245	224

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) Regional Infrastructure and Headworks Fund - \$0 (2007-08), \$0 (2008-09), \$4.44 million (2008-09), \$7 million (2009-10), \$10 million (2010-11), \$10 million (2011-12), \$10 million (2012-13).

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	10,723	8,787	26,049	23,967	14,668	14,374	14,571
Adjustment for Notional Superannuation.....	-	(10)	-	-	-	-	-
Adjusted Total Cost of Services	10,723	8,777	26,049	23,967	14,668	14,374	14,571

PEEL DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 26

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 31 Net amount appropriated to deliver services	4,917	4,639	4,662	4,003	1,504	1,546	1,590
Total appropriations provided to deliver services	4,917	4,639	4,662	4,003	1,504	1,546	1,590
TOTAL APPROPRIATIONS	4,917	4,639	4,662	4,003	1,504	1,546	1,590
EXPENSES							
Total Cost of Services	5,430	7,199	9,619	12,242	11,532	11,571	11,615
Net Cost of Services ^(a)	4,620	6,449	8,999	12,122	11,412	11,451	11,495
CASH ASSETS ^(b)	533	178	1,815	642	585	528	471

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings	(7)	(12)	(12)	(12)	(12)
Royalties For Regions Initiatives					
Regional Grants Scheme	4,440	7,000	10,000	10,000	10,000

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Development and promotion of the Peel Region.	1. Facilitation and Coordination 2. Advice and Information

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Facilitation and Coordination	4,887	6,903	8,657	11,018	10,379	10,414	10,454
2. Advice and Information	543	296	962	1,224	1,153	1,157	1,161
Total Cost of Services	5,430	7,199	9,619	12,242	11,532	11,571	11,615

Significant Issues Impacting the Agency

- Royalties for Regions funding provided a significant boost for Peel's economic and community development. The Commission was allocated \$4.4 million in Regional Grants Scheme funding in 2008-09 and \$7 million in 2009-10. From the \$3.5 million contestable grants scheme, 73 applications were received requesting over \$11.7 million for a total project value exceeding \$40 million. Strategic priority funding of \$780,000 was approved for social infrastructure in Boddington and surrounds to maximise the community benefit from the Boddington Gold Mine expansion. These funds have been used to leverage Commonwealth Government funding applications totalling over \$10 million in Boddington, with the remaining funds allocated towards the development of an Economic Growth Strategy, ongoing grants and project management.
- The global financial crisis presents challenges for the Peel region despite its recent status as Western Australia's fastest growing region with one of the fastest growing regional economies - Western Australia's third largest region by value of minerals and petroleum. The \$2.9 million Pinjarra Brunswick Sustainability Strategy concludes in 2009 and its outcomes have strengthened the diversity and resilience of the region's economic base. These outcomes include:
 - the Waroona Town Centre redevelopment;
 - the weekly Peel Farmers' Market with increasing consumer spend on local produce;
 - development and marketing of seven new tourism packages;
 - formation of a new business cluster;
 - delivery of advice to businesses on managing well in the economic downturn, including 70 business 'health checks';
 - delivery of Recognition of Prior Learning services to over 80 people; and
 - mobile trades training at 12 sites across the region.

- Boddington Gold Mine commences operation in the second quarter of 2009 with an operational workforce of 650. The Mine is estimated to contribute \$770 million annually to the Western Australian economy. State agencies have committed \$37 million to community infrastructure. The Commission coordinates government, industry and community partnerships to deliver the necessary infrastructure and housing.
- A diverse and rapidly growing region requires coordinated planning for long-term infrastructure and service needs. The Commission coordinated the development of the Peel Region Priorities 2008-10 and provided advice to all levels of government and industry. Of the 66 regional priorities identified, 37 were funded and/or started, with a project value in excess of \$2.1 million. Industrial land remained one of the highest infrastructure priorities. LandCorp has released Stage 1 of Pinjarra Industrial Estate to address the immediate need for general and light industrial land. The Commission coordinates agency collaboration for the development of the Nambeelup Estate to meet medium to long term needs, and supports planning and development of smaller industrial estates in Boddington, Serpentine-Jarrahdale and Waroona.
- The Region's unique wetlands and waterways are a significant but vulnerable economic and community asset. The Commission was a partner in the development of the Peel-Harvey Water Quality Improvement Plan which was released in 2008-09.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Development and promotion of the Peel region:					
Client satisfaction with contribution to the regions economic base.....	85.8%	90%	87.5%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Facilitation and Coordination

Facilitate and co-ordinate regional development activities.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 4,887	\$'000 6,903	\$'000 8,657	\$'000 11,018	1
Less Income.....	729	655	558	108	
Net Cost of Service ^(a)	4,158	6,248	8,099	10,910	
Employees (Full Time Equivalents)	10	10	11	11	
Efficiency Indicators					
Average cost per unit of service hour.....	\$82	\$312	\$92	\$77	2

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Significant variation due to the introduction of the Royalties for Regions Initiative.
2. The variation between the average cost per unit of service hour between 2008-09 Budget and 2008-09 Estimated Actual is due to the Commission's grants and subsidies expenditure being included in the calculation for the 2008-09 Budget. Grants and subsidies expenditure is excluded from this calculation from the 2007-08 Annual Report.

