



2011–12 BUDGET

BUDGET STATEMENTS

Budget Paper No. 2

Volume 1

**PRESENTED TO THE LEGISLATIVE ASSEMBLY
ON 19 MAY 2011**

2011-12 Budget Statements
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BUDGET 2011-12

BUDGET STATEMENTS

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CHAPTER 1

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 1 - PARLIAMENT			
1	1		Parliament
			Legislative Council
		1	- Net amount appropriated to deliver services.....
			- Salaries and Allowances Act 1975.....
			Legislative Assembly
		2	- Net amount appropriated to deliver services.....
			- Salaries and Allowances Act 1975.....
			Parliamentary Services
		3	- Net amount appropriated to deliver services.....
110			- Capital Appropriation.....
			Total.....
1	2		Parliamentary Commissioner for Administrative Investigations
		4	- Net amount appropriated to deliver services.....
			- Parliamentary Commissioner Act 1971.....
			Total.....
TOTAL - PART 1.....			
PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT			
1	3		Premier and Cabinet
		5	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
1	4		Public Sector Commission
		6	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
1	5		Governor's Establishment
		7	- Net amount appropriated to deliver services
			- Governor's Establishment Act 1992
			- Salaries and Allowances Act 1975
			Total.....
1	6		Salaries and Allowances Tribunal
		8	- Net amount appropriated to deliver services
			Total.....
1	7		State Development
		9	- Net amount appropriated to deliver services
		10	- Administered Grants, Subsidies and Other Transfer Payments.....
111			- Administered Capital Appropriation.....
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 2.....			

2009-10 Actual \$' 000	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000
3,762	3,900	4,012	5,048	4,883	5,051	5,234
9,328	9,628	9,817	10,329	10,851	11,333	11,835
4,318	5,349	5,349	5,374	5,148	5,300	5,438
14,953	15,369	15,737	16,505	17,104	17,833	18,616
12,556	12,993	13,083	13,597	13,888	14,272	14,636
3,146	2,772	2,772	500	500	500	500
48,063	50,011	50,770	51,353	52,374	54,289	56,259
5,217	4,871	5,795	5,828	5,322	5,509	5,675
536	553	553	578	597	610	624
5,753	5,424	6,348	6,406	5,919	6,119	6,299
53,816	55,435	57,118	57,759	58,293	60,408	62,558
116,795	160,325	160,561	162,323	132,799	134,926	137,746
1,793	1,857	1,869	1,978	2,038	2,098	2,164
118,588	162,182	162,430	164,301	134,837	137,024	139,910
25,356	22,698	22,428	25,915	26,455	25,408	26,424
1,118	1,506	1,320	1,206	1,224	1,237	1,256
26,474	24,204	23,748	27,121	27,679	26,645	27,680
1,636	1,659	1,659	1,368	1,345	1,350	1,358
2,475	2,538	2,568	2,667	2,757	2,785	2,811
402	413	413	425	438	438	438
4,513	4,610	4,640	4,460	4,540	4,573	4,607
581	599	599	647	648	667	685
581	599	599	647	648	667	685
52,735	82,071	41,707	116,421	57,291	48,914	33,117
17,220	19,295	16,285	18,262	17,902	17,902	17,902
-	5,840	-	5,840	-	-	-
374	388	401	437	445	446	446
70,329	107,594	58,393	140,960	75,638	67,262	51,465
220,485	299,189	249,810	337,489	243,342	236,171	224,347

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
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PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; TOURISM

1	8		WA Health
		11	- Net amount appropriated to deliver services
		12	- Contribution to Hospital Fund
		112	- Capital Appropriation
			- Lotteries Commission Act 1990
			- Salaries and Allowances Act 1975
			Total.....
1	9		Western Australian Tourism Commission
		13	- Net amount appropriated to deliver services
		113	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....

TOTAL - PART 3.....

**PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES;
ELECTORAL AFFAIRS**

1	10		Mines and Petroleum
		14	- Net amount appropriated to deliver services
		15	- Administered Grants, Subsidies and Other Transfer Payments.....
			- Capital Appropriation
			- Petroleum (Submerged Lands) Act 1982
			- Salaries and Allowances Act 1975
			Total.....
1	11		Fisheries
		16	- Net amount appropriated to deliver services
		114	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
1	12		Western Australian Electoral Commission
		17	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Electoral Act 1907
			- Industrial Relations Act 1979
			- Salaries and Allowances Act 1975
			Total.....

TOTAL - PART 4.....

2009-10 Actual \$' 000	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000
803,963	861,644	857,480	877,992	923,434	987,929	1,010,199
3,190,600	3,355,674	3,385,758	3,856,888	4,086,069	4,328,948	4,607,237
332,758	225,426	222,390	507,512	238,228	67,757	17,980
108,000	106,779	107,054	110,376	114,195	118,264	118,264
663	698	715	752	796	842	880
4,435,984	4,550,221	4,573,397	5,353,520	5,362,722	5,503,740	5,754,560
57,681	61,374	59,173	65,249	55,740	56,536	55,486
272	-	-	50	100	150	150
381	399	399	413	427	442	442
58,334	61,773	59,572	65,712	56,267	57,128	56,078
4,494,318	4,611,994	4,632,969	5,419,232	5,418,989	5,560,868	5,810,638
70,275	64,383	63,990	76,477	76,328	79,186	77,499
17,661	4,008	4,008	19,886	5,095	3,811	3,826
130	15	15	-	-	-	-
6,660	8,055	5,158	6,087	4,648	4,079	3,908
782	810	810	838	848	859	873
95,508	77,271	73,981	103,288	86,919	87,935	86,106
35,780	30,363	32,412	39,391	39,407	35,761	35,141
5,400	5,510	5,510	10,060	4,810	710	10
249	258	264	298	306	315	315
41,429	36,131	38,186	49,749	44,523	36,786	35,466
7,523	5,183	6,781	6,628	22,468	6,162	6,319
172	-	-	-	-	-	-
238	540	579	1,080	-	200	200
116	116	116	116	116	116	116
324	349	364	377	387	397	406
8,373	6,188	7,840	8,201	22,971	6,875	7,041
145,310	119,590	120,007	161,238	154,413	131,596	128,613

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT			
1	13	18	Regional Development and Lands - Net amount appropriated to deliver services - Capital Appropriation - Salaries and Allowances Act 1975 Total.....
1	14	19	Gascoyne Development Commission - Net amount appropriated to deliver services Total.....
1	15	20	Goldfields-Esperance Development Commission - Net amount appropriated to deliver services Total.....
1	16	21	Great Southern Development Commission - Net amount appropriated to deliver services - Capital Appropriation Total.....
1	17	22	Kimberley Development Commission - Net amount appropriated to deliver services Total.....
1	18	23	Mid West Development Commission - Net amount appropriated to deliver services Total.....
1	19	24	Peel Development Commission - Net amount appropriated to deliver services Total.....
1	20	25 115	Pilbara Development Commission - Net amount appropriated to deliver services - Capital Appropriation Total.....
1	21	26	South West Development Commission - Net amount appropriated to deliver services - Capital Appropriation Total.....
1	22	27	Wheatbelt Development Commission - Net amount appropriated to deliver services Total.....

2009-10 Actual \$' 000	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000
31,097 105 215	16,998 - 228	16,943 - 274	22,951 - 308	21,119 - 319	21,744 - 330	22,234 - 342
31,417	17,226	17,217	23,259	21,438	22,074	22,576
1,519	1,419	1,419	1,515	1,564	1,592	1,637
1,519	1,419	1,419	1,515	1,564	1,592	1,637
2,082	1,634	1,634	1,725	1,787	1,853	1,905
2,082	1,634	1,634	1,725	1,787	1,853	1,905
1,594 42,250	1,650 -	1,650 -	1,742 -	1,806 -	1,862 -	1,913 -
43,844	1,650	1,650	1,742	1,806	1,862	1,913
4,410	1,943	2,279	2,280	2,110	2,171	2,232
4,410	1,943	2,279	2,280	2,110	2,171	2,232
1,522	1,578	1,578	1,649	1,698	1,767	1,851
1,522	1,578	1,578	1,649	1,698	1,767	1,851
4,003	1,506	1,506	1,584	1,639	1,699	1,744
4,003	1,506	1,506	1,584	1,639	1,699	1,744
2,401 5	3,046 30	3,083 30	3,304 30	3,015 30	3,106 30	3,193 30
2,406	3,076	3,113	3,334	3,045	3,136	3,223
21,110 4,066	4,034 -	4,034 -	4,281 -	4,526 -	4,697 -	4,812 -
25,176	4,034	4,034	4,281	4,526	4,697	4,812
1,708	1,660	1,660	1,758	1,817	1,873	1,924
1,708	1,660	1,660	1,758	1,817	1,873	1,924

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
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PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT - continued

1	23		Western Australian Land Information Authority
		28	- Net amount appropriated to deliver services
		116	- Capital Appropriation.....
			- Salaries and Allowances Act 1975
			- Transfer of Land Act 1973.....
			Total.....
TOTAL - PART 5.....			

PART 6 - TREASURER; ATTORNEY GENERAL

1	24		Treasury
		29	- Net amount appropriated to deliver services
		30	- Electricity Retail Corporation (Synergy)
		31	- Regional Power Corporation (Horizon Power)
		32	- Water Corporation of Western Australia
		33	- Western Australian Land Authority
			- Forest Products Commission
		34	- Armadale Redevelopment Authority
		35	- Broome Port Authority
		36	- Sustainable Funding and Contracting with the Not-for-Profit Sector.....
		37	- Department of Corrective Services
		38	- Goods and Services Tax Administration Costs
		39	- Health and Disability Services Complaints Office
		40	- Provision for District Allowances
		41	- Provision for Voluntary Separation Package.....
		42	- Provision for Unfunded Liabilities in the Government Insurance Fund
		43	- Refund of Past Years Revenue Collections - Public Corporations
		44	- Rottnest Island Authority
		45	- Royalties for Regions.....
		46	- State Property - Emergency Services Levy.....
		47	- All Other Grants, Subsidies and Transfer Payments.....
			<i>Comprising:</i>
			- Acts of Grace
			- ANZAC Day Trust
			- Western Australian Council of Social Services Consumer Essentials Project.....
			- HIH Insurance Rescue Package
			- Incidentals
			- Interest on Public Moneys Held in Participating Trust Fund Accounts
			- Shark Hazard Response
			- Toodyay Bushfire Financial Assistance.....
			- Town of Cambridge.....
			- Water Corporation of Western Australia - Part Reimbursement of Land Sales
			- Western Australian Treasury Corporation Management Fees
			- Department for Child Protection.....
			- WA Health.....
			- Water Corporation of Western Australia - State Water Strategy Rebate Scheme.....
			- Western Australian Sports Centre Trust
		117	- Capital Appropriation.....
		118	- Armadale Redevelopment Authority
		119	- Department of Corrective Services.....

2009-10 Actual \$' 000	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000
30,935	25,817	33,530	31,361	33,045	30,042	31,741
-	-	-	6,918	-	-	-
431	443	446	274	282	290	299
-	-	478	-	-	-	-
31,366	26,260	34,454	38,553	33,327	30,332	32,040
149,453	61,986	70,544	81,680	74,757	73,056	75,857

65,504	61,867	64,323	75,119	76,515	78,707	81,572
216,977	202,978	339,792	425,541	433,559	291,193	208,273
28,076	36,275	33,114	38,871	48,787	39,010	30,899
500,413	492,311	492,311	463,990	461,689	475,775	504,653
38,155	40,994	38,602	60,902	36,195	34,940	34,829
3,370	3,370	3,370	-	-	-	-
1,790	1,810	1,810	1,830	-	-	-
372	372	360	342	324	-	-
-	-	-	87,849	91,583	145,600	165,888
-	5,600	4,220	21,439	22,873	27,612	49,959
57,894	70,300	70,300	73,800	74,200	75,200	76,200
1,933	1,983	1,983	2,121	2,190	2,259	2,326
-	11,591	-	11,910	12,267	12,635	13,014
-	-	-	40,000	-	-	-
4,395	4,229	2,993	3,471	3,353	3,273	3,199
4,275	10,000	10,000	10,000	10,000	10,000	10,000
2,200	2,200	2,200	3,200	4,200	5,200	5,200
338,164	454,526	454,526	687,625	673,002	795,817	947,850
11,636	14,000	14,742	16,000	16,000	16,000	16,000
4,552	5,855	13,644	7,527	7,654	18,776	6,748
8	1	10	10	10	10	10
300	300	300	300	300	300	300
170	-	-	-	-	-	-
2	1	-	80	-	-	-
31	1	300	305	310	315	320
3,249	4,407	6,889	5,641	5,791	5,345	4,748
385	420	420	441	463	486	510
-	-	5,000	-	-	-	-
-	-	-	-	-	11,500	-
-	200	200	200	200	200	200
407	525	525	550	580	620	660
14,200	-	-	-	-	-	-
-	6,994	6,994	-	-	-	-
2,946	-	-	-	-	-	-
-	-	-	-	976	976	976
1,752	2,308	2,308	5,687	2,148	-	-
2,660	6,600	3,250	3,940	2,750	-	-
-	69,050	3,484	14,637	96,249	134,464	95,921

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
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PART 6 - TREASURER; ATTORNEY GENERAL - continued

120	-	Electricity Generation Corporation (Verve Energy)
121	-	Electricity Networks Corporation (Western Power)
122	-	Esperance Port Authority.....
123	-	Forest Products Commission
124	-	Fremantle Port Authority
125	-	Port Hedland Port Authority
126	-	Regional Power Corporation (Horizon Power)
127	-	Royalties for Regions
128	-	WA Health.....
129	-	Water Corporation of Western Australia
	-	Western Australian Land Authority
130	-	New Children's Hospital Account.....
131	-	Perry Lakes Trust Account
	-	Fiona Stanley Hospital Construction Account
	-	Salaries and Allowances Act 1975
	-	Gold Corporation Act 1987
	-	Judges' Salaries and Pensions Act 1950
	-	Parliamentary Superannuation Act 1970
	-	State Superannuation Act 2000
	-	Tobacco Products Control Act 2006
	-	Unclaimed Money Act 1990
	-	Unclaimed Money (Superannuation and RSA Providers) Act 2003
	-	Western Australian Treasury Corporation Act 1986 – Interest
	-	Loans (Co-operative Companies) Act 2004
	-	Western Australian Treasury Corporation Act 1986 - Capital Repayments
		Total.....
1	25	Economic Regulation Authority
	48	- Net amount appropriated to deliver services
		Total.....
1	26	Office of the Auditor General
	49	- Net amount appropriated to deliver services
		- Capital Appropriation
		- Salaries and Allowances Act 1975
		Total.....
1	27	Attorney General
	50	- Net amount appropriated to deliver services
132		- Capital Appropriation
		- Children's Court of Western Australia Act 1988
		- Criminal Injuries Compensation Act 2003.....
		- District Court of Western Australia Act 1969
		- Judges' Salaries and Pensions Act 1950
		- Salaries and Allowances Act 1975
		- Solicitor General Act 1969
		- State Administrative Tribunal Act 2004
		- Suitor's Fund Act 1964
		Total.....

2009-10 Actual \$' 000	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000
81,570	165,508	160,508	31,362	28,000	-	-
-	809	809	636	-	-	-
-	-	-	1,400	-	-	-
1,270	70	2,925	89,979	5,973	4,700	4,700
209	3,104	103	14,500	-	-	-
21,000	750	750	450	-	-	-
1,033	-	-	17,468	1,033	1,033	1,033
305,836	363,299	363,299	510,950	576,473	565,833	386,025
207,782	186,407	154,853	128,878	128,045	204,123	129,262
-	8,280	8,280	8,860	9,490	5,080	-
19,700	-	-	-	-	-	-
-	-	-	505,000	-	517,000	-
17,340	1,166	1,166	14,940	-	-	-
-	-	-	-	-	140,000	-
1,301	1,350	1,350	1,399	1,441	1,482	1,528
2	30	2	2	2	2	2
8,767	8,001	12,000	12,067	13,650	15,397	17,321
7,430	6,309	8,500	7,189	11,523	8,359	8,692
536,865	547,270	558,734	575,281	589,446	598,802	605,875
19,596	20,087	20,087	20,649	21,240	21,808	22,312
812	750	750	750	750	750	750
24	20	20	20	-	-	-
42,033	224,600	214,000	323,000	480,000	548,000	589,000
400	618	618	660	660	660	660
-	-	-	-	-	-	112,557
2,574,234	3,043,641	3,073,080	4,321,241	3,944,240	4,800,466	4,133,224
6,696	2,525	2,529	14,678	2,403	2,517	2,596
6,696	2,525	2,529	14,678	2,403	2,517	2,596
4,276	4,434	4,392	5,235	5,833	5,944	6,104
255	419	419	-	250	300	300
517	570	570	629	648	679	699
5,048	5,423	5,381	5,864	6,731	6,923	7,103
236,006	247,861	261,570	249,195	247,345	252,002	259,036
10,754	16,545	8,197	40,682	41,567	17,896	3,585
360	349	352	382	394	416	430
24,236	19,487	26,000	26,195	26,397	26,604	26,817
9,192	9,410	9,589	10,371	10,698	11,212	11,575
9,034	10,670	9,643	10,105	9,945	10,434	10,773
23,969	24,456	25,149	26,846	27,463	28,672	29,594
377	356	356	369	380	382	394
4,704	5,124	5,165	5,455	5,626	5,909	6,100
27	29	29	29	29	30	31
318,659	334,287	346,050	369,629	369,844	353,557	348,335

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
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PART 6 - TREASURER; ATTORNEY GENERAL - continued			
1	28		Corruption and Crime Commission
		51	- Net amount appropriated to deliver services
		133	- Capital Appropriation
			- Corruption and Crime Commission Act 2003
			Total.....
1	29		Commissioner for Equal Opportunity
		52	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
1	30		Law Reform Commission of Western Australia
		53	- Net amount appropriated to deliver services
			Total.....
1	31		Office of the Director of Public Prosecutions
		54	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
1	32		Commissioner for Children and Young People
		55	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
1	33		Office of the Information Commissioner
		56	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Freedom of Information Act 1992
			Total.....
1	34		Parliamentary Inspector of the Corruption and Crime Commission
		57	- Net amount appropriated to deliver services
			- Corruption and Crime Commission Act 2003.....
			Total.....
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TOTAL - PART 6.....			
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2009-10 Actual \$' 000	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000
24,081	29,760	28,887	30,999	32,559	35,179	36,067
2,248	883	883	1,300	1,735	514	1,306
386	409	412	448	460	472	486
26,715	31,052	30,182	32,747	34,754	36,165	37,859
2,989	3,095	3,319	3,546	3,381	3,479	3,498
39	2	2	-	-	-	-
216	233	239	247	254	260	340
3,244	3,330	3,560	3,793	3,635	3,739	3,838
944	971	971	1,007	1,036	1,026	1,052
944	971	971	1,007	1,036	1,026	1,052
25,053	25,846	25,705	27,948	28,843	28,821	29,561
3,190	2,550	2,550	2,931	3,026	2,816	2,908
28,243	28,396	28,255	30,879	31,869	31,637	32,469
2,549	2,610	2,610	2,734	2,816	2,900	2,976
187	199	207	224	231	236	240
2,736	2,809	2,817	2,958	3,047	3,136	3,216
1,518	1,362	1,362	1,729	1,775	1,816	1,857
5	-	-	-	-	-	-
186	217	220	239	251	255	255
1,709	1,579	1,582	1,968	2,026	2,071	2,112
324	333	333	344	356	374	385
134	145	149	158	163	170	176
458	478	482	502	519	544	561
2,968,686	3,454,491	3,494,889	4,785,266	4,400,104	5,241,781	4,572,365

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 7 - MINISTER FOR EDUCATION			
1	35		Education
		58	- Net amount appropriated to deliver services
		134	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
1	36		Education Services
		59	- Net amount appropriated to deliver services
		60	- Administered Grants, Subsidies and Other Transfer Payments.....
			- Salaries and Allowances Act 1975
			Total.....
1	37		Curriculum Council
		61	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
1	38		Country High School Hostels Authority
		62	- Net amount appropriated to deliver services
		135	- Capital Appropriation
			Total.....
TOTAL - PART 7.....			
PART 8 - MINISTER FOR FINANCE; COMMERCE; SMALL BUSINESS			
2	39		Finance
		63	- Net amount appropriated to deliver services
		64	- Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....
		136	- Capital Contribution.....
			- First Home Owners Grant Act 2000.....
			- Salaries and Allowances Act 1975
			Total.....
2	40		Commerce
		65	- Net amount appropriated to deliver services
			- Administered Grants, Subsidies and Other Transfer Payments.....
		137	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	41		Small Business Development Corporation
		66	- Net amount appropriated to deliver services
		138	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....

2009-10 Actual \$' 000	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000
3,142,792	3,019,075	3,100,272	3,264,954	3,297,729	3,376,465	3,452,198
845,647	889,949	462,065	660,526	168,017	197,117	115,721
1,051	1,092	1,093	1,131	1,165	1,199	1,235
3,989,490	3,910,116	3,563,430	3,926,611	3,466,911	3,574,781	3,569,154
14,725	17,276	17,639	21,799	22,017	23,619	24,292
307,886	334,769	335,117	360,375	385,718	412,660	441,462
211	217	254	278	285	293	302
322,822	352,262	353,010	382,452	408,020	436,572	466,056
25,148	29,752	29,601	28,598	26,968	24,983	23,732
68	-	-	-	-	-	-
244	244	244	253	250	250	252
25,460	29,996	29,845	28,851	27,218	25,233	23,984
5,333	5,230	5,275	5,762	6,137	6,265	6,373
6,704	980	980	1,000	1,020	1,020	1,020
12,037	6,210	6,255	6,762	7,157	7,285	7,393
4,349,809	4,298,584	3,952,540	4,344,676	3,909,306	4,043,871	4,066,587
126,499	146,234	170,958	183,081	159,420	143,308	141,180
116,425	222,522	243,116	137,644	151,011	165,663	182,218
43,438	94,319	97,019	144,068	14,739	10,500	50,102
325,268	134,960	102,960	126,360	127,760	130,700	132,960
920	950	953	987	1,016	1,050	1,078
612,550	598,985	615,006	592,140	453,946	451,221	507,538
122,601	112,272	112,272	139,232	106,738	115,992	112,963
-	5	5	-	-	-	-
1,611	425	425	1,888	1,000	-	-
700	724	724	746	768	791	808
124,912	113,426	113,426	141,866	108,506	116,783	113,771
12,206	11,897	11,897	12,055	10,571	10,876	11,166
84	78	78	84	84	78	78
202	218	218	222	228	235	242
12,492	12,193	12,193	12,361	10,883	11,189	11,486

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
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PART 8 - MINISTER FOR FINANCE; COMMERCE; SMALL BUSINESS - continued			
2	42		Registrar, Western Australian Industrial Relations Commission
		67	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
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TOTAL - PART 8.....			
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PART 9 - MINISTER FOR POLICE; EMERGENCY SERVICES; ROAD SAFETY			
2	43		Western Australia Police
		68	- Net amount appropriated to deliver services
		139	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	44		Fire and Emergency Services Authority of Western Australia
		69	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
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TOTAL - PART 9.....			
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PART 10 - MINISTER FOR SPORT AND RECREATION; RACING AND GAMING			
2	45		Sport and Recreation
		70	- Net amount appropriated to deliver services
		71	- Contribution to Community Sporting and Recreation Facilities Fund
		140	- Capital Appropriation
			- Lotteries Commission Act 1990
			- Salaries and Allowances Act 1975
			Total.....
2	46		Western Australian Sports Centre Trust
		72	- Net amount appropriated to deliver services
		141	- Capital Appropriation
			Total.....
2	47		Racing, Gaming and Liquor
		73	- Net amount appropriated to deliver services
		74	- Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....
			- Liquor Control Act 1988
			- Salaries and Allowances Act 1975
			Total.....
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TOTAL - PART 10.....			
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2009-10 Actual \$' 000	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000
8,775	8,637	8,634	8,964	8,948	9,230	9,466
2,129	2,091	2,091	2,270	2,319	2,367	2,414
10,904	10,728	10,725	11,234	11,267	11,597	11,880
760,858	735,332	751,350	757,601	584,602	590,790	644,675
937,277	1,000,353	1,002,279	1,111,455	1,103,053	1,164,653	1,211,910
72,451	93,212	70,737	65,593	59,974	58,145	31,822
3,133	3,323	3,325	3,477	3,603	3,730	3,849
1,012,861	1,096,888	1,076,341	1,180,525	1,166,630	1,226,528	1,247,581
45,909	24,544	22,787	21,561	21,886	22,764	23,021
27,761	-	-	-	-	-	-
-	-	-	490	504	519	534
73,670	24,544	22,787	22,051	22,390	23,283	23,555
1,086,531	1,121,432	1,099,128	1,202,576	1,189,020	1,249,811	1,271,136
25,641	25,177	29,226	42,250	30,174	30,892	31,879
15,000	25,000	17,000	28,000	29,151	9,151	9,151
669	4,300	4,300	27,700	67,850	31,750	-
13,500	13,347	13,382	13,818	14,274	14,783	14,783
214	226	226	271	278	285	285
55,024	68,050	64,134	112,039	141,727	86,861	56,098
11,355	15,969	15,577	18,263	22,060	24,951	27,110
73,452	123,527	67,012	92,887	-	-	-
84,807	139,496	82,589	111,150	22,060	24,951	27,110
2,926	2,946	3,424	4,081	3,553	3,718	3,812
80,976	82,491	102,675	102,277	103,900	106,980	109,160
2,755	5,000	5,000	5,000	5,000	5,000	5,000
251	265	265	277	285	292	298
86,908	90,702	111,364	111,635	112,738	115,990	118,270
226,739	298,248	258,087	334,824	276,525	227,802	201,478

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 11 - MINISTER FOR PLANNING; CULTURE AND THE ARTS; SCIENCE AND INNOVATION			
2	48		Planning
		75	- Net amount appropriated to deliver services
			- Administered Grants, Subsidies and Other Transfer Payments.....
		142	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	49		Western Australian Planning Commission
		76	- Net amount appropriated to deliver services
		143	- Capital Appropriation
			- Metropolitan Region Improvement Tax Act 1959
			Total.....
2	50		Culture and the Arts
		77	- Net amount appropriated to deliver services
		78	- Art Gallery of Western Australia
		79	- Library Board of Western Australia.....
		80	- Perth Theatre Trust
		81	- Western Australian Museum
		144	- Capital Appropriation
		145	- Art Gallery of Western Australia
			- Library Board of Western Australia
			- Perth Theatre Trust
			- Western Australian Museum
			- Lotteries Commission Act 1990
			- Salaries and Allowances Act 1975
			Total.....
2	51		Chemistry Centre (WA)
		82	- Net amount appropriated to deliver services
		146	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 11.....			

2009-10 Actual \$' 000	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000
41,592	38,997	38,997	40,315	39,681	40,799	41,649
-	-	-	-	-	-	72,639
5,341	11,661	10,112	6,874	5,772	6,790	7,340
409	427	430	442	456	469	483
47,342	51,085	49,539	47,631	45,909	48,058	122,111
3,479	3,262	3,262	14,703	5,363	5,912	4,525
5,400	5,400	5,400	53,821	167,605	83,660	27,672
78,311	78,900	77,300	83,600	83,700	92,000	101,200
87,190	87,562	85,962	152,124	256,668	181,572	133,397
75,188	77,989	77,866	76,105	97,087	99,215	101,177
3,819	3,984	4,824	10,927	-	-	-
12,573	13,431	13,431	13,303	-	-	-
2,279	3,905	5,760	10,259	-	-	-
5,149	5,279	8,259	7,075	-	-	-
1,547	13,468	13,468	21,000	-	230	2,930
2,830	2,730	2,730	230	-	-	-
81	-	-	-	-	-	-
909	9,968	7,304	-	-	-	-
157	-	-	-	-	-	-
13,500	13,347	13,382	13,818	14,274	14,783	14,783
725	757	757	779	802	826	851
118,757	144,858	147,781	153,496	112,163	115,054	119,741
7,348	9,315	9,206	8,381	8,494	8,676	8,812
195	195	195	195	195	195	195
186	196	196	202	208	208	208
7,729	9,706	9,597	8,778	8,897	9,079	9,215
261,018	293,211	292,879	362,029	423,637	353,763	384,464

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
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PART 12 - MINISTER FOR ENERGY; TRAINING AND WORKFORCE DEVELOPMENT; INDIGENOUS AFFAIRS

2	52		Office of Energy
		83	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
2	53		Training and Workforce Development
		84	- Net amount appropriated to deliver services
		147	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	54		Indigenous Affairs
		85	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....

TOTAL - PART 12.....

PART 13 - MINISTER FOR TRANSPORT; HOUSING

2	55		Transport
		86	- Net amount appropriated to deliver services
		87	- Western Australian Coastal Shipping Commission
		148	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	56		Commissioner of Main Roads
		88	- Net amount appropriated to deliver services
		149	- Capital Appropriation
			- Road Traffic Act 1974
			- Salaries and Allowances Act 1975
			- Road Traffic Act 1974
			Total.....
2	57		Public Transport Authority of Western Australia
		89	- Net amount appropriated to deliver services
		150	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	58		Housing Authority
		90	- Net amount appropriated to deliver services
		151	- Capital Appropriation
			Total.....

TOTAL - PART 13.....

2009-10 Actual \$' 000	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000
34,196	53,232	32,461	52,415	45,222	34,996	30,873
270	279	279	289	298	300	306
34,466	53,511	32,740	52,704	45,520	35,296	31,179
268,747	425,680	425,680	469,550	409,840	425,402	436,808
28,367	32,432	27,901	22,086	6,700	3,460	-
219	328	2,150	2,734	2,817	2,902	2,990
297,333	458,440	455,731	494,370	419,357	431,764	439,798
32,777	30,149	31,498	35,782	33,558	29,891	31,259
170	-	-	-	-	63	198
189	202	202	238	244	246	247
33,136	30,351	31,700	36,020	33,802	30,200	31,704
364,935	542,302	520,171	583,094	498,679	497,260	502,681
125,346	131,319	137,989	131,858	118,322	123,564	129,286
329	329	329	329	329	329	329
9,010	12,956	9,859	9,020	6,626	6,555	124,838
318	333	1,024	1,058	1,090	1,122	1,156
135,003	144,937	149,201	142,265	126,367	131,570	255,609
170,319	162,814	157,002	216,255	205,250	216,669	215,614
263,048	150,715	114,065	213,519	216,386	244,313	48,931
407,732	387,927	393,927	445,036	495,875	497,045	573,379
338	352	352	365	377	389	401
81,641	119,110	119,110	97,466	75,162	106,389	60,071
923,078	820,918	784,456	972,641	993,050	1,064,805	898,396
695,605	753,763	733,536	810,804	870,882	939,741	1,013,492
58,501	88,721	88,721	216,904	224,849	116,089	80,712
392	400	323	326	337	348	359
754,498	842,884	822,580	1,028,034	1,096,068	1,056,178	1,094,563
101,463	16,976	16,976	103,131	20,722	17,578	17,858
359,601	374,574	374,574	169,521	37,776	14,375	-
461,064	391,550	391,550	272,652	58,498	31,953	17,858
2,273,643	2,200,289	2,147,787	2,415,592	2,273,983	2,284,506	2,266,426

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 14 - MINISTER FOR CHILD PROTECTION; COMMUNITY SERVICES; SENIORS AND VOLUNTEERING; WOMEN'S INTERESTS; YOUTH			
2	59		Child Protection
		91	- Net amount appropriated to deliver services
		152	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	60		Communities
		92	- Net amount appropriated to deliver services
		93	- Contribution to the Western Australian Family Foundation Trust Account
		153	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 14.....			
PART 15 - MINISTER FOR LOCAL GOVERNMENT; HERITAGE; CITIZENSHIP AND MULTICULTURAL INTERESTS			
2	61		Local Government
		94	- Net amount appropriated to deliver services
			- Administered Grants, Subsidies and Other Transfer Payments.....
			- Salaries and Allowances Act 1975
			Total.....
2	62		Heritage Council of Western Australia
		95	- Net amount appropriated to deliver services
		154	- Capital Appropriation
			Total.....
2	63		National Trust of Australia (WA)
		96	- Net amount appropriated to deliver services
		155	- Capital Appropriation
			Total.....
TOTAL - PART 15.....			
PART 16 - MINISTER FOR AGRICULTURE AND FOOD; FORESTRY; CORRECTIVE SERVICES			
2	64		Agriculture and Food
		97	- Net amount appropriated to deliver services
		156	- Capital Appropriation
			- Biosecurity and Agriculture Management Act 2007.....
			- Salaries and Allowances Act 1975
			- Agriculture and Related Resources Protection Act 1976.....
			Total.....
2	65		Rural Business Development Corporation
		98	- Net amount appropriated to deliver services
			Total.....

2009-10 Actual \$' 000	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000
344,793	393,901	395,375	439,983	450,606	465,763	479,652
29,014	23,623	23,623	11,810	2,000	-	-
326	384	389	422	435	449	464
374,133	417,908	419,387	452,215	453,041	466,212	480,116
71,333	153,442	152,581	97,429	91,408	93,092	95,762
385	376	376	376	376	376	376
-	-	-	1,690	-	-	-
262	276	243	299	309	321	332
71,980	154,094	153,200	99,794	92,093	93,789	96,470
446,113	572,002	572,587	552,009	545,134	560,001	576,586
16,586	21,290	20,416	20,727	18,071	16,947	17,378
250	250	250	-	-	-	-
224	243	244	264	273	282	291
17,060	21,783	20,910	20,991	18,344	17,229	17,669
10,085	5,474	5,474	5,731	5,855	6,007	6,156
-	-	-	990	600	-	-
10,085	5,474	5,474	6,721	6,455	6,007	6,156
2,461	2,521	2,521	2,620	2,696	2,772	2,835
435	435	1,395	435	435	435	435
2,896	2,956	3,916	3,055	3,131	3,207	3,270
30,041	30,213	30,300	30,767	27,930	26,443	27,095
147,174	156,769	156,951	153,473	144,146	148,446	152,329
4,058	19,058	6,155	14,000	9,417	12,694	51,500
-	-	-	1,144	1,173	1,204	1,235
301	312	312	326	335	340	351
1,014	1,080	1,080	-	-	-	-
152,547	177,219	164,498	168,943	155,071	162,684	205,415
196	200	4,700	206	212	218	223
196	200	4,700	206	212	218	223

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
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PART 16 - MINISTER FOR AGRICULTURE AND FOOD; FORESTRY; CORRECTIVE SERVICES - continued

2	66		Corrective Services
		99	- Net amount appropriated to deliver services
		157	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....

2	67		Office of the Inspector of Custodial Services
		100	- Net amount appropriated to deliver services
		158	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....

TOTAL - PART 16.....

PART 17 - MINISTER FOR ENVIRONMENT; WATER

2	68		Environment and Conservation
		101	- Net amount appropriated to deliver services
		159	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....

2	69		Botanic Gardens and Parks Authority
		102	- Net amount appropriated to deliver services
		160	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....

2	70		Office of the Environmental Protection Authority
		103	- Net amount appropriated to deliver services
		161	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....

2	71		Swan River Trust
		104	- Net amount appropriated to deliver services
			Total.....

2	72		Zoological Parks Authority
		105	- Net amount appropriated to deliver services
		162	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....

2	73		Water
		106	- Net amount appropriated to deliver services
		107	- Administered Grants, Subsidies and Other Transfer Payments.....
		163	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....

TOTAL - PART 17.....

2009-10 Actual \$' 000	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000
585,219	593,759	603,481	635,320	653,962	676,808	698,179
77,396	176,784	125,716	98,316	12,941	338	619
807	863	864	893	920	920	950
663,422	771,406	730,061	734,529	667,823	678,066	699,748
2,244	2,764	2,715	2,883	3,065	3,134	3,197
22	91	91	52	-	-	-
191	196	199	212	220	228	236
2,457	3,051	3,005	3,147	3,285	3,362	3,433
818,622	951,876	902,264	906,825	826,391	844,330	908,819
206,079	182,744	171,077	205,892	198,902	196,685	199,530
11,577	3,044	2,844	8,805	2,081	1,362	789
691	715	715	748	771	795	821
218,347	186,503	174,636	215,445	201,754	198,842	201,140
12,724	12,650	12,650	13,044	13,323	13,814	14,151
585	2,932	2,932	10,836	-	-	-
179	187	187	205	213	220	228
13,488	15,769	15,769	24,085	13,536	14,034	14,379
11,262	12,039	12,354	14,119	13,584	13,894	14,283
-	45	45	104	68	146	146
105	191	48	-	-	-	-
11,367	12,275	12,447	14,223	13,652	14,040	14,429
13,311	12,179	12,128	11,249	11,963	12,500	12,181
13,311	12,179	12,128	11,249	11,963	12,500	12,181
9,338	9,727	9,727	10,166	10,716	11,061	11,332
735	735	735	735	735	735	735
194	206	206	219	229	237	246
10,267	10,668	10,668	11,120	11,680	12,033	12,313
74,996	73,178	72,268	74,114	77,222	74,238	75,876
1,878	1,376	1,388	605	161	56	-
3,585	7,050	3,625	2,791	2,799	3,433	3,070
217	225	225	233	240	247	247
80,676	81,829	77,506	77,743	80,422	77,974	79,193
347,456	319,223	303,154	353,865	333,007	329,423	333,635

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 18 - MINISTER FOR MENTAL HEALTH; DISABILITY SERVICES			
2	74		Mental Health Commission
		108	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
2	75		Disability Services Commission
		109	- Net amount appropriated to deliver services
		164	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 18.....			
GRAND TOTAL.....			
Total Appropriation Bill No.1 - Recurrent Services.....			
Total Appropriation Bill No.2 - Capital Purposes.....			
Authorised by Other Statutes			
			- Recurrent Services.....
			- Capital Purposes.....
			- Financing.....
			Total Authorised by Other Statutes.....
GRAND TOTAL.....			

2009-10 Actual \$' 000	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000	2012-13 Forward Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000
419,632	506,313	486,322	527,660	563,863	574,900	603,968
79	248	248	268	280	292	292
419,711	506,561	486,570	527,928	564,143	575,192	604,260
388,340	432,566	432,963	486,674	529,367	562,359	582,045
463	965	965	2,072	2,864	1,860	1,700
246	253	282	316	325	335	345
389,049	433,784	434,210	489,062	532,556	564,554	584,090
808,760	940,345	920,780	1,016,990	1,096,699	1,139,746	1,188,350
19,806,593	20,905,742	20,376,364	23,703,512	22,334,811	23,451,626	23,246,310
15,027,297	15,891,817	16,117,905	17,934,210	17,983,344	18,665,081	19,514,693
2,996,669	3,209,165	2,467,024	3,781,131	2,149,914	2,455,433	1,191,355
1,700,586	1,685,032	1,671,229	1,890,045	2,125,731	2,224,063	2,366,974
81,641	119,110	119,588	97,466	75,162	106,389	60,071
400	618	618	660	660	660	113,217
1,782,627	1,804,760	1,791,435	1,988,171	2,201,553	2,331,112	2,540,262
19,806,593	20,905,742	20,376,364	23,703,512	22,334,811	23,451,626	23,246,310

CHAPTER 2

NET APPROPRIATION DETERMINATIONS

NET APPROPRIATION DETERMINATIONS

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PART 1 - PARLIAMENT							
LEGISLATIVE COUNCIL							
GST Input Credits	115	61	130	130	130	130	130
Other Receipts	1	-	-	-	-	-	-
Total	116	61	130	130	130	130	130
LEGISLATIVE ASSEMBLY							
GST Receipts	201	115	115	115	115	115	115
Other Receipts	1	-	-	-	-	-	-
Total	202	115	115	115	115	115	115
PARLIAMENTARY SERVICES							
GST Input Credits	721	475	565	565	565	565	565
Other Receipts	38	-	-	-	-	-	-
Total	759	475	565	565	565	565	565
PARLIAMENTARY COMMISSIONER FOR ADMINISTRATIVE INVESTIGATIONS							
GST Input Credits	271	159	271	271	271	271	271
Other Receipts	1,254	921	1,457	1,500	1,544	1,590	1,637
Total	1,525	1,080	1,728	1,771	1,815	1,861	1,908
TOTAL - PART 1	2,602	1,731	2,538	2,581	2,625	2,671	2,718
PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT							
PREMIER AND CABINET							
GST Input Credits	5,895	5,363	5,462	5,566	6,010	6,695	7,785
GST Receipts on Sales	776	274	295	306	317	329	329
Other Receipts	2,325	425	456	457	332	332	332
State Law Publisher	2,296	2,735	2,264	2,330	2,397	2,467	2,538
Total	11,292	8,797	8,477	8,659	9,056	9,823	10,984
PUBLIC SECTOR COMMISSION							
Fees	887	1,519	949	935	935	935	935
GST Input Credits	709	777	823	514	500	513	514
GST Receipts on Sales	155	169	143	184	184	184	184
Other Receipts	1,083	17	339	358	377	377	377
Total	2,834	2,482	2,254	1,991	1,996	2,009	2,010
GOVERNOR'S ESTABLISHMENT							
GST Input Credits	105	63	63	63	63	63	63
Other Receipts	-	25	-	-	-	-	-
Sale of Goods and Services	64	30	115	115	115	115	115
Total	169	118	178	178	178	178	178
SALARIES AND ALLOWANCES TRIBUNAL							
GST Input Credits	22	34	34	36	37	38	38
Other Revenue	3	3	3	3	3	3	3
Total	25	37	37	39	40	41	41

NET APPROPRIATION DETERMINATIONS

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
STATE DEVELOPMENT							
Grants from Industry.....	10,805	-	-	-	-	-	-
Gorgon Gas Carbon Injection Project	-	-	100	100	100	100	100
GST Receipts	3,841	-	-	-	-	-	-
Other Receipts.....	567	-	-	-	-	-	-
Receipts for the Australia China Natural Gas Technology Partnership Trust Fund.....	750	1,750	1,750	1,750	1,750	1,750	1,750
TOTAL.....	15,963	1,750	1,850	1,850	1,850	1,850	1,850
TOTAL - PART 2	30,283	13,184	12,796	12,717	13,120	13,901	15,063
PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; TOURISM							
WA HEALTH							
Ambient Air Quality NEPM.....	-	-	7	-	-	-	-
Australian Immunisation Agreement – Vaccines.....	30,071	30,787	33,663	32,696	36,323	33,708	33,708
Bring Nurses Back Program	618	735	-	-	-	-	-
Cannet	405	-	30	48	-	-	-
Clinical Preceptor Program.....	49	-	162	70	-	-	-
Council of Australian Governments (COAG)							
Indigenous Early Childhood National Partnership...	-	-	3,200	3,680	3,840	4,000	-
Drug and Alcohol Office (DAO) - Alcohol Sales							
Data Project	142	150	150	169	175	-	-
DAO – Alcohol and Other Drugs - Workforce							
Development Program	215	107	410	289	-	-	-
DAO - COAG - Child and Domestic Violence							
Program	1,045	1,045	1,045	-	-	-	-
DAO - COAG - Drug Diversion Program.....	-	-	300	300	300	-	-
DAO - Early Intervention Pilot Program.....	-	-	173	355	181	-	-
DVA - Home and Community Care (HACC) Home							
Care	1,399	1,431	1,428	1,461	1,461	1,461	1,461
GST Input Credits	74,839	68,781	75,998	75,730	79,103	82,475	85,848
GST Receipts on Sales.....	923	1,054	2,227	964	934	905	876
Gynaecological Workforce Project	40	40	40	-	-	-	-
HACC - COAG - Access Point Funding	668	668	668	669	669	668	668
HACC - COAG - Access Point Funding	111,983	121,322	121,568	131,369	140,404	149,496	163,194
Hand Hygiene Program	40	-	44	-	-	-	-
MMEX System for Collecting Cancer Data.....	-	-	225	225	114	-	-
National Bowel Cancer Screening Program Western							
Australia	183	183	183	-	-	-	-
Other Commonwealth Programs	-	500	-	-	-	-	-
Palliative Care - Residential Aged Care.....	131	65	65	-	-	-	-
Perinatal Depression	444	788	788	1,169	1,070	-	-
Proceeds from Services Provided by Community							
Support Services.....	3,025	3,563	1,814	1,879	1,945	2,014	2,086
Proceeds from Services Provided by Drug Abuse							
Strategy Services	384	300	288	200	100	100	100
Proceeds from Services Provided by Environmental							
Health Services.....	1,788	1,974	1,967	1,839	1,834	1,884	1,858
Proceeds from Services Provided by Miscellaneous							
Services	7,448	6,445	7,189	6,848	4,529	4,398	4,473
Proceeds from Services Provided by Reproductive							
Technology Services	1	-	-	6	-	-	6
Public Health - CD - Dog Management Activity	-	-	100	100	-	-	-
Public Health - Data Linkage	120	-	121	-	-	-	-
Public Health - Foodborne Disease Sentinel Site							
(OZFood).....	180	184	184	141	-	-	-
Public Health - Human Quarantine Activities.....	12	12	12	12	12	12	12
Public Health - Preventative Health	-	-	858	7,767	14,185	6,535	5,340
Quitline Enhancement Project	-	-	100	100	100	-	-

NET APPROPRIATION DETERMINATIONS

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Radiation Therapists	389	240	240	341	-	-	-
Rockingham Kwinana Aboriginal Tobacco Control Project.....	-	-	290	173	-	-	-
Total	236,542	240,374	255,537	268,600	287,279	287,656	299,630
TOTAL - PART 3	236,542	240,374	255,537	268,600	287,279	287,656	299,630

**PART 4 - MINISTER FOR MINES AND
PETROLEUM; FISHERIES; ELECTORAL
AFFAIRS****MINES AND PETROLEUM**

Grants and Subsidies.....	98	392	492	1,320	1,304	100	100
GST Input Credits.....	4,575	10,323	6,396	7,603	7,916	5,412	4,937
Licences and Other Regulatory Fees	2,351	7,613	7,613	5,596	12,898	12,819	12,820
Mine Safety Levy.....	300	19,385	19,385	27,174	27,051	28,404	29,824
Proceeds from Departmental Fees and Charges	436	2,285	821	860	893	893	893
Proceeds from Petroleum Permits and Licences	7,700	7,688	8,188	7,705	8,708	9,017	9,126
Proceeds from Prospecting, Exploration and Other Mining Licences.....	7,929	6,316	7,280	7,638	7,904	8,175	8,280
Total	23,389	54,002	50,175	57,896	66,674	64,820	65,980

FISHERIES

GST Input Credits.....	2,533	2,000	2,000	2,000	2,000	2,000	2,000
GST Receipts on Sales.....	984	328	328	328	328	328	328
Total	3,517	2,328	2,328	2,328	2,328	2,328	2,328

**WESTERN AUSTRALIAN ELECTORAL
COMMISSION**

Extraneous Election	174	20	20	20	20	20	20
GST Input Credits.....	-	90	-	90	90	90	90
Local Government Recoups	2,926	-	-	2,500	-	2,500	-
Sale of Rolls and Maps	23	20	-	20	20	20	20
Sundries.....	10	3	-	3	3	3	3
Total	3,133	133	20	2,633	133	2,633	133

TOTAL - PART 4	30,039	56,463	52,523	62,857	69,135	69,781	68,441
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**PART 5 - MINISTER FOR REGIONAL
DEVELOPMENT; LANDS; MINISTER
ASSISTING THE MINISTER FOR STATE
DEVELOPMENT****REGIONAL DEVELOPMENT AND LANDS**

Funds Provided by the Commonwealth Government ..	-	758	30	30	30	30	30
GST Input Credits.....	5,448	11,150	11,150	12,500	12,500	12,500	12,500
Ord Expansion - Department of State Development Funds	10,653	-	5,400	-	-	-	-
Other Receipts.....	729	686	698	698	698	698	698
Pastoral Leases.....	1,683	3,475	3,474	4,658	4,690	4,690	4,690
Proceeds from Rental Properties	373	395	394	303	281	281	281
Regulatory Fees and Fines.....	68	-	70	69	69	68	77
Sale of Land - War Service Land Settlement Scheme ..	-	4,632	-	-	-	-	-

NET APPROPRIATION DETERMINATIONS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Westlink Satellite Communication Service User Fees and Charges	-	185	-	-	-	-	-
Total	18,954	21,281	21,216	18,258	18,268	18,267	18,276
TOTAL - PART 5	18,954	21,281	21,216	18,258	18,268	18,267	18,276
PART 6 – TREASURER; ATTORNEY GENERAL							
TREASURY							
Commonwealth Grants	-	79	145	103	29	111	-
Contract Services - Strategic Projects	39	-	103,836	57,000	4,000	-	-
GST Input Credits	538	211	6	6	7	7	6
GST Receipts on Sales	104	17	1	1	1	1	1
Other Receipts	1,093	3,814	2,337	86	190	214	61
Total	1,774	4,121	106,325	57,196	4,227	333	68
ECONOMIC REGULATION AUTHORITY							
Executive Vehicle Scheme Receipts	17	17	17	17	17	18	18
GST Input Credits	390	253	253	253	253	260	260
Other Receipts	102	50	50	50	50	52	52
Recoups from Industry	3,723	7,122	3,973	3,114	7,863	8,097	8,059
Total	4,232	7,442	4,293	3,434	8,183	8,427	8,389
OFFICE OF THE AUDITOR GENERAL							
Audit Fees	14,314	13,980	13,980	13,968	14,903	15,352	15,352
GST Input Credits	1,398	1,486	1,486	1,519	1,550	1,575	1,575
GST Receipts on Sales	232	157	157	180	200	225	225
Other Revenue	25	36	36	30	30	30	30
Total	15,969	15,659	15,659	15,697	16,683	17,182	17,182
ATTORNEY GENERAL							
District Court Fees	3,728	4,261	4,163	4,439	4,630	4,829	5,037
Family Court Commonwealth Grant	17,395	16,905	17,665	17,691	17,918	18,482	19,128
Family Court Fees	2,423	2,650	3,570	3,263	3,517	3,581	3,860
Fines Enforcement Registry Fees	22,695	21,797	24,051	27,504	28,474	29,711	29,509
GST Receipts from Australian Taxation Office	18,779	21,513	21,513	21,513	21,513	21,513	21,513
GST Receipts on Sales	2,783	1,300	1,300	1,300	1,300	1,300	1,300
Indian Ocean Territories Commonwealth Grant	224	254	417	244	248	253	253
Magistrates' Court Fees	9,006	10,013	9,522	10,318	10,628	11,085	11,562
Other Departmental Receipts	189	267	267	75	169	167	167
Other Grants Received	1,074	400	400	400	400	-	-
Public Trustee Common Account Surplus Interest	1,220	870	870	1,490	1,495	1,515	1,531
Public Trustee Estate Fees	10,935	12,567	12,567	13,764	14,823	16,173	16,177
Recoup of Criminal Injury Awards	1,263	1,460	1,460	1,348	1,372	1,397	1,422
Recoup of Legal Costs	1,375	400	400	500	500	500	500
Recoup of Other Costs	20,386	25,489	26,767	23,925	22,363	21,642	22,015
Recoup of Residential Tenancy Payments	1,681	1,894	1,894	1,752	1,752	1,752	1,752
Recoup of Salary Costs	515	1,613	1,613	811	759	759	759
Recoup of Workers Compensation Payments	54	155	155	155	155	155	155
Registry of Births, Deaths and Marriages Fees	8,085	7,329	7,329	8,120	8,274	8,428	8,612
Sheriff's Office Fees	244	138	138	150	150	150	150
State Administrative Tribunal Fees	455	502	500	460	480	500	522
State Solicitor's Fees	3,768	3,700	3,700	3,800	4,000	4,000	4,200
Supreme Court Fees	5,544	7,520	7,028	7,418	7,360	7,672	8,002
Total	133,821	142,997	147,289	150,440	152,280	155,564	158,126

NET APPROPRIATION DETERMINATIONS

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COMMISSIONER FOR EQUAL OPPORTUNITY							
GST Input Credits	69	61	61	61	61	61	61
GST Receipts on Sales	64	17	17	17	17	17	17
Other Grants Received	270	-	-	-	-	-	-
Proceeds from the Provision of Services to the Indian Ocean Territories	14	35	35	35	35	35	35
Services Rendered	419	298	298	341	321	362	362
Total	836	411	411	454	434	475	475
OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS							
Contribution from the Confiscation Account	2,553	4,650	5,550	4,150	2,600	2,600	2,600
Employee Contributions to the Executive Vehicle Scheme	-	40	40	40	40	40	40
GST Input Credits	807	627	627	627	627	627	627
GST Receipts on Sales	15	2	2	2	2	2	2
Miscellaneous Legal Receipts	237	10	223	10	10	10	10
Total	3,612	5,329	6,442	4,829	3,279	3,279	3,279
OFFICE OF THE INFORMATION COMMISSIONER							
GST Input Credits	44	40	40	40	40	48	48
Other Revenue	35	4	4	4	4	4	4
Total	79	44	44	44	44	52	52
TOTAL - PART 6	160,323	176,003	280,463	232,094	185,130	185,312	187,571
PART 7 - MINISTER FOR EDUCATION							
EDUCATION							
Commonwealth Capital	52,932	61,861	91,395	83,187	41,459	41,459	38,000
Commonwealth Recurrent	496,175	396,929	446,568	485,050	504,195	448,200	484,104
Farm School Receipts	1,154	800	800	800	800	800	800
Fees - Agricultural Colleges	3,774	3,557	3,557	3,632	3,708	3,786	3,786
Fees - Other	12,365	312	312	533	760	712	712
Fees - Senior Colleges	1,682	4,030	4,030	4,200	4,376	4,560	4,560
Fees - Swimming Classes	471	490	490	490	490	490	490
GST Input Credits	129,846	64,555	64,555	65,201	65,852	66,512	66,512
GST Receipts on Sales	5,912	12,808	12,808	12,936	13,065	13,196	13,196
Other Capital Grants	29,370	-	-	16,980	-	-	-
Other Capital Receipts	10,070	9,600	8,600	-	-	-	-
Other Receipts	14,200	20,607	15,784	14,856	13,247	13,752	13,752
Physical Education Camp School Receipts	1,781	1,867	1,867	1,907	1,947	1,988	1,988
Recoveries and Refunds - Teachers Salaries and Other	12,713	12,134	11,634	11,956	12,286	12,641	12,641
Refunds - Workers Compensation	13,271	8,698	8,198	8,489	8,788	9,097	9,097
Total	785,716	598,248	670,598	710,217	670,973	617,193	649,638
EDUCATION SERVICES							
Commonwealth Specific Purpose Program - Aboriginal Education and Training Council	897	445	945	862	467	467	467
GST Input Credits	30,371	34,179	34,179	35,403	37,467	39,586	39,586
GST Receipts	139	118	118	124	129	129	129
Miscellaneous Revenue	236	120	120	120	120	120	120
Registration Fees	614	1,178	954	988	993	1,021	1,050
Total	32,257	36,040	36,316	37,497	39,176	41,323	41,352
TOTAL - PART 7	817,973	634,288	706,914	747,714	710,149	658,516	690,990

NET APPROPRIATION DETERMINATIONS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
PART 8 - MINISTER FOR FINANCE; COMMERCE; SMALL BUSINESS							
FINANCE							
Commonwealth Grants	730	122	389	164	326	182	-
Contract Services - Building Management and Works (BMW)	1,876,493	1,575,562	1,382,248	1,214,970	1,045,458	1,053,858	1,064,027
Executive Vehicle Scheme Receipts	340	300	300	300	300	300	300
Fremantle Prison - BMW	4,101	4,107	3,600	3,500	3,700	3,800	4,000
GST Input Credits	8,534	5,967	5,076	5,076	5,075	5,075	5,076
GST Receipts on Sales	208,081	176,583	176,394	132,931	134,484	135,054	135,641
Land Tax Liability Enquiry Fee	2,367	2,700	2,800	2,800	2,800	2,800	2,800
Other Receipts	10,865	10,626	10,562	9,756	10,201	10,533	10,609
Procurement Services	586	993	848	888	916	944	972
Shared Services Rendered	12,901	22,848	20,100	23,557	40,412	58,212	62,612
State Fleet Receipts	95,691	91,352	99,306	98,760	97,348	96,803	95,615
Total	2,220,689	1,891,160	1,701,623	1,492,702	1,341,020	1,367,561	1,381,652
COMMERCE							
GST Receipts on Sales	7,660	2,570	2,570	2,570	2,570	2,570	2,570
Grants - Commonwealth	800	5,402	7,258	4,149	2,519	713	-
Proceeds from Departmental Miscellaneous	4,915	2,750	9,850	21,250	750	747	747
Proceeds from Fees and Charges - Licenses	25,922	20,618	24,724	37,607	39,429	42,420	40,274
Proceeds from Fees and Charges - Other	3,258	2,182	2,123	1,465	31	32	30
Sale of Goods and Services	4,308	3,655	4,331	2,733	2,904	2,804	2,936
Services Provided - Real Estate Business Agents and Settlement Agents Supervisory Boards	8,508	8,555	8,392	9,600	8,700	8,800	8,655
Total	55,371	45,732	59,248	79,374	56,903	58,086	55,212
REGISTRAR, WESTERN AUSTRALIAN INDUSTRIAL RELATIONS COMMISSION							
GST Input Credits	427	311	460	470	480	490	500
GST Receipts on Sales	11	3	3	3	3	3	3
Service Charges, Transcript and Award Sales and Other Receipts	364	80	80	80	80	80	80
Total	802	394	543	553	563	573	583
TOTAL - PART 8	2,276,862	1,937,286	1,761,414	1,572,629	1,398,486	1,426,220	1,437,447
PART 9 - MINISTER FOR POLICE; EMERGENCY SERVICES; ROAD SAFETY							
WESTERN AUSTRALIA POLICE							
Commonwealth - Other	708	1,173	1,748	1,173	1,173	1,173	1,173
Commonwealth Contribution for Multi-Functional Police Facilities	5,000	3,000	-	3,000	-	-	-
Commonwealth-National Campaign Against Drug Abuse	146	146	146	146	146	146	146
Departmental	30,565	25,774	35,649	34,709	33,243	33,591	33,491
GST Input Credits	26,175	18,523	18,523	18,523	18,523	18,523	18,523
GST Receipts on Sales	2,318	1,388	1,388	1,388	1,388	1,388	1,388
Licences	5,889	6,706	6,706	6,923	7,149	7,149	7,149
Total	70,801	56,710	64,160	65,862	61,622	61,970	61,870
TOTAL - PART 9	70,801	56,710	64,160	65,862	61,622	61,970	61,870

NET APPROPRIATION DETERMINATIONS

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PART 10 - MINISTER FOR SPORT AND RECREATION; RACING AND GAMING							
SPORT AND RECREATION							
GST Input Credits	6,664	1,619	5,953	9,449	13,029	7,213	3,990
GST Receipts on Sales	581	455	306	314	314	314	314
Other Receipts	905	75	503	503	503	503	503
Proceeds from the Provision of Sport Development Services to Industry Bodies	902	272	272	272	272	272	272
Proceeds from the Provision of Sport Participation Services to the Commonwealth	873	864	885	885	885	885	885
Proceeds from the Provision of Accommodation and Recreation Programs	3,166	3,058	3,058	3,142	3,142	3,142	3,142
Total	13,091	6,343	10,977	14,565	18,145	12,329	9,106
RACING, GAMING AND LIQUOR							
GST Input Credits	3,581	155	155	155	155	155	155
GST Receipts on Sales	11	25	25	25	25	25	25
Liquor Fees Receipts	4,254	3,830	4,200	4,200	4,200	4,200	4,200
Other Receipts	182	7	7	7	7	7	7
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories	88	81	81	81	81	81	81
Provision of Services to the Racing and Gaming Industries	3,949	4,354	4,354	4,434	4,614	4,769	4,769
Total	12,065	8,452	8,822	8,902	9,082	9,237	9,237
TOTAL – PART 10	25,156	14,795	19,799	23,467	27,227	21,566	18,343
PART 11 - MINISTER FOR PLANNING; CULTURE AND THE ARTS; SCIENCE AND INNOVATION							
PLANNING							
Development Assessment Panels	-	-	-	716	716	716	716
GST Input Credits	2,179	2,844	4,140	4,078	3,339	3,592	2,852
GST Receipts on Sales	4,315	9,348	1,764	1,566	1,496	1,487	1,488
National Coordinator of eDAIS Implementation Program	1,346	1,148	1,148	-	-	-	-
Oakajee Infrastructure Corridor Project	1,441	-	-	-	-	-	-
Other	3,599	2,638	1,595	2,474	1,767	1,670	1,670
Pilbara Cities Office Project	-	-	2,629	134	138	143	148
Services Provided to Commonwealth in Respect of Indian Ocean Territories	87	81	81	81	81	81	81
Services Provided to Western Australian Planning Commission	18,092	20,103	21,146	19,296	19,930	20,533	20,427
Total	31,059	36,162	32,503	28,345	27,467	28,222	27,382
CULTURE AND THE ARTS							
GST Input Credits	10,671	9,194	9,304	5,895	3,888	5,030	5,030
GST Receipts on Sales	2,651	2,862	2,835	2,934	2,988	2,993	2,993
Rental Income from King Street Arts Centre	30	45	25	30	30	30	30
Total	13,352	12,101	12,164	8,859	6,906	8,053	8,053
TOTAL – PART 11	44,411	48,263	44,667	37,204	34,373	36,275	35,435

NET APPROPRIATION DETERMINATIONS

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PART 12 - MINISTER FOR ENERGY; TRAINING AND WORKFORCE DEVELOPMENT; INDIGENOUS AFFAIRS							
OFFICE OF ENERGY							
Contribution to Government Executive Vehicle							
Scheme Receipts	12	12	12	12	13	13	13
Grants from Commonwealth (Renewable Remote Power Generation Program and Photovoltaic Rebate Program).....	11,494	17,421	17,421	-	-	-	-
GST Input Credits	912	358	358	358	358	358	358
Other Receipts.....	109	105	105	105	107	107	107
Recoup of Program Costs	228	228	228	228	225	225	225
Total	12,755	18,124	18,124	703	703	703	703
TRAINING AND WORKFORCE DEVELOPMENT							
Commonwealth Capital	19,988	15,300	16,600	15,300	13,420	15,300	11,060
Commonwealth Recurrent	120,513	174,329	190,256	199,551	142,125	143,092	146,694
GST Receipts on Sales.....	11,325	2,339	2,339	2,659	2,426	2,521	2,521
Proceeds from Commercial Activities of Institutions ..	34,850	38,278	38,968	42,194	41,564	42,844	42,889
Revenue - Other	2,915	2,039	4,563	3,383	3,429	3,540	3,584
Revenue - Other Capital	5,000	9,000	9,000	-	-	-	-
Total	194,591	241,285	261,726	263,087	202,964	207,297	206,748
INDIGENOUS AFFAIRS							
Grants and Subsidies.....	197	300	200	200	200	100	100
GST Input Credits	1,625	1,666	1,567	1,655	1,671	1,405	1,381
Other Receipts.....	1,131	890	952	1,176	1,525	2,740	2,765
Total	2,953	2,856	2,719	3,031	3,396	4,245	4,246
TOTAL – PART 12	210,299	262,265	282,569	266,821	207,063	212,245	211,697
PART 13 - MINISTER FOR TRANSPORT; HOUSING							
TRANSPORT							
Boat Registration Fees	11,685	13,477	11,902	12,392	13,018	13,626	14,256
Jetty Licences.....	505	460	460	521	536	552	569
Marine Examinations.....	252	858	744	766	789	813	837
Motor Drivers	14,289	17,054	16,095	17,005	17,515	18,041	18,582
Motor Vehicle Plates	10,640	14,544	14,545	13,697	13,936	14,183	14,436
Motor Vehicles	20,250	22,874	22,874	23,504	24,209	24,936	25,684
Other Revenue	686	628	678	668	675	680	689
Proof of Age Card.....	667	551	551	551	567	584	602
Recoup for Services Provided	14,041	15,521	15,520	16,160	16,644	17,144	17,658
Temporary Permits	701	633	633	633	652	671	691
Total	73,716	86,600	84,002	85,897	88,541	91,230	94,004
TOTAL - PART 13	73,716	86,600	84,002	85,897	88,541	91,230	94,004

NET APPROPRIATION DETERMINATIONS

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PART 14 - MINISTER FOR CHILD PROTECTION; COMMUNITY SERVICES; SENIORS AND VOLUNTEERING; WOMEN'S INTERESTS; YOUTH							
CHILD PROTECTION							
Departmental Services	7,008	7,990	8,913	4,964	4,984	4,984	5,004
East Kimberley Family and Domestic Violence Hub ..	2,000	2,000	2,000	1,000	-	-	-
GST Input Credits	467	482	652	487	489	489	491
GST Receipts on Sales	18,319	17,351	21,121	18,673	18,853	19,342	19,250
National Affordable Housing Agreement - Homelessness	19,244	19,689	19,689	20,221	20,786	21,218	21,664
National Partnership Agreement - Homelessness	9,169	13,113	13,113	13,752	13,752	14,041	14,336
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories	218	265	265	276	287	298	307
Unattached Refugee Children	30	5	40	40	40	40	40
Total	56,455	60,895	65,793	59,413	59,191	60,412	61,092
COMMUNITIES							
Child Care Licenses	10	11	11	70	264	347	347
Children's Services	246	382	166	-	-	-	-
Christmas/Cocos Island	149	257	279	288	297	306	316
Departmental Services	1,090	706	1,137	1,052	996	561	258
GST Input Credits	321	16	121	118	126	91	61
GST Receipts on Sales	2,858	1,947	3,363	3,341	3,332	3,166	3,181
Leeuwin Ocean Adventure	655	70	60	60	-	-	-
National Youth Week	-	27	40	40	40	40	40
Total	5,329	3,416	5,177	4,969	5,055	4,511	4,203
TOTAL - PART 14	61,784	64,311	70,970	64,382	64,246	64,923	65,295
PART 15 - MINISTER FOR LOCAL GOVERNMENT; HERITAGE; CITIZENSHIP AND MULTICULTURAL INTERESTS							
LOCAL GOVERNMENT							
Executive Vehicle Scheme and Other Receipts	330	8	8	8	8	8	8
Grants and Subsidies	388	-	1,352	999	-	-	-
GST Input Credits	15,703	1,900	1,900	1,300	1,000	1,100	1,100
Indian Ocean Territories Program	187	197	197	197	197	197	197
Total	16,608	2,105	3,457	2,504	1,205	1,305	1,305
NATIONAL TRUST OF AUSTRALIA (WA)							
Grants and Subsidies	1,935	302	302	400	400	400	400
GST Receipts on Sales	574	270	270	270	270	270	270
Interest Received	201	240	240	245	245	245	245
Other Receipts	4,381	884	884	1,149	1,390	1,440	1,440
User Fees and Charges	755	593	593	723	753	773	773
Total	7,846	2,289	2,289	2,787	3,058	3,128	3,128
TOTAL - PART 15	24,454	4,394	5,746	5,291	4,263	4,433	4,433

NET APPROPRIATION DETERMINATIONS

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PART 16 - MINISTER FOR AGRICULTURE AND FOOD; FORESTRY; CORRECTIVE SERVICES							
AGRICULTURE AND FOOD							
Grants and Contributions from Non-Government							
Sources	32,715	41,424	31,604	31,604	32,204	32,204	34,117
Grants and Contributions from Commonwealth	1,591	40,266	1,766	1,766	1,766	1,766	1,766
GST Input Credits	11,892	11,073	11,073	11,073	11,073	11,073	11,073
Interest Received - Non-Trusts	116	-	-	-	-	-	-
Interest Received - Trusts	1,141	3,250	2,680	2,680	2,680	2,680	2,648
Miscellaneous Receipts	10,400	10,585	13,820	15,928	16,094	16,094	16,329
Regulatory Fees	50	1,665	5,425	6,910	6,939	6,970	7,059
Sale of Goods and Services	17,042	11,936	11,936	12,024	12,074	12,074	12,496
Services Contracted by:							
- Agricultural Produce Commission	75	46	101	201	-	-	-
- Agriculture Protection Board	6,104	5,087	2,217	-	-	-	-
- Rural Business Development Corporation	402	760	418	704	-	-	-
Total	81,528	126,092	81,040	82,890	82,830	82,861	85,488
CORRECTIVE SERVICES							
GST Receipts from Australian Taxation Office	29,970	25,316	25,316	26,076	26,858	26,858	26,858
GST Receipts on Sales	2,047	3,477	3,477	3,581	3,688	3,688	3,688
Commonwealth Grants	369	116	586	453	453	453	453
Other Grants Received	238	379	356	426	426	426	426
Proceeds from Prison Canteen Sales	8,023	8,219	8,299	8,548	8,804	8,999	8,999
Proceeds from Recoup of Prisoner Telephone Calls	2,886	3,211	3,143	3,518	3,518	3,518	3,518
Proceeds from Sale of Industry Goods	3,148	2,963	3,247	3,345	3,446	3,549	3,549
Proceeds from Recoup of CS and CS Contracts Costs from Department of the Attorney General	13,638	15,497	14,744	15,796	16,191	16,598	16,598
Proceeds from Recoup of Workers Compensation Payment	4,512	4,169	3,340	4,325	4,325	4,325	4,325
Proceeds from Recoup of Salary Costs	2,378	240	130	240	240	240	240
Proceeds from Recoup of Other Costs	2,935	517	1,623	387	705	1,004	1,004
Total	70,143	64,104	64,261	66,695	68,654	69,658	69,658
OFFICE OF THE INSPECTOR OF CUSTODIAL SERVICES							
GST Input Credits	87	42	42	42	42	42	42
Other Receipts	48	5	5	5	5	5	5
Total	135	47	47	47	47	47	47
TOTAL - PART 16	151,806	190,243	145,348	149,632	151,531	152,566	155,193
PART 17 - MINISTER FOR ENVIRONMENT; WATER							
ENVIRONMENT AND CONSERVATION							
Grants and Subsidies	37,735	32,803	38,603	34,881	35,084	33,689	31,701
GST Input Credits	8,764	8,600	8,600	8,650	8,700	8,700	8,700
GST Receipts on Sales	5,590	5,600	5,600	5,700	5,800	5,800	5,800
Interest Received	2,599	3,718	3,718	3,728	3,738	3,738	3,738
Landfill Levy	24,000	44,000	41,500	42,000	39,000	36,000	36,000
Other Receipts	16,518	23,813	23,813	25,929	28,475	31,749	31,749
Proceeds from the Sale of Real Property	1,396	878	878	644	500	500	500
Proceeds from Sale of Goods and Services	17,778	18,103	18,103	18,803	19,531	20,031	20,531
Regulatory Fees	16,462	17,091	18,011	18,707	19,432	19,988	20,005
Total	130,842	154,606	158,826	159,042	160,260	160,195	158,724

NET APPROPRIATION DETERMINATIONS

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
OFFICE OF THE ENVIRONMENTAL PROTECTION AUTHORITY							
Grants and Subsidies.....	718	700	1,090	1,090	1,090	700	700
GST Receipts	208	340	340	340	340	340	340
Other Receipts.....	125	-	150	150	150	150	150
Total	1,051	1,040	1,580	1,580	1,580	1,190	1,190
WATER							
Commonwealth Grants and Contributions	9,847	9,184	15,339	6,438	2,036	150	-
GST Receipts	2,806	2,750	2,750	2,750	2,750	2,750	2,750
Lease of Commercial Land and Buildings	275	227	227	227	227	227	227
Other Grants and Contributions.....	7,454	16,029	24,762	8,163	4,220	442	-
Other Receipts.....	2,340	1,834	1,934	1,834	1,834	1,834	1,834
Regulatory Fees - Receipts	55	55	55	55	55	5,854	5,854
Total	22,777	30,079	45,067	19,467	11,122	11,257	10,665
TOTAL - PART 17	154,670	185,725	205,473	180,089	172,962	172,642	170,579
PART 18 - MINISTER FOR MENTAL HEALTH; DISABILITY SERVICES							
MENTAL HEALTH COMMISSION							
Child Protection - Street-to-Home Program Clinical Outreach	-	620	620	620	620	303	-
Disability Services Commission - Supported Accommodation Program	-	-	1,799	1,799	1,799	1,799	1,799
Other Funded Programs	2	50	186	50	-	-	-
Total	2	670	2,605	2,469	2,419	2,102	1,799
TOTAL - PART 18	2	670	2,605	2,469	2,419	2,102	1,799
GRAND TOTAL.....	4,390,677	3,994,586	4,018,740	3,798,564	3,498,439	3,482,276	3,538,784

CHAPTER 3

AGENCY INFORMATION IN SUPPORT OF THE ESTIMATES

Part 1 - 7

Further information pertaining to the 2011-12 Budget Statements can be found in the associated Reader's Guide to the Budget Statements which can be accessed at the Western Australian State Budget website: <http://ourstatebudget.wa.gov.au>.

Part 1

Parliament

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000
49	Legislative Council			
	- Delivery of Services.....	13,528	13,829	15,377
	Total	13,528	13,829	15,377
55	Legislative Assembly			
	- Delivery of Services.....	20,718	21,086	21,879
	Total	20,718	21,086	21,879
60	Parliamentary Services			
	- Delivery of Services.....	12,993	13,083	13,597
	- Capital Appropriation.....	2,772	2,772	500
	Total	15,765	15,855	14,097
66	Parliamentary Commissioner for Administrative Investigations			
	- Delivery of Services.....	5,424	6,348	6,406
	Total	5,424	6,348	6,406
GRAND TOTAL				
	- Delivery of Services.....	52,663	54,346	57,259
	- Capital Appropriation.....	2,772	2,772	500
	Total.....	55,435	57,118	57,759

PARLIAMENT

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATION AND FORWARD ESTIMATES

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Legislative Council							
Item 1 Net amount appropriated to deliver services	3,762	3,900	4,012	5,048	4,883	5,051	5,234
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	9,328	9,628	9,817	10,329	10,851	11,333	11,835
Total appropriations provided to deliver services	13,090	13,528	13,829	15,377	15,734	16,384	17,069
Legislative Assembly							
Item 2 Net amount appropriated to deliver services	4,318	5,349	5,349	5,374	5,148	5,300	5,438
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	14,953	15,369	15,737	16,505	17,104	17,833	18,616
Total appropriations provided to deliver services	19,271	20,718	21,086	21,879	22,252	23,133	24,054
Parliamentary Services							
Item 3 Net amount appropriated to deliver services	12,556	12,993	13,083	13,597	13,888	14,272	14,636
Total appropriations provided to deliver services	12,556	12,993	13,083	13,597	13,888	14,272	14,636
Total Delivery of Services.....	44,917	47,239	47,998	50,853	51,874	53,789	55,759
CAPITAL							
Parliamentary Services							
Item 110 Capital Appropriation.....	3,146	2,772	2,772	500	500	500	500
Total Capital Contribution.....	3,146	2,772	2,772	500	500	500	500
GRAND TOTAL	48,063	50,011	50,770	51,353	52,374	54,289	56,259

LEGISLATIVE COUNCIL

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 1 Net amount appropriated to deliver services	3,762	3,900	4,012	5,048	4,883	5,051	5,234
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	9,328	9,628	9,817	10,329	10,851	11,333	11,835
Total appropriations provided to deliver services	13,090	13,528	13,829	15,377	15,734	16,384	17,069
TOTAL APPROPRIATIONS	13,090	13,528	13,829	15,377	15,734	16,384	17,069
EXPENSES							
Total Cost of Services	18,047	18,441	19,113	20,106	20,920	21,570	22,254
Net Cost of Services ^(a)	18,046	18,441	19,113	20,106	20,920	21,570	22,254
CASH ASSETS ^(b)	198	158	199	253	265	277	289

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Additional Expenditure for Critical Services	506	725	766	811	858

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Legislative Council is not part of the State public service or an agency of Government.

The Department of the Legislative Council services the needs of Members of Parliament, irrespective of their political affiliation through two specific roles that are undertaken to meet its single desired outcome.

Desired Outcome	Services
The Legislative Council Members' requirements are met.	1. Support the Chamber Operations of the Legislative Council 2. Support the Committees of the Legislative Council

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Support the Chamber Operations of the Legislative Council	968	983	1,139	1,715	1,826	1,899	1,974
2. Support the Committees of the Legislative Council	2,310	2,172	2,570	3,025	3,097	3,192	3,299
3. Other Services	5,488	5,658	5,533	5,037	5,146	5,146	5,146
4. Salaries and Allowances Act 1975	9,281	9,628	9,871	10,329	10,851	11,333	11,835
Total Cost of Services.....	18,047	18,441	19,113	20,106	20,920	21,570	22,254

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: The Legislative Council Members' requirements are met:					
Average Member rating for procedural advice - House ^(b)	91%	85%	90%	85%	
Average Member rating for procedural advice - Committees ^(b)	85%	85%	85%	85%	
Average Member rating for administrative support ^(b)	87%	85%	85%	85%	
Proportion of Parliamentary documents produced and delivered within agreed timeframes established by the House ^(c)	100%	100%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The measures for Member rating of service performance represent the minimum threshold considered appropriate by the Legislative Council.

(c) The measure for timeliness of delivery of Parliamentary documents has been set at 100% as this is considered critical to the operation of the Chamber, and is considered to be achievable in the absence of extraordinary circumstances.

Services and Key Efficiency Indicators

1: Support the Chamber Operations of the Legislative Council ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 968	\$'000 983	\$'000 1,139	\$'000 1,715	1
Less Income.....	-	-	-	-	
Net Cost of Service	968	983	1,139	1,715	
Employees (Full Time Equivalents)	8	8	10	11	
Efficiency Indicators					
Average Cost per Legislative Council Member per Sitting Day ^(b)	\$456	\$455	\$510	\$794	

(a) This table excludes amounts provided under the *Salaries and Allowances Act 1975* and costs of services provided free of charge by the Parliamentary Services Department. Costs associated with the offices of the President and the Clerk were excluded until 2010-11. From 2011-12, these costs have been allocated between the two services.

(b) The number of sitting days varies from year to year. In 2009-10, the Legislative Council sat for 59 days. The 2010-11 Budget estimated 60 sitting days. In 2010-11 and 2011-12, the House is expected to sit for 62 and 60 days respectively. There are 36 Members of the Legislative Council.

Explanation of Significant Movements

(Notes)

1. Additional funding was approved during 2010-11 to allow the Legislative Council to maintain effective service delivery to the Parliament and Members. The part-year funding is reflected in the increased Total Cost of Services for 2010-11. From 2011-12, the full-year additional funding is reflected in the estimated Total Cost of Services.

The Legislative Council has undertaken a strategic restructure, and as a result, costs associated with the Office of the Clerk and the Office of the President will be allocated to the two service outputs from 2011-12. These costs have previously been reported as Other Services.

2: Support the Committees of the Legislative Council ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 2,310	\$'000 2,172	\$'000 2,570	\$'000 3,025	1
Less Income.....	-	-	-	-	
Net Cost of Service	2,310	2,172	2,570	3,025	
Employees (Full Time Equivalents)	17	17	19	20	
Efficiency Indicators					
Average Cost of Providing Procedural and Administrative Support to Each Committee ^(b)	\$330,080	\$271,500	\$367,140	\$432,140	

(a) This table excludes amounts provided under the *Salaries and Allowances Act 1975* and costs of resources provided free of charge by the Parliamentary Services Department. Costs associated with the offices of the President and Clerk have also been excluded until 2010-11. From 2011-12, these costs are allocated between the two services.

(b) Costs have been calculated on seven committees for 2009-10, and estimates of eight, seven and seven committees for the 2010-11 Budget, 2010-11 Estimated Actual and 2011-12 Budget Target. It is acknowledged that the House establishes the number of committees and the Legislative Council incurs a fixed cost, irrespective of the number of committees.

Explanation of Significant Movements

(Notes)

1. Additional funding was approved during 2010-11 to allow the Legislative Council to maintain effective service delivery to the Parliament and Members. The part-year funding is reflected in the increased Total Cost of Services for 2010-11. From 2011-12, the full-year additional funding is reflected in the estimated Total Cost of Services.

The Legislative Council has undertaken a strategic restructure, and as a result, costs associated with the Office of the Clerk and the Office of the President will be allocated to the two service outputs from 2011-12. These costs have previously been reported as Other Services.

FINANCIAL STATEMENTS

Statement of Financial Position

Total Current Liabilities are estimated to be higher in the 2010-11 Estimated Actual due to the postponement of \$306,000 in approved supplementary funding appropriation from 2010-11 to 2011-12. The full value of approved additional expenditure (\$506,000) has been shown in 2010-11, resulting in an anticipated balance of unpaid liabilities at year end. The additional funding will be drawn down in July to clear the additional liabilities.

INCOME STATEMENT ^(a) (Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	11,949	12,287	12,874	13,522	14,141	14,728	15,340
Supplies and services.....	726	614	709	925	989	1,025	1,081
Accommodation	507	531	529	545	565	589	602
Depreciation and amortisation.....	7	3	3	3	3	3	2
Other expenses	4,858	5,006	4,998	5,111	5,222	5,225	5,229
TOTAL COST OF SERVICES.....	18,047	18,441	19,113	20,106	20,920	21,570	22,254
Income							
Other revenue	1	-	-	-	-	-	-
Total Income	1	-	-	-	-	-	-
NET COST OF SERVICES	18,046	18,441	19,113	20,106	20,920	21,570	22,254
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	13,090	13,528	13,829	15,377	15,734	16,384	17,069
Resources received free of charge	4,803	4,932	4,932	5,037	5,146	5,146	5,146
TOTAL INCOME FROM STATE GOVERNMENT	17,893	18,460	18,761	20,414	20,880	21,530	22,215
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(153)	19	(352)	308	(40)	(40)	(39)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(153)	19	(352)	308	(40)	(40)	(39)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 25, 29 and 31 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	120	86	98	140	140	140	140
Receivables	24	53	24	24	24	24	24
Other.....	64	95	64	64	64	64	64
Total current assets.....	208	234	186	228	228	228	228
NON-CURRENT ASSETS							
Holding account receivables.....	157	160	160	163	166	169	172
Property, plant and equipment.....	14	20	11	8	5	2	-
Restricted cash.....	78	72	101	113	125	137	149
Other.....	169	174	60	60	60	60	60
Total non-current assets	418	426	332	344	356	368	381
TOTAL ASSETS.....	626	660	518	572	584	596	609
CURRENT LIABILITIES							
Employee provisions	626	678	742	696	731	766	801
Payables.....	111	181	331	111	111	111	111
Other.....	86	84	102	114	131	148	165
Total current liabilities	823	943	1,175	921	973	1,025	1,077
NON-CURRENT LIABILITIES							
Employee provisions	156	147	157	157	157	157	157
Other.....	1	-	1	1	1	1	1
Total non-current liabilities	157	147	158	158	158	158	158
TOTAL LIABILITIES	980	1,090	1,333	1,079	1,131	1,183	1,235
EQUITY							
Contributed equity.....	26	26	-	-	-	-	-
Accumulated surplus/(deficit)	(400)	(476)	(835)	(527)	(567)	(607)	(646)
Reserves	20	20	20	20	20	20	20
Total equity.....	(354)	(430)	(815)	(507)	(547)	(587)	(626)
TOTAL LIABILITIES AND EQUITY	626	660	518	572	584	596	609

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	13,087	13,525	13,826	15,374	15,731	16,381	17,066
Net cash provided by State Government.....	13,087	13,525	13,826	15,374	15,731	16,381	17,066
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(11,920)	(12,241)	(12,742)	(13,561)	(14,094)	(14,681)	(15,293)
Supplies and services.....	(687)	(614)	(488)	(1,145)	(989)	(1,025)	(1,081)
Accommodation.....	(501)	(531)	(529)	(545)	(565)	(589)	(602)
Other payments.....	(182)	(130)	(196)	(199)	(201)	(204)	(208)
Receipts							
GST receipts.....	115	61	130	130	130	130	130
Other receipts.....	1	-	-	-	-	-	-
Net cash from operating activities.....	(13,174)	(13,455)	(13,825)	(15,320)	(15,719)	(16,369)	(17,054)
NET INCREASE/(DECREASE) IN CASH HELD	(87)	70	1	54	12	12	12
Cash assets at the beginning of the reporting period	285	88	198	199	253	265	277
Cash assets at the end of the reporting period	198	158	199	253	265	277	289

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
GST Input Credits	115	61	130	130	130	130	130
Other Receipts.....	1	-	-	-	-	-	-
TOTAL.....	116	61	130	130	130	130	130

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

LEGISLATIVE ASSEMBLY

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 2 Net amount appropriated to deliver services	4,318	5,349	5,349	5,374	5,148	5,300	5,438
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	14,953	15,369	15,737	16,505	17,104	17,833	18,616
Total appropriations provided to deliver services	19,271	20,718	21,086	21,879	22,252	23,133	24,054
TOTAL APPROPRIATIONS	19,271	20,718	21,086	21,879	22,252	23,133	24,054
EXPENSES							
Total Cost of Services	27,978	28,833	29,736	30,173	30,730	31,590	32,510
Net Cost of Services ^(a)	27,977	28,833	29,736	30,173	30,730	31,590	32,510
CASH ASSETS ^(b)	355	275	149	152	153	154	155

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Legislative Assembly is not part of the State public service or an agency of Government.

The Department of the Legislative Assembly services the needs of Members of Parliament through two specific service roles that are undertaken to meet its single desired outcome. It pursues a broad, high-level goal supporting governance for all Western Australians.

Desired Outcome	Services
Legislative Assembly Members' requirements are met.	1. Support the Operations of the Legislative Assembly 2. Promote Public Knowledge and Awareness of the Parliament

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Support the Operations of the Legislative Assembly	4,686	5,102	5,123	5,022	4,824	4,947	5,075
2. Promote Public Knowledge and Awareness of the Parliament.....	421	280	270	278	287	295	304
3. Other Services	7,967	8,082	8,630	8,368	8,515	8,515	8,515
4. Salaries and Allowances Act 1975	14,904	15,369	15,713	16,505	17,104	17,833	18,616
Total Cost of Services.....	27,978	28,833	29,736	30,173	30,730	31,590	32,510

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: Legislative Assembly Members' requirements are met:					
Average members' rating for advice.....	92%	90%	90%	90%	
Average members' rating for administrative support.....	90%	90%	90%	90%	
Average level of customer satisfaction with education services.....	93%	90%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Support the Operations of the Legislative Assembly**

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 4,686	\$'000 5,102	\$'000 5,123	\$'000 5,022	
Less Income.....	1	-	-	-	
Net Cost of Service	4,685	5,102	5,123	5,022	
Employees (Full Time Equivalents)	28	28	28	28	
Efficiency Indicators					
Average Cost per Member of the Legislative Assembly	\$79,309	\$86,475	\$86,825	\$85,111	

2: Promote Public Knowledge and Awareness of the Parliament

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 421	\$'000 280	\$'000 270	\$'000 278	1
Less Income.....	-	-	-	-	
Net Cost of Service	421	280	270	278	
Employees (Full Time Equivalents)	4	4	4	4	
Efficiency Indicators					
Average Cost per Student/Member of the Public to Promote Knowledge and Awareness of the Work of the Parliament	\$23.01	\$16.50	\$16.90	\$17.40	

Explanation of Significant Movements

(Notes)

1. The 'Hear Me' Remote Regions Education Program was trialled during 2009-10. Approximately \$100,000 of additional expenditure was incurred for this program, reaching an additional 1,503 students and members of the public. The pilot program is being evaluated for ongoing viability.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Minor Equipment 2010-11	20	20	20	-	-	-	-
Total Cost of Asset Investment Program.....	20	20	20	-	-	-	-
FUNDED BY							
Internal Funds and Balances.....			20	-	-	-	-
Total Funding			20	-	-	-	-

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	17,833	18,409	18,807	19,706	20,399	21,237	22,115
Grants and subsidies ^(c)	105	90	90	112	80	80	80
Supplies and services.....	1,391	1,409	1,287	1,226	948	977	1,000
Accommodation	708	753	750	773	783	794	811
Depreciation and amortisation.....	19	32	32	32	22	1	-
Other expenses	7,922	8,140	8,770	8,324	8,498	8,501	8,504
TOTAL COST OF SERVICES.....	27,978	28,833	29,736	30,173	30,730	31,590	32,510
Income							
Other revenue	1	-	-	-	-	-	-
Total Income	1	-	-	-	-	-	-
NET COST OF SERVICES	27,977	28,833	29,736	30,173	30,730	31,590	32,510
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	19,271	20,718	21,086	21,879	22,252	23,133	24,054
Resources received free of charge	7,868	8,082	8,540	8,256	8,435	8,435	8,435
TOTAL INCOME FROM STATE GOVERNMENT	27,139	28,800	29,626	30,135	30,687	31,568	32,489
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(838)	(33)	(110)	(38)	(43)	(22)	(21)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(838)	(33)	(110)	(38)	(43)	(22)	(21)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 32, 32 and 32 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Commonwealth Parliamentary Association	105	90	90	112	80	80	80
TOTAL.....	105	90	90	112	80	80	80

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	268	210	50	20	8	9	10
Receivables	73	81	73	73	73	73	73
Other.....	72	63	72	72	72	72	72
Total current assets.....	413	354	195	165	153	154	155
NON-CURRENT ASSETS							
Holding account receivables.....	348	380	380	412	444	476	508
Property, plant and equipment.....	87	54	55	23	1	-	-
Restricted cash.....	87	65	99	132	145	145	145
Other.....	211	227	231	231	231	231	231
Total non-current assets	733	726	765	798	821	852	884
TOTAL ASSETS.....	1,146	1,080	960	963	974	1,006	1,039
CURRENT LIABILITIES							
Employee provisions	544	431	559	587	628	669	710
Payables.....	213	125	110	110	110	110	123
Other.....	88	205	100	113	126	139	139
Total current liabilities	845	761	769	810	864	918	972
NON-CURRENT LIABILITIES							
Employee provisions	185	184	185	185	185	185	185
Other.....	1	-	1	1	1	1	1
Total non-current liabilities	186	184	186	186	186	186	186
TOTAL LIABILITIES	1,031	945	955	996	1,050	1,104	1,158
EQUITY							
Accumulated surplus/(deficit)	67	87	(43)	(81)	(124)	(146)	(167)
Reserves	48	48	48	48	48	48	48
Total equity.....	115	135	5	(33)	(76)	(98)	(119)
TOTAL LIABILITIES AND EQUITY	1,146	1,080	960	963	974	1,006	1,039

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	19,239	20,686	21,054	21,847	22,220	23,101	24,022
Net cash provided by State Government.....	19,239	20,686	21,054	21,847	22,220	23,101	24,022
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(17,676)	(18,382)	(18,780)	(19,665)	(20,345)	(21,183)	(22,061)
Grants and subsidies.....	(105)	(90)	(90)	(112)	(80)	(80)	(80)
Supplies and services.....	(1,438)	(1,409)	(1,390)	(1,226)	(948)	(977)	(1,000)
Accommodation.....	(703)	(753)	(750)	(773)	(783)	(794)	(811)
Other payments.....	(238)	(173)	(345)	(183)	(178)	(181)	(184)
Receipts							
GST receipts.....	201	115	115	115	115	115	115
Other receipts.....	1	-	-	-	-	-	-
Net cash from operating activities.....	(19,958)	(20,692)	(21,240)	(21,844)	(22,219)	(23,100)	(24,021)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(61)	-	(20)	-	-	-	-
Net cash from investing activities.....	(61)	-	(20)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD.....	(780)	(6)	(206)	3	1	1	1
Cash assets at the beginning of the reporting period.....	1,135	281	355	149	152	153	154
Cash assets at the end of the reporting period.....	355	275	149	152	153	154	155

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
GST Receipts.....	201	115	115	115	115	115	115
Other Receipts.....	1	-	-	-	-	-	-
TOTAL.....	202	115	115	115	115	115	115

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PARLIAMENTARY SERVICES DEPARTMENT

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 3 Net amount appropriated to deliver services	12,556	12,993	13,083	13,597	13,888	14,272	14,636
Total appropriations provided to deliver services	12,556	12,993	13,083	13,597	13,888	14,272	14,636
CAPITAL							
Item 110 Capital Appropriation.....	3,146	2,772	2,772	500	500	500	500
TOTAL APPROPRIATIONS	15,702	15,765	15,855	14,097	14,388	14,772	15,136
EXPENSES							
Total Cost of Services	12,746	13,751	14,013	13,806	14,026	14,410	14,774
Net Cost of Services ^(a)	12,692	13,751	14,013	13,806	14,026	14,410	14,774
CASH ASSETS ^(b)	1,635	471	300	355	410	396	382

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Department is not part of the State public service or an agency of Government.

The Department provides apolitical ancillary services to Members of Parliament, Chamber Departments, Parliamentary staff and other users through two specific service roles that are undertaken to meet the Department's single desired outcome. In doing so, the Department supports a broad, high-level goal that reflects its service provision role.

Desired Outcome	Services
Infrastructure, facilities, information and services that meet the needs of stakeholders.	1. Provision of Infrastructure and Facilities 2. Provision of Information and Services

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Provision of Infrastructure and Facilities	4,398	4,965	5,120	4,968	4,923	5,079	5,210
2. Provision of Information and Services	8,348	8,786	8,893	8,838	9,103	9,331	9,564
Total Cost of Services.....	12,746	13,751	14,013	13,806	14,026	14,410	14,774

Outcomes and Key Effectiveness Indicators ^{(a) (b)}

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: Infrastructure, facilities, information and services that meet the needs of stakeholders:					
Average Member rating of infrastructure and facilities.....	97 %	90%	90%	90%	
Availability of infrastructure and facilities.....	97%	95%	95%	95%	
Average Member rating of information and services	94%	90%	90%	90%	
Availability of information and services	100%	95%	95%	95%	
Average Presiding Officer and staff rating for infrastructure, facilities, information and services.....	98%	95%	95%	95%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) These measures represent a threshold of minimum acceptable performance in the effective delivery of services. It is expected that actual performance may exceed these targets.

Services and Key Efficiency Indicators**1: Provision of Infrastructure and Facilities**

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 4,398	\$'000 4,965	\$'000 5,120	\$'000 4,968	
Less Income.....	19	-	-	-	
Net Cost of Service	4,379	4,965	5,120	4,968	
Employees (Full Time Equivalents)	21	21	21	21	
Efficiency Indicators					
Average Cost per Member of Parliament and Chamber Departments' Employee for Providing Infrastructure and Facilities ^(a)	\$27,555	\$31,246	\$31,820	\$30,480	
Percentage of Variable Costs Expended to Maintain Parliament House Building and Grounds ^(b)	21%	18%	20%	20%	

(a) The numbers of Members and Chamber Departments' employees used in these calculations were 160 for 2009-10 Actual, 159 for 2010-11 Budget, 161 for 2010-11 Estimated Actual and 163 for 2011-12 Budget Target.

(b) Variable costs represent the Department's total recurrent funds less staffing costs, statutory charges and contractual obligations.

2: Provision of Information and Services

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 8,348	\$'000 8,786	\$'000 8,893	\$'000 8,838	
Less Income.....	35	-	-	-	
Net Cost of Service	8,313	8,786	8,893	8,838	
Employees (Full Time Equivalents)	81	82	82	82	
Efficiency Indicators					
Average Cost per Member of Parliament and Chamber Departments'					
Employee for Providing Information and Services ^(a)	\$34,002	\$35,450	\$35,690	\$34,900	
Average Cost of Services per Sitting Day ^(b)	\$40,004	\$42,050	\$42,010	\$41,980	

(a) The numbers of Members and Chamber Departments' employees used in these calculations were 160 for 2009-10 Actual, 159 for 2010-11 Budget, 161 for 2010-11 Estimated Actual and 163 for 2011-12 Budget Target.

(b) The numbers of sitting days used in these calculations were 73 in 2009-10 Actual and 75 for 2010-11 Budget, Estimated Actual and the 2011-12 Budget Target.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Buildings, Refurbishments, Upgrades							
Infrastructure Maintenance Backlog.....	2,900	900	579	500	500	500	500
COMPLETED WORKS							
Buildings, Refurbishments, Upgrades							
Capital Upgrades and Maintenance	1,914	1,914	421	-	-	-	-
Electrical Safety Upgrade	1,035	1,035	1,035	-	-	-	-
Fire Systems Safety Upgrade	600	600	600	-	-	-	-
Legislative Council Chamber Refurbishment.....	2,500	2,500	679	-	-	-	-
Total Cost of Asset Investment Program.....	8,949	6,949	3,314	500	500	500	500
FUNDED BY							
Capital Appropriation.....			2,772	500	500	500	500
Internal Funds and Balances.....			542	-	-	-	-
Total Funding			3,314	500	500	500	500

FINANCIAL STATEMENTS**Statement of Financial Position**

The 2009-10 Actual Cash Assets have diminished due to \$542,000 in Capital Appropriation carried forward to the asset investment program for 2010-11, anticipated increases in prepayments, payables liabilities and to meet payments for services.

