



2012-13 BUDGET

BUDGET STATEMENTS

Budget Paper No. 2
Volume 1

PRESENTED TO THE LEGISLATIVE ASSEMBLY
ON 17 MAY 2012

2012-13 Budget Statements
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BUDGET 2012-13

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TABLE OF CONTENTS

	Volume	Page
Chapter 1: Consolidated Account Expenditure Estimates	1	2
Chapter 2: Net Appropriation Determinations	1	31
Chapter 3: Agency Information in Support of the Estimates.....	1	43
PART 1 - PARLIAMENT		
Parliament	1	47
Parliamentary Commissioner for Administrative Investigations	1	67
PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT		
Premier and Cabinet	1	77
Public Sector Commission	1	89
Gold Corporation	1	100
Governor's Establishment.....	1	101
Lotteries Commission	1	107
Salaries and Allowances Tribunal	1	108
State Development	1	114
PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; TOURISM		
WA Health	1	127
Western Australia Health Promotion Foundation	1	153
Animal Resources Authority	1	154
Western Australian Tourism Commission	1	155
Rottneest Island Authority	1	165
PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS		
Mines and Petroleum.....	1	169
Fisheries	1	178
Western Australian Electoral Commission	1	191

	Volume	Page
PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT		
Regional Development and Lands	1	201
Royalties for Regions - Regional and State-wide Initiatives.....	1	214
Gascoyne Development Commission.....	1	215
Goldfields-Esperance Development Commission.....	1	221
Great Southern Development Commission	1	228
Kimberley Development Commission	1	236
Mid West Development Commission	1	244
Peel Development Commission	1	252
Pilbara Development Commission	1	259
South West Development Commission.....	1	267
Wheatbelt Development Commission.....	1	274
Western Australian Land Authority	1	282
Western Australian Land Information Authority	1	284
 PART 6 - TREASURER; ATTORNEY GENERAL		
Treasury	1	297
Economic Regulation Authority.....	1	314
Insurance Commission of Western Australia	1	321
Office of the Auditor General	1	322
Western Australian Treasury Corporation.....	1	328
Attorney General	1	329
Corruption and Crime Commission	1	345
Commissioner for Equal Opportunity	1	352
Law Reform Commission of Western Australia	1	359
Office of the Director of Public Prosecutions	1	364
Commissioner for Children and Young People.....	1	372
Office of the Information Commissioner	1	379
Parliamentary Inspector of the Corruption and Crime Commission	1	384
Legal Aid Commission of Western Australia	1	390
 PART 7 - MINISTER FOR EDUCATION		
Education	1	393
Education Services	1	409
School Curriculum and Standards Authority	1	419
Country High School Hostels Authority	1	427
 PART 8 - MINISTER FOR FINANCE; COMMERCE; SMALL BUSINESS		
Finance	2	439
Commerce	2	459
Small Business Development Corporation.....	2	471
Registrar, Western Australian Industrial Relations Commission	2	479
WorkCover WA Authority.....	2	485
 PART 9 - MINISTER FOR POLICE; ROAD SAFETY		
Western Australia Police	2	489

	Volume	Page
PART 10 - MINISTER FOR SPORT AND RECREATION; RACING AND GAMING		
Sport and Recreation	2	509
Western Australian Sports Centre Trust.....	2	521
Western Australian Institute of Sport	2	530
Racing, Gaming and Liquor	2	531
Racing and Wagering Western Australia	2	539
Western Australian Greyhound Racing Authority	2	540
Burswood Park Board	2	541
Perth Major Stadium	2	542
PART 11 - MINISTER FOR PLANNING; CULTURE AND THE ARTS; SCIENCE AND INNOVATION		
Planning	2	545
Metropolitan Redevelopment Authority.....	2	558
Western Australian Planning Commission.....	2	560
Culture and the Arts	2	569
Chemistry Centre (WA)	2	582
PART 12 - MINISTER FOR ENERGY; TRAINING AND WORKFORCE DEVELOPMENT; INDIGENOUS AFFAIRS		
Independent Market Operator	2	593
Horizon Power	2	594
Synergy	2	596
Verve Energy	2	597
Western Power	2	598
Training and Workforce Development.....	2	600
State Training Providers.....	2	611
Indigenous Affairs.....	2	613
PART 13 – MINISTER FOR TRANSPORT; HOUSING; EMERGENCY SERVICES		
Transport	2	625
Commissioner of Main Roads.....	2	638
Public Transport Authority of Western Australia.....	2	653
Albany Port Authority.....	2	664
Broome Port Authority.....	2	665
Bunbury Port Authority.....	2	666
Dampier Port Authority.....	2	667
Esperance Port Authority	2	668
Fremantle Port Authority	2	669
Geraldton Port Authority.....	2	672
Port Hedland Port Authority	2	673
Housing Authority.....	2	674
Keystart Housing Scheme Trust.....	2	686
Fire and Emergency Services Authority of Western Australia	2	687
Gateway WA	2	696
PART 14 - MINISTER FOR CHILD PROTECTION; COMMUNITY SERVICES; SENIORS AND VOLUNTEERING; WOMEN’S INTERESTS; YOUTH		
Child Protection	2	699
Communities	2	711

	Volume	Page
PART 15 - MINISTER FOR LOCAL GOVERNMENT; HERITAGE; CITIZENSHIP AND MULTICULTURAL INTERESTS		
Local Government.....	2	725
Metropolitan Cemeteries Board	2	735
Heritage Council of Western Australia	2	736
National Trust of Australia (WA)	2	745
PART 16 - MINISTER FOR AGRICULTURE AND FOOD; FORESTRY; CORRECTIVE SERVICES		
Agriculture and Food	2	757
Rural Business Development Corporation	2	771
Western Australian Meat Industry Authority	2	778
Perth Market Authority	2	779
Forest Products Commission.....	2	780
Corrective Services	2	781
Office of the Inspector of Custodial Services.....	2	792
PART 17 - MINISTER FOR ENVIRONMENT; WATER		
Environment and Conservation	2	801
Botanic Gardens and Parks Authority	2	815
Office of the Environmental Protection Authority	2	823
Swan River Trust.....	2	830
Zoological Parks Authority	2	840
Water	2	848
Water Corporation.....	2	860
Bunbury Water Board	2	862
Busselton Water Board.....	2	863
PART 18 - MINISTER FOR MENTAL HEALTH; DISABILITY SERVICES		
Mental Health Commission.....	2	867
Disability Services Commission	2	879

CHAPTER 1

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 1 - PARLIAMENT			
1	1		Parliament
			Legislative Council
		1	- Net amount appropriated to deliver services.....
			- Salaries and Allowances Act 1975.....
			Legislative Assembly
		2	- Net amount appropriated to deliver services.....
			- Salaries and Allowances Act 1975.....
			Parliamentary Services
		3	- Net amount appropriated to deliver services.....
109			- Capital Appropriation.....
			Total.....
1	2		Parliamentary Commissioner for Administrative Investigations
		4	- Net amount appropriated to deliver services.....
			- Parliamentary Commissioner Act 1971.....
			Total.....
TOTAL - PART 1.....			
PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT			
1	3		Premier and Cabinet
		5	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
1	4		Public Sector Commission
		6	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
1	5		Governor's Establishment
		7	- Net amount appropriated to deliver services
			- Capital Appropriation.....
			- Governor's Establishment Act 1992
			- Salaries and Allowances Act 1975
			Total.....
1	6		Salaries and Allowances Tribunal
		8	- Net amount appropriated to deliver services
			Total.....
1	7		State Development
		9	- Net amount appropriated to deliver services
10			- Administered Grants, Subsidies and Other Transfer Payments.....
			- Administered Capital Appropriation.....
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 2.....			

2010-11 Actual \$' 000	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000
4,010	5,048	5,048	4,883	5,165	5,298	5,473
9,817	10,329	10,292	10,816	11,334	11,815	12,311
5,349	5,374	5,361	5,415	5,499	5,644	5,794
15,737	16,505	16,941	17,376	18,138	18,895	19,691
13,083	13,597	13,597	14,678	14,464	14,736	14,657
2,772	500	585	1,360	1,000	1,000	1,000
50,768	51,353	51,824	54,528	55,600	57,388	58,926
5,795	5,828	6,105	7,240	7,010	6,588	6,520
553	578	578	597	610	624	638
6,348	6,406	6,683	7,837	7,620	7,212	7,158
57,116	57,759	58,507	62,365	63,220	64,600	66,084
160,232	152,323	148,497	171,925	166,046	145,516	147,097
1,869	1,978	1,978	2,038	2,098	2,164	2,239
162,101	154,301	150,475	173,963	168,144	147,680	149,336
20,434	25,915	25,915	27,779	24,755	25,477	25,912
1,182	1,206	1,206	1,224	1,237	1,256	1,283
21,616	27,121	27,121	29,003	25,992	26,733	27,195
1,659	1,368	1,365	1,367	1,372	1,380	1,386
200	-	800	-	-	-	-
2,728	2,667	2,622	2,712	2,740	2,766	2,794
413	425	470	483	483	483	483
5,000	4,460	5,257	4,562	4,595	4,629	4,663
583	647	875	985	1,007	1,031	1,057
583	647	875	985	1,007	1,031	1,057
41,707	116,421	45,398	54,238	36,590	31,555	31,401
16,285	18,262	15,453	22,086	16,155	21,605	16,863
-	5,840	-	-	-	-	-
401	437	437	445	446	446	446
58,393	140,960	61,288	76,769	53,191	53,606	48,710
247,693	327,489	245,016	285,282	252,929	233,679	230,961

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; TOURISM			
1	8		WA Health
		11	- Net amount appropriated to deliver services
		110	- Capital Appropriation
			- Salaries and Allowances Act 1975
			- Lotteries Commission Act 1990
			Total.....
1	9		Western Australian Tourism Commission
		12	- Net amount appropriated to deliver services
		111	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 3.....			
PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS			
1	10		Mines and Petroleum
		13	- Net amount appropriated to deliver services
		14	- Administered Grants, Subsidies and Other Transfer Payments.....
		112	- Capital Appropriation
			- Petroleum (Submerged Lands) Act 1982
			- Salaries and Allowances Act 1975
			Total.....
1	11		Fisheries
		15	- Net amount appropriated to deliver services
		16	- Administered Grants, Subsidies and Other Transfer Payments.....
		113	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
1	12		Western Australian Electoral Commission
		17	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			- Electoral Act 1907
			- Industrial Relations Act 1979
			Total.....
TOTAL - PART 4.....			

2010-11 Actual \$' 000	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000
3,110,499	3,499,124	3,545,192	3,701,696	3,892,654	3,984,267	4,179,368
222,390	507,512	509,489	310,838	195,746	68,768	59,159
467	503	503	533	563	589	880
107,054	110,376	106,300	110,200	115,500	120,000	123,200
3,440,410	4,117,515	4,161,484	4,123,267	4,204,463	4,173,624	4,362,607
59,173	65,249	65,001	61,374	61,593	61,856	51,681
-	50	50	100	150	150	150
399	413	413	427	442	442	442
59,572	65,712	65,464	61,901	62,185	62,448	52,273
3,499,982	4,183,227	4,226,948	4,185,168	4,266,648	4,236,072	4,414,880
63,990	76,477	77,384	79,541	80,585	96,074	99,370
4,008	19,886	20,054	5,273	3,999	4,024	4,047
15	-	-	1,325	-	-	-
5,203	6,087	4,190	2,470	1,915	2,441	1,224
810	838	838	848	859	873	889
74,026	103,288	102,466	89,457	87,358	103,412	105,530
32,412	39,391	49,982	45,157	45,736	44,807	45,249
-	-	-	2,416	2,438	2,461	2,461
5,510	10,060	8,454	12,071	610	10	10
264	298	298	306	315	315	325
38,186	49,749	58,734	59,950	49,099	47,593	48,045
6,773	6,628	6,628	23,215	6,845	6,599	7,147
364	377	377	387	397	406	416
619	1,080	1,080	200	3,800	600	1,400
116	116	116	116	116	116	116
7,872	8,201	8,201	23,918	11,158	7,721	9,079
120,084	161,238	169,401	173,325	147,615	158,726	162,654

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT			
1	13	18	Regional Development and Lands - Net amount appropriated to deliver services - Salaries and Allowances Act 1975 Total.....
1	14	19	Gascoyne Development Commission - Net amount appropriated to deliver services Total.....
1	15	20	Goldfields-Esperance Development Commission - Net amount appropriated to deliver services Total.....
1	16	21	Great Southern Development Commission - Net amount appropriated to deliver services Total.....
1	17	22 114	Kimberley Development Commission - Net amount appropriated to deliver services - Capital Appropriation Total.....
1	18	23	Mid West Development Commission - Net amount appropriated to deliver services Total.....
1	19	24	Peel Development Commission - Net amount appropriated to deliver services Total.....
1	20	25 115	Pilbara Development Commission - Net amount appropriated to deliver services - Capital Appropriation Total.....
1	21	26	South West Development Commission - Net amount appropriated to deliver services Total.....
1	22	27	Wheatbelt Development Commission - Net amount appropriated to deliver services Total.....
1	23	28 116	Western Australian Land Information Authority - Net amount appropriated to deliver services - Capital Appropriation..... - Salaries and Allowances Act 1975 - Transfer of Land Act 1893..... Total.....
TOTAL - PART 5.....			

2010-11 Actual \$' 000	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000
16,943	22,951	27,514	34,943	25,545	23,993	23,927
274	308	308	319	330	342	342
17,217	23,259	27,822	35,262	25,875	24,335	24,269
1,419	1,515	1,543	1,565	1,593	1,636	1,683
1,419	1,515	1,543	1,565	1,593	1,636	1,683
1,651	1,725	1,752	1,788	1,853	1,906	1,959
1,651	1,725	1,752	1,788	1,853	1,906	1,959
1,650	1,742	1,767	1,805	1,860	1,911	1,963
1,650	1,742	1,767	1,805	1,860	1,911	1,963
2,279	2,280	2,334	2,140	2,201	2,261	2,320
-	-	-	14	-	-	-
2,279	2,280	2,334	2,154	2,201	2,261	2,320
1,578	1,649	1,675	1,697	1,765	1,849	1,898
1,578	1,649	1,675	1,697	1,765	1,849	1,898
1,506	1,584	1,609	1,638	1,697	1,742	1,787
1,506	1,584	1,609	1,638	1,697	1,742	1,787
3,046	3,304	3,370	3,057	3,149	3,236	3,327
30	30	30	30	30	30	50
3,076	3,334	3,400	3,087	3,179	3,266	3,377
4,034	4,281	4,445	4,482	4,652	4,765	4,889
4,034	4,281	4,445	4,482	4,652	4,765	4,889
1,660	1,758	1,861	1,817	1,871	1,923	1,975
1,660	1,758	1,861	1,817	1,871	1,923	1,975
33,552	31,361	38,503	37,648	27,599	29,409	30,639
-	6,918	6,918	6,732	523	-	-
446	274	274	282	290	299	310
478	-	-	-	-	-	-
34,476	38,553	45,695	44,662	28,412	29,708	30,949
70,546	81,680	93,903	99,957	74,958	75,302	77,069

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol Division Item Details

PART 6 - TREASURER; ATTORNEY GENERAL

1	24	Treasury
29		- Net amount appropriated to deliver services
30		- Electricity Retail Corporation (Synergy)
31		- Regional Power Corporation (Horizon Power)
32		- Public Transport Authority.....
33		- Water Corporation of Western Australia
34		- Western Australian Land Authority
		- Forest Products Commission
35		- Broome Port Authority
36		- Department of Corrective Services.....
37		- Department of Finance.....
38		- Goods and Services Tax Administration Costs
39		- Health and Disability Services Complaints Office.....
40		- Metropolitan Redevelopment Authority.....
41		- Provision for Unfunded Liabilities in the Government Insurance Fund
42		- Refund of Past Years Revenue Collections – Public Corporations
43		- Rottnest Island Authority
44		- Royalties for Regions.....
45		- State Property - Emergency Services Levy.....
46		- All Other Grants, Subsidies and Transfer Payments.....
		<i>Comprising:</i>
		- Acts of Grace
		- ANZAC Day Trust
		- HIH Insurance Rescue Package
		- Incidentals
		- Interest on Public Moneys held in Participating Trust Fund Accounts
		- Shark Hazard Response.....
		- Shire of Broome.....
		- Superannuation Reforms - Payments to Government Employees
		Superannuation Board
		- Margaret River Bushfire Financial Assistance.....
		- Toodyay Bushfire Financial Assistance.....
		- Town of Cambridge.....
		- Water Corporation of Western Australia – Part Reimbursement of Land Sales
		- Western Australian Treasury Corporation Management Fees
		- Provision for District Allowances.....
		- Provision for Voluntary Separation Package.....
		- Sustainable Funding and Contracting with the Not-for-Profit Sector.....
		- WA Health.....
		- Western Australian Sports Centre Trust.....
		- Capital Appropriation.....
117		- Department of Corrective Services.....
118		- Department of Education.....
119		- Department of Finance.....
120		- Electricity Generation Corporation (Verve Energy)
121		- Forest Products Commission
122		- Fremantle Port Authority
123		- Metropolitan Redevelopment Authority.....
124		- Regional Power Corporation (Horizon Power)
125		- Royalties for Regions.....
126		- WA Health.....
127		- Water Corporation of Western Australia
		- Electricity Networks Corporation (Western Power)
		- Esperance Port Authority.....
		- Port Hedland Port Authority
128		- Fiona Stanley Hospital Construction Account
129		- New Children's Hospital Account.....
130		- Perry Lakes Trust Account

2010-11 Actual \$' 000	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000
34,571	34,399	36,338	37,238	36,558	37,379	38,036
324,528	425,541	425,541	437,409	417,036	391,456	465,902
27,422	38,871	38,871	57,037	57,540	57,018	72,205
568,734	643,545	610,997	662,378	698,688	736,654	761,916
483,153	463,990	463,990	442,818	497,277	536,438	571,688
40,494	60,902	64,765	40,515	39,594	35,640	34,922
1,094	-	-	-	-	-	-
363	342	342	324	-	-	-
620	21,439	4,208	10,022	9,555	53,169	93,847
-	-	-	26,214	20,724	16,194	17,154
69,308	73,800	73,800	74,800	75,300	75,900	76,400
1,983	2,121	2,121	2,426	2,558	2,631	2,710
1,810	1,830	915	2,994	2,556	4,870	-
1,925	3,471	5,471	2,910	2,946	2,828	2,735
9,419	10,000	25,000	10,000	10,000	10,000	10,000
2,200	3,200	3,200	4,800	5,200	5,200	5,200
454,526	687,625	687,625	654,767	865,117	1,097,970	1,002,840
14,717	16,000	16,000	16,000	16,000	16,000	16,000
11,782	7,527	12,399	15,911	6,150	18,600	7,360
-	10	10	10	10	10	10
300	300	300	300	300	300	300
-	80	-	5	-	-	-
-	305	305	310	315	320	325
5,445	5,641	5,865	5,215	4,725	5,640	5,865
420	441	2,921	-	-	-	-
-	-	-	1,600	-	-	-
-	-	2,248	2,701	-	-	-
-	-	-	5,000	-	-	-
5,000	-	-	-	-	-	-
-	-	-	-	-	11,500	-
28	200	200	200	200	200	200
589	550	550	570	600	630	660
-	11,910	-	-	-	-	-
-	40,000	-	-	-	-	-
-	87,849	-	-	50,125	66,355	69,155
6,994	-	-	-	-	-	-
-	-	-	-	976	976	976
912	5,687	539	-	-	-	-
2,147	14,637	12,542	95,727	133,069	95,321	19,200
-	-	-	13,189	102,319	95,334	-
-	-	1,980	11,724	9,356	6,940	7,352
160,508	31,362	31,362	24,464	-	-	25,536
2,925	89,979	88,086	10,673	4,700	-	-
103	14,500	450	20,780	15,000	-	-
3,250	3,940	-	168,895	78,260	65,272	-
-	17,468	5,594	19,556	1,104	1,033	1,033
363,299	510,950	510,950	563,058	618,158	461,680	637,985
150,566	128,878	26,269	60,146	121,477	100,662	48,990
-	8,860	8,860	9,490	5,080	-	-
536	636	636	-	-	-	-
-	1,400	1,400	-	-	-	-
750	450	450	-	-	-	-
-	-	-	125,000	-	-	-
-	505,000	505,000	70,000	517,000	-	65,000
1,166	14,940	2,775	2,086	-	45	10,034

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol Division Item Details

PART 6 - TREASURER; ATTORNEY GENERAL - continued

131	-	Perth's New Major Stadium Construction Account.....
	-	Oakajee Port Special Purpose Account.....
	-	Salaries and Allowances Act 1975
	-	Gold Corporation Act 1987
	-	Judges' Salaries and Pensions Act 1950.....
		Comprising:
	-	Benefit Payments.....
	-	Administration Expense.....
	-	Parliamentary Superannuation Act 1970.....
		Comprising:
	-	Benefit Payments.....
	-	Administration Expense.....
	-	State Superannuation Act 2000
		Comprising:
	-	Pension Scheme.....
		Comprising:
	-	Benefit Payments.....
	-	Administration Expense.....
	-	Gold State Super.....
		Comprising:
	-	Benefit Payments.....
	-	Administration Expense.....
	-	Government Services.....
	-	West State Super.....
	-	Tobacco Products Control Act 2006
	-	Unclaimed Money Act 1990
	-	Unclaimed Money (Superannuation and RSA Providers) Act 2003
	-	Western Australian Treasury Corporation Act 1986 – Interest
	-	Loans (Co-operative Companies) Act 2004
	-	Western Australian Treasury Corporation Act 1986 – Capital Repayments
		Total.....
1	25	Economic Regulation Authority
	47	- Net amount appropriated to deliver services
		Total.....
1	26	Office of the Auditor General
	48	- Net amount appropriated to deliver services
	132	- Capital Appropriation
		- Salaries and Allowances Act 1975
		Total.....
1	27	Attorney General
	49	- Net amount appropriated to deliver services
		- State Administrative Tribunal Act 2004
		- Salaries and Allowances Act 1975
		- Children's Court of Western Australia Act 1988
		- Criminal Injuries Compensation Act 2003.....
		- District Court of Western Australia Act 1969
		- Judges' Salaries and Pensions Act 1950
		- Solicitor General Act 1969
		- Suitor's Fund Act 1964
	133	- Capital Appropriation
		Total.....

2010-11 Actual \$' 000	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000
-	-	-	100,000	-	-	-
-	-	-	-	-	-	339,000
1,350	1,399	1,399	1,441	1,482	1,528	1,528
2	2	2	3	3	3	3
10,829	12,067	12,405	13,668	15,423	17,355	19,484
10,829	11,832	12,250	13,415	15,162	17,086	19,205
-	235	155	253	261	269	279
7,387	7,189	7,210	11,696	8,541	8,882	9,098
7,387	7,064	7,000	11,398	8,234	8,567	8,772
-	125	210	298	307	315	326
577,651	575,281	577,166	613,700	626,548	635,393	645,624
221,021	212,679	228,728	211,813	204,537	197,299	189,994
221,021	212,679	227,242	210,000	202,724	195,486	188,154
-	-	1,486	1,813	1,813	1,813	1,840
298,446	304,426	290,254	342,416	362,748	379,054	396,828
298,446	304,426	281,446	332,572	352,475	368,598	386,245
-	-	8,413	9,665	10,088	10,265	10,387
-	-	395	179	185	191	196
58,184	58,176	58,184	59,471	59,263	59,040	58,802
20,087	20,649	20,674	21,240	21,808	22,312	22,717
681	750	750	750	750	750	750
17	20	20	220	-	-	-
192,468	323,000	250,000	361,000	477,000	623,000	651,000
1,000	660	3,610	660	660	660	660
-	-	-	-	-	-	356,347
3,553,277	4,924,066	4,541,712	4,817,729	5,571,638	5,301,448	6,110,387
2,525	14,678	14,678	2,328	2,438	2,514	2,585
2,525	14,678	14,678	2,328	2,438	2,514	2,585
4,392	5,235	5,235	6,017	6,130	6,309	6,470
419	-	-	860	300	300	300
570	629	629	648	679	699	719
5,381	5,864	5,864	7,525	7,109	7,308	7,489
264,549	249,195	256,205	240,675	238,252	246,118	250,661
5,201	5,455	5,455	5,107	5,375	5,550	5,686
25,834	26,846	27,531	28,469	29,862	30,343	30,910
386	382	382	394	416	430	438
29,148	26,195	26,195	26,397	26,604	26,817	26,817
9,635	10,371	10,371	10,698	11,212	11,575	11,772
10,592	10,105	11,010	10,364	10,630	10,975	11,186
422	369	435	448	452	466	477
19	29	29	29	30	31	31
8,197	40,682	17,531	50,459	31,791	4,095	3,695
353,983	369,629	355,144	373,040	354,624	336,400	341,673

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
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PART 6 - TREASURER; ATTORNEY GENERAL - continued			
1	28		Corruption and Crime Commission
		50	- Net amount appropriated to deliver services
		134	- Capital Appropriation
			- Corruption and Crime Commission Act 2003
			Total.....
1	29		Commissioner for Equal Opportunity
		51	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
1	30		Law Reform Commission of Western Australia
		52	- Net amount appropriated to deliver services
			Total.....
1	31		Office of the Director of Public Prosecutions
		53	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
1	32		Commissioner for Children and Young People
		54	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
1	33		Office of the Information Commissioner
		55	- Net amount appropriated to deliver services
			- Freedom of Information Act 1992
			Total.....
1	34		Parliamentary Inspector of the Corruption and Crime Commission
		56	- Net amount appropriated to deliver services
			- Corruption and Crime Commission Act 2003.....
			Total.....
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TOTAL - PART 6.....			
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2010-11 Actual \$' 000	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000
25,337	30,999	30,999	31,927	34,171	34,679	35,199
883	1,300	1,300	1,735	514	1,306	1,371
409	448	448	460	472	486	502
26,629	32,747	32,747	34,122	35,157	36,471	37,072
3,319	3,546	3,607	3,378	3,475	3,492	3,585
2	-	-	-	-	-	-
239	247	247	254	260	340	348
3,560	3,793	3,854	3,632	3,735	3,832	3,933
971	1,007	1,007	1,036	1,025	1,051	1,076
971	1,007	1,007	1,036	1,025	1,051	1,076
25,705	27,948	30,668	31,050	29,522	29,915	30,315
2,550	2,931	2,931	3,026	2,816	2,908	2,992
28,255	30,879	33,599	34,076	32,338	32,823	33,307
2,610	2,734	2,759	2,814	2,897	2,969	3,048
207	224	224	231	236	240	248
2,817	2,958	2,983	3,045	3,133	3,209	3,296
1,362	1,729	1,733	1,749	1,783	1,852	1,875
220	239	239	251	255	255	255
1,582	1,968	1,972	2,000	2,038	2,107	2,130
333	344	344	356	374	385	392
145	158	158	163	170	176	180
478	502	502	519	544	561	572
3,979,458	5,388,091	4,994,062	5,279,052	6,013,779	5,727,724	6,543,520

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 7 - MINISTER FOR EDUCATION			
1	35		Education
		57	- Net amount appropriated to deliver services
		135	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
1	36		Education Services
		58	- Net amount appropriated to deliver services
		59	- Administered Grants, Subsidies and Other Transfer Payments.....
			- Salaries and Allowances Act 1975
			Total.....
1	37		School Curriculum and Standards Authority
		60	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
1	38		Country High School Hostels Authority
		61	- Net amount appropriated to deliver services
		136	- Capital Appropriation
			Total.....
TOTAL - PART 7.....			
PART 8 - MINISTER FOR FINANCE; COMMERCE; SMALL BUSINESS			
2	39		Finance
		62	- Net amount appropriated to deliver services
		63	- Administered Grants, Subsidies and Other Transfer Payments.....
		137	- Capital Contribution.....
			- First Home Owner Grant Act 2000.....
			- Salaries and Allowances Act 1975
			Total.....
2	40		Commerce
		64	- Net amount appropriated to deliver services
		138	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	41		Small Business Development Corporation
		65	- Net amount appropriated to deliver services
		139	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	42		Registrar, Western Australian Industrial Relations Commission
		66	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 8.....			

2010-11 Actual \$' 000	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000
3,102,025	3,264,954	3,240,514	3,414,417	3,399,124	3,479,216	3,563,325
462,065	660,526	575,828	324,747	240,134	130,789	140,619
1,093	1,131	1,057	1,073	1,105	1,138	1,172
3,565,183	3,926,611	3,817,399	3,740,237	3,640,363	3,611,143	3,705,116
16,676	21,799	21,799	17,341	19,050	20,203	20,936
334,769	360,375	360,375	389,077	401,979	422,916	423,888
254	278	278	285	293	302	302
351,699	382,452	382,452	406,703	421,322	443,421	445,126
29,601	28,598	28,276	28,593	26,945	26,459	27,998
244	253	253	250	250	252	260
29,845	28,851	28,529	28,843	27,195	26,711	28,258
5,275	5,762	5,793	6,169	6,298	6,407	6,517
980	1,000	1,000	1,020	1,020	1,020	1,020
6,255	6,762	6,793	7,189	7,318	7,427	7,537
3,952,982	4,344,676	4,235,173	4,182,972	4,096,198	4,088,702	4,186,037
234,428	235,785	298,027	307,317	268,919	158,514	168,514
221,198	137,644	135,172	152,320	294,444	183,585	197,878
52,533	144,068	93,906	40,352	11,417	15,000	60,402
101,970	126,360	103,689	111,418	115,218	118,793	121,795
953	987	1,056	1,314	1,350	1,384	1,400
611,082	644,844	631,850	612,721	691,348	477,276	549,989
112,272	139,232	147,370	111,395	107,235	102,557	99,456
425	1,888	1,888	1,000	-	-	-
724	746	746	768	791	808	828
113,421	141,866	150,004	113,163	108,026	103,365	100,284
11,897	12,055	12,529	11,766	11,693	11,923	12,105
78	84	-	60	60	60	60
218	222	222	228	235	242	281
12,193	12,361	12,751	12,054	11,988	12,225	12,446
8,634	8,964	9,375	9,248	9,387	9,751	10,247
2,091	2,270	2,510	2,319	2,367	2,414	2,475
10,725	11,234	11,885	11,567	11,754	12,165	12,722
747,421	810,305	806,490	749,505	823,116	605,031	675,441

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 9 - MINISTER FOR POLICE; ROAD SAFETY			
2	43		Western Australia Police
		67	- Net amount appropriated to deliver services
		140	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
			TOTAL - PART 9.....
PART 10 - MINISTER FOR SPORT AND RECREATION; RACING AND GAMING			
2	44		Sport and Recreation
		68	- Net amount appropriated to deliver services
		69	- Contribution to Community Sporting and Recreation Facilities Fund
			- Lotteries Commission Act 1990
			- Salaries and Allowances Act 1975
		70	- Administered Grants, Subsidies and Other Transfer Payments.....
		141	- Capital Appropriation
			Total.....
2	45		Western Australian Sports Centre Trust
		71	- Net amount appropriated to deliver services
		142	- Capital Appropriation
			Total.....
2	46		Racing, Gaming and Liquor
		72	- Net amount appropriated to deliver services
		73	- Administered Grants, Subsidies and Other Transfer Payments.....
			- Liquor Control Act 1988
			- Salaries and Allowances Act 1975
		143	- Capital Appropriation
			Total.....
			TOTAL - PART 10.....
PART 11 - MINISTER FOR PLANNING; CULTURE AND THE ARTS; SCIENCE AND INNOVATION			
2	47		Planning
		74	- Net amount appropriated to deliver services
		144	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	48		Western Australian Planning Commission
		75	- Net amount appropriated to deliver services
		145	- Capital Appropriation
			- Metropolitan Region Improvement Tax Act 1959
			Total.....

2010-11 Actual \$' 000	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000
1,004,250	1,111,455	1,117,377	1,111,215	1,141,249	1,178,095	1,195,828
70,737	65,593	2,976	87,659	49,194	42,777	14,600
3,325	3,477	3,477	3,603	3,730	3,849	3,968
1,078,312	1,180,525	1,123,830	1,202,477	1,194,173	1,224,721	1,214,396
1,078,312	1,180,525	1,123,830	1,202,477	1,194,173	1,224,721	1,214,396
29,226	42,250	41,005	35,522	29,926	31,278	28,609
17,000	28,000	17,500	20,500	23,616	17,453	9,151
13,382	13,818	13,818	14,274	14,783	14,783	14,783
226	271	271	278	285	285	285
-	-	-	703	-	-	-
4,300	27,700	19,540	113,960	19,844	12,826	-
64,134	112,039	92,134	185,237	88,454	76,625	52,828
15,577	18,263	22,742	33,530	33,192	35,773	38,667
67,012	92,887	156,401	1,603	1,356	1,328	1,124
82,589	111,150	179,143	35,133	34,548	37,101	39,791
3,350	4,081	4,081	4,171	4,189	4,244	4,333
88,241	102,277	102,869	106,047	109,356	111,607	111,780
1,855	5,000	5,000	5,000	5,000	5,000	5,000
265	277	277	285	292	298	306
-	-	-	2,540	1,820	-	-
93,711	111,635	112,227	118,043	120,657	121,149	121,419
240,434	334,824	383,504	338,413	243,659	234,875	214,038
44,298	40,315	42,964	38,885	37,032	37,205	37,670
10,112	6,874	952	3,753	2,152	2,739	2,221
430	442	442	456	469	483	483
54,840	47,631	44,358	43,094	39,653	40,427	40,374
3,262	14,703	10,962	3,284	3,356	3,421	3,449
5,400	53,821	17,821	8,400	5,400	5,400	5,400
77,839	83,600	83,700	83,300	91,700	100,800	110,800
86,501	152,124	112,483	94,984	100,456	109,621	119,649

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
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			PART 11 - MINISTER FOR PLANNING; CULTURE AND THE ARTS; SCIENCE AND INNOVATION - continued
2	49		Culture and the Arts
		76	- Net amount appropriated to deliver services
		77	- Art Gallery of Western Australia
		78	- Library Board of Western Australia.....
		79	- Perth Theatre Trust
		80	- Western Australian Museum
		146	- Capital Appropriation
		147	- Art Gallery of Western Australia
			- Library Board of Western Australia
			- Perth Theatre Trust
			- Lotteries Commission Act 1990
			- Salaries and Allowances Act 1975
			Total.....
2	50		Chemistry Centre (WA)
		81	- Net amount appropriated to deliver services
		148	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
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TOTAL - PART 11.....			
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			PART 12 - MINISTER FOR ENERGY; TRAINING AND WORKFORCE DEVELOPMENT; INDIGENOUS AFFAIRS
2	51		Training and Workforce Development
		82	- Net amount appropriated to deliver services
		149	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	52		Indigenous Affairs
		83	- Net amount appropriated to deliver services
		150	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
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TOTAL - PART 12.....			
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2010-11 Actual \$' 000	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000
77,989	76,105	81,338	76,354	115,012	113,038	113,362
4,824	10,927	10,927	4,317	-	-	-
13,431	13,303	14,423	18,448	-	-	-
5,760	10,259	11,067	10,746	-	-	-
7,979	7,075	7,075	6,018	-	-	-
11,563	21,000	15,500	2,700	10,730	17,430	43,930
230	230	230	230	-	-	-
120	-	-	-	-	-	-
9,089	-	-	-	-	-	-
13,000	13,818	13,818	14,274	14,783	14,783	14,783
757	779	779	802	826	851	877
144,742	153,496	155,157	133,889	141,351	146,102	172,952
9,262	8,381	8,493	7,546	6,616	5,740	6,122
195	195	195	700	700	700	-
196	202	202	208	208	208	208
9,653	8,778	8,890	8,454	7,524	6,648	6,330
295,736	362,029	320,888	280,421	288,984	302,798	339,305
425,656	469,550	473,450	472,050	452,036	422,655	432,457
27,901	22,086	3,784	20,374	12,088	-	-
2,150	2,734	2,734	2,817	2,902	2,990	2,990
455,707	494,370	479,968	495,241	467,026	425,645	435,447
30,699	35,782	38,668	41,237	32,480	32,214	31,706
-	-	-	1,239	616	198	-
202	238	238	244	246	247	247
30,901	36,020	38,906	42,720	33,342	32,659	31,953
486,608	530,390	518,874	537,961	500,368	458,304	467,400

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 13 - MINISTER FOR TRANSPORT; HOUSING; EMERGENCY SERVICES			
2	53		Transport
		84	- Net amount appropriated to deliver services
		85	- Western Australian Coastal Shipping Commission
		151	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	54		Commissioner of Main Roads
		86	- Net amount appropriated to deliver services
		152	- Capital Appropriation
			- Road Traffic Act 1974
			- Salaries and Allowances Act 1975
			- Road Traffic Act 1974
			Total.....
2	55		Public Transport Authority of Western Australia
			- Salaries and Allowances Act 1975
		153	- Capital Appropriation
			Total.....
2	56		Housing Authority
		87	- Net amount appropriated to deliver services
		154	- Capital Appropriation
			Total.....
2	57		Fire and Emergency Services Authority of Western Australia
		88	- Net amount appropriated to deliver services
		155	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 13.....			
PART 14 - MINISTER FOR CHILD PROTECTION; COMMUNITY SERVICES; SENIORS AND VOLUNTEERING; WOMEN'S INTERESTS; YOUTH			
2	58		Child Protection
		89	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	59		Communities
		90	- Net amount appropriated to deliver services
		91	- Contribution to the Western Australian Family Foundation Trust Account
			- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 14.....			

2010-11 Actual \$' 000	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000
142,489	131,858	151,684	143,230	162,750	132,261	132,998
329	329	80	85	90	95	100
9,859	9,020	9,570	18,201	16,989	129,180	199,882
1,024	1,058	1,058	1,090	1,122	1,156	1,191
153,701	142,265	162,392	162,606	180,951	262,692	334,171
145,714	216,255	209,297	199,032	224,245	193,661	194,770
114,065	213,519	160,170	232,769	215,875	78,039	7,032
409,125	445,036	459,813	526,933	529,461	607,100	644,277
352	365	365	377	389	401	401
119,110	97,466	97,466	75,162	106,389	60,071	60,071
788,366	972,641	927,111	1,034,273	1,076,359	939,272	906,551
323	326	326	337	348	359	359
88,721	216,904	201,814	269,807	95,435	83,447	84,794
89,044	217,230	202,140	270,144	95,783	83,806	85,153
16,976	103,131	95,057	57,660	62,444	56,947	56,180
374,574	169,521	174,881	106,303	86,183	3,360	-
391,550	272,652	269,938	163,963	148,627	60,307	56,180
154,181	21,561	23,144	36,099	31,594	31,635	31,756
62	-	-	2,810	-	-	-
-	490	490	738	758	783	801
154,243	22,051	23,634	39,647	32,352	32,418	32,557
1,576,904	1,626,839	1,585,215	1,670,633	1,534,072	1,378,495	1,414,612
401,623	439,983	456,854	483,040	483,161	493,703	503,090
23,623	11,810	9,243	-	-	-	-
389	422	422	435	449	464	479
425,635	452,215	466,519	483,475	483,610	494,167	503,569
152,581	107,659	130,020	98,462	100,245	99,243	98,434
376	376	376	250	250	250	250
-	1,690	1,690	-	-	-	-
243	299	299	309	321	332	343
153,200	110,024	132,385	99,021	100,816	99,825	99,027
578,835	562,239	598,904	582,496	584,426	593,992	602,596

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 15 - MINISTER FOR LOCAL GOVERNMENT; HERITAGE; CITIZENSHIP AND MULTICULTURAL INTERESTS			
2	60		Local Government
		92	- Net amount appropriated to deliver services
			- Administered Grants, Subsidies and Other Transfer Payments.....
			- Salaries and Allowances Act 1975
			Total.....
2	61		Heritage Council of Western Australia
		93	- Net amount appropriated to deliver services
		156	- Capital Appropriation
			Total.....
2	62		National Trust of Australia (WA)
		94	- Net amount appropriated to deliver services
		157	- Capital Appropriation
			Total.....
TOTAL - PART 15.....			
PART 16 - MINISTER FOR AGRICULTURE AND FOOD; FORESTRY; CORRECTIVE SERVICES			
2	63		Agriculture and Food
		95	- Net amount appropriated to deliver services
		96	- Administered Grants, Subsidies and Other Transfer Payments.....
		158	- Capital Appropriation
			- Biosecurity and Agriculture Management Act 2007.....
			- Salaries and Allowances Act 1975
			- Agriculture and Related Resources Protection Act 1976.....
			Total.....
2	64		Rural Business Development Corporation
		97	- Net amount appropriated to deliver services
			Total.....
2	65		Corrective Services
		98	- Net amount appropriated to deliver services
		159	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	66		Office of the Inspector of Custodial Services
		99	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 16.....			

2010-11 Actual \$' 000	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000
19,801	20,727	19,170	20,770	19,189	16,959	17,213
250	-	-	-	-	-	-
244	264	264	273	282	291	291
20,295	20,991	19,434	21,043	19,471	17,250	17,504
5,474	5,731	5,914	6,607	6,717	6,884	7,055
-	990	990	600	-	-	-
5,474	6,721	6,904	7,207	6,717	6,884	7,055
2,521	2,620	2,620	2,736	2,812	2,875	2,936
1,395	435	435	5,135	435	435	435
3,916	3,055	3,055	7,871	3,247	3,310	3,371
29,685	30,767	29,393	36,121	29,435	27,444	27,930
137,150	143,473	141,852	137,479	134,361	136,635	138,840
20,000	10,000	5,000	10,000	10,000	4,000	-
6,155	14,000	8,650	6,417	2,694	12,850	14,127
-	1,144	1,144	1,173	1,204	1,235	1,235
312	326	326	335	340	351	363
1,134	-	-	-	-	-	-
164,751	168,943	156,972	155,404	148,599	155,071	154,565
4,700	206	206	212	218	223	227
4,700	206	206	212	218	223	227
618,545	635,320	664,746	706,306	710,250	726,191	741,597
125,416	98,316	81,313	37,526	1,733	1,219	961
864	893	893	920	920	950	980
744,825	734,529	746,952	744,752	712,903	728,360	743,538
2,715	2,883	2,883	3,090	3,106	3,190	3,273
91	52	52	-	-	-	-
196	212	212	220	228	236	243
3,002	3,147	3,147	3,310	3,334	3,426	3,516
917,278	906,825	907,277	903,678	865,054	887,080	901,846

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 17 - MINISTER FOR ENVIRONMENT; WATER			
2	67		Environment and Conservation
		100	- Net amount appropriated to deliver services
		160	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	68		Botanic Gardens and Parks Authority
		101	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	69		Office of the Environmental Protection Authority
		102	- Net amount appropriated to deliver services
		161	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	70		Swan River Trust
		103	- Net amount appropriated to deliver services
			Total.....
2	71		Zoological Parks Authority
		104	- Net amount appropriated to deliver services
		162	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	72		Water
		105	- Net amount appropriated to deliver services
		106	- Administered Grants, Subsidies and Other Transfer Payments.....
		163	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 17.....			

2010-11 Actual \$' 000	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000
172,064	205,892	194,311	212,098	207,852	203,464	202,709
2,844	8,805	8,805	3,581	2,907	2,380	2,696
715	748	748	771	795	821	848
175,623	215,445	203,864	216,450	211,554	206,665	206,253
12,650	13,044	13,044	14,730	14,554	14,748	14,937
2,932	10,836	10,836	-	-	-	-
187	205	205	213	220	228	235
15,769	24,085	24,085	14,943	14,774	14,976	15,172
12,354	14,119	13,689	14,225	9,689	9,827	9,999
45	104	104	68	146	146	350
48	-	-	-	-	-	-
12,447	14,223	13,793	14,293	9,835	9,973	10,349
12,179	11,249	11,249	13,735	13,174	11,730	11,395
12,179	11,249	11,249	13,735	13,174	11,730	11,395
9,727	10,166	10,166	10,710	11,049	11,315	11,536
735	735	735	735	735	735	735
206	219	219	229	237	246	254
10,668	11,120	11,120	11,674	12,021	12,296	12,525
72,268	74,114	78,536	71,158	67,539	68,251	68,674
1,388	605	605	161	56	-	-
3,625	2,791	2,791	4,382	5,016	4,653	5,858
225	233	233	240	247	255	263
77,506	77,743	82,165	75,941	72,858	73,159	74,795
304,192	353,865	346,276	347,036	334,216	328,799	330,489

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 18 - MINISTER FOR MENTAL HEALTH; DISABILITY SERVICES			
2	73		Mental Health Commission
		107	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
2	74		Disability Services Commission
		108	- Net amount appropriated to deliver services
		164	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 18.....			
GRAND TOTAL.....			
Total Appropriation Bill No.1 - Recurrent Services.....			
Total Appropriation Bill No.2 - Capital Purposes.....			
Authorised by Other Statutes			
- Recurrent Services.....			
- Capital Purposes.....			
- Financing.....			
Total Authorised by Other Statutes.....			
GRAND TOTAL.....			

2010-11 Actual \$' 000	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000	2013-14 Forward Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000
395,560	432,956	439,792	465,792	480,995	476,621	493,736
497	517	517	730	755	780	810
396,057	433,473	440,309	466,522	481,750	477,401	494,546
432,963	486,674	533,830	585,316	616,977	639,987	665,422
965	2,072	2,072	4,364	1,860	1,700	1,999
282	316	316	325	335	345	345
434,210	489,062	536,218	590,005	619,172	642,032	667,766
830,267	922,535	976,527	1,056,527	1,100,922	1,119,433	1,162,312
19,013,533	22,165,303	21,620,188	21,973,389	22,413,772	21,745,777	23,031,570
14,806,213	16,396,290	16,405,342	16,872,940	17,486,116	17,783,060	18,257,227
2,404,427	3,781,131	3,306,222	2,983,347	2,622,726	1,450,357	1,808,110
1,682,305	1,889,756	1,807,548	2,041,280	2,197,881	2,451,629	2,549,155
119,588	97,466	97,466	75,162	106,389	60,071	60,071
1,000	660	3,610	660	660	660	357,007
1,802,893	1,987,882	1,908,624	2,117,102	2,304,930	2,512,360	2,966,233
19,013,533	22,165,303	21,620,188	21,973,389	22,413,772	21,745,777	23,031,570

CHAPTER 2

NET APPROPRIATION DETERMINATIONS

NET APPROPRIATION DETERMINATIONS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
PART 1 - PARLIAMENT							
LEGISLATIVE COUNCIL							
GST Receipts	108	130	130	130	130	130	130
Total	108	130	130	130	130	130	130
LEGISLATIVE ASSEMBLY							
GST Receipts	177	115	115	115	115	115	115
Other Receipts.....	96	-	-	-	-	-	-
Total	273	115	115	115	115	115	115
PARLIAMENTARY SERVICES							
GST Receipts	594	565	565	565	565	565	565
Other Receipts.....	105	-	231	-	-	-	-
Total	699	565	796	565	565	565	565
PARLIAMENTARY COMMISSIONER FOR ADMINISTRATIVE INVESTIGATIONS							
GST Input Credits	245	271	271	271	271	271	271
Other Receipts.....	1,649	1,500	2,323	2,368	2,462	2,560	2,661
Total	1,894	1,771	2,594	2,639	2,733	2,831	2,932
TOTAL - PART 1	2,974	2,581	3,635	3,449	3,543	3,641	3,742
PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT							
PREMIER AND CABINET							
GST Input Credits	4,518	5,566	5,566	5,974	6,695	7,785	8,332
GST Receipts on Sales.....	651	306	306	317	329	329	329
Other Receipts.....	1,641	474	474	518	571	502	436
State Law Publisher	2,486	2,330	2,330	2,460	2,531	2,604	2,672
Total	9,296	8,676	8,676	9,269	10,126	11,220	11,769
PUBLIC SECTOR COMMISSION							
Fees	714	935	917	861	861	861	861
GST Input Credits	609	514	1,005	897	845	813	810
GST Receipts on Sales.....	208	184	100	98	98	98	98
Other Receipts.....	869	358	83	22	22	22	22
Total	2,400	1,991	2,105	1,878	1,826	1,794	1,791
GOVERNOR'S ESTABLISHMENT							
GST Input Credits	111	63	63	63	63	63	63
Sale of Goods and Services.....	52	115	115	115	115	115	115
Total	163	178	178	178	178	178	178
SALARIES AND ALLOWANCES TRIBUNAL							
GST Input Credits	21	36	36	37	38	38	38
Other Revenue	3	3	3	3	3	3	3
Total	24	39	39	40	41	41	41

NET APPROPRIATION DETERMINATIONS

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
STATE DEVELOPMENT							
Commonwealth Grants Received for the Australia							
China Natural Gas Technology Partnership Fund	750	750	750	750	750	750	750
Gorgon Gas CO ₂ Injection Project	100	100	100	100	100	100	100
GST Receipts	1,642	-	-	-	-	-	-
Industry Receipts for the Australia China Natural Gas							
Technology Partnership Fund.....	1,142	1,000	1,000	1,000	1,000	1,000	1,000
Onslow Critical Infrastructure Package	-	-	-	10,000	23,930	19,000	68,000
Onslow Social Infrastructure Package	-	-	12,745	24,500	1,000	7,000	6,000
Other Receipts.....	1,115	-	-	-	-	-	-
Receipts from Industry.....	3,492	-	728	550	-	-	-
Sale of Goods and Services.....	2	-	-	-	-	-	-
Total	8,243	1,850	15,323	36,900	26,780	27,850	75,850
TOTAL - PART 2	20,126	12,734	26,321	48,265	38,951	41,083	89,629
PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; TOURISM							
WA HEALTH							
AusAID.....	-	-	499	-	-	-	-
Australian Immunisation Agreement - HPV -							
Gardisal	-	-	3,300	-	-	-	-
Australian Immunisation Agreement - Vaccines.....	33,663	32,696	31,618	34,668	34,668	34,668	34,668
CanNET	30	48	48	-	-	-	-
Clinical Preceptor Program.....	162	70	70	-	-	-	-
COAG Indigenous Early Childhood National							
Partnership.....	3,200	3,680	3,680	3,840	4,000	-	-
DVA - HACC Veterans Home Care	1,428	1,461	1,490	1,520	1,551	1,582	1,613
GST Input Credits	79,009	75,730	86,539	84,620	88,618	92,615	96,613
GST Receipts on Sales.....	2,687	964	2,450	1,917	1,998	2,079	2,160
Gynaecological Cancer Workforce Project.....	40	-	-	-	-	-	-
Hand Hygiene	44	-	45	-	-	-	-
Home and Community Care - COAG - Access Point							
Funding.....	668	669	-	-	-	-	-
Home and Community Care Program	121,568	131,369	130,146	138,976	149,886	162,008	175,342
MMEX System for Collecting Cancer Data.....	225	225	225	114	-	-	-
National Bowel Cancer Screening Program Western							
Australia	183	-	183	-	-	-	-
Palliative Care - Residential Aged Care.....	65	-	-	-	-	-	-
Perinatal Depression	788	1,169	1,275	1,070	-	-	-
Proceeds from Services Provided by Community							
Support Services.....	1,814	1,879	2,030	-	-	-	-
Proceeds from Services Provided by Drug Abuse							
Strategy Services	541	200	-	-	-	-	-
Proceeds from Services Provided by Environmental							
Health Services	2,050	1,839	2,052	2,132	2,256	2,300	2,428
Proceeds from Services Provided by Mental Health							
Services	20,674	-	18,092	24,436	25,413	26,963	28,608
Proceeds from Services Provided by Miscellaneous							
Services	8,123	6,848	7,921	8,041	7,931	6,251	5,516
Proceeds from Services Provided by Reproductive							
Technology Services	-	6	6	-	-	6	-
Public Health - Ambient Air Quality National							
Environment Protection Measure	7	-	-	-	-	-	-
Public Health - CD - Dog Management Activity	100	100	100	-	-	-	-
Public Health - Foodborne Disease Sentinel Site							
OzFoodnet	184	141	141	-	-	-	-
Public Health - Human Quarantine	12	12	12	12	12	12	12
Public Health - IC&M - Data Linkage	121	-	-	-	-	-	-
Public Health - Preventative Health	858	7,767	7,767	14,185	6,535	5,340	-

NET APPROPRIATION DETERMINATIONS

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Quitline Enhancement Project.....	100	100	100	100	-	-	-
Radiation Therapists - Metro (ROMP).....	240	341	-	-	-	-	-
Rockingham Kwinana Aboriginal Tobacco Control Project.....	290	173	173	-	-	-	-
Total	278,874	267,487	299,962	315,631	322,868	333,824	346,960
TOTAL - PART 3	278,874	267,487	299,962	315,631	322,868	333,824	346,960

**PART 4 - MINISTER FOR MINES AND
PETROLEUM; FISHERIES; ELECTORAL
AFFAIRS****MINES AND PETROLEUM**

Grants and Subsidies.....	492	1,320	1,320	1,304	100	100	100
GST Input Credits	4,165	7,603	7,603	7,916	5,412	4,937	4,937
Licences and Other Regulatory Fees.....	2,946	5,596	6,696	14,170	14,537	15,729	16,225
Mine Safety Levy.....	24,408	27,174	27,174	27,051	28,404	29,824	31,315
Proceeds from Departmental Fees and Charges	1,576	860	860	893	893	893	893
Proceeds from Petroleum Permits and Licences	8,608	7,705	5,505	9,042	9,361	9,481	9,491
Proceeds from Prospecting, Exploration and Other Mining Licences	8,067	7,638	7,638	7,904	8,175	8,280	8,315
Total	50,262	57,896	56,796	68,280	66,882	69,244	71,276

FISHERIES

GST Input Credits	5,786	2,000	4,870	4,687	3,596	3,533	3,267
GST Receipts on Sales.....	547	328	613	580	570	581	581
Total	6,333	2,328	5,483	5,267	4,166	4,114	3,848

**WESTERN AUSTRALIAN ELECTORAL
COMMISSION**

Extraneous Election	425	20	20	227	756	972	-
GST Input Credits	24	90	90	460	1,250	-	-
Local Government Recoups.....	225	2,500	2,500	-	2,500	-	2,500
Sale of Rolls and Maps	66	20	20	20	20	20	-
Sundries	-	3	3	3	3	3	-
Total	740	2,633	2,633	710	4,529	995	2,500

TOTAL - PART 4	57,335	62,857	64,912	74,257	75,577	74,353	77,624
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**PART 5 - MINISTER FOR REGIONAL
DEVELOPMENT; LANDS; MINISTER
ASSISTING THE MINISTER FOR STATE
DEVELOPMENT****REGIONAL DEVELOPMENT AND LANDS**

Funds Provided by the Commonwealth Government....	128	30	30	30	30	30	30
GST Input Credits	14,792	12,500	12,650	12,500	12,500	12,500	1,000
Ord Expansion - Department of State Development Funds	7,230	-	4,814	-	-	-	-
Other Receipts.....	507	698	495	505	504	514	514
Pastoral Leases.....	3,609	4,658	5,011	4,861	4,861	4,861	4,861
Proceeds from Rental Properties	295	303	303	303	303	303	303
Regulatory Fees and Fines	68	69	69	69	69	68	68
Yawuru Agreement Implementation Project.....	2,300	-	-	-	-	-	-
Total	28,929	18,258	23,372	18,268	18,267	18,276	6,776

TOTAL - PART 5	28,929	18,258	23,372	18,268	18,267	18,276	6,776
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NET APPROPRIATION DETERMINATIONS

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PART 6 – TREASURER; ATTORNEY GENERAL							
TREASURY							
Contract Services - Strategic Projects	118,554	57,000	163,800	31,365	28,167	28,000	29,000
GST Input Credits	127	6	6	7	7	6	6
GST Receipts on Sales	12,369	1	12,001	12,001	12,001	12,001	12,001
Other Receipts	2,304	189	20	20	41	61	61
Total	133,354	57,196	175,827	43,393	40,216	40,068	41,068
ECONOMIC REGULATION AUTHORITY							
Executive Vehicle Scheme Receipts	26	17	17	17	18	18	18
GST Input Credits	363	253	253	253	260	260	260
Other Receipts	120	50	50	50	52	52	52
Recoups from Industry	5,199	3,114	3,114	7,863	8,097	8,059	8,059
Total	5,708	3,434	3,434	8,183	8,427	8,389	8,389
OFFICE OF THE AUDITOR GENERAL							
Audit Fees	14,589	13,998	13,998	14,933	15,412	16,028	16,670
GST Input Credits	-	160	160	170	170	170	170
GST Receipts on Sales	1,526	1,539	1,539	1,580	1,630	1,630	1,630
Total	16,115	15,697	15,697	16,683	17,212	17,828	18,470
ATTORNEY GENERAL							
District Court Fees	4,267	4,439	4,439	4,563	4,791	5,030	5,282
Family Court Commonwealth Grant	17,997	17,691	18,403	17,994	18,539	19,246	19,794
Family Court Fees	3,341	3,263	3,263	4,033	4,122	4,213	4,305
Fines Enforcement Registry Fees	22,778	27,504	27,004	27,091	30,031	31,072	30,158
GST Input Credits	19,318	21,513	21,513	21,513	21,513	21,513	21,513
GST Receipts on Sales	2,840	1,300	1,300	1,300	1,300	1,300	1,300
Indian Ocean Territories Commonwealth Grant	124	244	630	248	253	253	253
Magistrates' Court Fees	9,657	10,318	10,318	10,774	11,276	11,801	12,385
Other Departmental Revenue	167	75	75	176	174	174	174
Other Grants Received	400	400	400	400	-	-	-
Public Trustee Contribution - Common Account							
Surplus Interest	4,247	1,490	8,289	5,651	5,228	4,734	4,023
Public Trustee Contribution - Estate Fees and Other							
Revenues	13,043	13,764	13,764	12,483	12,996	13,553	14,140
Recoup of Criminal Injury Awards	1,346	1,348	1,348	1,369	1,369	1,369	1,369
Recoup of Legal Costs	250	500	500	300	300	300	300
Recoup of Other Costs	20,312	23,925	21,925	21,509	21,798	22,163	22,265
Recoup of Residential Tenancy Payments	1,967	1,752	1,752	1,752	1,752	1,752	1,752
Recoup of Salary Costs	936	811	811	779	779	779	779
Recoup of Workers Compensation Payments	504	155	155	155	155	155	155
Registry of Births, Deaths and Marriages Fees	7,892	8,120	8,120	8,274	8,318	8,334	8,349
Sheriff's Office Fees	260	150	150	201	210	221	232
State Administrative Tribunal Fees	511	460	460	526	553	581	610
State Solicitor's Fees	4,200	3,800	3,800	4,200	4,200	4,200	4,200
Supreme Court Fees	6,441	7,418	7,418	8,136	8,519	8,912	9,318
Total	142,798	150,440	155,837	153,427	158,176	161,655	162,656

NET APPROPRIATION DETERMINATIONS

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COMMISSIONER FOR EQUAL OPPORTUNITY							
GST Input Credits	106	61	61	61	61	61	61
GST Receipts on Sales	25	17	17	17	17	17	17
Other Receipts	44	-	21	21	21	21	21
Proceeds from the Provision of Services to the Indian Ocean Territories	20	35	35	35	35	35	35
Services Rendered	217	341	323	303	344	344	344
Total	412	454	457	437	478	478	478
OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS							
Contribution from the Confiscation Proceeds Account	6,264	4,150	3,600	3,600	3,600	3,600	3,600
Employee Contributions to the Executive Vehicle Scheme	31	40	40	40	40	40	40
GST Input Credits	801	619	619	619	619	619	619
GST Receipts on Sales	9	10	10	10	10	10	10
Miscellaneous Legal Receipts	212	10	10	10	10	10	10
Total	7,317	4,829	4,279	4,279	4,279	4,279	4,279
OFFICE OF THE INFORMATION COMMISSIONER							
GST Input Credits	63	40	40	40	48	48	48
Other Revenue	5	4	4	4	4	4	4
Total	68	44	44	44	52	52	52
TOTAL - PART 6	305,772	232,094	355,575	226,446	228,840	232,749	235,392
PART 7 - MINISTER FOR EDUCATION							
EDUCATION							
Commonwealth Grants	505,911	568,237	585,576	558,506	484,258	511,290	543,953
Farm School Receipts	1,148	800	1,150	1,185	1,220	1,257	1,294
Fees - Agricultural Colleges	3,303	3,632	3,518	3,518	3,518	3,518	3,518
Fees - Other	1,278	533	1,245	1,267	1,289	1,313	1,334
Fees - Senior Colleges	2,638	4,200	-	-	-	-	-
Fees - Swimming Classes	476	490	489	489	489	489	489
GST Input Credits	102,826	65,201	97,473	96,987	97,957	98,936	99,926
GST Receipts on Sales	6,499	12,936	6,564	6,630	6,696	6,763	6,831
Other Capital Grants and Receipts	13,799	16,980	12,470	3,610	-	-	-
Other Grants Recurrent	-	-	-	1,250	1,650	1,678	1,700
Other Receipts	27,313	14,856	24,775	25,439	26,124	26,964	27,448
Physical Education Camp School Receipts	1,908	1,907	1,819	1,873	1,930	1,988	1,988
Recoveries and Refunds - Teachers Salaries and Other	7,370	11,956	6,580	6,778	6,981	7,191	7,407
Refunds - Workers Compensation	14,285	8,489	14,500	14,935	15,383	15,845	16,320
Total	688,754	710,217	756,159	722,467	647,495	677,232	712,208
EDUCATION SERVICES							
Commonwealth Specific Purpose Program - Aboriginal Education and Training Council	618	862	862	467	467	467	467
GST Input Credits	33,508	35,403	35,403	37,467	39,586	39,586	39,586
GST Receipts	133	124	124	129	129	129	129
Miscellaneous Revenue	130	120	120	120	120	120	120
Registration Fees	867	988	988	993	1,021	1,050	1,050
Total	35,256	37,497	37,497	39,176	41,323	41,352	41,352
TOTAL - PART 7	724,010	747,714	793,656	761,643	688,818	718,584	753,560

NET APPROPRIATION DETERMINATIONS

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PART 8 - MINISTER FOR FINANCE; COMMERCE; SMALL BUSINESS							
FINANCE							
Commonwealth Grants.....	564	164	268	355	293	-	-
Contract Services - Building Management and Works....	1,341,527	1,218,470	1,298,037	1,245,981	1,062,307	1,067,578	1,072,825
GST Input Credits.....	7,346	5,076	5,191	5,467	5,470	5,474	5,477
GST Receipts on Sales.....	158,012	132,931	132,203	133,829	134,423	135,037	135,670
Land Tax Liability Enquiry Fee.....	1,996	2,800	2,200	2,800	2,800	2,800	2,800
Other Receipts.....	5,299	9,756	9,023	10,881	11,224	11,350	11,495
Procurement Services.....	918	888	893	921	949	977	977
Revenue from Executive Vehicle Scheme.....	300	300	300	300	300	300	300
Shared Services Rendered.....	21,186	23,557	21,356	32,648	38,185	41,834	41,834
State Fleet Revenue.....	90,355	98,760	94,358	90,712	87,047	83,786	86,524
Total.....	1,627,503	1,492,702	1,563,829	1,523,894	1,342,998	1,349,136	1,357,902
COMMERCE							
GST Receipts on Sales.....	3,970	2,570	2,570	2,570	2,570	2,570	2,570
Grants - Commonwealth.....	6,431	4,149	4,234	2,519	713	-	-
Interest.....	-	-	5,119	6,968	7,177	7,392	7,392
Proceeds from Departmental Miscellaneous.....	11,015	21,250	13,281	7,750	747	747	747
Proceeds from Fees and Charges - Licenses.....	23,283	37,607	38,029	40,626	44,292	42,199	42,519
Proceeds from Fees and Charges - Other.....	4,362	1,465	30,210	27,045	23,287	23,287	23,287
Sale of Goods and Services.....	40	2,733	395	400	410	420	400
Services Provided - Real Estate Business Agents and Settlement Agents Supervisory Boards.....	8,644	9,600	-	-	-	-	-
Total.....	57,745	79,374	93,838	87,878	79,196	76,615	76,915
REGISTRAR, WESTERN AUSTRALIAN INDUSTRIAL RELATIONS COMMISSION							
GST Input Credits.....	463	470	470	480	490	500	500
GST Receipts on Sales.....	5	3	3	3	3	3	3
Service Charges, Transcript and Award Sales and Other Revenue.....	83	80	80	80	80	80	80
Total.....	551	553	553	563	573	583	583
TOTAL - PART 8.....	1,685,799	1,572,629	1,658,220	1,612,335	1,422,767	1,426,334	1,435,400
PART 9 - MINISTER FOR POLICE; ROAD SAFETY							
WESTERN AUSTRALIA POLICE							
Commonwealth-National Campaign Against Drug Abuse.....	146	146	146	146	146	146	146
Commonwealth Contribution for Multi-Functional Police Facilities.....	-	3,000	3,000	-	-	-	-
Commonwealth - Other.....	758	1,173	2,418	768	768	768	768
Departmental.....	32,927	32,577	39,731	37,047	37,787	36,991	37,011
GST Input Credits.....	27,793	18,523	27,523	27,523	27,523	27,523	27,523
GST Receipts on Sales.....	2,277	1,388	2,388	2,388	2,388	2,388	2,388
Licences.....	6,011	6,923	7,413	8,520	8,520	8,520	8,520
Road Trauma Trust Account.....	2,739	2,132	2,132	17,813	14,731	15,064	15,408
Total.....	72,651	65,862	84,751	94,205	91,863	91,400	91,764
TOTAL - PART 9.....	72,651	65,862	84,751	94,205	91,863	91,400	91,764

NET APPROPRIATION DETERMINATIONS

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PART 10 - MINISTER FOR SPORT AND RECREATION; RACING AND GAMING							
SPORT AND RECREATION							
GST Input Credits	4,404	9,449	9,298	13,435	5,369	4,790	3,514
GST Receipts on Sales	696	314	325	335	345	355	366
Other Receipts	844	503	678	1,338	635	635	635
Proceeds from the Provision of Sport Development Services to Industry Bodies	1,012	272	154	154	154	154	154
Proceeds from the Provision of Sport Participation Services to the Commonwealth	887	885	1,082	1,082	1,082	1,082	1,082
Proceeds from the Provision of Accommodation and Recreation Programs	3,596	3,142	3,250	3,348	3,448	3,551	3,658
Total	11,439	14,565	14,787	19,692	11,033	10,567	9,409
RACING, GAMING AND LIQUOR							
GST Input Credits	317	155	155	155	155	155	155
GST Receipts on Sales	1	25	25	25	25	25	25
Liquor Fees Receipts	4,626	4,200	4,200	4,300	4,300	4,300	4,300
Other Receipts	-	7	7	7	7	7	7
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories	87	81	81	81	81	81	81
Provision of Services to the Racing and Gaming Industries	3,788	4,434	4,434	4,614	4,769	4,769	4,769
Total	8,819	8,902	8,902	9,182	9,337	9,337	9,337
TOTAL – PART 10	20,258	23,467	23,689	28,874	20,370	19,904	18,746
PART 11 - MINISTER FOR PLANNING; CULTURE AND THE ARTS; SCIENCE AND INNOVATION							
PLANNING							
Development Assessment Panels	-	716	716	716	716	716	716
GST Input Credits	1,720	4,078	4,078	3,339	3,592	2,852	2,852
GST Receipts on Sales	1,378	1,566	1,566	1,496	1,487	1,488	1,488
National Coordinator of eDAIS Implementation Program	694	-	-	-	-	-	-
Other	2,958	2,474	549	172	75	75	75
Pilbara Cities Office Project	-	134	1,500	1,000	-	-	-
Regional Centres Development Plan (SuperTowns)	-	-	293	-	-	-	-
Services Provided to Commonwealth in Respect of Indian Ocean Territories	51	81	81	81	81	81	81
Services Provided to Western Australian Planning Commission	18,224	19,296	17,796	18,739	19,363	19,220	19,455
Total	25,025	28,345	26,579	25,543	25,314	24,432	24,667
CULTURE AND THE ARTS							
GST Input Credits	11,699	5,895	5,895	3,888	5,030	5,030	5,030
GST Receipts on Sales	3,669	2,934	2,934	2,988	2,993	2,993	2,993
Rental Income from King Street Arts Centre	19	30	20	20	20	20	20
Total	15,387	8,859	8,849	6,896	8,043	8,043	8,043
TOTAL – PART 11	40,412	37,204	35,428	32,439	33,357	32,475	32,710

NET APPROPRIATION DETERMINATIONS

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PART 12 - MINISTER FOR ENERGY; TRAINING AND WORKFORCE DEVELOPMENT; INDIGENOUS AFFAIRS							
TRAINING AND WORKFORCE DEVELOPMENT							
Commonwealth Capital.....	2,354	15,300	15,300	13,420	15,300	11,060	19,710
Commonwealth Recurrent	199,586	199,551	199,551	160,698	162,462	184,370	180,088
GST Receipts on Sales.....	18,284	2,659	2,659	2,426	2,521	2,521	2,521
Proceeds from Commercial Activities of Institutions ...	51,945	42,194	44,562	41,564	42,844	42,889	42,889
Receipts - Other	9,646	3,383	4,883	3,659	3,824	3,924	4,024
Total	281,815	263,087	266,955	221,767	226,951	244,764	249,232
INDIGENOUS AFFAIRS							
Grants and Subsidies.....	292	200	130	130	130	130	130
GST Input Credits	1,684	1,655	2,438	2,529	2,153	2,036	1,857
Other Receipts.....	2,461	1,176	1,392	1,812	3,047	3,092	3,137
Total	4,437	3,031	3,960	4,471	5,330	5,258	5,124
TOTAL – PART 12.....	286,252	266,118	270,915	226,238	232,281	250,022	254,356
PART 13 - MINISTER FOR TRANSPORT; HOUSING; EMERGENCY SERVICES							
TRANSPORT							
Boat Registration Fees	11,783	12,392	11,953	12,907	13,911	14,468	15,046
Jetty Licences.....	501	521	521	515	531	547	563
Marine Examinations	624	766	770	901	937	964	991
Motor Drivers	14,744	17,005	15,058	16,760	16,943	17,560	18,203
Motor Vehicle Plates.....	12,773	13,697	15,518	16,391	16,401	16,993	17,843
Motor Vehicles	21,359	23,504	20,531	22,608	23,905	24,859	25,851
Other Revenue	740	668	618	707	798	830	863
Proof of Age Card	789	551	562	562	948	986	1,025
Recoup for Services Provided.....	15,855	16,160	16,325	17,539	18,224	18,937	19,679
Temporary Permits.....	834	633	646	646	871	906	942
Total	80,002	85,897	82,502	89,536	93,469	97,050	101,006
TOTAL - PART 13	80,002	85,897	82,502	89,536	93,469	97,050	101,006
PART 14 - MINISTER FOR CHILD PROTECTION; COMMUNITY SERVICES; SENIORS AND VOLUNTEERING; WOMEN'S INTERESTS; YOUTH							
CHILD PROTECTION							
Departmental Services	8,845	4,964	18,257	4,714	4,724	4,734	4,745
East Kimberley Family and Domestic Violence Hub ...	2,000	1,000	1,000	-	-	-	-
GST Input Credits	2,993	487	508	499	499	501	501
GST Receipts on Sales.....	20,790	18,673	23,696	20,872	21,427	21,964	21,755
National Affordable Housing Agreement - Homelessness	19,466	20,221	20,230	20,704	21,196	21,769	22,032
National Partnership Agreement - Homelessness	13,113	13,752	13,752	13,752	14,041	14,336	14,580
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories	231	276	264	272	280	290	299
Unattached Refugee Children	47	40	40	40	40	40	40
Total	67,485	59,413	77,747	60,853	62,207	63,634	63,952

NET APPROPRIATION DETERMINATIONS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMMUNITIES							
Commonwealth Grants and Contributions	439	328	420	880	725	459	472
GST Input Credits	93	118	118	126	91	61	61
GST Receipts on Sales	2,947	3,341	3,341	3,332	3,166	3,181	3,181
Other Grants and Contributions	-	-	2,500	500	500	500	500
Other Receipts	1,397	1,057	1,076	962	528	224	291
Regulatory Fees	19	70	25	275	281	287	292
Sponsorship	175	55	158	157	157	157	157
Total	5,070	4,969	7,638	6,232	5,448	4,869	4,954
TOTAL - PART 14	72,555	64,382	85,385	67,085	67,655	68,503	68,906
PART 15 - MINISTER FOR LOCAL GOVERNMENT; HERITAGE; CITIZENSHIP AND MULTICULTURAL INTERESTS							
LOCAL GOVERNMENT							
Executive Vehicle Scheme and Other Miscellaneous Receipts	369	8	8	8	8	8	8
Grants and Subsidies	1,352	999	999	-	-	-	-
GST Input Credits	1,267	1,300	1,300	1,000	1,100	1,100	1,100
Indian Ocean Territories Program	197	197	197	197	197	197	197
Total	3,185	2,504	2,504	1,205	1,305	1,305	1,305
NATIONAL TRUST OF AUSTRALIA (WA)							
Grants and Subsidies	795	400	3,580	4,492	400	400	400
GST Receipts on Sales	446	270	270	270	270	270	270
Interest Received	250	245	245	245	245	245	245
Other Receipts	3,042	1,149	2,949	2,590	2,540	2,540	2,360
User Fees and Charges	552	723	600	753	773	773	773
Total	5,085	2,787	7,644	8,350	4,228	4,228	4,048
TOTAL - PART 15	8,270	5,291	10,148	9,555	5,533	5,533	5,353
PART 16 - MINISTER FOR AGRICULTURE AND FOOD; FORESTRY; CORRECTIVE SERVICES							
AGRICULTURE AND FOOD							
Grants and Contributions from Commonwealth	1,770	1,766	1,766	1,766	1,766	1,766	1,766
Grants and Contributions from Non-Government Sources	23,066	31,604	31,604	32,204	32,204	34,117	34,117
GST Input Credits	12,318	11,073	11,073	11,073	11,073	11,073	11,073
Interest Received - Trusts	1,413	2,680	2,680	2,680	2,680	2,648	2,648
Miscellaneous Receipts	9,526	15,928	16,523	17,594	17,594	17,829	16,153
Regulatory Fees	4,984	6,910	6,910	5,818	5,993	6,172	6,357
Sale of Goods and Services	11,311	12,024	12,024	12,074	12,074	12,496	12,496
Services Contracted by:							
- Agricultural Produce Commission	59	201	-	-	-	-	-
- Agriculture Protection Board	5,310	-	-	-	-	-	-
- Rural Business Development Corporation	330	704	-	-	-	-	-
Total	70,087	82,890	82,580	83,209	83,384	86,101	84,610

NET APPROPRIATION DETERMINATIONS

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CORRECTIVE SERVICES							
Commonwealth Grants	399	453	453	453	453	453	453
GST Input Credits	38,163	26,076	26,076	26,858	26,858	26,858	26,858
GST Receipts on Sales	1,859	3,581	3,581	3,688	3,688	3,688	3,688
Other Grants Received	227	426	426	426	426	426	426
Proceeds from Prison Canteen Sales	8,665	8,548	8,347	9,034	9,034	9,034	9,034
Proceeds from Recoup of Court Security and Custodial Services Contracts Costs from Department of the Attorney General	15,169	15,796	15,796	-	-	-	-
Proceeds from Recoup of Other Costs	999	387	4,160	3,697	4,657	4,792	4,886
Proceeds from Recoup of Prisoner Telephone Calls	3,041	3,518	3,133	3,517	3,517	3,517	3,517
Proceeds from Recoup of Salary Costs	2,379	240	161	156	156	156	156
Proceeds from Recoup of Workers Compensation Payment	7,384	4,325	3,955	4,419	4,419	4,419	4,419
Proceeds from Sale of Industry Goods	5,009	3,345	3,745	3,856	3,969	3,979	3,979
Total	83,294	66,695	69,833	56,104	57,177	57,322	57,416
OFFICE OF THE INSPECTOR OF CUSTODIAL SERVICES							
GST Input Credits	101	42	42	42	42	42	42
Other Receipts	4	5	5	5	5	5	5
Total	105	47	47	47	47	47	47
TOTAL - PART 16	153,486	149,632	152,460	139,360	140,608	143,470	142,073
PART 17 - MINISTER FOR ENVIRONMENT; WATER							
ENVIRONMENT AND CONSERVATION							
Grants and Subsidies	36,585	34,881	34,881	35,084	33,689	31,701	31,701
GST Input Credits	8,316	8,650	8,650	8,700	8,700	8,700	8,700
GST Receipts on Sales	6,275	5,700	5,700	5,800	5,800	5,800	5,800
Interest Received	4,338	3,728	3,728	3,738	3,738	3,738	3,738
Landfill Levy	41,500	42,000	41,000	39,000	36,000	36,000	36,000
Other Receipts	31,306	25,929	26,429	28,475	31,749	31,749	32,349
Proceeds from the Sale of Real Property	1,039	644	644	500	500	500	500
Receipts from Sale of Goods and Services	20,046	18,803	18,803	19,531	20,031	20,531	21,031
Regulatory Fees	18,420	18,707	18,707	19,439	20,217	21,026	21,867
Total	167,825	159,042	158,542	160,267	160,424	159,745	161,686
OFFICE OF THE ENVIRONMENTAL PROTECTION AUTHORITY							
Environmental Impact Assessment Fees	-	-	-	-	4,000	4,100	4,200
Grants and Subsidies	83	1,090	700	700	700	700	700
GST Receipts	250	340	340	340	340	340	340
Other Receipts	127	150	150	150	150	150	150
Total	460	1,580	1,190	1,190	5,190	5,290	5,390
WATER							
Commonwealth Grants and Contributions	10,804	6,438	14,515	3,913	2,870	1,429	671
GST Receipts	4,521	2,750	2,750	2,750	2,750	2,750	2,750
Lease of Commercial Land and Buildings	327	227	227	227	227	227	227
Other Grants and Contributions	14,126	8,163	7,750	331	62	-	-
Other Receipts	3,982	1,834	1,834	1,834	1,834	1,834	1,834
Regulatory Fees - Receipts	41	55	55	55	5,854	5,854	5,854
Total	33,801	19,467	27,131	9,110	13,597	12,094	11,336
TOTAL - PART 17	202,086	180,089	186,863	170,567	179,211	177,129	178,412

NET APPROPRIATION DETERMINATIONS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
PART 18 - MINISTER FOR MENTAL HEALTH; DISABILITY SERVICES							
MENTAL HEALTH COMMISSION							
Child Protection - Street-to-Home Program Clinical Outreach	385	620	620	634	634	634	-
Commonwealth Grants and Contributions	-	-	6,891	11,453	11,078	1,570	-
Disability Services Commission - Supported Accommodation Program	1,799	1,799	1,799	-	-	-	-
Other Funded Programs	91	50	50	50	50	50	-
Total	2,275	2,469	9,360	12,137	11,762	2,254	-
TOTAL - PART 18	2,275	2,469	9,360	12,137	11,762	2,254	-
GRAND TOTAL	4,042,066	3,796,765	4,167,154	3,930,290	3,675,740	3,736,584	3,842,409

CHAPTER 3

AGENCY INFORMATION IN SUPPORT OF THE ESTIMATES

Part 1 - 7

Further information pertaining to the 2012-13 Budget Statements can be found in the associated Reader's Guide to the Budget Statements which can be accessed at the Western Australian State Budget website: <http://ourstatebudget.wa.gov.au>.

Part 1

Parliament

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000
49	Legislative Council			
	- Delivery of Services.....	15,377	15,340	15,699
	Total	15,377	15,340	15,699
55	Legislative Assembly			
	- Delivery of Services.....	21,879	22,302	22,791
	Total	21,879	22,302	22,791
61	Parliamentary Services			
	- Delivery of Services.....	13,597	13,597	14,678
	- Capital Appropriation.....	500	585	1,360
	Total	14,097	14,182	16,038
67	Parliamentary Commissioner for Administrative Investigations			
	- Delivery of Services.....	6,406	6,683	7,837
	Total	6,406	6,683	7,837
GRAND TOTAL				
	- Delivery of Services.....	57,259	57,922	61,005
	- Capital Appropriation.....	500	585	1,360
	Total.....	57,759	58,507	62,365

PARLIAMENT

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATION AND FORWARD ESTIMATES

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Legislative Council							
Item 1 Net amount appropriated to deliver services.....	4,010	5,048	5,048	4,883	5,165	5,298	5,473
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	9,817	10,329	10,292	10,816	11,334	11,815	12,311
Total appropriations provided to deliver services	13,827	15,377	15,340	15,699	16,499	17,113	17,784
Legislative Assembly							
Item 2 Net amount appropriated to deliver services.....	5,349	5,374	5,361	5,415	5,499	5,644	5,794
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	15,737	16,505	16,941	17,376	18,138	18,895	19,691
Total appropriations provided to deliver services	21,086	21,879	22,302	22,791	23,637	24,539	25,485
Parliamentary Services							
Item 3 Net amount appropriated to deliver services.....	13,083	13,597	13,597	14,678	14,464	14,736	14,657
Total appropriations provided to deliver services	13,083	13,597	13,597	14,678	14,464	14,736	14,657
Total Delivery of Services	47,996	50,853	51,239	53,168	54,600	56,388	57,926
CAPITAL							
Parliamentary Services							
Item 109 Capital Appropriation	2,772	500	585	1,360	1,000	1,000	1,000
Total Capital Contribution	2,772	500	585	1,360	1,000	1,000	1,000
GRAND TOTAL.....	50,768	51,353	51,824	54,528	55,600	57,388	58,926

LEGISLATIVE COUNCIL

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 1 Net amount appropriated to deliver services.....	4,010	5,048	5,048	4,883	5,165	5,298	5,473
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	9,817	10,329	10,292	10,816	11,334	11,815	12,311
Total appropriations provided to deliver services	13,827	15,377	15,340	15,699	16,499	17,113	17,784
TOTAL APPROPRIATIONS.....	13,827	15,377	15,340	15,699	16,499	17,113	17,784
EXPENSES							
Total Cost of Services.....	18,994	20,106	16,253	16,408	17,238	17,884	18,571
Net Cost of Services ^(a)	18,994	20,106	16,253	16,408	17,238	17,884	18,571
CASH ASSETS ^(b)	231	253	138	150	162	174	31

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Commonwealth Parliamentary Association.....	-	-	115	67	97

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Legislative Council is not part of the State public service or an agency of Government.

The Department of the Legislative Council services the needs of Members of Parliament, irrespective of their political affiliation through two specific roles that are undertaken to meet its single desired outcome.

Desired Outcome	Services
The Legislative Council Members' requirements are met.	1. Support the Chamber Operations of the Legislative Council 2. Support the Committees of the Legislative Council

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Support the Chamber Operations of the Legislative Council	999	1,715	1,760	1,686	1,745	1,808	1,853
2. Support the Committees of the Legislative Council.....	2,565	3,025	3,412	3,241	3,352	3,474	3,561
3. Other Services	5,658	5,037	760	665	807	787	846
4. Salaries and Allowances Act 1975.....	9,772	10,329	10,321	10,816	11,334	11,815	12,311
Total Cost of Services	18,994	20,106	16,253	16,408	17,238	17,884	18,571

Significant Issues Impacting the Agency

The next Western Australian General Election is scheduled for Saturday, 9 March 2013. As a consequence, it is anticipated that a new Parliament will commence during this financial year, and a number of new Members of the Legislative Council will commence their parliamentary terms. The planning and preparation for, and conduct of, the Parliamentary opening and induction of new Members represents a significant issue for the Department during this period.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: The Legislative Council Members' requirements are met:					
Average Member rating for procedural advice – House ^(b)	90%	85%	85%	85%	
Average Member rating for procedural advice – Committees ^(b)	84%	85%	85%	85%	
Average Member rating for administrative support ^(b)	85%	85%	85%	85%	
Proportion of Parliamentary documents produced and delivered within agreed timeframes established by the House ^(c)	100%	100%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The measures for Member rating of service performance represent the minimum threshold considered appropriate by the Legislative Council.

(c) The measure for timeliness of delivery of Parliamentary documents has been set at 100% as this is considered critical to the operation of the Chamber, and is considered to be achievable in the absence of extraordinary circumstances.

Services and Key Efficiency Indicators

1: Support the Chamber Operations of the Legislative Council ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 999	\$'000 1,715	\$'000 1,760	\$'000 1,686	1
Less Income	-	-	-	-	
Net Cost of Service.....	999	1,715	1,760	1,686	
Employees (Full Time Equivalents).....	11	11	11	11	
Efficiency Indicators					
Average Cost per Legislative Council Member per Sitting ^(b)	\$447	\$794	\$776	\$918	2

(a) This table excludes amounts provided under the *Salaries and Allowances Act 1975* and costs of services provided free of charge by the Parliamentary Services Department. Costs associated with the offices of the President and the Clerk were excluded until 2010-11. From 2011-12, these costs have been allocated between the two services.

(b) The number of sitting days varies from year to year. In 2010-11, the Legislative Council sat for 62 days. The 2011-12 Budget estimated 60 sitting days, which has been revised to 63 for the Estimated Actual result. In 2012-13, the House is expected to sit for 51 days due to the anticipated recess associated with the General Election. There are 36 Members of the Legislative Council.

Explanation of Significant Movements

1. Additional funding provided to the Legislative Council during 2010-11 is fully reflected from 2011-12.
2. The Average Cost per Legislative Council Member per Sitting is expected to increase in 2012-13 as, although the total cost of this service is expected to be lower, the number of sitting days is expected to be 51 compared to the estimated 63 days for 2011-12 due to the 2013 General Election.

2: Support the Committees of the Legislative Council ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 2,565	\$'000 3,025	\$'000 3,412	\$'000 3,241	1
Less Income	-	-	-	-	
Net Cost of Service.....	2,565	3,025	3,412	3,241	
Employees (Full Time Equivalents).....	20	20	20	20	
Efficiency Indicators					
Average Cost of Providing Procedural and Administrative Support to each Committee ^(b)	\$366,528	\$432,140	\$487,460	\$462,930	2

(a) This table excludes amounts provided under the *Salaries and Allowances Act 1975* and costs of services provided free of charge by the Parliamentary Services Department. Costs associated with the offices of the President and the Clerk were excluded until 2010-11. From 2011-12, these costs have been allocated between the two services.

(b) Costs have been calculated on seven committees for the 2011-12 Budget, 2011-12 Estimated Actual and 2012-13 Budget Target. It is acknowledged that the House establishes the number of committees and the Legislative Council incurs significant fixed costs, irrespective of the number of committees.

Explanation of Significant Movements

1. Additional funding provided to the Legislative Council during 2010-11 is fully reflected from 2011-12.
2. The Average Cost of Providing Procedural and Administrative Support to each Committee is expected to be higher in 2011-12 due largely to higher levels of committee activity, including investigative travel. The level of activity is expected to be lower in 2012-13 as this is an election year.

FINANCIAL STATEMENTS

Income Statement

Expenses

The Legislative Council will take up responsibility for providing administrative support and delivering grant funding for the Commonwealth Parliamentary Association from 2013-14. This function rotates between the two houses of each Parliament.

The value of Other Expenses has decreased significantly in 2011-12 due to a change in accounting policy relating to the recognition of Resources Received Free of Charge from the Parliamentary Services Department. From 2011-12, only corporate services support in the areas of Human Resources, Finance and Information Technology will be recognised. This is a notional recognition of cost for financial reporting purposes and has no funding impact for the Legislative Council.

Income

As noted in relation to Other Expenses, the accounting treatment for Resources Received Free of Charge from the Parliamentary Services Department has changed in 2011-12, resulting in a significant decrease in the equivalent notional revenue.

INCOME STATEMENT ^(a) (Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	12,790	13,522	13,637	14,124	14,755	15,350	15,943
Grants and subsidies ^(c)	-	-	-	-	115	67	97
Supplies and services	414	925	1,229	989	1,028	1,084	1,105
Accommodation	541	545	555	557	571	584	595
Depreciation and amortisation	6	3	3	3	2	-	-
Other expenses	5,243	5,111	829	735	767	799	831
TOTAL COST OF SERVICES	18,994	20,106	16,253	16,408	17,238	17,884	18,571
NET COST OF SERVICES	18,994	20,106	16,253	16,408	17,238	17,884	18,571
INCOME FROM STATE GOVERNMENT							
Service appropriations	13,827	15,377	15,340	15,699	16,499	17,113	17,784
Resources received free of charge	5,091	5,037	760	665	692	720	749
TOTAL INCOME FROM STATE GOVERNMENT	18,918	20,414	16,100	16,364	17,191	17,833	18,533
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(76)	308	(153)	(44)	(47)	(51)	(38)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Budget Estimate are 31, 31 and 31 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Commonwealth Parliamentary Association Grant.....	-	-	-	-	115	67	97
TOTAL.....	-	-	-	-	115	67	97

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	142	140	31	31	31	31	31
Receivables.....	48	24	47	47	47	47	47
Other.....	84	64	28	28	28	28	28
Total current assets	274	228	106	106	106	106	106
NON-CURRENT ASSETS							
Holding account receivables	160	163	163	166	168	168	168
Property, plant and equipment	8	8	5	2	-	-	-
Restricted cash.....	89	113	107	119	131	143	-
Other.....	60	60	60	60	60	60	60
Total non-current assets.....	317	344	335	347	359	371	228
TOTAL ASSETS.....	591	572	441	453	465	477	334
CURRENT LIABILITIES							
Employee provisions.....	758	696	789	821	854	888	924
Payables.....	87	111	62	62	62	62	62
Other.....	134	114	124	142	161	182	33
Total current liabilities.....	979	921	975	1,025	1,077	1,132	1,019
NON-CURRENT LIABILITIES							
Employee provisions.....	150	157	157	162	168	175	182
Other.....	1	1	1	2	3	4	5
Total non-current liabilities	151	158	158	164	171	179	187
TOTAL LIABILITIES.....	1,130	1,079	1,133	1,189	1,248	1,311	1,206
EQUITY							
Accumulated surplus/(deficit).....	(476)	(527)	(629)	(673)	(720)	(771)	(809)
Reserves.....	20	20	20	20	20	20	20
Other.....	(83)	-	(83)	(83)	(83)	(83)	(83)
Total equity	(539)	(507)	(692)	(736)	(783)	(834)	(872)
TOTAL LIABILITIES AND EQUITY.....	591	572	441	453	465	477	334

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	13,824	15,374	15,337	15,696	16,497	17,113	17,784
Net cash provided by State Government.....	13,824	15,374	15,337	15,696	16,497	17,113	17,784
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(12,662)	(13,561)	(13,633)	(14,069)	(14,697)	(15,288)	(16,049)
Grants and subsidies	-	-	-	-	(115)	(67)	(97)
Supplies and services	(534)	(1,145)	(1,173)	(989)	(1,028)	(1,084)	(1,105)
Accommodation.....	(519)	(545)	(555)	(557)	(571)	(584)	(595)
Other payments.....	(184)	(199)	(199)	(199)	(204)	(208)	(211)
Receipts							
GST receipts	108	130	130	130	130	130	130
Net cash from operating activities	(13,791)	(15,320)	(15,430)	(15,684)	(16,485)	(17,101)	(17,927)
NET INCREASE/(DECREASE) IN CASH HELD	33	54	(93)	12	12	12	(143)
Cash assets at the beginning of the reporting period.....	198	199	231	138	150	162	174
Cash assets at the end of the reporting period.....	231	253	138	150	162	174	31

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
GST Receipts.....	108	130	130	130	130	130	130
TOTAL.....	108	130	130	130	130	130	130

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

LEGISLATIVE ASSEMBLY

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 2 Net amount appropriated to deliver services.....	5,349	5,374	5,361	5,415	5,499	5,644	5,794
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	15,737	16,505	16,941	17,376	18,138	18,895	19,691
Total appropriations provided to deliver services	21,086	21,879	22,302	22,791	23,637	24,539	25,485
TOTAL APPROPRIATIONS.....	21,086	21,879	22,302	22,791	23,637	24,539	25,485
EXPENSES							
Total Cost of Services.....	29,205	30,173	23,338	23,662	24,545	25,484	26,422
Net Cost of Services ^(a)	29,109	30,173	23,338	23,662	24,545	25,484	26,422
CASH ASSETS ^(b)	705	152	377	392	408	354	208

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Additional Funding for Accommodation Lease Costs	-	280	292	307	323
Commonwealth Parliamentary Association Grant Funding Discontinued	-	-	(80)	(80)	(80)

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Legislative Assembly is not part of the State public service or an agency of Government.

The Department of the Legislative Assembly services the needs of Members of Parliament, supporting a broad, high-level goal of supporting governance for all Western Australians.

Desired Outcome	Service
Legislative Assembly Members' requirements are met.	1. Support the Operations of the Legislative Assembly

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Support the Operations of the Legislative Assembly	4,903	5,300	5,363	5,383	5,551	5,699	5,805
2. Other Services	8,424	8,368	1,034	903	856	890	926
3. Salaries and Allowances Act 1975.....	15,878	16,505	16,941	17,376	18,138	18,895	19,691
Total Cost of Services	29,205	30,173	23,338	23,662	24,545	25,484	26,422

Significant Issues Impacting the Agency

The Western Australian General Election is due to be held on the second Saturday in March 2013. This is expected to lead to a substantial change in membership of the House and consequent significant planning and assistance necessary to enable new members to adjust to their new roles, and to otherwise facilitate the changeover to the new Parliament.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: Legislative Assembly Members' requirements are met:					
Average members' rating for advice	95%	90%	90%	90%	
Average members' rating for administrative support	96%	90%	90%	90%	
Average level of customer satisfaction with education services	97%	90%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Support the Operations of the Legislative Assembly ^(a)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Target \$'000	Note
Total Cost of Service	4,903	5,300	5,363	5,383	
Less Income	96	-	-	-	
Net Cost of Service.....	4,807	5,300	5,363	5,383	
Employees (Full Time Equivalents).....	31	32	32	32	
Efficiency Indicators					
Average Cost per Member of the Legislative Assembly	\$77,034	\$85,111	\$85,537	\$85,549	
Average Cost per Student/Member of the Public to Promote Knowledge and Awareness of the Work of the Parliament.....	\$16.74	\$17.40	\$19.50	\$19.20	

(a) During 2011-12, the Legislative Assembly combined the services provided to promote public knowledge and awareness of the Parliament with all other services to reflect the actual funding arrangements, and is now reporting only one service. The two efficiency indicators have been retained.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Artworks 2011-12.....	-	20	20	-	-	-	-
Total Cost of Asset Investment Program	-	20	20	-	-	-	-
FUNDED BY							
Internal Funds and Balances			20	-	-	-	-
Total Funding			20	-	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

The value of Other Expenses decreased significantly from 2011-12 due to a change in accounting policy relating to the recognition of Resources Received Free of Charge from Parliamentary Services Department. From 2011-12, only corporate services support in the areas of Human Resources, Finance and Information Technology will be recognised. This is a notional recognition of cost for financial reporting purposes and has no funding impact for the Legislative Assembly.

Administrative support and the distribution of grant funding for the Commonwealth Parliamentary Association (CPA) rotates between the Houses of Parliament every four years with the change of Parliament.

Income

As noted in relation to Other Expenses, the accounting treatment of Resources Received Free of Charge from the Parliamentary Services Department has changed from 2011-12, resulting in a significant decrease in the equivalent notional revenue.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	18,851	19,706	19,856	20,613	21,489	22,344	23,204
Grants and subsidies ^(c)	90	112	112	80	-	-	-
Supplies and services	1,165	1,226	1,674	1,386	1,412	1,439	1,446
Accommodation.....	668	773	670	682	706	734	778
Depreciation and amortisation	19	32	19	19	19	11	-
Other expenses.....	8,412	8,324	1,007	882	919	956	994
TOTAL COST OF SERVICES.....	29,205	30,173	23,338	23,662	24,545	25,484	26,422
Income							
Other revenue	96	-	-	-	-	-	-
Total Income	96	-	-	-	-	-	-
NET COST OF SERVICES.....	29,109	30,173	23,338	23,662	24,545	25,484	26,422
INCOME FROM STATE GOVERNMENT							
Service appropriations	21,086	21,879	22,302	22,791	23,637	24,539	25,485
Resources received free of charge.....	8,340	8,256	944	823	856	890	926
TOTAL INCOME FROM STATE GOVERNMENT.....	29,426	30,135	23,246	23,614	24,493	25,429	26,411
SURPLUS/(DEFICIENCY) FOR THE PERIOD	317	(38)	(92)	(48)	(52)	(55)	(11)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Budget Estimate are 31, 32 and 32 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Commonwealth Parliamentary Association	90	112	112	80	-	-	-
TOTAL.....	90	112	112	80	-	-	-

(a) Administrative support and the distribution of grant funding for the CPA rotates between the Houses of Parliament every four years with the change of Parliament.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	617	20	274	275	276	207	208
Receivables.....	34	73	32	32	32	32	32
Other.....	87	72	87	87	87	87	87
Total current assets.....	738	165	393	394	395	326	327
NON-CURRENT ASSETS							
Holding account receivables.....	380	412	399	418	437	448	448
Property, plant and equipment.....	68	23	49	30	11	-	-
Restricted cash.....	88	132	103	117	132	147	-
Other.....	221	231	241	241	241	241	241
Total non-current assets.....	757	798	792	806	821	836	689
TOTAL ASSETS.....	1,495	963	1,185	1,200	1,216	1,162	1,016
CURRENT LIABILITIES							
Employee provisions.....	596	587	464	486	509	534	556
Payables.....	127	110	44	44	44	44	44
Other.....	135	113	129	149	171	194	29
Total current liabilities.....	858	810	637	679	724	772	629
NON-CURRENT LIABILITIES							
Employee provisions.....	204	185	207	228	251	204	212
Other.....	1	1	1	1	1	1	1
Total non-current liabilities.....	205	186	208	229	252	205	213
TOTAL LIABILITIES.....	1,063	996	845	908	976	977	842
EQUITY							
Accumulated surplus/(deficit).....	384	(81)	292	244	192	137	126
Reserves.....	48	48	48	48	48	48	48
Total equity.....	432	(33)	340	292	240	185	174
TOTAL LIABILITIES AND EQUITY.....	1,495	963	1,185	1,200	1,216	1,162	1,016

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	21,054	21,847	22,283	22,772	23,618	24,528	25,485
Net cash provided by State Government.....	21,054	21,847	22,283	22,772	23,618	24,528	25,485
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(18,778)	(19,665)	(20,018)	(20,550)	(21,421)	(22,343)	(23,339)
Grants and subsidies	(90)	(112)	(112)	(80)	-	-	-
Supplies and services	(1,143)	(1,226)	(1,728)	(1,386)	(1,412)	(1,439)	(1,446)
Accommodation.....	(710)	(773)	(670)	(682)	(706)	(734)	(778)
Other payments.....	(245)	(183)	(178)	(174)	(178)	(181)	(183)
Receipts							
Grants and subsidies	19	-	-	-	-	-	-
GST receipts.....	177	115	115	115	115	115	115
Other receipts.....	77	-	-	-	-	-	-
Net cash from operating activities	(20,693)	(21,844)	(22,591)	(22,757)	(23,602)	(24,582)	(25,631)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(11)	-	(20)	-	-	-	-
Net cash from investing activities	(11)	-	(20)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	350	3	(328)	15	16	(54)	(146)
Cash assets at the beginning of the reporting period.....	355	149	705	377	392	408	354
Cash assets at the end of the reporting period.....	705	152	377	392	408	354	208

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Grants and subsidies	19	-	-	-	-	-	-
GST Receipts.....	177	115	115	115	115	115	115
Other Receipts.....	77	-	-	-	-	-	-
TOTAL.....	273	115	115	115	115	115	115

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PARLIAMENTARY SERVICES

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 3 Net amount appropriated to deliver services.....	13,083	13,597	13,597	14,678	14,464	14,736	14,657
Total appropriations provided to deliver services	13,083	13,597	13,597	14,678	14,464	14,736	14,657
CAPITAL							
Item 109 Capital Appropriation	2,772	500	585	1,360	1,000	1,000	1,000
TOTAL APPROPRIATIONS.....	15,855	14,097	14,182	16,038	15,464	15,736	15,657
EXPENSES							
Total Cost of Services.....	13,600	13,806	14,853	14,742	14,601	14,879	14,776
Net Cost of Services ^(a)	13,438	13,806	14,532	14,742	14,601	14,879	14,776
CASH ASSETS ^(b)	2,300	355	319	374	360	346	43

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Efficiency Dividend.....	-	-	(400)	(548)	(703)

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Department is not part of the State Public Service or an agency of Government.

