



2010-11 BUDGET

BUDGET STATEMENTS

Budget Paper No. 2

Volume 3

**PRESENTED TO THE LEGISLATIVE ASSEMBLY
ON 20 MAY 2010**

2010-11 Budget Statements
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BUDGET STATEMENTS

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CHAPTER 3

AGENCY INFORMATION IN SUPPORT OF THE ESTIMATES

Part 13 - 18

Part 13**Minister for Child Protection; Community Services; Seniors and Volunteering; Women's Interests****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
705	Child Protection			
	- Delivery of Services.....	327,006	345,119	394,285
	- Capital Appropriation.....	6,074	28,878	23,623
	Total	333,080	373,997	417,908
717	Communities			
	- Delivery of Services.....	160,460	71,878	152,034
	Total	160,460	71,878	152,034
	GRAND TOTAL			
	- Delivery of Services.....	487,466	416,997	546,319
	- Capital Appropriation.....	6,074	28,878	23,623
	Total.....	493,540	445,875	569,942

CHILD PROTECTION

PART 13 - MINISTER FOR CHILD PROTECTION; COMMUNITY SERVICES; SENIORS AND VOLUNTEERING; WOMEN'S INTEREST

DIVISION 57

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 93 Net amount appropriated to deliver services ^{(a) (b)}	302,462	326,680	344,793	393,901	411,072	430,931	441,970
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	315	326	326	384	410	422	465
Total appropriations provided to deliver services	302,777	327,006	345,119	394,285	411,482	431,353	442,435
CAPITAL							
Item 156 Capital Appropriation	6,733	6,074	28,878	23,623	7,605	-	-
TOTAL APPROPRIATIONS	309,510	333,080	373,997	417,908	419,087	431,353	442,435
EXPENSES							
Total Cost of Services ^(a)	354,079	377,653	398,551	442,060	460,984	481,359	494,534
Net Cost of Services ^{(a) (c)}	327,616	343,927	362,317	398,998	420,391	440,775	453,657
CASH ASSETS ^(d)	16,691	2,261	11,246	11,050	10,217	11,143	11,067

- (a) The 2008-09 Actual figures and the 2009-10 Budget have been restated for comparability purposes to account for the transfer of functions between the Department for Child Protection and Department for Communities as shown in the reconciliation table after the financial statements.
- (b) Funding for the Ford Review recommendations includes a provisional allocation that is excluded from this Item as the funds are appropriated as a Department of Treasury and Finance Administered Item. The approval of a business case was required for the Department to access the funding provision. A business case seeking the release of this funding has been approved with this appropriation appearing under Service appropriations from 2010-11.
- (c) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (d) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Continuation of Emergency Management Services.....	2,248	-	-	-	-
Growth in Demand for Child Protection Services	-	28,558	29,414	30,296	31,206
Hardship Utility Grant Scheme (HUGS) and Financial Counselling Services	500	5,982	-	-	-
National Partnership Agreement - Homelessness (State Contribution)	635	1,159	1,191	1,224	-
Procurement Savings	(1,925)	(1,925)	(1,925)	(1,925)	(1,925)
Provision for Future Salary Increases.....	-	563	7,178	8,885	15,087
Reform and Expansion of Residential Care Services - Secure Care.....	-	2,644	6,192	6,449	6,674
Royalties for Regions - Responsible Parenting Services	-	2,778	6,461	9,343	9,343

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Children and young people in the CEO's care receive a high quality of care and have much improved life chances.	1. Supporting Children and Young People in the CEO's Care
	Children and young people needing protection are safe from abuse and harm.	2. Protecting Children and Young People from Abuse and Harm
	Families and individuals overcome their risks or crises and keep themselves and family members safe.	3. Supporting Individuals/Families at Risk or In Crisis

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Supporting Children and Young People in the Chief Executive Officer's (CEO) Care.....	171,548	181,283	189,396	212,491	223,905	232,702	240,321
2. Protecting Children and Young People from Abuse and Harm	76,623	78,307	86,018	90,701	96,171	101,273	105,930
3. Supporting Individuals/Families at Risk or in Crisis.....	105,908	118,063	123,137	138,868	140,908	147,384	148,283
Total Cost of Services.....	354,079	377,653	398,551	442,060	460,984	481,359	494,534

Significant Issues Impacting the Agency

- Demand for the Department's services continues to increase but at a reduced level compared to the increases in previous years. A five per cent increase in the number of children and young people in care and the number of children involved in child protection cases is forecast for 2010-11. The Department will respond to these increases through the allocation of additional funding for demand growth in 2010-11.
- There is an ongoing need to provide support to individuals and families who are at risk or in crisis. The Department, in collaboration with the non-government sector, will be implementing an integrated service system in a staged approach from 2010 to 2012 through the establishment of family support service hubs across the metropolitan area and regional centres.

- Family and domestic violence is a serious issue affecting the health and wellbeing of Western Australians. Over a 12 month period between 2008 and 2009, the Western Australia Police attended 30,933 incidents of family and domestic violence and issued 8,371 police orders. The *State Strategic Plan for Family and Domestic Violence* sets out priority actions for agencies to achieve a more integrated response. Funding has been provided for Family and Domestic Violence Case Management and Coordination Services, with a focus on high risk cases and interagency collaboration to identify and address barriers to victim safety and perpetrator accountability.
- Pre-hearing conferences are being implemented in Children's Court proceedings based on collaboration between the Children's Court, Legal Aid and the Department. The goal is to facilitate the early resolution of protection applications through a less adversarial dispute resolution process.
- The stability of placements for children in the CEO's care is a key determinant of their life chances. To increase stability and reduce the detrimental effects of multiple placements for these children, the Department is developing a Permanency Planning Policy to support the introduction of Special Guardianship Orders for which legislation will be introduced.
- Children in the care of the CEO are generally at a health and education disadvantage. Education assessments and plans for all children are being implemented in partnership with all State, Catholic and independent schools. Following a pilot program, health assessments and plans (covering physical, mental and dental health) are being implemented in all areas of the State for all children in the CEO's care over the next 18 months.
- The reform and expansion of residential care services is continuing. Five community service organisations have been contracted to operate metropolitan family group homes. Country family group homes will be contracted to community service organisations with the roll-out of services planned for 2011. The roll-out of metropolitan intensive support homes to replace large institutional hostels is nearing completion.
- Some children in the care of the CEO can be a severe danger to themselves and others. Legislation will be introduced, and the Kath French Centre is being developed to establish a secure care centre. This will enable these young people to be stabilised in their behaviour with a view to their transition into an intensive support home.
- There is a worldwide shortage of foster carers and an increasing number of children in care needing foster care. A major foster care recruitment campaign was conducted in 2009. A total of 109 new carers were registered during 2009, and the impact of the campaign is expected to continue into 2010. The implementation of the Foster Care Partnership continues with the development and delivery of comprehensive information and support material for all carers.
- Mandatory reporting of child sexual abuse was implemented on 1 January 2009. Legislative amendments will be introduced that propose expanding mandatory reporting to all forms of child abuse and neglect to commence in 2012. Planning for this to occur will commence in 2010.
- The Western Australian Homelessness National Partnership Agreement Implementation Plan, a collaboration between the Commonwealth Government and a range of State Government agencies who provide housing and support services, commenced in 2009. It greatly expands services provided by non-government agencies that aim to address homelessness by intervening early, breaking the cycle of homelessness and working towards a better integrated service system.
- Both Responsible Parenting services and Income Management for Child Protection have been implemented throughout the metropolitan area and the Kimberley. Both programs aim to build the capacity of families to adequately provide for their children and reduce the occurrence of child neglect. Responsible Parenting services will be expanded to the Murchison and Great Southern regions in 2010 through Royalties for Regions funding.
- Uncovering child sexual abuse in some regional and remote communities has been the focus of a targeted strategy by ChildFIRST, a joint service of the Department and the Western Australia Police. By directing resources, engaging stakeholders, sharing intelligence, training and supporting relevant agencies and community members, there has been a significant increase in the disclosure of abuse.
- The Department faces and anticipates continuing challenges in the attraction and retention of staff, particularly in regional and remote Western Australia. Substantial and innovative work is being undertaken to ensure the Department continues to attract and retain qualified and suitably experienced staff.

- Close to half the Department's clients are Indigenous and nearly 10 per cent of staff are Indigenous. An Aboriginal Employment and Learning Strategy was launched in 2009 to build Indigenous staff representation to more closely reflect the client base and so improve the quality of services.
- 2010 is the final year of the five year phase-in of Working with Children Checks. The requirement to have a card will then apply to all people employed in child related work. At the end of March 2010 over 280,000 Working with Children cards have been issued and 154 Negative Notices were in place. Amendments to strengthen the *Working with Children (Criminal Record Checking) Act 2004* have been introduced into Parliament.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Children and young people in the CEO's care receive a high quality of care and have much improved life chances:					
The proportion of children known to have been abused by caregivers while in the CEO's care	0.08%	0%	0.1%	0%	
The average number of placements per child in the CEO's care per year	1.6	1.4	1.6	1.4	
The proportion of placements of Indigenous children made in accordance with the Aboriginal and Torres Strait Islanders (ATSI) Child Placement Principle	78%	85%	76%	85%	1
Outcome: Children and young people needing protection are safe from abuse and harm:					
Improved safety - resubstantiation rate within 12 months after a substantiation ^(b)	92%	95%	93%	95%	
Improved safety - substantiation rate within 12 months after a decision not to substantiate ^(c)	93%	95%	92%	95%	
Outcome: Families and individuals overcome their risks or crises and keep themselves and family members safe:					
Percentage of customers who report that they were supported to provide care and safety to their family members	94%	95%	93%	95%	
Percentage of customers who report confidence to manage as a result of receiving services	90%	95%	90%	95%	
Percentage of customers who report that their needs were met as a result of using services	97%	97%	97%	97%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) This indicator is the proportion of children who were the subject of a child maltreatment substantiation during the previous financial year and who were not also the subject of a subsequent child maltreatment substantiation within 12 months. The indicator suggests the extent to which child protection interventions were successful in preventing further harm to children.

(c) This indicator is the proportion of children who were the subject of a decision not to substantiate child maltreatment during the previous financial year and who were not also the subject of a subsequent substantiation of child maltreatment within 12 months. The indicator suggests the extent to which child protection investigations were successful in identifying risks.

Explanation of Significant Movements

(Notes)

1. The number and proportion of Aboriginal and Torres Strait Islander children in care has increased at a much higher rate than the number of available placement options with Indigenous carers or relatives. The Department is actively pursuing strategies to place children with relatives, and through a targeted intensive recruitment and retention programme to register more Indigenous carers.

Services and Key Efficiency Indicators

1: Supporting Children and Young People in the CEO's Care

Services for the safety, support and wellbeing of children and young people in care of the CEO.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	171,548	181,283	189,396	212,491	1
Less Income.....	705	177	207	207	
Net Cost of Service	170,843	181,106	189,189	212,284	
Employees (Full Time Equivalents) ^(a)	944	1023	1025	1085	
Efficiency Indicators					
The Proportion of Care Plan Reviews Completed on Time.....	79%	75%	82%	85%	
Average Cost per Child per Day in the CEO's Care ^(b)	\$153	\$143	\$160	\$171	2

(a) The FTE increase in 2010-11 is due to the additional funding provided for new positions in residential care services to support the increase in the number of children and young people in the CEO's care.

(b) The number of placement days provided for the 2008-09 Actual, 2009-10 Budget, 2009-10 Estimated Actual and 2010-11 Budget Target are 1,123,915, 1,267,828, 1,183,621 and 1,244,833 respectively.

Explanation of Significant Movements

(Notes)

- The increase in total cost of services between years is due to additional funding received to support the increase in the number of children and young people coming into care and also to the Department's expansion and reform of residential care services.
- The higher average cost in the 2009-10 Estimated Actual compared to the 2009-10 Budget is due to additional funding received since the 2009-10 Budget for the costs associated with providing placements for high-needs children and young people in care. The lower than expected number of placement days has also contributed to the higher average cost.

2: Protecting Children and Young People from Abuse and Harm

Services to assess concerns about the wellbeing of children and young people and respond appropriately, including child protection investigations, the provision of intensive support services and applications for court orders.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	76,623	78,307	86,018	90,701	1, 2
Less Income.....	248	187	84	84	
Net Cost of Service	76,375	78,120	85,934	90,617	
Employees (Full Time Equivalents) ^(a)	645	657	680	699	
Efficiency Indicators					
The Proportion of Investigations with an Outcome Recorded within 30 Days...	38%	40%	42%	40%	
Average Cost per Child Involved in Child Protection Cases ^(b)	\$7,681	\$6,275	\$7,304	\$7,309	1

(a) The increase in FTE in 2010-11 is due to additional funding being provided for the increase in the demand for the Department's services. In addition, the increase from the 2009-10 Budget is due to the latest time allocation survey of field staff showing a shift in time spent in Service 2 in lieu of Service 3.

(b) The number of children involved in child protection cases for the 2008-09 Actual, 2009-10 Budget, 2009-10 Estimated Actual and 2010-11 Budget Target are 9,975, 12,480, 11,777 and 12,409 respectively.

Explanation of Significant Movements

(Notes)

- The 2009-10 Estimated Actual is greater than the 2009-10 Budget for both the total cost of services and the average cost per child, predominately as a result of the latest time allocation survey of field staff showing a shift in staff time from the services provided in Service 3 towards the child protection services provided in Service 2.
- The increase in total cost of services from the 2009-10 Estimated Actual to 2010-11 Budget Target is due to additional funding to support the considerable increase in demand for the Department's services.

3: Supporting Individuals/Families at Risk or In Crisis

Services to support at risk individuals and families to overcome crisis and to reduce risk.

	2008-09 Actual ^(a)	2009-10 Budget ^(a)	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	105,908	118,063	123,137	138,868	1
Less Income.....	25,510	33,362	35,943	42,771	
Net Cost of Service	80,398	84,701	87,194	96,097	
Employees (Full Time Equivalents) ^(b)	365	370	364	414	
Efficiency Indicators					
Average Cost per Client ^{(c)(d)}	\$1,350	\$1,349	\$1,549	\$1,670	
Average Cost per Responsible Parenting Service - Parent Support Cases ^(e)	\$7,221	\$9,561	\$6,634	\$8,516	2
Average Cost per Working With Children Screening ^(f)	\$99	\$114	\$110	\$95	3

- The 2008-09 Actual and the 2009-10 Budget have been restated for comparability to account for the transfer of functions between the Department for Child Protection and Department for Communities.
- The reduction in FTE in the 2009-10 Estimated Actual is due to the latest time allocation survey of field staff showing a shift in time spent away from this service to Service 1 and 2.
- The calculation of this indicator excludes expenditure on services that do not have quantifiable clients.
- The number of clients for the 2008-09 Actual, 2009-10 Budget, 2009-10 Estimated Actual and 2010-11 Budget Target are 66,022, 72,260, 67,064 and 69,337 respectively.
- The number of Responsible Parenting Service - Parent Support cases for the 2008-09 Actual, 2009-10 Budget, 2009-10 Estimated Actual and 2010-11 Budget Target are 788, 750, 1,081 and 1,351 respectively.
- The number of Working with Children applications for the 2008-09 Actual, 2009-10 Budget, 2009-10 Estimated Actual and 2010-11 Budget Target are 83,862, 95,000, 87,000 and 95,000 respectively.

Explanation of Significant Movements

(Notes)

- The increase from 2008-09 to 2009-10 is a result of additional funding received from the Commonwealth and State Governments for the National Partnership Agreement relating to homelessness.

The 2010-11 increase is due to additional funding for the Hardship Utility Grant Scheme (HUGS) as well as an increase in Commonwealth funding for the National Affordable Housing Agreement and National Partnership Agreement relating to homelessness.

- The lower average cost for the 2009-10 Estimated Actual compared to the 2009-10 Budget is related to the increase in the number of Responsible Parenting Service - Parent Support Cases, following the expansion of the service to the Kimberley region.

The increase in average cost in 2010-11 is a result of implementation costs associated with the further expansion of the service to regional locations.

- The lower average cost in 2010-11 is predominately due to the completion of fixed term funding to amend the Working with Children information system in 2009-10. The increase number of expected Working with Children applications has also contributed to the lower average cost.

ASSET INVESTMENT PROGRAM

The Department's asset investment program provides for the replacement, maintenance and expansion of assets that support the delivery of the Department's services. These include service delivery offices, residential care facilities, office furniture and equipment, information technology hardware and software.

During the 2009-10 year, significant projects included the provision of additional accommodation and alteration to existing offices to accommodate the increase in staff allocated to the Department. This included the successful relocation of the Perth and Carnarvon District offices as well as the completion of the purpose built Fitzroy Crossing District office. In addition, some of the Department's existing offices were also modified to improve safety and to provide appropriate and secure areas to address client services requirements.

In the 2009-10 financial year, the Department has also made significant progress in its reform and expansion of residential care services. The Department has purchased and modified a number of properties across the metropolitan area as well as one property in Broome. The Department's reform and expansion of residential care services will continue into 2010-11.

Major information, communication and technology projects include: the continuing provision of infrastructure to support the development and operation of the ASSIST program; major enhancements to the Department's network; the provision and installation of information and communications technology at many new, relocated and enhanced office premises; the introduction of systems in support of the Department's reform program and government initiatives.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Accommodation - Service Delivery Accommodation	21,840	11,940	5,507	1,350	3,950	3,000	1,600
Hostels							
Hostels and Group Homes - Reform and expansion of Residential Care.....	3,707	3,007	106	700	-	-	-
Reform of Residential Care (Tiers 1 and 2).....	35,780	21,792	21,792	13,988	-	-	-
COMPLETED WORKS							
Accommodation							
New / Relocated Offices							
Fitzroy Crossing Office Accommodation	750	750	750	-	-	-	-
Mandatory Reporting.....	1,539	1,539	500	-	-	-	-
Upgrade of Provider Support Accommodation	813	813	610	-	-	-	-
Buildings Minor Works - Manjimup Office.....	600	600	576	-	-	-	-
Computer Hardware and Software - Upgrade of Financial Systems	255	255	187	-	-	-	-
Computer Hardware and Software							
2009-10 and 2010-11 ASSIST	-	742	742	-	-	-	-
ASSIST - Phase Three Implementation.....	3,761	3,761	324	-	-	-	-
ASSIST 2009-10 Program.....	1,686	1,686	1,686	-	-	-	-
Information and Communication Technology							
2009-10 Program	550	550	550	-	-	-	-
Infrastructure Replacement 2009-10 Program.....	611	611	611	-	-	-	-
Hostels							
Refurbishment of Existing Facilities							
Halls Creek 6-15 years.....	2,576	2,576	110	-	-	-	-
Intensive Therapeutic Unit - Ford Review	1,197	1,197	1,100	-	-	-	-
Refurbishment of Existing Hostel Accommodation	5,849	5,849	1,834	-	-	-	-
NEW WORKS							
Buildings Minor Works - Heritage Buildings	75	-	-	-	75	-	-
Computer Hardware and Software - Infrastructure							
Replacement 2010-11	225	-	-	225	-	-	-
Hostels							
Reform of Residential Care (Tier 3).....	9,200	-	-	7,360	1,840	-	-
Refurbishment of Existing Facilities							
Refurbishment - Catherine House, Broome	1,140	-	-	-	1,140	-	-
Refurbishment - Collie Group Home	600	-	-	-	600	-	-
Total Cost of Asset Investment Program.....	92,754	57,668	36,985	23,623	7,605	3,000	1,600
FUNDED BY							

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Capital Appropriation.....			28,878	23,623	7,605	-	-
Drawdowns from the Holding Account.....			4,032	-	-	3,000	1,600
Internal Funds and Balances.....			4,075	-	-	-	-
Total Funding			36,985	23,623	7,605	3,000	1,600

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement has an increase in the total cost of services of \$43.5 million (11 per cent) for 2010-11 compared with the 2009-10 Estimated Actual. This increase is mainly attributable to:

- an increase in funding of \$16.2 million in 2010-11 for the continued reform and expansion of residential care services;
- additional funding of \$13.3 million to address cost and demand pressures associated with delivery of statutory services;
- an increase in funding from the Commonwealth Government of \$4.0 million in 2010-11 for the National Partnership Agreement relating to homelessness;
- an increase of \$2.8 million for Responsible Parenting Services in country areas from Royalties for Regions funding; and
- an increase in funding of \$4.2 million for Hardship Utility Grant Scheme (HUGS) and Financial Counselling.

Income

Total income for 2010-11 is \$43.0 million compared to \$36.0 million in 2009-10 representing an increase of \$7.0 million. The increase is mainly attributable to an increase in revenue from the Commonwealth Government for the National Partnership Agreement relating to Homelessness and from the Office of Energy for the HUGS.

Balance Sheet

The Department's total net asset position (total equity) is expected to increase by \$22.6 million (20 per cent) between the 2009-10 Estimated Actual and the 2010-11 Budget. This reflects a projected increase in total assets of \$24.8 million (16 per cent) and an offsetting increase in total liabilities of \$2.2 million (5 per cent) over the same period.

The expected increase in assets is attributable to the following:

- additional Capital funding of \$21.3 million for residential care facilities under the Department's expansion and reform of residential care services;
- other non-current assets, mainly as a result of the asset investment program relating to office accommodation and information technology; and
- holding account receivables for approved future asset replacement \$6.6 million.

The increase in liabilities (\$2.2 million) is mainly attributable to the estimated increase in employee provision as a result of salary and wages increases and the employment of additional staff.

Cashflow Statement

The 2009-10 Estimated Actual cash assets balance of \$11.2 million represents a decrease of \$5.4 million in comparison to the 2008-09 Actual. The decrease is mainly attributable to the carryover of cash resources from 2008-09 to 2009-10 for approved asset investment program projects.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	159,210	168,694	175,722	199,128	216,197	226,266	234,420
Grants and subsidies ^(c)	56,006	53,882	61,666	63,664	61,887	62,059	61,576
Supplies and services ^(d)	112,735	138,909	145,059	159,105	161,016	168,507	173,564
Accommodation	7,804	6,249	7,657	7,763	8,413	8,408	8,768
Depreciation and amortisation	4,262	2,795	2,884	6,650	7,616	10,196	10,105
Other expenses	12,592	5,353	5,563	5,750	5,855	5,923	6,101
TOTAL COST OF SERVICES	352,609	375,882	398,551	442,060	460,984	481,359	494,534
Income							
Sale of goods and services	3,130	3,614	3,499	3,669	3,467	3,837	3,667
Grants and subsidies	20,588	28,529	30,752	37,472	35,253	34,829	35,272
Other revenue	2,745	1,583	1,983	1,921	1,873	1,918	1,938
Total Income	26,463	33,726	36,234	43,062	40,593	40,584	40,877
NET COST OF SERVICES	326,146	342,156	362,317	398,998	420,391	440,775	453,657
INCOME FROM STATE GOVERNMENT							
Service appropriations	301,307	325,235	345,119	394,285	411,482	431,353	442,435
Resources received free of charge	875	890	890	890	890	890	890
Royalties for regions fund ^(e)	-	-	-	2,778	6,461	9,343	9,343
Other appropriations ^(f)	15,300	14,200	14,200	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	317,482	340,325	360,209	397,953	418,833	441,586	452,668
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(8,664)	(1,831)	(2,108)	(1,045)	(1,558)	811	(989)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(8,664)	(1,831)	(2,108)	(1,045)	(1,558)	811	(989)

- (a) Full audited financial statements are published in the agency's Annual Report.
- (b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 1,954, 2,069 and 2,198 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.
- (c) Refer Details of Controlled Grants and Subsidies table below for further information.
- (d) This includes funding to non-government organisations with indexation provided for State funded non-government services based on a composite wage-cost index.
- (e) Regional Community Services Fund - \$2.8 million (2010-11), \$6.5 million (2011-12), \$9.3 million (2012-13), and \$9.3 million (2013-14).
- (f) Other appropriation relates to a provisional allocation of funds appropriated as a Department of Treasury and Finance Administered Item. The approval of a business case was required for the Department to access the funding provision. A business case seeking the release of this funding has been approved with this appropriation appearing under Service appropriations from 2010-11 onwards.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Capital Grants	101	-	-	-	-	-	-
Children In Care	52,865	50,003	56,127	54,717	57,452	57,606	57,800
Family Crisis Program	1,902	1,365	2,090	2,090	2,090	2,090	2,090
Other	1,138	2,514	3,449	6,857	2,345	2,363	1,686
TOTAL	56,006	53,882	61,666	63,664	61,887	62,059	61,576

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	12,225	102	6,686	6,378	5,074	5,074	4,381
Restricted cash.....	2,630	746	2,630	2,556	2,556	2,556	2,556
Holding account receivables.....	4,032	-	-	-	-	-	-
Receivables	2,767	1,891	2,767	2,767	2,767	2,767	2,767
Other.....	1,249	1,123	1,249	1,249	1,249	1,249	1,249
Total current assets.....	22,903	3,862	13,332	12,950	11,646	11,646	10,953
NON-CURRENT ASSETS							
Holding account receivables.....	9,055	12,188	13,277	21,276	30,241	38,786	48,641
Property, plant and equipment.....	62,452	59,011	71,414	94,274	106,998	113,570	109,463
Restricted cash.....	1,836	1,413	1,930	2,116	2,587	3,513	4,130
Other.....	30,682	46,665	55,822	49,935	37,200	23,432	19,034
Total non-current assets	104,025	119,277	142,443	167,601	177,026	179,301	181,268
TOTAL ASSETS.....	126,928	123,139	155,775	180,551	188,672	190,947	192,221
CURRENT LIABILITIES							
Employee provisions	24,470	19,973	25,242	26,066	26,890	27,714	28,539
Payables.....	3,513	1,557	3,513	3,513	3,513	3,513	3,513
Other.....	3,793	5,066	4,422	5,271	5,996	6,111	7,024
Total current liabilities	31,776	26,596	33,177	34,850	36,399	37,338	39,076
NON-CURRENT LIABILITIES							
Employee provisions	7,223	5,493	7,899	8,424	8,949	9,474	9,999
Other.....	-	79	-	-	-	-	-
Total non-current liabilities	7,223	5,572	7,899	8,424	8,949	9,474	9,999
TOTAL LIABILITIES	38,999	32,168	41,076	43,274	45,348	46,812	49,075
EQUITY							
Contributed equity.....	36,192	42,489	65,070	88,693	96,298	96,298	96,298
Accumulated surplus/(deficit)	(14,524)	(12,237)	(16,632)	(17,677)	(19,235)	(18,424)	(19,413)
Reserves	66,261	60,719	66,261	66,261	66,261	66,261	66,261
Total equity.....	87,929	90,971	114,699	137,277	143,324	144,135	143,146
TOTAL LIABILITIES AND EQUITY	126,928	123,139	155,775	180,551	188,672	190,947	192,221

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	296,574	322,102	340,897	386,286	402,517	419,808	430,980
Capital appropriation	6,733	6,074	28,878	23,623	7,605	-	-
Holding account drawdowns	3,160	4,032	4,032	-	-	3,000	1,600
Royalties for regions fund ^(b)	-	-	-	2,778	6,461	9,343	9,343
Administered appropriations	15,300	14,200	14,200	-	-	-	-
Net cash provided by State Government	321,767	346,408	388,007	412,687	416,583	432,151	441,923
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(152,305)	(167,618)	(173,646)	(196,930)	(214,124)	(224,802)	(232,157)
Grants and subsidies	(57,424)	(53,882)	(61,666)	(63,664)	(61,887)	(62,059)	(61,576)
Supplies and services	(98,009)	(122,106)	(130,545)	(143,797)	(145,623)	(152,455)	(157,057)
Accommodation	(7,834)	(6,249)	(7,657)	(7,763)	(8,413)	(8,408)	(8,768)
Other payments	(36,630)	(38,007)	(35,928)	(38,001)	(38,776)	(39,504)	(40,137)
Receipts							
Grants and subsidies	20,588	28,529	30,752	37,472	35,253	34,829	35,272
Sale of goods and services	3,128	3,614	3,499	3,669	3,467	3,837	3,667
GST receipts	17,115	16,741	16,741	17,833	18,419	18,419	18,419
Other receipts	1,768	1,583	1,983	1,921	1,873	1,918	1,938
Net cash from operating activities	(309,603)	(337,395)	(356,467)	(389,260)	(409,811)	(428,225)	(440,399)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(18,543)	(18,983)	(36,985)	(23,623)	(7,605)	(3,000)	(1,600)
Net cash from investing activities	(18,543)	(18,983)	(36,985)	(23,623)	(7,605)	(3,000)	(1,600)
NET INCREASE/(DECREASE) IN CASH HELD	(6,379)	(9,970)	(5,445)	(196)	(833)	926	(76)
Cash assets at the beginning of the reporting period	23,070	12,231	16,691	11,246	11,050	10,217	11,143
Cash assets at the end of the reporting period	16,691	2,261	11,246	11,050	10,217	11,143	11,067

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$2.8 million (2010-11), \$6.5 million (2011-12), \$9.3 million (2012-13), and \$9.3 million (2013-14).

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	352,609	375,882	398,551	442,060	460,984	481,359	494,534
<i>Transfer of the Family and Domestic Violence Unit from the Department for Communities.....</i>	1,470	1,771	-	-	-	-	-
Adjusted Total Cost of Services.....	354,079	377,653	398,551	442,060	460,984	481,359	494,534
APPROPRIATIONS							
Net Amount Appropriated to Deliver Services....	301,307	325,235	345,119	394,285	411,482	431,353	442,435
<i>Transfer of the Family and Domestic Violence Unit from the Department for Communities.....</i>	1,470	1,771	-	-	-	-	-
Adjusted Net Amount Appropriated to Deliver Services.....	302,777	327,006	345,119	394,285	411,482	431,353	442,435

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Departmental Services.....	4,896	5,197	5,682	7,990	5,339	5,754	5,604
East Kimberley Family and Domestic Violence Hub.....	1,815	-	2,000	2,000	1,000	-	-
GST Input Credits.....	431	463	463	482	461	461	461
GST Receipts on Sales.....	16,684	16,278	16,278	17,351	17,958	17,958	17,958
National Affordable Housing Agreement Homelessness.....	18,537	19,167	19,190	19,689	20,221	20,786	21,218
National Partnership Agreement Homelessness.....	-	9,096	9,096	13,113	13,752	13,752	13,752
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories.....	222	261	261	265	276	287	298
Unattached Refugee Children.....	14	5	5	5	5	5	5
TOTAL.....	42,599	50,467	52,975	60,895	59,012	59,003	59,296

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

COMMUNITIES

PART 13 - MINISTER FOR CHILD PROTECTION; COMMUNITY SERVICES; SENIORS AND VOLUNTEERING; WOMEN'S INTERESTS

DIVISION 58

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 94 Net amount appropriated to deliver services^(a)	73,502	159,638	71,229	151,382	83,633	78,433	78,751
Item 95 Contribution to the Western Australian Family Foundation Trust Account.....	560	560	385	376	376	376	376
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	254	262	264	276	284	323	344
Total appropriations provided to deliver services.....	74,316	160,460	71,878	152,034	84,293	79,132	79,471
CAPITAL							
Capital Appropriation	-	-	-	-	1,690	-	-
TOTAL APPROPRIATIONS	74,316	160,460	71,878	152,034	85,983	79,132	79,471
EXPENSES							
Total Cost of Services ^(a)	74,252	164,019	75,794	156,069	88,860	83,212	83,619
Net Cost of Services ^{(a)(b)}	71,907	162,467	73,750	154,616	87,290	81,541	81,803
CASH ASSETS^(c)	6,691	5,122	7,442	7,487	7,106	7,269	7,513

- (a) The 2008-09 Actual figures and 2009-10 Budget have been restated for comparability to account for the transfer of functions between the Department for Communities, Department for Child Protection and the former Department of Local Government and Regional Development as shown in the reconciliation table after the financial statements.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Additional Indexation to Community Sector Organisations.....	1,266	2,416	3,620	4,917	4,917
Foodbank Western Australia Capital Grant.....	-	1,000	2,000	3,000	-
Upgrade of Community Facilities	-	1,500	700	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

The relationship of Ministers to service is shown below:

Responsible Minister	Services
Minister for Child Protection; Community Services; Seniors and Volunteering; Women's Interests	1. Community and Family Support 2. Child Care Services 3. Strategic Policy and Coordination (Except Youth) 4. Redress Scheme for Children and Young People Abused in the Care of the State
Minister for Environment; Youth	3. Strategic Policy and Coordination (Youth)

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Communities are strengthened so that individuals and families are able to better meet their needs.	1. Community and Family Support 2. Child Care Services 3. Strategic Policy and Coordination 4. Redress Scheme for Children and Young People Abused in the Care of the State

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Community and Family Support	21,023	20,474	23,213	25,758	27,304	28,355	25,999
2. Child Care Services.....	10,092	8,759	11,557	11,082	11,516	11,392	12,078
3. Strategic Policy and Coordination.....	37,215	45,717	17,821	42,696	44,648	43,465	45,542
4. Redress Scheme for Children and Young People Abused in the Care of the State	5,922	89,069	23,203	76,533	5,392	-	-
Total Cost of Services.....	74,252	164,019	75,794	156,069	88,860	83,212	83,619

Significant Issues Impacting the Agency

- In line with the Economic Audit Committee's Final Report recommendations, the Department will continue to strengthen its partnerships with non-government organisations to deliver key cost effective community services, reduce the administrative burden by streamlining funding processes and build sector capacity through collaborative action.
- Research evidence confirms the critical importance of early childhood experiences in lifelong outcomes. The Department will intensify its focus on linking parents to high quality child care services, which are regularly assessed and licensed to provide important support to parents and developmental opportunities for children.
- The Department's recently released Parenting Western Australia Strategic Framework provides a valuable focal point for the Department's information and parenting support programs, assisting families to deal with emerging trends such as fly-in/fly-out work environments and grandparents raising grandchildren.
- To meet the implementation date of 1 January 2012 for the Council of Australian Governments (COAG's) National Quality Framework for Early Childhood Education and Care, the Department is addressing:
 - system-wide issues, such as workforce planning;
 - amendments to legislation;
 - establishment of a new regulatory system for children's services; and
 - specific sector changes, such as the licensing of Family Day Care Schemes rather than individual caregivers.
- In recognition of the trauma caused to people abused in the care of the State as children, Redress Western Australia has developed a comprehensive implementation plan to finalise payments to applicants under the scheme in a timely manner and provide much needed community recognition and support.
- With higher levels of marriage breakdown and women living on their own, the issue of economic security for women is an increasing concern. Levels of retirement savings, superannuation and housing affordability are issues for many women and have been identified as a priority by the Women's Advisory Council, which was established in late 2009.
- Through its Youth Plan 2009-2011, the Department is addressing the overall wellbeing of young people as well as their over-representation in a variety of at risk groups by:
 - partnering with community organisations through recurrent and grant funding around key priorities;
 - changing community perceptions through awards and recognition strategies; and
 - influencing the youth policy agenda across government through work with other agencies on issues such as drug and alcohol awareness, mental health and wellbeing, support for young carers and young people with disabilities, and youth homelessness.
- The recently released Intergenerational Report highlights the importance of social, economic and physical planning to manage the impacts of population ageing. The Department is contributing by:
 - promoting the World Health Organisation Age Friendly Cities model to incorporate the needs of seniors at the State and Local Government strategic and physical planning level;
 - building seniors participation and an active ageing lifestyle; and
 - addressing financial stresses for seniors by providing financial support through the Seniors Card, the Cost of Living and Safety and Security Rebates.
- As the number of carers of all ages in the Western Australian community continues to grow, the Department is:
 - developing policies and programs with a renewed focus on the needs of young carers;
 - supporting carer recognition and inclusion in decision making as mandated by the *Carer's Recognition Act 2004*; and
 - partnering with community organisations to provide practical and emotional support to carers.
- The new State and Community Volunteering Strategy 2010-14 developed by the Department in consultation with the community, sets out joint goals and strategies to build support for volunteering in Western Australia.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Communities are strengthened so that individuals and families are able to better meet their needs:					
Customer satisfaction with services	97%	95%	95%	95%	
The number of substantiated breaches of regulations arising from allegations made to Child Care Licensing Standard Unit per licensed service ^(b)	0.105	0.059	0.041	0.041	
Stakeholder satisfaction with policy and coordination projects.....	96%	85%	85%	85%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) From May 2009 there was a change in the way breaches were defined for this indicator. The reporting system was enhanced to categorise substantiated complaints into 'Breach' or 'Concern'. Prior to this, a breach included issues that were of a less serious nature and would now be categorised as a concern.

Services and Key Efficiency Indicators**1: Community and Family Support**

Services and programs to support and enhance families and communities.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service ^(a)	\$'000 21,023	\$'000 20,474	\$'000 23,213	\$'000 25,758	
Less Income.....	420	72	671	674	
Net Cost of Service	20,603	20,402	22,542	25,084	
Employees (Full Time Equivalents)	63	63	64	66	
Efficiency Indicators					
Average Cost per Service	\$129,774	\$124,085	\$144,182	\$156,109	1

(a) The 2009-10 Estimated Actual total cost is impacted by a new resource allocation framework which realigned employee expenses across the various cost centres.

Explanation of Significant Movements

(Notes)

- The 2009-10 Estimated Actual average cost per service is higher than the 2009-10 Budget due to an increase in Government funding including indexation to non-government services, and employee expenses reallocation.

The 2010-11 Budget Target average cost is higher than the 2009-10 Estimated Actual due to an increase in funding to upgrade the Department's community facilities and new funding to Foodbank Western Australia.

2: Child Care Services

Childcare services and other services to promote quality and safe child care, including licensing.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service ^(a)	\$'000 10,092	\$'000 8,759	\$'000 11,557	\$'000 11,082	
Less Income	1,172	450	471	481	
Net Cost of Service	8,920	8,309	11,086	10,601	
Employees (Full Time Equivalents)	72	72	72	72	
Efficiency Indicators					
Average Cost per Licensed Service	\$6,777	\$5,558	\$7,333	\$6,766	1

(a) The 2009-10 Estimated Actual total cost is impacted by a new resource allocation framework which realigned employee expenses across the various cost centres.

Explanation of Significant Movements

(Notes)

- The 2009-10 Estimated Actual average cost is higher than the 2009-10 Budget due to an increase in the total cost of services related to additional Commonwealth Government funding and reallocation of employee expenses.

3: Strategic Policy and Coordination

The provision of policy coordination, programs, policy advice, analysis and information to support and strengthen the Western Australian community.

	2008-09 Actual ^(b)	2009-10 Budget ^(b)	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service ^(a)	\$'000 37,215	\$'000 45,717	\$'000 17,821	\$'000 42,696	1
Less Income	753	1,030	902	298	
Net Cost of Service	36,462	44,687	16,919	42,398	
Employees (Full Time Equivalents)	67	61	61	61	
Efficiency Indicators					
Average Cost per Strategic Policy/Coordination Project for Youth ^(c)	\$238,063	\$214,446	\$170,621	\$194,057	2, 3
Average Cost per Strategic Policy/Coordination Project for Children and Families	\$68,100	\$41,983	\$32,230	\$30,596	2
Average Cost per Strategic Policy/Coordination Project for Seniors	\$75,269	\$56,654	\$81,198	\$87,389	4
Average Cost to Administer a Seniors Card	\$2.09	\$2.92	\$5.02	\$4.37	5
Average Cost to Administer Each Seniors Cost of Living Rebate (SCLR) Processed	\$7.00	\$4.68	\$49.53	\$3.54	6
Average Cost to Administer Each Seniors Security Rebate Processed ^(d)	n/a	\$30.00	\$0	\$0	7
Average Cost per Strategic Policy/Coordination Project for Volunteers ^(c)	\$54,906	\$51,254	\$48,583	\$48,193	2
Average Cost per Strategic Policy/Coordination Project for Women	\$97,904	\$68,123	\$62,413	\$57,106	2

(a) The 2009-10 Estimated Actual total cost is impacted by a new resource allocation framework which realigned employee expenses across the various cost centres.

(b) The 2008-09 Actual and the 2009-10 Budget have been restated for comparability to account for the transfer of functions between the Department for Communities, Department for Child Protection and former Department of Local Government and Regional Development.

(c) The 2008-09 Actual and 2009-10 Budget have been restated for comparability to align how projects are counted across Service 3 sub-groups.

(d) This efficiency indicator will be revised as all administrative costs are included in the SCLR administration budget.

Explanation of Significant Movements

(Notes)

1. The 2009-10 Budget included funds for payment of the SCLR which was subsequently deferred until 2010-11.
2. The 2009-10 Estimated Actual average cost is lower than the 2009-10 Budget due to the realignment of employee expenses and a reduction in funding in line with savings initiatives.
3. The 2009-10 Estimated Actual average cost is lower than the 2009-10 Budget due to an increase in the number of projects being undertaken in 2009-10.

The 2010-11 Target average cost is higher than the 2009-10 Estimated Actual due to an increase in funding for the Cadets Western Australia program and the Leeuwin Foundation.

4. The 2009-10 Estimated Actual and 2010-11 Budget Target average costs are higher than the 2009-10 Budget due to a decrease in the number of projects as a result of initiatives being combined at a strategic level.
5. The 2009-10 Estimated Actual average cost is higher than the 2009-10 Budget due to the inclusion of all operating expenses incurred in running the Seniors Card Centre in this indicator.
6. The 2009-10 Estimated Actual is lower than the 2009-10 Budget due to the payment of the 2010 SCLR in July instead of March. During 2009-10 a number of ongoing costs were incurred to process outstanding payments from 2008-09 and for enhancements to administrative resources and staffing.
7. The 2009-10 Estimated Actual is lower than the 2009-10 Budget as the Department did not incur any additional administrative costs to administer the Safety and Security Rebate. All administrative costs are included in the SCLR administration budget.

4: Redress Scheme for Children and Young People Abused in the Care of the State

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 5,922	\$'000 89,069	\$'000 23,203	\$'000 76,533	
Less Income.....	-	-	-	-	
Net Cost of Service	5,922	89,069	23,203	76,533	
Employees (Full Time Equivalents)	26	39	39	39	
Efficiency Indicators					
Average Administrative Cost per Claim	n/a	\$4,960	\$1,191	\$1,350	1

Explanation of Significant Movements

(Notes)

1. The 2009-10 Budget was based on the actual number of claims that had been received by mid-March 2009. The Redress Scheme received the bulk of claims in the last weeks before the close of applications. The decrease in average cost between the 2009-10 Budget and 2009-10 Estimated Actual resulted from a decrease in total costs due to administrative changes as a result of a restructuring of the Scheme, and an increase in the number of claims estimated in 2009.

ASSET INVESTMENT PROGRAM

The Department has responsibility for 72 childcare, family and neighbourhood centres, which are on average 20 years old. The asset investment program provides for the replacement and expansion of assets that support the delivery of the Department's services.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
NEW WORKS							
Childcare and Family Centres - Refurbishment - 2011-12	1,040	-	-	-	1,040	-	-
Community Centres/Houses Refurbishment Community Houses - 2011-12	650	-	-	-	650	-	-
Total Cost of Asset Investment Program.....	1,690	-	-	-	1,690	-	-
FUNDED BY							
Capital Appropriation.....			-	-	1,690	-	-
Total Funding			-	-	1,690	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses***Employee Expenses:**

2009-10 was the first full operational year for the Redress Scheme which saw an increase in staff numbers to address the operational requirements associated with that Scheme and some further staff appointments in line with additional Commonwealth funding for extra child care services.

Grants and Subsidies:

The reduction in Estimated Actual expenditure for 2009-10 largely reflects the transfer of budget funds for payments associated with the Redress Scheme to 2010-11 and 2011-12 in line with the expected payment patterns of this Scheme and the deferment of the SCLR to 2010-11.

Supplies and Services:

The reduction in Estimated Actual expenditure for 2009-10 reflects a reduction in, and realignment of, supplies and services expenses associated with the Redress Scheme.

Accommodation:

The increase in the 2009-10 Budget and 2009-10 Estimated Actual is primarily due to a significant increase in programmed maintenance, faults and repairs.

Other Expenses:

The decrease in the 2009-10 Estimated Actual compared to the 2009-10 Budget reflects the implementation of the procurement savings.

*Income***Sale of Goods and Services:**

The decrease in the 2009-10 Estimated Actual compared to the 2009-10 Budget is due to the deferral of the Child Care Licensing Scheme.