The Property, Plant and Equipment Assets increased from \$35.4 million in 2008-09 to \$63.9 million for the 2009-10 Actual due largely to a \$26.4 million increase in the valuation of Parliament House land and buildings (reflected in increased Asset Revaluation Reserves). The 2010-11 Budget was published prior to this revaluation.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	8,252	8,446	8,527	8,325	8,526	8,739	8,999
Supplies and services	2,028	2,571	2,465	2,252	2,360	2,513	2,570
Accommodation	1,341	1,515	1,479	1,684	1,664	1,749	1,787
Depreciation and amortisation	814	1,180	1,180	1,180	1,109	1,040	1,040
Other expenses	311	39	362	365	367	369	378
TOTAL COST OF SERVICES	12,746	13,751	14,013	13,806	14,026	14,410	14,774
Income							
Other revenue	54	-	-	-	-	-	-
Total Income	54	-	-	-	-	-	-
NET COST OF SERVICES	12,692	13,751	14,013	13,806	14,026	14,410	14,774
INCOME FROM STATE GOVERNMENT							
Service appropriations	12,556	12,993	13,083	13,597	13,888	14,272	14,636
Resources received free of charge	9	-	9	9	9	9	9
TOTAL INCOME FROM STATE GOVERNMENT	12,565	12,993	13,092	13,606	13,897	14,281	14,645
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(127)	(758)	(921)	(200)	(129)	(129)	(129)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(127)	(758)	(921)	(200)	(129)	(129)	(129)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 102, 103 and 103 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1,414	303	56	74	122	101	87
Receivables	75	80	75	75	75	75	75
Other.....	125	179	275	275	275	275	275
Total current assets.....	1,614	562	406	424	472	451	437
NON-CURRENT ASSETS							
Holding account receivables.....	3,094	4,034	4,034	4,974	5,914	6,854	7,794
Property, plant and equipment.....	63,940	40,450	66,744	66,995	67,316	67,695	68,074
Intangibles	452	297	312	171	31	15	15
Restricted cash.....	221	168	244	281	288	295	295
Other.....	2,655	2,246	2,788	2,598	2,408	2,105	1,802
Total non-current assets	70,362	47,195	74,122	75,019	75,957	76,964	77,980
TOTAL ASSETS.....	71,976	47,757	74,528	75,443	76,429	77,415	78,417
CURRENT LIABILITIES							
Employee provisions	1,308	1,035	1,316	1,324	1,332	1,340	1,348
Payables.....	597	626	439	439	439	439	439
Other.....	243	203	273	280	287	294	301
Total current liabilities	2,148	1,864	2,028	2,043	2,058	2,073	2,088
NON-CURRENT LIABILITIES							
Employee provisions	407	561	407	407	407	407	407
Other.....	2	2	2	2	2	2	2
Total non-current liabilities	409	563	409	409	409	409	409
TOTAL LIABILITIES	2,557	2,427	2,437	2,452	2,467	2,482	2,497
EQUITY							
Contributed equity.....	15,631	18,403	18,512	19,012	19,512	20,012	20,512
Accumulated surplus/(deficit)	4,846	3,507	3,925	3,725	3,596	3,467	3,338
Reserves	48,942	23,420	49,654	50,254	50,854	51,454	52,070
Total equity.....	69,419	45,330	72,091	72,991	73,962	74,933	75,920
TOTAL LIABILITIES AND EQUITY	71,976	47,757	74,528	75,443	76,429	77,415	78,417

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	11,641	12,053	12,143	12,657	12,948	13,332	13,696
Capital appropriation.....	3,146	2,772	2,772	500	500	500	500
Net cash provided by State Government.....	14,787	14,825	14,915	13,157	13,448	13,832	14,196
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(8,049)	(8,431)	(8,489)	(8,310)	(8,511)	(8,724)	(8,984)
Supplies and services.....	(1,632)	(2,571)	(2,615)	(2,252)	(2,360)	(2,513)	(2,570)
Accommodation.....	(2,438)	(1,515)	(1,470)	(1,675)	(1,655)	(1,740)	(1,778)
Other payments.....	(1,030)	(514)	(927)	(930)	(932)	(934)	(943)
Receipts							
GST receipts.....	721	475	565	565	565	565	565
Other receipts.....	38	-	-	-	-	-	-
Net cash from operating activities.....	(12,390)	(12,556)	(12,936)	(12,602)	(12,893)	(13,346)	(13,710)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(2,908)	(2,239)	(3,314)	(500)	(500)	(500)	(500)
Proceeds from sale of non-current assets.....	24	-	-	-	-	-	-
Net cash from investing activities.....	(2,884)	(2,239)	(3,314)	(500)	(500)	(500)	(500)
NET INCREASE/(DECREASE) IN CASH HELD	(487)	30	(1,335)	55	55	(14)	(14)
Cash assets at the beginning of the reporting period	2,122	441	1,635	300	355	410	396
Cash assets at the end of the reporting period	1,635	471	300	355	410	396	382

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
GST Input Credits.....	721	475	565	565	565	565	565
Other Receipts.....	38	-	-	-	-	-	-
TOTAL.....	759	475	565	565	565	565	565

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PARLIAMENTARY COMMISSIONER FOR ADMINISTRATIVE INVESTIGATIONS

PART 1 - PARLIAMENT

DIVISION 2

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 4 Net amount appropriated to deliver services	5,217	4,871	5,795	5,828	5,322	5,509	5,675
Amount Authorised by Other Statutes - Parliamentary Commissioner Act 1971	536	553	553	578	597	610	624
Total appropriations provided to deliver services	5,753	5,424	6,348	6,406	5,919	6,119	6,299
TOTAL APPROPRIATIONS	5,753	5,424	6,348	6,406	5,919	6,119	6,299
EXPENSES							
Total Cost of Services	6,965	6,390	7,773	8,012	7,569	7,815	8,042
Net Cost of Services ^(a)	6,012	5,469	6,316	6,512	6,025	6,225	6,405
CASH ASSETS ^(b)	533	453	485	502	520	539	559

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct.	1. Resolving Complaints about Decision Making of Public Authorities and Improving the Standard of Public Administration

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Resolving Complaints About Decision-Making of Public Authorities and Improving the Standard of Public Administration	6,965	6,390	7,773	8,012	7,569	7,815	8,042
Total Cost of Services.....	6,965	6,390	7,773	8,012	7,569	7,815	8,042

Significant Issues Impacting the Agency

- The Office has experienced a significant increase in the number of complaints since 2009-10. Managing the workload associated with the increased level of complaints is a key issue for the Office.
- The Office undertakes own motion investigations aimed at improving administration across the public sector. The two most recent own motion investigations were a report on the effective management of personal information by State Government agencies and a comprehensive survey of the complaint handling practices of State Government agencies, local governments and universities.
- The Office continues to engage effectively with public authorities to strengthen their capacity in complaint handling and decision making through a range of mechanisms including guidelines, workshops and the development of new products.
- The Office seeks to enhance accessibility of its services by Indigenous and regional Western Australians through a range of strategies including the Office's Regional Awareness and Accessibility Program.
- The Office undertakes a diversity of functions in addition to handling complaints about public authorities and seeking to improve public administration. In recent years, the trend has been for an increasing range of functions to be undertaken by the Office.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct:					
Where the Ombudsman made recommendations to improve practices or procedures, the percentage of recommendations accepted by agencies.	100%	100%	100%	100%	
Number of improvements to practices or procedures as a result of Ombudsman action	49	40	52	55	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Resolving Complaints about Decision Making of Public Authorities and Improving the Standard of Public Administration

Investigating and resolving complaints from members of the public about Western Australian public authorities and improving the standard of public administration by identifying and investigating concerns that affect the broader community, making recommendations for improvement and identifying and promoting good decision making and practices.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service	\$'000 6,965	\$'000 6,390	\$'000 7,773	\$'000 8,012	
Less Income	953	921	1,457	1,500	1
Net Cost of Service	6,012	5,469	6,316	6,512	2
Employees (Full Time Equivalents)	59	56	63	63	
Efficiency Indicators					
Percentage of Allegations Finalised Within Three Months	82%	85%	82%	85%	
Percentage of Allegations Finalised Within 12 Months	99%	98%	97%	98%	
Percentage of Allegations on Hand at 30 June Less Than Three Months Old....	63%	68%	70%	68%	
Percentage of Allegations on Hand at 30 June Less Than 12 Months Old	97%	97%	97%	97%	
Average Cost per Finalised Allegation	\$1,999	\$1,800	\$1,900	\$1,900	
Average Cost per Finalised Notification of the Sudden or Unexpected Death of a Child	\$9,377	\$5,900	\$9,500	\$9,500	3

Explanation of Significant Movements

(Notes)

1. The 2010-11 Estimated Actual income is higher than budgeted, primarily due to increased revenue to cover additional expenses associated with an increase in complaints under the Energy Ombudsman's jurisdiction. These are fully recouped under a service agreement with the Board of Energy Industry Ombudsman (Western Australia) Limited.
2. The 2010-11 Estimated Actual net cost of services is higher than budgeted due to an additional five Full Time Equivalents (FTEs) to handle an increased number of complaints and telecommunication intercept inspections and increased business services and accommodation costs.
3. The 2010-11 Budget was an initial estimate in relation to this new function.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Complaints Management System							
Case Management System Modifications.....	138	45	45	45	48	-	-
COMPLETED WORKS							
Child Death Review Function							
Case Management System.....	150	150	150	-	-	-	-
Computer and Office Equipment.....	48	48	48	-	-	-	-
Computer Hardware and Software - 2010-11 Program.....	24	24	24	-	-	-	-
Furniture and Equipment							
2009-10 Program.....	5	5	5	-	-	-	-
2010-11 Program.....	18	18	18	-	-	-	-
NEW WORKS							
Asset Replacement							
2011-12 Program.....	80	-	-	80	-	-	-
2012-13 Program.....	142	-	-	-	142	-	-
2013-14 Program.....	157	-	-	-	-	157	-
2014-15 Program.....	196	-	-	-	-	-	196
Total Cost of Asset Investment Program.....	958	290	290	125	190	157	196
FUNDED BY							
Drawdowns from the Holding Account.....			87	125	190	157	196
Internal Funds and Balances.....			203	-	-	-	-
Total Funding			290	125	190	157	196

FINANCIAL STATEMENTS**Income Statement***Income*

The variance between the 2010-11 Budget and 2010-11 Estimated Actual is due to the following increased income:

- \$455,000 in 2010-11 and \$379,000 in 2011-12 to support four additional FTEs required to manage an increased number of complaints;
- \$157,000 in 2010-11 and \$140,000 in 2011-12 to support one additional FTE required to undertake an increased number of telecommunications intercept inspections; and
- \$172,000 in 2010-11 and \$176,000 in 2011-12 to meet increased business services costs and additional accommodation requirements.

Revenue for 2011-12 is budgeted at \$1.5 million, primarily to cover the expenses of handling complaints in the Energy Ombudsman's jurisdiction, which is fully recouped under the service agreement with the Board of Energy Industry Ombudsman (Western Australia) Limited.

Statement of Financial Position

Minor changes in the balance sheet are due to fluctuations in the value of routine asset replacements from year to year. In 2010-11, the actual leave liability has risen due to appointment of additional staff to handle a significant increase in complaints.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	5,028	4,833	5,703	5,830	5,493	5,717	5,855
Supplies and services	752	442	651	782	780	778	846
Accommodation	756	733	935	930	850	834	848
Depreciation and amortisation	193	253	253	233	201	235	235
Other expenses	236	129	231	237	245	251	258
TOTAL COST OF SERVICES	6,965	6,390	7,773	8,012	7,569	7,815	8,042
Income							
Other revenue	953	921	1,457	1,500	1,544	1,590	1,637
Total Income	953	921	1,457	1,500	1,544	1,590	1,637
NET COST OF SERVICES	6,012	5,469	6,316	6,512	6,025	6,225	6,405
INCOME FROM STATE GOVERNMENT							
Service appropriations	5,753	5,424	6,348	6,406	5,919	6,119	6,299
Resources received free of charge	106	45	106	106	106	106	106
TOTAL INCOME FROM STATE GOVERNMENT	5,859	5,469	6,454	6,512	6,025	6,225	6,405
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(153)	-	138	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(153)	-	138	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The FTEs for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 59, 63 and 63 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	447	373	394	394	394	394	394
Holding account receivables.....	87	125	125	190	157	196	202
Receivables	180	25	81	81	81	81	81
Total current assets.....	714	523	600	665	632	671	677
NON-CURRENT ASSETS							
Holding account receivables.....	1,445	1,627	1,744	1,847	1,949	2,049	2,143
Property, plant and equipment.....	130	129	115	75	101	82	57
Intangibles	80	95	153	159	177	152	156
Restricted cash.....	86	80	91	108	126	145	165
Other.....	544	482	523	449	394	360	342
Total non-current assets	2,285	2,413	2,626	2,638	2,747	2,788	2,863
TOTAL ASSETS.....	2,999	2,936	3,226	3,303	3,379	3,459	3,540
CURRENT LIABILITIES							
Employee provisions	1,082	1,082	1,214	1,261	1,306	1,353	1,400
Payables.....	215	12	141	141	141	141	141
Other.....	99	69	91	108	126	145	165
Total current liabilities	1,396	1,163	1,446	1,510	1,573	1,639	1,706
NON-CURRENT LIABILITIES							
Employee provisions	302	319	341	354	367	381	395
Total non-current liabilities	302	319	341	354	367	381	395
TOTAL LIABILITIES	1,698	1,482	1,787	1,864	1,940	2,020	2,101
EQUITY							
Contributed equity.....	930	930	930	930	930	930	930
Accumulated surplus/(deficit)	371	524	509	509	509	509	509
Total equity.....	1,301	1,454	1,439	1,439	1,439	1,439	1,439
TOTAL LIABILITIES AND EQUITY	2,999	2,936	3,226	3,303	3,379	3,459	3,540

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	5,254	5,117	5,924	6,113	5,660	5,823	6,003
Holding account drawdowns	67	87	87	125	190	157	196
Net cash provided by State Government.....	5,321	5,204	6,011	6,238	5,850	5,980	6,199
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(4,716)	(4,765)	(5,515)	(5,753)	(5,417)	(5,637)	(5,774)
Supplies and services.....	(745)	(397)	(545)	(676)	(674)	(672)	(740)
Accommodation	(756)	(733)	(935)	(930)	(850)	(834)	(848)
Other payments	(507)	(288)	(502)	(508)	(516)	(522)	(529)
Receipts							
GST receipts.....	271	159	271	271	271	271	271
Other receipts	1,254	921	1,457	1,500	1,544	1,590	1,637
Net cash from operating activities.....	(5,199)	(5,103)	(5,769)	(6,096)	(5,642)	(5,804)	(5,983)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(62)	(87)	(290)	(125)	(190)	(157)	(196)
Net cash from investing activities.....	(62)	(87)	(290)	(125)	(190)	(157)	(196)
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	60	14	(48)	17	18	19	20
Cash assets at the beginning of the reporting period	473	439	533	485	502	520	539
Cash assets at the end of the reporting period	533	453	485	502	520	539	559

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
GST Input Credits	271	159	271	271	271	271	271
Other Receipts.....	1,254	921	1,457	1,500	1,544	1,590	1,637
TOTAL.....	1,525	1,080	1,728	1,771	1,815	1,861	1,908

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

Part 2

Premier; Minister for State Development

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000
75	Premier and Cabinet			
	- Delivery of Services.....	162,182	162,430	164,301
	Total	162,182	162,430	164,301
88	Public Sector Commission			
	- Delivery of Services.....	24,204	23,748	27,121
	Total	24,204	23,748	27,121
101	Governor's Establishment			
	- Delivery of Services.....	4,610	4,640	4,460
	Total	4,610	4,640	4,460
109	Salaries and Allowances Tribunal			
	- Delivery of Services.....	599	599	647
	Total	599	599	647
114	State Development			
	- Delivery of Services.....	82,459	42,108	116,858
	- Administered Grants, Subsidies and Other Transfer Payments.....	19,295	16,285	18,262
	- Administered Capital Appropriation.....	5,840	-	5,840
	Total	107,594	58,393	140,960
	GRAND TOTAL			
	- Delivery of Services.....	274,054	233,525	313,387
	- Administered Grants, Subsidies and Other Transfer Payments.....	19,295	16,285	18,262
	- Administered Capital Appropriation.....	5,840	-	5,840
	Total.....	299,189	249,810	337,489

PREMIER AND CABINET

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT

DIVISION 3

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual ^(a) \$'000	2010-11 Budget ^(a) \$'000	2010-11 Estimated Actual ^(a) \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 5 Net amount appropriated to deliver services	116,795	160,325	160,561	162,323	132,799	134,926	137,746
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	1,793	1,857	1,869	1,978	2,038	2,098	2,164
Total appropriations provided to deliver services	118,588	162,182	162,430	164,301	134,837	137,024	139,910
TOTAL APPROPRIATIONS	118,588	162,182	162,430	164,301	134,837	137,024	139,910
EXPENSES							
Total Cost of Services	137,842	169,758	179,487	164,296	139,500	138,035	140,921
Net Cost of Services ^(b)	133,069	166,170	176,404	161,041	136,260	134,673	137,557
CASH ASSETS ^(c)	33,343	32,367	28,037	34,009	37,710	41,941	41,370

- (a) The 2009-10 Actual, 2010-11 Budget and 2010-11 Estimated Actual have been restated for comparability to account for the transfer of the Office of Native Title functions from the Department of the Attorney General, and transfer of Social Innovations Grant Program to the Department of Communities as shown in the reconciliation table after the financial statements.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Commonwealth Heads of Government Meeting	300	1,500	-	-	-
Community Development Investment Fund (CDIF)	-	10,000	-	-	-
Conservation Council of Western Australia	-	100	-	-	-
Donations and Support to Disaster Victims.....	1,170	-	-	-	-
Increased Policy Capacity	-	2,264	2,747	2,747	2,747
Kimberley Science and Conservation Strategy	-	300	350	400	450
Parliamentary Electorate Offices.....	3,243	3,243	3,243	3,243	3,243

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Executive government receives appropriate support.	1. Administration of Executive Government Services
	The Premier and Ministers receive high quality, rigorous and timely policy advice.	2. Government Policy Management

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Administration of Executive Government Services	96,435	96,399	103,629	104,612	100,112	103,118	106,125
2. Government Policy Management	41,407	73,359	75,858	59,684	39,388	34,917	34,796
Total Cost of Services.....	137,842	169,758	179,487	164,296	139,500	138,035	140,921

Significant Issues Impacting the Agency

- The Department continues to take a lead role in building a genuine partnership with the community sector and progressing key reforms to enhance the sector's capacity to deliver services to the most vulnerable and disadvantaged in our community. Current initiatives include:
 - supporting the Partnership Forum, a joint forum of public and community sector leaders established to progress key initiatives to build a sustainable community sector;
 - reforms to the contracting arrangements between public agencies and community sector organisations focused on improving outcomes for the Western Australian community;
 - reducing the administrative burden imposed on community sector organisations; and
 - supporting community sector organisations to develop as social enterprises.
- The Department will provide critical oversight of key reforms to ensure sustainable funding and contracting arrangements between the public and the not-for-profit sector, focused on improving outcomes for the Western Australian community. These reforms recognise the important role of the not-for-profit sector in working closely to understand and meet the diverse and growing needs of Western Australians, and will deliver a more mature relationship between both sectors.
- The Department will also continue to provide strategic support for the expansion of the Independent Public Schools initiative and assist with the implementation of initiatives to improve community services and safety, mental health services and the work on a new children's hospital.

- To ensure that Western Australia remains an attractive investment destination and maintains the pace of economic growth, the State Government is implementing reforms to enhance approvals processes and requirements. The Department supports the Ministerial Taskforce on Approvals, Development and Sustainability (the Ministerial Taskforce) in steering implementation of cross-portfolio initiatives to deliver a streamlined, coordinated and robust approvals process that takes account of Western Australia's natural and cultural environment and the needs of all in the community.
- The Department has established a Land, Approvals and Native Title unit to provide consolidated advice on issues related to land, State and Commonwealth approvals, heritage and Native Title. Among other things, this unit will evaluate initiatives to enhance certainty, predictability, accountability and timeliness in approvals processes and continues to facilitate collaborative working arrangements within the public sector to environmental, planning, mining, Native Title and heritage approvals.
- With the recent transfer of the Office of Native Title (ONT) from the Department of the Attorney General (DotAG), this team now also leads the State's Native Title policy and negotiations. The Department is introducing efficiencies into the Native Title claim negotiation process to increase the rate at which Native Title claims are resolved, while ensuring that economic development opportunities for Native Title holders also increase. The Department is coordinating negotiations aimed at resolving all Native Title claims in the South West under an agreement, which will assist the long-term social, cultural and economic development of the Noongar community. At the same time, the Department is closely involved in negotiations for the construction of an onshore gas processing precinct at James Price Point.
- Negotiations are also proceeding with the Commonwealth Government on environment, heritage and Native Title approvals to ensure, where possible, the removal of duplicative processes and the integration of national and state statutory requirements. The State and Commonwealth Governments are working on a strategic assessment of the Perth and Peel regions, which are amongst the fastest growing regions in Australia.
- As Western Australia's population continues to increase above the national average, potential capacity constraints in land, housing, transport and infrastructure are apparent. The Ministerial Taskforce is identifying initiatives to improve land and housing availability, with concomitant infrastructure provision required in the Perth Metropolitan area and regional centres.
- Promoting and protecting Western Australia's interests within the Federation remains a focus for the State Government, including in forums such as the Council of Australian Governments (COAG). The State will continue to seek a better deal from the Commonwealth on tax reform issues, including GST, royalties revenues and mining taxes. The State has welcomed the Commonwealth announcement of a review of the current arrangements for distribution of GST. The review's objective is to develop a simpler, fairer, more predictable and efficient distribution of the GST to States and Territories so as to better support long-term decision-making and reform by Governments. The panel will submit an interim report to the Commonwealth Treasurer by February 2012 and a final report by August/September 2012. COAG will consider the report before a final decision is made on new arrangements by the end of 2013. The Department will advise and support the Premier and Cabinet in these activities. Western Australia has indicated the need for the Review to examine the option of a floor of 75% below which a State's GST relativity will not fall. Without a change, Western Australia's projected GST relativity falls to 33% by 2014-15, at a time when the State's contribution to the national economy is increasing. This would be unprecedented for any jurisdiction and likely undermine public confidence, here and elsewhere, in the financial arrangements underpinning the Federation.
- Following the Premier's February 2011 in-principle COAG agreement on national health reform, the Department has been negotiating functional arrangements which will work on the ground in Western Australia, and which do not involve any Commonwealth control over State funds for health.
- The potential risks and impacts of an increasing number of unauthorised boat arrivals are monitored by the Department. As well as the effect on Western Australian communities, State services are provided on Christmas Island and elsewhere for education services, child protection, and environment, and there is a potential demand for new services. The Department coordinates State agency impacts and supports Government in its negotiations with the Commonwealth, particularly in respect of Western Australia's provision of education services, child protection and the potential demand for new services.

- Preparations are continuing for the Australian Government to host the 2011 Commonwealth Heads of Government Meeting (CHOGM) in Perth in October. It has also been announced that the Queen will attend Perth to open the CHOGM meeting. A number of specific initiatives, as well as the arrangements for the provision of some security, traffic management and health services are being coordinated by the Department for CHOGM and related events. The Department is leading discussions with the Commonwealth on the arrangements.
- The Department will continue to coordinate implementation of the Kimberley Science and Conservation Strategy by the seven line agencies with responsibility for delivery of specific initiatives. Major elements of this Strategy include new marine parks, additional terrestrial conservation reserves, extensive investment in partnerships delivering on-ground fire, feral animal and weed control, a major marine science research program and additional funding for tourism initiatives and rock art research.
- In October 2010, the Premier announced a financial assistance package of up to \$10 million for residents directly affected by the December 2009 Toodyay bushfire. Many claims have already been processed and act of grace payments made. The Department will ensure all claims for assistance are finalised promptly. Following bushfires in Perth's Hills over the weekend of 5-6 February 2011, the Premier announced an independent review of bushfire risk management in the Perth Hills area. The Department is providing assistance to Mr Mick Keelty, who is conducting the review. The Department has also administered an assistance package for victims of the February 2011 Lake Clifton fire, and chaired the State Recovery Committee that has assisted in coordinating the relief effort for the December 2010 Gascoyne River Flood.
- The Department has chaired an across-government steering group established to implement the Government's decision to amend the *State Superannuation Act 2000* and give effect to the 18 recommendations of the Whithear Report, including the introduction of choice of Superannuation Fund and the structural reform of GESB and the State's superannuation arrangements. It is expected that the reforms will be fully implemented by March 2012.
- The Department will assist relevant agencies to coordinate a whole-of-government response to national and State energy and climate change issues, including:
 - the Commonwealth's expected legislative proposals for the Carbon Farming Initiative, carbon pricing and emissions standards for electricity generators;
 - the impact of low rainfalls in the South West and to water planning needs around the State; and
 - finalisation of the State's Strategic Energy Initiative, Energy 2031, following release of the Directions Paper in March 2011.
- The Japan earthquake and tsunami, followed by damage to the Fukushima Daiichi nuclear power facility and radiation leakage, has affected the North Asia office based in Tokyo. Following consultation with the Department, some staff members moved to Kobe for a short time for safety reasons, but have since returned to Tokyo. In light of the ongoing earthquake activity, regular communication with the North Asia Representative is in place to monitor staff health and safety
- The Government of Western Australia provided donations to the Australian Red Cross for the New Zealand Earthquake Appeal 2011 (\$500,000), the Japan and Pacific Disaster Appeal 2011 (\$500,000) and the Red Cross Disaster Appeal for Pakistan (\$100,000), and to the Queensland Government Premier's Disaster Relief Appeal (\$1,000,000).

Outcomes and Key Effectiveness Indicators^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: Executive government receives appropriate support:					
Targets for support services are met or exceeded.....	92%	92%	92%	92%	1
Service recipient's confirmation that services provided enable them to meet executive government's obligations ^(b)	3.4	3.5	3.5	3.5	
Printing and publishing services are secure, timely and confidential	99.4%	100%	99.7%	100%	

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: The Premier and Ministers receive high quality, rigorous and timely policy advice:					
Proportion of Cabinet Submissions meeting or exceeding defined quality standards.....	97%	80%	90%	90%	2
Proportion of signed national agreements reflecting Cabinet agreed positions ...	100%	100%	100%	100%	3
Proportion of Commonwealth recurrent core services funding allocated to Western Australia over time	54%	22%	22%	22%	4
Percentage change in number of outstanding Native Title claims awaiting resolution ^(c)	3%	-5%	0%	-5%	5

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Value point along a continuum that ranges from one indicating 'well below expectations' to five indicating 'well above expectations'.

(c) On 1 April 2011, the Native Title function was transferred to the Department from the DotAG. The effectiveness data reported for 2009-10 Actual, 2010-11 Budget and 2010-11 Estimated Actual has been provided by the DotAG.

Explanation of Significant Movements

(Notes)

1. This effectiveness indicator reports on the timeliness of essential services delivery to the Premier, Ministers and Members of Parliament. Timeliness standards have been identified by the service providers having regard for customer expectations and available resources.
2. The quality of each Cabinet Submission is assessed against a checklist designed to test for quality, timeliness, rigour and conformity to government policy objectives. This indicator reports the proportion of all Cabinet Submissions assessed to have met essential quality elements.
3. The Government's objective is to ensure that Western Australian needs and interests are accommodated in national agreements with the Commonwealth that are signed by the Premier or a Minister. The indicator will be reported as the percentage of all agreements signed in the financial year that reflect Cabinet's agreed position on the matters addressed, including any subsequent agreement to modify requirements in response to negotiation with the Commonwealth. The Federal Election in 2010 led to the suspension of COAG activity for several months in 2010-11.
4. The base for this indicator is the \$2.267 billion Commonwealth funding received in 2008-09 for core state service areas of health, education, skills development and training, housing and indigenous services. The indicator reports the percentage increase or decrease in funding received compared with this base. The 2009-10 Actual shows peak Commonwealth Nation Building and Jobs Plan funding for education and social housing, which was planned to reduce in 2010-11 and through the forward estimates as approved projects conclude.
5. This effectiveness indicator reports the percentage change in the number of Native Title claims awaiting resolution from year-to-year using data sourced from the Native Title Tribunal. The data for 2009-10 Actual and 2010-11 Budget is that previously published by the DotAG.

Services and Key Efficiency Indicators

1: Administration of Executive Government Services

The Department provides a range of services including:

- administrative support to the Premier;
- administrative policy advice and support to Ministerial offices and the Leader of the Opposition;
- promotion of Western Australia's interests overseas;
- communication of Government policies and activities;
- support for the Executive Council;
- administration of entitlements for Members and former Members of Parliament;
- management of the State occasions and official visits program;
- a secure, confidential and time-critical printing and publishing service for Parliament and Government; and
- management of exhibitions and programs at the Constitutional Centre.

For convenience, the cost of this service includes corporate services functions provided free of charge to the Public Sector Commission, the Parliamentary Commissioner for Administrative Investigations and the Departments of Treasury and Finance, and inquiries, community service obligations and community service grants and donations.

	2009-10 Actual ^(a)	2010-11 Budget ^(a)	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^(b)	\$'000 96,435	\$'000 96,399	\$'000 103,629	\$'000 104,612	1
Less Income	3,706	3,231	2,633	2,747	
Net Cost of Service	92,729	93,168	100,996	101,865	
Employees (Full Time Equivalents)	568	595	575	601	2
Efficiency Indicators ^(c)					
Average Operating Cost per Ministerial Office (including Premier's Office and Leader of the Opposition) ^(d)	2,142	2,164	2,281	2,356	
Average Cost of Support Provided per Ministerial Office (including Premier's Office and Leader of the Opposition)	\$545	\$501	\$520	\$517	
Average Cost of Representing Western Australia's Interests Overseas (per Region)	\$1,656	\$1,980	\$1,695	\$1,641	
Average Cost of Entitlements per Member of Parliament	\$343	\$312	\$351	\$362	
Average Cost of Support Provided per Member of Parliament	\$18	\$21	\$16	\$17	
Average Cost per Print Image Produced	\$0.36	\$0.40	\$0.40	\$0.41	

(a) The values reported for key efficiency indicators for 2009-10 Actual and 2010-11 Budget have reduced from those previously reported as a result of the recasting of corporate service overheads undertaken to incorporate the Native Title function transferred to the Department on 1 April 2011 and the Social Innovation grants program transferred to Department for Communities.

(b) May include adjustments for changes in accounting policy and functional responsibilities.

(c) The expense of support provided to inquiries and community service obligations, community service grants and donations and corporate services provided free of charge to external agencies of \$4,203,780 in 2009-10 Actual, \$6,435,776 in 2010-11 Budget, \$7,784,385 in 2010-11 Estimated Actual and \$8,258,796 in 2011-12 Budget Target is included in the overall cost of service for Administration of Executive Government Services, but excluded from the reported key efficiency indicators as it is not considered to be a cost of service delivery.

(d) End of contract payments of \$171,591 to ministerial officers whose employment ceased following the Cabinet reshuffle on 22 December 2010 are excluded from this indicator as they are not considered to be a cost of service delivery.

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Service between 2010-11 Estimated Actual and 2011-12 Budget Target is principally the result of one-off increases in expenditure for CHOGLM.
2. The increase in FTEs between 2010-11 Estimated Actual and 2011-12 Budget Target is the outcome of lower than forecast FTEs in 2010-11 Estimated Actual, principally as a result of delays in filling vacancies within the approved FTE level. Action to fill these vacancies in 2011-12 leads to the increase in average FTEs projected for the 2011-12 Budget Target.

2: Government Policy Management

The Department provides a range of services for the Premier including:

- strategic policy advice and coordination to the Premier and Cabinet;
- leadership and coordination of cross-agency solutions to complex issues;
- managing and coordinating Western Australian Government input into intergovernmental negotiations, and advice on Government positions on federal reform, treaties, defence and other matters raised through COAG and the Council for the Australian Federation;
- strategic, cross-portfolio advice on land, State and Commonwealth approvals and Indigenous issues;
- support for the functions of Cabinet and Parliament; and
- emergency management policy advice to the Premier, Ministers and Government agencies, and whole-of-government management and coordination of significant security incidents and emergencies.

	2009-10 Actual ^(a)	2010-11 Budget ^(a)	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^(b)	\$'000 41,407	\$'000 73,359	\$'000 75,858	\$'000 59,684	1
Less Income	1,067	357	450	508	
Net Cost of Service	40,340	73,002	75,408	59,176	
Employees (Full Time Equivalents)	109	130	123	136	2
Efficiency Indicators					
Average Cost per Cabinet Submission Assessed	\$18	\$18	\$32	\$37	3
Average Cost per Agreement where Cabinet Agreed Positions are Incorporated in Final National Agreements ^(c)	\$145	\$271	\$1,446	\$1,741	4
Average Cost per Native Title Application Managed ^(d)	\$81	\$102	\$95	\$95	5
Average Time taken to Achieve Resolution of Prioritised Native Title Applications	3.2 years	4.1 years	6.9 years	4.1 years	6

- (a) On 1 April 2011, the Native Title function was transferred to the Department of the Premier and Cabinet from the DotAG that provided the financial data included in 2009-10 Actual and 2010-11 Budget. The values reported for the first two key efficiency indicators for 2009-10 Actual and 2010-11 Budget have marginally reduced from those previously reported as a result of the recasting of corporate service overheads undertaken to incorporate this function.
- (b) May include adjustments for changes in accounting policy and functional responsibilities.
- (c) Grant payments of \$4,833,793 in 2009-10 Actual, \$230,000 in 2010-11 Budget, \$230,000 in 2010-11 Estimated Actual and \$10,000,000 in 2011-12 Budget Target have been excluded from the expenditure used to derive these indicators as they are not considered to be a cost of service delivery.
- (d) Grant payments of \$17,072,000 in 2009-10 Actual, \$51,499,000 in 2010-11 Budget, \$51,499,000 in 2010-11 Estimated Actual and \$22,780,000 in 2011-12 Budget Target have been excluded from the expenditure used to derive this indicator as they are not considered to be a cost of service delivery.

Explanation of Significant Movements

(Notes)

1. The reduction in Total Cost of Service between 2010-11 Estimated Actual and 2011-12 Budget Target is the result of a one-off \$28.7 million Native Title benefits package payment to the Yawuru Native Title Holders in 2010-11, partially offset by a one-off expenditure increase of \$10 million for Community Development Investment Fund (CDIF) grants and a recurrent expenditure increase of \$2.3 million for policy management in 2011-12.
2. The increase in FTEs between 2010-11 Estimated Actual and 2011-12 Budget Target is the outcome of lower than forecast FTEs in 2010-11 Estimated Actual principally as a resulting of delays in filling vacancies within the approved FTE level. An additional eight FTE's approved in 2011-12 for increased policy management and action to fill vacancies leads to the increase in average FTEs projected for the 2011-12 Budget Target.
3. This efficiency indicator reports the average cost of assessing each Cabinet Submission against a checklist designed to test for quality, timeliness, rigour and conformity to government policy objectives. The increase in the average cost per Cabinet Submission assessed between 2010-11 Estimated Actual and 2011-12 Budget Target is principally the outcome of the \$2.3 million expenditure increase for policy management.

4. This efficiency indicator reports the average cost per agreement signed with the Commonwealth where Cabinet agreed positions are incorporated in final national agreements. The increase in the average cost per agreement between 2009-10 Actual and 2010-11 Budget, and 2010-11 Estimated Actual and 2011-12 Budget Target is the result of the significant reduction in the number of agreements signed in 2010-11, and forecast for 2011-12. The Federal Election in 2010 resulted in the suspension of COAG activity for several months in 2010-11 with the first meeting for the financial year held in February 2011.
5. This efficiency indicator was reported by the ONT prior to its transfer to the Department. Data provided by the DotAG has been recast with existing data from the Department to derive 2009-10 Actual and 2010-11 Budget indicator values. Due to methodological differences in deriving the total cost of service, the values reported for this indicator may not be fully comparable.
6. This efficiency indicator was reported by the Native Title function prior to its transfer to the Department. The data for 2009-10 Actual and 2010-11 Budget has been taken from the DotAG's budget and annual reports. The reduction in the average time taken to resolve prioritised Native Title applications in 2011-12 Budget Target is a result of an increase in the number of shorter duration applications expected to be resolved in 2011-12.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement/Upgrade							
Computer Hardware and Software							
2009-10 Program	602	602	502	-	-	-	-
2010-11 Program	651	651	651	-	-	-	-
Electorate Offices Equipment Upgrade							
2010-11 Program	1,090	1,090	1,090	-	-	-	-
Partitioning and Accommodation							
2010-11 Program	318	318	318	-	-	-	-
NEW WORKS							
Asset Replacement/Upgrade							
Computer Hardware and Software							
2011-12 Program	671	-	-	671	-	-	-
2012-13 Program	693	-	-	-	693	-	-
Electorate Offices - Redistribution							
2012-13 Program	300	-	-	-	300	-	-
Electorate Offices Equipment Upgrade							
2011-12 Program	290	-	-	290	-	-	-
2012-13 Program	290	-	-	-	290	-	-
Partitioning and Accommodation							
2011-12 Program	328	-	-	328	-	-	-
2012-13 Program	338	-	-	-	338	-	-
Total Cost of Asset Investment Program.....	5,571	2,661	2,561	1,289	1,621	-	-
FUNDED BY							
Drawdowns from the Holding Account.....			2,059	1,289	1,621	-	-
Internal Funds and Balances.....			502	-	-	-	-
Total Funding			2,561	1,289	1,621	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Total Cost of Services for 2009-10 Actual, 2010-11 Budget and 2010-11 Estimated Actual have not been adjusted to reflect the transfer of functions relating to the ONT (refer 'Reconciliation Relating to Major Functional Transfers and Accounting Policy Changes' for comparable costs). After taking into consideration comparable costs for the ONT, the resulting reduction of \$15.1 million from 2010-11 Estimated Actual to 2011-12 Budget Estimate is primarily due to a substantial decrease in Native Title grants (\$28.7 million) partially offset by increases for grants relating to the CDIF program (\$10 million), costs for increased policy capacity (\$2.3 million) and other various operational expenses (\$1.3 million).

Statement of Financial Position

The increase in cash assets between the 2010-11 Budget and 2010-11 Estimated Actual primarily reflects the transfer of monies for the ONT from the DotAG (\$26.1 million).

A \$10 million loan facility was established as part of the 2010-11 Budget process to facilitate the CDIF. A decision has now been taken to convert the Fund from a low interest loans scheme to a grants program. Given that the borrowings associated with the loan facility were not drawn down during 2010-11, this has resulted in a decrease in 'Other' Current Assets and 'Other' Current Liabilities in the 2010-11 Budget compared to 2010-11 Estimated Actual.

Statement of Cashflows

Payments for 2009-10 Actual, 2010-11 Budget and 2010-11 Estimated Actual have not been adjusted to reflect the transfer of functions relating to the ONT.

The variations between the 2010-11 Budget and 2010-11 Estimated Actual for financing activities, relates to the \$10 million loan facility for the CDIF, which was not drawn down during 2010-11 (refer Balance Sheet notes above for further details). As previously noted, the increase in cash assets between the 2010-11 Budget and 2010-11 Estimated Actual primarily reflects the transfer of monies for the ONT.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	64,142	69,493	70,595	77,071	77,539	79,177	81,007
Grants and subsidies ^(c)	6,611	4,871	10,186	36,369	16,009	10,014	10,115
Supplies and services	21,975	19,156	21,059	25,673	21,239	24,319	25,267
Accommodation	19,057	16,749	19,816	19,901	19,688	20,754	20,843
Depreciation and amortisation	2,176	2,705	2,715	2,818	2,569	1,323	1,241
Other expenses	772	722	2,336	2,464	2,456	2,448	2,448
TOTAL COST OF SERVICES	114,733	113,696	126,707	164,296	139,500	138,035	140,921
Income							
Sale of goods and services	2,374	2,735	1,240	1,356	1,410	1,465	1,467
Grants and subsidies	406	434	450	450	325	325	325
Other revenue	1,993	419	1,393	1,449	1,505	1,572	1,572
Total Income	4,773	3,588	3,083	3,255	3,240	3,362	3,364
NET COST OF SERVICES	109,960	110,108	123,624	161,041	136,260	134,673	137,557
INCOME FROM STATE GOVERNMENT							
Service appropriations	99,414	107,764	110,930	164,301	134,837	137,024	139,910
Resources received free of charge	1,499	562	1,995	2,268	2,318	2,369	2,369
TOTAL INCOME FROM STATE GOVERNMENT	100,913	108,326	112,925	166,569	137,155	139,393	142,279
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(9,047)	(1,782)	(10,699)	5,528	895	4,720	4,722
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(9,047)	(1,782)	(10,699)	5,528	895	4,720	4,722

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 677, 698 and 737 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Community Grants	6,381	4,641	6,249	3,589	1,962	2,021	2,082
Office of Native Title	-	-	3,707	22,780	14,047	7,993	8,033
Policy Office	230	230	230	10,000	-	-	-
TOTAL	6,611	4,871	10,186	36,369	16,009	10,014	10,115

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	3,903	6,232	26,905	32,777	36,378	40,109	39,038
Restricted cash.....	-	-	-	-	-	-	-
Holding account receivables.....	5,313	3,657	1,289	1,621	-	-	-
Receivables	1,582	7,812	625	739	753	1,259	3,107
Other.....	234	10,298	94	94	94	838	1,638
Assets held for sale.....	426	999	326	326	426	626	926
Total current assets.....	11,458	28,998	29,239	35,557	37,651	42,832	44,709
NON-CURRENT ASSETS							
Holding account receivables.....	14,504	19,053	20,741	23,065	26,795	28,082	29,284
Property, plant and equipment.....	1,812	2,557	2,980	2,791	2,920	1,718	516
Restricted cash.....	985	1,248	1,132	1,232	1,332	1,832	2,332
Other.....	3,735	2,554	2,506	1,164	86	-	-
Total non-current assets	21,036	25,412	27,359	28,252	31,133	31,632	32,132
TOTAL ASSETS.....	32,494	54,410	56,598	63,809	68,784	74,464	76,841
CURRENT LIABILITIES							
Employee provisions	10,174	10,035	11,585	12,417	13,379	13,594	13,809
Payables.....	2,675	7,536	4,579	2,787	5,249	5,750	3,509
Other.....	784	10,460	1,929	2,172	2,415	2,655	2,534
Total current liabilities	13,633	28,031	18,093	17,376	21,043	21,999	19,852
NON-CURRENT LIABILITIES							
Employee provisions	2,157	3,718	2,593	2,991	3,400	3,400	3,200
Other.....	1	14	6	9	12	14	14
Total non-current liabilities	2,158	3,732	2,599	3,000	3,412	3,414	3,214
TOTAL LIABILITIES	15,791	31,763	20,692	20,376	24,455	25,413	23,066
EQUITY							
Contributed equity.....	(19,108)	(27,370)	10,794	12,794	12,794	12,794	12,794
Accumulated surplus/(deficit)	37,371	51,080	26,672	32,200	33,095	37,815	42,537
Reserves	(1,560)	(1,329)	(1,560)	(1,560)	(1,560)	(1,560)	(1,560)
Other.....	-	266	-	(1)	-	2	4
Total equity.....	16,703	22,647	35,906	43,433	44,329	49,051	53,775
TOTAL LIABILITIES AND EQUITY	32,494	54,410	56,598	63,809	68,784	74,464	76,841

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	94,973	104,411	107,572	160,356	131,106	135,701	138,669
Holding account drawdowns	3,481	2,059	2,059	1,289	1,621	-	-
Net cash provided by State Government.....	98,454	106,470	109,631	161,645	132,727	135,701	138,669
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(63,390)	(68,585)	(66,260)	(75,505)	(75,932)	(78,975)	(81,586)
Grants and subsidies.....	(6,453)	(4,871)	(10,186)	(36,369)	(16,009)	(10,014)	(10,115)
Supplies and services.....	(20,245)	(19,594)	(18,602)	(23,273)	(17,064)	(22,520)	(25,005)
Accommodation	(18,882)	(16,749)	(19,783)	(19,870)	(19,156)	(20,721)	(22,809)
Other payments	(5,941)	(6,340)	(8,009)	(8,493)	(8,812)	(9,627)	(11,204)
Receipts							
Grants and subsidies.....	427	434	450	450	325	325	325
Sale of goods and services.....	2,353	2,735	1,240	1,356	1,409	1,465	1,467
GST receipts.....	6,671	5,637	5,757	5,872	6,327	7,024	8,114
Other receipts	1,859	425	1,392	1,448	1,506	1,573	1,573
Net cash from operating activities.....	(103,601)	(106,908)	(114,001)	(154,384)	(127,406)	(131,470)	(139,240)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(2,859)	(2,059)	(2,561)	(1,289)	(1,621)	-	-
Proceeds from sale of non-current assets.....	98	-	-	-	-	-	-
Net cash from investing activities.....	(2,761)	(2,059)	(2,561)	(1,289)	(1,621)	-	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	-	(667)	-	-	-	-	-
Other proceeds.....	-	(10,000)	-	-	-	-	-
Proceeds from borrowings.....	-	10,000	-	-	-	-	-
Other proceeds.....	-	667	-	-	-	-	-
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(7,908)	(2,497)	(6,931)	5,972	3,700	4,231	(571)
Cash assets at the beginning of the reporting period	13,329	5,977	4,888	28,037	34,009	37,710	41,941
Net cash transferred to/from other agencies	(533)	4,000	30,080	-	1	-	-
Cash assets at the end of the reporting period	4,888	7,480	28,037	34,009	37,710	41,941	41,370

(a) Full audited financial statements are published in the agency's Annual Report.

RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS AND ACCOUNTING POLICY CHANGES

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	114,733	113,696	126,707	164,296	139,500	138,035	140,921
Transfer of the Office of Native Title from Department of the Attorney General.....	23,109	58,122	52,780	-	-	-	-
Transfer of the Social Innovations Grants Program.....	-	(2,060)	-	-	-	-	-
Adjusted Total Cost of Services.....	137,842	169,758	179,487	164,296	139,500	138,035	140,921
APPROPRIATIONS							
Service Appropriations.....	99,414	107,764	110,930	164,301	134,837	137,024	139,910
Transfer of the Office of Native Title from Department of the Attorney General.....	19,174	56,478	51,500	-	-	-	-
Transfer of the Social Innovations Grants Program.....	-	(2,060)	-	-	-	-	-
Adjusted Service Appropriations	118,588	162,182	162,430	164,301	134,837	137,024	139,910

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
GST Input Credits	5,895	5,363	5,462	5,566	6,010	6,695	7,785
GST Receipts on Sales	776	274	295	306	317	329	329
Other Receipts.....	2,325	425	456	457	332	332	332
State Law Publisher.....	2,296	2,735	2,264	2,330	2,397	2,467	2,538
TOTAL.....	11,292	8,797	8,477	8,659	9,056	9,823	10,984

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PUBLIC SECTOR COMMISSION

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT

DIVISION 4

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual ^(a) \$'000	2010-11 Budget ^(a) \$'000	2010-11 Estimated Actual ^(a) \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 6 Net amount appropriated to deliver services	25,356	22,698	22,428	25,915	26,455	25,408	26,424
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	1,118	1,506	1,320	1,206	1,224	1,237	1,256
Total appropriations provided to deliver services	26,474	24,204	23,748	27,121	27,679	26,645	27,680
TOTAL APPROPRIATIONS	26,474	24,204	23,748	27,121	27,679	26,645	27,680
EXPENSES							
Total Cost of Services	26,212	27,814	27,426	30,983	31,221	30,420	30,481
Net Cost of Services ^(b)	23,453	25,965	26,176	29,690	29,910	29,108	29,169
CASH ASSETS ^(c)	10,786	6,006	1,601	1,629	1,628	1,627	1,627

- (a) The 2009-10 Actual, 2010-11 Budget and 2010-11 Estimated Actual figures have been restated for comparability purposes to account for the transfer of the functions of the former Office of the Public Sector Standards Commissioner, effective 1 December 2010, as shown in the reconciliation table after the financial statements.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Accountability, Governance and Integrity Programs.....	-	1,107	1,140	801	800
Indigenous Employment Strategy	-	1,557	2,434	1,973	2,584
Public Sector Improvement Initiatives	-	1,183	1,180	776	801
Royalties for Regions - Public Sector Regional Leadership	-	709	738	978	-
Western Australian Leadership Program.....	-	2,198	1,414	1,002	900

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	To assist agencies deliver services to the community with excellence and integrity.	1. Advice and Assistance 2. Public Sector Reform 3. Professional Development and Training
	The principles of merit, equity, probity and integrity underpin official conduct and human resource management of public authorities in Western Australia	4. Development and Monitoring of Human Resource Standards, Ethical Codes and Public Interest Disclosure Guidelines 5. Advice and Evaluation of Equity and Diversity in Public Employment 6. Independent Chief Executive Officer Selection and Recruitment Advice

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Advice and Assistance	8,074	7,552	7,531	6,785	6,561	6,713	6,847
2. Public Sector Reform	4,816	4,510	3,763	3,651	3,939	4,098	4,169
3. Professional Development and Training	8,217	10,389	10,373	14,805	14,983	13,471	13,291
4. Development and Monitoring of Human Resource Standards, Ethical Codes and Public Interest Disclosure Guidelines	3,021	3,439	4,139	3,990	3,741	3,763	3,850
5. Advice and Evaluation of Equity and Diversity in Public Employment.....	1,197	1,187	1,044	1,130	1,404	1,768	1,704
6. Independent Chief Executive Officer Selection and Recruitment Advice.....	887	737	576	622	593	607	620
Total Cost of Services.....	26,212	27,814	27,426	30,983	31,221	30,420	30,481

Significant Issues Impacting the Agency

- The *Public Sector Reform Act 2010* introduced significant legislative changes that impact upon public sector administration. In addressing the changes, the Commission will progress policy reforms, including the consideration of further legislative change, to allow agencies greater flexibility to manage their administrative processes and to increase the integrity and professionalism of the public sector.
- To meet the future requirements of the State's growing population and to identify and address the need for demographic changes in its workforce, the Commission will continue to support agencies to develop workforce planning tools and strategies, and through a variety of development programs and initiatives, to build a skilled, ethical, diverse and knowledgeable workforce.
- To ensure accurate and timely reporting to Parliament on the state and performance of the public sector, opportunities to improve reporting frameworks and mechanisms will be identified and implemented to measure the performance of the sector in a more effective way.

- A significant investment in training and development in our public sector has been made to ensure robust, professional and independent advice is provided to Government. Examples include:
 - Indigenous Employment Strategy: a new public sector program is to be developed at a cost of \$8.6 million over four years to support Western Australia's commitment to the Indigenous Economic Participation National Partnership Agreement. The program will place up to 163 trainees in public sector employment to 2015 and will contribute to the State's commitment to achieving 3.2% Indigenous representation in public sector employment by 2015;
 - Accountability, Governance and Integrity Programs: \$3.9 million over four years has been committed to enable the Commission to continue its work in educating public servants on their obligations with respect to accountable and ethical decision making and the principles of good corporate governance; and
 - Western Australian Leadership Program: \$5.5 million over four years has been committed to the ongoing provision of leadership development programs including the Executive Fellows Program and the Executive Masters in Public Administration run by the Australian and New Zealand School of Government.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: To assist agencies deliver services to the community with excellence and integrity:					
Proportion of clients who indicate the advice and guidance offered by the Commission assisted them to promote integrity within their agency and deliver excellent services to the Community	97.5%	95%	97%	98%	
Outcome: The principles of merit, equity, probity and integrity underpin official conduct and human resource management of public authorities in Western Australia: ^(b)					
Percentage of public authorities who have provided all reports as required by legislation	95%	100%	97%	100%	
Percentage of public authorities who have met the minimum requirements	95%	100%	97%	100%	
Percentage of public authorities provided with assistance on the principles of merit, equity, probity and integrity in official conduct and human resource management during the year.....	100%	100%	100%	100%	
Percentage of public authorities who agree that feedback through the Public Sector Commission survey process has increased their understanding of the principles of merit, equity, probity and integrity in official conduct and human resource management	87%	95%	95%	97%	
Percentage of breach of standard claims and matters referred to the Public Sector Commission that are handled within specified timeframes	79%	87%	87%	90%	
Percentage of Chief Executive Officer appointment recommendations where the Minister for Public Sector Management has indicated he/she is satisfied with the process.....	100%	100%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Effectiveness indicators transferred from the Office of the Public Sector Standards Commissioner following the merger with the Public Sector Commission on 1 December 2010. The 2009-10 Actual and 2010-11 Budget figures are based on the Office of the Public Sector Standards Commissioner 2009-10 Annual Report and 2009-10 Budget Statements respectively.

Services and Key Efficiency Indicators

1: Advice and Assistance

Provide advice, support and assistance to Ministers and public sector agencies on:

- the application of the public sector's administrative and regulatory regime, including the *Public Sector Management Act 1994*, and subsidiary legislation;
- the application of the public sector employment framework, including public sector and human resource management policies, practices and processes;
- the review and establishment of executive structures, and the creation, classification and remuneration of Chief Executive Officer (CEO) and Senior Executive Service (SES) positions;
- the recruitment and appointment of CEOs and principal Statutory Office Holders, and their supporting terms and conditions of employment;
- the provision of good governance and remuneration advice to Government Boards and Committees;
- the public sector redeployment framework;
- information, computing and technology innovation, best practices and investment for enhanced service delivery; and
- disciplinary and other investigations including into senior officers of the public sector (CEOs and SES members).

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^(a)	\$'000 8,074	\$'000 7,552	\$'000 7,531	\$'000 6,785	1
Less Income	1,114	5	116	102	2
Net Cost of Service	6,960	7,547	7,415	6,683	
Employees (Full Time Equivalents)	31	39	35	40	3
Efficiency Indicators					
Average Cost of Advice and Assistance Services Provided per Client	\$32,737	\$40,830	\$36,921	\$38,904	4

(a) May include adjustments for changes in accounting policy and functional responsibilities.

Explanation of Significant Movements

(Notes)

1. The 2009-10 Actual Total Cost of Service incorporates \$2,434,000 for payments, including severance payments of \$1,397,000, to SES officers awaiting placement. Due to their unpredictable nature, these costs are unbudgeted in outyears.
2. Income for 2009-10 Actual is higher than subsequent years due to recording of expenditure recoups as revenue. A change to accounting procedures, provided for expenditure recoups to be recorded as a reduction to the Total Cost of Service.
3. The increase in FTEs between 2009-10 Actual and 2011-12 Budget reflects that the Public Sector Commission operated below budgeted FTE levels during 2009-10. The Commission was created at the end of November 2008 and refined its organisational structure during 2009-10 causing delays in the recruitment and appointment of staff.
4. The increase in the indicator measure from the 2009-10 Actual to the 2010-11 Budget is due to the Commission operating at below full capacity during 2009-10 compared with the 2010-11 Budget, which anticipates operations are at full FTE levels. The calculation of the 2009-10 Actual performance indicator excludes \$2,434,000 of costs detailed in Note 1, as these amounts are not considered to be costs of service delivery.

2: Public Sector Reform

Strategic policy, planning and support is provided to agencies to position the public sector for the future. Activities associated with this service include:

- leading and initiating legislative and regulatory reform of public sector management practices;
- CEO and agency performance frameworks;
- facilitating structural reform; and
- strategic policy development in relation to modernising the public sector.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^(a)	\$'000 4,816	\$'000 4,510	\$'000 3,763	\$'000 3,651	1
Less Income	257	7	139	114	
Net Cost of Service	4,559	4,503	3,624	3,537	
Employees (Full Time Equivalents)	28	29	18	22	1
Efficiency Indicators					
Average Cost per Major Reform Initiative	\$748,827	\$402,263	\$653,263	\$275,506	2
Average Cost per Client of Supporting Policies and Frameworks	\$29,273	\$5,115	\$6,684	\$8,412	3

(a) May included adjustments for changes in accounting policy and functional responsibilities.

Explanation of Significant Movements

(Notes)

1. The reduction in Total Cost of Service and FTEs between 2009-10 Actual and 2011-12 Budget Target reflects a shift of direct and corporate overhead costs from reform matters to agency performance monitoring and reporting in Service 4, following the merger with the former Office of the Public Sector Standards Commissioner and the completion of key reform initiatives.
2. The reduction between the 2009-10 Actual and the 2011-12 Budget Target measures is due to the reallocation of costs as described in Note 1. In addition, delays in passing the *Public Sector Reform Act 2010* and effort expended on planning the implementation of reforms, resulted in fewer reform initiatives being completed in 2009-10 than anticipated in the 2011-12 Budget Target.
3. The reduction between the 2009-10 Actual and 2011-12 Budget Target measures is due to the reallocation of costs as detailed in Note 1 combined with fewer agency contacts in 2009-10 Actual, as a result of delays in passing the *Public Sector Reform Act 2010*. The changes facilitated reform initiatives that required consultation with agencies to ensure effective implementation.

3: Professional Development and Training

Provision of learning and development programs to build the capacity of the public sector and its professional skills base to assist in meeting current and future stakeholder requirements. Activities associated with this service include:

- leadership development;
- graduate and traineeship programs;
- accountability and good governance training;
- development of tools and resources to assist in building sector capacity;
- CEO and SES development; and
- sector-wide workforce planning and reporting.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^(a)	\$'000 8,217	\$'000 10,389	\$'000 10,373	\$'000 14,805	1
Less Income	1,024	1,524	970	1,077	
Net Cost of Service	7,193	8,865	9,403	13,728	
Employees (Full Time Equivalents)	36	46	50	55	2
Efficiency Indicators					
Average Cost per Participant ^(b)	\$3,269	\$1,286	\$880	\$764	3
Average Cost per Public Sector Reform Initiative for Implementation ^(b)	\$621,145	\$583,009	\$311,124	\$242,752	4

(a) May include adjustments for changes in accounting policy and functional responsibilities.

(b) Grants of \$615,000 in 2009-10 Actual, \$414,000 in 2010-11 Budget, \$285,000 in 2010-11 Estimated Actual and \$2.1 million in 2011-12 Budget Target have been excluded from the calculation of the respective efficiency indicators as they are not considered to be a cost of service delivery.

Explanation of Significant Movements

(Notes)

1. The increase in costs from 2009-10 Actual to 2011-12 Budget Target reflects that the service operated below full FTE level for 2009-10. Continuation of, and additional funding was secured in the 2011-12 Budget for expenditure on accountability, governance and integrity programs (\$1.1 million), the Western Australian Leadership Development program (\$2.2 million), public sector improvements initiatives (\$1.2 million), the Indigenous Employment Strategy (\$1.6 million) and advice and training to employees and agencies in regional areas (\$0.7 million).
2. The increase in FTEs from the 2009-10 Actual to 2011-12 Budget Target is primarily due to the Public Sector Commission operating below budget during 2009-10, combined with additional staff being allocated to this service for the 2011-12 Budget Target as a consequence of the merger with the former Office of the Public Sector Standards Commissioner.
3. The reduction in the average cost per participant between the 2009-10 Actual and 2011-12 Budget Target is due to a planned significant increase in the volume of new training initiatives and courses developed on reform matters.
4. The reduction in the cost per public sector reform initiative between the 2009-10 Actual and 2011-12 Budget Target reflects the anticipated improvement in the reform initiative completion rate following the passing of legislative changes necessary to progress initiatives.

4: Development and Monitoring of Human Resource Standards, Ethical Codes and Public Interest Disclosure Guidelines

Develop Standards and codes, assist public authorities to comply and provide independent oversight to monitor and report to Parliament and Ministers on compliance with the *Public Sector Management Act 1994* (PSM Act) and the *Public Interest Disclosure Act 2003* (PID Act).

	2009-10 Actual ^(b)	2010-11 Budget ^(b)	2010-11 Estimated Actual ^(b)	2011-12 Budget Target	Note
Total Cost of Service ^(a)	\$'000 3,021	\$'000 3,439	\$'000 4,139	\$'000 3,990	1
Less Income	15	56	-	-	
Net Cost of Service	3,006	3,383	4,139	3,990	
Employees (Full Time Equivalents)	23	27	20	25	
Efficiency Indicators					
Cost of Assistance and Monitoring per Public Sector Agency for the Public Sector Management Act 1994 and for the Public Interest Disclosure Act 2003	\$8,964	\$10,206	\$12,656	\$12,203	1

(a) May include adjustments for changes in accounting policies and functional responsibilities.

(b) This service transferred to the Commission upon merging with Office of the Public Sector Standards Commissioner on 1 December 2010. The 2009-10 Actual and 2010-11 Budget figures are from the Office of the Public Sector Standards Commissioner 2009-10 Annual Report and 2009-10 Budget Statements respectively. The costs for the 2010-11 Estimated Actual incorporate the Office of the Public Sector Standards Commissioner costs for the five months operations ended 30 November 2010.

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Service and the efficiency indicator between 2009-10 Actual and 2011-12 Budget Target is due to a shift of direct and indirect costs from public sector reform matters (Service 2) to the monitoring and reporting of agency compliance with human resource standards, ethical codes and legislation.

5: Advice and Evaluation of Equity and Diversity in Public Employment

Advise and assist public authorities to achieve their equal employment opportunity and diversity objectives and evaluate and report on progress in meeting their responsibilities under Part IX of the *Equal Opportunity Act 1984*.

	2009-10 Actual ^(b)	2010-11 Budget ^(b)	2010-11 Estimated Actual ^(b)	2011-12 Budget Target	Note
Total Cost of Service ^(a)	\$'000 1,197	\$'000 1,187	\$'000 1,044	\$'000 1,130	
Less Income	2	17	-	-	
Net Cost of Service	1,195	1,170	1,044	1,130	
Employees (Full Time Equivalents)	6	9	5	5	
Efficiency Indicators					
Cost of Assistance and Monitoring per Public Sector Agency and Authority for Part IX of the Equal Opportunity Act 1984	\$4,450	\$4,412	\$3,866	\$4,184	

(a) May include adjustments for changes in accounting policies and functional responsibilities.

(b) This service transferred to the Commission upon merging with Office of the Public Sector Standards Commissioner on 1 December 2010. The 2009-10 Actual and 2010-11 Budget figures are from the Office of the Public Sector Standards Commissioner 2009-10 Annual Report and 2009-10 Budget Statements respectively. The costs for the 2010-11 Estimated Actual incorporate the Office of the Public Sector Standards Commissioner costs for the five months operations ended 30 November 2010.

6: Independent Chief Executive Officer Selection and Recruitment Advice

Provide independent advice to the Minister about reappointment and persons suitable for vacant CEO positions by using fair and comprehensive processes.

	2009-10 Actual ^(b)	2010-11 Budget ^(b)	2010-11 Estimated Actual ^(b)	2011-12 Budget Target	Note
Total Cost of Service ^(a)	\$'000 887	\$'000 737	\$'000 576	\$'000 622	1
Less Income	347	240	25	-	
Net Cost of Service	540	497	551	622	
Employees (Full Time Equivalents)	2	3	2	4	
Efficiency Indicators					
Cost per Chief Executive Officer Selection	\$98,567	\$66,996	\$96,081	\$103,644	2

(a) May include adjustments for changes in accounting policies and functional responsibilities.

(b) This service transferred to the Commission upon merging with Office of the Public Sector Standards Commissioner on 1 December 2010. The 2009-10 Actual and 2010-11 Budget figures are from the Office of the Public Sector Standards Commissioner 2009-10 Annual Report and 2009-10 Budget Statements respectively. The costs for the 2010-11 Estimated Actual incorporate the Office of the Public Sector Standards Commissioner costs for the five months operations ended 30 November 2010.

Explanation of Significant Movements

(Notes)

1. The reduction in Total Cost of Service between the 2009-10 Actual and 2011-12 Budget Target reflects the reduction in the allocation of overheads as a proportion of the distribution of FTEs for the Commission compared with the former Office of the Public Sector Standards Commissioner.
2. The increase in the cost per CEO selection is primarily due to a reduction to the number of anticipated CEO selections in line with the number of recent actual selections.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware							
2010-11 Program.....	33	33	33	-	-	-	-
Furniture and Office Equipment							
2010-11 Program.....	33	33	33	-	-	-	-
Replacement of Computing Equipment							
2010-11 Program.....	110	110	110	-	-	-	-
NEW WORKS							
Asset Replacement							
2011-12 Program.....	92	-	-	92	-	-	-
Computer Hardware							
2011-12 Program.....	33	-	-	33	-	-	-
2012-13 Program.....	33	-	-	-	33	-	-
2013-14 Program.....	33	-	-	-	-	33	-
2014-15 Program.....	33	-	-	-	-	-	33
Furniture and Office Equipment							
2012-13 Program.....	13	-	-	-	13	-	-
2013-14 Program.....	17	-	-	-	-	17	-
2014-15 Program.....	17	-	-	-	-	-	17
Replacement of Computing Equipment							
2012-13 Program.....	99	-	-	-	99	-	-
2013-14 Program.....	114	-	-	-	-	114	-
2014-15 Program.....	123	-	-	-	-	-	123
Total Cost of Asset Investment Program.....	783	176	176	125	145	164	173
FUNDED BY							
Drawdowns from the Holding Account.....			176	125	145	164	173
Total Funding			176	125	145	164	173

FINANCIAL STATEMENTS**Income Statement***Expenses*

The increase of \$4.9 million in Total Cost of Services from the 2010-11 Estimated Actual to the 2011-12 Budget Estimate is primarily attributed to expenditure on new initiatives associated with the Indigenous Employment Strategy (\$1.6 million) and expanded regional presence (\$0.7 million), and additional expenditure which includes the continuation of existing leadership development, accountability training and workforce planning programs (\$1.2 million).

It is noted that the financial statements have not been adjusted to reflect costs of \$1.4 million in 2011-12 for expenditure incurred by the former Office of the Public Sector Standards Commissioner for the five months of operations from 1 July to 30 November 2010. Refer to 'Reconciliation Relating to Major Functional Transfers and Accounting Policy Changes' for comparative figures.

Statement of Financial Position

The reduction in estimated cash assets as at 30 June 2011 is due to the return of surplus cash to the Consolidated Account in 2010-11. This surplus is largely attributed to salary savings resulting from operating below the approved FTE ceiling to accommodate an anticipated reduction to funding levels from 2011-12 onwards, which has largely been addressed.

Statement of Cashflows

As noted above, the estimated reduction in cash assets at 30 June 2011 is due to the payment of surplus cash to the Consolidated Account.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual ^(b) \$'000	2010-11 Budget ^(b) \$'000	2010-11 Estimated Actual ^(b) \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	14,289	12,506	16,117	19,785	20,305	20,386	20,080
Grants and subsidies ^(d)	620	414	285	2,115	2,467	2,080	2,403
Supplies and services	4,449	7,796	7,124	6,206	5,527	4,974	4,964
Accommodation	1,644	1,608	2,137	2,390	2,444	2,512	2,569
Depreciation and amortisation	71	81	184	230	213	199	196
Other expenses	34	46	190	257	265	269	269
TOTAL COST OF SERVICES	21,107	22,451	26,037	30,983	31,221	30,420	30,481
Income							
Sale of goods and services	768	1,519	756	935	935	935	935
Other revenue	1,626	17	469	358	376	377	377
Total Income	2,394	1,536	1,225	1,293	1,311	1,312	1,312
NET COST OF SERVICES	18,713	20,915	24,812	29,690	29,910	29,108	29,169
INCOME FROM STATE GOVERNMENT							
Service appropriations	21,764	19,220	21,616	27,121	27,679	26,645	27,680
Resources received free of charge	1,298	850	1,416	1,417	1,417	1,417	1,417
Royalties for regions fund ^(e)	-	-	-	709	738	978	-
TOTAL INCOME FROM STATE GOVERNMENT	23,062	20,070	23,032	29,247	29,834	29,040	29,097
SURPLUS/(DEFICIENCY) FOR THE PERIOD	4,349	(845)	(1,780)	(443)	(76)	(68)	(72)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	4,349	(845)	(1,780)	(443)	(76)	(68)	(72)

- (a) Full audited financial statements are published in the agency's Annual Report.
- (b) Figures for 2009-10 Actual and 2010-11 Budget have not been adjusted to reflect the transfer of function of the former Office of the Public Sector Standards Commissioner effective from 1 December 2010. The 2010-11 Estimated Actuals only includes seven months transactions for the former Office of the Public Sector Standards Commissioner from 1 December 2010 to 30 June 2011. Refer to 'Reconciliation Relating to Major Functional Transfers and Accounting Policy Changes' for comparative figures.
- (c) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 126, 130 and 151 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.
- (d) Refer Details of Controlled Grants and Subsidies table below for further information.
- (e) Regional Community Services Fund - \$0.7 million (2011-12), \$0.7 million (2012-13), and \$1.0 million (2013-14).

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Indigenous Employment Strategy	-	-	-	1,190	2,043	1,578	2,167
Others	5	-	-	-	-	-	-
Public Sector Programs	50	10	23	23	23	23	23
Western Australian Leadership Program	565	404	262	902	401	479	213
TOTAL	620	414	285	2,115	2,467	2,080	2,403

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual ^(b) \$'000	2010-11 Budget ^(b) \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	9,570	5,056	1,285	1,238	1,170	1,111	1,063
Holding account receivables.....	33	33	125	145	164	173	140
Receivables	1,649	530	1,127	1,102	1,103	1,104	1,104
Other.....	619	402	494	868	868	868	868
Total current assets.....	11,871	6,021	3,031	3,353	3,305	3,256	3,175
NON-CURRENT ASSETS							
Holding account receivables.....	3,234	3,572	4,969	5,303	5,583	5,849	6,150
Property, plant and equipment.....	172	133	470	269	196	157	133
Restricted cash.....	200	258	316	391	458	516	564
Other.....	-	-	27	21	27	30	32
Total non-current assets	3,606	3,963	5,782	5,984	6,264	6,552	6,879
TOTAL ASSETS.....	15,477	9,984	8,813	9,337	9,569	9,808	10,054
CURRENT LIABILITIES							
Employee provisions	3,208	3,261	3,597	3,677	3,651	3,580	3,507
Payables.....	1,409	322	1,368	1,880	1,880	1,880	1,880
Other.....	1,126	206	217	918	983	1,040	1,100
Total current liabilities	5,743	3,789	5,182	6,475	6,514	6,500	6,487
NON-CURRENT LIABILITIES							
Employee provisions	764	1,315	1,263	1,599	1,868	2,189	2,520
Total non-current liabilities	764	1,315	1,263	1,599	1,868	2,189	2,520
TOTAL LIABILITIES	6,507	5,104	6,445	8,074	8,382	8,689	9,007
EQUITY							
Contributed equity.....	1,422	1,422	4,200	3,538	3,538	3,538	3,538
Accumulated surplus/(deficit)	7,802	3,458	6,022	5,579	5,503	5,435	5,363
Reserves	(254)	-	(254)	(254)	(254)	(254)	(254)
Other.....	-	-	(7,600)	(7,600)	(7,600)	(7,600)	(7,600)
Total equity.....	8,970	4,880	2,368	1,263	1,187	1,119	1,047
TOTAL LIABILITIES AND EQUITY	15,477	9,984	8,813	9,337	9,569	9,808	10,054

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Figures for 2009-10 Actual and 2010-11 Budget have not been adjusted to reflect the transfer of function of the former Office of the Public Sector Standards Commissioner effective from 1 December 2010.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual ^(b) \$'000	2010-11 Budget ^(b) \$'000	2010-11 Estimated ^(b) Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	21,420	18,849	21,172	26,642	27,235	26,206	27,239
Holding account drawdowns	33	33	105	125	145	164	173
Royalties for regions fund ^(c)	-	-	-	709	738	978	-
Net cash provided by State Government.....	21,453	18,882	21,277	27,476	28,118	27,348	27,412
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(13,160)	(12,143)	(16,300)	(19,501)	(19,979)	(20,023)	(19,708)
Grants and subsidies	(787)	(154)	(118)	(2,115)	(2,467)	(2,080)	(2,403)
Supplies and services.....	(2,865)	(6,432)	(5,019)	(4,410)	(4,123)	(3,624)	(3,599)
Accommodation	(1,657)	(1,608)	(2,134)	(2,358)	(2,442)	(2,484)	(2,545)
Other payments	(826)	(998)	(1,225)	(930)	(959)	(983)	(994)
Receipts							
Sale of goods and services.....	887	1,519	949	935	935	935	935
GST receipts.....	864	946	966	698	684	697	698
Other receipts	1,083	17	339	358	377	377	377
Net cash from operating activities.....	(16,461)	(18,853)	(22,542)	(27,323)	(27,974)	(27,185)	(27,239)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(12)	(33)	(177)	(125)	(145)	(164)	(173)
Net cash from investing activities.....	(12)	(33)	(177)	(125)	(145)	(164)	(173)
NET INCREASE/(DECREASE) IN CASH HELD	4,980	(4)	(1,442)	28	(1)	(1)	-
Cash assets at the beginning of the reporting period	4,790	5,318	9,770	1,601	1,629	1,628	1,627
Net cash transferred to/from other agencies	-	-	(6,727)	-	-	-	-
Cash assets at the end of the reporting period	9,770	5,314	1,601	1,629	1,628	1,627	1,627

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Figures for 2009-10 Actual and 2010-11 Budget have not been adjusted to reflect the transfer of function of the former Office of the Public Sector Standards Commissioner effective from 1 December 2010. The 2010-11 Estimated Actuals only includes seven months transactions for the former Office of the Public Sector Standards Commissioner from 1 December 2010 to 30 June 2011.

(c) Regional Community Services Fund - \$0.7 million (2011-12), \$0.7 million (2012-13), and \$1.0 million (2013-14).

RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS AND ACCOUNTING POLICY CHANGES

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	21,107	22,451	26,037	30,983	31,221	30,420	30,481
<i>Transfer of the Office of the Public Sector Standards Commissioner</i>	5,105	5,363	1,389	-	-	-	-
Adjusted Total Cost of Services.....	26,212	27,814	27,426	30,983	31,221	30,420	30,481
APPROPRIATIONS							
Service Appropriations.....	21,764	19,220	21,616	27,121	27,679	26,645	27,680
<i>Transfer of the Office of the Public Sector Standards Commissioner</i>	4,710	4,984	2,132	-	-	-	-
Adjusted Service Appropriations	26,474	24,204	23,748	27,121	27,679	26,645	27,680

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Fees	887	1,519	949	935	935	935	935
GST Input Credits	709	777	823	514	500	513	514
GST Receipts on Sales	155	169	143	184	184	184	184
Other Receipts.....	1,083	17	339	358	377	377	377
TOTAL.....	2,834	2,482	2,254	1,991	1,996	2,009	2,010

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

GOLD CORPORATION

ASSET INVESTMENT PROGRAM

The Corporation's asset investment program for 2011-12 and the forward estimates period totals \$30 million. This will fund an ongoing rolling program to update plant and equipment including the purchase of an automatic press for bullion coins, upgrades to computer equipment and the refurbishment of the exhibition.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer Software	10,536	3,536	1,600	1,500	1,500	1,500	1,500
Plant and Equipment Program.....	65,503	37,339	7,718	6,000	6,000	6,000	6,000
Total Cost of Asset Investment Program.....	76,039	40,875	9,318	7,500	7,500	7,500	7,500
FUNDED BY							
Internal Funds and Balances.....			6,450	6,200	6,526	2,250	2,715
Other			2,868	1,300	974	5,250	4,785
Total Funding			9,318	7,500	7,500	7,500	7,500

GOVERNOR'S ESTABLISHMENT

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT

DIVISION 5

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 7 Net amount appropriated to deliver services ^(a)	1,636	1,659	1,659	1,368	1,345	1,350	1,358
Amount Authorised by Other Statutes							
- Governor's Establishment Act 1992	2,475	2,538	2,568	2,667	2,757	2,785	2,811
- Salaries and Allowances Act 1975	402	413	413	425	438	438	438
Total appropriations provided to deliver services	4,513	4,610	4,640	4,460	4,540	4,573	4,607
TOTAL APPROPRIATIONS	4,513	4,610	4,640	4,460	4,540	4,573	4,607
EXPENSES							
Total Cost of Services	4,089	4,690	4,685	4,617	4,678	4,711	4,745
Net Cost of Services ^(b)	4,002	4,635	4,570	4,502	4,563	4,596	4,630
CASH ASSETS ^(c)	234	106	346	342	354	366	378

(a) Accrual appropriations for asset replacement have been amended from 2011-12 to more accurately reflect the estimated depreciation expense.

(b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(c) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Royal Visit – Additional Services	-	20	-	-	-

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Desired Outcome	Services
Support the Governor and management of the Governor's Establishment.	1. Effective Support to the Governor 2. Management of the Governor's Establishment

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Effective Support to the Governor.....	1,732	1,500	1,750	1,750	1,800	1,800	1,850
2. Management of the Governor's Establishment.....	2,357	3,190	2,935	2,867	2,878	2,911	2,895
Total Cost of Services.....	4,089	4,690	4,685	4,617	4,678	4,711	4,745

Significant Issues Impacting the Agency

- Preservation and appropriate use and presentation of Government House, the Ballroom, and grounds will continue in accordance with the Conservation and Management plan.
- To progress with urgent repairs and implement an ongoing maintenance program for Government House Buildings, Plant, Fittings and Information Technology infrastructure.
- Continuing the full-time management of the Government House Ballroom in order to operate as a venue to support the Office of the Governor, the Government and also be available for some public community events.

Services**1: Effective Support to the Governor**

Support the Governor in performing the constitutional, statutory, official, ceremonial, community and civic duties associated with the Governor's role.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^(a)	\$'000 1,732	\$'000 1,500	\$'000 1,750	\$'000 1,750	
Less Income.....	-	-	-	-	
Net Cost of Service	1,732	1,500	1,750	1,750	
Employees (Full Time Equivalents)	17	17	18	18	

- (a) In 2009-10 a correction was made to the calculation of employee benefits within the financials. The 2010-11 Estimated Actual and 2011-12 Budget Target forward estimates have been amended in line with the changes.

2: Management of the Governor's Establishment

Effectively manage the financial and administrative requirements of the Establishment including asset investment program, heritage building management, planning and coordinating official visits, and provision of hospitality on behalf of the State.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service	\$'000 2,357	\$'000 3,190	\$'000 2,935	\$'000 2,867	
Less Income	87	55	115	115	1
Net Cost of Service	2,270	3,135	2,820	2,752	
Employees (Full Time Equivalents)	15	15	14	15	

Explanation of Significant Movements

(Notes)

- Income estimates for the ballroom have been raised in line with previous years' figures.

ASSET INVESTMENT PROGRAM

In 2009-10, a Treasurer's Advance of \$94,000 was provided for urgent capital works. Supplementary funding of \$200,000 was approved during 2010-11 to repay the advance and to complete these works.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Government House Restoration and Refurbishment							
Government House Maintenance Program	200	50	50	50	50	50	-
COMPLETED WORKS							
Government House Restoration and Refurbishment							
2010-11 Supplementary Funding	106	106	106	-	-	-	-
Refurbishment of Living Quarters	-	60	60	-	-	-	-
Property, Plant and Equipment Upgrades							
Drive and Forecourt Replacement	201	201	201	-	-	-	-
NEW WORKS							
Government House Restoration and Refurbishment							
Refurbishment to Visitors Quarters	282	-	-	282	-	-	-
Property, Plant and Equipment Upgrades							
Elevator For Government House	445	-	-	445	-	-	-
Upgrade of Fire Detection System	10	-	-	10	-	-	-
Total Cost of Asset Investment Program	1,244	417	417	787	50	50	-
FUNDED BY							
Drawdowns from the Holding Account			511	787	50	50	-
Internal Funds and Balances			(94)	-	-	-	-
Total Funding			417	787	50	50	-

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	3,001	3,316	3,244	3,374	3,485	3,513	3,539
Supplies and services	710	569	645	787	737	742	743
Accommodation	99	144	125	160	160	160	162
Depreciation and amortisation	219	623	626	250	250	250	250
Other expenses	60	38	45	46	46	46	51
TOTAL COST OF SERVICES	4,089	4,690	4,685	4,617	4,678	4,711	4,745
Income							
Sale of goods and services	87	30	115	115	115	115	115
Other revenue	-	25	-	-	-	-	-
Total Income	87	55	115	115	115	115	115
NET COST OF SERVICES	4,002	4,635	4,570	4,502	4,563	4,596	4,630
INCOME FROM STATE GOVERNMENT							
Service appropriations	4,513	4,610	4,640	4,460	4,540	4,573	4,607
Resources received free of charge	31	30	30	30	30	30	30
TOTAL INCOME FROM STATE GOVERNMENT	4,544	4,640	4,670	4,490	4,570	4,603	4,637
SURPLUS/(DEFICIENCY) FOR THE PERIOD	542	5	100	(12)	7	7	7
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	542	5	100	(12)	7	7	7

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 32, 32 and 33 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	178	51	280	265	277	289	301
Holding account receivables.....	-	50	-	-	-	-	-
Receivables	17	37	17	17	17	17	17
Other.....	7	35	7	7	7	7	7
Total current assets.....	202	173	304	289	301	313	325
NON-CURRENT ASSETS							
Holding account receivables.....	2,049	2,572	2,161	1,627	1,827	2,027	2,277
Property, plant and equipment.....	25,263	14,623	25,060	25,524	25,342	25,160	24,928
Restricted cash.....	56	55	66	77	77	77	77
Other.....	699	762	693	766	748	730	712
Total non-current assets	28,067	18,012	27,980	27,994	27,994	27,994	27,994
TOTAL ASSETS.....	28,269	18,185	28,284	28,283	28,295	28,307	28,319
CURRENT LIABILITIES							
Employee provisions	459	348	459	459	459	459	459
Payables.....	52	60	52	52	52	52	52
Other.....	143	165	58	69	74	79	84
Total current liabilities	654	573	569	580	585	590	595
NON-CURRENT LIABILITIES							
Employee provisions	95	114	95	95	95	95	95
Other.....	1	-	1	1	1	1	1
Total non-current liabilities	96	114	96	96	96	96	96
TOTAL LIABILITIES	750	687	665	676	681	686	691
EQUITY							
Contributed equity.....	2,635	2,635	2,635	2,635	2,635	2,635	2,635
Accumulated surplus/(deficit)	228	(719)	328	316	323	330	337
Reserves	24,656	15,582	24,656	24,656	24,656	24,656	24,656
Total equity.....	27,519	17,498	27,619	27,607	27,614	27,621	27,628
TOTAL LIABILITIES AND EQUITY	28,269	18,185	28,284	28,283	28,295	28,307	28,319

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	3,890	3,987	4,017	4,207	4,290	4,323	4,357
Holding account drawdowns	175	50	511	787	50	50	-
Net cash provided by State Government.....	4,065	4,037	4,528	4,994	4,340	4,373	4,357
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(2,877)	(3,311)	(3,239)	(3,368)	(3,485)	(3,513)	(3,539)
Supplies and services.....	(743)	(539)	(615)	(757)	(707)	(712)	(713)
Accommodation	(99)	(144)	(125)	(160)	(160)	(160)	(162)
Other payments	(166)	(97)	(104)	(104)	(104)	(104)	(109)
Receipts							
Sale of goods and services.....	64	30	115	115	115	115	115
GST receipts.....	105	63	63	63	63	63	63
Other receipts	-	25	-	-	-	-	-
Net cash from operating activities.....	(3,716)	(3,973)	(3,905)	(4,211)	(4,278)	(4,311)	(4,345)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(291)	(50)	(417)	(787)	(50)	(50)	-
Net cash from investing activities.....	(291)	(50)	(417)	(787)	(50)	(50)	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	-	-	(94)	-	-	-	-
Proceeds from borrowings.....	94	-	-	-	-	-	-
Net cash from financing activities	94	-	(94)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	152	14	112	(4)	12	12	12
Cash assets at the beginning of the reporting period	82	92	234	346	342	354	366
Cash assets at the end of the reporting period	234	106	346	342	354	366	378

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
GST Input Credits	105	63	63	63	63	63	63
Other Receipts	-	25	-	-	-	-	-
Sale of Goods and Services	64	30	115	115	115	115	115
TOTAL.....	169	118	178	178	178	178	178

The moneys received and retained are to be applied to the Establishment's services as specified in the Budget Statements.

LOTTERIES COMMISSION

ASSET INVESTMENT PROGRAM

The Lotteries Commission's (Lotterywest) asset investment program totals \$620,000 for the 2011-12 financial year. The majority of these funds, approximately \$530,000, will be used to progress the renovation works relating to Lotterywest's retailer training, computer back up and disaster recovery/business continuity facility at Heytesbury House, Subiaco. The remaining funds will cover minor works and updating of computer equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Land and Buildings - 2010-11 Program	483	233	233	250	-	-	-
Other Computer Equipment - 2010-11 Program	444	354	354	90	-	-	-
COMPLETED WORKS							
Business Transformation Project - Stage 1	41,098	41,098	3,501	-	-	-	-
Furniture and Fittings - Furniture and Fittings 2010-11	350	350	350	-	-	-	-
Management Information Systems - MIS Improvements	150	150	150	-	-	-	-
New Gaming/Lotto Games - 2010-11 Program	1,009	1,009	1,009	-	-	-	-
Plant and Equipment - 2010-11 Program	200	200	200	-	-	-	-
NEW WORKS							
Business Transformation Project - Stage 2	656	-	-	-	-	-	656
Furniture and Fittings							
2011-12 Program	280	-	-	280	-	-	-
2013-14 Program	150	-	-	-	-	150	-
Land and Buildings - 2013-14 Program	130	-	-	-	-	130	-
New Gaming/Lotto Games							
2012-13 Program	594	-	-	-	594	-	-
2014-15 Program	624	-	-	-	-	-	624
Plant and Equipment							
2012-13 Program	200	-	-	-	200	-	-
2014-15 Program	100	-	-	-	-	-	100
Total Cost of Asset Investment Program	46,468	43,394	5,797	620	794	280	1,380
FUNDED BY							
Internal Funds and Balances			5,797	620	794	280	1,380
Total Funding			5,797	620	794	280	1,380

SALARIES AND ALLOWANCES TRIBUNAL

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT

DIVISION 6

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 8 Net amount appropriated to deliver services	581	599	599	647	648	667	685
Total appropriations provided to deliver services	581	599	599	647	648	667	685
TOTAL APPROPRIATIONS	581	599	599	647	648	667	685
EXPENSES							
Total Cost of Services	504	622	641	683	683	702	712
Net Cost of Services ^(a)	501	619	638	680	680	699	709
CASH ASSETS ^(b)	577	477	489	493	492	496	496

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Chairman, Executive Officer and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Desired Outcome	Service
A fair and equitable system of remuneration for the Governor, Members of Parliament, Senior Government Officers, Judicial and Magisterial Officers and superannuation benefits for Members of Parliament.	1. Support Services to the Salaries and Allowances Tribunal

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Support Services to the Salaries and Allowances Tribunal	504	622	641	683	683	702	712
Total Cost of Services	504	622	641	683	683	702	712

Significant Issues Impacting the Agency

- An increase of almost 30% in the number of Special Division and Prescribed Offices in the Tribunal's jurisdiction between 2006 and 2010 will result in an increased workload.
- In 2010, the Premier announced that the jurisdiction of the Tribunal would be extended to include the remuneration of Chief Executives of Government Trading Enterprises. The Minister for Local Government has also consulted with local governments regarding the Tribunal determining the fees and allowances of elected councillors.
- Continuing economic volatility at a global level, strong labour market growth in Western Australia and the need to retain highly skilled professionals at senior levels of government has created a challenging environment for the Tribunal in which to make its determinations.

Outcomes and Key Effectiveness Indicators

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: A fair and equitable system of remuneration for the Governor, Members of Parliament, Senior Government Officers, Judicial and Magisterial Officers and superannuation benefits for Members of Parliament:					
Quantity - determinations/reports.....	20	18	19	19	
Quality - Tribunal satisfaction with the quality of service provided.....	100%	100%	100%	100%	
Timeliness - Tribunal satisfaction with timeliness of service provided.....	100%	100%	100%	100%	
The extent to which the Salaries and Allowances Tribunal is satisfied with the support services provided.	100%	100%	100%	100%	

Services and Key Efficiency Indicators

1: Support Services to the Salaries and Allowances Tribunal

Support services assist the Tribunal to:

- determine the remuneration paid or provided to holders of certain public offices including the Governor, Members of Parliament, Senior Government Officers, Industrial Relations Commissioners, full-time members of the State Administrative Tribunal and to determine certain matters relating to the superannuation benefits for Members of Parliament; and
- report on remuneration to be paid or provided to members of the Judiciary and Magistracy and recommended remuneration for Chief Executive Officers of local governments.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 504	\$'000 622	\$'000 641	\$'000 683	
Less Income.....	3	3	3	3	
Net Cost of Service	501	619	638	680	
Employees (Full Time Equivalents)	2	2	2	2	
Efficiency Indicators					
Cost (Efficiency) - Average Cost per Determination Report.....	\$25,200	\$34,555	\$33,579	\$34,842	

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
London House - Office Fit-out	123	123	123	-	-	-	-
Total Cost of Asset Investment Program.....	123	123	123	-	-	-	-
FUNDED BY							
Drawdowns from the Holding Account.....			30	-	-	-	-
Internal Funds and Balances.....			93	-	-	-	-
Total Funding			123	-	-	-	-

FINANCIAL STATEMENTS**INCOME STATEMENT
(Controlled)**

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(a)	297	286	286	294	288	296	305
Supplies and services.....	109	244	244	281	281	290	299
Accommodation	96	89	89	94	99	99	99
Depreciation and amortisation.....	2	3	12	9	9	9	9
Other expenses	-	-	10	5	6	8	-
TOTAL COST OF SERVICES.....	504	622	641	683	683	702	712
Income							
Other revenue	3	3	3	3	3	3	3
Total Income	3	3	3	3	3	3	3
NET COST OF SERVICES	501	619	638	680	680	699	709
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	581	599	599	647	648	667	685
Resources received free of charge	-	15	15	15	15	15	15
TOTAL INCOME FROM STATE GOVERNMENT	581	614	614	662	663	682	700
SURPLUS/(DEFICIENCY) FOR THE PERIOD	80	(5)	(24)	(18)	(17)	(17)	(9)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	80	(5)	(24)	(18)	(17)	(17)	(9)

(a) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 2, 2 and 2 respectively.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	574	471	485	488	486	489	489
Holding account receivables.....	6	6	-	-	-	-	-
Receivables	5	3	5	5	5	5	5
Total current assets.....	585	480	490	493	491	494	494
NON-CURRENT ASSETS							
Holding account receivables.....	33	39	-	-	-	-	-
Property, plant and equipment.....	6	14	9	10	11	8	8
Restricted cash.....	3	6	4	5	6	7	7
Other.....	-	-	111	102	93	84	75
Total non-current assets	42	59	124	117	110	99	90
TOTAL ASSETS.....	627	539	614	610	601	593	584
CURRENT LIABILITIES							
Employee provisions	38	26	40	46	49	51	51
Payables.....	10	2	10	10	10	10	10
Other.....	5	5	6	7	8	8	8
Total current liabilities	53	33	56	63	67	69	69
NON-CURRENT LIABILITIES							
Employee provisions	14	41	22	29	33	40	40
Total non-current liabilities	14	41	22	29	33	40	40
TOTAL LIABILITIES	67	74	78	92	100	109	109
EQUITY							
Contributed equity.....	6	6	6	6	6	6	6
Accumulated surplus/(deficit)	565	470	541	523	506	489	480
Reserves	(11)	(11)	(11)	(11)	(11)	(11)	(11)
Total equity.....	560	465	536	518	501	484	475
TOTAL LIABILITIES AND EQUITY	627	539	614	610	601	593	584

**STATEMENT OF CASHFLOWS
(Controlled)**

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	576	587	599	626	639	658	676
Holding account drawdowns	-	6	39	-	-	-	-
Net cash provided by State Government.....	576	593	638	626	639	658	676
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(281)	(275)	(275)	(280)	(280)	(287)	(296)
Supplies and services.....	(143)	(229)	(229)	(245)	(258)	(265)	(284)
Accommodation	(57)	(89)	(89)	(94)	(99)	(99)	(99)
Other payments	(26)	(34)	(47)	(42)	(43)	(44)	(38)
Receipts							
GST receipts.....	22	34	34	36	37	38	38
Other receipts	3	3	3	3	3	3	3
Net cash from operating activities.....	(482)	(590)	(603)	(622)	(640)	(654)	(676)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	-	(6)	(123)	-	-	-	-
Net cash from investing activities.....	-	(6)	(123)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	94	(3)	(88)	4	(1)	4	-
Cash assets at the beginning of the reporting period	483	480	577	489	493	492	496
Cash assets at the end of the reporting period	577	477	489	493	492	496	496

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Tribunal:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
GST Input Credits	22	34	34	36	37	38	38
Other Revenue.....	3	3	3	3	3	3	3
TOTAL.....	25	37	37	39	40	41	41

The moneys received and retained are to be applied to the Tribunal's services as specified in the Budget Statements.

STATE DEVELOPMENT

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT

DIVISION 7

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 9 Net amount appropriated to deliver services	52,735	82,071	41,707	116,421	57,291	48,914	33,117
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	374	388	401	437	445	446	446
Total appropriations provided to deliver services	53,109	82,459	42,108	116,858	57,736	49,360	33,563
ADMINISTERED TRANSACTIONS							
Item 10 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	17,220	19,295	16,285	18,262	17,902	17,902	17,902
CAPITAL							
Item 111 Administered Capital Appropriation	-	5,840	-	5,840	-	-	-
TOTAL APPROPRIATIONS	70,329	107,594	58,393	140,960	75,638	67,262	51,465
EXPENSES							
Total Cost of Services	55,522	88,734	49,494	193,980	137,512	52,028	36,231
Net Cost of Services ^(a)	42,361	86,984	47,644	192,130	135,662	50,178	34,381
CASH ASSETS ^(b)	25,273	11,879	25,149	25,200	25,200	25,200	25,200

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Anketell Multi-User Port and Strategic Industrial Area - New Funding	-	2,300	565	565	358
Anketell Multi-User Port and Strategic Industrial Area - Repositioning of Funding	(1,700)	1,700	-	-	-
Ashburton North Multi-User Port and Strategic Industrial Area - New Funding	-	4,500	565	565	328
Browse Liquid Natural Gas Precinct Project - Repositioning of Funding	(31,924)	31,924	-	-	-
Commonwealth Heads of Government Meeting 2011 - Investment Promotion Material.....	80	80	-	-	-
Oakajee Mid West Development Project - Repositioning of Funding.....	(2,834)	2,834	-	-	-
Transfer of Assets Associated with the Royalties for Regions Ord-East Kimberley Expansion Project.....	-	71,092	77,108	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
State Building - Major Projects: Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.	Leadership to drive responsible development for Western Australia's future, balancing: <ul style="list-style-type: none"> • economic impacts; • social impacts, including: <ul style="list-style-type: none"> – Indigenous; and – heritage; • environmental impacts; and • long- and short-term consequences. 	1. Industry Development and Investment Facilitation

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Industry Development and Investment Facilitation	55,522	88,734	49,494	193,980	137,512	52,028	36,231
Total Cost of Services.....	55,522	88,734	49,494	193,980	137,512	52,028	36,231

Significant Issues Impacting the Agency

- The Department's resources and industry development activities, including encouraging and securing new investment in Western Australia, will continue to be driven by regional economic conditions.
- The State's economy strengthened over 2010-11, however activity is patchy. Consumer spending and the housing sector are comparatively weak, but projected business investment levels are strong by historical standards. Western Australia contributed 44% of Australia's exports of goods in 2010, almost equal to the share of Queensland, New South Wales and Victoria combined. Recent natural disasters in Japan are likely to have a negative effect on State exports growth in the short-term, however iron ore and liquid natural gas (LNG) exports are likely to rise as Japan begins to rebuild.
- Australia's commodity prices have risen sharply over 2010-11, more than recovering the ground lost during the global financial crisis in United States dollar terms, although the rising currency has partly offset growth in Australian dollar terms. Energy prices have been boosted by geopolitical instability in the Middle East and North Africa, as well as the rising demand contributing to price growth for metals and agricultural commodities.

- Western Australia's economy is expected to grow at 4% a year or more in the next few years with business investment and exports contributing significantly to that growth, increasing labour demands as major resource projects are developed across the State. Activity is likely to become more broadly based as housing and consumption recover from the global financial crisis.
- The Commonwealth Heads of Government Meeting events in 2011 present an ideal opportunity to market the State to an influential international audience, generating trade and investment opportunities. Promoting economic development opportunities and explaining how to do business in Western Australia are key objectives which will emphasise the importance of Western Australia as a source of exports to the neighbouring Asian region and showcase Western Australia as an attractive, secure and transparent investment location.
- A Western Australian Government Trade and Investment Office is proposed to be established in Singapore to provide the State with greater access to global capital, commodities and trading markets. The office will act as a gateway into Western Australia for the South East Asian region.
- The Department is facilitating key State initiatives and major projects to ensure continued investment and development, and to maximise opportunities for jobs growth and improved social and industrial infrastructure. Major State initiatives include the Oakajee Mid West Development, the Ord East Kimberley Expansion project, the Browse LNG Precinct and the Anketell and Ashburton North multi-user ports and strategic industrial areas.
- The Lead Agency Framework is a reform designed to ensure the timely delivery of new and expanding projects in an effective and responsible way that contributes to long-term economic growth in Western Australia. As the Lead Agency for major resource, industry and infrastructure projects, the Department works closely with proponent companies, local communities, interest groups and other Government agencies. The Department employs the Lead Agency Framework to facilitate projects across its portfolio, including the Chevron Wheatstone project, the Perdaman Fertilisers project, Anketell multi-user port and strategic industrial area, Oakajee Mid West Development, the Browse LNG Precinct and smaller iron ore producers, such as Hancock Prospecting and Fortescue Metals Group.
- The Department continues to work closely with industry to facilitate variations to existing, and establish new, State Agreements. State Agreements are important mechanisms to facilitate the development of large and complex projects, providing certainty for Government and industry in the management of these projects, long-term tenure to reflect the extended life of resource projects and ensuring that the obligations of both parties are met over time. The Department is currently working with a number of companies on new State/Development Agreements or significant variations to existing State Agreements, including:
 - Fortescue Metals Group to develop a new State Agreement to allow construction of a railway line from the Solomon iron ore deposit in the central Pilbara to the proposed multi-user port and strategic industrial area at Anketell;
 - development of a new State/Development Agreement for the Chevron Wheatstone project at the Ashburton North multi-user port and strategic industrial area;
 - a Variation to the BHP Billiton Worsley Alumina State Agreement to separate tenure for the Newmont Boddington Gold Mine project from the Worsley bauxite/alumina operations;
 - a Variation to the BHP Billiton Nickel West Agnew State Agreement, which will provide for third party processing of ore at the Leinster concentrator, among other matters; and
 - a unique State Agreement with Kimberley Traditional Land Owners to underpin the Browse LNG Precinct. This will be the first such Agreement between Government and Indigenous groups.
- The Great Southern is the only major population region in the State that is not serviced by natural gas. The Department, as the Lead Agency, has completed a desktop study to provide Government with options for supplying natural gas by building a transmission pipeline from Bunbury to Albany via Manjimup. The approval and land assembly phase of the project has begun under the guidance of the Department of Regional Development and Lands.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: Leadership to drive responsible development for Western Australia's future, balancing:					
<ul style="list-style-type: none"> • economic impacts; • social impacts, including: <ul style="list-style-type: none"> – Indigenous; – heritage; • environmental impacts; and • long- and short-term consequences. 					
Extent to which agreed milestones for projects where the Department is the lead agency are achieved within the reporting period ^(b)	84%	85%	85%	85%	
Extent to which State Agreement proponents comply with their reporting obligations and meet the Agreement objectives	90%	95%	95%	95%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The Department coordinates major State initiatives as directed by Government. These initiatives are of significant benefit to Western Australia and often require years of planning and negotiation. Milestones that are scheduled within a financial year are identified at the commencement of that year, enabling the Department to report on the status of the initiative.

Services and Key Efficiency Indicators**1: Industry Development and Investment Facilitation**

Benefits the Western Australian community by facilitating private sector investment and strategic public infrastructure in the State and promoting Western Australia as a source of internationally competitive products and services.

Products and services include:

- delivering investment attraction programs;
- facilitating industry infrastructure, State-initiated development and major projects; and
- facilitating major trade programs.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^(a)	\$'000 55,522	\$'000 88,734	\$'000 49,494	\$'000 193,980	1
Less Income	13,161	1,750	1,850	1,850	
Net Cost of Service	42,361	86,984	47,644	192,130	
Employees (Full Time Equivalents)	158	180	165	185	2
Efficiency Indicators					
Average Cost per Project Facilitated ^{(b) (c)}	\$324,270	\$485,840	\$245,910	\$275,170	
Average Cost per Identified Major State Initiative ^(c)	\$10,400,670	\$18,565,670	\$6,751,200	\$21,055,400	1

(a) Total Cost of Services used as the cost base for calculation of the 2011-12 Budget Target Efficiency Indicators excludes \$71.0 million in Net Assets Transferred Out, as this is a non-operational expense and should not be represented in the average cost of current projects.

(b) Average Cost per Project Facilitated comprises industry infrastructure, resource development and major resource projects and international trade and investment programs facilitated and/or delivered. Projects may extend over multiple financial years. Average Cost per Project Facilitated represents the costs absorbed by 'active' projects in the reporting year.

(c) Anketell and Ashburton North ports and strategic industrial areas have now been allocated Major State Initiative status. These projects were previously included in general Projects Facilitated. This will impact the result of both measures.

Explanation of Significant Movements

(Notes)

1. Total Cost of Service and Average Cost per Identified Major State Initiative in the 2011-12 Budget Target represent significant increases of \$144.5 million (291.9%) and \$14.3 million (211.9%) respectively over the 2010-11 Estimated Actual, as a result of the financial repositioning of several major projects, most notably the Browse LNG Precinct and the Oakajee Mid West Development, from 2010-11 to 2011-12 to better reflect current project timelines and related expenditure. Further, additional expenditure totalling \$6.8 million for the Anketell and Ashburton North multi-user ports and strategic industrial areas will be incurred in 2011-12.
2. Full Time Equivalents (FTEs) are projected to increase by 20 employees (12.1%) between the 2010-11 Estimated Actual and the 2011-12 Budget Target as a result of approved increases in the Department's FTE ceiling in 2011-12 for the management of the Anketell and Ashburton North multi-user ports and strategic industrial areas. In addition, some employee vacancies were not filled in the 2010-11 financial year, contributing to a lower than anticipated FTE actual in 2010-11.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Royalty for Regions - Ord East Kimberley Expansion Project ^(a)	210,000	71,791	45,000	117,500	20,709	-	-
COMPLETED WORKS							
Computer Hardware and Software 2010-11 Program (Overseas)	40	40	40	-	-	-	-
NEW WORKS							
Computer Hardware and Software 2011-12 Program (Overseas)	30	-	-	30	-	-	-
2011-12 Program (1 Adelaide Terrace, Perth)	100	-	-	100	-	-	-
Motor Vehicles							
2011-12 Program	125	-	-	125	-	-	-
2012-13 Program	95	-	-	-	95	-	-
2013-14 Program	47	-	-	-	-	47	-
Total Cost of Asset Investment Program	210,437	71,831	45,040	117,755	20,804	47	-
FUNDED BY							
Drawdowns from the Holding Account			40	255	95	47	-
Internal Funds and Balances			23	-	-	-	-
Drawdowns from Royalty for Regions Fund ^(b)			44,977	117,500	20,709	-	-
Total Funding			45,040	117,755	20,804	47	-

(a) Capital works funded from the Royalty for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

Supplies and Services expenditure is estimated at \$92.3 million in 2011-12, representing an increase of \$71.2 million (336.4%) from the 2010-11 Estimated Actual, primarily as a result of the financial repositioning of several major projects, most notably the Browse LNG Precinct and the Oakajee Mid West Development, from 2010-11 to 2011-12 to better reflect current project timelines and related expenditure. Further, additional expenditure totalling \$6.8 million for the Anketell and Ashburton North multi-user ports and strategic industrial areas will be incurred in 2011-12.

