



2010-11 BUDGET

BUDGET STATEMENTS

Budget Paper No. 2
Volume 1

**PRESENTED TO THE LEGISLATIVE ASSEMBLY
ON 20 MAY 2010**

2010-11 Budget Statements
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BUDGET 2010-11

BUDGET STATEMENTS

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CHAPTER 1

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 1 - PARLIAMENT			
V1	1		Parliament
			- Legislative Council.....
		1	- Net amount appropriated to deliver services.....
			- Salaries and Allowances Act 1975.....
			- Legislative Assembly.....
		2	- Net amount appropriated to deliver services.....
			- Salaries and Allowances Act 1975.....
			- Parliamentary Services.....
		3	- Net amount appropriated to deliver services.....
		117	- Capital Appropriation.....
			Total.....
V1	2		Parliamentary Commissioner for Administrative Investigations
		4	- Net amount appropriated to deliver services.....
			- Capital Appropriation.....
			- Parliamentary Commissioner Act 1971.....
			Total.....
TOTAL - PART 1.....			
PART 2 - PREMIER; TREASURER; MINISTER FOR STATE DEVELOPMENT			
V1	3		Premier and Cabinet
		5	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
V1	4		Public Sector Commission
		6	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
V1	5		Governor's Establishment
		7	- Net amount appropriated to deliver services
			- Governor's Establishment Act 1992
			- Salaries and Allowances Act 1975
			Total.....
V1	6		Office of the Public Sector Standards Commissioner
		8	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
V1	7		Parliamentary Inspector of the Corruption and Crime Commission
		9	- Net amount appropriated to deliver services
			- Corruption and Crime Commission Act 2003.....
			Total.....
V1	8		Salaries and Allowances Tribunal
		10	- Net amount appropriated to deliver services
			Total.....
V1	9		Treasury and Finance
		11	- Net amount appropriated to deliver services
		12	- Electricity Retail Corporation (Synergy).....
		13	- Forest Products Commission.....

2008-09 Actual \$' 000	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000	2011-12 Forward Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000
3,616	3,802	3,762	3,900	4,007	4,106	4,229
8,614	9,506	9,328	9,628	10,008	10,430	10,749
4,479	4,708	4,213	5,349	5,060	5,137	5,288
14,979	14,926	14,953	15,369	15,998	16,655	17,159
11,970	12,516	12,556	12,993	13,473	13,868	14,251
650	2,906	3,146	2,772	500	500	500
44,308	48,364	47,958	50,011	49,046	50,696	52,176
4,067	4,675	5,217	4,871	5,096	5,240	5,421
198	-	-	-	-	-	-
497	536	536	553	577	596	609
4,762	5,211	5,753	5,424	5,673	5,836	6,030
49,070	53,575	53,711	55,435	54,719	56,532	58,206
108,351	95,137	95,881	105,907	116,377	109,829	119,318
1,726	1,788	1,793	1,857	1,925	1,983	2,042
110,077	96,925	97,674	107,764	118,302	111,812	121,360
10,969	20,742	21,235	18,040	14,655	14,849	15,277
232	408	933	1,180	1,194	1,212	1,225
11,201	21,150	22,168	19,220	15,849	16,061	16,502
1,588	1,636	1,636	1,659	1,693	1,723	1,728
2,109	2,179	2,475	2,538	2,665	2,755	2,783
391	402	402	413	425	438	438
4,088	4,217	4,513	4,610	4,783	4,916	4,949
4,264	4,480	4,499	4,658	4,818	4,978	5,123
311	319	230	326	338	347	348
4,575	4,799	4,729	4,984	5,156	5,325	5,471
18	324	324	333	344	356	374
131	134	138	145	154	161	170
149	458	462	478	498	517	544
585	582	581	599	626	639	658
585	582	581	599	626	639	658
183,549	189,480	190,878	208,101	203,713	183,378	180,211
27,029	290,156	199,896	202,978	63,450	70,439	77,873
2,495	3,370	3,370	3,370	3,370	3,370	3,370

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol Division Item Details

PART 2 - PREMIER; TREASURER; MINISTER FOR STATE DEVELOPMENT -
continued

14	-	Regional Power Corporation (Horizon Power).....
15	-	Water Corporation of Western Australia.....
16	-	Western Australian Land Authority.....
17	-	Armadale Redevelopment Authority.....
18	-	Broome Port Authority.....
19	-	Department of Corrective Services.....
20	-	First Home Owners' Assistance.....
21	-	Goods and Services Tax (GST) Administration Costs.....
22	-	Office of Health Review.....
23	-	Pay-roll Tax Rebate.....
24	-	Pensioners Concessions - Emergency Services Levy.....
25	-	Pensioners Concessions - Local Government and Water Rates.....
26	-	Provision for District Allowances.....
27	-	Provision for Unfunded Liabilities in the Government Insurance Fund.....
28	-	Refund of Past Years Revenue Collections - Public Corporations.....
29	-	Refund of Past Years Revenue Collections - All Other.....
30	-	Rottneet Island Authority.....
31	-	Royalties for Regions.....
32	-	State Property - Emergency Services Levy.....
33	-	WA Health.....
34	-	All Other Grants, Subsidies and Transfer Payments.....
		<i>Comprising:</i>
	-	Acts of Grace.....
	-	ANZAC Day Trust.....
	-	Consumer Utilities Program - Western Australian Council of Social Service.....
	-	HIH Insurance Rescue Package.....
	-	Incidentals.....
	-	Interest on Public Moneys held in Participating Trust Fund Accounts.....
	-	Life Support Equipment Electricity Subsidy Scheme.....
	-	On-Road Diesel Subsidies.....
	-	Public Swimming Pools - Operating Costs Subsidy.....
	-	Shark Hazard Response.....
	-	Stamp Duty Concessions on Farming Properties.....
	-	State Supply Commission.....
	-	Thermoregulatory Dysfunction Energy Subsidy Scheme.....
	-	Water Corporation of Western Australia - Part Reimbursement of Land Sales.....
	-	Western Australian Treasury Corporation Management Fees.....
	-	Department for Child Protection.....
	-	Voluntary Severance Package.....
	-	Water Corporation of Western Australia - State Water Strategy Rebate Scheme.....
	-	Western Australian Building Management Authority - Interest.....
	-	Western Australian Sports Centre Trust.....
	-	Wine Equalisation Tax Rebate.....
118	-	Capital Appropriation.....
119	-	Armadale Redevelopment Authority.....
120	-	Department of Corrective Services.....
121	-	Electricity Generation Corporation (Verve Energy).....
122	-	Electricity Networks Corporation (Western Power).....
123	-	Forest Products Commission.....
124	-	Fremantle Port Authority.....
125	-	Port Hedland Port Authority.....
126	-	Royalties for Regions.....
127	-	WA Health.....

2008-09	2009-10	2009-10	2010-11	2011-12	2012-13	2013-14
Actual	Budget	Estimated	Budget	Forward	Forward	Forward
\$' 000	\$' 000	Actual	Estimate	Estimate	Estimate	Estimate
\$' 000	\$' 000	\$' 000	\$' 000	\$' 000	\$' 000	\$' 000
37,058	57,439	36,999	36,275	22,163	26,314	25,185
443,521	500,983	500,858	492,311	503,055	516,096	541,995
22,139	44,933	38,490	40,994	39,183	34,843	34,577
1,720	1,790	1,790	1,810	1,830	-	-
390	372	372	372	360	342	-
-	-	-	5,600	27,800	37,800	38,800
249,007	122,010	331,610	134,960	135,760	138,060	139,400
64,210	65,000	61,900	70,300	72,100	73,500	74,400
1,716	1,672	1,933	1,983	2,048	2,109	2,172
-	-	-	100,000	-	-	-
8,201	11,360	11,360	11,854	12,429	13,032	13,665
55,603	62,461	62,461	65,175	68,339	71,656	75,134
-	-	22,374	11,591	11,910	12,267	12,635
4,601	2,079	3,847	4,229	3,687	3,559	3,505
19,683	5,000	5,000	10,000	10,000	10,000	10,000
130,465	33,585	48,585	43,607	44,167	43,945	44,269
2,200	2,200	2,200	2,200	2,200	2,200	2,200
269,100	289,400	338,164	454,526	422,813	432,071	344,010
12,389	12,000	12,000	14,000	14,000	14,000	14,000
-	-	-	6,994	11,018	14,942	16,726
20,159	13,054	12,956	7,741	7,275	7,563	7,659
-	2	1	1	1	1	1
300	300	300	300	300	300	300
170	-	170	-	-	-	-
9	-	-	1	-	-	-
-	38	1	1	1	1	1
10,404	1,264	3,069	4,407	4,017	4,170	4,116
454	569	706	838	880	924	970
7,955	9,439	6,939	-	-	-	-
279	300	300	300	300	300	300
212	194	400	420	441	463	486
31	-	-	-	-	-	-
-	50	50	-	-	-	-
207	508	630	748	785	824	865
138	-	-	200	-	-	-
-	390	390	525	550	580	620
15,300	14,200	14,200	-	-	-	-
-	48,000	30,000	-	-	-	-
4,984	500	500	-	-	-	-
312	-	-	-	-	-	-
-	-	-	-	851	976	976
-	3,600	-	-	-	-	-
190,470	39,190	55,370	96,627	58,344	2,739	-
5,900	6,000	2,660	6,600	3,340	-	-
-	53,000	16,095	69,050	90,300	100,946	97,554
-	83,277	82,233	165,508	15,700	50,000	-
6,651	651	651	809	5,636	5,000	5,000
16,200	1,200	1,270	70	-	-	-
212	210	209	3,104	2,000	-	-
-	21,000	21,000	750	-	-	-
64,900	329,600	305,836	363,299	476,712	486,129	539,665
86,969	169,977	163,410	186,407	205,743	154,480	177,247

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
<hr/>			
			PART 2 - PREMIER; TREASURER; MINISTER FOR STATE DEVELOPMENT - continued
		128	- Water Corporation of Western Australia.....
		129	- Perry Lakes Trust Account.....
			- Broome Port Authority.....
			- Regional Power Corporation (Horizon Power).....
			- Rottnest Island Authority.....
			- Western Australian Building Management Authority.....
			- Western Australian Land Authority.....
			- Fiona Stanley Hospital Construction Account.....
			- Salaries and Allowances Act 1975
			- Gold Corporation Act 1987.....
			- Judges' Salaries and Pensions Act 1950.....
			- Parliamentary Superannuation Act 1970.....
			- State Superannuation Act 2000.....
			- Tobacco Products Control Act 2006.....
			- Unclaimed Money Act 1990.....
			- Unclaimed Money (Superannuation and RSA Providers) Act 2003.....
			- Western Australian Treasury Corporation Act 1986 - Interest.....
			- Loans (Co-operative Companies) Act 2004.....
			- Western Australian Treasury Corporation Act 1986 - Capital Repayments.....
			Total.....
V1	10		Economic Regulation Authority
		35	- Net amount appropriated to deliver services
			Total.....
V1	11		Office of the Auditor General
		36	- Net amount appropriated to deliver services
		130	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
V1	12		State Development
		37	- Net amount appropriated to deliver services
		38	- Administered Grants, Subsidies and Other Transfer Payments.....
		131	- Administered Capital Appropriation.....
			- Salaries and Allowances Act 1975
			Total.....
<hr/>			
TOTAL - PART 2.....			
<hr/>			
PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; INDIGENOUS			
V1	13		WA Health
		39	- Net amount appropriated to deliver services
		40	- Contribution to Hospital Fund
		132	- Capital Appropriation
			- Lotteries Commission Act 1990
			- Salaries and Allowances Act 1975
			Total.....
V1	14		Indigenous Affairs
		41	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
<hr/>			
TOTAL - PART 3.....			
<hr/>			

2008-09 Actual \$' 000	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000	2011-12 Forward Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000
-	7,730	7,730	8,280	8,860	9,490	5,080
51,658	23,869	23,869	1,166	-	-	-
350	-	-	-	-	-	-
-	10,612	3,514	-	-	-	-
7,623	-	-	-	-	-	-
62,724	-	-	-	-	-	-
49,921	19,700	19,700	-	-	-	-
221,000	-	-	-	-	-	140,778
1,753	1,820	2,221	2,300	2,368	2,439	2,512
9	30	30	30	30	30	30
5,477	7,615	7,615	8,001	8,406	8,831	9,277
12,984	6,065	6,065	6,309	6,564	13,778	7,105
482,588	560,373	523,373	547,270	575,565	597,042	612,324
19,147	19,596	19,596	20,087	20,649	21,221	21,791
831	750	750	750	750	750	750
1	40	40	20	-	-	-
-	28,700	42,000	224,600	393,700	489,300	467,000
-	-	5,507	618	660	660	660
-	20,200	-	-	-	-	91,616
2,863,199	3,185,849	3,242,487	3,642,626	3,558,848	3,655,297	3,841,151
6,529	6,446	6,696	2,525	2,688	2,152	2,246
6,529	6,446	6,696	2,525	2,688	2,152	2,246
17,405	16,764	4,022	4,434	4,873	4,773	4,878
145	255	255	419	-	250	300
501	517	517	570	603	621	652
18,051	17,536	4,794	5,423	5,476	5,644	5,830
33,749	45,409	51,801	82,071	69,028	55,834	47,695
21,534	53,595	17,220	19,295	17,902	17,902	17,902
-	-	-	5,840	-	-	-
183	374	374	388	424	432	433
55,466	99,378	69,395	107,594	87,354	74,168	66,030
3,073,920	3,437,340	3,453,499	3,895,823	3,799,580	3,876,531	4,064,741
746,286	797,927	782,500	859,464	865,165	923,645	982,558
2,803,167	2,996,033	3,182,489	3,355,674	3,666,163	3,887,898	4,038,063
153,015	267,965	332,846	225,426	218,691	133,481	41,433
102,000	101,184	102,788	106,779	110,546	114,195	118,264
632	652	742	698	728	760	792
3,805,100	4,163,761	4,401,365	4,548,041	4,861,293	5,059,979	5,181,110
22,826	29,533	32,777	30,149	31,363	32,049	28,205
-	170	170	-	-	-	-
181	188	189	202	209	215	215
23,007	29,891	33,136	30,351	31,572	32,264	28,420
3,828,107	4,193,652	4,434,501	4,578,392	4,892,865	5,092,243	5,209,530

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS			
V1	15		Mines and Petroleum
		42	- Net amount appropriated to deliver services
		43	- Administered Grants, Subsidies and Other Transfer Payments.....
		133	- Capital Appropriation
			- Petroleum (Submerged Lands) Act 1982
			- Salaries and Allowances Act 1975
			Total.....
V1	16		Fisheries
		44	- Net amount appropriated to deliver services
		134	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
V1	17		Western Australian Electoral Commission
		45	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Electoral Act 1907
			- Industrial Relations Act 1979
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 4.....			
PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT			
V1	18		Regional Development and Lands
		46	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
V1	19		Gascoyne Development Commission
		47	- Net amount appropriated to deliver services
			Total.....
V1	20		Goldfields-Esperance Development Commission
		48	- Net amount appropriated to deliver services
			Total.....
V1	21		Great Southern Development Commission
		49	- Net amount appropriated to deliver services
			- Capital Appropriation
			Total.....
V1	22		Kimberley Development Commission
		50	- Net amount appropriated to deliver services
			Total.....
V1	23		Mid West Development Commission
		51	- Net amount appropriated to deliver services
			Total.....

2008-09 Actual \$' 000	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000	2011-12 Forward Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000
72,754	68,187	69,116	64,383	63,192	69,511	73,187
61,040	13,816	17,661	4,008	3,802	5,095	3,811
125	130	130	15	-	-	-
4,737	6,795	6,660	8,055	7,284	6,706	6,132
725	782	782	810	837	847	858
139,381	89,710	94,349	77,271	75,115	82,159	83,988
30,571	28,790	30,271	30,363	32,849	33,501	34,352
1,400	5,400	5,400	5,510	2,610	10	10
199	205	249	258	264	272	281
32,170	34,395	35,920	36,131	35,723	33,783	34,643
26,204	6,239	6,444	5,183	5,854	22,233	6,101
136	172	172	-	-	-	-
3,578	180	238	540	1,080	-	200
116	116	116	116	116	116	116
344	324	327	349	359	369	379
30,378	7,031	7,297	6,188	7,409	22,718	6,796
201,929	131,136	137,566	119,590	118,247	138,660	125,427
41,292	31,970	30,977	16,998	17,156	17,543	18,033
44	105	105	-	-	-	-
-	-	215	228	242	251	261
41,336	32,075	31,297	17,226	17,398	17,794	18,294
1,461	1,519	1,519	1,419	1,492	1,546	1,569
1,461	1,519	1,519	1,419	1,492	1,546	1,569
1,557	2,082	2,082	1,634	1,711	1,771	1,833
1,557	2,082	2,082	1,634	1,711	1,771	1,833
1,529	1,594	1,594	1,650	1,732	1,788	1,839
16,549	42,250	39,588	-	-	-	-
18,078	43,844	41,182	1,650	1,732	1,788	1,839
4,140	3,960	4,410	1,943	2,036	2,094	2,150
4,140	3,960	4,410	1,943	2,036	2,094	2,150
4,305	1,522	1,522	1,578	1,633	1,675	1,717
4,305	1,522	1,522	1,578	1,633	1,675	1,717

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
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			PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT - continued
V1	24	52	Peel Development Commission - Net amount appropriated to deliver services Total.....
V1	25	53 135	Pilbara Development Commission - Net amount appropriated to deliver services - Capital Appropriation Total.....
V1	26	54	South West Development Commission - Net amount appropriated to deliver services - Capital Appropriation Total.....
V1	27	55	Wheatbelt Development Commission - Net amount appropriated to deliver services Total.....
V1	28	56	Western Australian Land Information Authority - Net amount appropriated to deliver services - Salaries and Allowances Act 1975 Total.....
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TOTAL - PART 5.....			
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			PART 6 - MINISTER FOR EDUCATION; TOURISM
V2	29	57 136	Education - Net amount appropriated to deliver services - Capital Appropriation - Salaries and Allowances Act 1975 Total.....
V2	30	58 59	Education Services - Net amount appropriated to deliver services - Administered Grants, Subsidies and Other Transfer Payments..... - Salaries and Allowances Act 1975 Total.....
V2	31	60	Curriculum Council - Net amount appropriated to deliver services - Capital Appropriation - Salaries and Allowances Act 1975 Total.....
V2	32	61 137	Country High School Hostels Authority - Net amount appropriated to deliver services - Capital Appropriation Total.....
V2	33	62	Western Australian Tourism Commission - Net amount appropriated to deliver services - Capital Appropriation - Salaries and Allowances Act 1975 Total.....
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TOTAL - PART 6.....			
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2008-09 Actual \$' 000	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000	2011-12 Forward Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000
4,662	4,003	4,003	1,506	1,575	1,625	1,680
4,662	4,003	4,003	1,506	1,575	1,625	1,680
1,825	1,697	1,697	3,046	2,899	2,997	3,084
-	5	5	30	30	30	30
1,825	1,702	1,702	3,076	2,929	3,027	3,114
11,504	16,540	21,110	4,034	4,236	4,451	4,619
935	4,066	4,066	-	-	-	-
12,439	20,606	25,176	4,034	4,236	4,451	4,619
1,563	1,606	1,606	1,660	1,748	1,801	1,852
1,563	1,606	1,606	1,660	1,748	1,801	1,852
29,830	27,302	30,935	25,817	30,006	31,033	27,342
413	424	431	443	457	513	528
30,243	27,726	31,366	26,260	30,463	31,546	27,870
121,609	140,645	145,865	61,986	66,953	69,118	66,537
2,692,944	2,919,397	2,992,965	3,019,075	3,133,008	3,222,127	3,319,410
162,587	974,448	871,455	889,949	225,342	105,017	153,417
1,012	1,042	1,051	1,092	1,124	1,158	1,192
2,856,543	3,894,887	3,865,471	3,910,116	3,359,474	3,328,302	3,474,019
15,627	19,687	14,725	17,276	16,463	16,927	18,619
276,075	312,486	307,886	334,769	350,071	370,690	391,889
199	211	211	217	217	225	227
291,901	332,384	322,822	352,262	366,751	387,842	410,735
23,816	24,224	24,717	29,752	17,647	18,265	18,523
725	68	68	-	-	-	-
230	244	244	244	247	249	249
24,771	24,536	25,029	29,996	17,894	18,514	18,772
5,821	5,123	5,333	5,230	5,359	6,087	6,198
1,722	6,704	6,704	980	1,000	1,020	1,020
7,543	11,827	12,037	6,210	6,359	7,107	7,218
54,241	56,939	56,281	61,374	52,188	48,287	48,956
787	272	272	-	50	100	150
370	381	381	399	413	427	442
55,398	57,592	56,934	61,773	52,651	48,814	49,548
3,236,156	4,321,226	4,282,293	4,360,357	3,803,129	3,790,579	3,960,292

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 7 - MINISTER FOR TRANSPORT; DISABILITY SERVICES			
V2	34		Transport
		63	- Net amount appropriated to deliver services
		64	- Western Australian Coastal Shipping Commission.....
		138	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
V2	35		Commissioner of Main Roads
		65	- Net amount appropriated to deliver services
		139	- Capital Appropriation
			- Road Traffic Act 1974
			- Salaries and Allowances Act 1975
			- Road Traffic Act 1974
			Total.....
V2	36		Public Transport Authority of Western Australia
		66	- Net amount appropriated to deliver services
		140	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
V2	37		Disability Services Commission
		67	- Net amount appropriated to deliver services
		141	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 7.....			
PART 8 - MINISTER FOR POLICE; EMERGENCY SERVICES; ROAD SAFETY			
V2	38		Western Australia Police
		68	- Net amount appropriated to deliver services
		142	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
V2	39		Fire and Emergency Services Authority of Western Australia
		69	- Net amount appropriated to deliver services
			- Capital Appropriation
			Total.....
TOTAL - PART 8.....			
PART 9 - MINISTER FOR SPORT AND RECREATION; RACING AND GAMING; MINISTER ASSISTING THE MINISTER FOR HEALTH			
V2	40		Sport and Recreation
		70	- Net amount appropriated to deliver services
		71	- Contribution to Community Sporting and Recreation Facilities Fund
		143	- Capital Appropriation
			- Lotteries Commission Act 1990
			- Salaries and Allowances Act 1975
			Total.....

2008-09 Actual \$' 000	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000	2011-12 Forward Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000
145,978	128,586	132,722	139,424	114,468	112,260	118,559
437	329	329	329	329	329	329
2,618	16,352	9,010	12,956	5,260	6,091	6,561
317	317	318	333	343	353	362
149,350	145,584	142,379	153,042	120,400	119,033	125,811
155,783	187,732	173,395	162,814	172,002	177,511	203,737
320,526	277,191	263,047	150,715	110,142	62,059	236,028
349,816	382,732	407,732	387,927	438,695	489,225	490,045
328	337	338	352	362	373	384
112,487	76,647	76,647	119,110	97,466	75,162	106,389
938,940	924,639	921,159	820,918	818,667	804,330	1,036,583
647,319	703,369	700,915	753,763	811,464	869,321	919,919
84,681	58,501	58,541	88,721	121,929	169,239	92,458
387	404	392	400	412	425	437
732,387	762,274	759,848	842,884	933,805	1,038,985	1,012,814
348,670	383,159	390,072	434,746	479,927	503,732	524,453
30	463	463	965	2,072	2,864	1,860
239	246	246	253	261	269	269
348,939	383,868	390,781	435,964	482,260	506,865	526,582
2,169,616	2,216,365	2,214,167	2,252,808	2,355,132	2,469,213	2,701,790
896,176	911,512	934,242	1,000,353	1,047,866	1,098,408	1,155,490
38,373	148,268	72,451	93,212	45,057	17,644	15,428
3,017	3,108	3,133	3,323	3,502	3,608	3,715
937,566	1,062,888	1,009,826	1,096,888	1,096,425	1,119,660	1,174,633
43,942	25,172	24,596	24,544	24,328	24,051	24,799
32,910	27,761	27,761	-	-	-	-
76,852	52,933	52,357	24,544	24,328	24,051	24,799
1,014,418	1,115,821	1,062,183	1,121,432	1,120,753	1,143,711	1,199,432
31,436	30,592	25,641	25,177	24,915	25,596	26,374
10,000	20,000	15,000	25,000	20,000	19,151	9,151
47	669	869	4,300	32,500	51,000	20,600
12,500	12,648	12,848	13,347	13,818	14,274	14,783
207	213	214	226	233	240	247
54,190	64,122	54,572	68,050	91,466	110,261	71,155

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
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			PART 9 - MINISTER FOR SPORT AND RECREATION; RACING AND GAMING; MINISTER ASSISTING THE MINISTER FOR HEALTH - continued
V2	41		Western Australian Sports Centre Trust
		72	- Net amount appropriated to deliver services
		144	- Capital Appropriation
			Total.....
V2	42		Racing, Gaming and Liquor
		73	- Net amount appropriated to deliver services
		74	- Administered Grants, Subsidies and Other Transfer Payments.....
			- Liquor Control Act 1988
			- Salaries and Allowances Act 1975
			Total.....
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TOTAL - PART 9.....			
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PART 10 - MINISTER FOR PLANNING; CULTURE AND THE ARTS			
V2	43		Planning
		75	- Net amount appropriated to deliver services
			- Administered Grants, Subsidies and Other Transfer Payments.....
		145	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
V2	44		Western Australian Planning Commission
		76	- Net amount appropriated to deliver services
		146	- Capital Appropriation
			- Metropolitan Region Improvement Tax Act 1959
			Total.....
V2	45		Culture and the Arts
		77	- Net amount appropriated to deliver services
		78	- Art Gallery of Western Australia
		79	- Library Board of Western Australia
		80	- Perth Theatre Trust
		81	- Western Australian Museum
		147	- Capital Appropriation
		148	- Art Gallery of Western Australia
		149	- Perth Theatre Trust
			- Library Board of Western Australia
			- Western Australian Museum
			- Lotteries Commission Act 1990
			- Salaries and Allowances Act 1975
			Total.....
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TOTAL - PART 10.....			
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PART 11 - MINISTER FOR ENERGY; TRAINING AND WORKFORCE DEVELOPMENT			
V2	46		Office of Energy
		82	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
V2	47		Training and Workforce Development
		83	- Net amount appropriated to deliver services
		150	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
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TOTAL - PART 11.....			
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2008-09 Actual \$' 000	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000	2011-12 Forward Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000
10,065	8,207	11,355	15,969	16,643	20,226	22,995
237	178,770	73,452	123,527	35,972	-	-
10,302	186,977	84,807	139,496	52,615	20,226	22,995
2,521	3,499	2,926	2,946	3,325	3,246	3,375
76,391	74,804	81,912	82,491	85,630	88,170	90,880
2,819	5,000	5,000	5,000	5,000	5,000	5,000
241	250	251	265	277	285	286
81,972	83,553	90,089	90,702	94,232	96,701	99,541
146,464	334,652	229,468	298,248	238,313	227,188	193,691
33,447	27,311	31,027	31,537	28,954	29,302	30,314
-	-	-	-	12,701	-	-
1,981	10,714	5,341	11,661	6,316	6,408	7,502
398	408	409	427	440	453	466
35,826	38,433	36,777	43,625	48,411	36,163	38,282
3,806	3,097	3,097	3,262	3,284	3,284	3,356
5,400	5,400	5,400	5,400	5,400	5,400	5,400
82,168	80,800	81,000	78,900	84,300	91,500	100,500
91,374	89,297	89,497	87,562	92,984	100,184	109,256
77,242	68,349	76,142	77,989	99,139	94,200	96,392
3,673	3,658	3,819	3,984	-	-	-
11,234	11,602	11,823	13,431	-	-	-
2,965	3,114	2,279	3,905	-	-	-
4,333	4,041	4,945	5,279	-	-	-
36,240	15,553	1,547	13,468	3,230	-	230
10,606	2,892	2,830	2,730	-	-	-
3,596	550	909	9,968	-	-	-
3,723	52	81	-	-	-	-
1,565	283	157	-	-	-	-
12,500	12,648	12,848	13,347	13,818	14,274	14,783
704	725	725	757	779	802	826
168,381	123,467	118,105	144,858	116,966	109,276	112,231
295,581	251,197	244,379	276,045	258,361	245,623	259,769
20,186	44,038	34,075	53,232	51,068	40,609	30,779
263	270	270	279	287	297	299
20,449	44,308	34,345	53,511	51,355	40,906	31,078
380,901	401,352	413,308	425,680	428,601	407,810	421,931
31,686	43,844	29,448	32,432	9,266	6,700	3,460
-	-	219	328	338	391	424
412,587	445,196	442,975	458,440	438,205	414,901	425,815
433,036	489,504	477,320	511,951	489,560	455,807	456,893

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 12 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES			
V2	48		Attorney General
		84	- Net amount appropriated to deliver services
		151	- Capital Appropriation
			- Children's Court of Western Australia Act 1988
			- Criminal Injuries Compensation Act 2003.....
			- District Court of Western Australia Act 1969
			- Judges' Salaries and Pensions Act 1950
			- Salaries and Allowances Act 1975
			- Solicitor General Act 1969
			- State Administrative Tribunal Act 2004
			- Suitor's Fund Act 1964
			Total.....
V2	49		Corruption and Crime Commission
		85	- Net amount appropriated to deliver services
		152	- Capital Appropriation
			- Corruption and Crime Commission Act 2003
			Total.....
V2	50		Commissioner for Equal Opportunity
		86	- Net amount appropriated to deliver services
		153	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
V2	51		Law Reform Commission of Western Australia
		87	- Net amount appropriated to deliver services
			Total.....
V2	52		Office of the Director of Public Prosecutions
		88	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
V2	53		Commissioner for Children and Young People
		89	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
V2	54		Office of the Information Commissioner
		90	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Freedom of Information Act 1992
			Total.....
V2	55		Corrective Services
		91	- Net amount appropriated to deliver services
		154	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....

2008-09 Actual \$' 000	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000	2011-12 Forward Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000
218,942	228,304	249,849	304,339	259,950	254,369	253,069
33,960	13,869	10,754	16,545	31,767	34,784	15,146
369	334	334	349	368	379	401
20,173	19,487	19,487	19,487	19,487	19,487	19,487
8,968	9,323	8,995	9,410	9,841	10,148	10,642
8,737	8,421	8,829	10,670	9,658	9,907	10,391
22,449	22,965	23,407	24,456	25,605	26,397	27,575
368	346	346	356	369	380	382
4,783	4,629	4,897	5,124	5,365	5,532	5,811
9	29	29	29	29	29	30
318,758	307,707	326,927	390,765	362,439	361,412	342,934
23,147	27,114	27,025	29,760	32,263	33,146	35,243
300	2,248	2,248	883	1,300	1,735	514
364	386	386	409	435	448	460
23,811	29,748	29,659	31,052	33,998	35,329	36,217
2,926	2,989	2,989	3,095	3,259	3,354	3,444
56	39	39	2	-	-	-
209	216	216	233	243	250	256
3,191	3,244	3,244	3,330	3,502	3,604	3,700
918	944	944	971	1,004	1,032	1,021
918	944	944	971	1,004	1,032	1,021
24,533	24,682	24,682	25,846	26,747	27,504	28,265
2,291	2,359	3,190	2,550	2,621	2,694	2,769
26,824	27,041	27,872	28,396	29,368	30,198	31,034
2,442	2,549	2,549	2,610	2,719	2,793	2,870
420	-	-	-	-	-	-
179	186	187	199	208	215	220
3,041	2,735	2,736	2,809	2,927	3,008	3,090
1,291	1,318	1,518	1,362	1,419	1,460	1,497
5	5	5	-	-	-	-
178	184	186	217	219	231	235
1,474	1,507	1,709	1,579	1,638	1,691	1,732
522,088	518,677	584,899	593,759	613,732	631,992	652,839
9,240	118,520	61,451	176,784	47,621	5,640	1,045
780	802	807	863	888	915	915
532,108	637,999	647,157	771,406	662,241	638,547	654,799

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
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			PART 12 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES - continued
V2	56		Office of the Inspector of Custodial Services
		92	- Net amount appropriated to deliver services
		155	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
			TOTAL - PART 12.....
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			PART 13 - MINISTER FOR CHILD PROTECTION; COMMUNITY SERVICES; SENIORS AND VOLUNTEERING; WOMEN'S INTERESTS
V3	57		Child Protection
		93	- Net amount appropriated to deliver services
		156	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
V3	58		Communities
		94	- Net amount appropriated to deliver services
		95	- Contribution to the Western Australian Family Foundation Trust Account
			- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
			TOTAL - PART 13.....
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			PART 14 - MINISTER FOR WATER; MENTAL HEALTH
V3	59		Water
		96	- Net amount appropriated to deliver services
		97	- Administered Grants, Subsidies and Other Transfer Payments.....
		157	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
V3	60		Mental Health Commission
		98	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
			TOTAL - PART 14.....
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			PART 15 - MINISTER FOR LOCAL GOVERNMENT; HERITAGE; CITIZENSHIP AND MULTICULTURAL INTERESTS
V3	61		Local Government
		99	- Net amount appropriated to deliver services
		100	- Administered Grants, Subsidies and Other Transfer Payments.....
			- Salaries and Allowances Act 1975
			Total.....
V3	62		Heritage Council of Western Australia
		101	- Net amount appropriated to deliver services
			Total.....

2008-09 Actual \$' 000	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000	2011-12 Forward Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000
2,415	2,095	2,095	2,764	2,876	2,969	3,046
20	22	22	91	52	-	-
402	223	191	196	202	223	230
2,837	2,340	2,308	3,051	3,130	3,192	3,276
912,962	1,013,265	1,042,556	1,233,359	1,100,247	1,078,013	1,077,803
302,462	326,680	344,793	393,901	411,072	430,931	441,970
6,733	6,074	28,878	23,623	7,605	-	-
315	326	326	384	410	422	465
309,510	333,080	373,997	417,908	419,087	431,353	442,435
73,502	159,638	71,229	151,382	83,633	78,433	78,751
560	560	385	376	376	376	376
-	-	-	-	1,690	-	-
254	262	264	276	284	323	344
74,316	160,460	71,878	152,034	85,983	79,132	79,471
383,826	493,540	445,875	569,942	505,070	510,485	521,906
85,752	76,512	73,539	73,178	67,413	70,327	72,720
2,151	1,878	1,878	1,376	590	159	55
4,010	4,385	3,585	7,050	5,364	2,981	3,100
206	212	217	225	232	239	246
92,119	82,987	79,219	81,829	73,599	73,706	76,121
420,199	426,242	445,749	506,313	524,042	552,599	563,230
-	-	-	248	259	270	282
420,199	426,242	445,749	506,561	524,301	552,869	563,512
512,318	509,229	524,968	588,390	597,900	626,575	639,633
15,066	16,637	16,272	21,290	19,065	16,328	16,760
250	250	250	250	250	250	250
218	224	224	243	249	258	258
15,534	17,111	16,746	21,783	19,564	16,836	17,268
6,287	5,085	5,085	5,474	5,409	5,573	5,724
6,287	5,085	5,085	5,474	5,409	5,573	5,724

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
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			PART 15 - MINISTER FOR LOCAL GOVERNMENT; HERITAGE; CITIZENSHIP AND MULTICULTURAL INTERESTS - continued
V3	63		National Trust of Australia (WA)
		102	- Net amount appropriated to deliver services
		158	- Capital Appropriation
			Total.....
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TOTAL - PART 15.....			
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			PART 16 - MINISTER FOR AGRICULTURE AND FOOD; FORESTRY; MINISTER ASSISTING THE MINISTER FOR EDUCATION
V3	64		Agriculture and Food
		103	- Net amount appropriated to deliver services
		159	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
V3	65		Agriculture Protection Board of Western Australia
		104	- Net amount appropriated to deliver services
			- Agriculture and Related Resources Protection Act 1976
			Total.....
V3	66		Rural Business Development Corporation
		105	- Net amount appropriated to deliver services
			Total.....
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TOTAL - PART 16.....			
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			PART 17 - MINISTER FOR ENVIRONMENT; YOUTH
V3	67		Environment and Conservation
		106	- Net amount appropriated to deliver services
		160	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
V3	68		Botanic Gardens and Parks Authority
		107	- Net amount appropriated to deliver services
		161	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
V3	69		Office of the Environmental Protection Authority
		108	- Net amount appropriated to deliver services
		162	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
V3	70		Swan River Trust
		109	- Net amount appropriated to deliver services
			Total.....

2008-09 Actual \$' 000	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000	2011-12 Forward Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000
2,340	2,461	2,461	2,521	2,597	2,658	2,721
435	435	435	435	435	435	435
2,775	2,896	2,896	2,956	3,032	3,093	3,156
24,596	25,092	24,727	30,213	28,005	25,502	26,148
133,320	159,665	147,121	156,715	136,955	141,038	144,875
2,577	4,058	4,058	19,058	38,338	88,878	65,106
290	296	301	312	326	335	340
136,187	164,019	151,480	176,085	175,619	230,251	210,321
53	53	53	54	55	55	55
882	1,014	1,035	1,080	1,112	1,146	1,149
935	1,067	1,088	1,134	1,167	1,201	1,204
1,694	196	196	200	206	212	218
1,694	196	196	200	206	212	218
138,816	165,282	152,764	177,419	176,992	231,664	211,743
202,848	160,120	200,235	182,744	192,015	187,278	183,614
16,597	12,556	11,556	3,044	1,985	2,021	1,002
665	685	691	715	736	758	781
220,110	173,361	212,482	186,503	194,736	190,057	185,397
12,372	12,827	12,724	12,650	12,979	13,223	13,682
3,879	585	585	2,932	685	-	-
172	178	179	187	192	198	204
16,423	13,590	13,488	15,769	13,856	13,421	13,886
12,028	10,924	10,925	12,039	11,618	11,854	12,087
-	377	377	45	104	68	146
100	106	105	191	191	191	191
12,128	11,407	11,407	12,275	11,913	12,113	12,424
7,794	12,422	13,215	12,179	10,754	11,040	11,253
7,794	12,422	13,215	12,179	10,754	11,040	11,253

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
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			PART 17 - MINISTER FOR ENVIRONMENT; YOUTH - continued
V3	71		Zoological Parks Authority
		110	- Net amount appropriated to deliver services
		163	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
			TOTAL - PART 17.....
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			PART 18 - MINISTER FOR COMMERCE; SCIENCE AND INNOVATION; HOUSING; MINISTER ASSISTING THE TREASURER
V3	72		Commerce
		111	- Net amount appropriated to deliver services
		112	- Administered Grants, Subsidies and Other Transfer Payments.....
		164	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
V3	73		Small Business Development Corporation
		113	- Net amount appropriated to deliver services
		165	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
V3	74		Registrar, Western Australian Industrial Relations Commission
		114	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
V3	75		Chemistry Centre (WA)
		115	- Net amount appropriated to deliver services
		166	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
V3	76		Housing Authority
		116	- Net amount appropriated to deliver services
		167	- Capital Appropriation
			Total.....
			TOTAL - PART 18.....
			GRAND TOTAL.....
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			Total Appropriation Bill No.1 - Recurrent Services.....
			Total Appropriation Bill No.2 - Capital Purposes.....
			Authorised by Other Statutes
			- Recurrent Services.....
			- Capital Purposes.....
			- Financing.....
			Total Authorised by Other Statutes.....
			GRAND TOTAL.....
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2008-09 Actual \$' 000	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000	2011-12 Forward Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000
9,175	9,408	9,338	9,727	10,113	10,433	10,702
735	735	735	735	735	735	735
177	182	194	206	212	218	225
10,087	10,325	10,267	10,668	11,060	11,386	11,662
266,542	221,105	260,859	237,394	242,319	238,017	234,622
132,326	126,434	121,378	112,272	104,449	98,734	107,400
-	5	-	5	-	-	-
5,250	1,611	1,611	425	1,888	-	-
702	721	700	724	746	768	791
138,278	128,771	123,689	113,426	107,083	99,502	108,191
12,842	12,206	12,206	11,897	10,508	10,805	11,094
34	84	84	78	84	84	78
196	202	202	218	224	231	238
13,072	12,492	12,492	12,193	10,816	11,120	11,410
8,496	8,440	8,696	8,637	8,942	8,858	9,040
2,203	2,268	2,129	2,091	2,169	2,233	2,281
10,699	10,708	10,825	10,728	11,111	11,091	11,321
5,959	6,714	6,792	9,315	8,421	8,477	8,611
195	195	195	195	195	195	195
182	186	186	196	202	208	208
6,336	7,095	7,173	9,706	8,818	8,880	9,014
192,422	137,551	98,606	16,976	71,622	20,282	16,908
140,860	542,603	359,601	374,574	25,021	-	-
333,282	680,154	458,207	391,550	96,643	20,282	16,908
501,667	839,220	612,386	537,603	234,471	150,875	156,844
17,310,633	19,951,846	19,799,087	20,906,387	20,082,616	20,426,336	21,165,007
14,085,100	14,942,739	15,359,302	16,027,422	16,315,206	16,834,235	17,318,963
1,903,121	3,566,596	3,005,455	3,209,165	1,856,871	1,514,153	1,639,213
1,209,925	1,345,664	1,352,176	1,550,072	1,812,413	2,002,126	2,008,166
112,487	76,647	76,647	119,110	97,466	75,162	106,389
-	20,200	5,507	618	660	660	92,276
1,322,412	1,442,511	1,434,330	1,669,800	1,910,539	2,077,948	2,206,831
17,310,633	19,951,846	19,799,087	20,906,387	20,082,616	20,426,336	21,165,007

CHAPTER 2

NET APPROPRIATION DETERMINATIONS

NET APPROPRIATION DETERMINATIONS

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PART 1 - PARLIAMENT							
LEGISLATIVE COUNCIL							
GST Input Credits.....	120	61	61	61	61	61	61
Other Receipts.....	16	-	-	-	-	-	-
Total	136	61	61	61	61	61	61
LEGISLATIVE ASSEMBLY							
GST Receipts on Sales.....	54	115	115	115	115	115	115
Other Receipts.....	18	-	5	-	-	-	-
Total	72	115	120	115	115	115	115
PARLIAMENTARY SERVICES							
GST Input Credits.....	442	475	475	475	475	475	475
Other Receipts.....	295	-	62	-	-	-	-
Total	737	475	537	475	475	475	475
PARLIAMENTARY COMMISSIONER FOR ADMINISTRATIVE INVESTIGATIONS							
GST Input Credits.....	159	88	159	159	159	159	159
Other Receipts.....	722	639	1086	921	921	921	921
Total	881	727	1,245	1,080	1,080	1,080	1,080
TOTAL - PART 1	1,826	1,378	1,963	1,731	1,731	1,731	1,731
PART 2 - PREMIER; TREASURER; MINISTER FOR STATE DEVELOPMENT							
PREMIER AND CABINET							
GST Input Credits.....	7,243	2,188	5,400	5,363	4,926	4,392	4,525
GST Receipts on Sales.....	1,023	54	404	274	270	277	285
Other Receipts.....	3,470	483	2,248	1,683	1,736	1,798	1,862
State Law Publisher	1,357	2,627	1,301	1,240	1,277	1,316	1,355
Total	13,093	5,352	9,353	8,560	8,209	7,783	8,027
PUBLIC SECTOR COMMISSION							
GST Input Credits.....	123	-	1,065	777	556	548	549
GST Receipts on Sales.....	46	-	121	169	169	169	169
Other Receipts.....	446	1,640	1,215	1,536	1,536	1,536	1,536
Total	615	1,640	2,401	2,482	2,261	2,253	2,254
GOVERNOR'S ESTABLISHMENT							
Ballroom Hire	54	50	50	50	50	50	50
GST Input Credits.....	131	63	63	63	63	63	63
Other Receipts.....	88	5	5	5	5	5	5
Total	273	118	118	118	118	118	118
OFFICE OF THE PUBLIC SECTOR STANDARDS COMMISSIONER							
GST Input Credits.....	166	130	130	130	130	130	130
Other Receipts.....	751	324	324	333	341	360	360
Total	917	454	454	463	471	490	490
SALARIES AND ALLOWANCES TRIBUNAL							
GST Input Credits.....	16	24	39	34	36	37	38

NET APPROPRIATION DETERMINATIONS

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Other Receipts.....	2	3	3	3	3	3	3
Total	18	27	42	37	39	40	41
TREASURY AND FINANCE							
Commonwealth Grants	346	778	2,953	201	190	294	230
Contract Services Building Management and Works (BMW)	995,690	1,152,143	1,907,802	1,575,562	1,145,767	1,166,903	1,173,666
Executive Vehicle Scheme Receipts	336	117	300	300	300	300	300
Fremantle Prison BMW	3,639	3,765	3,765	4,107	4,217	4,337	4,337
GST Input Credits	14,279	5,080	6,149	6,178	6,205	6,233	6,262
GST Receipts on Sales.....	126,222	131,431	206,157	176,600	133,052	134,516	134,992
Land Tax Liability Enquiry Fee	1,862	2,422	2,625	2,700	2,800	2,800	2,800
Other Receipts.....	432	2,322	6,454	14,440	14,649	14,890	15,246
Procurement Services	1,210	805	586	993	1,030	1,073	1,094
Shared Services Rendered	8,399	13,019	10,848	22,848	45,357	56,112	60,112
State Fleet Receipts.....	91,723	103,143	94,422	91,352	88,285	91,706	93,999
Total	1,244,138	1,415,025	2,242,061	1,895,281	1,441,852	1,479,164	1,493,038
ECONOMIC REGULATION AUTHORITY							
Executive Vehicle Scheme Receipts	23	21	21	17	17	17	18
GST Input Credits	288	253	253	253	253	253	260
Other Receipts.....	123	75	75	50	50	50	52
Recoups from Industry	2,266	3,080	3,780	7,122	7,200	7,863	8,097
Total	2,700	3,429	4,129	7,442	7,520	8,183	8,427
OFFICE OF THE AUDITOR GENERAL							
Audit Fees	-	-	13,569	13,980	14,462	14,896	15,345
GST Input Credits	1,395	110	1,492	1,486	1,539	1,580	1,630
GST Receipts on Sales.....	174	302	110	157	160	170	170
Other Receipts.....	279	20	36	36	36	37	37
Total	1,848	432	15,207	15,659	16,197	16,683	17,182
STATE DEVELOPMENT							
Grants from Industry.....	-	-	15,750	-	-	-	-
GST Input Credits	52	-	-	-	-	-	-
GST Receipts on Sales.....	141	-	-	-	-	-	-
Other Receipts.....	751	-	-	-	-	-	-
Receipts for the Australia China Natural Gas Technology Partnership Trust Fund.....	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Sale of Goods and Services	8	750	750	750	750	750	750
Total	1,952	1,750	17,500	1,750	1,750	1,750	1,750
TOTAL - PART 2	1,265,554	1,428,227	2,291,265	1,931,792	1,478,417	1,516,464	1,531,327
PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; INDIGENOUS AFFAIRS							
WA HEALTH							
ABHI - Self Management	-	-	171	-	-	-	-
Australian Immunisation Agreement Gardisal.....	10,611	4,231	-	-	-	-	-
Australian Immunisation Agreement Vaccines.....	16,350	27,408	30,071	30,787	31,573	32,220	32,864
Bring Nurses Back Program	-	618	618	735	884	985	985
CanNET	435	-	405	-	-	-	-
Clinical Preceptor Program.....	-	-	49	-	-	-	-
Council of Australian Governments (COAG) Indigenous Early Childhood National Partnership	-	4,800	-	-	-	-	-
Drug and Alcohol Office (DAO) - Alcohol and Other Drugs - Workforce Development Program.....	-	-	215	107	36	-	-

NET APPROPRIATION DETERMINATIONS

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
DAO - Alcohol Sales Data Project	-	-	142	150	169	175	-
DAO - COAG - Child And Domestic Violence Program	-	-	1,045	1,045	-	-	-
DAO - COAG - Development of Aetiologic Fractions Project.....	-	-	101	-	-	-	-
DAO - COAG - Drug Diversion Program.....	5,687	-	-	-	-	-	-
DVA - Home and Community Care (HACC) - Home Care	1,364	1,399	1,399	1,431	1,464	1,498	1,498
GST Input Credits	65,395	64,194	70,722	68,781	71,666	74,550	77,435
GST Receipts on Sales.....	1,163	1,028	1,275	1,054	1,033	1,012	991
Gynaecological Workforce Project	-	-	40	40	-	-	-
HACC	103,181	111,983	111,983	121,322	131,441	142,402	142,402
HACC - COAG - Access Point Funding	-	668	668	668	-	-	-
Hand Hygiene Program	-	-	40	-	-	-	-
HealthConnect	1,215	-	-	-	-	-	-
National Bowel Cancer Screening Program Western Australia	-	-	183	183	-	-	-
Office of Aboriginal Health - Primary Health Care Access Program - KutJunka Nursing Funding	207	-	-	-	-	-	-
Other Commonwealth Programs	500	500	-	500	500	500	500
Palliative Care - Residential Aged Care.....	-	-	131	65	-	-	-
Palliative Home Care - Paediatric Pall Care.....	-	50	50	-	-	-	-
Palliative Home Care - Pall Care Community Medications	-	67	67	-	-	-	-
Perinatal Depression	-	-	444	788	1,169	1,070	-
Proceeds from Services Provided by Community Support Services.....	3,326	3,368	3,382	3,563	3,688	3,817	3,950
Proceeds from Services Provided by Drug Abuse Strategy Services	428	300	400	300	300	300	300
Proceeds from Services Provided by Environmental Health Services.....	2,223	1,973	1,946	1,974	2,048	2,040	2,136
Proceeds from Services Provided by Miscellaneous Services	6,974	5,669	7,068	6,445	3,979	4,012	4,035
Proceeds from Services Provided by Reproductive Technology Services	1	1	-	-	5	-	-
Public Health - Data Linkage	-	-	120	-	-	-	-
Public Health - Foodborne Disease Sentinel Site (OZFood).....	33	180	180	184	187	-	-
Public Health - Hepatitis C - Education and Prevention.....	270	275	-	-	-	-	-
Public Health - Hepatitis C - Surveillance Program.....	72	-	-	-	-	-	-
Public Health - Human Quarantine Activities.....	21	22	12	12	12	24	24
Public Health - Preventative Health	-	250	-	-	-	-	-
Public Health - Trachoma Surveillance Program.....	30	-	-	-	-	-	-
Public Health - Vaccine Prevention Program.....	72	-	72	-	-	-	-
Public Health Outcome Funding Agreement Base.....	5,565	5,693	-	-	-	-	-
Public Health Outcome Funding Agreement Family Planning	1,835	1,877	-	-	-	-	-
Radiation Therapists	-	-	389	240	341	-	-
SQPS Medication Advice Guide Sheets.....	-	-	4	-	-	-	-
Strengthening Cancer Care	-	-	10	-	-	-	-
Total	226,958	236,554	233,402	240,374	250,495	264,605	267,120
INDIGENOUS AFFAIRS							
Grants and Subsidies.....	317	205	325	300	300	300	300
GST Input Credits	1,603	1,282	1,837	1,666	1,687	1,691	1,394
Other Receipts.....	1,034	1,340	860	890	900	915	925
Total	2,954	2,827	3,022	2,856	2,887	2,906	2,619
TOTAL - PART 3	229,912	239,381	236,424	243,230	253,382	267,511	269,739

NET APPROPRIATION DETERMINATIONS

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS							
MINES AND PETROLEUM							
Grants and Subsidies.....	-	-	98	392	216	173	-
GST Input Credits.....	10,111	10,323	10,323	10,323	10,323	10,323	10,323
Licences and Other Regulatory Fees.....	1,924	4,609	11,245	26,998	32,748	34,474	34,396
Proceeds from Departmental Fees and Charges.....	1,814	2,254	2,254	2,285	2,324	2,356	2,356
Proceeds from Petroleum Permits and Licences.....	5,529	7,615	7,615	7,688	7,881	8,078	8,280
Proceeds from Prospecting, Exploration and Other Mining Licences.....	6,046	6,185	6,185	6,316	6,473	6,636	6,801
Total	25,424	30,986	37,720	54,002	59,965	62,040	62,156
FISHERIES							
GST Input Credits.....	2,691	2,000	2,000	2,000	2,000	2,000	2,000
GST Receipts on Sales.....	646	328	328	328	328	328	328
Total	3,337	2,328	2,328	2,328	2,328	2,328	2,328
WESTERN AUSTRALIAN ELECTORAL COMMISSION							
Extraneous Election.....	219	20	20	20	20	220	220
GST Input Credits.....	-	80	80	90	90	460	1,250
Local Government Recoups.....	400	-	100	-	-	-	-
Sale of Rolls and Maps.....	15	20	20	20	20	20	20
Sundries.....	177	3	3	3	3	10	10
Total	811	123	223	133	133	710	1,500
TOTAL - PART 4	29,572	33,437	40,271	56,463	62,426	65,078	65,984
PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT							
REGIONAL DEVELOPMENT AND LANDS							
Funds Provided by the Commonwealth Government ..	1,117	577	758	758	758	758	758
GST Input Credits.....	6,190	1,700	4,124	11,150	12,500	12,500	12,500
Other Receipts.....	331	-	486	686	770	770	770
Pastoral Leases.....	1,699	821	2,364	3,475	4,472	4,472	4,472
Proceeds from Rental Properties	395	2,812	599	395	303	281	281
Sale of Land - War Service Land Settlement Scheme .	-	-	579	4,632	3,474	811	-
Westlink Satellite Communication Service - User Fees and Charges.....	-	181	181	185	193	203	203
Total	9,732	6,091	9,091	21,281	22,470	19,795	18,984
TOTAL - PART 5	9,732	6,091	9,091	21,281	22,470	19,795	18,984
PART 6 - MINISTER FOR EDUCATION; TOURISM							
EDUCATION							
Commonwealth Capital	66,503	59,217	90,469	61,861	85,451	59,379	39,362
Commonwealth Recurrent	360,512	345,584	406,457	396,929	462,992	485,355	430,827
Farm School Receipts	1,026	800	800	800	800	800	800
Fees - Agricultural Colleges	2,773	3,484	3,484	3,557	3,632	3,708	3,786
Fees - Other.....	8,282	7,918	96	312	533	760	712

NET APPROPRIATION DETERMINATIONS

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Fees - Senior Colleges	5,067	3,917	3,868	4,030	4,200	4,376	4,560
Fees - Swimming Classes	460	490	490	490	490	490	490
GST Input Credits	11,967	58,034	12,681	12,808	12,936	13,065	13,196
GST Receipts on Sales	61,865	5,222	63,675	64,555	65,201	65,852	66,512
Physical Education Camp School Receipts	1,856	1,829	1,829	1,867	1,907	1,947	1,988
Proceeds from Commercial Activities of Institutions ..	9,101	28,123	-	-	-	-	-
Recoveries and Refunds - Teachers Salaries and Other	10,996	11,823	11,822	12,134	12,456	12,786	13,141
Refunds - Workers Compensation	11,186	9,415	8,415	8,698	8,989	9,288	9,597
Other Receipts	22,008	21,815	20,667	20,607	20,822	21,293	21,892
Other Capital Receipts	6,007	-	1,715	9,600	-	-	-
Total	579,609	557,671	626,468	598,248	680,409	679,099	606,863
EDUCATION SERVICES							
Commonwealth Specific Purpose Program - Aboriginal Education and Training Council	510	424	424	445	467	467	467
GST Input Credits	29,064	28,429	32,353	34,179	35,403	37,467	39,586
GST Receipts on Sales	133	20	90	118	124	129	129
Other Receipts	107	120	120	120	120	120	120
Registration Fees	1,200	906	906	1,178	1,237	1,298	1,298
Total	31,014	29,899	33,893	36,040	37,351	39,481	41,600
TOTAL - PART 6	610,623	587,570	660,361	634,288	717,760	718,580	648,463
PART 7 - MINISTER FOR TRANSPORT; DISABILITY SERVICES							
TRANSPORT							
Boat Registration Fees	9,278	11,617	12,017	13,477	13,888	14,313	14,750
Jetty Licences	447	421	421	460	470	479	490
Marine Examinations	190	223	223	858	876	894	913
Motor Drivers	14,438	15,457	15,457	17,054	17,381	17,714	18,055
Motor Vehicle Plates	9,342	13,294	13,293	14,544	14,850	15,162	15,482
Motor Vehicles	18,599	21,407	21,407	22,874	23,354	23,844	24,344
Other Receipts	611	647	609	628	642	655	669
Proof of Age Card	452	308	308	551	562	574	586
Recoup for Services Provided	13,325	13,940	13,940	15,521	15,847	16,179	16,519
Temporary Permits	511	504	504	633	646	660	673
Total	67,193	77,818	78,179	86,600	88,516	90,474	92,481
TOTAL - PART 7	67,193	77,818	78,179	86,600	88,516	90,474	92,481
PART 8 - MINISTER FOR POLICE; EMERGENCY SERVICES; ROAD SAFETY							
WESTERN AUSTRALIA POLICE							
Commonwealth - Other	1,043	1,173	1,173	1,173	1,173	1,173	1,173
Commonwealth Contribution for Multi-Functional Police Facilities	5,000	-	5,000	3,000	-	-	-
Commonwealth-National Campaign Against Drug Abuse	146	146	146	146	146	146	146
Departmental	24,845	24,240	24,640	25,774	24,913	23,678	24,391
GST Input Credits	28,280	18,523	18,523	18,523	18,523	18,523	18,523
GST Receipts on Sales	2,039	1,388	1,388	1,388	1,388	1,388	1,388
Licences	5,733	6,495	6,495	6,706	6,923	7,149	7,149
Total	67,086	51,965	57,365	56,710	53,066	52,057	52,770
TOTAL - PART 8	67,086	51,965	57,365	56,710	53,066	52,057	52,770

NET APPROPRIATION DETERMINATIONS

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PART 9 - MINISTER FOR SPORT AND RECREATION; RACING AND GAMING; MINISTER ASSISTING THE MINISTER FOR HEALTH							
SPORT AND RECREATION							
GST Input Credits	7,745	1,619	1,619	1,619	1,619	1,619	1,619
GST Receipts on Sales	616	455	455	455	455	455	455
Other Receipts	1,680	75	75	75	75	374	374
Proceeds from the Provision of Sport Development Services to Industry Bodies	4,959	272	272	272	272	272	272
Proceeds from the Provision of Sport Participation Services to the Commonwealth	800	864	864	864	864	864	864
Proceeds from the Provision of Accommodation and Recreation Programs	3,003	2,719	3,003	3,058	3,142	3,142	3,142
Total	18,803	6,004	6,288	6,343	6,427	6,726	6,726
RACING, GAMING AND LIQUOR							
GST Input Credits	296	155	155	155	155	155	155
GST Receipts on Sales	5	25	25	25	25	25	25
Liquor Fees Receipts	2,675	2,100	3,830	3,830	3,830	3,830	3,830
Other Receipts	-	7	7	7	7	7	7
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories	79	81	81	81	81	81	81
Provision of Services to the Racing and Gaming Industries	3,572	3,509	4,107	4,354	4,434	4,614	4,769
Total	6,627	5,877	8,205	8,452	8,532	8,712	8,867
TOTAL – PART 9	25,430	11,881	14,493	14,795	14,959	15,438	15,593
PART 10 - MINISTER FOR PLANNING; CULTURE AND THE ARTS							
PLANNING							
Dampier Peninsula Land Use Planning	101	-	-	-	-	-	-
Gnangara Sustainability Strategy	303	-	-	-	-	-	-
GST Input Credits	1,677	2,572	2,572	2,844	3,345	3,345	3,345
GST Receipts on Sales	2,738	9,576	9,576	9,348	8,847	8,847	8,847
National Coordinator of eDAIS Implementation Program	1,044	-	1,346	1,148	1,070	1,070	1,070
Oakajee Infrastructure Corridor Project	-	-	1,114	-	-	-	-
Other Receipts	3,037	715	2,124	2,638	1,568	1,568	1,568
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories	104	111	81	81	81	81	81
Services Provided to Department of Regional Development and Lands	4,307	4,307	3,149	2,921	2,921	2,921	2,921
Services Provided to Department of Transport	37,365	37,465	36,883	37,050	37,050	37,050	37,050
Services Provided to Western Australia Planning Commission	18,367	19,637	17,890	20,103	20,731	21,378	22,049
Urban Congestion Planning Study	3,000	-	-	-	-	-	-
Total	72,043	74,383	74,735	76,133	75,613	76,260	76,931
CULTURE AND THE ARTS							
GST Input Credits	8,194	4,964	9,304	9,194	5,895	3,888	5,030
GST Receipts on Sales	2,504	1,424	2,835	2,862	2,934	2,988	2,993
Rental Income from King Street Arts Centre	38	50	45	45	45	45	45
Total	10,736	6,438	12,184	12,101	8,874	6,921	8,068
TOTAL – PART 10	82,779	80,821	86,919	88,234	84,487	83,181	84,999

NET APPROPRIATION DETERMINATIONS

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PART 11 - MINISTER FOR ENERGY; TRAINING AND WORKFORCE DEVELOPMENT							
OFFICE OF ENERGY							
Executive Vehicle Scheme Receipts	8	15	12	12	12	13	13
Grants from Commonwealth (Renewable Remote Power Generation Program and Photovoltaic Rebate Program)	10,195	10,307	14,500	17,421	-	-	-
GST Input Credits	740	358	358	358	358	358	358
Other Receipts	58	100	110	105	105	107	107
Recoup of Program Costs	-	230	223	228	228	225	225
Total	11,001	11,010	15,203	18,124	703	703	703
TRAINING AND WORKFORCE DEVELOPMENT							
Commonwealth Capital	15,300	15,300	16,164	15,300	15,300	13,420	15,300
Commonwealth Recurrent	155,267	139,639	202,619	174,329	183,612	139,549	142,454
GST Receipts on Sales	5,156	10,854	6,544	2,339	2,659	2,426	2,521
Other Capital Receipts	-	-	1,000	9,000	-	-	-
Other Receipts	6,697	1,121	6,057	2,039	2,053	2,059	2,124
Proceeds from Commercial Activities of Institutions ..	25,672	2,677	34,805	38,278	38,617	39,555	40,791
Total	208,092	169,591	267,189	241,285	242,241	197,009	203,190
TOTAL – PART 11	219,093	180,601	282,392	259,409	242,944	197,712	203,893
PART 12 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES							
ATTORNEY GENERAL							
District Court Fees	3,538	3,614	3,614	4,261	4,457	4,662	4,877
Family Court Commonwealth Grant	14,357	13,892	16,769	16,905	17,267	17,720	18,080
Family Court Fees	2,315	2,375	2,386	2,650	2,706	2,830	2,890
Fines Enforcement Registry Fees	19,278	17,759	17,759	21,797	22,971	24,350	24,139
GST Input Credits	18,643	21,513	21,343	21,513	21,513	21,513	21,513
GST Receipts on Sales	2,055	1,300	1,300	1,300	1,300	1,300	1,300
Magistrates' Court Fees	8,855	8,803	8,803	10,013	10,466	10,940	11,436
Other Departmental Receipts	5,264	261	201	267	285	303	312
Other Grants Received	-	-	3,159	400	-	-	-
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories	182	235	245	254	259	264	269
Public Trustee Common Fund Fees	1,738	1,220	1,220	870	870	870	870
Public Trustee Estate Fees	10,041	10,862	10,884	12,567	13,615	14,672	16,017
Recoup of Criminal Injury Awards	1,177	1,471	1,471	1,460	1,491	1,522	1,554
Recoup of Legal Costs	1,177	400	700	400	400	400	400
Recoup of Other Costs	14,222	14,385	15,228	25,489	18,212	18,133	18,212
Recoup of Residential Tenancy Payments	1,759	2,074	2,074	1,894	1,981	2,072	2,116
Recoup of Salary Costs	1,346	1,576	500	1,613	1,659	1,707	1,758
Recoup of Workers Compensation Payments	211	180	155	155	155	155	155
Registry of Births, Deaths and Marriages Fees	7,762	7,026	7,026	7,329	7,479	7,629	7,779
Sheriff's Office Fees	153	156	156	138	144	150	157
State Administrative Tribunal Fees	467	547	547	502	525	549	575
State Solicitor's Fees	2,584	3,158	3,158	3,700	3,778	3,857	3,938
Supreme Court Fees	7,576	7,848	7,952	7,520	7,777	8,135	8,509
Total	124,700	120,655	126,650	142,997	139,310	143,733	146,856
COMMISSIONER FOR EQUAL OPPORTUNITY							
GST Input Credits	61	61	61	61	61	61	61
GST Receipts on Sales	17	17	17	17	17	17	17
Other Grants Received	256	270	270	-	-	-	-

NET APPROPRIATION DETERMINATIONS

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories	35	35	35	35	35	35	35
Services Rendered.....	541	176	235	298	341	321	362
Total	910	559	618	411	454	434	475
OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS							
Contribution from the Confiscation Account.....	3,100	3,900	3,900	4,650	4,150	2,600	2,600
Executive Vehicle Scheme Receipts	-	38	40	40	40	40	40
GST Input Credits.....	778	627	627	627	627	627	627
GST Receipts on Sales.....	8	2	2	2	2	2	2
Miscellaneous Legal Receipts	-	112	60	10	10	10	10
Total	3,886	4,679	4,629	5,329	4,829	3,279	3,279
OFFICE OF THE INFORMATION COMMISSIONER							
GST Input Credits.....	39	40	40	40	40	40	48
Other Receipts.....	2	2	2	2	2	2	2
Executive Vehicle Scheme Receipts	2	2	2	2	2	2	2
Total	43	44	44	44	44	44	52
CORRECTIVE SERVICES							
GST Input Credits.....	23,676	24,579	24,579	25,316	26,076	26,858	26,858
GST Receipts on Sales.....	2,204	3,375	3,375	3,477	3,581	3,688	3,688
Other Grants Received.....	1,018	366	482	379	384	384	384
Proceeds from Prison Canteen Sales	6,050	6,893	6,288	8,219	8,999	8,999	8,999
Proceeds from Recoup of CS and CS Contracts Costs from Department of the Attorney General.....	11,730	13,204	15,204	15,497	15,940	16,366	16,420
Proceeds from Recoup of Other Costs	363	1,096	1,258	517	169	1,300	1,300
Proceeds from Recoup of Prisoner Telephone Calls....	2,390	2,694	2,563	3,211	3,518	3,518	3,518
Proceeds from Recoup of Salary Costs	1,849	240	375	240	240	240	240
Proceeds from Recoup of Workers Compensation Payment	5,480	4,019	4,632	4,169	4,325	4,325	4,325
Proceeds from Sale of Industry Goods	3,435	2,822	2,903	2,963	3,104	3,089	3,089
Schools Assistance Grant Received from the Commonwealth	-	116	-	116	116	116	116
Total	58,195	59,404	61,659	64,104	66,452	68,883	68,937
OFFICE OF THE INSPECTOR OF CUSTODIAL SERVICES							
GST Input Credits.....	102	42	42	42	42	42	42
Other Receipts.....	8	5	5	5	5	5	5
Total	110	47	47	47	47	47	47
TOTAL - PART 12	187,844	185,388	193,647	212,932	211,136	216,420	219,646
PART 13 - MINISTER FOR CHILD PROTECTION; COMMUNITY SERVICES; SENIORS AND VOLUNTEERING; WOMEN'S INTEREST							
CHILD PROTECTION							
Departmental Services	4,896	5,197	5,682	7,990	5,339	5,754	5,604
East Kimberley Family and Domestic Violence Hub ..	1,815	-	2,000	2,000	1,000	-	-
GST Input Credits.....	431	463	463	482	461	461	461
GST Receipts on Sales.....	16,684	16,278	16,278	17,351	17,958	17,958	17,958

NET APPROPRIATION DETERMINATIONS

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
National Affordable Housing Agreement - Homelessness	18,537	19,167	19,190	19,689	20,221	20,786	21,218
National Partnership Agreement - Homelessness	-	9,096	9,096	13,113	13,752	13,752	13,752
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories	222	261	261	265	276	287	298
Unattached Refugee Children.....	14	5	5	5	5	5	5
Total	42,599	50,467	52,975	60,895	59,012	59,003	59,296
COMMUNITIES							
Child Care Licenses.....	-	706	11	11	70	264	347
Children's Services.....	547	375	375	382	389	396	405
Departmental Services	540	196	748	706	746	706	748
GST Input Credits.....	79	20	20	16	21	21	21
GST Receipts on Sales.....	3,356	2,834	2,834	1,947	1,723	1,723	1,723
Leeuwin Ocean Adventure	-	-	635	70	70	-	-
National Youth Week	23	27	27	27	27	27	27
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories	188	248	248	257	268	278	289
Total	4,733	4,406	4,898	3,416	3,314	3,415	3,560
TOTAL - PART 13	47,332	54,873	57,873	64,311	62,326	62,418	62,856
PART 14 - MINISTER FOR WATER; MENTAL HEALTH							
WATER							
Commonwealth Grants and Contributions	3,092	5,615	14,130	9,184	2,313	-	-
GST Receipts on Sales.....	5,213	2,750	2,750	2,750	2,750	2,750	2,750
Lease of Commercial Land and Buildings	181	227	227	227	227	227	227
Other Grants and Contributions.....	15,228	21,435	15,011	16,029	7,550	3,700	-
Other Receipts.....	945	1,834	1,834	1,834	1,834	1,834	1,834
Regulatory Fees	60	55	55	55	5,854	5,854	5,854
Total	24,719	31,916	34,007	30,079	20,528	14,365	10,665
MENTAL HEALTH COMMISSION							
Child Protection - People with Exceptionally Complex Needs Program	-	-	-	50	50	-	-
Child Protection - Street-to-Home Program Clinical Outreach	-	-	-	620	620	620	303
Total	-	-	-	670	670	620	303
TOTAL - PART 14	24,719	31,916	34,007	30,749	21,198	14,985	10,968
PART 15 - MINISTER FOR LOCAL GOVERNMENT; HERITAGE; CITIZENSHIP AND MULTICULTURAL INTERESTS							
LOCAL GOVERNMENT							
Executive Vehicle Scheme and Other Receipts	301	8	11	8	8	8	8
Grants and Subsidies.....	-	-	100	-	-	-	-
GST Input Credits.....	87	1,000	1,410	1,900	1,300	1,000	1,100
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories	52	197	197	197	197	197	197
Total	440	1,205	1,718	2,105	1,505	1,205	1,305

NET APPROPRIATION DETERMINATIONS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
NATIONAL TRUST OF AUSTRALIA (WA)							
Grants and Subsidies.....	2,818	290	290	302	302	302	302
GST Receipts on Sales.....	572	260	260	270	270	270	270
Interest Received.....	335	235	235	240	245	245	245
Other Receipts.....	4,592	850	850	884	899	890	890
User Fees and Charges.....	460	580	580	593	603	603	603
Total	8,777	2,215	2,215	2,289	2,319	2,310	2,310
TOTAL - PART 15	9,217	3,420	3,933	4,394	3,824	3,515	3,615
PART 16 - MINISTER FOR AGRICULTURE AND FOOD; FORESTRY; MINISTER ASSISTING THE MINISTER FOR EDUCATION							
AGRICULTURE AND FOOD							
Grants and Contributions from Commonwealth	32,370	55,266	40,266	40,266	40,266	40,266	40,266
Grants and Contributions from Non-Government Sources	31,797	30,104	47,104	41,424	38,504	37,804	37,304
GST Input Credits.....	18,189	11,073	11,073	11,073	11,073	11,073	11,073
Interest Received - Trusts	3,773	4,250	3,250	3,250	3,250	3,250	3,250
Other Receipts.....	317	12,443	12,443	10,585	17,804	18,026	18,026
Regulatory Fees	1,095	2,052	1,652	1,665	1,666	1,666	1,666
Sale of Goods and Services	10,604	11,466	11,866	11,936	12,014	12,064	12,064
Services Contracted by:							
- Agriculture Protection Board	6,383	5,876	5,876	5,087	-	-	-
- Agricultural Produce Commission.....	58	53	53	46	46	47	47
- Rural Business Development Corporation.....	954	878	878	760	757	766	766
Total	105,540	133,461	134,461	126,092	125,380	124,962	124,462
AGRICULTURE PROTECTION BOARD OF WESTERN AUSTRALIA							
Grants.....	-	150	150	150	150	150	150
Other Receipts.....	175	150	527	125	125	125	125
Regulatory Fees	4,591	4,014	4,035	4,080	4,112	4,146	4,149
Sale of Goods and Services	235	50	50	50	50	50	50
Total	5,001	4,364	4,762	4,405	4,437	4,471	4,474
RURAL BUSINESS DEVELOPMENT CORPORATION							
Commonwealth Grants	11,057	7,320	2,119	1,730	4,050	1,470	1,510
Other Receipts.....	857	200	440	200	150	150	150
Total	11,914	7,520	2,559	1,930	4,200	1,620	1,660
TOTAL - PART 16	122,455	145,345	141,782	132,427	134,017	131,053	130,596
PART 17 - MINISTER FOR ENVIRONMENT; YOUTH							
ENVIRONMENT AND CONSERVATION							
Grants and Subsidies.....	27,080	24,080	35,610	32,803	32,953	33,126	31,701
GST Input Credits.....	10,691	8,550	8,550	8,600	8,650	8,700	8,700
GST Receipts on Sales.....	4,228	5,160	5,160	5,600	5,700	5,800	5,800
Interest Received.....	4,564	3,708	3,708	3,718	3,728	3,738	3,738
Landfill Levy	12,533	52,000	22,000	44,000	42,000	39,000	36,000
Other Receipts.....	17,241	20,945	20,945	23,813	25,669	28,076	31,006
Proceeds from the Sale of Real Property.....	1,013	1,628	1,628	878	644	500	500

NET APPROPRIATION DETERMINATIONS

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Regulatory Fees	15,620	16,835	16,415	17,091	17,795	18,529	18,529
Sale of Goods and Services	20,593	17,017	17,017	18,103	18,803	19,531	20,031
Total	113,563	149,923	131,033	154,606	155,942	157,000	156,005
OFFICE OF THE ENVIRONMENTAL PROTECTION AUTHORITY							
Grants and Subsidies.....	853	650	650	700	700	700	700
GST Receipts	340	340	340	340	340	340	340
Other Receipts.....	35	-	-	-	-	-	-
Total	1,228	990	990	1,040	1,040	1,040	1,040
TOTAL - PART 17	113,563	149,923	131,033	154,606	155,942	157,000	156,005
PART 18 - MINISTER FOR COMMERCE; SCIENCE AND INNOVATION; HOUSING; MINISTER ASSISTING THE TREASURER							
COMMERCE							
Goods and Services Tax	3,437	2,510	2,510	2,570	2,570	2,570	2,570
Grants - Commonwealth.....	-	-	2,000	5,402	2,474	768	-
Proceeds from Departmental Miscellaneous	2,548	960	960	2,750	750	750	747
Proceeds from Fees and Charges - Licenses	18,053	18,405	20,940	20,618	20,136	22,683	25,733
Proceeds from Fees and Charges - Other	2,575	2,650	2,519	2,182	1,671	161	162
Sale of Goods and Services	4,012	4,271	3,831	3,655	3,855	3,600	3,600
Services Provided - Real Estate Business Agents and Settlement Agents Supervisory Boards	8,014	8,000	8,451	8,555	8,600	8,655	8,655
Total	38,639	36,796	41,211	45,732	40,056	39,187	41,467
REGISTRAR, WESTERN AUSTRALIAN INDUSTRIAL RELATIONS COMMISSION							
GST Input Credits.....	409	311	311	311	311	311	311
GST Receipts on Sales.....	34	3	3	3	3	3	3
Service Charges, Transcript and Award Sales and Other Receipts.....	72	80	80	80	80	80	80
Total	515	394	394	394	394	394	394
TOTAL - PART 18	39,154	37,190	41,605	46,126	40,450	39,581	41,861
GRAND TOTAL.....	3,153,084	3,307,225	4,362,603	4,040,078	3,649,051	3,652,993	3,611,511

CHAPTER 3

AGENCY INFORMATION IN SUPPORT OF THE ESTIMATES

Part 1 - 5

Further information pertaining to the changes to the 2010-11 Budget Statements can be found in the associated Reader's Guide to the Budget Statements which is available as a separate publication or can be accessed at the Western Australian State Budget website: <http://ourstatebudget.wa.gov.au>.

Part 1

Parliament

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
43	Legislative Council			
	- Delivery of Services.....	13,308	13,090	13,528
	Total	13,308	13,090	13,528
49	Legislative Assembly			
	- Delivery of Services.....	19,634	19,166	20,718
	Total	19,634	19,166	20,718
55	Parliamentary Services			
	- Delivery of Services.....	12,516	12,556	12,993
	- Capital Appropriation.....	2,906	3,146	2,772
	Total	15,422	15,702	15,765
62	Parliamentary Commissioner for Administrative Investigations			
	- Delivery of Services.....	5,211	5,753	5,424
	Total	5,211	5,753	5,424
	GRAND TOTAL			
	- Delivery of Services.....	50,669	50,565	52,663
	- Capital Appropriation.....	2,906	3,146	2,772
	Total.....	53,575	53,711	55,435

PARLIAMENT

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATION AND FORWARD ESTIMATES

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Legislative Council							
Item 1 Net amount appropriated to deliver services	3,616	3,802	3,762	3,900	4,007	4,106	4,229
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	8,614	9,506	9,328	9,628	10,008	10,430	10,749
Total appropriations provided to deliver services	12,230	13,308	13,090	13,528	14,015	14,536	14,978
Legislative Assembly							
Item 2 Net amount appropriated to deliver services	4,479	4,708	4,213	5,349	5,060	5,137	5,288
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	14,979	14,926	14,953	15,369	15,998	16,655	17,159
Total appropriations provided to deliver services	19,458	19,634	19,166	20,718	21,058	21,792	22,447
Parliamentary Services							
Item 3 Net amount appropriated to deliver services	11,970	12,516	12,556	12,993	13,473	13,868	14,251
Total appropriations provided to deliver services	11,970	12,516	12,556	12,993	13,473	13,868	14,251
Total Delivery of Services.....	43,658	45,458	44,812	47,239	48,546	50,196	51,676
CAPITAL							
Parliamentary Services							
Item 117 Capital Contribution	650	2,906	3,146	2,772	500	500	500
Total Capital Contribution.....	650	2,906	3,146	2,772	500	500	500
GRAND TOTAL	44,308	48,364	47,958	50,011	49,046	50,696	52,176

LEGISLATIVE COUNCIL

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 1 Net amount appropriated to deliver services	3,616	3,802	3,762	3,900	4,007	4,106	4,229
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	8,614	9,506	9,328	9,628	10,008	10,430	10,749
Total appropriations provided to deliver services	12,230	13,308	13,090	13,528	14,015	14,536	14,978
TOTAL APPROPRIATIONS	12,230	13,308	13,090	13,528	14,015	14,536	14,978
EXPENSES							
Total Cost of Services	17,500	17,855	18,281	18,441	19,050	19,722	20,164
Net Cost of Services ^(a)	17,412	17,855	18,281	18,441	19,050	19,722	20,164
CASH ASSETS ^(b)	285	485	88	158	212	224	236

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Legislative Council is not part of the State public service or an agency of Government.