2: Advice and Information

Provide advice and information on regional development activities or matters.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 543	\$'000 296	\$'000 962	\$'000 1,224	1
Less Income.....	81	95	62	12	
Net Cost of Service ^(a)	462	201	900	1,212	
Employees (Full Time Equivalents)	2	2	2	2	
Efficiency Indicators					
Average cost per unit of service hour.....	\$47	\$93	\$56	\$47	2

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Variation due to the introduction of the Royalties for Regions Initiative.
2. The variation between the average cost per unit of service hour between 2008-09 Budget and 2008-09 Estimated Actual is due to the Commission's grants and subsidies expenditure being included in the calculation for the 2008-09 Budget. Grants and subsidies expenditure is excluded from this calculation from the 2007-08 Annual Report.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Information and Technology Replacement	67	67	67	-	-	-	-
Total Cost of Asset Investment Program	67	67	67	-	-	-	-
FUNDED BY							
Drawdowns from the Holding Account			67	-	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

The estimated increase between 2009-10 and 2008-09 Estimated Actual is primarily attributable to an increase in Grants and Subsidies of \$3.0 million. This increase is due to funding provided for the Boddington Gold Mine Social Infrastructure Package.

Balance Sheet

Net Assets will remain relatively stable over the forward estimates. Declining Net Assets from the 2008-09 Estimated Actual to 2009-10 reflects a reduction in cash assets of \$1.2 million due to the finalisation of the Boddington Gold Mine Social Infrastructure Package.

Cashflow Statement

The 2008-09 Estimated Actual reports a Net Cash Transfer from other agencies equivalent to \$1.2 million. This relates to the transfer of responsibility and associated funding for the delivery of the Boddington Gold Mine Social Infrastructure Package from 1 July 2008 from the former Department of Industry and Resources.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	1,009	1,060	1,173	1,124	1,205	1,223	1,250
Grants and subsidies ^(d)	3,823	5,353	7,631	10,586	9,750	9,750	9,750
Supplies and services	45	534	534	287	287	287	287
Accommodation	134	125	125	130	130	130	130
Depreciation and amortisation	35	40	40	-	-	-	-
Other expenses	384	95	116	115	160	181	198
TOTAL COST OF SERVICES.....	5,430	7,207	9,619	12,242	11,532	11,571	11,615
Income							
Sale of goods and services	180	120	120	120	120	120	120
Grants and subsidies	630	630	500	-	-	-	-
Total Income.....	810	750	620	120	120	120	120
NET COST OF SERVICES.....	4,620	6,457	8,999	12,122	11,412	11,451	11,495
INCOME FROM STATE GOVERNMENT							
Service appropriations	4,917	4,639	4,662	4,003	1,504	1,546	1,590
Liabilities assumed by the Treasurer ^(e)	-	8	-	-	-	-	-
Royalties for Regions fund ^(f)	-	-	4,440	7,000	10,000	10,000	10,000
TOTAL INCOME FROM STATE GOVERNMENT.....	4,917	4,647	9,102	11,003	11,504	11,546	11,590
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	297	(1,810)	103	(1,119)	92	95	95
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	297	(1,810)	103	(1,119)	92	95	95

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 12, 13 and 13 respectively.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

(f) Regional Infrastructure and Headworks fund - \$0 (2007-08), \$0 (2008-09), \$4.44 million (2008-09), \$7 million (2009-10), \$10 million (2010-11), \$10 million (2011-12), \$10 million (2012-13).

Details of Controlled Grants and Subsidies

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Boddington Gold Mine Expansion-Social Infrastructure Package	-	4,141	2,220	3,761	-	-	-
Hotham Valley Tourist Rail Fire Recovery	2,000	-	-	-	-	-	-
Other.....	-	-	181	-	-	-	-
Peel Region Tourist Railway	222	-	-	-	-	-	-
Pinjarra-Brunswick Sustainability Strategy	1,101	311	401	-	-	-	-
Regional Development Scheme.....	500	500	500	-	-	-	-
Royalties for Regions fund – Regional Grants Scheme	-	-	4,329	6,825	9,750	9,750	9,750
Shire of Waroona-Town Centre Revitalisation	-	401	-	-	-	-	-
TOTAL.....	3,823	5,353	7,631	10,586	9,750	9,750	9,750