Other Expenses is estimated at \$73.0 million in 2011-12, representing an increase of \$71.5 million from the 2010-11 Estimated Actual as a result of the transfer of assets associated with the Royalty for Regions (RfR) Ord East Kimberley Expansion Project from the Department of State Development to external entities at no cost. As net assets transferred out represents a non-cash expenditure for which there is no commensurate appropriation this transaction impacts the Surplus/(Deficiency) for the Period estimated at (\$71.0 million) in 2011-12.

Income

Service Appropriations is estimated at \$116.9 million in 2011-12, representing an increase of \$74.8 million (177.5%) from the 2010-11 Estimated Actual, primarily as a result of the financial repositioning of several major projects from 2010-11 to 2011-12 to better reflect current project timelines and related expenditure as well as additional funding totalling \$6.8 million being provided in 2011-12 for the Anketell and Ashburton North multi-user ports and strategic industrial areas.

Income from RfR is estimated at \$3.4 million in 2011-12, representing a decrease of \$1.2 million (26.1%) from the 2010-11 Estimated Actual reflecting the current project timelines and related expenditure on the Aboriginal Development Package component of the Ord East Kimberley Expansion Project.

Statement of Financial Position

Total non-current assets are estimated at \$118.8 million at the end of 2011-12, representing a net increase of \$46.6 million (64.5%) from the 2010-11 Estimated Actual, as a result of additional asset investment works associated with the RfR Ord East Kimberley Expansion Project undertaken in 2011-12 (\$117.5 million) offset by the transfer of already completed assets associated with this project to external entities at no cost (\$71.0 million).

Contributed Equity is estimated to be \$192.6 million at the end of 2011-12, representing an increase of \$117.5 million (156.5%) reflecting the RfR capital contribution received by the Department for the Ord East Kimberley Expansion Project.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	19,080	20,435	20,031	22,637	23,534	23,989	21,503
Grants and subsidies ^(c)	21,280	4,162	4,849	3,813	509	710	100
Supplies and services	11,301	60,418	21,155	92,311	33,518	24,464	11,763
Accommodation	2,601	1,876	1,706	2,051	1,886	1,891	1,891
Depreciation and amortisation	65	164	164	128	128	128	128
Other expenses	1,195	1,679	1,589	73,040	77,937	846	846
TOTAL COST OF SERVICES	55,522	88,734	49,494	193,980	137,512	52,028	36,231
Income							
Sale of goods and services	-	750	-	-	-	-	-
Grants and subsidies	13,161	1,000	1,850	1,850	1,850	1,850	1,850
Total Income	13,161	1,750	1,850	1,850	1,850	1,850	1,850
NET COST OF SERVICES	42,361	86,984	47,644	192,130	135,662	50,178	34,381
INCOME FROM STATE GOVERNMENT							
Service appropriations	53,109	82,459	42,108	116,858	57,736	49,360	33,563
Resources received free of charge	815	491	814	814	814	814	814
Royalties for Regions fund ^(d)	1,970	4,030	4,617	3,413	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	55,894	86,980	47,539	121,085	58,550	50,174	34,377
SURPLUS/(DEFICIENCY) FOR THE PERIOD	13,533	(4)	(105)	(71,045)	(77,112)	(4)	(4)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	13,533	(4)	(105)	(71,045)	(77,112)	(4)	(4)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 158, 165 and 185 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$2.0 million (2009-10), \$4.0 million (2010-11), \$4.6 million (2010-11 Estimated Actual) and \$3.4 million (2011-12).

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Anketell Multi-User Port and Strategic Industrial Area	-	-	-	50	-	-	-
Browse LNG Precinct Project	13,504	-	-	-	-	-	-
Gorgon Gas Carbon Injection Project	-	-	100	100	100	100	100
Heavy Use Industrial Lands Projects at Kemerton, Oakajee and Ashburton North	2,708	-	-	-	-	-	-
Oakajee Mid West Development	2,911	132	132	250	409	610	-
Other Grants	187	-	-	-	-	-	-
Royalty for Regions - Ord East Kimberley Expansion (Aboriginal Development Package)	1,970	4,030	4,617	3,413	-	-	-
TOTAL	21,280	4,162	4,849	3,813	509	710	100

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	21,803	9,163	21,676	21,724	21,721	21,721	21,721
Restricted cash.....	3,152	2,498	3,152	3,152	3,152	3,152	3,152
Holding account receivables.....	-	255	255	95	47	-	-
Receivables	2,943	1,414	2,943	2,943	2,943	2,943	2,943
Other.....	308	667	308	308	308	308	308
Total current assets.....	28,206	13,997	28,334	28,222	28,171	28,124	28,124
NON-CURRENT ASSETS							
Holding account receivables.....	237	48	115	162	258	401	544
Property, plant and equipment.....	143	-	19	146	113	32	32
Restricted cash.....	318	218	321	324	327	327	327
Other.....	26,791	122,311	71,791	118,199	61,800	61,800	61,672
Total non-current assets	27,489	122,577	72,246	118,831	62,498	62,560	62,575
TOTAL ASSETS.....	55,695	136,574	100,580	147,053	90,669	90,684	90,699
CURRENT LIABILITIES							
Employee provisions	3,538	3,355	3,545	3,557	3,569	3,581	3,593
Payables.....	1,002	1,016	1,002	1,002	1,002	1,002	1,002
Other.....	1,445	651	1,448	1,451	1,454	1,457	1,460
Total current liabilities	5,985	5,022	5,995	6,010	6,025	6,040	6,055
NON-CURRENT LIABILITIES							
Employee provisions	1,161	1,057	1,164	1,167	1,171	1,175	1,179
Other.....	39	17	39	39	39	39	39
Total non-current liabilities	1,200	1,074	1,203	1,206	1,210	1,214	1,218
TOTAL LIABILITIES	7,185	6,096	7,198	7,216	7,235	7,254	7,273
EQUITY							
Contributed equity.....	30,083	125,593	75,060	192,560	213,269	213,269	213,269
Accumulated surplus/(deficit)	18,427	4,885	18,322	(52,723)	(129,835)	(129,839)	(129,843)
Total equity.....	48,510	130,478	93,382	139,837	83,434	83,430	83,426
TOTAL LIABILITIES AND EQUITY	55,695	136,574	100,580	147,053	90,669	90,684	90,699

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	53,109	82,286	41,935	116,716	57,593	49,217	33,420
Holding account drawdowns	-	40	40	255	95	47	-
Royalties for Regions fund ^(b)	21,784	99,540	49,594	120,913	20,709	-	-
Net cash provided by State Government.....	74,893	181,866	91,569	237,884	78,397	49,264	33,420
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(18,753)	(20,422)	(20,018)	(22,619)	(23,515)	(23,970)	(21,484)
Grants and subsidies	(21,280)	(4,162)	(4,849)	(3,813)	(509)	(710)	(100)
Supplies and services.....	(9,701)	(59,927)	(20,341)	(91,497)	(32,704)	(23,650)	(10,949)
Accommodation	(2,601)	(1,876)	(1,706)	(2,051)	(1,886)	(1,891)	(1,891)
Other payments	(5,336)	(1,679)	(1,589)	(1,948)	(829)	(846)	(846)
Receipts							
Grants and subsidies	11,555	1,000	1,850	1,850	1,850	1,850	1,850
Sale of goods and services.....	-	750	-	-	-	-	-
GST receipts.....	3,841	-	-	-	-	-	-
Other receipts	567	-	-	-	-	-	-
Net cash from operating activities.....	(41,708)	(86,316)	(46,653)	(120,078)	(57,593)	(49,217)	(33,420)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(25,707)	(95,550)	(45,040)	(117,755)	(20,804)	(47)	-
Net cash from investing activities.....	(25,707)	(95,550)	(45,040)	(117,755)	(20,804)	(47)	-
NET INCREASE/(DECREASE) IN CASH HELD	7,478	-	(124)	51	-	-	-
Cash assets at the beginning of the reporting period	17,795	11,879	25,273	25,149	25,200	25,200	25,200
Cash assets at the end of the reporting period	25,273	11,879	25,149	25,200	25,200	25,200	25,200

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$21.8 million (2009-10), \$99.5 million (2010-11), \$49.6 million (2010-11 Estimated Actual), \$120.9 million (2011-12) and \$20.7 million (2012-13).

DETAILS OF ADMINISTERED TRANSACTIONS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
INCOME							
Commonwealth Grants							
Ord River (Commonwealth Monies)	65,290	54,260	43,600	8,990	-	-	-
Other							
Appropriations	17,220	19,295	16,285	18,262	17,902	17,902	17,902
Other Revenue	460	-	-	-	486	486	486
TOTAL INCOME	82,970	73,555	59,885	27,252	18,388	18,388	18,388
EXPENSES							
Grants To Charitable And Other Public Bodies							
Ord River (Commonwealth Monies)	61,700	54,260	46,740	9,440	-	-	-
Statutory Authorities							
Bunbury Port Authority - Casting Basin							
Interest Costs	67	95	95	95	95	95	95
Dampier Port Authority - Burrup Port							
Infrastructure Subsidy	7,670	10,358	7,708	9,113	9,113	9,113	9,113
Water Corporation - Burrup Water System							
Subsidy	8,274	8,482	8,482	8,694	8,694	8,694	8,694
Other Grants							
Other							
Mirambeena Timber Precinct	899	360	-	360	-	-	-
Receipts Paid into Consolidated Account	-	-	-	-	486	486	486
Other Expenses							
Loan Discount Unwinding	310	-	-	-	-	-	-
Burrup Rock Art	363	-	-	-	-	-	-
TOTAL EXPENSES	79,283	73,555	63,025	27,702	18,388	18,388	18,388

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Grants from Industry	10,805	-	-	-	-	-	-
Gorgon Gas Carbon Injection Project	-	-	100	100	100	100	100
GST Receipts	3,841	-	-	-	-	-	-
Other Receipts	567	-	-	-	-	-	-
Receipts for the Australia China Natural Gas Technology Partnership Trust Fund	750	1,750	1,750	1,750	1,750	1,750	1,750
TOTAL	15,963	1,750	1,850	1,850	1,850	1,850	1,850

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

OAKAJEE PORT PROJECT

ASSET INVESTMENT PROGRAM

The Oakajee project is a complex undertaking and important progress has already been made in planning and designing infrastructure that will help create a new iron ore province and major new investment in Western Australia.

The State and Commonwealth Governments have both committed \$339 million each in funding for common-user facilities at the Oakajee port, including the channel, breakwater, turning basin, navigational aids, provision for tug and pilot boat pens and land-based facilities. These facilities, along with private use rail and port infrastructure associated with the Mid West iron ore supply chain, will be constructed by Oakajee Port and Rail Pty Ltd (OPR).

In March 2011, following agreement by OPR to new requirements for reporting and finalisation of its project, the State Government extended the deadline for a final decision to proceed with the project to 31 December 2011.

The exact mechanism for payment of the State and Commonwealth Government contributions is currently under discussion with OPR.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
NEW WORKS							
Oakajee Port.....	339,000	-	-	-	339,000	-	-
Total Cost of Asset Investment Program.....	339,000	-	-	-	339,000	-	-
FUNDED BY							
Borrowings.....			-	-	339,000	-	-
Total Funding			-	-	339,000	-	-

Part 3

Deputy Premier; Minister for Health; Tourism

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000
127	WA Health			
	- Delivery of Services.....	4,324,795	4,351,007	4,846,008
	- Capital Appropriation.....	225,426	222,390	507,512
	Total	4,550,221	4,573,397	5,353,520
157	Western Australian Tourism Commission			
	- Delivery of Services.....	61,773	59,572	65,662
	- Capital Appropriation.....	-	-	50
	Total	61,773	59,572	65,712
	GRAND TOTAL			
	- Delivery of Services.....	4,386,568	4,410,579	4,911,670
	- Capital Appropriation.....	225,426	222,390	507,562
	Total.....	4,611,994	4,632,969	5,419,232

WA HEALTH

PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; TOURISM

DIVISION 8

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual ^(a) \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 11 Net amount appropriated to deliver services	803,963	861,644	857,480	877,992	923,434	987,929	1,010,199
Item 12 Contribution to Hospital Fund	3,190,600	3,355,674	3,385,758	3,856,888	4,086,069	4,328,948	4,607,237
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	663	698	715	752	796	842	880
- Lotteries Commission Act 1990	108,000	106,779	107,054	110,376	114,195	118,264	118,264
Total appropriations provided to deliver services	4,103,226	4,324,795	4,351,007	4,846,008	5,124,494	5,435,983	5,736,580
CAPITAL							
Item 112 Capital Appropriation.....	332,758	225,426	222,390	507,512	238,228	67,757	17,980
TOTAL APPROPRIATIONS	4,435,984	4,550,221	4,573,397	5,353,520	5,362,722	5,503,740	5,754,560
EXPENSES							
Total Cost of Services	5,200,302	5,570,068	5,747,930	6,217,636	6,659,862	7,015,184	7,277,652
Net Cost of Services ^(b)	4,038,623	4,237,780	4,320,861	4,636,987	5,198,454	5,486,144	5,794,337
CASH ASSETS ^(c)	424,969	348,314	417,402	460,367	328,422	291,329	286,943

- (a) The 2009-10 Actual has been recast to reflect machinery of government changes associated with the Mental Health Commission which came into effect on 8 March 2010.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CHOGM 2011 - Provision of Health Services	230	1,180	-	-	-
Commonwealth National Partnership Programs.....	60,675	52,671	73,074	90,669	-
Community Living Support Services	-	150	450	450	450
Cost and Activity Growth	20,010	57,870	49,005	114,456	121,323
Enterprise Bargaining Agreements.....	23,333	49,100	83,279	85,340	89,629
Fresh Start Recovery Program	500	1,000	-	-	-
Junior Doctors Training	2,816	11,484	15,008	22,557	22,318
Neurosciences Research Institute - Grant.....	-	5,000	-	-	-
Prospect Lodge Rehabilitation Treatment Facility	-	247	254	261	269
Royalties for Regions - Addressing Alcohol and Drug Related Harm in the Kimberley and Pilbara.....	-	2,220	4,590	4,725	4,865
Royalties for Regions - Dual Purpose Alcohol and Drug Centre in Carnarvon	-	572	589	607	625
Royalties for Regions - Southern Inland Health Initiatives	-	42,349	55,317	69,789	72,581
Seniors Card Eligibility	-	43	43	43	43

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Restoration of patients' health, provision of maternity care to women and newborns, and support for patients and families during terminal illness.	1. Public Hospital Admitted Patients 2. Home-Based Hospital Programs 3. Palliative Care 4. Emergency Department 5. Public Hospital Non-Admitted Patients 6. Patient Transport
	Enhanced health and well-being of Western Australians through health promotion, illness and injury prevention and appropriate continuing care.	7. Prevention, Promotion and Protection 8. Dental Health 9. Continuing Care 10. Contracted Mental Health 11. Drug and Alcohol

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Public Hospital Admitted Patients.....	2,772,613	2,985,207	3,017,600	3,296,151	3,541,726	3,729,107	3,861,783
2. Home-Based Hospital Programs	56,515	60,660	43,172	50,158	53,952	56,807	58,828
3. Palliative Care	24,274	23,689	29,469	33,028	35,589	37,471	38,805
4. Emergency Department	256,163	258,130	434,707	435,703	467,253	491,974	509,478
5. Public Hospital Non-Admitted Patients.....	724,306	758,360	708,666	785,047	843,160	887,769	919,355
6. Patient Transport	114,351	135,082	137,036	157,567	169,532	190,805	197,864
7. Prevention, Promotion and Protection	356,207	337,336	392,010	424,548	456,797	480,965	498,077
8. Dental Health	73,054	74,632	78,597	81,370	87,442	92,069	95,344
9. Continuing Care	394,420	436,933	405,246	433,539	453,860	477,872	494,874
10. Contracted Mental Health	375,886	440,581	440,581	457,487	483,923	501,847	531,958
11. Drug and Alcohol	52,513	59,458	60,845	63,038	66,628	68,498	71,286
Total Cost of Services.....	5,200,302	5,570,068	5,747,930	6,217,636	6,659,862	7,015,184	7,277,652

Significant Issues Impacting the Agency

National Health Reform

- At the Council of Australian Governments (COAG) meeting in February 2011, the Commonwealth and the State and Territory Governments signed a Heads of Agreement on National Health Reform and a revised National Partnership Agreement (NPA) on Improving Public Hospital Services.

- Under the Heads of Agreement, the Commonwealth Government has committed to provide 45% from 2014-15, rising to 50% in 2017-18, of the national efficient growth in public hospital services. Western Australia's share of this funding is estimated to be \$1.8 billion to 2019-20.
- Under the NPA on Improving Public Hospital Services, \$351.6 million of Commonwealth Government funding is available to Western Australia from 2010-11 to 2013-14 for elective surgery, emergency departments (Four Hour National Access Target), and new sub-acute beds.

Activity-Based Funding

- In 2010-11, an integrated State-based program was established to implement Activity-Based Funding/Activity-Based Management (ABF/ABM) in WA Health. This program provides a transparent link between the dollars spent, services provided to patients and the community and the outputs and outcomes achieved. The State ABF/ABM program will be extended in 2011-12 to include outpatient services in addition to inpatient and emergency department services.
- As part of National Health Reform, WA Health is participating in the development of nationally consistent tools to count, classify, cost and fund public hospital services.

Elective Surgery

- Elective surgery waitlist activity over the year to April 2011 shows that 60,774 patients had been admitted. This is an increase of 3,872 cases over the corresponding period in the previous year. Of these patients, 11,991 were admitted to Western Australian Country Health Service (WACHS) hospitals.
- For 2011-12, the NPA on Improving Public Hospital Services includes targets for elective surgery, including a target that 95% of Category 3 patients are required to be seen within clinically desirable times and introduces the National Access Guarantee.

Infrastructure

- WA Health is delivering a \$7.1 billion infrastructure program. Highlights include:
 - \$1.76 billion stage one of Fiona Stanley Hospital (FSH), for completion in late 2013;
 - \$1.18 billion New Children's Hospital on the Queen Elizabeth II Medical Centre (QEII MC) site. Construction work is scheduled to commence on the site in early 2012, with completion estimated for late 2015;
 - planning for the \$360.2 million Midland Health Campus (MHC) is well advanced. The project, jointly funded by the State and Commonwealth Governments, will replace Swan District Hospital and provide a broader range of clinical services;
 - construction of the \$255.7 million State Rehabilitation Service at the FSH is scheduled for completion in late 2013 funded by the Commonwealth Government's Health and Hospitals Fund;
 - construction continues on the \$229.8 million expansion of services and facilities at the Joondalup Health Campus (JHC) with completion expected in 2013;
 - upgrade and redevelopment of facilities at the Karratha Health Campus, Carnarvon Hospital and the Exmouth Health Clinic funded by \$178.9 million from the Royalties for Regions (RfR) program;
 - \$170.4 million Albany Regional Resource Centre to replace the existing Albany Hospital which includes RfR funding of \$60.9 million and \$4.4 million in funding from the Commonwealth Government for new cancer services. The new campus is scheduled to be completed in late 2012;
 - \$117.9 million will be invested in the new Busselton Hospital on the current site, including a contribution of \$40.5 million from the RfR program;
 - the \$58.3 million New PathWest Centre and the \$51.4 million Cancer Centre Stage 2 at the QEII MC site have commenced with both projects expected to be completed in 2012;
 - the \$55.8 million Kalgoorlie Health Campus redevelopment which includes \$15.8 million of RfR funding, is scheduled for completion in late 2013;
 - \$47.0 million implementation of facility upgrades as part of the East Kimberley Development Package;
 - \$31.3 million upgrade of the Esperance Hospital which includes \$18.8 million in RfR funding, is scheduled to commence construction in late 2011;
 - \$29 million mental health inpatient unit at Sir Charles Gairdner Hospital (SCGH); and
 - funding of \$13.3 million is being provided by the Commonwealth Government through the Health and Hospitals Fund for the roll-out of digital mammography technology in BreastScreen Western Australia facilities.

Southern Inland Health Initiative

- A major investment of \$565 million from the RfR fund is being made to improve health services in inland rural communities in the Mid West, Goldfields, Wheatbelt, Great Southern, and South West regions of the State. This investment will strengthen the provision of medical services, including emergency response and primary medical care, fund facility upgrades at six Integrated District Hospitals and introduce innovative eHealth technology to support service access and improvement.
- Addressing the lack of doctors across southern inland Western Australia will be a key focus of the initiative. The State Government, will fund initiatives to improve the level of medical practitioner coverage across country districts based in strategic locations. The resultant medical model will encourage and reward doctors practising as part of a district network. Financial incentives will be offered to private practitioners to preserve and improve private medical practices in these country areas. In the event that private practitioners cannot meet the need salaried doctor services will be implemented. The aim is to increase doctor numbers in the southern inland area by up to 44.
- Other components of the initiative are:
 - enhancement of hospital services at Katanning, Merredin, Northam, Narrogin, Manjimup and Collie to provide a more extensive range of services, enhanced emergency response and primary care service delivery capability, complementing the previously approved and funded upgrade of Esperance Hospital. Each of these hospitals will become Integrated District Hospitals capable of supporting the provision of health and medical services on a district basis;
 - provision of new primary health care centres, where this model complements local health needs and is able to be networked with Integrated District Hospitals as part of a district approach to the organisation and provision of health and medical services;
 - a program to refurbish hospitals and nursing posts across the southern inland area so as to ensure they remain fit for purpose and able to support clinical service delivery as part of a district network;
 - boosting telehealth support, ensuring that clinicians have ready access to the most appropriate clinical advice when treating their patients; and
 - working with the aged care sector to deliver options for increasing residential aged care and dementia care.
- Implementation of this initiative will involve close consultation within individual communities to ensure that service developments match the health needs of communities and have broad-based community support.

'The Four Hour Rule' - Managing Unplanned Care

- The Four Hour Rule Program (FHRP), which commenced in April 2009 aims to improve safety and quality, meet growing demand for services and improve the experience of patients who present at public hospitals requiring emergency care. \$23.3 million has been allocated for solutions generated by individual sites to implement the Four Hour Rule.
- The FHRP has been established in three stages. By April 2011, Stage One sites, which include Royal Perth Hospital (RPH), SCGH and Fremantle Hospital had a target of 85% of patients arriving at the hospital emergency department to be seen and admitted or discharged within four hours, with Princess Margaret Hospital a target of 98%.
- Stage two sites, which include Rockingham, Armadale-Kelmscott and Swan District hospitals, the Bunbury Regional Resource Centre and the JHC, commenced in October 2009, with a target of 85% by October 2011.
- Stage three sites at Kalgoorlie, Albany, Broome, Geraldton, Port Hedland, Karratha and King Edward Memorial hospitals and the Peel Health Campus commenced in April-May 2010, with a target of 98% by April 2012.

Child Development

- The State Government committed \$49.7 million state-wide over the period 2010-11 to 2013-14, to improve access to child development services and increase the number of children who are able to achieve their full potential and participate positively in all areas of society. A total of 60.6 full time equivalent positions have been established state-wide, with 54 positions filled by March 2011, mainly across the key disciplines of speech pathology, physiotherapy and occupational therapy.
- As of March 2011, waiting times for these key disciplines have decreased by up to 45% in the Perth metropolitan area. Responses to priority one clients in the metropolitan area have improved significantly since May 2010 and will continue to improve as new staff clear the existing backlog of clients on waitlists. In country Western Australia, there has been an increase in occasions of service in child development services, with a notable increase in services provided to Aboriginal and Torres Strait Islander people.

- Innovative workforce practices have been implemented with clinical intake and triage teams, therapy assistants, and clinical nurse specialists introduced and Saturday clinics piloted. An expansion of the use of Telehealth is being progressed. A panel contract for the delivery of speech pathology services in the metropolitan area has been established and in country Western Australia partnerships are being developed with various community, government and non-government organisations to support and provide child development services.

Indigenous Health/'Closing the Gap'

- WA Health has set targets to add 100 additional Indigenous people to its workforce per year for three years as well as providing a commitment to Indigenous employment under COAG programs. A range of culturally secure recruitment and selection strategies will be adopted to facilitate this employment process.
- The WACHS Aboriginal Employment Strategy 2010-14 will deliver a culturally respectful and competent service for Indigenous people by increasing opportunities to gain employment across all occupational groups, professional development and increasing the cultural safety of the organisation. The strategy includes five priority action areas:
 - increase employment opportunities to attract and retain Indigenous staff;
 - focus on workforce skill development;
 - develop a workforce culture and environment that supports the employment and retention of Indigenous people;
 - redesign the workforce to enable employment and new work roles; and
 - plan for workforce needs and evaluation initiatives.
- WA Health is to develop and embed a cultural learning approach that strengthens, builds and develops the capacity of the workforce.
- A \$117.4 million investment is being made through the NPA on Closing the Gap in Indigenous Health Outcomes. \$34.6 million was invested in 2010-11 on programs including smoking cessation, increased access to primary care services, healthy lifestyle programs targeting young Indigenous people, and initiatives to improve health outcomes for Indigenous people in prison. A further \$39.6 million is planned to be spent in 2011-12.
- Under the Indigenous Early Childhood Development NPA, \$4.2 million of the total five year program of \$17.1 million will be invested in 2011-12. This funding has been provided by the Commonwealth Government to WA Health to deliver programs focusing on pre-pregnancy, antenatal, sexual and reproductive health.
- The State Government, in 2011-12, will invest \$2.7 million of the total \$11.2 million to improve health outcomes for Indigenous women and children focusing on maternal and child health strategies during pregnancy and for children aged up to eight years.

After-Hours GP Clinics

- The 'Grants to After-Hours General Practice' Program aims to ensure that as many people as possible have access to quality general practitioner (GP) services when they need them. The program provides grants to assist with the viability of those GP services wishing to extend their hours of operation into the after-hours period. The program was a State Government election commitment of \$8.0 million over four years with a subsequent decision to provide a further \$2.0 million to encourage GPs to extend their opening hours to include weeknights and weekends.
- Now in its third year, the program has funded 11 general practices to help give families greater flexibility about when and where they can see a GP. Over 44,000 patients have now accessed these after-hours services. Included as part of the 'Grants to After-Hours General Practice' Program, \$1.1 million has been used to boost three innovative primary care programs to help reach people with special health needs. An additional two programs are soon to commence to support the Primary Health Care sector. The WACHS has received \$2.5 million over three years from this program to support primary health care provision in the rural and remote communities of Western Australia, in particular to help local GPs to provide more community-based medical services.

Friend in Need - Emergency (FINE) Scheme

- The FINE scheme is a partnership between the health and community care sectors and aims to deliver cost effective community care and improved patient care coordination by preventing avoidable hospital admissions from the emergency departments, reducing time in the emergency department and facilitating patients' early discharge from hospital wards and emergency departments to home, including to nursing homes and hostels.
- FINE is delivered through the Silver Chain Home Hospital Program, Emergency Department Care Coordination teams, Complex Care Coordination services, the Residential Care Line and hospital managed home care packages.

- In 2011-12 all FINE funded programs will be evaluated to assess achievement of the program aims and objectives.

Patient Transport

- In 2008-09, the State Government approved increased funding of \$68.5 million over five years to build the capacity of the RFDS. The approved increase in infrastructure for the RFDS has been fully implemented, with the purchase of five new aircraft to replace existing ageing aircraft and three new aircraft to expand the fleet from 11 to 14. The increased capacity has resulted in improved response times for inter-hospital patient transfers.
- RfR funds, of up to \$3.0 million over three years, were also approved in 2009-10 to underwrite a new medical jet service which commenced in October 2009, with the support of Rio Tinto Iron Ore. The service is designed to reduce the flight times for country patients in the Northwest. To March 2011, 331 patients have been transported.
- Following the 2009 St John Ambulance Enquiry, the State Government has committed an additional \$149.6 million over four years to improve the delivery of emergency ambulance services. This additional funding commitment includes a \$26.1 million contribution from the RfR fund. A key aim of this investment is to improve the responsiveness of the ambulance service by funding improvements in the management of calls by the service and its capacity to respond to priority calls.
- More than 309 additional paramedics and officers will be recruited to the State's Ambulance service over the next four years as part of the response to the review of operations at St John Ambulance. All 13 recommendations made in the independent review have been addressed, resulting in new IT systems, more ambulances, new safety and quality monitoring and more staff. As at the end of April 2011, four new depots have been opened, 22 new ambulances and patient transport vehicles are on the road, 79 new paramedics have been recruited and 24 new communications officers have started work.

Public Health

- In late 2010, a trend of increasing numbers of notified pertussis (whooping cough) cases was identified for Western Australia. In response, WA Health commenced a pertussis vaccination program for all new parents in January 2011 to prevent newborns from acquiring the pertussis infection.
- A new online web-based reporting system, Western Australian Vaccine Safety Surveillance, has been developed and implemented for parents and professionals to report adverse events following immunisation. Individuals who do not have access to the internet are now able to report suspected immunisation adverse event incidents by telephoning the Central Immunisation Clinic (CIC) within the Child and Adolescent Health Service. The CIC is implementing a designated team (doctor, epidemiologist, nurse, and administrative officer) to follow up these reports and, when appropriate, arrange a clinical assessment by an immunologist.
- The Epidemiology Branch, in collaboration with other government and non-government agencies, has developed an innovative web-based tool 'HealthTracks' to make vital summary health statistics and epidemiological measures available to a wide audience. HealthTracks draws on WA Health's administrative and population data, and delivers related spatial data, presenting information that enables better policy, planning and communication of complex situations.
- A Chronic Disease Prevention Directorate was established in October 2010. This Directorate boosts the role of WA Health in leading and contributing to the State and national illness prevention agendas and meets obligations under the NPA on Preventive Health, promoting healthy living through education, policies and development of a new Health Promotion Strategic Framework. A priority task is to complete a review of the operation and effectiveness of the *Tobacco Control Act 2006* and its regulations.
- In 2010-11, the Disaster Preparedness and Management Branch (DPMB) implemented phase 1 of the Crisis Information Management System project, allowing web-based coordination of major incidents. The DPMB provided Australian Medical Assistance Teams and other staff or logistical assistance, for management of a number of natural disasters including the Pakistan floods in August 2010, the Armadale fire in December 2010, the boat incident on Christmas Island in December 2010, the Carnarvon floods in December 2010, the Kelmscott/Roleystone fires in February 2011 and following cyclones Diane and Carlos in February 2011 to the Kimberley, Pilbara and Mid West regions.
- In 2011-12, the DPMB will, in consultation with the Department of the Premier and Cabinet and the Commonwealth Heads of Government Meeting (CHOGM) Taskforce, coordinate the health planning and response for the CHOGM scheduled to be held in Perth in October 2011.

Drug and Alcohol

- In 2011-12, in line with the Drug and Alcohol Interagency Strategic Framework for Western Australia 2010-2015, the Drug and Alcohol Office (DAO) will focus on activities aimed at preventing and reducing the adverse impacts of alcohol and other drugs in the community. This will include programs relating to alcohol and drug community education and those supporting the development and implementation of alcohol management plans in high-risk communities.
- The DAO will continue to improve access to services and provide more coordinated care and integrated policies, case management and pathways for clients through integration of its clinical services with non-government agencies in the metropolitan area and proposes to expand the delivery of a range of coordinated and comprehensive alcohol and drug treatment services to regional and remote Western Australia.
- The *Cannabis Law Reform Act 2010* will be proclaimed on 1 August 2011 repealing the *Cannabis Control Act 2003*. At the time the legislation is enacted, the DAO will implement the mandatory cannabis intervention treatment sessions for both adult and juvenile minor cannabis offenders and conduct a comprehensive public education campaign on the harms associated with cannabis use and the changes in the law resulting from the repeal of the *Cannabis Control Act 2003*.

Health Information

- In 2006, WA Health commenced a 10 year program to implement eHealthWA, a major reform initiative designed to provide a modern, integrated platform to facilitate the delivery of world-class health services. The program aligns with the national eHealth program which aims to provide a national approach and framework for the delivery of information and the way it is used to deliver health services across Australia.
- WA Health is midway through the delivery of Phase 1 of this major reform initiative. The focus is on the replacement of WA Health's core applications to create a 'New Core' supporting patient flow, clinical care and the establishment of an accessible integrated electronic patient record.
- This program of work supports and aligns with the local requirements of the new and redeveloped hospitals program, including FSH, as well as the National eHealth reform agenda, including the National eHealth Transition Authority and Commonwealth Government ABF requirements.
- In 2011-12, the Western Australian Government will commit \$89.6 million of funding to the WA Health Information Communication Technology (ICT) area. It is anticipated that this investment will increase access to, and integrity of, patient related information.

Outcomes and Key Effectiveness Indicators

Outcome: Restoration of patients' health, provision of maternity care to women and newborns, and support for patients and families during terminal illness.

Risk adjusted mortality of patients admitted for sentinel conditions within 30 days of discharge ^(a)

Sentinel conditions	2009 Actual ^(b)	2010 Budget	2010 Estimated Actual ^(c)	2011 Budget Target ^(d)	Note
Stroke	21.8	n/a	n/a	20.4	
Acute Myocardial Infarction	15.2	n/a	n/a	14.6	
Fractured Neck of Femur	14.6	n/a	n/a	13.7	

- (a) Stroke, acute myocardial infarction and fractured neck of femur are important causes of death and disability in the population. The risk adjusted mortality rate is an important measure of variations in mortality, which may be due to a number of factors, including emergency treatment, quality of care in hospitals, primary care and prevention, rehabilitation and post-discharge care and socioeconomic factors. The mortality rate is an important indicator in comparing outcomes between jurisdictions. Risk adjusted mortality rates following these conditions may reflect, for example, the underlying effectiveness of treatment and quality of care, in particular post-discharge care. Inter-regional variations in rates may be due to jurisdictional and institutional differences in standards of care, as well as other factors that are not included in the adjustment.
- (b) 2009 actual results are preliminary, awaiting verified death data from the Australian Bureau of Statistics (ABS).
- (c) Not yet available due to insufficient linked data.
- (d) 2011 target has been set to be a 5% reduction to the combined rate for 2005-2009.

Proportion of women attending their first antenatal visit by 13 weeks and 20 weeks gestation ^(a)

	2009 Actual ^(b)	2010 Budget ^(b)	2010 Estimated Actual ^(c)	2011-12 Budget Target	Note
First antenatal visit by 13 weeks gestation	n/a	n/a	55.4%	75%	
First antenatal visit by 20 weeks gestation	n/a	n/a	78.4%	95%	

- (a) Antenatal care is the care provided to women during pregnancy. It provides assessment and improvement opportunities for pregnant women for their own health as well as that of their babies. In Western Australia antenatal care services are jointly delivered by the primary health and public maternity care providers and the first visit encompasses a range of services including confirmation of pregnancy, initial routine investigations, offer of first trimester screening, discussions of health risks and completion of a mental health assessment.
- (b) Data collation only commenced in 2010 and KPI results are to be reported for calendar years. No data was available at the time of preparation of the 2010-11 Budget.
- (c) Estimates for 2010 are based on available 2010 year-to-date information.

Proportion of Metropolitan Health Service emergency department patients seen within recommended times ^{(a) (b)}

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target ^(c)	Note
Triage category 1 (immediately)	99.18%	100.0%	98.39%	100.0%	
Triage category 2 (within 10 minutes)	68.66%	80.0%	68.44%	80.0%	
Triage category 3 (within 30 minutes)	49.16%	75.0%	43.19%	75.0%	
Triage category 4 (within 60 minutes)	60.30%	70.0%	59.68%	70.0%	
Triage category 5 (within 2 hours)	89.44%	70.0%	90.01%	70.0%	

- (a) This indicator measures the percentage of patients in each triage category who were seen within the time periods recommended by the Australasian College of Emergency Medicine. When patients first enter an emergency department, they are assessed by specially trained nursing staff, known as Triage Nurses, who judge how urgently treatment should be provided. Triage is an essential function in emergency departments, where many patients may present simultaneously. Triage aims to ensure that patients are treated in the order of their clinical urgency and that their treatment is appropriately timely. This should prevent adverse conditions arising from deterioration in the patient's condition. Treatment within recommended times should assist in restoration to health either during an emergency visit or an admission to hospital, which may follow emergency department care.
- (b) This indicator includes data for Joondalup and Peel Health Campus emergency departments.
- (c) The triage process and scores are recognised by the Australasian College of Emergency Medicine and are recommended for prioritising those who present to an emergency department. In a busy emergency department, when several people present at the same time, the service aims for the best outcome for all. Treatment should be within the recommended time of the triage category allocated. This is also an Australian Council on Healthcare Standards (ACHS) indicator and *Report on Government Services 2011* indicator.

Outcome: Enhanced health and wellbeing of Western Australians through health promotion, illness and injury prevention and appropriate continuing care.

This indicator is based on long-term outcomes, as the effect of interventions may not be seen for decades. Short-term targets are meaningless; success is measured by gradual downward trends over a number of years. Therefore, a 10 year period for the indicator is shown below.

Loss of life from premature death due to identifiable causes of preventable disease or injury (in Western Australia) ^{(a) (b) (c)}

	1999 Actual	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Actual	2007 Actual	2008 Actual ^(d)	Target ^(e)
Ischaemic Heart Disease	4.4	3.9	4.4	4.0	3.2	3.4	3.5	3.4	3.4	n/a	3.2
Breast cancer	3.5	2.7	2.7	3.1	2.9	2.5	2.3	2.8	2.3	n/a	2.5
Lung cancer	2.4	2.3	2.2	2.3	2.3	2.0	2.1	2.1	2.0	n/a	2.1
Cervical cancer	0.4	0.4	0.4	0.3	0.4	0.2	0.3	0.3	0.4	n/a	0.3
Falls	0.2	0.2	0.2	0.2	0.2	0.3	0.2	0.2	0.3	n/a	0.2
Melanoma	0.6	0.5	0.6	0.6	0.6	0.8	0.8	0.6	0.5	n/a	0.5

- (a) Age standardised Person Years of Life Lost (PYLL) up to 74 years of age per 1,000 population.
- (b) International Classification of Diseases codes were used to select deaths for conditions known to be largely preventable. Although not all cases of these conditions will be avoidable, it is very difficult to assess what proportion is avoidable without extensive meta-analysis of the literature. The conditions identified above are those for which WA Health has screening or health promotion programs. Premature deaths from these conditions should be largely preventable. Although WA Health has programs specifically targeted at reducing the impact of these diseases and injuries, not all of the reduction in PYLL can be attributed to these programs; there are other influences outside of the Department's jurisdiction.
- (c) Person Years of Life have been recalculated for all years to ensure consistency with other WA Health reporting, but the relative trends over time have remained the same.
- (d) 2008 results are not available for this publication due to the delay in ABS data release.
- (e) Target is benchmarked against the Australian National figures for 2006, as additional deaths registered in years following the year of occurrence may result in slight changes to some data shown in this report compared with previous years. Due to some cases still being before the Coroner's office, some deaths occurring in 2007 were not registered by the ABS until later and were not included in this analysis. The preliminary nature of the 2007 death data is likely to affect the calculation of PYLLs for conditions which contribute to the greatest proportion of deaths. Consequently, no trend analysis was applied to these data. Non-Western Australia residents who died in Western Australia were included.

Rate per 1,000 target population who receive Home and Community Care services ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target ^(b)	Note
Rate per 1,000 target population	317	325	327	336	

- (a) This indicator measures the rate per 1,000 target population who receive Home and Community Care (HACC) services. The HACC program is a key provider of community care services to frail aged and younger people with disabilities, as well as to their carers. It provides services to support people living at home whose capacity for independent living is at risk. The services provided by HACC include domestic assistance, social support, nursing and allied health professional care, personal care, prepared meals, linen services, transport and respite care. If these services are available to the frail, aged and carers, who may also be frail, the aged can decide when they are no longer able to manage at home. It is generally accepted that people value independence and prefer to live in their own homes and manage the tasks of daily living for as long as they are able. Without support services, the quality of life of those who are frail or disabled may not be sustained and carers may feel the remaining option is permanent care in a nursing home.
- (b) No existing national targets. Target is based on previous actuals and population projections.

Services and Key Efficiency Indicators

1: Public Hospital Admitted Patients

Public hospital admitted patient services describe the care services provided to inpatients in public hospitals (excluding specialised mental health wards) and to public patients treated in private facilities under contract to WA Health. An admission to hospital can be for a period of one or more days and includes medical and surgical treatment, renal dialysis, oncology services, and obstetric care.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^(a)	\$'000 2,772,613	\$'000 2,985,207	\$'000 3,017,600	\$'000 3,296,151	1
Less Income	400,889	499,418	527,143	613,889	2
Net Cost of Service	2,371,724	2,485,789	2,490,457	2,682,262	
Employees (Full Time Equivalents)	22,679	23,478	22,587	23,444	
Efficiency Indicators ^(a)					
Average Cost per Casemix Adjusted Separation for Tertiary Hospitals	\$6,119	\$6,299	\$6,466	\$6,863	
Average Cost per Casemix Adjusted Separation for Non-Tertiary Hospitals	\$5,249	\$5,778	\$5,428	\$5,751	
Average Cost of Admitted Public Patient Treatment Episodes in					
Private Hospitals	\$2,495	\$2,690	\$2,698	\$2,966	
Cost per Capita of Supporting Treatment of Patients in Public Hospitals	\$30	\$27	\$31	\$32	
Average Cost per Bedday for Admitted Patients (Selected Small Rural Hospitals)	\$1,491	\$1,379	\$1,595	\$1,712	3

- (a) Commencing in 2010-11 a refined methodology for the treatment of corporate overheads has realigned expenditure to the corporate overhead pool for the 2010-11 Estimated Actual and the 2011-12 Budget. For comparability purposes, this change has been applied in the calculation of the efficiency indicators for the 2009-10 Actual and 2010-11 Budget.

Explanation of Significant Movements

(Notes)

1. The increase in 2010-11 Estimated Actual and 2011-12 Budget includes the new NPA on Improving Public Hospital Services for elective surgery and sub-acute services. The 2011-12 Budget includes a one-off grant for Neurosciences Research and additional expenditure for the Southern Inland Health Initiative funded from RfR.
2. The material growth in revenue for the 2011-12 Budget is mainly attributable to significant increases in Commonwealth capital funding for the State Rehabilitation Service facility.
3. The variation between 2010-11 Budget and 2010-11 Estimated Actual reflects a shift of activity from small rural hospitals to larger rural District and Regional Resource Centres.

2: Home-Based Hospital Programs

The Hospital in the Home, Rehabilitation in the Home and Mental Health in the Home programs provide short-term acute care in the patient's home for those who can be safely cared for without constant monitoring for conditions that traditionally required hospital admission and inpatient treatment. These services involve daily home visits by nurses, with medical governance usually by a hospital-based doctor. This service also includes the FINE scheme which delivers similar care interventions for older and chronically ill patients who have a range of short-term clinical care requirements. These services are provided by Area Health Services and contracted non-government providers.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^{(a) (b)}	\$'000 56,515	\$'000 60,660	\$'000 43,172	\$'000 50,158	1
Less Income	-	-	-	-	
Net Cost of Service	56,515	60,660	43,172	50,158	
Employees (Full Time Equivalents)	84	87	58	65	
Efficiency Indicators ^(a)					
Average Cost per Home-Based Hospital Day of Care ^(c)	\$532	\$445	\$299	\$303	2
Average Cost per Home-Based Hospital Care Occasion of Service	\$92	\$111	\$111	\$114	

- (a) Commencing in 2010-11 a refined methodology for the treatment of corporate overheads has realigned expenditure to the corporate overhead pool for the 2010-11 Estimated Actual and the 2011-12 Budget. For comparability purposes, this change has been applied in the calculation of the efficiency indicators for the 2009-10 Actual and 2010-11 Budget.
- (b) For the 2010-11 Estimated Actual and 2011-12 Budget, improved service expenditure modelling applied by Area Health Services has resulted in some realignment of expenditure between services, in particular Services 2, 5, 7 and 9.
- (c) For the 2009-10 Actual and 2010-11 Budget this efficiency indicator is not backcast for the improved service expenditure modelling applied by Area Health Services due to the timing of availability of data to provide a comparative view.

Explanation of Significant Movements

(Notes)

1. 2011-12 Budget compared to the 2010-11 Estimated Actual includes additional expenditure provided for home-based hospital programs.
2. Improved service expenditure modelling applied by Area Health Services in 2010-11 Estimated Actual and 2011-12 Budget resulted in lower unit costs for this indicator.

3: Palliative Care

Palliative care services describe inpatient and home-based multidisciplinary care and support for terminally ill people and their families and carers provided by contracted non-government providers. Education and advisory services are also available to assist professionals, particularly those in rural areas.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^(a)	\$'000 24,274	\$'000 23,689	\$'000 29,469	\$'000 33,028	1
Less Income	2,138	1,728	2,619	6,055	2
Net Cost of Service	22,136	21,961	26,850	26,973	
Efficiency Indicators ^(a)					
Average Cost per Client Receiving Contracted Palliative Care Services	\$5,577	\$4,495	\$5,298	\$5,810	1, 3

(a) Commencing in 2010-11 a refined methodology for the treatment of corporate overheads has realigned expenditure to the corporate overhead pool for the 2010-11 Estimated Actual and the 2011-12 Budget. For comparability purposes, this change has been applied in the calculation of the efficiency indicators for the 2009-10 Actual and 2010-11 Budget.

Explanation of Significant Movements

(Notes)

1. The significant increase in total and unit cost across the 2010-11 Estimated Actual and 2011-12 Budget reflects additional expenditure to improve cancer care and support services.
2. There was a decrease in the Commonwealth Palliative Care funding in the 2010-11 Budget and subsequently there has been a \$0.9 million increase in Palliative Care funding in the 2010-11 Estimated Actual. An additional \$2.7 million in Commonwealth National Partnership funding is forecast for the 2011-12 Budget.
3. When compared to 2009-10 Actual, the lower unit cost for 2010-11 Budget reflects a lower projected expenditure with a higher number of patients estimated to receive this service.

4: Emergency Department

Emergency department services describe the treatment provided in metropolitan and major rural hospitals to those people with sudden onset of illness or injury of such severity and urgency that they need immediate medical help which is either not available from their GP, or for which their GP has referred them for treatment. Emergency departments provide a range of services, from immediate resuscitation to urgent medical advice. An emergency department attendance may result in an admission to hospital or in treatment without admission. Not all metropolitan public hospitals provide emergency services. Privately provided contracted emergency services are included.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^{(a) (b)}	\$'000 256,163	\$'000 258,130	\$'000 434,707	\$'000 435,703	1
Less Income	2,370	1,200	35,400	23,833	2
Net Cost of Service	253,793	256,930	399,307	411,870	
Employees (Full Time Equivalents)	1,562	1,617	2,415	2,311	
Efficiency Indicators ^{(a) (b)}					
Average Cost per Emergency Department Attendance	\$459	\$456	\$549	\$530	

(a) Commencing in 2010-11 a refined methodology for the treatment of corporate overheads has realigned expenditure to the corporate overhead pool for the 2010-11 Estimated Actual and the 2011-12 Budget. For comparability purposes, this change has been applied in the calculation of the efficiency indicators for the 2009-10 Actual and 2010-11 Budget.

(b) Improved service expenditure modelling by WACHS has enabled emergency department costs to be identified for selected rural sites for 2010-11 Estimated Actual and 2011-12 Budget. This expenditure was previously reported under Service 5 Public Hospital Non-Admitted Patients. For comparability purposes this change has been applied in the calculation of the efficiency indicator for the 2009-10 Actual and 2010-11 Budget.

Explanation of Significant Movements

(Notes)

1. The significant increase in expenditure and unit cost for 2010-11 Estimated Actual and 2011-12 Budget includes the new NPA on Improving Public Hospital Services for emergency department services. The 2011-12 Budget also includes additional expenditure for the Southern Inland Health Initiative funded from RfR.
2. The significant increase in revenue for the 2010-11 Estimated Actual, is attributable to a \$34.2 million increase in the new NPA on Improving Public Hospital Services specifically for improvements in emergency department outcomes.

5: Public Hospital Non-Admitted Patients

Medical officers, nurses and allied health staff provide non-admitted (outpatient) patient services. Services include clinics for pre and post surgical care, allied health care and medical care as well as emergency services provided in the remainder of rural hospitals not included under the emergency department service.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^{(a) (b) (c)}	\$'000 724,306	\$'000 758,360	\$'000 708,666	\$'000 785,047	1
Less Income	185,022	186,423	205,997	241,926	2
Net Cost of Service	539,284	571,937	502,669	543,121	
Employees (Full Time Equivalents)	475	492	423	448	
Efficiency Indicators ^{(a) (b) (c)}					
Average Cost per Doctor Attended Outpatient Episode for Metropolitan Health Service Hospitals	\$353	\$340	\$406	\$430	3
Average Cost per Non-Admitted Occasion of Service for Metropolitan Health Service Hospitals (excludes Emergency Occasions and Doctor Attended Outpatient Occasions)	\$179	\$198	\$174	\$179	
Average Cost per Non-Admitted Hospital-Based Occasion of Service for Rural Hospitals	\$177	\$186	\$185	\$219	

- (a) Commencing in 2010-11 a refined methodology for the treatment of corporate overheads has realigned expenditure to the corporate overhead pool for the 2010-11 Estimated Actual and the 2011-12 Budget. For comparability purposes, this change has been applied in the calculation of the efficiency indicators for the 2009-10 Actual and 2010-11 Budget.
- (b) Improved service expenditure modelling by WACHS has enabled emergency department costs to be identified for selected rural sites and has been removed from Service 5 Public Hospital Non-Admitted Patients where it was previously included for 2010-11 Estimated Actual and 2011-12 Budget. For comparability purposes, this change has been applied in the calculation of the efficiency indicator across the reported years.
- (c) For 2010-11 Estimated Actual and 2011-12 Budget, improved service expenditure modelling applied by Area Health Services has resulted in some realignment of expenditure between Services, in particular in Services 2, 5, 7 and 9. For 2009-10 Actual and 2010-11 Budget the efficiency indicators are not backcast for this realignment, due to the timing of availability of data to provide a comparative view.

Explanation of Significant Movements

(Notes)

1. 2010-11 Estimated Actual and 2011-12 Budget includes the new NPA on Improving Public Hospital Services for sub-acute services. The 2011-12 Budget also includes additional expenditure for the Southern Inland Health Initiative funded from RfR.
2. There was increased Commonwealth capital grant funding of \$28.7 million in 2010-11 Estimated Actual. There are increases in Commonwealth capital grant funding for the State Rehabilitation Service facility of \$32.0 million in the 2011-12 Budget.
3. Improved efficiency indicator expenditure modelling applied by Area Health Services resulted in higher unit costs for this indicator in 2010-11 Estimated Actual and 2011-12 Budget.

6: Patient Transport

Patient transport services are those services provided by St John Ambulance Australia, the Royal Flying Doctor Service Western Operations and the Patient Assisted Travel Scheme (PATs). These services assist people in need of urgent medical treatment to reach the nearest appropriate medical facility or assist people living in rural or remote locations to access specialist health services.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^(a)	\$'000 114,351	\$'000 135,082	\$'000 137,036	\$'000 157,567	1
Less Income	2,404	2,373	2,373	2,411	
Net Cost of Service	111,947	132,709	134,663	155,156	
Employees (Full Time Equivalents)	8	8	8	8	
Efficiency Indicators ^(a)					
Average Cost per Trip of PATS	\$491	\$442	\$490	\$518	
Cost Per Capita of RFDS Western Operations, St John Ambulance Australia - Western Australia Ambulance Service Agreements	\$40	\$48	\$46	\$53	

(a) Commencing in 2010-11 a refined methodology for the treatment of corporate overheads has realigned expenditure to the corporate overhead pool for the 2010-11 Estimated Actual and the 2011-12 Budget. For comparability purposes, this change has been applied in the calculation of the efficiency indicators for the 2009-10 Actual and 2010-11 Budget.

Explanation of Significant Movements

(Notes)

1. Increased expenditure for patient transport in 2010-11 Budget, 2010-11 Estimated Actual and 2011-12 Budget reflects additional ambulance services and patient travel assistance.

7: Prevention, Promotion and Protection

Prevention, promotion and protection services describe programs implemented to increase optimal health and wellbeing, encourage healthy lifestyles, reduce the onset of disease and disability, reduce the risk of long-term illness and disability with early detection and developmental interventions, or monitor the incidence of disease in the population to determine the effectiveness of health measures, and provide direction for new policies and programs. Specific areas of service include genomics, the management and development of health information, Indigenous health, breast-screening services, child and community health, health promotion, communicable disease control, environmental health, disaster planning and management, statutory medical notifications and services provided by the Office of the Chief Medical Officer.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^{(a) (b)}	\$'000 356,207	\$'000 337,336	\$'000 392,010	\$'000 424,548	
Less Income	39,860	39,694	44,068	49,712	1
Net Cost of Service	316,347	297,642	347,942	374,836	
Employees (Full Time Equivalents)	2,203	2,281	2,208	2,284	
Efficiency Indicators ^(a)					
Cost per Capita of Providing Preventative Interventions, Health Promotion and Protection Activities	\$53	\$50	\$51	\$51	
Average Cost per Capita of Population Health Units ^(c)	\$98	\$89	\$116	\$125	2, 3
Average Cost per Breast Screening ^(d)	\$124	\$126	\$130	\$141	

(a) Commencing in 2010-11 a refined methodology for the treatment of corporate overheads has realigned expenditure to the corporate overhead pool for the 2010-11 Estimated Actual and the 2011-12 Budget. For comparability purposes this change has been applied in the calculation of the efficiency indicators for the 2009-10 Actual and 2010-11 Budget.

- (b) For 2010-11 Estimated Actual and 2011-12 Budget, improved service expenditure modelling applied by Area Health Services has resulted in some realignment of expenditure between Services, in particular in Services 2, 5, 7 and 9.
- (c) For 2009-10 Actual and 2010-11 Budget this efficiency indicator is not backcast for the improved service expenditure modelling applied by Area Health Services, due to the timing of availability of data to provide a comparative view.
- (d) BreastScreen expenditure information does not include expenditure made by the Metropolitan Health Service for BreastScreen Assessment Clinics.

Explanation of Significant Movements

(Notes)

1. There was a \$2.9 million increase in Commonwealth Immunisation Vaccines in the 2010-11 Estimated Actual. There is an increase in Commonwealth Preventative Health funding in the 2011-12 Budget.
2. Improved service expenditure modelling applied by Area Health Services in 2010-11 Estimated Actual and 2011-12 Budget resulted in a higher unit costs for this indicator.
3. The increase in the 2011-12 Budget compared to the 2010-11 Estimated Actual includes additional expenditure for the Southern Inland Health Initiative funded from RfR.

8: Dental Health

Dental health services include the school dental service, providing dental health assessment and treatment for school children, the adult dental service for financially and/or geographically disadvantaged people and specialist and general dental and oral healthcare provided by the Oral Health Centre of Western Australia to holders of a Health Care Card. Services are provided through government funded dental clinics, itinerant services and private dental practitioners participating in the metropolitan, country and orthodontic patient dental subsidy schemes.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^(a)	\$'000 73,054	\$'000 74,632	\$'000 78,597	\$'000 81,370	
Less Income	8,634	6,133	7,877	7,289	1
Net Cost of Service	64,420	68,499	70,720	74,081	
Employees (Full Time Equivalents)	644	667	660	680	
Efficiency Indicators ^(a)					
Average Cost per Enrolled Child for School Dental Service	\$121	\$113	\$127	\$133	
Average Cost per Dental Service Provided by the Oral Health Centre of Western Australia	\$127	\$137	\$133	\$138	
Average Cost of Completed Courses of Adult Dental Care	\$353	\$344	\$362	\$362	

- (a) Commencing in 2010-11 a refined methodology for the treatment of corporate overheads has realigned expenditure to the corporate overhead pool for the 2010-11 Estimated Actual and the 2011-12 Budget. For comparability purposes, this change has been applied in the calculation of the efficiency indicators for the 2009-10 Actual and 2010-11 Budget.

Explanation of Significant Movements

(Notes)

1. There is a reduction in outpatient revenue and Riskcover rebate in the 2010-11 Budget compared to the 2009-10 Actual. Subsequently, there have been increases in estimates for outpatient revenue and general recoveries in the 2010-11 Estimated Actual. It is anticipated that revenue estimates will be lower for the 2011-12 Budget, due to decreases in State grant recoveries and cessation of interest and Riskcover rebates.

9: Continuing Care

Aged and continuing care services include:

- the HACC program which provides services such as domestic assistance, social support, nursing care, respite care, food services and home maintenance, that aims to support people who live at home and whose capacity for independent living is at risk of premature admission to long-term residential care;
- the Transition Care program, progressively replacing the Care Awaiting Placement program which aims to help older people's independence and confidence at the end of a hospital stay by assisting them to maintain or improve their functional ability. This program provides the person with more time and support in a non-hospital environment to complete their restorative process, optimise their functional capacity and assists them and their family to access longer-term care arrangements;
- non-government continuing care programs that offer residential care type services for frail, aged or younger disabled persons who are unable to access a permanent care placement in a Commonwealth Government funded residential aged care facility, or where their care needs exceed what can be provided in a normal home environment;
- residential care in rural areas provided for people assessed as no longer being able to live at home and includes nursing home care provided by the State, nursing home type care provided in public hospitals and hostel care; and
- chronic illness support services providing people with a chronic condition with treatment and preventive care to enable them to remain healthy at home. Services include chronic disease support initiatives, which aim to improve the life of those with chronic conditions, reduce avoidable hospital admissions and inpatient length-of-stay, emergency service presentations, and non-government organisation contracts that provide community members with services and support for a range of chronic conditions and illnesses.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^{(a) (b) (c)}	\$'000 394,420	\$'000 436,933	\$'000 405,246	\$'000 433,539	
Less Income	142,160	153,399	158,744	176,896	1
Net Cost of Service	252,260	283,534	246,502	256,643	
Employees (Full Time Equivalents)	479	496	448	458	
Efficiency Indicators ^(a)					
Average Cost of HACC Services Per Person with Long-Term Disability	\$3,024	\$3,231	\$3,234	\$3,299	
Average Cost per Transition Care Day ^(d)	\$419	\$307	\$353	\$352	
Average Cost per Day of Care for Non-Acute Admitted Continuing Care	\$578	\$566	\$550	\$563	
Average Cost to Support Patients who Suffer Chronic Illness and Other Clients who Require Continuing Care	\$31	\$28	\$41	\$41	
Average Cost per Bedday in Specified Residential Care Facilities, Flexible Care (Hostels) and Nursing Home Type Residents	\$559	\$536	\$533	\$561	

- (a) Commencing in 2010-11 a refined methodology for the treatment of corporate overheads has realigned expenditure to the corporate overhead pool for the 2010-11 Estimated Actual and the 2011-12 Budget. For comparability purposes, this change has been applied in the calculation of the efficiency indicators for the 2009-10 Actual and 2010-11 Budget.
- (b) For 2010-11 Estimated Actual and 2011-12 Budget, improved service expenditure modelling applied by Area Health Services has resulted in some realignment of expenditure between Services, in particular in Services 2, 5, 7 and 9.
- (c) Quadriplegic Centre expenditure is included in this Service.
- (d) For 2009-10 Actual and 2010-11 Budget this efficiency indicator is not backcast for the improved service expenditure modelling applied by Area Health Services, due to the timing of availability of data to provide a comparative view.

Explanation of Significant Movements

(Notes)

1. The revenue growth in the 2011-12 Budget is mainly attributable to a \$10.0 million increase in Commonwealth HACC funding.

10: Contracted Mental Health

Contracted mental health services describe the services provided by Area Health Services under agreement with the Mental Health Commission for specialised admitted and community mental health.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^(a)	\$'000 375,886	\$'000 440,581	\$'000 440,581	\$'000 457,487	
Less Income	375,886	440,581	440,581	457,487	
Net Cost of Service	-	-	-	-	
Employees (Full Time Equivalents)	3,061	3,169	3,167	3,240	
Efficiency Indicators					
Average Cost per Bedday in a Specialised Mental Health Unit	\$914	\$1,023	\$1,088	\$1,106	
Average Cost per Three Month Period of Community Care Provided by Public Community Mental Health Services.....	\$1,700	\$2,030	\$1,812	\$1,842	1

(a) Contracted mental health services do not include corporate overheads.

Explanation of Significant Movements

(Notes)

- 2010-11 Budget unit cost result for contracted community mental health estimated higher expenditure and lower activity than was realised in 2009-10 Actual or is estimated for 2010-11.

11: Drug and Alcohol

The Western Australian Alcohol and Drug Authority operating as the DAO provides drug and alcohol strategies and services in Western Australia. The DAO provides and contracts a state-wide network of treatment services, and a range of prevention programs, professional education, training and research activities. It coordinates drug and alcohol policies and strategies in conjunction with the Commonwealth Government.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^(a)	\$'000 52,513	\$'000 59,458	\$'000 60,845	\$'000 63,038	
Less Income	2,316	1,339	2,267	1,151	1
Net Cost of Service	50,197	58,119	58,578	61,887	
Employees (Full Time Equivalents)	193	200	198	207	
Efficiency Indicators					
Cost per Capita of the Western Australian Population 14 Years and above for Initiatives that Delay the Uptake and Reduce the Harm Associated with Alcohol and Other Drugs	\$4	\$4	\$4	\$5	
Cost per Treatment Episode that are Completed as Planned or Clients are Still in Treatment.....	\$1,428	\$1,514	\$1,653	\$1,703	

(a) Drug and alcohol services do not include corporate overheads.

Explanation of Significant Movements

(Notes)

- There was a decrease from 2009-10 in Commonwealth recurrent funding of \$0.7 million in the 2010-11 Budget. The 2010-11 Estimated Outturn has increased due to Commonwealth Drug Diversion funding. The Commonwealth Child and Domestic Violence Program funding of \$1.0 million ceases in 2011-12 Budget.

ASSET INVESTMENT PROGRAM

The asset investment program facilitates remodelling and development of health infrastructure consistent with Governments aims, objectives and priorities for health reform. The planned capital expenditure for 2011–12 is approximately \$1.6 billion.

Capital investment in health in Western Australia of programs that are currently active either in 2010–11, or the forward estimates totals \$7.1 billion and focuses on expanding and redeveloping Western Australian hospitals and related health services. This unprecedented investment covers over 130 projects and is instrumental in reconfiguring the State's public health system to ensure its ongoing high level of service and sustainability.

A key component of this investment is a significant injection of capital funding via the RfR program into the redevelopment and expansion of country hospitals. In particular, this budget will focus on investment in inland communities in the southern part of the State, in the Mid West, Wheatbelt, Great Southern and South West regions with a major investment package aimed at revitalising this important part of our State.

Major infrastructure related projects and activities include:

The continuation of significant planning and development activity on:

- the transformation of the Karratha Health Campus;
- the implementation of new medical equipment and ICT across the State; and
- planning for the redevelopment of the RPH.

Construction will commence on:

- the New Children's Hospital at the QEIIHC site;
- a new multi-deck car park at the QEIIHC site;
- appointment of the private sector operator and their planning for construction of the new MHC; and
- the new Busselton Health Campus.

Construction work will continue on the:

- new FSH;
- new State Rehabilitation Service (co-located with FSH);
- Albany Health Campus redevelopment;
- JHC development;
- Kalgoorlie Health Campus; and
- redevelopment of the QEIIHC site, including the PathWest facility, Cancer Centre Stage 2 and Inpatient Mental Health Unit.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Equipment							
BreastScreen WA - Digital Mammography Technology.....	13,342	3,506	3,500	9,836	-	-	-
Carnarvon CT Scanner	1,700	1,606	1,600	94	-	-	-
Equipment Replacement Program	346,775	248,261	42,262	56,900	41,614	-	-
Esperance CT Scanner.....	1,426	1,166	1,166	260	-	-	-
Neonatal Medical Equipment	875	855	855	20	-	-	-
PABX Upgrade	3,900	800	800	3,100	-	-	-
St John's Ambulance (Regional WA).....	1,889	940	940	489	302	158	-
Hospitals, Health Centres and Community Facilities							
Albany Regional Resource Centre - Redevelopment							
Stage 1	170,364	30,860	28,227	94,182	44,369	953	-
Armadale Kelmscott Hospital - Development	15,970	9,380	330	5,207	1,383	-	-
Broome Mental Health - 14 Bed Unit	9,422	3,577	3,000	4,000	1,845	-	-
Broome Paediatrics Facility.....	7,900	4,068	3,500	2,000	1,832	-	-
Broome Regional Resource Centre - Redevelopment							
Stage 1	42,000	40,918	497	1,082	-	-	-
Busselton Health Campus.....	117,900	1,546	-	9,000	48,000	50,900	8,454
Carnarvon Hospital Redevelopment	20,837	137	137	500	14,701	5,499	-
Chemotherapy and Radiotherapy Election Commitment	3,080	50	50	1,580	1,450	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COAG ED Four Hour Rule Solutions Stage 1 - 3	11,619	6,160	5,734	5,459	-	-	-
Country Staff Accommodation - Stage 3	27,666	24,184	1,000	1,982	1,500	-	-
East Kimberley Development Package	46,800	6,580	4,087	33,688	6,532	-	-
Eastern Wheatbelt District (including Merredin)							
Stage 1	9,000	384	200	540	4,200	3,300	576
Esperance Integrated District Health Service	31,326	356	340	1,160	13,500	15,800	510
Exmouth Hospital - New Ambulatory Care Facility	8,075	28	28	3,564	4,483	-	-
Fiona Stanley Hospital - Development	1,761,500	750,781	429,748	541,523	284,173	178,027	6,996
Fremantle Hospital - B Block Roof Replacement	4,520	3,141	3,000	1,379	-	-	-
Fremantle Hospital - Holding	1,075	83	-	544	448	-	-
Fremantle Hospital Intensive Case Unit and Coronary Care Unit Redevelopment	5,703	5,102	4,000	601	-	-	-
Harvey Hospital - Redevelopment	13,900	111	30	1,190	6,500	4,500	1,599
Health Services Development Fund	7,252	425	425	3,613	2,420	794	-
Hedland Regional Resource Centre - Stage 2	136,700	135,305	41,000	1,395	-	-	-
Hospital Nurses Support Fund	1,921	1,821	1,444	100	-	-	-
Improving Public Hospital Services NPA - Elective Surgery	49,113	2,147	2,147	12,450	23,525	10,991	-
Improving Public Hospital Services NPA - Emergency Departments	25,398	1,743	1,743	7,295	10,660	5,700	-
Joondalup Health Campus - Development Stage 1	229,800	124,113	67,570	63,835	41,000	852	-
Kalamunda Hospital - Redevelopment Stage 2	12,234	50	50	1,500	1,500	2,950	5,500
Kalamunda Hospital Surgical Theatres Redevelopment	3,205	2,525	80	680	-	-	-
Kalgoorlie Regional Resource Centre - Redevelopment Stage 1	55,800	7,314	6,700	20,000	17,000	11,486	-
Karratha Health Campus - Development	150,000	200	200	1,500	15,000	45,000	68,300
Kimberley - Various Health Project Developments	45,300	44,697	100	603	-	-	-
Kimberley Renal Clinics - Kununurra and Derby	8,600	1,569	1,500	6,231	800	-	-
King Edward Memorial Hospital - DNAMER	2,127	400	400	1,727	-	-	-
King Edward Memorial Hospital - Holding	1,451	1,100	44	351	-	-	-
King Edward Memorial Hospital Maternal Fetal Assessment	5,500	4,987	2,249	513	-	-	-
King Edward Memorial Hospital Neonatal Expansion	9,965	7,344	4,500	2,621	-	-	-
Land Acquisition	5,750	4,116	-	1,634	-	-	-
Mandurah Community Health Centre - Development Stage 2	3,418	2,991	170	427	-	-	-
Midland Health Campus - Development Stage 1	360,200	3,428	3,000	26,422	75,000	125,000	109,500
New Children's Hospital - Development (including TICHR)	1,178,834	21,854	21,000	91,609	198,041	324,764	390,819
Nickol Bay Hospital - Redevelopment	8,000	5,765	3,412	2,235	-	-	-
Nickol Bay Hospital Roof Replacement	2,500	2,100	75	400	-	-	-
Osborne Park Hospital - Reconfiguration Stage 1	44,101	188	80	2,511	9,314	27,554	4,534
Peel Health Campus - Theatres Cooling System	480	80	80	400	-	-	-
Princess Margaret Hospital - Emergency Power Generation System	2,546	1,903	1,800	643	-	-	-
Princess Margaret Hospital - Fire Detection and Occupant Warning System Upgrade	1,958	1,444	1,250	514	-	-	-
Princess Margaret Hospital - Holding	4,183	950	100	3,233	-	-	-
QEIIHC - Hydraulics Infrastructure Upgrade	5,830	400	400	4,900	530	-	-
QEIIHC - New Central Plant Facility	225,200	30,200	30,200	161,000	34,000	-	-
Remote Indigenous Health	22,200	150	150	7,000	9,000	6,050	-
Rockingham Kwinana Hospital - Redevelopment Stage 1	114,743	111,824	5,000	2,919	-	-	-
Royal Perth Hospital - Holding	9,294	6,126	-	1,500	1,500	168	-
Royal Perth Hospital - New	10,000	1,052	800	4,000	4,500	448	-
Royal Perth Hospital - Plastics Clinics Relocation	1,900	344	-	1,500	56	-	-
SCGH - G Block Lift Upgrade	6,101	94	94	4,656	1,351	-	-
SCGH - Mental Health Unit	28,932	1,482	1,464	6,700	16,000	4,750	-
SCGH - Redevelopment Stage 1	57,708	2,272	300	5,195	12,121	26,728	8,152
Shenton Park - Ward 1 Redevelopment	4,806	4,006	1,727	800	-	-	-
South West Health Campus - Critical Care Unit	14,900	1,236	1,000	11,475	2,189	-	-
South West Health Campus - New Radiotherapy Facility	15,206	6,949	6,000	8,000	257	-	-
State Rehabilitation Service - Development	255,700	73,637	62,933	107,217	47,218	24,072	3,556
Strengthening Cancer Services in Regional WA Northam, Narrogin, Geraldton, Kalgoorlie	17,926	50	50	5,450	11,089	1,337	-
Upper Great Southern District (inc Narrogin) - Stage 1	9,000	323	200	920	4,200	3,300	257
Imaging Picture Archive and Communication System - Stage 1 Metro and Country	6,500	5,500	37	1,000	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Information and Communication Equipment and Infrastructure							
COAG Four Hour Rule Solutions - ABM/Decision Support System.....	4,542	974	974	3,169	399	-	-
Corporate and Shared Services Reform - HCN	10,697	9,504	3,715	1,193	-	-	-
Information and Communication Technology	326,227	68,743	32,916	63,500	22,500	22,500	25,000
Other Projects							
Country - Staff Accommodation- Stage 4	8,889	184	100	6,584	2,121	-	-
Enhancing Health Services for the Pilbara in Partnership with Industry.....	5,451	2,738	1,200	2,713	-	-	-
Minor Buildings Works	203,645	133,449	24,079	25,200	10,000	2,000	15,000
QEIMC - New PathWest Centre	58,265	20,928	14,118	28,189	9,148	-	-
SCGH - Cancer Centre Stage 2	51,399	20,606	9,959	20,685	10,108	-	-
WACHS PACS - Regional Resource Centre.....	6,500	3,690	20	2,530	280	-	-
COMPLETED WORKS							
Equipment							
Fidelity Simulation Training	324	324	324	-	-	-	-
Osborne Park Hospital - Elective Surgery Upgrade	500	500	137	-	-	-	-
Pilbara Revitalisation Plan - Medical Equipment	2,500	2,500	68	-	-	-	-
Hospitals, Health Centres and Community Facilities							
Carnarvon Integrated Health Service - Redevelopment Stage 1	2,908	2,908	10	-	-	-	-
Community Health Facilities Expansion State-wide	6,202	6,202	404	-	-	-	-
Community Mental Health Initiatives	6,220	6,220	3,804	-	-	-	-
Denmark Multi Purpose Centre - Replacement	18,077	18,077	82	-	-	-	-
Fremantle Hospital - Lifts Upgrade.....	1,774	1,774	721	-	-	-	-
Fremantle Hospital Emergency Department Redevelopment	631	631	523	-	-	-	-
Fremantle Hospital Endoscopy Redevelopment	1,497	1,497	1,463	-	-	-	-
Graylands Hospital - Redevelopment Planning	600	600	250	-	-	-	-
Joondalup Health Campus Inpatient Mental Health Unit ...	12,315	12,315	333	-	-	-	-
Kalamunda Maternity Service	482	482	482	-	-	-	-
King Edward Memorial Hospital Lift upgrade B Block lifts 4, 5, 6.....	911	911	45	-	-	-	-
King Edward Memorial Hospital Ward 3 4 5 and 6 Upgrade	1,338	1,338	356	-	-	-	-
Kununurra Integrated District Health Service Development (including New Dental Clinic)	5,900	5,900	173	-	-	-	-
Murray District Health Centre	4,970	4,970	366	-	-	-	-
Peel Health Campus - Emergency Department Expansion	3,000	3,000	5	-	-	-	-
Peel Paediatric Ward	500	500	36	-	-	-	-
Princess Margaret Hospital - New Operating Theatre	3,500	3,500	1,600	-	-	-	-
Princess Margaret Hospital PMCCU	4,650	4,650	1,379	-	-	-	-
Princess Margaret Hospital Ward 5A Upgrade.....	2,633	2,633	1,856	-	-	-	-
QEIMC - Carpark Planning and Access Roads.....	3,214	3,214	3,214	-	-	-	-
QEIMC - Electricity Substation Upgrade.....	371	371	371	-	-	-	-
Shenton Park Hospital - Ward 2 Refurbishment.....	194	194	185	-	-	-	-
Wyndham Multi-Purpose Centre - Development	4,100	4,100	226	-	-	-	-
Information and Communication Equipment and Infrastructure							
Upgrade of the HCN HRIS	26,159	26,159	7,388	-	-	-	-
Other Projects							
Minor Capital Acquisitions	220	220	220	-	-	-	-
Pharmacy Management Application PMA	8,773	8,773	1,901	-	-	-	-
NEW WORKS							
Hospitals, Health Centres and Community Facilities							
Bentley Hospital - Development	10,341	-	-	300	2,750	4,800	2,340
Carnarvon Dual Purpose Centre	1,000	-	-	1,000	-	-	-
Country Staff Accommodation - Holding	1,111	-	-	1,111	-	-	-
Fremantle Hospital - Reconfiguration Stage 1.....	13,211	-	-	1,000	1,400	8,500	2,000
Graylands Hospital - Development Stage 1	16,084	-	-	800	1,800	8,700	4,500
Peel Health Campus - Development Stage 1	2,464	-	-	-	1,400	1,064	-
Princess Margaret Hospital - Interim Holding Works at Existing PMH Site	17,000	-	-	9,000	7,300	700	-
Southern Inland Health Initiative - Integrated District Health Campuses	147,400	-	-	600	12,910	49,330	57,910

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Southern Inland Health Initiative - Primary Health Centres.....	43,360	-	-	1,300	14,100	17,520	10,440
Southern Inland Health Initiative - Residential Aged and Dementia Care.....	20,000	-	-	1,000	5,000	12,000	2,000
Southern Inland Health Initiative - Small Hospitals and Nursing Posts.....	108,754	-	-	538	12,259	63,563	31,694
Southern Inland Health Initiative - Telehealth.....	5,496	-	-	2,748	2,748	-	-
WACHS - Holding	10,115	-	-	-	3,667	6,144	304
Other Projects							
Country - Transport Initiatives	3,326	-	-	780	2,546	-	-
Junior Doctors - Simulated Learning Environments.....	1,037	-	-	1,037	-	-	-
Kimberley Renal Support Service KRSS	1,400	-	-	700	700	-	-
QEIIMC - WA Institute for Medical Research North.....	25,000	-	-	13,831	11,169	-	-
Total Cost of Asset Investment Program.....	7,068,023	2,156,063	921,508	1,558,062	1,149,408	1,077,902	759,941
Loan and Other Repayments			7,501	7,972	8,447	8,969	9,526
Total	7,068,023	2,156,063	929,009	1,566,034	1,157,855	1,086,871	769,467
FUNDED BY							
Capital Appropriation.....			222,390	507,512	238,228	67,757	17,980
Commonwealth Grants.....			98,000	237,173	65,189	64,890	50,000
Funding Included in Department of Treasury Administered Item.....			154,853	128,878	128,045	204,123	129,262
Funding Included in Department of Treasury Fiona Stanley Hospital			430,917	541,523	284,173	178,027	6,996
Funding Included in Department of Treasury New Children's Hospital.....			-	91,609	198,041	324,764	390,819
Resources received free of charge - BMW.....			1,247	1,084	1,406	-	-
Internal Funds and Balances.....			(31,390)	(24,300)	95,574	38,990	4,066
Other			21,072	19,181	-	-	-
Drawdowns from Royalties for Regions Fund ^(b)			31,920	63,374	147,199	208,320	170,344
Total Funding			929,009	1,566,034	1,157,855	1,086,871	769,467

(a) Capital works funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund - \$30.8 million (2010-11), \$55.4 million (2011-12), \$137.9 million (2012-13), \$202.1 million (2013-14), \$170.3 million (2014-15), Regional Community Services Fund - \$1.1 million (2010-11), \$8.0 million (2011-12), \$9.3 million (2012-13), and \$6.2 million (2013-14).

FINANCIAL STATEMENTS**Income Statement***Expenses*

Total Cost of Services in 2011-12 are projected to increase by \$469.7 million (8%) compared to the 2010-11 Estimated Actual. This increase is partly attributable to the following new initiatives including:

- sustainable health budget alignment of funding to activity of \$37.9 million;
- RfR funding to strengthen the medical workforce of \$28.9 million;
- RfR funding for Service Delivery Innovation Telehealth of \$7.3 million;
- RfR funding for Redevelopment of Integrated District Health Services of \$6.2 million;
- Commonwealth NPA - Flexible Funding Pool of \$6.3 million;
- Commonwealth NPA - Elective Surgery National Access Guarantee of \$11.4 million;
- Commonwealth NPA - New Sub-acute Beds of \$9.2 million;
- Neurosciences Research of \$5.0 million; and
- Junior Doctors of \$8.7 million.

Income

Total income is expected to increase by \$686.4 million in 2011-12 which primarily consists of increased funding from the State Government of \$495.4 million and Grant and Subsidies increase from the Commonwealth Government of \$133.0 million.

Balance Sheet

WA Health's total net asset position (total equity) is expected to increase by \$1,620.8 million between 2010-11 Estimated Actual and 2011-12 Budget. This reflects an increase in total assets of \$1,658.7 million and an increase in liabilities of \$37.9 million.

The expected increase in assets is due mainly to a large number of projects under construction as 'Work in Progress' which increased by \$636.7 million between 2010-11 Estimated Actual and 2011-12 Budget.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	3,051,029	3,331,717	3,392,267	3,661,772	3,912,988	3,958,686	3,991,695
Grants and subsidies ^(c)	484,811	517,644	26,710	35,071	27,122	25,592	25,861
Supplies and services	150,322	120,450	650,095	697,246	745,162	770,155	806,523
Accommodation	72,053	86,483	79,964	84,129	87,699	88,754	91,976
Depreciation and amortisation	115,648	128,096	138,840	150,901	157,714	285,223	265,760
Direct patient support costs expense	598,899	669,947	673,150	738,430	803,326	822,402	925,532
Indirect patient support costs expense	136,788	149,604	148,179	157,678	166,674	169,677	186,723
Private sector contracts expense	224,077	218,714	255,985	283,827	312,011	435,972	462,016
Visiting medical practitioners expense	104,007	110,917	113,223	124,103	134,310	136,675	140,806
Other expenses	260,578	234,316	269,517	284,479	312,856	322,048	380,760
TOTAL COST OF SERVICES.....	5,198,212	5,567,888	5,747,930	6,217,636	6,659,862	7,015,184	7,277,652
Income							
Sale of goods and services	188,286	203,579	198,549	212,625	226,133	238,479	253,009
Grants and subsidies	382,148	514,911	594,660	722,086	557,228	589,466	493,608
Other revenue	591,245	613,798	633,860	645,938	678,047	701,095	736,698
Total Income	1,161,679	1,332,288	1,427,069	1,580,649	1,461,408	1,529,040	1,483,315
NET COST OF SERVICES	4,036,533	4,235,600	4,320,861	4,636,987	5,198,454	5,486,144	5,794,337
INCOME FROM STATE GOVERNMENT							
Service appropriations	4,101,136	4,322,615	4,351,007	4,846,008	5,124,494	5,435,983	5,736,580
Resources received free of charge	5,777	7,819	7,218	7,261	7,805	6,635	6,888
Royalties for regions fund ^(d)	22,688	24,297	25,765	70,565	96,379	110,313	100,549
Other appropriations	-	6,994	6,994	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	4,129,601	4,361,725	4,390,984	4,923,834	5,228,678	5,552,931	5,844,017
SURPLUS/(DEFICIENCY) FOR THE PERIOD	93,068	126,125	70,123	286,847	30,224	66,787	49,680
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	93,068	126,125	70,123	286,847	30,224	66,787	49,680

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 31,388, 32,172 and 33,145 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$4.8 million (2009-10), \$0 (2010-11), \$2.8 million (2010-11 Estimated Out Turn), \$47.4 million (2011-12), \$67.3 million (2012-13), \$81.3 million (2013-14), \$72.6 million (2014-15), Regional Community Services Fund - \$17.9 million (2009-10), \$24.3 million (2010-11), \$23.0 million (2010-11 Estimated Out Turn), \$23.2 million (2011-12), \$29.1 million (2012-13), \$29.0 million (2013-14), \$28.0 million (2014-15).

Details of Controlled Grants and Subsidies

	2009-10 Actual ^(a) \$'000	2010-11 Budget ^(a) \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Aged and Continuing Care	211,081	225,376	617	695	626	591	597
Contracted Mental Health	14,749	15,748	-	-	-	-	-
Dental Health	10,170	10,859	258	290	262	247	250
Drug and Alcohol	27,073	28,906	-	-	-	-	-
Home-Based Hospital Programs	23,717	25,323	103	116	105	99	100
Palliative Care	20,782	22,189	10	11	10	10	10
Patient Transport	78,543	83,862	120	135	122	115	116
Prevention, Promotion and Protection	43,333	46,268	9,570	10,774	9,717	9,169	9,266
Public Hospital Admitted Patients	52,294	55,836	13,300	19,975	13,506	12,744	12,877
Public Hospital Non-Admitted Patients	3,069	3,277	2,732	3,075	2,774	2,617	2,645
TOTAL.....	484,811	517,644	26,710	35,071	27,122	25,592	25,861

(a) The grants and subsidies amounts for 2009-10 Actual and 2010-11 Budget include health services purchased by WA Health from the non-government sector that have been reclassified during 2010-11 as supplies and services.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	189,457	103,249	169,140	156,918	163,004	157,887	153,501
Restricted cash.....	234,077	244,130	246,827	302,014	163,983	132,007	132,007
Holding account receivables.....	-	-	6,742	16,482	25,965	55,930	88,716
Receivables	116,887	111,264	117,787	117,787	117,787	117,787	117,787
Other.....	78,079	52,397	75,834	75,834	75,834	75,834	75,834
Assets held for sale.....	1,630	-	1,630	1,630	1,630	1,630	1,630
Total current assets.....	620,130	511,040	617,960	670,665	548,203	541,075	569,475
NON-CURRENT ASSETS							
Holding account receivables.....	872,855	1,038,192	1,038,770	1,237,617	1,435,719	1,725,764	1,996,964
Property, plant and equipment.....	4,146,101	4,855,481	4,928,844	6,331,224	7,316,853	8,103,251	8,599,551
Intangibles	39,468	14,898	35,120	34,296	33,474	32,672	30,602
Restricted cash.....	1,435	935	1,435	1,435	1,435	1,435	1,435
Other.....	2,520	7,743	5,893	11,498	18,385	25,468	25,419
Total non-current assets	5,062,379	5,917,249	6,010,062	7,616,070	8,805,866	9,888,590	10,653,971
TOTAL ASSETS.....	5,682,509	6,428,289	6,628,022	8,286,735	9,354,069	10,429,665	11,223,446
CURRENT LIABILITIES							
Employee provisions	527,380	538,999	564,510	603,585	645,209	675,174	707,960
Payables.....	206,655	235,336	206,655	206,655	206,655	206,655	206,655
Other.....	100,961	72,458	95,933	90,467	90,467	90,467	90,467
Total current liabilities	834,996	846,793	867,098	900,707	942,331	972,296	1,005,082
NON-CURRENT LIABILITIES							
Employee provisions	107,761	110,416	115,192	123,059	131,306	136,128	141,568
Borrowings	82,649	42,776	77,881	74,348	69,131	60,162	50,636
Total non-current liabilities	190,410	153,192	193,073	197,407	200,437	196,290	192,204
TOTAL LIABILITIES	1,025,406	999,985	1,060,171	1,098,114	1,142,768	1,168,586	1,197,286
EQUITY							
Contributed equity.....	1,946,185	2,836,555	2,784,515	4,117,411	5,113,097	6,096,088	6,811,489
Accumulated surplus/(deficit)	(121,855)	(95,147)	(121,855)	164,992	195,216	262,003	311,683
Reserves	2,739,705	2,560,771	2,742,000	2,743,027	2,739,797	2,739,797	2,739,797
Total equity.....	4,564,035	5,302,179	5,404,660	7,025,430	8,048,110	9,097,888	9,862,969
TOTAL LIABILITIES AND EQUITY	5,589,441	6,302,164	6,464,831	8,123,544	9,190,878	10,266,474	11,060,255

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	3,942,073	4,157,278	4,178,350	4,637,421	4,916,909	5,115,973	5,432,594
Capital appropriation	636,265	744,903	808,160	1,269,522	848,487	774,671	545,057
Holding account drawdowns	43,400	-	-	-	-	-	-
Royalties for regions fund ^(b)	29,439	72,554	57,685	133,939	243,578	318,633	270,893
Administered appropriations	-	6,994	6,994	-	-	-	-
Net cash provided by State Government	4,651,177	4,981,729	5,051,189	6,040,882	6,008,974	6,209,277	6,248,544
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(2,963,942)	(3,294,476)	(3,347,706)	(3,614,830)	(3,863,117)	(3,923,899)	(3,953,469)
Grants and subsidies	(484,811)	(517,644)	(23,020)	(35,071)	(27,122)	(25,592)	(25,861)
Supplies and services	(128,667)	(116,867)	(626,945)	(671,460)	(717,477)	(744,398)	(780,574)
Accommodation	(72,053)	(86,483)	(79,964)	(84,129)	(87,699)	(88,754)	(91,976)
Payments for direct patient support costs	(617,259)	(669,947)	(673,150)	(738,430)	(803,326)	(822,402)	(925,532)
Payments for indirect patient support costs	(140,705)	(149,604)	(148,179)	(157,678)	(166,674)	(169,677)	(186,723)
Payments for private sector contracts	(224,077)	(218,714)	(255,985)	(283,827)	(312,011)	(435,972)	(455,352)
Payments for visiting medical practitioners	(106,985)	(110,917)	(113,223)	(124,103)	(134,310)	(136,675)	(140,806)
Other payments	(514,871)	(479,225)	(534,686)	(569,654)	(614,942)	(515,634)	(688,602)
Receipts							
Grants and subsidies	403,794	514,863	593,215	722,086	557,228	589,466	493,608
Sale of goods and services	186,189	203,579	198,549	212,625	226,133	238,479	253,009
GST receipts	234,223	247,990	247,990	266,466	281,710	174,464	282,117
Other receipts	561,411	612,586	633,500	644,828	677,075	701,033	736,698
Net cash from operating activities	(3,867,753)	(4,064,859)	(4,129,604)	(4,433,177)	(4,984,532)	(5,159,561)	(5,483,463)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(490,040)	(889,099)	(920,261)	(1,556,978)	(1,148,002)	(1,077,902)	(759,941)
Proceeds from sale of non-current assets	-	910	10	10	62	62	-
Other receipts	-	350	350	200	-	-	-
Net cash from investing activities	(490,040)	(887,839)	(919,901)	(1,556,768)	(1,147,940)	(1,077,840)	(759,941)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(102,674)	(4,768)	(4,768)	(5,001)	(5,217)	(5,457)	(5,708)
Other proceeds	(2,514)	(2,733)	(2,733)	(2,971)	(3,230)	(3,512)	(3,818)
Net cash from financing activities	(105,188)	(7,501)	(7,501)	(7,972)	(8,447)	(8,969)	(9,526)
NET INCREASE/(DECREASE) IN CASH HELD	188,196	21,530	(5,817)	42,965	(131,945)	(37,093)	(4,386)
Cash assets at the beginning of the reporting period	236,773	328,534	424,969	417,402	460,367	328,422	291,329
Net cash transferred to/from other agencies	-	(1,750)	(1,750)	-	-	-	-
Cash assets at the end of the reporting period	424,969	348,314	417,402	460,367	328,422	291,329	286,943

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$11.6 million (2009-10), \$48.3 million (2010-11), \$33.6 million (2010-11 Estimated Out Turn), \$102.7 million (2011-12), \$205.2 million (2012-13), \$283.4 million (2013-14), \$242.9 million (2014-15), Regional Community Services Fund - \$17.9 million (2009-10), \$24.3 million (2010-11), \$24.1 million (2010-11 Estimated Out Turn), \$31.2 million (2011-12), \$38.4 million (2012-13), \$35.2 million (2013-14), \$28.0 million (2014-15).

RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS AND ACCOUNTING POLICY CHANGES

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	5,198,212	5,567,888	5,747,930	6,217,636	6,659,862	7,015,184	7,277,652
Transfer of funding for the Brightwater Care Group from the Disability Services Commission	2,090	2,180	-	-	-	-	-
Adjusted Total Cost of Services	5,200,302	5,570,068	5,747,930	6,217,636	6,659,862	7,015,184	7,277,652
APPROPRIATIONS							
Net Amount Appropriated to Deliver Services....	4,101,136	4,322,615	4,351,007	4,846,008	5,124,494	5,435,983	5,736,580
Transfer of funding for the Brightwater Care Group from the Disability Services Commission	2,090	2,180	-	-	-	-	-
Adjusted Net Amount Appropriated to Deliver Services	4,103,226	4,324,795	4,351,007	4,846,008	5,124,494	5,435,983	5,736,580

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Ambient Air Quality NEPM.....	-	-	7	-	-	-	-
Australian Immunisation Agreement Vaccines	30,071	30,787	33,663	32,696	36,323	33,708	33,708
Bring Nurses Back Program	618	735	-	-	-	-	-
Cannet	405	-	30	48	-	-	-
Clinical Preceptor Program	49	-	162	70	-	-	-
COAG Indigenous Early Childhood National Partnership.....	-	-	3,200	3,680	3,840	4,000	-
DAO - Alcohol Sales Data Project	142	150	150	169	175	-	-
DAO - AOD - Workforce Development Program	215	107	410	289	-	-	-
DAO - COAG - Child And Domestic Violence Program	1,045	1,045	1,045	-	-	-	-
DAO - COAG - Drug Diversion Program	-	-	300	300	300	-	-
DAO - Early Intervention Pilot Program	-	-	173	355	181	-	-
DVA - HACC Home Care	1,399	1,431	1,428	1,461	1,461	1,461	1,461
GST Input Credits	74,839	68,781	75,998	75,730	79,103	82,475	85,848
GST Receipts on Sales	923	1,054	2,227	964	934	905	876
Gynaecological Workforce Project	40	40	40	-	-	-	-
Hand Hygiene Program	40	-	44	-	-	-	-
HACC	111,983	121,322	121,568	131,369	140,404	149,496	163,194
HACC - COAG Access Point Funding	668	668	668	669	669	668	668
MMEX System for Collecting Cancer Data	-	-	225	225	114	-	-
National Bowel Cancer Screening Program Western Australia	183	183	183	-	-	-	-
Other Commonwealth Programs	-	500	-	-	-	-	-
Palliative Care - Residential Aged Care	131	65	65	-	-	-	-
Perinatal Depression	444	788	788	1,169	1,070	-	-
Proceeds from Services Provided by Community Support Services	3,025	3,563	1,814	1,879	1,945	2,014	2,086

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Proceeds from Services Provided by Drug Abuse Strategy Services	384	300	288	200	100	100	100
Proceeds from Services Provided by Environmental Health Services	1,788	1,974	1,967	1,839	1,834	1,884	1,858
Proceeds from Services Provided by Miscellaneous Services	7,448	6,445	7,189	6,848	4,529	4,398	4,473
Proceeds from Services Provided by Reproductive Technology Services	1	-	-	6	-	-	6
Public Health - CD - Dog Management Activity	-	-	100	100	-	-	-
Public Health - Data Linkage	120	-	121	-	-	-	-
Public Health - Foodborne Disease Sentinel Site (Ozfood)	180	184	184	141	-	-	-
Public Health - Human Quarantine Activities	12	12	12	12	12	12	12
Public Health - Preventative Health	-	-	858	7,767	14,185	6,535	5,340
Quitline Enhancement Project	-	-	100	100	100	-	-
Radiation Therapists	389	240	240	341	-	-	-
Rockingham Kwinana Aboriginal Tobacco Control Project	-	-	290	173	-	-	-
TOTAL	236,542	240,374	255,537	268,600	287,279	287,656	299,630

The moneys received and retained are to be applied to WA Health's services as specified in the Budget Statements.

WESTERN AUSTRALIAN HEALTH PROMOTION FOUNDATION

ASSET INVESTMENT PROGRAM

The asset investment expenditure of \$70,000 reflects routine asset replacement, and system changes relating to electronic sponsorship applications and electronic document management initiatives.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer and Digital Media Program 2008-09 to 2012-13	301	161	50	70	70	-	-
NEW WORKS							
Computer and Digital Media Program - 2013-14	70	-	-	-	-	70	-
Computer and Digital Media Program - 2014-15	70	-	-	-	-	-	70
Total Cost of Asset Investment Program.....	441	161	50	70	70	70	70
FUNDED BY							
Internal Funds and Balances.....			50	70	70	70	70
Total Funding			50	70	70	70	70

ANIMAL RESOURCES AUTHORITY

ASSET INVESTMENT PROGRAM

The capital expenditure of the Authority relates to routine asset replacement. The cost of the asset investment program is funded by the Authority's internal cash balances.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2010-11 Program	200	200	200	-	-	-	-
NEW WORKS							
Asset Replacement - 2011-12 Program	505	-	-	505	-	-	-
Asset Replacement - 2012-13 Program	505	-	-	-	505	-	-
Asset Replacement - 2013-14 Program	505	-	-	-	-	505	-
Asset Replacement - 2014-15 Program	505	-	-	-	-	-	505
Total Cost of Asset Investment Program.....	2,220	200	200	505	505	505	505
FUNDED BY							
Internal Funds and Balances.....			200	505	505	505	505
Total Funding			200	505	505	505	505

WESTERN AUSTRALIAN TOURISM COMMISSION

PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; TOURISM

DIVISION 9

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 13 Net amount appropriated to deliver services	57,681	61,374	59,173	65,249	55,740	56,536	55,486
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	381	399	399	413	427	442	442
Total appropriations provided to deliver services	58,062	61,773	59,572	65,662	56,167	56,978	55,928
CAPITAL							
Item 113 Capital Appropriation.....	272	-	-	50	100	150	150
TOTAL APPROPRIATIONS	58,334	61,773	59,572	65,712	56,267	57,128	56,078
EXPENSES							
Total Cost of Services	63,530	67,210	65,866	81,696	70,265	70,565	68,965
Net Cost of Services ^(a)	58,218	62,081	61,407	75,637	67,806	68,115	66,515
CASH ASSETS ^(b)	4,232	888	1,213	3,060	4,266	4,256	4,343

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Australian Tourism Exchange 2012	150	2,650	-	-	-
Aviation and Market Development in China.....	-	1,300	1,300	1,300	1,300
Commonwealth Heads of Government Meeting - Marketing Western Australia	200	790	-	-	-
Event Tourism ^(a)	-	15,000	15,000	15,000	15,000
International Golf	-	2,400	2,400	2,400	-
Royalties for Regions - Kimberley Science and Conservation Strategy.....	-	950	1,375	1,200	650
V8 Supercar Championship Series 2011-15	950	1,050	1,125	1,200	1,350

- (a) Includes \$10.0 million per year funding from Royalties for Regions for regional events.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	Increased competitiveness and viability of the Western Australian Tourism industry.	1. Destination Marketing 2. Event Tourism 3. Tourism Investment and Infrastructure

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Destination Marketing	28,412	34,305	35,987	36,781	29,749	29,791	30,400
2. Event Tourism	23,712	24,395	21,747	36,697	32,466	32,697	30,703
3. Tourism Investment and Infrastructure	11,406	8,510	8,132	8,218	8,050	8,077	7,862
Total Cost of Services.....	63,530	67,210	65,866	81,696	70,265	70,565	68,965

Significant Issues Impacting the Agency

- Tourism is an industry that generates substantial income and employment, and disperses this activity into the regions. The most recent statistics indicate that the Western Australian tourism industry generates over 82,000 jobs and injects \$7.3 billion (directly and indirectly) into the Western Australian economy (Tourism Satellite Account 2007-08). In 2010, all classes of visitors to and within Western Australia directly spent \$6.0 billion in the State's economy (International Visitor Survey Year Ending December 2010).
- The Australian dollar has continued to strengthen to the detriment of domestic tourism. This, in conjunction with low cost airfares, has stimulated outbound growth in direct proportion to a reduction in intrastate travel. Western Australians made 3.9 million intrastate overnight trips, 11.9 million day trips and directly spent \$3.05 billion within the State in 2010. International visitors grew 11.2% to 689,500 in 2010 and they spent \$1.9 billion. Interstate travel to Western Australia has also grown in the last year, with the National Visitor Survey estimating 1.1 million visitors and \$1.05 billion in spend in 2010. Greater effort will be placed on making holidays within the State more accessible for Western Australians.