The Department provides apolitical ancillary services to Members of Parliament, Chamber Departments, Parliamentary staff and other users through two specific service roles that are undertaken to meet the Department's single desired outcome. In doing so, the Department supports a broad, high-level goal that reflects its service provision role.

Desired Outcome	Services
Infrastructure, facilities, information and services that meet the needs of stakeholders.	1. Provision of Infrastructure and Facilities 2. Provision of Information and Services

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Provision of Infrastructure and Facilities	4,889	4,968	5,348	5,241	5,215	5,396	5,198
2. Provision of Information and Services.....	8,711	8,838	9,505	9,501	9,786	10,031	10,281
3. Contribution to Responsible Financial Management.....	-	-	-	-	(400)	(548)	(703)
Total Cost of Services	13,600	13,806	14,853	14,742	14,601	14,879	14,776

Significant Issues Impacting the Agency

Considerable planning and assistance for Members will be required for changes as a consequence of the 2013 State Election.

Outcomes and Key Effectiveness Indicators^{(a) (b)}

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: Infrastructure, facilities, information and services that meet the needs of stakeholders:					
Average member rating of infrastructure and facilities.....	93.5%	90%	90%	90%	
Availability of infrastructure and facilities	99.8%	95%	95%	95%	
Average member rating of information and services	97.3%	90%	90%	90%	
Availability of information and services.....	99.5%	95%	95%	95%	
Average presiding officer and staff rating for infrastructure, facilities, information and services	97.5%	95%	95%	95%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) These measures represent a threshold of minimum acceptable performance in the effective delivery of services. It is expected that actual performance may exceed these targets.

Services and Key Efficiency Indicators

1: Provision of Infrastructure and Facilities

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 4,889	\$'000 4,968	\$'000 5,348	\$'000 5,241	
Less Income	162	-	321	-	
Net Cost of Service.....	4,727	4,968	5,027	5,241	
Employees (Full Time Equivalents).....	21	21	21	21	
Efficiency Indicators					
Average Cost per Member of Parliament and Chamber Departments' Employee for Providing Infrastructure and Facilities ^(a)	\$29,816	\$30,480	\$33,430	\$32,760	
Percentage of Variable Costs Expended to Maintain Parliament House Building and Grounds ^(b)	18%	20%	14%	16%	

(a) The number of Members and Chamber Departments' employees used in these calculations was 160 for 2010-11 Actual, 163 for 2011-12 Budget and 160 for 2011-12 Estimated Actual and 2012-13 Budget Target.

(b) Variable costs represent the Department's total recurrent funds less staffing costs, statutory charges and contractual obligations.

2: Provision of Information and Services

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 8,711	\$'000 8,838	\$'000 9,505	\$'000 9,501	
Less Income	-	-	-	-	
Net Cost of Service.....	8,711	8,838	9,505	9,501	
Employees (Full Time Equivalents).....	80	82	82	82	
Efficiency Indicators					
Average Cost per Member of Parliament and Chamber Departments' Employee for Providing Information and Services ^(a)	\$35,136	\$34,900	\$38,740	\$42,670	
Average Cost of Services per Sitting Day ^(b)	\$43,406	\$41,980	\$45,930	\$46,900	

(a) The number of Members and Chamber Departments' employees used in these calculations was 160 for 2010-11 Actual, 163 for 2011-12 Budget and 160 for 2011-12 Estimated Actual and 2012-13 Budget Target.

(b) The numbers of sitting days used in these calculations were 64 in 2010-11 Actual, 75 for 2011-12 Budget, 72 for 2011-12 Estimated Actual and 57 for 2012-13 Budget Target.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Buildings, Refurbishments and Upgrades							
Capital Upgrades and Maintenance.....	1,914	1,914	248	-	-	-	-
Electrical Safety Upgrade	1,420	1,420	576	-	-	-	-
Infrastructure Maintenance Backlog	1,365	1,365	1,044	-	-	-	-
Legislative Council Chamber Refurbishment	2,200	2,200	111	-	-	-	-
NEW WORKS							
Infrastructure and Equipment							
Asset Refurbishment and Replacement Program	11,360	-	-	1,360	1,000	1,000	1,000
Total Cost of Asset Investment Program	18,259	6,899	1,979	1,360	1,000	1,000	1,000
FUNDED BY							
Capital Appropriation			585	1,360	1,000	1,000	1,000
Internal Funds and Balances			1,394	-	-	-	-
Total Funding			1,979	1,360	1,000	1,000	1,000

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	8,628	8,325	8,879	9,299	9,490	9,743	9,974
Supplies and services	2,241	2,252	3,242	2,610	2,589	2,663	2,739
Accommodation.....	1,387	1,684	1,409	1,446	1,477	1,525	1,570
Depreciation and amortisation	1,254	1,180	1,254	1,311	1,367	1,417	1,115
Efficiency dividend.....	-	-	-	-	(400)	(548)	(703)
Other expenses.....	90	365	69	76	78	79	81
TOTAL COST OF SERVICES	13,600	13,806	14,853	14,742	14,601	14,879	14,776
Income							
Other revenue ^(c)	162	-	321	-	-	-	-
Total Income	162	-	321	-	-	-	-
NET COST OF SERVICES.....	13,438	13,806	14,532	14,742	14,601	14,879	14,776
INCOME FROM STATE GOVERNMENT							
Service appropriations	13,083	13,597	13,597	14,678	14,464	14,736	14,657
Resources received free of charge.....	24	9	24	9	9	9	9
TOTAL INCOME FROM STATE GOVERNMENT.....	13,107	13,606	13,621	14,687	14,473	14,745	14,666
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(331)	(200)	(911)	(55)	(128)	(134)	(110)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Budget Estimate are 101, 103 and 103 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Reflects contributions toward specific infrastructure and facilities projects requested by the Chamber Departments.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	2,066	74	52	85	71	57	43
Receivables.....	168	75	48	48	48	48	48
Other.....	260	275	260	260	260	260	260
Total current assets.....	2,494	424	360	393	379	365	351
NON-CURRENT ASSETS							
Holding account receivables.....	4,034	4,974	4,974	6,285	7,652	9,069	10,184
Property, plant and equipment.....	61,059	66,995	62,327	63,225	63,932	64,746	65,510
Intangibles.....	386	171	498	398	298	198	98
Restricted cash.....	234	281	267	289	289	289	-
Other.....	2,302	2,598	2,086	1,920	1,535	993	803
Total non-current assets.....	68,015	75,019	70,152	72,117	73,706	75,295	76,595
TOTAL ASSETS.....	70,509	75,443	70,512	72,510	74,085	75,660	76,946
CURRENT LIABILITIES							
Employee provisions.....	1,456	1,324	1,513	1,574	1,637	1,702	1,770
Payables.....	564	439	254	254	254	254	254
Other.....	330	280	292	329	368	410	136
Total current liabilities.....	2,350	2,043	2,059	2,157	2,259	2,366	2,160
NON-CURRENT LIABILITIES							
Employee provisions.....	278	407	290	302	314	327	340
Other.....	1	2	1	1	1	1	1
Total non-current liabilities.....	279	409	291	303	315	328	341
TOTAL LIABILITIES.....	2,629	2,452	2,350	2,460	2,574	2,694	2,501
EQUITY							
Contributed equity.....	18,511	19,012	19,096	20,456	21,456	22,456	23,456
Accumulated surplus/(deficit).....	4,515	3,725	3,604	3,549	3,421	3,287	3,177
Reserves.....	44,854	50,254	45,462	46,045	46,634	47,223	47,812
Total equity.....	67,880	72,991	68,162	70,050	71,511	72,966	74,445
TOTAL LIABILITIES AND EQUITY.....	70,509	75,443	70,512	72,510	74,085	75,660	76,946

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	12,143	12,657	12,657	13,367	13,097	13,319	13,542
Capital appropriation	2,772	500	585	1,360	1,000	1,000	1,000
Net cash provided by State Government.....	14,915	13,157	13,242	14,727	14,097	14,319	14,542
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(8,515)	(8,310)	(8,834)	(9,189)	(9,376)	(9,623)	(10,167)
Supplies and services	(2,537)	(2,252)	(3,213)	(2,610)	(2,589)	(2,663)	(2,739)
Accommodation.....	(1,352)	(1,675)	(1,359)	(1,437)	(1,468)	(1,516)	(1,561)
Efficiency dividend.....	-	-	-	-	400	548	703
Other payments.....	(662)	(930)	(634)	(641)	(643)	(644)	(646)
Receipts							
GST receipts	594	565	565	565	565	565	565
Other receipts.....	105	-	231	-	-	-	-
Net cash from operating activities	(12,367)	(12,602)	(13,244)	(13,312)	(13,111)	(13,333)	(13,845)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,885)	(500)	(1,979)	(1,360)	(1,000)	(1,000)	(1,000)
Proceeds from sale of non-current assets	2	-	-	-	-	-	-
Net cash from investing activities	(1,883)	(500)	(1,979)	(1,360)	(1,000)	(1,000)	(1,000)
NET INCREASE/(DECREASE) IN CASH HELD	665	55	(1,981)	55	(14)	(14)	(303)
Cash assets at the beginning of the reporting period.....	1,635	300	2,300	319	374	360	346
Cash assets at the end of the reporting period.....	2,300	355	319	374	360	346	43

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
GST Receipts.....	594	565	565	565	565	565	565
Other Receipts.....	105	-	231	-	-	-	-
TOTAL.....	699	565	796	565	565	565	565

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PARLIAMENTARY COMMISSIONER FOR ADMINISTRATIVE INVESTIGATIONS

PART 1 - PARLIAMENT

DIVISION 2

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 4 Net amount appropriated to deliver services.....	5,795	5,828	6,105	7,240	7,010	6,588	6,520
Amount Authorised by Other Statutes - Parliamentary Commissioner Act 1971	553	578	578	597	610	624	638
Total appropriations provided to deliver services	6,348	6,406	6,683	7,837	7,620	7,212	7,158
TOTAL APPROPRIATIONS.....	6,348	6,406	6,683	7,837	7,620	7,212	7,158
EXPENSES							
Total Cost of Services.....	7,732	8,012	9,618	10,311	10,188	9,878	9,925
Net Cost of Services ^(a)	6,075	6,512	7,295	7,943	7,726	7,318	7,264
CASH ASSETS ^(b)	976	502	873	891	910	930	950

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Criminal Penalties Infringement Notices	-	723	858	248	-
Family and Domestic Violence Fatality Reviews.	201	282	294	305	317

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct.	1. Resolving Complaints about Decision Making of Public Authorities and Improving the Standard of Public Administration

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Resolving Complaints about Decision Making of Public Authorities and Improving the Standard of Public Administration	7,732	8,012	9,618	10,311	10,188	9,878	9,925
Total Cost of Services	7,732	8,012	9,618	10,311	10,188	9,878	9,925

Significant Issues Impacting the Agency

- The increased level of complaints that commenced in 2009-10 has continued in 2011-12. Managing the workload associated with the increased complaints continues to be a key issue for the Office.
- The Office undertakes own motion investigations aimed at improving administration across the public sector. In 2011-12, the Office tabled in Parliament a report of an own motion investigation into planning for children in the care of the Chief Executive Officer of the Department for Child Protection. The report contained 23 recommendations designed to improve planning for children in care, all of which were agreed to by government agencies.
- The Office seeks to enhance accessibility of its services by Indigenous and regional Western Australians through a range of strategies, including the Office's Regional Awareness and Accessibility Program. The Office also continues to engage effectively with public authorities to strengthen their capacity in complaint handling and decision-making through a range of mechanisms including guidelines, workshops and the development of new products.
- The Office undertakes a diversity of functions in addition to handling complaints about public authorities and seeking to improve public administration. In recent years, the trend has been for an increasing range of functions to be undertaken by the Office.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct:					
Where the Ombudsman made recommendations to improve practices or procedures, the percentage of recommendations accepted by agencies.....	100%	100%	100%	100%	
Number of improvements to practices or procedures as a result of Ombudsman action	57	55	90	100	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The 2011-12 Estimated Actual number of improvements reflects the increased workload and functions of the Office.

Services and Key Efficiency Indicators**1: Resolving Complaints about Decision Making of Public Authorities and Improving the Standard of Public Administration**

Investigating and resolving complaints from members of the public about Western Australian public authorities and improving the standard of public administration by identifying and investigating concerns that affect the broader community, making recommendations for improvement and identifying and promoting good decision-making and practices.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 7,732	\$'000 8,012	\$'000 9,618	\$'000 10,311	
Less Income	1,657	1,500	2,323	2,368	1
Net Cost of Service	6,075	6,512	7,295	7,943	2
Employees (Full Time Equivalents).....	60	63	64	69	
Efficiency Indicators					
Percentage of Allegations Finalised Within Three Months.....	78%	85%	80%	85%	
Percentage of Allegations Finalised Within 12 Months	96%	98%	99%	99%	
Percentage of Allegations on Hand at 30 June Less Than Three Months Old....	68%	68%	68%	70%	
Percentage of Allegations on Hand at 30 June Less Than 12 Months Old.....	98%	97%	99%	99%	
Average Cost per Finalised Allegation	\$1,899	\$1,900	\$1,900	\$1,875	
Average Cost per Finalised Notification of the Sudden or Unexpected Death of a Child	\$9,651	\$9,500	\$9,700	\$9,600	

Explanation of Significant Movements

(Notes)

1. The 2011-12 Estimated Actual income is higher than budgeted due to increased revenue to manage additional workload in the Energy Ombudsman's jurisdiction. Costs for the Energy Ombudsman are fully recouped under a service agreement with the Board of Energy Industry Ombudsman (Western Australia) Limited.
2. The 2011-12 Estimated Actual net cost of services is higher than budgeted and the 2012-13 Budget Target for net cost of services is higher than the 2011-12 Estimated Actual due primarily to approved additional funding arising from new functions as detailed under Major Spending Changes table and additionally to fully depreciate office accommodation upon lease cessation.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
Complaints Management System							
Case Management System Modifications	138	90	45	48	-	-	-
COMPLETED WORKS							
Asset Replacement - 2011-12 Program.....	80	80	80	-	-	-	-
Child Death Review Function - Case Management System....	150	150	114	-	-	-	-
Computer Hardware and Software - 2010-11 Program.....	24	24	6	-	-	-	-
NEW WORKS							
Asset Replacement							
2012-13 Program	142	-	-	142	-	-	-
2013-14 Program	157	-	-	-	157	-	-
2014-15 Program	196	-	-	-	-	196	-
2015-16 Program	208	-	-	-	-	-	208
Total Cost of Asset Investment Program	1,095	344	245	190	157	196	208
FUNDED BY							
Drawdowns from the Holding Account			125	190	157	196	208
Internal Funds and Balances			120	-	-	-	-
Total Funding			245	190	157	196	208

FINANCIAL STATEMENTS**Income Statement**

The variance between the service appropriations in the 2011-12 Budget, the 2011-12 Estimated Actual and the 2012-13 Budget is primarily due to:

- \$201,000 in 2011-12 and \$282,000 in 2012-13 to undertake the function of family and domestic violence fatality reviews;
- \$723,000 in 2012-13 to undertake functions under the *Criminal Code Amendment (Infringement Notices) Act 2011*; and
- \$76,000 in 2011-12 and \$334,000 in 2012-13 for increased accommodation costs required for new functions.

Revenue for 2012-13 is budgeted at \$2.4 million, primarily to cover the expenses of handling complaints in the Energy Ombudsman's jurisdiction, which are fully recouped under the service agreement with the Board of Energy Industry Ombudsman (Western Australia) Limited.

Statement of Financial Position

Minor changes in the balance sheet are due to fluctuations in the value of routine asset replacements from year to year. In 2011-12 and 2012-13, leave liability has risen due to the appointment of additional staff for the new functions of family and domestic violence fatality reviews and the independent scrutiny of, and reporting on, the Criminal Penalty Infringement Notices scheme.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	5,769	5,830	6,707	7,482	7,254	7,013	7,103
Supplies and services	614	782	774	875	912	954	927
Accommodation.....	833	930	1,047	1,184	1,199	1,230	1,259
Depreciation and amortisation	181	233	739	201	235	235	235
Other expenses.....	335	237	351	569	588	446	401
TOTAL COST OF SERVICES	7,732	8,012	9,618	10,311	10,188	9,878	9,925
Income							
Other revenue	1,657	1,500	2,323	2,368	2,462	2,560	2,661
Total Income	1,657	1,500	2,323	2,368	2,462	2,560	2,661
NET COST OF SERVICES.....	6,075	6,512	7,295	7,943	7,726	7,318	7,264
INCOME FROM STATE GOVERNMENT							
Service appropriations	6,348	6,406	6,683	7,837	7,620	7,212	7,158
Resources received free of charge.....	177	106	106	106	106	106	106
TOTAL INCOME FROM STATE GOVERNMENT.....	6,525	6,512	6,789	7,943	7,726	7,318	7,264
SURPLUS/(DEFICIENCY) FOR THE PERIOD	450	-	(506)	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Budget Estimate are 60, 64 and 69 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	861	394	741	741	741	741	741
Holding account receivables	125	190	190	157	196	208	208
Receivables.....	89	81	89	89	89	89	89
Total current assets	1,075	665	1,020	987	1,026	1,038	1,038
NON-CURRENT ASSETS							
Holding account receivables	1,744	1,847	1,900	2,107	2,249	2,345	2,435
Property, plant and equipment	155	75	99	125	106	81	61
Intangibles	86	159	172	135	76	62	55
Restricted cash.....	115	108	132	150	169	189	209
Other.....	524	449	-	-	-	-	-
Total non-current assets.....	2,624	2,638	2,303	2,517	2,600	2,677	2,706
TOTAL ASSETS.....	3,699	3,303	3,323	3,504	3,626	3,715	3,798
CURRENT LIABILITIES							
Employee provisions.....	1,180	1,261	1,268	1,394	1,441	1,488	1,488
Payables.....	81	141	81	81	81	81	81
Other.....	359	108	376	394	413	433	433
Total current liabilities.....	1,620	1,510	1,725	1,869	1,935	2,002	2,002
NON-CURRENT LIABILITIES							
Employee provisions.....	328	354	353	390	446	468	551
Total non-current liabilities	328	354	353	390	446	468	551
TOTAL LIABILITIES.....	1,948	1,864	2,078	2,259	2,381	2,470	2,553
EQUITY							
Contributed equity	930	930	930	930	930	930	930
Accumulated surplus/(deficit).....	821	509	315	315	315	315	315
Total equity	1,751	1,439	1,245	1,245	1,245	1,245	1,245
TOTAL LIABILITIES AND EQUITY.....	3,699	3,303	3,323	3,504	3,626	3,715	3,798

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	5,924	6,113	6,337	7,473	7,282	6,908	6,860
Holding account drawdowns.....	87	125	125	190	157	196	208
Net cash provided by State Government.....	6,011	6,238	6,462	7,663	7,439	7,104	7,068
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(5,563)	(5,753)	(6,577)	(7,301)	(7,132)	(6,924)	(7,020)
Supplies and services	(351)	(676)	(668)	(769)	(806)	(848)	(821)
Accommodation.....	(822)	(930)	(1,047)	(1,184)	(1,199)	(1,230)	(1,259)
Other payments.....	(578)	(508)	(622)	(840)	(859)	(717)	(672)
Receipts							
GST receipts	245	271	271	271	271	271	271
Other receipts.....	1,649	1,500	2,323	2,368	2,462	2,560	2,661
Net cash from operating activities	(5,420)	(6,096)	(6,320)	(7,455)	(7,263)	(6,888)	(6,840)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(149)	(125)	(245)	(190)	(157)	(196)	(208)
Net cash from investing activities	(149)	(125)	(245)	(190)	(157)	(196)	(208)
NET INCREASE/(DECREASE) IN CASH HELD	442	17	(103)	18	19	20	20
Cash assets at the beginning of the reporting period.....	534	485	976	873	891	910	930
Cash assets at the end of the reporting period.....	976	502	873	891	910	930	950

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Commissioner:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
GST Input Credits.....	245	271	271	271	271	271	271
Other Receipts	1,649	1,500	2,323	2,368	2,462	2,560	2,661
TOTAL.....	1,894	1,771	2,594	2,639	2,733	2,831	2,932

The moneys received and retained are to be applied to the Commissioner's services as specified in the Budget Statements.

Part 2

Premier; Minister for State Development

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000
77	Premier and Cabinet			
	- Delivery of Services.....	154,301	150,475	173,963
	Total	154,301	150,475	173,963
89	Public Sector Commission			
	- Delivery of Services.....	27,121	27,121	29,003
	Total	27,121	27,121	29,003
101	Governor's Establishment			
	- Delivery of Services.....	4,460	4,457	4,562
	- Capital Appropriation.....	-	800	-
	Total	4,460	5,257	4,562
108	Salaries and Allowances Tribunal			
	- Delivery of Services.....	647	875	985
	Total	647	875	985
114	State Development			
	- Delivery of Services.....	116,858	45,835	54,683
	- Administered Grants, Subsidies and Other Transfer Payments.....	18,262	15,453	22,086
	- Administered Capital Appropriation.....	5,840	-	-
	Total	140,960	61,288	76,769
	GRAND TOTAL			
	- Delivery of Services.....	303,387	228,763	263,196
	- Administered Grants, Subsidies and Other Transfer Payments.....	18,262	15,453	22,086
	- Capital Appropriation.....	-	800	-
	- Administered Capital Appropriation.....	5,840	-	-
	Total.....	327,489	245,016	285,282

PREMIER AND CABINET

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT

DIVISION 3

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual ^(a) \$'000	2011-12 Budget ^(a) \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 5 Net amount appropriated to deliver services.....	160,232	152,323	148,497	171,925	166,046	145,516	147,097
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	1,869	1,978	1,978	2,038	2,098	2,164	2,239
Total appropriations provided to deliver services	162,101	154,301	150,475	173,963	168,144	147,680	149,336
TOTAL APPROPRIATIONS.....	162,101	154,301	150,475	173,963	168,144	147,680	149,336
EXPENSES							
Total Cost of Services.....	171,874	154,296	150,614	178,834	172,384	152,937	154,110
Net Cost of Services ^(b)	168,049	151,041	147,270	175,443	168,852	149,388	150,546
CASH ASSETS ^(c)	34,023	34,009	38,347	39,344	41,229	42,453	43,975

- (a) The 2010-11 Actual and 2011-12 Budget have been restated for comparability to account for the transfer of the Office of Native Title function from the Department of the Attorney General, and transfer of the Social Enterprise Fund Program to the Department for Communities, as shown in the reconciliation table after the financial statements.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables and payables.
- (c) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
\$300 Million Savings Measures.....	-	(1,300)	(1,500)	(2,225)	(2,175)
Browse LNG Precinct Native Title Agreements Implementation Costs	-	1,192	1,220	1,260	1,289
Decommissioning of Office of Shared Services	-	81	81	81	-
Financial Incentive Grants for Native Title Holders	2,506	4,035	4,670	4,945	5,236
Land Tenure Searches for Native Title	-	2,093	2,098	2,767	2,767
Relocation of Duyfken Replica to Western Australia	263	125	129	133	138
Efficiency Dividend.....	-	(3,981)	(4,581)	(6,278)	(7,804)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Executive Government receives appropriate support.	1. Administration of Executive Government Services
	The Premier and Ministers receive high quality, rigorous and timely policy advice.	2. Government Policy Management

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Administration of Executive Government Services.....	104,498	104,612	105,206	99,975	103,049	104,908	108,908
2. Government Policy Management.....	67,376	49,684	45,408	82,840	73,916	54,307	53,006
3. Contribution to Responsible Financial Management.....	-	-	-	(3,981)	(4,581)	(6,278)	(7,804)
Total Cost of Services.....	171,874	154,296	150,614	178,834	172,384	152,937	154,110

Significant Issues Impacting the Agency

- The Department continues to take a lead role in building a genuine partnership between the public and community sectors and progressing key reforms to enhance the Sector's capacity to deliver sustainable services to the most vulnerable and disadvantaged in our community. Ongoing initiatives include supporting the Partnership Forum, reforms to the contracting arrangements between Public Sector agencies and community sector organisations focused on improving outcomes for the Western Australian community and reducing the administrative burden imposed on community sector organisations. These reforms recognise the important role of the not-for-profit sector in working closely to understand and meet the diverse needs of Western Australians and will allow a more flexible and localised approach to the design and delivery of community services in Western Australia.
- Following the Government's in-principle offer to the South West Land and Sea Council in December 2011 to negotiate the full and final resolution of all Native Title claims in the South West, the Department will continue to negotiate for a resolution to this claim in 2012-13. A focus will be on further defining and explaining the benefits of the offer, including the significant allocation of land from State owned lands, shared management of the conservation estates, supporting Noongar governance structures to service their own community, a longer term economic base for the Noongar community and formal recognition by the Western Australian Parliament of the Noongar peoples as the traditional owners.

- The Department will continue to challenge the Commonwealth on its policy of not contributing to Native Title compensation arising from settlements, particularly in the context of a new Financial Assistance Agreement expected to be presented in 2012-13 and the South West settlement.
- Assistance with the implementation of key government policy initiatives such as the Independent Public Schools initiative and the Parent and Child Centre program will remain a priority throughout 2012-13.
- The implementation of the remaining recommendations of the report 'A Shared Responsibility – The Report of the Perth Hills Bushfire February 2011 Review', prepared by Mr Mick Keelty, will continue throughout 2012-13. A substantial number of the Report's 55 recommendations have been implemented and the remaining task will be overseen by an Implementation Group chaired by the Director General of the Department.
- The Department will also continue to oversee the package of announcements made by the Government in February 2012 in response to the report 'Appreciating the Risk – Report of the Special Inquiry into the November 2011 Margaret River Bushfire'. A financial assistance package was also announced for property owners affected by the fire, and the Department will administer the delivery of this package.
- The Department will provide advice to the Premier on critical Commonwealth-State matters, including the fair and equitable distribution of GST revenue and the implications for the State and its key mining industries of the introduction of the Mineral Resource Rent Tax.
- Supporting the Premier at the Council of Australian Governments (COAG) meetings will continue to create arrangements that ensure the best interests of the people of Western Australia are safeguarded. Items of significance include the National Disability Insurance Scheme and the review of higher education funding (Gonski Report).
- The Department and the Department of Environment and Conservation will represent the State on the COAG Working Group on Environmental Regulation Reform to advocate a more ambitious program to reduce regulatory overlap resulting from unnecessary expansion of Commonwealth environmental requirements.
- In liaison with other relevant agencies, the Department will monitor the impact to the State of the introduction of the Commonwealth carbon tax.
- Implementation of the Kimberley Science and Conservation Strategy will proceed, including the provision of new marine parks, additional terrestrial conservation reserves; extensive investment in partnerships with traditional owners, pastoralists and conservation groups to deliver on-ground fire, feral animal and weed control; and a major marine science research program and additional investment in tourism initiatives and rock art research.
- The Department will continue to lead the planning and development of the Strategic Assessment of Perth and the Peel regions in conjunction with other government agencies, following the signing of an agreement with the Commonwealth to study the implications of future expansion of the metropolitan area, including 'Directions 2031 and Beyond', and matters of national environmental significance.
- The Premier will receive support and advice on the management of strategic infrastructure projects transforming the State and the Perth metropolitan area, such as the Perth Major Stadium.
- The Department's North Asia Office will maximise opportunities to promote Western Australia as an investment destination, and a source of mineral, agricultural, manufactured products and services particularly in light of concerns from Japanese commodity buyers and investors about the introduction of a carbon tax by the Commonwealth Government.
- Departmental Trade Offices, based in Dubai and London, will build on the relationships developed during the Commonwealth Heads of Government Meeting (CHOGM) 2011 to promote investment and trade initiatives for Western Australian companies in the northern and eastern Africa regions, with a focus on the agriculture and food, construction and technology sectors.
- Work will progress on planning and research for the celebrations surrounding two significant historical milestones for the State. In 2014 the Nation will celebrate the centenary of the departure of ANZAC troops from Albany, while 2016 will mark four hundred years since the landing of Dirk Hartog at Cape Inscription on Dirk Hartog Island.

- The existing program of training, education and support on ethics and accountability for all Departmental staff, including Ministerial officers, will be pursued during 2012-13. Special sessions will be scheduled just prior to the commencement of the election period in 2013 to explain responsibilities and obligations during that time.
- Preparations will be made for the State General Election scheduled for 9 March 2013. The Department will provide advice to members known to be retiring about their entitlements and responsibilities, locate and establish accommodation in electorates where changes to electoral boundaries require new premises, and assist members and Ministers in readiness for the election period.
- The Department will respond to requests for financial support and assistance following natural and humanitarian disasters and continue the program of donations to charitable causes that assist Western Australians in need.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: Executive Government receives appropriate support:					
Targets for support services are met or exceeded	99%	92%	94%	92%	
Service recipient's confirmation that services provided enable them to meet Executive Government's obligations ^(b)	3.6	3.5	3.5	3.5	
Printing and publishing services are secure, timely and confidential	99.7%	100%	99.7%	100%	
Outcome: The Premier and Ministers receive high quality, rigorous and timely policy advice:					
Proportion of Cabinet Submissions meeting or exceeding defined quality standards	96%	90%	97%	95%	
Proportion of signed national agreements reflecting Cabinet agreed positions ...	100%	100%	100%	100%	
Proportion of Commonwealth recurrent core services funding allocated to Western Australia over time	27%	22%	9.8%	10%	1
Percentage change in number of outstanding Native Title claims awaiting resolution	3.8%	-5%	-0.42%	-5%	2

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Value point along a continuum that ranges from one indicating 'well below expectations' to five indicating 'well above expectations'.

Explanation of Significant Movements

(Notes)

1. Reduction between the 2011-12 Budget and the 2011-12 Estimated Actual is explained by a substantial reduction of funds allocated from the Building the Education Revolution program (Primary Schools for the 21st Century) and the conclusion of other Commonwealth fiscal stimulus programs.
2. The difference between the 2011-12 Budget and the 2011-12 Estimated Actual is explained by an increase in claims lodged and rescheduling of a number of determinations that were previously expected to be completed in 2011-12.

Services and Key Efficiency Indicators

1: Administration of Executive Government Services

The Department provides a range of services including:

- administrative support to the Premier;
- administrative policy advice and support to Ministerial offices and the Leader of the Opposition;
- promotion of Western Australia's interests overseas;
- communication of Government policies and activities;
- support for the Executive Council;
- administration of entitlements for Members and former Members of Parliament;
- management of the State occasions and official visits program;
- a secure, confidential and time-critical printing and publishing service for Parliament and Government; and
- management of exhibitions and programs at the Constitutional Centre.

The cost of this service includes corporate services functions provided free of charge to the Public Sector Commission, the Parliamentary Commissioner for Administrative Investigations and the Departments' of Treasury and Finance, and costs of inquiries, operating subsidies and community service grants and donations.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service ^(a)	\$'000 104,498	\$'000 104,612	\$'000 105,206	\$'000 99,975	1
Less Income	3,318	2,747	2,747	2,908	
Net Cost of Service.....	101,180	101,865	102,459	97,067	
Employees (Full Time Equivalents).....	578	601	596	591	
Efficiency Indicators ^(b)					
Average Operating Cost per Ministerial Office (including Premier's Office and Leader of the Opposition)	\$2,305	\$2,356	\$2,361	\$2,389	
Average Cost of Support Provided per Ministerial Office (including Premier's Office and Leader of the Opposition)	\$456	\$517	\$519	\$508	
Average Cost of Representing Western Australia's Interests Overseas (per Region)	\$1,532	\$1,641	\$1,644	\$1,528	
Average Cost of Entitlements per Member of Parliament.....	\$361	\$362	\$363	\$363	
Average Cost of Support Provided per Member of Parliament.....	\$13	\$17	\$17	\$14	
Average Cost per Print Image Produced	\$0.37	\$0.41	\$0.49	\$0.48	

(a) May include adjustments for changes in accounting policy and functional responsibilities.

(b) The expense of support provided to inquiries and operating subsidies, community service grants and donations and corporate services provided free of charge to external agencies of \$10.8 million in 2010-11 Actual, \$8.4 million in 2011-12 Budget, \$8.5 million in 2011-12 Estimated Actual and \$3.8 million in 2012-13 Budget Target is included in the overall cost of service for Administration of Executive Government Services but excluded from the reported key efficiency indicators as it is not considered to be a cost of service delivery.

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Service between the 2011-12 Estimated Actual and the 2012-13 Budget Target is mainly due to the cost of hosting CHOGM in 2011-12.

2: Government Policy Management

The Department provides a range of services for the Premier including:

- strategic policy advice and coordination to the Premier and Cabinet;
- leadership and coordination of cross-agency solutions to complex issues;
- managing and coordinating Western Australian Government input into intergovernmental negotiations and advice on Government positions on federal reform, treaties, defence and other matters raised through COAG and the Council for the Australian Federation;
- strategic, cross portfolio advice on land, State and Commonwealth approvals and Indigenous issues;
- support for the functions of Cabinet and Parliament; and
- emergency management policy advice to the Premier, Ministers and Government agencies, and whole-of-government management and coordination of significant security incidents and emergencies.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service ^(a)	\$'000 67,376	\$'000 49,684	\$'000 45,408	\$'000 82,840	1
Less Income	507	508	597	483	
Net Cost of Service	66,869	49,176	44,811	82,357	
Employees (Full Time Equivalents).....	94	136	134	140	2
Efficiency Indicators					
Average Cost per Cabinet Submission Assessed	\$32	\$37	\$56	\$49	3
Average Cost per Agreement where Cabinet Agreed Positions are Incorporated in Final National Agreements	\$1,099	\$1,741	\$162	\$331	4
Average Cost per Government Indigenous Land Use Agreement (ILUA) Managed ^{(b) (c)}	n/a	n/a	n/a	\$94	
Average Cost per Project ILUA Managed ^{(b) (d)}	n/a	n/a	n/a	\$653	

(a) May include adjustments for changes in accounting policy and functional responsibilities.

(b) Grant payments of \$46.2 million in 2010-11 Actual, \$22.8 million in 2011-12 Budget, \$18.7 million in 2011-12 Estimated Actual and \$54.9 million in 2012-13 Budget Target have been excluded from the expenditure used to derive these indicators as they are not considered to be a cost of service delivery.

(c) The Average Cost per Government ILUA Managed has been developed for the period commencing 1 July 2012 and has not been produced for prior expenditure.

(d) The Average Cost per Project ILUA Managed has been developed for the period commencing 1 July 2012 and has not been produced for prior expenditure.

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Service between the 2011-12 Budget and the 2011-12 Estimated Actual is due to the repositioning of Land Approvals and Native Title Unit (LANTU) grants of \$6.6 million to 2012-13, offset by an increase in incentive grants for Native Title claimants in 2011-12. The increase in the Total Cost of Service between the 2011-12 Estimated Actual and the 2012-13 Budget Target is due to an increase in grants expenditure for the LANTU's Browse LNG Regional Benefits Package (\$30.9 million), repositioned grants from 2011-12 for LANTU (\$6.6 million) and a further increase in incentive grants for Native Title claimants.
2. The increase in Full Time Equivalents (FTEs) between 2011-12 Estimated Actual and 2012-13 Budget Target represents an additional two FTEs for increased policy management and an additional four FTE's for Browse LNG Precinct Native Title Agreements implementation.
3. This efficiency indicator reports the average cost of assessing each Cabinet submission against a checklist designed to test for quality, timeliness, rigour and conformity to government policy objectives. The increase between the 2011-12 Budget and the 2011-12 Estimated Actual is primarily due to an expected decrease in the number of Cabinet submissions. The decrease between the 2011-12 Estimated Actual and the 2012-13 Budget Target is primarily due to an expected increase in the number of Cabinet submissions.
4. The Average Cost Per Agreement has reduced significantly, primarily as the expected number of agreements has increased from a 2011-12 Budget Target of five agreements, to a 2011-12 Estimated Actual of 43 agreements. The 2012-13 Budget Target decreases to 20 agreements.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement/Upgrade							
Computer Hardware and Software							
2010-11 Program	651	651	635	-	-	-	-
2011-12 Program	671	671	671	-	-	-	-
Electorate Offices Equipment Upgrade							
2010-11 Program	1,090	1,090	670	-	-	-	-
2011-12 Program	290	290	290	-	-	-	-
Partitioning and Accommodation							
2011-12 Program	328	328	328	-	-	-	-
Fit-out of the Leader of the Opposition Office	500	500	500	-	-	-	-
Office of Shared Services Decommissioning							
Re-establishment of Finance Systems	243	243	243	-	-	-	-
NEW WORKS							
Asset Replacement/Upgrade							
Computer Hardware and Software							
2012-13 Program	754	-	-	754	-	-	-
2013-14 Program	578	-	-	-	578	-	-
2014-15 Program	600	-	-	-	-	600	-
2015-16 Program	1,949	-	-	-	-	-	1,949
Electorate Offices - Redistribution - 2012-13 Program	300	-	-	300	-	-	-
Electorate Offices Equipment Upgrade							
2012-13 Program	320	-	-	320	-	-	-
2013-14 Program	335	-	-	-	335	-	-
2014-15 Program	424	-	-	-	-	424	-
2015-16 Program	300	-	-	-	-	-	300
Partitioning and Accommodation							
2012-13 Program	38	-	-	38	-	-	-
2013-14 Program	56	-	-	-	56	-	-
2014-15 Program	50	-	-	-	-	50	-
2015-16 Program	73	-	-	-	-	-	73
State Law Publisher - Replacement of Copying Machine	1,400	-	-	-	-	1,400	-
Total Cost of Asset Investment Program	10,950	3,773	3,337	1,412	969	2,474	2,322
FUNDED BY							
Drawdowns from the Holding Account			2,032	1,412	969	2,474	2,322
Internal Funds and Balances			1,305	-	-	-	-
Total Funding			3,337	1,412	969	2,474	2,322

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Total Cost of Services for the 2010-11 Actual have not been adjusted to reflect the transfer of functions for the Office of Native Title (ONT) in 2011 from the Department of the Attorney General (refer 'Reconciliation Relating to Major Functional Transfers and Accounting Policy Changes' table for comparable costs). After taking into consideration comparable costs for the ONT, the resulting reduction of \$21.3 million, from the 2010-11 Actual to the 2011-12 Estimated Actual is primarily due to a substantial decrease in Native Title grants.

The variation between the Total Cost of Services for the 2011-12 Budget and 2011-12 Estimated Actual primarily reflects the transfer of \$10.0 million for grants relating to the Social Enterprise Fund Program to the Department for Communities, which was budgeted for but not expended, and the repositioning of Land Approval and Native Title Unit grants of \$6.6 million from 2011-12 to 2012-13.

The increase in Total Cost of Services of \$28.2 million from the 2011-12 Estimated Actual to the 2012-13 Budget principally represents the payment of Native Title grants for the Browse LNG Regional Benefits Package (\$30.9 million).

Statement of Financial Position

Cash assets principally relate to balances in the Land Equity Funds to provide financial assistance to Native Title groups to realise sustainable benefits from the attainment of rights to land access and the development of commercially viable enterprises.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	69,321	77,071	77,193	77,387	80,952	83,785	86,717
Grants and subsidies ^(c)	7,493	36,369	22,545	56,500	45,555	25,011	21,355
Supplies and services	20,071	25,673	25,633	23,400	24,486	24,182	27,086
Accommodation	18,762	19,901	19,961	20,522	21,120	21,717	22,225
Depreciation and amortisation	2,025	2,818	2,818	2,550	2,404	2,072	1,841
Efficiency dividend	-	-	-	(3,981)	(4,581)	(6,278)	(7,804)
Other expenses	3,480	2,464	2,464	2,456	2,448	2,448	2,690
TOTAL COST OF SERVICES	121,152	164,296	150,614	178,834	172,384	152,937	154,110
Income							
Sale of goods and services	2,358	1,356	1,356	1,473	1,529	1,533	1,535
Grants and subsidies	258	450	539	413	431	444	457
Other revenue	1,209	1,449	1,449	1,505	1,572	1,572	1,572
Total Income	3,825	3,255	3,344	3,391	3,532	3,549	3,564
NET COST OF SERVICES	117,327	161,041	147,270	175,443	168,852	149,388	150,546
INCOME FROM STATE GOVERNMENT							
Service appropriations	110,641	164,301	150,475	173,963	168,144	147,680	149,336
Resources received free of charge	1,658	2,268	2,268	2,318	2,369	2,369	2,369
Royalties for Regions Fund ^(d)	185	-	55	57	59	61	63
TOTAL INCOME FROM STATE GOVERNMENT	112,484	166,569	152,798	176,338	170,572	150,110	151,768
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(4,843)	5,528	5,528	895	1,720	722	1,222

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Budget Estimate are 672, 730 and 731 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$0.2 million (2010-11), \$0.1 million (2011-12), \$0.1 million (2012-13), \$0.1 million (2013-14), \$0.1 million (2014-15) and \$0.1 million (2015-16).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Browse LNG Precinct Regional Benefits							
Package	-	-	-	30,900	31,904	10,980	11,337
Community Grants	6,855	3,589	3,589	1,500	1,559	1,620	1,620
Duyfken Replica	-	-	263	125	129	133	138
Land Approvals and Native Title Unit	478	22,780	16,187	19,940	7,293	7,333	3,024
Native Title Financial Incentive Grants	-	-	2,506	4,035	4,670	4,945	5,236
Policy Office	160	10,000	-	-	-	-	-
TOTAL	7,493	36,369	22,545	56,500	45,555	25,011	21,355

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	32,713	32,777	36,937	37,834	39,219	39,943	41,465
Holding account receivables	1,289	1,621	1,412	969	2,474	2,322	2,322
Receivables	1,360	739	1,360	1,360	1,360	1,360	1,360
Other.....	868	94	868	868	868	868	868
Assets held for sale	-	326	-	-	-	-	-
Total current assets	36,230	35,557	40,577	41,031	43,921	44,493	46,015
NON-CURRENT ASSETS							
Holding account receivables	20,746	23,065	22,035	24,326	24,997	25,519	25,843
Property, plant and equipment	2,079	2,791	3,195	3,515	2,216	2,678	3,816
Intangibles	191	-	434	353	272	191	191
Restricted cash.....	1,310	1,232	1,410	1,510	2,010	2,510	2,510
Other.....	2,913	1,164	2,071	692	636	657	-
Total non-current assets.....	27,239	28,252	29,145	30,396	30,131	31,555	32,360
TOTAL ASSETS	63,469	63,809	69,722	71,427	74,052	76,048	78,375
CURRENT LIABILITIES							
Employee provisions.....	13,406	12,417	14,196	14,799	15,428	16,083	16,767
Payables	6,426	2,787	6,426	6,426	6,426	6,426	6,426
Other.....	1,662	2,172	1,762	1,862	2,024	2,524	2,824
Total current liabilities.....	21,494	17,376	22,384	23,087	23,878	25,033	26,017
NON-CURRENT LIABILITIES							
Employee provisions.....	2,691	2,991	2,527	2,634	2,746	2,863	2,984
Other.....	1	9	1	1	1	1	1
Total non-current liabilities	2,692	3,000	2,528	2,635	2,747	2,864	2,985
TOTAL LIABILITIES.....	24,186	20,376	24,912	25,722	26,625	27,897	29,002
EQUITY							
Contributed equity	11,307	12,794	11,307	11,306	11,306	11,306	11,306
Accumulated surplus/(deficit).....	32,528	32,200	38,056	38,951	40,671	41,393	42,615
Reserves.....	(4,552)	(1,560)	(4,552)	(4,552)	(4,552)	(4,552)	(4,552)
Other.....	-	(1)	(1)	-	2	4	4
Total equity	39,283	43,433	44,810	45,705	47,427	48,151	49,373
TOTAL LIABILITIES AND EQUITY.....	63,469	63,809	69,722	71,427	74,052	76,048	78,375

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	107,283	160,356	147,031	170,703	164,999	144,836	146,690
Holding account drawdowns.....	2,059	1,289	2,032	1,412	969	2,474	2,322
Royalties for Regions Fund ^(b)	35	-	55	57	59	61	63
Net cash provided by State Government.....	109,377	161,645	149,118	172,172	166,027	147,371	149,075
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(66,129)	(75,505)	(76,265)	(76,368)	(79,834)	(82,291)	(85,390)
Grants and subsidies	(7,109)	(36,369)	(22,545)	(56,500)	(45,555)	(25,011)	(21,355)
Supplies and services	(18,097)	(23,273)	(23,582)	(21,306)	(22,340)	(22,044)	(24,949)
Accommodation.....	(19,093)	(19,870)	(19,961)	(20,522)	(21,120)	(21,717)	(22,225)
Efficiency dividend.....	-	-	-	3,981	4,581	6,278	7,804
Other payments.....	(8,310)	(8,493)	(8,319)	(8,730)	(9,462)	(10,552)	(11,342)
Receipts							
Grants and subsidies	339	450	539	413	431	444	457
Sale of goods and services	2,486	1,356	1,356	1,472	1,529	1,533	1,535
GST receipts	5,169	5,872	5,872	6,291	7,024	8,114	8,661
Other receipts.....	1,641	1,448	1,448	1,506	1,573	1,573	1,573
Net cash from operating activities.....	(109,103)	(154,384)	(141,457)	(169,763)	(163,173)	(143,673)	(145,231)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,255)	(1,289)	(3,337)	(1,412)	(969)	(2,474)	(2,322)
Net cash from investing activities.....	(1,255)	(1,289)	(3,337)	(1,412)	(969)	(2,474)	(2,322)
NET INCREASE/(DECREASE) IN CASH HELD	(981)	5,972	4,324	997	1,885	1,224	1,522
Cash assets at the beginning of the reporting period.....	4,888	28,037	34,023	38,347	39,344	41,229	42,453
Net cash transferred to/from other agencies.....	30,116	-	-	-	-	-	-
Cash assets at the end of the reporting period.....	34,023	34,009	38,347	39,344	41,229	42,453	43,975

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$0.1 million (2011-12), \$0.1 million (2012-13), \$0.1 million (2013-14), \$0.1 million (2014-15) and \$0.1 million (2015-16).

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement	121,152	164,296	150,614	178,834	172,384	152,937	154,110
Transfer of the Office of Native Title from the Department of the Attorney General	50,722	-	-	-	-	-	-
Transfer of the Social Enterprise Fund Program to the Department for Communities	-	(10,000)	-	-	-	-	-
Adjusted Total Cost of Services	171,874	154,296	150,614	178,834	172,384	152,937	154,110
APPROPRIATIONS							
Net Amount Appropriated to Deliver Services ...	110,641	164,301	150,475	173,963	168,144	147,680	149,336
Transfer of the Office of Native Title from the Department of the Attorney General	51,460	-	-	-	-	-	-
Transfer of the Social Enterprise Fund Program to the Department for Communities	-	(10,000)	-	-	-	-	-
Adjusted Net Amount Appropriated to Deliver Services	162,101	154,301	150,475	173,963	168,144	147,680	149,336

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Grants and Subsidies	339	450	539	413	431	444	457
GST Input Credits	4,518	5,566	5,566	5,974	6,695	7,785	8,332
GST Receipts On Sales	651	306	306	317	329	329	329
Other Receipts	1,641	474	474	518	571	502	436
State Law Publisher	2,486	2,330	2,330	2,460	2,531	2,604	2,672
TOTAL	9,635	9,126	9,215	9,682	10,557	11,664	12,226

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PUBLIC SECTOR COMMISSION

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT

DIVISION 4

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 6 Net amount appropriated to deliver services.....	20,434	25,915	25,915	27,779	24,755	25,477	25,912
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	1,182	1,206	1,206	1,224	1,237	1,256	1,283
Total appropriations provided to deliver services	21,616	27,121	27,121	29,003	25,992	26,733	27,195
TOTAL APPROPRIATIONS.....	21,616	27,121	27,121	29,003	25,992	26,733	27,195
EXPENSES							
Total Cost of Services.....	20,747	30,983	31,583	30,850	29,428	29,150	28,893
Net Cost of Services ^(a)	19,968	29,690	30,483	29,917	28,545	28,267	28,010
CASH ASSETS ^(b)	3,637	1,629	1,990	3,494	3,498	3,501	3,501

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
St Andrew's Hostel Inquiry	-	1,500	-	-	-
Efficiency Dividend.....	-	(550)	(749)	(1,039)	(1,335)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	An efficient and effective public sector that operates with integrity.	1. Public Sector Leadership 2. Assistance and Support 3. Oversight and Reporting

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Public Sector Leadership	2,704	3,389	4,909	4,129	4,200	4,242	4,246
2. Assistance and Support.....	13,724	21,836	18,139	20,020	18,598	18,409	18,428
3. Oversight and Reporting.....	4,319	5,758	8,535	7,251	7,379	7,538	7,554
4. Contribution to Responsible Financial Management.....	-	-	-	(550)	(749)	(1,039)	(1,335)
Total Cost of Services	20,747	30,983	31,583	30,850	29,428	29,150	28,893

Significant Issues Impacting the Agency

- Western Australia continues to experience strong economic growth, resulting in increasing community demand for quality public services. Ensuring that the public sector has a skilled workforce to address this demand is a significant challenge. The Commission continues to address this challenge by implementing 'Strategic Directions for the Public Sector Workforce 2009-2014', and by facilitating workforce planning across public sector agencies.
- Through the Aboriginal Employment Strategy, the Commission will assist Western Australia's Indigenous people to obtain long-term employment by providing opportunities that lead to meaningful career pathways in the public sector. The program will place up to 163 trainees in public sector employment by 2015. This initiative contributes to the State's commitment to the Indigenous Economic Participation National Partnership Agreement, which aims to achieve 3.2% Indigenous representation in public sector employment by 2015.
- Maintaining a high standard of accountability, governance and integrity across all parts of the public sector is a priority for the Commission. The Commission will deliver face-to-face education and training to public sector agencies, local governments, public universities and public sector boards and committees. These programs will assist to build the capacity of public authorities to understand the principles of corporate governance and to meet their requirements under the public sector's accountability framework. They also assist employees to make ethical decisions and speak up about wrong doing.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: An efficient and effective public sector that operates with integrity: ^(b)					
The portion of core clients who indicate that the Commission has delivered policy, assistance and oversight that has assisted them to enhance integrity within their agencies	n/a	n/a	90%	95%	
The portion of core clients who indicate that the Commission has delivered policy, assistance and oversight that has assisted them to enhance the effectiveness and efficiency of their agencies	n/a	n/a	90%	95%	
The portion of Public Authorities who indicate that assistance provided by the Commission has helped them to meet their statutory obligations under part IX of the <i>Equal Opportunity Act 1984</i>	n/a	n/a	90%	95%	
The portion of Public Authorities who indicate that assistance provided by the Commission has helped them to meet their statutory obligations under the <i>Public Interest Disclosure Act 2003</i>	n/a	n/a	90%	95%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The Commission is unable to provide comparative 2010-11 Actual and 2011-12 Budget figures for its Key Effectiveness Indicators due to its Outcome Based Management Structure being changed in January 2012.

Services and Key Efficiency Indicators**1: Public Sector Leadership**

This service is responsible for the identification and development of policy and strategic initiatives that will position the public sector to meet future challenges.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 2,704	\$'000 3,389	\$'000 4,909	\$'000 4,129	1
Less Income	3	5	6	5	
Net Cost of Service	2,701	3,384	4,903	4,124	
Employees (Full Time Equivalents).....	16	19	20	21	
Efficiency Indicators					
Average Cost per Hour Addressing Legislative and Policy Development	\$91	\$83	\$121	\$105	2

Explanation of Significant Movements

(Notes)

1. The Commission obtained approval in January 2012 to report the presented Key Performance Indicators (KPIs) in the 2011-12 financial year and forward estimates. Comparative figures have been restated for reporting purposes. Due to changes to the Commission's operating and organisational structures over the reported years, including the merger between the Commission and the Office of the Public Sector Standards Commissioner in December 2010, the comparative FTEs, Total Cost of Services and KPI measures may not fairly report past performance.
2. Excludes grants of \$0.5 million (2011-12 Budget) and \$0.5 million (2011-12 Estimated Actual) for the Sir Charles Court statue as these costs are not considered to be costs of service delivery.

2: Assistance and Support

This service builds the capacity and develops the public sector workforce by providing advice, assistance and training to Ministers, public sector agencies and public sector employees.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	13,724	21,836	18,139	20,020	1
Less Income	773	1,283	1,089	923	
Net Cost of Service.....	12,951	20,553	17,050	19,097	
Employees (Full Time Equivalents).....	82	91	85	89	
Efficiency Indicators					
Average Cost per Hour of Assistance and Support Provided.....	\$96	\$115	\$106	\$91	
Average Cost per Workforce and Diversity Program, Product or Training Hour	\$76	\$105	\$99	\$104	2
Average Cost per Public Administration, Standards and Integrity Program, Product or Training Hour	\$83	\$147	\$123	\$106	
Average Cost per Leadership Development Product, Program and Training Hour	\$107	\$143	\$152	\$157	3

Explanation of Significant Movements

(Notes)

1. The Commission obtained approval in January 2012 to report the presented KPIs in the 2011-12 financial year and forward estimates. Comparative figures have been restated for reporting purposes. Due to changes to the Commission's operating and organisational structures over the reported years, including the merger between the Commission and the Office of the Public Sector Standards Commissioner in December 2010, the comparative FTEs, Total Cost of Services and KPI measures may not fairly report past performance.
2. Excludes grants for the Aboriginal Employment Strategy of \$1.2 million (2011-12 Budget), \$0.2 million (2011-12 Estimated Actual) and \$2.1 million (2012-13 Budget Target) as these costs are not considered to be costs of service delivery.
3. Excludes grants of \$0.3 million (2010-11 Actual), \$0.9 million (2011-12 Budget), \$0.9 million (2011-12 Estimated Actual) and \$0.4 million (2012-13 Budget Target) as these costs are not considered to be costs of service delivery.

3: Oversight and Reporting

This service provides independent oversight to monitor and report to Parliament and Ministers on compliance with the *Public Sector Management Act 1994* and the *Public Interest Disclosure Act 2003*.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 4,319	\$'000 5,758	\$'000 8,535	\$'000 7,251	1,2
Less Income	3	5	5	5	
Net Cost of Service.....	4,316	5,753	8,530	7,246	
Employees (Full Time Equivalents).....	35	41	46	41	
Efficiency Indicators					
Average Cost per Hour of Performance and Oversight Activity	\$67	\$77	\$103	\$95	
Percentage of Oversight Actions Completed within Target Timeframes	n/a	n/a	90%	90%	

Explanation of Significant Movements

(Notes)

1. The Commission obtained approval in January 2012 to report the presented KPIs in the 2011-12 financial year and forward estimates. Comparative figures have been restated for reporting purposes. Due to changes to the Commission's operating and organisational structures over the reported years, including the merger between the Commission and the Office of the Public Sector Standards Commissioner in December 2010, the comparative FTEs, Total Cost of Services and KPI measures for hourly costs may not fairly report past performance. In addition, comparative measures are not available for the indicator 'Percentage of Oversight Actions Completed within Target Timeframes'.
2. The 2011-12 Estimated Actual costs include \$1.5 million for the St Andrews Hostel Inquiry which has caused an increase in the average hourly cost of performance and oversight activity.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement							
Computer Hardware							
2010-11 Program	33	33	33	-	-	-	-
2011-12 Program	11	11	11	-	-	-	-
Furniture and Office Equipment - 2010-11 Program.....	33	33	33	-	-	-	-
Replacement of Computing Equipment							
2010-11 Program	124	124	102	-	-	-	-
NEW WORKS							
Asset Replacement							
Computer Hardware							
2012-13 Program	33	-	-	33	-	-	-
2013-14 Program	33	-	-	-	33	-	-
2014-15 Program	33	-	-	-	-	33	-
2015-16 Program	33	-	-	-	-	-	33
Furniture and Office Equipment							
2012-13 Program	13	-	-	13	-	-	-
2013-14 Program	17	-	-	-	17	-	-
2014-15 Program	17	-	-	-	-	17	-
2015-16 Program	17	-	-	-	-	-	17
Replacement of Computing Equipment							
2012-13 Program	99	-	-	99	-	-	-
2013-14 Program	114	-	-	-	114	-	-
2014-15 Program	123	-	-	-	-	123	-
2015-16 Program	123	-	-	-	-	-	123
Total Cost of Asset Investment Program	856	201	179	145	164	173	173
FUNDED BY							
Drawdowns from the Holding Account			-	145	164	173	173
Internal Funds and Balances			179	-	-	-	-
Total Funding			179	145	164	173	173

FINANCIAL STATEMENTS

Income Statement

Expenses

The 2010-11 Actual figures report the results of operations following the merger between the Public Sector Commission and the Office of the Public Sector Standards Commissioner which became effective 1 December 2010. The figures are not directly comparable to the other figures in the Income Statement (Controlled) because unlike the figures for subsequent years, they do not report the merged entity operations for a full year.

The \$10.8 million (52.0%) increase in the Total Cost of Services between the 2010-11 Actual and the 2011-12 Estimated Actual is explained by the reasons for the change in Service Appropriations as detailed in the Income section below. Additionally, the Commission operated below full FTE levels during the 2010-11 Actual.

Income

The \$5.5 million (25.0%) increase in Service Appropriations from 2010-11 Actual to 2011-12 Estimated Actual is due to the full year impact of the merger between the Commission and the Office of the Public Sector Standards Commissioner of \$2.2 million, and funding approvals for Accountability and Governance Training (\$1.1 million), Western Australian Leadership Programs (\$2.2 million), Public Sector Improvement Initiatives (\$1.2 million), and the Aboriginal Employment Strategy (\$1.6 million). Funding for the Western Australian Leadership Program of \$2.3 million ceased at the end of 2010-11 offsetting that particular increase.

The \$1.9 million increase in Service Appropriations between the 2011-12 Estimated Actual and the 2012-13 Budget Estimate is due primarily to funding for the St Andrew's Hostel Inquiry (\$1.5 million), and an adjustment of \$0.5 million to better align the accrual appropriation for leave entitlements to actual levels following the merger between the Commission and the Office of the Public Sector Standards Commissioner in December 2010.

Statement of Cash flows

The negative Capital Appropriation of \$10.0 million in the 2010-11 Actual is a repayment of surplus cash to the Consolidated Account arising from accumulated surpluses over recent years by the Commission.

Reasons for variances in Payments and Service Appropriations are described in the Expenses and Income sections above.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	13,859	19,785	19,662	21,395	20,792	20,984	20,877
Grants and subsidies ^(c)	251	2,115	1,661	2,525	2,138	2,461	2,497
Supplies and services	4,394	6,206	7,596	4,807	4,487	3,914	3,899
Accommodation.....	2,033	2,390	2,359	2,430	2,503	2,579	2,695
Depreciation and amortisation	108	230	146	161	171	165	173
Efficiency dividend.....	-	-	-	(550)	(749)	(1,039)	(1,335)
Other expenses.....	102	257	159	82	86	86	87
TOTAL COST OF SERVICES	20,747	30,983	31,583	30,850	29,428	29,150	28,893
Income							
Sale of goods and services	759	935	897	861	861	861	861
Grants and subsidies	20	-	20	-	-	-	-
Other revenue	-	358	183	72	22	22	22
Total Income	779	1,293	1,100	933	883	883	883
NET COST OF SERVICES.....	19,968	29,690	30,483	29,917	28,545	28,267	28,010
INCOME FROM STATE GOVERNMENT							
Service appropriations	21,616	27,121	27,121	29,003	25,992	26,733	27,195
Resources received free of charge.....	1,395	1,417	1,417	1,417	1,417	1,417	1,417
Royalties for Regions Fund ^(d)	-	709	231	1,169	1,025	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	23,011	29,247	28,769	31,589	28,434	28,150	28,612
SURPLUS/(DEFICIENCY) FOR THE PERIOD	3,043	(443)	(1,714)	1,672	(111)	(117)	602

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Budget Estimate are 133, 151 and 151 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$0.7 million (2011-12), \$0.2 million (2011-12 Estimated Out Turn), \$1.2 million (2012-13) and \$1.0 million (2013-14).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Indigenous Employment Traineeships.....	-	1,190	240	2,100	1,640	2,170	2,170
Public Sector Programs	18	23	23	25	25	25	25
Sir Charles Court Statue	-	-	483	-	-	-	-
Western Australian Leadership Program	233	902	915	400	473	266	302
TOTAL.....	251	2,115	1,661	2,525	2,138	2,461	2,497

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	3,325	1,238	1,605	3,031	2,953	2,869	3,501
Holding account receivables.....	105	145	145	164	173	173	-
Receivables.....	862	1,102	578	574	570	567	567
Other.....	766	868	692	692	692	692	692
Total current assets.....	5,058	3,353	3,020	4,461	4,388	4,301	4,760
NON-CURRENT ASSETS							
Holding account receivables.....	4,993	5,303	5,432	6,094	6,469	6,848	7,422
Property, plant and equipment.....	253	269	286	270	263	272	272
Intangibles.....	192	-	192	192	192	192	192
Restricted cash.....	312	391	385	463	545	632	-
Other.....	-	21	-	-	-	-	-
Total non-current assets.....	5,750	5,984	6,295	7,019	7,469	7,944	7,886
TOTAL ASSETS.....	10,808	9,337	9,315	11,480	11,857	12,245	12,646
CURRENT LIABILITIES							
Employee provisions.....	4,343	3,677	4,509	4,601	4,682	4,767	4,853
Payables.....	778	1,880	1,027	1,027	1,028	1,027	1,028
Other.....	915	918	385	463	545	632	-
Total current liabilities.....	6,036	6,475	5,921	6,091	6,255	6,426	5,881
NON-CURRENT LIABILITIES							
Employee provisions.....	895	1,599	1,231	1,554	1,878	2,212	2,556
Total non-current liabilities.....	895	1,599	1,231	1,554	1,878	2,212	2,556
TOTAL LIABILITIES.....	6,931	8,074	7,152	7,645	8,133	8,638	8,437
EQUITY							
Contributed equity.....	-	3,538	-	-	-	-	-
Accumulated surplus/(deficit).....	10,845	5,579	9,131	10,803	10,692	10,575	11,177
Reserves.....	-	(254)	-	-	-	-	-
Other.....	(6,968)	(7,600)	(6,968)	(6,968)	(6,968)	(6,968)	(6,968)
Total equity.....	3,877	1,263	2,163	3,835	3,724	3,607	4,209
TOTAL LIABILITIES AND EQUITY.....	10,808	9,337	9,315	11,480	11,857	12,245	12,646

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	21,172	26,642	26,642	28,177	25,444	26,181	26,621
Holding account drawdowns.....	105	125	-	145	164	173	173
Royalties for Regions Fund ^(b)	-	709	231	1,169	1,025	-	-
Net cash provided by State Government.....	21,277	27,476	26,873	29,491	26,633	26,354	26,794
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(13,880)	(19,501)	(20,096)	(20,903)	(20,304)	(20,479)	(21,079)
Grants and subsidies	(281)	(2,115)	(1,465)	(2,525)	(2,138)	(2,461)	(2,497)
Supplies and services	(3,272)	(4,410)	(5,368)	(3,338)	(3,070)	(2,498)	(2,481)
Accommodation.....	(2,119)	(2,358)	(2,274)	(2,430)	(2,503)	(2,579)	(2,695)
Efficiency dividend.....	-	-	-	550	749	1,039	1,335
Other payments ^(c)	(10,948)	(930)	(1,243)	(1,074)	(1,025)	(994)	(995)
Receipts							
Grants and subsidies	20	-	20	-	-	-	-
Sale of goods and services	689	935	897	861	861	861	861
GST receipts	817	698	1,105	995	943	911	908
Other receipts.....	874	358	83	22	22	22	22
Net cash from operating activities.....	(28,100)	(27,323)	(28,341)	(27,842)	(26,465)	(26,178)	(26,621)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(206)	(125)	(179)	(145)	(164)	(173)	(173)
Net cash from investing activities.....	(206)	(125)	(179)	(145)	(164)	(173)	(173)
NET INCREASE/(DECREASE) IN CASH HELD	(7,029)	28	(1,647)	1,504	4	3	-
Cash assets at the beginning of the reporting period.....	9,770	1,601	3,637	1,990	3,494	3,498	3,501
Net cash transferred to/from other agencies.....	896	-	-	-	-	-	-
Cash assets at the end of the reporting period.....	3,637	1,629	1,990	3,494	3,498	3,501	3,501

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$0.7 million (2011-12), \$0.2 million (2011-12 Estimated Out Turn), \$1.2 million (2012-13) and \$1.0 million (2013-14).

(c) Includes the return of surplus cash of \$10.0 million to the Consolidated Account.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Commission:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Fees	714	935	917	861	861	861	861
GST Input Credits.....	609	514	1,005	897	845	813	810
GST Receipts on Sales	208	184	100	98	98	98	98
Other Receipts.....	869	358	83	22	22	22	22
TOTAL.....	2,400	1,991	2,105	1,878	1,826	1,794	1,791

The moneys received and retained are to be applied to the Commission's services as specified in the Budget Statements.

GOLD CORPORATION

ASSET INVESTMENT PROGRAM

The Corporation's asset investment program for 2012-13 and the forward estimates period totals \$42.6 million. This will fund an ongoing rolling program to update plant and equipment, including the acquisition of a new vault and factory for the manufacture of silver coin blanks, which supports the delivery of its services.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer Software.....	6,262	3,762	1,180	500	500	500	500
Plant and Equipment Program	92,142	48,906	12,557	8,905	11,918	17,626	2,159
Total Cost of Asset Investment Program	98,404	52,668	13,737	9,405	12,418	18,126	2,659
FUNDED BY							
Internal Funds and Balances			13,737	9,405	12,418	18,126	2,659
Total Funding			13,737	9,405	12,418	18,126	2,659

GOVERNOR'S ESTABLISHMENT

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT

DIVISION 5

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 7 Net amount appropriated to deliver services	1,659	1,368	1,365	1,367	1,372	1,380	1,386
Amount Authorised by Other Statutes							
- Governor's Establishment Act 1992	2,728	2,667	2,622	2,712	2,740	2,766	2,794
- Salaries and Allowances Act 1975	413	425	470	483	483	483	483
Total appropriations provided to deliver services	4,800	4,460	4,457	4,562	4,595	4,629	4,663
CAPITAL							
Capital Appropriation	200	-	800	-	-	-	-
TOTAL APPROPRIATIONS	5,000	4,460	5,257	4,562	4,595	4,629	4,663
EXPENSES							
Total Cost of Services	4,382	4,617	4,653	4,700	4,733	4,767	4,801
Net Cost of Services ^(a)	4,329	4,502	4,538	4,585	4,618	4,652	4,686
CASH ASSETS ^(b)	395	342	391	403	415	427	439

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Desired Outcome	Service
Support the Governor and management of the Governor's Establishment.	1. Effective Support to the Governor 2. Management of the Governor's Establishment

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Effective Support to the Governor	1,842	1,750	1,000	1,050	1,100	1,150	1,180
2. Management of the Governor's Establishment	2,540	2,867	3,653	3,650	3,633	3,617	3,621
Total Cost of Services	4,382	4,617	4,653	4,700	4,733	4,767	4,801

Significant Issues Impacting the Agency

- Preservation and appropriate use and presentation of Government House, the Ballroom and grounds will continue in accordance with the Conservation and Management plan.
- To progress with urgent repairs and implement an ongoing maintenance program for Government House Buildings, Plant, Fittings and Information Technology infrastructure.
- Continuing the full-time management of the Government House Ballroom in order to operate as a venue to support the Office of the Governor, the Government and also be available for some public community events.

Services

1: Effective Support to the Governor

Support the Governor in performing the constitutional, statutory, official, ceremonial, community and civic duties associated with the Governor's role.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 1,842	\$'000 1,750	\$'000 1,000	\$'000 1,050	1
Less Income	-	-	-	-	
Net Cost of Service.....	1,842	1,750	1,000	1,050	
Employees (Full Time Equivalents).....	15	18	5	5	

Explanation of Significant Movements

(Notes)

1. In 2011-12, a salary restructure was implemented to reflect an amended split of services.

2: Management of the Governor's Establishment

Effectively manage the financial and administrative requirements of the Establishment including, asset investment program, heritage building management, planning and coordinating official visits and provision of hospitality on behalf of the State.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 2,540	\$'000 2,867	\$'000 3,653	\$'000 3,650	
Less Income	53	115	115	115	
Net Cost of Service.....	2,487	2,752	3,538	3,535	
Employees (Full Time Equivalents).....	15	15	25	25	

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
Government House Restoration and Refurbishment							
Maintenance Program	200	100	50	50	50	-	-
COMPLETED WORKS							
Government House Restoration and Refurbishment							
Refurbishment to Visitors Quarters.....	282	282	282	-	-	-	-
Supper Room Upgrade.....	2,200	2,200	800	-	-	-	-
Property, Plant and Equipment Upgrades							
Elevator for Government House	445	445	445	-	-	-	-
Upgrade of Fire Detection System	10	10	10	-	-	-	-
NEW WORKS							
Property, Plant and Equipment Upgrades							
Replace Iron Filtration System.....	64	-	-	64	-	-	-
Replacement of Fountain Aerators 1 and 2	23	-	-	23	-	-	-
Replacement of Garden Vehicle - Utility Mower.....	39	-	-	39	-	-	-
Replacement of Garden Vehicle - TX Gator	14	-	-	-	14	-	-
Air-conditioning Replacement	59	-	-	-	-	-	59
Total Cost of Asset Investment Program	3,336	3,037	1,587	176	64	-	59
FUNDED BY							
Capital Appropriation			800	-	-	-	-
Drawdowns from the Holding Account			787	176	64	-	59
Total Funding			1,587	176	64	-	59

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	3,176	3,374	3,374	3,485	3,513	3,539	3,567
Supplies and services	626	787	787	737	742	743	745
Accommodation.....	249	160	160	160	160	162	164
Depreciation and amortisation	311	250	286	272	272	272	272
Other expenses.....	20	46	46	46	46	51	53
TOTAL COST OF SERVICES.....	4,382	4,617	4,653	4,700	4,733	4,767	4,801
Income							
Sale of goods and services	53	115	115	115	115	115	115
Total Income	53	115	115	115	115	115	115
NET COST OF SERVICES.....	4,329	4,502	4,538	4,585	4,618	4,652	4,686
INCOME FROM STATE GOVERNMENT							
Service appropriations	4,800	4,460	4,457	4,562	4,595	4,629	4,663
Resources received free of charge.....	20	30	30	30	30	30	30
TOTAL INCOME FROM STATE GOVERNMENT.....	4,820	4,490	4,487	4,592	4,625	4,659	4,693
SURPLUS/(DEFICIENCY) FOR THE PERIOD	491	(12)	(51)	7	7	7	7

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Budget Estimate are 30, 30 and 30 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	314	265	299	311	323	335	347
Holding account receivables	-	-	176	64	-	59	-
Receivables.....	149	17	149	149	149	149	149
Other.....	-	7	-	-	-	-	-
Total current assets	463	289	624	524	472	543	496
NON-CURRENT ASSETS							
Holding account receivables	961	1,627	248	456	728	941	1,213
Property, plant and equipment	23,838	25,524	25,066	24,862	24,658	24,404	24,150
Restricted cash.....	81	77	92	92	92	92	92
Other.....	2,219	766	2,292	2,400	2,396	2,378	2,419
Total non-current assets.....	27,099	27,994	27,698	27,810	27,874	27,815	27,874
TOTAL ASSETS	27,562	28,283	28,322	28,334	28,346	28,358	28,370
CURRENT LIABILITIES							
Employee provisions.....	506	459	506	506	506	506	506
Payables	-	52	-	-	-	-	-
Other.....	177	69	188	193	198	203	208
Total current liabilities.....	683	580	694	699	704	709	714
NON-CURRENT LIABILITIES							
Employee provisions.....	58	95	58	58	58	58	58
Other.....	1	1	1	1	1	1	1
Total non-current liabilities	59	96	59	59	59	59	59
TOTAL LIABILITIES.....	742	676	753	758	763	768	773
EQUITY							
Contributed equity	2,835	2,635	3,635	3,635	3,635	3,635	3,635
Accumulated surplus/(deficit).....	719	316	668	675	682	689	696
Reserves.....	23,266	24,656	23,266	23,266	23,266	23,266	23,266
Total equity	26,820	27,607	27,569	27,576	27,583	27,590	27,597
TOTAL LIABILITIES AND EQUITY.....	27,562	28,283	28,322	28,334	28,346	28,358	28,370

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	4,177	4,207	4,207	4,290	4,323	4,357	4,391
Capital appropriation	200	-	800	-	-	-	-
Holding account drawdowns	1,711	787	787	176	64	-	59
Net cash provided by State Government.....	6,088	4,994	5,794	4,466	4,387	4,357	4,450
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(3,164)	(3,368)	(3,368)	(3,485)	(3,513)	(3,539)	(3,567)
Supplies and services	(599)	(757)	(757)	(707)	(712)	(713)	(715)
Accommodation.....	(175)	(160)	(160)	(160)	(160)	(162)	(164)
Other payments	(263)	(104)	(104)	(104)	(104)	(109)	(111)
Receipts							
Sale of goods and services	52	115	115	115	115	115	115
GST receipts	111	63	63	63	63	63	63
Net cash from operating activities	(4,038)	(4,211)	(4,211)	(4,278)	(4,311)	(4,345)	(4,379)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,795)	(787)	(1,587)	(176)	(64)	-	(59)
Net cash from investing activities	(1,795)	(787)	(1,587)	(176)	(64)	-	(59)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(94)	-	-	-	-	-	-
Net cash from financing activities.....	(94)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	161	(4)	(4)	12	12	12	12
Cash assets at the beginning of the reporting period.....	234	346	395	391	403	415	427
Cash assets at the end of the reporting period.....	395	342	391	403	415	427	439

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Establishment:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
GST Input Credits.....	111	63	63	63	63	63	63
Sale of Goods and Services	52	115	115	115	115	115	115
TOTAL.....	163	178	178	178	178	178	178

The moneys received and retained are to be applied to the Establishment's services as specified in the Budget Statements.

LOTTERIES COMMISSION

ASSET INVESTMENT PROGRAM

The Commission's asset investment program totals \$794,000 for the 2012-13 financial year. The majority of these funds, approximately \$600,000, will be used for the development and enhancement of Lotto products which includes game changes agreed by the national lottery Bloc. The remaining funds will cover minor works and updating of computer equipment in the financial year.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware	250	250	250	-	-	-	-
Computer Software	1,415	1,415	1,415	-	-	-	-
Furniture and Fittings - 2011-12 Program	250	250	250	-	-	-	-
Land and Buildings - 2010-11 Program	523	523	250	-	-	-	-
NEW WORKS							
Business Transformation Project - Stage 2	656	-	-	-	-	656	-
Furniture and Fittings - 2013-14 Program	150	-	-	-	150	-	-
Land and Buildings							
2013-14 Program	130	-	-	-	130	-	-
2015-16 Program	130	-	-	-	-	-	130
New Gaming/Lotto Games							
2012-13 Program	594	-	-	594	-	-	-
2014-15 Program	624	-	-	-	-	624	-
2015-16 Program	566	-	-	-	-	-	566
Plant and Equipment							
2012-13 Program	200	-	-	200	-	-	-
2014-15 Program	100	-	-	-	-	100	-
2015-16 Program	200	-	-	-	-	-	200
Total Cost of Asset Investment Program	5,788	2,438	2,165	794	280	1,380	896
FUNDED BY							
Internal Funds and Balances			2,165	794	280	1,380	896
Total Funding			2,165	794	280	1,380	896

SALARIES AND ALLOWANCES TRIBUNAL

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT

DIVISION 6

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 8 Net amount appropriated to deliver services	583	647	875	985	1,007	1,031	1,057
Total appropriations provided to deliver services	583	647	875	985	1,007	1,031	1,057
TOTAL APPROPRIATIONS	583	647	875	985	1,007	1,031	1,057
EXPENSES							
Total Cost of Services	488	683	902	1,011	1,033	1,049	1,084
Net Cost of Services ^(a)	485	680	899	1,008	1,030	1,046	1,081
CASH ASSETS ^(b)	594	493	598	597	601	601	601

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Local Government Amendment Bill 2011 Introduction	-	197	200	206	212
Proposed Jurisdiction to Determine Remuneration for Chief Executive Officers of Government Trading Enterprises.....	240	140	140	140	140

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Desired Outcome	Service
A fair and equitable system of remuneration for the Governor, Members of Parliament, Senior Government Officers, Judicial and Magisterial Officers and superannuation benefits for Members of Parliament.	1. Support Services to the Salaries and Allowances Tribunal

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Support Services to the Salaries and Allowances Tribunal.....	488	683	902	1,011	1,033	1,049	1,084
Total Cost of Services.....	488	683	902	1,011	1,033	1,049	1,084

Significant Issues Impacting the Agency

The Tribunal's jurisdiction is to be increased following the passage of the Local Government Amendment Bill 2011 through the Parliament, and subject to proclamation of the relevant provisions to be included in the *Salaries and Allowances Act 1975*. The Tribunal's recommendations in relation to the remuneration of Local Government Chief Executive Officers (CEOs) will become determinations and it will be required to determine the fees and allowances payable to elected local government councillors.

Outcomes and Key Effectiveness Indicators

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: A fair and equitable system of remuneration for the Governor, Members of Parliament, Senior Government Officers, Judicial and Magisterial Officers and superannuation benefits for Members of Parliament:					
Quantity - Determinations/Reports.....	20	19	20	20	
Quality - Tribunal satisfaction with the quality of service provided.....	100%	100%	100%	100%	
Timeliness - Tribunal satisfaction with timeliness of service provided.....	100%	100%	100%	100%	
The extent to which the Tribunal is satisfied with the support services provided.....	100%	100%	100%	100%	

Services and Key Efficiency Indicators

1: Support Services to the Salaries and Allowances Tribunal

Support services assist the Tribunal to:

- determine the remuneration paid or provided to holders of certain public offices including the Governor, Members of Parliament, Senior Government Officers, Industrial Relations Commissioners, full-time members of the State Administrative Tribunal and to determine certain matters relating to the superannuation benefits for Members of Parliament; and
- report on remuneration to be paid or provided to members of the Judiciary and Magistracy and recommended remuneration for Chief Executive Officers of Local Governments.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service.....	\$'000 488	\$'000 683	\$'000 902	\$'000 1,011	1
Less Income.....	3	3	3	3	
Net Cost of Service	485	680	899	1,008	
Employees (Full Time Equivalents)	2	2	2	3	
Efficiency Indicators					
Cost (Efficiency) - Average Cost per Determination Report	\$24,250	\$34,842	\$40,863	\$50,550	1

Explanation of Significant Movements

(Notes)

1. The increase from the 2011-12 Budget to the 2011-12 Estimated Actual is due to additional expenses associated with a proposal to expand the Tribunal's role to include the determination of the remuneration for the CEOs of Government Trading Enterprises (GTEs).

FINANCIAL STATEMENTS

Income Statement

Expenses

The increase of Total Cost of Services from the 2011-12 Budget to the 2011-12 Estimated Actual is due to costs associated with the Tribunal delivering its expanded role in determining the remuneration for the CEOs of GTEs.

**INCOME STATEMENT
(Controlled)**

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(a)	340	294	414	509	524	539	558
Supplies and services	118	281	377	378	379	389	407
Accommodation	-	94	94	99	99	99	99
Depreciation and amortisation	5	9	9	9	9	9	9
Other expenses	25	5	8	16	22	13	11
TOTAL COST OF SERVICES.....	488	683	902	1,011	1,033	1,049	1,084
Income							
Other revenue	3	3	3	3	3	3	3
Total Income	3	3	3	3	3	3	3
NET COST OF SERVICES	485	680	899	1,008	1,030	1,046	1,081
INCOME FROM STATE GOVERNMENT							
Service appropriations	583	647	875	985	1,007	1,031	1,057
Resources received free of charge	-	15	15	15	15	15	15
TOTAL INCOME FROM STATE GOVERNMENT	583	662	890	1,000	1,022	1,046	1,072
SURPLUS/(DEFICIENCY) FOR THE PERIOD	98	(18)	(9)	(8)	(8)	-	(9)

- (a) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Budget Estimate are 2, 2 and 3 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	591	488	594	592	595	595	595
Receivables.....	15	5	15	15	15	15	15
Total current assets.....	606	493	609	607	610	610	610
NON-CURRENT ASSETS							
Holding account receivables	-	-	9	18	27	36	45
Property, plant and equipment	4	10	5	6	3	3	3
Restricted cash.....	3	5	4	5	6	6	6
Other.....	131	102	122	113	104	95	86
Total non-current assets.....	138	117	140	142	140	140	140
TOTAL ASSETS.....	744	610	749	749	750	750	750
CURRENT LIABILITIES							
Employee provisions	78	46	84	87	89	89	89
Payables.....	19	10	19	19	19	19	19
Other.....	5	7	6	7	7	7	7
Total current liabilities	102	63	109	113	115	115	115
NON-CURRENT LIABILITIES							
Employee provisions	-	29	7	11	18	18	27
Total non-current liabilities	-	29	7	11	18	18	27
TOTAL LIABILITIES	102	92	116	124	133	133	142
EQUITY							
Contributed equity	6	6	6	6	6	6	6
Accumulated surplus/(deficit).....	663	523	654	646	638	638	629
Reserves	(27)	(11)	(27)	(27)	(27)	(27)	(27)
Total equity.....	642	518	633	625	617	617	608
TOTAL LIABILITIES AND EQUITY	744	610	749	749	750	750	750

**STATEMENT OF CASHFLOWS
(Controlled)**

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	622	626	866	976	998	1,022	1,048
Net cash provided by State Government	622	626	866	976	998	1,022	1,048
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(315)	(280)	(400)	(501)	(515)	(530)	(549)
Supplies and services	(79)	(245)	(362)	(364)	(363)	(383)	(392)
Accommodation	(59)	(94)	(94)	(99)	(99)	(99)	(99)
Other payments	(42)	(42)	(45)	(53)	(58)	(51)	(49)
Receipts							
GST receipts	21	36	36	37	38	38	38
Other receipts	3	3	3	3	3	3	3
Net cash from operating activities	(471)	(622)	(862)	(977)	(994)	(1,022)	(1,048)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(134)	-	-	-	-	-	-
Net cash from investing activities	(134)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	17	4	4	(1)	4	-	-
Cash assets at the beginning of the reporting period	577	489	594	598	597	601	601
Cash assets at the end of the reporting period	594	493	598	597	601	601	601

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Tribunal:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
GST Input Credits	21	36	36	37	38	38	38
Other Revenue	3	3	3	3	3	3	3
TOTAL	24	39	39	40	41	41	41

The moneys received and retained are to be applied to the Tribunal's services as specified in the Budget Statements.

STATE DEVELOPMENT

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT

DIVISION 7

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 9 Net amount appropriated to deliver services.....	41,707	116,421	45,398	54,238	36,590	31,555	31,401
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	401	437	437	445	446	446	446
Total appropriations provided to deliver services	42,108	116,858	45,835	54,683	37,036	32,001	31,847
ADMINISTERED TRANSACTIONS							
Item 10 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	16,285	18,262	15,453	22,086	16,155	21,605	16,863
CAPITAL							
Administered Capital Appropriation.....	-	5,840	-	-	-	-	-
TOTAL APPROPRIATIONS.....	58,393	140,960	61,288	76,769	53,191	53,606	48,710
EXPENSES							
Total Cost of Services.....	48,127	193,980	70,901	137,686	225,976	63,721	111,567
Net Cost of Services ^(a)	42,407	192,130	55,578	100,786	199,196	35,871	35,717
CASH ASSETS ^(b)	33,405	25,200	38,782	40,959	36,459	33,709	30,959

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
\$300 Million Savings Initiative - Reduction in Discretionary Expenditure.....	(318)	(318)	(318)	(318)	(318)
Anketell Multi-User Port and Strategic Industrial Area - Repositioning of Funding.....	(2,660)	2,660	-	-	-
Ashburton North Multi-User Port and Strategic Industrial Area - Repositioning of Funding	(2,450)	2,450	-	-	-
BHP Direct Reduced Iron Pty Ltd Grant	2,497	-	-	-	-
Browse LNG Precinct Project - Kimberley Land Council Funding	7,200	800	-	-	-
Burrup Corridor Heritage Surveys - Repositioning of Funding	(1,871)	935	936	-	-
Oakajee Mid West Development Project - Repositioning of Funding	(4,000)	4,000	-	-	-
Onslow Critical Infrastructure Package ^(a)	-	10,000	23,930	19,000	68,000
Onslow Social Infrastructure Package - Royalties for Regions ^(a)	170	2,830	3,500	1,750	1,750
Onslow Social Infrastructure Package ^(a)	7,830	26,415	2,000	8,000	7,000
Royalties for Regions - Ord East-Kimberley Expansion Project - Reassessment of Timing and Costs Associated with Transfer of Assets	(71,092)	(29,948)	156,540	-	-
Efficiency Dividend.....	-	(956)	(1,141)	(1,328)	(1,669)

(a) Apart from a \$10.0 million contribution from the Royalties for Regions Fund, the expenditure reflected in the Department for the Onslow Social and Critical Infrastructure Packages is funded by direct contributions from Chevron Australia Pty Ltd and do not form part of the Department's Service Appropriation. Distribution of the funds received is included in the Department's Total Cost of Services.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Service
State Building – Major Projects: Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.	Leadership to drive responsible development for Western Australia's future, balancing: <ul style="list-style-type: none"> • economic impacts; • social impacts, including: <ul style="list-style-type: none"> – Indigenous; and – heritage; • environmental impacts; and • long- and short-term consequences. 	1. Industry Development and Investment Facilitation

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Industry Development and Investment Facilitation	48,127	193,980	70,901	138,642	227,117	65,049	113,236
2. Contribution to Responsible Financial Management.....	-	-	-	(956)	(1,141)	(1,328)	(1,669)
Total Cost of Services	48,127	193,980	70,901	137,686	225,976	63,721	111,567

Significant Issues Impacting the Agency

- The State Government will create a Special Purpose Account (SPA) to hold a \$339.0 million equity injection for the Oakajee Port Development. The State Government remains committed to the project and the creation of this SPA will provide the State Government with the flexibility to provide funding to the project when a final decision is made. Originally this \$339.0 million was allocated as part of the 2009-10 Mid Year Review, but due to project delays by the proponent this expenditure has been deferred and will be held in the SPA until needed.
- The continued growth in the Western Australian resources industry places ongoing demands on the Department to facilitate the necessary regulatory approvals to achieve the timetables for the planned development of new projects and the expansion of existing projects.
- The resources industry growth is driven by the unprecedented expansion of the iron ore industry in the Pilbara and the State's Mid West along with a number of major new LNG projects all in various stages of development.
- As lead agency the Department facilitates such development ensuring regulatory approvals are progressed, policy positions established and potential impacts on infrastructure and communities managed.
- The Department's resources and industry development activities, including encouraging and securing new investment in Western Australia, will continue to be driven by the economic conditions of the region.
- The Department continues to undertake research and analysis and provides Government with advice which promotes responsible development. Some of the issues being addressed include: a policy to reserve natural gas for future domestic gas; developing a Rail Agreement Act template for new private railway developments; developing a policy position applying local government rates to resource projects; managing the Port Hedland Dust Plan; developing local content policy; and policies to manage the community impact on regional towns arising from development.
- The Department has recently established a Western Australian Government Trade and Investment Office in Singapore which will provide the State with greater access to global capital, commodities and trading markets. The Office will act as a gateway into Western Australia for the South East Asian region.
- The Department is facilitating key State initiatives and major projects to ensure continued investment and development, and to maximise opportunities for jobs growth and improved social and industrial infrastructure. Major State initiatives include the Oakajee Mid West Development project, the Ord East Kimberley Expansion project, the Browse LNG Precinct and the Anketell and Ashburton North multi-user ports and strategic industrial areas.
- The Department is the lead agency coordinating the major infrastructure upgrade in the town of Onslow. As a result of Chevron's Wheatstone LNG project the population of Onslow is forecast to increase significantly necessitating an expansion of power, water, housing and social infrastructure in the town and the nearby Ashburton North Strategic Industrial Area.
- The Lead Agency Framework is a reform designed to ensure the timely delivery of new and expanding projects in an effective and responsible way that contributes to long-term economic growth in Western Australia. As the Lead Agency for major resource, industry and infrastructure projects, the Department works closely with proponent companies, local communities, interest groups and other government agencies.

- The Department continues to work closely with industry to facilitate variations to existing, and establish new, State Agreements. State Agreements are important mechanisms to facilitate the development of large and complex projects, providing certainty for Government and industry in the management of these projects, long-term tenure to reflect the extended life of resource projects and ensuring that the obligations of both parties are met over time. The Department is currently working with a number of companies on new State Agreements or significant variations to existing State Agreements, including:
 - the development of a new State Agreement for the Chevron Wheatstone project at the Ashburton North multi-user port and strategic industrial area;
 - a variation to the BHP Billiton Worsley Alumina State Agreement to separate tenure for the Newmont Boddington Gold Mine project from the Worsley bauxite/alumina operations; and
 - a variation to the BHP Billiton Nickel West Agnew State Agreement, which will provide for third party processing of ore at the Leinster concentrator, among other matters.
- The Great Southern is the only major population region in the State that is not serviced by natural gas. The Department, as the Lead Agency, has completed a desktop study to provide Government with options for supplying natural gas by building a transmission pipeline from Bunbury to Albany via Manjimup. The approval and land assembly phase of the project has begun under the guidance of the Department of Regional Development and Lands.
- The State Government will conduct an analysis of Western Australia's royalty rates in consultation with the resources sector. The Department will play a key role in coordinating this process and in negotiations with industry to be conducted as part of this process.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: Leadership to drive responsible development for Western Australia's future, balancing: <ul style="list-style-type: none"> • economic impacts; • social impacts, including: <ul style="list-style-type: none"> – Indigenous; and – heritage; • environmental impacts; and • long- and short-term consequences. 					
Extent to which agreed milestones for projects where the Department is the lead agency are achieved within the reporting period	84%	85%	85%	85%	
Extent to which State Agreement proponents comply with their reporting obligations and meet the Agreement objectives	96%	95%	95%	95%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Industry Development and Investment Facilitation

Benefits the Western Australian community by facilitating private sector investment and strategic public infrastructure in the State and promoting Western Australia as a source of internationally competitive products and services.

Products and services include:

- delivering investment attraction programs;
- facilitating industry infrastructure, State initiated development and major projects; and
- facilitating major trade programs.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service ^(a)	\$'000 48,127	\$'000 193,980	\$'000 70,901	\$'000 138,642	
Less Income	5,720	1,850	15,323	36,900	
Net Cost of Service	42,407	192,130	55,578	101,742	
Employees (Full Time Equivalents).....	167	185	172	182	
Efficiency Indicators					
Average Cost per Project Facilitated ^(b)	\$376,537	\$275,170 ^(c)	\$479,000	\$469,016	
Average Cost per Identified Major State Initiative ^(d)	\$4,579,800	\$21,055,400 ^(c)	\$8,048,800	\$12,293,000	

- (a) Total Cost of Services used as the cost base for calculation of the 2012-13 Budget Target Efficiency Indicators excludes \$47.1 million in Net Assets Transferred Out, as this is considered to be a non-operational non-cash expense that should not be represented in the average cost of current projects.
- (b) Average Cost per Project Facilitated comprises industry infrastructure, resource development and major resource projects and international trade and investment programs facilitated and/or delivered. Projects may extend over multiple financial years. Average Cost per Project Facilitated represents the costs absorbed by 'active' projects in the reporting year.
- (c) The Average Cost per Project Facilitated and the Average Cost per Major State Initiative calculations included in the 2011-12 Budget were impacted by a misallocation of costs between Major State Initiative projects and other Projects Facilitated. The budgeted average costs were \$275,170 per Project Facilitated and \$21,055,400 per Major State Initiative. Restated figures are \$453,810 and \$18,768,800 respectively. The quantum cost of services for the Department used as a base for the calculation remains unchanged.
- (d) The Average Cost per Identified Major State Initiative is impacted by specific project funding which is not necessarily consistent over the outlook period. Consequentially, this measure has the potential to change significantly from year to year.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
Royalties for Regions - Ord East Kimberley Expansion Project ^{(a)(b)}	301,000	135,850	48,912	113,246	51,904	-	-
COMPLETED WORKS							
Computer Hardware and Software							
2011-12 Program (Overseas)	30	30	30	-	-	-	-
2011-12 Program (1 Adelaide Terrace)	100	100	100	-	-	-	-
Motor Vehicles - 2011-12 Program	125	125	125	-	-	-	-
NEW WORKS							
Motor Vehicles Replacement							
2012-13 Program	95	-	-	95	-	-	-
2013-14 Program	47	-	-	-	47	-	-
Total Cost of Asset Investment Program	301,397	136,105	49,167	113,341	51,951	-	-
FUNDED BY							
Drawdowns from the Holding Account			255	95	47	-	-
Drawdowns from Royalties for Regions Fund ^(c)			48,912	113,246	51,904	-	-
Total Funding			49,167	113,341	51,951	-	-

- (a) Capital works funded from the Royalties for Regions Fund.
- (b) Capitalised infrastructure costs relate to the Royalties for Regions Ord East-Kimberley Expansion Project. Costs associated with the project are capitalised in the financial statements of the Department at the time the funds are transferred to other agencies. As project components are completed, the assets will be transferred from the financial statements of the Department to the agencies or entities that will assume permanent control of the assets. The asset transfers will take place as either equity, at cost or free of charge, depending on the status of the recipient entity. The anticipated costs associated with transfer of assets free of charge is included in 'Other expenses' in the Income Statement, but is excluded from calculations for KPI targets.
- (c) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS

Income Statement

Expenses

Total expenses for 2012-13 are expected to increase by \$66.8 million (94.2%) over the 2011-12 Estimated Actual.

A significant contributor to the increase is the Onslow Social and Critical Infrastructure Package (\$31.2 million) – although these outgoings appear as expenses in the budget of the Department, the Onslow project is predominately funded by contributions by an external proponent, Chevron Australia Pty Ltd (note the reciprocal increase in Other Revenue). The expense associated with the Onslow project is included in the Grants and Subsidies expense category (refer to the Major Spending Changes table).

Repositioning of specific project expenditures in order to realign revised milestone timelines with budget profiles resulted in \$10.8 million being moved from the 2011-12 Estimated Actual to the 2012-13 Budget Estimate. Project repositions included Anketell Multi-User Port and Strategic Industrial Area (\$2.7 million); Ashburton North Multi-User Port and Strategic Industrial Area (\$2.4 million); and the Oakajee Mid West Development Project (\$4.0 million).

The responsibility for two significant expenditures included in the Department's original 2011-12 Budget were transferred to other agencies impacting the quantum of expenditures for this budget period. The Regional Benefits Agreement associated with the Browse LNG Precinct Project was transferred to the Department of the Premier and Cabinet decreasing the Department's expenditure by \$57.8 million in 2011-12, \$11.0 million in 2012-13 and \$11.3 million in 2013-14. Funding in respect of the Ord-East Kimberley Expansion Project was transferred to the Department of Regional Development and Lands decreasing the Department's budget by \$1.5 million in 2011-12, \$9.4 million in 2012-13 and \$0.5 million in 2013-14.

The significant movement in Other Expenses is the result of the reassessment of the timing and quantum of asset transfers associated with the Royalties for Regions Ord-East Kimberley Expansion Project. The cost of transfers is now estimated to impact expenses (non-cash) by \$47.2 million in 2012-13 and \$156.5 million in 2013-14.

Income

The significant increase in Other Revenue is largely driven by the contributions to be made by Chevron Australia Pty Ltd to the Onslow Social and Critical Infrastructure Packages. The income is received predominately in the year in which it is to be expended while \$5.0 million of the funding was received in advance in 2011-12 and will be expended progressively over the forward estimates period.

Royalties for Regions funding is estimated at \$14.0 million in the 2011-12 Estimated Actual and nil thereafter in the outlook period. It comprises \$10.0 million in respect to the Onslow project, received in 2011-12, to be expended progressively over the budget forward estimates period and \$4.0 million representing the final instalment of the Ord-East Kimberley Expansion Project Aboriginal Development Package.

Service Appropriation is forecast to increase by \$8.9 million (19.5%) from the 2011-12 Estimated Actual to the 2012-13 Budget Estimate. The primary drivers of the movement are budget repositioning from 2011-12 of \$10.8 million and net movements in funding for other major projects and general agency operations.

Statement of Financial Position

The increase in Restricted Cash reflects the receipt of advance payments in respect to the Onslow Social and Critical Infrastructure Projects that will be utilised progressively over the budget outlook period.

Other Non-Current Assets comprises the initial capitalisation of Royalties for Regions infrastructure projects for the Ord-East Kimberley Expansion Project (a total of \$301.0 million over the life of the project), less the transfer of those assets to agencies or entities which will retain long-term custodianship of the assets.

The increase in Contributed Equity reflects equity received from Government to fund the Royalties for Regions Ord-East Kimberley Expansion Project.