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	533	178	1,815	642	585	528	471
Holding account receivables	67	40	-	-	-	-	-
Receivables	45	185	55	112	129	241	353
Total current assets	645	403	1,870	754	714	769	824
NON-CURRENT ASSETS							
Holding account receivables	112	112	152	152	152	152	152
Property, plant and equipment	51	90	86	86	126	166	206
Intangibles	8	17	8	8	8	8	8
Other	-	18	17	17	17	17	17
Total non-current assets	171	237	263	263	303	343	383
TOTAL ASSETS.....	816	640	2,133	1,017	1,017	1,112	1,207
CURRENT LIABILITIES							
Employee provisions	108	62	108	108	108	108	108
Payables	173	162	173	173	173	173	173
Other	70	62	70	70	70	70	70
Total current liabilities	351	286	351	351	351	351	351
NON-CURRENT LIABILITIES							
Employee provisions	53	68	53	53	53	53	53
Other	-	9	3	6	9	9	9
Total non-current liabilities	53	77	56	59	62	62	62
TOTAL LIABILITIES.....	404	363	407	410	413	413	413
EQUITY							
Contributed equity	138	2,059	1,349	1,349	1,349	1,349	1,349
Accumulated surplus/(deficit)	(146)	(2,200)	(43)	(1,162)	(1,070)	(975)	(880)
Other	420	418	420	420	325	325	325
Total equity	412	277	1,726	607	604	699	794
TOTAL LIABILITIES AND EQUITY	816	640	2,133	1,017	1,017	1,112	1,207

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	4,872	4,599	4,622	4,003	1,504	1,546	1,590
Holding account drawdowns	45	67	67	-	-	-	-
Royalties for Regions fund ^(c)	-	-	4,440	7,000	10,000	10,000	10,000
Net cash provided by State Government.....	4,917	4,666	9,129	11,003	11,504	11,546	11,590
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,017)	(1,039)	(1,160)	(1,111)	(1,192)	(1,213)	(1,240)
Grants and subsidies	(3,363)	(5,353)	(7,631)	(10,586)	(9,750)	(9,750)	(9,750)
Supplies and services	(193)	(579)	(579)	(295)	(295)	(295)	(295)
Accommodation.....	(8)	(125)	(125)	(130)	(130)	(130)	(130)
Other payments	(787)	(161)	(182)	(240)	(380)	(401)	(418)
Receipts							
Grants and subsidies	630	630	500	-	-	-	-
Sale of goods and services	213	120	120	120	120	120	120
GST receipts.....	30	66	66	66	66	66	66
Net cash from operating activities.....	(4,495)	(6,441)	(8,991)	(12,176)	(11,561)	(11,603)	(11,647)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(27)	(67)	(67)	-	-	-	-
Net cash from investing activities.....	(27)	(67)	(67)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	395	(1,842)	71	(1,173)	(57)	(57)	(57)
Cash assets at the beginning of the reporting period	138	2,020	533	1,815	642	585	528
Net cash transferred to/from other agencies	-	-	1,211	-	-	-	-
Cash assets at the end of the reporting period.....	533	178	1,815	642	585	528	471

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) Regional Infrastructure and Headworks fund - \$0 (2007-08), \$0 (2008-09), \$4.44 million (2008-09), \$7 million (2009-10), \$10 million (2010-11), \$10 million (2011-12), \$10 million (2012-13).

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	5,430	7,207	9,619	12,242	11,532	11,571	11,615
Adjustment for Notional Superannuation.....	-	(8)	-	-	-	-	-
Adjusted Total Cost of Services	5,430	7,199	9,619	12,242	11,532	11,571	11,615

WESTERN AUSTRALIAN LAND AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority (LandCorp) is the State Government's land and property development agency. LandCorp is responsible for ensuring that the following outcomes are delivered:

- provision of sufficient heavy, special and general industrial land to support continued economic development;
- provision of sufficient urban land through renewal projects, new town centres and revitalisation development projects for Western Australian communities;
- provision of sufficient land to support regional growth and development; and
- facilitation of the development and disposal of surplus government land and property assets.

The planned asset investment program for 2009-10 is \$337.6 million. The program will be funded by land sales, Community Service Obligation payments, borrowings and equity contributions by State Government.