- In consultation with other parts of the Western Australian government and the local tourism industry, the Board of Tourism WA is developing the State Government's strategy for tourism in Western Australia to 2020, which will be released in the second half of 2011. The aspirational goal of the strategy is to double the value of the tourism industry in Western Australia by 2020.
- The 'Extraordinary Taxi Ride' campaign, the first in a series of campaigns focusing on the new *Experience Extraordinary* brand, exceeded brand and campaign targets providing a return on investment of 13:1. This equates to a total estimated injection of \$72 million into the Western Australian economy.
- Tourism WA's domestic marketing campaign continues to feature images of passengers on the 'Extraordinary Taxi Ride' experiencing the State's iconic attractions. Targeting consumers in Perth, Sydney and Melbourne the campaign includes cinema, press, online, Qantas in-flight advertising and public relations, and is supported by cooperative tactical advertising with major travel partners. Tourism WA will continue to promote Western Australia as an extraordinary destination, both internationally and domestically, through brand, cooperative and events marketing activities.
- International Air Transport Association forecasts indicate that by 2014 there will be 3.3 billion air travellers globally, up by 800 million from 2.5 billion in 2009. China will be the biggest contributor of new travellers. Tourism WA will significantly increase its investment in the China market via a strategy comprising five key elements, including aviation development (direct flights), consumer marketing, trade development, working with the Western Australian tourism industry, and partnerships with other Government agencies and the private sector.
- Tourism WA is focused on three aviation areas. Pursuing direct services from China, facilitating Broome International Airport as a gateway to Australia's North West, and ensuring Busselton Regional Airport becomes an interstate, and eventually international route for travellers to visit the South West.
- Tourism WA will expand Western Australia's events calendar with a significant increase in funding over the next four years. An additional \$5 million each year will enable Eventscorp to attract and develop new sporting, arts and cultural, and uniquely Western Australian events.
- Events in regional Western Australia will get a significant boost with an additional \$10 million per year through Royalties for Regions funding. New events will be developed and held in key regional areas and the existing Regional Events Scheme (RES) will be bolstered. A number of existing events will also be enhanced.
- A key focus of Tourism WA in 2011-12 will be to monitor, participate in and/or implement priority tourism development projects that will significantly enhance the experience and growth of sustainable tourism in the State. The Perth Waterfront project has progressed and Tourism WA will continue to advocate for the inclusion of a large high quality hotel(s). Opportunities for new eco-accommodation in nature-based tourism continue to be progressed in partnership with the Department of Environment and Conservation through the NatureBank program following the release of the first site at Kurrajong in 2010. New sites in the Kimberley and Shark Bay regions will be progressed in 2011.
- Tourism WA will be actively involved in the Kimberley Science and Conservation Strategy to implement four dedicated tourism initiatives, including enhancement of Aboriginal tourism experiences, an aerial highway product, and the development of tourism corridors and 4WD trails.
- Indigenous tourism is an experience that visitors to Western Australia are seeking. *Making A Difference 2011 - 2015 Aboriginal Tourism Strategy for Western Australia* outlines a collaborative approach to the ongoing development of a sustainable Aboriginal tourism industry in Western Australia. Key actions include marketing, industry support and capacity building, development of quality product, and education and training initiatives. Tourism WA will oversee the implementation of the strategy, which requires input from State and Commonwealth government agencies to achieve intended outcomes.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: Increased competitiveness and viability of the Western Australian Tourism industry:					
Percentage of visitors whose expectations were met or exceeded upon visiting Western Australia	95%	90%	90%	90%	
Number of inbound visitors to Western Australia from interstate and international sources	n/a	n/a	1,784,500	1,820,000	1
Western Australia's share of the international visitors to Australia	n/a	n/a	12.7%	12.8%	2
Value of cooperative marketing funds provided by the tourism industry	n/a	n/a	\$4.3 million	\$4.3 million	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The 2011-12 inbound visitor target is based on 2% growth per annum.
2. The 2011-12 share of international visitors target is based on 1.2% growth per annum.

Services and Key Efficiency Indicators**1: Destination Marketing**

In partnership with the tourism and travel industry, Regional Tourism Organisations, Perth Convention Bureau, Western Australian Indigenous Tourism Operators Committee and Tourism Australia, Tourism WA promotes Western Australia as a desirable holiday destination in core intrastate, interstate and international markets and undertakes marketing strategies that maximise the economic benefit to the State.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service	\$'000 28,412	\$'000 34,305	\$'000 35,987	\$'000 36,781	
Less Income	2,108	2,339	2,340	2,337	
Net Cost of Service	26,304	31,966	33,647	34,444	
Employees (Full Time Equivalents)	73	61	61	61	
Efficiency Indicators					
Ratio of Tourism WA's Destination Marketing and Tourism Investment and Infrastructure Spend to Visitor Spend	n/a	n/a	n/a	n/a	1, 2

Explanation of Significant Movements

(Notes)

1. The service areas of Destination Marketing and Tourism Investment and Infrastructure both have the same ultimate goal - to facilitate visitation to Western Australia. Destination Marketing works to increase desire and encourage booking, while Tourism Investment and Infrastructure works to enable access and facilitate the infrastructure needed to accommodate and entertain visitors. The two areas also work closely together in many aspects (e.g. market and aviation development in emerging or growth countries). Therefore the efficiency indicator for Destination Marketing and Tourism Investment and Infrastructure is a combined measure, and replicated for each service.
2. Due to the change in Tourism WA's structure and focus, historical data is not a good representation of future performance, therefore 2011-12 ratio data will be used as a benchmark for 2012-13. A 2011-12 Budget Target will be established prior to the commencement of the 2011-12 financial year.

2: Event Tourism

Tourism WA develops, attracts and supports events that generate social and economic benefit to the State, and market Western Australia nationally and internationally.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	23,712	24,395	21,747	36,697	
Less Income	3,103	2,720	2,050	3,653	
Net Cost of Service	20,609	21,675	19,697	33,044	
Employees (Full Time Equivalents)	21	17	17	25	
Efficiency Indicators					
Ratio of Tourism WA's Event Spend to the Value of Direct Economic and Media Impact Generated by Events	n/a	n/a	n/a	n/a	1

Explanation of Significant Movements

(Notes)

- Due to the change in Tourism WA's structure and focus, historical data is not a good representation of future performance, therefore 2011-12 ratio data will be used as a benchmark for 2012-13.

3: Tourism Investment and Infrastructure

This service ensures the promotion, fostering and facilitation of investment in and the development of new tourist access infrastructure.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	11,406	8,510	8,132	8,218	
Less Income	101	70	69	69	
Net Cost of Service	11,305	8,440	8,063	8,149	
Employees (Full Time Equivalents)	65	47	47	21	
Efficiency Indicators					
Ratio of Tourism WA's Destination Marketing and Tourism Investment and Infrastructure Spend to Visitor Spend	n/a	n/a	n/a	n/a	1, 2

Explanation of Significant Movements

(Notes)

- The service areas of Destination Marketing and Tourism Investment and Infrastructure both have the same ultimate goal - to facilitate visitation to Western Australia. Destination Marketing works to increase desire and encourage booking, while Tourism Investment and Infrastructure works to enable access and facilitate the infrastructure needed to accommodate and entertain visitors. The two areas also work closely together in many aspects (e.g. market and aviation development in emerging or growth countries). Therefore the efficiency indicator for Destination Marketing and Tourism Investment and Infrastructure is a combined measure, and replicated for each service.
- Due to the change in Tourism WA's structure and focus, historical data is not a good representation of future performance, therefore 2011-12 ratio data will be used as a benchmark for 2012-13. A 2011-12 Budget Target will be established prior to the commencement of the 2011-12 financial year.

ASSET INVESTMENT PROGRAM

The asset investment program provides funding for the continuation of the asset replacement program primarily information technology (IT) development and other infrastructure.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
IT Development and Other Infrastructure							
2010-11 Asset Replacement Program.....	485	485	485	-	-	-	-
NEW WORKS							
IT Development and Other Infrastructure							
2011-12 Asset Replacement Program.....	793	-	-	793	-	-	-
2012-13 Asset Replacement Program.....	575	-	-	-	575	-	-
2013-14 Asset Replacement Program.....	625	-	-	-	-	625	-
2014-15 Asset Replacement Program.....	625	-	-	-	-	-	625
Total Cost of Asset Investment Program.....	3,103	485	485	793	575	625	625
FUNDED BY							
Capital Appropriation.....			-	50	100	150	150
Drawdowns from the Holding Account.....			475	475	475	475	475
Internal Funds and Balances.....			10	268	-	-	-
Total Funding			485	793	575	625	625

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement shows an increase in Total Cost of Services by approximately \$16 million in 2011-12, when compared to 2010-11 Estimated Actual.

The increase in expenditure is due to:

- Additional events funding of \$5 million from appropriation (\$20 million in total over four years) and \$10 million from Royalties for Regions (\$40 million in total over four years);
- Funding for Market and Aviation Development in China of \$1.3 million per year (\$5.2 million in total over four years);
- Royalties for Regions funding for the Kimberly Science and Conservation Strategy of \$950,000 (\$4.2 million in total over four years); and
- Funding for CHOGM 2011 of \$790,000 (\$990,000 in total with \$200,000 spent in 2010-11).

This was partially offset by a reduction in employee benefits due to the 2010-11 restructure of Tourism WA.

The Income Statement shows a \$1.6 million increase in Total Income for 2011-12. This is due to increased Commonwealth funding for the ISAF Sailing World Championships which are being held in December 2011.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	15,107	14,274	14,232	11,684	9,591	9,970	10,242
Grants and subsidies ^(c)	803	-	-	-	-	-	-
Supplies and services	22,434	27,679	25,961	41,078	35,158	35,014	33,134
Accommodation	2,001	2,204	2,204	2,119	2,229	1,865	1,869
Depreciation and amortisation	1,370	842	842	789	742	692	692
Administration expenses	7,507	5,935	6,001	6,563	6,529	6,719	6,918
Advertising and promotion expenses	13,326	15,619	15,969	18,888	15,431	15,705	15,510
Other expenses	982	657	657	575	585	600	600
TOTAL COST OF SERVICES	63,530	67,210	65,866	81,696	70,265	70,565	68,965
Income							
Grants and subsidies	3,032	2,000	2,000	3,600	-	-	-
Other revenue	2,280	3,129	2,459	2,459	2,459	2,450	2,450
Total Income	5,312	5,129	4,459	6,059	2,459	2,450	2,450
NET COST OF SERVICES	58,218	62,081	61,407	75,637	67,806	68,115	66,515
INCOME FROM STATE GOVERNMENT							
Service appropriations	58,062	61,773	59,572	65,662	56,167	56,978	55,928
Resources received free of charge	136	103	103	106	109	112	112
Royalties for regions fund ^(d)	-	330	330	11,280	11,705	11,200	10,650
TOTAL INCOME FROM STATE GOVERNMENT	58,198	62,206	60,005	77,048	67,981	68,290	66,690
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(20)	125	(1,402)	1,411	175	175	175
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(20)	125	(1,402)	1,411	175	175	175

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 159, 125 and 107 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$0 (2009-10), \$0.3 million (2010-11), \$0.3 million (2010-11 Estimated Out Turn), \$11.3 million (2011-12), \$11.7 million (2012-13), \$11.2 million (2013-14), \$10.7 million (2014-15).

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
'A Day in Pompeii' Exhibition	490	-	-	-	-	-	-
Argyle Museum	150	-	-	-	-	-	-
Indigenous Tourism	136	-	-	-	-	-	-
Other	27	-	-	-	-	-	-
TOTAL	803	-	-	-	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	4,232	806	1,172	3,019	4,225	4,215	4,302
Restricted cash.....	-	82	41	41	41	41	41
Holding account receivables.....	475	475	475	475	475	475	475
Receivables	1,076	1,021	1,179	1,495	1,658	1,603	1,603
Other.....	1,326	2,266	1,200	692	889	1,152	1,152
Total current assets.....	7,109	4,650	4,067	5,722	7,288	7,486	7,573
NON-CURRENT ASSETS							
Holding account receivables.....	4,704	5,071	5,071	5,385	5,652	5,869	6,086
Property, plant and equipment.....	286	623	286	287	288	388	189
Intangibles	876	675	269	-	-	-	-
Other.....	1,288	1,617	1,538	1,820	1,662	1,495	1,627
Total non-current assets	7,154	7,986	7,164	7,492	7,602	7,752	7,902
TOTAL ASSETS.....	14,263	12,636	11,231	13,214	14,890	15,238	15,475
CURRENT LIABILITIES							
Employee provisions	3,172	2,770	2,188	2,271	2,356	2,444	2,444
Payables.....	280	42	280	288	288	298	298
Other.....	3,445	3,821	2,932	3,297	4,645	4,595	4,557
Total current liabilities	6,897	6,633	5,400	5,856	7,289	7,337	7,299
NON-CURRENT LIABILITIES							
Employee provisions	608	764	630	652	675	699	699
Other.....	554	380	399	443	388	339	289
Total non-current liabilities	1,162	1,144	1,029	1,095	1,063	1,038	988
TOTAL LIABILITIES	8,059	7,777	6,429	6,951	8,352	8,375	8,287
EQUITY							
Contributed equity.....	6,779	7,079	6,779	6,829	6,929	7,079	7,229
Accumulated surplus/(deficit)	(2,260)	(4,143)	(3,662)	(2,251)	(2,076)	(1,901)	(1,726)
Reserves	2,012	1,923	2,012	2,012	2,012	2,012	2,012
Other.....	(327)	-	(327)	(327)	(327)	(327)	(327)
Total equity.....	6,204	4,859	4,802	6,263	6,538	6,863	7,188
TOTAL LIABILITIES AND EQUITY	14,263	12,636	11,231	13,214	14,890	15,238	15,475

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	56,748	60,931	58,730	64,873	55,425	56,286	55,236
Capital appropriation	272	-	-	50	100	150	150
Holding account drawdowns	475	475	475	475	475	475	475
Royalties for regions fund ^(b)	-	330	330	11,280	11,705	11,200	10,650
Net cash provided by State Government	57,495	61,736	59,535	76,678	67,705	68,111	66,511
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(15,400)	(14,124)	(15,173)	(11,531)	(9,435)	(9,810)	(10,242)
Grants and subsidies	(803)	-	-	-	-	-	-
Supplies and services	(22,166)	(28,070)	(26,852)	(40,680)	(34,377)	(35,664)	(33,577)
Accommodation	(2,071)	(2,204)	(2,204)	(1,919)	(2,279)	(1,915)	(1,919)
Other payments	(25,679)	(24,173)	(24,589)	(28,158)	(24,483)	(24,957)	(24,961)
Receipts							
Grants and subsidies	3,000	2,000	2,000	3,600	-	-	-
GST receipts	3,880	3,190	3,190	3,091	3,091	3,291	3,341
Other receipts	2,222	2,229	1,559	1,559	1,559	1,559	1,559
Net cash from operating activities	(57,017)	(61,152)	(62,069)	(74,038)	(65,924)	(67,496)	(65,799)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(197)	(475)	(485)	(793)	(575)	(625)	(625)
Proceeds from sale of non-current assets	1	-	-	-	-	-	-
Net cash from investing activities	(196)	(475)	(485)	(793)	(575)	(625)	(625)
NET INCREASE/(DECREASE) IN CASH HELD	282	109	(3,019)	1,847	1,206	(10)	87
Cash assets at the beginning of the reporting period	3,950	779	4,232	1,213	3,060	4,266	4,256
Cash assets at the end of the reporting period	4,232	888	1,213	3,060	4,266	4,256	4,343

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$0 (2009-10), \$0.3 million (2010-11), \$0.3 million (2010-11 Estimated Out Turn), \$11.3 million (2011-12), \$11.7 million (2012-13), \$11.2 million (2013-14), \$10.7 million (2014-15).

ROTTNEST ISLAND AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority will invest \$3.7 million during 2011-12 on the ongoing program to upgrade Rottnest Island's holiday and tourism facilities, infrastructure and essential services.

The 2011-12 asset investment program will focus on:

- visitor facilities;
- service building upgrade;
- utility and infrastructure assets; and
- information technology systems.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Holiday and Tourism Facilities - 2010-11 Program	3,700	3,700	3,700	-	-	-	-
Rottnest Island Taskforce Program							
Infrastructure Waste	6,242	6,242	20	-	-	-	-
NEW WORKS							
Holiday and Tourism Facilities							
2011-12 Program	3,700	-	-	3,700	-	-	-
2012-13 Program	3,700	-	-	-	3,700	-	-
2013-14 Program	3,700	-	-	-	-	3,700	-
2014-15 Program	3,700	-	-	-	-	-	3,700
Total Cost of Asset Investment Program.....	24,742	9,942	3,720	3,700	3,700	3,700	3,700
FUNDED BY							
Internal Funds and Balances.....			3,720	3,700	3,700	3,700	3,700
Total Funding			3,720	3,700	3,700	3,700	3,700

Part 4

Minister for Mines and Petroleum; Fisheries; Electoral Affairs

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000
169	Mines and Petroleum			
	- Delivery of Services.....	65,193	64,800	77,315
	- Administered Grants, Subsidies and Other Transfer Payments.....	12,063	9,166	25,973
	- Capital Appropriation.....	15	15	-
	Total	77,271	73,981	103,288
180	Fisheries			
	- Delivery of Services.....	30,621	32,676	39,689
	- Capital Appropriation.....	5,510	5,510	10,060
	Total	36,131	38,186	49,749
192	Western Australian Electoral Commission			
	- Delivery of Services.....	6,188	7,840	8,201
	Total	6,188	7,840	8,201
	GRAND TOTAL			
	- Delivery of Services.....	102,002	105,316	125,205
	- Administered Grants, Subsidies and Other Transfer Payments.....	12,063	9,166	25,973
	- Capital Appropriation.....	5,525	5,525	10,060
	Total.....	119,590	120,007	161,238

MINES AND PETROLEUM

PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS

DIVISION 10

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 14 Net amount appropriated to deliver services	70,275	64,383	63,990	76,477	76,328	79,186	77,499
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	782	810	810	838	848	859	873
Total appropriations provided to deliver services	71,057	65,193	64,800	77,315	77,176	80,045	78,372
ADMINISTERED TRANSACTIONS							
Item 15 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	17,661	4,008	4,008	19,886	5,095	3,811	3,826
Amount Authorised by Other Statutes							
- Petroleum (Submerged Lands) Act 1982.....	6,660	8,055	5,158	6,087	4,648	4,079	3,908
CAPITAL							
Capital Appropriation	130	15	15	-	-	-	-
TOTAL APPROPRIATIONS	95,508	77,271	73,981	103,288	86,919	87,935	86,106
EXPENSES							
Total Cost of Services	115,034	137,607	143,514	156,355	164,234	144,843	141,305
Net Cost of Services ^(a)	86,733	92,986	99,728	105,127	105,476	85,435	80,262
CASH ASSETS ^(b)	16,115	13,560	13,655	13,528	12,508	11,913	11,318

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Accelerating Reinvestment in Western Australian Mine Sites	-	1,000	1,800	2,400	-
Delayed Roll-In into the Shared Services.....	618	1,848	1,848	106	-
Government Contribution to Mines and Petroleum Safety Regulation	1,000	1,000	1,000	1,000	1,000
Implementation of Oil and Gas Regulation Reform	-	1,004	1,031	-	-
Kimberley Science and Conservation Strategy - Baseline Geochemical and Geophysical Surveys	-	730	1,135	1,135	-
Mining Tenement Refunds (Administered).....	8,084	8,000	-	-	-
Regulation of the Resources Industry.....	-	6,947	5,910	7,475	9,110
Royalties for Regions - Exploration Incentive Scheme - Regional Alternative Energy Mobilisation Project	-	3,600	13,500	3,500	-
Sustaining Reduction in Mineral Titles Application Processing	-	500	500	500	500

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	Responsible exploration and development of mineral and energy resources and protection of the community from the risks of dangerous goods.	1. Resource Sector and Dangerous Goods Regulation
	Encouragement of exploration and discovery of mineral and petroleum deposits and informed land use planning.	2. Geoscience Information and Advice

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Resource Sector and Dangerous Goods Regulation	72,892	89,084	91,022	105,070	122,201	115,655	112,805
2. Geoscience Information and Advice	42,142	48,523	52,492	51,285	42,033	29,188	28,500
Total Cost of Services.....	115,034	137,607	143,514	156,355	164,234	144,843	141,305

Significant Issues Impacting the Agency

- In the year ending December 2010, the value of production from Western Australia's resources sector exceeded expectations by growing 48.8% to reach a new high of \$91.6 billion. Of this value, \$48.5 billion (53%) was accounted for by iron ore. Gold (\$7.8 billion) and petroleum products (\$22.9 billion) also continued to perform strongly, accounting for 33.5% of the total value. All major resources experienced growth in tonnage except petroleum condensate, which experienced a minor decrease of 4%, although its sale value increased by 15% to \$3.7 billion.
- The Australian dollar remained robust against other currencies, appreciating against the United States (US) dollar to average US92 cents in 2010. The Australian dollar reached parity with the US dollar for the first time on 15 October 2010 and has traded close to or above the parity mark into 2011. The strengthening Australian dollar has not affected growth in demand for Western Australian mineral and petroleum resources as commodity prices continue reaching new highs.
- Mineral and petroleum exports contributed a significant proportion (91% of Western Australian and 44% nationally) towards total merchandise exports in 2010. China was Western Australia's leading export market, accounting for 40% of the State's total merchandise exports. Developing economies including China and India continue to grow strongly and are expected to maintain a steady demand for Western Australian resources in the future.
- Western Australian mineral exploration expenditure continues to recover following the Global Financial Crisis (GFC), with expenditure increasing 22% from 2009 levels to \$1.4 billion in 2010. This level was only marginally short of the pre-GFC high and accounted for 57% of the national total of \$2.5 billion. Western Australian petroleum expenditure fell to its third highest level at \$2.5 billion (Consumer Price Index adjusted), a 12% decrease from its 2009 record high.
- The Department is currently facing in excess of 2,000 objections to mining tenement applications outstanding across the State. Over the past five years an average of 1,186 applications are objected to each year. Availability of listing dates varies from four to seven months regionally and warden listings compete with magistrate court listings. The appointment of a full-time mines warden to the Department of the Attorney General will reduce the number of objections to applications currently outstanding, thereby reducing the time to resolve these disputed applications and ultimately contributing to the reduction of the backlog of mining tenement applications. Furthermore, competition between magisterial listings and mining warden listings will be rationalised.
- In 2010, the Collie South West Hub carbon geo-sequestration project continued to progress. The Collie Hub project is undertaking zoning of storage sites for further investigation during 2011 and will continue investigation of the Dampier to Bunbury gas pipeline corridor as a transport route for carbon generating industries to potential storage sites. The Department will progress amendments to existing legislation to accommodate onshore pipeline transportation of greenhouse gas with legislation to be introduced into Parliament during 2011 to support development of an onshore greenhouse gas industry.
- In 2010, the Commonwealth Government announced a Mineral Resource Rent Tax (MRRT) and the extension of the Petroleum Resource Rent Tax (PRRT) to all petroleum projects. Both are expected to apply from 1 July 2012. All iron ore and coal projects, with profits greater than \$50.0 million per annum, will be affected by the MRRT, applying at a rate of 30%. Although the MRRT and the PRRT will provide a credit for current State royalties, the State has pursued the case for credits to also accommodate any future State royalty increases. On 24 March 2011, the Commonwealth Government accepted all of the MRRT Policy Transition Group's recommendations, including the crediting of all current and future State royalties and resolved that arrangements be put in place to ensure that State Governments do not have an incentive to increase royalties on coal and iron ore. Release of the draft legislation for consultation is expected around the middle of 2011.
- The improvement of the mining approvals system is a major strategic priority for the State. The Government is committing ongoing funding of \$0.5 million per annum to promote sustainability of the resources industry through the effective management and continued processing of the increasing numbers of exploration and mineral title applications. The funding will allow the Department to permanently resource a specialised team to manage exploration and mining tenement applications where native title claimants are taking a more legalistic approach. The backlog of mining tenement applications reached its peak of 18,700 in 2006 and currently it has been reduced to 8,000. Notwithstanding the impacts of the GFC, the number of mining tenement applications being lodged remains significantly buoyant (4,925 in the 2010 calendar year alone) demonstrating a robust and competitive resources sector.

- Since the release of the Productivity Commission's final report into the regulatory burden on the upstream petroleum sector, the Commonwealth Government has committed to establishing a National Offshore Titles Administrator which will deal with title administration and resource management issues. The States will have a say through the continuation of the Joint Authority arrangement. The National Offshore Petroleum Safety Authority will be expanded to include the regulation of structural integrity and environment plans to become the National Offshore Petroleum Safety and Environmental Management Authority. Western Australia is not in favour of this approach and will not confer its areas to these entities to administer. Western Australia is working with the Commonwealth to achieve the best outcome possible.
- Further funding of up to \$20.6 million will be made available through Royalties for Regions (RfR) for the Regional Alternative Energy Mobilisation Project, an extension of the \$80 million Exploration Incentive Scheme that began in 2008–09. The Department continues to provide and expand through the RfR program the ready availability of high quality, pre-competitive data to stimulate exploration by reducing the risk for explorers. The recent release of Airborne Magnetic and Radiometric Surveys over the Eucla has directly led to a significant increase in the number of tenements under application in the area. Additional funding will be focused on developing onshore unconventional energy resources including shale, tight gas and geothermal energy by encouraging the mobilisation and availability of drilling and fracturing equipment in Western Australia.
- Tightening conditions in the State's labour market are likely to place increased pressure on the Department's ability to attract and retain qualified and experienced staff.
- Continued expansion of the conservation estate in marine and terrestrial environments can present land access issues affecting mineral and petroleum exploration and production. The Department continues to ensure that it responds to initiatives to expand conservation estates and other land access issues. The Department aims to ensure that Western Australia's undeveloped resources are recognised and a balanced approach between the development of the State, community expectations and the need to protect the State's environment is achieved.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: Responsible exploration and development of mineral and energy resources and protection of the community from the risks of dangerous goods:					
Percentage compliance identified in completed environmental regulatory activities	89%	80%	80%	80%	
Percentage approvals completed within agreed timeframes	85%	79%	89%	85%	
Percentage compliance identified in tenure activities (petroleum) that are monitored and approved	86%	80%	82%	80%	
Percentage reduction in Mineral Title applications backlog existing at the end of the preceding financial year.....	54%	35%	45%	30%	1
The frequency of work-related injury and disease per million hours worked in the:					
- mining industry; and					
- petroleum industry (onshore) ^(b)	3.1	n/a	n/a	n/a	
The number of dangerous goods storage and transport accidents ^(b)	1.28	n/a	n/a	n/a	
Outcome: Encouragement of exploration and discovery of mineral and petroleum deposits and informed land use planning:					
Extent to which stakeholders agree Department's geoscience information encourages exploration and discovery and informs land use planning	4.05	4.1	4.1	4.1	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Although the Department allocates resources to education and enforcement safety, it is not appropriate for the regulator to set targets for industry safety performance.

Explanation of Significant Movements

(Notes)

1. The variance between the 2010-11 Budget and the 2010-11 Estimated Actual is due to the greater than anticipated determination of some competing mineral title applications. An anticipated increase in new applications is estimated to produce a lower percentage reduction in application determinations for the 2011-12 Budget Target.

Services and Key Efficiency Indicators

1: Resource Sector and Dangerous Goods Regulation

The Department is charged with ensuring that the resources industry conducts its business in a responsible manner and that the community receives a fair return for its resources. The Department contributes to responsible development through effective regulation of the resources sector, including the timely processing of applications, and mining and petroleum safety regulation. It also facilitates and manages access to land and offshore areas for the exploration and development of mineral and energy deposits.

The Department administers the *Dangerous Goods Safety Act 2004*, covering the manufacture, storage, handling, transport and use of dangerous goods, including the operation of major hazard facilities.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service	\$'000 72,892	\$'000 89,084	\$'000 91,022	\$'000 105,070	1
Less Income	28,116	44,305	43,558	50,993	2
Net Cost of Service	44,776	44,779	47,464	54,077	
Employees (Full Time Equivalents)	597	641	641	646	
Efficiency Indicators					
Cost per Resources Regulation Service ^(a)	\$872	\$955	\$971	\$1,115	3
Average Weighted Cost per Safety Regulatory Service - Minerals and Energy ^(b)	\$891	\$1,234	\$1,897	\$1,587	4
Average Weighted Cost per Safety Regulatory Service - Dangerous Goods ^(c) ..	\$752	\$307	\$350	\$287	5

(a) Cost per Resources Regulation Service is calculated using the average cost per mineral title service, average cost per petroleum title service, average cost per royalty service, and the average cost per environment regulation service.

(b) Average Weighted Cost per Safety Regulatory Service - Minerals and Energy is calculated as the total cost of mines safety services divided by the total number of units of information and education (seminars/presentations and publications), licensing services and investigations and technical assessments undertaken by the Resources Safety Division.

(c) Average Weighted Cost per Safety Regulatory Service - Dangerous Goods is calculated as the total cost of dangerous goods services divided by the total number of units of information and education (seminars/presentations and publications), licensing services and investigations and technical assessments undertaken by the Resources Safety Division.

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Service between the 2010-11 Estimated Actual and the 2011-12 Budget Target is mainly due to an increase in activity relating to the delivery of the Best Practice Safety Regulation initiative.
2. The increase in Income between the 2010-11 Estimated Actual and the 2011-12 Budget Target is due to an estimated increase in regulatory fees in 2011-12 from the Mine Safety Levy associated with the delivery of the Best Practice Safety Regulation initiative.
3. The increase in the Cost per Resources Regulation Service between the 2010-11 Estimated Actual and the 2011-12 Budget Target is attributable to the total number of services delivered in 2011-12 marginally decreasing, as audit and inspection programs move to a risk based approach. This means that higher risk activities requiring more detailed scrutiny will be prioritised, resulting in expected improvements in quality of services in future periods.

4. The variance in the Average Weighted Cost per Safety Regulatory Service - Minerals and Energy between the 2010-11 Estimated Actual and the 2010-11 Budget Target results from fewer education, investigations and assessments being undertaken than budgeted for during the period, whilst phase one of the safety reform initiatives were introduced, requiring effort into the recruitment and training of inspectors. These services are expected to return to budgeted activity levels during 2011-12 after taking into account the higher cost of salaries.
5. The variance in the Average Weighted Cost per Safety Regulation Service - Dangerous Goods between the 2010-11 Estimated Actual and the 2011-12 Budget Target is attributable to the higher number of licenses expected to be issued during the 2011-12 period due to the reversion of three-year licences to one-year licences.

2: Geoscience Information and Advice

The Department provides benefits to the Western Australian community through the provision of public geological information to encourage exploration, and the promotion of opportunities for high-risk private sector investment in mineral and energy exploration and development, thereby sustaining investment in the industry for future generations. The Department maintains an up-to-date geological archive of the State and its mineral and petroleum resources, with products and services including:

- acquiring new geoscience and mineral and energy resource information;
- providing access to a developing archive of geoscientific and resource exploration information;
- assessment of mineral and petroleum resources and resource potential as a basis for decision making by Government; and
- assistance and advice on land use matters.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 42,142	\$'000 48,523	\$'000 52,492	\$'000 51,285	
Less Income.....	185	316	228	235	
Net Cost of Service	41,957	48,207	52,264	51,050	
Employees (Full Time Equivalents)	210	208	208	208	
Efficiency Indicators					
Average Cost of Geoscience Product and Service Units	\$294,507	\$203,025	\$269,190	\$256,425	1

Explanation of Significant Movements

(Notes)

1. The increase in the Average Cost of Geoscience Product and Service Units between the 2011-12 Budget Target and the 2010-11 Budget is due to fewer published products and services expected to be produced in 2011-12.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement Program Computer Hardware and Software - 2010-11 Program	1,208	1,208	1,208	-	-	-	-
Electronic Records Archive.....	1,338	1,338	17	-	-	-	-
Hazardous Materials Management System	1,340	1,340	2	-	-	-	-
NEW WORKS							
Asset Replacement Program Computer Hardware and Software							
2011-12 Program	854	-	-	854	-	-	-
2012-13 Program	884	-	-	-	884	-	-
2013-14 Program	884	-	-	-	-	884	-
2014-15 Program	884	-	-	-	-	-	884
Data Centre Facilities	935	-	-	510	425	-	-
Total Cost of Asset Investment Program.....	8,327	3,886	1,227	1,364	1,309	884	884
FUNDED BY							
Capital Appropriation.....			15	-	-	-	-
Drawdowns from the Holding Account.....			867	854	884	884	884
Internal Funds and Balances.....			345	510	425	-	-
Total Funding			1,227	1,364	1,309	884	884

FINANCIAL STATEMENTS**Income Statement***Expenses*

Employee benefits expenditure is estimated at \$88.0 million in the 2011-12 Budget Estimate, representing an increase of \$8.7 million (11%) from the 2010-11 Estimated Actual, primarily due to the recruitment of mining inspectors and other support staff under the Best Practice Safety Regulation initiative that commenced in 2010-11.

Supplies and services are expected to increase by \$7.6 million (19.7%) in the 2011-12 Budget Estimate when compared to the 2010-11 Estimated Actual to meet the costs of new activities under the RfR's Exploration Incentive Scheme and the Government's Kimberley Science and Conservation Strategy.

Other expenses are estimated at \$9.7 million in the 2011-12 Budget Estimate, representing a decrease of \$5.5 million (36.3%) from the 2010-11 Estimated Actual due to an anticipated one-off Consolidated Account payment provision in 2010-11.

Income

Total Income is estimated at \$51.2 million in the 2011-12 Budget Estimate, representing an increase of \$7.4 million (17%) from the 2010-11 Estimated Actual, primarily as a result of an increase in regulatory fees - principally the Mine Safety Levy.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	70,248	78,714	79,251	87,946	93,159	94,545	94,886
Grants and subsidies ^(c)	2,775	370	4,070	5,994	5,991	48	48
Supplies and services	26,033	34,667	38,680	46,303	48,543	33,265	28,929
Accommodation	4,116	4,553	4,553	4,690	4,831	4,976	5,125
Depreciation and amortisation	2,902	1,747	1,747	1,737	1,734	1,734	1,734
Other expenses	8,960	17,556	15,213	9,685	9,976	10,275	10,583
TOTAL COST OF SERVICES	115,034	137,607	143,514	156,355	164,234	144,843	141,305
Income							
Sale of goods and services	339	2,178	405	444	484	492	500
Regulatory fees and fines	27,635	41,002	42,466	48,113	56,561	58,415	60,050
Grants and subsidies	98	392	492	1,320	1,304	100	100
Other revenue	229	1,049	423	1,351	409	401	393
Total Income	28,301	44,621	43,786	51,228	58,758	59,408	61,043
NET COST OF SERVICES	86,733	92,986	99,728	105,127	105,476	85,435	80,262
INCOME FROM STATE GOVERNMENT							
Service appropriations	71,057	65,193	64,800	77,315	77,176	80,045	78,372
Resources received free of charge	1,641	1,490	1,490	1,490	1,490	1,490	1,490
Royalties for Regions fund ^(d)	17,280	20,740	24,610	26,900	26,410	3,500	-
TOTAL INCOME FROM STATE GOVERNMENT	89,978	87,423	90,900	105,705	105,076	85,035	79,862
SURPLUS/(DEFICIENCY) FOR THE PERIOD	3,245	(5,563)	(8,828)	578	(400)	(400)	(400)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	3,245	(5,563)	(8,828)	578	(400)	(400)	(400)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Budget Estimate are 807, 849 and 854 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$17.3 million (2009-10), \$20.7 million (2010-11), Regional Community Services Fund - \$24.6 million (2010-11 Estimated Out Turn), \$26.9 million (2011-12), \$26.4 million (2012-13), \$3.5 million (2013-14).

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Government Co-Funded Exploration Drilling	2,629	-	3,700	5,800	5,800	-	-
Mineral and Petroleum Industry	48	48	48	48	48	48	48
National Mine Safety Framework Secretariat	98	322	322	146	143	-	-
TOTAL	2,775	370	4,070	5,994	5,991	48	48

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	19,303	12,495	16,643	16,316	15,096	14,301	13,506
Restricted cash ^(b)	(4,488)	65	(4,488)	(4,488)	(4,488)	(4,488)	(4,488)
Holding account receivables.....	867	854	854	884	884	884	884
Receivables	10,483	1,663	10,483	10,483	10,483	10,483	10,483
Other.....	912	1,001	912	912	912	912	912
Total current assets	27,077	16,078	24,404	24,107	22,887	22,092	21,297
NON-CURRENT ASSETS							
Holding account receivables.....	11,342	12,235	12,235	13,088	13,938	14,788	15,638
Property, plant and equipment.....	106,166	106,811	100,537	100,564	100,857	100,781	100,705
Intangibles	3,114	3,682	3,114	3,114	3,114	3,114	3,114
Restricted cash.....	1,300	1,000	1,500	1,700	1,900	2,100	2,300
Other.....	5,562	5,237	4,861	4,461	3,743	2,969	2,195
Total non-current assets	127,484	128,965	122,247	122,927	123,552	123,752	123,952
TOTAL ASSETS	154,561	145,043	146,651	147,034	146,439	145,844	145,249
CURRENT LIABILITIES							
Employee provisions	13,049	11,150	12,899	12,249	11,599	10,949	10,299
Payables.....	3,945	1,538	3,750	3,803	3,856	3,909	3,962
Other.....	7,138	6,518	7,138	7,390	7,642	7,894	8,146
Total current liabilities	24,132	19,206	23,787	23,442	23,097	22,752	22,407
NON-CURRENT LIABILITIES							
Employee provisions	4,899	4,606	5,049	5,199	5,349	5,499	5,649
Other.....	142	66	142	142	142	142	142
Total non-current liabilities	5,041	4,672	5,191	5,341	5,491	5,641	5,791
TOTAL LIABILITIES	29,173	23,878	28,978	28,783	28,588	28,393	28,198
EQUITY							
Contributed equity.....	54,571	53,600	55,684	55,684	55,684	55,684	55,684
Accumulated surplus/(deficit)	(1,308)	(11,108)	(10,136)	(9,558)	(9,958)	(10,358)	(10,758)
Reserves	72,125	78,673	72,125	72,125	72,125	72,125	72,125
Total equity	125,388	121,165	117,673	118,251	117,851	117,451	117,051
TOTAL LIABILITIES AND EQUITY	154,561	145,043	146,651	147,034	146,439	145,844	145,249

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The invoices to recoup the costs of administering the Mine Safety reforms are not collected until after the end of the financial year.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	69,306	57,636	57,243	75,578	75,442	78,311	76,638
Capital appropriation.....	130	15	15	-	-	-	-
Holding account drawdowns.....	837	867	867	854	884	884	884
Royalties for Regions fund ^(b)	17,280	20,740	24,610	26,900	26,410	3,500	-
Net cash provided by State Government.....	87,553	79,258	82,735	103,332	102,736	82,695	77,522
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(67,177)	(78,650)	(79,251)	(88,194)	(93,407)	(94,793)	(95,134)
Grants and subsidies.....	(2,449)	(370)	(4,070)	(5,994)	(5,991)	(48)	(48)
Supplies and services.....	(23,698)	(32,240)	(36,233)	(43,596)	(45,825)	(30,547)	(26,211)
Accommodation.....	(3,940)	(4,553)	(4,553)	(4,690)	(4,831)	(4,976)	(5,125)
Other payments.....	(12,153)	(23,258)	(16,944)	(18,452)	(19,067)	(16,862)	(16,695)
Receipts							
Regulatory fees and fines.....	18,044	41,002	42,466	48,113	56,561	58,415	60,050
Grants and subsidies.....	98	392	492	1,320	1,304	100	100
Sale of goods and services.....	417	2,171	398	444	484	492	500
GST receipts.....	4,575	10,323	6,396	7,603	7,916	5,412	4,937
Other receipts.....	255	114	423	416	409	401	393
Net cash from operating activities.....	(86,028)	(85,069)	(90,876)	(103,030)	(102,447)	(82,406)	(77,233)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(622)	(1,392)	(1,227)	(1,364)	(1,309)	(884)	(884)
Proceeds from sale of non-current assets.....	-	6,745	5,810	935	-	-	-
Net cash from investing activities.....	(622)	5,353	4,583	(429)	(1,309)	(884)	(884)
NET INCREASE/(DECREASE) IN CASH HELD.....	903	(458)	(3,558)	(127)	(1,020)	(595)	(595)
Cash assets at the beginning of the reporting period.....	15,212	14,018	16,115	13,655	13,528	12,508	11,913
Net cash transferred to/from other agencies.....	-	-	1,098	-	-	-	-
Cash assets at the end of the reporting period.....	16,115	13,560	13,655	13,528	12,508	11,913	11,318

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$17.3 million (2009-10), \$20.7 million (2010-11), Regional Community Services Fund - \$24.6 million (2010-11 Estimated Out Turn), \$26.9 million (2011-12), \$26.4 million (2012-13), \$3.5 million (2013-14).

DETAILS OF ADMINISTERED TRANSACTIONS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
INCOME							
Royalties							
Petroleum - State	24,614	40,100	26,100	36,300	35,500	34,200	34,800
Iron ore	1,812,614	2,675,500	3,593,400	4,137,100	4,313,400	4,748,700	4,635,400
Alumina	63,875	70,700	70,200	85,600	95,900	103,800	112,800
Diamonds	14,515	16,200	14,900	16,300	21,600	30,200	37,300
Mineral Sands	24,473	11,200	13,400	12,200	14,500	16,300	15,800
Nickel	96,879	131,500	113,600	143,100	154,200	146,400	127,400
Gold	161,405	192,800	206,300	213,900	207,400	216,100	223,600
Other	125,218	133,300	120,900	149,800	155,400	150,900	148,400
Fines							
Regulatory Fines	21	4	4	4	4	4	4
Other							
Regulatory Fees	7,391	10,000	10,000	10,000	10,000	10,000	10,000
Appropriations	24,321	12,063	9,166	25,973	9,743	7,890	7,734
Other Revenue	1,577	573	573	548	522	494	465
North West Shelf Grants	5,830	-	-	-	-	-	-
Lease Rentals	75,795	67,300	77,900	79,900	81,900	83,900	86,000
TOTAL INCOME	2,438,528	3,361,240	4,256,443	4,910,725	5,100,069	5,548,888	5,439,703
EXPENSES							
Other							
Aboriginal Lands Trust - Remuneration for Mining on Aboriginal Lands	243	155	155	155	155	155	155
Australian Prospectors and Mining Hall of Fame	216	220	220	-	-	-	-
Coal Industry Development	1,811	4,000	4,000	2,633	1,300	-	-
Minerals and Energy Research Institute of Western Australia (MERIWA)	641	653	653	667	680	696	711
Mining Tenement Refunds	9,092	1,000	9,000	9,000	1,000	1,000	1,000
Other Administered Expenses	1,120	-	-	-	-	-	-
Petroleum (Submerged Lands) Act 1982	5,987	8,055	5,158	6,087	4,648	4,079	3,908
Receipts Paid into Consolidated Account	2,143,682	3,328,351	3,937,251	4,891,451	5,040,087	5,429,287	5,459,898
Refunds of Previous Years' Revenues	72	1,960	2,044	1,960	1,960	1,960	1,960
TOTAL EXPENSES	2,162,864	3,344,394	3,958,481	4,911,953	5,049,830	5,437,177	5,467,632

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Grants and Subsidies	98	392	492	1,320	1,304	100	100
GST Input Credits	4,575	10,323	6,396	7,603	7,916	5,412	4,937
Licences and Other Regulatory Fees	2,351	7,613	7,613	5,596	12,898	12,819	12,820
Mine Safety Levy	300	19,385	19,385	27,174	27,051	28,404	29,824
Proceeds from Departmental Fees and Charges	436	2,285	821	860	893	893	893
Proceeds from Petroleum Permits and Licences	7,700	7,688	8,188	7,705	8,708	9,017	9,126
Proceeds from Prospecting, Exploration and Other Mining Licences	7,929	6,316	7,280	7,638	7,904	8,175	8,280
TOTAL	23,389	54,002	50,175	57,896	66,674	64,820	65,980

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

FISHERIES

PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS

DIVISION 11

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 16 Net amount appropriated to deliver services.....	35,780	30,363	32,412	39,391	39,407	35,761	35,141
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	249	258	264	298	306	315	315
Total appropriations provided to deliver services.....	36,029	30,621	32,676	39,689	39,713	36,076	35,456
CAPITAL							
Item 114 Capital Appropriation.....	5,400	5,510	5,510	10,060	4,810	710	10
TOTAL APPROPRIATIONS	41,429	36,131	38,186	49,749	44,523	36,786	35,466
EXPENSES							
Total Cost of Services	69,575	62,736	65,026	73,893	74,704	70,867	71,860
Net Cost of Services ^(a)	38,058	30,663	32,953	40,042	40,638	37,001	37,033
CASH ASSETS ^(b)	5,480	4,161	1,211	2,252	2,232	2,212	1,717

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Abrolhos Island - Upgrade of Public Airstrips	500	500	-	-	-
Aquatic Biosecurity	2,400	4,700	4,700	-	-
Barramundi Stocking in Lake Kununurra.....	-	195	180	220	100
Borrowing Costs for the Shark Bay Prawn Fisheries Adjustment Scheme.....	-	1,285	1,190	1,090	985
Kimberley Marine Education Program.....	-	180	350	330	245
Kimberley Science and Conservation Strategy - Establishment and Management of Eighty Mile Beach.....	-	300	550	550	550
Northern Fisheries Protection - Recreational Fishing Compliance in the Pilbara and Gascoyne	-	200	-	-	-
Royalties for Regions - Capes Marine Park.....	-	815	815	815	815
Royalties for Regions - Fisheries Research and Attraction	-	465	465	465	465

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Conservation and sustainable development of the State's fish resources.	1. Fisheries Management 2. Compliance and Education 3. Research and Monitoring 4. Marine Safety Service

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Fisheries Management.....	16,932	15,697	15,852	17,458	17,553	16,596	16,877
2. Compliance and Education.....	28,603	25,609	26,147	31,671	32,252	30,262	30,566
3. Research and Monitoring	22,909	19,872	21,579	23,283	23,410	22,503	22,885
4. Marine Safety Service	1,131	1,558	1,448	1,481	1,489	1,506	1,532
Total Cost of Services.....	69,575	62,736	65,026	73,893	74,704	70,867	71,860

Significant Issues Impacting the Agency

- The State's fisheries and marine ecosystems continue to face challenges from factors such as population growth, improvements in fishing technology, climate variability and industrial development. The Department is working to ensure the sustainability of the State's fish resources and the maintenance of the healthy marine and aquatic ecosystems necessary to support them.
- In response to increasing demand from users of fisheries resources and the community, the Department has adopted policies for integrated management of those resources and is developing management strategies and mechanisms that accommodate the needs of all stakeholders within an explicit allocation framework. Securing the required knowledge and sound science to support decision-making and achieve ecologically sustainable fisheries management continues to be a focus for the Department.
- The impact of external factors, such as exchange rate fluctuations and competition from imports, continues to impact on a number of commercial fisheries. Sustainability pressures in fisheries, including the west coast rock lobster fishery and the west coast demersal scalefish fishery, are being addressed. These fisheries will continue to be a focus in 2011-12, as the Department progresses further development of the quota system in the rock lobster fishery.
- The Department has implemented new consultation and funding arrangements and these will be further advanced in 2011-12. The new consultation process aims to provide clearer channels of communication and greater recognition of the role of sector peak bodies in providing advice to Government on matters affecting relevant sectors. Funding reforms aim to provide greater flexibility and capacity to respond to fisheries management needs.

- \$11.4 million will be spent on the Entitlements Management Systems which will see significant benefits realised in all the State's commercial fisheries through enhanced access to information and greater information sharing, timely communications between fishers and the Department, contemporary information systems with robust identity management, data warehousing business intelligence and e-business capability.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: Conservation and sustainable development of the State's fish resources:					
The proportion of fish stocks identified as being at risk or vulnerable through exploitation.....	17%	17%	14%	14%	
The proportion of fisheries where acceptable catches (or effort levels) are achieved.....	90%	90%	94%	94%	
The percentage of fisheries or fished sectors where current catch shares are known and where catch share allocations are in process or in place.....	65%	65%	65%	74%	1
The gross value of State fisheries production (million).....	\$400	\$400	\$370	\$370	
The participation rate in recreational fishing.....	33%	33%	32%	32%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The percentage of fisheries or fished sectors where current catch shares are known and where catch allocations are in process, or in place is anticipated to increase by 13.8% between the 2010-11 Estimated Actual and the 2011-12 Budget Target, as a result of the findings of the State-wide integrated survey of boat-based fishing to be undertaken during 2011.

Services and Key Efficiency Indicators

1: Fisheries Management

Fisheries management includes licensing, the development of policy and procedural frameworks including legislation and management plans, consultation with fishing industry stakeholders and the community.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 16,932	\$'000 15,697	\$'000 15,852	\$'000 17,458	1
Less Income.....	5,229	6,819	7,053	7,275	
Net Cost of Service.....	11,703	8,878	8,799	10,183	
Employees (Full Time Equivalents)	95	93	88	88	
Efficiency Indicators					
Average Cost per Hour of Management (excluding Grants and Fisheries Adjustments) ^(a)	\$117	\$109	\$110	\$123	1

(a) Costs per hour include an allocation of departmental support costs.

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Service and the Average Cost per Hour of Management between the 2010-11 Estimated Actual and the 2011-12 Budget Target is due to increased expenditure being incurred in relation to aquatic biosecurity management activities and the establishment and management of the Eighty Mile Beach and Capes Marine Parks in 2011-12.

2: Compliance and Education

Through the compliance and education service the Department raises community awareness and understanding of the issues and the need to adhere to the rules governing fishing activities. This service enforces fishing rules and also plans and undertakes investigations and enforcement strategies.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service	\$'000 28,603	\$'000 25,609	\$'000 26,147	\$'000 31,671	1
Less Income	11,415	11,932	11,982	12,376	
Net Cost of Service	17,188	13,677	14,165	19,295	
Employees (Full Time Equivalents)	152	163	160	163	
Efficiency Indicators					
Average Cost per Hour of Compliance and Education ^(a)	\$164	\$134	\$141	\$153	

(a) Costs per hour include an allocation of departmental support costs.

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Service of \$5.5 million (21.1%) between the 2010-11 Estimated Actual and the 2011-12 Budget Target is due to increased expenditure being incurred in relation to aquatic biosecurity management activities and the establishment and management of the Eighty Mile Beach and Capes Marine Parks in 2011-12.

3: Research and Monitoring

The research and monitoring service provides scientific knowledge for the sustainable management of the State's fisheries and aquatic resources and the associated environment.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service	\$'000 22,909	\$'000 19,872	\$'000 21,579	\$'000 23,283	
Less Income	14,755	13,161	12,885	13,993	
Net Cost of Service	8,154	6,711	8,694	9,290	
Employees (Full Time Equivalents)	136	138	135	135	
Efficiency Indicators					
Average Cost per Hour of Research and Monitoring ^(a)	\$118	\$116	\$119	\$127	

(a) Costs per hour include an allocation of departmental support costs.

4: Marine Safety Service

The marine safety service is delivered on behalf of the Department of Transport. This service includes checks by Fisheries and Marine Officers of recreational boats to ensure compliance with the safety requirements.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service	\$'000 1,131	\$'000 1,558	\$'000 1,448	\$'000 1,481	
Less Income	118	161	153	207	
Net Cost of Service	1,013	1,397	1,295	1,274	
Employees (Full Time Equivalents)	15	15	15	15	
Efficiency Indicators					
Average Cost per Hour for Delivery of Marine Safety Services ^(a)	\$143	\$116	\$115	\$117	

(a) Costs per hour include an allocation of departmental support costs.

ASSET INVESTMENT PROGRAM

The 2011-12 asset investment program totals \$13.6 million. New asset investment in 2011-12 includes the development of an Entitlements Management System. Rolling asset replacement programs will focus on information systems development, furniture and office equipment fit-outs, and the replacement and upgrade of operating plant and equipment, including small boats, outboards and trailers required for the Department's operations.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Buildings - Denham Government Office Accommodation	8,497	6,112	5,134	1,500	885	-	-
Large Vessel Replacement - Patrol Vessel Walcott.....	4,000	2,000	2,000	2,000	-	-	-
Recreational Fishing Initiatives	500	100	100	100	-	100	100
COMPLETED WORKS							
Abrolhos Islands Program							
Abrolhos Islands Airstrips - 2010-11	20	20	20	-	-	-	-
Capital Works Program - 2009-10	170	170	164	-	-	-	-
Construction of Public Moorings	-	250	250	-	-	-	-
Aquaculture Upgrades - 2009-10	23	23	23	-	-	-	-
Buildings - Abrolhos Islands General - 2010-11	100	100	100	-	-	-	-
Computing Hardware and Software							
2009-10 Program	678	678	490	-	-	-	-
2010-11 Program	368	368	368	-	-	-	-
Fish Habitat							
2009-10 Program	61	61	61	-	-	-	-
2010-11 Program	56	56	56	-	-	-	-
Fit-out, Furniture and Office Equipment							
2009-10 Program	700	700	550	-	-	-	-
2010-11 Program	200	200	200	-	-	-	-
Information Systems Development							
2008-09 Program	248	248	194	-	-	-	-
2009-10 Program	1,219	1,219	1,219	-	-	-	-
Information Systems Development - 2010-11	200	200	200	-	-	-	-
Large Vessels							
Replacement - Patrol Vessel McLaughlan.....	3,300	3,300	145	-	-	-	-
Refit - RV Naturaliste.....	145	145	145	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Operational Equipment							
2010-11 Program.....	231	231	231	-	-	-	-
Regional Services 2009-10.....	173	173	111	-	-	-	-
Research Division 2009-10.....	111	111	74	-	-	-	-
Serious Offences Unit Covert 2009-10.....	28	28	28	-	-	-	-
Small Boats, Outboards and Trailers							
2009-10 Program.....	1,454	1,454	995	-	-	-	-
2010-11 Program.....	246	246	246	-	-	-	-
NEW WORKS							
Abrolhos Islands Program							
Abrolhos Islands Airstrips - 2011-12.....	20	-	-	20	-	-	-
Abrolhos Islands Airstrips Rolling Program.....	3,780	-	-	-	20	160	160
Abrolhos Islands General - 2011-12.....	145	-	-	145	-	-	-
Abrolhos Islands General Rolling Program.....	1,210	-	-	-	130	130	130
Replacement and Upgrade of Public Jetties at East Wallabi and Beacon Islands.....	1,500	-	-	-	1,500	-	-
Aquaculture Upgrades							
Aquaculture Parks Upgrade - 2011-12.....	100	-	-	100	-	-	-
Aquaculture Park Upgrades Rolling Program.....	600	-	-	-	-	150	150
Computing Hardware and Software							
Computer Hardware and Software - 2011-12.....	367	-	-	367	-	-	-
Computing Hardware and Software Rolling Program.....	4,442	-	-	-	350	536	536
Fish Habitat							
Fish Habitat - 2011-12.....	58	-	-	58	-	-	-
Fish Habitat Rolling Program.....	469	-	-	-	60	63	63
Fit-out, Furniture and Office Equipment							
Fit-out, Furniture and Office Equipment - 2011-12.....	200	-	-	200	-	-	-
Fit-out, Furniture and Office Equipment Rolling Program.....	3,950	-	-	-	300	600	600
Information Systems Development							
Entitlements Management System.....	11,400	-	-	7,400	3,300	700	-
Information Systems Development - 2011-12.....	200	-	-	200	-	-	-
Information System Development Rolling Program.....	4,050	-	-	-	200	400	400
Operational Equipment							
Operational Equipment - 2011-12.....	203	-	-	203	-	-	-
Operational Equipment Rolling Program.....	3,832	-	-	-	384	540	540
Small Boats, Outboards and Trailers							
New Inshore Patrol Vessel - Eighty Mile Beach							
Marine Park.....	300	-	-	300	-	-	-
Small Boats - 2011-12.....	400	-	-	400	-	-	-
Small Boats and Trailers Rolling Program.....	10,035	-	-	-	1,000	650	650
Vessel Refit							
Patrol Vessel Hamelin Refit.....	600	-	-	600	-	-	-
Total Cost of Asset Investment Program.....	70,589	18,193	13,104	13,593	8,129	4,029	3,329
FUNDED BY							
Capital Appropriation.....			5,510	10,060	4,810	710	10
Asset Sales.....			159	334	334	334	334
Drawdowns from the Holding Account.....			2,226	2,746	2,007	2,007	2,007
Internal Funds and Balances.....			5,209	453	978	978	978
Total Funding.....			13,104	13,593	8,129	4,029	3,329

FINANCIAL STATEMENTS**Income Statement***Expenses*

Employment Benefits expenditure is estimated at \$43.5 million in 2011-12, representing an increase of \$4.4 million (11.2%) from the 2010-11 Estimated Actual, primarily due to approved increases in salaries associated with the introduction of aquatic biosecurity management activities and the establishment and management of the Eighty Mile Beach and Capes Marine Parks.

Other Expenses is estimated at \$15.1 million in 2011-12, representing an increase of \$4.3 million (39.3%) from the 2010-11 Estimated Actual as a result of higher administration costs being incurred in the delivery of the Department's aquatic biosecurity management activities and the establishment and management of the Eighty Mile Beach and Capes Marine Parks as well as increased borrowing costs associated with the Shark Bay Prawn Fisheries Adjustment Scheme.

Income

Income from Royalties for Regions is estimated at \$1.3 million in 2011-12, representing the introduction of new initiatives, such as the establishment and management of the Capes Marine Park.

Statement of Cashflows

Capital Appropriations are estimated at \$10.1 million in 2011-12, representing an increase of \$4.6 million (82.6%) from the 2010-11 Estimated Actual, as a result of proposed increases in asset investments in 2011-12, primarily for the procurement of the Entitlements Management System and a new inshore patrol vessel for use as a compliance platform in the Eighty Mile Beach Marine Park.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	39,567	39,310	39,143	43,536	43,881	44,885	45,502
Grants and subsidies ^(c)	5,099	200	200	200	200	200	200
Supplies and services	8,107	8,662	8,662	8,759	9,165	9,192	9,359
Accommodation	2,502	2,393	2,393	2,511	2,410	2,485	2,485
Depreciation and amortisation	3,262	3,784	3,784	3,784	3,784	3,784	3,784
Other expenses	11,038	8,387	10,844	15,103	15,264	10,321	10,530
TOTAL COST OF SERVICES	69,575	62,736	65,026	73,893	74,704	70,867	71,860
Income							
Sale of goods and services	182	90	90	90	90	90	90
Regulatory fees and fines	20,648	26,883	26,883	27,274	27,211	27,180	28,450
Grants and subsidies	6,633	3,000	3,000	3,000	3,000	3,000	3,000
Other revenue	4,054	2,100	2,100	3,487	3,765	3,596	3,287
Total Income	31,517	32,073	32,073	33,851	34,066	33,866	34,827
NET COST OF SERVICES	38,058	30,663	32,953	40,042	40,638	37,001	37,033
INCOME FROM STATE GOVERNMENT							
Service appropriations	36,029	30,621	32,676	39,689	39,713	36,076	35,456
Resources received free of charge	1,272	522	522	522	522	522	522
Royalties for regions fund ^(d)	-	-	-	1,280	1,280	1,280	1,280
TOTAL INCOME FROM STATE GOVERNMENT	37,301	31,143	33,198	41,491	41,515	37,878	37,258
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(757)	480	245	1,449	877	877	225
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(757)	480	245	1,449	877	877	225

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 398, 398 and 401 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$1.3 million (2011-12), \$1.3 million (2012-13), \$1.3 million (2013-14) and \$1.3 million (2014-15).

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Grants to Industry	5,099	200	200	200	200	200	200
TOTAL	5,099	200	200	200	200	200	200

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	3,487	1,684	118	459	439	419	424
Restricted cash.....	1,436	2,033	536	1,236	1,236	1,236	736
Holding account receivables.....	2,226	2,746	2,746	2,007	2,007	2,007	2,007
Receivables.....	1,239	2,981	4,049	3,769	3,939	5,513	5,703
Other.....	429	51	429	429	429	429	429
Total current assets.....	8,817	9,495	7,878	7,900	8,050	9,604	9,299
NON-CURRENT ASSETS							
Holding account receivables.....	5,183	5,829	5,829	7,214	8,599	9,984	11,369
Property, plant and equipment.....	52,170	61,515	59,714	65,747	67,225	66,103	64,736
Restricted cash.....	557	444	557	557	557	557	557
Other.....	10,550	20,909	43,194	43,840	43,407	40,615	37,858
Total non-current assets.....	68,460	88,697	109,294	117,358	119,788	117,259	114,520
TOTAL ASSETS.....	77,277	98,192	117,172	125,258	127,838	126,863	123,819
CURRENT LIABILITIES							
Employee provisions	6,863	6,623	6,863	6,863	6,863	6,863	6,863
Payables.....	1,907	1,649	864	864	864	864	864
Other.....	1,296	2,038	4,252	3,842	4,012	5,394	5,584
Total current liabilities	10,066	10,310	11,979	11,569	11,739	13,121	13,311
NON-CURRENT LIABILITIES							
Employee provisions	1,982	2,028	1,982	1,982	1,982	1,982	2,065
Borrowings	3,336	10,066	34,343	31,330	28,147	24,785	21,233
Other.....	129	1,804	1,349	1,349	1,255	673	673
Total non-current liabilities	5,447	13,898	37,674	34,661	31,384	27,440	23,971
TOTAL LIABILITIES	15,513	24,208	49,653	46,230	43,123	40,561	37,282
EQUITY							
Contributed equity.....	44,566	50,076	50,076	60,136	64,946	65,656	65,666
Accumulated surplus/(deficit)	3,157	7,073	3,402	4,851	5,728	6,605	6,830
Reserves	14,041	16,835	14,041	14,041	14,041	14,041	14,041
Total equity.....	61,764	73,984	67,519	79,028	84,715	86,302	86,537
TOTAL LIABILITIES AND EQUITY	77,277	98,192	117,172	125,258	127,838	126,863	123,819

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	32,637	27,229	29,284	36,297	36,321	32,684	32,064
Capital appropriation	5,400	5,510	5,510	10,060	4,810	710	10
Holding account drawdowns	4,003	2,226	2,226	2,746	2,007	2,007	2,007
Royalties for regions fund ^(b)	-	-	-	1,280	1,280	1,280	1,280
Net cash provided by State Government	42,040	34,965	37,020	50,383	44,418	36,681	35,361
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(39,061)	(39,264)	(39,097)	(43,431)	(43,643)	(44,643)	(45,113)
Grants and subsidies	(5,099)	(200)	(200)	(200)	(200)	(200)	(200)
Supplies and services	(7,450)	(7,924)	(7,924)	(8,652)	(9,679)	(9,706)	(9,313)
Accommodation	(2,502)	(3,084)	(3,084)	(3,282)	(2,672)	(2,751)	(2,791)
Other payments	(14,771)	(12,733)	(12,190)	(16,350)	(16,496)	(12,756)	(12,382)
Receipts							
Regulatory fees and fines	20,648	26,633	26,633	27,024	26,961	26,930	28,450
Grants and subsidies	6,633	3,000	3,000	3,000	3,000	3,000	3,000
Sale of goods and services	182	340	340	340	340	340	90
GST receipts	3,517	2,328	2,328	2,328	2,328	2,328	2,328
Other receipts	4,308	2,094	2,094	3,474	3,313	3,227	2,841
Net cash from operating activities	(33,595)	(28,810)	(28,100)	(35,749)	(36,748)	(34,231)	(33,090)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(7,652)	(8,011)	(13,104)	(13,593)	(8,129)	(4,029)	(3,329)
Proceeds from sale of non-current assets	1,021	159	159	334	334	334	334
Net cash from investing activities	(6,631)	(7,852)	(12,945)	(13,259)	(7,795)	(3,695)	(2,995)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(447)	(1,202)	(317)	(3,293)	(3,013)	(3,183)	(3,362)
Other proceeds	(4,327)	(244)	(34,544)	(130)	(130)	(130)	-
Proceeds from borrowings	4,100	3,000	34,300	-	-	1,203	-
Other proceeds	447	1,202	317	3,089	3,248	3,335	3,591
Net cash from financing activities	(227)	2,756	(244)	(334)	105	1,225	229
NET INCREASE/(DECREASE) IN CASH HELD	1,587	1,059	(4,269)	1,041	(20)	(20)	(495)
Cash assets at the beginning of the reporting period	3,893	3,102	5,480	1,211	2,252	2,232	2,212
Cash assets at the end of the reporting period	5,480	4,161	1,211	2,252	2,232	2,212	1,717

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$1.3 million (2011-12), \$1.3 million (2012-13), \$1.3 million (2013-14) and \$1.3 million (2014-15).

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS

Recreational Fishing Special Purpose Account

The Recreational Fishing Special Purpose Account was established under the *Fish Resources Management Act 1994* on 1 October 1995. It is utilised to fund the management of commercial, fish and fish habitat protection and pearling and aquaculture activities.

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000
Opening Balance	10	10	10	10
Receipts:				
Appropriations.....	10,992	12,750	12,604	13,665
Other	4,985	4,850	4,900	4,900
	15,987	17,610	17,514	18,575
Payments	15,977	17,600	17,504	18,565
CLOSING BALANCE.....	10	10	10	10

Fisheries Research and Development Special Purpose Account

The Fisheries Research and Development Special Purpose Account was continued under the *Fish Resources Management Act 1994*, which was established on 1 October 1995. It is utilised to fund the management of commercial, fish and fish habitat protection and pearling and aquaculture activities.

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000
Opening Balance	1,068	1,277	3,396	2,022
Receipts:				
Appropriations.....	30,035	21,175	27,067	36,890
Other	34,010	27,981	29,495	32,546
	65,113	50,433	59,958	71,458
Payments	61,717	48,637	57,936	66,509
CLOSING BALANCE.....	3,396	1,796	2,022	4,949

Fisheries Adjustment Schemes Special Purpose Account

The Fisheries Adjustment Schemes Special Purpose Account was established under the *Fisheries Adjustment Scheme Act 1987*. It is mainly utilised to fund the payment of compensation agreed under the Fisheries Adjustment Scheme.

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000
Opening Balance	1,692	692	426	774
Receipts:				
Appropriations.....	-	500	500	500
Other	1,013	4,766	34,843	5,381
	2,705	5,958	35,769	6,655
Payments	2,279	5,266	34,995	5,881
CLOSING BALANCE.....	426	692	774	774

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
GST Input Credits	2,533	2,000	2,000	2,000	2,000	2,000	2,000
GST Receipts on Sales	984	328	328	328	328	328	328
TOTAL.....	3,517	2,328	2,328	2,328	2,328	2,328	2,328

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

WESTERN AUSTRALIAN ELECTORAL COMMISSION

PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS

DIVISION 12

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 17 Net amount appropriated to deliver services	7,523	5,183	6,781	6,628	22,468	6,162	6,319
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	324	349	364	377	387	397	406
- Electoral Act 1907	238	540	579	1,080	-	200	200
- Industrial Relations Act 1979.....	116	116	116	116	116	116	116
Total appropriations provided to deliver services	8,201	6,188	7,840	8,201	22,971	6,875	7,041
CAPITAL							
Capital Appropriation	172	-	-	-	-	-	-
TOTAL APPROPRIATIONS	8,373	6,188	7,840	8,201	22,971	6,875	7,041
EXPENSES							
Total Cost of Services	11,153	6,574	8,235	10,487	23,281	10,214	7,536
Net Cost of Services ^(a)	8,106	6,531	8,192	7,944	23,031	6,935	7,101
CASH ASSETS ^(b)	554	331	545	545	545	545	545

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
By-Election Funding for the State Legislative Assembly District of Armadale	180	-	-	-	-
Carryover Funding for the Redevelopment of the Electoral Roll Maintenance System.....	620	-	-	-	-
Increase in Lease Rental for Head Office Accommodation	697	697	-	-	-

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Western Australian electors participate in independent and impartial elections or referenda conducted by the Commission as part of democratic processes.	1. Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and Other Electoral Clients

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and Other Electoral Clients	11,153	6,574	8,235	10,487	23,281	10,214	7,536
Total Cost of Services.....	11,153	6,574	8,235	10,487	23,281	10,214	7,536

Significant Issues Impacting the Agency

- The Electoral Distribution Commissioners will finalise new District and Region electoral boundaries in the latter half of 2011. Significant changes to some of the district boundaries are expected, these changes will take effect for the next State general election, due in early 2013.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: Western Australian electors participate in independent and impartial elections or referenda conducted by the Commission as part of democratic processes:					
The number of relevant breaches of 'Declaration by Officer' (Forms 1) upheld by a Court of Disputed Returns	Nil	Nil	Nil	Nil	
Percentage of eligible Western Australian electors on the State Electoral Roll	89%	93%	90%	90%	
Percentage of enrolled electors voting in State general elections (or by-elections) or referenda	78%	n/a	75%	n/a	
Average percentage of enrolled electors voting in local government ordinary (or extraordinary) postal elections or referenda conducted by the Commission.....	33%	n/a	33%	34%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and Other Electoral Clients

Provision of an impartial, independent and efficient electoral service to Parliamentary and non-Parliamentary electoral customers.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 11,153	\$'000 6,574	\$'000 8,235	\$'000 10,487	1, 2
Less Income.....	3,047	43	43	2,543	3
Net Cost of Service	8,106	6,531	8,192	7,944	
Employees (Full Time Equivalents)	48	48	48	48	
Efficiency Indicators					
Average Cost per Elector of Providing Electoral Services (Enrolment and Election Management).....	\$4.58	\$4.47	\$4.95	\$4.05	
Average Cost per Elector of Conducting State General Elections (or By-Elections) or Referenda Events	\$1.70	n/a	\$7.40	\$0.43	
Average Cost per Elector of Conducting Local Government Ordinary (or Extraordinary) Elections Conducted by the Commission	\$1.96	n/a	\$1.73	\$2.08	

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Service from the 2010-11 Budget to the 2010-11 Estimated Actual relates to carryover funding for the Electoral Roll Maintenance System redevelopment, the Armadale by-election and increased lease costs for Head Office accommodation.
2. The increase in Total Cost of Service from the 2010-11 Estimated Actual to the 2011-12 Budget Target relates to the costs of conducting postal elections for local governments.
3. The increase in Income from the 2010-11 Estimated Actual to the 2011-12 Budget Target relates to the cost recovery of local government postal elections.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2010-11 Program.....	50	50	50	-	-	-	-
NEW WORKS							
Asset Replacement							
2011-12 Program.....	50	-	-	50	-	-	-
2012-13 Program.....	50	-	-	-	50	-	-
2013-14 Program.....	50	-	-	-	-	50	-
2014-15 Program.....	50	-	-	-	-	-	50
Information Technology System Upgrade							
2012-13 Program	200	-	-	-	200	-	-
Total Cost of Asset Investment Program.....	450	50	50	50	250	50	50
FUNDED BY							
Drawdowns from the Holding Account.....			50	50	250	50	50
Total Funding			50	50	250	50	50

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Total Cost of Service increase between the 2010-11 Estimated Actual and the 2010-11 Budget Estimate is the result of expenditure associated with carryover costs for the redevelopment of the Electoral Roll Maintenance System, the Armadale by-election and increased lease costs for Head Office accommodation.

The Total Cost of Service increase between the 2011-12 Budget and the 2012-13 Forward Estimate relates to costs for the State General Election, which will be conducted in early 2013.

Income

The Total Income increase between the 2012-13 Forward Estimate and the 2013-14 Forward Estimate reflects cost recovery from the 2013 Local Government elections.

Statement of Cashflows

The increase in Net Cash Provided by State Government and Net Cash from Operating Activities between the 2011-12 Budget Estimate and the 2012-13 Forward Estimate relates to expenditure for the State General Election in early 2013.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	6,022	3,313	3,438	3,546	12,545	4,718	4,622
Grants and subsidies ^(c)	52	-	39	-	-	-	-
Supplies and services	2,854	2,224	2,844	5,112	2,404	4,447	1,865
Accommodation	988	502	1,199	1,247	1,750	550	600
Depreciation and amortisation	33	164	164	164	164	164	164
Other expenses	1,204	371	551	418	6,418	335	285
TOTAL COST OF SERVICES	11,153	6,574	8,235	10,487	23,281	10,214	7,536
Income							
Sale of goods and services	3,047	43	43	2,543	250	3,279	435
Total Income	3,047	43	43	2,543	250	3,279	435
NET COST OF SERVICES	8,106	6,531	8,192	7,944	23,031	6,935	7,101
INCOME FROM STATE GOVERNMENT							
Service appropriations	8,201	6,188	7,840	8,201	22,971	6,875	7,041
Resources received free of charge	62	43	43	43	60	60	60
TOTAL INCOME FROM STATE GOVERNMENT	8,263	6,231	7,883	8,244	23,031	6,935	7,101
SURPLUS/(DEFICIENCY) FOR THE PERIOD	157	(300)	(309)	300	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	157	(300)	(309)	300	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 48, 48 and 48 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Public Funding of Political Parties and Candidates in State Elections	52	-	39	-	-	-	-
TOTAL	52	-	39	-	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	509	302	492	484	476	476	476
Restricted cash.....	45	16	53	61	69	69	69
Holding account receivables.....	50	50	50	250	50	50	50
Receivables	160	464	160	160	160	160	160
Other.....	19	60	19	19	19	19	19
Total current assets.....	783	892	774	974	774	774	774
NON-CURRENT ASSETS							
Holding account receivables.....	301	449	449	397	511	625	739
Property, plant and equipment.....	171	284	57	(57)	29	(85)	(199)
Restricted cash.....	-	32	-	-	-	-	-
Total non-current assets	472	765	506	340	540	540	540
TOTAL ASSETS.....	1,255	1,657	1,280	1,314	1,314	1,314	1,314
CURRENT LIABILITIES							
Employee provisions	800	756	834	868	868	868	868
Payables.....	93	327	93	93	93	93	93
Other.....	161	592	461	161	161	161	161
Total current liabilities	1,054	1,675	1,388	1,122	1,122	1,122	1,122
NON-CURRENT LIABILITIES							
Employee provisions	192	156	192	192	192	192	192
Total non-current liabilities	192	156	192	192	192	192	192
TOTAL LIABILITIES	1,246	1,831	1,580	1,314	1,314	1,314	1,314
EQUITY							
Contributed equity.....	876	876	876	876	876	876	876
Accumulated surplus/(deficit)	(867)	(1,050)	(1,176)	(876)	(876)	(876)	(876)
Total equity.....	9	(174)	(300)	-	-	-	-
TOTAL LIABILITIES AND EQUITY	1,255	1,657	1,280	1,314	1,314	1,314	1,314

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	8,003	5,990	7,642	8,003	22,807	6,711	6,877
Capital appropriation	172	-	-	-	-	-	-
Holding account drawdowns	278	50	50	50	250	50	50
Net cash provided by State Government	8,453	6,040	7,692	8,053	23,057	6,761	6,927
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(5,814)	(3,279)	(3,404)	(3,512)	(12,505)	(4,678)	(4,622)
Grants and subsidies	(52)	-	(39)	-	-	-	-
Supplies and services	(2,869)	(2,174)	(2,794)	(5,069)	(2,444)	(4,487)	(1,865)
Accommodation	(973)	(502)	(502)	(550)	(1,750)	(550)	(550)
Other payments	(2,771)	(468)	(1,345)	(1,205)	(6,818)	(1,775)	(835)
Receipts							
Sale of goods and services	3,058	43	43	2,543	250	3,279	995
GST receipts	1,160	90	90	90	460	1,250	-
Net cash from operating activities	(8,261)	(6,290)	(7,951)	(7,703)	(22,807)	(6,961)	(6,877)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(92)	(50)	(50)	(50)	(250)	(50)	(50)
Net cash from investing activities	(92)	(50)	(50)	(50)	(250)	(50)	(50)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	-	(540)	(540)	(3,580)	-	(3,250)	-
Proceeds from borrowings	86	840	840	3,280	-	3,500	-
Net cash from financing activities	86	300	300	(300)	-	250	-
NET INCREASE/(DECREASE) IN CASH HELD	186	-	(9)	-	-	-	-
Cash assets at the beginning of the reporting period	349	331	554	545	545	545	545
Net cash transferred to/from other agencies	19	-	-	-	-	-	-
Cash assets at the end of the reporting period	554	331	545	545	545	545	545

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Extraneous Election	174	20	20	20	20	20	20
GST Input Credits	-	90	-	90	90	90	90
Local Government Recoups	2,926	-	-	2,500	-	2,500	-
Sale of Rolls and Maps.....	23	20	-	20	20	20	20
Sundries.....	10	3	-	3	3	3	3
TOTAL.....	3,133	133	20	2,633	133	2,633	133

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

Part 5

Minister for Regional Development; Lands; Minister Assisting the Minister for State Development

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000
203	Regional Development and Lands			
	- Delivery of Services.....	17,226	17,217	23,259
	Total	17,226	17,217	23,259
217	Gascoyne Development Commission			
	- Delivery of Services.....	1,419	1,419	1,515
	Total	1,419	1,419	1,515
223	Goldfields-Esperance Development Commission			
	- Delivery of Services.....	1,634	1,634	1,725
	Total	1,634	1,634	1,725
230	Great Southern Development Commission			
	- Delivery of Services.....	1,650	1,650	1,742
	Total	1,650	1,650	1,742
238	Kimberley Development Commission			
	- Delivery of Services.....	1,943	2,279	2,280
	Total	1,943	2,279	2,280
245	Mid West Development Commission			
	- Delivery of Services.....	1,578	1,578	1,649
	Total	1,578	1,578	1,649
254	Peel Development Commission			
	- Delivery of Services.....	1,506	1,506	1,584
	Total	1,506	1,506	1,584

Part 5

Minister for Regional Development; Lands; Minister Assisting the Minister for State Development

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000
261	Pilbara Development Commission			
	- Delivery of Services.....	3,046	3,083	3,304
	- Capital Appropriation.....	30	30	30
	Total	3,076	3,113	3,334
269	South West Development Commission			
	- Delivery of Services.....	4,034	4,034	4,281
	Total	4,034	4,034	4,281
276	Wheatbelt Development Commission			
	- Delivery of Services.....	1,660	1,660	1,758
	Total	1,660	1,660	1,758
286	Western Australian Land Information Authority			
	- Delivery of Services.....	26,260	34,454	38,553
	Total	26,260	34,454	38,553
GRAND TOTAL				
	- Delivery of Services.....	61,956	70,514	81,650
	- Capital Appropriation.....	30	30	30
	Total.....	61,986	70,544	81,680

REGIONAL DEVELOPMENT AND LANDS

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 13

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 18 Net amount appropriated to deliver services	31,097	16,998	16,943	22,951	21,119	21,744	22,234
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	215	228	274	308	319	330	342
Total appropriations provided to deliver services	31,312	17,226	17,217	23,259	21,438	22,074	22,576
CAPITAL							
Capital Appropriation	105	-	-	-	-	-	-
TOTAL APPROPRIATIONS	31,417	17,226	17,217	23,259	21,438	22,074	22,576
EXPENSES							
Total Cost of Services	81,593	251,546	294,600	559,642	398,545	502,836	594,541
Net Cost of Services ^(a)	67,112	241,415	284,533	553,884	392,777	497,069	588,765
CASH ASSETS ^(b)	24,413	16,919	21,398	23,957	25,373	26,968	28,706

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Regional Development Program Support	2,562	2,832	2,936	2,981	3,027
Royalties for Regions - Administering the Royalties for Regions Fund	5,502	9,003	9,276	9,622	9,929
Royalties for Regions - Bushchange Housing Grant	-	(10,000)	(25,000)	(25,000)	-
Royalties for Regions - Coral Bay Seasonal Staff Accommodation	-	1,415	-	-	-
Royalties for Regions - Gascoyne Development Plan	(10,345)	8,564	20,684	(6,133)	-
Royalties for Regions - Gascoyne Development Plan (Pre Mid-Year Review)	3,435	11,436	7,316	18,133	14,868
Royalties for Regions - Mid West Investment Plan	-	40,000	40,000	70,000	70,000
Royalties for Regions - Mid West Unit	-	750	750	750	750
Royalties for Regions - Pilbara Cities Strategic Infrastructure	-	-	-	50,000	-
Royalties for Regions - Pilbara Cities Strategic Infrastructure (Pre Mid-Year Review)	5,100	-	-	-	-
Royalties for Regions - Regional Buy Local Initiatives	-	1,000	-	-	-
Royalties for Regions - Regional Capital Works Program	(5,000)	(22,980)	-	-	-
Royalties for Regions - Regional Capital Works Program (Pre Mid-Year Review)	14,400	22,900	-	-	-

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Royalties for Regions - Regional Centres Development (SuperTowns).....	-	85,500	-	-	-
Royalties for Regions - Regional Development Water and Natural Resource Management (NRM) Initiatives.....	-	22,790	17,703	16,478	21,234
Royalties for Regions - Rushton Park	-	125	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Increased capacity of regional communities to develop economic growth and social wellbeing.	1. Regional Investment 2. Regional Policy
	State lands are administered to meet the State's economic, social and cultural objectives.	3. State Land Administration

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Regional Investment.....	57,102	224,881	268,430	531,648	371,401	476,175	568,736
2. Regional Policy	1,177	1,023	2,486	3,836	3,944	4,143	4,279
3. State Land Administration.....	23,314	25,642	23,684	24,158	23,200	22,518	21,526
Total Cost of Services.....	81,593	251,546	294,600	559,642	398,545	502,836	594,541

Significant Issues Impacting the Agency

- The Department is moving into its third year of operations. The State Government's vision for strong and vibrant regional economies, cities, towns and communities is now being cemented across Western Australia through the Royalties for Regions (RfR) program. The Department supports regional decision making in a number of ways including; direction of investment to improve infrastructure and services, capacity building, and attraction of private sector investment to the regions. Services in regional Western Australia are delivered by the full range of public sector agencies and the non-government sector. The Department's management of the RfR program increasingly seeks to facilitate significantly improved service delivery within the resources available to the program.

- The Department has direct management responsibility for Crown lands which are not leased or which are not managed by other bodies. These lands are unallocated Crown land (UCL) and unmanaged reserves (UMR) which together represent about 38% of the State's area of 2,527,600 square kilometres. The Department and its predecessors have adopted a mostly reactive role for all UCL and UMR in relation to fire management, weed and vermin control, trespass management, hazard identification and management and the removal of dangerous trees and buildings. The Department regards fire as a pre-eminent risk and is working closely with the Fire and Emergency Services Authority (FESA) to ensure the proper management of fire risk on the 32,000 parcels of UCL and UMR in the metropolitan area and regional centres and town sites. The Perth Hills fires in January 2011 re-emphasised the importance of an integrated fire risk management strategy for populated areas. The management of other risks is being addressed by the Department through the establishment of an interagency Crown Land Management Reference Group which will identify management costs and best management delivery options for UCL, UMR and Crown land under the control of other management bodies.
- The administration of the RfR program has escalated significantly since the original budget was announced for 2008-09. The Department has assumed greater responsibility in the management of projects; taking over the management of the Country Local Government Fund in April 2010, executive support to the Western Australian Regional Development Trust and managing the enhanced role of the Regional Development Council. Adequate resourcing ensures that the increasing funding from higher royalties revenue and escalating number of approved projects do not adversely impact on the Department's effectiveness in managing the program.
- The strong growth of the Western Australian economy underpins the State's population growth forecasts. Population is expected to increase by 40% over the next 40 years. On current trends alone this means that an additional 500,000 people will live in regional Western Australia. Through initiatives like the RfR funded Regional Centres Development Plan (SuperTowns) program, the Department is assisting in planning for this growth by creating communities to cater for it. A key challenge upon the State now and for at least the next several years will be the attraction and retention of skilled labour. Analysis shows that over the next five years continued economic growth, immigration forecasts, and retirements mean that the State could need an additional 150,000 workers within five years.
- Leverage of new investment from both the private sector and from the Commonwealth government is a key function of the Department. The Ord-East Kimberley Expansion Project is a key example of this function, where \$195 million was leveraged from the Commonwealth government in a partnership for social infrastructure to assist in developing the East Kimberley region. The reconstruction of communities and infrastructure after recent natural disasters in the eastern states, coupled with tight credit markets, may reduce the ability of the Department to attract and retain private sector investment and represents a key strategic issue. Leverage is a key goal in the State Government's 'Pilbara Cities' project, led by the Department.
- Growth in regions like the Pilbara and Kimberley (Browse Basin Project) require complex Native Title agreements and land tenure transactions. The Department is the lead agency that facilitates the implementation of land tenure changes to realise the benefits for these settlements and allow developments to occur. Adequately resourcing those functions within the Department is a key challenge.
- Support for the land assembly elements of the State Government's 'Pilbara Cities' vision and the large number of mining-related developments in the Pilbara, such as the Ashburton North Strategic Industrial Area, the Mount Anketell Strategic Industrial Area, Boodarie Industrial Estate and port expansions has required a significant refocusing of the Department's existing resources.
- The severe dry seasons which have existed in the State's rangelands for a number of years have had an adverse impact on their productive capacity and on the people living in rangelands communities. Through the Rangelands Reform program, initiatives designed to address these problems are being developed, with a focus on providing increased opportunities for pastoralists through new forms of land tenure, promoting economic development and diversification opportunities.
- Exponential growth in construction related activity, particularly in the North West of Western Australia, will place additional pressures on already tight housing markets in some regional areas. If not well planned and managed, this tightening of the housing market will lead to loss of local business and increased propensity towards 'Fly-In/Fly-Out' workforces, thereby diminishing regional benefits. The Department will work across government to attempt to address critical land supply issues in housing constrained markets.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: Increased capacity of regional communities to develop economic growth and social wellbeing:					
Client satisfaction with regional development services	86%	75%	75%	75%	
Outcome: State lands are administered to meet the State's economic, social and cultural objectives:					
Percentage of customers satisfied that the management and use of Crown land is supporting the State's economic, social and cultural objectives	82%	70%	75%	75%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Regional Investment**

Identify investment in infrastructure and services in regional communities.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service	\$'000 57,102	\$'000 224,881	\$'000 268,430	\$'000 531,648	1
Less Income	659	598	5,998	598	2
Net Cost of Service	56,443	224,283	262,432	531,050	
Employees (Full Time Equivalents)	57	64	71	71	
Efficiency Indicators					
Average Cost per Funded Initiative Administered	\$7,591	\$11,213	\$18,591	\$22,065	3
Average Internal Cost per Satellite Site Supported	\$3,193	\$4,026	\$4,057	\$4,219	

Explanation of Significant Movements

(Notes)

1. The increase in 'Total Cost of Service' between the 2010-11 Budget and the 2011-12 Budget Target is mainly attributable to additional expenditure on RfR projects.
2. The increase in income between the 2010-11 Budget and the 2010-11 Estimated Actual is attributable to a contribution from the Department of State Development for expenditure on the Ord Expansion project funded from RfR.
3. The increase in average cost per funded initiative administered between the 2010-11 Budget and the 2011-12 Budget Target is mainly attributable to additional funding for administering the RfR program and other regional development programs (refer to 'Major Spending Changes' table for details).

2: Regional Policy

Delivery of effective government policy to support economic development and service provision in regional communities.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 1,177	\$'000 1,023	\$'000 2,486	\$'000 3,836	1
Less Income.....	-	-	-	-	
Net Cost of Service	1,177	1,023	2,486	3,836	
Employees (Full Time Equivalents)	11	11	24	24	
Efficiency Indicators					
Average Cost per Item of Written Advice Requiring Minister's Attention.....	\$268	\$398	\$966	\$1,491	1

Explanation of Significant Movements

(Notes)

1. The increase in 'Total Cost of Service' and average cost per item of advice between the 2010-11 Budget and the 2011-12 Budget Target is mainly attributable to new policy resources funded by RfR and increased expenditure approved through the Regional Development Program Support initiative.

3: State Land Administration

State Land administers and manages Crown land to support the needs of the community of Western Australia and to deliver primary land tenure for strategic infrastructure projects.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 23,314	\$'000 25,642	\$'000 23,684	\$'000 24,158	1
Less Income.....	13,822	9,533	4,069	5,160	2
Net Cost of Service	9,492	16,109	19,615	18,998	
Employees (Full Time Equivalents)	152	165	173	173	
Efficiency Indicators					
Cost per Crown Land Action.....	\$3,427	\$3,406	\$3,380	\$3,668	

Explanation of Significant Movements

(Notes)

1. The change in expenditure between the 2010-11 Budget and the 2011-12 Budget Target is mainly attributable to the payment of proceeds to the Consolidated Account relating to the cessation of the War Service Land Settlement Scheme being recognised as Administered expenses.
2. The change in income between the 2010-11 Budget and the 2011-12 Budget Target is mainly attributable to the sale of land relating to the cessation of the War Service Land Settlement Scheme being recognised as Administered revenue.

ASSET INVESTMENT PROGRAM

The majority of the Department's asset investment relates to the implementation of RfR projects.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Asset Replacement Program - 2009-10 - 2012-13.....	103	39	32	32	32	-	-
Bunbury to Albany Gas Pipeline ^(a)	20,000	250	250	9,750	10,000	-	-
Jigalong Essential Services Pilot ^(a)	10,000	1,000	1,000	9,000	-	-	-
Pilbara Cities Strategic Infrastructure ^(a)	190,200	14,900	14,900	15,000	60,300	100,000	-
Coral Bay Seasonal Staff Accommodation ^(a)	15,960	9,040	9,040	6,920	-	-	-
COMPLETED WORKS							
Pilbara Cities Community Projects ^(a)	300	300	300	-	-	-	-
West Pilbara Water ^(a)	2,543	2,543	2,543	-	-	-	-
NEW WORKS							
Asset Replacement Program - 2013-14	32	-	-	-	-	32	-
Asset Replacement Program - 2014-15	32	-	-	-	-	-	32
Regional Capital Works Initiative ^(a)	161,044	-	-	20,000	55,772	45,272	40,000
Total Cost of Asset Investment Program.....	400,214	28,072	28,065	60,702	126,104	145,304	40,032
FUNDED BY							
Drawdowns from the Holding Account.....			32	32	32	32	32
Drawdowns from Royalties for Regions Fund ^(b)			28,033	60,670	126,072	145,272	40,000
Total Funding			28,065	60,702	126,104	145,304	40,032

(a) Capital works funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund - \$88.4 million (2010-11), \$27.0 million (2010-11 Estimated Out Turn), \$51.7 million (2011-12), \$126.1 million (2012-13), \$145.3 million (2013-14), \$40.0 million (2014-15), Regional Community Services Fund - \$1.0 million (2010-11 Estimated Out Turn), \$9.0 million (2011-12).

FINANCIAL STATEMENTS**Income Statement***Expenses*

The 2011-12 Budget Estimate for 'Total Cost of Services' has increased by \$308.1 million from the 2010-11 Budget. This is mainly attributable to the following RfR initiatives:

- Regional Centres Development Plan (SuperTowns) (\$85.5 million);
- Country Local Government Fund (\$51.2 million);
- Pilbara Cities (\$42.0 million);
- Mid West Investment Plan (\$40.8 million);
- Regional Grants Scheme (\$32.6 million);
- Gascoyne Revitalisation Plan (\$25.6 million);
- Regional Development - Water and Natural Resource Management (\$22.8 million); and
- Administering the RfR Fund (\$7.6 million).

Income

The 2011-12 Budget Estimate for 'Total Income' has decreased by \$4.4 million from the 2010-11 Budget. This is mainly attributable to \$4.6 million of land sales associated with the cessation of the War Service Land Settlement Scheme now being recognised as Administered revenue.

Total Income from State Government shows an increase of \$317.3 million mainly due to increased RfR funding of \$311.3 million for new initiatives to be administered by the Department in 2011-12 and an approved increase of \$5.4 million in appropriations for Regional Development Program Support.

Statement of Financial Position

'Property, Plant and Equipment' and 'Other' non-current assets are increasing across the forward estimate years (including 2010–11) mainly due to the following infrastructure projects funded through RfR:

- Pilbara Cities (\$190.5 million);
- Regional Capital Works initiatives (\$161.0 million);
- Bunbury to Albany Gas Pipeline (\$20.0 million);
- Service Workers Coral Bay (\$16.0 million);
- Jigalong Essential Services Pilot (\$10.0 million); and
- West Pilbara Water (\$2.5 million).

Statement of Cashflows

The 2011-12 Budget Estimate for net operating expenses ('Net Cash from Operating Activities') has increased by \$315.9 million from the 2010-11 Budget. This is mainly attributable to new RfR initiatives to be administered by the Department in 2011-12.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	17,915	17,603	22,170	22,866	23,651	23,974	21,183
Grants and subsidies ^(c)	42,567	215,914	247,076	510,262	352,159	455,722	546,162
Supplies and services	13,791	7,902	18,441	18,170	15,624	16,008	19,994
Accommodation	651	345	3,177	3,512	3,711	3,798	3,888
Depreciation and amortisation	59	60	60	60	60	60	60
Other expenses	6,610	9,722	3,676	4,772	3,340	3,274	3,254
TOTAL COST OF SERVICES	81,593	251,546	294,600	559,642	398,545	502,836	594,541
Income							
Sale of goods and services	375	5,360	-	-	-	-	-
Regulatory fees and fines	68	-	70	69	69	68	77
Grants and subsidies	-	30	5,430	30	30	30	30
Other revenue	14,038	4,741	4,567	5,659	5,669	5,669	5,669
Total Income	14,481	10,131	10,067	5,758	5,768	5,767	5,776
NET COST OF SERVICES	67,112	241,415	284,533	553,884	392,777	497,069	588,765
INCOME FROM STATE GOVERNMENT							
Service appropriations	31,312	17,226	17,217	23,259	21,438	22,074	22,576
Resources received free of charge	3,785	3,498	3,498	3,498	3,498	3,498	3,498
Royalties for regions fund ^(d)	36,363	218,359	243,384	529,654	369,229	473,064	564,401
TOTAL INCOME FROM STATE GOVERNMENT	71,460	239,083	264,099	556,411	394,165	498,636	590,475
SURPLUS/(DEFICIENCY) FOR THE PERIOD	4,348	(2,332)	(20,434)	2,527	1,388	1,567	1,710
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	4,348	(2,332)	(20,434)	2,527	1,388	1,567	1,710

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 220, 268 and 268 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$9.3 million (2009-10), \$34.8 million (2010-11), \$102.1 million (2010-11 Estimated Out Turn), \$250.3 million (2011-12), \$141.8 million (2012-13), \$198.4 million (2013-14), \$299.7 million (2014-15), Regional Community Services Fund - \$18.1 million (2009-10), \$83.5 million (2010-11), \$73.3 million (2010-11 Estimated Out Turn), \$118.9 million (2011-12), \$104.2 million (2012-13), \$150.7 million (2013-14), \$151.3 million (2014-15), Country Local Government Fund - \$4.1 million (2009-10), \$95.1 million (2010-11), \$57.4 million (2010-11 Estimated Out Turn), \$146.3 million (2011-12), \$108.6 million (2012-13), \$108.6 million (2013-14), \$97.6 million (2014-15), Regional and State-wide Initiatives - \$4.8 million (2009-10), \$5.0 million (2010-11), \$10.5 million (2010-11 Estimated Out Turn), \$14.2 million (2011-12), \$14.7 million (2012-13), \$15.3 million (2013-14), \$15.8 million (2014-15).

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Grant Funding - Regional Investment Fund	8,161	-	5,300	-	-	-	-
Ord Expansion Project - Aboriginal Development Package	1,552	-	4,921	-	-	-	-
Other Regional Development Grant Schemes	2,912	987	3,259	3,138	3,663	2,922	2,142
Royalties for Regions - Community Emergency Communications	601	-	597	-	-	-	-
Royalties for Regions - Community Resource Centres	6,129	12,000	11,340	12,340	13,340	13,340	13,340
Royalties for Regions - Country Age Pension Fuel Card	14,226	23,500	24,750	26,049	23,700	23,635	23,201
Royalties for Regions - Country Local Government Fund	4,024	94,560	57,048	145,724	108,060	108,060	97,060
Royalties for Regions - Gascoyne Revitalisation Plan	-	12,400	3,623	37,741	30,701	18,201	15,042
Royalties for Regions - Living Lakes (Feasibility and Planning) ^(a)	-	600	-	-	-	-	-
Royalties for Regions - Midwest Investment Plan	-	-	-	40,000	40,000	70,000	70,000
Royalties for Regions - Ngarluma Aboriginal Sustainable Housing in Roebourne	-	4,500	4,612	-	-	-	-
Royalties for Regions - North West Planning Strategy	-	-	3,820	1,820	-	-	-
Royalties for Regions - Pilbara Cities Office	-	-	2,550	550	550	-	-
Royalties for Regions - Pilbara Cities Community Projects	4,962	17,250	69,705	32,431	10,000	40,000	40,000
Royalties for Regions - Pilbara Strategic Infrastructure	-	-	5,100	25,000	39,700	50,000	150,000
Royalties for Regions - Pilbara Water Opportunities	-	-	2,460	-	-	-	-
Royalties for Regions - Regional Capital Works	-	-	9,400	-	-	-	-
Royalties for Regions - Regional Development Water and NRM Initiatives	-	-	-	22,790	17,703	16,478	21,234
Royalties for Regions - Regional Grants Scheme	-	19,595	13,716	52,170	38,413	85,152	83,243
Royalties for Regions - Regional Workers Incentives	-	25,702	24,750	25,009	26,329	27,934	30,900
Royalties for Regions - Rushton Park	-	-	125	-	-	-	-
Royalties for Regions - Regional Centres Development Plan (SuperTowns)	-	-	-	85,500	-	-	-
Royalties for Regions - Wild Dogs Management Plan	-	4,820	-	-	-	-	-
TOTAL	42,567	215,914	247,076	510,262	352,159	455,722	546,162

(a) Note that this project is no longer being delivered through grants.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	104	16,066	11,895	15,897	17,313	18,908	20,646
Restricted cash.....	24,089	723	9,284	7,841	7,841	7,841	7,841
Holding account receivables.....	32	32	32	32	32	32	32
Receivables	27,130	1,047	27,130	27,130	27,130	27,130	27,130
Total current assets.....	51,355	17,868	48,341	50,900	52,316	53,911	55,649
NON-CURRENT ASSETS							
Holding account receivables.....	2,221	2,504	2,504	2,787	3,070	3,353	3,636
Property, plant and equipment.....	256,347	189,107	284,345	344,982	471,020	616,264	656,236
Restricted cash.....	219	130	219	219	219	219	219
Total non-current assets	258,787	191,741	287,068	347,988	474,309	619,836	660,091
TOTAL ASSETS.....	310,142	209,609	335,409	398,888	526,625	673,747	715,740
CURRENT LIABILITIES							
Employee provisions	3,782	2,094	3,783	3,783	3,783	3,783	3,783
Payables.....	3,693	712	2,829	2,828	2,822	2,850	2,878
Other.....	8,859	592	5,383	5,411	5,439	5,439	5,439
Total current liabilities	16,334	3,398	11,995	12,022	12,044	12,072	12,100
NON-CURRENT LIABILITIES							
Employee provisions	624	1,446	879	1,134	1,389	1,644	1,899
Other.....	-	19	-	-	-	-	-
Total non-current liabilities	624	1,465	879	1,134	1,389	1,644	1,899
TOTAL LIABILITIES	16,958	4,863	12,874	13,156	13,433	13,716	13,999
EQUITY							
Contributed equity.....	116,688	221,762	166,473	227,143	353,215	498,487	538,487
Accumulated surplus/(deficit)	4,348	(17,016)	(16,086)	(13,559)	(12,171)	(10,604)	(8,894)
Reserves	172,148	-	172,148	172,148	172,148	172,148	172,148
Total equity.....	293,184	204,746	322,535	385,732	513,192	660,031	701,741
TOTAL LIABILITIES AND EQUITY	310,142	209,609	335,409	398,888	526,625	673,747	715,740

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	30,997	13,408	16,902	22,944	21,123	21,759	22,261
Capital appropriation	105	-	-	-	-	-	-
Holding account drawdowns	32	32	32	32	32	32	32
Royalties for regions fund ^(b)	36,363	306,756	271,417	590,324	495,301	618,336	604,401
Net cash provided by State Government	67,497	320,196	288,351	613,300	516,456	640,127	626,694
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(15,746)	(17,316)	(21,722)	(22,728)	(23,515)	(23,836)	(21,298)
Grants and subsidies	(41,342)	(215,914)	(251,177)	(510,262)	(352,159)	(455,722)	(546,162)
Supplies and services	(2,506)	(4,228)	(14,890)	(14,031)	(11,471)	(11,840)	(15,556)
Accommodation	(646)	(345)	(3,478)	(3,514)	(3,594)	(3,672)	(3,751)
Other payments	(12,908)	(17,545)	(15,002)	(17,762)	(16,465)	(16,425)	(16,433)
Receipts							
Regulatory fees and fines	68	-	70	69	69	68	77
Grants and subsidies	-	30	5,430	30	30	30	30
Sale of goods and services	-	5,360	-	-	-	-	-
GST receipts	5,448	11,150	11,150	12,500	12,500	12,500	12,500
Other receipts	13,438	4,741	4,566	5,659	5,669	5,669	5,669
Net cash from operating activities	(54,194)	(234,067)	(285,053)	(550,039)	(388,936)	(493,228)	(584,924)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(112)	(88,429)	(28,065)	(60,702)	(126,104)	(145,304)	(40,032)
Net cash from investing activities	(112)	(88,429)	(28,065)	(60,702)	(126,104)	(145,304)	(40,032)
NET INCREASE/(DECREASE) IN CASH HELD	13,191	(2,300)	(24,767)	2,559	1,416	1,595	1,738
Cash assets at the beginning of the reporting period	-	19,219	24,413	21,398	23,957	25,373	26,968
Net cash transferred to/from other agencies	11,222	-	21,752	-	-	-	-
Cash assets at the end of the reporting period	24,413	16,919	21,398	23,957	25,373	26,968	28,706

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$9.3 million (2009-10), \$123.1 million (2010-11), \$129.2 million (2010-11 Estimated Out Turn), \$302.0 million (2011-12), \$267.8 million (2012-13), \$343.7 million (2013-14), \$339.7 million (2014-15), Regional Community Services Fund - \$18.1 million (2009-10), \$83.5 million (2010-11), \$74.3 million (2010-11 Estimated Out Turn), \$127.9 million (2011-12), \$104.2 million (2012-13), \$150.7 million (2013-14), \$151.3 million (2014-15), Country Local Government Fund - \$4.1 million (2009-10), \$95.1 million (2010-11), \$57.4 million (2010-11 Estimated Out Turn), \$146.3 million (2011-12), \$108.6 million (2012-13), \$108.6 million (2013-14), \$97.6 million (2014-15), Regional and State-wide Initiatives - \$4.8 million (2009-10), \$5.0 million (2010-11), \$10.5 million (2010-11 Estimated Out Turn), \$14.2 million (2011-12), \$14.7 million (2012-13), \$15.3 million (2013-14), \$15.8 million (2014-15).