The movement in Accumulated Surplus/(Deficit) is significantly impacted by the transfer of Royalties for Regions infrastructure projects for the Ord-East Kimberley Expansion Project to their eventual custodians at no consideration.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	19,970	22,637	22,990	23,654	24,066	21,587	21,546
Grants and subsidies ^(c)	10,096	3,813	22,547	41,104	30,140	28,850	76,850
Supplies and services	14,172	92,311	21,072	22,364	12,667	10,876	11,072
Accommodation.....	2,639	2,051	2,506	2,773	2,560	2,592	2,624
Depreciation and amortisation	63	128	128	128	128	128	128
Efficiency dividend.....	-	-	-	(956)	(1,141)	(1,328)	(1,669)
Other expenses.....	1,187	73,040	1,658	48,619	157,556	1,016	1,016
TOTAL COST OF SERVICES.....	48,127	193,980	70,901	137,686	225,976	63,721	111,567
Income							
Sale of goods and services	2	-	-	-	-	-	-
Grants and subsidies	750	1,850	750	750	750	750	750
Other revenue	4,968	-	14,573	36,150	26,030	27,100	75,100
Total Income	5,720	1,850	15,323	36,900	26,780	27,850	75,850
NET COST OF SERVICES.....	42,407	192,130	55,578	100,786	199,196	35,871	35,717
INCOME FROM STATE GOVERNMENT							
Service appropriations	42,108	116,858	45,835	54,683	37,036	32,001	31,847
Resources received free of charge.....	1,116	814	1,116	1,116	1,116	1,116	1,116
Royalties for Regions Fund ^(d)	4,030	3,413	14,000	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	47,254	121,085	60,951	55,799	38,152	33,117	32,963
SURPLUS/(DEFICIENCY) FOR THE PERIOD	4,847	(71,045)	5,373	(44,987)	(161,044)	(2,754)	(2,754)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 167, 172 and 182 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$4.0 million (2010-11), \$3.4 million (2011-12) and \$14.0 million (2011-12 Estimated Out Turn).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Anketell Multi-User Port and Strategic Industrial Area	-	50	500	550	-	-	-
Australia China Natural Gas Technology Partnership Fund.....	1,335	-	-	-	-	-	-
BHP Direct Reduced Iron	-	-	2,497	-	-	-	-
Browse LNG Precinct Project.....	4,462	-	7,200	800	-	-	-
Gorgon Gas CO ₂ Injection Project.....	100	100	100	100	100	100	100
Oakajee Port and Rail Project.....	-	250	250	409	610	-	-
Onslow Social and Critical Infrastructure Projects	-	-	8,000	39,245	29,430	28,750	76,750
Royalties for Regions – Ord-East Kimberley Expansion (Aboriginal Development Package)	4,030	3,413	4,000	-	-	-	-
Other Grants	169	-	-	-	-	-	-
TOTAL.....	10,096	3,813	22,547	41,104	30,140	28,850	76,850

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	31,892	21,724	20,521	27,440	27,440	27,440	27,440
Restricted cash.....	1,132	3,152	17,877	13,132	8,632	5,882	3,132
Holding account receivables	-	95	95	47	-	-	-
Receivables.....	2,610	2,943	2,610	2,610	2,610	2,610	2,610
Other.....	211	308	211	211	211	211	211
Total current assets	35,845	28,222	41,314	43,440	38,893	36,143	33,393
NON-CURRENT ASSETS							
Holding account receivables	410	162	202	298	441	584	727
Property, plant and equipment	186	146	313	280	199	199	199
Restricted cash.....	381	324	384	387	387	387	387
Other.....	86,935	118,199	126,905	192,991	88,355	88,227	88,099
Total non-current assets.....	87,912	118,831	127,804	193,956	89,382	89,397	89,412
TOTAL ASSETS	123,757	147,053	169,118	237,396	128,275	125,540	122,805
CURRENT LIABILITIES							
Employee provisions.....	4,174	3,557	4,186	4,198	4,210	4,222	4,234
Payables.....	2,125	1,002	2,125	2,125	2,125	2,125	2,125
Other.....	2,513	1,451	2,516	2,519	2,522	2,525	2,528
Total current liabilities.....	8,812	6,010	8,827	8,842	8,857	8,872	8,887
NON-CURRENT LIABILITIES							
Employee provisions.....	740	1,167	743	747	751	755	759
Other.....	72	39	72	72	72	72	72
Total non-current liabilities	812	1,206	815	819	823	827	831
TOTAL LIABILITIES.....	9,624	7,216	9,642	9,661	9,680	9,699	9,718
EQUITY							
Contributed equity	91,381	192,560	131,351	244,597	296,501	296,501	296,501
Accumulated surplus/(deficit).....	22,752	(52,723)	28,125	(16,862)	(177,906)	(180,660)	(183,414)
Total equity	114,133	139,837	159,476	227,735	118,595	115,841	113,087
TOTAL LIABILITIES AND EQUITY.....	123,757	147,053	169,118	237,396	128,275	125,540	122,805

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	41,935	116,716	45,693	54,540	36,893	31,858	31,704
Holding account drawdowns	-	255	255	95	47	-	-
Royalties for regions fund ^(b)	64,178	120,913	62,912	113,246	51,904	-	-
Net cash provided by State Government.....	106,113	237,884	108,860	167,881	88,844	31,858	31,704
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(19,750)	(22,619)	(22,972)	(23,635)	(24,047)	(21,568)	(21,527)
Grants and subsidies	(10,096)	(3,813)	(22,597)	(41,104)	(30,140)	(28,850)	(76,850)
Supplies and services	(10,780)	(91,497)	(20,076)	(21,418)	(11,721)	(9,930)	(10,126)
Accommodation	(2,638)	(2,051)	(2,506)	(2,773)	(2,560)	(2,592)	(2,624)
Efficiency dividend	-	-	-	956	1,141	1,328	1,669
Other payments	(2,714)	(1,948)	(1,488)	(1,289)	(846)	(846)	(846)
Receipts							
Grants and subsidies	750	1,850	750	750	750	750	750
GST receipts	1,642	-	-	-	-	-	-
Other receipts	5,851	-	14,573	36,150	26,030	27,100	75,100
Net cash from operating activities	(37,735)	(120,078)	(54,316)	(52,363)	(41,393)	(34,608)	(34,454)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(60,255)	(117,755)	(49,167)	(113,341)	(51,951)	-	-
Proceeds from sale of non-current assets	9	-	-	-	-	-	-
Net cash from investing activities	(60,246)	(117,755)	(49,167)	(113,341)	(51,951)	-	-
NET INCREASE/(DECREASE) IN CASH HELD	8,132	51	5,377	2,177	(4,500)	(2,750)	(2,750)
Cash assets at the beginning of the reporting period	25,273	25,149	33,405	38,782	40,959	36,459	33,709
Cash assets at the end of the reporting period	33,405	25,200	38,782	40,959	36,459	33,709	30,959

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$64.2 million (2010-11), \$120.9 million (2011-12), \$62.9 million (2011-12 Estimated Out Turn), \$113.2 million (2012-13) and \$51.9 million (2013-14).

DETAILS OF ADMINISTERED TRANSACTIONS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
INCOME							
Commonwealth Grants							
Ord River (Commonwealth Moneys)	6,260	8,990	39,290	7,040	-	-	-
Other							
Appropriations.....	16,285	18,262	15,453	22,086	16,155	21,605	16,863
Other Revenue.....	502	-	172	695	703	711	720
TOTAL INCOME	23,047	27,252	54,915	29,821	16,858	22,316	17,583
EXPENSES							
Grants to Charitable and Other Public Bodies							
Ord River (Commonwealth Moneys)	9,850	9,440	39,790	7,040	-	-	-
Statutory Authorities							
Bunbury Port Authority - Casting Basin							
Interest Costs	71	95	95	-	-	-	-
Dampier Port Authority - Burrup Port							
Infrastructure - Subsidy.....	7,709	9,113	6,664	7,192	7,461	12,911	8,169
Water Corporation - Burrup Water System -							
Subsidy	8,481	8,694	8,694	8,694	8,694	8,694	8,694
Other							
Mirambeena Timber Precinct	-	360	-	6,200	-	-	-
Receipts Paid into Consolidated Account	-	-	-	486	486	486	486
Loan Discounting	-	-	1,006	-	-	-	-
TOTAL EXPENSES.....	26,111	27,702	56,249	29,612	16,641	22,091	17,349

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**Australia-China Natural Gas Technology Partnership Fund**

The purpose of the fund is to deliver a practical demonstration of the desire of Australia and China to establish genuine and long-term partnerships across the energy sector. It is intended to deliver positive outcomes relevant to the natural gas sector, including LNG, through activities including training and education programs, partnerships, workshops and research. The fund is planned to run from 2004-05 to 2014-15.

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000
Opening Balance	3,152	3,108	3,108	3,108
Receipts:				
Appropriations.....	750	750	750	750
Other.....	1,892	1,750	1,750	1,750
	5,794	5,608	5,608	5,608
Payments	2,686	2,500	2,500	2,500
CLOSING BALANCE	3,108	3,108	3,108	3,108

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Commonwealth Grants Received for the Australia China Natural Gas Technology Partnership Fund	750	750	750	750	750	750	750
Gorgon Gas CO ₂ Injection Project	100	100	100	100	100	100	100
GST Receipts	1,642	-	-	-	-	-	-
Industry Receipts for the Australia China Natural Gas Technology Partnership Fund	1,142	1,000	1,000	1,000	1,000	1,000	1,000
Onslow Critical Infrastructure Package	-	-	-	10,000	23,930	19,000	68,000
Onslow Social Infrastructure Package	-	-	12,745	24,500	1,000	7,000	6,000
Other Receipts	1,115	-	-	-	-	-	-
Receipts from Industry	3,492	-	728	550	-	-	-
Sale of Goods and Services	2	-	-	-	-	-	-
TOTAL	8,243	1,850	15,323	36,900	26,780	27,850	75,850

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

Part 3

Deputy Premier; Minister for Health; Tourism

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000
127	WA Health			
	- Delivery of Services.....	3,610,003	3,651,995	3,812,429
	- Capital Appropriation.....	507,512	509,489	310,838
	Total	4,117,515	4,161,484	4,123,267
155	Western Australian Tourism Commission			
	- Delivery of Services.....	65,662	65,414	61,801
	- Capital Appropriation.....	50	50	100
	Total	65,712	65,464	61,901
	GRAND TOTAL			
	- Delivery of Services.....	3,675,665	3,717,409	3,874,230
	- Capital Appropriation.....	507,562	509,539	310,938
	Total.....	4,183,227	4,226,948	4,185,168

WA HEALTH

PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; TOURISM

DIVISION 8

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual ^(a) \$'000	2011-12 Budget ^(a) \$'000	2011-12 Estimated Actual ^(a) \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 11 Net amount appropriated to deliver services	3,110,499	3,499,124	3,545,192	3,701,696	3,892,654	3,984,267	4,179,368
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	467	503	503	533	563	589	880
- Lotteries Commission Act 1990	107,054	110,376	106,300	110,200	115,500	120,000	123,200
Total appropriations provided to deliver services	3,218,020	3,610,003	3,651,995	3,812,429	4,008,717	4,104,856	4,303,448
CAPITAL							
Item 110 Capital Appropriation	222,390	507,512	509,489	310,838	195,746	68,768	59,159
TOTAL APPROPRIATIONS	3,440,410	4,117,515	4,161,484	4,123,267	4,204,463	4,173,624	4,362,607
EXPENSES							
Total Cost of Services	5,754,324	6,256,138	6,300,762	6,762,556	7,041,345	7,334,567	7,677,197
Net Cost of Services ^(b)	3,089,704	3,393,011	3,540,157	3,932,616	4,033,696	4,205,503	4,429,949
CASH ASSETS ^(c)	614,147	459,976	568,278	352,642	300,838	283,713	279,489

- (a) The 2010-11 Actual, 2011-12 Budget and 2011-12 Estimated Actual has been recast to reflect machinery of government changes associated with the Drug and Alcohol Office which came into effect on 1 January 2012 and the new cashflow arrangements related to Commonwealth funding associated with implementation of the National Health Reform Agreement.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Adjustment for Cost and Activity Growth	-	17,771	38,663	40,983	376,645
Enhanced District Allowances	20,557	21,315	22,155	22,876	23,618
Enterprise Bargaining Agreements	5,811	9,526	17,185	19,833	23,726
Fiona Stanley Hospital and the New Children's Hospital - Service Reconfiguration	-	6,596	44,417	2,556	6,431
Fiona Stanley Hospital Facilities Management	1,008	2,304	76,757	71,790	51,644
Neurotrauma Research Program	-	1,700	1,800	-	-
New Community Child Health Initiatives	-	9,110	14,922	16,888	17,589
Savings Measure - Other Expenses Reduction	-	(7,460)	(7,992)	(8,540)	(8,515)
Sustainable Funding for the Not-For-Profit Sector	11,291	11,771	12,271	12,793	13,305
Efficiency Dividend ^(a)	-	(94,225)	(148,621)	(209,623)	(263,975)

- (a) Within WA Health's cash appropriation, there are a number of Commonwealth payments that may require exclusion from the efficiency dividend. These will be analysed in detail post budget and adjustments made if required.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Restoration of patients' health, provision of maternity care to women and newborns, and support for patients and families during terminal illness.	1. Public Hospital Admitted Patients 2. Home-Based Hospital Programs 3. Palliative Care 4. Emergency Department 5. Public Hospital Non-Admitted Patients 6. Patient Transport
	Enhanced health and well-being of Western Australians through health promotion, illness and injury prevention and appropriate continuing care.	7. Prevention, Promotion and Protection 8. Dental Health 9. Continuing Care 10. Contracted Mental Health

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Public Hospital Admitted Patients	3,050,360	3,284,510	3,357,979	3,615,650	3,785,060	3,960,732	4,164,547
2. Home-Based Hospital Programs	44,352	50,158	47,137	51,086	53,480	55,962	58,842
3. Palliative Care	26,963	33,028	28,109	28,426	29,758	31,139	32,742
4. Emergency Department	392,677	442,668	430,114	488,882	511,788	535,541	563,100
5. Public Hospital Non-Admitted Patients	722,161	785,047	774,457	868,456	909,147	951,342	1,000,298
6. Patient Transport	142,946	157,567	164,469	180,018	188,453	197,199	207,347
7. Prevention, Promotion and Protection	379,920	424,548	436,108	486,084	508,859	532,476	559,877
8. Dental Health	78,120	81,370	82,201	91,107	95,375	99,802	104,938
9. Continuing Care	385,785	433,539	418,254	451,249	472,392	494,317	519,754
10. Contracted Mental Health	433,313	457,487	457,487	483,923	515,054	549,080	582,227
11. Transfer Payment to Mental Health Commission ^(a)	97,727	106,216	104,447	111,900	120,600	136,600	147,500
12. Contribution to Responsible Financial Management	-	-	-	(94,225)	(148,621)	(209,623)	(263,975)
Total Cost of Services	5,754,324	6,256,138	6,300,762	6,762,556	7,041,345	7,334,567	7,677,197

(a) Details the Commonwealth funding for Mental Health Services credited by the Commonwealth into the State Pool Account and subsequently transferred to the Mental Health Commission.

Significant Issues Impacting the Agency

- The Western Australian health system is coping with unprecedented demand for its hospital and health services. Maintaining the present health budget sustainability remains an ongoing challenge in the face of activity and price pressures emanating from an ageing population and rising community standards, health service inflation, evolving medical technologies, rural and remote service delivery constraints and significant Aboriginal health needs.

National Health Reform

- In August 2011, Western Australia signed the National Health Reform Agreement (NHRA) with other States and Territories and the Commonwealth.
- The NHRA changes the way in which Commonwealth and State funding for public hospital services is determined and flows to public hospitals. Key changes include:
 - implementation of activity-based funding (ABF) wherever possible to determine funding for public hospital services;
 - pooling of State and Commonwealth funding for public hospital activity in dedicated State accounts, controlled by each State and Territory;
 - implementation of a national efficient price which will determine Commonwealth funding for growth in public hospital activity from 2014-15 onwards. An Independent Hospital Pricing Authority (IHPA) has been established to determine the efficient price;
 - enhanced performance monitoring and reporting through the newly established National Health Performance Authority (NHPA); and
 - implementation of national standards to improve patient care through the Australian Commission on Safety and Quality in Health Care.
- Implementation of the NHRA takes account of the Mental Health Commission's role in the planning and funding of public hospital mental health services in Western Australia.
- National health reform is underpinned by a Commonwealth guarantee of additional funding of \$16.4 billion for public hospital services from 2014-15 to 2020-21. Western Australia's share of this guaranteed growth funding is \$1.7 billion.
- Further, Western Australia's participation in the national reform process has facilitated an additional \$351.6 million in funding over four years under the National Partnership Agreement on Improving Public Hospital Services. This additional funding will improve the State's service delivery capacity in elective surgery, emergency care and subacute care.

'The Four Hour Rule' – Managing Unplanned Care

- The Four Hour Rule Program (FHRP) was launched in 2009 to meet growing demand for emergency department (ED) services. The program is also aimed at improving the safety and quality of care and the experience of patients who present at public hospitals requiring emergency care. A total of \$40.9 million has been allocated to Western Australia's public hospitals for the implementation of locally-developed service improvements.
- The FHRP has been attributed with a saving of 267 lives due to reduced access block. The success of the FHRP in Western Australia has been recognised by its adoption nationally through the National Partnership Agreement on Improving Public Hospital Services, which includes a schedule on National Emergency Access' Target (NEAT). The NEAT stipulates that by 2015, 90.0% of all patients presenting to a public hospital ED will either physically leave the ED for admission to hospital, be referred to another hospital for treatment or be discharged within four hours. WA Health has already established a minimum target of 85.0% of patients seen and treated within four hours. This will progress to the 90.0% NEAT target as a calendar year average in 2015. Western Australia will invest \$39.0 million in projects and asset investment to improve access and capacity for patients being treated within Western Australian public hospitals.

Elective Surgery

- In the nine months to 31 March 2012, 60,094 patients were admitted for elective surgery, this being 1,034 cases higher than reported for the same period in the previous year.

- For 2012-13, under the National Partnership Agreement on Improving Public Hospital Services, Western Australia will undertake to meet the National Elective Surgical Target (NEST) progressively. The strategies are to reduce the number of patients who are overdue for surgery and to increase the number of elective surgeries so that 100% of all Urgency Category patients waiting for surgery are treated within the clinically recommended time.

Significant Expansion of Community Child Health Services

- Community child health services play a vital role in preventing chronic disease and reducing the need for admitted hospital services.
- The 2012-13 Budget provides an additional \$58.5 million over four years (including new funding of \$40.5 million over four years) to implement a significant expansion of community child health services across Western Australia through the not-for-profit (NFP) sector. This investment will result in improved access to community child health services across Western Australia while meeting growing demand from the increase in population, with a particular emphasis on increasing the number of child health checks and follow-up support provided to children and families living in disadvantaged communities.
- The new investment builds on funding of \$49.7 million allocated in the 2010-11 Budget to improve access to child development services. This earlier investment has been successful in assisting children who are suspected or diagnosed with development difficulties through the provision of additional speech pathologists, occupational therapists, physiotherapists, clinical psychologists, and social workers. Contracts have been awarded to NFP service providers of speech pathology services in the metropolitan area where more than 500 children on waiting lists have received services. Contracts for the procurement of developmental cognitive assessments, psychosocial services, and services for Aboriginal children and families have also been developed.

Preparing for the Opening of the Fiona Stanley Hospital

- The construction of the Fiona Stanley Hospital (FSH) brings unprecedented opportunities to transform health service delivery and improve the safety, quality and efficiency of patient care for Western Australians. When it opens in 2014, the hospital will be the State's flagship health facility, supported by an innovative design which uses the latest scientific, technological and medical developments.
- Considerable work is required to ensure services provided across the metropolitan area, including at the Fremantle and Royal Perth Hospitals (RPH), are appropriately reconfigured to support the hospital's opening. The 2012-13 Budget allocates \$60.0 million over four years to facilitate the clinical service design, workforce planning and change management required for the opening of the FSH in 2014 and the New Children's Hospital in 2015. Additionally, a further \$150.7 million over three years commencing in 2011-12 is provided for Information Communication Technology development, aimed at systems to support the opening of the FSH and Albany Health Campus, including the Patient Administration System (PAS).

Royal Perth Hospital

- In the lead up to the 2008 State Election the Liberal Party committed to the retention of RPH as a tertiary hospital. This commitment has been formally met with the inclusion of RPH as a tertiary hospital in the Clinical Services Framework 2010-20. The State Government is also committed to a major upgrade of RPH with the preferred option being a significant redevelopment and refurbishment of the existing buildings.
- The 2012-13 Budget provides funding of \$22.0 million commencing in 2014-15 for the refurbishment and redevelopment of RPH following the opening of FSH. Once FSH opens in 2014, RPH will downsize. This funding will provide for the first stage of the redevelopment and refurbishment, with the entire redevelopment to be completed over a four year period. The State Government intends to allocate further necessary funds to RPH for the second stage of refurbishment work, with a total indicative amount of \$180.0 million estimated, but subject to a detailed planning and business case being developed.

Aboriginal Health

- A key strategy for improving Aboriginal health outcomes is the employment of more Aboriginal health workers. Towards this end, WA Health has adopted a target to employ an additional 100 Aboriginal people per annum over three years; and provided a commitment to Aboriginal employment under Council of Australian Governments (COAG) programs. As at 31 March 2012, WA Health has recruited an additional 74 Aboriginal employees in 2011-12. Further, since their inception in 2009, the COAG Closing the Gap in Indigenous Health Outcomes and Indigenous Early Childhood Development (IECD) National Partnership Agreements have together created over 400 jobs for Aboriginal people in the Western Australia health sector.

- In addition to these system-wide strategies, complementary operational plans have been developed for specific Area Health Services:
 - South Metropolitan Area Health Service (SMAHS) Aboriginal Employment Action Plan 2011-2016; and
 - WA Country Health Service (WACHS) Aboriginal Employment Strategy 2010-2014.
- A Cultural Learning Framework has been developed to build WA Health capacity to improve health outcomes for Aboriginal people. The Framework, to be released in May 2012, consolidates and builds on key State and Commonwealth policies, strategies and innovations.
- Through the National Partnership Agreement on Closing the Gap in Indigenous Health Outcomes, \$39.7 million was invested in 2011-12 on a range of programs including smoking cessation, increased access to primary care services, healthy lifestyle targeting young people, and initiatives to improve health outcomes for Aboriginal people in prison. A further \$39.3 million is expected to be invested in 2012-13.
- In 2012-13, under the Indigenous Early Childhood Development National Partnership Agreement, \$3.8 million of Commonwealth funding will be allocated for the delivery of WA Health programs in Aboriginal pre-pregnancy, antenatal, sexual and reproductive health; and \$2.2 million of State funding will be allocated for Aboriginal maternal and child health strategies.

Infrastructure

- WA Health will continue to deliver the \$7.0 billion infrastructure program. Highlights include:
 - \$1.7 billion for the construction of FSH, due for completion in late 2013;
 - \$1.2 billion New Children's Hospital on the Queen Elizabeth II Medical Centre (QEIMC) site. Construction work commenced on the site in January 2012, with completion estimated for late 2015;
 - construction of the \$360.2 million Midland Health Campus which is expected to commence mid-2012. The new facility, jointly funded by the State and Commonwealth Governments, will replace Swan District Hospital and provide a broader range of clinical services;
 - construction of the \$239.0 million State Rehabilitation Service at the FSH site is scheduled for completion in late 2013 funded under the Commonwealth's Health and Hospitals Fund;
 - construction continues on the \$229.8 million expansion of services and facilities at the Joondalup Health Campus (JHC) with completion expected in 2013. Twelve new operating theatres, and new intensive care, high dependency and coronary care units opened in March 2012. The expanded ED was opened in March 2011;
 - upgrade and redevelopment of facilities at the Karratha Health Campus, Carnarvon Hospital and the Exmouth Health Clinic funded through Royalties for Regions (RfR);
 - \$170.4 million Albany Health Campus to replace the existing Albany Hospital which includes RfR funding of \$60.9 million and \$4.4 million in funding from the Commonwealth Government for new cancer services. The new campus is scheduled to be completed in 2013;
 - \$117.9 million will be invested in the new Busselton Hospital on the current site, including a contribution of \$40.5 million from the RfR program;
 - the \$55.6 million New PathWest Centre and the \$47.9 million Cancer Centre Stage 2 at the QEIMC site have commenced with both projects expected to be completed in 2012;
 - \$2.5 million will be invested in an upgrade of the State Mortuary on the QEIMC site;
 - the \$55.8 million Kalgoorlie Health Campus redevelopment which includes \$15.8 million of RfR funding, is scheduled for completion in late 2013. An additional \$4.6 million has been allocated for cancer services funded from the Commonwealth;
 - implementation of \$46.8 million of facility upgrades as part of the East Kimberley Development Package;
 - construction of a \$28.9 million mental health inpatient unit at Sir Charles Gairdner Hospital (SCGH) is expected to commence in late 2012;
 - the Southern Inland Health Initiative (SIHI), funded by RfR includes a \$325.0 million asset investment program to improve infrastructure for integrated district health services, primary health centres, small hospitals and nursing posts, telehealth and residential aged and dementia care; and
 - \$74.5 million State-wide infrastructure investment as part of the Commonwealth's National Partnership Agreement on Improving Public Hospitals to improve efficiency and capacity in public hospitals.

Southern Inland Health Initiative

- The SIHI involves investment of \$565 million over five years to reform and improve access to health care for all residents of the southern inland area of Western Australia. The initiative includes \$240 million investment over four years to enhance the health workforce and the provision of health services; and \$325 million over five years for asset investment improvements.
- In its first year, SIHI funding has focused on three priority streams: the District Medical Workforce; District Hospital and Health Service; and Telehealth Investment Programs. Achievements include:
 - an innovative medical model that has put general practitioners (GPs) and additional primary health services back into country towns. Seven doctors have commenced working in Collie, Lake Grace, Esperance, Narrogin, Merredin, Kalbarri and Corrigin. A successful Australian and overseas medical recruitment campaign is attracting strong interest;
 - the Esperance, Narrogin, Katanning, Northam, Merredin and Collie Hospital ED are working under the new medical model introduced under SIHI. This model delivers 24 hour guaranteed emergency and medical cover for these districts. Manjimup Hospital continues to provide 24/7 ED services under a locum model, which ensures doctors are available when needed;
 - an ED Nurse Practitioner has commenced working under a pilot program in the Western Wheatbelt and recruitment is underway for other major sites;
 - Health district services planning and building condition audits (BCA) of all hospitals in the region commenced in October 2011. The BCA and services plans will provide vital planning information to assist in the prioritisation of capital projects for 37 SIHI country hospitals and nursing posts;
 - four Primary Health Care Teams are being created in the Northam, Narrogin, Merredin and Katanning areas. The first Primary Health Care Nurse Practitioner for these teams commenced in the Eastern Wheatbelt through a partnership with Silver Chain; and
 - pilot Telehealth sites are being developed in York/Northam, Merredin/Southern Cross and Esperance/Ravensthorpe. These pilot sites are being equipped with Telehealth equipment in the ED resuscitation bay effectively linking the smaller sites to a district centre.
- Initiatives to be implemented in 2012-13 will include:
 - asset investment facility planning of the Integrated District Hospital services at Katanning, Merredin, Northam, Narrogin, Manjimup and Collie to provide a more extensive range of health services, enhanced emergency response, ambulatory health care service delivery capability and engineering upgrades to these facilities;
 - provision of new primary health care services to the Narrogin, Katanning, Merredin and Northam areas. These will complement and improve existing local health services using an integrated district approach to the provision of health and medical services;
 - development of a primary health care service model in consultation with local government, stakeholders and communities;
 - refurbishment of hospitals and nursing posts to enhance clinical service delivery as part of the district network model;
 - boosting of Telehealth support to ensure that clinicians have ready access to appropriate clinical advice in emergency care, and to increase clinician access to planned outpatient Telehealth activity which will reduce the need for patients to travel for non-urgent care; and
 - engagement with the private residential aged-care sector to identify options for increasing residential aged-care and dementia care.

Activity-Based Funding

- In 2011-12, WA Health continued its implementation of ABF and planning associated with the implementation of a nationally consistent ABF model for admitted acute, emergency and outpatient services, with the transition to national ABF to begin from 1 July 2012.
- The implementation of national ABF in Western Australia is reliant on a range of key issues that need to be resolved between the Commonwealth, States and the IHPA. These issues include the patient classification systems to be adopted for ED and outpatient services; measurement of 'teaching, training and research'; the availability and consistency of reported costing data; the make-up of the national efficient price; and the national ABF model.

- In 2012-13, WA Health will continue transitional ABF implementation and planning with a view to ensuring that nationally consistent tools to count, classify, cost and fund public hospital services will be in place for 1 July 2014, when the national ABF model is expected to become fully operational.
- Further, WA Health will continue to actively engage with national bodies such as the IHPA, NHPA and the Australian Commission on Safety and Quality in Health Care, to ensure that proposed national policies on ABF and safety and quality are appropriate for local Western Australian needs.
- Activity for the State for public inpatients, EDs and outpatients has increased by 4.6%, 8.9% and 7.3% respectively compared to 2010-11.

Friend in Need - Emergency Program

- The Friend in Need - Emergency (FINE) program involves a metropolitan-based partnership between WA Health and community care, and is aimed at providing older and chronically-ill patients with an alternative to ED presentation or admission to hospital. FINE supported services are delivering quality, safe and effective care to patients in their own home, focusing away from hospital centric, or bed-based care. FINE services include the Silver Chain Home Hospital and Area Health Service care coordination programs such as ED Care Coordination Teams and a community-focused Complex Needs Coordination Team.
- All FINE services are fully operational and working to capacity. As the largest component of FINE, the Silver Chain Home Hospital is expected to deliver care to over 800 patients at home per day.
- In 2012-13 planned spending on the FINE program is \$28.0 million.

Public Health

- According to the Australian Childhood Immunisation Register, the latest figures on immunisation coverage among children in Western Australia show that, 90.0%, 91.0%, and 87.0% of children aged one year, two years, and five years are fully vaccinated. Western Australia is currently meeting its targets (90.0%) for both the one and two year old cohorts and the figure for five year olds represents an improvement over previous coverage levels.
- Aboriginal children in Western Australia have higher rates of vaccine-preventable disease and there is still a substantial gap, up to 20.0% in some communities, between immunisation rates among Aboriginal children and non-Aboriginal children. WA Health is developing a range of strategies to reduce this gap.
- In response to developing disease threats, WA Health launched the Pertussis Vaccination Program for New Parents in January 2011. So far, more than 26,000 mothers, 17,000 fathers and 19,000 grandparents have been vaccinated against whooping cough to help protect newborns during the current period of increased pertussis activity.
- Since 2008 WA Health has conducted a paediatric influenza vaccination program aimed at children aged between six months and under five years. The 2012 annual influenza vaccination program commenced in March with a specific focus this year on increasing the uptake of influenza vaccination in pregnant mothers.

Outcomes and Key Effectiveness Indicators

Outcome: Restoration of patients' health, provision of maternity care to women and newborns, and support for patients and families during terminal illness.

Proportion of Metropolitan Health Service emergency department patients seen within recommended times ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual ^(b)	2012-13 Budget Target ^(c)	Note
Triage category 1 (immediately)	99.7%	100.0%	99.3%	100.0%	
Triage category 2 (within 10 minutes).....	71.2%	80.0%	74.0%	80.0%	
Triage category 3 (within 30 minutes).....	43.8%	75.0%	43.6%	75.0%	
Triage category 4 (within 60 minutes).....	59.1%	70.0%	60.7%	70.0%	
Triage category 5 (within 2 hours)	89.3%	70.0%	91.3%	70.0%	

- (a) This indicator measures the percentage of patients in each triage category who were seen within the time periods recommended by the Australasian College of Emergency Medicine. When patients first enter an emergency department, they are assessed by specially trained nursing staff, known as Triage Nurses, who judge how urgently treatment should be provided. Triage is an essential function in Emergency Departments, where many patients may present simultaneously. Triage aims to ensure that patients are treated in the order of their clinical urgency and that their treatment is appropriately timely. This should prevent adverse conditions arising from deterioration in the patient's condition. Treatment within recommended times should assist in restoration to health either during an emergency visit or an admission to hospital, which may follow emergency department care. This indicator includes data for Joondalup Health Campus emergency department.
- (b) 2011-12 data is preliminary.
- (c) The triage process and scores are recognised by the Australasian College of Emergency Medicine and are recommended for prioritising those who present to an emergency department. In a busy emergency department, when several people present at the same time, the service aims for the best outcome for all. Treatment should be within the recommended time of the triage category allocated. This is also a Report on Government Services 2012 indicator.

Percentage of admitted patients transferred to an inpatient ward within 8 hours of emergency department arrival

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Transferred within 8 hours	81.9%	75.0%	82.0%	80.0%	

Rate of unplanned hospital readmissions within 28 days to the same hospital for a related condition ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual ^(b)	2012-13 Budget Target ^(c)	Note
Rate of unplanned hospital readmissions within 28 days to the same hospital for a related condition.....	2.3%	<1.8%	2.3%	<1.8%	

- (a) Good medical and/or surgical intervention together with good discharge planning will decrease the likelihood of unplanned hospital readmissions. An unplanned readmission is an unplanned return to the same hospital as an admitted patient for the same or a related condition for which the patient had most recently been discharged. Unplanned readmissions necessitate patients spending additional periods of time in hospital as well as utilising additional hospital resources. Although there are some conditions that may require numerous admissions to enable the best level of care to be given, in most cases these readmissions to hospital would be planned. A low unplanned readmission rate suggests that good clinical practice is in operation. Only actual separations, not statistical discharges, are included.
- (b) 2011 Estimate – data not available; estimate is based on the result for 2010.
- (c) Target is based on the best result achieved in the prior five year period.

Proportion of live births with an APGAR score of three or lower, five minutes post delivery ^(a)

Birthweight (grams)	2010-11 Actual	2011-12 Budget ^(b)	2011-12 Estimated Actual ^(c)	2012-13 Budget Target ^(d)	Notes
0-1499	7.3%	9.1%	8.0%	7.3%	
1500-1999	1.3%	1.0%	0.3%	1.0%	
2000-2499	0.3%	0.3%	0.4%	0.3%	
2500 and over.....	0.1%	0.1%	0.1%	0.1%	

- (a) This indicator reports the number of live births of babies with a low APGAR score five minutes post delivery. 'APGAR score at five minutes' is an outcome indicator of the Government's objective to deliver maternity services that are safe and of high quality. APGAR stands for Activity (muscle tone/movement); Pulse; Grimace (reflex); Appearance (skin colour - blue etc.); and Respiration. A baby with a low APGAR score is more likely to have been affected by an antenatal or intrapartum event such as maternal haemorrhage, preterm labour or an infection.
- (b) The 2011-12 Budget target is based on the best result achieved over the last three years.
- (c) Estimates for 2011 are based on available 2011 year-to-date information.
- (d) The 2012 Budget Target is based on the best result achieved over the last four years.

Outcome: Enhanced health and wellbeing of Western Australians through health promotion, illness and injury prevention and appropriate continuing care

Loss of life from premature death due to identifiable causes of preventable disease or injury (in Western Australia) ^{(a) (b)}

	2001 Actual	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Actual	2007 Actual	2008 Actual	2009 Actual ^(c)	2010 Actual	2012-13 Budget Target ^(d)
Lung cancer.....	2.3	2.4	2.2	1.9	1.9	2.0	2.2	1.8	2.0		2.0
Breast cancer	2.5	2.9	2.8	2.4	2.3	2.7	2.4	2.8	2.5		2.6
Cervix cancer	0.4	0.6	0.4	0.5	0.3	0.3	0.4	0.2	0.4	n/a	0.3
Ischaemic Heart Disease	4.2	3.7	3.1	3.2	3.3	3.3	3.6	3.3	3.0		3.0
Falls.....	0.4	0.3	0.3	0.3	0.4	0.5	0.5	0.6	0.4		0.2
Melanoma	0.5	0.5	0.6	0.7	0.7	0.7	0.5	0.5	0.6		0.6

- (a) This indicator is based on long-term outcomes, as the effect of interventions may not be seen for decades. Success is measured by gradual downward trends over a number of years. Age standardised Person Years of Life Lost (PYLL) up to 74 years of age per 1,000 population.
- (b) International Classification of Diseases codes were used to select deaths for conditions known to be largely preventable. Although not all cases of these conditions will be avoidable, it is very difficult to assess what proportion is avoidable without extensive meta-analysis of the literature. The conditions identified above are those for which WA Health has screening or health promotion programs. Premature deaths from these conditions should be largely preventable. Although WA Health has programs specifically targeted at reducing the impact of these diseases and injuries, not all of the reduction in PYLL can be attributed to these programs; there are other influences outside of WA Health's jurisdiction.
- (c) 2009 results are preliminary.
- (d) Target is the Australian national figure for 2008.

Rate per 1,000 target population who receive Home and Community Care ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target ^(b)	Note
Rate per 1,000 target population	361	336	330	327	

- (a) This indicator measures the rate per 1,000 target population who receive Home and Community Care (HACC) services. The HACC program is a key provider of community care services to frail aged and younger people with disabilities, as well as to their carers. It provides services to support people living at home whose capacity for independent living is at risk.

The services provided by HACC include domestic assistance, social support, nursing and allied health professional care, personal care, prepared meals, linen services, transport and respite care. If these services are available to the frail, aged and carers, who may also be frail, the aged can decide when they are no longer able to manage at home.

It is generally accepted that people value independence and prefer to live in their homes and manage the tasks of daily living for as long as they are able. Without support services, the quality of life of those who are frail or disabled may not be sustained and carers may feel the remaining option is permanent care in a nursing home.

- (b) No existing national targets. Target is based on previous actual and population projections.

Rate of hospitalisation for selected respiratory conditions ^(a)

Asthma-hospitalisation per 1000 persons ^(b)	2010-11 Actual	2011-12 Budget ^(b)	2011-12 Estimated Actual	2012-13 Budget Target ^{(b)(c)}	Note
0-4 years	5.5	5.0	6.0	5.0	
5-12 years	2.3	1.8	2.9	1.8	
13-18 years	0.6	0.5	0.7	0.5	
19-34 years	0.6	0.4	0.6	0.4	
35+ years	0.8	0.6	0.8	0.6	
Self reported prevalence of smoking	14.7%	n/a	14.5%	10.0%	

- (a) Asthma is a chronic inflammatory condition of the airways with attacks occurring at varying levels of severity. The rate of admission to hospital per 1,000 population for treatment of respiratory conditions such as acute asthma may be an indication of improved primary care or community health strategies - for example, health education, disease prevention and disease management.

- (b) The result and target for Asthma hospitalisation rate is expressed for the total population. For annual reporting, results are provided for the Aboriginal and non-Aboriginal populations with the target as the best result over the past five years achieved for either population group.

- (c) 2012 target for smoking rate is the aspirational target for achievement by 2018 under the National Healthcare Agreement.

Services and Key Efficiency Indicators

1: Public Hospital Admitted Patients

Public hospital admitted patient services describe the care services provided to inpatients in public hospitals (excluding specialised mental health wards) and to public patients treated in private facilities under contract to WA Health. An admission to hospital can be for a period of one or more days and includes medical and surgical treatment, renal dialysis, oncology services, and obstetric care.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	3,050,360	3,284,510	3,357,979	3,615,650	1
Less Income.....	1,649,261	1,791,302	1,705,708	1,789,861	
Net Cost of Service	1,401,099	1,493,208	1,652,271	1,825,789	
Employees (Full Time Equivalents)	22,972	23,444	23,763	24,709	
Efficiency Indicators					
Average Cost per Casemix Adjusted Separation for Tertiary Hospitals	\$5,899	\$6,824	\$6,240	\$6,406	
Average Cost per Casemix Adjusted Separation for Non-Tertiary Hospitals	\$5,534	\$5,751	\$5,889	\$6,160	
Average Cost of Admitted Public Patient Treatment Episodes in Private Hospitals.....	\$2,676	\$2,966	\$2,957	\$3,180	
Cost per Capita of Supporting Treatment of Patients in Public Hospitals.....	\$26	\$32	\$32	\$32	
Average Cost per Bedday for Admitted Patients (Selected Small Rural Hospitals)	\$1,607	\$1,712	\$1,655	\$1,741	

Explanation of Significant Movements

(Notes)

- Expenditure estimates 2011-12 and 2012-13 include allocations for National Partnership Agreement funding for elective surgery and sub-acute care.

2: Home-Based Hospital Programs

The 'Hospital in the Home' (HITH), 'Rehabilitation in the Home' (RITH) and 'Mental Health in the Home' (MITH) programs provide short-term acute care in the patient's home for those who can be safely cared for without constant monitoring for conditions that traditionally required hospital admission and inpatient treatment. These services involve daily home visits by nurses, with medical governance usually by a hospital-based doctor. This service also includes the FINE program which delivers similar care interventions for older and chronically ill patients who have a range of short-term clinical care requirements. These services are provided by Area Health Services and contracted not-for-profit service providers.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	44,352	50,158	47,137	51,086	
Less Income.....	-	-	-	-	
Net Cost of Service	44,352	50,158	47,137	51,086	
Employees (Full Time Equivalents)	64	65	66	69	
Efficiency Indicators					
Average Cost per Home-Based Hospital Day of Care.....	\$280	\$303	\$272	\$278	
Average Cost per Home-Based Hospital Care Occasion of Service	\$128	\$114	\$110	\$110	

3: Palliative Care

Palliative care services describe inpatient and home-based multi-disciplinary care and support for terminally ill people and their families and carers. Education and advisory services are also available to assist professionals, particularly those in rural areas.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service.....	\$'000 26,963	\$'000 33,028	\$'000 28,109	\$'000 28,426	
Less Income.....	2,619	6,055	17,150	10,088	1
Net Cost of Service	24,344	26,973	10,959	18,338	
Efficiency Indicators					
Average Cost per Client Receiving Contracted Palliative Care Services.....	\$5,693	\$5,810	\$4,870	\$6,437	2

Explanation of Significant Movements

(Notes)

1. Variations to income due to changes in Commonwealth Palliative Care funding over those years.
2. The significantly lower unit cost for 2011-12 Estimated Actual reflects a higher number of patients expected to receive this service.

4: Emergency Department

Emergency department services describe the treatment provided in metropolitan and major rural hospitals to those people with sudden onset of illness or injury of such severity and urgency that they need immediate medical help which is either not available from their general practitioner, or for which their general practitioner has referred them for treatment. An emergency department can provide a range of services and may result in admission to hospital or in treatment without admission. Not all public hospitals provide emergency care services. Privately provided contracted emergency services are included.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service.....	\$'000 392,677	\$'000 442,668	\$'000 430,114	\$'000 488,882	1
Less Income.....	29,980	23,833	33,876	17,819	
Net Cost of Service	362,697	418,835	396,238	471,063	
Employees (Full Time Equivalents)	2,264	2,311	2,342	2,436	
Efficiency Indicators					
Average Cost per Emergency Department Attendance.....	\$517	\$538	\$524	\$566	

Explanation of Significant Movements

(Notes)

1. Expenditure estimates for 2011-12 Estimated Actual and 2012-13 Budget Target includes National Partnership Agreement funding for emergency departments.

5: Public Hospital Non-Admitted Patients

Medical officers, nurses and allied health staff provide non-admitted (out-patient) care services and include clinics for pre and post surgical care, allied health care and medical care as well as emergency services provided in the remainder of rural hospitals not included under the emergency department service.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	722,161	785,047	774,457	868,456	1
Less Income	237,163	241,926	186,266	150,873	2
Net Cost of Service	484,998	543,121	588,191	717,583	
Employees (Full Time Equivalents)	439	448	454	472	
Efficiency Indicators					
Average Cost per Doctor Attended Outpatient Episode for Metropolitan Health Service Hospitals	\$450	\$430	\$478	\$498	
Average Cost per Non-Admitted Occasion of Service for Metropolitan Health Service Hospitals (Excludes Emergency Occasions and Doctor Attended Outpatient Occasions)	\$155	\$179	\$132	\$137	
Average Cost per Non-Admitted Hospital-Based Occasion of Service for Rural Hospitals	\$184	\$219	\$198	\$233	

Explanation of Significant Movements

(Notes)

- Expenditure estimates for 2011-12 Estimated Actual and 2012-13 Budget Target includes National Partnership Agreement funding for emergency departments.
- Decrease in income in 2011-12 Estimated Actual and in 2012-13 Budget Estimate is due to change in recognition of Commonwealth funding for high cost drugs.

6: Patient Transport

Patient transport services are those services provided by St John Ambulance Australia, the Royal Flying Doctor Service (RFDS) Western Operations and the Patient Assisted Travel Scheme (PATS). These services assist people in need of urgent medical treatment to reach the nearest appropriate medical facility or assist people living in rural or remote locations to access specialist services.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	142,946	157,567	164,469	180,018	1
Less Income	2,373	2,411	2,399	2,435	
Net Cost of Service	140,573	155,156	162,070	177,583	
Employees (Full Time Equivalents)	8	8	8	8	
Efficiency Indicators					
Average Cost per Trip of PATS	\$502	\$518	\$587	\$616	2
Cost per Capita of Royal Flying Doctor Service Western Operations, St John Ambulance Australia - Western Australia Ambulance Service Agreements....	\$48	\$53	\$52	\$56	

Explanation of Significant Movements

(Notes)

1. Increase in total cost between 2011-12 Estimated Actual and 2011-12 Budget reflects a significant increase in expenditure estimated in 2011-12 by the WA County Health Service for the PATS. It also reflects the significant funding increase for St John Ambulance.
2. Increase in unit cost for the PATS between 2011-12 Estimated Actual and 2011-12 Budget and 2011-12 Estimated Actual and 2010-11 Actual reflects the increases in expenditure across the years supporting this scheme.

7: Prevention, Promotion and Protection

Prevention, promotion and protection services describe programs implemented to increase optimal health and wellbeing, encourage healthy lifestyles, reduce the onset of disease and disability, reduce the risk of long-term illness and disability with early detection and developmental interventions, or monitor the incidence of disease in the population to determine the effectiveness of health measures and provide direction for new policies and programs. Specific areas of service include genomics, the management and development of health information, Aboriginal health, breast screening services, child and community health, health promotion, communicable disease control, environmental health, disaster planning and management, statutory medical notifications and services provided by the Office of the Chief Medical Officer.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service.....	\$'000 379,920	\$'000 424,548	\$'000 436,108	\$'000 486,084	1
Less Income.....	44,068	49,712	52,415	58,365	
Net Cost of Service	335,852	374,836	383,693	427,719	
Employees (Full Time Equivalents)	2,238	2,284	2,315	2,407	
Efficiency Indicators					
Cost per Capita of Providing Preventative Interventions, Health Promotion and Protection Activities	\$51	\$51	\$51	\$52	
Average Cost per Capita of Population Health Units	\$111	\$125	\$129	\$139	
Average Cost per Breast Screening	\$127	\$141	\$131	\$135	

Explanation of Significant Movements

(Notes)

1. Increase in total cost between 2011-12 Estimated Actual and 2010-11 Actual reflects a significant increase in expenditure estimated in 2011-12 for population health. The increase shown between 2011-12 Estimated Actual and 2012-13 Budget Target projects similar increases across both metropolitan and country health services.

8: Dental Health

Dental health services include the school dental service, providing dental health assessment and treatment for school children, the adult dental service for financially and/or geographically disadvantaged people and specialist and general dental and oral health care provided by the Oral Health Centre of Western Australia to holders of a Health Care Card. Services are provided through government funded dental clinics, itinerant services and private dental practitioners participating in the metropolitan, country and orthodontic patient dental subsidy schemes.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service.....	\$'000 78,120	\$'000 81,370	\$'000 82,201	\$'000 91,107	1
Less Income.....	8,744	7,289	7,494	7,418	
Net Cost of Service	69,376	74,081	74,707	83,689	
Employees (Full Time Equivalents)	624	680	638	647	
Efficiency Indicators					
Average Cost per Enrolled Child for School Dental Service.....	\$127	\$133	\$128	\$135	
Average Cost per Dental Service Provided by the Oral Health Centre of Western Australia.	\$128	\$138	\$134	\$135	
Average Cost of Completed Courses of Adult Dental Care.....	\$341	\$362	\$352	\$370	

Explanation of Significant Movements

(Notes)

1. Increase in total cost between 2011-12 Estimated Actual and 2012-13 Budget Target reflects expenditure growth for public and contracted dental health services.

9: Continuing Care

Aged and continuing care services include:

- the Home and Community Care (HACC) program providing services such as domestic assistance, social support, nursing care, respite, food and meal services, transport and home maintenance. These services aim to support people to stay at home where their capacity for independent living is at risk of premature admission to long-term residential care;
- the Transition Care program aims to help older people's independence and confidence at the end of a hospital stay by assisting them to maintain or improve their functional ability. This program provides the person with more time and support in a non-hospital environment to complete their restorative process, optimise their functional capacity and assists them and their family to access longer term care arrangements;
- non-government continuing care programs that offer residential care type services for frail aged or younger disabled persons who are unable to access a permanent care placement in a Commonwealth Government funded residential aged care facility, or where their care needs exceed what can be provided in a normal home environment;
- residential care in rural areas provided for people assessed as no longer being able to live at home and include nursing home care provided by the State, nursing home type care provided in public hospitals and hostel care; and
- chronic illness support services providing people with a chronic condition with treatment and preventive care to enable them to remain healthy at home. Services include chronic disease support initiatives which aim to improve the life of those with chronic conditions, reduce avoidable hospital admissions and inpatient length-of-stay, emergency department attendance, and not-for-profit organisation contracts that provide community members with services and support for a range of chronic conditions and illnesses.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	385,785	433,539	418,254	451,249	
Less Income.....	159,372	176,896	193,363	197,258	
Net Cost of Service	226,413	256,643	224,891	253,991	
Employees (Full Time Equivalents)	449	458	464	483	
Efficiency Indicators					
Average Cost of HACC Services per Person with Long-Term Disability	\$3,099	\$3,299	\$3,323	\$3,468	
Average Cost per Transition Care Day	\$292	\$352	\$251	\$280	
Average Cost per Day of Care for Non-Acute Admitted Continuing Care	\$562	\$563	\$630	\$625	1
Average Cost to Support Patients Who Suffer Chronic Illness and Other Clients Who Require Continuing Care	\$35	\$41	\$44	\$47	
Average Cost per Bedday in Specified Residential Care Facilities, Flexible Care (Hostels) and Nursing Home Type Residents.....	\$552	\$561	\$578	\$606	

Explanation of Significant Movements

(Notes)

1. Compared to the 2011-12 Budget and 2010-11 Actual, the large increase in unit cost for 2011-12 in delivery of non-acute admitted continuing care is largely due to the sustainability funding provided to the contracted not-for-profit sector provider of this service.

10: Contracted Mental Health

Contracted mental health services describe inpatient care in an authorised ward and community mental health services provided by Area Health Services under agreement with the Mental Health Commission for specialised admitted and community mental health.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	433,313	457,487	457,487	483,923	
Less Income.....	433,313	457,487	457,487	483,923	
Net Cost of Service	-	-	-	-	
Employees (Full Time Equivalents)	3,175	3,240	3,284	3,415	
Efficiency Indicators					
Average Cost per Bedday in A Specialised Mental Health Unit.....	\$1,020	\$1,106	\$1,089	\$1,038	
Average Cost per Three Month Period of Community Care Provided by Public Community Mental Health Services	\$1,865	\$1,842	\$1,750	\$1,946	

ASSET INVESTMENT PROGRAM

The asset investment program facilitates remodelling and development of health infrastructure consistent with Governments aims, objectives and priorities for health reform. The planned capital expenditure for 2012-13 is approximately \$1.2 billion.

Program initiatives include the continuation of major projects to reconfigure metropolitan general and tertiary hospitals, and significant investment in regional hospital infrastructure.

Major infrastructure related projects and activities include:

The continuation of significant planning and development activity on the:

- Karratha Health Campus;
- Esperance Integrated District Health Service;
- Exmouth Hospital;
- Carnarvon Hospital; and
- redevelopment of the RPH.

Construction will commence on the:

- new Midland Health Campus;
- State Mortuary upgrade at the QEIIIMC site; and
- new Busselton Health Campus.

Construction work will continue on the:

- FSH;
- State Rehabilitation Service (co-located with FSH);
- Albany Health Campus redevelopment;
- Joondalup Health Campus development;
- New Children's Hospital at the QEIIIMC site;
- Kalgoorlie Health Campus; and
- redevelopment of the QEIIIMC site, including the PathWest facility, Cancer Centre Stage 2 and New Central Plant facility.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
Equipment							
BreastScreen WA - Digital Mammography Technology	13,342	10,061	6,586	1,900	1,381	-	-
Equipment Replacement Program	386,775	305,161	56,837	41,614	40,000	-	-
Simulated Learning Environments Program	4,642	4,006	4,006	636	-	-	-
St John's Ambulance (Regional WA) ^(a)	1,889	1,259	1,259	472	158	-	-
Hospitals, Health Centres and Community Facilities							
Albany Regional Resource Centre - Redevelopment							
Stage 1	170,364	122,928	91,594	45,520	1,916	-	-
Armadale Kelmscott Hospital - Development	15,970	9,468	200	320	5,000	1,182	-
Broome Mental Health - 14 Bed Unit	9,422	6,763	3,000	2,659	-	-	-
Broome Paediatrics Facility	7,900	5,198	2,000	2,702	-	-	-
Broome Regional Resource Centre - Redevelopment							
Stage 1	42,000	41,904	1,082	96	-	-	-
Busselton Health Campus ^(b)	117,900	6,546	5,000	42,255	60,645	8,454	-
Carnarvon Hospital Redevelopment ^(a)	20,837	500	500	14,701	5,636	-	-
Chemotherapy and Radiotherapy Election Commitment	3,080	1,630	1,630	1,450	-	-	-
Clinical Training Fund	2,941	2,686	2,686	255	-	-	-
Country Staff Accommodation - Stage 3	27,666	26,102	1,982	1,564	-	-	-
East Kimberley Development Package	46,800	28,968	22,354	16,856	976	-	-
Eastern Wheatbelt District (including Merredin) - Stage 1	9,000	298	-	-	40	4,700	2,500
Esperance Integrated District Health Service ^(b)	31,326	820	400	5,500	15,000	8,000	2,006
Exmouth Hospital - New Ambulatory Care Facility ^(a)	8,073	100	100	3,000	4,973	-	-
Fiona Stanley Hospital - Development	1,719,761	1,305,435	570,822	281,342	109,820	23,164	-
Fremantle Hospital - Holding	1,075	83	-	-	544	448	-
Harvey Hospital - Redevelopment	13,900	276	150	1,550	4,500	7,574	-
Health Services Development Fund	7,252	2,613	2,613	3,845	794	-	-
Hedland Regional Resource Centre - Stage 2	136,700	133,867	400	2,833	-	-	-
Improving Public Hospital Services NPA - Elective							
Surgery	49,113	12,450	12,450	23,525	13,138	-	-
Improving Public Hospital Services NPA - Emergency							
Departments	25,398	7,295	7,295	10,660	7,443	-	-
Joondalup Health Campus - Development Stage 1	229,800	167,068	52,704	27,000	35,732	-	-
Kalgoorlie Regional Resource Centre - Redevelopment							
Stage 1 ^(b)	55,800	21,103	13,254	16,000	14,697	4,000	-
Karratha Health Campus - Development ^(a)	207,150	5,800	5,800	-	-	15,000	45,000
Kimberley Renal Clinics - Kununurra and Derby	10,190	6,533	5,821	3,657	-	-	-
King Edward Memorial Hospital - DNAMER	2,455	2,127	2,081	328	-	-	-
King Edward Memorial Hospital - Holding	1,123	1,056	-	67	-	-	-
Metropolitan Plan Implementation							
Kalamunda Hospital - Redevelopment Stage 2	9,761	17	-	-	-	-	100
Royal Perth Hospital - Holding	6,558	6,150	24	408	-	-	-
SCGH - Mental Health Unit	28,932	3,466	1,557	10,100	14,294	1,072	-
Midland Health Campus - Development Stage 1	360,200	7,350	3,683	97,500	125,000	109,500	20,850
New Children's Hospital - Development	1,168,734	112,489	100,028	228,300	418,377	311,252	95,901
Osborne Park Hospital - Reconfiguration Stage 1	44,101	108	-	-	-	60	414
Princess Margaret Hospital - Holding	3,096	1,140	290	1,131	825	-	-
Princess Margaret Hospital - PICU Isolation Rooms	1,087	62	62	1,025	-	-	-
QEIMC - Hydraulics Infrastructure Upgrade	5,830	5,300	4,497	530	-	-	-
QEIMC - Multi-Deck Car Park Planning	7,314	5,416	2,202	1,285	613	-	-
QEIMC - New Central Plant Facility	225,200	189,249	160,600	35,951	-	-	-
QEIMC - Electrical Switchgear Upgrade	2,300	460	460	1,840	-	-	-
QEIMC - State Mortuary Extension	2,473	770	770	1,500	203	-	-
Regional Health Administrative Accommodation ^(a)	2,168	1,263	1,263	905	-	-	-
Remote Indigenous Health ^(a)	22,200	2,000	1,948	6,000	14,200	-	-
Royal Perth Hospital - Plastics Clinics Relocation	4,636	4,267	3,886	369	-	-	-
SCGH - G Block Lift Upgrade	6,101	1,094	944	4,807	200	-	-
SCGH - Redevelopment Stage 1	55,097	4,322	2,350	1,894	8,047	1,268	1,800
South West Health Campus - Critical Care Unit	14,900	3,396	2,100	7,504	4,000	-	-
South West Health Campus - New Radiotherapy Facility	15,206	10,220	1,500	4,986	-	-	-
Southern Inland Health Initiative - Integrated District							
Health Campuses ^(a)	147,700	1,960	1,960	9,710	59,370	71,200	5,460
Southern Inland Health Initiative - Telehealth ^(a)	5,495	2,788	2,788	2,707	-	-	-
State Rehabilitation Service - Development	239,000	178,483	107,217	47,218	7,372	5,927	-
Strengthening Cancer Services in Regional WA -							
Northam, Narrogin, Geraldton, Kalgoorlie	17,925	113	100	4,500	13,312	-	-
Upper Great Southern District (including Narrogin) -							
Stage 1	9,000	360	-	-	200	4,420	2,800
WACHS - Holding	8,525	100	100	3,500	3,000	1,925	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Information and Communication Equipment and Infrastructure							
COAG Four Hour Rule Solutions - ABM/Decision Support System.....	4,542	4,133	3,493	409	-	-	-
Corporate and Shared Services Reform - HCN.....	10,697	6,489	700	4,208	-	-	-
Information and Communication Technology	248,584	128,584	61,654	60,000	60,000	-	-
Other Projects							
Country - Staff Accommodation - Stage 4.....	8,889	1,716	1,585	3,173	4,000	-	-
Country - Transport Initiatives	3,326	80	80	2,546	700	-	-
Enhancing Health Services for the Pilbara in Partnership with Industry ^(a)	8,336	6,056	2,928	2,280	-	-	-
Kimberley Renal Support Service	1,400	700	700	700	-	-	-
Minor Buildings Works	193,965	148,969	28,058	11,775	15,000	15,000	3,221
QEIMC - New PathWest Centre	55,639	48,166	27,189	7,473	-	-	-
SCGH - Cancer Centre Stage 2.....	47,936	36,506	15,685	11,430	-	-	-
WACHS PACS - Regional Resource Centre	6,500	3,700	30	2,800	-	-	-
COMPLETED WORKS							
Equipment							
Carnarvon CT Scanner	1,700	1,700	132	-	-	-	-
Esperance CT Scanner.....	1,426	1,426	124	-	-	-	-
Fidelity Simulation Training.....	324	324	249	-	-	-	-
Neonatal Medical Equipment	875	875	19	-	-	-	-
PABX Upgrade.....	3,900	3,900	3,645	-	-	-	-
Hospitals, Health Centres and Community Facilities							
Carnarvon Integrated Health Service - Redevelopment							
Stage 1	2,908	2,908	10	-	-	-	-
COAG ED Four Hour Rule Solutions Stage 1	8,994	8,994	5,864	-	-	-	-
COAG ED Four Hour Rule Solutions Stage 2.....	754	754	428	-	-	-	-
COAG ED Four Hour Rule Solutions Stage 3.....	2,941	2,941	2,875	-	-	-	-
Community Health Facilities Expansion State-wide.....	6,202	6,202	404	-	-	-	-
Community Mental Health Initiatives.....	6,220	6,220	1,539	-	-	-	-
Denmark Multi Purpose Centre - Replacement	18,077	18,077	70	-	-	-	-
Fremantle Hospital - B Block Roof Replacement.....	4,520	4,520	2,202	-	-	-	-
Fremantle Hospital - Lifts Upgrade	1,774	1,774	99	-	-	-	-
Fremantle Hospital Endoscopy Redevelopment	1,497	1,497	127	-	-	-	-
Fremantle Hospital Intensive Care Unit and Coronary Care Unit Redevelopment.....	5,703	5,703	823	-	-	-	-
Graylands Hospital - Redevelopment Planning	600	600	250	-	-	-	-
Hospital Nurses Support Fund.....	2,506	2,506	1,340	-	-	-	-
Joondalup Health Campus Inpatient Mental Health Unit.....	12,315	12,315	333	-	-	-	-
Kalamunda Hospital Surgical Theatres Redevelopment	2,864	2,864	317	-	-	-	-
Kalamunda Maternity Service	482	482	62	-	-	-	-
Kimberley - Various Health Project Developments	45,300	45,300	649	-	-	-	-
King Edward Memorial Hospital Lift Upgrade B Block lifts 4, 5, 6.....	911	911	45	-	-	-	-
King Edward Memorial Hospital Maternal Fetal Assessment	5,500	5,500	488	-	-	-	-
King Edward Memorial Hospital Neonatal Expansion.....	9,965	9,965	2,086	-	-	-	-
King Edward Memorial Hospital Ward 3, 4, 5 and 6 Upgrade	1,338	1,338	289	-	-	-	-
Kununurra Integrated District Health Service - Development (including New Dental Clinic).....	5,900	5,900	173	-	-	-	-
Land Acquisition	5,750	5,750	1,634	-	-	-	-
Mandurah Community Health Centre - Development							
Stage 2	3,418	3,418	450	-	-	-	-
Metropolitan Plan Implementation							
Peel Health Campus - Theatres Cooling System.....	480	480	386	-	-	-	-
Shenton Park Hospital - Ward 2 Refurbishment	194	194	185	-	-	-	-
Mental Health Commission Minor Works	1,000	1,000	1,000	-	-	-	-
Murray District Health Centre	4,970	4,970	206	-	-	-	-
Nickol Bay Hospital - Redevelopment ^(a)	8,000	8,000	5,224	-	-	-	-
Nickol Bay Hospital - Roof Replacement.....	2,500	2,500	457	-	-	-	-
Peel Health Campus - Emergency Department Expansion	3,000	3,000	5	-	-	-	-
Princess Margaret Hospital - Emergency Power Generation System.....	2,546	2,546	654	-	-	-	-
Princess Margaret Hospital - Fire Detection and Occupant Warning System Upgrade	1,958	1,958	548	-	-	-	-
Princess Margaret Hospital - New Operating Theatre.....	3,500	3,500	1,431	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Princess Margaret Hospital - PMCCU.....	4,650	4,650	1,278	-	-	-	-
Princess Margaret Hospital - Ward 5A Upgrade.....	2,633	2,633	1,788	-	-	-	-
QEIMC - Electricity Substation Upgrade.....	371	371	326	-	-	-	-
QEIMC - Pneumatic Tube Upgrade.....	1,170	1,170	1,170	-	-	-	-
Rockingham Kwinana Hospital - Redevelopment Stage 1 ...	114,743	114,743	6,399	-	-	-	-
Royal Perth Hospital - Planning.....	1,000	1,000	593	-	-	-	-
Swan District Hospital Emergency Department Upgrade.....	341	341	341	-	-	-	-
WACHS Staff Accommodation Transition Project ^(a)	943	943	943	-	-	-	-
Wyndham Multi-Purpose Centre - Development.....	4,100	4,100	214	-	-	-	-
Imaging - Picture Archive and Communication System - Stage 1 Metro and Country.....	6,500	6,500	1,037	-	-	-	-
Information and Communication Equipment and Infrastructure - Upgrade of the HCN HRIS.....	26,159	26,159	2,595	-	-	-	-
Other Projects							
Junior Doctors - Simulated Learning Environments.....	1,037	1,037	1,037	-	-	-	-
Minor Capital Acquisitions.....	470	470	470	-	-	-	-
NEW WORKS							
Hospitals, Health Centres and Community Facilities							
Country Staff Accommodation - Holding.....	1,111	-	-	1,111	-	-	-
Fremantle Hospital - Reconfiguration Stage 1.....	13,211	-	-	-	-	100	400
Metropolitan Plan Implementation							
Bentley Hospital - Development.....	10,341	-	-	-	-	100	200
Graylands Hospital - Development Stage 1.....	16,084	-	-	-	-	-	500
Peel Health Campus - Development Stage 1.....	2,464	-	-	1,400	1,064	-	-
Princess Margaret Hospital - Interim Holding Works at							
Existing PMH Site.....	15,000	-	-	3,500	1,500	-	-
Royal Perth Hospital Redevelopment Stage 1.....	22,000	-	-	-	-	5,000	17,000
Southern Inland Health Initiative - Primary Health							
Centres ^(a)	43,360	-	-	3,060	19,030	19,030	2,240
Southern Inland Health Initiative - Residential Aged and							
Dementia Care ^(a)	20,000	-	-	200	800	10,000	9,000
Southern Inland Health Initiative - Small Hospitals and							
Nursing Posts ^(a)	108,755	-	-	7,323	22,800	54,514	24,118
Other Projects							
QEIMC - WA Institute for Medical Research North.....	25,000	-	-	25,000	-	-	-
Total Cost of Asset Investment Program.....	7,017,252	3,524,475	1,472,050	1,174,365	1,116,300	682,890	233,510
Loan and Other Repayments.....			11,629	8,447	8,969	9,526	10,121
Total.....	7,017,252	3,524,475	1,483,679	1,182,812	1,125,269	692,416	243,631
FUNDED BY							
Capital Appropriation.....			509,489	310,838	187,822	23,330	10,121
Commonwealth Grants.....			142,347	80,960	71,065	50,000	600
Drawdowns from the Holding Account.....			-	-	40,000	-	-
Funding Included in Department of Treasury -							
Administered Item.....			26,269	60,146	121,477	100,662	48,990
Funding Included in Department of Treasury - Fiona							
Stanley Hospital.....			578,823	281,342	109,820	23,164	-
Funding Included in Department of Treasury - New							
Children Hospital.....			100,028	228,300	418,377	311,252	95,901
Resources Received Free of Charge - Building							
Management Works.....			659	628	348	17	-
Internal Funds and Balances.....			30,358	98,562	40,291	14,248	4,195
Other.....			32,964	14,726	-	-	-
Drawdowns from Royalties for Regions Fund ^(c)			62,742	107,310	136,069	169,743	83,824
Total Funding.....			1,483,679	1,182,812	1,125,269	692,416	243,631

(a) Funded from the Royalties for Regions Fund.

(b) Partly funded from the Royalties for Regions Fund.

(c) Regional Infrastructure and Headworks Fund and Regional Community Service Fund.

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	3,279,830	3,639,781	3,523,072	3,777,052	3,944,898	4,104,260	4,300,458
Grants and subsidies ^(c)	22,302	35,071	35,755	29,781	26,800	27,011	43,209
Supplies and services	642,942	656,928	679,971	779,914	791,998	815,986	821,167
Accommodation	78,395	83,985	93,458	105,455	99,473	101,463	94,613
Depreciation and amortisation	131,702	150,629	150,376	182,910	248,688	328,597	392,507
Efficiency dividend ^(d)	-	-	-	(94,225)	(148,621)	(209,623)	(263,975)
Transfer Payment to Mental Health							
Commission	97,727	106,216	104,447	111,900	120,600	136,600	147,500
Direct patient support costs expense	654,022	737,765	780,808	848,587	792,498	812,467	931,091
Indirect patient support costs expense	157,182	155,112	190,521	217,967	206,564	212,153	200,561
Private sector contracts expense	275,998	283,827	284,225	319,216	543,598	643,537	659,367
Visiting medical practitioners expense	108,517	124,103	129,625	140,930	131,323	134,641	142,716
Other expenses	305,707	282,721	328,504	343,069	283,526	227,475	207,983
TOTAL COST OF SERVICES.....	5,754,324	6,256,138	6,300,762	6,762,556	7,041,345	7,334,567	7,677,197
Income							
Sale of goods and services	209,422	212,625	216,312	243,636	255,254	264,486	280,836
Grants and subsidies	1,870,841	2,052,046	1,941,494	1,961,985	2,094,768	2,179,902	2,257,569
Other revenue	584,357	598,456	602,799	624,319	657,627	684,676	708,843
Total Income	2,664,620	2,863,127	2,760,605	2,829,940	3,007,649	3,129,064	3,247,248
NET COST OF SERVICES	3,089,704	3,393,011	3,540,157	3,932,616	4,033,696	4,205,503	4,429,949
INCOME FROM STATE GOVERNMENT							
Service appropriations	3,218,020	3,610,003	3,651,995	3,812,429	4,008,717	4,104,856	4,303,448
Resources received free of charge	6,286	7,261	6,929	7,027	6,983	6,905	6,888
Royalties for Regions Fund ^(e)	25,877	68,343	56,444	73,445	77,328	140,295	119,574
Other appropriations	6,994	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	3,257,177	3,685,607	3,715,368	3,892,901	4,093,028	4,252,056	4,429,910
SURPLUS/(DEFICIENCY) FOR THE PERIOD	167,473	292,596	175,211	(39,715)	59,332	46,553	(39)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 32,233, 33,334 and 34,646 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Within WA Health's cash appropriation, there are a number of Commonwealth payments that may require exclusion from the efficiency dividend. These will be analysed in detail post budget and adjustments made if required.

(e) Regional Infrastructure and Headworks Fund - \$1.0 million (2010-11), \$47.4 million (2011-12), \$18.7 million (2011-12 Estimated Out Turn), \$31.0 million (2012-13), \$35.9 million (2013-14), \$98.2 million (2014-15), \$78.8 million (2015-16), Regional Community Services Fund - 24.9 million (2010-11), \$21.0 million (2011-12), \$37.7 million (2011-12 Estimated Out Turn), \$42.4 million (2012-13), \$41.5 million (2013-14), \$42.1 million (2014-15) and \$40.7 million (2015-16).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Continuing Care	557	695	888	735	656	657	1,045
Dental Health	226	290	360	298	266	267	424
Home-Based Hospital Programs	93	116	148	123	110	110	174
Palliative Care	4	11	7	6	5	5	8
Patient Transport	106	135	169	140	125	125	199
Prevention, Promotion and Protection	9,854	10,774	15,926	13,373	12,133	12,326	19,872
Public Hospital Admitted Patients	2,340	3,075	3,727	3,083	2,757	2,760	4,386
Public Hospital Non-Admitted Patients	9,122	19,975	14,530	12,023	10,748	10,761	17,101
TOTAL.....	22,302	35,071	35,755	29,781	26,800	27,011	43,209

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	168,012	156,527	138,831	103,129	87,476	75,253	70,993
Restricted cash.....	444,285	302,014	427,597	247,663	211,512	206,610	206,646
Holding account receivables.....	-	16,482	13,865	20,341	51,703	85,138	85,825
Receivables.....	122,255	117,787	118,439	118,418	118,419	118,419	118,419
Other.....	70,434	75,780	76,934	76,424	75,861	75,275	74,666
Assets held for sale.....	79	1,630	79	79	79	79	79
Total current assets.....	805,065	670,220	775,745	566,054	545,050	560,774	556,628
NON-CURRENT ASSETS							
Holding account receivables.....	1,041,860	1,233,965	1,230,470	1,457,526	1,671,254	2,005,387	2,398,036
Property, plant and equipment.....	4,835,123	6,311,947	6,144,029	7,109,304	8,399,380	8,755,792	8,596,795
Intangibles.....	63,738	34,296	62,914	62,092	61,290	59,220	59,220
Restricted cash.....	1,850	1,435	1,850	1,850	1,850	1,850	1,850
Other.....	2,333	11,498	7,938	14,775	21,858	21,809	21,809
Total non-current assets.....	5,944,904	7,593,141	7,447,201	8,645,547	10,155,632	10,844,058	11,077,710
TOTAL ASSETS.....	6,749,969	8,263,361	8,222,946	9,211,601	10,700,682	11,404,832	11,634,338
CURRENT LIABILITIES							
Employee provisions	579,013	600,611	619,087	661,180	692,476	725,873	726,561
Payables.....	230,323	206,559	230,386	229,575	229,575	229,575	229,575
Other.....	103,584	89,748	102,006	99,186	101,988	99,677	99,939
Total current liabilities	912,920	896,918	951,479	989,941	1,024,039	1,055,125	1,056,075
NON-CURRENT LIABILITIES							
Employee provisions	120,849	122,404	128,922	137,264	142,376	147,951	148,093
Borrowings	74,677	74,348	63,599	61,821	470,871	418,218	358,797
Total non-current liabilities	195,526	196,752	192,521	199,085	613,247	566,169	506,890
TOTAL LIABILITIES	1,108,446	1,093,670	1,144,000	1,189,026	1,637,286	1,621,294	1,562,965
EQUITY							
Contributed equity	2,731,409	4,114,244	3,969,508	4,962,078	5,943,567	6,617,156	6,905,030
Accumulated surplus/(deficit).....	148,251	330,272	346,548	282,985	342,317	388,870	388,831
Reserves	2,761,863	2,725,175	2,762,890	2,777,512	2,777,512	2,777,512	2,777,512
Total equity.....	5,641,523	7,169,691	7,078,946	8,022,575	9,063,396	9,783,538	10,071,373
TOTAL LIABILITIES AND EQUITY	6,749,969	8,263,361	8,222,946	9,211,601	10,700,682	11,404,832	11,634,338

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	3,099,798	3,466,145	3,483,490	3,578,733	3,723,627	3,737,288	3,910,112
Capital appropriation	779,704	1,269,522	1,214,609	880,626	845,420	503,846	204,050
Holding account drawdowns	-	-	-	-	40,000	-	-
Royalties for Regions Fund ^(b)	55,988	130,717	119,186	180,755	213,397	310,038	203,398
Administered appropriations	6,994	-	-	-	-	-	-
Net cash provided by State Government	3,942,484	4,866,384	4,817,285	4,640,114	4,822,444	4,551,172	4,317,560
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(3,216,604)	(3,592,897)	(3,479,113)	(3,726,261)	(3,908,488)	(4,065,286)	(4,299,628)
Grants and subsidies	(22,302)	(35,071)	(35,755)	(29,781)	(26,800)	(27,011)	(43,209)
Supplies and services	(618,252)	(631,149)	(647,761)	(744,119)	(760,717)	(783,985)	(794,740)
Accommodation	(78,408)	(83,985)	(93,354)	(105,392)	(99,444)	(101,459)	(97,692)
Efficiency dividend ^(c)	-	-	-	94,225	148,621	209,623	263,975
Transfer Payment to Mental Health Commission	(97,727)	(106,216)	(104,447)	(111,900)	(120,600)	(136,600)	(147,500)
Payments for direct patient support costs	(625,336)	(737,765)	(780,808)	(848,552)	(792,465)	(812,435)	(931,091)
Payments for indirect patient support costs	(150,688)	(155,112)	(190,792)	(217,957)	(206,555)	(212,145)	(200,561)
Payments for private sector contracts	(275,998)	(283,827)	(290,724)	(318,659)	(543,021)	(636,273)	(648,791)
Payments for visiting medical practitioners	(104,138)	(124,103)	(129,625)	(140,924)	(131,317)	(134,636)	(142,716)
Other payments	(614,091)	(567,889)	(615,991)	(634,696)	(482,730)	(541,434)	(516,527)
Receipts							
Grants and subsidies	1,870,841	2,052,046	1,934,404	1,961,985	2,094,768	2,179,902	2,257,569
Sale of goods and services	202,824	212,613	215,639	243,636	255,254	264,486	280,836
GST receipts	291,452	266,466	266,466	281,710	174,464	282,117	282,117
Other receipts	581,552	597,358	602,362	623,347	657,565	684,676	708,843
Net cash from operating activities	(2,856,875)	(3,189,531)	(3,349,499)	(3,673,338)	(3,741,465)	(3,830,460)	(4,029,115)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(834,033)	(1,556,278)	(1,471,788)	(1,173,737)	(1,115,952)	(682,873)	(233,510)
Proceeds from sale of non-current assets	-	10	10	62	62	-	-
Other receipts	-	200	200	-	-	-	-
Net cash from investing activities	(834,033)	(1,556,068)	(1,471,578)	(1,173,675)	(1,115,890)	(682,873)	(233,510)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(4,768)	(5,001)	(8,658)	(5,217)	(5,457)	(5,708)	(5,970)
Other payments	(2,733)	(2,971)	(2,971)	(3,230)	(11,436)	(49,256)	(53,189)
Net cash from financing activities	(7,501)	(7,972)	(11,629)	(8,447)	(16,893)	(54,964)	(59,159)
NET INCREASE/(DECREASE) IN CASH HELD	189,336	42,000	(100,856)	(301,071)	(137,529)	(102,850)	(89,949)
Cash assets at the beginning of the reporting period	424,811	417,976	669,134	653,713	438,367	386,563	369,438
Cash assets at the end of the reporting period	614,147	459,976	568,278	352,642	300,838	283,713	279,489

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$31.1 million (2010-11), \$102.7 million (2011-12), \$78.0 million (2011-12 Estimated Out Turn), \$133.2million (2012-13), \$158.5 million (2013-14), \$267.9 million (2014-15), \$162.7 million (2015-16), Regional Community Services Fund \$24.9 million (2010-11), \$28.0 million (2011-12), \$41.2 million (2011-12 Estimated Out Turn), \$47.6 million (2012-13), \$54.9 million (2013-14), \$42.1 million (2014-15) and \$40.7 million (2015-16).

(c) Within WA Health's cash appropriation, there are a number of Commonwealth payments that may require exclusion from the efficiency dividend. These will be analysed in detail post budget and adjustments made if required.

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**State Pool Special Purpose Account ^(a)**

The State Pool Special Purpose Account provides a mechanism to receive Commonwealth funding for State hospitals and State funding for activity based hospital services, as required under the National Health Reform Agreement.

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000
Opening Balance	-	-	-	-
Receipts:				
State Contribution (WA Health)	-	-	-	3,156,616
State Contribution (Mental Health Commission)	-	-	-	108,224
Commonwealth Contribution	-	-	-	1,401,701
	-	-	-	4,666,541
Payments:				
Payments to Local Hospital Networks.....	-	-	-	4,300,491
Payments to State Managed Fund (WA Health).....	-	-	-	254,146
Payments to State Managed Fund (Mental Health Commission).....	-	-	-	111,904
CLOSING BALANCE	-	-	-	-

(a) The new payment arrangements involving the State Pool Special Purpose Account as part of the National Health Reform Agreement will take effect from 1 July 2012.

State Managed Fund Special Purpose Account ^(a)

The State Health Funding Special Purpose Account provides a mechanism to receive Commonwealth funding from the State Pool Special Purpose Account for non-activity based hospital services and State funding for non-activity based hospital services, as required under the National Health Reform Agreement.

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000
Opening Balance	-	-	-	-
Receipts:				
State Contribution	-	-	-	821,587
State Contribution (State Managed Fund via WA Health)	-	-	-	204,572
Commonwealth Contribution (via State Pool Account)	-	-	-	254,146
Commonwealth Contribution (State Managed Fund via Mental Health Commission)	-	-	-	111,904
	-	-	-	1,392,209
Payments:				
Payments to Providers	-	-	-	1,392,209
CLOSING BALANCE	-	-	-	-

(a) The new payment arrangements involving the State Health Funding Special Purpose Account as part of the National Health Reform Agreement will take effect from 1 July 2012.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by WA Health:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
AusAID	-	-	499	-	-	-	-
Australian Immunisation Agreement - HPV - Gardisal	-	-	3,300	-	-	-	-
Australian Immunisation Agreement - Vaccines	33,663	32,696	31,618	34,668	34,668	34,668	34,668
CanNET	30	48	48	-	-	-	-
Clinical Preceptor Program	162	70	70	-	-	-	-
COAG Indigenous Early Childhood National Partnership.....	3,200	3,680	3,680	3,840	4,000	-	-
DVA - HACC - Veterans Home Care	1,428	1,461	1,490	1,520	1,551	1,582	1,613
GST Input Credits	79,009	75,730	86,539	84,620	88,618	92,615	96,613
GST Receipts on Sales	2,687	964	2,450	1,917	1,998	2,079	2,160
Gynaecological Cancer Workforce Project	40	-	-	-	-	-	-
Hand Hygiene	44	-	45	-	-	-	-
Home and Community Care - COAG - Access Point Funding	668	669	-	-	-	-	-
Home and Community Care Program	121,568	131,369	130,146	138,976	149,886	162,008	175,342
MMEX System for Collecting Cancer Data	225	225	225	114	-	-	-
National Bowel Cancer Screening Program Western Australia	183	-	183	-	-	-	-
Palliative Care - Residential Aged Care	65	-	-	-	-	-	-
Perinatal Depression.....	788	1,169	1,275	1,070	-	-	-
Proceeds from Services Provided by Community Support Services.....	1,814	1,879	2,030	-	-	-	-
Proceeds from Services Provided by Drug Abuse Strategy Services	541	200	-	-	-	-	-
Proceeds from Services Provided by Environmental Health Services.....	2,050	1,839	2,052	2,132	2,256	2,300	2,428
Proceeds from Services Provided by Mental Health Services	20,674	-	18,092	24,436	25,413	26,963	28,608
Proceeds from Services Provided by Miscellaneous Services	8,123	6,848	7,921	8,041	7,931	6,251	5,516
Proceeds from Services Provided by Reproductive Technology Services	-	6	6	-	-	6	-
Public Health - Ambient Air Quality National Environment Protection Measure	7	-	-	-	-	-	-
Public Health - CD - Dog Management Activity.....	100	100	100	-	-	-	-
Public Health - Foodborne Disease Sentinel Site - Ozfoodnet.....	184	141	141	-	-	-	-
Public Health - Human Quarantine.....	12	12	12	12	12	12	12
Public Health - IC&M - Data Linkage.....	121	-	-	-	-	-	-
Public Health - Preventative Health	858	7,767	7,767	14,185	6,535	5,340	-
Quitline Enhancement Project	100	100	100	100	-	-	-
Radiation Therapists - Metro (ROMP).....	240	341	-	-	-	-	-
Rockingham Kwinana Aboriginal Tobacco Control Project	290	173	173	-	-	-	-
TOTAL.....	278,874	267,487	299,962	315,631	322,868	333,824	346,960

The moneys received and retained are to be applied to WA Health's services as specified in the Budget Statements.

WESTERN AUSTRALIAN HEALTH PROMOTION FOUNDATION

ASSET INVESTMENT PROGRAM

The asset investment expenditure of \$70,000 reflects routine asset replacement, and system changes relating to electronic sponsorship applications.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer and Digital Media Program 2008-09 to 2012-13.....	291	221	70	70	-	-	-
NEW WORKS							
Computer and Digital Media Program - 2013-14	70	-	-	-	70	-	-
Computer and Digital Media Program - 2014-15	70	-	-	-	-	70	-
Computer and Digital Media Program - 2015-16	70	-	-	-	-	-	70
Total Cost of Asset Investment Program	501	221	70	70	70	70	70
FUNDED BY							
Internal Funds and Balances			70	70	70	70	70
Total Funding			70	70	70	70	70

ANIMAL RESOURCES AUTHORITY

ASSET INVESTMENT PROGRAM

The capital expenditure of the Authority relates to routine asset replacement. The cost of the asset investment program is funded by the Authority's internal cash balances.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2011-12 Program.....	200	200	200	-	-	-	-
NEW WORKS							
Asset Replacement							
2012-13 Program	250	-	-	250	-	-	-
2013-14 Program	300	-	-	-	300	-	-
2014-15 Program	300	-	-	-	-	300	-
2015-16 Program	350	-	-	-	-	-	350
Total Cost of Asset Investment Program	1,400	200	200	250	300	300	350
FUNDED BY							
Internal Funds and Balances			200	250	300	300	350
Total Funding			200	250	300	300	350

WESTERN AUSTRALIAN TOURISM COMMISSION

PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; TOURISM

DIVISION 9

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 12 Net amount appropriated to deliver services.....	59,173	65,249	65,001	61,374	61,593	61,856	51,681
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	399	413	413	427	442	442	442
Total appropriations provided to deliver services	59,572	65,662	65,414	61,801	62,035	62,298	52,123
CAPITAL							
Item 111 Capital Appropriation	-	50	50	100	150	150	150
TOTAL APPROPRIATIONS.....	59,572	65,712	65,464	61,901	62,185	62,448	52,273
EXPENSES							
Total Cost of Services.....	64,320	81,696	75,481	74,428	76,424	74,108	63,513
Net Cost of Services ^(a)	60,479	75,637	70,017	73,369	75,374	73,058	62,463
CASH ASSETS ^(b)	6,883	3,060	10,497	11,276	9,116	9,203	9,290

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Australian Surf Life Saving Championships (Aussies) 2014.....	-	-	2,150	-	-
Aviation and Market Development.....	-	600	600	-	-
Decommissioning of OSS.....	123	-	-	-	-
Domestic Marketing	-	1,300	1,346	1,393	1,442
Perth Convention Bureau.....	-	2,500	2,581	2,665	2,752
Perth International Golf Championship 2012 to 2014.....	(2,400)	1,200	1,200	3,600	-
Western Australian Visitor Centre	-	1,070	1,107	1,146	1,186
Efficiency Dividend.....	-	(1,126)	(1,711)	(2,336)	(2,406)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	Increased competitiveness and viability of the Western Australian Tourism industry.	1. Destination Marketing 2. Event Tourism 3. Tourism Investment and Infrastructure

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Destination Marketing	34,702	36,781	37,737	34,262	34,160	34,369	33,786
2. Event Tourism	22,809	36,697	29,671	34,595	36,865	35,150	25,830
3. Tourism Investment and Infrastructure	6,809	8,218	8,073	6,697	7,110	6,925	6,303
4. Contribution to Responsible Financial Management	-	-	-	(1,126)	(1,711)	(2,336)	(2,406)
Total Cost of Services	64,320	81,696	75,481	74,428	76,424	74,108	63,513

Significant Issues Impacting the Agency

- International visitor numbers have continued to grow over the past year (7.0%), as have the number of Western Australians staying overnight within the State (13.7%) or taking day trips (11.9%). This trend has been the same for both leisure tourists and business visitors. Conversely the interstate market has declined significantly in the last year, especially in relation to leisure visitation, at the same time the number of Australians travelling overseas for holidays has continued to increase (National and International Visitor Surveys Year Ending December 2011).
- The 'State Government Strategy for Tourism in Western Australia 2011-2020' outlines the collaborative approach between public and private sectors to develop and grow the tourism industry in Western Australia. Throughout 2011-12 consultation has been undertaken with government and industry to commit to strategies and actions. Into 2012-13 detailed operational plans on the linkages between parties will be developed, with Tourism Western Australia (Tourism WA) continuing to oversee and report on the implementation of the strategy overall through the annual Corporate Plan. The strategy sets out the goal of doubling the value of the industry in Western Australia to \$12.0 billion by 2020. This will be achieved through the partnership of private sector and government, delivering against the tourism brand promise of 'Experience Extraordinary Western Australia'. The second campaign under the 'Experience Extraordinary' brand was known as 'I experienced extraordinary', and in 2010-11 returned \$15.00 into the Western Australian tourism economy for every \$1.00 invested by government. Tourism WA will continue to promote Western Australia as an extraordinary destination, both internationally and domestically, through brand, cooperative and events marketing activities.

- International Air Transport Association forecasts indicate that by 2015 there will be 3.5 billion air travellers globally, up by 877 million from 2.6 billion in 2010. Of the 877 million additional passengers that will be generated, 212 million are expected to fly on routes associated with China, making it the biggest contributor of new travellers. Tourism WA has significantly increased its investment in the China market through its partnership with China Southern Airlines, which commenced direct flights from Guangzhou to Perth in November 2011. Visitor numbers from China in 2011 were 57.5% higher than the previous year, totalling 18,900 (National and International Visitor Surveys Year Ending December 2011). A strategy for China is being developed by Tourism WA and the Western Australian tourism industry, and has set an initial goal of 100,000 Chinese tourists by 2020.
- Access into the State is a key focus of Tourism WA and the China Southern Airlines memorandum of understanding was a significant achievement in 2011. For the future, ensuring Busselton Regional Airport becomes an interstate, and eventually international, route for travellers to visit the South West and the facilitation of Broome International Airport as a gateway to Australia's North West are focus areas. 2012 also sees the introduction of a new service into Perth from Qatar Airways. This service will run three times per week and offers a fantastic opportunity to boost visitation from Germany and the United Kingdom. The inaugural flight is in July 2012.
- Events funding increased in 2011-12 and will continue through to 2015-16. As a result of this, Western Australia's events calendar grew to 98 events in 2011-12. In 2012-13 two significant home grown sporting events will be hosted, the BHP Billiton Aquatic Super Series and the Perth International (golf). These two events are expected to have a direct positive impact on the value of tourism to the State.
- Tourism WA continues to monitor, participate in and/or implement priority tourism development projects that will significantly enhance growth of sustainable tourism in the State. The Perth Waterfront project has progressed and Tourism WA's advocacy for the inclusion of a large high quality hotel has been successful, with a registration of interest process generating interest from a large number of international hotel chains. Continuing opportunities for new eco-accommodation in nature-based tourism are being progressed in partnership with the Department of Environment and Conservation (DEC) through the NatureBank program. The first site at Kurrajong is due to open for the North West tourism season of 2012. Sites in the Kimberley and Shark Bay regions will continue to be progressed in 2012.
- Annual average hotel occupancy rates and room rates are the highest in Australia. This is driven by resources sector demand which is likely to increase into the future. Record growth in Central Business District accommodation revenue of 32.6% and occupancy rates of 97.0% occurred in February 2012. Continually rising room rates will have significant implications for the leisure and conferences sectors.
- Tourism WA continues to manage the tourism component of the Kimberley Science and Conservation Strategy, in conjunction with DEC, including the enhancement of Indigenous tourism experiences, development and marketing of the Kimberley Aerial Highway (formally the Ibis Aerial Highway), and the development of tourism corridors and four wheel drive trails. Tourism WA is working with five existing Indigenous tourism operators, Mimbi Caves community and two Kimberley coastal communities to build capacity and further develop tourism offerings to meet the requirements of key source markets.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: Increased competitiveness and viability of the Western Australian Tourism industry:					
Percentage of visitors whose expectations were met or exceeded upon visiting Western Australia.....	96%	90%	90%	90%	
Number of inbound visitors to Western Australia from interstate and international sources	1,784,500	1,820,000	1,805,100	1,830,000	1
Western Australia's share of the international visitors to Australia.....	12.7%	12.8%	13.6%	13.7%	2
Value of cooperative marketing funds provided by the tourism industry.....	\$9.4 million	\$4.3 million	\$4.3 million	\$4.3 million	3

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The 2012-13 inbound visitor Budget Target assumes international and interstate growth at forecast rate, 2.7% and 0.6% respectively.
2. The 2012-13 share of international visitors Budget Target assumes 1.2% growth per annum.
3. The higher 2010-11 Actual value of cooperative marketing funds provided was the result of a one-off agreement between 'Outback Steakhouse', Korea and Tourism WA.

Services and Key Efficiency Indicators**1: Destination Marketing**

In partnership with the tourism and travel industry, Regional Tourism Organisations, Perth Convention Bureau, Western Australian Indigenous Tourism Operators Council and Tourism Australia, Tourism WA promotes Western Australia as a desirable holiday destination in core intrastate, interstate and international markets and undertakes marketing strategies that maximise the economic benefit to the State.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 34,702	\$'000 36,781	\$'000 37,737	\$'000 34,262	
Less Income	958	2,337	901	449	
Net Cost of Service.....	33,744	34,444	36,836	33,813	
Employees (Full Time Equivalents).....	50	61	61	49	
Efficiency Indicators					
Ratio of Tourism WA's Destination Marketing and Tourism Investment and Infrastructure Spend to Visitor Spend.....	n/a	\$1 : \$147	\$1 : \$144	n/a	1, 2

Explanation of Significant Movements

(Notes)

1. The service areas of Destination Marketing and Tourism Investment and Infrastructure both have the same ultimate goal – to facilitate visitation to Western Australia. Destination Marketing works to increase desire and encourage booking, while Tourism Investment and Infrastructure works to enable access and facilitate the infrastructure needed to accommodate and entertain visitors. The two areas work closely together in many aspects (e.g. market and aviation development in emerging or growth countries). Therefore the efficiency indicator for Destination Marketing and Tourism Investment and Infrastructure is a combined measure, and replicated for each service.
2. Due to the change in Tourism WA's structure and focus, historical data is not a good representation of future performance, therefore 2011-12 ratio data will be used to set a benchmark for 2012-13. At the time of the 2012-13 Budget, a full set of data required to set the Budget Target was not available. Therefore, a 2012-13 Budget Target will be established prior to the commencement of the 2012-13 financial year.

2: Event Tourism

Tourism WA develops, attracts and supports events that generate social and economic benefit to the State, and market Western Australia nationally and internationally.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 22,809	\$'000 36,697	\$'000 29,671	\$'000 34,595	
Less Income	2,709	3,653	4,513	559	
Net Cost of Service.....	20,100	33,044	25,158	34,036	
Employees (Full Time Equivalents).....	21	25	25	21	
Efficiency Indicators					
Ratio of Tourism WA's Event Spend to the Value of Direct Economic and Media Impact Generated by Events	n/a	n/a	\$1 : \$5.57	n/a	1

Explanation of Significant Movements

(Notes)

1. Due to the change in Tourism WA's structure and focus, historical data is not a good representation of future performance, therefore 2011-12 ratio data will be used to set a benchmark for 2012-13. At the time of the 2012-13 Budget, a full set of data required to set the Budget Target was not available. Therefore, a 2012-13 Budget Target will be established prior to the commencement of the 2012-13 financial year.

3: Tourism Investment and Infrastructure

This service ensures the promotion, fostering and facilitation of investment in and the development of new tourist access infrastructure.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 6,809	\$'000 8,218	\$'000 8,073	\$'000 6,697	
Less Income	174	69	50	51	
Net Cost of Service.....	6,635	8,149	8,023	6,646	
Employees (Full Time Equivalents).....	27	21	21	18	
Efficiency Indicators					
Ratio of Tourism WA's Destination Marketing and Tourism Investment and Infrastructure Spend to Visitor Spend.....	n/a	\$1 : \$147	\$1 : \$144	n/a	1, 2

Explanation of Significant Movements

(Notes)

1. The service areas of Destination Marketing and Tourism Investment and Infrastructure both have the same ultimate goal – to facilitate visitation to Western Australia. Destination Marketing works to increase desire and encourage booking, while Tourism Investment and Infrastructure works to enable access and facilitate the infrastructure needed to accommodate and entertain visitors. The two areas work closely together in many aspects (e.g. market and aviation development in emerging or growth countries). Therefore the efficiency indicator for Destination Marketing and Tourism Investment and Infrastructure is a combined measure, and replicated for each service.
2. Due to the change in Tourism WA's structure and focus, historical data is not a good representation of future performance, therefore 2011-12 ratio data will be used to set a benchmark for 2012-13. At the time of the 2012-13 Budget, a full set of data required to set the Budget Target was not available. Therefore, a 2012-13 Budget Target will be established prior to the commencement of the 2012-13 financial year.

ASSET INVESTMENT PROGRAM

The asset investment program provides funding for the continuation of the asset replacement program, primarily information technology (IT) infrastructure.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
IT Development and Other Infrastructure							
2011-12 Program	793	793	793	-	-	-	-
NEW WORKS							
IT Development and Other Infrastructure							
2012-13 Program	575	-	-	575	-	-	-
2013-14 Program	625	-	-	-	625	-	-
2014-15 Program	625	-	-	-	-	625	-
2015-16 Program	625	-	-	-	-	-	625
Total Cost of Asset Investment Program	3,243	793	793	575	625	625	625
FUNDED BY							
Capital Appropriation			50	100	150	150	150
Drawdowns from the Holding Account			475	475	475	475	475
Internal Funds and Balances			268	-	-	-	-
Total Funding			793	575	625	625	625

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an increase in the Net Cost of Services of \$3.4 million in 2012-13, when compared to the 2011-12 Estimated Actual. The increase in expenditure in 2012-13 is due to:

- additional funding for co-operative marketing with airlines \$600,000;
- international golf tournament \$3.6 million;
- domestic marketing \$1.3 million; and
- the Western Australian Visitor Centre \$1.1 million.

These increases are partially offset by a reduction in non-recurrent programs in 2011-12 which include:

- transition to a new structure \$2.8 million;
- the Australian Tourism Exchange \$2.7 million; and
- Commonwealth Heads of Government Meeting (CHOGM) \$0.8 million.

The decrease in Employee Benefits expense is due to the 2010-11 restructure of Tourism WA.

Income

The Income Statement shows a \$4.4 million decrease in income for 2012-13. This is due to income being received for activities that were finalised in 2011-12 (Commonwealth funding for International Sailing Federation Sailing World Championships \$3.6 million, and CHOGM 2011 \$0.8 million).

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	12,169	11,684	12,684	10,145	9,974	10,247	10,546
Grants and subsidies ^(c)	829	-	223	-	-	-	-
Supplies and services	34,208	41,078	43,084	46,903	49,525	47,687	38,494
Accommodation.....	2,041	2,119	2,815	2,759	2,414	2,437	2,457
Depreciation and amortisation	1,018	789	789	742	692	692	692
Advertising and promotion expenses	11,556	18,888	14,073	13,891	14,211	13,863	12,212
Efficiency dividend.....	-	-	-	(1,126)	(1,711)	(2,336)	(2,406)
Other expenses.....	2,499	7,138	1,813	1,114	1,319	1,518	1,518
TOTAL COST OF SERVICES.....	64,320	81,696	75,481	74,428	76,424	74,108	63,513
Income							
Grants and subsidies	2,017	3,600	4,475	-	-	-	-
Other revenue	1,824	2,459	989	1,059	1,050	1,050	1,050
Total Income	3,841	6,059	5,464	1,059	1,050	1,050	1,050
NET COST OF SERVICES.....	60,479	75,637	70,017	73,369	75,374	73,058	62,463
INCOME FROM STATE GOVERNMENT							
Service appropriations	59,572	65,662	65,414	61,801	62,035	62,298	52,123
Resources received free of charge.....	147	106	106	109	112	112	112
Royalties for Regions Fund ^(d)	330	11,280	7,762	11,207	11,252	10,823	10,403
TOTAL INCOME FROM STATE GOVERNMENT.....	60,049	77,048	73,282	73,117	73,399	73,233	62,638
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(430)	1,411	3,265	(252)	(1,975)	175	175

(a) Full audited financial statements are published in the agency's Annual Report.