Key projects include the:

- development of the Albany Waterfront, including a small boat harbour, boat launching facilities and land acquisition and development for commercial and tourist opportunities. The project is undertaken in partnership with the Department of Planning, and is partially funded through the proceeds of land development at Emu Point;
- construction of a services and supply base at the Australian Marine Complex Common-User Facility for the Gorgon Project at a total cost of \$35 million;
- Australian Marine Complex Common-User Facility at a total cost of \$174.3 million. Commenced in 2005-06, the upgrade includes a floating docking facility and services to accommodate naval ship building and repair and maintenance activities, plus major oil and gas and resource projects;
- development of the Bunbury Waterfront – Stage One, to provide a mixed use precinct incorporating retail, commercial, tourist accommodation, residential and public uses. Based on the use of sustainable development guidelines, the plan includes the upgraded public waterfront amenity, upgraded marine facilities, higher density development and a diverse range of housing opportunities;
- Perth Waterfront - Stage One project involving planning and statutory approval phases for the development of the Swan River foreshore in preparation for private sector investment;
- Industry and Infrastructure Program, which supports the economic prosperity of Western Australia by providing well located industrial land, developing specialised State infrastructure facilities and creating desirable industrial centres of employment. Key projects to be progressed in 2009-10 include the:
 - acquisition of land at Latitude 32 (Hope Valley-Wattleup), Meridian Park (Neerabup), Rockingham East Industrial Park and an allowance to restore the long-term industrial land bank; and
 - development of land at Hope Valley Flinders, Meridian Park (Neerabup) and Wangara Enterprise Park;
- Metropolitan Program, which undertakes or facilitates complex and/or strategic projects in the metropolitan area. Major initiatives in 2009-10 include the:
 - acquisition of land at Seville Grove and the Waikiki High School Site; and
 - development of land at Atwell - Harvest Lakes, Champion Lakes, and Joondalup Business Park South; and
- Regional Program, which delivers land and property needs to create better places to live for regional communities and to support regional growth. Key projects to be progressed in 2009-10 include the:
 - acquisition of land at Broome, Geraldton, Gracetown, Karratha, Mandurah and Port Hedland;
 - development of land at Collie, Halls Creek, Kalgoorlie North West Sector, Karratha, Kununurra, Newman and Port Hedland;
 - South Hedland Town Centre Revitalisation as part of the Royalties for Regions funding initiative; and
 - undertaking of feasibility, environmental and planning approvals, and marketing for the Ord – East Kimberley Expansion Project as part of the Royalties for Regions funding initiative.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
WORKS IN PROGRESS							
Albany Waterfront Development	40,710	18,385	4,287	14,030	8,100	195	-
Australian Marine Complex Common-User Facility Services and Supply Base	35,015	1,522	1,522	33,493	-	-	-
Australian Marine Complex Upgrade	174,300	138,934	63,392	24,103	9,937	1,326	-
Bunbury Waterfront – Stage 1	45,300	2,921	785	93	4,148	10,618	12,561
Development of Land Industry and Infrastructure Program Industry and Infrastructure Acquisition and Development	895,739	365,279	101,261	130,047	69,339	114,636	105,885
Metropolitan Program Perth and Peel Land Acquisition and Development	815,187	406,385	46,111	38,934	109,273	100,922	68,896
Regional Program Regional Land Acquisition and Development	927,133	425,141	148,299	94,454	117,963	86,806	83,009
Perth Waterfront - Stage 1	8,723	2,983	1,492	2,416	1,800	1,200	324
Total Cost of Asset Investment Program	2,942,107	1,361,550	367,149	337,570	320,560	315,703	270,675
FUNDED BY							
Equity Contribution			49,922	19,700	-	-	-
Asset Sales			-	2,000	-	-	-
Borrowings			34,418	134,248	55,951	3,654	-
Internal Funds and Balances			278,609	170,622	256,509	312,049	270,675
Drawdowns from Royalties for Regions Fund ^(a)			4,200	11,000	8,100	-	-

(a) Regional Infrastructure and Headworks Fund.

WESTERN AUSTRALIAN LAND INFORMATION AUTHORITY

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 27

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 32 Net amount appropriated to deliver services	22,925	26,589	29,830	27,302	23,931	27,505	27,583
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	397	409	413	424	437	450	477
Total appropriations provided to deliver services	23,322	26,998	30,243	27,726	24,368	27,955	28,060
TOTAL APPROPRIATIONS	23,322	26,998	30,243	27,726	24,368	27,955	28,060
EXPENSES							
Total Cost of Services	113,886	118,256	118,593	125,367	130,707	132,359	134,464
Net Cost of Services ^(a)	22,651	20,620	30,552	20,881	10,032	11,291	4,046
CASH ASSETS ^(b)	19,747	24,647	24,661	22,549	32,384	47,121	64,554

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Income Statement since publication of the 2008-09 Budget to Parliament on 8 May 2008 are outlined below.