DETAILS OF ADMINISTERED TRANSACTIONS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
INCOME							
Other							
Sale of Land	39,420	62,558	64,097	94,615	134,122	56,324	55,513
Assets not Previously Recognised	6,026	62,558	63,518	89,983	130,648	55,513	55,513
Other Revenue	15,316	15,061	13,925	15,217	15,122	15,350	15,356
TOTAL INCOME	60,762	140,177	141,540	199,815	279,892	127,187	126,382
EXPENSES							
Other							
Employee Expenses	706	-	332	332	332	332	332
Other Expenses	1,602	2,903	2,584	1,481	1,481	1,481	1,481
Payments to Consolidated Account	52,431	81,319	83,009	119,519	152,931	75,361	74,556
Asset Revaluation Decrement	-	62,558	63,518	89,983	130,648	55,513	55,513
Cost of Land Sold	23,307	-	38,590	38,590	38,590	38,590	38,590
Net Assets Transferred Out	80,654	-	-	-	-	-	-
TOTAL EXPENSES	158,700	146,780	188,033	249,905	323,982	171,277	170,472

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**Dampier to Bunbury Natural Gas Pipeline Corridor Special Purpose Account**

The Dampier to Bunbury Natural Gas Pipeline Corridor Special Purpose account provides funds for the widening of the original corridor through the purchase of land and easement over land.

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000
Opening Balance	26,142	25,642	24,108	22,492
Receipts:				
Other	87	1,300	1,300	1,300
	26,229	26,942	25,408	23,792
Payments	2,121	1,800	2,916	1,813
CLOSING BALANCE	24,108	25,142	22,492	21,979

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Funds Provided by the Commonwealth							
Government	-	758	30	30	30	30	30
GST Input Credits	5,448	11,150	11,150	12,500	12,500	12,500	12,500
Ord Expansion - Department of State							
Development Funds.....	10,653	-	5,400	-	-	-	-
Other Receipts.....	729	686	698	698	698	698	698
Pastoral Leases	1,683	3,475	3,474	4,658	4,690	4,690	4,690
Proceeds From Rental Properties	373	395	394	303	281	281	281
Regulatory Fees and Fines	68	-	70	69	69	68	77
Sale of Land - War Service Land Settlement							
Scheme	-	4,632	-	-	-	-	-
Westlink Satellite Communication Service							
User Fees and Charges	-	185	-	-	-	-	-
TOTAL.....	18,954	21,281	21,216	18,258	18,268	18,267	18,276

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

ROYALTIES FOR REGIONS – REGIONAL AND STATE-WIDE INITIATIVES

ASSET INVESTMENT PROGRAM

The Royalties for Regions (RfR) program was a key decision of the new Government that was formed following the State election on 6 September 2008. The intent of the program is now enshrined in legislation, namely the *Royalties for Regions Act 2009*.

The overall RfR program comprises three specific-purpose funds, being the:

- Regional Infrastructure and Headworks Fund;
- Country Local Government Fund; and
- Regional Community Services Fund.

Amounts in these Funds will be invested in rural and regional Western Australia based around six policy objectives:

- building capacity in communities;
- retaining benefits in local communities;
- improving services to achieve equality with metropolitan communities;
- attaining sustainability;
- expanding opportunity; and
- growing prosperity.

At the time of finalisation of these budget papers, around 97.0% of overall RfR expenditure is allocated to specific projects. The remaining 3.0% (\$174.5 million), comprising \$39.4 million in capital spending (detailed below) and \$135.1 million in recurrent expenditure, has been reserved for a number of strategic projects currently under development. Although these amounts have not been allocated to specific agencies, the financial impact of the funding and spending has been incorporated in whole-of-government finances as detailed below.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
NEW WORKS							
Royalties for Regions - Regional and State-wide Initiatives ^(a)	39,396	62	62	27,900	3,118	8,316	-
Total Cost of Asset Investment Program.....	39,396	62	62	27,900	3,118	8,316	-
FUNDED BY							
Drawdowns from Royalties for Regions Fund	39,396	62	62	27,900	3,118	8,316	-
Total Funding	39,396	62	62	27,900	3,118	8,316	-

(a) Note that \$135.1 million in recurrent expenditure across the forward estimates is not included in the numbers in this table.

GASCOYNE DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 14

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 19 Net amount appropriated to deliver services	1,519	1,419	1,419	1,515	1,564	1,592	1,637
Total appropriations provided to deliver services	1,519	1,419	1,419	1,515	1,564	1,592	1,637
TOTAL APPROPRIATIONS	1,519	1,419	1,419	1,515	1,564	1,592	1,637
EXPENSES							
Total Cost of Services	5,553	8,699	10,928	3,906	1,730	1,738	1,775
Net Cost of Services ^(a)	5,319	8,512	10,623	3,601	1,490	1,551	1,588
CASH ASSETS ^(b)	3,835	663	628	497	585	640	703

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Royalties for Regions - Regional Grants Scheme 2010-11 ^(a)	-	1,125	-	-	-
Royalties for Regions - Regional Strategic Project Grants	1,980	813	-	-	-

(a) The funding associated with the Royalties for Regions – Regional Grants Scheme 2010-11 will be expended in 2011-12 in line with the projected timeframes for this round.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment conducive to the balanced economic and social development of the Gascoyne region.	1. Regional Development

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Regional Development	5,553	8,699	10,928	3,906	1,730	1,738	1,775
Total Cost of Services.....	5,553	8,699	10,928	3,906	1,730	1,738	1,775

Significant Issues Impacting the Agency

- In December 2010 the Gascoyne region experienced its worst flooding event in recorded history. The impact on Carnarvon and Gascoyne Junction was so significant that the areas were declared a natural disaster zone for the purposes of the Western Australian Natural Disaster Relief and Recovery Arrangements. The impact of the flooding event is estimated at \$100.0 million in damage to property, State and local government infrastructure and private residences. The impact will be far-reaching as plantations, pastoral stations and small businesses re-establish their activities and cashflows. The Commission is working with community groups and local governments on a number of strategies to assist the Carnarvon and the Upper Gascoyne's recovery as quickly as possible.
- Royalties for Regions' (RfR) Gascoyne Revitalisation funding of \$175.0 million over five years is starting to make a significant contribution towards new infrastructure and facilities across Gascoyne communities. Several capital works projects have commenced in 2010-11, including two new recreational boat ramps in Carnarvon and Exmouth, and a new regional library and art gallery in Carnarvon. Other projects identified in the Gascoyne Regional Plan 2010-2020 and receiving Gascoyne Revitalisation funding are being progressed for commencement in 2011-12.
- The expansion and development of industries remains a priority for the Commission. The new irrigation pipeline for the horticulture industry will allow expansion and an increase in production in the future. The new Gascoyne Food Council is a collaborative approach to investigate and implement initiatives to promote and market agricultural produce, including seafood, from the Gascoyne region. In Exmouth, the expansion of the marina to cater for super yachts and the growing off-shore oil and gas industry continues to be developed in partnership with the Department of Transport. Opportunities for the Gascoyne region to gain new business and employment from the adjoining mining, oil and gas industries to the north and west continue to be explored.

- Enhanced promotion of the region is an area of need, particularly following the recent flood events. Tourism is dominated by demand for eco-experiences and, therefore, the proposed World Heritage listing of the Ningaloo Reef and the recent announcement of the Ningaloo to Shark Bay National Landscapes region are significant drivers for regional promotion.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: An environment conducive to the balanced economic and social development of the Gascoyne region:					
The Commission is effective and makes a positive contribution to the economic and social development of the Gascoyne region	89%	85%	95%	95%	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

- The increase in the 2010-11 Estimated Actual when compared to the 2010-11 Budget is a reflection of the additional funding which has made a positive impact on the community. This impact is expected to continue in 2011-12.

Services and Key Efficiency Indicators

1: Regional Development

Develop policies, plans and strategies to facilitate a coordinated approach to economic and social development in the Gascoyne by:

- encouraging new business investment that is environmentally sustainable;
- identifying needs and coordinate infrastructure development that will generate employment, investment and sustainable economic and social growth;
- promoting the region as a place that offers investment opportunities, a quality lifestyle and pristine environment; and
- supporting initiatives and projects through RfR.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service	\$'000 5,553	\$'000 8,699	\$'000 10,928	\$'000 3,906	1
Less Income	234	187	305	305	
Net Cost of Service	5,319	8,512	10,623	3,601	
Employees (Full Time Equivalents)	14	15	13	13	
Efficiency Indicators					
Cost per Project Hour	\$157	\$123	\$127	\$117	

(Notes)

- The reduction in the Total Cost of Service between the 2010-11 Estimated Actual and the 2011-12 Budget Target of \$7.0 million (64.3%) is due primarily to the recashflow of expenditure associated with RfR initiatives.

FINANCIAL STATEMENTS

Income Statement

Expenses

Grants and subsidies expenses are expected to be \$2.1 million in the 2011-12 Budget Estimate representing a decrease of \$6.9 million (76.3%) from the 2010-11 Estimated Actual due to the recashflow of RfR initiatives.

Income

Income from RfR is expected to be \$1.9 million in the 2011-12 Budget Estimate (consisting of \$1.0 million from the 2010-11 Regional Grant Scheme, \$813,000 from the Regional Strategic Projects Grants, and \$125,000 for administration). This represents a decrease of \$4.0 million (67.6%) from the 2010-11 Estimated Actual (consisting of \$3.9 million from the Regional Grant Scheme, \$2.0 million from the Regional Strategic Projects Grants, and \$125,000 for administration) as a result of the recashflow of the program.

Statement of Cashflows

Cash assets in the 2011-12 Budget Estimate are estimated at \$497,000, representing a decrease of \$131,000 (20.9%) from the 2010-11 Estimated Actual as a result of additional expenditure on the 2010-11 Regional Grants Scheme, funded by unspent cash balances carried over from 2008-09 and 2009-10.

INCOME STATEMENT ^(a) (Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,676	1,462	1,358	1,372	1,399	1,367	1,405
Grants and subsidies ^(c)	3,290	6,635	8,991	2,130	-	-	-
Supplies and services	196	153	130	64	70	82	81
Accommodation	168	144	144	150	126	150	150
Depreciation and amortisation	5	-	-	-	-	-	-
Other expenses	218	305	305	190	135	139	139
TOTAL COST OF SERVICES	5,553	8,699	10,928	3,906	1,730	1,738	1,775
Income							
Grants and subsidies	119	122	175	175	175	122	122
Other revenue	115	65	130	130	65	65	65
Total Income	234	187	305	305	240	187	187
NET COST OF SERVICES	5,319	8,512	10,623	3,601	1,490	1,551	1,588
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,519	1,419	1,419	1,515	1,564	1,592	1,637
Royalties for Regions fund ^(d)	1,225	4,000	5,980	1,938	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	2,744	5,419	7,399	3,453	1,564	1,592	1,637
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(2,575)	(3,093)	(3,224)	(148)	74	41	49
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(2,575)	(3,093)	(3,224)	(148)	74	41	49

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Budget Estimate are 14, 13 and 13 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$1.1 million (2009-10), \$4.0 million (2010-11), Regional Community Services Fund - \$6.0 million (2010-11 Estimated Out Turn), \$1.9 million (2011-12), Country Local Government Fund - \$0.1 million (2009-10).

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Grants Other.....	169	150	390	217	-	-	-
Grants to Community Groups	175	175	120	100	-	-	-
Grants to Private Organisations.....	81	170	62	-	-	-	-
Royalties for Regions - Country Local Government Fund.....	100	-	-	-	-	-	-
Royalties for Regions - Regional Grants Scheme	2,765	6,140	6,439	1,000	-	-	-
Royalties for Regions - Regional Strategic Projects Grants	-	-	1,980	813	-	-	-
TOTAL.....	3,290	6,635	8,991	2,130	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	375	500	485	497	585	640	703
Restricted cash.....	3,460	163	143	-	-	-	-
Receivables	78	77	137	134	134	134	120
Total current assets.....	3,913	740	765	631	719	774	823
NON-CURRENT ASSETS							
Holding account receivables.....	34	34	34	34	34	34	34
Property, plant and equipment.....	8	13	8	8	8	8	8
Total non-current assets	42	47	42	42	42	42	42
TOTAL ASSETS.....	3,955	787	807	673	761	816	865
CURRENT LIABILITIES							
Employee provisions	268	205	268	268	268	268	268
Payables.....	270	146	346	360	374	388	388
Other.....	39	18	39	39	39	39	39
Total current liabilities	577	369	653	667	681	695	695
NON-CURRENT LIABILITIES							
Employee provisions	25	18	25	25	25	25	25
Total non-current liabilities	25	18	25	25	25	25	25
TOTAL LIABILITIES	602	387	678	692	706	720	720
EQUITY							
Contributed equity.....	90	90	90	90	90	90	90
Accumulated surplus/(deficit)	3,263	310	39	(109)	(35)	6	55
Total equity.....	3,353	400	129	(19)	55	96	145
TOTAL LIABILITIES AND EQUITY	3,955	787	807	673	761	816	865

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	1,519	1,419	1,419	1,515	1,564	1,592	1,637
Royalties for Regions fund ^(b)	1,225	4,000	5,980	1,938	-	-	-
Net cash provided by State Government.....	2,744	5,419	7,399	3,453	1,564	1,592	1,637
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,388)	(1,480)	(1,376)	(1,390)	(1,417)	(1,385)	(1,423)
Grants and subsidies.....	(3,010)	(6,635)	(8,991)	(2,130)	-	-	-
Supplies and services.....	(417)	(159)	(136)	(70)	(76)	(88)	(87)
Accommodation	(168)	(144)	(144)	(150)	(128)	(152)	(152)
Other payments	(675)	(358)	(358)	(243)	(189)	(193)	(193)
Receipts							
Grants and subsidies.....	119	122	175	175	175	122	122
GST receipts.....	345	68	68	68	68	68	68
Other receipts	156	91	156	156	91	91	91
Net cash from operating activities.....	(5,038)	(8,495)	(10,606)	(3,584)	(1,476)	(1,537)	(1,574)
NET INCREASE/(DECREASE) IN CASH HELD	(2,294)	(3,076)	(3,207)	(131)	88	55	63
Cash assets at the beginning of the reporting period	6,129	3,739	3,835	628	497	585	640
Cash assets at the end of the reporting period	3,835	663	628	497	585	640	703

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$1.1 million (2009-10), \$4.0 million (2010-11), Regional Community Services Fund - \$6.0 million (2010-11 Estimated Out Turn), \$1.9 million (2011-12), Country Local Government Fund - \$0.1 million (2009-10).

GOLDFIELDS-ESPERANCE DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 15

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 20 Net amount appropriated to deliver services	2,082	1,634	1,634	1,725	1,787	1,853	1,905
Total appropriations provided to deliver services	2,082	1,634	1,634	1,725	1,787	1,853	1,905
TOTAL APPROPRIATIONS	2,082	1,634	1,634	1,725	1,787	1,853	1,905
EXPENSES							
Total Cost of Services	4,389	5,956	9,488	3,072	1,893	1,853	1,979
Net Cost of Services ^(a)	4,351	5,899	9,431	3,015	1,787	1,853	1,979
CASH ASSETS ^(b)	4,860	1,008	1,063	898	898	898	824

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Royalties for Regions - Regional Grants Scheme 2010-11 ^(a)	-	1,125	-	-	-

(a) The funding associated with the Royalties for Regions - Regional Grants Scheme 2010-11 will be expended in 2011-12 in line with the projected timeframes for this round.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment which is conducive to the balanced economic and social development of the Goldfields-Esperance region.	1. Facilitation of the Provision of Appropriate Infrastructure and Industry Services 2. Promotion of Region and Its Investment Opportunities

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Facilitation of the Provision of Appropriate Infrastructure and Industry Services	2,633	3,574	5,693	1,842	1,141	1,119	1,195
2. Promotion of Region and its Investment Opportunities	1,756	2,382	3,795	1,230	752	734	784
Total Cost of Services.....	4,389	5,956	9,488	3,072	1,893	1,853	1,979

Significant Issues Impacting the Agency

- The Commission will implement the Goldfields-Esperance Strategic Regional Development Plan 2011-21 aimed at guiding the region along a sustainable development path focusing on long-term perspectives in addressing the opportunities and challenges facing the region over the next 10 years. The Plan will address not only the current needs of the region, but also provide the necessary foundation to ensure its intergenerational sustainability. The Commission is expected to be a key driver of the Plan.
- Continued growth of the resources industry, primarily gold and nickel sectors along with the emergence of the uranium and iron ore sectors, will increase the Commission's coordination role, particularly in relation to infrastructure provision and labour force supply and demand.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: An environment which is conducive to the balanced economic and social development of the Goldfields-Esperance region:					
Average cost per chargeable hour	\$125	\$125	\$125	\$130	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Facilitation of the Provision of Appropriate Infrastructure and Industry Services**

To coordinate the identification of appropriate infrastructure, industries and enterprise services to the region so as to ensure that they are provided effectively and efficiently to meet the expanding needs of the region.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service	\$'000 2,633	\$'000 3,574	\$'000 5,693	\$'000 1,842	1
Less Income	23	34	34	34	
Net Cost of Service	2,610	3,540	5,659	1,808	
Employees (Full Time Equivalents)	7	7	7	7	
Efficiency Indicators					
Average Cost per Chargeable Hour	\$91	\$125	\$125	\$130	

Explanation of Significant Movements

(Notes)

- The reduction in the Total Cost of Service between the 2010-11 Estimated Actual and the 2011-12 Budget Target of \$3.9 million is due primarily to the recashflow of expenditure associated with Royalties for Regions (RfR).

2: Promotion of Region and Its Investment Opportunities

To promote the region's advantages and attractions by way of appropriate policies, strategies and plans, so as to encourage investment that will contribute to economic growth, employment and an increased population base in the region.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service	\$'000 1,756	\$'000 2,382	\$'000 3,795	\$'000 1,230	1
Less Income	15	23	23	23	
Net Cost of Service	1,741	2,359	3,772	1,207	
Employees (Full Time Equivalents)	5	5	5	5	
Efficiency Indicators					
Average Cost per Chargeable Hour	\$91	\$120	\$120	\$125	

Explanation of Significant Movements

(Notes)

1. The reduction in the Total Cost of Service between the 2010-11 Estimated Actual and the 2011-12 Budget Target of \$2.6 million is due primarily to the recashflow of expenditure associated with RfR.

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grants and subsidies expenses are expected to be \$1.0 million in the 2011-12 Budget Estimate representing a decrease of \$6.3 million (86.3%) from the 2010-11 Estimated Actual due to the recashflow of RfR.

Income

Income from RfR is expected to be \$1.1 million in the 2011-12 Budget Estimate, representing a decrease of \$2.9 million (71.9%) from the 2010-11 Estimated Actual as a result of the recashflow of the program.

Statement of Cashflows

Cash assets in the 2011-12 Budget Estimate are estimated at \$898,000, representing a decrease of \$165,000 (15.5%) from the 2010-11 Estimated Actual, primarily as a result of the recashflow of the RfR's Regional Community Fund.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,124	1,346	1,449	1,422	1,373	1,452	1,385
Grants and subsidies ^(c)	2,673	3,864	7,296	1,000	-	-	-
Supplies and services	285	231	231	231	205	86	239
Accommodation	216	182	179	175	169	165	180
Depreciation and amortisation	23	19	19	19	-	-	-
Other expenses	68	314	314	225	146	150	175
TOTAL COST OF SERVICES	4,389	5,956	9,488	3,072	1,893	1,853	1,979
Income							
Sale of goods and services	38	50	50	50	80	-	-
Other revenue	-	7	7	7	26	-	-
Total Income	38	57	57	57	106	-	-
NET COST OF SERVICES	4,351	5,899	9,431	3,015	1,787	1,853	1,979
INCOME FROM STATE GOVERNMENT							
Service appropriations	2,082	1,634	1,634	1,725	1,787	1,853	1,905
Resources received free of charge	11	-	-	-	-	-	-
Royalties for Regions fund ^(d)	1,225	4,000	4,000	1,125	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	3,318	5,634	5,634	2,850	1,787	1,853	1,905
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(1,033)	(265)	(3,797)	(165)	-	-	(74)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Budget Estimate are 12, 12 and 12 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$1.1 million (2009-10), \$4.0 million (2010-11), Regional Community Services Fund - \$4.0 million (2010-11 Estimated Out Turn), \$1.1 million (2011-12), Country Local Government Fund - \$0.1 million (2009-10).

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Menzies Town Centre Upgrade	500	-	-	-	-	-	-
Royalties for Regions - Country Local Government Scheme	100	-	-	-	-	-	-
Royalties for Regions - Regional Grants Scheme	2,073	3,864	7,296	1,000	-	-	-
TOTAL	2,673	3,864	7,296	1,000	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1,073	685	908	743	743	743	669
Restricted cash.....	3,787	323	155	155	155	155	155
Holding account receivables.....	157	-	-	-	-	-	-
Receivables	7	16	7	7	7	7	7
Other.....	-	11	-	-	-	-	-
Total current assets.....	5,024	1,035	1,070	905	905	905	831
NON-CURRENT ASSETS							
Holding account receivables.....	-	176	176	195	195	195	195
Property, plant and equipment.....	38	66	19	-	-	-	-
Intangibles	4	-	4	4	4	4	4
Total non-current assets	42	242	199	199	199	199	199
TOTAL ASSETS.....	5,066	1,277	1,269	1,104	1,104	1,104	1,030
CURRENT LIABILITIES							
Employee provisions	144	105	144	144	144	144	144
Payables.....	65	66	65	65	65	65	65
Total current liabilities	209	171	209	209	209	209	209
NON-CURRENT LIABILITIES							
Employee provisions	62	60	62	62	62	62	62
Total non-current liabilities	62	60	62	62	62	62	62
TOTAL LIABILITIES	271	231	271	271	271	271	271
EQUITY							
Contributed equity.....	54	54	54	54	54	54	54
Accumulated surplus/(deficit)	4,741	992	944	779	779	779	705
Total equity.....	4,795	1,046	998	833	833	833	759
TOTAL LIABILITIES AND EQUITY	5,066	1,277	1,269	1,104	1,104	1,104	1,030

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	2,064	1,615	1,615	1,706	1,787	1,853	1,905
Royalties for Regions fund ^(b)	1,225	4,000	4,000	1,125	-	-	-
Net cash provided by State Government.....	3,289	5,615	5,615	2,831	1,787	1,853	1,905
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,173)	(1,338)	(1,441)	(1,391)	(1,387)	(1,452)	(1,385)
Grants and subsidies.....	(2,673)	(3,864)	(7,296)	(1,000)	-	-	-
Supplies and services.....	(181)	(188)	(188)	(211)	(194)	(85)	(237)
Accommodation	(216)	(182)	(179)	(175)	(169)	(165)	(180)
Other payments	(372)	(428)	(428)	(339)	(218)	(181)	(177)
Receipts							
Sale of goods and services.....	138	-	-	-	80	-	-
GST receipts.....	219	113	113	113	75	30	-
Other receipts	-	7	7	7	26	-	-
Net cash from operating activities.....	(4,258)	(5,880)	(9,412)	(2,996)	(1,787)	(1,853)	(1,979)
NET INCREASE/(DECREASE) IN CASH HELD	(969)	(265)	(3,797)	(165)	-	-	(74)
Cash assets at the beginning of the reporting period	5,829	1,273	4,860	1,063	898	898	898
Cash assets at the end of the reporting period	4,860	1,008	1,063	898	898	898	824

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$1.1 million (2009-10), \$4.0 million (2010-11), Regional Community Services Fund - \$4.0 million (2010-11 Estimated Out Turn), \$1.1 million (2011-12), Country Local Government Fund - \$0.1 million (2009-10).

GREAT SOUTHERN DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 16

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 21 Net amount appropriated to deliver services	1,594	1,650	1,650	1,742	1,806	1,862	1,913
Total appropriations provided to deliver services	1,594	1,650	1,650	1,742	1,806	1,862	1,913
CAPITAL							
Capital Appropriation	42,250	-	-	-	-	-	-
TOTAL APPROPRIATIONS	43,844	1,650	1,650	1,742	1,806	1,862	1,913
EXPENSES							
Total Cost of Services	3,243	9,625	11,335	3,095	2,093	2,124	2,175
Net Cost of Services ^(a)	2,835	9,225	11,055	2,780	1,773	1,829	1,880
CASH ASSETS ^(b)	5,737	2,056	1,711	1,518	1,410	1,450	1,490

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Royalties for Regions - Regional Grants Scheme 2010-11 ^(a)	-	1,125	-	-	-
Royalties for Regions - Regional Strategic Project Grants	1,171	-	-	-	-

(a) The funding associated with the Royalties for Regions - Regional Grants Scheme 2010-11 will be expended in 2011-12 in line with the projected timeframes for this round.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	The sustainable development of our region's natural and built environment for the wellbeing of all.	1. Regional Development

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Regional Development	3,243	9,625	11,335	3,095	2,093	2,124	2,175
Total Cost of Services.....	3,243	9,625	11,335	3,095	2,093	2,124	2,175

Significant Issues Impacting the Agency

- In response to continuing infrastructure issues, the Commission will continue to chair the Regional Infrastructure Group, which comprises key relevant agencies, and will work with industry to improve the level of communication between stakeholders, ensure a uniform understanding of the main structural issues, and ensure a unified approach in providing advice to the Government.
- A drying climate and population growth along the south coast are exacerbating the need for additional water supplies. The Commission is chairing a Reference Group of key regional stakeholders in conjunction with the Department of Water which will identify the challenges and opportunities in regards to water supply that exist within the region leading to the development of a Great Southern Regional Water Plan.
- The Commission is committed to supporting activities which add value to the region's estimated 130,000 hectares of plantation timber. Woodchip demand is linked to an upturn in global economic activity and is expected to remain stable for the medium term. A restructure of the region's plantation timber industry has occurred since the 2009 Managed Investment Scheme collapse.
- The tourism sector has experienced a slight downturn in overall visitor numbers while the visitor nights indicator of activity has marginally increased. This trend is in line with the rest of the State. Through Royalties for Regions (RfR) and other funding sources the Commission is partnering government agencies, private operators, local government and community groups to build the capacity of the sector and the region's tourism product by:
 - completing the research needed to develop key maritime heritage assets, in a sustainable manner, with regional partners;

- investing, with local stakeholders, in the development and marketing of current and planned iconic attractions, including Discovery Bay, the Great Southern program of the Perth International Arts Festival and the Munda Biddi Trail;
 - a partnership in the allocation of resources to restore key historic buildings on Breaksea Island and planning for future use, including the potential for eco and adventure activities;
 - implementing initiatives associated with the Great South West Edge, the most recently proclaimed component of the National Landscapes Program (NLP). The key document to be completed in 2011 for the NLP is an Experience Development Strategy; and
 - working with the Hidden Treasures of the Great Southern in the implementation of its marketing plan and project planning.
- The region's key industry sectors continue to be affected by skills shortages in a range of services, particularly health professionals, the trades and in agricultural processing. The Commission, as a certifying body for skilled sponsored migration visas, will continue to work with regional employers and the Department of Training and Workforce Development and the Commonwealth Department of Immigration and Citizenship to facilitate the sponsorship of permanent employees.
 - Agricultural production, from a range of sectors that include cropping, wool and sheep meat, should continue to comprise the region's economic base in the medium term. The income effect of a persistently high Australian dollar is expected to further erode returns to growers in an international trading environment where demand remains strong. Investment in the sector is continuing through direct purchase of existing enterprises by corporations and by way of farm consolidations. The Commission's activities to support the agricultural sector include:
 - working with the State and local government authorities in the implementation of the State Saleyards Strategy, including the construction of a new regional sheep saleyard at Katanning;
 - supporting the research and development of new, and value added, food production industries, such as regionally grown truffles;
 - assisting producers to improve capacity and to confidently export directly into growing overseas markets; and
 - providing support to the University of Western Australia's Centre for Excellence in Natural Resource Management as it continues to expand its research, consultancy and teaching role from the Albany campus.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: The sustainable development of our region's natural and built environment for the wellbeing of all.					
Favourable responses from a minimum of 75% of clients from the Client Survey	84%	82%	82%	82%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Regional Development

This output incorporates project management work, the facilitation and support of new and existing enterprises and businesses, promotional and information services, and the development of strategic partnerships with government, business and community groups to ensure the development of the Great Southern Region.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 3,243	\$'000 9,625	\$'000 11,335	\$'000 3,095	1
Less Income.....	408	400	280	315	
Net Cost of Service	2,835	9,225	11,055	2,780	
Employees (Full Time Equivalents)	15	15	14	15	
Efficiency Indicators ^(a)					
Average Cost per Project.....	\$44,548	\$55,167	\$51,619	\$51,098	
Number of Projects Completed or Progressed during the Year	42	42	42	42	
Cost per Service Hour	\$67.54	\$83.64	\$83.72	\$76.00	

(a) The efficiency indicator calculations in the above table exclude grant related expenses.

Explanation of Significant Movements

(Notes)

- The decrease in the Total Cost of Service from the 2010-11 Estimated Actual to the 2011-12 Budget Target of \$8.2 million (72.7%) is as a result of a revised allocation of Regional Grants Scheme funding under RfR.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
NEW WORKS							
Computer and Office Equipment Replacement							
Replacement of Phone System and Network Server.....	67	-	-	67	-	-	-
Total Cost of Asset Investment Program.....	67	-	-	67	-	-	-
FUNDED BY							
Drawdowns from the Holding Account.....			-	67	-	-	-
Total Funding			-	67	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grants and Subsidies expenditure is estimated at \$1.0 million in 2011-12, representing a decrease of \$8.2 million (89.1%) from the 2010-11 Estimated Actual as a result of a revised allocation of Regional Grants Scheme funding from RfR. Supplies and Services expenditure is estimated at \$322,000 in 2011-12, representing a decrease of \$80,000 (19.9%) from the 2010-11 Estimated Actual, primarily due to a reduction in contracted staff as a result of the completion of the Albany Waterfront Project and the cessation of the Tradestart Officer Program.

Income

Income from RfR is estimated at \$1.1 million in 2011-12, representing a decrease of \$4.0 million (78.2%) from the 2010-11 Estimated Actual as a result of a revised allocation of Regional Grants Scheme funding from RfR.

Statement of Financial Position

Total Liabilities are estimated at \$579,000 at the end of 2011-12 representing a decrease of \$242,000 (29.5%) due to a reduction in grant liabilities as funding is paid out to recipients of the Regional Grants Scheme under RfR.

Statement of Cashflows

Cash Assets at the end of 2011-12 are estimated at \$1.5 million representing a decrease of \$193,000 (11.3%) from the 2010-11 Estimated Actual as a result of a reduction in Restricted Cash associated with expenditure on the Regional Grants Scheme under RfR funded by the unspent cash balances carried over from 2009-10.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,176	1,516	1,428	1,431	1,457	1,481	1,519
Grants and subsidies ^(c)	1,372	7,415	9,167	1,000	-	-	-
Supplies and services	412	337	402	322	310	317	330
Accommodation	127	161	146	151	151	151	151
Depreciation and amortisation	7	7	7	6	-	-	-
Other expenses	149	189	185	185	175	175	175
TOTAL COST OF SERVICES	3,243	9,625	11,335	3,095	2,093	2,124	2,175
Income							
Grants and subsidies	186	280	160	195	200	175	175
Other revenue	222	120	120	120	120	120	120
Total Income	408	400	280	315	320	295	295
NET COST OF SERVICES	2,835	9,225	11,055	2,780	1,773	1,829	1,880
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,594	1,650	1,650	1,742	1,806	1,862	1,913
Resources received free of charge	5	-	5	5	5	5	5
Royalties for regions fund ^(d)	1,225	4,000	5,171	1,125	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	2,824	5,650	6,826	2,872	1,811	1,867	1,918
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(11)	(3,575)	(4,229)	92	38	38	38
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(11)	(3,575)	(4,229)	92	38	38	38

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 15, 14 and 15 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$1.1 million (2009-10) and \$4.0 million (2010-11), Regional Community Services Fund - \$5.2 million (2010-11 Estimated Out Turn) and \$1.1 million (2011-12), Country Local Government Fund - \$0.1 million (2009-10).

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Australia South West.....	10	-	-	-	-	-	-
Other	105	-	-	-	-	-	-
Regional Community Leadership.....	17	-	-	-	-	-	-
Royalties for Regions fund - Regional Grants Scheme	1,153	7,415	9,167	1,000	-	-	-
Shire of Broomehill-Tambellup	40	-	-	-	-	-	-
Shire of Denmark	20	-	-	-	-	-	-
Sustainable Development Facilitation	27	-	-	-	-	-	-
TOTAL.....	1,372	7,415	9,167	1,000	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	507	592	1,087	1,132	1,177	1,222	1,267
Restricted cash.....	5,230	1,464	624	386	233	228	223
Holding account receivables.....	-	-	67	-	-	-	-
Receivables	541	419	3	3	3	3	3
Total current assets.....	6,278	2,475	1,781	1,521	1,413	1,453	1,493
NON-CURRENT ASSETS							
Holding account receivables.....	235	255	188	207	220	233	246
Property, plant and equipment.....	61,686	43	6	67	67	67	67
Total non-current assets	61,921	298	194	274	287	300	313
TOTAL ASSETS.....	68,199	2,773	1,975	1,795	1,700	1,753	1,806
CURRENT LIABILITIES							
Employee provisions	239	228	254	269	284	299	299
Payables.....	30	43	30	30	30	30	30
Other.....	16	82	29	72	102	102	117
Total current liabilities	285	353	313	371	416	431	446
NON-CURRENT LIABILITIES							
Employee provisions	60	140	60	60	60	60	60
Other.....	798	1,138	448	148	-	-	-
Total non-current liabilities	858	1,278	508	208	60	60	60
TOTAL LIABILITIES	1,143	1,631	821	579	476	491	506
EQUITY							
Contributed equity.....	61,459	(78)	(212)	(212)	(212)	(212)	(212)
Accumulated surplus/(deficit)	5,624	1,247	1,365	1,427	1,435	1,443	1,451
Reserves	(27)	(27)	1	1	1	31	31
Total equity.....	67,056	1,142	1,154	1,216	1,224	1,262	1,270
TOTAL LIABILITIES AND EQUITY	68,199	2,773	1,975	1,795	1,700	1,753	1,776

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	1,574	1,630	1,630	1,723	1,793	1,849	1,900
Capital appropriation.....	42,250	-	-	-	-	-	-
Holding account drawdowns.....	-	-	-	67	-	-	-
Royalties for regions fund ^(b)	1,225	4,000	5,171	1,125	-	-	-
Net cash provided by State Government.....	45,049	5,630	6,801	2,915	1,793	1,849	1,900
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,208)	(1,501)	(1,413)	(1,416)	(1,442)	(1,466)	(1,504)
Grants and subsidies.....	(1,712)	(7,415)	(9,517)	(1,300)	(148)	-	-
Supplies and services.....	(412)	(294)	(359)	(279)	(280)	(317)	(330)
Accommodation.....	(127)	(161)	(146)	(146)	(146)	(146)	(146)
Other payments.....	(4,444)	(267)	(258)	(263)	(253)	(223)	(223)
Receipts							
Grants and subsidies.....	300	280	160	195	200	175	175
GST receipts.....	4,071	48	586	48	48	48	48
Other receipts.....	222	120	120	120	120	120	120
Net cash from operating activities.....	(3,310)	(9,190)	(10,827)	(3,041)	(1,901)	(1,809)	(1,860)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(41,228)	-	-	(67)	-	-	-
Net cash from investing activities.....	(41,228)	-	-	(67)	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	511	(3,560)	(4,026)	(193)	(108)	40	40
Cash assets at the beginning of the reporting period	6,384	5,616	5,737	1,711	1,518	1,410	1,450
Net cash transferred to/from other agencies	(1,158)	-	-	-	-	-	-
Cash assets at the end of the reporting period	5,737	2,056	1,711	1,518	1,410	1,450	1,490

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$1.1 million (2009-10) and \$4.0 million (2010-11), Regional Community Services Fund - \$5.2 million (2010-11 Estimated Out Turn) and \$1.1 million (2011-12), Country Local Government Fund - \$0.1 million (2009-10).

KIMBERLEY DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 17

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 22 Net amount appropriated to deliver services	4,410	1,943	2,279	2,280	2,110	2,171	2,232
Total appropriations provided to deliver services	4,410	1,943	2,279	2,280	2,110	2,171	2,232
TOTAL APPROPRIATIONS	4,410	1,943	2,279	2,280	2,110	2,171	2,232
EXPENSES							
Total Cost of Services	23,194	7,137	11,800	9,107	2,981	2,263	2,334
Net Cost of Services ^(a)	22,680	7,101	11,214	8,633	2,919	2,175	2,246
CASH ASSETS ^(b)	12,488	10,005	7,683	2,468	1,659	1,655	1,641

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Royalties for Regions - Regional Grants Scheme 2010-11 ^(a)	-	1,125	-	-	-
Warmun Aboriginal Community Re-establishment	300	200	-	-	-

(a) The funding associated with the Royalties for Regions - Regional Grants Scheme 2010-11 will be expended in 2011-12 in line with the projected timeframes for this round.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment conducive to the balanced economic and social development of the Kimberley region.	1. Policies, Strategies, Plans and Regional Promotion 2. Industry and Infrastructure Identification, Coordination and Development

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Policies, Strategies, Plans and Regional Promotion	3,357	2,998	4,956	3,370	1,103	950	980
2. Industry and Infrastructure Identification, Coordination and Development	19,837	4,139	6,844	5,737	1,878	1,313	1,354
Total Cost of Services.....	23,194	7,137	11,800	9,107	2,981	2,263	2,334

Significant Issues Impacting the Agency

- The implementation of strategic government responses to resolving critical issues affecting the community will require the Commission to coordinate whole-of-government responsibilities.
- Government initiatives in employment, training, workforce development, communications, transport and freight, science and conservation and regional investment will require policy development input and engagement by the Commission.
- Organisations and individuals will have access to large scale grants through Royalties for Regions (RfR). The Commission will work with stakeholders to ensure that applications and projects are consistent with the priorities of the Regional Development Council and the Government's regional development policy agenda.
- Monitoring community benefits and returns to the region, through large scale infrastructure projects such as the Ord Expansion Project and proposed Browse Liquefied Natural Gas development, will be consistent with activities of the Commission.
- Regional infrastructure planning and development activities of the Commission will align State and regional priorities with those of local governments of the region; and Commonwealth agencies through joint planning and interagency activities.

- Regional employment, skills development and Indigenous service delivery will be a focus of the Commission as it continues to support the Ord Enhancement Scheme and leverage positive outcomes for Indigenous people through projects such as the Warmun Re-Establishment Taskforce, the Commission's Kimberley Aboriginal Community Housing Project and economic developments flowing from Native Title settlements.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: An environment conducive to the balanced economic and social development of the Kimberley region:					
Delivers effective activities in assisting economic and social development.....	93%	90%	90%	90%	
Makes a positive contribution to economic and social development in the Kimberley.....	93%	90%	90%	90%	
Provides a reliable source of information and advice.....	91%	90%	90%	90%	
Is an accessible source of information and advice.....	91%	90%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Policies, Strategies, Plans and Regional Promotion

The Commission will provide effective regional development policies and strategies together with accurate and accessible information on the region to facilitate and support the economic and social development of the region.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 3,357	\$'000 2,998	\$'000 4,956	\$'000 3,370	1
Less Income.....	211	15	27	26	
Net Cost of Service	3,146	2,983	4,929	3,344	
Employees (Full Time Equivalents)	6	6	6	5	
Efficiency Indicators					
Average Cost per Project Hour ^(a)	\$692	\$152	\$165	\$158	

(a) Average cost per project hour calculation excludes grant expenditure.

Explanation of Significant Movements

(Notes)

- The decrease in the Total Cost of Service from the 2010-11 Estimated Actual to the 2011-12 Budget Target of \$3.4 million (32%) is primarily due to the recashflow of grants expenditure associated with the Regional Grants Scheme under RfR.

2: Industry and Infrastructure Identification, Coordination and Development

The Commission will identify, coordinate and promote through its major strategies the establishment, improvement and diversification of the region's infrastructure, industries and enterprises.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	19,837	4,139	6,844	5,737	1
Less Income.....	303	21	559	448	
Net Cost of Service	19,534	4,118	6,285	5,289	
Employees (Full Time Equivalents)	7	7	7	9	2
Efficiency Indicators					
Average Cost per Project Hour ^(a)	\$2,832	\$152	\$166	\$156	

(a) Average cost per project hour calculation excludes grant expenditure.

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Service from the 2010-11 Estimated Actual to the 2011-12 Budget Target of \$5.7 million (16.2%) is primarily due to the recashflow of grants expenditure associated with the Regional Grants Scheme under RfR.
2. The increase in the Employees from the 2010-11 Estimated Actual to the 2011-12 Budget Target is due to re-prioritisation of resources from Service One and an additional Full Time Equivalent to implement the Kimberley Aboriginal Community Housing Project.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement							
Computer Network Equipment.....	17	17	17	-	-	-	-
Total Cost of Asset Investment Program.....	17	17	17	-	-	-	-
FUNDED BY							
Drawdowns from the Holding Account.....			10	-	-	-	-
Internal Funds and Balances.....			7	-	-	-	-
Total Funding			17	-	-	-	-

FINANCIAL STATEMENTS

Income Statement

Expenses

Grants and subsidies expenditure is estimated at \$6.2 million in the 2011-12 Budget Estimate, representing a decrease of \$2.8 million (30.9%) from the 2010-11 Estimated Actual due to the recashflow of grant expenditure associated with the Ord Enhancement Scheme and the Regional Grants Scheme under RfR.

Income

Income from RfR is estimated at \$1.1 million in the 2011-12 Budget Estimate, representing a decrease of \$2.9 million (71.9%) from the 2010-11 Estimated Actual of \$4.0 million.

Statement of Cashflows

Cash assets at the end of the 2011-12 Budget Estimate are estimated at \$2.5 million representing a decrease of \$5.2 million (67.9%) primarily due to the recashflow of grant expenditure associated with the Ord Enhancement Scheme and the Regional Grants Scheme under RfR, both funded by unspent cash balances carried over from previous years.

INCOME STATEMENT ^(a) (Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,582	1,384	1,774	1,941	1,801	1,670	1,727
Grants and subsidies ^(c)	20,964	5,118	8,978	6,200	529	-	-
Supplies and services	180	318	698	570	285	230	244
Accommodation	211	158	215	225	235	244	244
Depreciation and amortisation	19	18	18	17	14	6	6
Other expenses	238	141	117	154	117	113	113
TOTAL COST OF SERVICES	23,194	7,137	11,800	9,107	2,981	2,263	2,334
Income							
Sale of goods and services	28	4	4	4	4	34	34
Other revenue	486	32	582	470	58	54	54
Total Income	514	36	586	474	62	88	88
NET COST OF SERVICES	22,680	7,101	11,214	8,633	2,919	2,175	2,246
INCOME FROM STATE GOVERNMENT							
Service appropriations	4,410	1,943	2,279	2,280	2,110	2,171	2,232
Royalties for regions fund ^(d)	17,725	4,000	4,000	1,125	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	22,135	5,943	6,279	3,405	2,110	2,171	2,232
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(545)	(1,158)	(4,935)	(5,228)	(809)	(4)	(14)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(545)	(1,158)	(4,935)	(5,228)	(809)	(4)	(14)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Budget Estimate are 13, 13 and 14 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$17.6 million (2009-10), \$4.0 million (2010-11), Regional Community Services Fund - \$4.0 million (2010-11 Estimated Out Turn), \$1.1 million (2011-12), Country Local Government Fund - \$0.1 million (2009-10).

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Kimberley Regional Development Scheme.....	488	-	369	-	-	-	-
Ord Enhancement Scheme	1,071	-	3,000	5,200	529	-	-
Royalties for Regions - Regional Grants Scheme	19,405	5,118	5,159	1,000	-	-	-
Weaber Plains Flood Mitigation.....	-	-	450	-	-	-	-
TOTAL.....	20,964	5,118	8,978	6,200	529	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	383	372	434	689	18	14	-
Restricted cash.....	12,105	9,633	7,249	1,779	1,641	1,641	1,641
Holding account receivables.....	83	-	-	-	-	-	-
Receivables	1,586	24	1,595	1,607	1,607	1,607	1,607
Other.....	114	69	2	2	2	2	2
Total current assets.....	14,271	10,098	9,280	4,077	3,268	3,264	3,250
NON-CURRENT ASSETS							
Holding account receivables.....	40	141	131	148	162	168	174
Property, plant and equipment.....	20	3	33	30	30	30	30
Other.....	47	34	33	19	5	(1)	(7)
Total non-current assets	107	178	197	197	197	197	197
TOTAL ASSETS.....	14,378	10,276	9,477	4,274	3,465	3,461	3,447
CURRENT LIABILITIES							
Employee provisions	325	254	325	328	328	328	328
Payables.....	76	155	110	131	131	131	131
Other.....	32	1	32	32	32	32	32
Total current liabilities	433	410	467	491	491	491	491
NON-CURRENT LIABILITIES							
Employee provisions	59	66	59	60	60	60	60
Total non-current liabilities	59	66	59	60	60	60	60
TOTAL LIABILITIES	492	476	526	551	551	551	551
EQUITY							
Contributed equity.....	131	131	131	131	131	131	131
Accumulated surplus/(deficit)	13,755	9,669	8,820	3,592	2,783	2,779	2,765
Total equity.....	13,886	9,800	8,951	3,723	2,914	2,910	2,896
TOTAL LIABILITIES AND EQUITY	14,378	10,276	9,477	4,274	3,465	3,461	3,447

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	4,392	1,925	2,261	2,263	2,096	2,165	2,226
Holding account drawdowns	20	-	10	-	-	-	-
Royalties for regions fund ^(b)	17,725	4,000	4,000	1,125	-	-	-
Net cash provided by State Government.....	22,137	5,925	6,271	3,388	2,096	2,165	2,226
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,395)	(1,384)	(1,749)	(1,915)	(1,775)	(1,651)	(1,708)
Grants and subsidies	(20,964)	(5,118)	(8,978)	(6,200)	(529)	-	-
Supplies and services.....	(140)	(335)	(715)	(558)	(286)	(231)	(245)
Accommodation	(278)	(158)	(215)	(225)	(235)	(244)	(244)
Other payments	(1,867)	(242)	(218)	(255)	(218)	(218)	(218)
Receipts							
GST receipts	8	120	120	102	102	102	102
Other receipts	447	59	696	448	36	73	73
Net cash from operating activities.....	(24,189)	(7,058)	(11,059)	(8,603)	(2,905)	(2,169)	(2,240)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(13)	-	(17)	-	-	-	-
Net cash from investing activities.....	(13)	-	(17)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(2,065)	(1,133)	(4,805)	(5,215)	(809)	(4)	(14)
Cash assets at the beginning of the reporting period	14,553	11,138	12,488	7,683	2,468	1,659	1,655
Cash assets at the end of the reporting period	12,488	10,005	7,683	2,468	1,659	1,655	1,641

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$17.6 million (2009-10), \$4.0 million (2010-11), Regional Community Services Fund - \$4.0 million (2010-11 Estimated Out Turn), \$1.1 million (2011-12), Country Local Government Fund - \$0.1 million (2009-10).

MID WEST DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 18

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 23 Net amount appropriated to deliver services	1,522	1,578	1,578	1,649	1,698	1,767	1,851
Total appropriations provided to deliver services	1,522	1,578	1,578	1,649	1,698	1,767	1,851
TOTAL APPROPRIATIONS	1,522	1,578	1,578	1,649	1,698	1,767	1,851
EXPENSES							
Total Cost of Services	4,928	7,882	10,562	3,528	2,138	1,703	1,843
Net Cost of Services ^(a)	4,588	7,821	10,553	3,523	2,133	1,698	1,838
CASH ASSETS ^(b)	7,099	2,246	2,059	632	217	302	331

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Royalties for Regions - Regional Grants Scheme 2010-11 ^(a)	-	1,125	-	-	-

(a) The funding associated with the Royalties for Regions - Regional Grants Scheme 2010-11 will be expended in 2011-12 in line with the projected timeframes for this round.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment conducive to the balanced economic and social development of the Mid West region.	1. Information and Advice 2. Investment Facilitation 3. Infrastructure and Services Development in the Mid West

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Information and Advice.....	956	2,237	2,429	899	636	651	700
2. Investment Facilitation	1,015	2,071	2,239	651	511	519	565
3. Infrastructure and Services Development in the Mid West	2,957	3,574	5,894	1,978	991	533	578
Total Cost of Services.....	4,928	7,882	10,562	3,528	2,138	1,703	1,843

Significant Issues Impacting the Agency

- Developed by the Commission, the Mid West Investment Plan comprises of the Mid West's priority infrastructure needs. Implementation of the Plan will:
 - guide public and private investment in the Mid West region in line with the strategic framework provided by the Mid West Regional Planning and Infrastructure Framework;
 - target the development of priority social infrastructure and services; and
 - position the Mid West to capture lasting benefits from major projects including resources developments, and the Australian Square Kilometre Array Pathfinder and Square Kilometre Array radio-astronomy projects.
- The Commission is supporting the development of major projects in the Mid West through the coordination efforts of its Mid West Strategic Infrastructure Group. The establishment of a significant iron industry in the Mid West will be facilitated by:
 - development of a deep-water port and industrial estate at Oakajee;
 - development of strategic rail links;
 - an upgraded power network;
 - preparation of a Mid West water supply plan to guide decision making; and
 - the availability of a skilled workforce.

- The social and economic development of the Mid West will experience a significant positive influence from the increased government funding provided through Royalties for Regions (RfR) funded initiatives.
- The Mid West economy has a heavy reliance on primary commodity exports and is subsequently exposed to market fluctuations and the impacts of climate change. Alternative initiatives aimed at diversifying the region's economic base include:
 - identifying and progressing Information Technology related opportunities and industries associated with the establishment of a National Broadband Network optic fibre link from Geraldton to Perth and the Murchison Radio-astronomy Observatory;
 - realising the Mid West's vast renewable energy potential;
 - supporting the Batavia Coast Marine Institute to provide research and development support for emerging aquaculture industries including finfish and pearls; and
 - working with stakeholders to realise the region's tourism potential including:
 - progressing planning for the development of Batavia Coast Marina Stage 2;
 - supporting the development of tourism drive trails in Wiluna and the North Midlands;
 - identifying and capturing opportunities from the sealing of Indian Ocean Drive; and
 - developing new strategies to enhance and promote the Gascoyne Murchison Outback Pathways.
- The implementation of initiatives which will assist in providing Indigenous employment and business opportunities include:
 - the Mid West Indigenous Art Industry Strategy; and
 - through membership of the Midwest Aboriginal Economic Development and Industry Partnership, supporting the Aboriginal Workforce Development Centre Mid West to coordinate training and employment opportunities in the growing Mid West resources sector.
- The Commission will continue to support the Geraldton Universities Centre to offer an expanded range of courses and in doing so, enhance access to tertiary education in the Mid West. This will also assist in securing the long-term success of the centre.
- Approximately 83.0% of the Mid West region is classified as remote, which presents a challenge in resource allocation to provide and maintain infrastructure and services. In response the Commission will:
 - support the Murchison Executive Group to identify opportunities for collaboration and resource sharing in the Murchison sub-region;
 - assist the development and implementation of the Wiluna Regional Partnership Agreement; and
 - work with key stakeholders to support early childhood initiatives in the Murchison to address very low literacy levels, high unemployment and health issues.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: An environment conducive to the balanced economic and social development of the Mid West region:					
Clients agreeing that the Commission reduced obstacles to economic growth and employment	38%	42%	42%	42%	
Clients agreeing that the Commission contributed to the development of a new business opportunity	69%	58%	58%	59%	
Clients agreeing that the Commission contributed to more trade activity	34%	28%	28%	28%	
Clients agreeing that the Commission contributed to the retention of staff and/or expansion of employment opportunities.....	28%	28%	28%	28%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Information and Advice

To contribute to economic growth and employment by developing strategic partnerships between government, business, and the community, providing a central point of coordination and contact and by raising awareness of the Mid West region.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 956	\$'000 2,237	\$'000 2,429	\$'000 899	1
Less Income.....	40	50	1	1	
Net Cost of Service	916	2,187	2,428	898	
Employees (Full Time Equivalents)	5	5	5	5	
Efficiency Indicators					
Cost per Client Visit.....	\$520	\$3,495	\$3,795	\$1,405	2
Cost per Client Inquiry.....	\$69	\$266	\$289	\$107	2

Explanation of Significant Movements

(Notes)

1. The decrease in Total Cost of Service for the 2011-12 Budget Target of \$1.5 million (63.0%) compared with the 2010-11 Estimated Actual reflects the reduction in RfR funding, leading to a lower RfR grants expense.
2. The decrease in Cost per Client Visit and Cost per Client Inquiry of \$2,390 (63.0%) and \$182 (63.0%) respectively from the 2010-11 Estimated Actual to the 2011-12 Budget Target is due to lower costs as a result of a reduction in RfR funding.

2: Investment Facilitation

To create a business environment within the Mid West region that has a diverse economic base and is attractive to investors.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 1,015	\$'000 2,071	\$'000 2,239	\$'000 651	1
Less Income.....	285	8	5	1	
Net Cost of Service	730	2,063	2,234	650	
Employees (Full Time Equivalents)	5	4	5	5	
Efficiency Indicators					
Average Cost per Project.....	\$42,898	\$138,067	\$149,267	\$43,400	2

Explanation of Significant Movements

(Notes)

1. The decrease in Total Cost of Service for the 2011-12 Budget Target of \$1.6 million (70.9%) compared with the 2010-11 Estimated Actual reflects the reduction in RfR funding, leading to a lower RfR grants expense.
2. The decrease in Average Cost per Project of \$105,867 (70.9%) from the 2010-11 Estimated Actual to the 2011-12 Budget Target is due to lower costs as a result of a reduction in RfR funding.

3: Infrastructure and Services Development in the Mid West

To facilitate the development of infrastructure and services based on long-term economic development strategies, to support communities and businesses in the Mid West.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 2,957	\$'000 3,574	\$'000 5,894	\$'000 1,978	1
Less Income.....	15	3	3	3	
Net Cost of Service	2,942	3,571	5,891	1,975	
Employees (Full Time Equivalents)	5	5	5	5	
Efficiency Indicators					
Average Cost per Project.....	\$33,853	\$238,267	\$392,867	\$131,867	2

Explanation of Significant Movements

(Notes)

1. The decrease in Total Cost of Service for the 2011-12 Budget Target of \$3.9 million (66.4%) compared with the 2010-11 Estimated Actual reflects the reduction in RfR funding, leading to a lower RfR grants expense.
2. The decrease in Average Cost per Project of \$261,000 (66.4%) from the 2010-11 Estimated Actual to the 2011-12 Budget Target is due to lower costs as a result of a reduction in RfR funding.

ASSET INVESTMENT PROGRAM

The Commission's asset investment program will replace and upgrade existing equipment as required. In 2011-12 the Commission will also utilise existing internal funds to relocate to and fit-out new premises.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement 2010-11 Program.....	37	37	37	-	-	-	-
NEW WORKS							
Computer and Office Equipment Replacement 2011-12 Program.....	20	-	-	20	-	-	-
2012-13 Program.....	20	-	-	-	20	-	-
2013-14 Program.....	20	-	-	-	-	20	-
2014-15 Program.....	20	-	-	-	-	-	20
Office Accommodation - Internal Fit-Out	689	-	-	689	-	-	-
Total Cost of Asset Investment Program.....	806	37	37	709	20	20	20
FUNDED BY							
Drawdowns from the Holding Account.....			20	20	20	20	20
Internal Funds and Balances.....			17	689	-	-	-
Total Funding			37	709	20	20	20

FINANCIAL STATEMENTS**Income Statement***Expenses*

The \$7.0 million (66.6%) decrease in the 2011-12 Budget Estimate Total Cost of Services is mainly due to the forecast completion of a number of RfR projects by the end of the 2010-11 financial year. This combined with a reduction in RfR funding leads to a lower grants expense.

Statement of Financial Position

The Commission's total net asset position (total equity) is expected to decrease by \$749,000 (21.8%) in the 2011-12 Budget Estimate. This is mainly due to a forecast reduction in RfR funding and the carry over funding from prior periods being expended in 2010-11.

Statement of Cashflows

Net outflow of cash from operating activities for the 2011-12 Budget Estimate is expected to decrease by \$7.1 million (67.0%) compared to the 2010-11 Estimated Actual. This is due to the forecast decrease in expenditure associated with the RfR Regional Grants Scheme, Geraldton Foreshore Redevelopment project and the Regional Development Scheme.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,376	1,263	1,403	1,397	1,097	1,101	1,185
Grants and subsidies ^(c)	2,813	6,117	8,485	1,444	-	-	-
Supplies and services	444	190	373	369	715	248	268
Accommodation	156	153	161	173	179	202	236
Depreciation and amortisation	12	20	20	20	20	20	20
Other expenses	127	139	120	125	127	132	134
TOTAL COST OF SERVICES	4,928	7,882	10,562	3,528	2,138	1,703	1,843
Income							
Sale of goods and services	72	23	-	-	-	-	-
Grants and subsidies	161	23	-	-	-	-	-
Other revenue	107	15	9	5	5	5	5
Total Income	340	61	9	5	5	5	5
NET COST OF SERVICES	4,588	7,821	10,553	3,523	2,133	1,698	1,838
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,522	1,578	1,578	1,649	1,698	1,767	1,851
Resources received free of charge	11	-	-	-	-	-	-
Royalties for regions fund ^(d)	1,225	4,000	4,000	1,125	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	2,758	5,578	5,578	2,774	1,698	1,767	1,851
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(1,830)	(2,243)	(4,975)	(749)	(435)	69	13
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(1,830)	(2,243)	(4,975)	(749)	(435)	69	13

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 15, 15 and 15 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$1.2 million (2009-10), \$4.0 million (2010-11), Regional Community Services Fund - \$4.0 million (2010-11 Estimated Out Turn), \$1.1 million (2011-12).

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
City of Geraldton - Greenough - Foreshore Redevelopment	1,285	-	350	202	-	-	-
Other	16	-	43	-	-	-	-
Regional Development Scheme Grants	408	-	417	242	-	-	-
Royalties for Regions - Regional Grants Scheme	1,104	6,117	7,675	1,000	-	-	-
TOTAL	2,813	6,117	8,485	1,444	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	597	218	336	97	148	233	262
Restricted cash.....	6,502	2,028	1,723	535	69	69	69
Holding account receivables.....	-	20	20	20	20	20	20
Receivables	131	20	20	20	20	20	20
Other.....	1	-	-	-	-	-	-
Total current assets.....	7,231	2,286	2,099	672	257	342	371
NON-CURRENT ASSETS							
Holding account receivables.....	149	137	137	145	153	161	169
Property, plant and equipment.....	2,608	2,144	2,631	3,320	3,310	3,314	3,318
Intangibles	6	-	-	-	10	6	2
Total non-current assets	2,763	2,281	2,768	3,465	3,473	3,481	3,489
TOTAL ASSETS.....	9,994	4,567	4,867	4,137	3,730	3,823	3,860
CURRENT LIABILITIES							
Employee provisions	287	262	295	275	270	270	270
Payables.....	175	20	20	20	20	20	20
Other.....	25	29	30	34	27	31	35
Total current liabilities	487	311	345	329	317	321	325
NON-CURRENT LIABILITIES							
Employee provisions	139	123	129	164	204	224	244
Borrowings	960	960	960	960	960	960	960
Other.....	3	3	3	3	3	3	3
Total non-current liabilities	1,102	1,086	1,092	1,127	1,167	1,187	1,207
TOTAL LIABILITIES	1,589	1,397	1,437	1,456	1,484	1,508	1,532
EQUITY							
Contributed equity.....	356	356	356	356	356	356	356
Accumulated surplus/(deficit)	1,834	1,478	(3,141)	(3,890)	(4,325)	(4,256)	(4,243)
Reserves	6,215	1,336	6,215	6,215	6,215	6,215	6,215
Total equity.....	8,405	3,170	3,430	2,681	2,246	2,315	2,328
TOTAL LIABILITIES AND EQUITY	9,994	4,567	4,867	4,137	3,730	3,823	3,860

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	1,484	1,550	1,550	1,621	1,670	1,739	1,823
Holding account drawdowns	38	20	20	20	20	20	20
Royalties for regions fund ^(b)	1,225	4,000	4,000	1,125	-	-	-
Net cash provided by State Government.....	2,747	5,570	5,570	2,766	1,690	1,759	1,843
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,291)	(1,259)	(1,400)	(1,378)	(1,069)	(1,077)	(1,161)
Grants and subsidies	(2,722)	(6,117)	(8,591)	(1,444)	-	-	-
Supplies and services.....	(453)	(190)	(422)	(370)	(715)	(248)	(268)
Accommodation	(152)	(153)	(160)	(173)	(179)	(202)	(236)
Other payments	(488)	(1,158)	(1,059)	(406)	(230)	(193)	(202)
Receipts							
Grants and subsidies	160	23	-	-	-	-	-
Sale of goods and services.....	73	23	-	-	-	-	-
GST receipts.....	418	1,019	986	282	103	61	68
Other receipts	112	15	73	5	5	5	5
Net cash from operating activities.....	(4,343)	(7,797)	(10,573)	(3,484)	(2,085)	(1,654)	(1,794)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(10)	(20)	(37)	(709)	(20)	(20)	(20)
Net cash from investing activities.....	(10)	(20)	(37)	(709)	(20)	(20)	(20)
NET INCREASE/(DECREASE) IN CASH HELD	(1,606)	(2,247)	(5,040)	(1,427)	(415)	85	29
Cash assets at the beginning of the reporting period	8,705	4,493	7,099	2,059	632	217	302
Cash assets at the end of the reporting period	7,099	2,246	2,059	632	217	302	331

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$1.2 million (2009-10), \$4.0 million (2010-11), Regional Community Services Fund - \$4.0 million (2010-11 Estimated Out Turn), \$1.1 million (2011-12).

PEEL DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 19

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 24 Net amount appropriated to deliver services.....	4,003	1,506	1,506	1,584	1,639	1,699	1,744
Total appropriations provided to deliver services	4,003	1,506	1,506	1,584	1,639	1,699	1,744
TOTAL APPROPRIATIONS	4,003	1,506	1,506	1,584	1,639	1,699	1,744
EXPENSES							
Total Cost of Services	4,880	7,418	9,944	2,764	1,694	1,754	1,799
Net Cost of Services ^(a)	4,626	7,388	9,914	2,734	1,664	1,724	1,769
CASH ASSETS ^(b)	7,159	1,276	3,689	3,512	3,335	3,310	3,285

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Royalties for Regions - Regional Grant Scheme 2010-11 ^(a)	-	1,125	-	-	-
Royalties for Regions - Regional Strategic Projects Grants	952	-	-	-	-

(a) The funding associated with the Royalties for Regions – Regional Grants Scheme 2010-11 will be expended in 2011-12 in line with the projected timeframes for this round.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcome. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Development and promotion of the Peel region.	1. Facilitation and Coordination 2. Advice and Information

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Facilitation and Coordination	4,392	6,676	8,950	2,488	1,525	1,579	1,620
2. Advice and Information.....	488	742	994	276	169	175	179
Total Cost of Services.....	4,880	7,418	9,944	2,764	1,694	1,754	1,799

Significant Issues Impacting the Agency

- The Peel region continues to have higher than State average unemployment rate. With Western Australia facing a period of sustained economic activity, the Peel region is preparing to meet the challenges. In 2010, the Commission convened the region's business leaders to amend the Peel Workforce Development Strategy in line with the State Workforce Development Plan to respond to the region's changing workforce needs. The Commission also facilitated the development of the Pinjarra Training Facility, a unique partnership between Government and industry to deliver targeted training for the engineering sector.
- The Commission has managed the \$9.0 million Boddington Social Infrastructure Package fund since 2008. To date, 19 of the 21 approved projects are completed, with over \$40.0 million leveraged into the town of Boddington and surrounds.
- The Commission continues to collaborate with other agencies to ensure that appropriate service requirements are delivered to meet the needs of industrial development in the region. Sales for Stage One of the Pinjarra Industrial Estate are progressing and planning approval has been obtained for the establishment of Stage Two with 34 lots proposed. An Outline Development Plan for industrial land at Nambeelup was approved by the Western Australian Planning Commission in December 2010 and subdivision plans are underway for 20 hectares to be on the market by 2013. The Commission has also supported initiatives to encourage industry in clustering at the region's industrial sites.

- The 2010-11 low rainfall has had a negative impact on various sectors across the region. The Commission has worked with Government and industry to deliver the Peel Waste Water Reuse Scheme Project that will enable access to non-climate dependent sources of water and secure the future for agriculture and industry. Stage One of the project includes a pipeline from the Gordon Road wastewater treatment plant to Pinjarra, and a new wastewater treatment plant at Nambeelup.
- The Commission has provided a lead role in the region between agencies and the private sector to address the Peel's diminishing opportunities for people who prefer to live in caravan parks. The Commission's activities include informing and assisting residents with relocation to other caravan parks or State, community or private housing; investigating expansion of existing caravan parks; and investigating potential sites for new caravan parks in the Peel region.

Outcomes and Key Effectiveness Indicators^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: Development and promotion of the Peel region:					
Client satisfaction with contribution to the region's economic base	86%	90%	86%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Facilitation and Coordination

Facilitate and coordinate regional development activities.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service	\$'000 4,392	\$'000 6,676	\$'000 8,950	\$'000 2,488	1
Less Income	229	27	27	27	
Net Cost of Service	4,163	6,649	8,923	2,461	
Employees (Full Time Equivalents)	10	11	11	11	
Efficiency Indicators					
Average Cost per Unit of Service Hour	\$75	\$79	\$76	\$79	

Explanation of Significant Movements

(Notes)

1. The reduction in the Total Cost of Service between the 2010-11 Estimated Actual and the 2011-12 Budget Target of \$6.5 million (72.2%) is attributable to a review of expenditure associated with the Royalties for Regions' (RfR) Regional Grants Scheme.

2: Advice and Information

Provide advice and information on regional development activities or matters.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service	\$'000 488	\$'000 742	\$'000 994	\$'000 276	1
Less Income	25	3	3	3	
Net Cost of Service	463	739	991	273	
Employees (Full Time Equivalents)	2	2	2	2	
Efficiency Indicators					
Average Cost per Unit of Service Hours	\$46	\$48	\$48	\$49	

Explanation of Significant Movements

(Notes)

- The reduction in the Total Cost of Service between the 2010-11 Estimated Actual and the 2011-12 Budget Target of \$718,000 (72.2%) is attributable to a review of expenditure associated with RfR's initiatives.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Telephone System Replacement	18	18	18	-	-	-	-
Total Cost of Asset Investment Program	18	18	18	-	-	-	-
FUNDED BY							
Capital Appropriation			-	-	-	-	-
Drawdowns from the Holding Account			18	-	-	-	-
Total Funding			18	-	-	-	-

FINANCIAL STATEMENTS

Income Statement

Expenses

Grants and subsidies expenses are expected to be \$1.0 million in the 2011-12 Budget Estimate representing a decrease of \$7.2 million (87.9%) from the 2010-11 Estimated Actual attributable to a review of RfR's initiatives.

Income

Income from RfR is expected to be \$1.1 million in the 2011-12 Budget Estimate. This represents a decrease of \$3.8 million (77.3%) from the 2010-11 Estimated Actual as a result of a review of the program.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,051	1,167	1,170	1,275	1,196	1,219	1,247
Grants and subsidies ^(c)	3,259	5,719	8,242	1,000	-	-	-
Supplies and services	219	228	228	211	215	247	257
Accommodation	172	130	130	146	149	149	149
Depreciation and amortisation	20	11	11	6	3	2	2
Other expenses	159	163	163	126	131	137	144
TOTAL COST OF SERVICES	4,880	7,418	9,944	2,764	1,694	1,754	1,799
Income							
Grants and subsidies	194	-	-	-	-	-	-
Other revenue	60	30	30	30	30	30	30
Total Income	254	30	30	30	30	30	30
NET COST OF SERVICES	4,626	7,388	9,914	2,734	1,664	1,724	1,769
INCOME FROM STATE GOVERNMENT							
Service appropriations	4,003	1,506	1,506	1,584	1,639	1,699	1,744
Resources received free of charge	5	-	-	-	-	-	-
Royalties for regions fund ^(d)	1,225	4,000	4,952	1,125	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	5,233	5,506	6,458	2,709	1,639	1,699	1,744
SURPLUS/(DEFICIENCY) FOR THE PERIOD	607	(1,882)	(3,456)	(25)	(25)	(25)	(25)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	607	(1,882)	(3,456)	(25)	(25)	(25)	(25)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Budget Estimate are 12, 13 and 13 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$1.2 million (2009-10), \$4.0 million (2010-11), Regional Community Services Fund - \$5.0 million (2010-11 Estimated Out Turn), \$1.1 million (2011-12).

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Boddington Gold Mine Expansion-Social Infrastructure Package	982	2,741	2,741	-	-	-	-
Regional Development Scheme	195	-	-	-	-	-	-
Royalties for Regions - Regional Grants Scheme	2,082	2,978	5,501	1,000	-	-	-
TOTAL	3,259	5,719	8,242	1,000	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	753	1,276	708	531	354	329	304
Restricted cash.....	6,406	-	2,981	2,981	2,981	2,981	2,981
Receivables.....	141	169	158	270	382	382	384
Total current assets.....	7,300	1,445	3,847	3,782	3,717	3,692	3,669
NON-CURRENT ASSETS							
Holding account receivables.....	170	181	163	169	172	174	176
Property, plant and equipment.....	33	18	40	34	31	29	27
Total non-current assets.....	203	199	203	203	203	203	203
TOTAL ASSETS.....	7,503	1,644	4,050	3,985	3,920	3,895	3,872
CURRENT LIABILITIES							
Employee provisions	122	150	122	122	122	122	122
Payables.....	89	127	89	49	9	9	11
Other.....	235	89	238	238	238	238	238
Total current liabilities	446	366	449	409	369	369	371
NON-CURRENT LIABILITIES							
Employee provisions	67	73	67	67	67	67	67
Total non-current liabilities	67	73	67	67	67	67	67
TOTAL LIABILITIES	513	439	516	476	436	436	438
EQUITY							
Contributed equity.....	138	138	138	138	138	138	138
Accumulated surplus/(deficit)	6,852	1,067	3,396	3,371	3,346	3,321	3,296
Total equity	6,990	1,205	3,534	3,509	3,484	3,459	3,434
TOTAL LIABILITIES AND EQUITY	7,503	1,644	4,050	3,985	3,920	3,895	3,872

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	3,985	1,495	1,495	1,578	1,636	1,697	1,742
Holding account drawdowns	-	-	18	-	-	-	-
Royalties for regions fund ^(b)	1,225	4,000	4,952	1,125	-	-	-
Net cash provided by State Government	5,210	5,495	6,465	2,703	1,636	1,697	1,742
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,076)	(1,140)	(1,143)	(1,259)	(1,181)	(1,197)	(1,225)
Grants and subsidies	(3,187)	(5,739)	(8,262)	(1,000)	-	-	-
Supplies and services	(191)	(220)	(220)	(328)	(298)	(241)	(251)
Accommodation	(168)	(130)	(130)	(154)	(159)	(149)	(149)
Other payments	(644)	(542)	(542)	(519)	(555)	(515)	(522)
Receipts							
Grants and subsidies	194	-	-	-	-	-	-
GST receipts	316	380	380	380	380	380	380
Other receipts	65	-	-	-	-	-	-
Net cash from operating activities	(4,691)	(7,391)	(9,917)	(2,880)	(1,813)	(1,722)	(1,767)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(6)	-	(18)	-	-	-	-
Net cash from investing activities	(6)	-	(18)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	513	(1,896)	(3,470)	(177)	(177)	(25)	(25)
Cash assets at the beginning of the reporting period	6,646	3,172	7,159	3,689	3,512	3,335	3,310
Cash assets at the end of the reporting period	7,159	1,276	3,689	3,512	3,335	3,310	3,285

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$1.2 million (2009-10), \$4.0 million (2010-11), Regional Community Services Fund - \$5.0 million (2010-11 Estimated Out Turn), \$1.1 million (2011-12).

PILBARA DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 20

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 25 Net amount appropriated to deliver services	2,401	3,046	3,083	3,304	3,015	3,106	3,193
Total appropriations provided to deliver services	2,401	3,046	3,083	3,304	3,015	3,106	3,193
CAPITAL							
Item 115 Capital Appropriation.....	5	30	30	30	30	30	30
TOTAL APPROPRIATIONS	2,406	3,076	3,113	3,334	3,045	3,136	3,223
EXPENSES							
Total Cost of Services	5,564	9,516	9,767	4,821	3,465	3,106	3,193
Net Cost of Services ^(a)	4,135	9,216	9,467	4,391	3,165	2,806	2,893
CASH ASSETS ^(b)	6,355	2,575	4,444	4,932	5,232	5,532	5,832

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Royalties for Regions - Regional Grants Scheme 2010-11 ^(a)	-	1,125	-	-	-
Royalties for Regions - Regional Strategic Projects Grants	23	-	-	-	-

- (a) The funding associated with the Royalties for Regions - Regional Grants Scheme 2010-11 will be expended in 2011-12 in line with the projected timeframes for this round.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Enhancement of the Pilbara Region's economic and social development.	1. Business and Industry Development 2. Infrastructure and Service Identification and Coordination 3. Regional Promotion and Information Services

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Business and Industry Development	2,474	3,460	2,930	1,607	1,155	1,035	1,064
2. Infrastructure and Service Identification and Coordination	1,855	3,460	2,930	1,607	1,155	1,035	1,064
3. Regional Promotion and Information Services	1,235	2,596	3,907	1,607	1,155	1,036	1,065
Total Cost of Services.....	5,564	9,516	9,767	4,821	3,465	3,106	3,193

Significant Issues Impacting the Agency

- Royalties for Regions (RfR) funding continues to provide a significant boost to the Pilbara's social and economic development allowing the Commission to leverage improved services. The Commission will continue to ensure the RfR Regional Grants Scheme is administered and distributed in a strategic, effective and accountable manner.
- The Government's Pilbara Cities vision provides for over \$1 billion to be spent supporting the growth in the region's resident population to approximately 140,000 people by 2035, including the expansion of Karratha and Hedland to cities of 50,000 people each and the development of Newman as a sub-regional centre of 15,000 people. Significant industry expansion will continue to occur in the Pilbara as illustrated by the following projects:
 - BHP Billiton Rapid Growth Project 5 - Construction workforce of 3,500;
 - Fortescue Metals Group Solomon Hub Stage 1 - Construction workforce of 1,000 and operational workforce of 1,000;
 - Sino Iron Cape Preston - Construction workforce of 4,000 and operational workforce of 500;
 - Woodside Energy Pluto Liquid Natural Gas project - Construction workforce of 4,000 and operational workforce of 300;
 - Gorgon Joint Venture - Construction workforce of 3,500 and operational workforce of 300; and
 - New ports are being established at Ashburton North near Onslow, Cape Preston and Anketell as well as significant expansion planned for the ports of Cape Lambert and Port Hedland.

- The rapidly growing region requires coordinated planning for long-term infrastructure and service needs. The Commission, as a member of the Pilbara Regional Planning Committee, has contributed to the development of the Pilbara Planning and Infrastructure Framework and will work with the Department of Planning and the Pilbara Cities Office to coordinate and facilitate government, industry and community partnerships to deliver effective outcomes.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: Enhancement of the Pilbara Region's economic and social development:					
Customers satisfied that the Pilbara Development Commission is effective in meeting its service objectives	80%	80%	80%	80%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Business and Industry Development

Support and expand the ePilbara website.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 2,474	\$'000 3,460	\$'000 2,930	\$'000 1,607	1
Less Income.....	635	109	90	143	2
Net Cost of Service	1,839	3,351	2,840	1,464	
Employees (Full Time Equivalents)	4	4	3	4	
Efficiency Indicators					
Projects Completed or Strategic Objectives Met within Agreed Timeframes	73%	80%	80%	80%	

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Service from the 2010-11 Estimated Actual to the 2011-12 Budget Target of \$1.3 million (45.2%) is a result of a revised allocation of Regional Grants Scheme funding to the Commission under RfR in 2011-12.
2. The increase in Total Income between the 2010-11 Estimated Actual and the 2011-12 Budget Target of \$53,000 (58.9%) is a result of the reforecast of the anticipated Total Income in 2011-12 to more closely reflect previous years actual receipts.

2: Infrastructure and Service Identification and Coordination

Facilitate and lead two high-level stakeholder group discussions through the Pilbara Dialogue, including requirements and strategies for the future development of the region.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 1,855	\$'000 3,460	\$'000 2,930	\$'000 1,607	1
Less Income.....	476	109	90	143	2
Net Cost of Service	1,379	3,351	2,840	1,464	
Employees (Full Time Equivalents)	3	4	3	4	
Efficiency Indicators					
Projects Completed or Strategic Objectives Met within Agreed Timeframes	67%	80%	80%	80%	

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Service from the 2010-11 Estimated Actual to the 2011-12 Budget Target of \$1.3 million (45.2%) is a result of a revised allocation of Regional Grants Scheme funding to the Commission under RfR in 2011-12.
2. The increase in Total Income between the 2010-11 Estimated Actual and the 2011-12 Budget Target of \$53,000 (58.9%) is a result of the reforecast of the anticipated Total Income in 2011-12 to more closely reflect previous years actual receipts.

3: Regional Promotion and Information Services

Periodic update of the Commission's housing and land snapshot (HALS) and the Pilbara information directories.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 1,235	\$'000 2,596	\$'000 3,907	\$'000 1,607	1
Less Income.....	318	82	120	144	
Net Cost of Service	917	2,514	3,787	1,463	
Employees (Full Time Equivalents)	2	3	4	4	
Efficiency Indicators					
Projects Completed or Strategic Objectives Met within Agreed Timeframes	72%	80%	80%	80%	

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Service from the 2010-11 Estimated Actual to the 2011-12 Budget Target of \$2.3 million (58.9%) is a result of a revised allocation of Regional Grants Scheme funding to the Commission under RfR in 2011-12.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware and Software Replacement 2010-11 Program.....	30	30	30	-	-	-	-
NEW WORKS							
Computer Hardware and Software Replacement 2011-12 Program.....	30	-	-	30	-	-	-
2012-13 Program.....	30	-	-	-	30	-	-
2013-14 Program.....	30	-	-	-	-	30	-
Office Equipment Replacement 2014-15 Program.....	30	-	-	-	-	-	30
Total Cost of Asset Investment Program.....	150	30	30	30	30	30	30
FUNDED BY							
Capital Appropriation.....			30	30	30	30	30
Total Funding			30	30	30	30	30

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grants and Subsidies expenditure is estimated at \$1.0 million in 2011-12, representing a decrease of \$5.2 million (83.9%) from the 2010-11 Estimated Actual as a result of the reallocation of Regional Grants Scheme funding to the Commission under RfR in 2011-12.

Income

Income from RfR is estimated at \$1.6 million in 2011-12, representing a decrease of \$2.9 million (64.8%) from the 2010-11 Estimated Actual as a result of a revised allocation of Regional Grants Scheme funding to the Commission from RfR in 2011-12.

Total Income is estimated at \$430,000 in 2011-12, representing an increase of \$130,000 (43.3%) from the 2010-11 Estimated Actual as a result of the reforecast of the anticipated Total Income in 2011-12 to more closely reflect previous years actual receipts.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,837	2,565	2,641	2,659	2,573	2,445	2,510
Grants and subsidies ^(c)	2,767	6,190	6,213	1,000	-	-	-
Supplies and services	613	457	457	588	476	291	313
Accommodation	165	113	265	319	215	215	215
Depreciation and amortisation	19	-	-	-	-	-	-
Other expenses	163	191	191	255	201	155	155
TOTAL COST OF SERVICES	5,564	9,516	9,767	4,821	3,465	3,106	3,193
Income							
Grants and subsidies	950	180	180	180	-	-	-
Other revenue	479	120	120	250	300	300	300
Total Income	1,429	300	300	430	300	300	300
NET COST OF SERVICES	4,135	9,216	9,467	4,391	3,165	2,806	2,893
INCOME FROM STATE GOVERNMENT							
Service appropriations	2,401	3,046	3,083	3,304	3,015	3,106	3,193
Royalties for regions fund ^{(d)(e)}	1,375	4,450	4,473	1,575	450	-	-
TOTAL INCOME FROM STATE GOVERNMENT	3,776	7,496	7,556	4,879	3,465	3,106	3,193
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(359)	(1,720)	(1,911)	488	300	300	300
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(359)	(1,720)	(1,911)	488	300	300	300

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 9, 10 and 12 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$1.3 million (2009-10) and \$4.5 million (2010-11), Regional Community Services Fund - \$0.1 million (2009-10), \$4.5 million (2010-11 Estimated Out Turn), \$1.6 million (2011-12) and \$0.5 million (2012-13).

(e) Royalties for Regions funding in 2011-12 comprises an allocation of \$1.1 million for the Regional Grants Scheme and \$450,000 for the Pilbara Underground Power Project steering committee.

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Royalties for Regions - Regional Grants Scheme	2,767	6,190	6,190	1,000	-	-	-
Royalties for Regions - Regional Strategic Project Grants	-	-	23	-	-	-	-
TOTAL	2,767	6,190	6,213	1,000	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	572	571	951	1,439	1,739	2,039	2,339
Restricted cash.....	5,783	2,004	3,493	3,493	3,493	3,493	3,493
Receivables	543	501	543	543	543	543	543
Other.....	108	31	108	108	108	108	108
Total current assets.....	7,006	3,107	5,095	5,583	5,883	6,183	6,483
NON-CURRENT ASSETS							
Holding account receivables.....	79	48	79	79	79	79	79
Property, plant and equipment.....	43	62	73	103	133	163	193
Intangibles	3	8	3	3	3	3	3
Total non-current assets	125	118	155	185	215	245	275
TOTAL ASSETS.....	7,131	3,225	5,250	5,768	6,098	6,428	6,758
CURRENT LIABILITIES							
Employee provisions	209	148	209	209	209	209	209
Payables.....	2,841	3,356	2,841	2,841	2,841	2,841	2,841
Other.....	301	473	301	301	301	301	301
Total current liabilities	3,351	3,977	3,351	3,351	3,351	3,351	3,351
NON-CURRENT LIABILITIES							
Employee provisions	104	157	104	104	104	104	104
Total non-current liabilities	104	157	104	104	104	104	104
TOTAL LIABILITIES	3,455	4,134	3,455	3,455	3,455	3,455	3,455
EQUITY							
Contributed equity.....	263	293	293	323	353	383	413
Accumulated surplus/(deficit)	3,413	(1,202)	1,502	1,990	2,290	2,590	2,890
Total equity.....	3,676	(909)	1,795	2,313	2,643	2,973	3,303
TOTAL LIABILITIES AND EQUITY	7,131	3,225	5,250	5,768	6,098	6,428	6,758

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	2,401	3,046	3,083	3,304	3,015	3,106	3,193
Capital appropriation	5	30	30	30	30	30	30
Royalties for regions fund ^{(b)(c)}	1,375	4,450	4,473	1,575	450	-	-
Net cash provided by State Government	3,781	7,526	7,586	4,909	3,495	3,136	3,223
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,803)	(2,279)	(2,355)	(2,400)	(2,307)	(2,254)	(2,319)
Grants and subsidies	(3,432)	(6,190)	(6,213)	(1,000)	-	-	-
Supplies and services	(525)	(345)	(345)	(377)	(310)	(125)	(147)
Accommodation	(17)	(399)	(399)	(408)	(468)	(393)	(393)
Other payments	(420)	(448)	(600)	(786)	(535)	(489)	(489)
Receipts							
Grants and subsidies	865	180	180	180	-	-	-
GST receipts	-	145	145	150	155	155	155
Other receipts	376	120	120	250	300	300	300
Net cash from operating activities	(4,956)	(9,216)	(9,467)	(4,391)	(3,165)	(2,806)	(2,893)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(29)	(30)	(30)	(30)	(30)	(30)	(30)
Net cash from investing activities	(29)	(30)	(30)	(30)	(30)	(30)	(30)
NET INCREASE/(DECREASE) IN CASH HELD	(1,204)	(1,720)	(1,911)	488	300	300	300
Cash assets at the beginning of the reporting period	7,559	4,295	6,355	4,444	4,932	5,232	5,532
Cash assets at the end of the reporting period	6,355	2,575	4,444	4,932	5,232	5,532	5,832

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$1.3 million (2009-10) and \$4.5 million (2010-11), Regional Community Services Fund - \$0.1 million (2009-10), \$4.5 million (2010-11 Estimated Out Turn), \$1.6 million (2011-12) and \$0.5 million (2012-13).

(c) Royalties for Regions funding in 2011-12 comprises an allocation of \$1.1 million for the Regional Grants Scheme and \$450,000 for the Pilbara Underground Power Project steering committee.

SOUTH WEST DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 21

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 26 Net amount appropriated to deliver services	21,110	4,034	4,034	4,281	4,526	4,697	4,812
Total appropriations provided to deliver services	21,110	4,034	4,034	4,281	4,526	4,697	4,812
CAPITAL							
Capital Appropriation	4,066	-	-	-	-	-	-
TOTAL APPROPRIATIONS	25,176	4,034	4,034	4,281	4,526	4,697	4,812
EXPENSES							
Total Cost of Services	25,350	9,897	15,383	5,726	4,590	4,748	4,867
Net Cost of Services ^(a)	23,235	9,772	15,258	5,616	4,530	4,693	4,812
CASH ASSETS ^(b)	11,678	4,258	5,300	5,243	5,222	5,229	5,229

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Royalties for Regions - Regional Grants Scheme 2010-11 ^(a)	-	1,125	-	-	-
Royalties for Regions - Regional Strategic Projects Grants	720	220	-	-	-

- (a) The funding associated with the Royalties for Regions - Regional Grants Scheme 2010-11 will be expended in 2011-12 in line with the projected timeframes for this round.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment which is conducive to the balanced economic development of the South West region.	1. Regional Development

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Regional Development	25,350	9,897	15,383	5,726	4,590	4,748	4,867
Total Cost of Services	25,350	9,897	15,383	5,726	4,590	4,748	4,867

Significant Issues Impacting the Agency

- Royalties for Regions (RfR) continues to add vibrancy and enhance the quality of life for people in the South West through financing small and medium scale projects. The Commission will provide increased technical support to assist grant recipients to achieve successful outcomes and ensure continued vigilance in accounting for the outcomes achieved by the funding program.
- With increased access to larger pools of funding within the RfR program, business evaluation and grant application skills will be a major training focus for 2011-12.
- There will be strong overseas interest, potentially from China and India, in investment in the South West. The increasing demand for trade and investment facilitation may require reallocation of the Commission's resources to accommodate this demand.
- Population growth, increased diversity and ageing population require the Commission to direct additional resources to monitor and provide advice on planning for community and social infrastructure and to coordinate human service planning at an agency level within the region.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: An environment which is conducive to the balanced economic development of the South West region:					
Customer satisfaction survey.....	79%	78%	78%	79%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Regional Development**

To provide a regional development service which contributes to sustainable development within the South West through the provision of information, advice and support together with marketing and promotion of the region.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 25,350	\$'000 9,897	\$'000 15,383	\$'000 5,726	1
Less Income.....	2,115	125	125	110	
Net Cost of Service	23,235	9,772	15,258	5,616	
Employees (Full Time Equivalents)	22	25	25	25	
Efficiency Indicators					
Average Cost per Hour of Service.....	\$144	\$180	\$180	\$175	

Explanation of Significant Movements

(Notes)

1. The \$9.7 million (62.8%) decrease in the Total Cost of Service in the 2011-12 Budget Target compared with the 2010-11 Estimated Actual is due to the completion of funding in 2010-11 associated with the Busselton Jetty Refurbishment, various election commitments and grant expenditure related to the RfR Regional Grants Scheme.

ASSET INVESTMENT PROGRAM

The asset investment program for 2011-12 covers the Commission's asset replacement program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2010-11 Program.....	30	30	30	-	-	-	-
NEW WORKS							
Asset Replacement							
2011-12 Program.....	30	-	-	30	-	-	-
2012-13 Program.....	50	-	-	-	50	-	-
2013-14 Program.....	30	-	-	-	-	30	-
2014-15 Program.....	30	-	-	-	-	-	30
Total Cost of Asset Investment Program.....	170	30	30	30	50	30	30
FUNDED BY							
Drawdowns from the Holding Account.....			30	30	30	30	30
Internal Funds and Balances.....			-	-	20	-	-
Total Funding			30	30	50	30	30

FINANCIAL STATEMENTS

Income Statement

Expenses

Grants and subsidies expenditure of \$1.3 million in the 2011-12 Budget Estimate has decreased by \$9.3 million (87.6%) from the 2010-11 Estimated Actual of \$10.6 million primarily due to the completion of funding in 2010-11 for the Busselton Jetty Refurbishment and reduced funds for the RfR Regional Grants Scheme.

Income

Income from RfR is estimated at \$1.3 million in the 2011-12 Budget Estimate representing a decrease of \$3.4 million (71.5%) from the 2010-11 Estimated Actual of \$4.7 million due to the reduction of funds allocated to the RfR Regional Grants Scheme.

Statement of Financial Position

The Commission's total net asset position (total equity) is not expected to have any significant change between the 2010-11 Estimated Actual and the 2011-12 Budget Estimate with limited movement in the asset and liability position. The major component of restricted cash is \$2.8 million held for development of Lake Kerpwari.

Statement of Cashflows

Cash assets at the end of the 2011-12 Budget Estimate are expected to be \$5.2 million, primarily representing an unexpended restricted cash asset of \$2.8 million for development of Lake Kerpwari.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,954	2,364	2,369	2,419	2,536	2,782	2,940
Grants and subsidies ^(c)	21,488	5,061	10,642	1,320	100	150	100
Supplies and services	1,003	1,680	1,480	1,144	1,065	986	1,006
Accommodation	296	377	377	393	405	419	419
Depreciation and amortisation	142	128	128	157	164	140	132
Other expenses	467	287	387	293	320	271	270
TOTAL COST OF SERVICES	25,350	9,897	15,383	5,726	4,590	4,748	4,867
Income							
Sale of goods and services	124	-	-	-	-	-	-
Grants and subsidies	50	100	100	100	50	50	50
Other revenue	1,941	25	25	10	10	5	5
Total Income	2,115	125	125	110	60	55	55
NET COST OF SERVICES	23,235	9,772	15,258	5,616	4,530	4,693	4,812
INCOME FROM STATE GOVERNMENT							
Service appropriations	21,110	4,034	4,034	4,281	4,526	4,697	4,812
Resources received free of charge	11	-	-	-	-	-	-
Royalties for regions fund ^(d)	1,225	4,000	4,720	1,345	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	22,346	8,034	8,754	5,626	4,526	4,697	4,812
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(889)	(1,738)	(6,504)	10	(4)	4	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(889)	(1,738)	(6,504)	10	(4)	4	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 22, 25 and 25 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$1.1 million (2009-10), \$4.0 million (2010-11), Regional Community Services Fund - \$4.7 million (2010-11 Estimated Out Turn), \$1.3 million (2011-12), Country Local Government Fund - \$0.1 million (2009-10).

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Bunbury Data Centre	200	-	-	-	-	-	-
Collie Town Centre Redevelopment	25	-	-	-	-	-	-
Other Payments	456	100	100	100	100	150	100
Pinjarra Brunswick Sustainability Strategy	102	-	-	-	-	-	-
Royalties for Regions - Country Local Government Fund	100	-	-	-	-	-	-
Royalties for Regions - Regional Grants Scheme	3,617	4,961	6,548	1,220	-	-	-
TOTAL	21,488	5,061	10,642	1,320	100	150	100

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	697	794	585	528	507	514	514
Restricted cash.....	10,981	3,464	4,715	4,715	4,715	4,715	4,715
Holding account receivables.....	30	30	30	30	30	30	30
Receivables	186	200	186	186	188	188	188
Other.....	1,261	50	1,261	1,261	1,261	1,261	1,261
Total current assets.....	13,155	4,538	6,777	6,720	6,701	6,708	6,708
NON-CURRENT ASSETS							
Holding account receivables.....	894	992	992	1,119	1,253	1,363	1,465
Property, plant and equipment.....	5,829	6,199	5,753	5,632	5,527	5,426	5,333
Intangibles	10	12	5	-	-	-	-
Other.....	1,848	1,232	1,831	1,830	1,821	1,812	1,803
Total non-current assets	8,581	8,435	8,581	8,581	8,601	8,601	8,601
TOTAL ASSETS.....	21,736	12,973	15,358	15,301	15,302	15,309	15,309
CURRENT LIABILITIES							
Employee provisions	489	493	492	475	477	479	479
Payables.....	605	172	724	674	674	674	674
Other.....	57	49	61	61	64	65	65
Total current liabilities	1,151	714	1,277	1,210	1,215	1,218	1,218
NON-CURRENT LIABILITIES							
Employee provisions	82	94	82	82	82	82	82
Other.....	1	1	1	1	1	1	1
Total non-current liabilities	83	95	83	83	83	83	83
TOTAL LIABILITIES	1,234	809	1,360	1,293	1,298	1,301	1,301
EQUITY							
Contributed equity.....	11,389	11,389	11,389	11,389	11,389	11,389	11,389
Accumulated surplus/(deficit)	5,619	(3,113)	(885)	(875)	(879)	(875)	(875)
Reserves	3,494	3,888	3,494	3,494	3,494	3,494	3,494
Total equity.....	20,502	12,164	13,998	14,008	14,004	14,008	14,008
TOTAL LIABILITIES AND EQUITY	21,736	12,973	15,358	15,301	15,302	15,309	15,309

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	20,988	3,906	3,906	4,124	4,362	4,557	4,680
Capital appropriation	4,066	-	-	-	-	-	-
Holding account drawdowns	30	30	30	30	30	30	30
Royalties for regions fund ^(b)	1,225	4,000	4,720	1,345	-	-	-
Net cash provided by State Government	26,309	7,936	8,656	5,499	4,392	4,587	4,710
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,978)	(2,348)	(2,353)	(2,427)	(2,532)	(2,779)	(2,937)
Grants and subsidies	(20,924)	(5,061)	(10,642)	(1,320)	(100)	(150)	(100)
Supplies and services	(1,028)	(1,405)	(1,405)	(1,233)	(1,071)	(986)	(1,009)
Accommodation	(300)	(377)	(377)	(393)	(405)	(419)	(419)
Other payments	(2,656)	(1,534)	(1,634)	(1,496)	(1,528)	(571)	(570)
Receipts							
Grants and subsidies	50	100	100	100	50	50	50
Sale of goods and services	120	20	20	-	-	-	-
GST receipts	2,270	1,262	1,262	1,233	1,213	300	300
Other receipts	120	25	25	10	10	5	5
Net cash from operating activities	(24,326)	(9,318)	(15,004)	(5,526)	(4,363)	(4,550)	(4,680)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(30)	(30)	(30)	(30)	(50)	(30)	(30)
Net cash from investing activities	(30)	(30)	(30)	(30)	(50)	(30)	(30)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(3,827)	-	-	-	-	-	-
Net cash from financing activities	(3,827)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(1,874)	(1,412)	(6,378)	(57)	(21)	7	-
Cash assets at the beginning of the reporting period	13,552	5,670	11,678	5,300	5,243	5,222	5,229
Cash assets at the end of the reporting period	11,678	4,258	5,300	5,243	5,222	5,229	5,229

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$1.1 million (2009-10), \$4.0 million (2010-11), Regional Community Services Fund - \$4.7 million (2010-11 Estimated Out Turn), \$1.3 million (2011-12), Country Local Government Fund - \$0.1 million (2009-10).

WHEATBELT DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 22

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 27 Net amount appropriated to deliver services	1,708	1,660	1,660	1,758	1,817	1,873	1,924
Total appropriations provided to deliver services	1,708	1,660	1,660	1,758	1,817	1,873	1,924
TOTAL APPROPRIATIONS	1,708	1,660	1,660	1,758	1,817	1,873	1,924
EXPENSES							
Total Cost of Services	4,361	9,592	9,737	2,904	1,867	1,929	1,982
Net Cost of Services ^(a)	4,294	9,537	9,712	2,879	1,842	1,904	1,957
CASH ASSETS ^(b)	4,221	41	83	21	25	32	41

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Royalties for Regions - Regional Grants Scheme 2010-11 ^(a)	-	1,125	-	-	-

(a) The funding associated with the Royalties for Regions - Regional Grants Scheme 2010-11 will be expended in 2011-12 in line with the projected timeframes for this round.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt.	1. Information and Promotion Services 2. Facilitation Services

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Information and Promotion Services.....	1,946	4,651	5,357	1,451	986	1,015	1,041
2. Facilitation Services	2,415	4,941	4,380	1,453	881	914	941
Total Cost of Services.....	4,361	9,592	9,737	2,904	1,867	1,929	1,982

Significant Issues Impacting the Agency

- The Wheatbelt is experiencing sustained population growth in the peri-urban areas of the Avon Valley and the Central Coast, which is expected to continue with the recent completion of the Indian Ocean Drive, the uptake of land at the Avon Industrial Park and the Federal Government announcement that the Yongah Hill Immigration Detention Centre will be established in Northam. In addition, there is evidence of an increasing fly-in/fly-out workforce residing in the areas of the region in close proximity to the Perth Domestic Airport. These pressures will continue to drive the Commission's activities in 2011-12. The Commission will:
 - explore opportunities for local businesses and communities to maximise their growth as a result of the increasing demand for goods and services arising out of population growth;
 - continue to drive the development of Wheatbelt regional infrastructure planning to ensure infrastructure and service delivery planning is aligned to growth in the region;
 - continue to work closely with the region's communities, local government authorities, the State Government and Regional Development Australia to ensure optimum leverage is achieved from the application of funding from Royalties for Regions (RfR). The Commission's close work with regional organisations of Councils, the private sector and service providers is maximising the regional impact of this investment; and
 - continue to provide and facilitate regional leadership. In a region of over 100 communities across 43 local government authorities, it is imperative that regional economies of scale are used to attract State, Federal and private investment of the magnitude required to maximise growth.
- Adverse seasonal conditions in the eastern Wheatbelt, particularly a lack of consistency in rainfall, has seen added pressure on the agriculture sector necessitating a greater focus on regional and industry restructuring. The Commission is continuing to explore the potential for diversified economic opportunities in the region, including identifying ways to facilitate the significant private investment in alternative energy infrastructure around Merredin.