The Legislative Council services the needs of Members of Parliament, irrespective of their potential affiliation through two specific roles that are undertaken to meet its single desired outcome.

Desired Outcome	Services
The Legislative Council Members' requirements are met.	1. Support the Chamber Operations of the Legislative Council 2. Support the Committees of the Legislative Council

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Support the Chamber Operations of the Legislative Council	994	721	950	983	1,022	1,063	1,106
2. Support the Committees of the Legislative Council.....	2,382	2,351	2,370	2,172	2,328	2,408	2,468
3. Other Services	5,575	5,277	5,647	5,658	5,692	5,821	5,841
4. Salaries and Allowances Act 1975	8,549	9,506	9,314	9,628	10,008	10,430	10,749
Total Cost of Services.....	17,500	17,855	18,281	18,441	19,050	19,722	20,164

Significant Issues Impacting the Agency

- Service delivery to Members will be reduced in 2010-11 as a consequence of ongoing budget constraints. In particular, funding for Committee activities, including investigative travel, will be significantly reduced from previous years.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: The Legislative Council Members' requirements are met:					
Average Member rating for procedural advice - House ^(b)	91.4%	85%	85%	85%	
Average Member rating for procedural advice - Committees ^(b)	87.5%	85%	85%	85%	
Average Member rating for administrative support ^(b)	87.6%	85%	85%	85%	
Proportion of Parliamentary documents produced and delivered within agreed timeframes established by the House ^(c)	98.5%	100%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The measures for Member rating of service performance represent the minimum threshold considered appropriate by the Legislative Council.

(c) The measure for timeliness of delivery of Parliamentary documents has been set at 100 per cent as this is considered critical to the operation of the Chamber, and is considered to be achievable in the absence of extraordinary circumstances.

Services and Key Efficiency Indicators

1: Support the Chamber Operations of the Legislative Council ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service	\$'000 994	\$'000 721	\$'000 950	\$'000 983	
Less Income	-	-	-	-	
Net Cost of Service	994	721	950	983	
Employees (Full Time Equivalents)	8	8	8	8	
Efficiency Indicators					
Average Cost per Legislative Council Member per Sitting Day ^(b)	\$721	\$334	\$447	\$455	

(a) This table excludes amounts provided under the *Salaries and Allowances Act 1975*, costs associated with the administration of the offices of the President and Clerk, and costs allocated by the Parliamentary Services Department.

(b) The number of sitting days varies from year to year. In particular, the House sits significantly less in a financial year during which a general election is conducted. In 2008-09, the Legislative Council sat for 40 days. In 2009-10 and 2010-11, the House is expected to sit for 59 days and 60 days respectively. On 22 May 2009, the number of members of the Legislative Council increased from 34 to 36 members.

2: Support the Committees of the Legislative Council ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 2,382	\$'000 2,351	\$'000 2,370	\$'000 2,172	
Less Income.....	72	-	-	-	
Net Cost of Service	2,310	2,351	2,370	2,172	
Employees (Full Time Equivalents)	17	17	17	17	
Efficiency Indicators					
Average Cost of Providing Procedural and Administrative Support to Each Committee ^(b)	\$264,635	\$235,100	\$338,588	\$271,500	1

(a) This table excludes amounts provided under the *Salaries and Allowances Act 1975*, costs associated with the administration of the offices of the President and Clerk, and costs allocated by the Parliamentary Services Department.

(b) Costs have been calculated on nine committees for 2008-09, and estimates of ten, seven and eight committees for 2009-10 Budget, 2009-10 Estimated Actual and 2010-11 Budget Target respectively. It is acknowledged that the House establishes the number of committees and the Legislative Council incurs a fixed cost irrespective of the number of committees.

Explanation of Significant Movements

(Notes)

- Budget constraints have reduced the estimated funding available for delivery of support for the Committees of the Legislative Council by \$198,000 for 2010-11. At the same time, the Legislative Council has included provision for one additional Committee to support in 2010-11 from this reduced overall funding. Both of these factors will result in reduced resources available for each Committee, particularly for investigative travel. Given this, the reduction in the Efficiency Indicator for this service reflects a reduction in service provision rather than improved efficiencies.

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	11,546	12,125	11,968	12,287	12,731	13,234	13,645
Supplies and services	530	464	796	614	656	693	698
Accommodation	467	650	500	531	545	565	589
Depreciation and amortisation	8	3	3	3	3	3	3
Other expenses	4,949	4,613	5,014	5,006	5,115	5,227	5,229
TOTAL COST OF SERVICES	17,500	17,855	18,281	18,441	19,050	19,722	20,164
Income							
Other revenue	88	-	-	-	-	-	-
Total Income	88	-	-	-	-	-	-
NET COST OF SERVICES	17,412	17,855	18,281	18,441	19,050	19,722	20,164
INCOME FROM STATE GOVERNMENT							
Service appropriations	12,230	13,308	13,090	13,528	14,015	14,536	14,978
Resources received free of charge	4,915	4,547	4,943	4,932	5,037	5,146	5,146
TOTAL INCOME FROM STATE GOVERNMENT	17,145	17,855	18,033	18,460	19,052	19,682	20,124
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(267)	-	(248)	19	2	(40)	(40)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(267)	-	(248)	19	2	(40)	(40)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 25, 25 and 25 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	246	441	39	86	128	128	128
Receivables	53	20	53	53	53	53	53
Other.....	131	3	95	95	95	95	95
Total current assets.....	430	464	187	234	276	276	276
NON-CURRENT ASSETS							
Holding account receivables.....	154	157	157	160	163	166	169
Property, plant and equipment.....	20	27	20	20	20	20	20
Restricted cash.....	39	44	49	72	84	96	108
Other.....	180	158	177	174	171	168	165
Total non-current assets	393	386	403	426	438	450	462
TOTAL ASSETS.....	823	850	590	660	714	726	738
CURRENT LIABILITIES							
Employee provisions	643	462	643	678	713	748	783
Payables.....	181	11	181	181	181	181	181
Other.....	53	135	68	84	101	118	135
Total current liabilities	877	608	892	943	995	1,047	1,099
NON-CURRENT LIABILITIES							
Employee provisions	147	124	147	147	147	147	147
Other.....	-	1	-	-	-	-	-
Total non-current liabilities	147	125	147	147	147	147	147
TOTAL LIABILITIES	1,024	733	1,039	1,090	1,142	1,194	1,246
EQUITY							
Contributed equity.....	26	26	26	26	26	26	26
Accumulated surplus/(deficit)	(247)	71	(495)	(476)	(474)	(514)	(554)
Reserves	20	20	20	20	20	20	20
Total equity.....	(201)	117	(449)	(430)	(428)	(468)	(508)
TOTAL LIABILITIES AND EQUITY	823	850	590	660	714	726	738

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	12,227	13,305	13,087	13,525	14,012	14,533	14,975
Net cash provided by State Government.....	12,227	13,305	13,087	13,525	14,012	14,533	14,975
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(11,344)	(12,080)	(11,957)	(12,241)	(12,684)	(13,187)	(13,598)
Supplies and services.....	(700)	(529)	(761)	(614)	(656)	(693)	(698)
Accommodation.....	(359)	(620)	(500)	(531)	(545)	(565)	(589)
Other payments.....	(145)	(127)	(127)	(130)	(134)	(137)	(139)
Receipts							
GST receipts.....	120	61	61	61	61	61	61
Other receipts.....	16	-	-	-	-	-	-
Net cash from operating activities.....	(12,412)	(13,295)	(13,284)	(13,455)	(13,958)	(14,521)	(14,963)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(17)	-	-	-	-	-	-
Net cash from investing activities.....	(17)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(202)	10	(197)	70	54	12	12
Cash assets at the beginning of the reporting period	487	475	285	88	158	212	224
Cash assets at the end of the reporting period	285	485	88	158	212	224	236

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Council:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
GST Input Credits	120	61	61	61	61	61	61
Other Receipts.....	16	-	-	-	-	-	-
TOTAL.....	136	61	61	61	61	61	61

The moneys received and retained are to be applied to the Council's services as specified in the Budget Statements.

LEGISLATIVE ASSEMBLY

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 2 Net amount appropriated to deliver services	4,479	4,708	4,213	5,349	5,060	5,137	5,288
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	14,979	14,926	14,953	15,369	15,998	16,655	17,159
Total appropriations provided to deliver services	19,458	19,634	19,166	20,718	21,058	21,792	22,447
TOTAL APPROPRIATIONS	19,458	19,634	19,166	20,718	21,058	21,792	22,447
EXPENSES							
Total Cost of Services	26,904	27,129	28,058	28,833	29,352	30,270	30,903
Net Cost of Services ^(a)	26,886	27,129	28,053	28,833	29,352	30,270	30,903
CASH ASSETS ^(b)	1,135	258	281	275	278	279	280

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Appropriation Savings Re-Alignment to Meet Cost Escalation in 2010-11	(495)	495	-	-	-
Commonwealth Parliamentary Association Grant Funding	-	90	112	80	80

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Legislative Assembly is not part of the State public service or an agency of Government. The Legislative Assembly services the needs of Members of Parliament, through two specific service roles that are undertaken to meet its single desired outcome. It pursues a broad, high level goal supporting governance for all Western Australians.

Desired Outcome	Services
Legislative Assembly Members' requirements are met.	1. Support the Operations of the Legislative Assembly 2. Promote Public Knowledge and Awareness of the Parliament

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Support the Operations of the Legislative Assembly	4,030	4,503	4,623	5,102	4,810	4,883	5,003
2. Promote Public Knowledge and Awareness of the Parliament	317	249	380	280	288	297	306
3. Other Services	8,265	7,451	8,102	8,082	8,256	8,435	8,435
4. Salaries and Allowances Act 1975	14,292	14,926	14,953	15,369	15,998	16,655	17,159
Total Cost of Services.....	26,904	27,129	28,058	28,833	29,352	30,270	30,903

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Legislative Assembly Members' requirements are met:					
Average Members' rating for procedural advice.....	90.2%	90%	90%	90%	
Average Members' rating for administrative support	90.8%	90%	90%	90%	
Average level of customer satisfaction with education services.....	93.6%	90%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Support the Operations of the Legislative Assembly

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service	\$'000 4,030	\$'000 4,503	\$'000 4,623	\$'000 5,102	
Less Income	18	-	5	-	
Net Cost of Service	4,012	4,503	4,618	5,102	
Employees (Full Time Equivalents)	28	28	28	28	
Efficiency Indicators					
Average Cost per Member of the Legislative Assembly	\$68,813	\$76,328	\$78,265	\$86,475	

2: Promote Public Knowledge and Awareness of the Parliament

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 317	\$'000 249	\$'000 380	\$'000 280	
Less Income.....	-	-	-	-	
Net Cost of Service	317	249	380	280	
Employees (Full Time Equivalents)	4	4	4	4	
Efficiency Indicators					
Average Cost per Student/Member of the Public to Promote Knowledge and Awareness of the Work of the Parliament	\$22.31	\$13.50	\$21.80	\$16.50	1, 2

Explanation of Significant Movements

(Notes)

1. The cost of providing this service is largely fixed due to the core level of staffing required to offer the service. Demand for the service fluctuates from year to year, and the average cost is principally influenced by this fluctuation. The 2009-10 Budget Estimate of 18,440 visitors has proven to be an inaccurate estimate. Actual visits achieved were 13,350, 15,733 and 14,226 for 2006-07, 2007-08 and 2008-09 respectively. The amended estimate for 2009-10 is 17,500 with 17,000 projected for 2010-11.
2. During 2009-10, the Legislative Assembly has undertaken the Remote Regions Education Program in regional Western Australia. This project is expected to add \$130,000 to the cost of this service in 2009-10 only, and reach an additional 1,670 students/members of the public. The higher marginal cost of this project has increased the average cost in the current year.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Minor Equipment	127	127	80	-	-	-	-
Total Cost of Asset Investment Program.....	127	127	80	-	-	-	-
FUNDED BY							
Internal Funds and Balances.....			80	-	-	-	-
Total Funding			80	-	-	-	-

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	17,117	17,752	17,675	18,409	19,185	19,931	20,543
Grants and subsidies ^(c)	-	-	-	90	112	80	80
Supplies and services ^(d)	960	1,469	1,493	1,409	933	955	984
Accommodation	509	400	700	753	773	783	794
Depreciation and amortisation	25	32	32	32	32	22	-
Other expenses	8,293	7,476	8,158	8,140	8,317	8,499	8,502
TOTAL COST OF SERVICES	26,904	27,129	28,058	28,833	29,352	30,270	30,903
Income							
Other revenue	18	-	5	-	-	-	-
Total Income	18	-	5	-	-	-	-
NET COST OF SERVICES	26,886	27,129	28,053	28,833	29,352	30,270	30,903
INCOME FROM STATE GOVERNMENT							
Service appropriations	19,458	19,634	19,166	20,718	21,058	21,792	22,447
Resources received free of charge	8,055	7,451	8,102	8,082	8,256	8,435	8,435
TOTAL INCOME FROM STATE GOVERNMENT	27,513	27,085	27,268	28,800	29,314	30,227	30,882
SURPLUS/(DEFICIENCY) FOR THE PERIOD	627	(44)	(785)	(33)	(38)	(43)	(21)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	627	(44)	(785)	(33)	(38)	(43)	(21)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 32, 32 and 32 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Reduction reduces flexibility in Assembly operations as a result of no additional funding for increased committee staffing and the doubling of accommodation rental.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Commonwealth Parliamentary Association	-	-	-	90	112	80	80
TOTAL	-	-	-	90	112	80	80

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1,091	214	228	210	180	168	156
Receivables	81	29	81	81	81	81	81
Other.....	123	13	63	63	63	63	63
Total current assets.....	1,295	256	372	354	324	312	300
NON-CURRENT ASSETS							
Holding account receivables.....	316	348	348	380	412	444	476
Property, plant and equipment.....	58	148	86	54	22	-	-
Restricted cash.....	44	44	53	65	98	111	124
Other.....	207	204	227	227	227	227	227
Total non-current assets	625	744	714	726	759	782	827
TOTAL ASSETS.....	1,920	1,000	1,086	1,080	1,083	1,094	1,127
CURRENT LIABILITIES							
Employee provisions	416	402	416	431	459	500	541
Payables.....	185	246	125	125	125	125	125
Other.....	181	39	193	205	218	231	244
Total current liabilities	782	687	734	761	802	856	910
NON-CURRENT LIABILITIES							
Employee provisions	185	78	184	184	184	184	184
Total non-current liabilities	185	78	184	184	184	184	184
TOTAL LIABILITIES	967	765	918	945	986	1,040	1,094
EQUITY							
Accumulated surplus/(deficit)	905	194	120	87	49	6	(15)
Reserves	48	41	48	48	48	48	48
Total equity.....	953	235	168	135	97	54	33
TOTAL LIABILITIES AND EQUITY	1,920	1,000	1,086	1,080	1,083	1,094	1,127

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	19,426	19,602	19,134	20,686	21,026	21,760	22,415
Net cash provided by State Government.....	19,426	19,602	19,134	20,686	21,026	21,760	22,415
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(17,000)	(17,752)	(17,664)	(18,382)	(19,144)	(19,877)	(20,489)
Grants and subsidies.....	-	-	-	(90)	(112)	(80)	(80)
Supplies and services.....	(1,291)	(1,425)	(1,493)	(1,409)	(933)	(955)	(984)
Accommodation.....	(355)	(400)	(700)	(753)	(773)	(783)	(794)
Other payments.....	(132)	(135)	(171)	(173)	(176)	(179)	(182)
Receipts							
GST receipts.....	54	115	115	115	115	115	115
Other receipts.....	18	-	5	-	-	-	-
Net cash from operating activities.....	(18,706)	(19,597)	(19,908)	(20,692)	(21,023)	(21,759)	(22,414)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(47)	-	(80)	-	-	-	-
Net cash from investing activities.....	(47)	-	(80)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD.....	673	5	(854)	(6)	3	1	1
Cash assets at the beginning of the reporting period.....	462	253	1,135	281	275	278	279
Cash assets at the end of the reporting period.....	1,135	258	281	275	278	279	280

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Assembly:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
GST Receipts on Sales.....	54	115	115	115	115	115	115
Other Receipts.....	18	-	5	-	-	-	-
TOTAL.....	72	115	120	115	115	115	115

The moneys received and retained are to be applied to the Assembly's services as specified in the Budget Statements.

PARLIAMENTARY SERVICES

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 3 Net amount appropriated to deliver services	11,970	12,516	12,556	12,993	13,473	13,868	14,251
Total appropriations provided to deliver services	11,970	12,516	12,556	12,993	13,473	13,868	14,251
CAPITAL							
Item 117 Capital Appropriation.....	650	2,906	3,146	2,772	500	500	500
TOTAL APPROPRIATIONS	12,620	15,422	15,702	15,765	13,973	14,368	14,751
EXPENSES							
Total Cost of Services	12,859	12,609	13,267	13,751	13,673	13,997	14,380
Net Cost of Services ^(a)	12,551	12,609	13,205	13,751	13,673	13,997	14,380
CASH ASSETS ^(b)	2,122	1,158	441	471	526	581	567

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Department is not part of the State public service or an agency of Government.

The Department provides apolitical ancillary services to Members of Parliament, Chamber Departments, Parliamentary staff and other users through two specific service roles that are undertaken to meet the Department's single desired outcome. In doing so, the Department supports a broad, high level goal that reflects its service provision role.

Desired Outcome	Services
Infrastructure, facilities, information and services that meet the needs of stakeholders.	1. Provision of Infrastructure and Facilities 2. Provision of Information and Services

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Provision of Infrastructure and Facilities	4,104	4,348	4,591	4,965	4,623	4,721	4,872
2. Provision of Information and Services	8,755	8,261	8,676	8,786	9,050	9,276	9,508
Total Cost of Services.....	12,859	12,609	13,267	13,751	13,673	13,997	14,380

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Infrastructure, facilities, information and services that meet the needs of stakeholders:					
Average Member rating of infrastructure and facilities.....	97.2%	90%	90%	90%	1
Availability of infrastructure and facilities.....	100%	95%	95%	95%	1
Average Member rating of information and services	95.7%	90%	90%	90%	1
Availability of information and services	99.6%	95%	95%	95%	1
Average Presiding Officer and staff rating for infrastructure, facilities, information and services.....	97.2%	95%	95%	95%	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

- These measures represent a threshold of minimum acceptable performance in the effective delivery of services. It is expected that actual performance may exceed these targets.

Services and Key Efficiency Indicators**1: Provision of Infrastructure and Facilities**

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 4,104	\$'000 4,348	\$'000 4,591	\$'000 4,965	
Less Income.....	2	-	-	-	
Net Cost of Service	4,102	4,348	4,591	4,965	
Employees (Full Time Equivalents)	22	20	21	21	
Efficiency Indicators					
Average Cost per Member of Parliament and Chamber Departments' Employee for Providing Infrastructure and Facilities.....	\$25,825	\$27,820	\$28,891	\$31,246	
Percentage of Variable Costs Expended to Maintain Parliament House Building and Grounds ^(a)	18%	20%	18%	18%	

(a) Variable costs represent the Department's total recurrent funds less staffing costs, statutory charges and contractual obligations.

2: Provision of Information and Services

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 8,755	\$'000 8,261	\$'000 8,676	\$'000 8,786	
Less Income.....	306	-	62	-	
Net Cost of Service	8,449	8,261	8,614	8,786	
Employees (Full Time Equivalents)	81	82	82	82	
Efficiency Indicators					
Average Cost per Member of Parliament and Chamber Departments'					
Employee for Providing Information and Services.....	\$40,735	\$33,370	\$35,091	\$35,450	1
Average Cost of Services per Sitting Day	\$46,583	\$40,600	\$41,338	\$42,050	2

Explanation of Significant Movements

(Notes)

1. This measure reports the average cost per member/employee for expenses incurred for non-sitting days. Costs that are not specific to sitting activities are averaged across all working days in the financial year and allocated to the two indicators in proportion to the number of sitting and non-sitting days. In 2008-09, the number of sitting days was significantly lower due to the extended Election recess, resulting in a greater proportion of costs being allocated to the non-sitting measure, increasing the average cost per member/employee. This measure was \$34,919 in 2007-08.
2. The number of sitting days in 2008-09 and estimated for 2009-10 and 2010-11 are 49, 75 and 75 respectively. The Parliament sets the schedule of sitting days and this may vary significantly from year to year, as reflected in 2008-09 due to the extended Election recess. Some sitting-related expenses are unavoidable during recess periods, and thus the average cost per sitting day will increase when the number of sitting days is reduced. This measure was \$40,209 in 2007-08.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Buildings, Refurbishments, Upgrades							
Infrastructure Maintenance Backlog.....	2,400	321	321	579	500	500	500
Legislative Council Chamber Refurbishment.....	2,500	2,440	2,440	60	-	-	-
COMPLETED WORKS							
Buildings, Refurbishments, Upgrades							
Capital Upgrades and Maintenance	1,914	1,914	500	-	-	-	-
Parliament House Service Lifts	150	150	150	-	-	-	-
Information and Communication Systems							
Asset Replacement - Information Technology and Equipment	1,036	1,036	120	-	-	-	-
Implementation Electronic Document Records Management System.....	418	418	418	-	-	-	-
NEW WORKS							
Buildings, Refurbishments, Upgrades							
Electrical Safety Upgrade	1,000	-	-	1,000	-	-	-
Fire Systems Safety Upgrade	600	-	-	600	-	-	-
Total Cost of Asset Investment Program.....	10,018	6,279	3,949	2,239	500	500	500
FUNDED BY							
Capital Appropriation.....			3,146	2,772	500	500	500
Internal Funds and Balances.....			803	(533)	-	-	-
Total Funding			3,949	2,239	500	500	500

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	7,952	8,123	8,101	8,446	8,360	8,566	8,778
Supplies and services	2,817	2,459	2,793	2,571	2,515	2,623	2,776
Accommodation	1,229	1,013	1,421	1,515	1,576	1,655	1,740
Depreciation and amortisation	798	984	915	1,180	1,180	1,109	1,040
Other expenses	63	30	37	39	42	44	46
TOTAL COST OF SERVICES	12,859	12,609	13,267	13,751	13,673	13,997	14,380
Income							
Other revenue	308	-	62	-	-	-	-
Total Income	308	-	62	-	-	-	-
NET COST OF SERVICES	12,551	12,609	13,205	13,751	13,673	13,997	14,380
INCOME FROM STATE GOVERNMENT							
Service appropriations	11,970	12,516	12,556	12,993	13,473	13,868	14,251
TOTAL INCOME FROM STATE GOVERNMENT	11,970	12,516	12,556	12,993	13,473	13,868	14,251
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(581)	(93)	(649)	(758)	(200)	(129)	(129)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(581)	(93)	(649)	(758)	(200)	(129)	(129)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 103, 103 and 103 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1,999	1,048	296	303	321	369	348
Receivables	143	197	80	80	80	80	80
Other	222	51	179	179	179	179	179
Total current assets	2,364	1,296	555	562	580	628	607
NON-CURRENT ASSETS							
Holding account receivables	2,179	3,356	3,094	4,034	4,974	5,914	6,854
Property, plant and equipment	35,406	40,545	38,449	40,450	40,601	40,822	41,101
Intangibles	-	137	437	297	156	16	-
Restricted cash	123	110	145	168	205	212	219
Other	2,556	2,887	2,436	2,246	2,056	1,866	1,563
Total non-current assets	40,264	47,035	44,561	47,195	47,992	48,830	49,737
TOTAL ASSETS	42,628	48,331	45,116	47,757	48,572	49,458	50,344
CURRENT LIABILITIES							
Employee provisions	1,027	964	1,027	1,035	1,043	1,051	1,059
Payables	982	170	626	626	626	626	626
Other	174	48	196	203	210	217	224
Total current liabilities	2,183	1,182	1,849	1,864	1,879	1,894	1,909
NON-CURRENT LIABILITIES							
Employee provisions	561	283	561	561	561	561	561
Other	2	2	2	2	2	2	2
Total non-current liabilities	563	285	563	563	563	563	563
TOTAL LIABILITIES	2,746	1,467	2,412	2,427	2,442	2,457	2,472
EQUITY							
Contributed equity	12,485	15,631	15,631	18,403	18,903	19,403	19,903
Accumulated surplus/(deficit)	4,914	5,331	4,265	3,507	3,307	3,178	3,049
Reserves	22,483	25,902	22,808	23,420	23,920	24,420	24,920
Total equity	39,882	46,864	42,704	45,330	46,130	47,001	47,872
TOTAL LIABILITIES AND EQUITY	42,628	48,331	45,116	47,757	48,572	49,458	50,344

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	11,270	11,601	11,641	12,053	12,533	12,928	13,311
Capital appropriation.....	650	2,906	3,146	2,772	500	500	500
Net cash provided by State Government.....	11,920	14,507	14,787	14,825	13,033	13,428	13,811
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(7,543)	(8,113)	(8,079)	(8,431)	(8,345)	(8,551)	(8,763)
Supplies and services.....	(2,503)	(2,388)	(3,044)	(2,571)	(2,515)	(2,623)	(2,776)
Accommodation.....	(1,242)	(1,094)	(1,421)	(1,515)	(1,576)	(1,655)	(1,740)
Other payments.....	(469)	(505)	(512)	(514)	(517)	(519)	(521)
Receipts							
GST receipts.....	442	475	475	475	475	475	475
Other receipts.....	295	-	62	-	-	-	-
Net cash from operating activities.....	(11,020)	(11,625)	(12,519)	(12,556)	(12,478)	(12,873)	(13,325)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(923)	(2,906)	(3,949)	(2,239)	(500)	(500)	(500)
Proceeds from sale of non-current assets.....	3	-	-	-	-	-	-
Net cash from investing activities.....	(920)	(2,906)	(3,949)	(2,239)	(500)	(500)	(500)
NET INCREASE/(DECREASE) IN CASH HELD.....	(20)	(24)	(1,681)	30	55	55	(14)
Cash assets at the beginning of the reporting period.....	2,142	1,182	2,122	441	471	526	581
Cash assets at the end of the reporting period.....	2,122	1,158	441	471	526	581	567

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
GST Input Credits.....	442	475	475	475	475	475	475
Other Receipts.....	295	-	62	-	-	-	-
TOTAL.....	737	475	537	475	475	475	475

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PARLIAMENTARY COMMISSIONER FOR ADMINISTRATIVE INVESTIGATIONS

PART 1 - PARLIAMENT

DIVISION 2

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 4 Net amount appropriated to deliver services	4,067	4,675	5,217	4,871	5,096	5,240	5,421
Amount Authorised by Other Statutes - Parliamentary Commissioner Act 1971	497	536	536	553	577	596	609
Total appropriations provided to deliver services	4,564	5,211	5,753	5,424	5,673	5,836	6,030
CAPITAL							
Capital Appropriation	198	-	-	-	-	-	-
TOTAL APPROPRIATIONS	4,762	5,211	5,753	5,424	5,673	5,836	6,030
EXPENSES							
Total Cost of Services	5,512	5,913	6,734	6,390	6,639	6,802	6,996
Net Cost of Services ^(a)	4,689	5,274	5,798	5,469	5,718	5,881	6,075
CASH ASSETS ^(b)	473	617	439	453	467	482	497

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision making, practices and conduct.	1. Resolving Complaints About Decision Making of Public Authorities and Improving the Standard of Public Administration

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Resolving Complaints About Decision Making of Public Authorities and Improving the Standard of Public Administration	5,512	5,913	6,734	6,390	6,639	6,802	6,996
Total Cost of Services.....	5,512	5,913	6,734	6,390	6,639	6,802	6,996

Significant Issues Impacting the Agency

- There was a significant increase in the number of complaints received during this year. Ongoing improvements to the organisational structure and processes have been implemented to ensure delivery of a cost effective and quality service and these improvements, along with scale and scope economies, have enabled the significantly increased workload to be managed with only a modest increase in resources. The Office will continue to monitor the level of complaints in the coming year.
- The Office has continued to work on ensuring its services are accessible to all Western Australians, with a particular focus on creating awareness of, and accessibility to, the Ombudsman's services by Indigenous and regional Western Australians.
- The Office has worked to improve administration across the public sector by undertaking administrative improvement projects. Key projects are a survey and review of complaint handling by public authorities and a review of the management of personal information across a range of State Government agencies. The Office also assists public authorities to strengthen their capacity in good decision making, administrative practices and internal complaint processes within their agency through advice, guidelines and workshops.
- In line with Ombudsman offices across Australia, the Office is undertaking an increasing diversity of functions. In addition to its complaint handling and improved public administration functions, the Office also undertakes child death reviews, has an inspection function for telecommunication interception activities, deals with appeals from overseas students about the termination of their enrolment and undertakes the role of the Western Australian Energy Ombudsman.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision making, practices and conduct:					
Where the Ombudsman made recommendations to improve practices or procedures, the percentage of recommendations accepted by agencies.	100%	100%	100%	100%	
Number of improvements to practices or procedures as a result of Ombudsman action	29	40	40	40	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Resolving Complaints about Decision Making of Public Authorities and Improving the Standard of Public Administration

Investigating and resolving complaints from members of the public about Western Australian public authorities and improving the standard of public administration by identifying and investigating concerns that affect the broader community, making recommendations for improvement and identifying and promoting good decision making and practices.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service	\$'000 5,512	\$'000 5,913	\$'000 6,734	\$'000 6,390	
Less Income	823	639	936	921	
Net Cost of Service	4,689	5,274	5,798	5,469	
Employees (Full Time Equivalents)	45	52	58	56	
Efficiency Indicators					
Percentage of Allegations Finalised Within Three Months	82%	80%	85%	85%	
Percentage of Allegations Finalised Within 12 Months	96%	95%	98%	98%	
Percentage of Allegations on Hand at 30 June Less Than Three Months Old....	71%	50%	68%	68%	
Percentage of Allegations on Hand at 30 June Less Than 12 Months Old	96%	85%	97%	97%	
Average Cost per Finalised Allegation	\$2,759	\$2,860	\$1,800	\$1,800	1
Average Cost per Finalised Notification of the Sudden, or Unexpected Death of a Child.	n/a	n/a	\$5,900	\$5,900	2

Explanation of Significant Movements

(Notes)

1. The decrease in average cost per allegation finalised is primarily due to a substantial increase in the number of complaints received during the year and increased efficiency in complaint handling, which has meant the increased number of allegations finalised has been handled with a modest increase in resources for the complaint handling function.
2. This is a new efficiency measure for the child death review function, which the Ombudsman commenced on 30 June 2009.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Child Death Review Function							
Case Management System.....	150	150	150	-	-	-	-
Computer and Office Equipment.....	48	48	48	-	-	-	-
Computer Hardware and Software - 2009-10 Program.....	62	62	62	-	-	-	-
Furniture and Equipment - 2009-10 Program.....	5	5	5	-	-	-	-
NEW WORKS							
Asset Replacement							
2011-12 Program.....	80	-	-	-	80	-	-
2012-13 Program.....	142	-	-	-	-	142	-
2013-14 Program.....	157	-	-	-	-	-	157
Complaints Management System - Case Management							
System Modifications.....	138	-	-	45	45	48	-
Computer Hardware and Software - 2010-11 Program.....	24	-	-	24	-	-	-
Furniture and Equipment - 2010-11 Program.....	18	-	-	18	-	-	-
Total Cost of Asset Investment Program.....	824	265	265	87	125	190	157
FUNDED BY							
Drawdowns from the Holding Account.....			67	87	125	190	157
Internal Funds and Balances.....			198	-	-	-	-
Total Funding			265	87	125	190	157

FINANCIAL STATEMENTS

Income Statement

Expenses

In 2010-11 the budgeted expenses are \$6.4 million, a small increase compared to the Budget in 2009-10. This is mainly due to normal salary escalation and increased expenses due to an increase in Energy Ombudsman complaints, which will be fully offset by additional income. The actual expenses in 2009-10 are higher than budgeted primarily due to approved funding for:

- increased salary expenses of \$300,000 associated with additional staff required to handle a significant increase in complaints received by the Ombudsman during the year;
- additional funding for an increase in leave liability, associated with staff appointed during the year for the new child death review function, and an adjustment to cover depreciation of assets for approved projects; and
- increased expenses due to an increase in the number of complaints received under the Energy Ombudsman's jurisdiction. These expenses are fully offset by additional income.

Income

Total income for 2010-11 is budgeted at \$921,000 and is primarily to cover the expenses of handling complaints in the Energy Ombudsman's jurisdiction which are fully recouped under the service agreement with the Board of Energy Industry Ombudsman (Western Australia) Limited.

Balance Sheet

The Office's assets are primarily related to office equipment and the holding account to cover leave liability and asset replacement. There are no significant movements to the balance sheet anticipated in 2010-11. Minor changes are due to fluctuations in value of routine asset replacements from year to year. In 2009-10 the actual leave liability is higher than previous years due to an increase in leave liability arising from additional staff appointed during the year for the new child death review function.

Cashflow Statement

In 2010-11 the Budget for net cash provided by the State is \$5.2 million, being a small increase from the previous year's budget mainly associated with normal salary escalation due to pay increases pursuant to the Public Sector General Agreement 2008.

In 2009-10 there was an additional \$300,000 in net cash provided by the Government to cover additional salary funding required due to a substantial increase in complaints received by the Ombudsman during the year.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	3,895	4,487	5,141	4,833	4,964	5,173	5,330
Supplies and services	640	463	477	442	563	524	505
Accommodation	622	729	732	733	748	768	789
Depreciation and amortisation	120	113	257	253	233	201	235
Other expenses	235	121	127	129	131	136	137
TOTAL COST OF SERVICES	5,512	5,913	6,734	6,390	6,639	6,802	6,996
Income							
Other revenue	823	639	936	921	921	921	921
Total Income	823	639	936	921	921	921	921
NET COST OF SERVICES	4,689	5,274	5,798	5,469	5,718	5,881	6,075
INCOME FROM STATE GOVERNMENT							
Service appropriations	4,564	5,211	5,753	5,424	5,673	5,836	6,030
Resources received free of charge	43	63	45	45	45	45	45
TOTAL INCOME FROM STATE GOVERNMENT	4,607	5,274	5,798	5,469	5,718	5,881	6,075
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(82)	-	-	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(82)	-	-	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 45, 58 and 56 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	421	558	373	373	373	373	373
Holding account receivables.....	67	42	87	125	190	157	-
Receivables	389	-	25	25	25	25	25
Other.....	36	-	-	-	-	-	-
Total current assets.....	913	600	485	523	588	555	398
NON-CURRENT ASSETS							
Holding account receivables.....	1,033	1,248	1,445	1,627	1,726	1,828	2,124
Property, plant and equipment.....	110	261	170	129	106	104	117
Intangibles	148	71	160	95	75	93	48
Restricted cash.....	52	59	66	80	94	109	124
Other.....	606	580	542	482	417	390	344
Total non-current assets	1,949	2,219	2,383	2,413	2,418	2,524	2,757
TOTAL ASSETS.....	2,862	2,819	2,868	2,936	3,006	3,079	3,155
CURRENT LIABILITIES							
Employee provisions	853	883	1,040	1,082	1,125	1,170	1,217
Payables.....	183	-	12	12	12	12	12
Other.....	120	59	55	69	83	98	113
Total current liabilities	1,156	942	1,107	1,163	1,220	1,280	1,342
NON-CURRENT LIABILITIES							
Employee provisions	252	363	307	319	332	345	359
Total non-current liabilities	252	363	307	319	332	345	359
TOTAL LIABILITIES	1,408	1,305	1,414	1,482	1,552	1,625	1,701
EQUITY							
Contributed equity.....	930	930	930	930	930	930	930
Accumulated surplus/(deficit)	524	584	524	524	524	524	524
Total equity.....	1,454	1,514	1,454	1,454	1,454	1,454	1,454
TOTAL LIABILITIES AND EQUITY	2,862	2,819	2,868	2,936	3,006	3,079	3,155

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	4,123	4,954	5,254	5,117	5,384	5,577	5,734
Capital appropriation	198	-	-	-	-	-	-
Holding account drawdowns	84	67	67	87	125	190	157
Net cash provided by State Government	4,405	5,021	5,321	5,204	5,509	5,767	5,891
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(3,616)	(4,329)	(4,885)	(4,765)	(4,894)	(5,100)	(5,254)
Supplies and services	(793)	(400)	(432)	(397)	(518)	(479)	(460)
Accommodation	(632)	(729)	(732)	(733)	(748)	(768)	(789)
Other payments	(235)	(209)	(286)	(288)	(290)	(295)	(296)
Receipts							
GST receipts	159	88	159	159	159	159	159
Other receipts	722	639	1,086	921	921	921	921
Net cash from operating activities	(4,395)	(4,940)	(5,090)	(5,103)	(5,370)	(5,562)	(5,719)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(163)	(67)	(265)	(87)	(125)	(190)	(157)
Net cash from investing activities	(163)	(67)	(265)	(87)	(125)	(190)	(157)
NET INCREASE/(DECREASE) IN CASH HELD	(153)	14	(34)	14	14	15	15
Cash assets at the beginning of the reporting period	626	603	473	439	453	467	482
Cash assets at the end of the reporting period	473	617	439	453	467	482	497

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
GST Input Credits	159	88	159	159	159	159	159
Other Receipts	722	639	1,086	921	921	921	921
TOTAL	881	727	1,245	1,080	1,080	1,080	1,080

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

Part 2

Premier; Treasurer; Minister for State Development

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
73	Premier and Cabinet			
	- Delivery of Services.....	96,925	97,674	107,764
	Total	96,925	97,674	107,764
84	Public Sector Commission			
	- Delivery of Services.....	21,150	22,168	19,220
	Total	21,150	22,168	19,220
95	Governor's Establishment			
	- Delivery of Services.....	4,217	4,513	4,610
	Total	4,217	4,513	4,610
102	Office of the Public Sector Standards Commissioner			
	- Delivery of Services.....	4,799	4,729	4,984
	Total	4,799	4,729	4,984
110	Parliamentary Inspector of the Corruption and Crime Commission			
	- Delivery of Services.....	458	462	478
	Total	458	462	478
116	Salaries and Allowances Tribunal			
	- Delivery of Services.....	582	581	599
	Total	582	581	599
121	Treasury and Finance			
	- Delivery of Services.....	191,300	193,099	210,401
	- Administered Grants, Subsidies and Other Transfer Payments.....	2,208,333	2,340,334	2,529,937
	- Capital Appropriation.....	39,190	55,370	96,627
	- Administered Capital Appropriation.....	747,026	653,684	805,661
	Total	3,185,849	3,242,487	3,642,626

Part 2

Premier; Treasurer; Minister for State Development

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
148	Economic Regulation Authority			
	- Delivery of Services.....	6,446	6,696	2,525
	Total	6,446	6,696	2,525
157	Office of the Auditor General			
	- Delivery of Services.....	17,281	4,539	5,004
	- Capital Appropriation.....	255	255	419
	Total	17,536	4,794	5,423
166	State Development			
	- Delivery of Services.....	45,783	52,175	82,459
	- Administered Grants, Subsidies and Other Transfer Payments.....	53,595	17,220	19,295
	- Administered Capital Appropriation.....	-	-	5,840
	Total	99,378	69,395	107,594
	GRAND TOTAL			
	- Delivery of Services.....	388,941	386,636	438,044
	- Administered Grants, Subsidies and Other Transfer Payments.....	2,261,928	2,357,554	2,549,232
	- Capital Appropriation.....	39,445	55,625	97,046
	- Administered Capital Appropriation.....	747,026	653,684	811,501
	Total.....	3,437,340	3,453,499	3,895,823

PREMIER AND CABINET

PART 2 - PREMIER; TREASURER; MINISTER FOR STATE DEVELOPMENT

DIVISION 3

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual ^(a) \$'000	2009-10 Budget ^(a) \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 5 Net amount appropriated to deliver services	108,351	95,137	95,881	105,907	116,377	109,829	119,318
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	1,726	1,788	1,793	1,857	1,925	1,983	2,042
Total appropriations provided to deliver services	110,077	96,925	97,674	107,764	118,302	111,812	121,360
TOTAL APPROPRIATIONS	110,077	96,925	97,674	107,764	118,302	111,812	121,360
EXPENSES							
Total Cost of Services	112,130	101,963	101,698	113,696	118,760	115,047	120,930
Net Cost of Services ^(b)	109,443	99,210	98,381	110,108	115,031	111,186	116,939
CASH ASSETS ^(c)	10,947	17,572	5,977	7,480	12,326	13,453	18,732

- (a) 2008-09 Actual and 2009-10 Budget information has been derived by recasting historical data, but may not be fully comparable due to significant changes in the Department's outcome structure.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
2011 Commonwealth Heads of Government Meeting and Royal Visit.....	-	2,500	3,075	-	-
Community Development Investment Fund and Social Innovation Grants Program	-	2,850	5,118	5,637	6,058
Community Support (Donations)	-	1,400	1,442	1,485	1,530
Parliamentary Electorate Offices.....	-	2,100	2,163	2,228	2,295
Support to Executive Government	-	1,443	1,486	1,531	1,577

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Executive government receives appropriate support.	1. Administration of Executive Government Services
	The Premier and Ministers receive high quality, rigorous and timely policy advice.	2. Government Policy Management

Service Summary

Expense	2008-09 Actual ^(a) \$'000	2009-10 Budget ^(a) \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Administration of Executive Government Services	100,537	88,274	88,141	99,414	103,794	100,549	105,691
2. Government Policy Management	11,593	13,689	13,557	14,282	14,966	14,498	15,239
Total Cost of Services.....	112,130	101,963	101,698	113,696	118,760	115,047	120,930

(a) 2008-09 Actual and 2009-10 Budget information has been derived by recasting historical data, but may not be fully comparable due to significant changes in the Department's outcome structure.

Significant Issues Impacting the Agency

- Western Australia is entering a new period of growth, driven by major development and resource projects from both the public and private sectors including the Gorgon Gas project, Oakajee port and rail and the Kimberley Browse LNG precinct. The State Government is also leading major infrastructure projects in the Perth metropolitan area, including the Perth City Link and Perth foreshore redevelopment. In order to sustain this growth and continue to attract major investment, the State Government has committed to streamlining and simplifying approvals processes. In the coming year, the Ministerial Taskforce on Approvals, Development and Sustainability (the Ministerial Taskforce) will build on its current approvals reform program by developing substantial longer term reforms to integrate approvals processes for major infrastructure projects. The Department supports the Ministerial Taskforce in implementing these reforms. Further, the Department will continue to lead on issues relating to environmental, native title and heritage approvals including leading negotiations for a strategic assessment of the Swan Coastal Plain under the *Environment Protection and Biodiversity Conservation Act 1999 (Cth)*.
- Western Australia's capacity to support the future population needs arising from major resource projects is constrained. The Ministerial Taskforce is identifying initiatives to improve land and housing availability and infrastructure provision to support resource projects and regional development in the Perth Metropolitan area and in regional centres. The Department assists the Ministerial Taskforce by leading the formulation and coordination of cross-portfolio strategic advice.

- In December 2009, the Government released the Economic Audit Committee's Final Report, Putting the Public First: Partnering with the Community and Business to Deliver Outcomes. The report sets out a vision for the public sector that places the needs of citizens at the centre of decision making and ensures that taxpayers' money is spent in a way that maximises value for the community. Over the coming year, the Department will continue to work in partnership with other Government agencies, the community sector and private enterprise to progress a number of initiatives identified in the report.
- The Economic Audit Committee's recommendations relating to the role of the community sector in the delivery of human services are of priority to the Department. The Department will play a key role in implementing initiatives aimed at enhancing the community sector's capacity to deliver these services as efficiently and effectively as possible. Specific initiatives in this area will include:
 - the establishment of a Community Sector Partnership Forum;
 - reducing the regulatory burden imposed on community sector organisations;
 - a grants scheme to promote new and better ways of delivering human services; and
 - a low interest loans scheme to assist community sector organisations build their asset bases.
- While the Government will continue to hold a disciplined fiscal line and drive economic growth, it will increasingly focus on social and environmental policy. The Department will assist with the implementation of initiatives to improve community safety, transform mental health services, improve water quality in the Swan and Canning Rivers, and commence work on a new children's hospital. The successful implementation of these objectives will require strategic coordination across government and community-based agencies.
- Independent Public Schools, while remaining part of the public schools system, have the ability to make decisions about their own curriculum, staffing selection, school assets and budget. A second intake of schools in 2011 will build on the success of the initiative to date. The Department will continue to provide strategic support for the expansion of the Independent Public Schools initiative.
- Quality health service will require transformation of the hospital system, with a focus on expanding capacity with new and redeveloped hospitals, and improved delivery of services in hospitals. Western Australia did not support the Council of Australian Government agreement in April 2010 to commence work immediately on health reform. Negotiations with the Commonwealth propose that the scope of the reforms include a focus on financing of reforms, public hospitals reform, primary health care reform, governance and workforce.
- With the increasing number of unauthorised boat arrivals, issues relating to minors and the Immigration Detention Centre on Christmas Island require the Department to support Government in its negotiations with the Commonwealth, particularly in respect of Western Australia's provision of education services, child protection and the potential demand for new services.
- Western Australia is increasingly expanding its defence industry capability. The Department will continue to support line agencies in promoting Western Australia as a centre for defence industry development, defence servicing and an operational hub. The Department will facilitate the Defence Consultative Forum to further strengthen the relationship between the Defence industry and Western Australian Government agencies.
- The Australian Government will host the 2011 Commonwealth Heads of Government Meeting (CHOGM) in Perth. The CHOGM event comprises a series of meetings and fora culminating in a meeting of heads of government from the 54 Commonwealth member nations. While responsibility for CHOGM rests with the Australian Government, the Western Australian Government will play a major role in providing services and managing some CHOGM-related activities. The Department will oversee Western Australia's involvement in the event and arrangements are in place to facilitate the coordination required between Commonwealth and State committees and agencies.

Outcomes and Key Effectiveness Indicators ^{(a) (b)}

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Executive government receives appropriate support:					
Targets for support services are met or exceeded.....	n/a	n/a	92%	92%	1
Service recipient's confirmation that services provided enable them to meet executive government's obligations ^(c)	n/a	n/a	3.5	3.5	
Printing and publishing services are secure, timely and confidential	100%	100%	100%	100%	
Outcome: The Premier and Ministers receive high quality, rigorous and timely policy advice:					
Proportion of Cabinet Submissions meeting or exceeding defined quality standards.....	n/a	n/a	75%	80%	2
Proportion of signed national agreements reflecting Cabinet agreed positions	n/a	n/a	100%	100%	3
Proportion of Commonwealth recurrent core services funding allocated to Western Australia over time	n/a	n/a	47%	22%	4

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The Department developed a new Outcome-Based Management Structure and key performance indicators in 2009-10 in support of its Strategic Plan 2009-2012. The approved effectiveness indicators are fundamentally different to those reported in past periods and therefore limited data is available for comparative purposes.

(c) Value point along a continuum that ranges from one indicating 'well below expectations' to five indicating 'well above expectations'.

Explanation of Significant Movements

(Notes)

1. This effectiveness indicator reports on the timeliness of essential services delivery to the Premier, Ministers and Members of Parliament. Timeliness standards have been identified by the service providers having regard for customer expectations and available resources.
2. The quality of each Cabinet Submission is assessed against a checklist designed to test for quality, timeliness, rigour and conformity to government policy objectives. This indicator reports the proportion of all Cabinet Submissions assessed to have met essential quality elements.
3. The Government's objective is to ensure that Western Australian needs and interests are accommodated in national agreements with the Commonwealth that are signed by the Premier or a Minister. The indicator will be reported as the percentage of all agreements signed in the financial year that reflect Cabinet's agreed position on the matters addressed, including any subsequent agreement to modify requirements in response to negotiation with the Commonwealth.
4. The base for this indicator is the \$2.267 billion Commonwealth funding received in 2008-09 for core state service areas of health, education, skills development and training, housing and indigenous services. The indicator reports the percentage increase or decrease in funding received compared with this base. The estimated outturn for 2009-10 shows a significant increase resulting from the Commonwealth Nation Building and Jobs Plan funding for schools, universities and social housing. This reduces in 2010-11 as the Commonwealth Nation Building and Jobs Plan funding declines.

Services and Key Efficiency Indicators

1: Administration of Executive Government Services

The Department provides a range of services including:

- administrative support to the Premier;
- administrative policy advice and support to ministerial offices and the Leader of the Opposition;
- promotion of Western Australia's interests overseas;
- communication of Government policies and activities;
- support for the Executive Council;
- administration of entitlements for Members and former Members of Parliament;
- management of the State occasions and official visits program;
- a secure, confidential and time-critical printing and publishing service for Parliament and Government; and
- management of exhibitions and programs at the Constitutional Centre.

For convenience, the cost of this service includes corporate services functions provided free of charge to the Public Sector Commission, the Office of the Public Sector Standards Commissioner, the Parliamentary Commissioner for Administrative Investigations and the Department of Treasury and Finance; and inquiries and community service obligations and community service grants and donations.

	2008-09 Actual ^(b)	2009-10 Budget ^(b)	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service ^(a)	\$'000 100,537	\$'000 88,274	\$'000 88,141	\$'000 99,414	1
Less Income	2,121	2,294	2,852	3,231	
Net Cost of Service	98,416	85,980	85,289	96,183	
Employees (Full Time Equivalents)	581	578	575	599	
Efficiency Indicators ^(c)					
Average Operating Cost per Ministerial Office (including Premier's Office and Leader of the Opposition)	2,155	2,112	2,104	2,176	
Average Cost of Support Provided per Ministerial Office (including Premier's Office and Leader of the Opposition)	571	535	526	505	
Average Cost of Representing Western Australia's Interests Overseas (per Region)	1,752	1,476	1,462	1,986	2
Average Cost of Entitlements per Member of Parliament	343	295	294	314	
Average Cost of Support Provided per Member of Parliament	13	20	22	21	
Average Cost per Print Image Produced	0.38	0.34	0.41	0.41	

(a) May include adjustments for changes in accounting policy and functional responsibilities.

(b) 2008-09 Actual and 2009-10 Budget information has been derived by recasting historical data, but may not be fully comparable due to significant changes in the Department's outcome structure.

(c) The expense of support provided to inquiries and community service obligations, community service grants and donations and corporate services provided free of charge to external agencies of \$5,210,529 in 2008-09 Actual, \$2,172,993 in 2009-10 Budget, \$3,055,720 in 2009-10 Estimated Actual and \$8,435,776 in 2010-11 Budget Target is included in the overall cost of service for Administration of Executive Government Services but excluded from the reported key efficiency indicators as it is not considered to be a cost of service delivery.

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Service between 2009-10 Estimated Actual and 2010-11 Budget Target is the outcome of additional funding provided for the 2011 CHOGM and Royal Visit, the Community Development Investment Fund and Social Innovation Grants Program, Support for Executive Government, Parliamentary Electorate Offices, Community support (grants and donations), the acquisition of the Telepresence system and European Office salaries.
2. The increase in the average cost of representing Western Australia's interests overseas (per region) between 2009-10 Estimated Actual and 2010-11 Budget Target is partially due to additional funding provided for the salaries and on-costs for the Agent General, projected currency movements for 2010-11 and increased operational expenses.

2: Government Policy Management

The Department provides a range of services for the Premier including:

- strategic policy advice and coordination to the Premier and Cabinet;
- leadership and coordination of cross-agency solutions to complex issues;
- managing and coordinating Western Australian Government input into intergovernmental negotiations, and advice on Government positions on federal reform, treaties, defence and other matters raised through the Council of Australian Governments and the Council for the Australian Federation;
- support for the functions of Cabinet and Parliament; and
- emergency management policy advice to the Premier, Ministers and Government agencies, and whole-of-government management and coordination of significant security incidents and emergencies.

	2008-09 Actual ^(b)	2009-10 Budget ^(b)	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service ^(a)	\$'000 11,593	\$'000 13,689	\$'000 13,557	\$'000 14,282	
Less Income.....	566	459	465	357	
Net Cost of Service	11,027	13,230	13,092	13,925	
Employees (Full Time Equivalents)	63	62	76	91	1
Efficiency Indicators ^(c)					
Average Cost per Cabinet Submission Assessed.....	n/a	n/a	16	20	2
Average Cost per Agreement where Cabinet Agreed Positions are Incorporated in Final National Agreements.....	n/a	n/a	150	285	3

(a) May include adjustments for changes in accounting policy and functional responsibilities.

(b) The Department developed a new Outcome-Based Management Structure and key performance indicators in 2009-10 in support of its Strategic Plan 2009-2012. The approved efficiency indicators are fundamentally different to those reported in past periods and therefore no data is available for comparative purposes. 2008-09 Actual and 2009-10 Budget information has been derived by recasting historical data, but may not be fully comparable due to significant changes in the Department's outcome structure.

(c) Grant payments of \$569,942 in 2008-09 Estimated Actual, \$2,399,000 in 2009-10 Budget Target, \$2,299,000 in 2009-10 Estimated Actual and \$230,000 in 2010-11 Budget Target have been excluded from the expenditure used to derive these indicators as they are not considered to be a cost of service delivery.

Explanation of Significant Movements

(Notes)

1. The projected 2010-11 Budget Target Full Time Equivalents (FTEs) for this service have increased by 18 per cent when compared with 2009-10 Estimated Actual following the restructure of the division to implement Economic Audit Committee recommendations and progress other Government initiatives.
2. This efficiency indicator reports the average cost of assessing each Cabinet Submission against a checklist designed to test for quality, timeliness, rigour and conformity to government policy objectives. The increase in the average cost per Cabinet Submission assessed between 2009-10 Estimated Actual and 2010-11 Budget Target is the result of an increase in FTEs for this service and a 7 per cent reduction in the number of Cabinet Submissions projected for 2010-11.
3. This efficiency indicator reports the average cost per agreement signed with the Commonwealth where Cabinet agreed positions are incorporated in final national agreements. The increase in the average cost per agreement between 2009-10 Estimated Actual and 2010-11 Budget Target is partially due to a 23 per cent reduction in the expected number of agreements for 2010-11, and additional funding provided for the installation and operation of the Telepresence system identified by the Council of Australian Governments in April 2009.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement / Upgrade							
Computer Hardware and Software							
2009-10 Program	602	602	602	-	-	-	-
Electorate Offices - Redistribution							
2009-10 One Vote One Value - Fitouts - Part B	800	800	800	-	-	-	-
Electorate Offices Equipment Upgrade							
2009-10 Program	290	290	290	-	-	-	-
Partitioning and Accommodation							
2009-10 Program	300	300	300	-	-	-	-
NEW WORKS							
Asset Replacement / Upgrade							
Computer Hardware and Software							
2010-11 Program	651	-	-	651	-	-	-
2011-12 Program	671	-	-	-	671	-	-
Electorate Offices Equipment Upgrade							
2010-11 Program	1,090	-	-	1,090	-	-	-
2011-12 Program	290	-	-	-	290	-	-
Partitioning and Accommodation							
2010-11 Program	318	-	-	318	-	-	-
2011-12 Program	328	-	-	-	328	-	-
Total Cost of Asset Investment Program.....	5,340	1,992	1,992	2,059	1,289	-	-
FUNDED BY							
Drawdowns from the Holding Account.....			1,992	2,059	1,289	-	-
Total Funding			1,992	2,059	1,289	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

The increase in the Total Cost of Service of \$12 million between 2009-10 Estimated Actual and 2010-11 Budget Target is the outcome of additional funding provided for CHOGM and Royal Visit, the Community Development Investment Fund and Social Innovation Grants Program, Support for Executive Government, Parliamentary Electorate Offices, Community support (grants and donations), the acquisition of the Telepresence system and European Office salaries.

Balance Sheet

The increase in other current assets between 2009-10 Estimated Actual and 2010-11 Budget Target is loans made under the \$10 million Community Development Investment Fund administered by the Department. The increase in other current liabilities between 2009-10 Estimated Actual and 2010-11 Budget Target is borrowings to fund the \$10 million Community Development Investment Fund administered by the Department.

Cashflow Statement

The increase in the Total Cost of Service between 2009-10 Estimated Actual and 2010-11 Budget Target is the outcome of additional funding provided for CHOGM and Royal Visit, the Community Development Investment Fund and Social Innovation Grants Program, Support for Executive Government, Parliamentary Electorate Offices, Community support (grants and donations), the acquisition of the Telepresence system and European Office salaries.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual ^(b)	2009-10 Budget ^(b)	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	69,227	61,266	61,311	69,493	71,869	70,913	72,965
Grants and subsidies ^(d)	2,997	3,090	3,440	4,871	6,638	6,356	6,426
Supplies and services	19,407	18,880	18,220	19,156	19,925	17,642	20,625
Accommodation	17,974	15,597	15,597	16,749	16,788	16,806	17,465
Depreciation and amortisation	2,235	3,016	3,016	2,705	2,778	2,529	2,605
Other expenses	290	114	114	722	762	801	844
TOTAL COST OF SERVICES	112,130	101,963	101,698	113,696	118,760	115,047	120,930
Income							
Sale of goods and services	2,077	2,063	2,627	2,735	2,849	2,967	3,056
Grants and subsidies	331	434	434	434	434	434	447
Other revenue	279	256	256	419	446	460	488
Total Income	2,687	2,753	3,317	3,588	3,729	3,861	3,991
NET COST OF SERVICES	109,443	99,210	98,381	110,108	115,031	111,186	116,939
INCOME FROM STATE GOVERNMENT							
Service appropriations	110,077	96,925	97,674	107,764	118,302	111,812	121,360
Resources received free of charge	1,148	562	562	562	562	562	579
TOTAL INCOME FROM STATE GOVERNMENT	111,225	97,487	98,236	108,326	118,864	112,374	121,939
SURPLUS/(DEFICIENCY) FOR THE PERIOD	1,782	(1,723)	(145)	(1,782)	3,833	1,188	5,000
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,782	(1,723)	(145)	(1,782)	3,833	1,188	5,000

(a) Full audited financial statements are published in the agency's Annual Report.

(b) 2008-09 Actual and 2009-10 Budget information has been derived by recasting historical data, but may not be fully comparable due to significant changes in the Department's outcome structure.

(c) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 644, 651 and 690 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual ^(a)	2009-10 Budget ^(a)	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Community Grants	2,427	916	1,266	4,641	6,408	6,126	6,196
Policy Office	570	2,174	2,174	230	230	230	230
TOTAL	2,997	3,090	3,440	4,871	6,638	6,356	6,426

(a) 2008-09 Actual and 2009-10 Budget information has been derived by recasting historical data, but may not be fully comparable due to significant changes in the Department's outcome structure. Controlled grants and subsidies information for 2008-09 Actual and 2009-10 Budget has also been impacted by the new Outcome-Based Management Structure that includes Office of State Security grants in Service 2 rather than Service 1. These grants are now shown under Policy Office.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual ^(b) \$'000	2009-10 Budget ^(b) \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	10,148	16,484	4,942	6,232	10,864	11,778	17,057
Restricted cash.....	-	1,876	-	-	-	-	-
Holding account receivables.....	4,383	2,059	4,427	3,657	2,368	2,368	2,368
Receivables	2,523	1,443	7,853	7,812	7,790	7,766	7,766
Other.....	2,050	178	878	10,298	9,548	8,821	8,027
Assets held for sale.....	-	-	999	999	999	999	999
Total current assets.....	19,104	22,040	19,099	28,998	31,569	31,732	36,217
NON-CURRENT ASSETS							
Holding account receivables.....	14,490	17,336	16,989	19,053	22,958	26,648	26,648
Property, plant and equipment.....	640	2,476	1,220	2,557	2,823	1,345	1,872
Intangibles	52	-	-	-	-	-	-
Restricted cash.....	799	1,088	1,035	1,248	1,462	1,675	1,675
Other.....	5,293	2,957	3,733	2,554	1,978	1,446	1,446
Total non-current assets	21,274	23,857	22,977	25,412	29,221	31,114	31,641
TOTAL ASSETS.....	40,378	45,897	42,076	54,410	60,790	62,846	67,858
CURRENT LIABILITIES							
Employee provisions	8,293	10,228	9,637	10,035	10,850	11,689	11,689
Payables.....	6,910	2,984	7,666	7,536	7,372	7,536	8,342
Other.....	628	2,439	914	10,460	9,966	9,430	8,636
Total current liabilities	15,831	15,651	18,217	28,031	28,188	28,655	28,667
NON-CURRENT LIABILITIES							
Employee provisions	2,884	4,151	3,416	3,718	4,108	4,509	4,509
Other.....	-	-	14	14	14	14	14
Total non-current liabilities	2,884	4,151	3,430	3,732	4,122	4,523	4,523
TOTAL LIABILITIES	18,715	19,802	21,647	31,763	32,310	33,178	33,189
EQUITY							
Contributed equity.....	(38,642)	4,988	(31,370)	(27,370)	(25,370)	(25,370)	(25,370)
Accumulated surplus/(deficit)	53,007	24,202	52,862	51,080	54,913	56,101	61,101
Reserves	7,298	(3,782)	(1,329)	(1,329)	(1,329)	(1,329)	(1,329)
Other.....	-	687	266	266	266	266	266
Total equity.....	21,663	24,219	20,429	22,647	28,480	29,668	34,668
TOTAL LIABILITIES AND EQUITY	40,378	45,897	42,076	54,410	60,790	62,846	67,858

(a) Full audited financial statements are published in the agency's Annual Report.

(b) 2008-09 Actual and 2009-10 Budget information has been derived by recasting historical data, but may not be fully comparable due to significant changes in the Department's outcome structure.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual ^(b)	2009-10 Budget ^(b)	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	105,154	92,390	93,139	104,411	114,397	108,121	118,901
Holding account drawdowns	3,139	1,992	1,992	2,059	1,289	-	-
Net cash provided by State Government.....	108,293	94,382	95,131	106,470	115,686	108,121	118,901
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(71,179)	(59,659)	(59,459)	(68,585)	(70,459)	(69,468)	(71,469)
Grants and subsidies.....	(2,997)	(3,090)	(3,440)	(4,871)	(6,637)	(6,355)	(6,426)
Supplies and services.....	(18,092)	(17,614)	(20,954)	(19,594)	(20,679)	(17,428)	(21,405)
Accommodation	(18,039)	(15,597)	(15,597)	(16,749)	(16,787)	(16,805)	(17,465)
Other payments	(8,642)	(5,874)	(5,894)	(6,340)	(5,910)	(5,471)	(5,660)
Receipts							
Grants and subsidies.....	456	434	434	434	434	434	447
Sale of goods and services.....	1,221	2,627	2,627	2,735	2,849	2,967	3,056
GST receipts.....	8,266	5,784	5,804	5,637	5,196	4,669	4,810
Other receipts	2,537	246	246	425	442	462	490
Net cash from operating activities.....	(106,469)	(92,743)	(96,233)	(106,908)	(111,551)	(106,995)	(113,622)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,548)	(1,992)	(1,992)	(2,059)	(1,289)	-	-
Net cash from investing activities.....	(1,548)	(1,992)	(1,992)	(2,059)	(1,289)	-	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	-	-	-	(667)	(707)	(749)	(794)
Other proceeds.....	-	-	-	(10,000)	-	-	-
Proceeds from borrowings.....	-	-	-	10,000	-	-	-
Other proceeds.....	-	-	-	667	707	749	794
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	276	(353)	(3,094)	(2,497)	2,846	1,126	5,279
Cash assets at the beginning of the reporting period	10,966	17,925	10,947	5,977	7,480	12,326	13,453
Net cash transferred to/from other agencies	(295)	-	(1,876)	4,000	2,000	1	-
Cash assets at the end of the reporting period	10,947	17,572	5,977	7,480	12,326	13,453	18,732

(a) Full audited financial statements are published in the agency's Annual Report.

(b) 2008-09 Actual and 2009-10 Budget information has been derived by recasting historical data, but may not be fully comparable due to significant changes in the Department's outcome structure.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
GST Input Credits	7,243	5,068	5,400	5,363	4,926	4,392	4,525
GST Receipts on Sales	1,023	716	404	274	270	277	285
Other Receipts	2,537	246	246	425	442	462	490
State Law Publisher	1,221	2,627	2,627	2,735	2,849	2,967	3,056
TOTAL	12,024	8,657	8,677	8,797	8,487	8,098	8,356

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PUBLIC SECTOR COMMISSION

PART 2 - PREMIER; TREASURER; MINISTER FOR STATE DEVELOPMENT

DIVISION 4

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 6 Net amount appropriated to deliver services	10,969	20,742	21,235	18,040	14,655	14,849	15,277
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	232	408	933	1,180	1,194	1,212	1,225
Total appropriations provided to deliver services	11,201	21,150	22,168	19,220	15,849	16,061	16,502
TOTAL APPROPRIATIONS	11,201	21,150	22,168	19,220	15,849	16,061	16,502
EXPENSES							
Total Cost of Services	9,775	22,403	23,029	22,451	18,348	18,512	18,957
Net Cost of Services ^(a)	8,846	20,763	21,914	20,915	16,813	16,976	17,421
CASH ASSETS ^(b)	4,790	1,648	5,318	5,314	5,325	5,335	5,335

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Extension of Australian New Zealand School of Government (ANZSOG)					
Membership and Jobs Board Licenses.....	677	-	-	-	-
Special Counsel - Public Sector Reform	560	-	-	-	-
Voluntary Severances.....	1,707	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	To assist agencies deliver services to the community with excellence and integrity.	1. Advice and Assistance 2. Public Sector Reform 3. Professional Development and Training

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Advice and Assistance	4,645	9,595	8,808	7,552	6,012	6,063	6,217
2. Public Sector Reform	2,847	5,508	4,317	4,510	4,045	4,079	4,192
3. Professional Development and Training	2,283	7,300	9,904	10,389	8,291	8,370	8,548
Total Cost of Services.....	9,775	22,403	23,029	22,451	18,348	18,512	18,957

Significant Issues Impacting the Agency

- In the context of projected significant population growth over the next 20 years, a tightening of the labour market due to the improving economy, and an ageing population and workforce, the Commission is building the capacity of the public sector to maintain and enhance service delivery by:
 - investing in strong leadership and professional skills development;
 - introducing more flexibility for agency decision making;
 - developing a comprehensive workforce planning strategy; and
 - streamlining processes to improve efficiency and effectiveness in public sector administration.
- Community expectations of the public sector in terms of performance, accountability, probity and transparency are high and the Commission is meeting this need by:
 - providing programs to improve transparency and integrity of public sector agencies and their employees;
 - building expertise in good governance and accountable and ethical decision making;
 - developing legislation to regulate the activities of lobbyists; and
 - simplifying the accountability framework.
- In support of these sector-wide priorities, the Commission is planning for the successful integration of the Commission and the Office of the Public Sector Standards Commissioner, including the establishment of the Public Sector Commissioner as an independent statutory office holder.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: To assist agencies deliver services to the community with excellence and integrity:					
Proportion of clients who indicate the advice and guidance offered by the Commission assisted them to promote integrity within their agency and deliver excellent services to the Community	n/a	n/a	90%	95%	1

(a) Further detail in support of the key effectiveness indicators is provided in the Annual Report.

Explanation of Significant Movements

(Notes)

1. The Commission was created from elements of the Department of the Premier and Cabinet on 28 November 2008. During the 2009-10 financial year, the Commission further developed its strategic direction and identified the need to improve its key effectiveness indicators by raising the focus from a measure for each of the three services it provides to a single whole of agency measure. Data collected from previous client surveys does not provide a basis for preparing comparative measures.

Services and Key Efficiency Indicators**1: Advice and Assistance**

Provide advice, support and assistance to Ministers and public sector agencies on:

- the application of the public sector's administrative and regulatory regime including the *Public Sector Management Act 1994*, and subsidiary legislation;
- agency reviews;
- the application of the public sector employment framework including public sector and human resource management policies, practices and processes;
- the review and establishment of executive structures, and the creation, classification and remuneration of Chief Executive Officer (CEO) and Senior Executive Service (SES) positions;
- the recruitment and appointment of CEOs and principal Statutory Office Holders, and their supporting terms and conditions of employment;
- the provision of good governance and remuneration advice to Government Boards and Committees;
- the public sector redeployment framework;
- Information and Communication Technology (ICT) innovation, best practices and investment for enhanced service delivery; and
- disciplinary and other investigations including investigations into senior officers of the public sector (CEOs and SES members).

	2008-09 Actual ^(b)	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service ^(a)	\$'000 4,645	\$'000 9,595	\$'000 8,808	\$'000 7,552	1
Less Income	414	98	153	5	
Net Cost of Service ^(a)	4,231	9,497	8,655	7,547	
Employees (Full Time Equivalents)	30	64	39	39	
Efficiency Indicators					
Average Cost of Advice and Assistance Services Provided per Client	\$24,648	\$53,628	\$39,934 ^(c)	\$40,830	2

(a) May include adjustments for changes in accounting policy and functional responsibilities.

(b) The 2008-09 Actual data is for seven months of operations. The Commission was created on 28 November 2008.

(c) Severance costs of \$1,533,000, being the portion relevant to this service of the total of \$1.707 million paid in severance costs during 2009-10, and included in the Total Cost of Service have been excluded from the calculation of the 2009-10 Estimated Actual efficiency indicator because they are not considered to be a cost of service delivery. No severance costs apply to the 2010-11 Budget Target.

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Service between the 2008-09 Actual and 2009-10 Estimated Actual reflects the initial seven month operating period for the 2008-09 Actual, and the developing structure and operations of the Commission since its creation on 28 November 2008. The costs for 2009-10 Estimated Actual are high compared to the 2010-11 Budget Target because of the inclusion of \$1,533,000 of severance payments, being the portion relevant to this service of the total of \$1.707 million paid in severance costs during 2009-10, and which is not anticipated in the 2010-11 Budget.
2. The fluctuating efficiency indicator measure between the 2008-09 Actual and 2009-10 Estimated Actual reflects the initial seven month operating period for the 2008-09 Actual, and the developing structure of the Commission since its creation on 28 November 2008.

2: Public Sector Reform

Strategic policy, planning and support is provided to agencies to position the public sector for the future. Activities associated with this service include:

- leading and initiating legislative and regulatory reform of public sector management practices;
- Chief Executive Officer and agency performance frameworks;
- facilitating structural reform; and
- strategic policy development in relation to modernising the public sector.

	2008-09 Actual ^(b)	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service ^(a)	\$'000 2,847	\$'000 5,508	\$'000 4,317	\$'000 4,510	1
Less Income	152	4	25	7	
Net Cost of Service ^(a)	2,695	5,504	4,292	4,503	
Employees (Full Time Equivalents)	15	33	20	29	
Efficiency Indicators					
Average Cost per Major Reform Initiative	n/a	n/a	\$378,041 ^(c)	\$402,263	2
Average Cost per Client of Supporting Policies and Frameworks	\$18,730	\$36,478	\$4,502 ^(c)	\$5,115	

(a) May include adjustments for changes in accounting policy and functional responsibilities.

(b) The 2008-09 Actual data is for seven months of operations. The Commission was created on 28 November 2008.

(c) Severance costs of \$131,000, being the portion relevant to this service of the total of \$1.707 million paid in severance costs during 2009-10, and included in the Total Cost of Service have been excluded from the calculation of the 2009-10 Estimated Actual efficiency indicator because they are not considered to be a cost of service delivery. No severance costs apply to the 2010-11 Budget Target.

Explanation of Significant Movements

(Notes)

1. The fluctuation in Total Cost of Service between the 2008-09 Actual and 2009-10 Estimated Actual reflects the initial seven month operating period for the 2008-09 Actual, and the developing structure and operations of the Commission since its creation on 28 November 2008.
2. This is a new efficiency indicator for 2009-10. The increase in the indicator measure between 2009-10 Estimated Actual and the 2010-11 Budget Target is due to the increase in costs incurred as a consequence of a planned increase in FTEs.

3: Professional Development and Training

Provision of professional development and training skills to develop the workforce and build the capacity of the public sector to assist in meeting current and future delivery requirements. Activities associated with this service include:

- leadership development;
- graduate and traineeship programs;
- accountability and good governance training;
- sector skills and capacity development;
- CEO and SES development; and
- sector-wide workforce planning and reporting.

	2008-09 Actual ^(b)	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service ^(a)	\$'000 2,283	\$'000 7,300	\$'000 9,904	\$'000 10,389	
Less Income	363	1,538	937	1,524	
Net Cost of Service ^(a)	1,920	5,762	8,967	8,865	
Employees (Full Time Equivalents)	8	17	41	46	
Efficiency Indicators					
Average Cost per Participant ^(d)	\$2,181	\$3,727	\$3,811 ^(c)	\$1,286	1
Average Cost per Public Sector Reform Initiative for Implementation ^(d)	n/a	n/a	\$630,147 ^(c)	\$583,009	2

(a) May include adjustments for changes in accounting policy and functional responsibilities.

(b) The 2008-09 Actual data is for seven months of operations. The Commission was created on 28 November 2008.

(c) Severance costs of \$43,000, being the portion relevant to this service of the total of 1.707 million paid in severance costs during 2009-10, and included in the Total Cost of Service have been excluded from the calculation of the 2009-10 Estimated Actual efficiency indicator because they are not considered to be a cost of service delivery. No severance costs apply to the 2010-11 Budget Target.

(d) Grants of \$24,000 in 2008-09 Actual, \$743,000 in 2009-10 Budget, \$632,000 in 2009-10 Estimated Actual and \$414,000 in 2010-11 Budget Target have been excluded from the calculation of the respective efficiency indicators as they are not considered to be a cost of service delivery.

Explanation of Significant Movements

(Notes)

1. The decrease of \$2,525 in the Average Cost Per Participant between the 2009-10 Estimated Actual and the 2010-11 Budget Target is due to the significant increase in the number of courses expected to be run in 2010-11 to train public sector staff on the impacts of proposed changes to the *Public Sector Management Act 1994*.
2. The fall in the average cost of reform initiatives between the 2009-10 Estimated Actual and the 2010-11 Budget Target is due to the shift in FTE resources caused by structural changes within the Commission, impacting the allocation of overhead costs.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - Computer Hardware							
2009-10 Program.....	33	33	33	-	-	-	-
NEW WORKS							
Asset Replacement - Computer Hardware							
2010-11 Program.....	33	-	-	33	-	-	-
2011-12 Program.....	33	-	-	-	33	-	-
Asset Replacement Program 2012-13.....	33	-	-	-	-	33	-
Asset Replacement Program 2013-14.....	33	-	-	-	-	-	33
Total Cost of Asset Investment Program.....	165	33	33	33	33	33	33
FUNDED BY							
Drawdowns from the Holding Account.....			33	33	33	33	33
Total Funding			33	33	33	33	33

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	5,954	13,921	14,675	12,506	12,683	12,762	13,110
Grants and subsidies ^(c)	24	743	632	414	10	10	-
Supplies and services	2,704	6,168	6,047	7,796	3,893	3,986	4,097
Accommodation	977	1,466	1,554	1,608	1,628	1,648	1,668
Depreciation and amortisation	73	105	75	81	87	60	35
Other expenses	43	-	46	46	47	46	47
TOTAL COST OF SERVICES	9,775	22,403	23,029	22,451	18,348	18,512	18,957
Income							
Sale of goods and services	319	1,636	897	1,519	1,518	1,519	1,519
Grants and subsidies	68	-	-	-	-	-	-
Other revenue	542	4	218	17	17	17	17
Total Income	929	1,640	1,115	1,536	1,535	1,536	1,536
NET COST OF SERVICES	8,846	20,763	21,914	20,915	16,813	16,976	17,421
INCOME FROM STATE GOVERNMENT							
Service appropriations	11,201	21,150	22,168	19,220	15,849	16,061	16,502
Resources received free of charge	844	-	850	850	850	850	850
TOTAL INCOME FROM STATE GOVERNMENT	12,045	21,150	23,018	20,070	16,699	16,911	17,352
SURPLUS/(DEFICIENCY) FOR THE PERIOD	3,199	387	1,104	(845)	(114)	(65)	(69)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	3,199	387	1,104	(845)	(114)	(65)	(69)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 53, 100 and 114 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Others	18	-	-	-	-	-	-
Public Sector Programs	5	17	50	10	10	10	-
Western Australian Leadership Program	1	726	582	404	-	-	-
TOTAL	24	743	632	414	10	10	-

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	4,704	1,494	5,114	5,056	5,024	4,992	4,949
Holding account receivables.....	33	33	33	33	33	33	-
Receivables	791	480	548	530	511	512	512
Other.....	369	-	1,079	402	402	402	402
Total current assets.....	5,897	2,007	6,774	6,021	5,970	5,939	5,863
NON-CURRENT ASSETS							
Holding account receivables.....	2,923	3,419	3,234	3,572	3,932	4,253	4,613
Property, plant and equipment.....	222	-	180	133	79	51	49
Restricted cash.....	86	154	204	258	301	343	386
Other.....	-	194	-	-	-	-	-
Total non-current assets	3,231	3,767	3,618	3,963	4,312	4,647	5,048
TOTAL ASSETS.....	9,128	5,774	10,392	9,984	10,282	10,586	10,911
CURRENT LIABILITIES							
Employee provisions	3,141	2,496	3,084	3,261	3,443	3,629	3,822
Payables.....	396	1,267	250	322	361	370	371
Other.....	103	151	156	206	247	288	329
Total current liabilities	3,640	3,914	3,490	3,789	4,051	4,287	4,522
NON-CURRENT LIABILITIES							
Employee provisions	867	1,208	1,177	1,315	1,465	1,598	1,757
Total non-current liabilities	867	1,208	1,177	1,315	1,465	1,598	1,757
TOTAL LIABILITIES	4,507	5,122	4,667	5,104	5,516	5,885	6,279
EQUITY							
Contributed equity.....	1,422	1,245	1,422	1,422	1,422	1,422	1,422
Accumulated surplus/(deficit)	3,199	(593)	4,303	3,458	3,344	3,279	3,210
Total equity.....	4,621	652	5,725	4,880	4,766	4,701	4,632
TOTAL LIABILITIES AND EQUITY	9,128	5,774	10,392	9,984	10,282	10,586	10,911

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	11,122	20,621	21,824	18,849	15,456	15,707	16,142
Holding account drawdowns	13	33	33	33	33	33	33
Net cash provided by State Government.....	11,135	20,654	21,857	18,882	15,489	15,740	16,175
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(5,624)	(13,420)	(14,403)	(12,143)	(12,312)	(12,404)	(12,717)
Grants and subsidies.....	(24)	(743)	(892)	(154)	(10)	(10)	-
Supplies and services.....	(2,025)	(6,104)	(5,668)	(6,432)	(3,004)	(3,125)	(3,248)
Accommodation	(929)	(1,466)	(1,601)	(1,608)	(1,628)	(1,648)	(1,668)
Other payments	(359)	-	(1,133)	(998)	(751)	(763)	(763)
Receipts							
Grants and subsidies.....	68	-	-	-	-	-	-
Sale of goods and services.....	227	-	998	1,519	1,518	1,519	1,519
Goods and services tax (GST) receipts.....	169	-	1,186	946	725	717	718
Other receipts	151	1,640	217	17	17	17	17
Net cash from operating activities.....	(8,346)	(20,093)	(21,296)	(18,853)	(15,445)	(15,697)	(16,142)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(15)	(33)	(33)	(33)	(33)	(33)	(33)
Net cash from investing activities.....	(15)	(33)	(33)	(33)	(33)	(33)	(33)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(4,500)	-	-	-	-	-	-
Proceeds from borrowings.....	4,500	-	-	-	-	-	-
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	2,774	528	528	(4)	11	10	-
Cash assets at the beginning of the reporting period	-	1,120	4,790	5,318	5,314	5,325	5,335
Net cash transferred to/from other agencies	2,016	-	-	-	-	-	-
Cash assets at the end of the reporting period	4,790	1,648	5,318	5,314	5,325	5,335	5,335

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Commission:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
GST Input Credits	123	-	1,065	777	556	548	549
GST Receipts on Sales	46	-	121	169	169	169	169
Other Receipts	446	1,640	1,215	1,536	1,535	1,536	1,536
TOTAL.....	615	1,640	2,401	2,482	2,261	2,253	2,254

The moneys received and retained are to be applied to the Commission's services as specified in the Budget Statements.