	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
Election Commitments					
Media and Marketing, Advertising and Consultants Savings	(76)	(152)	(152)	(152)	(152)
3% Efficiency Dividend					
Savings in Salary Costs	(1,497)	(3,088)	(3,218)	(3,283)	(3,446)
Savings in External Consultants	(125)	(258)	(269)	(274)	(287)
Total Savings	(1,622)	(3,346)	(3,487)	(3,557)	(3,733)

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land.	1. Access to Land Information
	Independent valuations support government's collection of rates and taxes and management of property assets.	2. Valuations
	Coordinated access to Western Australian Land Information System (WALIS) community members' geographic information supports the management and development of the State.	3. Access to Government Geographic Information

Service Summary

Expense	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
1. Access to Land Information	91,789	96,354	95,613	101,885	106,634	107,664	109,142
2. Valuations	20,234	20,061	21,338	21,741	22,305	22,889	23,489
3. Access to Government Geographic Information	1,863	1,841	1,642	1,741	1,768	1,806	1,833
Total Cost of Services	113,886	118,256	118,593	125,367	130,707	132,359	134,464

Significant Issues Impacting the Agency

- Current market conditions have highlighted the Authority's (Landgate) high level of dependence on the property market and the need to create and capture value from the application of land information for commercial purposes. Landgate has limited ability to generate additional revenue from core property (statutory) services and thus will continue to invest in innovation, research and development and pursue strategic alliances to help decouple its business income from the fluctuations attributable to the local property market. It is anticipated that additional income from revenue streams not attributed to the property market will improve the forecast profits over the forward estimate years.
- iLand is a multi-year program which provides for the redevelopment of major business systems supporting land titling, survey, mapping and valuation. The program will deliver operational efficiencies and ensure that Landgate has the capacity to effectively deliver core functions and data in the face of increased demand for integrated services and technological change. iLand is initially funded for \$5 million in 2009-10.

- The National Electronic Conveyancing System (NECS) is an initiative of States and Territories across Australia to develop a uniform approach to electronic conveyancing and has been agreed in-principle by the Council of Australian Governments. The interfaces between NECS and the iLand program will provide for more efficient internal business processes that culminate in automated registration of land dealings.
- Landgate is partnering with the Commonwealth Government's National Collaborative Research Infrastructure Strategy to implement a state wide Continuously Operating Reference Station network in Western Australia. These stations use the global navigation satellite systems to support scientific studies including sea level monitoring, atmospheric modelling and continental deformation and will also provide high accuracy positioning infrastructure for the surveying and spatial data industries. By the end of 2010, 19 stations are expected to be operational (seven additional stations during 2009-10) and 26 stations by the end of the program in 2011.
- The Shared Land Information Platform (SLIP) is a successful cross-government framework and system that enables agencies to readily share land information and develop new online service delivery capabilities in a cost effective and collaborative manner. A partnering arrangement between government agencies to securely register interests (such as zoning, heritage listings, native title, acid sulphate soils) will provide significant efficiencies across government. Interest listings in SLIP will be expanded in 2009-10, especially in the area of Local Government.
- The Innovation Program, launched in 2008, will contribute to Landgate's objective of diversifying and offsetting the cyclical nature of the property market and help position Landgate for growth and ongoing commercial sustainability into the future. One such program, Carbon Watch, (a satellite image application) is complete and will be launched to the carbon sequestration industry by mid-May 2009. This application will help carbon offset providers comply with strict eligibility, monitoring and verification requirements for the selling and trading of carbon credits.
- Landgate will target international commercial contracts that take advantage of our expertise. It will shift from aid activities into trade-based activities. Priority countries and regions over the forthcoming years are expected to be China, Papua New Guinea, the United Arab Emirates, Pacific Islands, Indonesia and other countries in the Association of Southeast Asian Nations.
- Landgate is continuing to expand the delivery of its current and future products and information through the customer bases of third party service providers (e.g. brokers and value-added resellers). Landgate's objective is to have ten industry partnerships in place by the end of 2009-10.

Outcomes and Key Effectiveness Indicators ^(a)

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land:					
The extent to which the currency and relevance of the Land Information Databases meet the needs of the Western Australian community	100%	100%	100%	100%	
Claims against registered interests as a result of fraud, negligence or errors, settled by the crown	1	nil	1	nil	
Outcome: Independent valuations support government's collection of rates and taxes and management of property assets:					
International standards for accuracy and uniformity of rating and taxing values are met:					
Median Ratio Test:					
Gross rental value; and	92.59%	>92.5%	>92.5%	>92.5%	
Unimproved value	91.24%	>92.5%	>92.5%	>92.5%	
Coefficient of dispersion:					
Gross rental value; and	4.69%	<7%	<7%	<7%	
Unimproved value	8.13%	<15%	<15%	<15%	
Adjustments of rating and taxing values as at result of objections and appeals as a percentage of total values in force	0.012%	<0.2%	<0.2%	<0.2%	

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Outcome: Coordinated access to WALIS community members' geographic information supports the management and development of the State:					
Percentage increase in the first time participants at WALIS functions	20%	5%	4%	5%	
Percentage increase in repeat participants at WALIS functions	20%	15%	3.8%	15%	1
Percentage increase in number of first time customers accessing spatial information from WALIS community members	0%	2%	79%	35%	2
Percentage increase in number of return customers accessing spatial information from WALIS community members	33%	2%	179%	35%	2

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The 2008-09 Estimated Actual is lower than expected due partly to the current market conditions which have resulted in reduced numbers at WALIS events, and the fact that there is no WALIS Forum this financial year.
2. The 2008-09 Estimated Actual is high due to a change in the way data has been calculated, which is now more reflective of the increasing trend of using the Internet to access spatial information.