- The Commission's role in health reform has led to major investment plans being developed for health service delivery in the Wheatbelt. The implementation of these plans will commence in 2011-12.
- The announcement of the Super Towns Initiative has enabled the Commission to target efforts with selected communities to identify projects that will be catalysts for development. Continued work with these towns and their surrounding sub-regional hinterlands will provide an avenue for ongoing sub-regional planning that will deliver a blueprint for development in the region.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt:					
Satisfaction survey that the Commission is achieving its outcome					
Sample Size	90	115	120	125	
- Strongly Agree	30%	24%	25%	26%	
- Agree	55%	70%	66%	67%	
- Neither Agree or Disagree	1%	2%	3%	2%	
- Disagree	6%	2%	3%	2%	
- Strongly Disagree	0%	2%	2%	1%	
- Don't Know	8%	0%	1%	0%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Information and Promotion Services

The provision of timely and accurate information to meet client need in developing the Wheatbelt region through the identification and promotion of the comparative advantages of the region, the diversification of industry and businesses, and by providing a central point for information and assistance.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service	\$'000 1,946	\$'000 4,651	\$'000 5,357	\$'000 1,451	1
Less Income	30	27	14	12	
Net Cost of Service	1,916	4,624	5,343	1,439	
Employees (Full Time Equivalents)	7	7	8	8	
Efficiency Indicators					
Average Cost per Hour of Regional Development Service	\$96	\$92	\$103	\$93	
Average Cost per Program of Grants Conveyed	\$32,827	\$250,079	\$327,360	\$62,313	2

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Services between the 2010-11 Estimated Actual and the 2011-12 Budget Target is due to a decrease in grants expenditure as a result of a reallocation of Regional Grants Scheme funding under RfR.
2. The decrease in the Average Cost per Program of Grants Conveyed between the 2010-11 Estimated Actual and the 2011-12 Budget Target is primarily due to a decrease in the expected number of grant applications approved.

2: Facilitation Services

The provision of assistance, support and encouragement to clients, based around identified regional opportunities. Central to this service are activities that relate to the facilitation of the upgrading of infrastructure, provide encouragement and support to the development of new industries and facilitate the intensification, expansion and diversification of existing industries.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 2,415	\$'000 4,941	\$'000 4,380	\$'000 1,453	1
Less Income.....	37	28	11	13	
Net Cost of Service	2,378	4,913	4,369	1,440	
Employees (Full Time Equivalents)	7	8	7	7	
Efficiency Indicators					
Average Cost per Hour of Regional Development Service	\$94	\$94	\$105	\$95	2
Average Cost per Program of Grants Conveyed	\$90,388	\$265,654	\$217,357	\$50,150	

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Services between the 2010-11 Estimated Actual and the 2011-12 Budget Target is due to a decrease in grants expenditure as a result of a reallocation of Regional Grants Scheme funding under RfR.
2. The decrease in the Average Cost per Program of Grants Conveyed between the 2010-11 Estimated Actual and the 2011-12 Budget Target is primarily due to a decrease in the expected number of grant applications approved.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Replacement - 2010-11	60	60	60	-	-	-	-
NEW WORKS							
Computer and Office Replacement							
Computer and Office Replacement - 2011-12	20	-	-	20	-	-	-
Computer and Office Replacement - 2012-13	29	-	-	-	29	-	-
Replacement of Office Equipment - 2013-14	47	-	-	-	-	47	-
Computer and Office Replacement - 2014-15	41	-	-	-	-	-	41
Total Cost of Asset Investment Program.....	197	60	60	20	29	47	41
FUNDED BY							
Drawdowns from the Holding Account.....			14	20	29	47	41
Internal Funds and Balances.....			46	-	-	-	-
Total Funding			60	20	29	47	41

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grants and Subsidies expenditure is estimated at \$1.0 million in 2011-12 representing a decrease of \$6.7 million (87.1%) from the 2010-11 Estimated Actual as a result of a revised allocation to the Regional Grants Scheme funding under RfR.

Income

Income from RfR is estimated at \$1.1 million in 2011-12 representing a decrease of \$2.9 million (71.9%) from the 2010-11 Estimated Actual as a result of a reallocation of the Regional Grants Scheme funding under RfR.

Statement of Financial Position

Total Liabilities are estimated at \$542,000 in 2011-12, representing a decrease of \$77,000 (12.4%) from the 2010-11 Estimated Actual, as a result of anticipated higher payments of entitlements to employees leading to a reduction in employee provisions liabilities.

Statement of Cashflows

The closing cash balance at the end of 2011-12 of \$21,000 represents a decrease of \$62,000 (74.7%) from the 2010-11 Estimated Actual, as a result of the payment of prior year grants associated with the Regional Development Scheme and Regional Grants Scheme under RfR.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,404	1,525	1,443	1,323	1,293	1,353	1,399
Grants and subsidies ^(c)	2,328	7,544	7,733	1,000	-	-	-
Supplies and services	233	141	180	190	190	191	191
Accommodation	121	103	98	103	103	103	103
Depreciation and amortisation	42	38	46	51	57	59	65
Other expenses	233	241	237	237	224	223	224
TOTAL COST OF SERVICES	4,361	9,592	9,737	2,904	1,867	1,929	1,982
Income							
Grants and subsidies	-	30	-	-	-	-	-
Other revenue	67	25	25	25	25	25	25
Total Income	67	55	25	25	25	25	25
NET COST OF SERVICES	4,294	9,537	9,712	2,879	1,842	1,904	1,957
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,708	1,660	1,660	1,758	1,817	1,873	1,924
Resources received free of charge	16	11	11	10	12	12	12
Royalties for regions fund ^(d)	1,225	4,000	4,000	1,125	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	2,949	5,671	5,671	2,893	1,829	1,885	1,936
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(1,345)	(3,866)	(4,041)	14	(13)	(19)	(21)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(1,345)	(3,866)	(4,041)	14	(13)	(19)	(21)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 14, 15 and 15 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$1.1 million (2009-10) and \$4.0 million (2010-11). Regional Community Services Fund - \$4.0 million (2010-11 Estimated Out Turn) and \$1.1 million (2011-12). Country Local Government Fund - \$0.1 million (2009-10).

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Regional Development Scheme	285	36	620	-	-	-	-
Royalties for Regions - Regional Grants Scheme	2,043	7,508	7,113	1,000	-	-	-
TOTAL	2,328	7,544	7,733	1,000	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	116	21	63	1	5	12	21
Restricted cash.....	4,105	20	20	20	20	20	20
Holding account receivables.....	14	30	20	29	47	41	41
Receivables	92	-	-	-	-	-	-
Other.....	4	-	-	-	-	-	-
Total current assets.....	4,331	71	103	50	72	73	82
NON-CURRENT ASSETS							
Holding account receivables.....	108	33	134	156	166	184	208
Property, plant and equipment.....	36	44	40	46	46	40	33
Intangibles	11	11	9	6	5	2	-
Other.....	188	125	200	165	141	136	122
Total non-current assets	343	213	383	373	358	362	363
TOTAL ASSETS.....	4,674	284	486	423	430	435	445
CURRENT LIABILITIES							
Employee provisions	162	178	213	151	169	189	209
Payables.....	152	72	269	269	269	269	269
Other.....	353	80	80	80	80	80	80
Total current liabilities	667	330	562	500	518	538	558
NON-CURRENT LIABILITIES							
Employee provisions	99	47	57	42	44	48	59
Total non-current liabilities	99	47	57	42	44	48	59
TOTAL LIABILITIES	766	377	619	542	562	586	617
EQUITY							
Contributed equity.....	75	75	75	75	75	75	75
Accumulated surplus/(deficit)	3,833	(168)	(208)	(194)	(207)	(226)	(247)
Total equity.....	3,908	(93)	(133)	(119)	(132)	(151)	(172)
TOTAL LIABILITIES AND EQUITY	4,674	284	486	423	430	435	445

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	1,669	1,622	1,614	1,707	1,760	1,814	1,859
Holding account drawdowns	36	14	14	20	29	47	41
Royalties for regions fund ^(b)	1,225	4,000	4,000	1,125	-	-	-
Net cash provided by State Government.....	2,930	5,636	5,628	2,852	1,789	1,861	1,900
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,434)	(1,528)	(1,439)	(1,399)	(1,275)	(1,326)	(1,369)
Grants and subsidies	(2,185)	(7,577)	(7,885)	(1,000)	-	-	-
Supplies and services.....	(238)	(141)	(179)	(190)	(190)	(190)	(190)
Accommodation	(107)	(104)	(83)	(104)	(104)	(104)	(103)
Other payments	(534)	(289)	(302)	(291)	(277)	(277)	(278)
Receipts							
Grants and subsidies	15	30	-	-	-	-	-
GST receipts.....	291	65	80	65	65	65	65
Other receipts	113	25	102	25	25	25	25
Net cash from operating activities.....	(4,079)	(9,519)	(9,706)	(2,894)	(1,756)	(1,807)	(1,850)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(129)	(14)	(60)	(20)	(29)	(47)	(41)
Proceeds from sale of non-current assets.....	1	-	-	-	-	-	-
Net cash from investing activities.....	(128)	(14)	(60)	(20)	(29)	(47)	(41)
NET INCREASE/(DECREASE) IN CASH HELD	(1,277)	(3,897)	(4,138)	(62)	4	7	9
Cash assets at the beginning of the reporting period	5,498	3,938	4,221	83	21	25	32
Cash assets at the end of the reporting period	4,221	41	83	21	25	32	41

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$1.1 million (2009-10) and \$4.0 million (2010-11). Regional Community Services Fund - \$4.0 million (2010-11 Estimated Out Turn) and \$1.1 million (2011-12). Country Local Government Fund - \$0.1 million (2009-10).

WESTERN AUSTRALIAN LAND AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority (LandCorp) is the State Government's land and property development agency developing land to enable and deliver priority State Government projects. Principal services include strategically acquiring and developing land to meet the future needs of State-wide communities and optimising triple bottom line outcomes from Government-owned land.

The planned asset investment program for 2011-12 is \$369.2 million. This will be funded by land sales, Community Service Obligation payments, Royalties for Regions (RfR) funding and borrowings. LandCorp operates through three core programs and key projects/activities within each include:

- **Industry and Infrastructure Program:** supports the economic prosperity of Western Australia by providing well located industrial land, developing specialised State infrastructure facilities and creating desirable industrial centres of employment. Key projects to be progressed in 2011-12 include the:
 - Australian Marine Complex Common-User Facility at a total cost of \$170.3 million. Commenced in 2005-06, the upgrade includes a floating dock facility and services to accommodate naval ship building and repair and maintenance activities, plus major oil and gas, and resource projects;
 - development at Oakajee encompassing a strategic industrial core area of 1,134 hectares, a general industrial area of 196 hectares, an area of 1,002 hectares for a regional port facility with associated rail and a 4,071 hectare buffer to avoid conflict with neighbouring land uses. Structure planning is scheduled for completion by mid 2011;
 - acquisition of land at Latitude 32 (Hope Valley-Wattleup) and Port Hedland (General Industrial); and
 - development of land at Hope Valley Flinders, Karratha Support Industrial, Meridian Park (Neerabup), Port Hedland (General Industrial) and Wangara Enterprise Park.
- **Metropolitan Program:** undertakes or facilitates complex and/or strategic projects in the metropolitan area. Major initiatives in 2011-12 include the:
 - involvement in promoting diversity, density and Activity Centres following the release of the Directions 2031 and Beyond policy. LandCorp is focused on the role of diversity which results in density in land planning and development. LandCorp's Metropolitan Activity Centre program addresses the emerging demands of Perth's growing population by creating innovative and liveable places for people;
 - significant coastal development at Alkimos, located north of Perth, to ultimately accommodate 50,000 people (equating to 40% of the land required in the North West corridor over the next 20 to 25 years) is being planned on transit-oriented principles with an integrated transit system developed from early stages to link directly with the future extension of the Joondalup rail line. The first lots are scheduled for release in 2012;
 - development at Cockburn Coast which incorporates a future community next to the ocean and stretching from South Beach to Woodman Point, this urban renewal project on Perth's underdeveloped South West coast will embrace up to 200 hectares. The project is expected to deliver up to 5,000 dwellings with the first lot release planned for 2013, subject to completion of the statutory planning process. LandCorp is the majority landowner with some 40 hectares of developable land;
 - acquisition of land at Mount Claremont, The Springs (Rivervale), Seville Grove and Fremantle Knutsford Precinct; and
 - development of land at Alkimos, Atwell - Harvest Lakes, Baldivis Evermore Heights, Claremont North East Precinct, Cockburn Central and The Springs (Rivervale).
- **Regional Program:** delivers land and property to create better places to live for regional communities and to support regional growth. Key projects to be progressed in 2011-12 include the:
 - North West Planning program which will ensure key Kimberley and Pilbara towns are equipped for sustainable future growth and are well-positioned to take advantage of the economic opportunities through the timely provision of infrastructure, services, housing and land for industrial and commercial development;
 - acquisition and development of land incorporating RfR funding to deliver the Government's Pilbara Cities initiative, including Karratha, Port Hedland and Newman;
 - development of land at Broome North, Karratha, Newman, South Hedland and delivery of the Karratha Service Worker's Accommodation;
 - Kununurra - Ord-East Kimberley Expansion Project, as part of the RfR funding initiative, this project features irrigation channels, drains, roads and 8,000 hectares of farmlands. Central to the project is the engagement of the Miriuwung and Gajerrong People in sustainable training, business and employment opportunities. Stage 2 of the project will commence construction in late 2011;

- development of the Albany Waterfront, including a small boat harbour, boat launching facilities and land acquisition and development for commercial and tourist opportunities. The project is undertaken in partnership with the Department of Transport; and
- proposed development of the Bunbury Waterfront - Stage One, to provide a mixed use precinct incorporating retail, commercial, tourist accommodation, residential and public uses. Based on the use of sustainable development guidelines, the plan includes the upgraded public waterfront amenity, higher density development and a diverse range of housing opportunities.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Albany Waterfront Development	40,710	40,515	8,100	195	-	-	-
Australian Marine Complex Upgrade.....	170,300	168,452	9,432	1,200	648	-	-
Bunbury Waterfront - Stage 1	45,300	7,262	4,148	10,618	12,561	11,198	3,661
Development of Land							
Industry and Infrastructure Program							
Industry and Infrastructure Acquisition and Development.....	1,060,160	554,205	112,957	127,624	86,851	158,437	133,043
Metropolitan Program							
Perth and Peel Land Acquisition and Development.....	1,015,258	491,430	56,036	88,429	159,855	121,204	154,340
Regional Program							
Regional Land Acquisition and Development ^(a)	1,084,833	672,191	170,305	141,099	115,165	88,059	68,319
COMPLETED WORKS							
Perth Waterfront - Stage 1	5,057	5,057	644	-	-	-	-
Total Cost of Asset Investment Program.....	3,421,618	1,939,112	361,622	369,165	375,080	378,898	359,363
FUNDED BY							
Asset Sales			2,000	-	-	-	-
Borrowings			140,041	98,000	22,000	-	-
Internal Funds and Balances.....			175,686	270,165	353,080	378,898	359,363
Drawdowns from Royalties for Regions Fund ^(b)			43,895	1,000	-	-	-
Total Funding			361,622	369,165	375,080	378,898	359,363

(a) Capital works funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

WESTERN AUSTRALIAN LAND INFORMATION AUTHORITY

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 23

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 28 Net amount appropriated to deliver services	30,935	25,817	33,530	31,361	33,045	30,042	31,741
Amount Authorised by Other Statutes							
- Transfer of Land Act 1893	-	-	478	-	-	-	-
- Salaries and Allowances Act 1975.....	431	443	446	274	282	290	299
Total appropriations provided to deliver services	31,366	26,260	34,454	31,635	33,327	30,332	32,040
CAPITAL							
Item 116 Capital Appropriation.....	-	-	-	6,918	-	-	-
TOTAL APPROPRIATIONS	31,366	26,260	34,454	38,553	33,327	30,332	32,040
EXPENSES							
Total Cost of Services ^(a)	125,850	132,547	129,521	138,292	147,587	153,266	160,733
Net Cost of Services ^(b)	26,099	7,986	28,177	23,593	17,938	1,947	2,837
CASH ASSETS ^(c)	14,584	17,574	13,383	23,099	34,187	53,559	74,234

(a) Total cost of services excludes payments under the tax equivalent regime. This accounts for the difference between the figures in the Income Statement and that shown in the Appropriations, Expenses and Cash Assets and the Services Summary tables.

(b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(c) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Strategic Development Plan 2011-12 to 2014-15.....	(5,871)	(4,234)	2,103	1,622	4,405

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land.	1. Access to Land Information
	Independent valuations support government's collection of rates and taxes and management of property assets.	2. Valuations
	Coordinated access to Western Australian Land Information System (WALIS) community members' geographic information supports the management and development of the State.	3. Access to Government Geographic Information

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Access to Land Information	101,217	107,297	106,280	114,249	122,370	127,138	133,455
2. Valuations	22,687	23,445	21,571	22,288	23,574	24,424	25,499
3. Access to Government Geographic Information	1,946	1,805	1,670	1,755	1,643	1,704	1,779
Total Cost of Services.....	125,850	132,547	129,521	138,292	147,587	153,266	160,733

Significant Issues Impacting the Agency

- An uneven recovery in the global economy and the lowest activity levels in 20 years within the local property market continue to have a very significant impact on Landgate's revenues, requiring a disciplined fiscal approach and a drive to achieve greater efficiencies. To successfully operate in this testing environment, Landgate is transforming processes, delivering quality services and leading the integration of location information across Government and industry.
- In order to drive revenue growth, Landgate will focus on leveraging its expertise and assets to pursue new business opportunities and the development of new products and services for existing and/or new markets, while also promoting current products and services into new markets. Landgate is pursuing new commercial partnerships concentrating on support for resource and regional infrastructure development and the creation of new location based products and services.
- The expansion of Interest Enquiry continues to be a priority growth area. Key real estate and conveyancing bodies are driving the development of a policy that will make interest searches a standard industry practice. The use of Interest Enquiry in accordance with this policy will increase transparency and reduce risk in property transactions and provide buyers with essential information to help them to make better informed decisions.

- Western Australia has extensive location information assets. In order to maximise the value of location information a coordinated approach to the collection, management and use has resulted in a Location Information Strategy (LIS) being developed. The LIS initiatives will increase collaboration, reduce duplication, improve access to data and service delivery and provide the evidence necessary for sound decision making. The LIS, developed in collaboration with the WALIS community, was endorsed by the Minister for Lands in October 2010 and is supported by peak industry bodies, local government and Academia. Subject to approval, Landgate will, through the WALIS framework, coordinate the overall LIS work program and make a key contribution to the delivery of agreed outcomes in the program.
- The Shared Land Information Platform (SLIP) Enabler is a technical platform of infrastructure and services that enables the connection, management and delivery of information from multiple sources. The SLIP Enabler will be enhanced and expanded to assist in the implementation of the LIS and improve the management and integration of location based data across Government. Landgate is also forging joint ventures that use the SLIP Enabler and expanding its role as a manager of location data for, and on behalf of, other Government agencies.
- Landgate is actively involved in the National Electronic Conveyancing System agenda, contributing to the development of a national legislative framework, common business processes, single lodgement system and leading consultation with stakeholders in Western Australia. The Governments of New South Wales, Queensland and Victoria recently formed a company, the National Electronic Conveyancing Development Ltd (NECDL), to enable the development of the national system. Landgate is investing seed capital and participating as an equal shareholder in the company. NECDL has developed a business plan for the establishment of an Electronic Conveyancing Enterprise (ECE) to build, implement and operate the national conveyancing system.
- Western Australia won the bid to host the Seventh International Symposium on Digital Earth. This is taking place in August 2011 and is the first time this event has been held in the southern hemisphere. It is being held in conjunction with the WALIS Forum and the State Natural Resource Management Conference. Management of the event is being undertaken by Landgate. The event will provide an opportunity for Western Australia to showcase on an international scale its leadership in the spatial information industry.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land:					
The extent to which the currency and relevance of the Land Information Databases meet the needs of the Western Australian community.....	115%	100%	100%	100%	
Claims against registered interests as a result of fraud, negligence or errors, settled by the Crown.....	nil	nil	1	nil	
Outcome: Independent valuations support government's collection of rates and taxes and management of property assets:					
International standards for accuracy and uniformity of rating and taxing values are met:					
Median Ratio Test:					
Gross Rental Value.....	94.18%	>92.5%	>92.5%	>92.5%	
Unimproved Value	91.86%	>92.5%	>92.5%	>92.5%	
Coefficient of dispersion:					
Gross Rental Value.....	3.96%	<7%	<7%	<7%	
Unimproved Value	4.28%	<15%	<15%	<15%	
Adjustments of rating and taxing values as a result of objections and appeals as a percentage of total values in force	0.031%	<0.2%	<0.05%	<0.2%	

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: Coordinated access to WALIS community members' geographic information supports the management and development of the State:					
Increase in the first time participants at WALIS functions.....	10%	5%	3%	10%	
Increase in repeat participants at WALIS functions	25%	15%	4%	15%	1
Increase in number of first time customers accessing spatial information from WALIS community members	9%	20%	10%	10%	
Increase in number of return customers accessing spatial information from WALIS community members.....	21%	20%	15%	10%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The 2010-11 Estimated Actual is lower than the 2010-11 Budget as a result of a lower level of activity than anticipated.

Services and Key Efficiency Indicators

1: Access to Land Information

Information about land ownership, land boundaries and geographic features is collected, recorded and made available for use by government, business and the community.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 101,217	\$'000 107,297	\$'000 106,280	\$'000 114,249	1
Less Income.....	86,887	106,759	82,985	101,891	2
Net Cost of Service	14,330	538	23,295	12,358	
Employees (Full Time Equivalents)	635	646	647	638	
Efficiency Indicators					
1. Average Cost per Land Registration Action.....	\$32.37	\$32.00	\$38.95	\$41.70	3
2. Average Cost per Land Information Action	\$16.14	\$19.52	\$17.42	\$18.67	

Explanation of Significant Movements

(Notes)

1. The 2011-12 Budget is higher than the 2010-11 Estimated Actual as a result of increases in employee benefits i.e. higher salaries and superannuation costs, and supplies and services costs mainly relating to contract expenses.
2. The fluctuation in revenue from the 2010-11 Estimated Actual to the 2011-12 Budget is as a result of the global financial crisis and the continued uncertainty in the property market which is forcing activity to record low levels.
3. The 2010-11 Estimated Actual is significantly higher than the 2010-11 Budget as a result of a sharp decline in activity levels in the local property market. The 2011-12 Budget is higher than the 2010-11 Estimated Actual as a result of the increase in costs associated with providing the service.

2: Valuations

An impartial valuation and property consultancy service.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	22,687	23,445	21,571	22,288	
Less Income.....	12,615	17,802	18,359	11,919	1
Net Cost of Service	10,072	5,643	3,212	10,369	
Employees (Full Time Equivalents)	222	222	221	220	
Efficiency Indicators					
Average Cost per Valuation	\$14.91	\$13.49	\$12.22	\$17.03	1

Explanation of Significant Movements

(Notes)

1. The nature of the Gross Rental Value General Metropolitan Triennial program causes fluctuations in income and 'average cost per valuation'.

3: Access to Government Geographic Information

Land or geographic information from WALIS Community Members (WCM) is managed in a coordinated way so that data held by WCM can be integrated and readily accessed to meet government, business and community needs.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	1,946	1,805	1,670	1,755	
Less Income.....	249	-	-	889	1
Net Cost of Service	1,697	1,805	1,670	866	
Employees (Full Time Equivalents)	11	11	11	11	
Efficiency Indicators					
Average Cost per Key Result Area	\$324,333	\$300,833	\$278,333	\$292,500	

Explanation of Significant Movements

(Notes)

1. Revenue includes WALIS Forums which generally occur every 18 months. The Seventh International Symposium on Digital Earth which incorporates the WALIS Forum is scheduled for August 2011.

ASSET INVESTMENT PROGRAM

In 2011-12 Landgate's asset investment program will total \$15.4 million. The program will continue with the ongoing replacement and upgrade of Landgate's facilities, physical infrastructure and third party software whilst providing for information technology infrastructure enhancement to promote further efficiencies.

In addition, service delivery will be improved with operational efficiencies gained through e-commerce for users of land titles, surveying, valuation and geographic information services. New products and services will be developed, adding value to the Government's land information assets and generating additional returns.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2010-11 Program.....	1,318	1,318	1,318	-	-	-	-
Business Infrastructure - 2010-11 Program.....	2,187	2,187	2,187	-	-	-	-
Business Reform Initiatives - 2010-11 Program.....	8,433	8,433	8,433	-	-	-	-
Commercial Products and Services - 2010-11 Program.....	1,513	1,513	1,513	-	-	-	-
Spatial Infrastructure - 2010-11 Program.....	514	514	514	-	-	-	-
NEW WORKS							
Asset Replacement							
2011-12 Program.....	1,837	-	-	1,837	-	-	-
2012-13 Program.....	2,864	-	-	-	2,864	-	-
2013-14 Program.....	4,375	-	-	-	-	4,375	-
2014-15 Program.....	4,340	-	-	-	-	-	4,340
Business Infrastructure							
2011-12 Program.....	1,790	-	-	1,790	-	-	-
2012-13 Program.....	1,820	-	-	-	1,820	-	-
2013-14 Program.....	1,813	-	-	-	-	1,813	-
2014-15 Program.....	2,970	-	-	-	-	-	2,970
Business Reform Initiatives							
2011-12 Program.....	7,785	-	-	7,785	-	-	-
2012-13 Program.....	3,717	-	-	-	3,717	-	-
2013-14 Program.....	3,915	-	-	-	-	3,915	-
2014-15 Program.....	4,500	-	-	-	-	-	4,500
Commercial Products and Services							
2011-12 Program.....	2,770	-	-	2,770	-	-	-
2012-13 Program.....	3,829	-	-	-	3,829	-	-
2013-14 Program.....	3,670	-	-	-	-	3,670	-
2014-15 Program.....	4,900	-	-	-	-	-	4,900
Spatial Infrastructure							
2011-12 Program.....	1,195	-	-	1,195	-	-	-
2012-13 Program.....	1,823	-	-	-	1,823	-	-
2013-14 Program.....	1,832	-	-	-	-	1,832	-
2014-15 Program.....	2,265	-	-	-	-	-	2,265
Total Cost of Asset Investment Program.....	77,975	13,965	13,965	15,377	14,053	15,605	18,975
FUNDED BY							
Drawdowns from the Holding Account ^(a)			183	4,450	5,098	5,972	4,527
Internal Funds and Balances.....			13,782	10,927	8,955	9,633	14,448
Total Funding			13,965	15,377	14,053	15,605	18,975

(a) Drawdowns from the Holding Account increase significantly from 2011-12 due to the timing for replacing many older assets within the asset investment program.

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement shows an estimated increase in the Total Cost of Services of \$8.8 million (6.8%) for the 2011-12 Budget Estimate compared to the 2010-11 Estimated Actual. The increase is mainly due to higher employee benefits costs as a result of higher salaries including the land valuers specified calling and higher superannuation costs due to increases in the employer contributions for the Gold State Super Scheme. Additional expenditure for supplies and services results from higher contract costs related mainly to information technology contract expenses and brokers commission from higher searching activity levels.

Income

Total Income in the 2011-12 Budget Estimate of \$114.7 million is expected to be \$13.4 million (13.2%) higher than the 2010-11 Estimated Actual as a result of an increase in fees and an increase in activity levels.

Statement of Financial Position

Landgate's total Net Asset position (Total Equity) is expected to increase by \$12.8 million (13.2%) from the 2010-11 Estimated Actual to the 2011-12 Budget Estimate. This reflects a projected increase in total assets of \$14.2 million (11.1%) and an increase in total liabilities of \$1.4 million (4.5%).

The expected increase in assets results mainly from investment in the ECE, assets acquired under the asset investment program and an increase in the sale of goods and services.

Statement of Cashflows

The 2011-12 Budget Estimate closing cash assets balance of \$23.1 million represents an increase of \$9.7 million in comparison to the 2010-11 Estimated Actual. This results mainly from the timing of the receipt of the \$6.9 million capital appropriation funding provided for the ECE.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	70,244	69,794	69,411	75,407	77,757	79,974	81,605
Grants and subsidies ^(c)	-	-	455	388	185	-	-
Supplies and services	26,094	28,349	28,005	30,839	35,836	37,305	40,735
Accommodation	11,145	11,823	12,009	11,705	11,878	12,274	12,683
Depreciation and amortisation	10,228	11,000	11,000	10,574	12,394	13,812	15,358
Other expenses	8,139	11,581	8,641	9,379	9,537	9,901	10,352
TOTAL COST OF SERVICES	125,850	132,547	129,521	138,292	147,587	153,266	160,733
Income							
Sale of goods and services	96,898	114,827	98,678	109,451	123,875	144,796	150,081
Grants and subsidies	-	-	1,082	922	441	-	-
Other revenue	2,853	9,734	1,584	4,326	5,333	6,523	7,815
Total Income	99,751	124,561	101,344	114,699	129,649	151,319	157,896
NET COST OF SERVICES	26,099	7,986	28,177	23,593	17,938	1,947	2,837
INCOME FROM STATE GOVERNMENT							
Service appropriations	31,366	26,260	34,454	31,635	33,327	30,332	32,040
Resources received free of charge	544	429	429	429	429	429	429
TOTAL INCOME FROM STATE GOVERNMENT	31,910	26,689	34,883	32,064	33,756	30,761	32,469
SURPLUS/(DEFICIENCY) FOR THE PERIOD	5,811	18,703	6,706	8,471	15,818	28,814	29,632
Income tax benefit/(expense)	(1,792)	(5,611)	(2,065)	(2,542)	(4,745)	(8,644)	(8,890)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	4,019	13,092	4,641	5,929	11,073	20,170	20,742

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 868, 879 and 869 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Digital Regions Initiative National Partnership ^(a)	-	-	455	388	185	-	-
TOTAL	-	-	455	388	185	-	-

(a) This amount represents the funding received and controlled by Landgate from the Commonwealth Government for the Digital Regions Initiative National Partnership and transferred to other organisations to fund their participation in this initiative.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	13,396	16,185	11,953	21,408	32,231	51,331	71,730
Restricted cash.....	12	12	12	12	12	12	12
Holding account receivables.....	183	4,552	4,450	5,098	5,972	4,527	4,654
Receivables	11,287	12,134	12,134	8,004	8,225	16,995	8,000
Other.....	1,883	4,223	4,223	4,254	4,290	4,326	4,364
Total current assets.....	26,761	37,106	32,772	38,776	50,730	77,191	88,760
NON-CURRENT ASSETS							
Holding account receivables.....	27,703	26,561	26,663	24,843	22,713	22,468	22,575
Property, plant and equipment.....	9,713	19,992	8,393	7,328	6,604	6,324	5,754
Intangibles	35,518	44,209	39,803	45,015	46,442	46,793	49,332
Restricted cash.....	1,176	1,377	1,418	1,679	1,944	2,216	2,492
Other.....	20,025	7,205	18,896	24,542	27,748	24,640	28,788
Total non-current assets	94,135	99,344	95,173	103,407	105,451	102,441	108,941
TOTAL ASSETS.....	120,896	136,450	127,945	142,183	156,181	179,632	197,701
CURRENT LIABILITIES							
Employee provisions	11,792	8,385	11,542	11,773	12,038	12,309	12,586
Payables.....	2,994	6,913	5,156	5,733	8,040	12,046	12,403
Other.....	9,256	8,957	9,752	10,244	10,493	11,051	11,669
Total current liabilities	24,042	24,255	26,450	27,750	30,571	35,406	36,658
NON-CURRENT LIABILITIES							
Employee provisions	4,306	6,580	4,300	4,386	4,484	4,585	4,688
Other.....	244	383	250	255	261	267	273
Total non-current liabilities	4,550	6,963	4,550	4,641	4,745	4,852	4,961
TOTAL LIABILITIES	28,592	31,218	31,000	32,391	35,316	40,258	41,619
EQUITY							
Contributed equity.....	81,986	80,635	81,986	88,904	88,904	87,243	83,209
Accumulated surplus/(deficit)	10,252	24,597	14,893	20,822	31,895	52,065	72,807
Reserves	66	-	66	66	66	66	66
Total equity.....	92,304	105,232	96,945	109,792	120,865	139,374	156,082
TOTAL LIABILITIES AND EQUITY	120,896	136,450	127,945	142,183	156,181	179,632	197,701

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	28,458	22,850	31,044	28,357	29,485	26,050	27,279
Capital appropriation	-	-	-	6,918	-	-	-
Holding account drawdowns	654	183	183	4,450	5,098	5,972	4,527
Tax equivalent regime	(221)	(2,801)	-	(2,065)	(2,542)	(4,745)	(8,644)
Dividend to Government	-	-	-	-	-	(1,661)	(4,034)
Net cash provided by State Government	28,891	20,232	31,227	37,660	32,041	25,616	19,128
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(70,221)	(70,546)	(69,276)	(74,727)	(77,296)	(79,201)	(80,769)
Grants and subsidies	-	-	(455)	(388)	(185)	-	-
Supplies and services	(24,391)	(28,240)	(27,824)	(30,636)	(35,530)	(36,990)	(40,413)
Accommodation	(10,904)	(11,823)	(12,009)	(11,705)	(11,878)	(12,274)	(12,683)
Other payments	(12,036)	(17,628)	(14,575)	(15,544)	(15,905)	(16,619)	(17,825)
Receipts							
Grants and subsidies	-	-	1,082	922	441	-	-
Sale of goods and services	93,303	115,811	101,155	111,001	121,404	140,856	156,576
GST receipts	4,732	6,476	6,363	6,594	6,716	7,066	7,821
Other receipts	2,996	9,734	1,584	4,326	5,333	6,523	7,815
Net cash from operating activities	(16,521)	3,784	(13,955)	(10,157)	(6,900)	9,361	20,522
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(10,983)	(16,965)	(13,965)	(15,377)	(14,053)	(15,605)	(18,975)
Other payments	-	-	(4,508)	(2,410)	-	-	-
Proceeds from sale of non-current assets	9	-	-	-	-	-	-
Net cash from investing activities	(10,974)	(16,965)	(18,473)	(17,787)	(14,053)	(15,605)	(18,975)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other proceeds	(45)	-	-	-	-	-	-
Net cash from financing activities	(45)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	1,351	7,051	(1,201)	9,716	11,088	19,372	20,675
Cash assets at the beginning of the reporting period	13,233	10,523	14,584	13,383	23,099	34,187	53,559
Cash assets at the end of the reporting period	14,584	17,574	13,383	23,099	34,187	53,559	74,234

(a) Full audited financial statements are published in the agency's Annual Report.

Part 6

Treasurer; Attorney General

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000
299	Treasury			
	- Delivery of Services.....	63,217	65,673	76,518
	- Administered Grants, Subsidies and Other Transfer Payments.....	2,172,455	2,305,054	2,895,376
	- Capital Appropriation.....	2,308	2,308	5,687
	- Administered Capital Appropriation.....	805,661	700,045	1,343,660
	Total	3,043,641	3,073,080	4,321,241
316	Economic Regulation Authority			
	- Delivery of Services.....	2,525	2,529	14,678
	Total	2,525	2,529	14,678
325	Office of the Auditor General			
	- Delivery of Services.....	5,004	4,962	5,864
	- Capital Appropriation.....	419	419	-
	Total	5,423	5,381	5,864
332	Attorney General			
	- Delivery of Services.....	317,742	337,853	328,947
	- Capital Appropriation.....	16,545	8,197	40,682
	Total	334,287	346,050	369,629
349	Corruption and Crime Commission			
	- Delivery of Services.....	30,169	29,299	31,447
	- Capital Appropriation.....	883	883	1,300
	Total	31,052	30,182	32,747
358	Commissioner for Equal Opportunity			
	- Delivery of Services.....	3,328	3,558	3,793
	- Capital Appropriation.....	2	2	-
	Total	3,330	3,560	3,793

Part 6

Treasurer; Attorney General

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000
365	Law Reform Commission of Western Australia			
	- Delivery of Services.....	971	971	1,007
	Total	971	971	1,007
370	Office of the Director of Public Prosecutions			
	- Delivery of Services.....	28,396	28,255	30,879
	Total	28,396	28,255	30,879
378	Commissioner for Children and Young People			
	- Delivery of Services.....	2,809	2,817	2,958
	Total	2,809	2,817	2,958
384	Office of the Information Commissioner			
	- Delivery of Services.....	1,579	1,582	1,968
	Total	1,579	1,582	1,968
390	Parliamentary Inspector of the Corruption and Crime Commission			
	- Delivery of Services.....	478	482	502
	Total	478	482	502
GRAND TOTAL				
	- Delivery of Services.....	456,218	477,981	498,561
	- Administered Grants, Subsidies and Other Transfer Payments.....	2,172,455	2,305,054	2,895,376
	- Capital Appropriation.....	20,157	11,809	47,669
	- Administered Capital Appropriation.....	805,661	700,045	1,343,660
	Total.....	3,454,491	3,494,889	4,785,266

TREASURY

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 24

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual ^(a) \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 29 Net amount appropriated to deliver services	65,504	61,867	64,323	75,119	76,515	78,707	81,572
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	1,301	1,350	1,350	1,399	1,441	1,482	1,528
Total appropriations provided to deliver services	66,805	63,217	65,673	76,518	77,956	80,189	83,100
ADMINISTERED TRANSACTIONS							
<i>Community Service Obligation Payments</i>							
Item 30 – Electricity Retail Corporation (Synergy)	216,977	202,978	339,792	425,541	433,559	291,193	208,273
Item 31 – Regional Power Corporation (Horizon Power)	28,076	36,275	33,114	38,871	48,787	39,010	30,899
Item 32 – Water Corporation of Western Australia	500,413	492,311	492,311	463,990	461,689	475,775	504,653
Item 33 – Western Australian Land Authority	38,155	40,994	38,602	60,902	36,195	34,940	34,829
Forest Products Commission	3,370	3,370	3,370	-	-	-	-
<i>Grants, Subsidies and Transfer Payments</i>							
Item 34 – Armadale Redevelopment Authority	1,790	1,810	1,810	1,830	-	-	-
Item 35 – Broome Port Authority	372	372	360	342	324	-	-
Item 36 – Sustainable Funding and Contracting with the Not-for-Profit Sector...	-	-	-	87,849	91,583	145,600	165,888
Item 37 – Department of Corrective Services..	-	5,600	4,220	21,439	22,873	27,612	49,959
Item 38 – Goods and Services Tax Administration Costs	57,894	70,300	70,300	73,800	74,200	75,200	76,200
Item 39 – Health and Disability Services Complaints Office	1,933	1,983	1,983	2,121	2,190	2,259	2,326
Item 40 – Provision for District Allowances ^(b)	-	11,591	-	11,910	12,267	12,635	13,014
Item 41 – Provision for Voluntary Separation Package ^(c)	-	-	-	40,000	-	-	-
Item 42 – Provision for Unfunded Liabilities in the Government Insurance Fund.....	4,395	4,229	2,993	3,471	3,353	3,273	3,199
Item 43 – Refund of Past Years Revenue Collections – Public Corporations	4,275	10,000	10,000	10,000	10,000	10,000	10,000
Item 44 – Rottnest Island Authority	2,200	2,200	2,200	3,200	4,200	5,200	5,200
Item 45 – Royalties for Regions ^(d)	338,164	454,526	454,526	687,625	673,002	795,817	947,850
Item 46 – State Property - Emergency Services Levy	11,636	14,000	14,742	16,000	16,000	16,000	16,000
Item 47 – All Other Grants, Subsidies and Transfer Payments ^(e)	4,552	5,855	13,644	7,527	7,654	18,776	6,748
<i>Comprising:</i>							
Acts of Grace	8	1	10	10	10	10	10
ANZAC Day Trust	300	300	300	300	300	300	300
Western Australian Council of Social Services Consumer Essentials Project	170	-	-	-	-	-	-
HIH Insurance Rescue Package	2	1	-	80	-	-	-
Incidentals	31	1	300	305	310	315	320
Interest on Public Moneys Held in Participating Trust Fund Accounts	3,249	4,407	6,889	5,641	5,791	5,345	4,748
Shark Hazard Response	385	420	420	441	463	486	510

	2009-10 Actual ^(a)	2010-11 Budget	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Toodyay Bushfire Financial Assistance.....	-	-	5,000	-	-	-	-
Town of Cambridge	-	-	-	-	-	11,500	-
Water Corporation of Western Australia – Part Reimbursement of Land Sales	-	200	200	200	200	200	200
Western Australian Treasury Corporation Management Fees	407	525	525	550	580	620	660
Department for Child Protection.....	14,200	-	-	-	-	-	-
WA Health ^(f)	-	6,994	6,994	-	-	-	-
Water Corporation of Western Australia – State Water Strategy Rebate Scheme	2,946	-	-	-	-	-	-
Western Australian Sports Centre Trust.....	-	-	-	-	976	976	976
<i>Authorised by Other Statutes</i>							
Gold Corporation Act 1987	2	30	2	2	2	2	2
Judges' Salaries and Pensions Act 1950 ^(g)	8,767	8,001	12,000	12,067	13,650	15,397	17,321
Comprising:							
Benefit Payments.....	8,767	8,001	12,000	11,832	13,408	15,148	17,064
Administration Expense	-	-	-	235	242	249	257
Parliamentary Superannuation Act 1970 ^(h)	7,430	6,309	8,500	7,189	11,523	8,359	8,692
Comprising:							
Benefit Payments.....	7,430	6,309	8,500	7,064	11,394	8,226	8,555
Administration Expense	-	-	-	125	129	133	137
State Superannuation Act 2000	536,865	547,270	558,734	575,281	589,446	598,802	605,875
Comprising:							
Pension Scheme	222,423	215,694	218,380	212,679	206,424	199,626	193,083
Gold State Super	256,207	273,400	282,178	304,426	324,846	341,000	354,616
West State Super	58,235	58,176	58,176	58,176	58,176	58,176	58,176
Tobacco Products Control Act 2006.....	19,596	20,087	20,087	20,649	21,240	21,808	22,312
Unclaimed Money Act 1990	812	750	750	750	750	750	750
Unclaimed Money (Superannuation and RSA Providers) Act 2003.....	24	20	20	20	-	-	-
Western Australian Treasury Corporation Act 1986 – Interest	42,033	224,600	214,000	323,000	480,000	548,000	589,000
TOTAL RECURRENT ADMINISTERED	1,846,877	2,172,455	2,305,054	2,895,376	3,015,463	3,147,384	3,319,966
CAPITAL							
Item 117 Capital Appropriation	1,752	2,308	2,308	5,687	2,148	-	-
<i>Government Equity Contributions</i>							
Item 118 – Armadale Redevelopment Authority	2,660	6,600	3,250	3,940	2,750	-	-
Item 119 – Department of Corrective Services ⁽ⁱ⁾	-	69,050	3,484	14,637	96,249	134,464	95,921
Item 120 – Electricity Generation Corporation (Verve Energy)	81,570	165,508	160,508	31,362	28,000	-	-
Item 121 – Electricity Networks Corporation (Western Power).....	-	809	809	636	-	-	-
Item 122 – Esperance Port Authority.....	-	-	-	1,400	-	-	-
Item 123 – Forest Products Commission.....	1,270	70	2,925	89,979	5,973	4,700	4,700
Item 124 – Fremantle Port Authority.....	209	3,104	103	14,500	-	-	-
Item 125 – Port Hedland Port Authority	21,000	750	750	450	-	-	-
Item 126 – Regional Power Corporation (Horizon Power)	1,033	-	-	17,468	1,033	1,033	1,033
Item 127 – Royalties for Regions ^(d)	305,836	363,299	363,299	510,950	576,473	565,833	386,025
Item 128 – WA Health ^(j)	207,782	186,407	154,853	128,878	128,045	204,123	129,262
Item 129 – Water Corporation of Western Australia	-	8,280	8,280	8,860	9,490	5,080	-
Western Australian Land Authority	19,700	-	-	-	-	-	-
<i>Other</i>							
Item 130 – New Children's Hospital Account..	-	-	-	505,000	-	517,000	-
Item 131 – Perry Lakes Trust Account	17,340	1,166	1,166	14,940	-	-	-
Fiona Stanley Hospital Construction Account	-	-	-	-	-	140,000	-

	2009-10 Actual ^(a) \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
<i>Authorised by Other Statutes</i>							
Loans (Co-operative Companies) Act 2004.....	400	618	618	660	660	660	660
Western Australian Treasury Corporation							
Act 1986 – Capital Repayments	-	-	-	-	-	-	112,557
TOTAL ADMINISTERED CAPITAL CONTRIBUTION	658,800	805,661	700,045	1,343,660	848,673	1,572,893	730,158
GRAND TOTAL.....	2,574,234	3,043,641	3,073,080	4,321,241	3,944,240	4,800,466	4,133,224
EXPENSES							
Total Cost of Services.....	67,496	67,582	170,244	132,568	82,446	80,725	83,376
Net Cost of Services ^(k)	66,360	63,462	64,090	75,464	78,164	80,404	83,318
CASH ASSETS ^(l)	2,100	1,179	2,565	4,069	5,070	4,045	5,447

- (a) The 2009-10 Actuals has been recast for comparative purposes to reflect Machinery of Government changes.
- (b) Represents the Consolidated Account-funded portion of the Government's initiative to increase District Allowances, which will subsequently be reflected in individual agency estimates. The Royalties for Regions-funded portion of the Government's initiative is reflected in the financial statements of the Department of Regional Development and Lands.
- (c) A total of \$40.0 million will be spent in 2011-12 to offer voluntary separations to government employees with a target of 400 employees.
- (d) Appropriations to the Royalties for Regions Special Purpose Account are split between payments for recurrent and capital purposes (based on project information). Together, these recurrent and capital appropriations items equal 25% of royalty income in each year. Further detail on the Royalties for Regions program is available in Budget Paper No. 3: Economic and Fiscal Outlook.
- (e) Includes all Administered Grants, Subsidies and Transfers not covered elsewhere by individual Acts.
- (f) Reflects an allocation of funds to WA Health for the Community Child Health initiative.
- (g) The Department of the Attorney General and the Department of Treasury have entered a Memorandum of Understanding for the administration of the Judges' Pension Scheme. For greater transparency, the benefit payments and the administration expenses are shown separately. The administration expense reflects the costs of administering the scheme by an appropriation from the Consolidated Account.
- (h) The Parliamentary Superannuation Board and the Department of Treasury have entered a Memorandum of Understanding for the administration of the Parliamentary Pension Scheme and Board support. For greater transparency, the benefit payments and the administration expenses are shown separately. The administration expense reflects the costs of administering the scheme by an appropriation from the Consolidated Account.
- (i) Reflects global funding to be applied to the Custodial Infrastructure Program to be undertaken by the Department of Corrective Services (DCS). DCS is required to submit business cases and planning details for Government approval to access these funds.
- (j) Reflects global funding to be applied to broader health reforms and related broader health initiatives as part of WA Health's asset investment program. WA Health is required to submit business cases and planning details for Government approval to access these funds.
- (k) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (l) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Delivering Community Services in Partnership Policy	-	344	232	239	247
Enhanced Cost and Demand Modelling	-	480	497	513	530
Government Trading Enterprises - Monitoring	-	775	799	815	845
Government Trading Enterprises - Umbrella Legislation.....	-	300	-	-	-
Performance Management and Evaluation	-	280	290	300	310
Value for Money Reviews.....	-	530	545	565	585

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goals it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goals	Desired Outcomes	Services
Financial and Economic Responsibility:	Sustainable and transparent public sector finances.	1. Financial Management and Reporting
Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	A strong and competitive State economy.	2. Economic and Revenue Forecasts and Policy Development
Results-Based Service Delivery:	Value for money outcomes in service delivery and infrastructure provision.	3. Evaluation and Planning of Government Service Delivery and Infrastructure Provision
Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Provision of Corporate Services.	4. Services to Government
State Building - Major Projects:	Value for money from the management of the Government's non-residential buildings and public works.	5. Leads the Planning and Delivery of New Government Buildings
Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.		

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Financial Management and Reporting	6,840	6,898	5,956	7,277	7,656	7,885	8,144
2. Economic and Revenue Forecasts and Policy Development	10,402	11,370	10,254	11,871	12,490	12,862	13,284
3. Evaluation and Planning of Government Service Delivery and Infrastructure Provision	17,569	17,262	17,904	21,276	22,385	23,053	23,810
4. Services to Government	28,851	28,371	29,609	30,795	31,570	32,653	33,883
5. Leads the Planning and Delivery of New Government Buildings	3,834	3,681	106,521	61,349	8,345	4,272	4,255
Total Cost of Services	67,496	67,582	170,244	132,568	82,446	80,725	83,376

Significant Issues Impacting the Agency

- The separation of the Department of Treasury and Finance into the Department of Treasury and the Department of Finance was approved by the Executive Council on 25 March 2011, with effect from 1 July 2011. The designation of the Department of Treasury and Finance was altered to the Department of Treasury (Treasury) and a new department was established and designated the Department of Finance, effective 1 July 2011.
- Treasury will be dedicated to providing government with high-level economic policy advice and forecasting in relation to the economy, managing record investments in major projects, progressing complex Commonwealth-State relations and preparation of State budgets.

Economic Outlook

- While the Western Australian economy has performed well relative to other Australian jurisdictions over the last 18 months, performance has been mixed, with particularly robust performance in mining and related sectors but relatively weak performance in the retail and housing sectors. The economic outlook over the next few years is generally favourable, but is expected to pose a number of challenges around the supply of labour and affordable housing, and the provision of infrastructure and services to meet the needs of a growing economy. Treasury will continue to provide a lead role in assisting the Government to maintain responsible financial and economic management, including policy development and implementation that supports the delivery of major infrastructure and services in a financially sustainable manner.

Efficiency of Service Provision

- Treasury will continue to advise the State Government and implement policies to improve the efficiency of service provision, with the following major issues being actively pursued:
 - Cost and Demand Modelling - Treasury will continue to work with agencies, including Health, Education, Child Protection, Corrective Services and the Disability Services Commission, on the development and refinement of cost and demand models. In addition to improving budget forecasting, such models provide increased transparency around the key drivers of demand for, and the cost of, government services, in turn informing options to improve the efficiency and effectiveness of government service delivery.
 - Government Trading Enterprises (GTEs) - Efficiency Dividend and Umbrella Legislation - an efficiency dividend on the discretionary operational expenditure of GTEs is to be implemented to bring GTEs in line with appropriation-funded agencies that previously implemented an efficiency dividend. The efficiency dividend and other reforms, including the introduction of umbrella legislation to modernise and streamline GTE legislation, will enhance GTE accountability consistent with the recommendations of the Economic Audit Committee. Both Treasury and the Department of Finance will play a lead role in the implementation of these reforms.
 - Value for Money Reviews - Treasury continues to pursue the achievement of value for money (VfM) outcomes by leading a second round of VfM Reviews of key agencies, including the Western Australia Police and the Housing Authority. At the same time, Treasury continues to monitor the implementation of recommendations of previous VfM Reviews of the Departments of Health, Environment and Conservation, Education and Commerce.
 - Wages Policy - Treasury continues to work closely with the Department of Commerce and other agencies to negotiate wage outcomes within the parameters of the Government's Public Sector Wages Policy. Treasury has provided, and will continue to provide, advice on a number of key enterprise bargaining agreements, including those for doctors, registered and enrolled nurses, general public servants, fire-fighters, police and TAFE lecturers. Wage increases have been or are expected to be achieved within the parameters of the Wages Policy for all groups. Agreements being negotiated in 2010-11 account for around 90% of the Western Australian public sector workforce.
 - Voluntary Separation Offers - Treasury has worked closely with the Public Sector Commission (PSC) in finalising the 2010 Voluntary Separation Offers and establishing the parameters of the 2011 offer, which will facilitate the voluntary separation of 400 employees from the public sector. This will bring the total number of voluntary separations since 2009 to over 1,200.
 - FTE Ceiling - Treasury continues to lead the management of the across-Government FTE Ceiling as part of the measures in place to control the rate of growth in recurrent expenditure. Together with the PSC, Treasury has refined the methodology and reporting arrangement for the FTE Ceiling, which has played a key part in slowing the rate of growth in general government salaries expenditure, from 12.4% in 2008-09 to 6.7% in 2009-10 and an estimated 8.4% in 2010-2011.

- Performance Management and Evaluation - Treasury continues to examine ways to strengthen evidence-based decision making and performance reporting as part of a commitment to analyse and identify programs that are not achieving the desired results and/or not being delivered at a competitive price.
- General Government Savings Target - in collaboration with general government sector agencies, Treasury will specifically target programs and services that are not directly aligned with Government objectives or no longer considered to provide value for money.

Commonwealth/State Relations

- At 72% of its population share in 2011-12 and an estimated 33% by 2014-15, Western Australia is receiving a rapidly declining share from the annual distribution of GST revenue. The extent of this inequity is now having a significant negative impact on the credibility of the current grants distribution processes. Together with the Department of the Premier and Cabinet (DPC), Treasury will be actively pursuing the State's case for a more equitable share of national GST collections for the longer term. This will include submissions to the Commonwealth's recently announced review of the arrangements for sharing GST revenue amongst the States and Territories.
- Increasingly, Treasury is advising the State Government on national initiatives that impact on the State's autonomy or flexibility to set policy and service delivery priorities to meet local needs and circumstances. In some cases these initiatives also have implications for the State's economy. Major Commonwealth/State issues for Treasury in 2010-11 and 2011-12, working in partnership with DPC other agencies, include the Commonwealth's proposed mining and carbon taxes, the tax forum scheduled for October 2011, health and disability services reform plans, GST sharing arrangements and implementation of previously agreed reforms to the framework of Commonwealth payments for specific purposes.

Sustainable Funding and Contracting with the Not-for-Profit Sector

- As part of the 2011-12 Budget, the Government has committed to improving services and support for disadvantaged and vulnerable people in the Western Australian community. The Government has worked in partnership with representatives in the Not-for-Profit (NFP) sector over the past 12 months to identify the extent of the funding gap that exists for the sector and the appropriate manner in which to address this gap and associated issues. The funding, associated policy and procurement reform is unprecedented and is aimed at building a sustainable NFP sector that is willing and able to further expand the services that it delivers on behalf of the State Government. Treasury, in partnership with the Department of Finance and Department of the Premier and Cabinet, will play a significant role in the implementation of the funding roll-out and associated reforms to improve the contractual relationships between government agencies and the NFP sector.

Strategic Projects

- A Works Reform Program to improve project outcomes (time, cost and quality) for non-residential new buildings, building maintenance and government office accommodation is entering its third year.
- From 1 July 2011, the Strategic Projects (SP) business unit will be incorporated into the new Department of Treasury. SP's role will remain unchanged: it will continue to oversee planning and delivery of the State's highest-risk non-residential building projects. The Department of Finance's Building Management and Works (BMW) business unit will continue to work closely with SP in providing support arrangements for these major projects and in implementing the Works Reforms.
- The total value of capital works projects in the SP's portfolio that have progressed to tender phase or beyond will exceed \$5.5 billion in 2011-12. Construction of the \$1.17 billion New Children's Hospital, the \$360.0 million Midland Health Campus and the \$232.0 million Eastern Goldfields Regional Prison are expected to start in 2012. The \$483.0 million Perth Arena and the \$2.02 billion Fiona Stanley Hospital projects will continue to progress towards completion in 2012 and 2013 respectively.
- SP will continue to promote the use of innovative procurement models for delivery of complex projects. Of particular note, during 2011-12, construction will be undertaken on two public private partnerships (Queen Elizabeth II Medical Centre Car Parking and Midland Health Campus) with a third public private partnership (Eastern Goldfields Regional Prison) expected to commence in September 2012.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: Sustainable and transparent public sector finances:					
Status of the State's credit rating	Triple-A	Triple-A	Triple-A	Triple-A	
Unqualified audit opinion on the Annual Report on State Finances	Yes	Yes	Yes	Yes	
Outcome: A strong and competitive State economy:					
Accuracy of key general government revenue forecasts:					
- tax and mining revenue ^(b)	+2.8%	+/- 5%	+ 8.2%	+/- 5%	1
- GST revenue ^(b)	+7.7%	+/- 3%	- 6.2%	+/- 3%	2
Accuracy of key economic forecasts:					
- employment growth ^(c)	+2.3%	+/-0.5%	+1.25%	+/-0.5%	3
- Real State Final Demand (SFD) growth ^(c)	+6.6%	+/-2.0%	-1.25%	+/-2.0%	
Outcome: Value for money outcomes in service delivery and infrastructure provision:					
Percentage of the Department's material resource allocation recommendations complying with the service provision analysis framework ^(c)	88%	90%	100%	100%	
Percentage of highest value agencies complying with the Strategic Asset Management framework or equivalent accredited mechanism ^(d)	75%	75%	63%	75%	4
Outcome: Value for money from the management of the Government's non-residential buildings and public works:					
Percentage of significant projects in the New Buildings program delivered within approved: ^(e)					
- budget	n/a	n/a	n/a	100%	
- timeframe	n/a	n/a	n/a	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The results for the Agency's two indicators for 2009-10 are different to those reported in the Department of Treasury and Finance's 2009-10 Annual Report, due to a full year of data being available for 2009-10 (latest available estimates were used at the time of the Annual Report).

(c) The results for the Agency's 2009-10 indicators are different to those reported in the Department of Treasury and Finance's 2009-10 Annual Report, due to a change in methodology.

(d) The highest value agencies will be determined based on their total asset investment program over the forward estimates. The target will be to ensure at least 75% of the highest value agencies' asset investment programs are subject to thorough analysis under the Strategic Asset Management (SAM) framework or equivalent mechanism for power, water and other agencies not subject to the SAM framework.

(e) New indicator effective from 1 July 2011.

Explanation of Significant Movements

(Notes)

1. The key reason for the 2010-11 Budget Target not being met is higher than expected royalty revenue, mainly due to the State Government's policy decision to reform royalty rates in State Agreement Acts, as well as higher than expected iron ore prices. Adjusting for the change in Royalty rates, the forecast error is +4.9% (within the target range).
2. The key reason for the 2010-11 Budget Target not being met is that national GST pool receipts are now expected to be lower than originally forecasted in the 2010-11 Budget, due to weaker than expected consumer spending at a national level.
3. The key reason for the 2010-11 Budget Target not being met is that the State's labour market has been recovering at a stronger pace than expected.
4. The 2010-11 Estimated Actual of 63% represents 10 of the 16 highest value agencies meeting the SAM framework.

Services and Key Efficiency Indicators

1: Financial Management and Reporting

This service involves the provision of advice on the Government's fiscal strategy, advice on the legislative framework underpinning financial management and accountability in the Western Australian public sector, the preparation and publication of regular reports on the State's finances, and maintenance of the Public Ledger.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 6,840	\$'000 6,898	\$'000 5,956	\$'000 7,277	
Less Income.....	-	104	-	-	
Net Cost of Service	6,840	6,794	5,956	7,277	
Employees (Full Time Equivalents)	56	55	52	54	
Efficiency Indicators					
Cost of Financial Management Reporting per Million Dollars General					
Government Sector Expenses.....	\$311	\$313	\$259	\$294	1
Percentage of Financial Reports Released as per Agreed Timeframes ^(a)	100%	100%	100%	100%	

- (a) The Government ceased monthly reporting of general government sector financial outcomes from the end of 2009-10. Accordingly, the number of financial reports published as part of Service 1 is now limited to publications produced under the statutory reporting requirements of the *Government Financial Responsibility Act 2000*. This includes the budget projections, Quarterly Financial Results Reports, the Government Mid-Year Financial Projections Statement and the Annual Report on State Finances. Treasury has met all statutory reporting deadlines under the Act for these publications in the past and expects to continue to do so throughout 2011-12. The 2009-10 Actual has been recast to be consistent with this methodology.

Explanation of Significant Movements

(Note)

1. The 2010-11 Estimated Actual is less than the 2010-11 Budget due to the transfer of functions and costs to better align with services provided and higher capitalised expenditure for the Strategic Information Management System project originally budgeted as an expense.

2: Economic and Revenue Forecasts and Policy Development

This service involves the analysis and advice on economic and revenue policy issues, including the State's major revenue sources, utilities regulation and reform, and economic, social and environmental development.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 10,402	\$'000 11,370	\$'000 10,254	\$'000 11,871	
Less Income.....	979	1,598	1,862	22	1
Net Cost of Service	9,423	9,772	8,392	11,849	
Employees (Full Time Equivalents)	78	80	72	77	
Efficiency Indicators					
Percentage of Ministerials, Briefings or Reports Provided on Economic Issues Within Agreed Timelines.....	93%	90%	91%	90%	
Percentage of Regulatory Impact Statements Assessed Within Agreed Timeframes	100%	90%	100%	90%	

Explanation of Significant Movements

(Note)

- From 2011-12, a recoup will no longer be received from the Government Employee Superannuation Board for the superannuation function performed. Additional appropriation will fund this function.

3: Evaluation and Planning of Government Service Delivery and Infrastructure Provision

This service aims at investigating agencies' operations in respect of efficiency and effectiveness and to advise Government on the allocation of taxpayers' resources to achieve Government desired outcomes. It includes the analysis, evaluation and planning of government services to ensure value for money outcomes in the key areas of Health, Law and Order, Education and infrastructure delivery.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 17,569	\$'000 17,262	\$'000 17,904	\$'000 21,276	
Less Income.....	28	259	-	-	
Net Cost of Service	17,541	17,003	17,904	21,276	
Employees (Full Time Equivalents)	134	132	136	143	
Efficiency Indicators					
Cost of Expenditure Budget Management per Million Dollars General Government Sector Expenses.....	\$532	\$453	\$436	\$500	
Percentage of Ministerials, Briefings or Reports Provided on Service Delivery and Infrastructure within Agreed Timeframes	98%	90%	94%	90%	
Cost of Infrastructure Management per Million Dollars of Forward Estimates Capital Program.....	\$236	\$302	\$284	\$336	

4: Services to Government

Corporate services directly provided by the Department to support the outcomes and activities of the Department of Finance.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^(a)	\$'000 28,851	\$'000 28,371	\$'000 29,609	\$'000 30,795	1
Less Income	90	2,159	456	82	
Net Cost of Service	28,761	26,212	29,153	30,713	
Employees (Full Time Equivalents)	121	142	117	147	

(a) This includes the cost of corporate services provided to the Department of Finance.

Explanation of Significant Movements

(Notes)

1. The 2010-11 Estimated Actual is less than the 2010-11 Budget, reflecting the transfer of revenue to other services provided by the Department of Finance and the Department of Treasury.

5: Leads the Planning and Delivery of New Government Buildings

This encompasses strategic leadership and facilitation in the planning, project management and procurement of major new non-residential buildings.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service	\$'000 3,834	\$'000 3,681	\$'000 106,521	\$'000 61,349	1
Less Income	39	-	103,836	57,000	
Net Cost of Service	3,795	3,681	2,685	4,349	
Employees (Full Time Equivalents)	17	32	25	32	
Efficiency Indicators					
Cost as a Percentage of the Total Annual Value of the Planning and Delivery of Capital Works Projects	n/a	1.1%	1.1%	0.7%	2

Explanation of Significant Movements

(Notes)

1. This only represents strategic projects processed through BMW's systems and excludes projects processed in other agency systems such as the Fiona Stanley Hospital and other major health projects. The 2010-11 Estimated Actual and 2011-12 Budget Target include strategic projects processed through BMW's systems valued at \$102.0 million and \$57.0 million respectively.
2. The improvement in the 2011-12 Budget Target is the result of a projected 63% increase in project expenditure.

ASSET INVESTMENT PROGRAM

Treasury's planned asset investment program for 2011-12 is \$7.5 million, comprising \$1.6 million for works in progress and \$5.9 million for new works. Major items under development include:

- Strategic Information Management System - \$1.6 million;
- removal of Building Management Works Information and Communication Technology (ICT) from the Department of Housing and Works - \$3.2 million; and
- ICT replacement - \$2.2 million.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Software Development							
Strategic Information Management System (SIMS).....	7,814	6,258	3,227	1,556	-	-	-
COMPLETED WORKS							
Computing and Office Equipment Replacement							
2010-11 Program.....	1,141	1,141	1,141	-	-	-	-
Information Technology 2010-11 Program.....	400	400	400	-	-	-	-
NEW WORKS							
Computing and Office Equipment Replacement							
2011-12 Program.....	520	-	-	520	-	-	-
2012-13 Program.....	512	-	-	-	512	-	-
2013-14 Program.....	512	-	-	-	-	512	-
2014-15 Program.....	672	-	-	-	-	-	672
Removal of BMW ICT from DHW.....	3,200	-	-	3,200	-	-	-
Information and Communication Technology Replacement							
2011-12 Program.....	2,211	-	-	2,211	-	-	-
2012-13 Program.....	2,148	-	-	-	2,148	-	-
Total Cost of Asset Investment Program.....	19,130	7,799	4,768	7,487	2,660	512	672
FUNDED BY							
Capital Appropriation.....			2,308	5,687	2,148	-	-
Drawdowns from the Holding Account.....			1,541	520	512	512	672
Internal Funds and Balances.....			919	1,280	-	-	-
Total Funding			4,768	7,487	2,660	512	672

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Total Cost of Services is expected to decrease by \$37.7 million (22%), when compared to the 2010-11 Estimated Actual, due primarily to a decrease in supplies and services with a reduction in building activity associated with the Perth Arena.

Income

Total Income is estimated at \$57.1 million for 2011-12, a reduction of \$49.1 million (46%) compared to the 2010-11 Estimated Actual, which reflects lower recoups from VenuesWest for the Perth Arena, due to reduced building activity.

Statement of Financial Position

Treasury's Total Net Asset Position (Total Equity) is expected to increase by \$4.1 million. This largely reflects non-current asset increases associated with Information and Communication Technology replacement and development of the Strategic Information Management System.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	30,296	33,486	32,329	35,791	39,072	40,412	42,386
Supplies and services	27,254	16,752	122,998	79,261	25,109	21,985	22,008
Accommodation	6,556	12,920	12,985	14,777	15,332	15,343	15,592
Depreciation and amortisation	954	1,279	1,052	1,434	1,438	1,443	1,448
Other expenses	2,436	3,145	880	1,305	1,495	1,542	1,942
TOTAL COST OF SERVICES	67,496	67,582	170,244	132,568	82,446	80,725	83,376
Income							
Sale of goods and services	1,095	975	104,166	56,996	4,247	203	46
Grants and subsidies	-	-	145	103	29	111	-
Other revenue	41	3,145	1,843	5	6	7	12
Total Income	1,136	4,120	106,154	57,104	4,282	321	58
NET COST OF SERVICES	66,360	63,462	64,090	75,464	78,164	80,404	83,318
INCOME FROM STATE GOVERNMENT							
Service appropriations	66,805	63,217	65,673	76,518	77,956	80,189	83,100
Resources received free of charge	730	499	513	529	545	561	561
TOTAL INCOME FROM STATE GOVERNMENT	67,535	63,716	66,186	77,047	78,501	80,750	83,661
SURPLUS/(DEFICIENCY) FOR THE PERIOD	1,175	254	2,096	1,583	337	346	343
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,175	254	2,096	1,583	337	346	343

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 406, 402 and 453 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1,586	842	2,041	3,534	4,525	3,483	4,868
Holding account receivables.....	1,541	512	520	512	512	672	-
Receivables	539	3,487	5,485	5,546	6,519	7,647	6,474
Total current assets.....	3,666	4,841	8,046	9,592	11,556	11,802	11,342
NON-CURRENT ASSETS							
Holding account receivables.....	14,283	14,815	14,815	15,737	16,663	17,434	18,882
Property, plant and equipment.....	2,521	2,154	2,873	5,857	6,899	7,196	6,925
Intangibles.....	3,323	2,605	3,181	2,846	5,249	4,250	3,855
Restricted cash.....	514	337	524	535	545	562	579
Other.....	-	2,077	-	3,348	-	-	-
Total non-current assets	20,641	21,988	21,393	28,323	29,356	29,442	30,241
TOTAL ASSETS.....	24,307	26,829	29,439	37,915	40,912	41,244	41,583
CURRENT LIABILITIES							
Employee provisions	9,240	8,901	9,387	9,518	9,487	9,444	9,402
Payables.....	588	776	615	4,623	5,157	5,170	5,192
Other.....	487	751	637	801	811	827	843
Total current liabilities	10,315	10,428	10,639	14,942	15,455	15,441	15,437
NON-CURRENT LIABILITIES							
Employee provisions	2,069	2,762	2,473	2,574	2,574	2,574	2,574
Other.....	1	1	1	1	1	1	1
Total non-current liabilities	2,070	2,763	2,474	2,575	2,575	2,575	2,575
TOTAL LIABILITIES	12,385	13,191	13,113	17,517	18,030	18,016	18,012
EQUITY							
Contributed equity.....	10,747	13,055	13,055	18,742	20,890	20,890	20,890
Accumulated surplus/(deficit)	1,175	623	3,271	1,656	1,992	2,338	2,681
Reserves	-	(40)	-	-	-	-	-
Total equity.....	11,922	13,638	16,326	20,398	22,882	23,228	23,571
TOTAL LIABILITIES AND EQUITY	24,307	26,829	29,439	37,915	40,912	41,244	41,583

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	65,851	61,938	64,621	75,084	76,518	78,746	81,652
Capital appropriation	1,752	2,308	2,308	5,687	2,148	-	-
Holding account drawdowns	1,101	1,025	1,541	520	512	512	672
Net cash provided by State Government	68,704	65,271	68,470	81,291	79,178	79,258	82,324
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(41,051)	(27,397)	(39,929)	(44,611)	(48,136)	(49,797)	(52,099)
Supplies and services	(16,854)	(27,357)	(127,918)	(80,957)	(21,430)	(19,871)	(22,555)
Accommodation	(3,482)	(4,971)	(728)	(2,233)	(2,663)	(2,942)	(3,412)
Other payments	(6,369)	(11,050)	(987)	(1,695)	(7,515)	(7,494)	(2,252)
Receipts							
Grants and subsidies	-	79	145	103	29	111	-
Sale of goods and services	675	929	104,323	57,074	4,175	198	41
GST receipts	642	228	7	7	8	8	7
Other receipts	457	2,885	1,850	12	15	16	20
Net cash from operating activities	(65,982)	(66,654)	(63,237)	(72,300)	(75,517)	(79,771)	(80,250)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(2,853)	(3,333)	(4,768)	(7,487)	(2,660)	(512)	(672)
Net cash from investing activities	(2,853)	(3,333)	(4,768)	(7,487)	(2,660)	(512)	(672)
NET INCREASE/(DECREASE) IN CASH HELD	(131)	(4,716)	465	1,504	1,001	(1,025)	1,402
Cash assets at the beginning of the reporting period	2,231	5,895	2,100	2,565	4,069	5,070	4,045
Cash assets at the end of the reporting period	2,100	1,179	2,565	4,069	5,070	4,045	5,447

(a) Full audited financial statements are published in the agency's Annual Report.

DETAILS OF ADMINISTERED TRANSACTIONS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
INCOME							
Sales of Goods and Services	7,289	11,088	7,289	7,289	7,289	7,289	7,289
Total Sales of Goods and Services.....	7,289	11,088	7,289	7,289	7,289	7,289	7,289
Taxation							
Contribution from Mining Companies	-	-	350,000	-	-	-	-
Total Taxation	-	-	350,000	-	-	-	-
Commonwealth Grants							
Compensation for Crude Oil Excise							
Condensate	50,073	57,100	49,400	56,500	60,500	65,600	69,800
First Home Owners' Boost	168,388	-	30,000	200	-	-	-
GST Grants	3,589,635	3,374,000	3,165,400	3,617,100	3,232,700	2,497,100	1,996,500
Local Government (Financial Assistance Grants).....	135,668	143,400	137,229	155,829	162,811	170,499	180,919
Local Government (Road Funding).....	90,030	95,300	90,123	100,655	105,557	109,832	111,908
Non-government Schools	1,078,609	887,423	1,050,119	810,422	871,704	954,064	1,042,554
North West Shelf Grants	891,652	928,100	898,000	1,027,900	1,099,200	1,193,300	1,269,900
Other	5,532,836	3,696,832	3,844,406	3,785,462	3,733,073	3,559,729	3,810,436
Total Commonwealth Grants.....	11,536,891	9,182,155	9,264,677	9,554,068	9,265,545	8,550,124	8,482,017
GOVERNMENT ENTERPRISES							
Dividends							
Albany Port Authority	1,506	1,988	1,988	2,331	2,452	2,652	2,652
Broome Port Authority	826	316	692	140	656	699	665
Bunbury Port Authority	725	3,670	3,670	3,667	3,660	4,355	4,355
Dampier Port Authority	1,342	4,222	3,716	4,072	4,748	4,861	4,672
Electricity Generation Corporation (Verve Energy)	-	37,255	63,398	102,602	56,824	115,452	128,246
Electricity Networks Corporation (Western Power).....	42,898	22,827	63,236	79,956	114,402	180,692	225,774
Electricity Retail Corporation (Synergy).....	44,620	99,757	73,291	41,560	32,630	38,699	48,807
Esperance Port Authority	-	96	96	429	96	96	96
Forest Products Commission	-	-	-	1,500	2,000	2,000	2,000
Fremantle Port Authority	6,860	6,834	9,532	4,591	4,602	6,498	6,845
Geraldton Port Authority	1,390	17,603	17,603	17,493	18,960	18,960	18,960
Gold Corporation	15,991	15,201	9,772	10,511	13,416	14,251	14,869
Port Hedland Port Authority	2,651	2,905	-	1,117	5,462	23,566	27,971
Regional Power Corporation (Horizon Power) ...	-	-	-	20,399	49,887	43,044	44,430
Water Corporation of Western Australia	410,572	416,356	415,156	371,252	413,794	489,605	569,002
Western Australian Land Authority	28,846	31,096	31,096	31,096	31,096	49,440	30,540
Western Australian Treasury Corporation	12,044	567	3,080	5,943	5,485	6,322	6,432
Provision for GTE 5% Efficiency Dividend ^(a)	-	-	-	-	46,205	48,635	51,208
Total Dividends.....	570,271	660,693	696,326	698,659	806,375	1,049,827	1,187,524
Income Tax Equivalent Regime							
Albany Port Authority	310	1,938	1,938	2,038	2,202	1,836	1,836
Broome Port Authority	443	208	337	169	444	421	503
Bunbury Port Authority	1,150	2,420	2,420	2,418	2,413	2,872	2,872
Bunbury Water Board	550	612	327	551	663	606	652
Busselton Water Board	677	1,006	1,065	1,073	1,129	1,123	1,216
Chemistry Centre (WA)	-	-	484	338	407	497	550
Dampier Port Authority	1,407	3,740	3,185	3,490	4,070	4,167	4,004
Electricity Generation Corporation (Verve Energy)	-	-	-	20,200	88,900	97,900	101,300
Electricity Networks Corporation (Western Power).....	-4,651	-	6,143	40,681	84,347	113,387	140,707
Electricity Retail Corporation (Synergy).....	44,377	38,282	23,749	18,646	22,114	27,890	22,495
Esperance Port Authority	-	484	484	-	96	785	785
Fremantle Port Authority	4,987	3,192	3,481	12,976	4,722	4,947	5,677
Geraldton Port Authority	3,932	9,190	9,190	9,190	9,190	9,190	9,190
Gold Corporation	5,671	5,161	6,006	7,666	8,143	8,497	8,766
Insurance Commission of Western Australia	42,024	31,845	5,953	17,543	26,627	31,486	34,619
Land Information Authority	1,792	5,611	2,065	2,542	4,745	8,644	8,890
Port Hedland Port Authority	-1,084	11,288	6,646	3,601	15,538	18,442	24,985

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Regional Power Corporation (Horizon Power) ...	-	-	19,837	26,141	19,788	18,399	18,186
Water Corporation of Western Australia	206,929	215,851	207,279	205,255	230,100	274,505	310,297
Western Australian Land Authority	27,405	36,279	45,946	31,624	49,533	52,993	42,332
Western Australian Treasury Corporation	2,054	3,091	3,918	3,617	4,168	4,241	4,117
Provision for GTE 5% Efficiency Dividend ^(a)	-	-	-	30,545	32,253	34,002	33,696
Total Income Tax Equivalent Regime	337,973	370,198	350,453	440,304	611,592	716,830	777,675
Local Government Rates Equivalent							
Albany Port Authority	96	104	104	108	120	120	120
Broome Port Authority	72	268	34	35	37	38	39
Bunbury Port Authority	154	220	220	220	220	220	220
Dampier Port Authority	264	100	110	110	110	110	110
Electricity Generation Corporation (Verve Energy)	501	510	501	501	501	501	501
Electricity Networks Corporation (Western Power)	1,078	1,262	1,105	1,133	1,161	1,190	1,220
Esperance Port Authority	300	330	330	335	335	340	340
Fremantle Port Authority	263	379	354	372	390	410	430
Geraldton Port Authority	326	160	160	160	160	160	160
Gold Corporation	110	115	110	115	120	125	130
Perth Market Authority	-	134	-	-	-	-	-
Port Hedland Port Authority	206	312	243	220	231	243	255
Regional Power Corporation (Horizon Power) ...	-	-	123	130	141	156	177
Water Corporation of Western Australia	4,442	4,049	4,049	4,701	4,854	5,012	5,174
Western Australian Land Authority	3,205	4,603	3,578	4,524	4,839	4,874	4,350
Total Local Government Rates Equivalent	11,017	12,546	11,021	12,664	13,219	13,499	13,226
Total Government Enterprises	919,261	1,043,437	1,057,800	1,151,627	1,431,186	1,780,156	1,978,425
Other							
Consolidated Account Revenue Received from Agencies	8,486,181	10,000,849	10,276,567	11,883,795	12,759,627	13,860,948	14,797,443
Interest	163,881	188,191	246,742	303,614	302,784	300,456	254,783
Pension Recoups	17,841	10,138	14,816	15,112	15,402	15,695	16,005
Loan Guarantee Fees	30,418	30,820	28,300	31,200	32,300	33,301	33,301
Gold State Superannuation Reimbursement	143,694	132,984	152,984	151,529	150,092	150,000	150,000
Other Revenue	19,783	9,477	57,020	9,520	9,520	9,520	9,520
Total Other Revenue	8,861,798	10,372,459	10,776,429	12,394,770	13,269,725	14,369,920	15,261,052
TOTAL INCOME	21,325,239	20,609,139	21,456,195	23,107,754	23,973,745	24,707,489	25,728,783
EXPENSES							
Superannuation ^(b)	710,091	756,358	507,547	619,072	761,914	769,857	779,145
Interest	144,870	332,707	302,689	444,941	568,691	614,845	641,748
Appropriations for:							
Services	9,647,942	10,454,380	10,488,363	11,412,730	11,305,953	11,666,143	11,994,379
Salaries and Allowances	76,316	78,627	82,162	87,656	90,408	93,492	96,722
Community Service Obligations	773,739	776,234	911,254	991,519	981,320	841,540	779,367
Other Appropriations	5,277,633	5,019,217	5,056,550	5,720,291	5,957,133	6,315,012	6,836,641
Total Community Service Obligations	15,775,630	16,328,458	16,538,329	18,212,196	18,334,814	18,916,187	19,707,109
Other Expenses							
Commonwealth Grants On-passed to Agencies ..	1,662,214	1,775,204	1,912,511	2,255,553	2,123,840	1,953,608	2,056,896
Local Government Financial Assistance Grants ..	135,668	143,400	137,229	155,829	162,811	170,499	180,919
Local Government Road Funding	90,030	95,300	90,123	100,655	105,557	109,832	111,908
Non-government Schools	1,078,609	887,423	1,050,119	810,422	871,704	954,064	1,042,554
Royalties for Regions ^(c)	133,301	401,974	413,546	862,096	661,657	733,477	719,870
Toodyay Bushfire Financial Assistance	-	-	10,000	-	-	-	-

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Other Expenses	16,203	1,052	-	-	-	-	-
Total Other Expenses.....	3,116,025	3,304,353	3,613,528	4,184,555	3,925,569	3,921,480	4,112,147
TOTAL EXPENSES	19,746,616	20,721,876	20,962,093	23,460,764	23,590,988	24,222,369	25,240,149

- (a) The Government will apply a 5% efficiency dividend on discretionary operating expenditure of Government Trading Enterprises from 2011-12.
(b) Includes non-cash costs (including actuarial valuation changes) that are not reflected in cash appropriations.
(c) Represents the expensing of Royalties for Regions monies to agencies. As well as these expenses, there are also capital payments made by the Royalties for Regions program. For accounting purposes, these capital costs are not reflected in the schedule of administered operating transactions.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Commonwealth Grants.....	-	79	145	103	29	111	-
Contract Services - Strategic Projects	39	-	103,836	57,000	4,000	-	-
GST Input Credits	538	211	6	6	7	7	6
GST Receipts on Sales	104	17	1	1	1	1	1
Other Receipts.....	1,093	3,814	2,337	86	190	214	61
TOTAL.....	1,774	4,121	106,325	57,196	4,227	333	68

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

ECONOMIC REGULATION AUTHORITY

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 25

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 48 Net amount appropriated to deliver services	6,696	2,525	2,529	14,678	2,403	2,517	2,596
Total appropriations provided to deliver services	6,696	2,525	2,529	14,678	2,403	2,517	2,596
TOTAL APPROPRIATIONS	6,696	2,525	2,529	14,678	2,403	2,517	2,596
EXPENSES							
Total Cost of Services	9,858	9,615	10,417	12,419	10,661	11,117	9,841
Net Cost of Services ^(a)	5,527	2,426	6,377	9,238	2,731	2,941	1,665
CASH ASSETS ^(b)	3,952	3,140	123	5,585	5,267	4,843	5,774

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Additional Full Time Equivalents (FTEs) to Build In-House Capacity and Expertise.....	2,138	2,521	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The efficient, safe and equitable provision of utility services in Western Australia.	1. Submissions to the Economic Regulation Authority (ERA) Governing Body

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Submissions to the ERA Governing Body	9,858	9,615	10,417	12,419	10,661	11,117	9,841
Total Cost of Services.....	9,858	9,615	10,417	12,419	10,661	11,117	9,841

Significant Issues Impacting the Agency

- Major regulatory issues:
 - Finalisation of the Western Australian water services legislation will determine the framework for regulating water services providers. The Authority's licensing, monitoring and customer protection function will be directly impacted by the Water Services Licensing Bill 2011 as the agency responsible for regulating water services providers.
 - The new Australian Consumer Law (ACL), which commenced on 1 January 2011, introduces a single national consumer law which will override any Western Australian consumer protection laws that are inconsistent with the ACL. The ACL may affect the interpretation of legislation administered by the Authority, in particular the *Electricity Industry Act 2004* and the *Energy Coordination Act 1994* with regard to standard form contracts and non-standard contracts.
 - Changes resulting from reviews of the Western Australian Wholesale Electricity Market directly impact on the Authority's role in surveillance of the market and on its requirement to report on the effectiveness of the market.
 - An application has been filed with the Australian Competition Tribunal for review of the Authority's final decision regarding WA Gas Networks' revised access arrangement for the Mid West and South West Gas Distribution Systems. Two applications for merits review have been lodged with the Western Australian Electricity Review Board for review of the Authority's further final decision on the revised access arrangement for the Goldfields Gas Pipeline. The outcome of the reviews may have a significant impact on the Authority's regulatory decision making in the future.

- Proposed legislative changes:
 - New funding regulations to increase the proportion of regulatory costs recovered by the Authority from industry. Drafting of new funding regulations will allow full costs to be recovered from the electricity industry regulated by the Authority and from water, gas and electricity service providers licensed by the Authority. The new regulations will increase the level of funding received and will reduce the Authority's reliance on the Consolidated Account.
 - Proposed amendments to the *Economic Regulation Authority Act 2003* will allow appointed members to be limited to specific functions and tasks relating to the Authority's regulatory work and allow members to be appointed to specifically assist with the Authority's inquiry function. The change would affect the decision making structure of the Authority's Governing Body.
- The Authority is undergoing an organisational restructure. A major feature of the restructure is the creation of larger teams, through the establishment of three operational divisions rather than five. Moving to three operational divisions will create teams with more people available to work on projects and manage the peak workloads inherent in the Authority's work.
- Major inquiry work referred to the Authority by the Government is expected to continue. For example, it is anticipated that the Authority will be conducting a three yearly review of water pricing in the near future.
- The Authority is currently conducting the following inquiries:
 - Inquiry into the Benefits and Costs Associated with the Provision of Shared Corporate Services within the Public Sector, which involves a review of the effectiveness and efficiency of the operations of the Office of Shared Services.
 - Inquiry into the Costs and Benefits of the State Underground Power Program, which involves establishing the appropriate share of funding between the Government, individual households and Western Power for the undergrounding of the overhead electricity distribution network.
- The Authority anticipates an ongoing but arms length involvement with the Government in the implementation of significant recommendations from past inquiries including:
 - The Inquiry into Competition in the Western Australian Water and Wastewater Services Sector, which recommended changes to institutional arrangements within the sector and the establishment of an Independent Procurement Entity.
 - The Inquiry into Water Resource Management and Planning Charges, which identifies fees and charges to recover a proportion of the Department of Water's water resource management and planning costs incurred on behalf of identifiable private parties.
 - The Inquiry into the Funding Arrangements of Horizon Power, which establishes Horizon Power's efficient level of costs to supply electricity to regional Western Australia.
- The anticipated workload highlights the need to continue to build ongoing capacity to meet future demands on the Authority.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: The efficient, safe and equitable provision of utility services in Western Australia:					
Number of submissions made to the Authority's Governing Body.....	328	290	300	280	
Rating by the Authority's Governing Body as to the content, accuracy and presentation of these submissions ^(b)	3.8	4.0	4.1	4.0	
Number (percentage) of submissions provided by the required deadline.	87	85	85	85	
Rating by the Authority's Governing Body as to their perception of the timeliness of submissions ^(b)	4.0	4.0	4.2	4.0	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Performance is rated as follows by the Governing Body: 1= Very poor, 2= Poor, 3 = Satisfactory, 4 = Good, 5 = Excellent.

Services and Key Efficiency Indicators

1: Submissions to the ERA Governing Body

The Authority regulates monopoly aspects of the gas, electricity and rail industries and licenses providers of gas, electricity and water services. The Authority also inquires into matters referred to it by the State Government. In addition, the Authority has a range of responsibilities in the retailing of gas and surveillance of the wholesale electricity market in Western Australia.

The Authority's functions are designed to maintain a competitive, efficient and fair commercial environment, particularly where businesses operate as natural monopolies, for the benefit of the Western Australian community.

In making its decisions, the Authority strives to promote fair prices, quality services and choice.

The Authority is facilitated in its decision making by submissions prepared by its Secretariat. As section 23 of the *Economic Regulation Authority Act 2003* limits the Authority's performance indicators to its management functions, submissions considered by the Governing Body are taken to be its output.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 9,858	\$'000 9,615	\$'000 10,417	\$'000 12,419	1
Less Income.....	4,331	7,189	4,040	3,181	2
Net Cost of Service	5,527	2,426	6,377	9,238	
Employees (Full Time Equivalents)	52	48	55	55	3
Efficiency Indicators					
Cost per Submission Made to the ERA Governing Body.....	\$30,055	\$33,155	\$34,723	\$44,354	1

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Service and the Cost per Submission made to the ERA Governing Body between the 2010-11 Estimated Actual and the 2011-12 Budget Target is caused by an increase in the Authority's expense limit in 2011-12 of \$2.0 million. This increased expenditure is due to an additional 6.6 FTEs required to build in-house capacity and expertise.
2. The decrease in Income between the 2010-11 Estimated Actual and the 2011-12 Budget Target of \$859,000 (21.3%) is due to a delay in the drafting of regulations to increase the level of cost recovery from regulatory activities.
3. The increase in Employees between the 2010-11 Budget and the 2010-11 Estimated Actual is due to an additional 6.6 FTEs for building in-house capacity and expertise.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Office Equipment Replacement							
2010-11 Asset Replacement- Photocopier and Audio Visual Equipment	53	53	53	-	-	-	-
NEW WORKS							
Computer Hardware and Software Replacement							
2011-12 Asset Replacement - Information Technology Servers	71	-	-	71	-	-	-
Office Equipment Replacement							
2011-12 Asset Replacement - Scanner and Agency's specific software	19	-	-	19	-	-	-
Total Cost of Asset Investment Program.....	143	53	53	90	-	-	-
FUNDED BY							
Drawdowns from the Holding Account.....			53	90	-	-	-
Total Funding			53	90	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

Employee benefits expenditure is estimated at \$8.3 million in the 2011-12 Budget Estimate, representing an increase of \$1.3 million (18.8%) from the 2010-11 Estimated Actual as a result of an increase of 6.6 FTEs required to build in-house capacity and expertise.

Supplies and services is estimated at \$2.9 million in the 2011-12 Budget Estimate representing an increase of \$657,000 (29.8%) from the 2010-11 Estimated Actual as a result of an anticipated increase in expenditure on services and contracts that were not finalised in 2010-11.

Income

Total income is estimated at \$3.2 million in the 2011-12 Budget Estimate, representing a decrease of \$859,000 (21.3%) from the 2010-11 Estimated Actual. This is due to a decrease in the level of cost recovery of the Authority's regulatory activities in gas caused by the cyclical nature of the Authority's work.

Statement of Financial Position

In 2011-12 Budget Estimate Cash assets are forecast to increase to \$5.5 million compared to the 2010-11 Estimated Actual of \$52,000. This is due to the reinstatement of consolidated funding as a result of a delay in the drafting of regulations to increase the level of cost recovery from regulatory activities and additional funding provided to build in-house capacity and expertise.

Statement of Cashflows

In the 2011-12 Budget Estimate, the Service appropriations provided by the State Government are forecast to increase by \$12.1 million to \$14.6 million compared to the 2010-11 Estimated Actual of \$2.4 million. This is due to the reinstatement of consolidated funding as a result of a delay in the drafting of regulations to increase the level of cost recovery from regulatory activities and funding to build in-house capacity and expertise.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	6,204	5,568	7,019	8,339	6,067	6,310	6,487
Supplies and services.....	2,341	2,805	2,205	2,862	3,200	3,346	1,864
Accommodation	657	544	544	596	737	745	777
Depreciation and amortisation.....	98	80	84	84	84	120	82
Other expenses	558	618	565	538	573	596	631
TOTAL COST OF SERVICES.....	9,858	9,615	10,417	12,419	10,661	11,117	9,841
Income							
Sale of goods and services.....	2,876	5,923	2,774	1,915	6,664	6,862	6,862
Regulatory fees and fines	1,319	1,199	1,199	1,199	1,199	1,235	1,235
Other revenue	136	67	67	67	67	79	79
Total Income	4,331	7,189	4,040	3,181	7,930	8,176	8,176
NET COST OF SERVICES	5,527	2,426	6,377	9,238	2,731	2,941	1,665
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	6,696	2,525	2,529	14,678	2,403	2,517	2,596
Resources received free of charge	43	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	6,739	2,525	2,529	14,678	2,403	2,517	2,596
SURPLUS/(DEFICIENCY) FOR THE PERIOD	1,212	99	(3,848)	5,440	(328)	(424)	931
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,212	99	(3,848)	5,440	(328)	(424)	931

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Budget Estimate are 52, 55 and 55 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	3,881	3,088	52	5,514	5,196	4,772	5,703
Holding account receivables.....	53	-	90	-	-	-	-
Receivables	839	942	838	837	837	837	837
Other.....	1,090	496	1,090	1,087	1,087	1,087	1,087
Total current assets.....	5,863	4,526	2,070	7,438	7,120	6,696	7,627
NON-CURRENT ASSETS							
Holding account receivables.....	319	452	313	397	481	601	683
Property, plant and equipment.....	309	231	232	226	149	29	(53)
Intangibles	-	1	-	-	-	-	-
Restricted cash.....	71	52	71	71	71	71	71
Other.....	-	-	46	58	51	51	51
Total non-current assets	699	736	662	752	752	752	752
TOTAL ASSETS.....	6,562	5,262	2,732	8,190	7,872	7,448	8,379
CURRENT LIABILITIES							
Employee provisions	988	904	1,004	1,020	1,021	1,021	1,021
Payables.....	100	902	100	100	100	100	100
Other.....	441	293	443	445	447	447	447
Total current liabilities	1,529	2,099	1,547	1,565	1,568	1,568	1,568
NON-CURRENT LIABILITIES							
Employee provisions	334	357	334	334	341	341	341
Other.....	1	2	1	1	1	1	1
Total non-current liabilities	335	359	335	335	342	342	342
TOTAL LIABILITIES	1,864	2,458	1,882	1,900	1,910	1,910	1,910
EQUITY							
Contributed equity.....	773	773	773	773	773	773	773
Accumulated surplus/(deficit)	3,925	2,031	77	5,517	5,189	4,765	5,696
Total equity.....	4,698	2,804	850	6,290	5,962	5,538	6,469
TOTAL LIABILITIES AND EQUITY	6,562	5,262	2,732	8,190	7,872	7,448	8,379

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	6,601	2,445	2,445	14,594	2,319	2,397	2,514
Holding account drawdowns	-	-	53	90	-	-	-
Net cash provided by State Government.....	6,601	2,445	2,498	14,684	2,319	2,397	2,514
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(6,096)	(5,550)	(7,001)	(8,321)	(6,049)	(6,274)	(6,451)
Supplies and services.....	(2,826)	(2,786)	(2,186)	(2,842)	(3,180)	(3,325)	(1,843)
Accommodation	(723)	(544)	(544)	(596)	(737)	(745)	(777)
Other payments	(1,036)	(889)	(836)	(807)	(854)	(904)	(901)
Receipts							
Regulatory fees and fines	8	1,699	1,699	1,699	1,699	1,750	1,750
Sale of goods and services.....	2,317	5,423	2,274	1,415	6,164	6,347	6,309
GST receipts.....	390	253	253	253	253	260	260
Other receipts	1,517	67	67	67	67	70	70
Net cash from operating activities.....	(6,449)	(2,327)	(6,274)	(9,132)	(2,637)	(2,821)	(1,583)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	-	-	(53)	(90)	-	-	-
Net cash from investing activities.....	-	-	(53)	(90)	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	152	118	(3,829)	5,462	(318)	(424)	931
Cash assets at the beginning of the reporting period	3,800	3,022	3,952	123	5,585	5,267	4,843
Cash assets at the end of the reporting period	3,952	3,140	123	5,585	5,267	4,843	5,774

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Authority:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Executive Vehicle Scheme Receipts	17	17	17	17	17	18	18
GST Input Credits	390	253	253	253	253	260	260
Other Receipts.....	102	50	50	50	50	52	52
Recoups from Industry	3,723	7,122	3,973	3,114	7,863	8,097	8,059
TOTAL.....	4,232	7,442	4,293	3,434	8,183	8,427	8,389

The moneys received and retained are to be applied to the Authority's services as specified in the Budget Statements.