GOLD CORPORATION

ASSET INVESTMENT PROGRAM

The Corporation's asset investment program for 2010-11 and the forward estimates period totals \$21.4 million. This will fund ongoing updates to plant and equipment, computer software and the refurbishment of the Perth Mint Shop and exhibition areas.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer Software	11,420	1,720	1,200	2,750	2,750	1,750	250
Plant and Equipment Program.....	41,357	21,752	4,700	3,700	3,450	4,776	2,000
Total Cost of Asset Investment Program.....	52,777	23,472	5,900	6,450	6,200	6,526	2,250
FUNDED BY							
Borrowings.....			5,000	-	-	-	-
Internal Funds and Balances.....			900	6,450	6,200	6,526	2,250
Total Funding			5,900	6,450	6,200	6,526	2,250

GOVERNOR'S ESTABLISHMENT

PART 2 - PREMIER; TREASURER; MINISTER FOR STATE DEVELOPMENT

DIVISION 5

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 7 Net amount appropriated to deliver services	1,588	1,636	1,636	1,659	1,693	1,723	1,728
Amount Authorised by Other Statutes							
- Governor's Establishment Act 1992	2,109	2,179	2,475	2,538	2,665	2,755	2,783
- Salaries and Allowances Act 1975	391	402	402	413	425	438	438
Total appropriations provided to deliver services	4,088	4,217	4,513	4,610	4,783	4,916	4,949
TOTAL APPROPRIATIONS	4,088	4,217	4,513	4,610	4,783	4,916	4,949
EXPENSES							
Total Cost of Services	3,889	4,302	4,598	4,690	4,868	5,001	5,034
Net Cost of Services ^(a)	3,755	4,247	4,543	4,635	4,813	4,946	4,979
CASH ASSETS ^(b)	82	43	92	106	117	122	127

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Additional Park Rangers	198	258	258	258	258

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Desired Outcome	Services
Support the Governor and management of the Governor's Establishment.	1. Effective Support to the Governor 2. Management of the Governor's Establishment

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Effective Support to the Governor.....	1,481	1,187	1,470	1,500	1,558	1,600	1,610
2. Management of the Governor's Establishment.....	2,408	3,115	3,128	3,190	3,310	3,401	3,424
Total Cost of Services.....	3,889	4,302	4,598	4,690	4,868	5,001	5,034

Significant Issues Impacting the Agency

- Preservation and appropriate use and presentation of Government House, the Ballroom, and grounds will continue in accordance with the Conservation and Management Plan.
- To progress with urgent repairs and implementing an ongoing maintenance program for Government House Buildings, Plant, Fittings and Information Technology infrastructure.
- Undertaking the full-time management of the Government House Ballroom in order to operate as a venue to support the Office of the Governor, the Government and also be available for some public community events.
- Employment of staff to provide visitor services to the Government Domain in accordance with the *Parks and Reserves Act 1895*.

Services and Key Efficiency Indicators

1: Effective support to the Governor

Support the Governor in performing the constitutional, statutory, official, ceremonial, community and civic duties associated with the Governor's role.

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Target \$'000	Note
Total Cost of Service.....	1,481	1,187	1,470	1,500	1
Less Income.....	-	-	-	-	
Net Cost of Service	1,481	1,187	1,470	1,500	
Employees (Full Time Equivalents)	13	13	17	17	1

Explanation of Significant Movements

(Notes)

1. Employment of additional four Park Rangers from 2009-10.

2: Management of the Governor's Establishment

Effectively manage the financial and administrative requirements of the Establishment including asset investment program, heritage building management, planning and coordinating official visits, and provision of hospitality on behalf of the State.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	2,408	3,115	3,128	3,190	
Less Income	134	55	55	55	
Net Cost of Service	2,274	3,060	3,073	3,135	
Employees (Full Time Equivalents)	13	14	15	15	

ASSET INVESTMENT PROGRAM

In 2010-11, there will be a continuation of the maintenance program for Government House buildings.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Property, Plant and Equipment Upgrades							
Strategic Asset Management - Programmed Building							
Maintenance	175	175	175	-	-	-	-
NEW WORKS							
Government House Restoration and Refurbishment							
Government House Maintenance Program	200	-	-	50	50	50	50
Total Cost of Asset Investment Program.....	375	175	175	50	50	50	50
FUNDED BY							
Drawdowns from the Holding Account.....			175	50	50	50	50
Total Funding			175	50	50	50	50

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,582	2,908	3,204	3,316	3,474	3,587	3,615
Supplies and services	878	589	589	569	582	602	607
Accommodation	204	144	144	144	145	145	145
Depreciation and amortisation	193	623	623	623	628	628	628
Other expenses	32	38	38	38	39	39	39
TOTAL COST OF SERVICES	3,889	4,302	4,598	4,690	4,868	5,001	5,034
Income							
Sale of goods and services	-	30	30	30	30	30	30
Other revenue	134	25	25	25	25	25	25
Total Income	134	55	55	55	55	55	55
NET COST OF SERVICES	3,755	4,247	4,543	4,635	4,813	4,946	4,979
INCOME FROM STATE GOVERNMENT							
Service appropriations	4,088	4,217	4,513	4,610	4,783	4,916	4,949
Resources received free of charge	31	30	30	30	30	30	30
TOTAL INCOME FROM STATE GOVERNMENT	4,119	4,247	4,543	4,640	4,813	4,946	4,979
SURPLUS/(DEFICIENCY) FOR THE PERIOD	364	-	-	5	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	364	-	-	5	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 26, 32 and 32 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	46	5	47	51	51	56	61
Holding account receivables.....	-	50	50	50	50	50	50
Receivables	37	9	37	37	37	37	37
Other.....	35	-	35	35	35	35	35
Total current assets.....	118	64	169	173	173	178	183
NON-CURRENT ASSETS							
Holding account receivables.....	1,601	1,999	1,999	2,572	3,150	3,728	4,306
Property, plant and equipment.....	15,628	15,678	15,190	14,623	14,045	13,467	12,889
Restricted cash.....	36	38	45	55	66	66	66
Other.....	778	832	768	762	762	762	762
Total non-current assets	18,043	18,547	18,002	18,012	18,023	18,023	18,023
TOTAL ASSETS.....	18,161	18,611	18,171	18,185	18,196	18,201	18,206
CURRENT LIABILITIES							
Employee provisions	348	297	348	348	348	348	348
Payables.....	60	30	60	60	60	60	60
Other.....	146	71	156	165	176	181	186
Total current liabilities	554	398	564	573	584	589	594
NON-CURRENT LIABILITIES							
Employee provisions	114	101	114	114	114	114	114
Other.....	-	1	-	-	-	-	-
Total non-current liabilities	114	102	114	114	114	114	114
TOTAL LIABILITIES	668	500	678	687	698	703	708
EQUITY							
Contributed equity.....	2,635	2,635	2,635	2,635	2,635	2,635	2,635
Accumulated surplus/(deficit)	(724)	(1,286)	(724)	(719)	(719)	(719)	(719)
Reserves	15,582	16,762	15,582	15,582	15,582	15,582	15,582
Total equity.....	17,493	18,111	17,493	17,498	17,498	17,498	17,498
TOTAL LIABILITIES AND EQUITY	18,161	18,611	18,171	18,185	18,196	18,201	18,206

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	3,498	3,594	3,890	3,987	4,155	4,288	4,321
Holding account drawdowns	-	175	175	50	50	50	50
Net cash provided by State Government.....	3,498	3,769	4,065	4,037	4,205	4,338	4,371
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(2,520)	(2,902)	(3,198)	(3,311)	(3,468)	(3,587)	(3,615)
Supplies and services.....	(882)	(559)	(559)	(539)	(552)	(572)	(577)
Accommodation	(113)	(144)	(144)	(144)	(145)	(145)	(145)
Other payments	(166)	(97)	(97)	(97)	(97)	(97)	(97)
Receipts							
Sale of goods and services.....	-	30	30	30	30	30	30
GST receipts.....	131	63	63	63	63	63	63
Other receipts	142	25	25	25	25	25	25
Net cash from operating activities.....	(3,408)	(3,584)	(3,880)	(3,973)	(4,144)	(4,283)	(4,316)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(358)	(175)	(175)	(50)	(50)	(50)	(50)
Net cash from investing activities.....	(358)	(175)	(175)	(50)	(50)	(50)	(50)
NET INCREASE/(DECREASE) IN CASH HELD	(268)	10	10	14	11	5	5
Cash assets at the beginning of the reporting period	350	33	82	92	106	117	122
Cash assets at the end of the reporting period	82	43	92	106	117	122	127

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Ballroom Hire	54	50	50	50	50	50	50
GST Input Credits	131	63	63	63	63	63	63
Other Receipts.....	88	5	5	5	5	5	5
TOTAL.....	273	118	118	118	118	118	118

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

LOTTERIES COMMISSION

ASSET INVESTMENT PROGRAM

Lotterywest's asset investment program totals \$3.4 million for the 2010-11 financial year. The focus for the year, with capital funding of \$2.3 million, will be on a key component of the Business Transformation Project relating to the development and implementation of an improved grants management system. The remaining funds of \$1.1 million have been allocated to minor building, plant and information management items required to maintain Lotterywest's business operations.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Business Transformation Project - Stage 1	45,498	43,183	5,586	2,315	-	-	-
COMPLETED WORKS							
Furniture and Fittings - 2009-10 Program	130	130	130	-	-	-	-
Land and Buildings - 2009-10 Program	490	490	490	-	-	-	-
Management Information Systems - 2009-10 Program	657	657	657	-	-	-	-
Other Computer Equipment - 2009-10 Program	850	850	850	-	-	-	-
Plant and Equipment - 2009-10 Program	343	343	343	-	-	-	-
Point of Sale - 2009-10 Program	100	100	100	-	-	-	-
NEW WORKS							
Furniture and Fittings							
2011-12 Program	130	-	-	-	130	-	-
2013-14 Program	150	-	-	-	-	-	150
Land and Buildings							
2010-11 Program	130	-	-	130	-	-	-
2013-14 Program	130	-	-	-	-	-	130
New Gaming/Lotto Games							
2010-11 Program	566	-	-	566	-	-	-
2012-13 Program	594	-	-	-	-	594	-
Other Computer Equipment - 2010-11 Program	200	-	-	200	-	-	-
Plant and Equipment							
2010-11 Program	200	-	-	200	-	-	-
2012-13 Program	200	-	-	-	-	200	-
Total Cost of Asset Investment Program.....	50,368	45,753	8,156	3,411	130	794	280
FUNDED BY							
Internal Funds and Balances.....			8,156	3,411	130	794	280
Total Funding			8,156	3,411	130	794	280

OFFICE OF THE PUBLIC SECTOR STANDARDS COMMISSIONER

PART 2 - PREMIER; TREASURER; MINISTER FOR STATE DEVELOPMENT

DIVISION 6

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 8 Net amount appropriated to deliver services	4,264	4,480	4,499	4,658	4,818	4,978	5,123
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	311	319	230	326	338	347	348
Total appropriations provided to deliver services	4,575	4,799	4,729	4,984	5,156	5,325	5,471
TOTAL APPROPRIATIONS	4,575	4,799	4,729	4,984	5,156	5,325	5,471
EXPENSES							
Total Cost of Services	5,370	5,208	5,119	5,363	5,564	5,752	5,898
Net Cost of Services ^(a)	5,032	4,884	4,795	5,050	5,223	5,392	5,538
CASH ASSETS ^(b)	692	334	692	692	692	692	692

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The principles of merit, equity, probity and integrity underpin official conduct and human resource management of public authorities in Western Australia.	<ol style="list-style-type: none"> 1. Development and Monitoring of Human Resource Standards, Ethical Codes and Public Interest Disclosure Guidelines 2. Advice and Evaluation of Equity and Diversity in Public Employment 3. Independent Chief Executive Officer (CEO) Selection and Recruitment Advice

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Development and Monitoring of Human Resource Standards, Ethical Codes and Public Interest Disclosure Guidelines	3,270	3,177	3,315	3,439	3,544	3,658	3,748
2. Advice and Evaluation of Equity and Diversity in Public Employment.....	1,167	1,354	1,106	1,187	1,247	1,296	1,334
3. Independent Chief Executive Officer (CEO) Selection and Recruitment Advice	933	677	698	737	773	798	816
Total Cost of Services.....	5,370	5,208	5,119	5,363	5,564	5,752	5,898

Significant Issues Impacting the Agency

- The Public Sector Reform Bill 2009 introduced in Parliament in November 2009 amalgamates the functions of the Commissioner for Public Sector Management and the Commissioner for Public Sector Standards. Passage of the Bill will see the Office merged with the Public Sector Commission. In anticipation of passage of the Bill in 2010-11, planning is underway to ensure the merged office meets the independent reporting requirements under the Bill and opportunities for enhanced services to the sector are identified.
- The development of policies and guidelines to shift public sector recruitment from the present compliance-based and risk averse approach to innovative and responsive practices will be a key focus. The role of the Human Resources principles and Standards will be examined, with new approaches introduced to remove prescriptive controls and provide for greater devolution of decision making to CEOs.
- Effective management across public authorities of public interest disclosures will continue as a key priority, with the release of an online reporting system and enhanced assistance in the communication, application and compliance with the *Public Interest Disclosure Act 2002*.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: The principles of merit, equity, probity and integrity underpin official conduct and human resource management of public authorities in Western Australia:					
Percentage of public authorities who have provided all reports as required by legislation ^(b)	93%	100%	97%	100%	1
Percentage of public authorities who have met the minimum requirements ^(b)	89%	90%	95%	100%	1
Percentage of public authorities provided with assistance on the principles of merit, equity, probity and integrity in official conduct and human resource management during the year ^(c)	100%	100%	100%	100%	1
Percentage of public authorities who agree that feedback through the Office survey process has increased their understanding of the principles of merit, equity, probity and integrity in official conduct and human resource management ^(d)	93%	90%	90%	95%	1
Percentage of breach of standard claims and matters referred to the Office that are handled within specified timeframes ^(e)	70%	85%	83%	87%	1
Percentage of CEO appointment recommendations where the Minister for Public Sector Management has indicated he/she is satisfied with the process ^(f)	100%	100%	100%	100%	1

(a) Further detail in support of the key effectiveness indicators is provided in the Annual Report.

(b) This indicator refers to mandatory reporting to the Office by public sector agencies and authorities under section 31 of the *Public Sector Management Act 1994*; the *Public Information Disclosure Act 2003*; and Part IX, section 146 of the *Equal Opportunity Act 1984*. Reports are also assessed to determine the proportion of agencies and authorities who have met minimum requirements of ensuring and monitoring that the principles of merit, equity, probity and integrity in official conduct and human resource management have been met. Reported as percentage of agencies who have submitted a report and the percentage of submitted reports that meet the minimum requirements.

(c) This indicator measures how much the Office has penetrated public authorities through direct awareness raising activities focusing on the principles of merit, equity, probity and integrity in official conduct and human resource management, as specified in the *Public Sector Management Act 1994*; the *Public Information Disclosure Act 2003* and Part IX, section 146 of the *Equal Opportunity Act 1984*. It refers to direct assistance (including newsletters and email updates) and consultancy services, agency presentations and general public sector presentations.

(d) This indicator refers to increased understanding of issues related to compliance with section 31 of the *Public Sector Management Act 1994*; the *Public Information Disclosure Act 2003*; and Part IX, section 146 of the *Equal Opportunity Act 1984*, measured using client satisfaction surveys. This includes evaluation surveys of Chief Executive Officers and Director Generals as well as public sector employees. Only questions in evaluation surveys that include wording 'increased understanding of issues', are included.

(e) This indicator measures the Office's effectiveness in assessing breach claims. This was chosen in preference to the proportion of breach claims upheld, as the latter figure could be significantly influenced by how much the Office penetrates the sector (refer to Indicator 2). For example, increased assistance and education activities by the Office may increase the number of claims lodged. Alternatively, low breach claim activity could also indicate that the sector is meeting the principles of merit, equity, probity and integrity in official conduct and human resource management, when in reality it may simply reflect a lack of awareness of the principles and/or the claim process. Data on the number of breach claims lodged and the proportion upheld is included within the Annual Report.

(f) This indicator is measured from a direct survey of the Minister for Public Sector Management. Under section 45 of the Act the Minister is the single key customer and hence the Minister's satisfaction with the process is considered to be a reasonable indicator of the Office's performance.

Explanation of Significant Movements

(Notes)

1. The Public Sector Reform Bill 2009 will see the merger of the Office of Public Sector Standards Commissioner with the Public Sector Commission, and is expected to be finalised in 2010-11. This will mean a new reporting framework for the merged Public Sector Commission from 2010-11.

Services and Key Efficiency Indicators

1: Development and Monitoring of Human Resource Standards, Ethical Codes and Public Interest Disclosure Guidelines

Develop Standards and codes, assist public authorities to comply and provide independent oversight to monitor and report on compliance to Parliament and Ministers for the *Public Sector Management Act 1994* (PSM Act) and the *Public Interest Disclosure Act 2003* (PID Act).

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 3,270	\$'000 3,177	\$'000 3,315	\$'000 3,439	
Less Income.....	35	67	67	56	
Net Cost of Service	3,235	3,110	3,248	3,383	
Employees (Full Time Equivalents) ^(a)	24	27	27	27	
Efficiency Indicators					
Cost of Assistance and Monitoring per Public Sector Agency for the Public Sector Management Act 1994 and for the Public Interest Disclosure Act 2003	\$9,409	\$ 9,129	\$9,837	\$10,206	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

2: Advice and Evaluation of Equity and Diversity in Public Employment

Advise and assist public authorities to achieve their equal employment opportunity and diversity objectives and evaluate and report on progress in meeting their responsibilities under Part IX of the *Equal Opportunity Act 1984*.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 1,167	\$'000 1,354	\$'000 1,106	\$'000 1,187	
Less Income.....	10	17	17	17	
Net Cost of Service	1,157	1,337	1,089	1,170	
Employees (Full Time Equivalents) ^(a)	9	9	9	9	
Efficiency Indicators					
Cost of Assistance and Monitoring per Public Sector Agency and Authority for Part IX of the Equal Opportunity Act 1984	\$ 4,329	\$ 3,891	\$ 4,112	\$ 4,412	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

3: Independent Chief Executive Officer Selection and Recruitment Advice

Provide independent advice to the Minister about reappointment and persons suitable for vacant Chief Executive Officer (CEO) positions by using fair and comprehensive processes.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	933	677	698	737	
Less Income.....	293	240	240	240	
Net Cost of Service	640	437	458	497	
Employees (Full Time Equivalents) ^(a)	3	3	3	3	
Efficiency Indicators					
Cost per CEO Selection.....	\$85,162	\$56,420	\$69,782	\$66,996	

(a) May include adjustments for changes in accounting policy and functional responsibilities. In order to make the above table meaningful for comparative purposes a reconciliation identifying the impact of these adjustments has been inserted after the financial statements.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Anti-Virus Management.....	5	5	5	-	-	-	-
Furniture and Office Equipment - 2009-10 Program.....	51	51	51	-	-	-	-
Replacement of Computing Equipment							
2009-10 Program.....	31	31	31	-	-	-	-
Computer Software Updates.....	14	14	14	-	-	-	-
Website Design	20	20	20	-	-	-	-
NEW WORKS							
Asset Replacement - 2011-12 Program.....	92	-	-	-	92	-	-
Furniture and Office Equipment							
2010-11 Program.....	33	-	-	33	-	-	-
2012-13 Program.....	13	-	-	-	-	13	-
2013-14 Program.....	17	-	-	-	-	-	17
Replacement of Computing Equipment							
2010-11 Program.....	110	-	-	110	-	-	-
2012-13 Program.....	99	-	-	-	-	99	-
2013-14 Program.....	114	-	-	-	-	-	114
Total Cost of Asset Investment Program.....	599	121	121	143	92	112	131
FUNDED BY							
Drawdowns from the Holding Account.....			121	143	92	112	131
Total Funding			121	143	92	112	131

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an expected increase in 2010-11 of \$244,000 or 4.7 per cent when compared to the 2009-10 Estimated Actual. These include increases for employee benefits relating to Consumer Price Index (CPI) increases. It also includes a reduction of \$89,000 in the estimated actual expenses and appropriations in 2009-10 due to the Public Sector Commissioner being the CEO for the Office from mid 2009-10.

Income

The increase in income in 2010-11 when compared to the 2009-10 Estimated Actual reflects the increase CPI costs.

Balance Sheet

The Office's Net Asset position is not expected to change in 2010-11.

Cashflow Statement

There is not expected to be a change in cash balances between 2009-10 and 2010-11.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	3,620	3,749	3,660	3,856	4,118	4,265	4,213
Supplies and services	1,131	816	816	840	785	794	845
Accommodation	446	510	510	510	487	515	545
Depreciation and amortisation	65	111	111	134	150	154	160
Other expenses	108	22	22	23	24	24	135
TOTAL COST OF SERVICES	5,370	5,208	5,119	5,363	5,564	5,752	5,898
Income							
Other revenue	338	324	324	313	341	360	360
Total Income	338	324	324	313	341	360	360
NET COST OF SERVICES	5,032	4,884	4,795	5,050	5,223	5,392	5,538
INCOME FROM STATE GOVERNMENT							
Service appropriations	4,575	4,799	4,729	4,984	5,156	5,325	5,471
Resources received free of charge	47	66	66	66	67	67	67
TOTAL INCOME FROM STATE GOVERNMENT	4,622	4,865	4,795	5,050	5,223	5,392	5,538
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(410)	-	-	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(410)	-	-	-	-	-	-

(a) Full audited financial statements are published in the Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 36, 39 and 39 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	161	84	151	140	128	117	117
Restricted cash.....	489	200	489	489	489	489	489
Holding account receivables.....	121	143	143	92	112	131	140
Receivables	684	454	684	684	684	684	684
Other.....	5	202	5	5	5	5	5
Total current assets.....	1,460	1,083	1,472	1,410	1,418	1,426	1,435
NON-CURRENT ASSETS							
Holding account receivables.....	1,209	1,305	1,305	1,497	1,636	1,777	1,908
Property, plant and equipment.....	276	368	305	331	315	298	290
Restricted cash.....	42	50	52	63	75	86	86
Other.....	-	202	(19)	(36)	(78)	(103)	(124)
Total non-current assets	1,527	1,925	1,643	1,855	1,948	2,058	2,160
TOTAL ASSETS.....	2,987	3,008	3,115	3,265	3,366	3,484	3,595
CURRENT LIABILITIES							
Employee provisions	634	637	787	909	1,030	1,131	1,191
Payables.....	65	101	65	65	65	65	65
Other.....	753	866	722	742	715	726	726
Total current liabilities	1,452	1,604	1,574	1,716	1,810	1,922	1,982
NON-CURRENT LIABILITIES							
Employee provisions	324	225	330	338	345	351	402
Other.....	2	1	2	2	2	2	2
Total non-current liabilities	326	226	332	340	347	353	404
TOTAL LIABILITIES	1,778	1,830	1,906	2,056	2,157	2,275	2,386
EQUITY							
Contributed equity.....	615	615	615	615	615	615	615
Accumulated surplus/(deficit)	697	563	697	697	697	697	697
Reserves	(103)	-	(103)	(103)	(103)	(103)	(103)
Total equity.....	1,209	1,178	1,209	1,209	1,209	1,209	1,209
TOTAL LIABILITIES AND EQUITY	2,987	3,008	3,115	3,265	3,366	3,484	3,595

(a) Full audited financial statements are published in the Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	4,347	4,579	4,490	4,700	4,905	5,054	5,200
Holding account drawdowns	111	121	121	143	92	112	131
Net cash provided by State Government.....	4,458	4,700	4,611	4,843	4,997	5,166	5,331
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(3,121)	(3,614)	(3,525)	(3,726)	(3,990)	(4,121)	(4,115)
Supplies and services.....	(928)	(757)	(757)	(774)	(745)	(754)	(853)
Accommodation	(449)	(510)	(510)	(510)	(487)	(515)	(474)
Other payments	(393)	(152)	(152)	(153)	(154)	(154)	(248)
Receipts							
GST receipts.....	166	130	130	130	130	130	130
Other receipts	751	324	324	333	341	360	360
Net cash from operating activities.....	(3,974)	(4,579)	(4,490)	(4,700)	(4,905)	(5,054)	(5,200)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(93)	(121)	(121)	(143)	(92)	(112)	(131)
Net cash from investing activities.....	(93)	(121)	(121)	(143)	(92)	(112)	(131)
NET INCREASE/(DECREASE) IN CASH HELD	391	-	-	-	-	-	-
Cash assets at the beginning of the reporting period	301	334	692	692	692	692	692
Cash assets at the end of the reporting period	692	334	692	692	692	692	692

(a) Full audited financial statements are published in the Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
GST Input Credits	166	130	130	130	130	130	130
Other Receipts.....	751	324	324	333	341	360	360
TOTAL.....	917	454	454	463	471	490	490

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PARLIAMENTARY INSPECTOR OF THE CORRUPTION AND CRIME COMMISSION

PART 2 - PREMIER; TREASURER; MINISTER FOR STATE DEVELOPMENT

DIVISION 7

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 9 Net amount appropriated to deliver services	18	324	324	333	344	356	374
Amount Authorised by Other Statutes - Corruption and Crime Commission Act 2003	131	134	138	145	154	161	170
Total appropriations provided to deliver services	149	458	462	478	498	517	544
TOTAL APPROPRIATIONS	149	458	462	478	498	517	544
EXPENSES							
Total Cost of Services	543	625	544	560	580	599	626
Net Cost of Services ^(a)	543	625	544	560	580	599	626
CASH ASSETS ^(b)	389	357	389	389	389	389	389

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	An informed Parliament on the integrity of the Corruption and Crime Commission.	1. Evaluation of the Effectiveness and Appropriateness of Corruption and Crime Commission Operations

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Evaluation of the Effectiveness and Appropriateness of Corruption and Crime Commission Operations	543	625	544	560	580	599	626
Total Cost of Services.....	543	625	544	560	580	599	626

Significant Issues Impacting the Agency

- An ongoing Inquiry under section 197(1) of the *Corruption and Crime Commission Act 2003 (WA)* involving the costs associated with a court room, transcriptions and Acting Parliamentary Inspector Zelestis QC, who is conducting the Inquiry.
- The Parliamentary Joint Standing Committee of the Corruption and Crime Commission (CCC) is conducting a public inquiry into whether the CCC should expand its jurisdiction to include the power to investigate, unilaterally or jointly with the Western Australia Police, organised crime. The outcome of this Inquiry may impact upon the Parliamentary Inspector's oversight role of the CCC.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: An informed Parliament on the integrity of the Corruption and Crime Commission:					
Number of investigations completed and reported to Parliament within target timeframes	1	1	1	1	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Evaluation of the Effectiveness and Appropriateness of Corruption and Crime Commission Operations

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service	\$'000 543	\$'000 625	\$'000 544	\$'000 560	
Less Income	-	-	-	-	
Net Cost of Service	543	625	544	560	
Employees (Full Time Equivalents)	2	2	2	2	
Efficiency Indicators					
Average Cost per Investigation/Case	\$8,260	\$7,381	\$4,415	\$5,138	1
Cost of Audit Function as a Percentage of Total Cost of Operations	27%	47%	57%	57%	2

Explanation of Significant Movements

(Notes)

1. A rise in the number of investigations combined with a shift in time spent previously in investigations to the audit function has resulted in a drop in the average cost target per investigation as compared to the 2009-10 Budget.
2. In 2008-09 the Parliamentary Inspector devoted his entire time to investigations. In 2009-10, 57 per cent of the Parliamentary Inspector's time was devoted to the audit function. This has resulted in an increase in the audit function percentage target.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Office Equipment	33	13	10	10	10	-	-
Total Cost of Asset Investment Program.....	33	13	10	10	10	-	-
FUNDED BY							
Drawdowns from the Holding Account.....			10	10	10	-	-
Total Funding			10	10	10	-	-

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	379	286	380	394	415	430	453
Supplies and services	103	301	97	98	101	104	108
Accommodation	36	-	37	37	37	37	39
Depreciation and amortisation	3	10	10	10	5	5	2
Other expenses	22	28	20	21	22	23	24
TOTAL COST OF SERVICES	543	625	544	560	580	599	626
Income							
Total Income	-	-	-	-	-	-	-
NET COST OF SERVICES	543	625	544	560	580	599	626
INCOME FROM STATE GOVERNMENT							
Service appropriations	149	458	462	478	498	517	544
Resources received free of charge	82	167	82	82	82	82	82
TOTAL INCOME FROM STATE GOVERNMENT	231	625	544	560	580	599	626
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(312)	-	-	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(312)	-	-	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 2, 2 and 2 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	389	357	389	389	389	389	389
Holding account receivables.....	48	10	48	48	38	38	40
Receivables	4	-	4	4	4	4	4
Other.....	2	-	2	2	2	2	2
Total current assets.....	443	367	443	443	433	433	435
NON-CURRENT ASSETS							
Holding account receivables.....	-	38	-	-	5	10	10
Property, plant and equipment.....	4	19	4	4	9	4	2
Total non-current assets	4	57	4	4	14	14	12
TOTAL ASSETS.....	447	424	447	447	447	447	447
CURRENT LIABILITIES							
Employee provisions	42	5	42	42	42	42	42
Payables.....	-	1	-	-	-	-	-
Other.....	4	2	4	4	4	4	4
Total current liabilities	46	8	46	46	46	46	46
NON-CURRENT LIABILITIES							
Employee provisions	2	-	2	2	2	2	2
Total non-current liabilities	2	-	2	2	2	2	2
TOTAL LIABILITIES	48	8	48	48	48	48	48
EQUITY							
Contributed equity.....	160	160	160	160	160	160	160
Accumulated surplus/(deficit)	239	256	239	239	239	239	239
Total equity.....	399	416	399	399	399	399	399
TOTAL LIABILITIES AND EQUITY	447	424	447	447	447	447	447

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	139	448	452	468	493	512	542
Holding account drawdowns	10	10	10	10	10	-	-
Net cash provided by State Government.....	149	458	462	478	503	512	542
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(340)	(286)	(366)	(380)	(401)	(416)	(451)
Supplies and services.....	(21)	(134)	(15)	(16)	(19)	(22)	(19)
Accommodation	(36)	-	(37)	(37)	(37)	(37)	(39)
Other payments	(32)	(28)	(34)	(35)	(36)	(37)	(33)
Receipts							
GST receipts.....	5	-	-	-	-	-	-
Net cash from operating activities.....	(424)	(448)	(452)	(468)	(493)	(512)	(542)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	-	(10)	(10)	(10)	(10)	-	-
Net cash from investing activities.....	-	(10)	(10)	(10)	(10)	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(275)	-	-	-	-	-	-
Cash assets at the beginning of the reporting period	664	357	389	389	389	389	389
Cash assets at the end of the reporting period	389	357	389	389	389	389	389

(a) Full audited financial statements are published in the agency's Annual Report.

SALARIES AND ALLOWANCES TRIBUNAL

PART 2 - PREMIER; TREASURER; MINISTER FOR STATE DEVELOPMENT

DIVISION 8

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 10 Net amount appropriated to deliver services	585	582	581	599	626	639	658
Total appropriations provided to deliver services	585	582	581	599	626	639	658
TOTAL APPROPRIATIONS	585	582	581	599	626	639	658
EXPENSES							
Total Cost of Services	499	647	609	622	653	665	684
Net Cost of Services ^(a)	497	644	606	619	650	662	681
CASH ASSETS ^(b)	483	390	480	477	470	462	456

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Chairman, Executive Officer and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Desired Outcome	Service
A fair and equitable system of remuneration for the Governor, Members of Parliament, Senior Government Officers, Judicial and Magisterial Officers and superannuation benefits for Members of Parliament.	1. Support Services to the Salaries and Allowances Tribunal

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Support Services to the Salaries and Allowances Tribunal.....	499	647	609	622	653	665	684
Total Cost of Services.....	499	647	609	622	653	665	684

Significant Issues Impacting the Agency

- The resilience of the Western Australian economy by comparison with other Australian jurisdictions is creating a challenging environment for the Tribunal in which to determine fair and equitable remuneration outcomes.

Outcomes and Key Effectiveness Indicators

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: A fair and equitable system of remuneration for the Governor, Members of Parliament, Senior Government Officers, Judicial and Magisterial Officers and superannuation benefits for Members of Parliament:					
Quantity - Determinations/reports	19	18	18	18	
Quality - Tribunal satisfaction with the quality of service provided.....	100%	100%	100%	100%	
Timeliness - Tribunal satisfaction with timeliness of service provided.....	100%	100%	100%	100%	
The extent to which the Salaries and Allowances Tribunal is satisfied with the support services provided.	100%	100%	100%	100%	

Services and Key Efficiency Indicators

1: Support Services to the Salaries and Allowances Tribunal

Support services assist the Tribunal to:

- determine the remuneration paid or provided to holders of certain public offices including the Governor, Members of Parliament, Senior Government Officers, Industrial Relations Commissioners, full-time members of the Tribunal and to determine certain matters relating to the superannuation benefits for Members of Parliament; and
- report on remuneration to be paid or provided to members of the Judiciary and Magistracy and recommended remuneration for Chief Executive Officers of Local Governments.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 499	\$'000 647	\$'000 609	\$'000 622	
Less Income.....	2	3	3	3	
Net Cost of Service	497	644	606	619	
Employees (Full Time Equivalents)	2	2	2	2	
Efficiency Indicators					
Cost (Efficiency) - Average Cost per Determination Report.....	\$26,263	\$35,944	\$33,833	\$34,555	

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement Program - 2009-10 Program	6	6	6	-	-	-	-
NEW WORKS							
Asset Replacement Program							
2010-11 Program	6	-	-	6	-	-	-
2011-12 Program	6	-	-	-	6	-	-
2012-13 Program	6	-	-	-	-	6	-
2013-14 Program	6	-	-	-	-	-	6
Total Cost of Asset Investment Program.....	30	6	6	6	6	6	6
FUNDED BY							
Drawdowns from the Holding Account.....			6	6	6	6	6
Total Funding			6	6	6	6	6

FINANCIAL STATEMENTS**INCOME STATEMENT
(Controlled)**

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(a)	279	267	280	286	294	288	296
Supplies and services.....	162	322	243	244	260	272	281
Accommodation	56	52	84	89	94	99	99
Depreciation and amortisation.....	1	6	2	3	5	6	8
Other expenses	1	-	-	-	-	-	-
TOTAL COST OF SERVICES.....	499	647	609	622	653	665	684
Income							
Other revenue	2	3	3	3	3	3	3
Total Income	2	3	3	3	3	3	3
NET COST OF SERVICES	497	644	606	619	650	662	681
INCOME FROM STATE GOVERNMENT							
Service appropriations	585	582	581	599	626	639	658
Resources received free of charge	11	58	15	15	15	15	15
TOTAL INCOME FROM STATE GOVERNMENT	596	640	596	614	641	654	673
SURPLUS/(DEFICIENCY) FOR THE PERIOD	99	(4)	(10)	(5)	(9)	(8)	(8)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	99	(4)	(10)	(5)	(9)	(8)	(8)

(a) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 2, 2 and 2 respectively.

BALANCE SHEET
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	481	387	475	471	463	454	447
Restricted cash.....	-	3	-	-	-	-	-
Holding account receivables.....	6	6	6	6	6	6	-
Receivables	9	5	3	3	3	3	3
Total current assets.....	496	401	484	480	472	463	450
NON-CURRENT ASSETS							
Holding account receivables.....	28	18	33	39	50	57	73
Property, plant and equipment.....	8	3	11	14	15	16	13
Restricted cash.....	2	-	5	6	7	8	9
Total non-current assets	38	21	49	59	72	81	95
TOTAL ASSETS.....	534	422	533	539	544	544	545
CURRENT LIABILITIES							
Employee provisions	48	28	24	26	32	35	37
Payables.....	3	-	2	2	2	2	2
Other.....	3	3	4	5	6	7	7
Total current liabilities	54	31	30	33	40	44	46
NON-CURRENT LIABILITIES							
Employee provisions	-	42	33	41	48	52	59
Total non-current liabilities	-	42	33	41	48	52	59
TOTAL LIABILITIES	54	73	63	74	88	96	105
EQUITY							
Contributed equity.....	6	6	6	6	6	6	6
Accumulated surplus/(deficit)	485	354	475	470	461	453	445
Reserves	(11)	(11)	(11)	(11)	(11)	(11)	(11)
Total equity.....	480	349	470	465	456	448	440
TOTAL LIABILITIES AND EQUITY	534	422	533	539	544	544	545

**CASHFLOW STATEMENT
(Controlled)**

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	573	570	570	587	609	626	642
Holding account drawdowns	6	6	6	6	6	6	6
Net cash provided by State Government.....	579	576	576	593	615	632	648
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(287)	(259)	(270)	(275)	(280)	(280)	(287)
Supplies and services.....	(148)	(264)	(227)	(229)	(245)	(258)	(265)
Accommodation	(56)	(43)	(84)	(89)	(94)	(99)	(99)
Other payments	(19)	(33)	(34)	(34)	(36)	(37)	(38)
Receipts							
GST receipts.....	16	24	39	34	36	37	38
Other receipts	2	3	3	3	3	3	3
Net cash from operating activities.....	(492)	(572)	(573)	(590)	(616)	(634)	(648)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(8)	(7)	(6)	(6)	(6)	(6)	(6)
Net cash from investing activities.....	(8)	(7)	(6)	(6)	(6)	(6)	(6)
NET INCREASE/(DECREASE) IN CASH HELD	79	(3)	(3)	(3)	(7)	(8)	(6)
Cash assets at the beginning of the reporting period	404	393	483	480	477	470	462
Cash assets at the end of the reporting period	483	390	480	477	470	462	456

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Tribunal:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
GST Input Credits	16	24	39	34	36	37	38
Other Receipts.....	2	3	3	3	3	3	3
TOTAL.....	18	27	42	37	39	40	41

The moneys received and retained are to be applied to the Tribunal's services as specified in the Budget Statements.

TREASURY AND FINANCE

PART 2 – PREMIER; TREASURER; MINISTER FOR STATE DEVELOPMENT

DIVISION 9

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual ^(a) \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 11 Net amount appropriated to deliver services	183,549	189,480	190,878	208,101	203,713	183,378	180,211
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	1,753	1,820	2,221	2,300	2,368	2,439	2,512
Total appropriations provided to deliver services	185,302	191,300	193,099	210,401	206,081	185,817	182,723
ADMINISTERED TRANSACTIONS							
<i>Community Service Obligation Payments</i>							
Item 12 – Electricity Retail Corporation (Synergy)	27,029	290,156	199,896	202,978	63,450	70,439	77,873
Item 13 – Forest Products Commission	2,495	3,370	3,370	3,370	3,370	3,370	3,370
Item 14 – Regional Power Corporation (Horizon Power)	37,058	57,439	36,999	36,275	22,163	26,314	25,185
Item 15 – Water Corporation of Western Australia	443,521	500,983	500,858	492,311	503,055	516,096	541,995
Item 16 – Western Australian Land Authority	22,139	44,933	38,490	40,994	39,183	34,843	34,577
<i>Grants, Subsidies and Transfer Payments</i>							
Item 17 – Armadale Redevelopment Authority	1,720	1,790	1,790	1,810	1,830	-	-
Item 18 – Broome Port Authority	390	372	372	372	360	342	-
Item 19 – Department of Corrective Services	-	-	-	5,600	27,800	37,800	38,800
Item 20 – First Home Owners' Assistance.....	249,007	122,010	331,610	134,960	135,760	138,060	139,400
Item 21 – Goods and Services Tax (GST) Administration Costs.....	64,210	65,000	61,900	70,300	72,100	73,500	74,400
Item 22 – Office of Health Review	1,716	1,672	1,933	1,983	2,048	2,109	2,172
Item 23 – Pay-roll Tax Rebate.....	-	-	-	100,000	-	-	-
Item 24 – Pensioners Concessions – Emergency Services Levy	8,201	11,360	11,360	11,854	12,429	13,032	13,665
Item 25 – Pensioners Concessions – Local Government and Water Rates.....	55,603	62,461	62,461	65,175	68,339	71,656	75,134
Item 26 – Provision for District Allowances ^(b)	-	-	22,374	11,591	11,910	12,267	12,635
Item 27 – Provision for Unfunded Liabilities in the Government Insurance Fund.....	4,601	2,079	3,847	4,229	3,687	3,559	3,505
Item 28 – Refund of Past Years Revenue Collections – Public Corporations.....	19,683	5,000	5,000	10,000	10,000	10,000	10,000
Item 29 – Refund of Past Years Revenue Collections – All Other	130,465	33,585	48,585	43,607	44,167	43,945	44,269
Item 30 – Rottnest Island Authority	2,200	2,200	2,200	2,200	2,200	2,200	2,200
Item 31 – Royalties for Regions ^(c)	269,100	289,400	338,164	454,526	422,813	432,071	344,010
Item 32 – State Property – Emergency Services Levy	12,389	12,000	12,000	14,000	14,000	14,000	14,000
Item 33 – WA Health ^(d)	-	-	-	6,994	11,018	14,942	16,726
Item 34 – All Other Grants, Subsidies and Transfer Payments ^(e)	20,159	13,054	12,956	7,741	7,275	7,563	7,659
<i>Comprising:</i>							
Acts of Grace.....	-	2	1	1	1	1	1
ANZAC Day Trust	300	300	300	300	300	300	300

	2008-09 Actual ^(a) \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Consumer Utilities Program – Western							
Australian Council of Social Service	170	-	170	-	-	-	-
HIH Insurance Rescue Package	9	-	-	1	-	-	-
Incidentals	-	38	1	1	1	1	1
Interest on Public Moneys held in							
Participating Trust Fund Accounts.....	10,404	1,264	3,069	4,407	4,017	4,170	4,116
Life Support Equipment Electricity							
Subsidy Scheme	454	569	706	838	880	924	970
On-Road Diesel Subsidies	7,955	9,439	6,939	-	-	-	-
Public Swimming Pools – Operating Costs							
Subsidy	279	300	300	300	300	300	300
Shark Hazard Response.....	212	194	400	420	441	463	486
Stamp Duty Concessions on Farming							
Properties	31	-	-	-	-	-	-
State Supply Commission	-	50	50	-	-	-	-
Thermoregulatory Dysfunction Energy							
Subsidy Scheme	207	508	630	748	785	824	865
Water Corporation of Western Australia							
– Part Reimbursement of Land Sales.....	138	-	-	200	-	-	-
Western Australian Treasury							
Corporation Management Fees	-	390	390	525	550	580	620
Department for Child Protection ^(f)	15,300	14,200	14,200	-	-	-	-
Voluntary Severance Package ^(g)	-	48,000	30,000	-	-	-	-
Water Corporation of Western Australia -							
State Water Strategy Rebate Scheme	4,984	500	500	-	-	-	-
Western Australian Building Management							
Authority – Interest ^(h)	312	-	-	-	-	-	-
Western Australian Sports Centre Trust	-	-	-	-	851	976	976
Wine Equalisation Tax Rebate.....	-	3,600	-	-	-	-	-
<i>Authorised by Other Statutes</i>							
Gold Corporation Act 1987	9	30	30	30	30	30	30
Judges' Salaries and Pensions Act 1950.....	5,477	7,615	7,615	8,001	8,406	8,831	9,277
Parliamentary Superannuation Act 1970.....	12,984	6,065	6,065	6,309	6,564	13,778	7,105
State Superannuation Act 2000.....	482,588	560,373	523,373	547,270	575,565	597,042	612,324
Tobacco Products Control Act 2006	19,147	19,596	19,596	20,087	20,649	21,221	21,791
Unclaimed Money Act 1990.....	831	750	750	750	750	750	750
Unclaimed Money (Superannuation and RSA Providers) Act 2003	1	40	40	20	-	-	-
Western Australian Treasury Corporation							
Act 1986 – Interest	-	28,700	42,000	224,600	393,700	489,300	467,000
TOTAL RECURRENT ADMINISTERED	1,913,319	2,208,333	2,340,334	2,529,937	2,485,472	2,660,036	2,600,828
CAPITAL							
Item 118 Capital Appropriation.....	190,470	39,190	55,370	96,627	58,344	2,739	-
<i>Government Equity Contributions</i>							
Item 119 – Armadale Redevelopment							
Authority	5,900	6,000	2,660	6,600	3,340	-	-
Item 120 – Department of Corrective							
Services ⁽ⁱ⁾	-	53,000	16,095	69,050	90,300	100,946	97,554
Item 121 – Electricity Generation							
Corporation (Verve Energy).....	-	83,277	82,233	165,508	15,700	50,000	-
Item 122 – Electricity Networks							
Corporation (Western Power)	6,651	651	651	809	5,636	5,000	5,000
Item 123 – Forest Products Commission	16,200	1,200	1,270	70	-	-	-
Item 124 – Fremantle Port Authority	212	210	209	3,104	2,000	-	-
Item 125 – Port Hedland Port Authority.....	-	21,000	21,000	750	-	-	-
Item 126 – Royalties for Regions.....	64,900	329,600	305,836	363,299	476,712	486,129	539,665
Item 127 – WA Health ⁽ⁱ⁾	86,969	169,977	163,410	186,407	205,743	154,480	177,247
Item 128 – Water Corporation of Western							
Australia.....	-	7,730	7,730	8,280	8,860	9,490	5,080
Broome Port Authority	350	-	-	-	-	-	-
Regional Power Corporation (Horizon							
Power).....	-	10,612	3,514	-	-	-	-
Rottnest Island Authority	7,623	-	-	-	-	-	-

	2008-09 Actual ^(a)	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Western Australian Building Management Authority ^(b)	62,724	-	-	-	-	-	-
Western Australian Land Authority.....	49,921	19,700	19,700	-	-	-	-
<i>Other</i>							
Item 129 – Perry Lakes Trust Account.....	51,658	23,869	23,869	1,166	-	-	-
Fiona Stanley Hospital Construction Account.....	221,000	-	-	-	-	-	140,778
<i>Authorised by Other Statutes</i>							
Loans (Co-operative Companies) Act 2004	-	-	5,507	618	660	660	660
Western Australian Treasury Corporation Act 1986 – Capital Repayments.....	-	20,200	-	-	-	-	91,616
TOTAL ADMINISTERED CAPITAL CONTRIBUTION	574,108	747,026	653,684	805,661	808,951	806,705	1,057,600
GRAND TOTAL	2,863,199	3,185,849	3,242,487	3,642,626	3,558,848	3,655,297	3,841,151
CONTROLLED EXPENSES							
Total Cost of Services	1,335,467	1,476,603	2,229,897	1,925,134	1,510,932	1,521,528	1,531,158
Net Cost of Services ^(k)	185,137	197,965	190,516	214,242	209,307	190,316	186,706
CASH ASSETS ^(l)	116,616	65,247	46,698	63,011	76,738	74,573	77,202

- (a) The 2008-09 Actuals has been recast for comparative purposes to reflect Machinery of Government changes.
- (b) Represents the Consolidated Account-funded portion of the Government's initiative to increase District Allowances, which will subsequently be reflected in individual agency estimates. The Royalties for Regions funded portion of the Government's initiative is reflected in the financial statements of the Department of Regional Development and Lands. In total, the Government's initiative totals \$181.6 million over five years, including \$37.3 million in 2010-11.
- (c) Appropriations to the Royalties for Regions Special Purpose Account are split between payments for recurrent and capital purposes (based on project information). Together, these recurrent and capital appropriations items equal 25 per cent of royalty income in each year (half year impact in 2008-09). Further detail on the Royalties for Regions program is available in Budget Paper No. 3: *Economic and Fiscal Outlook*.
- (d) Reflects a provisional allocation of funds for the Community Child Health initiative. The approval of a business case is required for WA Health to access the funding provision.
- (e) Includes all Administered Grants, Subsidies and Transfers not covered elsewhere by individual Acts.
- (f) Reflects global funding that was provided in response to the Ford Review recommendations. The Department for Child Protection was required to submit business cases for Government approval to access these funds. A business case seeking the release of this funding has been approved with this appropriation appearing under the agency's service appropriations from 2010-11.
- (g) Represents the Government's Voluntary Severance Schemes. The original \$48 million scheme was approved in the 2009-10 Budget and has since been reflected in agency estimates. The \$30 million second round scheme was approved in March 2010 and will subsequently be reflected in agency estimates.
- (h) The Consolidated Account provides appropriation support for the interest and capital repayments associated with Western Australian Building Management Authority debt. This debt was paid out in 2008-09 using surplus funds from 2007-08.
- (i) Reflects global funding to be applied to the Custodial Infrastructure Program to be undertaken by the Department of Corrective Services (DCS). DCS is required to submit business cases and planning details for Government approval to access these funds.
- (j) Reflects global funding to be applied to broader health reforms and related broader health initiatives as part of WA Health's asset investment program. WA Health is required to submit business cases and planning details for Government approval to access these funds.
- (k) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (l) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Building Education Revolution	758,942	446,062	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goals	Desired Outcomes	Services
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	Sustainable and transparent public sector finances.	1. Financial Management and Reporting 2. State Fleet Service
	A strong and competitive State economy.	3. Economic and Revenue Forecasts and Policy Development
	Due and payable revenue is collected and eligible grants, subsidies and rebates paid.	4. Revenue Assessment and Collection 5. Grants and Subsidies Administration
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Value for money outcomes in service delivery and infrastructure provision.	6. Evaluation and Planning of Government Service Delivery and Infrastructure Provision
	Value for money from public sector procurement.	7. Facilitate the Development and Management of Agency Specific Contracts 8. Development and Management of Whole-of-Government Common Use Contract Arrangements
	Provision of effective shared corporate services.	9. Project Management, Coordination and Implementation of the Whole-of-Government Shared Corporate Services Reform 10. Provision of Financial and Human Resources Services
State Building - Major Projects: Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.	Value for money from the management of the Government's non-residential buildings and public works.	11. Leads the Planning and Delivery of New Government Buildings 12. Leads the Planning and Delivery of Government Building Maintenance 13. Leads the Planning and Delivery of Government Office Accommodation

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Financial Management and Reporting.....	8,047	7,336	6,485	6,898	7,092	7,227	7,432
2. State Fleet Service.....	82,315	94,894	87,138	86,725	84,682	82,988	84,609
3. Economic and Revenue Forecasts and Policy Development	10,952	8,761	11,221	11,370	11,691	11,913	12,251
4. Revenue Assessment and Collection	42,447	40,593	40,144	39,724	40,528	40,909	41,633
5. Grants and Subsidies Administration	4,405	3,857	3,772	3,929	4,008	4,046	4,117
6. Evaluation and Planning of Government Service Delivery and Infrastructure Provision	16,085	15,447	16,895	17,262	17,750	18,087	18,600
7. Facilitate the Development and Management of Agency Specific Contracts	24,595	27,004	28,367	28,044	28,988	29,352	30,107
8. Development and Management of Whole-of-Government Common Use Contract Arrangements.....	11,692	8,552	8,945	8,747	8,976	9,039	9,240
9. Project Management, Coordination and Implementation of the Whole-of-Government Shared Corporate Services Reform	14,215	13,402	10,922	13,193	9,616	6,112	4,495
10. Provision of Financial and Human Resources Services	58,384	62,634	66,642	69,690	91,800	91,334	97,589
11. Leads the Planning and Delivery of New Government Buildings	677,692	771,548	1,395,832	1,214,223	768,451	768,836	769,054
12. Leads the Planning and Delivery of Government Building Maintenance.....	180,870	196,675	328,261	201,961	209,943	220,058	220,363
13. Leads the Planning and Delivery of Government Office Accommodation	203,768	225,900	225,273	223,368	227,407	231,627	231,668
Total Cost of Services.....	1,335,467	1,476,603	2,229,897	1,925,134	1,510,932	1,521,528	1,531,158

Significant Issues Impacting the Agency

Treasury

- The economic outlook for the State has improved substantially. The challenge is to build the foundations for long-term economic growth, and the Department of Treasury and Finance (DTF) will take a lead role through the development of a budget framework that responds to this challenge. The focus of DTF advice will be on measures to improve key service delivery; the provision of major infrastructure to support economic growth; the removal of structural impediments to productivity; and financial responsibility, with the primary aim of maintaining the State's triple-A credit rating.
- In September 2009, DTF commenced a project to upgrade the Strategic Asset Management Framework (SAMF), which provides policy guidance on the preparation of asset investment proposals to Cabinet. The project will update the longstanding SAMF principles for key documents, including Strategic Asset Plans and business cases. The upgrade will also ensure that the SAMF guidance reflects best practice planning standards, including for public-private partnerships, and will support the Government's Works Reform initiative. The project is proceeding in close consultation with agencies so that the guidance remains useful both to investment proponents in agencies, and to reviewers in DTF.
- Throughout 2009-10, DTF continued to provide advice to the Treasurer and Government in support of ongoing work on public sector superannuation reform. The Government has now accepted the recommendations of the Whithear review into public sector superannuation, which emphasise not proceeding with mutualisation. DTF will play a key role in the implementation of the Government's public sector superannuation reforms, which will deliver choice of superannuation funds for State Government employees and require amendments to the *State Superannuation Act 2000*.

- Following the release of the Final Report of the Economic Audit Committee, DTF has been working with the Department of the Premier and Cabinet (DPC) and the Public Sector Commission to coordinate the development of implementation proposals for Cabinet. DTF has lead responsibility for the recommendations relating to reforms in performance reporting, evaluation, the budget process, asset and project management, utilities policy and Government Trading Enterprise governance (18 recommendations).
- Over the past year, the Government has made a number of announcements about opportunities for public-private partnerships in the health, education and law and order sectors, as well as for utilities infrastructure. DTF will work with agencies to assess projects on merit to determine suitability for public-private partnerships in the delivery of capital works and/or the management and operation of facilities. The primary objective of this approach to infrastructure delivery is better value-for-money outcomes for the taxpayers of Western Australia.
- Commonwealth-State issues increasingly presented challenges to Western Australia during 2009-10, with DTF assisting the Government by advising on the implications for Western Australia. Major issues that will continue to require DTF advice throughout 2010-11 include the Grants Commission's report on States' shares of the GST, the Commonwealth's national health reform proposals and the Henry Review of the national tax and transfer system. At the same time, the Council of Australian Governments reform agenda that commenced in 2008 continues to present opportunities and challenges. DTF will work closely with the DPC and other State Government agencies to protect and enhance the State's economic and financial interests.
- In 2009-10, a restructure of the macroeconomic policy and revenue functions of the DTF was initiated. A new Forecasting and Quantitative Services Division was formed reflecting a greater business focus on the forecasting work and quantitative skills of the Treasury Business and the challenges associated with forecasting during times of rapidly changing economic conditions. Over the next 18 months the Division will deliver a new economic forecasting model based upon the latest thinking in econometric analysis and will significantly strengthen the forecasting linkages between the States' economic and revenue indicators.

Government Procurement

- DTF is continuing to work with State Government agencies to enhance all aspects of their procurement, from basic purchasing through to strategic management. Methods to continue making efficiencies and achieving best value for money are being investigated, including the introduction of group buying arrangements and consideration of the potential for additional Common Use Arrangements, such as for the provision of Data Centres to aggregate and accommodate whole-of-government data storage needs.
- Since the introduction of procurement reform, in 2005, there has been a significant increase in the demand for assistance from Government Procurement to agencies. The value of contracts entered into has grown from \$1.1 billion in 2005 to a forecast of \$2.4 billion for 2010-11. This support has been provided over the six years without materially increasing FTEs. The procurement is wide ranging and includes ICT and general goods and services as diverse as pharmaceutical products, court security and radiation oncology services.
- In August 2009, Cabinet approved a \$42.2 million reduction in the cost of the government vehicle fleet over the next three years. Primarily, the savings aimed to reduce the size of the fleet by 10 per cent (1,177 vehicles). Frontline operational and emergency services vehicles are exempt from this savings initiative. Progress as at March 2010 (less than a year into the initiative) indicates agencies have collectively reached over one third of the State's 10 per cent vehicle reduction target. This reflects the determination of agencies to increase efficiency in vehicle use. During 2010-11 State Fleet will continue to assist agencies to achieve their fleet cost reduction targets.
- The management of both infrastructure and ICT projects is important to the delivery of efficient and effective state government services. In 2009-10, the Gateway Unit conducted more than 45 reviews of projects worth more than \$9 billion. During the year, new 'investment decision making' processes were introduced to complement Gateway reviews and address some of the systemic issues they were identifying. The Gateway review process and the investment decision making process will both become formal elements of the State's SAMF in the next 12 months.

- To enhance government officers' understanding of government supply policies and requirements, there will be an increased focus in 2010-11 on education and training of procurement professionals and government officers who undertake purchasing. A review of the procurement education program will be undertaken to ensure that all aspects of procurement are covered from basic purchasing to strategic management and that there is increased awareness and understanding of government supply policies, as well as the reinforcement of the responsibilities of public sector officers involved in purchasing.
- DTF will continue to support the State Supply Commission in ensuring that there is an appropriate level of procurement governance and that the supply policy framework continues to focus on outcomes and promote efficiencies.

State Revenue

- Efforts continued over the year to improve customer service and reduce red tape, while protecting revenue. The most recent customer satisfaction survey response showed an increase in the satisfaction rating for State Revenue customers from 74 per cent in 2008, to 80 per cent in 2009. This was notwithstanding areas of demand pressure, most notably in delivering the Commonwealth's first home owners boost payments and associated State transfer duty exemptions.
- Significant work was also undertaken to enable payroll tax information to be included as part of the Commonwealth's Standard Business Reporting initiative, which is due to commence from 2010-11. This initiative is aimed at reducing the overall reporting burden of business to Government and is one of a number of Council of Australian Government reform initiatives signed up to by the State.
- Legislative and system design work has also progressed to improve duty lodgement and payment arrangements. Subject to legislative changes being enacted, it is envisaged that in most cases, transfer duty will soon be able to be paid as part of the property settlement process.
- A new facility was also introduced during the year to allow taxpayers and their agents to monitor the progress of their first home owner grant application and to obtain online access to their unique identification number, which is required to gain access to the associated transfer duty exemption.
- Work has continued in upgrading State Revenue information technology systems and this is expected to continue for at least three more years. Part of this work has also accommodated changing policy settings of the Government including land tax capping arrangements, a new payroll tax rebate, and service improvement initiatives such as the proposed broadening of access to credit card payment facilities.
- The trend of growing Australia-wide cooperation with other State and Commonwealth revenue authorities has also continued with major work being done to increase consistency of payroll taxes across the country. In addition, cooperative compliance efforts are increasing, especially in the areas of property and employment taxes.

Shared Services

- The DTF Shared Service Centre now provides services to 41 agencies, with the following 12 agencies 'going live' during 2009-10:
 - Department of Fisheries (HR/Payroll rejoin);
 - Department of Regional Development and Lands;
 - Department of Water;
 - Gascoyne Development Commission;
 - Heritage Council;
 - Kimberley Development Commission;
 - Office of Director of Public Prosecutions;
 - Office of the Inspector of Custodial Services;
 - Pilbara Development Commission (HR/Payroll rejoin);
 - Southwest Development Commission;
 - Department of Transport; and
 - Western Australia Sports Centre Trust.

- 20 of the 41 agencies receive the full suite of services from the Integrated Oracle System (finance, procurement and human resources/payroll).
- Significant volumes of transactions are now being processed through the DTF Shared Service Centre with the value of revenue and expenditure transactions reaching around \$2.4 billion per annum. Approximately 4,000 staff are also paid through the Oracle Payroll System.
- In 2010-11, the challenge is to accelerate the roll-in of agencies. A further 20 agencies are scheduled to roll-in during the year. This includes a number of large agencies, such as the Department of Agriculture and Food, the Department of Commerce and the Disability Services Commission.

Building Management and Works

- A Works Reform Program to improve project outcomes (time, cost and quality) for new buildings, maintenance of existing buildings and government office accommodation is now entering its second year.
- A key aim of the works reform program is to significantly improve the project management capability and capacity within Building Management and Works (BMW). Further developing the current BMW workforce, as well as recruiting new people, is a major challenge in ensuring the appropriate skills are in place to successfully achieve the reforms.
- The Government Office Accommodation Master Plan outlines a new 'portfolio' approach for strategically planning, fitting out and managing the Government's office accommodation portfolio over the next five years. The Plan gives BMW a new leadership role in the development of business cases and office accommodation programs.
- The first step in implementing the Accommodation Master Plan will be a lease for 13,300 square metres of office accommodation at the new Optima Centre in Herdsman Business Park, in Osborne Park. DTF will lead decentralisation from the CBD by example and relocate two of its business units - Government Procurement, and Building Management and Works - to the Optima Centre by early 2011. These business units are currently spread across five different buildings in the Perth CBD, West Perth and East Perth. The new Department of Training and Workforce Development will also relocate from East Perth to set up its headquarters in the Optima Centre, bringing the total number of public servants relocating to around 800.
- Another major step will be a lease in a new five-star Green-Star rated office building being constructed over the Perth underground rail station at 140 William Street. The Government had already pre-committed to lease 23,000 square metres of this building. It will now lease all the office space available – a total of 37,600 square metres. 140 William Street will accommodate approximately 2,500 State Government employees from about ten agencies. The lease for the Governor Stirling Tower at 197 St George's Terrace expires in mid-2012, and the additional space at 140 William Street, and the new space at the Optima centre will replace this - at much cheaper rates than the alternative of a new lease in St George's Terrace.
- A new open plan approach to office accommodation fit-out will also be implemented as part of the master planning process. The new approach will use 'best practice' architecture and design techniques to create modern, open-plan work environments that remain attractive and comfortable for employees while being functional for agencies. Savings will be achieved by sharing facilities, such as reception and meeting rooms, for all the agencies in a building. This new approach will reduce office space usage from the current average of 19 square metres per person to 15 square metres per person, a reduction of around 20 per cent. In addition, as part of the master plan, two major Government owned buildings - Dumas House in West Perth and Albert Facey House in Forrest Place - will be retained and refitted. This new fit-out standard, together with decentralisation from the CBD to suburban activity centres, will deliver savings of between \$20 million and \$25 million a year in lease costs over the next five years.

- The asset investment program for public schools is a record \$1 billion in 2010-11. This includes a significant funding component from the Commonwealth in relation to the Building Education Revolution program. The Department of Education has managed the planning of the works program, and BMW has led the procurement. The school maintenance element of the program (\$98million across 773 schools) was largely completed by February 2010. The refurbishment program for science and language facilities in high schools (\$34 million across 25 schools) will largely be completed by June 2010. The major component of the program involves over 1000 new buildings across 673 primary schools (\$1.1 billion). This component was largely committed to contract between July 2009 and February 2010 with construction now well advanced on many buildings. The construction phase will continue throughout 2010-11. BER contracts have been awarded to 288 businesses across Western Australia (spread across 166 builders, 85 consultants and 37 furniture suppliers).
- During the 2010-11 financial year, BMW will finalise a review of the General Government Sector's portfolio of non-residential buildings that will incorporate an assessment of how agencies are managing the maintenance of their building and property portfolios. BMW will then develop a range of options to improve the future planning and funding of the maintenance programs.
- The first year of the works reform program has focused on establishing a new regional structure, consolidating the accommodation, developing regional plans and training BMW staff across the state. BMW now has four regional centres and 13 offices in country towns. These regional-based teams will continue to focus on building maintenance and procurement support to government agencies located in the regions, as well as growing their capability to project manage the construction of new buildings from within the regions.
- Strategic Projects will continue to lead the planning and delivery of the State's highest risk non-residential building projects including the Fiona Stanley Hospital and Perth Arena (both currently under construction) as well as new projects such as the Eastern Goldfields Prison Redevelopment, the New Children's Hospital and other infrastructure works at the QEII Medical Centre. A range of non-traditional procurement forms will be used - including Public-Private Partnerships.

Outcomes and Key Effectiveness Indicators ^{(a) (b)}

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Sustainable and transparent public sector finances:					
Status of the State's credit rating	Triple-A	Triple-A	Triple-A	Triple-A	
Unqualified audit opinion on the Annual Report on State Finances	Yes	Yes	Yes	Yes	
Profitability of the State's light vehicle fleet (\$'000)	\$12,433	\$9,319	\$18,014	\$9,743	1
Outcome: A strong and competitive State economy:					
Accuracy of key general government revenue forecasts:					
- Tax and mining revenue	-10.5%	+/- 5%	0.6%	+/- 5%	2
- GST revenue	-10.3%	+/- 3%	7.6%	+/- 3%	
Accuracy of key economic forecasts: ^{(c) (d)}					
- Employment level	0.25%	+/- 0.5%	0.25%	+/- 0.5%	3
- Real State Final Demand (SFD) growth ^(e)	2.80%	+/- 2.0%	3.50%	+/- 2.0%	
Outcome: Due and payable revenue is collected and eligible grants, subsidies and rebates paid:					
Extent to which due revenue is collected	88%	90%	88%	88%	
Overdue debt as a percentage of revenue raised	1.46%	1.82%	1.92%	2.00%	
Extent to which correct grants, subsidies and rebates are paid	99%	99%	99%	99%	

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Value for money outcomes in service delivery and infrastructure provision:					
Percentage of the Department's material resource allocation recommendations complying with the service provision analysis framework ^(f)	n/a	90%	90%	90%	
Percentage of highest value agencies complying with the Strategic Asset Management framework or equivalent accredited mechanism ^(g)	n/a	75%	75%	75%	
Outcome: Value for money from public sector procurement:					
Extent to which client agencies agree that common use contract arrangements achieved value for money	92%	85%	84%	85%	
Extent to which client agencies agree that their contract arrangements achieved value for money	82%	85%	90%	85%	4
Outcome: Provision of effective shared corporate services:					
Progress with the reform of the Western Australian public sector for shared services by achievement of the following milestones:					
- number of agencies rolling in by financial quarter	Qtr 1-2 Qtr 2-3 Qtr 3-3 Qtr 4-2	Qtr 1-2 Qtr 2-3 Qtr 3-6 Qtr 4-2	Qtr 1-4 Qtr 2-5 Qtr 3-2 Qtr 4-1	Qtr 1-7 Qtr 2-7 Qtr 3-5 Qtr 4-1	
- percentage of agencies rolled in compared to the total number to be rolled in	32%	43%	45%	67%	
Percentage of services provided within established timeframes	99%	90%	90%	90%	
Accuracy of services provided	100%	100%	100%	100%	
Average resolution rate of enquiries (within 6 working days)	89%	80%	88%	80%	
Outcome: Value for money from the management of the Government's non-residential buildings and public works:					
Extent to which client agencies agree that the planning and delivery of their new buildings has achieved value for money	n/a	85%	39%	85%	5
Extent to which client agencies agree that the planning and delivery of their building maintenance has achieved value for money	n/a	85%	32%	85%	5
Extent to which client agencies agree that their office accommodation has achieved value for money	n/a	85%	49%	85%	5

- (a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.
- (b) Some 2008-09 Actual and 2009-10 Budget indicators have been recast to ensure consistency with the revised Outcome-Based Management Structure with effect from 1 July 2009.
- (c) The target for the level of accuracy is expected to change depending on the degree of volatility expected in the economy for the coming budget year.
- (d) The methodology for calculating the accuracy of real State Final Demand and Employment growth forecasts represent the accuracy of forecasts over five years, with a one year lag.
- (e) The SFD indicator is a variation from the GSP indicator published in the 2009-10 Budget. Both are measures of economic activity in the State. However, SFD information is more regularly updated and is used to inform the Budget and Mid-year review processes.
- (f) This indicator will be supplemented at a lower level by analysis of long-term trends in key indicators for major areas of service provision such as health, education and law and order. However, these are subject to many factors outside of the DTF's control and can therefore only be considered peripheral indicators of value for money.
- (g) The highest value agencies will be determined based on their total asset investment program over the forward estimates. The target will be to ensure at least 75 per cent of the highest value agencies' asset investment programs are subject to thorough analysis under the Strategic Asset Management (SAM) framework or equivalent mechanism for power, water and other agencies not subject to the SAM framework.

Explanation of Significant Movements

(Notes)

1. The 2009-10 Estimated Actual on profitability of the State's light vehicle fleet is substantially higher than 2009-10 Budget due to a significant increase in revenue from the sale of vehicles. In contrast to the decline in new vehicle sales following the global financial crisis, the second-hand vehicle market has experienced a significant improvement in demand and prices resulting in greater than anticipated revenue and profitability to State Fleet.
2. GST grants are expected to exceed the original 2009-10 Budget forecast due to a faster than expected recovery in the national economy and an upgrade to the GST pool forecasts by the Commonwealth Treasury.
3. The SFD 2009-10 Budget is not expected to be achieved due to much stronger than expected growth in business investment over most of the past five years (with business investment being a major subcomponent of SFD). This was largely due to the significant volumes of work commissioned on major resource projects over the course of the State's recent resource boom.
4. The increase in the 2009-10 Estimated Actual from the 2009-10 Budget is due to Government Procurement focusing on educating agencies on the significance of procurement in obtaining value for money outcomes meeting agency business needs through:
 - a) identifying and addressing the skills gap in its staffing with a view to providing improved procurement services; and
 - b) focusing on aggregation and rationalisation of contracts to achieve the strategic business objectives of agencies.
5. The results reflect agency Chief Executive Officers and Asset Leaders baseline survey responses to the initial Works Reform survey instrument. The clear objective is to improve the results from this starting point as the Works Reform program progresses.

Services and Key Efficiency Indicators

1: Financial Management and Reporting

This service involves the provision of advice on the Government's fiscal strategy, advice on the legislative framework underpinning financial management and accountability in the Western Australian public sector, the preparation and publication of regular reports on the State's finances, and maintenance of the Public Ledger.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 8,047	\$'000 7,336	\$'000 6,485	\$'000 6,898	
Less Income.....	43	109	112	104	
Net Cost of Service	8,004	7,227	6,373	6,794	
Employees (Full Time Equivalents)	58	59	53	55	
Efficiency Indicators					
Cost of Financial Management Reporting per Million Dollars General					
Government Sector Expenses ^(a)	\$421	\$358	\$305	\$313	
Percentage of Financial Reports Released as per Agreed Timeframes.....	53%	100%	64%	100%	1

- (a) The 2008-09 Actual and 2009-10 Budget indicators have been recast to ensure consistency with the revised Outcome-Based Management Structure with effect from 1 July 2009.

Explanation of Significant Movements

(Notes)

1. The reduction to 64 per cent of financial reports expected to have been released on time compared with the 2009-10 Budget projection of all reports on time, reflects additional analytical work required to monitor extraordinary costs in monthly reports in 2009-10. Extraordinary expenses have been of significant interest to readers seeking to understand high levels of expense growth in public sector spending this year (driven largely by the timing of on-passed Commonwealth grants and stimulus initiatives). All statutory deadlines applying to the publications required by the *Government Financial Responsibility Act 2000* were met. All delayed reporting was associated with finalising the eight Monthly Reports on General Government Finances released through the year with the average delay on release of these reports being six days beyond the target 42 days after the end of the reported month. This outcome remains an improvement on monthly reporting performance for 2008-09.

2: State Fleet Service

This service involves the financing and leasing of some 11,300 passenger and light commercial vehicles to State government agencies and the management of government vehicle fleet policy.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 82,315	\$'000 94,894	\$'000 87,138	\$'000 86,725	
Less Income.....	93,978	103,931	105,264	96,500	
Net Cost of Service	(11,663)	(9,037)	(18,126)	(9,775)	
Employees (Full Time Equivalents)	9	10	10	15	
Efficiency Indicators					
Average Cost per Vehicle of Financing and Managing the State Fleet Service.....	\$139	\$126	\$113	\$131	1

Explanation of Significant Movements

(Notes)

1. The 2009-10 Estimated Actual average cost per vehicle is lower than target due to savings achieved from in-sourcing of some external services within existing resources. This has been countered to a degree by reduced vehicle numbers as a result of the Government's Vehicle Reduction Program.

3: Economic and Revenue Forecasts and Policy Development

This service involves the analysis and advice on economic and revenue policy issues, including in relation to the State's major revenue sources, utilities regulation and reform, and economic, social and environmental developments generally.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 10,952	\$'000 8,761	\$'000 11,221	\$'000 11,370	1
Less Income.....	1,394	161	1,518	1,598	
Net Cost of Service	9,558	8,600	9,703	9,772	
Employees (Full Time Equivalents)	76	91	79	80	
Efficiency Indicators					
Percentage of Ministerials, Briefings or Reports Provided on Economic Issues within Agreed Timelines	85%	90%	90%	90%	
Percentage of Regulatory Impact Statements Assessed within Agreed Timeframes	n/a	90%	100%	90%	

Explanation of Significant Movements

(Notes)

1. The 2009-10 Budget is lower than 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Budget Target as the Superannuation Management Branch was not part of the Service when the 2009-10 Budget was set.

4: Revenue Assessment and Collection

This service involves the assessment and collection of a range of statutory based revenues including:

- those for which the Commissioner of State Revenue has direct responsibility for (stamp duties, land tax and payroll tax); and
- those that are collected on behalf of other agencies (such as Perth Parking Licence fees) or other jurisdictions (e.g. collection of a range of taxes for the Commonwealth in the Indian Ocean Territories).

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 42,447	\$'000 40,593	\$'000 40,144	\$'000 39,724	
Less Income.....	3,020	3,775	4,475	4,955	
Net Cost of Service	39,427	36,818	35,669	34,769	
Employees (Full Time Equivalents)	238	248	223	233	
Efficiency Indicators					
Average Cost per Land Tax Item Assessed	\$10.79	\$11.99	\$11.57	\$12.25	
Average Cost per Insurance Duty Client ^(a)	\$1,196.84	\$1,203.14	\$680.03	\$907.31	1
Average Cost per Payroll Tax Client ^(a)	\$579.84	\$644.58	\$691.90	\$560.30	
Average Cost per Duties Instrument Assessed Manually ^(a)	\$101.88	\$81.85	\$67.79	\$63.86	2
Average Cost per Duties Instrument Assessed Electronically ^(a)	\$26.17	\$77.48	\$46.29	\$46.38	3

- (a) The 2008-09 Actual indicator has been recast to ensure consistency with the revised Outcome-Based Management Structure with effect from 1 July 2009.

Explanation of Significant Movements

(Notes)

1. Average cost per insurance duty client is estimated to reduce in 2009-10 against the 2009-10 Budget due to reduced compliance resources allocated to insurance duty.
2. The lower cost in 2009-10 Estimated Actual compared to 2009-10 Budget reflects an increase in the number of assessments within existing resource allocations.
3. The lower average cost per duties instrument assessed electronically in 2009-10 compared to the budget target reflects an increase in the number of assessments within existing resource allocations.

5: Grants and Subsidies Administration

This service involves the assessment and payment of a range of grants and subsidies under both statutory and administrative schemes. The major payments relate to the First Home Owner Grant (FHOG) scheme, and concessions on water and local government rates and the emergency services levy, for pensioners and seniors.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 4,405	\$'000 3,857	\$'000 3,772	\$'000 3,929	
Less Income.....	314	399	335	350	
Net Cost of Service	4,091	3,458	3,437	3,579	
Employees (Full Time Equivalents)	32	31	31	33	
Efficiency Indicators					
Average Cost per Application/Claim Processed.....	\$10.86	\$9.45	\$8.84	\$9.14	

6: Evaluation and Planning of Government Service Delivery and Infrastructure Provision

This service aims at investigating agencies' operations in respect of efficiency and effectiveness and to advise Government on the allocation of taxpayers' resources to achieve Government desired outcomes. It includes the analysis, evaluation and planning of government services to ensure value for money outcomes in the key areas of Health, Education, Law and Order and infrastructure delivery.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 16,085	\$'000 15,447	\$'000 16,895	\$'000 17,262	
Less Income.....	226	217	235	259	
Net Cost of Service	15,859	15,230	16,660	17,003	
Employees (Full Time Equivalents)	117	112	139	132	
Efficiency Indicators					
Cost of Expenditure Budget Management per \$ Million General Government Sector Expenses ^(a)	\$577	\$509	\$484	\$453	
Percentage of Ministerials, Briefings or Reports Provided on Service Delivery and Infrastructure within Agreed Timeframes	98%	90%	97%	90%	
Cost of Infrastructure Management per \$ Million of Forward Estimates Capital Program ^(a)	\$178	\$212	\$251	\$302	1

- (a) The 2008-09 Actual and 2009-10 Budget indicators have been recast to ensure consistency with the revised Outcome-Based Management Structure with effect from 1 July 2009.

Explanation of Significant Movements

(Notes)

1. The 2009-10 Estimated Actual is higher than 2009-10 Budget projections as expenditure is higher due to the expanded scope of activity associated with the addition of the Public Private Partnerships (PPP) Support Unit.

7: Facilitate the Development and Management of Agency Specific Contracts

This service entails Government agencies effectively managing procurement risks, and establish contracts that deliver value for money and efficiently meet their operational needs.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 24,595	\$'000 27,004	\$'000 28,367	\$'000 28,044	
Less Income.....	1,595	1,277	988	1,465	
Net Cost of Service	23,000	25,727	27,379	26,579	
Employees (Full Time Equivalents)	219	253	225	245	
Efficiency Indicators					
Cost of Facilitating the Development and Management of Agency Specific Contracts as a Percentage of the Contract Award Value ^(a)	1.6%	1.5%	1.9%	1.3%	1

- (a) The 2008-09 Actual and 2009-10 Budget indicators have been recast to ensure consistency with the revised Outcome-Based Management Structure with effect from 1 July 2009.

Explanation of Significant Movements

(Notes)

1. The difference between the 2009-10 Estimated Actual to 2010-11 Budget Target is due to a number of high value contracts scheduled to be awarded in 2010-11, these include the contracting of pharmaceutical products, court security and radiation oncology services.