Services and Key Efficiency Indicators

1: Access to Land Information

Information about land ownership, land boundaries and geographic features is collected, recorded and made available for use by government, business and the community.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 91,789	\$'000 96,354	\$'000 95,613	\$'000 101,885	
Less Income	74,625	88,732	79,137	93,042	1
Net Cost of Service ^(a)	17,164	7,622	16,476	8,843	
Employees (Full Time Equivalents)	693	654	662	649	
Efficiency Indicators					
1. Average Cost per Land Registration Action	\$29.03	\$29.00	\$30.73	\$32.67	
2. Average Cost per Land Information Action	\$36.79	\$43.59	\$44.54	\$46.34	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. Increased income results from fee increases (within Consumer Price Index) and anticipated additional revenue from a rise in commercial and international activities.

2: Valuations

An impartial valuation and property consultancy service.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 20,234	\$'000 20,061	\$'000 21,338	\$'000 21,741	
Less Income.....	16,401	8,904	8,904	11,140	1
Net Cost of Service ^(a)	3,833	11,157	12,434	10,601	
Employees (Full Time Equivalents)	230	231	231	226	
Efficiency Indicators					
Average Cost Per Valuation	\$12.40	\$16.04	\$17.06	\$14.44	1

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. The nature of the Gross Rental Value General Metropolitan Triennial program causes fluctuations in income and the 'average cost per valuation'.

3: Access to Government Geographic Information

Land or geographic information from WALIS Community Members (WCM) is managed in a coordinated way so that data held by WCM can be integrated and readily accessed to meet government, business and community needs.

	2007-08 Actual	2008-09 Budget	2008-09 Estimated Actual	2009-10 Budget Target	Note
Total Cost of Service ^(a)	\$'000 1,863	\$'000 1,841	\$'000 1,642	\$'000 1,741	
Less Income.....	209	-	-	304	1
Net Cost of Service ^(a)	1,654	1,841	1,642	1,437	
Employees (Full Time Equivalents)	10	10	10	10	
Efficiency Indicators					
Average Cost per Key Result Area.....	\$310,500	\$306,833	\$273,667	\$290,167	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

Explanation of Significant Movements

(Notes)

1. WALIS Forums occur generally every 18 months. There is no forum in 2008-09, however a WALIS Forum is scheduled for the first six months of 2009-10.

ASSET INVESTMENT PROGRAM

In 2009-10 Landgate's Asset Investment Program will total \$15.6 million. The program:

- will continue with the replacement of information technology infrastructure and assets, create new business infrastructure, support the ongoing transformation of manual processes to automated online services, and improve the quality of land information;
- includes the iLand program, which will provide long-term benefits and significantly alter the way Landgate does business including the introduction of electronic conveyancing; and
- will continue to position Landgate to generate a return from the State's land information asset.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-09 \$'000	2008-09 Estimated Expenditure \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2008-09 Program	4,294	4,294	4,294	-	-	-	-
Business Infrastructure - 2008-09 Program	6,136	6,136	6,136	-	-	-	-
Commercial Products and Services - 2008-09 Program	1,915	1,915	1,915	-	-	-	-
Data Quality Improvement - 2008-09 Program	1,260	1,260	1,260	-	-	-	-
NEW WORKS							
Asset Replacement							
2009-10 Program	4,250	-	-	4,250	-	-	-
2010-11 Program	4,250	-	-	-	4,250	-	-
2011-12 Program	4,250	-	-	-	-	4,250	-
2012-13 Program	4,250	-	-	-	-	-	4,250
Business Infrastructure							
2009-10 Program	4,031	-	-	4,031	-	-	-
2010-11 Program	3,969	-	-	-	3,969	-	-
2011-12 Program	3,762	-	-	-	-	3,762	-
2012-13 Program	3,735	-	-	-	-	-	3,735
Commercial Products and Services							
2009-10 Program	2,500	-	-	2,500	-	-	-
2010-11 Program	2,568	-	-	-	2,568	-	-
2011-12 Program	2,500	-	-	-	-	2,500	-
2012-13 Program	2,500	-	-	-	-	-	2,500
Data Quality Improvement							
2009-10 Program	315	-	-	315	-	-	-
2010-11 Program	315	-	-	-	315	-	-
2011-12 Program	315	-	-	-	-	315	-
2012-13 Program	315	-	-	-	-	-	315
iLand - 2009-10 Program	4,500	-	-	4,500	-	-	-
Total Cost of Asset Investment Program	61,930	13,605	13,605	15,596	11,102	10,827	10,800
FUNDED BY							
Drawdowns from the Holding Account			950	654	323	4,455	5,261
Internal Funds and Balances			12,655	14,942	10,779	6,372	5,539