Other Revenue:

The increase in the 2009-10 Estimated Actual is primarily due to additional revenue received for grants.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	20,685	15,623	19,576	19,281	16,525	16,498	17,136
Grants and subsidies ^(c)	25,884	109,971	22,819	98,002	36,211	31,567	29,885
Supplies and services	24,086	36,101	29,190	33,491	31,772	32,681	34,060
Accommodation	1,034	916	1,104	1,699	1,321	1,068	1,114
Depreciation and amortisation	2,316	2,400	2,512	2,513	2,130	506	505
Other expenses	3,983	779	593	1,083	901	892	919
TOTAL COST OF SERVICES	77,988	165,790	75,794	156,069	88,860	83,212	83,619
Income							
Sale of goods and services	-	746	51	11	110	264	387
Grants and subsidies	735	650	650	666	684	701	721
Other revenue	1,610	156	1,343	776	776	706	708
Total Income	2,345	1,552	2,044	1,453	1,570	1,671	1,816
NET COST OF SERVICES	75,643	164,238	73,750	154,616	87,290	81,541	81,803
INCOME FROM STATE GOVERNMENT							
Service appropriations	77,962	162,231	71,878	152,034	84,293	79,132	79,471
Resources received free of charge	2,385	2,562	2,562	2,562	2,562	2,562	2,562
Other appropriations	401	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	80,748	164,793	74,440	154,596	86,855	81,694	82,033
SURPLUS/(DEFICIENCY) FOR THE PERIOD	5,105	555	690	(20)	(435)	153	230
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	5,105	555	690	(20)	(435)	153	230

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 228, 236 and 238 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Christmas Island	238	248	-	-	-	-	-
Foodbank Western Australia 2030 Project	-	-	-	1,000	2,000	3,000	-
Leeuwin Ocean Adventure	-	-	500	-	-	-	-
Other	1,054	528	376	225	275	275	275
Redress Western Australia	1,058	76,670	16,152	68,538	4,452	-	-
Seniors Cost of Living Rebates	18,397	24,908	1,500	24,908	26,153	27,461	28,779
Seniors Security Rebates	-	4,000	849	2,500	2,500	-	-
Western Australia Family Foundation	810	560	385	376	376	376	376
Youth Grants and Disbursements ^(a)	4,327	3,057	3,057	455	455	455	455
TOTAL	25,884	109,971	22,819	98,002	36,211	31,567	29,885

(a) From 2010-11 onwards, Cadets Western Australia funding transfers from controlled grants and subsidies to funded services, refer to Income Statement above.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	6,199	4,464	6,891	6,878	6,441	6,554	6,735
Restricted cash.....	262	371	262	262	262	262	262
Receivables	2,586	464	2,586	2,586	2,586	2,586	2,586
Other.....	62	49	62	62	62	62	62
Total current assets.....	9,109	5,348	9,801	9,788	9,351	9,464	9,645
NON-CURRENT ASSETS							
Holding account receivables.....	7,877	10,308	10,539	13,202	15,482	16,138	16,793
Property, plant and equipment.....	32,981	28,197	32,451	31,921	31,393	30,888	30,383
Intangibles	1,162	-	775	388	1	-	-
Restricted cash.....	230	287	289	347	403	453	516
Other.....	4,644	2,484	3,048	1,452	1,927	1,927	1,927
Total non-current assets	46,894	41,276	47,102	47,310	49,206	49,406	49,619
TOTAL ASSETS.....	56,003	46,624	56,903	57,098	58,557	58,870	59,264
CURRENT LIABILITIES							
Employee provisions	3,053	2,363	3,105	3,155	3,202	3,250	3,300
Payables.....	676	153	678	676	680	682	682
Other.....	502	799	561	631	685	696	710
Total current liabilities	4,231	3,315	4,344	4,462	4,567	4,628	4,692
NON-CURRENT LIABILITIES							
Employee provisions	825	628	922	1,019	1,118	1,217	1,317
Other.....	-	12	-	-	-	-	-
Total non-current liabilities	825	640	922	1,019	1,118	1,217	1,317
TOTAL LIABILITIES	5,056	3,955	5,266	5,481	5,685	5,845	6,009
EQUITY							
Contributed equity.....	33,997	32,726	33,997	33,997	35,687	35,687	35,687
Accumulated surplus/(deficit)	6,018	2,690	6,708	6,688	6,253	6,406	6,636
Reserves	10,932	7,253	10,932	10,932	10,932	10,932	10,932
Total equity.....	50,947	42,669	51,637	51,617	52,872	53,025	53,255
TOTAL LIABILITIES AND EQUITY	56,003	46,624	56,903	57,098	58,557	58,870	59,264

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	76,086	159,801	69,216	149,371	82,013	78,476	78,816
Capital appropriation	-	-	-	-	1,690	-	-
Administered appropriations	401	-	-	-	-	-	-
Net cash provided by State Government	76,487	159,801	69,216	149,371	83,703	78,476	78,816
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(19,927)	(15,534)	(19,367)	(19,065)	(16,287)	(16,203)	(16,827)
Grants and subsidies	(25,968)	(109,971)	(22,819)	(98,002)	(36,211)	(31,567)	(29,885)
Supplies and services	(22,852)	(32,106)	(24,775)	(29,213)	(27,721)	(28,955)	(30,301)
Accommodation	(1,043)	(938)	(1,126)	(1,699)	(1,344)	(1,094)	(1,138)
Other payments	(6,683)	(5,042)	(5,276)	(4,763)	(4,145)	(3,909)	(3,981)
Receipts							
Grants and subsidies	735	650	650	666	684	701	721
Sale of goods and services	-	746	51	11	110	264	387
GST receipts	3,435	2,854	2,854	1,963	1,744	1,744	1,744
Other receipts	563	156	1,343	776	776	706	708
Net cash from operating activities	(71,740)	(159,185)	(68,465)	(149,326)	(82,394)	(78,313)	(78,572)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,583)	-	-	-	(1,690)	-	-
Net cash from investing activities	(1,583)	-	-	-	(1,690)	-	-
NET INCREASE/(DECREASE) IN CASH HELD	3,164	616	751	45	(381)	163	244
Cash assets at the beginning of the reporting period	3,975	4,506	6,691	7,442	7,487	7,106	7,269
Net cash transferred to/from other agencies	(448)	-	-	-	-	-	-
Cash assets at the end of the reporting period	6,691	5,122	7,442	7,487	7,106	7,269	7,513

(a) Full audited financial statements are published in the agency's Annual Report.

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	77,988	165,790	75,794	156,069	88,860	83,212	83,619
<i>Transfer of the Family and Domestic Violence Unit</i>	(1,470)	(1,771)	-	-	-	-	-
<i>Transfer of the Office of Multicultural Interests</i>	(2,266)	-	-	-	-	-	-
Adjusted Total Cost of Services.....	74,252	164,019	75,794	156,069	88,860	83,212	83,619
APPROPRIATIONS							
Net Amount Appropriated to Deliver Services....	77,962	162,231	71,878	152,034	84,293	79,132	79,471
<i>Transfer of the Family and Domestic Violence Unit</i>	(1,470)	(1,771)	-	-	-	-	-
<i>Transfer of the Office of Multicultural Interests</i>	(2,176)	-	-	-	-	-	-
Adjusted Net Amount Appropriated to Deliver Services.....	74,316	160,460	71,878	152,034	84,293	79,132	79,471

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS

Western Australian Family Foundation Special Purpose Account

The purpose of the Account is to hold funds for development, implementation and administration initiatives and activities regarding the family and community.

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000
Opening Balance.....	371	371	121	121
Receipts:				
Appropriations.....	560	560	385	376
Other.....	-	-	-	-
	931	931	506	497
Payments.....	810	560	385	376
CLOSING BALANCE	121	371	121	121

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Child Care Licenses	-	706	11	11	70	264	347
Children's Services	547	375	375	382	389	396	405
Departmental Services.....	540	196	748	706	746	706	748
GST Input Credits	79	20	20	16	21	21	21
GST Receipts on Sales	3,356	2,834	2,834	1,947	1,723	1,723	1,723
Leeuwin Ocean Adventure.....	-	-	635	70	70	-	-
National Youth Week.....	23	27	27	27	27	27	27
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories	188	248	248	257	268	278	289
TOTAL.....	4,733	4,406	4,898	3,416	3,314	3,415	3,560

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

Part 14

Minister for Water; Mental Health

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
731	Water			
	- Delivery of Services.....	76,724	73,756	73,403
	- Administered Grants, Subsidies and Other Transfer Payments.....	1,878	1,878	1,376
	- Capital Appropriation.....	4,385	3,585	7,050
	Total	82,987	79,219	81,829
748	Mental Health Commission			
	- Delivery of Services.....	426,242	445,749	506,561
	Total	426,242	445,749	506,561
	GRAND TOTAL			
	- Delivery of Services.....	502,966	519,505	579,964
	- Administered Grants, Subsidies and Other Transfer Payments.....	1,878	1,878	1,376
	- Capital Appropriation.....	4,385	3,585	7,050
	Total.....	509,229	524,968	588,390

WATER

PART 14 - MINISTER FOR WATER; MENTAL HEALTH

DIVISION 59

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 96 Net amount appropriated to deliver services	85,752	76,512	73,539	73,178	67,413	70,327	72,720
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	206	212	217	225	232	239	246
Total appropriations provided to deliver services	85,958	76,724	73,756	73,403	67,645	70,566	72,966
ADMINISTERED TRANSACTIONS							
Item 97 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	2,151	1,878	1,878	1,376	590	159	55
CAPITAL							
Item 157 Capital Appropriation.....	4,010	4,385	3,585	7,050	5,364	2,981	3,100
TOTAL APPROPRIATIONS	92,119	82,987	79,219	81,829	73,599	73,706	76,121
EXPENSES							
Total Cost of Services	107,974	93,574	100,892	100,881	79,896	78,681	79,531
Net Cost of Services ^(a)	85,811	65,358	70,585	74,502	63,068	68,016	72,566
CASH ASSETS ^(b)	8,967	6,439	8,027	1,429	2,693	3,933	3,157

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Depreciation Adjustment.....	(1,412)	(1,714)	(2,044)	(1,771)	(1,500)
Expenditure from External Grants.....	12,286	13,093	403	(13)	(13)
Royalties for Regions - Gascoyne Irrigation Pipeline Project	-	11,280	2,885	-	-
Salaries and Superannuation Escalation	134	331	1,468	1,526	2,789
Water Licence Administration Expenses ^(a)	-	4,490	5,799	5,799	5,799

- (a) Funding for Water Licence Administration Expenses was removed from the Department's budget in 2007-08 when regulations for the introduction of licence fees were introduced into Parliament. These regulations were subsequently disallowed. The amount of \$4.5 million in 2010-11 relates to Water Licence Administration Expenses to be funded from reinstated appropriation. The amounts in the outyears reflect expenditure to be funded from potential income from introduction of licence fees and charges. A decision on licence fees and charges will not be made until the Economic Regulation Authority has completed its inquiry.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Sufficient quality water to support the needs of the community, environment and State's development. ^{(a) (b)}	1. Urban Water Management and Industry Services 2. Water Use Allocation and Optimisation 3. Catchment and Waterways Health

- (a) Sufficient - refers to the quantity of water and relates to the Department's role in ensuring that there is enough water to support social, environmental and economic needs.
- (b) Quality - refers to the varying standards of water quality the Department is responsible for managing and allocating for industry use, agricultural use or fit for human consumption.

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Urban Water Management and Industry Services.....	42,742	34,977	36,068	35,226	28,906	28,450	28,454
2. Water Use Allocation and Optimisation.....	47,971	47,480	50,941	52,855	42,025	42,012	42,823
3. Catchment and Waterways Health.....	17,261	11,117	13,883	12,800	8,965	8,219	8,254
Total Cost of Services.....	107,974	93,574	100,892	100,881	79,896	78,681	79,531

Significant Issues Impacting the Agency

Western Australia has unique challenges in water resources management that require the Department to create, adapt and adopt systematic world class management practices. The most significant issues facing the Department in 2010-11 are:

- **Water Conservation**

The new winter sprinkler ban, which will come into effect for the period June 1 to August 31 each year, represents a key Government water efficiency initiative. Based on the 2009 trial, it is estimated the ban will save in excess of 2.2 billion litres of water annually. The initiative was strongly supported by the community, with about 90 per cent supportive of the efficiency measure.

- **Meeting the State's Water Demands with Water Availability Reducing due to Drying Climate**

Reduced yields continue to be a long-term issue as evidenced by the Commonwealth Scientific and Industrial Research Organisation's South West sustainable yields report issued in March 2010. Through a combination of climatic conditions and land use patterns, catchment in-flows and groundwater recharge have reduced. The impact causes need for:

- continued updated data on stream flow and groundwater recharge to forecast and adapt to climate impacts on water availability to meet demands;

- increased effort on stimulating efficiency gains in industry and the community through policy development and industry programs (e.g. water trading and water conservation planning);
 - dedication of resources to exploration of new and alternative water sources (e.g. wastewater recycling, managed aquifer recharge) in conjunction with State and Federal agencies; and
 - support to drought affected non-scheme areas (e.g. rural water response plans).
- **Allocation of Water Resources - Supporting Economic Development**
As demand pressures increase in the State's water resources, allocation planning and licensing continues to be critical in enabling continued economic and social development and to facilitate necessary competition in over-allocated areas. Mining and Industry currently uses around 600 gegalitres per year and this is likely to nearly double over the next 20 years. Agriculture currently requires 900 gegalitres per year and this is expected to increase to 1,200 gegalitres per year over the same time period. Effort will continue to be required to develop the business architecture with the support of the National Water Commission's Common Registry System to incorporate processes that streamline water licensing and enable water trading in fully allocated systems. There is also a requirement to continue progress of the State-wide allocation and regional water planning programs and to monitor and update these plans and programs on a priority basis to ensure the State's future water needs are met.
- **Urban Water Management to Meet the Demand for Land and Affordable Housing**
Population growth in Perth and regional centres is increasing demand for urban land and affordable housing. In many areas, the land is prone to high watertable, flooding risk and water quality issues. Effort will be required to develop land in a way which manages and harnesses drainage water to maximise its use, prevents pollution of waterways and avoid flooding.
- **Water Source Protection and Improvement of Water Quality to Support Economic Development**
As the value of water increases, so does the need to protect its sources and maximise existing water resources including reclaiming saline water, recycling and managing aquifer recharge. Water availability for future environmental, social and economic needs will be reliant on progress in:
 - managing the impacts of economic and social development on water resources;
 - protecting the quality of our drinking water source areas;
 - continuing the water quality improvement plans on a priority basis to affected waterways;
 - recovering saline resources for commercial and public use through projects such as the Collie-Wellington salinity recovery plan; and
 - recommending and facilitating recreational access to appropriate inland and freshwater systems.
- **Modernising and Improving Legislative Framework and Regulation**
In keeping with the global movement in water resource management, there is a requirement to increase both competition and make regulation more effective and less onerous on business. As the water supply becomes more critical, management of total water resources will need an improved regulatory framework. Work will continue on the development of modern legislation including a Water Resources Management Bill and Water Services Bill to provide for improved management of water resources under conditions of greater water scarcity and to allow for provision of water services in a more competitive manner.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Sufficient quality water to support the needs of the community, environment and State development:					
Proportion of water resources with licensed allocations that are within the allocation limit.....	87%	85%	85%	85%	
Proportion of public water supplies covered by a drinking water source protection plan.....	70%	80%	77%	86%	1
Proportion of water resource management areas that are planned appropriate to their water resource category.....	56%	60%	60%	75%	2

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The estimated increase from 2009-10 Estimated Actual to 2010-11 Budget Target is due to the proposed completion of an additional 12 protection plans.
2. The increase from 2009-10 Estimated Actual to 2010-11 Budget Target reflects the proposed completion of an additional nine water allocation plans appropriate to their water resource category.

Services and Key Efficiency Indicators

1: Urban Water Management and Industry Services ^(a)

Ensuring adequate urban water supplies and water services through water drainage planning, optimising available resources for urban use, drinking water source protection and the policy and regulation of water services.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 42,742	\$'000 34,977	\$'000 36,068	\$'000 35,226	
Less Income.....	6,905	22,927	9,990	16,460	1
Net Cost of Service	35,837	12,050	26,078	18,766	
Employees (Full Time Equivalents)	232	230	222	221	
Efficiency Indicators					
Average Cost per Industry Water Services Policy Instrument ^(b)	\$100,550	\$60,401	\$75,584	\$63,051	
Average Cost per Drinking Water Source Protection Plan	\$618,935	\$397,980	\$508,969	\$419,469	2
Average Cost per km ² of Designated Proclaimed Water Supply Catchments where Salinity and Water Resource Recovery Measures are Implemented.....	\$603	\$606	\$520	\$431	3
Average Cost per Drainage and Water Management Plan and Assessment	\$7,901	\$7,777	\$9,072	\$6,425	4

- (a) This service is provided to urban, rural and remote areas. The term urban water management refers to the improved management of water resources by ensuring an appropriate level of consideration is given to the total water cycle at each stage of the planning system.
- (b) The term 'Industry Water Services Policy Instrument' refers to the tools that need to be developed to enable the Department to provide a policy framework for efficient, reliable, quality and competitive water services to the community via water service providers - such as water services subsidiary legislation, water services policies and statements, and Economic Regulation Authority submissions.

Explanation of Significant Movements

(Notes)

1. The estimated 65 per cent increase in budgeted revenue for 2010-11 Budget Target compared to 2009-10 Estimated Actual reflects the re-cashflowing of funding associated with the Collie River Salinity Diversion project.
2. The estimated increase in 2009-10 Estimated Actual compared to 2009-10 Budget reflects a decrease in the number of plans produced as a result of resources being diverted to more complex water source protection issues in Gngara, Jandakot and Jurien.
3. The expected reduction in 2010-11 Budget Target reflects the cessation of funding associated with reviews of Saline Recovery in the Collie Basin and Reserves East of the Darling Escarpment.
4. The estimated 29 per cent decrease in 2010-11 Budget Target compared to the 2009-10 Estimated Actual reflects the expected completion of an increased number of drainage and water management plans and assessments, due to an expected increase in land development.

2: Water Use Allocation and Optimisation

Ensuring the State's water resources are managed and shared to meet social, economic and environmental needs through the development of water allocation plans, water licensing, water accounting and trading.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	47,971	47,480	50,941	52,855	
Less Income.....	7,592	3,996	13,872	5,990	1
Net Cost of Service	40,379	43,484	37,069	46,865	
Employees (Full Time Equivalents)	280	285	315	301	
Efficiency Indicators					
Average Cost per Allocation Plan Completed ^(a)	n/a	\$1,916,626	\$1,424,480	\$1,405,951	2
Average Time Taken (Days) to Process a License by Water Category Grouping:					
- Category 1	59	50	70	50	
- Category 2	82	60	70	60	
- Category 3	72	65	80	65	
- Category 4	81	75	70	75	3
Expenditure on Water Licence Administration:					
- Average Cost per Water Licence (All Categories)	\$2,066	\$1,829	\$2,097	\$1,790	
Total Number of Licences Processed by Category Grouping:					
- Category 1	1,049	900	1,200	1,200	
- Category 2	2,271	2,300	2,300	2,350	
- Category 3	4,513	4,450	4,900	4,900	
- Category 4	5,051	5,650	5,000	5,000	

(a) The term average refers to a three year rolling average.

Explanation of Significant Movements

(Notes)

- The estimated 57 per cent decrease in income in 2010-11 Budget Target compared to the 2009-10 Estimated Actual mainly relates to the completion of additional Commonwealth funded projects associated with the Bureau of Meteorology and Raising National Water Standards, together with carryover funding in 2009-10 associated with Water Smart Australia.
- The estimated decrease in 2009-10 Estimated Actual compared to 2009-10 Budget is associated with the increase in number of water allocation plans completed.
- The increase in time taken to process Category 1, 2 and 3 licences between 2009-10 Estimated Actual and 2009-10 Budget is due to increased resources being directed to processing more complex Category 4 licences which are mainly associated with key State development projects.

3: Catchment and Waterways Health

Protecting the State's waterways and catchments through river management and recovery programs.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 17,261	\$'000 11,117	\$'000 13,883	\$'000 12,800	1
Less Income.....	7,666	1,293	6,445	3,929	2
Net Cost of Service	9,595	9,824	7,438	8,871	
Employees (Full Time Equivalents)	80	85	63	63	
Efficiency Indicators					
Average Cost per km ² of Designated Inland Rural Catchments where Dryland Salinity Management Measures are Implemented	\$1,053	\$2,753	\$801	\$596	3
Average Cost per Waterway Management Plan Developed	\$346,949	\$372,026	\$682,123	\$471,827	4

Explanation of Significant Movements

(Notes)

1. The 25 per cent increase in expenditure in 2009-10 Estimated Actual compared to 2009-10 Budget is largely due to one-off additional State Natural Resource Management funding associated with salinity and waterways projects.
2. The increase in income in 2009-10 Estimated Actual compared to 2009-10 Budget is largely due to one-off additional State Natural Resource Management funding associated with salinity and waterways projects.
3. The decrease in 2009-10 Estimated Actual compared to 2009-10 Budget relates to the expansion of area where dryland salinity management measures were implemented by 3,895km² to include Hillman River South, Kulin, Narembeen and Yilgarn. The estimated decrease in 2010-11 is due to the reduction of State Natural Resource Management funding for salinity.
4. The increase in 2009-10 Estimated Actual compared to 2009-10 Budget relates to funding received part way through the year from the State Natural Resource Management Office for waterways catchment management. While this has increased expenditure in 2009-10, it will lead to a greater number of plans being completed in 2010-11.

ASSET INVESTMENT PROGRAM

The 2010-11 asset investment program will see the Department investing in infrastructure associated with water resource initiatives in the Collie-Wellington Basin to reduce salinity in Wellington Dam. The Department will also continue the program of installing, replacing and upgrading groundwater monitoring bores and river gauging stations throughout the State and its asset replacement program associated with computers and office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Collie-Wellington Salinity Diversion.....	27,033	3,333	2,312	12,700	7,300	3,700	-
COMPLETED WORKS							
Computing and Office Equipment Replacement							
2009-10 Program.....	250	250	250	-	-	-	-
Groundwater Resources Investigation and Monitoring							
2009-10 Program.....	1,003	1,003	1,003	-	-	-	-
Land Acquisition - Land Purchase in Priority 1 Areas							
2009-10 Program.....	3,000	3,000	3,000	-	-	-	-
Replace and Maintain Monitoring Bores							
2009-10 Program.....	3,782	3,782	3,782	-	-	-	-
Replace and Maintain River Gauging Stations							
2009-10 Program.....	1,631	1,631	1,631	-	-	-	-
State-Wide Metering - 2009-10 Program.....	1,911	1,911	1,911	-	-	-	-
Water Smart Australia							
Monitoring Bores.....	2,426	2,426	198	-	-	-	-
Software Development.....	695	695	425	-	-	-	-
NEW WORKS							
Collie Desalination - Phase 2 ^(a)	5,200	-	-	700	4,500	-	-
Computing and Office Equipment Replacement.....	1,041	-	-	250	261	250	280
Groundwater Resources Investigation and Monitoring.....	8,574	-	-	2,625	1,747	1,799	2,403
Land Acquisition - Land Purchase in Priority 1 Areas.....	4,074	-	-	1,000	1,044	1,000	1,030
Replace and Maintain Monitoring Bores.....	14,383	-	-	3,376	2,809	2,907	5,291
Replace and Maintain River Gauging Stations.....	6,110	-	-	1,434	1,266	1,308	2,102
Total Cost of Asset Investment Program.....	81,113	18,031	14,512	22,085	18,927	10,964	11,106
FUNDED BY							
Capital Appropriation.....			3,585	7,050	5,364	2,981	3,100
Commonwealth Grants.....			856	-	-	-	-
Drawdowns from the Holding Account.....			6,365	2,385	3,734	6,222	6,379
Internal Funds and Balances.....			3,706	11,950	5,329	1,761	1,627
Drawdowns from Royalties for Regions Fund ^(b)			-	700	4,500	-	-
Total Funding.....			14,512	22,085	18,927	10,964	11,106

(a) Capital works funded from the Royalties for Regions fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated decrease in 2011-12 Total Cost of Services of \$21 million compared to 2010-11 Budget Estimate due to a reduction in grant payments for the Gascoyne Irrigation Pipeline Project, along with a reduction in Supplies and Services due to the completion of Commonwealth and State Natural Resource Management funded projects.

Income

The Department's total income is estimated to decrease by \$3.9 million (13 per cent) in 2010-11 Budget Estimate when compared to 2009-10 Estimated Actual, mainly attributable to the completion of Commonwealth funded programs for Water Smart Australia, Bureau of Meteorology and Raising National Water Standards.

Income from 2011-12 onwards will decrease due to the reduction in funding for State Natural Resource Management and Commonwealth projects including the completion of the Collie River Salinity Diversion and Gascoyne Irrigation Pipeline projects. The decrease in income has been partially offset with a potential increase in income from the introduction of cost recovery fees and charges. This increase in income has been netted off by a reduction in appropriation from the State Government for the same period. The matter of introducing cost recovery is currently the subject of an enquiry by the Economic Regulation Authority and no decision has been made by the Government at this time on the introduction of these fees.

Balance Sheet

The Department's total net asset position (equity) is expected to increase by \$13.1 million (5.5 per cent) from 2009-10 Estimated Actual to 2010-11 Budget Estimate. This is mainly attributable to an increase in Other fixed assets of \$17.9 million (31.8 per cent) as a result of construction associated with the Collie River Salinity Diversion project. This increase in non-current assets has been partially offset by a decrease in current assets of \$5.4 million (34.5 per cent) which is mainly associated with the completion of externally funded projects.

Cashflow Statement

The 2010-11 Budget Estimate closing cash balance is projected to decrease by \$6.6 million (82.2 per cent) from the 2009-10 Estimated Actual largely reflecting completion of externally funded projects.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	53,583	52,243	55,134	51,680	53,272	53,727	55,194
Grants and subsidies ^(c)	10,747	4,931	4,076	15,492	6,014	3,792	2,569
Supplies and services	27,094	21,903	28,859	20,706	7,055	6,434	6,941
Accommodation	3,616	3,935	3,935	4,106	4,307	4,465	4,465
Depreciation and amortisation	3,013	7,214	5,802	5,823	6,143	7,078	7,349
Other expenses	9,921	3,348	3,086	3,074	3,105	3,185	3,013
TOTAL COST OF SERVICES	107,974	93,574	100,892	100,881	79,896	78,681	79,531
Income							
Regulatory fees and fines	60	55	55	55	5,854	5,854	5,854
Grants and subsidies	20,859	27,050	29,141	25,213	9,863	3,700	-
Other revenue	1,244	1,111	1,111	1,111	1,111	1,111	1,111
Total Income	22,163	28,216	30,307	26,379	16,828	10,665	6,965
NET COST OF SERVICES	85,811	65,358	70,585	74,502	63,068	68,016	72,566
INCOME FROM STATE GOVERNMENT							
Service appropriations	85,958	76,724	73,756	73,403	67,645	70,566	72,966
Resources received free of charge	895	451	451	451	451	451	451
Royalties for regions fund ^(d)	-	-	-	6,000	1,565	-	-
TOTAL INCOME FROM STATE GOVERNMENT	86,853	77,175	74,207	79,854	69,661	71,017	73,417
SURPLUS/(DEFICIENCY) FOR THE PERIOD	1,042	11,817	3,622	5,352	6,593	3,001	851
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,042	11,817	3,622	5,352	6,593	3,001	851

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Budget Estimate are 592, 600 and 585 respectively. In some cases, the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$0 (2008-09), \$0 (2009-10), \$0 (2009-10 Estimated Out Turn), \$6.0 million (2010-11), \$1.6 million (2011-12), \$0 (2012-13) and \$0 (2013-14).

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Collie River Salinity Recovery.....	168	58	294	-	-	-	-
Community Development Employment Project	-	-	232	232	232	232	-
Gascoyne Irrigation Pipeline	-	-	-	11,199	2,801	-	-
Gnangara Sustainability Strategy	2,684	735	735	-	-	-	-
Inland (Wetland) Aquatic Habitat Integrity.....	358	-	-	-	-	-	-
Other Grants	1,528	-	14	-	-	-	-
Premier's Water Foundation	1,007	985	745	1,260	284	51	-
Regional Flood Mitigation	397	-	-	-	-	-	-
Rural Water Grants	2,191	2,340	1,200	2,140	2,140	2,980	2,040
State Water Recycling Strategy.....	613	-	-	-	-	-	-
State Water Strategy Grants	509	339	267	267	267	267	267
State-Wide Water Efficiency Measures	581	474	374	262	262	262	262
Urban Drainage	-	-	105	132	28	-	-
Warren Perennials	711	-	-	-	-	-	-
Yilgarn Engineering Design Plan.....	-	-	110	-	-	-	-
TOTAL.....	10,747	4,931	4,076	15,492	6,014	3,792	2,569

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	8,350	5,708	7,272	533	1,656	2,755	1,979
Restricted cash.....	74	74	74	74	74	74	74
Holding account receivables.....	6,365	2,385	2,385	3,734	6,222	6,379	6,222
Receivables	6,078	4,071	6,078	6,078	6,078	6,078	6,078
Other.....	831	633	831	831	831	831	831
Total current assets.....	21,698	12,871	16,640	11,250	14,861	16,117	15,184
NON-CURRENT ASSETS							
Holding account receivables.....	6,966	12,350	10,938	13,582	14,058	15,312	16,994
Property, plant and equipment.....	165,052	184,430	167,693	166,056	170,534	194,481	192,226
Intangibles	757	-	757	757	757	757	757
Restricted cash.....	543	657	681	822	963	1,104	1,104
Other.....	50,254	53,839	56,323	74,222	82,528	62,467	68,479
Total non-current assets	223,572	251,276	236,392	255,439	268,840	274,121	279,560
TOTAL ASSETS.....	245,270	264,147	253,032	266,689	283,701	290,238	294,744
CURRENT LIABILITIES							
Employee provisions	10,101	9,067	10,656	10,656	10,656	10,656	10,656
Payables.....	123	48	123	123	123	123	123
Other.....	1,164	3,756	1,164	1,164	1,164	1,164	1,164
Total current liabilities	11,388	12,871	11,943	11,943	11,943	11,943	11,943
NON-CURRENT LIABILITIES							
Employee provisions	4,125	3,227	4,125	4,680	5,235	5,790	6,345
Other.....	74	74	74	74	74	74	74
Total non-current liabilities	4,199	3,301	4,199	4,754	5,309	5,864	6,419
TOTAL LIABILITIES	15,587	16,172	16,142	16,697	17,252	17,807	18,362
EQUITY							
Contributed equity.....	228,048	232,433	231,633	239,383	249,247	252,228	255,328
Accumulated surplus/(deficit)	(9,971)	14,690	(6,349)	(997)	5,596	8,597	9,448
Reserves	11,606	852	11,606	11,606	11,606	11,606	11,606
Total equity.....	229,683	247,975	236,890	249,992	266,449	272,431	276,382
TOTAL LIABILITIES AND EQUITY	245,270	264,147	253,032	266,689	283,701	290,238	294,744

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	78,646	68,955	67,399	67,025	60,947	62,933	65,062
Capital appropriation	4,010	4,385	3,585	7,050	5,364	2,981	3,100
Holding account drawdowns	3,373	6,365	6,365	2,385	3,734	6,222	6,379
Royalties for regions fund ^(b)	-	-	-	6,700	6,065	-	-
Net cash provided by State Government	86,029	79,705	77,349	83,160	76,110	72,136	74,541
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(50,800)	(51,688)	(54,557)	(51,147)	(52,717)	(53,172)	(54,639)
Grants and subsidies	(10,656)	(4,931)	(4,076)	(15,492)	(6,014)	(3,792)	(2,569)
Supplies and services	(25,686)	(22,023)	(29,001)	(20,800)	(7,167)	(6,546)	(7,053)
Accommodation	(3,446)	(3,935)	(3,935)	(4,106)	(4,307)	(4,465)	(4,465)
Other payments	(15,501)	(6,477)	(6,215)	(6,207)	(6,242)	(6,322)	(6,150)
Receipts							
Regulatory fees and fines	60	55	55	55	5,854	5,854	5,854
Grants and subsidies	18,320	27,050	29,141	25,213	9,863	3,700	-
GST receipts	5,213	2,750	2,750	2,750	2,750	2,750	2,750
Other receipts	1,126	2,061	2,061	2,061	2,061	2,061	2,061
Net cash from operating activities	(81,370)	(57,138)	(63,777)	(67,673)	(55,919)	(59,932)	(64,211)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(10,127)	(31,921)	(14,512)	(22,085)	(18,927)	(10,964)	(11,106)
Net cash from investing activities	(10,127)	(31,921)	(14,512)	(22,085)	(18,927)	(10,964)	(11,106)
NET INCREASE/(DECREASE) IN CASH HELD	(5,468)	(9,354)	(940)	(6,598)	1,264	1,240	(776)
Cash assets at the beginning of the reporting period	14,053	15,793	8,967	8,027	1,429	2,693	3,933
Cash assets at the end of the reporting period	8,967	6,439	8,027	1,429	2,693	3,933	3,157

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$0 (2008-09), \$0 (2009-10), \$0 (2009-10 Estimated Out Turn), \$6.7 million (2010-11), \$6.1 million (2011-12), \$0 (2012-13) and \$0 (2013-14).

DETAILS OF ADMINISTERED TRANSACTIONS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
INCOME							
Fines							
Regulatory Fines	-	25	5	25	25	25	25
Other							
Administered Appropriations	2,151	1,878	1,878	1,376	590	159	55
TOTAL INCOME	2,151	1,903	1,883	1,401	615	184	80
EXPENSES							
Grants To Charitable And Other Public Bodies							
Carnarvon Irrigation Scheme	843	810	810	765	481	159	55
Ord River Subsidy Stage 1	1,396	1,035	1,035	611	109	-	-
Receipts Paid Into Consolidated Account	-	25	5	25	25	25	25
TOTAL EXPENSES	2,239	1,870	1,850	1,401	615	184	80

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Commonwealth Grants and Contributions	3,092	5,615	14,130	9,184	2,313	-	-
GST Receipts on Sales	5,213	2,750	2,750	2,750	2,750	2,750	2,750
Lease of Commercial Land and Buildings	181	227	227	227	227	227	227
Other Grants and Contributions	15,228	21,435	15,011	16,029	7,550	3,700	-
Other Receipts	945	1,834	1,834	1,834	1,834	1,834	1,834
Regulatory Fees	60	55	55	55	5,854	5,854	5,854
TOTAL	24,719	31,916	34,007	30,079	20,528	14,365	10,665

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

WATER CORPORATION

ASSET INVESTMENT PROGRAM

The State Government will spend more than \$3.4 billion in 2010-11 and over the forward estimates period on essential projects across the State recognising the ongoing need for major water and wastewater infrastructure developments. These projects are essential to support Western Australia's continued growth.

The most significant single development in 2010-11 will be the expenditure of \$312.1 million on the new Southern Seawater Desalination Plant, which is currently scheduled to be commissioned in late 2011. This project, which is being constructed outside Binningup in the South West, will help ensure water supply to Perth, other parts of the South West, as well as towns and communities to Kalgoorlie-Boulder.

In Perth's rapidly developing northern corridor, \$15.2 million will be spent to complete Stage One of the new Alkimos Wastewater Treatment Plant. This will allow for the full development of the Alkimos satellite city which has been designed to cater for an ultimate population of more than 100,000 people.

Another major project in the same area will begin in 2010-11 with the expenditure of \$9.0 million to complete the first stage of a major new storage reservoir at Carabooda that will have the capacity to supply water to 20,000 new homes in the northern half of the North West corridor.

In Perth's eastern corridor, work will commence on the \$315.5 million Mundaring Water Treatment Plant with \$35.3 million expected to be spent in 2010-11. In Perth's southern corridor, \$9.7 million has been allocated for an upgrade to sludge treatment facilities at Woodman Point, the State's largest wastewater treatment facility, in the latest of several upgrades to ensure this facility continues to operate at optimum capacity.

In the Peel region, \$16.4 million is expected to be spent in 2010-11 on a new \$58.9 million pump station near Ravenswood that will enable water from the Southern Seawater Desalination Plant to be fed into the Integrated Water Supply System. Further, in the South West, \$20.7 million is expected to be spent in 2010-11 on remedial works at Wellington Dam.

Under the Royalties for Regions program, the Corporation is to receive a further \$7.1 million in 2010-11 for the West Pilbara Water Security initiative.

The State Government will also commit \$100 million over four years to continue the Infill Sewerage Program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Corporate Programs							
Infill Sewerage Program.....	114,448	14,448	14,448	25,000	25,000	25,000	25,000
Wastewater Programs							
Alkimos Wastewater Scheme	336,289	321,107	64,257	15,182	-	-	-
Broome Wastewater Treatment Plant No. 2 and Pump Station No. 6.....	34,251	24,498	13,453	9,753	-	-	-
Country Wastewater Treatment and Conveyance	113,485	20,281	20,281	36,974	37,912	13,591	4,667
East Rockingham Wastewater Scheme	302,501	54,901	-	3,400	3,500	6,700	48,000
Metropolitan Wastewater Treatment and Conveyance ...	100,599	41,194	41,194	38,144	16,715	4,382	164
Water Programs							
Country Water Sources and Distribution	536,033	143,419	143,419	88,509	135,038	108,769	46,358
Metropolitan Water Sources and Distribution.....	160,843	52,851	52,851	22,628	6,508	39,792	38,067
Southern Seawater Desalination Plant	955,303	516,510	441,995	312,080	126,713	-	-
West Pilbara Water Security.....	9,100	2,000	2,000	7,100	-	-	-
Goldfields-Esperance							
Boondi - Main Conduit Water Pump Station Upgrade	8,147	3,200	3,200	4,947	-	-	-
Great Southern - Denmark - 15ML Tank and Pipeline.....	20,390	9,777	9,777	10,613	-	-	-
Mid West - Geraldton - Walkaway Pump Station and Pipeline Upgrade							
	24,657	18,196	18,196	6,461	-	-	-
Peel							
Mandurah Lakes Road - 1400 Trunk Main.....	26,655	23,992	23,992	2,663	-	-	-
Ravenswood Transfer Pump Station	58,949	37,250	37,250	16,393	5,306	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Recurrent Programs - Wastewater Program							
Beenyup Wastewater Treatment Plant Amplification.....	219,013	208,020	76,199	10,993	-	-	-
Regulated Program Future Estimates							
Global Allocations - Regulated Business	1,381,870	33,733	33,733	226,202	104,629	406,161	611,145
South West							
Picton Water Treatment Plant - Stage 1.....	40,179	10,580	10,580	16,756	12,843	-	-
Wellington Dam Remedial Works.....	48,052	15,035	15,035	20,698	12,319	-	-
Wheatbelt - Cunderdin Water Pump Station Replacement.....	15,319	7,300	7,300	7,644	375	-	-
Strategic Programs							
Commercial Program - Minor Commercial Projects	21,930	16,930	1,000	1,000	1,000	1,000	1,000
Wastewater Programs							
Groundwater Replenishment Trial	58,629	43,800	12,800	5,383	5,772	3,674	-
Woodman Point Odour Control - Stage 1 and 2	124,268	114,543	54,659	9,725	-	-	-
Support Programs - Capital Support Cost	171,442	36,031	29,742	33,155	33,637	34,604	34,015
COMPLETED WORKS							
Corporate Programs - Wungong Dam - 1400 Trunk Main	54,812	54,812	4,081	-	-	-	-
Pilbara							
11 Mile Water Booster Pumping Station.....	1,543	1,543	1,543	-	-	-	-
Carnarvon - Brown Range Tanks Roof	696	696	696	-	-	-	-
NEW WORKS							
Capitalised Borrowings Costs	166,100	-	-	49,700	36,500	31,400	48,500
East Metropolitan - Mundaring Water Treatment Plant	315,471	-	-	35,296	104,474	158,827	14,146
North Metropolitan - Carabooda Storage Reservoir.....	19,984	-	-	9,000	10,984	-	-
Total Cost of Asset Investment Program.....	5,440,958	1,826,647	1,133,681	1,025,399	679,225	833,900	871,062
FUNDED BY							
Borrowings.....			795,000	600,000	265,000	350,000	370,000
Internal Funds and Balances.....			336,681	418,299	414,225	483,900	501,062
Drawdowns from Royalties for Regions Fund ^(a)			2,000	7,100	-	-	-
Total Funding			1,133,681	1,025,399	679,225	833,900	871,062

(a) Regional Infrastructure and Headworks Fund.

BUNBURY WATER BOARD

ASSET INVESTMENT PROGRAM

The asset investment program of Aqwest (Bunbury Water Board) for 2010-11 and the forward estimates is \$15.6 million. The program seeks to ensure that Aqwest's production and distribution systems are well equipped to cater for long-term growth.

Due to decommissioning of the Irwin and Hastie treatment plants, \$7.9 million of this expenditure relates to the development of additional production and treatment capacity. Other significant items of expenditure include the purchase of parcels of land that will act as buffer zones to adjacent water treatment plants and the development of additional bore sites.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Land Purchase - 2009-10 Program.....	3,400	805	805	2,000	595	-	-
COMPLETED WORKS							
Land Purchase - Buildings	90	90	90	-	-	-	-
Mains Subdivisions - 2009-10 Program	21	21	21	-	-	-	-
Plant and Other Purchases - 2009-10 Program.....	452	452	452	-	-	-	-
Works							
Distribution and Reticulation - 2009-10 Program.....	3,653	3,653	3,653	-	-	-	-
Reservoirs - 2009-10 Program.....	1,250	1,250	1,250	-	-	-	-
Treatment Plants - 2009-10 Program.....	4,767	4,767	4,767	-	-	-	-
NEW WORKS							
Mains Subdivisions							
2010-11 Program.....	22	-	-	22	-	-	-
2011-12 Program.....	22	-	-	-	22	-	-
2012-13 Program.....	23	-	-	-	-	23	-
2013-14 Program.....	24	-	-	-	-	-	24
Plant and Other Purchases							
2010-11 Program.....	298	-	-	298	-	-	-
2011-12 Program.....	441	-	-	-	441	-	-
2012-13 Program.....	385	-	-	-	-	385	-
2013-14 Program.....	458	-	-	-	-	-	458
Works							
Distribution and Reticulation							
2010-11 Program	943	-	-	943	-	-	-
2011-12 Program	1,153	-	-	-	1,153	-	-
2012-13 Program	699	-	-	-	-	699	-
2013-14 Program	630	-	-	-	-	-	630
Treatment Plants							
2010-11 Program	284	-	-	284	-	-	-
2011-12 Program	1,035	-	-	-	1,035	-	-
2012-13 Program	537	-	-	-	-	537	-
2013-14 Program	6,039	-	-	-	-	-	6,039
Total Cost of Asset Investment Program.....	26,626	11,038	11,038	3,547	3,246	1,644	7,151
FUNDED BY							
Internal Funds and Balances.....			11,038	3,547	3,246	1,644	7,151
Total Funding			11,038	3,547	3,246	1,644	7,151

BUSSELTON WATER BOARD

ASSET INVESTMENT PROGRAM

The Board's asset investment program totals \$15.5 million for 2010-11 and the forward estimates period. The program provides an assurance to customers that old infrastructure will be renewed and new infrastructure created, thus maintaining water supplies in a rapidly expanding part of the State.

Highlights of the program include:

- filter replacements and upgrades at various water treatment plants to increase the capacity of water that can be filtered;
- replacing aged asbestos mains cement pipes with new PVC pipes;
- new subdivisional mains laid as a consequence of continuing growth;
- continuing the commitment to the implementation and installation of radio frequency data logging devices; and
- a new Administration Building.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Office Equipment - 2009-10 Program	159	159	159	-	-	-	-
Plant, Mobile and Other Purchases - 2009-10 Program	317	317	317	-	-	-	-
Works							
New Mains and Services - 2009-10 Program	1,539	1,539	1,539	-	-	-	-
Treatment Plants - 2009-10 Program	1,548	1,548	1,548	-	-	-	-
NEW WORKS							
New Administration Building	2,000	-	-	-	-	2,000	-
Office Equipment							
2010-11 Program	33	-	-	33	-	-	-
2011-12 Program	49	-	-	-	49	-	-
2012-13 Program	47	-	-	-	-	47	-
2013-14 Program	23	-	-	-	-	-	23
Plant, Mobile and Other Purchases							
2010-11 Program	144	-	-	144	-	-	-
2011-12 Program	290	-	-	-	290	-	-
2012-13 Program	218	-	-	-	-	218	-
2013-14 Program	107	-	-	-	-	-	107
Works							
New Mains and Services							
2010-11 Program	1,370	-	-	1,370	-	-	-
2011-12 Program	1,332	-	-	-	1,332	-	-
2012-13 Program	1,053	-	-	-	-	1,053	-
2013-14 Program	516	-	-	-	-	-	516
Treatment Plants							
2010-11 Program	3,507	-	-	3,507	-	-	-
2011-12 Program	1,035	-	-	-	1,035	-	-
2012-13 Program	2,549	-	-	-	-	2,549	-
2013-14 Program	1,248	-	-	-	-	-	1,248
Total Cost of Asset Investment Program.....	19,084	3,563	3,563	5,054	2,706	5,867	1,894
FUNDED BY							
Borrowings			-	-	-	2,000	-
Internal Funds and Balances.....			3,563	5,054	2,706	3,867	1,894
Total Funding			3,563	5,054	2,706	5,867	1,894

MENTAL HEALTH COMMISSION

PART 14 - MINISTER FOR WATER; MENTAL HEALTH

DIVISION 60

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 98 Net amount appropriated to deliver services	420,199	426,242	445,749	506,313	524,042	552,599	563,230
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	-	-	-	248	259	270	282
Total appropriations provided to deliver services	420,199	426,242	445,749	506,561	524,301	552,869	563,512
TOTAL APPROPRIATIONS	420,199	426,242	445,749	506,561	524,301	552,869	563,512
EXPENSES							
Total Cost of Services	420,199	426,242	445,749	508,181	525,771	553,489	563,815
Net Cost of Services ^(a)	420,199	426,242	445,749	507,511	525,101	552,869	563,512
CASH ASSETS ^(b)	-	-	-	800	-	-	-

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The best possible mental health and wellbeing for every Western Australian.	<ol style="list-style-type: none"> 1. Specialised Mental Health Admitted Patient 2. Specialised Community Mental Health

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Specialised Mental Health Admitted Patient	204,156	201,093	215,744	231,083	243,952	257,801	267,408
2. Specialised Community Mental Health	216,043	225,149	230,005	277,098	281,819	295,688	296,407
Total Cost of Services.....	420,199	426,242	445,749	508,181	525,771	553,489	563,815

Significant Issues Impacting the Agency**Trends**

- In recent years, there has been widespread recognition of the prevalence of mental illness in the community. Recent data highlights that approximately half of all Western Australians (45 per cent) will experience one or more of the common mental disorders at some point in their lifetime and one in five Western Australians aged 16 to 85 (21 per cent) have experienced one or more of the common mental disorders in the past 12 months. Mental illness and mental health problems have a major impact on the community and a significant economic impact.

Election commitments and mental health reform

- On 27 January 2010, the State Government endorsed the creation of the Mental Health Commission. The Commission commenced operating on 8 March 2010 with an acting Commissioner appointed. Resources previously allocated to the Mental Health Division of WA Health, included funding to implement mental health election commitments. This has been included in the budget to establish the Commission.
- Over the next few years, the Commission will work to reshape service delivery to better meet the needs of people with mental disorders, and ensure that mental health resources are allocated where they are most effective and most needed. The Commission will focus on mental health strategic policy, planning, performance monitoring and procurement of mental health services from government, non-government and private sector service providers. The Commission will also promote social inclusion, raise public awareness of mental wellbeing and work towards reducing stigma and discrimination surrounding mental illness.
- An advisory council comprising government, non-government and community representatives will be appointed to ensure that the Commission makes informed decisions based on a whole-of-government, whole-of-community involvement. In order to ensure a mental health consumer voice in Western Australia, the Commission will establish a peak mental health body to act as an advocate for the interests of people with mental illness and their families.
- In 2009, a review was undertaken of current mental health services and progress was made on the development of a State Mental Health Policy and Mental Health Strategic Plan to identify strategic directions for reform. Forums, workshops, online surveys, interviews and submissions were used to consult widely with key stakeholders and the broader community. Stakeholders consulted included:
 - consumers, carers and families;
 - government, non-government and private sector service providers; and
 - State and Commonwealth Government agencies.
In addition, a consumer perception of care survey was undertaken with a random sample of current consumers of mental health services.
- In the first six months of operation, the Commission will be:
 - finalising the State Mental Health Policy;
 - seeking further comment on the draft Mental Health Plan document; and
 - determining initial strategic priorities and directions for the reform of the mental health sector.

- In September 2009, the Western Australian Suicide Prevention Strategy 2009-2013 was launched. The strategy outlines a significant State Government and community commitment to suicide and self harm prevention. The strategy has been developed from an analysis of almost 20 years of data on suicide and self harm in Western Australia, a comprehensive literature review of suicide prevention research and an extensive state-wide consultation process. The strategy is aligned with the National Suicide Prevention Strategy: Living is for Everyone and provides a framework and governance structure to guide initiatives in Western Australia for the future.