8: Development and Management of Whole-of-Government Common Use Contract Arrangements

The DTF provides a whole-of-government approach to procurement that efficiently meets the business needs of Government agencies, manages risk and delivers value for money.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 11,692	\$'000 8,552	\$'000 8,945	\$'000 8,747	
Less Income.....	54	142	126	146	
Net Cost of Service	11,638	8,410	8,819	8,601	
Employees (Full Time Equivalents)	97	73	65	70	
Efficiency Indicators					
Cost of Developing and Managing Whole-of-Government Common Use Contract Arrangements as a Percentage of the Total Annual Value of Purchases through the Arrangements ^(a)	1.4%	1.0%	1.0%	1.0%	

- (a) The 2008-09 Actual and 2009-10 Budget indicators have been recast to ensure consistency with the revised Outcome-Based Management Structure with effect from 1 July 2009.

9: Project Management, Coordination and Implementation of the Whole-of-Government Shared Corporate Services Reform

The DTF Shared Services (Project Division) is responsible for building the Business System which will support the provision of shared corporate services to general Government agencies. The initial release of the integrated Finance and HR/Payroll System has been completed and work is continuing on building finance functionality and payroll awards to enable further agencies to roll-in to shared services.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 14,215	\$'000 13,402	\$'000 10,922	\$'000 13,193	
Less Income.....	3,387	1,600	1,767	1,456	
Net Cost of Service	10,828	11,802	9,155	11,737	
Employees (Full Time Equivalents)	84	124	115	120	
Efficiency Indicators					
Progress with the Reform of the Western Australian Public Sector for					
Shared Corporate Services within Budget:					
Delivery of Project within Budgeted Target.....	\$43,127	\$41,581	\$43,964	\$35,227	1

Explanation of Significant Movements

(Notes)

1. The increase in the cost of the project in 2009-10 compared to the budget target includes provision of the additional funding of \$6 million in 2009-10 and \$2.1 million in 2010-11 to build the Oracle Property Manager and the Enterprise Asset Property Management modules to facilitate the roll-in of BMW to Shared Services.

BMW needs to upgrade its core systems for project management, works management, asset management, and property management, to support the works reform program. It will also be transitioning into Shared Services for its finance, personnel and payroll needs. This has been scheduled for early 2011. As part of this transition two additional Oracle modules will be implemented - Oracle Property Manager, and Enterprise Asset Management - to replace a number of core 'works' systems.

Oracle Property Manager, used for lease management, will integrate office lease management with the financials system in place at Shared Services, and eliminate a legacy stand-alone system. It will enable improved management of the accommodation portfolio by linking the leasing and asset management functions with the integrated, whole-of-Government financial suite of applications.

The Oracle Enterprise Asset Management module will cover the design, construction, commissioning, maintenance, disposal, and replacement of assets to facilitate a whole of life cycle management of physical assets and maximise their value. The system will be a comprehensive repository of asset information and history, which can serve as the building asset system for government.

10: Provision of Financial and Human Resources Services

The DTF Shared Services (Shared Services Centre) is responsible for providing shared services to general government agencies across the sector in finance, procurement, human resource, payroll services and online services.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	58,384	62,634	66,642	69,690	
Less Income.....	7,254	12,102	12,177	25,372	
Net Cost of Service	51,130	50,532	54,465	44,318	
Employees (Full Time Equivalents)	254	337	352	369	
Efficiency Indicators					
Cost of Processing Financial Services per Transaction ^{(a) (b)}	\$63.69	\$64.14	\$65.75	\$48.14	1
Cost of Providing Human Resource/Payroll Services per Agency Headcount ^(a)	\$6,666	\$5,332	\$5,415	\$2,530	2

(a) The indicator excludes the cost of online services (\$3.4 million) which is for the provision of Internet and Video conferencing services which is undertaken on a cost recovery basis.

(b) The cost per transaction and per head includes an allocation of non-cash items such as depreciation (\$19.4 million).

Explanation of Significant Movements

(Notes)

1. The reduction in the 2010-11 cost of processing financial services per transaction reflects the increase in the number of agencies that will roll into Shared Services in 2010-11 and an associated increase in the number of transactions of around 38 per cent, with only minor increase in operating costs.
2. The anticipated 53 per cent reduction in the cost of providing human resource/payroll services per agency headcount in 2010-11 compared to 2009-10 reflects the anticipated increase in the average number of staff paid through payroll from 4,000 staff in 2009-10 to approximately 10,000 in 2010-11.

11: Leads the Planning and Delivery of New Government Buildings

This encompasses strategic leadership and facilitation in the planning, project management and procurement of new non-residential buildings.

	2008-09 Actual ^(a)	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	677,692	771,548	1,395,832	1,214,223	1, 2
Less Income.....	665,801	759,750	1,383,673	1,188,663	
Net Cost of Service	11,891	11,798	12,159	25,560	
Employees (Full Time Equivalents)	107	146	145	188	
Efficiency Indicators					
Cost as a Percentage of the Total Annual Value of the Planning and Delivery of Capital Works Projects ^(b)	4.6%	5.0%	3.9%	3.9%	3, 4

(a) The 2008-09 Actuals have been recast for comparative purposes for Machinery of Government changes.

(b) The 2008-09 Actual and 2009-10 Budget indicators have been recast to ensure consistency with the revised Outcome-Based Management Structure with effect from 1 July 2009.

Explanation of Significant Movements

(Notes)

1. The variations between the 2009-10 Budget, 2009-10 Estimated Actual and the 2010-11 Budget Target are due to the \$1.1 billion Building the Education Revolution (BER) (Primary Schools for the 21st Century) program of \$0.6 billion in 2009-10, and \$0.4 billion in 2010-11. Excluding BER the Total Cost of Service for 2009-10 Estimated Actual is \$770 million and the 2010-11 Budget is \$771 million.
2. BMW is providing an oversight for the \$1.76 billion Fiona Stanley Hospital project. Due to the special funding provision, the actual cost is not included in Service 11, but rather in the WA Health's asset investment program funded by the special purpose Fiona Stanley Hospital Construction Account.
3. There is a significant variance between the 2009-10 Budget and the 2009-10 Estimated Actual due to the \$1.2 billion BER program. The BER program will be completed in 2010-11 and is split across Service 11, incorporating the Primary Schools for the 21st Century program of \$1.1 billion, and Service 12, which includes the Science and Language, and National School Pride programs of \$130 million.
4. The BER program is in addition to Government's ongoing new buildings program and will operate only for the 2009-10 and 2010-11 financial years. For the purposes of comparing future performance efficiency indicators, the effect of excluding the value of the BER program from the Service 11 indicator results in a 2009-10 Estimated Actual of 4.5 per cent and a 2010-11 Budget Target of 4.6 per cent.

12: Leads the Planning and Delivery of Government Building Maintenance

The BMW business of DTF also provides strategic leadership and facilitation in the planning, project management and procurement of maintenance for non-residential buildings.

	2008-09 Actual ^(a)	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 180,870	\$'000 196,675	\$'000 328,261	\$'000 201,961	1, 2
Less Income.....	181,164	194,801	328,480	185,993	
Net Cost of Service	(294)	1,874	(219)	15,968	
Employees (Full Time Equivalents)	182	191	174	202	
Efficiency Indicators					
Cost as a Percentage of the Annual Value of Maintenance Services Delivered ^(b)	10.5%	10.7%	7.9%	10.1%	3, 4

(a) The 2008-09 Actuals have been recast for comparative purposes for Machinery of Government changes.

(b) The 2008-09 Actual and 2009-10 Budget indicators have been recast to ensure consistency with the revised Outcome-Based Management Structure with effect from 1 July 2009.

Explanation of Significant Movements

(Notes)

1. The variation between the 2009-10 Budget and 2009-10 Estimated Actual of \$130 million is due to the Building the Education Revolution (Science and Language and National School Pride) programs. Excluding BER the Total Cost of Service for the 2009-10 Estimated Actual is \$198 million.
2. The BMW Maintenance unit also develops and oversees contracts with facilities managers that arrange maintenance services. This is not reflected in the cost of Service 12, as the facilities managers directly invoice the agencies. The estimated turnover by facilities managers for 2009-10 is \$76 million.
3. There is a significant variance between the 2009-10 Budget and the 2009-10 Estimated Actual, due to the \$1.2 billion Building the Education Revolution (BER) program. The BER program will be completed in 2010-11 and is split across Service 11, incorporating the Primary Schools for the 21st Century program of \$1.1 billion, and Service 12 which includes the Science and Language and National School Pride programs of \$130 million.
4. For the purposes of comparing future performance indicators, the effect of excluding the value of the BER program from the Service 12 efficiency indicator results in a 2009-10 Estimated Actual of 10.2 per cent and a 2010-11 Budget Target of 10.2 per cent.

13: Leads the Planning and Delivery of Government Office Accommodation

Strategic leadership and facilitation in the planning, project management and procurement of government office accommodation is provided by the BMW business of DTF.

	2008-09 Actual ^(a)	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	203,768	225,900	225,273	223,368	1
Less Income.....	192,100	200,374	200,231	204,031	
Net Cost of Service	11,668	25,526	25,042	19,337	
Employees (Full Time Equivalents)	43	41	36	40	
Efficiency Indicators					
Cost as a Percentage of The Value of Gross Rentals of Buildings and Office Accommodation Managed ^(b)	7.9%	8.2%	8.4%	8.2%	

(a) The 2008-09 Actuals have been recast for comparative purposes for Machinery of Government changes.

(b) The 2008-09 Actual and 2009-10 Budget indicators have been recast to ensure consistency with the revised Outcome-Based Management Structure with effect from 1 July 2009.

Explanation of Significant Movements

(Notes)

1. The Office Accommodation unit manage a portfolio of both leased and Government owned buildings. The net cost of Government owned buildings is managed through a Treasury Administered Item and is not included in the Service 13 costs. In 2008-09, \$35 million was paid into the Consolidated Account from the net proceeds of managing the Government owned building portfolio. A similar amount is estimated for 2009-10.

ASSET INVESTMENT PROGRAM

The DTF's planned asset investment program for 2010-11 is \$280.1 million, comprising \$101.4 million for works in progress and \$178.7 million for new works. Major items under development include:

- Master Plan for Government Office Accommodation - \$62.0 million;
- Shared Services Establishment - \$30.2 million;
- Revenue Collection Information System Replacement - \$5.1 million; and
- Strategic Information Management System - \$2.3 million.

Capital expenditure on Vehicle Acquisitions (\$177.2 million) by State Fleet and Master Plan for Government Office Accommodation (\$62.0 million) makes up most of the new works scheduled in 2010-11.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Accommodation Fit-Out Project							
Master Planning Strategy - Government Office							
Accommodation	118,415	10,180	10,180	61,982	46,253	-	-
Computing and Office Equipment Replacement							
2004-05 to 2014-15 Online Technologies	3,644	1,607	386	745	83	264	200
Shared Services Establishment.....	209,254	168,882	41,581	30,227	10,145	-	-
Software Development							
Revenue Collection Information System Replacement	20,677	5,393	3,830	5,147	5,309	4,828	-
Strategic Information Management System (SIMS).....	5,591	3,007	1,728	2,308	276	-	-
Works Centre of Expertise	4,000	952	600	1,000	1,000	1,048	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Computing and Office Equipment Replacement							
2008-09 Program	445	445	207	-	-	-	-
2009-10 Program	595	595	595	-	-	-	-
Information Technology 2008-09 Program	400	400	208	-	-	-	-
Information Technology 2009-10 Program	400	400	400	-	-	-	-
Procurement Systems Replacement - 2009-10 Program	450	450	450	-	-	-	-
Vehicle Acquisitions - Vehicle Acquisitions - 2009-10	184,193	184,193	184,193	-	-	-	-
NEW WORKS							
Computing and Office Equipment Replacement							
2010-11 Program	641	-	-	641	-	-	-
2011-12 Program	700	-	-	-	700	-	-
2012-13 Program	672	-	-	-	-	672	-
2013-14 Program	672	-	-	-	-	-	672
Information Technology 2010-11 Program	400	-	-	400	-	-	-
Procurement Systems Replacement							
2010-11 Program	450	-	-	450	-	-	-
2011-12 Program	450	-	-	-	450	-	-
2012-13 Program	450	-	-	-	-	450	-
2013-14 Program	450	-	-	-	-	-	450
Server - Standard Business Reporting	72	-	-	-	-	72	-
Vehicle Acquisitions							
Vehicle Acquisitions - 2010-11	177,220	-	-	177,220	-	-	-
Vehicle Acquisitions - 2011-12	176,784	-	-	-	176,784	-	-
Vehicle Acquisitions - 2012-13	162,759	-	-	-	-	162,759	-
Vehicle Acquisitions - 2013-14	167,236	-	-	-	-	-	167,236
Total Cost of Asset Investment Program	1,237,020	376,504	244,358	280,120	241,000	170,093	168,558
FUNDED BY							
Capital Appropriation			55,370	96,627	58,344	2,739	-
Asset Sales			118,043	120,299	123,290	92,251	95,695
Commonwealth Grants			-	-	-	72	-
Drawdowns from the Holding Account			5,992	7,011	5,291	1,386	1,322
Internal Funds and Balances			64,953	56,183	54,075	73,645	71,541
Total Funding			244,358	280,120	241,000	170,093	168,558

FINANCIAL STATEMENTS

Income Statement

Expenses

The Total Cost of Services is expected to decrease by \$304.8 million (15.8 per cent), when compared to the 2009-10 Estimated Actual. This reduction is predominantly attributable to supplies and services (\$313.5 million) and reflects reduced building activity associated with the BER program and is consistent with the program budget for 2010-11. Employment costs are also expected to increase by \$2.6 million reflecting cost escalation and staff increases to fill vacancies.

Income

Total Income is estimated to be \$1.7 billion for 2010-11, a reduction of \$328.5 million (19.2 per cent) compared to the 2009-10 Estimated Actual and mainly reflects lower Commonwealth funding for the BER program in line with the approved program budget.

Balance Sheet

The DTF's Total Net Asset Position (Total Equity) is expected to increase by \$110.5 million. This increase mainly reflects non-current asset increases of \$62.0 million associated with the Master Plan for Government Office Accommodation and intangible assets of \$37.6 million for system developments associated with the Shared Services Establishment project, the Revenue Collection Information System replacement and the Strategic Information Management System.

Cashflow Statement

The 2010-11 closing cash assets balance of \$63.0 million represents an increase of \$16.3 million when compared to the 2009-10 Estimated Actual outcome. This increase mainly reflects anticipated proceeds from the sale of fleet vehicles.

INCOME STATEMENT ^(a) (Controlled)

	2008-09 Actual ^(b) \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	133,138	130,737	134,588	137,182	149,546	153,272	155,000
Grants and subsidies ^(d)	746	500	500	500	500	500	500
Supplies and services.....	1,080,807	1,190,729	1,950,649	1,637,113	1,209,636	1,215,718	1,222,002
Accommodation	10,405	20,436	18,333	21,506	21,409	21,990	21,990
Depreciation and amortisation.....	85,248	106,749	99,930	98,380	98,268	96,523	98,024
Other expenses	25,123	27,452	25,897	30,453	31,573	33,525	33,642
TOTAL COST OF SERVICES.....	1,335,467	1,476,603	2,229,897	1,925,134	1,510,932	1,521,528	1,531,158
Income							
Sale of goods and services.....	886,544	1,001,463	1,758,260	1,436,165	1,026,104	1,054,213	1,065,084
Grants and subsidies	346	778	2,953	201	190	294	230
Other revenue	263,440	276,397	278,168	274,526	275,331	276,705	279,138
Total Income	1,150,330	1,278,638	2,039,381	1,710,892	1,301,625	1,331,212	1,344,452
NET COST OF SERVICES	185,137	197,965	190,516	214,242	209,307	190,316	186,706
INCOME FROM STATE GOVERNMENT							
Service appropriations	185,302	191,300	193,099	210,401	206,081	185,817	182,723
Resources received free of charge	12,691	13,387	13,886	13,954	13,986	14,019	14,035
Royalties for regions fund ^(e)	-	-	500	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	197,993	204,687	207,485	224,355	220,067	199,836	196,758
SURPLUS/(DEFICIENCY) FOR THE PERIOD	12,856	6,722	16,969	10,113	10,760	9,520	10,052
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	12,856	6,722	16,969	10,113	10,760	9,520	10,052

(a) Full audited financial statements are published in the agency's Annual Report.

(b) 2008-09 Actuals have been recast for comparative purposes to reflect Machinery of Government changes.

(c) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 1,516, 1,647 and 1,782 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Regional Infrastructure and Headworks Fund - \$0 (2008-09), \$0 (2009-10), \$0.5 million (2009-10 Estimated Out Turn), \$0 (2010-11), \$0 (2011-12), \$0 (2012-13), and \$0 (2013-14).

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Fitzroy Futures Fund (BMW).....	746	500	500	500	500	500	500
TOTAL.....	746	500	500	500	500	500	500

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual ^(b)	2009-10 Budget	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS							
Cash assets	115,342	63,556	45,097	61,071	74,421	72,215	74,776
Restricted cash.....	-	548	287	585	921	921	921
Holding account receivables.....	6,239	6,995	6,995	5,241	1,364	3,732	-
Receivables	120,804	87,437	119,979	120,146	120,316	120,489	120,739
Other.....	35,501	26,129	34,540	33,540	32,540	31,540	30,540
Total current assets.....	277,886	184,665	206,898	220,583	229,562	228,897	226,976
NON-CURRENT ASSETS							
Holding account receivables.....	68,325	89,492	89,514	114,801	145,976	174,811	209,810
Property, plant and equipment.....	787,369	725,773	783,155	812,138	798,356	798,299	799,910
Intangibles	119,913	91,345	126,162	124,260	112,329	93,017	71,430
Restricted cash.....	1,273	1,145	1,314	1,355	1,396	1,437	1,505
Other.....	180,215	96,292	67,716	112,155	165,951	167,478	160,533
Total non-current assets	1,157,095	1,004,047	1,067,861	1,164,709	1,224,008	1,235,042	1,243,188
TOTAL ASSETS.....	1,434,981	1,188,712	1,274,759	1,385,292	1,453,570	1,463,939	1,470,164
CURRENT LIABILITIES							
Employee provisions	28,223	22,420	28,525	28,925	29,325	29,225	29,089
Payables.....	125,768	133,972	128,454	130,695	132,336	133,924	134,299
Other.....	95,435	114,046	88,937	92,490	93,523	94,645	95,079
Total current liabilities	249,426	270,438	245,916	252,110	255,184	257,794	258,467
NON-CURRENT LIABILITIES							
Employee provisions	9,340	9,680	11,737	13,837	14,437	14,437	14,437
Borrowings	157,414	161,716	175,000	175,000	175,000	175,000	175,000
Other.....	34,375	29,220	29,877	25,376	20,876	16,376	11,876
Total non-current liabilities	201,129	200,616	216,614	214,213	210,313	205,813	201,313
TOTAL LIABILITIES	450,555	471,054	462,530	466,323	465,497	463,607	459,780
EQUITY							
Contributed equity.....	987,846	469,574	798,680	895,307	953,651	956,390	956,390
Accumulated surplus/(deficit)	(5,731)	(4,544)	11,238	21,351	32,111	41,631	51,683
Reserves	2,311	252,628	2,311	2,311	2,311	2,311	2,311
Total equity.....	984,426	717,658	812,229	918,969	988,073	1,000,332	1,010,384
TOTAL LIABILITIES AND EQUITY	1,434,981	1,188,712	1,274,759	1,385,292	1,453,570	1,463,939	1,470,164

(a) Full audited financial statements are published in the agency's Annual Report.

(b) 2008-09 Actuals have been recast for comparative purposes to reflect Machinery of Government changes.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual ^(b) \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	160,933	162,282	165,162	179,857	173,492	153,228	150,134
Capital appropriation.....	190,470	39,190	55,370	96,627	58,344	2,739	-
Holding account drawdowns.....	3,724	5,992	5,992	7,011	5,291	1,386	1,322
Royalties for regions fund ^(c)	-	-	500	-	-	-	-
Net cash provided by State Government.....	355,127	207,464	227,024	283,495	237,127	157,353	151,456
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(122,122)	(128,391)	(132,740)	(136,780)	(149,220)	(152,914)	(154,642)
Grants and subsidies.....	(746)	(500)	(500)	(500)	(500)	(500)	(500)
Supplies and services.....	(1,071,253)	(1,183,804)	(1,943,225)	(1,631,911)	(1,205,489)	(1,212,633)	(1,218,507)
Accommodation.....	(11,000)	(20,261)	(18,158)	(21,469)	(21,359)	(21,940)	(21,940)
Other payments.....	(170,161)	(163,723)	(236,901)	(212,040)	(169,494)	(172,920)	(173,483)
Receipts							
Grants and subsidies.....	-	778	2,953	201	190	294	230
Sale of goods and services.....	1,004,502	1,169,100	1,925,897	1,607,865	1,200,804	1,232,883	1,243,784
GST receipts.....	140,501	136,511	212,306	182,778	139,257	140,749	141,254
Other receipts.....	99,135	108,636	100,905	104,437	101,601	105,238	107,770
Net cash from operating activities.....	(131,144)	(81,654)	(89,463)	(107,419)	(104,210)	(81,743)	(76,034)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(284,803)	(224,227)	(244,358)	(280,120)	(241,000)	(170,093)	(168,558)
Other payments.....	(1,374)	-	-	-	(1,575)	-	-
Proceeds from sale of non-current assets.....	79,267	92,306	118,043	120,299	123,290	92,251	95,695
Net cash from investing activities.....	(206,910)	(131,921)	(126,315)	(159,821)	(119,285)	(77,842)	(72,863)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(44,745)	(1,833)	-	-	-	-	-
Proceeds from borrowings.....	62,496	3,983	9,364	-	-	-	-
Other proceeds.....	90	318	94	58	95	67	70
Net cash from financing activities.....	17,841	2,468	9,458	58	95	67	70
NET INCREASE/(DECREASE) IN CASH HELD.....	34,914	(3,643)	20,704	16,313	13,727	(2,165)	2,629
Cash assets at the beginning of the reporting period.....	73,063	71,455	116,616	46,698	63,011	76,738	74,573
Net cash transferred to/from other agencies.....	8,639	(2,565)	(90,622)	-	-	-	-
Cash assets at the end of the reporting period.....	116,616	65,247	46,698	63,011	76,738	74,573	77,202

(a) Full audited financial statements are published in the agency's Annual Report.

(b) 2008-09 Actuals have been recast for comparative purposes to reflect Machinery of Government changes.

(c) Regional Infrastructure and Headworks Fund - \$0 (2008-09), \$0 (2009-10), \$0.5 million (2009-10 Estimated Out Turn), \$0 (2010-11), \$0 (2011-12), \$0 (2012-13), and \$0 (2013-14).

DETAILS OF ADMINISTERED TRANSACTIONS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
INCOME							
Sales of Goods and Services	10,137	7,873	10,712	11,088	10,900	10,900	10,900
Taxation							
Betting Tax	32,032	37,284	33,867	36,238	38,820	41,086	43,368
Land Tax	566,926	545,863	539,763	525,385	551,702	607,000	667,800
Metropolitan Region Improvement Tax	82,237	80,800	81,000	79,400	83,400	91,700	100,900
Pay-roll Tax	2,241,433	2,213,050	2,291,950	2,453,361	2,691,062	2,972,516	3,359,800
Transfer Duty	1,101,553	1,185,164	1,564,464	1,601,678	1,835,586	2,005,300	2,026,700
Landholder Duty	24,318	36,700	72,300	58,100	66,600	72,800	73,500
<i>Total Duty on Transfers</i>	<i>1,125,871</i>	<i>1,221,864</i>	<i>1,636,764</i>	<i>1,659,778</i>	<i>1,902,186</i>	<i>2,078,100</i>	<i>2,100,200</i>
Insurance Duty	376,543	388,400	403,300	433,200	464,800	498,900	535,600
Vehicle License Duty	317,625	323,400	329,400	361,400	400,200	441,100	486,600
Stamp Duty - Mortgages	4,409	-	-	-	-	-	-
Stamp Duty - Rental Business	26	-	-	-	-	-	-
Stamp Duty - Other	1,005	496	150	125	100	75	50
Commonwealth Mirror Taxes	27,631	25,512	28,812	30,454	32,201	34,062	35,922
Total Taxation	4,775,738	4,836,669	5,345,006	5,579,341	6,164,471	6,764,539	7,330,240
Commonwealth Grants							
Compensation for Crude Oil Excise							
Condensate	22,909	60,400	94,400	57,100	57,100	57,100	57,100
First Home Owners Boost	100,109	31,000	158,800	-	-	-	-
GST Grants	3,529,322	3,331,500	3,584,800	3,374,000	3,555,700	3,422,000	3,276,538
Local Government (Financial Assistance Groups)	131,822	136,700	136,700	143,400	150,400	156,600	163,000
Local Government (Road Funding)	88,874	91,500	91,500	95,300	99,200	103,300	107,500
Non-Government Schools	684,387	653,500	966,658	887,423	765,532	805,200	865,600
North West Shelf Grants	-	929,900	766,000	928,100	955,500	1,029,400	1,044,700
Other ^(a)	1,585,942	4,016,063	4,022,815	3,696,832	3,384,430	3,503,979	3,309,504
Total Commonwealth Grants	6,143,365	9,250,563	9,821,673	9,182,155	8,967,862	9,077,579	8,823,942
GOVERNMENT ENTERPRISES							
Dividends							
Albany Port Authority	1,225	885	1,344	1,988	2,331	2,452	2,652
Broome Port Authority	-	255	328	316	294	265	265
Bunbury Port Authority	1,969	3,345	1,152	3,670	3,667	3,660	4,355
Dampier Port Authority	2,297	655	2,531	4,222	5,954	6,068	6,250
Electricity Generation Corporation (Verve Energy)	-	8,713	19,264	37,255	59,222	63,677	62,376
Electricity Networks Corporation (Western Power)	36,774	29,972	65,336	22,827	50,216	174,793	144,305
Electricity Retail Corporation (Synergy)	19,805	24,442	64,572	99,757	66,993	109,627	117,642
Esperance Port Authority	-	3,094	160	96	429	96	96
Forest Products Commission	-	1,206	-	-	-	1,530	3,813
Fremantle Port Authority	8,940	4,862	8,437	6,834	4,194	4,267	4,341
Geraldton Port Authority	1,646	1,518	5,580	17,603	17,493	18,960	18,960
Gold Corporation	823	14,474	19,031	15,201	9,031	8,876	14,011
Port Hedland Port Authority	1,869	1,198	3,891	2,905	17,244	16,368	16,368
Regional Power Corporation (Horizon Power) ...	-	-	-	-	-	19,658	21,431
Subiaco Redevelopment Authority	-	-	-	-	14,000	-	-
Water Corporation of Western Australia	370,772	410,478	431,587	416,356	417,658	480,587	562,168
Western Australian Land Authority	17,751	28,846	31,096	31,096	31,096	31,096	30,540
Western Australian Treasury Corporation	2,243	2,319	12,175	567	4,688	7,021	8,155
Total Dividends	466,114	536,262	666,484	660,693	704,510	949,001	1,017,728
Income Tax Equivalent Regime							
Albany Port Authority	1,228	1,653	1,653	1,938	2,038	2,202	1,836
Broome Port Authority	510	219	219	208	193	175	175
Bunbury Port Authority	1,604	3,295	2,935	2,420	2,418	2,413	2,872
Bunbury Water Board	656	759	469	612	758	884	902
Busselton Water Board	555	986	1,209	1,006	1,006	1,006	1,006
Chemistry Centre (WA)	1,163	-	-	-	-	-	-

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Dampier Port Authority.....	1,126	2,598	2,598	3,740	4,001	4,122	4,197
Electricity Generation Corporation (Verve Energy).....	3,002	-	-	-	-	-	30,505
Electricity Networks Corporation (Western Power).....	25,608	4,090	-	-	16,811	144,646	175,297
Electricity Retail Corporation (Synergy).....	39,033	33,228	57,004	38,282	62,644	67,224	70,354
Esperance Port Authority	-	2,652	422	484	-	96	785
Fremantle Port Authority	5,591	5,163	5,043	3,192	3,217	3,262	3,293
Geraldton Port Authority.....	1,221	2,121	2,121	9,190	9,190	9,190	9,190
Gold Corporation	11,388	4,544	8,686	5,161	5,072	8,006	9,507
Insurance Commission of Western Australia	-43,283	9,083	52,932	31,845	33,387	37,411	41,940
Land Information Authority	-1,796	2,183	2,801	5,611	5,737	8,454	10,563
Port Hedland Port Authority.....	23,295	673	2,575	11,288	10,793	8,753	8,753
Water Corporation of Western Australia.....	203,977	215,122	221,586	215,851	229,748	259,307	295,851
Western Australian Land Authority	10,475	19,981	23,065	36,279	23,238	39,756	44,742
Western Australian Treasury Corporation.....	10,384	1,725	374	3,091	4,630	5,377	6,238
Total Income Tax Equivalent Regime	295,737	310,075	385,692	370,198	414,881	602,284	718,006
Local Government Rates Equivalent							
Albany Port Authority.....	-	100	100	104	108	120	120
Broome Port Authority.....	30	15	15	268	276	284	284
Bunbury Port Authority.....	148	210	210	220	220	220	220
Dampier Port Authority.....	106	100	100	100	100	100	100
Electricity Generation Corporation (Verve Energy).....	478	110	510	510	510	510	510
Electricity Networks Corporation (Western Power).....	1,201	869	869	1,262	1,293	1,326	1,359
Esperance Port Authority	316	95	325	330	335	335	340
Fremantle Port Authority	238	366	366	379	398	417	438
Geraldton Port Authority.....	168	160	160	160	160	160	160
Gold Corporation	-	600	110	115	120	125	130
Perth Market Authority	-	125	125	134	145	155	165
Port Hedland Port Authority.....	289	280	280	312	327	344	344
Water Corporation of Western Australia.....	4,458	3,931	4,569	4,049	4,151	4,254	4,360
Western Australian Land Authority	2,324	4,124	3,727	4,603	4,398	4,290	4,294
Total Local Government Rates Equivalent	9,756	11,085	11,466	12,546	12,541	12,640	12,824
Total Government Enterprises	771,607	857,422	1,063,642	1,043,437	1,131,932	1,563,925	1,748,558
Other							
Consolidated Account Revenue Received from Agencies	5,360,686	3,574,927	2,975,955	4,386,508	4,733,099	4,977,752	4,810,672
Interest.....	208,377	92,468	139,064	188,191	191,924	188,638	179,359
Pension Recoups	14,280	12,875	11,016	10,138	10,322	10,516	10,717
Loan Guarantee Fees.....	22,925	27,044	23,621	30,820	32,611	33,423	34,292
Gold State Superannuation Reimbursement	126,684	119,457	134,457	132,984	131,529	130,092	130,000
Other Revenue.....	24,309	84,024	85,140	82,888	83,538	81,188	85,838
Total Other Revenue	5,757,261	3,910,795	3,369,253	4,831,529	5,183,023	5,421,609	5,250,878
TOTAL INCOME	17,458,108	18,863,322	19,610,286	20,647,550	21,458,188	22,838,552	23,164,518
EXPENSES							
Superannuation ^(b)	1,794,246	203,162	413,608	756,358	776,679	790,766	801,492
Interest	70,333	53,964	130,669	332,707	485,117	549,270	513,416
Appropriations for:							
Outputs.....	12,264,138	12,946,045	13,244,414	13,873,620	14,376,033	14,834,823	15,343,931
Salaries and Allowances.....	70,669	72,967	75,804	78,627	81,813	84,685	87,516
Community Services Obligations							
Electricity Retail Corporation (Synergy).....	29,162	290,156	205,068	203,284	65,665	71,641	78,352
Forest Products Commission.....	2,495	3,370	3,370	3,370	3,370	3,370	3,370
Regional Power Corporation (Horizon Power) ...	37,058	57,439	36,999	36,275	24,155	24,321	25,186
Water Corporation of Western Australia.....	443,521	500,983	500,858	492,311	503,055	516,096	541,995
Western Australian Land Authority	22,139	44,933	38,490	40,994	39,183	34,843	34,577
Total Community Service Obligations	534,375	896,881	784,785	776,234	635,428	650,271	683,480

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Other Appropriations	1,056,605	1,109,268	1,104,039	1,113,895	1,209,494	1,286,416	1,326,605
Total Appropriations	13,925,787	15,025,161	15,209,042	15,842,376	16,302,768	16,856,195	17,441,532
Grants, Subsidies and Transfers							
Acts of Grace Payments	-	2	1	1	1	1	1
ANZAC Day Trust	300	300	300	300	300	300	300
Armada Redevelopment Authority	1,720	1,790	1,790	1,810	1,830	-	-
Broome Port Authority	390	372	372	372	360	342	-
Commonwealth Grants on-Passed to Agencies...	719,864	1,518,452	1,710,781	1,775,204	1,961,748	1,963,019	1,721,704
Consumer Utilities Program (WACOSS)	170	-	170	-	-	-	-
Department for Child Protection	15,300	14,200	14,200	-	-	-	-
Department for Communities	401	-	-	-	-	-	-
Department of Corrective Services	-	-	-	5,600	27,800	37,800	38,800
First Home Owners' Scheme	249,007	122,010	331,610	134,960	135,760	138,060	139,400
Gold Corporation Act 1987	9	30	30	30	30	30	30
GST Administration	64,210	65,000	61,900	70,300	72,100	73,500	74,400
HIH Insurance Rescue Package	9	-	-	1	-	-	-
Incidentals	-	38	1	1	1	1	1
Life Support Equipment Electricity Subsidy Scheme	454	569	706	838	880	924	970
Local Government Financial Assistance Grants	131,822	136,700	136,700	143,400	150,400	156,600	163,000
Local Government Road Funding	88,874	91,500	91,500	95,300	99,200	103,300	107,500
Non-Government Schools	684,387	653,500	966,658	887,423	765,532	805,200	865,600
Office of Health Review	1,716	1,672	1,933	1,983	2,048	2,109	2,172
On-Road Diesel Subsidies	7,955	9,439	6,939	-	-	-	-
Payroll Tax Rebate Scheme	-	-	-	100,000	-	-	-
Pensioners Concessions - Emergency Services Levy	8,201	11,360	11,360	11,854	12,429	13,032	13,665
Pensioners Concessions - Local Government and Water Rates	55,603	62,461	62,461	65,175	68,339	71,656	75,134
Provision for Unfunded Liabilities in the Government Insurance Fund	7,909	-	2,144	-	-	-	-
Public Swimming Pools - Operating Costs Subsidy	279	300	300	300	300	300	300
Refund of Past Years Revenue - All Other	130,465	33,585	48,585	43,607	44,167	43,945	44,269
Refund of Past Years Revenue Collections Public Corporations	-	5,000	5,000	10,000	10,000	10,000	10,000
Royalties for Regions ^(c)	243,194	289,400	134,783	401,974	423,071	434,803	416,568
Rottne Island Authority	2,200	2,200	2,200	2,200	2,200	2,200	2,200
Shark Hazard Response	212	194	400	420	441	463	486
Stamp Duty Concessions on Farming Properties	31	-	-	-	-	-	-
State Property - Emergency Services Levy	12,389	12,000	12,000	14,000	14,000	14,000	14,000
State Supply Commission	-	50	50	-	-	-	-
Thermoregulatory Dysfunction Energy Subsidy Scheme	207	508	630	748	785	824	865
Tobacco Products Control Act 1990	19,147	19,596	19,596	20,087	20,649	21,221	21,791
Unclaimed Money Act 1990	831	750	750	750	750	750	750
Unclaimed Money (Superannuation and RSA Providers) Act 2003	-	40	40	20	-	-	-
Water Corporation of Western Australia – Part Reimbursement of Land Sales	138	-	-	200	-	-	-
Water Corporation of Western Australia - State Water Strategy Rebate Scheme	4,984	500	500	-	-	-	-
Western Australian Building Management Authority - Interest	312	-	-	-	-	-	-
Western Australian Treasury Corporation Management Fees	-	390	390	525	550	580	620
Wine Equalisation Tax Rebate	-	3,600	-	-	-	-	-
Total Grants, Subsidies and Transfers	2,209,496	2,768,108	3,491,997	3,387,409	3,392,600	3,460,157	3,297,958
Other Expenses							
Other	3,552	33,354	38,825	39,463	40,064	40,437	41,361
Total Other Expenses	3,552	33,354	38,825	39,463	40,064	40,437	41,361
TOTAL	18,003,414	18,083,749	19,284,141	20,358,313	20,997,228	21,696,825	22,095,759

- (a) From January 2009, reflecting a national move to streamline the administration of grants, most Commonwealth funding is now received centrally by the DTF then on-passed to relevant agencies. Prior to these arrangements, Commonwealth grants were disclosed in the financial statements of the individual agencies that received the Commonwealth funding.
- (b) Includes non-cash costs (such as actuarial valuation changes) that are not reflected in cash appropriations.
- (c) Represents the expensing of Royalties for Regions monies to agencies. As well as these expenses, there are also capital payments made by the Royalties for Regions program. For accounting purposes, these capital costs are not reflected in the schedule of administered operating transactions.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual ^(a) \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Commonwealth Grants.....	346	778	2,953	201	190	294	230
Contract Services BMW.....	995,690	1,152,143	1,907,802	1,575,562	1,145,767	1,166,903	1,173,666
Executive Vehicle Scheme Receipts	336	117	300	300	300	300	300
Fremantle Prison BMW	3,639	3,765	3,765	4,107	4,217	4,337	4,337
GST Input Credits	14,279	5,080	6,149	6,178	6,205	6,233	6,262
GST Receipts on Sales	126,222	131,431	206,157	176,600	133,052	134,516	134,992
Land Tax Liability Enquiry Fee	1,862	2,422	2,625	2,700	2,800	2,800	2,800
Other Receipts.....	432	2,322	6,454	14,440	14,649	14,890	15,246
Procurement Services.....	1,210	805	586	993	1,030	1,073	1,094
Shared Services Rendered.....	8,399	13,019	10,848	22,848	45,357	56,112	60,112
State Fleet Receipts	91,723	103,143	94,422	91,352	88,285	91,706	93,999
TOTAL.....	1,244,138	1,415,025	2,242,061	1,895,281	1,441,852	1,479,164	1,493,038

- (a) The 2008-09 Actuals have been recast for comparative purposes for Machinery of Government changes.

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

ECONOMIC REGULATION AUTHORITY

PART 2 - PREMIER; TREASURER; MINISTER FOR STATE DEVELOPMENT

DIVISION 10

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 35 Net amount appropriated to deliver services	6,529	6,446	6,696	2,525	2,688	2,152	2,246
Total appropriations provided to deliver services	6,529	6,446	6,696	2,525	2,688	2,152	2,246
TOTAL APPROPRIATIONS	6,529	6,446	6,696	2,525	2,688	2,152	2,246
EXPENSES							
Total Cost of Services	9,400	9,603	11,353	9,615	9,893	11,390	11,963
Net Cost of Services ^(a)	6,756	6,427	7,477	2,426	2,626	3,460	3,787
CASH ASSETS ^(b)	3,800	2,955	3,022	3,140	3,224	1,926	385

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Additional Full Time Equivalents (FTEs) to Build In-House Capacity and Expertise.....	1,500	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The efficient, safe and equitable provision of utility services in Western Australia.	1. Submissions to the Economic Regulation Authority (ERA) Governing Body

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Submissions to the ERA Governing Body	9,400	9,603	11,353	9,615	9,893	11,390	11,963
Total Cost of Services.....	9,400	9,603	11,353	9,615	9,893	11,390	11,963

Significant Issues Impacting the Agency

- The following amendments to legislation are expected to impact on the operations of the Authority in 2010-11:
 - The National Gas Law, applied in Western Australia under the *National Gas Access (WA) Act 2009*, which gives effect to the National Gas Rules as relevant to gas access regulation. The National Gas Law and National Gas Rules impose tight timeframes on access arrangement revision processes. These new timeframes will require the Authority to manage the elements of the revision process within clear time limits in 2010-11 as it undertakes access arrangement revisions for the WA Gas Networks Pty Ltd (WAGN) and Dampier to Bunbury Pipeline (DBP) access arrangements;
 - New funding regulations to increase the proportion of regulatory costs recovered by the Authority from industry;
 - Amendments to the *Economic Regulation Authority Act 2003*, to clarify matters relating to the independence of the Authority and provide greater flexibility, including in relation to the appointment of members of the Governing Body;
 - Anticipated amendments to the *Railway and Port (The Pilbara Infrastructure Pty Ltd) Act 2004* to effect a transfer of responsibility for administration of The Pilbara Infrastructure port access regime to the Authority; and
 - Under Part 5 of the *Gas Supply (Gas Quality Specifications) Act 2009* (when proclaimed), the Authority will have a role to determine compensation amounts apportioned between gas producers who supply lower heating value gas that flows into certain gas transmission pipelines.
- The Authority anticipates that it will maintain an ongoing, arm's-length involvement in the implementation of recommendations from recent inquiries including the inquiry into competition in the water industry, which recommended the establishment of an Independent Procurement Entity for bulk water, and the inquiry into recycled water pricing.

- In 2010-11, the Authority expects to deliver final reports to the Government for at least four inquiries, including the inquiry into water resource management and planning charges and the inquiry into the *Chicken Meat Industry Act 1977*. The Authority is also anticipating receiving final Terms of Reference for an inquiry into the funding arrangements of Horizon Power and an inquiry into the overall costs and benefits of the state underground power program.
- Following the recommendation from the Economic Audit Committee's Final Report 'Putting the Public First' in December 2009, it is anticipated that the role of the Authority will be expanded to include a proactive role in gathering appropriate evidence, including through public consultation, in order to advise Government on potential economic reform. The Report recommended that responsibility for the determination of gas tariffs for small and residential customers be passed to the Authority immediately and that the Authority be given the role of deciding appropriate electricity tariffs post 2011-12. In addition, the Report recommended that the Authority should decide on port charges, in accordance with an incentive based regulatory process, and be responsible for the regulation of taxi fares.
- The Authority will be proactive in preparing for Western Power's proposed revisions to its access arrangement which are expected to be submitted to the Authority on 1 July 2011. The Authority will also be assessing a number of regulatory tests and new facilities investment test applications from Western Power.
- In 2010-11 there will be an increased demand in the licensing, monitoring and customer protection area due to more participants entering the electricity, gas and water industries.
- The expansion of the Authority's functions, and its increased workload, highlights the need to build regulatory, inquiry and reporting capacity to meet future demands.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: The efficient, safe and equitable provision of utility services in Western Australia:					
Number of submissions made to the Authority's Governing Body.....	291	250	285	290	
Rating by the Authority's Governing Body as to the content, accuracy and presentation of these submissions ^(b)	4.0	4.0	4.0	4.0	
Number (percentage) of submissions provided by the required deadline.	81	85	87	85	
Rating by the Authority's Governing Body as to their perception of the timeliness of submissions ^(b)	4.1	4.0	4.0	4.0	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Performance is rated as follows by the Governing Body: 1 = Very poor, 2 = Poor, 3 = Satisfactory, 4 = Good, 5 = Excellent.

Services and Key Efficiency Indicators

1: Submissions to the ERA Governing Body

The Authority regulates monopoly aspects of the gas, electricity and rail industries and licenses providers of gas, electricity and water services. The Authority also inquires into matters referred to it by the State Government. In addition, the Authority has a range of responsibilities in the retailing of gas and surveillance of the wholesale electricity market in Western Australia.

The Authority's functions are designed to maintain a competitive, efficient and fair commercial environment, particularly where businesses operate as natural monopolies, for the benefit of the Western Australian community.

In making its decisions, the Authority strives to promote fair prices, quality services and choice.

The Authority is facilitated in its decision making by submissions prepared by its Secretariat. As section 23 of the *Economic Regulation Authority Act 2003* limits the Authority's performance indicators to its management functions, submissions considered by the Authority are taken to be its output.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 9,400	\$'000 9,603	\$'000 11,353	\$'000 9,615	1
Less Income.....	2,644	3,176	3,876	7,189	2
Net Cost of Service	6,756	6,427	7,477	2,426	
Employees (Full Time Equivalents)	48	48	52	48	
Efficiency Indicators ^(a)					
Cost per Submission Made to the ERA Governing Body.....	32,304	38,412	38,922	33,155	1

(a) Further detail regarding efficiency indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The reduction in the Total Cost of Service and the Cost per Submission made to the ERA Governing Body between the 2009-10 Estimated Actual and the 2010-11 Budget Target is due to an increase in the Authority's expense limit in 2009-10 of \$1.5 million. This increased expenditure is primarily due to an additional four FTEs required to build in-house capacity and expertise.
2. The increase in Income between the 2009-10 Estimated Actual and the 2010-11 Budget Target is due to an increase in the level of cost recovery for the Authority's regulatory and licensing services across the gas, electricity and water sections.

FINANCIAL STATEMENTS

Income Statement

Expenses

Employee Benefits expenditure is estimated at \$5.6 million in 2010–11, representing a decrease of \$1.3 million (18.4 per cent) from the 2009–10 Estimated Actual as a result of an increase of four FTEs in 2009–10 required to build in-house capacity and expertise. Expenditure has not been allocated for these four FTEs beyond 2009–10 as it is anticipated that the Authority's ongoing FTE needs will be reviewed during 2010–11.

Supplies and Services expenditure is estimated at \$2.8 million in 2010–11, representing a decrease of \$0.3 million (10.1 per cent) from the 2009–10 Estimated Actual as a result of an anticipated decrease in expenditure on consultants as the Authority moves to build its in-house capacity and expertise. To this end the Authority's ongoing FTE needs are anticipated to be reviewed in 2010–11.

Income

Total Income is estimated at \$7.2 million in 2010–11, representing an increase of \$3.3 million (85.5 per cent) from the 2009–10 Estimated Actual reflecting an increase in the level of cost recovery for the Authority's regulatory activities from 2010–11.

INCOME STATEMENT ^(a) (Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	5,020	5,363	6,820	5,568	5,752	6,423	6,746
Supplies and services.....	3,207	3,073	3,140	2,805	2,862	3,200	3,346
Accommodation	707	528	783	544	548	1,073	1,105
Depreciation and amortisation.....	92	99	95	80	72	64	92
Other expenses	374	540	515	618	659	630	674
TOTAL COST OF SERVICES.....	9,400	9,603	11,353	9,615	9,893	11,390	11,963
Income							
Sale of goods and services.....	1,421	1,815	1,815	5,923	6,001	6,664	6,862
Regulatory fees and fines	1,047	1,271	1,971	1,199	1,199	1,199	1,235
Other revenue	176	90	90	67	67	67	79
Total Income	2,644	3,176	3,876	7,189	7,267	7,930	8,176
NET COST OF SERVICES	6,756	6,427	7,477	2,426	2,626	3,460	3,787
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	6,529	6,446	6,696	2,525	2,688	2,152	2,246
TOTAL INCOME FROM STATE GOVERNMENT	6,529	6,446	6,696	2,525	2,688	2,152	2,246
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(227)	19	(781)	99	62	(1,308)	(1,541)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(227)	19	(781)	99	62	(1,308)	(1,541)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Budget Estimate are 48, 52 and 48 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	3,748	2,920	2,970	3,088	3,172	1,874	333
Holding account receivables.....	-	53	-	-	-	-	-
Receivables	944	1,240	943	942	941	941	941
Other.....	496	317	496	496	493	493	493
Total current assets.....	5,188	4,530	4,409	4,526	4,606	3,308	1,767
NON-CURRENT ASSETS							
Holding account receivables.....	277	323	372	452	524	588	680
Property, plant and equipment.....	406	292	311	231	159	95	3
Intangibles	1	6	1	1	1	1	1
Restricted cash.....	52	35	52	52	52	52	52
Other.....	-	22	-	-	-	-	-
Total non-current assets	736	678	736	736	736	736	736
TOTAL ASSETS.....	5,924	5,208	5,145	5,262	5,342	4,044	2,503
CURRENT LIABILITIES							
Employee provisions	888	834	888	904	920	921	921
Payables.....	902	188	902	902	902	902	902
Other.....	289	239	291	293	295	297	297
Total current liabilities	2,079	1,261	2,081	2,099	2,117	2,120	2,120
NON-CURRENT LIABILITIES							
Employee provisions	357	226	357	357	357	364	364
Other.....	2	1	2	2	2	2	2
Total non-current liabilities	359	227	359	359	359	366	366
TOTAL LIABILITIES	2,438	1,488	2,440	2,458	2,476	2,486	2,486
EQUITY							
Contributed equity.....	773	773	773	773	773	773	773
Accumulated surplus/(deficit)	2,713	2,947	1,932	2,031	2,093	785	(756)
Total equity.....	3,486	3,720	2,705	2,804	2,866	1,558	17
TOTAL LIABILITIES AND EQUITY	5,924	5,208	5,145	5,262	5,342	4,044	2,503

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	6,430	6,347	6,601	2,445	2,616	2,088	2,154
Holding account drawdowns	26	-	-	-	-	-	-
Net cash provided by State Government.....	6,456	6,347	6,601	2,445	2,616	2,088	2,154
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(4,526)	(5,360)	(6,817)	(5,550)	(5,734)	(6,405)	(6,710)
Supplies and services.....	(2,525)	(3,089)	(3,137)	(2,786)	(2,839)	(3,180)	(3,325)
Accommodation	(643)	(528)	(783)	(544)	(548)	(1,073)	(1,105)
Other payments	(657)	(777)	(771)	(889)	(931)	(911)	(982)
Receipts							
Regulatory fees and fines	1,047	1,771	2,471	1,699	1,699	1,699	1,750
Sale of goods and services.....	1,219	1,309	1,309	5,423	5,501	6,164	6,347
GST receipts.....	288	253	253	253	253	253	260
Other receipts	146	96	96	67	67	67	70
Net cash from operating activities.....	(5,651)	(6,325)	(7,379)	(2,327)	(2,532)	(3,386)	(3,695)
CASHFLOWS FROM INVESTING ACTIVITIES							
Net cash from investing activities.....	-	-	-	-	-	-	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	805	22	(778)	118	84	(1,298)	(1,541)
Cash assets at the beginning of the reporting period	2,995	2,933	3,800	3,022	3,140	3,224	1,926
Cash assets at the end of the reporting period	3,800	2,955	3,022	3,140	3,224	1,926	385

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Executive Vehicle Scheme Receipts	23	21	21	17	17	17	18
GST Input Credits	288	253	253	253	253	253	260
Other Receipts	123	75	75	50	50	50	52
Recoups from Industry	2,266	3,080	3,780	7,122	7,200	7,863	8,097
TOTAL.....	2,700	3,429	4,129	7,442	7,520	8,183	8,427

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

INSURANCE COMMISSION OF WESTERN AUSTRALIA

ASSET INVESTMENT PROGRAM

The Commission's asset investment program for 2010-11 and the forward estimates period totals \$19.7 million. Major projects to be funded are:

- Information Technology (IT) Hardware to improve network and server facilities, together with the upgrading of desktop workstations and enhanced disaster recovery and imaging facilities; and
- IT Software for application development, performance monitoring, and expenditure on the upgrade of a range of systems identified in the Information and Communications Technology Strategic Plan.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
IT Hardware	16,975	7,415	1,980	2,220	1,070	1,380	950
IT Software	27,927	13,307	2,535	3,480	6,700	1,450	1,450
Motor Vehicles	4,699	3,499	770	200	200	200	200
Plant and Equipment	1,030	820	541	50	-	90	70
COMPLETED WORKS							
Leasehold Improvements	1,153	1,153	280	-	-	-	-
Total Cost of Asset Investment Program.....	51,784	26,194	6,106	5,950	7,970	3,120	2,670
FUNDED BY							
Internal Funds and Balances.....			6,106	5,950	7,970	3,120	2,670
Total Funding			6,106	5,950	7,970	3,120	2,670

OFFICE OF THE AUDITOR GENERAL

PART 2 - PREMIER; TREASURER; MINISTER FOR STATE DEVELOPMENT

DIVISION 11

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 36 Net amount appropriated to deliver services	17,405	16,764	4,022	4,434	4,873	4,773	4,878
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	501	517	517	570	603	621	652
Total appropriations provided to deliver services	17,906	17,281	4,539	5,004	5,476	5,394	5,530
CAPITAL							
Item 130 Capital Appropriation.....	145	255	255	419	-	250	300
TOTAL APPROPRIATIONS	18,051	17,536	4,794	5,423	5,476	5,644	5,830
EXPENSES							
Total Cost of Services	17,832	17,079	17,987	19,111	19,870	20,387	20,990
Net Cost of Services ^(a)	17,758	17,059	4,350	4,891	5,223	5,300	5,449
CASH ASSETS ^(b)	1,491	1,923	1,916	1,642	1,688	1,675	1,598

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
IPSAM Audit Software Upgrade.....	-	150	-	-	-
Move to Net Appropriation	(12,649)	(12,962)	(13,283)	(13,798)	(13,759)

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	An informed Parliament on public sector accountability and performance.	1. Performance Auditing

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Performance Auditing	17,832	17,079	17,987	19,111	19,870	20,387	20,990
Total Cost of Services.....	17,832	17,079	17,987	19,111	19,870	20,387	20,990

Significant Issues Impacting the Agency

- The Commonwealth Government is injecting billions of dollars into capital expenditure initiatives across Australia. State Government agencies are a major conduit for this funding. The Office will be providing assurance over the transparency and governance arrangements supporting this expenditure, specifically in the 'Building the Education Revolution' and the 'Commonwealth and State Housing Stimulus' packages.
- The materiality of the Royalties for Regions program has required that the Office undertake a comprehensive review of the transparency and governance arrangements supporting the program. A preliminary examination tabled in Parliament in late 2009 provided the basis for more detailed and expansive reviews in 2010 and 2011.
- The abolishment, restructure and creation of a significant number of agencies in 2009-10 will have major audit workload implications for the financial audits of the affected agencies. Revised or new financial practices in the agencies require considerable additional audit work to form an opinion on their effectiveness and reliability.
- Requests to the Auditor General from Members of Parliament, the media and the community for advice on, or investigations into, various matters continue to increase. Although this is a welcome recognition of the value of the Auditor General's work, there are significant workload implications for the Office.

- The Australian Auditing and Assurance Standards Board has revised and redrafted the Australian Auditing Standards using the equivalent International Standard on Auditing (ISA) as the underlying standard. The revised standards contain a significant number of changes including many new requirements and improved guidance. Considerable effort will be required to achieve successful implementation of the clarified standards.
- The recruitment and retention of qualified audit and finance professionals is an ongoing priority and challenge for the Office. This Office will continue to address this issue through a sustained investment in professional development, flexible employment practices and knowledge management.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: An informed Parliament on public sector accountability and performance:					
The extent that the Office of the Auditor General is effective in informing Parliament about public sector accountability and performance, measured by the number of tabled reports compared to target and the following categories of matters about which Parliament has been informed:					
Service delivery - reports tabled	2	4	4	4	
Economic development - reports tabled	4	3	2	3	
Social and environment - reports tabled	3	3	2	4	
Governance - reports tabled	8	8	12	7	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Performance Auditing

The Office is responsible for undertaking the external audit of the Western Australian public sector. This is done through audits of controls, financial statements and performance indicators, examinations of efficiency and effectiveness and the tabling of reports thereon to Parliament.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service	\$'000 17,832	\$'000 17,079	\$'000 17,987	\$'000 19,111	
Less Income	74	20	13,637	14,220	
Net Cost of Service	17,758	17,059	4,350	4,891	
Employees (Full Time Equivalents)	108	103	109	109	
Efficiency Indicators ^(a)					
Total Audit Cost per \$ Million of Gross Government Expenditure	\$579	\$563	\$552	\$571	
Attest Audit Cost per \$ Million of Gross Government Expenditure	\$434	\$422	\$414	\$428	
Performance Examination Cost per \$ Million of Gross Government Expenditure	\$145	\$141	\$138	\$143	

(a) Audit services are of two types - attest audits and performance examinations. Audit Cost is the total cost of services. Gross Government Expenditure is sourced from the 2008-09 Annual Report on State Finances (September 2009), the 2009-10 Budget Economic and Fiscal Outlook No. 3 (May 2009) and the 2009-10 Government Mid-year Financial Projections Statement (December 2009).

ASSET INVESTMENT PROGRAM

The 2010-11 asset investment program provides for the cyclical replacement of computers and ancillary equipment, acquisition and implementation of essential information systems and ongoing enhancements to the data communications network. The Office's asset investment program is serviced at a level appropriate to the technology currently in use in the public sector.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware and Software - 2009-10 Program	548	548	548	-	-	-	-
NEW WORKS							
Computer Hardware and Software							
2010-11 Program	519	-	-	519	-	-	-
2011-12 Program	482	-	-	-	482	-	-
2012-13 Program	547	-	-	-	-	547	-
2013-14 Program	597	-	-	-	-	-	597
Audit Methodology Replacement 2010-11	150	-	-	150	-	-	-
Total Cost of Asset Investment Program.....	2,843	548	548	669	482	547	597
FUNDED BY							
Capital Appropriation.....			255	419	-	250	300
Drawdowns from the Holding Account.....			293	200	482	297	297
Internal Funds and Balances.....			-	50	-	-	-
Total Funding			548	669	482	547	597

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	9,473	9,683	10,226	11,482	11,995	12,245	12,514
Supplies and services	6,433	4,871	5,518	5,257	5,440	5,630	5,873
Accommodation	1,210	1,236	1,260	1,372	1,413	1,456	1,500
Depreciation and amortisation	323	573	400	400	405	421	448
Other expenses	393	716	583	600	617	635	655
TOTAL COST OF SERVICES	17,832	17,079	17,987	19,111	19,870	20,387	20,990
Income							
Other revenue	74	20	13,637	14,220	14,647	15,087	15,541
Total Income	74	20	13,637	14,220	14,647	15,087	15,541
NET COST OF SERVICES	17,758	17,059	4,350	4,891	5,223	5,300	5,449
INCOME FROM STATE GOVERNMENT							
Service appropriations	17,906	17,281	4,539	5,004	5,476	5,394	5,530
Resources received free of charge	10	16	16	16	16	16	16
TOTAL INCOME FROM STATE GOVERNMENT	17,916	17,297	4,555	5,020	5,492	5,410	5,546
SURPLUS/(DEFICIENCY) FOR THE PERIOD	158	238	205	129	269	110	97
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	158	238	205	129	269	110	97

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 108, 109 and 109 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1,359	1,781	1,751	1,442	1,448	1,395	1,278
Holding account receivables.....	1,007	736	200	482	297	297	208
Receivables	311	624	4,925	5,215	5,509	5,795	6,038
Other.....	167	21	167	176	176	176	176
Total current assets.....	2,844	3,162	7,043	7,315	7,430	7,663	7,700
NON-CURRENT ASSETS							
Holding account receivables.....	-	551	914	832	940	1,064	1,304
Property, plant and equipment.....	416	123	459	512	644	666	733
Intangibles	453	748	555	771	721	833	926
Restricted cash.....	132	142	165	200	240	280	320
Other.....	144	193	147	147	142	134	123
Total non-current assets	1,145	1,757	2,240	2,462	2,687	2,977	3,406
TOTAL ASSETS.....	3,989	4,919	9,283	9,777	10,117	10,640	11,106
CURRENT LIABILITIES							
Employee provisions	1,826	1,647	1,844	1,844	1,854	1,954	1,954
Payables.....	552	944	552	479	527	576	627
Other.....	100	79	138	157	145	149	152
Total current liabilities	2,478	2,670	2,534	2,480	2,526	2,679	2,733
NON-CURRENT LIABILITIES							
Employee provisions	189	231	194	194	219	229	244
Total non-current liabilities	189	231	194	194	219	229	244
TOTAL LIABILITIES	2,667	2,901	2,728	2,674	2,745	2,908	2,977
EQUITY							
Contributed equity.....	882	1,137	5,733	6,152	6,152	6,402	6,702
Accumulated surplus/(deficit)	440	881	822	951	1,220	1,330	1,427
Total equity.....	1,322	2,018	6,555	7,103	7,372	7,732	8,129
TOTAL LIABILITIES AND EQUITY	3,989	4,919	9,283	9,777	10,117	10,640	11,106

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	17,333	16,708	4,139	4,604	5,071	4,973	5,082
Capital appropriation	145	255	255	419	-	250	300
Holding account drawdowns	302	293	293	200	482	297	297
Net cash provided by State Government	17,780	17,256	4,687	5,223	5,553	5,520	5,679
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(9,262)	(9,660)	(10,165)	(11,536)	(12,045)	(12,198)	(12,496)
Supplies and services	(6,158)	(4,856)	(5,296)	(5,309)	(5,379)	(5,569)	(5,816)
Accommodation	(1,210)	(1,236)	(1,260)	(1,372)	(1,413)	(1,456)	(1,500)
Other payments	(2,663)	(1,129)	(2,200)	(2,270)	(2,385)	(2,446)	(2,529)
Receipts							
GST receipts	1,569	412	1,602	1,643	1,699	1,750	1,800
Other receipts	274	20	13,605	14,016	14,498	14,933	15,382
Net cash from operating activities	(17,450)	(16,449)	(3,714)	(4,828)	(5,025)	(4,986)	(5,159)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(580)	(548)	(548)	(669)	(482)	(547)	(597)
Net cash from investing activities	(580)	(548)	(548)	(669)	(482)	(547)	(597)
NET INCREASE/(DECREASE) IN CASH HELD	(250)	259	425	(274)	46	(13)	(77)
Cash assets at the beginning of the reporting period	1,741	1,664	1,491	1,916	1,642	1,688	1,675
Cash assets at the end of the reporting period	1,491	1,923	1,916	1,642	1,688	1,675	1,598

(a) Full audited financial statements are published in the agency's Annual Report.

DETAILS OF ADMINISTERED TRANSACTIONS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
INCOME							
Other							
User Charges and Fees - Audit Fees.....	13,949	12,733	-	-	-	-	-
TOTAL INCOME	13,949	12,733	-	-	-	-	-
EXPENSES							
Other							
Receipts Paid into Consolidated Fund.....	13,725	12,733	4,765	-	-	-	-
TOTAL EXPENSES	13,725	12,733	4,765	-	-	-	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Office:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Audit Fees	-	-	13,569	13,980	14,462	14,896	15,345
GST Input Credits	1,395	110	1,492	1,486	1,539	1,580	1,630
GST Receipts on Sales	174	302	110	157	160	170	170
Other Receipts.....	274	20	36	36	36	37	37
TOTAL.....	1,843	432	15,207	15,659	16,197	16,683	17,182

The moneys received and retained are to be applied to the Office's services as specified in the Budget Statements.

WESTERN AUSTRALIAN TREASURY CORPORATION

ASSET INVESTMENT PROGRAM

The Corporation's asset investment program for 2010-11 and the forward estimates period totals \$2.3 million. This will fund upgrades to information technology hardware and software.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware/Software - 2009-10 Program.....	1,569	1,569	1,569	-	-	-	-
NEW WORKS							
Computer Hardware/Software							
2010-11 Program.....	740	-	-	740	-	-	-
2011-12 Program.....	511	-	-	-	511	-	-
2012-13 Program.....	476	-	-	-	-	476	-
2013-14 Program.....	594	-	-	-	-	-	594
Total Cost of Asset Investment Program.....	3,890	1,569	1,569	740	511	476	594
FUNDED BY							
Internal Funds and Balances.....			1,569	740	511	476	594
Total Funding			1,569	740	511	476	594

STATE DEVELOPMENT

PART 2 - PREMIER; TREASURER; MINISTER FOR STATE DEVELOPMENT

DIVISION 12

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual ^(a) \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 37 Net amount appropriated to deliver services	33,749	45,409	51,801	82,071	69,028	55,834	47,695
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	183	374	374	388	424	432	433
Total appropriations provided to deliver services	33,932	45,783	52,175	82,459	69,452	56,266	48,128
ADMINISTERED TRANSACTIONS							
Item 38 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	21,534	53,595	17,220	19,295	17,902	17,902	17,902
CAPITAL							
Item 131 Administered Capital Appropriation	-	-	-	5,840	-	-	-
TOTAL APPROPRIATIONS	55,466	99,378	69,395	107,594	87,354	74,168	66,030
EXPENSES							
Total Cost of Services	31,390	48,029	72,141	88,734	75,697	58,511	50,373
Net Cost of Services ^(b)	29,405	46,279	54,641	86,984	73,947	56,761	48,623
CASH ASSETS ^(c)	17,795	2,741	11,879	11,879	11,879	11,879	11,879

- (a) 2008-09 Actuals have been recast following the creation of the Department on 1 January 2009 and may not be directly comparable with previously published information.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Ashburton North and Anketell Strategic Industrial Areas	500	4,500	-	-	-
Browse Liquid Natural Gas Precinct Project	28,671	40,341	32,943	12,055	12,450
Oakajee Port and Rail Project	7,360	6,059	4,523	3,180	2,681
Recashflow of Funding for the Royalties for Regions Ord East Kimberley Expansion Project.....	(13,507)	1,256	1,287	9,916	1,048
Royalties for Regions - Ord East Kimberley Expansion Project (Aboriginal Development Package)	1,970	4,030	4,000	-	-
Salaries Escalation Under New Wages Policy (including Salaries and Allowance Act 1975).....	-	64	640	907	1,397

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
State Building - Major Projects: Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.	Leadership to drive responsible development for Western Australia's future, balancing: <ul style="list-style-type: none"> • economic impacts; • social impacts, including: <ul style="list-style-type: none"> – Indigenous; and – heritage; • environmental impacts; and • long and short-term consequences. 	1. Industry Development and Investment Facilitation

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Industry Development and Investment Facilitation	31,390	48,029	72,141	88,734	75,697	58,511	50,373
Total Cost of Services.....	31,390	48,029	72,141	88,734	75,697	58,511	50,373

Significant Issues Impacting the Agency

- Australia was one of few developed countries to record economic growth during the global financial crisis. While the crisis slowed economic growth in Western Australia in 2008 and 2009, there are signs of renewed growth as commodity demand and prices strengthen. Business investment is expected to return to positive growth as recently announced major projects - notably the Gorgon gas project - reach peak investment in two to three years.
- The strength of Western Australia's economy is partly due to many of the State's Asian trading partners faring comparatively well in the downturn. In particular, China and India recorded strong economic growth in 2009. The Government's overseas office network is active in Asia, and other regions, facilitating trade and investment. Shanghai 2010, the world's largest Expo in China has been a significant focus as has the ongoing development of Perth as a global centre for resources and energy and Australia's gateway to the Indian Ocean countries.
- The Department is the lead agency for coordination of approvals for significant State initiated projects nominated by Government and major complex resource, industrial and related infrastructure projects where the proposed investment is significant or of strategic importance to the State. The lead agency framework is improving coordination with other government agencies to maintain appropriate standards and deliver better services to investors and business.

- Under the Government's lead agency framework, the Department is working with Oakajee Port and Rail Pty Ltd and key stakeholders, including Mid West mining companies to coordinate the Oakajee Port and Rail Project, which will establish an integrated port, rail and industrial estate to support the development of the resources sector in the Mid West. It aims to maximise the potential infrastructure opportunities available for the Mid West region.
- The Ord-East Kimberley Expansion Project includes priority infrastructure projects in the health, education, housing and accommodation, transport and community sectors. The Department is working with Commonwealth and State government agencies to coordinate these social and community infrastructure projects. This work also includes developing a location-specific Indigenous workforce implementation plan to create job and training pathways for Indigenous Australians in order to address issues of social inclusion, including responding to Indigenous disadvantage.
- Planning for a Liquefied Natural Gas (LNG) Precinct to service the offshore Browse Basin is aimed at protecting local environment, cultural values and heritage sites while maximising opportunities for local employment and business. The Department has coordinated negotiations with traditional owners and industry to facilitate development of the Precinct and ensure that the heritage of the area is protected. The Department has also coordinated environmental and social impact assessments as part of the approvals process for the project. The next 12 months will see the finalisation of State and Commonwealth approvals, resolution of land tenure and further work to develop meaningful benefits for the region.
- Significant oil and gas projects are committed or under consideration, including the development of Gorgon, the largest engineering construction project undertaken in Australia. In addition, two other significant LNG plants include the Pluto LNG project, which is expected to commission its first train later this year, and the Wheatstone LNG plant with Final Investment Decision to be determined by June 2011.
- The Pilbara region has significant developments under consideration that could lead to iron ore exports between 450 million tonnes per annum and in excess of 750 million tonnes per annum by the end of this decade if planned development capacity from new entrants and existing large producers occurs. Iconic projects include major mine, rail and port expansions by BHP Billiton and Fortescue Metals Group at Port Hedland and Rio Tinto at Cape Lambert, near Karratha and Sino Iron's ground-breaking magnetite project at Cape Preston. New iron ore mines, such as Hancock Prospecting's Roy Hill, and projects by Atlas Iron and the North West Iron Ore Alliance members and others are scheduled for Port Hedland in the next one to two years. Australian Premium Iron is well advanced in planning a mine, railway and port facilities at the Anketell industrial estate, east of Karratha.
- There is a range of significant projects requiring facilitation by the Department that will bring new investment to the State's resources sector. Projects include the Pluto LNG Trains Two and Three expansion, Perdaman's Coal to Urea Project near Collie and the Ashburton North and Anketell Strategic Industrial Areas.
- The BHP-Rio Joint Venture provides the State with an opportunity to negotiate changes to State Agreement provisions with these major companies, including removal of concessional royalties, more effective third party rail access or haulage arrangements and a range of modernisations to bring the Agreements into line with current policy settings.
- The Department coordinates the Government's submissions to, and ongoing liaison with, Infrastructure Australia, regarding Commonwealth funding for State Government infrastructure projects.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Leadership to drive responsible development for Western Australia's future, balancing:					
• economic impacts;					
• social impacts, including:					
– Indigenous; and					
– heritage;					
• environmental impacts; and					
• long and short-term consequences.					
Extent to which agreed milestones for projects where the Department is the lead agency are achieved within the reporting period ^(b)	85%	85%	85%	85%	
Extent to which State Agreement proponents comply with their reporting obligations and meet the Agreement objectives ^(c)	85%	95%	95%	95%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The Department coordinates major State initiatives as directed by Government. These initiatives are of significant benefit to Western Australia and often require years of planning and negotiation. Milestones that are scheduled within a financial year are identified at the commencement of that year, enabling the Department to report on the status of the initiative.

(c) 2008-09 Actual figures have been recast following the creation of the Department on 1 January 2009 and may not be directly comparable with previously published information.

Services and Key Efficiency Indicators**1: Industry Development and Investment Facilitation**

Benefits the Western Australian community by facilitating private sector investment and strategic public infrastructure in the State and promoting Western Australia as a source of internationally competitive products and services.

Products and services include:

- delivering investment attraction programs;
- facilitating industry infrastructure, State initiated development and major projects; and
- facilitating major trade programs.

	2008-09 Actual ^(c)	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 31,309	\$'000 48,029	\$'000 72,141	\$'000 88,734	1
Less Income.....	1,985	1,750	17,500	1,750	2
Net Cost of Service	29,405	46,279	54,641	86,984	
Employees (Full Time Equivalents)	163	165	180	180	
Efficiency Indicators					
Average Cost per Project Facilitated ^{(a) (b)}	\$325,970	\$71,049	\$432,620	\$485,840	1
Average Cost per Identified Major State Initiative ^(b)	\$1,781,330	\$2,183,136	\$14,241,000	\$18,565,670	1

(a) Average cost per project facilitated has been recalculated in 2008-09 under a revised methodology for comparative purposes.

(b) Projects facilitated comprise industry infrastructure, resource development and major resource projects and international trade and investment programs facilitated and/or delivered. Projects may extend over multiple financial years. The average cost per project facilitated/delivered represents the costs absorbed by 'active' projects in the reporting year.

(c) 2008-09 Actual figures have been recast following the creation of the Department on 1 January 2009 and may not be directly comparable with previously published information.

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Service, Average cost per project facilitated and Average cost per identified Major State Initiative between the 2009-10 Estimated Actual and the 2010-11 Budget Target is due to an increase in expenditure in 2010-11 associated with the Browse LNG Precinct project, the Oakajee Port and Rail project and the Ashburton and Anketell strategic industrial area projects.
2. The decrease in income between the 2009-10 Estimated Actual and the 2010-11 Budget Target is due to a one-off contribution of funding being received in 2009-10 from an industry proponent associated with the Browse LNG Precinct project.

ASSET INVESTMENT PROGRAM ^(a)

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Royalty for Regions - Ord East Kimberley Expansion Project ^(b)	210,000	26,814	25,730	95,510	87,676	-	-
COMPLETED WORKS							
Building Renovations - Construction of Disabled Toilet							
1 Adelaide Terrace, Perth	-	67	67	-	-	-	-
NEW WORKS							
Computer Hardware and Software							
2010-11 Program (Overseas).....	40	-	-	40	-	-	-
2011-12 Program (Overseas).....	30	-	-	-	30	-	-
2011-12 Program (1 Adelaide Terrace, Perth).....	100	-	-	-	100	-	-
Motor Vehicles							
2011-12 Program.....	125	-	-	-	125	-	-
2012-13 Program.....	95	-	-	-	-	95	-
2013-14 Program.....	47	-	-	-	-	-	47
Total Cost of Asset Investment Program.....	210,437	26,881	25,797	95,550	87,931	95	47
FUNDED BY							
Drawdowns from the Holding Account.....			67	40	255	95	47
Internal Funds and Balances.....			5,916	-	-	-	-
Drawdowns from Royalties for Regions Fund ^(c)			19,814	95,510	87,676	-	-
Total Funding			25,797	95,550	87,931	95	47

- (a) The asset investment program reported in the published 2009-10 Budget included the Ord River Scheme East Kimberley Expansion Stage 2 - Commonwealth Contribution at a total cost of \$160.0 million in 2009-10. This initiative incorporates a number of capital works projects, including the expansion of Kununurra Hospital, the development of the Kununurra State Education Precinct, upgrades to Kimberley TAFE and the provision of social housing in the East Kimberley. From 2010-11, these projects are to be reported in the asset investment programs of WA Health, the Departments of Education, Training and Workforce Development, Housing and Transport in line with current forecast cashflows.
- (b) Capital works funded from the Royalties for Regions Fund.
- (c) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grants and Subsidies expenditure is estimated at \$4.2 million in 2010-11, representing a decrease of \$24.5 million (85.6 per cent) from the 2009-10 Estimated Actual primarily as a result of a decrease in grants expenditure to external groups associated with the Browse LNG Precinct project and a decrease in grants being provided to other government agencies for costs associated with the Oakajee Port and Rail project.

Supplies and Services expenditure is estimated at \$60.4 million in 2010-11, representing an increase of \$37.5 million (164.0 per cent) from the 2009-10 Estimated Actual, primarily as a result of increased expenditure associated with the Browse LNG Precinct project, the Ashburton North and Anketell Strategic Industrial Areas and the recashflow of other projects from 2009-10 to 2010-11.

Income

Total Income is estimated at \$1.8 million in 2010-11, representing a decrease of \$15.8 million (90.0 per cent) from the 2009-10 Estimated Actual due to a one-off contribution of funding being received in 2009-10 from an industry proponent associated with the Browse LNG Precinct project.

Total Income from State Government is estimated at \$87.0 million in 2010-11, representing an increase of \$32.3 million (59.2 per cent) from the 2009-10 Estimated Actual, predominantly as a result of increased appropriations in 2010-11 to fund additional expenditure associated with the Browse LNG Precinct project, the Ashburton North and Anketell Strategic Industrial Areas and the recashflow of other projects from 2009-10 to 2010-11.

Balance Sheet

Non-Current Assets are estimated at \$122.6 million in 2010-11, representing an increase of \$95.3 million (349.5 per cent) from the 2009-10 Estimated Actual as a result of increased capital expenditure associated with the Royalties for Regions - Ord East Kimberley Expansion Project in 2010-11. The total capital component of the project is estimated at \$210.0 million.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual ^(b)	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	17,076	16,319	21,049	20,435	20,843	21,850	22,465
Grants and subsidies ^(d)	715	560	28,956	4,162	4,250	409	610
Supplies and services	9,221	29,102	19,303	60,418	47,782	33,409	24,433
Accommodation	1,745	1,683	1,871	1,876	1,881	1,886	1,891
Depreciation and amortisation	163	164	164	164	128	128	128
Other expenses	2,470	201	798	1,679	813	829	846
TOTAL COST OF SERVICES	31,390	48,029	72,141	88,734	75,697	58,511	50,373
Income							
Sale of goods and services	8	750	750	750	750	750	750
Grants and subsidies	750	1,000	16,750	1,000	1,000	1,000	1,000
Other revenue	1,227	-	-	-	-	-	-
Total Income	1,985	1,750	17,500	1,750	1,750	1,750	1,750
NET COST OF SERVICES	29,405	46,279	54,641	86,984	73,947	56,761	48,623
INCOME FROM STATE GOVERNMENT							
Service appropriations	33,932	45,783	52,175	82,459	69,452	56,266	48,128
Resources received free of charge	573	491	491	491	491	491	491
Royalties for regions fund ^(e)	-	-	1,970	4,030	4,000	-	-
TOTAL INCOME FROM STATE GOVERNMENT	34,505	46,274	54,636	86,980	73,943	56,757	48,619
SURPLUS/(DEFICIENCY) FOR THE PERIOD	5,100	(5)	(5)	(4)	(4)	(4)	(4)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) 2008-09 Actuals have been recast following the creation of the Department on 1 January 2009 and may not be directly comparable with previously published information.

(c) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Budget Estimate are 163, 180 and 180 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Regional Infrastructure and Headworks Fund - \$2.0 million (2009-10 Estimated Actual), \$4.0 million (2010-11) and \$4.0 million (2011-12).

Details of Controlled Grants and Subsidies

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASI Groyne Buy-Back Rental Agreement	561	560	-	-	-	-	-
Browse LNG Precinct Project	-	-	23,405	-	-	-	-
Oakajee Port and Rail Project	-	-	3,581	132	250	409	610
Other Grants	154	-	-	-	-	-	-
Royalties for Regions Fund - Ord East Kimberley Expansion Project (Aboriginal Development Package)	-	-	1,970	4,030	4,000	-	-
TOTAL	715	560	28,956	4,162	4,250	409	610

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual ^(b)	2009-10 Budget	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS							
Cash assets	15,086	286	9,166	9,163	9,160	9,157	9,157
Restricted cash.....	2,498	2,296	2,498	2,498	2,498	2,498	2,498
Holding account receivables.....	-	-	40	255	95	47	47
Receivables	1,414	-	1,414	1,414	1,414	1,414	1,414
Other.....	667	135	667	667	667	667	667
Total current assets.....	19,665	2,717	13,785	13,997	13,834	13,783	13,783
NON-CURRENT ASSETS							
Holding account receivables.....	68	5	130	48	95	191	287
Property, plant and equipment.....	208	174	111	(13)	114	81	-
Restricted cash.....	211	159	215	218	221	224	224
Other.....	1,290	100,000	26,814	122,324	210,000	210,000	210,000
Total non-current assets	1,777	100,338	27,270	122,577	210,430	210,496	210,511
TOTAL ASSETS.....	21,442	103,055	41,055	136,574	224,264	224,279	224,294
CURRENT LIABILITIES							
Employee provisions	3,332	3,057	3,348	3,355	3,367	3,379	3,391
Payables.....	1,016	-	1,016	1,016	1,016	1,016	1,016
Other.....	644	10	648	651	654	657	660
Total current liabilities	4,992	3,067	5,012	5,022	5,037	5,052	5,067
NON-CURRENT LIABILITIES							
Employee provisions	1,064	697	1,054	1,057	1,060	1,064	1,068
Other.....	17	-	17	17	17	17	17
Total non-current liabilities	1,081	697	1,071	1,074	1,077	1,081	1,085
TOTAL LIABILITIES	6,073	3,764	6,083	6,096	6,114	6,133	6,152
EQUITY							
Contributed equity.....	10,269	103,259	30,083	125,593	213,269	213,269	213,269
Accumulated surplus/(deficit)	5,100	(3,968)	4,889	4,885	4,881	4,877	4,873
Total equity.....	15,369	99,291	34,972	130,478	218,150	218,146	218,142
TOTAL LIABILITIES AND EQUITY	21,442	103,055	41,055	136,574	224,264	224,279	224,294

(a) Full audited financial statements are published in the agency's Annual Report.