INSURANCE COMMISSION OF WESTERN AUSTRALIA

ASSET INVESTMENT PROGRAM

The Commission's asset investment program for 2011-12 and the forward estimates period totals \$15.6 million. Major projects to be funded are:

- Information Technology (IT) Hardware to improve network and server facilities, together with the upgrading of desktop workstations and enhanced disaster recovery and imaging facilities; and
- IT Software for application development, performance monitoring and expenditure on the upgrade of a range of systems identified in the Information and Communications Technology Strategic Plan.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
IT Hardware	15,734	8,394	2,220	1,070	1,380	950	1,280
IT Software	27,090	15,950	3,480	6,700	1,450	1,450	400
Motor Vehicles	4,634	3,634	200	200	200	200	200
Plant and Equipment	502	342	50	-	90	70	-
Total Cost of Asset Investment Program.....	47,960	28,320	5,950	7,970	3,120	2,670	1,880
FUNDED BY							
Internal Funds and Balances.....			5,950	7,970	3,120	2,670	1,880
Total Funding			5,950	7,970	3,120	2,670	1,880

OFFICE OF THE AUDITOR GENERAL

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 26

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 49 Net amount appropriated to deliver services	4,276	4,434	4,392	5,235	5,833	5,944	6,104
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	517	570	570	629	648	679	699
Total appropriations provided to deliver services	4,793	5,004	4,962	5,864	6,481	6,623	6,803
CAPITAL							
Capital Appropriation	255	419	419	-	250	300	300
TOTAL APPROPRIATIONS	5,048	5,423	5,381	5,864	6,731	6,923	7,103
EXPENSES							
Total Cost of Services	19,094	19,111	19,069	19,807	21,516	22,129	22,304
Net Cost of Services ^(a)	4,473	4,891	4,849	5,660	6,429	6,588	6,763
CASH ASSETS ^(b)	2,536	1,642	2,234	2,244	2,199	2,124	2,054

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicator measures the extent of impact of the delivery of services on the achievement of the desired outcome. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	An informed Parliament on public sector accountability and performance.	1. Public Sector Auditing

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Public Sector Auditing	19,094	19,111	19,069	19,807	21,516	22,129	22,304
Total Cost of Services.....	19,094	19,111	19,069	19,807	21,516	22,129	22,304

Significant Issues Impacting the Agency

- The Office received additional funding from 2011-12 to increase its performance audit function. The additional funding will result in an increase in performance audit capacity and depending on the issues encountered, should result in an increase in the number of performance audit reports tabled in Parliament.
- All Australian jurisdictions are looking at new ways of delivering services, often through the contracting of private organisations. The *Auditor General Act 2006* provides 'follow the dollar' powers to enable the Office to examine the use made of public moneys under such arrangements. Some use has already been made of this legislative authority but this will increase in 2011-12 and 2012-13.
- The majority of government agencies are required to maintain a financial and management control environment in accordance with specific policies and government regulations. From 2011, the Office is introducing a new form of audits across government that will benchmark and report performance in these areas. Reporting should raise awareness of common weaknesses in fundamental business practices and lead to improved performance.
- The forecast abolishment, restructure and creation of new agencies as well as continued auditing requirements arising from the Commonwealth's 'Building the Education Revolution' and 'Housing Stimulus' packages will again challenge the financial audit capacity in 2011-12.
- The Office adopted new financial and performance audit methodology in 2010. Peer reviews involving senior staff from other Australian audit offices will be engaged in 2011 to assess the Office's performance under the methodologies and against Australian Auditing Standards.
- Recruitment and retention of skilled audit professionals continues to be an ongoing challenge. A new Workforce Development Strategy is being implemented to help address this issue. It incorporates revised professional development and recruitment strategies, flexible employment practices and knowledge management initiatives.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: An informed Parliament on public sector accountability and performance:					
The extent that the Office of the Auditor General is effective in informing Parliament about public sector accountability and performance, measured by the number of tabled reports compared to target and the following categories of matters about which Parliament has been informed:					
Service Delivery - reports tabled	3	4	3	4	
Economic Development - reports tabled	2	3	1	3	
Social and Environment - reports tabled	1	4	2	4	
Governance - reports tabled	14	7	11	8	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Public Sector Auditing

The Office is responsible for undertaking the external audit of the Western Australian public sector. This is done through audits of controls, financial statements, performance indicators, efficiency, effectiveness and the tabling of reports thereon to Parliament.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 19,094	\$'000 19,111	\$'000 19,069	\$'000 19,807	
Less Income.....	14,621	14,220	14,220	14,147	
Net Cost of Service	4,473	4,891	4,849	5,660	
Employees (Full Time Equivalents)	108	109	109	113	
Efficiency Indicators					
Total Audit Cost per \$ Million of Gross Government Expenditure.....	\$518	\$571	\$481	\$478	
Attest Audit Cost per \$ Million of Gross Government Expenditure	\$388	\$428	\$360	\$358	
Performance Audit Cost per \$ Million of Gross Government Expenditure.....	\$129	\$143	\$120	\$119	

ASSET INVESTMENT PROGRAM

The 2011-12 asset investment program provides for the cyclical replacement of computers and ancillary equipment, acquisition and implementation of essential information systems and ongoing enhancements to the data communications network. It is serviced at a level appropriate to the technology currently in use in the public sector.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware and Software							
2010-11 Program	519	519	519	-	-	-	-
Audit Methodology Replacement 2010-11	150	150	150	-	-	-	-
NEW WORKS							
Computer Hardware and Software							
2011-12 Program	482	-	-	482	-	-	-
2012-13 Program	547	-	-	-	547	-	-
2013-14 Program	597	-	-	-	-	597	-
2014-15 Program	597	-	-	-	-	-	597
Total Cost of Asset Investment Program.....	2,892	669	669	482	547	597	597
FUNDED BY							
Capital Appropriation.....			419	-	250	300	300
Drawdowns from the Holding Account.....			200	482	297	297	297
Internal Funds and Balances.....			50	-	-	-	-
Total Funding			669	482	547	597	597

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	10,593	11,482	11,415	12,320	13,132	13,447	13,535
Supplies and services.....	6,136	5,257	5,257	5,022	5,847	6,064	6,151
Accommodation	1,231	1,372	1,372	1,413	1,456	1,500	1,500
Depreciation and amortisation.....	411	400	425	435	446	463	463
Other expenses	723	600	600	617	635	655	655
TOTAL COST OF SERVICES.....	19,094	19,111	19,069	19,807	21,516	22,129	22,304
Income							
Other revenue	14,621	14,220	14,220	14,147	15,087	15,541	15,541
Total Income	14,621	14,220	14,220	14,147	15,087	15,541	15,541
NET COST OF SERVICES	4,473	4,891	4,849	5,660	6,429	6,588	6,763
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	4,793	5,004	4,962	5,864	6,481	6,623	6,803
Resources received free of charge	20	16	16	16	16	16	16
TOTAL INCOME FROM STATE GOVERNMENT	4,813	5,020	4,978	5,880	6,497	6,639	6,819
SURPLUS/(DEFICIENCY) FOR THE PERIOD	340	129	129	220	68	51	56
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	340	129	129	220	68	51	56

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 108, 109 and 113 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	2,361	1,442	2,024	1,994	1,909	1,794	1,684
Holding account receivables.....	200	482	482	297	297	297	297
Receivables	5,277	5,215	5,567	5,861	6,147	6,390	6,564
Other.....	168	176	177	177	177	177	177
Total current assets.....	8,006	7,315	8,250	8,329	8,530	8,658	8,722
NON-CURRENT ASSETS							
Holding account receivables.....	914	832	857	995	1,144	1,310	1,476
Property, plant and equipment.....	415	512	443	545	542	594	699
Intangibles	270	771	486	436	548	641	670
Restricted cash.....	175	200	210	250	290	330	370
Other.....	105	147	105	100	92	81	81
Total non-current assets	1,879	2,462	2,101	2,326	2,616	2,956	3,296
TOTAL ASSETS.....	9,885	9,777	10,351	10,655	11,146	11,614	12,018
CURRENT LIABILITIES							
Employee provisions	1,685	1,844	1,685	1,695	1,795	1,795	1,795
Payables.....	76	479	73	101	100	151	133
Other.....	656	157	577	598	662	713	761
Total current liabilities	2,417	2,480	2,335	2,394	2,557	2,659	2,689
NON-CURRENT LIABILITIES							
Employee provisions	786	194	786	811	821	836	854
Total non-current liabilities	786	194	786	811	821	836	854
TOTAL LIABILITIES	3,203	2,674	3,121	3,205	3,378	3,495	3,543
EQUITY							
Contributed equity.....	5,902	6,152	6,321	6,321	6,571	6,871	7,171
Accumulated surplus/(deficit)	780	951	909	1,129	1,197	1,248	1,304
Total equity.....	6,682	7,103	7,230	7,450	7,768	8,119	8,475
TOTAL LIABILITIES AND EQUITY	9,885	9,777	10,351	10,655	11,146	11,614	12,018

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	4,393	4,604	4,537	5,429	6,035	6,160	6,340
Capital appropriation	255	419	419	-	250	300	300
Holding account drawdowns	293	200	200	482	297	297	297
Net cash provided by State Government	4,941	5,223	5,156	5,911	6,582	6,757	6,937
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(10,084)	(11,536)	(11,497)	(12,357)	(13,075)	(13,381)	(13,469)
Supplies and services	(6,135)	(5,309)	(5,309)	(4,879)	(5,569)	(5,816)	(5,872)
Accommodation	(1,231)	(1,372)	(1,372)	(1,495)	(1,673)	(1,691)	(1,722)
Other payments	(2,353)	(2,270)	(2,270)	(2,385)	(2,446)	(2,529)	(2,529)
Receipts							
GST receipts	1,630	1,643	1,643	1,699	1,750	1,800	1,800
Other receipts	14,339	14,016	14,016	13,998	14,933	15,382	15,382
Net cash from operating activities	(3,834)	(4,828)	(4,789)	(5,419)	(6,080)	(6,235)	(6,410)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(180)	(669)	(669)	(482)	(547)	(597)	(597)
Proceeds from sale of non-current assets	33	-	-	-	-	-	-
Net cash from investing activities	(147)	(669)	(669)	(482)	(547)	(597)	(597)
NET INCREASE/(DECREASE) IN CASH HELD	960	(274)	(302)	10	(45)	(75)	(70)
Cash assets at the beginning of the reporting period	1,576	1,916	2,536	2,234	2,244	2,199	2,124
Cash assets at the end of the reporting period	2,536	1,642	2,234	2,244	2,199	2,124	2,054

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Audit Fees	14,314	13,980	13,980	13,968	14,903	15,352	15,352
GST Input Credits	1,398	1,486	1,486	1,519	1,550	1,575	1,575
GST Receipts on Sales	232	157	157	180	200	225	225
Other Revenue	25	36	36	30	30	30	30
TOTAL	15,969	15,659	15,659	15,697	16,683	17,182	17,182

The moneys received and retained are to be applied to the Office's services as specified in the Budget Statements.

WESTERN AUSTRALIAN TREASURY CORPORATION

ASSET INVESTMENT PROGRAM

The Corporation's asset investment program for 2011-12 and the forward estimates period totals \$3.3 million. This will fund upgrades to information technology hardware and software.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware/Software - 2010-11 Program.....	741	741	741	-	-	-	-
NEW WORKS							
Computer Hardware/Software							
2011-12 Program.....	1,688	-	-	1,688	-	-	-
2012-13 Program.....	510	-	-	-	510	-	-
2013-14 Program.....	537	-	-	-	-	537	-
2014-15 Program.....	581	-	-	-	-	-	581
Total Cost of Asset Investment Program.....	4,057	741	741	1,688	510	537	581
FUNDED BY							
Internal Funds and Balances.....			741	1,688	510	537	581
Total Funding			741	1,688	510	537	581

ATTORNEY GENERAL

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 27

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual ^(a) \$'000	2010-11 Budget ^(a) \$'000	2010-11 Estimated Actual ^(a) \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 50 Net amount appropriated to deliver services	236,006	247,861	261,570	249,195	247,345	252,002	259,036
Amount Authorised by Other Statutes							
- State Administrative Tribunal Act 2004	4,704	5,124	5,165	5,455	5,626	5,909	6,100
- Salaries and Allowances Act 1975.....	23,969	24,456	25,149	26,846	27,463	28,672	29,594
- Children's Court of Western Australia Act 1988.....	360	349	352	382	394	416	430
- Criminal Injuries Compensation Act 2003.....	24,236	19,487	26,000	26,195	26,397	26,604	26,817
- District Court of Western Australia Act 1969.....	9,192	9,410	9,589	10,371	10,698	11,212	11,575
- Judges' Salaries and Pensions Act 1950	9,034	10,670	9,643	10,105	9,945	10,434	10,773
- Solicitor General Act 1969.....	377	356	356	369	380	382	394
- Suitor's Fund Act 1964	27	29	29	29	29	30	31
Total appropriations provided to deliver services	307,905	317,742	337,853	328,947	328,277	335,661	344,750
CAPITAL							
Item 132 Capital Appropriation.....	10,754	16,545	8,197	40,682	41,567	17,896	3,585
TOTAL APPROPRIATIONS	318,659	334,287	346,050	369,629	369,844	353,557	348,335
EXPENSES							
Total Cost of Services	430,142	439,078	463,781	480,365	479,985	490,570	499,971
Net Cost of Services ^(b)	322,318	321,879	342,217	352,738	350,518	357,819	364,658
CASH ASSETS ^(c)	26,844	8,997	4,050	5,382	6,194	6,071	6,948

- (a) The 2009-10 Actual, 2010-11 Budget and 2010-11 Estimated Actual have been restated for comparability to account for the transfer of the Office of Native Title functions between the Department of the Attorney General and the Department of the Premier and Cabinet as shown in the reconciliation table after the financial statements.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Criminal Injuries Compensation Act 2003 - Increased Award Payments.....	6,513	6,708	6,910	7,117	7,330
Establishment of the Building Disputes Tribunal.....	754	3,993	3,235	3,331	3,429
Ex-Gratia Payments	6,300	-	-	-	-
Office of Shared Services - Revised Roll-In Date	-	6,259	1,879	-	-
Reduce Backlog of Mining Tenement Objections.....	-	435	435	435	435
Retrospective Remuneration Agreement with Copyright Agency Limited	3,120	-	-	-	-
Royalties for Regions - Aboriginal Justice Education Program	-	4,000	2,250	2,252	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	An efficient, accessible court and tribunal system. ^(a)	1. Court and Tribunal Services
	Trustee, Guardianship and Administration services are accessible to all Western Australians.	2. Advocacy, Guardianship and Administration Services 3. Trustee Services
	Western Australian birth, death and marriage certificates are accurate and accessible.	4. Births, Deaths and Marriages
	Government receives quality, timely legal and legislative drafting services.	5. Services to Government
	Equitable access to legal services and information.	6. Legal Aid Assistance

(a) Accessible means able to access the court and tribunal system in a timely manner to achieve a resolution of a matter before the courts and tribunals.

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Court and Tribunal Services.....	298,391	309,450	323,628	338,992	341,402	350,082	357,430
2. Advocacy, Guardianship and Administration Services.....	4,280	3,804	4,290	5,151	5,377	5,506	5,909
3. Trustee Services	18,060	20,204	21,022	21,304	21,301	21,407	21,504
4. Births, Deaths and Marriages	6,945	7,514	7,525	8,365	8,457	8,603	8,818
5. Services to Government	75,382	69,369	78,514	73,741	69,639	69,983	70,135
6. Legal Aid Assistance.....	27,084	28,737	28,802	32,812	33,809	34,989	36,175
Total Cost of Services.....	430,142	439,078	463,781	480,365	479,985	490,570	499,971

Significant Issues Impacting the Agency

- The Department continues to develop legislation to implement the Government's law and order policy agenda including the development of legislation relating to organised criminal groups, prostitution, double jeopardy, increased penalties for manslaughter and restraining orders.
- The processing of Commonwealth people smuggling matters continues to place considerable operational and financial pressures on Western Australian courts. Negotiations with the Commonwealth are ongoing to implement a longer-term solution to the present inequitable distribution.

- The high value and quantity of outstanding fines, as well as the significant proportion of persons whose licences have been suspended for non-payment of fines, continues to be of concern. Proposals for enhanced enforcement measures are being developed to facilitate improved fine collection and the legislation supporting these measures will be finalised shortly.
- The Aboriginal Justice Program (AJP) is working to reduce the over-representation of Indigenous people in Western Australia's criminal justice system, both in relation to offending rates and subsequent rates of incarceration. The AJP will strategically work with local communities to contribute towards improvements in critical areas such as regional motor driving licence suspensions, fines and infringement defaults, offending by Indigenous youth and domestic violence.
- Under instructions from the Attorney General, the Department is continuing to develop wide-ranging reform options for Government consideration including the extent and scope of victims' support services in relevant agencies of the State Government, and models for the funding of those services including the levy model presently existing in South Australia.
- Hearings for the Bell Group litigation are underway in the Supreme Court. The trial is likely to be the most significant commercial appeal in Western Australian legal history.
- The State Administrative Tribunal's (SAT) jurisdiction will be broadened to include the functions of the previous Building Disputes Tribunal. This will involve approximately an additional 600 matters per annum being dealt with by the SAT. The highly developed case management processes at the SAT will ensure a higher quality service is provided to the community.
- Demographic changes, including an ageing population and an increase in the prevalence of dementia, are having significant impacts on the Public Advocate's guardianship and administration services. Demand for the statutory services to vulnerable adults with decision-making disabilities has been increasing, with a continued growth in referrals by the SAT and the appointment of the Public Advocate as guardian of last resort.
- Demographic changes have resulted in more Western Australians requiring the Public Trustee's Trust Management services. In addition, increased community education and marketing of the Public Trustee's Will services will result in growing demand for the drafting and storage of Wills.
- Proposed changes to the Department for Child Protection's permanency planning policy and the *Children and Community Services Act 1994* will result in significant increases in demand for Legal Aid Western Australia services for the representation of parents whose children are the subject of long-term care applications by the Department for Child Protection and foster carers.
- Enhancements to computer systems and the increased use of online lodgement facilities will increase the efficiency of courts and enable the provision of contemporary, high quality services to the community.
- The Registry of Births, Deaths and Marriages will continue to experience increased demand for certificates, given more stringent identification and enrolment requirements by organisations such as the Passport Office, banks and government agencies to prevent identity fraud.
- Council of Australian Government reforms will require Parliamentary Counsel to supplement drafting resources to help achieve the timely progress of the substantial package of legislative changes.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: An efficient, accessible court and tribunal system:					
Supreme Court - Criminal - Time to trial ^(b)	24 weeks	28 weeks	25 weeks	28 weeks	1
Supreme Court - Civil - Time to finalise non-trial matters ^(c)	17 weeks	19 weeks	19 weeks	19 weeks	
District Court - Criminal - Time to trial ^(b)	23 weeks	32 weeks	24 weeks	32 weeks	2
State Administrative Tribunal - Time to finalise ^(c)	13 weeks	15 weeks	15 weeks	15 weeks	
Family Court of Western Australia - Time to finalise non-trial matters ^(c)	22 weeks	27 weeks	23 weeks	27 weeks	3
Magistrates Court - Criminal and Civil - Time to trial ^(b)	22 weeks	19 weeks	19 weeks	19 weeks	
Coroner's Court - Time to trial ^(b)	105 weeks	128 weeks	128 weeks	128 weeks	
Fines Enforcement Registry - Percentage of fines satisfied within 12 months:					
- fines and costs	35%	28%	30%	30%	
- infringements	57%	57%	55%	57%	
Outcome: Trustee, Guardianship and Administration services are accessible to all Western Australians:					
Percentage of Guardians of last resort allocated in one day	94%	95%	91%	95%	
Percentage of Western Australian deceased estates administered by the Public Trustee	n/a	8.5%	7.5%	8.5%	
Percentage of clients who have services provided by the Public Trustee under a community service obligation	n/a	35%	35%	35%	
Outcome: Western Australian birth, death and marriage certificates are accurate and accessible:					
Percentage of certificates of birth, death or marriage issued within 2 days	n/a	90%	97%	90%	
Extent to which births, deaths and marriages source information is recorded error free	97%	97%	98%	97%	
Outcome: Government receives quality, timely legal and legislative drafting services:					
Extent to which government agencies are satisfied with legal services	100%	90%	95%	90%	
Extent to which legislation is drafted in a timely manner to effect the Government's legislative program	98%	90%	95%	90%	
Outcome: Equitable access to legal services and information:					
Percentage of eligible applicants who receive a grant of legal aid	71%	65%	75%	75%	
Percentage of persons who are provided with a duty lawyer service	18%	19%	18%	25%	4
Percentage of callers successfully accessing Infoline services	86%	86%	91%	88%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Time to trial is defined as the median time from when a matter enters the court in question to the first trial/hearing date. However, in the case of the Coroner's Court it is defined as the median time from death to the first inquest hearing (for those cases where an inquest is held).

(c) Time to finalise non-trial matters is defined as the median time from the initiation of the matter through to its date of finalisation. This excludes matters finalised by trial.

Explanation of Significant Movements

(Notes)

1. The Supreme Court criminal time to trial is expected to remain lower than Budget in 2010-11 as a result of improvements in criminal listing practices at the Magistrate's Court Stirling Gardens and the voluntary criminal case conferencing process.
2. The District Court criminal time to trial is expected to remain lower than Budget in 2010-11 as a result of improvements in criminal listing practices.
3. The Family Court time to finalise non-trial matters is expected to be below Budget in 2010-11 as a result of improved case management which has seen an increase in less complex matters being finalised.
4. The increased target for 2011-12 reflects the increased capacity due to the provision of additional resources to provide duty lawyer services to clients in metropolitan courts who may ordinarily self represent and in regional courts where the duty lawyer service may not always be available.

Services and Key Efficiency Indicators

1: Court and Tribunal Services

A prime task of the justice system in serving the community is the determination of cases brought before a court or tribunal. This service relates to financing the cost of delivering court facilities, administrative support and judicial staff to enable these determinations to be made. Part of this function also involves the delivery of court counselling services and a range of civil and criminal enforcement services.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 298,391	\$'000 309,450	\$'000 323,628	\$'000 338,992	
Less Income.....	67,625	72,505	77,302	80,913	
Net Cost of Service	230,766	236,945	246,326	258,079	
Employees (Full Time Equivalents) ^(a)	1,179	1,225	1,293	1,318	
Efficiency Indicators					
Supreme Court - Criminal - Cost per Case ^(b)	\$20,313	\$27,841	\$30,211	\$28,377	
Supreme Court - Civil - Cost per Case	\$4,194	\$6,086	\$6,796	\$6838	
Court of Appeal - Criminal - Cost per Case	\$20,842	\$30,359	\$33,270	\$25,988	1
Court of Appeal - Civil - Cost per Case	\$22,858	\$57,867	\$39,780	\$61,808	2
District Court - Criminal - Cost per Case	\$9,974	\$11,482	\$12,066	\$13,152	
District Court - Civil - Cost per Case	\$4,992	\$7,583	\$6,326	\$5,491	3
State Administrative Tribunal - Cost per Case	\$2,962	\$3,094	\$3,090	\$3,241	
Family Court - Cost per Case	\$1,877	\$1,756	\$1,790	\$1,916	
Magistrates Court - Criminal - Cost per Case	\$566	\$626	\$766	\$753	
Magistrates Court - Civil - Cost per Case	\$272	\$341	\$349	\$338	
Coroner's Court - Cost per Case	\$4,191	\$4,199	\$5,524	\$4,826	4
Children's Court - Criminal - Cost per Case	\$320	\$408	\$469	\$564	5
Children's Court - Civil - Cost per Case	\$261	\$371	\$379	\$411	
Fines Enforcement Registry - Cost per Enforcement	\$25	\$25	\$29	\$23	6

(a) This includes judicial staff that are not employees of the Department.

(b) Cost per case is calculated as the total gross cost divided by finalisations (with the exception of the Fines Enforcement Registry indicator which is based on lodgements). This measures the average cost per case for all matters finalised by the court (including matters finalised without trial and those finalised administratively). As such, this is not a measure of the cost per trial. A trial matter in itself could be expected to cost significantly in excess of the average cost figures outlined in this table.

Explanation of Significant Movements

(Notes)

1. The lower cost per case for 2011-12 reflects an increase in case finalisations.
2. The higher cost per case for 2011-12 reflects the delay in the commencement of the Bell Group Litigation Appeal.

3. The decrease in the District Court Civil cost per case is largely due to a more precise method for estimating civil versus criminal costs.
4. The Coroner's Court cost per case is estimated to decrease as there is an expectation that the cases finalised will increase by 14% in 2011-12 (most significantly in administrative findings).
5. An increase in the Children's Court Criminal cost per case is anticipated in 2011-12 as fewer criminal case lodgements are expected to be received.
6. The lower cost per enforcement in 2011-12 is a result of an expected increase in the volume of infringements referred to the Fines Enforcement Registry.

2: Advocacy, Guardianship and Administration Services

Advocacy, guardianship and administration services protect and promote the financial interests and welfare of people with decision-making disabilities by providing:

- access to investigation and advocacy services;
- appropriate appointment of guardians and administrators and appropriate interventions in relation to enduring Powers of Attorney;
- guardianship and administration community education services; and
- guardianship and administration services provided by the Public Advocate.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 4,280	\$'000 3,804	\$'000 4,290	\$'000 5,151	
Less Income.....	71	158	238	84	
Net Cost of Service	4,209	3,646	4,052	5,067	1
Employees (Full Time Equivalents)	33	37	39	45	2
Efficiency Indicators					
Average Cost of Providing Advocacy and Guardianship Services.....	\$1,851	\$1,900	\$1,900	\$1,950	

Explanation of Significant Movements

(Notes)

1. The Net Cost of Service increase in 2011-12 is due to the provision of additional resources to the Office of the Public Advocate to cover the increased demand for guardianship and administration services.
2. The number of employees has increased by eight between 2010-11 Budget and 2011-12 Target to cover the increased demand for guardianship and administration services.

3: Trustee Services

The Public Trustee is a statutory authority within the provisions of the *Financial Management Act 2006*. It provides a funds management and investment service. It acts as trustee or financial administrator pursuant to the orders of courts or tribunals. It also administers the estates of people who die with or without a Will, in accordance with the terms of the Will or the relevant law and under the authority of the Supreme Court. The Public Trustee offers high quality, personalised trustee services to meet the needs of all sectors of the Western Australian community.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 18,060	\$'000 20,204	\$'000 21,022	\$'000 21,304	
Less Income.....	12,910	16,889	17,463	20,346	
Net Cost of Service	5,150	3,315	3,559	958	1
Employees (Full Time Equivalents)	158	168	174	175	
Efficiency Indicators					
Average Cost per Deceased Estate Administered.....	\$2,168	\$2,391	\$2,660	\$2,509	
Average Cost per Trust Managed.....	\$1,707	\$1,931	\$1,978	\$1,991	
Average Cost per Will Prepared.....	\$426	\$426	\$568	\$498	2

Explanation of Significant Movements

(Notes)

1. The Net Cost of Service decreases in 2011-12 as a result of the Public Trustee becoming fully self-funded.
2. The average cost of preparing a Will increased in 2010-11 due to a lower number of Wills being prepared, primarily due to the increasing complexity of preparing a modern day Will. The cost of preparing a Will should decrease in 2011-12 with the implementation of a new automated Will system.

4: Births, Deaths and Marriages

The purpose of the Registrar of Births, Deaths and Marriages is to create and permanently store birth, death and marriage records to enable the public to obtain documentary proof of key life events for legal, personal and historical purposes and also to enable approved organisations to obtain information for research and statistical purposes.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 6,945	\$'000 7,514	\$'000 7,525	\$'000 8,365	
Less Income.....	8,195	7,551	7,628	8,217	
Net Cost of Service	(1,250)	(37)	(103)	148	
Employees (Full Time Equivalents)	47	56	54	54	
Efficiency Indicators					
Average Cost of Registration Services.....	\$1.92	\$2.04	\$1.90	\$2.00	

5: Services to Government

Services directly provided by the Department to support the outcomes and activities of other government agencies.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service ^(a)	\$'000 75,382	\$'000 69,369	\$'000 78,514	\$'000 73,741	
Less Income.....	19,023	20,096	18,933	18,067	
Net Cost of Service	56,359	49,273	59,581	55,674	
Employees (Full Time Equivalents)	355	423	368	368	
Efficiency Indicators					
Average Cost per Legal Matter	\$3,348	\$3,300	\$3,400	\$3,500	1
Average Cost per Page of Output.....	\$191	\$204	\$170	\$212	

(a) This includes the cost of shared services provided to other agencies, including the Department of Corrective Services, Law Reform Commission, Commissioner for Children and Young People, Aboriginal Policy Services and the Solicitor General.

Explanation of Significant Movements

(Notes)

1. The average cost per page of \$170.00 for 2010-11 is better than expected as there has been an increase in the number of pages drafted and lower operating expenses.

6: Legal Aid Assistance

The community and target groups require access to and the provision of quality legal services. This service responds to the demand for legal assistance through application of priority guidelines. This is achieved through the provision of eligibility and merit tests to enable legal representation to be provided to legally aided clients by grants of aid and assignment of cases to in-house or private practitioners. Legal advice, duty lawyer services and community legal education is provided to assist the wider community to access fair solutions to legal problems at the earliest opportunity.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 27,084	\$'000 28,737	\$'000 28,802	\$'000 32,812	
Less Income.....	-	-	-	-	
Net Cost of Service	27,084	28,737	28,802	32,812	1
Employees (Full Time Equivalents)	293	305	305	336	2
Efficiency Indicators					
Average Cost per Legal Representation	\$2,744	\$3,083	\$3,124	\$3,123	
Average Cost per Legal Information Service	\$24	\$24	\$26	\$29	3
Average Cost per Legal Advice	\$160	\$156	\$178	\$196	4
Average Cost per Application for a Grant of Legal Aid Processed.....	\$276	\$277	\$262	\$262	
Average Cost of Delivering Regional Initiatives for Legal Practice	\$24,482	\$27,880	\$20,084	\$14,429	5

Explanation of Significant Movements

(Notes)

1. The increase in the Net Cost of Service in 2011-12 is due to additional funding being provided for grants of aid in the Magistrate's Court and the expansion of duty lawyer services throughout the State.
2. The increase in Full Time Equivalents in 2011-12 relates to additional staff employed through Commonwealth-funded initiatives and the expansion of the State funded duty lawyer services.

3. A State-wide decrease in demand for legal information by 12% has resulted in an increase to the average fixed cost of service delivery in 2011-12.
4. The increase in average cost reflects the increasing complexity of the typical legal advice service.
5. The reduction in average cost reflects the reduced outlays on initial online learning systems infrastructure and development, as well as an increased number of internal and external legal services staff participating in the online learning programs.

ASSET INVESTMENT PROGRAM

The Department's planned asset investment program for 2011-12 totals \$60 million.

A total of \$10 million will be spent over three years to enhance the e-Courts/Integrated Courts Management System plan within Western Australian courts. The primary focus of the e-Courts plan is to replace legacy systems which are critical to the operations of Court and Tribunal Services in Western Australia.

The Department's 'Information Projects' allow for the structured upgrade and ongoing support of existing business systems and improved integration of systems across the organisation. Funding in 2011-12 will continue upgrades to the Department's Record Management System, Legislative Drafting and Database System and Information Technology infrastructure.

The Department has an ongoing program of work to update or install audio visual facilities in court locations across the metropolitan and regional areas. These installations are aimed at improving service delivery to regional sites as well as generating efficiencies in both prisoner transport costs and judicial travelling time.

The construction phase of the redevelopment of the Kalgoorlie Government Office Building into the new Kalgoorlie Courthouse will commence in 2011-12 with the building scheduled for completion during 2013.

The planning phase of the \$52.5 million Carnarvon Police and Justice Complex project (part funded through Royalties for Regions) will continue through 2011-12. Construction is scheduled to commence in early 2013 and the building is expected to be completed in 2014.

The Kununurra Courthouse redevelopment is funded through Royalties for Regions at \$43 million. Project planning commenced in 2010-11. Construction is due to start in late 2012 and is scheduled for completion in 2014.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Administrative							
Information Projects							
Business Systems - Corporate Information Management Systems	8,923	6,561	382	520	602	620	620
Business Systems - Legislative Drafting and Database System	815	705	147	110	-	-	-
ICT Infrastructure Upgrade.....	20,782	16,569	1,089	888	1,073	1,126	1,126
Services							
Information Projects							
Court Audio/Visual Maintenance and Enhancements....	11,525	6,409	1,197	1,230	1,270	1,308	1,308
Physical Infrastructure							
Broome Court Redevelopment ^(a)	500	350	350	150	-	-	-
Carnarvon Police and Justice Complex ^(b)	52,500	1,500	1,500	11,000	29,063	10,937	-
CBD Courts Construction and Central Law Courts Refurbishment.....	59,372	57,972	1,597	1,400	-	-	-
Court and Judicial Security.....	5,419	3,341	687	500	516	531	531
Kalgoorlie Court Upgrade.....	43,434	7,763	4,500	30,000	5,671	-	-
Kununurra Courthouse ^(a)	43,000	1,000	1,000	8,229	27,407	6,364	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Administrative							
Physical Infrastructure							
Building Infrastructure and Maintenance 2010-11.....	1,771	1,771	1,771	-	-	-	-
Replacement Office Equipment 2010-11	1,312	1,312	1,312	-	-	-	-
Services							
Public Trust							
Automated Wills Drawing Application.....	280	280	189	-	-	-	-
MATE System Upgrade.....	3,701	3,701	445	-	-	-	-
Public Trustee Office Relocation	6,360	6,360	6,268	-	-	-	-
NEW WORKS							
Administrative							
Physical Infrastructure							
Building Infrastructure and Maintenance 2011-12.....	1,065	-	-	1,065	-	-	-
Building Infrastructure and Maintenance 2012-13.....	1,140	-	-	-	1,140	-	-
Building Infrastructure and Maintenance 2013-14.....	1,174	-	-	-	-	1,174	-
Building Infrastructure and Maintenance 2014-15.....	1,174	-	-	-	-	-	1,174
Replacement Office Equipment 2011-12	1,435	-	-	1,435	-	-	-
Replacement Office Equipment 2012-13	1,482	-	-	-	1,482	-	-
Replacement Office Equipment 2013-14	1,526	-	-	-	-	1,526	-
Replacement Office Equipment 2014-15	1,526	-	-	-	-	-	1,526
Services							
Information Projects							
e-Courts - Integrated Courts Management System	10,000	-	-	3,333	3,333	3,334	-
Physical Infrastructure							
Office of the Public Advocate - Fit-Out.....	100	-	-	100	-	-	-
Total Cost of Asset Investment Program ^(c)	280,316	115,594	22,434	59,960	71,557	26,920	6,285
FUNDED BY							
Capital Appropriation.....			8,197	40,682	41,567	17,896	3,585
Drawdowns from the Holding Account.....			2,431	2,460	2,582	2,660	2,700
Resources received free of charge - Building Management and Works			1,305	329	1	-	-
Internal Funds and Balances.....			7,651	110	-	-	-
Drawdowns from Royalties for Regions Fund ^(d)			2,850	16,379	27,407	6,364	-
Total Funding			22,434	59,960	71,557	26,920	6,285

(a) Capital works funded from the Royalties for Regions Fund.

(b) Capital works partially funded from the Royalties for Regions Fund.

(c) Includes the direct cash cost of asset acquisition by the agency and project management costs provided by Building Management and Works.

(d) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows a reduction in the Total Cost of Services of \$36.2 million (7%) for 2011-12 compared to the 2010-11 Estimated Actual. This mainly relates to the transfer of the Office of Native Title from the Department to the Department of the Premier and Cabinet on 1 April 2011.

Income

Total income is estimated to be \$127.6 million in 2011-12, an increase of \$6.0 million (4.9%) compared to the 2010-11 Estimated Actual. Additional revenues are expected to be collected from Fines Enforcement Registry fees, court fees and services provided by the Registry of Births, Deaths and Marriages, Public Trustee and State Solicitor's Office.

Statement of Financial Position

The Department's total net asset position (total equity) is expected to increase by \$53.6 million (12.8%) between the 2010-11 Estimated Actual and the 2011-12 Budget Estimate. This reflects an increase in total assets of \$58.8 million (8.3%) from the asset investment program less an increase in total liabilities of \$5.2 million (1.8%).

The expected increase in assets is mainly due to building works for the Kalgoorlie, Carnarvon and Kununurra courthouse projects while the increase in liabilities is largely due to an increase in staff leave liabilities.

Statement of Cashflows

The 2011-12 closing cash assets balance of \$5.4 million represents an increase of \$1.3 million in comparison to the 2010-11 Estimated Actual. The increase is mainly attributable to movements in receivables and payables.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	204,950	230,275	220,205	239,710	239,528	246,570	255,712
Grants and subsidies ^(c)	79,757	104,752	114,063	65,033	66,258	67,756	69,155
Supplies and services	78,290	76,295	87,179	88,105	87,366	89,204	87,532
Accommodation	34,278	27,392	33,232	30,017	30,234	30,825	31,213
Depreciation and amortisation	17,190	19,827	19,822	19,809	19,455	19,455	19,455
Other expenses	38,786	38,659	42,060	37,691	37,144	36,760	36,904
TOTAL COST OF SERVICES.....	453,251	497,200	516,561	480,365	479,985	490,570	499,971
Income							
Sale of goods and services	22,924	28,406	23,707	25,648	27,062	28,563	28,951
Regulatory fees and fines	44,099	46,940	48,972	53,552	55,239	57,541	58,662
Grants and subsidies	22,455	17,559	17,561	18,335	18,566	18,735	19,381
Other revenue	22,225	24,479	31,436	30,092	28,600	27,912	28,319
Total Income	111,703	117,384	121,676	127,627	129,467	132,751	135,313
NET COST OF SERVICES	341,548	379,816	394,885	352,738	350,518	357,819	364,658
INCOME FROM STATE GOVERNMENT							
Service appropriations	327,079	374,220	389,353	328,947	328,277	335,661	344,750
Resources received free of charge	1,752	4,125	3,629	2,482	2,159	2,185	2,185
Liabilities assumed by the Treasurer ^(d)	13,817	17,600	17,600	17,600	17,600	17,600	17,600
Royalties for regions fund ^(e)	-	-	-	4,000	2,250	2,250	-
TOTAL INCOME FROM STATE GOVERNMENT	342,648	395,945	410,582	353,029	350,286	357,696	364,535
SURPLUS/(DEFICIENCY) FOR THE PERIOD	1,100	16,129	15,697	291	(232)	(123)	(123)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,100	16,129	15,697	291	(232)	(123)	(123)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 2,102, 2,273 and 2,296 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table for further information.

(d) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

(e) Regional Community Services Fund - \$0 (2009-10), \$0 (2010-11), \$0 (2010-11 Estimated Out Turn), \$4.0 million (2011-12), \$2.3 million (2012-13), \$2.3 million (2013-14), \$0 (2014-15).

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Act of Grace and Ex-Gratia Payments	4,666	-	6,300	-	-	-	-
Criminal Injuries Compensation Payments	25,246	19,487	26,001	26,195	26,397	26,604	26,817
Defendant Costs Payments	5,083	3,973	4,059	4,864	4,890	5,001	5,001
Grants to Non-Government Organisations	70	25	15	-	-	-	-
Legal Aid Assistance Grant	27,084	28,737	28,802	32,812	33,809	34,989	36,175
Native Title Grant ^(a)	17,072	51,499	47,792	-	-	-	-
Other Grants, Subsidies and Transfer Payments	536	1,031	1,094	1,162	1,162	1,162	1,162
TOTAL	79,757	104,752	114,063	65,033	66,258	67,756	69,155

(a) The Native Title function transferred to the Department of the Premier and Cabinet on 1 April 2011.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	23,654	6,972	150	872	1,074	341	608
Holding account receivables.....	2,431	2,460	2,460	2,582	2,660	2,700	2,700
Receivables	10,079	9,712	9,800	8,050	7,550	7,550	7,050
Other.....	1,051	447	1,051	1,051	1,051	1,051	1,051
Total current assets.....	37,215	19,591	13,461	12,555	12,335	11,642	11,409
NON-CURRENT ASSETS							
Holding account receivables.....	78,395	96,744	96,443	115,270	133,665	152,056	170,451
Property, plant and equipment.....	572,723	594,887	577,198	615,986	666,225	672,844	659,634
Intangibles	18,932	15,616	17,064	18,511	20,458	21,352	21,352
Restricted cash.....	3,190	2,025	3,900	4,510	5,120	5,730	6,340
Total non-current assets	673,240	709,272	694,605	754,277	825,468	851,982	857,777
TOTAL ASSETS.....	710,455	728,863	708,066	766,832	837,803	863,624	869,186
CURRENT LIABILITIES							
Employee provisions	42,239	35,008	42,089	42,649	43,209	43,769	44,329
Payables.....	24,652	23,445	24,642	26,392	26,892	26,892	27,392
Other.....	4,962	5,769	5,645	6,412	7,218	7,730	7,730
Total current liabilities	71,853	64,222	72,376	75,453	77,319	78,391	79,451
NON-CURRENT LIABILITIES							
Employee provisions	9,417	18,107	10,265	11,305	12,345	13,385	14,425
Borrowings	221,411	194,465	207,335	208,368	207,922	207,410	207,410
Other.....	89	151	87	87	87	87	87
Total non-current liabilities	230,917	212,723	217,687	219,760	220,354	220,882	221,922
TOTAL LIABILITIES	302,770	276,945	290,063	295,213	297,673	299,273	301,373
EQUITY							
Contributed equity.....	105,049	130,272	86,194	141,255	210,229	234,489	238,074
Accumulated surplus/(deficit)	42,938	41,213	58,635	58,926	58,694	58,571	58,448
Reserves	259,698	280,433	273,174	271,438	271,207	271,291	271,291
Total equity.....	407,685	451,918	418,003	471,619	540,130	564,351	567,813
TOTAL LIABILITIES AND EQUITY	710,455	728,863	708,066	766,832	837,803	863,624	869,186

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	307,790	352,793	367,931	307,538	307,222	314,606	323,695
Capital appropriation.....	10,754	16,545	8,197	40,682	41,567	17,896	3,585
Holding account drawdowns.....	2,378	2,431	2,431	2,460	2,582	2,660	2,700
Royalties for regions fund ^(b)	-	8,000	2,850	20,379	29,657	8,614	-
Net cash provided by State Government.....	320,922	379,769	381,409	371,059	381,028	343,776	329,980
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(188,092)	(210,715)	(200,803)	(220,150)	(219,968)	(227,370)	(236,512)
Grants and subsidies.....	(79,757)	(104,752)	(114,063)	(65,033)	(66,258)	(67,756)	(69,155)
Supplies and services.....	(76,592)	(73,297)	(83,999)	(85,258)	(84,512)	(86,322)	(84,648)
Accommodation.....	(34,278)	(30,195)	(36,582)	(30,567)	(30,784)	(31,375)	(31,763)
Other payments.....	(63,967)	(60,101)	(64,836)	(59,528)	(59,418)	(59,720)	(58,866)
Receipts							
Regulatory fees and fines.....	44,100	46,940	48,972	53,552	55,239	57,541	58,662
Grants and subsidies.....	22,455	20,359	17,561	18,335	18,566	18,735	19,381
Sale of goods and services.....	22,923	28,406	23,707	25,648	27,062	28,563	28,951
GST receipts.....	21,562	22,813	22,813	22,813	22,813	22,813	22,813
Other receipts.....	22,781	24,479	34,236	30,092	28,600	27,912	28,319
Net cash from operating activities.....	(308,865)	(336,063)	(352,994)	(310,096)	(308,660)	(316,979)	(322,818)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(21,182)	(31,754)	(21,129)	(59,631)	(71,556)	(26,920)	(6,285)
Proceeds from sale of non-current assets.....	13	-	-	-	-	-	-
Net cash from investing activities.....	(21,169)	(31,754)	(21,129)	(59,631)	(71,556)	(26,920)	(6,285)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other proceeds.....	-	(1,861)	-	-	-	-	-
Net cash from financing activities.....	-	(1,861)	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD.....	(9,112)	10,091	7,286	1,332	812	(123)	877
Cash assets at the beginning of the reporting period.....	7,924	2,906	26,844	4,050	5,382	6,194	6,071
Net cash transferred to/from other agencies.....	28,032	(4,000)	(30,080)	-	-	-	-
Cash assets at the end of the reporting period.....	26,844	8,997	4,050	5,382	6,194	6,071	6,948

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$0 (2009-10), \$8.0 million (2010-11), \$2.9 million (2010-11 Estimated Out Turn), \$16.4 million (2011-12), \$27.4 million (2012-13), \$6.4 million (2013-14), \$0 (2014-15), Regional Community Services Fund - \$0 (2009-10), \$0 (2010-11), \$0 (2010-11 Estimated Out Turn), \$4.0 million (2011-12), \$2.3 million (2012-13), \$2.3 million (2013-14), \$0 (2014-15).

RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS AND ACCOUNTING POLICY CHANGES

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	453,251	497,200	516,561	480,365	479,985	490,570	499,971
Transfer of the Office of Native Title.....	(23,109)	(58,122)	(52,780)	-	-	-	-
Adjusted Total Cost of Services.....	430,142	439,078	463,781	480,365	479,985	490,570	499,971
APPROPRIATIONS							
Net Amount Appropriated to Deliver Services....	327,079	374,220	389,353	328,947	328,277	335,661	344,750
Transfer of the Office of Native Title.....	(19,174)	(56,478)	(51,500)	-	-	-	-
Adjusted Net Amount Appropriated to Deliver Services.....	307,905	317,742	337,853	328,947	328,277	335,661	344,750

DETAILS OF ADMINISTERED TRANSACTIONS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
INCOME							
Other							
Confiscation of Assets.....	13,438	12,500	12,500	12,500	12,500	12,500	12,500
Fines and Penalties ^(a)	43,872	34,000	46,000	46,000	46,000	46,000	46,000
Other Revenue ^(b)	39,183	37,787	25,787	26,829	27,804	28,803	28,803
TOTAL INCOME.....	96,493	84,287	84,287	85,329	86,304	87,303	87,303
EXPENSES							
Grants To Charitable And Other Public Bodies							
Grants and Subsidies.....	4,353	-	-	-	-	-	-
Grants Paid from the Confiscation Proceeds Account.....	-	2,250	5,250	6,300	6,536	6,332	6,332
Other							
Confiscation Expenses Paid from the Confiscation Proceeds Account.....	-	7,250	7,250	6,200	3,093	3,585	3,585
Receipts Paid into Consolidated Account ^(a)	53,486	37,000	46,000	46,000	48,871	48,583	48,583
Other Expenses ^(b)	31,924	37,787	25,787	26,829	27,804	28,803	28,803
TOTAL EXPENSES.....	89,763	84,287	84,287	85,329	86,304	87,303	87,303

(a) Fines and Penalties imposed by the Courts.

(b) Relates to collections and disbursements on behalf of government agencies.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
District Court Fees	3,728	4,261	4,163	4,439	4,630	4,829	5,037
Family Court Commonwealth Grant	17,395	16,905	17,665	17,691	17,918	18,482	19,128
Family Court Fees	2,423	2,650	3,570	3,263	3,517	3,581	3,860
Fines Enforcement Registry Fees	22,695	21,797	24,051	27,504	28,474	29,711	29,509
GST Receipts from Australian Taxation Office	18,779	21,513	21,513	21,513	21,513	21,513	21,513
GST Receipts on Sales	2,783	1,300	1,300	1,300	1,300	1,300	1,300
Indian Ocean Territories Commonwealth Grant	224	254	417	244	248	253	253
Magistrate's Court Fees	9,006	10,013	9,522	10,318	10,628	11,085	11,562
Other Departmental Receipts	189	267	267	75	169	167	167
Other Grants Received	1,074	400	400	400	400	-	-
Public Trustee Common Account Surplus Interest ^(a)	1,220	870	870	1,490	1,495	1,515	1,531
Public Trustee Estate Fees ^(a)	10,935	12,567	12,567	13,764	14,823	16,173	16,177
Recoup of Criminal Injury Awards	1,263	1,460	1,460	1,348	1,372	1,397	1,422
Recoup of Legal Costs	1,375	400	400	500	500	500	500
Recoup of Other Costs	20,386	25,489	26,767	23,925	22,363	21,642	22,015
Recoup of Residential Tenancy Payments	1,681	1,894	1,894	1,752	1,752	1,752	1,752
Recoup of Salary Costs	515	1,613	1,613	811	759	759	759
Recoup of Workers Compensation Payments	54	155	155	155	155	155	155
Registry of Births, Deaths and Marriages Fees ...	8,085	7,329	7,329	8,120	8,274	8,428	8,612
Sheriff's Office Fees	244	138	138	150	150	150	150
State Administrative Tribunal Fees	455	502	500	460	480	500	522
State Solicitor's Fees	3,768	3,700	3,700	3,800	4,000	4,000	4,200
Supreme Court Fees	5,544	7,520	7,028	7,418	7,360	7,672	8,002
TOTAL.....	133,821	142,997	147,289	150,440	152,280	155,564	158,126

- (a) The Public Trustee's contribution to the Consolidated Account under the net appropriation agreement in 2011-12 is \$15.3 million. The Public Trustee also expects to collect and retain \$0.2 million in other revenues and access reserve funds to carry out the function of the *Public Trustee Act 1941* and fund the Public Trust Office Relocation capital works project.

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

CORRUPTION AND CRIME COMMISSION

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 28

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 51 Net amount appropriated to deliver services	24,081	29,760	28,887	30,999	32,559	35,179	36,067
Amount Authorised by Other Statutes - Corruption and Crime Commission Act 2003.....	386	409	412	448	460	472	486
Total appropriations provided to deliver services	24,467	30,169	29,299	31,447	33,019	35,651	36,553
CAPITAL							
Item 133 Capital Appropriation.....	2,248	883	883	1,300	1,735	514	1,306
TOTAL APPROPRIATIONS	26,715	31,052	30,182	32,747	34,754	36,165	37,859
EXPENSES							
Total Cost of Services	24,550	30,189	28,999	31,339	33,126	35,775	36,677
Net Cost of Services ^(a)	24,463	30,169	28,979	31,319	33,106	35,755	36,657
CASH ASSETS ^(b)	8,400	6,061	5,255	5,200	5,109	5,205	5,301

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Reduced incidence of public sector misconduct.	1. Corruption Prevention and Education Programs, Reviews and Consultancy Services 2. Oversight and Conduct of Public Sector Misconduct Investigations
	Reduced incidence of organised crime.	3. Organised Crime Function

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Corruption Prevention and Education Programs, Reviews and Consultancy Services	2,695	3,140	3,190	3,445	3,642	3,933	4,032
2. Oversight and Conduct of Public Sector Misconduct Investigations	21,847	27,049	25,763	27,894	29,484	31,842	32,645
3. Organised Crime Function	8	-	46	-			
Total Cost of Services.....	24,550	30,189	28,999	31,339	33,126	35,775	36,677

Significant Issues Impacting the Agency

- The Commission has jurisdiction over approximately 142,000 employees in Western Australian public authorities. These include public servants and other public officers such as police officers, teachers, WA Health and local government employees, prison officers and Public Transport Authority guards. In regards to staff conduct issues, many of these are not covered by any accountability agency other than the Commission. Consequently, the Commission gives priority to building the capacity of public authorities to identify and deal with misconduct effectively. Providing this support has required changes to the Commission's structure, systems and processes during 2010, and these changes will continue in 2011.
- The misconduct notification regime of the *Corruption and Crime Act 2003*, combined with the Commission's capacity building activities, has resulted in the continued growth, a 34% increase between 2004 and 2010, in misconduct allegations received by the Commission.
- The continued increase in allegations does not necessarily reflect a rise in the amount of public sector misconduct. Rather, it reflects a greater awareness among the public authorities about the nature of misconduct and the importance of identifying and dealing with it as part of normal business processes. This rising trend is likely to continue for the medium-term as the public authorities become increasingly aware of their responsibility for appropriately dealing with misconduct.
- Continuing significant changes in economic conditions are likely to increase the existing trend of investigations associated with alleged fraud, contract manipulation and corruption. As issues related to the global financial crisis give way to growth in development, pressures on affected organisations, perhaps most particularly local governments, will heighten the risk of misconduct attached to development approvals, contract management, and the delivery of services. Misconduct associated with the improper use of information, drugs and force by public officers are expected to continue as key risks.
- There is a rising demand for the Commission's misconduct prevention education programs. Many of these programs are oversubscribed, as public sector participation has increased by 85%, and community participation has grown by 40%. The Commission's regional outreach program delivers training and educative sessions to regional Western Australia.
- From 15 to 17 November 2011, the Commission, the Independent Commission Against Corruption and the Crime and Misconduct Commission will co-host the third Australian Public Sector Anti-Corruption Conference in Fremantle. This conference will involve several hundred delegates and speakers from Australia and the rest of the World.
- A continuing increase in the number of applications for exceptional powers made by the Western Australia Police has resulted in resources being diverted to assist with these applications. The Commission does not budget for this function rather, it reassigns expenses to meet the costs of dealing with any applications to include the costs of associated activities.
- The Commonwealth Heads of Government Meeting (Special Powers) Bill 2011 will affect the operations of the Commission in the event of the Commissioner of Police seeking access to the Commission's resources or examination powers. The Commission anticipates an increase in allegations against police in the period of the Commonwealth Heads of Government Meeting.

- Foreshadowed legislative changes to the Commission's functions will significantly affect the Commission in the way services are structured and delivered. Should this require the Commission to have a serious and organised crime investigative function, it would require an enhanced investigative capability in order to respond to criminal networks that are fluid, flexible and dynamic.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: Reduced incidence of public sector misconduct:					
Percentage of surveyed public officers identified as having an appropriate awareness of misconduct risks and reporting obligations.	87%	95%	95%	95%	
Percentage of Commission recommendations for improvement to systems, practices and procedures accepted by subject agencies.	100%	95%	92%	95%	
Percentage of appropriate Authority investigations completed by agencies to the appropriate standard.	99%	99%	99%	99%	
Ratio of misconduct allegations to total public officers.	1:43	1:35	1:43	1:40	
Percentage of misconduct allegations sustained.	29%	30%	42%	40%	1
Outcome: Reduced incidence of organised crime:					
Percentage of Western Australia Police organised crime investigations involving the use of CCC Act exceptional powers and fortification warning notices where these facilitated the achievement of investigative goals.	67%	100%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The development and refinement of the Commission's misconduct functions' processes sees a focus on reviewing more serious and complex allegations, rather than all allegations. Less serious, less complex allegations are more likely to stem from misunderstandings about the standards of service delivery and behaviour, more so than serious and complex allegations, resulting in an increase in the percentage of misconduct allegations sustained.

Services and Key Efficiency Indicators

1: Corruption Prevention and Education Programs, Reviews and Consultancy Services

This service delivers corruption prevention education programmes, inquiries and reviews to help prevent misconduct.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 2,695	\$'000 3,140	\$'000 3,190	\$'000 3,445	
Less Income.....	9	2	2	2	
Net Cost of Service	2,686	3,138	3,188	3,443	
Employees (Full Time Equivalents)	17	17	18	18	
Efficiency Indicators					
Average Cost of Misconduct Prevention Education and Consultation per Contact	\$40	\$42	\$30	\$31	1
Average Cost of Misconduct Prevention Education Materials Produced	\$32,684	\$41,840	\$25,699	\$27,754	1

Explanation of Significant Movements

(Notes)

- Efficiencies continue to be made in the area of misconduct prevention and education, reflecting a drop in the average costs of both efficiency indicators between the 2010-11 Budget and the 2010-11 Estimated Actual.

2: Oversight and Conduct of Public Sector Misconduct Investigations

This service ensures that an allegation or information involving misconduct matters is dealt with appropriately. It involves the assessment of allegations, monitoring of other agencies' investigations, reviewing of other agencies' completed investigations and conduct of investigations by the Commission.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 21,847	\$'000 27,049	\$'000 25,763	\$'000 27,894	
Less Income.....	78	18	18	18	
Net Cost of Service	21,769	27,031	25,745	27,876	
Employees (Full Time Equivalents)	133	137	136	136	
Efficiency Indicators					
Average Time Taken to Assess a Misconduct Complaint	16 days	10 days	14 days	12 days	
Average Time Taken to Review a Completed Appropriate Authority Investigation	56 days	50 days	43 days	40 days	
Average Cost per Assessment, Monitor and Review Action.....	\$582	\$609	\$687	\$702	
Average Time Taken per Completed Commission Misconduct Investigation ...	130 days	87 days	219 days	209 days	1
Average Cost per Misconduct Matter Investigated by the Commission.....	\$112,800	\$95,022	\$174,074	\$163,682	1

Explanation of Significant Movements

(Notes)

- The increase in average time taken per completed commission misconduct investigation and average cost per misconduct matter investigated by the Commission is attributed to a new methodology being used to calculate these efficiency indicators, which incorporates all time (including non-working days) inclusive of assessment and reviews, corruption prevention activities, report writing, court proceedings, as well as the actual investigation time. Previously the Commission captured only the actual investigation time.

3: Organised Crime Function

The facilitation of investigations into organised crime by approving and overseeing the use of exceptional powers and fortification warning notices by the Western Australia Police.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	8	-	46	-	1
Less Income.....	-	-	-	-	
Net Cost of Service	8	-	46	-	
Efficiency Indicators					
Average Cost per Organised Crime Function Examination.....	4	-	4	-	

Explanation of Significant Movements

(Notes)

1. There is no budgeted expenditure for 2011-12, as this service relies on applications from the Commissioner of the Western Australian Police for the authorisation of the use of exceptional powers or fortification warning orders. The number of these applications fluctuate from year to year. The Commission does not budget for this function rather, it reassigns expenses to meet the costs of dealing with any applications to include the costs of associated activities, should applications be approved.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Business Support Systems							
Electronic Document Management System (EDMS)	300	100	-	-	100	-	100
Information Technology - Forensics Capability	150	75	15	20	55	-	-
Case Management System - Investigations	872	697	440	175	-	-	-
Fit-Out and Refurbishment of 186 St. George's Terrace	8,200	300	300	-	-	7,900	-
Network Infrastructure Project	1,315	400	100	100	165	200	450
Office Equipment and Replacement	573	198	100	100	100	125	50
Operations Support Equipment	10,840	4,371	3,500	2,266	1,558	1,274	1,371
COMPLETED WORKS							
Commission Information Technology Infrastructure	305	305	305	-	-	-	-
Computing Hardware - 2010-11 Program	150	150	150	-	-	-	-
NEW WORKS							
Building and Operational Security	1,046	-	-	-	-	140	906
Business Support Systems							
Financial Management Information Systems	330	-	-	-	180	150	-
Information Technology - Commission Hearing Room	430	-	-	-	430	-	-
Computing Hardware							
2011-12 Program	100	-	-	100	-	-	-
2012-13 Program	155	-	-	-	155	-	-
2013-14 Program	180	-	-	-	-	180	-
2014-15 Program	100	-	-	-	-	-	100
Total Cost of Asset Investment Program.....	25,046	6,596	4,910	2,761	2,743	9,969	2,977
FUNDED BY							
Capital Appropriation.....			883	1,300	1,735	514	1,306
Drawdowns from the Holding Account.....			562	1,086	828	9,455	1,671
Internal Funds and Balances.....			3,465	375	180	-	-
Total Funding			4,910	2,761	2,743	9,969	2,977

FINANCIAL STATEMENTS**Income Statement***Expenses*

The 2009-10 Actual Total Cost of Service is lower than the 2010-11 Estimated Actual due to a refund made to the Consolidated Account, which pertained to insurance refunds made to the Commission.

Income

The 2009-10 Actual Total Income is lower than the 2010-11 Estimated Actual due to a refund made to the Consolidated Account, which pertained to insurance refunds made to the Commission.

Statement of Financial Position

The increase in Holding Account Receivables between the 2011-12 Budget Estimate and the 2012-13 Forward Estimate is due the refurbishment or possible relocation of the Commission's Head Office.

The fluctuation of the Total Non-Current Assets between the 2011-12 Budget Estimate and the 2013-14 Forward Estimate is due to projects in the Commission's Asset Investment Program.

Statement of Cashflows

The increase in Holding Account Drawdowns between the 2012-13 Forward Estimate and the 2013-14 Forward Estimate is due to the refurbishment or possible relocation of the Commission's Head Office.

The increase in the Purchase of Non-Current Assets between the 2012-13 Forward Estimate and the 2013-14 Forward Estimate is due to projects in the Commission's Asset Investment Program.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	17,537	18,538	19,516	20,549	21,406	22,315	22,991
Supplies and services	718	3,702	2,893	4,269	5,282	5,612	5,838
Accommodation	1,937	2,430	2,383	2,578	2,681	2,882	2,882
Depreciation and amortisation	2,156	3,823	2,734	2,417	2,177	3,321	3,321
Other expenses	2,202	1,696	1,473	1,526	1,580	1,645	1,645
TOTAL COST OF SERVICES	24,550	30,189	28,999	31,339	33,126	35,775	36,677
Income							
Other revenue	87	20	20	20	20	20	20
Total Income	87	20	20	20	20	20	20
NET COST OF SERVICES	24,463	30,169	28,979	31,319	33,106	35,755	36,657
INCOME FROM STATE GOVERNMENT							
Service appropriations	24,467	30,169	29,299	31,447	33,019	35,651	36,553
Resources received free of charge	16	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	24,483	30,169	29,299	31,447	33,019	35,651	36,553
SURPLUS/(DEFICIENCY) FOR THE PERIOD	20	-	320	128	(87)	(104)	(104)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	20	-	320	128	(87)	(104)	(104)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 150, 154 and 154 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	8,117	5,788	4,901	4,775	4,613	4,673	4,733
Holding account receivables.....	562	1,086	1,086	828	9,455	1,671	1,671
Receivables	372	231	292	292	292	292	292
Other.....	183	193	90	90	90	90	90
Total current assets.....	9,234	7,298	6,369	5,985	14,450	6,726	6,786
NON-CURRENT ASSETS							
Holding account receivables.....	13,658	15,123	15,606	17,460	10,334	11,984	13,634
Property, plant and equipment.....	3,963	4,174	6,091	6,443	7,009	13,507	13,284
Intangibles	220	161	268	260	260	410	289
Restricted cash.....	283	273	354	425	496	532	568
Other.....	-	(14)	-	-	-	-	-
Total non-current assets	18,124	19,717	22,319	24,588	18,099	26,433	27,775
TOTAL ASSETS.....	27,358	27,015	28,688	30,573	32,549	33,159	34,561
CURRENT LIABILITIES							
Employee provisions	2,838	2,817	2,838	2,838	2,838	2,838	2,838
Payables.....	276	19	76	76	76	76	76
Other.....	744	659	890	628	366	366	366
Total current liabilities	3,858	3,495	3,804	3,542	3,280	3,280	3,280
NON-CURRENT LIABILITIES							
Employee provisions	1,486	1,735	1,848	2,113	2,265	2,265	2,265
Other.....	569	1,516	279	944	1,234	1,234	1,434
Total non-current liabilities	2,055	3,251	2,127	3,057	3,499	3,499	3,699
TOTAL LIABILITIES	5,913	6,746	5,931	6,599	6,779	6,779	6,979
EQUITY							
Contributed equity.....	15,051	15,934	15,934	17,234	18,969	19,483	20,789
Accumulated surplus/(deficit)	6,394	5,506	6,714	6,842	6,755	6,651	6,547
Reserves	-	(1,171)	109	(102)	46	246	246
Total equity.....	21,445	20,269	22,757	23,974	25,770	26,380	27,582
TOTAL LIABILITIES AND EQUITY	27,358	27,015	28,688	30,573	32,549	33,159	34,561

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	22,186	26,346	26,265	28,765	30,690	32,330	33,232
Capital appropriation	2,248	883	883	1,300	1,735	514	1,306
Holding account drawdowns	744	562	562	1,086	828	9,455	1,671
Net cash provided by State Government	25,178	27,791	27,710	31,151	33,253	42,299	36,209
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(17,209)	(18,811)	(19,216)	(20,249)	(21,219)	(22,315)	(22,991)
Supplies and services	(698)	(3,965)	(2,893)	(4,112)	(5,141)	(5,412)	(5,638)
Accommodation	(2,234)	(2,430)	(2,383)	(2,578)	(2,681)	(2,882)	(2,882)
Other payments	(2,864)	(1,465)	(1,778)	(1,831)	(1,885)	(1,950)	(1,950)
Receipts							
GST receipts	622	305	305	305	305	305	305
Other receipts	35	20	20	20	20	20	20
Net cash from operating activities	(22,348)	(26,346)	(25,945)	(28,445)	(30,601)	(32,234)	(33,136)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,702)	(4,910)	(4,910)	(2,761)	(2,743)	(9,969)	(2,977)
Proceeds from sale of non-current assets	58	-	-	-	-	-	-
Net cash from investing activities	(1,644)	(4,910)	(4,910)	(2,761)	(2,743)	(9,969)	(2,977)
NET INCREASE/(DECREASE) IN CASH HELD	1,186	(3,465)	(3,145)	(55)	(91)	96	96
Cash assets at the beginning of the reporting period	7,214	9,526	8,400	5,255	5,200	5,109	5,205
Cash assets at the end of the reporting period	8,400	6,061	5,255	5,200	5,109	5,205	5,301

(a) Full audited financial statements are published in the agency's Annual Report.

COMMISSIONER FOR EQUAL OPPORTUNITY

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 29

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 52 Net amount appropriated to deliver services	2,989	3,095	3,319	3,546	3,381	3,479	3,498
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	216	233	239	247	254	260	340
Total appropriations provided to deliver services	3,205	3,328	3,558	3,793	3,635	3,739	3,838
CAPITAL							
Capital Appropriation	39	2	2	-	-	-	-
TOTAL APPROPRIATIONS	3,244	3,330	3,560	3,793	3,635	3,739	3,838
EXPENSES							
Total Cost of Services	3,720	3,688	3,923	4,156	3,978	4,123	4,222
Net Cost of Services ^(a)	3,062	3,379	3,614	3,801	3,643	3,747	3,846
CASH ASSETS ^(b)	368	126	320	320	320	320	320

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The people of Western Australia are provided with information and advice about equal opportunity and human rights issues and have accessible avenues of redress under relevant legislation.	1. Provision of Information and Advice Regarding Equal Opportunity and Human Rights 2. Avenue of Redress for Unlawful Discrimination and Unreasonable Treatment

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Provision of Information and Advice Regarding Equal Opportunity and Human Rights.....	2,211	2,200	2,332	2,422	2,328	2,411	2,470
2. Avenue of Redress for Unlawful Discrimination and Unreasonable Treatment.....	1,509	1,488	1,591	1,734	1,650	1,712	1,752
Total Cost of Services.....	3,720	3,688	3,923	4,156	3,978	4,123	4,222

Significant Issues Impacting the Agency

- An internal review of complaint handling and conciliation processes to enhance accessibility for Indigenous people and other minority ethnic groups to these processes.
- The requirement to train all policy officers across the public sector, including managers so that new policies and major new initiatives (as they relate to service delivery) are assessed for their impact on diverse groups within the community.
- The commencement of a pilot program with select departments to capture the extent to which new policies and major new initiatives are assessed for their impact on Indigenous and minority ethnic groups.
- The impact on the Substantive Equality Unit (SEU) of an increased number of departments implementing substantive equality.
- The need to consider further strategies so that the SEU can provide a support and monitoring role as soon as substantive equality is routinely embedded within organisational policy and practice.
- Restructure and amalgamation of core training courses.
- Enhanced focus and delivery of Rights Based training to identified community groups through consultation and targeted marketing.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: The people of Western Australia are provided with information and advice about equal opportunity and human rights issues and have accessible avenues of redress under relevant legislation:					
Community awareness of the Act and belief it is of benefit	81%	82%	81%	82%	
Proportion of complainants and respondents who believe the Act is a good way to resolve acts of discrimination	72%	70%	71%	72%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Provision of Information and Advice Regarding Equal Opportunity and Human Rights

Dissemination of relevant and appropriate information on the *Equal Opportunity Act 1984*, other relevant laws and human rights issues generally, provision of accurate advice on equal opportunity matters and the identification of discriminatory policies and practices.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 2,211	\$'000 2,200	\$'000 2,332	\$'000 2,422	1
Less Income.....	367	177	172	198	2
Net Cost of Service	1,844	2,023	2,160	2,224	
Employees (Full Time Equivalents)	17	17	17	17	
Efficiency Indicators					
Average Cost per Presentation/Seminar/Workshop.....	\$3,484	\$3,963	\$4,565	\$4,766	1, 2
Average Cost per Enquiry	\$151	\$154	\$176	\$188	1
Average Cost per Policy Advice and Review.....	\$1,858	\$2,493	\$5,617	\$5,455	1, 3
Average Cost per Publication.....	\$7,839	\$8,472	\$8,524	\$10,138	1

(a) Average increase in costs is due to accommodation rental increases.

Explanation of Significant Movements

(Notes)

1. Average costs have increased due to accommodation rental increases.
2. The numbers of presentations have decreased due to the amalgamation of courses in 2010-11. This has resulted in a decrease in income and higher average cost to conduct those courses.
3. Reviews and advice have significantly decreased due to the phasing in of the substantive equality program to the monitoring phase.

2: Avenue of Redress for Unlawful Discrimination and Unreasonable Treatment

Investigating and attempting to conciliate complaints that fall within the jurisdiction of the *Equal Opportunity Act 1984* and other legislation administered by the Commissioner and providing assistance to complainants referred to the State Administrative Tribunal.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 1,509	\$'000 1,488	\$'000 1,591	\$'000 1,734	
Less Income.....	291	132	137	157	
Net Cost of Service	1,218	1,356	1,454	1,577	
Employees (Full Time Equivalents)	13	13	13	13	
Efficiency Indicators					
Average Cost per Complaint	\$1,019	\$1,019	\$1,196	\$1,309	
Average Cost per Case Referred to the State Administrative Tribunal	\$5,178	\$5,178	\$6,262	\$6,061	

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware and Software - 2010-11 Program	36	36	36	-	-	-	-
NEW WORKS							
Computer Hardware and Software							
2011-12 Program	79	-	-	79	-	-	-
2012-13 Program	79	-	-	-	79	-	-
2013-14 Program	79	-	-	-	-	79	-
2014-15 Program	79	-	-	-	-	-	79
Total Cost of Asset Investment Program.....	352	36	36	79	79	79	79
FUNDED BY							
Capital Appropriation.....			2	-	-	-	-
Drawdowns from the Holding Account.....			34	79	79	79	79
Total Funding			36	79	79	79	79

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,606	2,742	2,753	2,941	3,068	3,153	3,233
Supplies and services	346	240	414	457	235	254	268
Accommodation	576	530	530	540	550	560	560
Depreciation and amortisation	48	42	42	42	42	42	42
Other expenses	144	134	184	176	83	114	119
TOTAL COST OF SERVICES	3,720	3,688	3,923	4,156	3,978	4,123	4,222
Income							
Sale of goods and services	206	274	274	320	300	341	341
Grants and subsidies	14	35	35	35	35	35	35
Other revenue	438	-	-	-	-	-	-
Total Income	658	309	309	355	335	376	376
NET COST OF SERVICES	3,062	3,379	3,614	3,801	3,643	3,747	3,846
INCOME FROM STATE GOVERNMENT							
Service appropriations	3,205	3,328	3,558	3,793	3,635	3,739	3,838
Resources received free of charge	5	8	8	8	8	8	8
TOTAL INCOME FROM STATE GOVERNMENT	3,210	3,336	3,566	3,801	3,643	3,747	3,846
SURPLUS/(DEFICIENCY) FOR THE PERIOD	148	(43)	(48)	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	148	(43)	(48)	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 30, 30 and 30 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	330	94	282	282	282	282	282
Holding account receivables.....	34	79	79	79	79	79	79
Receivables	114	165	114	114	114	114	114
Other.....	15	12	15	15	15	15	15
Total current assets.....	493	350	490	490	490	490	490
NON-CURRENT ASSETS							
Holding account receivables.....	144	145	145	180	215	215	215
Property, plant and equipment.....	256	312	247	247	247	247	284
Intangibles	31	-	31	31	31	31	31
Restricted cash.....	38	32	38	38	38	38	38
Total non-current assets	469	489	461	496	531	531	568
TOTAL ASSETS.....	962	839	951	986	1,021	1,021	1,058
CURRENT LIABILITIES							
Employee provisions	538	399	573	608	643	643	643
Payables.....	42	16	42	42	42	42	79
Other.....	81	267	81	81	81	81	81
Total current liabilities	661	682	696	731	766	766	803
NON-CURRENT LIABILITIES							
Employee provisions	82	151	82	82	82	82	82
Other.....	1	-	1	1	1	1	1
Total non-current liabilities	83	151	83	83	83	83	83
TOTAL LIABILITIES	744	833	779	814	849	849	886
EQUITY							
Contributed equity.....	479	481	481	481	481	481	481
Accumulated surplus/(deficit)	(419)	(634)	(467)	(467)	(467)	(467)	(467)
Reserves	158	159	158	158	158	158	158
Total equity.....	218	6	172	172	172	172	172
TOTAL LIABILITIES AND EQUITY	962	839	951	986	1,021	1,021	1,058

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	3,090	3,248	3,478	3,679	3,521	3,660	3,759
Capital appropriation.....	39	2	2	-	-	-	-
Holding account drawdowns.....	30	34	34	79	79	79	79
Net cash provided by State Government.....	3,159	3,284	3,514	3,758	3,600	3,739	3,838
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(2,452)	(2,725)	(2,736)	(2,916)	(3,068)	(3,188)	(3,268)
Supplies and services.....	(396)	(199)	(249)	(215)	(165)	(184)	(194)
Accommodation.....	(588)	(532)	(532)	(530)	(550)	(560)	(560)
Other payments.....	(352)	(246)	(420)	(472)	(172)	(203)	(212)
Receipts							
Grants and subsidies.....	14	-	-	-	-	-	-
Sale of goods and services.....	203	274	274	320	300	341	341
GST receipts.....	133	78	78	78	78	78	78
Other receipts.....	486	59	59	56	56	56	56
Net cash from operating activities.....	(2,952)	(3,291)	(3,526)	(3,679)	(3,521)	(3,660)	(3,759)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(31)	(36)	(36)	(79)	(79)	(79)	(79)
Net cash from investing activities.....	(31)	(36)	(36)	(79)	(79)	(79)	(79)
NET INCREASE/(DECREASE) IN CASH HELD.....	176	(43)	(48)	-	-	-	-
Cash assets at the beginning of the reporting period.....	192	169	368	320	320	320	320
Cash assets at the end of the reporting period.....	368	126	320	320	320	320	320

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
GST Input Credits.....	69	61	61	61	61	61	61
GST Receipts on Sale.....	64	17	17	17	17	17	17
Other Grants Received.....	270	-	-	-	-	-	-
Proceeds from the Provision of Services to the Indian Ocean Territories.....	14	35	35	35	35	35	35
Services Rendered.....	419	298	298	341	321	362	362
TOTAL.....	836	411	411	454	434	475	475

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

LAW REFORM COMMISSION OF WESTERN AUSTRALIA

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 30

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 53 Net amount appropriated to deliver services	944	971	971	1,007	1,036	1,026	1,052
Total appropriations provided to deliver services	944	971	971	1,007	1,036	1,026	1,052
TOTAL APPROPRIATIONS	944	971	971	1,007	1,036	1,026	1,052
EXPENSES							
Total Cost of Services	866	971	971	1,007	1,036	1,026	1,052
Net Cost of Services ^(a)	863	971	971	1,007	1,036	1,026	1,052
CASH ASSETS ^(b)	901	707	921	912	913	913	913

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The law is reviewed as requested by the Attorney General and stakeholders are kept informed.	1. Publications on Law Reform

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Publications on Law Reform	866	971	971	1,007	1,036	1,026	1,052
Total Cost of Services	866	971	971	1,007	1,036	1,026	1,052

Significant Issues Impacting the Agency

- In order to make law reform as meaningful and effective as possible, the Commission continues to make improvements in the areas of:
 - wide ranging and unbiased research and analysis;
 - effectively communicating and consulting with the public and stakeholders to identify areas of law in need of reform;
 - maintaining an accessible and user-friendly website; and
 - producing plain English publications.
- The Commission will continue to review its processes and practices to ensure cost effective service provision.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: The law is reviewed as requested by the Attorney General and stakeholders are kept informed:					
Progress against target timelines - the extent to which the Commission is meeting the Attorney General's law reform requests in a timely manner	95.4%	100%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Publications on Law Reform

On receipt of references from the Attorney General to review particular areas of law, the Commission examines current law and practice, consults widely, issues discussion papers for public comment and prepares reports making recommendations for reform.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service	\$'000 866	\$'000 971	\$'000 971	\$'000 1,007	
Less Income	3	-	-	-	
Net Cost of Service	863	971	971	1,007	
Employees (Full Time Equivalents)	3	4	3	4	
Efficiency Indicators					
Average Cost per Publication	\$205,656	\$307,483	\$307,483	\$238,688	
Total Community Contacts	8,298	3,000	3,000	3,000	
Average Cost per Contact	\$5.22	\$16.18	\$16.18	\$16.75	
Number of Publications on Law Reform	4	3	3	4	

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	344	374	374	394	406	394	405
Supplies and services	383	398	420	422	437	432	447
Accommodation	74	80	80	95	95	100	100
Depreciation and amortisation	1	13	-	-	-	-	-
Other expenses	64	106	97	96	98	100	100
TOTAL COST OF SERVICES	866	971	971	1,007	1,036	1,026	1,052
Income							
Other revenue	3	-	-	-	-	-	-
Total Income	3	-	-	-	-	-	-
NET COST OF SERVICES	863	971	971	1,007	1,036	1,026	1,052
INCOME FROM STATE GOVERNMENT							
Service appropriations	944	971	971	1,007	1,036	1,026	1,052
Resources received free of charge	102	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	1,046	971	971	1,007	1,036	1,026	1,052
SURPLUS/(DEFICIENCY) FOR THE PERIOD	183	-	-	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	183	-	-	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 3, 3 and 4 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	901	707	921	912	913	913	913
Holding account receivables.....	17	16	-	-	-	-	-
Receivables	10	10	10	10	10	10	10
Other.....	3	1	2	2	2	2	2
Total current assets.....	931	734	933	924	925	925	925
NON-CURRENT ASSETS							
Holding account receivables.....	-	-	-	-	-	-	-
Property, plant and equipment.....	2	2	-	9	8	8	8
Total non-current assets	2	2	-	9	8	8	8
TOTAL ASSETS.....	933	736	933	933	933	933	933
CURRENT LIABILITIES							
Employee provisions	80	32	80	80	80	80	80
Payables.....	15	14	15	15	15	15	15
Other.....	5	4	5	5	5	5	5
Total current liabilities	100	50	100	100	100	100	100
NON-CURRENT LIABILITIES							
Employee provisions	2	38	2	2	2	2	2
Total non-current liabilities	2	38	2	2	2	2	2
TOTAL LIABILITIES	102	88	102	102	102	102	102
EQUITY							
Contributed equity.....	17	17	17	17	17	17	17
Accumulated surplus/(deficit)	814	631	814	814	814	814	814
Total equity	831	648	831	831	831	831	831
TOTAL LIABILITIES AND EQUITY	933	736	933	933	933	933	933

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	942	958	971	1,007	1,036	1,026	1,052
Holding account drawdowns	-	10	17	-	-	-	-
Net cash provided by State Government.....	942	968	988	1,007	1,036	1,026	1,052
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(351)	(374)	(374)	(394)	(406)	(394)	(405)
Supplies and services.....	(294)	(398)	(398)	(372)	(372)	(407)	(407)
Accommodation	(74)	(80)	(80)	(95)	(95)	(100)	(100)
Other payments	(70)	(141)	(151)	(190)	(197)	(165)	(180)
Receipts							
GST receipts.....	38	35	35	35	35	40	40
Other receipts	3	-	-	-	-	-	-
Net cash from operating activities.....	(748)	(958)	(968)	(1,016)	(1,035)	(1,026)	(1,052)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	-	(10)	-	-	-	-	-
Net cash from investing activities.....	-	(10)	-	-	-	-	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	194	-	20	(9)	1	-	-
Cash assets at the beginning of the reporting period	707	707	901	921	912	913	913
Cash assets at the end of the reporting period	901	707	921	912	913	913	913

(a) Full audited financial statements are published in the agency's Annual Report.

OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 31

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 54 Net amount appropriated to deliver services	25,053	25,846	25,705	27,948	28,843	28,821	29,561
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	3,190	2,550	2,550	2,931	3,026	2,816	2,908
Total appropriations provided to deliver services	28,243	28,396	28,255	30,879	31,869	31,637	32,469
TOTAL APPROPRIATIONS	28,243	28,396	28,255	30,879	31,869	31,637	32,469
EXPENSES							
Total Cost of Services	35,019	33,638	33,774	35,706	35,146	34,914	35,746
Net Cost of Services ^(a)	30,557	28,938	28,861	31,506	32,496	32,264	33,096
CASH ASSETS ^(b)	1,007	3,274	920	1,001	1,082	1,163	1,244

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Creation of a Specialised Appeals Team	-	1,200	1,198	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	That the people of Western Australia are provided with a fair and just criminal prosecution service.	1. Criminal Prosecutions 2. Confiscation of Assets

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Criminal Prosecutions	31,708	28,988	29,124	31,556	32,546	32,314	33,146
2. Confiscation of Assets.....	3,311	4,650	4,650	4,150	2,600	2,600	2,600
Total Cost of Services.....	35,019	33,638	33,774	35,706	35,146	34,914	35,746

Significant Issues Impacting the Agency

- The Office will establish a distinct Appeals Team to conduct the growing appellate practice. The need for a well resourced specialised Appeals Team is reflected in the separate appellate jurisdiction of the Supreme Court and the increasing number of appeals being lodged by offenders. The Appeals Team will ensure that the Office applies its specialised skills, knowledge and experience to this significant part of the criminal justice system.
- The Office implemented a new computer management and retrieval system named Justware. The Justware system centralises information about cases within the Office and provides the opportunity to develop greater use of shared information with police, courts, victims, support services and defence lawyers.
- The Office has assessed and made all applications under the *Dangerous Sexual Offenders Act 2006* since its commencement in 2007. Workload continues to increase for a variety of reasons, including operational implications arising from those on detention orders requiring full annual reviews in court and those on supervision orders being dealt with for any contraventions. The decrease in the rate of release by the Prisoners Review Board has also contributed to the significant growth.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: That the people of Western Australia are provided with a fair and just criminal prosecution service:					
Early advice to Court on charges.....	22%	85%	22%	85%	1
Establishing a case to answer	100%	98%	100%	98%	
Convictions after trial	58%	50%	59%	50%	
Timely lodgement of Applications for Confiscation in relation to Declared Drug Trafficker matters	31%	100%	40%	100%	2
Timely resolution of Drug Trafficker confiscations	65%	75%	61%	75%	
Satisfaction with the service provided to victims	n/a	80%	80%	80%	3

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. A change in measurement parameters in 2008-09 has significantly affected the Office's attainment of this target. Performance outcomes are heavily influenced by the timeliness in receiving the committal papers from the court (particularly in regional areas) and the timeliness and quality of the police brief. The 2011-12 Budget Target may not be attainable due to the methodology and requires review.
2. This indicator was introduced in 2008-09. Performance outcomes since then have improved from 20% compared to 40% in the 2010-11 Estimated Actual. However, the timely resolution of matters remains dependent on a number of external factors, including the willingness of defendants to negotiate agreements in a timely manner and the availability of further information from police investigators. Further analysis of the indicator is required.
3. Changes to the survey methodology in 2009-10 resulted in insufficient responses to provide meaningful data for that year.

Services and Key Efficiency Indicators

1: Criminal Prosecutions

The Office conducts prosecutions against people accused of serious breaches of the State's criminal laws. These prosecutions are principally conducted on indictments in the Supreme and District Courts sitting at Perth and also in major country locations. Prosecutions are conducted on behalf of the State, independently of external influences and in accordance with the law and a published statement of the Office's Prosecution Policy and Guidelines 2005.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 31,708	\$'000 28,988	\$'000 29,124	\$'000 31,556	1
Less Income.....	109	50	263	50	
Net Cost of Service	31,599	28,938	28,861	31,506	
Employees (Full Time Equivalents)	218	218	218	224	2
Efficiency Indicators					
Cost per Prosecution	\$14,525	\$14,400	\$12,750	\$14,500	3

Explanation of Significant Movements

(Notes)

1. The estimated increase in the Total Cost of Service for the 2011-12 Budget Target compared to the 2010-11 Estimated Actual relates primarily to new funding received to establish a distinct Appeals Team to conduct the growing appellate practice.
2. The Full Time Equivalents increase for the 2011-12 Budget Target compared to the 2010-11 Estimated Actual is a result of the establishment of a distinct Appeals Team.
3. The 2010-11 Estimated Actual is estimated to be lower than the 2010-11 Budget due to an unanticipated increase in the number of new prosecutions and a containment of costs.

2: Confiscation of Assets

The Office acts effectively to institute and conduct proceedings in a just and fair manner to confiscate property acquired as a result of criminal activity, property used for criminal activity and property of declared drug traffickers. The cost of the Confiscations Unit is fully recouped from the Confiscation Account (Proceeds of Crime), administered by the Department of the Attorney General.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 3,311	\$'000 4,650	\$'000 4,650	\$'000 4,150	1
Less Income.....	4,353	4,650	4,650	4,150	
Net Cost of Service	(1,042)	-	-	-	
Employees (Full Time Equivalents)	18	18	18	18	
Efficiency Indicators					
Ratio of Cost to Return.....	25%	25%	25%	25%	

Explanation of Significant Movements

(Notes)

1. The Total Cost of Service for the 2011-12 Budget Target is provisional at this stage and is subject to the re-negotiation of the current three year Confiscation Account agreement with the Attorney General, which expires in December 2011.

ASSET INVESTMENT PROGRAM

To support the delivery of the Office's services, a total of \$50,000 is budgeted to be spent in 2011-12 for the asset replacement program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Asset Replacement Program	280	80	80	50	50	50	50
COMPLETED WORKS							
Information Technology (IT) and Records Systems Upgrade Case Management System Replacement, IT and Records Upgrade and Compliance	1,017	1,017	256	-	-	-	-
Total Cost of Asset Investment Program.....	1,297	1,097	336	50	50	50	50
FUNDED BY							
Drawdowns from the Holding Account.....			50	50	50	50	50
Internal Funds and Balances.....			286	-	-	-	-
Total Funding			336	50	50	50	50

FINANCIAL STATEMENTS**Income Statement***Expenses*

The estimated increase in the Total Cost of Services of \$1.9 million (5.7%) for the 2011-12 Budget Estimate compared to the 2010-11 Estimated Actual relates primarily to new funding received to establish a distinct Appeals Team to conduct the growing appellate practice.

Income

The Total Income for the 2011-12 Budget Estimate is provisional at this stage and is largely subject to the re-negotiation of the current three year Confiscation Account agreement with the Attorney General, which expires in December 2011.

Statement of Cashflows

The estimated increase in the Net Cash from Operating Activities of \$2.7 million (9.9%) for the 2011-12 Budget Estimate compared to the 2010-11 Estimated Actual relates primarily to new funding received to establish a distinct Appeals Team to conduct the growing appellate practice and a reduction of \$1.4 million in grants from the Confiscation Account.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	24,441	24,551	24,839	26,965	27,865	27,771	28,530
Supplies and services	5,109	3,302	2,699	2,671	2,119	2,099	2,096
Accommodation	2,341	2,325	2,245	2,245	2,220	2,273	2,324
Depreciation and amortisation	606	597	597	597	597	597	597
Other expenses	2,522	2,863	3,394	3,228	2,345	2,174	2,199
TOTAL COST OF SERVICES	35,019	33,638	33,774	35,706	35,146	34,914	35,746
Income							
Grants and subsidies	4,353	4,650	4,650	4,150	2,600	2,600	2,600
Other revenue	109	50	263	50	50	50	50
Total Income	4,462	4,700	4,913	4,200	2,650	2,650	2,650
NET COST OF SERVICES	30,557	28,938	28,861	31,506	32,496	32,264	33,096
INCOME FROM STATE GOVERNMENT							
Service appropriations	28,243	28,396	28,255	30,879	31,869	31,637	32,469
Resources received free of charge	1,583	525	525	525	525	525	525
TOTAL INCOME FROM STATE GOVERNMENT	29,826	28,921	28,780	31,404	32,394	32,162	32,994
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(731)	(17)	(81)	(102)	(102)	(102)	(102)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 236, 236 and 242 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	622	2,847	382	407	422	437	452
Holding account receivables.....	50	50	50	50	50	50	50
Receivables	1,909	254	1,002	1,002	1,002	1,002	1,002
Other.....	231	26	231	231	231	231	231
Total current assets.....	2,812	3,177	1,665	1,690	1,705	1,720	1,735
NON-CURRENT ASSETS							
Holding account receivables.....	2,162	2,503	2,533	2,897	3,261	3,625	3,989
Property, plant and equipment.....	1,021	1,011	962	987	912	887	794
Intangibles	18	-	18	18	18	18	18
Restricted cash.....	385	427	538	594	660	726	792
Other.....	3,746	3,573	3,544	2,972	2,500	1,978	1,524
Total non-current assets	7,332	7,514	7,595	7,468	7,351	7,234	7,117
TOTAL ASSETS.....	10,144	10,691	9,260	9,158	9,056	8,954	8,852
CURRENT LIABILITIES							
Employee provisions	3,915	3,660	3,915	3,915	3,915	3,915	3,915
Payables.....	920	673	117	117	117	117	117
Other.....	345	381	345	345	345	345	345
Total current liabilities	5,180	4,714	4,377	4,377	4,377	4,377	4,377
NON-CURRENT LIABILITIES							
Employee provisions	1,717	1,564	1,717	1,717	1,717	1,717	1,717
Other.....	2	2	2	2	2	2	2
Total non-current liabilities	1,719	1,566	1,719	1,719	1,719	1,719	1,719
TOTAL LIABILITIES	6,899	6,280	6,096	6,096	6,096	6,096	6,096
EQUITY							
Contributed equity.....	6,973	6,973	6,973	6,973	6,973	6,973	6,973
Accumulated surplus/(deficit)	(3,021)	(1,856)	(3,102)	(3,204)	(3,306)	(3,408)	(3,510)
Reserves	(707)	(706)	(707)	(707)	(707)	(707)	(707)
Total equity.....	3,245	4,411	3,164	3,062	2,960	2,858	2,756
TOTAL LIABILITIES AND EQUITY	10,144	10,691	9,260	9,158	9,056	8,954	8,852

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	27,854	27,975	27,834	30,465	31,455	31,223	32,055
Holding account drawdowns	-	50	50	50	50	50	50
Net cash provided by State Government.....	27,854	28,025	27,884	30,515	31,505	31,273	32,105
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(24,187)	(24,551)	(24,839)	(26,858)	(27,758)	(27,664)	(28,423)
Supplies and services.....	(3,650)	(2,864)	(2,261)	(2,340)	(1,788)	(1,768)	(1,780)
Accommodation	(2,134)	(2,270)	(2,190)	(2,190)	(2,190)	(2,243)	(2,256)
Other payments	(3,740)	(3,453)	(4,787)	(3,825)	(2,917)	(2,746)	(2,794)
Receipts							
Grants and subsidies	2,553	4,650	5,550	4,150	2,600	2,600	2,600
GST receipts	822	629	629	629	629	629	629
Other receipts	237	50	263	50	50	50	50
Net cash from operating activities.....	(30,099)	(27,809)	(27,635)	(30,384)	(31,374)	(31,142)	(31,974)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(155)	(50)	(336)	(50)	(50)	(50)	(50)
Net cash from investing activities.....	(155)	(50)	(336)	(50)	(50)	(50)	(50)
NET INCREASE/(DECREASE) IN CASH HELD	(2,400)	166	(87)	81	81	81	81
Cash assets at the beginning of the reporting period	3,407	3,108	1,007	920	1,001	1,082	1,163
Cash assets at the end of the reporting period	1,007	3,274	920	1,001	1,082	1,163	1,244

(a) Full audited financial statements are published in the agency's Annual Report.

DETAILS OF ADMINISTERED TRANSACTIONS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
INCOME							
Other							
Proceeds of Crime (Misuse of Drugs Act 1981).....	148	100	100	100	100	100	100
TOTAL INCOME	148	100	100	100	100	100	100
EXPENSES							
Other							
Receipts paid to the Consolidated Account	148	100	100	100	100	100	100
TOTAL EXPENSES	148	100	100	100	100	100	100

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Office:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Contribution from the Confiscation Account	2,553	4,650	5,550	4,150	2,600	2,600	2,600
Employee Contributions to the Executive Vehicle Scheme	-	40	40	40	40	40	40
GST Input Credits	807	627	627	627	627	627	627
GST Receipts on Sales	15	2	2	2	2	2	2
Miscellaneous Legal Receipts	237	10	223	10	10	10	10
TOTAL.....	3,612	5,329	6,442	4,829	3,279	3,279	3,279

The moneys received and retained are to be applied to the Office's services as specified in the Budget Statements.

COMMISSIONER FOR CHILDREN AND YOUNG PEOPLE

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 32

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 55 Net amount appropriated to deliver services	2,549	2,610	2,610	2,734	2,816	2,900	2,976
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	187	199	207	224	231	236	240
Total appropriations provided to deliver services	2,736	2,809	2,817	2,958	3,047	3,136	3,216
TOTAL APPROPRIATIONS	2,736	2,809	2,817	2,958	3,047	3,136	3,216
EXPENSES							
Total Cost of Services	2,796	2,933	3,009	3,143	3,228	3,358	3,357
Net Cost of Services ^(a)	2,742	2,918	3,009	3,143	3,228	3,358	3,357
CASH ASSETS ^(b)	1,013	683	914	825	743	623	584

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The views and issues of children and young people are heard and acted upon.	1. Consultation, Research and Promotion of the Wellbeing of Children and Young People

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Consultation, Research and Promotion of the Wellbeing of Children and Young People	2,796	2,933	3,009	3,143	3,228	3,358	3,357
Total Cost of Services.....	2,796	2,933	3,009	3,143	3,228	3,358	3,357

Significant Issues Impacting the Agency

- Population growth and the increased number of births, up 24% since 2000, have placed increasing demand on the services and programs that enhance the wellbeing of children and young people, and their families. Children and young people under the age of 18 years now comprise 23.5% of the population.
- Of the entire Indigenous population, 44% is aged under 18 years and 28% of all children and young people under the age of 18 years live in regional and remote communities throughout the State. Additional targeted programs are required to assist those who are vulnerable and disadvantaged living in regional and remote communities.
- Effective and regular monitoring and reporting of outcomes, and the ongoing evaluation of programs and services provided to children and young people, is required to ensure effective Government investment in programs and services that will improve the life outcomes of children and young people.
- There is growing evidence about the gaps in services to meet the mental health needs of children and young people, and their families. The Commissioner undertook an independent inquiry into this matter in 2010-11. The report from the inquiry has been tabled in Parliament and made 54 recommendations on how to improve the mental health and wellbeing of children and young people.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: The views and issues of children and young people are heard and acted upon:					
The extent to which children and young people in various regions of the State are consulted ^(b)	29	15	20	15	1, 2
The extent to which issues impacting upon children and young people are identified through consultation and research ^(c)	98	50	55	50	1, 2

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Consultation is the process of actively seeking the views of children and young people and reporting back to them.

(c) Research and consultation will be in key policy areas identified in the Commissioner's strategic plan and reported each year in the Annual Report.

Explanation of Significant Movements

(Notes)

1. This is the second year that the Commissioner has reported on effectiveness indicators, the targets have been reviewed in light of the ongoing operations of the Commissioner for three full years, and it has been determined that the Commissioner is able to undertake 15 consultations and to prepare and develop 50 representations annually. The number of children and young people consulted with and the research, knowledge and capacity of the Commissioner will aggregate over time.

2. In the first year of reporting on effectiveness indicators it was important that the Commissioner increased the awareness of the role, this resulted in a larger than usual number of consultations and representations than would have ordinarily occurred. It is anticipated that the target effectiveness indicators reflect the usual work of the office, taking into account the available resources. It should also be noted that the consultations and representations conducted each year will vary in terms of number and complexity.

Services and Key Efficiency Indicators

1: Consultation, Research and Promotion of the Wellbeing of Children and Young People

Consultation, research and the promotion of the wellbeing of children and young people is a responsibility of the Commissioner for Children and Young People and the scope and goals for this are prescribed in the *Commissioner for Children and Young People Act 2006*.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 2,796	\$'000 2,933	\$'000 3,009	\$'000 3,143	
Less Income.....	54	15	-	-	
Net Cost of Service	2,742	2,918	3,009	3,143	
Employees (Full Time Equivalents)	18	18	18	18	
Efficiency Indicators					
Average Cost per Consultation Exercise with Children and Young People	\$29,235	\$64,844	\$50,167	\$69,822	1, 2
Average Cost of Conducting Research and Consultation.....	\$19,866	\$38,907	\$36,484	\$41,893	1, 2

(a) Further detail in support of the key efficiency indicators is provided in the Annual Report.

Explanation of Significant Movements

(Notes)

1. The increase in average cost for both Efficiency Indicators from the 2009-10 Actual to the 2010-11 Budget was due to the higher than expected number of consultations and representations that occurred in 2009-10.
2. The increase in the Average Cost per Consultation Exercise with Children and Young People from the 2010-11 Estimated Actual to the 2011-12 Budget is due to the higher than anticipated number of consultations and representations in 2010-11.

FINANCIAL STATEMENTS

Statement of Financial Position

The diminishing Cash Assets between the 2009-10 Actual and the 2014-15 Forward Estimate are mainly due to the Commissioner absorbing increasing accommodation expenses from their internal cash balances. In 2009-10, a new lease period commenced and the accommodation expenses increased, the costs were offset in 2009-10 when the Commissioner negotiated a six month rent-free period.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,767	1,772	1,872	1,944	2,007	2,070	2,124
Grants and subsidies ^(c)	3	-	-	-	-	-	-
Supplies and services	592	650	573	607	619	635	661
Accommodation	221	363	369	398	408	417	417
Depreciation and amortisation	91	79	79	73	73	115	34
Other expenses	122	69	116	121	121	121	121
TOTAL COST OF SERVICES	2,796	2,933	3,009	3,143	3,228	3,358	3,357
Income							
Other revenue	54	15	-	-	-	-	-
Total Income	54	15	-	-	-	-	-
NET COST OF SERVICES	2,742	2,918	3,009	3,143	3,228	3,358	3,357
INCOME FROM STATE GOVERNMENT							
Service appropriations	2,736	2,809	2,817	2,958	3,047	3,136	3,216
Resources received free of charge	90	14	93	96	99	102	102
TOTAL INCOME FROM STATE GOVERNMENT	2,826	2,823	2,910	3,054	3,146	3,238	3,318
SURPLUS/(DEFICIENCY) FOR THE PERIOD	84	(95)	(99)	(89)	(82)	(120)	(39)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	84	(95)	(99)	(89)	(82)	(120)	(39)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 18, 18 and 18 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Community Grant	3	-	-	-	-	-	-
TOTAL	3	-	-	-	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	984	654	879	784	696	570	531
Receivables	34	79	39	44	44	44	44
Other.....	5	4	5	5	5	5	5
Total current assets.....	1,023	737	923	833	745	619	580
NON-CURRENT ASSETS							
Holding account receivables.....	121	200	200	273	346	461	495
Property, plant and equipment.....	379	295	304	231	158	43	9
Intangibles	4	-	-	-	-	-	-
Restricted cash.....	29	29	35	41	47	53	53
Total non-current assets	533	524	539	545	551	557	557
TOTAL ASSETS.....	1,556	1,261	1,462	1,378	1,296	1,176	1,137
CURRENT LIABILITIES							
Employee provisions	143	216	143	143	143	143	143
Payables.....	2	48	2	2	2	2	2
Other.....	122	49	127	132	132	132	132
Total current liabilities	267	313	272	277	277	277	277
NON-CURRENT LIABILITIES							
Employee provisions	124	85	124	124	124	124	124
Other.....	2	-	2	2	2	2	2
Total non-current liabilities	126	85	126	126	126	126	126
TOTAL LIABILITIES	393	398	398	403	403	403	403
EQUITY							
Contributed equity.....	420	420	420	420	420	420	420
Accumulated surplus/(deficit)	743	443	644	555	473	353	314
Total equity.....	1,163	863	1,064	975	893	773	734
TOTAL LIABILITIES AND EQUITY	1,556	1,261	1,462	1,378	1,296	1,176	1,137

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	2,636	2,730	2,738	2,885	2,974	3,021	3,182
Net cash provided by State Government.....	2,636	2,730	2,738	2,885	2,974	3,021	3,182
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,788)	(1,767)	(1,872)	(1,944)	(2,007)	(2,070)	(2,124)
Grants and subsidies	(3)	-	-	-	-	-	-
Supplies and services.....	(516)	(608)	(480)	(511)	(520)	(533)	(559)
Accommodation	(270)	(363)	(369)	(398)	(408)	(417)	(417)
Other payments	(194)	(197)	(246)	(251)	(251)	(251)	(251)
Receipts							
GST receipts	176	100	130	130	130	130	130
Other receipts	193	15	-	-	-	-	-
Net cash from operating activities.....	(2,402)	(2,820)	(2,837)	(2,974)	(3,056)	(3,141)	(3,221)
NET INCREASE/(DECREASE) IN CASH HELD	234	(90)	(99)	(89)	(82)	(120)	(39)
Cash assets at the beginning of the reporting period	779	773	1,013	914	825	743	623
Cash assets at the end of the reporting period	1,013	683	914	825	743	623	584

(a) Full audited financial statements are published in the agency's Annual Report.

OFFICE OF THE INFORMATION COMMISSIONER

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 33

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 56 Net amount appropriated to deliver services	1,518	1,362	1,362	1,729	1,775	1,816	1,857
Amount Authorised by Other Statutes - Freedom of Information Act 1992	186	217	220	239	251	255	255
Total appropriations provided to deliver services	1,704	1,579	1,582	1,968	2,026	2,071	2,112
CAPITAL							
Capital Appropriation	5	-	-	-	-	-	-
TOTAL APPROPRIATIONS	1,709	1,579	1,582	1,968	2,026	2,071	2,112
EXPENSES							
Total Cost of Services	1,561	1,575	1,578	1,964	2,019	2,058	2,099
Net Cost of Services ^(a)	1,557	1,571	1,574	1,960	2,015	2,054	2,095
CASH ASSETS ^(b)	287	79	279	271	263	255	247

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Administration of the Freedom of Information Act 1992.....	-	300	300	300	300

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicator measures the extent of impact of the delivery of services on the achievement of the desired outcome. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Access to documents and observance of processes in accordance with the Freedom of Information Act 1992.	1. Resolution of Complaints 2. Advice and Awareness

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Resolution of Complaints	1,093	1,103	1,105	1,375	1,413	1,441	1,469
2. Advice and Awareness	468	472	473	589	606	617	630
Total Cost of Services	1,561	1,575	1,578	1,964	2,019	2,058	2,099

Significant Issues Impacting the Agency

- As in the previous year, the most significant issue impacting the Office of the Information Commissioner continues to be the medium to long-term effect of the increase in external review applications during 2008-09. That period saw an increase of 77% in the number of external review applications received by the Commissioner compared with 2007-08. As a result, the backlog of unresolved matters has increased by 183% from 30 complaints on hand as at 30 June 2008 to 85 complaints on hand as at 31 March 2011. Under section 76(3) of the *Freedom of Information Act 1992*, the Commissioner has to make a decision on a complaint within 30 days unless this is considered impracticable. However, as a result of the significantly increased workload, the average age of matters before the Commissioner has increased by 321% from 70 days as at 30 June 2008 to 295 days as at 31 March 2011.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: Access to documents and observance of processes in accordance with the Freedom of Information Act 1992:					
Participants satisfied with complaint resolution and external review processes adopted by the Information Commissioner	84%	85%	76%	80%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Resolution of Complaints

Provides an independent review and complaint resolution process, which resolves cases in a timely manner and balances the competing needs and expectations of applicants, agencies and Parliament within legislative requirements prescribed by the *Freedom of Information Act 1992*.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 1,093	\$'000 1,103	\$'000 1,105	\$'000 1,375	
Less Income.....	3	3	3	3	
Net Cost of Service	1,090	1,100	1,102	1,372	
Employees (Full Time Equivalents)	8	8	8	9	
Efficiency Indicators					
Applications for External Review Resolved by Conciliation	56%	55%	60%	60%	
Average Cost per Complaint and External Review Finalised.....	\$7,426	\$8,752	\$8,527	\$8,156	

2: Advice and Awareness

Provide objective advice and information to members of the public and agencies to assist in the proper lodgment and processing of applications under the *Freedom of Information Act 1992*. Propose initiatives to enhance efficiency in agency administration when dealing with applications received and conduct briefings and training sessions for agency staff.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 468	\$'000 472	\$'000 473	\$'000 589	
Less Income.....	1	1	1	1	
Net Cost of Service	467	471	472	588	
Employees (Full Time Equivalents)	2	2	2	3	
Efficiency Indicators ^(a)					
Average Cost of Service per Application Lodged	\$176	\$184	\$128	\$196	

- (a) Applications lodged encompasses the total number of direct advisory services that were provided (telephone calls where advice is given, e-mail advice, counter enquiries, recipients of training and briefings and other matters).