National context

- The Commission will continue to actively participate in the national mental health reform agenda. The Fourth National Mental Health Plan 2009-2014 operationalises a whole-of-government approach to achieve reform through 34 specified actions and 25 performance measures.
- The National Healthcare Agreement prioritises a nationally consistent approach to activity-based funding for public hospital services. It is envisaged that mental health will continue as a separate work stream within any activity based approach.
- The Commonwealth Government's proposed health and hospital reforms may impact on the provision of mental health services in Western Australia. The Commission will monitor and aim to positively influence any impacts it may have on mental health services in Western Australia.
- In March 2010, the State Government launched its \$128.7 million reform program to improve Indigenous health in Western Australia over the next three years, as part of the National Partnership Agreements on Closing the Gap in Indigenous Health Outcomes and Indigenous Early Childhood Development. This reform program includes \$22.0 million allocated to the Commission for the establishment of a dedicated state-wide Aboriginal Mental Health Service.
- The National Partnership Agreement on Homelessness commits the Commonwealth and State and Territory Governments to reduce homelessness. A joint approach between homelessness and mainstream services including services delivered or funded by the Commission, the Drug and Alcohol Office, the Departments of Corrective Services, Housing and Child Protection is integral to ensuring the successful development and delivery of these initiatives.

Outcomes and Key Effectiveness Indicators

Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Outcome: The best possible mental health and wellbeing for every Western Australian:

Rate of unplanned hospital readmissions within 28 days to the same hospital for a mental health condition ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target ^(b)	Note
Rate of unplanned hospital readmissions within 28 days to the same hospital for a mental health condition.....	5.9%	5.8%	5.9%	<7%	

- (a) Appropriate medical intervention together with effective discharge planning will decrease the likelihood of unplanned hospital readmissions. An unplanned readmission is an unplanned return to the same hospital as an admitted patient for the same or a related condition for which the patient had most recently been discharged. Unplanned readmissions necessitate patients spending additional periods of time in hospital as well as utilising additional hospital resources. Although there are some conditions that may require numerous admissions to enable the best level of care to be given, in most cases these readmissions to hospital would be planned. A low unplanned readmission rate suggests that good clinical practice is in operation. Only actual separations, not statistical discharges, are included. This is also an Australian Council on Healthcare Standards (ACHS) indicator and *Report on Government Services 2010* indicator.
- (b) Target is based on the readmission percentage for Western Australian hospitals reported in previous Annual Reports.

Rate of suicide in Western Australia ^{(a) (b)}

	1998 Actual	1999 Actual	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Actual	2007 Actual	2008 Target
Age standardised rate of suicide (per 100,000 population)	15.9	13.1	13.3	13.8	12.9	11.2	10.1	10.3	10.4	10.9	10.5

- (a) Number of annual deaths is based on year of death and 2007 figures are preliminary.
- (b) International Classification of Diseases 10 (ICD-10) codes were used to define suicide.

Percent of contacts with community-based public mental health non-admitted services within seven days post discharge from public mental health inpatient units ^{(a) (b)}

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Percent of contacts with community-based public mental health non-admitted services within seven days post discharge from public mental health inpatient units.....	59.1%	59.1%	61.8%	65%	

- (a) The time period of seven days has been recommended nationally as an indicative measure of follow-up with public community-based services for people with mental illness discharged from a public health inpatient unit. There is currently no agreed target benchmark for the proportion of clients to be seen within a seven day period and the target set is aspirational and subject to review.
- (b) This indicator reports on clients with a principal diagnosis of any mental disorder who had contact with community-based public mental health non-admitted services within seven days following discharge from public mental health inpatient units. A responsive community support system for persons who have experienced an acute psychiatric episode requiring hospitalisation is essential to maintain clinical and functional stability and to minimise the need for hospital readmissions. Patients leaving hospital after a psychiatric admission with a formal discharge plan, involving linkages with public community-based services and supports, are less likely to need early readmission.

Percent of contacts with community-based public mental health non-admitted services within seven days prior to admission to a public mental health inpatient unit ^{(a) (b)}

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Percent of contacts with community-based public mental health non-admitted services within seven days prior to admission to a public mental health inpatient unit	58.9%	58.9%	62.2%	65%	

- (a) The time period of seven days has been recommended nationally as an indicative measure of contact with public community-based mental health services prior to admission to public mental health inpatient units. There is currently no agreed target benchmark for the proportion of clients to be seen within a seven-day period prior to admission and the target set is aspirational and subject to review.
- (b) This indicator reports on clients with a principal diagnosis of any mental disorder who had contact with public community-based mental health non-admitted services within seven days prior to admission to a public mental health inpatient unit. Access to community-based mental health services may alleviate the need for, or assist with improving the management of, admissions to inpatient care. Many consumers admitted to public sector mental health acute inpatient units are known to public sector community mental health services and it is reasonable to expect that community services should be involved in pre-admission care.

Proportion of people receiving community support from non-government organisations for mental health problems ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target ^(b)	Note
Proportion of people receiving community support from non-government organisations for mental health problems	52.7%	65%	50.2%	55%	

- (a) This indicator reports on clients with mental disorders who receive community support from non-government organisations. The target population for this type of care is primarily adults living in Western Australia who have been diagnosed with mental illness and discharged from a public hospital during the last five years. The aim of community support delivered by non-government organisations is to support people with mental illness to develop/maintain skills required for daily living, social interaction and to increase their participation in community life and activities. As well as support provided by non-government organisations, people with mental illness also have access to clinical support services provided by public mental health services, general practitioners, private psychiatrist and psychologists.
- (b) This target is based on the average figure for 2007-08 and 2008-09 WA Health Annual Reports and is aspirational.

Services and Key Efficiency Indicators

1: Specialised Mental Health Admitted Patient

Specialised mental health admitted patient services are defined as publicly funded services with a primary function to provide admitted patient care to people with mental disorders in authorised hospitals and designated mental health inpatient units located within general hospitals.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service ^(a)	\$'000 204,156	\$'000 201,093	\$'000 215,744	\$'000 231,083	
Less Income	-	-	-	-	
Net Cost of Service	204,156	201,093	215,744	231,083	
Employees (Full Time Equivalents) ^(b)	22	22	23	22	
Efficiency Indicators					
Average Cost per Bedday in a Specialised Mental Health Unit	1,036	960	980	1,020	

- (a) Corporate services provided by Health Corporate Network and Health Information Network are not included and have been provided free of charge by WA Health.
- (b) The number of employees relates only to the Commission.

2: Specialised Community Mental Health

Specialised community mental health is defined as those services with a primary function to provide community-based (non-admitted) care to people with mental disorders. Community mental health care comprises a range of community-based services including emergency assessment and treatment, case management, day programs, rehabilitation, psychosocial and residential services provided by government agencies or non-government organisations.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service ^(a)	\$'000 216,043	\$'000 225,149	\$'000 230,005	\$'000 277,098	
Less Income	-	-	-	670	
Net Cost of Service	216,043	225,149	230,005	276,428	
Employees (Full Time Equivalents) ^(b)	22	25	24	25	
Efficiency Indicators					
Average Cost per Episode of Community Care Provided by Public Mental Health Services	2,045	2,055	2,014	2,108	
Average Cost per Hour for Community Support Provided by Non-Government Organisations to People with Mental Health Problems	70	75	75	101	
Average Subsidy per Bedday for People with Mental Illness Living in Community Supported Residential Accommodation	203	162	197	253	
Average Subsidy per Person to Support Residents in Metropolitan Licensed Private Psychiatric Hostels	6,885	7,181	8,023	10,920	
Cost Per Capita of Providing Activities to Enhance Mental Health and Wellbeing (Illness Prevention, Promotion and Protection Activities)	5	8	6	16	

(a) Corporate services provided by Health Corporate Network and Health Information Network are not included and have been provided free of charge by the WA Health.

(b) The number of employees relates only to the Commission.

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement shows an estimated increase in the Total Cost of Services of \$62.4 million for 2010-11 compared to the 2009-10 Estimated Actual. Much of this increase can be attributed to the continued implementation of the Mental Health Strategy, election commitments and COAG National Partnerships, and the growth in service activity.

Balance Sheet

The Commission is a purchaser of services and as such is not expected to hold any infrastructure assets. Being a new Agency, it has not developed an asset or liability base beyond the transfer of employee entitlements.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	5,923	5,923	6,000	6,556	6,827	7,110	7,405
Grants and subsidies ^(c)	32,311	41,573	38,679	55,271	53,674	55,299	47,031
Other expenses	381,965	378,746	401,070	446,354	465,270	491,080	509,379
TOTAL COST OF SERVICES	420,199	426,242	445,749	508,181	525,771	553,489	563,815
Income							
Grants and subsidies	-	-	-	670	670	620	303
Total Income	-	-	-	670	670	620	303
NET COST OF SERVICES	420,199	426,242	445,749	507,511	525,101	552,869	563,512
INCOME FROM STATE GOVERNMENT							
Service appropriations	420,199	426,242	445,749	506,561	524,301	552,869	563,512
TOTAL INCOME FROM STATE GOVERNMENT	420,199	426,242	445,749	506,561	524,301	552,869	563,512
SURPLUS/(DEFICIENCY) FOR THE PERIOD	-	-	-	(950)	(800)	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	-	-	-	(950)	(800)	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 44, 47 and 47 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Specialised Community Mental Health	32,311	41,573	38,679	55,271	53,674	55,299	47,031
TOTAL	32,311	41,573	38,679	55,271	53,674	55,299	47,031

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	-	-	-	800	-	-	-
Total current assets	-	-	-	800	-	-	-
TOTAL ASSETS	-	-	-	800	-	-	-
CURRENT LIABILITIES							
Employee provisions	-	-	-	685	685	685	685
Total current liabilities	-	-	-	685	685	685	685
NON-CURRENT LIABILITIES							
Employee provisions	-	-	-	111	111	111	111
Total non-current liabilities	-	-	-	111	111	111	111
TOTAL LIABILITIES	-	-	-	796	796	796	796
EQUITY							
Contributed equity	-	-	-	954	954	954	954
Accumulated surplus/(deficit)	-	-	-	(950)	(1,750)	(1,750)	(1,750)
Total equity	-	-	-	4	(796)	(796)	(796)
TOTAL LIABILITIES AND EQUITY	-	-	-	800	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	420,199	426,242	445,749	506,561	524,301	552,869	563,512
Net cash provided by State Government.....	420,199	426,242	445,749	506,561	524,301	552,869	563,512
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(5,923)	(5,923)	(6,000)	(6,556)	(6,827)	(7,110)	(7,405)
Grants and subsidies.....	(32,311)	(41,573)	(38,679)	(55,271)	(53,674)	(55,299)	(47,031)
Other payments.....	(381,965)	(378,746)	(401,070)	(446,354)	(465,270)	(491,080)	(509,379)
Receipts							
Grants and subsidies.....	-	-	-	670	670	620	303
Net cash from operating activities.....	(420,199)	(426,242)	(445,749)	(507,511)	(525,101)	(552,869)	(563,512)
NET INCREASE/(DECREASE) IN CASH HELD							
	-	-	-	(950)	(800)	-	-
Cash assets at the beginning of the reporting period	-	-	-	-	800	-	-
Net cash transferred to/from other agencies	-	-	-	1,750	-	-	-
Cash assets at the end of the reporting period	-	-	-	800	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Commission:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Child Protection - People with Exceptionally Complex Needs Program.....	-	-	-	50	50	-	-
Child Protection - Street-to-Home Program Clinical Outreach.....	-	-	-	620	620	620	303
TOTAL.....	-	-	-	670	670	620	303

The moneys received and retained are to be applied to the Commission's services as specified in the Budget Statements.

Part 15

Minister for Local Government; Heritage; Citizenship and Multicultural Interests

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
759	Local Government			
	- Delivery of Services.....	16,861	16,496	21,533
	- Administered Grants, Subsidies and Other Transfer Payments.....	250	250	250
	Total	17,111	16,746	21,783
770	Heritage Council of Western Australia			
	- Delivery of Services.....	5,085	5,085	5,474
	Total	5,085	5,085	5,474
776	National Trust of Australia (WA)			
	- Delivery of Services.....	2,461	2,461	2,521
	- Capital Appropriation.....	435	435	435
	Total	2,896	2,896	2,956
	GRAND TOTAL			
	- Delivery of Services.....	24,407	24,042	29,528
	- Administered Grants, Subsidies and Other Transfer Payments.....	250	250	250
	- Capital Appropriation.....	435	435	435
	Total.....	25,092	24,727	30,213

LOCAL GOVERNMENT

PART 15 - MINISTER FOR LOCAL GOVERNMENT; HERITAGE; CITIZENSHIP AND MULTICULTURAL INTERESTS

DIVISION 61

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 99 Net amount appropriated to deliver services	15,066	16,637	16,272	21,290	19,065	16,328	16,760
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	218	224	224	243	249	258	258
Total appropriations provided to deliver services	15,284	16,861	16,496	21,533	19,314	16,586	17,018
ADMINISTERED TRANSACTIONS							
Item 100 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	250	250	250	250	250	250	250
TOTAL APPROPRIATIONS	15,534	17,111	16,746	21,783	19,564	16,836	17,268
EXPENSES							
Total Cost of Services	13,964	117,114	22,590	28,325	21,886	19,160	19,592
Net Cost of Services ^(a)	13,449	116,909	22,282	28,120	21,681	18,955	19,387
CASH ASSETS ^(b)	10,667	14,156	8,948	7,292	7,359	7,429	7,498

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Local Government Reform.....	-	7,168	3,107	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goals they contribute to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goals	Desired Outcomes	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	To build the capability of the Local Government sector to deliver economic and social services to communities.	1. Build the Strategic Capability of the Local Government Sector 2. Strengthen Good Governance in the Local Government Sector and Provide Effective Regulation
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	A Western Australian public sector which recognises that Western Australians play a significant role in setting policies that shape their society.	3. Promotion and Support of Multiculturalism in Western Australia

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Build the Strategic Capability of the Local Government Sector	5,690	105,749	10,441	17,222	10,419	7,250	7,399
2. Strengthen Good Governance in the Local Government Sector and Provide Effective Regulation	4,963	6,429	6,680	5,895	6,711	7,064	7,308
3. Promotion and Support of Multiculturalism in Western Australia	3,311	4,936	5,469	5,208	4,756	4,846	4,885
Total Cost of Services.....	13,964	117,114	22,590	28,325	21,886	19,160	19,592

Significant Issues Impacting the Agency

- Local government in Western Australia is a \$2 billion industry, but its effectiveness is constrained by historical boundaries and structures and fragmented and duplicated systems. This results in inefficiencies and lost opportunities for government, business and communities. It has also resulted in a number of small local governments with weak rate bases that have become heavily grant dependent. Latest available figures show that for 39 of the State's local governments, grants account for more than 40 per cent of Total Operating Revenue.
- Reports from the last five years, including the Local Government Advisory Board Report (March 2006) and the Western Australian Local Government Association Systemic Sustainability Study (February 2008) have identified the need for reform of local government. The Economic Audit Committee's First Report (2009) found that local government planning, and approval processes lack practicality and are unable to meet the complexities and demands of modern development requirements.
- To address this issue, the Department has commenced implementing the Local Government Reform Strategy aimed at creating fewer but stronger local governments and to build a local government sector with the capacity to operate at best practice levels and to deliver optimal services to communities throughout Perth and regional Western Australia. Capacity-building initiatives are critical to achieve these results within the sector.
- Western Australia has the largest proportion of overseas born people in Australia, with more than half a million people, or 27 per cent, of the population born overseas. There are over 200 countries of origin, more than 270 languages spoken, and 100 religious faiths. This diversity brings with it many benefits and challenges.
- The benefits of cultural and linguistic diversity are significant, bringing economic growth, cultural networks and social capital to Western Australia. To sustain the State's economic growth reliance on migration, particularly in meeting skills shortages, will be critical.
- Government agencies are required to meet community needs through the provision of services that are culturally competent and respond to the needs of all community members. People from culturally and linguistically diverse (CaLD) backgrounds may face systemic barriers in accessing appropriate and equitable services. These barriers impact on the capacity of individuals to settle successfully, gain employment and qualifications, and participate fully in Western Australian's society.
- The Office of Multicultural Interests (OMI) is responsible for maximising the potential and benefits of multiculturalism in Western Australia. In fulfilling its purpose, OMI works with the public sector and CaLD communities to improve services and support Western Australia in capturing the benefits of its CaLD population. Underpinning OMI's purpose and strategies, outlined in the OMI Strategic Plan 2009-2013, are three key objectives of participation, equity and promotion.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: To build the capability of the local government sector to deliver economic and social services to communities:					
Improvement in local government capability in fulfilling their responsibilities to communities	n/a	56	56	65	1
Stakeholder satisfaction rating with the services provided by the Department to build capability in local government	86%	80%	80%	80%	
Outcome: A Western Australian public sector which recognises that Western Australians play a significant role in setting policies that shape their society:					
Extent to which the principles of multiculturalism are accepted and practised in Western Australia	61%	65%	65%	65%	
Extend to which policies and practices of public sector agencies reflect the principles of multiculturalism	82%	75%	75%	75%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. New measure for 2009-10. The Capability Index will measure the ongoing collective health of the Local Government sector and to annually reassess improvements in capability, based on the aggregate of individual local government scores. It will also inform the Department on areas of public policy development, emerging risk areas and opportunities for future improvements.

Services and Key Efficiency Indicators**1: Build the Strategic Capability of the Local Government Sector**

Leading the local government public policy reform agenda to improve capability in the sector.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service	\$'000 5,690	\$'000 105,749	\$'000 10,441	\$'000 17,222	1
Less Income	92	16	3	3	
Net Cost of Service	5,598	105,733	10,438	17,219	1
Employees (Full Time Equivalents)	35	34	35	40	1
Efficiency Indicators					
Average Cost of Advice and Support to Develop Local Government Capability	\$28,647	\$34,575	\$36,548	\$42,741	1

Explanation of Significant Movements

(Notes)

1. The increase is mainly attributable to expenditure approved for Local Government Reform during the 2010-11 Budget process.

2: Strengthen Good Governance in the Local Government Sector and provide Effective Regulation

Supporting the local government sector to fulfil its statutory obligations.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 4,963	\$'000 6,429	\$'000 6,680	\$'000 5,895	
Less Income.....	337	173	202	200	
Net Cost of Service	4,626	6,256	6,478	5,695	
Employees (Full Time Equivalents)	54	54	54	54	
Efficiency Indicators					
Cost of Support Services per Local Government	\$21,463	\$27,870	\$27,376	\$24,282	
Average Cost per Inquiry and Investigation	\$1,432	\$2,141	\$2,401	\$1,846	
Average Cost of Monitoring per Local Government	\$10,722	\$13,763	\$15,823	\$13,882	

3: Promotion and Support of Multiculturalism in Western Australia

Promote the ideals of multiculturalism to public sector agencies and the community. Develop and influence policies that reflect the principles of multiculturalism.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 3,311	\$'000 4,936	\$'000 5,469	\$'000 5,208	
Less Income.....	86	16	103	2	
Net Cost of Service	3,225	4,920	5,366	5,206	
Employees (Full Time Equivalents)	33	33	33	33	
Efficiency Indicators					
Average Cost per Policy Project/Initiative for Multiculturalism	\$40,114	\$50,476	\$49,017	\$45,672	

ASSET INVESTMENT PROGRAM

To support the delivery of the Department's services, a total of \$103,000 will be spent on asset investment in 2010-11 for the replacement program of computers and office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement 2009-10 Program.....	103	103	103	-	-	-	-
NEW WORKS							
Computer and Office Equipment Replacement 2010-11 Program.....	103	-	-	103	-	-	-
2011-12 Program.....	103	-	-	-	103	-	-
2012-13 Program.....	103	-	-	-	-	103	-
2013-14 Program.....	103	-	-	-	-	-	103
Total Cost of Asset Investment Program.....	515	103	103	103	103	103	103
FUNDED BY							
Drawdowns from the Holding Account.....			103	103	103	103	103
Total Funding			103	103	103	103	103

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated increase in the 2010-11 Total Cost of Services of \$5.7 million, when compared to the 2009-10 Estimated Actual. This increase is mainly attributable to expenditure approved for Local Government Reform.

Income

The Total Income from State Government shows an estimated increase in the 2010-11 Budget Estimate of \$3.8 million, when compared to the 2009-10 Estimated Actual. This increase is mainly attributable to funding provided for Local Government Reform.

Cashflow Statement

The 2010-11 Budget Estimate for Net Cash from Operating Activities figure has decreased from the 2009-10 Estimated Actual by \$3.7 million. This is mainly attributable to payments associated with the payments relating to Local Government Reform activities.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual ^(e)	2009-10 Budget ^(e)	2009-10 Estimated Actual ^(e)	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	7,921	8,621	9,164	9,415	9,281	9,029	9,189
Grants and subsidies ^(c)	2,758	101,643	6,246	12,066	5,627	2,886	2,886
Supplies and services	1,517	4,568	4,561	4,424	4,557	4,825	5,097
Accommodation	1,175	1,033	1,570	1,331	1,332	1,331	1,331
Depreciation and amortisation	56	39	39	60	60	60	60
Other expenses	537	1,210	1,010	1,029	1,029	1,029	1,029
TOTAL COST OF SERVICES	13,964	117,114	22,590	28,325	21,886	19,160	19,592
Income							
Sale of goods and services	11	197	197	197	197	197	197
Grants and subsidies	204	-	100	-	-	-	-
Other revenue	300	8	11	8	8	8	8
Total Income	515	205	308	205	205	205	205
NET COST OF SERVICES	13,449	116,909	22,282	28,120	21,681	18,955	19,387
INCOME FROM STATE GOVERNMENT							
Service appropriations	15,284	16,861	16,496	21,533	19,314	16,586	17,018
Resources received free of charge	188	48	48	48	48	48	48
Royalties for regions fund ^(d)	2,500	100,000	6,175	4,890	2,390	2,390	2,390
TOTAL INCOME FROM STATE GOVERNMENT	17,972	116,909	22,719	26,471	21,752	19,024	19,456
SURPLUS/(DEFICIENCY) FOR THE PERIOD	4,523	-	437	(1,649)	71	69	69
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	4,523	-	437	(1,649)	71	69	69

- (a) Full audited financial statements are published in the agency's Annual Report.
- (b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 122, 122 and 127 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.
- (c) Refer Details of Controlled Grants and Subsidies table below for further information.
- (d) Country Local Government Fund - \$2.5 million (2008-09), \$100.0 million (2009-10), \$5.0 million (2009-10 Estimated Out Turn), \$4.9 million (2010-11), \$2.4 million (2011-12), \$2.4 million (2012-13), and \$2.4 million (2013-14), Regional and State-wide Initiatives - \$1.2 million (2009-10 Estimated Out Turn).
- (e) The former Department of Local Government and Regional Development was split on 1 July 2009 into the Department of Local Government and the Department of Regional Development and Lands. The 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Out Turn financial data have been backcast for comparability purposes.

Details of Controlled Grants and Subsidies

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Financial Support to Local Governments	2,081	1,295	798	5,479	2,779	38	38
Office of Multicultural Interests	432	848	948	848	848	848	848
Royalties for Regions - Country Local Government Fund	245	99,500	4,500	5,739	2,000	2,000	2,000
TOTAL	2,758	101,643	6,246	12,066	5,627	2,886	2,886

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual ^(b)	2009-10 Budget ^(b)	2009-10 Estimated Actual ^(b)	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS							
Cash assets	8,843	14,082	6,943	7,006	7,073	7,143	7,212
Restricted cash.....	1,719	-	1,873	154	154	154	154
Holding account receivables.....	95	135	103	103	103	103	103
Receivables	9,778	667	12,167	12,907	12,907	12,907	12,907
Other.....	-	-	519	519	519	519	519
Total current assets.....	20,435	14,884	21,605	20,689	20,756	20,826	20,895
NON-CURRENT ASSETS							
Holding account receivables.....	510	500	532	489	446	403	360
Property, plant and equipment.....	691	250	919	229	277	326	369
Restricted cash.....	109	74	132	132	132	132	132
Total non-current assets	1,310	824	1,583	850	855	861	861
TOTAL ASSETS.....	21,745	15,708	23,188	21,539	21,611	21,687	21,756
CURRENT LIABILITIES							
Employee provisions	1,484	1,336	1,789	1,792	1,795	1,797	1,797
Payables.....	2,769	1,314	2,923	2,927	2,924	2,928	2,928
Other.....	43	168	591	583	583	583	583
Total current liabilities	4,296	2,818	5,303	5,302	5,302	5,308	5,308
NON-CURRENT LIABILITIES							
Employee provisions	569	380	669	670	671	672	672
Other.....	-	-	8	8	8	8	8
Total non-current liabilities	569	380	677	678	679	680	680
TOTAL LIABILITIES	4,865	3,198	5,980	5,980	5,981	5,988	5,988
EQUITY							
Contributed equity.....	599	455	490	490	490	490	490
Accumulated surplus/(deficit)	16,281	12,055	16,718	15,069	15,140	15,209	15,278
Total equity.....	16,880	12,510	17,208	15,559	15,630	15,699	15,768
TOTAL LIABILITIES AND EQUITY	21,745	15,708	23,188	21,539	21,611	21,687	21,756

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The former Department of Local Government and Regional Development was split on 1 July 2009 into the Department of Local Government and the Department of Regional Development and Lands. The 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Out Turn financial data have been backcast for comparability purposes.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual ^(c)	2009-10 Budget ^(c)	2009-10 Estimated Actual ^(c)	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	15,249	16,822	16,457	21,473	19,254	16,526	16,958
Holding account drawdowns	71	103	103	103	103	103	103
Royalties for regions fund ^(b)	2,500	100,000	6,175	4,890	2,390	2,390	2,390
Net cash provided by State Government	17,820	116,925	22,735	26,466	21,747	19,019	19,451
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(6,894)	(8,596)	(9,139)	(9,400)	(9,266)	(9,010)	(9,170)
Grants and subsidies	(2,485)	(101,643)	(5,797)	(12,066)	(5,627)	(2,886)	(2,886)
Supplies and services	(2,176)	(4,850)	(5,281)	(4,276)	(4,406)	(4,674)	(4,947)
Accommodation	(262)	(1,158)	(1,693)	(1,329)	(1,330)	(1,328)	(1,328)
Other payments	(549)	(2,666)	(4,159)	(3,053)	(2,453)	(2,153)	(2,253)
Receipts							
Grants and subsidies	-	-	100	-	-	-	-
Sale of goods and services	-	197	197	197	197	197	197
GST receipts	87	1,000	1,410	1,900	1,300	1,000	1,100
Other receipts	353	8	11	8	8	8	8
Net cash from operating activities	(11,926)	(117,708)	(24,351)	(28,019)	(21,577)	(18,846)	(19,279)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(32)	(103)	(103)	(103)	(103)	(103)	(103)
Net cash from investing activities	(32)	(103)	(103)	(103)	(103)	(103)	(103)
NET INCREASE/(DECREASE) IN CASH HELD	5,862	(886)	(1,719)	(1,656)	67	70	69
Cash assets at the beginning of the reporting period	4,805	15,042	10,667	8,948	7,292	7,359	7,429
Cash assets at the end of the reporting period	10,667	14,156	8,948	7,292	7,359	7,429	7,498

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Country Local Government Fund - \$2.5 million (2008-09), \$100.0 million (2009-10), \$5.0 million (2009-10 Estimated Out Turn), \$4.9 million (2010-11), \$2.4 million (2011-12), \$2.4 million (2012-13), and \$2.4 million (2013-14), Regional and State-wide Initiatives - \$1.2 million (2009-10 Estimated Out Turn).

(c) The former Department of Local Government and Regional Development was split on 1 July 2009 into the Department of Local Government and the Department of Regional Development and Lands. The 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Out Turn financial data have been backcast for comparability purposes.

DETAILS OF ADMINISTERED TRANSACTIONS

	2008-09 Actual ^(a) \$'000	2009-10 Budget ^(a) \$'000	2009-10 Estimated Actual ^(a) \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
INCOME							
Other							
Administered Appropriations	250	250	250	250	250	250	250
TOTAL INCOME	250	250	250	250	250	250	250
EXPENSES							
Grants To Charitable And Other Public Bodies							
Royal Society for the Prevention of Cruelty to Animals	250	250	250	250	250	250	250
TOTAL EXPENSES	250	250	250	250	250	250	250

(a) The former Department of Local Government and Regional Development was split on 1 July 2009 into the Department of Local Government and the Department of Regional Development and Lands. The 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Out Turn financial data have been backcast for comparability purposes.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Executive Vehicle Scheme and Other Receipts...	301	8	11	8	8	8	8
Grants and Subsidies	-	-	100	-	-	-	-
GST Input Credits	87	1,000	1,410	1,900	1,300	1,000	1,100
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories	52	197	197	197	197	197	197
TOTAL	440	1,205	1,718	2,105	1,505	1,205	1,305

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

METROPOLITAN CEMETERIES BOARD

ASSET INVESTMENT PROGRAM

The Board's asset investment program for 2010-11 allows for the continued roll-out of the cemetery renewal program at Karrakatta for burial and memorial development.

In response to community need, the construction of the second chapel at Pinnaroo will commence and the staged development of Banksia Court memorial gardens is in progress.

Upgrading of office facilities will be carried out to address client and staff needs at Karrakatta and Fremantle.

Upgrading of chapel audio and visual equipment will be carried out to address client needs at Karrakatta, Pinnaroo and Fremantle.

Stage Three of the Fremantle Sainsbury memorial gardens will be completed, offering a diverse range of memorial options for the community.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Cemetery Renewal Program - Karrakatta.....	9,660	1,960	600	300	200	700	600
Rockingham Regional Memorial Park	4,634	1,590	180	228	528	328	390
Minor Works on Cemeteries and Onsite Facilities							
Fremantle.....	5,870	2,110	912	505	287	437	201
Guildford	2,763	455	135	128	389	139	211
Karrakatta	25,956	11,895	1,521	1,700	1,976	1,386	1,157
Midland	2,610	1,264	40	78	89	89	130
Pinnaroo Valley Memorial Park	6,540	2,927	728	610	279	279	225
Office Building	4,756	1,906	300	1,300	-	100	100
Pinnaroo Chapel.....	5,100	100	100	2,500	2,500	-	-
Pinnaroo Lake Development	2,750	800	-	-	500	500	50
Replacement of Cremators	8,076	1,626	700	150	500	300	700
Whiteman Park Development	6,120	20	20	-	-	-	20
NEW WORKS							
Fremantle Lakes Development.....	1,200	-	-	400	400	400	-
Regional Crematorium Pinnaroo.....	800	-	-	-	-	-	800
Whitby Falls Cemetery Development	3,700	-	-	-	-	50	50
Total Cost of Asset Investment Program.....	90,535	26,653	5,236	7,899	7,648	4,708	4,634
FUNDED BY							
Asset Sales			88	150	90	90	90
Other			5,148	7,749	7,558	4,618	4,544
Total Funding			5,236	7,899	7,648	4,708	4,634

HERITAGE COUNCIL OF WESTERN AUSTRALIA

PART 15 - MINISTER FOR LOCAL GOVERNMENT; HERITAGE; CITIZENSHIP AND MULTICULTURAL INTERESTS

DIVISION 62

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 101 Net amount appropriated to deliver services.....	6,287	5,085	5,085	5,474	5,409	5,573	5,724
Total appropriations provided to deliver services.....	6,287	5,085	5,085	5,474	5,409	5,573	5,724
TOTAL APPROPRIATIONS	6,287	5,085	5,085	5,474	5,409	5,573	5,724
EXPENSES							
Total Cost of Services	6,610	5,183	5,233	5,580	5,575	5,711	5,876
Net Cost of Services ^(a)	6,439	5,081	5,131	5,478	5,473	5,609	5,774
CASH ASSETS ^(b)	2,823	353	1,736	559	552	586	620

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Conservation Works - St Mary the Virgin Church Complex.....	-	250	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Conservation of cultural heritage places in Western Australia, for the benefit of present and future generations.	1. Cultural Heritage Conservation Services

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Cultural Heritage Conservation Services.....	6,610	5,183	5,233	5,580	5,575	5,711	5,876
Total Cost of Services.....	6,610	5,183	5,233	5,580	5,575	5,711	5,876

Significant Issues Impacting the Agency

- The Heritage Council is a regulatory body and is balancing development pressures while meeting its statutory obligation to identify places important to the community. The number and complexity of development referrals continues to grow. The Heritage Grants Program continues to be oversubscribed by about 8:1. The demand for grant assistance as an effective conservation incentive for significant places will continue to grow in tandem with an increase in privately owned registered places.
- Following the earthquake of 20 April 2010, \$5 million has been allocated for heritage restoration works to Kalgoorlie-Boulder buildings damaged by the earthquake. The grant fund operating framework is currently being developed for final approval by the Minister for Heritage. As the decision to allocate these funds was made after the budget cut-off date (22 April 2010), the impact is not included in these statements.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Conservation of cultural heritage places in Western Australia, for the benefit of present and future generations:					
The extent to which the Register is representative of the State's Heritage - completion index	58%	62%	60%	61%	
The extent to which registered places are conserved (not demolished)	100%	99%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Cultural Heritage Conservation Services**

Establish and maintain a comprehensive Heritage Register; provide conservation advice on development referrals and other relevant matters; develop the role of public authorities in conserving and managing heritage places; provide financial assistance and other conservation incentives; provide publications, seminars and other promotional activities.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service	\$'000 6,610	\$'000 5,183	\$'000 5,233	\$'000 5,580	
Less Income	171	102	102	102	
Net Cost of Service	6,439	5,081	5,131	5,478	
Employees (Full Time Equivalents)	26	30	30	30	
Efficiency Indicators					
Average Cost of Place Assessments	\$7,352	\$5,991	\$7,903	\$7,811	
Average Cost of Maintaining Heritage Register	\$243	\$229	\$209	\$201	
Average Cost of Development Referrals	\$458	\$464	\$334	\$306	
Average Cost of Grants/Incentives Administered	\$3,412	\$3,403	\$2,420	\$2,379	

ASSET INVESTMENT PROGRAM

The asset investment program provides for information technology and office equipment replacement.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
NEW WORKS							
Asset Replacement							
2011-12 Program	12	-	-	-	12	-	-
2012-13 Program	12	-	-	-	-	12	-
2013-14 Program	20	-	-	-	-	-	20
Total Cost of Asset Investment Program	44	-	-	-	12	12	20
FUNDED BY							
Drawdowns from the Holding Account			-	-	12	12	20
Total Funding			-	-	12	12	20

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated increase in the 2010-11 Total Cost of Services of \$0.4 million (7 per cent) when compared to the 2009-10 Estimated Actual. This increase is mainly attributable to the one-off grant funding in 2010-11 towards the restoration of St Mary the Virgin Church.

Balance Sheet

The Balance Sheet shows an estimated decrease in the 2010-11 Total Assets of \$1.1 million (52 per cent) when compared to the 2009-10 Estimated Actual. The expected decrease in assets is attributable to a decrease in cash assets due to the estimated acquittal of outstanding grant commitments. The estimated decrease in Total Liabilities of \$1.2 million (58 per cent) over the same period is mainly attributable to the estimated decrease in payables through the acquittal of outstanding grant commitments.

Cashflow Statement

The 2010-11 closing cash asset balance of \$0.6 million represents a decrease of \$1.1 million in comparison to the 2009-10 Estimated Actual of \$1.8 million. The decrease is primarily attributable to the estimated acquittal of grant commitments in 2010-11.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,285	2,424	2,424	2,533	2,702	2,765	2,916
Grants and subsidies ^(c)	2,487	1,126	1,126	1,526	1,276	1,276	1,276
Supplies and services	1,527	1,387	1,442	1,288	1,348	1,358	1,435
Accommodation	151	135	135	135	135	135	135
Depreciation and amortisation	34	40	32	22	12	12	20
Other expenses	126	71	74	76	102	165	94
TOTAL COST OF SERVICES	6,610	5,183	5,233	5,580	5,575	5,711	5,876
Income							
Grants and subsidies	-	85	-	-	-	-	-
Other revenue	171	17	102	102	102	102	102
Total Income	171	102	102	102	102	102	102
NET COST OF SERVICES	6,439	5,081	5,131	5,478	5,473	5,609	5,774
INCOME FROM STATE GOVERNMENT							
Service appropriations	6,287	5,085	5,085	5,474	5,409	5,573	5,724
Resources received free of charge	217	-	50	50	50	50	50
TOTAL INCOME FROM STATE GOVERNMENT	6,504	5,085	5,135	5,524	5,459	5,623	5,774
SURPLUS/(DEFICIENCY) FOR THE PERIOD	65	4	4	46	(14)	14	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	65	4	4	46	(14)	14	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 26, 30 and 30 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Conservation Incentive Program	75	100	100	50	50	50	50
Conservation Works - St Mary the Virgin Church Complex	-	-	-	250	-	-	-
Cossack Townsite.....	120	120	120	120	120	120	120
Education/Promotion.....	14	11	11	11	11	11	11
Heritage Grants Program.....	856	700	800	1,000	1,000	1,000	1,000
Heritage Loan Subsidy Scheme.....	35	35	35	35	35	35	35
Local Government and Tourism.....	67	160	60	60	60	60	60
Restoration of Carnarvon Jetty.....	1,320	-	-	-	-	-	-
TOTAL.....	2,487	1,126	1,126	1,526	1,276	1,276	1,276

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	2,823	353	1,736	559	552	586	620
Holding account receivables.....	40	40	-	12	12	20	20
Receivables	84	60	84	84	84	70	70
Other.....	5	8	5	5	5	5	5
Total current assets.....	2,952	461	1,825	660	653	681	715
NON-CURRENT ASSETS							
Holding account receivables.....	228	242	314	338	352	358	372
Property, plant and equipment.....	52	121	52	60	90	118	145
Total non-current assets	280	363	366	398	442	476	517
TOTAL ASSETS.....	3,232	824	2,191	1,058	1,095	1,157	1,232
CURRENT LIABILITIES							
Employee provisions	261	199	197	128	113	113	113
Payables.....	2,711	421	1,693	553	583	631	706
Other.....	22	27	29	36	43	43	43
Total current liabilities	2,994	647	1,919	717	739	787	862
NON-CURRENT LIABILITIES							
Employee provisions	82	125	112	135	164	164	164
Total non-current liabilities	82	125	112	135	164	164	164
TOTAL LIABILITIES	3,076	772	2,031	852	903	951	1,026
EQUITY							
Contributed equity.....	389	389	389	389	389	389	389
Accumulated surplus/(deficit)	(233)	(337)	(229)	(183)	(197)	(183)	(183)
Total equity.....	156	52	160	206	192	206	206
TOTAL LIABILITIES AND EQUITY	3,232	824	2,191	1,058	1,095	1,157	1,232

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	6,233	5,031	5,039	5,438	5,383	5,547	5,690
Holding account drawdowns	40	40	-	-	12	12	20
Net cash provided by State Government	6,273	5,071	5,039	5,438	5,395	5,559	5,710
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(2,329)	(2,484)	(2,484)	(2,593)	(2,712)	(2,775)	(2,926)
Grants and subsidies	(3,287)	(2,876)	(2,133)	(2,656)	(1,276)	(1,276)	(1,276)
Supplies and services	(1,522)	(1,387)	(1,387)	(1,237)	(1,300)	(1,308)	(1,308)
Accommodation	(19)	(135)	(135)	(135)	(135)	(135)	(135)
Other payments	(539)	(276)	(327)	(334)	(307)	(359)	(351)
Receipts							
Grants and subsidies	-	90	-	-	-	-	-
GST receipts	468	230	230	230	230	230	230
Other receipts	174	20	110	110	110	110	110
Net cash from operating activities	(7,054)	(6,818)	(6,126)	(6,615)	(5,390)	(5,513)	(5,656)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	-	(40)	-	-	(12)	(12)	(20)
Net cash from investing activities	-	(40)	-	-	(12)	(12)	(20)
NET INCREASE/(DECREASE) IN CASH HELD	(781)	(1,787)	(1,087)	(1,177)	(7)	34	34
Cash assets at the beginning of the reporting period	3,604	2,140	2,823	1,736	559	552	586
Cash assets at the end of the reporting period	2,823	353	1,736	559	552	586	620

(a) Full audited financial statements are published in the agency's Annual Report.

NATIONAL TRUST OF AUSTRALIA (WA)

PART 15 - MINISTER FOR LOCAL GOVERNMENT; HERITAGE; CITIZENSHIP AND MULTICULTURAL INTERESTS

DIVISION 63

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 102 Net amount appropriated to deliver services.....	2,340	2,461	2,461	2,521	2,597	2,658	2,721
Total appropriations provided to deliver services.....	2,340	2,461	2,461	2,521	2,597	2,658	2,721
CAPITAL							
Item 158 Capital Appropriation.....	435	435	435	435	435	435	435
TOTAL APPROPRIATIONS	2,775	2,896	2,896	2,956	3,032	3,093	3,156
EXPENSES							
Total Cost of Services	7,830	4,442	4,442	4,560	4,666	4,727	4,790
Net Cost of Services ^(a)	499	2,427	2,427	2,488	2,564	2,687	2,750
CASH ASSETS ^(b)	6,491	4,295	5,079	4,950	5,021	5,083	5,145

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Conservation of Western Australia's cultural and natural heritage.	<ol style="list-style-type: none"> 1. Conservation of Built Heritage 2. Interpretation - Heritage Awareness and Education 3. Conservation of Natural Heritage

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Conservation of Built Heritage.....	5,419	2,161	2,161	2,133	2,204	2,248	2,278
2. Interpretation - Heritage Awareness and Education	1,312	1,180	1,180	1,313	1,336	1,346	1,364
3. Conservation of Natural Heritage.....	1,099	1,101	1,101	1,114	1,126	1,133	1,148
Total Cost of Services.....	7,830	4,442	4,442	4,560	4,666	4,727	4,790

Significant Issues Impacting the Agency

- The Trust will take a lead role in the coordination of education and learning programs that focus on the 'valuing of heritage' and are intended to link into the proposed national history curriculum to be introduced by 2011.
- The Trust's role as a key provider of heritage and management services at government, public and private levels continues to have a major impact on the promotion of conservation and interpretation of Western Australia's heritage. This is evidenced by the increasing requests and continuing expansion of its portfolio of places. This expansion creates challenges, particularly in regard to the maintenance of places.
- The Trust will focus on major heritage projects that will create significant benefit to the Western Australian community. These include Wanslea at Cottesloe, Bill Sewell Complex in Geraldton, Old Farm Strawberry Hill in Albany and Avondale Farm at Beverley. The Trust will continue to provide public investment in heritage through public tax-deductible appeals.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Conservation of Western Australia's cultural and natural heritage:					
Percentage of conservation work completed	1.8%	1.4%	2.6%	1.3%	1
Percentage increase in attendees of formal heritage education courses	6.8%	6.7%	6.5%	-3.1%	2
Percentage increase in number of hectares protected by covenants.....	5.0%	5.5%	9.6%	5.0%	3

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The increase in percentage of conservation work completed in the 2009-10 Estimated Actual compared with the 2009-10 Budget is due to the increase in Commonwealth Government grant funding which was unknown at the time the Budget was formulated.
2. The percentage decrease in attendees of formal heritage education courses in the 2010-11 Budget Target compared to the 2009-10 Estimated Actual is due to the expected closure of the No. 1 Pump Station at Mundaring brought about by planned Water Corporation work activities in and around the No. 1 Pump Station area.
3. The percentage increase in number of hectares protected by covenants from the 2009-10 Estimated Actual compared to the 2009-10 Budget is due to three covenants actually registered during 2009-10 which covered larger than average hectares.

Services and Key Efficiency Indicators

1: Conservation of Built Heritage

As a key service, the Trust has the role of providing conservation to government heritage properties and places, which includes the operation of a revolving fund program, a major conservation/management program and a public appeals program with a key focus on conservation works.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 5,419	\$'000 2,161	\$'000 2,161	\$'000 2,133	1
Less Income.....	5,837	886	886	947	2
Net Cost of Service	(418)	1,275	1,275	1,186	
Employees (Full Time Equivalents)	12	12	12	12	
Efficiency Indicators					
Average Operating Cost per Place Managed	\$55,866	\$22,000	\$22,000	\$21,000	3

Explanation of Significant Movements

(Notes)

1. The variance in cost of services between the 2008-09 Actual and the 2009-10 Budget and Estimated Actual is the result of additional public heritage appeals expenditure (\$2.4 million) plus additional expenditure on repairs and maintenance funded from grant income during 2008-09.
2. The variance in income between the 2008-09 Actual and the 2009-10 Budget and Estimated Actual is mainly due to the additional income from heritage public appeals (\$2.8 million), land donation (\$1.2 million) plus additional income from grants.
3. The significant increase in the average operating cost per place managed in the 2008-09 Actual is directly related to the inclusion of public appeals expenditure. The appeals expenditure does not relate to Trust properties and when excluded, the average operating cost per place managed is \$27,140. The increase in expenditure on repairs and maintenance funded from grant income also contributes to the higher average cost per place managed in 2008-09.

2: Interpretation - Heritage Awareness and Education

The interpretation-heritage awareness and education service includes programs targeted at the general public, schools, professional development and training and community service.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 1,312	\$'000 1,180	\$'000 1,180	\$'000 1,313	
Less Income.....	735	378	378	377	1
Net Cost of Service	577	802	802	936	2
Employees (Full Time Equivalents)	8	8	8	10	
Efficiency Indicators					
Average Cost per Attendee of Providing Heritage Awareness and Education ...	\$273	\$223	\$231	\$265	

Explanation of Significant Movements

(Notes)

1. The variance in income between the 2008-09 Actual (\$735,000) compared with the 2009-10 Budget and Estimated Actual (\$378,000) is due to the receipt of external funding to provide education services to Indigenous groups in the Pilbara Region.
2. The increase in net cost of services in the 2010-11 Budget Target compared to the 2009-10 Estimated Actual is due to the expected increase in activity in the education area in keeping with State and national curriculum requirements for school-based education programs.

3: Conservation of Natural Heritage

The conservation of natural heritage includes a covenanting and stewardship program, a revolving fund program and special projects associated with the conservation management of the natural environment.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 1,099	\$'000 1,101	\$'000 1,101	\$'000 1,114	
Less Income.....	759	751	751	748	
Net Cost of Service	340	350	350	366	
Employees (Full Time Equivalents)	8	8	8	7	
Efficiency Indicators					
Average Cost per Hectare to Protect Natural Heritage	\$22	\$20	\$18	\$18	

ASSET INVESTMENT PROGRAM

The Trust's asset investment program includes the continuation of conservation and interpretation at Trust places for the long-term social, economic and environmental benefits of the Western Australian community. The Trust will also continue to maintain its information technology program, including the ongoing development of Internet facilities.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2009-10 Program.....	50	50	50	-	-	-	-
Property Restoration - 2009-10 Program.....	650	650	650	-	-	-	-
Luisini Winery Restoration - First Stage.....	1,500	1,500	1,500	-	-	-	-
NEW WORKS							
Asset Replacement							
2010-11 Program.....	50	-	-	50	-	-	-
2011-12 Program.....	50	-	-	-	50	-	-
2012-13 Program.....	50	-	-	-	-	50	-
2013-14 Program.....	50	-	-	-	-	-	50
Property Restoration							
2010-11 Program.....	650	-	-	650	-	-	-
2011-12 Program.....	650	-	-	-	650	-	-
2012-13 Program.....	650	-	-	-	-	650	-
2013-14 Program.....	650	-	-	-	-	-	650
Total Cost of Asset Investment Program.....	5,000	2,200	2,200	700	700	700	700
FUNDED BY							
Capital Appropriation.....			435	435	435	435	435
Drawdowns from the Holding Account.....			265	265	265	265	265
Other			1,500	-	-	-	-
Total Funding			2,200	700	700	700	700

FINANCIAL STATEMENTS**Income Statement***Expenses*

The increased supplies and services expenditure in the 2008-09 Actual relates to community-owned heritage appeals activity of \$2.4 million plus additional expenditure on conservation, repairs and maintenance funded from grant and project income during 2008-09.