(b) 2008-09 Actuals have been recast following the creation of the Department on 1 January 2009 and may not be directly comparable with previously published information.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual ^(b)	2009-10 Budget	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	33,785	45,614	52,006	82,286	69,310	56,123	47,985
Holding account drawdowns	79	-	67	40	255	95	47
Royalties for regions fund ^(c)	7,000	86,000	21,784	99,540	91,676	-	-
Net cash provided by State Government.....	40,864	131,614	73,857	181,866	161,241	56,218	48,032
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(15,742)	(16,309)	(21,039)	(20,422)	(20,825)	(21,831)	(22,446)
Grants and subsidies	(1,205)	(560)	(28,956)	(4,162)	(4,250)	(409)	(610)
Supplies and services.....	(8,797)	(28,611)	(18,812)	(59,927)	(47,291)	(32,918)	(23,942)
Accommodation	(942)	(1,683)	(1,871)	(1,876)	(1,881)	(1,886)	(1,891)
Other payments	(3,571)	(201)	(798)	(1,679)	(813)	(829)	(846)
Receipts							
Grants and subsidies	1,035	1,000	16,750	1,000	1,000	1,000	1,000
Sale of goods and services.....	8	750	750	750	750	750	750
GST receipts.....	193	-	-	-	-	-	-
Other receipts	716	-	-	-	-	-	-
Net cash from operating activities.....	(28,305)	(45,614)	(53,976)	(86,316)	(73,310)	(56,123)	(47,985)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,160)	(86,000)	(25,797)	(95,550)	(87,931)	(95)	(47)
Proceeds from sale of non-current assets.....	11	-	-	-	-	-	-
Other receipts	137	-	-	-	-	-	-
Net cash from investing activities.....	(1,012)	(86,000)	(25,797)	(95,550)	(87,931)	(95)	(47)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(8,663)	-	-	-	-	-	-
Proceeds from borrowings.....	8,500	-	-	-	-	-	-
Net cash from financing activities	(163)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	11,384	-	(5,916)	-	-	-	-
Cash assets at the beginning of the reporting period	6,194	2,741	17,795	11,879	11,879	11,879	11,879
Net cash transferred to/from other agencies	217	-	-	-	-	-	-
Cash assets at the end of the reporting period	17,795	2,741	11,879	11,879	11,879	11,879	11,879

(a) Full audited financial statements are published in the agency's Annual Report.

(b) 2008-09 Actuals have been recast following the creation of the Department on 1 January 2009 and may not be directly comparable with previously published information.

(c) Regional Infrastructure and Headworks Fund - \$7.0 million (2008-09), \$21.8 million (2009-10 Estimated Actual), \$99.5 million (2010-11) and \$91.7 million (2011-12).

DETAILS OF ADMINISTERED TRANSACTIONS

	2008-09 Actual ^(a) \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
INCOME							
Commonwealth Grants							
Ord River (Commonwealth Moneys)	-	-	65,290	54,260	8,350	-	-
Other							
Appropriations	21,534	53,595	17,220	19,295	17,902	17,902	17,902
Other Revenue	343	-	-	-	486	486	486
TOTAL INCOME	21,877	53,595	82,510	73,555	26,738	18,388	18,388
EXPENSES							
Grants To Charitable And Other Public Bodies							
Ord River (Commonwealth Moneys)	-	35,000	65,290	54,260	8,350	-	-
Statutory Authorities							
Bunbury Port Authority - Casting Basin							
Interest Costs	95	95	95	95	95	95	95
Dampier Port Authority - Burrup Port							
Infrastructure-Subsidy	8,150	8,150	8,150	10,358	9,113	9,113	9,113
Water Corporation - Burrup Water System - Subsidy	8,275	8,275	8,275	8,482	8,694	8,694	8,694
Western Australian Land Authority - Burrup Service Corridor - Subsidy	362	-	-	-	-	-	-
Horizon Power - Gas Lateral Line to the Murchison Area - Interest Costs	832	832	-	-	-	-	-
Horizon Power - Onslow Gas Fired Power Station - Interest Costs	183	183	-	-	-	-	-
Other Grants	1,888	-	-	-	-	-	-
Other							
Mirambeena Timber Precinct	-	1,060	700	360	-	-	-
Ravensthorpe Nickel Project	33	-	-	-	-	-	-
Receipts Paid into Consolidated Account	-	-	-	-	486	486	486
Other Expenses	132	-	-	-	-	-	-
TOTAL EXPENSES	19,950	53,595	82,510	73,555	26,738	18,388	18,388

(a) 2008-09 Actuals have been recast following the creation of the Department on 1 January 2009 and may not be directly comparable with previously published information.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Grants from Industry	-	-	15,750	-	-	-	-
GST Input Credits	52	-	-	-	-	-	-
GST Receipts on Sales	141	-	-	-	-	-	-
Other Receipts	751	-	-	-	-	-	-
Receipts for the Australia China Natural Gas Technology Partnership Trust Fund	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Sale of Goods and Services	8	750	750	750	750	750	750
TOTAL	1,952	1,750	17,500	1,750	1,750	1,750	1,750

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

OAKAJEE PORT PROJECT

ASSET INVESTMENT PROGRAM

The Government committed to invest \$339 million in common-use infrastructure to assist the development of a port at Oakajee. That investment has been matched by the Commonwealth Government, taking the total investment by the two Governments to \$678 million.

Preparatory work for the building of the Port and the associated rail network is being conducted by Oakajee Port and Rail Pty Ltd, with the Department of State Development providing lead agency project facilitation and support, and overseeing value for money assessment and due diligence with respect to the State and Commonwealth investment. In parallel, Oakajee Port and Rail is working to complete a Bankable Feasibility Study.

The Budget assumes a single payment towards the end of the construction period.

The Budget assumes the Commonwealth's contribution will be paid direct to Oakajee Port and Rail. The exact mechanism for payment of the Commonwealth contribution to the Oakajee Port will be determined at a later date.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
NEW WORKS							
Oakajee Port.....	339,000	-	-	-	-	339,000	-
Total Cost of Asset Investment Program.....	339,000	-	-	-	-	339,000	-
FUNDED BY							
Borrowings.....			-	-	-	339,000	-
Total Funding			-	-	-	339,000	-

Part 3

Deputy Premier; Minister for Health; Indigenous Affairs

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
179	WA Health			
	- Delivery of Services.....	3,895,796	4,068,519	4,322,615
	- Capital Appropriation.....	267,965	332,846	225,426
	Total	4,163,761	4,401,365	4,548,041
210	Indigenous Affairs			
	- Delivery of Services.....	29,721	32,966	30,351
	- Capital Appropriation.....	170	170	-
	Total	29,891	33,136	30,351
	GRAND TOTAL			
	- Delivery of Services.....	3,925,517	4,101,485	4,352,966
	- Capital Appropriation.....	268,135	333,016	225,426
	Total.....	4,193,652	4,434,501	4,578,392

WA HEALTH

PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; INDIGENOUS AFFAIRS

DIVISION 13

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 39 Net amount appropriated to deliver services	746,286	797,927	782,500	859,464	865,165	923,645	982,558
Item 40 Contribution to Hospital Fund	2,803,167	2,996,033	3,182,489	3,355,674	3,666,163	3,887,898	4,038,063
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	632	652	742	698	728	760	792
- Lotteries Commission Act 1990	102,000	101,184	102,788	106,779	110,546	114,195	118,264
Total appropriations provided to deliver services	3,652,085	3,895,796	4,068,519	4,322,615	4,642,602	4,926,498	5,139,677
CAPITAL							
Item 132 Capital Appropriation.....	153,015	267,965	332,846	225,426	218,691	133,481	41,433
TOTAL APPROPRIATIONS	3,805,100	4,163,761	4,401,365	4,548,041	4,861,293	5,059,979	5,181,110
EXPENSES							
Total Cost of Services	4,867,675	5,051,502	5,219,799	5,567,888	5,921,345	6,278,921	6,531,781
Net Cost of Services ^(a)	3,607,631	3,928,569	4,071,673	4,235,600	4,547,606	4,928,923	5,136,788
CASH ASSETS ^(b)	237,418	267,494	329,221	349,001	299,990	229,373	207,135

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Additional Activity and Cost Growth.....	210,036	253,348	294,910	268,593	89,414
Cannabis Law Reform.....	-	1,125	1,720	1,608	1,684
Community Child Health	-	6,994	11,018	14,942	16,726
Mental Health Commission Expense Adjustment	(16,701)	(66,636)	(67,458)	(69,529)	(61,918)
Royal Flying Doctor Service Medical Jet Pilot Program.....	762	1,018	1,258	-	-
Royalties for Regions - Patient Assisted Travel Scheme.....	-	-	-	-	9,741
Royalties for Regions - Royal Flying Doctor Service	-	-	-	-	4,077
Royalties for Regions - Rural Generalist Pathways.....	-	73	4,301	4,126	-
Royalties for Regions - State Ambulance Service	-	5,348	6,057	6,937	7,724
State Ambulance Service	1,028	20,904	29,594	36,855	36,156

(a) The Mental Health Commission will assume responsibility for policy and payments of certain contracts from WA Health.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Restoration of patients' health, safe delivery of newborns and support for patients and families during terminal illness.	1. Public Hospital Admitted Patients 2. Home-Based Hospital Programs 3. Palliative Care 4. Emergency Department 5. Public Hospital Non-Admitted Patients 6. Patient Transport
	Improved health of the people of Western Australia by reducing the incidence of preventable disease, specified injury, disability and premature death.	7. Prevention, Promotion and Protection 8. Dental Health
	Enhanced wellbeing and environment of those with chronic illness or disability.	9. Aged and Continuing Care 10. Drug and Alcohol 11. Contracted Mental Health

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Public Hospital Admitted Patients.....	2,651,275	2,750,677	2,819,705	2,985,207	3,178,289	3,369,111	3,498,890
2. Home-Based Hospital Programs	40,501	48,219	56,144	60,660	64,584	68,462	71,099
3. Palliative Care	21,148	22,463	22,288	23,689	25,221	26,735	27,765
4. Emergency Department.....	208,212	222,096	235,956	258,130	274,826	291,326	302,548
5. Public Hospital Non-Admitted Patients.....	650,416	684,040	714,316	758,360	807,411	855,888	888,856
6. Patient Transport	100,972	97,095	113,566	135,082	148,736	160,759	178,665
7. Prevention, Promotion and Protection	326,655	323,937	318,578	337,336	359,155	380,719	395,384
8. Dental Health	70,677	73,626	71,062	74,632	79,459	84,230	87,474
9. Aged and Continuing Care	365,252	397,494	411,765	434,753	462,873	490,663	509,564
10. Drug and Alcohol	50,602	53,109	55,349	59,458	63,304	67,105	69,689
11. Contracted Mental Health	381,965	378,746	401,070	440,581	457,487	483,923	501,847
Total Cost of Services.....	4,867,675	5,051,502	5,219,799	5,567,888	5,921,345	6,278,921	6,531,781

Significant Issues Impacting the Agency

'The Four Hour Rule' – Managing Unplanned Care

- The Four Hour Rule Program aims to ensure that 98 per cent of patients arriving at emergency departments are seen and admitted, discharged or transferred within a four hour timeframe.
- The Program is being rolled out in three stages. Stage One hospitals (Royal Perth, Sir Charles Gairdner, Fremantle and Princess Margaret Hospitals) commenced on 14 April 2009. These hospitals completed the initial six month diagnostic phase in late October 2009 and are now at the stage of implementing their solutions. Stage Two hospitals (Rockingham-Kwinana Hospital, Armadale-Kelmscott Hospital, Swan District Hospital, Bunbury Regional Resource Centre and Joondalup Health Campus) commenced the Program on 26 October 2009 and are in the diagnostic phase of the clinical service redesign methodology. Stage Three hospitals (Kalgoorlie, Albany, Broome, Geraldton, Port Hedland, Nickol Bay Hospitals and King Edward Memorial Hospital (KEMH)) commenced the Program in April-May 2010.

Friend in Need - Emergency (FINE) Scheme

- The introduction of the FINE scheme is a response to demand pressures on emergency departments and hospital acute care services in metropolitan Perth.
- The FINE scheme is a partnership between the health and community care sectors and provides for the management of patients in the community, rather than patients presenting to an emergency department or being admitted to hospital to receive care. This scheme is being delivered through the Silver Chain Home Hospital, Emergency Department Care Coordination teams and the developing Complex Care Coordination service, the Residential Care Line, and by increasing the capacity of hospital managed Home Care Packages.
- The FINE scheme aims to deliver cost effective community care and improved patient care coordination across three key areas:
 1. Emergency department avoidance.
 2. Preventing avoidable hospital admissions from the emergency department and reducing time in the emergency department.
 3. Facilitating patients' early discharge from hospital wards and emergency departments to home, including to nursing homes and hostels.

Mental Health Commission

- The State Government endorsed the creation of the Mental Health Commission on 27 January 2010. It is envisaged that WA Health will remain a key provider of mental health services to the Commission.
- All hospitals participating in the Four Hour Rule Program will be scheduled to reach the 98 per cent target by mid 2012. Given that this is a major change process, each hospital has two years to identify issues, redesign processes and implement improvements in order to reach the 98 per cent target. Due to the complexity, scope and impact of these solutions, changes and improvements need to be systematically implemented over the two year period to be sustainable.

Child Development Services

- The Government is committing \$49.7 million state-wide from 2010-11 to 2013-14 to improve access to child development services. This investment will increase the number of children who are able to achieve their full potential and participate positively in all areas of society through the provision of additional speech pathologists, occupational therapists, physiotherapists, clinical psychologists, and social workers.
- In the metropolitan area waiting times will be reduced across all disciplines with significant reductions in the first year. All urgent and complex clients will be seen within the clinically acceptable timeframe of four weeks.
- A number of innovative workforce practices will be implemented including the use of clinical nurse specialists, therapy assistants, intake and triage teams, as well as the expansion of service models such as Telehealth and public/private partnerships.

Emergency Ambulance Services

- In 2009, the State Government commissioned a report, the 'St John Ambulance Inquiry' into the root causes of four deaths allegedly resulting from inadequate responses by the St John Ambulance (SJA) service.
- The Government has responded to this inquiry by committing to an additional \$150.6 million over five years to improve the delivery of emergency ambulance services. This total additional funding commitment includes the \$26.1 million contribution from the Royalties for Regions Fund. This investment will fund:
 - paramedics and transport officers for the metropolitan area;
 - country and community paramedics for country regions; and
 - enhanced communication centre capability.
- A key aim of this investment is to improve the responsiveness of the ambulance service by funding improvements in the management of calls by the service and its capacity to respond to priority calls. WA Health will be negotiating a three year agreement with St John Ambulance service, commencing in 2010-11, with the intention of ensuring that improved performance is delivered through the additional investment.

Clinical Services Planning

- The WA Health *Clinical Services Framework 2010-2020* was endorsed by Cabinet in November 2009. This planning framework describes current and proposed hospital and non-hospital services across the State over the next decade. It describes the clinical service capability of all public metropolitan and major country hospital facilities as well as the physical bed capacity of each of these facilities, current and proposed.
- Projections of service activity demand and capacity have been produced using data on service use, population demographics and growth, and factors affecting changes in clinical practice including medical technology.

Royalties for Regions

- The Government has announced Royalties for Regions' funding from 2010-11 of \$220 million in capital funding and \$52 million in recurrent funding for several major health initiatives which will continue to improve health services for country patients.

New infrastructure funding:

- \$150 million over five years with funding commencing in 2010-11 for a substantial new development and significant refurbishment on the current Nickol Bay Hospital site.
- \$8.1 million to refurbish the Exmouth health clinic by 2012-13 to better cater for dental, mental health, pathology, occupational health and community health.
- \$20.8 million to provide new facilities at Carnarvon Hospital for mental, allied and community health, a new Dental facility, redevelopment of the Emergency Department, renovations to the Day Surgery and Pathology and upgrades to the Engineering services.
- \$18.8 million to support the upgrade of Esperance hospital which is due to commence in 2010-11. The hospital will have substantially improved emergency, maternity, obstetrics and medical imaging services. It will also provide for a 'one stop shop' for ambulatory care, community and allied health services, which will have strong links with local General Practitioner (GP) services.
- \$22.2 million to upgrade remote Indigenous health infrastructure.

New recurrent funding for new services:

- \$8.5 million over three years to increase the number of junior doctors in the country and train them to have additional procedural skills such as in obstetrics, anaesthetics and the ability to perform a range of surgical procedures.
- \$26.1 million over four years for country ambulance services which will provide for five important initiatives:
 - new ambulances in the Kimberley towns of Derby, Fitzroy Crossing, Halls Creek and Wyndham and the Pilbara towns of Marble Bar and Nullagine;
 - recurrent funding to implement a new model of supporting and improving the sustainability of ambulance services in the country;
 - an integrated model of clinical coordination when transferring patients from location to location, particularly from the country to Perth using ambulance and air transport. This will improve the safety and timeliness of patient transfers;
 - improving volunteer support; and
 - an ongoing fund to provide subsidies to remote Indigenous communities who require an ambulance service. This will ensure Indigenous people in remote communities have access to ambulance services and improve patient outcomes.
- \$1.2 million over four years for a Pilbara 'Cardio Vision' program to provide better care and improve health outcomes for Indigenous people in the Pilbara who suffer from heart failure and acute coronary syndrome.

Infrastructure

- Work on the construction of the \$1.8 billion Stage One of the Fiona Stanley Hospital continues and is expected to be completed in 2013-14. The hospital will provide state of the art tertiary facilities for the State, as well as secondary level facilities primarily for residents of the inner southern suburbs.
- Work on the construction of the \$255.7 million State Rehabilitation Service at the Fiona Stanley Hospital site has commenced and is expected to be completed in 2013-14. This development is funded by the Commonwealth Government from its Health and Hospitals Fund.
- The Royal Perth Hospital (RPH) Precinct Committee has been established, including representatives from the South Metropolitan Area Health Service, the Department of Planning, the Office of the Government Architect, Perth City Council and the community. The Committee is progressing development of a precinct structure plan that will identify options for the site to include a redeveloped RPH as well as urban planning options for the remaining site. The precinct structure plan is due for completion in January 2011.
- Work on construction of the new \$54.4 million PathWest Centre and the \$51.4 million Cancer Centre Stage Two on the Queen Elizabeth II Medical Centre site has commenced with both projects expected to be completed in 2011-12.
- Planning continues for the New Children's Hospital on the Queen Elizabeth II Medical Centre site. The new hospital will replace the existing Princess Margaret Hospital for Children in Subiaco and will be fully focused on the health needs of children. The hospital will be the sole provider of tertiary level paediatric services in Western Australia and will continue to provide extensive paediatric outreach services to rural Western Australia. Secondary level services including inpatient, ambulatory and outpatient care will also continue to be provided.
- A principle of the hospital reconfiguration program in Perth is to enhance the capacity and role of secondary hospitals in meeting health care needs closer to where people live. The redevelopment and upgrade of the Rockingham-Kwinana General Hospital will progressively be completed in stages by mid 2010. Work on construction and expansion of services and facilities at the Joondalup Health Campus has commenced, with completion expected in 2013-14. Planning for the new Midland Health Campus, which is to be jointly funded with the Commonwealth Government, is well advanced.
- In regional Western Australia, the network of Regional Resource Centres will be enhanced by the construction of the new \$166 million Albany Regional Resource Centre to replace the existing Albany Hospital. The new campus, scheduled to be completed late in 2012, will feature an expanded range of services that include a larger emergency department, more mental health beds, expanded renal dialysis capacity, expanded cancer services, a new surgical centre and upgraded obstetric and birthing suites. The Albany Regional Resource Centre will also be networked with smaller hospitals throughout the region to provide better support for medical services throughout the Great Southern region.

- Construction of a new \$55.8 million Regional Resource Centre at Kalgoorlie commenced in March 2009 and is scheduled to be completed by 2013. The development will provide a new palliative care service and new medical imaging, emergency and medical records departments. Existing site and engineering services will be upgraded and site parking improved.
- The new \$137 million Hedland Regional Resource Centre is due for completion in September 2010.

Patient Transport

- An effective patient transport system for rural Western Australia is vital in providing appropriate and accessible health care to its residents. Strategies introduced to enhance patient transport include:
 - Royal Flying Doctor Service (RFDS): in 2008-09, the State Government approved increased funding of \$68.5 million over five years to the RFDS to build its capacity to achieve clinically appropriate response times. Additional funding has been provided with \$38.7 million in 2009-10 and \$33.5 million in 2010-11. The RFDS fleet has increased from 11 to 13 aircraft, with a further aircraft due for purchase in 2010-11. Five new aircraft to replace existing ageing aircraft have also been purchased. A five year contract with the RFDS was negotiated, effective from 1 July 2008. The contract has moved away from the previous 'Grant in Aid' arrangement to funding based on a price per kilometre to ensure that the RFDS funding is commensurate with the demand for its services; and
 - Patient Assisted Travel Scheme (PATS): in 2008-09, the State Government approved increased funding to the PATS by 50 per cent over four years to fund changes to the eligibility criteria of the scheme. In 2010-11, \$9 million has been allocated to continue the implementation of the changes to the scheme which provide a higher level of subsidy to country patients who need to travel to access the nearest medical specialist service. Since the changes in 2009, the demand for the scheme has continued to increase.

Activity-Based Funding (ABF)

- Introducing the ABF and management approach to plan, budget, allocate and manage activity and financial resources will be a major initiative in 2010-11. ABF will be the tool which assists the capturing of consistent information on activity and the costs of delivery of services to enhance public accountability, drive technical efficiency in the delivery of health services and support improved clinical outcomes for patients. It will aid the management of variation in costs and practices to improve efficiency and effectiveness and provide evidence based mechanisms to reward good practice and support quality initiatives.
- ABF and management will provide WA Health with a whole system management framework that integrates clinical services, planning, funding, resource allocation, resource utilisation and quality management.

Elective Surgery

- Under Stage Three of the Commonwealth Government's Elective Surgery 'Blitz' program, Western Australia is expecting to receive a minimum of \$13.8 million in incentive payments in 2010-11 and in 2009-10 will receive \$10.2 million. These performance-based payments will be invested to provide additional elective surgery, targeted to patients who have waited longer than clinically recommended for their surgery.

Drug and Alcohol Services

- In 2010-11, the Drug and Alcohol Office (DAO) will continue to focus on prevention and early intervention with activity relating to alcohol and drug community education campaigns and support for the development and implementation of alcohol management plans in high risk communities.
- The DAO is continuing to improve access to services and provide more coordinated care and integrated policies, case management and pathways for clients through integration of its clinical services with non-government agencies in the metropolitan area.
- During 2009-10, the Cannabis Law Reform Bill 2009 was introduced into Parliament. This election commitment should see an expansion in the number of people attending a cannabis intervention session, including young people who were not covered in the previous scheme. In 2010-11, it is estimated that 2,800 adults and 800 juvenile cannabis offenders will attend the cannabis intervention sessions under the proposed legislation.

Value for Money Audit

- A value for money audit of WA Health was completed on 8 February 2010.
- The key recommendations from the audit relate to the areas of budget management and cost controls, ABF, workforce and the Clinical Services Framework.
- A Steering Committee consisting of representatives from the Departments of Treasury and Finance, Premier and the Cabinet, Health Consumers Council and WA Health will oversee the implementation of the ABF Program.
- The following key recommendations currently being implemented are:
 - implementation of ABF (commencing 1 July 2010);
 - budget management and cost control reforms; and
 - development of a State Workforce Plan to provide improved budget control of workforce initiatives.

National Healthcare Agreement (NHA) and National Partnership Agreements (NPA)

- The NHA and the NPA on Hospital and Health Workforce Reform, Infrastructure, Preventive Health and Closing the Gap in Indigenous Health Outcomes, will have a significant impact for WA Health in 2010-11 and beyond. Under these agreements, Western Australia will:
 - receive additional base and indexation health care funding of \$506 million over five years through the NHA;
 - have access to \$173 million over five years for projects to develop activity-based funding for hospital services, expand or improve sub-acute and emergency services, health promotion and disease prevention initiatives and implement Indigenous health initiatives where the State will provide a significant co-investment of \$117.4 million;
 - receive significant funding for health infrastructure projects;
 - contribute \$1.9 million for the development of national systems to support e-Health, and \$5.5 million for the National Health Call Centre Network; and
 - participate in improved national cooperation on health workforce issues through the establishment of a National Health Workforce Agency.
- \$117.4 million will be invested by the State Government over the next four years to improve health outcomes for Indigenous Western Australians through Closing the Gap in Indigenous Health Outcomes NPA. This agreement targets five key outcomes areas for service delivery:
 1. Tackling smoking - \$7 million for increased access to smoking cessation services and programs, community education and pharmaceutical support strategies such as Nicotine Replacement Therapy.
 2. Primary health care that can deliver - \$35.4 million for increased access to primary care services aimed at reducing the high burden of chronic disease in Indigenous communities.
 3. Transition to adulthood - \$44.8 million for services and programs aimed at supporting Indigenous young people to adopt healthy lifestyle choices as they move into adulthood. These services focus on sexual and reproductive health, drug and alcohol and improving mental health outcomes. WA Health is working closely with the Mental Health Commission to develop and implement a dedicated state-wide Indigenous mental health service.
 4. Making Aboriginal Health everyone's business - \$9.8 million for services and programs aimed at improved health outcomes for Indigenous people in prison settings.
 5. Fixing the gaps in patient journey - \$20.6 million to deliver strategies that will support Indigenous patients to better understand and navigate the health system resulting in improved access to timely service delivery across the continuum of care.
- \$17.1 million will be invested under Element Two of the Indigenous Early Childhood Development NPA. This funding has been provided under this agreement by the Commonwealth Government to WA Health to deliver programs focusing on pre-pregnancy, ante-natal, sexual and reproductive health.
- \$11.3 million will be invested by the State Government over the next five years under Element Three of the Indigenous Early Childhood Development NPA to improve health outcomes for Indigenous women and children. Element Three service and programs specifically focus on maternal and child health strategies during pregnancy and children aged up to eight years of age.

Workforce

- To address the issue of health workforce availability, WA Health has adopted a multi faceted approach involving:
 - attraction and retention strategies;
 - building sustainable capacity in education and training programs in collaboration with both the higher education and vocational education and training sectors;
 - job redesign including the development of new types of health workers to address future models of health care delivery; and
 - improved workforce planning to better forecast the future demand for staff required to deliver defined services, taking into account future changes in infrastructure.
- New recruitment and retention strategies include the:
 - WA Health Youth Pipeline project, designed to attract secondary school students as well as under represented groups to select a career in the health industry; and
 - development of a workplace-based assessment model designed to maximize the opportunities for international medical graduates to be recruited to health services throughout the State.

National Health Reform

- On 20 April 2010, the Council of Australian Governments (COAG), with the exception of Western Australia, endorsed the National Health and Hospitals Network Agreement. The Western Australian Government was supportive of elements of the reform package, notably the adoption of ABF for public hospital services. However, the Western Australian Government strongly disagreed with aspects of the Commonwealth Government's proposed plan, including the retention by the Commonwealth Government of a significant proportion of the State's GST revenue to fund the Commonwealth Government's increased contribution to funding for public hospital services. The Western Australian and Commonwealth Governments have agreed to continue discussions on the matter.

Outcomes and Key Effectiveness Indicators

Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Outcome 1: Restoration of patients' health, safe delivery of newborns and support for patients and families during terminal illness.

Rate of unplanned hospital readmissions within 28 days to the same hospital for a related condition ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual ^(b)	2010-11 Budget Target ^(c)	Note
Rate of unplanned hospital readmissions within 28 days to the same hospital for a related condition	2.2%	<2.3%	2.2%	<3.7%	

- (a) Good medical and/or surgical intervention together with good discharge planning will decrease the likelihood of unplanned hospital readmissions. An unplanned readmission is an unplanned return to the same hospital as an admitted patient for the same or a related condition for which the patient had most recently been discharged. Unplanned readmissions necessitate patients spending additional periods of time in hospital as well as utilising additional hospital resources. Although there are some conditions that may require numerous admissions to enable the best level of care to be given, in most cases these readmissions to hospital would be planned. A low unplanned readmission rate suggests that good clinical practice is in operation. Only actual separations, not statistical discharges, are included. This is also an Australian Council on Healthcare Standards (ACHS) indicator and *Report on Government Services 2010* indicator.
- (b) Timely data to estimate a result for 2009-10 is not available for the Government Budget Statements and therefore is based on the result recorded for 2008-09.
- (c) Target is based on the most recently published national rate of 3.7 per cent for participating hospitals in 2008 as reported in *Report on Government Services 2010*.

Proportion of live births with an APGAR score of three or lower, five minutes post delivery ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual ^(b)	2010-11 Budget Target ^(c)	Note
Birthweight (grams):					
0-1499.....	8.7%	≤ 14.6%	8.7%	≤ 16.5%	
1500-1999.....	0.9%	≤ 1.3%	1.7%	≤ 1.0%	
2000-2499.....	0.7%	≤ 0.6%	0.5%	≤ 0.5%	
2500 and over.....	0.1%	≤ 0.1%	0.1%	≤ 0.1%	

- (a) This indicator reports the number of live births of babies with a low APGAR score five minutes post delivery. APGAR score at five minutes is an outcome indicator of the Government's objective to deliver maternity services that are safe and of high quality. APGAR stands for Activity (muscle tone/movement); Pulse; Grimace (reflex); Appearance (skin colour - blue etc.); and Respiration. A baby with a low APGAR score is more likely to have been affected by an antenatal or intrapartum event such as maternal haemorrhage, preterm labour or an infection.
- (b) Estimates for 2009-10 are based on available 2009 year-to-date information.
- (c) Target is a national percentage derived from the most recently published data for 2008 for the participating hospitals that report this indicator in the *Report on Government Services 2010*.

Proportion of Metropolitan Health Service emergency department patients seen within recommended times ^{(a) (b) (c)}

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Triage category 1 (immediately).....	99.6%	100.0%	98.8%	100.0%	
Triage category 2 (within 10 minutes).....	66.8%	80.0%	67.2%	80.0%	
Triage category 3 (within 30 minutes).....	45.5%	75.0%	47.9%	75.0%	
Triage category 4 (within 60 minutes).....	55.2%	70.0%	57.6%	70.0%	
Triage category 5 (within 2 hours).....	84.4%	70.0%	88.1%	70.0%	

- (a) This indicator measures the percentage of patients in each triage category who were seen within the time periods recommended by the Australasian College of Emergency Medicine. When patients first enter an emergency department, they are assessed by specially trained nursing staff, known as Triage Nurses, who judge how urgently treatment should be provided. Triage is an essential function in emergency departments, where many patients may present simultaneously. Triage aims to ensure that patients are treated in the order of their clinical urgency and that their treatment is appropriately timely. This should prevent adverse conditions arising from deterioration in the patient's condition. Treatment within recommended times should assist in restoration to health either during an emergency visit or an admission to hospital, which may follow emergency department care.
- (b) The triage process and scores are recognised by the Australasian College of Emergency Medicine and are recommended for prioritising those who present to an emergency department. In a busy emergency department, when several people present at the same time, the service aims for the best outcome for all. Treatment should be within the recommended time of the triage category allocated. This is also an ACHS indicator and *Report on Government Services 2009* indicator.
- (c) This indicator includes data for Joondalup and Peel Health Campus emergency departments.

Outcome 2: Improved health of the people of Western Australia by reducing the incidence of preventable disease, specified injury, disability and premature death.

This indicator is based on long-term outcomes, as the effect of interventions may not be seen for decades. Short-term targets are meaningless; success is measured by gradual downward trends over a number of years. Therefore a ten-year period for the indicator is shown below.

Loss of life from premature death due to identifiable causes of preventable disease or injury (in Western Australia) ^{(a) (b) (c)}

	1998 Actual	1999 Actual	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Actual	2007 Actual	Target (d) (e)
Ischaemic Heart Disease	4.7	4.4	3.9	4.4	4.0	3.2	3.4	3.5	3.4	3.4	3.2
Breast cancer	3.1	3.5	2.7	2.7	3.1	2.9	2.5	2.3	2.8	2.3	2.5
Lung cancer	2.3	2.4	2.3	2.2	2.3	2.3	2.0	2.1	2.1	2.0	2.1
Cervical cancer	0.5	0.4	0.4	0.4	0.3	0.4	0.2	0.3	0.3	0.4	0.3
Falls	0.2	0.2	0.2	0.2	0.2	0.2	0.3	0.2	0.2	0.3	0.2
Melanoma	0.6	0.6	0.5	0.6	0.6	0.6	0.8	0.8	0.6	0.5	0.5

- (a) Age standardised Person Years of Life Lost (PYLL) up to 74 years of age per 1,000 population.
- (b) International Classification of Diseases codes were used to select deaths for conditions known to be largely preventable. Although not all cases of these conditions will be avoidable, it is very difficult to assess what proportion is avoidable without extensive meta-analysis of the literature. The conditions identified above are those for which the WA Health has screening or health promotion programs. Premature deaths from these conditions should be largely preventable. Although WA Health has programs specifically targeted at reducing the impact of these diseases and injuries, not all of the reduction in PYLL can be attributed to these programs; there are other influences outside of the Department's jurisdiction.
- (c) Person Years of Life have been recalculated for all years to ensure consistency with other WA Health reporting, but the relative trends over time have remained the same.
- (d) Target based on national result 2006, as additional deaths registered in years following the year of occurrence may result in slight changes to some data shown in this report compared with previous years. Due to some cases still being before the Coroner's office, some deaths occurring in 2007 were not registered by the ABS until later and were not included in this analysis. The preliminary nature of the 2007 death data is likely to affect the calculation of PYLLs for conditions, which contribute to the greatest proportion of deaths. Consequently, no trend analysis was applied to these data. Non-Western Australia residents who died in Western Australia were included.
- (e) Target is benchmarked against the Australian National figures.

Outcome 3: Enhanced wellbeing and environment of those with chronic illness or disability.

Rate per 1,000 target population who receive Home and Community Care services ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target ^(b)	Note
Rate per 1,000 target population	316	342	327	325	

- (a) This indicator measures the rate per 1,000 target population who receive Home and Community Care (HACC) services. The HACC program is a key provider of community care services to frail aged and younger people with disabilities, as well as to their carers. It provides services to support people living at home whose capacity for independent living is at risk. The services provided by HACC include domestic assistance, social support, nursing and allied health professional care, personal care, prepared meals, linen services, transport and respite care. If these services are available to the frail, aged and carers, who may also be frail, the aged can decide when they are no longer able to manage at home. It is generally accepted that people value independence and prefer to live in their own homes and manage the tasks of daily living for as long as they are able. Without support services, the quality of life of those who are frail or disabled may not be sustained and carers may feel the remaining option is permanent care in a nursing home.
- (b) No existing national targets. Target is based on previous actuals and population projections.

Services and Key Efficiency Indicators

1: Public Hospital Admitted Patients

Admitted patient services describe care provided to inpatients in public hospitals (excluding specialised mental health wards) and to public patients treated in private facilities under contract to WA Health. Care during an admission to hospital can be for a period of one or more days and includes medical and surgical treatment, renal dialysis, oncology services and obstetric care.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service ^(a)	\$'000 2,651,275	\$'000 2,750,677	\$'000 2,819,705	\$'000 2,985,207	1
Less Income	401,482	337,459	373,953	499,419	2
Net Cost of Service	2,249,793	2,413,218	2,445,752	2,485,788	
Employees (Full Time Equivalents)	22,458	22,373	22,653	23,478	
Efficiency Indicators					
Average Cost per Casemix Adjusted Separation for Teaching Hospitals	5,738	5,877	5,998	6174	
Average Cost per Casemix Adjusted Separation for Non-Teaching Hospitals...	5,118	5,042	5,530	5,694	
Average Cost of Admitted Public Patient Treatment Episodes in Private Hospitals	2,364	2,422	2,378	2,664	
Cost per Capita of Supporting Treatment of Patients in Public Hospitals	72	62	48	48	3
Average Cost per Bedday for Admitted Patients (Selected Small Rural Hospitals)	1,215	1,409	1,324	1,363	

(a) Expenditure includes realignment of PathWest expenditure as an overhead to Area Health Services (AHS) activity.

Explanation of Significant Movements

(Notes)

1. The increase in 2010-11 is the result of additional planned activity for both public hospital and privately contracted admitted patients.
2. \$20 million injection of Commonwealth Capital Grant funding in 2009-10 and \$145 million injection of Commonwealth Capital Grant funding in 2010-11.
3. Some of the expenditure previously included has been realigned to other more appropriate indicators. This realignment has not been applied to 2008-09 Actual and 2009-10 Budget.

2: Home-Based Hospital Programs

Home-based hospital programs describe care services that are provided under the numerous home-based care programs implemented by WA Health. They provide short-term acute services in the patient's home for conditions that traditionally required hospital admission and inpatient treatment. Home-based hospital care is based on daily home visits by nurses, with medical governance usually by a hospital-based doctor. Patients who may receive these services include those who can be safely cared for without constant monitoring such as those who may require regular intravenous drug treatments or wound dressings. Programs include Hospital in the Home (HITH), Rehabilitation in the Home (RITH) Mental Health in the Home (MITH) and the FINE program which aims to reduce pressure on emergency departments by providing alternative care arrangements to hospitalisation for older and chronically ill patients. These services are provided by Area Health Services and contracted non-government providers.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service ^(a)	\$'000 40,501	\$'000 48,219	\$'000 56,144	\$'000 60,660	
Less Income	-	-	-	-	
Net Cost of Service	40,501	48,219	56,144	60,660	
Employees (Full Time Equivalents)	84	84	84	87	
Efficiency Indicators					
Average Cost per Home-Based Hospital Care Day	378	315	343	348	

(a) Expenditure includes realignment of PathWest expenditure as an overhead to AHS activity.

3: Palliative Care

Palliative care services describe inpatient and home-based multidisciplinary care and support for terminally ill people and their families and carers provided by contracted non-government providers. Education and advisory services are also available to assist professionals, particularly those in rural areas.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service	\$'000 21,148	\$'000 22,463	\$'000 22,288	\$'000 23,689	
Less Income	1,508	1,257	2,138	1,728	1
Net Cost of Service	19,640	21,206	20,150	21,961	
Efficiency Indicators					
Average Cost per Client Receiving Contracted Palliative Care Services	4,903	3,765	4,302	4,452	

Explanation of Significant Movements

(Notes)

- Higher 2009-10 Estimated Actual results from additional Commonwealth funding of Palliative Care programs (including Department of Veterans' Affairs funding). The fall in 2010-11 Budget is due to a \$410,000 reduction in Commonwealth funding for Palliative Care programs.

4: Emergency Department

Emergency department services describe the treatment provided in the Metropolitan area to those people with sudden onset of illness or injury of such severity and urgency that they need immediate medical help which is either not available from their general practitioner (GP), or for which their GP has referred them for treatment. Emergency departments provide a range of services, from immediate resuscitation to urgent medical advice. An emergency department presentation may result in an admission to hospital or in treatment without admission. While not all metropolitan public hospitals provide emergency services, privately provided contracted emergency services are included under this Service. Rural emergency services are included under the non-admitted services.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service ^{(a) (b)}	\$'000 208,212	\$'000 222,096	\$'000 235,956	\$'000 258,130	1
Less Income	76,485	1,140	1,268	1,200	2
Net Cost of Service	131,727	220,956	234,688	256,930	
Employees (Full Time Equivalents)	1,564	1,561	1,558	1,617	
Efficiency Indicators					
Average Cost per Emergency Department Presentation for Metropolitan Health Service Hospitals	463	467	492	520	

(a) Expenditure includes realignment of PathWest expenditure as an overhead to AHS Emergency Department activity.

(b) Expenditure includes realignment of contracted emergency department services from the 'Non-Admitted Patient' service.

Explanation of Significant Movements

(Notes)

1. The increase in 2010-11 is the result of additional planned activity for emergency department presentations.
2. The 2009-10 Budget was lower due to a once-off COAG Commonwealth Emergency Department funding of \$75.3 million in 2008-09.

5: Public Hospital Non-Admitted Patients

Medical officers, nurses and allied health staff provide non-admitted patient services. Services include outpatient health and medical care as well as similar emergency services as described for metropolitan emergency departments but provided in rural country hospitals.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service ^{(a) (b)}	\$'000 650,416	\$'000 684,040	\$'000 714,316	\$'000 758,360	1
Less Income	172,918	188,215	172,540	186,423	
Net Cost of Service	477,498	495,825	541,776	571,937	
Employees (Full Time Equivalents)	476	475	474	492	
Efficiency Indicators					
Average Cost per Doctor Attended Outpatient Episode for Metropolitan Health Service Hospitals	300	305	306	313	
Average Cost per Non-Admitted Occasion of Service for Metropolitan Health Service Hospitals (Excludes Emergency Occasions and Doctor Attended Outpatient Occasions)	183	191	194	199	
Average Cost per Non-Admitted Hospital-Based Occasion of Service for Rural Hospitals	185	183	209	216	

(a) Expenditure includes realignment of PathWest expenditure as an overhead to AHS non-admitted activity.

(b) Expenditure adjusted for the realignment of contracted emergency department services and the Chronic Disease Management Team program.

Explanation of Significant Movements

(Notes)

- The increase in 2010-11 is the result of additional planned activity for non-admitted patient services.

6: Patient Transport

Patient transport services are those services provided by St John Ambulance Australia, the Royal Flying Doctor Service (RFDS) Western Operations and the Patient Assisted Travel Scheme (PATS). This State Government has delivered extensive expansion of the PATS Scheme to provide better services to families in regional Western Australia. These services assist people in need of urgent medical treatment to reach the nearest appropriate medical facility or assist people living in rural or remote locations to access specialist services.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service ^(a)	\$'000 100,972	\$'000 97,095	\$'000 113,566	\$'000 135,082	1
Less Income	2,299	2,275	2,404	2,373	
Net Cost of Service	98,673	94,820	111,162	132,709	
Employees (Full Time Equivalents)	8	8	8	8	
Efficiency Indicators					
Average Cost per Trip of PATS	384	465	424	437	
Cost per Capita of RFDS Western Operations, St John Ambulance Australia Western Australia Ambulance Service Agreements	38	32	40	48	2

(a) Expenditure includes increased funding for St John Ambulance Association.

Explanation of Significant Movements

(Notes)

1. Expenditure includes additional funding for the St John Ambulance Association and reduced funding for the RFDS as the funded equipment acquisition program is completed.
2. Includes additional funding for the St John Ambulance Association.

7: Prevention, Promotion and Protection

Prevention, promotion and protection services describe programs implemented to increase optimal health and wellbeing, encourage healthy lifestyles, reduce the onset of disease and disability, reduce the risk of long-term illness and disability with early detection and developmental interventions, or monitor the incidence of disease in the population to determine the effectiveness of health measures and provide direction for new policies and programs. Specific areas of service include genomics, the management and development of health information, Indigenous health, breast screening services, child and community health, health promotion, communicable disease control, environmental health, disaster planning and management, statutory medical notifications and services provided by the Office of the Chief Medical Officer.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service ^(a)	\$'000 326,655	\$'000 323,937	\$'000 318,578	\$'000 337,336	1
Less Income	68,923	61,661	39,860	39,694	2
Net Cost of Service	257,732	262,276	278,718	297,642	
Employees (Full Time Equivalents)	2,205	2,202	2,198	2,281	
Efficiency Indicators					
Cost per Capita of Providing Preventative Interventions, Health Promotion and Protection Activities	64	57	57	57	3
Average Cost per Capita of Population Health Units	79	84	82	87	
Average Cost per Breast Screening	117	106	120	124	

(a) Expenditure includes increased funding for Child Health Services at the Child and Adolescent Health Service.

Explanation of Significant Movements

(Notes)

1. The increase in 2010-11 is the result of additional planned activity for public health promotion and protection and illness prevention as well as additional funding provided for child adolescent health services.
2. The 2009-10 Budget is less than the 2008-09 due to a reduction of \$7 million in Commonwealth funding for Gardisal. Reasons for the variation between the 2009-10 Estimated Actual compared to the 2009-10 Budget include monies previously accounted for as Own Sourced Revenue now being receipted as a component of the Agency's appropriation.
3. Includes additional funding for the child health services provided by the Child and Adolescent Health Service.

8: Dental Health

Dental health services include the school dental service providing dental health assessment and treatment for school children, the adult dental service for financially and/or geographically disadvantaged people and the provision of specialist and general dental and oral health care by the Oral Health Centre of Western Australia to holders of a Health Care Card. Services are provided through government funded dental clinics, itinerant services and private dental practitioners participating in the metropolitan, country and orthodontic patient dental subsidy schemes.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 70,677	\$'000 73,626	\$'000 71,062	\$'000 74,632	
Less Income.....	6,403	6,443	7,268	6,133	
Net Cost of Service	64,274	67,183	63,794	68,499	
Employees (Full Time Equivalents)	608	793	621	667	
Efficiency Indicators					
Average Cost per Enrolled Child for School Dental Service.....	109	110	107	110	
Average Cost per Dental Service Provided by Oral Health Centre of Western Australia	128	128	131	136	
Average Cost of Completed Courses of Adult Dental Care	323	317	286	295	

9: Aged and Continuing Care

- Aged and continuing care services include:
 - the Home and Community Care (HACC) program providing services such as domestic assistance, social support, nursing care, respite care, food services and home maintenance that aims to support people who live at home and whose capacity for independent living is at risk of premature admission to long-term residential care;
 - the Transitional Care program, which will progressively replace the Care Awaiting Placement program. Its aim is to help older people's independence and confidence at the end of a hospital stay by assisting them to maintain or improve their functional ability and provides the person with more time and support in a non-hospital environment to complete their restorative process, optimise their functional capacity and assists them and their family to access longer-term care arrangements;
 - non-government continuing care programs that offer residential care type services for frail aged or younger disabled persons who are unable to access a permanent care placement in a Commonwealth Government funded residential aged care facility, or where their care needs exceed what can be provided in a normal home environment;
 - residential care in rural areas provided for people assessed as no longer being able to live at home and include nursing home care provided by the State, nursing home type care provided in public hospitals and hostel care; and
 - chronic illness support services providing people with a chronic condition with treatment and preventive care to enable them to remain healthy at home. Services include chronic disease support initiatives which aim to improve the life of those with chronic conditions, reduce avoidable hospital admissions and inpatient length-of-stay, emergency service presentations, and non-government organisation contracts that provide community members with services and support for a range of chronic conditions and illnesses.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service ^{(a) (b)}	\$'000 365,252	\$'000 397,494	\$'000 411,765	\$'000 434,753	1
Less Income	138,727	145,383	146,086	153,398	
Net Cost of Service	226,525	252,111	265,679	281,355	
Employees (Full Time Equivalents)	481	479	478	496	
Efficiency Indicators					
Average Cost of HACC Services per Person with Long-Term Disability	2,795	2,802	3,041	3,200	
Average Cost per Transition Care Day	350	375	300	302	
Average Cost per Day of Care For Non-Acute Admitted Continuing Care	126	140	130	142	
Average Cost to Support Patients who Suffer Chronic Illness and Other Clients who Require Continuing Care	51	48	59	60	
Average Cost per Client in a Chronic Disease Management Program	3,326	2,895	2,622	n/a	2
Average Cost per Bedday in Specified Residential Care Facilities, Flexible Care (Hostels) and Nursing Home Type Residents	434	525	461	475	

(a) Expenditure includes realignment of PathWest expenditure as an overhead to some areas of aged and continuing care services in AHS.

(b) Aged and continuing care includes chronic disease management and community-based program expenditure, and residential care expenditure previously reported under two separate health services.

Explanation of Significant Movements

(Notes)

1. Expenditure includes 8.5 per cent increase in HACC funding.
2. Key Performance Indicator to be deleted in 2010-11 due to the discontinuation of the Chronic Disease Management Program.

10: Drug and Alcohol

The Drug and Alcohol Office is responsible for drug and alcohol strategies and services in Western Australia. The agency provides and contracts a state-wide network of treatment services, a range of prevention programs, professional education and training and research activities. It coordinates whole-of-government policies and strategies in conjunction with State and Commonwealth agencies.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service	\$'000 50,602	\$'000 53,109	\$'000 55,349	\$'000 59,458	
Less Income	9,334	354	1,538	1,339	1
Net Cost of Service	41,268	52,755	53,811	58,119	
Employees (Full Time Equivalents)	183	231	185	200	
Efficiency Indicators					
Cost per Capita of the Western Australian Population 14 Years and Above for Initiatives that Delay the Uptake, and Reduce the Harm, Associated with Alcohol and Other Drugs	4	3	4	4	
Cost per Treatment Episode that are Completed as Planned or Clients are Still in Treatment	1,271	1,242	1,530	1514	

Explanation of Significant Movements

(Notes)

- \$7.1 million Commonwealth 'Drug Diversion' and other program funding moving to the NHA in 2009-10, therefore becoming part of the Agency's appropriation.

11: Contracted Mental Health

Contracted mental health services describe the services provided by Area Health Services under agreement with the Mental Health Commission and include specialised admitted and community mental health services.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service ^(a)	381,965	378,746	401,070	440,581	
Less Income	381,965	378,746	401,070	440,581	
Net Cost of Service	-	-	-	-	
Employees (Full Time Equivalents)	3,045	3,166	3,052	3,169	
Efficiency Indicators					
Average Cost per Capita of Contracted Mental Health Services	179	171	182	195	

(a) Expenditure in this Service represents funding provided to WA Health from the Mental Health Commission notionally applied across all years.

ASSET INVESTMENT PROGRAM

The asset investment program facilitates remodelling and development of health infrastructure consistent with Governments aims, objectives and priorities for health reform. The planned capital expenditure for 2010-11 is \$890 million.

Program initiatives include the continuation of major projects to reconfigure metropolitan general and tertiary hospitals, build the capacity of regional resource centres in country areas and enhance mental health facilities.

Major infrastructure related projects and activities include:

- North Metropolitan Area Health Service:
 - planning for the upgrade of parking, and access roads and site infrastructure at Queen Elizabeth II Medical Centre (QEII MC), including a new multi-deck car park;
 - development of the WA Institute for Medical Research and the new PathWest Centre at the QEII MC site;
 - development of the Sir Charles Gairdner Hospital Cancer Centre Stage 2 ;
 - development of the Joondalup Health Campus to expand the emergency department and associated support services, and provide additional acute hospital and mental health beds;
 - planning of the new Midland Health Campus; and
 - expansion of the Neonatal and Maternal Fetal Assessment Units at King Edward Memorial Hospital (KEMH).
- South Metropolitan Area Health Service:
 - continued development of the new Fiona Stanley Hospital, which will house the full range of acute services expected of a major tertiary hospital;
 - continued development of the new State Rehabilitation Service on the Fiona Stanley Hospital site;
 - continued development of the Armadale-Kelmscott Memorial Hospital support services;
 - finalise planning and commence the Peel Health Campus Stage 1 Development;
 - continued planning for Royal Perth Hospital Redevelopment; and
 - modifications at Royal Perth Hospital, Fremantle Hospital and the Shenton Park Rehabilitation Centre to ensure that these key facilities remain clinically appropriate pending relocation and/or redevelopment.

- Child and Adolescent Health Service:
 - planning for the new children's hospital at the QEIIIMC site; and
 - modifications at Princess Margaret Hospital to ensure existing facilities are safe and appropriate to meet operational requirements.
- Western Australian Country Health Service:
 - finalise planning and commence the Albany Regional Resource Centre;
 - finalise construction of the Stage 1 redevelopment of Broome Regional Resource Centre that will include new operating theatres, mortuary, kitchen and laundry, specialist consulting rooms, pharmacy, dental services, ward remodelling and a new paediatric unit;
 - finalise planning and commence development of the Busselton Integrated District Health Service upgrade;
 - finalise planning and commence development of the Eastern Wheatbelt District (including Merredin) Stage 1;
 - finalise planning and commence development of the Esperance Integrated District Health Service;
 - continued development of the Kalgoorlie Regional Resource Centre, which will include an upgrade and expansion of the emergency department, medical imaging, day surgery and theatres;
 - finalise planning and commence development of new renal clinics at Kununurra and Derby;
 - finalise planning and commence developments at Kununurra to expand the hospital, provide short stay patient accommodation and expand staff accommodation;
 - finalise development of the Hedland Regional Resource Centre Stage 2 that will accommodate hospital inpatient and outpatient services, allied health and support services and replace the ageing facility at Port Hedland;
 - finalise planning and commence development of the Upper Great Southern District (including Narrogin) Stage 1;
 - replace Warmun Clinic and provide staff accommodation at Kalumburu Clinic;
 - renewal of country housing to attract and retain country staff; and
 - a redevelopment of Harvey Hospital that will include a new emergency unit, refurbished inpatient care, ambulatory services and GP Clinic with the possible transfer of aged care beds to the private sector.
- Mental Health Services:
 - finalise planning and commence development of new mental health facilities at Sir Charles Gairdner Hospital;
 - finalise planning and commence development of mental health facilities at Osborne Park Hospital; and
 - continued construction of the new acute inpatient mental health unit at Broome Regional Resource Centre.
- State-Wide Developments:
 - ongoing program to upgrade and replace hospital equipment to provide better services for patients and a better work environment for staff;
 - ongoing program to maintain the existing capital infrastructure of health facilities including the replacement of building services components, hospital plant and equipment and the undertaking of other minor building works;
 - finalise development of the framework for the Information Communication Technology (ICT) Strategy that outlines the key investments and operational budgets required to deliver effective and efficient information management support for WA Health's clinical and administrative business;
 - implementation of the initial components approved under the ICT Strategy, which include the first release of the improved Clinical Information System, consolidation of data repositories, Pharmacy Management System and Patient Administration System; and
 - implementation of the Health Services Development Fund projects which includes the Carnarvon Hospital CT and Bunbury Breast Cancer Unit.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Equipment							
Equipment Replacement Program	306,775	225,161	58,019	40,000	40,000	1,614	-
Hospitals, Health Centres and Community Facilities							
Albany Regional Resource Centre - Redevelopment							
Stage 1 ^(a)	166,000	3,636	3,000	32,000	95,000	32,000	3,364
Armadale Kelmscott Hospital - Development	15,970	9,437	790	1,500	5,033	-	-
Broome Mental Health - 14 Bed Unit	9,422	1,646	1,090	6,000	1,776	-	-
Broome Paediatrics Facility	7,900	1,500	1,500	5,000	1,400	-	-
Broome Regional Resource Centre - Redevelopment							
Stage 1	42,000	40,703	8,190	497	800	-	-
Busselton Integrated District Health Service	77,400	1,033	300	1,300	10,000	30,000	25,000
COAG - ED Funding Holding Account	15,790	1,690	1,690	5,100	8,000	1,000	-
COAG - ED Four Hour Rule Solutions - Stage 1	4,778	3,778	3,778	1,000	-	-	-
Commonwealth Elective Surgery Stage 2 Funding							
Holding Account	5,400	4,000	4,000	1,400	-	-	-
Community Health Facilities Expansion State-Wide	6,202	5,798	-	404	-	-	-
Community Mental Health Initiatives	6,220	4,661	4,107	1,559	-	-	-
Country Staff Accommodation - Stage 3	27,666	26,599	5,224	1,067	-	-	-
East Kimberley Development Package	42,800	3,070	3,070	11,530	23,180	5,020	-
Eastern Wheatbelt District (including Merredin)							
Stage 1	9,000	90	90	540	4,400	3,300	670
Esperance Integrated District Health Service ^(a)	31,800	50	50	1,000	13,500	15,800	1,450
Fiona Stanley Hospital - Development	1,761,500	320,303	205,709	333,070	552,340	304,122	251,032
Fremantle Hospital - Holding	2,529	83	-	110	1,613	723	-
Fremantle Hospital - Lifts Upgrade	1,774	606	600	1,168	-	-	-
Fremantle Hospital Endoscopy Redevelopment	1,208	133	133	1,075	-	-	-
Fremantle Hospital Intensive Case Unit and Coronary							
Care Unit Redevelopment	5,703	1,505	1,500	2,500	1,698	-	-
Graylands Hospital - Redevelopment Planning	600	350	35	250	-	-	-
Harvey Hospital - Redevelopment	13,900	65	-	800	1,200	6,500	4,500
Health Services Development Fund	10,812	393	393	5,325	5,094	-	-
Hedland Regional Resource Centre - Stage 2	136,700	95,510	52,077	40,200	990	-	-
Hospital Nurses Support Fund	1,441	1,171	1,171	170	100	-	-
Joondalup Health Campus - Development Stage 1	227,422	57,310	55,163	68,690	63,649	37,773	-
Joondalup Health Campus Inpatient Mental Health Unit	12,315	11,965	5	350	-	-	-
Kalamunda Hospital Surgical Theatres Redevelopment	3,205	2,905	1,901	300	-	-	-
Kalamunda Maternity Service	482	57	57	425	-	-	-
Kalgoorlie Regional Resource Centre - Redevelopment							
Stage 1 ^(a)	55,800	3,658	3,426	10,700	20,000	17,000	4,442
Kimberley - Various Health Project Developments	45,300	44,592	-	708	-	-	-
Kimberley Renal Clinics - Kununurra and Derby	8,600	600	600	4,300	3,700	-	-
King Edward Memorial Hospital - Holding	3,428	1,300	819	1,357	500	271	-
King Edward Memorial Hospital Maternal Fetal							
Assessment	5,500	2,367	2,360	3,133	-	-	-
King Edward Memorial Hospital Neonatal Expansion	9,965	6,497	4,235	3,300	168	-	-
Kununurra Integrated District Health Service -							
Development (including New Dental Clinic)	5,900	5,727	-	173	-	-	-
Land Acquisition	5,750	4,116	-	1,634	-	-	-
Mandurah Community Health Centre - Development							
Stage 2	3,418	3,252	2,550	166	-	-	-
Metropolitan Plan Implementation							
Fremantle Hospital Emergency Department							
Redevelopment	596	100	100	496	-	-	-
Peel Health Campus - Development Stage 1	2,944	160	160	2,000	784	-	-
Royal Perth Hospital - Holding	8,478	6,226	100	2,252	-	-	-
Sir Charles Gardiner Hospital (SCGH) - Mental							
Health Unit	28,932	220	220	2,115	16,434	10,163	-
Shenton Park Hospital - Ward 2 Refurbishment	194	9	-	185	-	-	-
Midland Health Campus - Planning	6,000	700	700	5,300	-	-	-
Midland Health Campus - Development Stage 1	354,200	3,888	3,500	6,000	23,462	75,000	125,000
New Children's Hospital - Planning	23,000	6,000	6,000	17,000	-	-	-
Nickol Bay Hospital - Redevelopment ^(a)	10,000	2,500	2,500	4,000	3,500	-	-
Nickol Bay Hospital Roof Replacement	2,500	1,874	-	626	-	-	-
Osborne Park Hospital - Reconfiguration Stage 1	44,101	233	125	2,800	12,000	25,000	4,068
Port Hedland Regional Resource Centre - Interim							
Works	2,505	2,210	-	295	-	-	-
Princess Margaret Hospital - Emergency Power							
Generation System	1,867	167	166	1,700	-	-	-
Princess Margaret Hospital - Fire Detection and	2,637	1,637	1,637	1,000	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Occupant Warning System Upgrade.....							
Princess Margaret Hospital - Holding	4,183	1,350	500	2,600	233	-	-
Princess Margaret Hospital - Interim Holding Works at Existing Princess Margaret Hospital Site.....	17,000	300	300	8,700	7,300	700	-
Princess Margaret Hospital PMCCU	4,650	3,150	2,007	1,500	-	-	-
Princess Margaret Hospital Ward 5A Upgrade.....	2,633	833	833	1,800	-	-	-
QEIIIMC - Carpark Planning and Access Roads	1,900	700	700	1,200	-	-	-
Rockingham Kwinana Hospital - Redevelopment Stage 1	114,743	110,882	29,379	3,861	-	-	-
Royal Perth Hospital - New	10,000	1,327	1,178	4,336	4,337	-	-
Royal Perth Hospital Emergency Department Expansion ...	5,983	5,548	1,575	435	-	-	-
SCGH - Redevelopment Stage 1	83,953	2,569	669	13,542	14,019	14,004	26,650
Shenton Park - Ward 1 Redevelopment.....	4,806	2,000	2,000	2,806	-	-	-
South West Health Campus - New Radiotherapy Facility.....	15,206	1,906	1,868	11,500	1,800	-	-
State Rehabilitation Service - Development	255,700	18,000	18,000	46,344	97,819	69,472	24,065
Upper Great Southern District (including Narrogin) Stage 1	9,000	40	40	920	4,040	3,200	800
Imaging - Picture Archive and Communication System Stage 1 Metro and Country.....	6,500	5,925	600	575	-	-	-
Information and Communication Equipment and Infrastructure							
Corporate and Shared Services Reform - HCN	10,697	6,733	944	2,771	1,193	-	-
Information and Communication Technology	326,227	38,743	21,018	25,000	25,000	25,000	25,000
Upgrade of the HCN HRIS.....	26,159	22,723	6,174	3,436	-	-	-
Other Projects							
Country - Staff Accommodation- Stage 4	8,889	78	78	1,311	6,000	1,500	-
Country - Transport Initiatives	3,326	20	20	1,780	1,300	226	-
Enhancing Health Services for the Pilbara in Partnership with Industry ^(a)	30,427	1,446	1,446	9,097	5,816	6,897	7,171
Kimberley Renal Support Service	1,400	200	200	1,200	-	-	-
Minor Buildings Works.....	203,645	114,247	18,000	27,402	6,100	5,000	12,000
Pharmacy Management Application PMA	8,773	7,888	4,404	885	-	-	-
QEIIIMC - New PathWest Centre	54,400	6,727	2,375	21,958	15,955	9,760	-
SCGH - Cancer Centre Stage 2	51,399	10,287	5,358	18,429	13,718	8,965	-
WA County Health Service (WACHS) PACS Regional Resource Centre	6,500	3,770	100	2,730	-	-	-
COMPLETED WORKS							
Equipment							
Neonatal Medical Equipment	875	875	875	-	-	-	-
Osborne Park Hospital - Elective Surgery Upgrade	500	500	500	-	-	-	-
Pilbara Revitalisation Plan - Medical Equipment ^(a)	2,500	2,500	2,500	-	-	-	-
Hospitals, Health Centres and Community Facilities							
Carnarvon Integrated Health Service - Redevelopment Stage 1	2,908	2,908	10	-	-	-	-
Denmark Multi Purpose Centre - Replacement	18,077	18,077	693	-	-	-	-
Kalumburu - Health Clinic	1,700	1,700	8	-	-	-	-
King Edward Memorial Hospital - Holding - Controlled	150	150	150	-	-	-	-
King Edward Memorial Hospital Lift upgrade B Block lifts 4, 5 and 6.....	911	911	911	-	-	-	-
King Edward Memorial Hospital Ward 3, 4, 5 and 6 Upgrade	1,338	1,338	1,338	-	-	-	-
Mental Health Initiatives	7,980	7,980	167	-	-	-	-
Metropolitan Plan Implementation - Royal Perth Hospital Breast Clinic Redevelopment	1,347	1,347	1,347	-	-	-	-
Murray District Health Centre	4,970	4,970	469	-	-	-	-
Peel Health Campus - Emergency Department Expansion	3,000	3,000	32	-	-	-	-
Peel Paediatric Ward	500	500	500	-	-	-	-
QEIIIMC - Electricity Substation Upgrade.....	371	371	371	-	-	-	-
Rockingham District Hospital - Commonwealth Elective Surgery Blitz Stage 2	3,000	3,000	3,000	-	-	-	-
South West Health Campus - Critical Care Unit	300	300	300	-	-	-	-
Wyndham Multi Purpose Centre - Development.....	4,100	4,100	2,676	-	-	-	-
Other Projects							
Carryover - Various.....	1,858	1,858	163	-	-	-	-
Commonwealth Elective Surgery Initiative (Elective Surgery Blitz)	2,800	2,800	316	-	-	-	-
Mandatory Reporting of Child Sexual Abuse.....	20	20	20	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
NEW WORKS							
Hospitals, Health Centres and Community Facilities							
Carnarvon Sobering Up Centre	500	-	-	500	-	-	-
Carnarvon Hospital Redevelopment ^(a)	20,837	-	-	137	-	15,201	5,367
Country Staff Accommodation - Holding	1,111	-	-	1,111	-	-	-
Exmouth Hospital - New Ambulatory Care Facility ^(a)	8,075	-	-	28	3,564	4,483	-
Fremantle Hospital - B Block Roof Replacement	3,390	-	-	3,390	-	-	-
Fremantle Hospital - Reconfiguration Stage 1	13,211	-	-	-	465	2,000	8,500
Metropolitan Plan Implementation							
Bentley Hospital - Development	10,341	-	-	-	300	2,750	4,800
Graylands Hospital - Development Stage 1	16,084	-	-	-	800	1,800	8,700
Kalamunda Hospital - Redevelopment Stage 2	12,234	-	-	-	-	200	5,800
New Children's Hospital - Development	76,799	-	-	13,000	60,000	3,799	-
Nickol Bay Health Campus - Development ^(a)	150,000	-	-	3,500	15,000	53,500	53,000
Remote Indigenous Health ^(a)	22,200	-	-	6,000	5,000	11,200	-
Strengthening Cancer Services in Regional Western Australia - Albany, Northam, Narrogin, Geraldton,							
Kalgoorlie	22,290	-	-	100	5,400	14,500	2,290
WACHS - Holding	10,115	-	-	-	-	3,667	6,144
Other Projects - QEII MC - Western Australian Institute for Medical Research North	25,000	-	-	10,800	14,200	-	-
Total Cost of Asset Investment Program ^(b)	5,305,820	1,349,838	578,952	890,254	1,219,680	823,110	609,813
Loan and Other Repayments			105,188	7,501	7,972	8,447	8,969
Total	5,305,820	1,349,838	684,140	897,755	1,227,652	831,557	618,782
FUNDED BY							
Capital Appropriation			222,846	225,426	218,691	133,481	41,433
Asset Sales			900	900	-	-	-
Commonwealth Grants			32,600	147,300	132,600	59,500	60,890
Drawdowns from the Holding Account			43,400	-	-	-	-
Funding Included in Department of Treasury and Finance							
Administered Item			163,410	186,407	205,743	154,480	177,247
Funding Included in Department of Treasury and Finance							
Fiona Stanley Hospital			206,090	333,070	552,340	304,122	251,032
Resources received Free of Charge - Building							
Management and Works			71	1,155	1,075	1,408	-
Internal Funds and Balances			3,252	(56,640)	29,315	49,739	22,300
Other			4,820	11,880	23,380	5,020	-
Drawdowns from Royalties for Regions Fund ^(c)			6,751	48,257	64,508	123,807	65,880
Total Funding			684,140	897,755	1,227,652	831,557	618,782

(a) Capital projects receiving funding from the Royalties for Regions Fund.

(b) Includes the direct cash cost of asset acquisition by the agency and project management costs provided by Building Management and Works.

(c) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated increase in the Total Cost of Services of \$348 million (7 per cent) for 2010-11 Budget compared to the 2009-10 Estimated Actual. This increase is partly attributable to the following new initiatives including:

- Increased expenditure for activity and cost growth of \$43 million;
- Additional grants for the St. John Ambulance, including Royalties for Regions funding, of \$27 million; and
- Additional expenditure for the Community Child Health of \$6 million.

Income

Total income is expected to increase by \$447 million in 2010-11 which consists of increased funding from the State Government of \$263 million and Grant and Subsidies increase from the Commonwealth of \$125 million.

Balance Sheet

The Department's total net asset position (total equity) is expected to increase by \$1,072 million between 2009-10 Estimated Actual and 2010-11 Budget. This reflects an increase in total assets of \$947 million and an increase in total liabilities of \$27 million.

The expected increase in assets is due to a large number of projects under construction as 'Work in Progress' which increased by \$759 million.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,900,411	3,011,150	3,111,676	3,331,717	3,542,513	3,738,479	3,739,479
Grants and subsidies ^(c)	477,139	521,214	531,140	517,644	552,690	626,295	655,950
Supplies and services	110,755	108,045	112,850	120,450	128,008	135,511	140,931
Accommodation	75,397	63,954	80,917	86,483	91,804	95,935	99,899
Depreciation and amortisation	100,072	121,551	115,235	128,096	139,229	135,933	273,629
Direct patient support	585,607	598,431	627,690	669,947	709,593	748,449	780,369
Indirect patient support	130,927	138,983	140,340	149,604	158,802	167,511	183,949
Visiting medical practitioners	97,245	97,057	104,236	110,917	117,740	124,199	129,167
Private sector contracts	159,446	146,772	152,414	218,714	232,170	244,909	254,693
Other expenses	230,676	244,345	243,301	234,316	248,796	261,700	273,715
TOTAL COST OF SERVICES	4,867,675	5,051,502	5,219,799	5,567,888	5,921,345	6,278,921	6,531,781
Income							
Sale of goods and services	181,707	197,435	188,590	203,579	218,899	235,564	253,709
Grants and subsidies	517,272	371,105	389,597	514,911	518,545	445,620	448,093
Other revenue	561,065	554,393	569,939	613,798	636,295	668,814	693,191
Total Income	1,260,044	1,122,933	1,148,126	1,332,288	1,373,739	1,349,998	1,394,993
NET COST OF SERVICES	3,607,631	3,928,569	4,071,673	4,235,600	4,547,606	4,928,923	5,136,788
INCOME FROM STATE GOVERNMENT							
Service appropriations	3,652,085	3,895,796	4,068,519	4,322,615	4,642,602	4,926,498	5,139,677
Resources received free of charge	6,327	3,541	6,735	7,819	7,739	8,072	6,664
Royalties for regions fund ^(d)	9,848	17,851	23,450	24,297	23,606	24,461	34,673
Other appropriations	-	-	-	6,994	11,018	14,942	16,726
TOTAL INCOME FROM STATE GOVERNMENT	3,668,260	3,917,188	4,098,704	4,361,725	4,684,965	4,973,973	5,197,740
SURPLUS/(DEFICIENCY) FOR THE PERIOD	60,629	(11,381)	27,031	126,125	137,359	45,050	60,952
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	60,629	(11,381)	27,031	126,125	137,359	45,050	60,952

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 31,112, 31,311 and 32,495 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$0 (2008-09), \$0 (2009-10), \$4.8 million (2009-10 Estimated Out Turn), \$0 (2010-11), \$0 (2011-12), \$0 (2012-13), and \$0 (2013-14); Regional Community Services Fund - \$9.8 million (2008-09), \$17.9 million (2009-10), \$18.6 million (2009-10 Estimated Out Turn), \$24.3 million (2010-11), \$23.6 million (2011-12), \$24.5 million (2012-13), and \$34.7 million (2013-14).

Details of Controlled Grants and Subsidies ^{(a) (b)}

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Admitted Patients	57,880	57,874	57,292	55,836	59,617	67,556	70,755
Aged And Continuing Care	186,478	210,226	209,946	204,611	218,464	247,559	259,280
Chronic Illness Support	16,425	15,373	13,745	13,396	14,303	16,207	16,975
Contracted Mental Health Provision	20,223	15,560	16,159	15,748	16,815	19,054	19,956
Dental Health	10,862	12,890	11,142	10,859	11,594	13,138	13,761
Drug And Alcohol	28,247	26,856	29,660	28,906	30,863	34,973	36,629
Emergency Department							
Home-Based Hospital Programs	9,254	25,550	25,983	25,323	27,037	30,638	32,088
Non-Admitted Patients	3,205	3,460	3,362	3,277	3,498	3,964	4,152
Palliative Care	18,486	21,551	22,768	22,189	23,692	26,847	28,118
Patient Transport	79,014	81,648	86,048	83,862	89,539	101,464	106,268
Prevention, Promotion And Protection	40,157	42,973	47,474	46,268	49,400	55,979	58,630
Residential Care	6,908	7,253	7,561	7,369	7,868	8,916	9,338
TOTAL	477,139	521,214	531,140	517,644	552,690	626,295	655,950

(a) The 2009-10 Published Budget for Grants and Subsidies has been reclassified so it is consistent with service split in WA Health.

(b) The grants and subsidies include grants as well as health services purchase by WA Health from non-government sector.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	3,492	106,824	123,855	103,249	83,753	104,886	105,013
Restricted cash.....	232,304	144,920	203,744	244,130	214,615	122,865	100,500
Receivables	108,661	109,235	110,364	111,264	111,264	111,264	111,264
Other.....	52,344	38,760	52,397	52,397	52,397	52,397	52,397
Total current assets.....	396,801	399,739	490,360	511,040	462,029	391,412	369,174
NON-CURRENT ASSETS							
Holding account receivables.....	757,192	922,571	872,855	1,038,192	1,213,544	1,389,055	1,662,684
Property, plant and equipment.....	3,248,098	2,984,515	3,302,938	3,305,620	3,324,867	3,189,726	2,916,965
Intangibles	9,850	18,055	19,226	14,898	14,096	13,314	12,534
Restricted cash.....	935	670	935	935	935	935	935
Other.....	395,199	826,322	794,700	1,557,604	2,619,610	3,442,710	4,052,435
Total non-current assets	4,411,274	4,752,133	4,990,654	5,917,249	7,173,052	8,035,740	8,645,553
TOTAL ASSETS.....	4,808,075	5,151,872	5,481,014	6,428,289	7,635,081	8,427,152	9,014,727
CURRENT LIABILITIES							
Employee provisions	476,184	486,335	508,611	538,999	568,334	600,475	600,475
Payables.....	233,815	169,104	235,336	235,336	235,336	235,336	235,336
Other.....	177,640	90,176	77,486	72,458	66,992	66,992	66,992
Total current liabilities	887,639	745,615	821,433	846,793	870,662	902,803	902,803
NON-CURRENT LIABILITIES							
Employee provisions	95,060	107,818	103,563	110,416	117,204	124,641	124,641
Borrowings	90,150	67,836	47,544	42,776	39,243	34,026	25,057
Total non-current liabilities	185,210	175,654	151,107	153,192	156,447	158,667	149,698
TOTAL LIABILITIES	1,072,849	921,269	972,540	999,985	1,027,109	1,061,470	1,052,501
EQUITY							
Contributed equity.....	1,335,252	2,133,583	2,045,145	2,836,555	3,877,837	4,593,727	5,129,319
Accumulated surplus/(deficit)	(122,178)	(62,676)	(95,310)	30,815	168,174	213,224	274,176
Reserves	2,367,024	2,159,696	2,405,812	2,560,771	2,561,798	2,558,568	2,558,568
Total equity.....	3,580,098	4,230,603	4,355,647	5,428,141	6,607,809	7,365,519	7,962,063
TOTAL LIABILITIES AND EQUITY	4,652,947	5,151,872	5,328,187	6,428,126	7,634,918	8,426,989	9,014,564

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	3,488,483	3,730,417	3,909,456	4,157,278	4,467,250	4,750,987	4,866,048
Capital appropriation ^(b)	151,715	267,965	332,846	225,426	218,691	133,481	41,433
Holding account drawdowns	-	-	43,400	-	-	-	-
Royalties for regions fund ^(c)	12,748	21,451	30,201	72,554	88,114	148,268	100,553
Administered appropriations	-	-	-	6,994	11,018	14,942	16,726
Net cash provided by State Government	3,652,946	4,019,833	4,315,903	4,462,252	4,785,073	5,047,678	5,024,760
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(2,834,365)	(2,967,322)	(3,069,950)	(3,294,476)	(3,506,390)	(3,698,901)	(3,739,479)
Grants and subsidies	(477,139)	(479,641)	(531,140)	(517,644)	(552,690)	(626,295)	(655,950)
Supplies and services	(107,452)	(89,826)	(110,300)	(116,867)	(122,830)	(129,271)	(136,774)
Accommodation	(75,397)	(63,954)	(95,376)	(86,483)	(91,804)	(95,935)	(99,899)
Direct patient support	(547,811)	(598,431)	(627,690)	(669,947)	(709,593)	(748,449)	(780,369)
Indirect patient support	(122,480)	(138,983)	(140,340)	(149,604)	(158,802)	(167,511)	(183,949)
Visiting medical practitioners	(90,971)	(97,057)	(104,236)	(110,917)	(117,740)	(124,199)	(129,167)
Private sector contracts	(159,446)	(146,772)	(152,414)	(218,714)	(232,170)	(244,909)	(254,693)
Other payments	(453,421)	(444,456)	(460,340)	(479,225)	(512,876)	(542,076)	(445,672)
Receipts							
Grants and subsidies	517,272	371,105	389,597	514,863	518,540	445,660	448,093
Sale of goods and services	181,548	197,435	188,590	203,579	218,899	235,564	253,709
GST receipts	219,506	156,747	234,129	247,990	266,466	281,710	174,464
Other receipts	560,886	553,483	567,279	612,586	635,190	667,802	693,129
Net cash from operating activities	(3,389,270)	(3,747,672)	(3,912,191)	(4,064,859)	(4,365,800)	(4,746,810)	(4,856,557)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(360,490)	(572,476)	(578,881)	(889,099)	(1,218,605)	(821,702)	(609,813)
Proceeds from sale of non-current assets	-	910	910	910	10	62	62
Equity contribution receipts	178,873	392,682	369,500	519,477	758,083	458,602	428,279
Other receipts	-	-	1,750	350	200	-	-
Net cash from investing activities	(181,617)	(178,884)	(206,721)	(368,362)	(460,312)	(363,038)	(181,472)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(9,858)	(102,674)	(102,674)	(4,768)	(5,001)	(5,217)	(5,457)
Other proceeds	(43,734)	(2,514)	(2,514)	(2,733)	(2,971)	(3,230)	(3,512)
Net cash from financing activities	(53,592)	(105,188)	(105,188)	(7,501)	(7,972)	(8,447)	(8,969)
NET INCREASE/(DECREASE) IN CASH HELD	28,467	(11,911)	91,803	21,530	(49,011)	(70,617)	(22,238)
Cash assets at the beginning of the reporting period	208,951	279,405	237,418	329,221	349,001	299,990	229,373
Net cash transferred to/from other agencies	-	-	-	(1,750)	-	-	-
Cash assets at the end of the reporting period	237,418	267,494	329,221	349,001	299,990	229,373	207,135

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The 2009-10 Estimated Actual includes an \$110 million injection to address liquidity issues.