(b) FTEs for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 98, 107 and 88 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$0.3 million (2010-11), \$11.3 million (2011-12), \$7.8 million (2011-12 Estimated Actual), \$11.2 million (2012-13), \$11.3 million (2013-14), \$10.8 million (2014-15) and \$10.4 million (2015-16).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Indigenous Capacity Building	150	-	150	-	-	-	-
Micro Business Support.....	150	-	-	-	-	-	-
Other.....	29	-	73	-	-	-	-
Transfer Regional Functions to Regional Development Commissions	500	-	-	-	-	-	-
TOTAL.....	829	-	223	-	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	6,883	3,019	10,497	11,276	9,116	9,203	9,290
Restricted cash.....	-	41	-	-	-	-	-
Holding account receivables	475	475	475	475	475	475	475
Receivables	975	1,495	1,291	1,454	1,399	1,399	1,399
Other.....	498	692	154	351	614	614	614
Total current assets	8,831	5,722	12,417	13,556	11,604	11,691	11,778
NON-CURRENT ASSETS							
Holding account receivables	5,071	5,385	5,385	5,652	5,869	6,086	6,303
Property, plant and equipment	1,053	287	1,054	1,055	1,155	956	757
Intangibles	553	-	284	284	284	284	284
Other.....	206	1,820	488	330	163	295	427
Total non-current assets.....	6,883	7,492	7,211	7,321	7,471	7,621	7,771
TOTAL ASSETS	15,714	13,214	19,628	20,877	19,075	19,312	19,549
CURRENT LIABILITIES							
Employee provisions.....	2,126	2,271	2,209	2,294	2,382	2,382	2,382
Payables.....	957	288	965	965	975	975	975
Other.....	6,031	3,297	6,309	7,657	7,607	7,569	7,481
Total current liabilities.....	9,114	5,856	9,483	10,916	10,964	10,926	10,838
NON-CURRENT LIABILITIES							
Employee provisions.....	565	652	587	610	634	634	634
Other.....	263	443	471	416	367	317	317
Total non-current liabilities	828	1,095	1,058	1,026	1,001	951	951
TOTAL LIABILITIES.....	9,942	6,951	10,541	11,942	11,965	11,877	11,789
EQUITY							
Contributed equity	6,779	6,829	6,829	6,929	7,079	7,229	7,379
Accumulated surplus/(deficit).....	(3,018)	(2,251)	247	(5)	(1,980)	(1,805)	(1,630)
Reserves.....	2,011	2,012	2,011	2,011	2,011	2,011	2,011
Other.....	-	(327)	-	-	-	-	-
Total equity	5,772	6,263	9,087	8,935	7,110	7,435	7,760
TOTAL LIABILITIES AND EQUITY.....	15,714	13,214	19,628	20,877	19,075	19,312	19,549

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	58,730	64,873	64,625	61,059	61,343	61,606	51,431
Capital appropriation	-	50	50	100	150	150	150
Holding account drawdowns	475	475	475	475	475	475	475
Royalties for Regions Fund ^(b)	330	11,280	7,762	11,207	11,252	10,823	10,403
Net cash provided by State Government.....	59,535	76,678	72,912	72,841	73,220	73,054	62,459
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(13,579)	(11,531)	(12,531)	(9,989)	(9,814)	(10,247)	(10,546)
Grants and subsidies	(486)	-	(223)	-	-	-	-
Supplies and services	(31,799)	(40,680)	(40,595)	(45,582)	(49,635)	(47,590)	(38,397)
Accommodation	(2,208)	(1,919)	(2,863)	(2,809)	(2,464)	(2,487)	(2,507)
Efficiency dividend	-	-	-	1,126	1,711	2,336	2,406
Other payments	(17,612)	(28,158)	(20,848)	(18,383)	(18,903)	(18,754)	(17,103)
Receipts							
Grants and subsidies	2,017	3,600	4,475	-	-	-	-
GST receipts	5,233	3,091	3,091	3,091	3,291	3,341	3,341
Other receipts	1,913	1,559	989	1,059	1,059	1,059	1,059
Net cash from operating activities	(56,521)	(74,038)	(68,505)	(71,487)	(74,755)	(72,342)	(61,747)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(384)	(793)	(793)	(575)	(625)	(625)	(625)
Proceeds from sale of non-current assets	3	-	-	-	-	-	-
Net cash from investing activities	(381)	(793)	(793)	(575)	(625)	(625)	(625)
NET INCREASE/(DECREASE) IN CASH HELD	2,633	1,847	3,614	779	(2,160)	87	87
Cash assets at the beginning of the reporting period	4,250	1,213	6,883	10,497	11,276	9,116	9,203
Cash assets at the end of the reporting period	6,883	3,060	10,497	11,276	9,116	9,203	9,290

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$0.3 million (2010-11), \$11.3 million (2011-12), \$7.8 million (2011-12 Estimated Actual), \$11.2 million (2012-13), \$11.3 million (2013-14), \$10.8 million (2014-15) and \$10.4 million (2015-16).

ROTTNEST ISLAND AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority will invest \$3.7 million during 2012-13 on the ongoing program to upgrade Rottneest Island's holiday and tourism facilities, infrastructure compliance and essential services.

The 2012-13 asset investment program will focus on:

- visitor facilities, including an upgrade to the campground;
- utility and infrastructure assets; and
- information technology systems.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Holiday and Tourism Facilities - 2011-12 Program.....	3,700	3,700	3,700	-	-	-	-
NEW WORKS							
Holiday and Tourism Facilities							
2012-13 Program	3,700	-	-	3,700	-	-	-
2013-14 Program	3,700	-	-	-	3,700	-	-
2014-15 Program	3,700	-	-	-	-	3,700	-
2015-16 Program	2,000	-	-	-	-	-	2,000
Total Cost of Asset Investment Program	16,800	3,700	3,700	3,700	3,700	3,700	2,000
FUNDED BY							
Internal Funds and Balances			3,700	3,700	3,700	3,700	2,000
Total Funding			3,700	3,700	3,700	3,700	2,000

Part 4

Minister for Mines and Petroleum; Fisheries; Electoral Affairs

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000
169	Mines and Petroleum			
	- Delivery of Services.....	77,315	78,222	80,389
	- Administered Grants, Subsidies and Other Transfer Payments.....	25,973	24,244	7,743
	- Capital Appropriation.....	-	-	1,325
	Total	103,288	102,466	89,457
178	Fisheries			
	- Delivery of Services.....	39,689	50,280	45,463
	- Administered Grants, Subsidies and Other Transfer Payments.....	-	-	2,416
	- Capital Appropriation.....	10,060	8,454	12,071
	Total	49,749	58,734	59,950
191	Western Australian Electoral Commission			
	- Delivery of Services.....	8,201	8,201	23,918
	Total	8,201	8,201	23,918
GRAND TOTAL				
	- Delivery of Services.....	125,205	136,703	149,770
	- Administered Grants, Subsidies and Other Transfer Payments.....	25,973	24,244	10,159
	- Capital Appropriation.....	10,060	8,454	13,396
	Total.....	161,238	169,401	173,325

MINES AND PETROLEUM

PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS

DIVISION 10

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 13 Net amount appropriated to deliver services.....	63,990	76,477	77,384	79,541	80,585	96,074	99,370
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	810	838	838	848	859	873	889
Total appropriations provided to deliver services	64,800	77,315	78,222	80,389	81,444	96,947	100,259
ADMINISTERED TRANSACTIONS							
Item 14 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	4,008	19,886	20,054	5,273	3,999	4,024	4,047
Amount Authorised by Other Statutes							
- Petroleum (Submerged Lands) Act 1982	5,203	6,087	4,190	2,470	1,915	2,441	1,224
CAPITAL							
Item 112 Capital Appropriation	15	-	-	1,325	-	-	-
TOTAL APPROPRIATIONS.....	74,026	103,288	102,466	89,457	87,358	103,412	105,530
EXPENSES							
Total Cost of Services.....	124,805	156,355	159,750	152,899	169,180	163,532	168,889
Net Cost of Services ^(a)	83,632	105,127	109,622	92,535	107,710	99,225	102,550
CASH ASSETS ^(b)	28,965	13,528	21,998	20,593	19,998	19,403	18,808

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Dangerous Goods Safety Regulations Reform.....	1,100	1,379	1,758	2,217	2,617
Exploration Incentive Scheme Phase 2	-	-	-	18,000	19,500
Minerals Research Institute	-	-	2,000	2,500	3,000
Petroleum Safety Reform	390	620	640	660	680
Redevelopment of the Mount Magnet Office ^(a)	-	-	180	180	180
Safety Regulation of Off-Shore Waters	625	1,250	1,250	1,250	1,250
Efficiency Dividend.....	-	(1,516)	(2,363)	(3,087)	(3,967)

(a) The capital component of the redevelopment is reflected in the Asset Investment Program table.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	Responsible exploration and development of mineral and energy resources.	1. Resource Sector and Dangerous Goods Regulation
	Encouragement of exploration and discovery of mineral and energy resources, and informed planning.	2. Geoscience Information and Advice

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Resource Sector and Dangerous Goods Regulation.....	83,227	105,070	104,557	112,160	116,339	117,623	121,365
2. Geoscience Information and Advice.....	41,578	51,285	55,193	42,255	55,204	48,996	51,491
3. Contribution to Responsible Financial Management.....	-	-	-	(1,516)	(2,363)	(3,087)	(3,967)
Total Cost of Services	124,805	156,355	159,750	152,899	169,180	163,532	168,889

Significant Issues Impacting the Agency

- In the year ending December 2011, the value of Western Australia's resources sector exceeded expectations by growing over 16% to reach a new high of \$107 billion. Of this value, 59% was accounted for by iron ore. Gold (\$8.8 billion) and petroleum products (\$23.5 billion) also continued to perform strongly, accounting for 22% of the total value.
- Conditions in the State's resources sector continue to be strong with robust demand from emerging economies in Asia sustaining high commodity prices by historical standards. This has coincided with the strengthening of the Australian dollar which appreciated by 12% against the US dollar to average US103 cents in 2011.
- Mineral and petroleum exports contributed towards a significant proportion (92% of Western Australian and 46% nationally) of total merchandise exports in 2011. China was again Western Australia's leading export market in 2011, accounting for 43% of the State's total merchandise exports.
- Western Australian mineral exploration expenditure continues to grow with expenditure increasing 30% from 2010 levels to \$1.8 billion in 2011. The State's petroleum expenditure fell 6% from 2010 levels to \$2.3 billion.

- Whilst not immune to global economic conditions, the outlook for Western Australia's resources sector is positive given the estimated value of resource projects that are under construction, committed and/or planned is over \$300 billion. Rising project costs continue to remain a challenge due to the limited number of skilled workers, infrastructure limitations and delays in mobilisation of machinery and materials.
- The South West Hub carbon geosequestration project continues to progress, with the drilling of the first data well completed in March 2012. The purpose of the well is to gather more information about the suitability of the geological formations in the area as a site for geosequestration.
- Growing community interest in resource projects has highlighted the importance of transparent approval processes and effective community engagement, and is an important strategy in strengthening confidence in the Department's regulation of the resources industry.
- Commonwealth-State relations have a raised prominence in resource project approval processes. This is posing new challenges and the Department continues to use partnership forums with the Commonwealth and other jurisdictions to address these issues.
- The skills shortage in the Western Australian economy will continue to place pressure on the Department's ability to attract and retain qualified and experienced staff.
- Continued community interest in environmental and Indigenous issues is making land access for mineral and petroleum exploration and production more difficult. The Department is responding by continuing to work cooperatively to address these issues across government.
- The State Government will conduct an analysis of Western Australia's royalty rates in consultation with the resources sector. The Department will play a key role in the analysis of correlation between revenue returned pursuant to present actual royalty rates and the present target amount of one tenth of the total mine head value of mineral resources.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: Responsible exploration and development of mineral and energy resources:					
Percentage compliance identified in completed environmental regulatory activities.....	98%	80%	80%	78%	
Percentage approvals completed within agreed timeframes.....	81%	85%	81%	83%	
Percentage compliance identified in tenure activities (petroleum) that are monitored and approved	54%	80%	48%	48%	1
Percentage compliance with the approved inspection and audit program for the mining, petroleum and dangerous goods inspectorates	87%	100%	100%	100%	
Outcome: Encouragement of exploration and discovery of mineral and energy resources, and informed planning:					
Extent to which stakeholders agree Department's geoscience information encourages exploration and discovery and informs planning.....	4.19	4.1	4.15	4.15	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The variance between the 2011-12 Budget, the 2011-12 Estimated Actual and the 2012-13 Budget Target is due to an adjustment in the calculation methodology arising from audit review. The revised calculation now does not include applications dealt with otherwise, i.e. refused, rejected, withdrawn or lapsed. 'Compliant' is defined as all applications received and acceptable, in accordance with guidelines and legislation. 'Approved' is defined as when an application is granted in accordance with the respective legislation.

Services and Key Efficiency Indicators

1: Resource Sector and Dangerous Goods Regulation

The Department is charged with ensuring that the resources industry conducts its business in a responsible manner and that the community receives a fair return for its resources. The Department contributes to responsible development through effective regulation of the resources sector, including the timely processing of applications; and mining and petroleum safety regulation. It also facilitates and manages access to land and offshore areas for the exploration and development of mineral and energy deposits.

The Department administers the *Dangerous Goods Safety Act 2004*, covering the manufacture, storage, handling, transport and use of dangerous goods, including the operation of major hazard facilities.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 83,227	\$'000 105,070	\$'000 104,557	\$'000 112,160	
Less Income	40,955	50,993	49,897	60,135	1
Net Cost of Service	42,272	54,077	54,660	52,025	
Employees (Full Time Equivalents).....	572	649	647	649	
Efficiency Indicators					
Cost per Resources Regulation Service ^(a)	\$887	\$1,115	\$1,046	\$1,116	
Average Weighted Cost per Safety Regulatory Service - Minerals and Energy ^(b)	\$1,596	\$1,587	\$1,409	\$1,424	
Average Weighted Cost per Safety Regulatory Service - Dangerous Goods ^(c) ..	\$324	\$498	\$441	\$481	

- (a) Cost per Resources Regulation Service is calculated using the average cost per mineral title service, average cost per petroleum title service, average cost per royalty service, and the average cost per environment regulation service.
- (b) Average Weighted Cost per Safety Regulatory Service - Minerals and Energy is calculated as the total cost of mines safety services divided by the total number of units of information and education (seminars/presentations and publications), licensing services and investigations and technical assessments undertaken by the Resources Safety Division.
- (c) Average Weighted Cost per Safety Regulatory Service - Dangerous Goods is calculated as the total cost of dangerous goods services divided by the total number of units of information and education (seminars/presentations and publications), licensing services and investigations and technical assessments undertaken by the Resources Safety Division.

Explanation of Significant Movements

(Notes)

- The increase in income of \$10,238 (20.5%) from the 2011-12 Estimated Actual to the 2012-13 Budget Target principally relates to increased fees and charges for major hazard facilities and explosives reserves, and the introduction of fees for the regulation of offshore waters along with other minor increases in petroleum permits and licence fees.

2: Geoscience Information and Advice

The Department provides benefits to the Western Australian community through the provision of public geological information to encourage exploration, and the promotion of opportunities for high-risk private sector investment in mineral and energy exploration and development, thereby sustaining investment in the industry for future generations. The Department maintains an up-to-date geological archive of the State and its mineral and petroleum resources, with products and services including:

- acquiring new geoscience and mineral and energy resource information;
- providing access to a developing archive of geoscientific and resource exploration information;
- assessment of mineral and petroleum resources and resource potential as a basis for decision-making by Government; and
- assistance and advice on land use matters.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 41,578	\$'000 51,285	\$'000 55,193	\$'000 42,255	1
Less Income	218	235	231	229	
Net Cost of Service	41,360	51,050	54,962	42,026	
Employees (Full Time Equivalents)	174	205	200	200	
Efficiency Indicator					
Average Cost of Geoscience Product and Service Units	\$221,160	\$256,425	\$254,350	\$234,750	

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Service of \$12.9 million (23.4%) between the 2011-12 Estimated Actual and the 2012-13 Budget Target reflects the repositioning of Royalties for Regions funds for the Exploration Incentive Scheme to 2013-14.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
Data Centre Facilities	935	510	510	425	-	-	-
COMPLETED WORKS							
Asset Replacement - Computer Hardware and Software 2011-12 Program	854	854	854	-	-	-	-
NEW WORKS							
Asset Replacement - Computer Hardware and Software							
2012-13 Program	884	-	-	884	-	-	-
2013-14 Program	910	-	-	-	910	-	-
2014-15 Program	936	-	-	-	-	936	-
2015-16 Program	962	-	-	-	-	-	962
Redevelopment of the Mount Magnet Office	1,325	-	-	1,325	-	-	-
Total Cost of Asset Investment Program	6,806	1,364	1,364	2,634	910	936	962
FUNDED BY							
Capital Appropriation			-	1,325	-	-	-
Drawdowns from the Holding Account			854	884	910	936	962
Internal Funds and Balances			510	425	-	-	-
Total Funding			1,364	2,634	910	936	962

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement shows a decrease in the Total Cost of Services of \$6.9 million (4.3%) in the 2012-13 Budget Estimate compared to the 2011-12 Estimated Actual. This is mainly due to the repositioning of expenditure under the Exploration Incentive Scheme from the 2012-13 Budget Estimate to 2013-14 along with salary and other cost escalations.

Income

Total Income for the 2012-13 Budget Estimate is \$60.4 million, an increase of \$10.2 million (20.4%) from the 2011-12 Estimated Actual. This is mainly due to an \$11.2 million increase in regulatory fees and fines, principally licences and other regulatory fees (\$7.5 million) and fees for safety regulation of offshore waters (\$1.2 million).

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	75,531	87,946	90,349	95,291	96,852	97,352	100,397
Grants and subsidies ^(c)	4,616	5,994	5,994	5,991	5,848	5,848	5,848
Supplies and services	28,188	46,303	46,236	35,392	50,354	44,436	47,447
Accommodation	3,680	4,690	4,286	4,401	4,626	4,696	4,766
Depreciation and amortisation	2,957	1,737	1,737	1,734	1,787	1,787	1,787
Efficiency dividend	-	-	-	(1,516)	(2,363)	(3,087)	(3,967)
Other expenses	9,833	9,685	11,148	11,606	12,076	12,500	12,611
TOTAL COST OF SERVICES	124,805	156,355	159,750	152,899	169,180	163,532	168,889
Income							
Sale of goods and services	331	444	444	484	492	500	500
Regulatory fees and fines	39,926	48,113	47,013	58,167	60,477	63,314	65,346
Grants and subsidies	492	1,320	1,320	1,304	100	100	100
Other revenue	424	1,351	1,351	409	401	393	393
Total Income	41,173	51,228	50,128	60,364	61,470	64,307	66,339
NET COST OF SERVICES	83,632	105,127	109,622	92,535	107,710	99,225	102,550
INCOME FROM STATE GOVERNMENT							
Service appropriations	64,800	77,315	78,222	80,389	81,444	96,947	100,259
Resources received free of charge	1,786	1,490	1,490	1,490	1,490	1,490	1,490
Royalties for Regions Fund ^(d)	24,781	26,900	23,648	9,871	24,376	388	401
TOTAL INCOME FROM STATE GOVERNMENT	91,367	105,705	103,360	91,750	107,310	98,825	102,150
SURPLUS/(DEFICIENCY) FOR THE PERIOD	7,735	578	(6,262)	(785)	(400)	(400)	(400)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 746, 847 and 849 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$24.8 million (2010-11), \$26.9 million (2011-12), \$23.6 million (2011-12 Estimated Out Turn), \$9.9 million (2012-13), \$24.4 million (2013-14), \$0.4 million (2014-15) and \$0.4 million (2015-16).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Government Co-Funded Exploration Drilling	4,257	5,800	5,800	5,800	5,800	5,800	5,800
Mineral and Petroleum Industry	157	48	48	48	48	48	48
National Mine Safety Framework Secretariat	202	146	146	143	-	-	-
TOTAL	4,616	5,994	5,994	5,991	5,848	5,848	5,848

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	22,027	16,316	14,860	13,255	12,460	11,665	11,070
Restricted cash.....	5,318	(4,488)	5,318	5,318	5,318	5,318	5,318
Holding account receivables	854	884	884	910	936	962	962
Receivables	6,952	10,483	6,952	6,952	6,952	6,952	6,952
Other.....	1,131	912	1,131	1,131	1,131	1,131	1,131
Total current assets	36,282	24,107	29,145	27,566	26,797	26,028	25,433
NON-CURRENT ASSETS							
Holding account receivables	12,235	13,088	13,088	13,912	14,763	15,588	16,413
Property, plant and equipment	134,790	100,564	134,817	136,435	136,385	136,361	136,363
Intangibles	2,551	3,114	2,551	2,551	2,551	2,551	2,551
Restricted cash.....	1,620	1,700	1,820	2,020	2,220	2,420	2,420
Other.....	5,893	4,461	5,493	4,775	3,948	3,121	2,294
Total non-current assets.....	157,089	122,927	157,769	159,693	159,867	160,041	160,041
TOTAL ASSETS	193,371	147,034	186,914	187,259	186,664	186,069	185,474
CURRENT LIABILITIES							
Employee provisions.....	15,974	12,249	15,324	14,674	14,024	13,374	12,724
Payables	3,636	3,803	3,689	3,742	3,795	3,848	3,901
Other.....	6,918	7,390	7,170	7,422	7,674	7,926	8,178
Total current liabilities.....	26,528	23,442	26,183	25,838	25,493	25,148	24,803
NON-CURRENT LIABILITIES							
Employee provisions.....	3,089	5,199	3,239	3,389	3,539	3,689	3,839
Other.....	28	142	28	28	28	28	28
Total non-current liabilities	3,117	5,341	3,267	3,417	3,567	3,717	3,867
TOTAL LIABILITIES.....	29,645	28,783	29,450	29,255	29,060	28,865	28,670
EQUITY							
Contributed equity	55,683	55,684	55,683	57,008	57,008	57,008	57,008
Accumulated surplus/(deficit).....	6,426	(9,558)	164	(621)	(1,021)	(1,421)	(1,821)
Reserves.....	101,617	72,125	101,617	101,617	101,617	101,617	101,617
Total equity	163,726	118,251	157,464	158,004	157,604	157,204	156,804
TOTAL LIABILITIES AND EQUITY.....	193,371	147,034	186,914	187,259	186,664	186,069	185,474

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	63,053	75,578	76,485	78,655	79,657	95,160	98,472
Capital appropriation	15	-	-	1,325	-	-	-
Holding account drawdowns	867	854	854	884	910	936	962
Royalties for Regions Fund ^(b)	24,781	26,900	23,648	9,871	24,376	388	401
Net cash provided by State Government.....	88,716	103,332	100,987	90,735	104,943	96,484	99,835
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(73,571)	(88,194)	(90,597)	(95,539)	(97,100)	(97,600)	(100,645)
Grants and subsidies	(4,616)	(5,994)	(5,994)	(5,991)	(5,848)	(5,848)	(5,848)
Supplies and services	(26,807)	(43,596)	(43,543)	(32,703)	(47,679)	(41,775)	(44,800)
Accommodation.....	(4,114)	(4,690)	(4,272)	(4,373)	(4,584)	(4,640)	(4,696)
Efficiency dividend.....	-	-	-	1,516	2,363	3,087	3,967
Other payments.....	(15,015)	(18,452)	(19,915)	(20,696)	(18,662)	(18,611)	(18,722)
Receipts							
Regulatory fees and fines.....	44,030	48,113	47,013	58,167	60,477	63,314	65,346
Grants and subsidies	492	1,320	1,320	1,304	100	100	100
Sale of goods and services	345	444	444	484	492	500	500
GST receipts	4,165	7,603	7,603	7,916	5,412	4,937	4,937
Other receipts.....	1,230	416	416	409	401	393	393
Net cash from operating activities.....	(73,861)	(103,030)	(107,525)	(89,506)	(104,628)	(96,143)	(99,468)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(2,026)	(1,364)	(1,364)	(2,634)	(910)	(936)	(962)
Proceeds from sale of non-current assets	21	935	935	-	-	-	-
Net cash from investing activities.....	(2,005)	(429)	(429)	(2,634)	(910)	(936)	(962)
NET INCREASE/(DECREASE) IN CASH HELD	12,850	(127)	(6,967)	(1,405)	(595)	(595)	(595)
Cash assets at the beginning of the reporting period.....	16,115	13,655	28,965	21,998	20,593	19,998	19,403
Cash assets at the end of the reporting period.....	28,965	13,528	21,998	20,593	19,998	19,403	18,808

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$24.8 million (2010-11), \$26.9 million (2011-12), \$23.6 million (2011-12 Estimated Out Turn), \$9.9 million (2012-13), \$24.4 million (2013-14), \$0.4 million (2014-15) and \$0.4 million (2015-16).

DETAILS OF ADMINISTERED TRANSACTIONS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
INCOME							
Commonwealth Grants							
South West Hub.....	-	-	9,200	20,800	-	-	-
Royalties							
Petroleum - State	20,232	36,300	20,200	12,900	12,900	16,300	18,300
Iron ore	3,647,120	4,137,100	3,907,600	4,264,500	5,256,900	5,507,700	5,624,200
Alumina	66,546	85,600	76,400	80,000	92,900	105,700	118,600
Diamonds	14,492	16,300	16,100	15,300	21,800	31,000	38,300
Mineral Sands	18,058	12,200	18,300	24,300	21,400	22,800	20,700
Nickel	106,891	143,100	106,800	96,800	103,900	108,300	115,500
Gold	198,080	213,900	228,600	218,100	231,700	244,100	252,000
Other	141,886	149,800	119,100	159,400	191,600	202,700	195,700
Royalty Rate Analysis: Stage 1	-	-	-	-	-	-	180,000
Fines							
Regulatory Fines	1	4	4	4	4	4	4
Other							
Regulatory Fees	2,659	10,000	10,000	10,000	10,000	10,000	10,000
Appropriations	9,211	25,973	24,244	7,743	5,914	6,465	5,271
Other Revenue	592	548	548	522	494	465	434
Lease Rentals	82,983	79,900	79,900	81,900	83,900	86,000	88,200
TOTAL INCOME	4,308,751	4,910,725	4,616,996	4,992,269	6,033,412	6,341,534	6,667,209
EXPENSES							
Aboriginal Lands Trust - Remuneration for							
Mining on Aboriginal Lands	315	155	323	333	343	353	364
Australian Prospectors and Mining Hall of Fame ..	249	-	-	-	-	-	-
Coal Industry Development	633	2,633	5,000	1,300	1,100	1,059	-
Minerals and Energy Research Institute of							
Western Australia	653	667	667	680	696	711	723
Mining Tenement Refunds	7,949	9,000	9,000	1,000	1,000	1,000	1,000
Other Administered Expenses	125	-	-	-	-	-	-
Petroleum (Submerged Lands) Act 1982	5,203	6,087	4,190	2,470	1,915	2,441	1,224
Receipts Paid into Consolidated Fund	4,025,480	4,891,451	4,718,251	4,717,587	5,763,887	6,258,698	6,625,369
Refunds of Previous Years' Revenues	2,213	1,960	1,960	1,960	1,960	1,960	1,960
South West Hub	-	-	2,075	22,900	5,025	-	-
TOTAL EXPENSES	4,042,820	4,911,953	4,741,466	4,748,230	5,775,926	6,266,222	6,630,640

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Grants and Subsidies	492	1,320	1,320	1,304	100	100	100
GST Input Credits	4,165	7,603	7,603	7,916	5,412	4,937	4,937
Licences and Other Regulatory Fees	2,946	5,596	6,696	14,170	14,537	15,729	16,225
Mining Safety Levy	24,408	27,174	27,174	27,051	28,404	29,824	31,315
Proceeds from Departmental Fees and Charges	1,576	860	860	893	893	893	893
Proceeds from Petroleum Permits and Licences	8,608	7,705	5,505	9,042	9,361	9,481	9,491
Proceeds from Prospecting, Exploration and Other							
Mining Licences	8,067	7,638	7,638	7,904	8,175	8,280	8,315
TOTAL	50,262	57,896	56,796	68,280	66,882	69,244	71,276

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

FISHERIES

PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS

DIVISION 11

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 15 Net amount appropriated to deliver services.....	32,412	39,391	49,982	45,157	45,736	44,807	45,249
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	264	298	298	306	315	315	325
Total appropriations provided to deliver services	32,676	39,689	50,280	45,463	46,051	45,122	45,574
ADMINISTERED TRANSACTIONS							
Item 16 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	-	-	-	2,416	2,438	2,461	2,461
CAPITAL							
Item 113 Capital Appropriation	5,510	10,060	8,454	12,071	610	10	10
TOTAL APPROPRIATIONS.....	38,186	49,749	58,734	59,950	49,099	47,593	48,045
EXPENSES							
Total Cost of Services.....	71,891	73,893	79,496	80,137	80,796	81,662	80,904
Net Cost of Services ^(a)	38,831	40,042	44,602	46,071	46,930	46,835	46,077
CASH ASSETS ^(b)	5,825	2,252	6,489	6,469	6,449	5,954	5,459

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Beacon Island - Act of Grace Payments	308	-	-	-	-
Decommissioning of Office of Shared Services	245	-	-	-	-
Fisheries Services - Cost and Demand Pressures	4,500	2,250	4,500	4,500	4,500
Northern Fisheries Protection - Enhanced Education and Compliance Services in the Pilbara, Gascoyne and Mid West Regions	-	528	689	2,088	2,320
Royalties for Regions - Revised Capes Marine Park Recurrent Expenditure Profile ^(a)	(815)	(150)	115	250	-
Shark Mitigation Strategies - Shark Research Projects ^(b)	250	650	650	150	-
Shark Mitigation Strategies - Shark Response Unit ^(b)	250	450	450	450	450
South West Recreational Fishing Enhancement Structures - Costs Reclassified from Expenses to Non-Current Assets	(315)	(315)	(315)	(315)	-
Strategic Planning and Environmental Approvals for Aquaculture Zones	400	1,150	300	-	-
Third Party Sustainability Certification for Commercial Fisheries - Ongoing Research and Management	-	1,000	2,500	2,500	2,000
Third Party Sustainability Certification for Commercial Fisheries - Pre-assessment and Assessment	-	800	2,210	1,600	1,950
Efficiency Dividend	-	(766)	(1,014)	(1,295)	(1,654)

(a) The revised Capes Marine Park Recurrent Expenditure Profile reflects the recashflowing of budgets from 2011-12 in accordance with the Royalties for Regions program Budget for 2012-13.

(b) Note that an additional \$9.9 million of expenditure between 2011-12 and 2015-16 was approved for additional shark patrols and is included as part of the Department's Administered Statements.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Conservation and sustainable development of the State's fish resources.	1. Fisheries Management 2. Compliance and Education 3. Research and Monitoring 4. Marine Safety Service

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Fisheries Management.....	20,715	17,458	19,033	20,169	20,750	21,016	20,849
2. Compliance and Education.....	26,703	31,671	33,982	34,074	33,663	34,621	35,240
3. Research and Monitoring.....	24,041	23,283	24,994	25,177	25,915	25,838	24,987
4. Marine Safety Service.....	432	1,481	1,487	1,483	1,482	1,482	1,482
5. Contribution to Responsible Financial Management.....	-	-	-	(766)	(1,014)	(1,295)	(1,654)
Total Cost of Services.....	71,891	73,893	79,496	80,137	80,796	81,662	80,904

Significant Issues Impacting the Agency

- Effective management of the State's fisheries and marine ecosystems continues to face challenges resulting from population growth, improvements in fishing technology and industrial development. External factors such as exchange rate fluctuations and competition from imports have also impacted on some fisheries. Against this challenging social and economic backdrop, the Department is working to ensure the sustainability of the State's fish resources and the maintenance of healthy marine and aquatic ecosystems necessary to support them.
- To meet future challenges the Government is implementing a number of reforms aimed at transforming fisheries management in Western Australia. Underpinning this reform process, work has commenced on a new Act of Parliament to replace the *Fish Resources Management Act 1994* and *Pearling Act 1990* and provide a solid foundation for the management of fish and aquatic resources into the future.
- The Department will continue its focus on the implementation of quota management in the West Coast Rock Lobster fishery during 2012-13, as the State's most valuable commercial fishery.
- A marine heatwave in which water temperatures were up to four degrees above average affected the West Coast and Gascoyne regions of the Western Australian coast in early 2011. This, in combination with several flooding events in Shark Bay during this same period, had serious impacts on components of the stocks targeted by several commercial and recreational fisheries. The major effects found have been for abalone, scallops and blue swimmer crabs in the Kalbarri and Shark Bay regions resulting in management action having to be taken to ensure the ongoing sustainability of these stocks.

Outcomes and Key Effectiveness Indicators^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: Conservation and sustainable development of the State's fish resources:					
The proportion of fish stocks identified as being at risk or vulnerable through exploitation.....	6%	14%	11%	9%	1
The proportion of fisheries where acceptable catches (or effort levels) are achieved.....	94%	94%	94%	88%	2
The percentage of fisheries or fished sectors where current catch shares are known and where catch share allocations are in process or in place	61%	74%	61%	78%	3
The gross value of State fisheries production (million)	\$400	\$370	\$384	\$384	
The participation rate in recreational fishing	33%	32%	32%	32%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. Adverse environmental conditions in early 2011 (marine heat wave and flooding) have affected some stocks in the Gascoyne region which has increased the number of stocks requiring additional management interventions which should result in recoveries by 2013.
2. The proportion of fisheries with acceptable catch ranges is also expected to be affected due to these adverse environmental conditions.
3. The percentage of fisheries with estimates of recreational catch is forecast to increase after the analysis of the State-wide integrated survey of boat-based fishing is completed in 2012-13.

Services and Key Efficiency Indicators

1: Fisheries Management

Fisheries management includes licensing, the development of policy and procedural frameworks including legislation and management plans, consultation with fishing industry stakeholders and the community.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 20,715	\$'000 17,458	\$'000 19,033	\$'000 20,169	
Less Income	7,121	7,275	7,386	7,292	
Net Cost of Service.....	13,594	10,183	11,647	12,877	
Employees (Full Time Equivalents) ^(a)	88	88	86	91	
Efficiency Indicators					
Average Cost per Hour of Management (excluding Grants and Fisheries Adjustments) ^(b)	\$152	\$123	\$131	\$132	

(a) A review of the Department's Full Time Equivalents (FTE) figures will be undertaken before the 2012-13 Mid-Year Review to confirm the calculation methodology for the FTE cap and reset the FTE cap if necessary.

(b) The indicators are calculated based on the Department's cost allocation model to reflect the full cost, including overheads, of conducting the Department's activities.

2: Compliance and Education

Through the compliance and education service the Department raises community awareness and understanding of the issues and the need to adhere to the rules governing fishing activities. This service enforces fishing rules and also plans and undertakes investigations and enforcement strategies.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 26,703	\$'000 31,671	\$'000 33,982	\$'000 34,074	
Less Income	11,175	12,376	12,660	12,440	
Net Cost of Service.....	15,528	19,295	21,322	21,634	
Employees (Full Time Equivalents) ^(a)	160	163	180	163	
Efficiency Indicators					
Average Cost per Hour of Compliance and Education ^(b)	\$186	\$153	\$152	\$160	

(a) A review of the Department's FTE figures will be undertaken before the 2012-13 Mid-Year Review to confirm the calculation methodology for the FTE cap and reset the FTE cap if necessary.

(b) The indicators are calculated based on the Department's cost allocation model to reflect the full cost, including overheads, of conducting the Department's activities.

3: Research and Monitoring

The research and monitoring service provides scientific knowledge for the sustainable management of the State's fisheries and aquatic resources and the associated environment.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	24,041	23,283	24,994	25,177	
Less Income	14,709	13,993	14,641	14,127	
Net Cost of Service	9,332	9,290	10,353	11,050	
Employees (Full Time Equivalents) ^(a)	126	127	139	138	
Efficiency Indicators					
Average Cost per Hour of Research and Monitoring ^(b)	\$126	\$127	\$130	\$129	

- (a) A review of the Department's FTE figures will be undertaken before the 2012-13 Mid-Year Review to confirm the calculation methodology for the FTE cap and reset the FTE cap if necessary.
- (b) The indicators are calculated based on the Department's cost allocation model to reflect the full cost, including overheads, of conducting the Department's activities.

4: Marine Safety Service

The marine safety service is delivered on behalf of the Department of Transport. This service includes checks by Fisheries and Marine Officers of recreational boats to ensure compliance with the safety requirements.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	432	1,481	1,487	1,483	
Less Income	55	207	207	207	
Net Cost of Service	377	1,274	1,280	1,276	
Employees (Full Time Equivalents) ^(a)	15	15	15	15	
Efficiency Indicators					
Average Cost per Hour for Delivery of Marine Safety Services ^(b)	\$134	\$117	\$118	\$117	

- (a) A review of the Department's FTE figures will be undertaken before the 2012-13 Mid-Year Review to confirm the calculation methodology for the FTE cap and reset the FTE cap if necessary.
- (b) The indicators are calculated based on the Department's cost allocation model to reflect the full cost, including overheads, of conducting the Department's activities.

ASSET INVESTMENT PROGRAM

The Department's 2012-13 asset investment program totals \$16.7 million, reflecting a \$607,000 net decrease from the 2011-12 Estimated Actual. This net decrease is largely due to a \$5.8 million decrease in asset investment from the 2011-12 Estimated Actual, which is a result of the completed Denham Office and an offsetting increase in the total cost of new asset investment commencing in 2012-13.

The Department is to receive a capital injection of \$2.1 million in 2012-13 for a new operations centre located at the redeveloped Ellam Street site in Victoria Park. In addition, \$2.9 million is expected to be spent on a major refit of the Karratha regional office and new storage facilities in Broome and Karratha. This will allow for additional compliance monitoring operations and community education services to take place, with the objective of enhancing protection of fisheries in the north of the State.

The Department has been allocated \$1.9 million of Royalties for Regions (RfR) funding over four years from 2011-12 to expand its regional asset base. The Department is forecast to spend around \$1.3 million of this funding on the installation of recreational fishing enhancement structures at suitable locations in the South West, with the objective of increasing recreational fishing opportunities in the region. The remaining \$600,000 has been allocated to a new patrol vessel for compliance monitoring operations in the Capes Marine Park.

The Department will also continue with its investment in rolling asset replacement programs for information systems development, furniture and office equipment fit-outs, and the replacement and upgrade of operating plant and equipment, including small boats, outboards and trailers required for the Department's operations. In addition to the rolling asset replacement programs, the Department is forecast to spend \$580,000 to replace the Rat Island Jetty catwalk at the Abrolhos Islands.

The Department is forecast to complete the Entitlements Management System in 2013-14 on budget.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
Abrolhos Islands Program							
Airstrips Rolling Program.....	3,700	20	20	20	160	160	100
General Rolling Program.....	1,345	225	225	130	130	130	100
Aquaculture Upgrades - Aquaculture Park Upgrades							
Rolling Program.....	800	100	100	-	150	150	-
Buildings - Victoria Park Office Accommodation.....	2,600	500	500	2,100	-	-	-
Computing Hardware and Software - Rolling Program.....	4,809	367	367	350	536	536	550
Fish Habitat							
Rolling Program.....	462	58	58	60	63	63	-
South-West Fishing Enhancement Structures ^(a)	1,260	200	200	730	330	-	-
Fit-out, Furniture and Office Equipment - Rolling Program.....	3,750	200	200	300	600	600	200
Information Systems Development							
Entitlements Management System.....	11,389	6,318	5,788	4,471	600	-	-
Rolling Program.....	3,300	200	200	200	400	400	400
Large Vessel Replacement - PV Walcott.....	4,000	2,000	2,000	2,000	-	-	-
Operational Equipment - Rolling Program.....	4,120	288	288	384	540	540	554
Regional Recreational Fishing Initiatives.....	315	15	15	-	100	100	100
Small Boats, Outboards and Trailers - Rolling Program ^(b)	10,508	400	400	1,000	785	1,115	1,325
COMPLETED WORKS							
Abrolhos Islands Program - Construction of Public							
Mooring.....	493	493	493	-	-	-	-
Buildings - Denham Government Office Accommodation.....	8,497	8,497	5,803	-	-	-	-
Small Boats, Outboards and Trailers - New Inshore Patrol							
Vessel - Eighty Mile Beach Marine Park.....	300	300	300	-	-	-	-
Vessel Refit - PV Hamelin Refit.....	350	350	350	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
NEW WORKS							
Abrolhos Islands Program							
Replacement and Upgrade of Public Jetties at East Wallabi and Beacon Islands	1,500	-	-	1,500	-	-	-
Replacement of the Rat Island Jetty	580	-	-	580	-	-	-
Buildings							
Broome Storage Facility	805	-	-	805	-	-	-
Karratha Storage Facility	1,035	-	-	1,035	-	-	-
Fit-out, Furniture and Office Equipment - Karratha							
Regional Office Major Refit	1,035	-	-	1,035	-	-	-
Total Cost of Asset Investment Program	66,953	20,531	17,307	16,700	4,394	3,794	3,329
FUNDED BY							
Capital Appropriation			8,454	12,071	610	10	10
Asset Sales			334	334	334	334	334
Drawdowns from the Holding Account			2,746	2,587	2,007	2,007	2,007
Internal Funds and Balances			5,330	978	978	978	978
Other			243	-	-	-	-
Drawdowns from Royalties for Regions Fund ^(c)			200	730	465	465	-
Total Funding			17,307	16,700	4,394	3,794	3,329

(a) Funded from the Royalties for Regions Fund.

(b) Partially funded from the Royalties for Regions Fund.

(c) Regional Community Services Fund.

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement shows an estimated increase in Employee Benefits of \$2.1 million (4.7%) for 2012-13 compared to the 2011-12 Estimated Actual.

This increase is mainly attributable to additional FTEs to meet ongoing research and management requirements for Third Party Sustainability Certification for commercial fisheries and additional community education officers in the North of the State.

Income

The Department's Service Appropriations reflect an expected decrease of \$4.8 million (9.6%) in 2012-13 compared to the 2011-12 Estimated Actual. This decrease is predominantly attributable to one-off funding for a \$4.5 million net deficit in the 2010-11 Actual as a result of increased cost and demand pressures.

The RfR revenue in 2012-13 is projected to increase by \$691,000 (230.0%) compared to the 2011-12 Estimated Actual, mainly due to the repositioning of project cashflows over the budget and forward estimates period.

Statement of Financial Position

The Department's total equity is expected to increase by \$13.7 million (18.0%) between the 2011-12 Estimated Actual and 2012-13 Budget. This reflects a projected increase in total assets of \$10.6 million (8.0%) and a decrease in total liabilities of \$3.1 million (6.0%) over the same period.

The expected increase in assets is mainly attributable to:

- increased intangible asset work in progress for the Entitlements Management System, which is projected to increase by \$4.5 million over the same period;
- increased regional asset base of \$5.8 million, mainly for a new operations centre, storage facilities, office fit-outs and jetties; and
- increased amounts receivable for services for approved future asset replacement and leave liability (\$805,000).

The decrease in liabilities is mainly attributable to the estimated decrease in borrowings, as a result of loan repayments funded by industry for the Fisheries Adjustments Scheme.

Statement of Cashflows

The drawdowns from the RfR Fund is projected to increase by \$1.2 million (244.0%) in 2012-13 compared to the 2011-12 Estimated Actual, mainly due to the repositioning of project cashflows.

Capital appropriation is also projected to increase by \$3.6 million (43.0%) in 2012-13 as a result of an increase in new asset investment compared to the 2011-12 Estimated Actual.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	42,363	43,536	45,698	47,826	47,250	48,455	49,905
Grants and subsidies ^(c)	3,476	200	200	200	200	200	200
Supplies and services	10,039	8,759	17,498	17,585	19,356	18,762	16,801
Accommodation	2,571	2,511	2,756	2,690	2,767	2,796	2,826
Depreciation and amortisation	3,790	3,784	3,784	3,784	3,803	3,845	3,845
Efficiency dividend	-	-	-	(766)	(1,014)	(1,295)	(1,654)
Other expenses	9,652	15,103	9,560	8,818	8,434	8,899	8,981
TOTAL COST OF SERVICES	71,891	73,893	79,496	80,137	80,796	81,662	80,904
Income							
Sale of goods and services	181	90	90	90	90	90	90
Regulatory fees and fines	25,892	27,274	27,274	27,211	27,180	28,450	28,450
Grants and subsidies	2,987	3,000	4,943	3,100	2,300	1,800	1,800
Other revenue	4,000	3,487	2,587	3,665	4,296	4,487	4,487
Total Income	33,060	33,851	34,894	34,066	33,866	34,827	34,827
NET COST OF SERVICES	38,831	40,042	44,602	46,071	46,930	46,835	46,077
INCOME FROM STATE GOVERNMENT							
Service appropriations	32,676	39,689	50,280	45,463	46,051	45,122	45,574
Resources received free of charge	499	522	522	522	522	522	522
Royalties for Regions Fund ^(d)	94	1,280	292	963	1,234	1,374	164
TOTAL INCOME FROM STATE GOVERNMENT	33,269	41,491	51,094	46,948	47,807	47,018	46,260
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(5,562)	1,449	6,492	877	877	183	183

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The FTEs for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 389, 420 and 407 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology. A review of the Department's FTE figures will be undertaken before the 2012-13 Mid-Year Review to confirm the calculation methodology for the FTE cap and reset the cap if necessary.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$0.1 million (2010-11), \$1.3 million (2011-12), \$0.3 million (2011-12 Estimated Out Turn), \$1.0 million (2012-13), \$1.2 million (2013-14), \$1.4 million (2014-15) and \$0.2 million (2015-16).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Grants to Fishers with Disabilities Association Inc.	-	37	37	37	37	37	37
Grants to Industry ^(a)	3,476	163	163	163	163	163	163
TOTAL	3,476	200	200	200	200	200	200

(a) In 2011-12, contributions to peak bodies and other organisations were reclassified from grants and subsidies to service expenses.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	3,516	459	3,360	3,216	3,067	2,937	3,715
Restricted cash.....	1,637	1,236	2,337	2,337	2,337	1,837	1,744
Holding account receivables	2,226	2,007	2,587	2,007	2,007	2,007	2,007
Receivables	2,354	3,769	2,074	2,244	3,818	4,008	4,008
Other.....	2,936	429	2,936	2,936	2,936	2,936	2,936
Total current assets	12,669	7,900	13,294	12,740	14,165	13,725	14,410
NON-CURRENT ASSETS							
Holding account receivables	6,349	7,214	6,634	8,019	9,423	10,827	12,231
Property, plant and equipment	49,127	65,747	55,723	55,089	52,472	48,870	47,503
Intangibles	-	-	5,677	10,148	10,748	10,748	10,748
Restricted cash.....	672	557	792	916	1,045	1,180	-
Other.....	45,187	43,840	43,307	49,086	47,535	45,317	42,689
Total non-current assets.....	101,335	117,358	112,133	123,258	121,223	116,942	113,171
TOTAL ASSETS	114,004	125,258	125,427	135,998	135,388	130,667	127,581
CURRENT LIABILITIES							
Employee provisions.....	9,195	6,863	8,895	8,895	8,895	8,895	8,895
Payables.....	2,607	864	2,606	2,512	1,930	1,930	1,930
Other.....	4,032	3,842	3,623	3,793	5,175	5,365	5,365
Total current liabilities.....	15,834	11,569	15,124	15,200	16,000	16,190	16,190
NON-CURRENT LIABILITIES							
Employee provisions.....	2,123	1,982	2,123	2,123	2,123	2,206	2,289
Borrowings	34,862	31,330	31,849	28,666	25,304	21,752	18,390
Other.....	-	1,349	-	-	-	-	-
Total non-current liabilities	36,985	34,661	33,972	30,789	27,427	23,958	20,679
TOTAL LIABILITIES.....	52,819	46,230	49,096	45,989	43,427	40,148	36,869
EQUITY							
Contributed equity	50,076	60,136	58,730	71,531	72,606	70,981	70,991
Accumulated surplus/(deficit).....	(2,405)	4,851	4,087	4,964	5,841	6,024	6,207
Reserves.....	13,514	14,041	13,514	13,514	13,514	13,514	13,514
Total equity	61,185	79,028	76,331	90,009	91,961	90,519	90,712
TOTAL LIABILITIES AND EQUITY.....	114,004	125,258	125,427	135,998	135,388	130,667	127,581

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	29,284	36,297	46,888	42,071	42,640	41,711	42,163
Capital appropriation	5,510	10,060	8,454	12,071	610	10	10
Holding account drawdowns	2,226	2,746	2,746	2,587	2,007	2,007	2,007
Royalties for Regions Fund ^(b)	94	1,280	492	1,693	1,699	1,839	164
Net cash provided by State Government.....	37,114	50,383	58,580	58,422	46,956	45,567	44,344
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(39,551)	(43,431)	(45,645)	(46,568)	(45,945)	(47,370)	(48,769)
Grants and subsidies	(3,476)	(200)	(200)	(200)	(200)	(200)	(200)
Supplies and services	(9,016)	(8,652)	(15,596)	(16,618)	(18,391)	(17,669)	(15,818)
Accommodation	(2,571)	(3,282)	(3,516)	(2,935)	(3,016)	(3,102)	(3,132)
Efficiency dividend	-	-	-	766	1,014	1,295	1,654
Other payments	(16,181)	(16,350)	(16,146)	(15,637)	(14,193)	(14,280)	(14,037)
Receipts							
Regulatory fees and fines	25,892	27,024	27,024	26,961	26,930	28,450	28,450
Grants and subsidies	2,987	3,000	4,943	3,100	2,300	1,800	1,800
Sale of goods and services	181	340	340	340	340	90	90
GST receipts	6,333	2,328	5,483	5,267	4,166	4,114	3,848
Other receipts	3,029	3,474	2,574	3,213	3,927	4,041	4,041
Net cash from operating activities	(32,373)	(35,749)	(40,739)	(42,311)	(43,068)	(42,831)	(42,073)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(4,414)	(13,593)	(17,307)	(16,700)	(4,394)	(3,794)	(3,329)
Proceeds from sale of non-current assets	36	334	334	334	334	334	334
Net cash from investing activities	(4,378)	(13,259)	(16,973)	(16,366)	(4,060)	(3,460)	(2,995)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(317)	(3,293)	(3,293)	(3,013)	(3,183)	(3,362)	(3,362)
Other payments	(34,545)	(130)	-	-	-	-	-
Proceeds from borrowings	34,300	-	-	-	-	-	-
Other proceeds	544	3,089	3,089	3,248	3,335	3,591	3,591
Net cash from financing activities	(18)	(334)	(204)	235	152	229	229
NET INCREASE/(DECREASE) IN CASH HELD	345	1,041	664	(20)	(20)	(495)	(495)
Cash assets at the beginning of the reporting period	5,480	1,211	5,825	6,489	6,469	6,449	5,954
Cash assets at the end of the reporting period	5,825	2,252	6,489	6,469	6,449	5,954	5,459

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$0.1 million (2010-11), \$1.3 million (2011-12), \$0.5 million (2011-12 Estimated Out Turn), \$1.7 million (2012-13), \$1.7 million (2013-14), \$1.8 million (2014-15) and \$0.2 million (2015-16).

DETAILS OF ADMINISTERED TRANSACTIONS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
INCOME							
Other							
Administered Appropriations	-	-	-	2,416	2,438	2,461	2,461
Other Revenue	-	-	2,396	-	-	-	-
TOTAL INCOME	-	-	2,396	2,416	2,438	2,461	2,461
EXPENSES							
Other							
Shark Hazard Mitigation - Payments to Surf Life Saving Western Australia for Helicopter and Beach Patrols ^(a)	-	-	2,396	2,416	2,438	2,461	2,461
TOTAL EXPENSES	-	-	2,396	2,416	2,438	2,461	2,461

- (a) In 2011-12, Government approved additional funding of \$2.0 million per annum from 2011-12 for the expansion of beach patrol services provided via Surf Life Saving Western Australia (SLSWA), including additional helicopter services in Perth, Rottnest and the South West. From 2011-12, funding for these services is provided to SLSWA through the Department of Fisheries.

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**Recreational Fishing Special Purpose Account**

The Recreational Fishing Special Purpose Account was established under the *Fish Resources Management Act 1994* on 1 October 1995. It is utilised to fund the management of commercial, fish and fish habitat protection and pearling and aquaculture activities.

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000
Opening Balance	10	10	10	901
Receipts:				
Appropriations	9,453	13,665	16,713	15,792
Other	6,123	4,900	6,198	6,198
	15,586	18,575	22,921	22,891
Payments	15,576	18,565	22,020	20,934
CLOSING BALANCE ^{(a) (b)}	10	10	901	1,957

- (a) The closing cash balances in the Recreational Fishing Special Purpose Account in the 2011-12 Estimated Actual and 2012-13 Budget mainly comprise of the Recreational Fishing Initiatives Fund (RFIF), which is a component of the Account.
- (b) The purpose of the RFIF is to provide funding to enable initiatives, projects and research that are aligned with recreational fishing community priorities and enhance recreational fishing in Western Australia.

Fisheries Research and Development Special Purpose Account

The Fisheries Research and Development Special Purpose Account was continued under the *Fish Resources Management Act 1994*, which was established on 1 October 1995. It is utilised to fund the management of commercial, fish and fish habitat protection and pearling and aquaculture activities.

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000
Opening Balance	3,396	2,022	3,427	5,588
Receipts:				
Appropriations.....	27,567	36,890	41,867	42,630
Other.....	30,717	32,546	34,166	32,683
	61,680	71,458	79,460	80,901
Payments	58,253	66,509	73,872	76,389
CLOSING BALANCE	3,427	4,949	5,588	4,512

Fisheries Adjustment Schemes Special Purpose Account

The Fisheries Adjustment Schemes Special Purpose Account was established under the *Fisheries Adjustment Scheme Act 1987*. It is mainly utilised to fund the payment of compensation agreed under the Fisheries Adjustment Scheme.

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000
Opening Balance	426	774	231	343
Receipts:				
Appropriations.....	500	500	500	500
Other.....	34,421	5,381	5,381	5,381
	35,347	6,655	6,112	6,224
Payments	35,116	5,881	5,769	5,381
CLOSING BALANCE	231	774	343	843

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
GST Input Credits.....	5,786	2,000	4,870	4,687	3,596	3,533	3,267
GST Receipts on Sales	547	328	613	580	570	581	581
TOTAL.....	6,333	2,328	5,483	5,267	4,166	4,114	3,848

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

WESTERN AUSTRALIAN ELECTORAL COMMISSION

PART 4 - MINISTER FOR MINES AND PETROLEUM; FISHERIES; ELECTORAL AFFAIRS

DIVISION 12

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 17 Net amount appropriated to deliver services.....	6,773	6,628	6,628	23,215	6,845	6,599	7,147
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	364	377	377	387	397	406	416
- Electoral Act 1907	619	1,080	1,080	200	3,800	600	1,400
- Industrial Relations Act 1979	116	116	116	116	116	116	116
Total appropriations provided to deliver services	7,872	8,201	8,201	23,918	11,158	7,721	9,079
TOTAL APPROPRIATIONS.....	7,872	8,201	8,201	23,918	11,158	7,721	9,079
EXPENSES							
Total Cost of Services.....	8,575	10,487	10,768	24,167	14,497	8,216	11,679
Net Cost of Services ^(a)	8,125	7,944	8,225	23,917	11,218	7,781	9,179
CASH ASSETS ^(b)	866	545	555	616	616	616	616

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Decommissioning of Office of Shared Services	61	-	-	-	-
Increase in Lease Rental for Head Office Accommodation	-	697	697	697	697
Provision for Political Funding Allocations Following State General Election.....	-	200	3,600	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Western Australian electors participate in independent and impartial elections or referenda conducted by the Commission as part of democratic processes.	1. Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and other Electoral Clients

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and other Electoral Clients	8,575	10,487	10,768	24,167	14,497	8,216	11,679
Total Cost of Services	8,575	10,487	10,768	24,167	14,497	8,216	11,679

Significant Issues Impacting the Agency

- The Commission will be required to conduct the State General Election to be held in March 2013. The election will be conducted utilising new District and Region electoral boundaries, as determined in October 2011.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: Western Australian electors participate in independent and impartial elections or referenda conducted by the Commission as part of democratic processes:					
The number of relevant breaches of 'Declaration by Officer' (Forms 1) upheld by a Court of Disputed Returns	Nil	Nil	Nil	Nil	
Percentage of eligible Western Australian electors on the State Electoral Roll	89.2%	90%	89%	91%	
Percentage of enrolled electors voting in State general elections (or by-elections) or referenda ^(b)	75%	n/a	n/a	91%	
Average percentage of enrolled electors voting in local government ordinary (or extraordinary) postal elections or referenda conducted by the Commission ^(c)	33%	34%	31%	n/a	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The Commission will not conduct a State General Election or by-election in 2011-12.

(c) There are no local government elections planned for 2012-13.

Services and Key Efficiency Indicators**1: Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and other Electoral Clients**

Provision of an impartial, independent and efficient electoral service to Parliamentary and non-Parliamentary electoral customers.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 8,575	\$'000 10,487	\$'000 10,768	\$'000 24,167	1
Less Income	450	2,543	2,543	250	2
Net Cost of Service	8,125	7,944	8,225	23,917	
Employees (Full Time Equivalents).....	48	48	48	48	
Efficiency Indicators					
Average Cost per Elector of Providing Electoral Services (Enrolment and Election Management)	5.36	\$4.05	4.69	5.42	1
Average Cost per Elector of Conducting State General Elections (or By-Elections) or Referenda Events	9.79	\$0.43	0.43	11.75	
Average Cost per Elector of Conducting Local Government Ordinary (or Extraordinary) Elections Conducted by the Commission ^(a)	1.64	\$2.08	2.01	n/a	

(a) There are no local government elections planned for 2012-13.

Explanation of Significant Movements

1. The increase between the 2011-12 Estimated Actual and the 2012-13 Budget Target relates to expenses for the State General Election.
2. The reduction in Income from the 2011-12 Estimated Actual to the 2012-13 Budget Target relates to the cost recovery of local government elections held in 2011-12.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2011-12 Program.....	50	50	50	-	-	-	-
Information Technology (IT) System Upgrade Office of Shared Services Decommissioning Project.....	-	30	30	-	-	-	-
NEW WORKS							
Asset Replacement							
2012-13 Program	50	-	-	50	-	-	-
2013-14 Program	50	-	-	-	50	-	-
2014-15 Program	50	-	-	-	-	50	-
2015-16 Program	50	-	-	-	-	-	50
IT System Upgrade - 2012-13 Program.....	200	-	-	200	-	-	-
Total Cost of Asset Investment Program	450	80	80	250	50	50	50
FUNDED BY							
Drawdowns from the Holding Account			50	250	50	50	50
Internal Funds and Balances			30	-	-	-	-
Total Funding			80	250	50	50	50

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Total Cost of Service increase between the 2011-12 Estimated Actual and the 2012-13 Budget Estimate is the result of expenditure relating to the State General Election.

The Total Cost of Service decrease between the 2013-14 Budget Estimate and the 2014-15 Budget Estimate is the result of expenditure relating to the State General Election and political funding grants.

The Total Cost of Service increase between the 2014-15 Budget Estimate and the 2015-16 Budget Estimate is the result of expenditure relating to local government elections to be held in 2015.

Income

The reduction in Income between the 2011-12 Estimated Actual and the 2012-13 Budget Estimate is due to the recoup of local government election costs, which occur every two years.

Statement of Cashflows

The increase in Net Cash Provided by State Government between the 2011-12 Estimated Actual and 2012-13 Budget Target relates to expenditure for the State General Election.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	4,066	3,546	3,546	12,542	4,713	4,614	5,561
Grants and subsidies ^(c)	29	-	-	200	3,600	-	-
Supplies and services	2,472	5,112	5,393	2,398	4,440	1,858	3,455
Accommodation.....	1,260	1,247	1,247	2,447	1,247	1,297	1,387
Depreciation and amortisation	60	164	164	164	164	164	164
Other expenses.....	688	418	418	6,416	333	283	1,112
TOTAL COST OF SERVICES.....	8,575	10,487	10,768	24,167	14,497	8,216	11,679
Income							
Sale of goods and services	450	2,543	2,543	250	3,279	435	2,500
Total Income	450	2,543	2,543	250	3,279	435	2,500
NET COST OF SERVICES.....	8,125	7,944	8,225	23,917	11,218	7,781	9,179
INCOME FROM STATE GOVERNMENT							
Service appropriations	7,872	8,201	8,201	23,918	11,158	7,721	9,079
Resources received free of charge.....	223	43	43	60	60	60	100
TOTAL INCOME FROM STATE GOVERNMENT.....	8,095	8,244	8,244	23,978	11,218	7,781	9,179
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(30)	300	19	61	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Budget Estimate are 48, 48 and 48 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Public Funding of Political Parties and Candidates in State Elections.....	29	-	-	200	3,600	-	-
TOTAL.....	29	-	-	200	3,600	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	808	484	489	542	542	542	542
Restricted cash.....	-	61	8	16	16	16	16
Holding account receivables	50	250	250	50	50	50	50
Receivables	285	160	285	285	285	285	285
Other.....	-	19	-	-	-	-	-
Total current assets	1,143	974	1,032	893	893	893	893
NON-CURRENT ASSETS							
Holding account receivables	449	397	397	511	625	739	853
Property, plant and equipment	108	(57)	24	110	(4)	(118)	(232)
Intangibles	2,039	-	2,039	2,039	2,039	2,039	2,039
Restricted cash.....	58	-	58	58	58	58	58
Total non-current assets.....	2,654	340	2,518	2,718	2,718	2,718	2,718
TOTAL ASSETS	3,797	1,314	3,550	3,611	3,611	3,611	3,611
CURRENT LIABILITIES							
Employee provisions.....	680	868	714	714	714	714	714
Payables.....	376	93	376	376	376	376	376
Other.....	703	161	403	403	403	403	403
Total current liabilities.....	1,759	1,122	1,493	1,493	1,493	1,493	1,493
NON-CURRENT LIABILITIES							
Employee provisions.....	295	192	295	295	295	295	295
Total non-current liabilities	295	192	295	295	295	295	295
TOTAL LIABILITIES.....	2,054	1,314	1,788	1,788	1,788	1,788	1,788
EQUITY							
Contributed equity	1,026	876	1,026	1,026	1,026	1,026	1,026
Accumulated surplus/(deficit).....	717	(876)	736	797	797	797	797
Total equity	1,743	-	1,762	1,823	1,823	1,823	1,823
TOTAL LIABILITIES AND EQUITY.....	3,797	1,314	3,550	3,611	3,611	3,611	3,611

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	7,594	8,003	8,003	23,754	10,994	7,557	8,915
Holding account drawdowns.....	50	50	50	250	50	50	50
Net cash provided by State Government.....	7,644	8,053	8,053	24,004	11,044	7,607	8,965
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(3,716)	(3,512)	(3,512)	(12,502)	(4,673)	(4,614)	(5,527)
Grants and subsidies	(29)	-	-	(200)	(3,600)	-	-
Supplies and services	(1,934)	(5,069)	(5,350)	(2,438)	(4,480)	(1,858)	(3,455)
Accommodation.....	(1,254)	(550)	(550)	(2,447)	(1,247)	(1,247)	(737)
Other payments.....	(1,381)	(1,205)	(1,205)	(6,816)	(1,773)	(833)	(1,696)
Receipts							
Sale of goods and services	379	2,543	2,543	250	3,279	995	2,500
GST receipts	24	90	90	460	1,250	-	-
Other receipts.....	337	-	-	-	-	-	-
Net cash from operating activities	(7,574)	(7,703)	(7,984)	(23,693)	(11,244)	(7,557)	(8,915)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(18)	(50)	(80)	(250)	(50)	(50)	(50)
Net cash from investing activities	(18)	(50)	(80)	(250)	(50)	(50)	(50)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	-	(3,580)	(3,580)	-	(3,250)	-	-
Proceeds from borrowings	260	3,280	3,280	-	3,500	-	-
Net cash from financing activities.....	260	(300)	(300)	-	250	-	-
NET INCREASE/(DECREASE) IN CASH HELD	312	-	(311)	61	-	-	-
Cash assets at the beginning of the reporting period.....	554	545	866	555	616	616	616
Cash assets at the end of the reporting period.....	866	545	555	616	616	616	616

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Commission:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Extraneous Election.....	425	20	20	227	756	972	-
GST Input Credits.....	24	90	90	460	1,250	-	-
Local Government Recoups.....	225	2,500	2,500	-	2,500	-	2,500
Sale of Rolls and Maps.....	66	20	20	20	20	20	-
Sundries.....	-	3	3	3	3	3	-
TOTAL.....	740	2,633	2,633	710	4,529	995	2,500

The moneys received and retained are to be applied to the Commission's services as specified in the Budget Statements.

Part 5

Minister for Regional Development; Lands; Minister Assisting the Minister for State Development

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000
201	Regional Development and Lands			
	- Delivery of Services.....	23,259	27,822	35,262
	Total	23,259	27,822	35,262
215	Gascoyne Development Commission			
	- Delivery of Services.....	1,515	1,543	1,565
	Total	1,515	1,543	1,565
221	Goldfields-Esperance Development Commission			
	- Delivery of Services.....	1,725	1,752	1,788
	Total	1,725	1,752	1,788
228	Great Southern Development Commission			
	- Delivery of Services.....	1,742	1,767	1,805
	Total	1,742	1,767	1,805
236	Kimberley Development Commission			
	- Delivery of Services.....	2,280	2,334	2,140
	- Capital Appropriation.....	-	-	14
	Total	2,280	2,334	2,154
244	Mid West Development Commission			
	- Delivery of Services.....	1,649	1,675	1,697
	Total	1,649	1,675	1,697
252	Peel Development Commission			
	- Delivery of Services.....	1,584	1,609	1,638
	Total	1,584	1,609	1,638

Part 5

Minister for Regional Development; Lands; Minister Assisting the Minister for State Development

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000
259	Pilbara Development Commission			
	- Delivery of Services.....	3,304	3,370	3,057
	- Capital Appropriation.....	30	30	30
	Total	3,334	3,400	3,087
267	South West Development Commission			
	- Delivery of Services.....	4,281	4,445	4,482
	Total	4,281	4,445	4,482
274	Wheatbelt Development Commission			
	- Delivery of Services.....	1,758	1,861	1,817
	Total	1,758	1,861	1,817
284	Western Australian Land Information Authority			
	- Delivery of Services.....	31,635	38,777	37,930
	- Capital Appropriation.....	6,918	6,918	6,732
	Total	38,553	45,695	44,662
GRAND TOTAL				
	- Delivery of Services.....	74,732	86,955	93,181
	- Capital Appropriation.....	6,948	6,948	6,776
	Total.....	81,680	93,903	99,957

REGIONAL DEVELOPMENT AND LANDS

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 13

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 18 Net amount appropriated to deliver services.....	16,943	22,951	27,514	34,943	25,545	23,993	23,927
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	274	308	308	319	330	342	342
Total appropriations provided to deliver services	17,217	23,259	27,822	35,262	25,875	24,335	24,269
TOTAL APPROPRIATIONS.....	17,217	23,259	27,822	35,262	25,875	24,335	24,269
EXPENSES							
Total Cost of Services.....	187,630	559,642	429,008	266,577	338,339	435,240	550,265
Net Cost of Services ^(a)	170,645	553,884	418,436	260,809	332,572	429,464	544,489
CASH ASSETS ^(b)	67,024	23,957	17,963	15,388	16,775	18,513	19,791

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Browse LNG Precinct Land Survey Costs	-	4,338	4,523	3,578	3,118
College Grove Joint Venture	2,800	-	-	-	-
Decommissioning of Office of Shared Services	-	245	-	-	-
Reduction in Grants for Community Resources Centres.....	-	(1,603)	(1,602)	(1,522)	(1,522)
Regional Development Council Support	859	684	699	565	-
Efficiency Dividend.....	-	(710)	(816)	(1,042)	(1,313)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Increased capacity of regional communities to develop economic growth and social wellbeing.	1. Regional Investment 2. Regional Policy
	State lands are administered to meet the State's economic, social and cultural objectives.	3. State Land Administration

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Regional Investment	159,380	531,648	399,536	237,059	308,883	406,883	521,720
2. Regional Policy	2,552	3,836	3,894	4,115	4,097	4,210	4,397
3. State Land Administration	25,698	24,158	25,578	26,113	26,175	25,189	25,461
4. Contribution to Responsible Financial Management	-	-	-	(710)	(816)	(1,042)	(1,313)
Total Cost of Services	187,630	559,642	429,008	266,577	338,339	435,240	550,265

Significant Issues Impacting the Agency

- The State Government has a huge agenda to ensure that regional development in Western Australia is targeted to accommodate the predicted population growth for the next 30-40 years. On current trends alone this means that an additional 500,000 people will live in regional Western Australia. Through initiatives like the Royalties for Regions (RfR) funded Regional Centres Development Plan (SuperTowns), the Department is assisting in planning for this growth by creating communities to cater for it.
- Through key working groups like the Aboriginal Affairs Coordinating Committee (AACC), the Department is working across government to improve the current levels of governance and capacity in Indigenous communities. In 2012-13, the Department will continue to engage and consult with Traditional Owners on key RfR projects designed to improve opportunities for Indigenous people. The investment from RfR in Indigenous initiatives is referenced through the AACC to ensure alignment with State priorities in relation to Indigenous affairs.

- The Department, through the Northern Australian Ministerial Forum (which consists of the Commonwealth Government Minister for Regional Australia and ministers for regional development from Western Australia, Northern Territory and Queensland) has identified the need for a concerted effort by governments to streamline environmental regulation of major regional development proposals in regional areas. This builds on the Western Australian Government's experience with the considerable approvals process associated with the Ord Expansion project which highlighted the need to reduce duplication of State and Commonwealth Government approvals processes. It also recognises the potential for the Commonwealth Government's decision to place the West Kimberley on Australia's National Heritage List to impact development opportunities in that region.
- Severe dry seasons in the State's Rangelands for a number of years have had an adverse impact on their productive capacity, and on the people living in Rangelands communities. The suspension on the live export of cattle to Indonesia in June 2011 was also a timely reminder that pastoralists need access to a greater range of business opportunities. The RfR funded Rangelands Reform Program was established in 2010-11 to assist with the ongoing challenges faced by the pastoral industry. The program will provide pastoral lease holders with alternative tenure options to allow for a more diverse range of activities to be undertaken on the rangelands; investigate options to streamline the diversification permit process; and identify and develop new economic opportunities in the rangelands. The Department will progress the introduction of new forms of land tenure, including a rangelands lease and a perpetual lease, through amendments to the *Land Administration Act 1997*. The Department, in conjunction with relevant government agencies and the Pastoral Lands Board, will also work to streamline government processes and procedures that affect new business development in the rangelands and develop a 'one stop shop' facility for pastoral lease diversification applications and approvals. An independent study, to be completed in early 2012-13, will be utilised to identify further economic development opportunities and adjustment responses for the rangelands.
- Exponential growth in construction-related activity, particularly in the North West of Western Australia, will place additional pressures on already tight housing markets in some regional areas. If not well planned and managed, this tightening of the housing market will lead to loss of local business and increased propensity towards fly-in/fly-out workforces, thereby diminishing regional benefits. The Department is working across government to attempt to address critical land supply issues in housing constrained markets.
- Through RfR, the Department engages with regional communities and government agencies to ensure that regional development policy, strategic planning frameworks and investment plans are aligned across government at the local, regional and state level. The SuperTowns initiative has been mindful of building on existing and emerging government policies, such as the State Planning Strategy, Regional Freight Strategy, Skilling WA – A Workforce Development Plan, the Southern Inland Health Initiative, the Regional School and Residential College Plan and the National Broadband Network. The development of Growth Plans provides a new approach to planning, which will serve to inform government policy and decision-makers of the requirements to support the growth of well-balanced, healthy communities that can offer an attractive alternative to living in the metropolitan area, in light of the State's predicted population growth.
- The Western Australian community has a growing expectation for greater engagement on regional development and lands and RfR projects. The Department is committed to informing and involving the community where possible and will support this through the reinvigorated Regional Development Council and the Department's Corporate and External Affairs unit.
- The Department, together with other government agencies, continues to support economic development in regional areas through optimising the use of the Crown land estate and, where appropriate, RfR investment. The Department will continue to actively look for opportunities to increase investment, including from overseas interests, in the further development of regional areas and business opportunities. In particular, the Department will support initiatives that can identify prospective food and agricultural precincts in regional areas, building on the success of the Ord Expansion project in attracting international interest.
- The Perth Hills fires in January 2011 re-emphasised the importance of an integrated fire risk management strategy for populated areas. The Department regards fire as a pre-eminent risk and is working closely with the Fire and Emergency Services Authority to ensure the proper management of fire risk on the 32,000 parcels of unallocated Crown land (UCL) and unmanaged reserves (UMR) in the metropolitan area, regional centres and town sites throughout the State. The management of Crown land-related risks is being addressed by the Department through a comprehensive independent review. The review provides a risk assessment analysis for UCL/UMR and builds on some of the recommendations of the August 2011 Keelty report. It recommends a risk management approach outlining the key treatment options and costs required to adequately address management at a whole-of-government level for UCL/UMR.

- Growth in the Pilbara and Kimberley regions in particular, including the Browse Basin Project, require complex Native Title agreements and land tenure transactions. Ensuring adequate resources for these functions is a key challenge for the Department moving forward. The Department is working with other government agencies to achieve a consistent policy and process approach to handling Native Title agreements.
- A key challenge upon the State now, and for at least the next several years, will be the attraction and retention of skilled labour. Analysis shows that continued economic growth, immigration forecasts, and retirements mean that the State could need an additional 76,000 workers by 2015.
- Increased support is being dedicated to meet the demand associated with the land assembly elements of Pilbara Cities and the large number of mining-related developments in the Pilbara. These include the Ashburton North Strategic Industrial Area, the Mount Anketell Strategic Industrial Area, Boodarie Industrial Estate and port expansions.
- The Department supports the need for greater cross-government and industry collaboration but recognises the lengthy consultation and planning processes involved. The Department is addressing this challenge by engaging with all levels of government through a number of working groups and committees. Better monitoring of regional partnerships and developing drafting instructions for amendment to the *Regional Development Commissions Act 1993* are designed to create optimum conditions for regional engagement, capabilities and streamlining of governance and administrative arrangements, to ensure that investments are properly targeted.
- The Department is working with the Regional Development Council in implementing the government accepted reform agenda arising from the review of the Regional Development Commissions. This includes introducing a new operating model for Commissions and the Council with a strategic focus realised through developing Regional Investment Blueprints and better State-wide coordination, with the Department hosting support activities related to corporate services and grant administration. New governance arrangements are also being introduced in the Pilbara region given its significant economic contribution and the need for better integration and alignment.

Outcomes and Key Effectiveness Indicators^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: Increased capacity of regional communities to develop economic growth and social wellbeing:					
Client satisfaction with regional development services	82%	75%	75%	75%	
Outcome: State lands are administered to meet the State's economic, social and cultural objectives:					
Percentage of customers satisfied that the management and use of Crown land is supporting the State's economic, social and cultural objectives	72.6%	75%	75%	75%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Regional Investment

Identify investment in infrastructure and services in regional communities.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	159,380	531,648	399,536	237,059	1
Less Income	8,926	598	4,844	30	2
Net Cost of Service.....	150,454	531,050	394,692	237,029	
Employees (Full Time Equivalents).....	64	71	87	87	
Efficiency Indicators					
Average Cost per Funded Initiative Administered.....	\$11,968	\$22,065	\$20,072	\$21,205	
Average Internal Cost per Satellite Site Supported.....	\$3,823	\$4,219	\$4,057	\$4,219	

Explanation of Significant Movements

(Notes)

1. The decrease in Total Cost of Service between the 2011-12 Budget and the 2012-13 Budget Target is mainly attributable to a reduction in expenditure on RfR projects. The decrease predominantly relates to funding that has been reallocated across the forward estimates or to other government agencies within the RfR program. A comprehensive overview of the RfR program can be found in Budget Paper No. 3.
2. The increase in income between the 2011-12 Budget and the 2011-12 Estimated Actual is attributable to a contribution from the Department of State Development (DSD) for expenditure on the Ord Expansion project funded from RfR.

2: Regional Policy

Delivery of effective government policy to support economic development and service provision in regional communities.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	2,552	3,836	3,894	4,115	
Less Income	28	-	-	-	
Net Cost of Service.....	2,524	3,836	3,894	4,115	
Employees (Full Time Equivalents).....	24	24	24	23	
Efficiency Indicators					
Average Cost per Item of Written Advice Requiring Minister's Attention	\$784	\$1,491	\$1,513	\$1,599	

3: State Land Administration

State Land administers and manages Crown land to support the needs of the community of Western Australia and to deliver primary land tenure for strategic infrastructure projects.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 25,698	\$'000 24,158	\$'000 25,578	\$'000 26,113	
Less Income	8,031	5,160	5,728	5,738	
Net Cost of Service.....	17,667	18,998	19,850	20,375	
Employees (Full Time Equivalents).....	173	173	178	184	
Efficiency Indicators					
Cost per Crown Land Action	\$3,486	\$3,668	\$5,757	\$5,879	1

Explanation of Significant Movements

(Notes)

- The increase in the Cost per Crown Land Action between the 2011-12 Budget and the 2012-13 Budget Target is due to an overall reduction in projected actions. While the Department has been impacted by a downturn in general property transactions, resources have been redirected to land administration issues associated with a number of major State projects.

ASSET INVESTMENT PROGRAM

The majority of the Department's asset investment relates to the implementation of RfR projects.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
Bunbury to Albany Gas Pipeline	19,958	1,950	1,950	500	16,458	1,050	-
Jigalong Essential Services Pilot	10,000	4,000	4,000	6,000	-	-	-
Regional Capital Works Initiative	72,348	974	974	13,806	15,572	31,996	10,000
COMPLETED WORKS							
Asset Replacement Program - 2009-10 to 2011-12	89	89	32	-	-	-	-
Coral Bay Seasonal Staff Accommodation.....	15,255	15,255	15,255	-	-	-	-
NEW WORKS							
Asset Replacement							
2012-13 Program	32	-	-	32	-	-	-
2013-14 Program	32	-	-	-	32	-	-
2014-15 Program	32	-	-	-	-	32	-
2015-16 Program	32	-	-	-	-	-	32
Pilbara Cities							
Community Projects	2,543	-	-	-	2,543	-	-
Strategic Infrastructure.....	64,260	-	-	30,959	23,301	10,000	-
Total Cost of Asset Investment Program	184,581	22,268	22,211	51,297	57,906	43,078	10,032
FUNDED BY							
Drawdowns from the Holding Account			32	32	32	32	32
Internal Funds and Balances			11,768	-	208	-	-
Drawdowns from Royalties for Regions Fund ^(a)			10,411	51,265	57,666	43,046	10,000
Total Funding			22,211	51,297	57,906	43,078	10,032

- (a) Funded from the Regional Infrastructure and Headworks Fund - \$6.4 million (2011-12 Estimated Out Turn), \$45.3 million (2012-13), \$57.7 million (2013-14), \$43.0 million (2014-15), \$10.0 million (2015-16), Regional Community Services Fund - \$4.0 million (2010-11 Estimated Out Turn) and \$6.0 million (2012-13).

FINANCIAL STATEMENTS

Income Statement

Expenses

The 2012-13 Budget Estimate for Total Cost of Services has decreased by \$293.0 million from the 2011-12 Budget.

This decrease is mainly attributable to a funding decrease for the following RfR funding initiatives:

- Regional Centres Development Plan (SuperTowns) (\$85.5 million);
- Country Local Government Fund (\$60.7 million);
- Mid West Investment Plan (\$20.7 million);
- Regional Strategic Projects (\$28.8 million);
- Gascoyne Revitalisation Plan (\$22.0 million);
- Pilbara Cities Initiatives (\$19.7 million);
- Regional Development – Water and Natural Resource Management (\$22.8 million);
- transfer of Country Age Pension Fuel Card to the Department of Transport (\$26.0 million); and
- allocation of Regional Workers Incentives to the relevant agencies (\$22.6 million).

The above decrease has been offset by an increase in State appropriations for the Ord Project Expansion and Browse LNG Precinct land survey costs. The decrease predominantly relates to funding that has been reallocated across the forward estimates or to other government agencies within the RfR program. A comprehensive overview of the RfR program can be found in Budget Paper No.3.

In 2011-12, an amount of \$85.0 million was provided to support the Regional Centres Development Plan (SuperTowns) to participate in a specialist growth planning process and to implement priority projects that will help stimulate and sustain growth in their communities. These towns are Boddington, Collie, Esperance, Jurien Bay, Katanning, Manjimup, Margaret River, Morawa and Northam. Future funding for the planning, administration and implementation of priority projects will be available to the Regional Centres Development Plan (SuperTowns) from core RfR schemes such as the Country Local Government Fund and through the Regional Development Council, subject to normal approval processes and alignment to strategic planning frameworks across all spheres of government. Regional Centres Development Plan (SuperTowns) will be well placed to access these programs in the future, due to their prospectivity, capability and well established growth plans.

Income

The 2012-13 Budget Estimate for Total Income has decreased by \$4.8 million from the 2011-12 Budget. This is mainly attributable to a contribution from the DSD for expenditure on the Ord Expansion project funded from RfR.

The 2012-13 Budget Estimate for Total Income from State Government shows a decrease of \$298.2 million mainly from the 2011-12 Budget due to a decrease in RfR funding of \$311.3 million for projects administered by the Department in 2011-12 offset by an approved increase of \$13.8 million in appropriations for the Ord Project Expansion and Browse LNG Precinct land survey costs.

Through the *Royalties for Regions Act 2009*, the equivalent of 25.0% of the State's mining and onshore petroleum royalties are returned to the State's regional areas each year as investment in projects, infrastructure and community services.

The annual contribution to the RfR Fund reflects the royalty income forecast for the budget year. Each financial year the Treasurer is to credit to the Fund an amount equal to 25.0% of the forecast royalty income for the budget year. The royalties estimates are based on economic analysis of future international market conditions and exchange rate fluctuations among other factors and are therefore subject to vary from year to year.

Statement of Financial Position

Property, Plant and Equipment and Other non-current assets are increasing across the estimate years mainly due to the following infrastructure projects funded through the RfR Fund:

- Pilbara Cities Infrastructure (\$66.7 million);
- Regional Capital Works initiatives (\$72.3 million);
- Bunbury to Albany Gas Pipeline (\$20.0million);
- Coral Bay Seasonal Workers accommodation (\$15.2 million); and
- Jigalong Essential Services Pilot (\$10.0 million).

Statement of Cashflows

The 2012-13 Budget Estimate for Net Cash from Operating Activities has decreased by \$294.2 million from the 2011-12 Budget. This is mainly attributable to a reduction in funding for RfR initiatives to be administered by the Department in 2012-13.

INCOME STATEMENT ^(a) (Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	24,469	22,866	29,290	30,513	31,496	28,694	28,856
Grants and subsidies ^(c)	140,068	510,262	367,132	201,315	284,155	381,876	494,904
Supplies and services	15,636	18,170	11,709	27,509	15,768	17,883	20,004
Accommodation	3,026	3,512	3,637	4,004	4,111	4,222	4,222
Depreciation and amortisation	47	60	60	60	60	60	60
Efficiency dividend	-	-	-	(710)	(816)	(1,042)	(1,313)
Other expenses	4,384	4,772	17,180	3,886	3,565	3,547	3,532
TOTAL COST OF SERVICES	187,630	559,642	429,008	266,577	338,339	435,240	550,265
Income							
Sale of goods and services	488	-	-	-	-	-	-
Regulatory fees and fines	-	69	69	69	68	77	77
Grants and subsidies	10,945	30	4,844	30	30	30	30
Other revenue	5,552	5,659	5,659	5,669	5,669	5,669	5,669
Total Income	16,985	5,758	10,572	5,768	5,767	5,776	5,776
NET COST OF SERVICES	170,645	553,884	418,436	260,809	332,572	429,464	544,489
INCOME FROM STATE GOVERNMENT							
Service appropriations	17,217	23,259	27,822	35,262	25,875	24,335	24,269
Resources received free of charge	4,484	3,498	4,548	4,588	4,628	4,668	4,668
Royalties for Regions Fund ^(d)	163,328	529,654	348,441	218,356	303,636	402,171	516,802
TOTAL INCOME FROM STATE GOVERNMENT	185,029	556,411	380,811	258,206	334,139	431,174	545,739
SURPLUS/(DEFICIENCY) FOR THE PERIOD	14,384	2,527	(37,625)	(2,603)	1,567	1,710	1,250

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 261, 289 and 294 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$65.6 million (2010-11), \$250.3 million (2011-12), \$208.9 million (2011-12 Estimated Out Turn), \$81.0 million (2012-13), \$68.2 million (2013-14), \$167.0 million (2014-15), \$224.6 million (2015-16), Regional Community Services Fund - \$48.5 million (2010-11), \$118.9 million (2011-12), \$56.8 million (2011-12 Estimated Out Turn), \$39.6 million (2012-13), \$136.9 million (2013-14), \$128.4 million (2014-15), \$189.4 million (2015-16), Country Local Government Fund - \$44.3 million (2010-11), \$146.3 million (2011-12), \$72.0 million (2011-12 Estimated Out Turn), \$86.1 million (2012-13), \$85.7 million (2013-14), \$93.4 million (2014-15), \$88.7 million (2015-16), Regional and State-wide Initiatives Fund - \$4.9 million (2010-11), \$14.2 million (2011-12), \$10.7 million (2011-12 Estimated Out Turn), \$11.6 million (2012-13), \$12.6 million (2013-14), \$13.4 million (2014-15) and \$14.1 million (2015-16).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
College Grove, Bunbury (Contribution)	-	-	2,800	-	-	-	-
Fire Risk Management Contribution.....	-	-	450	450	450	-	-
Ord Expansion Project - Aboriginal Development Package.....	3,324	-	4,000	3,793	-	-	-
Grant Funding - Regional Investment Fund.....	8,771	-	6,141	-	-	-	-
Other Regional Development Grant Schemes.....	2,578	3,138	-	-	-	-	-
Royalties for Regions							
Burt Street Heritage Precinct Project	-	-	1,350	-	-	-	-
Community Emergency Communications	588	-	-	-	-	-	-
Community Resource Centres	10,070	12,340	11,445	11,340	11,340	15,340	16,040
Country Age Pension Fuel Card	23,853	26,049	13,024	-	-	-	-
Country Local Government Fund	30,199	145,724	83,955	85,550	85,160	92,885	88,160
Gascoyne Flood Mitigation.....	-	-	20,000	-	-	-	-
Gascoyne Revitalisation Plan.....	2,141	37,741	39,699	15,970	18,500	15,841	14,030
Mid West Investment Plan.....	-	40,000	7,496	20,000	30,000	82,504	70,000
North West Planning Strategy.....	-	1,820	9,460	1,361	-	-	-
Pilbara Cities Community Projects	35,036	32,431	22,085	12,360	12,635	56,604	30,000
Pilbara Cities Office.....	-	550	-	-	-	-	-
Pilbara Strategic Infrastructure	5,862	25,000	25,000	25,940	3,000	8,310	106,691
Pilbara Water Opportunities.....	-	-	549	521	-	-	-
Regional Centres Development Plan (SuperTowns).....	-	85,500	85,500	-	-	-	-
Regional Development Water and Natural Resource Management Initiatives	-	22,790	-	-	-	-	-
Regional Strategic Projects	17,646	52,170	31,358	23,410	122,450	109,772	169,363
Regional Workers Incentives	-	25,009	-	-	-	-	-
Tantabiddi Boat Ramp Upgrade.....	-	-	2,200	-	-	-	-
WestLink Support Funding.....	-	-	620	620	620	620	620
TOTAL.....	140,068	510,262	367,132	201,315	284,155	381,876	494,904

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	13,801	15,897	144	1,560	3,155	4,893	6,171
Restricted cash.....	52,767	7,841	17,363	13,372	13,164	13,164	13,164
Holding account receivables	32	32	32	32	32	32	32
Receivables.....	8,987	27,130	8,687	8,687	8,687	8,687	8,687
Total current assets	75,587	50,900	26,226	23,651	25,038	26,776	28,054
NON-CURRENT ASSETS							
Holding account receivables	2,504	2,787	2,835	3,166	3,497	3,828	4,159
Property, plant and equipment	253,232	344,982	284,320	335,551	393,397	436,415	446,387
Restricted cash.....	456	219	456	456	456	456	456
Total non-current assets.....	256,192	347,988	287,611	339,173	397,350	440,699	451,002
TOTAL ASSETS	331,779	398,888	313,837	362,824	422,388	467,475	479,056
CURRENT LIABILITIES							
Employee provisions.....	5,582	3,783	5,582	5,582	5,582	5,582	5,582
Payables.....	5,276	2,828	5,275	5,269	5,297	5,325	5,353
Other.....	6,143	5,411	6,171	6,199	6,199	6,199	6,199
Total current liabilities.....	17,001	12,022	17,028	17,050	17,078	17,106	17,134
NON-CURRENT LIABILITIES							
Employee provisions.....	1,070	1,134	1,373	1,676	1,979	2,282	2,585
Other.....	16	-	16	16	16	16	16
Total non-current liabilities	1,086	1,134	1,389	1,692	1,995	2,298	2,601
TOTAL LIABILITIES.....	18,087	13,156	18,417	18,742	19,073	19,404	19,735
EQUITY							
Contributed equity	125,869	227,143	145,222	196,487	254,153	297,199	307,199
Accumulated surplus/(deficit).....	18,732	(13,559)	(18,893)	(21,496)	(19,929)	(18,219)	(16,969)
Reserves.....	169,091	172,148	169,091	169,091	169,091	169,091	169,091
Total equity	313,692	385,732	295,420	344,082	403,315	448,071	459,321
TOTAL LIABILITIES AND EQUITY.....	331,779	398,888	313,837	362,824	422,388	467,475	479,056

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	16,902	22,944	27,459	34,899	25,512	23,972	23,906
Holding account drawdowns.....	32	32	32	32	32	32	32
Royalties for Regions Fund ^(b)	172,509	590,324	358,852	269,621	361,302	445,217	526,802
Net cash provided by State Government.....	189,443	613,300	386,343	304,552	386,846	469,221	550,740
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(22,353)	(22,728)	(28,274)	(29,471)	(30,500)	(27,941)	(28,501)
Grants and subsidies	(139,334)	(510,262)	(367,132)	(201,315)	(284,155)	(381,876)	(494,904)
Supplies and services	(11,812)	(14,031)	(6,645)	(22,276)	(10,491)	(12,307)	(14,194)
Accommodation.....	(3,081)	(3,514)	(4,058)	(4,306)	(4,404)	(4,504)	(4,085)
Efficiency dividend.....	-	-	-	710	816	1,042	1,313
Other payments.....	(21,132)	(17,762)	(30,456)	(17,440)	(17,086)	(17,095)	(5,835)
Receipts							
Regulatory fees and fines.....	574	69	69	69	68	77	77
Grants and subsidies	10,945	30	4,844	30	30	30	30
GST receipts	14,792	12,500	12,650	12,500	12,500	12,500	1,000
Other receipts.....	2,618	5,659	5,809	5,669	5,669	5,669	5,669
Net cash from operating activities.....	(168,783)	(550,039)	(413,193)	(255,830)	(327,553)	(424,405)	(539,430)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(50)	(60,702)	(22,211)	(51,297)	(57,906)	(43,078)	(10,032)
Net cash from investing activities.....	(50)	(60,702)	(22,211)	(51,297)	(57,906)	(43,078)	(10,032)
NET INCREASE/(DECREASE) IN CASH HELD	20,610	2,559	(49,061)	(2,575)	1,387	1,738	1,278
Cash assets at the beginning of the reporting period.....	24,413	21,398	67,024	17,963	15,388	16,775	18,513
Net cash transferred to/from other agencies.....	22,001	-	-	-	-	-	-
Cash assets at the end of the reporting period.....	67,024	23,957	17,963	15,388	16,775	18,513	19,791

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$74.8 million (2010-11), \$302.0 million (2011-12), \$215.3 million (2011-12 Estimated Out Turn), \$126.3 million (2012-13), \$125.8 million (2013-14), \$210.0 million (2014-15), \$234.6 million (2015-16), Regional Community Services Fund - \$48.5 million (2010-11), \$127.9 million (2011-12), \$60.8 million (2011-12 Estimated Out Turn), \$45.6 million (2012-13), \$136.9 million (2013-14), \$128.4 million (2014-15), \$189.4 million (2015-16), Country Local Government Fund - \$44.3 million (2010-11), \$146.3 million (2011-12), \$72.0 million (2011-12 Estimated Out Turn), \$86.1 million (2012-13), \$85.7 million (2013-14), \$93.4 million (2014-15), \$88.7 million (2015-16), Regional and State-wide Initiatives Fund - \$4.9 million (2010-11), \$14.2 million (2011-12), \$10.7 million (2011-12 Estimated Out Turn), \$11.6 million (2012-13), \$12.6 million (2013-14), \$13.4 million (2014-15) and \$14.1 million (2015-16).

DETAILS OF ADMINISTERED TRANSACTIONS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
INCOME							
Other							
Sale of Land	56,103	94,615	67,658	88,562	82,392	95,270	115,005
Assets Not Previously Recognised	27,562	89,983	35,658	59,088	64,949	81,270	96,205
Other Revenue	16,746	15,217	15,217	15,122	15,350	18,156	15,356
TOTAL INCOME	100,411	199,815	118,533	162,772	162,691	194,696	226,566
EXPENSES							
Other							
Employee Expenses	634	332	332	332	332	332	332
Other Expenses	1,817	1,481	1,481	1,481	1,481	1,481	1,481
Payments to Consolidated Account	70,629	119,519	76,562	97,371	95,429	109,113	124,048
Asset Revaluation Decrement	173,528	89,983	51,658	69,088	70,949	89,270	106,205
Cost of Land Sold	57,372	38,590	38,590	38,590	38,590	38,590	38,590
TOTAL EXPENSES	303,980	249,905	168,623	206,862	206,781	238,786	270,656

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**Dampier to Bunbury Natural Gas Pipeline Corridor Special Purpose Account**

The Dampier to Bunbury Natural Gas Pipeline Corridor Special Purpose Account provides funds for the widening of the original corridor through the purchase of land and easement over land.

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000
Opening Balance	24,108	22,492	19,980	19,467
Receipts: Other	28	1,300	1,300	1,300
	24,136	23,792	21,280	20,767
Payments	4,156	1,813	1,813	1,813
CLOSING BALANCE	19,980	21,979	19,467	18,954

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Funds Provided by the Commonwealth							
Government	128	30	30	30	30	30	30
GST Input Credits.....	14,792	12,500	12,650	12,500	12,500	12,500	1,000
Ord Expansion - Department of State							
Development Funds	7,230	-	4,814	-	-	-	-
Other Receipts	507	698	495	505	504	514	514
Pastoral Leases	3,609	4,658	5,011	4,861	4,861	4,861	4,861
Proceeds from Rental Properties.....	295	303	303	303	303	303	303
Regulatory Fees and Fines.....	68	69	69	69	69	68	68
Yawuru Agreement Implementation Project.....	2,300	-	-	-	-	-	-
TOTAL.....	28,929	18,258	23,372	18,268	18,267	18,276	6,776

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

ROYALTIES FOR REGIONS – REGIONAL AND STATE-WIDE INITIATIVES

ASSET INVESTMENT PROGRAM

The Royalties for Regions (RfR) program was a key decision of the new Government that was formed following the State election on 6 September 2008. The intent of the program is enshrined in legislation, namely the *Royalties for Regions Act 2009*.

The overall RfR program comprises three specific-purpose funds, being the:

- Regional Infrastructure and Headworks Fund;
- Country Local Government Fund; and
- Regional Community Services Fund.

A fourth fund, being the Regional Development Fund is in the process of being created to fund major strategic initiatives aligned with the RfR budget themes and to implement significant infrastructure projects that currently have planning works funded through RfR. It is proposed that this fund will hold unallocated revenue not brought to the expenditure side of the budget until the planning for these projects is complete and approved by the Minister for Regional Development and Cabinet.

Amounts in these funds will be invested in rural and regional Western Australia based around six policy objectives:

- building capacity in communities;
- retaining benefits in local communities;
- improving services to achieve equality with metropolitan communities;
- attaining sustainability;
- expanding opportunity; and
- growing prosperity.

At the time of finalisation of these budget papers, around 98.6% of overall RfR expenditure is allocated to specific projects. The remaining 1.4% (\$85.7 million), comprising \$22.4 million in capital spending (detailed below) and \$63.3 million in recurrent expenditure, has been reserved for a number of strategic projects currently under development. Although these amounts have not been allocated to specific agencies, the financial impact of the funding and spending has been incorporated in whole-of-government finances as detailed below.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
NEW WORKS							
Royalties for Regions – Regional and State-wide Initiatives	22,358	-	-	-	22,358	-	-
Total Cost of Asset Investment Program	22,358	-	-	-	22,358	-	-
FUNDED BY							
Drawdowns from Royalties for Regions Fund ^(a)			-	-	22,358	-	-
Total Funding			-	-	22,358	-	-

(a) Recurrent expenditure of \$63.3 million across the forward estimates is not included in the above table.

GASCOYNE DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 14

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 19 Net amount appropriated to deliver services.....	1,419	1,515	1,543	1,565	1,593	1,636	1,683
Total appropriations provided to deliver services	1,419	1,515	1,543	1,565	1,593	1,636	1,683
TOTAL APPROPRIATIONS.....	1,419	1,515	1,543	1,565	1,593	1,636	1,683
EXPENSES							
Total Cost of Services.....	6,162	3,906	4,763	5,730	3,016	2,051	2,099
Net Cost of Services ^(a)	5,799	3,601	4,444	5,475	2,811	1,846	1,894
CASH ASSETS ^(b)	976	497	585	625	643	664	677

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Decommissioning of Office of Shared Services	25	-	-	-	-
Royalties for Regions - Regional Grants Scheme	-	1,000	1,000	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment conducive to the balanced economic and social development of the Gascoyne region.	1. Regional Development

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Regional Development	6,162	3,906	4,763	5,730	3,016	2,051	2,099
Total Cost of Services	6,162	3,906	4,763	5,730	3,016	2,051	2,099

Significant Issues Impacting the Agency

- Diversification and expansion of industries remains a priority for the Commission. Opportunities exist for the expansion of the horticulture industry through improved access to water and the potential for additional land to be made available through the Gascoyne Foodbowl initiative. In addition, the region is well placed to gain greater economic benefits from the growing resource sector, including offshore oil and gas, in the Pilbara and Mid West. The World Heritage listed areas of Ningaloo and Shark Bay attract considerable interest in scientific research, providing the opportunity for appropriate research facilities with community education and interpretation of the importance of these areas.
- Regional development priority planning is benefiting the Gascoyne region through the Royalties for Regions' (RfR) Gascoyne Revitalisation funding. Priority projects identified by the four local governments and the Commission in the Gascoyne Regional Development Plan 2010-2020 are progressing well and the fund is close to being fully committed. The Gascoyne Regional Development Plan will be reviewed in 2012-13 to ensure that priorities continue to be relevant and reflect the needs of the communities across the Gascoyne.
- Tourism, the major industry of the Gascoyne, has experienced significant impacts over the last two years from major flooding and fire events, the high Australian dollar and changes to air services. Enhanced promotion of the region is an area of priority and the opportunity exists to capitalise on the demand for eco and cultural experiences. The World Heritage listed areas of Ningaloo and Shark Bay, the National Landscapes initiative and major developments such as the completion of the Gwoonwardu Mia Interpretive Exhibition, commencement of the construction of the One Mile Jetty Interpretive Centre, the establishment of the Gascoyne in May Festivals and plans for a museum at the Overseas Telecommunication facility positions the Gascoyne strongly for a regional marketing approach.