The decrease in accommodation costs between the 2009-10 Estimated Actual and the Budget Forward Estimates reflects adjustments to include only accommodation costs in line with the requirements of annual financial statement reporting.

Income

The increased grants and subsidies received in the 2008-09 Actual relates largely to the receipt of a \$1.5 million grant for the conservation of the Luisini Winery project and other grant funding received for projects from the Commonwealth Government and the private sector which were unforeseen when the Budget was formulated.

The increased other revenue received in 2008-09 Actual relates largely to the receipt of \$1.2 million in land donations, \$2.8 million in additional appeals income and the receipt of unforeseen project income mainly in the education and natural heritage programs.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,482	2,404	2,404	2,529	2,590	2,651	2,691
Supplies and services.....	4,429	821	821	1,008	1,048	1,048	1,071
Accommodation	163	410	410	205	210	210	210
Depreciation and amortisation.....	334	360	360	370	370	370	370
Other expenses	422	447	447	448	448	448	448
TOTAL COST OF SERVICES.....	7,830	4,442	4,442	4,560	4,666	4,727	4,790
Income							
Sale of goods and services.....	456	580	580	593	603	603	603
Grants and subsidies	1,016	290	290	302	302	302	302
Other revenue	5,859	1,145	1,145	1,177	1,197	1,135	1,135
Total Income.....	7,331	2,015	2,015	2,072	2,102	2,040	2,040
NET COST OF SERVICES	499	2,427	2,427	2,488	2,564	2,687	2,750
INCOME FROM STATE GOVERNMENT							
Service appropriations	2,340	2,461	2,461	2,521	2,597	2,658	2,721
Grants from Government.....	1,802	-	-	-	-	-	-
Assets assumed.....	2,484	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	6,626	2,461	2,461	2,521	2,597	2,658	2,721
SURPLUS/(DEFICIENCY) FOR THE PERIOD	6,127	34	34	33	33	(29)	(29)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	6,127	34	34	33	33	(29)	(29)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 28, 28 and 29 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	2,668	2,371	1,256	1,127	1,198	1,260	1,322
Restricted cash.....	3,823	1,924	3,823	3,823	3,823	3,823	3,823
Holding account receivables.....	265	265	265	265	265	265	265
Receivables	275	421	192	100	54	54	54
Other.....	75	79	75	75	50	50	50
Assets held for sale.....	795	700	795	795	795	795	795
Total current assets.....	7,901	5,760	6,406	6,185	6,185	6,247	6,309
NON-CURRENT ASSETS							
Holding account receivables.....	264	392	392	530	668	806	944
Property, plant and equipment.....	52,512	52,968	54,528	54,953	56,023	56,353	56,683
Other.....	1,603	1,263	1,423	1,349	609	609	609
Total non-current assets	54,379	54,623	56,343	56,832	57,300	57,768	58,236
TOTAL ASSETS.....	62,280	60,383	62,749	63,017	63,485	64,015	64,545
CURRENT LIABILITIES							
Employee provisions	486	420	486	386	386	386	386
Payables.....	336	553	336	236	236	360	484
Other.....	46	312	46	46	46	46	46
Total current liabilities	868	1,285	868	668	668	792	916
NON-CURRENT LIABILITIES							
Employee provisions	24	31	24	24	24	24	24
Total non-current liabilities	24	31	24	24	24	24	24
TOTAL LIABILITIES	892	1,316	892	692	692	816	940
EQUITY							
Contributed equity.....	3,641	4,076	4,076	4,511	4,946	5,381	5,816
Accumulated surplus/(deficit)	30,388	25,266	30,422	30,455	30,488	30,459	30,430
Reserves	27,359	29,725	27,359	27,359	27,359	27,359	27,359
Total equity.....	61,388	59,067	61,857	62,325	62,793	63,199	63,605
TOTAL LIABILITIES AND EQUITY	62,280	60,383	62,749	63,017	63,485	64,015	64,545

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,957	2,068	2,068	2,118	2,194	2,255	2,318
Capital appropriation	435	435	435	435	435	435	435
Holding account drawdowns	265	265	265	265	265	265	265
Net cash provided by State Government	2,657	2,768	2,768	2,818	2,894	2,955	3,018
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(2,402)	(2,405)	(2,405)	(2,630)	(2,591)	(2,652)	(2,692)
Supplies and services	(4,598)	(795)	(795)	(980)	(1,020)	(1,020)	(1,043)
Accommodation	(163)	(365)	(365)	(188)	(193)	(193)	(193)
Other payments	(1,291)	(630)	(630)	(738)	(638)	(638)	(638)
Receipts							
Grants and subsidies	2,818	290	290	302	302	302	302
Sale of goods and services	460	580	580	593	603	603	603
GST receipts	572	260	260	270	270	270	270
Other receipts	4,927	1,085	1,085	1,124	1,144	1,135	1,135
Net cash from operating activities	323	(1,980)	(1,980)	(2,247)	(2,123)	(2,193)	(2,256)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,976)	(2,200)	(2,200)	(700)	(700)	(700)	(700)
Proceeds from sale of non-current assets	749	-	-	-	-	-	-
Net cash from investing activities	(1,227)	(2,200)	(2,200)	(700)	(700)	(700)	(700)
NET INCREASE/(DECREASE) IN CASH HELD	1,753	(1,412)	(1,412)	(129)	71	62	62
Cash assets at the beginning of the reporting period	4,738	5,707	6,491	5,079	4,950	5,021	5,083
Cash assets at the end of the reporting period	6,491	4,295	5,079	4,950	5,021	5,083	5,145

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Trust:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Grants and Subsidies	2,818	290	290	302	302	302	302
GST Receipts on Sales	572	260	260	270	270	270	270
Interest Received	335	235	235	240	245	245	245
Other Receipts	4,592	850	850	884	899	890	890
User Fees and Charges	460	580	580	593	603	603	603
TOTAL.....	8,777	2,215	2,215	2,289	2,319	2,310	2,310

The moneys received and retained are to be applied to the Trust's services as specified in the Budget Statements.

Part 16**Minister for Agriculture and Food; Forestry; Minister Assisting the Minister for Education****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
787	Agriculture and Food			
	- Delivery of Services.....	159,961	147,422	157,027
	- Capital Appropriation.....	4,058	4,058	19,058
	Total	164,019	151,480	176,085
799	Agriculture Protection Board of Western Australia			
	- Delivery of Services.....	1,067	1,088	1,134
	Total	1,067	1,088	1,134
805	Rural Business Development Corporation			
	- Delivery of Services.....	196	196	200
	Total	196	196	200
	GRAND TOTAL			
	- Delivery of Services.....	161,224	148,706	158,361
	- Administered Grants, Subsidies and Other Transfer Payments.....	-	-	-
	- Capital Appropriation.....	4,058	4,058	19,058
	- Administered Capital Appropriation.....	-	-	-
	Total.....	165,282	152,764	177,419

AGRICULTURE AND FOOD

PART 16 - MINISTER FOR AGRICULTURE AND FOOD; FORESTRY; MINISTER ASSISTING THE MINISTER FOR EDUCATION

DIVISION 64

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 103 Net amount appropriated to deliver services.....	133,320	159,665	147,121	156,715	136,955	141,038	144,875
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	290	296	301	312	326	335	340
Total appropriations provided to deliver services.....	133,610	159,961	147,422	157,027	137,281	141,373	145,215
CAPITAL							
Item 159 Capital Appropriation.....	2,577	4,058	4,058	19,058	38,338	88,878	65,106
TOTAL APPROPRIATIONS	136,187	164,019	151,480	176,085	175,619	230,251	210,321
EXPENSES							
Total Cost of Services.....	279,742	293,988	282,826	276,008	255,665	259,451	261,878
Net Cost of Services ^(a)	175,382	171,609	159,447	160,998	141,367	145,571	148,498
CASH ASSETS ^(b)	56,071	66,413	44,232	41,225	37,518	31,228	26,415

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Commonwealth Grant Revisions.....	(14,000)	(13,000)	(13,000)	(13,000)	(13,000)
New Agriculture Initiatives.....	-	4,994	3,119	2,635	2,372
New Crops for New Climate Environments.....	-	350	1,900	1,900	1,900
Procurement and Fleet Savings.....	(1,064)	(1,295)	(1,432)	(1,432)	(1,432)
Royalties for Regions - Wild Dogs and State Barrier Fence Funding.....	-	4,820	1,900	1,200	700
Salary and Superannuation Escalation.....	460	561	2,374	2,614	4,564
State Natural Resource Management (NRM) - Recashflow and Additional Funding.....	(15,000)	20,000	10,000	10,000	10,000
Upgrade of Information Management Systems.....	-	656	981	1,465	1,728
Voluntary Redundancy Program.....	2,000	7,000	(6,000)	(6,000)	(6,000)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goals they contribute to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goals	Desired Outcomes	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Land managers and producers using best management practices.	1. Land Management
	Reduced incidence and impact of environmental and community-based risks.	5. Community and Environmental Risk Management
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An innovative and adaptive production sector, which effectively manages risk.	2. Production System Solutions
	Competitive food and agricultural industries.	3. Industry and Regional Support
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Increased value of domestic and international trade.	4. Market Development

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Land Management.....	116,078	136,358	119,590	98,211	83,856	84,835	85,690
2. Production System Solutions.....	98,286	94,364	92,194	104,067	99,157	100,609	101,990
3. Industry and Regional Support.....	11,987	17,773	14,298	15,053	14,844	15,070	15,267
4. Market Development.....	39,865	33,804	42,185	44,908	44,155	44,969	45,682
5. Community and Environmental Risk Management	13,526	11,689	14,559	13,769	13,653	13,968	13,249
Total Cost of Services.....	279,742	293,988	282,826	276,008	255,665	259,451	261,878

Significant Issues Impacting the Agency

- The Department's three year industry-based economic development plans include a range of initiatives aimed at improving the profitability and competitiveness of the State's agriculture and food industries. These initiatives include:
 - providing information and new technologies to allow farm businesses make better decisions;
 - building resilience in water-limited environments;
 - driving productivity in higher rainfall environments;
 - identifying potential agricultural and food precincts;
 - focusing on the drivers of productivity in relation to research and development;
 - developing and progressing a regional saleyard strategy with industry and regional communities;
 - developing and implementing measures for effective and efficient management of biosecurity risks; and
 - leading horticultural, agricultural and pastoral development in the Pilbara, Kimberley and Gascoyne irrigation areas.
- Continued increases in international trade and travel have resulted in an increase in quarantine breaches. New measures, including effective surveillance and response capacity, will be required to manage the incursion of exotic pests or diseases.
- On 3 May 2010, the Government opened the \$54.5 million Muchea Livestock Centre. A further \$21.5 million is allocated in the forward estimates for the delivery of the regional saleyards strategy which includes the replacement of the Katanning and Boyanup saleyards and upgrading the Mt Barker facilities. Implementation of the regional saleyard strategy will commence in the 2010-11 financial year.
- The Department is progressing a whole-of-government Natural Resource Plan for the better management of the natural resource base, including land, water, atmosphere and biodiversity.
- Agricultural production and natural resource values in Western Australia continue to be affected by land degradation issues with emerging food production and greenhouse gas emissions issues inextricably linked to the health of the soil.
- Emphasis will be placed on the development of appropriate regulations to support the *Biosecurity and Agricultural Management Act 2007* to enable industry funding schemes to be established to assist in the effective management of pests and diseases.
- The long-term competitiveness of the agricultural and food sectors will be further enhanced through a range of new approaches, including:
 - developing strategies to provide new entrants with agricultural training courses; and
 - working with industry to create better risk management approaches to:
 - engage leading farmers to be included towards more effective policy;
 - facilitate improved labour management and access, including seasonal labour and shared resources; and
 - progress greater collaboration with research providers to deliver timely solutions for industry.

Outcomes and Key Effectiveness Indicators ^{(a) (b)}

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Land managers and producers using best management practices:					
Activity on the adoption of management practices that address off-site environmental impact or contribute to the long-term sustainability of the natural resource base:					
Survey results regarding the adoption of sustainable practices in the sheep/wheat agricultural area (by percentage): ^(c)					
Agromony practices - stubble retention or mulching practices	75	68	73	75	
Land conservation management - tree/shrub planting	72	67	64	52	
Resource monitoring - regular soil testing for nutrient levels	74	74	73	78	
Surface water management - water on sloping land (e.g. grade banks)	63	60	51	52	
The impact of Department activity on improving the capacity of primary producers to sustainably and profitably manage the agricultural resource base (number and by region)	33	40	33	35	

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: An innovative and adaptive production sector, which effectively manages risk:					
Uptake of crop varieties developed by the Department ^(d)	95	93	93	93	
The outcomes of research, development and extension projects improve the profitability or potential profitability of rural industries (selected profitability measures):					
Average diameter of Western Australian wool tested.....	20.3	20.1	20	20.1	
Western Australian wheat yield (tonne/per hectare).....	1.82	1.90	1.84	1.86	
Outcome: Competitive food and agricultural industries:					
The impact of Department activity on the capacity of agri-industry to manage change and to respond to opportunities:					
Number of survey respondents who have adopted one of four risk management strategies (by percentage)	78	79	72	72	
Outcome: Increased value of domestic and international trade:					
New market opportunities are developed or maintained for Western Australian agricultural produce:					
Exports to selected markets from Trade and Development (in millions) ^{(e) (f)}	247.2	276.4	234.6	220.9	1
Interceptions of significant pests, diseases and weeds by interstate and international barrier quarantine activities	188	312	211	223	2
Outcome: Reduced incidence and impact of environmental and community-based risks:					
Activity on the management of community and environmental risks:					
Potential susceptible area infected:					
Starlings.....	1	1.5	0.5	0.5	3
European House Borer (EHB) ^(g)	0.2	0.1	0.1	0.8	4

- (a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.
- (b) The introduction of the Department's new outcomes in 2009-10 saw data being collected from wider sources. Project allocations for 2008-09 have been realigned to reflect this change.
- (c) Historically, targets for each example of a sustainable practice have been averaged. By way of example and rather than averaging a number of different practices, a lead practice has been identified. Percentage allocations for each practice have been realigned to reflect figures reported in the Annual Report.
- (d) 2008-09 Annual Report stated that wheat would not be reported in future years. Percentages reported in 2009-10 Budget Papers have been amended to reflect this change - the 2008-09 Actual was originally reported as 83 per cent and the 2009-10 Budget reported as 80 per cent.
- (e) Export trade is reported on a calendar year rather than on a financial year basis.
- (f) Over a number of years the Department has focused its efforts on increasing the value of trade over a range of products to various destinations. Selected market is the term used to summarise those products and destinations.
- (g) Some invasive species are considered to pose an environmental and community risk within a given area. The measure considers the number of EHB incursions identified within that potential area (by percentage).

Explanation of Significant Movements

(Notes)

1. The high Australian dollar and the global financial crisis have reduced the competitiveness of Western Australian agricultural products, resulting in reduced demand.
2. The anticipated decrease below the 2009-10 Budget is attributed to improved educational practices with fluctuations during the year due to seasonal variations.
3. There has been reduced activity towards starling eradication, following a successful targeted two year campaign. Starling eradication has been reduced to normal funding levels following a significant two year funding boost for a widespread surveillance program.
4. A strategic review on the eradication of the EHB is being undertaken to reduce any impact on existing fauna species located in the area.

Services and Key Efficiency Indicators

1: Land Management

Sustainable resource systems are essential to long-term economic development. The Department has a leadership role in establishing best management practices in integrated resource management, biosecurity and production systems to promote continuous improvement of the production sector, meet the challenge of global change and promote sustainability of the State's resource base and long-term economic development. Activities include:

- sustainable resource system research and development for key resource management, climate and biosecurity issues;
- rural services to provide sustainable resource management practices, performance measures and standards to industry and the community to better manage agriculture, climate and biosecurity risks; and
- land condition monitoring.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 116,078	\$'000 122,143	\$'000 119,590	\$'000 98,211	1
Less Income.....	43,457	52,873	52,172	41,074	
Net Cost of Service	72,621	69,270	67,418	57,137	
Employees (Full Time Equivalents)	320	334	312	300	
Efficiency Indicators ^(a)					
Average Cost per Unit of Research and Development Aimed at Sustainable Resource Systems.....	\$153,000	\$173,000	\$173,000	\$155,000	
Average Cost per Activity Focused on Best Management Practices	\$23,000	\$132,000	\$21,000	\$22,000	

(a) The introduction of the Department's new outcomes in 2009-10 saw data being collected from a wider source. Project allocations for 2008-09 were realigned to reflect this change, resulting in a shift in dollar averages.

Explanation of Significant Movements

(Notes)

1. The 2010-11 Budget Target includes a minimum level NRM program funding to maintain existing structures and State priorities, with a State NRM framework to guide all State NRM investments.

2: Production System Solutions

Profitable production systems are required to maintain industry competitiveness, with the Department playing a primary role to improve productivity, effectively manage risks and help industry seize opportunities. Activities undertaken include:

- profitable production system research and development for the agriculture and food industry;
- production sector advice to enhance capability and achieve change through better awareness of key threats to agricultural industries; and
- delivery of effective biosecurity management programs targeting specified pests and diseases.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 98,286	\$'000 97,808	\$'000 92,194	\$'000 104,067	1, 2
Less Income.....	38,210	43,750	46,638	50,142	
Net Cost of Service	60,076	54,058	45,556	53,925	
Employees (Full Time Equivalents)	703	734	685	661	
Efficiency Indicators ^(a)					
Average Cost per Unit of Research and Development Aimed at Production					
System Solutions	\$58,000	\$132,000	\$100,000	\$112,000	
Average Cost per Activity Focused on Innovation and Adaptation	\$35,000	\$119,000	\$42,000	\$48,000	
Average Cost per Regulatory Activity	\$400	\$400	\$300	\$400	

(a) The introduction of the Department's new outcomes in 2009-10 saw data being collected from a wider source. Project allocations for 2008-09 were realigned to reflect this change, resulting in a shift in dollar averages.

Explanation of Significant Movements

(Notes)

- \$5.0 million in 2010-11 towards new initiatives, including the Western Australia Beef Stocktake and Bridging the Yield Gap.
- \$4.8 million in 2010-11, funded through the Royalties for Regions Fund, for wild dogs containment and the upgrade of the State Barrier Fence.

3: Industry and Regional Support

Efficient and effective supply chains are critical to future economic development. The Department plays a leadership role in helping industry innovate and maximise opportunities through the:

- development and promotion of legislation, regulation and policy to maximise opportunities for agriculture and food industries;
- provision of advice on infrastructure requirements for existing and future industry needs;
- provision of supply chain advisory services;
- facilitation of investment attraction in partnership with government and industry; and
- provision of key information and support for existing industries and the development of new industries.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 11,987	\$'000 14,887	\$'000 14,298	\$'000 15,053	
Less Income.....	3,204	3,965	4,538	4,400	
Net Cost of Service	8,783	10,922	9,760	10,653	
Employees (Full Time Equivalents)	74	77	72	69	
Efficiency Indicators ^(a)					
Average Cost per Activity Focused on Food Industry Needs, Issues and Policy Development	\$1,440,000	\$107,000	\$745,000	\$589,000	
Average Cost per Activity Focused on Industry Supply Chain Issues	\$303,000	\$117,000	\$108,000	\$114,000	
Average Cost per Activity Focused on Regional Industry Needs and Issues	\$695,000	\$78,000	\$204,000	\$143,000	

(a) The introduction of the Department's new outcomes in 2009-10 saw data being collected from a wider source. Project allocations for 2008-09 were realigned to reflect this change, resulting in a shift in dollar averages.

4: Market Development

This service involves the development of market strategies to domestic and international customers to increase the value of the specific targeted trade. Activities undertaken include:

- provision of market intelligence to domestic and international customers to promote trade opportunities;
- advice to government and industry to develop trade policy and trade facilitation;
- development of new market relationships, alliances and trading opportunities; and
- maintenance of effective biosecurity measures to minimise the risk of introducing new pests and diseases.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 39,865	\$'000 44,310	\$'000 42,185	\$'000 44,908	1
Less Income.....	13,784	17,481	16,103	15,605	
Net Cost of Service	26,081	26,829	26,082	29,303	
Employees (Full Time Equivalents)	266	278	259	250	
Efficiency Indicators ^(a)					
Average Cost per Unit of Research and Development Aimed at Market Development Services	\$450,000	\$77,000	\$477,000	\$451,000	
Average Cost per Activity Focused on Market Development, Policy and Advice	\$87,000	\$97,000	\$113,000	\$120,000	
Average Cost per Activity Focused on Legislation, Regulation and Policy Development	\$172,000	\$93,000	\$98,000	\$120,000	
Average Cost per Regulatory Activity Processed.....	\$400	\$300	\$300	\$400	
Cost per Freight Consignment Inspected (Not All Consignments Inspected)	\$40	\$20	\$40	\$40	
Cost per Diagnostic Sample	\$200	\$300	\$200	\$200	

(a) The introduction of the Department's new outcomes in 2009-10 saw data being collected from a wider source. Project allocations for 2008-09 were realigned to reflect this change, resulting in a shift in dollar averages.

Explanation of Significant Movements

(Notes)

1. \$2.2 million in 2010-11 to deal with innovative modelling, economic analysis and market access programs.

5: Community and Environmental Risk Management

This service manages community and environmental risks that do not directly contribute to economic development and include:

- providing emergency response to incursions and outbreaks of high priority community-based risks; and
- monitoring and reporting on delivery of community and environmental benefits-based outcomes.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 13,526	\$'000 14,840	\$'000 14,559	\$'000 13,769	
Less Income.....	5,705	4,310	3,928	3,789	
Net Cost of Service	7,821	10,530	10,631	9,980	
Employees (Full Time Equivalents)	74	77	72	70	
Efficiency Indicators ^(a)					
Average Cost per Activity Focused on Community and Environmental Risk Management Services.....	\$118,000	\$101,000	\$145,000	\$131,000	
Cost per Diagnostic Sample Related to Non-Agricultural Pests and Diseases ...	\$200	\$300	\$200	\$200	

(a) The introduction of the Department's new outcomes in 2009-10 saw data being collected from a wider source. Project allocations for 2008-09 were realigned to reflect this change, resulting in a shift in dollar averages.

ASSET INVESTMENT PROGRAM

The 2010-11 asset investment program includes investment of \$34.1 million over four years to upgrade the Department's Information Management Systems. This will include restructuring web services, improving database system cohesion, upgrading infrastructure and reforming management practices.

The Department will also spend \$3.0 million over two years to establish two pilot facilities in Merredin and Katanning to evaluate Genetically Modified-based food crops.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Agriculture Headquarters and Biosecurity Relocation	156,611	6,691	2,565	3,117	18,868	66,536	61,399
COMPLETED WORKS							
Capital Equipment Replacement Program 2009-10 Program.....	3,600	3,600	3,600	-	-	-	-
NEW WORKS							
Capital Equipment Replacement Program.....	42,700	-	-	3,900	4,200	4,300	4,500
Information Management Systems Upgrade	34,127	-	-	10,046	11,218	7,350	5,513
International Export Grain Centre	30,000	-	-	3,495	7,952	18,553	-
New Crops for New Climate Environments Facilities in Merredin and Katanning	3,000	-	-	2,000	1,000	-	-
Total Cost of Asset Investment Program.....	270,038	10,291	6,165	22,558	43,238	96,739	71,412
FUNDED BY							
Capital Appropriation.....			4,058	19,058	38,338	88,878	65,106
Drawdowns from the Holding Account.....			3,107	3,900	4,200	4,578	4,500
Internal Funds and Balances.....			(1,000)	(400)	700	3,283	1,806
Total Funding			6,165	22,558	43,238	96,739	71,412

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	138,920	111,574	129,099	128,925	131,986	133,941	135,896
Grants and subsidies ^(c)	81,050	109,851	95,161	80,905	68,079	67,468	66,051
Supplies and services	24,868	51,995	33,498	42,644	30,952	33,394	34,833
Accommodation	6,132	3,895	6,395	6,395	6,952	6,952	6,952
Depreciation and amortisation	8,312	7,060	7,060	7,420	7,840	7,840	8,290
Other expenses	20,460	9,613	11,613	9,719	9,856	9,856	9,856
TOTAL COST OF SERVICES	279,742	293,988	282,826	276,008	255,665	259,451	261,878
Income							
Sale of goods and services	11,111	11,466	11,866	11,936	12,014	12,064	12,064
Regulatory fees and fines	1,144	2,052	1,652	1,665	1,666	1,666	1,666
Grants and subsidies	64,109	85,370	87,370	81,690	78,770	78,070	77,570
Other revenue	27,996	23,491	22,491	19,719	21,848	22,080	22,080
Total Income	104,360	122,379	123,379	115,010	114,298	113,880	113,380
NET COST OF SERVICES	175,382	171,609	159,447	160,998	141,367	145,571	148,498
INCOME FROM STATE GOVERNMENT							
Service appropriations	133,610	159,961	147,422	157,027	137,281	141,373	145,215
Resources received free of charge	485	588	655	677	698	721	723
Royalties for regions fund ^(d)	-	-	310	734	828	917	-
TOTAL INCOME FROM STATE GOVERNMENT	134,095	160,549	148,387	158,438	138,807	143,011	145,938
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(41,287)	(11,060)	(11,060)	(2,560)	(2,560)	(2,560)	(2,560)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(41,287)	(11,060)	(11,060)	(2,560)	(2,560)	(2,560)	(2,560)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 1,437, 1,400 and 1,350 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$0.3 million (2009-10 Estimated Out Turn), \$0.7 million (2010-11), \$0.8 million (2011-12) and \$0.9 million (2012-13).

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Compensations	50	40	59	50	42	42	41
Other	2,698	1,800	3,168	2,693	2,266	2,246	2,199
Research Grant Allocations	77,510	107,343	91,005	77,371	65,106	64,521	63,166
Scholarships	95	70	112	95	80	79	77
Subsidies	697	598	817	696	585	580	568
TOTAL	81,050	109,851	95,161	80,905	68,079	67,468	66,051

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	10,351	11,534	10,351	9,572	8,872	5,589	776
Restricted cash.....	44,199	53,894	32,360	30,132	27,125	24,118	24,118
Holding account receivables.....	3,365	3,900	3,900	4,200	4,578	4,500	4,308
Receivables	14,055	14,605	15,150	15,150	15,597	16,044	16,035
Other.....	3,834	5,781	3,834	3,834	3,834	3,834	3,834
Total current assets.....	75,804	89,714	65,595	62,888	60,006	54,085	49,071
NON-CURRENT ASSETS							
Holding account receivables.....	35,209	38,627	38,627	41,847	45,109	48,449	52,431
Property, plant and equipment.....	205,897	193,982	202,437	198,917	195,277	192,015	188,225
Restricted cash.....	1,521	985	1,521	1,521	1,521	1,521	1,521
Other.....	14,374	20,264	16,939	23,551	50,371	135,182	196,581
Total non-current assets	257,001	253,858	259,524	265,836	292,278	377,167	438,758
TOTAL ASSETS.....	332,805	343,572	325,119	328,724	352,284	431,252	487,829
CURRENT LIABILITIES							
Employee provisions	30,222	26,060	30,222	30,254	30,254	30,254	30,254
Payables.....	7,429	12,130	7,429	7,429	6,907	6,385	5,407
Other.....	1,303	7,042	1,619	1,919	2,441	2,963	3,485
Total current liabilities	38,954	45,232	39,270	39,602	39,602	39,602	39,146
NON-CURRENT LIABILITIES							
Employee provisions	10,509	7,198	10,509	10,509	10,509	10,509	10,509
Total non-current liabilities	10,509	7,198	10,509	10,509	10,509	10,509	10,509
TOTAL LIABILITIES	49,463	52,430	49,779	50,111	50,111	50,111	49,655
EQUITY							
Contributed equity.....	25,586	29,644	28,644	34,477	60,597	142,125	201,718
Accumulated surplus/(deficit)	57,050	72,907	45,990	43,430	40,870	38,310	35,750
Reserves	200,706	188,591	200,706	200,706	200,706	200,706	200,706
Total equity.....	283,342	291,142	275,340	278,613	302,173	381,141	438,174
TOTAL LIABILITIES AND EQUITY	332,805	343,572	325,119	328,724	352,284	431,252	487,829

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	126,896	152,901	140,362	149,607	129,441	133,533	136,925
Capital appropriation	2,577	4,058	4,058	19,058	38,338	88,878	65,106
Holding account drawdowns	4,600	3,107	3,107	3,900	4,200	4,578	4,500
Royalties for regions fund ^(b)	-	-	310	734	828	917	-
Net cash provided by State Government	134,073	160,066	147,837	173,299	172,807	227,906	206,531
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(131,223)	(111,044)	(127,569)	(127,375)	(130,170)	(132,079)	(134,032)
Grants and subsidies	(81,371)	(109,851)	(95,161)	(80,905)	(68,079)	(67,468)	(66,051)
Supplies and services	(18,627)	(52,401)	(32,887)	(42,011)	(30,298)	(32,717)	(34,156)
Accommodation	(7,747)	(4,735)	(8,235)	(8,277)	(8,878)	(8,924)	(8,924)
Other payments	(34,317)	(20,170)	(24,120)	(21,272)	(21,231)	(21,231)	(21,231)
Receipts							
Regulatory fees and fines	1,095	2,052	1,652	1,665	1,666	1,666	1,666
Grants and subsidies	64,167	85,370	87,370	81,690	78,770	78,070	77,570
Sale of goods and services	10,604	11,466	11,866	11,936	12,014	12,064	12,064
GST receipts	18,189	11,073	11,073	11,073	11,073	11,073	11,073
Other receipts	11,485	23,500	22,500	19,728	21,857	22,089	22,089
Net cash from operating activities	(167,745)	(164,740)	(153,511)	(153,748)	(133,276)	(137,457)	(139,932)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(6,831)	(7,165)	(6,165)	(22,558)	(43,238)	(96,739)	(71,412)
Other payments	(2,082)	-	-	-	-	-	-
Proceeds from sale of non-current assets	539	-	-	-	-	-	-
Net cash from investing activities	(8,374)	(7,165)	(6,165)	(22,558)	(43,238)	(96,739)	(71,412)
NET INCREASE/(DECREASE) IN CASH HELD	(42,046)	(11,839)	(11,839)	(3,007)	(3,707)	(6,290)	(4,813)
Cash assets at the beginning of the reporting period	98,117	78,252	56,071	44,232	41,225	37,518	31,228
Cash assets at the end of the reporting period	56,071	66,413	44,232	41,225	37,518	31,228	26,415

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$0.3 million (2009-10 Estimated Out Turn), \$0.7 million (2010-11), \$0.8 million (2011-12) and \$0.9 million (2012-13).

DETAILS OF ADMINISTERED TRANSACTIONS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
INCOME							
Other							
Interest Revenue.....	490	610	610	610	610	610	610
Other Revenue.....	24	49	-	-	-	-	-
TOTAL INCOME.....	514	659	610	610	610	610	610
EXPENSES							
Other							
Western Australian Cooperatives Loan Scheme:							
Interest Expense	424	610	610	610	610	610	610
Supplies and Services	-	51	2	2	-	-	-
TOTAL EXPENSES.....	424	661	612	612	610	610	610

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Grants and Contributions from the Commonwealth	32,370	55,266	40,266	40,266	40,266	40,266	40,266
Grants and Contributions from Non-Government Sources	31,797	30,104	47,104	41,424	38,504	37,804	37,304
GST Input Credits	18,189	11,073	11,073	11,073	11,073	11,073	11,073
Interest Received - Trusts.....	3,773	4,250	3,250	3,250	3,250	3,250	3,250
Other Receipts.....	317	12,443	12,443	10,585	17,804	18,026	18,026
Regulatory Fees.....	1,095	2,052	1,652	1,665	1,666	1,666	1,666
Sale of Goods and Services	10,604	11,466	11,866	11,936	12,014	12,064	12,064
- Agriculture Protection Board	6,383	5,876	5,876	5,087	-	-	-
- Agricultural Produce Commission	58	53	53	46	46	47	47
- Rural Business Development Corporation	954	878	878	760	757	766	766
TOTAL.....	105,540	133,461	134,461	126,092	125,380	124,962	124,462

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

AGRICULTURE PROTECTION BOARD OF WESTERN AUSTRALIA

PART 16 - MINISTER FOR AGRICULTURE AND FOOD; FORESTRY; MINISTER ASSISTING THE MINISTER FOR EDUCATION

DIVISION 65

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 104 Net amount appropriated to deliver services.....	53	53	53	54	55	55	55
Amount Authorised by Other Statutes - Agriculture and Related Resources Protection Act 1976.....	882	1,014	1,035	1,080	1,112	1,146	1,149
Total appropriations provided to deliver services.....	935	1,067	1,088	1,134	1,167	1,201	1,204
TOTAL APPROPRIATIONS	935	1,067	1,088	1,134	1,167	1,201	1,204
EXPENSES							
Total Cost of Services	20,263	16,677	18,089	17,158	17,143	17,211	17,217
Net Cost of Services ^(a)	14,794	12,313	13,327	12,753	12,706	12,740	12,743
CASH ASSETS ^(b)	3,903	2,390	3,203	3,123	3,123	3,123	3,123

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Protection of the productive resource base.	1. Agriculture Resource Protection

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Agriculture Resource Protection	20,263	16,677	18,089	17,158	17,143	17,211	17,217
Total Cost of Services.....	20,263	16,677	18,089	17,158	17,143	17,211	17,217

Significant Issues Impacting the Agency

- In ensuring industry funding schemes are established to effectively manage pests and diseases, emphasis will be placed on the development of regulations to support the *Biosecurity and Agricultural Management Act 2007*.
- Increasing concern is being expressed by individuals and producer groups over reported increases in predatory activity by wild dogs. The State Government will invest \$8.6 million over four years to allow landholders to establish enhanced control operations and to make improvements to the State Barrier Fence.
- The increase in international trade has resulted in a correlated increase in exotic pests and diseases. Consistent with the Commonwealth Government's 'Beale' review on biosecurity, the State Government will work closely with industry and the Commonwealth Government to ensure that these threats are minimised.
- Landholders continue to suffer production losses from feral animals and weeds emanating from public lands including the State Forest and unallocated Crown land. Declared Species Groups have been established in problem areas to encourage private and public landholders to provide funding for coordinated management of pest species at the public/private land interface and will be progressively replaced by the formation of Recognised Biosecurity Groups.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Protection of the productive resource base:					
Number of inspected properties.....	6,266	5,000	5,000	4,400	
Number of inspected properties with infestations:					
- Declared animals.....	735	650	650	572	
- Declared plants.....	1,572	1,800	1,800	1,452	
Total	2,309	2,450	2,450	2,024	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Agriculture Resource Protection

Provide protection for agriculture and related resources through the prevention, eradication and control of specified plant and animal pests.

This service contributes to the protection of our productive resource base through the:

- maintenance of effective biosecurity measures in order to minimise the introduction of new pests and diseases;
- operation of effective surveillance programs to ensure early detection and diagnosis of incursions and to define the status for market access and to justify quarantine barriers;
- emergency responses to incursions and outbreaks of high priority animal and plant pests and diseases;
- delivery of effective management programs that target specified pests and diseases; and
- achievement of a high level of awareness of key threats to agricultural industries and an increased participation by industry members in the management of risk.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 20,263	\$'000 16,677	\$'000 18,089	\$'000 17,158	
Less Income.....	5,469	4,364	4,762	4,405	
Net Cost of Service	14,794	12,313	13,327	12,753	
Efficiency Indicators					
Cost per Property Contact for Declared Pests and Diseases	\$394	\$824	\$851	\$807	

(a) Further detail in support of the key efficiency indicators is provided in the agency's Annual Report

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	86	-	87	-	-	-	-
Supplies and services.....	13,621	10,546	11,871	11,611	11,615	11,617	11,623
Depreciation and amortisation.....	30	-	-	-	-	-	-
Other expenses	6,526	6,131	6,131	5,547	5,528	5,594	5,594
TOTAL COST OF SERVICES.....	20,263	16,677	18,089	17,158	17,143	17,211	17,217
Income							
Sale of goods and services.....	114	50	50	50	50	50	50
Regulatory fees and fines	5,006	4,014	4,035	4,080	4,112	4,146	4,149
Grants and subsidies	28	150	150	150	150	150	150
Other revenue	321	150	527	125	125	125	125
Total Income	5,469	4,364	4,762	4,405	4,437	4,471	4,474
NET COST OF SERVICES	14,794	12,313	13,327	12,753	12,706	12,740	12,743
INCOME FROM STATE GOVERNMENT							
Service appropriations	935	1,067	1,088	1,134	1,167	1,201	1,204
Resources received free of charge	13,494	10,546	11,539	11,539	11,539	11,539	11,539
TOTAL INCOME FROM STATE GOVERNMENT	14,429	11,613	12,627	12,673	12,706	12,740	12,743
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(365)	(700)	(700)	(80)	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(365)	(700)	(700)	(80)	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Staffing resources are provided through the Department of Agriculture and Food.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	29	28	29	29	29	29	29
Restricted cash.....	3,874	2,362	3,174	3,094	3,094	3,094	3,094
Receivables	203	137	203	203	203	203	203
Other.....	346	77	346	346	346	346	346
Total current assets.....	4,452	2,604	3,752	3,672	3,672	3,672	3,672
NON-CURRENT ASSETS							
Holding account receivables.....	3,012	3,013	3,012	3,012	3,012	3,012	3,012
Property, plant and equipment.....	123	122	123	123	123	123	123
Total non-current assets	3,135	3,135	3,135	3,135	3,135	3,135	3,135
TOTAL ASSETS.....	7,587	5,739	6,887	6,807	6,807	6,807	6,807
CURRENT LIABILITIES							
Payables.....	35	47	35	35	35	35	35
Other.....	68	37	68	68	68	68	68
Total current liabilities	103	84	103	103	103	103	103
TOTAL LIABILITIES	103	84	103	103	103	103	103
EQUITY							
Accumulated surplus/(deficit)	7,470	5,643	6,770	6,690	6,690	6,690	6,690
Reserves	14	12	14	14	14	14	14
Total equity.....	7,484	5,655	6,784	6,704	6,704	6,704	6,704
TOTAL LIABILITIES AND EQUITY	7,587	5,739	6,887	6,807	6,807	6,807	6,807

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	935	1,067	1,088	1,134	1,167	1,201	1,204
Net cash provided by State Government.....	935	1,067	1,088	1,134	1,167	1,201	1,204
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(85)	-	(87)	-	-	-	-
Supplies and services.....	-	-	(332)	(72)	(76)	(78)	(84)
Other payments.....	(6,293)	(6,131)	(6,131)	(5,547)	(5,528)	(5,594)	(5,594)
Receipts							
Regulatory fees and fines.....	4,591	4,014	4,035	4,080	4,112	4,146	4,149
Grants and subsidies.....	-	150	150	150	150	150	150
Sale of goods and services.....	235	50	50	50	50	50	50
Other receipts.....	175	150	527	125	125	125	125
Net cash from operating activities.....	(1,377)	(1,767)	(1,788)	(1,214)	(1,167)	(1,201)	(1,204)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(63)	-	-	-	-	-	-
Net cash from investing activities.....	(63)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD.....	(505)	(700)	(700)	(80)	-	-	-
Cash assets at the beginning of the reporting period.....	4,408	3,090	3,903	3,203	3,123	3,123	3,123
Cash assets at the end of the reporting period.....	3,903	2,390	3,203	3,123	3,123	3,123	3,123

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Board:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Grants.....	-	150	150	150	150	150	150
Other Receipts.....	175	150	527	125	125	125	125
Regulatory Fees.....	4,591	4,014	4,035	4,080	4,112	4,146	4,149
Sale of Goods and Services.....	235	50	50	50	50	50	50
TOTAL.....	5,001	4,364	4,762	4,405	4,437	4,471	4,474

The moneys received and retained are to be applied to the Board's services as specified in the Budget Statements.

RURAL BUSINESS DEVELOPMENT CORPORATION

PART 16 - MINISTER FOR AGRICULTURE AND FOOD; FORESTRY; MINISTER ASSISTING THE MINISTER FOR EDUCATION

DIVISION 66

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 105 Net amount appropriated to deliver services	1,694	196	196	200	206	212	218
Total appropriations provided to deliver services	1,694	196	196	200	206	212	218
TOTAL APPROPRIATIONS	1,694	196	196	200	206	212	218
EXPENSES							
Total Cost of Services	17,173	10,513	5,341	7,519	5,528	2,405	2,357
Net Cost of Services ^(a)	5,127	2,993	3,066	5,689	1,328	785	697
CASH ASSETS ^(b)	9,889	3,907	6,606	1,706	779	371	43

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Western Australia Drought Pilot Scheme.....	-	5,469	4,675	1,785	1,731

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Improved ecologically sustainable development of agri-industry.	1. Farm Business Development

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Farm Business Development	17,173	10,513	5,341	7,519	5,528	2,405	2,357
Total Cost of Services.....	17,173	10,513	5,341	7,519	5,528	2,405	2,357

Significant Issues Impacting the Agency

- The Commonwealth Government's review of the 2009 National Drought policy has resulted in a move away from business assistance (Exceptional Circumstances interest rate subsidies) to drought preparedness by improving the skills and building the resilience of farmers through training and farm planning measures.
- Capacity building programs such as FarmTraining Western Australia, FarmLink and the Climate Adaptation Assistance Scheme will continue to assist producers to develop better on-farm strategies to adapt to climate change.
- The successful pilot leadership and mentoring program 'Grow Zone' provides opportunities for mentoring partnerships between farmers and metropolitan-based businesses to address knowledge and skill requirements.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Improved ecologically sustainable development of agri-industry:					
The extent to which recipients were satisfied with the way schemes are administered	92.6%	91%	91%	91%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Farm Business Development

This service provides support to farmers by offering decision management tools and enhancing their skills in order to improve and sustain long-term agricultural practices. It enables farmers to manage the industry's inherent risks with better skills and confidence.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	17,173	10,513	5,341	7,519	1, 2
Less Income.....	12,046	7,520	2,275	1,830	3
Net Cost of Service	5,127	2,993	3,066	5,689	
Efficiency Indicators					
Proportion of Expenditure as Administrative Expenditure.....	7.5%	8.9%	17.2%	14.5%	4

Explanation of Significant Movements

(Notes)

1. The lower 2009-10 Estimated Actual for total cost of service compared to 2009-10 Budget relates to lower than expected Exceptional Circumstances drought declarations.
2. The budgeted increase in total cost of service in 2010-11 from 2009-10 Estimated Actual is driven by the commencement of the Western Australia Drought Pilot Scheme.
3. The estimated decrease in budgeted income for 2010-11 compared to 2009-10 Estimated Actual reflects the reduction in Commonwealth Grant funding in relation to the cessation of Exceptional Circumstances drought declarations, partially offset by Commonwealth funding for the Western Australia Drought Pilot Scheme which commences in 2010-11.
4. The proportion of expenditure as administrative expenditure will reduce due to the commencement in 2010-11 of the Western Australia Drought Pilot Scheme. The increase between 2009-10 Budget and 2009-10 Estimated Actual was the result of lower than anticipated Exceptional Circumstances grants advanced.

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	-	90	90	90	91	92	93
Grants and subsidies ^(c)	15,574	9,650	4,150	6,430	4,853	1,720	1,680
Supplies and services	173	120	100	100	105	110	115
Other expenses	1,426	653	1,001	899	479	483	469
TOTAL COST OF SERVICES	17,173	10,513	5,341	7,519	5,528	2,405	2,357
Income							
Grants and subsidies	11,057	7,320	1,835	1,630	4,050	1,470	1,510
Other revenue	989	200	440	200	150	150	150
Total Income	12,046	7,520	2,275	1,830	4,200	1,620	1,660
NET COST OF SERVICES	5,127	2,993	3,066	5,689	1,328	785	697
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,694	196	196	200	206	212	218
Resources received free of charge	7	-	-	489	195	165	151
TOTAL INCOME FROM STATE GOVERNMENT	1,701	196	196	689	401	377	369
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(3,426)	(2,797)	(2,870)	(5,000)	(927)	(408)	(328)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(3,426)	(2,797)	(2,870)	(5,000)	(927)	(408)	(328)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 0, 0 and 0 respectively. The Corporation has a Service Delivery Agreement with the Department of Agriculture and Food (DAFWA) for the delivery of outputs.

(c) Refer Details of Controlled Grants and Subsidies table below for further information. Note that some of the Grants and Subsidies displayed in the Controlled Grants and Subsidies table are included in the Service Delivery Agreement as the DAFWA pays for these directly.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
2007 Dry Season Assistance Scheme	395	250	157	-	-	-	-
Climate Adaptation Assistance Scheme	-	-	927	750	73	-	-
Exceptional Circumstances	14,431	8,000	2,300	-	-	-	-
FarmLink Scheme	-	-	100	-	-	-	-
FarmTraining Western Australia Scheme	748	-	366	100	-	-	-
Future Rural Support Schemes	-	1,300	200	500	200	-	-
Research Grants	-	100	100	100	100	100	100
Western Australia Drought Pilot Scheme	-	-	-	4,980	4,480	1,620	1,580
TOTAL	15,574	9,650	4,150	6,430	4,853	1,720	1,680

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	8,654	3,907	6,606	1,706	779	371	43
Restricted cash.....	1,235	-	-	-	-	-	-
Other.....	384	-	100	-	-	-	-
Total current assets.....	10,273	3,907	6,706	1,706	779	371	43
TOTAL ASSETS.....	10,273	3,907	6,706	1,706	779	371	43
CURRENT LIABILITIES							
Payables.....	697	-	-	-	-	-	-
Total current liabilities	697	-	-	-	-	-	-
TOTAL LIABILITIES	697	-	-	-	-	-	-
EQUITY							
Accumulated surplus/(deficit)	9,576	3,907	6,706	1,706	779	371	43
Total equity	9,576	3,907	6,706	1,706	779	371	43
TOTAL LIABILITIES AND EQUITY	10,273	3,907	6,706	1,706	779	371	43

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	1,694	196	196	200	206	212	218
Net cash provided by State Government.....	1,694	196	196	200	206	212	218
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	-	(90)	(90)	(90)	(91)	(92)	(93)
Grants and subsidies.....	(16,259)	(9,650)	(4,847)	(6,430)	(4,853)	(1,720)	(1,680)
Supplies and services.....	(169)	(120)	(100)	(100)	(105)	(110)	(115)
Other payments.....	(1,397)	(653)	(1,001)	(410)	(284)	(318)	(318)
Receipts							
Grants and subsidies.....	11,057	7,320	2,119	1,730	4,050	1,470	1,510
Other receipts.....	857	200	440	200	150	150	150
Net cash from operating activities.....	(5,911)	(2,993)	(3,479)	(5,100)	(1,133)	(620)	(546)
NET INCREASE/(DECREASE) IN CASH HELD.....	(4,217)	(2,797)	(3,283)	(4,900)	(927)	(408)	(328)
Cash assets at the beginning of the reporting period.....	14,106	6,704	9,889	6,606	1,706	779	371
Cash assets at the end of the reporting period.....	9,889	3,907	6,606	1,706	779	371	43

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Corporation:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Commonwealth Grants.....	11,057	7,320	2,119	1,730	4,050	1,470	1,510
Other Receipts.....	857	200	440	200	150	150	150
TOTAL.....	11,914	7,520	2,559	1,930	4,200	1,620	1,660

The moneys received and retained are to be applied to the Corporation's services as specified in the Budget Statements.