(c) Regional Infrastructure and Headworks Fund - \$2.9 million (2008-09), \$3.6 million (2009-10), \$11.6 million (2009-10 Estimated Out Turn), \$48.3 million (2010-11), \$64.5 million (2011-12), \$123.8 million (2012-13), and \$65.9 million (2013-14); Regional Community Services Fund - \$9.8 million (2008-09), \$17.9 million (2009-10), \$18.6 million (2009-10 Estimated Out Turn), \$24.3 million (2010-11), \$23.6 million (2011-12), \$24.5 million (2012-13), and \$34.7 million (2013-14).

DETAILS OF ADMINISTERED TRANSACTIONS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
INCOME							
Commonwealth Grants							
Grants and Subsidies	981,763	-	-	-	-	-	-
TOTAL INCOME	981,763	-	-	-	-	-	-
EXPENSES							
Other							
Receipts paid into Consolidated Account.....	981,763	-	-	-	-	-	-
TOTAL EXPENSES	981,763	-	-	-	-	-	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by WA Health:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
ABHI - Self Management	-	-	171	-	-	-	-
Australian Immunisation Agreement							
Gardisal	10,611	4,231	-	-	-	-	-
Australian Immunisation Agreement							
Vaccines	16,350	27,408	30,071	30,787	31,573	32,220	32,864
Bring Nurses Back Program.....	-	618	618	735	884	985	985
Cannet	435	-	405	-	-	-	-
Clinical Preceptor Program	-	-	49	-	-	-	-
COAG Indigenous Early Childhood National Partnership.....	-	4,800	-	-	-	-	-
Drug and Alcohol Office (DAO) - Alcohol and Other Drugs - Workforce Development Program	-	-	215	107	36	-	-
DAO - Alcohol Sales Data Project	-	-	142	150	169	175	-
DAO - COAG - Child And Domestic Violence Program.....	-	-	1,045	1,045	-	-	-
DAO - COAG - Development of Aetiological Fractions Project.....	-	-	101	-	-	-	-
DAO - COAG - Drug Diversion Program.....	5,687	-	-	-	-	-	-
DVA - Home and Community Care (HACC)							
Home Care	1,364	1,399	1,399	1,431	1,464	1,498	1,498
GST Input Credits	65,395	64,194	70,722	68,781	71,666	74,550	77,435
GST Receipts on Sales	1,163	1,028	1,275	1,054	1,033	1,012	991
Gynaecological Workforce Project	-	-	40	40	-	-	-
HACC	103,181	111,983	111,983	121,322	131,441	142,402	142,402
HACC - COAG - Access Point Funding	-	668	668	668	-	-	-
Hand Hygiene Program.....	-	-	40	-	-	-	-
HealthConnect.....	1,215	-	-	-	-	-	-
National Bowel Cancer Screening Program							
Western Australia.....	-	-	183	183	-	-	-
Office of Aboriginal Health - Primary Health Care Access Program - KutJunka Nursing Funding	207	-	-	-	-	-	-
Other Commonwealth Programs	500	500	-	500	500	500	500
Palliative Care - Residential Aged Care	-	-	131	65	-	-	-
Palliative Home Care - Paediatric Pall Care.....	-	50	50	-	-	-	-
Palliative Home Care - Pall Care Community Medications	-	67	67	-	-	-	-
Perinatal Depression.....	-	-	444	788	1,169	1,070	-
Proceeds from Services Provided by Community Support Services.....	3,326	3,368	3,382	3,563	3,688	3,817	3,950

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Proceeds from Services Provided by Drug Abuse Strategy Services	428	300	400	300	300	300	300
Proceeds from Services Provided by Environmental Health Services	2,223	1,973	1,946	1,974	2,048	2,040	2,136
Proceeds from Services Provided by Miscellaneous Services	6,974	5,669	7,068	6,445	3,979	4,012	4,035
Proceeds from Services Provided by Reproductive Technology Services	1	1	-	-	5	-	-
Public Health - Data Linkage	-	-	120	-	-	-	-
Public Health - Foodborne Disease Sentinel Site (OZFood)	33	180	180	184	187	-	-
Public Health - Hepatitis C - Education and Prevention	270	275	-	-	-	-	-
Public Health - Hepatitis C - Surveillance Program	72	-	-	-	-	-	-
Public Health - Human Quarantine Activities	21	22	12	12	12	24	24
Public Health - Preventative Health	-	250	-	-	-	-	-
Public Health - Trachoma Surveillance Program	30	-	-	-	-	-	-
Public Health - Vaccine Prevention Program	72	-	72	-	-	-	-
Public Health Outcome Funding Agreement Base	5,565	5,693	-	-	-	-	-
Public Health Outcome Funding Agreement Family Planning	1,835	1,877	-	-	-	-	-
Radiation Therapists	-	-	389	240	341	-	-
SQPS Medication Advice Guide Sheets	-	-	4	-	-	-	-
Strengthening Cancer Care	-	-	10	-	-	-	-
TOTAL	226,958	236,554	233,402	240,374	250,495	264,605	267,120

The moneys received and retained are to be applied to WA Health's services as specified in the Budget Statements.

WESTERN AUSTRALIAN HEALTH PROMOTION FOUNDATION

ASSET INVESTMENT PROGRAM

The asset investment expenditure of \$50,000 per annum reflects routine asset replacement, which is internally funded.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer and Digital Media Program 2008-09 to 2012-13	259	109	50	50	50	50	-
NEW WORKS							
Computer and Digital Media Program - 2013-14	50	-	-	-	-	-	50
Total Cost of Asset Investment Program.....	309	109	50	50	50	50	50
FUNDED BY							
Internal Funds and Balances.....			50	50	50	50	50
Total Funding			50	50	50	50	50

ANIMAL RESOURCES AUTHORITY

ASSET INVESTMENT PROGRAM

The capital expenditure of the Authority relates to routine asset replacement. The cost of the asset investment program is funded by the Authority's internal cash balances.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2009-10 Program	495	495	495	-	-	-	-
NEW WORKS							
Asset Replacement - 2010-11 Program	500	-	-	500	-	-	-
Asset Replacement - 2011-12 Program	505	-	-	-	505	-	-
Asset Replacement - 2012-13 Program	505	-	-	-	-	505	-
Asset Replacement - 2013-14 Program	505	-	-	-	-	-	505
Total Cost of Asset Investment Program.....	2,510	495	495	500	505	505	505
FUNDED BY							
Internal Funds and Balances.....			495	500	505	505	505
Total Funding			495	500	505	505	505

INDIGENOUS AFFAIRS

PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; INDIGENOUS AFFAIRS

DIVISION 14

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 41 Net amount appropriated to deliver services	22,826	29,533	32,777	30,149	31,363	32,049	28,205
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	181	188	189	202	209	215	215
Total appropriations provided to deliver services	23,007	29,721	32,966	30,351	31,572	32,264	28,420
CAPITAL							
Capital Appropriation	-	170	170	-	-	-	-
TOTAL APPROPRIATIONS	23,007	29,891	33,136	30,351	31,572	32,264	28,420
EXPENSES							
Total Cost of Services	24,957	31,495	34,101	31,814	33,038	33,759	29,970
Net Cost of Services ^(a)	23,851	29,950	32,896	30,618	31,832	32,538	28,739
CASH ASSETS ^(b)	1,003	1,675	1,047	1,092	1,137	1,183	1,234

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Defer 2008-09 Supplementary Funding to Outyears	665	-	-	1,200	-
National Partnership - Indigenous Economic Participation	1,853	1,853	1,853	1,853	-
Procurement and Vehicle Fleet Savings	(167)	(187)	(199)	(199)	(199)
Salary Funding Escalation	-	38	571	741	1,113

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Sustainable improvement in social, cultural and economic outcomes for Indigenous people.	1. Support to Partnerships, Partnering Initiatives 2. Information and Advice

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Support to Partnerships, Partnering Initiatives	13,664	17,178	19,752	18,278	18,981	19,395	17,219
2. Information and Advice.....	11,293	14,317	14,349	13,536	14,057	14,364	12,751
Total Cost of Services.....	24,957	31,495	34,101	31,814	33,038	33,759	29,970

Significant Issues Impacting the Agency

- The Department is developing its capacity and consolidating its leadership role in relation to the Council of Australian Governments' (COAG) National Partnership Agreements, aimed at 'closing the gap' in Indigenous disadvantage. The Department has a designated leadership and coordination role across government in monitoring reporting against the 'closing the gap' targets and is also the lead agency for the COAG Remote Service Delivery and Indigenous Economic Participation National Partnerships. The Department also provides state leadership and secretariat support for the Ministerial Council of Aboriginal and Torres Strait Islander Affairs, which is responsible for ensuring various levels of government work together to improve the lives and wellbeing of Australia's Indigenous people.
- The Aboriginal Affairs Coordinating Committee (AACC), chaired by the Director General of the Department of Indigenous Affairs and comprising Directors General of the Departments of the Premier and Cabinet, Treasury and Finance, Child Protection, Education, Housing, WA Health, and Western Australia Police, has been operational for 12 months and is focused on effective cross-government coordination of service delivery and support to Indigenous people across the State. In addition, the Western Australian Aboriginal Advisory Council (WA AAC) has been re-established in accordance with the *Aboriginal Affairs Planning Authority Act 1972*. The WA AAC has developed a strategic plan aimed at influencing government to improve the lives of Aboriginal and Torres Strait Islander people.
- The Department has consolidated its secretariat support for the Indigenous Implementation Board (IIB) and responded to the IIB's first report to the Minister. The IIB's second report was tabled in Parliament on 20 April 2010.

- The economic advancement of Indigenous people and the protection of land and cultural heritage are pre-conditions for State development. The Department is actively involved with ensuring benefits for Indigenous communities through major development initiatives in the Kimberley and Pilbara regions and the conversion of Community Development Employment Program (CDEP) positions into employment for Indigenous people in regional communities. The Department has significantly improved its processes and responsiveness regarding heritage management and its operation of the Aboriginal Cultural Material Committee, with many conditions designed to preserve Aboriginal sites now being placed on the approvals process. The Department will be conducting a review of the *Aboriginal Heritage Act 1972* to provide a contemporary legislative framework that will support Aboriginal people to maintain their cultural heritage, provide consistency with other State and Commonwealth legislation and enable streamlined processes for decision-making.
- Collaboration with Indigenous people, stakeholders and the general community is critical to advancing reconciliation and cultural awareness. A major heritage and cultural awareness initiative that the Department is undertaking in partnership with the City of Swan is the development of the Yagan Memorial Park in Upper Swan. The Department is also facilitating the development of Reconciliation Action Plans for government bodies, with a focus on local government, and is leading the highly innovative Partnership Acceptance Learning Sharing (PALS) programs with many schools across the State.
- Previous reviews of the Department have identified the need to enhance its capacity to lead and influence Indigenous affairs as a central agency of Government. The Department has completed a new strategic plan, restructured and is in the process of building capacity through leadership development, targeted recruitment, regional rationalisation and systems enhancement.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Sustainable improvement in social, cultural and economic outcomes for Indigenous people:					
Extent to which parties in a sample of partnering arrangements indicate they have been assisted to achieve agreed outcomes, which contribute to government objectives.....	60.2%	65%	65%	65%	
Extent to which users indicated the policy and/or advice assisted their decision-making	55.2%	65%	65%	65%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Support to Partnerships, Partnering Initiatives

The provision of support to current partnering or new partnerships which involves Indigenous individuals, families, communities, and representatives participating with government, the private sector, community groups and others to achieve agreed priorities.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 13,664	\$'000 17,178	\$'000 19,752	\$'000 18,278	
Less Income.....	606	843	698	687	
Net Cost of Service	13,058	16,335	19,054	17,591	
Employees (Full Time Equivalents)	79	126	96	107	
Efficiency Indicators					
Average Cost per Land Partnership.....	63,449	74,848	72,598	67,763	
Average Cost per Heritage and Culture Partnership.....	70,132	78,199	76,729	68,763	
Average Cost per Coordination Partnership	89,019	86,557	116,067	131,694	1

Explanation of Significant Movements

(Notes)

1. The increased average cost was largely due to higher value grants being issued for the conversion of CDEP positions.

2: Information and Advice

State, Commonwealth, relevant local governments and others involved in Indigenous issues are provided with information and advice on policy, legislation and the planning, coordination, history, delivery and effectiveness of services.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 11,293	\$'000 14,317	\$'000 14,349	\$'000 13,536	
Less Income.....	500	702	507	509	
Net Cost of Service	10,793	13,615	13,842	13,027	
Employees (Full Time Equivalents)	66	65	70	79	
Efficiency Indicators					
Average Cost per Unit of Advice Offered.....	47,264	65,276	56,641	50,443	1
Average Cost per Request Answered/Recommendation Made	2,645	2,213	2,522	2,481	2
Average Cost per Unit of Information Supplied.....	65	75	81	80	

Explanation of Significant Movements

(Notes)

1. The decreased average cost is a result of the redistribution of funds allocated for setup of the Regional Operations Centre in Broome.
2. The increased average cost is due to the relative complexity of the requests and recommendations made.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - Information Technology (IT)							
2009-10 Program.....	357	357	357	-	-	-	-
Asset Replacement - Office Equipment							
2009-10 Program.....	50	50	50	-	-	-	-
Regional Office Works - 2009-10 Program.....	170	170	170	-	-	-	-
NEW WORKS							
Asset Replacement - IT	831	-	-	240	319	272	-
Asset Replacement - Office Equipment	414	-	-	116	170	128	-
Total Cost of Asset Investment Program.....	1,822	577	577	356	489	400	-
FUNDED BY							
Capital Appropriation.....			170	-	-	-	-
Drawdowns from the Holding Account.....			357	356	489	400	-
Internal Funds and Balances.....			50	-	-	-	-
Total Funding			577	356	489	400	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated decrease in 2010-11 in the Total Cost of Services of \$2.3 million compared to the 2009-10 Estimated Actual. This is mainly attributable to increased expenditure during 2009-10 relating to:

- Increases in employee benefits due to voluntary severances;
- Increases in grants and subsidies primarily due to funding of CDEP Patrols (\$1.9 million) and an increase in community grants; and
- An increase in supplies and services as a result of set-up costs associated with additional activities such as the IIB, the AACC and the WA AAC.

Income

Total income for 2010-11 is budgeted at \$1.2 million, which represents no change from the 2009-10 Estimated Actual.

Balance Sheet

The Balance Sheet shows an estimated decrease in Property, Plant and Equipment for 2009-10. This is a result of not progressing the proposed office upgrade program.

Cashflow Statement

In 2010-11, net cash provided by the State Government is forecast to reduce by \$3 million, largely reflecting a reduction in Service Appropriations associated with amounts received to fund services. This is due to increased expenditure and associated funding in 2009-10 as outlined above.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	15,350	17,598	18,089	17,686	18,700	19,397	18,389
Grants and subsidies ^(c)	3,268	2,462	5,294	4,383	4,542	4,604	2,814
Supplies and services	3,188	5,407	5,928	5,181	5,191	5,043	4,354
Accommodation	1,881	4,253	2,935	2,585	2,627	2,699	2,759
Depreciation and amortisation	133	280	280	457	426	426	185
Other expenses	1,137	1,495	1,575	1,522	1,552	1,590	1,469
TOTAL COST OF SERVICES	24,957	31,495	34,101	31,814	33,038	33,759	29,970
Income							
Grants and subsidies	125	205	325	300	300	300	300
Other revenue	981	1,340	880	896	906	921	931
Total Income	1,106	1,545	1,205	1,196	1,206	1,221	1,231
NET COST OF SERVICES	23,851	29,950	32,896	30,618	31,832	32,538	28,739
INCOME FROM STATE GOVERNMENT							
Service appropriations	23,007	29,721	32,966	30,351	31,572	32,264	28,420
Resources received free of charge	262	214	230	240	245	255	260
TOTAL INCOME FROM STATE GOVERNMENT	23,269	29,935	33,196	30,591	31,817	32,519	28,680
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(582)	(15)	300	(27)	(15)	(19)	(59)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(582)	(15)	300	(27)	(15)	(19)	(59)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 145, 166 and 186 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Aboriginal Community Patrols	1,371	1,996	4,152	3,907	3,966	4,053	2,255
Heritage Grants	81	-	16	-	-	-	-
Indigenous Multilateral Funding Pool	359	270	270	-	-	-	-
Land Management Grants	5	-	5	-	-	-	-
Reconciliation Grants	145	100	100	100	100	100	100
Various Indigenous Community Grants	637	-	655	260	346	321	329
Yagan's Kaat	670	96	96	116	130	130	130
TOTAL	3,268	2,462	5,294	4,383	4,542	4,604	2,814

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	7	605	6	6	6	7	13
Restricted cash.....	996	1,070	1,041	1,086	1,131	1,176	1,221
Holding account receivables.....	357	356	356	489	400	-	-
Receivables	363	187	438	423	433	438	416
Other.....	103	146	108	128	133	138	143
Total current assets.....	1,826	2,364	1,949	2,132	2,103	1,759	1,793
NON-CURRENT ASSETS							
Holding account receivables.....	148	82	82	60	96	532	727
Property, plant and equipment.....	370	944	667	566	629	603	418
Other.....	204	344	204	204	204	204	204
Total non-current assets	722	1,370	953	830	929	1,339	1,349
TOTAL ASSETS.....	2,548	3,734	2,902	2,962	3,032	3,098	3,142
CURRENT LIABILITIES							
Employee provisions	1,990	1,962	1,928	1,952	1,974	1,996	2,034
Payables.....	295	360	245	251	257	263	269
Other.....	195	227	247	293	339	385	431
Total current liabilities	2,480	2,549	2,420	2,496	2,570	2,644	2,734
NON-CURRENT LIABILITIES							
Employee provisions	698	609	642	653	664	675	688
Total non-current liabilities	698	609	642	653	664	675	688
TOTAL LIABILITIES	3,178	3,158	3,062	3,149	3,234	3,319	3,422
EQUITY							
Contributed equity.....	1,181	1,351	1,351	1,351	1,351	1,351	1,351
Accumulated surplus/(deficit)	(1,995)	(959)	(1,695)	(1,722)	(1,737)	(1,756)	(1,815)
Reserves	184	184	184	184	184	184	184
Total equity.....	(630)	576	(160)	(187)	(202)	(221)	(280)
TOTAL LIABILITIES AND EQUITY	2,548	3,734	2,902	2,962	3,032	3,098	3,142

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	22,660	29,431	32,676	29,884	31,136	31,828	28,225
Capital appropriation	-	170	170	-	-	-	-
Holding account drawdowns	230	357	357	356	489	400	-
Net cash provided by State Government	22,890	29,958	33,203	30,240	31,625	32,228	28,225
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(15,164)	(17,508)	(18,152)	(17,605)	(18,621)	(19,318)	(18,292)
Grants and subsidies	(3,268)	(2,462)	(5,294)	(4,383)	(4,542)	(4,604)	(2,814)
Supplies and services	(3,073)	(5,244)	(5,783)	(4,988)	(4,976)	(4,826)	(4,133)
Accommodation	(1,832)	(4,189)	(2,885)	(2,530)	(2,572)	(2,634)	(2,691)
Other payments	(2,377)	(2,760)	(3,490)	(3,189)	(3,267)	(3,306)	(2,863)
Receipts							
Grants and subsidies	317	205	325	300	300	300	300
GST receipts	1,603	1,282	1,837	1,666	1,687	1,691	1,394
Other receipts	1,034	1,340	860	890	900	915	925
Net cash from operating activities	(22,760)	(29,336)	(32,582)	(29,839)	(31,091)	(31,782)	(28,174)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(153)	(577)	(577)	(356)	(489)	(400)	-
Net cash from investing activities	(153)	(577)	(577)	(356)	(489)	(400)	-
NET INCREASE/(DECREASE) IN CASH HELD	(23)	45	44	45	45	46	51
Cash assets at the beginning of the reporting period	1,026	1,630	1,003	1,047	1,092	1,137	1,183
Cash assets at the end of the reporting period	1,003	1,675	1,047	1,092	1,137	1,183	1,234

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Grants and Subsidies	317	205	325	300	300	300	300
GST Input Credits	1,603	1,282	1,837	1,666	1,687	1,691	1,394
Other Receipts	1,034	1,340	860	890	900	915	925
TOTAL	2,954	2,827	3,022	2,856	2,887	2,906	2,619

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

Part 4

Minister for Mines and Petroleum; Fisheries; Electoral Affairs

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
221	Mines and Petroleum			
	- Delivery of Services.....	68,969	69,898	65,193
	- Administered Grants, Subsidies and Other Transfer Payments.....	20,611	24,321	12,063
	- Capital Appropriation.....	130	130	15
	Total	89,710	94,349	77,271
234	Fisheries			
	- Delivery of Services.....	28,995	30,520	30,621
	- Capital Appropriation.....	5,400	5,400	5,510
	Total	34,395	35,920	36,131
246	Western Australian Electoral Commission			
	- Delivery of Services.....	6,859	7,125	6,188
	- Capital Appropriation.....	172	172	-
	Total	7,031	7,297	6,188
	GRAND TOTAL			
	- Delivery of Services.....	104,823	107,543	102,002
	- Administered Grants, Subsidies and Other Transfer Payments.....	20,611	24,321	12,063
	- Capital Appropriation.....	5,702	5,702	5,525
	Total.....	131,136	137,566	119,590

MINES AND PETROLEUM

PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS

DIVISION 15

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual ^(a) \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 42 Net amount appropriated to deliver services	72,754	68,187	69,116	64,383	63,192	69,511	73,187
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	725	782	782	810	837	847	858
Total appropriations provided to deliver services	73,479	68,969	69,898	65,193	64,029	70,358	74,045
ADMINISTERED TRANSACTIONS							
Item 43 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	61,040	13,816	17,661	4,008	3,802	5,095	3,811
Amount Authorised by Other Statutes							
- Petroleum (Submerged Lands) Act 1982	4,737	6,795	6,660	8,055	7,284	6,706	6,132
CAPITAL							
Item 133 Capital Appropriation.....	125	130	130	15	-	-	-
TOTAL APPROPRIATIONS	139,381	89,710	94,349	77,271	75,115	82,159	83,988
EXPENSES							
Total Cost of Services	99,675	108,220	117,064	137,607	138,861	140,745	127,768
Net Cost of Services ^(b)	85,782	87,550	89,660	92,986	89,219	89,028	75,935
CASH ASSETS ^(c)	15,212	13,525	14,018	13,560	12,540	11,945	11,350

- (a) On 1 January 2009, the Department of Industry and Resources (DOIR) was renamed the Department of Mines and Petroleum (DMP). The Science and Innovation Business Division of the former DOIR was transferred to the Department of Commerce (DOC) and the Resources Safety Division of the former Department of Consumer and Employment Protection (DOCEP) was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the Department of State Development (DSD). Accordingly, amounts reported have been recast to reflect the current structure and may not be directly comparable to previously published information.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Approvals Process Automation	-	1,200	1,700	2,500	2,600
Delivering Best Practice Safety Regulation for the Western Australian Resources Industry	7,953	14,537	16,673	18,927	18,927
Expense Impact of Reduced Revenue from Review of Fees and Charges	-	164	(1,607)	(1,824)	(1,535)
Petroleum Systems and Process Improvements.....	-	500	800	1,900	2,800
Recashflow Royalties for Regions - Exploration Incentive Scheme	1,200	(1,200)	-	-	-
Regulating the Gorgon Gas Project.....	-	-	1,000	1,500	2,500
Regulating the Introduction of Uranium Mining.....	-	700	800	800	800
Salaries Escalation Under New Wages Policy (including Salaries and Allowances Act 1975).....	-	113	1,257	1,554	2,704
Savings Delivered from Roll-In to Office of Shared Services.....	-	(616)	(1,386)	(1,392)	(1,392)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	Responsible exploration and development of mineral and energy resources and protection of the community from the risks of dangerous goods.	1. Resource Sector and Dangerous Goods Regulation
	Encouragement of exploration and discovery of mineral and petroleum deposits and informed land use planning.	2. Geoscience Information and Advice

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Resource Sector and Dangerous Goods Regulation	70,621	66,079	73,736	89,084	88,801	96,411	99,801
2. Geoscience Information and Advice	29,054	42,141	43,328	48,523	50,060	44,334	27,967
Total Cost of Services.....	99,675	108,220	117,064	137,607	138,861	140,745	127,768

Significant Issues Impacting the Agency

- The impact of the global financial crisis had wide-ranging implications for the Western Australian resources industry in 2009. In comparison to 2008, earnings declined by 17.0 per cent to \$61.0 billion due to the significantly lower prices received for the State's major commodities, with the exception of gold. Whilst 2009 was clearly a challenging year, it should be noted however, that the total value was still substantially higher than that achieved in 2007.
- In 2009, the value of iron ore (\$28.1 billion), crude oil and condensate (\$8.7 billion), Liquid Natural Gas (LNG) (\$6.3 billion) and gold (\$5.7 billion) together accounted for 80.0 per cent of the total value of the resources sector. Apart from crude oil, larger quantities were sold for all of these commodities in 2009-10, which partially offset the impact of lower prices. Commodity prices in most cases have recovered since the global financial crisis although this has been offset in part by the strong exchange rate to the Australian dollar.
- As the economies of key export markets in Asia continue to improve, the demand for resources is strengthening, resulting in increases in commodity prices and royalty revenue forecasts. The long-term outlook for Western Australia's resources sector, particularly iron ore and LNG projects, remains positive. In total, projects worth approximately \$150.0 billion are currently under construction, planned or committed.
- The recovery of the resources sector during 2009 is reflected in a steady increase in activity, particularly in relation to exploration. The number of applications for exploration licences received by the Department increased significantly over the course of the year from 556 in the first quarter to 960 in the fourth quarter. Similarly, the number of applications for exploration environmental approval increased from 294 in the first quarter to 454 in the fourth quarter.
- Although there was an overall decrease of 21.0 per cent in mineral exploration expenditure for 2009, Western Australia's share of Australian exploration expenditure during the year increased to 55.3 per cent. Petroleum exploration expenditure in Western Australia and adjacent Commonwealth waters recorded a 10.0 per cent increase while maintaining its significant share (76.0 per cent) of national expenditure.
- A major focus of the Department has been the creation of an efficient and transparent approvals system for the State's resources sector. Improving the approvals process is important to ensure the industry is in a position to capitalise on investment opportunities as economic conditions improve. The Department is currently working with the Department of Premier and Cabinet to implement the State Government's lead agency framework. The Department's activities include:
 - publishing quarterly approvals performance reports;
 - continuing to progress development of advanced Information Technology (IT) systems, which have enabled the introduction of tracking systems for all key approvals and provided the foundations for the establishment of online lodgement capabilities in the near future;
 - liaising with other government agencies to improve approval outcomes via administrative agreements;
 - improving guidance material and training for proponents;
 - progressing legislative amendments designed to streamline approval processes; and
 - providing a dedicated project coordinator for the emerging uranium sector.
- A new regulatory framework for resources safety was announced in September 2009. These reforms signal the State Government's commitment for the Department to become a best practice safety regulator and to secure the safety and health of the industry's workforce. Key components of the plan, to be funded by an industry levy, include:
 - significant additional resources for the Department's Resources Safety Division, including an increase of 72 Full Time Equivalents (FTEs); and
 - a new approach to safety management based on evidence and risk, and focused on reducing the likelihood of serious incidents.

A phased approach to introduce the necessary legislative, capacity and competency changes has already commenced.

- The current regulatory framework for offshore petroleum operations is currently being reviewed, following the release of the Review of the Regulatory Burden on the Upstream Petroleum (Oil and Gas) Sector by the Productivity Commission in April 2009. The Department is currently working with the Commonwealth Government through the Ministerial Council on Mineral and Petroleum Resources to agree on future regulatory arrangements that meet Western Australia's requirements.
- The Department is developing a number of strategies to assist the State in meeting the challenge of maintaining economic growth in a carbon-constrained environment. Specific activities include:
 - involvement in national programs to identify suitable sites and promote greenhouse capture from industry for geological storage;
 - promotion of tight gas and geothermal energy; and
 - the development of legislation to enable carbon capture and storage.
- Continued expansion of the conservation estate in both marine and terrestrial environments can present land access issues affecting mineral and petroleum exploration and production. The Department continues to ensure that it is in a strong position to respond to State and Commonwealth initiatives to expand conservation estates and evaluate land access issues. The Department aims to ensure that Western Australia's undeveloped resources are recognised to achieve a balanced approach between the future development of the State and the need to protect the State's environment.
- The expected strong growth of the Western Australian economy in the near future is likely to result in a return to the level of skills shortages experienced at the height of activity in the sector that occurred in 2008. This is also expected to place increased pressure on the Department to attract and retain suitably qualified and experienced staff to enable it to continue to regulate effectively the industry.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Responsible exploration and development of mineral and energy resources and protection of the community from the risks of dangerous goods:					
Percentage compliance identified in completed environmental regulatory activities	93%	71%	90%	80%	1
Percentage approvals completed within agreed timeframes	77%	78%	90%	79%	2
Percentage compliance identified in tenure activities (petroleum) that are monitored and approved ^(b)	n/a	n/a	n/a	80%	
Percentage reduction in Mineral Title applications backlog existing at the end of the preceding financial year.....	39%	35%	57%	35%	3
The frequency of work-related injury and disease per million hours worked in the:					
- mining industry; and					
- petroleum industry (onshore) ^(c)	4.6	n/a	n/a	n/a	
The number of dangerous goods storage and transport accidents ^(c)	19	n/a	n/a	n/a	
Outcome: Encouragement of exploration and discovery of mineral and petroleum deposits and informed land use planning:					
Extent to which stakeholders agree the Department's geoscience information encourages exploration and discovery and informs land use planning	3.93	4.10	4.05	4.10	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The percentage compliance identified in tenure activities (petroleum) that are monitored and approved is a new indicator. As information has not been collected in previous periods, there is insufficient data to recast the indicator for comparative purposes.

(c) Although the Department allocates resources to education and enforcement safety, it is not appropriate for the regulator to set targets for industry safety performance.

Explanation of Significant Movements

Notes)

1. The increase in the Percentage compliance identified in completed environmental regulatory activities between the 2009-10 Budget and the 2009-10 Estimated Actual is a result of the shift to a risk-based approach to the inspection program, with sites of the highest risk being addressed as a higher priority. The reduction in this indicator between the 2009-10 Estimated Actual and the 2010-11 Budget Target reflects a more even trend of improvement over the longer term.
2. The increase in the Percentage approvals completed within agreed timeframes between the 2009-10 Budget and the 2009-10 Estimated Actual is due to significant improvements in approvals processes. Improvements are anticipated to continue in 2010-11, however there is an expectation that a greater number of applications will be received. Therefore, there is a decrease between the 2009-10 Estimated Actual and the 2010-11 Budget Target to reflect a more realistic level of performance.
3. The increase in the Percentage reduction in mineral title applications backlog between the 2009-10 Budget and the 2009-10 Estimated Actual is due to the impact of the Wongatha Native Title Determination and the continued effects of the mineral title reversion process. The extinguishment of the Wongatha Native Title Claim allowed the grant of large numbers of tenements in 2009-10, however it is anticipated that applications received and granted will return to more normal levels in 2010-11.

Services and Key Efficiency Indicators

1: Resource Sector and Dangerous Goods Regulation

The Department is charged with ensuring that the resources industry conducts its business in a responsible manner and that the community receives a fair return for its resources. The Department contributes to responsible development through effective regulation of the resources sector, including the timely processing of applications; and mining and petroleum safety regulation. It also facilitates and manages access to land and offshore areas for the exploration and development of mineral and energy deposits.

The Department administers the *Dangerous Goods Safety Act 2004*, covering the manufacture, storage, handling, transport and use of dangerous goods, including the operation of major hazard facilities.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service	\$'000 70,621	\$'000 66,079	\$'000 73,736	\$'000 89,084	1
Less Income	13,751	20,412	27,146	44,305	2
Net Cost of Service	56,870	45,667	46,590	44,779	
Employees (Full Time Equivalents)	559	559	597	641	
Efficiency Indicators					
Cost per Resources Regulation Service ^(a)	\$809	\$868	\$862	\$955	1
Average Weighted Cost per Safety Regulatory Service Minerals and Energy ^(b)	\$1,116	\$1,331	\$1,171	\$1,234	
Average Weighted Cost per Safety Regulatory Service Dangerous Goods ^(c)	\$241	\$260	\$227	\$307	1

(a) Cost per Resources Regulation Service is calculated using the average cost per mineral title service, average cost per petroleum title service, average cost per royalty service and the average cost per environment regulation service.

(b) Average Weighted Cost per Safety Regulatory Service - Minerals and Energy is calculated as the total cost of mines safety services divided by the total number of units of information and education (seminars/presentations and publications), licensing services and investigations and technical assessments undertaken by the Resources Safety Division.

(c) Average Weighted Cost per Safety Regulatory Service - Dangerous Goods is calculated as the total cost of dangerous goods services divided by the total number of units of information and education (seminars/presentations and publications), licensing services and investigations and technical assessments undertaken by the Resources Safety Division.

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Service, Cost per Resources Regulation Service and Average Weighted Cost per Safety Regulation Service - Dangerous Goods between the 2009-10 Estimated Actual and the 2010-11 Budget Target is due to an increase in expenditure in 2010-11 associated with the introduction of the Delivering Best Practice Safety Regulation initiative.
2. The increase in Income between the 2009-10 Estimated Actual and 2010-11 Budget Target is due to an estimated increase in regulatory fees in 2010-11 from the Mine Safety Levy associated with the introduction of the Delivering Best Practice Safety Regulation initiative.

2: Geoscience Information and Advice

The Department provides benefits to the Western Australian community through the provision of public geological information to encourage exploration, and the promotion of opportunities for high risk private sector investment in mineral and energy exploration and development, thereby sustaining investment in the industry for future generations. The Department maintains an up-to-date geological archive of the State and its mineral and petroleum resources. Products and services include:

- acquiring new geoscience and mineral and energy resource information;
- providing access to a developing archive of geoscientific and resource exploration information;
- assessment of mineral and petroleum resources and resource potential as a basis for decision making by Government; and
- providing assistance and advice on land use matters.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 29,054	\$'000 42,141	\$'000 43,328	\$'000 48,523	1
Less Income.....	142	258	258	316	2
Net Cost of Service	28,912	41,883	43,070	48,207	
Employees (Full Time Equivalents)	212	212	211	208	
Efficiency Indicators					
Average Cost of Geoscience Product and Service Units	\$243,537	\$201,333	\$207,004	\$203,025	

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Service between the 2009-10 Estimated Actual and the 2010-11 Budget Target is due to an estimated increase in expenditure associated with the Royalties for Regions Exploration Incentive Scheme in 2010-11.
2. The increase in Income between the 2009-10 Estimated Actual and the 2010-11 Budget Target is due to an anticipated increase in the sale of maps and other resource exploration information by the Department in 2010-11.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Electronic Records Archive.....	1,338	1,323	10	15	-	-	-
COMPLETED WORKS							
Asset Replacement Program Computer Hardware and Software - 2009-10 Program	837	837	837	-	-	-	-
Hazardous Materials Management System	1,340	1,340	120	-	-	-	-
NEW WORKS							
Asset Replacement Program Computer Hardware and Software							
2010-11 Program	867	-	-	867	-	-	-
2011-12 Program	854	-	-	-	854	-	-
2012-13 Program	884	-	-	-	-	884	-
2013-14 Program	884	-	-	-	-	-	884
Data Centre Facilities	935	-	-	510	425	-	-
Total Cost of Asset Investment Program.....	7,939	3,500	967	1,392	1,279	884	884
FUNDED BY							
Capital Appropriation.....			130	15	-	-	-
Drawdowns from the Holding Account.....			837	867	854	884	884
Internal Funds and Balances.....			-	510	425	-	-
Total Funding			967	1,392	1,279	884	884

FINANCIAL STATEMENTS**Income Statement***Expenses*

Employee Benefits expenditure is estimated at \$78.7 million in 2010-11, representing an increase of \$5.5 million (7.6 per cent), from the 2009-10 Estimated Actual as a result of the full year impact in 2010-11 of the increase of 72 FTEs associated with the introduction of the Delivering Best Practice Safety Regulation initiative.

Supplies and Services expenditure is estimated at \$34.7 million in 2010-11, representing an increase of \$9.1 million (35.5 per cent) from the 2009-10 Estimated Actual as a result of increased payments to service providers and contractors to support regulatory activities, monitor, review and enhance existing systems and processes to accommodate industry expectations for more efficient and transparent approval processes and further automation of business systems.

Other Expenses is estimated at \$17.6 million in 2010-11, representing an increase of \$5.7 million (48.0 per cent) from the 2009-10 Estimated Actual as a result of a one-off payment in 2010-11 for the net proceeds from the sale of the former East Perth site of the Chemistry Centre (WA) being returned to the Consolidated Account.

Income

Total Income is estimated at \$44.6 million in 2010-11, representing an increase of \$17.2 million (62.8 per cent), from the 2009-10 Estimated Actual, primarily as a result of an increase to regulatory fees arising from the introduction of the Mine Safety Levy.

Cashflow Statement

Service Appropriations are estimated at \$57.6 million in 2010-11, representing a decrease of \$10.5 million (15.4 per cent) from the 2009-10 Estimated Actual, as a result of the Department continuing to progress the phased introduction of a new cost recovery regime and accounting for an expected one-off payment to the Consolidated Account in 2010-11 of the net proceeds from the sale of the former East Perth site of the Chemistry Centre (WA).

The decrease in Service Appropriations resulting from the Department's cost recovery regime is offset by an estimated increase in Regulatory Fees and Fines to \$41.0 million in 2010-11, an increase of 63.7 per cent from the 2009-10 Estimated Actual. This increase is also as a result of an increase to regulatory fees arising from the introduction of the Mine Safety Levy.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual ^(b) \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	65,386	64,549	73,179	78,714	81,307	84,570	85,979
Grants and subsidies ^(d)	56	48	146	370	194	191	48
Supplies and services	17,882	25,399	25,592	34,667	39,334	37,930	23,687
Accommodation	4,403	4,531	4,531	4,553	4,576	4,599	4,599
Depreciation and amortisation	2,554	1,751	1,751	1,747	1,737	1,734	1,734
Other expenses	9,394	11,942	11,865	17,556	11,713	11,721	11,721
TOTAL COST OF SERVICES	99,675	108,220	117,064	137,607	138,861	140,745	127,768
Income							
Sale of goods and services	248	2,147	2,147	2,178	2,210	2,243	2,243
Regulatory fees and fines	13,397	18,409	25,045	41,002	47,102	49,187	49,476
Grants and subsidies	-	-	98	392	216	173	-
Other revenue	248	114	114	1,049	114	114	114
Total Income	13,893	20,670	27,404	44,621	49,642	51,717	51,833
NET COST OF SERVICES	85,782	87,550	89,660	92,986	89,219	89,028	75,935
INCOME FROM STATE GOVERNMENT							
Service appropriations	73,479	68,969	69,898	65,193	64,029	70,358	74,045
Resources received free of charge	2,402	1,509	1,490	1,490	1,490	1,490	1,490
Royalties for Regions fund ^(e)	1,900	16,080	17,280	20,740	23,300	16,780	-
TOTAL INCOME FROM STATE GOVERNMENT	77,781	86,558	88,668	87,423	88,819	88,628	75,535
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(8,001)	(992)	(992)	(5,563)	(400)	(400)	(400)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, amounts reported have been recast to reflect the current structure and may not be directly comparable to previously published information.

(c) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Budget Estimate are 771, 808 and 849 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Regional Infrastructure and Headworks Fund - \$1.9 million (2008-09), \$16.1 million (2009-10 Budget), \$17.3 million (2009-10 Estimated Actual), \$20.7 million (2010-11), \$23.3 million (2011-12) and \$16.8 million (2012-13).

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Mineral and Petroleum Industry	56	48	48	48	48	48	48
National Mine Safety Framework Secretariat	-	-	98	322	146	143	-
TOTAL	56	48	146	370	194	191	48

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual ^(b) \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	14,147	12,788	12,953	12,495	11,475	10,880	10,285
Restricted cash.....	65	327	65	65	65	65	65
Holding account receivables.....	839	867	867	854	884	884	884
Receivables	1,656	4,745	1,663	1,663	1,663	1,663	1,663
Other.....	999	2,542	1,001	1,001	1,001	1,001	1,001
Total current assets.....	17,706	21,269	16,549	16,078	15,088	14,493	13,898
NON-CURRENT ASSETS							
Holding account receivables.....	10,458	9,734	11,342	12,235	13,088	13,938	14,788
Property, plant and equipment.....	112,855	83,466	112,134	106,160	105,677	105,545	105,469
Intangibles	3,682	1,544	3,682	3,682	3,682	3,682	3,682
Restricted cash.....	1,000	410	1,000	1,000	1,000	1,000	1,000
Other.....	6,142	11,860	6,079	5,888	5,913	5,195	4,421
Total non-current assets	134,137	107,104	134,237	128,965	129,360	129,360	129,360
TOTAL ASSETS.....	151,843	128,283	150,786	145,043	144,448	143,853	143,258
CURRENT LIABILITIES							
Employee provisions	11,150	8,381	11,150	11,150	11,150	11,150	11,150
Payables.....	1,928	9,673	1,733	1,538	1,343	1,148	953
Other.....	6,518	3,070	6,518	6,518	6,518	6,518	6,518
Total current liabilities	19,596	21,124	19,401	19,206	19,011	18,816	18,621
NON-CURRENT LIABILITIES							
Employee provisions	4,606	4,314	4,606	4,606	4,606	4,606	4,606
Other.....	66	39	66	66	66	66	66
Total non-current liabilities	4,672	4,353	4,672	4,672	4,672	4,672	4,672
TOTAL LIABILITIES	24,268	25,477	24,073	23,878	23,683	23,488	23,293
EQUITY							
Contributed equity.....	53,455	30,947	53,585	53,600	53,600	53,600	53,600
Accumulated surplus/(deficit)	(5,885)	(2,838)	(5,545)	(11,108)	(11,508)	(11,908)	(12,308)
Reserves	78,673	74,697	78,673	78,673	78,673	78,673	78,673
Total equity.....	126,243	102,806	126,713	121,165	120,765	120,365	119,965
TOTAL LIABILITIES AND EQUITY	150,511	128,283	150,786	145,043	144,448	143,853	143,258

(a) Full audited financial statements are published in the agency's Annual Report.

(b) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, amounts reported have been recast to reflect the current structure and may not be directly comparable to previously published information.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual ^(b)	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	71,122	67,218	68,147	57,636	62,292	68,624	72,311
Capital appropriation	69	130	130	15	-	-	-
Holding account drawdowns	1,436	837	837	867	854	884	884
Royalties for regions fund ^(c)	1,900	16,080	17,280	20,740	23,300	16,780	-
Net cash provided by State Government	74,527	84,265	86,394	79,258	86,446	86,288	73,195
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(62,818)	(60,553)	(73,133)	(78,650)	(81,245)	(84,508)	(85,917)
Grants and subsidies	(56)	(1,943)	(146)	(370)	(194)	(191)	(48)
Supplies and services	(17,150)	(24,883)	(23,175)	(32,240)	(36,893)	(35,478)	(21,235)
Accommodation	(4,177)	(4,531)	(4,531)	(4,553)	(4,576)	(4,599)	(4,599)
Other payments	(16,311)	(23,568)	(23,356)	(23,258)	(23,244)	(23,263)	(23,263)
Receipts							
Regulatory fees and fines	13,306	18,409	25,045	41,002	47,102	49,187	49,476
Grants and subsidies	-	-	98	392	216	173	-
Sale of goods and services	148	2,140	2,140	2,171	2,210	2,243	2,243
GST receipts	10,111	10,323	10,323	10,323	10,323	10,323	10,323
Other receipts	1,859	114	114	114	114	114	114
Net cash from operating activities	(75,088)	(84,492)	(86,621)	(85,069)	(86,187)	(85,999)	(72,906)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(4,371)	(967)	(967)	(1,392)	(1,279)	(884)	(884)
Proceeds from sale of non-current assets	-	-	-	6,745	-	-	-
Net cash from investing activities	(4,371)	(967)	(967)	5,353	(1,279)	(884)	(884)
NET INCREASE/(DECREASE) IN CASH HELD	(4,932)	(1,194)	(1,194)	(458)	(1,020)	(595)	(595)
Cash assets at the beginning of the reporting period	16,576	14,719	15,212	14,018	13,560	12,540	11,945
Net cash transferred to/from other agencies	3,568	-	-	-	-	-	-
Cash assets at the end of the reporting period	15,212	13,525	14,018	13,560	12,540	11,945	11,350

(a) Full audited financial statements are published in the agency's Annual Report.

(b) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, amounts reported have been recast to reflect the current structure and may not be directly comparable to previously published information.

(c) Regional Infrastructure and Headworks Fund - \$1.9 million (2008-09), \$16.1 million (2009-10 Budget), \$17.3 million (2009-10 Estimated Actual), \$20.7 million (2010-11), \$23.3 million (2011-12) and \$16.8 million (2012-13).

DETAILS OF ADMINISTERED TRANSACTIONS

	2008-09 Actual ^(a) \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
INCOME							
Royalties							
Petroleum - State	21,163	38,700	30,400	40,100	41,800	43,300	41,000
Iron Ore	1,932,683	2,061,500	1,720,000	2,675,500	2,969,700	3,062,000	2,928,900
Alumina	71,553	88,400	63,800	70,700	82,700	92,600	101,400
Diamonds	19,525	16,900	14,800	16,200	16,900	21,000	26,600
Mineral Sands	23,709	25,500	21,800	11,200	14,800	14,000	15,100
Nickel	61,907	60,400	87,100	131,500	141,800	130,800	104,800
Gold	126,332	190,200	160,400	192,800	197,800	188,000	195,400
Other	91,343	95,300	118,500	133,300	132,600	121,100	121,500
Fines							
Regulatory Fines	1	4	4	4	4	4	4
Other							
Regulatory Fees	1,684	10,000	10,000	10,000	10,000	10,000	10,000
Appropriations	65,777	20,611	24,321	12,063	11,086	11,801	9,943
Other Revenue	4,514	596	596	573	548	522	494
North West Shelf Grants	843,815	-	-	-	-	-	-
Lease Rentals	64,737	64,300	72,100	67,300	69,100	70,800	72,600
TOTAL INCOME	3,328,743	2,672,411	2,323,821	3,361,240	3,688,838	3,765,927	3,627,741
EXPENSES							
Other							
Aboriginal Lands Trust - Remuneration for Mining on Aboriginal lands	287	155	155	155	155	155	155
Australian Prospectors and Mining Hall of Fame	-	-	145	220	-	-	-
Coal Industry Development	601	4,060	2,760	4,000	2,633	1,300	-
Minerals and Energy Research Institute of Western Australia	633	641	641	653	667	680	696
Mining Tenement Refunds	27,548	7,000	12,000	1,000	1,000	1,000	1,000
Other Administered Expenses	689	-	-	-	-	-	-
Petroleum (Submerged Lands) Act 1982	3,868	6,795	6,660	8,055	7,284	6,706	6,132
Receipts Paid into Consolidated Account	3,404,755	2,680,827	2,048,051	3,328,351	3,597,551	3,779,587	3,644,587
Refunds of Previous Years' Revenues	22,205	1,960	1,960	1,960	1,960	1,960	1,960
TOTAL EXPENSES	3,460,586	2,701,438	2,072,372	3,344,394	3,611,250	3,791,388	3,654,530

- (a) On 1 January 2009, the DOIR was renamed the DMP. The Science and Innovation Business Division of the former DOIR was transferred to the DOC and the Resources Safety Division of the former DOCEP was transferred to the DMP. The State Economic Development Policy function of the former DOIR was transferred to the DSD. Accordingly, amounts reported have been recast to reflect the current structure and may not be directly comparable to previously published information.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Grants and Subsidies	-	-	98	392	216	173	-
GST Input Credits	10,111	10,323	10,323	10,323	10,323	10,323	10,323
Licences and Other Regulatory Fees	1,924	4,609	11,245	26,998	32,748	34,474	34,396
Proceeds from Departmental Fees and Charges	1,814	2,254	2,254	2,285	2,324	2,356	2,356
Proceeds from Petroleum Permits and Licences	5,529	7,615	7,615	7,688	7,881	8,078	8,280
Proceeds from Prospecting, Exploration and Other Mining Licences	6,046	6,185	6,185	6,316	6,473	6,636	6,801
TOTAL	25,424	30,986	37,720	54,002	59,965	62,040	62,156

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

FISHERIES

PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS

DIVISION 16

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 44 Net amount appropriated to deliver services	30,571	28,790	30,271	30,363	32,849	33,501	34,352
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	199	205	249	258	264	272	281
Total appropriations provided to deliver services	30,770	28,995	30,520	30,621	33,113	33,773	34,633
CAPITAL							
Item 134 Capital Appropriation.....	1,400	5,400	5,400	5,510	2,610	10	10
TOTAL APPROPRIATIONS	32,170	34,395	35,920	36,131	35,723	33,783	34,643
EXPENSES							
Total Cost of Services	67,673	59,936	63,514	62,736	65,528	66,059	66,902
Net Cost of Services ^(a)	38,666	31,208	28,363	30,663	32,758	33,418	34,278
CASH ASSETS ^(b)	3,893	2,658	3,102	4,161	4,880	4,860	4,840

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Camden Sound Marine Park Enforcement Program.....	-	-	925	918	961
Management Arrangements for Recreational Fishing	3,300	3,900	3,900	3,900	3,900
Salaries Escalation under New Wages Policy	-	50	631	663	1,182

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Conservation and sustainable development of the State's fish resources.	1. Fisheries Management 2. Compliance and Education 3. Research and Monitoring 4. Marine Safety Service

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Fisheries Management.....	21,505	17,723	17,988	15,697	16,243	16,354	16,519
2. Compliance and Education.....	23,040	22,644	24,346	25,609	26,862	27,043	27,481
3. Research and Monitoring	21,444	17,590	19,607	19,872	20,818	21,041	21,265
4. Marine Safety Service	1,684	1,979	1,573	1,558	1,605	1,621	1,637
Total Cost of Services.....	67,673	59,936	63,514	62,736	65,528	66,059	66,902

Significant Issues Impacting the Agency

- The State's fisheries and marine ecosystems are facing increased pressure from factors such as population growth, improvements in fishing technology, climate variability and industrial development. The Department is working to ensure the sustainability of the State's fish resources and the maintenance of the healthy marine and aquatic ecosystems necessary to support them.
- The Department has adopted policies for holistic and integrated management of resources and is developing management strategies and mechanisms that accommodate the needs of all stakeholders within an explicit allocation framework. Securing the required knowledge and sound science to support decision-making and achieve ecologically sustainable fisheries management continues to be a focus for the Department.
- The impact of the global financial downturn and the high exchange rate to the Australian dollar has had a significant impact on a number of fisheries, resulting in a decline in revenue and consequent impact on the Department's budget. There have also been sustainability pressures in fisheries, including the west coast rock lobster fishery and the west coast demersal scalefish fishery. These areas will continue to be a focus in 2010-11.
- During 2010-11, the Department will implement new consultation and funding arrangements. The new consultation process aims to provide clearer channels of communication and greater recognition of the role of sector peak bodies in providing advice to government on matters affecting respective sectors. Funding reforms aim to provide greater flexibility and ability to respond to the management needs of fisheries.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Conservation and sustainable development of the State's fish resources:					
The proportion of fish stocks identified as being at-risk or vulnerable through exploitation.....	14%	15%	17%	17%	
The proportion of fisheries where acceptable catches (or effort levels) are achieved.....	96%	90%	90%	90%	
The percentage of fisheries or fished sectors where current catch shares are known and where catch share allocations are in process or in place.....	73%	70%	65%	65%	
The gross value of State fisheries production (million).....	\$448	\$450	\$400	\$400	
The participation rate in recreational fishing.....	33%	30%	33%	33%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Fisheries Management**

Fisheries management includes licensing, the development of policy and procedural frameworks, including legislation and management plans, consultation with fishing industry stakeholders and the community.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000	\$'000	\$'000	\$'000	
Less Income ^(a)	21,505	17,723	17,988	15,697	1
Net Cost of Service	5,455	6,861	6,605	6,819	
Net Cost of Service	16,050	10,862	11,383	8,878	
Employees (Full Time Equivalents)	98	95	93	93	
Efficiency Indicators					
Average Cost per Hour of Management (excluding Grants and Fisheries Adjustments) ^(b)	\$112	\$109	\$108	\$109	

(a) Following a review of Services and Efficiency Indicators, Income for the 2009-10 Budget has been recast from the 2009-10 published Budget to improve the accuracy of the distribution of Income between the Department's services.

(b) Costs per hour include an allocation of departmental support costs.

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Service between the 2009-10 Estimated Actual and the 2010-11 Budget Target is due to the finalisation of a number of Voluntary Fisheries Adjustment Schemes.

2: Compliance and Education

Through the compliance and education service the Department raises community awareness and understanding of the issues and the need to adhere to the rules governing fishing activities. This service enforces fishing rules and also plans and undertakes investigations and enforcement strategies.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 23,040	\$'000 22,644	\$'000 24,346	\$'000 25,609	1
Less Income ^(a)	10,309	10,275	11,229	11,932	
Net Cost of Service	12,731	12,369	13,117	13,677	
Employees (Full Time Equivalents)	158	152	161	163	
Efficiency Indicators					
Average Cost per Hour of Compliance and Education ^(b)	\$229	\$129	\$133	\$134	

(a) Following a review of Services and Efficiency Indicators, Income for the 2009-10 Budget has been recast from the 2009-10 published Budget to improve the accuracy of the distribution of Income between the Department's services.

(b) Costs per hour include an allocation of departmental support costs.

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Service between the 2009-10 Estimated Actual and the 2010-11 Budget Target is a result of increased activity resulting from revised recreational fishing management arrangements.

3: Research and Monitoring

The research and monitoring service provides scientific knowledge for the sustainable management of the State's fisheries and aquatic resources and the associated environment.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 21,444	\$'000 17,590	\$'000 19,607	\$'000 19,872	
Less Income ^(a)	13,036	11,385	17,149	13,161	1
Net Cost of Service	8,408	6,205	2,458	6,711	
Employees (Full Time Equivalents)	152	136	139	138	
Efficiency Indicators					
Average Cost per Hour of Research and Monitoring ^(b)	\$137	\$110	\$115	\$116	

(a) Following a review of Services and Efficiency Indicators, Income for the 2009-10 Budget has been recast from the 2009-10 published Budget to improve the accuracy of the distribution of Income between the Department's services.

(b) Costs per hour include an allocation of departmental support costs.

Explanation of Significant Movements

(Notes)

1. The decrease in Income between the 2009-10 Estimated Actual and the 2010-11 Budget Target is due to a one-off recognition of revenue in 2009-10 for externally funded activities. This service is impacted by fluctuations in funding provided by external granting bodies.

4: Marine Safety Service

The marine safety service is delivered on behalf of the Department of Transport. This service includes checks by Fisheries and Marine Officers of recreational boats to ensure compliance with the safety requirements.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 1,684	\$'000 1,979	\$'000 1,573	\$'000 1,558	
Less Income ^(a)	207	207	168	161	
Net Cost of Service	1,477	1,772	1,405	1,397	
Employees (Full Time Equivalents)	17	15	14	15	
Efficiency Indicators					
Average Cost per Hour for Delivery of Marine Safety Services ^(b)	\$134	\$116	\$118	\$116	

(a) Following a review of Services and Efficiency Indicators, Income for the 2009-10 Budget has been recast from the 2009-10 published Budget to improve the accuracy of the distribution of Income between the Department's services.

(b) Costs per hour include an allocation of departmental support costs.

ASSET INVESTMENT PROGRAM

The 2010-11 asset investment program totals \$8.0 million. New asset investment in 2010-11 includes the replacement of the Patrol Vessel Walcott, which provides a sea service delivery in the north of Western Australia. Rolling asset replacement programs will focus on information systems development and the replacement and upgrade of operating plant and equipment, including small boats, outboards and trailers required for the Department's operations.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Buildings - Denham Government Office Accommodation	8,500	1,670	1,670	4,445	1,500	885	-
Regional Recreational Fishing Initiatives.....	400	100	100	-	100	-	100
COMPLETED WORKS							
Abrolhos Islands Program - 2009-10 Program	330	330	330	-	-	-	-
Aquaculture Upgrades - 2009-10 Program.....	100	100	100	-	-	-	-
Buildings - Mandurah Marine Operations Centre	10,411	10,411	1,756	-	-	-	-
Computing Hardware and Software							
2008-09 Program.....	627	627	590	-	-	-	-
2009-10 Program.....	678	678	678	-	-	-	-
Fish Habitat - 2009-10 Program.....	61	61	61	-	-	-	-
Fit-Out, Furniture and Office Equipment							
2008-09 Program.....	200	200	53	-	-	-	-
2009-10 Program.....	700	700	700	-	-	-	-
Information Systems Development							
2008-09 Program.....	395	395	341	-	-	-	-
2009-10 Program.....	1,219	1,219	1,219	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Fisheries Licensing and Monitoring (FLAMS) Upgrade 2009-10.....	500	500	500	-	-	-	-
Large Vessels - Large Vessel Replacement PV McLaughlan	3,300	3,300	2,972	-	-	-	-
Operational Equipment 2008-09 Program.....	347	347	162	-	-	-	-
Communication Equipment - 2009-10	49	49	49	-	-	-	-
Operational Equipment and Office Equipment (Regional Services) - 2009-10	173	173	173	-	-	-	-
Replacement of Scientific, Office, and Other Operating Equipment - Research Division - 2009-10.....	111	111	111	-	-	-	-
Serious Offences Unit Covert Operational Equipment 2009-10.....	28	28	28	-	-	-	-
Small Boats, Outboards and Trailers 2008-09 Program.....	2,122	2,122	676	-	-	-	-
2009-10 Program.....	1,454	1,454	1,454	-	-	-	-
NEW WORKS							
Abrolhos Islands Program							
Abrolhos Islands Airstrips - 2010-11	20	-	-	20	-	-	-
Abrolhos Islands Airstrips Rolling Program.....	5,640	-	-	-	20	20	160
Abrolhos Islands General Rolling Program.....	1,390	-	-	-	145	130	130
Aquaculture Upgrades - Aquaculture Park Upgrades Rolling Program	550	-	-	-	100	-	150
Buildings - Abrolhos Islands General - 2010-11	100	-	-	100	-	-	-
Computing Hardware and Software Computer Hardware and Software Program - 2010-11	368	-	-	368	-	-	-
Computing Hardware and Software Rolling Program.....	4,903	-	-	-	367	350	536
Fish Habitat Fish Habitat Program - 2010-11	56	-	-	56	-	-	-
Fish Habitat Rolling Program.....	529	-	-	-	58	60	63
Fit-Out, Furniture and Office Equipment Fit-Out Furniture and Office Equipment Rolling Program	3,950	-	-	-	200	300	600
Fit-Out, Furniture and Office Equipment - 2010-11	200	-	-	200	-	-	-
Information Systems Development Information Systems Development - 2010-11	200	-	-	200	-	-	-
Information System Development Rolling Program	4,600	-	-	-	200	200	400
Large Vessels Large Vessel Replacement - PV Walcott	4,000	-	-	2,000	2,000	-	-
Refit RV Naturaliste - 2010-11	145	-	-	145	-	-	-
Operational Equipment Operational Equipment - 2010-11	231	-	-	231	-	-	-
Operational Equipment Rolling Program	4,049	-	-	-	203	384	540
Small Boats, Outboards and Trailers Small Boats and Trailers Program - 2010-11	246	-	-	246	-	-	-
Small Boats and Trailers Rolling Program	10,952	-	-	-	400	1,000	650
Vessel Refit - PV Hamelin Refit	600	-	-	-	600	-	-
Total Cost of Asset Investment Program.....	74,434	24,575	13,723	8,011	5,893	3,329	3,329
FUNDED BY							
Capital Appropriation.....			5,400	5,510	2,610	10	10
Asset Sales			834	159	334	334	334
Drawdowns from the Holding Account.....			4,003	2,226	2,746	2,007	2,007
Internal Funds and Balances.....			3,011	-	-	503	503
Other			475	116	203	475	475
Total Funding			13,723	8,011	5,893	3,329	3,329

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grants and Subsidies expenditure is estimated at \$200,000 in 2010-11, representing a decrease of \$3.8 million (95.0 per cent) from the 2009-10 Estimated Actual due to a reclassification of these payments as service and contract expenses. This change has also resulted in an increase in Supplies and Services expenditure by \$3.1 million (55.1 per cent) from \$5.6 million in the 2009-10 Estimated Actual to \$8.7 million in the 2010-11 Budget Estimate.

Other Expenses is estimated at \$8.4 million in 2010-11, representing a decrease of \$2.4 million (22.2 per cent) from the 2009-10 Estimated Actual as a result of a number of fisheries adjustment schemes being finalised. This line item does not include expenditure associated with fisheries adjustment arrangements where the cost of the buy back is repaid by the industry.

Income

Total Income is estimated at \$32.1 million in 2010-11, representing a decrease of \$3.1 million (8.8 per cent) from the 2009-10 Estimated Actual due to a one-off recognition of revenue in 2009-10 for externally funded activities that occurred in prior years, increases in commercial access fees and minor increases in recreational licence fees.

Balance Sheet

Current Assets are estimated at \$9.5 million at the end of 2010-11, representing an increase of \$1.7 million (21.6 per cent) from the 2009-10 Estimated Actual, predominantly due to increased cash holdings resulting from activities during the year.

Non-Current Assets are estimated at \$88.7 million at the end of 2010-11, representing an increase of \$6.3 million (7.6 per cent) from the 2009-10 Estimated Actual, primarily as a result of increases in property plant and equipment mainly due to asset purchases, fisheries adjustment schemes receivables and amounts receivable for services - asset replacement.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	37,960	34,985	37,100	39,310	41,605	41,290	41,929
Grants and subsidies ^(c)	4,187	3,975	3,975	200	200	200	200
Supplies and services	6,892	4,901	5,585	8,662	8,732	8,968	9,098
Accommodation	2,286	2,295	2,295	2,393	2,511	2,410	2,485
Depreciation and amortisation	4,356	3,784	3,784	3,784	3,784	3,784	3,784
Other expenses	11,992	9,996	10,775	8,387	8,696	9,407	9,406
TOTAL COST OF SERVICES.....	67,673	59,936	63,514	62,736	65,528	66,059	66,902
Income							
Sale of goods and services	353	90	90	90	90	90	90
Regulatory fees and fines	21,437	23,847	25,747	26,883	27,274	27,211	27,180
Grants and subsidies	4,680	3,000	7,370	3,000	3,000	3,000	3,000
Other revenue	2,537	1,791	1,944	2,100	2,406	2,340	2,354
Total Income	29,007	28,728	35,151	32,073	32,770	32,641	32,624
NET COST OF SERVICES	38,666	31,208	28,363	30,663	32,758	33,418	34,278
INCOME FROM STATE GOVERNMENT							
Service appropriations	30,770	28,995	30,520	30,621	33,113	33,773	34,633
Resources received free of charge	372	522	522	522	522	522	522
TOTAL INCOME FROM STATE GOVERNMENT	31,142	29,517	31,042	31,143	33,635	34,295	35,155
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(7,524)	(1,691)	2,679	480	877	877	877

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Budget Estimate are 425, 407 and 409 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Grants to Industry	4,187	3,975	3,975	200	200	200	200
TOTAL.....	4,187	3,975	3,975	200	200	200	200

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1,112	625	625	1,684	2,403	2,383	2,363
Restricted cash.....	2,337	2,033	2,033	2,033	2,033	2,033	2,033
Holding account receivables.....	4,003	2,226	2,226	2,746	2,007	2,007	2,007
Receivables	1,830	2,065	2,873	2,981	3,047	3,115	3,358
Other.....	51	404	51	51	51	51	51
Total current assets.....	9,333	7,353	7,808	9,495	9,541	9,589	9,812
NON-CURRENT ASSETS							
Holding account receivables.....	4,017	5,183	5,183	5,829	7,214	8,599	9,984
Property, plant and equipment.....	40,874	47,544	47,659	51,257	49,890	48,068	46,246
Restricted cash.....	444	-	444	444	444	444	444
Other.....	18,100	23,862	29,153	31,167	33,366	33,388	33,754
Total non-current assets	63,435	76,589	82,439	88,697	90,914	90,499	90,428
TOTAL ASSETS.....	72,768	83,942	90,247	98,192	100,455	100,088	100,240
CURRENT LIABILITIES							
Employee provisions	6,633	5,962	6,623	6,623	6,623	6,623	6,623
Payables.....	2,644	2,121	2,692	1,649	1,649	1,649	1,649
Other.....	1,174	1,129	1,784	2,038	1,974	2,042	2,093
Total current liabilities	10,451	9,212	11,099	10,310	10,246	10,314	10,365
NON-CURRENT LIABILITIES							
Employee provisions	2,028	2,042	2,028	2,028	2,028	2,028	2,028
Borrowings	-	1,342	8,542	10,066	8,906	7,678	7,474
Other.....	374	581	584	1,804	1,804	1,710	1,128
Total non-current liabilities	2,402	3,965	11,154	13,898	12,738	11,416	10,630
TOTAL LIABILITIES	12,853	13,177	22,253	24,208	22,984	21,730	20,995
EQUITY							
Contributed equity.....	39,166	43,266	44,566	50,076	52,686	52,696	52,706
Accumulated surplus/(deficit)	3,914	11,509	6,593	7,073	7,950	8,827	9,704
Reserves	16,835	15,990	16,835	16,835	16,835	16,835	16,835
Total equity.....	59,915	70,765	67,994	73,984	77,471	78,358	79,245
TOTAL LIABILITIES AND EQUITY	72,768	83,942	90,247	98,192	100,455	100,088	100,240

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	27,378	25,603	27,128	27,229	29,721	30,381	31,241
Capital appropriation	1,400	5,400	5,400	5,510	2,610	10	10
Holding account drawdowns	3,360	4,003	4,003	2,226	2,746	2,007	2,007
Net cash provided by State Government	32,138	35,006	36,531	34,965	35,077	32,398	33,258
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(37,316)	(35,228)	(37,290)	(39,264)	(41,500)	(41,052)	(41,687)
Grants and subsidies	(4,187)	(3,975)	(3,975)	(200)	(200)	(200)	(200)
Supplies and services	(6,406)	(4,165)	(4,849)	(7,924)	(8,625)	(9,482)	(9,612)
Accommodation	(2,286)	(2,897)	(2,950)	(3,084)	(3,282)	(2,672)	(2,751)
Other payments	(14,286)	(13,265)	(22,944)	(12,733)	(9,943)	(10,639)	(11,841)
Receipts							
Regulatory fees and fines	21,437	23,597	25,497	26,633	27,024	26,961	26,930
Grants and subsidies	4,680	3,000	7,370	3,000	3,000	3,000	3,000
Sale of goods and services	353	340	340	340	340	340	340
GST receipts	3,337	2,328	2,328	2,328	2,328	2,328	2,328
Other receipts	2,331	1,614	1,767	2,094	2,189	2,123	2,137
Net cash from operating activities	(32,343)	(28,651)	(34,706)	(28,810)	(28,669)	(29,293)	(31,356)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(6,040)	(13,723)	(13,723)	(8,011)	(5,893)	(3,329)	(3,329)
Proceeds from sale of non-current assets	172	834	834	159	334	334	334
Net cash from investing activities	(5,868)	(12,889)	(12,889)	(7,852)	(5,559)	(2,995)	(2,995)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	-	(126)	(1,137)	(1,202)	(1,094)	(1,160)	(1,356)
Other proceeds	(210)	(101)	910	958	964	1,030	1,226
Proceeds from borrowings	-	1,600	10,500	3,000	-	-	1,203
Net cash from financing activities	(210)	1,373	10,273	2,756	(130)	(130)	1,073
NET INCREASE/(DECREASE) IN CASH HELD	(6,283)	(5,161)	(791)	1,059	719	(20)	(20)
Cash assets at the beginning of the reporting period	10,176	7,819	3,893	3,102	4,161	4,880	4,860
Cash assets at the end of the reporting period	3,893	2,658	3,102	4,161	4,880	4,860	4,840

(a) Full audited financial statements are published in the agency's Annual Report.

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS

Recreational Fishing Special Purpose Account

The Recreational Fishing Special Purpose Account was established under the *Fish Resources Management Act 1994* on 1 October 1995. It is utilised to fund the management of commercial, fish and fish habitat protection and pearling and aquaculture activities.

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000
Opening Balance	10	10	10	10
Receipts:				
Appropriations	9,221	10,492	11,884	12,750
Other	2,746	2,816	4,716	4,850
	11,977	13,318	16,610	17,610
Payments	11,967	13,308	16,600	17,600
CLOSING BALANCE.....	10	10	10	10

Fisheries Research and Development Special Purpose Account

The Fisheries Research and Development Special Purpose Account was continued under the *Fish Resources Management Act 1994*, which was established on 1 October 1995. It is utilised to fund the management of commercial, fish and fish habitat protection and pearling and aquaculture activities.

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000
Opening Balance	8,113	6,256	1,068	1,277
Receipts:				
Appropriations	20,935	23,884	24,147	21,175
Other	23,558	28,991	31,349	27,981
	52,606	59,131	56,564	50,433
Payments	51,538	58,036	55,287	48,637
CLOSING BALANCE.....	1,068	1,095	1,277	1,796

Fisheries Adjustment Schemes Special Purpose Account

The Fisheries Adjustment Schemes Special Purpose Account was established under the *Fisheries Adjustment Scheme Act 1987*. It is mainly utilised to fund the payment of compensation agreed under the Fisheries Adjustment Scheme.

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000
Opening Balance	1,195	695	1,692	692
Receipts:				
Appropriations	1,982	500	500	500
Other	-	1,600	11,874	4,766
	3,177	2,795	14,066	5,958
Payments	1,485	2,100	13,374	5,266
CLOSING BALANCE.....	1,692	695	692	692

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
GST Input Credits	2,691	2,000	2,000	2,000	2,000	2,000	2,000
GST Receipts on Sales	646	328	328	328	328	328	328
TOTAL.....	3,337	2,328	2,328	2,328	2,328	2,328	2,328

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

WESTERN AUSTRALIAN ELECTORAL COMMISSION

PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS

DIVISION 17

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 45 Net amount appropriated to deliver services	26,204	6,239	6,444	5,183	5,854	22,233	6,101
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	344	324	327	349	359	369	379
- Electoral Act 1907.....	3,578	180	238	540	1,080	-	200
- Industrial Relations Act 1979.....	116	116	116	116	116	116	116
Total appropriations provided to deliver services	30,242	6,859	7,125	6,188	7,409	22,718	6,796
CAPITAL							
Capital Appropriation	136	172	172	-	-	-	-
TOTAL APPROPRIATIONS	30,378	7,031	7,297	6,188	7,409	22,718	6,796
EXPENSES							
Total Cost of Services	32,286	9,170	9,436	6,574	9,695	22,830	9,442
Net Cost of Services ^(a)	31,600	6,627	6,893	6,531	7,152	22,580	6,692
CASH ASSETS ^(b)	349	607	331	331	331	331	331

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
By-Election Funding for The State Legislative Assembly Districts of Fremantle and Willagee.....	275	-	-	-	-

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Western Australian electors participate in independent and impartial elections or referenda conducted by the Commission as part of democratic processes.	1. Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and Other Electoral Clients

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and other Electoral Clients.....	32,286	9,170	9,436	6,574	9,695	22,830	9,442
Total Cost of Services.....	32,286	9,170	9,436	6,574	9,695	22,830	9,442

Significant Issues Impacting the Agency

- The Commission will be required to support the Electoral Distribution Commissioners during the next distribution of State electoral boundaries, with a significant portion of this activity being carried out in 2010-11.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Western Australian electors participate in independent and impartial elections or referenda conducted by the Commission as part of democratic processes:					
The number of relevant breaches of 'Declaration by Officer' (Forms 1) upheld by a Court of Disputed Returns	Nil	Nil	Nil	Nil	
Percentage of eligible Western Australian electors on the State Electoral Roll	92%	93%	92%	93%	
Percentage of enrolled electors voting in State general elections (or by-elections) or referenda	89%	n/a	n/a	n/a	
Average percentage of enrolled electors voting in local government ordinary (or extraordinary) postal elections or referenda conducted by the Commission.....	n/a	34%	34%	n/a	

(a) Further detail in support of the key effectiveness indicators is provided in the Annual Report.

Services and Key Efficiency Indicators

1: Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and Other Electoral Clients

Provision of an impartial, independent and efficient electoral service to Parliamentary and non-Parliamentary electoral customers.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 32,286	\$'000 9,170	\$'000 9,436	\$'000 6,574	1, 2
Less Income.....	686	2,543	2,543	43	
Net Cost of Service	31,600	6,627	6,893	6,531	
Employees (Full Time Equivalents)	48	48	48	48	
Efficiency Indicators					
Average Cost per Elector of Providing Electoral Services (Enrolment and Election Management).....	\$5.49	\$4.61	\$4.89	\$4.47	
Average Cost per Elector of Conducting State General Elections (or By-Elections) or Referenda Events	\$15.54	\$0.22	\$0.22	n/a	3
Average Cost per Elector of Conducting Local Government Ordinary (or Extraordinary) Elections Conducted by the Commission	n/a	\$2.10	\$2.13	n/a	

Explanation of Significant Movements

(Notes)

1. The reduction of \$23.1 million in the Total Cost of Services from 2008-09 to the 2009-10 Budget is mainly due to the conducting of the State General Election and the Daylight Saving Referendum in 2008-09.
2. The reduction of \$2.8 million in the Total Cost of Services from 2009-10 Estimated Actual to the 2010-11 Budget Target is mainly due to the conducting of biennial local government elections, which are provided by the Commission on a cost recovery basis.
3. The reduction in the average cost per elector is due to the conduction of the State General Election and Daylight Saving Referendum in 2008-09 compared to the by-elections only in 2009-10.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2009-10 Program.....	50	50	50	-	-	-	-
Information Technology System Upgrade 2009-10 Program.....	400	400	400	-	-	-	-
NEW WORKS							
Asset Replacement							
2010-11 Program.....	50	-	-	50	-	-	-
2011-12 Program.....	50	-	-	-	50	-	-
Total Cost of Asset Investment Program.....	550	450	450	50	50	-	-
FUNDED BY							
Capital Appropriation.....			172	-	-	-	-
Drawdowns from the Holding Account.....			278	50	50	-	-
Total Funding			450	50	50	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

Total Cost of Services for 2010-11 Budget Estimate is significantly less than the 2009-10 Estimated Actual as the Commission conducted Local Government elections at a cost of \$2.5 million. These elections were conducted on a cost recovery basis.

Income

Income from the sale of goods and services in 2010-11 is reduced as Local Government elections will not be held in 2010-11.

Balance Sheet

There are no significant balance sheet variations.

Cashflow Statement

The decrease in the cashflow variation between 2009-10 Actual and 2010-11 Budget Estimate relating to cost of supplies and services for conducting the Local Government elections in 2009-10.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	17,181	3,543	3,546	3,313	3,451	12,458	4,350
Grants and subsidies ^(c)	3,245	-	58	-	-	-	-
Supplies and services	5,683	4,643	4,848	2,224	5,112	1,404	4,347
Accommodation	1,229	459	459	502	550	1,750	550
Depreciation and amortisation	53	164	164	164	164	-	-
Other expenses	4,895	361	361	371	418	7,218	195
TOTAL COST OF SERVICES	32,286	9,170	9,436	6,574	9,695	22,830	9,442
Income							
Sale of goods and services	686	2,543	2,543	43	2,543	250	2,750
Total Income	686	2,543	2,543	43	2,543	250	2,750
NET COST OF SERVICES	31,600	6,627	6,893	6,531	7,152	22,580	6,692
INCOME FROM STATE GOVERNMENT							
Service appropriations	30,242	6,859	7,125	6,188	7,409	22,718	6,796
Resources received free of charge	123	42	42	43	43	60	60
Liabilities assumed by the Treasurer ^(d)	147	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	30,512	6,901	7,167	6,231	7,452	22,778	6,856
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(1,088)	274	274	(300)	300	198	164
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(1,088)	274	274	(300)	300	198	164

(a) Full audited financial statements are published in the Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 48, 48 and 48 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Public Funding of Political Parties and Candidates in State Elections	3,245	-	58	-	-	-	-
TOTAL	3,245	-	58	-	-	-	-

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	336	548	310	302	294	286	286
Restricted cash.....	-	59	8	16	24	32	32
Holding account receivables.....	278	50	50	50	392	392	392
Receivables	464	417	464	464	464	464	464
Other.....	60	5	60	60	60	60	60
Total current assets.....	1,138	1,079	892	892	1,234	1,234	1,234
NON-CURRENT ASSETS							
Holding account receivables.....	153	352	301	449	255	453	617
Property, plant and equipment.....	112	597	398	284	170	170	170
Restricted cash.....	32	-	32	32	32	32	32
Total non-current assets	297	949	731	765	457	655	819
TOTAL ASSETS.....	1,435	2,028	1,623	1,657	1,691	1,889	2,053
CURRENT LIABILITIES							
Employee provisions	688	437	722	756	790	790	790
Payables.....	327	301	327	327	327	327	327
Other.....	584	198	292	592	292	292	292
Total current liabilities	1,599	936	1,341	1,675	1,409	1,409	1,409
NON-CURRENT LIABILITIES							
Employee provisions	156	235	156	156	156	156	156
Total non-current liabilities	156	235	156	156	156	156	156
TOTAL LIABILITIES	1,755	1,171	1,497	1,831	1,565	1,565	1,565
EQUITY							
Contributed equity.....	704	1,049	876	876	876	876	876
Accumulated surplus/(deficit)	(1,024)	(169)	(750)	(1,050)	(750)	(552)	(388)
Reserves	-	(23)	-	-	-	-	-
Total equity.....	(320)	857	126	(174)	126	324	488
TOTAL LIABILITIES AND EQUITY	1,435	2,028	1,623	1,657	1,691	1,889	2,053

(a) Full audited financial statements are published in the Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	29,964	6,661	6,927	5,990	7,211	22,520	6,632
Capital appropriation	136	172	172	-	-	-	-
Holding account drawdowns	164	278	278	50	50	-	-
Net cash provided by State Government	30,264	7,111	7,377	6,040	7,261	22,520	6,632
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(16,961)	(3,501)	(3,504)	(3,279)	(3,417)	(12,418)	(4,310)
Grants and subsidies	(3,245)	-	(58)	-	-	-	-
Supplies and services	(5,619)	(4,582)	(4,787)	(2,174)	(5,069)	(1,444)	(4,387)
Accommodation	(1,218)	(459)	(459)	(502)	(550)	(1,750)	(550)
Other payments	(4,621)	(460)	(460)	(468)	(508)	(7,618)	(1,635)
Receipts							
Sale of goods and services	811	2,543	2,543	43	2,543	250	2,750
GST receipts	51	80	80	90	90	460	1,250
Net cash from operating activities	(30,802)	(6,379)	(6,645)	(6,290)	(6,911)	(22,520)	(6,882)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(46)	(450)	(450)	(50)	(50)	-	-
Net cash from investing activities	(46)	(450)	(450)	(50)	(50)	-	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	-	(2,680)	(2,680)	(540)	(3,580)	-	(3,250)
Proceeds from borrowings	-	2,380	2,380	840	3,280	-	3,500
Net cash from financing activities	-	(300)	(300)	300	(300)	-	250
NET INCREASE/(DECREASE) IN CASH HELD	(584)	(18)	(18)	-	-	-	-
Cash assets at the beginning of the reporting period	933	625	349	331	331	331	331
Cash assets at the end of the reporting period	349	607	331	331	331	331	331

(a) Full audited financial statements are published in the Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Extraneous Election	219	20	20	20	20	220	220
GST Input Credits	51	80	80	90	90	460	1250
Local Government Recoups	400	-	100	-	-	-	-
Sale of Rolls and Maps.....	15	20	20	20	20	20	20
Sundries.....	177	3	3	3	3	10	10
TOTAL.....	862	123	223	133	133	710	1,500

The moneys received and retained are to be applied to the Commission's services as specified in the Budget Statements.