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,117	1,209	1,174	1,484	1,537	1,590	1,623
Supplies and services	215	109	158	218	217	212	216
Accommodation	181	187	190	202	205	201	205
Depreciation and amortisation	9	9	9	9	6	-	-
Other expenses	39	61	47	51	54	55	55
TOTAL COST OF SERVICES	1,561	1,575	1,578	1,964	2,019	2,058	2,099
Income							
Other revenue	4	4	4	4	4	4	4
Total Income	4	4	4	4	4	4	4
NET COST OF SERVICES	1,557	1,571	1,574	1,960	2,015	2,054	2,095
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,704	1,579	1,582	1,968	2,026	2,071	2,112
Resources received free of charge	5	5	5	5	5	5	5
TOTAL INCOME FROM STATE GOVERNMENT	1,709	1,584	1,587	1,973	2,031	2,076	2,117
SURPLUS/(DEFICIENCY) FOR THE PERIOD	152	13	13	13	16	22	22
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	152	13	13	13	16	22	22

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 10, 10 and 12 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	271	57	259	247	235	222	214
Receivables	19	47	19	19	19	19	19
Other.....	7	6	7	7	7	7	7
Total current assets.....	297	110	285	273	261	248	240
NON-CURRENT ASSETS							
Holding account receivables.....	30	60	60	90	120	150	150
Property, plant and equipment.....	19	15	10	1	(5)	(5)	25
Restricted cash.....	16	22	20	24	28	33	33
Total non-current assets	65	97	90	115	143	178	208
TOTAL ASSETS.....	362	207	375	388	404	426	448
CURRENT LIABILITIES							
Employee provisions	183	135	183	183	183	183	183
Payables.....	10	58	10	10	10	10	10
Other.....	45	43	45	45	45	45	45
Total current liabilities	238	236	238	238	238	238	238
NON-CURRENT LIABILITIES							
Employee provisions	51	53	51	51	51	51	51
Total non-current liabilities	51	53	51	51	51	51	51
TOTAL LIABILITIES	289	289	289	289	289	289	289
EQUITY							
Contributed equity.....	37	37	37	37	37	37	37
Accumulated surplus/(deficit)	42	(83)	55	68	84	106	128
Reserves	(6)	(36)	(6)	(6)	(6)	(6)	(6)
Total equity.....	73	(82)	86	99	115	137	159
TOTAL LIABILITIES AND EQUITY	362	207	375	388	404	426	448

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,674	1,549	1,552	1,938	1,996	2,041	2,082
Capital appropriation	5	-	-	-	-	-	-
Holding account drawdowns	30	-	-	-	-	-	-
Net cash provided by State Government	1,709	1,549	1,552	1,938	1,996	2,041	2,082
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,053)	(1,197)	(1,151)	(1,458)	(1,514)	(1,590)	(1,623)
Supplies and services	(207)	(90)	(144)	(222)	(216)	(194)	(202)
Accommodation	(224)	(187)	(214)	(209)	(214)	(216)	(216)
Other payments	(112)	(127)	(95)	(101)	(104)	(101)	(101)
Receipts							
GST receipts	44	40	40	40	40	48	48
Other receipts	35	4	4	4	4	4	4
Net cash from operating activities	(1,517)	(1,557)	(1,560)	(1,946)	(2,004)	(2,049)	(2,090)
NET INCREASE/(DECREASE) IN CASH HELD	192	(8)	(8)	(8)	(8)	(8)	(8)
Cash assets at the beginning of the reporting period	95	87	287	279	271	263	255
Cash assets at the end of the reporting period	287	79	279	271	263	255	247

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
GST Input Credits	44	40	40	40	40	48	48
Other Revenue	35	4	4	4	4	4	4
TOTAL	79	44	44	44	44	52	52

The moneys received and retained are to be applied to the Office's services as specified in the Budget Statements.

PARLIAMENTARY INSPECTOR OF THE CORRUPTION AND CRIME COMMISSION

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 34

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 57 Net amount appropriated to deliver services	324	333	333	344	356	374	385
Amount Authorised by Other Statutes - Corruption and Crime Commission Act 2003	134	145	149	158	163	170	176
Total appropriations provided to deliver services	458	478	482	502	519	544	561
TOTAL APPROPRIATIONS	458	478	482	502	519	544	561
EXPENSES							
Total Cost of Services	523	560	564	584	601	626	643
Net Cost of Services ^(a)	523	560	564	584	601	626	643
CASH ASSETS ^(b)	416	389	416	416	416	416	416

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicator measures the extent of impact of the delivery of the service on the achievement of the desired outcome. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	An informed Parliament on the integrity of the Corruption and Crime Commission.	1. Evaluation of the Effectiveness and Appropriateness of Corruption and Crime Commission Operations

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Evaluation of the Effectiveness and Appropriateness of Corruption and Crime Commission Operations.....	523	560	564	584	601	626	643
Total Cost of Services.....	523	560	564	584	601	626	643

Significant Issues Impacting the Agency

- The Parliamentary Joint Standing Committee of the Corruption and Crime Commission concluded a public inquiry into whether the Corruption and Crime Commission should expand its jurisdiction to include the power to investigate organised crime unilaterally or jointly with the Western Australia Police. The Committee's report was tabled in Parliament in 2010 and it is anticipated that draft legislation to change the jurisdiction of the Commission will be introduced into Parliament by the Government before the end of the financial year. This may have an impact on the role of the Parliamentary Inspector of the Corruption and Crime Commission.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: An informed Parliament on the integrity of the Corruption and Crime Commission:					
Number of investigations completed and reported to Parliament within target timeframes.....	1	1	1	1	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Evaluation of the Effectiveness and Appropriateness of Corruption and Crime Commission Operations**

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 523	\$'000 560	\$'000 564	\$'000 584	
Less Income.....	-	-	-	-	
Net Cost of Service	523	560	564	584	
Employees (Full Time Equivalents)	2	2	2	2	
Efficiency Indicators					
Average Cost per Investigation/Case	\$5,108	\$5,138	\$7,819	\$8,096	1
Cost of Audit Function as a Percentage of Total Cost of Operations	56%	57%	39%	39%	2

Explanation of Significant Movements

(Notes)

1. An increase in the average cost per investigation as compared to the 2010-11 Budget is due to additional time being spent on investigations rather than the audit function.
2. The percentage cost of the audit function has decreased as a result of a reduction in the amount of auditable documentation within the Corruption Crime Commission.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Office Equipment	23	13	10	10	-	-	-
Total Cost of Asset Investment Program.....	23	13	10	10	-	-	-
FUNDED BY							
Drawdowns from the Holding Account.....			10	10	-	-	-
Total Funding			10	10	-	-	-

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	362	394	398	419	432	453	469
Supplies and services	69	98	98	101	104	108	109
Accommodation	50	37	37	37	37	39	39
Depreciation and amortisation	1	10	10	5	5	2	2
Other expenses	41	21	21	22	23	24	24
TOTAL COST OF SERVICES	523	560	564	584	601	626	643
Income							
Total Income	-	-	-	-	-	-	-
NET COST OF SERVICES	523	560	564	584	601	626	643
INCOME FROM STATE GOVERNMENT							
Service appropriations	458	478	482	502	519	544	561
Resources received free of charge	45	82	82	82	82	82	82
TOTAL INCOME FROM STATE GOVERNMENT	503	560	564	584	601	626	643
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(20)	-	-	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(20)	-	-	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 2, 2 and 2 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	416	389	416	416	416	416	416
Holding account receivables.....	48	48	48	38	38	40	42
Receivables	2	4	2	2	2	2	2
Other.....	-	2	-	-	-	-	-
Total current assets.....	466	443	466	456	456	458	460
NON-CURRENT ASSETS							
Holding account receivables.....	-	-	-	5	10	10	10
Property, plant and equipment.....	3	4	3	8	3	1	(1)
Total non-current assets	3	4	3	13	13	11	9
TOTAL ASSETS.....	469	447	469	469	469	469	469
CURRENT LIABILITIES							
Employee provisions	60	42	60	60	60	60	60
Other.....	17	4	17	17	17	17	17
Total current liabilities	77	46	77	77	77	77	77
NON-CURRENT LIABILITIES							
Employee provisions	13	2	13	13	13	13	13
Total non-current liabilities	13	2	13	13	13	13	13
TOTAL LIABILITIES	90	48	90	90	90	90	90
EQUITY							
Contributed equity.....	160	160	160	160	160	160	160
Accumulated surplus/(deficit)	219	239	219	219	219	219	219
Total equity.....	379	399	379	379	379	379	379
TOTAL LIABILITIES AND EQUITY	469	447	469	469	469	469	469

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	448	468	472	497	514	542	559
Holding account drawdowns	10	10	10	10	-	-	-
Net cash provided by State Government.....	458	478	482	507	514	542	559
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(320)	(380)	(384)	(405)	(418)	(451)	(467)
Supplies and services.....	(24)	(16)	(16)	(19)	(22)	(19)	(20)
Accommodation	(50)	(37)	(37)	(37)	(37)	(39)	(39)
Other payments	(42)	(35)	(35)	(36)	(37)	(33)	(33)
Receipts							
GST receipts.....	5	-	-	-	-	-	-
Net cash from operating activities.....	(431)	(468)	(472)	(497)	(514)	(542)	(559)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	-	(10)	(10)	(10)	-	-	-
Net cash from investing activities.....	-	(10)	(10)	(10)	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	27	-	-	-	-	-	-
Cash assets at the beginning of the reporting period	389	389	416	416	416	416	416
Cash assets at the end of the reporting period	416	389	416	416	416	416	416

(a) Full audited financial statements are published in the agency's Annual Report.

LEGAL AID COMMISSION OF WESTERN AUSTRALIA

ASSET INVESTMENT PROGRAM

The Commission's asset investment program for 2011-12 is estimated to total \$1.2 million, comprised of a computer hardware and software replacement program (\$968,000) and office refurbishment and fit-outs (\$242,000). The asset investment program will be funded from internal cash balances.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer Hardware and Software Replacement Program	6,399	2,731	2,052	968	900	900	900
Office Refurbishment and Fit-Outs	2,052	1,063	822	242	249	249	249
Total Cost of Asset Investment Program.....	8,451	3,794	2,874	1,210	1,149	1,149	1,149
FUNDED BY							
Internal Funds and Balances.....			2,874	1,210	1,149	1,149	1,149
Total Funding			2,874	1,210	1,149	1,149	1,149

Part 7

Minister for Education

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2010-11 Budget \$' 000	2010-11 Estimated Actual \$' 000	2011-12 Budget Estimate \$' 000
399	Education			
	- Delivery of Services.....	3,020,167	3,101,365	3,266,085
	- Capital Appropriation.....	889,949	462,065	660,526
	Total	3,910,116	3,563,430	3,926,611
414	Education Services			
	- Delivery of Services.....	17,493	17,893	22,077
	- Administered Grants, Subsidies and Other Transfer Payments.....	334,769	335,117	360,375
	Total	352,262	353,010	382,452
422	Curriculum Council			
	- Delivery of Services.....	29,996	29,845	28,851
	Total	29,996	29,845	28,851
429	Country High School Hostels Authority			
	- Delivery of Services.....	5,230	5,275	5,762
	- Capital Appropriation.....	980	980	1,000
	Total	6,210	6,255	6,762
	GRAND TOTAL			
	- Delivery of Services.....	3,072,886	3,154,378	3,322,775
	- Administered Grants, Subsidies and Other Transfer Payments.....	334,769	335,117	360,375
	- Capital Appropriation.....	890,929	463,045	661,526
	Total.....	4,298,584	3,952,540	4,344,676

EDUCATION

PART 7 - MINISTER FOR EDUCATION

DIVISION 35

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual ^(a) \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 58 Net amount appropriated to deliver services	3,142,792	3,019,075	3,100,272	3,264,954	3,297,729	3,376,465	3,452,198
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	1,051	1,092	1,093	1,131	1,165	1,199	1,235
Total appropriations provided to deliver services	3,143,843	3,020,167	3,101,365	3,266,085	3,298,894	3,377,664	3,453,433
CAPITAL							
Item 134 Capital Appropriation.....	845,647	889,949	462,065	660,526	168,017	197,117	115,721
TOTAL APPROPRIATIONS	3,989,490	3,910,116	3,563,430	3,926,611	3,466,911	3,574,781	3,569,154
EXPENSES							
Total Cost of Services	3,818,979	3,613,920	3,793,007	3,978,607	4,014,149	4,026,989	4,126,783
Net Cost of Services ^(b)	3,137,817	3,038,763	3,164,411	3,316,251	3,329,423	3,393,025	3,456,915
CASH ASSETS ^(c)	379,028	208,492	266,752	226,961	203,120	195,560	208,706

- (a) Vocational Education and Training (VET) Services was transferred to the Department of Training and Workforce Development on 30 October 2009. 2009-10 Actuals include VET Services transactions undertaken by the former Department of Education and Training from 1 July to 29 October 2009. Further details are provided in the Reconciliation Table following the Cashflow Statement.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Civil Service Association General Agreement	837	4,242	7,882	10,760	11,110
Depreciation Expense Adjustments.....	(38,466)	(40,097)	(19,976)	(13,065)	(40,928)
Education Assistants, School Cleaners and School Gardeners Enterprise Bargaining Agreement.....	5,835	1,653	9,485	10,751	10,751
Growth in Student Numbers.....	4,758	17,848	18,193	18,518	18,741
Review of Commonwealth Grants Expenditure	51,439	21,150	17,932	16,465	55,102
Structural Realignment of the Department of Education Budget	103,901	149,083	70,879	39,608	(1,905)
Voluntary Separation for Education Assistants.....	-	(3,200)	(3,200)	(3,200)	(3,200)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	A public school system which provides access to a quality education throughout Western Australia.	1. Primary Education 2. Secondary Education

Service Summary

Expense	2009-10 Actual ^(a) \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Primary Education.....	2,219,854	2,289,463	2,382,871	2,526,292	2,566,506	2,592,202	2,639,792
2. Secondary Education.....	1,371,180	1,324,457	1,410,136	1,452,315	1,447,643	1,434,787	1,486,991
Total Cost of Services.....	3,591,034	3,613,920	3,793,007	3,978,607	4,014,149	4,026,989	4,126,783

(a) Vocational Education and Training (VET) Services was transferred to the Department of Training and Workforce Development on 30 October 2009. 2009-10 Actuals exclude VET Services transactions undertaken by the former Department of Education and Training from 1 July to 29 October 2009. Further details are provided in the Reconciliation Table following the Cashflow Statement.

Significant Issues Impacting the Agency

- **Early Childhood Education**
In response to strong evidence identifying the importance of early childhood education in building a successful foundation for schooling and later life, a number of initiatives have been established. These include:
 - an increase in the duration of Kindergarten programs from 11 to 15 hours per week;
 - the introduction of on-entry assessment in literacy and numeracy in public schools for all pre-primary students;
 - a focus on quality teaching initiatives arising from a 2010 review of teaching and learning in Kindergarten, Pre-primary and Year 1 (KPI Review); and
 - integrated children's service centres being located at or near schools servicing identified low socio-economic communities.
- **Independent Public Schools**
Given the diversity of school communities in Western Australia, it is recognised that one service delivery model does not suit all schools. The Independent Public Schools initiative provides schools with the autonomy and flexibility to make decisions that meet the specific needs of their students, including recruitment and selection of teachers, education programs and management of their own budgets. Ninety eight schools/school clusters are currently empowered to operate as Independent Public Schools in 2011, and further expansion is planned for 2012.

- **Literacy and Numeracy**
High community expectations continue to play a pivotal role in driving the ongoing development of initiatives to improve student achievement. System level achievement targets, and advice to schools related to whole-school approaches to literacy and numeracy and evidence-based teaching and learning, are assisting literacy and numeracy performance in public schools. Teachers are utilising a range of achievement data to plan personalised approaches to each child's learning, especially for students falling below the National Minimum Standard.
- **Indigenous Education**
Between 2008 and 2010, there have been notable reductions in the gap between Indigenous and non-Indigenous student performance in Year 3 Reading and Grammar and Punctuation; Year 7 Reading, Spelling and Grammar and Punctuation; and Year 9 Grammar and Punctuation. Addressing the difference between the performance of Indigenous and non-Indigenous students, and improving Indigenous students' attendance rates, continues to be a major challenge.
- **Behaviour and Attendance**
Social issues such as family dysfunction, unemployment, mental health issues and generational poverty have increased the need for an emphasis in schools on improving student wellbeing, behaviour and attendance. This is a whole-of-government issue, involving other agencies, in particular the Departments of Health, Communities and Indigenous Affairs. The Department recognises the shared responsibility of schools, families and communities in tackling these complex issues, which impact on student educational outcomes, and in response is providing specialist behaviour centres, increased psychologist support, enhanced training for teachers and inter-agency case management.
- **Services to Students**
As a result of regionalisation, services have been moved closer to schools or groups of schools, which enables schools and networks greater flexibility to make decisions, respond to local circumstances and to collaborate with other agencies and service providers to best meet the individual needs of students. Programs, services and funding models to support students with disabilities, students with English as a Second Language (ESL) and Gifted and Talented students will continue to be provided.
- **Pathways**
Building flexible pathways between schools, Vocational Education and Training (VET) providers, universities and employers that maximise learning opportunities for students will remain a priority. Increasing the proportion of students achieving a Western Australian Certificate of Education, attaining an Australian Tertiary Admissions Rank and/or a VET Certificate II or higher is essential to meet community and employer expectations of secondary schooling.
- **Growth, Student Demographics**
The combination of population growth, urban sprawl, changes in pedagogy, and the rapid introduction and development of new technologies for learning are causing increased pressure to build new schools and replace, refurbish and maintain existing schools. Education provision for a broadening student demographic requires more specialised programs and services to ensure students with particular needs are provided with the education opportunities to be successful.
- **State-wide Schooling Planning**
School size continues to be a factor in providing access to curriculum and optimising educational opportunities for every child and young person, particularly for those students in regional and remote areas.
- **Supply of Teachers**
Current trends in workforce planning reflect the ageing workforce, tightening of the labour market and the change in the structure of the student population. By 2014, Western Australia is likely to experience greater difficulties in placing teachers in every school across the State, particularly in regional schools and some teaching specialties, such as physical science, mathematics, design and technology, ESL and special needs education. Strategies are being developed, including the attraction of more school leavers and career changers into teaching, to ensure a supply of classroom teachers to meet increased demand as it arises.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: A public school system which provides access to a quality education throughout Western Australia:					
Participation rate (proportion of persons aged 15 to 17 years in some form of education)	91.5%	90%	91.5%	92%	
Secondary graduation rate (proportion of Year 8 cohort achieving Secondary graduation in Year 12)	54.9%	55%	61.1%	62%	
Apparent retention rate (proportion of Year 8 cohort studying in Year 12)	66.0%	66%	70.3%	71%	
Literacy and numeracy performance in national tests at Years 3, 5, 7 and 9:					
Year 3 students achieving national minimum standards:					
- Reading	89.7%	90%	90.0%	90%	
- Writing	94.2%	95%	93.5%	94%	
- Numeracy	91.4%	94%	92.4%	93%	
Year 5 students achieving national minimum standards:					
- Reading	86.6%	88%	86.6%	87%	
- Writing	90.0%	90%	89.6%	90%	
- Numeracy	91.3%	92%	90.5%	91%	
Year 7 students achieving national minimum standards:					
- Reading	89.6%	91%	92.2%	93%	
- Writing	88.8%	89%	89.7%	90%	
- Numeracy	91.7%	94%	93.2%	94%	
Year 9 students achieving national minimum standards:					
- Reading	85.3%	89%	84.6%	85%	
- Writing	81.0%	81%	80.9%	81%	
- Numeracy	90.4%	91%	88.6%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Primary Education

This service provides access to education in public schools for persons aged generally from four years and six months to 12 years and six months.

	2009-10 Actual ^(a)	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service	\$'000 2,219,854	\$'000 2,289,463	\$'000 2,382,871	\$'000 2,526,292	
Less Income	350,102	380,237	362,011	417,251	
Net Cost of Service	1,869,752	1,909,226	2,020,860	2,109,041	
Employees (Full Time Equivalents)	21,117	21,953	21,780	21,827	
Efficiency Indicators					
Cost per Student Full Time Equivalent (FTE)	\$13,433	\$13,080	\$13,846	\$14,397	

(a) Vocational Education and Training (VET) Services was transferred to the Department of Training and Workforce Development on 30 October 2009. 2009-10 Actuals exclude VET Services transactions undertaken by the former Department of Education and Training from 1 July to 29 October 2009. Further details are provided in the Reconciliation Table following the Cashflow Statement.

2: Secondary Education

This service provides access to education in public schools for persons aged generally from 12 years and six months.

	2009-10 Actual ^(a)	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	1,371,180	1,324,457	1,410,136	1,452,315	
Less Income.....	229,296	194,920	266,585	245,105	
Net Cost of Service	1,141,884	1,129,537	1,143,551	1,207,210	
Employees (Full Time Equivalents)	11,557	10,680	11,646	11,395	
Efficiency Indicators					
Cost per Student Full Time Equivalent (FTE).....	\$17,235	\$17,603	\$18,723	\$19,356	

(a) Vocational Education and Training (VET) Services was transferred to the Department of Training and Workforce Development on 30 October 2009. 2009-10 Actuals exclude VET Services transactions undertaken by the former Department of Education and Training from 1 July to 29 October 2009. Further details are provided in the Reconciliation Table following the Cashflow Statement.

ASSET INVESTMENT PROGRAM

The Department's planned asset investment expenditure in 2011-12 is a significant \$849.8 million and relates primarily to improving infrastructure for public schools throughout the State.

The asset investment program includes the State Government's Election Commitments for \$300.0 million for Investing in Schools and \$50.0 million for the School Capital Improvements Program.

In addition, the program includes \$100.5 million from the State Government's Royalties for Regions - Regional Infrastructure and Headworks Fund to fund priority projects at regional schools across the State.

- New Primary Schools
 - Construction will commence on four new primary schools including East Dalyellup, Pearsall, Baynton West (Karratha) and West Byford to open in 2013 at a total cost of \$68.7 million.
 - The final stages of construction will continue on four new primary schools including Aveley (Ellenbrook), Malvern Springs (Ellenbrook), Meadow Springs (north of Mandurah) and Piara Waters (north of Forrestdale) to open in 2012 at a total cost of \$56.0 million.
 - Construction will continue on replacement schools at Lake Gwelup Primary School (\$13.0 million) and Yakamia Primary School (\$16.0 million). These schools are expected to be completed during 2012.
 - Funding has been provided for the establishment of transportable kindergarten/pre-primary facilities as an early childhood annexe of Comet Bay Primary School.
- Provision has been made to ensure all Western Australian school children learn in air cooled classrooms at a cost of \$52.0 million over four years commencing in 2011-12.
- Additions and Improvements to Primary Schools
 - Construction will continue for significant projects funded through the \$50.0 million School Capital Improvement Program which include Coolbinia Primary School (\$3.0 million), Mount Lawley Primary School (\$2.0 million) and Sutherland Dianella Primary School (\$5.0 million).
- New High Schools
 - Construction will continue on the new Baldivis Secondary School (\$44.0 million) and Butler High School (\$53.0 million) in 2011-12. Construction will also continue on the \$63.0 million replacement of Governor Stirling Senior High School on its existing site. This is scheduled for completion for the start of 2013. Planning will continue for Stage One of the new Byford High School (\$30.0 million) which is scheduled to open in 2014.

- **Additional Stages at High Schools**
 - Construction will also continue on Stage Two of Ashdale College (\$33.0 million) and Atwell College (\$31.0 million) which is scheduled for completion for the start of 2012. Construction will commence on Stage Two of Karratha Senior High School at an estimated cost of \$45.2 million. This is scheduled for completion for 2013. Planning will commence for the second stage of Dalyellup College due to be completed in 2014 at a total cost of \$30.0 million.
- **Additions and Improvements to District High Schools**
 - Construction will continue on the Election Commitments included in Investing in Schools, for the redevelopment of Dongara District High School (\$30.0 million) and Exmouth District High School (\$15.0 million) both scheduled for completion in 2012. Construction will commence on Bullsbrook District High School (\$20.0 million) which is scheduled for completion in 2013. Construction will continue on the East Kimberley Development Package which includes a \$49.0 million redevelopment of Kununurra District High School. These works are scheduled to be completed during 2012. Construction will continue on additional facilities and upgrades at Roleystone District High School (\$3.5 million).
 - The design and technology upgrade program will continue at various district high schools.
- **Additions and Improvements to High Schools**
 - Construction will continue on projects funded from the \$50.0 million School Capital Improvement program which include; Kalamunda High School (\$5.0 million) and Woodvale Secondary College (\$3.2 million).
 - Construction will continue on projects at Busselton Senior High School (\$3.0 million), Churchlands Senior High School (\$10.0 million) and Rossmoyne Senior High School (\$14.0 million).
 - Construction will continue for the Election Commitment included in Investing in Schools of the redevelopment of Applecross Senior High School at a cost of \$56.0 million.
 - The science and design and technology upgrade programs will continue at various senior high schools.
- **Additions and Improvements to Agricultural Colleges**
 - Construction will commence for additions and improvements for the Election Commitment included in Investing in Schools at Harvey Agricultural College (\$25.0 million) and for student and staff accommodation upgrades at Narrogin, Cunderdin, Morawa and Denmark Agricultural Colleges (\$18.0 million).
- **Other School Facilities**
 - Provision has been made in 2011-12 for administration upgrades (\$2.2 million), covered assembly areas (\$4.1 million Works in Progress and \$2.5 million New Works), and toilet upgrades/replacement (\$1.6 million).
 - Provision has been made for Interactive Whiteboards in schools (\$4.0 million) and for playground equipment in schools (\$2.0 million).
- **Miscellaneous Programs**
 - The 2011-12 program includes \$40.0 million over two years for capital maintenance at priority schools. In addition, an allocation of \$20.0 million will be made to purchase and develop land for the construction of new schools.
 - The Department has responsibility under the national partnership initiative from the Council of Australian Government for five Indigenous Child and Family Centres totalling \$27.5 million over four years. Planning and construction will continue during 2011-12.
- **Trade Training Centres**
 - Construction has commenced for ten Round Two projects that have been approved by the Commonwealth Government at a total cost of \$47.2 million. Four round three projects have been approved and will commence construction during 2011-12 at a total cost of \$13.3 million.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
New High Schools							
Baldivis Secondary School	44,000	10,637	9,380	13,363	20,000	-	-
Butler High School (2012)	53,000	5,756	4,703	21,244	21,629	4,371	-
Dongara District High School	30,000	6,578	6,346	23,422	-	-	-
Governor Stirling Senior High School - Replacement	63,000	11,782	8,842	35,218	15,000	1,000	-
Additional Stages at High Schools							
Ashdale College (Stage 2)	33,000	11,691	10,189	21,309	-	-	-
Atwell College (Stage 2)	31,000	10,571	9,320	20,429	-	-	-
Comet Bay College (Stage 2)	22,292	20,828	4,727	1,464	-	-	-
Ellenbrook Secondary College (Stage 2)	25,100	22,984	7,915	2,116	-	-	-
Additions and Improvements to High Schools							
Albany	2,000	1,907	1,783	93	-	-	-
Applecross	56,000	3,030	2,875	13,970	13,300	25,700	-
Busselton	3,000	2,243	2,093	757	-	-	-
Churchlands - Music Auditorium Expansion	10,000	2,502	2,474	7,498	-	-	-
Dalyellup College	400	390	390	10	-	-	-
Darling Range Sports College	4,000	3,652	2,545	348	-	-	-
Eastern Hills	2,000	1,795	1,663	205	-	-	-
Kalamunda	5,000	3,932	3,387	1,068	-	-	-
Karratha (Stage 2)	45,207	3,970	3,354	27,237	10,000	4,000	-
Meekatharra School of the Air	3,700	2,666	2,178	1,034	-	-	-
Merredin - Local Schools Working Together	2,506	2,344	1,659	162	-	-	-
North Albany - Local Schools Working Together	2,380	1,389	1,366	991	-	-	-
Rossmoyne	14,000	4,981	4,293	9,019	-	-	-
Secondary Science Upgrades	18,000	6,557	6,122	11,443	-	-	-
Senior High School - Design and Technology Upgrades	10,000	6,847	6,797	3,153	-	-	-
Wanneroo	6,000	5,812	478	188	-	-	-
Woodvale Secondary College	3,250	863	260	2,387	-	-	-
Woodvale Secondary - Basketball Stadium	2,000	312	173	1,688	-	-	-
Additions and Improvements to District High Schools							
Bullsbrook	20,000	1,619	914	8,881	9,500	-	-
Design and Technology Upgrades	10,000	2,336	2,209	7,664	-	-	-
Donnybrook	5,000	4,248	3,915	752	-	-	-
East Kimberley Development Package (Kununurra and Remote Community Schools)	52,440	11,164	10,978	41,276	-	-	-
Exmouth	15,000	3,580	3,318	11,420	-	-	-
Roleystone	3,500	1,800	1,800	1,700	-	-	-
Additions and Improvements to Agricultural Colleges							
Western Australia College of Agriculture - Harvey	25,000	2,930	2,748	22,070	-	-	-
Student and Staff Accommodation Upgrades	18,000	12,354	11,255	5,646	-	-	-
New Primary Schools							
Aubin Grove	14,000	12,968	6,013	1,032	-	-	-
Aveley	14,000	2,914	2,899	11,086	-	-	-
Bannister Creek	12,500	12,063	195	437	-	-	-
Baynton West	23,000	395	395	12,605	10,000	-	-
Campbell - Pre-Primary Transportable	1,500	1,418	1,418	82	-	-	-
Comet Bay - Pre-Primary Transportable	1,500	209	209	1,291	-	-	-
Deanmore	14,250	12,844	6,496	1,406	-	-	-
Greenwood	12,000	11,557	1,846	443	-	-	-
Interim Schools	877	250	-	627	-	-	-
Karratha	20,500	18,983	7,758	1,517	-	-	-
Lake Gwelup	13,000	4,724	4,388	8,276	-	-	-
Lockridge	13,000	10,942	185	2,058	-	-	-
Malvern Springs	14,000	2,311	2,293	11,689	-	-	-
Meadow Springs	14,000	6,675	6,610	7,325	-	-	-
Mt Barker Community College Stage 2	11,446	11,076	935	370	-	-	-
Pearsall	14,000	136	136	6,864	7,000	-	-
Piara Waters	14,000	3,684	3,552	10,316	-	-	-
Remote Community Schools - 2010-11 Program	1,186	29	29	1,157	-	-	-
Roseworth	11,033	10,958	1,191	75	-	-	-
Springhill	12,793	10,793	3,668	2,000	-	-	-
Wattle Grove	12,874	11,932	4,686	942	-	-	-
West Byford	17,000	136	136	864	7,500	8,500	-
Yakamia	16,000	3,453	2,868	12,547	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Additions and Improvements to Primary Schools							
Ashdale Early Learning and Care Centre	1,800	39	25	1,761	-	-	-
Baldivis Upgrade	3,500	1,901	1,506	1,599	-	-	-
Balingup	150	146	-	4	-	-	-
Boyanup	500	453	388	47	-	-	-
Capel	100	87	27	13	-	-	-
Coolbinia	3,000	2,565	2,170	435	-	-	-
Dardanup	500	497	452	3	-	-	-
East Maddington	150	136	13	14	-	-	-
Hudson Park	5,022	4,903	-	119	-	-	-
Mount Lawley	2,000	1,281	1,083	719	-	-	-
Mullaloo Beach	350	273	155	77	-	-	-
Neerabup	3,674	2,660	1,660	1,014	-	-	-
Pinjarra	2,500	1,335	1,335	1,165	-	-	-
South Bunbury	1,000	515	389	485	-	-	-
Sutherland Dianella	5,000	4,375	3,900	625	-	-	-
Tambrey Early Learning and Care Centre	5,700	5,288	630	412	-	-	-
Warriapendi Early Learning and Care Centre	1,800	39	25	1,761	-	-	-
West Greenwood	350	87	39	263	-	-	-
Woodvale	171	159	-	12	-	-	-
Trade Training Centres							
Ballajura Community College	1,500	1,369	182	131	-	-	-
Belmont City College	3,000	626	626	2,374	-	-	-
Busselton Senior High School	7,000	1,670	1,670	5,330	-	-	-
Carnarvon Senior High School	3,800	600	600	3,200	-	-	-
Central Midlands Senior High School	3,500	986	986	2,514	-	-	-
Christmas Island District High School	1,500	561	384	939	-	-	-
Collie Senior High School	720	530	324	190	-	-	-
Esperance Senior High School	4,700	3,954	2,014	746	-	-	-
Geraldton Senior College	8,000	2,151	2,151	5,849	-	-	-
Girrawheen Senior High School	2,980	2,827	1,848	153	-	-	-
Hedland Senior High School	4,500	682	682	3,818	-	-	-
Kent Street Senior High School	3,000	1,780	1,719	1,220	-	-	-
Leeming Senior High School	5,000	2,488	2,416	2,512	-	-	-
Manjimup Senior High School	5,500	5,043	3,905	457	-	-	-
Mirrabooka Senior High School	3,500	3,189	2,323	311	-	-	-
Morley Senior High School	3,000	2,829	1,740	171	-	-	-
Newman Senior High School	1,500	78	78	1,422	-	-	-
North Albany Senior High School	3,500	110	110	3,390	-	-	-
Northam Senior High School	3,200	2,845	2,182	355	-	-	-
Pinjarra Senior High School	2,000	565	529	1,435	-	-	-
Sevenoaks Senior College	4,488	4,093	2,925	395	-	-	-
South Fremantle Senior High School	4,500	1,326	1,261	3,174	-	-	-
Tom Price Senior High School	1,500	862	580	638	-	-	-
Western Australia College of Agriculture - Denmark	3,000	1,071	1,051	1,929	-	-	-
Western Australia College of Agriculture - Harvey	3,020	2,535	1,909	485	-	-	-
Western Australia College of Agriculture - Narrogin	8,246	2,524	2,256	5,722	-	-	-
Woodvale Senior High School	2,380	2,290	1,887	90	-	-	-
Building the Education Revolution							
Primary Schools for the 21st Century							
Metropolitan	755,470	657,579	174,947	97,891	-	-	-
Regional	361,651	302,573	117,656	59,078	-	-	-
Science and Language Centres for Secondary Schools							
Metropolitan	16,760	10,615	1,450	6,145	-	-	-
Regional	13,650	11,586	719	2,064	-	-	-
Royalties for Regions ^(a)							
Hedland	8,000	894	894	7,106	-	-	-
Merredin (Amalgamation)	12,000	5,410	5,410	6,590	-	-	-
Miscellaneous							
Concrete Cancer Remediation	8,000	2,100	2,100	5,900	-	-	-
Indigenous Child and Family Centres	27,500	4,536	4,480	10,580	6,192	6,192	-
Infrastructure Power Upgrades	30,000	2,134	740	15,366	12,500	-	-
Power Supply Upgrade - 2010-11 Program	500	408	408	92	-	-	-
Roof Replacement	40,000	9,792	9,500	12,708	17,500	-	-
Seatbelts in School Buses - 2007-08 - 2010-11 Program	21,103	20,853	-	250	-	-	-
Sewer Connections - 2009-10 Program	1,200	552	202	648	-	-	-
Small Asset Capital Purchases	86,813	47,621	9,798	9,798	9,798	9,798	9,798
Transportable Classrooms - 2009-10 Program	4,500	3,307	2,855	1,193	-	-	-
Other School Facilities							
Canteens - 2010-11 Program	200	13	13	187	-	-	-
Central Reserve Schools - 2010-11 Program	1,607	26	26	1,581	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Covered Assembly Areas - 2010-11 Program	5,500	1,357	1,357	4,143	-	-	-
Ground Developments - 2010-11 Program	397	113	113	284	-	-	-
Library Resource Centres - 2010-11 Program	5,564	634	634	4,930	-	-	-
Student Services - Improvements - 2010-11 Program	2,772	237	237	2,535	-	-	-
COMPLETED WORKS							
Additional Stages at High Schools							
Karratha Senior High School - Redevelopment	31,500	31,500	1,469	-	-	-	-
Additions and Improvements to High Schools							
Bunbury Senior High School	2,000	2,000	890	-	-	-	-
Canning Vale College	1,397	1,397	973	-	-	-	-
Geraldton Senior College	5,502	5,502	4,913	-	-	-	-
Additions and Improvements to District High Schools							
Jungdranung Remote Community School - East							
Kimberley Development Package	960	960	958	-	-	-	-
New Primary Schools							
Craigie Heights	12,939	12,939	1,190	-	-	-	-
Makybe Rise	3,500	3,500	1,307	-	-	-	-
Additions and Improvements to Primary Schools							
Bunbury	4,000	4,000	4,000	-	-	-	-
Chidlow	2,100	2,100	1,686	-	-	-	-
Flinders Park	100	100	100	-	-	-	-
Maidens Park	1,919	1,919	1,473	-	-	-	-
Marri Grove	1,500	1,500	1,485	-	-	-	-
River Valley	102	102	100	-	-	-	-
Schools in Cottesloe	300	300	114	-	-	-	-
Wilson Park	500	500	474	-	-	-	-
Yokine	300	300	120	-	-	-	-
Trade Training Centres							
Armadale Senior High School	2,011	2,011	665	-	-	-	-
John Forrest Senior High School	2,601	2,601	1,376	-	-	-	-
Merredin Senior High School	4,223	4,223	879	-	-	-	-
Mount Barker Community College	1,579	1,579	1,059	-	-	-	-
Building the Education Revolution							
Primary Schools for the 21st Century							
Metropolitan	415	415	359	-	-	-	-
Science and Language Centres for Secondary Schools	3,650	3,650	305	-	-	-	-
Miscellaneous							
Land Acquisition - 2010-11 Program	26,790	26,790	26,790	-	-	-	-
Sewer Connections - 2010-11 Program	600	600	600	-	-	-	-
Transportable Classrooms - 2010-11 Program	4,500	4,500	4,500	-	-	-	-
Other School Facilities							
Administration Upgrade - 2010-11 Program	8,892	8,892	8,892	-	-	-	-
Early Childhood Program - 2010-11 Program	2,847	2,847	2,847	-	-	-	-
Toilet Replacement Program							
2009-10 - 2010-11 Program	6,329	6,329	3,562	-	-	-	-
NEW WORKS							
New High Schools							
Banksia Grove	30,000	-	-	-	1,000	9,000	20,000
Byford	30,000	-	-	8,000	10,000	12,000	-
New Schools - to be determined	92,000	-	-	-	-	33,000	59,000
Additional Stages at High Schools - to be determined	33,000	-	-	-	-	20,000	13,000
Additions and Improvements to High Schools							
Dalyellup College Stage 2	30,000	-	-	5,000	11,000	14,000	-
Additions and Improvements to District High Schools							
To be determined	4,800	-	-	-	-	4,800	-
New Primary Schools							
East Dalyellup	14,700	-	-	7,000	7,700	-	-
Interim Schools	1,200	-	-	600	600	-	-
Makybe Drive	9,000	-	-	4,000	5,000	-	-
New Schools - to be determined	105,200	-	-	2,000	10,000	61,200	32,000
Remote Community Schools	1,421	-	-	1,000	421	-	-
South Landsdale - Pre-Primary Transportable	1,500	-	-	1,500	-	-	-
Additions and Improvements to Primary Schools							
LNP Election Commitments - School Capital							
Improvements - to be determined	279	-	-	-	279	-	-
To be determined	8,000	-	-	3,000	-	5,000	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Building the Education Revolution							
Primary Schools for the 21st Century							
Regional	3,400	-	-	3,400	-	-	-
Royalties for Regions - Regional Schools Plan ^(a)	90,500	-	-	39,900	25,300	25,300	-
Miscellaneous							
Air Conditioning Program Stage 1	22,000	-	-	11,000	11,000	-	-
Air Conditioning Program Stage 2	30,000	-	-	-	-	15,000	15,000
Electronic Whiteboards	4,000	-	-	1,000	1,000	1,000	1,000
Land Acquisition	82,000	-	-	20,000	20,000	21,000	21,000
Playground Equipment	2,000	-	-	500	500	500	500
Power Supply Upgrade	2,000	-	-	500	500	500	500
Sewer Connections	2,400	-	-	600	600	600	600
Transportable Classrooms	12,000	-	-	3,000	3,000	3,000	3,000
Other School Facilities							
Administration Upgrade	6,600	-	-	2,200	-	2,200	2,200
Canteens	800	-	-	200	200	200	200
Central Reserve Schools	2,400	-	-	600	600	600	600
Covered Assembly Areas	9,000	-	-	2,500	-	4,000	2,500
Early Childhood Program	5,500	-	-	1,500	1,500	1,000	1,500
Ground Developments	1,200	-	-	300	300	300	300
Library Resource Centres	7,800	-	-	2,600	-	2,600	2,600
Rural Integration Program	4,000	-	-	2,200	600	600	600
Student Services - Improvements	3,900	-	-	1,300	-	1,300	1,300
Toilet Replacement Program	4,800	-	-	1,600	-	1,600	1,600
Total Cost of Asset Investment Program.....	3,247,678	1,638,219	659,115	849,781	271,019	299,861	188,798
FUNDED BY							
Capital Appropriation			462,065	660,526	168,017	197,117	115,721
Commonwealth Grants			91,395	83,187	41,459	41,459	38,000
Drawdowns from the Holding Account			18,000	18,000	18,000	18,000	18,000
Resources Received Free of Charge - Building							
Management and Works			13,043	9,683	5,657	7,279	7,279
Internal Funds and Balances			56,510	22,991	2,788	908	-
Other			11,798	11,798	9,798	9,798	9,798
Drawdowns from Royalties for Regions Fund ^(b)			6,304	43,596	25,300	25,300	-
Total Funding			659,115	849,781	271,019	299,861	188,798

(a) Capital works funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement shows an estimated increase in the Total Cost of Services of \$185.6 million (4.9%) for 2011-12 compared to the 2010-11 Estimated Actual.

This increase is mainly attributable to:

- General salary and wage increases including salaries escalation (\$185.1 million);
- Carryover in 2010-11 of unspent Commonwealth expenditure (-\$47.9 million);
- Structural realignment (net) of the budget (\$10.6 million);
- Depreciation increase of \$22.6 million in 2011-12 mainly attributed to the capital works completed in 2010-11;
- Non salaries funding escalation (\$17.7 million);
- Net growth in student numbers (\$6.4 million);
- Decreased employee entitlement provisions including accrued salaries (-\$7.6 million);
- Resourcing small secondary schools for the half cohort impact (\$1.7 million);
- Commonwealth funded COAG programs (total -\$3.1 million as follows):
 - National Partnership Payments (\$24.9 million);
 - Schools Specific Purpose and other programs (\$11.4 million);
 - Digital Education Revolution (-\$32.2 million); and
 - Building the Education Revolution (-\$7.2 million).

Income

Total income is estimated to be \$762.5 million for 2011-12. This represents an increase of \$42.5 million (5.9%) compared to the 2010-11 Estimated Actual. The increase is predominantly attributable to increased Commonwealth and other grant funding in 2011-12 compared to 2010-11.

Statement of Financial Position

The Department's total equity is expected to increase by \$759.4 million (6.6%) between the 2010-11 Estimated Actual and the 2011-12 Budget. This reflects a projected increase in total assets of \$796.4 million (6.5%) and an increase in total liabilities of \$37.0 million (4.8%) over the same period.

The expected increase in assets is mainly attributable to:

- Increased property, plant and equipment of \$630.0 million, mainly as a result of an increased asset base due to the asset investment program (\$849.8 million), and routine replacement of leased assets (\$16.6 million) offset by depreciation (\$214.3 million) and disposals (\$22.0 million);
- Increased amounts receivable for services for approved future asset replacement and leave liability (\$206.2 million); and
- A reduction in cash assets of \$39.8 million.

The increase in liabilities is mainly attributable to the estimated increase in employee provisions (\$23.8 million) and accrued salaries (\$13.7 million), as a result of salary and wage increases.

Statement of Cashflows

The 2011-12 closing cash assets balance of \$227.0 million represents a decrease of \$39.8 million (-14.9%) in comparison to the 2010-11 Estimated Actual. This is predominantly due to the carryover of unspent Commonwealth funds from 2009-10 to 2010-11.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual ^(b)	2010-11 Budget	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	2,587,619	2,723,918	2,786,230	2,991,654	3,067,444	3,154,803	3,239,852
Grants and subsidies	191,559	-	-	-	-	-	-
Depreciation and amortisation	201,144	230,742	191,661	214,301	241,342	258,567	264,011
Direct school expenses	277,449	290,264	297,204	310,987	304,191	312,006	312,443
School support services	208,280	114,043	123,530	104,534	106,189	108,034	108,034
Other expenses	352,928	254,953	394,382	357,131	294,983	193,579	202,443
TOTAL COST OF SERVICES ^(d)	3,818,979	3,613,920	3,793,007	3,978,607	4,014,149	4,026,989	4,126,783
Income							
Sale of goods and services	39,344	11,056	11,056	11,562	12,081	12,336	12,336
Grants and subsidies	550,232	458,790	537,963	585,217	545,654	489,659	522,104
School contributions, charges and recoveries ...	116,393	117,933	117,933	121,477	125,083	128,798	128,798
Other revenue	72,367	51,039	53,039	44,267	43,367	44,630	44,630
Total Income	778,336	638,818	719,991	762,523	726,185	675,423	707,868
Extraordinary items ^(e)	(97,174)	(63,661)	(91,395)	(100,167)	(41,459)	(41,459)	(38,000)
Adjusted Total Income	681,162	575,157	628,596	662,356	684,726	633,964	669,868
NET COST OF SERVICES	3,137,817	3,038,763	3,164,411	3,316,251	3,329,423	3,393,025	3,456,915
INCOME FROM STATE GOVERNMENT							
Service appropriations	3,143,843	3,020,167	3,101,365	3,266,085	3,298,894	3,377,664	3,453,433
Resources received free of charge	3,947	26,430	26,430	23,453	19,825	21,665	21,860
Royalties for regions fund ^(f)	1,800	3,685	3,685	3,825	4,415	2,695	2,600
TOTAL INCOME FROM STATE GOVERNMENT	3,149,590	3,050,282	3,131,480	3,293,363	3,323,134	3,402,024	3,477,893
SURPLUS/(DEFICIENCY) FOR THE PERIOD	11,773	11,519	(32,931)	(22,888)	(6,289)	8,999	20,978
Total Extraordinary Items	97,174	63,661	91,395	100,167	41,459	41,459	38,000
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	108,947	75,180	58,464	77,279	35,170	50,458	58,978

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Vocational Education and Training (VET) Services was transferred to the Department of Training and Workforce Development on 30 October 2009. 2009-10 Actuals include VET Services transactions undertaken by the former Department of Education and Training from 1 July to 29 October 2009. Further details are provided in the Reconciliation Table following the Cashflow Statement.

(c) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 32,674, 33,426 and 33,222 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(d) The following amounts to be appropriated to public schools in 2011-12 as School Grants (\$90.9 million), Schools Utility Grants (\$61.9 million), Foundation Grants (\$7.0 million) and various other program grants (\$46.3 million) are eliminated as they represent a funding source for schools, with direct schools expenditure brought to account in the consolidated statements.

(e) Extraordinary items – Total value is Commonwealth and other capital grants income used to fund capital expenditure.

(f) Regional Community Services Fund - \$1.8 million (2009-10), \$3.7 million (2010-11), \$3.7 million (2010-11 Estimated Actual), \$3.8 million (2011-12), \$4.4 million (2012-13), \$2.7 million (2013-14), \$2.6 million (2014-15).

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	234,955	153,816	193,150	154,662	114,723	89,165	82,226
Restricted cash.....	99,280	-	15,673	-	-	-	126,480
Holding account receivables.....	19,144	18,000	19,144	19,144	19,144	19,144	19,144
Receivables	35,283	31,515	35,347	35,411	35,477	35,542	35,607
Other.....	212,664	7,750	9,199	9,199	9,199	9,199	9,199
Total current assets.....	601,326	211,081	272,513	218,416	178,543	153,050	272,656
NON-CURRENT ASSETS							
Holding account receivables.....	1,096,081	1,318,418	1,280,933	1,487,117	1,715,333	1,965,402	2,223,932
Property, plant and equipment.....	10,020,826	11,788,635	10,699,428	11,329,420	11,370,515	11,417,450	11,358,388
Intangibles	9,231	7,705	8,115	8,115	8,115	8,115	8,115
Restricted cash.....	44,793	54,676	57,929	72,299	88,397	106,395	-
Total non-current assets	11,170,931	13,169,434	12,046,405	12,896,951	13,182,360	13,497,362	13,590,435
TOTAL ASSETS.....	11,772,257	13,380,515	12,318,918	13,115,367	13,360,903	13,650,412	13,863,091
CURRENT LIABILITIES							
Employee provisions	534,481	409,868	515,419	532,013	551,903	578,781	591,046
Payables.....	29,818	17,603	29,818	29,818	29,818	29,818	29,757
Borrowings	12,692	16,549	13,506	13,999	14,687	13,221	13,221
Other.....	58,820	78,732	64,364	78,252	81,019	94,735	105,979
Total current liabilities	635,811	522,752	623,107	654,082	677,427	716,555	740,003
NON-CURRENT LIABILITIES							
Employee provisions	95,412	194,727	137,818	145,006	145,620	134,401	149,148
Borrowings	17,523	23,076	16,784	15,552	13,632	13,178	12,724
Other.....	1,550	2,848	2,239	2,356	2,366	2,185	2,424
Total non-current liabilities	114,485	220,651	156,841	162,914	161,618	149,764	164,296
TOTAL LIABILITIES	750,296	743,403	779,948	816,996	839,045	866,319	904,299
EQUITY							
Contributed equity.....	1,750,822	2,615,855	2,209,367	2,891,489	3,079,806	3,291,583	3,407,304
Accumulated surplus/(deficit)	810,698	825,459	869,162	946,441	981,611	1,032,069	1,091,047
Reserves	8,460,441	9,195,798	8,460,441	8,460,441	8,460,441	8,460,441	8,460,441
Total equity.....	11,021,961	12,637,112	11,538,970	12,298,371	12,521,858	12,784,093	12,958,792
TOTAL LIABILITIES AND EQUITY	11,772,257	13,380,515	12,318,918	13,115,367	13,360,903	13,650,412	13,863,091

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual ^(b) \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	2,917,827	2,779,830	2,897,369	3,040,757	3,051,534	3,108,451	3,175,759
Capital appropriation	845,647	889,949	462,065	660,526	168,017	197,117	115,721
Holding account drawdowns	19,144	19,144	19,144	19,144	19,144	19,144	19,144
Royalties for regions fund ^(c)	1,800	24,185	9,989	47,421	29,715	27,995	2,600
Net cash provided by State Government	3,784,418	3,713,108	3,388,567	3,767,848	3,268,410	3,352,707	3,313,224
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(2,519,913)	(2,692,643)	(2,756,943)	(2,954,194)	(3,044,436)	(3,125,802)	(3,201,749)
Grants and subsidies	(191,559)	-	-	-	-	-	-
Direct school payments	(278,754)	(290,264)	(297,204)	(310,987)	(304,191)	(312,006)	(312,443)
School support services	(208,572)	(103,365)	(112,852)	(93,473)	(94,730)	(96,162)	(96,162)
Other supplies and services	(485,951)	(329,301)	(468,596)	(432,205)	(370,798)	(270,322)	(278,723)
Receipts							
Grants and subsidies	578,477	458,790	537,963	585,217	545,654	489,659	522,104
Sale of goods and services	21,227	11,056	11,056	11,562	12,081	12,336	12,336
GST receipts	135,758	77,363	77,363	78,137	78,917	79,708	79,708
School contributions, charges and recoveries	114,006	117,933	117,933	121,477	125,083	128,798	128,798
Other receipts	57,625	51,039	53,039	44,267	43,367	44,630	44,630
Net cash from operating activities	(2,777,656)	(2,699,392)	(2,838,241)	(2,950,199)	(3,009,053)	(3,049,161)	(3,101,501)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(924,529)	(1,011,508)	(646,072)	(840,098)	(265,362)	(292,582)	(181,519)
Net cash from investing activities	(924,529)	(1,011,508)	(646,072)	(840,098)	(265,362)	(292,582)	(181,519)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other proceeds	(13,309)	(19,405)	(16,529)	(17,343)	(17,836)	(18,524)	(17,058)
Net cash from financing activities	(13,309)	(19,405)	(16,529)	(17,343)	(17,836)	(18,524)	(17,058)
NET INCREASE/(DECREASE) IN CASH HELD	68,924	(17,197)	(112,275)	(39,792)	(23,841)	(7,560)	13,146
Cash assets at the beginning of the reporting period	392,967	225,690	379,028	266,753	226,961	203,120	195,560
Net cash transferred to/from other agencies	(82,863)	-	-	-	-	-	-
Cash assets at the end of the reporting period	379,028	208,493	266,753	226,961	203,120	195,560	208,706

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Vocational Education and Training (VET) Services was transferred to the Department of Training and Workforce Development on 30 October 2009. 2009-10 Actuals include VET Services transactions undertaken by the former Department of Education and Training from 1 July to 29 October 2009. Further details are provided in the Reconciliation Table following the Cashflow Statement.

(c) Regional Infrastructure and Headworks Fund - \$0 (2009-10), \$20.5 million (2010-11), \$6.3 million (2010-11 Estimated Actual), \$43.6 million (2011-12), \$25.3 million (2012-13), \$25.3 million (2013-14), \$0 (2014-15), Regional Community Services Fund - \$1.8 million (2009-10), \$3.7 million (2010-11), \$3.7 million (2010-11 Estimated Actual), \$3.8 million (2011-12), \$4.4 million (2012-13), \$2.7 million (2013-14), \$2.6 million (2014-15).

RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFER

	2009-10 Actual ^(a) \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	3,818,979	3,613,920	3,793,007	3,978,607	4,014,149	4,026,989	4,126,783
Less Vocational Education and Training Services provided by the former Department of Education and Training (DET).....	-227,945	-	-	-	-	-	-
Adjusted Total Cost of Services.....	3,591,034	3,613,920	3,793,007	3,978,607	4,014,149	4,026,989	4,126,783
APPROPRIATIONS							
Total appropriations provided to deliver services.....	3,143,843	3,020,167	3,101,365	3,266,085	3,298,894	3,377,664	3,453,433
Less Vocational Education and Training Services provided by the former DET.....	-144,553	-	-	-	-	-	-
Adjusted Total appropriations provided to deliver services.....	2,999,290	3,020,167	3,101,365	3,266,085	3,298,894	3,377,664	3,453,433

(a) Vocational Education and Training (VET) Services was transferred to the Department of Training and Workforce Development on 30 October 2009. 2009-10 Actuals have been adjusted by excluding the total value of VET Service transactions undertaken by the former DET from 1 July to 29 October 2009.

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS

The 2010-11 Budget Statements contained details of the School Development and Improvement Special Purpose Account, which was maintained by the Department. However, during the year the Treasurer approved the closure of the Account in accordance with section 21(1) of the *Financial Management Act 2006* and as a result, the Account has been removed from the 2011-12 Budget Statements.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Commonwealth Capital.....	52,932	61,861	91,395	83,187	41,459	41,459	38,000
Commonwealth Recurrent.....	496,175	396,929	446,568	485,050	504,195	448,200	484,104
Farm School Receipts.....	1,154	800	800	800	800	800	800
Fees - Agricultural Colleges.....	3,774	3,557	3,557	3,632	3,708	3,786	3,786
Fees - Other.....	12,365	312	312	533	760	712	712
Fees - Senior Colleges.....	1,682	4,030	4,030	4,200	4,376	4,560	4,560
Fees - Swimming Classes.....	471	490	490	490	490	490	490
GST Input Credits.....	129,846	64,555	64,555	65,201	65,852	66,512	66,512
GST Receipts on Sales.....	5,912	12,808	12,808	12,936	13,065	13,196	13,196
Other Capital Grants.....	29,370	-	-	16,980	-	-	-
Other Capital Receipts.....	10,070	9,600	8,600	-	-	-	-
Other Receipts.....	14,200	20,607	15,784	14,856	13,247	13,752	13,752
Physical Education Camp School Receipts.....	1,781	1,867	1,867	1,907	1,947	1,988	1,988
Recoveries and Refunds - Teachers Salaries and Other.....	12,713	12,134	11,634	11,956	12,286	12,641	12,641
Refunds - Workers Compensation.....	13,271	8,698	8,198	8,489	8,788	9,097	9,097
TOTAL ^(a).....	785,716	598,248	670,598	710,217	670,973	617,193	649,638

(a) This table excludes user contributions, fees and charges in respect of schools.

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

EDUCATION SERVICES

PART 7 - MINISTER FOR EDUCATION

DIVISION 36

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 59 Net amount appropriated to deliver services	14,725	17,276	17,639	21,799	22,017	23,619	24,292
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	211	217	254	278	285	293	302
Total appropriations provided to deliver services	14,936	17,493	17,893	22,077	22,302	23,912	24,594
ADMINISTERED TRANSACTIONS							
Item 60 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	307,886	334,769	335,117	360,375	385,718	412,660	441,462
TOTAL APPROPRIATIONS	322,822	352,262	353,010	382,452	408,020	436,572	466,056
EXPENSES							
Total Cost of Services	28,923	35,756	34,861	41,489	42,374	43,561	44,266
Net Cost of Services ^(a)	12,897	18,534	18,580	23,798	24,991	26,156	26,838
CASH ASSETS ^(b)	8,438	6,866	6,892	5,729	3,598	1,912	226

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Continuation of International Education Program.....	-	1,500	1,500	1,500	1,500
Independent Public Schools Review	-	1,404	1,356	1,585	1,744
Per Capita Grants for Non-Government Schools (Administered)	457	11,882	16,606	22,586	51,442
Strengthening Non-Government Schools Regulation.....	-	1,687	1,578	1,815	1,869

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Ministers, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Registered and/or accredited education and training providers comply with the appropriate legislative and/or other regulatory requirements.	1. Regulation, Funding and Policy Advice

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Regulation, Funding and Policy Advice.....	28,923	35,756	34,861	41,489	42,374	43,561	44,266
Total Cost of Services.....	28,923	35,756	34,861	41,489	42,374	43,561	44,266

Significant Issues Impacting the Agency

- Reviews of Independent Public Schools will assure local communities and the public generally of the quality expected in relation to school effectiveness and school improvement. Consultation to ensure the confidence of all stakeholders in the review methodology will be finalised in the first half of 2011-12.
- International education generated \$1.35 billion in export income for Western Australia in 2009-10. The 2011-12 Budget provides ongoing funding to assist in the coordinated marketing of the Western Australian 'Brand' of international education. This will support a longer-term and more strategic approach to the positioning of Western Australian international education.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: Registered and/or accredited education and training providers comply with the appropriate legislative and/or other regulatory requirements:					
Percentage of non self-accrediting higher education institutions complying with accreditation and authorisation requirements of the Higher Education Act 2004.....	100%	100%	100%	100%	
Percentage of non-government schools complying with registration requirements of the School Education Act 1999	97.4%	92%	87%	90%	
Percentage of providers of education services to full fee international students complying with the registration requirements of the Education Services Providers (Full Fee Overseas Students) Registration Act 1991 and associated regulations (ESPRA) and the Education Services for Overseas Students Act 2000 (C'th)	96.7%	100%	98%	98%	
Percentage of Registered Training Organisations (RTOs) compliant with the Australian Quality Training Framework (AQTF) standards for RTOs.....	98.9%	99%	98%	99%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Regulation, Funding and Policy Advice**

Provision of regulatory, funding and policy advisory services, as required by legislation or government policy, to support provision of quality services by registered and/or accredited education and training providers.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 28,923	\$'000 35,756	\$'000 34,861	\$'000 41,489	
Less Income.....	16,026	17,222	16,281	17,691	
Net Cost of Service	12,897	18,534	18,580	23,798	
Employees (Full Time Equivalents)	62	66	67	81	
Efficiency Indicators					
Cost of Regulatory Services per Registered Provider/Institution	\$6,178	\$7,812	\$7,003	\$9,270	1
Cost of Funded Services per Funded Unit.....	\$9.60	\$10.36	\$13.40	\$12.73	
Hourly Cost of Providing Policy Advice and Support.....	\$105.03	\$113.34	\$120.91	\$117.75	

Explanation of Significant Movements

(Notes)

1. Strengthening and establishing new regulatory activities to support the Government's initiatives has resulted in an increase to the Total Cost of Services of \$3.1 million (8.7%) for the 2011-12 Budget Target when compared with the 2010-11 Estimated Actual, as well as increases in Full Time Equivalents (FTEs) from 67 to 81.

ASSET INVESTMENT PROGRAM

The asset investment program for 2011-12 covers the Department's upgrade and replacement of information technology (IT) equipment, furniture and fittings.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COMPLETED WORKS							
Furniture and Fittings - 2010-11 Program	10	10	10	-	-	-	-
IT Upgrade and Replacement							
2009-10 Program	27	27	21	-	-	-	-
2010-11 Program	25	25	25	-	-	-	-
Office Fit-Out - 2008-09 Program	266	266	140	-	-	-	-
NEW WORKS							
Furniture and Fittings							
2011-12 Program	9	-	-	9	-	-	-
2012-13 Program	13	-	-	-	13	-	-
2013-14 Program	13	-	-	-	-	13	-
2014-15 Program	13	-	-	-	-	-	13
IT Upgrade and Replacement							
2011-12 Program	26	-	-	26	-	-	-
2012-13 Program	22	-	-	-	22	-	-
2013-14 Program	22	-	-	-	-	22	-
2014-15 Program	22	-	-	-	-	-	22
Total Cost of Asset Investment Program	468	328	196	35	35	35	35
FUNDED BY							
Drawdowns from the Holding Account			35	35	35	35	35
Internal Funds and Balances			161	-	-	-	-
Total Funding			196	35	35	35	35

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an increase in Total Cost of Services of \$6.6 million (19%) in 2011-12 when compared to the 2010-11 Estimated Actual. This is due to a significant increase of \$4.2 million (20%) in the budgeted payments for the cost of borrowing from the West Australian Treasury Corporation (WATC), an increase in employee benefits expense of \$1.4 million (20%) and an increase in supplies and services of \$0.8 million (14%).

The borrowing costs have been budgeted to increase due to expected increases in interest rates during the year 2011-12. FTEs are expected to increase from the Estimated Actual of 67 in 2010-11 to 81 in 2011-12.

Income

Total Income for 2011-12 is budgeted at \$17.7 million. This is an increase of \$1.4 million (8.7%) in 2011-12 compared to the 2010-11 Estimated Actual. An increase in interest revenue from non-government schools of \$1.5 million (10.6%) for borrowing costs through the Low Interest Loan Scheme (LILS), consisting of both notional income (non-cash) and cash, is budgeted.

Statement of Financial Position

The most significant assets in the Department's statement of financial position are loans and advances provided to schools for capital expenditure under the LILS. These assets are offset by liabilities represented by borrowings from WATC.

In accordance with AASB 139, the Department is required to report LILS to the non-government education sector institutions at amortised cost using the effective interest method. The subsequent application of this standard on the Department's financial statements resulted in an initial write down of assets of \$50.3 million in 2005-06.

Notwithstanding the Department's deficiency of net assets, the financial statements have been prepared as a going concern. This basis has been adopted as the Department is a State Government Agency which is funded from parliamentary appropriation from the Consolidated Account. The Department's total equity is expected to decline in 2011-12 by \$1.6 million (3.7%) compared to the 2010-11 Estimated Actual.

Statement of Cashflows

The 2011-12 closing cash assets balance of \$5.7 million represents a decrease of \$1.2 million (16.9%) in comparison to the 2010-11 Estimated Actual of \$6.9 million. In 2011-12, the grants and subsidies provided to the Department is forecast to reduce by \$143,000 (14.2%) to \$862,000 compared to the 2010-11 Estimated Actual of \$1.0 million. The employee benefits and supplies and services expenses are expected to increase significantly. For more details, refer to the income and expense comments above.

INCOME STATEMENT ^(a) (Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	6,003	6,780	7,162	8,601	9,149	9,300	9,613
Grants and subsidies ^(c)	67	135	235	235	229	135	135
Supplies and services	4,479	5,396	5,954	6,771	6,073	6,622	7,006
Accommodation	390	471	542	670	668	670	684
Depreciation and amortisation	52	43	43	32	32	32	32
Borrowing costs	17,691	22,805	20,789	25,042	26,087	26,671	26,665
Other expenses	241	126	136	138	136	131	131
TOTAL COST OF SERVICES	28,923	35,756	34,861	41,489	42,374	43,561	44,266
Income							
Sale of goods and services	868	1,178	954	988	993	1,021	1,050
Grants and subsidies	974	445	1,005	862	467	467	467
Other revenue	14,184	15,599	14,322	15,841	15,923	15,917	15,911
Total Income	16,026	17,222	16,281	17,691	17,383	17,405	17,428
NET COST OF SERVICES	12,897	18,534	18,580	23,798	24,991	26,156	26,838
INCOME FROM STATE GOVERNMENT							
Service appropriations	14,936	17,493	17,893	22,077	22,302	23,912	24,594
Resources received free of charge	255	130	130	130	130	130	130
TOTAL INCOME FROM STATE GOVERNMENT	15,191	17,623	18,023	22,207	22,432	24,042	24,724
SURPLUS/(DEFICIENCY) FOR THE PERIOD	2,294	(911)	(557)	(1,591)	(2,559)	(2,114)	(2,114)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	2,294	(911)	(557)	(1,591)	(2,559)	(2,114)	(2,114)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 62, 67 and 81 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Other Miscellaneous Grants	32	100	200	200	194	100	100
Other Scholarships	35	35	35	35	35	35	35
TOTAL.....	67	135	235	235	229	135	135

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	8,438	6,846	6,882	5,719	3,588	1,902	216
Restricted cash.....	-	20	10	10	10	10	10
Holding account receivables.....	35	35	35	35	35	35	35
Receivables	302	124	302	302	302	302	302
Other.....	27,108	29,518	26,620	28,624	29,048	29,109	29,109
Total current assets.....	35,883	36,543	33,849	34,690	32,983	31,358	29,672
NON-CURRENT ASSETS							
Holding account receivables.....	141	149	149	146	143	140	137
Property, plant and equipment.....	1,459	1,465	1,482	1,387	1,390	1,393	1,396
Other.....	152,880	147,482	156,923	152,993	150,115	147,533	144,991
Total non-current assets	154,480	149,096	158,554	154,526	151,648	149,066	146,524
TOTAL ASSETS.....	190,363	185,639	192,403	189,216	184,631	180,424	176,196
CURRENT LIABILITIES							
Employee provisions	1,049	675	1,049	1,049	1,049	1,049	1,049
Payables.....	123	252	123	123	123	123	123
Other.....	29,776	29,683	29,288	31,292	31,716	31,777	31,777
Total current liabilities	30,948	30,610	30,460	32,464	32,888	32,949	32,949
NON-CURRENT LIABILITIES							
Employee provisions	377	307	377	377	377	377	377
Borrowings	201,719	201,172	204,804	201,204	198,754	196,600	194,486
Total non-current liabilities	202,096	201,479	205,181	201,581	199,131	196,977	194,863
TOTAL LIABILITIES	233,044	232,089	235,641	234,045	232,019	229,926	227,812
EQUITY							
Contributed equity.....	18	18	18	18	18	18	18
Accumulated surplus/(deficit)	(43,569)	(47,338)	(44,126)	(45,717)	(48,276)	(50,390)	(52,504)
Reserves	870	870	870	870	870	870	870
Total equity ^(b)	(42,681)	(46,450)	(43,238)	(44,829)	(47,388)	(49,502)	(51,616)
TOTAL LIABILITIES AND EQUITY	190,363	185,639	192,403	189,216	184,631	180,424	176,196

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Notwithstanding the Department's deficiency of net assets, the financial statements have been prepared as a going concern. This basis has been adopted as the Department is a State Government agency which is funded from parliamentary appropriation from the Consolidated Account.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	14,854	17,450	17,850	22,045	22,270	23,880	24,562
Holding account drawdowns	176	35	35	35	35	35	35
Net cash provided by State Government.....	15,030	17,485	17,885	22,080	22,305	23,915	24,597
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(5,569)	(6,780)	(7,162)	(8,601)	(9,149)	(9,300)	(9,613)
Grants and subsidies.....	(67)	(135)	(235)	(235)	(229)	(135)	(135)
Supplies and services.....	(4,287)	(5,266)	(5,824)	(6,641)	(5,943)	(6,492)	(6,876)
Accommodation	(390)	(471)	(538)	(666)	(666)	(670)	(684)
Borrowing costs.....	(11,563)	(12,409)	(12,817)	(14,409)	(15,454)	(16,038)	(16,032)
Other payments	(681)	(753)	(767)	(660)	(664)	(656)	(656)
Receipts							
Regulatory fees and fines	614	1,178	954	988	993	1,021	1,050
Grants and subsidies.....	897	445	1,005	862	467	467	467
GST receipts.....	542	627	627	518	526	525	525
Other receipts	6,058	5,474	5,522	5,636	5,718	5,712	5,706
Net cash from operating activities.....	(14,446)	(18,090)	(19,235)	(23,208)	(24,401)	(25,566)	(26,248)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(15)	(35)	(196)	(35)	(35)	(35)	(35)
Net cash from investing activities.....	(15)	(35)	(196)	(35)	(35)	(35)	(35)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(23,548)	(27,086)	(26,063)	(28,096)	(28,526)	(28,593)	(28,614)
Other proceeds.....	(26,500)	(26,500)	(28,660)	(26,500)	(26,500)	(26,500)	(26,500)
Proceeds from borrowings.....	26,500	26,500	28,660	26,500	26,500	26,500	26,500
Other proceeds.....	23,548	27,086	26,063	28,096	28,526	28,593	28,614
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	569	(640)	(1,546)	(1,163)	(2,131)	(1,686)	(1,686)
Cash assets at the beginning of the reporting period	7,869	7,506	8,438	6,892	5,729	3,598	1,912
Cash assets at the end of the reporting period	8,438	6,866	6,892	5,729	3,598	1,912	226

(a) Full audited financial statements are published in the agency's Annual Report.

DETAILS OF ADMINISTERED TRANSACTIONS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
INCOME							
Other							
Interest Revenue.....	203	84	84	19	10	10	7
Service Appropriation ^(a)	307,886	334,769	335,117	360,375	385,718	412,660	441,462
TOTAL INCOME	308,089	334,853	335,201	360,394	385,728	412,670	441,469
EXPENSES							
Grants To Charitable And Other Public Bodies							
Per Capita Grants to Non-Government Schools	283,637	313,216	309,882	330,421	354,896	380,801	408,244
Supplementation Grants for Special Education Students	11,601	12,199	15,914	16,710	17,545	18,422	19,344
Non-Government School Psychology Services Grant.....	3,094	3,180	3,347	3,514	3,690	3,875	4,068
Funding for Western Australia Hospital Services and Western Australia Institute for Deaf Education	3,804	3,605	4,000	4,200	4,410	4,631	4,862
Grants for Students at Risk and other Programs	325	325	325	325	325	325	325
Australian Music Examinations Board Grant.....	142	149	149	155	160	165	170
All other Grants.....	284	470	375	465	357	357	359
University of Western Australia Commitment for Land Purchase (Albany).....	1,500	-	-	-	-	-	-
Statutory Authorities							
Curtin University of Technology Debt Charges	52	48	48	46	46	45	46
Other							
Superannuation - Higher Education Institutions.....	4,204	5,039	4,539	4,539	4,289	4,039	4,040
Finance costs	215	84	84	19	10	10	11
TOTAL EXPENSES	308,858	338,315	338,663	360,394	385,728	412,670	441,469

(a) The Department's service appropriation has been adjusted based on a revised forecast of the growth in student number and indexation.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Commonwealth Specific Purpose Program							
Aboriginal Education and Training Council.....	897	445	945	862	467	467	467
GST Input Credits	30,371	34,179	34,179	35,403	37,467	39,586	39,586
GST Receipts	139	118	118	124	129	129	129
Miscellaneous Revenue.....	236	120	120	120	120	120	120
Registration Fees.....	614	1,178	954	988	993	1,021	1,050
TOTAL	32,257	36,040	36,316	37,497	39,176	41,323	41,352

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

CURRICULUM COUNCIL

PART 7 - MINISTER FOR EDUCATION

DIVISION 37

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 61 Net amount appropriated to deliver services	25,148	29,752	29,601	28,598	26,968	24,983	23,732
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	244	244	244	253	250	250	252
Total appropriations provided to deliver services	25,392	29,996	29,845	28,851	27,218	25,233	23,984
CAPITAL							
Capital Appropriation	68	-	-	-	-	-	-
TOTAL APPROPRIATIONS	25,460	29,996	29,845	28,851	27,218	25,233	23,984
EXPENSES							
Total Cost of Services	26,347	32,361	31,679	30,576	28,733	26,571	25,126
Net Cost of Services ^(a)	25,270	31,891	31,290	30,176	28,303	26,091	24,633
CASH ASSETS ^(b)	4,928	2,327	4,480	4,032	3,910	3,910	3,907

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2010-11 Budget to Parliament on 20 May 2010 are outlined below.

	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Compulsory Year 12 Examinations ^(a)	-	6,000	6,180	6,381	4,621
Ongoing Implementation of the National Curriculum.....	-	5,000	2,500	-	-

(a) The provision for 2014-15 is based on estimated cost for half cohort.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Quality curriculum framework (Kindergarten to Year 12) and assessment (Years 11-12) in Western Australia.	1. Curriculum Development, Evaluation and Support 2. Student Assessment and Certification

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Curriculum Development, Evaluation and Support	7,366	12,648	13,456	12,597	10,331	7,971	7,538
2. Student Assessment and Certification	18,981	19,713	18,223	17,979	18,402	18,600	17,588
Total Cost of Services.....	26,347	32,361	31,679	30,576	28,733	26,571	25,126

Significant Issues Impacting the Agency

- In 2011, a total of 111 compulsory examinations will be developed and conducted for 51 Stage 2 and Stage 3 courses. It is expected that approximately 16,000 students will sit at least one examination, 13,500 students will sit four or more examinations and the total number of examination sittings will exceed 75,000.
- The Curriculum Council's role in the implementation of phase 1 of the national curriculum will continue in 2011-12. The Curriculum Council will also continue to coordinate the State's participation in the development and consultation for phases 2 and 3 and for the senior secondary courses of the national curriculum.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: Quality curriculum framework (Kindergarten to Year 12) and assessment (Years 11-12) in Western Australia:					
Engagement of and acceptance by stakeholders of responsive syllabuses, accreditation and review.....	3.90	3.76	3.75	3.80	1
Engagement of and acceptance by stakeholders of comprehensive and easily understood assessment policy and support	3.84	3.80	3.80	3.80	1
Engagement of and acceptance by stakeholders of valid and reliable external and school-based assessments	3.79	3.80	3.75	3.80	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. Scale range is from 1 (low) to 5 (high).

Services and Key Efficiency Indicators**1: Curriculum Development, Evaluation and Support**

This service involves (i) curriculum development to address the needs of all students entering senior secondary education, (ii) accreditation for all courses to ensure high quality and standards of contemporary curriculum provision, and (iii) formal course review based on stakeholder feedback and consultation.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 7,366	\$'000 12,648	\$'000 13,456	\$'000 12,597	1
Less Income.....	76	-	-	-	
Net Cost of Service	7,290	12,648	13,456	12,597	
Employees (Full Time Equivalents)	63	63	51	51	2
Efficiency Indicators					
Average Cost per Registered School for Each Course of Professional Support.....	\$3,828	\$3,931	\$4,329	\$3,944	
Average Cost per Registered School for Each Course of Syllabus Development and Review.....	\$24,645	\$25,637	\$28,237	\$25,437	

Explanation of Significant Movements

(Notes)

1. The Total Cost of Service includes \$5.0 million funding for national curriculum (Pre-primary to Year 10) which will support the continuing implementation of the curriculum in schools. Approximately 98% of the \$5.0 million funding is distributed as grants to the education systems and sector, which are responsible for implementation, and for reporting to the Curriculum Council, on the effectiveness and efficiency of the grant funding in their schools. The remaining 2% of the funding included in the total cost of service above is for the Curriculum Council to coordinate the State's participation in national curriculum development and consultation for phases 2 and 3, and for national curriculum senior secondary courses.
2. During 2010 the focus for the Curriculum Council shifted from curriculum development to assessment and certification for the courses implemented. This resulted in the lower number of full time equivalents (FTEs) in 2011-12 for this service with corresponding increases in the number of FTEs for Service 2: Student Assessment and Certification.

2: Student Assessment and Certification

This service involves the provision of clear assessment policy and guidelines, provision of high quality external assessments and rigorous processes for standards setting and certification.

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Total Cost of Service.....	\$'000 18,981	\$'000 19,713	\$'000 18,223	\$'000 17,979	
Less Income.....	1,001	470	389	400	
Net Cost of Service	17,980	19,243	17,834	17,579	
Employees (Full Time Equivalents)	72	71	83	83	1
Efficiency Indicators					
Average Cost per Enrolled Student for Moderation	\$87	\$60	\$98	\$91	
Average Cost per Enrolled Student for External Assessment.....	\$194	\$136	\$182	\$165	
Average Cost per Enrolled Year 12 Student for Certification	\$890	\$881	\$797	\$749	

Explanation of Significant Movements

(Notes)

1. During 2010, the focus for the Curriculum Council shifted to the assessment and certificate for the senior secondary courses implemented. Hence, the increase in the number of FTEs for this service in 2011-12 with corresponding drop in the number of FTEs for Service 1: Curriculum Development, Evaluation and Support.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer Hardware and Software							
IT Upgrade and Replacement - Hardware and Software	1,139	459	170	170	170	170	170
Total Cost of Asset Investment Program.....	1,139	459	170	170	170	170	170
FUNDED BY							
Drawdowns from the Holding Account.....			170	170	170	170	170
Total Funding			170	170	170	170	170

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	15,357	13,802	13,651	13,717	14,482	14,206	14,608
Grants and subsidies ^(c)	266	3,515	5,015	4,906	2,460	15	15
Supplies and services.....	8,252	12,501	9,764	9,194	8,894	9,615	7,887
Accommodation	1,652	1,144	1,745	1,535	1,632	1,715	1,795
Depreciation and amortisation.....	452	1,090	1,195	919	957	743	544
Other expenses	368	309	309	305	308	277	277
TOTAL COST OF SERVICES.....	26,347	32,361	31,679	30,576	28,733	26,571	25,126
Income							
Sale of goods and services ^(d)	1,039	420	350	350	380	430	443
Grants and subsidies	38	50	39	50	50	50	50
Total Income	1,077	470	389	400	430	480	493
NET COST OF SERVICES	25,270	31,891	31,290	30,176	28,303	26,091	24,633
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	25,392	29,996	29,845	28,851	27,218	25,233	23,984
Resources received free of charge	101	290	105	108	110	110	110
TOTAL INCOME FROM STATE GOVERNMENT	25,493	30,286	29,950	28,959	27,328	25,343	24,094
SURPLUS/(DEFICIENCY) FOR THE PERIOD	223	(1,605)	(1,340)	(1,217)	(975)	(748)	(539)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	223	(1,605)	(1,340)	(1,217)	(975)	(748)	(539)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 135, 134 and 134 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Past Western Australian Certificate of Education (WACE) examination papers have been provided free of charge on the Curriculum Council's website since the beginning of 2010. The reduction in income for 2010-11 onwards will mainly be offset by savings in production costs for these materials which were previously merchandised.

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Professional Development (PD) Grants for the Implementation of the Senior Secondary School Reform ^(a)	253	-	-	-	-	-	-
PD Grants for the Implementation of the National Curriculum.....	-	3,500	5,000	4,891	2,445	-	-
Scholarships and Other Grants	13	15	15	15	15	15	15
TOTAL.....	266	3,515	5,015	4,906	2,460	15	15

(a) The implementation of online professional development (PD) for the teachers and examination development contract staff has resulted in saving of PD expenditure from 2009-10.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	4,928	2,327	4,480	4,032	3,910	3,910	3,907
Holding account receivables.....	170	170	170	170	170	170	-
Receivables	262	303	344	344	235	235	235
Other.....	112	28	89	69	59	54	54
Total current assets.....	5,472	2,828	5,083	4,615	4,374	4,369	4,196
NON-CURRENT ASSETS							
Holding account receivables.....	3,086	3,327	3,157	3,157	3,195	3,025	3,025
Property, plant and equipment.....	115	48	44	50	29	-	170
Intangibles	3,691	2,855	2,737	1,982	1,216	672	128
Total non-current assets	6,892	6,230	5,938	5,189	4,440	3,697	3,323
TOTAL ASSETS.....	12,364	9,058	11,021	9,804	8,814	8,066	7,519
CURRENT LIABILITIES							
Employee provisions	2,448	2,424	2,448	2,448	2,448	2,448	2,448
Payables.....	83	181	80	80	65	65	57
Other.....	707	471	707	707	707	707	707
Total current liabilities	3,238	3,076	3,235	3,235	3,220	3,220	3,212
NON-CURRENT LIABILITIES							
Employee provisions	576	419	576	576	576	576	576
Total non-current liabilities	576	419	576	576	576	576	576
TOTAL LIABILITIES	3,814	3,495	3,811	3,811	3,796	3,796	3,788
EQUITY							
Contributed equity.....	6,325	6,325	6,325	6,325	6,325	6,325	6,325
Accumulated surplus/(deficit)	2,225	(792)	885	(332)	(1,307)	(2,055)	(2,594)
Reserves	-	30	-	-	-	-	-
Total equity.....	8,550	5,563	7,210	5,993	5,018	4,270	3,731
TOTAL LIABILITIES AND EQUITY	12,364	9,058	11,021	9,804	8,814	8,066	7,519

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	24,356	29,755	29,604	28,681	27,010	25,233	23,984
Capital appropriation	68	-	-	-	-	-	-
Holding account drawdowns	170	170	170	170	170	170	170
Net cash provided by State Government	24,594	29,925	29,774	28,851	27,180	25,403	24,154
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(14,956)	(13,802)	(13,651)	(13,717)	(14,482)	(14,206)	(14,608)
Grants and subsidies	(266)	(3,515)	(5,015)	(4,906)	(2,460)	(15)	(15)
Supplies and services	(7,743)	(11,751)	(9,939)	(9,116)	(8,839)	(9,560)	(7,847)
Accommodation	(1,652)	(1,144)	(1,445)	(1,485)	(1,582)	(1,655)	(1,735)
Other payments	(1,007)	(739)	(749)	(745)	(598)	(647)	(635)
Receipts							
Grants and subsidies	38	50	39	50	50	50	50
Sale of goods and services ^(b)	1,009	350	350	350	380	430	443
GST receipts	635	348	358	440	399	370	360
Net cash from operating activities	(23,942)	(30,203)	(30,052)	(29,129)	(27,132)	(25,233)	(23,987)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(279)	(170)	(170)	(170)	(170)	(170)	(170)
Net cash from investing activities	(279)	(170)	(170)	(170)	(170)	(170)	(170)
NET INCREASE/(DECREASE) IN CASH HELD	373	(448)	(448)	(448)	(122)	-	(3)
Cash assets at the beginning of the reporting period	4,555	2,775	4,928	4,480	4,032	3,910	3,910
Cash assets at the end of the reporting period	4,928	2,327	4,480	4,032	3,910	3,910	3,907

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Past WACE examination papers have been provided free of charge on the Council's website since the beginning of 2010. The reduction in income for 2010-11 onwards will mainly be offset by savings in production costs for these materials which were previously merchandised.

COUNTRY HIGH SCHOOL HOSTELS AUTHORITY

PART 7 - MINISTER FOR EDUCATION

DIVISION 38

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 62 Net amount appropriated to deliver services	5,333	5,230	5,275	5,762	6,137	6,265	6,373
Total appropriations provided to deliver services	5,333	5,230	5,275	5,762	6,137	6,265	6,373
CAPITAL							
Item 135 Capital Appropriation.....	6,704	980	980	1,000	1,020	1,020	1,020
TOTAL APPROPRIATIONS	12,037	6,210	6,255	6,762	7,157	7,285	7,393
EXPENSES							
Total Cost of Services	12,835	14,176	13,941	14,594	15,916	16,277	16,757
Net Cost of Services ^(a)	4,344	5,364	5,409	6,077	6,442	6,397	6,647
CASH ASSETS ^(b)	8,999	4,136	4,966	4,536	4,314	4,314	4,205

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Quality accommodation, care and services for isolated students who have to board away from home to attend school.	1. Establishment, Operation and Maintenance of Residential Colleges

Service Summary

Expense	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
1. Establishment, Operation and Maintenance of Residential Colleges	12,835	14,176	13,941	14,594	15,916	16,277	16,757
Total Cost of Services.....	12,835	14,176	13,941	14,594	15,916	16,277	16,757

Significant Issues Impacting the Agency

- A decrease of 11% in demand for boarding places mainly from within the agricultural regions with contributing factors being the half cohort effect, successive poor farming seasons, changes in farm economics and a decreasing farming population.
- State Government funding through Royalties for Regions will deliver major upgrades to the Esperance and Merredin Residential Colleges.

Outcomes and Key Effectiveness Indicators ^(a)

	2009-10 Actual	2010-11 Budget	2010-11 Estimated Actual	2011-12 Budget Target	Note
Outcome: Quality accommodation, care and services for isolated students who have to board away from home to attend school:					
Average residential college occupancy rate	79%	79%	71%	70%	1
Families rating accommodation, care and services as good or better	92%	91%	92%	92%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The occupancy rate has decreased by 8% due to a decrease in enrolments of 11%, which has been offset to some extent by a reduction in capacity caused by the reconfiguration of student accommodation at some Colleges.

Services and Key Efficiency Indicators

1: Establishment, Operation and Maintenance of Residential Colleges

Quality accommodation, care and services for isolated students who have to board away from home to attend school.

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Target \$'000	Note
Total Cost of Service	12,835	14,176	13,941	14,594	
Less Income	8,491	8,812	8,532	8,517	
Net Cost of Service	4,344	5,364	5,409	6,077	
Employees (Full Time Equivalents)	113	114	114	114	
Efficiency Indicators					
Cost (Efficiency) Average Cost per Student	\$17,630	\$19,287	\$21,446	\$22,855	1

Explanation of Significant Movements

(Notes)

1. Average Cost per Student has increased due to an increase in employee benefits and supplies and services expenses and a reduction in enrolments.

ASSET INVESTMENT PROGRAM

The Royalties for Regions program will provide for the redevelopment of the Esperance Residential College and for the upgrade of the Merredin Residential College.

Both residential colleges are strategically important in the delivery of quality secondary education for families who are contributing to the State's economic development and living beyond the reach of secondary school bus services.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-11 \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
WORKS IN PROGRESS							
Redevelopment Programs							
Esperance Residential College ^(a)	13,393	1,035	1,035	11,969	389	-	-
Merredin Residential College ^(a)	9,034	1,450	1,450	7,433	151	-	-
COMPLETED WORKS							
Maintenance Program - Residential Colleges							
2008-09 Program	424	424	183	-	-	-	-
2009-10 Program	440	440	440	-	-	-	-
2010-11 Program	456	456	456	-	-	-	-
Motor Vehicles							
Purchase of College Buses 2010-11 Program	240	240	240	-	-	-	-
Redevelopment Programs							
2008-09 Program	470	470	284	-	-	-	-
2009-10 Program	2,100	2,100	1,892	-	-	-	-
Albany Residential College	18,448	18,448	1,751	-	-	-	-
Broome Residential College Construction	9,000	9,000	266	-	-	-	-
Broome Residential College Stage 2	4,850	4,850	24	-	-	-	-
NEW WORKS							
Maintenance Program - Residential Colleges							
2011-12 Program	476	-	-	476	-	-	-
2012-13 program	500	-	-	-	500	-	-
2013-14 Program	510	-	-	-	-	510	-
2014-15 Program	520	-	-	-	-	-	520
Motor Vehicles							
Purchase of College Buses 2011-12 Program	290	-	-	290	-	-	-
Redevelopment Programs							
Royalties for Regions - Regional Residential Colleges							
Capital Works Allocation ^(a)	29,460	-	-	-	19,460	10,000	-
Total Cost of Asset Investment Program	90,611	38,913	8,021	20,168	20,500	10,510	520
Loan and Other Repayments			980	1,000	1,020	1,020	1,020
Total	90,611	38,913	9,001	21,168	21,520	11,530	1,540
FUNDED BY							
Capital Appropriation			980	1,000	1,020	1,020	1,020
Borrowings			1,007	-	-	-	-
Drawdowns from the Holding Account			456	476	500	510	520
Internal Funds and Balances			4,073	290	-	-	-
Drawdowns from Royalties for Regions Fund ^(b)			2,485	19,402	20,000	10,000	-
Total Funding			9,001	21,168	21,520	11,530	1,540

(a) Capital works funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The 2011-12 Budget Estimate (\$14.6 million) compared to 2010-11 Estimated Actual (\$13.9 million) represents a 5% increase due mainly to:

- increase in salaries, wages and leave entitlements in accordance with Enterprise Bargaining Agreements;
- increase in consumable expenses; and
- other expenses include Debt Servicing costs to the Western Australian Treasury Corporation amounting to \$1.3 million.

Statement of Financial Position

The Authority's property values will increase during the next two financial years following the additions and improvements to the Esperance and Merredin Residential Colleges.

Statement of Cashflows

Cashflow from State Government from Royalties for Regions fund of \$19.4 million in 2011-12 relates to additions and improvements to the Esperance and Merredin Residential Colleges.

INCOME STATEMENT ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	6,499	7,093	7,048	7,464	7,868	8,244	8,550
Grants and subsidies ^(c)	209	-	-	-	-	-	-
Supplies and services	1,582	1,979	1,729	2,023	2,115	2,158	2,237
Accommodation	1,114	1,146	1,246	1,164	1,249	1,275	1,312
Depreciation and amortisation	1,460	1,671	1,671	1,670	2,232	2,232	2,250
Other expenses	1,971	2,287	2,247	2,273	2,452	2,368	2,408
TOTAL COST OF SERVICES	12,835	14,176	13,941	14,594	15,916	16,277	16,757
Income							
Sale of goods and services	7,986	8,340	8,200	8,022	8,974	9,370	9,650
Other revenue	505	472	332	495	500	510	460
Total Income	8,491	8,812	8,532	8,517	9,474	9,880	10,110
NET COST OF SERVICES	4,344	5,364	5,409	6,077	6,442	6,397	6,647
INCOME FROM STATE GOVERNMENT							
Service appropriations	5,333	5,230	5,275	5,762	6,137	6,265	6,373
Resources received free of charge	97	110	110	110	115	115	115
TOTAL INCOME FROM STATE GOVERNMENT	5,430	5,340	5,385	5,872	6,252	6,380	6,488
SURPLUS/(DEFICIENCY) FOR THE PERIOD	1,086	(24)	(24)	(205)	(190)	(17)	(159)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,086	(24)	(24)	(205)	(190)	(17)	(159)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2009-10 Actual, 2010-11 Estimated Actual and 2011-12 Estimates are 113, 114 and 114 respectively. In some cases the figures for 2009-10 and 2010-11 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
Grant to Aboriginal Hostels Limited for Service and Connection Costs for Kununurra Aboriginal Hostel	209	-	-	-	-	-	-
TOTAL.....	209	-	-	-	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	8,954	4,090	4,921	4,491	4,269	4,269	4,160
Restricted cash.....	45	46	45	45	45	45	45
Holding account receivables.....	456	456	456	476	500	510	520
Receivables	542	566	542	542	562	591	591
Other.....	18	7	18	18	18	18	18
Total current assets.....	10,015	5,165	5,982	5,572	5,394	5,433	5,334
NON-CURRENT ASSETS							
Holding account receivables.....	7,184	8,410	8,410	9,595	11,314	13,037	14,767
Property, plant and equipment.....	61,590	70,139	67,940	86,438	104,756	113,034	111,294
Total non-current assets	68,774	78,549	76,350	96,033	116,070	126,071	126,061
TOTAL ASSETS.....	78,789	83,714	82,332	101,605	121,464	131,504	131,395
CURRENT LIABILITIES							
Employee provisions	597	505	605	605	620	628	628
Payables.....	167	188	167	167	167	167	167
Other.....	1,619	1,846	1,853	1,839	1,873	1,919	1,969
Total current liabilities	2,383	2,539	2,625	2,611	2,660	2,714	2,764
NON-CURRENT LIABILITIES							
Employee provisions	306	279	309	309	309	312	312
Borrowings	19,650	19,521	19,507	18,597	17,577	16,557	15,537
Other.....	45	46	45	45	45	45	45
Total non-current liabilities	20,001	19,846	19,861	18,951	17,931	16,914	15,894
TOTAL LIABILITIES	22,384	22,385	22,486	21,562	20,591	19,628	18,658
EQUITY							
Contributed equity.....	21,916	25,381	25,381	45,783	66,803	77,823	78,843
Accumulated surplus/(deficit)	20,562	19,742	20,538	20,333	20,143	20,126	19,967
Reserves	13,927	16,206	13,927	13,927	13,927	13,927	13,927
Total equity.....	56,405	61,329	59,846	80,043	100,873	111,876	112,737
TOTAL LIABILITIES AND EQUITY	78,789	83,714	82,332	101,605	121,464	131,504	131,395

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2009-10 Actual \$'000	2010-11 Budget \$'000	2010-11 Estimated Actual \$'000	2011-12 Budget Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	3,659	3,548	3,593	4,081	3,894	4,022	4,123
Capital appropriation.....	6,704	980	980	1,000	1,020	1,020	1,020
Holding account drawdowns.....	440	456	456	476	500	510	520
Royalties for regions fund ^(b)	-	2,485	2,485	19,402	20,000	10,000	-
Net cash provided by State Government.....	10,803	7,469	7,514	24,959	25,414	15,552	5,663
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(6,391)	(7,065)	(7,020)	(7,430)	(7,830)	(8,204)	(8,500)
Grants and subsidies.....	(209)	-	-	-	-	-	-
Supplies and services.....	(1,583)	(1,939)	(1,689)	(1,957)	(2,090)	(2,132)	(2,197)
Accommodation.....	(1,056)	(1,146)	(1,246)	(1,164)	(1,249)	(1,273)	(1,302)
Other payments.....	(2,614)	(2,640)	(2,600)	(2,673)	(2,821)	(2,743)	(2,793)
Receipts							
Sale of goods and services.....	8,053	8,300	8,160	8,008	8,924	9,320	9,600
GST receipts.....	624	500	500	500	500	500	500
Other receipts.....	519	482	342	495	450	510	460
Net cash from operating activities.....	(2,657)	(3,508)	(3,553)	(4,221)	(4,116)	(4,022)	(4,232)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(4,899)	(3,181)	(8,021)	(20,168)	(20,500)	(10,510)	(520)
Net cash from investing activities.....	(4,899)	(3,181)	(8,021)	(20,168)	(20,500)	(10,510)	(520)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(904)	(980)	(980)	(1,000)	(1,020)	(1,020)	(1,020)
Proceeds from borrowings.....	-	-	1,007	-	-	-	-
Net cash from financing activities.....	(904)	(980)	27	(1,000)	(1,020)	(1,020)	(1,020)
NET INCREASE/(DECREASE) IN CASH HELD.....	2,343	(200)	(4,033)	(430)	(222)	-	(109)
Cash assets at the beginning of the reporting period.....	6,656	4,336	8,999	4,966	4,536	4,314	4,314
Cash assets at the end of the reporting period.....	8,999	4,136	4,966	4,536	4,314	4,314	4,205

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$0 (2009-10), \$2.5 million (2010-11), \$2.5 million (2010-11 Estimated Out Turn), \$19.4 million (2011-12), \$20.0 million (2012-13), \$10.0 million (2013-14), \$0 (2014-15).

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Animal Resources Authority	1	156	Office of the Environmental Protection		
Armadale Redevelopment Authority	2	565	Authority	2	839
Attorney General	1	332	Office of the Information Commissioner	1	384
Botanic Gardens and Parks Authority	2	831	Office of the Inspector of Custodial Services	2	807
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Finance	2	439	Small Business Development Corporation	2	470
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Western Australia	2	506	Sport and Recreation	2	517
Fisheries	1	180	State Development	1	114
Forest Products Commission	2	795	State Training Providers	2	634
Fremantle Port Authority	2	696	Subiaco Redevelopment Authority	2	569
Gascoyne Development Commission	1	217	Swan River Trust	2	846
Geraldton Port Authority	2	699	Synergy	2	616
Gold Corporation	1	100	Training and Workforce Development	2	621
Goldfields-Esperance Development			Transport	2	649
Commission	1	223	Treasury	1	299
Governor's Establishment	1	101	Verve Energy	2	617
Great Southern Development Commission	1	230	WA Health	1	127
Heritage Council of Western Australia	2	753	Water	2	863
Horizon Power	2	614	Water Corporation	2	876
Housing Authority	2	701	Western Australia Health Promotion		
Independent Market Operator	2	613	Foundation	1	155
Indigenous Affairs	2	636	Western Australia Police	2	489
Insurance Commission of Western Australia	1	324	Western Australian Electoral Commission	1	192
Keystart Housing Scheme Trust	2	714	Western Australian Greyhound Racing		
Kimberley Development Commission	1	238	Authority	2	548
Law Reform Commission of Western			Western Australian Institute of Sport	2	538
Australia	1	365	Western Australian Land Authority	1	284
Legal Aid Commission of Western Australia	1	396	Western Australian Land Information		
Legislative Assembly	1	55	Authority	1	286
Legislative Council	1	49	Western Australian Planning Commission	2	570
Local Government	2	743	Western Australian Sports Centre Trust	2	529
Lotteries Commission	1	108	Western Australian Tourism Commission	1	157
Mental Health Commission	2	883	Western Australian Treasury Corporation	1	331
Metropolitan Cemeteries Board	2	752	Western Power	2	618
Mid West Development Commission	1	245	Western Power Provisions	2	620
Midland Redevelopment Authority	2	568	Wheatbelt Development Commission	1	276
Mines and Petroleum	1	169	WorkCover WA Authority	2	485
National Trust of Australia (WA)	2	760	Zoological Parks Authority	2	855
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