WESTERN AUSTRALIAN MEAT INDUSTRY AUTHORITY

ASSET INVESTMENT PROGRAM

The construction of the Muchea Livestock Centre was completed in 2009-10 and the Centre was officially opened in May 2010. The Centre has replaced the Midland Saleyard, which was decommissioned in 2009-10.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Construction of New Buildings at Muchea	54,700	54,700	18,850	-	-	-	-
Fencing	350	350	350	-	-	-	-
Livestock Centre Equipment	300	300	300	-	-	-	-
Total Cost of Asset Investment Program.....	55,350	55,350	19,500	-	-	-	-
FUNDED BY							
Internal Funds and Balances.....			19,500	-	-	-	-
Total Funding			19,500	-	-	-	-

PERTH MARKET AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority embarked on a year of planning and design in 2009-10 in relation to the construction of the new Weekend Market facility and the Recycling Centre.

Approval delays have resulted in a change of timing for the operation of the Recycling Centre, with construction now expected to be completed in September 2010. Once established, the Recycling Centre will significantly improve on-site waste management and contribute to the Authority's environmental sustainability vision.

The design and specifications for the Weekend Market facility are now complete, with construction expected to be completed in 2010-11. The ambience of the new facility should be a great attraction on-site and assist in engaging the general public through the promotion of fresh produce.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Recycling Centre.....	624	214	200	410	-	-	-
Weekend Market Construction.....	8,415	5,894	1,700	2,521	-	-	-
COMPLETED WORKS							
Minor Works 2009-10 Program.....	525	525	525	-	-	-	-
South East Warehouse 2, Stage 2.....	4,706	4,706	722	-	-	-	-
NEW WORKS							
Minor Works							
2010-11 Program.....	550	-	-	550	-	-	-
2011-12 Program.....	478	-	-	-	478	-	-
2012-13 Program.....	625	-	-	-	-	625	-
2013-14 Program.....	650	-	-	-	-	-	650
Total Cost of Asset Investment Program.....	16,573	11,339	3,147	3,481	478	625	650
FUNDED BY							
Internal Funds and Balances.....			3,147	3,481	478	625	650
Total Funding.....			3,147	3,481	478	625	650

FOREST PRODUCTS COMMISSION

ASSET INVESTMENT PROGRAM

The Commission's asset investment program is limited to an ongoing program to update information technology and other equipment that supports the delivery of its services.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Computers, Plant and Equipment - 2009-10 Program.....	800	800	800	-	-	-	-
NEW WORKS							
Computers, Plant and Equipment							
2010-11 Program.....	800	-	-	800	-	-	-
2011-12 Program.....	800	-	-	-	800	-	-
2012-13 Program.....	800	-	-	-	-	800	-
2013-14 Program.....	800	-	-	-	-	-	800
Total Cost of Asset Investment Program.....	4,000	800	800	800	800	800	800
FUNDED BY							
Internal Funds and Balances.....			800	800	800	800	800
Total Funding			800	800	800	800	800

Part 17

Minister for Environment; Youth

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
817	Environment and Conservation			
	- Delivery of Services.....	160,805	200,926	183,459
	- Capital Appropriation.....	12,556	11,556	3,044
	Total	173,361	212,482	186,503
830	Botanic Gardens and Parks Authority			
	- Delivery of Services.....	13,005	12,903	12,837
	- Capital Appropriation.....	585	585	2,932
	Total	13,590	13,488	15,769
841	Office of the Environmental Protection Authority			
	- Delivery of Services.....	11,030	11,030	12,230
	- Capital Appropriation.....	377	377	45
	Total	11,407	11,407	12,275
847	Swan River Trust			
	- Delivery of Services.....	12,422	13,215	12,179
	Total	12,422	13,215	12,179
857	Zoological Parks Authority			
	- Delivery of Services.....	9,590	9,532	9,933
	- Capital Appropriation.....	735	735	735
	Total	10,325	10,267	10,668
	GRAND TOTAL			
	- Delivery of Services.....	206,852	247,606	230,638
	- Capital Appropriation.....	14,253	13,253	6,756
	Total.....	221,105	260,859	237,394

ENVIRONMENT AND CONSERVATION

PART 17 - MINISTER FOR ENVIRONMENT; YOUTH

DIVISION 67

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual ^(a) \$'000	2009-10 Budget ^(a) \$'000	2009-10 Estimated Actual ^(a) \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 106 Net amount appropriated to deliver services	202,848	160,120	200,235	182,744	192,015	187,278	183,614
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	665	685	691	715	736	758	781
Total appropriations provided to deliver services.....	203,513	160,805	200,926	183,459	192,751	188,036	184,395
CAPITAL							
Item 160 Capital Appropriation	16,597	12,556	11,556	3,044	1,985	2,021	1,002
TOTAL APPROPRIATIONS	220,110	173,361	212,482	186,503	194,736	190,057	185,397
EXPENSES							
Total Cost of Services.....	302,821	296,344	310,858	319,702	330,780	329,131	324,275
Net Cost of Services ^(b)	203,110	161,489	195,163	180,174	189,832	187,131	183,270
CASH ASSETS ^(c)	68,415	68,867	75,866	77,884	80,467	80,672	81,097

- (a) Responsibility for the former Environmental Impact Assessment and Policies Service was transferred to the Office of the Environmental Protection Authority on 27 November 2009. To ensure cross-year comparability, the related estimated amounts have been excluded from the Department's 2010-11 Budget Statements.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Araluen Botanic Park - Transitional Management	-	1,600	1,600	1,600	-
Bushfire Suppression.....	16,000	16,360	16,810	17,230	17,661
Conservation Programs (Gorgon Gas Project)	2,370	5,968	6,518	6,471	6,426
Grant Savings.....	(145)	(698)	(1,620)	(1,310)	-
Procurement Savings.....	(1,187)	(1,187)	(1,187)	(1,187)	(1,187)
Recashflow (Burrup and Maitland Industrial Estates Agreement, Low Emissions Energy Development (LEED) Fund, Contaminated Sites, Ord Native Title, Brookdale Decommissioning, and Kimberley Science and Conservation Strategy)	(9,011)	1,872	5,822	(133)	1,450
Revenue Adjustment (Pollution Licences and Permits, Waste Licences).....	(420)	(478)	(537)	(596)	(1,166)
Salaries and Superannuation Escalation	357	760	3,001	2,652	5,287
Voluntary Severance	5,547	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal they contribute to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Conservation and sustainable utilisation of biodiversity.	1. Nature Conservation 2. Sustainable Forest Management
	Community enjoyment of park facilities and services, wildlife and the natural environment displayed in parks.	3. Parks and Visitor Services
	Emissions and discharges meet acceptable criteria.	4. Environmental Regulation
	Adoption of environmentally sustainable practices to protect, manage and restore the State's natural resources.	5. Environmental Sustainability 6. Coordinate the Response to Climate Change

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Nature Conservation.....	117,577	102,184	124,083	131,451	137,471	141,647	138,548
2. Sustainable Forest Management.....	53,627	44,149	48,571	48,286	49,419	50,106	50,812
3. Parks and Visitor Services.....	74,089	74,352	73,027	72,828	77,513	77,877	78,751
4. Environmental Regulation.....	37,725	40,745	38,979	38,111	34,520	35,774	34,981
5. Environmental Sustainability	14,693	23,431	18,055	17,143	17,403	17,521	17,694
6. Coordinate the Response to Climate Change	5,110	11,483	8,143	11,883	14,454	6,206	3,489
Total Cost of Services.....	302,821	296,344	310,858	319,702	330,780	329,131	324,275

Significant Issues Impacting the Agency

- Western Australia has a rich and diverse natural environment that faces constant threats and complex challenges including pest animals, weeds, dieback, salinity, altered fire regimes, habitat loss and climate change. Action to address these threats will continue, with a particular focus on the conservation of threatened plants, animals and ecological communities.
- The creation of a new marine park in Camden Sound and improving conservation outcomes in the internationally significant Kimberley region and the Great Western Woodlands will also be priorities. At the same time as protecting the outstanding natural values of these areas, it is intended that they will be managed for multiple values.

- The Department will strengthen and expand its partnership approach to managing terrestrial and marine parks, recognising the community's desire to be involved. Parks will continue to be a cornerstone of nature protection as well as being highly significant for recreation and tourism. The Department will continue to work with volunteers, private conservation organisations, Indigenous communities and the private sector to protect natural environments and to promote people's enjoyment and safety in parks.
- The State's forests will continue to be managed to conserve the plants and animals they contain, to protect water catchments, for recreation, for a sustainable timber industry, for mining and for other public uses. This will be done under the framework of the Forest Management Plan 2004-2013. Further research and monitoring will also be conducted and management practices will be adapted as appropriate.
- The Department will continue to undertake an active fire management program with an emphasis on maximising the achievement of its annual target for prescribed burning and maintaining adequate numbers of well trained and equipped fire management personnel to enable control of multiple large fires in the South West of the State.
- Industrial and land development activity is expected to continue to increase with economic growth. Increased demands on the Department for regulation and development approvals are expected, and the emerging skills shortage will present a challenge in retaining a skilled workforce to respond to these demands. The Department is implementing regulatory reforms and improved processes to manage these trends.
- The development of national and international responses to climate change continues. The Department is developing a Climate Change Adaptation and Mitigation Strategy for Western Australia.
- The amount of waste deposited in landfill is expected to reduce as a result of the increase in the landfill levy. However, this is likely to be offset to some extent by an increase in waste due to economic growth.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Conservation and sustainable utilisation of biodiversity:					
Total number of listed threatened taxa and ecological communities	701	703	703	711	
Number of threatened taxa and ecological communities with improved conservation status	1	0	4	3	1
Number of threatened taxa and ecological communities with declining conservation status	0	2	2	2	
Proportion of critically endangered and endangered taxa and ecological communities that have a recovery plan.....	59%	62.2%	66%	70%	2
Proportion of terrestrial sub-bioregions with greater than 15% reservation	20.4%	20.4%	20.4%	20.4%	
Proportion of marine bioregions with marine conservation reserves.....	42.1%	42.1%	42.1%	47.3%	3
Percentage of Forest Management Plan performance indicators where defined annual targets are met	78%	75%	77%	78%	
Outcome: Community enjoyment of park facilities and services, wildlife and the natural environment displayed in parks:					
Average level of visitor satisfaction with their visit	88.1%	85.0%	86.0%	85.0%	
Park visitation (annual number of visits).....	14,180,000	13,340,000	14,786,000	15,422,000	4
Annual percentage change in park visitation	12.9%	2.7%	4.3%	4.3%	
Outcome: Emissions and discharges meet acceptable criteria:					
Number of exceedences of approved environment criteria by regulated activities	37	60	25	50	5
Number of air National Environmental Protection Measure (NEPM) exceedences per annum of criteria pollutants	25	20	24	24	6

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Adoption of environmentally sustainable practices to protect, manage and restore the State's natural resources:					
Percentage of waste in the metropolitan area diverted from landfill through recycling.....	31%	40%	40%	45%	7
Percentage of LEED Fund milestones achieved within the targeted timeframe	75%	100%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. An annual review is carried out of threatened species and communities lists. Four threatened species were delisted during 2009-10 following assessment that they had an improved conservation status. In 2010-11, two species are anticipated to be deleted from the list, and one listed species is anticipated to have an improved conservation status.
2. The planned improvement in 2010-11 reflects a continued focus on preparation of recovery plans.
3. The Camden Sound Marine Park is proposed to be established in 2010-11. This Marine Park will be the first in the Kimberley marine bioregion, taking the total number of bioregions with marine reserves to nine, representing 47.3 per cent of marine bioregions in Western Australia.
4. The global economic downturn did not impact park visitation to the level originally anticipated in 2009-10.
5. The 2009-10 Budget assumed that an increase in compliance surveillance would discover more non-compliance. However, the 2009-10 Estimated Actual reflects an improved industry performance in practice.
6. The increase in the 2009-10 Estimated Actual over the 2009-10 Budget is mainly due to an unexpected continuation of dusty conditions at a Geraldton site due to the existence of a large sand pile in the vicinity of the monitoring station during the first half of 2009-10.
7. The increase in waste diversion from landfill to recycling reflects the effect on consumer behaviour from the landfill levy and this trend is expected to continue.

Services and Key Efficiency Indicators

1: Nature Conservation

The development and implementation of programs for the conservation of biodiversity including the variety of life forms: the different plants, animals and microorganisms, the genes they contain, and the ecosystems they form.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 117,577	\$'000 102,184	\$'000 124,083	\$'000 131,451	
Less Income.....	31,230	26,554	45,223	44,712	
Net Cost of Service	86,347	75,630	78,860	86,739	
Employees (Full Time Equivalents)	809	836	822	847	
Efficiency Indicators					
Average Cost per Hectare of Managing Wildlife Habitat.....	\$4.30	\$3.68	\$4.51	\$4.76	1

Explanation of Significant Movements

(Notes)

1. The cost per hectare is increasing due to expenditure being incurred on areas proposed for reservation and management as conservation estates but not yet formally reserved.

2: Sustainable Forest Management

The provision of economic, social and cultural benefits from State forest and timber reserves while conserving biodiversity, maintaining soil and water values and sustaining the health, vitality and productive capacity of the forest for current and future generations.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 53,627	\$'000 44,149	\$'000 48,571	\$'000 48,286	
Less Income.....	14,589	10,831	8,950	8,973	
Net Cost of Service	39,038	33,318	39,621	39,313	
Employees (Full Time Equivalents)	326	241	324	329	
Efficiency Indicators					
Average Cost per Hectare of Managing State Forest and Timber Reserves	\$41.33	\$34.03	\$37.43	\$37.21	

3: Parks and Visitor Services

Management of lands and waters, dealing with public involvement, visitation and appreciation of the natural environment on lands and waters managed by the Department.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 74,089	\$'000 74,352	\$'000 73,027	\$'000 72,828	
Less Income.....	21,403	21,117	21,089	20,734	
Net Cost of Service	52,686	53,235	51,938	52,094	
Employees (Full Time Equivalents)	423	431	424	449	
Efficiency Indicators					
Cost per Visit	\$5.23	\$5.57	\$4.94	\$4.72	1

Explanation of Significant Movements

(Notes)

1. The global economic downturn did not impact park visitation to the level originally anticipated in 2009-10, resulting in lower costs per visitor compared to the 2009-10 Budget.

4: Environmental Regulation

Regulate emissions and discharges to the environment and the transport of hazardous wastes. Regulate the investigation, classifications and management of contaminated sites.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	37,725	40,745	38,979	38,111	
Less Income.....	17,727	18,243	17,823	18,499	
Net Cost of Service	19,998	22,502	21,156	19,612	
Employees (Full Time Equivalents)	252	253	250	255	
Efficiency Indicators					
Average Cost per Air Monitoring Station	\$468,375	\$383,167	\$385,809	\$363,288	
Average Cost per Industry Licence	\$21,686	\$16,208	\$15,348	\$15,691	
Average Cost per Contaminated Site Assessment.....	\$7,190	\$14,574	\$9,275	\$9,002	1
Average Cost of Remediating State Sites.....	\$1,436,000	\$795,417	\$705,703	\$1,063,728	2

Explanation of Significant Movements

(Notes)

1. The number of site assessments in 2009-10 Estimated Actual is greater than 2009-10 Budget due to fewer complex sites being assessed and efficiency improvements, including the use of accredited auditors, resulting in a reduction in unit costs.
2. The 2009-10 Estimated Actual average cost of remediating State sites is lower than the 2009-10 Budget because there was an increase in the number of lower cost site investigations and the tendered contract price for major remediation of the Bellevue site was less than the amount budgeted. The 2010-11 Budget Target anticipates fewer investigations and an increase in remediation projects including a second stage of remediation at Bellevue.

5: Environmental Sustainability

Develop and implement policies and strategies that promote environmentally sustainable practices in industry, government and the community.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	14,693	23,431	18,055	17,143	
Less Income.....	14,684	58,100	22,600	46,600	1
Net Cost of Service	9	(34,669)	(4,545)	(29,457)	
Employees (Full Time Equivalents)	64	71	64	64	
Efficiency Indicators					
Cost of Administering Waste Avoidance and Resource Recovery Account as a Percentage of Total Funds	8.1%	5.0%	6.0%	6.0%	

Explanation of Significant Movements

(Notes)

1. A determination under Section 79 (3A) of the *Waste Avoidance and Resource Recovery Act 2007* has been made that an amount of \$11 million from the forecast levy amount of \$44 million for 2010-11 shall be credited to the Waste Avoidance and Resource Recovery Account in 2010-11. This amount is reflected in the Income for this Service.

6: Coordinate the Response to Climate Change

To provide leadership in the development and implementation of strategies to reduce greenhouse gas emissions and adaptation initiatives to reduce the impact of climate change for Western Australia.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	5,110	11,483	8,143	11,883	
Less Income.....	78	10	10	10	
Net Cost of Service	5,032	11,473	8,133	11,873	
Employees (Full Time Equivalentents)	21	23	21	21	
Efficiency Indicators					
Cost of Administering LEED Fund as a Percentage of Total Funds	0.25%	0.41%	0.48%	0.48%	

ASSET INVESTMENT PROGRAM

The Department's 2010-11 asset investment program includes new funding of \$20 million over four years to upgrade roads and infrastructure and provide new and improved caravan and camping opportunities in national parks and reserves.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Biodiversity Conservation Science Centre and Herbarium Stage 1	27,961	26,961	11,773	1,000	-	-	-
Ord New Parks Infrastructure.....	740	340	335	400	-	-	-
COMPLETED WORKS							
Conservation Land Acquisition - 2009-10 Program.....	230	230	230	-	-	-	-
Fire Fighting Fleet Replacement - 2009-10 Program	2,495	2,495	2,495	-	-	-	-
Park Improvement Program	5,300	5,300	5,300	-	-	-	-
Gnangara Park Development.....	250	250	250	-	-	-	-
Plant and Equipment							
2008-09 Program	8,170	8,170	400	-	-	-	-
2009-10 Program	5,083	5,083	5,083	-	-	-	-
Tourism Road Improvement Program - 2009-10 Program.....	3,050	3,050	3,050	-	-	-	-
Walpole and Nornalup Inlet Marine Park.....	216	216	75	-	-	-	-
NEW WORKS							
Conservation Land Acquisition	1,760	-	-	980	250	260	270
Fire Fighting Fleet Replacement	8,375	-	-	2,495	1,880	2,000	2,000
Great Western Woodlands.....	800	-	-	200	300	300	-
Kimberley Conservation Strategy	2,700	-	-	700	1,000	1,000	-
Park Improvement Program	25,300	-	-	6,100	6,300	6,400	6,500
Gnangara Park Development.....	1,450	-	-	250	400	400	400
Plant and Equipment	20,706	-	-	4,735	5,104	5,373	5,494
Tourism Road Improvement Program.....	12,650	-	-	3,050	3,150	3,200	3,250
Conservation Parks Infrastructure and Roads ^(a)	20,000	-	-	5,000	5,000	5,000	5,000
Total Cost of Asset Investment Program.....	147,236	52,095	28,991	24,910	23,384	23,933	22,914
FUNDED BY							
Capital Appropriation.....			11,556	3,044	1,985	2,021	1,002
Asset Sales			1,628	878	644	500	500
Drawdowns from the Holding Account.....			14,169	12,871	13,569	13,862	13,862
Internal Funds and Balances.....			1,638	3,117	2,186	2,550	2,550
Drawdowns from Royalties for Regions Fund ^(b)			-	5,000	5,000	5,000	5,000
Total Funding			28,991	24,910	23,384	23,933	22,914

(a) Capital works funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an increase in Total Cost of Services of \$8.8 million in 2010-11 compared to the 2009-10 Estimated Actual. This is due to an increase of \$4.0 million in budgeted payments for grants and subsidies from the LEED Fund and an increase in employee benefits expense.

Income

Total Income for 2010-11 is budgeted at \$139.5 million. Within this total, the sub-category 'Other revenue' is budgeted to increase significantly from the 2009-10 Estimated Actual of \$46.2 million to the 2010-11 Budget Estimate of \$71.5 million, largely due to an increase in landfill levy revenues from the 2009-10 Estimated Actual of \$22.0 million to the 2010-11 Budget Estimate of \$44.0 million following a 300 per cent increase in rates from 1 January 2010.

Balance Sheet

The most significant asset on the Department's balance sheet is land held for conservation and multiple uses, reported within the category 'Property, plant and equipment'. Land holdings are revalued each year across government. There was a significant increase in land revaluations in 2008-09 which could not be reflected in the 2009-10 Budget as the 2008-09 land revaluation was received after finalization of the 2009-10 Budget. The 2010-11 Budget Estimate has now been adjusted to reflect the increase in land values.

Cashflow Statement

In 2010-11, the Service Appropriation provided by the State Government is forecast to reduce by \$19.3 million to \$163.5 million compared to the 2009-10 Estimated Actual of \$182.8 million, largely reflecting an offsetting increase in revenue from the landfill levy.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	173,286	163,287	170,489	175,391	184,150	191,861	197,127
Grants and subsidies ^(c)	8,814	23,370	20,873	23,150	24,250	16,573	10,050
Supplies and services	76,400	66,305	76,579	77,381	77,587	75,449	70,891
Accommodation	6,254	6,180	6,180	6,350	6,520	6,670	6,670
Depreciation and amortisation	18,575	19,150	19,150	19,650	20,150	20,150	20,150
Other expenses	19,492	17,952	17,587	17,780	18,123	18,428	19,387
TOTAL COST OF SERVICES	302,821	296,344	310,858	319,702	330,780	329,131	324,275
Income							
Sale of goods and services	19,918	17,430	17,430	18,103	18,803	19,531	20,031
Regulatory fees and fines	15,771	16,835	16,415	17,091	17,795	18,529	18,529
Grants and subsidies	26,306	24,350	35,610	32,803	32,953	33,126	31,701
Other revenue	37,716	76,240	46,240	71,531	71,397	70,814	70,744
Total Income	99,711	134,855	115,695	139,528	140,948	142,000	141,005
NET COST OF SERVICES	203,110	161,489	195,163	180,174	189,832	187,131	183,270
INCOME FROM STATE GOVERNMENT							
Service appropriations	203,513	160,805	200,926	183,459	192,751	188,036	184,395
Resources received free of charge	2,175	578	1,578	1,578	1,578	1,578	1,578
TOTAL INCOME FROM STATE GOVERNMENT	205,688	161,383	202,504	185,037	194,329	189,614	185,973
SURPLUS/(DEFICIENCY) FOR THE PERIOD	2,578	(106)	7,341	4,863	4,497	2,483	2,703
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	2,578	(106)	7,341	4,863	4,497	2,483	2,703

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Budget Estimate are 1,895, 1,905 and 1,965 respectively. In some cases, the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Conservation Council - Biodiversity							
Conservation Officer	90	90	90	90	-	-	-
Contaminated Sites Management							
Account - Grants	2,780	5,500	6,798	4,100	1,050	1,050	1,050
Environmental Community Grants Program	16	1,530	1,530	1,530	1,530	1,530	-
Kimberley Toad Busters	309	300	300	300	300	-	-
LEED Fund	1,271	7,950	4,170	8,130	12,370	4,993	-
Other	648	-	-	-	-	-	-
Waste Avoidance and Resource Recovery							
Account	3,700	8,000	7,985	9,000	9,000	9,000	9,000
TOTAL	8,814	23,370	20,873	23,150	24,250	16,573	10,050

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	8,113	9,728	7,560	8,863	10,961	10,361	10,361
Restricted cash.....	58,184	56,861	65,728	65,963	65,948	66,153	66,578
Holding account receivables.....	14,079	12,781	12,781	13,569	13,862	13,862	-
Receivables	15,500	13,752	15,505	15,755	15,755	15,755	15,755
Other.....	5,025	5,725	5,031	5,031	5,031	5,031	5,031
Assets held for sale.....	-	2	-	-	-	-	-
Total current assets.....	100,901	98,849	106,605	109,181	111,557	111,162	97,725
NON-CURRENT ASSETS							
Holding account receivables.....	65,219	71,822	70,405	78,670	85,281	91,892	112,365
Property, plant and equipment.....	4,602,907	3,991,781	4,628,815	4,632,591	4,635,181	4,638,464	4,640,728
Restricted cash.....	2,118	2,278	2,578	3,058	3,558	4,158	4,158
Other.....	32,913	16,974	15,153	16,153	16,153	16,153	16,153
Total non-current assets	4,703,157	4,082,855	4,716,951	4,730,472	4,740,173	4,750,667	4,773,404
TOTAL ASSETS.....	4,804,058	4,181,704	4,823,556	4,839,653	4,851,730	4,861,829	4,871,129
CURRENT LIABILITIES							
Employee provisions	26,022	21,254	26,184	27,655	27,861	28,067	28,273
Payables.....	7,951	9,783	7,968	8,268	8,268	8,268	8,268
Other.....	6,772	7,365	7,002	7,232	7,462	7,692	7,922
Total current liabilities	40,745	38,402	41,154	43,155	43,591	44,027	44,463
NON-CURRENT LIABILITIES							
Employee provisions	13,100	10,532	13,259	14,043	14,202	14,361	14,520
Total non-current liabilities	13,100	10,532	13,259	14,043	14,202	14,361	14,520
TOTAL LIABILITIES	53,845	48,934	54,413	57,198	57,793	58,388	58,983
EQUITY							
Contributed equity.....	2,821,959	2,820,672	2,833,932	2,841,997	2,848,982	2,856,003	2,862,005
Accumulated surplus/(deficit)	26,928	27,967	34,269	39,132	43,629	46,112	48,815
Reserves	1,901,326	1,284,131	1,901,326	1,901,326	1,901,326	1,901,326	1,901,326
Total equity.....	4,750,213	4,132,770	4,769,527	4,782,455	4,793,937	4,803,441	4,812,146
TOTAL LIABILITIES AND EQUITY	4,804,058	4,181,704	4,823,940	4,839,653	4,851,730	4,861,829	4,871,129

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	185,474	141,332	182,829	163,486	172,278	167,563	163,922
Capital appropriation	16,597	12,556	11,556	3,044	1,985	2,021	1,002
Holding account drawdowns	7,377	14,169	14,169	12,871	13,569	13,862	13,862
Royalties for regions fund ^(b)	-	-	-	5,000	5,000	5,000	5,000
Net cash provided by State Government	209,448	168,057	208,554	184,401	192,832	188,446	183,786
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(164,432)	(163,087)	(169,873)	(174,796)	(183,555)	(191,266)	(196,532)
Grants and subsidies	(6,217)	(23,370)	(20,873)	(23,150)	(24,250)	(16,573)	(10,050)
Supplies and services	(66,331)	(55,040)	(66,276)	(65,008)	(65,014)	(62,676)	(58,118)
Accommodation	(6,308)	(6,250)	(6,250)	(6,350)	(6,520)	(6,670)	(6,670)
Other payments	(47,203)	(41,735)	(39,873)	(42,775)	(43,468)	(44,123)	(45,082)
Receipts							
Regulatory fees and fines	15,620	16,835	16,415	17,091	17,795	18,529	18,529
Grants and subsidies	27,080	24,080	35,610	32,803	32,953	33,126	31,701
Sale of goods and services	20,593	17,017	17,017	18,103	18,803	19,531	20,031
GST receipts	14,919	13,710	13,710	14,200	14,350	14,500	14,500
Other receipts	34,338	76,653	46,653	71,531	71,397	70,814	70,744
Net cash from operating activities	(177,941)	(141,187)	(173,740)	(158,351)	(167,509)	(164,808)	(160,947)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(34,753)	(29,970)	(28,991)	(24,910)	(23,384)	(23,933)	(22,914)
Proceeds from sale of non-current assets	1,013	1,628	1,628	878	644	500	500
Net cash from investing activities	(33,740)	(28,342)	(27,363)	(24,032)	(22,740)	(23,433)	(22,414)
NET INCREASE/(DECREASE) IN CASH HELD							
	(2,233)	(1,472)	7,451	2,018	2,583	205	425
Cash assets at the beginning of the reporting period	70,648	70,339	68,415	75,866	77,884	80,467	80,672
Cash assets at the end of the reporting period	68,415	68,867	75,866	77,884	80,467	80,672	81,097

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$5.0 million (2010-11), \$5.0 million (2011-12), \$5.0 million (2012-13), and \$5.0 million (2013-14).

DETAILS OF ADMINISTERED TRANSACTIONS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
INCOME							
Royalties							
Fauna Royalties	66	110	110	110	110	110	110
Fines							
Receipts from Regulatory Fees and Fines	82	60	60	60	60	60	60
TOTAL INCOME	148	170	170	170	170	170	170
EXPENSES							
Other							
Receipts Paid into Consolidated Account.....	148	170	170	170	170	170	170
TOTAL EXPENSES	148	170	170	170	170	170	170

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS

Contaminated Sites Management Account

The purpose of the trust account is to enable investigation or remediation of any site where the State or a public authority (excluding Local Government) is responsible for remediation.

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000
Opening Balance	3,197	3,902	4,906	3,908
Receipts:				
Appropriations	5,362	4,500	4,907	907
Other	341	300	893	307
Payments	8,900	8,702	10,706	5,122
	3,994	5,500	6,798	4,100
CLOSING BALANCE	4,906	3,202	3,908	1,022

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Grants and Subsidies	27,080	24,080	35,610	32,803	32,953	33,126	31,701
GST Input Credits	10,691	8,550	8,550	8,600	8,650	8,700	8,700
GST Receipts on Sales	4,228	5,160	5,160	5,600	5,700	5,800	5,800
Interest Received.....	4,564	3,708	3,708	3,718	3,728	3,738	3,738
Landfill Levy.....	12,533	52,000	22,000	44,000	42,000	39,000	36,000
Other Receipts.....	17,241	20,945	20,945	23,813	25,669	28,076	31,006
Proceeds from the Sale of Real Property.....	1,013	1,628	1,628	878	644	500	500
Regulatory Fees.....	15,620	16,835	16,415	17,091	17,795	18,529	18,529
Sale of Goods and Services.....	20,593	17,017	17,017	18,103	18,803	19,531	20,031
TOTAL	113,563	149,923	131,033	154,606	155,942	157,000	156,005

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

BOTANIC GARDENS AND PARKS AUTHORITY

PART 17 - MINISTER FOR ENVIRONMENT; YOUTH

DIVISION 68

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 107 Net amount appropriated to deliver services.....	12,372	12,827	12,724	12,650	12,979	13,223	13,682
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	172	178	179	187	192	198	204
Total appropriations provided to deliver services.....	12,544	13,005	12,903	12,837	13,171	13,421	13,886
CAPITAL							
Item 161 Capital Appropriation.....	3,879	585	585	2,932	685	-	-
TOTAL APPROPRIATIONS	16,423	13,590	13,488	15,769	13,856	13,421	13,886
EXPENSES							
Total Cost of Services	18,886	18,348	25,930	16,056	18,195	18,800	19,083
Net Cost of Services ^(a)	11,781	13,219	19,489	11,772	13,918	14,534	14,910
CASH ASSETS ^(b)	11,478	4,937	3,924	4,546	3,579	3,098	2,937

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Fraser Avenue Ceremonial Walk	4,087	-	-	-	-
Public and Asset Safety Initiatives	2,597	-	-	-	-
Rio Tinto Naturescape.....	1,000	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Awareness and appreciation of recreation and tourist resources, and cultural heritage for visitors' enjoyment.	1. Customer Service and Cultural Heritage
	Conservation and enhancement of Western Australia's bushland and other flora.	2. Biodiversity Conservation and Scientific Research

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Customer Service and Cultural Heritage	9,777	12,660	17,298	8,460	9,587	9,906	10,055
2. Biodiversity Conservation and Scientific Research.....	9,109	5,688	8,632	7,596	8,608	8,894	9,028
Total Cost of Services.....	18,886	18,348	25,930	16,056	18,195	18,800	19,083

Significant Issues Impacting the Agency

- Kings Park and Botanic Garden remains the State's single most visited tourist destination, with 6.5 million visits in 2008-09. The number of visits is expected to fall slightly in 2009-10 due to the impact of road closures and other interruptions during construction work on the Fraser Avenue Ceremonial Walk project. In September, the Kings Park Festival attracted an estimated 600,000 visitors, with improvements made to the permanent display beds complementing other exhibits and community events. The festival has a focus on environmental education and interpretation about Western Australia's unique flora to increase community appreciation and understanding of its conservation value.
- A high level of visitation in Kings Park and Botanic Garden continues to apply pressure to existing operating systems and infrastructure, requiring ongoing upgrades and review. This includes a review of irrigation requirements in all areas currently irrigated in order to achieve water conservation targets whilst continuing to meet community expectations for the presentation of the park.
- A severe storm on 22 March 2010 had widespread impacts throughout Kings Park that necessitated closure of some areas of the park for up to three days to enable essential clean up operations to restore public safety to be completed. The storm caused damage to many buildings through flooding and hail impact, and erosion in parkland and on the steep slopes of the escarpment. Bushland vegetation at the western end of the park experienced tree damage and significant stripping of foliage. Monitoring will be required to determine the longer-term impacts on biodiversity conservation in the bushland.

- A key focus remains on the conservation and enhancement of bushland in Bold Park and Kings Park to achieve environmental targets, with essential fire management and risk mitigation works continuing. Significant fires in January 2009 in Kings Park and in February 2010 in Bold Park have required additional management of these bushland areas for public safety and environmental outcomes. In order to conserve native biodiversity and provide appropriate and safe visitor access, facilities and interpretation for the community, ongoing management activity includes ecological restoration and monitoring; weed control; tree management, and essential asset maintenance.
- The five year management plan for Kings Park and Botanic Garden for 2009-14 is being implemented, and guides the strategic decision making process to achieve key outcomes. The Bold Park Management Plan 2006-11 is under review in order to develop a new plan for the period July 2011 to June 2016. Both current management plans are on track to achieve implementation milestones.
- Construction works for the Kings Park Ceremonial Walk project were completed in April 2010, with the key outcomes being improved pedestrian safety and enhanced dignity of the State War Memorial precinct.
- Environmental education will be significantly enhanced in Kings Park in the next two years with the implementation of the new Rio Tinto Naturescape project. The detailed design and documentation of the project is underway, with construction to be completed in 2011-12. This project is entirely funded through sponsorship and will create a world class environmental discovery and learning experience enabling children to connect with nature.
- A new community facility to create a place for 'reflection' is in design and documentation phase, with funding to be raised through a private consortium. The new facility will be located at the southern end of the Botanic Garden and is anticipated to be completed in 2011-12.
- Indigenous heritage remains an important issue impacting on the agency, with a continued desire expressed by Nyoongar Elders for a high profile statue and related stories to recognise their links to the land in Kings Park and Botanic Garden.
- Externally funded research continues to provide major input into the core scientific activities of the Authority. These include:
 - major regional biodiversity programs in the Mid West and Pilbara to improve knowledge and management for the resources sector;
 - DNA barcoding for more efficient identification of biodiversity values for Western Australia flora;
 - orchid seedbanking to improve the conservation status of the State's most endangered species;
 - describing the underpinning ecological constraints (ecophysiology) on plant establishment and growth in bushland restoration; and
 - the development of a range of species and hybrids of *Grevillea* and small native plants to create a range of water efficient plant varieties suitable for use in home gardens and public landscapes.
- The Authority has completed its obligations under contract with the UK-based Millennium Seed Bank Project Stage Two, to ensure the future sustainability of Western Australian and other flora under threat from climate change. The project has now moved to a transitional phase.

Outcomes and Key Effectiveness Indicators^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Awareness and appreciation of recreation and tourist resources, and cultural heritage for visitors' enjoyment:					
Level of visitor satisfaction with Kings Park and Botanic Garden facilities and the Western Australian Botanic Garden.....	99%	100%	99%	99%	
Level of visitor satisfaction with Bold Park and facilities	100%	97%	97%	97%	
Change in the number of cultural events held at Kings Park and Botanic Garden compared to previous years	-3.75%	1%	6%	2%	1
Change in the number attending customer awareness and education forums held at Kings Park and Botanic Garden compared to previous years	4.4%	1%	10%	0%	2
Outcome: Conservation and enhancement of Western Australia's bushland and other flora:					
Percentage of Declared Rare Flora (DRF) species in living collections in Kings Park and Botanic Garden, compared to the known number of DRF species in Western Australia.....	62%	62%	62%	62%	
Percentage of accessions in living collections in Kings Park and Botanic Garden.....	37%	38%	38%	38%	
Percentage of accessions lost in living collections in Kings Park and Botanic Garden.....	4%	5%	5%	5%	
Presence of 15 nominated perennially evident native plant species, which are the most vulnerable taxa within each of Kings Park and Bold Park bushland	100%	100%	100%	100%	
Number of common native plant species in Bold Park in areas with high levels of management compared to areas with low levels of management.....	1.4	1.4	1.5	1.5	
Weed cover in high intensity management areas compared to low intensity management areas in Bold Park	0.38	0.45	0.59	0.50	
Number of representative native plant taxa in Kings Park bushland.....	324	324	324	324	
Number of representative native plant taxa in Bold Park bushland.....	310	310	310	310	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The actual number of events for the 2008-09 year was 231. It is estimated that 244 events will be held in 2009-10 and 250 in 2010-11.
2. The actual number of forums held for the 2008-09 year was 2,496. It is estimated that 2,745 forums will be held in 2009-10 and 2,750 in 2010-11.

Services and Key Efficiency Indicators

1: Customer Service and Cultural Heritage

Enhancing and promoting recreational and tourist resources and facilities by maintaining Kings Park and Botanic Garden; enhancing and promoting awareness and understanding of Kings Park, Bold Park and the State's Botanic Garden through customer awareness and education forums; and conserving, promoting and developing cultural heritage including Indigenous, colonial and contemporary heritage by staging events and displays on the Authority's designated land.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 9,777	\$'000 12,660	\$'000 17,298	\$'000 8,460	
Less Income.....	4,257	3,757	5,341	3,084	
Net Cost of Service	5,520	8,903	11,957	5,376	1
Employees (Full Time Equivalents)	69	78	59	63	
Efficiency Indicators					
Average Cost per Visitor to Kings Park and Botanic Garden.....	\$1.43	\$2.05	\$1.44	\$1.21	2
Average Cost per Attendee at Cultural Events Held in Kings Park and Botanic Garden.....	\$0.15	\$0.37	\$0.12	\$0.10	
Average Cost per Attendee at Education Forums Held at Kings Park and Botanic Garden.....	\$1.51	\$1.27	\$1.35	\$1.16	
Response Times for Public Information Requests.....	98% within 28 days	95% within 28 days	95% within 28 days	95% within 28 days	
Percentage Change in Number of Visitors to Reabold Hill Compared to Previous Years.....	13%	5%	3%	3%	

Explanation of Significant Movements

(Notes)

1. The Authority undertook a comprehensive review of the methodology for the calculation of its Key Efficiency Indicators that require an allocation of costs between Service One and Service Two. Accordingly, an analysis of time and resources spent on delivering the outcomes for each service was undertaken and the results incorporated in a new model.
2. The average cost per visitor to Kings Park and Botanic Garden excludes the 'one-off' major spending changes incurred during 2009-10.

2: Biodiversity Conservation and Scientific Research

Demonstrating leadership in urban bushland management, especially for Perth and regional communities, horticultural services including new plants developed for the nursery trade, and undertaking and promoting leading edge science and interpretation pertinent to integrated conservation of flora for present and future generations.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 9,109	\$'000 5,688	\$'000 8,632	\$'000 7,596	
Less Income.....	2,848	1,372	1,100	1,200	
Net Cost of Service	6,261	4,316	7,532	6,396	1
Employees (Full Time Equivalents)	74	45	74	74	
Efficiency Indicators					
Average Cost of Representative Native Plant Taxa in Kings Park Bushland	\$2,770	\$5,382	\$2,895	\$2,479	2
Average Cost of the Number of Representative Native Plant Species in Bold Park	\$4,020	\$2,378	\$3,883	\$3,417	2
Average Cost per Research Grant Project	\$9,736	\$9,988	\$13,900	\$15,000	3
Change in Number of Refereed Scientific Publications Published per Government Funded Position Compared to Previous Years.....	67%	-19%	+31%	-11%	4

Explanation of Significant Movements

(Notes)

1. The Authority undertook a comprehensive review of the methodology for the calculation of its Key Efficiency Indicators that require an allocation of costs between Service One and Service Two. Accordingly, an analysis of time and resources spent on delivering the outcomes for each service was undertaken and the results incorporated in a new model.
2. The variance between the 2009-10 Budget and the 2009-10 Estimated Actual is due to the application of the new methodology for the allocation of costs and human resources between Service One and Service Two.
3. The increase in the average cost of these projects is due primarily to increases in the cost of staff with the introduction of Specified Callings for scientific staff (including those employed on contract via 'fee for service' funding), increases in the costs of specialised laboratory supplies and professional services to directly support these projects.
4. The large fluctuation in refereed publications is a reflection of the stage and complexity of research projects in any given year.

ASSET INVESTMENT PROGRAM

The Authority's planned asset investment program for 2010-11 totals \$4.1 million.

New projects commencing in 2010-11 include:

- the Biodiversity Conservation Centre Stage Two will provide new laboratories and related infrastructure and facilities associated with increased research especially into the germination of native plant seed for restoration activities in Kings Park, Bold Park, and throughout Western Australia generally; and
- the Nursery Depot Redevelopment will replace ageing infrastructure and facilities in the depot and plant nursery by redesigning the layout and growing areas; and replacing key buildings, glasshouses and the potting media facilities to meet current and future technical, environmental and hygiene requirements.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement Program - 2009-10 Program	675	675	675	-	-	-	-
Cultural and Visitor Amenity Improvements							
Fraser Avenue Ceremonial Walk.....	1,393	1,393	630	-	-	-	-
Risk Management / Public Safety Improvements							
Deep Sewerage Stage 2	2,142	2,142	700	-	-	-	-
NEW WORKS							
Asset Replacement Program							
2010-11 Program.....	585	-	-	585	-	-	-
2011-12 Program.....	975	-	-	-	975	-	-
2012-13 Program.....	975	-	-	-	-	975	-
2013-14 Program.....	1,000	-	-	-	-	-	1,000
Risk Management / Public Safety Improvements							
Biodiversity Conservation Centre Stage 2.....	1,582	-	-	1,582	-	-	-
Nursery Depot Redevelopment	2,620	-	-	1,935	685	-	-
Total Cost of Asset Investment Program.....	11,947	4,210	2,005	4,102	1,660	975	1,000
FUNDED BY							
Capital Appropriation.....			585	2,932	685	-	-
Drawdowns from the Holding Account.....			675	585	975	975	1,000
Internal Funds and Balances.....			745	585	-	-	-
Total Funding			2,005	4,102	1,660	975	1,000

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated reduction in the total cost of services of \$9.8 million (3 per cent) for 2010-11 Budget Estimate compared to the 2009-10 Estimated Actual. This variance is mainly due to:

- completion of the Fraser Avenue Ceremonial Walk project with expenditure totalling \$4.1 million during 2009-10;
- commencement of the Rio Tinto Naturescape project with \$1 million to be spent in 2009-10; and
- completion of a number of delayed works projects involving public and asset safety to the value of \$2 million.

Income

A reduction of \$2.2 million in total income for 2010-11 is due to once-off sponsorship funds received in 2009-10.

Balance Sheet

Significant variances between 2009-10 Estimated Actual and the 2010-11 Budget Estimate are detailed below:

- Current assets have increased by \$1.1 million mainly due to an increase in cash assets and in the value of the Holding Account receivable from Government; and
- Non-current assets have increased by \$3.1 million due to work commencing on the Biodiversity Conservation Centre Stage Two and the Nursery Depot Redevelopment.