- The full and comprehensive completion of the Carnarvon flood mitigation works to protect major state and private assets is a major priority for the region. In December 2010 and January 2011, the Gascoyne region experienced its worst flooding event in recorded history. The impact of the flooding event is estimated at \$100.0 million in damage to property, State and local government infrastructure and private residences. The impact has resonated throughout the local economy with the financial impact for some being realised 12 months later. State Government funding of \$45.0 million has been secured for the flood mitigation works and a contribution from the Commonwealth is being sought.
- Availability of affordable housing is a priority issue for all of the communities in the Gascoyne. The need includes the timely release of land, availability of independent living units and service workers accommodation. The Commission is working with the local governments and relevant stakeholders to address this issue and ensure that housing is affordable for the people who work and live in the region.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: An environment conducive to the balanced economic and social development of the Gascoyne region:					
The Commission is effective and makes a positive contribution to the economic and social development of the Gascoyne Region.....	96%	95%	93%	95%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Regional Development

Develop policies, plans and strategies to facilitate a coordinated approach to economic and social development in the Gascoyne by:

- encouraging new business investment that is environmentally sustainable;
- identifying needs and coordinate infrastructure development that will generate employment, investment and sustainable economic and social growth;
- promoting the region as a place that offers investment opportunities, a quality lifestyle and pristine environment; and
- supporting initiatives and projects through RfR.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 6,162	\$'000 3,906	\$'000 4,763	\$'000 5,730	1
Less Income	363	305	319	255	
Net Cost of Service	5,799	3,601	4,444	5,475	
Employees (Full Time Equivalents).....	12	13	12	13	
Efficiency Indicators					
Cost per Project Hour	\$159	\$117	\$125	\$133	

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Services between the 2011-12 Estimated Actual and the 2012-13 Budget Target of \$963,000 (20.3%) is due to the recashflow of RfR initiatives and an additional \$1.0 million expenditure in 2012-13 for the Regional Grants Scheme.

FINANCIAL STATEMENTS

Income Statement

Expenses

Grant and subsidies expenses are expected to be \$3.9 million in the 2012-13 Budget Estimate, which represents an increase of \$950,000 (32.1%) from the 2011-12 Estimated Actual due to the recashflow of RfR initiatives, and an additional \$1.0 million expenditure in 2012-13 for the Regional Grants Scheme.

Income

In the 2012-13 Budget Estimate income from RfR is expected to be \$3.9 million. This represents an increase of \$1.4 million (57.9%) from the 2011-12 Estimated Actual primarily due to additional \$1.0 million provided in 2012-13 for the Regional Grants Scheme.

INCOME STATEMENT ^(a) (Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,552	1,372	1,358	1,413	1,421	1,447	1,485
Grants and subsidies ^(c)	3,978	2,130	2,964	3,914	1,200	200	200
Supplies and services	309	64	145	124	124	123	126
Accommodation	139	150	151	151	151	152	152
Depreciation and amortisation	4	-	-	-	-	-	-
Other expenses	180	190	145	128	120	129	136
TOTAL COST OF SERVICES	6,162	3,906	4,763	5,730	3,016	2,051	2,099
Income							
Grants and subsidies	100	175	175	175	125	125	125
Other revenue	263	130	144	80	80	80	80
Total Income	363	305	319	255	205	205	205
NET COST OF SERVICES	5,799	3,601	4,444	5,475	2,811	1,846	1,894
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,419	1,515	1,543	1,565	1,593	1,636	1,683
Royalties for Regions Fund ^(d)	1,700	1,938	2,493	3,936	1,222	223	224
Other appropriations	1	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	3,120	3,453	4,036	5,501	2,815	1,859	1,907
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(2,679)	(148)	(408)	26	4	13	13

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 12, 12 and 13 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$1.7 million (2010-11), \$1.9 million (2011-12), \$2.3 million (2011-12 Estimated Out Turn), \$3.7 million (2012-13), \$1.0 million (2013-14), Country Local Government Fund - \$0.2 million (2011-12 Estimated Out Turn), \$0.2 million (2012-13), \$0.2 million (2013-14), \$0.2 million (2014-15) and \$0.2 million (2015-16).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Grants Other	81	217	-	-	-	-	-
Grants to Community Groups.....	169	100	-	-	-	-	-
Grants to Private Organisations	175	-	-	-	-	-	-
Royalties for Regions - Regional Grants Scheme	1,573	1,000	1,951	3,714	1,000	-	-
Royalties for Regions - Regional Strategic Projects Grants.....	1,980	813	813	-	-	-	-
Royalties for Regions - Support to Regional Groupings of Local Governments.....	-	-	200	200	200	200	200
TOTAL.....	3,978	2,130	2,964	3,914	1,200	200	200

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	148	497	200	240	258	279	292
Restricted cash.....	828	-	385	385	385	385	385
Holding account receivables	34	-	-	-	-	-	-
Receivables.....	159	134	156	156	156	142	142
Total current assets	1,169	631	741	781	799	806	819
NON-CURRENT ASSETS							
Holding account receivables	-	34	34	34	34	34	34
Property, plant and equipment	5	8	5	5	5	5	5
Total non-current assets.....	5	42	39	39	39	39	39
TOTAL ASSETS	1,174	673	780	820	838	845	858
CURRENT LIABILITIES							
Employee provisions.....	282	268	282	282	282	282	282
Payables.....	129	360	143	157	171	165	165
Other.....	51	39	51	51	51	51	51
Total current liabilities.....	462	667	476	490	504	498	498
NON-CURRENT LIABILITIES							
Employee provisions.....	38	25	38	38	38	38	38
Total non-current liabilities	38	25	38	38	38	38	38
TOTAL LIABILITIES.....	500	692	514	528	542	536	536
EQUITY							
Contributed equity	90	90	90	90	90	90	90
Accumulated surplus/(deficit).....	584	(109)	176	202	206	219	232
Total equity	674	(19)	266	292	296	309	322
TOTAL LIABILITIES AND EQUITY.....	1,174	673	780	820	838	845	858

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,419	1,515	1,543	1,565	1,593	1,636	1,683
Royalties for Regions Fund ^(b)	1,700	1,938	2,493	3,936	1,222	223	224
Other appropriations	1	-	-	-	-	-	-
Net cash provided by State Government.....	3,120	3,453	4,036	5,501	2,815	1,859	1,907
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,465)	(1,390)	(1,353)	(1,410)	(1,418)	(1,444)	(1,494)
Grants and subsidies	(4,191)	(2,130)	(2,964)	(3,914)	(1,200)	(200)	(200)
Supplies and services	(292)	(70)	(139)	(114)	(114)	(113)	(115)
Accommodation.....	(140)	(150)	(150)	(151)	(151)	(152)	(152)
Other payments.....	(699)	(243)	(208)	(195)	(187)	(202)	(206)
Receipts							
Grants and subsidies	50	175	175	175	125	125	125
GST receipts	524	68	68	68	68	68	68
Other receipts.....	234	156	144	80	80	80	80
Net cash from operating activities	(5,979)	(3,584)	(4,427)	(5,461)	(2,797)	(1,838)	(1,894)
NET INCREASE/(DECREASE) IN CASH HELD	(2,859)	(131)	(391)	40	18	21	13
Cash assets at the beginning of the reporting period.....	3,835	628	976	585	625	643	664
Cash assets at the end of the reporting period.....	976	497	585	625	643	664	677

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$1.7 million (2010-11), \$1.9 million (2011-12), \$2.3 million (2011-12 Estimated Out Turn), \$3.7 million (2012-13), \$1.0 million (2013-14), Country Local Government Fund - \$0.2 million (2011-12 Estimated Out Turn), \$0.2 million (2012-13), \$0.2 million (2013-14), \$0.2 million (2014-15) and \$0.2 million (2015-16).

GOLDFIELDS-ESPERANCE DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 15

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 20 Net amount appropriated to deliver services.....	1,651	1,725	1,752	1,788	1,853	1,906	1,959
Total appropriations provided to deliver services	1,651	1,725	1,752	1,788	1,853	1,906	1,959
TOTAL APPROPRIATIONS.....	1,651	1,725	1,752	1,788	1,853	1,906	1,959
EXPENSES							
Total Cost of Services.....	3,655	3,072	3,299	8,130	3,081	2,209	2,276
Net Cost of Services ^(a)	3,257	3,015	3,242	8,024	3,081	2,209	2,276
CASH ASSETS ^(b)	3,296	898	2,032	1,195	1,195	1,121	1,033

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Decommissioning of Office of Shared Services	25	-	-	-	-
Royalties for Regions - Regional Grants Scheme	-	1,000	1,000	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment which is conducive to the balanced economic and social development of the Goldfields-Esperance region.	1. Facilitation of the Provision of Appropriate Infrastructure and Industry Services 2. Promotion of Region and its Investment Opportunities

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Facilitation of the Provision of Appropriate Infrastructure and Industry Services.....	2,193	1,843	1,979	4,878	1,849	1,325	1,392
2. Promotion of Region and its Investment Opportunities.....	1,462	1,229	1,320	3,252	1,232	884	884
Total Cost of Services	3,655	3,072	3,299	8,130	3,081	2,209	2,276

Significant Issues Impacting the Agency

- The revision during 2011-12 of the Goldfields-Esperance Strategic Development Plan 2011-21 (the Plan) has placed the Commission at the forefront of advancing the major projects identified by the Plan.
- Implementation of the review of all Regional Development Commissions is likely to impact on the structure and operations of the Commission and therefore a need to ensure there is sufficient capacity and capability within the Commission.
- Continued growth and diversification of the resources industry, particularly the emergence of the Yilgarn iron ore province, is expected to increase the Commission's coordination role in relation to infrastructure provision and labour force supply and demand.
- Expected increase in the Commission's role in identifying regional planning gaps within the education, training and workforce sectors.
- Finalisation and implementation of the Esperance Regional Centres Development Plan (SuperTowns) may impact the Commission's human resource capacity.
- Expectations that the Commission will provide increased support to project proponents wishing to access Royalties for Regions (RfR) and other leveraged funding.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: An environment which is conducive to the balanced economic and social development of the Goldfields-Esperance region:					
Average cost per chargeable hour.....	\$75	\$130	\$80	\$90	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

- Reduction in cost per chargeable hour is due to staff vacancies.

Services and Key Efficiency Indicators**1: Facilitation of the Provision of Appropriate Infrastructure and Industry Services**

To coordinate the identification of appropriate infrastructure, industries and enterprise services to the region so as to ensure that they are provided effectively and efficiently to meet the expanding needs of the region.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 2,193	\$'000 1,843	\$'000 1,979	\$'000 4,878	1
Less Income	253	34	34	64	
Net Cost of Service.....	1,940	1,809	1,945	4,814	
Employees (Full Time Equivalents).....	7	7	6	7	
Efficiency Indicators					
Average Cost per Chargeable Hour	\$75	\$130	\$58	\$80	

Explanation of Significant Movements

(Notes)

- Increase in the Total Cost of Services between 2011-12 Estimated Actual and 2012-13 Budget Estimate of \$2.9 million (59.4%) is due largely to the recashflow of the RfR Regional Grants Scheme.

2: Promotion of Region and its Investment Opportunities

To promote the region's advantages and attractions by way of appropriate policies, strategies and plans, so as to encourage investment that will contribute to economic growth, employment and an increased population base in the region.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 1,462	\$'000 1,229	\$'000 1,320	\$'000 3,252	1
Less Income	145	23	23	42	
Net Cost of Service.....	1,317	1,206	1,297	3,210	
Employees (Full Time Equivalents).....	5	5	3	5	
Efficiency Indicators					
Average Cost per Chargeable Hour	\$88	\$125	\$70	\$90	

Explanation of Significant Movements

(Notes)

1. Increase in the Total Cost of Services between 2011-12 Estimated Actual and 2012-13 Budget Estimate of \$1.9 million (59.4%) is due largely to the recashflow of the RfR Regional Grants Scheme.

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement shows an increase in the Total Cost of Services of \$4.8 million in the 2012-13 Budget Estimate compared to the 2011-12 Estimated Actual. This is largely due to the recashflow of the RfR Regional Grants Scheme.

Income

Income from the RfR Fund shows an increase in the 2012-13 Budget Estimate of \$5.2 million due to the recashflow of the Strategic Reserve component.

Statement of Cashflows

In the 2012-13 Budget Estimate, funds from the RfR Regional Grant Scheme and Strategic Reserve Fund will increase by \$5.2 million compared to the 2011-12 Estimated Actual due primarily to the recashflow of the Regional Grants Scheme.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,184	1,422	1,550	1,401	1,480	1,415	1,477
Grants and subsidies ^(c)	1,877	1,000	1,049	6,209	1,200	200	200
Supplies and services	230	231	231	205	86	239	223
Accommodation.....	222	175	175	169	165	180	180
Depreciation and amortisation	17	19	19	-	-	-	-
Other expenses.....	125	225	275	146	150	175	196
TOTAL COST OF SERVICES.....	3,655	3,072	3,299	8,130	3,081	2,209	2,276
Income							
Sale of goods and services	398	50	50	80	-	-	-
Other revenue	-	7	7	26	-	-	-
Total Income	398	57	57	106	-	-	-
NET COST OF SERVICES.....	3,257	3,015	3,242	8,024	3,081	2,209	2,276
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,651	1,725	1,752	1,788	1,853	1,906	1,959
Resources received free of charge.....	12	-	-	-	-	-	-
Royalties for Regions Fund ^(d)	-	1,125	226	5,399	1,228	229	229
TOTAL INCOME FROM STATE GOVERNMENT.....	1,663	2,850	1,978	7,187	3,081	2,135	2,188
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(1,594)	(165)	(1,264)	(837)	-	(74)	(88)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 12, 9 and 12 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$1.1 million (2011-12), \$5.2 million (2012-13), \$1.0 million (2013-14), Country Local Government Fund - \$0.2 million (2011-12 Estimated Out Turn), \$0.2 million (2012-13), \$0.2 million (2013-14), \$0.2 million (2014-15) and \$0.2 million (2015-16).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Royalties for Regions - Support to Regional Groupings of Local Governments.....	-	-	200	200	200	200	200
Royalties for Regions - Regional Grants Scheme	1,877	1,000	849	6,009	1,000	-	-
TOTAL.....	1,877	1,000	1,049	6,209	1,200	200	200

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,318	743	1,153	1,153	1,153	1,079	991
Restricted cash.....	1,978	155	879	42	42	42	42
Receivables.....	131	7	129	129	129	129	129
Total current assets	3,427	905	2,161	1,324	1,324	1,250	1,162
NON-CURRENT ASSETS							
Holding account receivables	176	195	195	195	195	195	195
Property, plant and equipment	17	-	-	-	-	-	-
Intangibles	2	4	2	2	2	2	2
Total non-current assets.....	195	199	197	197	197	197	197
TOTAL ASSETS.....	3,622	1,104	2,358	1,521	1,521	1,447	1,359
CURRENT LIABILITIES							
Employee provisions.....	155	144	155	155	155	155	155
Payables.....	202	65	202	202	202	202	202
Other.....	27	-	27	27	27	27	27
Total current liabilities.....	384	209	384	384	384	384	384
NON-CURRENT LIABILITIES							
Employee provisions.....	37	62	37	37	37	37	37
Total non-current liabilities	37	62	37	37	37	37	37
TOTAL LIABILITIES.....	421	271	421	421	421	421	421
EQUITY							
Contributed equity	54	54	54	54	54	54	54
Accumulated surplus/(deficit).....	3,147	779	1,883	1,046	1,046	972	884
Total equity	3,201	833	1,937	1,100	1,100	1,026	938
TOTAL LIABILITIES AND EQUITY.....	3,622	1,104	2,358	1,521	1,521	1,447	1,359

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,632	1,706	1,733	1,788	1,853	1,906	1,959
Royalties for Regions Fund ^(b)	-	1,125	226	5,399	1,228	229	229
Net cash provided by State Government.....	1,632	2,831	1,959	7,187	3,081	2,135	2,188
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,136)	(1,391)	(1,519)	(1,415)	(1,480)	(1,415)	(1,477)
Grants and subsidies	(1,877)	(1,000)	(1,049)	(6,209)	(1,200)	(200)	(200)
Supplies and services	(161)	(211)	(211)	(194)	(85)	(237)	(196)
Accommodation.....	(227)	(175)	(175)	(169)	(165)	(180)	(180)
Other payments.....	(330)	(339)	(389)	(218)	(181)	(177)	(223)
Receipts							
Sale of goods and services	279	-	-	80	-	-	-
GST receipts	256	113	113	75	30	-	-
Other receipts.....	-	7	7	26	-	-	-
Net cash from operating activities	(3,196)	(2,996)	(3,223)	(8,024)	(3,081)	(2,209)	(2,276)
NET INCREASE/(DECREASE) IN CASH HELD	(1,564)	(165)	(1,264)	(837)	-	(74)	(88)
Cash assets at the beginning of the reporting period.....	4,860	1,063	3,296	2,032	1,195	1,195	1,121
Cash assets at the end of the reporting period.....	3,296	898	2,032	1,195	1,195	1,121	1,033

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$1.1 million (2011-12), \$5.2 million (2012-13), \$1.0 million (2013-14), Country Local Government Fund - \$0.2 million (2011-12 Estimated Out Turn), \$0.2 million (2012-13), \$0.2 million (2013-14), \$0.2 million (2014-15) and \$0.2 million (2015-16).

GREAT SOUTHERN DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 16

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 21 Net amount appropriated to deliver services.....	1,650	1,742	1,767	1,805	1,860	1,911	1,963
Total appropriations provided to deliver services	1,650	1,742	1,767	1,805	1,860	1,911	1,963
TOTAL APPROPRIATIONS.....	1,650	1,742	1,767	1,805	1,860	1,911	1,963
EXPENSES							
Total Cost of Services.....	4,124	3,095	5,698	7,210	3,322	2,373	2,386
Net Cost of Services ^(a)	3,707	2,780	5,383	6,890	3,027	2,078	2,106
CASH ASSETS ^(b)	5,144	1,518	2,364	1,448	1,367	1,392	1,444

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Decommissioning of Office of Shared Services	25	-	-	-	-
Royalties for Regions - Regional Grants Scheme	-	1,000	1,000	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	The sustainable development of our region's natural and built environment for the well-being of all.	1. Regional Development

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Regional Development	4,124	3,095	5,698	7,210	3,322	2,373	2,386
Total Cost of Services	4,124	3,095	5,698	7,210	3,322	2,373	2,386

Significant Issues Impacting the Agency

- The Commission will continue to partner with the Department of Planning in the preparation of a Great Southern Planning and Infrastructure Framework (GSPIF). The GSPIF will identify key regional land use, planning and development issues in the region to 2031, determine the region's infrastructure priorities, and specify actions and policy responses to support planning and investment decisions.
- The Regional Economic Development Strategy (REDS) 2012-22 is a key planning document for the region that is currently being developed by the Commission. The REDS will be an analytical tool that will inform longer term economic planning and responses to opportunities and challenges at all levels of government and the community. The report will also be a guide to strategic investment by the public and the private sectors, and will complement other integrated planning documents, including the Regional Investment Blueprint.
- In 2011-12, Royalties for Regions funding was allocated to the Regional Centres Development Plan (SuperTowns) initiative. There were nine SuperTowns nominated in the first round of the program, including Katanning. The Commission chairs the SuperTown Katanning Project Team, which includes representation from the Shire of Katanning, Departments of Planning, Regional Development and Lands and LandCorp. The Project Team is responsible for developing the Katanning Growth and Implementation Plan.

- The Commission will continue to work closely with Regional Development Australia – Great Southern (RDA-GS) on a range of economic and social development initiatives. In addition to shared Board memberships and regular interagency consultations, the Commission and RDA-GS are working closely on the review of the RDA-GS Regional Plan 2010-20, a key planning project document. The plan will inform the Commonwealth Government's future infrastructure investment in the region and is a point of reference for Western Australia's strategic planning for the region.
- A significant issue for the region is identifying and securing future water sources for public drinking, industry and agriculture, without having a detrimental impact on the environment. Demand for water is growing beyond the capacity of currently identified resources, especially in light of declining rainfall in the region. The region contains limited fresh groundwater, with the exception of coastal dune aquifers which provide critical supplies for Albany and the immediate hinterland. For the inland districts, groundwater resources are either poorly understood or are of limited extent and quality. The Commission will continue to chair the Great Southern Regional Water Supply Plan Reference Group, which is preparing a water supply plan to identify a range of supply options to support current and future growth.
- The woodchip trade continues to be impacted by subdued economic activity in export markets, the after effects of the Japanese tsunami and the high Australian dollar. Export volumes are expected to remain stable at approximately 1.2 to 1.4 mtpa in the medium term. The Commission is focused on supporting activities which will add to the region's 130,000 hectare plantation timber estate by attracting investment into the Mirambeena Timber Processing Precinct that will support emerging industries.
- The tourism sector has, following a period of downturn, experienced a slight increase in overall visitor numbers and nights. Given current preferences, mainly from overseas visitors, this marginal recovery is likely to be sustained. This trend is in line with other regions that have a similar product mix. The Commission will continue to partner government agencies, private operators, local government and community groups in order to build the capacity of the sector, the region's tourism product and its marketing by:
 - investing with local stakeholders in tourism infrastructure and attractions, including the completion of the Discovery Bay Floracopia exhibit and the 1,000 kilometre Munda Biddi Bike Trail. The development of Gnowangerup Travel Stop will commence this year;
 - developing partnerships with regional event organisers in the marketing of significant events, including the Great Southern program of the Perth International Arts Festival, the Hidden Treasures Great Southern Bloom Festival and Taste Great Southern;
 - maintaining the partnerships needed to access the funding required to restore key historic buildings on Breaksea Island and planning for these asset's future use, including the potential for eco, volunteer and experience tourism;
 - working with relevant agencies, local government and regional business on the development and marketing of associated product for the Bibbulmun Track, Munda Biddi Bike Trail and Hidden Treasures Drive Trail; and
 - implementing initiatives associated with the Great South West Edge National Landscape that will be identified through the finalisation of an Experience Development Strategy and hosting of the 2012 National Landscapes Forum.
- A plan to identify current and future workforce development and skill needs in the region is being developed by the Commission in partnership with the Department of Training and Workforce Development. The Commission will continue to chair the Alliance, a fourteen member steering committee made up of local government, business, industry and training sector representatives that will progress the drafting and implementation of the Great Southern Workforce Development Plan.
- The region's key industry sectors are affected by skills shortages in a range of services, including health professionals, various trades and in agricultural processing. The Commission, as a certifying body for skilled sponsored migration visas, will continue to work with regional employers and the Departments of Training and Workforce Development and Immigration and Citizenship to facilitate the sponsorship of permanent employees.
- Agricultural production, from a range of sectors that include cropping, wool and sheep meat will continue to be the key components of the region's economic base in the medium term. The Australian dollar is expected to remain strong and will reduce returns to growers in an international trading environment where demand and prices remain high. Investment in the sector is continuing through the direct purchase of existing enterprises by corporations and by farm amalgamations. The Commission's activities to support the agricultural sector include:
 - continuing to work with the State and local governments in the implementation of the State Saleyards Strategy, including the development of associated businesses at the new Katanning regional sheep saleyard;
 - assisting producers to improve capacity and to pursue export opportunities in growing overseas markets; and
 - supporting the University of Western Australia's Centre for Excellence in Natural Resource Management as it continues to expand its research, consultancy and teaching role from the Albany campus.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: The sustainable development of our region's natural and built environment for the well-being of all:					
Favourable responses from a minimum of 75% of clients from the Client Survey.....	84%	82%	82%	83%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Regional Development**

This output incorporates project management work, the facilitation and support of new and existing enterprises and businesses, promotional and information services, and the development of strategic partnerships with government, business and community groups to ensure the development of the Great Southern Region.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 4,124	\$'000 3,095	\$'000 5,698	\$'000 7,210	
Less Income	417	315	315	320	
Net Cost of Service.....	3,707	2,780	5,383	6,890	
Employees (Full Time Equivalents).....	12	15	14	15	
Efficiency Indicators					
Average Cost per Project	\$45,862	\$51,098	\$52,929	\$51,595	
Number of Projects Completed or Progressed during the Year.....	42	42	42	42	
Cost per Service Hour.....	\$86.09	\$76.00	\$84.13	\$77.97	

(a) The efficiency indicator calculations in the above table exclude grant related expenses.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement							
Replacement of Phone System and Network Server	74	74	74	-	-	-	-
Total Cost of Asset Investment Program	74	74	74	-	-	-	-
FUNDED BY							
Drawdowns from the Holding Account			74	-	-	-	-
Total Funding			74	-	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grants and Subsidies expenditure budget for 2011-12 was originally budgeted at \$1.0 million. The 2011-12 Estimated Actual increased to \$3.5 million as a result of revised allocations for the Regional Grant Scheme and Country Local Government Fund.

Depreciation and Amortisation has increased to \$19,000 due to the expected purchase of a new telephone system and computer server in 2011-12.

Income

Grants and Subsidies income in 2010-11 was \$277,000. Due to the completion of the Albany Waterfront project, a reduction in income will occur from 2011-12.

Statement of Financial Position

Current Assets - Restricted Cash reported in 2010-11 of \$4.1 million was a result of unpaid Regional Grant Scheme Funds. It is expected that the majority of these projects will be expended in 2011-12.

Holding Account Receivables have reduced from \$74,000 in 2010-11 to nil in 2011-12 due the drawdown of funds for the purchase of a new telephone system and computer server which is scheduled for 2011-12.

Current Liabilities are showing a reduction of \$257,000. This represents Regional Development Scheme contracts. It is anticipated that milestones will be met by the proponents and substantially paid out by 2012-13.

Statement of Cashflows

Cashflows from State Government in relation to Royalties for Regions includes funding for Country Local Government Fund, Regional Grant Scheme funding for 2012-13 and 2013-14 and Regional Grant Scheme approved carryovers.

Grants and Subsidies expenditure of \$3.8 million and \$5.2 million in 2011-12 and 2012-13 respectively represents the payment of Regional Grant Scheme and Country Local Government Fund grants.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,230	1,431	1,453	1,463	1,487	1,529	1,516
Grants and subsidies ^(c)	2,198	1,000	3,475	5,043	1,125	125	125
Supplies and services	419	322	420	373	380	393	397
Accommodation	147	151	151	154	154	151	161
Depreciation and amortisation	5	6	19	13	13	13	12
Other expenses	125	185	180	164	163	162	175
TOTAL COST OF SERVICES	4,124	3,095	5,698	7,210	3,322	2,373	2,386
Income							
Grants and subsidies	277	195	195	200	175	175	160
Other revenue	140	120	120	120	120	120	120
Total Income	417	315	315	320	295	295	280
NET COST OF SERVICES	3,707	2,780	5,383	6,890	3,027	2,078	2,106
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,650	1,742	1,767	1,805	1,860	1,911	1,963
Resources received free of charge	6	5	5	5	5	5	-
Royalties for Regions Fund ^(d)	1,270	1,125	1,116	4,310	1,200	200	200
TOTAL INCOME FROM STATE GOVERNMENT	2,926	2,872	2,888	6,120	3,065	2,116	2,163
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(781)	92	(2,495)	(770)	38	38	57

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 12, 14 and 15 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$1.3 million (2010-11), Regional Community Services Fund - \$1.1 million (2011-12), \$0.9 million (2011-12 Estimated Out Turn), \$4.1 million (2012-13), \$1.0 million (2013-14), Country Local Government Fund - \$0.2 million (2011-12 Estimated Out Turn), \$0.2 million (2012-13), \$0.2 million (2013-14), \$0.2 million (2014-15) and \$0.2 million (2015-16).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Royalties for Regions - Support to Regional Groupings of Local Governments	-	-	125	125	125	125	125
Royalties for Regions - Regional Grants Scheme	2,107	1,000	3,350	4,918	1,000	-	-
Other	91	-	-	-	-	-	-
TOTAL	2,198	1,000	3,475	5,043	1,125	125	125

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,051	1,132	1,163	1,208	1,253	1,298	1,350
Restricted cash.....	4,093	386	1,201	240	114	94	94
Holding account receivables	74	-	-	-	-	-	-
Receivables.....	30	3	60	90	90	90	90
Total current assets	5,248	1,521	2,424	1,538	1,457	1,482	1,534
NON-CURRENT ASSETS							
Holding account receivables	181	207	213	239	265	291	316
Property, plant and equipment	8	67	63	50	37	24	12
Total non-current assets.....	189	274	276	289	302	315	328
TOTAL ASSETS.....	5,437	1,795	2,700	1,827	1,759	1,797	1,862
CURRENT LIABILITIES							
Employee provisions.....	296	269	311	326	341	341	341
Payables.....	14	30	14	14	14	14	22
Other.....	525	72	268	150	29	29	29
Total current liabilities.....	835	371	593	490	384	384	392
NON-CURRENT LIABILITIES							
Employee provisions.....	-	60	-	-	-	-	-
Other.....	-	148	-	-	-	-	-
Total non-current liabilities	-	208	-	-	-	-	-
TOTAL LIABILITIES.....	835	579	593	490	384	384	392
EQUITY							
Contributed equity	(214)	(212)	(214)	(214)	(214)	(214)	(214)
Accumulated surplus/(deficit).....	4,816	1,427	2,321	1,551	1,589	1,627	1,684
Reserves.....	-	1	-	-	-	-	-
Total equity	4,602	1,216	2,107	1,337	1,375	1,413	1,470
TOTAL LIABILITIES AND EQUITY.....	5,437	1,795	2,700	1,827	1,759	1,797	1,862

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,630	1,723	1,735	1,779	1,834	1,885	1,938
Holding account drawdowns.....	-	67	74	-	-	-	-
Royalties for Regions Fund ^(b)	1,270	1,125	1,116	4,310	1,200	200	200
Net cash provided by State Government.....	2,900	2,915	2,925	6,089	3,034	2,085	2,138
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,222)	(1,416)	(1,433)	(1,443)	(1,467)	(1,509)	(1,508)
Grants and subsidies	(2,500)	(1,300)	(3,775)	(5,191)	(1,246)	(140)	(125)
Supplies and services	(421)	(279)	(377)	(343)	(380)	(393)	(397)
Accommodation.....	(153)	(146)	(146)	(149)	(149)	(146)	(161)
Other payments.....	(461)	(263)	(263)	(247)	(216)	(215)	(223)
Receipts							
Grants and subsidies	279	195	195	200	175	175	160
GST receipts	844	48	48	48	48	48	48
Other receipts.....	141	120	120	120	120	120	120
Net cash from operating activities	(3,493)	(3,041)	(5,631)	(7,005)	(3,115)	(2,060)	(2,086)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	-	(67)	(74)	-	-	-	-
Net cash from investing activities	-	(67)	(74)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(593)	(193)	(2,780)	(916)	(81)	25	52
Cash assets at the beginning of the reporting period.....	5,737	1,711	5,144	2,364	1,448	1,367	1,392
Cash assets at the end of the reporting period.....	5,144	1,518	2,364	1,448	1,367	1,392	1,444

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$1.3 million (2010-11), Regional Community Services Fund - \$1.1 million (2011-12), \$0.9 million (2011-12 Estimated Out Turn), \$4.1 million (2012-13), \$1.0 million (2013-14), Country Local Government Fund - \$0.2 million (2011-12 Estimated Out Turn), \$0.2 million (2012-13), \$0.2 million (2013-14), \$0.2 million (2014-15) and \$0.2 million (2015-16).

KIMBERLEY DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 17

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 22 Net amount appropriated to deliver services.....	2,279	2,280	2,334	2,140	2,201	2,261	2,320
Total appropriations provided to deliver services	2,279	2,280	2,334	2,140	2,201	2,261	2,320
CAPITAL							
Item 114 Capital Appropriation	-	-	-	14	-	-	-
TOTAL APPROPRIATIONS.....	2,279	2,280	2,334	2,154	2,201	2,261	2,320
EXPENSES							
Total Cost of Services.....	7,575	9,107	12,897	4,339	3,685	2,735	2,812
Net Cost of Services ^(a)	6,886	8,633	12,413	4,192	3,663	2,713	2,790
CASH ASSETS ^(b)	10,623	2,468	3,704	2,889	2,712	2,547	2,280

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Decommissioning of Office of Shared Services	25	-	-	-	-
Royalties for Regions - Regional Grants Scheme	-	1,000	1,000	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment conducive to the balanced economic and social development of the Kimberley region.	1. Policies, Strategies, Plans and Regional Promotion 2. Industry and Infrastructure Identification, Coordination and Development

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Policies, Strategies, Plans and Regional Promotion.....	3,182	3,370	5,288	1,866	1,585	1,176	1,209
2. Industry and Infrastructure Identification, Coordination and Development.....	4,393	5,737	7,609	2,473	2,100	1,559	1,603
Total Cost of Services	7,575	9,107	12,897	4,339	3,685	2,735	2,812

Significant Issues Impacting the Agency

- The Commission will lead in the implementation of the Government's regional development policy priorities with structured partnerships to create and implement Regional Blueprints and associated investment plans focused upon development of regional business and community service outcomes.
- The Commission will provide key strategic input to the Regional Development Council and Trust to support the Government's regional development policy agenda through the implementation of Royalties for Regions (RfR) funding arrangements for major outcome-based regional social and economic infrastructure.
- The Commission will develop its coordinating role in regional planning enlisting whole-of-government cooperation and providing leadership to engage with stakeholders to ensure social and economic growth and the implementation of State and regional priorities.
- Innovative projects aimed at leveraging improvements in housing affordability and availability and building upon the RfR Kimberley Aboriginal Community Housing Project will develop social and economic benefits in areas of high need and limited capacity.
- The Commission will encourage commercial partnerships across the Kimberley to provide industry, government and Indigenous people with improved access and engagement with the mainstream economy to grow their participation levels.

- Strategic input and leadership by the Commission with resource project developers will be required to ensure regional benefits' packages and policies target long-term sustainable benefits and programs, focused on employment and stimulating further investment in the regional economy.
- Development of social infrastructure projects to support population growth, enhanced access to services and improved quality of life, will be a focus for the Commission.
- Through the leadership of the Commission, strategic labour market planning with State and regional stakeholders will enable labour market supply and demand considerations to be managed to enhance social and economic benefits for all regional residents.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: An environment conducive to the balanced economic and social development of the Kimberley region:					
Delivers effective activities in assisting economic and social development.....	90%	90%	90%	90%	
Makes a positive contribution to economic and social development in the Kimberley	90%	90%	90%	90%	
Provides a reliable source of information and advice.....	90%	90%	90%	90%	
Is an accessible source of information and advice	90%	90%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Policies, Strategies, Plans and Regional Promotion

The Commission will provide effective regional development policies and strategies together with accurate and accessible information on the region to facilitate and support the economic and social development of the region.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 3,182	\$'000 3,370	\$'000 5,288	\$'000 1,866	1
Less Income	19	26	9	9	
Net Cost of Service.....	3,163	3,344	5,279	1,857	
Employees (Full Time Equivalents).....	5	5	5	5	
Efficiency Indicators					
Average Cost per Project Hour ^(a)	\$193	\$158	\$179	\$169	

(a) Average cost per project hour calculation excludes grant expenditure.

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Services from the 2011-12 Estimated Actual to the 2012-13 Budget Target of \$3.4 million (64.7%) is due to the decrease of grants expenditure associated with the Ord Enhancement Scheme and the Regional Grants Scheme under RfR.

2: Industry and Infrastructure Identification, Coordination and Development

The Commission will identify, coordinate and promote through its major strategies the establishment, improvement and diversification of the region's infrastructure, industries and enterprises.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 4,393	\$'000 5,737	\$'000 7,609	\$'000 2,473	1
Less Income	670	448	475	138	2
Net Cost of Service.....	3,723	5,289	7,134	2,335	
Employees (Full Time Equivalents).....	8	9	9	9	
Efficiency Indicators					
Average Cost per Project Hour ^(a)	\$197	\$156	\$182	\$166	

(a) Average cost per project hour calculation excludes grant expenditure.

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Services from the 2011-12 Estimated Actual to the 2012-13 Budget Target of \$5.1 million (67.5%) is due to the decrease of grants expenditure associated with the Ord Enhancement Scheme and the Regional Grants Scheme under RfR.
2. The decrease in Income from the 2011-12 Estimated Actual to the 2012-13 Budget Target of \$337,000 (70.9%) is due to operational funding cessation for the Kimberley Aboriginal Community Housing Project.

ASSET INVESTMENT PROGRAM

Additional funding of \$137,000 in 2012-13 will enable a full replacement of the Commission's aged Information Technology network and a full replacement of furniture across the three offices of the Commission.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement - Computer Network Equipment.....	17	17	2	-	-	-	-
NEW WORKS							
Computer and Office Equipment Replacement - Computer Network Hardware Replacement	67	-	-	67	-	-	-
Office Equipment	70	-	-	70	-	-	-
Total Cost of Asset Investment Program	154	17	2	137	-	-	-
FUNDED BY							
Capital Appropriation.....			-	14	-	-	-
Drawdowns from the Holding Account			-	123	-	-	-
Internal Funds and Balances			2	-	-	-	-
Total Funding			2	137	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grants and subsidies expenditure is estimated at \$1.7 million in the 2012-13 Budget Estimate, representing a decrease of \$8.0 million (82.1%) from the 2011-12 Estimated Actual due to the decrease of grant expenditure associated with the Ord Enhancement Scheme and the Regional Grants Scheme under RfR.

Income

Income of \$1.3 million in the 2012-13 Budget Estimate from RfR has been provided on the basis of \$1.0 million for grants, \$200,000 for the Support to Regional Groupings of Local Governments, with the balance of \$79,000 for employee District Allowance.

Statement of Cashflows

Cash assets at the end of the 2012-13 Budget Estimate are estimated at \$2.9 million representing a decrease of \$815,000 (22.0%) from the 2011-12 Estimated Actual, primarily due to the decrease of grant expenditure associated with the Ord Enhancement Scheme and the Regional Grants Scheme under RfR, both funded by unspent cash balances carried over from previous years.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,681	1,941	1,867	1,636	1,586	1,627	1,672
Grants and subsidies ^(c)	4,985	6,200	9,683	1,729	1,200	200	200
Supplies and services	443	570	795	430	376	373	396
Accommodation.....	231	225	255	267	273	281	289
Depreciation and amortisation	16	17	17	14	6	6	6
Other expenses.....	219	154	280	263	244	248	249
TOTAL COST OF SERVICES.....	7,575	9,107	12,897	4,339	3,685	2,735	2,812
Income							
Sale of goods and services	10	4	-	-	-	-	-
Other revenue	679	470	484	147	22	22	22
Total Income	689	474	484	147	22	22	22
NET COST OF SERVICES.....	6,886	8,633	12,413	4,192	3,663	2,713	2,790
INCOME FROM STATE GOVERNMENT							
Service appropriations	2,279	2,280	2,334	2,140	2,201	2,261	2,320
Royalties for Regions Fund ^(d)	1,058	1,125	3,234	1,279	1,282	284	287
TOTAL INCOME FROM STATE GOVERNMENT.....	3,337	3,405	5,568	3,419	3,483	2,545	2,607
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(3,549)	(5,228)	(6,845)	(773)	(180)	(168)	(183)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 13, 14 and 14 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$1.1 million (2010-11), \$1.1 million (2011-12), \$3.0 million (2011-12 Estimated Out Turn), \$1.1 million (2012-13), \$1.1 million (2013-14), \$0.1 million (2014-15), \$0.1 million (2015-16), Country Local Government Fund - \$0.2 million (2011-12 Estimated Out Turn), \$0.2 million (2012-13), \$0.2 million (2013-14), \$0.2 million (2014-15) and \$0.2 million (2015-16).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Donations and Sponsorship	33	-	40	-	-	-	-
Kimberley Regional Development Scheme	22	-	82	-	-	-	-
Ord Enhancement Scheme.....	2,387	5,200	6,403	529	-	-	-
Royalties for Regions - Regional Grants Scheme	2,093	1,000	2,958	1,000	1,000	-	-
Royalties for Regions - Support to Regional Groupings of Local Governments.....	-	-	200	200	200	200	200
Weaber Plains Flood Mitigation	450	-	-	-	-	-	-
TOTAL.....	4,985	6,200	9,683	1,729	1,200	200	200

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	670	689	1,008	1,116	939	774	507
Restricted cash.....	9,953	1,779	2,696	1,773	1,773	1,773	1,773
Holding account receivables	-	-	123	-	-	-	-
Receivables.....	78	1,607	103	103	103	103	103
Other.....	116	2	36	4	4	4	4
Total current assets	10,817	4,077	3,966	2,996	2,819	2,654	2,387
NON-CURRENT ASSETS							
Holding account receivables	131	148	25	39	45	51	57
Property, plant and equipment	18	30	15	82	82	82	76
Other.....	34	19	20	76	70	64	64
Total non-current assets.....	183	197	60	197	197	197	197
TOTAL ASSETS.....	11,000	4,274	4,026	3,193	3,016	2,851	2,584
CURRENT LIABILITIES							
Employee provisions.....	337	328	340	280	275	270	220
Payables.....	104	131	57	57	57	57	57
Other.....	160	32	64	60	65	70	32
Total current liabilities.....	601	491	461	397	397	397	309
NON-CURRENT LIABILITIES							
Employee provisions.....	75	60	86	76	79	82	86
Total non-current liabilities	75	60	86	76	79	82	86
TOTAL LIABILITIES.....	676	551	547	473	476	479	395
EQUITY							
Contributed equity	131	131	131	145	145	145	145
Accumulated surplus/(deficit).....	10,193	3,592	3,348	2,575	2,395	2,227	2,044
Total equity	10,324	3,723	3,479	2,720	2,540	2,372	2,189
TOTAL LIABILITIES AND EQUITY.....	11,000	4,274	4,026	3,193	3,016	2,851	2,584

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	2,261	2,263	2,317	2,126	2,195	2,255	2,314
Capital appropriation	-	-	-	14	-	-	-
Holding account drawdowns	10	-	-	123	-	-	-
Royalties for Regions Fund ^(b)	1,058	1,125	3,234	1,279	1,282	284	287
Net cash provided by State Government.....	3,329	3,388	5,551	3,542	3,477	2,539	2,601
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,647)	(1,915)	(1,831)	(1,689)	(1,549)	(1,585)	(1,704)
Grants and subsidies	(4,883)	(6,200)	(9,785)	(1,729)	(1,200)	(200)	(200)
Supplies and services	(407)	(558)	(773)	(388)	(371)	(373)	(416)
Accommodation.....	(228)	(225)	(252)	(261)	(269)	(277)	(285)
Other payments	(935)	(255)	(1,175)	(738)	(719)	(723)	(722)
Receipts							
GST receipts	2,211	102	784	438	432	432	437
Other receipts.....	705	448	564	147	22	22	22
Net cash from operating activities	(5,184)	(8,603)	(12,468)	(4,220)	(3,654)	(2,704)	(2,868)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(15)	-	(2)	(137)	-	-	-
Net cash from investing activities	(15)	-	(2)	(137)	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(1,870)	(5,215)	(6,919)	(815)	(177)	(165)	(267)
Cash assets at the beginning of the reporting period.....	12,493	7,683	10,623	3,704	2,889	2,712	2,547
Cash assets at the end of the reporting period.....	10,623	2,468	3,704	2,889	2,712	2,547	2,280

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$1.1 million (2010-11), \$1.1 million (2011-12), \$3.0 million (2011-12 Estimated Out Turn), \$1.1 million (2012-13), \$1.1 million (2013-14), \$0.1 million (2014-15), \$0.1 million (2015-16), Country Local Government Fund - \$0.2 million (2011-12 Estimated Out Turn), \$0.2 million (2012-13), \$0.2 million (2013-14), \$0.2 million (2014-15) and \$0.2 million (2015-16).

MID WEST DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 18

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 23 Net amount appropriated to deliver services.....	1,578	1,649	1,675	1,697	1,765	1,849	1,898
Total appropriations provided to deliver services	1,578	1,649	1,675	1,697	1,765	1,849	1,898
TOTAL APPROPRIATIONS.....	1,578	1,649	1,675	1,697	1,765	1,849	1,898
EXPENSES							
Total Cost of Services.....	6,842	3,528	6,005	5,037	3,059	2,134	2,141
Net Cost of Services ^(a)	6,566	3,523	5,992	5,036	3,058	2,133	2,140
CASH ASSETS ^(b)	3,955	632	2,110	323	259	215	200

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Decommissioning of Office of Shared Services	25	-	-	-	-
Royalties for Regions - Regional Grants Scheme	-	1,000	1,000	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment conducive to the balanced economic and social development of the Mid West region.	1. Information and Advice 2. Investment Facilitation 3. Infrastructure and Services Development in the Mid West

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Information and Advice	1,123	899	1,154	682	696	723	728
2. Investment Facilitation	1,417	651	1,316	1,194	579	602	603
3. Infrastructure and Services Development in the Mid West	4,302	1,978	3,535	3,161	1,784	809	810
Total Cost of Services	6,842	3,528	6,005	5,037	3,059	2,134	2,141

Significant Issues Impacting the Agency

- The Commission's Mid West Investment Plan, which is supported by \$220.0 million of Royalties for Regions (RfR) funding, will leverage public and private investment in priority infrastructure for the region.
- Through its Mid West Strategic Infrastructure Group, the Commission supports the coordinated development of major projects in the region. Establishment of a significant iron ore industry in the region will be facilitated by:
 - development of a deep-water port and industrial estate at Oakajee;
 - development of strategic rail links;
 - an upgraded power network;
 - preparation of a Mid West water supply plan; and
 - the availability of a skilled workforce.
- The Mid West economy is heavily reliant on primary commodity exports, exposing it to market fluctuations and climate change impacts. Initiatives to diversify the region's economic base include progressing Information Technology related opportunities, realising the region's vast renewable energy potential, supporting marine-based aquaculture research and development and realising the region's tourism potential.
- The Mid West has a relatively high Indigenous population, which drives the need for initiatives that will support Indigenous employment, education and business outcomes.

- Approximately 83.0% of the region is classified as remote, which presents challenges to provide and maintain infrastructure and services. The Commission continues to:
 - support the Geraldton Universities Centre to enhance access to tertiary education in the region;
 - support the Murchison Executive Group to collaborate in the Murchison sub region; and
 - improve infrastructure via its Mid West Investment Plan and Morawa's development as part of the Regional Centres Development Plan (SuperTowns).

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: An environment conducive to the balanced economic and social development of the Mid West region:					
Clients agreeing that the Commission reduced obstacles to economic growth and employment.....	39%	42%	42%	42%	
Clients agreeing that the Commission contributed to the development of a new business opportunity.....	67%	59%	59%	63%	
Clients agreeing that the Commission contributed to more trade activity	37%	28%	28%	30%	
Clients agreeing that the Commission contributed to the retention of staff and/or expansion of employment opportunities	32%	28%	28%	28%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Information and Advice

To contribute to economic growth and employment by developing strategic partnerships between government, business, and the community, providing a central point of coordination and contact and by raising awareness of the Mid West region.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 1,123	\$'000 899	\$'000 1,154	\$'000 682	1
Less Income	-	1	-	-	
Net Cost of Service.....	1,123	898	1,154	682	
Employees (Full Time Equivalents).....	5	5	5	5	
Efficiency Indicators					
Cost per Client Visit	\$882	\$1,405	\$1,803	\$1,066	2
Cost per Client Inquiry	\$79	\$107	\$137	\$81	2

Explanation of Significant Movements

(Notes)

1. The decrease in Total Cost of Service for the 2012-13 Budget Target of \$472,000 (40.9%) compared with the 2011-12 Estimated Actual, reflects the forecast reduction in RfR projects expenditure.
2. The decrease in Cost per Client Visit and Cost per Client Inquiry of \$737 (40.9%) and \$56 (40.9%) respectively from the 2011-12 Estimated Actual to the 2012-13 Budget Target, is due to lower costs as a result of a forecast reduction in RfR projects expenditure.

2: Investment Facilitation

To create a business environment within the Mid West region that has a diverse economic base and is attractive to investors.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	1,417	651	1,316	1,194	
Less Income	157	1	-	-	
Net Cost of Service.....	1,260	650	1,316	1,194	
Employees (Full Time Equivalents).....	4	5	4	5	
Efficiency Indicators					
Average Cost per Project	\$44,256	\$43,400	\$87,733	\$79,600	

3: Infrastructure and Services Development in the Mid West

To facilitate the development of infrastructure and services based on long-term economic development strategies, to support communities and businesses in the Mid West.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	4,302	1,978	3,535	3,161	1
Less Income	119	3	13	1	
Net Cost of Service.....	4,183	1,975	3,522	3,160	
Employees (Full Time Equivalents).....	5	5	5	5	
Efficiency Indicators					
Average Cost per Project	\$30,798	\$131,867	\$235,667	\$210,733	2

Explanation of Significant Movements

(Notes)

1. The decrease in Total Cost of Service for the 2012-13 Budget Target of \$374,000 (10.6%) compared with the 2011-12 Estimated Actual, reflects a reduction in RfR projects expenditure.
2. The decrease in Average Cost per Project of \$24,934 (10.6%) from the 2011-12 Estimated Actual to the 2012-13 Budget Target is due to lower costs as a result of a reduction in RfR projects expenditure.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement							
2011-12 Program	9	9	9	-	-	-	-
Office Accommodation - Internal Fit-Out	689	689	689	-	-	-	-
NEW WORKS							
Computer and Office Equipment Replacement							
2012-13 Program	20	-	-	20	-	-	-
2013-14 Program	20	-	-	-	20	-	-
2014-15 Program	20	-	-	-	-	20	-
2015-16 Program	20	-	-	-	-	-	20
Total Cost of Asset Investment Program	778	698	698	20	20	20	20
FUNDED BY							
Drawdowns from the Holding Account			20	20	20	20	20
Internal Funds and Balances			678	-	-	-	-
Total Funding			698	20	20	20	20

FINANCIAL STATEMENTS**Income Statement***Expenses*

The \$968,000 (16.1%) decrease in the 2012-13 Budget Estimate Total Cost of Services is mainly due to a reduction in Grants and Subsidies expense.

Statement of Financial Position

The Commission's Total Equity is expected to decrease by \$1.8 million (43.2%) in the 2012-13 Budget Estimate. This is mainly due to carryover funding from prior periods being expended in 2012-13.

Statement of Cashflows

Net outflow of cash from operating activities for 2012-13 Budget Estimate is expected to decrease by \$1.0 million (16.7%) compared to the 2011-12 Estimated Actual. This is due to higher expenditures in the 2011-12 Estimated Actual, which was funded by carryover funding from 2010-11.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,420	1,397	1,337	1,359	1,315	1,368	1,344
Grants and subsidies ^(c)	4,675	1,444	3,899	2,595	1,129	129	129
Supplies and services	389	369	415	738	261	256	280
Accommodation.....	174	173	164	170	176	199	200
Depreciation and amortisation	22	20	20	20	20	20	20
Other expenses.....	162	125	170	155	158	162	168
TOTAL COST OF SERVICES.....	6,842	3,528	6,005	5,037	3,059	2,134	2,141
Income							
Grants and subsidies	149	-	12	-	-	-	-
Other revenue	127	5	1	1	1	1	1
Total Income	276	5	13	1	1	1	1
NET COST OF SERVICES.....	6,566	3,523	5,992	5,036	3,058	2,133	2,140
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,578	1,649	1,675	1,697	1,765	1,849	1,898
Resources received free of charge.....	13	-	13	13	14	14	15
Royalties for Regions Fund ^(d)	1,800	1,125	3,188	1,547	1,208	208	208
TOTAL INCOME FROM STATE GOVERNMENT.....	3,391	2,774	4,876	3,257	2,987	2,071	2,121
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(3,175)	(749)	(1,116)	(1,779)	(71)	(62)	(19)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 14, 14 and 15 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$1.8 million (2010-11), \$1.1 million (2011-12), \$3.0 million (2011-12 Estimated Out Turn), \$1.3 million (2012-13), \$1.0 million (2013-14), Country Local Government Fund - \$0.2 million (2011-12 Estimated Out Turn), \$0.2 million (2012-13), \$0.2 million (2013-14), \$0.2 million (2014-15) and \$0.2 million (2015-16).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
City of Greater Geraldton - Foreshore							
Redevelopment	289	202	263	-	-	-	-
Other.....	57	-	106	4	4	4	4
Regional Development Scheme Grants	352	242	464	-	-	-	-
Royalties for Regions - Regional Grants Scheme	3,977	1,000	2,941	2,466	1,000	-	-
Royalties for Regions - Support to Groupings of Local Governments	-	-	125	125	125	125	125
TOTAL.....	4,675	1,444	3,899	2,595	1,129	129	129

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	389	97	283	250	186	142	127
Restricted cash.....	3,566	535	1,827	73	73	73	73
Holding account receivables	20	20	20	20	20	20	20
Receivables	282	20	20	20	20	20	20
Total current assets	4,257	672	2,150	363	299	255	240
NON-CURRENT ASSETS							
Holding account receivables	137	145	145	153	161	169	177
Property, plant and equipment	2,629	3,320	3,307	3,297	3,301	3,305	3,307
Intangibles	11	-	11	21	17	13	11
Total non-current assets.....	2,777	3,465	3,463	3,471	3,479	3,487	3,495
TOTAL ASSETS	7,034	4,137	5,613	3,834	3,778	3,742	3,735
CURRENT LIABILITIES							
Employee provisions.....	356	275	349	207	207	207	207
Payables.....	117	20	43	43	43	43	43
Other.....	222	34	35	31	34	40	38
Total current liabilities.....	695	329	427	281	284	290	288
NON-CURRENT LIABILITIES							
Employee provisions.....	145	164	109	251	263	283	296
Borrowings	960	960	960	960	960	960	960
Other.....	4	3	3	7	7	7	8
Total non-current liabilities	1,109	1,127	1,072	1,218	1,230	1,250	1,264
TOTAL LIABILITIES.....	1,804	1,456	1,499	1,499	1,514	1,540	1,552
EQUITY							
Contributed equity	356	356	356	356	356	356	356
Accumulated surplus/(deficit).....	(1,341)	(3,890)	(2,457)	(4,236)	(4,307)	(4,369)	(4,388)
Reserves.....	6,215	6,215	6,215	6,215	6,215	6,215	6,215
Total equity	5,230	2,681	4,114	2,335	2,264	2,202	2,183
TOTAL LIABILITIES AND EQUITY.....	7,034	4,137	5,613	3,834	3,778	3,742	3,735

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,550	1,621	1,647	1,669	1,737	1,821	1,870
Holding account drawdowns.....	20	20	20	20	20	20	20
Royalties for Regions Fund ^(b)	1,800	1,125	3,188	1,547	1,208	208	208
Net cash provided by State Government.....	3,370	2,766	4,855	3,236	2,965	2,049	2,098
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,344)	(1,378)	(1,382)	(1,359)	(1,300)	(1,342)	(1,332)
Grants and subsidies	(4,582)	(1,444)	(4,100)	(2,595)	(1,129)	(129)	(129)
Supplies and services	(371)	(370)	(473)	(738)	(261)	(256)	(280)
Accommodation.....	(168)	(173)	(164)	(170)	(176)	(199)	(200)
Other payments.....	(653)	(406)	(831)	(279)	(201)	(207)	(214)
Receipts							
Sale of goods and services	5	-	-	-	-	-	-
GST receipts	509	282	723	137	57	59	61
Other receipts.....	138	5	225	1	1	1	1
Net cash from operating activities	(6,466)	(3,484)	(6,002)	(5,003)	(3,009)	(2,073)	(2,093)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(48)	(709)	(698)	(20)	(20)	(20)	(20)
Net cash from investing activities	(48)	(709)	(698)	(20)	(20)	(20)	(20)
NET INCREASE/(DECREASE) IN CASH HELD	(3,144)	(1,427)	(1,845)	(1,787)	(64)	(44)	(15)
Cash assets at the beginning of the reporting period.....	7,099	2,059	3,955	2,110	323	259	215
Cash assets at the end of the reporting period.....	3,955	632	2,110	323	259	215	200

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$1.8 million (2010-11), \$1.1 million (2011-12), \$3.0 million (2011-12 Estimated Out Turn), \$1.3 million (2012-13), \$1.0 million (2013-14), Country Local Government Fund - \$0.2 million (2011-12 Estimated Out Turn), \$0.2 million (2012-13), \$0.2 million (2013-14), \$0.2 million (2014-15) and \$0.2 million (2015-16).

PEEL DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 19

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 24 Net amount appropriated to deliver services.....	1,506	1,584	1,609	1,638	1,697	1,742	1,787
Total appropriations provided to deliver services	1,506	1,584	1,609	1,638	1,697	1,742	1,787
TOTAL APPROPRIATIONS.....	1,506	1,584	1,609	1,638	1,697	1,742	1,787
EXPENSES							
Total Cost of Services.....	6,284	2,764	4,630	3,924	2,952	1,997	2,042
Net Cost of Services ^(a)	6,076	2,734	4,600	3,894	2,922	1,967	2,012
CASH ASSETS ^(b)	5,596	3,512	3,347	3,170	3,145	3,120	3,095

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Decommissioning of Office of Shared Services	25	-	-	-	-
Royalties for Regions - Regional Grants Scheme	-	1,000	1,000	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Development and promotion of the Peel region.	1. Facilitation and Coordination 2. Advice and Information

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Facilitation and Coordination	5,656	2,488	4,167	3,532	2,657	1,797	1,838
2. Advice and Information	628	276	463	392	295	200	204
Total Cost of Services	6,284	2,764	4,630	3,924	2,952	1,997	2,042

Significant Issues Impacting the Agency

- The Peel region continues to be the fastest growing regional population in Western Australia. The estimated resident population in 2011 was 113,531 up from 108,560 in 2010. The region continues to have higher unemployment than the State average at 6.2% across the last decade. The Commission continues to be proactive in facilitating future job creation by diversification of the region's economy into areas of comparative advantage, notably industry, agriculture and tourism and advancing investment into these sectors through partnership between government and the private sector.
- The region's proximity to the metropolitan area and export markets, positions the Peel region well for agricultural production and value-adding processing. A major objective of the Commission is to continue to facilitate development of agri-industrial and bio-industrial precincts with a focus on new technology, alternative energy and a future carbon economy.
- The Commission has worked with regional stakeholders to formalise the Peel Regional Leaders Forum. The Forum comprises the three levels of government and non-government representation on the economic, social and environmental interests of the region that will advise in the development of the Regional Blueprint.
- The Commission has worked closely with the Peel Community Development Group to release the 'Peel Away the Mask II' report. The report identifies the social needs of the region including crisis accommodation, health and safety issues, infrastructure needs and areas of social isolation.

- The Single Noongar Title Claim for the South West of Western Australia is a significant event for the Peel region, providing economic development for the region's Indigenous communities. The Commission is actively engaging with the South West Aboriginal Land and Sea Council on supporting the outcomes of the title claim process and project development in the region.
- Boddington is one of the nine towns under the Royalties for Regions' (RfR) Regional Centres Development Plan (SuperTowns) program. The Commission chairs the Local Project Team delivering a growth plan for Boddington and business cases for strategic projects that can support the sustainable growth of the Boddington district.
- The Commission continues to work with agencies and the private sector to service the region's industrial zoned land, specifically the Nambeelup Industrial Area.

Outcomes and Key Effectiveness Indicators^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: Development and promotion of the Peel region:					
Client satisfaction with contribution to the region's economic base		90%	86%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Facilitation and Coordination

Facilitate and coordinate regional development activities.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 5,656	\$'000 2,488	\$'000 4,167	\$'000 3,532	1
Less Income	187	27	27	27	
Net Cost of Service.....	5,469	2,461	4,140	3,505	
Employees (Full Time Equivalents).....	11	11	11	11	
Efficiency Indicators					
Average Cost per Unit of Service Hour	\$76	\$79	\$79	\$79	

Explanation of Significant Movements

(Notes)

1. The reduction in the Total Cost of Service between 2011-12 Estimated Actual and the 2012-13 Budget Target of \$635,000 (15.2%) is attributable to a review of expenditure associated with the RfR Regional Grants Scheme.

2: Advice and Information

Provide advice and information on regional development activities or matters.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	628	276	463	392	1
Less Income	21	3	3	3	
Net Cost of Service	607	273	460	389	
Employees (Full Time Equivalents)	2	2	2	2	
Efficiency Indicators					
Average Cost per Unit of Service Hour	\$48	\$49	\$49	\$48	

Explanation of Significant Movements

(Notes)

- The reduction in the Total Cost of Service between 2011-12 Estimated Actual and the 2012-13 Budget Target of \$71,000 (15.3%) is attributable to a review of expenditure associated with the RfR Regional Grants Scheme.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Server Replacement	38	38	38	-	-	-	-
Telephone System Replacement	18	18	2	-	-	-	-
Total Cost of Asset Investment Program	56	56	40	-	-	-	-
FUNDED BY							
Drawdowns from the Holding Account			38	-	-	-	-
Internal Funds and Balances			2	-	-	-	-
Total Funding			40	-	-	-	-

FINANCIAL STATEMENTS

Income Statement

Expenses

Grant and subsidies expenses are expected to be \$2.2 million in the 2012-13 Budget Estimate, which represents a decrease of \$610,000 (21.5%) from the 2011-12 Estimated Actual of \$2.8 million, primarily attributable to the review of RfR initiatives.

Income

In the 2012-13 Budget Estimate, income from RfR is expected to be \$2.2 million. This represents an increase of \$1.3 million (149.0%) from the 2011-12 Estimated Actual of \$896,000, primarily due to additional \$1.0 million provided in 2012-13 for the Regional Grants Scheme.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,093	1,275	1,190	1,196	1,219	1,247	1,282
Grants and subsidies ^(c)	4,672	1,000	2,841	2,231	1,200	200	200
Supplies and services	254	211	268	201	231	239	238
Accommodation.....	150	146	146	160	161	162	171
Depreciation and amortisation	12	6	6	3	2	2	2
Other expenses.....	103	126	179	133	139	147	149
TOTAL COST OF SERVICES.....	6,284	2,764	4,630	3,924	2,952	1,997	2,042
Income							
Other revenue	208	30	30	30	30	30	30
Total Income	208	30	30	30	30	30	30
NET COST OF SERVICES.....	6,076	2,734	4,600	3,894	2,922	1,967	2,012
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,506	1,584	1,609	1,638	1,697	1,742	1,787
Resources received free of charge.....	6	-	-	-	-	-	-
Royalties for Regions Fund ^(d)	3,000	1,125	896	2,231	1,200	200	200
TOTAL INCOME FROM STATE GOVERNMENT.....	4,512	2,709	2,505	3,869	2,897	1,942	1,987
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(1,564)	(25)	(2,095)	(25)	(25)	(25)	(25)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 13, 13 and 13 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$3.0 million (2010-11), \$1.1 million (2011-12), \$0.7 million (2011-12 Estimated Out Turn), \$2.0 million (2012-13), \$1.0 million (2013-14), Country Local Government Fund - \$0.2 million (2011-12 Estimated Out Turn), \$0.2 million (2012-13), \$0.2 million (2013-14), \$0.2 million (2014-15) and \$0.2 million (2015-16).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Boddington Gold Mine Expansion-Social Infrastructure Package	217	-	-	-	-	-	-
Royalties for Regions - Regional Grants Scheme	4,355	1,000	2,641	2,031	1,000	-	-
Royalties for Regions - Support to Regional Groupings of Local Governments.....	100	-	200	200	200	200	200
TOTAL.....	4,672	1,000	2,841	2,231	1,200	200	200

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,397	531	1,218	1,041	1,016	991	991
Restricted cash.....	4,199	2,981	2,129	2,129	2,129	2,129	2,104
Receivables.....	111	270	223	335	335	337	337
Total current assets.....	5,707	3,782	3,570	3,505	3,480	3,457	3,432
NON-CURRENT ASSETS							
Holding account receivables.....	163	169	131	134	136	138	140
Property, plant and equipment.....	37	34	71	68	66	64	62
Total non-current assets.....	200	203	202	202	202	202	202
TOTAL ASSETS.....	5,907	3,985	3,772	3,707	3,682	3,659	3,634
CURRENT LIABILITIES							
Employee provisions.....	212	122	212	212	212	212	212
Payables.....	100	49	60	20	20	22	22
Other.....	148	238	148	148	148	148	148
Total current liabilities.....	460	409	420	380	380	382	382
NON-CURRENT LIABILITIES							
Employee provisions.....	21	67	21	21	21	21	21
Total non-current liabilities.....	21	67	21	21	21	21	21
TOTAL LIABILITIES.....	481	476	441	401	401	403	403
EQUITY							
Contributed equity.....	138	138	138	138	138	138	138
Accumulated surplus/(deficit).....	5,288	3,371	3,193	3,168	3,143	3,118	3,093
Total equity.....	5,426	3,509	3,331	3,306	3,281	3,256	3,231
TOTAL LIABILITIES AND EQUITY.....	5,907	3,985	3,772	3,707	3,682	3,659	3,634

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,495	1,578	1,603	1,635	1,695	1,740	1,785
Holding account drawdowns.....	18	-	38	-	-	-	-
Royalties for Regions Fund ^(b)	3,000	1,125	896	2,231	1,200	200	200
Net cash provided by State Government.....	4,513	2,703	2,537	3,866	2,895	1,940	1,985
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,055)	(1,259)	(1,174)	(1,181)	(1,197)	(1,225)	(1,260)
Grants and subsidies	(4,672)	(1,000)	(2,841)	(2,231)	(1,200)	(200)	(200)
Supplies and services	(234)	(328)	(385)	(297)	(240)	(250)	(251)
Accommodation.....	(160)	(154)	(154)	(159)	(149)	(149)	(157)
Other payments.....	(678)	(519)	(572)	(555)	(514)	(521)	(522)
Receipts							
GST receipts	532	380	380	380	380	380	380
Other receipts.....	207	-	-	-	-	-	-
Net cash from operating activities	(6,060)	(2,880)	(4,746)	(4,043)	(2,920)	(1,965)	(2,010)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(16)	-	(40)	-	-	-	-
Net cash from investing activities	(16)	-	(40)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(1,563)	(177)	(2,249)	(177)	(25)	(25)	(25)
Cash assets at the beginning of the reporting period.....	7,159	3,689	5,596	3,347	3,170	3,145	3,120
Cash assets at the end of the reporting period.....	5,596	3,512	3,347	3,170	3,145	3,120	3,095

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$3.0 million (2010-11), \$1.1 million (2011-12), \$0.7 million (2011-12 Estimated Out Turn), \$2.0 million (2012-13), \$1.0 million (2013-14), Country Local Government Fund - \$0.2 million (2011-12 Estimated Out Turn), \$0.2 million (2012-13), \$0.2 million (2013-14), \$0.2 million (2014-15) and \$0.2 million (2015-16).

PILBARA DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 20

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 25 Net amount appropriated to deliver services.....	3,046	3,304	3,370	3,057	3,149	3,236	3,327
Total appropriations provided to deliver services	3,046	3,304	3,370	3,057	3,149	3,236	3,327
CAPITAL							
Item 115 Capital Appropriation	30	30	30	30	30	30	50
TOTAL APPROPRIATIONS.....	3,076	3,334	3,400	3,087	3,179	3,266	3,377
EXPENSES							
Total Cost of Services.....	7,967	4,821	6,088	4,989	4,643	3,739	3,840
Net Cost of Services ^(a)	7,419	4,391	5,658	4,989	4,643	3,739	3,840
CASH ASSETS ^(b)	2,540	4,932	3,485	3,485	3,485	3,485	3,485

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Decommissioning of Office of Shared Services	25	-	-	-	-
Royalties for Regions - Regional Grants Scheme	-	1,000	1,000	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Enhancement of the Pilbara Region's economic and social development.	1. Facilitation, Coordination and Governance 2. Regional Promotion and Information Services

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Facilitation, Coordination and Governance.....	4,488	2,716	3,430	2,810	2,615	2,107	2,163
2. Regional Promotion and Information Services.....	3,479	2,105	2,658	2,179	2,028	1,632	1,677
Total Cost of Services	7,967	4,821	6,088	4,989	4,643	3,739	3,840

Significant Issues Impacting the Agency

- Royalties for Regions (RfR) funding continues to provide a significant boost to the Pilbara's social and economic development and allows for opportunities for the Commission to leverage improved services that are more equitable with the Perth metropolitan region. The challenge for the Commission is to ensure the RfR grant scheme continues to be distributed in a strategic, effective and accountable manner that is consistent with the priorities of the Regional Development Council and government's regional development policy agenda.
- The Pilbara Cities vision provides significant funding for the development of a resident population of approximately 140,000 people by 2035. This will include:
 - Karratha and Hedland becoming cities of 50,000 people;
 - Newman becoming a sub-regional centre of 15,000 people; and
 - significantly higher level of amenities and services.
- The rapidly growing region requires coordinated planning for long-term infrastructure and service needs. Significant industry expansion will continue to occur in the Pilbara as illustrated by the follow projects:
 - Gorgon Joint Venture (\$43.0 billion) construction workforce of 3,500 and operational workforce of 300; and
 - new ports are being established and planned at Ashburton North near Onslow, Cape Preston and Anketell as well as significant expansion planned for the ports of Cape Lambert and Port Hedland.

- Work with the Department of Planning and the Pilbara Cities Office to coordinate and facilitate government, industry and community partnerships to deliver necessary outcomes with respect to implementing the Pilbara Planning and Infrastructure Framework.
- Development and implementation of the Pilbara Regional Blueprint.
- Implement the recommendations of the Pilbara Workforce Plan in collaboration with key stakeholders to address with the Pilbara workforce requirements.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: Enhancement of the Pilbara Region's economic and social development:					
Customers satisfied that the Pilbara Development Commission is effective in meeting its service objectives.	92%	80%	80%	80%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Facilitation, Coordination and Governance

Facilitate high-level stakeholder group discussion through the Pilbara Dialogue including requirements and strategies for the future development of the region. Coordinate liaison and collaboration between State Government agencies. Develop, implement and review good governance models, particularly in the area of grants management and effective agency operation.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 4,488	\$'000 2,716	\$'000 3,430	\$'000 2,810	1
Less Income	309	242	242	-	2
Net Cost of Service.....	4,179	2,474	3,188	2,810	
Employees (Full Time Equivalents).....	6	5	6	6	
Efficiency Indicators					
Average Operational Costs (Excluding Grants) per Working Hour.....	\$163	\$177	\$195	\$176	

Explanation of Significant Movements

(Notes)

1. The decrease in Total Cost of Service from the 2011-12 Estimated Actual to the 2012-13 Budget Target of \$620,000 is a result of a revised allocation of Regional Grants Scheme funding to the Commission under RfR in 2012-13.
2. The decrease in Total Income between the 2011-12 Estimated Actual and the 2012-13 Budget Target of \$242,000 is a result of a re-allocation of revenue to correctly reflect it as RfR income from the State Government.

2: Regional Promotion and Information Services

Provide and regularly update a range of relevant planning and community information to facilitate and support the sustainable economic and social development of the region.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	3,479	2,105	2,658	2,179	1
Less Income	239	188	188	-	2
Net Cost of Service.....	3,240	1,917	2,470	2,179	
Employees (Full Time Equivalents).....	5	4	6	6	
Efficiency Indicators					
Average Operational Costs (Excluding Grants) per Working Hour.....	\$163	\$177	\$195	\$176	

Explanation of Significant Movements

(Notes)

1. The decrease in Total Cost of Service from the 2011-12 Estimated Actual to the 2012-13 Budget Target of \$479,000 is a result of a revised allocation of Regional Grants Scheme funding to the Commission under RfR in 2012-13.
2. The decrease in Total Income between the 2011-12 Estimated Actual and the 2012-13 Budget Target of \$188,000 is a result of a re-allocation of revenue to correctly reflect it as RfR income from the State Government.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware and Software Replacement 2011-12 Program	30	30	30	-	-	-	-
NEW WORKS							
Computer Hardware and Software Replacement 2012-13 Program	30	-	-	30	-	-	-
2013-14 Program	30	-	-	-	30	-	-
2015-16 Program	50	-	-	-	-	-	50
Office Equipment Replacement - 2014-15 Program	30	-	-	-	-	30	-
Total Cost of Asset Investment Program	170	30	30	30	30	30	50
FUNDED BY							
Capital Appropriation			30	30	30	30	50
Total Funding			30	30	30	30	50

FINANCIAL STATEMENTS**Income Statement***Income*

Income from RfR is estimated at \$1.9 million in 2012-13 compared to \$3.2 million for the 2011-12 Estimated Actual, the decrease of \$1.3 million is a result of the reallocation of the Regional Grants Scheme funding under RfR.

The decrease in Total Income between the 2011-12 Estimated Actual and the 2012-13 Budget Estimate of \$430,000 is a result of both a re-allocation of revenue to correctly reflect it as RfR income from the State Government and the completion of a grants program funded by the Commonwealth.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,358	2,659	3,015	2,382	2,691	2,820	2,903
Grants and subsidies ^(c)	4,447	1,000	1,586	1,200	1,200	200	200
Supplies and services	587	588	624	701	304	293	318
Accommodation.....	252	319	558	377	216	205	205
Depreciation and amortisation	19	-	-	-	-	-	-
Other expenses.....	304	255	305	329	232	221	214
TOTAL COST OF SERVICES.....	7,967	4,821	6,088	4,989	4,643	3,739	3,840
Income							
Grants and subsidies	145	180	180	-	-	-	-
Other revenue	403	250	250	-	-	-	-
Total Income	548	430	430	-	-	-	-
NET COST OF SERVICES.....	7,419	4,391	5,658	4,989	4,643	3,739	3,840
INCOME FROM STATE GOVERNMENT							
Service appropriations	3,046	3,304	3,370	3,057	3,149	3,236	3,327
Resources received free of charge.....	13	-	-	-	-	-	-
Royalties for Regions Fund ^(d)	1,750	1,575	3,233	1,932	1,494	503	513
TOTAL INCOME FROM STATE GOVERNMENT.....	4,809	4,879	6,603	4,989	4,643	3,739	3,840
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(2,610)	488	945	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 11, 12 and 12 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$1.8 million (2010-11), \$0.3 million (2011-12 Estimated Out Turn), \$1.0 million (2012-13), \$1.0 million (2013-14), Regional Community Services Fund - \$1.6 million (2011-12), \$2.7 million (2011-12 Estimated Out Turn), \$0.7 million (2012-13), \$0.3 million (2013-14), \$0.3 million (2014-15), \$0.3 million (2015-16), Country Local Government Fund - \$0.2 million (2011-12 Estimated Out Turn), \$0.2 million (2012-13), \$0.2 million (2013-14), \$0.2 million (2014-15) and \$0.2 million (2015-16).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Royalties for Regions - Regional Grants Scheme	4,447	1,000	1,386	1,000	1,000	-	-
Royalties for Regions - Support to Regional Groupings of Local Governments.....	-	-	200	200	200	200	200
TOTAL.....	4,447	1,000	1,586	1,200	1,200	200	200

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	798	1,439	1,286	1,286	1,286	1,286	1,286
Restricted cash.....	1,742	3,493	2,199	2,199	2,199	2,199	2,199
Receivables.....	213	543	213	213	213	213	213
Other.....	-	108	-	-	-	-	-
Total current assets.....	2,753	5,583	3,698	3,698	3,698	3,698	3,698
NON-CURRENT ASSETS							
Holding account receivables.....	48	79	48	48	48	48	48
Property, plant and equipment.....	27	103	57	87	117	147	197
Intangibles.....	-	3	-	-	-	-	-
Total non-current assets.....	75	185	105	135	165	195	245
TOTAL ASSETS.....	2,828	5,768	3,803	3,833	3,863	3,893	3,943
CURRENT LIABILITIES							
Employee provisions.....	348	209	348	348	348	348	348
Payables.....	207	2,841	207	207	207	207	207
Other.....	1,291	301	1,291	1,291	1,291	1,291	1,291
Total current liabilities.....	1,846	3,351	1,846	1,846	1,846	1,846	1,846
NON-CURRENT LIABILITIES							
Employee provisions.....	7	104	7	7	7	7	7
Total non-current liabilities.....	7	104	7	7	7	7	7
TOTAL LIABILITIES.....	1,853	3,455	1,853	1,853	1,853	1,853	1,853
EQUITY							
Contributed equity.....	293	323	323	353	383	413	463
Accumulated surplus/(deficit).....	682	1,990	1,627	1,627	1,627	1,627	1,627
Total equity.....	975	2,313	1,950	1,980	2,010	2,040	2,090
TOTAL LIABILITIES AND EQUITY.....	2,828	5,768	3,803	3,833	3,863	3,893	3,943

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	3,046	3,304	3,370	3,057	3,149	3,236	3,327
Capital appropriation	30	30	30	30	30	30	50
Royalties for Regions Fund ^(b)	1,750	1,575	3,233	1,932	1,494	503	513
Net cash provided by State Government.....	4,826	4,909	6,633	5,019	4,673	3,769	3,890
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(2,311)	(2,400)	(2,756)	(1,990)	(2,351)	(2,517)	(2,600)
Grants and subsidies	(6,056)	(1,000)	(1,586)	(1,200)	(1,200)	(200)	(200)
Supplies and services	(632)	(377)	(588)	(471)	(375)	(390)	(407)
Accommodation.....	(247)	(408)	(339)	(846)	(275)	(279)	(280)
Other payments.....	(969)	(786)	(969)	(637)	(597)	(508)	(508)
Receipts							
Grants and subsidies	145	180	180	-	-	-	-
GST receipts	695	150	150	155	155	155	155
Other receipts.....	743	250	250	-	-	-	-
Net cash from operating activities	(8,632)	(4,391)	(5,658)	(4,989)	(4,643)	(3,739)	(3,840)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(30)	(30)	(30)	(30)	(30)	(30)	(50)
Net cash from investing activities	(30)	(30)	(30)	(30)	(30)	(30)	(50)
NET INCREASE/(DECREASE) IN CASH HELD	(3,836)	488	945	-	-	-	-
Cash assets at the beginning of the reporting period.....	6,376	4,444	2,540	3,485	3,485	3,485	3,485
Cash assets at the end of the reporting period.....	2,540	4,932	3,485	3,485	3,485	3,485	3,485

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$1.8 million (2010-11), \$0.3 million (2011-12 Estimated Out Turn), \$1.0 million (2012-13), \$1.0 million (2013-14), Regional Community Services Fund - \$1.6 million (2011-12), \$2.7 million (2011-12 Estimated Out Turn), \$0.7 million (2012-13), \$0.3 million (2013-14), \$0.3 million (2014-15), \$0.3 million (2015-16), Country Local Government Fund - \$0.2 million (2011-12 Estimated Out Turn), \$0.2 million (2012-13), \$0.2 million (2013-14), \$0.2 million (2014-15) and \$0.2 million (2015-16).

SOUTH WEST DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 21

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 26 Net amount appropriated to deliver services.....	4,034	4,281	4,445	4,482	4,652	4,765	4,889
Total appropriations provided to deliver services	4,034	4,281	4,445	4,482	4,652	4,765	4,889
TOTAL APPROPRIATIONS.....	4,034	4,281	4,445	4,482	4,652	4,765	4,889
EXPENSES							
Total Cost of Services.....	13,943	5,726	8,479	5,746	5,903	5,020	5,144
Net Cost of Services ^(a)	13,568	5,616	8,369	5,686	5,848	4,965	5,089
CASH ASSETS ^(b)	6,183	5,243	4,272	4,251	4,258	4,258	4,157

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Decommissioning of Office of Shared Services	61	-	-	-	-
Royalties for Regions - Regional Grants Scheme	-	1,000	1,000	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment which is conducive to the balanced economic development of the South West Region.	1. Regional Development

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Regional Development	13,943	5,726	8,479	5,746	5,903	5,020	5,144
Total Cost of Services	13,943	5,726	8,479	5,746	5,903	5,020	5,144

Significant Issues Impacting the Agency

- New population forecasts for the South West highlight continued growth and the need to effectively support an increasingly older population with access to community resources.
- The Regional Centres Development Plan (SuperTowns) Program has identified the importance of integrated economic and community plans supported by efficient infrastructure and land use planning. This model will inform future planning for the economic and social growth of the South West.
- Population growth also requires continued leadership in building the region's economy. The focus for 2012-13 will continue to strengthen the food and wine tourism sectors, develop the emerging creative industries sector and further develop international trade opportunities.
- Regional growth also requires a continuing focus on infrastructure planning. Water, freight logistics including air and sea transport and high-capacity broadband will be significant areas of interest with human and technical resources being applied to effective business planning to justify investment.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: An environment which is conducive to the balanced economic development of the South West Region:					
Customer satisfaction survey	82%	79%	79%	80%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Regional Development**

To provide a regional development service which contributes to sustainable development within the South West through the provision of information, advice and support together with marketing and promotion of the region.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 13,943	\$'000 5,726	\$'000 8,479	\$'000 5,746	
Less Income	375	110	110	60	
Net Cost of Service	13,568	5,616	8,369	5,686	
Employees (Full Time Equivalents).....	24	25	24	24	
Efficiency Indicators					
Average Cost per Hour of Service	\$151	\$175	\$183	\$178	

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement							
2010-11 Program	30	30	30	-	-	-	-
2011-12 Program	30	30	30	-	-	-	-
NEW WORKS							
Asset Replacement							
2012-13 Program	50	-	-	50	-	-	-
2013-14 Program	30	-	-	-	30	-	-
2014-15 Program	30	-	-	-	-	30	-
2015-16 Program	30	-	-	-	-	-	30
Total Cost of Asset Investment Program	200	60	60	50	30	30	30
FUNDED BY							
Drawdowns from the Holding Account			30	30	30	30	30
Internal Funds and Balances			30	20	-	-	-
Total Funding			60	50	30	30	30

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grants and subsidies expenditure of \$1.3 million in the 2012-13 Budget Estimate has decreased by \$2.6 million (66.4%) from the 2011-12 Estimated Actual primarily due to the completion of funding for the Busselton Jetty Refurbishment and reduced funds for the Royalties for Regions (RfR) Regional Grants Scheme.

Income

Income from RfR for the Regional Grants Scheme has been estimated at \$1.0 million for 2012-13. This represents a decrease of \$160,000 (13.8%) from the 2011-12 Estimated Actual. This is due to a reduction of funds allocated to the RfR Regional Grants Scheme. The RfR Estimated Actual for 2011-12 is \$2.1 million.

Statement of Financial Position

The Commission's Total Equity is not expected to have any significant change between the 2011-12 Estimated Actual and the 2012-13 Budget Estimate with limited movement in the asset and liability position.

The major component of restricted cash is Lake Kepwari and RfR Regional Grants Scheme funds.

Statement of Cashflows

Cash assets at the end of 2012-13 Budget Estimate are expected to be \$4.3 million, primarily representing unexpended restricted cash assets of \$3.6 million for Lake Kepwari and the RfR Regional Grants Scheme.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,368	2,419	2,522	2,494	2,739	2,895	3,035
Grants and subsidies ^(c)	9,819	1,320	3,868	1,300	1,350	300	300
Supplies and services	941	1,144	1,246	1,064	985	1,005	972
Accommodation.....	344	393	393	405	419	419	410
Depreciation and amortisation	131	157	157	164	140	132	132
Other expenses.....	340	293	293	319	270	269	295
TOTAL COST OF SERVICES.....	13,943	5,726	8,479	5,746	5,903	5,020	5,144
Income							
Sale of goods and services	112	-	-	-	-	-	-
Grants and subsidies	67	100	100	50	50	50	50
Other revenue	196	10	10	10	5	5	5
Total Income	375	110	110	60	55	55	55
NET COST OF SERVICES.....	13,568	5,616	8,369	5,686	5,848	4,965	5,089
INCOME FROM STATE GOVERNMENT							
Service appropriations	4,034	4,281	4,445	4,482	4,652	4,765	4,889
Resources received free of charge.....	12	-	-	-	-	-	-
Royalties for Regions Fund ^(d)	4,000	1,345	2,110	1,200	1,200	200	200
TOTAL INCOME FROM STATE GOVERNMENT.....	8,046	5,626	6,555	5,682	5,852	4,965	5,089
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(5,522)	10	(1,814)	(4)	4	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 24, 24 and 24 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$4.0 million (2010-11), \$1.3 million (2011-12), \$1.9 million (2011-12 Estimated Out Turn), \$1.0 million (2012-13), \$1.0 million (2013-14), Country Local Government Fund - \$0.2 million (2011-12 Estimated Out Turn), \$0.2 million (2012-13), \$0.2 million (2013-14), \$0.2 million (2014-15) and \$0.2 million (2015-16).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Busselton Jetty Refurbishment	3,623	-	-	-	-	-	-
Royalties for Regions – Regional Strategic Projects	4,662	1,220	1,984	1,000	1,000	-	-
Royalties for Regions - Support to Regional Groupings of Local Governments.....	100	-	200	200	200	200	200
Other Payments	1,434	100	1,684	100	150	100	100
TOTAL.....	9,819	1,320	3,868	1,300	1,350	300	300

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	714	528	627	606	613	613	613
Restricted cash.....	5,469	4,715	3,645	3,645	3,645	3,645	3,544
Holding account receivables	30	30	30	30	30	30	30
Receivables	62	186	62	64	64	64	64
Other.....	1,261	1,261	1,261	1,261	1,261	1,261	1,261
Total current assets	7,536	6,720	5,625	5,606	5,613	5,613	5,512
NON-CURRENT ASSETS							
Holding account receivables	992	1,119	1,119	1,253	1,363	1,465	1,567
Property, plant and equipment	6,609	5,632	6,518	6,413	6,312	6,219	6,117
Intangibles	4	-	(1)	(1)	(1)	(1)	(1)
Other.....	1,836	1,830	1,835	1,826	1,817	1,808	1,808
Total non-current assets.....	9,441	8,581	9,471	9,491	9,491	9,491	9,491
TOTAL ASSETS	16,977	15,301	15,096	15,097	15,104	15,104	15,003
CURRENT LIABILITIES							
Employee provisions.....	544	475	527	529	531	531	531
Payables.....	333	674	283	283	283	283	182
Other.....	55	61	55	58	59	59	59
Total current liabilities.....	932	1,210	865	870	873	873	772
NON-CURRENT LIABILITIES							
Employee provisions.....	168	82	168	168	168	168	168
Other.....	1	1	1	1	1	1	1
Total non-current liabilities	169	83	169	169	169	169	169
TOTAL LIABILITIES.....	1,101	1,293	1,034	1,039	1,042	1,042	941
EQUITY							
Contributed equity	11,389	11,389	11,389	11,389	11,389	11,389	11,389
Accumulated surplus/(deficit).....	97	(875)	(1,717)	(1,721)	(1,717)	(1,717)	(1,717)
Reserves.....	4,390	3,494	4,390	4,390	4,390	4,390	4,390
Total equity	15,876	14,008	14,062	14,058	14,062	14,062	14,062
TOTAL LIABILITIES AND EQUITY.....	16,977	15,301	15,096	15,097	15,104	15,104	15,003

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	3,906	4,124	4,288	4,318	4,512	4,633	4,757
Holding account drawdowns.....	30	30	30	30	30	30	30
Royalties for Regions Fund ^(b)	4,000	1,345	2,110	1,200	1,200	200	200
Net cash provided by State Government.....	7,936	5,499	6,428	5,548	5,742	4,863	4,987
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(2,220)	(2,427)	(2,530)	(2,490)	(2,736)	(2,892)	(3,083)
Grants and subsidies	(10,145)	(1,320)	(3,868)	(1,300)	(1,350)	(300)	(300)
Supplies and services	(887)	(1,233)	(1,335)	(1,070)	(985)	(1,008)	(1,025)
Accommodation.....	(343)	(393)	(393)	(405)	(419)	(419)	(410)
Other payments.....	(1,496)	(1,496)	(1,496)	(1,527)	(570)	(569)	(475)
Receipts							
Grants and subsidies	67	100	100	50	50	50	50
Sale of goods and services	122	-	-	-	-	-	-
GST receipts	1,244	1,233	1,233	1,213	300	300	180
Other receipts.....	227	10	10	10	5	5	5
Net cash from operating activities	(13,431)	(5,526)	(8,279)	(5,519)	(5,705)	(4,833)	(5,058)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	-	(30)	(60)	(50)	(30)	(30)	(30)
Net cash from investing activities	-	(30)	(60)	(50)	(30)	(30)	(30)
NET INCREASE/(DECREASE) IN CASH HELD	(5,495)	(57)	(1,911)	(21)	7	-	(101)
Cash assets at the beginning of the reporting period.....	11,678	5,300	6,183	4,272	4,251	4,258	4,258
Cash assets at the end of the reporting period.....	6,183	5,243	4,272	4,251	4,258	4,258	4,157

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$4.0 million (2010-11), \$1.3 million (2011-12), \$1.9 million (2011-12 Estimated Out Turn), \$1.0 million (2012-13), \$1.0 million (2013-14), Country Local Government Fund - \$0.2 million (2011-12 Estimated Out Turn), \$0.2 million (2012-13), \$0.2 million (2013-14), \$0.2 million (2014-15) and \$0.2 million (2015-16).

WHEATBELT DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 22

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 27 Net amount appropriated to deliver services.....	1,660	1,758	1,861	1,817	1,871	1,923	1,975
Total appropriations provided to deliver services	1,660	1,758	1,861	1,817	1,871	1,923	1,975
TOTAL APPROPRIATIONS.....	1,660	1,758	1,861	1,817	1,871	1,923	1,975
EXPENSES							
Total Cost of Services.....	4,736	2,904	9,694	4,978	3,267	2,313	2,371
Net Cost of Services ^(a)	4,710	2,879	5,321	4,945	3,242	2,288	2,346
CASH ASSETS ^(b)	2,821	21	652	88	92	98	79

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Decommissioning of Office of Shared Services	25	-	-	-	-
Royalties for Regions - Regional Grants Scheme	-	1,000	1,000	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt.	1. Information and Promotion Services 2. Facilitation Services

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Information and Promotion Services	2,498	1,451	4,586	2,355	1,546	1,094	1,122
2. Facilitation Services	2,238	1,453	5,108	2,623	1,721	1,219	1,249
Total Cost of Services	4,736	2,904	9,694	4,978	3,267	2,313	2,371

Significant Issues Impacting the Agency

- The Wheatbelt's population growth in the peri-urban areas of the Avon Valley and the Central Coast is expected to continue and has been recognised with Northam and Jurien Bay being accepted in the first round of the State Government's Regional Centres Development Plan (SuperTowns) program.
- Increased employment generation at the Avon Industrial Park and the construction of the Yongah Hill Immigration Detention Centre have provided significant increased economic activity in the Avon Sub Region.
- The completion of Indian Ocean Drive has lead to an increase in visitation and interest in the Central Coast (246.0% traffic increase as of November 2011) and extensive planning has been undertaken to assist Jurien Bay to have ordered growth into the future.
- The region's proximity to Perth and strategic location will see continued growth, both economic and social, across the entire region. Economic restructuring is likely to occur in the Central East. The Commission will continue to focus on activities that drive growth across diverse sectors and attract a labour force.
- The Commission will continue to:
 - facilitate the development of business information and development activities to maximise the benefits to local businesses and communities from growth;
 - provide information on economic drivers and constraints for the Wheatbelt's five sub regions to strengthen partnerships with the Department of Planning to produce the Wheatbelt Regional Infrastructure Framework;

- provide central decision makers with quality regional information by partnering with the region's communities, businesses and local government authorities, as part of an ongoing commitment to gain maximum benefit for the Wheatbelt from the Royalties for Regions (RfR) set of programs, including the Country Local Government Fund and Regional Centres Development Plan (SuperTowns) programs;
 - facilitate regional leadership. In a region of over 100 communities across 43 local government authorities, it is imperative that regional economies of scale are used to attract State, Commonwealth and private investment, and to ensure growth potential and investment benefit is maximised;
 - identify and develop key projects of regional significance that enhance the region's opportunities to maximise and properly manage growth. These include the Northam Water Reuse Project, funded Regional Centres Development Plan (SuperTowns), aged care and accommodation projects across multiple local government boundaries, sub regional planning and business development projects;
 - focus on service delivery reform, especially in the key areas of education and health, in recognition of their role in population, and therefore, workforce attraction and retention;
 - seek opportunities to market the Wheatbelt Region as a place to live work and invest; and
 - engage with groups such as the Northam Elders Group to develop local solutions that will assist the region's Indigenous population to maximise benefits from growth and regional restructuring.
- Adverse seasonal conditions and fluctuations in key world economic drivers have seen another year of pressure on the agriculture sector, necessitating a greater focus on regional and industry restructuring. The Commission is continuing to explore the potential for diversified economic opportunities in the region and opportunities for across industry employment for those involved in agriculture and agriculture related industries. This includes being involved in, and making contributions to workforce development and training activities.
 - The Commission will continue to contribute to Public Sector reform priorities. In addition, within its resources and delegated powers, the Commission will strive to achieve the best outcomes for the Wheatbelt Region and Regional Western Australia, from restructuring in the Regional Development portfolio and related programs. This will involve further enhancing partnerships with key stakeholders to ensure quality regional information is provided to decision makers.

Outcomes and Key Effectiveness Indicators^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt:					
Satisfaction survey that the Commission is achieving its outcome - sample size.....	107	125	125	125	
Strongly Agree.....	20%	26%	25%	27%	
Agree	66%	67%	66%	63%	
Neither Agree or Disagree	5%	2%	5%	4%	
Disagree	5%	2%	2%	1%	
Strongly Disagree	0%	1%	0%	2%	
Don't Know.....	4%	0%	2%	3%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Information and Promotion Services

The provision of timely and accurate information to meet client need in developing the Wheatbelt region through the identification and promotion of the comparative advantages of the region, the diversification of industry and businesses, and by providing a central point for information and assistance.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 2,498	\$'000 1,451	\$'000 4,586	\$'000 2,355	1
Less Income	14	12	1,884	19	
Net Cost of Service.....	2,484	1,439	2,702	2,336	
Employees (Full Time Equivalents).....	7	8	7	7	
Efficiency Indicators					
Average Cost per hour of Regional Development Service.....	\$99	\$93	\$98	\$97	2
Average Cost per Program of Grants Conveyed	\$34,381	\$62,313	\$36,392	\$54,835	

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Services between 2011-12 Estimated Actual and the 2012-13 Budget Target is due to the decrease in grants expenditure as a result of a reallocation of Regional Grants Scheme funding under RfR.
2. The increase in the Average Cost per Program of Grants Conveyed between the 2011-12 Estimated Actual and the 2012-13 Budget Target is due to actual grant expenditure being a known quantity as the moneys remaining have been diminished due to the reallocation of Regional Grants Scheme funding under RfR.

2: Facilitation Services

The provision of assistance, support and encouragement to clients, based around identified regional opportunities. Central to this service are activities that relate to the facilitation of the upgrading of infrastructure, provide encouragement and support to the development of new industries and facilitate the intensification, expansion and diversification of existing industries.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 2,238	\$'000 1,453	\$'000 5,108	\$'000 2,623	1
Less Income	12	13	2,489	14	
Net Cost of Service.....	2,226	1,440	2,619	2,609	
Employees (Full Time Equivalents).....	7	7	7	7	
Efficiency Indicators					
Average Cost per hour of Regional Development Service.....	\$101	\$95	\$94	\$99	2
Average Cost per Program of Grants Conveyed	\$49,060	\$50,150	\$32,931	\$55,165	

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Services between 2011-12 Estimated Actual and the 2012-13 Budget Target is due to the decrease in grants expenditure as a result of a reallocation of Regional Grants Scheme funding under RfR.
2. The increase in the Average Cost per Program of Grants Conveyed between the 2011-12 Estimated Actual and the 2012-13 Budget Target is due to actual grant expenditure being a known quantity as the moneys remaining have been diminished due to the reallocation of Regional Grants Scheme funding under RfR.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Replacement - 2011-12 Program	20	20	20	-	-	-	-
NEW WORKS							
Computer and Office Replacement							
2012-13 Program	29	-	-	29	-	-	-
2014-15 Program	41	-	-	-	-	41	-
2015-16 Program	41	-	-	-	-	-	41
Replacement of Office Equipment - 2013-14 Program	47	-	-	-	47	-	-
Total Cost of Asset Investment Program	178	20	20	29	47	41	41
FUNDED BY							
Capital Appropriation			-	-	-	-	-
Drawdowns from the Holding Account			20	29	47	41	41
Total Funding			20	29	47	41	41

FINANCIAL STATEMENTS

Income Statement

Expenses

Grants and Subsidies expenditure is estimated at \$2.8 million in 2012-13 representing a decrease of \$807,000 (22.3%) from the 2011-12 Estimated Actual as a result of a revised allocation to the Regional Grants Scheme funding under RfR.

Income

RfR income for the 2012-13 Budget Estimate is \$2.6 million compared to \$1.5 million for the 2011-12 Estimate Actual, the increase of \$1.1 million (68.3%) is a result of a reallocation of the Regional Grants Scheme funding under RfR.

Statement of Financial Position

Total Current Liabilities are estimated at \$355,000 in the 2012-13 Budget Estimate, representing a decrease of \$43,000 (10.8%) from the 2011-12 Estimated Actual, as a result of leave liabilities to several staff, leading to a reduction in employee leave provisions.