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement shows an estimated increase in the Total Cost of Services of \$6.8 million (5.7 per cent) for 2009-10 compared to the 2008-09 Estimated Actual. This increase is mainly attributable to:

- Higher Employee Benefits costs totalling \$0.6 million resulting from the impact of the second increment of the 2008 Wages Outcome for Civil Service Association covered employees.
- Additional expenditure of \$5.2 million for Supplies and Services resulting from cost escalations for the renewals of the Information Technology Services Contracts and additional cost increases within the International Services program (which are offset by increased revenues).
- Additional Depreciation costs of \$0.7 million reflecting the increase in Landgate's Asset Investment Program in recent years.

Income

Total Income in 2009-10 of \$104.5 million is estimated to be \$16.4 million (18.7 per cent) higher than the 2008-09 Estimated Actual. Revenue from Sale of Goods and Services is estimated to be higher in 2009-10 as activity levels increase marginally, whilst Other Revenue increases as a result of additional commercial revenues such as International Services.

Balance Sheet

In 2009-10 Landgate's total net asset position (Total Equity) is expected to increase by \$5.1 million (6.2 per cent) from the 2008-09 Estimated Actual. This reflects a projected increase in Total Assets of \$8.0 million (6.9 per cent) and an increase in Total Liabilities of \$2.9 million (8.8 per cent) over the same period.

The expected increase in assets results mainly from the net effect of increases in:

- Intangibles, and Property, plant and equipment (\$6.2 million) resulting from the increased Asset Investment Program.
- Holding Account Receivables – non-current (\$2.6 million) for approved future asset replacement.
- Other Non Current Assets (Accrued Revenue \$2.5 million) offset by a reduction in Receivables current (\$0.9 million decrease) which is related to the triennial metropolitan revaluation program.
- A fall in Cash Assets of \$2.1 million as a result of funding the required Asset Investment Program.

The increase in liabilities results mainly from an increase in Income Tax Payable.

Cashflow Statement

The 2009-10 closing Cash Assets balance of \$22.5 million represents a decrease of \$2.1 million in comparison to the 2008-09 Estimated Actual. This results from the additional funding required for the Asset Investment Program.

INCOME STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	64,529	64,414	64,578	65,215	68,899	70,614	72,193
Supplies and services	21,464	24,215	21,558	26,750	27,748	27,287	27,334
Accommodation	9,926	11,022	11,622	11,920	12,175	12,437	12,706
Depreciation and amortisation	8,061	8,659	8,659	9,382	10,048	9,866	9,627
Other expenses	9,906	12,356	12,176	12,100	11,837	12,155	12,604
TOTAL COST OF SERVICES.....	113,886	120,666	118,593	125,367	130,707	132,359	134,464
Income							
Sale of goods and services	87,299	90,323	81,371	94,345	107,651	104,339	112,777
Other revenue	3,936	7,313	6,670	10,141	13,024	16,729	17,641
Total Income.....	91,235	97,636	88,041	104,486	120,675	121,068	130,418
NET COST OF SERVICES.....	22,651	23,030	30,552	20,881	10,032	11,291	4,046
INCOME FROM STATE GOVERNMENT							
Service appropriations	23,322	26,998	30,243	27,726	24,368	27,955	28,060
Resources received free of charge	385	429	429	429	429	429	429
Liabilities assumed by the Treasurer ^(d)	-	2,410	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	23,707	29,837	30,672	28,155	24,797	28,384	28,489
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	1,056	6,807	120	7,274	14,765	17,093	24,443
Income tax benefit/(expense).....	(50)	(2,042)	(36)	(2,183)	(4,431)	(5,128)	(7,333)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,006	4,765	84	5,091	10,334	11,965	17,110

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The financial statement presentation is in summary form, this is different from previous years. The 2008-09 Budget figures have been recast in the revised format and therefore may differ from those published in the 2008-09 Budget Statements.

(c) The Full Time Equivalents (FTEs) for 2007-08 Actual, 2008-09 Estimated Actual and 2009-10 Estimate are 933, 903 and 885 respectively.