Cashflow Statement

The closing cash balance of the 2010-11 Budget Estimate has increased by \$622,000 in comparison to the 2009-10 Estimated Actual. This is primarily due to cash held by the Authority to be expended in the following year on essential work within Kings Park and Bold Park.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	9,023	9,209	9,455	9,846	10,307	10,617	11,257
Supplies and services	5,376	5,347	12,753	2,331	3,807	3,987	3,487
Accommodation	1,793	869	438	465	495	541	594
Depreciation and amortisation	1,049	1,050	1,050	1,110	1,120	1,120	1,130
Equipment repairs and maintenance	1,333	1,358	1,451	1,497	1,635	1,679	1,734
Other expenses	312	515	783	807	831	856	881
TOTAL COST OF SERVICES	18,886	18,348	25,930	16,056	18,195	18,800	19,083
Income							
Sale of goods and services	1,909	1,868	1,873	1,645	1,694	1,746	1,796
Regulatory fees and fines	835	902	678	595	510	422	417
Grants and subsidies	1,676	1,034	1,043	1,084	1,087	1,088	923
Other revenue	2,685	1,325	2,847	960	986	1,010	1,037
Total Income	7,105	5,129	6,441	4,284	4,277	4,266	4,173
NET COST OF SERVICES	11,781	13,219	19,489	11,772	13,918	14,534	14,910
INCOME FROM STATE GOVERNMENT							
Service appropriations	12,544	13,005	12,903	12,837	13,171	13,421	13,886
Resources received free of charge	25	50	50	50	50	50	50
TOTAL INCOME FROM STATE GOVERNMENT	12,569	13,055	12,953	12,887	13,221	13,471	13,936
SURPLUS/(DEFICIENCY) FOR THE PERIOD	788	(164)	(6,536)	1,115	(697)	(1,063)	(974)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	788	(164)	(6,536)	1,115	(697)	(1,063)	(974)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Budget Estimate are 143, 133 and 137 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	8,842	3,303	1,739	2,310	2,579	2,098	1,937
Restricted cash.....	2,636	1,634	2,185	2,236	1,000	1,000	1,000
Holding account receivables.....	675	585	585	975	975	1,000	1,000
Receivables	1,218	1,684	1,042	1,137	1,163	821	587
Other.....	456	455	468	468	468	468	468
Total current assets.....	13,827	7,661	6,019	7,126	6,185	5,387	4,992
NON-CURRENT ASSETS							
Holding account receivables.....	3,404	3,869	3,869	4,004	4,149	4,269	4,399
Property, plant and equipment.....	34,986	29,503	35,698	36,098	37,565	40,090	39,956
Other.....	7,501	10,782	7,780	10,382	9,465	6,825	6,805
Total non-current assets	45,891	44,154	47,347	50,484	51,179	51,184	51,160
TOTAL ASSETS.....	59,718	51,815	53,366	57,610	57,364	56,571	56,152
CURRENT LIABILITIES							
Employee provisions	1,300	1,339	1,357	1,417	1,478	1,538	1,538
Payables.....	667	111	599	611	609	709	764
Other.....	2,687	2,467	2,280	2,387	2,076	2,136	2,636
Total current liabilities	4,654	3,917	4,236	4,415	4,163	4,383	4,938
NON-CURRENT LIABILITIES							
Employee provisions	561	397	578	595	613	663	663
Other.....	16	10	16	17	17	17	17
Total non-current liabilities	577	407	594	612	630	680	680
TOTAL LIABILITIES	5,231	4,324	4,830	5,027	4,793	5,063	5,618
EQUITY							
Contributed equity.....	15,669	16,254	16,254	19,186	19,871	19,871	19,871
Accumulated surplus/(deficit)	21,485	19,872	14,949	16,064	15,367	14,304	13,330
Reserves	17,333	11,365	17,333	17,333	17,333	17,333	17,333
Total equity.....	54,487	47,491	48,536	52,583	52,571	51,508	50,534
TOTAL LIABILITIES AND EQUITY	59,718	51,815	53,366	57,610	57,364	56,571	56,152

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	11,494	11,955	11,853	11,727	12,051	12,301	12,756
Capital appropriation	3,879	585	585	2,932	685	-	-
Holding account drawdowns	959	675	675	585	975	975	1,000
Net cash provided by State Government	16,332	13,215	13,113	15,244	13,711	13,276	13,756
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(8,817)	(9,146)	(10,027)	(9,812)	(10,203)	(10,605)	(11,357)
Supplies and services	(5,221)	(4,623)	(12,770)	(4,637)	(5,303)	(4,574)	(4,004)
Accommodation	(537)	(869)	(561)	(465)	(495)	(541)	(594)
Other payments	(3,405)	(2,538)	(2,276)	(2,128)	(2,198)	(2,299)	(2,296)
Receipts							
Regulatory fees and fines	870	641	697	714	784	803	841
Grants and subsidies	1,691	1,034	1,043	1,085	1,087	1,084	923
Sale of goods and services	1,901	1,595	1,873	1,645	1,699	1,746	1,796
GST receipts	887	505	505	505	505	505	505
Other receipts	3,310	986	2,834	2,553	1,086	1,099	1,215
Net cash from operating activities	(9,321)	(12,415)	(18,682)	(10,540)	(13,038)	(12,782)	(12,971)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(880)	(2,939)	(2,005)	(4,102)	(1,660)	(975)	(1,000)
Proceeds from sale of non-current assets	59	20	20	20	20	-	54
Net cash from investing activities	(821)	(2,919)	(1,985)	(4,082)	(1,640)	(975)	(946)
NET INCREASE/(DECREASE) IN CASH HELD	6,190	(2,119)	(7,554)	622	(967)	(481)	(161)
Cash assets at the beginning of the reporting period	5,288	7,056	11,478	3,924	4,546	3,579	3,098
Cash assets at the end of the reporting period	11,478	4,937	3,924	4,546	3,579	3,098	2,937

(a) Full audited financial statements are published in the agency's Annual Report.

OFFICE OF THE ENVIRONMENTAL PROTECTION AUTHORITY

PART 17 - MINISTER FOR ENVIRONMENT; YOUTH

DIVISION 69

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual ^(a)	2009-10 Budget ^(a)	2009-10 Estimated Actual ^(a)	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
DELIVERY OF SERVICES							
Item 108 Net amount appropriated to deliver services.....	12,028	10,924	10,925	12,039	11,618	11,854	12,087
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	100	106	105	191	191	191	191
Total appropriations provided to deliver services.....	12,128	11,030	11,030	12,230	11,809	12,045	12,278
CAPITAL							
Item 162 Capital Appropriation.....	-	377	377	45	104	68	146
TOTAL APPROPRIATIONS	12,128	11,407	11,407	12,275	11,913	12,113	12,424
EXPENSES							
Total Cost of Services	13,132	12,180	12,180	13,430	13,009	13,245	13,478
Net Cost of Services ^(b)	12,244	11,530	11,530	12,730	12,309	12,545	12,778
CASH ASSETS ^(c)	1,479	1,479	1,479	1,479	1,479	1,479	1,479

- (a) The Office of the Environmental Protection Authority (Office) took over responsibility for the former Environmental Impact Assessment and Policies Service of the Department of Environment and Conservation on 27 November 2009. To ensure across-year comparability, the related estimated amounts have been included in the Office's 2010-11 Budget Statements.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	An efficient and effective environmental assessment and compliance system.	<ol style="list-style-type: none"> 1. Environmental Impact Assessment and Policies 2. Environmental Compliance Audits

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Environmental Impact Assessment and Policies.....	11,800	10,793	10,793	12,014	11,568	11,778	11,986
2. Environmental Compliance Audits	1,332	1,387	1,387	1,416	1,441	1,467	1,492
Total Cost of Services.....	13,132	12,180	12,180	13,430	13,009	13,245	13,478

Significant Issues Impacting the Agency

- Large numbers of project proposals continue to be submitted for environmental impact assessment by the Office.
- There will be a continuing obligation on the Office to improve its processes to more efficiently manage the workload associated with the economic recovery, such as through better project tracking and guidelines to assist proponents.
- The Office will be expected to play its part in reducing the number of environmental issues under appeal by refining and continuously improving its procedures based on its analysis of Ministerial decisions and experience gained from monitoring the implementation of projects.
- An increasing number of large scale marine dredging projects warrant specific consideration by the Office to improve certainty and consistency in predicting and managing the likely environmental impacts.
- Population growth and the associated need for land supply and infrastructure provision in Perth and key regional centres will put increasing pressure on Western Australia's natural environment, requiring the Office to consider more strategic approaches to manage the environmental impacts.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: An efficient and effective environmental assessment and compliance system:					
Percentage of approved projects with actual impacts not exceeding those predicted during the assessment	100%	100%	100%	100%	
Percentage of assessments that meet agreed initial timelines	n/a	n/a	n/a	80%	1
Percentage of audited projects where all environmental conditions have been met.....	n/a	80%	83%	85%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The measurement process was not defined prior to the establishment of the Office.

Services and Key Efficiency Indicators

1: Environmental Impact Assessment and Policies

Manage the environmental impact assessment process and coordinate the development of policy for the Office to enable sound environmental advice to be provided to the Government, developers and the public in accordance with statutory functions.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 11,800	\$'000 10,793	\$'000 10,793	\$'000 12,014	1
Less Income.....	888	650	650	700	
Net Cost of Service	10,912	10,143	10,143	11,314	
Employees (Full Time Equivalents)	77	77	77	82	1
Efficiency Indicators					
Average Cost per Environmental Assessment.....	\$37,309	\$31,303	\$30,578	\$37,396	2
Average Cost per Environmental Policy Developed	\$195,414	\$179,641	\$179,641	\$189,878	2

Explanation of Significant Movements

(Notes)

1. The 2010-11 Budget Target is greater than the 2009-10 Budget due mainly to corporate costs associated with the new agency and a new project tracking system.
2. The increased unit cost from the 2009-10 Budget to the 2010-11 Budget Target is due to the additional resources provided for corporate costs associated with the new agency and a new project tracking system, while at the same time the total number of environmental assessments and policies developed is not expected to vary significantly.

2: Environmental Compliance Audits

Audit the compliance with conditions set under Ministerial approvals and undertake enforcement action as appropriate.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 1,332	\$'000 1,387	\$'000 1,387	\$'000 1,416	
Less Income.....	-	-	-	-	
Net Cost of Service	1,332	1,387	1,387	1,416	
Employees (Full Time Equivalents)	11	11	11	12	
Efficiency Indicators					
Average Cost per Environmental Audit Completed	\$23,108	\$23,108	\$21,664	\$23,604	

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer Hardware and Software Replacement Program	719	377	377	45	104	68	146
Total Cost of Asset Investment Program.....	719	377	377	45	104	68	146
FUNDED BY							
Capital Appropriation.....			377	45	104	68	146
Total Funding			377	45	104	68	146

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	9,604	9,295	9,295	10,052	10,297	10,506	10,669
Supplies and services.....	3,478	2,835	2,835	3,328	2,662	2,689	2,759
Depreciation and amortisation.....	50	50	50	50	50	50	50
TOTAL COST OF SERVICES.....	13,132	12,180	12,180	13,430	13,009	13,245	13,478
Income							
Grants and subsidies	853	650	650	700	700	700	700
Other revenue	35	-	-	-	-	-	-
Total Income	888	650	650	700	700	700	700
NET COST OF SERVICES	12,244	11,530	11,530	12,730	12,309	12,545	12,778
INCOME FROM STATE GOVERNMENT							
Service appropriations	12,128	11,030	11,030	12,230	11,809	12,045	12,278
Resources received free of charge	116	500	500	500	500	500	500
TOTAL INCOME FROM STATE GOVERNMENT	12,244	11,530	11,530	12,730	12,309	12,545	12,778

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Budget Estimate are 88, 88 and 94 respectively. In some cases, the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1,379	1,379	1,379	1,379	1,379	1,379	1,379
Restricted cash.....	100	100	100	100	100	100	100
Holding account receivables.....	90	90	90	-	-	-	-
Receivables	255	250	250	250	250	250	250
Other.....	3	-	-	-	-	-	-
Total current assets.....	1,827	1,819	1,819	1,729	1,729	1,729	1,729
NON-CURRENT ASSETS							
Holding account receivables.....	417	482	482	638	704	770	836
Property, plant and equipment.....	350	394	394	389	443	461	557
Total non-current assets	767	876	876	1,027	1,147	1,231	1,393
TOTAL ASSETS.....	2,594	2,695	2,695	2,756	2,876	2,960	3,122
CURRENT LIABILITIES							
Employee provisions	1,235	1,265	1,265	1,281	1,297	1,313	1,329
Payables.....	317	300	300	300	300	300	300
Total current liabilities	1,552	1,565	1,565	1,581	1,597	1,613	1,629
NON-CURRENT LIABILITIES							
Employee provisions	625	625	625	625	625	625	625
Total non-current liabilities	625	625	625	625	625	625	625
TOTAL LIABILITIES	2,177	2,190	2,190	2,206	2,222	2,238	2,254
EQUITY							
Contributed equity.....	417	505	505	550	654	722	868
Total equity.....	417	505	505	550	654	722	868
TOTAL LIABILITIES AND EQUITY	2,594	2,695	2,695	2,756	2,876	2,960	3,122

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	12,128	10,964	10,964	12,164	11,743	11,979	12,212
Capital appropriation	-	377	377	45	104	68	146
Net cash provided by State Government	12,128	11,341	11,341	12,209	11,847	12,047	12,358
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(9,604)	(9,280)	(9,280)	(10,036)	(10,281)	(10,490)	(10,653)
Supplies and services	(3,412)	(2,334)	(2,334)	(2,828)	(2,162)	(2,189)	(2,259)
Other payments	(340)	(340)	(340)	(340)	(340)	(340)	(340)
Receipts							
Grants and subsidies	853	650	650	700	700	700	700
GST receipts	340	340	340	340	340	340	340
Other receipts	35	-	-	-	-	-	-
Net cash from operating activities	(12,128)	(10,964)	(10,964)	(12,164)	(11,743)	(11,979)	(12,212)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	-	(377)	(377)	(45)	(104)	(68)	(146)
Net cash from investing activities	-	(377)	(377)	(45)	(104)	(68)	(146)
Cash assets at the beginning of the reporting period	-	1,479	1,479	1,479	1,479	1,479	1,479
Net cash transferred to/from other agencies	1,479	-	-	-	-	-	-
Cash assets at the end of the reporting period	1,479	1,479	1,479	1,479	1,479	1,479	1,479

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Office:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Grants and Subsidies	853	650	650	700	700	700	700
GST Receipts	340	340	340	340	340	340	340
Other Receipts	35	-	-	-	-	-	-
TOTAL	1,228	990	990	1,040	1,040	1,040	1,040

The moneys received and retained are to be applied to the Office's services as specified in the Budget Statements.

SWAN RIVER TRUST

PART 17 - MINISTER FOR ENVIRONMENT; YOUTH

DIVISION 70

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 109 Net amount appropriated to deliver services	7,794	12,422	13,215	12,179	10,754	11,040	11,253
Total appropriations provided to deliver services.....	7,794	12,422	13,215	12,179	10,754	11,040	11,253
TOTAL APPROPRIATIONS	7,794	12,422	13,215	12,179	10,754	11,040	11,253
EXPENSES							
Total Cost of Services	12,799	16,453	18,339	17,181	13,691	13,987	14,160
Net Cost of Services ^(a)	6,898	13,079	13,872	12,191	10,654	10,940	11,153
CASH ASSETS ^(b)	2,279	1,156	1,601	1,591	1,716	1,841	1,966

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Healthy Rivers Program - Additional Funds	-	1,750	-	-	-
Monitoring and Reporting on Dolphins.....	-	250	-	-	-
State Natural Resource Management - Additional Funds.....	1,394	1,946	-	-	-
Swan and Canning River Oxygenation Program.....	1,000	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	The long-term community benefit of the Swan - Canning river system is protected and enhanced.	1. Statutory Assessment of Development Proposals 2. Riverpark Management
	The ecological health of the Swan - Canning river system is protected and enhanced.	3. Development and Implementation of Environmental Management Programs 4. Communication of Environmental Information

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Statutory Assessment of Development Proposals.....	1,283	1,604	1,290	1,393	1,110	1,134	1,148
2. Riverpark Management	1,991	3,459	2,752	2,660	2,120	2,166	2,192
3. Development and Implementation of Environmental Management Programs.....	8,110	10,019	12,759	11,726	9,344	9,546	9,664
4. Communication of Environmental Information	1,415	1,371	1,538	1,402	1,117	1,141	1,156
Total Cost of Services.....	12,799	16,453	18,339	17,181	13,691	13,987	14,160

Significant Issues Impacting the Agency

- The death of six dolphins in the Swan River within six months in 2009 galvanised community concern over the health of the river. The Minister for Environment requested and has received advice from the Chief Scientist of Western Australia on the death of the Swan - Canning and Bunbury Leschenault dolphins. All recommendations of the Chief Scientist's report have been accepted by the State Government.
- The Swan and Canning Rivers continue to face a range of water quality problems which adversely affect the ecological health and community enjoyment of the waterways. Issues impacting the river system include seasonal changes in river flow, exchange with the ocean, climate change, non-nutrient contamination, land use, shoreline erosion and invasive plant and fish species.
- Major riverfront developments, recreational and tourist-based activities, and proposals for expansion of marinas and boat launching facilities are all placing greater pressure on river amenity.

- The Trust continues to focus its management response through a range of strategies and management programs including water quality improvement, better land and waterway use planning, shoreline management, development control, and regulation and enforcement. Community engagement programs are critical to success, and include programs that educate the broader community to adopt lifestyle habits that contribute to the long-term health of the waterways.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: The long-term community benefit of the Swan - Canning river system is protected and enhanced:					
Percentage of development recommendations which have attracted negative responses from the community.....	4%	2%	2%	2%	
Percentage of developments audited in full compliance with approval conditions	98%	100%	100%	100%	
Outcome: The ecological health of the Swan - Canning river system is protected and enhanced:					
The extent to which management water quality targets are achieved in the Swan - Canning catchments for Phosphorous	80%	80%	80%	80%	
The extent to which management water quality targets are achieved in the Swan - Canning catchments for Nitrogen.....	53%	53%	53%	53%	
The extent to which management water quality targets are achieved in the Swan - Canning catchments for Chlorophyll A	0	25%	25%	25%	1
The extent to which management water quality targets are achieved in the Swan - Canning catchments for Dissolved Oxygen.....	25%	25%	25%	25%	
Percentage of foreshores protected and rehabilitated in relation to total area.....	1.4%	1.1%	2.2%	4.5%	2
Percentage of people attending environmental education programs who change their behaviours as a result	80%	80%	80%	80%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The Chlorophyll A target (a measure of phytoplankton biomass) is a measure of water quality in four Swan - Canning Estuary Basins. The compliance target for the Lower Swan - Canning Basin was developed so it could be met under the conditions experienced at the time of development. The compliance target for this Basin in 2008-09 was not met indicating deterioration in water quality.
2. The increase in the percentage of foreshores protected and rehabilitated in the 2009-10 Estimated Actual and 2010-11 Budget Target when compared to the 2009-10 Budget is due to the fact that additional Riverbank grants funds were provided, allowing more works to be done.

Services and Key Efficiency Indicators

1: Statutory Assessment of Development Proposals

Assesses development proposals to ensure community benefit and the ecological health of the rivers are protected.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 1,283	\$'000 1,604	\$'000 1,290	\$'000 1,393	1
Less Income.....	91	-	58	-	
Net Cost of Service	1,192	1,604	1,232	1,393	
Employees (Full Time Equivalents)	9	11	10	11	
Efficiency Indicators					
Average Cost of Application Assessed	\$3,689	\$4,837	\$3,628	\$3,918	2

Explanation of Significant Movements

(Notes)

1. The decrease in the total cost of service in the 2009-10 Estimated Actual and the 2010-11 Budget Target when compared to the 2009-10 Budget is the result of a reduction in the Statutory Planning Operation budget.
2. The decrease in the average cost is due to the increase in the number of applications in the 2009-10 Estimated Actual and 2010-11 Budget Target and a decrease in the total cost of service.

2: Riverpark Management

Manages shoreline restoration, operational, recreational and commercial activities to enhance Riverpark benefit and amenity.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 1,991	\$'000 3,459	\$'000 2,752	\$'000 2,660	1
Less Income.....	257	-	152	-	
Net Cost of Service	1,734	3,459	2,600	2,660	
Employees (Full Time Equivalents)	19	23	24	24	
Efficiency Indicators					
Average Cost of Audit Compliance	\$1,688	\$1,530	\$1,075	\$929	2
Average Cost per Tonne of Waste Removed	\$11,705	\$19,447	\$17,642	\$13,298	3

Explanation of Significant Movements

(Notes)

1. The decrease in the 2009-10 Estimated Actual and 2010-11 Budget Target reflects the reduction in the operational cost of the program as project level funding was directed to other agency priorities.
2. The reduction in the average cost of audit compliance in the 2009-10 Estimated Actual and 2010-11 Budget Target when compared to the 2009-10 Budget is due to the increase in the number of audits and improved processes in place.
3. The average cost per tonne of waste removed in the 2009-10 Estimated Actual and 2010-11 Budget Target has decreased because of the reduction in the total cost of service in both periods and a significant increase in the tonnes of waste being collected in 2010-11. Volume of waste collected is estimated using an average over five years. However, it may vary significantly from year to year.

3: Development and Implementation of Environmental Management Programs

Develops and guides the environmental management programs required to protect and enhance the ecological health of the rivers.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$000 8,110	\$000 10,019	\$000 12,759	\$000 11,726	1
Less Income.....	4,892	2,904	3,793	4,536	
Net Cost of Service	3,218	7,115	8,966	7,190	
Employees (Full Time Equivalents)	15	13	12	13	
Efficiency Indicators					
Average Cost of River Monitoring per km of River Managed (Approximately 156km)	\$451	\$659	\$947	\$511	2
Average Cost per m ² of Foreshore Undergoing Protection and Rehabilitation Works.....	\$16.84	\$24.40	\$14.88	\$7.53	3

Explanation of Significant Movements

(Notes)

1. The increase in the 2009-10 Estimated Actual and 2010-11 Budget Target reflects additional State Natural Resource Management funding. Additional State Government funding of \$1 million for the Oxygenation Program was also received in 2009-10.
2. In the 2009-10 Actual, the average cost of river monitoring per km of river managed has increased mainly due to an increase in the total cost of service, including an additional \$1 million in funding for the Oxygenation Program. In the 2010-11 Budget Target the average cost of river monitoring per km has decreased due to an increase in the number of sites being monitored while the total cost of service has decreased.
3. The average cost per m² of foreshore undergoing protection and rehabilitation works in the 2009-10 Estimated Actual and 2010-11 Budget Target has decreased due to a significant increase in the area being covered.

4: Communication of Environmental Information

Informs, engages and involves stakeholders and the people of Perth in behaviour change activities to protect the Swan - Canning Riverpark.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 1,415	\$'000 1,371	\$'000 1,538	\$'000 1,402	1
Less Income.....	661	470	464	454	
Net Cost of Service	754	901	1,074	948	
Employees (Full Time Equivalents)	10	9	9	9	
Efficiency Indicators					
Average Cost per Person Attending an Environmental Education Program.....	\$336	\$249	\$831	\$701	2

Explanation of Significant Movements

(Notes)

1. The increase in the 2009-10 Estimated Actual is due to operational cost increases as a result of an internal reallocation of funds at mid-year review.
2. The average cost per person attending environmental education programs increased in the 2009-10 Estimated Actual compared with the 2009-10 Budget. This was due to a reduction in the number of workshops being delivered and a decrease in the number of people attending while the overall funding allocated to the service increased..

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Plant and Equipment Replacement - 2009-10 Program.....	105	105	105	-	-	-	-
Re-fit 'Noel Robins' Vessel	90	90	90	-	-	-	-
NEW WORKS							
Replace Tip Truck.....	180	-	-	180	-	-	-
Replacement of 'Wilma Vincent' Vessel	110	-	-	-	110	-	-
Replacement of 'Noel Robins' Vessel.....	192	-	-	-	-	192	-
Total Cost of Asset Investment Program.....	677	195	195	180	110	192	-
FUNDED BY							
Asset Sales			115	37	30	50	-
Drawdowns from the Holding Account.....			80	143	80	142	-
Total Funding			195	180	110	192	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement is showing a small decrease in the 2010-11 Budget Estimate total cost of services when compared to the 2009-10 Estimated Actual. This decrease reflects the decrease in the riverbank funding in 2010-11. The additional expenditure of \$1.9 million in the 2009-10 Estimated Actual was for a specific river project.

Income

Total Income for the 2010-11 Budget Estimate is \$5.0 million. The increase in income when compared to the 2009-10 Estimated Actual is due mainly to additional State Natural Resource Management funding.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	4,198	3,284	4,628	4,865	4,992	5,175	5,466
Grants and subsidies ^(c)	2,556	1,031	4,706	4,374	1,500	1,500	1,500
Supplies and services	5,129	11,068	8,077	6,846	5,875	5,962	5,752
Accommodation	520	685	520	665	855	873	873
Depreciation and amortisation	93	135	87	104	114	117	111
Other expenses	303	250	321	327	355	360	458
TOTAL COST OF SERVICES	12,799	16,453	18,339	17,181	13,691	13,987	14,160
Income							
Sale of goods and services	154	-	-	-	-	-	-
Grants and subsidies	5,725	3,077	4,434	4,946	3,000	3,000	3,000
Other revenue	22	297	33	44	37	47	7
Total Income	5,901	3,374	4,467	4,990	3,037	3,047	3,007
NET COST OF SERVICES	6,898	13,079	13,872	12,191	10,654	10,940	11,153
INCOME FROM STATE GOVERNMENT							
Service appropriations	7,794	12,422	13,215	12,179	10,754	11,040	11,253
Resources received free of charge	89	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	7,883	12,422	13,215	12,179	10,754	11,040	11,253
SURPLUS/(DEFICIENCY) FOR THE PERIOD	985	(657)	(657)	(12)	100	100	100
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	985	(657)	(657)	(12)	100	100	100

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 53, 55 and 57 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Healthy Rivers Action Plan	2,556	1,031	4,706	4,374	1,500	1,500	1,500
TOTAL	2,556	1,031	4,706	4,374	1,500	1,500	1,500

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1,465	791	787	777	902	1,027	1,152
Restricted cash.....	814	365	814	814	814	814	814
Holding account receivables.....	-	-	143	80	142	-	-
Receivables	195	1,544	197	197	197	197	198
Other.....	2,138	398	2,138	2,138	2,145	2,145	2,145
Total current assets.....	4,612	3,098	4,079	4,006	4,200	4,183	4,309
NON-CURRENT ASSETS							
Holding account receivables.....	431	566	295	319	291	408	519
Property, plant and equipment.....	737	473	745	782	746	771	790
Total non-current assets	1,168	1,039	1,040	1,101	1,037	1,179	1,309
TOTAL ASSETS.....	5,780	4,137	5,119	5,107	5,237	5,362	5,618
CURRENT LIABILITIES							
Payables.....	-	38	-	-	-	-	-
Other.....	480	131	476	476	506	531	687
Total current liabilities	480	169	476	476	506	531	687
NON-CURRENT LIABILITIES							
Total non-current liabilities	-	-	-	-	-	-	-
TOTAL LIABILITIES	480	169	476	476	506	531	687
EQUITY							
Contributed equity.....	227	227	227	227	227	227	227
Accumulated surplus/(deficit)	5,073	3,741	4,416	4,404	4,504	4,604	4,704
Total equity.....	5,300	3,968	4,643	4,631	4,731	4,831	4,931
TOTAL LIABILITIES AND EQUITY	5,780	4,137	5,119	5,107	5,237	5,362	5,618

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	7,659	12,287	13,128	12,075	10,640	10,923	11,142
Holding account drawdowns	90	-	80	143	80	142	-
Net cash provided by State Government	7,749	12,287	13,208	12,218	10,720	11,065	11,142
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(4,175)	(3,271)	(4,615)	(4,754)	(4,882)	(5,065)	(5,466)
Grants and subsidies	(3,057)	(1,031)	(4,706)	(4,374)	(1,500)	(1,500)	(1,500)
Supplies and services	(4,940)	(11,072)	(8,056)	(6,892)	(5,935)	(6,012)	(5,732)
Accommodation	(525)	(170)	(510)	(655)	(845)	(857)	(17)
Other payments	(1,172)	(1,136)	(726)	(729)	(726)	(737)	(1,675)
Receipts							
Grants and subsidies	6,356	3,077	4,434	4,946	3,000	3,000	3,000
GST receipts	736	373	373	373	373	373	373
Other receipts	-	265	-	-	-	-	-
Net cash from operating activities	(6,777)	(12,965)	(13,806)	(12,085)	(10,515)	(10,798)	(11,017)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(220)	(25)	(195)	(180)	(110)	(192)	-
Proceeds from sale of non-current assets	-	25	115	37	30	50	-
Net cash from investing activities	(220)	-	(80)	(143)	(80)	(142)	-
NET INCREASE/(DECREASE) IN CASH HELD	752	(678)	(678)	(10)	125	125	125
Cash assets at the beginning of the reporting period	1,527	1,834	2,279	1,601	1,591	1,716	1,841
Cash assets at the end of the reporting period	2,279	1,156	1,601	1,591	1,716	1,841	1,966

(a) Full audited financial statements are published in the agency's Annual Report.

ZOOLOGICAL PARKS AUTHORITY

PART 17 - MINISTER FOR ENVIRONMENT; YOUTH

DIVISION 71

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 110 Net amount appropriated to deliver services.....	9,175	9,408	9,338	9,727	10,113	10,433	10,702
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	177	182	194	206	212	218	225
Total appropriations provided to deliver services.....	9,352	9,590	9,532	9,933	10,325	10,651	10,927
CAPITAL							
Item 163 Capital Appropriation.....	735	735	735	735	735	735	735
TOTAL APPROPRIATIONS	10,087	10,325	10,267	10,668	11,060	11,386	11,662
EXPENSES							
Total Cost of Services	19,709	19,643	20,094	20,964	21,683	22,626	23,562
Net Cost of Services ^(a)	8,517	8,969	8,785	9,019	8,989	10,517	11,036
CASH ASSETS ^(b)	3,695	3,684	3,815	3,875	3,906	2,556	2,093

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Conservation of wildlife.	<ol style="list-style-type: none"> 1. Community Engagement and Awareness in Conservation 2. Wildlife Management, Medicine and Research

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Community Engagement and Awareness in Conservation	17,559	17,763	17,973	18,571	19,330	20,236	21,061
2. Wildlife Management, Medicine and Research.....	2,150	1,880	2,121	2,393	2,353	2,390	2,501
Total Cost of Services.....	19,709	19,643	20,094	20,964	21,683	22,626	23,562

Significant Issues Impacting the Agency

- The Authority's strategic direction will continue to focus on delivering excellent visitor experiences and developing and supporting conservation programs. This includes 'breed for release' programs for threatened and endangered species, conservation education activities and research. The Authority will continue to seek access to research and grant funding to supplement recurrent funding as well as to build its commercial activities.
- The Authority will continue to closely monitor the economic environment to analyse and act on actual and potential impacts on visitor numbers and the Authority's broad revenue generation capacity.
- The wildlife conservation fundraising program 'Wildlife Conservation Action' will continue supporting conservation projects in the wild as a priority for 2010-11.
- The upgrade of animal exhibit and park facility projects in accordance with the Authority's existing plans and in response to opportunities that arise will continue. Implementation of environmental sustainability projects including solar energy production and the development of an integrated water management strategy, incorporating an upgrade of the Authority's water distribution infrastructure, are priorities in 2010-11.
- During 2010-11 the Authority will focus on strategic asset management planning, including master planning to address the aged infrastructure of the 112 year old site and the impact of changing animal management requirements.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Conservation of wildlife.					
The Zoo as an educational/learning experience:.....					
- agree.....	94%	97%	97%	97%	
- neutral	3%	2%	2%	2%	
- disagree	3%	1%	1%	1%	
- no response.....	0%	0%	0%	0%	
Conservation of the environment:					
- agree.....	89%	96%	92%	93%	
- neutral	8%	2%	5%	4%	
- disagree	3%	2%	3%	3%	
- no response.....	0%	0%	0%	0%	
Number of offspring produced by threatened animals for re-introduction:					
- western swamp tortoise	28	30	30	30	
- numbat	12	15	9	12	1
- dibbler	36	40	50	50	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

- The 2009-10 Estimated Actual has been revised downwards as a result of the impact of extreme hot weather conditions on breeding success during the period. The 2010-11 Budget Target reflects a reduced likelihood of acquiring new breeding stock from the wild.

Services and Key Efficiency Indicators

1: Community Engagement and Awareness in Conservation

Perth Zoo promotes conservation messages to the community. This is achieved by providing educational programs and publications, interpretation and information services that educate and encourage the community in conservation. Perth Zoo maximises visits to the Zoo by providing a quality and unique 'value for money' attraction in ecologically themed botanic gardens. The Zoo's commercial activities are also underpinned by conservation messages.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	17,559	17,763	17,973	18,571	
Less Income.....	10,651	10,349	10,724	11,394	
Net Cost of Service	6,908	7,414	7,249	7,177	
Employees (Full Time Equivalents)	143	140	144	144	
Efficiency Indicators					
Average Cost per Visitor ^(a)	\$27.57	\$28.88	\$28.30	\$29.71	

- (a) The total visitors numbers for 2008-09 Actual, 2009-10 Budget, 2009-10 Estimated Actual and 2010-11 Budget Target are 636,969; 615,000; 635,000 and 625,000 respectively.

2: Wildlife Management, Medicine and Research

The conservation of wildlife will be optimised by effective species management, high standards of animal welfare and animal husbandry, captive breeding, support for wildlife conservation, breeding for re-introduction and provision of research opportunities.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	2,150	1,880	2,121	2,393	1
Less Income.....	541	325	585	551	
Net Cost of Service	1,609	1,555	1,536	1,842	1
Employees (Full Time Equivalents)	17	17	17	17	
Efficiency Indicators					
Research Communications Produced per FTE	1.40	1.52	1.43	1.26	

Explanation of Significant Movements

(Notes)

- Increased cost of services between 2009-10 Estimated Actual and 2010-11 Budget Target is due to additional expenditure relating to a range of externally funded research initiatives from revenue generated in 2009-10 and 2010-11.

ASSET INVESTMENT PROGRAM

The asset investment program supports the strategic direction of the Authority and its long-term viability. The continuous improvement of existing assets and the upgrading of exhibits and facilities are outlined in the Authority's Master Plan, 'Twenty-Twenty Vision' which was developed in 2002-03. Achievements against the Master Plan are reviewed annually, and confirm the current priorities and enable the Authority to respond to emerging issues and opportunities. Strategic planning during 2010-11 will focus on the need to address aged infrastructure, exhibits and the impact of changing animal requirements.

In addition to the annual asset investment funding from Government, internally generated funds such as corporate sponsorships and grant funds are used to support capital development projects. The 2010-11 asset investment program provides for the upgrade of exhibits and facilities which enhance visitor experiences and further conservation and breeding initiatives. 2010-11 projects include:

- final development of improved visitor viewing and interpretation facilities for the Orang-utan exhibit;
- completion of the refurbishment of the wetlands aviary precinct including replacement of netting and foundation infrastructure;
- completion of the upgrade to the Hamadryas Baboon exhibit within the African savannah precinct;
- continued planning and development of a replacement Australian bushwalk aviary complex to house Western Australian species, principally cockatoos;
- continued progress on installing a large photovoltaic solar energy system at Perth Zoo. The Authority is contributing \$1.5 million towards this \$2.7 million project, with \$1.2 million worth of infrastructure assets being contributed from the Commonwealth Government funded Perth Solar City Project;
- development of an integrated water management strategy and commencement of upgrades to water distribution infrastructure; and
- planning for the upgrade and expansion of education facilities.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Animal Exhibits - Orang-Utan Exhibit.....	1,945	1,153	150	792	-	-	-
Animal Exhibits and Park Facilities 2008-09 to 2011-12.....	4,962	2,759	1,835	508	1,695	-	-
Facilities and Equipment - Solar Energy	1,500	375	375	735	390	-	-
COMPLETED WORKS							
Facilities and Equipment							
Computer Equipment - 2009-10 Program	70	70	70	-	-	-	-
Minor Equipment and Works - 2009-10 Program	120	120	120	-	-	-	-
NEW WORKS							
Animal Exhibits and Park Facilities 2012-13 to 2015-16.....	9,282	-	-	-	-	3,027	2,085
Facilities and Equipment							
Computer Equipment							
2010-11 Program	70	-	-	70	-	-	-
2011-12 Program	70	-	-	-	70	-	-
2012-13 Program	70	-	-	-	-	70	-
2013-14 Program	70	-	-	-	-	-	70
Minor Equipment and Works							
2010-11 Program	120	-	-	120	-	-	-
2011-12 Program	110	-	-	-	110	-	-
2012-13 Program	115	-	-	-	-	115	-
2013-14 Program	112	-	-	-	-	-	112
Total Cost of Asset Investment Program.....	18,616	4,477	2,550	2,225	2,265	3,212	2,267
FUNDED BY							
Capital Appropriation.....			735	735	735	735	735
Drawdowns from the Holding Account.....			920	970	1,020	1,020	1,020
Internal Funds and Balances.....			775	400	400	1,342	400
Other			120	120	110	115	112
Total Funding			2,550	2,225	2,265	3,212	2,267

FINANCIAL STATEMENTS**Income Statement***Expenses*

The cost of services in the Income Statement of \$21.0 million is a \$0.9 million (4.3 per cent) increase over the 2009-10 Estimated Actual. These cost increases are mainly associated with cost pressures from employee benefit expenses which are expected to rise by \$579,000 in 2010-11. This is a result of an expected premium rise for workers' compensation insurance of \$204,500 (77 per cent) over 2009-10 along with annual award rate increases.

Costs associated with supplies and services are expected to increase by \$141,000 (5.6 per cent) over the 2009-10 Estimated Actual. This is primarily due to increased costs of contracted services such as cleaning and security. Expenses for supplies associated with supporting revenue generating activities, including inventory purchases for the retail shop, contribute to increased operating expenses. Accommodation expenses relate to the cost of electricity and water and these are expected to rise by over 10 per cent in 2010-11.

Income

The total income of \$11.9 million represents a \$636,000 (5.6 per cent) increase over the 2009-10 Estimated Actual. Income from goods and services has increased by \$366,000 (3.6 per cent) and is mainly due to increases in admission charges from 1 July 2010. Income from grants is expected to decrease by \$111,000 (34 per cent) as ongoing commitments to some existing grant funding has not been confirmed. However, the Authority will continue to negotiate and seek grant funding in support of animal breeding and research initiatives.

Balance Sheet

Net equity is expected to increase by \$2.9 million (6.1 per cent) over the 2009-10 Estimated Actual. The increase in equity is the net result of assets increasing by \$3.0 million (6 per cent) and liabilities increasing by \$150,000 (4.3 per cent).

The asset increases are mainly associated with an increasing fixed asset base in buildings and infrastructure due to construction linked to the asset investment program. The building asset base will also be impacted by asset revaluations.

The increase in liabilities is due to an expected \$101,000 (9.4 per cent) increase in unearned income. This is mainly associated with paid membership subscriptions with validity dates extending beyond the end of the financial year. Employee provisions for annual and long service leave are also expected to increase by \$39,000 (1.9 per cent) as a result of the impact of award rate increases.

Cashflow Statement

The closing cash balance of \$3.9 million in 2010-11 represents an increase of \$60,000 (1.6 per cent) over the 2009-10 Estimated Actual. It includes fundraising and sponsorship funds that are to be used in the future for priority projects. Annual fundraising in excess of \$350,000 is expected to be on hand at the end of each year for payment as grants to external organisations in the following year on priority conservation projects. Sponsorship funds of up to \$500,000 per year are targeted to be raised and retained for direction to future projects in the asset investment program.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	11,634	11,757	11,898	12,477	12,416	12,800	13,298
Grants and subsidies ^(c)	316	250	358	358	383	408	408
Supplies and services	2,494	2,868	2,516	2,657	3,068	3,159	3,608
Accommodation	321	340	390	430	470	515	565
Depreciation and amortisation	2,207	2,133	2,133	2,228	2,318	2,450	2,500
Equipment repairs and maintenance	2,235	1,784	2,138	2,280	2,493	2,745	2,625
Other expenses	502	511	661	534	535	549	558
TOTAL COST OF SERVICES	19,709	19,643	20,094	20,964	21,683	22,626	23,562
Income							
Sale of goods and services	10,068	9,783	10,133	10,499	10,840	11,130	11,540
Grants and subsidies	221	50	325	214	166	106	107
Other revenue	903	841	851	1,232	1,688	873	879
Total Income	11,192	10,674	11,309	11,945	12,694	12,109	12,526
NET COST OF SERVICES	8,517	8,969	8,785	9,019	8,989	10,517	11,036
INCOME FROM STATE GOVERNMENT							
Service appropriations	9,352	9,590	9,532	9,933	10,325	10,651	10,927
Resources received free of charge	1,715	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	11,067	9,590	9,532	9,933	10,325	10,651	10,927
SURPLUS/(DEFICIENCY) FOR THE PERIOD	2,550	621	747	914	1,336	134	(109)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	2,550	621	747	914	1,336	134	(109)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Budget Estimate are 160, 161 and 161 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
'In Situ' Conservation Program	316	250	358	358	383	408	408
TOTAL	316	250	358	358	383	408	408

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	3,440	3,374	3,510	3,520	3,501	2,101	1,588
Restricted cash.....	255	310	305	355	405	455	505
Holding account receivables.....	920	970	970	1,020	1,020	1,020	1,020
Receivables	644	843	700	773	861	946	966
Other.....	389	224	311	316	321	331	336
Total current assets.....	5,648	5,721	5,796	5,984	6,108	4,853	4,415
NON-CURRENT ASSETS							
Holding account receivables.....	6,125	7,328	7,328	8,576	9,914	11,384	12,904
Property, plant and equipment.....	17,132	16,462	17,355	17,518	17,781	18,566	18,998
Other.....	18,825	18,838	19,990	21,410	23,220	24,397	25,063
Total non-current assets	42,082	42,628	44,673	47,504	50,915	54,347	56,965
TOTAL ASSETS.....	47,730	48,349	50,469	53,488	57,023	59,200	61,380
CURRENT LIABILITIES							
Employee provisions	1,507	1,280	1,540	1,573	1,606	1,638	1,681
Payables.....	426	235	435	451	463	488	506
Other.....	965	709	1,061	1,162	1,254	1,278	1,344
Total current liabilities	2,898	2,224	3,036	3,186	3,323	3,404	3,531
NON-CURRENT LIABILITIES							
Employee provisions	463	497	469	475	482	488	494
Borrowings.....	13	7	6	-	-	-	-
Other.....	13	14	13	13	13	14	15
Total non-current liabilities	489	518	488	488	495	502	509
TOTAL LIABILITIES	3,387	2,742	3,524	3,674	3,818	3,906	4,040
EQUITY							
Contributed equity.....	23,800	24,535	24,535	25,270	26,005	26,740	27,475
Accumulated surplus/(deficit)	12,782	12,328	13,529	14,443	15,779	15,913	15,804
Reserves	7,761	8,744	8,881	10,101	11,421	12,641	14,061
Total equity.....	44,343	45,607	46,945	49,814	53,205	55,294	57,340
TOTAL LIABILITIES AND EQUITY	47,730	48,349	50,469	53,488	57,023	59,200	61,380

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	7,279	7,417	7,359	7,665	7,967	8,161	8,387
Capital appropriation	735	735	735	735	735	735	735
Holding account drawdowns	870	920	920	970	1,020	1,020	1,020
Net cash provided by State Government	8,884	9,072	9,014	9,370	9,722	9,916	10,142
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(11,446)	(11,654)	(11,795)	(12,378)	(12,332)	(12,764)	(13,248)
Grants and subsidies	(316)	(250)	(358)	(358)	(383)	(408)	(408)
Supplies and services	(2,597)	(2,879)	(2,444)	(2,670)	(3,059)	(3,144)	(3,563)
Accommodation	(330)	(340)	(390)	(430)	(470)	(515)	(565)
Other payments	(3,751)	(3,239)	(3,593)	(3,777)	(4,004)	(4,277)	(4,210)
Receipts							
Grants and subsidies	263	50	325	214	166	106	107
Sale of goods and services	10,221	9,843	10,193	10,563	10,896	11,140	11,790
GST receipts	1,139	905	905	928	926	960	899
Other receipts	807	803	813	823	834	848	860
Net cash from operating activities	(6,010)	(6,761)	(6,344)	(7,085)	(7,426)	(8,054)	(8,338)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(2,975)	(2,175)	(2,550)	(2,225)	(2,265)	(3,212)	(2,267)
Net cash from investing activities	(2,975)	(2,175)	(2,550)	(2,225)	(2,265)	(3,212)	(2,267)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other proceeds	(7)	-	-	-	-	-	-
Net cash from financing activities	(7)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(108)	136	120	60	31	(1,350)	(463)
Cash assets at the beginning of the reporting period	3,803	3,548	3,695	3,815	3,875	3,906	2,556
Cash assets at the end of the reporting period	3,695	3,684	3,815	3,875	3,906	2,556	2,093

(a) Full audited financial statements are published in the agency's Annual Report.

Part 18**Minister for Commerce; Science and Innovation; Housing; Minister
Assisting the Treasurer****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
867	Commerce			
	- Delivery of Services.....	127,155	122,078	112,996
	- Administered Grants, Subsidies and Other Transfer Payments.....	5	-	5
	- Capital Appropriation.....	1,611	1,611	425
	Total	128,771	123,689	113,426
881	Small Business Development Corporation			
	- Delivery of Services.....	12,408	12,408	12,115
	- Capital Appropriation.....	84	84	78
	Total	12,492	12,492	12,193
889	Registrar, Western Australian Industrial Relations Commission			
	- Delivery of Services.....	10,708	10,825	10,728
	Total	10,708	10,825	10,728
896	Chemistry Centre (WA)			
	- Delivery of Services.....	6,900	6,978	9,511
	- Capital Appropriation.....	195	195	195
	Total	7,095	7,173	9,706
904	Housing Authority			
	- Delivery of Services.....	137,551	98,606	16,976
	- Capital Appropriation.....	542,603	359,601	374,574
	Total	680,154	458,207	391,550

Part 18**Minister for Commerce; Science and Innovation; Housing; Minister
Assisting the Treasurer****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
GRAND TOTAL				
	- Delivery of Services.....	294,722	250,895	162,326
	- Administered Grants, Subsidies and Other Transfer Payments.....	5	-	5
	- Capital Appropriation.....	544,493	361,491	375,272
	Total.....	839,220	612,386	537,603

COMMERCE

PART 18 - MINISTER FOR COMMERCE; SCIENCE AND INNOVATION; HOUSING; MINISTER ASSISTING THE TREASURER

DIVISION 72

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 111 Net amount appropriated to deliver services.....	132,326	126,434	121,378	112,272	104,449	98,734	107,400
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	702	721	700	724	746	768	791
Total appropriations provided to deliver services.....	133,028	127,155	122,078	112,996	105,195	99,502	108,191
ADMINISTERED TRANSACTIONS							
Item 112 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	-	5	-	5	-	-	-
CAPITAL							
Item 164 Capital Appropriation.....	5,250	1,611	1,611	425	1,888	-	-
TOTAL APPROPRIATIONS	138,278	128,771	123,689	113,426	107,083	99,502	108,191
EXPENSES							
Total Cost of Services	170,279	171,334	168,214	165,223	161,322	157,029	149,108
Net Cost of Services ^(a)	137,561	137,640	130,105	122,582	124,332	120,908	110,694
CASH ASSETS ^(b)	20,577	34,799	16,395	20,112	18,761	14,995	10,068

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Alignment of Energy Safety Division Expenditure Consistent with Industry Levy	3,379	-	-	-	-
Council of Australian Governments' (COAG) Seamless National Economy (Offset by Savings Associated with Implementation of COAG Reforms)	-	2,817	(2,530)	(4,036)	-
Expense Impact of Increased Revenue from Review of Fees and Charges	-	393	(403)	4,943	1,583
Interactive Virtual Environments Centre.....	-	3,616	-	-	-
Royalties for Regions - Regional Communications (Community Emergency Communications)	1,200	-	-	-	-
Royalties for Regions - Regional Communications Program.....	-	8,000	17,000	15,000	-
Salaries Escalation under New Wages Policy	-	64	1,534	881	2,657
Transfer of Building Industry Development Group from Department of Treasury and Finance (DTF)	-	2,581	2,663	2,731	2,731
Voluntary Severance Scheme 2009.....	1,466	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	A fair trading environment that protects consumers and traders in Western Australia.	1. Consumer Protection
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	A community in which workplaces are operated in a safe and fair manner.	2. Safety and Employment Protection
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	Enhancement of the State's economic sustainability and prosperity.	3. Science, Innovation and Business

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Consumer Protection	58,058	57,410	56,025	55,259	53,954	52,519	49,869
2. Safety and Employment Protection	50,195	49,414	50,744	48,480	47,336	46,076	43,752
3. Science, Innovation and Business	62,026	64,510	61,445	61,484	60,032	58,434	55,487
Total Cost of Services.....	170,279	171,334	168,214	165,223	161,322	157,029	149,108

Significant Issues Impacting the Agency

- The Department has a leading role in delivering a significant number of the Council COAG Seamless National Economy Reform initiatives in the areas of consumer protection, energy safety and occupational health and safety. These projects will continue to drive the Department's legislative program as well as creating activity around the transition of staff and systems when moving functions to Commonwealth control.
- Funding of \$80.3 million has been allocated through Royalties for Regions for the Regional Communications Project. This project will address issues with the regional radio networks by replacing the existing networks with fit for purpose reliable radio communications. It will provide benefits to the Community through a more informed, responsive and coordinated emergency service capability in metropolitan and major regional population areas and a communications network platform in regional Western Australia to enable the future migration of other emergency services. The project will require the Department to sign a Memorandum of Understanding with Western Australia Police, Fire and Emergency Service Authorities and the Department of Corrective Services. The Department's Digital Economy Branch will be managing the overall project.
- The COAG reforms will significantly impact EnergySafety in respect to occupational licensing in 2010-11. With electrical and gas licences being chosen as part of the first group for the national licensing system it will require a national database and an Information Technology (IT) System to cope with the change.
- The new Australian Consumer Law (ACL), anticipated to be introduced as Western Australian law from 1 January 2011, will see a single, uniform consumer law for traders and consumers in place across Australia. The introduction of the ACL will require increased coordination with other jurisdictions, educational initiatives to inform consumers and traders of the new law, and new internal processes for the effective implementation of new provisions, in particular unfair contract terms provisions.
- The State Government's reform agenda aimed at reducing red tape and increasing market efficiency will see legislative and structural change to the administration of licensing schemes currently vested in Consumer Protection's statutory boards and committees. These changes will also take into account reforms resulting from the implementation of COAG's national occupational licensing system, which will apply to three occupations regulated by Consumer Protection. The Government's reforms will also see improved efficiencies in building licensing applications.
- Western Australia is participating in the Occupational Health and Safety (OHS) reform agenda aimed at harmonising OHS legislation across Australia. The Government has agreed to the bulk of the model laws proposed for national harmonisation. However, while it supported the principle of OHS harmonisation, the Western Australian Government will retain its own settings in some areas. The Department is contributing to this initiative by working towards the finalisation of model health and safety provisions and regulations by December 2011.
- In accordance with the recommendations of the Economic Audit Committee, the Department undertook a Value for Money Audit of its activities. This audit identified potential savings and efficiencies, principally in the reduction of leasing and infrastructure costs by co-locating the Department's existing multiple sites into one location. The Department will be working towards the implementation of the recommendations of the audit.
- The State Government has conducted an independent Review of the Western Australian industrial relations system. The Department will continue to provide advice to Government on review outcomes and the progression of associated legislative reforms. The Government is currently considering the recommendations of the Review.