Statement of Cashflows

The 2012-13 Cash Assets at the End of the Reporting Period of \$88,000 represents a decrease of \$564,000 (86.5%) from the 2011-12 Estimated Actual, as a result of grant moneys associated with the Regional Development Scheme and Regional Grants Scheme under RfR being paid.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,433	1,323	1,559	1,375	1,362	1,392	1,429
Grants and subsidies ^(c)	2,803	1,000	3,620	2,813	1,300	300	300
Supplies and services	167	190	4,050	354	195	197	193
Accommodation.....	91	103	117	122	128	128	128
Depreciation and amortisation	35	51	51	57	59	65	65
Other expenses.....	207	237	297	257	223	231	256
TOTAL COST OF SERVICES.....	4,736	2,904	9,694	4,978	3,267	2,313	2,371
Income							
Grants and subsidies	-	-	4,290	-	-	-	-
Other revenue	26	25	83	33	25	25	25
Total Income	26	25	4,373	33	25	25	25
NET COST OF SERVICES.....	4,710	2,879	5,321	4,945	3,242	2,288	2,346
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,660	1,758	1,861	1,817	1,871	1,923	1,975
Resources received free of charge.....	19	10	19	19	19	20	20
Royalties for Regions Fund ^(d)	1,570	1,125	1,541	2,593	1,300	300	300
TOTAL INCOME FROM STATE GOVERNMENT.....	3,249	2,893	3,421	4,429	3,190	2,243	2,295
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(1,461)	14	(1,900)	(516)	(52)	(45)	(51)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 14, 14 and 14 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$1.5 million (2010-11), \$1.1 million (2011-12), \$1.2 million (2011-12 Estimated Out Turn), \$2.3 million (2012-13), \$1.0 million (2013-14), Country Local Government Fund - \$0.1 million (2010-11), \$0.3 million (2011-12 Estimated Out Turn), \$0.3 million (2012-13), \$0.3 million (2013-14), \$0.3 million (2014-15) and \$0.3 million (2015-16).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Royalties for Regions - Regional Grants Scheme	2,803	1,000	3,320	2,513	1,000	-	-
Royalties for Regions - Support to Regional Groupings of Local Government	-	-	300	300	300	300	300
TOTAL.....	2,803	1,000	3,620	2,813	1,300	300	300

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	152	1	93	88	92	98	79
Restricted cash.....	2,669	20	559	-	-	-	-
Holding account receivables	30	29	29	47	41	41	41
Receivables.....	39	-	-	-	-	-	-
Total current assets	2,890	50	681	135	133	139	120
NON-CURRENT ASSETS							
Holding account receivables	38	156	60	70	88	112	136
Property, plant and equipment	20	46	18	19	32	46	37
Intangibles	22	6	31	32	17	24	8
Other.....	173	165	134	105	94	50	25
Total non-current assets.....	253	373	243	226	231	232	206
TOTAL ASSETS.....	3,143	423	924	361	364	371	326
CURRENT LIABILITIES							
Employee provisions.....	237	151	242	199	214	225	231
Payables.....	385	269	85	85	85	85	85
Other.....	71	80	71	71	71	71	71
Total current liabilities.....	693	500	398	355	370	381	387
NON-CURRENT LIABILITIES							
Employee provisions.....	81	42	57	53	93	134	134
Total non-current liabilities	81	42	57	53	93	134	134
TOTAL LIABILITIES.....	774	542	455	408	463	515	521
EQUITY							
Contributed equity	75	75	75	75	75	75	75
Accumulated surplus/(deficit).....	2,294	(194)	394	(122)	(174)	(219)	(270)
Total equity	2,369	(119)	469	(47)	(99)	(144)	(195)
TOTAL LIABILITIES AND EQUITY.....	3,143	423	924	361	364	371	326

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,622	1,707	1,810	1,760	1,812	1,858	1,910
Holding account drawdowns.....	14	20	20	29	47	41	41
Royalties for Regions Fund ^(b)	1,570	1,125	1,541	2,593	1,300	300	300
Net cash provided by State Government.....	3,206	2,852	3,371	4,382	3,159	2,199	2,251
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,322)	(1,399)	(1,598)	(1,416)	(1,294)	(1,323)	(1,421)
Grants and subsidies	(2,879)	(1,000)	(3,879)	(2,813)	(1,300)	(300)	(300)
Supplies and services	(137)	(190)	(4,080)	(354)	(195)	(197)	(176)
Accommodation.....	(105)	(104)	(98)	(104)	(109)	(109)	(103)
Other payments.....	(376)	(291)	(319)	(328)	(300)	(313)	(319)
Receipts							
Grants and subsidies	-	-	4,290	-	-	-	-
GST receipts	193	65	80	65	65	65	65
Other receipts.....	34	25	84	33	25	25	25
Net cash from operating activities	(4,592)	(2,894)	(5,520)	(4,917)	(3,108)	(2,152)	(2,229)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(14)	(20)	(20)	(29)	(47)	(41)	(41)
Net cash from investing activities	(14)	(20)	(20)	(29)	(47)	(41)	(41)
NET INCREASE/(DECREASE) IN CASH HELD	(1,400)	(62)	(2,169)	(564)	4	6	(19)
Cash assets at the beginning of the reporting period.....	4,221	83	2,821	652	88	92	98
Cash assets at the end of the reporting period.....	2,821	21	652	88	92	98	79

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$1.5 million (2010-11), \$1.1 million (2011-12), \$1.2 million (2011-12 Estimated Out Turn), \$2.3 million (2012-13), \$1.0 million (2013-14), Country Local Government Fund - \$0.1 million (2010-11), \$0.3 million (2011-12 Estimated Out Turn), \$0.3 million (2012-13), \$0.3 million (2013-14), \$0.3 million (2014-15) and \$0.3 million (2015-16).

WESTERN AUSTRALIAN LAND AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority (LandCorp) is the State Government's land and property development agency. A key area of responsibility is managing and facilitating difficult and complex land developments to enable delivery of priority State Government projects. Principal services include strategically acquiring and developing land and infrastructure to meet the future needs of State-wide communities and optimising triple bottom line outcomes from Government-owned land. A significant number of LandCorp projects are delivered through partnering arrangements with the private sector.

The planned asset investment program for 2012-13 is \$431.7 million. This will be funded by land sales, Operating Subsidies, Royalties for Regions (RfR) funding and borrowings. LandCorp operates through three core programs and key projects/activities within each include:

- **Industry and Infrastructure Program:** supports the economic growth in Western Australia by promoting the delivery of industrial land and associated infrastructure with high standards of design and sustainability. Key projects to be progressed in 2012-13 include the:
 - Australian Marine Complex Common User Facility at a total cost of \$170.3 million. Commenced in 2005-06, the upgrade includes a floating dock facility and services to accommodate naval ship building and repair and maintenance activities, plus major oil and gas and resource projects;
 - development at Oakajee encompassing a strategic industrial core area of 1,134 hectares, a general industrial area of 196 hectares linked to a proposed regional port facility and associated rail network. There is also a 4,071 hectare buffer to avoid conflict with neighbouring land uses. Structure planning was completed in early 2012;
 - acquisition of land at Latitude 32 (Hope Valley-Wattleup) and Port Hedland (General Industrial);
 - development of land at Hope Valley Flinders, Karratha Support Industrial, Meridian Park (Neerabup), Port Hedland (General Industrial), Rockingham Industry Zone (General Industrial) and Wangara Enterprise Park; and
 - provision of support for the development of the State's Strategic Industrial Areas, including Ashburton North, Collie Shotts and Anketell.
- **Metropolitan Program:** supports the State Government's Directions 2031 and Beyond policy by undertaking or facilitating the development of Government priority urban projects in selected Activity Centres and corridors, as well as supplementing metropolitan land supply through a mix of urban infill and green-field developments. Major initiatives in 2012-13 include the:
 - involvement in Activity Centres, increasing housing diversity to meet Directions 2031 and Beyond density targets. LandCorp's urban renewal projects within Metropolitan Activity Centres are contributing to addressing the emerging demands of Perth's growing population by creating innovative and liveable places for people. These projects include Claremont North East Precinct, Murdoch, Cockburn Central and Cockburn Coast. LandCorp is preparing the land delivery business case for the Stirling Activity Centre on behalf of the Stirling Alliance;
 - significant coastal development at Alkimos, located north of Perth, incorporating a city centre for mixed use and employment. As a major source of land supply over the next 20 to 25 years, the area is being planned on transit-oriented principles with the train station in the City Centre and public transport linkages developed from early stages. The Department of Transport and LandCorp are jointly proposing to investigate a boat harbour in the corridor to accommodate medium-term demand for boating facilities. First lots are scheduled for release in late 2012;
 - acquisition of land at Fremantle Knutsford, Waikiki High School, White Gum Valley and two Coolbellup Primary Schools; and
 - development of land at Yanchep, Atwell Harvest Lakes, Baldivis Evermore Heights, Craigie High School, Kwinana Education Precinct, Girrawheen Blackmore and the former Carine TAFE site.
- **Regional Program:** delivers a State-wide land and infrastructure development strategy for regional Western Australia to maximise economic development opportunities and the potential to create permanent, sustainable communities. Key projects to be progressed in 2012-13 include the:
 - acquisition and development of land incorporating RfR funding to deliver the Government's Pilbara Cities initiative, including Karratha Town Centre redevelopment, provision of residential land at Karratha, Port Hedland, Newman and South Hedland, as well as revitalisation projects at Newman and South Hedland town centres;
 - development of land in the Kimberley including Broome North and Kununurra Lakeside to meet population growth;

- support of the development of the Regional Centres Development Plan (SuperTowns) program through participation in the Steering Committee and Implementation Working Group. This also involves the delivery of growth plans for Katanning and Morawa;
- Regional Development Assistance Program (RDAP) and Local RDAP, which includes the development of residential expansion at Exmouth, Carnarvon and Collie. The Local RDAP program is planned to deliver 150 residential and light industrial lots across multiple development sites;
- Kununurra - Ord-East Kimberley Expansion Project, with funding through the State Government's RfR program, this project features irrigation channels, drains, roads and 8,000 hectares of farmlands. Central to the project is engagement of the Miriwung and Gajerrong People in sustainable training, business and employment opportunities; and
- development of the Bunbury Waterfront following Government's endorsement of LandCorp's concept plan for Stage 1. Planning work has commenced with planning documents expected to be lodged with the City of Bunbury during 2012. Stage 1 comprises two development areas at Koombana North and Marlston North, which will provide for a mixture of commercial, tourist and residential uses as well as improved public open space.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
Australian Marine Complex Upgrade	170,300	169,652	1,200	648	-	-	-
Bunbury Waterfront - Stage 1	26,995	11,247	4,115	6,618	1,026	7,735	369
Development of Land							
Industry and Infrastructure Program							
Industry and Infrastructure Acquisition and Development	1,117,391	693,746	130,737	155,898	128,073	66,625	73,049
Metropolitan Program							
Perth and Peel Land Acquisition and Development	1,127,679	531,553	59,532	140,895	156,310	160,993	137,928
Regional Program							
Regional Land Acquisition and Development ^(a)	1,217,238	834,753	194,854	127,655	67,671	100,756	86,403
COMPLETED WORKS							
Albany Waterfront Development	40,710	40,710	195	-	-	-	-
Total Cost of Asset Investment Program	3,700,313	2,281,661	390,633	431,714	353,080	336,109	297,749
FUNDED BY							
Asset Sales			1	2,000	-	-	-
Borrowings			161,478	88,000	27,000	-	8,000
Internal Funds and Balances			183,344	287,799	271,830	311,109	283,011
Other ^(b)			25,000	25,940	3,000	-	-
Drawdowns from Royalties for Regions Fund ^(b)			20,810	27,975	51,250	25,000	6,738
Total Funding			390,633	431,714	353,080	336,109	297,749

(a) Funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

WESTERN AUSTRALIAN LAND INFORMATION AUTHORITY

PART 5 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 23

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 28 Net amount appropriated to deliver services.....	33,552	31,361	38,503	37,648	27,599	29,409	30,639
Amount Authorised by Other Statutes							
- Transfer of Land Act 1893.....	478	-	-	-	-	-	-
- Salaries and Allowances Act 1975	446	274	274	282	290	299	310
Total appropriations provided to deliver services	34,476	31,635	38,777	37,930	27,889	29,708	30,949
CAPITAL							
Item 116 Capital Appropriation	-	6,918	6,918	6,732	523	-	-
TOTAL APPROPRIATIONS.....	34,476	38,553	45,695	44,662	28,412	29,708	30,949
EXPENSES							
Total Cost of Services.....	136,825	138,292	138,258	142,332	140,662	146,248	162,174
Net Cost of Services ^(a)	34,350	23,593	29,053	18,244	(1,991)	(355)	2,265
CASH ASSETS ^(b)	11,973	23,099	34,875	48,328	70,372	93,420	94,612

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
2011 Voluntary Separation Offers	5,901	(2,559)	(2,559)	(2,559)	(2,559)
Location Information Strategy - Stage 1	261	613	1,603	2,500	2,500
Strategic Development Plan 2012-13 to 2015-16	(9,042)	(8,424)	(9,065)	(11,115)	(7,030)

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land.	1. Land Information
	Independent valuations support government's collection of rates and taxes and management of property assets.	2. Valuations
	Coordinated capture and access to the State's location information.	3. Access to Government Location Information

Service Summary

Expense	2010-11 Actual ^(a) \$'000	2011-12 Budget ^(a) \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Land Information.....	110,275	112,115	111,293	114,128	111,486	115,312	129,038
2. Valuations.....	23,135	22,288	22,995	23,607	23,466	24,200	26,261
3. Access to Government Location Information.....	3,415	3,889	3,970	4,597	5,710	6,736	6,875
Total Cost of Services	136,825	138,292	138,258	142,332	140,662	146,248	162,174

(a) With the implementation of a revised Outcome Based Management framework, the 2010-11 Actual and 2011-12 Budget results have been recast for comparative purposes.

Significant Issues Impacting the Agency

- Under Section 93 of the *Land Information Authority Act 2006* (the Act), the responsible Minister is required to carry out a review of the operation and effectiveness of the Act as soon as is practicable after every fifth anniversary of the commencement of the section. The inaugural review is currently underway by the Minister for Lands and a review report is being prepared for tabling in Parliament before the end of June 2012. In conducting the review, the Minister is to consider and have regard to: the effectiveness of the operations of the Authority (Landgate); the need for the continuation of the functions of Landgate; and any other matters that appear to the Minister to be relevant to the operation and effectiveness of the Act.

- Landgate continues to have a high proportion of revenue dependent on the property market and will remain impacted by global economic uncertainty; requiring a disciplined fiscal approach and a drive to improve productivity. Rationalisation initiatives have included streamlining accommodation and a measured approach to reducing resource requirements. To operate successfully in this environment Landgate will increase the level of automation and scalability across its business systems and processes to allow Landgate to adapt to changes in market activity levels and redirect resources to value added activities. In 2012-13, as part of the transition from paper to digital document registration, Landgate will investigate options for replacement of core systems to enable the automation of registration and examination processes.
- Landgate is a shareholder in National E-Conveyancing Development Ltd (NECDL). NECDL is developing and testing an e-conveyancing platform to be known as PEXA (Property Exchange Australia), with a view to launching a first stage release to allow the electronic processing of mortgage and discharge documents in 2013. Landgate will contribute to system design to meet State needs, secure new revenue streams and position Landgate to benefit from the broader potential of a national electronic property transaction system.
- In collaboration with the Western Australian Land Information System (WALIS) community, Landgate will continue to coordinate the delivery of a program of work and lead the implementation of the Location Information Strategy (LIS) across the public and private sectors and the research community. This program will deliver a more comprehensive and better coordinated approach to capturing location information across Western Australia, reducing costly duplication, improving service delivery and supporting growth of the State. In order to deliver the LIS, Landgate will commence the redevelopment of the Shared Land Information Platform (SLIP) Enabler platform enabling more efficient management and access to a wider range of location-based information.
- The continuing development of Interest Enquiry will be a major priority for Landgate. The Interest Enquiry system will be upgraded to facilitate access to additional interests held by other government agencies, increase ease of use, and improve system performance and reliability. A consolidated Interest Report will be made available as a companion product to the Certificate of Title through the established Shopfront service, which will present the most complete information about property interests obtainable for any property in Western Australia. By providing a mechanism for disclosure of property interests, Interest Enquiry will help to increase transparency and reduce risk in property transactions for the real estate industry. In this regard, Landgate will continue to support the proposed review of the Real Estate and Settlement Agents Code of Conduct and the Real Estate Institute of Western Australia Code of Conduct.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual ^(b)	2011-12 Budget ^(b)	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land:					
The extent to which the currency and relevance of the Land Information Databases meet the needs of the Western Australian community	99%	100%	100%	100%	
Claims against registered interests as a result of fraud, negligence or errors, settled by the Crown	1	nil	1	nil	
Outcome: Independent valuations support government's collection of rates and taxes and management of property assets:					
International standards for accuracy and uniformity of rating and taxing values are met:					
Median Ratio Test:					
Gross Rental Value	92.2%	>92.5%	>92.5%	>92.5%	
Unimproved Value.....	92%	>92.5%	>92.5%	>92.5%	
Coefficient of Dispersion:					
Gross Rental Value	4.2%	<7%	<7%	<7%	
Unimproved Value.....	3.75%	<15%	<15%	<15%	
Adjustments of rating and taxing values as a result of objections and appeals as a percentage of total values in force.....	0.02%	<0.2%	<0.2%	<0.2%	

	2010-11 Actual ^(b)	2011-12 Budget ^(b)	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: Coordinated capture and access to the State's location information:					
Overall satisfaction with the capture of, access to and useability of Government Location Information ^(c)	n/a	50%	50%	55%	
Strategic Capture:					
Percentage increase in the number of requests submitted by agencies (manually and online) requesting data capture through the State Land Information Capture Program (SLICP) ^(c)	n/a	100%	100%	5%	1
Enhanced Access:					
Percentage increase in the total volume of data delivered (gigabytes) through SLIP ^(c)	n/a	100%	100%	5%	1
Percentage increase in the number of datasets available through SLIP ^(c)	n/a	100%	100%	5%	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) With the implementation of a revised Outcome Based Management framework, the 2010-11 Actual and 2011-12 Budget results have been recast for comparative purposes.

(c) There is no comparative information available for 2010-11 as a result of the implementation of a revised Outcome Based Management framework.

Explanation of Significant Movements

(Notes)

- As a result of the implementation of a revised Outcome Based Management framework these are new key effectiveness indicators. As 2011-12 forms the base year for these key effectiveness indicators they are reported as 100% and a 5.0% growth is expected against this base for future targets.

Services and Key Efficiency Indicators

1: Land Information

Information about land ownership, land boundaries and geographic features is collected, recorded and made available for use by government, business and the community.

	2010-11 Actual ^(a)	2011-12 Budget ^(a)	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 110,275	\$'000 112,115	\$'000 111,293	\$'000 114,128	
Less Income	83,684	101,891	96,858	110,088	1
Net Cost of Service	26,591	10,224	14,435	4,040	
Employees (Full Time Equivalents).....	602	630	554	555	
Efficiency Indicators					
Average Cost per Land Registration Action	\$39.11	\$40.92	\$40.75	\$38.59	
Average Cost per Land Information Action	\$16.59	\$18.02	\$24.60	\$23.31	

(a) With the implementation of a revised Outcome Based Management framework, the 2010-11 Actual and 2011-12 Budget results have been recast for comparative purposes.

Explanation of Significant Movements

(Notes)

- The decline in the 2011-12 Estimated Actual is as a result of the continued uncertainty in the property market which is forcing current activity to record low levels. It is anticipated that activity levels will improve in 2012-13.

2: Valuations

An impartial valuation and property consultancy service.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	23,135	22,288	22,995	23,607	
Less Income	18,783	11,919	11,760	14,000	1
Net Cost of Service.....	4,352	10,369	11,235	9,607	
Employees (Full Time Equivalents).....	222	220	221	220	
Efficiency Indicators					
Average Cost per Valuation.....	\$12.80	\$17.03	\$17.66	\$15.71	1

Explanation of Significant Movements

(Notes)

1. The nature of the Gross Rental Value General Metropolitan Triennial program (Metropolitan Revaluation Program) causes fluctuations in income and 'average cost per valuation'.

3: Access to Government Location Information

Effective access to land and location information can be demonstrated by improved data capture, access and usability of location information.

	2010-11 Actual ^(a)	2011-12 Budget ^(a)	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	3,415	3,889	3,970	4,597	
Less Income	8	889	587	-	1
Net Cost of Service.....	3,407	3,000	3,383	4,597	
Employees (Full Time Equivalents).....	18	19	27	34	
Efficiency Indicators					
Average Cost of Coordinating the SLICP per Request for Capture ^(b)	\$7,261	\$7,521	\$7,709	\$8,133	
Average Cost per Gigabyte of Information Delivered through SLIP ^(b)	\$828	\$990	\$1,014	\$1,141	

- (a) With the implementation of a revised Outcome Based Management framework, the 2010-11 Actual and 2011-12 Budget results have been recast for comparative purposes.
- (b) Implementation of a revised Outcome Based Management framework has resulted in new efficiency indicators for this service.

Explanation of Significant Movements

(Notes)

1. The 2011-12 Estimated Actual includes revenue from the Seventh International Symposium on Digital Earth which also incorporated the WALIS Forum. No forums are anticipated in 2012-13.

ASSET INVESTMENT PROGRAM

In 2012-13 Landgate's asset investment program will total \$18.7 million. The program will continue to ensure that services are developed which are delivered in an online environment and that information is shared and integrated across agencies and industry. The investment in the program will support industry and national reform initiatives such as the National Electronic Conveyancing System.

The program will continue with the ongoing replacement and upgrade of facilities and third party software, provide for Information Technology infrastructure enhancement and promote further efficiencies. It will also identify initiatives for the support of the implementation of the LIS and for the research and development of new products and services for the continual improvement of online business initiatives to meet government and community needs.

The program will continue to improve service delivery and operational efficiency gained through e-commerce and will directly benefit users of land titles, surveying, valuation and geographic information services. New products and services will be developed, adding value to the Government's land information asset and generate additional returns.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
Location Information Strategy - Stage 1 ^(a)	17,500	6,812	6,812	8,750	1,938	-	-
COMPLETED WORKS							
Asset Replacement - 2011-12 Program.....	1,521	1,521	1,521	-	-	-	-
Business Infrastructure - 2011-12 Program	1,663	1,663	1,663	-	-	-	-
Business Reform Initiatives - 2011-12 Program	1,135	1,135	1,135	-	-	-	-
Commercial Products and Services - 2011-12 Program.....	2,405	2,405	2,405	-	-	-	-
Spatial Infrastructure - 2011-12 Program.....	1,623	1,623	1,623	-	-	-	-
NEW WORKS							
Asset Replacement							
2012-13 Program	2,413	-	-	2,413	-	-	-
2013-14 Program	2,946	-	-	-	2,946	-	-
2014-15 Program	3,910	-	-	-	-	3,910	-
2015-16 Program	3,922	-	-	-	-	-	3,922
Business Infrastructure							
2012-13 Program	1,370	-	-	1,370	-	-	-
2013-14 Program	1,362	-	-	-	1,362	-	-
2014-15 Program	2,470	-	-	-	-	2,470	-
2015-16 Program	2,940	-	-	-	-	-	2,940
Business Reform Initiatives							
2012-13 Program	3,717	-	-	3,717	-	-	-
2013-14 Program	3,915	-	-	-	3,915	-	-
2014-15 Program	3,500	-	-	-	-	3,500	-
2015-16 Program	3,500	-	-	-	-	-	3,500
Commercial Products and Services							
2012-13 Program	2,259	-	-	2,259	-	-	-
2013-14 Program	2,120	-	-	-	2,120	-	-
2014-15 Program	3,350	-	-	-	-	3,350	-
2015-16 Program	3,700	-	-	-	-	-	3,700
Spatial Infrastructure							
2012-13 Program	204	-	-	204	-	-	-
2013-14 Program	999	-	-	-	999	-	-
2014-15 Program	1,800	-	-	-	-	1,800	-
2015-16 Program	1,350	-	-	-	-	-	1,350
Total Cost of Asset Investment Program	77,594	15,159	15,159	18,713	13,280	15,030	15,412
FUNDED BY							
Capital Appropriation			-	6,732	523	-	-
Drawdowns from the Holding Account			4,450	5,233	6,097	4,582	4,738
Drawdowns from Royalties for Regions Fund ^(b)			2,870	3,898	1,028	-	-
Internal Funds and Balances			7,839	2,850	5,632	10,448	10,674
Total Funding			15,159	18,713	13,280	15,030	15,412

(a) Capital works part-funded from the Royalties for Regions Fund.

(b) Regional Community Services Fund.

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement shows an estimated increase in the Total Cost of Services of \$4.1 million (2.9%) for the 2012-13 Budget Estimate compared to the 2011-12 Estimated Actual. The increase is mainly due to higher expenditure for supplies and services resulting from higher contract costs related largely to information technology contract expenses and marginally higher commission fees for broker services from the anticipated increase in searching activity.

Income

Total Income in the 2012-13 Budget Estimate of \$124.1 million is expected to be \$14.9 million (13.6%) higher than the 2011-12 Estimated Actual as a result of anticipated higher activity levels in 2012-13 following the significant downturn in the local property market in recent years. There is also higher revenue from the sale of goods including commercial revenue arising from new revenue streams from commercial operations and higher revenue from the Metropolitan Revaluation Program, as 2012-13 is the second year of the Program it attracts marginally higher income than 2011-12.

Statement of Financial Position

Landgate's Total Equity is expected to increase by \$28.1 million (21.9%) from the 2011-12 Estimated Actual to the 2012-13 Budget Estimate. This reflects an increase in total assets of \$29.0 million (15.1%) and an increase in total liabilities of \$900,000 (1.5%).

The expected increase in assets results mainly from higher cash assets due to the anticipated increase in the sale of goods and services. There are also increased levels of assets which will be acquired under the asset investment program and a higher level of debtors and accrued revenue which is related to the cyclical nature of the Metropolitan Revaluation Program.

The increase in liabilities results mainly from increased income tax payable.

Statement of Cashflows

The 2012-13 Budget Estimate closing cash assets balance of \$48.3 million represents an increase of \$13.5 million in comparison to the 2011-12 Estimated Actual. This results mainly from a \$7.0 million increase in funding to support existing service levels to government agencies and the receipt of funding related to the LIS.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	70,720	75,407	77,724	74,929	78,501	81,997	86,983
Grants and subsidies ^(c)	631	388	388	185	-	-	-
Supplies and services	27,098	30,839	28,459	32,270	28,585	29,356	38,778
Accommodation	6,533	11,705	8,381	8,432	5,439	5,066	5,374
Depreciation and amortisation	21,719	10,574	11,923	11,624	13,080	14,297	15,080
Other expenses	10,124	9,379	11,383	14,892	15,057	15,532	15,959
TOTAL COST OF SERVICES	136,825	138,292	138,258	142,332	140,662	146,248	162,174
Income							
Sale of goods and services	99,526	109,451	105,535	118,339	135,980	139,306	152,153
Grants and subsidies	1,082	922	922	441	-	-	-
Other revenue	1,867	4,326	2,748	5,308	6,673	7,297	7,756
Total Income	102,475	114,699	109,205	124,088	142,653	146,603	159,909
NET COST OF SERVICES	34,350	23,593	29,053	18,244	(1,991)	(355)	2,265
INCOME FROM STATE GOVERNMENT							
Service appropriations	34,476	31,635	38,777	37,930	27,889	29,708	30,949
Resources received free of charge	732	429	650	650	650	650	650
Royalties for Regions Fund ^(d)	-	-	80	288	208	-	-
TOTAL INCOME FROM STATE GOVERNMENT	35,208	32,064	39,507	38,868	28,747	30,358	31,599
SURPLUS/(DEFICIENCY) FOR THE PERIOD	858	8,471	10,454	20,624	30,738	30,713	29,334
Income tax benefit/(expense)	(710)	(2,542)	(3,141)	(5,976)	(8,775)	(8,937)	(8,551)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	148	5,929	7,313	14,648	21,963	21,776	20,783

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 842, 802 and 809 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$0.1 million (2011-12 Estimated Out Turn), \$0.3 million (2012-13) and \$0.2 million (2013-14).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Digital Regions Initiative National Partnership ^(a)	631	388	388	185	-	-	-
TOTAL	631	388	388	185	-	-	-

(a) This amount represents the funding received and controlled by Landgate from the Commonwealth Government for the Digital Regions Initiative National Partnership and transferred to other organisations to fund their participation in this initiative.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	10,515	21,408	33,147	46,341	68,117	90,883	94,600
Restricted cash.....	12	12	12	12	12	12	12
Holding account receivables	4,450	5,098	5,233	6,097	4,582	4,738	5,644
Receivables	23,174	8,004	9,233	11,874	20,363	9,444	12,166
Other.....	2,880	4,254	4,125	4,155	4,187	4,221	4,254
Total current assets	41,031	38,776	51,750	68,479	97,261	109,298	116,676
NON-CURRENT ASSETS							
Holding account receivables	26,663	24,843	24,708	22,214	21,947	22,161	21,711
Property, plant and equipment	59,848	7,328	58,809	59,635	60,092	61,481	62,680
Intangibles	25,027	45,015	31,511	39,688	40,681	41,436	42,012
Restricted cash.....	1,446	1,679	1,716	1,975	2,243	2,525	-
Other.....	16,945	24,542	23,630	29,148	24,185	28,019	34,677
Total non-current assets.....	129,929	103,407	140,374	152,660	149,148	155,622	161,080
TOTAL ASSETS	170,960	142,183	192,124	221,139	246,409	264,920	277,756
CURRENT LIABILITIES							
Employee provisions.....	12,102	11,773	12,425	12,673	12,958	13,250	13,548
Payables	1,142	5,733	4,020	6,959	9,865	10,138	9,866
Other.....	13,364	10,244	13,905	14,233	14,870	15,552	13,460
Total current liabilities.....	26,608	27,750	30,350	33,865	37,693	38,940	36,874
NON-CURRENT LIABILITIES							
Employee provisions.....	4,429	4,386	4,518	4,608	4,712	4,818	4,926
Borrowings	31,533	-	29,075	26,405	23,503	20,351	16,926
Other.....	250	255	255	260	266	272	278
Total non-current liabilities	36,212	4,641	33,848	31,273	28,481	25,441	22,130
TOTAL LIABILITIES.....	62,820	32,391	64,198	65,138	66,174	64,381	59,004
EQUITY							
Contributed equity	74,502	88,904	84,290	94,920	94,276	89,763	84,018
Accumulated surplus/(deficit).....	13,592	20,822	20,905	35,553	57,516	79,292	100,075
Reserves.....	20,046	66	22,731	25,528	28,443	31,484	34,659
Total equity	108,140	109,792	127,926	156,001	180,235	200,539	218,752
TOTAL LIABILITIES AND EQUITY.....	170,960	142,183	192,124	221,139	246,409	264,920	277,756

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	31,066	28,357	35,499	34,327	23,574	24,756	25,755
Capital appropriation	-	6,918	6,918	6,732	523	-	-
Holding account drawdowns	183	4,450	4,450	5,233	6,097	4,582	4,738
Royalties for Regions Fund ^(b)	-	-	2,950	4,186	1,236	-	-
Tax equivalent regime	(67)	(2,065)	(289)	(3,141)	(5,976)	(8,775)	(8,937)
Dividend to Government	-	-	-	-	(2,195)	(4,513)	(5,745)
Net cash provided by State Government	31,182	37,660	49,528	47,337	23,259	16,050	15,811
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(69,991)	(74,727)	(77,064)	(74,507)	(77,741)	(81,201)	(88,977)
Grants and subsidies	(610)	(388)	(388)	(185)	-	-	-
Supplies and services	(24,998)	(30,636)	(28,282)	(32,074)	(28,382)	(29,147)	(38,562)
Accommodation	(3,598)	(11,705)	(8,381)	(8,432)	(5,439)	(5,066)	(5,374)
Other payments	(19,319)	(15,544)	(16,888)	(20,824)	(20,393)	(21,170)	(22,616)
Receipts							
Grants and subsidies	1,082	922	922	441	-	-	-
Sale of goods and services	90,270	111,001	117,482	111,062	134,119	148,021	144,505
GST receipts	5,578	6,594	6,077	6,498	5,898	6,196	7,213
Other receipts	3,489	4,326	2,748	5,308	6,673	7,297	7,756
Net cash from operating activities	(18,097)	(10,157)	(3,774)	(12,713)	14,735	24,930	3,945
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(11,957)	(15,377)	(15,159)	(18,713)	(13,280)	(15,030)	(15,412)
Other payments	(1,667)	(2,410)	(5,431)	-	-	-	-
Proceeds from sale of non-current assets	11	-	-	-	-	-	-
Net cash from investing activities	(13,613)	(17,787)	20,590	18,713	(13,280)	(15,030)	(15,412)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other payments	(2,083)	-	(2,262)	(2,458)	(2,670)	(2,902)	(3,152)
Net cash from financing activities	(2,083)	-	(2,262)	(2,458)	(2,670)	(2,902)	(3,152)
NET INCREASE/(DECREASE) IN CASH HELD	(2,611)	9,716	22,902	13,453	22,044	23,048	1,192
Cash assets at the beginning of the reporting period	14,584	13,383	11,973	34,875	48,328	70,372	93,420
Cash assets at the end of the reporting period	11,973	23,099	34,875	48,328	70,372	93,420	94,612

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$3.0 million (2011-12 Estimated Out Turn), \$4.2 million (2012-13), \$1.2 million (2013-14).

Part 6

Treasurer; Attorney General

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000
297	Treasury			
	- Delivery of Services.....	35,798	37,737	38,679
	- Administered Grants, Subsidies and Other Transfer Payments.....	3,538,921	3,303,472	3,483,602
	- Capital Appropriation.....	5,687	539	-
	- Administered Capital Contribution.....	1,343,660	1,199,964	1,295,448
	Total	4,924,066	4,541,712	4,817,729
314	Economic Regulation Authority			
	- Delivery of Services.....	14,678	14,678	2,328
	Total	14,678	14,678	2,328
322	Office of the Auditor General			
	- Delivery of Services.....	5,864	5,864	6,665
	- Capital Appropriation.....	-	-	860
	Total	5,864	5,864	7,525
329	Attorney General			
	- Delivery of Services.....	328,947	337,613	322,581
	- Capital Appropriation.....	40,682	17,531	50,459
	Total	369,629	355,144	373,040
345	Corruption and Crime Commission			
	- Delivery of Services.....	31,447	31,447	32,387
	- Capital Appropriation.....	1,300	1,300	1,735
	Total	32,747	32,747	34,122
352	Commissioner for Equal Opportunity			
	- Delivery of Services.....	3,793	3,854	3,632
	Total	3,793	3,854	3,632

Part 6

Treasurer; Attorney General

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000
359	Law Reform Commission of Western Australia			
	- Delivery of Services.....	1,007	1,007	1,036
	Total	1,007	1,007	1,036
364	Office of the Director of Public Prosecutions			
	- Delivery of Services.....	30,879	33,599	34,076
	Total	30,879	33,599	34,076
372	Commissioner for Children and Young People			
	- Delivery of Services.....	2,958	2,983	3,045
	Total	2,958	2,983	3,045
379	Office of the Information Commissioner			
	- Delivery of Services.....	1,968	1,972	2,000
	Total	1,968	1,972	2,000
384	Parliamentary Inspector of the Corruption and Crime Commission			
	- Delivery of Services.....	502	502	519
	Total	502	502	519
GRAND TOTAL				
	- Delivery of Services.....	457,841	471,256	446,948
	- Administered Grants, Subsidies and Other Transfer Payments.....	3,538,921	3,303,472	3,483,602
	- Capital Appropriation.....	47,669	19,370	53,054
	- Administered Capital Appropriation.....	1,343,660	1,199,964	1,295,448
	Total.....	5,388,091	4,994,062	5,279,052

TREASURY

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 24

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget ^(a) \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 29 Net amount appropriated to deliver services.....	34,571	34,399	36,338	37,238	36,558	37,379	38,036
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	1,350	1,399	1,399	1,441	1,482	1,528	1,528
Total appropriations provided to deliver services ^(a)	35,921	35,798	37,737	38,679	38,040	38,907	39,564
ADMINISTERED TRANSACTIONS							
<i>Operating Subsidy Payments</i>							
Item 30 – Electricity Retail Corporation (Synergy)	324,528	425,541	425,541	437,409	417,036	391,456	465,902
Item 31 – Regional Power Corporation (Horizon Power).....	27,422	38,871	38,871	57,037	57,540	57,018	72,205
Item 32 – Public Transport Authority ^(b)	568,734	643,545	610,997	662,378	698,688	736,654	761,916
Item 33 – Water Corporation of Western Australia	483,153	463,990	463,990	442,818	497,277	536,438	571,688
Item 34 – Western Australian Land Authority... ..	40,494	60,902	64,765	40,515	39,594	35,640	34,922
Forest Products Commission	1,094	-	-	-	-	-	-
<i>Grants, Subsidies and Transfer Payments</i>							
Item 35 – Broome Port Authority.....	363	342	342	324	-	-	-
Item 36 – Department of Corrective Services... ..	620	21,439	4,208	10,022	9,555	53,169	93,847
Item 37 – Department of Finance ^(c)	-	-	-	26,214	20,724	16,194	17,154
Item 38 – Goods and Services Tax Administration Costs	69,308	73,800	73,800	74,800	75,300	75,900	76,400
Item 39 – Health and Disability Services Complaints Office	1,983	2,121	2,121	2,426	2,558	2,631	2,710
Item 40 – Metropolitan Redevelopment Authority ^(d)	1,810	1,830	915	2,994	2,556	4,870	-
Item 41 – Provision for Unfunded Liabilities in the Government Insurance Fund.....	1,925	3,471	5,471	2,910	2,946	2,828	2,735
Item 42 – Refund of Past Years Revenue Collections – Public Corporations	9,419	10,000	25,000	10,000	10,000	10,000	10,000
Item 43 – Rottnest Island Authority	2,200	3,200	3,200	4,800	5,200	5,200	5,200
Item 44 – Royalties for Regions ^(e)	454,526	687,625	687,625	654,767	865,117	1,097,970	1,002,840
Item 45 – State Property – Emergency Services Levy.....	14,717	16,000	16,000	16,000	16,000	16,000	16,000
Item 46 – All Other Grants, Subsidies and Transfer Payments ^(f)	11,782	7,527	12,399	15,911	6,150	18,600	7,360
<i>Comprising:</i>							
Acts of Grace.....	-	10	10	10	10	10	10
ANZAC Day Trust.....	300	300	300	300	300	300	300
HIH Insurance Rescue Package.....	-	80	-	5	-	-	-
Incidentals	-	305	305	310	315	320	325
Interest on Public Moneys Held in Participating Trust Fund Accounts	5,445	5,641	5,865	5,215	4,725	5,640	5,865
Shark Hazard Response ^(g)	420	441	2,921	-	-	-	-
Shire of Broome	-	-	-	1,600	-	-	-
Superannuation Reforms – Payments to Government Employees Superannuation Board ^(h)	-	-	2,248	2,701	-	-	-
Margaret River Bushfire Financial Assistance.....	-	-	-	5,000	-	-	-

	2010-11 Actual \$'000	2011-12 Budget ^(a) \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Toodyay Bushfire Financial Assistance.....	5,000	-	-	-	-	-	-
Town of Cambridge.....	-	-	-	-	-	11,500	-
Water Corporation of Western Australia – Part Reimbursement of Land Sales	28	200	200	200	200	200	200
Western Australian Treasury Corporation Management Fees.....	589	550	550	570	600	630	660
Provision for District Allowances	-	11,910	-	-	-	-	-
Provision for Voluntary Separation Package.....	-	40,000	-	-	-	-	-
Sustainable Funding and Contracting with the Not-for-Profit Sector	-	87,849	-	-	50,125	66,355	69,155
WA Health	6,994	-	-	-	-	-	-
Western Australian Sports Centre Trust.....	-	-	-	-	976	976	976
<i>Authorised by Other Statutes</i>							
Gold Corporation Act 1987.....	2	2	2	3	3	3	3
Judges' Salaries and Pensions Act 1950	10,829	12,067	12,405	13,668	15,423	17,355	19,484
Comprising:							
Benefit Payments.....	10,829	11,832	12,250	13,415	15,162	17,086	19,205
Administration Expense	-	235	155	253	261	269	279
Parliamentary Superannuation Act 1970	7,387	7,189	7,210	11,696	8,541	8,882	9,098
Comprising:							
Benefit Payments.....	7,387	7,064	7,000	11,398	8,234	8,567	8,772
Administration Expense	-	125	210	298	307	315	326
State Superannuation Act 2000	577,651	575,281	577,166	613,700	626,548	635,393	645,624
Comprising:							
Pension Scheme ⁽ⁱ⁾	221,021	212,679	228,728	211,813	204,537	197,299	189,994
Comprising:							
Benefit Payments.....	221,021	212,679	227,242	210,000	202,724	195,486	188,154
Administration Expense	-	-	1,486	1,813	1,813	1,813	1,840
Gold State Super ⁽ⁱ⁾	298,446	304,426	290,254	342,416	362,748	379,054	396,828
Comprising:							
Benefit Payments.....	298,446	304,426	281,446	332,572	352,475	368,598	386,245
Administration Expense	-	-	8,413	9,665	10,088	10,265	10,387
Government Services ⁽ⁱ⁾	-	-	395	179	185	191	196
West State Super.....	58,184	58,176	58,184	59,471	59,263	59,040	58,802
Tobacco Products Control Act 2006.....	20,087	20,649	20,674	21,240	21,808	22,312	22,717
Unclaimed Money Act 1990	681	750	750	750	750	750	750
Unclaimed Money (Superannuation and RSA Providers) Act 2003.....	17	20	20	220	-	-	-
Western Australian Treasury Corporation Act 1986 – Interest	192,468	323,000	250,000	361,000	477,000	623,000	651,000
TOTAL RECURRENT ADMINISTERED	2,830,194	3,538,921	3,303,472	3,483,602	3,927,415	4,435,594	4,559,686
CAPITAL							
Capital Appropriation.....	912	5,687	539	-	-	-	-
<i>Government Equity Contributions</i>							
Item 117 – Department of Corrective Services ^(k)	2,147	14,637	12,542	95,727	133,069	95,321	19,200
Item 118 – Department of Education ^(l)	-	-	-	13,189	102,319	95,334	-
Item 119 – Department of Finance ^(c)	-	-	1,980	11,724	9,356	6,940	7,352
Item 120 – Electricity Generation Corporation (Verve Energy)	160,508	31,362	31,362	24,464	-	-	25,536
Item 121 – Forest Products Commission.....	2,925	89,979	88,086	10,673	4,700	-	-
Item 122 – Fremantle Port Authority.....	103	14,500	450	20,780	15,000	-	-
Item 123 – Metropolitan Redevelopment Authority ^(d)	3,250	3,940	-	168,895	78,260	65,272	-
Item 124 – Regional Power Corporation (Horizon Power).....	-	17,468	5,594	19,556	1,104	1,033	1,033
Item 125 – Royalties for Regions ^(e)	363,299	510,950	510,950	563,058	618,158	461,680	637,985
Item 126 – WA Health ^(m)	150,566	128,878	26,269	60,146	121,477	100,662	48,990
Item 127 – Water Corporation of Western Australia	-	8,860	8,860	9,490	5,080	-	-
Electricity Networks Corporation (Western Power).....	536	636	636	-	-	-	-
Esperance Port Authority	-	1,400	1,400	-	-	-	-
Port Hedland Port Authority	750	450	450	-	-	-	-

	2010-11 Actual \$'000	2011-12 Budget ^(a) \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
<i>Other</i>							
Item 128 – Fiona Stanley Hospital							
Construction Account.....	-	-	-	125,000	-	-	-
Item 129 – New Children's Hospital							
Account.....	-	505,000	505,000	70,000	517,000	-	65,000
Item 130 – Perry Lakes Trust Account	1,166	14,940	2,775	2,086	-	45	10,034
Item 131 – Perth's New Major Stadium							
Construction Account.....	-	-	-	100,000	-	-	-
Oakajee Port Special Purpose Account.....	-	-	-	-	-	-	339,000
<i>Authorised by Other Statutes</i>							
Loans (Co-operative Companies) Act 2004	1,000	660	3,610	660	660	660	660
Western Australian Treasury Corporation							
Act 1986 – Capital Repayments.....	-	-	-	-	-	-	356,347
TOTAL ADMINISTERED CAPITAL CONTRIBUTION.....	686,250	1,343,660	1,199,964	1,295,448	1,606,183	826,947	1,511,137
GRAND TOTAL	3,553,277	4,924,066	4,541,712	4,817,729	5,571,638	5,301,448	6,110,387
EXPENSES							
Total Cost of Services.....	137,293	101,773	210,630	76,486	75,439	78,853	80,790
Net Cost of Services ⁽ⁿ⁾	40,671	44,751	46,779	47,588	47,211	50,795	51,732
CASH ASSETS ^(o)	2,441	4,069	4,290	3,419	3,246	3,507	3,768

- (a) The 2011-12 Budget has been restated for comparability to account for the transfer of Corporate Services to the Department of Finance as shown in the reconciliation table after the financial statements.
- (b) The Public Transport Authority (PTA) will be funded through an operating subsidy from 2012-13 to move towards greater transparency and consistency with agencies such as Synergy, Horizon Power and Water Corporation. The 2010-11 Actual, 2011-12 Budget and 2011-12 Estimated Actual have been provided for comparative purposes. The operating subsidy figures in the table above are taken from the PTA's Cashflow Statement. The income statement equivalent amounts are \$730.863 million (2010-11 Actual), \$810.804 million (2011-12 Budget) and \$775.863 million (2011-12 Estimated Actual).
- (c) Reflects funding to be applied to the decommissioning of Office of Shared Services to be undertaken by the Department of Finance and other agencies. Agencies are required to submit business cases and planning details for government approval to access these funds.
- (d) The Metropolitan Redevelopment Authority was created on 31 December 2011 and amalgamated the Armadale, East Perth, Midland and Subiaco Redevelopment Authorities. Amounts shown for the 2010-11 Actual, 2011-12 Budget and 2011-12 Estimated Actual represent the total funding provided to the individual agencies prior to the amalgamation.
- (e) Appropriations to the Royalties for Regions Special Purpose Account are split between payments for recurrent and capital purposes (based on project information). Together, these recurrent and capital appropriations items equal 25.0% of royalty income in each year. Further detail on the Royalties for Regions program is available in Budget Paper No. 3: Economic and Fiscal Outlook.
- (f) All other items - Includes all Administered Grants, Subsidies and Transfers not covered elsewhere by individual Acts.
- (g) From 2012-13, funding for Shark Hazard Response and related initiatives will be administered by the Department of Fisheries.
- (h) As the Government's superannuation reforms progress, the Government Employee Superannuation Board (GESB) is expected to begin to incur costs to progress the implementation of the reforms. As part of the reforms, Choice of Superannuation Fund (Choice) arrangements became available to Western Australian public sector employees from 30 March 2012, while work continues to finalise Treasurer's Guidelines, consolidation of small accounts and preparations for an expression of interest for the provision of State Government superannuation administrative services. In 2012-13, the Board will continue to progress the external acquisition of administration services and the winding up of GESB Wealth Management Pty Ltd as part of the reforms.
- (i) For greater transparency, the benefit payments and the administration expenses for the Pension and Gold State Schemes are shown separately. The administration expense reflects the costs of administering the scheme by an appropriation from the Consolidated Account.
- (j) This reflects costs for regulatory support of defined benefit schemes where GESB incurs these costs.
- (k) Reflects funding to be applied to the Custodial Infrastructure Program to be undertaken by the Department of Corrective Services (DCS). DCS is required to submit business cases and planning details for government approval to access these funds.
- (l) Reflects funding to be applied towards additional infrastructure required at selected secondary schools to accommodate the relocation of Year 7 students from primary to secondary school in 2015.
- (m) Reflects funding to be applied to broader health reforms and related broader health initiatives as part of WA Health's Asset Investment Program. WA Health is required to submit business cases and planning details for government approval to access these funds.
- (n) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (o) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
\$300 Million Savings Measures.....	-	(250)	(250)	(250)	(250)
2011 Voluntary Separation Offers	461	(198)	(198)	(198)	(198)
Decommissioning of Office of Shared Services	245	-	-	-	-
State Superannuation Reforms.....	2,402	4,001	-	-	-
Margaret River Financial Assistance Scheme	-	5,000	-	-	-
Strategic Projects - Works Program Turnover	105,950	24,700	28,000	28,000	29,000
Efficiency Dividend.....	-	(723)	(1,110)	(1,529)	(1,965)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goals they contribute to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goals	Desired Outcomes	Services
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	Sustainable and transparent public sector finances.	1. Financial Management and Reporting
	A strong and competitive State economy.	2. Economic and Revenue Forecasts and Policy Development
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Value for money outcomes in service delivery and infrastructure provision.	3. Evaluation and Planning of Government Service Delivery and Infrastructure Provision
State Building – Major Projects: Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.	Value for money from the management of the Government's non-residential buildings and public works.	4. Leads the Planning and Delivery of New Government Buildings

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Financial Management and Reporting	6,556	7,277	6,472	6,357	6,797	7,334	7,526
2. Economic and Revenue Forecasts and Policy Development	8,467	9,781	8,815	8,400	9,224	9,953	10,213
3. Evaluation and Planning of Government Service Delivery and Infrastructure Provision	19,739	23,366	25,647	26,983	25,731	27,762	28,490
4. Leads the Planning and Delivery of New Government Buildings	102,531	61,349	169,696	35,469	34,797	35,333	36,526
5. Contribution to Responsible Financial Management	-	-	-	(723)	(1,110)	(1,529)	(1,965)
Total Cost of Services	137,293	101,773	210,630	76,486	75,439	78,853	80,790

Significant Issues Impacting the Agency

Economic Outlook

- The Western Australian economy continues to outperform the rest of the nation. Robust economic growth in Western Australia is being underpinned by high-levels of resource investment, particularly from major offshore LNG projects such as the \$43.0 billion Gorgon and \$29.0 billion Wheatstone projects. High-levels of resource investment are supporting above-average population growth and strong growth in household consumption, while housing demand is showing early signs of recovery.
- The robust economic growth is not forecast to translate into stronger revenue growth as much of the economic activity is outside the State Government's tax base. Western Australia receives limited revenue benefits from resource-driven investment growth, particularly LNG projects. Furthermore, the State's high population growth increases the demand for public services and infrastructure with no commensurate increase in revenue.
- The fiscal outlook is further challenged by weaker expected revenues over the coming years. Although royalty revenues are likely to be supported by higher export volumes, commodity prices are expected to continue to soften due to weaker projections for global growth and increasing global supply. GST grants are projected to decline significantly over the forward estimates based on the Commonwealth Grants Commission methodology. The economic conditions are driving structural changes and new trends that can have other unforeseen effects on the State's revenue base.

Efficiency of Service Provision

- Wages Policy – Treasury works, together with the Department of Commerce and relevant agencies, to negotiate wage outcomes for public sector employees within the parameters of the Government's Public Sector Wages Policy. This includes providing advice on key enterprise bargaining agreements. Agreements that were finalised in 2011-12 included the Police agreement, Teachers' agreement, the TAFE Lecturers' agreement, and a number of Main Roads' agreements. Treasury has commenced preparatory work for a number of key agreements expiring in 2012-13 (including Health Support Workers, Education Assistants, Miscellaneous Workers and Prison Officers) and 2013-14 (Registered and Enrolled Nurses and Doctors).
- FTE Management – The Government has established a FTE cap for 2012-13 and 2013-14 for the majority of general government sector agencies. The FTE cap means that agencies' FTE levels for 2012-13 and 2013-14 are capped at currently approved levels for 2011-12. It is not a recruitment freeze, as agencies that are below their currently approved FTE ceiling will still be able to employ additional staff up to that ceiling. This measure applies to all general government agencies, except the Western Australian Electoral Commission and operational staff in Western Australia Police and the Departments of Health and Education. Treasury, together with the Public Sector Commission, will monitor agencies' adherence to the FTE cap and provide regular reports to the Economic and Expenditure Reform Committee.

- The 2012-13 State Budget includes a further round of efficiencies and reprioritisation of public sector spending in the face of significant revenue challenges, including rapidly declining Commonwealth funding. Treasury will continue to advise the State Government and support the implementation of policies to improve the efficiency of service provision, with the following corrective measures being pursued during the coming year:
 - Government Trading Enterprises (GTEs) Efficiency Dividend – Treasury will play a key role in the coordination of an efficiency dividend on the discretionary operating expenditure of the State's GTEs. The efficiency dividend will commence at 2.5% in 2012-13 (1.5% for port authorities), and increase by 1.5% per annum thereafter to a maximum of 6.0% in 2015-16. Implementation of this measure builds on the 5.0% efficiency dividend announced in the 2011-12 Budget and implemented with Treasury oversight over the last year;
 - General Government Sector Efficiency Dividend – in collaboration with general government sector agencies, Treasury will work to implement an efficiency dividend across the sector, commencing at 2.0% of agencies' cash service appropriations in 2012-13 (1.0% for the Department of Education) and increasing by 1.0% per annum thereafter. The Efficiency Dividend will not impact on front line service delivery outcomes and by building in an ongoing (annual) efficiency dividend it is expected that agencies will, with Treasury's assistance, adopt a more rigorous approach to program review and evaluation to ensure programs are delivering outcomes as efficiently and effectively as possible;
 - Port Authority Charges – Treasury will assist the Department of Transport's review of charging by the State's port authorities. The 2012-13 Budget anticipates an increase in port charges from 2013-14, to ensure a more appropriate return on the State's substantial investment in the ports;
 - Loan Guarantee Fees – in conjunction with the Western Australian Treasury Corporation (WATC), Treasury will work to implement an increase in the Loan Guarantee Fee, which applies to public sector entities that access government-guaranteed borrowings through the Corporation; and
 - Asset Investment Program – in light of Western Australia's falling share of GST and a stronger Australian dollar, the 2012-13 Budget includes deferral of expenditure (to beyond 2015-16) from the State's asset investment program. Treasury will work with relevant agencies to ensure that their asset investment programs are reprioritised and delivered in such a way that meets the Government's financial management objectives and the infrastructure needs of the State.

Western Australian Future Fund (Future Fund)

- Treasury will implement, and manage on an ongoing basis (in conjunction with the WATC), the new Future Fund announced as part of the 2012-13 State Budget. The Future Fund will quarantine a fixed share of revenue from the State's finite mineral resources for the benefit of future generations of Western Australians.

Commonwealth/State Relations

- The Commonwealth's failure to fully embrace the reforms to payments for specific purposes set out in the Intergovernmental Agreement on Federal Financial Relations poses budget risks for the State, including uncertainty about ongoing funding and distortion of the State's priorities. Treasury will continue to lead the State's push for the full implementation of the reforms, including less control and prescription by the Commonwealth in favour of enhanced accountability for community outcomes.
- The sharp decline in Western Australia's share of the GST, from 72% of its population share in 2011-12 to just 55% in 2012-13 and a projected 25% by 2015-16, is constraining investment in infrastructure to support economic growth and national structural adjustment. Treasury will continue to lead the State's input into the independent review of the GST distribution (due to report to the Federal Treasurer in September 2012), seeking a fairer and more efficient system that neither penalises economic success nor rewards under-performance.
- The Commonwealth is also intruding into areas of State responsibility and further constraining the State's budget capacity and flexibility through policies such as its Minerals Resource Rent Tax and associated efforts to prevent States from properly exercising their constitutional rights to vary mineral royalties. Treasury will continue to advise the State Government on these matters and lead the development of submissions to the Commonwealth Government and relevant inquiries that support the effective operation of the Australian federation.

Strategic Projects

- Strategic Projects will continue to oversee the planning and delivery of the State's highest-risk non-residential building projects, working closely with the Department of Finance's Building Management and Works business, which will provide project management and business systems support.
- Strategic Projects' capital works portfolio has continued to expand, comprising 18 separate projects at the commencement of 2012-13 with a total estimated value approaching \$8.0 billion. Thirteen of these projects have progressed to tender phase or beyond, with nine under construction. Construction of the \$120.0 million Busselton Health Campus, \$126.0 million Acacia Prison Expansion, \$360.0 million Midland Health Campus and the \$232.0 million Eastern Goldfields Regional Prison (the latter two projects being both public private partnerships) will commence in 2012-13.
- The \$548.7 million Perth Arena project will be completed in September 2012, with commencement of event operations targeted for November 2012.
- Planning for the Perth Major Stadium, new Western Australian Museum, Karratha Health Campus and Department of Agriculture and Food Metropolitan Administration facility will continue.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: Sustainable and transparent public sector finances:					
Status of the State's credit rating.....	Triple-A	Triple-A	Triple-A	Triple-A	
Unqualified audit opinion on the Annual Report on State Finances	Yes	Yes	Yes	Yes	
Outcome: A strong and competitive State economy:					
Accuracy of key general government revenue forecasts:					
- Tax revenue	2.1%	+/-5.0%	0.2%	+/-5.0%	1
- Mining revenue.....	22.6%	+/-5.0%	-4.3%	+/-5.0%	
Accuracy of key economic forecasts (percentage point difference):					
- Employment level.....	1.5	+/-0.5	0.0	+/-0.5	
- Real State Final Demand growth	-0.5	+/-2.0	0.3	+/-2.0	
Outcome: Value for money outcomes in service delivery and infrastructure provision:					
Percentage of the Department's material resource allocation recommendations complying with the service provision analysis framework ^(b)	99%	100%	100%	100%	
Percentage of highest value agencies complying with the Strategic Asset Management framework or equivalent accredited mechanism ^(c)	69%	75%	75%	75%	
Outcome: Value for money from the management of the Government's non-residential buildings and public works:					
Percentage of significant projects in the New Buildings program delivered within approved:					
- Budget	n/a	100%	100%	100%	2
- Timeframe	n/a	100%	89%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) This indicator will be supplemented at a lower level by analysis of long-term trends in key indicators for major areas of service provision such as health, education and law and order.

(c) The highest value agencies will be determined based on their total asset investment program over the forward estimates. The target will be to ensure that at least 75.0% of the highest value agencies' asset investment programs are subject to thorough analysis under the Strategic Asset Management (SAM) framework or equivalent mechanism for power, water and other agencies not subject to the SAM framework.

Explanation of Significant Movements

(Notes)

1. The main source of the forecasting error for the 2010-11 Actual was the underestimation of the \$US iron ore price, and due to the removal of the iron ore fines royalty rate concession.
2. The 2011-12 Estimated Actual is below the 2011-12 Budget, as a result of one project (the Albany Health Campus) being several months behind schedule due to inclement weather delays and the discovery and safe removal of asbestos by the State. It should be noted that this project remains within budget and practical completion is still anticipated in mid February 2013. However, this timeframe remains dependant on the project site not experiencing above anticipated inclement weather delays.

Services and Key Efficiency Indicators

1: Financial Management and Reporting

This service involves the provision of advice on the Government's fiscal strategy, advice on the legislative framework underpinning financial management and accountability in the Western Australian public sector, the preparation and publication of regular reports on the State's finances, and maintenance of the Public Ledger.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 6,556	\$'000 7,277	\$'000 6,472	\$'000 6,357	
Less Income	-	-	-	-	
Net Cost of Service.....	6,556	7,277	6,472	6,357	
Employees (Full Time Equivalents).....	44	48	41	40	
Efficiency Indicators					
Percentage of Financial Reports Released as per Agreed Timeframes	100%	100%	100%	100%	

2: Economic and Revenue Forecasts and Policy Development

This service involves the analysis and advice on economic and revenue policy issues, including the State's major revenue sources, utilities regulation and reform, and economic, social and environmental development.

	2010-11 Actual ^(a)	2011-12 Budget ^(a)	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 8,467	\$'000 9,781	\$'000 8,815	\$'000 8,400	
Less Income	-	22	-	-	
Net Cost of Service.....	8,467	9,759	8,815	8,400	
Employees (Full Time Equivalents).....	56	59	52	50	
Efficiency Indicators					
Percentage of Regulatory Impact Statements Assessed within Agreed Timeframes	95%	90%	96%	90%	
Number of Ministerials, Briefings or Reports Provided on Economic Issues ^(b)	328	328	447	447	1

(a) Total Cost of Service and Income have been adjusted to exclude the Superannuation Management Branch, which is reflected in Service 3.

(b) The 2011-12 Estimated Actual is based on 29 February 2012 year-to-date data pro-rated to a full year.

Explanation of Significant Movements

(Notes)

1. The 2011-12 Estimated Actual is 36.0% higher than the 2011-12 Budget, as all ad-hoc requests are now being captured through enhanced internal processes.

3: Evaluation and Planning of Government Service Delivery and Infrastructure Provision

This service aims at investigating agencies' operations in respect of efficiency and effectiveness and to advise government on the allocation of taxpayers' resources to achieve government desired outcomes. It includes the analysis, evaluation and planning of government services to ensure value for money outcomes in the key areas of Health, Law and Order, Education and infrastructure delivery.

	2010-11 Actual ^(a)	2011-12 Budget ^(a)	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 19,739	\$'000 23,366	\$'000 25,647	\$'000 26,983	
Less Income	1,472	-	898	193	
Net Cost of Service	18,267	23,366	24,749	26,790	
Employees (Full Time Equivalents).....	138	134	153	154	
Efficiency Indicators					
Number of Economic and Expenditure Review Committee Papers on Service Delivery and Infrastructure Advice ^(b)	85	98	98	98	

(a) Total Cost of Service and Income has been adjusted to include the Superannuation Management Branch, which has been transferred from Service 2.

(b) 2012-13 Budget Target based on the 2011-12 Estimated Actual.

4: Leads the Planning and Delivery of New Government Buildings

This encompasses strategic leadership and facilitation in the planning, project management and procurement of major new non-residential buildings.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 102,531	\$'000 61,349	\$'000 169,696	\$'000 35,469	1
Less Income	95,150	57,000	162,953	28,705	
Net Cost of Service	7,381	4,349	6,743	6,764	
Employees (Full Time Equivalents).....	21	32	36	38	
Efficiency Indicators					
Cost as a Percentage of the Total Annual Value of the Planning and Delivery of Capital Works Projects	0.6%	0.7%	0.3%	0.7%	2

Explanation of Significant Movements

(Notes)

1. Total Cost of Service and Income vary significantly from year-to-year due to timing of delivery of projects.
2. The 2011-12 Estimated Actual has more than met the 2011-12 Budget, as a result of lower than expected operational costs associated with the program, and a more accurate allocation of costs to individual projects.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Software Development							
Strategic Information Management System (SIMS)	7,873	7,873	1,809	-	-	-	-
Total Cost of Asset Investment Program	7,873	7,873	1,809	-	-	-	-
FUNDED BY							
Capital Appropriation			539	-	-	-	-
Internal Funds and Balances			1,270	-	-	-	-
Total Funding			1,809	-	-	-	-

FINANCIAL STATEMENTS

The 2011-12 Budget figures in the financial statements reflect Corporate Services which were transferred to the Department of Finance effective 1 July 2011.

Comparable costs for Total Cost of Services and Service Appropriation are included in the table 'Reconciliation Relating to Major Functional Transfers and Accounting Policy Changes' after the financial statements.

Income Statement*Expenses*

The Total Cost of Services for 2012-13 is expected to decrease by \$134.1 million (64.0%), when compared to the 2011-12 Estimated Actual, due primarily to a decrease in supplies and services reflecting a reduction in building activity associated with the Perth Arena project.

Income

Total Income is estimated at \$28.9 million for 2012-13, a reduction of \$135.0 million (82.0%) compared to the 2011-12 Estimated Actual, reflecting lower recoups from VenuesWest for the Perth Arena project, due to a November 2012 completion and a subsequent incomplete billing cycle.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	19,256	35,791	20,295	21,281	21,966	22,973	23,683
Supplies and services	116,565	79,261	188,598	54,133	52,777	55,541	57,195
Accommodation.....	475	14,777	513	554	577	604	610
Depreciation and amortisation	395	1,434	485	385	385	385	385
Efficiency dividend.....	-	-	-	(723)	(1,110)	(1,529)	(1,965)
Other expenses.....	602	1,305	739	856	844	879	882
TOTAL COST OF SERVICES.....	137,293	132,568	210,630	76,486	75,439	78,853	80,790
Income							
Sale of goods and services	94,751	56,996	163,829	28,875	28,203	28,046	29,046
Other revenue	1,871	26	22	23	25	12	12
Total Income	96,622	57,022	163,851	28,898	28,228	28,058	29,058
NET COST OF SERVICES.....	40,671	75,546	46,779	47,588	47,211	50,795	51,732
INCOME FROM STATE GOVERNMENT							
Service appropriations	35,921	76,518	37,737	38,679	38,040	38,907	39,564
Resources received free of charge.....	116	611	10,321	9,246	9,517	12,231	12,511
TOTAL INCOME FROM STATE GOVERNMENT.....	36,037	77,129	48,058	47,925	47,557	51,138	52,075
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(4,634)	1,583	1,279	337	346	343	343

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Budget Estimate are 259, 282 and 282 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,956	3,534	3,336	2,457	2,270	2,517	2,764
Holding account receivables	-	512	-	-	-	-	-
Receivables.....	13,365	5,546	10,531	13,377	13,876	13,939	14,002
Total current assets	15,321	9,592	13,867	15,834	16,146	16,456	16,766
NON-CURRENT ASSETS							
Holding account receivables	6,112	15,737	14,720	15,105	15,490	15,875	16,260
Intangibles	6,507	8,703	3,828	1,297	912	527	142
Restricted cash.....	485	535	954	962	976	990	1,004
Other.....	-	3,348	94	94	94	94	94
Total non-current assets.....	13,104	28,323	19,596	17,458	17,472	17,486	17,500
TOTAL ASSETS	28,425	37,915	33,463	33,292	33,618	33,942	34,266
CURRENT LIABILITIES							
Employee provisions.....	6,773	9,518	9,475	9,454	9,424	9,394	9,364
Payables.....	7,116	3,830	1,321	827	826	826	826
Other.....	369	801	750	757	768	779	790
Total current liabilities.....	14,258	14,149	11,546	11,038	11,018	10,999	10,980
NON-CURRENT LIABILITIES							
Employee provisions.....	1,502	2,574	2,540	2,540	2,540	2,540	2,540
Other.....	1	1	1	1	1	1	1
Total non-current liabilities	1,503	2,575	2,541	2,541	2,541	2,541	2,541
TOTAL LIABILITIES.....	15,761	16,724	14,087	13,579	13,559	13,540	13,521
EQUITY							
Contributed equity	-	9,984	5,433	5,433	5,433	5,433	5,433
Accumulated surplus/(deficit).....	12,664	11,207	13,943	14,280	14,626	14,969	15,312
Total equity	12,664	21,191	19,376	19,713	20,059	20,402	20,745
TOTAL LIABILITIES AND EQUITY.....	28,425	37,915	33,463	33,292	33,618	33,942	34,266

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	35,921	75,084	37,352	38,294	37,655	38,522	39,179
Capital appropriation	912	5,687	539	-	-	-	-
Holding account drawdowns.....	128	520	-	-	-	-	-
Net cash provided by State Government.....	36,961	81,291	37,891	38,294	37,655	38,522	39,179
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(24,518)	(44,611)	(24,702)	(25,811)	(26,654)	(27,826)	(28,708)
Supplies and services	(114,825)	(80,957)	(171,703)	(41,163)	(36,211)	(38,040)	(39,220)
Accommodation.....	(544)	(2,233)	(513)	(582)	(577)	(603)	(616)
Efficiency dividend.....	-	-	-	723	1,110	1,529	1,965
Other payments.....	(30,100)	(1,695)	(13,142)	(15,725)	(15,712)	(13,389)	(13,407)
Receipts							
Sale of goods and services	99,106	57,074	163,811	31,374	28,196	28,043	29,043
GST receipts	12,496	7	12,007	12,008	12,008	12,007	12,007
Other receipts.....	21,752	115	9	11	12	18	18
Net cash from operating activities	(36,633)	(72,300)	(34,233)	(39,165)	(37,828)	(38,261)	(38,918)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(6,931)	(7,487)	(1,809)	-	-	-	-
Other payments	(244)	-	-	-	-	-	-
Proceeds from sale of non-current assets	1,341	-	-	-	-	-	-
Net cash from investing activities	(5,834)	(7,487)	(1,809)	-	-	-	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(3,671)	-	-	-	-	-	-
Proceeds from borrowings	3,248	-	-	-	-	-	-
Other proceeds.....	28	-	-	-	-	-	-
Net cash from financing activities.....	(395)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(5,901)	1,504	1,849	(871)	(173)	261	261
Cash assets at the beginning of the reporting period.....	8,342	2,565	2,441	4,290	3,419	3,246	3,507
Cash assets at the end of the reporting period.....	2,441	4,069	4,290	3,419	3,246	3,507	3,768

(a) Full audited financial statements are published in the agency's Annual Report.

DETAILS OF ADMINISTERED TRANSACTIONS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
INCOME							
Sales of Goods and Services	5,281	7,289	7,289	7,289	7,289	7,289	7,289
Total Sales of Goods and Services	5,281	7,289	7,289	7,289	7,289	7,289	7,289
Taxation							
Contribution from Mining Companies	350,000	-	-	-	-	-	-
Total Taxation	350,000	-	-	-	-	-	-
Commonwealth Grants							
Compensation for Crude Oil Excise							
Condensate	61,099	56,500	51,000	55,700	58,100	61,400	72,100
First Home Owners' Boost	28,914	200	1,000	-	-	-	-
GST Grants	3,158,371	3,617,100	3,453,600	2,791,500	2,138,500	1,663,000	1,520,400
Local Government (Financial Assistance Grants)	147,565	155,829	153,200	161,000	168,500	176,400	181,000
Local Government (Road Funding)	97,870	100,655	100,800	105,400	109,700	114,100	120,000
Non-government Schools	1,006,504	810,422	810,422	871,704	954,064	1,042,554	1,135,000
North West Shelf Grants	933,235	1,027,900	926,600	1,012,300	1,055,600	1,116,300	1,311,400
Other	5,321,713	3,785,462	3,779,364	2,393,158	2,164,047	2,104,145	1,974,624
Total Commonwealth Grants	10,755,271	9,554,068	9,275,986	7,390,762	6,648,511	6,277,899	6,314,524
GOVERNMENT ENTERPRISES							
Dividends							
Albany Port Authority	1,155	2,331	1,002	1,113	1,624	1,789	1,918
Broome Port Authority	775	140	-	-	614	595	734
Bunbury Port Authority	1,677	3,667	3,763	3,381	5,248	5,948	6,974
Dampier Port Authority	3,427	4,072	4,554	6,790	6,468	7,635	8,156
Electricity Generation Corporation (Verve Energy)	63,400	102,602	83,389	64,568	66,918	81,873	117,568
Electricity Networks Corporation (Western Power)	63,237	79,956	85,500	135,197	197,421	225,164	256,910
Electricity Retail Corporation (Synergy)	73,291	41,560	57,241	34,538	40,511	49,188	36,643
Esperance Port Authority	-	429	799	910	549	173	-
Forest Products Commission	-	1,500	1,500	1,094	1,016	669	596
Fremantle Port Authority	9,532	4,591	6,146	7,537	10,627	10,856	11,575
Geraldton Port Authority	6,436	17,493	8,653	11,694	16,407	17,669	18,468
Gold Corporation	9,772	10,511	14,680	10,722	15,159	18,840	22,600
Port Hedland Port Authority	-	1,117	2,026	7,465	25,253	29,865	39,998
Regional Power Corporation (Horizon Power)	-	20,399	23,184	56,247	44,561	46,729	30,518
Water Corporation of Western Australia	420,927	371,252	392,396	375,464	429,766	548,889	659,250
Western Australian Land Authority	31,096	31,096	31,096	31,790	31,583	50,489	31,589
Western Australian Treasury Corporation	3,080	5,943	7,377	5,905	6,709	6,967	6,967
Provision for Port Charges ^(a)	-	-	-	-	-	20,000	21,400
Provision for 2012-13 GTE Efficiency Dividend ^(b)	-	-	-	9,464	28,869	42,647	54,448
Total Dividends	687,805	698,659	723,306	763,879	929,303	1,165,985	1,326,312
Income Tax Equivalent Regime							
Albany Port Authority	805	2,038	881	1,068	1,179	1,264	1,358
Broome Port Authority	100	169	-	405	393	484	649
Bunbury Port Authority	3,312	2,418	2,229	3,460	3,921	4,598	5,128
Bunbury Water Board	391	551	241	388	509	434	530
Busselton Water Board	659	1,073	636	716	737	788	896
Chemistry Centre (WA)	592	338	338	293	322	383	845
Dampier Port Authority	2,771	3,490	4,477	4,265	5,034	5,378	5,164
Electricity Generation Corporation (Verve Energy)	-	20,200	2,023	56,404	62,862	98,796	81,908
Electricity Networks Corporation (Western Power)	-	40,681	38,866	59,699	70,129	84,908	97,019
Electricity Retail Corporation (Synergy)	45,027	18,646	20,273	22,663	27,678	20,567	25,566
Esperance Port Authority	-	-	600	362	114	-	-
Fremantle Port Authority	5,342	12,976	7,435	7,771	7,595	8,068	8,474
Geraldton Port Authority	6,665	9,190	3,350	7,500	10,815	11,641	12,168
Gold Corporation	8,502	7,666	6,127	8,662	10,766	12,915	14,344

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Insurance Commission of Western Australia.....	6,616	17,543	20,897	30,354	32,452	29,436	21,981
Land Information Authority.....	710	2,542	3,141	5,976	8,775	8,937	8,551
Port Hedland Port Authority.....	1,838	3,601	5,371	16,650	19,690	26,374	24,685
Regional Power Corporation (Horizon Power)...	15,456	26,141	36,366	19,606	20,108	20,095	20,049
Water Corporation of Western Australia	222,866	205,255	212,793	209,935	247,116	309,963	371,760
Western Australian Land Authority.....	44,726	31,624	31,987	20,760	20,742	25,577	33,666
Western Australian Treasury Corporation	4,966	3,617	3,893	4,424	4,594	4,729	4,729
Provision for Port charges ^(a)	-	-	-	-	13,200	14,100	16,200
Provision for GTE 5% Efficiency Dividend ^(c)	-	30,545	-	-	-	-	-
Provision for 2012-13 GTE Efficiency Dividend ^(b)	-	-	-	14,737	24,035	33,206	37,287
Total Income Tax Equivalent Regime.....	371,344	440,304	401,924	496,098	592,766	722,641	792,957
Local Government Rates Equivalent							
Albany Port Authority	104	108	103	106	109	112	115
Broome Port Authority	74	35	35	71	74	76	79
Bunbury Port Authority	164	220	170	175	180	185	220
Dampier Port Authority	283	110	270	285	290	300	300
Electricity Generation Corporation (Verve Energy)	-	501	501	501	501	501	501
Electricity Networks Corporation (Western Power)	1,300	1,133	1,351	1,405	1,461	1,520	1,580
Esperance Port Authority.....	96	335	335	335	340	340	340
Fremantle Port Authority	286	372	299	342	359	377	396
Geraldton Port Authority	351	160	160	160	160	160	160
Gold Corporation.....	642	115	650	650	650	650	650
Port Hedland Port Authority	242	220	220	231	243	255	268
Potato Marketing Corporation	3	0	4	4	4	4	4
Regional Power Corporation (Horizon Power)...	-	130	130	141	156	177	524
Water Corporation of Western Australia	4,471	4,701	4,701	4,755	4,909	5,069	5,234
Western Australian Land Authority	2,612	4,524	3,666	4,522	4,496	4,732	4,968
Total Local Government Rates Equivalent	10,628	12,664	12,595	13,683	13,932	14,458	15,339
Total Government Enterprises	1,069,777	1,151,627	1,137,825	1,273,660	1,536,001	1,903,084	2,134,608
Other							
Consolidated Account Revenue Received from Agencies.....	10,323,680	11,883,795	11,684,986	12,355,901	14,037,243	15,353,370	16,579,349
Interest.....	253,797	303,614	239,170	208,628	246,962	264,293	287,410
Pension Recoups.....	15,750	15,112	18,079	16,757	17,171	17,595	18,034
Loan Guarantee Fees	25,669	31,200	30,442	109,027	115,255	120,748	127,219
Gold State Superannuation Reimbursement	167,220	151,529	155,439	154,020	153,942	153,956	155,860
Other Revenue.....	60,222	9,520	6,115	6,115	9,115	10,115	10,115
Total Other Revenue	10,846,338	12,394,770	12,134,231	12,850,448	14,579,688	15,920,077	17,177,987
TOTAL INCOME	23,026,667	23,107,754	22,555,331	21,522,159	22,771,489	24,108,349	25,634,408
EXPENSES							
Superannuation ^(d)	650,189	619,072	2,021,759	323,080	388,045	458,686	542,076
Interest	271,979	444,941	350,365	440,715	585,225	713,640	735,865
Appropriations for:							
Services	9,910,723	10,601,926	10,703,050	13,663,168	13,846,391	13,887,165	14,279,799
Salaries and Allowances	82,844	87,656	88,951	92,025	95,362	98,132	101,090
Operating Subsidies.....	1,626,775	1,802,323	1,771,245	1,640,157	1,710,135	1,757,206	1,906,633
Other Appropriations.....	5,025,488	5,720,291	5,557,212	1,840,914	2,023,223	2,092,532	2,173,628
Total Appropriations	16,645,830	18,212,196	18,120,458	17,236,264	17,675,111	17,835,035	18,461,150

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
All Other Expenses							
Commonwealth Grants On-passed to Agencies ...	1,720,552	2,255,553	2,228,315	2,216,080	1,984,049	2,056,487	1,951,124
Local Government Financial Assistance Grants ..	147,565	155,829	153,200	161,000	168,500	176,400	181,000
Local Government Road Funding	97,870	100,655	100,800	105,400	109,700	114,100	120,000
Non-government Schools	1,006,504	810,422	810,422	871,704	954,064	1,042,554	1,135,000
Royalties for Regions ^(e)	319,313	862,096	654,859	544,112	713,227	735,271	772,286
Other Expenses	6,712	-	-	5,000	-	-	-
Total Other Expenses	3,298,516	4,184,555	3,947,596	3,903,296	3,929,540	4,124,812	4,159,410
TOTAL EXPENSES.....	20,866,514	23,460,764	24,440,178	21,903,355	22,577,921	23,132,173	23,898,501

- (a) The Minister for Transport is to conduct a review of State port authorities later this year which is expected to deliver higher returns on the State's investment in ports over time. A provision for higher rates of return from 2013-14 has been included in the 2012-13 Budget.
- (b) A 2.5% efficiency dividend is to be applied to the discretionary operating expenditure of Government Trading Enterprises (GTEs) from 2012-13, increasing to 4.0% in 2013-14, 5.5% in 2014-15 and 6.0% in 2015-16. For the State's port authorities, a 1.5% efficiency dividend (growing by an additional 1.5 percentage points per annum) will apply in 2012-13. Further detail of the efficiency dividend is available in Budget Paper 3: Economic and Fiscal Overview.
- (c) A 5% efficiency dividend on the discretionary expenditure of GTEs was announced in the 2011-12 Budget. The 2011-12 Budget Estimate was allocated to individual GTEs as part of the 2011-12 Mid-Year Review.
- (d) Includes non-cash costs (including actuarial valuation changes) that are not reflected in cash appropriations.
- (e) Represents the expensing of Royalties for Regions moneys to agencies. As well as these expenses, there are also capital payments made by the Royalties for Regions program. For accounting purposes, these capital costs are not reflected in the schedule of administered operating transactions.

RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS AND ACCOUNTING POLICY CHANGES

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement	137,293	132,568	210,630	76,486	75,439	78,853	80,790
Transfer of Corporate Services Function to the Department of Finance	-	(30,795)	-	-	-	-	-
Adjusted Total Cost of Services	137,293	101,773	210,630	76,486	75,439	78,853	80,790
APPROPRIATIONS							
Net Amount Appropriated to Deliver Services ...	35,921	76,518	37,737	38,679	38,040	38,907	39,564
Transfer of Corporate Services Function to the Department of Finance	-	(40,720)	-	-	-	-	-
Adjusted Net Amount Appropriated to Deliver Services	35,921	35,798	37,737	38,679	38,040	38,907	39,564

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Contract Services - Strategic Projects.....	118,554	57,000	163,800	31,365	28,167	28,000	29,000
GST Input Credits.....	127	6	6	7	7	6	6
GST Receipts on Sales	12,369	1	12,001	12,001	12,001	12,001	12,001
Other Receipts.....	2,304	189	20	20	41	61	61
TOTAL.....	133,354	57,196	175,827	43,393	40,216	40,068	41,068

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

ECONOMIC REGULATION AUTHORITY

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 25

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 47 Net amount appropriated to deliver services.....	2,525	14,678	14,678	2,328 ^(a)	2,438	2,514	2,585
Total appropriations provided to deliver services	2,525	14,678	14,678	2,328	2,438	2,514	2,585
TOTAL APPROPRIATIONS.....	2,525	14,678	14,678	2,328	2,438	2,514	2,585
EXPENSES							
Total Cost of Services.....	10,588	12,419	12,419	10,586	11,038	9,759	9,830
Net Cost of Services ^(b)	5,995	9,238	9,238	2,656	2,862	1,583	1,654
CASH ASSETS ^(c)	1,544	5,585	7,006	6,688	6,264	7,195	8,126

- (a) For notes to the variance in the service appropriations between the 2012-13 Budget Estimate and the 2011-12 Estimated Actual, refer to Financial Statement variation notes – Statement of Cashflows.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The efficient, safe and equitable provision of utility services in Western Australia.	1. Submissions to the Economic Regulation Authority (ERA) Governing Body

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Submissions to the ERA Governing Body	10,588	12,419	12,419	10,586	11,038	9,759	9,830
Total Cost of Services	10,588	12,419	12,419	10,586	11,038	9,759	9,830

Significant Issues Impacting the Agency

- Major regulatory issues:
 - Finalisation of the Western Australian water services legislation will determine the framework for regulating water services providers. The Authority's licensing, monitoring and customer protection function will be directly impacted by the Water Services Licensing Bill 2011 as the agency responsible for regulating water services providers.
 - The new Australian Consumer Law (ACL) which commenced on 1 January 2011, introduces a single national consumer law which overrides some Western Australian consumer protection laws. The ACL may affect the interpretation of legislation administered by the Authority, in particular, the *Electricity Industry Act 2004* and the *Energy Coordination Act 1994* with regard to standard form contracts and non-standard contracts.
 - Changes resulting from reviews of the Western Australian Wholesale Electricity Market directly impact on the Authority's role in surveillance of the market and on its requirement to report on the effectiveness of the market. With the commencement of the new competitive balancing and ancillary services markets, expected from 1 July 2012, the Authority's surveillance obligations will be expanded to include balancing and load following ancillary services submissions by market participants.
 - There are currently two applications filed with the Australian Competition Tribunal for review of the Authority's final decisions regarding WA Gas Networks' revised access arrangement for the Mid West and South West Gas Distribution Systems and DBNGP (WA) Transmission Pty Limited's access arrangement for the Dampier to Bunbury Natural Gas Pipeline. Two applications for merits review are being finalised by the Western Australian Electricity Review Board for review of the Authority's further final decision on the revised access arrangement for the Goldfields Gas Pipeline.
 - Having issued its draft decision on the South West Interconnected Network in March 2012, the Authority will be concluding its assessment of the Western Power access arrangement early in the 2012-13 financial year.
- The Public Utilities Office is preparing to undertake a review of the *Electricity Networks Access Code 2004* (Code) to identify what aspects of the Code may require amendment to ensure the effective regulation of third party access to regulated electricity networks. This review could potentially have a significant impact on the Authority's current regulatory approach. The Authority anticipates providing input into the Public Utilities Office review following the completion of its assessment of Western Power's proposed revisions to the access arrangement for the South West Interconnected Network.
- Proposed legislative changes:
 - New funding regulations to increase the proportion of regulatory costs recovered by the Authority from industry. Drafting of new funding regulations will allow full costs to be recovered from the electricity industry regulated by the Authority and from water, gas and electricity service providers licensed by the Authority. The new regulations will increase the level of funding received and will reduce the Authority's reliance on the Consolidated Account.
 - Proposed amendments to the *Economic Regulation Authority Act 2003* will allow appointed members to be limited to specific functions and tasks relating to the Authority's regulatory work and allow members to be appointed to specifically assist with the Authority's inquiry function. The change would affect the decision-making structure of the Authority's Governing Body.
- Major inquiry work referred to the Authority by the Government is expected to continue. The Authority is currently conducting the following inquiries:
 - Inquiry into the efficiency of Synergy's costs and electricity tariffs. The final report is required to be delivered to the Treasurer by 1 June 2012.
 - Inquiry into the efficient costs and tariffs of the Water Corporation, Aqwest and the Busselton Water Board. The final report is due to be delivered to Government on 2 November 2012.
- The anticipated workload highlights the need to continue to build ongoing capacity to meet future demands on the Authority.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: The efficient, safe and equitable provision of utility services in Western Australia:					
Number of submissions made to the Authority's Governing Body.....	296	280	260	230	1
Rating by the Authority's Governing Body as to the content, accuracy and presentation of these submissions ^(a)	4.1	4.0	4.1	4.0	
Number (percentage) of submissions provided by the required deadline.....	90	85	85	85	
Rating by the Authority's Governing Body as to their perception of the timeliness of submissions ^(b)	4.1	4.0	4.1	4.0	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Performance is rated as follows by the Governing Body: 1=very poor, 2=poor, 3=satisfactory, 4=good, 5=excellent.

Explanation of Significant Movements

(Notes)

1. The 12.0% variance in the number of submissions to the Governing Body between the 2011-12 Estimated Actual and the 2012-13 Budget Target is attributed to the fact that there will be no access arrangements in 2012-13. Therefore, the Authority anticipates that there will be less submissions in 2012-13.

Services and Key Efficiency Indicators**1: Submissions to the ERA Governing Body**

The Authority regulates monopoly aspects of the gas, electricity and rail industries and licenses providers of gas, electricity and water services. The Authority also inquires into matters referred to it by the State Government. In addition, the Authority has a range of responsibilities in the retailing of gas and surveillance of the wholesale electricity market in Western Australia.

The Authority's functions are designed to maintain a competitive, efficient and fair commercial environment, particularly where businesses operate as natural monopolies, for the benefit of the Western Australian community.

In making its decisions, the Authority strives to promote fair prices, quality services and choice.

The Authority is facilitated in its decision-making by submissions prepared by its Secretariat. As section 23 of the *Economic Regulation Authority Act 2003* limits the Authority's performance indicators to its management functions, submissions considered by the Governing Body are taken to be its output.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 10,588	\$'000 12,419	\$'000 12,419	\$'000 10,586	1
Less Income	4,593	3,181	3,181	7,930	2
Net Cost of Service.....	5,995	9,238	9,238	2,656	
Employees (Full Time Equivalents).....	54	55	55	55	
Efficiency Indicators					
Cost per Submission Made to the ERA Governing Body	35,770	44,354	47,765	46,026	

Explanation of Significant Movements

(Notes)

1. The decrease in the total cost of service between the 2011-12 Estimated Actual and the 2012-13 Budget Target is due to a temporary funding increase for 2011-12 of \$1.8 million.
2. The increase in income between the 2011-12 Estimated Actual and the 2012-13 Budget Target of \$4.8 million is due to the expected implementation of full cost recovery for the Authority's functions relating to the electricity access regime and electricity, gas and water licensees.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware and Software Replacement - 2011-12							
Asset Replacement - Information Technology Servers	71	71	71	-	-	-	-
Office Equipment Replacement - 2011-12 Asset							
Replacement - Scanner and Agency's Specific Software	19	19	19	-	-	-	-
Total Cost of Asset Investment Program	90	90	90	-	-	-	-
FUNDED BY							
Drawdowns from the Holding Account			90	-	-	-	-
Total Funding			90	-	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

Employee benefit expenditure is estimated at \$6.0 million in the 2012-13 Budget Estimate representing a decrease of \$2.3 million (27.3%) from the 2011-12 Estimated Actual.

Accommodation expenditure is estimated at \$737,000 in the 2012-13 Budget Estimate representing an increase of \$141,000 (23.7%) from the 2011-12 Estimated Actual. This is due to the Authority relocating in February 2012 as part of the Government's Office Accommodation Strategy.

Income

Total income is estimated at \$7.9 million in the 2012-13 Budget Estimate, representing an increase of \$4.8 million (149.3%) from the 2011-12 Estimated Actual. This is due to the expected implementation of full cost recovery from the Authority's functions relating to the electricity access regime and electricity, gas and water licensees.

Statement of Cashflows

In the 2012-13 Budget Estimate, the Service appropriations provided by the State Government are forecast to decrease by \$12.4 million to \$2.2 million compared to the 2011-12 Estimated Actual of \$14.6 million. This is due to the expected increase in cost recovery from the Authority's functions relating to the electricity access regime and electricity, gas and water licensees and due to the reinstatement of consolidated funding in 2011-12 as a result of a delay in the drafting of regulations to increase the level of cost recovery from these same functions.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	6,661	8,339	8,339	6,067	6,310	6,487	6,624
Supplies and services	2,501	2,862	2,862	3,126	3,270	1,785	1,801
Accommodation.....	829	596	596	737	745	777	777
Depreciation and amortisation	90	84	84	84	120	82	-
Other expenses.....	507	538	538	572	593	628	628
TOTAL COST OF SERVICES	10,588	12,419	12,419	10,586	11,038	9,759	9,830
Income							
Sale of goods and services	3,128	1,915	1,915	6,664	6,862	6,862	6,862
Regulatory fees and fines.....	1,319	1,199	1,199	1,199	1,235	1,235	1,235
Other revenue	146	67	67	67	79	79	79
Total Income	4,593	3,181	3,181	7,930	8,176	8,176	8,176
NET COST OF SERVICES.....	5,995	9,238	9,238	2,656	2,862	1,583	1,654
INCOME FROM STATE GOVERNMENT							
Service appropriations	2,525	14,678	14,678	2,328	2,438	2,514	2,585
Resources received free of charge.....	52	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	2,577	14,678	14,678	2,328	2,438	2,514	2,585
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(3,418)	5,440	5,440	(328)	(424)	931	931

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 54, 55 and 55 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,453	5,514	6,915	6,597	6,173	7,104	8,035
Holding account receivables	90	-	-	-	-	-	-
Receivables.....	496	837	495	495	495	495	495
Other.....	681	1,087	678	678	678	678	678
Total current assets	2,720	7,438	8,088	7,770	7,346	8,277	9,208
NON-CURRENT ASSETS							
Holding account receivables	309	397	393	477	597	679	679
Property, plant and equipment	279	226	273	196	76	(6)	(6)
Restricted cash.....	91	71	91	91	91	91	91
Other.....	-	58	12	5	5	5	5
Total non-current assets.....	679	752	769	769	769	769	769
TOTAL ASSETS.....	3,399	8,190	8,857	8,539	8,115	9,046	9,977
CURRENT LIABILITIES							
Employee provisions.....	1,115	1,020	1,131	1,132	1,132	1,132	1,132
Payables.....	188	100	188	188	188	188	188
Other.....	476	445	478	480	480	480	480
Total current liabilities.....	1,779	1,565	1,797	1,800	1,800	1,800	1,800
NON-CURRENT LIABILITIES							
Employee provisions.....	339	334	339	346	346	346	346
Other.....	1	1	1	1	1	1	1
Total non-current liabilities	340	335	340	347	347	347	347
TOTAL LIABILITIES.....	2,119	1,900	2,137	2,147	2,147	2,147	2,147
EQUITY							
Contributed equity	773	773	773	773	773	773	773
Accumulated surplus/(deficit).....	507	5,517	5,947	5,619	5,195	6,126	7,057
Total equity	1,280	6,290	6,720	6,392	5,968	6,899	7,830
TOTAL LIABILITIES AND EQUITY.....	3,399	8,190	8,857	8,539	8,115	9,046	9,977

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	2,445	14,594	14,594	2,244	2,318	2,432	2,585
Holding account drawdowns.....	53	90	90	-	-	-	-
Net cash provided by State Government.....	2,498	14,684	14,684	2,244	2,318	2,432	2,585
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(6,453)	(8,321)	(8,321)	(6,049)	(6,274)	(6,451)	(6,588)
Supplies and services	(2,569)	(2,842)	(2,842)	(3,106)	(3,249)	(1,764)	(1,780)
Accommodation.....	(831)	(596)	(596)	(737)	(745)	(777)	(777)
Other payments.....	(701)	(807)	(807)	(853)	(901)	(898)	(898)
Receipts							
Regulatory fees and fines.....	1,560	1,699	1,699	1,699	1,750	1,750	1,750
Sale of goods and services	3,639	1,415	1,415	6,164	6,347	6,309	6,309
GST receipts	363	253	253	253	260	260	260
Other receipts.....	146	67	67	67	70	70	70
Net cash from operating activities	(4,846)	(9,132)	(9,132)	(2,562)	(2,742)	(1,501)	(1,654)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(60)	(90)	(90)	-	-	-	-
Net cash from investing activities	(60)	(90)	(90)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(2,408)	5,462	5,462	(318)	(424)	931	931
Cash assets at the beginning of the reporting period.....	3,952	123	1,544	7,006	6,688	6,264	7,195
Cash assets at the end of the reporting period.....	1,544	5,585	7,006	6,688	6,264	7,195	8,126

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Authority:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Executive Vehicle Scheme Receipts.....	26	17	17	17	18	18	18
GST Input Credits.....	363	253	253	253	260	260	260
Other Receipts.....	120	50	50	50	52	52	52
Recoups from Industry	5,199	3,114	3,114	7,863	8,097	8,059	8,059
TOTAL.....	5,708	3,434	3,434	8,183	8,427	8,389	8,389

The moneys received and retained are to be applied to the Authority's services as specified in the Budget Statements.