Part 5

Minister for Regional Development; Lands; Minister Assisting the Minister for State Development; Minister Assisting the Minister for Transport

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
257	Regional Development and Lands			
	- Delivery of Services.....	31,970	31,192	17,226
	- Capital Appropriation.....	105	105	-
	Total	32,075	31,297	17,226
270	Gascoyne Development Commission			
	- Delivery of Services.....	1,519	1,519	1,419
	Total	1,519	1,519	1,419
277	Goldfields-Esperance Development Commission			
	- Delivery of Services.....	2,082	2,082	1,634
	Total	2,082	2,082	1,634
284	Great Southern Development Commission			
	- Delivery of Services.....	1,594	1,594	1,650
	- Capital Appropriation.....	42,250	39,588	-
	Total	43,844	41,182	1,650
291	Kimberley Development Commission			
	- Delivery of Services.....	3,960	4,410	1,943
	Total	3,960	4,410	1,943
299	Mid West Development Commission			
	- Delivery of Services.....	1,522	1,522	1,578
	Total	1,522	1,522	1,578

Part 5

Minister for Regional Development; Lands; Minister Assisting the Minister for State Development; Minister Assisting the Minister for Transport

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
308	Peel Development Commission			
	- Delivery of Services.....	4,003	4,003	1,506
	Total	4,003	4,003	1,506
315	Pilbara Development Commission			
	- Delivery of Services.....	1,697	1,697	3,046
	- Capital Appropriation.....	5	5	30
	Total	1,702	1,702	3,076
323	South West Development Commission			
	- Delivery of Services.....	16,540	21,110	4,034
	- Capital Appropriation.....	4,066	4,066	-
	Total	20,606	25,176	4,034
330	Wheatbelt Development Commission			
	- Delivery of Services.....	1,606	1,606	1,660
	Total	1,606	1,606	1,660
340	Western Australian Land Information Authority			
	- Delivery of Services.....	27,726	31,366	26,260
	Total	27,726	31,366	26,260
GRAND TOTAL				
	- Delivery of Services.....	94,219	102,101	61,956
	- Capital Appropriation.....	46,426	43,764	30
	Total.....	140,645	145,865	61,986

REGIONAL DEVELOPMENT AND LANDS

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 18

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 46 Net amount appropriated to deliver services	41,292	31,970	30,977	16,998	17,156	17,543	18,033
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	-	-	215	228	242	251	261
Total appropriations provided to deliver services	41,292	31,970	31,192	17,226	17,398	17,794	18,294
CAPITAL							
Capital Appropriation	44	105	105	-	-	-	-
TOTAL APPROPRIATIONS	41,336	32,075	31,297	17,226	17,398	17,794	18,294
EXPENSES							
Total Cost of Services	232,459	91,931	87,512	251,546	331,331	350,857	355,283
Net Cost of Services ^(a)	228,050	87,540	82,545	241,415	321,361	343,562	348,799
CASH ASSETS ^(b)	58,885	15,295	19,219	16,919	18,673	20,412	22,208

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Grants Savings - Regional Investment Fund	(1,122)	(3,518)	-	-	-
Procurement Savings	(180)	(180)	(180)	(180)	(180)
Royalties for Regions - Administering the Royalties for Regions Fund.....	4,791	4,956	5,180	5,392	5,662
Royalties for Regions - Country Local Government Fund	5,025	95,110	108,610	108,610	108,610
Royalties for Regions - Gascoyne Revitalisation Plan	-	12,400	15,000	3,000	6,500
Royalties for Regions - Ngarluma Aboriginal Sustainable Housing (NASH) Project - Roebourne	-	4,500	-	-	-
Royalties for Regions - Pilbara Infrastructure Australia (State Contribution)	-	-	25,000	39,700	-
Royalties for Regions - Pilbara Revitalisation Phase 2	500	16,500	17,965	-	12,732
Royalties for Regions - Rangelands Reform Implementation	-	750	750	750	-
Royalties for Regions - Regional Workers Incentives	-	25,702	26,987	28,336	29,753

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Increased capacity of regional communities to develop economic growth and social wellbeing.	1. Regional Investment 2. Regional Policy
	State lands are administered to meet the State's economic, social and cultural objectives.	3. State Land Administration

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Regional Investment.....	210,591	68,683	62,578	224,881	305,880	327,704	332,741
2. Regional Policy.....	840	875	939	1,023	1,054	1,085	1,118
3. State Land Administration.....	21,028	22,373	23,995	25,642	24,397	22,068	21,424
Total Cost of Services.....	232,459	91,931	87,512	251,546	331,331	350,857	355,283

Significant Issues Impacting the Agency

- The Department's vision is to have well-managed State lands and strong vibrant communities that build and deliver opportunities, facilities and services appropriate to residents.
- Australia has weathered the global financial crisis better than most other national economies, largely due to the contribution of Australia's resource rich states to the national economy. Regional Western Australia is the source of much of Australia's resource wealth, providing 62 per cent of the nation's mineral production (excluding coal), 75 per cent of natural gas and 65 per cent of crude oil and condensate.
- For the third successive year Western Australia's population has increased at a faster rate than any other Australian state or territory. At 30 June 2010 Western Australia's estimated resident population increased to 2.3 million - an annual growth rate of 3.1 per cent. This growth is not uniform across the State, although the population of every non-metropolitan region, in aggregate, grew over the last five years. The Peel, South West and Pilbara Regions were the fastest growing with 5.4 per cent, 3.5 per cent and 3.1 per cent growth respectively. At the smaller, more responsive, Local Government Area level, population is more volatile with some local government populations increasing and others declining.

- The State's strong economic performance and rapid population growth create particular challenges to equitably provide high quality essential services and sufficient infrastructure and land so that people want to visit, work, live and stay in regional Western Australia. The Department was established to address these challenges, and with the passage of the *Royalties for Regions Act 2009*, the Government is investing considerable funding to make a real difference for regional Western Australia. Royalties for Regions provides funding to country local governments for infrastructure, improves regional community services and expands regional infrastructure and headworks. The establishment of the Western Australian Regional Development Trust will ensure strategic oversight of the Royalties for Regions Fund and sound advice to the Minister for Regional Development about the Fund's strategic direction and priorities.
- The Department is responding to the recommendations of the Economic Audit Committee by working with other agencies to align policy, planning, development and implementation to improve service delivery in regional areas. The Department is represented on the Western Australian Planning Commission's State Infrastructure Coordinating Committee and recently established regional planning committees and is working to streamline development approvals processes. In addition, the Community Resource Centre network is being expanded and improved to provide valuable information and support services to many regional and remote communities.
- Another recommendation of the Economic Audit Committee relates to the administration and release of Crown lands to support economic development. The Department is preparing annual and five year Crown land release schemes, supporting land releases to the State's land developer, LandCorp and the private sector. The Department is also packaging Crown land release to support residential, community and infrastructure needs in priority areas such as the Pilbara Cities, other North West developments and the Link Project in metropolitan Perth.
- With funding from Royalties for Regions, the Department is also supporting other large-scale economic and community development projects in regional areas. The Ord East Kimberley Expansion project will continue with construction of irrigation channels and other works, the appointment of a water service provider and many other initiatives that will bring social and economic benefits to local communities and Indigenous people. In response to the dramatic growth being experienced in the Pilbara region, the Department's new Pilbara Cities office will oversee the development of vibrant cities in the Pilbara as part of the Pilbara Revitalisation Plan.
- The Department will commence a significant rangelands reform program to diversify commercial activities on pastoral leases, including through changing land tenure arrangements. It will also develop and implement a strategy for improved management of fire, feral animals and weeds on unallocated Crown land and unmanaged reserves in association with improved risk management of departmental leases and property maintenance.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Increased capacity of regional communities to develop economic growth and social wellbeing:					
Client satisfaction with regional development services.....	86%	75%	75%	75%	
Outcome: State lands are administered to meet the State's economic, social and cultural objectives:					
Percentage of customers satisfied that the management and use of Crown land is supporting the State's economic, social and cultural objectives	86%	70%	70%	70%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Regional Investment

Identify investment in infrastructure and services in regional communities.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 210,591	\$'000 68,683	\$'000 62,578	\$'000 224,881	1
Less Income.....	598	598	598	598	
Net Cost of Service	209,993	68,085	61,980	224,283	1
Employees (Full Time Equivalents)	22	17	57	64	
Efficiency Indicators					
Average Cost per Funded Initiative Administered	\$4,007	\$4,174	\$12,220	\$11,213	2
Average Internal Cost per Satellite Site Supported	\$3,631	\$3,782	\$4,057	\$4,026	

Explanation of Significant Movements

(Notes)

1. The increase in cost of service between the 2009-10 Estimated Actual and the 2010-11 Budget Target is mainly attributable to additional expenditure on Royalties for Regions projects.
2. The 2009-10 Budget did not include an estimate for the operating costs of the Major Regional Projects Division. This division was established within the Department to administer the Royalties for Regions Fund.

2: Regional Policy

Focus on delivering effective government policy to support economic development and service delivery in regional communities.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 840	\$'000 875	\$'000 939	\$'000 1,023	
Less Income.....	-	-	-	-	
Net Cost of Service	840	875	939	1,023	
Employees (Full Time Equivalents)	11	11	11	11	
Efficiency Indicators					
Average Cost per Item of Written Advice Requiring Minister's Attention.....	n/a	\$340	\$365	\$398	

3: State Land Administration

State Land administers and manages Crown land to support the needs of the community of Western Australia and to deliver primary land tenure for strategic infrastructure projects.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	21,028	22,373	23,995	25,642	
Less Income.....	3,811	3,793	4,369	9,533	1
Net Cost of Service	17,217	18,580	19,626	16,109	
Employees (Full Time Equivalents)	164	152	165	165	
Efficiency Indicators					
Cost per Crown Land Action.....	\$3,235	\$3,442	\$3,692	\$3,406	

Explanation of Significant Movements

(Notes)

1. The change in income between the 2009-10 Estimated Actual and the 2010-11 Budget Target is mainly attributable to the sale of land relating to the cessation of the War Service Land Settlement Scheme.

ASSET INVESTMENT PROGRAM

The majority of the Department's asset investment relates to the implementation of Royalties for Regions projects.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Asset Replacement Program 2009-10 to 2012-13	128	32	32	32	32	32	-
Pilbara Revitalisation Phase 2 ^(a)	153,701	16,005	16,005	42,462	17,966	10,000	67,268
COMPLETED WORKS							
Asset Replacement Program	696	696	105	-	-	-	-
NEW WORKS							
Asset Replacement Program 2013-14	32	-	-	-	-	-	32
Bunbury to Albany Gas Pipeline ^(a)	20,000	-	-	-	10,000	10,000	-
Gascoyne Development Plan ^(a)	55,188	-	-	3,435	11,436	7,316	18,133
Jigalong Essential Services Pilot ^(a)	10,000	-	-	6,000	4,000	-	-
Pilbara Infrastructure Australia (State Contribution) ^(a)	395,300	-	-	20,000	15,000	60,300	150,000
Regional Capital Works Initiative ^(a)	218,844	-	-	14,400	22,900	95,772	85,772
Service Workers Coral Bay ^(a)	2,100	-	-	2,100	-	-	-
Total Cost of Asset Investment Program.....	855,989	16,733	16,142	88,429	81,334	183,420	321,205
FUNDED BY							
Capital Appropriation.....			105	-	-	-	-
Drawdowns from the Holding Account.....			32	32	32	32	32
Drawdowns from Royalties for Regions Fund ^(b)			16,005	88,397	81,302	183,388	321,173
Total Funding			16,142	88,429	81,334	183,420	321,205

(a) Capital works funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS

Income Statement

Expenses

The 2010-11 Budget Estimate for 'Total Cost of Services' has increased by \$159.6 million from the 2009-10 Budget. This is mainly attributable to the following Royalties for Regions funding initiatives:

- Country Local Government Fund (\$94.6 million);
- Pilbara Revitalisation Phase 2 (\$17.2 million);
- Gascoyne Revitalisation Plan (\$12.4 million);
- Wild Dogs Management Plan (\$4.8 million);
- Regional Workers Incentives (\$25.7 million); and
- Ngarluma Aboriginal Sustainable Housing in Roebourne (\$4.5 million).

The cost of Executive Support is reflected as a Service Delivery payment in other expenses.

Income

The 2010-11 Budget Estimate for 'Total Income' has increased by \$5.7 million from the 2009-10 Budget. This is mainly attributable to \$4.6 million of land sales associated with the cessation of the War Service Land Settlement Scheme.

Total Income from State Government shows an increase of \$160.1 million mainly due to increased Royalties for Regions funding of \$174.9 million for new initiatives to be administered by the Department in 2010-11. This increase is offset by a decrease in service appropriations for the Regional Investment Fund of \$14.0 million.

Balance Sheet

'Property, Plant and Equipment' and 'Other' non-current assets are increasing across the estimate years mainly due to the following infrastructure projects funded through the Royalties for Regions Fund:

- Pilbara Revitalisation projects (\$153.7 million);
- Gascoyne Revitalisation projects (\$42.4 million);
- State contribution to the Pilbara Infrastructure Australia initiative (\$245.3 million);
- Jigalong Essential Services Pilot (\$10.0 million); and
- Regional Capital Works initiatives (\$218.8 million).

Cashflow Statement

The 2010-11 Budget Estimate for 'Net Cash from Operating Activities' has increased by \$148.8 million from the 2009-10 Budget. This is mainly attributable to new Royalties for Regions funding initiatives to be administered by the Department in 2010-11.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual ^(e)	2009-10 Budget ^(e)	2009-10 Estimated Actual ^(e)	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	14,805	11,528	15,682	17,603	18,198	18,652	18,368
Grants and subsidies ^(c)	197,995	66,284	46,712	215,914	296,653	318,235	323,509
Supplies and services	3,055	7,258	16,780	7,902	7,620	7,689	7,889
Accommodation	562	345	345	345	345	348	348
Depreciation and amortisation	88	60	60	60	60	60	60
Other expenses	15,954	6,456	7,933	9,722	8,455	5,873	5,109
TOTAL COST OF SERVICES	232,459	91,931	87,512	251,546	331,331	350,857	355,283
Income							
Sale of goods and services	56	728	1,307	5,360	4,202	1,539	728
Regulatory fees and fines	279	-	-	-	-	-	-
Grants and subsidies	1,105	30	30	30	30	30	30
Other revenue	2,969	3,633	3,630	4,741	5,738	5,726	5,726
Total Income	4,409	4,391	4,967	10,131	9,970	7,295	6,484
NET COST OF SERVICES	228,050	87,540	82,545	241,415	321,361	343,562	348,799
INCOME FROM STATE GOVERNMENT							
Service appropriations	41,292	31,970	31,192	17,226	17,398	17,794	18,294
Resources received free of charge	4,137	3,498	3,498	3,498	3,498	3,498	3,498
Royalties for regions fund ^(d)	184,326	43,500	33,171	218,359	302,187	323,981	328,775
TOTAL INCOME FROM STATE GOVERNMENT	229,755	78,968	67,861	239,083	323,083	345,273	350,567
SURPLUS/(DEFICIENCY) FOR THE PERIOD	1,705	(8,572)	(14,684)	(2,332)	1,722	1,711	1,768
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,705	(8,572)	(14,684)	(2,332)	1,722	1,711	1,768

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 197, 233 and 240 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$78.0 million (2008-09), \$10.0 million (2009-10), \$4.9 million (2009-10 Estimated Out Turn), \$34.8 million (2010-11), \$58.5 million (2011-12), \$43.2 million (2012-13), and \$19.2 million (2013-14); Regional Community Services Fund - \$8.8 million (2008-09), \$33.5 million (2009-10), \$18.5 million (2009-10 Estimated Out Turn), \$83.5 million (2010-11), \$129.9 million (2011-12), \$166.8 million (2012-13), and \$195.3 million (2013-14); Country Local Government Fund - \$97.5 million (2008-09), \$0 (2009-10), \$5.0 million (2009-10 Estimated Out Turn), \$95.1 million (2010-11), \$108.6 million (2011-12), \$108.6 million (2012-13) and \$108.6 million (2013-14), Regional and State-wide Initiatives - \$0 (2008-09), \$0 (2009-10), \$4.8 million (2009-10 Estimated Out Turn), \$5.0 million (2010-11), \$5.2 million (2011-12), \$5.4 million (2012-13), and \$5.7 million (2013-14).

(e) The former Department of Local Government and Regional Development (DLGRD) and Department of Planning and Infrastructure (DPI) were split on 1 July 2009. The Department of Regional Development and Lands was established at this time, with responsibility for the regional development components of DLGRD and the lands function of DPI. The 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Out Turn financial data have been backcast for comparability purposes.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Grant Funding - Regional Investment Fund	16,496	20,000	16,081	-	-	-	-
Other Regional Development Grant Schemes	2,933	3,551	946	987	946	946	946
Royalties for Regions - Bushchange Housing Grant.....	-	10,000	-	-	10,000	25,000	25,000
Royalties for Regions - Community Resource Centres.....	2,130	10,233	6,000	12,000	13,000	14,000	14,000
Royalties for Regions - Country Age Pension Fuel Card	1,272	12,500	15,100	23,500	23,500	23,700	24,885
Royalties for Regions - Country Local Government Fund.....	97,500	-	4,750	94,560	108,060	108,060	108,060
Royalties for Regions - Gascoyne Revitalisation Plan.....	-	-	-	12,400	15,000	3,000	6,500
Royalties for Regions - Living Lakes (Feasibility and Planning).....	-	-	-	600	-	-	-
Royalties for Regions - Ngarluma Aboriginal Sustainable Housing (NASH) Project - Roebourne	-	-	-	4,500	-	-	-
Royalties for Regions - Pilbara Infrastructure Australia (State Contribution)	-	-	-	-	25,000	39,700	-
Royalties for Regions - Pilbara Revitalisation Phase 2	77,500	-	750	17,250	18,465	500	12,732
Royalties for Regions - Pilbara Water Opportunities	-	-	2,905	-	-	-	-
Royalties for Regions - Pre-Feasibility Pilbara/Gascoyne.....	164	-	180	-	-	-	-
Royalties for Regions - Regional Grants Scheme	-	10,000	-	19,595	53,795	73,793	100,933
Royalties for Regions - Regional Workers Incentives	-	-	-	25,702	26,987	28,336	29,753
Royalties for Regions - Wild Dogs Management Plan	-	-	-	4,820	1,900	1,200	700
TOTAL.....	197,995	66,284	46,712	215,914	296,653	318,235	323,509

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual ^(b) \$'000	2009-10 Budget ^(b) \$'000	2009-10 Estimated ^(b) Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	22,682	13,275	14,546	16,066	17,820	19,559	21,355
Restricted cash.....	36,050	1,997	4,543	723	723	723	723
Holding account receivables.....	32	-	32	32	32	32	32
Receivables	3,661	563	1,047	1,047	1,047	1,047	1,047
Other.....	520	-	-	-	-	-	-
Total current assets.....	62,945	15,835	20,168	17,868	19,622	21,361	23,157
NON-CURRENT ASSETS							
Holding account receivables.....	1,938	623	2,221	2,504	2,787	3,070	3,353
Property, plant and equipment.....	84,387	146,594	84,388	126,715	190,018	363,372	617,249
Intangibles	247	-	-	-	-	-	-
Restricted cash.....	153	23	130	130	130	130	130
Other.....	247	205	16,357	62,392	80,358	90,358	157,626
Total non-current assets	86,972	147,444	103,096	191,741	273,293	456,930	778,358
TOTAL ASSETS.....	149,917	163,279	123,264	209,609	292,915	478,291	801,515
CURRENT LIABILITIES							
Employee provisions	2,354	2,098	2,093	2,094	2,094	2,094	2,094
Payables.....	28,541	526	714	712	711	705	733
Other.....	1,040	145	566	592	620	648	648
Total current liabilities	31,935	2,769	3,373	3,398	3,425	3,447	3,475
NON-CURRENT LIABILITIES							
Employee provisions	1,035	1,771	1,191	1,446	1,701	1,956	2,211
Other.....	27	-	19	19	19	19	19
Total non-current liabilities	1,062	1,771	1,210	1,465	1,720	1,975	2,230
TOTAL LIABILITIES	32,997	4,540	4,583	4,863	5,145	5,422	5,705
EQUITY							
Contributed equity.....	16,114	84,855	32,559	120,956	202,258	385,646	706,819
Accumulated surplus/(deficit)	100,806	15,154	86,122	83,790	85,512	87,223	88,991
Reserves	-	58,730	-	-	-	-	-
Total equity.....	116,920	158,739	118,681	204,746	287,770	472,869	795,810
TOTAL LIABILITIES AND EQUITY	149,917	163,279	123,264	209,609	292,915	478,291	801,515

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The former Department of Local Government and Regional Development (DLGRD) and Department of Planning and Infrastructure (DPI) were split on 1 July 2009. The Department of Regional Development and Lands was established at this time, with responsibility for the regional development components of DLGRD and the lands function of DPI. The 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Out Turn financial data have been backcast for comparability purposes.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual ^(c)	2009-10 Budget ^(c)	2009-10 Estimated ^(c)	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	41,009	31,655	30,877	13,408	13,847	16,747	17,979
Capital appropriation.....	44	105	105	-	-	-	-
Holding account drawdowns.....	30	-	32	32	32	32	32
Royalties for regions fund ^(b)	181,826	103,500	49,176	306,756	383,489	507,369	649,948
Net cash provided by State Government.....	222,909	135,260	80,190	320,196	397,368	524,148	667,959
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(12,266)	(11,238)	(16,436)	(17,316)	(17,911)	(18,369)	(18,085)
Grants and subsidies.....	(168,060)	(66,284)	(73,995)	(215,914)	(296,653)	(318,235)	(323,509)
Supplies and services.....	(1,888)	(5,691)	(12,700)	(4,228)	(3,946)	(4,015)	(4,215)
Accommodation.....	(285)	(220)	(220)	(345)	(345)	(348)	(348)
Other payments.....	(25,545)	(7,968)	(9,454)	(17,545)	(17,895)	(17,817)	(17,785)
Receipts							
Regulatory fees and fines.....	279	-	-	-	-	-	-
Grants and subsidies.....	1,117	30	30	30	30	30	30
Sale of goods and services.....	52	728	1,307	5,360	4,202	1,539	728
GST receipts.....	6,190	1,700	4,124	11,150	12,500	12,500	12,500
Other receipts.....	2,094	3,633	3,630	4,741	5,738	5,726	5,726
Net cash from operating activities.....	(198,312)	(85,310)	(103,714)	(234,067)	(314,280)	(338,989)	(344,958)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(297)	(60,105)	(16,142)	(88,429)	(81,334)	(183,420)	(321,205)
Net cash from investing activities.....	(297)	(60,105)	(16,142)	(88,429)	(81,334)	(183,420)	(321,205)
NET INCREASE/(DECREASE) IN CASH HELD.....	24,300	(10,155)	(39,666)	(2,300)	1,754	1,739	1,796
Cash assets at the beginning of the reporting period.....	34,585	25,450	58,885	19,219	16,919	18,673	20,412
Cash assets at the end of the reporting period.....	58,885	15,295	19,219	16,919	18,673	20,412	22,208

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$75.5 million (2008-09), \$70.0 million (2009-10), \$20.9 million (2009-10 Estimated Out Turn), \$123.1 million (2010-11), \$139.8 million (2011-12), \$226.6 million (2012-13) and \$340.4 million (2013-14); Regional Community Services Fund - \$8.8 million (2008-09), \$33.5 million (2009-10), \$18.5 million (2009-10 Estimated Out Turn), \$83.5 million (2010-11), \$129.9 million (2011-12), \$166.8 million (2012-13) and \$195.3 million (2013-14); Country Local Government Fund - \$97.5 million (2008-09), \$0 (2009-10), \$5.0 million (2009-10 Estimated Out Turn), \$95.1 million (2010-11), \$108.6 million (2011-12), \$108.6 million (2012-13), and \$108.6 million (2013-14); Regional and State-wide Initiatives - \$0 (2008-09), \$0 (2009-10), \$4.8 million (2009-10 Estimated Out Turn), \$5.0 million (2010-11), \$5.2 million (2011-12), \$5.4 million (2012-13), and \$5.7 million (2013-14).

(c) The former Department of Local Government and Regional Development (DLGRD) and Department of Planning and Infrastructure (DPI) were split on 1 July 2009. The Department of Regional Development and Lands was established at this time, with responsibility for the regional development components of DLGRD and the lands function of DPI. The 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Out Turn financial data have been backcast for comparability purposes.

DETAILS OF ADMINISTERED TRANSACTIONS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
INCOME							
Other							
Sale of Land	40,399	-	20,986	62,558	89,983	130,648	55,513
Assets Not Previously Recognised	18,093	5,000	20,986	62,558	89,983	130,648	55,513
Other Revenue	17,168	9,939	14,939	15,061	15,030	15,030	15,030
TOTAL INCOME	75,660	14,939	56,911	140,177	194,996	276,326	126,056
EXPENSES							
Grants To Charitable And Other Public Bodies							
Other Grants	281	2,135	2,205	-	-	-	-
Other							
Employee Expenses	635	-	-	-	-	-	-
Other Expenses	1,071	1,800	1,800	2,903	1,800	1,800	1,800
Payments to Consolidated Account	59,605	18,639	39,625	81,319	114,713	149,378	74,243
Asset Revaluation Decrement	-	-	20,986	62,558	89,983	130,648	55,513
Cost of Land Sold	40,399	-	-	-	-	-	-
TOTAL EXPENSES	101,991	22,574	64,616	146,780	206,496	281,826	131,556

- (a) The former Department of Local Government and Regional Development (DLGRD) and Department of Planning and Infrastructure (DPI) were split on 1 July 2009. The Department of Regional Development and Lands was established at this time, with responsibility for the regional development components of DLGRD and the lands function of DPI. The 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Out Turn financial data have been backcast for comparability purposes.

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**Dampier to Bunbury Natural Gas Pipeline Corridor Special Purpose Account**

The Dampier to Bunbury Natural Gas Pipeline Corridor Special Purpose Account provides funds for the widening of the original corridor through the purchase of land and easement over land.

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000
Opening Balance	29,719	29,219	26,142	25,642
Receipts:				
Appropriations	-	-	-	-
Other	3,342	1,300	1,300	1,300
	33,061	30,519	27,442	26,942
Payments	6,919	1,800	1,800	1,800
CLOSING BALANCE	26,142	28,719	25,642	25,142

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Funds Provided by the Commonwealth							
Government	1,117	577	758	758	758	758	758
GST Input Credits	6,190	1,700	4,124	11,150	12,500	12,500	12,500
Other Receipts	331	-	486	686	770	770	770
Pastoral Leases	1,699	821	2,364	3,475	4,472	4,472	4,472
Proceeds From Rental Properties	395	2,812	599	395	303	281	281
Sale of Land - War Service Land Settlement Scheme	-	-	579	4,632	3,474	811	-
Westlink Satellite Communication Service User Fees and Charges	-	181	181	185	193	203	203
TOTAL.....	9,732	6,091	9,091	21,281	22,470	19,795	18,984

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

ROYALTIES FOR REGIONS – REGIONAL AND STATE-WIDE INITIATIVES

ASSET INVESTMENT PROGRAM

The Royalties for Regions program was a key decision of the new Government that was formed following the State election on 6 September 2008. The intent of the program is to build the capacity of regions with additional funding above and beyond that which was included in the forward estimates at the time of the 2008-09 Pre-election Financial Projections Statement.

The overall Royalties for Regions Fund comprises three specific-purpose funds, being the:

- Regional Infrastructure and Headworks Fund;
- Country Local Government Fund; and
- Regional Community Services Fund.

Amounts in these Funds will be invested in rural and regional Western Australia based around six policy objectives:

- building capacity in communities;
- retaining benefits in local communities;
- improving services to achieve equality with metropolitan communities;
- attaining sustainability;
- expanding opportunity; and
- growing prosperity.

At the time of finalisation of these budget papers, around 99 per cent of the overall Royalties for Regions funding has been allocated to specific projects or set aside as savings measures (and are detailed elsewhere in these budget statements). The information in this section accounts for the remaining one per cent (\$38.3 million) that is reserved for a number of strategic projects currently under development. However, the financial impact of the funding and spending has been incorporated in whole-of-government finances as detailed below.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000 ^(a)	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
NEW WORKS							
Royalties for Regions - Regional and State-Wide Initiatives	38,328	6,000	6,000	10,000	10,000	3,118	9,210
Total Cost of Asset Investment Program.....	38,328	6,000	6,000	10,000	10,000	3,118	9,210
FUNDED BY							
Drawdowns from Royalties for Regions Fund	38,328	6,000	6,000	10,000	10,000	3,118	9,210
Total Funding	38,328	6,000	6,000	10,000	10,000	3,118	9,210

(a) Note that \$5.8 million in recurrent expenditure for 2009-10 is not included in the numbers in this table.

GASCOYNE DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 19

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 47 Net amount appropriated to deliver services	1,461	1,519	1,519	1,419	1,492	1,546	1,569
Total appropriations provided to deliver services	1,461	1,519	1,519	1,419	1,492	1,546	1,569
TOTAL APPROPRIATIONS	1,461	1,519	1,519	1,419	1,492	1,546	1,569
EXPENSES							
Total Cost of Services	2,362	10,206	5,266	8,699	2,132	1,825	1,770
Net Cost of Services ^(a)	1,578	10,019	5,079	8,512	1,945	1,638	1,583
CASH ASSETS ^(b)	6,129	3,221	3,739	663	227	149	149

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Recashflow Royalties for Regions - Regional Grants Scheme	(3,733)	(3,702)	(10,000)	(10,000)	(10,000)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment conducive to the balanced economic and social development of the Gascoyne region.	1. Regional Development

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Regional Development	2,362	10,206	5,266	8,699	2,132	1,825	1,770
Total Cost of Services.....	2,362	10,206	5,266	8,699	2,132	1,825	1,770

Significant Issues Impacting the Agency

- Royalties for Regions funding is beginning to make a contribution towards improving infrastructure, community facilities and services in the Gascoyne and is enabling the planning for major capital works, including a new airport, flood mitigation, townscape upgrades and community centres. To facilitate a collaborative approach to the opportunities presented through Royalties for Regions, the Commission hosted a Regional Planning Day resulting in the release of the Gascoyne Regional Development Plan 2010-20 in February 2010. The Plan identifies priority projects across the Region and has been endorsed by the four Local Governments and the Commission's Board.
- Social and justice issues particularly in Carnarvon, continue to be a growing area of concern for the members of the community. This requires a collaborative approach to the delivery of initiatives and programs. The Commission is supporting a community-led approach to develop initiatives that will allow key local and regional stakeholders to work together to support youth and the wider community. In addition, the Commission has been a strong advocate for agencies to provide regional services from the local area.
- The Commission is working on several fronts to enhance industry development in the Region. Initiatives are planned, or underway to examine the:
 - opportunities for the region to benefit from the current and future resource developments in the Gascoyne, Pilbara and Mid West;
 - a deep water port north of Carnarvon;
 - fly-in/fly-out from Exmouth to support the neighbouring offshore oil and gas industry; and
 - an online industry directory for businesses to promote their capabilities to the construction, mining, oil and gas sectors in the neighbouring Mid West and Pilbara regions.

- Tourism is the major industry by value in the region. The Ningaloo area has been nominated for World Heritage listing which, if successful, will complement the Shark Bay World Heritage area. The Gascoyne coast is also being considered for National Landscapes recognition. Opportunities including Indigenous tourism are being investigated by the Commission for the inland Gascoyne to showcase the magnificent Kennedy Range and Mt Augustus National Parks. A tourism strategy is also being prepared for Carnarvon.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: An environment conducive to the balanced economic and social development of the Gascoyne region:					
The Commission is effective and makes a positive contribution to the economic and social development of the Gascoyne region.	92%	85%	95%	85%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Regional Development

Develop policies, plans and strategies to facilitate a coordinated approach to economic and social development in the Gascoyne by:

- encouraging new business investment that is environmentally sustainable;
- identifying needs and coordinate infrastructure development that will generate employment, investment and sustainable economic and social growth;
- promoting the region as a place that offers investment opportunities, a quality lifestyle and pristine environment; and
- supporting initiatives and projects through Royalties for Regions.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 2,362	\$'000 10,206	\$'000 5,266	\$'000 8,699	1
Less Income.....	784	187	187	187	
Net Cost of Service	1,578	10,019	5,079	8,512	
Employees (Full Time Equivalents)	14	14	14	15	
Efficiency Indicators					
Cost per Project Hour.....	\$126	\$130	\$128	\$123	

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Service 2009-10 Estimated Actual and the 2010-11 Budget Target of \$3.4 million (65.2 per cent) is due to the recashflow of grants expenditure related to the Regional Grants scheme of Royalties for Regions.

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grants and Subsidies expenditure is estimated at \$6.6 million in 2010-11 representing an increase of \$3.4 million (102 per cent) primarily as a result of the recashflow of the Regional Grants scheme under Royalties for Regions.

Income

Income from Royalties for Regions is estimated at \$4.0 million in 2010-11, representing an increase of \$2.9 million (255.6 per cent) from the 2009-10 Estimated Actual as a result of the recashflow of the Regional Grants scheme under Royalties for Regions.

Balance Sheet

Total assets are estimated at \$787,000 in 2010-11, representing a decrease of \$3.0 million (79.3 per cent) due to a reduction in Restricted Cash associated with expenditure on the Regional Grants scheme under Royalties for Regions, funded by unspent cash balances carried forward from 2008-09.

Cashflow Statement

Cash assets at the end of 2010-11 are estimated at \$663,000, representing a decrease of \$3.1 million (82.3 per cent) from the 2009-10 Estimated Actual as a result of additional expenditure in 2010-11 on the Regional Grants scheme under Royalties for Regions, funded by unspent cash balances carried over from 2008-09.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,261	1,463	1,438	1,462	1,370	1,451	1,389
Grants and subsidies ^(c)	369	8,175	3,285	6,635	317	-	-
Supplies and services	401	203	178	153	96	96	108
Accommodation	125	141	141	144	148	126	126
Depreciation and amortisation	9	-	-	-	-	-	-
Other expenses	197	224	224	305	201	152	147
TOTAL COST OF SERVICES	2,362	10,206	5,266	8,699	2,132	1,825	1,770
Income							
Grants and subsidies	645	122	122	122	122	122	122
Other revenue	139	65	65	65	65	65	65
Total Income	784	187	187	187	187	187	187
NET COST OF SERVICES	1,578	10,019	5,079	8,512	1,945	1,638	1,583
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,461	1,519	1,519	1,419	1,492	1,546	1,569
Royalties for regions fund ^(d)	4,440	7,000	1,125	4,000	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	5,901	8,519	2,644	5,419	1,492	1,546	1,569
SURPLUS/(DEFICIENCY) FOR THE PERIOD	4,323	(1,500)	(2,435)	(3,093)	(453)	(92)	(14)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Budget Estimate are 14, 14 and 15 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$4.4 million (2008-09), \$7.0 million (2009-10 Budget), \$1.1 million (2009-10 Estimated Actual) and \$4.0 million (2010-11).

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Grants to Community Groups	170	200	7	175	108	-	-
Grants to Other	70	-	48	150	165	-	-
Grants to Private Organisations	129	150	45	170	44	-	-
Royalties for Regions - Regional Grants Scheme	-	7,825	3,185	6,140	-	-	-
TOTAL	369	8,175	3,285	6,635	317	-	-

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	707	375	575	500	227	149	149
Restricted cash.....	5,422	2,846	3,164	163	-	-	-
Holding account receivables.....	34	-	-	-	-	-	-
Receivables	59	17	18	77	74	74	74
Total current assets.....	6,222	3,238	3,757	740	301	223	223
NON-CURRENT ASSETS							
Holding account receivables.....	-	34	34	34	34	34	34
Property, plant and equipment.....	15	9	13	13	13	13	13
Total non-current assets	15	43	47	47	47	47	47
TOTAL ASSETS.....	6,237	3,281	3,804	787	348	270	270
CURRENT LIABILITIES							
Employee provisions	213	157	205	205	205	205	205
Payables.....	75	48	70	146	160	174	188
Other.....	11	22	18	18	18	18	18
Total current liabilities	299	227	293	369	383	397	411
NON-CURRENT LIABILITIES							
Employee provisions	10	24	18	18	18	18	18
Total non-current liabilities	10	24	18	18	18	18	18
TOTAL LIABILITIES	309	251	311	387	401	415	429
EQUITY							
Contributed equity.....	90	90	90	90	90	90	90
Accumulated surplus/(deficit)	5,838	2,940	3,403	310	(143)	(235)	(249)
Total equity	5,928	3,030	3,493	400	(53)	(145)	(159)
TOTAL LIABILITIES AND EQUITY	6,237	3,281	3,804	787	348	270	270

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	1,453	1,519	1,519	1,419	1,492	1,546	1,569
Holding account drawdowns	40	-	-	-	-	-	-
Royalties for regions fund ^(b)	4,440	7,000	1,125	4,000	-	-	-
Net cash provided by State Government.....	5,933	8,519	2,644	5,419	1,492	1,546	1,569
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,197)	(1,481)	(1,456)	(1,480)	(1,388)	(1,469)	(1,407)
Grants and subsidies	(365)	(8,175)	(3,285)	(6,635)	(317)	-	-
Supplies and services.....	(396)	(181)	(156)	(159)	(102)	(102)	(114)
Accommodation	(125)	(141)	(141)	(144)	(148)	(128)	(128)
Other payments	(305)	(277)	(277)	(358)	(254)	(206)	(201)
Receipts							
Grants and subsidies	657	122	122	122	122	122	122
GST receipts.....	97	68	68	68	68	68	68
Other receipts	152	91	91	91	91	91	91
Net cash from operating activities.....	(1,482)	(9,974)	(5,034)	(8,495)	(1,928)	(1,624)	(1,569)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(19)	-	-	-	-	-	-
Net cash from investing activities.....	(19)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	4,432	(1,455)	(2,390)	(3,076)	(436)	(78)	-
Cash assets at the beginning of the reporting period	1,697	4,676	6,129	3,739	663	227	149
Cash assets at the end of the reporting period	6,129	3,221	3,739	663	227	149	149

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$4.4 million (2008-09), \$7.0 million (2009-10 Budget), \$1.1 million (2009-10 Estimated Actual) and \$4.0 million (2010-11).

GOLDFIELDS-ESPERANCE DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 20

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 48 Net amount appropriated to deliver services	1,557	2,082	2,082	1,634	1,711	1,771	1,833
Total appropriations provided to deliver services	1,557	2,082	2,082	1,634	1,711	1,771	1,833
TOTAL APPROPRIATIONS	1,557	2,082	2,082	1,634	1,711	1,771	1,833
EXPENSES							
Total Cost of Services	2,213	9,291	7,756	5,956	1,933	1,877	1,833
Net Cost of Services ^(a)	1,464	9,260	7,725	5,899	1,876	1,771	1,833
CASH ASSETS ^(b)	5,829	981	1,273	1,008	843	843	843

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Recashflow Royalties for Regions - Regional Grants Scheme	(1,535)	(5,900)	(10,000)	(10,000)	(10,000)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment which is conducive to the balanced economic and social development of the Goldfields-Esperance region.	1. Facilitation of the Provision of Appropriate Infrastructure and Industry Services 2. Promotion of Region and Its Investment Opportunities

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Facilitation of the Provision of Appropriate Infrastructure and Industry Services.....	1,328	5,575	4,654	3,574	1,160	1,126	1,099
2. Promotion of Region and Its Investment Opportunities	885	3,716	3,102	2,382	773	751	734
Total Cost of Services.....	2,213	9,291	7,756	5,956	1,933	1,877	1,833

Significant Issues Impacting the Agency

- Funding provided under Royalties for Regions has enabled the Commission to further create opportunities to build a vibrant and sustainable future for our region. Of the 2009-10 \$3.5 million contestable funding available, 61 applications were received seeking \$9.2 million for projects valued at a total of \$31.1 million.
- Development with key stakeholders of a Goldfields-Esperance Regional Development Plan and sustainability framework to provide a constructive, informed and regionally agreed vision.
- Planning and development of current and future regional transport infrastructure in co-operation with other agencies. In particular the proposed Esperance Port Access corridor upgrade, Kalgoorlie intermodal hub, upgrade of critical roads and the interconnectivity of the Goldfields-Esperance region with the Wheatbelt, Mid West and Pilbara regions.
- Development of the Community Resource Centre Network within the region to encourage local input to better inform regional decision making and information dissemination.
- Engaging with the Department of Local Government to develop a regional approach to project identification, prioritisation and funding.

- A resurgence and renewed confidence in the resources industry, particularly Gold, Nickel, Uranium and Iron Ore sectors within the region. Most notably was the sale of the Ravensthorpe Nickel Operations, establishment of a lithium mine and gold mine developments.
- Workforce attraction and retention challenges across the region resulting from expected resource industry developments within the Goldfields-Esperance region and the North West of Western Australia.
- Increased expectations on the Commission to deliver regional outcomes, based on local decision making will require adequate capacity for ongoing engagement with the key stakeholders.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: An environment which is conducive to the balanced economic and social development of the Goldfields-Esperance region:					
Average cost per chargeable hour	\$120	\$125	\$125	\$125	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Facilitation of the Provision of Appropriate Infrastructure and Industry Services

To coordinate the identification of appropriate infrastructure, industries and enterprise services to the region so as to ensure that they are provided effectively and efficiently to meet the expanding needs of the region.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 1,328	\$'000 5,575	\$'000 4,654	\$'000 3,574	1
Less Income.....	449	19	19	34	
Net Cost of Service	879	5,556	4,635	3,540	
Employees (Full Time Equivalents)	7	7	7	7	
Efficiency Indicators					
Average Cost per Chargeable Hour.....	\$120	\$125	\$125	\$125	

Explanation of Significant Movements

(Notes)

1. The reduction in the Total Cost of Service between the 2009-10 Estimated Actual and the 2010-11 Budget Target of \$1.1 million (23.2 per cent) is due primarily to the recashflow of expenditure associated with Royalties for Regions.

2: Promotion of Region and Its Investment Opportunities

To promote the region's advantages and attractions by way of appropriate policies, strategies and plans, so as to encourage investment that will contribute to economic growth, employment and an increased population base in the region.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 885	\$'000 3,716	\$'000 3,102	\$'000 2,382	1
Less Income.....	300	12	12	23	
Net Cost of Service	585	3,704	3,090	2,359	
Employees (Full Time Equivalents)	5	5	5	5	
Efficiency Indicators					
Average Cost Per Chargeable Hour	\$120	\$115	\$115	\$120	

Explanation of Significant Movements

(Notes)

1. The reduction in the Total Cost of Service between the 2009-10 Estimated Actual and the 2010-11 Budget Target of \$720,000 (23.2 per cent) is due primarily to the recashflow of expenditure associated with Royalties for Regions.

FINANCIAL STATEMENTS

Income Statement

Expenses

Grants and Subsidies expenditure is expected to be \$3.9 million in 2010-11, representing a decrease of \$2.0 million (33.8 per cent) from the 2009-10 Estimated Actual. This is as a result of a revised budget allocation for Royalties for Regions following a revision of cashflows for the scheme.

Income

Income from Royalties for Regions is expected to be \$4.0 million in 2010-11, representing an increase of \$2.9 million (225.6 per cent), as a result of the recashflow of the Regional Grants scheme under Royalties for Regions.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,062	1,344	1,344	1,346	1,314	1,344	1,415
Grants and subsidies ^(c)	584	7,325	5,840	3,864	-	-	-
Supplies and services	266	231	231	231	231	205	86
Accommodation	169	154	154	182	182	182	182
Depreciation and amortisation	21	18	18	19	19	-	-
Other expenses	111	219	169	314	187	146	150
TOTAL COST OF SERVICES	2,213	9,291	7,756	5,956	1,933	1,877	1,833
Income							
Sale of goods and services	183	24	24	50	50	80	-
Grants and subsidies	566	-	-	-	-	-	-
Other revenue	-	7	7	7	7	26	-
Total Income	749	31	31	57	57	106	-
NET COST OF SERVICES	1,464	9,260	7,725	5,899	1,876	1,771	1,833
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,557	2,082	2,082	1,634	1,711	1,771	1,833
Royalties for regions fund ^(d)	4,440	7,000	1,125	4,000	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	5,997	9,082	3,207	5,634	1,711	1,771	1,833
SURPLUS/(DEFICIENCY) FOR THE PERIOD	4,533	(178)	(4,518)	(265)	(165)	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Budget Estimate are 12, 12 and 12 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$4.4 million (2008-09), \$7.0 million (2009-10 Budget), \$1.1 million (2009-10 Estimated Actual) and \$4.0 million (2010-11).

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Goldfields Esperance Regional Development Scheme	584	-	-	-	-	-	-
Menzies Town Centre Upgrade	-	500	500	-	-	-	-
Royalties for Regions - Regional Grants Scheme	-	6,825	5,340	3,864	-	-	-
TOTAL	584	7,325	5,840	3,864	-	-	-

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1,066	594	850	685	520	520	520
Restricted cash.....	4,763	387	423	323	323	323	323
Holding account receivables.....	139	-	-	-	-	-	-
Receivables	16	56	16	16	16	16	16
Other.....	11	2	11	11	11	11	11
Total current assets.....	5,995	1,039	1,300	1,035	870	870	870
NON-CURRENT ASSETS							
Holding account receivables.....	-	110	157	176	195	195	195
Property, plant and equipment.....	58	141	85	66	47	47	47
Intangibles	7	-	-	-	-	-	-
Total non-current assets	65	251	242	242	242	242	242
TOTAL ASSETS.....	6,060	1,290	1,542	1,277	1,112	1,112	1,112
CURRENT LIABILITIES							
Employee provisions	105	107	105	105	105	105	105
Payables.....	66	62	66	66	66	66	66
Other.....	-	48	-	-	-	-	-
Total current liabilities	171	217	171	171	171	171	171
NON-CURRENT LIABILITIES							
Employee provisions	60	37	60	60	60	60	60
Total non-current liabilities	60	37	60	60	60	60	60
TOTAL LIABILITIES	231	254	231	231	231	231	231
EQUITY							
Contributed equity.....	54	54	54	54	54	54	54
Accumulated surplus/(deficit)	5,775	982	1,257	992	827	827	827
Total equity.....	5,829	1,036	1,311	1,046	881	881	881
TOTAL LIABILITIES AND EQUITY	6,060	1,290	1,542	1,277	1,112	1,112	1,112

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	1,557	2,064	2,064	1,615	1,692	1,771	1,833
Royalties for regions fund ^(b)	4,440	7,000	1,125	4,000	-	-	-
Net cash provided by State Government.....	5,997	9,064	3,189	5,615	1,692	1,771	1,833
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,058)	(1,346)	(1,346)	(1,338)	(1,283)	(1,358)	(1,415)
Grants and subsidies.....	(584)	(7,325)	(5,840)	(3,864)	-	-	-
Supplies and services.....	(227)	(225)	(225)	(188)	(211)	(194)	(85)
Accommodation	(169)	(153)	(153)	(182)	(182)	(182)	(182)
Other payments	(261)	(349)	(299)	(428)	(301)	(218)	(181)
Receipts							
Grants and subsidies.....	500	-	-	-	-	-	-
Sale of goods and services.....	238	-	-	-	-	80	-
GST receipts.....	73	111	111	113	113	75	30
Other receipts	-	7	7	7	7	26	-
Net cash from operating activities.....	(1,488)	(9,280)	(7,745)	(5,880)	(1,857)	(1,771)	(1,833)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(45)	-	-	-	-	-	-
Net cash from investing activities.....	(45)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	4,464	(216)	(4,556)	(265)	(165)	-	-
Cash assets at the beginning of the reporting period	1,365	1,197	5,829	1,273	1,008	843	843
Cash assets at the end of the reporting period	5,829	981	1,273	1,008	843	843	843

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$4.4 million (2008-09), \$7.0 million (2009-10 Budget), \$1.1 million (2009-10 Estimated Actual) and \$4.0 million (2010-11).

GREAT SOUTHERN DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 21

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 49 Net amount appropriated to deliver services	1,529	1,594	1,594	1,650	1,732	1,788	1,839
Total appropriations provided to deliver services	1,529	1,594	1,594	1,650	1,732	1,788	1,839
CAPITAL							
Capital Appropriation	16,549	42,250	39,588	-	-	-	-
TOTAL APPROPRIATIONS	18,078	43,844	41,182	1,650	1,732	1,788	1,839
EXPENSES							
Total Cost of Services	1,667	8,964	3,902	9,625	2,035	2,145	2,196
Net Cost of Services ^(a)	(10)	8,564	3,502	9,225	1,635	1,745	1,796
CASH ASSETS ^(b)	6,384	1,801	5,616	2,056	2,168	2,213	2,258

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Recashflow Royalties for Regions - Regional Grants Scheme	(5,062)	(2,395)	(10,000)	(10,000)	(10,000)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	The sustainable development of our region's natural and built environment for the wellbeing of all.	1. Regional Development

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Regional Development	1,667	8,964	3,902	9,625	2,035	2,145	2,196
Total Cost of Services.....	1,667	8,964	3,902	9,625	2,035	2,145	2,196

Significant Issues Impacting the Agency

- Capital investment in power, water and transport infrastructure remains a key factor in attracting new industries and expanding those already established in the region. The Commission will continue to work with the Regional Infrastructure Group, the South East Shires' Power Working Group and the Timber Industry Roads Evaluation Strategy Committee to enhance infrastructure investment and the delivery of services in the region.
- The demand for high quality paper in the Japanese market has contracted by more than thirty per cent resulting in a similar reduction in the export of Great Southern woodchips. The Commission is focused on supporting activities which add value to the region's 150,000 hectare plantation timber estate, including attracting investment to the Mirambeena Timber Processing Precinct and providing support for emerging industries.
- The region's tourism sector has experienced a slight downturn in the number of domestic and intrastate visitors, however the overall numbers of inbound tourists from offshore has strengthened measurably. The Commission is driving the following initiatives to broaden and build the capacity of the region's tourism product:
 - researching the region's key maritime heritage assets and developing a strategy to establish sustainable tourism products based on these assets;
 - joint investment in the development and marketing of the region's current and planned iconic attractions, including Whale World, the Great Southern program of the Perth International Arts Festival and the Munda Biddi Trail;
 - a partnership in the allocation of resources to restore key historic buildings on Breaksea Island and planning for future use; and
 - working with Commonwealth and State agencies to implement a National Landscapes Program initiative for the south coast.
- The region's key industry sectors continue to be affected by skills shortages in professional services, the trades and in processing. The Commission, as a regional certifying body for a range of skilled migration visas, will continue to work with regional employers and the Department of Immigration and Citizenship to facilitate the sponsorship of permanent employees.

- Agriculture, in particular grains, sheep meat, wool and oilseeds, remains the key driver of the region's economic activity. A relatively high exchange rate to the Australian dollar is eroding returns to growers but moderating the cost of those inputs to production that are imported. Investment in the sector is continuing through direct purchase by corporations and farm consolidation. The Commission's activities include:
 - working with the Western Australian Meat Marketing Cooperative, a major export abattoir, in developing options for investment in processing capacity and a water recycling initiative;
 - using the Commission's Tradestart office to work with producers of a range of agricultural products with the capacity to export directly into growing markets; and
 - supporting the University of Western Australia's Centre for Excellence in Natural Resource Management research and consultancy work to improve outcomes for public and private sector land and water managers.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: The sustainable development of our region's natural and built environment for the wellbeing of all:					
Favourable responses from a minimum of 75 per cent of clients from the Client Survey.....	81%	81%	81%	82%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Regional Development

This output incorporates project management work, the facilitation and support of new and existing enterprises and businesses, promotional and information services, and the development of strategic partnerships with government, business and community groups to ensure the development of the Great Southern Region.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 1,667	\$'000 8,964	\$'000 3,902	\$'000 9,625	1
Less Income.....	1,677	400	400	400	
Net Cost of Service	(10)	8,564	3,502	9,225	
Employees (Full Time Equivalents)	14	15	15	15	
Efficiency Indicators					
Average Cost per Project.....	\$37,810	\$49,475	\$51,220	\$55,167	
Number of Projects Completed or Progressed During the Year	42	40	41	42	
Cost per Service Hour	\$77.84	\$71.97	\$75.90	\$83.64	2

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Services between the 2009-10 Estimated Actual and the 2010-11 Budget Target is due to an increase in grants expenditure in 2010-11 related to the Regional Grants scheme of Royalties for Regions.
2. The increase in the Cost per Service Hour between the 2009-10 Estimated Actual and the 2010-11 Budget Target is due to an increase in expenditure associated with the administrative component of the Regional Grants scheme of Royalties for Regions.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement 2009-10 Program.....	37	37	37	-	-	-	-
Total Cost of Asset Investment Program.....	37	37	37	-	-	-	-
FUNDED BY							
Capital Appropriation.....			39,588	-	-	-	-
Internal Funds and Balances.....			37	-	-	-	-
Adjustment to Fixed Asset Funding Due to Agency Project Transfer ^(a)			(39,588)	-	-	-	-
Total Funding			37	-	-	-	-

- (a) The administration of the Albany Entertainment Centre project has been transferred to the Perth Theatre Trust from 2010-11. Details regarding the total cost of the project and the estimated expenditure in 2009-10 and 2010-11 are shown in the asset investment program of the Department of Culture and the Arts.

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grants and Subsidies expenditure is estimated at \$7.4 million in 2010-11, representing an increase of \$5.6 million (314.5 per cent) from the 2009-10 Estimated Actual as a result of the recashflow of the Regional Grants scheme under the Royalties for Regions.

Income

Income from Royalties for Regions is estimated at \$4.0 million in 2010-11 representing an increase of \$2.9 million (255.6 per cent) from 2009-10 Estimated Actual as a result of the recashflow of the Regional Grants scheme under the Royalties for Regions.

Balance Sheet

Total Assets are estimated at \$2.8 million in 2010-11, representing a decrease of \$63.6 million (95.8 per cent) from the 2009-10 Estimated Actual due to a decrease in property, plant and equipment as a result of the transfer of the Albany Entertainment Centre to the Perth Theatre Trust from 2010-11, and a reduction in Restricted Cash associated with expenditure on the Regional Grants scheme under Royalties for Regions, funded by unspent cash balances carried over from 2008-09.

Contributed Equity is estimated at (\$78,000) in 2010-11, representing a decrease of \$60.0 million (100.1 per cent) due to the transfer of the Albany Entertainment Centre to the Perth Theatre Trust from 2010-11.

Cashflow Statement

Cash Assets at the end of 2010-11 are estimated at \$2.1 million, representing a decrease of \$3.6 million (63.4 per cent) from the 2009-10 Estimated Actual as a result of additional expenditure on the Regional Grants scheme under Royalties for Regions, funded by unspent cash balances carried over from 2008-09.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,085	1,485	1,451	1,516	1,406	1,479	1,523
Grants and subsidies ^(c)	79	6,985	1,789	7,415	-	-	-
Supplies and services	276	242	331	337	286	313	320
Accommodation	127	116	156	161	161	161	161
Depreciation and amortisation	8	-	7	7	7	7	7
Other expenses	92	136	168	189	175	185	185
TOTAL COST OF SERVICES	1,667	8,964	3,902	9,625	2,035	2,145	2,196
Income							
Grants and subsidies	1,636	280	280	280	280	280	280
Other revenue	41	120	120	120	120	120	120
Total Income	1,677	400	400	400	400	400	400
NET COST OF SERVICES	(10)	8,564	3,502	9,225	1,635	1,745	1,796
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,529	1,594	1,594	1,650	1,732	1,788	1,839
Royalties for regions fund ^(d)	4,440	7,000	1,125	4,000	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	5,969	8,594	2,719	5,650	1,732	1,788	1,839
SURPLUS/(DEFICIENCY) FOR THE PERIOD	5,979	30	(783)	(3,575)	97	43	43
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	5,979	30	(783)	(3,575)	97	43	43

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 14, 15 and 15 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$4.4 million (2008-09), \$7.0 million (2009-10 Budget), \$1.1 million (2009-10 Estimated Actual) and \$4.0 million (2010-11).

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Community Resource Centres	5	-	-	-	-	-	-
Other	59	-	-	-	-	-	-
Regional Development Scheme	15	-	-	-	-	-	-
Royalties for Regions - Regional Grants Scheme	-	6,985	1,789	7,415	-	-	-
TOTAL	79	6,985	1,789	7,415	-	-	-

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	502	519	547	592	637	682	727
Restricted cash.....	5,882	1,282	5,069	1,464	1,531	1,531	1,531
Holding account receivables.....	60	-	-	-	-	-	-
Receivables	447	37	447	419	419	419	419
Other.....	-	3	-	-	-	-	-
Total current assets.....	6,891	1,841	6,063	2,475	2,587	2,632	2,677
NON-CURRENT ASSETS							
Holding account receivables.....	155	228	235	255	275	295	315
Property, plant and equipment.....	20,466	65,613	60,084	43	36	29	22
Total non-current assets	20,621	65,841	60,319	298	311	324	337
TOTAL ASSETS.....	27,512	67,682	66,382	2,773	2,898	2,956	3,014
CURRENT LIABILITIES							
Employee provisions	198	211	213	228	243	258	273
Payables.....	43	27	43	43	43	43	43
Other.....	19	941	69	82	125	155	155
Total current liabilities	260	1,179	325	353	411	456	471
NON-CURRENT LIABILITIES							
Employee provisions	140	152	140	140	140	140	140
Other.....	1,138	-	1,138	1,138	1,138	1,138	1,138
Total non-current liabilities	1,278	152	1,278	1,278	1,278	1,278	1,278
TOTAL LIABILITIES	1,538	1,331	1,603	1,631	1,689	1,734	1,749
EQUITY							
Contributed equity.....	20,366	65,451	59,954	(78)	(78)	(78)	(78)
Accumulated surplus/(deficit)	5,635	900	4,852	1,247	1,314	1,327	1,340
Reserves	(27)	-	(27)	(27)	(27)	(27)	3
Total equity.....	25,974	66,351	64,779	1,142	1,209	1,222	1,265
TOTAL LIABILITIES AND EQUITY	27,512	67,682	66,382	2,773	2,898	2,956	3,014

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,486	1,581	1,574	1,630	1,712	1,768	1,819
Capital appropriation	16,549	42,250	39,588	-	-	-	-
Royalties for regions fund ^(b)	4,440	7,000	1,125	4,000	-	-	-
Net cash provided by State Government	22,475	50,831	42,287	5,630	1,712	1,768	1,819
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,011)	(1,433)	(1,399)	(1,501)	(1,391)	(1,464)	(1,508)
Grants and subsidies	-	(6,985)	(1,789)	(7,415)	-	-	-
Supplies and services	(155)	(199)	(288)	(294)	(243)	(283)	(320)
Accommodation	(132)	(116)	(156)	(161)	(161)	(161)	(161)
Other payments	(2,206)	(214)	(246)	(267)	(253)	(263)	(233)
Receipts							
Grants and subsidies	1,519	280	280	280	280	280	280
GST receipts	1,781	48	48	48	48	48	48
Other receipts	41	120	120	120	120	120	120
Net cash from operating activities	(163)	(8,499)	(3,430)	(9,190)	(1,600)	(1,723)	(1,774)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(17,944)	(42,287)	(39,625)	-	-	-	-
Net cash from investing activities	(17,944)	(42,287)	(39,625)	-	-	-	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	4,368	45	(768)	(3,560)	112	45	45
Cash assets at the beginning of the reporting period	2,016	1,756	6,384	5,616	2,056	2,168	2,213
Cash assets at the end of the reporting period	6,384	1,801	5,616	2,056	2,168	2,213	2,258

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$4.4 million (2008-09), \$7.0 million (2009-10 Budget), \$1.1 million (2009-10 Estimated Actual) and \$4.0 million (2010-11).

KIMBERLEY DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 22

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 50 Net amount appropriated to deliver services	4,140	3,960	4,410	1,943	2,036	2,094	2,150
Total appropriations provided to deliver services	4,140	3,960	4,410	1,943	2,036	2,094	2,150
TOTAL APPROPRIATIONS	4,140	3,960	4,410	1,943	2,036	2,094	2,150
EXPENSES							
Total Cost of Services	2,533	11,268	24,027	7,137	2,014	2,030	1,959
Net Cost of Services ^(a)	1,535	11,229	23,988	7,101	1,978	1,994	1,890
CASH ASSETS ^(b)	14,553	7,177	11,138	10,005	10,076	10,176	10,436

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Royalties for Regions - Aboriginal Housing	15,000	-	-	-	-
Recashflow Royalties for Regions - Regional Grants Scheme	(2,659)	(4,782)	(10,000)	(10,000)	(10,000)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment conducive to the balanced economic and social development of the Kimberley region.	1. Policies, Strategies, Plans and Regional Promotion 2. Industry and Infrastructure Identification, Coordination and Development

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Policies, Strategies, Plans and Regional Promotion	1,064	4,733	3,791	2,998	846	853	823
2. Industry and Infrastructure Identification, Coordination and Development	1,469	6,535	20,236	4,139	1,168	1,177	1,136
Total Cost of Services.....	2,533	11,268	24,027	7,137	2,014	2,030	1,959

Significant Issues Impacting the Agency

- The region continues to require proactive and consistent planning, monitoring and management to ensure that basic community infrastructure keeps pace with rapid social and economic growth.
- The delivery of critical infrastructure, particularly public and private housing, ensures economic and social growth is linked to the development of sustainable industries and community outcomes such as employment and wealth creation.
- Regional employment is a focal point for the accelerated expansion of the regional economy and the benefits to be derived by local and particularly Indigenous local people. Positive outcomes in Indigenous education, employment and training require strong and sustained stimulation of innovative employment options, primarily available from major development projects.
- The implementation of Native Title agreements can continue to provide a foundation of opportunities for greater economic participation by Indigenous people. Better outcomes in social advancement and economic self determination can result from advances in Native Title agreement making.
- The need to achieve equitable access to services across the region, when compared to metropolitan Western Australia, is a challenge. The increased delivery of regional funding programs such as the Royalties for Regions scheme provides opportunities for the Commission to leverage improved service standards and access.
- Consistent with its statutory responsibilities, the Commission will work to address the above issues through its delivery of services.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: An environment conducive to the balanced economic and social development of the Kimberley region:					
Delivers effective activities in assisting economic and social development.....	89%	90%	90%	90%	
Makes a positive contribution to economic and social development in the Kimberley.....	89%	90%	90%	90%	
Provides a reliable source of information and advice.....	91%	90%	90%	90%	
Is an accessible source of information and advice.....	91%	90%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Policies, Strategies, Plans and Regional Promotion**

The Commission will provide effective regional development policies and strategies together with accurate and accessible information on the region to facilitate and support the economic and social development of the region.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 1,064	\$'000 4,733	\$'000 3,791	\$'000 2,998	1
Less Income.....	419	16	16	15	
Net Cost of Service	645	4,717	3,775	2,983	
Employees (Full Time Equivalents)	5	6	6	6	
Efficiency Indicators					
Average Cost per Project Hour.....	\$191	\$868	\$682	\$152	2

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Services from the 2009-10 Estimated Actual to the 2010-11 Budget Target of \$3.0 million (20.9 per cent) is due to the recashflow of grants expenditure associated with the Regional Grants scheme under the Royalties for Regions.
2. Average cost per project hour calculation from 2010-11 excludes grant expenditure.

2: Industry and Infrastructure Identification, Coordination and Development

The Commission will identify, coordinate and promote through its major strategies the establishment, improvement and diversification of the region's infrastructure, industries and enterprises.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 1,469	\$'000 6,535	\$'000 20,236	\$'000 4,139	1
Less Income.....	579	23	23	21	
Net Cost of Service	890	6,512	20,213	4,118	
Employees (Full Time Equivalents)	7	7	7	7	
Efficiency Indicators					
Average Cost per Project Hour.....	\$191	\$842	\$2,637	\$152	2

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Services from the 2009-10 Estimated Actual to the 2010-11 Budget Target of \$4.1 million (79.6 per cent) is due to the cessation of funding associated with the Indigenous Housing Grants of \$15 million in 2009-10 and the recashflow of grants expenditure associated with the Regional Grants scheme under Royalties for Regions.
2. Average cost per project hour calculation from 2010-11 excludes grant expenditure.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement 2009-10 Program.....	20	20	20	-	-	-	-
Total Cost of Asset Investment Program.....	20	20	20	-	-	-	-
FUNDED BY							
Drawdowns from the Holding Account.....			20	-	-	-	-
Total Funding			20	-	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grants and subsidies expenditure is estimated at \$5.1 million in 2010-11, representing a decrease of \$16.7 million (76 per cent) from the 2009-10 Estimated Actual primarily as a result of the cessation of expenditure of \$15 million associated with the Indigenous housing grants and the recashflow of the expenditure associated with the Regional Grants scheme under Royalties for Regions.

Income

Income from the Royalties for Regions fund is estimated at \$4 million in 2010-11 representing a decrease of \$12.1 million (75.2 per cent) from the 2009-10 Estimated Actual of \$16.1 million as a result of the receipt of the Royalties for Regions Indigenous housing grant of \$15 million in 2009-10 and the recashflow of the Regional Grants scheme under Royalties for Regions.

Balance Sheet

The Commission's total net asset position is estimated to decrease by \$1.2 million (10.6 per cent) between the 2009-10 Estimated Actual and the 2010-11 Budget. This is due to a forecast decrease in cash assets of \$1.2 million (11.0 per cent) due to the recashflow of Regional Grants scheme grants.

Cashflow Statement

Cash assets at the end of 2010-11 are estimated at \$10 million, representing a decrease of \$1.1 million (10.2 per cent) primarily due to the recashflow of expenditure associated with the Regional Grants scheme under Royalties for Regions funded by unspent cash balances carried over from 2008-09.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,413	1,652	1,552	1,384	1,348	1,384	1,403
Grants and subsidies ^(c)	483	8,954	21,795	5,118	-	-	-
Supplies and services	260	332	332	318	352	328	243
Accommodation	188	155	205	158	159	165	174
Depreciation and amortisation	17	50	18	18	17	14	6
Other expenses	172	125	125	141	138	139	133
TOTAL COST OF SERVICES	2,533	11,268	24,027	7,137	2,014	2,030	1,959
Income							
Sale of goods and services	34	4	4	4	4	4	34
Grants and subsidies	500	-	-	-	-	-	-
Other revenue	464	35	35	32	32	32	35
Total Income	998	39	39	36	36	36	69
NET COST OF SERVICES	1,535	11,229	23,988	7,101	1,978	1,994	1,890
INCOME FROM STATE GOVERNMENT							
Service appropriations	4,140	3,960	4,410	1,943	2,036	2,094	2,150
Royalties for regions fund ^(d)	4,440	7,000	16,125	4,000	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	8,580	10,960	20,535	5,943	2,036	2,094	2,150
SURPLUS/(DEFICIENCY) FOR THE PERIOD	7,045	(269)	(3,453)	(1,158)	58	100	260

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 12, 13 and 13 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$4.4 million (2008-09), \$7.0 million (2009-10 Budget), \$16.1 million (2009-10 Estimated Actual), and \$4.0 million (2010-11).

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Kimberley Regional Development Scheme	483	-	359	-	-	-	-
Ord Enhancement Scheme	-	2,129	1,664	-	-	-	-
Royalties for Region Fund - Regional Grants Scheme	-	6,825	4,322	5,118	-	-	-
Royalties for Regions Fund - Kimberley Indigenous Housing	-	-	15,000	-	-	-	-
Weaber Plains Flood Mitigation	-	-	450	-	-	-	-
TOTAL	483	8,954	21,795	5,118	-	-	-

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	275	539	311	372	627	727	987
Restricted cash.....	14,278	6,638	10,827	9,633	9,449	9,449	9,449
Holding account receivables.....	85	20	-	-	-	-	-
Receivables	17	16	15	24	36	36	36
Other.....	69	112	69	69	69	69	69
Total current assets.....	14,724	7,325	11,222	10,098	10,181	10,281	10,541
NON-CURRENT ASSETS							
Holding account receivables.....	40	135	123	141	158	172	178
Property, plant and equipment.....	11	43	7	3	-	-	-
Other.....	62	32	48	34	20	6	-
Total non-current assets	113	210	178	178	178	178	178
TOTAL ASSETS.....	14,837	7,535	11,400	10,276	10,359	10,459	10,719
CURRENT LIABILITIES							
Employee provisions	254	256	254	254	257	257	257
Payables.....	85	193	121	155	176	176	176
Other.....	1	9	1	1	1	1	1
Total current liabilities	340	458	376	410	434	434	434
NON-CURRENT LIABILITIES							
Employee provisions	66	82	66	66	67	67	67
Total non-current liabilities	66	82	66	66	67	67	67
TOTAL LIABILITIES	406	540	442	476	501	501	501
EQUITY							
Contributed equity.....	131	131	131	131	131	131	131
Accumulated surplus/(deficit)	14,300	6,864	10,827	9,669	9,727	9,827	10,087
Total equity.....	14,431	6,995	10,958	9,800	9,858	9,958	10,218
TOTAL LIABILITIES AND EQUITY	14,837	7,535	11,400	10,276	10,359	10,459	10,719

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	4,090	3,910	4,392	1,925	2,019	2,080	2,144
Holding account drawdowns	20	20	20	-	-	-	-
Royalties for regions fund ^(b)	4,440	7,000	16,125	4,000	-	-	-
Net cash provided by State Government.....	8,550	10,930	20,537	5,925	2,019	2,080	2,144
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,446)	(1,520)	(1,530)	(1,384)	(1,348)	(1,384)	(1,403)
Grants and subsidies	(483)	(8,954)	(21,795)	(5,118)	-	-	-
Supplies and services.....	(274)	(422)	(312)	(335)	(340)	(329)	(244)
Accommodation	(188)	(155)	(205)	(158)	(159)	(165)	(174)
Other payments	(172)	(458)	(503)	(242)	(239)	(240)	(234)
Receipts							
Grants and subsidies	500	-	-	-	-	-	-
GST receipts.....	-	329	374	120	102	102	102
Other receipts	530	39	39	59	36	36	69
Net cash from operating activities.....	(1,533)	(11,141)	(23,932)	(7,058)	(1,948)	(1,980)	(1,884)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(7)	(20)	(20)	-	-	-	-
Net cash from investing activities.....	(7)	(20)	(20)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	7,010	(231)	(3,415)	(1,133)	71	100	260
Cash assets at the beginning of the reporting period	7,543	7,408	14,553	11,138	10,005	10,076	10,176
Cash assets at the end of the reporting period	14,553	7,177	11,138	10,005	10,076	10,176	10,436

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$4.4 million (2008-09), \$7.0 million (2009-10 Budget), \$16.1 million (2009-10 Estimated Actual) and \$4.0 million (2010-11).

MID WEST DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 23

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 51 Net amount appropriated to deliver services	4,305	1,522	1,522	1,578	1,633	1,675	1,717
Total appropriations provided to deliver services	4,305	1,522	1,522	1,578	1,633	1,675	1,717
TOTAL APPROPRIATIONS	4,305	1,522	1,522	1,578	1,633	1,675	1,717
EXPENSES							
Total Cost of Services	5,944	8,846	7,153	7,882	1,604	1,646	1,686
Net Cost of Services ^(a)	5,153	8,772	6,933	7,821	1,545	1,587	1,675
CASH ASSETS ^(b)	8,705	1,294	4,493	2,246	2,344	2,460	2,512

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Recashflow Royalties for Regions - Regional Grants Scheme	(3,693)	(3,746)	(10,000)	(10,000)	(10,000)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment conducive to the balanced economic and social development of the Mid West region.	1. Information and Advice 2. Investment Facilitation 3. Infrastructure and Services Development in the Mid West

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Information and Advice.....	709	2,411	1,621	2,237	674	687	646
2. Investment Facilitation	610	2,328	1,497	2,071	463	476	519
3. Infrastructure and Services Development in the Mid West.....	4,625	4,107	4,035	3,574	467	483	521
Total Cost of Services.....	5,944	8,846	7,153	7,882	1,604	1,646	1,686

Significant Issues Impacting the Agency

- Through its Mid West Strategic Infrastructure Group, the Commission will continue to support the timely development of key infrastructure necessary to support the establishment of a major iron ore industry in the Mid West including the development of a deepwater port and industrial estate at Oakajee, strategic rail links and an upgraded power network.
- The Commission will utilise the Royalties for Regions funding to drive lasting social and economic outcomes for the Mid West region.
- The Mid West economy has a heavy reliance on primary commodity exports and is subsequently exposed to market fluctuations and the impacts of climate change. Alternative initiatives aimed at diversifying the region's economic base include:
 - identifying and progressing Information Technology related opportunities and industries associated with the establishment of a National Broadband Network optic fibre link from Geraldton to Perth and the Murchison Radio-astronomy Observatory;
 - supporting the Batavia Coast Marine Institute to provide research and development support for emerging aquaculture industries including finfish and pearls; and
 - working with stakeholders to realise the region's tourism potential including:
 - progressing planning for the development of Batavia Coast Marina Stage 2;
 - supporting the development of tourism drive trails in Wiluna and the North Midlands;
 - raising awareness of the sealing of Indian Ocean Drive; and
 - developing new strategies to enhance and promote the Gascoyne Murchison Outback Pathways.

- The Mid West's telecommunications network will be enhanced through identifying synergies and capturing opportunities associated with the Australian Square Kilometre Array Pathfinder (ASKAP) and Square Kilometre Array (SKA) radio-astronomy projects.
- The implementation of strategies which will assist in providing Indigenous employment and business opportunities including the Mid West Indigenous Art Industry Strategy and the development of a Gateway organisation to coordinate employment opportunities in the growing Mid West resources sector.
- Strategic regional planning to be undertaken by the Mid West Regional Planning Committee will better position the region and its communities to deal with future challenges and to identify and capture opportunities (e.g. from the resources sector and the ASKAP/SKA project) in line with community values.
- Access to tertiary education in the Mid West will be improved with the development and implementation of a new, sustainable financial and governance model for Geraldton Universities Centre. Increasing student numbers, expanding the range of courses offered and establishing research programs are critical to the long-term success of the centre.
- Approximately 83 per cent of the Mid West region is classified as remote, which presents a challenge in resource allocation to provide and maintain infrastructure and services. To address this, the Commission will:
 - support the Murchison Executive Group to identify opportunities for collaboration and resource sharing in the Murchison sub-region;
 - assist the development and implementation of a Wiluna Regional Partnership Agreement;
 - work with key stakeholders to establish early childhood initiatives in the Murchison to address very low literacy levels, high unemployment and health issues; and
 - support the Mid West regional Planning Committee to undertake strategic planning for the Mid West's three sub-regions including the Murchison.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: An environment conducive to the balanced economic and social development of the Mid West region:					
Clients agreeing that the Commission reduced obstacles to economic growth and employment	40%	42%	42%	42%	
Clients agreeing that the Commission contributed to the development of a new business opportunity	68%	57%	57%	58%	
Clients agreeing that the Commission contributed to more trade activity	33%	27%	27%	28%	
Clients agreeing that the Commission contributed to the retention of staff and/or expansion of employment opportunities.....	25%	28%	28%	28%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Information and Advice

To contribute to economic growth and employment by developing strategic partnerships between government, business, and the community, providing a central point of coordination and contact and by raising awareness of the Mid West region.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 709	\$'000 2,411	\$'000 1,621	\$'000 2,237	1
Less Income.....	146	4	4	50	
Net Cost of Service	563	2,407	1,617	2,187	
Employees (Full Time Equivalents)	5	5	5	5	
Efficiency Indicators					
Cost per Client Visit.....	\$809	\$4,230	\$1,801	\$3,495	2
Cost per Client Inquiry.....	\$92	\$344	\$147	\$266	2

Explanation of Significant Movements

(Notes)

1. The forecast increase in expenditure for the 2010-11 Budget Target of \$616,000 (38 per cent) compared with the 2009-10 Estimated Actual is primarily due to the recashflow of expenditure associated with Royalties for Regions.
2. Higher unit values in the 2010-11 Budget Target are primarily due to the recashflow of expenditure associated with Royalties for Regions. This is combined with a decrease in forecast client visits and inquiries mainly due to the Commission's Tradestart service not being forecast to continue beyond the current contract period (ceasing 30 June 2010).

2: Investment Facilitation

To create a business environment within the Mid West region that has a diverse economic base and is attractive to investors.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 610	\$'000 2,328	\$'000 1,497	\$'000 2,071	1
Less Income.....	239	67	212	8	2
Net Cost of Service	371	2,261	1,285	2,063	
Employees (Full Time Equivalents)	4	5	5	4	
Efficiency Indicators					
Average Cost per Project.....	\$40,667	\$155,200	\$99,800	\$138,067	3

Explanation of Significant Movements

(Notes)

1. The forecast increase in expenditure for the 2010-11 Budget Target of \$574,000 (38 per cent) compared with the 2009-10 Estimated Actual is primarily due to the recashflow of expenditure associated with Royalties for Regions.
2. The decline in income in the 2010-11 Budget Target of \$204,000 (96 per cent) compared with the 2009-10 Estimated Actual is mainly due to the Wirnda Barna Indigenous Art Centre in Mount Magnet project receiving its funding directly in 2010-11 instead of via the Mid West Development Commission (2009-10 \$148,000, 2010-11 nil). Also Tradestart funding has not been forecast beyond the current contract period of 30 June 2010.
3. Higher unit values in the 2010-11 Budget Target compared with the 2009-10 Estimated Actual are primarily due to the recashflow of expenditure associated with Royalties for Regions scheme.