- The State Government has committed to legislate for State Employment so that the Western Australian public sector labour force is retained in the Western Australian industrial relations jurisdiction. State Employment will enhance public sector workforce flexibility while retaining an appropriate level of governance and accountability. The Department is finalising drafting of the Bill which is expected to be progressed through Parliament during 2010-11.
- The Labour Relations Division will continue to facilitate and monitor compliance with the new Public Sector Wages Policy 2009 through coordination of all public sector negotiations and by assuming a regulatory role in the management of these negotiations and arbitration where necessary. Public Sector Wages Policy seeks to achieve public sector wage outcomes that are industrially and economically sustainable and reflect government priorities.
- The Department has undertaken a range of activities to support the Australian and New Zealand bid to host the International Square Kilometre Array project in Western Australia. A key step has been the establishment of the Murchison Radio Astronomy Observatory in the Mid West region to create a radio quiet zone to facilitate trialling activities. The Department has also begun legislative and land tenure processes to accommodate the project in Western Australia. Additionally, a commitment of \$20 million saw the establishment of the International Centre for Radio Astronomy Research as a Joint Venture between the University of Western Australia and the Curtin University of Technology in Perth.
- In February 2010, the new floating dock at the Marine Complex in Henderson was launched. The dock represents a \$174 million commitment by the State Government to upgrade capacity to enable Western Australia to gain further significant defence marine, and offshore oil and gas-related construction and maintenance projects. This is significant given the opportunities offered by the Commonwealth's recent Defence White Paper.
- The State Government approved the creation of an Interim Council to review opportunities for the establishment of the permanent independent Council for Science and Innovation and to advise on science, innovation and technology. The Interim Council will more closely align innovation with enterprise so the sector is better able to leverage opportunities in Western Australia.
- State Government funding of \$10 million has resulted in the opening in April 2010 of a Clinical Trials Facility at Sir Charles Gairdner Hospital. The facility will be managed by the Western Australian Institute of Medical Research and will participate in the growing market for trials of pharmaceutical products.
- The Department oversaw the urgent construction of two new telecommunications base stations to provide improved mobile phone services in the Blackwood Valley to assist in emergency circumstances. The Department will be consulting with the Commonwealth regarding the roll-out of the \$43 billion National Broadband Network. In December 2009, funding was announced, as an initial part of this roll-out, to upgrade backhaul linkages between Perth and Geraldton.
- On 1 July 2009, the Building Industry Development unit joined the Plumbers' Licensing Board to form the Building Commission (BC) division. In December 2009, the BC was assigned responsibility for the administration of Western Australia's Home Indemnity Insurance. Major projects for building industry reform include: the creation of three new building industry bills; the development of a new building disputes and resolution process; and participation in national and state policy and regulation initiatives. Further consolidation of administrative processes between the constituent entities of the BC will generate significant efficiencies in delivering services to the building sector.
- Western Australia remains committed to national OHS targets which aim for at least a 20 per cent reduction in fatalities and a 40 per cent reduction in injuries between 2002 and 2012.
- The Department continues to deliver the Small Business Advisory Service with the Small Business Development Centre and Peel Business Centre which provides small businesses with a one-stop shop for all their business considerations. The Department will finalise the Better Workplace Guide for Small Business to assist small business employers to introduce effective management practices and flexible work arrangements to increase productivity and to attract and retain staff. These services will also assist in enhancing the capacity of Western Australian small businesses to comply with state employment laws and implement best practice initiatives.

- The Ministerial Council on Energy (MCE) agreed to the development of an Intergovernmental Agreement for the jurisdictions to adopt a common Energy Network Safety Scheme and to establish an Energy Supply Industry Safety Committee (ESISC). EnergySafety is working closely with the Office of Energy and Resources Safety Division of the Department of Mines and Petroleum, to oversee the ongoing project, to provide advice to the MCE and determine the impact on the current integrated approach to energy industry regulation. EnergySafety will also represent the State on the ESISC.
- During recent years, concerns have been raised about the safety of overhead lines in the Western Power distribution system covering the South West of the State. These concerns were highlighted by the findings of the 2008 audit of Western Power's distribution wood pole management systems. An order has been issued by EnergySafety during 2009 requiring Western Power to correct the issues identified in the audit. EnergySafety also commenced a formal audit during 2009-10 in relation to pole top fires and high voltage conductor clashing causing wildfires.
- Continuing high numbers of complaints regarding warranties have identified the need for the development of a compliance and education program to reinforce the new consumer guarantee law.
- The increase in the ageing population will see a growing emphasis on seniors' issues, particularly in relation to seniors' housing options. There will be an emphasis on the effectiveness of regulation in this sector and on the priority legislative review relating to retirement villages. The implementation of a seniors' housing accommodation information service through the Consumer Protection Division will widen the nature of services provided by the Department.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: A fair trading environment that protects consumers and traders in Western Australia:					
The extent to which traders comply with regulatory requirements.....	97%	95%	95%	90%	
The extent of consumer confidence in Western Australia's trading environment.....	71%	75%	75%	75%	
Outcome: A community in which workplaces are operated in a safe and fair manner:					
The extent of compliance with safety and employment protection regulatory requirements.....	76%	82%	72%	72%	
Outcome: Enhancement of the State's economic sustainability and prosperity:					
Index of funding leverage obtained for Western Australia from science and innovation research grants ^(b)	7.4:1	6.1:1	6.8:1	6.7:1	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.
 (b) Ratio of dollars provided by the Commonwealth and other sources (such as industry, universities, etc) against every dollar provided by the State in the form of Grants to Centres of Excellence. Leveraging additional research funding aims to assist industry to become more competitive. In this way, the Department contributes to enhancement of the State's economic sustainability and prosperity. The indicator relates to concluded grants for Centres of Excellence established since 2000.

Services and Key Efficiency Indicators

1: Consumer Protection

The provision of consumer protection advice, information, education and business regulation services to the Western Australian community.

	2008-09 Actual ^(a)	2009-10 Budget ^(a)	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	58,058	57,410	56,025	55,259	
Less Income.....	18,696	17,813	20,586	25,592	
Net Cost of Service	39,362	39,597	35,439	29,667	
Employees (Full Time Equivalents)	464	455	507	531	
Efficiency Indicators ^(b)					
Average Cost per Client Contact to Provide Information and Advice.....	\$2.86	\$2.60	\$2.49	\$2.42	
Average Cost per Policy Project.....	\$224,808	\$232,293	\$318,107	\$420,412	1
Average Cost per Inspection or Investigation	\$583.94	\$552.88	\$477.19	\$732.73	2
Average Cost per Registration or Licence.....	\$16.34	\$17.62	\$15.87	\$16.91	

- (a) On 1 July 2009, the Building Industry Development Group was transferred from the DTF to the Department of Commerce (DoC). For reporting and comparative purposes, the 2008-09 Actual and 2009-10 Budget have been recast to reflect the transfer and the change in the functions for the Outcome Based Management (OBM) structure. The 2008-09 Actual has also been recast to reflect the creation of the DoC on 1 January 2009.
- (b) The efficiency indicators exclude grants paid to external parties.

Explanation of Significant Movements

(Notes)

1. Average Cost per Policy Project of \$420,412 in the 2010-11 Budget Target, has increased by \$102,305 (32.2 per cent) from the 2009-10 Estimated Actual due to the implementation of the Seamless National Economy Initiatives (COAG) across the Department.
2. Average Cost per Inspection or Investigation of \$732.73 in the 2010-11 Budget Target, has increased by \$255.54 (53.6 per cent), from the 2009-10 Estimated Actual primarily as a result of the implementation of COAG initiatives during 2010-11. This has resulted in a 39 per cent reduction in the number of inspections accompanied by an approximate 14 per cent reduction in associated funding, leading to an increase in the average cost.

2: Safety and Employment Protection

The provision of advice, information, education and regulation services to the Western Australian community in the areas of: occupational safety and health; energy safety; and labour relations.

	2008-09 Actual ^(a)	2009-10 Budget ^(a)	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	50,195	49,414	50,744	48,480	
Less Income.....	13,190	15,222	15,312	15,757	
Net Cost of Service	37,005	34,192	35,432	32,723	
Employees (Full Time Equivalents)	353	345	370	386	
Efficiency Indicators ^(b)					
Average Cost per Client Contact to Provide Information and Advice.....	\$5.47	\$5.31	\$4.66	\$4.50	
Average Cost per Hour of Policy Advice ^(c)	\$114.44	\$158.68	\$217.86	\$183.33	1
Average Cost per Inspection or Investigation	\$910.20	\$905.60	\$927.91	\$945.63	
Average Cost per Registration or Licence.....	\$70.85	\$81.00	\$83.16	\$80.83	

- (a) On 1 July 2009, the Building Industry Development Group was transferred from the DTF to the DoC. For reporting and comparative purposes, the 2008-09 Actual and 2009-10 Budget have been recast to reflect this transfer and the change in the functions for the OBM structure. The 2008-09 Actual has also been recast to reflect the creation of the DoC on 1 January 2009.
- (b) The efficiency indicators exclude grants paid to external parties.
- (c) This indicator reflects the development and amendment of labour relations policy, legislation and regulations, providing policy advice and preparing submissions on behalf of the Minister for Commerce and Government to State and Federal industrial tribunals, Senate Inquiries, etc in relation to the regulatory framework.

Explanation of Significant Movements

(Notes)

1. Average Cost per Hour of Policy Advice of \$183.33 in the 2010-11 Budget Target has decreased by \$34.53 (15.8 per cent) from the 2009-10 Estimated Actual due to the cessation of expenditure related to the industrial relations review in 2009-10.

3: Science, Innovation and Business

Enhances the State's prosperity by promoting science, innovation and business. Services include:

- supporting the Science and Innovation Council with science policy development advice;
- administering research capability and infrastructure grants;
- supporting industry development through innovation and commercialisation; and
- administering science and innovation programs and projects.

	2008-09 Actual ^(a)	2009-10 Budget ^(a)	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	62,026	64,510	61,445	61,484	
Less Income.....	832	659	2,211	1,292	
Net Cost of Service	61,194	63,851	59,234	60,192	
Employees (Full Time Equivalents)	115	113	109	111	
Efficiency Indicators ^(b)					
Average Cost per Science and Innovation Project Managed	\$230,917	\$241,510	\$191,606	\$202,733	

- (a) On 1 July 2009, the Building Industry Development Group was transferred from the DTF to the DoC. For reporting and comparative purposes, the 2008-09 Actual and 2009-10 Budget have been recast to reflect this transfer and the change in the functions for the OBM structure. The 2008-09 Actual has also been recast to reflect the creation of the DoC on 1 January 2009.
- (b) The efficiency indicators exclude grants paid to external parties.

ASSET INVESTMENT PROGRAM

The asset investment program for 2010-11 is estimated at \$4.0 million. In support of delivering services the Department has a high reliance on IT systems in respect to databases, record keeping and communications. Investment in assets mainly relates to developing the Department's IT infrastructure.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Accommodation Infrastructure							
Relocation of Energy Safety and Resources Safety							
Divisions to Cannington	2,187	1,879	-	-	-	308	-
Bentley Technology Park - Stage 1 Implementation	9,619	8,071	1,967	-	-	-	1,548
Business Systems Development and Enhancement							
Business Names System (Western Australia).....	2,000	922	500	-	-	982	96
Integrated Document Management System	1,583	1,253	-	-	-	330	-
Safety Regulation System Improvement	2,901	2,318	300	-	-	416	167
Worksafe Information System Environment	3,399	2,411	500	-	-	988	-
Information Technology (IT) Infrastructure							
Asset Replacement	1,275	211	211	95	969	-	-
Service Improvement	536	211	211	325	-	-	-
System Stabilisation	6,433	1,056	1,056	3,254	2,123	-	-
Other Works - Southern Precinct (258).....	1,866	100	100	100	100	-	1,566
NEW WORKS							
IT Infrastructure - Customer Focused Service Delivery.....	1,788	-	-	-	1,788	-	-
Royalties for Regions - Regional Communications Project	80,300	-	-	300	30,000	50,000	-
Marine Industry Technology Park (Munster - 264).....	559	-	-	-	-	-	559
PC Replacement Plan - 2008-09 Program (15,133).....	257	-	-	-	-	-	257
Total Cost of Asset Investment Program.....	114,703	18,432	4,845	4,074	34,980	53,024	4,193
FUNDED BY							
Capital Appropriation.....			1,611	425	1,888	-	-
Drawdowns from the Holding Account.....			1,267	3,349	3,092	-	-
Internal Funds and Balances.....			1,967	-	-	3,024	4,193
Drawdowns from Royalties for Regions Fund ^(a)			-	300	30,000	50,000	-
Total Funding			4,845	4,074	34,980	53,024	4,193

(a) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement reflects an estimated decrease in the 2010-11 Budget Estimate for the Total Cost of services of \$3.0 million (1.8 per cent) when compared to the 2009-10 Estimated Actual as a result of the impact in 2010-11 of the Seamless National Economy initiatives, the commencement of the transferring of functions from the State to the Commonwealth and the savings associated with the implementation of the COAG reforms.

Income

Income is estimated to be \$42.6 million in 2010-11. This represents an increase of \$4.5 million (11.9 per cent) from the 2009-10 Estimated Actual and is primarily a result of Commonwealth funding received under the National Partnership Agreement, to implement the Seamless National Economy initiatives.

The decrease in income from State Government in the 2010-11 Budget compared with the 2009-10 Estimated Actual of \$1.1 million, recognises the general reduction in the grants program, savings from the implementation of the COAG reforms, and funding received in 2010-11 from Royalties for Regions for the commencement of a Regional Communications program.

Balance Sheet

The main area of movement of assets and liabilities from the 2009-10 Estimated Actual to 2010-11 Budget Target is due to increases in intangibles (up \$3.5 million or 66.5 per cent) as a result of software development. The movement in contributed equity is mainly due to the injection of funds from the Royalties for Regions for a Regional Communications project.

Cashflow Statement

Cashflows from State Government from 2009-10 to 2010-11 recognises the general reduction in the grants program, savings from the commencement of the COAG reform implementation, and the funding received from the Royalties for Regions for the commencement of a Regional Mobile Communications project.

Over the same period Net Cash Outflows from operating activities are decreasing mainly due to the commencement of the implementation of the Seamless National Economy initiatives with the transferring of some functions from the State to the Commonwealth.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual ^(b)	2009-10 Budget ^(b)	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	79,557	71,276	81,787	79,711	82,346	82,180	89,432
Grants and subsidies ^(d)	40,203	55,071	42,936	45,098	38,862	31,179	3,700
Supplies and services	28,571	26,493	26,928	24,076	25,080	28,667	35,916
Accommodation	13,137	12,369	12,079	10,075	10,215	10,192	13,192
Depreciation and amortisation	1,405	2,349	1,242	1,242	1,243	1,243	1,243
Other expenses	7,406	3,776	3,242	5,021	3,576	3,568	5,625
TOTAL COST OF SERVICES	170,279	171,334	168,214	165,223	161,322	157,029	149,108
Income							
Sale of goods and services	12,135	11,448	11,459	10,993	11,263	11,063	11,063
Regulatory fees and fines	17,744	21,416	23,820	23,626	22,633	23,670	26,721
Grants and subsidies	-	-	2,000	5,402	2,474	768	-
Other revenue	2,839	830	830	2,620	620	620	630
Total Income	32,718	33,694	38,109	42,641	36,990	36,121	38,414
NET COST OF SERVICES	137,561	137,640	130,105	122,582	124,332	120,908	110,694
INCOME FROM STATE GOVERNMENT							
Service appropriations	133,028	127,155	122,078	112,996	105,195	99,502	108,191
Resources received free of charge	912	752	752	752	752	752	752
Royalties for regions fund ^(e)	-	-	-	8,000	17,000	15,000	-
TOTAL INCOME FROM STATE GOVERNMENT	133,940	127,907	122,830	121,748	122,947	115,254	108,943
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(3,621)	(9,733)	(7,275)	(834)	(1,385)	(5,654)	(1,751)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) On 1 July 2009, the Building Industry Development Group was transferred from the DTF to the DoC. For reporting and comparative purposes, the 2008-09 Actual and 2009-10 Budget have been recast to reflect this transfer and the change in the functions for the OBM structure. The 2008-09 Actual has also been recast to reflect the creation of the DoC on 1 January 2009.

(c) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Budget Estimate are 932, 986 and 1,028 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Regional Infrastructure and Headworks Fund - \$8.0 million (2010-11 Budget Estimate), \$17.0 million (2011-12), and \$15.0 million (2012-13).

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Asbestos Disease Society	100	100	100	100	100	100	100
Australian Building Codes Board.....	-	-	150	265	333	316	316
Employment Law Centre Western Australia.....	-	372	270	196	207	235	-
Farmsafe Western Australia Alliance.....	69	70	70	70	70	70	70
Industry Development Financial Assistance	1,626	-	-	-	-	-	-
Other Miscellaneous.....	11	20	37	13	14	15	17
Royalties for Regions - Regional Communications Program	-	-	1,200	8,000	17,000	15,000	-
Safety and Health - Chamber of Commerce and Industry Western Australia	70	18	18	-	-	-	-
Science and Innovation	38,004	54,484	41,084	36,454	21,138	15,443	3,197
Trades and Labour Council of Western Australia.....	63	7	7	-	-	-	-
Workplace Reform - Unions and Employer Association	260	-	-	-	-	-	-
TOTAL.....	40,203	55,071	42,936	45,098	38,862	31,179	3,700

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual ^(b)	2009-10 Budget ^(b)	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	10,760	28,988	8,750	12,390	11,039	7,273	2,346
Restricted cash.....	8,668	4,601	6,496	6,573	6,573	6,573	6,573
Holding account receivables.....	1,120	3,349	3,349	3,092	-	-	-
Receivables	10,257	5,946	10,564	10,865	11,160	11,448	10,205
Other.....	1,171	871	1,720	2,174	2,629	3,084	3,541
Total current assets.....	31,976	43,755	30,879	35,094	31,401	28,378	22,665
NON-CURRENT ASSETS							
Holding account receivables.....	13,003	11,856	10,749	8,899	10,142	11,385	12,628
Property, plant and equipment.....	29,349	29,636	28,457	28,655	29,415	29,056	28,453
Intangibles	3,395	5,167	5,229	8,705	11,810	13,766	13,646
Restricted cash.....	1,149	1,210	1,149	1,149	1,149	1,149	1,149
Other.....	24,233	23,311	27,715	27,770	58,544	109,637	113,310
Total non-current assets	71,129	71,180	73,299	75,178	111,060	164,993	169,186
TOTAL ASSETS.....	103,105	114,935	104,178	110,272	142,461	193,371	191,851
CURRENT LIABILITIES							
Employee provisions	13,402	14,228	15,251	16,781	18,316	19,851	21,383
Payables.....	6,242	4,453	6,242	6,242	6,242	6,242	6,242
Other.....	4,860	1,138	4,860	4,271	4,271	4,271	4,271
Total current liabilities	24,504	19,819	26,353	27,294	28,829	30,364	31,896
NON-CURRENT LIABILITIES							
Employee provisions	5,737	3,007	6,643	7,392	8,144	8,896	9,651
Other.....	2,635	1,384	3,626	4,623	4,122	8,399	6,343
Total non-current liabilities	8,372	4,391	9,278	12,015	12,266	17,295	15,994
TOTAL LIABILITIES	32,876	24,210	36,622	39,309	41,095	47,659	47,890
EQUITY							
Contributed equity.....	61,965	58,074	66,737	71,078	102,966	152,966	152,966
Accumulated surplus/(deficit)	939	25,560	(6,336)	(7,170)	(8,555)	(14,209)	(15,960)
Reserves	7,325	7,155	7,155	7,055	6,955	6,955	6,955
Total equity.....	70,229	90,789	67,556	70,963	101,366	145,712	143,961
TOTAL LIABILITIES AND EQUITY	103,105	114,999	104,178	110,272	142,461	193,371	191,851

(a) Full audited financial statements are published in the agency's Annual Report.

(b) On 1 July 2009, the Building Industry Development Group was transferred from the DTF to the DoC. For reporting and comparative purposes, the 2008-09 Actual and 2009-10 Budget have been recast to reflect this transfer and the change in the functions for the OBM structure. The 2008-09 Actual has also been recast to reflect the creation of the DoC on 1 January 2009.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual ^(b)	2009-10 Budget ^(b)	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	129,447	124,806	120,836	111,754	103,952	98,259	106,948
Capital appropriation	5,250	1,611	1,611	425	1,888	-	-
Holding account drawdowns	1,120	1,267	1,267	3,349	3,092	-	-
Royalties for regions fund ^(c)	-	-	-	8,300	47,000	65,000	-
Net cash provided by State Government	135,817	127,684	123,714	123,828	155,932	163,259	106,948
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(75,469)	(71,525)	(79,291)	(77,676)	(80,288)	(80,122)	(87,374)
Grants and subsidies	(40,879)	(55,071)	(42,936)	(45,098)	(38,862)	(31,179)	(3,700)
Supplies and services	(28,729)	(24,866)	(25,639)	(22,888)	(24,790)	(23,500)	(35,144)
Accommodation	(13,144)	(11,902)	(11,612)	(9,594)	(9,734)	(9,711)	(12,711)
Other payments	(12,790)	(7,701)	(7,945)	(10,129)	(8,685)	(8,676)	(10,220)
Receipts							
Regulatory fees and fines	20,628	21,055	23,459	22,800	21,807	22,844	25,895
Grants and subsidies	-	-	2,000	5,402	2,474	768	-
Sale of goods and services	12,026	12,271	12,282	12,210	12,455	12,255	12,255
GST receipts	3,437	2,510	2,510	2,570	2,570	2,570	2,570
Other receipts	2,548	960	960	2,750	750	750	747
Net cash from operating activities	(132,372)	(134,269)	(126,212)	(119,653)	(122,303)	(114,001)	(107,682)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(4,718)	(4,845)	(4,845)	(4,074)	(34,980)	(53,024)	(4,193)
Net cash from investing activities	(4,718)	(4,845)	(4,845)	(4,074)	(34,980)	(53,024)	(4,193)
NET INCREASE/(DECREASE) IN CASH HELD							
	(1,273)	(11,690)	(7,343)	101	(1,351)	(3,766)	(4,927)
Cash assets at the beginning of the reporting period	20,037	45,453	20,577	16,395	20,112	18,761	14,995
Net cash transferred to/from other agencies	1,813	1,036	3,161	3,616	-	-	-
Cash assets at the end of the reporting period	20,577	34,799	16,395	20,112	18,761	14,995	10,068

- (a) Full audited financial statements are published in the agency's Annual Report.
- (b) On 1 July 2009, the Building Industry Development Group was transferred from the DTF to the DoC. For reporting and comparative purposes, the 2008-09 Actual and 2009-10 Budget have been recast to reflect this transfer and the change in the functions for the OBM structure. The 2008-09 Actual has also been recast to reflect the creation of the DoC on 1 January 2009.
- (c) Regional Infrastructure and Headworks Fund - \$8.3 million (2010-11), \$47.0 million (2011-12) and \$65.0 million (2012-13).

DETAILS OF ADMINISTERED TRANSACTIONS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
INCOME							
Taxation							
Business Names Registrations.....	5,068	4,889	4,889	5,033	5,184	5,340	5,500
Credit Providers	984	847	847	901	928	955	984
Employment Agents.....	258	251	251	344	354	365	376
Finance Brokers	1,177	954	954	1,590	1,637	1,687	1,737
Land Valuers	143	250	250	81	83	86	88
Motor Vehicle Dealers	766	858	858	838	863	889	915
Other Registration Fees.....	117	155	155	112	115	119	122
Other Regulatory Fees.....	621	72	622	51	54	54	57
Travel Agents	103	306	306	299	308	317	327
Commonwealth Grants							
Commonwealth Grant Revenue - Recurrent.....	282	550	550	300	300	300	300
Fines							
Regulatory Fines	297	-	250	250	250	250	250
Other							
Admin Grants and Transfer Payments.....	-	5	-	5	-	-	-
Other Miscellaneous.....	522	888	888	888	888	888	888
Rental Accommodation Fund - Interest.....	11,615	4,865	5,865	6,115	6,365	6,615	6,615
TOTAL INCOME	21,953	14,890	16,685	16,807	17,329	17,865	18,159
EXPENSES							
Grants To Charitable And Other Public Bodies							
Rental Accommodation Fund - Grants.....	5,071	1,620	1,615	1,620	1,615	1,615	1,615
Other							
Interest Expense	99	-	100	102	104	106	106
Payments to Consolidated Account.....	9,534	10,546	9,382	9,499	9,776	10,062	10,356
Employee Benefits	111	-	122	127	132	137	137
Services and Contracts Expense.....	5,250	3,465	3,465	3,110	3,110	3,110	3,110
TOTAL EXPENSES	20,065	15,631	14,684	14,458	14,737	15,030	15,324

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
GST Receipts on Sales.....	3,437	2,510	2,510	2,570	2,570	2,570	2,570
Grants - Commonwealth	-	-	2,000	5,402	2,474	768	-
Proceeds from Departmental Miscellaneous	2,548	960	960	2,750	750	750	747
Proceeds from Fees and Charges - Licenses.....	18,053	18,405	20,940	20,618	20,136	22,683	25,733
Proceeds from Fees and Charges - Other	2,575	2,650	2,519	2,182	1,671	161	162
Sale of Goods and Services	4,012	4,271	3,831	3,655	3,855	3,600	3,600
Services Provided - Real Estate Business Agents and Settlement Agents Supervisory Boards	8,014	8,000	8,451	8,555	8,600	8,655	8,655
TOTAL.....	38,639	36,796	41,211	45,732	40,056	39,187	41,467

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

SMALL BUSINESS DEVELOPMENT CORPORATION

PART 18 - MINISTER FOR COMMERCE; SCIENCE AND INNOVATION; HOUSING; MINISTER ASSISTING THE TREASURER

DIVISION 73

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 113 Net amount appropriated to deliver services.....	12,842	12,206	12,206	11,897	10,508	10,805	11,094
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	196	202	202	218	224	231	238
Total appropriations provided to deliver services.....	13,038	12,408	12,408	12,115	10,732	11,036	11,332
CAPITAL							
Item 165 Capital Appropriation.....	34	84	84	78	84	84	78
TOTAL APPROPRIATIONS	13,072	12,492	12,492	12,193	10,816	11,120	11,410
EXPENSES							
Total Cost of Services.....	12,384	13,273	13,954	13,058	11,795	11,927	11,911
Net Cost of Services ^(a)	11,874	12,720	12,819	12,255	10,968	11,091	11,363
CASH ASSETS ^(b)	1,764	293	1,340	1,331	1,234	1,181	1,085

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Transfer of Skilled Migration Program to the Department of Training and Workforce Development	-	(800)	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	Development of new and existing Small Business in Western Australia.	1. Information, Guidance, Referral and Business Development Services

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Information, Guidance, Referral and Business Development Services.....	12,384	13,273	13,954	13,058	11,795	11,927	11,911
Total Cost of Services.....	12,384	13,273	13,954	13,058	11,795	11,927	11,911

Significant Issues Impacting the Agency

- Commencing in 2009-10, the BiZFiT program focuses on developing the skills and resilience of Western Australian business to enable them to achieve sustained growth irrespective of the prevailing economic conditions. Over 600 regional and metropolitan businesses have accessed the program with a further 2,000 small businesses expected to participate in 2010-11. BiZFiT will continue to work strategically with business, industry and regional representatives to ensure a wider reach to business owners in need of individual support and targeted practical business training.
- The Western Australian Government is working collaboratively with Commonwealth, State and Territory governments to create a seamless national economy for business as part of the Council of Australian Governments (COAG) reform agenda. The national Business Online Service program is an integral part of this process and delivers a single online service through which Australian business can access licence and regulatory information and transact with all levels of government through a single client account.

- Small business owners often lack the knowledge and resources to effectively handle disputes with larger competitors. Business to business disputes take up a significant amount of time and financial resources, and ultimately reduce productivity for the parties involved. A low-cost mediation, education and guidance service will be developed to address the growing need to assist businesses with resolving commercial disputes. This will be particularly important for the retail tenancy market in the face of changes to the Western Australian retail trading environment.
- The Business Migration program is one of the State's principal business investment attraction programs, providing an important source of new capital to support the continued growth of the Western Australian economy. In 2009-10 the capital transfer into Western Australia by sponsored and registered business migrants who have finalised their investment proposals is anticipated to exceed \$200 million and generate more than 300 jobs.
- Timely access to information and guidance on starting and operating a small business has been greatly enhanced with the redevelopment of the website, www.smallbusiness.wa.gov.au. The website now features access to a significant range of resources specifically designed for Western Australian small business. Further expansion will include more interactive tools and guides that will provide a comprehensive resource designed to assist those who plan to start, operate or grow a small business.
- The Aboriginal Business Unit (ABU) was established as a first point of contact for Aboriginal people seeking business information and guidance. The ABU also supports the state-wide Small Business Centre network to deliver advisory services to existing and aspiring Indigenous business owners and funds projects aimed at building business capacity through mentoring, specialised presentations, skills development and access to financial, legal and management advice.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Development of new and existing Small Business in Western Australia:					
A random sample of clients was asked to rate the usefulness of the information/guidance provided to them by the Small Business Development Corporation:					
Very or somewhat useful.....	91%	90%	90%	90%	
Not very or not at all useful.....	3%	0%	5%	0%	
Neutral.....	6%	10%	5%	10%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Information, Guidance, Referral and Business Development Services

Provision of specialised information, referral, and business facilitation services for the effective development of enterprises in Western Australia.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 12,384	\$'000 13,273	\$'000 13,954	\$'000 13,058	1
Less Income.....	510	553	1,135	803	
Net Cost of Service	11,874	12,720	12,819	12,255	
Employees (Full Time Equivalents)	58	59	59	56	
Efficiency Indicators ^(a)					
Average Cost per Direct Client Contact/Equivalent ^(b)	\$18.87	\$21.59	\$22.70	\$18.82	1
Average Cost per Indirect Client Contact ^(c)	\$2.36	\$2.22	\$2.27	\$2.16	
Average Cost per Small Business Centre Client Contact ^(d)	\$84.81	\$94.07	\$94.55	\$96.39	
Cost per Unit of Policy Advice ^(e)	\$1,254,049	\$1,406,857	\$1,351,009	\$1,447,358	2

(a) Further detail regarding efficiency indicators is provided in the agency's Annual Report.

(b) The number of direct client contacts/equivalents comprises direct client contacts plus the number of equivalent direct clients. Direct client contacts have contacted the agency for guidance or information either by a personal visit, by telephone or have visited the agency websites for equal to or greater than four minutes, or a Business License Information Service website for equal to or greater than two minutes. Equivalent client contacts are serviced through the provision of grant money. Grants are provided under the Export Accelerator Program.

(c) Indirect client contacts are exposed to a range of advisory, information, referral and business services impacting on growth and business development. These include attendees at Award functions, Expos or other forums, which the Corporation (SBDC) has organised, has been the major sponsor of or where a SBDC representative has given an address on small business matters. This also includes agency website visits between two and four minutes.

(d) A network of 25 Small Business Centres operate throughout Western Australia.

(e) Policy advice comprises policy submissions, investigative research, ministerial correspondence, industry liaison and small business sector advocacy.

Explanation of Significant Movements

(Notes)

1. The reduction in Total Cost of Service and Average cost per direct client contact/equivalent between the 2009-10 Estimated Actual and 2010-11 is due to the transfer of the Skilled Migration program to the Department of Training and Workforce Development from 2010-11.
2. The increase in the Cost per unit of policy advice between 2009-10 Estimated Actual and 2010-11 is due to the impact of annual salary increases as well as projects not progressed in 2009-10 being deferred to 2010-11.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Furniture and Office Equipment Replacement 2009-10 Program.....	200	200	200	-	-	-	-
NEW WORKS							
Furniture and Office Equipment Replacement 2010-11 Program.....	200	-	-	200	-	-	-
2011-12 Program.....	200	-	-	-	200	-	-
2012-13 Program.....	200	-	-	-	-	200	-
2013-14 Program.....	200	-	-	-	-	-	200
Total Cost of Asset Investment Program.....	1,000	200	200	200	200	200	200
FUNDED BY							
Capital Appropriation.....			84	78	84	84	78
Drawdowns from the Holding Account.....			116	122	116	116	122
Total Funding			200	200	200	200	200

FINANCIAL STATEMENTS**Income Statement***Expenses*

Supplies and Services expenditure is estimated to be \$1.5 million in 2010-11, representing a reduction of \$0.8 million (34.0 per cent) from the 2009-10 Estimated Actual. Other Expenses is estimated to be \$1.0 million in 2010-11, representing a reduction of \$0.4 million (27.1 per cent) from the 2009-10 Estimated Actual. Both reductions are due primarily to the transfer of the Skilled Migration program to the Department of Training and Workforce Development from 2010-11.

Income

Sales of Goods and Services income is estimated to be \$0.4 million in 2010-11 representing a reduction of \$0.6 million (61.5 per cent) from the 2009-10 Estimated Actual. This income relates primarily to fees collected for State Sponsorship of skilled migrants; the responsibility for the Skilled Migration Program has been transferred to the Department of Training and Workforce Development from 2010-11.

Grants and Subsidies income is estimated to be \$0.3 million in 2010-11, representing an increase of \$0.3 million (100 per cent) from 2009-10 Estimated Actual as a result of the Corporation receiving Commonwealth funding for three years, commencing in 2010-11, for the implementation of the Business Online Services system.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	5,403	6,006	6,031	6,062	6,344	6,506	6,462
Grants and subsidies ^(c)	3,025	3,034	3,034	3,270	3,137	3,190	3,244
Supplies and services	2,314	2,364	2,331	1,539	1,139	1,030	1,019
Accommodation	601	589	1,036	1,050	623	635	635
Depreciation and amortisation	188	122	122	116	116	122	116
Other expenses	853	1,158	1,400	1,021	436	444	435
TOTAL COST OF SERVICES	12,384	13,273	13,954	13,058	11,795	11,927	11,911
Income							
Sale of goods and services	267	423	955	368	368	368	368
Grants and subsidies	-	-	-	255	279	288	-
Other revenue	243	130	180	180	180	180	180
Total Income	510	553	1,135	803	827	836	548
NET COST OF SERVICES	11,874	12,720	12,819	12,255	10,968	11,091	11,363
INCOME FROM STATE GOVERNMENT							
Service appropriations	13,038	12,408	12,408	12,115	10,732	11,036	11,332
Resources received free of charge	9	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	13,047	12,408	12,408	12,115	10,732	11,036	11,332
SURPLUS/(DEFICIENCY) FOR THE PERIOD	1,173	(312)	(411)	(140)	(236)	(55)	(31)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 58, 59 and 56 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Business Migrant Incentive Program	5	-	-	-	-	-	-
Export Accelerator Program	8	10	10	10	10	10	10
Innovation to Market	4	-	-	-	-	-	-
Small Business Centres - Capital Grants	-	-	-	185	-	-	-
Small Business Centres - Operational Grants	3,008	3,024	3,024	3,075	3,127	3,180	3,234
TOTAL	3,025	3,034	3,034	3,270	3,137	3,190	3,244

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1,764	293	1,340	1,331	1,234	1,181	1,085
Holding account receivables.....	116	122	122	116	116	122	116
Receivables	156	336	156	156	156	156	156
Other.....	374	232	278	185	127	167	159
Total current assets.....	2,410	983	1,896	1,788	1,633	1,626	1,516
NON-CURRENT ASSETS							
Holding account receivables.....	115	124	124	139	154	163	178
Property, plant and equipment.....	453	899	529	611	692	768	850
Intangibles	152	19	154	156	158	161	163
Total non-current assets	720	1,042	807	906	1,004	1,092	1,191
TOTAL ASSETS.....	3,130	2,025	2,703	2,694	2,637	2,718	2,707
CURRENT LIABILITIES							
Employee provisions	943	934	948	961	973	981	991
Payables.....	31	40	31	31	31	31	31
Other.....	264	165	156	191	269	310	237
Total current liabilities	1,238	1,139	1,135	1,183	1,273	1,322	1,259
NON-CURRENT LIABILITIES							
Employee provisions	315	282	318	323	328	331	336
Other.....	15	13	15	15	15	15	15
Total non-current liabilities	330	295	333	338	343	346	351
TOTAL LIABILITIES	1,568	1,434	1,468	1,521	1,616	1,668	1,610
EQUITY							
Contributed equity.....	1,421	1,505	1,505	1,583	1,667	1,751	1,829
Accumulated surplus/(deficit)	141	(914)	(270)	(410)	(646)	(701)	(732)
Total equity.....	1,562	591	1,235	1,173	1,021	1,050	1,097
TOTAL LIABILITIES AND EQUITY	3,130	2,025	2,703	2,694	2,637	2,718	2,707

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	12,907	12,277	12,277	11,984	10,601	10,905	11,201
Capital appropriation	34	84	84	78	84	84	78
Holding account drawdowns	116	116	116	122	116	116	122
Net cash provided by State Government	13,057	12,477	12,477	12,184	10,801	11,105	11,401
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(5,451)	(5,973)	(5,968)	(5,998)	(6,259)	(6,443)	(6,399)
Grants and subsidies	(3,026)	(3,034)	(3,034)	(3,270)	(3,137)	(3,190)	(3,244)
Supplies and services	(2,488)	(2,372)	(2,477)	(1,456)	(1,069)	(1,081)	(1,131)
Accommodation	(522)	(539)	(1,006)	(1,050)	(623)	(635)	(635)
Other payments	(1,607)	(1,839)	(2,111)	(1,702)	(1,117)	(1,125)	(1,116)
Receipts							
Grants and subsidies	-	-	-	255	279	288	-
Sale of goods and services	263	423	955	368	368	368	368
GST receipts	783	680	710	680	680	680	680
Other receipts	392	130	230	180	180	180	180
Net cash from operating activities	(11,656)	(12,524)	(12,701)	(11,993)	(10,698)	(10,958)	(11,297)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(320)	(200)	(200)	(200)	(200)	(200)	(200)
Net cash from investing activities	(320)	(200)	(200)	(200)	(200)	(200)	(200)
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	1,081	(247)	(424)	(9)	(97)	(53)	(96)
Cash assets at the beginning of the reporting period	683	540	1,764	1,340	1,331	1,234	1,181
Cash assets at the end of the reporting period	1,764	293	1,340	1,331	1,234	1,181	1,085

(a) Full audited financial statements are published in the agency's Annual Report.

REGISTRAR, WESTERN AUSTRALIAN INDUSTRIAL RELATIONS COMMISSION

PART 18 - MINISTER FOR COMMERCE; SCIENCE AND INNOVATION; HOUSING; MINISTER ASSISTING THE TREASURER

DIVISION 74

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 114 Net amount appropriated to deliver services.....	8,496	8,440	8,696	8,637	8,942	8,858	9,040
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	2,203	2,268	2,129	2,091	2,169	2,233	2,281
Total appropriations provided to deliver services.....	10,699	10,708	10,825	10,728	11,111	11,091	11,321
TOTAL APPROPRIATIONS	10,699	10,708	10,825	10,728	11,111	11,091	11,321
EXPENSES							
Total Cost of Services	10,759	10,726	11,120	10,940	11,313	11,816	12,017
Net Cost of Services ^(a)	10,220	10,646	10,794	10,860	11,233	11,736	11,937
CASH ASSETS ^(b)	2,586	2,548	2,731	2,707	2,626	1,903	1,076

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	The prevention and resolution of industrial relations matters.	<ol style="list-style-type: none"> 1. Support to the Western Australian Industrial Relations Commission and Industrial Magistrates Court 2. Conciliation and Arbitration by the Western Australian Industrial Relations Commission

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Support to the Western Australian Industrial Relations Commission and Industrial Magistrates Court.....	4,925	5,237	5,067	5,164	5,317	5,554	5,648
2. Conciliation and Arbitration by the Western Australian Industrial Relations Commission	5,834	5,489	6,053	5,776	5,996	6,262	6,369
Total Cost of Services.....	10,759	10,726	11,120	10,940	11,313	11,816	12,017

Significant Issues Impacting the Agency

- The Government commissioned a review of the State industrial relations system (Amendola Review). The Government is currently considering the recommendations of the Review.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: The prevention and resolution of industrial relations matters:					
Percentage of employee, employers, representatives and Commission members satisfied with the service provided by the Department of the Registrar in relation to:					
Timeliness	87%	94%	90%	90%	
Accuracy and relevance of information.....	87%	92%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Support to the Western Australian Industrial Relations Commission and Industrial Magistrates Court

To provide effective and efficient support to the Commission, allowing that tribunal to provide the community with an efficient means of preventing or resolving industrial relations matters. This output includes the provision of services and support to the Industrial Magistrates Court.

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Target \$'000	Note
Total Cost of Service.....	4,925	5,237	5,067	5,164	
Less Income.....	84	80	80	80	
Net Cost of Service	4,841	5,157	4,987	5,084	
Employees (Full Time Equivalents)	33	37	37	37	
Efficiency Indicators					
Average Cost per Application Registered and Recorded.....	\$5,822	\$6,465	\$5,811	\$5,902	

2: Conciliation and Arbitration by the Western Australian Industrial Relations Commission

This output relates to the activities of the Commission. The Commission provides processes for dealing with the prevention and resolution of conflict in respect of industrial matters. The Commission relies on the Department of the Registrar to manage its financial affairs but is not subject to any form of operational control by the Department of the Registrar and acts independently.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 5,834	\$'000 5,489	\$'000 6,053	\$'000 5,776	
Less Income.....	455	-	246	-	1
Net Cost of Service	5,379	5,489	5,807	5,776	

Explanation of Significant Movements

(Notes)

- Income for 2008-09 Actual and 2009-10 Estimated Actual represents a recoup of funding transferred to the Department of the Attorney General as legislation to restructure the Commission did not proceed.

ASSET INVESTMENT PROGRAM

The 2012-13 and 2013-14 Forward Estimates for the asset investment program will be assessed once the impact on the Department of the Amendola Review is known.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - Information Technology 2009-10 Program.....	60	60	60	-	-	-	-
NEW WORKS							
Asset Replacement - Information Technology 2010-11 Program.....	370	-	-	370	-	-	-
2011-12 Program.....	160	-	-	-	160	-	-
Total Cost of Asset Investment Program.....	590	60	60	370	160	-	-
FUNDED BY							
Drawdowns from the Holding Account.....			60	370	160	-	-
Total Funding			60	370	160	-	-

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	6,449	6,552	6,444	6,206	6,434	6,633	6,977
Supplies and services	1,127	891	1,158	1,188	1,193	1,208	1,306
Accommodation	2,507	2,633	2,784	2,800	2,990	3,275	3,200
Depreciation and amortisation	251	150	216	286	245	165	77
Other expenses	425	500	518	460	451	535	457
TOTAL COST OF SERVICES	10,759	10,726	11,120	10,940	11,313	11,816	12,017
Income							
Sale of goods and services	82	80	80	80	80	80	80
Other revenue ^(c)	457	-	246	-	-	-	-
Total Income	539	80	326	80	80	80	80
NET COST OF SERVICES	10,220	10,646	10,794	10,860	11,233	11,736	11,937
INCOME FROM STATE GOVERNMENT							
Service appropriations	10,699	10,708	10,825	10,728	11,111	11,091	11,321
Resources received free of charge	47	50	50	50	50	50	50
TOTAL INCOME FROM STATE GOVERNMENT	10,746	10,758	10,875	10,778	11,161	11,141	11,371
SURPLUS/(DEFICIENCY) FOR THE PERIOD	526	112	81	(82)	(72)	(595)	(566)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	526	112	81	(82)	(72)	(595)	(566)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 53, 56 and 55 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Represents a recoup of funding transferred to the Department of the Attorney General as legislation to restructure the Commission did not proceed.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	2,481	2,433	2,596	2,542	2,431	1,678	821
Restricted cash.....	105	-	-	-	-	-	-
Holding account receivables.....	180	180	60	370	280	280	280
Receivables	80	58	151	164	191	183	210
Other.....	83	89	54	52	95	144	177
Total current assets.....	2,929	2,760	2,861	3,128	2,997	2,285	1,488
NON-CURRENT ASSETS							
Holding account receivables.....	1,031	1,001	1,241	731	861	1,057	1,253
Property, plant and equipment.....	490	213	353	455	377	226	164
Intangibles	16	7	8	1	6	3	-
Restricted cash.....	-	115	135	165	195	225	255
Other.....	98	9	87	76	64	53	41
Total non-current assets	1,635	1,345	1,824	1,428	1,503	1,564	1,713
TOTAL ASSETS.....	4,564	4,105	4,685	4,556	4,500	3,849	3,201
CURRENT LIABILITIES							
Employee provisions	1,854	1,636	1,908	1,904	1,849	1,845	1,638
Payables.....	256	269	221	154	150	192	88
Other.....	74	120	94	114	134	36	58
Total current liabilities	2,184	2,025	2,223	2,172	2,133	2,073	1,784
NON-CURRENT LIABILITIES							
Employee provisions	438	289	439	443	498	502	709
Other.....	2	3	2	2	2	2	2
Total non-current liabilities	440	292	441	445	500	504	711
TOTAL LIABILITIES	2,624	2,317	2,664	2,617	2,633	2,577	2,495
EQUITY							
Contributed equity.....	495	495	495	495	495	495	495
Accumulated surplus/(deficit)	1,424	1,278	1,505	1,423	1,351	756	190
Reserves	21	15	21	21	21	21	21
Total equity.....	1,940	1,788	2,021	1,939	1,867	1,272	706
TOTAL LIABILITIES AND EQUITY	4,564	4,105	4,685	4,556	4,500	3,849	3,201

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	10,339	10,558	10,675	10,558	10,911	10,895	11,125
Holding account drawdowns	180	180	60	370	160	-	-
Net cash provided by State Government.....	10,519	10,738	10,735	10,928	11,071	10,895	11,125
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(6,109)	(6,603)	(6,369)	(6,186)	(6,399)	(6,726)	(6,935)
Supplies and services.....	(923)	(859)	(1,113)	(1,218)	(1,223)	(1,208)	(1,356)
Accommodation	(2,697)	(2,557)	(2,784)	(2,800)	(2,990)	(3,252)	(3,277)
Other payments	(850)	(836)	(904)	(772)	(774)	(826)	(778)
Receipts							
Sale of goods and services.....	72	80	80	80	80	80	80
GST receipts.....	443	314	314	314	314	314	314
Other receipts ^(b)	455	-	246	-	-	-	-
Net cash from operating activities.....	(9,609)	(10,461)	(10,530)	(10,582)	(10,992)	(11,618)	(11,952)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(492)	(180)	(60)	(370)	(160)	-	-
Proceeds from sale of non-current assets.....	2	-	-	-	-	-	-
Net cash from investing activities.....	(490)	(180)	(60)	(370)	(160)	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
	420	97	145	(24)	(81)	(723)	(827)
Cash assets at the beginning of the reporting period	2,166	2,451	2,586	2,731	2,707	2,626	1,903
Cash assets at the end of the reporting period	2,586	2,548	2,731	2,707	2,626	1,903	1,076

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Represents a recoup of funding transferred to the Department of the Attorney General as legislation to restructure the Commission did not proceed.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Commission:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
GST Input Credits	409	311	311	311	311	311	311
GST Receipts on Sales	34	3	3	3	3	3	3
Service Charges, Transcript and Award Sales and Other Receipts.....	527	80	326	80	80	80	80
TOTAL.....	970	394	640	394	394	394	394

The moneys received and retained are to be applied to the Commission's services as specified in the Budget Statements.