INSURANCE COMMISSION OF WESTERN AUSTRALIA

ASSET INVESTMENT PROGRAM

The Commission's asset investment program for 2012-13 and the forward estimates period totals \$13.4 million. The major components include:

- Information Technology (IT) Hardware to replace and refresh ageing infrastructure no longer supported by vendors, deliver operational efficiencies and/or replace hardware incapable of supporting business operations. This will include servers and a range of peripheral devices; and
- IT Software to enhance and extend the life of existing business systems identified in the Information and Communications Technology Strategic Plan.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
IT Hardware	14,767	10,392	1,390	1,190	1,275	1,010	900
IT Software	29,902	22,617	5,714	2,450	1,925	1,450	1,460
Motor Vehicles	5,529	4,329	695	300	300	300	300
Plant and Equipment	819	429	83	90	100	50	150
Telephone and Communication Equipment	140	40	40	40	20	20	20
COMPLETED WORKS							
Furniture and Fittings, Office Machines	-	48	48	-	-	-	-
Total Cost of Asset Investment Program	51,157	37,855	7,970	4,070	3,620	2,830	2,830
FUNDED BY							
Internal Funds and Balances			7,970	4,070	3,620	2,830	2,830
Total Funding			7,970	4,070	3,620	2,830	2,830

OFFICE OF THE AUDITOR GENERAL

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 26

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 48 Net amount appropriated to deliver services.....	4,392	5,235	5,235	6,017	6,130	6,309	6,470
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	570	629	629	648	679	699	719
Total appropriations provided to deliver services	4,962	5,864	5,864	6,665	6,809	7,008	7,189
CAPITAL							
Item 132 Capital Appropriation	419	-	-	860	300	300	300
TOTAL APPROPRIATIONS.....	5,381	5,864	5,864	7,525	7,109	7,308	7,489
EXPENSES							
Total Cost of Services.....	20,224	19,807	19,807	22,017	22,841	23,741	24,848
Net Cost of Services ^(a)	4,928	5,660	5,660	6,418	6,618	6,869	7,301
CASH ASSETS ^(b)	2,843	2,244	1,985	2,616	2,446	2,230	1,755

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicator measures the extent of impact of the delivery of services on the achievement of the desired outcome. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	An informed Parliament on public sector accountability and performance.	1. Public Sector Auditing

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Public Sector Auditing.....	20,224	19,807	19,807	22,017	22,841	23,741	24,848
Total Cost of Services	20,224	19,807	19,807	22,017	22,841	23,741	24,848

Significant Issues Impacting the Agency

- Agency restructures and amalgamations and the impact these cause on control environments will provide significant challenges to the Office's financial audit capacity in 2012-13. These changes include the creation of four additional agencies as a result of the National Health Reform Agreement (NHRA), the amalgamation of a number of regional port authorities and the amalgamation of the metropolitan redevelopment authorities.
- The decommissioning of the Office of Shared Services and the 58 agencies it currently services will impact the Office's financial audit work and necessitate additional audit effort. The primary impact for audit will arise from the re-establishment of agency-level corporate services functions and the accurate transfer of transactional data back to agencies.
- Auditors General in Australian jurisdictions including Western Australia and the Australian National Audit Office have agreed to collaborate in conducting performance audits that will assess the outcomes of Commonwealth funded programs across Australia. The first of these collaborative audits is 'Homelessness – implementing the National Partnership Agreement'. The Office has commenced a performance audit of the Western Australian program and expect to table the results in late 2012.
- Attracting and retaining skilled audit professionals continues to be an ongoing challenge, as is the need for succession planning and the development of leaders within the Office. The Office has committed to a customised leadership program targeted at middle to senior management to consolidate and develop existing employees and create a common leadership language and practice across the Office.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: An informed Parliament on public sector accountability and performance:					
The extent that the Office of the Auditor General is effective in informing Parliament about public sector accountability and performance, measured by the number of tabled reports compared to target, and the following categories of matters about which Parliament has been informed:					
Service Delivery - reports tabled.....	2	4	5	5	
Economic Development - reports tabled	1	3	2	2	
Social and Environment - reports tabled	2	4	5	4	
Governance - reports tabled	10	8	13	14	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Public Sector Auditing

The Office is responsible for undertaking the external audit of the Western Australian public sector. This is done through audits of controls, financial statements, performance indicators, efficiency, effectiveness and the tabling of reports thereon to Parliament.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	20,224	19,807	19,807	22,017	
Less Income	15,296	14,147	14,147	15,599	
Net Cost Of Service.....	4,928	5,660	5,660	6,418	
Employees (Full Time Equivalents).....	119	113	113	113	
Efficiency Indicators					
Total Audit Cost per \$ Million of Gross Government Expenditure	\$509	\$478	\$453	\$482	
Attest Audit Cost per \$ Million of Gross Government Expenditure	\$382	\$358	\$340	\$361	
Performance Audit Cost per \$ Million of Gross Government Expenditure.....	\$127	\$119	\$113	\$120	

ASSET INVESTMENT PROGRAM

The 2012-13 asset investment program provides for the cyclical replacement of computers and ancillary equipment, acquisition and implementation of essential information systems and ongoing enhancements to the data communications network. It is serviced at a level appropriate to the technology currently in use in the public sector.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware and Software							
2011-12 Program	740	740	740	-	-	-	-
Albert Facey House Information and Communications Technology Fit-out.....	-	610	610	-	-	-	-
NEW WORKS							
Computer Hardware and Software							
2012-13 Program	547	-	-	547	-	-	-
2013-14 Program	597	-	-	-	597	-	-
2014-15 Program	597	-	-	-	-	597	-
2015-16 Program	614	-	-	-	-	-	614
Total Cost of Asset Investment Program	3,095	1,350	1,350	547	597	597	614
FUNDED BY							
Capital Appropriation			-	860	300	300	300
Drawdowns from the Holding Account			482	297	297	297	314
Internal Funds and Balances			868	(610)	-	-	-
Total Funding			1,350	547	597	597	614

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	11,567	12,320	12,320	13,980	14,534	15,109	15,825
Supplies and services	5,894	5,022	5,022	4,879	5,074	5,275	5,531
Accommodation.....	1,294	1,413	1,413	1,553	1,566	1,622	1,687
Depreciation and amortisation	629	435	435	641	666	694	721
Other expenses.....	840	617	617	964	1,001	1,041	1,084
TOTAL COST OF SERVICES.....	20,224	19,807	19,807	22,017	22,841	23,741	24,848
Income							
Other revenue	15,296	14,147	14,147	15,599	16,223	16,872	17,547
Total Income	15,296	14,147	14,147	15,599	16,223	16,872	17,547
NET COST OF SERVICES.....	4,928	5,660	5,660	6,418	6,618	6,869	7,301
INCOME FROM STATE GOVERNMENT							
Service appropriations	4,962	5,864	5,864	6,665	6,809	7,008	7,189
Resources received free of charge.....	29	16	16	16	16	16	16
TOTAL INCOME FROM STATE GOVERNMENT.....	4,991	5,880	5,880	6,681	6,825	7,024	7,205
SURPLUS/(DEFICIENCY) FOR THE PERIOD	63	220	220	263	207	155	(96)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Budget Estimate are 119, 113 and 113 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	2,577	1,994	1,679	2,270	2,060	1,804	1,329
Holding account receivables	482	297	297	297	297	314	297
Receivables.....	6,066	5,861	6,360	7,029	7,896	8,705	9,558
Other.....	105	177	105	105	105	105	105
Total current assets	9,230	8,329	8,441	9,701	10,358	10,928	11,289
NON-CURRENT ASSETS							
Holding account receivables	857	995	995	1,339	1,708	2,088	2,512
Property, plant and equipment	504	545	1,424	1,276	1,200	1,174	1,004
Intangibles	48	436	48	110	128	57	120
Restricted cash.....	266	250	306	346	386	426	426
Other.....	15	100	10	2	(9)	(9)	(9)
Total non-current assets.....	1,690	2,326	2,783	3,073	3,413	3,736	4,053
TOTAL ASSETS	10,920	10,655	11,224	12,774	13,771	14,664	15,342
CURRENT LIABILITIES							
Employee provisions.....	1,720	1,695	1,730	1,955	2,155	2,355	2,555
Payables.....	119	101	147	146	197	179	179
Other.....	947	598	968	1,032	1,083	1,131	1,131
Total current liabilities.....	2,786	2,394	2,845	3,133	3,435	3,665	3,865
NON-CURRENT LIABILITIES							
Employee provisions.....	970	811	995	1,134	1,322	1,530	1,804
Total non-current liabilities	970	811	995	1,134	1,322	1,530	1,804
TOTAL LIABILITIES.....	3,756	3,205	3,840	4,267	4,757	5,195	5,669
EQUITY							
Contributed equity	6,321	6,321	6,321	7,181	7,481	7,781	8,081
Accumulated surplus/(deficit).....	843	1,129	1,063	1,326	1,533	1,688	1,592
Total equity	7,164	7,450	7,384	8,507	9,014	9,469	9,673
TOTAL LIABILITIES AND EQUITY.....	10,920	10,655	11,224	12,774	13,771	14,664	15,342

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	4,537	5,429	5,429	6,024	6,143	6,314	6,468
Capital appropriation	419	-	-	860	300	300	300
Holding account drawdowns.....	200	482	482	297	297	297	314
Net cash provided by State Government.....	5,156	5,911	5,911	7,181	6,740	6,911	7,082
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(10,944)	(12,357)	(12,357)	(13,557)	(14,095)	(14,653)	(15,351)
Supplies and services	(5,920)	(4,879)	(4,879)	(4,874)	(5,069)	(5,270)	(5,525)
Accommodation.....	(1,294)	(1,495)	(1,495)	(1,553)	(1,566)	(1,622)	(1,687)
Other payments.....	(2,395)	(2,385)	(2,385)	(2,702)	(2,795)	(2,813)	(2,850)
Receipts							
GST receipts	1,526	1,699	1,699	1,750	1,800	1,800	1,800
Other receipts.....	14,589	13,998	13,998	14,933	15,412	16,028	16,670
Net cash from operating activities	(4,438)	(5,419)	(5,419)	(6,003)	(6,313)	(6,530)	(6,943)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(411)	(482)	(1,350)	(547)	(597)	(597)	(614)
Net cash from investing activities	(411)	(482)	(1,350)	(547)	(597)	(597)	(614)
NET INCREASE/(DECREASE) IN CASH HELD	307	10	(858)	631	(170)	(216)	(475)
Cash assets at the beginning of the reporting period.....	2,536	2,234	2,843	1,985	2,616	2,446	2,230
Cash assets at the end of the reporting period.....	2,843	2,244	1,985	2,616	2,446	2,230	1,755

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Office:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Audit Fees	14,589	13,998	13,998	14,933	15,412	16,028	16,670
GST Input Credits.....	-	160	160	170	170	170	170
GST Receipts on Sales	1,526	1,539	1,539	1,580	1,630	1,630	1,630
TOTAL.....	16,115	15,697	15,697	16,683	17,212	17,828	18,470

The moneys received and retained are to be applied to the Office's services as specified in the Budget Statements.

WESTERN AUSTRALIAN TREASURY CORPORATION

ASSET INVESTMENT PROGRAM

The Corporation's asset investment program is limited to an ongoing program to update information technology that supports the delivery of its services.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware/Software - 2011-12 Program	1,688	1,688	1,688	-	-	-	-
NEW WORKS							
Computer Hardware/Software							
2012-13 Program	1,486	-	-	1,486	-	-	-
2013-14 Program	790	-	-	-	790	-	-
2014-15 Program	586	-	-	-	-	586	-
2015-16 Program	621	-	-	-	-	-	621
Total Cost of Asset Investment Program	5,171	1,688	1,688	1,486	790	586	621
FUNDED BY							
Internal Funds and Balances			1,688	1,486	790	586	621
Total Funding			1,688	1,486	790	586	621

ATTORNEY GENERAL

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 27

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual ^(a) \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 49 Net amount appropriated to deliver services.....	264,549	249,195	256,205	240,675	238,252	246,118	250,661
Amount Authorised by Other Statutes							
- State Administrative Tribunal Act 2004.....	5,201	5,455	5,455	5,107	5,375	5,550	5,686
- Salaries and Allowances Act 1975	25,834	26,846	27,531	28,469	29,862	30,343	30,910
- Children's Court of Western Australia Act 1988.....	386	382	382	394	416	430	438
- Criminal Injuries Compensation Act 2003.....	29,148	26,195	26,195	26,397	26,604	26,817	26,817
- District Court of Western Australia Act 1969.....	9,635	10,371	10,371	10,698	11,212	11,575	11,772
- Judges' Salaries and Pensions Act 1950.....	10,592	10,105	11,010	10,364	10,630	10,975	11,186
- Solicitor General Act 1969.....	422	369	435	448	452	466	477
- Suitor's Fund Act 1964.....	19	29	29	29	30	31	31
Total appropriations provided to deliver services	345,786	328,947	337,613	322,581	322,833	332,305	337,978
CAPITAL							
Item 133 Capital Appropriation	8,197	40,682	17,531	50,459	31,791	4,095	3,695
TOTAL APPROPRIATIONS.....	353,983	369,629	355,144	373,040	354,624	336,400	341,673
EXPENSES							
Total Cost of Services.....	499,844	480,365	496,261	501,040	505,704	520,173	525,116
Net Cost of Services ^(b)	381,375	352,738	363,237	370,426	370,341	381,331	385,273
CASH ASSETS ^(c)	5,376	5,382	9,512	7,416	7,396	8,773	7,150

- (a) The 2010-11 Actual, has been restated for comparability to account for the transfer of the Office of Native Title functions between the Department of the Attorney General and the Department of Premier and Cabinet as shown in the reconciliation table after the financial statements.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Browse LNG Implementation Costs for the State Solicitor's Office	-	1,272	1,326	1,383	1,444
CBD Courts Benchmarking Project.....	-	2,900	2,981	3,065	3,150
Coroner's Court Extension of Funding.....	509	1,015	-	-	-
Coroner's Court Pathwest and Chemcentre Costs	2,532	2,897	2,990	3,088	3,189
Ex-Gratia Payments.....	960	-	-	-	-
Legal Aid Expensive Cases	2,000	1,000	1,000	1,083	1,083
Mental Health Diversion Program	-	412	636	-	-
Mental Health Diversion Program - Legal Aid	-	109	165	-	-
Increase in Commercial Law Resources	-	-	1,186	1,228	1,277
Efficiency Dividend.....	-	(4,586)	(6,950)	(9,575)	(12,267)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	An efficient, accessible court and tribunal system. ^(a)	1. Court and Tribunal Services
	Trustee, Guardianship and Administration services are accessible to all Western Australians.	2. Advocacy, Guardianship and Administration Services 3. Trustee Services
	Western Australian birth, death and marriage certificates are accurate and accessible.	4. Births, Deaths and Marriages
	Government receives quality, timely legal and legislative drafting services.	5. Services to Government
	Equitable access to legal services and information.	6. Legal Aid Assistance

(a) Accessible means able to access the court and tribunal system in a timely manner to achieve a resolution of a matter before the courts and tribunals.

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Court and Tribunal Services	358,172	338,992	352,076	359,839	365,003	376,771	382,620
2. Advocacy, Guardianship and Administration Services	4,597	5,151	5,299	5,689	5,575	5,961	6,123
3. Trustee Services.....	19,352	21,304	21,927	23,297	22,996	22,627	22,563
4. Births, Deaths and Marriages.....	6,664	8,365	8,317	8,436	7,440	7,459	7,502
5. Services to Government.....	81,429	73,741	73,424	73,031	75,059	79,228	79,679
6. Legal Aid Assistance.....	29,630	32,812	35,218	35,334	36,581	37,702	38,896
7. Contribution to Responsible Financial Management.....	-	-	-	(4,586)	(6,950)	(9,575)	(12,267)
Total Cost of Services	499,844	480,365	496,261	501,040	505,704	520,173	525,116

Significant Issues Impacting the Agency

- The Department continues to develop legislation to implement the Government's law and order policy agenda including the development of legislation relating to truth in sentencing, anti-bullying, foetal homicide, serious juvenile offending, victims of crime and dangerous sex offenders.
- In conjunction with the Mental Health Commission, a mental health diversion and support program is being introduced into the Perth Magistrates Court to provide sentencing options for mentally ill accused. Treatment for mentally ill accused often leads to improved clinical outcomes and reduced recidivism of individuals.
- People smuggling matters prosecuted by the Commonwealth continue to place considerable financial and operational pressure on Western Australian Courts. The State continues to work with the Commonwealth to ensure an equitable distribution of such matters across State and Territory jurisdictions and to argue for additional resourcing to address the financial impact of such cases.
- The Coroner's Court continues to deal with many complex and lengthy matters and an increasing number of cases. Additional coronial and administration resources have been provided to ensure an increase in the number of findings and inquests being finalised and a reduction of time taken to finalise these matters.
- The State Solicitor's Office (SSO) is to expand its commercial section to undertake more legal work associated with the State's large number of major social and economic infrastructure development projects. This will allow the SSO, in partnership with the private sector to take on a greater role in legal work to ensure better infrastructure is built at a reduced risk and cost to the State.
- The increasing complexity of cases at the Family Court of Western Australia and more matters proceeding to lengthy defended trial continues to place pressure on time to trial. Whilst in other jurisdictions the Commonwealth has provided additional funding to the Family Court for de facto property law reforms it has not provided funding to Western Australia.
- An increasing and ageing population means more people will require access to the Public Trustee's Trust Management services. Similarly, the Public Advocate is experiencing increased demand for the statutory services to vulnerable adults with decision-making disabilities.
- The disproportionate involvement of Aboriginal people in the justice system continues to be of concern. The Department is working to reduce the over representation of Indigenous people in the criminal justice system both in relation to offending rates and rates of incarceration.
- The Registry of Births, Deaths and Marriages will continue to experience increased demand for certificates, given more stringent identification and enrolment requirements by organisations such as the Passport Office, banks and government agencies to prevent identity fraud.
- The Legal Aid Commission is experiencing a greater number of indictable matters and increasing numbers of complex and lengthy criminal trials.

- The Department is undertaking an extensive asset investment program in regional areas with the construction of the Kalgoorlie Courthouse, redevelopment of Kununurra Courthouse, Carnarvon Police and Justice Complex and redevelopment of the Fitzroy Crossing Courthouse.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: An efficient, accessible court and tribunal system:					
Supreme Court - Criminal - Time to trial ^(b)	23 weeks	28 weeks	23 weeks	28 weeks	1
Supreme Court - Civil - Time to finalise non-trial matters ^(c)	20 weeks	19 weeks	19 weeks	19 weeks	
District Court - Criminal - Time to trial ^(b)	25 weeks	32 weeks	27 weeks	32 weeks	2
State Administrative Tribunal - Time to finalise ^(c)	15 weeks	15 weeks	14 weeks	15 weeks	
Family Court of WA - Time to finalise non-trial matters ^(c)	25 weeks	27 weeks	30 weeks	27 weeks	3
Magistrates Court - Criminal and Civil - Time to trial ^(b)	19 weeks	19 weeks	19 weeks	19 weeks	
Coroner's Court - Time to trial ^(b)	87 weeks	128 weeks	128 weeks	128 weeks	
Fines Enforcement Registry - Percentage of fines satisfied within 12 months					
- fines and costs	37%	30%	40%	30%	4
- infringements	56%	57%	58%	57%	
Outcome: Trustee, Guardianship and Administration services are accessible to all Western Australians:					
Percentage of Guardians of last resort allocated in one day	90%	95%	96%	95%	
Percentage of Western Australian deceased estates administered by the Public Trustee	6.9%	8.5%	5.2%	8.5%	5
Percentage of clients who have services provided by the Public Trustee under an operating subsidy	43%	35%	43%	35%	6
Outcome: Western Australian birth, death and marriage certificates are accurate and accessible:					
Percentage of certificates of birth, death or marriage issued within 2 days	97%	90%	96%	90%	
Extent to which births, deaths and marriages source information is recorded error free	98%	97%	98%	97%	
Outcome: Government receives quality, timely legal and legislative drafting services:					
Extent to which government agencies are satisfied with legal services	100%	90%	95%	90%	
Extent to which legislation is drafted in a timely manner to effect the Government's legislative program	95%	90%	97%	90%	
Outcome: Equitable access to legal services and information:					
Percentage of eligible applicants who receive a grant of legal aid	77%	75%	74%	74%	
Percentage of persons who are provided with a duty lawyer service	19%	25%	24%	25%	
Percentage of callers successfully accessing Infoline services	89%	88%	88%	88%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Time to trial is defined as the median time from when a matter enters the court in question to the first trial/hearing date. However, in the case of the Coroner's Court it is defined as the median time from death to the first inquest hearing (for those cases where an inquest is held).

(c) Time to finalise non-trial matters is defined as the median time from the initiation of the matter through to its date of finalisation. This excludes matters finalised by trial.

Explanation of Significant Movements

(Notes)

1. The Supreme Court criminal time to trial is expected to be lower than Budget in 2011-12 with improvements in criminal listing practices at the Magistrate's Court Stirling Gardens and the voluntary criminal case conferencing process.
2. The District Court criminal time to trial is expected to be lower than Budget in 2011-12 as a result of improvements in criminal listing practices.
3. The Family Court time to finalise non-trial matters is expected to exceed Budget in 2011-12 as there are a number of old matters before the Court being finalised following several interim hearings.
4. The Fines Enforcement Registry - The percentage of fines satisfied within 12 months is expected to exceed the 2011-12 target due to imprisonment for fine default being served concurrently rather than cumulatively.
5. The percentage of deceased estates administered by the Public Trustee is expected to remain lower than Budget in 2011-12 as a result of an increase in the number of beneficiaries opting to administer the estate themselves.
6. The percentage of clients who have services provided by the Public Trustee under an operating subsidy is expected to remain higher than Budget in 2011-12 as more appointments are being made by the State Administrative Tribunal to appoint the Public Trustee as the administrator.

Services and Key Efficiency Indicators

1: Court and Tribunal Services

A prime task of the justice system in serving the community is the determination of cases brought before a court or tribunal. This service relates to financing the cost of delivering court facilities, administrative support and judicial staff to enable these determinations to be made. Part of this function also involves the delivery of court counselling services and a range of civil and criminal enforcement services.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 358,172	\$'000 338,992	\$'000 352,076	\$'000 359,839	
Less Income	74,513	80,913	84,930	82,568	
Net Cost of Service.....	283,659	258,079	267,146	277,271	
Employees (Full Time Equivalents) ^(a)	1,189	1,318	1,278	1,274	
Efficiency Indicators ^(b)					
Supreme Court - Criminal - Cost per Case	\$39,245	\$28,377	\$36,275	\$35,443	
Supreme Court - Civil - Cost per Case.....	\$7,983	\$6,838	\$7,498	\$8,377	1
Court of Appeal - Criminal - Cost per Case.....	\$29,757	\$25,988	\$21,712	\$19,142	2
Court of Appeal - Civil - Cost per Case.....	\$45,745	\$61,808	\$40,010	\$34,177	3
District Court - Criminal - Cost per Case.....	\$13,539	\$13,152	\$15,284	\$17,106	4
District Court - Civil - Cost per Case.....	\$5,807	\$5,491	\$7,023	\$7,654	
State Administrative Tribunal - Cost per Case.....	\$3,244	\$3,241	\$4,005	\$3,825	
Family Court - Cost per Case	\$1,640	\$1,916	\$1,765	\$1,805	
Magistrates Court - Criminal - Cost per Case	\$815	\$753	\$871	\$893	
Magistrates Court - Civil - Cost per Case	\$376	\$338	\$328	\$329	
Coroner's Court - Cost per Case.....	\$6,675	\$4,826	\$5,175	\$4,414	5
Children's Court - Criminal - Cost per Case	\$582	\$564	\$617	\$612	
Children's Court - Civil - Cost per Case	\$466	\$411	\$786	\$779	
Fines Enforcement Registry - Cost per Enforcement.....	\$29	\$23	\$21	\$23	

(a) This includes judicial staff that are not employees of the Department.

(b) Cost per case is calculated as the total gross cost divided by finalisations (with the exception of the Fines Enforcement Registry indicator which is based on lodgements). This measures the average cost per case for all matters finalised by the court (including matters finalised without trial and those finalised administratively). As such this is not a measure of the cost per trial. A trial matter in itself could be expected to cost significantly in excess of the average cost figures outlined in this table.

Explanation of Significant Movements

(Notes)

1. The higher Supreme Court Civil cost per case largely reflects a more precise method of distributing court costs between the Supreme Court and the Court of Appeal.
2. The lower Court of Appeal criminal cost per case reflects the ongoing changes to the 'application for leave to appeal' procedure that have resulted in earlier hearings and hence an increase in finalisations.
3. The lower Court of Appeal civil cost per case reflects a more accurate distribution of court costs between the Supreme Court and the Court of Appeal and the expected completion of the Bell Trial in December 2012.
4. The higher District Court criminal cost per case is due to a reduction in the number of finalisations as a result of an increase in the average length of trials from more complex matters such as people smuggling.
5. The lower Coroner's Court cost per case reflects an increase in finalisations as a result of additional judicial and administrative resources.

2: Advocacy, Guardianship and Administration Services

Advocacy, guardianship and administration services protect and promote the financial interests and welfare of people with decision-making disabilities by providing:

- access to investigation and advocacy services;
- appropriate appointment of guardians and administrators and appropriate interventions in relation to Enduring Powers of Attorney and Enduring Powers of Guardianship;
- guardianship and administration community education services; and
- guardianship and administration services provided by the Public Advocate.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 4,597	\$'000 5,151	\$'000 5,299	\$'000 5,689	
Less Income	132	84	211	96	
Net Cost of Service	4,465	5,067	5,088	5,593	
Employees (Full Time Equivalents).....	38	45	47	48	
Efficiency Indicators					
Average Cost of Providing Advocacy and Guardianship Services	\$1,610	\$1,950	\$1,780	\$1,770	

3: Trustee Services

The Public Trustee is a statutory authority within the provisions of the *Financial Management Act 2006*. It provides a funds management and investment service. It acts as trustee or financial administrator pursuant to the orders of courts or tribunals. It also administers the estates of people who die with or without a Will, in accordance with the terms of the Will or the relevant law and under the authority of the Supreme Court. The Public Trustee offers high quality, personalised trustee services to meet the needs of all sectors of the Western Australian community.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 19,352	\$'000 21,304	\$'000 21,927	\$'000 23,297	
Less Income	15,248	20,346	20,820	21,212	
Net Cost of Service.....	4,104	958	1,107	2,085	1
Employees (Full Time Equivalents).....	163	175	172	172	
Efficiency Indicators					
Average Cost per Deceased Estate Administered	\$2,458	\$2,509	\$2,803	\$2,756	
Average Cost per Trust Managed	\$1,788	\$1,991	\$1,974	\$2,143	
Average Cost per Will Prepared	\$505	\$498	\$713	\$520	2

Explanation of Significant Movements

(Notes)

1. The net cost of service increase in 2012-13 largely reflects the amortisation costs for the Public Trustee's new offices.
2. The average cost of preparing a Will increased in 2011-12 as a lower number of Wills were prepared with the implementation of new automated Will system.

4: Births, Deaths and Marriages

The purpose of the Registrar of Births, Deaths and Marriages is to create and permanently store birth, death and marriage records to enable the public to obtain documentary proof of key life events for legal, personal and historical purposes and also to enable approved organisations to obtain information for research and statistical purposes.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 6,664	\$'000 8,365	\$'000 8,317	\$'000 8,436	
Less Income	8,072	8,217	8,354	8,375	
Net Cost of Service.....	(1,408)	148	(37)	61	
Employees (Full Time Equivalents).....	46	54	53	52	
Efficiency Indicators					
Average Cost of Registration Services	\$1.82	\$2.00	\$1.92	\$2.02	

5: Services to Government

Services directly provided by the Department to support the outcomes and activities of other government agencies.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service ^(a)	81,429	73,741	73,424	73,031	
Less Income	20,504	18,067	18,709	18,363	
Net Cost of Service	60,925	55,674	54,715	54,668	
Employees (Full Time Equivalents).....	352	368	412	415	
Efficiency Indicators					
Average Cost per Legal Matter	\$3,388	\$3,500	\$3,300	\$3,500	1
Average Cost per Page of Output	\$189	\$212	\$185	\$224	

(a) This includes the cost of shared services provided to other agencies, including the Department of Corrective Services, Law Reform Commission, Commissioner for Children and Young People, Aboriginal Policy Services and the Solicitor General.

Explanation of Significant Movements

(Notes)

1. The average cost per page of \$185 for 2011-12 is better than expected as there has been an increase in the number of pages drafted and lower operating expenses.

6: Legal Aid Assistance

The community and target groups require access to and the provision of quality legal services. This service responds to the demand for legal assistance through application of priority guidelines. This is achieved through the provision of eligibility and merit tests to enable legal representation to be provided to legally aided clients by grants of aid and assignment of cases to in-house or private practitioners. Legal advice, duty lawyer services and community legal education is provided to assist the wider community to access fair solutions to legal problems at the earliest opportunity.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	29,630	32,812	35,218	35,334	
Less Income	-	-	-	-	
Net Cost of Service	29,630	32,812	35,218	35,334	
Employees (Full Time Equivalents).....	288	336	336	336	
Efficiency Indicators					
Average Cost per Legal Representation	\$3,192	\$3,123	\$3,676	\$3,591	1
Average Cost per Legal Information Service	\$30	\$29	\$32	\$32	
Average Cost per Legal Advice	\$195	\$196	\$205	\$205	
Average Cost per Application for a Grant of Legal Aid Processed	\$282	\$262	\$285	\$285	
Average Cost of Delivering Regional Initiatives for Legal Practice	\$11,679	\$14,429	\$14,429	\$14,879	

Explanation of Significant Movements

(Notes)

1. The increase in the estimated average cost of legal representation is due to a higher demand for funding indictable matters in the superior courts and professional and expert report costs associated with more complex family law matters.

ASSET INVESTMENT PROGRAM

Funding for the Department's Information Projects will allow for the structured upgrade and ongoing support of existing business systems and improved integration of systems across the organisation. A total of \$10.0 million was provided by Government in the 2011-12 Budget to enhance e-Courts/Integrated Courts Management System plan within Western Australian courts. Work has commenced on this project which is planned for completion early 2014-15.

The Registry of Births, Deaths and Marriages will replace its ageing Western Australian Registration System. Detailed planning will occur in 2014-15 with system development forecast to commence in 2015-16.

The Department has an ongoing program of work to update or install audio visual facilities in court locations across the metropolitan and regional areas. These installations are aimed at improving service delivery to regional sites as well as reducing the risks associated with transporting people in custody for long distances.

The construction phase of the redevelopment of the Kalgoorlie Government Office Building into the new Kalgoorlie Courthouse commenced in 2011-12 and is scheduled for completion in 2013-14.

The planning phase of the \$52.5 million Carnarvon Police and Justice Complex project (partly funded through Royalties for Regions) continued in 2011-12. Construction is scheduled to commence in early 2013 and the building is expected to be completed in 2014.

The Kununurra Courthouse redevelopment is funded through Royalties for Regions (RfR) at \$43.0 million. Project planning has commenced and construction is scheduled to start in late 2012 with completion in 2014.

The Fitzroy Crossing Courthouse redevelopment is funded through RfR at \$3.9 million. The redevelopment is scheduled to be completed in 2013-14.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
Administrative							
Information Projects							
Business Systems - Corporate Information Management Systems.....	9,581	7,081	516	602	620	639	639
ICT Infrastructure Upgrade.....	21,977	17,457	1,175	1,073	1,126	1,160	1,161
Services							
Information Projects							
Court Audio/Visual Maintenance and Enhancements	12,912	7,639	1,222	1,270	1,308	1,347	1,348
e-Courts - Integrated Courts Management System	10,000	2,332	2,332	3,426	3,840	402	-
Physical Infrastructure							
Carnarvon Police and Justice Complex ^(a)	52,500	4,606	4,050	36,957	10,937	-	-
CBD Courts Construction and Central Law Courts							
Refurbishment.....	59,372	58,172	123	1,200	-	-	-
Court and Judicial Security	5,918	3,777	500	516	531	547	547
Fitzroy Crossing Courthouse ^(b)	3,900	300	300	2,470	1,130	-	-
Kalgoorlie Court Upgrade.....	43,434	16,813	9,000	13,270	13,351	-	-
Kununurra Courthouse ^(b)	43,000	5,943	4,964	11,700	25,357	-	-
COMPLETED WORKS							
Administrative							
Information Projects - Business Systems - Legislative							
Drafting and Database System	815	815	147	-	-	-	-
Physical Infrastructure							
Building Infrastructure and Maintenance 2011-12	1,065	1,065	1,065	-	-	-	-
Replacement Office Equipment 2011-12	2,124	2,124	2,124	-	-	-	-
Services							
Physical Infrastructure							
Office of the Public Advocate - Fit-out	100	100	100	-	-	-	-
Public Trust - Public Trustee Office Relocation.....	7,291	7,291	4,799	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
NEW WORKS							
Administrative							
Physical Infrastructure							
Building Infrastructure and Maintenance 2012-13	1,140	-	-	1,140	-	-	-
Building Infrastructure and Maintenance 2013-14	1,174	-	-	-	1,174	-	-
Building Infrastructure and Maintenance 2014-15	1,209	-	-	-	-	1,209	-
Building Infrastructure and Maintenance 2015-16	1,210	-	-	-	-	-	1,210
Replacement Office Equipment 2012-13	1,482	-	-	1,482	-	-	-
Replacement Office Equipment 2013-14	1,526	-	-	-	1,526	-	-
Replacement Office Equipment 2014-15	1,572	-	-	-	-	1,572	-
Replacement Office Equipment 2015-16	1,573	-	-	-	-	-	1,573
Services							
Information Projects - Replacement of Western Australian Registration System	3,000	-	-	-	-	500	2,500
Physical Infrastructure - State Solicitor's Office Equipment for Commercial Law Resources	38	-	-	-	38	-	-
Total Cost of Asset Investment Program ^(c)	287,913	135,515	32,417	75,106	60,938	7,376	8,978
FUNDED BY							
Capital Appropriation			17,531	50,459	31,791	4,095	3,695
Drawdowns from the Holding Account			2,499	2,582	2,660	2,781	2,783
Resources received free of charge							
Building Management and Works			329	1	-	-	-
Internal Funds and Balances			2,304	2,829	897	500	2,500
Drawdowns from Royalties for Regions Fund ^(d)			9,754	19,235	25,590	-	-
Total Funding			32,417	75,106	60,938	7,376	8,978

(a) Partially funded from the RfR Fund.

(b) Funded from the RfR Fund.

(c) Includes the direct cash cost of asset acquisition by the agency and project management costs provided by Building Management and Works.

(d) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an increase in the Total Cost of Services of \$4.8 million (1.0%) for 2012-13 compared to the 2011-12 Estimated Actual. This mainly relates to salary and wages increases and increased costs for the CBD Courts Benchmarking project under supplies and services.

Income

Total income is estimated to be \$130.6 million in 2012-13, a decrease of \$2.4 million (1.8%) compared to the 2011-12 Estimated Actual. The main reason for the decrease is due to the finalisation of contributions from the Public Trustee towards the refurbishment of new office accommodation.

The resources free of charge and service appropriations have been amended and reflect the court security and custodial services contract transfer to the Department of Corrective Services.

Statement of Financial Position

The Department's total equity is expected to increase by \$84.7 million (19.2%) between the 2011-12 Estimated Actual and the 2012-13 Budget Estimate. This largely reflects an increase in total assets of \$84.2 million (11.3%) from the asset investment program.

The expected increase in assets mainly relates to building works for the Kalgoorlie, Carnarvon and Kununurra courthouse projects.

Statement of Cashflows

The 2012-13 closing cash assets balance of \$7.4 million represents a decrease of \$2.1 million in comparison to the 2011-12 Estimated Actual. The decrease is mainly attributable to movements in receivables and payables.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	250,778	239,710	253,852	255,642	262,204	269,814	276,482
Grants and subsidies ^(c)	118,833	65,033	68,399	67,783	69,348	70,682	71,876
Supplies and services	84,315	88,105	86,243	94,057	96,687	101,166	99,489
Accommodation.....	32,802	30,017	31,314	32,360	32,768	33,070	33,615
Depreciation and amortisation	18,565	19,809	18,483	18,755	15,919	19,440	20,388
Efficiency dividend.....	-	-	-	(4,586)	(6,950)	(9,575)	(12,267)
Other expenses.....	45,273	37,691	37,970	37,029	35,728	35,576	35,533
TOTAL COST OF SERVICES.....	550,566	480,365	496,261	501,040	505,704	520,173	525,116
Income							
Sale of goods and services	25,305	25,648	26,579	25,066	25,483	26,055	26,658
Regulatory fees and fines.....	47,258	53,552	53,052	55,324	59,502	61,830	62,290
Grants and subsidies	19,282	18,335	19,433	18,745	18,895	19,602	20,150
Other revenue	26,624	30,092	33,960	31,479	31,483	31,355	30,745
Total Income	118,469	127,627	133,024	130,614	135,363	138,842	139,843
NET COST OF SERVICES.....	432,097	352,738	363,237	370,426	370,341	381,331	385,273
INCOME FROM STATE GOVERNMENT							
Service appropriations	397,246	328,947	337,613	322,581	322,833	332,305	337,978
Resources received free of charge.....	4,732	2,482	2,482	17,952	18,032	18,032	18,032
Liabilities assumed by the Treasurer ^(d)	43,902	17,600	27,800	27,800	27,800	27,800	27,800
Royalties for Regions Fund ^(e)	201	4,000	512	1,781	2,553	4,071	2,340
TOTAL INCOME FROM STATE GOVERNMENT.....	446,081	353,029	368,407	370,114	371,218	382,208	386,150
SURPLUS/(DEFICIENCY) FOR THE PERIOD	13,984	291	5,170	(312)	877	877	877

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 2,076, 2,298 and 2,297 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

(e) Regional Community Services Fund - \$0.2 million (2010-11), \$4.0 million (2011-12), \$0.5 million (2011-12 Estimated Out Turn), \$1.8 million (2012-13), \$2.6 million (2013-14), \$4.1 million (2014-15) and \$2.3 million (2015-16).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Act of Grace and Ex-Gratia Payments	6,842	-	960	-	-	-	-
Criminal Injuries Compensation Payments.....	30,120	26,195	26,195	26,397	26,604	26,817	26,817
Defendant Costs Payments	5,853	4,864	4,864	4,209	4,297	4,370	4,370
Legal Aid Assistance Grant	29,630	32,812	35,218	35,334	36,581	37,702	38,896
Native Title Grant ^(a)	45,714	-	-	-	-	-	-
Other Grants, Subsidies and Transfer Payments.....	674	1,162	1,162	1,843	1,866	1,793	1,793
TOTAL.....	118,833	65,033	68,399	67,783	69,348	70,682	71,876

(a) The Native Title function transferred to the Department of the Premier and Cabinet on 1 April 2011.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,729	872	5,255	2,549	1,919	2,686	1,063
Holding account receivables.....	2,460	2,582	2,582	2,660	2,781	2,783	2,783
Receivables.....	7,303	8,050	5,553	5,053	5,053	4,553	4,553
Other.....	1,178	1,051	1,178	1,178	1,178	1,178	1,178
Total current assets.....	12,670	12,555	14,568	11,440	10,931	11,200	9,577
NON-CURRENT ASSETS							
Holding account receivables.....	96,404	115,270	113,866	131,561	146,299	164,556	183,761
Property, plant and equipment.....	565,534	615,986	595,094	662,782	718,032	723,916	731,290
Intangibles.....	15,286	18,511	14,988	16,312	19,584	21,477	22,476
Restricted cash.....	3,647	4,510	4,257	4,867	5,477	6,087	6,087
Total non-current assets.....	680,871	754,277	728,205	815,522	889,392	916,036	943,614
TOTAL ASSETS.....	693,541	766,832	742,773	826,962	900,323	927,236	953,191
CURRENT LIABILITIES							
Employee provisions.....	42,545	42,649	43,105	43,665	44,225	44,785	45,345
Payables.....	22,966	26,392	24,677	25,177	25,177	25,677	25,677
Other.....	7,371	6,412	8,131	8,983	9,523	10,170	10,769
Total current liabilities.....	72,882	75,453	75,913	77,825	78,925	80,632	81,791
NON-CURRENT LIABILITIES							
Employee provisions.....	8,289	11,305	9,329	10,369	11,409	12,449	13,489
Borrowings.....	218,852	208,368	215,910	212,475	208,501	203,880	198,660
Other.....	82	87	82	82	82	82	82
Total non-current liabilities.....	227,223	219,760	225,321	222,926	219,992	216,411	212,231
TOTAL LIABILITIES.....	300,105	295,213	301,234	300,751	298,917	297,043	294,022
EQUITY							
Contributed equity.....	83,479	141,255	108,593	178,287	235,668	239,763	243,458
Accumulated surplus/(deficit).....	56,921	58,926	62,091	61,779	62,656	63,533	64,410
Reserves.....	253,036	271,438	270,855	286,145	303,082	326,897	351,301
Total equity.....	393,436	471,619	441,539	526,211	601,406	630,193	659,169
TOTAL LIABILITIES AND EQUITY.....	693,541	766,832	742,773	826,962	900,323	927,236	953,191

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	376,777	307,538	317,530	302,226	305,314	311,265	315,990
Capital appropriation	8,197	40,682	17,531	50,459	31,791	4,095	3,695
Holding account drawdowns	2,431	2,460	2,499	2,582	2,660	2,781	2,783
Royalties for Regions Fund ^(b)	2,231	20,379	10,266	21,016	28,143	4,071	2,340
Net cash provided by State Government.....	389,636	371,059	347,826	376,283	367,908	322,212	324,808
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(205,744)	(220,150)	(223,954)	(225,733)	(232,804)	(240,414)	(247,082)
Grants and subsidies	(118,833)	(65,033)	(68,399)	(67,783)	(69,348)	(70,682)	(71,876)
Supplies and services	(80,072)	(85,258)	(83,396)	(75,410)	(77,958)	(82,435)	(81,279)
Accommodation.....	(32,802)	(30,567)	(31,864)	(32,910)	(33,318)	(33,620)	(33,615)
Efficiency dividend.....	-	-	-	4,586	6,950	9,575	12,267
Other payments.....	(70,253)	(59,528)	(59,655)	(59,451)	(58,688)	(57,538)	(58,524)
Receipts							
Regulatory fees and fines.....	47,258	53,552	53,052	55,324	59,502	61,830	62,290
Grants and subsidies	19,282	18,335	19,433	18,745	18,895	19,602	20,150
Sale of goods and services	25,305	25,648	26,579	25,066	25,483	26,055	26,658
GST receipts	22,158	22,813	22,813	22,813	22,813	22,813	22,813
Other receipts.....	28,795	30,092	33,960	31,479	31,483	31,355	30,745
Net cash from operating activities.....	(364,906)	(310,096)	(311,431)	(303,274)	(306,990)	(313,459)	(317,453)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(16,082)	(59,631)	(32,088)	(75,105)	(60,938)	(7,376)	(8,978)
Proceeds from sale of non-current assets	11	-	-	-	-	-	-
Net cash from investing activities.....	(16,071)	(59,631)	(32,088)	(75,105)	(60,938)	(7,376)	(8,978)
NET INCREASE/(DECREASE) IN CASH HELD	8,659	1,332	4,307	(2,096)	(20)	1,377	(1,623)
Cash assets at the beginning of the reporting period.....	26,844	4,050	5,376	9,512	7,416	7,396	8,773
Net cash transferred to/from other agencies.....	(30,127)	-	(171)	-	-	-	-
Cash assets at the end of the reporting period.....	5,376	5,382	9,512	7,416	7,396	8,773	7,150

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$2.0 million (2010-11), \$16.4 million (2011-12), \$9.8 million (2011-12 Estimated Out Turn), \$19.2 million (2012-13), \$25.6 million (2013-14), \$0 (2014-15), \$0 (2015-16), Regional Community Services Fund - \$0.2 million (2010-11), \$4.0 million (2011-12), \$0.5 million (2011-12 Estimated Out Turn), \$1.8 million (2012-13), \$2.6 million (2013-14), \$4.1 million (2014-15) and \$2.3 million (2015-16).

RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS AND ACCOUNTING POLICY CHANGES

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement	550,566	480,365	496,261	501,040	505,704	520,173	525,116
Transfer of the Office of Native Title	(50,722)	-	-	-	-	-	-
Adjusted Total Cost of Services	499,844	480,365	496,261	501,040	505,704	520,173	525,116
APPROPRIATIONS							
Net Amount Appropriated to Deliver Services ...	397,246	328,947	337,613	322,581	322,833	332,305	337,978
Transfer of the Office of Native Title	(51,460)	-	-	-	-	-	-
Adjusted Net Amount Appropriated to Deliver Services	345,786	328,947	337,613	322,581	322,833	332,305	337,978

DETAILS OF ADMINISTERED TRANSACTIONS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
INCOME							
Other							
Confiscation of Assets	7,333	12,500	12,500	12,500	12,500	12,500	12,500
Fines and Penalties ^(a)	36,385	46,000	43,000	43,000	43,001	43,001	43,001
Speed and Red Light Fines	-	-	6,126	9,627	10,502	10,502	10,502
Other Revenue ^(b)	28,374	26,829	14,222	11,158	11,158	11,158	11,158
TOTAL INCOME	72,092	85,329	75,848	76,285	77,161	77,161	77,161
EXPENSES							
Grants To Charitable And Other Public Bodies							
Grants Paid from the Confiscation Proceeds Account	533	6,300	6,300	9,407	8,915	8,915	8,915
Other							
Confiscation Expenses Paid from the Confiscation Proceeds Account	8,369	6,200	6,200	3,093	3,585	3,585	3,585
Receipts Paid into Consolidated Account	49,425	46,000	51,020	47,956	47,956	47,956	47,956
Payment to Road Trauma Trust Account	2,917	-	6,126	9,627	10,502	10,502	10,502
Other Expenses	13,453	26,829	2,202	2,202	2,203	2,203	2,203
Provision for Doubtful Debts	(2,488)	-	4,000	4,000	4,000	4,000	4,000
TOTAL EXPENSES	72,209	85,329	75,848	76,285	77,161	77,161	77,161

(a) Fines and Penalties imposed by the Courts.

(b) Relates to collections and disbursements on behalf of government agencies.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
District Court Fees.....	4,267	4,439	4,439	4,563	4,791	5,030	5,282
Family Court Commonwealth Grant.....	17,997	17,691	18,403	17,994	18,539	19,246	19,794
Family Court Fees	3,341	3,263	3,263	4,033	4,122	4,213	4,305
Fines Enforcement Registry Fees	22,778	27,504	27,004	27,091	30,031	31,072	30,158
GST Input Credits.....	19,318	21,513	21,513	21,513	21,513	21,513	21,513
GST Receipts on Sales	2,840	1,300	1,300	1,300	1,300	1,300	1,300
Indian Ocean Territories Commonwealth Grant.....	124	244	630	248	253	253	253
Magistrates' Court Fees	9,657	10,318	10,318	10,774	11,276	11,801	12,385
Other Departmental Revenue.....	167	75	75	176	174	174	174
Other Grants Received.....	400	400	400	400	-	-	-
Public Trustee Contribution - Common Account Surplus Interest ^(a)	4,247	1,490	8,289	5,651	5,228	4,734	4,023
Public Trustee Contribution - Estate Fees and Other Revenues ^(a)	13,043	13,764	13,764	12,483	12,996	13,553	14,140
Recoup of Criminal Injury Awards.....	1,346	1,348	1,348	1,369	1,369	1,369	1,369
Recoup of Legal Costs.....	250	500	500	300	300	300	300
Recoup of Other Costs.....	20,312	23,925	21,925	21,509	21,798	22,163	22,265
Recoup of Residential Tenancy Payments.....	1,967	1,752	1,752	1,752	1,752	1,752	1,752
Recoup of Salary Costs.....	936	811	811	779	779	779	779
Recoup of Workers Compensation Payments	504	155	155	155	155	155	155
Registry of Births, Deaths and Marriages Fees.....	7,892	8,120	8,120	8,274	8,318	8,334	8,349
Sheriff's Office Fees	260	150	150	201	210	221	232
State Administrative Tribunal Fees.....	511	460	460	526	553	581	610
State Solicitor's Fees.....	4,200	3,800	3,800	4,200	4,200	4,200	4,200
Supreme Court Fees.....	6,441	7,418	7,418	8,136	8,519	8,912	9,318
TOTAL.....	142,798	150,440	155,837	153,427	158,176	161,655	162,656

- (a) The Public Trustee's contribution to the Consolidated Account under the net appropriation agreement in 2012-13 is \$18.1 million. The Public Trustee also expects to collect and retain \$2.8 million in other revenues and access reserve funds to carry out the function of the *Public Trustee Act 1941*.

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

CORRUPTION AND CRIME COMMISSION

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 28

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 50 Net amount appropriated to deliver services.....	25,337	30,999	30,999	31,927	34,171	34,679	35,199
Amount Authorised by Other Statutes - Corruption and Crime Commission Act 2003.....	409	448	448	460	472	486	502
Total appropriations provided to deliver services	25,746	31,447	31,447	32,387	34,643	35,165	35,701
CAPITAL							
Item 134 Capital Appropriation	883	1,300	1,300	1,735	514	1,306	1,371
TOTAL APPROPRIATIONS.....	26,629	32,747	32,747	34,122	35,157	36,471	37,072
EXPENSES							
Total Cost of Services.....	26,190	31,339	31,339	32,494	34,767	35,289	35,721
Net Cost of Services ^(a)	26,093	31,319	31,319	32,474	34,747	35,269	35,701
CASH ASSETS ^(b)	7,096	5,200	5,989	5,683	5,564	5,445	5,445

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Efficiency Dividend.....	-	(605)	(956)	(1,310)	(1,682)

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The integrity of the Public Sector continuously improves and the incidence of misconduct is reduced.	1. Building public sector agency integrity and capacity to deal with misconduct
	Reduced incidence of organised crime.	2. Organised Crime Function

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Building Public Sector Agency Integrity and Capacity to Deal with Misconduct.....	25,814	30,889	30,889	32,649	35,273	36,149	36,953
2. Organised Crime Function.....	376	450	450	450	450	450	450
3. Contribution to Responsible Financial Management.....	-	-	-	(605)	(956)	(1,310)	(1,682)
Total Cost of Services	26,190	31,339	31,339	32,494	34,767	35,289	35,721

Significant Issues Impacting the Agency

- The number of allegations received by the Commission in the 2011-12 financial year is likely to increase by 20.0% compared to 2010-11. This increase reflects greater awareness of misconduct risks and improvements to misconduct mechanisms across the public sector. This growth trend is likely to continue, albeit at a slower rate in the next financial year.
- The Commission has increased the number of serious misconduct investigations it conducts, giving priority to allegations concerning the excessive use of force by police officers, and it has also increased the investigation of matters arising in regional areas.
- The Government has signalled its intention to amend the *Corruption and Crime Commission Act 2003* this year. These changes will require a shift in focus and a major restructure of the Commission while continuing to achieve the purposes of the current legislation.
- The rapid evolution of information technology and the related changes to the legislative and regulatory environment requires the Commission to allocate substantial resources to keep pace with these changes.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: The integrity of the Public Sector continuously improves and the incidence of misconduct is reduced:					
Number of allegations received	3,184	3,830	3,830	4,000	
Number of reports published in accordance with the Corruption and Crime Commission Act 2003	3	3	3	4	
Outcome: Reduced incidence of organised crime:					
Number of applications for exceptional powers findings and fortification warning notices received within the financial year ^(b)	0	0	1	1	
Number of applications for exceptional powers findings and fortification warning notices dealt with within the financial year ^(c)	0	0	1	1	
Average time taken to deal with applications for exceptional powers findings or fortification warning notices ^(d)	n/a	n/a	7 days	8 days	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Number of applications for Exceptional Powers Findings and Fortification Warning Notices received from the Commissioner of Police and recorded on the Commission's Organised Crime Register. The onus lies with the Commissioner of Police to initiate and make applications.

(c) Number of applications for Exceptional Powers Findings and Fortification Warning Notices received and granted by the Commission.

(d) Average time taken to deal with applications for Exceptional Powers Findings or Fortification Warning Notices from the date the Commission received the written application from the Commissioner of Police until the date the Commission's decision is recorded and approved by the Commissioner.

Services and Key Efficiency Indicators**1: Building public sector agency integrity and capacity to deal with misconduct**

To assist public authorities to build their capacity to prevent, identify and deal with misconduct and all associated risks through research, education, analysis and investigation.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	25,814	30,889	30,889	32,649	
Less Income	97	20	20	20	
Net Cost of Service.....	25,717	30,869	30,869	32,629	
Employees (Full Time Equivalents).....	153	153	153	153	
Efficiency Indicators					
Average Cost of Service per Full Time Equivalents (FTE) Employed within Public Authorities under the Commission's Jurisdiction	\$181	\$211	\$211	\$223	

2: Organised Crime Function

To facilitate investigations into organised crime by dealing with applications received from the Western Australia Police for exceptional powers findings and fortification warning notices; to support, monitor and review the use of such powers, and, where required, to participate in the processes of considering charges, prosecutions and appeals.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	376	450	450	450	
Less Income	-	-	-	-	
Net Cost of Service.....	376	450	450	450	
Employees (Full Time Equivalents).....	1	1	1	1	
Efficiency Indicators					
Average Cost per Matter Involving the use of Exceptional Power and Fortification Warning Notices over the Financial Year.....	\$188,000	\$225,000	\$225,000	\$225,000	

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
Business Support Systems							
Electronic Document Management System	300	100	-	100	-	100	-
Information Technology - Forensics Capability.....	150	95	20	55	-	-	-
Fit-Out and Refurbishment of 186 St Georges Terrace.....	8,200	300	234	-	7,900	-	-
Network Infrastructure Project	1,536	721	321	165	200	450	-
Office Equipment and Replacement	681	281	100	100	125	50	125
Operations Support Equipment.....	11,720	5,576	2,863	1,773	1,489	1,586	1,296
COMPLETED WORKS							
Case Management System - Investigations.....	508	508	175	-	-	-	-
Computing Hardware - 2011-12 Program.....	100	100	100	-	-	-	-
NEW WORKS							
Building and Operational Security.....	1,046	-	-	-	140	906	-
Business Support Systems							
Financial Management Information Systems.....	330	-	-	180	150	-	-
Information Technology - Commission Hearing Room	430	-	-	430	-	-	-
Computing Hardware							
2012-13 Program	155	-	-	155	-	-	-
2013-14 Program	180	-	-	-	180	-	-
2014-15 Program	100	-	-	-	-	100	-
2015-16 Program	100	-	-	-	-	-	100
Total Cost of Asset Investment Program	25,536	7,681	3,813	2,958	10,184	3,192	1,521
FUNDED BY							
Capital Appropriation.....			1,300	1,735	514	1,306	1,371
Drawdowns from the Holding Account			1,086	828	9,455	1,671	150
Internal Funds and Balances			1,427	395	215	215	-
Total Funding			3,813	2,958	10,184	3,192	1,521

FINANCIAL STATEMENTS**Income Statement***Expenses*

The 2010-11 Actual Total Cost of Services is lower than the 2011-12 Estimated Actual due to a refund made to the Consolidated Account in 2010-11.

Income

The 2010-11 Actual Other revenue includes \$60,000 gain on the disposal of non-current assets.

Statement of Financial Position

The significant reduction in the 2012-13 Budget Estimate of Non-Current Assets is associated with the transfer of Holding account receivables to Current Assets in preparation for funding the Commission's 2013-14 asset investment program.

Statement of Cashflows

The significant increase in Cashflows from Investing Activities in 2013-14 is associated with the Commission's asset investment program.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	18,269	20,549	20,549	21,384	22,269	22,921	23,650
Supplies and services	872	4,269	4,269	5,282	5,612	5,838	5,914
Accommodation	2,033	2,578	2,578	2,681	2,882	2,882	2,882
Depreciation and amortisation	1,385	2,417	2,417	2,177	3,321	3,321	3,321
Efficiency dividend	-	-	-	(605)	(956)	(1,310)	(1,682)
Other expenses	3,631	1,526	1,526	1,575	1,639	1,637	1,636
TOTAL COST OF SERVICES	26,190	31,339	31,339	32,494	34,767	35,289	35,721
Income							
Other revenue	97	20	20	20	20	20	20
Total Income	97	20	20	20	20	20	20
NET COST OF SERVICES	26,093	31,319	31,319	32,474	34,747	35,269	35,701
INCOME FROM STATE GOVERNMENT							
Service appropriations	25,746	31,447	31,447	32,387	34,643	35,165	35,701
Resources received free of charge	316	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	26,062	31,447	31,447	32,387	34,643	35,165	35,701
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(31)	128	128	(87)	(104)	(104)	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The FTEs for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Budget Estimate are 154, 154 and 154 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	6,742	4,775	5,564	5,187	5,032	4,877	4,877
Holding account receivables	828	828	828	9,455	1,671	150	150
Receivables	485	292	485	485	485	485	485
Other.....	325	90	325	325	325	325	325
Total current assets	8,380	5,985	7,202	15,452	7,513	5,837	5,837
NON-CURRENT ASSETS							
Holding account receivables	14,230	17,460	15,826	8,700	10,350	13,521	16,692
Property, plant and equipment	3,553	6,443	3,905	4,471	10,969	10,746	9,067
Intangibles	1,651	260	1,643	1,643	1,793	1,672	1,551
Restricted cash.....	354	425	425	496	532	568	568
Other.....	-	-	1,052	1,267	1,482	1,697	1,697
Total non-current assets.....	19,788	24,588	22,851	16,577	25,126	28,204	29,575
TOTAL ASSETS	28,168	30,573	30,053	32,029	32,639	34,041	35,412
CURRENT LIABILITIES							
Employee provisions.....	3,842	2,838	3,842	3,842	3,842	3,842	3,842
Payables.....	227	76	227	227	227	227	227
Other.....	655	628	393	131	131	131	131
Total current liabilities.....	4,724	3,542	4,462	4,200	4,200	4,200	4,200
NON-CURRENT LIABILITIES							
Employee provisions.....	868	2,113	1,133	1,285	1,285	1,285	1,285
Other.....	280	944	945	1,235	1,235	1,435	1,435
Total non-current liabilities	1,148	3,057	2,078	2,520	2,520	2,720	2,720
TOTAL LIABILITIES.....	5,872	6,599	6,540	6,720	6,720	6,920	6,920
EQUITY							
Contributed equity	15,934	17,234	17,234	18,969	19,483	20,789	22,160
Accumulated surplus/(deficit).....	6,362	6,842	6,490	6,403	6,299	6,195	6,195
Reserves.....	-	(102)	(211)	(63)	137	137	137
Total equity	22,296	23,974	23,513	25,309	25,919	27,121	28,492
TOTAL LIABILITIES AND EQUITY.....	28,168	30,573	30,053	32,029	32,639	34,041	35,412

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	24,346	28,765	28,765	30,058	31,322	31,844	32,380
Capital appropriation	883	1,300	1,300	1,735	514	1,306	1,371
Holding account drawdowns.....	562	1,086	1,086	828	9,455	1,671	150
Net cash provided by State Government.....	25,791	31,151	31,151	32,621	41,291	34,821	33,901
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(18,208)	(20,249)	(20,249)	(21,197)	(22,269)	(22,921)	(23,650)
Supplies and services	(976)	(4,112)	(4,112)	(5,141)	(5,412)	(5,638)	(5,914)
Accommodation.....	(2,322)	(2,578)	(2,578)	(2,681)	(2,882)	(2,882)	(2,882)
Efficiency dividend.....	-	-	-	605	956	1,310	1,682
Other payments.....	(4,103)	(1,831)	(1,831)	(1,880)	(1,944)	(1,942)	(1,941)
Receipts							
GST receipts	823	305	305	305	305	305	305
Other receipts.....	37	20	20	20	20	20	20
Net cash from operating activities	(24,749)	(28,445)	(28,445)	(29,969)	(31,226)	(31,748)	(32,380)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(2,416)	(2,761)	(3,813)	(2,958)	(10,184)	(3,192)	(1,521)
Proceeds from sale of non-current assets	70	-	-	-	-	-	-
Net cash from investing activities	(2,346)	(2,761)	(3,813)	(2,958)	(10,184)	(3,192)	(1,521)
NET INCREASE/(DECREASE) IN CASH HELD	(1,304)	(55)	(1,107)	(306)	(119)	(119)	-
Cash assets at the beginning of the reporting period.....	8,400	5,255	7,096	5,989	5,683	5,564	5,445
Cash assets at the end of the reporting period.....	7,096	5,200	5,989	5,683	5,564	5,445	5,445

(a) Full audited financial statements are published in the agency's Annual Report.

COMMISSIONER FOR EQUAL OPPORTUNITY

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 29

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 51 Net amount appropriated to deliver services.....	3,319	3,546	3,607	3,378	3,475	3,492	3,585
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	239	247	247	254	260	340	348
Total appropriations provided to deliver services	3,558	3,793	3,854	3,632	3,735	3,832	3,933
CAPITAL							
Capital Appropriation.....	2	-	-	-	-	-	-
TOTAL APPROPRIATIONS.....	3,560	3,793	3,854	3,632	3,735	3,832	3,933
EXPENSES							
Total Cost of Services.....	4,021	4,156	4,220	3,978	4,122	4,219	4,320
Net Cost of Services ^(a)	3,742	3,801	3,862	3,640	3,743	3,840	3,941
CASH ASSETS ^(b)	221	320	221	221	221	221	221

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Decommissioning of Office of Shared Services	61	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The people of Western Australia are provided with information and advice about equal opportunity and human rights issues and have accessible avenues of redress under relevant legislation.	1. Provision of Information and Advice Regarding Equal Opportunity and Human Rights 2. Avenue of Redress for Unlawful Discrimination and Unreasonable Treatment

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Provision of Information and Advice Regarding Equal Opportunity and Human Rights.....	2,387	2,422	2,464	2,349	2,433	2,490	2,550
2. Avenue of Redress for Unlawful Discrimination and Unreasonable Treatment.....	1,634	1,734	1,756	1,629	1,689	1,729	1,770
Total Cost of Services.....	4,021	4,156	4,220	3,978	4,122	4,219	4,320

Significant Issues Impacting the Agency

- The internal review of complaint handling and conciliation processes is continuing to enhance accessibility for Indigenous people and other minority ethnic groups.
- The Commission has conducted a pilot program with selected departments, which analysed the extent to which new policies and major new initiatives are assessed for their impact on Indigenous and minority ethnic groups. The Substantive Equality Unit is now ready to deliver the findings broadly across all areas of public policy, which will increase demand for training.
- Implementation of a regional training program to enhance provision of training services to government, private organisations, non-government organisations and communities in regional Western Australia.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: The people of Western Australia are provided with information and advice about equal opportunity and human rights issues and have accessible avenues of redress under relevant legislation:					
Community awareness of the Act and belief it is of benefit.....	81.4%	82%	80%	80%	
Percentage of complaints finalised within:					
6 months ^(b)	76%	n/a	80%	80%	
12 months ^(b)	97%	n/a	91%	95%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) This is a new indicator so there is no Budget Estimate for the 2010-11 year. The figures shown for 2010-11 Actual are for comparison purposes only and have not been included in previous Budget Papers.

Services and Key Efficiency Indicators**1: Provision of Information and Advice Regarding Equal Opportunity and Human Rights**

Dissemination of relevant and appropriate information on the *Equal Opportunity Act 1984*, other relevant laws and human rights issues generally, provision of accurate advice on equal opportunity matters and the identification of discriminatory policies and practices.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 2,387	\$'000 2,422	\$'000 2,464	\$'000 2,349	
Less Income	156	198	200	189	
Net Cost of Service.....	2,231	2,224	2,264	2,160	
Employees (Full Time Equivalents).....	17	17	17	17	
Efficiency Indicators					
Average Hourly Cost of Development and Delivery of Training Courses ^(a)	\$315	n/a	\$330	\$336	

(a) This is a new indicator and the amount shown for the year 2010-11 Actual is for comparison purposes only.

2: Avenue of Redress for Unlawful Discrimination and Unreasonable Treatment

Investigating and attempting to conciliate complaints that fall within the jurisdiction of the *Equal Opportunity Act 1984* and other legislation administered by the Commissioner and providing assistance to complainants referred to the Equal Opportunity Tribunal, operating under the State Administrative Tribunal.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	1,634	1,734	1,756	1,629	
Less Income	123	157	158	149	
Net Cost of Service.....	1,511	1,577	1,598	1,480	
Employees (Full Time Equivalents).....	13	13	13	13	
Efficiency Indicators					
Average Cost per Complaint.....	\$1,772	\$1,634	\$1,081	\$1,500	1

Explanation of Significant Movements

(Notes)

- The 2011-12 Estimated Actual reflects a 32.2% increase in the number of complaints handled resulting in a lower average cost per complaint compared to the 2011-12 Budget.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware and Software - 2011-12 Program.....	79	79	79	-	-	-	-
NEW WORKS							
Computer Hardware and Software							
2012-13 Program	79	-	-	79	-	-	-
2013-14 Program	79	-	-	-	79	-	-
2014-15 Program	79	-	-	-	-	79	-
2015-16 Program	79	-	-	-	-	-	79
Total Cost of Asset Investment Program	395	79	79	79	79	79	79
FUNDED BY							
Drawdowns from the Holding Account			79	79	79	79	79
Total Funding			79	79	79	79	79

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,824	2,941	2,941	3,066	3,150	3,228	3,314
Supplies and services	346	457	521	237	256	270	270
Accommodation.....	576	540	540	550	560	560	565
Depreciation and amortisation	58	42	42	42	42	42	42
Other expenses.....	217	176	176	83	114	119	129
TOTAL COST OF SERVICES.....	4,021	4,156	4,220	3,978	4,122	4,219	4,320
Income							
Sale of goods and services	248	320	323	303	344	344	344
Grants and subsidies	20	35	35	35	35	35	35
Other revenue	11	-	-	-	-	-	-
Total Income	279	355	358	338	379	379	379
NET COST OF SERVICES.....	3,742	3,801	3,862	3,640	3,743	3,840	3,941
INCOME FROM STATE GOVERNMENT							
Service appropriations	3,558	3,793	3,854	3,632	3,735	3,832	3,933
Resources received free of charge.....	6	8	8	8	8	8	8
TOTAL INCOME FROM STATE GOVERNMENT.....	3,564	3,801	3,862	3,640	3,743	3,840	3,941
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(178)	-	-	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Budget Estimate are 30, 30 and 30 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	173	282	173	173	173	173	173
Holding account receivables.....	79	79	79	79	79	79	79
Receivables.....	118	114	118	118	118	118	118
Other.....	9	15	9	9	9	9	9
Total current assets.....	379	490	379	379	379	379	379
NON-CURRENT ASSETS							
Holding account receivables.....	145	180	180	215	215	215	215
Property, plant and equipment.....	219	247	219	219	219	256	256
Intangibles.....	48	31	48	48	48	48	48
Restricted cash.....	48	38	48	48	48	48	48
Total non-current assets.....	460	496	495	530	530	567	567
TOTAL ASSETS.....	839	986	874	909	909	946	946
CURRENT LIABILITIES							
Employee provisions.....	561	608	596	631	631	631	631
Payables.....	23	42	23	23	23	60	60
Other.....	104	81	104	104	104	104	104
Total current liabilities.....	688	731	723	758	758	795	795
NON-CURRENT LIABILITIES							
Employee provisions.....	108	82	108	108	108	108	108
Other.....	1	1	1	1	1	1	1
Total non-current liabilities.....	109	83	109	109	109	109	109
TOTAL LIABILITIES.....	797	814	832	867	867	904	904
EQUITY							
Contributed equity.....	481	481	481	481	481	481	481
Accumulated surplus/(deficit).....	(597)	(467)	(597)	(597)	(597)	(597)	(597)
Reserves.....	158	158	158	158	158	158	158
Total equity.....	42	172	42	42	42	42	42
TOTAL LIABILITIES AND EQUITY.....	839	986	874	909	909	946	946

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	3,478	3,679	3,740	3,518	3,656	3,753	3,854
Capital appropriation	2	-	-	-	-	-	-
Holding account drawdowns	34	79	79	79	79	79	79
Net cash provided by State Government.....	3,514	3,758	3,819	3,597	3,735	3,832	3,933
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(2,737)	(2,916)	(2,916)	(3,066)	(3,185)	(3,263)	(3,349)
Supplies and services	(366)	(215)	(279)	(167)	(186)	(196)	(196)
Accommodation.....	(561)	(530)	(530)	(550)	(560)	(560)	(565)
Other payments.....	(372)	(472)	(472)	(172)	(203)	(212)	(222)
Receipts							
Grants and subsidies	20	-	-	-	-	-	-
Sale of goods and services	217	320	323	303	344	344	344
GST receipts	131	78	78	78	78	78	78
Other receipts.....	44	56	56	56	56	56	56
Net cash from operating activities	(3,624)	(3,679)	(3,740)	(3,518)	(3,656)	(3,753)	(3,854)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(37)	(79)	(79)	(79)	(79)	(79)	(79)
Net cash from investing activities	(37)	(79)	(79)	(79)	(79)	(79)	(79)
NET INCREASE/(DECREASE) IN CASH HELD	(147)	-	-	-	-	-	-
Cash assets at the beginning of the reporting period.....	368	320	221	221	221	221	221
Cash assets at the end of the reporting period.....	221	320	221	221	221	221	221

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Commission:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
GST Input Credits.....	106	61	61	61	61	61	61
GST Receipts on Sale	25	17	17	17	17	17	17
Other Receipts	44	-	21	21	21	21	21
Proceeds from the Provision of Services to the Indian Ocean Territories	20	35	35	35	35	35	35
Services Rendered	217	341	323	303	344	344	344
TOTAL.....	412	454	457	437	478	478	478

The moneys received and retained are to be applied to the Commission's services as specified in the Budget Statements.

LAW REFORM COMMISSION OF WESTERN AUSTRALIA

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 30

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 52 Net amount appropriated to deliver services.....	971	1,007	1,007	1,036	1,025	1,051	1,076
Total appropriations provided to deliver services	971	1,007	1,007	1,036	1,025	1,051	1,076
TOTAL APPROPRIATIONS.....	971	1,007	1,007	1,036	1,025	1,051	1,076
EXPENSES							
Total Cost of Services.....	880	1,007	1,007	1,036	1,025	1,051	1,076
Net Cost of Services ^(a)	877	1,007	1,007	1,036	1,025	1,051	1,076
CASH ASSETS ^(b)	1,098	912	1,089	1,090	1,090	1,090	1,090

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The law is reviewed as requested by the Attorney General and stakeholders are kept informed.	1. Publications on Law Reform

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Publications on Law Reform	880	1,007	1,007	1,036	1,025	1,051	1,076
Total Cost of Services	880	1,007	1,007	1,036	1,025	1,051	1,076

Significant Issues Impacting the Agency

- The Commission is considering various judicial complaints systems in other jurisdictions both nationally and internationally, with a view to developing standardised and consistent procedures in Western Australia.
- The Commission is considering recent developments regarding representative proceedings in other jurisdictions both nationally and internationally, with a view to developing an effective model for the manner in which representative proceedings are to be conducted or concluded.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: The law is reviewed as requested by the Attorney General and stakeholders are kept informed:					
Progress against target timelines - The extent to which the Commission is meeting the Attorney General's law reform requests in a timely manner.....	90.63%	100%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Publications on Law Reform

On receipt of references from the Attorney General to review particular areas of law, the Commission examines current law and practice, consults widely, issues discussion papers for public comment and prepares reports making recommendations for reform.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	880	1,007	1,007	1,036	
Less Income	3	-	-	-	
Net Cost of Service.....	877	1,007	1,007	1,036	
Employees (Full Time Equivalents).....	4	4	4	4	
Efficiency Indicators					
Average Cost per Publication	\$278,660	\$238,688	\$239,162	\$246,050	
Total Community Contacts.....	6,449	3,000	3,000	3,000	
Average Cost per Contact.....	\$6.28	\$16.75	\$16.78	\$17.26	
Number of Publications on Law Reform	3	4	4	4	

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	379	394	394	406	394	405	418
Supplies and services	321	422	422	437	431	446	454
Accommodation.....	80	95	95	95	100	100	104
Depreciation and amortisation	2	-	-	-	-	-	-
Other expenses.....	98	96	96	98	100	100	100
TOTAL COST OF SERVICES.....	880	1,007	1,007	1,036	1,025	1,051	1,076
Income							
Other revenue	3	-	-	-	-	-	-
Total Income	3	-	-	-	-	-	-
NET COST OF SERVICES.....	877	1,007	1,007	1,036	1,025	1,051	1,076
INCOME FROM STATE GOVERNMENT							
Service appropriations	971	1,007	1,007	1,036	1,025	1,051	1,076
Resources received free of charge.....	62	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	1,033	1,007	1,007	1,036	1,025	1,051	1,076
SURPLUS/(DEFICIENCY) FOR THE PERIOD	156	-	-	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 4, 4 and 4 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,098	912	1,089	1,090	1,090	1,090	1,090
Receivables.....	10	10	10	10	10	10	10
Other.....	-	2	-	-	-	-	-
Total current assets	1,108	924	1,099	1,100	1,100	1,100	1,100
NON-CURRENT ASSETS							
Property, plant and equipment	-	9	9	8	8	8	8
Total non-current assets.....	-	9	9	8	8	8	8
TOTAL ASSETS.....	1,108	933	1,108	1,108	1,108	1,108	1,108
CURRENT LIABILITIES							
Employee provisions.....	81	80	81	81	81	81	81
Payables.....	27	15	27	27	27	27	27
Other.....	8	5	8	8	8	8	8
Total current liabilities.....	116	100	116	116	116	116	116
NON-CURRENT LIABILITIES							
Employee provisions.....	5	2	5	5	5	5	5
Total non-current liabilities	5	2	5	5	5	5	5
TOTAL LIABILITIES.....	121	102	121	121	121	121	121
EQUITY							
Contributed equity	17	17	17	17	17	17	17
Accumulated surplus/(deficit).....	970	814	970	970	970	970	970
Total equity	987	831	987	987	987	987	987
TOTAL LIABILITIES AND EQUITY.....	1,108	933	1,108	1,108	1,108	1,108	1,108

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	971	1,007	1,007	1,036	1,025	1,051	1,076
Holding account drawdowns.....	17	-	-	-	-	-	-
Net cash provided by State Government.....	988	1,007	1,007	1,036	1,025	1,051	1,076
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(385)	(394)	(394)	(406)	(394)	(405)	(418)
Supplies and services	(261)	(372)	(372)	(372)	(406)	(406)	(414)
Accommodation.....	(81)	(95)	(95)	(95)	(100)	(100)	(104)
Other payments.....	(112)	(190)	(190)	(197)	(165)	(180)	(180)
Receipts							
GST receipts	45	35	35	35	40	40	40
Other receipts.....	3	-	-	-	-	-	-
Net cash from operating activities	(791)	(1,016)	(1,016)	(1,035)	(1,025)	(1,051)	(1,076)
NET INCREASE/(DECREASE) IN CASH HELD	197	(9)	(9)	1	-	-	-
Cash assets at the beginning of the reporting period.....	901	921	1,098	1,089	1,090	1,090	1,090
Cash assets at the end of the reporting period.....	1,098	912	1,089	1,090	1,090	1,090	1,090

(a) Full audited financial statements are published in the agency's Annual Report.

OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 31

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 53 Net amount appropriated to deliver services.....	25,705	27,948	30,668	31,050	29,522	29,915	30,315
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	2,550	2,931	2,931	3,026	2,816	2,908	2,992
Total appropriations provided to deliver services	28,255	30,879	33,599	34,076	32,338	32,823	33,307
TOTAL APPROPRIATIONS.....	28,255	30,879	33,599	34,076	32,338	32,823	33,307
EXPENSES							
Total Cost of Services.....	37,487	35,706	37,964	38,170	36,432	36,917	37,401
Net Cost of Services ^(a)	32,179	31,506	34,314	34,520	32,782	33,267	33,751
CASH ASSETS ^(b)	1,073	1,001	1,154	1,235	1,316	1,397	1,478

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Decommissioning of Office of Shared Services	-	25	-	-	-
Prosecution Costs for the Trial of Lloyd Rayney	800	1,000	-	-	-
Efficiency Dividend.....	-	(569)	(852)	(1,166)	(1,497)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	That the people of Western Australia are provided with a fair and just criminal prosecution service.	1. Criminal Prosecutions 2. Confiscation of Assets

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Criminal Prosecutions.....	34,510	31,556	34,364	35,139	33,684	34,483	35,298
2. Confiscation of Assets	2,977	4,150	3,600	3,600	3,600	3,600	3,600
3. Contribution to Responsible Financial Management.....	-	-	-	(569)	(852)	(1,166)	(1,497)
Total Cost of Services	37,487	35,706	37,964	38,170	36,432	36,917	37,041

Significant Issues Impacting the Agency

- The Office continued to prosecute the most serious offences committed against the State's criminal laws. In addition to the customary work in 2011-12, the Office also prosecuted a significant number of high profile and resource intensive wilful murder and drug-related prosecutions.
- The Office has assessed and made all applications under the *Dangerous Sexual Offenders Act 2006* since its commencement in 2007. Workload continues to significantly increase for a variety of reasons, including operational implications arising from those on detention orders requiring full annual reviews in court and those on supervision orders being dealt with for any contraventions. The decrease in the rate of release by the Prisoners Review Board has also contributed to the significant growth.
- The Office has commenced establishing a distinct Appeals Team to conduct the growing appellate practice. The Office was given two years funding in 2011 to create that Appellate Team. The need for a well resourced specialised Appeals Team is reflected in the separate appellate jurisdiction of the Supreme Court and the increasing number of appeals being lodged by offenders. The Appeals Team will ensure that the Office applies its specialised skills, knowledge and experience to this significant part of the criminal justice system.
- In February 2012, Cabinet approved additional funding of \$1.8 million to meet the costs associated with the transfer of the prosecution of Lloyd Patrick Rayney to the Director of Public Prosecutions, New South Wales. The trial, involving the alleged offence of wilful murder, will potentially be the most procedurally complex and publicised criminal trial in Western Australia's legal history.

- During 2011-12, the Office conducted a post-implementation review of its core case management system. The review highlighted a number of areas for improvement which have been actioned.
- Preliminary planning has commenced to transition the Office's financial and payroll services from the Office of Shared Services, although this will not occur until 2013-14.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: That the people of Western Australia are provided with a fair and just criminal prosecution service:					
Early advice to Court on charges					
Indictment filed within three months of committal.....	79%	85%	79%	85%	
Establishing a case to answer.....	100%	98%	99%	98%	
Convictions after trial.....	61%	50%	65%	50%	1
Application for a Declaration of Confiscations filed within four months of the Drug Trafficker Declaration.....	50%	60%	45%	60%	2

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

1. Although a Budget Target of 50% is generally consistent with the comparable jurisdictions, the Western Australian Office has in recent years achieved a conviction rate after trial of approximately 60%. This reflects the competence of the Office in terms of case management and trial preparation.
2. Although the Office aims to file at least 60% of matters within the four-month period there are a range of internal and external influences (such as the availability of evidence) which makes the Budget Target difficult to achieve. It nonetheless remains as the Office's 2012-13 Budget Target.

Services and Key Efficiency Indicators

1: Criminal Prosecutions

The Office conducts prosecutions against people accused of serious breaches of the State's criminal laws. These prosecutions are principally conducted on indictment in the Supreme and District Courts sitting at Perth and also in major country locations. Prosecutions are conducted on behalf of the State, independently of external influences and in accordance with the law and a published statement of the Office's Statement of Prosecution Policy and Guidelines 2005.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	34,510	31,556	34,364	35,139	
Less Income	1,309	50	1,050	1,050	
Net Cost of Service.....	33,201	31,506	33,314	34,089	
Employees (Full Time Equivalents).....	218	214	214	214	
Efficiency Indicators					
Cost per Prosecution.....	\$16,021	\$14,500	\$16,270	\$16,343	

2: Confiscation of Assets

The Office acts effectively to institute and conduct proceedings in a just and fair manner to confiscate property acquired as a result of criminal activity, property used for criminal activity and property of declared drug traffickers. The cost of the Confiscations Unit is fully recouped from the Confiscation Proceeds Account (Proceeds of Crime), administered by the Department of the Attorney General.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 2,977	\$'000 4,150	\$'000 3,600	\$'000 3,600	
Less Income	3,999	4,150	2,600	2,600	1
Net Cost of Service	(1,022)	-	1,000	1,000	
Employees (Full Time Equivalents).....	18	18	18	18	
Efficiency Indicators					
Ratio of Cost to Return	41%	25%	60%	25%	2

Explanation of Significant Movements

(Notes)

- At the time of writing the Budget, a decision had not yet been made on the amounts to be paid to the Office from the Confiscation Proceeds Account for the second half of 2011-12 or 2012-13 and forward estimates. The \$2.6 million is provisional.
- This indicator is influenced by the quantum of funds paid into the Confiscation Proceeds Account. A large proportion of these funds are derived from the sale of forfeited real estate. The downturn in the property market since 2009-10 has adversely impacted on this indicator.

ASSET INVESTMENT PROGRAM

To support the delivery of the Office's services, a total of \$50,000 is budgeted to be spent in 2012-13 for the asset replacement program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
Asset Replacement Program	285	85	50	50	50	50	50
Total Cost of Asset Investment Program	285	85	50	50	50	50	50
FUNDED BY							
Drawdowns from the Holding Account			50	50	50	50	50
Total Funding			50	50	50	50	50

FINANCIAL STATEMENTS**Income Statement***Income*

The Income shown under Grants and Subsidies for the 2012-13 Budget Estimate and forward estimates is provisional at this stage and is subject to the re-negotiation of the agreement with the Attorney General covering payments to the Office from the Confiscation Proceeds Account.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	25,947	26,965	27,465	28,113	28,024	28,788	29,560
Supplies and services	5,147	2,671	3,786	3,872	3,616	3,622	3,671
Accommodation	2,645	2,245	3,000	2,728	2,790	2,850	2,899
Depreciation and amortisation	685	597	685	685	685	629	547
Efficiency dividend	-	-	-	(569)	(852)	(1,166)	(1,497)
Other expenses	3,063	3,228	3,028	3,341	2,169	2,194	2,221
TOTAL COST OF SERVICES	37,487	35,706	37,964	38,170	36,432	36,917	37,401
Income							
Grants and subsidies	5,212	4,150	3,600	3,600	3,600	3,600	3,600
Other revenue	96	50	50	50	50	50	50
Total Income	5,308	4,200	3,650	3,650	3,650	3,650	3,650
NET COST OF SERVICES	32,179	31,506	34,314	34,520	32,782	33,267	33,751
INCOME FROM STATE GOVERNMENT							
Service appropriations	28,255	30,879	33,599	34,076	32,338	32,823	33,307
Resources received free of charge	1,244	525	525	525	525	525	525
TOTAL INCOME FROM STATE GOVERNMENT	29,499	31,404	34,124	34,601	32,863	33,348	33,832
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(2,680)	(102)	(190)	81	81	81	81

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 236, 232 and 232 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	594	407	619	634	649	664	679
Holding account receivables.....	50	50	50	50	50	50	50
Receivables.....	731	1,002	731	731	731	731	731
Other.....	23	231	23	23	23	23	23
Total current assets.....	1,398	1,690	1,423	1,438	1,453	1,468	1,483
NON-CURRENT ASSETS							
Holding account receivables.....	2,533	2,897	2,897	3,532	4,167	4,746	5,243
Property, plant and equipment.....	162	987	187	112	87	-	10
Intangibles.....	594	18	433	272	111	-	-
Restricted cash.....	479	594	535	601	667	733	799
Other.....	3,379	2,972	2,880	2,481	2,032	1,651	1,144
Total non-current assets.....	7,147	7,468	6,932	6,998	7,064	7,130	7,196
TOTAL ASSETS.....	8,545	9,158	8,355	8,436	8,517	8,598	8,679
CURRENT LIABILITIES							
Employee provisions.....	4,282	3,915	4,282	4,282	4,282	4,282	4,282
Payables.....	353	117	353	353	353	353	353
Other.....	1,630	345	1,630	1,630	1,630	1,630	1,630
Total current liabilities.....	6,265	4,377	6,265	6,265	6,265	6,265	6,265
NON-CURRENT LIABILITIES							
Employee provisions.....	1,714	1,717	1,714	1,714	1,714	1,714	1,714
Other.....	1	2	1	1	1	1	1
Total non-current liabilities.....	1,715	1,719	1,715	1,715	1,715	1,715	1,715
TOTAL LIABILITIES.....	7,980	6,096	7,980	7,980	7,980	7,980	7,980
EQUITY							
Contributed equity.....	6,973	6,973	6,973	6,973	6,973	6,973	6,973
Accumulated surplus/(deficit).....	(2,950)	(3,204)	(3,140)	(3,059)	(2,978)	(2,897)	(2,816)
Reserves.....	(3,458)	(707)	(3,458)	(3,458)	(3,458)	(3,458)	(3,458)
Total equity.....	565	3,062	375	456	537	618	699
TOTAL LIABILITIES AND EQUITY.....	8,545	9,158	8,355	8,436	8,517	8,598	8,679

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	27,834	30,465	33,185	33,391	31,653	32,194	32,760
Holding account drawdowns.....	50	50	50	50	50	50	50
Net cash provided by State Government.....	27,884	30,515	33,235	33,441	31,703	32,244	32,810
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(25,295)	(26,858)	(27,358)	(28,006)	(27,917)	(28,681)	(29,453)
Supplies and services	(3,287)	(2,340)	(3,186)	(3,541)	(3,285)	(3,306)	(3,340)
Accommodation.....	(2,594)	(2,190)	(2,945)	(2,698)	(2,760)	(2,782)	(2,831)
Efficiency dividend.....	-	-	-	569	852	1,166	1,497
Other payments.....	(3,924)	(3,825)	(3,894)	(3,913)	(2,741)	(2,789)	(2,831)
Receipts							
Grants and subsidies	6,477	4,150	3,600	3,600	3,600	3,600	3,600
GST receipts	810	629	629	629	629	629	629
Other receipts.....	30	50	50	50	50	50	50
Net cash from operating activities	(27,783)	(30,384)	(33,104)	(33,310)	(31,572)	(32,113)	(32,679)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(35)	(50)	(50)	(50)	(50)	(50)	(50)
Net cash from investing activities	(35)	(50)	(50)	(50)	(50)	(50)	(50)
NET INCREASE/(DECREASE) IN CASH HELD	66	81	81	81	81	81	81
Cash assets at the beginning of the reporting period.....	1,007	920	1,073	1,154	1,235	1,316	1,397
Cash assets at the end of the reporting period.....	1,073	1,001	1,154	1,235	1,316	1,397	1,478

(a) Full audited financial statements are published in the agency's Annual Report.

DETAILS OF ADMINISTERED TRANSACTIONS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
INCOME							
Other							
Proceeds of Crime (Misuse of Drugs Act 1981)	128	100	100	100	100	100	100
TOTAL INCOME	128	100	100	100	100	100	100
EXPENSES							
Other							
Receipts paid to the Consolidated Account.....	128	100	100	100	100	100	100
TOTAL EXPENSES.....	128	100	100	100	100	100	100

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Office:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Contribution from the Confiscation Proceeds Account	6,264	4,150	3,600	3,600	3,600	3,600	3,600
Employee Contributions to the Executive Vehicle Scheme	31	40	40	40	40	40	40
GST Input Credits.....	801	619	619	619	619	619	619
GST Receipts on Sales	9	10	10	10	10	10	10
Miscellaneous Legal Receipts	212	10	10	10	10	10	10
TOTAL.....	7,317	4,829	4,279	4,279	4,279	4,279	4,279

The moneys received and retained are to be applied to the Office's services as specified in the Budget Statements.

COMMISSIONER FOR CHILDREN AND YOUNG PEOPLE

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 32

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 54 Net amount appropriated to deliver services.....	2,610	2,734	2,759	2,814	2,897	2,969	3,048
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	207	224	224	231	236	240	248
Total appropriations provided to deliver services	2,817	2,958	2,983	3,045	3,133	3,209	3,296
TOTAL APPROPRIATIONS.....	2,817	2,958	2,983	3,045	3,133	3,209	3,296
EXPENSES							
Total Cost of Services.....	3,041	3,143	3,168	3,226	3,355	3,350	3,398
Net Cost of Services ^(a)	3,038	3,143	3,168	3,226	3,355	3,350	3,398
CASH ASSETS ^(b)	1,037	825	948	866	746	707	707

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Decommissioning of Office of Shared Services	25	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The views and issues of children and young people are heard and acted upon.	1. Consultation, Research and Promotion of the Wellbeing of Children and Young People

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Consultation, Research and Promotion of the Wellbeing of Children and Young People	3,041	3,143	3,168	3,226	3,355	3,350	3,398
Total Cost of Services	3,041	3,143	3,168	3,226	3,355	3,350	3,398

Significant Issues Impacting the Agency

- Western Australia's population growth and the increased number of births, up 25.0% since 2000, is increasing demand on services and programs that enhance the wellbeing of children and young people and their families. Children and young people under 18 years of age now comprise 23.3% of the population.
- The early years (zero to eight years) of a child's life are critical to their wellbeing. In 2011, around 275,000 children of this age group lived in Western Australia. Research shows a close relationship exists between a person's experiences during early childhood and their lifelong wellbeing. Factors such as the health of the mother during pregnancy, the child's early health and the quality of the childhood environment have a long-term influence on a person's health, competence and emotional wellbeing. A comprehensive and coordinated approach is required to the investment of resources to support families with children in their early years of life.
- Of the entire Indigenous population, 41.0% is aged under 18 years and 28.0% of all children and young people under the age of 18 years live in regional and remote communities throughout the State. Targeted additional programs are required to assist Indigenous children and young people, those living in regional and remote communities and those who are vulnerable and disadvantaged.
- Effective and regular monitoring and reporting of outcomes for all children and young people and the ongoing evaluation of programs and services is required to ensure effective public investment in programs and services that will improve life outcomes for children and young people.

- The Commissioner undertook an independent inquiry into the mental health needs of children and young people, and their families in 2010-11. The report from the inquiry has been tabled in Parliament and made 54 recommendations on how to improve the mental health and wellbeing of children and young people.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: The views and issues of children and young people are heard and acted upon:					
The extent to which children and young people in various regions of the State are consulted	25	15	25	25	1,2
The extent to which issues impacting upon children and young people are identified through consultation and research.....	94	50	90	90	1,2

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. Targets have been reviewed in light of the ongoing operations of the Commissioner for four full years. Within the resources of the office it is achievable to undertake 25 consultations and to prepare and develop 90 representations/submissions annually. The number of children and young people consulted with, and the research, knowledge and capacity of the office will aggregate over time.
2. The variance in the 2011-12 Budget compared to the 2011-12 Estimated Actual is due to an upwards revision of targets after four years of operation. The initial targets were set conservatively until a trend in actual outputs could be assessed.

Services and Key Efficiency Indicators

1: Consultation, Research and Promotion of the Wellbeing of Children and Young People

Consultation, research and the promotion of the wellbeing of children and young people are a responsibility of the Commissioner for Children and Young People and the scope and goals for this are prescribed in the *Commissioner for Children and Young People Act 2006*.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 3,041	\$'000 3,143	\$'000 3,168	\$'000 3,226	
Less Income	3	-	-	-	
Net Cost of Service.....	3,038	3,143	3,168	3,226	
Employees (Full Time Equivalents).....	18	18	18	18	
Efficiency Indicators					
Average Cost per Consultation Exercise with Children and Young People.....	\$37,330	\$69,822	\$40,074	\$40,808	1
Average Cost of Conducting Research and Consultation.....	\$22,430	\$41,893	\$24,068	\$24,509	1

(a) Further detail in support of the key efficiency indicators is provided in the Annual Report.

Explanation of Significant Movements

(Notes)

- The decrease in the average cost for both Efficiency Indicators from the 2011-12 Budget to the 2011-12 Estimated Actual is due to a higher number of expected consultations and representations compared to the initial conservative targets that were set when the office was first formed.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement							
Office of Shared Services Decommissioning.....	61	61	61	-	-	-	-
Total Cost of Asset Investment Program	61	61	61	-	-	-	-
FUNDED BY							
Drawdowns from the Holding Account			61	-	-	-	-
Total Funding			61	-	-	-	-

FINANCIAL STATEMENTS

Statement of Financial Position

The diminishing Cash Assets balance between the 2010-11 Actual and the 2015-16 Forward Estimate is mainly due to the Commissioner absorbing increasing accommodation expenses from within existing cash reserves.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,932	1,944	1,944	2,007	2,070	2,124	2,185
Supplies and services	501	607	632	617	632	654	675
Accommodation.....	341	398	398	408	417	417	417
Depreciation and amortisation	88	73	73	73	115	34	-
Other expenses.....	179	121	121	121	121	121	121
TOTAL COST OF SERVICES	3,041	3,143	3,168	3,226	3,355	3,350	3,398
Income							
Other revenue	3	-	-	-	-	-	-
Total Income	3	-	-	-	-	-	-
NET COST OF SERVICES.....	3,038	3,143	3,168	3,226	3,355	3,350	3,398
INCOME FROM STATE GOVERNMENT							
Service appropriations	2,817	2,958	2,983	3,045	3,133	3,209	3,296
Resources received free of charge.....	93	96	96	99	102	102	102
TOTAL INCOME FROM STATE GOVERNMENT.....	2,910	3,054	3,079	3,144	3,235	3,311	3,398
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(128)	(89)	(89)	(82)	(120)	(39)	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 18, 18 and 18 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	998	784	903	815	689	650	650
Receivables.....	35	44	40	40	40	40	40
Other.....	-	5	-	-	-	-	-
Total current assets.....	1,033	833	943	855	729	690	690
NON-CURRENT ASSETS							
Holding account receivables.....	200	273	212	285	400	434	434
Property, plant and equipment.....	309	231	297	224	109	75	75
Restricted cash.....	39	41	45	51	57	57	57
Total non-current assets.....	548	545	554	560	566	566	566
TOTAL ASSETS.....	1,581	1,378	1,497	1,415	1,295	1,256	1,256
CURRENT LIABILITIES							
Employee provisions.....	233	143	233	233	233	233	233
Payables.....	19	2	19	19	19	19	19
Other.....	191	132	196	196	196	196	196
Total current liabilities.....	443	277	448	448	448	448	448
NON-CURRENT LIABILITIES							
Employee provisions.....	101	124	101	101	101	101	101
Other.....	2	2	2	2	2	2	2
Total non-current liabilities.....	103	126	103	103	103	103	103
TOTAL LIABILITIES.....	546	403	551	551	551	551	551
EQUITY							
Contributed equity.....	420	420	420	420	420	420	420
Accumulated surplus/(deficit).....	615	555	526	444	324	285	285
Total equity.....	1,035	975	946	864	744	705	705
TOTAL LIABILITIES AND EQUITY.....	1,581	1,378	1,497	1,415	1,295	1,256	1,256

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	2,738	2,885	2,910	2,972	3,018	3,175	3,296
Holding account drawdowns.....	-	-	61	-	-	-	-
Net cash provided by State Government.....	2,738	2,885	2,971	2,972	3,018	3,175	3,296
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,847)	(1,944)	(1,944)	(2,007)	(2,070)	(2,124)	(2,185)
Supplies and services	(385)	(511)	(536)	(518)	(530)	(552)	(573)
Accommodation.....	(307)	(398)	(398)	(408)	(417)	(417)	(417)
Other payments.....	(271)	(251)	(251)	(251)	(251)	(251)	(251)
Receipts							
GST receipts	107	130	130	130	130	130	130
Other receipts.....	4	-	-	-	-	-	-
Net cash from operating activities	(2,699)	(2,974)	(2,999)	(3,054)	(3,138)	(3,214)	(3,296)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(15)	-	(61)	-	-	-	-
Net cash from investing activities	(15)	-	(61)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	24	(89)	(89)	(82)	(120)	(39)	-
Cash assets at the beginning of the reporting period.....	1,013	914	1,037	948	866	746	707
Cash assets at the end of the reporting period.....	1,037	825	948	866	746	707	707

(a) Full audited financial statements are published in the agency's Annual Report.

OFFICE OF THE INFORMATION COMMISSIONER

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 33

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 55 Net amount appropriated to deliver services.....	1,362	1,729	1,733	1,749	1,783	1,852	1,875
Amount Authorised by Other Statutes - Freedom of Information Act 1992.....	220	239	239	251	255	255	255
Total appropriations provided to deliver services	1,582	1,968	1,972	2,000	2,038	2,107	2,130
TOTAL APPROPRIATIONS.....	1,582	1,968	1,972	2,000	2,038	2,107	2,130
EXPENSES							
Total Cost of Services.....	1,772	1,964	1,989	2,017	2,055	2,094	2,147
Net Cost of Services ^(a)	1,770	1,960	1,985	2,013	2,051	2,090	2,143
CASH ASSETS ^(b)	110	271	102	94	86	78	70

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Access to documents and observance of processes in accordance with the Freedom of Information Act 1992.	1. Resolution of Complaints 2. Advice and Awareness

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Resolution of Complaints	1,240	1,375	1,392	1,412	1,439	1,466	1,503
2. Advice and Awareness	532	589	597	605	616	628	644
Total Cost of Services	1,772	1,964	1,989	2,017	2,055	2,094	2,147

Significant Issues Impacting the Agency

- The Office of the Information Commissioner continues to deal with a significant backlog of external review applications. This was originally caused by the large number of external review applications received in 2008-09 and is exacerbated by the increasing factual and legal complexity of many external reviews. The continuing focus of the agency on clearing the backlog has resulted in a decrease in the average age of matters on hand over the last two years.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: Access to documents and observance of processes in accordance with the Freedom of Information Act 1992:					
Participants satisfied with complaint resolution and external review processes adopted by the Information Commissioner	77%	80%	75%	80%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Resolution of Complaints

Provides an independent review and complaint resolution process, which resolves cases in a timely manner and balances the competing needs and expectations of applicants, agencies and Parliament within legislative requirements prescribed by the *Freedom of Information Act 1992*.

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Target \$'000	Note
Total Cost of Service	1,240	1,375	1,392	1,412	
Less Income	2	3	3	3	
Net Cost of Service	1,238	1,372	1,389	1,409	
Employees (Full Time Equivalents)	8	9	9	9	
Efficiency Indicators					
Applications for External Review Resolved by Conciliation	61%	60%	55%	60%	
Average Cost per Complaint and External Review Finalised	\$8,429	\$8,156	\$8,904	\$7,455	

2: Advice and Awareness

Provide objective advice and information to members of the public and agencies to assist in the proper lodgement and processing of applications under the *Freedom of Information Act 1992*. Propose initiatives to enhance efficiency in agency administration when dealing with applications received and conduct briefings and training sessions for agency staff.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	532	589	597	605	
Less Income	-	1	1	1	
Net Cost of Service.....	532	588	596	604	
Employees (Full Time Equivalents).....	3	3	3	3	
Efficiency Indicators^(a)					
Average Cost of Service per Application Lodged.....	\$150	\$196	\$207	\$208	

(a) Applications lodged encompass the total number of direct advisory services that were provided (telephone calls where advice is given, e-mail advice, counter enquiries, recipients of training and briefings and other matters).

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a) (Controlled)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,283	1,484	1,484	1,536	1,589	1,621	1,666
Supplies and services	205	218	243	216	210	213	217
Accommodation.....	218	202	202	205	201	205	209
Depreciation and amortisation	8	9	9	6	-	-	-
Other expenses.....	58	51	51	54	55	55	55
TOTAL COST OF SERVICES	1,772	1,964	1,989	2,017	2,055	2,094	2,147
Income							
Other revenue	2	4	4	4	4	4	4
Total Income	2	4	4	4	4	4	4
NET COST OF SERVICES.....	1,770	1,960	1,985	2,013	2,051	2,090	2,143
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,582	1,968	1,972	2,000	2,038	2,107	2,130
Resources received free of charge.....	6	5	5	5	5	5	5
TOTAL INCOME FROM STATE GOVERNMENT.....	1,588	1,973	1,977	2,005	2,043	2,112	2,135
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(182)	13	(8)	(8)	(8)	22	(8)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Budget Estimate are 11, 12 and 12 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	88	247	76	64	51	43	35
Receivables.....	14	19	14	14	14	14	14
Other.....	7	7	7	7	7	7	7
Total current assets.....	109	273	97	85	72	64	56
NON-CURRENT ASSETS							
Holding account receivables.....	30	90	39	45	45	45	45
Property, plant and equipment.....	12	1	3	(3)	(3)	27	27
Restricted cash.....	22	24	26	30	35	35	35
Total non-current assets.....	64	115	68	72	77	107	107
TOTAL ASSETS.....	173	388	165	157	149	171	163
CURRENT LIABILITIES							
Employee provisions.....	169	183	169	169	169	169	169
Payables.....	6	10	6	6	6	6	6
Other.....	50	45	50	50	50	50	50
Total current liabilities.....	225	238	225	225	225	225	225
NON-CURRENT LIABILITIES							
Employee provisions.....	57	51	57	57	57	57	57
Total non-current liabilities.....	57	51	57	57	57	57	57
TOTAL LIABILITIES.....	282	289	282	282	282	282	282
EQUITY							
Contributed equity.....	37	37	37	37	37	37	37
Accumulated surplus/(deficit).....	(140)	68	(148)	(156)	(164)	(142)	(150)
Reserves.....	(6)	(6)	(6)	(6)	(6)	(6)	(6)
Total equity.....	(109)	99	(117)	(125)	(133)	(111)	(119)
TOTAL LIABILITIES AND EQUITY.....	173	388	165	157	149	171	163

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,582	1,938	1,963	1,994	2,038	2,107	2,130
Net cash provided by State Government.....	1,582	1,938	1,963	1,994	2,038	2,107	2,130
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,277)	(1,458)	(1,458)	(1,513)	(1,589)	(1,651)	(1,666)
Supplies and services	(196)	(222)	(247)	(215)	(192)	(199)	(203)
Accommodation.....	(218)	(209)	(209)	(214)	(216)	(216)	(220)
Other payments.....	(136)	(101)	(101)	(104)	(101)	(101)	(101)
Receipts							
GST receipts	63	40	40	40	48	48	48
Other receipts.....	5	4	4	4	4	4	4
Net cash from operating activities	(1,759)	(1,946)	(1,971)	(2,002)	(2,046)	(2,115)	(2,138)
NET INCREASE/(DECREASE) IN CASH HELD	(177)	(8)	(8)	(8)	(8)	(8)	(8)
Cash assets at the beginning of the reporting period.....	287	279	110	102	94	86	78
Cash assets at the end of the reporting period.....	110	271	102	94	86	78	70

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Office:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
GST Input Credits.....	63	40	40	40	48	48	48
Other Revenue.....	5	4	4	4	4	4	4
TOTAL.....	68	44	44	44	52	52	52

The moneys received and retained are to be applied to the Office's services as specified in the Budget Statements.