3: Infrastructure and Services Development in the Mid West

To facilitate the development of infrastructure and services based on long-term economic development strategies, to support communities and businesses in the Mid West.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 4,625	\$'000 4,107	\$'000 4,035	\$'000 3,574	1
Less Income.....	406	3	4	3	
Net Cost of Service	4,219	4,104	4,031	3,571	
Employees (Full Time Equivalents)	4	5	5	5	
Efficiency Indicators					
Average Cost per Project.....	\$289,063	\$273,800	\$269,000	\$238,267	2

Explanation of Significant Movements

(Notes)

1. The decrease in Total Cost of Service in the 2010-11 Budget Target of \$461,000 (11 per cent) compared with the 2009-10 Estimated Actual is primarily due to the completion of funding for the Geraldton Foreshore Redevelopment and Central Business District Revitalisation (Geraldton Foreshore) project (2009-10 \$1.8 million, 2010-11 nil), which is partially offset by a \$1.5 million increase in Royalties for Regions recashflows.
2. Unit values fluctuate with the quantum and timing of funding for major external infrastructure projects.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement 2009-10 Program.....	85	85	85	-	-	-	-
NEW WORKS							
Computer and Office Equipment Replacement 2010-11 Program.....	20	-	-	20	-	-	-
2011-12 Program.....	20	-	-	-	20	-	-
2012-13 Program.....	20	-	-	-	-	20	-
2013-14 Program.....	20	-	-	-	-	-	20
Total Cost of Asset Investment Program.....	165	85	85	20	20	20	20
FUNDED BY							
Drawdowns from the Holding Account.....			20	20	20	20	20
Internal Funds and Balances.....			65	-	-	-	-
Total Funding			85	20	20	20	20

FINANCIAL STATEMENTS**Income Statement***Expenses*

The \$729,000 (10 per cent) increase in the 2010-11 Budget Total Cost of Services compared with the 2009-10 Estimated Actual is mainly due to the recashflow of Royalties for Regions, which is partially offset by the forecast completion of the Geraldton Foreshore project. Supplies and services expense has decreased by \$277,000 (59 per cent) due to some smaller projects forecast to be completed during 2009-10.

Income

Total income is estimated to be \$61,000 for the 2010-11 Budget. This represents a decrease of \$159,000 (72 per cent) compared to the 2009-10 Estimated Actual. This is mainly due to the Wirnda Barna Indigenous Art Centre in Mount Magnet receiving its funding directly from 2010-11 (instead of via the Mid West Development Commission) and decreased income in 2010-11 associated with the forecast discontinuation of Tradestart funding beyond the current contract period of 30 June 2010.

Balance Sheet

The Commission's total net asset position (total equity) is expected to decrease by \$2.2 million (41 per cent) between the 2009-10 Estimated Actual and the 2010-11 Budget. This is mainly due to a forecast decrease in cash assets of \$2.2 million, as a result of the payment of Regional Grants scheme grants. These funds were received and committed in previous years but not forecast to be paid until 2010-11.

Cashflow Statement

The 2010-11 closing cash assets balance of \$2.2 million represents a 50 per cent decrease from the 2009-10 Estimated Actual of \$4.5 million which is primarily due to the payment of Regional Grants scheme grants from prior year carryover funds.

Net outflow of cash from operating activities for 2010-11 is expected to increase by \$1.0 million (15 per cent) compared to the 2009-10 Estimated Actual. This is primarily due to the increased expenditure forecast associated with Royalties for Regions, which is partly offset by the forecast completion of the Geraldton Foreshore project in 2009-10.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,132	1,495	1,372	1,263	1,101	1,136	1,106
Grants and subsidies ^(c)	4,183	6,825	5,007	6,117	-	-	-
Supplies and services	354	238	467	190	180	176	237
Accommodation	141	141	148	153	159	166	172
Depreciation and amortisation	12	30	20	20	20	20	20
Other expenses	122	117	139	139	144	148	151
TOTAL COST OF SERVICES	5,944	8,846	7,153	7,882	1,604	1,646	1,686
Income							
Sale of goods and services	139	59	167	23	24	24	-
Grants and subsidies	529	-	38	23	24	24	-
Other revenue	123	15	15	15	11	11	11
Total Income	791	74	220	61	59	59	11
NET COST OF SERVICES	5,153	8,772	6,933	7,821	1,545	1,587	1,675
INCOME FROM STATE GOVERNMENT							
Service appropriations	4,305	1,522	1,522	1,578	1,633	1,675	1,717
Royalties for regions fund ^(d)	4,440	7,000	1,125	4,000	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	8,745	8,522	2,647	5,578	1,633	1,675	1,717
SURPLUS/(DEFICIENCY) FOR THE PERIOD	3,592	(250)	(4,286)	(2,243)	88	88	42

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 13, 15 and 14 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$4.4 million (2008-09), \$7.0 million (2009-10 Budget), \$1.1 million (2009-10 Estimated Actual) and \$4.0 million (2010-11).

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
City of Geraldton-Greenough - Foreshore Redevelopment	3,032	-	1,838	-	-	-	-
City of Geraldton-Greenough - Queen Elizabeth II Centre Extension	225	-	-	-	-	-	-
Geraldton Marine Services Precinct	372	-	-	-	-	-	-
Kalbarri Jetty	229	-	-	-	-	-	-
Northern Agricultural Catchments Council	5	-	-	-	-	-	-
Other	1	-	-	-	-	-	-
Regional Development Scheme Grants	313	-	-	-	-	-	-
Royalties for Regions - Regional Grants Scheme	-	6,825	3,169	6,117	-	-	-
Yamaji Art	6	-	-	-	-	-	-
TOTAL	4,183	6,825	5,007	6,117	-	-	-

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	531	297	338	218	197	208	343
Restricted cash.....	8,174	997	4,155	2,028	2,147	2,252	2,169
Holding account receivables.....	30	30	20	20	20	20	20
Receivables	183	20	20	20	20	20	20
Other.....	-	1	-	-	-	-	-
Total current assets.....	8,918	1,345	4,533	2,286	2,384	2,500	2,552
NON-CURRENT ASSETS							
Holding account receivables.....	111	119	129	137	145	153	161
Property, plant and equipment.....	2,068	2,517	2,139	2,144	2,144	2,144	2,144
Intangibles	11	5	5	-	-	-	-
Total non-current assets	2,190	2,641	2,273	2,281	2,289	2,297	2,305
TOTAL ASSETS.....	11,108	3,986	6,806	4,567	4,673	4,797	4,857
CURRENT LIABILITIES							
Employee provisions	247	261	252	262	242	237	237
Payables.....	82	40	20	20	20	20	20
Other.....	19	929	25	29	32	33	31
Total current liabilities	348	1,230	297	311	294	290	288
NON-CURRENT LIABILITIES							
Employee provisions	99	107	134	123	157	197	217
Borrowings	960	960	960	960	960	960	960
Other.....	2	3	2	3	4	4	4
Total non-current liabilities	1,061	1,070	1,096	1,086	1,121	1,161	1,181
TOTAL LIABILITIES	1,409	2,300	1,393	1,397	1,415	1,451	1,469
EQUITY							
Contributed equity.....	356	356	356	356	356	356	356
Accumulated surplus/(deficit)	8,007	(352)	3,721	1,478	1,566	1,654	1,696
Reserves	1,336	1,682	1,336	1,336	1,336	1,336	1,336
Total equity.....	9,699	1,686	5,413	3,170	3,258	3,346	3,388
TOTAL LIABILITIES AND EQUITY	11,108	3,986	6,806	4,567	4,673	4,797	4,857

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	4,267	1,484	1,494	1,550	1,605	1,647	1,689
Holding account drawdowns	33	30	20	20	20	20	20
Royalties for regions fund ^(b)	4,440	7,000	1,125	4,000	-	-	-
Net cash provided by State Government.....	8,740	8,514	2,639	5,570	1,625	1,667	1,709
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,108)	(1,454)	(1,325)	(1,259)	(1,083)	(1,100)	(1,088)
Grants and subsidies	(4,169)	(7,125)	(5,017)	(6,117)	-	-	-
Supplies and services.....	(357)	(238)	(521)	(190)	(180)	(176)	(237)
Accommodation	(141)	(141)	(148)	(153)	(159)	(166)	(172)
Other payments	(632)	(1,583)	(1,110)	(1,158)	(1,163)	(1,168)	(1,175)
Receipts							
Grants and subsidies	531	-	38	23	24	24	-
Sale of goods and services.....	138	-	167	23	24	24	-
GST receipts.....	631	1,656	1,066	1,019	1,019	1,020	1,024
Other receipts	73	74	84	15	11	11	11
Net cash from operating activities.....	(5,034)	(8,811)	(6,766)	(7,797)	(1,507)	(1,531)	(1,637)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	-	(95)	(85)	(20)	(20)	(20)	(20)
Net cash from investing activities.....	-	(95)	(85)	(20)	(20)	(20)	(20)
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	3,706	(392)	(4,212)	(2,247)	98	116	52
Cash assets at the beginning of the reporting period	4,999	1,686	8,705	4,493	2,246	2,344	2,460
Cash assets at the end of the reporting period	8,705	1,294	4,493	2,246	2,344	2,460	2,512

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$4.4 million (2008-09), \$7.0 million (2009-10 Budget), \$1.1 million (2009-10 Estimated Actual), and \$4.0 million (2010-11).

PEEL DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 24

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 52 Net amount appropriated to deliver services	4,662	4,003	4,003	1,506	1,575	1,625	1,680
Total appropriations provided to deliver services	4,662	4,003	4,003	1,506	1,575	1,625	1,680
TOTAL APPROPRIATIONS	4,662	4,003	4,003	1,506	1,575	1,625	1,680
EXPENSES							
Total Cost of Services	4,845	12,242	8,458	7,418	1,630	1,680	1,735
Net Cost of Services ^(a)	3,100	12,122	8,428	7,388	1,600	1,650	1,705
CASH ASSETS ^(b)	6,647	642	3,172	1,276	1,099	922	897

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Recashflow Royalties for Regions - Regional Grants Scheme	(3,356)	(4,146)	(10,000)	(10,000)	(10,000)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Development and promotion of the Peel Region.	1. Facilitation and Coordination 2. Advice and Information

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Facilitation and Coordination	4,360	11,018	7,612	6,676	1,467	1,512	1,562
2. Advice and Information.....	485	1,224	846	742	163	168	173
Total Cost of Services.....	4,845	12,242	8,458	7,418	1,630	1,680	1,735

Significant Issues Impacting the Agency

- The contestable grants scheme, under Royalties for Regions, attracted 50 applications with a total project value of \$31.0 million. A total of \$1.5 million was allocated to strategic regional priorities including Boddington Community Infrastructure, the Peel Region Economic Development Strategy and the Peel Community Development Group.
- Peel is among Australia's fastest growing regions and Western Australia's third largest mineral producing region. Pressure on infrastructure and services will continue. The Commission coordinates the Peel Region Priorities on an annual basis, identifying the region's highest priority infrastructure and service needs in partnership with stakeholders across all levels of government, industry and community. Of the 66 priorities identified for 2008 to 2010, 54 have been funded or commenced by State and/or Commonwealth Governments, with a total project value estimated to exceed \$349.0 million.
- Newmont Boddington Gold officially opened the Boddington Gold Mine in 2010. The Commission manages the \$9.0 million Boddington Social Infrastructure Fund and coordinates government, industry and community partnerships to deliver priority community infrastructure and housing.

- The Commission delivered on outcomes in accordance with the project definition for the Pinjarra Brunswick Sustainability Strategy, and this included:
 - establishment and marketing of five sustainable tourism packages involving 12 businesses;
 - 100 apprentices and 39 trainees have undertaken a total of 166 modules of Recognition of Prior Learning;
 - 80 local businesses received one-on-one assistance with business assessment and business planning to improve competitiveness; and
 - the \$1.1 million Waroona Town Centre Revitalization was completed.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Development and promotion of the Peel Region:					
Client satisfaction with contribution to the regions economic base.....	83.5%	90%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Facilitation and Coordination

Facilitate and coordinate regional development activities.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 4,360	\$'000 11,018	\$'000 7,612	\$'000 6,676	1
Less Income.....	1,571	108	27	27	
Net Cost of Service	2,789	10,910	7,585	6,649	
Employees (Full Time Equivalents)	11	11	11	11	
Efficiency Indicators					
Average Cost per Unit of Service Hour.....	\$75	\$77	\$78	\$79	

Explanation of Significant Movements

(Notes)

1. The \$936,000 (12.3 per cent) decrease between the 2009-10 Estimated Actual Cost of Service and the 2010-11 Budget Target is attributable to the recashflow of grants expenditure related to the Regional Grants scheme of Royalties for Regions.

2: Advice and Information

Provide advice and information on regional development activities or matters.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 485	\$'000 1,224	\$'000 846	\$'000 742	1
Less Income.....	174	12	3	3	
Net Cost of Service	311	1,212	843	739	
Employees (Full Time Equivalents)	2	2	2	2	
Efficiency Indicators					
Average Cost per Unit of Service Hours	\$46	\$47	\$47	\$48	

Explanation of Significant Movements

(Notes)

- The \$104,000 (12.3 per cent) decrease between the 2009-10 Estimated Actual Cost of Service and the 2010-11 Budget Target is attributable to the recashflow of grants expenditure related to the Regional Grants scheme of Royalties for Regions.

FINANCIAL STATEMENTS

Income Statement

Expenses

The 1.1 million (15.7 per cent) variation between the 2009-10 Estimated Actual Grants and Subsidies and the 2010-11 Budget Estimate is attributable to the recashflow of the Regional Grants scheme of Royalties for Regions.

Variations in Supplies and Services and in Other Expenses between the 2009-10 Budget and the 2009-10 Estimated Actual is due to the reclassification of this expenditure in 2009-10 to more closely reflect the expected pattern of expenditure.

Income

Income from Service Appropriations are estimated at \$1.5 million in 2010-11 representing a decrease of \$2.5 million (62.4 per cent) from the 2009-10 Estimated Actual. This is due primarily to the cessation of funding in 2010-11 associated with the Boddington Gold Mine Social Infrastructure Project.

Income from Royalties for Regions is estimated at \$4.0 million in 2010-11 representing an increase of \$2.9 million (255 per cent) for the 2009-10 Estimated Actual as a result of the recashflow of the Regional Grants scheme of Royalties for Regions.

Balance Sheet

Variations in Cash Assets relate to the timing of receipt and anticipated payment of grants.

Variation between the 2009-10 Budget and 2009-10 Estimated Actual for Non-Current Assets, property, plant and equipment is due to a change in accounting policy, raising the asset capitalisation threshold to \$5,000.

Cashflow Statement

Cash assets at the end of the period are estimated at \$1.3 million representing a decrease of \$1.9 million (59.8 per cent) as a result of the recashflow of the Regional Grants scheme of Royalties for Regions.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,016	1,124	1,117	1,167	1,101	1,138	1,183
Grants and subsidies ^(c)	3,249	10,586	6,782	5,719	-	-	-
Supplies and services	197	287	228	228	244	247	247
Accommodation	146	130	130	130	146	149	149
Depreciation and amortisation	20	-	18	11	6	3	2
Other expenses	217	115	183	163	133	143	154
TOTAL COST OF SERVICES	4,845	12,242	8,458	7,418	1,630	1,680	1,735
Income							
Sale of goods and services	-	120	-	-	-	-	-
Grants and subsidies	1,711	-	-	-	-	-	-
Other revenue	34	-	30	30	30	30	30
Total Income	1,745	120	30	30	30	30	30
NET COST OF SERVICES	3,100	12,122	8,428	7,388	1,600	1,650	1,705
INCOME FROM STATE GOVERNMENT							
Service appropriations	4,662	4,003	4,003	1,506	1,575	1,625	1,680
Royalties for regions fund ^(d)	4,440	7,000	1,125	4,000	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	9,102	11,003	5,128	5,506	1,575	1,625	1,680
SURPLUS/(DEFICIENCY) FOR THE PERIOD	6,002	(1,119)	(3,300)	(1,882)	(25)	(25)	(25)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Budget Estimate are 13, 13 and 13 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$4.4 million (2008-09), \$7.0 million (2009-10 Budget), \$1.1 million (2009-10 Estimated Actual) and \$4.0 million (2010-11).

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Boddington Gold Mine Expansion-Social Infrastructure Package	2,181	3,761	3,641	-	-	-	-
Hotham Valley Tourist Rail Fire Recovery	100	-	-	-	-	-	-
Other	135	-	-	-	-	-	-
Pinjarra-Brunswick Sustainability Strategy	505	-	-	-	-	-	-
Regional Development Scheme	324	-	-	-	-	-	-
Royalties for Regions - Regional Grants Scheme	4	6,825	3,141	5,719	-	-	-
TOTAL	3,249	10,586	6,782	5,719	-	-	-

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	2,274	642	1,318	1,276	1,099	922	897
Restricted cash.....	4,373	-	1,854	-	-	-	-
Receivables	125	112	152	169	281	393	393
Total current assets.....	6,772	754	3,324	1,445	1,380	1,315	1,290
NON-CURRENT ASSETS							
Holding account receivables.....	152	152	170	181	187	190	192
Property, plant and equipment.....	47	86	29	18	12	9	7
Intangibles	-	8	-	-	-	-	-
Other.....	-	17	-	-	-	-	-
Total non-current assets	199	263	199	199	199	199	199
TOTAL ASSETS.....	6,971	1,017	3,523	1,644	1,579	1,514	1,489
CURRENT LIABILITIES							
Employee provisions	152	108	150	150	150	150	150
Payables.....	127	173	127	127	87	47	47
Other.....	249	70	86	89	89	89	89
Total current liabilities	528	351	363	366	326	286	286
NON-CURRENT LIABILITIES							
Employee provisions	56	53	73	73	73	73	73
Other.....	-	6	-	-	-	-	-
Total non-current liabilities	56	59	73	73	73	73	73
TOTAL LIABILITIES	584	410	436	439	399	359	359
EQUITY							
Contributed equity.....	138	1,349	138	138	138	138	138
Accumulated surplus/(deficit)	6,249	(1,162)	2,949	1,067	1,042	1,017	992
Other.....	-	420	-	-	-	-	-
Total equity.....	6,387	607	3,087	1,205	1,180	1,155	1,130
TOTAL LIABILITIES AND EQUITY	6,971	1,017	3,523	1,644	1,579	1,514	1,489

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	4,689	4,003	3,985	1,495	1,569	1,622	1,678
Royalties for regions fund ^(b)	4,440	7,000	1,125	4,000	-	-	-
Net cash provided by State Government.....	9,129	11,003	5,110	5,495	1,569	1,622	1,678
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,000)	(1,111)	(1,080)	(1,140)	(1,085)	(1,123)	(1,161)
Grants and subsidies.....	(3,147)	(10,586)	(6,896)	(5,739)	-	-	-
Supplies and services.....	(217)	(295)	(270)	(220)	(293)	(298)	(241)
Accommodation	(153)	(130)	(130)	(130)	(154)	(159)	(149)
Other payments	(575)	(240)	(589)	(542)	(594)	(599)	(532)
Receipts							
Grants and subsidies.....	1,711	-	-	-	-	-	-
Sale of goods and services.....	77	120	-	-	-	-	-
GST receipts.....	324	66	380	380	380	380	380
Net cash from operating activities.....	(2,980)	(12,176)	(8,585)	(7,391)	(1,746)	(1,799)	(1,703)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(35)	-	-	-	-	-	-
Net cash from investing activities.....	(35)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	6,114	(1,173)	(3,475)	(1,896)	(177)	(177)	(25)
Cash assets at the beginning of the reporting period	533	1,815	6,647	3,172	1,276	1,099	922
Cash assets at the end of the reporting period	6,647	642	3,172	1,276	1,099	922	897

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$4.4 million (2008-09), \$7.0 million (2009-10 Budget), \$1.1 million (2009-10 Estimated Actual) and \$4.0 million (2010-11).

PILBARA DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 25

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 53 Net amount appropriated to deliver services	1,825	1,697	1,697	3,046	2,899	2,997	3,084
Total appropriations provided to deliver services	1,825	1,697	1,697	3,046	2,899	2,997	3,084
CAPITAL							
Item 135 Capital Appropriation.....	-	5	5	30	30	30	30
TOTAL APPROPRIATIONS	1,825	1,702	1,702	3,076	2,929	3,027	3,114
EXPENSES							
Total Cost of Services	6,331	9,890	5,760	9,516	3,479	3,447	3,084
Net Cost of Services ^(a)	4,617	9,770	5,550	9,216	3,049	3,147	2,784
CASH ASSETS ^(b)	6,569	104	4,295	2,575	2,875	3,175	3,475

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Development Coordination - Three Additional Full Time Equivalents.....	-	719	748	778	810
Recashflow Royalties for Regions - Regional Grants Scheme.....	(4,702)	(3,710)	(10,000)	(10,000)	(10,000)
Royalties for Regions - Pilbara Revitalisation Plan - Pilbara Underground Power Project	450	450	450	450	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Enhancement of the Pilbara Region's economic and social development.	1. Business and Industry Development 2. Infrastructure and Service Identification and Coordination 3. Regional Promotion and Information Services

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Business and Industry Development	2,152	2,052	1,958	3,172	1,160	1,149	1,028
2. Infrastructure and Service Identification and Coordination	1,520	5,377	1,382	2,538	928	919	822
3. Regional Promotion and Information Services	2,659	2,461	2,420	3,806	1,391	1,379	1,234
Total Cost of Services	6,331	9,890	5,760	9,516	3,479	3,447	3,084

Significant Issues Impacting the Agency

- Support the implementation of the Pilbara Cities vision by the strategic, effective and accountable distribution of funding from the Royalties for Regions fund, including the Regional Grants scheme.
- Effective implementation of the Pilbara Revitalisation plan, this includes the effective operation of the Strategic Directions Group and implementation of processes to support the provision of affordable housing in the region.
- Effective representation and advocacy for the region by the Commission so that it is identified as the first point of contact for the provision of strategic information. There will also be a strong focus for maintaining the spotlight on the region and continuation of the Pilbara dialogue.
- The Commission will update and disseminate a regional plan for the Pilbara to account for the potential impact of the BHP/Rio Tinto joint venture and the potential impact of industry expansion such as Gorgon project.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Enhancement of the Pilbara region's economic and social development:					
Customers satisfied that the Commission is effective in meeting its service objectives.....	70%	80%	80%	80%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Business and Industry Development**

- Support and expand the ePilbara website.
- Progress the implementation of affordable housing for key workers in the Pilbara.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 2,152	\$'000 2,052	\$'000 1,958	\$'000 3,172	1
Less Income.....	314	-	-	-	
Net Cost of Service	1,838	2,052	1,958	3,172	
Employees (Full Time Equivalents)	4	4	4	5	
Efficiency Indicators					
Projects Completed or Strategic Objectives Met within Agreed Timeframes	67%	80%	80%	80%	

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Services between the 2009-10 Estimated Actual and the 2010-11 Budget Target is due to an increase in grants expenditure in 2010-11 associated with the recashflow of the Regional Grants scheme of Royalties for Regions.

2: Infrastructure and Service Identification and Coordination

- Royalties for Regions processes conducted within agreed timeframes.
- Facilitate and lead four high level stakeholder group discussions through the Pilbara Dialogue including requirements and strategies for the future development of the region.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 1,520	\$'000 5,377	\$'000 1,382	\$'000 2,538	1
Less Income.....	800	120	210	300	
Net Cost of Service	720	5,257	1,172	2,238	
Employees (Full Time Equivalents)	5	5	5	4	
Efficiency Indicators					
Projects Completed or Strategic Objectives Met within Agreed Timeframes	55%	80%	80%	80%	

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Services between the 2009-10 Estimated Actual and the 2010-11 Budget Target is due to an increase in grants expenditure in 2010-11 associated with the recashflow of the Regional Grants scheme of Royalties for Regions.

3: Regional Promotion and Information Services

- Raise awareness of the advantages of both living in and visiting the Pilbara region through the provision and promotion of accurate and accessible information.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 2,659	\$'000 2,461	\$'000 2,420	\$'000 3,806	1
Less Income.....	600	-	-	-	
Net Cost of Service	2,059	2,461	2,420	3,806	
Employees (Full Time Equivalents)	3	3	2	6	
Efficiency Indicators					
Projects Completed or Strategic Objectives Met within Agreed Timeframes	77%	80%	80%	80%	

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Services between the 2009-10 Estimated Actual and the 2010-11 Budget Target is due to an increase in grants expenditure in 2010-11 associated with the recashflow of the Regional Grants scheme of Royalties for Regions.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Computer Network Replacement Program.....	5	5	5	-	-	-	-
NEW WORKS							
Computer Hardware and Software Replacement							
2010-11 Program.....	30	-	-	30	-	-	-
2011-12 Program.....	30	-	-	-	30	-	-
2012-13 Program.....	30	-	-	-	-	30	-
2013-14 Program.....	30	-	-	-	-	-	30
Total Cost of Asset Investment Program.....	125	5	5	30	30	30	30
FUNDED BY							
Capital Appropriation.....			5	30	30	30	30
Total Funding			5	30	30	30	30

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grants and subsidies expenditure is estimated at \$6.2 million in 2010-11, representing an increase of \$2.9 million (89 per cent) from the 2009-10 Estimated Actual, primarily as a result of the recashflow of funding for the Regional Grants scheme as part of Royalties for Regions.

Income

Royalties for Regions funding is estimated at \$4.5 million in 2010-11, representing an increase of \$2.9 million (183 per cent) from the 2009-10 Estimated Actual, as a result of the recashflow of the Regional Grants scheme under the Royalties for Regions.

Balance Sheet

Total assets are expected to decrease by \$1.7 million (34 per cent) from the 2009-10 Estimated Actual due to a decrease in cash assets in 2010-11 as a result of the payment of prior year grants and subsidies during 2010-11.

Cashflow Statement

The closing cash balance at the end of 2010-11 of \$2.6 million represents a decrease of \$1.7 million (40 per cent) from the 2009-10 Estimated Actual, as a result of the payment of prior year grants and subsidies during 2010-11.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,040	1,464	1,756	2,565	2,517	2,543	2,406
Grants and subsidies ^(c)	3,168	7,925	3,274	6,190	-	-	-
Supplies and services	290	244	429	457	588	476	291
Accommodation	12	143	143	113	113	215	215
Depreciation and amortisation	29	-	-	-	-	-	-
Other expenses	792	114	158	191	261	213	172
TOTAL COST OF SERVICES	6,331	9,890	5,760	9,516	3,479	3,447	3,084
Income							
Grants and subsidies	590	-	90	180	180	-	-
Other revenue	1,124	120	120	120	250	300	300
Total Income	1,714	120	210	300	430	300	300
NET COST OF SERVICES	4,617	9,770	5,550	9,216	3,049	3,147	2,784
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,825	1,697	1,697	3,046	2,899	2,997	3,084
Royalties for regions fund ^(d)	4,440	7,000	1,575	4,450	450	450	-
TOTAL INCOME FROM STATE GOVERNMENT	6,265	8,697	3,272	7,496	3,349	3,447	3,084
SURPLUS/(DEFICIENCY) FOR THE PERIOD	1,648	(1,073)	(2,278)	(1,720)	300	300	300

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 12, 11 and 15 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$4.4 million (2008-09), \$7.0 million (2009-10 Budget), \$1.6 million (2009-10 Estimated Actual), \$4.5 million (2010-11), \$0.5 million (2011-12), and \$0.5 million (2012-13).

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Pilbara Fund	1,692	1,100	1,026	-	-	-	-
Regional Development Scheme	500	-	-	-	-	-	-
Royalties for Regions - Regional Grants Scheme	976	6,825	2,248	6,190	-	-	-
TOTAL	3,168	7,925	3,274	6,190	-	-	-

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1	4	1	571	871	1,171	1,471
Restricted cash.....	6,568	100	4,294	2,004	2,004	2,004	2,004
Holding account receivables.....	31	-	-	-	-	-	-
Receivables	501	365	501	501	501	501	501
Other.....	4	28	31	31	31	31	31
Total current assets.....	7,105	497	4,827	3,107	3,407	3,707	4,007
NON-CURRENT ASSETS							
Holding account receivables.....	48	79	48	48	48	48	48
Property, plant and equipment.....	27	97	32	62	92	122	152
Intangibles	8	5	8	8	8	8	8
Other.....	-	(40)	-	-	-	-	-
Total non-current assets	83	141	88	118	148	178	208
TOTAL ASSETS.....	7,188	638	4,915	3,225	3,555	3,885	4,215
CURRENT LIABILITIES							
Employee provisions	148	65	148	148	148	148	148
Payables.....	3,356	80	3,356	3,356	3,356	3,356	3,356
Other.....	473	4,287	473	473	473	473	473
Total current liabilities	3,977	4,432	3,977	3,977	3,977	3,977	3,977
NON-CURRENT LIABILITIES							
Employee provisions	157	148	157	157	157	157	157
Total non-current liabilities	157	148	157	157	157	157	157
TOTAL LIABILITIES	4,134	4,580	4,134	4,134	4,134	4,134	4,134
EQUITY							
Contributed equity.....	258	263	263	293	323	353	383
Accumulated surplus/(deficit)	2,796	(4,205)	518	(1,202)	(902)	(602)	(302)
Total equity.....	3,054	(3,942)	781	(909)	(579)	(249)	81
TOTAL LIABILITIES AND EQUITY	7,188	638	4,915	3,225	3,555	3,885	4,215

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,785	1,697	1,697	3,046	2,899	2,997	3,084
Capital appropriation	-	5	5	30	30	30	30
Holding account drawdowns	20	-	31	-	-	-	-
Royalties for regions fund ^(b)	4,440	7,000	1,575	4,450	450	450	-
Net cash provided by State Government	6,245	8,702	3,308	7,526	3,379	3,477	3,114
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,944)	(1,504)	(1,718)	(2,279)	(2,258)	(2,277)	(2,215)
Grants and subsidies	(4,007)	(7,925)	(3,274)	(6,190)	-	-	-
Supplies and services	(481)	(204)	(389)	(345)	(377)	(310)	(125)
Accommodation	(30)	(143)	(218)	(399)	(408)	(468)	(393)
Other payments	(703)	(359)	(403)	(448)	(586)	(547)	(506)
Receipts							
Grants and subsidies	590	-	90	180	180	-	-
GST receipts	440	140	140	145	150	155	155
Other receipts	988	195	195	120	250	300	300
Net cash from operating activities	(5,147)	(9,800)	(5,577)	(9,216)	(3,049)	(3,147)	(2,784)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(16)	(5)	(5)	(30)	(30)	(30)	(30)
Net cash from investing activities	(16)	(5)	(5)	(30)	(30)	(30)	(30)
NET INCREASE/(DECREASE) IN CASH HELD	1,082	(1,103)	(2,274)	(1,720)	300	300	300
Cash assets at the beginning of the reporting period	5,487	1,207	6,569	4,295	2,575	2,875	3,175
Cash assets at the end of the reporting period	6,569	104	4,295	2,575	2,875	3,175	3,475

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$4.4 million (2008-09), \$7.0 million (2009-10 Budget), \$1.6 million (2009-10 Estimated Actual), \$4.5 million (2010-11), \$0.5 million (2011-12), and \$0.5 million (2012-13).

SOUTH WEST DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 26

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 54 Net amount appropriated to deliver services	11,504	16,540	21,110	4,034	4,236	4,451	4,619
Total appropriations provided to deliver services	11,504	16,540	21,110	4,034	4,236	4,451	4,619
CAPITAL							
Capital Appropriation	935	4,066	4,066	-	-	-	-
TOTAL APPROPRIATIONS	12,439	20,606	25,176	4,034	4,236	4,451	4,619
EXPENSES							
Total Cost of Services	8,256	23,967	30,364	9,897	4,336	4,535	4,670
Net Cost of Services ^(a)	5,128	23,721	30,118	9,772	4,226	4,475	4,615
CASH ASSETS ^(b)	13,552	628	5,670	4,258	4,201	4,180	4,187

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Recashflow Royalties for Regions - Regional Grants Scheme	(2,583)	(4,914)	(10,000)	(10,000)	(10,000)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment which is conducive to the balanced economic development of the South West Region.	1. Regional Development

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Regional Development	8,256	23,967	30,364	9,897	4,336	4,535	4,670
Total Cost of Services	8,256	23,967	30,364	9,897	4,336	4,535	4,670

Significant Issues Impacting the Agency

- Funding associated with Royalties for Regions has contributed to the ability of communities to finance small and medium scale projects that add vibrancy and enhance the quality of life for people in the South West. The Commission will provide increased technical support to assist grant recipients to achieve successful outcomes and ensure continued vigilance in accounting for the outcomes achieved by the funding program.
- The region's job performance is increasingly reliant on overseas markets and trade. The Commission will continue to expand trade information and development through cultural, social and economic exchanges. Human resources are being applied directly to trade facilitation including management of inward bound investment tours and coordination of overseas trade promotions.
- Population growth, increased diversity and an ageing population will require the Commission to direct additional resources to monitor and provide advice on planning for community and social infrastructure and to coordinate human service planning at an agency level within the region.
- Industry growth, in particular growing demands on the regional port, will require continuing evaluation of regional infrastructure requirements, detailed planning and development of associated business cases to justify investment at a Commonwealth level. Human and technological resources will be applied to develop mapping and databases on infrastructure capacity and where appropriate seek to improve efficiency through common user arrangements.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: An environment which is conducive to the balanced economic development of the South West Region:					
Customer satisfaction survey.....	83%	80%	80%	78%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Regional Development**

To provide a regional development service which contributes to sustainable development within the South West through the provision of information, advice and support together with marketing and promotion of the region.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 8,256	\$'000 23,967	\$'000 30,364	\$'000 9,897	1
Less Income.....	3,128	246	246	125	
Net Cost of Service	5,128	23,721	30,118	9,772	
Employees (Full Time Equivalents)	23	25	23	25	
Efficiency Indicators					
Average Cost per Hour of Service.....	169	175	175	180	

Explanation of Significant Movements

(Notes)

- The \$20.5 million (67.4 per cent) decrease in Total Cost of Service in the 2010-11 Budget Target compared with the 2009-10 Estimated Actual is due to the completion of funding in 2009-10 associated with the Busselton Jetty Refurbishment and various election commitments and the recashflow of grants expenditure related to the Regional Grants scheme of Royalties for Regions.

ASSET INVESTMENT PROGRAM

The asset investment program for 2010-11 covers the Commission's asset replacement program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2009-10 Program.....	50	50	50	-	-	-	-
NEW WORKS							
Asset Replacement							
2010-11 Program.....	30	-	-	30	-	-	-
2011-12 Program.....	30	-	-	-	30	-	-
2012-13 Program.....	50	-	-	-	-	50	-
2013-14 Program.....	30	-	-	-	-	-	30
Total Cost of Asset Investment Program.....	190	50	50	30	30	50	30
Loan and Other Repayments			4,066	-	-	-	-
Total	190	50	4,116	30	30	50	50
FUNDED BY							
Capital Appropriation.....			4,066	-	-	-	-
Drawdowns from the Holding Account.....			30	30	30	30	30
Internal Funds and Balances.....			20	-	-	20	-
Total Funding			4,116	30	30	50	30

FINANCIAL STATEMENTS

Income Statement

Expenses

Grants and subsidies expenditure of \$5.1 million in 2010-11 has decreased by \$20.7 million (80.3 per cent) from the 2009-10 Estimated Actual primarily due to the completion of funding in 2010-11 for the Busselton Jetty Refurbishment and various election commitments and the recashflow of Royalties for Regions allocations.

Income

Income from Royalties for Regions is estimated at \$4 million in 2010-11 representing an increase of \$2.9 million (255 per cent) from the 2009-10 Estimated Actual of \$1.1 million as a result of the recashflow of the Regional Grants scheme under Royalties for Regions.

Balance Sheet

The Commission's total net asset position (total equity) is expected to decrease by \$1.7 million (12.5 per cent) between the 2009-10 Estimated Actual and 2010-11 Budget. This is primarily due to a decrease of \$1.4 million (28.9 per cent) in restricted cash related to payments for Royalties for Regions.

Cashflow Statement

Cash assets at the end of the period are expected to be \$4.3 million, representing a decrease of \$1.4 million (24.9 per cent) primarily due to the recashflow of expenditure associated with the Regional Grants scheme under Royalties for Regions; funded by unspent cash balances carried over from 2008-09.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,094	2,420	2,395	2,364	2,388	2,481	2,708
Grants and subsidies ^(c)	4,297	19,425	25,796	5,061	100	100	150
Supplies and services	954	1,109	1,132	1,680	1,019	1,065	986
Accommodation	324	370	370	377	393	405	419
Depreciation and amortisation	112	122	122	128	129	119	102
Other expenses	475	521	549	287	307	365	305
TOTAL COST OF SERVICES	8,256	23,967	30,364	9,897	4,336	4,535	4,670
Income							
Sale of goods and services	121	131	131	-	-	-	-
Grants and subsidies	659	100	100	100	100	50	50
Other revenue	2,348	15	15	25	10	10	5
Total Income	3,128	246	246	125	110	60	55
NET COST OF SERVICES	5,128	23,721	30,118	9,772	4,226	4,475	4,615
INCOME FROM STATE GOVERNMENT							
Service appropriations	11,504	16,540	21,110	4,034	4,236	4,451	4,619
Resources received free of charge	-	2	-	-	-	-	-
Royalties for regions fund ^(d)	4,440	7,000	1,125	4,000	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	15,944	23,542	22,235	8,034	4,236	4,451	4,619
SURPLUS/(DEFICIENCY) FOR THE PERIOD	10,816	(179)	(7,883)	(1,738)	10	(24)	4

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Budget are 23, 23 and 25 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$4.4 million (2008-09), \$7.0 million (2009-10 Budget), \$1.1 million (2009-10 Estimated Actual), and \$4.0 million (2010-11).

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Balingup Main Street Redevelopment	100	-	125	-	-	-	-
Busselton Jetty Refurbishment	3,472	12,500	20,528	-	-	-	-
Collie Town Centre Redevelopment	75	-	450	-	-	-	-
Other Payments	150	100	225	100	100	100	150
Pinjarra Brunswick Sustainability Strategy	-	-	176	-	-	-	-
Regional Development Scheme	500	-	-	-	-	-	-
Royalties for Regions - Regional Grants Scheme	-	6,825	4,292	4,961	-	-	-
TOTAL	4,297	19,425	25,796	5,061	100	100	150

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1,137	109	801	794	737	716	723
Restricted cash.....	12,415	519	4,869	3,464	3,464	3,464	3,464
Holding account receivables.....	30	30	30	30	30	30	30
Receivables	206	63	200	200	200	202	202
Other.....	250	28	250	50	50	50	50
Total current assets.....	14,038	749	6,150	4,538	4,481	4,462	4,469
NON-CURRENT ASSETS							
Holding account receivables.....	802	828	894	992	1,091	1,180	1,252
Property, plant and equipment.....	6,331	5,946	6,275	6,199	6,106	6,018	5,946
Intangibles	17	8	17	12	9	9	9
Other.....	1,265	1,243	1,249	1,232	1,229	1,228	1,228
Total non-current assets	8,415	8,025	8,435	8,435	8,435	8,435	8,435
TOTAL ASSETS.....	22,453	8,774	14,585	12,973	12,916	12,897	12,904
CURRENT LIABILITIES							
Employee provisions	485	425	490	493	476	478	480
Payables.....	28	31	53	172	122	122	122
Other.....	4,109	84	45	49	49	52	53
Total current liabilities	4,622	540	588	714	647	652	655
NON-CURRENT LIABILITIES							
Employee provisions	111	150	94	94	94	94	94
Borrowings	-	1	-	-	-	-	-
Other.....	1	1	1	1	1	1	1
Total non-current liabilities	112	152	95	95	95	95	95
TOTAL LIABILITIES	4,734	692	683	809	742	747	750
EQUITY							
Contributed equity.....	7,323	11,390	11,389	11,389	11,389	11,389	11,389
Accumulated surplus/(deficit)	6,508	(7,094)	(1,375)	(3,113)	(3,103)	(3,127)	(3,123)
Reserves	3,888	3,786	3,888	3,888	3,888	3,888	3,888
Total equity.....	17,719	8,082	13,902	12,164	12,174	12,150	12,154
TOTAL LIABILITIES AND EQUITY	22,453	8,774	14,585	12,973	12,916	12,897	12,904

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	11,361	16,418	20,988	3,906	4,107	4,332	4,517
Capital appropriation	935	4,066	4,066	-	-	-	-
Holding account drawdowns	30	30	30	30	30	30	30
Royalties for regions fund ^(b)	4,440	7,000	1,125	4,000	-	-	-
Net cash provided by State Government	16,766	27,514	26,209	7,936	4,137	4,362	4,547
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(2,110)	(2,423)	(2,398)	(2,348)	(2,396)	(2,477)	(2,705)
Grants and subsidies	(4,297)	(19,425)	(25,796)	(5,061)	(100)	(100)	(150)
Supplies and services	(968)	(1,157)	(1,180)	(1,405)	(1,108)	(1,071)	(986)
Accommodation	(322)	(365)	(365)	(377)	(393)	(405)	(419)
Other payments	(1,156)	(1,340)	(1,337)	(1,534)	(1,510)	(1,553)	(605)
Receipts							
Grants and subsidies	684	100	100	100	100	50	50
Sale of goods and services	134	-	131	20	-	-	-
GST receipts	399	855	855	1,262	1,233	1,213	300
Other receipts	2,100	146	15	25	10	10	5
Net cash from operating activities	(5,536)	(23,609)	(29,975)	(9,318)	(4,164)	(4,333)	(4,510)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(31)	(50)	(50)	(30)	(30)	(50)	(30)
Net cash from investing activities	(31)	(50)	(50)	(30)	(30)	(50)	(30)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(1,174)	(4,066)	(4,066)	-	-	-	-
Net cash from financing activities	(1,174)	(4,066)	(4,066)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	10,025	(211)	(7,882)	(1,412)	(57)	(21)	7
Cash assets at the beginning of the reporting period	3,527	839	13,552	5,670	4,258	4,201	4,180
Cash assets at the end of the reporting period	13,552	628	5,670	4,258	4,201	4,180	4,187

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$4.4 million (2008-09), \$7.0 million (2009-10 Budget), \$1.1 million (2009-10 Estimated Actual), and \$4.0 million (2010-11).

WHEATBELT DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 27

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 55 Net amount appropriated to deliver services	1,563	1,606	1,606	1,660	1,748	1,801	1,852
Total appropriations provided to deliver services	1,563	1,606	1,606	1,660	1,748	1,801	1,852
TOTAL APPROPRIATIONS	1,563	1,606	1,606	1,660	1,748	1,801	1,852
EXPENSES							
Total Cost of Services	2,514	9,134	4,277	9,592	1,797	1,877	2,023
Net Cost of Services ^(a)	1,953	9,109	4,222	9,537	1,742	1,822	1,968
CASH ASSETS ^(b)	5,498	602	3,938	41	61	107	38

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Recashflow Royalties for Regions - Regional Grants Scheme	(5,202)	(2,300)	(10,000)	(10,000)	(10,000)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt.	1. Information and Promotion Services 2. Facilitation Services

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Information and Promotion Services	1,122	4,126	1,932	4,651	871	910	981
2. Facilitation Services	1,392	5,008	2,345	4,941	926	967	1,042
Total Cost of Services	2,514	9,134	4,277	9,592	1,797	1,877	2,023

Significant Issues Impacting the Agency

- The Commission is facilitating strategic projects in health and education, and Indigenous development using a partnership approach, continue as a major focus for the Commission on service delivery reform.
- Agriculture, particularly grain production, remains the dominant industry in the region. The lack of consistency in rainfall across the region and the impact a high exchange rate has on commodity prices, has seen added pressure on this sector. This will impact on Wheatbelt communities and regional development activities, especially in the eastern areas.
- Freight transport infrastructure will continue to be a major issue in the region, with the Commission playing a lead role in ensuring coordinated planning across agencies and key stakeholders that results in efficient and effective transport networks.
- Interest in the Avon Industrial Park as a location for medium scale industry has continued to grow. The Commission has partnered with the community to develop the input and involvement in this Park, which offers a focal point for industry development in the Avon Region.
- Mining industry development in regions adjoining the Wheatbelt, and forecast activity within the region, is providing opportunities for local businesses and communities to grow. There is evidence of an increasing fly-in/fly-out workforce residing in the region given its proximity to the Perth Domestic Airport. Quality information to determine the extent of these opportunities and planning to cater for growth is now essential. The Commission is facilitating regional planning and all of region marketing.

- The Commission will use its local connections and networks to develop a system to provide quality information that clearly outlines regional specific needs. This will ensure central decision makers understand the changing nature of the Wheatbelt region. This includes the inevitable major growth in some areas, the changing nature of core industries and the emergence of new industries, and the restructuring of population distribution across the region.
- The Commission is using the Royalties for Regions grants to engage with local groups and individuals to develop positive, quality projects that help progress the directions defined in the Commission's Strategic Plan.
- Local Government reform continues to be critical in a region that has 43 of the State's 141 Local Government authorities. The Commission will continue its engagement with Local Government and will monitor how reform impacts regional development.

Outcomes and Key Effectiveness Indicators^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt:					
Satisfaction survey that the Commission is achieving its outcome					
sample size	66	120	100	115	
- Strongly Agree	24%	22%	23%	24%	
- Agree	62%	68%	68%	70%	
- Neither Agree or Disagree	5%	3%	3%	2%	
- Disagree	8%	3%	3%	2%	
- Strongly Disagree	1%	2%	2%	2%	
- Don't Know	0%	2%	1%	0%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Information and Promotion Services

The provision of timely and accurate information to meet client need in developing the Wheatbelt region through the identification and promotion of the comparative advantages of the region, the diversification of industry and businesses, and by providing a central point for information and assistance.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service	\$'000 1,122	\$'000 4,126	\$'000 1,932	\$'000 4,651	1
Less Income	251	11	25	27	
Net Cost of Service	871	4,115	1,907	4,624	
Employees (Full Time Equivalents)	7	7	7	7	
Efficiency Indicators					
Average Cost per Hour of Regional Development Service	\$112	\$98	\$103	\$92	2
Average Cost per Program of Grants Conveyed	\$33,257	\$51,000	\$84,306	\$250,079	

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Services between 2009-10 Estimated Actual and the 2010-11 Budget Target is due to an increase in grants expenditure in 2010-11 associated with the recashflow of the Regional Grants scheme of Royalties for Regions.
2. The increase in the Average Cost per Program of Grants Conveyed between 2009-10 Estimated Actual and the 2010-11 Budget Target is primarily due to a decrease in the expected number of grant applications approved.

2: Facilitation Services

The provision of assistance, support and encouragement to clients, based around identified regional opportunities. Central to this service are activities that relate to the facilitation of the upgrading of infrastructure, provide encouragement and support to the development of new industries and facilitate the intensification, expansion and diversification of existing industries.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 1,392	\$'000 5,008	\$'000 2,345	\$'000 4,941	1
Less Income.....	310	14	30	28	
Net Cost of Service	1,082	4,994	2,315	4,913	
Employees (Full Time Equivalents)	8	7	8	8	
Efficiency Indicators					
Average Cost per Hour of Regional Development Service	\$113	\$100	\$105	\$94	2
Average Cost per Program of Grants Conveyed	\$36,743	\$50,000	\$68,894	\$265,654	

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Services between the 2009-10 Estimated Actual and the 2010-11 Budget Target is due to an increase in grants expenditure in 2010-11 associated with the recashflow of the Regional Grants scheme of Royalties for Regions.
2. The increase in the Average Cost per Program of Grants Conveyed between the 2009-10 Estimated Actual and the 2010-11 Budget Target is primarily due to a decrease in the expected number of grant applications approved.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Replacement - 2009-10.....	73	73	73	-	-	-	-
NEW WORKS							
Computer and Office Replacement							
Computer and Office Replacement - 2010-11	14	-	-	14	-	-	-
Computer and Office Replacement - 2011-12	30	-	-	-	30	-	-
Computer and Office Replacement - 2012-13	52	-	-	-	-	52	-
Replacement of Office Equipment - 2013-14.....	41	-	-	-	-	-	41
Total Cost of Asset Investment Program.....	210	73	73	14	30	52	41
FUNDED BY							
Drawdowns from the Holding Account.....			36	14	30	52	41
Internal Funds and Balances.....			37	-	-	-	-
Total Funding			73	14	30	52	41

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grants and subsidies expenditure is estimated at \$7.5 million in 2010-11, representing an increase of \$5.3 million (235 per cent) from the 2009-10 Estimated Actual, primarily as a result of the recashflow of funding for the Regional Grants Scheme as part of Royalties for Regions.

Income

Royalties for Regions funding is estimated at \$4 million in 2010-11, representing an increase of \$2.8 million (256 per cent) from the 2009-10 Estimated Actual, as a result of the recashflow of the Regional Grants Scheme under the Royalties for Regions.

Balance Sheet

Total assets are expected to decrease by \$3.9 million (93.2 per cent) from the 2009-10 Estimated Actual due to a decrease in cash assets in 2010-11 as a result of the payment of prior year grants and subsidies during 2010-11.

Cashflow Statement

The closing cash balance at the end of 2010-11 of \$41,000 represents a decrease of \$3.9 million (99 per cent) from the 2009-10 Estimated Actual, as a result of the payment of prior year grants and subsidies during 2010-11.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,287	1,428	1,525	1,525	1,273	1,342	1,472
Grants and subsidies ^(c)	639	7,200	2,253	7,544	-	-	-
Supplies and services	185	145	142	141	141	142	142
Accommodation	149	93	87	103	103	103	103
Depreciation and amortisation	26	39	34	38	43	50	59
Other expenses	228	229	236	241	237	240	247
TOTAL COST OF SERVICES	2,514	9,134	4,277	9,592	1,797	1,877	2,023
Income							
Grants and subsidies	519	-	30	30	30	30	30
Other revenue	42	25	25	25	25	25	25
Total Income	561	25	55	55	55	55	55
NET COST OF SERVICES	1,953	9,109	4,222	9,537	1,742	1,822	1,968
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,563	1,606	1,606	1,660	1,748	1,801	1,852
Resources received free of charge	14	11	11	11	11	12	12
Royalties for regions fund ^(d)	4,440	7,000	1,125	4,000	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	6,017	8,617	2,742	5,671	1,759	1,813	1,864
SURPLUS/(DEFICIENCY) FOR THE PERIOD	4,064	(492)	(1,480)	(3,866)	17	(9)	(104)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 15, 15 and 15 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$4.4 million (2008-09), \$7.0 million (2009-10 Budget), \$1.1 million (2009-10 Estimated Actual), and \$4.0 million (2010-11).

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Regional Development Scheme	639	375	500	36	-	-	-
Royalties for Regions - Regional Grants Scheme	-	6,825	1,753	7,508	-	-	-
TOTAL	639	7,200	2,253	7,544	-	-	-

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1,058	113	183	21	41	87	18
Restricted cash.....	4,440	489	3,755	20	20	20	20
Holding account receivables.....	33	14	14	30	52	41	41
Receivables	67	1	-	-	-	-	-
Other.....	21	-	-	-	-	-	-
Total current assets.....	5,619	617	3,952	71	113	148	79
NON-CURRENT ASSETS							
Holding account receivables.....	86	105	25	33	24	33	51
Property, plant and equipment.....	21	31	41	44	51	51	39
Intangibles	18	17	15	11	7	3	-
Other.....	126	61	148	125	110	117	112
Total non-current assets	251	214	229	213	192	204	202
TOTAL ASSETS.....	5,870	831	4,181	284	305	352	281
CURRENT LIABILITIES							
Employee provisions	218	160	165	178	194	204	214
Payables.....	315	8	105	72	72	72	72
Other.....	20	142	80	80	80	80	80
Total current liabilities	553	310	350	330	346	356	366
NON-CURRENT LIABILITIES							
Employee provisions	64	58	58	47	35	81	104
Other.....	-	1	-	-	-	-	-
Total non-current liabilities	64	59	58	47	35	81	104
TOTAL LIABILITIES	617	369	408	377	381	437	470
EQUITY							
Contributed equity.....	75	75	75	75	75	75	75
Accumulated surplus/(deficit)	5,178	387	3,698	(168)	(151)	(160)	(264)
Total equity.....	5,253	462	3,773	(93)	(76)	(85)	(189)
TOTAL LIABILITIES AND EQUITY	5,870	831	4,181	284	305	352	281

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	1,522	1,567	1,572	1,622	1,705	1,751	1,793
Holding account drawdowns	94	36	114	14	30	52	41
Royalties for regions fund ^(b)	4,440	7,000	1,125	4,000	-	-	-
Net cash provided by State Government.....	6,056	8,603	2,811	5,636	1,735	1,803	1,834
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,187)	(1,441)	(1,584)	(1,528)	(1,256)	(1,278)	(1,437)
Grants and subsidies	(508)	(7,200)	(2,403)	(7,577)	-	-	-
Supplies and services.....	(205)	(145)	(142)	(141)	(141)	(142)	(141)
Accommodation	(125)	(94)	(65)	(104)	(102)	(103)	(103)
Other payments	(472)	(283)	(300)	(289)	(306)	(302)	(301)
Receipts							
Grants and subsidies	512	-	30	30	30	30	30
GST receipts	154	65	86	65	65	65	65
Other receipts	32	25	80	25	25	25	25
Net cash from operating activities.....	(1,799)	(9,073)	(4,298)	(9,519)	(1,685)	(1,705)	(1,862)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(139)	(36)	(73)	(14)	(30)	(52)	(41)
Net cash from investing activities.....	(139)	(36)	(73)	(14)	(30)	(52)	(41)
NET INCREASE/(DECREASE) IN CASH HELD	4,118	(506)	(1,560)	(3,897)	20	46	(69)
Cash assets at the beginning of the reporting period	1,380	1,108	5,498	3,938	41	61	107
Cash assets at the end of the reporting period	5,498	602	3,938	41	61	107	38

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$4.4 million (2008-09), \$7.0 million (2009-10 Budget), \$1.1 million (2009-10 Estimated Actual), and \$4.0 million (2010-11).

WESTERN AUSTRALIAN LAND AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority (LandCorp) is the State Government's land and property development agency. LandCorp is responsible for ensuring that the following outcomes are delivered:

- provision of sufficient heavy, special and general industrial land to support continued economic development;
- provision of sufficient urban land through renewal projects, new town centres and revitalisation development projects for Western Australian communities;
- provision of sufficient land to support regional growth and development; and
- facilitation of the development and disposal of surplus government land and property assets.

The planned asset investment program for 2010-11 is \$375.5 million. The program will be funded by land sales, Community Service Obligation payments, Royalties for Regions funding and borrowings.

Key projects include the:

- development of the Albany Waterfront, including a small boat harbour, boat launching facilities and land acquisition and development for commercial and tourist opportunities. The project is undertaken in partnership with the Department of Planning, and is partially funded through the proceeds of land development at Emu Point;
- Australian Marine Complex Common-User Facility at a total cost of \$170.3 million. Commenced in 2005-06, the upgrade includes a floating docking facility and services to accommodate naval ship building and repair and maintenance activities, plus major oil and gas and resource projects;
- proposed development of the Bunbury Waterfront - Stage One, to provide a mixed use precinct incorporating retail, commercial, tourist accommodation, residential and public uses. Based on the use of sustainable development guidelines, the plan includes the upgraded public waterfront amenity, upgraded marine facilities, higher density development and a diverse range of housing opportunities;
- Perth Waterfront - Stage One project involving planning and statutory approval phases for the development of the Swan River foreshore in preparation for private sector investment;
- Industry and Infrastructure Program, which supports the economic prosperity of Western Australia by providing well located industrial land, developing specialised State infrastructure facilities and creating desirable industrial centres of employment. Key projects to be progressed in 2010-11 include the:
 - acquisition of land at Latitude 32 (Hope Valley-Wattleup), Kalgoorlie Anzac Drive West, Port Hedland (General Industrial) and an allowance to restore the long-term industrial land bank; and
 - development of land at Hope Valley Flinders, Karratha Support Industrial, Meridian Park (Neerabup), Port Hedland (General Industrial) and Wangara Enterprise Park.
- Metropolitan Program, which undertakes or facilitates complex and/or strategic projects in the metropolitan area. Major initiatives in 2010-11 include the:
 - acquisition of land at the Carine TAFE site and Fremantle Knutsford Precinct;
 - development of land at Atwell - Harvest Lakes, Champion Lakes, Joondalup Business Park South and The Springs (Rivervale); and
 - progression of planning for future activity centres to facilitate the Directions 2031 policy.
- Regional Program, which delivers land and property needs to create better places to live for regional communities and to support regional growth. Key projects to be progressed in 2010-11 include the:
 - acquisition and development of land incorporating Royalties for Regions funding to deliver the Government's Pilbara Cities initiative, including Karratha, Port Hedland, South Hedland and Newman;
 - development of land at Albany Waterfront, Broome North and Kununurra; and
 - Kununurra Ord - East Kimberley Expansion Project as part of the Royalties for Regions funding initiative.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Albany Waterfront Development	40,710	32,415	16,390	8,100	195	-	-
Australian Marine Complex Upgrade.....	170,300	159,020	25,415	9,432	1,200	648	-
Bunbury Waterfront - Stage 1	45,300	3,114	93	4,148	10,618	12,561	11,198
Development of Land							
Industry and Infrastructure Program							
Industry and Infrastructure Acquisition and Development.....	1,069,854	434,248	98,067	136,354	96,903	113,906	138,744
Metropolitan Program							
Perth and Peel Land Acquisition and Development.....	935,371	435,394	29,655	77,265	64,044	73,870	145,534
Regional Program							
Regional Land Acquisition and Development ^(a)	997,910	494,898	92,103	140,201	118,008	46,524	91,571
Perth Waterfront - Stage 1.....	4,457	4,413	1,975	44	-	-	-
COMPLETED WORKS							
Australian Marine Complex Common-User Facility Services and Supply Base.....	35,015	35,015	34,733	-	-	-	-
Total Cost of Asset Investment Program.....	3,298,917	1,598,517	298,431	375,544	290,968	247,509	387,047
FUNDED BY							
Equity Contribution.....			19,700	-	-	-	-
Asset Sales			-	2,000	-	-	-
Borrowings.....			71,000	101,000	77,000	15,000	-
Internal Funds and Balances.....			202,126	227,649	213,968	232,509	387,047
Drawdowns from Royalties for Regions Fund ^(b)			5,605	44,895	-	-	-
Total Funding			298,431	375,544	290,968	247,509	387,047

(a) Capital works funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

WESTERN AUSTRALIAN LAND INFORMATION AUTHORITY

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT; MINISTER ASSISTING THE MINISTER FOR TRANSPORT

DIVISION 28

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 56 Net amount appropriated to deliver services	29,830	27,302	30,935	25,817	30,006	31,033	27,342
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	413	424	431	443	457	513	528
Total appropriations provided to deliver services	30,243	27,726	31,366	26,260	30,463	31,546	27,870
TOTAL APPROPRIATIONS	30,243	27,726	31,366	26,260	30,463	31,546	27,870
EXPENSES							
Total Cost of Services	115,048	125,367	125,746	132,547	137,277	139,464	145,764
Net Cost of Services ^(a)	32,606	20,881	23,722	7,986	11,767	3,793	(6,910)
CASH ASSETS ^(b)	13,233	22,549	10,523	17,574	26,982	46,524	68,035

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land.	1. Access to Land Information
	Independent valuations support government's collection of rates and taxes and management of property assets.	2. Valuations
	Coordinated access to Western Australian Land Information System (WALIS) community members' geographic information supports the management and development of the State.	3. Access to Government Geographic Information

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Access to Land Information	91,336	101,885	101,662	107,297	111,159	112,831	118,022
2. Valuations	22,018	21,741	22,364	23,445	24,250	24,729	25,758
3. Access to Government Geographic Information	1,694	1,741	1,720	1,805	1,868	1,904	1,984
Total Cost of Services.....	115,048	125,367	125,746	132,547	137,277	139,464	145,764

Significant Issues Impacting the Agency

- The continual market fluctuations from the variable demand in the local property market have resulted in the push to find new revenue streams from commercial operations and to implement greater automation in the document lodgement and title search services. The Authority (Landgate) will achieve new sustainable commercial revenue streams by predominately focusing on two main areas for growth:
 - analysis and planning for resource and regional infrastructure development; and
 - new and innovative geospatial products and services.
 Landgate is also taking a targeted approach to developing and commercialising opportunities and engaging in strategic partnerships that sustain business growth into the future.
- The iLand Business program is one of Landgate's key strategic reform programs. The aim of the iLand program is to enable better integration between Landgate's registration, geographic and valuation systems to provide greater automation, remove duplication, integrate location information, and deliver end-to-end services that meet commercial needs and customer expectations. The initial phase will include the automating and streamlining of information to improve the registration of land transactions and transition from largely manual and labour intensive processes to online services. iLand will also provide the functionality to support industry programs such as the Council of Australian Governments supported National Electronic Conveyancing System (NECS) and the State's Electronic Land Development Process (eLDP) which is being led by the Department of Planning. The asset investment for iLand is approximately \$23.9 million over the next four years from 2010-11 to 2013-14.
- The NECS project is a national initiative being undertaken jointly by all Australian States and Territories that will create an efficient and convenient way of completing property-based transactions and lodging land title dealings for registration by using a uniform approach to automate processes. Landgate is actively involved in the NECS agenda, contributing to the national legislative framework, common business processes, a single lodgement system and leading consultation with stakeholders and industry in Western Australia.
- The Shared Land Information Platform (SLIP) is a cross-government framework and system that enables agencies to share land information and develop new online service delivery capabilities in a cost effective and collaborative manner. The development of the Australian New Zealand Spatial Marketplace, an Australian and New Zealand Land Information Council initiative, will provide SLIP with a wide range of opportunities to both expand into the national market with our products and services, as well as leveraging off the Cooperative Research Centre for Spatial Information.
- The Sustainable Data and Product Management Strategy (SDPM) will automate data collection, re-use existing data to produce new products and deliver a system that allows many organisations to maintain the one dataset. One planned initiative of the SDPM program is to collaborate and work in partnership with other agencies to facilitate the 'capture once, use many times' philosophy.
- Interest Enquiry is an online search facility that allows customers to quickly identify interests such as Native Title, heritage and zoning, which may affect the use and enjoyment of a land parcel. Planned initiatives for Interest Enquiry include roll-out to brokers, release of new reports and marketing to key industry associations.

- The use of brokers and value-added resellers to expand the customer base and reach new markets, share the risk and cost of product development and marketing has already demonstrated the utility of alliances and partnerships. Landgate will continue to leverage off the local and national client base of value-added resellers and brokers to expand the use of its products.
- Joint ventures and partnership opportunities will be used to develop and sell new products and services in order to get to market in a timelier manner. Landgate will use partnerships to focus on innovation, research and development in areas aligned with Landgate's commercial directions.
- Landgate is continuing with the densification of the Continuously Operating Reference Station (CORS) network to generate open, high accuracy and real time data positioning for use in surveying, mapping, navigation, engineering and scientific research and monitoring, as well as downstream applications. Planned initiatives include ongoing additions to the CORS network in Western Australia that will become part of a National Geospatial Reference Framework including possible partnerships with industry.
- Landgate is developing a long-term location knowledge strategy to enhance the State's economic, environmental and social sustainability. To facilitate this, Landgate will provide leadership and consult with key stakeholder groups to facilitate the coordination and integration of location information in the State.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land:					
The extent to which the currency and relevance of the Land Information Databases meet the needs of the Western Australian community.....	97%	100%	100%	100%	
Claims against registered interests as a result of fraud, negligence or errors, settled by the crown.....	1	nil	1	nil	
Outcome: Independent valuations support government's collection of rates and taxes and management of property assets:					
International standards for accuracy and uniformity of rating and taxing values are met:					
Median Ratio Test:					
Gross rental value; and	92.59%	>92.5%	>92.5%	>92.5%	
Unimproved value	91.52%	>92.5%	>92.5%	>92.5%	
Coefficient of dispersion:					
Gross rental value; and	5.70%	<7%	<7%	<7%	
Unimproved value	4.08%	<15%	<15%	<15%	
Adjustments of rating and taxing values as a result of objections and appeals as a percentage of total values in force	0.04%	<0.2%	<0.2%	<0.2%	
Outcome: Coordinated access to WALIS community members' geographic information supports the management and development of the State:					
Increase in the first time participants at WALIS functions.....	3%	5%	10%	5%	
Increase in repeat participants at WALIS functions	4%	15%	14%	15%	
Increase in number of first time customers accessing spatial information from WALIS community members	0%	35%	15%	20%	
Increase in number of return customers accessing spatial information from WALIS community members.....	0%	35%	3%	20%	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. WALIS extracts information from the SLIP to determine the numbers and percentages for customers and repeat users. As SLIP is not fully embedded into the systems in many organisations, the number of return customers reported for the 2008-09 Actual and the 2009-10 Estimated Actual is being adversely affected. However, in the future it is anticipated that more customers will access spatial information using SLIP.

Services and Key Efficiency Indicators

1: Access to Land Information

Information about land ownership, land boundaries and geographic features is collected, recorded and made available for use by government, business and the community.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	91,336	101,885	101,662	107,297	
Less Income.....	71,998	93,042	90,635	106,759	1
Net Cost of Service	19,338	8,843	11,027	538	
Employees (Full Time Equivalents) ^(a)	672	649	654	646	
Efficiency Indicators					
Average Cost per Land Registration Action.....	\$32.48	\$32.67	\$32.55	\$32.00	
Average Cost per Land Information Action ^(b)	\$14.53	\$16.78	\$16.74	\$19.52	2

(a) The Full Time Equivalents (FTEs) reported for the 2009-10 Budget are as previously reported, which do not include capital funded FTEs.

(b) For comparative purposes, the Average Cost per Land Information Action for the 2008-09 Actual and the 2009-10 Budget differ from that previously reported as a consequence of a change in the measurement methodology.

Explanation of Significant Movements

(Notes)

1. The increase in revenue is mainly as a result of an increase in Land Titles Management activity levels and an increase in fees to provide services as a result of the need to recover the increased costs associated with providing the services.
2. The increase in the average cost is the result of a decline in the number of land information actions brought about by the introduction of new direct digital capture technology for imagery. The installation of this new technology and the associated process change has resulted in the 2010-11 Budget Target being affected. Although recording less actions this technological advancement will provide superior image quality and better utilisation of the data.

2: Valuations

An impartial valuation and property consultancy service.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	22,018	21,741	22,364	23,445	
Less Income	10,434	11,140	11,140	17,802	1
Net Cost of Service	11,584	10,601	11,224	5,643	
Employees (Full Time Equivalents) ^(a)	226	226	223	222	
Efficiency Indicators					
Average Cost per Valuation	\$17.56	\$14.44	\$14.78	\$13.49	1

(a) The Full Time Equivalents (FTEs) reported for the 2009-10 Budget are as previously reported, which do not include capital funded FTEs.

Explanation of Significant Movements

(Notes)

1. The nature of the Gross Rental Value General Metropolitan Triennial program (Metropolitan Revaluation Program) causes fluctuations in income and the 'average cost per valuation'.

3: Access to Government Geographic Information

Land or geographic information from WALIS Community Members (WCM) is managed in a coordinated way so that data held by WCM can be integrated and readily accessed to meet government, business and community needs.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	1,694	1,741	1,720	1,805	
Less Income	10	304	249	-	1
Net Cost of Service	1,684	1,437	1,471	1,805	
Employees (Full Time Equivalents) ^(a)	11	10	11	11	
Efficiency Indicators					
Average Cost per Key Result Area	\$282,333	\$290,167	\$286,667	\$300,833	

(a) The Full Time Equivalents (FTEs) reported for the 2009-10 Budget are as previously reported, which do not include capital funded FTEs.

Explanation of Significant Movements

(Notes)

1. Revenue is derived from WALIS Forums which generally occur every 18 months. In 2010-11 there is no WALIS Forum. The next WALIS event is scheduled to be held in August 2011.

ASSET INVESTMENT PROGRAM

Landgate's asset investment program in 2010-11 will total \$17.0 million. The program will:

- continue with the replacement of information technology infrastructure and assets, create new business infrastructure, support the ongoing transformation of manual processes to automated online services and improve the quality of land information;
- progress with the iLand program which will deliver real-time online functionality to support key industry initiatives such as the NECS to provide a uniform approach to electronic conveyancing and the eLDP, which will provide the technological enabler for a program of reform for planning approval processes;
- introduce a new spatial infrastructure program which will facilitate creation and expansion of the underpinning technical infrastructure for the implementation of the spatial vision which is aimed at transforming the spatial information sector. It will enable increased collaboration across Government in the sharing of land information and associated systems to improve planning and decision making, deliver efficiencies and increase economic and social benefits to the State;
- continue to improve service delivery and operational efficiency through e-commerce and directly benefit users of land titles, surveying, valuation and geographic information services. New products and services will be developed, adding value to the Government's land information asset and generating additional revenue; and
- continue to position Landgate to generate a return from the State's land information asset.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2009-10 Program	4,250	4,250	4,250	-	-	-	-
Business Infrastructure - 2009-10 Program	2,285	2,285	2,285	-	-	-	-
Commercial Products and Services - 2009-10 Program	2,500	2,500	2,500	-	-	-	-
Data Quality Improvement - 2009-10 Program	315	315	315	-	-	-	-
iLand - 2009-10 Program	6,246	6,246	6,246	-	-	-	-
NEW WORKS							
Asset Replacement							
2010-11 Program	3,184	-	-	3,184	-	-	-
2011-12 Program	4,728	-	-	-	4,728	-	-
2012-13 Program	4,416	-	-	-	-	4,416	-
2013-14 Program	4,815	-	-	-	-	-	4,815
Business Infrastructure							
2010-11 Program	1,629	-	-	1,629	-	-	-
2011-12 Program	1,335	-	-	-	1,335	-	-
2012-13 Program	998	-	-	-	-	998	-
2013-14 Program	650	-	-	-	-	-	650
Commercial Products and Services							
2010-11 Program	2,592	-	-	2,592	-	-	-
2011-12 Program	2,500	-	-	-	2,500	-	-
2012-13 Program	2,410	-	-	-	-	2,410	-
2013-14 Program	2,230	-	-	-	-	-	2,230
iLand							
2010-11 Program	8,433	-	-	8,433	-	-	-
2011-12 Program	7,785	-	-	-	7,785	-	-
2012-13 Program	3,717	-	-	-	-	3,717	-
2013-14 Program	3,915	-	-	-	-	-	3,915
Spatial Infrastructure							
2010-11 Program	1,127	-	-	1,127	-	-	-
2011-12 Program	1,080	-	-	-	1,080	-	-
2012-13 Program	2,790	-	-	-	-	2,790	-
2013-14 Program	1,980	-	-	-	-	-	1,980
Total Cost of Asset Investment Program	77,910	15,596	15,596	16,965	17,428	14,331	13,590
FUNDED BY							
Drawdowns from the Holding Account ^(a)			654	183	4,552	5,075	6,207
Internal Funds and Balances			14,942	16,782	12,876	9,256	7,383
Total Funding			15,596	16,965	17,428	14,331	13,590

(a) Drawdowns from the Holding Account increase significantly from 2011-12 due to the timing for replacing many older assets within the asset investment program.

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement shows an estimated increase in the Total Cost of Services of \$6.8 million (5.4 per cent) for the 2010-11 Budget Estimate compared to the 2009-10 Estimated Actual. This increase is mainly attributable to:

- Higher employee benefits costs totalling \$1.4 million resulting from:
 - the third increment of the 2008 Wages Outcome for CSA covered employees; and
 - the higher superannuation cost due to the increase in the employer contribution rate for the Gold State Super Scheme.
- Higher supplies and services costs totalling \$2.4 million resulting from:
 - cost escalations for the renewals of the Information Technology Services Contracts;
 - third party brokers commission for selling searches of land title information;
 - ongoing capital expenditure impacts mainly related to the iLand program; and
 - additional cost increases within the International Services program (which are offset by additional revenues).
- Additional expenditure on:
 - depreciation costs of \$1.6 million reflecting the increase in Landgate's asset investment program from previous years; and
 - an increase in payroll tax as a consequence of the higher employee benefits costs.

Income

Total Income in 2010-11 of \$124.6 million is estimated to be \$22.5 million (22.1 per cent) higher than the 2009-10 Estimated Actual. Revenue from the sale of goods and services is estimated to be higher in 2010-11 due to an anticipated increase in activity levels, higher revenue as a result of the Metropolitan Revaluation Program and an increase in fees to provide services as a result of the need to recover the increased costs associated with providing the services. The nature of the Metropolitan Revaluation Program causes fluctuations in income and as 2010-11 is the third and final year of the program it attracts the highest level of revenue in the triennium. Other revenue will increase as a result of additional sources of income generated from commercial activities.

Balance Sheet

Landgate's total net asset position (total equity) is expected to increase by \$13.1 million (14.2 per cent) from the 2009-10 Estimated Actual to the 2010-11 Budget Estimate. This reflects a projected increase in total assets of \$15.3 million (12.6 per cent) and an increase in total liabilities of \$2.2 million (7.6 per cent) over the same period.

The expected increase in assets results mainly from cash assets, intangibles and holding account receivables (for future asset replacement).

The increase in liabilities results from increased income tax payable.

Cashflow Statement

The 2010-11 closing cash assets balance of \$17.6 million represents an increase of \$7.1 million in comparison to the 2009-10 Estimated Actual, mainly due to additional revenue from sale of goods and services as a consequence of the higher activity levels and higher revenue from the Metropolitan Revaluation Program.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	66,254	65,215	68,346	69,794	73,007	72,988	74,077
Supplies and services.....	20,584	26,750	25,960	28,349	29,218	30,913	34,984
Accommodation	10,972	11,920	11,920	11,823	12,101	10,948	11,306
Depreciation and amortisation.....	7,863	9,382	9,382	11,000	11,331	13,754	14,561
Other expenses	9,375	12,100	10,138	11,581	11,620	10,861	10,836
TOTAL COST OF SERVICES.....	115,048	125,367	125,746	132,547	137,277	139,464	145,764
Income							
Sale of goods and services.....	77,994	94,345	93,378	114,827	114,690	123,876	140,220
Other revenue	4,448	10,141	8,646	9,734	10,820	11,795	12,454
Total Income	82,442	104,486	102,024	124,561	125,510	135,671	152,674
NET COST OF SERVICES	32,606	20,881	23,722	7,986	11,767	3,793	(6,910)
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	30,243	27,726	31,366	26,260	30,463	31,546	27,870
Resources received free of charge	328	429	429	429	429	429	429
TOTAL INCOME FROM STATE GOVERNMENT	30,571	28,155	31,795	26,689	30,892	31,975	28,299
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(2,035)	7,274	8,073	18,703	19,125	28,182	35,209
Income tax benefit/(expense).....	1,796	(2,183)	(2,801)	(5,611)	(5,737)	(8,454)	(10,563)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(239)	5,091	5,272	13,092	13,388	19,728	24,646

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 909, 888 and 879 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	12,322	21,412	9,374	16,185	25,345	44,639	65,901
Restricted cash.....	12	-	12	12	12	12	12
Holding account receivables.....	654	323	183	4,552	5,075	6,207	4,752
Receivables	9,647	8,047	8,047	12,134	8,004	8,225	16,995
Other.....	4,252	2,076	4,198	4,223	4,254	4,287	4,320
Total current assets.....	26,887	31,858	21,814	37,106	42,690	63,370	91,980
NON-CURRENT ASSETS							
Holding account receivables.....	24,978	27,563	27,703	26,561	24,999	23,056	22,818
Property, plant and equipment.....	17,249	12,966	19,324	19,992	22,127	23,392	24,871
Intangibles	34,773	39,886	38,912	44,209	48,171	47,483	45,033
Restricted cash.....	899	1,137	1,137	1,377	1,625	1,873	2,122
Other.....	8,758	10,414	12,276	7,205	9,785	12,035	7,205
Total non-current assets	86,657	91,966	99,352	99,344	106,707	107,839	102,049
TOTAL ASSETS.....	113,544	123,824	121,166	136,450	149,397	171,209	194,029
CURRENT LIABILITIES							
Employee provisions	10,324	12,367	9,594	8,385	7,137	5,800	4,367
Payables.....	1,270	6,724	4,071	6,913	7,078	9,835	11,985
Other.....	8,597	11,417	8,584	8,957	9,373	9,803	9,978
Total current liabilities	20,191	30,508	22,249	24,255	23,588	25,438	26,330
NON-CURRENT LIABILITIES							
Employee provisions	6,147	5,138	6,426	6,580	6,794	7,015	7,242
Other.....	338	299	351	383	395	408	422
Total non-current liabilities	6,485	5,437	6,777	6,963	7,189	7,423	7,664
TOTAL LIABILITIES	26,676	35,945	29,026	31,218	30,777	32,861	33,994
EQUITY							
Contributed equity.....	80,635	76,232	80,635	80,635	80,635	80,635	77,676
Accumulated surplus/(deficit)	6,233	11,647	11,505	24,597	37,985	57,713	82,359
Total equity.....	86,868	87,879	92,140	105,232	118,620	138,348	160,035
TOTAL LIABILITIES AND EQUITY	113,544	123,824	121,166	136,450	149,397	171,209	194,029

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	27,559	24,818	28,458	22,850	26,950	27,282	23,356
Holding account drawdowns	950	654	654	183	4,552	5,075	6,207
Tax equivalent regime	(716)	(36)	-	(2,801)	(5,611)	(5,737)	(8,454)
Dividend to government	-	-	-	-	-	-	(2,959)
Net cash provided by State Government	27,793	25,436	29,112	20,232	25,891	26,620	18,150
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(66,903)	(65,016)	(68,752)	(70,546)	(73,739)	(73,792)	(75,228)
Supplies and services	(19,310)	(25,994)	(25,531)	(28,240)	(29,084)	(30,775)	(34,842)
Accommodation	(12,356)	(11,920)	(11,920)	(11,823)	(12,101)	(10,948)	(11,306)
Other payments	(15,890)	(18,123)	(16,127)	(17,628)	(17,816)	(16,725)	(17,037)
Receipts							
Sale of goods and services	87,718	93,058	91,515	115,811	116,240	121,405	136,280
GST receipts	4,783	6,265	5,988	6,476	6,625	6,293	6,630
Other receipts	3,824	9,822	8,646	9,734	10,820	11,795	12,454
Net cash from operating activities	(18,134)	(11,908)	(16,181)	3,784	945	7,253	16,951
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(16,144)	(15,596)	(15,596)	(16,965)	(17,428)	(14,331)	(13,590)
Proceeds from sale of non-current assets	15	-	-	-	-	-	-
Net cash from investing activities	(16,129)	(15,596)	(15,596)	(16,965)	(17,428)	(14,331)	(13,590)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other proceeds	(44)	(44)	(45)	-	-	-	-
Net cash from financing activities	(44)	(44)	(45)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(6,514)	(2,112)	(2,710)	7,051	9,408	19,542	21,511
Cash assets at the beginning of the reporting period	19,747	24,661	13,233	10,523	17,574	26,982	46,524
Cash assets at the end of the reporting period	13,233	22,549	10,523	17,574	26,982	46,524	68,035

(a) Full audited financial statements are published in the agency's Annual Report.

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