(d) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

BALANCE SHEET ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	19,064	23,797	23,752	21,412	31,004	45,492	62,669
Holding account receivables	950	1,081	654	323	4,455	5,261	6,201
Receivables	20,441	9,092	8,941	8,047	12,134	8,004	8,225
Other	2,930	3,848	2,043	2,076	2,106	2,135	2,164
Total current assets	43,385	37,818	35,390	31,858	49,699	60,892	79,259
NON-CURRENT ASSETS							
Holding account receivables	22,948	24,551	24,978	27,563	26,223	24,020	20,803
Property, plant and equipment	11,341	6,923	11,805	12,966	13,875	14,658	15,423
Intangibles	30,351	38,576	34,833	39,886	40,031	40,209	40,617
Restricted cash	683	850	909	1,137	1,380	1,629	1,885
Other	6,414	7,282	7,914	10,414	5,343	7,923	10,173
Total non-current assets	71,737	78,182	80,439	91,966	86,852	88,439	88,901
TOTAL ASSETS.....	115,122	116,000	115,829	123,824	136,551	149,331	168,160
CURRENT LIABILITIES							
Employee provisions	12,300	11,136	12,969	12,367	11,699	10,970	9,960
Payables	4,319	2,980	4,153	6,724	9,070	9,867	12,174
Other	10,823	7,851	10,716	11,417	11,887	12,378	12,652
Total current liabilities	27,442	21,967	27,838	30,508	32,656	33,215	34,786
NON-CURRENT LIABILITIES							
Employee provisions	4,669	4,353	4,917	5,138	5,369	5,611	5,745
Other	307	235	286	299	313	327	341
Total non-current liabilities	4,976	4,588	5,203	5,437	5,682	5,938	6,086
TOTAL LIABILITIES.....	32,418	26,555	33,041	35,945	38,338	39,153	40,872
EQUITY							
Contributed equity	76,232	76,232	76,232	76,232	76,232	76,232	76,232
Accumulated surplus/(deficit)	6,472	13,213	6,556	11,647	21,981	33,946	51,056
Total equity	82,704	89,445	82,788	87,879	98,213	110,178	127,288
TOTAL LIABILITIES AND EQUITY	115,122	116,000	115,829	123,824	136,551	149,331	168,160

(a) Full audited financial statements are published in the agency's Annual Report.

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CASHFLOW STATEMENT ^(a)
(Controlled)

	2007-08 Actual \$'000	2008-09 Budget ^(b) \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	20,719	24,314	27,559	24,818	21,253	24,897	25,076
Holding account drawdowns	1,433	950	950	654	323	4,455	5,261
Tax equivalent regime	(1,490)	(1,215)	(202)	(36)	(2,183)	(4,431)	(5,128)
Net cash provided by State Government.....	20,662	24,049	28,307	25,436	19,393	24,921	25,209
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(61,944)	(61,499)	(63,745)	(65,016)	(69,023)	(70,769)	(72,959)
Supplies and services	(19,117)	(23,542)	(21,375)	(25,994)	(27,317)	(26,845)	(26,881)
Accommodation	(10,025)	(11,022)	(11,622)	(11,920)	(12,175)	(12,437)	(12,706)
Other payments	(14,311)	(18,121)	(16,606)	(18,123)	(17,493)	(17,791)	(18,311)
Receipts							
Sale of goods and services	79,774	92,892	91,678	93,058	109,320	106,346	110,901
GST receipts.....	4,603	5,520	5,565	6,265	5,893	5,868	5,934
Other receipts	5,087	7,313	6,362	9,822	12,339	16,271	17,046
Net cash from operating activities.....	(15,933)	(8,459)	(9,743)	(11,908)	1,544	643	3,024
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(9,593)	(13,560)	(13,605)	(15,596)	(11,102)	(10,827)	(10,800)
Proceeds from sale of non-current assets	24	-	-	-	-	-	-
Net cash from investing activities.....	(9,569)	(13,560)	(13,605)	(15,596)	(11,102)	(10,827)	(10,800)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other proceeds	(148)	(43)	(45)	(44)	-	-	-
Net cash from financing activities	(148)	(43)	(45)	(44)	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(4,988)	1,987	4,914	(2,112)	9,835	14,737	17,433
Cash assets at the beginning of the reporting period	24,735	22,660	19,747	24,661	22,549	32,384	47,121
Cash assets at the end of the reporting period.....	19,747	24,647	24,661	22,549	32,384	47,121	64,554

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**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2007-08 Actual \$'000	2008-09 Budget \$'000	2008-09 Estimated Actual \$'000	2009-10 Budget Estimate \$'000	2010-11 Forward Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	113,886	120,666	118,593	125,367	130,707	132,359	134,464
Adjustment for Notional Superannuation.....	-	(2,410)	-	-	-	-	-
Adjusted Total Cost of Services	113,886	118,256	118,593	125,367	130,707	132,359	134,464

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