PARLIAMENTARY INSPECTOR OF THE CORRUPTION AND CRIME COMMISSION

PART 6 - TREASURER; ATTORNEY GENERAL

DIVISION 34

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 56 Net amount appropriated to deliver services.....	333	344	344	356	374	385	392
Amount Authorised by Other Statutes - Corruption and Crime Commission Act 2003.....	145	158	158	163	170	176	180
Total appropriations provided to deliver services	478	502	502	519	544	561	572
TOTAL APPROPRIATIONS.....	478	502	502	519	544	561	572
EXPENSES							
Total Cost of Services.....	531	584	528	546	572	590	602
Net Cost of Services ^(a)	531	584	528	546	572	590	602
CASH ASSETS ^(b)	398	416	398	398	398	398	398

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	An informed Parliament on the integrity of the Corruption and Crime Commission.	1. Evaluation of the Effectiveness and Appropriateness of Corruption and Crime Commission Operations

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Evaluation of the Effectiveness and Appropriateness of Corruption and Crime Commission Operations	531	584	528	546	572	590	602
Total Cost of Services	531	584	528	546	572	590	602

Significant Issues Impacting the Agency

- In 2010-11 the Parliamentary Joint Standing Committee of the Corruption and Crime Commission concluded a public inquiry into whether the Corruption and Crime Commission should expand its jurisdiction to include the power to investigate organised crime unilaterally or jointly with the Western Australia Police. The Committee's report was tabled in Parliament in 2010. It is anticipated that draft legislation to change the jurisdiction of the Commission will be introduced into Parliament by the Government before the end of 2012.
- The appointment of a second Acting Parliamentary Inspector was instigated in 2010-11 but has yet to be resolved. The second Acting Parliamentary Inspector will be called on to ensure that the functions of the Parliamentary Inspector can be fulfilled where the appointed Parliamentary Inspector and first Acting Parliamentary Inspector are unable to act in respect of a particular matter by reason of an actual or potential conflict of interest (s.196 (3) of the *Corruption and Crime Commission Act 2003*).
- The current Parliamentary Inspector has announced his retirement from the position with effect from 30 June 2012. A new Parliamentary Inspector will be appointed by the Governor by commission under the Public Seal of the State, on the recommendation of the Premier.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: An informed Parliament on the integrity of the Corruption and Crime Commission:					
Number of investigations completed and reported to Parliament within target timeframes	1	1	1	1	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Evaluation of the Effectiveness and Appropriateness of Corruption and Crime Commission Operations

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 531	\$'000 584	\$'000 528	\$'000 546	
Less Income	-	-	-	-	
Net Cost of Service	531	584	528	546	
Employees (Full Time Equivalents)	2	2	2	2	
Efficiency Indicators					
Average Cost per Investigation/Case	\$8,097	\$8,096	\$6,468	\$6,688	1
Cost of Audit Function as a Percentage of Total Cost of Operations	39%	39%	51%	51%	2

Explanation of Significant Movements

(Notes)

1. A decrease in the average cost per investigation as compared to the 2011-12 Budget can be attributed to some matters requiring less investigative time.
2. The increase in the audit function is due to more time being made available to audit the operations of the Corruption Crime Commission.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Office Equipment	13	13	10	-	-	-	-
Total Cost of Asset Investment Program	13	13	10	-	-	-	-
FUNDED BY							
Drawdowns from the Holding Account			10	-	-	-	-
Total Funding			10	-	-	-	-

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	405	419	412	423	451	467	477
Supplies and services	41	101	49	54	56	58	59
Accommodation.....	49	37	37	37	39	39	40
Depreciation and amortisation	-	5	5	5	-	-	-
Other expenses.....	36	22	25	27	26	26	26
TOTAL COST OF SERVICES.....	531	584	528	546	572	590	602
NET COST OF SERVICES.....	531	584	528	546	572	590	602
INCOME FROM STATE GOVERNMENT							
Service appropriations	478	502	502	519	544	561	572
Resources received free of charge.....	22	82	26	27	28	29	30
TOTAL INCOME FROM STATE GOVERNMENT.....	500	584	528	546	572	590	602
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(31)	-	-	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 2, 2 and 2 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	398	416	398	398	398	398	398
Holding account receivables	48	38	-	-	-	-	-
Receivables.....	-	2	-	-	-	-	-
Total current assets	446	456	398	398	398	398	398
NON-CURRENT ASSETS							
Holding account receivables	-	5	43	48	48	48	48
Property, plant and equipment	-	8	5	-	-	-	-
Total non-current assets.....	-	13	48	48	48	48	48
TOTAL ASSETS	446	469	446	446	446	446	446
CURRENT LIABILITIES							
Employee provisions.....	75	60	75	75	75	75	75
Payables.....	2	-	2	2	2	2	2
Other.....	9	17	9	9	9	9	9
Total current liabilities.....	86	77	86	86	86	86	86
NON-CURRENT LIABILITIES							
Employee provisions.....	12	13	12	12	12	12	12
Total non-current liabilities	12	13	12	12	12	12	12
TOTAL LIABILITIES.....	98	90	98	98	98	98	98
EQUITY							
Contributed equity	160	160	160	160	160	160	160
Accumulated surplus/(deficit).....	188	219	188	188	188	188	188
Total equity	348	379	348	348	348	348	348
TOTAL LIABILITIES AND EQUITY.....	446	469	446	446	446	446	446

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	468	497	497	514	544	561	572
Holding account drawdowns.....	10	10	10	-	-	-	-
Net cash provided by State Government.....	478	507	507	514	544	561	572
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(397)	(405)	(412)	(423)	(451)	(467)	(477)
Supplies and services	(18)	(19)	(23)	(27)	(28)	(29)	(29)
Accommodation.....	(49)	(37)	(37)	(37)	(39)	(39)	(40)
Other payments.....	(32)	(36)	(25)	(27)	(26)	(26)	(26)
Receipts							
Net cash from operating activities	(496)	(497)	(497)	(514)	(544)	(561)	(572)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	-	(10)	(10)	-	-	-	-
Net cash from investing activities	-	(10)	(10)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(18)	-	-	-	-	-	-
Cash assets at the beginning of the reporting period.....	416	416	398	398	398	398	398
Cash assets at the end of the reporting period.....	398	416	398	398	398	398	398

(a) Full audited financial statements are published in the agency's Annual Report.

LEGAL AID COMMISSION OF WESTERN AUSTRALIA

ASSET INVESTMENT PROGRAM

The Commission's asset investment program for 2012-13 is estimated to total \$1.6 million. This is comprised of a computer hardware and software replacement program (\$1.4 million) and office refurbishment and fit-outs (\$249,000). The asset investment program will be funded from internal cash balances.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer Hardware and Software Replacement Program.....	7,299	2,909	1,558	1,390	1,000	1,000	1,000
Office Refurbishment and Fit-Outs.....	2,136	1,140	242	249	249	249	249
Total Cost of Asset Investment Program	9,435	4,049	1,800	1,639	1,249	1,249	1,249
FUNDED BY							
Internal Funds and Balances			1,800	1,639	1,249	1,249	1,249
Total Funding			1,800	1,639	1,249	1,249	1,249

Part 7

Minister for Education

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2011-12 Budget \$' 000	2011-12 Estimated Actual \$' 000	2012-13 Budget Estimate \$' 000
393	Education			
	- Delivery of Services.....	3,266,085	3,241,571	3,415,490
	- Capital Appropriation.....	660,526	575,828	324,747
	Total	3,926,611	3,817,399	3,740,237
409	Education Services			
	- Delivery of Services.....	22,077	22,077	17,626
	- Administered Grants, Subsidies and Other Transfer Payments.....	360,375	360,375	389,077
	Total	382,452	382,452	406,703
419	School Curriculum and Standards Authority			
	- Delivery of Services.....	28,851	28,529	28,843
	Total	28,851	28,529	28,843
427	Country High School Hostels Authority			
	- Delivery of Services.....	5,762	5,793	6,169
	- Capital Appropriation.....	1,000	1,000	1,020
	Total	6,762	6,793	7,189
GRAND TOTAL				
	- Delivery of Services.....	3,322,775	3,297,970	3,468,128
	- Administered Grants, Subsidies and Other Transfer Payments.....	360,375	360,375	389,077
	- Capital Appropriation.....	661,526	576,828	325,767
	Total.....	4,344,676	4,235,173	4,182,972

EDUCATION

PART 7 - MINISTER FOR EDUCATION

DIVISION 35

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 57 Net amount appropriated to deliver services.....	3,102,025	3,264,954	3,240,514	3,414,417	3,399,124	3,479,216	3,563,325
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	1,093	1,131	1,057	1,073	1,105	1,138	1,172
Total appropriations provided to deliver services.....	3,103,118	3,266,085	3,241,571	3,415,490	3,400,229	3,480,354	3,564,497
CAPITAL							
Item 135 Capital Appropriation	462,065	660,526	575,828	324,747	240,134	130,789	140,619
TOTAL APPROPRIATIONS.....	3,565,183	3,926,611	3,817,399	3,740,237	3,640,363	3,611,143	3,705,116
EXPENSES							
Total Cost of Services.....	3,672,053	3,978,607	3,937,358	4,059,284	4,054,546	4,168,316	4,346,173
Net Cost of Services ^(a)	3,039,676	3,318,648	3,253,270	3,371,738	3,413,797	3,491,158	3,591,150
CASH ASSETS ^(b)	459,899	226,961	415,304	411,859	389,336	367,520	231,136

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Child and Parent Centres	-	2,982	4,751	5,071	5,077
Depreciation Expense Adjustments	11,854	(3,227)	(967)	2,824	1,069
Growth in Student Numbers and Cost Pressure Funding	-	92,232	54,163	85,392	152,711
Relocation of Year 7 Students to Secondary Schools	-	1,263	8,076	18,711	14,052
Review of Commonwealth Grants Expenditure.....	(17,592)	7,309	38,535	(4,481)	17,900
Efficiency Dividend.....	-	(30,431)	(61,991)	(95,019)	(129,348)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	A public school system which provides access to a quality education throughout Western Australia.	1. Primary Education 2. Secondary Education

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Primary Education	2,285,522	2,526,292	2,487,450	2,595,277	2,631,420	2,557,229	2,527,364
2. Secondary Education	1,386,531	1,452,315	1,449,908	1,494,438	1,485,117	1,706,106	1,948,157
3. Contribution to Responsible Financial Management.....	-	-	-	(30,431)	(61,991)	(95,019)	(129,348)
Total Cost of Services	3,672,053	3,978,607	3,937,358	4,059,284	4,054,546	4,168,316	4,346,173

Significant Issues Impacting the Agency

Early Childhood Education

- In response to strong evidence identifying the importance of early childhood education in building a successful foundation for schooling and later life, a number of initiatives have been established. These include:
 - Child and Parent Centres located at or near schools to provide an integrated service to identified low socio-economic communities;
 - implementing pre-primary as the first year of compulsory schooling from 2013;
 - an increase in the duration of Kindergarten programs from 11 to 15 hours per week;
 - on-entry assessment in literacy and numeracy in public schools for all pre-primary students; and
 - a focus on quality teaching initiatives arising from the review of teaching and learning in Kindergarten, Pre-primary and Year 1 (KP1 Review).

Year 7 Students in Secondary Settings

- Year 7 will become the first year of secondary education across all public schools from 2015. This will provide consistency across Western Australian public schools and give students access to the same educational opportunities as students in non-government schools and their counterparts in other states and territories. Implementation in 2015 will give families time to plan for their children's schooling. It will also enable the Department to ensure that the necessary planning and infrastructure is in place to support this decision. On a case-by-case basis, principals of some small country schools where families may experience greater challenges in preparing themselves for this change by 2015, may for the 2015 to 2017 school years, give special consideration to enable children to continue to attend their local primary school to complete Year 7.

Independent Public Schools

- The Independent Public Schools initiative provides schools with the autonomy and flexibility to make decisions that meet the specific needs of their students, including recruitment and selection of teachers, education programs and management of their own budgets. Currently 171 schools are empowered to operate as Independent Public Schools in 2012. Another 36 Independent Public Schools have already been selected for 2013 with further expansion also planned for that year.

Literacy and Numeracy

- High community expectations continue to play a pivotal role in driving the ongoing development of initiatives to improve student achievement. System level achievement targets, and advice to schools related to whole-school approaches to literacy and numeracy and evidence-based teaching and learning, are assisting literacy and numeracy performance in public schools. Teachers are utilising a range of achievement data to plan personalised approaches to each child's learning, especially for students falling below the National Minimum Standard.

Indigenous Education

- There were improvements in the performance of Indigenous students in NAPLAN between 2008 and 2011, with notable gains in all tested domains at Year 3 and most tested domains in Year 7. Increasing NAPLAN participation rates for Indigenous students, particularly at Year 9, is a priority.
- Improving attendance and retention rates for Indigenous students remains a priority. Engagement and attendance initiatives, including cooperative partnerships with the community sector, have been established in schools identified as having high numbers of Indigenous students considered to be at risk of disengaging, or who have already disengaged from mainstream schooling.

Behaviour and Attendance

- Social issues such as family dysfunction, unemployment, mental health issues and generational poverty have increased the need for an emphasis in schools on improving student wellbeing, behaviour and attendance. This is a whole-of-government issue, involving other agencies, in particular the Departments of Health, Communities and Indigenous Affairs. The Department recognises the shared responsibility of schools, families and communities in tackling these complex issues, which impact on student educational outcomes, and in response is providing more streamlined processes for monitoring and reporting student attendance, specialist behaviour centres, increased psychologist support, enhanced training for teachers and inter-agency case management.

Services to Students

- As a result of regionalisation, services have been moved closer to schools or groups of schools, which enables schools and networks greater flexibility to make decisions, respond to local circumstances and to collaborate with other agencies and service providers to best meet the individual needs of students. Specialist services for students with special educational needs are being co-located on one site at Padbury. This will allow for more integrated delivery and easier access for schools, students and families. Programs, services and funding models to support students with disabilities, students with English as a Second Language and Gifted and Talented students will continue to be provided.

Pathways

- Building flexible pathways between schools, Vocational Education and Training (VET) providers, universities and employers that maximise learning opportunities for students will remain a priority. Increasing the proportion of students achieving a Western Australian Certificate of Education, attaining an Australian Tertiary Admissions Rank and/or a VET Certificate II or higher, is essential to meet community and employer expectations of secondary schooling.

Growth, Student Demographics

- The combination of population growth, urban sprawl, revitalisation of a number of urban areas, changes in pedagogy, and the rapid introduction and development of new technologies for learning are causing increased pressure to build new schools, replace, refurbish and maintain existing schools and appropriately staff additional classes. Education provision for a broadening student demographic requires more specialised programs and services to ensure students with particular needs are provided with the education opportunities to be successful.

State-wide Schooling Planning

- School size continues to be a factor in providing access to curriculum and optimising educational opportunities for every child and young person, particularly for those students in regional and remote areas.

Supply of Teachers

- Current trends such as the ageing workforce, tightening of the labour market and the change in the structure of the student population are likely to create workforce planning challenges in secondary schools, particularly in regional areas. Strategies are being developed, including the recruitment of teachers from interstate and overseas, and more school leavers and career changers into teaching, to ensure a supply of classroom teachers to meet increased demand as it arises.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: A public school system which provides access to a quality education throughout Western Australia:					
Participation rate (proportion of persons aged 15 to 17 years in some form of education)	90.6%	92%	90.6%	91%	
Secondary graduation rate (proportion of Year 8 cohort achieving Secondary graduation in Year 12)	61.1%	62%	62.4%	63%	
Apparent retention rate (proportion of Year 8 cohort studying in Year 12)	70.3%	71%	70.9%	71%	
Literacy and numeracy performance in national tests at Years 3, 5, 7 and 9:					
Year 3 students achieving national minimum standards:					
-Reading.....	90.0%	90%	90.6%	91%	
-Writing ^(b)	93.5%	94%	93.9%	94%	
-Numeracy	92.4%	93%	94.5%	95%	
Year 5 students achieving national minimum standards:					
-Reading.....	86.6%	87%	87.5%	88%	
-Writing ^(b)	89.6%	90%	88.6%	89%	
-Numeracy	90.5%	91%	92.1%	93%	
Year 7 students achieving national minimum standards:					
-Reading.....	92.2%	93%	92.8%	93%	
-Writing ^(b)	89.7%	90%	88.8%	89%	
-Numeracy	93.2%	94%	93.0%	93%	
Year 9 students achieving national minimum standards:					
-Reading.....	84.6%	85%	86.8%	87%	
-Writing ^(b)	80.9%	81%	76.3%	77%	
-Numeracy	88.6%	90%	88.4%	89%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The Australian Curriculum, Assessment and Reporting Authority commenced the testing of Persuasive writing with the test reported for 2011-12. The text results for Persuasive writing and Narrative writing are not comparable; therefore the Budget Targets for 2012-13 for writing have been set in relation to Persuasive writing.

Services and Key Efficiency Indicators

1: Primary Education ^(a)

This service provides access to education in public schools for persons aged generally from four years and six months to 12 years and six months.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	2,285,522	2,526,292	2,487,450	2,595,277	
Less Income	350,762	415,671	403,546	403,500	
Net Cost of Service	1,934,760	2,110,621	2,083,904	2,191,777	
Employees (Full Time Equivalents).....	21,784	21,827	21,947	22,542	
Efficiency Indicators					
Cost per Student Full Time Equivalents (FTE).....	13,280	14,397	14,020	14,211	

(a) Government has approved the relocation of Year 7 students from primary to secondary schools from 2015.

2: Secondary Education ^(a)

This service provides access to education in public schools for persons aged generally from 12 years and six months.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	1,386,531	1,452,315	1,449,908	1,494,438	
Less Income	281,615	244,288	280,542	284,046	
Net Cost of Service	1,104,916	1,208,027	1,169,366	1,210,392	
Employees (Full Time Equivalents).....	11,277	11,395	11,483	11,523	
Efficiency Indicators					
Cost per Student FTE	18,410	19,356	19,054	19,518	

(a) Government has approved the relocation of Year 7 students from primary to secondary schools from 2015.

ASSET INVESTMENT PROGRAM

The Department's planned asset investment program in 2012-13 is \$518.5 million and relates primarily to improving infrastructure for public schools throughout the State.

New Primary Schools

- Construction will commence on five new primary schools: Hammond Park, North Butler, North Yanchep, Treendale and Wandina (Yrs K-3) to open in 2014 at a total cost of \$78.2 million.
- The final stages of construction will continue on four new primary schools including; East Dalyellup, Pearsall, Baynton West (Karratha) and the Election Commitment of West Byford, to open in 2013 at a total cost of \$63.4 million.

Additions and Improvements to Primary Schools

- A total of \$13.0 million has been provided for additional classrooms/student accommodation for schools under accommodation pressure in older residential areas. Funding of \$10.9 million will be provided to create Child and Parent Centres at eight schools in the metropolitan area and two schools in regional areas.

New Secondary Schools

- Construction will continue on the new Baldivis Senior High School (\$44.0 million) and Butler Senior High School (\$51.4 million) to open in 2013. Construction will also continue on the \$63.0 million rebuild of Governor Stirling Senior High School on its existing site. This is scheduled for completion for the start of 2013. Construction will commence on Stage One of the new Byford Senior High School (\$30.0 million) which is scheduled to open in 2014.
- Planning has commenced on Stage One of the new Banksia Grove Senior High School (\$45.0 million) scheduled to open in 2015.
- The first stage of the redevelopment of Willetton Senior High School will commence in 2012-13 at a total cost of \$32.5 million.
- Funding has been allocated for a new school in Forrestdale (\$61.0 million) planned to open in 2018.

Additional Stages at Secondary Schools

- Construction will continue on Stage Two of Karratha Senior High School at an estimated cost of \$46.0 million. This is scheduled for completion for 2013. Construction will commence for the second stage of Dalyellup College, due to be completed in 2014 at a total cost of \$30.0 million.
- Planning will commence for the second stage at Halls Head Community college (\$30.0 million) due for completion for 2015.
- Planning will commence for the second stages for Baldivis Senior High school (\$40.0 million) and Butler Senior High School (\$35.0 million) both scheduled for completion in 2016.
- Funding has been allocated for the planning of the second stages for Byford Senior High School (\$47.0 million) due to open in 2017 and Banksia Grove Senior High School (\$25.0 million) due to open in 2018.

Additions and Improvements to District High Schools

- Construction will continue on the redevelopment of Dongara District High School (\$30.0 million), and Exmouth District High School (\$15.0 million) scheduled for completion in 2012. Bullsbrook District High School (\$23.5 million) which has a staged completion program will reach final completion for 2014. Construction will continue on the East Kimberley Development Package which includes a \$49.0 million redevelopment of Kununurra District High School. These works are scheduled to be completed at the end of 2012.
- Additional funding of \$40.0 million has been allocated for the design and technology and science upgrade program at various district high schools.

Additions and Improvements to Secondary Schools

- Construction will continue for the redevelopment of Applecross Senior High School at a cost of \$56.0 million.

Other School Facilities

- The implementation of the \$52.0 million State Air Cooling program, announced in the 2011-12 Budget, continues to provide air cooling to schools.
- Provision has been made in 2012-13 for administration upgrades (\$2.6 million), library resource centres (\$2.6 million), and toilet upgrades/replacement (\$1.6 million).
- A second program for playground equipment and shade structures will provide a further \$4.0 million over four years.

Miscellaneous Programs

- Funding of \$25.0 million is provided in the 2012-13 program for preventative maintenance at priority schools.
- The Department has responsibility under the national partnership initiative from the Council of Australian Governments for five Indigenous Family and Child Centres totalling \$27.5 million over four years. Planning and construction will continue during 2012 -13.

Year 7 Students Relocation to Secondary Schools

- An amount of \$265.1 million has been allocated over three financial years to accommodate Year 7 students at identified secondary schools. Planning has commenced for the provision of facilities to be completed by 2015 in readiness for the first intake of Year 7 students into the secondary setting.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
New High Schools							
Baldivis Secondary School	44,000	33,000	25,390	11,000	-	-	-
Butler	51,414	28,072	24,816	19,342	4,000	-	-
Byford	30,000	5,000	4,942	18,000	7,000	-	-
Dongara District High School	30,000	24,328	19,000	5,672	-	-	-
Governor Stirling - Replacement	63,000	45,000	34,596	18,000	-	-	-
Additional Stages at High Schools							
Ashdale College (Stage 2)	30,000	26,119	16,950	3,881	-	-	-
Atwell College (Stage 2)	27,904	24,404	14,332	3,500	-	-	-
Comet Bay College (Stage 2)	20,472	19,972	50	500	-	-	-
Ellenbrook Secondary College (Stage 2)	25,100	24,000	872	1,100	-	-	-
Additions and Improvements to High Schools							
Applecross	56,000	8,000	6,110	16,000	19,000	13,000	-
Churchlands - Music Auditorium Expansion	10,000	9,000	7,359	1,000	-	-	-
Dalyellup College (Stage 2)	30,000	2,000	2,000	18,000	10,000	-	-
Hampton	2,000	500	500	1,500	-	-	-
Karratha (Stage 2)	46,000	18,000	13,274	25,000	3,000	-	-
Rossmoyne	14,000	13,000	7,893	1,000	-	-	-
Secondary Science Upgrades	18,000	14,100	7,210	3,900	-	-	-
Secondary High Schools - Design and Technology Upgrades							
Upgrades	10,000	8,000	5,284	2,000	-	-	-
Additions and Improvements to District High Schools							
Bullsbrook	23,500	8,200	6,793	10,000	5,300	-	-
District High Schools - Design and Technology Upgrades	10,000	6,400	6,050	3,600	-	-	-
Exmouth	15,000	13,500	10,310	1,500	-	-	-
Kununurra State Education Precinct	49,262	36,128	27,000	13,134	-	-	-
Additions and Improvements to Agricultural Colleges							
Harvey Agricultural School	26,500	20,200	17,979	6,300	-	-	-
Student and Staff Accommodation Upgrades	18,800	15,291	3,213	3,509	-	-	-
New Primary Schools							
Aveley	11,000	9,500	6,719	1,500	-	-	-
Baynton West	21,500	11,000	10,705	10,500	-	-	-
East Dalyellup	14,700	5,700	5,700	9,000	-	-	-
Lake Gwelup	13,000	12,000	8,883	1,000	-	-	-
Makybe Rise	7,700	3,700	3,700	4,000	-	-	-
Pearsall	12,500	6,500	6,436	6,000	-	-	-
Piara Waters	12,000	11,000	7,364	1,000	-	-	-
Tapping	14,100	10,654	-	3,446	-	-	-
West Byford	14,750	5,546	5,500	7,704	1,500	-	-
Yakamia	14,000	9,000	5,582	5,000	-	-	-
Additions and Improvements to Primary Schools							
Sutherland Dianella	7,279	6,700	4,288	579	-	-	-
Trade Training Centres							
Hedland Senior High School	4,500	500	431	4,000	-	-	-
North Albany Senior High School	3,500	2,500	2,400	1,000	-	-	-
Miscellaneous							
Royalties for Regions ^(a)							
Broome Senior High School	10,000	800	800	7,200	2,000	-	-
Collie Senior High School	3,000	300	300	700	2,000	-	-
Denmark District High School	7,000	500	500	6,500	-	-	-
Derby District High School	15,000	1,000	1,000	11,000	3,000	-	-
Esperance Primary School	10,000	3,200	3,200	6,800	-	-	-
Karratha Senior High School	9,500	3,000	3,000	6,500	-	-	-
Katanning Senior High School	2,000	200	200	800	1,000	-	-
Narrogin Senior High School	7,000	500	500	2,500	4,000	-	-
Northam Senior High School	10,000	700	700	1,300	8,000	-	-
Pinjarra Senior High School	7,000	500	500	6,500	-	-	-
Regional Schools Plan Administration	1,000	400	400	300	300	-	-
Miscellaneous							
Air Cooling Program Stage 1	22,000	11,000	11,000	11,000	-	-	-
Concrete Cancer Remediation	8,000	6,000	4,836	2,000	-	-	-
Electronic Whiteboards	4,000	2,000	2,000	2,000	-	-	-
Indigenous Child and Family Centres	27,500	15,116	10,624	6,192	6,192	-	-
Infrastructure Power Upgrades	27,000	17,500	15,484	9,500	-	-	-
Playground Equipment	2,000	1,000	1,000	1,000	-	-	-
Roof Replacement	40,000	21,500	14,469	18,500	-	-	-
Small Asset Capital Purchases	207,433	114,984	28,966	29,865	30,810	31,774	-
Transportable Classrooms - 2010-11 Program	4,500	2,000	2,000	2,500	-	-	-
Universal Access Program	22,883	6,133	6,133	16,750	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Additions and Improvements to High Schools							
Albany	1,888	1,888	102	-	-	-	-
Busselton	3,000	3,000	995	-	-	-	-
Dalyellup College	400	400	84	-	-	-	-
Darling Range Sports College.....	4,151	4,151	200	-	-	-	-
Eastern Hills	2,000	2,000	197	-	-	-	-
Geraldton Senior College.....	5,666	5,666	300	-	-	-	-
Kalamunda.....	5,000	5,000	1,022	-	-	-	-
Meekatharra School of the Air	2,700	2,700	80	-	-	-	-
Merredin College - Local Schools Working Together	2,506	2,506	201	-	-	-	-
Merredin College	6,000	6,000	6,000	-	-	-	-
North Albany - Local Schools Working Together	2,454	2,454	1,100	-	-	-	-
Wanneroo	5,900	5,900	20	-	-	-	-
Woodvale Secondary College	3,250	3,250	108	-	-	-	-
Woodvale Secondary College - Basketball Stadium	2,000	2,000	72	-	-	-	-
Additions and Improvements to District High Schools							
Donnybrook	5,000	5,000	1,456	-	-	-	-
Roleystone	3,800	3,800	3,664	-	-	-	-
Remote Community Schools Program	2,186	2,186	2,174	-	-	-	-
East Kimberley Development Package	3,538	3,538	2,530	-	-	-	-
New Primary Schools							
Aubin Grove	13,200	13,200	382	-	-	-	-
Campbell - Pre-Primary Transportable	885	885	700	-	-	-	-
Comet Bay - Pre-Primary Transportable	2,400	2,400	2,249	-	-	-	-
Deanmore	13,000	13,000	97	-	-	-	-
Greenwood	12,000	12,000	377	-	-	-	-
Karratha - Replacement	20,500	20,500	1,336	-	-	-	-
Lockridge.....	11,500	11,500	434	-	-	-	-
Malvern Springs.....	11,500	11,500	9,945	-	-	-	-
Meadow Springs	17,000	17,000	10,479	-	-	-	-
New schools.....	2,000	2,000	2,000	-	-	-	-
Interim Schools 2011-12 Program	600	600	600	-	-	-	-
South Landsdale - Pre-Primary Transportable	1,500	1,500	1,500	-	-	-	-
Additions and Improvements to Primary Schools							
Ashdale Early Learning and Care Centre.....	1,800	1,800	1,598	-	-	-	-
Baldivis.....	3,500	3,500	1,474	-	-	-	-
Bunbury	4,000	4,000	855	-	-	-	-
Coolbinia	3,920	3,920	1,300	-	-	-	-
Dardanup	500	500	70	-	-	-	-
Flinders Park.....	100	100	100	-	-	-	-
Freshwater Bay	2,300	2,300	2,300	-	-	-	-
Hudson Park (Girrawheen)	5,022	5,022	109	-	-	-	-
Mount Lawley.....	2,522	2,522	1,060	-	-	-	-
Mullaloo Beach.....	350	350	42	-	-	-	-
Neerabup.....	2,674	2,674	14	-	-	-	-
Pinjarra Early Childhood Education	2,500	2,500	2,500	-	-	-	-
Schools in Cottesloe.....	300	300	98	-	-	-	-
South Bunbury	1,156	1,156	163	-	-	-	-
Tambrey Early Learning and Care Centre.....	5,700	5,700	412	-	-	-	-
Primary Schools Improvements	3,000	3,000	3,000	-	-	-	-
Warriapendi Early Learning and Care Centre	1,800	1,800	1,664	-	-	-	-
Withers	1,601	1,601	150	-	-	-	-
Trade Training Centres							
Ballajura Community College	1,500	1,500	109	-	-	-	-
Belmont City College	3,000	3,000	2,397	-	-	-	-
Busselton Senior High School	7,000	7,000	5,622	-	-	-	-
Carnarvon Senior High School	3,800	3,800	3,506	-	-	-	-
Central Midlands Senior High School.....	3,500	3,500	2,467	-	-	-	-
Christmas Island District High School.....	1,500	1,500	943	-	-	-	-
Collie Senior High School	720	720	33	-	-	-	-
Esperance Senior High School.....	4,700	4,700	746	-	-	-	-
Geraldton Senior College.....	7,951	7,951	7,354	-	-	-	-
Kent Street Senior High School	3,000	3,000	1,226	-	-	-	-
Leeming Senior High School	5,000	5,000	2,571	-	-	-	-
Manjimup Senior High School.....	5,500	5,500	619	-	-	-	-
Mirrabooka Senior High School	3,500	3,500	251	-	-	-	-
Morley Senior High School	3,000	3,000	162	-	-	-	-
Newman Senior High School.....	1,500	1,500	1,432	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Norham Senior High School	3,200	3,200	770	-	-	-	-
Pinjarra Senior High School	2,000	2,000	1,441	-	-	-	-
Sevenoaks Senior College	4,488	4,488	152	-	-	-	-
South Fremantle Senior High School	4,500	4,500	3,173	-	-	-	-
Tom Price Senior High School	1,500	1,500	640	-	-	-	-
Western Australia College of Agriculture - Denmark	3,000	3,000	2,391	-	-	-	-
Western Australia College of Agriculture - Harvey	3,020	3,020	489	-	-	-	-
Western Australia College of Agriculture - Narrogin	8,246	8,246	6,319	-	-	-	-
Woodvale Senior High School	2,380	2,380	122	-	-	-	-
Building the Education Revolution							
Metropolitan	775,760	775,760	103,472	-	-	-	-
Regional	373,981	373,981	66,673	-	-	-	-
Royalties for Regions ^(a)							
Hedland (Regional School Plan)	6,000	6,000	4,977	-	-	-	-
Hedland (Pilbara Cities Initiative)	7,350	7,350	7,350	-	-	-	-
Merredin College (Regional Schools Plan)	6,000	6,000	785	-	-	-	-
Miscellaneous							
Land Acquisition Program	30,000	30,000	30,000	-	-	-	-
Power Supply Upgrade Programs	1,200	1,200	964	-	-	-	-
Refurbishment Program	2,500	2,500	2,500	-	-	-	-
Sewer Connections Programs	1,800	1,800	1,179	-	-	-	-
Transportable Classrooms Program	4,500	4,500	4,006	-	-	-	-
Other School Facilities							
Administration Upgrade Programs	24,618	24,618	18,758	-	-	-	-
Canteens Programs	400	400	387	-	-	-	-
Central Reserve Schools Programs	2,207	2,207	2,072	-	-	-	-
Covered Assembly Areas Programs	2,884	2,884	1,473	-	-	-	-
Early Childhood Program	6,192	6,192	1,618	-	-	-	-
Ground Developments Programs	1,197	1,197	1,084	-	-	-	-
Library Resource Centres Programs	3,635	3,635	3,001	-	-	-	-
Rural Integration Programs	2,200	2,200	2,200	-	-	-	-
Student Services Improvements Programs	4,018	4,018	2,867	-	-	-	-
Toilet Replacement Programs	10,619	10,619	3,610	-	-	-	-
NEW WORKS							
New High Schools							
Banksia Grove	45,000	-	-	6,000	32,000	7,000	-
Ellenbrook North	54,000	-	-	-	-	-	500
Forrestdale	61,000	-	-	-	-	1,500	4,000
Willetton - Replacement	32,480	-	-	5,000	14,500	9,280	3,700
Additional Stages at High Schools							
Baldivis Secondary School (Stage 2)	40,000	-	-	2,000	15,000	15,000	8,000
Banksia Grove (Stage 2)	25,000	-	-	-	-	1,000	4,000
Butler (Stage 2)	35,000	-	-	2,000	12,000	15,000	6,000
Byford (Stage 2)	47,000	-	-	-	1,000	7,000	23,000
Halls Head Community College (Stage 2)	30,000	-	-	500	16,000	13,500	-
Additions and Improvements to High Schools							
Padbury State-wide Services	4,500	-	-	4,500	-	-	-
Relocation of Year 7s to Secondary Schools ^(a)	265,132	-	-	16,338	133,487	115,307	-
Shenton College Refurbishment	4,000	-	-	500	1,500	2,000	-
Additions and Improvements to District High Schools							
Upgrades to Specialist Facilities - District High Schools	40,000	-	-	5,000	12,000	12,000	11,000
New Primary Schools							
Ashdale/Landsdale (K-PP Annex)	2,000	-	-	1,000	1,000	-	-
Hammond Park	14,000	-	-	6,000	8,000	-	-
New Primary Schools to be determined	148,000	-	-	1,000	36,000	56,000	55,000
Interim Schools	1,200	-	-	600	-	-	600
North Butler	26,700	-	-	10,700	16,000	-	-
North Yanchep	14,000	-	-	6,000	8,000	-	-
Remote Community Schools	1,421	-	-	421	-	-	1,000
Settlers (K-PP Annex)	2,000	-	-	1,000	1,000	-	-
Treendale	15,500	-	-	7,000	8,500	-	-
Wandina K-3	8,000	-	-	2,000	6,000	-	-
Additions and Improvements to Primary Schools							
Child and Parent Centres	10,900	-	-	5,400	5,500	-	-
Additional Accommodation Schools Under Enrolment							
Pressure	13,000	-	-	3,000	10,000	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Royalties for Regions ^(a)							
Carnarvon Senior High School	7,000	-	-	2,000	5,000	-	-
Regional Schools - Future Expansion	20,000	-	-	-	-	-	20,000
Miscellaneous							
Air Conditioning Replacement Program 2015-16	5,000	-	-	-	-	-	5,000
Air Cooling Program Stage 2	30,000	-	-	-	15,000	15,000	-
Bore replacement	2,000	-	-	-	-	-	2,000
Ember Screen Installation	3,000	-	-	3,000	-	-	-
Gas Heater Replacement Program 2015-16	1,500	-	-	-	-	-	1,500
Infrastructure Power Upgrades 2015-16 Program	5,000	-	-	-	-	-	5,000
Land Acquisition Program	47,510	-	-	15,000	14,000	9,000	9,510
Perimeter Security Fencing Program	2,000	-	-	-	-	-	2,000
Power Supply Upgrade Program	1,800	-	-	500	500	500	300
Roof Replacement 2015-16	5,000	-	-	-	-	-	5,000
Sewer Connections Program	2,400	-	-	600	600	600	600
Playground Equipment and Shade Structures	4,000	-	-	1,000	1,000	1,000	1,000
Small Asset Capital Purchases	32,783	-	-	-	-	-	32,783
Transportable Classrooms Program	16,500	-	-	6,000	3,000	3,000	4,500
Other School Facilities							
Administration Upgrade Program	9,250	-	-	2,650	2,200	2,200	2,200
Canteens Program	800	-	-	200	200	200	200
Remote Schools Program	2,400	-	-	600	600	600	600
Covered Assembly Areas Program	10,500	-	-	1,500	4,000	2,500	2,500
Early Childhood Program	5,500	-	-	1,500	1,000	1,500	1,500
Ground Developments Program	1,200	-	-	300	300	300	300
Library Resource Centres Program	10,400	-	-	2,600	2,600	2,600	2,600
Rural Integration Program	2,400	-	-	600	600	600	600
Student Services - Improvements Program	5,200	-	-	1,300	1,300	1,300	1,300
Toilet Replacement Program	6,400	-	-	1,600	1,600	1,600	1,600
Total Cost of Asset Investment Program	3,992,508	2,269,682	808,467	518,483	498,089	341,861	219,393
FUNDED BY							
Capital Appropriation			575,828	337,936	342,453	226,123	140,619
Commonwealth Grants			88,223	63,209	41,459	38,000	-
Drawdowns from the Holding Account			18,000	18,000	18,000	18,000	18,000
Resources Received Free of Charge - Building Management and Works			14,526	8,725	14,493	12,464	7,991
Internal Funds and Balances			60,074	6,771	908	-	-
Other			30,966	29,265	30,810	31,774	32,783
Drawdowns from Royalties for Regions Fund ^(b)			20,850	54,577	49,966	15,500	20,000
Total Funding			808,467	518,483	498,089	341,861	219,393

(a) Funded (wholly or in part) from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS

Income Statement

Expenses

The Total Cost of Services in 2012-13 of \$4,059.3 million represents an increase of \$121.9 million or 3.1%, compared to the 2011-12 Estimated Actual of \$3,937.4 million.

This increase is mainly attributable to:

- General salary and wage increases including salaries escalation, and associated employee entitlement provision including accrued salaries (\$90.6 million);
- Depreciation increase of \$13.3 million in 2012-13 mainly attributed to the capital works completed in 2011-12 and non-current asset revaluation at 30 June 2011;
- 2011 Voluntary Separation Offers (-\$5.7 million)
- Growth in student numbers and additional resources for schools (\$56.3 million);
- Relocation of Year 7 students to Secondary Schools (\$1.2 million);
- Child and Parent Centres on school sites (\$3.0 million);
- Road Trauma Trust Fund (\$1.2 million);
- Resourcing small secondary schools for the half cohort impact (\$1.2 million);
- State funding carry forward for air-conditioning and heating of schools (-\$20.9 million); and
- Commonwealth funded specific purpose programs (total \$14.6 million as follows):
 - National Partnership Payments (\$22.6 million); and
 - Schools Specific Purpose and other programs (-\$8.0 million).

Income

Total income is estimated to be \$750.8 million for 2012-13. This represents a decrease of \$21.6 million (-2.8%) compared to the 2011-12 Estimated Actual. The decrease is predominantly attributable to decreased Commonwealth and other grant funding in 2012-13 compared to 2011-12.

Statement of Financial Position

The Department's total equity is expected to increase by \$530.4 million (4.2%) between the 2011-12 Estimated Actual and the 2012-13 Budget. This reflects a projected increase in total assets of \$559.5 million (4.1%) and an increase in total liabilities of \$29.1 million (3.4 %) over the same period.

The expected increase in assets is mainly attributable to:

- increased property, plant and equipment and other fixed assets of \$288.8 million, mainly as a result of an increased asset base due to the Asset Investment Program (\$518.5 million), and routine replacement of leased assets (\$13.7 million) offset by accumulated depreciation (\$238.6 million);
- increased Holding account receivables for asset replacement and leave liability (\$274.4 million); and
- a reduction in cash assets of \$3.4 million.

The increase in liabilities is mainly attributable to the estimated increase in employee provisions (\$28.0 million) and accrued salaries (\$2.4 million), as a result of salary and wage increases.

Statement of Cashflows

The 2012-13 closing cash assets balance of \$411.9 million represents a decrease of \$3.4 million (-0.8%) in comparison to the 2011-12 Estimated Actual.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,746,882	2,999,654	2,902,257	3,052,905	3,119,746	3,247,787	3,430,911
Supplies and services	627,813	660,047	701,331	687,172	632,570	648,491	675,159
Grants and subsidies ^(c)	36,029	35,000	37,502	44,583	39,471	29,700	29,917
Depreciation and amortisation	191,726	214,301	225,316	238,612	259,051	271,964	274,428
Finance costs.....	1,606	2,129	1,910	1,787	1,676	1,632	1,561
Other expenses.....	67,997	67,476	69,042	64,656	64,023	63,761	63,545
Efficiency dividend.....	-	-	-	(30,431)	(61,991)	(95,019)	(129,348)
TOTAL COST OF SERVICES ^(d)	3,672,053	3,978,607	3,937,358	4,059,284	4,054,546	4,168,316	4,346,173
Income							
User contributions, charges and fees	90,605	83,226	91,653	94,481	97,401	100,412	104,998
Commonwealth grants and contributions.....	512,256	579,572	585,576	558,506	484,258	511,290	543,953
Other revenue	120,817	71,382	86,116	88,722	91,409	94,316	96,932
Interest	10,491	8,966	8,966	9,046	9,140	9,140	9,140
Total Income	734,169	743,146	772,311	750,755	682,208	715,158	755,023
Extraordinary items ^(e)	(101,792)	(83,187)	(88,223)	(63,209)	(41,459)	(38,000)	-
Adjusted Total Income	632,377	659,959	684,088	687,546	640,749	677,158	755,023
NET COST OF SERVICES.....	3,039,676	3,318,648	3,253,270	3,371,738	3,413,797	3,491,158	3,591,150
INCOME FROM STATE GOVERNMENT							
Service appropriations	3,103,118	3,266,085	3,241,571	3,415,490	3,400,229	3,480,354	3,564,497
Grants from State Government agencies.....	2,461	19,377	12,470	4,860	1,650	1,678	1,700
Resources received free of charge.....	27,236	23,453	28,296	22,893	29,074	27,045	22,572
Royalties for Regions Fund ^(f)	4,900	3,825	6,982	8,154	7,199	6,380	6,823
TOTAL INCOME FROM STATE GOVERNMENT.....	3,137,715	3,312,740	3,289,319	3,451,397	3,438,152	3,515,457	3,595,592
SURPLUS/(DEFICIENCY) FOR THE PERIOD	98,039	(5,908)	36,049	79,659	24,355	24,299	4,442
Total Extraordinary Items	101,792	83,187	88,223	63,209	41,459	38,000	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS.....	199,831	77,279	124,272	142,868	65,814	62,299	4,442

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 33,061, 33,430 and 34,065 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Amounts are appropriated each year to public schools as School Grants, Schools Utility Grants, Foundation Grants and various other program grants. These grants are eliminated as they represent a funding source for schools, with direct schools expenditure brought to account in the consolidated statements.

(e) Reflects Commonwealth and other capital grants income used to fund capital expenditure

(f) Regional Infrastructure and Headworks Fund - \$0.5 million (2010-11), Regional Community Services Fund - \$4.4 million (2010-11), \$3.8 million (2011-12), \$7.0 million (2011-12 Estimated Out Turn), \$8.2 million (2012-13), \$7.2 million (2013-14), \$6.4 million (2014-15) and \$6.8 million (2015-16).

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Grants and Subsidies to Non-Government Schools and Other Organisations	36,029	35,000	37,502	44,583	39,471	29,700	29,917
TOTAL.....	36,029	35,000	37,502	44,583	39,471	29,700	29,917

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	291,998	154,662	244,076	251,604	261,820	232,473	221,966
Restricted cash ^(b)	111,235	-	101,813	76,956	29,119	135,048	9,173
Holding account receivables	19,144	19,144	19,144	19,144	19,144	19,144	19,144
Receivables.....	37,754	35,411	36,403	36,499	36,596	36,695	36,794
Other.....	10,258	9,199	9,259	9,259	9,259	9,259	9,259
Total current assets.....	470,389	218,416	410,695	393,462	355,938	432,619	296,336
NON-CURRENT ASSETS							
Holding account receivables	1,280,933	1,487,117	1,487,164	1,761,601	2,025,659	2,297,612	2,563,121
Property, plant and equipment	10,938,401	11,329,420	11,513,749	11,802,503	12,044,398	12,127,662	12,085,868
Intangibles	9,545	8,115	8,704	8,333	8,333	8,333	8,333
Restricted cash.....	56,666	72,299	69,416	83,300	98,398	-	-
Total non-current assets.....	12,285,545	12,896,951	13,079,033	13,655,737	14,176,788	14,433,607	14,657,322
TOTAL ASSETS.....	12,755,934	13,115,367	13,489,728	14,049,199	14,532,726	14,866,226	14,953,658
CURRENT LIABILITIES							
Employee provisions.....	532,507	532,013	547,080	567,507	595,578	629,982	618,291
Payables.....	46,093	29,818	46,093	46,093	46,093	46,032	46,093
Borrowings	12,368	13,999	12,031	11,600	12,183	14,752	14,752
Other.....	65,589	78,252	75,157	77,816	91,152	104,398	17,150
Total current liabilities.....	656,557	654,082	680,361	703,016	745,006	795,164	696,286
NON-CURRENT LIABILITIES							
Employee provisions.....	142,483	145,006	154,890	162,511	158,591	143,320	165,236
Borrowings	15,897	15,552	14,328	13,019	10,946	5,884	4,862
Other.....	2,315	2,356	2,517	2,640	2,577	2,330	2,685
Total non-current liabilities	160,695	162,914	171,735	178,170	172,114	151,534	172,783
TOTAL LIABILITIES.....	817,252	816,996	852,096	881,186	917,120	946,698	869,069
EQUITY							
Contributed equity	2,205,141	2,891,489	2,779,819	3,167,332	3,549,111	3,790,734	3,951,353
Accumulated surplus/(deficit).....	1,010,530	946,441	1,134,802	1,277,670	1,343,484	1,405,783	1,410,225
Reserves.....	8,723,011	8,460,441	8,723,011	8,723,011	8,723,011	8,723,011	8,723,011
Total equity	11,938,682	12,298,371	12,637,632	13,168,013	13,615,606	13,919,528	14,084,589
TOTAL LIABILITIES AND EQUITY.....	12,755,934	13,115,367	13,489,728	14,049,199	14,532,726	14,866,226	14,953,658

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The decrease of \$125.9 million in 2015-16 Restricted Cash in Current Assets is predominantly attributable to the release of restricted cash previously held for the payment of the 27th Pay.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	2,899,122	3,040,757	3,016,196	3,121,909	3,117,027	3,189,257	3,279,844
Capital appropriation	462,065	660,526	575,828	337,936	342,453	226,123	140,619
Holding account drawdowns	19,144	19,144	19,144	19,144	19,144	19,144	19,144
State Government grants	2,459	19,377	12,470	4,860	1,650	1,678	1,700
Royalties for Regions Fund ^(b)	9,900	47,421	27,832	62,731	57,165	21,880	26,823
Net cash provided by State Government.....	3,392,690	3,787,225	3,651,470	3,546,580	3,537,439	3,458,082	3,468,130
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(2,693,522)	(2,962,194)	(2,865,885)	(3,022,470)	(3,082,653)	(3,215,963)	(3,507,796)
Grants and subsidies	(33,349)	(35,000)	(37,502)	(44,583)	(39,471)	(29,700)	(29,917)
Supplies and services	(593,540)	(646,336)	(687,620)	(673,063)	(618,050)	(633,971)	(660,517)
GST payments	(101,669)	(78,201)	(102,686)	(103,713)	(104,750)	(105,798)	(106,856)
Finance costs	(1,645)	(2,129)	(1,910)	(1,787)	(1,676)	(1,632)	(1,561)
Efficiency dividend	-	-	-	30,431	61,991	95,019	129,348
Other payments	(67,997)	(66,999)	(67,233)	(63,984)	(63,398)	(63,090)	(62,841)
Receipts							
User contributions, charges and fees	86,495	83,226	91,653	94,481	97,401	100,412	104,998
Grants and subsidies	511,500	579,572	585,576	558,506	484,258	511,290	543,953
GST receipts	109,325	78,137	104,037	103,617	104,653	105,699	106,757
Other receipts	97,773	71,382	86,116	88,722	91,409	94,316	96,932
Interest receipts	9,680	8,966	8,966	9,046	9,140	9,140	9,140
Net cash from operating activities	(2,676,949)	(2,969,576)	(2,886,488)	(3,024,797)	(3,061,146)	(3,134,278)	(3,378,360)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(621,271)	(840,098)	(793,941)	(509,758)	(483,596)	(329,397)	(211,402)
Net cash from investing activities	(621,271)	(840,098)	(793,941)	(509,758)	(483,596)	(329,397)	(211,402)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other payments	(13,599)	(17,343)	(15,636)	(15,470)	(15,220)	(16,223)	(14,752)
Net cash from financing activities	(13,599)	(17,343)	(15,636)	(15,470)	(15,220)	(16,223)	(14,752)
NET INCREASE/(DECREASE) IN CASH HELD ^(c)	80,871	(39,792)	(44,595)	(3,445)	(22,523)	(21,816)	(136,384)
Cash assets at the beginning of the reporting period	379,028	266,753	459,899	415,304	411,859	389,336	367,520
Cash assets at the end of the reporting period	459,899	226,961	415,304	411,859	389,336	367,520	231,136

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$5.5 million (2010-11), \$43.6 million (2011-12), \$20.9 million (2011-12 Estimated Out Turn), \$54.6 million (2012-13), \$50.0 million (2013-14), \$15.5 million (2014-15), \$20.0 million (2015-16), Regional Community Services Fund - \$4.4 million (2010-11), \$3.8 million (2011-12), \$7.0 million (2011-12 Estimated Out Turn), \$8.2 million (2012-13), \$7.2 million (2013-14), \$6.4 million (2014-15) and \$6.8 million (2015-16).

(c) The decrease of \$136.4 million in 2015-16 closing cash assets balance is predominantly attributable to the payment of the 27th Pay from restricted cash moneys.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Commonwealth Grants	505,911	568,237	585,576	558,506	484,258	511,290	543,953
Farm School Receipts	1,148	800	1,150	1,185	1,220	1,257	1,294
Fees - Agricultural Colleges	3,303	3,632	3,518	3,518	3,518	3,518	3,518
Fees - Other	1,278	533	1,245	1,267	1,289	1,313	1,334
Fees - Senior Colleges ^(a)	2,638	4,200	-	-	-	-	-
Fees - Swimming Classes	476	490	489	489	489	489	489
GST Input Credits	102,826	65,201	97,473	96,987	97,957	98,936	99,926
GST Receipts on Sales	6,499	12,936	6,564	6,630	6,696	6,763	6,831
Other Capital Grants and Receipts	13,799	16,980	12,470	3,610	-	-	-
Other Grants Recurrent	-	-	-	1,250	1,650	1,678	1,700
Other Receipts	27,313	14,856	24,775	25,439	26,124	26,964	27,448
Physical Education Camp School Receipts	1,908	1,907	1,819	1,873	1,930	1,988	1,988
Recoveries and Refunds - Teachers Salaries and Other	7,370	11,956	6,580	6,778	6,981	7,191	7,407
Refunds - Workers Compensation	14,285	8,489	14,500	14,935	15,383	15,845	16,320
TOTAL	688,754	710,217	756,159	722,467	647,495	677,232	712,208

(a) Senior Colleges are to retain these moneys from 2011-12, following a restructuring of financial management arrangements with the Department.

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

EDUCATION SERVICES

PART 7 - MINISTER FOR EDUCATION

DIVISION 36

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 58 Net amount appropriated to deliver services.....	16,676	21,799	21,799	17,341	19,050	20,203	20,936
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	254	278	278	285	293	302	302
Total appropriations provided to deliver services	16,930	22,077	22,077	17,626	19,343	20,505	21,238
ADMINISTERED TRANSACTIONS							
Item 59 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	334,769	360,375	360,375	389,077	401,979	422,916	423,888
TOTAL APPROPRIATIONS.....	351,699	382,452	382,452	406,703	421,322	443,421	445,126
EXPENSES							
Total Cost of Services.....	29,653	41,489	41,489	37,935	39,180	40,310	40,743
Net Cost of Services ^(a)	14,296	23,798	23,798	20,315	21,587	22,749	23,232
CASH ASSETS ^(b)	10,113	5,729	8,810	5,079	3,393	1,707	271

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Low Interest Loan Scheme	-	(4,216)	(4,016)	(3,515)	(3,065)
Per Capita Grants for Non-Government Schools (Administered)	-	(4,046)	(10,681)	(18,666)	(18,666)
Per Capita Grants for Non-Government Schools: Salary Increases	3,027	7,405	-	-	-
Relocation of Year 7 Students to Secondary Schools	-	-	-	120	1,092
Efficiency Dividend.....	-	(440)	(708)	(970)	(1,240)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Ministers, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Registered and/or accredited education and training providers comply with the appropriate legislative and/or other regulatory requirements.	1. Regulation, Review, Funding and Policy Advice

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Regulation, Review, Funding and Policy Advice.....	29,653	41,489	41,489	38,375	39,888	41,280	41,983
2. Contribution to Responsible Financial Management.....	-	-	-	(440)	(708)	(970)	(1,240)
Total Cost of Services	29,653	41,489	41,489	37,935	39,180	40,310	40,743

Significant Issues Impacting the Agency

- Independent reviews of 34 Independent Public Schools will commence in 2012-13 based on a review methodology agreed through consultation with stakeholders. With the successful take-up of this initiative in public schools, there will be an increasing number of reviews in 2013 (64 reviews) and 2014 (73 reviews).
- Legislation to improve the quality of early education and care services in Western Australia will require the integration of new national quality standards into the requirements for registration of non-government schools during 2013.
- The Teacher Registration Bill 2011 provides for responsibility for teacher registration to be transferred from the Western Australian College of Teaching to a new Teacher Registration Board, to be co-located with the Department. Following passage of the Bill, the Department will provide administrative services to the Board and ensure a smooth transition to the arrangements.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: Registered and/or accredited education and training providers comply with the appropriate legislative and/or other regulatory requirements:					
Percentage of non self-accrediting higher education institutions complying with accreditation and authorisation requirements of the Higher Education Act 2004	100%	100%	95%	n/a	1
Percentage of non-government schools complying with registration requirements of the School Education Act 1999	94%	90%	93%	90%	
Percentage of providers of education services to full fee international students complying with the registration requirements of the Education Services Provides (Full Fee Overseas Students) Registration Act 1991 and the Education Services for Overseas Students Act 2000 (C'th)	98%	98%	100%	100%	1
Percentage of Registered Training Organisations (RTOs) compliant with the Australian Quality Training Framework (AQTF) standards for RTOs.....	98%	99%	99%	100%	1
Percentage of reviewed Independent Public Schools that have met service and delivery agreement requirements.....	n/a	n/a	n/a	100%	2

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

- Under new national regulatory reform frameworks, the Australian Skills Quality Agency and the Tertiary Education Qualifications Standards Authority assumed responsibility for 180 Registered Training Organisations and 80 registered international and higher education service providers, as at 1 July 2011 and 30 January 2012 (for higher education providers). Responsibility for registration of schools providing services to full fee international students remains with the Department.
- Commencing from the beginning of the 2012-13 financial year, this new effectiveness indicator intends to measure the extent to which Independent Public Schools meet the service and delivery agreement requirements.

Services and Key Efficiency Indicators

1: Regulation, Review, Funding and Policy Advice

Provision of regulatory, review, funding and policy advisory services, as required by legislation or government policy, to support provision of quality services by registered and/or accredited education and training providers.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	29,653	41,489	41,489	38,375	
Less Income	15,357	17,691	17,691	17,620	
Net Cost of Service	14,296	23,798	23,798	20,755	
Employees (Full Time Equivalents).....	67	81	81	81	
Efficiency Indicators					
Cost of Regulatory Services per Registered Provider/Institution	\$5,534	\$9,270	\$10,866.05	\$11,053.11	1
Cost of Funded Services per Funded Unit	\$11.09	\$12.73	\$12.84	\$12.32	
Hourly Cost of Providing Policy Advice and Support	\$98.44	\$117.75	\$117.75	\$116.46	
Cost of Review Services per School	n/a	n/a	n/a	\$6,792.37	2

Explanation of Significant Movements

(Notes)

1. The increase in the indicator for the 2011-12 Estimated Actual when compared to the 2011-12 Budget is primarily due to a decrease in the number of regulatory providers during the year.
2. Commencing from the beginning of 2012-13 financial year, this new efficiency indicator will measure the cost of the reviews of Independent Public Schools undertaken by the Department.

ASSET INVESTMENT PROGRAM

The Department's asset investment program for 2012-13 comprises ongoing replacement of office furniture and fittings and Information Technology (IT) upgrade. The Department, including the Teacher Registration Board, will be co-locating with the School Curriculum and Standards Authority in 2013-14, and \$1.6 million will be spent in 2012-13 on fit-out for the new office accommodation.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COMPLETED WORKS							
Furniture and Fittings - 2011-12 Program	9	9	9	-	-	-	-
IT Upgrade and Replacement - 2011-12 Program	26	26	26	-	-	-	-
Office Fit-out - 2011-12 Fit-out Replaces 2008-09.....	140	140	140	-	-	-	-
NEW WORKS							
Furniture and Fittings							
2012-13 Program	13	-	-	13	-	-	-
2013-14 Program	13	-	-	-	13	-	-
2014-15 Program	13	-	-	-	-	13	-
2015-16 Program	10	-	-	-	-	-	10
IT Upgrade and Replacement							
2012-13 Program	22	-	-	22	-	-	-
2013-14 Program	22	-	-	-	22	-	-
2014-15 Program	22	-	-	-	-	22	-
2015-16 Program	25	-	-	-	-	-	25
Office Fit-out							
Co-location of the Department to New Premises	1,600	-	-	1,600	-	-	-
Total Cost of Asset Investment Program	1,915	175	175	1,635	35	35	35
FUNDED BY							
Drawdowns from the Holding Account			35	35	35	35	35
Internal Funds and Balances			140	1,600	-	-	-
Total Funding			175	1,635	35	35	35

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows a decrease in Total Cost of Services of \$3.6 million (-8.6%) in 2012-13 when compared to the 2011-12 Estimated Actual. This is due to a significant decrease of \$2.9 million (-12.0%) in the budgeted payments for the cost of borrowing from the West Australian Treasury Corporation (WATC).

Income

Total Income for 2012-13 is budgeted at \$17.6 million which is similar to the 2011-12 Estimated Actual.

Statement of Financial Position

The most significant assets in the Department's statement of financial position are loans and advances provided to schools for capital expenditure under the Low Interest Loan Scheme (LILS). These assets are offset by liabilities represented by borrowings from WATC.

In accordance with AASB 139 (Financial Instruments Recognition Measurement) the Department is required to report LILS to the non-government education sector institutions at amortised cost using the effective interest methods. The subsequent application of this standard on the Department's financial statements resulted in an initial write down of assets of \$50.3 million in 2005-06.

Notwithstanding the Department's deficiency of net assets, the financial statements have been prepared as a going concern. This basis has been adopted as the Department is a Government Agency which is funded from Parliamentary appropriation from the Consolidated Account. The Department's total equity is expected to decline in 2012-13 by \$2.6 million (-6.0%) compared to the 2011-12 Estimated Actual.

Statement of Cashflows

The 2012-13 closing cash assets balance of \$5.1 million represents a decrease of \$3.7 million (-42.0%) in comparison to the 2011-12 Estimated Actual of \$8.8 million. In 2012-13, the grants and subsidies provided to the Department is forecast to reduce by \$0.4 million (46.0%) compared to the 2011-12 Estimated Actual of \$0.9 million.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	6,379	8,601	8,601	9,149	9,300	9,613	9,836
Grants and subsidies ^(c)	13	235	235	229	135	135	135
Supplies and services	4,461	6,771	6,771	6,053	6,584	6,951	7,010
Accommodation.....	440	670	670	668	863	1,135	1,156
Depreciation and amortisation	36	32	32	32	32	32	32
Efficiency dividend.....	-	-	-	(440)	(708)	(970)	(1,240)
Finance costs.....	18,249	25,042	25,042	22,108	22,843	23,283	23,683
Other expenses.....	75	138	138	136	131	131	131
TOTAL COST OF SERVICES.....	29,653	41,489	41,489	37,935	39,180	40,310	40,743
Income							
Sale of goods and services	803	988	988	993	1,021	1,050	1,050
Grants and subsidies	658	862	862	467	467	467	467
Interest revenue.....	13,765	15,721	15,721	16,040	15,985	15,924	15,874
Other revenue	131	120	120	120	120	120	120
Total Income	15,357	17,691	17,691	17,620	17,593	17,561	17,511
NET COST OF SERVICES.....	14,296	23,798	23,798	20,315	21,587	22,749	23,232
INCOME FROM STATE GOVERNMENT							
Service appropriations	16,930	22,077	22,077	17,626	19,343	20,505	21,238
Resources received free of charge.....	244	130	130	130	130	130	130
TOTAL INCOME FROM STATE GOVERNMENT.....	17,174	22,207	22,207	17,756	19,473	20,635	21,368
SURPLUS/(DEFICIENCY) FOR THE PERIOD	2,878	(1,591)	(1,591)	(2,559)	(2,114)	(2,114)	(1,864)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 67, 81 and 81 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Other Miscellaneous Grants.....	-	200	200	194	100	100	100
Other Scholarships.....	13	35	35	35	35	35	35
TOTAL.....	13	235	235	229	135	135	135

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	10,113	5,719	8,810	5,079	3,393	1,707	271
Restricted cash.....	-	10	-	-	-	-	-
Holding account receivables	35	35	35	35	35	35	35
Receivables	209	302	209	209	209	209	209
Loan to schools	28,826	28,004	28,096	28,096	28,526	28,593	28,614
Other.....	568	620	568	568	568	568	568
Total current assets	39,751	34,690	37,718	33,987	32,731	31,112	29,697
NON-CURRENT ASSETS							
Holding account receivables	149	146	146	143	140	137	134
Property, plant and equipment	1,257	1,387	1,214	2,817	2,820	2,823	2,826
Receivables – loan to schools	153,874	152,801	152,580	150,126	147,175	144,566	142,003
Other	-	192	186	186	186	186	186
Total non-current assets.....	155,280	154,526	154,126	153,272	150,321	147,712	145,149
TOTAL ASSETS	195,031	189,216	191,844	187,259	183,052	178,824	174,846
CURRENT LIABILITIES							
Employee provisions.....	1,059	1,049	1,059	1,059	1,059	1,059	1,059
Payables	86	123	86	86	86	86	86
Borrowings	28,826	28,004	28,096	28,096	28,526	28,593	28,614
Other	3,824	3,288	3,826	3,826	3,826	3,826	3,826
Total current liabilities.....	33,797	32,464	33,067	33,067	33,497	33,564	33,585
NON-CURRENT LIABILITIES							
Employee provisions.....	386	377	386	386	386	386	386
Borrowings	200,801	201,204	199,935	197,909	195,386	193,205	191,070
Total non-current liabilities	201,187	201,581	200,321	198,295	195,772	193,591	191,456
TOTAL LIABILITIES.....	234,984	234,045	233,388	231,362	229,269	227,155	225,041
EQUITY							
Contributed equity	18	18	18	18	18	18	18
Accumulated surplus/(deficit).....	(40,691)	(45,717)	(42,282)	(44,841)	(46,955)	(49,069)	(50,933)
Reserves.....	720	870	720	720	720	720	720
Total equity ^(b)	(39,953)	(44,829)	(41,544)	(44,103)	(46,217)	(48,331)	(50,195)
TOTAL LIABILITIES AND EQUITY.....	195,031	189,216	191,844	187,259	183,052	178,824	174,846

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Notwithstanding the Department's deficiency of net assets, the financial statements have been prepared as a going concern. This basis has been adopted as the Department is a Government agency which is funded from Parliamentary appropriation from the Consolidated Account.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	16,887	22,045	22,045	17,594	19,311	20,473	21,206
Holding account drawdowns.....	35	35	35	35	35	35	35
Net cash provided by State Government.....	16,922	22,080	22,080	17,629	19,346	20,508	21,241
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(6,340)	(8,601)	(8,601)	(9,149)	(9,300)	(9,613)	(9,836)
Grants and subsidies	(15)	(235)	(235)	(229)	(135)	(135)	(135)
Supplies and services	(4,108)	(6,641)	(6,641)	(5,923)	(6,454)	(6,821)	(6,880)
Accommodation.....	(439)	(666)	(666)	(666)	(863)	(1,135)	(1,156)
Efficiency dividend.....	-	-	-	440	708	970	1,240
Finance costs.....	(11,837)	(14,409)	(14,409)	(11,475)	(12,210)	(12,650)	(13,050)
Other payments.....	(581)	(660)	(660)	(664)	(656)	(656)	(656)
Receipts							
Regulatory fees and fines.....	867	988	988	993	1,021	1,050	1,050
Grants and subsidies	658	862	862	467	467	467	467
GST receipts	583	518	518	526	525	525	525
Interest received.....	5,855	5,516	5,516	5,835	5,780	5,719	5,669
Other receipts.....	130	120	120	120	120	120	120
Net cash from operating activities	(15,227)	(23,208)	(23,208)	(19,725)	(20,997)	(22,159)	(22,642)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(20)	(35)	(175)	(1,635)	(35)	(35)	(35)
Net cash from investing activities	(20)	(35)	(175)	(1,635)	(35)	(35)	(35)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(26,590)	(28,096)	(28,096)	(28,526)	(28,593)	(28,614)	(28,614)
Other payments.....	(28,011)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)
Proceeds from borrowings	28,011	26,500	26,500	26,500	26,500	26,500	26,500
Other proceeds.....	26,590	28,096	28,096	28,526	28,593	28,614	28,614
Net cash from financing activities.....	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	1,675	(1,163)	(1,303)	(3,731)	(1,686)	(1,686)	(1,436)
Cash assets at the beginning of the reporting period.....	8,438	6,892	10,113	8,810	5,079	3,393	1,707
Cash assets at the end of the reporting period.....	10,113	5,729	8,810	5,079	3,393	1,707	271

(a) Full audited financial statements are published in the agency's Annual Report.

DETAILS OF ADMINISTERED TRANSACTIONS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
INCOME							
Other							
Interest Revenue	84	19	19	10	10	7	7
Service Appropriation	334,769	360,375	360,375	389,077	401,979	422,916	423,888
TOTAL INCOME	334,853	360,394	360,394	389,087	401,989	422,923	423,895
EXPENSES							
Grants To Charitable and Other Public Bodies							
Per Capita Grants to Non-Government Schools	308,182	330,421	333,448	357,675	368,893	387,744	388,716 ^(a)
Supplementation Grants for Special Education Students	15,807	16,710	16,710	18,046	19,490	21,049	21,049 ^(a)
Non-Government School Psychology Services Grant	3,347	3,514	3,514	3,760	4,023	4,305	4,305
Funding for Western Australian Hospital Services and Western Australian Institute for Deaf Education	4,176	4,200	4,200	4,410	4,631	4,862	4,862
Grants for Students at Risk and Other Programs	325	325	325	325	325	325	325
Australian Music Examinations Board Grant	149	155	155	162	169	176	176
All Other Grants	226	465	465	364	364	365	365
Statutory Authorities							
Curtin University of Technology - Debt Charges	50	46	46	46	45	46	46
Other							
Superannuation - Higher Education Institutions	4,170	4,539	4,539	4,289	4,039	4,040	4,040
Finance costs	84	19	19	10	10	11	11
TOTAL EXPENSES	336,516	360,394	363,421	389,087	401,989	422,923	423,895

(a) An adjustment for the Year 7 relocation to secondary is included in the 2014-15 and 2015-16 forward estimates for per capita grants to non-government schools. Further adjustments for 2015-16 will be considered in due course, following a review of the impact of relocation.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Commonwealth Specific Purpose Program - Aboriginal Education and Training Council	618	862	862	467	467	467	467
GST Input Credits	33,508	35,403	35,403	37,467	39,586	39,586	39,586
GST Receipts	133	124	124	129	129	129	129
Miscellaneous Revenue	130	120	120	120	120	120	120
Registration Fees	867	988	988	993	1,021	1,050	1,050
TOTAL	35,256	37,497	37,497	39,176	41,323	41,352	41,352

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

SCHOOL CURRICULUM AND STANDARDS AUTHORITY

PART 7 - MINISTER FOR EDUCATION

DIVISION 37

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual ^(a) \$'000	2011-12 Budget ^(a) \$'000	2011-12 Estimated Actual ^(a) \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate ^(b) \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 60 Net amount appropriated to deliver services.....	29,601	28,598	28,276	28,593	26,945	26,459	27,998
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	244	253	253	250	250	252	260
Total appropriations provided to deliver services	29,845	28,851	28,529	28,843	27,195	26,711	28,258
TOTAL APPROPRIATIONS.....	29,845	28,851	28,529	28,843	27,195	26,711	28,258
EXPENSES							
Total Cost of Services.....	32,713	30,576	32,345	29,784	28,159	27,668	29,237
Net Cost of Services ^(c)	31,725	30,176	31,156	28,997	27,310	26,816	28,363
CASH ASSETS ^(d)	2,785	4,032	681	797	797	794	791

- (a) The School Curriculum and Standards Authority (the Authority) was established on 1 March 2012 under the *School Curriculum and Standards Authority Act 1997* to replace the Curriculum Council. In accordance with the Machinery of Government reporting requirements, the 2010-11 Actual reflects the Curriculum Council's actual operating result from 1 July 2010 to 30 June 2011 and the 2011-12 Budget shows the 12 month position for the Curriculum Council as printed in the 2011-12 State Budget Papers. The 2011-12 Estimated Actual consists of eight months for the Curriculum Council (1 July 2011 to 29 February 2012) and four months for the Authority (1 March 2012 to 30 June 2012).
- (b) The forward estimates for 2014-15 are based on half cohort.
- (c) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (d) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the agency's Income Statement since publication of the 2011-12 Budget to Parliament on 19 May 2011 are outlined below.

	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
Compulsory Year 12 Examinations	-	2,287	2,373	2,781	3,940
Remuneration for Board and Committee Members	-	250	250	250	250
Efficiency Dividend.....	-	(535)	(749)	(949)	(1,218)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Quality curriculum framework (Kindergarten to Year 12) and assessment (Years 11-12) in Western Australia.	1. Curriculum Development, Evaluation and Support 2. Student Assessment and Certification

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Curriculum Development, Evaluation and Support.....	13,091	12,597	12,938	8,801	8,672	8,932	9,137
2. Student Assessment and Certification.....	19,622	17,979	19,407	21,518	20,236	19,685	21,318
3. Contribution to Responsible Financial Management.....	-	-	-	(535)	(749)	(949)	(1,218)
Total Cost of Services	32,713	30,576	32,345	29,784	28,159	27,668	29,237

Significant Issues Impacting the Agency

- The Authority was established on 1 March 2012 to replace the Curriculum Council.
- In 2012, a total of 107 compulsory examinations will be developed and conducted for 51 Stage 2 and Stage 3 courses. It is expected that approximately 16,000 students will sit at least one examination, 13,500 students will sit four or more examinations and the total number of examination sits will be approximately 70,000.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual ^(b)	2011-12 Budget ^(b)	2011-12 Estimated Actual ^(b)	2012-13 Budget Target	Note
Outcome: Quality curriculum framework (Kindergarten to Year 12) and assessment (Years 11-12) in Western Australia:					
Engagement of and acceptance by stakeholders of responsive syllabuses, accreditation and review	3.83	3.80	3.80	3.80	1
Engagement of and acceptance by stakeholders of comprehensive and easily understood assessment policy and support.....	3.78	3.80	3.80	3.80	1
Engagement of and acceptance by stakeholders of valid and reliable external and school-based assessments.....	3.76	3.80	3.80	3.80	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The 2010-11 indicators were reported in the annual report of the Curriculum Council, the Authority's predecessor. The 2011-12 Budget Target was published in the 2011-12 Budget Papers for the Curriculum Council. The Authority is expected to report the actual full year effectiveness in its first report for the period from 1 March 2012 to 30 June 2012 as the early closure of the Curriculum Council's accounts on 29 February 2012 was not within the timeline for data collection to compile the indicators.

Explanation of Significant Movements

(Notes)

- Scale range is from 1 (low) to 5 (high).

Services and Key Efficiency Indicators**1: Curriculum Development, Evaluation and Support**

This service involves curriculum development to address the needs of all students entering senior secondary education, accreditation for all courses to ensure high quality and standards of contemporary curriculum provision, and formal course review based on stakeholder feedback and consultation.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 13,091	\$'000 12,597	\$'000 12,938	\$'000 8,801	1
Less Income	124	-	-	-	2
Net Cost of Service.....	12,967	12,597	12,938	8,801	
Employees (Full Time Equivalents).....	51	51	51	51	
Efficiency Indicators					
Average Cost per Registered School for Each Course of Professional Support	\$4,190	\$3,944	\$0	\$0	3
Average Cost per Registered School for Each Course of Syllabus Development and Review	\$26,969	\$25,437	\$29,509	\$23,424	1,3

Explanation of Significant Movements

(Notes)

1. The decrease in the total cost of service from the 2011-12 Estimated Actual to the 2012-13 Budget Target of \$4.1 million is primarily due to the recashflow of State funding, in particular grants and subsidies allocated for the implementation of the National Curriculum.
2. The sale of all framework materials was phased out in early 2011. Hence there was no income for the service from 2011-12.
3. The professional support for all senior school courses rolled out in 2009 and 2010 was completed in 2010-11. Therefore, all costs for this service were incurred for syllabus development and review from the 2011-12 Estimated Actual.

2: Student Assessment and Certification

This service involves the provision of clear assessment policy and guidelines, provision of high quality external assessments and rigorous processes for standards setting and certification.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Total Cost of Service	\$'000 19,622	\$'000 17,979	\$'000 19,407	\$'000 21,518	
Less Income	864	400	1,189	787	
Net Cost of Service.....	18,758	17,579	18,218	20,731	
Employees (Full Time Equivalents).....	83	83	83	83	
Efficiency Indicators					
Average Cost per Enrolled Student for Moderation.....	\$96	\$91	\$88	\$95	1
Average Cost per Enrolled Student for External Assessment	\$179	\$165	\$195	\$212	1
Average Cost per Enrolled Year 12 Student for Certification.....	\$781	\$749	\$832	\$913	1

Explanation of Significant Movements

(Notes)

1. The cost increase in the development and conduct of Year 12 compulsory examinations has contributed to the estimated increase in the efficiency indicators reported.

ASSET INVESTMENT PROGRAM

The 2012-13 asset investment program consists of \$0.2 million for the cyclical replacement of computers and ancillary equipment and \$2.3 million for the fit-out of new office accommodation.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer Hardware and Software							
Information Technology Upgrade and Replacement- Hardware and Software.....	1,060	550	170	170	170	170	-
NEW WORKS							
Office Fit-out - Co-location of Authority to New Premises ^(a)	2,300	-	-	2,300	-	-	-
Total Cost of Asset Investment Program	3,360	550	170	2,470	170	170	-
FUNDED BY							
Drawdowns from the Holding Account			170	2,470	170	170	-
Total Funding			170	2,470	170	170	-

(a) With the Department of Education Services (DES) and the Teacher Registration Board (TRB).

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual ^(b)	2011-12 Budget ^(b)	2011-12 Estimated Actual ^(c)	2012-13 Budget Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(d)	14,531	13,717	15,061	14,706	15,247	15,669	16,254
Grants and subsidies ^(e)	4,924	4,906	4,169	2,046	15	15	15
Supplies and services	9,231	9,194	10,326	11,029	10,850	9,685	10,908
Accommodation.....	1,380	1,535	1,833	1,632	1,932	2,384	2,413
Depreciation and amortisation	593	919	597	598	588	588	588
Efficiency dividend.....	-	-	-	(535)	(749)	(949)	(1,218)
Other expenses.....	2,054	305	359	308	276	276	277
TOTAL COST OF SERVICES	32,713	30,576	32,345	29,784	28,159	27,668	29,237
Income							
Sale of goods and services	945	350	1,146	737	799	802	824
Grants and subsidies	43	50	43	50	50	50	50
Total Income	988	400	1,189	787	849	852	874
NET COST OF SERVICES.....	31,725	30,176	31,156	28,997	27,310	26,816	28,363
INCOME FROM STATE GOVERNMENT							
Service appropriations	29,845	28,851	28,529	28,843	27,195	26,711	28,258
Resources received free of charge.....	115	108	61	110	110	110	110
TOTAL INCOME FROM STATE GOVERNMENT.....	29,960	28,959	28,590	28,953	27,305	26,821	28,368
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(1,765)	(1,217)	(2,566)	(44)	(5)	5	5

(a) Full audited financial statements are published in the agency's Annual Report.

(b) In accordance with the Machinery of Government reporting requirements, the 2010-11 Actual and 2011-12 Budget were the results and the budget of the Curriculum Council.

(c) The 2011-12 Estimated Actual consists of eight months for the Curriculum Council (1 July 2011 to 29 February 2012) and four months for the Authority (1 March 2012 to 30 June 2012).

(d) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 134, 134 and 134 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(e) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2010-11 Actual ^(a)	2011-12 Budget ^(a)	2011-12 Estimated Actual ^(a)	2012-13 Budget Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Grants for the implementation of the National Curriculum	4,873	4,891	4,055	2,031	-	-	-
Scholarships and other grants	51	15	114	15	15	15	15
TOTAL.....	4,924	4,906	4,169	2,046	15	15	15

(a) In accordance with the Machinery of Government reporting requirements, the 2010-11 Actual and 2011-12 Budget were the results and the budget of the Curriculum Council. 2011-12 Estimated Actual consists of eight months for the Curriculum Council (1 July 2011 to 29 February 2012) and four months for the Authority (1 March 2012 to 30 June 2012).

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual ^(b)	2011-12 Budget ^(b)	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS							
Cash assets.....	2,785	4,032	681	797	797	794	791
Holding account receivables.....	170	170	2,470	170	170	-	-
Receivables.....	409	344	207	79	79	79	79
Other.....	40	69	23	13	8	8	16
Total current assets.....	3,404	4,615	3,381	1,059	1,054	881	886
NON-CURRENT ASSETS							
Holding account receivables.....	4,006	3,157	2,133	2,561	2,979	3,567	4,155
Property, plant and equipment.....	148	50	253	582	689	796	733
Intangibles.....	3,156	1,982	2,624	1,867	1,342	817	292
Other.....	-	-	-	2,300	2,300	2,300	2,300
Total non-current assets.....	7,310	5,189	5,010	7,310	7,310	7,480	7,480
TOTAL ASSETS.....	10,714	9,804	8,391	8,369	8,364	8,361	8,366
CURRENT LIABILITIES							
Employee provisions.....	2,669	2,448	2,580	2,580	2,580	2,580	2,580
Payables.....	46	80	21	43	43	35	35
Other.....	319	707	306	306	306	306	306
Total current liabilities.....	3,034	3,235	2,907	2,929	2,929	2,921	2,921
NON-CURRENT LIABILITIES							
Employee provisions.....	895	576	1,265	1,265	1,265	1,265	1,265
Total non-current liabilities.....	895	576	1,265	1,265	1,265	1,265	1,265
TOTAL LIABILITIES.....	3,929	3,811	4,172	4,194	4,194	4,186	4,186
EQUITY							
Contributed equity.....	6,325	6,325	6,785	6,785	6,785	6,785	6,785
Accumulated surplus/(deficit).....	460	(332)	(2,566)	(2,610)	(2,615)	(2,610)	(2,605)
Total equity.....	6,785	5,993	4,219	4,175	4,170	4,175	4,180
TOTAL LIABILITIES AND EQUITY.....	10,714	9,804	8,391	8,369	8,364	8,361	8,366

(a) Full audited financial statements are published in the agency's Annual Report.

(b) As at the date of establishment (1 March 2012), the Authority assumed all the assets, rights and liabilities of its predecessor, the Curriculum Council. In accordance with the Machinery of Government reporting requirements, the 2010-11 Actual and 2011-12 Budget were the results and the budget of the Curriculum Council.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual ^(b) \$'000	2011-12 Budget ^(b) \$'000	2011-12 Estimated Actual ^(c) \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	28,834	28,681	27,932	28,245	26,607	26,123	27,670
Holding account drawdowns.....	91	170	170	2,470	170	170	-
Net cash provided by State Government.....	28,925	28,851	28,102	30,715	26,777	26,293	27,670
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(14,155)	(13,717)	(15,062)	(14,706)	(15,247)	(15,669)	(16,254)
Grants and subsidies	(4,924)	(4,906)	(4,169)	(2,046)	(15)	(15)	(15)
Supplies and services	(9,266)	(9,116)	(9,715)	(10,770)	(10,735)	(9,585)	(10,808)
Accommodation.....	(1,368)	(1,485)	(1,833)	(1,632)	(1,932)	(2,384)	(2,413)
Efficiency dividend.....	-	-	-	535	749	949	1,218
Other payments.....	(3,017)	(745)	(969)	(696)	(646)	(634)	(635)
Receipts							
Grants and subsidies	43	50	43	50	50	50	50
Sale of goods and services	693	350	1,095	737	799	802	824
GST receipts	1,017	440	574	399	370	360	360
Net cash from operating activities	(30,977)	(29,129)	(30,036)	(28,129)	(26,607)	(26,126)	(27,673)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(91)	(170)	(170)	(2,470)	(170)	(170)	-
Net cash from investing activities	(91)	(170)	(170)	(2,470)	(170)	(170)	-
NET INCREASE/(DECREASE) IN CASH HELD	(2,143)	(448)	(2,104)	116	-	(3)	(3)
Cash assets at the beginning of the reporting period.....	4,928	4,480	2,785	681	797	797	794
Cash assets at the end of the reporting period.....	2,785	4,032	681	797	797	794	791

(a) Full audited financial statements are published in the agency's Annual Report.

(b) In accordance with the Machinery of Government reporting requirements, the 2010-11 Actual and 2011-12 Budget were the results and the budget of the Curriculum Council.

(c) The 2011-12 Estimated Actual consists of eight months for the Curriculum Council (1 July 2011 to 29 February 2012) and four months for the Authority (1 March 2012 to 30 June 2012).

COUNTRY HIGH SCHOOL HOSTELS AUTHORITY

PART 7 - MINISTER FOR EDUCATION

DIVISION 38

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 61 Net amount appropriated to deliver services.....	5,275	5,762	5,793	6,169	6,298	6,407	6,517
Total appropriations provided to deliver services	5,275	5,762	5,793	6,169	6,298	6,407	6,517
CAPITAL							
Item 136 Capital Appropriation	980	1,000	1,000	1,020	1,020	1,020	1,020
TOTAL APPROPRIATIONS.....	6,255	6,762	6,793	7,189	7,318	7,427	7,537
EXPENSES							
Total Cost of Services.....	13,205	14,594	14,283	15,023	16,366	16,849	17,230
Net Cost of Services ^(a)	5,480	6,077	6,160	6,528	6,486	6,739	6,830
CASH ASSETS ^(b)	6,951	4,536	6,586	4,556	4,556	4,447	4,359

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Quality accommodation, care and services for isolated students who have to board away from home to attend school.	1. Establishment, Operation and Maintenance of Residential Colleges

Service Summary

Expense	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
1. Establishment, Operation and Maintenance of Residential Colleges.....	13,205	14,594	14,283	15,023	16,366	16,849	17,230
Total Cost of Services	13,205	14,594	14,283	15,023	16,366	16,849	17,230

Significant Issues Impacting the Agency

- Residential college demand and enrolment revenue will be affected by the half cohort in 2012-13.
- State Government spending through Royalties for Regions will significantly upgrade residential college infrastructure, make them more attractive boarding options and ensure that residential colleges have sufficient capacity to meet additional demand arising from the relocation of Year 7 students into secondary school from 2015.
- The Authority is meeting the cost of supporting its boarding staff to gain Australian Qualifications Training Framework competency certification to ensure that they meet boarding service duty of care requirements.
- A Special Inquiry has been established to inquire into the conduct and response of relevant public officials and government agencies in relation to allegations of sexual abuse at St Andrew's Hostel in Katanning in the 1970s and 1980s. In accordance with the Terms of Reference, the Special Inquiry is to report with findings about why the behaviour of staff, the subject of allegations at St Andrew's Hostel, was able to continue for an extended period. The Special Inquiry is to also report with recommendations on any disciplinary action that should be taken against any public official as a consequence of its findings as well as any changes that should be made to the policies, procedures or operations of relevant government agencies as a consequence of the findings.

Outcomes and Key Effectiveness Indicators ^(a)

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
Outcome: Quality accommodation, care and services for isolated students who have to board away from home to attend school:					
Average residential college occupancy rate	71%	70%	76%	76%	
Families rating accommodation, care and services as good or better	92%	92%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Establishment, Operation and Maintenance of Residential Colleges**

Quality accommodation, care and services for isolated students who have to board away from home to attend school.

	2010-11 Actual	2011-12 Budget	2011-12 Estimated Actual	2012-13 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	13,205	14,594	14,283	15,023	
Less Income	7,725	8,517	8,123	8,495	
Net Cost of Service.....	5,480	6,077	6,160	6,528	
Employees (Full Time Equivalents).....	114	114	114	114	
Efficiency Indicators					
Cost (Efficiency) Average Cost per Student	20,471	22,855	22,144	23,112	

ASSET INVESTMENT PROGRAM

The Royalties for Regions program is providing for the redevelopment of the regional residential colleges which are strategically important in the delivery of quality secondary education for families who are contributing to the State's economic development and living beyond the reach of secondary school bus services. In addition to current works being undertaken at the Merredin and Esperance Residential Colleges, business cases regarding upgrades to other residential colleges will also be developed.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-12 \$'000	2011-12 Estimated Expenditure \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
WORKS IN PROGRESS							
Redevelopment Programs							
Esperance Residential College ^(a)	13,393	11,196	10,486	2,197	-	-	-
Merredin Residential College ^(a)	9,034	8,883	7,713	151	-	-	-
COMPLETED WORKS							
Maintenance Program - Residential Colleges							
2009-10 Program	170	170	82	-	-	-	-
2010-11 Program	456	456	456	-	-	-	-
2011-12 Program	476	476	476	-	-	-	-
Motor Vehicles -							
Purchase of College Buses 2011-12 Program	290	290	290	-	-	-	-
Redevelopment Programs - Albany Residential College	17,756	17,756	600	-	-	-	-
NEW WORKS							
Maintenance Program - Residential Colleges							
2012-13 Program	500	-	-	500	-	-	-
2013-14 Program	510	-	-	-	510	-	-
2014-15 Program	520	-	-	-	-	520	-
2015-16 Program	520	-	-	-	-	-	520
Redevelopment Programs							
Royalties for Regions - Regional Residential Colleges							
Capitals Works Allocation ^(a)	29,460	-	-	19,460	10,000	-	-
Total Cost of Asset Investment Program	73,085	39,227	20,103	22,308	10,510	520	520
Loan and Other Repayments			1,000	1,020	1,020	1,020	1,020
Total	73,085	39,227	21,103	23,328	11,530	1,540	1,540
FUNDED BY							
Capital Appropriation			1,000	1,020	1,020	1,020	1,020
Drawdowns from the Holding Account			476	500	510	520	520
Internal Funds and Balances			225	1,808	-	-	-
Drawdowns from Royalties for Regions Fund ^(b)			19,402	20,000	10,000	-	-
Total Funding			21,103	23,328	11,530	1,540	1,540

(a) Asset investment funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The 2012-13 Budget Estimate (\$15.1 million) compared to 2011-12 Estimated Actual of (\$14.3 million) represents a 5.5% increase due mainly to the increase in depreciation and amortisation related to additions and improvement to the Albany, Esperance and Merredin Residential Colleges.

Income

The 2012-13 Budget Estimate (\$8.5 million) compared to 2011-12 Estimated Actual of (\$8.1 million) represents a 5.2% increase due mainly to an increase in sale of goods and services due to an increase in the boarding fee in 2012 and 2013.

Statement of Financial Position

The Authority's property values will increase during the next two financial years following additions and improvements to the Esperance and Merredin Residential Colleges.

Statement of Cashflows

Cashflow from the State Government Royalties for Regions Fund of \$20.0 million relates to additions and improvements to the Esperance, Merredin and other residential colleges.

INCOME STATEMENT ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	6,625	7,464	7,099	7,163	8,333	8,642	9,031
Supplies and services	1,514	2,023	1,729	1,741	2,158	2,237	2,129
Accommodation.....	1,265	1,164	1,450	1,394	1,275	1,312	1,361
Depreciation and amortisation	1,803	1,670	1,670	2,232	2,232	2,250	2,250
Interest expense	1,191	1,315	1,315	1,415	1,315	1,315	1,315
Other expenses.....	807	958	1,020	1,078	1,053	1,093	1,144
TOTAL COST OF SERVICES	13,205	14,594	14,283	15,023	16,366	16,849	17,230
Income							
Sale of goods and services	7,297	8,022	7,628	7,995	9,370	9,650	9,940
Other revenue	428	495	495	500	510	460	460
Total Income	7,725	8,517	8,123	8,495	9,880	10,110	10,400
NET COST OF SERVICES.....	5,480	6,077	6,160	6,528	6,486	6,739	6,830
INCOME FROM STATE GOVERNMENT							
Service appropriations	5,275	5,762	5,793	6,169	6,298	6,407	6,517
Resources received free of charge.....	136	110	110	115	115	115	115
Royalties for Regions Fund ^(c)	106	-	52	54	56	58	60
TOTAL INCOME FROM STATE GOVERNMENT.....	5,517	5,872	5,955	6,338	6,469	6,580	6,692
SURPLUS/(DEFICIENCY) FOR THE PERIOD	37	(205)	(205)	(190)	(17)	(159)	(138)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2010-11 Actual, 2011-12 Estimated Actual and 2012-13 Estimates are 114, 114 and 114 respectively. In some cases the figures for 2010-11 and 2011-12 may differ from previously published figures due to changes in calculation methodology.

(c) Regional Community Services Fund - \$0.1 million (2010-11), \$0 (2011-12), \$0.1 million (2011-12 Estimated Out Turn), \$0.1 million (2012-13), \$0.1 million (2013-14), \$0.1 million (2014-15) and \$0.1 million (2015-16).

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	6,905	4,491	6,540	4,510	4,510	4,401	4,313
Restricted cash.....	46	45	46	46	46	46	46
Holding account receivables	456	476	500	510	520	520	520
Receivables.....	535	542	535	555	584	584	584
Other.....	22	18	22	22	22	22	22
Total current assets	7,964	5,572	7,643	5,643	5,682	5,573	5,485
NON-CURRENT ASSETS							
Holding account receivables	8,410	9,595	9,571	11,304	13,027	14,757	16,487
Property, plant and equipment	61,901	86,438	80,334	100,460	108,738	107,008	105,278
Total non-current assets.....	70,311	96,033	89,905	111,764	121,765	121,765	121,765
TOTAL ASSETS	78,275	101,605	97,548	117,407	127,447	127,338	127,250
CURRENT LIABILITIES							
Employee provisions.....	511	605	511	526	534	534	534
Payables.....	200	167	200	200	200	200	200
Other.....	1,624	1,839	1,610	1,644	1,690	1,740	1,790
Total current liabilities.....	2,335	2,611	2,321	2,370	2,424	2,474	2,524
NON-CURRENT LIABILITIES							
Employee provisions.....	384	309	384	384	387	387	387
Borrowings	18,756	18,597	17,846	16,826	15,806	14,786	13,766
Other.....	46	45	46	46	46	46	46
Total non-current liabilities	19,186	18,951	18,276	17,256	16,239	15,219	14,199
TOTAL LIABILITIES.....	21,521	21,562	20,597	19,626	18,663	17,693	16,723
EQUITY							
Contributed equity	25,381	45,783	45,783	66,803	77,823	78,843	79,863
Accumulated surplus/(deficit).....	20,599	20,333	20,394	20,204	20,187	20,028	19,890
Reserves.....	10,774	13,927	10,774	10,774	10,774	10,774	10,774
Total equity	56,754	80,043	76,951	97,781	108,784	109,645	110,527
TOTAL LIABILITIES AND EQUITY.....	78,275	101,605	97,548	117,407	127,447	127,338	127,250

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2010-11 Actual \$'000	2011-12 Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Budget Estimate \$'000	2013-14 Forward Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	3,593	4,081	4,112	3,926	4,055	4,157	4,267
Capital appropriation	980	1,000	1,000	1,020	1,020	1,020	1,020
Holding account drawdowns	456	476	476	500	510	520	520
Royalties for Regions Fund ^(b)	2,591	19,402	19,454	20,054	10,056	58	60
Net cash provided by State Government.....	7,620	24,959	25,042	25,500	15,641	5,755	5,867
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(6,678)	(7,430)	(7,073)	(7,131)	(8,300)	(8,637)	(9,031)
Supplies and services	(1,492)	(1,957)	(1,655)	(1,710)	(2,125)	(2,152)	(2,060)
Accommodation.....	(1,196)	(1,164)	(1,450)	(1,394)	(1,273)	(1,302)	(1,351)
Other payments.....	(2,600)	(2,673)	(2,735)	(2,862)	(2,743)	(2,793)	(2,833)
Receipts							
Sale of goods and services	7,319	8,008	7,614	7,945	9,320	9,600	9,900
GST receipts	713	500	500	500	500	500	500
Other receipts.....	461	495	495	450	510	460	460
Net cash from operating activities	(3,473)	(4,221)	(4,304)	(4,202)	(4,111)	(4,324)	(4,415)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(5,270)	(20,168)	(20,103)	(22,308)	(10,510)	(520)	(520)
Net cash from investing activities	(5,270)	(20,168)	(20,103)	(22,308)	(10,510)	(520)	(520)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(925)	(1,000)	(1,000)	(1,020)	(1,020)	(1,020)	(1,020)
Net cash from financing activities.....	(925)	(1,000)	(1,000)	(1,020)	(1,020)	(1,020)	(1,020)
NET INCREASE/(DECREASE) IN CASH HELD	(2,048)	(430)	(365)	(2,030)	-	(109)	(88)
Cash assets at the beginning of the reporting period.....	8,999	4,966	6,951	6,586	4,556	4,556	4,447
Cash assets at the end of the reporting period.....	6,951	4,536	6,586	4,556	4,556	4,447	4,359

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$2.5 million (2010-11), \$19.4 million (2011-12), \$19.4 million (2011-12 Estimated Out Turn), \$20.0 million (2012-13), \$10.0 million (2013-14), \$0 (2014-15), \$0 (2015-16), Regional Community Services Fund - \$0.1 million (2010-11), \$0 (2011-12), \$0.1 million (2011-12 Estimated Out Turn), \$0.1 million (2012-13), \$0.1 million (2013-14), \$0.1 million (2014-15) and \$0.1 million (2015-16).

	Vol	Page		Vol	Page
Agriculture and Food	2	757	Office of the Information Commissioner	1	379
Albany Port Authority	2	664	Office of the Inspector of Custodial Services	2	792
Animal Resources Authority	1	154	Parliament	1	47
Attorney General	1	329	Parliamentary Commissioner for		
Botanic Gardens and Parks Authority	2	815	Administrative Investigations	1	67
Broome Port Authority	2	665	Parliamentary Inspector of the Corruption and		
Bunbury Port Authority	2	666	Crime Commission	1	384
Bunbury Water Board	2	862	Parliamentary Services Department	1	61
Burswood Park Board	2	541	Peel Development Commission	1	252
Busselton Water Board	2	863	Perth Major Stadium	2	542
Chemistry Centre (WA)	2	582	Perth Market Authority	2	779
Child Protection	2	699	Pilbara Development Commission	1	259
Commerce	2	459	Planning	2	545
Commissioner for Children and Young People ...	1	372	Port Hedland Port Authority	2	673
Commissioner for Equal Opportunity	1	352	Premier and Cabinet	1	77
Commissioner of Main Roads	2	638	Public Sector Commission	1	89
Communities	2	711	Public Transport Authority of Western		
Corrective Services	2	781	Australia	2	653
Corruption and Crime Commission	1	345	Racing and Wagering Western Australia	2	539
Country High School Hostels Authority	1	427	Racing, Gaming and Liquor	2	531
Culture and the Arts	2	569	Regional Development and Lands	1	201
Dampier Port Authority	2	667	Registrar, Western Australian Industrial		
Disability Services Commission	2	879	Relations Commission	2	479
Economic Regulation Authority	1	314	Rottne Island Authority	1	165
Education	1	393	Royalties for Regions - Regional and		
Education Services	1	409	State-wide Initiatives	1	214
Environment and Conservation	2	801	Rural Business Development Corporation	2	771
Esperance Port Authority	2	668	Salaries and Allowances Tribunal	1	108
Finance	2	439	School Curriculum and Standards Authority	1	419
Fire and Emergency Services Authority of			Small Business Development Corporation	2	471
Western Australia	2	687	South West Development Commission	1	267
Fisheries	1	178	Sport and Recreation	2	509
Forest Products Commission	2	780	State Development	1	114
Fremantle Port Authority	2	669	State Training Providers	2	611
Gascoyne Development Commission	1	215	Swan River Trust	2	830
Gateway WA	2	696	Synergy	2	596
Geraldton Port Authority	2	672	Training and Workforce Development	2	600
Gold Corporation	1	100	Transport	2	625
Goldfields-Esperance Development			Treasury	1	297
Commission	1	221	Verve Energy	2	597
Governor's Establishment	1	101	WA Health	1	127
Great Southern Development Commission	1	228	Water	2	848
Heritage Council of Western Australia	2	736	Water Corporation	2	860
Horizon Power	2	594	Western Australia Health Promotion		
Housing Authority	2	674	Foundation	1	153
Independent Market Operator	2	593	Western Australia Police	2	489
Indigenous Affairs	2	613	Western Australian Electoral Commission	1	191
Insurance Commission of Western Australia	1	321	Western Australian Greyhound Racing		
Keystart Housing Scheme Trust	2	686	Authority	2	540
Kimberley Development Commission	1	236	Western Australian Institute of Sport	2	530
Law Reform Commission of Western			Western Australian Land Authority	1	282
Australia	1	359	Western Australian Land Information		
Legal Aid Commission of Western Australia	1	390	Authority	1	284
Legislative Assembly	1	55	Western Australian Meat Industry Authority	2	778
Legislative Council	1	49	Western Australian Planning Commission	2	560
Local Government	2	725	Western Australian Sports Centre Trust	2	521
Lotteries Commission	1	107	Western Australian Tourism Commission	1	155
Mental Health Commission	2	867	Western Australian Treasury Corporation	1	328
Metropolitan Cemeteries Board	2	735	Western Power	2	598
Metropolitan Redevelopment Authority	2	558	Wheatbelt Development Commission	1	274
Mid West Development Commission	1	244	WorkCover WA Authority	2	485
Mines and Petroleum	1	169	Zoological Parks Authority	2	840
National Trust of Australia (WA)	2	745			
Office of the Auditor General	1	322			
Office of the Director of Public Prosecutions	1	364			
Office of the Environmental Protection					
Authority	2	823			