WORKCOVER WA AUTHORITY

ASSET INVESTMENT PROGRAM

WorkCover WA's total approved asset investment program for 2010-11 is \$2.5 million. The approved projects planned or underway include:

- Building Refurbishment - improvements and reconfiguration to the existing facility in Shenton Park to support the outcomes of the legislative review for a fast track conciliation process for dispute resolution;
- Computer Hardware and Software – as part of continuing with its Information Technology Strategic Plan, the Authority is planning on replacing or upgrading its Core Business Systems, as well as implementing a new external website and a document management system;
- Air Conditioner Replacement - replacement of the second ageing chiller at the Authority's premises; and
- Other Equipment - ongoing asset investment program incorporates upgrades and replacement of fleet and other office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Air Conditioning Replacement Program	774	424	400	350	-	-	-
Building Refurbishment Upgrades Office Accommodation....	300	220	220	20	20	20	20
Computer Hardware and Software	4,183	779	745	2,014	130	1,130	130
Other Equipment	578	193	115	75	120	70	120
Total Cost of Asset Investment Program.....	5,835	1,616	1,480	2,459	270	1,220	270
FUNDED BY							
Internal Funds and Balances.....			1,480	2,459	270	1,220	270
Total Funding			1,480	2,459	270	1,220	270

CHEMISTRY CENTRE (WA)

PART 18 - MINISTER FOR COMMERCE; SCIENCE AND INNOVATION; HOUSING; MINISTER ASSISTING THE TREASURER

DIVISION 75

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 115 Net amount appropriated to deliver services.....	5,959	6,714	6,792	9,315	8,421	8,477	8,611
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	182	186	186	196	202	208	208
Total appropriations provided to deliver services.....	6,141	6,900	6,978	9,511	8,623	8,685	8,819
CAPITAL							
Item 166 Capital Appropriation.....	195	195	195	195	195	195	195
TOTAL APPROPRIATIONS	6,336	7,095	7,173	9,706	8,818	8,880	9,014
EXPENSES							
Total Cost of Services.....	15,886	14,760	14,668	17,019	16,549	18,071	18,961
Net Cost of Services ^(a)	5,220	6,500	6,408	8,363	7,893	8,178	7,997
CASH ASSETS ^(b)	3,872	2,332	4,442	5,590	6,320	6,827	7,649

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Lease payments and outgoings on new premises located within the Curtin University site at Bentley	-	2,336	1,601	1,601	1,601

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Quality Scientific Advice.	1. Commercial and Scientific Information and Advice
	Quality Research and Development.	2. Research and Development
	Quality Emergency Response.	3. Emergency Response Management

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Commercial and Scientific Information and Advice	12,823	12,340	12,248	14,227	13,835	15,107	15,852
2. Research and Development	2,136	1,520	1,520	1,753	1,705	1,861	1,953
3. Emergency Response Management	927	900	900	1,039	1,009	1,103	1,156
Total Cost of Services.....	15,886	14,760	14,668	17,019	16,549	18,071	18,961

Significant Issues Impacting the Agency

- The Centre has the opportunity to expand and develop its markets such that the organisation extends the reach of its services nationally and internationally, without compromising its commitments to the Western Australian community. Challenging the Centre to extend to other markets will result in an improvement in service delivery through the development of staff, and necessary physical and intellectual capacity to be competitive in other markets.
- To achieve this vision, the Centre will by necessity become a different organisation to that which it is now. The major transformations that will occur are:
 - the Centre will be a more commercially sustainable organisation. This will require the organisation to become more commercially aware and focused. While Western Australian Government agencies will remain a key client, the Centre must look for and find new profitable markets both locally, nationally and internationally;
 - the Centre will have a small number of core areas in which it is recognised as a world leader. The Centre will continue to offer a broad range of services, however recognition for the organisation will come from providing leading edge services in a small number of core areas both nationally and internationally;
 - the Centre's customer base will change. Extending the reach of the organisation will not require opening new laboratories in each location as chemical samples for testing are easily transportable and results and reports are readily and promptly transmitted via the internet. Services delivered nationally and internationally could include consulting and training services, including online services; and
 - the Centre will be a larger organisation with higher revenue. Growth strategies inevitably assume a growth in staff and physical resources. Although some growth may be necessary to meet increased demand the Centre will investigate ways of using existing staff and physical resources more effectively before pursuing other options. The Centre will also look to leverage relationships and opportunities within the Resources and Chemistry Precinct and the immediate Waterford Science Neighbourhood within the Curtin University site at Bentley.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Quality scientific advice:					
Client satisfaction	76%	79%	79%	80%	
Proficiency rating	95%	95%	95%	95%	
Outcome: Quality research and development:					
Aggregate value of ChemCentre components	-	50/50	60/40	60/40	1
Quality of research and development	-	80%	80%	80%	
Outcome: Quality emergency response:					
Average resolution time	2.4 hours	4 hours	4 hours	2.4 hours	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(Notes)

1. Ratio of commercial versus non-commercial work.

Services and Key Efficiency Indicators**1: Commercial and Scientific Information and Advice**

To develop and deliver scientific information and advice, on a commercial basis, to government, industry and the community.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service	\$'000 12,823	\$'000 12,340	\$'000 12,248	\$'000 14,227	
Less Income	10,666	8,260	8,260	8,656	
Net Cost of Service	2,157	4,080	3,988	5,571	
Employees (Full Time Equivalents)	87	82	90	90	
Efficiency Indicators					
Billable Hours	84,109	92,000	92,000	96,600	
Average Cost per Chargeable Hour	\$152	\$135	\$133	\$147	

2: Research and Development

Project-based development of knowledge, know-how and/or Intellectual Property relevant to State development, public health and safety, or the delivery of the Centre's other services.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 2,136	\$'000 1,520	\$'000 1,520	\$'000 1,753	
Less Income.....	-	-	-	-	
Net Cost of Service	2,136	1,520	1,520	1,753	
Employees (Full Time Equivalents)	19	18	20	20	
Efficiency Indicators					
Billable Hours	8,500	9,500	9,000	9,000	
Average Cost per Chargeable Hour.....	\$251	\$160	\$169	\$195	

3: Emergency Response Management

To provide special technical advice and support to government, other government agencies and industry in managing the risks arising from unmanaged chemical-biological-radiological releases.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 927	\$'000 900	\$'000 900	\$'000 1,039	
Less Income.....	-	-	-	-	
Net Cost of Service	927	900	900	1,039	
Employees (Full Time Equivalents)	6	5	6	6	
Efficiency Indicators					
Billable Hours	3,883	5,150	4,000	4,000	
Average Cost per Chargeable Hour.....	\$239	\$175	\$225	\$259	

ASSET INVESTMENT PROGRAM

The Centre's asset investment program is limited to the ongoing replacement and acquisition of scientific equipment that supports the delivery of its services.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Asset Acquisition Program							
New Scientific Equipment - 2009-10 Program.....	195	195	195	-	-	-	-
Asset Replacement Program							
Scientific Equipment - 2009-10 Program	628	628	628	-	-	-	-
NEW WORKS							
Asset Acquisition Program							
New Scientific Equipment							
2010-11 Program	195	-	-	195	-	-	-
2011-12 Program	195	-	-	-	195	-	-
2012-13 Program	195	-	-	-	-	195	-
2013-14 Program	195	-	-	-	-	-	195
Asset Replacement Program							
Scientific Equipment							
2010-11 Program	405	-	-	405	-	-	-
2011-12 Program	405	-	-	-	405	-	-
2012-13 Program	405	-	-	-	-	405	-
2013-14 Program	405	-	-	-	-	-	405
Total Cost of Asset Investment Program.....	3,223	823	823	600	600	600	600
FUNDED BY							
Capital Appropriation.....			195	195	195	195	195
Drawdowns from the Holding Account.....			628	405	405	405	405
Total Funding			823	600	600	600	600

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement shows an estimated increase in expenses in 2010-11 of \$2.4 million or 16 per cent. This increase is mainly due to:

- The move to the new premises at Bentley and the resulting accommodation expense (\$1.9 million); and
- Increases in salaries, wages, allowances and leave entitlements, including increases pursuant to Enterprise Bargaining Agreements (\$150,000).

Income

Total income for 2010-11 is budgeted at \$8.6 million, a 4.8 per cent increase over 2009-10, and is based on increased turnover through increased commercial activity.

Balance Sheet

No significant movements in the Centre's Balance Sheet are anticipated other than an increase in cash assets which is mainly attributable to the establishment of a sinking fund with Curtin University to fund future building maintenance (\$460,000), and an increase in holding account receivables for future asset replacement (\$195,000).

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	9,904	6,987	6,987	7,137	7,197	8,302	7,923
Supplies and services.....	4,339	3,181	3,089	3,414	3,414	3,831	5,100
Accommodation	640	3,992	3,992	5,868	5,338	5,338	5,338
Depreciation and amortisation.....	1,003	600	600	600	600	600	600
TOTAL COST OF SERVICES.....	15,886	14,760	14,668	17,019	16,549	18,071	18,961
Income							
Sale of goods and services.....	10,666	8,260	8,260	8,656	8,656	9,893	10,964
Total Income	10,666	8,260	8,260	8,656	8,656	9,893	10,964
NET COST OF SERVICES	5,220	6,500	6,408	8,363	7,893	8,178	7,997
INCOME FROM STATE GOVERNMENT							
Service appropriations	6,141	6,900	6,978	9,511	8,623	8,685	8,819
Resources received free of charge	326	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	6,467	6,900	6,978	9,511	8,623	8,685	8,819
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,247	400	570	1,148	730	507	822

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 112, 116 and 116 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	3,791	2,251	4,361	5,509	6,239	6,746	7,568
Holding account receivables.....	405	405	405	405	405	405	-
Receivables	1,715	1,076	1,715	1,715	1,715	1,715	1,715
Other.....	84	85	84	84	84	84	84
Total current assets.....	5,995	3,817	6,565	7,713	8,443	8,950	9,367
NON-CURRENT ASSETS							
Holding account receivables.....	198	393	170	365	560	755	1,355
Property, plant and equipment.....	3,403	3,223	3,626	3,626	3,626	3,626	3,626
Intangibles	775	196	775	775	775	775	775
Restricted cash.....	81	81	81	81	81	81	81
Other.....	603	483	603	603	603	603	603
Total non-current assets	5,060	4,376	5,255	5,450	5,645	5,840	6,440
TOTAL ASSETS.....	11,055	8,193	11,820	13,163	14,088	14,790	15,807
CURRENT LIABILITIES							
Employee provisions	1,375	1,014	1,375	1,375	1,375	1,375	1,375
Payables.....	1,961	868	1,961	1,961	1,961	1,961	1,961
Other.....	2,383	1,358	2,383	2,383	2,383	2,383	2,383
Total current liabilities	5,719	3,240	5,719	5,719	5,719	5,719	5,719
NON-CURRENT LIABILITIES							
Employee provisions	465	419	465	465	465	465	465
Other.....	19	-	19	19	19	19	19
Total non-current liabilities	484	419	484	484	484	484	484
TOTAL LIABILITIES	6,203	3,659	6,203	6,203	6,203	6,203	6,203
EQUITY							
Contributed equity.....	3,653	3,848	3,848	4,043	4,238	4,433	4,628
Accumulated surplus/(deficit)	1,199	686	1,769	2,917	3,647	4,154	4,976
Total equity.....	4,852	4,534	5,617	6,960	7,885	8,587	9,604
TOTAL LIABILITIES AND EQUITY	11,055	8,193	11,820	13,163	14,088	14,790	15,807

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	5,541	6,300	6,378	8,911	8,023	8,085	8,219
Capital appropriation	195	195	195	195	195	195	195
Holding account drawdowns	405	405	628	405	405	405	405
Net cash provided by State Government	6,141	6,900	7,201	9,511	8,623	8,685	8,819
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(8,326)	(6,987)	(6,987)	(7,137)	(7,197)	(8,228)	(7,923)
Supplies and services	-	(3,181)	(3,089)	(2,954)	(3,159)	(3,650)	(4,810)
Accommodation	(314)	(300)	(300)	(1,488)	(958)	(958)	(958)
Other payments	(4,034)	(3,692)	(3,692)	(4,380)	(4,380)	(4,380)	(4,415)
Receipts							
Sale of goods and services	8,997	8,260	8,260	8,656	8,656	9,893	10,964
GST receipts	899	-	-	-	-	-	-
Net cash from operating activities	(2,778)	(5,900)	(5,808)	(7,303)	(7,038)	(7,323)	(7,142)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,089)	(600)	(823)	(600)	(600)	(600)	(600)
Other payments	-	-	-	(460)	(255)	(255)	(255)
Net cash from investing activities	(1,089)	(600)	(823)	(1,060)	(855)	(855)	(855)
NET INCREASE/(DECREASE) IN CASH HELD	2,274	400	570	1,148	730	507	822
Cash assets at the beginning of the reporting period	1,598	1,932	3,872	4,442	5,590	6,320	6,827
Cash assets at the end of the reporting period	3,872	2,332	4,442	5,590	6,320	6,827	7,649

(a) Full audited financial statements are published in the agency's Annual Report.

HOUSING AUTHORITY

PART 18 - MINISTER FOR COMMERCE; SCIENCE AND INNOVATION; HOUSING; MINISTER ASSISTING THE TREASURER

DIVISION 76

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 116 Net amount appropriated to deliver services^(a)	192,422	137,551	98,606	16,976	71,622	20,282	16,908
Total appropriations provided to deliver services	192,422	137,551	98,606	16,976	71,622	20,282	16,908
CAPITAL							
Item 167 Capital Appropriation^(b)	140,860	542,603	359,601	374,574	25,021	-	-
TOTAL APPROPRIATIONS	333,282	680,154	458,207	391,550	96,643	20,282	16,908
EXPENSES							
Total Cost of Services	889,553	1,130,679	1,089,009	1,105,058	1,209,069	1,247,347	1,262,231
Net Cost of Services ^(c)	110,072	228,663	11,318	143,811	150,231	47,835	25,505
CASH ASSETS^(d)	139,517	46,898	124,481	57,380	39,785	51,493	38,788

- (a) 2009-10 Estimated Actual includes the \$20.2 million Commonwealth Stimulus package - Recurrent Funding.
- (b) 2009-10 Estimated Actual through to 2011-12 Forward Estimate includes the \$563.9 million overall total for Commonwealth Stimulus - Social Housing - Capital.
- (c) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (d) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Grant Savings and Recashflow	(36,316)	(14,200)	39,000	-	-
Hardship Efficiency Package - Efficient Water Heating	2,400	3,900	-	-	-
Procurement Savings	(5,706)	(5,706)	(5,706)	(5,706)	(5,706)
Remote Area Essential Services Program	-	20,440	-	-	-
Royalties for Regions - Regional Workers Incentives Transfer	(4,670)	(19,970)	(20,260)	(22,500)	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Housing eligible Western Australians.	1. Rental Housing 2. Home Loans 3. Land 4. Government Regional Officers' Housing

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Rental Housing.....	488,212	701,143	610,224	617,258	682,388	708,374	718,881
2. Home Loans.....	148,094	134,101	184,376	186,055	206,995	214,877	218,064
3. Land.....	125,947	170,907	156,803	158,231	176,039	182,743	185,453
4. Government Regional Officers' Housing.....	127,300	124,528	137,606	143,514	143,647	141,353	139,833
Total Cost of Services.....	889,553	1,130,679	1,089,009	1,105,058	1,209,069	1,247,347	1,262,231

Significant Issues Impacting the Agency

- With demand increasing for social housing, the Government has implemented a policy of identifying high value Homeswest properties for sale with the intent to reinvest these sale funds in the purchase of extra homes in more sustainable and less expensive suburbs, to assist more Western Australians into affordable housing. As of April 2010, a total of 13 properties have been sold and settled under the initiative, at a total value of \$13.3 million. Ten properties have been spot purchased so far with proceeds from the initiative, at a total cost of \$4.3 million.
- The availability of affordable housing will continue to be an issue for people on low-to-medium incomes during 2010-11. Strong economic growth is expected to fuel greater demand for housing, which will place renewed pressure on house prices and with interest rates returning to normal levels, the cost of mortgage repayments for home owners will increase. This is likely to see growing demand for affordable housing and an increase in the social housing waiting list.
- The Government is helping to address the affordability issue through the development of a new State Affordable Housing Strategy which will focus on strengthening social housing, improving the supply of affordable housing options in the wider market and supporting the transition of people through the housing system.
- The Government is committed to initiatives to increase land supply and is actively progressing measures, such as joint venture land development opportunities, to assist with land supply in the metropolitan area. Such proposals support growth and community creation through the provision of private and social housing in proximity to employment opportunities and transport links.

- In 2010-11, 250 housing units will be constructed under the Royalties for Regions, Housing our Workforce program. This program will see the provision of 400 homes over two years to key frontline government workers in the following regions: 144 properties in the Pilbara, 109 properties in the Kimberley, 64 properties in the Wheatbelt, 24 properties in the Mid West, 20 properties in both the South West and Great Southern regions and 19 properties in the Goldfields region.
- To provide assistance to Indigenous workers and trainees to transition from social housing to private rental or home ownership, the Housing Authority will receive \$50 million over three years commencing 2009-10 under the East Kimberley Development Program to construct 100 new units of accommodation.
- The continuation of the State and Commonwealth Stimulus programs will result in 1,926 dwellings constructed in 2010-11, including 529 in regional Western Australia. It is planned that a proportion of these dwellings will be transferred to the community housing sector to enhance the sector's capacity to deliver social housing.
- The Housing Authority is working closely with community and regional housing service providers to improve the standard of housing management to over 2,400 houses in remote Indigenous communities. The National Partnership Agreement on Remote Indigenous Housing will enable up to 295 new houses to be built and up to 1,000 houses to be refurbished in the period from March 2009 to June 2013. Amendments to the *Housing Act 1980* and the *Aboriginal Affairs Planning Authority Act 1972* currently before Parliament will enable the Housing Authority to legally control and manage housing on Crown land and improve housing outcomes for Indigenous people in remote communities.
- Royalties for Regions funding of \$13 million has been provided from 2010-11 to 2012-13 for the construction of two Indigenous Visitor Hostels. The funding will be used for the construction of a 30 bed centre in Kalgoorlie and a 50 bed centre in Broome. The visitor hostels provide short-term accommodation for Indigenous people visiting town.
- Under the Royalties for Regions Roebourne Housing Initiative, \$5 million will be provided to the Housing Authority to commence a staged program of demolition and rebuilding of Authority owned accommodation in Roebourne. The first stage will require a \$5 million investment that will cover the costs associated with the demolition of units and to construct 12 new units of accommodation over the 2010-11 financial year. It is intended that a creative and dynamic redesign of the Roebourne Village area will deliver better outcomes to the local tenants.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Housing eligible Western Australians:					
The extent to which the Housing Authority is responsive to the housing needs of eligible Western Australians (total housing assistances relative to the public rental waiting list).....	1.15	0.72	0.79	0.80	1
Waiting times for accommodation - applicants housed.....	91 weeks	93 weeks	103 weeks	103 weeks	2
The extent to which the Government Regional Officers' Housing is responsive to the provision of housing to meet the needs of eligible Western Australian Government employees (total demand relative to current supply).....	94%	95%	95%	95%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The increase in the 2010-11 Budget Target compared to the 2009-10 Budget is due to a projected increase in assistances resulting from additional housing through the State and Commonwealth Stimulus packages.
2. The increase in the 2010-11 Budget Target compared to the 2009-10 Budget is a result of continuing strong demand for social housing.

Services and Key Efficiency Indicators

1: Rental Housing

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	488,212	701,143	610,224	617,258	1
Less Income.....	413,208	539,677	597,328	524,735	
Net Cost of Service	75,004	161,466	12,896	92,523	
Efficiency Indicators					
Operating Cost per Rental Property	\$11,624	\$11,149	\$11,816	\$11,535	

Explanation of Significant Movements

(Notes)

1. The decrease in the 2009-10 Estimated Actual compared to the 2009-10 Budget is due to the slower than expected progress in construction projects.

2: Home Loans

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	148,094	134,101	184,376	186,055	
Less Income.....	125,342	103,219	180,465	157,989	
Net Cost of Service	22,752	30,882	3,911	28,066	
Efficiency Indicators					
Operating Cost per Current Loan Account	\$1,520	\$1,696	\$1,936	\$2,167	1

Explanation of Significant Movements

(Notes)

1. The increase in 2010-11 Budget Target compared to the 2009-10 Budget is mainly attributable to an increase in loan origination fees as a result of more loans being advanced in 2009-10.

3: Land

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	125,947	170,907	156,803	158,231	
Less Income.....	106,597	131,549	153,477	134,362	
Net Cost of Service	19,350	39,358	3,326	23,869	
Efficiency Indicators					
Operating Cost per Lot Developed.....	\$17,616	\$12,235	\$12,175	\$13,856	1

Explanation of Significant Movements

(Notes)

1. The increase in the 2010-11 Budget Target compared to the 2009-10 Budget reflects an increase in holding costs on land and indexed administration expense.

4: Government Regional Officers' Housing

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	127,300	124,528	137,606	143,514	
Less Income.....	134,334	127,571	146,421	144,161	
Net Cost of Service	(7,034)	(3,043)	(8,815)	(647)	
Efficiency Indicators					
Operating Cost per Property.....	\$24,651	\$23,806	\$24,028	\$23,355	1

Explanation of Significant Movements

(Notes)

- The decrease in the 2010-11 Budget Target compared to the 2009-10 Budget is a result of an increase in the number of new Government Regional Officers' Housing (GROH) units which have a lower per unit operating cost.

ASSET INVESTMENT PROGRAM

The Housing Authority's asset investment program for 2010-11 is approximately \$683.0 million. Significant programs in 2010-11 include:

- the continuation of the State and Commonwealth Stimulus programs which will result in the construction of 1,926 houses, including 529 in regional Western Australia;
- the development of 1,990 affordable housing lots including 1,494 lots developed with Joint Venture partners;
- the acquisition of strategic land to meet land supply for current and future social housing and to maintain a stream of affordable land for home buyers; and
- the continuation of the Royalties for Regions Housing our Workforce program in 2010-11 with the construction of 250 housing units in regional and remote Western Australia.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Community Housing - 2009-10 Program	3,909	3,909	3,909	-	-	-	-
Computer Hardware and Software - 2009-10 Program	5,202	5,202	5,202	-	-	-	-
Construction and Purchase of Houses							
2009-10 Program	175,833	175,833	175,833	-	-	-	-
A Place to Call Home - Commonwealth Election Commitment - Homelessness Capital Expenditure 2009-10 Program	6,562	6,562	6,562	-	-	-	-
Commonwealth National Partnership Payments (NPP) for Social Housing - 2009-10 Program	29,164	29,164	29,164	-	-	-	-
Commonwealth Stimulus Package for Social Housing 2009-10 Program	283,870	283,870	283,870	-	-	-	-
Crisis Accommodation - 2009-10 Program	8,209	8,209	8,209	-	-	-	-
East Kimberley Development Project 2009-10 Program	-	9,150	9,150	-	-	-	-
Construction and Purchase of Regional Officers Housing 2009-10 Program	19,739	19,739	19,739	-	-	-	-
Royalties for Regions - Housing Our Workforce - 2009-10 Program	131,000	131,000	131,000	-	-	-	-
Estate Improvement Land Redevelopment - 2009-10 Program	17,015	17,015	17,015	-	-	-	-
First Start Scheme - Shared Equity 2009-10 Program.....	379,757	379,757	78,000	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Land							
Acquisition - 2009-10 Program	38,000	38,000	38,000	-	-	-	-
Acquisition (GROH) - 2009-10 Program	6,660	6,660	6,660	-	-	-	-
Development - 2009-10 Program	73,054	73,054	73,054	-	-	-	-
Holding Costs - 2009-10 Program	400	400	400	-	-	-	-
Redevelopment - 2009-10 Program	4,602	4,602	4,602	-	-	-	-
Shared Equity Program - 2009-10 Program	7,060	7,060	7,060	-	-	-	-
Minor Works - 2009-10 Program	2,900	2,900	2,900	-	-	-	-
Offices and Shops - 2009-10 Program	2,671	2,671	2,671	-	-	-	-
Other - 2009-10 Program	300	300	300	-	-	-	-
NEW WORKS							
Commonwealth NPP for Social Housing							
2010-11 Project	10,649	-	-	10,649	-	-	-
Community Housing							
2010-11 Program	4,966	-	-	4,966	-	-	-
2011-12 Program	5,363	-	-	-	5,363	-	-
2012-13 Program	5,452	-	-	-	-	5,452	-
2013-14 Program	5,541	-	-	-	-	-	5,541
Computer Hardware and Software							
2010-11 Program	6,237	-	-	6,237	-	-	-
2011-12 Program	4,881	-	-	-	4,881	-	-
2012-13 Program	5,003	-	-	-	-	5,003	-
2013-14 Program	5,129	-	-	-	-	-	5,129
Construction and Purchase of Houses							
2010-11 Program	115,588	-	-	115,588	-	-	-
2011-12 Program	16,293	-	-	-	16,293	-	-
2012-13 Program	45,330	-	-	-	-	45,330	-
2013-14 Program	56,891	-	-	-	-	-	56,891
A Place to Call Home - Commonwealth Election							
Commitment - Homelessness Capital							
2010-11 Program	19,527	-	-	19,527	-	-	-
2011-12 Program	2,806	-	-	-	2,806	-	-
2012-13 Program	5,856	-	-	-	-	5,856	-
Commonwealth Stimulus Package for Social Housing							
2010-11 Program	262,572	-	-	262,572	-	-	-
2011-12 Program	8,829	-	-	-	8,829	-	-
Crisis Accommodation							
2010-11 Program	4,272	-	-	4,272	-	-	-
2011-12 Program	4,326	-	-	-	4,326	-	-
2012-13 Program	4,382	-	-	-	-	4,382	-
2013-14 Program	4,439	-	-	-	-	-	4,439
East Kimberley Development Project							
2010-11 Program	30,350	-	-	30,350	-	-	-
2011-12 Program	10,500	-	-	-	10,500	-	-
Royalties for Regions - Indigenous Visitor Hostels							
2010-11 Program	500	-	-	500	-	-	-
2011-12 Program	6,000	-	-	-	6,000	-	-
2012-13 Program	6,500	-	-	-	-	6,500	-
Royalties for Regions - Roebourne Housing Initiatives							
2010-11 Program	5,000	-	-	5,000	-	-	-
Construction and Purchase of Regional Officers Housing							
2010-11 Program	250	-	-	250	-	-	-
2011-12 Program	4,915	-	-	-	4,915	-	-
2012-13 Program	4,915	-	-	-	-	4,915	-
2013-14 Program	23,332	-	-	-	-	-	23,332
Royalties for Regions - Housing Our Workforce							
2010-11 Program	79,000	-	-	79,000	-	-	-
2011-12 Program	100,000	-	-	-	100,000	-	-
2012-13 Program	100,000	-	-	-	-	100,000	-
2013-14 Program	100,000	-	-	-	-	-	100,000
Estate Improvement Land Redevelopment							
2010-11 Program	15,754	-	-	15,754	-	-	-
2011-12 Program	15,798	-	-	-	15,798	-	-
2012-13 Program	13,575	-	-	-	-	13,575	-
2013-14 Program	13,733	-	-	-	-	-	13,733

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Land - Acquisition							
2010-11 Program.....	40,000	-	-	40,000	-	-	-
2011-12 Program.....	20,000	-	-	-	20,000	-	-
2012-13 Program.....	35,000	-	-	-	-	35,000	-
2013-14 Program.....	35,000	-	-	-	-	-	35,000
Development							
2010-11 Program.....	73,764	-	-	73,764	-	-	-
2011-12 Program.....	101,614	-	-	-	101,614	-	-
2012-13 Program.....	97,878	-	-	-	-	97,878	-
2013-14 Program.....	89,792	-	-	-	-	-	89,792
Holding Costs							
2010-11 Program.....	312	-	-	312	-	-	-
2011-12 Program.....	321	-	-	-	321	-	-
2012-13 Program.....	331	-	-	-	-	331	-
2013-14 Program.....	341	-	-	-	-	-	341
Redevelopment							
2010-11 Program.....	832	-	-	832	-	-	-
2011-12 Program.....	755	-	-	-	755	-	-
2012-13 Program.....	3,314	-	-	-	-	3,314	-
2013-14 Program.....	2,419	-	-	-	-	-	2,419
Shared Equity Program							
2010-11 Program.....	10,000	-	-	10,000	-	-	-
2011-12 Program.....	9,000	-	-	-	9,000	-	-
2012-13 Program.....	12,000	-	-	-	-	12,000	-
2013-14 Program.....	12,000	-	-	-	-	-	12,000
Minor Works							
2010-11 Program.....	2,101	-	-	2,101	-	-	-
2011-12 Program.....	2,154	-	-	-	2,154	-	-
2012-13 Program.....	2,208	-	-	-	-	2,208	-
2013-14 Program.....	2,263	-	-	-	-	-	2,263
Offices and Shops							
2010-11 Program.....	1,000	-	-	1,000	-	-	-
2011-12 Program.....	1,000	-	-	-	1,000	-	-
2012-13 Program.....	1,000	-	-	-	-	1,000	-
2013-14 Program.....	1,000	-	-	-	-	-	1,000
Other							
2010-11 Program.....	308	-	-	308	-	-	-
2011-12 Program.....	316	-	-	-	316	-	-
2012-13 Program.....	324	-	-	-	-	324	-
2013-14 Program.....	332	-	-	-	-	-	332
Total Cost of Asset Investment Program.....	2,889,040	1,205,057	903,300	682,982	314,871	343,068	352,212
FUNDED BY							
Capital Appropriation.....			359,601	374,574	25,021	-	-
Asset Sales			323,317	288,897	326,581	350,926	372,376
Borrowings.....			111,500	-	-	10,000	18,400
Commonwealth Grants and Funds			128,808	110,073	112,034	117,396	110,425
Internal Funds and Balances.....			(171,663)	(183,502)	(310,583)	(249,244)	(253,707)
Other			40,737	8,440	55,818	7,490	4,718
Drawdowns from Royalties for Regions Fund ^(a)			111,000	84,500	106,000	106,500	100,000
Total Funding			903,300	682,982	314,871	343,068	352,212

(a) Capital works funded from the Royalties for Regions Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated increase in the Total Cost of Services of \$16.1 million (1.5 per cent) for 2010-11 compared to 2009-10 Estimated Actual.

This is mainly attributable to an additional \$20.4 million allocation for the Remote Areas Essential Services Program in 2010-11 and an increase in borrowing costs due to increased Keystart activity. This is offset by a decrease in Accommodation expenses of \$31.7 million due to the finalisation of the Commonwealth Economic Stimulus Package-Refurbishment with funds fully expended in 2009-10.

Income

Total income in 2010-11 is forecast to decrease by \$116.4 million (10.8 per cent) compared to the 2009-10 Estimated Actual.

This is mainly due to a decrease in Grants and Subsidies of \$100.3 million, as a result of the finalisation of the two year Social Housing National Partnership and Commonwealth Economic Stimulus Package-Refurbishment in 2009-10, and a reduction in funding under the Remote Indigenous Housing National Partnership Agreement in 2010-11.

Balance Sheet

The Authority's total assets are projected to increase by \$682.9 million (3.8 per cent) compared to the 2009-10 Estimated Actual. The movement is mainly attributable to an increase in the value of property, plant and equipment due to the revaluation of rental properties and contributed equity from the Commonwealth (as part of the Economic Stimulus package), and the State Government (including Royalties for Regions) for construction of rental properties.

Cashflow Statement

The 2010-11 closing cash at bank balance of \$57.4 million has decreased by \$67.1 million (53.9 per cent) compared to 2009-10 Estimated Actual of \$124.5 million. This is attributable to a reduction in income due to reduced grants and subsidies received, and continued expenditure on fixed assets as the Commonwealth and State Stimulus programs achieve the target of 75 per cent completion by December 2010.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits	80,497	78,878	89,351	94,600	95,196	97,911	102,456
Grants and subsidies ^(b)	72,354	272,126	201,018	166,900	228,541	136,703	112,959
Supplies and services	78,755	69,985	83,619	103,409	83,028	83,337	83,431
Accommodation	126,964	128,480	155,040	123,355	120,982	135,615	134,354
Depreciation and amortisation	102,614	98,145	105,475	106,406	107,232	107,485	107,753
Finance costs	153,320	176,325	178,161	240,677	300,444	382,023	421,859
Cost of land sold	99,973	164,000	142,314	115,369	119,507	145,051	146,740
Loss on disposal of non-current assets	21,023	1,259	-	791	-	-	-
Other expenses	154,053	141,481	134,031	153,551	154,139	159,222	152,679
TOTAL COST OF SERVICES	889,553	1,130,679	1,089,009	1,105,058	1,209,069	1,247,347	1,262,231
Income							
Sale of goods and services	155,145	251,038	253,044	228,146	255,587	282,273	303,478
Grants and subsidies	195,885	214,455	296,088	195,807	210,541	246,065	214,100
Public corporations - statutory contribution	-	-	53,470	-	-	-	-
Interest revenue	97,646	99,408	130,738	191,721	244,550	327,928	370,001
Rent	301,575	298,098	317,395	321,628	331,416	336,417	341,675
Developers contribution	1,768	16,100	11,650	21,100	12,100	1,100	1,100
Other revenue	27,462	22,917	15,306	2,845	4,644	5,729	6,372
Total Income	779,481	902,016	1,077,691	961,247	1,058,838	1,199,512	1,236,726
NET COST OF SERVICES	110,072	228,663	11,318	143,811	150,231	47,835	25,505
INCOME FROM STATE GOVERNMENT							
Service appropriations	192,422	137,551	98,606	16,976	71,622	20,282	16,908
Royalties for regions fund	-	4,670	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	192,422	142,221	98,606	16,976	71,622	20,282	16,908
SURPLUS/(DEFICIENCY) FOR THE PERIOD	82,350	(86,442)	87,288	(126,835)	(78,609)	(27,553)	(8,597)
Extraordinary items	137,579	-	-	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	219,929	(86,442)	87,288	(126,835)	(78,609)	(27,553)	(8,597)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Community Housing	-	89,816	65,201	41,161	32,000	-	-
Community Maintenance and Infrastructure Works	18,916	26,792	42,039	66,427	97,205	64,338	64,338
Community Support Schemes	2,456	6,825	1,987	2,198	2,498	2,498	2,748
Essential Services - Minor Works	27,127	38,970	35,508	13,928	13,754	13,754	3,754
Fitzroy Crossing Swimming Pool Construction and Ongoing Management	1,137	4,000	4,718	962	2,782	2,782	2,782
Indigenous Community Construction.....	7,851	27,940	38,554	26,820	51,818	37,927	39,337
National Partnership Payments on Remote Indigenous Housing and Infrastructure.....	-	68,483	-	-	-	-	-
Operational Housing and Management Support	14,867	9,300	13,011	15,404	28,484	15,404	-
TOTAL.....	72,354	272,126	201,018	166,900	228,541	136,703	112,959

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	106,706	34,810	111,670	44,569	26,974	38,682	25,977
Restricted cash.....	37,424	12,088	12,811	12,811	12,811	12,811	12,811
Receivables	81,090	51,085	135,189	82,278	82,959	83,640	83,320
Other.....	1,983,687	886,363	2,026,946	2,028,999	2,030,676	2,032,383	2,034,096
Assets held for sale.....	1,435	5,345	1,435	1,435	1,435	1,435	1,435
Total current assets.....	2,210,342	989,691	2,288,051	2,170,092	2,154,855	2,168,951	2,157,639
NON-CURRENT ASSETS							
Property, plant and equipment.....	11,984,030	13,802,599	12,643,837	12,946,347	13,038,971	13,098,692	13,137,667
Intangibles	2,384	3,099	2,684	2,939	2,939	2,939	2,939
Other.....	1,453,473	2,608,138	2,926,619	3,424,746	3,925,791	4,436,318	4,948,640
Total non-current assets	13,439,887	16,413,836	15,573,140	16,374,032	16,967,701	17,537,949	18,089,246
TOTAL ASSETS.....	15,650,229	17,403,527	17,861,191	18,544,124	19,122,556	19,706,900	20,246,885
CURRENT LIABILITIES							
Employee provisions	11,888	11,749	12,954	14,056	15,110	16,164	17,466
Payables.....	36,637	40,865	36,574	37,410	37,410	37,410	37,410
Other.....	84,670	111,034	105,629	109,611	113,275	117,069	619,524
Total current liabilities	133,195	163,648	155,157	161,077	165,795	170,643	674,400
NON-CURRENT LIABILITIES							
Employee provisions	32,539	32,583	32,483	32,435	32,435	32,435	32,435
Borrowings.....	3,735,513	3,904,835	5,298,195	5,752,854	6,206,706	6,678,800	6,623,689
Other.....	7,346	4,223	7,097	6,857	6,626	6,405	6,192
Total non-current liabilities	3,775,398	3,941,641	5,337,775	5,792,146	6,245,767	6,717,640	6,662,316
TOTAL LIABILITIES	3,908,593	4,105,289	5,492,932	5,953,223	6,411,562	6,888,283	7,336,716
EQUITY							
Contributed equity.....	612,361	1,325,114	1,082,962	1,542,036	1,673,057	1,779,557	1,879,557
Accumulated surplus/(deficit)	2,680,446	2,349,777	2,780,405	2,667,246	2,588,637	2,561,084	2,552,487
Reserves	8,448,829	9,623,347	8,504,892	8,381,619	8,449,300	8,477,976	8,478,125
Total equity.....	11,741,636	13,298,238	12,368,259	12,590,901	12,710,994	12,818,617	12,910,169
TOTAL LIABILITIES AND EQUITY	15,650,229	17,403,527	17,861,191	18,544,124	19,122,556	19,706,900	20,246,885

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	192,422	137,551	98,606	16,976	71,622	20,282	16,908
Capital appropriation	140,860	542,603	359,601	374,574	25,021	-	-
Royalties for regions fund	20,000	184,670	111,000	84,500	106,000	106,500	100,000
Net cash provided by State Government	353,282	864,824	569,207	476,050	202,643	126,782	116,908
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(78,036)	(80,621)	(90,740)	(96,046)	(96,743)	(99,563)	(103,958)
Grants and subsidies	(74,178)	(272,126)	(201,018)	(166,900)	(228,541)	(136,703)	(112,959)
Supplies and services	(155,105)	(188,972)	(228,981)	(168,475)	(151,722)	(163,622)	(155,035)
Accommodation	(124,570)	(126,985)	(153,005)	(121,248)	(118,875)	(133,506)	(132,246)
Finance costs	(155,616)	(170,480)	(172,480)	(236,926)	(297,001)	(378,440)	(431,939)
Other payments	(257,806)	(205,204)	(212,814)	(232,503)	(230,004)	(235,317)	(227,857)
Receipts							
Grants and subsidies	195,885	214,455	296,088	195,807	210,541	246,065	214,100
Sale of goods and services	131,278	222,118	232,437	201,952	229,897	253,485	272,784
GST receipts	18,630	-	-	-	-	-	-
Dividend/statutory contributions received	-	-	-	53,470	-	-	-
Interest received	99,977	96,509	127,723	190,045	242,874	326,221	368,288
Rent received	303,924	298,670	314,989	321,807	331,608	336,615	341,938
Other receipts	37,440	38,788	25,723	23,591	14,621	3,653	3,717
Net cash from operating activities	(58,177)	(173,848)	(62,078)	(35,426)	(93,345)	18,888	36,833
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(465,969)	(791,972)	(681,528)	(538,320)	(167,383)	(180,970)	(198,927)
Other payments	(9,576)	(12,000)	(7,060)	(10,000)	(9,000)	(12,000)	(12,000)
Proceeds from sale of non-current assets	71,277	99,276	90,880	86,945	96,684	97,441	99,592
Other receipts	15	-	-	-	-	-	-
Net cash from investing activities	(404,253)	(704,696)	(597,708)	(461,375)	(79,699)	(95,529)	(111,335)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(6,757,051)	(2,361,054)	(22,225,957)	(23,191,350)	(22,847,194)	(23,153,433)	(22,873,511)
Other repayments	(7,865,000)	(2,365,929)	(23,692,178)	(23,646,009)	(23,301,045)	(23,615,527)	(23,312,322)
Proceeds from borrowings	8,104,796	2,402,929	23,803,678	23,646,009	23,301,045	23,625,527	23,330,722
Other proceeds	6,725,000	2,329,693	22,190,000	23,145,000	22,800,000	23,105,000	22,800,000
Net cash from financing activities	207,745	5,639	75,543	(46,350)	(47,194)	(38,433)	(55,111)
NET INCREASE/(DECREASE) IN CASH HELD	98,597	(8,081)	(15,036)	(67,101)	(17,595)	11,708	(12,705)
Cash assets at the beginning of the reporting period	40,920	54,979	139,517	124,481	57,380	39,785	51,493
Cash assets at the end of the reporting period	139,517	46,898	124,481	57,380	39,785	51,493	38,788

(a) Full audited financial statements are published in the agency's Annual Report.

KEYSTART HOUSING SCHEME TRUST

ASSET INVESTMENT PROGRAM

Keystart's asset investment program for 2010-11 and the forward estimates period totals \$5.7 million. This will fund upgrades to Information Technology (IT) hardware and software and refurbishment of the new Keystart premises.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
IT Systems	8,895	3,988	3,166	1,590	1,217	1,050	1,050
NEW WORKS							
Office Fit-Out - 2010-11 Program.....	750	-	-	750	-	-	-
Total Cost of Asset Investment Program.....	9,645	3,988	3,166	2,340	1,217	1,050	1,050
FUNDED BY							
Internal Funds and Balances.....			3,166	2,340	1,217	1,050	1,050

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Armadale Redevelopment Authority	2	552	Office of the Environmental Protection Authority.....	3	841
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Commissioner for Children and Young People	2	667	Premier and Cabinet	1	73
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Commissioner of Main Roads	2	423	Public Transport Authority of Western Australia	2	439
Communities	3	717	Racing and Wagering Western Australia.....	2	535
Corrective Services.....	2	681	Racing, Gaming and Liquor.....	2	527
Corruption and Crime Commission	2	636	Regional Development and Lands	1	257
Country High School Hostels Authority.....	2	389	Registrar, Western Australian Industrial Relations Commission	3	889
Culture and the Arts.....	2	567	Rottneet Island Authority.....	2	406
Curriculum Council	2	381	Royalties for Regions - Regional and State-Wide Initiatives	1	269
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Disability Services Commission.....	2	461	Salaries and Allowances Tribunal	1	116
East Perth Redevelopment Authority.....	2	554	Small Business Development Corporation	3	881
Economic Regulation Authority	1	148	South West Development Commission	1	323
Education.....	2	355	Sport and Recreation	2	505
Education Services	2	371	State Development.....	1	166
Environment and Conservation	3	817	State Training Providers	2	612
Esperance Port Authority.....	2	455	Subiaco Redevelopment Authority	2	556
Fire and Emergency Services Authority of Western Australia	2	493	Swan River Trust.....	3	847
Fisheries.....	1	234	Synergy.....	2	596
Forest Products Commission	3	813	Training and Workforce Development	2	601
Fremantle Port Authority	2	456	Transport	2	409
Gascoyne Development Commission	1	270	Treasury and Finance.....	1	121
Geraldton Port Authority	2	459	Verve Energy.....	2	597
Gold Corporation.....	1	94	WA Health.....	1	179
Goldfields-Esperance Development Commission	1	277	Water	3	731
Governor's Establishment	1	95	Water Corporation	3	744
Great Southern Development Commission.....	1	284	Western Australia Health Promotion Foundation	1	208
Heritage Council of Western Australia.....	3	770	Western Australia Police	2	475
Horizon Power.....	2	594	Western Australian Electoral Commission	1	246
Housing Authority	3	904	Western Australian Greyhound Racing Authority	2	536
Independent Market Operator	2	593	Western Australian Institute of Sport	2	526
Indigenous Affairs	1	210	Western Australian Land Authority.....	1	338
Insurance Commission of Western Australia.....	1	156	Western Australian Land Information Authority	1	340
Keystart Housing Scheme Trust	3	916	Western Australian Meat Industry Authority.....	3	811
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Law Reform Commission of Western Australia.....	2	654	Western Australian Sports Centre Trust	2	516
Legal Aid Commission of Western Australia	2	680	Western Australian Tourism Commission.....	2	396
Local Government	3	759	Western Australian Treasury Corporation	1	165
Lotteries Commission.....	1	101	Western Power.....	2	598
Mental Health Commission	3	748	Wheatbelt Development Commission	1	330
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North Country Reinforcement	2	600			